Chatham County GA
2022 Annual Budget



Adopted version

Last updated 10/07/21

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INTRODUCTION

Budget Team Message

A **NOTE FROM YOUR BUDGET TEAM**. *Even though the budget was presented to the Chairman and the Board of Commissioners in May, its preparation began many months prior, with projections of County funding sources, remaining bond authorization, reserves, revenues, and expenditures.*

It continues through numerous phases and culminates with adoption in June. We, the Budget Team, recognize and appreciate that budgeting is an ongoing process of planning, monitoring, problem-solving, and customer service throughout the fiscal year. Each year, every effort is made to improve the process and the usefulness of these budget documents.

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Finance Director

Estelle Brown
Budget Officer

Mark Bucalo
Assistant Budget Officer

Chris Morris
Senior Budget Analyst

Melva Sharpe
Senior Budget Analyst

Robin Panther
Senior Accountant

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County Manager's Budget Message

Lee Smith, County Manager

To the Honorable Chairman Chester Ellis & Members of the Chatham County Board of Commissioners:

As the County Manager of Chatham County, Georgia, it is my legal responsibility to present the Fiscal Year 2021 - 2022 Budget Message and Budget Recommendation. The Budget Message draws heavily from the Chatham Community Blueprint as well as local and state economic forecasts that detail the challenges and opportunities of the upcoming fiscal year. After months of listening to the citizens and your comments, this budget message and recommended budget are designed to achieve our collective vision and accomplish goals brought to the County through the Blueprint process. This is our road map that led to the consideration and ultimate adoption of the Fiscal Year 2021 - 2022 Budget on June 28, 2021, keeping Chatham County on a planned track of success despite recent economic changes due to COVID-19 response.

"No Millage increases"

The Fiscal Year 2021 - 2022 Recommended Budget assumed the current millage rate(s) would stay in place with **NO increases in rates**. The adopted rates remained at **11.543** mills in the General Fund M&O and **4.801** mills in the Special Service District (SSD). Revenues and expenditures are balanced for both the M&O and SSD with budgets of **$209,258,967** and **$44,279,000** respectively.

The last sixteen months have been a unique challenge for our organization due to the pandemic; however, Team Chatham rallied and pulled together to keep services and departments operational. Some of our biggest challenges were in judicial operations. Our team and the judicial team worked together to keep people safe and adapt to new standards of operations. We continue to live with many changes in operations county-wide, but not all of these changes are negative. The pandemic moved everyone to "think outside of the box" as to how the County could maintain service levels. Technology has played a major role with video and voice meetings and better utilization of electronic correspondence, as well as implementing policies for telework and employee flex scheduling. These process changes may be a way of the future and give the opportunity for much more efficient and cost effective ways to conduct business. In the courts, the use of video arraignments has directly lowered the movement of inmates, reducing safety concerns for our law enforcement officers, the courts and the public. I commend all of Team Chatham for being creative and dedicated to maintaining services for the public.

Obviously, there were unexpected costs dealing with COVID-19 related changes, such as operations, personal protective equipment, new hardware and software. The increased workload in areas such as facilities maintenance with additional cleaning/sanitizing contracts and overtime, Information Communications Services (ICS), the County experienced major budget constraints. However, the federal Cares Act allocation allowed the county to maintain its budget at near expected levels.

Revenue Assumptions

There have been interesting trends over the last 18 to 24 months. New construction permits have reached a 10-year high as the private sector continues to build new single-family dwellings in unincorporated areas. Sales of single-family homes continue to increase along with higher sale prices. In fact, single family existing homes inventory has dwindled to a record low, causing bidding wars at times for properties. Basically, a sellers' market. Renovations and home improvements also continue to increase.

County sales tax levels have remained stable due in part to additional internet sales. Car sales in Chatham County additionally experienced increases. We do believe some of these increases have been caused by the federal stimulus funds for individuals and families.

Chatham County is fortunate due to our local economy. Being the "hub" for sales in the region, new industry construction and recruitment, Chatham County remains in sound fiscal condition. Continued growth of the Georgia Ports, private and public investment in infrastructure has also played a major role in stabilization in our

community.

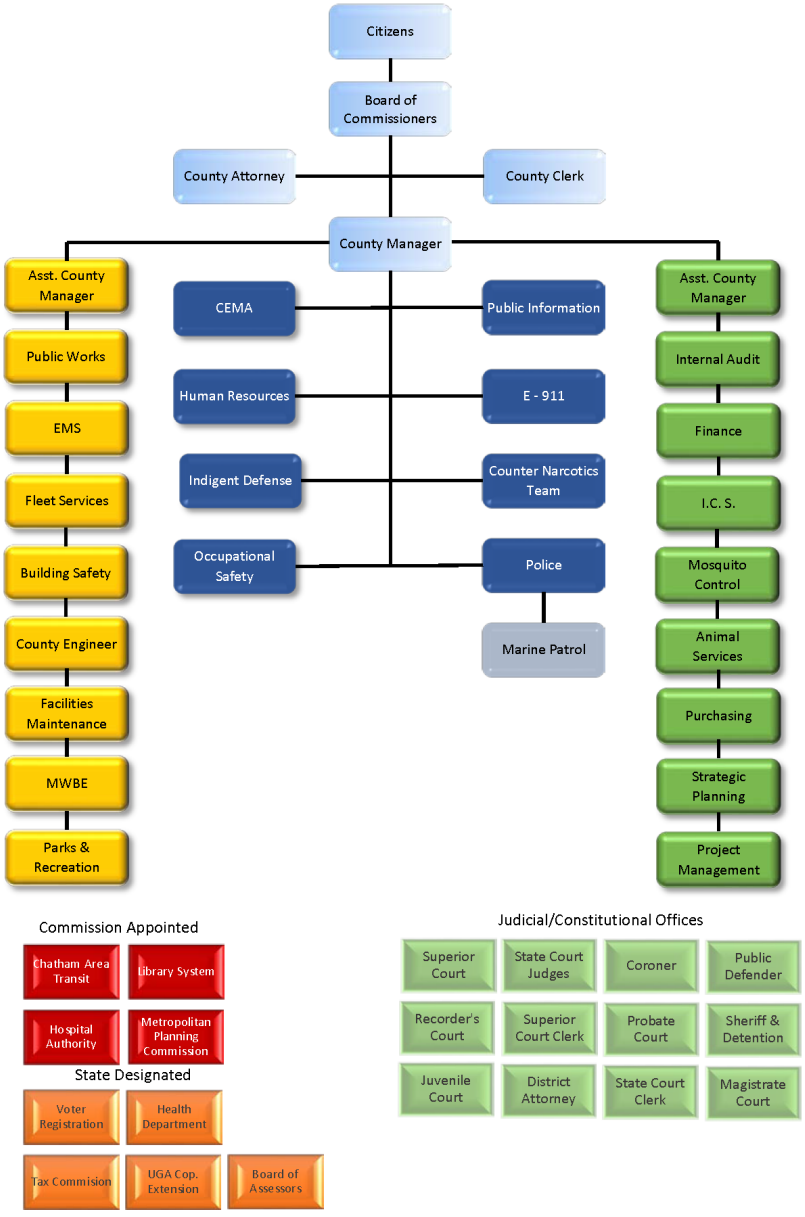
County Workforce
On the "flip side," the workforce for businesses and for our organization have suffered. An all-time low unemployment rate and stimulus funding for individuals and families have reduced our ability to find candidates in several of our departments. Our Human Resources department has continuously tried new methods of recruitment utilizing our regular processes plus social media with the aid of Public Information. Our hardest hit areas are public works, facilities, recreation, 911 communications as well as the Sheriff's Office and detention center. Out of major concern, we researched the reasons for inability to recruit. Our research shows we are competitive for the most part in these sectors regarding salaries and benefits. We have, however, made salary adjustments for several years for areas such as law enforcement, communications, hourly part-time positions as well as maintaining the "living wage" level as directed by the Board of Commissioners. We are not alone regarding this dilemma. We are in hopes once the impact of the pandemic lessens, we may see a movement of a return to work trend.

Chatham County is "cautiously optimistic."
I am recommending a cautious but optimistic approach for the next fiscal year. To counter the uncertain economic climate, our budget team estimated revenues and expenditures at a much more conservative rate. While Chatham County's digest values are estimated by the Board of Assessors to grow by somewhat over 4**%**, we, however, reduced the digest assumption to **2%**. This will aid in preventing expenditures from exceeding revenues for the 2021/2022 Fiscal Year. The bottom line, "we maintain our conservative budget direction." It is also important to recognize the **bulk of the County's revenues are property value based,** giving the County a much more stable revenue stream.

In the 2020/2021 budget, I recommended delaying new expenditures, such as one-time purchases within the Capital Improvement Plan. Delayed projects, capital, and a hiring freeze for non-essential positions were re-evaluated in December of 2020 to examine actual revenue impacts. Most capital projects and employee freezes were released in January of 2021 as revenues continued to remain stable.

Chatham County's Monetary and Fiscal policy tools continue to be followed. The policies approved by the Chatham County Board of Commissioners and implemented by management are strengthening the County's financial standing with **(1)** maintaining the undesignated cash **reserves of just over 30% of expenditures**, **(2)** daily monitoring of expenditures and investments and **(3)** continued assistance by Davenport & Associates (our contracted financial advisors) regarding management of funds, financing of our large capital SPLOST projects, etc.

Chatham County Organizational Chart



Population Overview

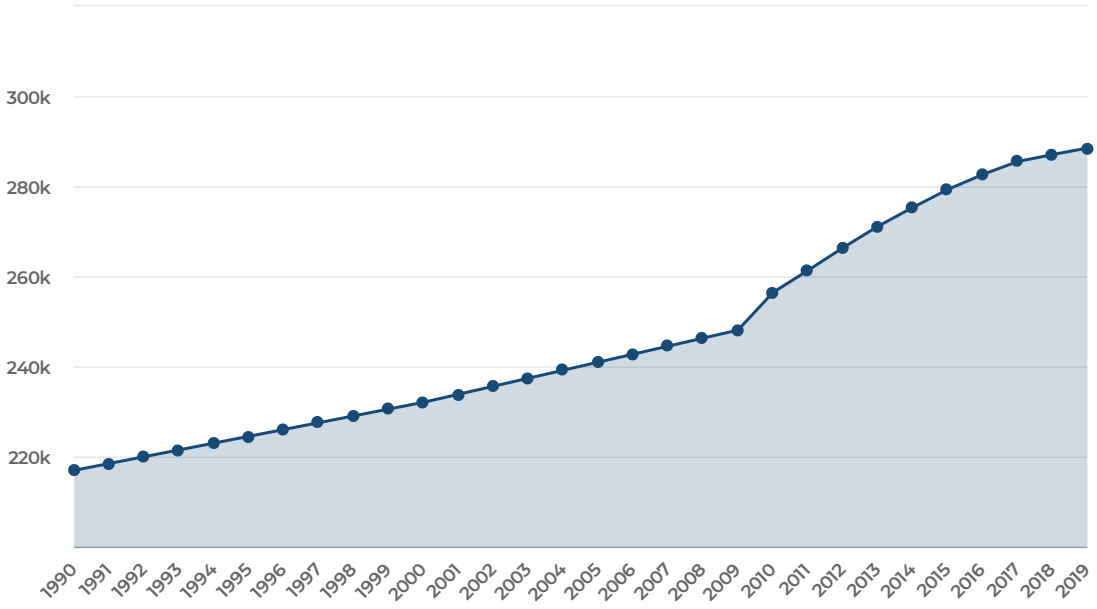
TOTAL POPULATION

288,496

▲ .5%
vs. 2018

GROWTH RANK

69 out of **152**
Counties in Georgia



** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

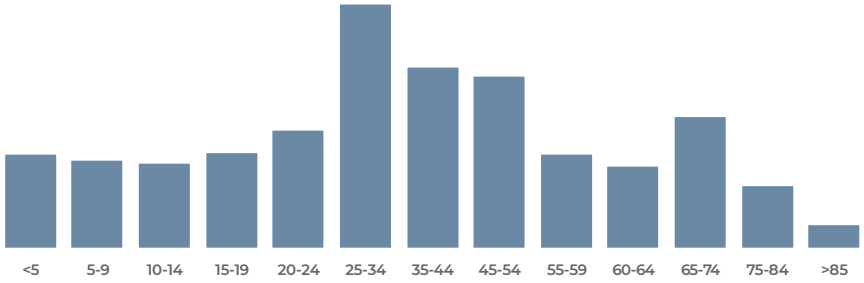
DAYTIME POPULATION

322,744

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

POPULATION BY AGE GROUP



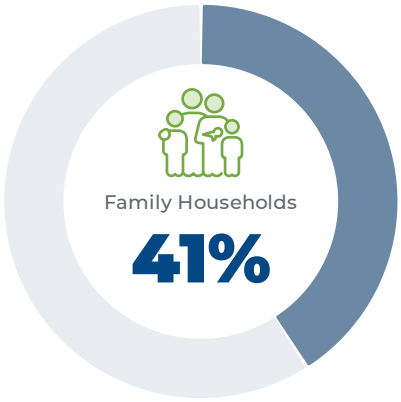
** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

Household Analysis

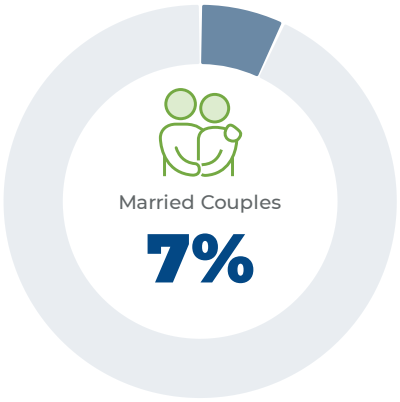
TOTAL HOUSEHOLDS

108,568

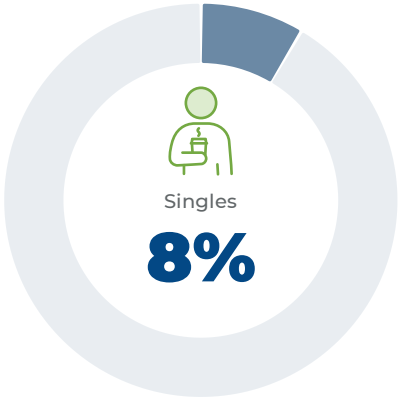
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ 14%
lower than state average



▲ 23%
higher than state average



▲ 17%
higher than state average



▲ 10%
higher than state average

** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

6%

▼ 11%
lower than state average

Median Income

$56,842

▼ 3%
lower than state average

Below $25,000

21%

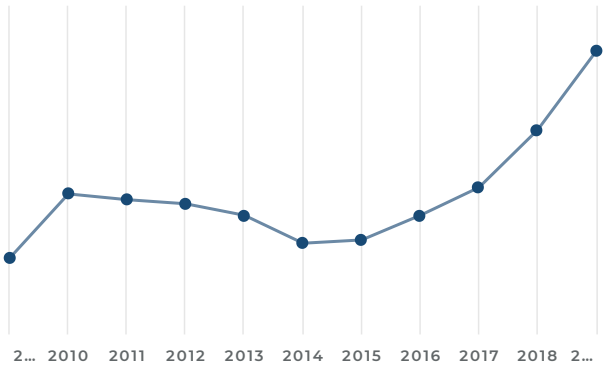
▲ 3%
higher than state average

** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

Housing Overview

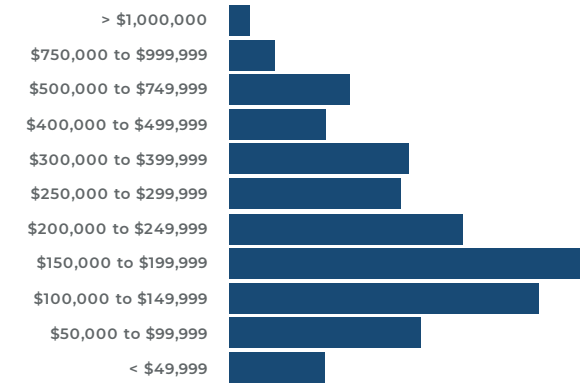
2019 MEDIAN HOME VALUE

$194,500



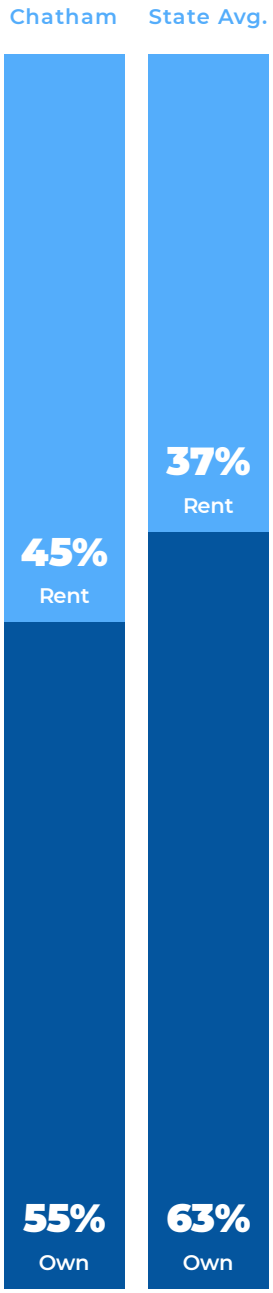
** Data Source: 2019 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2019 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS



** Data Source: 2019 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Community Profile



Chatham County's unique history as well as its coastal location provides economic benefits to the region. Presented herein is data on the County:

History of Chatham County

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by a member of the English Parliament, James Edward Oglethorpe. In 1741, the Trustees divided the new colony into two colonies — the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies.

In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized.

Chatham County is the sixth largest of the State's 159 counties. The County encompasses 438 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat, the main seaport of the State, the historic City of Savannah.

General overview

Chatham County represents the major metropolitan area in the Southeast Georgia region; ranks fifth in population in the state and is noted for having a stable economy. The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The City of Savannah also is a premier destination for national conventions and trade shows.

Manufacturing

Gross Regional Product (GRP) in Savannah grew $549 million (3.6%) from 2016 to 2017; which puts Savannah in third place for growth among the Georgia metropolitan areas measured by the U.S. Department of Commerce's Bureau of Economic Analysis. At over $15 billion, Savannah's GRP remains the state's third largest, behind only Atlanta and Augusta. Economic activity generated by Savannah's private sector industries measured $13.4 billion in 2017 and accounted for 85% of the regional economy in 2017.

A diverse mix of industries, busy ports and strategically networked transportation, logistics, energy and communications infrastructures create a business climate in Savannah that is unmatched in many larger cities. Savannah's exceptionally high value-adding production in manufacturing represents 21% of the region's total output.

MAJOR MANUFACTURING EMPLOYERS IN THE CHATHAM COUNTY AREA

Firm	Product	Employment
Gulfstream Aerospace	Jet aircraft, aerospace equipment	10,674
SNF	Chemicals	1,500
Georgia Pacific Corporation	Paper products	1,000
International Paper Corporation	Paper, chemicals, corrugated containers	903
JCB, Inc.	Construction equipment	600

SOURCE: Savannah Area Chamber of Commerce, Savannah 2020 Economic Trends

Tourism

The preservation and restoration of Savannah's downtown historic district and the riverfront has served as the anchor for tourism in the area. Complementing the tourism sector is convention trade. Savannah's Civic Center includes a 2,566 seat theater, an arena with a capacity of 9,600, a ballroom with a capacity of 550 and over 25,000 square feet of exhibit space. In addition, the Savannah International Trade & Convention Center has allowed Savannah to compete for larger conventions, meetings and events.

Savannah's tourism and hospitality industry currently employs over 27,000 people and continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for the United States & Canada" by Travel & Leisure. Chatham County has over 15,300 hotel/motel rooms and a variety of restaurants in the downtown area and throughout the Metropolitan Area. During the past ten years, the growth in retail trade and service sectors is attributable to increased tourism and reflects its importance to the County's income. Savannah exudes a beauty and charm that few, if any, destinations can match. Savannah's tourism and hospitality industry continues to be one of the largest economic drivers for the region. Travel to Savannah remains strong, and the city enjoys visitors from all over the world. Recently, the city ranked in the "Best U.S. Cities" (#4) by *Travel + Leisure* magazine. The Savannah tourism sector continued to grow with total overnight person-stays increasing from 8 million in 2017 to 8.2 million in 2018. In 2018, over 14.5 million visitors came to Savannah including 8.2 million overnight visitors and 6.3 million day-visitors. The demand for rooms increased 2.6% in 2018, and visitor spending increased by 3.1% to $3 billion. In 2018, room tax revenue climbed to $26.7 million, setting another record high.

Tourism and convention business will continue to be one of the fastest growing sectors of Chatham County's economy, reflecting substantial investments in the area's infrastructure, including numerous new well-situated hotels as well as the Savannah International Trade and Convention Center.

Transportation

Logistics Today has rated this area "the most logistics friendly city in the nation" — recognizing the area as a superior transportation hub with access to the Port of Savannah and major railways. Here are some reasons for the honor:

- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 — giving business and residents speedy access to Atlanta.
- Savannah is a short distance from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.

- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST).

Port of Savannah

The Port of Savannah is fourth largest port in the United States. The County's continued economic progress is based to a large extent on the continuing development of the Port of Savannah. The Port of Savannah is home to the largest single-terminal container facility of its kind in North America. The Port of Savannah is the largest single-container terminal in the Western Hemisphere. In FY2019, it handled 4.5 million TEUs (Twenty Foot Equivalent Units) in through-put. FY2019 had the highest volume in the Port of Savannah's history. The Port of Savannah moved 9% of total U.S. containerized loaded cargo volume and 20% of the East Coast container trade. The port handled 10.5% of all U.S. containerized exports in FY2019 (USA Trade online).

The port has access to two railroads, over 3 million Ft2 of warehouse space within 30 miles of the port. Immediate access to two major interstates covering all directions, 9,700 feet of contiguous berth space, and the largest concentration of import distribution centers on the East coast. The Savannah Harbor comprises the lower 21.3 miles of the Savannah River generally forming a boundary between South Carolina and Georgia and 11.0 miles of bar channel for a total length of 32.3 miles. Savannah is the farthest inland port on the East Coast, which places Savannah within a day's haul over road or rail to many major Midwestern markets, thus greatly reducing the cost of shipping. Although the Port has numerous private businesses having docking facilities, the Georgia Ports Authority (GPA) has the largest wharfing facilities for handling cargo for both imports and exports on the east cost. The Georgia Ports Authority broke ground on its $126.7 million Mason Mega Rail Terminal, which will expand the Port of Savannah's rail lift capacity to 1 million containers per year, and open new markets spanning an arc of cities from Memphis to St. Louis, Chicago to Cincinnati.

Military

Fort Stewart and Hunter Army Airfield are the home to the 3rd Infantry Division, and combine to be the Army's Premier Power Projection Platform on the Atlantic Coast. It is the largest, most effective and efficient armor training base east of the Mississippi, covering 280,000 acres including parts of Liberty, Long, Tattnall, Evans and Bryan counties in southeast Georgia.

Hunter Army Airfield is home to the Army's longest runway on the east coast (11,375 feet) and the Truscott Air Deployment Terminal. Together these assets are capable of deploying units such as the heavy, armored forces of the 3rd Infantry Division or the elite light fighters of the 1st Battalion, 75th Ranger Regiment.

Quick Facts

Tourism
Annual Visitors: nearly 14.5 million (2018)
Nation's largest Historic Landmark District

Manufacturing
359 manufacturing plants provide 23,204 jobs (2019, Q2).

Taxable Retail Sales (Estimated)
2019 — $8.2 Billion
2018 — $7.7 Billion
2017 — $7.1 Billion
2016 — $6.6 Billion
2015 — $6.6 Billion
43 Large Shopping Centers, 2 Regional Malls,
Outlet Center Source: GA Department of Revenue Statistical Reports, Chatham County Finance Department, and GSU CBAER.

Utilities
Georgia Power — Coastal Georgia, Atlanta Gas Light Company and a choice of gas marketers, City of Savannah Water and Sewer Bureau

Culture
- African-American Cultural Center Art Galleries, Theaters and Museums
- City Market Art Center
- Georgia Historical Society
- Historic Forts: Jackson, McAllister, Pulaski, and Screven
- Historic Homes and Cemeteries
- Historic Landmark District
- Riverboat Cruises
- Savannah Asian Festival
- Savannah Black Heritage Festival
- Savannah Craft Brew
- Fest Savannah Film Festival
- Savannah Jazz Festival and Jazz Society Savannah Music Festival
- Savannah Philharmonic Orchestra and Chorus
- Savannah Stopover Music Festival

Subtropical Climate
Average Seasonal Temperatures
Spring 65.26° Summer 81.40°
Autumn 67.87° Winter 51.13°
Precipitation: 48.0" average rain per year

Recreation
Tybee Island Beaches & Pavilion
Boating, Marinas, Boat Ramps, Rowing, Fishing & Hunting, Camping, Wildlife Parks, Nightlife, Live Music, Savannah Civic Center, Entertainment Public & Private Available: Golf Courses, Swimming & Tennis

Banks
About 120 Banks (www.yellowpages.com (http://www.yellowpages.com))
About 47 Credit Unions (www.yellowpages.com (http://www.yellowpages.com))

Government
Chatham County Chairman, eight Commissioners, County Manager

Schools & Churches
Public: 24 elementary schools, 9 K-8 schools, 8 middle schools, 11 high schools 5 charter schools (3 elementary, 1 k-12 and 1 middle)
Private: 13 elementary schools, 9 high schools
Higher Education: 18 universities, colleges and technical colleges with an estimated annual enrollment of about 65,000
About 650 churches (www.yellowpages.com (http://www.yellowpages.com))

Healthcare (Chatham County)
3 acute care hospitals 1,300+ beds, 1200+ doctors
18 skilled nursing care facilities

Media
Print Media Frequency
Savannah Morning News Daily
Business in Savannah Bi-Weekly
Connect Savannah Weekly
Savannah Penny Saver Weekly
Savannah Tribune Weekly
The Savannah Herald Weekly
The Island Packet Weekly
The West Chatham Neighbor Weekly
The South Magazine Bi-monthly
Coastal Senior Monthly
La Voz Latina Monthly

Television Stations / Radio Stations
Radio Stations 22
Television Stations 8
Taxation
2019 Property Tax on $250,000 home:
Unincorporated Chatham County: $3,576
City of Savannah: $4,354

Sales Tax
Chatham County: 7 % tax on the purchase of all goods and some services and 3 % tax on food items
Room Tax
6% (plus 7 % sales tax)
Personal Income Tax

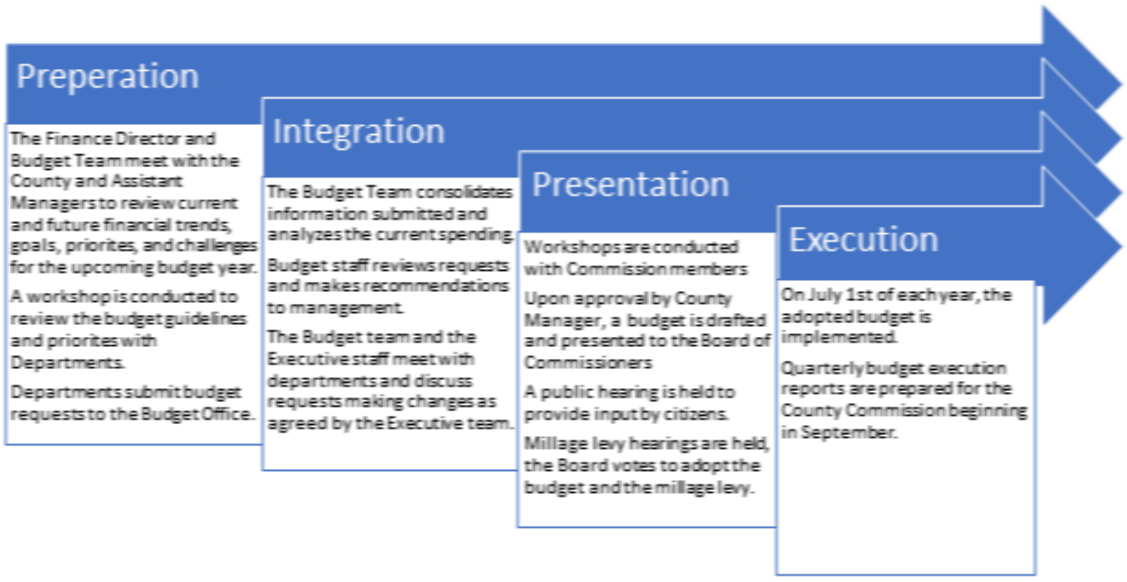
- Single: $230 on first $7,000 plus 6% on the balance.
- Married: $340 on first $10,000 plus 6% on the balance.
- Married filing separately: $170 on first $5,000 plus 6% on the balance.

Top Ten Taxpayers			
Taxpayer	**Type of Business**	**2021 Assessed Value**	**% Total of Net Digest**
ELBA LIQUEFACTION COMPANY LLC	Liquid Gas Provider	$391,303,912	2.12%
GEORGIA POWER COMPANY	Electric Utility	$203,812,870	1.10%
INTERNATIONAL PAPER COMPANY	Paper Manufacturer	$179,245,968	0.97%
GULFSTREAM AEROSPACE CORP	Aircraft Manufacturer	$192,809,578	1.04%
SOUTHERN LNG INC	Liquid Natural Gas	$113,108,379	0.61%
IMPERIAL SAVANNAH LP	Sugar Refinery	$68,025,691	0.37%
INTERNATIONAL PAPER	Paper Manufacturer	$44,426,200	0.24%
MEMORIAL HEALTH HOSPITAL	Health Care	$28,597,790	0.15%
KRATON CHEMICAL LLC	Chemical Production	$24,030,100	0.13%
VITOL INC	Energy company	$23,163,972	0.13%
		$1,268,524,460	6.86%

BUDGET OVERVIEW

The Budget Process

The annual budget is a fiscal plan, which presents the services, provided for the community and describes the resources needed to perform these services. Each government department defines its budget to serve the unique circumstances and therefore, each department budget process is unique. Chatham County operates under a fiscal year beginning on July 1 and ending on June 30 of the following year. The budget process consists of four chronological phases - preparation, integration, presentation, and execution.



BUDGET FORMULATION

Formulation of the budget requires consolidation of information and detailed analysis of the data available. Priorities must be established with future revenues and expenditures projected and balanced against Board expectations, new program requests, and public input.

REVENUE PROJECTIONS

Departments provide estimates of current year's revenues and projections for the upcoming budget year and any variances from the current year's budget are identified. Projections include calculations, assumptions made, and methodology. Budget staff reviews estimates and the underlying data provided. Data is compared to year-to-date actual revenue for the current year, trends from past years and expected trends for future years. The effect of statutes, ordinances, regulations, and legal contracts are considered and additional information is requested from departments as needed. Certain general revenues are projected jointly by the Finance Division and the Budget Office, including Property Taxes, Local Option Sales Taxes, and Franchise Fees. Projections are finalized by the Budget Office and the Finance Director.

EXPENDITURE PROJECTIONS

Departments provide estimates of current year's expenditures and projections for the upcoming budget year. Variances from the current budget must be explained. Many expenditure object lines, Professional and Service Contracts, Vendor Leases, Employee Travel and all capital expenditures, require full justification each year. The Budget staff reviews estimates and the underlying data provided, comparing the data to year-to-date actual expenditures for the current year, trends from past years, and integrates the information with knowledge obtained from other sources to develop a projection. Other factors that contribute to development include:

- Purchasing - existing contracts and lease agreements.
- Human Resources - salary and fringe benefits.
- The effect of ordinances, statutes, and regulations are considered.
- Additional information as requested from departments as needed.

The Budget team, Finance Director, and County Manager finalize expenditures. Budgets for the General, Special Revenue, Debt Service and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements. Proprietary fund budgets are not required by state law but are utilized as a management tool.

NEW PROGRAMS

New programs are defined as an addition to the budget and can be revenue, expenditures or both. Examples include adding new positions, a new activity, a new service or a transition to a new process or type of equipment. Evaluated separately and apart from the baseline budget, new programs are and are graded based on relevance to the county's mission, objectives of the strategic plan, cost/benefit, efficiency, effectiveness, need, and potential for a positive outcome. The County Manager makes recommendations to the Board of Commissioners regarding significant new programs and, if approved by the Board, the programs are integrated into the budget.

PUBLIC INPUT

Throughout the year, information is collected from citizens primarily through Commission members, County staff attendance at neighborhood meetings, and various meetings held by the Board of Commissioners. Using this information, the proposed budget addresses requests voiced by citizens and neighborhood councils. Additionally, as required by State Statute, the County held several Public Hearings scheduled related to the Budget and Millage Levy prior to the adoption of the budget by the County Commission.

BUDGET AMENDMENTS

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers, which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must approve appropriations of additional resources, including salaries.

BASIS OF BUDGETING

The basis of budgets for the General, Special Revenue, Debt Service and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements. Proprietary fund budgets are not required by state law, but are used as a management tool.

Budget Calender

The Budget calendar is designed to ensure the process remains on track and all required deadlines are met.

DATE	ACTIVITY
September 15, 2020	HR Process Begins
December 1, 2020	Final day to submit personnel requests to HR.
January 4, 2021	Distribute Budget Request & CIP Packets – Departments and Outside Agencies
February 1, 2021	FY2022 CIP requests due from Departments and Outside Agencies
February 5, 2021	Revenue estimates due from Departments
February 12, 2021	Budget Request and updated five year goals due from all departments
February 16, 2021 – March 5, 2021	Analyze department budget requests/hold conferences with Department Heads/Budget Staff. (To clarify requests)
March 2021	Budget Reviews – County Manager/Department Heads/Executive Committee/Budget Staff
May 24, 2021	Advertise availability of the proposed budget and June 11, 2020 public hearing (State Law). The proposed budget was posted on the county website on May 28, 2021.
May 28, 2021	Ad for budget adoption sent to paper
June 2, 2021	The 2021 Digest provided to the Finance Department for Millage Levy calculations and an advertisement for the 5-year history sent to local newspaper.
June 8, 2021	The advertisement for the 1st and 2nd Public Hearing on Millage Levy and year 2021 Tax Digest and 5-year. Information on Millage Levy is posted on the county website.
June 9, 2021	Department Budget Workshop
June 11, 2021	Hold public hearing on proposed budget
June 17, 2021	Board Budget Workshop at 10:00 a.m. and 1st and 2nd Public Hearing on Millage Levy.
June 25, 2021	Adoption of the FY2022 budget by County Commissioners using a continuing resolution.
July 6, 2021	Advertised 3rd Public Hearing on Millage Levy to be held on July 16, 2021 at 9:30 a.m.
July 16, 2021	Adoption of the FY2022 budget by County Commissioners 1) Held 3rd Public Hearing on Millage Levy at 9:30 a.m. (2) Adoption of year 2021 Chatham County M&O, SSD, and Chatham Area Transit Millage Levy by the County Commissioners
July 16, 2021	Adoption of year 2021 Board of Education Millage Levy by County Commissioners
July 16, 2021	Resolutions and forms for digest package to the Chairman for signature and forwarded to the Board of Assessors

Priorities & Issues

Despite the pandemic and Chatham County maintaining its financial position, the following project initiatives are ongoing and moving forward. This budget message provides an opportunity to update you about the status of these initiatives. These include completed, in process and upcoming initiatives, capital investments, and program changes affecting County operations and services. The Fiscal Year 2021 - 2022 Budget recommendations (with updates) include, but are not limited to, these initiatives:

New Trial Court Building

After over 15 years of consultation, conversations, design, RFP and awarding of the bid to JE Dunn in cooperation with our judiciary representatives, this project is officially underway. Funding for this project is in place with the issuance of bonds in 2020, the passage of SPLOST 7 to pay off bonds and inclusion of interest payments in the County operating budget beginning 2021-2022. County issued revenue bonds will generate cash flow for the $83 million cost of the facility. The facility is projected to be completed in 27 to 30 months from now. Keep in mind, when the doors open, operational expenses will increase due to new contracts for elevators, janitorial services, water, sewer, personnel, etc. Staff is in the process of gathering this data as we do with all capital projects, forecasting the impact on the operational budget in future years. The new trial court facility will be a major architectural centerpiece in Chatham County and in the downtown area.

Chatham County Computer Aided Dispatch & Records Management System:

Over the last two years, a team of employees from municipalities throughout Chatham County, including multiple agencies (Police, Fire, EMS, CEMA, and County staff), have collectively worked on a focused approach to enhancing and improving 911 and public safety services and response to life-critical emergencies.

A few of the goals are:

1. Enhance interoperability between public safety agencies.
2. Improve communications.
3. Enhance employee productivity and capabilities. and
4. Add more robust analytics and data mining capabilities for improving decision-making within the county.

After the team completed a formal RFP, and with the Board of Commissioners' approval, the team entered into the negotiation phase with Central Square. Currently, the team is in the final stages of contract negotiations, and anticipate presenting it to the Board for final approval at the beginning of June. The team created the programs TCO (Total Cost of Ownership) and cost sharing models, established the implementation approach and determined an 18 to 24-month time line from contract signing to entering into service is expected.

New Chatham Emergency Management Agency facility

The design of the Chatham County Multi-Agency Public Safety Facility continues to move forward. The approximate 83,000 square foot, public safety facility will be located at the Savannah-Hilton Head International Airport supporting the operations and administrative offices for 911 and the County Dispatch Center; CEMA and the County's Emergency Operations Center; the Airport's Department of Public Safety; allocate space for a County-wide Traffic Management Center; and serve as the County's Continuity of Government location. The facility will be constructed to withstand the hazards associated with a Category 5 hurricane and an EF-4 tornado. Currently, we are entering into the Design Development phase and this is anticipated to be completed by spring 2022. Bidding and contract consideration are anticipated to take place during the summer of 2022, and construction is anticipated to be completed in the Fall/Winter of 2023.

Behavioral Health

While Chatham has a long tradition of maintaining its historical character and natural reserves, traditionally leadership has not focused planning efforts on health and human resources. Realizing this shortcoming, the Chatham County Board of Commissioners made an effort to align budget requests with community needs by creating and now implementing a long-term community wide strategic plan known as the *Chatham Community Blueprint (Blueprint)*. The local long-range strategic plan identifies four areas of priority; Economy, Education, Health and Quality of Life. The overarching vision of the Blueprint is to promote opportunities for economic mobility, safety, lifelong learning, and exceptional health for all residents. Two issues that rose to the top of the plan were mental health and recidivism.

Chatham County created a Criminal Justice Advisory Council under our vision to achieve a superior quality of life within a safe, active and healthy environment. In 2017, the Board signed a resolution, a call to action for Chatham County to participate in the Stepping Up Initiative. This initiative is a national model, presented in partnership by The American Psychiatric Association, National Association of Counties and Justice Center to reduce the number of individuals booked into county jail with mental illness. The Chatham County Criminal Justice Advisory Council with representatives from law enforcement, mental health, homeless service providers, policy makers and many community stakeholders, including Sheriff Wilcher, Chatham County launched a local initiative "Breaking the Cycle" aligning with the national model and supported by the Bureau of Justice. The mission of "Breaking the Cycle" is to reduce the recidivism rate for offenders through an array of strategies focused on individuals with mental illness, including; (1) reducing the number of people booked in the Chatham County Detention Center, (2) shortening the length of stay at the jail, and (3) increase the percentage of individuals with connection to care.

The Advisory Council completed an assessment using the Sequential Intercept Model which details how individuals with mental and substance-abuse disorders come into contact with and move through the criminal justice system. This process allows staff and management to identify local behavioral health service needs, introduce the community to evidence-based practices, enhance relationships across systems and create customized action plans to address the identified gaps. As a result, Chatham County made a commitment to (1) divert people into local crisis care services and treatment instead of being arrested, (2) diversion to community-based wrap-around resources and (3) supporting reentry back into the community.

Since 2018, Chatham County has offered an application process to support internal and external initiatives that align with the Chatham Community Blueprint and support an array of needed services for our residents. Therefore, the FY22 funding recommendations took into consideration the ongoing impact of the COVID-19 pandemic as it relates to non-mandated services. Furthermore, recommendations align with the opportunity to use some of the recently approved federal funds to support local governments.

County ordinance(s) codification and online access:

The Chatham County Code has always been managed in-house, meaning when an ordinance is adopted or revised, county staff make changes to the code. The process is very tedious and time-consuming. The Board approved the codification and management by Municode making our county code easily searchable. Prior to sending our code to Municode, we confirmed that all ordinances were current. Sent to Municode in March, the Chatham County Code is being reviewed for upload providing a searchable, accessible, and readable foundation for all users, internally and externally.

County Recreation Master Plans, SPLOST and timeframes:

We began collecting SPLOST 7 in the fall of 2021. SPLOST 7 revenue is the predominate funding source for future recreation projects as generally outlined in the County Recreation Plan. County Staff is in the process of developing a simplified document outlining these projects. We will be utilizing data such as census information to see where various age groups are located, ensuring proper placement of projects. Examples: projects aimed at children 5 to 12 with an interest in specific sports should be located where appropriate and easy to access. Larger projects like a regional gym with 10+ courts must be located near amenities such as restaurants, hotels and major highways. We anticipate coming to the Board of Commissioners in the fall of 2021 with recommendations as to recreation projects as well as anticipated additional operational costs in future years to properly service existing and new facilities.

Canal and Storm water Management & New Master Plan

As a coastal community, with low elevations as it relates to sea level, more attention and actions are needed now. Heavy rainfall, major construction of residential, industrial, and commercial buildings, in the county and from adjacent counties is, will produce record high storm water runoff. It is recommended the county enter into agreements with all local governments in Chatham County to reassess and develop a master storm water plan to address this issue and to recommend needs and requirements to improve flow to avoid flooding in this community. Sea level rise, tidal issues and construction must be re-examined. Chatham County should look at how we can fund this issue with possible impact fees from those developing and building causing major runoff. To date, the taxpayers in the county pay for these impacts. Maintenance of ditches and canals is paramount. A major problem is water flows through multiple jurisdictions and maintenance is not consistent. Inter-governmental agreements must be developed to avoid these problems and ALL assume the cost of development and storm water runoff.

Early Childhood Development Facility

Per the direction of the Board of Commissioners, County staff was directed by way of Board priorities to look at ways to partner with public and private agencies to begin the work of supporting children ages 0 to 4. Presently, East Savannah United, the Housing Authority of Savannah, County and the City of Savannah are working together to develop a plan for the facility. Funding from SPLOST of $6,250,000 ($3,125,000 from the County & $3,125,000 from the City of Savannah) will assist in the construction of a facility. Additionally, SPLOST is funding $500,000 for library space on-site. Private funding for capital and operations will be derived through private fundraising. Other partners are planning to build facilities on the site as well. These partners consist of the YMCA, Goodwill, and the Boys and Girls Club. 2023 is the target time frame for the opening of the Early Childhood Development Center. This project is also in total alignment with the County's Blueprint.

Strategic Plan

The Chatham Community Blueprint has been used to guide workflow and budget conversations since 2015. In an effort to ensure alignment with the budget process, the Board of Commissioners contracted with the Leadership Institute of Columbus State University to facilitate strategic planning sessions. Community information is constantly gleaned from the Coastal Georgia Indicators Coalition and Georgia Southern University's community survey along with various focus groups and local countywide indicator data. Staff monitors the progress of contractual agreements and certain county departments to ensure that we are working in a coordinated manner to meet the needs of the community.

Chatham County's mission and vision statement along with priorities were identified as follows:

Mission Statement
The mission of Chatham County Government is to protect and serve the public and provide services to improve the quality of life.

Vision Statement
To make Chatham County, Georgia the best place to live, work and play.

ECONOMY - Preferred Goal: Using accurate and reliable data, linking current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment, leading to self-sufficiency.

ITEMS OF HIGH PRIORITY:
- People (Children) Living Below Poverty (Role: Investor, Influencer)
- Economic Development (Role: Collaborative Partner)
    - Focus on (a) small businesses, (b) unemployed, and (c) under employed

EDUCATION – Preferred Goal: Incentivize and promote parental involvement in schools by teaching parents to advocate for their children, facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement
ITEMS OF HIGH PRIORITY:
- Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
- Youth Development
    - Focus on children being ready to learn and afterschool programming

HEALTH – Preferred Goal: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment, particularly as it impacts incarcerated individuals, children, and adolescents.
ITEMS OF HIGH PRIORITY:
- Recreational Facilities, Parks & Green Space (Role: Actively "doing", Investor)
- Food Access & Food Insecurity (Role: Collaborative Partner)
    - Focus on access to healthcare services for the under-insured population and provide healthy food choices for food desserts

QUALITY OF LIFE – Preferred Goal: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing on enforcement individuals involved in risky behaviors and activities, and expanding the visibility of police to ensure all residents feel safe.
ITEMS OF HIGH PRIORITY:
- Public Safety & Crime Reduction (Role: Actively "doing", Investor)
- Sidewalks, Trails, Bike Paths (Role: Actively "doing", Investor, Collaborative Partner)
    - Focus on (a) keeping people safe in their homes (reduce theft) and (b) while being active (well lite recreational areas); (c) reduce juvenile crime and recidivism.

Stretigic Plan "Blueprint" Grants

Beginning in FY18, the County implemented a process whereby outside agencies and internal departments could submit applications for the funding of programs that aligned with the Chatham Community Blueprint. The Blueprint is a 20-year plus plan to attain progress in four core areas: Economy, Education, Health and Quality of Life. The Board has prioritized its preferred goals within the Blueprint. Over the past year, community surveys were conducted to confirm public opinion aligned with community indicators. A Staff Committee was appointed to consider community needs, define gaps, and consider programmatic opportunities, review appropriation requests and rank programs based on several factors:

- Organizational Programmatic and Financial History
- Programmatic Capacity and Sustainability
- Program Delivery and Potential Impact on Needs as Defined by Relevant Data
- Individual Client Performance Outcomes and Impact on Investment
- Compliance with federal, state and local licensing and registration
- Alignment to the Community Blueprint and Priorities of the County Board of Commissioners
- Partnerships and Collaboration

Per the Communities input and direction, the following priorities were established:

- People (Children) Living Below Poverty (Role: Investor, Influencer)
- Economic Development (Role: Collaborative Partner) *Focus on (a) small businesses, (b) unemployed, and (c) under employed*
- Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
- Youth Development - *Focus on children being ready to learn and afterschool programming*
- Recreational Facilities, Parks & Green Space (Role: Actively “doing”, Investor)
- Food Access & Food Insecurity (Role: Collaborative Partner) - *Focus on access to healthcare services for the under-insured population and provide healthy food choices to food desserts*
- Public Safety & Crime Reduction (Role: Actively “doing”, Investor)
- Sidewalks, Trails, Bike Paths (Role: Actively “doing”, Investor, Collaborative Partner) - *Focus on (a) keeping people safe in their homes (reducing theft) and (b) while being active (well lite recreational areas); (c) reduce juvenile crime and recidivism.*

The Committee prioritized all applications based on affiliation with community needs and performance, then presented funding recommendations to the County Manager. The Committee and County Manager understand that there is more need than the budget can support. After thoughtful consideration, the final funding recommendation is shown herein:

FY2022 - Chatham County Blueprint Grant Funding

Name	FY20 Awarded	FY21 Awarded	FY22 Awarded
Forsyth Farmers' Market	-	5,000	8,000
Savannah Volunteer Dental Clinic	-	-	40,000
America's Second Harvest - Mobile Food Pantry	-	-	15,000
Frank Callen Boys & Girls Club - Preventing Youth Gangs	-	-	20,000
Heads Up Guidance Services (HUGS)	23,480	25,000	25,000
Med Bank	22,500	25,000	28,000
Savannah Chatham Court Appointed Special Advocates	-		50,000
Union Mission	23,070	35,000	50,000
Chatham County Juvenile Court - MARC/Front Porch	225,308	190,027	229,229
Chatham County Juvenile Court - WREP	110,500	117,500	117,500
Chatham County Safety Net Planning Council (Admin)	24,000	24,000	30,438
Chatham County Summer Bonanza	40,000	40,000	40,000
Chatham County Youth Intercept Program - Victim Witness (DA)	124,703	283,016	277,550
Coastal Center for Developmental Services DBA EmployAbility	35,625	37,000	37,000
Crime Stoppers of Savannah-Chatham County	-	20,000	20,000
Curtis V. Cooper Healthcare	2,100,000	2,100,000	2,100,000
DEEP Center	50,000	50,000	50,000
Eastside Concerned Citizens	15,000	10,000	-
Gateway (Behavioral Health Crisis Center)	700,000	700,000	700,000
Greenbriar (Early Childhood)	100,000	100,000	100,000
Greenbriar (Family Preservation)	75,600	103,000	75,000
J.C. Lewis Primary Healthcare	700,000	500,000	300,000
Savannah Parkinson Support Group (Get Excited and Move)	25,000	25,000	25,000
Silver Cheetahs (Chatham Parks & Rec)	20,000	20,000	20,000
Step Up Savannah (Administrative)	151,738	142,706	144,968
Step Up Savannah (CAP)	157,450	140,400	140,000
Contingency	-	41,488	64,000
Chatham County/City of Savannah Land Bank Authority	-	30,000	30,000
Chatham Savannah Authority for the Homeless	-	-	40,000
Family Promise of Greater Savannah (Homeless Assistance)	75,000	85,000	75,000
Family Promise of the Coastal Empire - Apartment Shelter	-	-	600,000
Greenbriar (Emergency Shelter)	106,506	106,506	106,506
Park Place Outreach (Family Preservation for Teens)	20,000	25,000	39,611
	$4,925,480	**$5,007,131**	**$5,597,802**

Funding Sources	
SSD	$ 30,000
Chatham County Blueprint	$ 4,706,685
ERA (Emergency Rental Assistance)	$ 861,117
Total	**$ 5,597,802**

Personnel Changes

During the FY2022 budget cycle, Human Resources received over 105 requests for reclassifications, promotions or new positions. Each request is reviewed with recommendations presented to the Executive team for inclusion into the budget. In FY2022, changes to personnel staffing were as follows:

Department	Salary	FICA	Pension	OPEB	Health	Total	Type
ICS							
Public Safety Business System Manager	71,747	5,489	11,056	3,200	16,313	107,805	New Position
Judicial Business System Manager	53,661	4,105	8,269	3,200	16,313	85,548	New Position
Jr. Computer Support Assistant	35,696	2,731	5,501	3,200	16,313	63,440	New Position
Animal Services							
Animal Control Officer	32,000	2,448	4,931	3,200	16,313	58,892	New Position
CCPD							
Lieutenant	65,000	4,973	10,017	3,200	16,313	99,502	New Position
Police Officers (5)	222,500	17,021	34,287	16,000	81,565	371,374	New Position (5)
Purchasing							
Asst. Purchasing Director	11,916	912	1,836			14,664	Reclass
Project Management							
Project Management	56,217	4,301	8,663			69,180	New Position
Project Management	59,027	4,516	9,096			72,639	New Position
Sr. Project Manager	5,125	392	790			6,307	Reclass
Administrative Assistant Ii	13,600	1,040	2,096			16,736	Reclass
Administrative Services							
Records Technician II	1,152	88	178			1,418	Reclass
Files Supervisor II	601	46	93			739	Reclass
Microfilm Supervisor	611	47	94			752	Reclass
Print Shop Supervisor	1,338	102	206			1,647	Reclass
Asst Admin Svcs Manger	807	62	124			993	Reclass
Administrative Services Manager	3,645	279	562			4,486	Reclass
Court Administration							
Jury Coordinator	2,274	174	350			2,798	Reclass
Magistrate Court							
Deputy Court Clerk III	2,312	177	356			2,846	Reclass
Probate Court							
Deputy Court Clerk III	526	40	81			647	Reclass
CNT							
Sergeant	70,392	5,385	10,847	3,200	16,313	106,137	New Position
Mosquito Control							
Pilot II	3,615	277	557			4,448	Reclass
Chief Pilot	4,648	356	716			5,720	Reclass
Aircraft Service Technician	763	58	118			939	Reclass
Aircraft Mechanic I	749	57	115			922	Reclass
Aircraft Mechanic II	3,592	275	554			4,420	Reclass
E911							
E911 Records Custodian	1,951	149	301			2,401	Reclass
E911 Records Technician I	1,609	123	248			1,980	Reclass
Backgrounds/Certification Coordinator	52,000	3,978	8,013	3,200	16,313	83,504	PT to FT
Engineering							
Environmental Program Mgr.	48,561	3,715	7,483	3,200	16,313	79,272	New Position
County Attorney							
Paralegal Administrative Assistant	46,800	3,580	7,212	3,200	16,313	77,105	PT to FT
Internal Audit							
Clerical Assistant IV-GF	8,167	625	4,628	2,400	12,235	28,055	PT to FT
Clerical Assistant IV-SSD	10,011	766	1,543	800	4,078	17,198	

FINANCIAL STRUCTURE

Financial Management & Policies

Chatham County financial policies set forth the basic framework for the fiscal management of the County. The policies are intended to assist the County Commission and County staff in evaluating current activities and proposals for future programs, and in making fiscally responsible decisions in the day-to-day management of the County. Policies were developed within the provisions of the Official Code of the State of Georgia, the County Code, and generally accepted accounting principles as established by the Governmental Accounting Standards Board, and recommended budgeting practices. The policies are reviewed and modified as necessary to accommodate changing circumstances or conditions.

Auditing and Internal Control Policies

In developing and evaluating the county's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

Internal Audit is an independent entity established within the Chatham County Executive Department to serve the Chairman, the County Manager and County staff. In order to ensure objectivity and independence, Internal Audit has no direct responsibility or authority over activities it reviews. Additionally, Internal Audit reports directly to the County Manager. Internal Audit prepares an annual audit plan, which outlines adopted audits that the County Manager approves.

Single Audit

As a recipient of federal and state grants, the County is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations. The County's Financial Grants Manager provides the daily management of this function and monitors grants for compliance. This internal control structure is also subject to periodic evaluation by Internal Audit.

Budgetary Policies

The Budget represents the process through which policy is made and implemented. The summary of Chatham County policies outlined below acts as a framework for the County Commission to identify its budgetary goals and objectives as they pertain to the operating budget and the capital budget. The operating budget is prepared separately from capital projects budgets because of the different planning processes and financing sources involved. The County maintains budgetary controls to ensure compliance with legal provisions and the Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to achieve and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving.

State Law

The Official Code of Georgia contains several provisions relating to the local government budget process:

- Public hearings must be held before adoption of a municipality's budget. Proper notice must be given in a paper of general circulation not less than fifteen days in advance of the public hearing.
- Property tax millage rates must be set according to state law. Millage rates must be rolled back in reassessment years to avoid a windfall to the municipality.
- A municipality may not impose or increase a business license fee unless approved by local ordinance.
- State law governs the imposition and use of certain fees assessed by the County, such as the Hotel/Motel Tax.

County Policies

- Balanced Budget – A balanced budget must be presented. The General Fund and Enterprise Funds are presented together as one budget, with the total revenues and other financing sources from these funds equaling the total expenditures or expenses and other financing uses of these funds as a whole. Special Revenue Funds are balanced individually.
- The budget must be adopted by June 31st for the ensuing year.

- Appropriation Limits – Current appropriations in all funds are limited to the sum of available, unencumbered fund balances and revenues estimated to be received in the current budget year.
- Encumbrances – Encumbrances are considered re-appropriated in the ensuing year and are included in the overall working budget for the ensuing year.

Revenue Policies

- Revenue Ordinance – the revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken. Changes may occur outside of the budget process. State and local law may govern the establishment of fees and charges. The Chatham County Commission shall publish a revised revenue ordinance within 45 days of the adoption of the budget.
- Diversification of Revenues – The County avoids excessive reliance on one source of revenue by actively seeking new sources of revenue. Property taxes are the most stable revenue. Some revenues can be significantly affected by factors such as economic or weather conditions. Tourism-related revenues are greatly susceptible to economic trends and weather events. Diversification provides the country with a wider base of revenues, but at the same time, the revenue base can become less stable and predictable.
- Fees and Charges – The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation).
- One-time Revenue - the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is discouraged.

Expenditure Policies

- Enterprise Funds – Enterprise operations should be funded either exclusively or primarily by user fee revenues. Enterprise funds should strive to become self-supporting entities through annual review of fee structures, other revenue sources and operating policies.
- New Programs – Future and current funding sources are identified for all new programs and program expansions. New programs are defined to include the addition of personnel, an addition to the vehicle/equipment fleet, or providing of new or additional services. New programs that are not self-supporting through fees or charges should provide a tangible benefit to the county and its residents. The County Manager must approve new programs before inclusion in the Draft Budget presented to the Chairman and County Commission.
- Grant Funding - Continuing costs for grant funded operations or personnel additions must be identified and approved prior to acceptance of the grant. Funding sources for any local match required must also be identified prior to the acceptance of a grant award.
- Chatham County will develop and maintain a level of unrestricted fund balance in its General and Special Service District funds equivalent to at least three month's budgeted expenditures or a minimum of 25% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Budget Performance Reporting – Quarterly Management Reports are prepared to show budget to actual comparisons. These reports are analyzed in depth to detect and address any troubling trends and issues in a timely manner. The reports are reviewed by the Finance Director and provided to the County Manager and County Commission with explanations of variances.

Capital Asset Policies

- Definition of Capital Asset – Capital assets other than infrastructure are defined as assets with an initial, individual cost of more than $5,000 and an estimated useful life of more than one year.
- Capital Expenditures – Routine capital expenditures, such as equipment replacement, are included in the operating budget either in capital accounts within a department budget or, in the case of assets purchased through a lease-purchase program, in debt service for the capital lease.
- Nonrecurring Capital Expenditures – Capital expenditures, such as new facilities and facility improvements, are budgeted and accounted for in capital projects funds. The capital projects funds are not included in this budget. There are no significant, nonrecurring capital expenditures included in this operating budget.
- Inventory and Control – Each department is required to perform an annual inventory of its capitalized assets. The Finance Division will maintain control of the capital asset listing. Establishing and maintaining adequate written controls and procedures at the department level will provide control over non-capital tangible assets.

Long-Range Financial Planning Policies

- The County has adopted long-range plans in the areas of equipment replacement, capital projects, cash management/investment, and debt. The policies guide assessing the long term financial and budget implications of current decisions.
- Chatham County will develop five-year financial forecasts for its General M&O Fund, the Special Service District Funds, and all enterprise funds. The plans review the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over the five-year horizon. Surplus funds or new revenues not previously committed to programs can then be allocated in accordance with other financial policies.
- Equipment replacement - equipment is considered for replacement when the expected costs of maintenance in the upcoming budget year exceed the value of the equipment or the replacement cost. The expected maintenance costs are estimated based on maintenance history, age, mileage, and function performed. Functional obsolescence is also considered in replacement decisions.
- Approximately 15% of the Police Department's marked and unmarked patrol cars are replaced each year.
- The Fleet Management Division maintains service records for other vehicles and equipment. During the budget process, fleet personnel generate a list by department of vehicles that currently meet some or all of the basic replacement criteria. Each department analyzes and prioritizes their list based on their anticipated needs during the budget year. The prioritized department lists are combined and reprioritized into a countywide list by Fleet Management based on the departmental input and Fleet personnel's knowledge of the vehicles and equipment. The extent of the replacements budgeted is a function of the funding available in the budget year.

Capital Improvement Plan

- Presented later in this document, Chatham County has prepared a Five-Year Capital Improvement Plan (CIP), updated annually and includes anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful life of the project.
- Chatham County will preserve its assets at a level adequate to protect the capital investment and minimize future maintenance and replacement costs.
- Chatham County will establish appropriate distribution of bonded debt and cash financing in the funding of capital projects.
- The operating impact of each project will be identified and incorporated into the annual operating budget.

Cash Management/Investment Policies

- Investment of funds is the responsibility of the Finance Director.
- The primary policy objective is the safety of the principal. Secondary objectives include adequate liquidity to provide cash as needed and the rate of return on investments.
- It is the policy of Chatham County to limit investments to those authorized by the State of Georgia. The Official Code of Georgia, generally to obligations of the United States and its agencies; general obligations of the State of Georgia or any of its political units; savings and loan association deposits to the extent that they are insured by an agency of the federal government; certificates of deposit and repurchase agreements held by a third party as escrow agent or custodian; and the Georgia Fund 1.
- To ensure liquidity and reduce market risks, investments have maturity dates at or prior to the estimated time cash will be required to meet disbursement needs.

Debt Policies

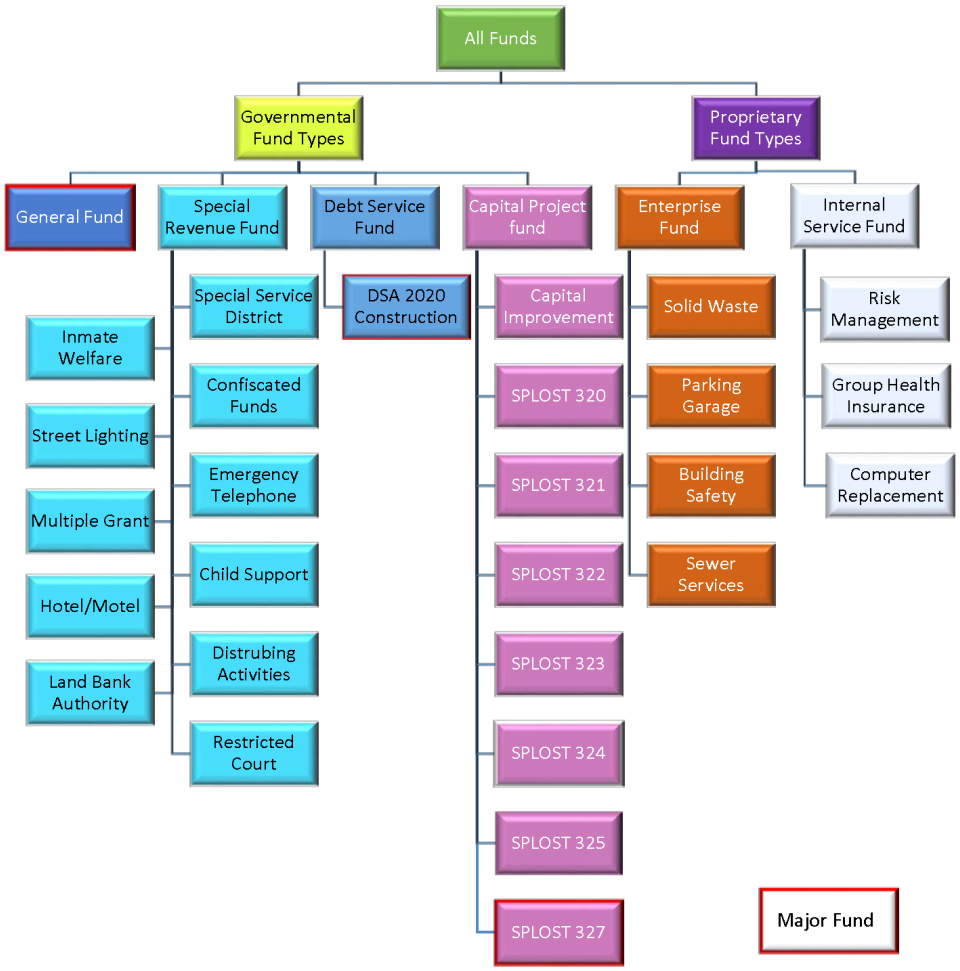
The County's primary objective in debt management is to maintain a debt level within available resources and within the legal debt margin as defined by State statutes, while minimizing the costs to the taxpayer. Chatham County maintains such high standards by complying with the following policies:

- Long-term debt will not be used to finance ongoing daily operations.
- The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits.
- Long-term debt will only be issued to finance capital improvements too extensive in scope to be financed with current revenues.
- Long-term debt will be issued for a period not to exceed the useful life of the project.
- When possible, self-supporting long-term debt like revenue bonds will be used instead of General Obligation bonds.

Fund Structure

The financial transactions of Chatham County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total county budget. In fiscal year 2022, Chatham County has three funds that meet this definition: The General Fund, Special Purpose Local Option Sales Tax VII, and the DSA 2020 Construction fund. The General Fund is always considered a major fund.

FUND STRUCTURE



Fund Descriptions

MAJOR FUNDS

Major funds are defined as funds whose total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total (assets, liabilities, etc.) for all funds in that category (governmental funds) or of that type (enterprise funds). Major funds in the FY2022 budget include the following:

Governmental Funds - The General Fund is the general operating fund of the County. It accounts for financial resources except those required to be accounted for in another fund.

The Capital Project Fund accounts for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets one major capital fund, the SPLOST VI, 2014-2021 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other improvements.

NON-MAJOR FUNDS

Non-major funds include Special Service District, Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

	Major	Major	Major	Non-Major	Non-Major	Non-Major	Major	Major	Major
	General Fund			Fund 270			Fund 327		
	FY 2020 Actual	FY 2021 Adopted	FY 2022 Proposed	FY 2020 Actual	FY 2021 Adopted	FY 2022 Proposed	FY 2020 Actual	FY 2021 Adopted	FY 2022 Proposed
Sources:									
Property Taxes	158,631,785	163,832,530	168,042,000	29,196,378	28,386,713	29,694,500	-	-	-
Other Taxes	20,136,107	17,957,400	20,115,000	8,853,025	8,452,043	8,800,000	-	400,000,000	365,792,470
Comm., Penalties	810,624	860,000	835,000	32,893	25,000	30,000	-	-	-
Licenses & Permits	494,322	720,000	555,000	1,504,288	1,250,000	1,250,000	-	-	-
Intergovernmental	1,640,772	1,194,151	1,344,651	8,991	-	-	-	-	-
Service Charges	13,717,963	14,709,091	13,767,317	221,753	220,000	272,000	-	-	-
Fines & Fees	3,463,866	3,576,000	3,000,000	1,442,804	1,456,500	1,505,000	-	-	-
Investments	3,478,217	2,000,000	800,000	102,695	100,000	100,000	-	-	-
Other Revenue	524,653	450,000	450,000	527,108	-	500,000	-	-	-
Total Revenue	202,898,309	205,299,172	208,908,968	41,889,934	39,890,256	42,151,500	-	400,000,000	365,792,470
Other Financial Sources:									
Transfers In	994,077	325,000	350,000	1,500,822	700,000	440,000	-	-	-
Fund Balance	-	-	-	-	125,186	-	-	-	15,733,756
Total Sources	203,892,386	205,624,172	209,258,968	43,390,756	40,715,442	42,591,500	-	400,000,000	381,526,226
Uses:									
General Govt.	36,945,191	37,558,697	42,702,777	3,473,086	4,708,746	5,786,990	-	-	-
Judiciary	36,050,932	36,035,096	38,930,615	1,251,473	1,434,046	1,450,245	-	-	-
Public Safety	68,456,218	66,523,558	72,676,361	13,894,458	14,020,698	16,872,501	-	-	-
Public Works	1,019,872	1,431,341	1,669,812	7,345,988	6,756,753	9,408,620	-	-	-
Health & Welfare	14,664,976	15,092,426	15,748,973	-	-	-	-	-	-
Culture & Recreation	15,031,255	14,709,575	15,808,075	-	-	-	-	-	-
Housing & Development	550,142	491,038	550,207	2,064,204	2,059,565	2,378,232	-	-	-
Insurance & Bonds	-	-	-	-	-	-	-	-	-
Other Gov. Svcs.	6,186,899	6,188,796	6,375,957	(11,513)	32,062	1,107,952	-	-	-
Major Capital	-	-	-	-	-	-	-	189,948,853	179,171,161
Intergovernmental	3,354,799	3,429,238	3,184,677	-	-	-	-	210,051,147	202,355,065
Depreciation	-	-	-	-	-	-	-	-	-
Debt Service	2,605,171	1,861,142	1,803,526	-	-	-	-	-	-
Total Expenditures	184,865,455	183,320,907	199,450,980	28,017,696	29,011,870	37,004,540	-	400,000,000	381,526,226
Other Financing:									
Transfers Out	19,026,931	22,303,265	9,807,988	11,613,268	11,703,572	5,566,960	-	-	-
Total Uses	203,892,386	205,624,172	209,258,968	39,630,964	40,715,442	42,571,500	-	400,000,000	381,526,226

	Major	Major	Major						
	Fund 370			Other Non-Major Funds			Total All Funds		
	FY 2020 Actual	FY 2021 Adopted	FY 2022 Proposed	FY 2020 Actual	FY 2021 Adopted	FY 2022 Proposed	FY 2020 Actual	FY 2021 Adopted	FY 2022 Proposed
Sources:									
Property Taxes	-	-	-	29,196,378	28,498,057	29,694,500	187,828,163	192,330,587	197,736,500
Other Taxes	-	-	-	86,783,467	9,852,043	9,520,000	106,919,574	427,809,443	395,427,470
Comm., Penalties, Etc.	-	-	-	32,893	25,000	30,000	843,517	885,000	865,000
Licenses & Permits	-	-	-	2,584,839	2,490,000	2,333,800	3,079,161	3,210,000	2,888,800
Intergovernmental	-	-	-	10,441,977	75,370,957	35,624,796	12,082,749	76,565,108	36,969,447
Service Charges	-	-	-	14,110,143	13,867,022	12,146,335	27,828,106	28,576,113	25,913,652
Fines & Fees	-	-	-	2,540,103	2,904,125	2,792,625	6,003,969	6,480,125	5,792,625
Investment Earnings	-	-	-	6,404,137	350,000	212,500	9,882,353	2,350,000	1,012,500
Other Revenue	-	5,250	83,684,544	3,896,929	1,440,000	1,882,794	4,421,582	1,895,250	86,017,338
Total Revenue	-	5,250	83,684,544	155,990,865	134,797,204	94,237,350	358,889,174	740,101,626	752,623,332
Other Financing Sources:									
Transfers In	-	-	-	30,887,467	16,250,788	17,654,301	31,881,544	16,575,788	18,004,301
Fund Balance / Retained Earnings	-	-	-	53,334,017	241,199,840	249,946,816	53,334,017	241,199,840	265,680,572
Total Sources	-	5,250	83,684,544	240,212,349	392,247,833	361,838,467	444,104,735	997,877,255	1,036,308,205
Uses:									
General Government	-	-	-	38,152,891	39,688,403	47,124,895	75,098,082	77,247,100	89,827,672
Judiciary	-	-	-	6,883,622	6,894,489	6,395,321	42,934,554	42,929,586	45,325,936
Public Safety	-	-	-	29,551,886	23,982,822	27,432,225	98,008,104	90,506,380	100,108,586
Public Works	-	-	-	12,852,925	13,216,766	17,704,697	13,872,797	14,648,107	19,374,509
Health & Welfare	-	-	-	432,014	25,500	(250,000)	15,096,989	15,117,926	15,498,973
Culture & Recreation	-	-	-	1,036,684	-	-	16,067,939	14,709,575	15,808,075
Housing & Development	-	-	-	4,459,500	20,404,252	18,342,232	5,009,642	20,895,291	18,892,439
Insurance & Bonds	-	-	-	-	-	-	-	-	-
Other Gov. Svcs.	-	-	-	(11,513)	55,104	2,182,342	6,175,386	6,243,900	8,558,299
Major Capital	-	-	83,684,544	58,837,513	245,091,903	234,981,412	58,837,513	435,040,756	497,837,117
Intergovernmental	-	-	-	47,046,681	16,577,881	-	50,401,481	230,058,266	205,539,742
Depreciation	-	-	-	1,274,420	1,417,535	1,372,393	1,274,420	1,417,535	1,372,393
Debt Service	-	5,250	-	500	2,649,784	-	2,605,671	4,516,176	1,803,526
Total Expenditures	-	5,250	83,684,544	200,517,123	370,004,440	355,285,517	385,382,578	953,330,598	1,019,947,267
Other Financing Uses:									
Transfers Out	-	-	-	39,695,225	22,243,392	6,552,950	58,722,157	44,546,657	16,360,938
Total Uses	-	5,250	83,684,544	240,212,349	392,247,833	361,838,467	444,104,735	997,877,255	1,036,308,205

Revenue Sources

TAXES:

Property and local sales tax revenues account for 88.88% of the FY2022 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year representing the county's annual tax levy. Property tax revenues are budgeted based on the tax digest. The remaining tax revenues are projected using the straight-line approach, based on five-year historical information and economic trends. The tax millage rate has remained constant from 2015 to 2021. However, the increase in property values has proven beneficial to the revenue stream. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have shown increases with the growth of tourism within Chatham County.

PROPERTY TAXES — TAX DIGEST

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. Property taxes are the county's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. The table below shows a five-year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General Fund) digest increased because of rising property values . The General Fund digest saw an increase of 25.19% from 2017 through 2021. The Special Service District increased 24.38% from 2017 to 2021. Overall, the county has experienced a combined increase of 22.20% in value since 2017.

GENERAL FUND	2017	2018	2019	2020	2021
Real & Personal	15,314,881,325	16,614,200,156	17,778,831,255	$ 18,959,850,749	$ 19,345,249,423
Motor Vehicles	194,638,701	147,414,349	122,870,857	$ 102,981,064	$ 81,476,955
Mobile Homes	25,627,575	24,378,236	25,490,238	$ 23,041,038	$ 22,865,384
Timber	1,430,524	668,222	2,036,488	$ 2,248,081	$ 785,924
Gross Digest	15,536,578,125	16,786,660,963	17,929,228,838	$ 19,088,120,932	$ 19,450,377,686
Less M&O Exemptions	(3,392,198,624)	(4,110,824,769)	(4,540,790,811)	$ (4,861,593,366)	$ (4,526,581,627)
Net M&O Digest	12,144,379,501	12,675,836,194	13,388,438,027	14,226,527,566	$ 14,923,796,059
Gross M&O Millage	12.792	12.83	12.853	12.866	12.767
Less Rollbacks	-1.249	-1.287	-1.310	-1.323	-1.224
Net M&O Millage	11.543	11.543	11.543	11.543	11.543
Net Taxes Levied	140,182,573	146,317,177	154,542,740	164,216,808	$ 172,265,378
Net Taxes $ Increase	5,620,865	6,134,605	8,225,563	9,674,068	$ 8,048,570
Net Taxes % Increase	4.2%	4.4%	5.6%	6.3%	5.9%

SPECIAL SERVICE DISTRICT	2017	2018	2019	2020	2021
Real & Personal	6,726,964,732	7,512,119,089	8,021,343,038	8,626,326,855	$ 8,442,823,900
Motor Vehicles	80,480,572	58,110,777	50,305,341	37,978,105	$ 28,510,613
Mobile Homes	11,686,978	11,100,278	12,139,888	10,975,312	$ 10,994,104
Timber	600,303	370,485	971,568	1,260,694	$ 25,419
Gross Digest	6,819,732,585	7,581,700,629	8,084,759,835	8,676,540,966	$ 8,482,354,036
Less SSD Exemptions	(2,219,238,849)	(2,872,014,895)	(3,131,070,448)	(3,351,338,409)	$ (2,943,943,625)
Net SSD Digest	4,600,493,736	4,709,685,734	4,953,689,387	5,325,202,557	$ 5,538,410,411
Gross SSD Millage	6.048	6.091	6.047	5.933	5.96
Less Rollbacks	-1.058	-1.101	-1.136	-1.132	-1.159
Net SSD Millage	4.990	4.990	4.911	4.801	4.801
Net Taxes Levied	22,956,464	23,501,332	24,327,569	25,566,297	$ 26,589,908
Net Taxes $ Increase	4,237,786	544,868	826,237	1,238,729	$ 2,262,340
Net Taxes % Increase	22.64%	2.37%	3.52%	5.09%	8.85%

TOTAL COUNTY	2017	2018	2019	2020	2021
Total County Value	16,744,873,237	17,385,521,928	18,342,127,414	19,551,730,123	$ 20,462,206,470
Total County Taxes Levied	163,139,036	169,818,509	178,870,309	189,783,105	$ 198,855,286
Net Taxes $ Increase	9,858,650	6,679,473	9,051,800	10,912,796	$ 10,310,910
Net Taxes % Increase	6.4%	4.1%	5.3%	6.1%	5.4%

CHATHAM AREA TRANSIT	2017	2018	2019	2020	2021
Real & Personal	12,449,496,383	13,554,147,294	14,471,221,139	15,396,531,653	$ 15,652,042,323
Motor Vehicles	154,167,145	111,925,342	93,571,939	74,963,762	$ 56,588,433
Mobile Homes	14,633,094	13,910,118	15,071,972	13,791,294	$ 13,673,446
Timber	600,303	370,485	1,180,396	1,694,894	$ 528,353
Gross Digest	12,618,896,925	13,680,353,239	14,581,045,446	15,486,981,603	$ 15,722,832,555
Less Transit Exemptions	(2,986,215,664)	(3,675,373,232)	(4,039,537,168)	(4,316,894,051)	$ (4,013,599,900)
Net Transit Digest	9,632,681,261	10,004,980,007	10,541,508,278	11,170,087,552	$ 11,709,232,655
Gross Transit Millage	1.150	1.150	1.150	1.150	1.150
Less Rollbacks	-	-	-	-	-
Net Transit Millage	1.150	1.150	1.150	1.150	1.150
Net Taxes Levied	11,077,583	11,505,727	12,122,735	12,845,601	$ 13,465,618
Net Taxes $ Increase	1,825,485	428,144	617,008	722,866	$ 620,017
Net Taxes % Increase	19.73%	3.86%	5.36%	5.96%	4.83%

SPLOST REVENUE:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital project funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. Several factors determine the length of time that a SPLOST may be imposed. In general, the tax may be levied for up to five years. If the county and municipalities enter into an intergovernmental agreement, the tax may be imposed for six years. Chatham County held its first referendum on June 11, 1985, and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989.The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at $92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again, via local referendum, the tax was extended for four years from October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled $111.0 million. Revenues received from this special purpose sales tax levy, in combination with state funding, were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest collections beginning in October 2014. SPLOST VII will begin tax collection on October 1, 2020. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds were prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the county and municipalities within the county work together to determine which projects should be included in the funding.

LICENSE AND PERMIT REVENUES:
These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.27% of the total revenue budget. Revenues are projected based on historical collections and a review of local economic conditions, including analysis of any new business locations.

INTERGOVERNMENTAL REVENUE:
Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes and comprise .27 percent of the budget.

CHARGES FOR SERVICES:
These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 6.58 percent of the revenue budget.

FINE AND FORFEITURE REVENUES:
Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years. In the fiscal year, this category accounts for 1.43% of the budget.

INTEREST REVENUES:
Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

MISCELLANEOUS REVENUE:
Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

OTHER FINANCING SOURCES:
Interfund transfers and loans are budgeted in this category. Transfers include support for Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

OTHER FACTS RELATED TO THE COUNTY'S PROPERTY TAXES

Millage Value for Chatham County Government. One mill is the equivalent of $1 of tax for each $1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times the estimated fair market value of the property. If a resident has a home with the estimated fair market value of $100,000, the assessed value is $40,000 (100,000 x 40%).A $12,000 Homestead Exemption (HE) is applied to the $40,000 value. As an example, the table below calculates county taxes on a home with a market value of $100,000 .

Sample Millage Value Calculation

Tax Year 2020		
	Millage Rate	Value
Estimated market value of home		$100,000
Assessment factor		40%
Assessed value (40%)		$40,000
Less homestead exemption (county)		($12,000)
Difference		$28,000
County taxation		
Consolidated - General Fund	11.543	$323.20
Unincorporated area - SSD	4.99	$139.72

TAX REDUCTION FACTORS

Residents of Chatham County who own and occupy a home and the land it rests on are eligible for an exemption. Property owners can claim only one homestead exemption, in which case it must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** ***Freeport*** is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% of all classes of certain business inventory from property taxation.
- **The Property Taxpayer's Bill of Rights:** This law, which took effect on January 1, 2000, calls for a mandatory rollback in the millage rate whenever the tax digest increases. The stated aim is to prevent creeping tax bills. If elected officials propose adopting a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor's office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.
- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the difference between the current year fair market value and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year if the homeowner occupies the residence as a homestead.

The Chatham Area Transit District is a component unit of Chatham County and included in Table 3 because taxes levied are for the benefit of the Chatham Area Transit Authority.

Fund Balance - All Funds

Fund 100 - GENERAL FUND		Fund 323 - SPECIAL PURPOSE SALES TAX IV	
Asset	$ 102,955,340	Asset	$ 15,363,000
Fund Balance	$ (91,503,388)	Fund Balance	$ (14,791,773)
Liability	$ (11,451,952)	Liability	$ (571,226)
Fund 210 - CONFISCATED ASSETS FUND		Fund 324 - SPECIAL PURPOSE SALES TAX V	
Asset	$ 1,067,256	Asset	$ 19,117,529
Fund Balance	$ (1,042,615)	Fund Balance	$ (18,547,642)
Liability	$ (24,641)	Liability	$ (569,887)
Fund 211 - SHERIFFS CONF ASSET FUND		Fund 325 - SPECIAL PURPOSE SALES TAX VI	
Asset	$ 93,208	Asset	$ 86,269,698
Fund Balance	$ (93,208)	Fund Balance	$ (84,996,519)
Liability	$ 0	Liability	$ (1,273,179)
Fund 214 - STREET LIGHTING FUND		Fund 327 - SPECIAL PURPOSE SALES TAX VII	
Asset	$ 463,159	Asset	$ 32,149,738
Fund Balance	$ (456,165)	Fund Balance	$ (27,861,506)
Liability	$ (6,994)	Liability	$ (4,288,232)
Fund 215 - EMERGENCY TELEPHONE 911		Fund 350 - CAPITAL IMPROVEMENT FUND	
Asset	$ 3,602,934	Asset	$ 32,331,537
Fund Balance	$ (3,473,827)	Fund Balance	$ (32,226,798)
Liability	$ (129,107)	Liability	$ (104,739)
Fund 217 - RESTRICTED COURT FEES		Fund 355 - CAPITAL REPLACEMENT FUND	
Asset	$ 2,928,211	Asset	$ 2,481,630
Fund Balance	$ (2,894,897)	Fund Balance	$ (2,481,630)
Liability	$ (33,314)	Liability	$ -
Fund 218 - INMATE WELFARE FUND		Fund 370 - DSA BOND FUND 2020	
Asset	$ 2,822,890	Asset	$ 82,630,236
Fund Balance	$ (2,817,093)	Fund Balance	$ (82,630,236)
Liability	$ (5,797)	Liability	$ (0)
Fund 251 - CHILD SUPPORT ENFORCEMENT		Fund 410 - DEBT SERVICE FUND	
Asset	$ (884,727)	Asset	$ (1)
Fund Balance	$ 888,808	Fund Balance	$ 1
Liability	$ (4,081)	Liability	$ 0
Fund 270 - SPECIAL SERVICE DISTRICT		Fund 505 - WATER SEWER FUND	
Asset	$ 23,881,200	Asset	$ 8,008,069
Fund Balance	$ (22,760,682)	Fund Balance	$ (7,778,987)
Liability	$ (1,120,518)	Liability	$ (229,081)
Fund 275 - HOTEL/ MOTEL FUND		Fund 540 - SOLID WASTE FUND	
Asset	$ 164,521	Asset	$ 16,390,058
Fund Balance	$ (164,521)	Fund Balance	$ (8,049,877)
Liability	$ 0	Liability	$ (8,340,181)
Fund 290 - LAND DISTRICT ACCOUNT ORD		Fund 555 - PARKING GARAGE FUND	
Asset	$ 38,138	Asset	$ 3,271,515
Fund Balance	$ (34,247)	Fund Balance	$ (3,046,241)
Liability	$ (3,890)	Liability	$ (226,661)
Fund 291 - LAND BANK AUTHORITY		Fund 570 - BUILDING SAFETY FUND	
Asset	$ 620,454	Asset	$ 2,326,548
Fund Balance	$ (620,454)	Fund Balance	$ 379,219
Liability	$ (0)	Liability	$ (2,705,767)
Fund 320 - SPECIAL PURPOSE SALES TAX I		Fund 605 - COMPUTER REPLACEMENT FUND	
Asset	$ 5,184,297	Asset	$ 1,147,171
Fund Balance	$ (5,178,113)	Fund Balance	$ (1,132,291)
Liability	$ (6,183)	Liability	$ (14,880)
Fund 321 - SPECIAL PURPOSE SALES TAX II		Fund 625 - RISK MANAGEMENT FUND	
Asset	$ 2,509,173	Asset	$ 5,119,335
Fund Balance	$ (2,509,173)	Fund Balance	$ (1,563,708)

Long Range Financial Plans

Projected 5 – Year Statement of Revenues and Expenditures - General Fund

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided by county management and elected officials. Assumptions are based on both historical trends and current economic conditions.

Tax Revenues: Tax revenues are projected based on the expenditures and fund balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed on individual properties was held constant at 11.543 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical growth rate and normalize anticipated growth over the forecast period, a three-year rolling average is used for subsequent years. As a result, the growth rate adopted in FY2022 was 4.9%, 5.59%, 5.59%, 5.36% and 5.51% respectively in years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2021 revenue collections was performed on all revenues within the fund. Year one projections were adjusted to reflect the year-to-date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Chatham County, Georgia
General Fund - Adopted 2022 Budget
Projected Five Year Statement of Revenues and Expenditures

	2020 Actual	2021 actual	2022 Adopted	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected
REVENUES							
Property Taxes	158,631,785	172,830,044	168,042,000	181,902,327	192,061,713	202,356,547	213,512,793
Other Taxes	20,136,107	23,794,717	20,115,000	20,316,150	20,519,312	20,724,506	20,931,751
Comm., Penalties, Etc.	810,624	899,963	835,000	843,350	851,784	860,301	868,903
Licenses & Permits	494,322	814,693	555,000	560,550	566,156	571,817	577,535
Intergovernmental	1,640,772	1,766,463	1,344,651	1,358,098	1,371,680	1,385,396	1,399,251
Charges For Services	13,717,963	15,423,029	13,767,317	13,904,990	14,044,043	14,184,484	14,326,331
Fines & Fees	3,463,866	3,746,738	3,000,000	3,030,000	3,060,300	3,090,903	3,121,812
Investment Earnings	3,478,217	(802,883)	800,000	200,000	200,000	200,000	200,000
Other Revenue	524,653	428,902	450,000	450,000	450,000	450,000	450,000
Other Financing Sources	994,077	386,392	350,000	350,000	350,000	350,000	350,000
Total Revenues	203,892,386	219,288,058	209,258,968	222,915,465	233,474,988	244,173,954	255,738,376
EXPENDITURES							
General Government	36,945,191	37,558,697	42,702,777	43,378,562	44,068,302	44,772,335	45,490,975
Judiciary	36,050,932	36,035,096	38,930,615	39,563,758	40,210,695	40,871,771	41,547,341
Public Safety	68,456,218	66,523,558	72,676,361	74,035,986	75,431,709	76,862,743	78,330,123
Public Works	1,019,872	1,431,341	1,669,812	1,685,525	1,701,663	1,718,243	1,735,278
Health & Welfare	14,664,976	15,092,426	15,748,973	15,878,646	16,011,793	16,148,527	16,288,957
Culture & Recreation	15,031,255	14,706,344	15,808,075	15,924,409	16,043,209	16,164,533	16,288,443
Housing & Development	550,142	491,038	550,207	1,860,100	2,465,912	1,767,243	1,770,878
Other Gov. Svcs.	6,186,899	6,188,796	6,375,957	4,194,635	4,207,041	4,219,619	4,232,374
Intergovernmental	3,354,799	3,429,238	3,184,677	2,010,155	2,010,155	2,010,155	2,010,155
Debt Service	1,861,142	2,605,171	1,803,526	1,803,546	1,803,567	1,803,589	1,803,612
Other Financing Uses	17,410,621	33,144,398	9,807,988	6,793,550	6,793,550	6,793,550	6,793,550
Subtotal of Expenses	201,532,047	217,206,103	209,258,968	207,128,872	210,747,596	213,132,308	216,291,686
Fund Balance added (used)	2,360,339	2,081,954	-	15,786,593	22,727,392	31,041,646	39,446,690
Tax Digest Revenue calculation:							
Prior Year Tax Digest Total	12,675,836,194	13,388,438,027	14,226,527,566	14,923,796,712	15,758,669,968	16,638,803,892	17,530,672,019
Tax Digest Growth Rate	5.62%	6.26%	4.90%	5.59%	5.59%	5.36%	5.51%
Net Tax Digest	13,388,438,027	14,226,527,566	14,923,796,712	15,758,669,968	16,638,803,892	17,530,672,019	18,497,166,534
Tax rate	11.543	11.543	11.543	11.543	11.543	11.543	11.543
Projected Digest revenue	$ 154,542,740	$ 164,216,808	$ 172,265,385	$ 181,902,327	$ 192,061,713	$ 202,356,547	$ 213,512,793
Value of One Mil	13,388,438	14,226,528	14,923,797	15,758,670	16,638,804	17,530,672	18,497,167
Revenue Change	8,225,563	9,674,068	8,048,578	9,636,942	10,159,386	10,294,834	11,156,246

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category were included as follows:

General Government:

- Increased costs for employee medical expenses.
- Salaries included a living wage adjustment for all full-time employees and an adjustment to the Law Enforcement pay plan.

Health and Welfare:

- Mosquito Control: Warehouse Supplies costs are anticipated to continue to increase, along with increased maintenance on helicopter costs. These cost increases are primarily attributable to historical trends, increased

pesticide costs, as well as rising concerns associated with Chikungunya, Zika, and West Nile viruses carried by humans and spreadable by mosquitos.

Expenditure growth projections over the next 5 years

Expenditure Category	Annual Growth Rate				
	2022	2023	2024	2025	2026
Salary, FICA, and Pension[1]	3.00%	3.00%	3.00%	3.00%	3.00%
Insurance and OPEB	0.50%	0.50%	0.50%	0.50%	0.50%
Purchased services[2]	2.00%	2.00%	2.00%	2.00%	2.00%
Supplies[2]	0.50%	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay[2]	2.00%	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges[2]	0.00%	0.00%	0.00%	0.00%	0.00%
Other expenditures[2]	0.00%	0.00%	0.00%	0.00%	0.00%
Debt service[3]	Varies - Use Debt Service Schedule				
Transfers out	0.00%	0.00%	0.00%	0.00%	0.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact on FICA and pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.
3. The annual growth rate for Debt Service is based on scheduled principal and interest payments like the organization's various debt agreements.

The following table depicts the unrestricted fund balance for the General Fund.

Unrestricted Fund Balance Projection
General Fund M&O

	2020 Actual	2021 actual	2022 Adopted	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected
Beginning Fund Balance, unrestricted	$ 63,254,985	$ 65,615,324	$ 67,697,279	$ 67,697,279	$ 83,483,872	$ 106,211,265	$ 137,252,911
Changes:							
Projected additions (use) of fund balance	2,360,339	2,081,954	-	15,786,593	22,727,392	31,041,646	39,446,690
Less Non-spendable and Restricted							
Ending Fund balance, unrestricted	$ 65,615,324	$ 67,697,279	$ 67,697,279	$ 83,483,872	$ 106,211,265	$ 137,252,911	$ 176,699,601
Reserve requirement - 3 months	*$ 50,383,012*	*$ 54,301,526*	*$ 52,314,742*	*$ 51,782,218*	*$ 52,686,899*	*$ 53,283,077*	*$ 54,072,922*

Projected 5 – Year Statement of Revenues and Expenditures - Special Service District

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided by county management and elected officials. Assumptions are based on both historical trends and current economic conditions.

Tax Revenues: Tax revenues are projected based on the expenditures and fund balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed on individual properties was held constant at 4.801 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical growth rate and normalize anticipated growth over the forecast period, a three-year rolling average is used for subsequent years. As a result, the growth rate adopted in these fiscal years is shown within the table for years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2021 revenue collections was performed on all revenues within the fund. Year one projections were adjusted to reflect the year-to-date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on

historical trends.

Chatham County, Georgia
SSD Fund - Adopted 2022 Budget
Projected Five Year Statement of Revenues and Expenditures

	2020 Actual Budget	2021 Actual Budget	2022 Original Budget	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected
REVENUES							
Property Taxes	29,196,378	32,390,546	29,694,500	27,584,274	28,764,472	29,917,177	31,151,13
Other Taxes	8,853,025	9,349,950	8,800,000	8,888,000	8,976,880	9,066,649	9,157,31
Comm., Penalties, Etc.	32,893	37,853	30,000	30,300	30,603	30,909	31,21
Licenses & Permits	1,504,288	1,564,523	1,250,000	1,262,500	1,275,125	1,287,876	1,300,75
Intergovernmental	8,991	11,244	-	-	-	-	
Charges For Services	221,753	280,446	272,000	274,720	277,468	280,242	283,04
Fines & Fees	1,442,804	1,856,651	1,505,000	1,520,050	1,535,251	1,550,603	1,566,11
Investment Earnings	102,695	5,342	100,000	500,000	500,000	500,000	500,00
Other Revenue	527,108	426,781	500,000	550,000	550,000	550,000	550,00
Other Financing Sources	1,500,822	593,215	440,000	440,000	440,000	440,000	440,00
Subtotal of Revenues	43,390,756	46,516,551	42,591,500	41,049,844	42,349,799	43,623,456	44,979,57
EXPENDITURES							
General Government	3,473,086	4,708,746	5,786,990	5,805,917	5,835,568	5,865,824	5,896,69
Judiciary	1,251,473	1,434,046	1,450,245	1,461,571	1,477,642	1,494,150	1,511,10
Public Safety	13,894,458	14,020,503	16,829,001	17,004,132	17,305,430	17,612,488	17,925,42
Public Works	7,342,756	6,708,849	9,358,620	9,509,051	9,714,169	9,924,794	10,141,10
Health & Welfare	-	-	-	-	-	-	
Housing & Development	2,058,981	2,036,544	2,358,648	2,366,248	2,379,567	2,393,138	2,406,96
Other Gov. Svcs.	(11,513)	32,062	1,107,952	1,107,952	1,107,952	1,107,952	1,107,95
Intergovernmental	-	-	-	-	-	-	
Other Financing Uses	11,613,268	12,721,552	5,586,960	5,586,960	5,586,960	5,586,960	5,586,96
Subtotal of Expenses	39,622,508	41,662,301	42,478,416	42,841,831	43,407,288	43,985,306	44,576,20
Fund Balance added (used)	3,768,248	5,783,228	113,084	(1,791,987)	(1,057,489)	(361,850)	403,36
Tax Digest Revenue calculation:							
Prior Year Tax Digest Total	4,709,685,734	4,953,689,387	5,325,202,557	5,519,884,417	5,745,526,862	5,991,350,041	6,231,447,07
Tax Digest Growth Rate	3.52%	5.09%	3.66%	4.09%	4.28%	4.01%	4.12
Net Tax Digest	4,953,689,387	5,325,202,557	5,519,884,417	5,745,526,862	5,991,350,041	6,231,447,072	6,488,467,67
Tax rate	4.911	4.801	4.801	4.801	4.801	4.801	4.80
Projected Digest revenue	$ 24,327,569	$ 25,566,297	$ 26,500,965	$ 27,584,274	$ 28,764,472	$ 29,917,177	$ 31,151,13
Value of One Mil.	4,953,689	5,325,203	5,519,884	5,745,527	5,991,350	6,231,447	6,488,46
Revenue Change	826,237	1,238,729	934,668	1,083,309	1,180,197	1,152,706	1,233,95

The following table depicts the unrestricted fund balance for the Special Service District Fund.

Unrestricted Fund Balance Projection
Special Service District Fund

	2020 Actual Budget	2021 Actual Budget	2022 Original Budget	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected
Beginning Fund Balance, unrestricted	10,958,013	$ 14,265,224	$ 20,048,452	$ 20,161,536	$ 18,369,550	$ 17,312,060	$ 16,950,210
Changes:							
Projected additions (use) of fund balance	3,307,211	5,783,228	113,084	(1,791,987)	(1,057,489)	(361,850)	403,367
Less Non-spendable and Restricted							
Ending Fund balance, unrestricted	$ 14,265,224	$ 20,048,452	$ 20,161,536	$ 18,369,550	$ 17,312,060	$ 16,950,210	$ 17,353,578
Reserve requirement - 3 months	*$ 9,905,627*	*$ 10,415,575*	*10,619,604*	*$ 10,710,458*	*$ 10,851,822*	*$ 10,996,327*	*$ 11,144,052*

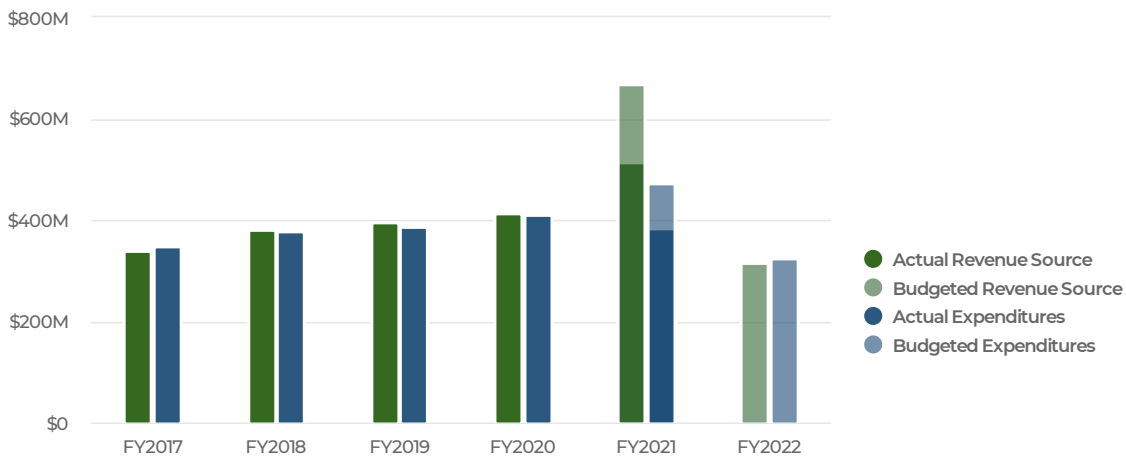
FINANCIAL SUMMARIES

All Funds Combined

The following depicts an overview of all county adopted budgets for the fiscal year.

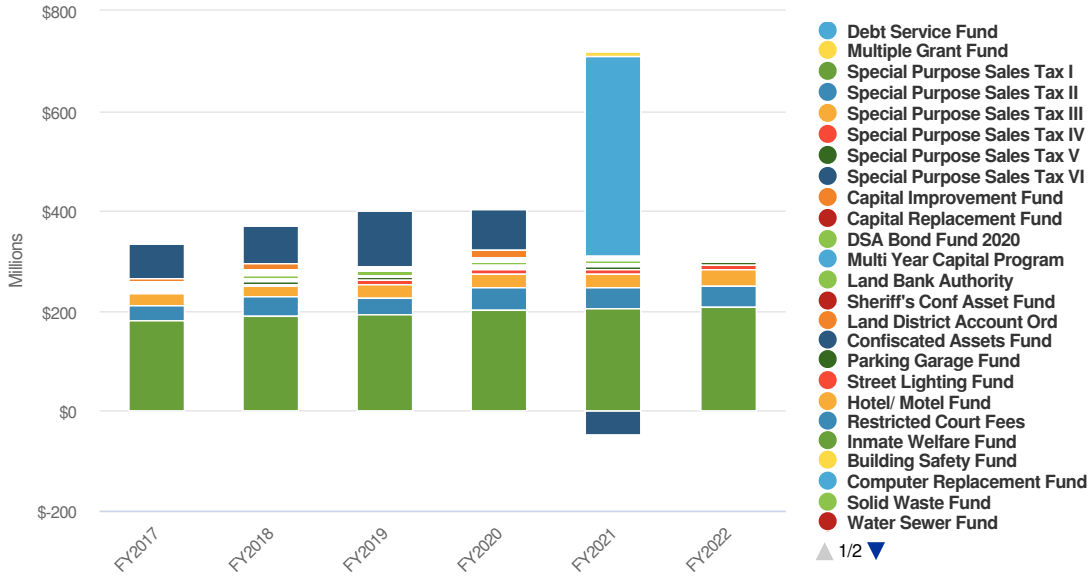
Summary

The County of Chatham is projecting $317.33M of revenue in FY2022, which represents a 52.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 31.3% or $148.11M to $325.1M in FY2022.



Revenue by Fund

Budgeted and Historical 2022 Revenue by Fund



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
Taxes	$170,440,046	$179,578,516	$197,071,718	$188,992,000	3.5%
Licenses and Fees	$810,000	$494,322	$814,693	$555,000	-22.9%
Intergovernmental	$1,837,650	$1,640,772	$1,755,945	$1,344,651	12.6%
Charges For Services	$13,713,873	$13,717,963	$15,238,088	$13,767,317	-6.4%
Fines and Forfeiture	$3,345,000	$3,463,866	$3,753,538	$3,000,000	-16.1%
Investment Income	$1,000,000	$3,478,217	-$802,885	$800,000	-60%
Miscellaneous	$550,000	$508,918	$359,198	$450,000	0%
Other Financing Sources	$310,000	$1,009,812	$267,526	$350,000	7.7%
Total General Fund:	**$192,006,569**	**$203,892,386**	**$218,457,821**	**$209,258,968**	**1.8%**
Confiscated Assets Fund					
Fines and Forfeiture	$200,000	$330,752	$2,424,001	$340,000	-20%
Other Financing Sources	$0	$25,410	$48,627	$0	0%
Total Confiscated Assets Fund:	**$200,000**	**$356,161**	**$2,472,628**	**$340,000**	**-20%**
Sheriff's Conf Asset Fund					
Fines and Forfeiture	$52,500	$1,463	$93,511	$90,000	0%
Investment Income	$50	$394	$62	$0	0%
Total Sheriff's Conf Asset Fund:	**$52,550**	**$1,857**	**$93,573**	**$90,000**	**0%**
Street Lighting Fund					
Charges For Services	$901,000	$573,441	$567,920	$602,119	0%
Total Street Lighting Fund:	**$901,000**	**$573,441**	**$567,920**	**$602,119**	**0%**
Emergency Telephone 911					
Charges For Services	$7,553,135	$6,095,490	$5,240,186	$6,159,977	23.7%
Investment Income	$0	$7,426	$386	$0	0%
Miscellaneous	$0	$120,103	$9,238	$0	0%
Other Financing Sources	$4,000,000	$2,006,502	$3,766,965	$3,544,137	-5.9%
Total Emergency Telephone 911:	**$11,553,135**	**$8,229,522**	**$9,016,775**	**$9,704,114**	**11%**
Restricted Court Fees					
Intergovernmental	$0	$213,175	$340,891	$250,000	0%
Fines and Forfeiture	$450,600	$553,070	$508,545	$717,625	0%
Total Restricted Court Fees:	**$450,600**	**$766,245**	**$849,436**	**$967,625**	**0%**
Inmate Welfare Fund					
Miscellaneous	$1,250,000	$1,691,712	$0	$1,250,000	0%
Total Inmate Welfare Fund:	**$1,250,000**	**$1,691,712**	**$0**	**$1,250,000**	**0%**
Multiple Grant Fund					
Intergovernmental	$738,602	$2,814,053	$4,239,608	$0	-100%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Other Financing Sources	$0	$370,008	$408,801	$0	0%
Total Multiple Grant Fund:	**$738,602**	**$3,184,061**	**$4,648,409**	**$0**	**-100%**
Child Support Enforcement Fund					
Intergovernmental	$3,104,050	$2,954,391	$1,879,642	$3,029,525	0.1%
Other Financing Sources	$176,000	$248,924	$1,625	$206,622	11.1%
Total Child Support Enforcement Fund:	**$3,280,050**	**$3,203,315**	**$1,881,267**	**$3,236,147**	**0.7%**
Hotel/ Motel Fund					
Taxes	$1,600,000	$1,150,298	$1,171,818	$720,000	-48.6%
Total Hotel/ Motel Fund:	**$1,600,000**	**$1,150,298**	**$1,171,818**	**$720,000**	**-48.6%**
Land District Account Ord					
Fines and Forfeiture	$260,000	$212,015	$141,979	$140,000	-34.9%
Investment Income	$0	$2,337	$120	$0	0%
Miscellaneous	$0	$11,248	$22,076	$10,000	N/A
Other Financing Sources	$282,389	$294,975	$0	$187,330	N/A
Total Land District Account Ord:	**$542,389**	**$520,575**	**$164,175**	**$337,330**	**56.9%**
Land Bank Authority					
Miscellaneous	$30,780	$44,549	$107,467	$0	0%
Other Financing Sources	$0	$0	$30,000	$30,000	0%
Total Land Bank Authority:	**$30,780**	**$44,549**	**$137,467**	**$30,000**	**0%**
Special Service District					
Taxes	$30,296,039	$38,082,296	$41,318,813	$38,524,500	4.5%
Licenses and Fees	$1,500,000	$1,504,288	$1,564,523	$1,250,000	0%
Intergovernmental	$0	$8,991	$11,244	$0	0%
Charges For Services	$286,800	$221,753	$275,544	$272,000	23.6%
Fines and Forfeiture	$1,120,000	$1,442,804	$1,856,651	$1,505,000	3.3%
Investment Income	$25,000	$102,695	$5,342	$100,000	0%
Miscellaneous	$25,000	$527,108	$420,803	$500,000	N/A
Other Financing Sources	$850,000	$1,500,822	$418,222	$440,000	-37.1%
Total Special Service District:	**$34,102,839**	**$43,390,756**	**$45,871,142**	**$42,591,500**	**4.9%**
Special Purpose Sales Tax I					
Intergovernmental	$0	$258,188	$0	$0	0%
Investment Income	$0	$323,905	$10,783	$0	0%
Other Financing Sources	$0	$7,000	$79,800	$0	0%
Total Special Purpose Sales Tax I:	**$0**	**$589,093**	**$90,583**	**$0**	**0%**
Special Purpose Sales Tax II					
Investment Income	$0	$28,802	$1,578	$0	0%

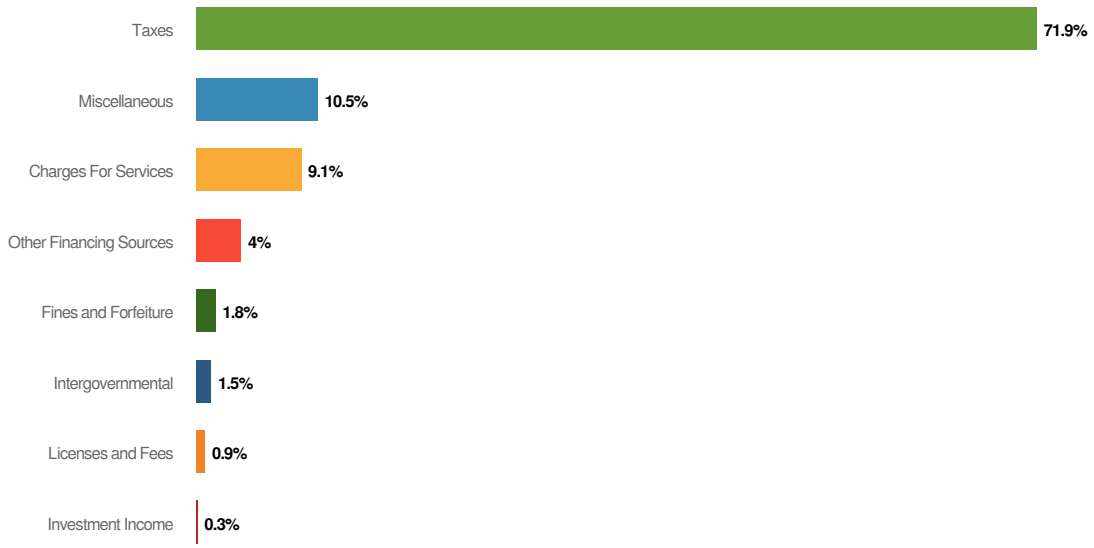
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Special Purpose Sales Tax II:	**$0**	**$28,802**	**$1,578**	**$0**	**0%**
Special Purpose Sales Tax III					
Intergovernmental	-$2,705,392	$2,570,866	$1,692,107	$0	-100%
Investment Income	$0	$707,677	$155,946	$0	0%
Other Financing Sources	$0	$83,220	$8,926,020	$0	0%
Total Special Purpose Sales Tax III:	**-$2,705,392**	**$3,361,763**	**$10,774,073**	**$0**	**-100%**
Special Purpose Sales Tax IV					
Intergovernmental	$0	$558,078	$316,100	$0	0%
Investment Income	$0	$677,216	-$73,774	$0	0%
Miscellaneous	$0	$18,561	$228	$0	0%
Total Special Purpose Sales Tax IV:	**$0**	**$1,253,856**	**$242,554**	**$0**	**0%**
Special Purpose Sales Tax V					
Taxes	$111,344	$0	$0	$0	-100%
Intergovernmental	$0	$21,900	$0	$0	0%
Investment Income	-$2,189,743	$940,706	$34,473	$0	-100%
Miscellaneous	$249,976	$0	$1,200	$0	-100%
Total Special Purpose Sales Tax V:	**-$1,828,423**	**$962,607**	**$35,673**	**$0**	**-100%**
Special Purpose Sales Tax VI					
Taxes	$111,074,111	$76,780,144	$22,264,816	$0	-100%
Intergovernmental	$0	$974,011	$853,016	$0	0%
Investment Income	$0	$3,135,522	$19,044	$0	0%
Miscellaneous	$0	$0	$75,000	$0	0%
Other Financing Sources	$0	$350,000	$0	$0	0%
Total Special Purpose Sales Tax VI:	**$111,074,111**	**$81,239,677**	**$23,211,877**	**$0**	**-100%**
Multi Year Capital Program					
Taxes		$0	$58,495,427	$0	-100%
Investment Income		$0	-$368,980	$0	0%
Miscellaneous		$0	-$630	$0	0%
Total Multi Year Capital Program:		**$0**	**$58,125,817**	**$0**	**-100%**
Capital Improvement Fund					
Intergovernmental	$474,994	$0	$1,090,823	$0	-100%
Investment Income	-$59,155	$77,890	$4,014	$0	-100%
Contributions	$0	$0	$190,000	$0	0%
Miscellaneous	$73,150	$107,919	$80,287	$0	-100%
Other Financing Sources	$31,817	$15,489,169	$8,329,562	$0	-100%
Total Capital Improvement Fund:	**$520,805**	**$15,674,978**	**$9,694,685**	**$0**	**-100%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Capital Replacement Fund					
Other Financing Sources	$800,000	$1,000,000	$0	$0	0%
Total Capital Replacement Fund:	**$800,000**	**$1,000,000**	**$0**	**$0**	**0%**
DSA Bond Fund 2020					
Investment Income	$0	$0	-$369,216	$0	0%
Other Financing Sources	$0	$0	$83,684,544	$0	0%
Total DSA Bond Fund 2020:	**$0**	**$0**	**$83,315,328**	**$0**	**0%**
Debt Service Fund					
Other Financing Sources	$0	$3,000,000	$0	$0	0%
Total Debt Service Fund:	**$0**	**$3,000,000**	**$0**	**$0**	**0%**
Water Sewer Fund					
Charges For Services	$1,477,633	$1,359,405	$1,404,383	$1,477,033	0%
Investment Income	$3,000	$251,920	$12,007	$100,000	0%
Miscellaneous	$0	$164,395	$0	$0	0%
Other Financing Sources	$0	$0	$1,189,353	$1,189,353	0%
Total Water Sewer Fund:	**$1,480,633**	**$1,775,721**	**$2,605,743**	**$2,766,386**	**0%**
Solid Waste Fund					
Taxes	$501,679	$0	$0	$0	0%
Charges For Services	$4,477,500	$3,268,743	$2,751,825	$275,000	-92.5%
Investment Income	$15,000	$92,382	$4,760	$9,000	-91%
Miscellaneous	$0	$0	$238,200	$0	0%
Other Financing Sources	$1,777,797	$1,429,613	$2,304,689	$2,269,114	0%
Total Solid Waste Fund:	**$6,771,976**	**$4,790,738**	**$5,299,475**	**$2,553,114**	**-57.8%**
Curbside Pick Up					
Charges For Services		$0	$0	$2,891,802	N/A
Total Curbside Pick Up:		**$0**	**$0**	**$2,891,802**	**N/A**
Parking Garage Fund					
Charges For Services	$583,093	$491,931	$476,198	$444,384	3.3%
Investment Income	$10,000	$10,442	$538	$0	-100%
Miscellaneous	$15,000	-$10,692	-$9,520	$7,014	-53.2%
Total Parking Garage Fund:	**$608,093**	**$491,681**	**$467,216**	**$451,398**	**-0.8%**
Building Safety Fund					
Licenses and Fees	$1,226,060	$1,080,551	$1,475,113	$1,083,800	-12.6%
Charges For Services	$30,000	$45,900	$45,900	$16,200	N/A
Other Financing Sources	$300,000	$439,868	$378,364	$335,104	-11.4%
Total Building Safety Fund:	**$1,556,060**	**$1,566,319**	**$1,899,377**	**$1,435,104**	**-11.3%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Computer Replacement Fund					
Charges For Services	$643,645	$1,211,529	$1,747,365	$2,016,272	22.3%
Total Computer Replacement Fund:	**$643,645**	**$1,211,529**	**$1,747,365**	**$2,016,272**	**22.3%**
Risk Management Fund					
Charges For Services	$799,775	$841,950	$823,950	$883,350	7.2%
Investment Income	$6,500	$44,822	$2,310	$3,500	-91.2%
Miscellaneous	$250,000	$201,757	$182,374	$85,000	-51.4%
Other Financing Sources	$3,015,000	$4,000,000	$4,322,251	$4,000,000	-7.5%
Total Risk Management Fund:	**$4,071,275**	**$5,088,529**	**$5,330,885**	**$4,971,850**	**-7.3%**
Health And Wellness Fund					
Investment Income	$0	$15,445	$796	$0	0%
Miscellaneous	$25,863,113	$26,667,157	$27,181,777	$31,118,712	6.6%
Total Health And Wellness Fund:	**$25,863,113**	**$26,682,603**	**$27,182,573**	**$31,118,712**	**6.6%**
Total:	**$395,564,412**	**$415,722,773**	**$515,357,234**	**$317,332,441**	**-52.6%**

Revenues by Source

Projected 2022 Revenues by Source



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Taxes	$314,023,220	$295,591,254	$320,322,592	$228,236,500	-60.4%
Licenses and Fees	$3,536,060	$3,079,161	$3,854,330	$2,888,800	-10%
Intergovernmental	$3,449,904	$12,014,427	$12,179,376	$4,624,176	-51.9%
Charges For Services	$30,466,454	$27,828,106	$28,571,360	$28,805,454	0.8%
Fines and Forfeiture	$5,428,100	$6,003,969	$8,778,224	$5,792,625	-10.6%
Investment Income	-$1,189,348	$9,897,799	-$1,362,694	$1,012,500	-30.8%
Contributions	$0	$0	$190,000	$0	0%
Miscellaneous	$28,307,019	$30,052,735	$28,667,697	$33,420,726	5.7%
Other Financing Sources	$11,543,003	$31,255,322	$114,156,349	$12,551,660	-3.2%
Total Revenue Source:	**$395,564,412**	**$415,722,773**	**$515,357,234**	**$317,332,441**	**-52.6%**

Expenditures by Fund

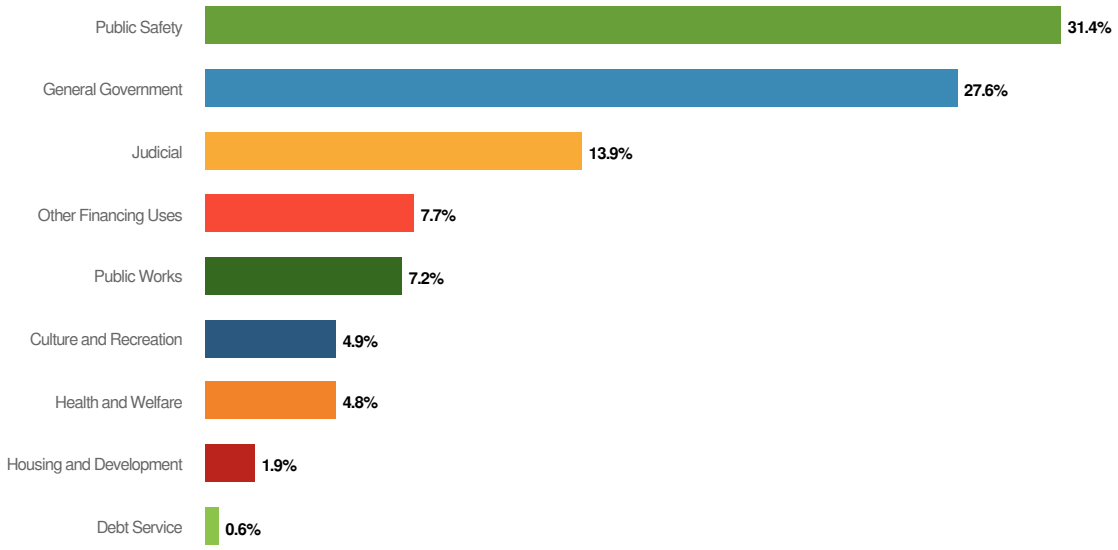
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund	$190,538,689	$202,276,076	$190,812,102	$209,258,968	1.8%
Total General Fund:	**$190,538,689**	**$202,276,076**	**$190,812,102**	**$209,258,968**	**1.8%**
Confiscated Assets Fund	$264,004	$505,183	$2,287,732	$340,000	-46.5%
Total Confiscated Assets Fund:	**$264,004**	**$505,183**	**$2,287,732**	**$340,000**	**-46.5%**
Sheriff's Conf Asset Fund	$158,399	$148,543	$46,500	$200,000	0%
Total Sheriff's Conf Asset Fund:	**$158,399**	**$148,543**	**$46,500**	**$200,000**	**0%**
Street Lighting Fund	$561,122	$601,993	$511,310	$602,119	0%
Total Street Lighting Fund:	**$561,122**	**$601,993**	**$511,310**	**$602,119**	**0%**
Emergency Telephone 911	$6,830,782	$8,118,061	$7,682,627	$9,704,114	11%
Total Emergency Telephone 911:	**$6,830,782**	**$8,118,061**	**$7,682,627**	**$9,704,114**	**11%**
Restricted Court Fees	$585,889	$550,358	$569,901	$1,623,576	0.8%
Total Restricted Court Fees:	**$585,889**	**$550,358**	**$569,901**	**$1,623,576**	**0.8%**
Inmate Welfare Fund	$1,221,420	$1,344,776	$0	$1,250,000	0%
Total Inmate Welfare Fund:	**$1,221,420**	**$1,344,776**	**$0**	**$1,250,000**	**0%**
Multiple Grant Fund	$3,351,277	$6,486,238	$5,970,704	$0	-100%
Total Multiple Grant Fund:	**$3,351,277**	**$6,486,238**	**$5,970,704**	**$0**	**-100%**
Child Support Enforcement Fund	$3,289,799	$3,203,315	$2,770,459	$3,236,147	0.7%
Total Child Support Enforcement Fund:	**$3,289,799**	**$3,203,315**	**$2,770,459**	**$3,236,147**	**0.7%**
Hotel/ Motel Fund	$1,536,675	$1,150,298	$836,079	$720,000	-48.6%
Total Hotel/ Motel Fund:	**$1,536,675**	**$1,150,298**	**$836,079**	**$720,000**	**-48.6%**
Land District Account Ord	$512,539	$500,114	$495,245	$486,870	-6.7%
Total Land District Account Ord:	**$512,539**	**$500,114**	**$495,245**	**$486,870**	**-6.7%**
Land Bank Authority	$42,947	$51,993	$22,500	$30,438	1.5%
Total Land Bank Authority:	**$42,947**	**$51,993**	**$22,500**	**$30,438**	**1.5%**
Special Service District	$37,650,344	$39,630,964	$37,258,345	$42,591,500	4.9%
Total Special Service District:	**$37,650,344**	**$39,630,964**	**$37,258,345**	**$42,591,500**	**4.9%**
Special Purpose Sales Tax I	$2,007,713	$2,923,554	$77,059	$0	-100%
Total Special Purpose Sales Tax I:	**$2,007,713**	**$2,923,554**	**$77,059**	**$0**	**-100%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Special Purpose Sales Tax II	$54,399	$22,899	$293	$0	-100%
Total Special Purpose Sales Tax II:	**$54,399**	**$22,899**	**$293**	**$0**	**-100%**
Special Purpose Sales Tax III	$4,337,083	$4,707,737	$4,385,278	$0	-100%
Total Special Purpose Sales Tax III:	**$4,337,083**	**$4,707,737**	**$4,385,278**	**$0**	**-100%**
Special Purpose Sales Tax IV	$3,468,022	$8,469,992	$3,156,661	$0	-100%
Total Special Purpose Sales Tax IV:	**$3,468,022**	**$8,469,992**	**$3,156,661**	**$0**	**-100%**
Special Purpose Sales Tax V	$8,895,808	$10,107,925	$4,681,962	$0	-100%
Total Special Purpose Sales Tax V:	**$8,895,808**	**$10,107,925**	**$4,681,962**	**$0**	**-100%**
Special Purpose Sales Tax VI	$74,336,595	$72,402,798	$28,372,516	$0	-100%
Total Special Purpose Sales Tax VI:	**$74,336,595**	**$72,402,798**	**$28,372,516**	**$0**	**-100%**
Multi Year Capital Program		$0	$34,786,597	$0	-100%
Total Multi Year Capital Program:		**$0**	**$34,786,597**	**$0**	**-100%**
Capital Improvement Fund	$8,134,890	$8,858,369	$6,870,317	$0	-100%
Total Capital Improvement Fund:	**$8,134,890**	**$8,858,369**	**$6,870,317**	**$0**	**-100%**
Capital Replacement Fund	$18,370	$0	$0	$0	-100%
Total Capital Replacement Fund:	**$18,370**	**$0**	**$0**	**$0**	**-100%**
DSA Bond Fund 2020	$0	$0	$3,313,034	$0	-100%
Total DSA Bond Fund 2020:	**$0**	**$0**	**$3,313,034**	**$0**	**-100%**
Debt Service Fund	$609	$500	$6,202,681	$0	0%
Total Debt Service Fund:	**$609**	**$500**	**$6,202,681**	**$0**	**0%**
Water Sewer Fund	$2,321,593	$1,306,396	$2,030,206	$2,766,386	-43.2%
Total Water Sewer Fund:	**$2,321,593**	**$1,306,396**	**$2,030,206**	**$2,766,386**	**-43.2%**
Solid Waste Fund	$4,868,074	$4,736,786	$5,362,161	$6,174,605	2%
Total Solid Waste Fund:	**$4,868,074**	**$4,736,786**	**$5,362,161**	**$6,174,605**	**2%**
Curbside Pick Up		$0	$0	$2,891,802	N/A
Total Curbside Pick Up:		**$0**	**$0**	**$2,891,802**	**N/A**
Parking Garage Fund	$606,011	$335,935	$233,293	$451,398	-0.8%
Total Parking Garage Fund:	**$606,011**	**$335,935**	**$233,293**	**$451,398**	**-0.8%**
Building Safety Fund	$1,093,523	$1,134,468	$1,545,677	$1,435,104	-11.3%
Total Building Safety Fund:	**$1,093,523**	**$1,134,468**	**$1,545,677**	**$1,435,104**	**-11.3%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Computer Replacement Fund	$1,173,245	$1,668,478	$226,697	$2,016,272	22.3%
Total Computer Replacement Fund:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**22.3%**
Risk Management Fund	$4,699,024	$5,235,242	$7,139,911	$8,202,921	35.9%
Total Risk Management Fund:	**$4,699,024**	**$5,235,242**	**$7,139,911**	**$8,202,921**	**35.9%**
Health And Wellness Fund	$24,500,008	$24,785,904	$26,615,207	$31,118,712	6.6%
Total Health And Wellness Fund:	**$24,500,008**	**$24,785,904**	**$26,615,207**	**$31,118,712**	**6.6%**
Total:	**$387,058,855**	**$411,264,896**	**$384,263,053**	**$325,100,932**	**-31.3%**

Expenditures by Function

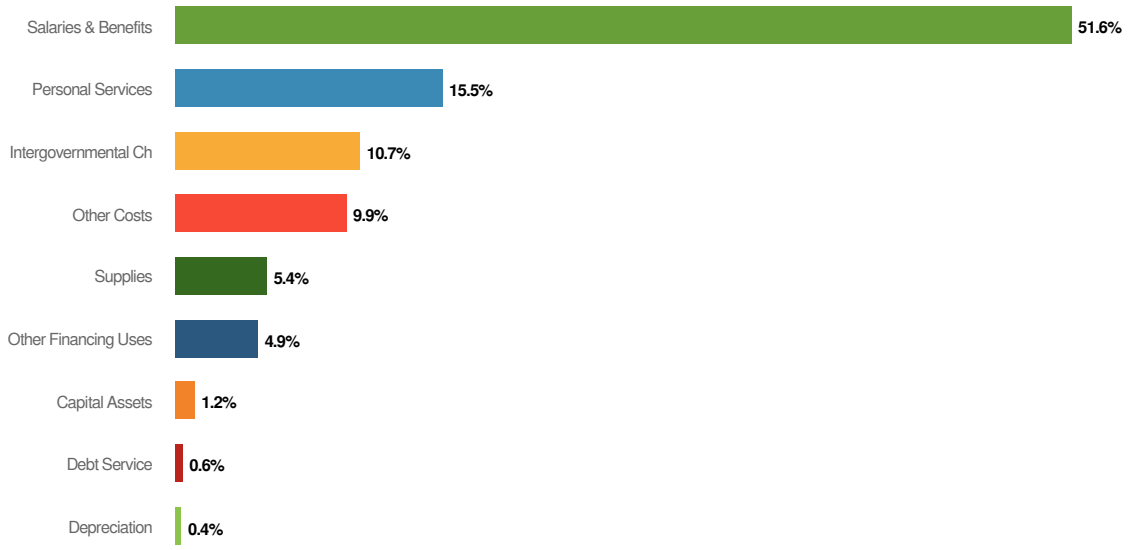
Budgeted Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures				
General Government	$77,539,962	$81,202,177	$89,827,672	-11.1%
Judicial	$43,270,127	$44,568,531	$45,100,583	-1.9%
Public Safety	$97,036,683	$94,663,836	$102,127,803	-0.8%
Public Works	$115,645,292	$94,944,638	$23,543,782	-83.1%
Health and Welfare	$15,096,068	$15,085,960	$15,748,973	-4.1%
Culture and Recreation	$15,762,432	$15,263,335	$15,808,075	-15.5%
Housing and Development	$5,703,754	$5,627,664	$6,021,811	-10.5%
Debt Service	$2,605,671	$8,062,523	$1,803,526	-3%
Other Financing Uses	$38,604,907	$24,844,389	$25,118,707	-37.9%
Total Expenditures:	**$411,264,896**	**$384,263,053**	**$325,100,932**	**-31.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



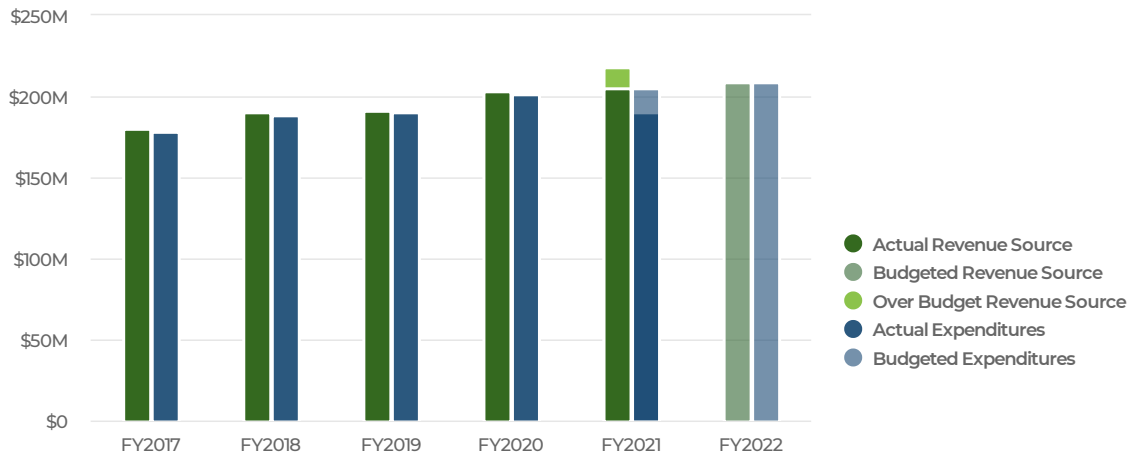
Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	$160,789,572	$158,471,522	$167,681,391	-3.9%
Personal Services	$64,722,101	$49,179,168	$50,276,031	-45.6%
Supplies	$15,796,733	$15,283,157	$17,430,962	-2.5%
Capital Assets	$30,488,170	$23,158,936	$3,836,680	-93.7%
Intergovernmental Ch	$24,042,105	$29,006,885	$34,779,992	9.1%
Depreciation	$1,274,420	$1,412,464	$1,372,393	13.2%
Other Costs	$79,683,139	$81,431,883	$32,105,509	-57.8%
Debt Service	$2,605,133	$5,175,512	$1,803,026	-3.3%
Other Financing Uses	$31,863,523	$21,143,526	$15,814,948	-2.3%
Total Expense Objects:	**$411,264,896**	**$384,263,054**	**$325,100,932**	**-31.3%**

Fund 100 - General Fund

The county's largest operating fund is the General Fund. The General Fund accounts for all functions not required to be accounted for in another fund either by State guidelines and/or other restrictions. The County levies a millage County-wide to support the General Fund's operations.

Summary

The County of Chatham is projecting $209.26M of revenue in FY2022, which represents a 1.8% increase over the prior year. Budgeted expenditures are projected to increase by 1.8% or $3.63M to $209.26M in FY2022.

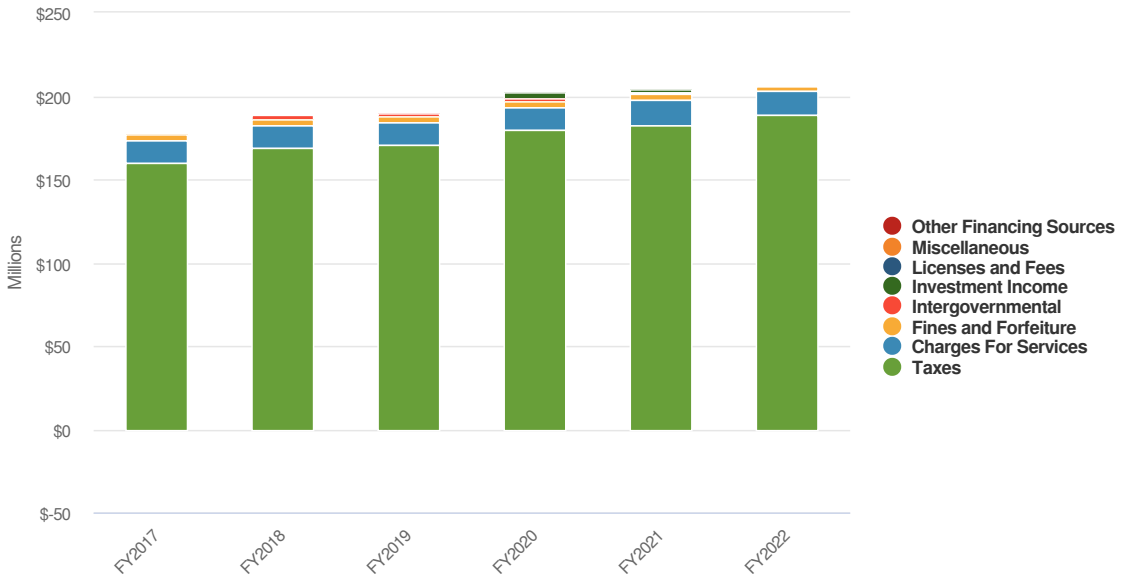


Revenues by Source

Projected 2022 Revenues by Source



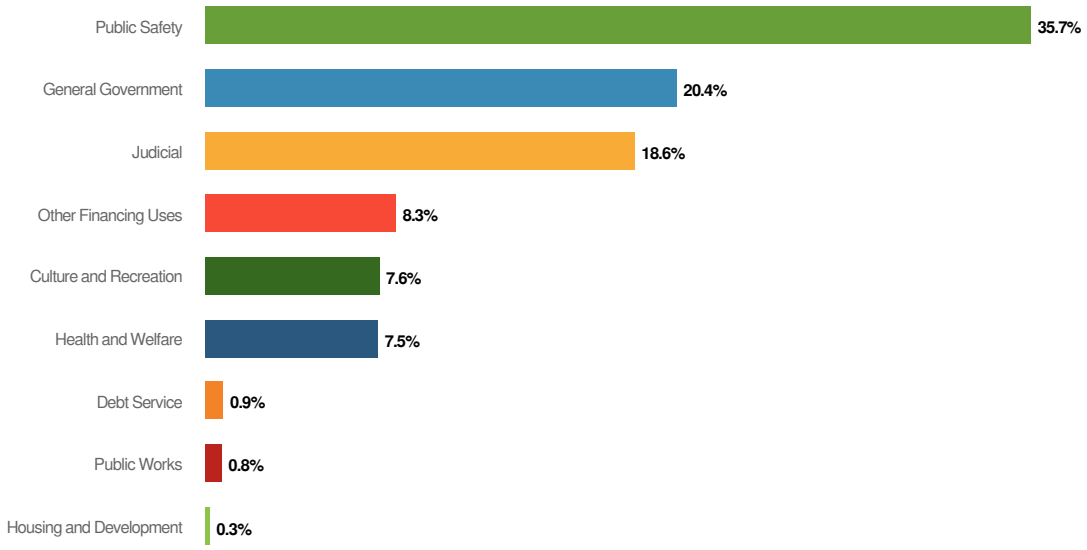
Budgeted and Historical 2022 Revenues by Source



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Taxes	$170,440,046	$179,578,516	$197,071,718	$188,992,000	3.5%
Licenses and Fees	$810,000	$494,322	$814,693	$555,000	-22.9%
Intergovernmental	$1,837,650	$1,640,772	$1,755,945	$1,344,651	12.6%
Charges For Services	$13,713,873	$13,717,963	$15,238,088	$13,767,317	-6.4%
Fines and Forfeiture	$3,345,000	$3,463,866	$3,753,538	$3,000,000	-16.1%
Investment Income	$1,000,000	$3,478,217	-$802,885	$800,000	-60%
Miscellaneous	$550,000	$508,918	$359,198	$450,000	0%
Other Financing Sources	$310,000	$1,009,812	$267,526	$350,000	7.7%
Total Revenue Source:	**$192,006,569**	**$203,892,386**	**$218,457,821**	**$209,258,968**	**1.8%**

Expenditures by Function

Budgeted Expenditures by Function



Increased costs associated with employee healthcare and public safety continue to dominate the budget. Medical costs associated with prisoner care at the detention center continue to increase, as well as the overall cost of prosecution and indigent defense costs associated with public safety within the county.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government	$34,663,635	$36,945,191	$37,739,039	$42,702,777	3.3%
Judicial	$34,726,223	$36,050,932	$36,026,113	$38,930,615	1.7%
Public Safety	$67,656,370	$70,669,870	$68,160,653	$74,695,578	2.1%
Public Works	$1,057,424	$1,019,872	$1,431,384	$1,669,812	-6.1%
Health and Welfare	$15,035,855	$14,664,976	$14,395,928	$15,748,973	0.8%
Culture and Recreation	$14,543,443	$15,031,255	$14,672,123	$15,808,075	0%
Housing and Development	$492,432	$550,142	$454,998	$550,207	2.8%
Debt Service	$5,889,716	$2,605,171	$1,859,842	$1,803,526	-3%
Other Financing Uses	$16,473,590	$24,738,667	$16,072,023	$17,349,405	0.7%
Total Expenditures:	**$190,538,689**	**$202,276,076**	**$190,812,102**	**$209,258,968**	**1.8%**

Expenditures by Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$113,139,423	$122,294,836	$118,900,284	$125,452,173	-0.4%
Personal Services	$25,155,508	$24,754,766	$26,491,638	$32,783,195	10.7%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies	$12,134,728	$11,687,522	$11,240,592	$12,806,106	0.5%
Capital Assets	$1,002,962	$1,012,439	$730,752	$941,026	-15.8%
Intergovernmental Ch	-$508,560	-$1,642,357	-$431,851	$1,794,252	631.9%
Other Costs	$24,724,289	$24,153,617	$23,604,078	$23,871,202	-8.8%
Debt Service	$5,886,894	$2,604,633	$1,858,589	$1,803,026	-3%
Other Financing Uses	$9,003,445	$17,410,621	$8,418,020	$9,807,988	23.6%
Total Expense Objects:	**$190,538,689**	**$202,276,076**	**$190,812,102**	**$209,258,968**	**1.8%**

Projected Statements of Revenues and Expenditures

Unrestricted Fund Balance

	2020 Adopted	FY 2021 Actual	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected
Beginning Fund Balance, unrestricted	$ 52,295,184	$52,295,184	$ 52,585,449	$ 52,695,670	$ 54,331,319
Changes:					
Projected additions (use) of fund balance	-	290,264	110,222	1,635,649	1,952,718
Ending Fund balance, unrestricted	52,295,184	$ 52,585,449	$ 52,695,670	$ 54,331,319	$ 56,284,037

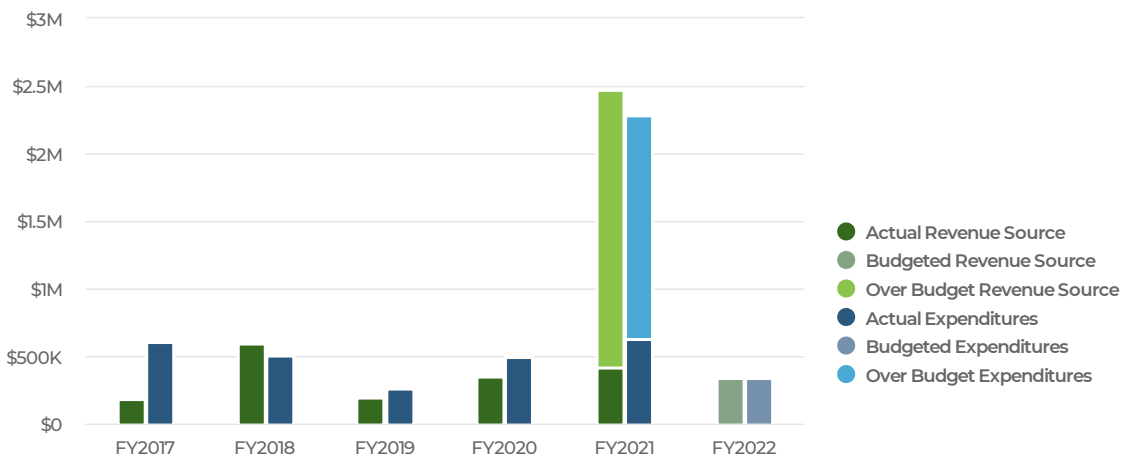
Reserve requirement - 3 months

Fund 210 - Confiscated Assets Fund

The Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets. This fund enhances the Counter Narcotics, District Attorney, and Police cost centers. This cost center is funded solely through property and asset forfeitures. State law specifically prohibits the use of forfeited assets for the payment of salaries or rewards to law enforcement personnel. There are no employees assigned to this fund.

Summary

The County of Chatham is projecting $340K of revenue in FY2022, which represents a 20% decrease over the prior year. Budgeted expenditures are projected to decrease by 46.5% or $295K to $340K in FY2022.



Revenues by Source

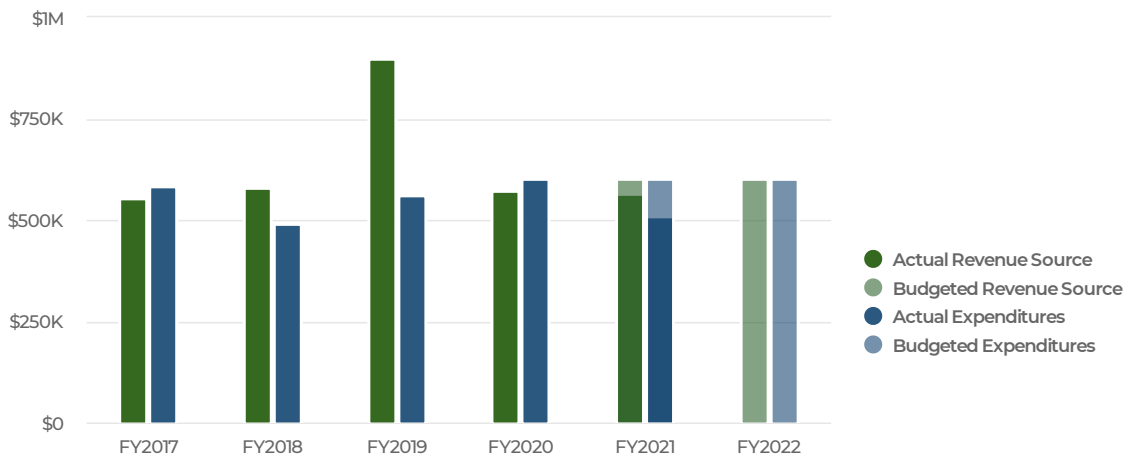
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Fines and Forfeiture					
CONFISCATED- DA STATE	$25,000	$28,465	$2,044,503	$25,000	-16.7%
CONFISCATED- POLICE STATE	$0	$3,424	$4,556	$15,000	0%
CONFISCATED- POLICE FED	$0	$144,026	$0	$0	0%
CONFISCATED- CNT STATE	$150,000	$128,204	$266,444	$100,000	-23.1%
CONFISCATED- CNT FEDERAL	$25,000	$26,633	$108,497	$200,000	-20%
Total Fines and Forfeiture:	**$200,000**	**$330,752**	**$2,424,001**	**$340,000**	**-20%**
Other Financing Sources					
SALE OF ASSETS	$0	$25,410	$48,627	$0	0%
Total Other Financing Sources:	**$0**	**$25,410**	**$48,627**	**$0**	**0%**
Total Revenue Source:	**$200,000**	**$356,161**	**$2,472,628**	**$340,000**	**-20%**

Fund 214 - Street Lighting Fund

The street lighting fund is used to collect revenue and pay for the street lighting service within the Special Service District of Chatham County.

Summary

Chatham County is projecting N/A of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2022.



Revenues by Source

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services	$901,000	$573,441	$567,920	$602,119	0%
Total Revenue Source:	**$901,000**	**$573,441**	**$567,920**	**$602,119**	**0%**

Expenditures by Expense Type

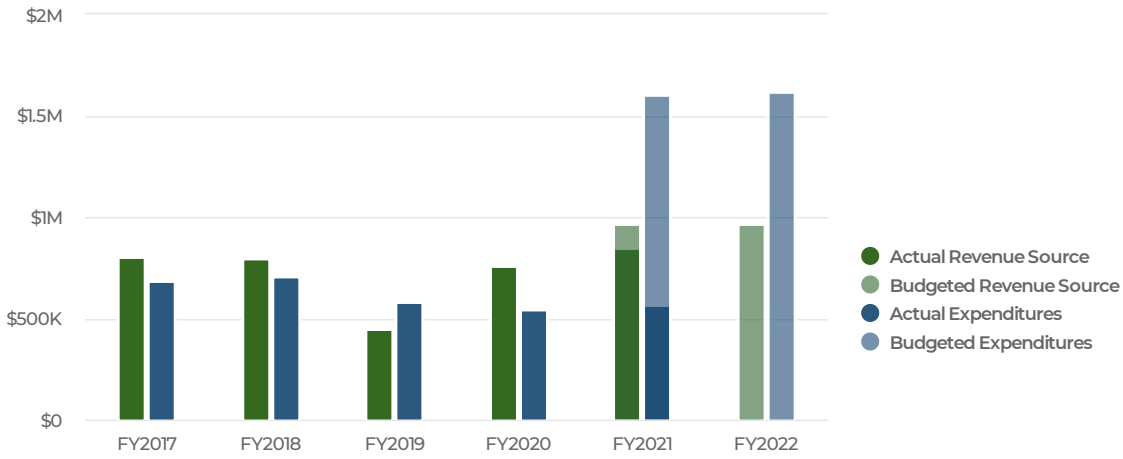
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Supplies	$510,867	$551,738	$509,011	$600,000	0%
Intergovernmental Ch	$50,255	$50,255	$2,299	$2,119	-7.8%
Total Expense Objects:	**$561,122**	**$601,993**	**$511,310**	**$602,119**	**0%**

Fund 217 - Restricted Court Fees

Fines and fees from the court system are recorded in this category. The Restricted Court Fees and Special Revenue Fund accounts for legally restricted court collections for victim witness, drug surcharge, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years.

Summary

The County of Chatham is projecting $967.63K of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0.8% or $12.95K to $1.62M in FY2022.



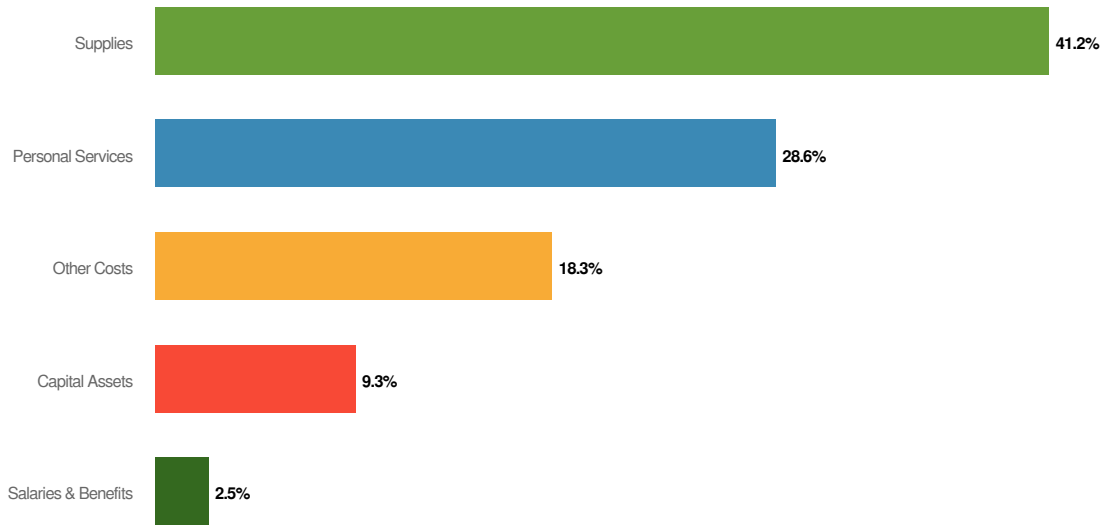
Revenues by Source

Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Intergovernmental				
GA SUPERIOR COURT	$213,175	$340,891	$250,000	0%
Total Intergovernmental:	**$213,175**	**$340,891**	**$250,000**	**0%**
Fines and Forfeiture				
STATE COURT CRIMINAL FEE	$21,816	$4,757	$25,000	0%
JUVENILE SUPERVISION FEE	$9,450	$1,700	$30,000	0%
RECORDERS COURT DRUG TRTMNT	$55,628	$47,439	$65,000	0%
RECORDERS CT 5% VICTIM WITNESS	$150,395	$191,052	$200,000	0%
SUPERIOR CT 5% VICTIM WITNESS	$3,194	$2,372	$2,500	0%
STATE CT 5% VICTIM WITNESS	$18,997	$4,799	$25,000	0%
MAGISTRATE CT 5% VICTIM WITNES	$52	$21	$75	0%
SUPERIOR CT 50% DRUG SURCHG	$4,586	$5,569	$4,000	0%
STATE CT 50% DRUG SURCHARGE	$58,659	$19,081	$100,000	0%
MUNICIPAL CT 50% DRUG SURCHG	$68,863	$58,696	$75,000	0%
BLOOMINGDALE 5% VICTIM WITNESS	$13,178	$13,345	$20,000	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
GARDEN CITY 5% VICTIM WITNESS	$50,576	$52,261	$45,000	0%
POOLER 5% VICTIM WITNESS	$33,679	$45,895	$45,000	0%
PORT WENTWORTH 5% VICTIM WITNE	$43,255	$40,210	$40,000	0%
THUNDERBOLT 5% VICTIM WITNESS	$4,896	$2,994	$5,000	0%
TYBEE 5% VICTIM WITNESS	$15,813	$18,337	$36,000	0%
JUVENILE COURT 5% VICTIM WITNE	$34	$17	$50	0%
Total Fines and Forfeiture:	**$553,070**	**$508,545**	**$717,625**	**0%**
Total Revenue Source:	**$766,245**	**$849,436**	**$967,625**	**0%**

Expenditures by Type

Budgeted Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	$25,108	$25,465	$25,742	3%
HEALTH INSURANCE	$3,011	$6,316	$6,610	N/A
SOCIAL SECURITY	$1,828	$1,823	$1,840	-8%
PENSION CONTRIBUTIONS	$4,699	$4,696	$3,967	-14.2%
OPEB CONTRIBUTIONS	$3,030	$3,000	$2,742	-8.6%
Total Salaries & Benefits:	**$37,676**	**$41,301**	**$40,901**	**18.1%**
Personal Services				
OTHER PURCHASED SERVICES	$17,876	$26,536	$50,000	-75%

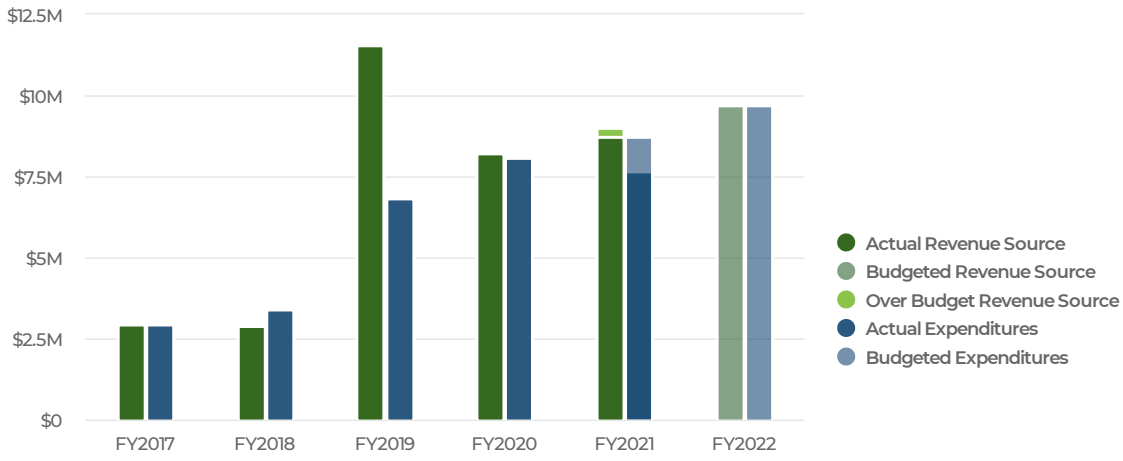
Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OTHER PURCHASED SERVICES	$0	$913	$145,735	45.7%
REPAIRS & MAINTENANCE	$1,277	$0	$0	-100%
TRAVEL EXPENSES	$0	$0	$10,000	0%
EDUCATION AND TRAINING	$5,775	$0	$5,000	-80%
PROFESSIONAL SERVICES	$0	$294	$150,000	0%
OTHER PURCHASED SERVICES	$9,025	$2,961	$30,000	0%
PROFESSIONAL SERVICES	$0	$0	$50,000	0%
TRAVEL EXPENSES	$0	$0	$11,000	-63.3%
EDUCATION AND TRAINING	$0	$0	$5,000	-50%
OTHER PURCHASED SERVICES	$4,495	$5,046	$8,000	-46.7%
Total Personal Services:	**$38,447**	**$35,750**	**$464,735**	**-25.2%**
Supplies				
OTHER SUPPLIES	$38,627	$43,040	$364,330	45.7%
GENERAL SUPPLIES	$492	$460	$2,000	-86.7%
OTHER SUPPLIES	$0	$0	$150,000	0%
CATERED MEALS	$191	$462	$3,000	-70%
OTHER SUPPLIES	$65,478	$63,687	$150,000	0%
Total Supplies:	**$104,788**	**$107,649**	**$669,330**	**16.4%**
Capital Assets				
FURNITURE & FIXTURES	$840	$0	$72,870	45.7%
COMPUTERS	$6,512	$18,303	$72,870	45.7%
COMPUTERS	$0	$0	$5,000	0%
Total Capital Assets:	**$7,352**	**$18,303**	**$150,740**	**43.6%**
Other Costs				
PMTS TO OTHERS	$15,181	$14,446	$72,870	45.7%
PMTS TO OTHERS	$317,128	$347,496	$200,000	0%
PMTS TO OTHERS	$8,552	$4,955	$25,000	0%
PMTS TO OTHERS	$21,233	$0	$0	0%
Total Other Costs:	**$362,094**	**$366,898**	**$297,870**	**8.3%**
Total Expense Objects:	**$550,358**	**$569,901**	**$1,623,576**	**0.8%**

Fund 215 - Emergency Telephone 911

The Emergency Telephone Fund is a special revenue fund approved by separate ordinance collecting revenue as designated by the State of Georgia, to assist in E911 telephone services.

Summary

The County of Chatham is projecting $9.7M of revenue in FY2022, which represents a 11% increase over the prior year. Budgeted expenditures are projected to increase by 11% or $958.15K to $9.7M in FY2022.

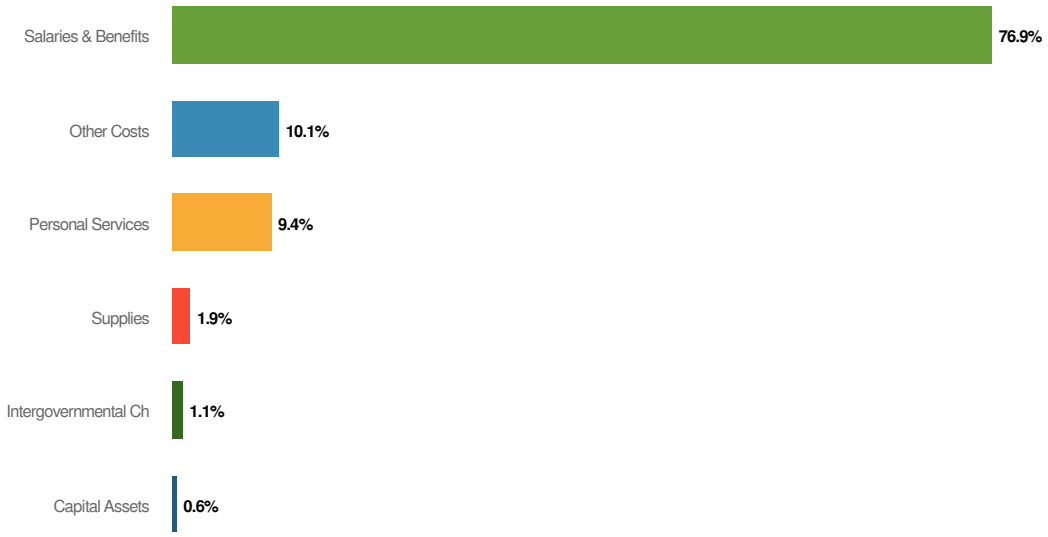


Revenues by Source

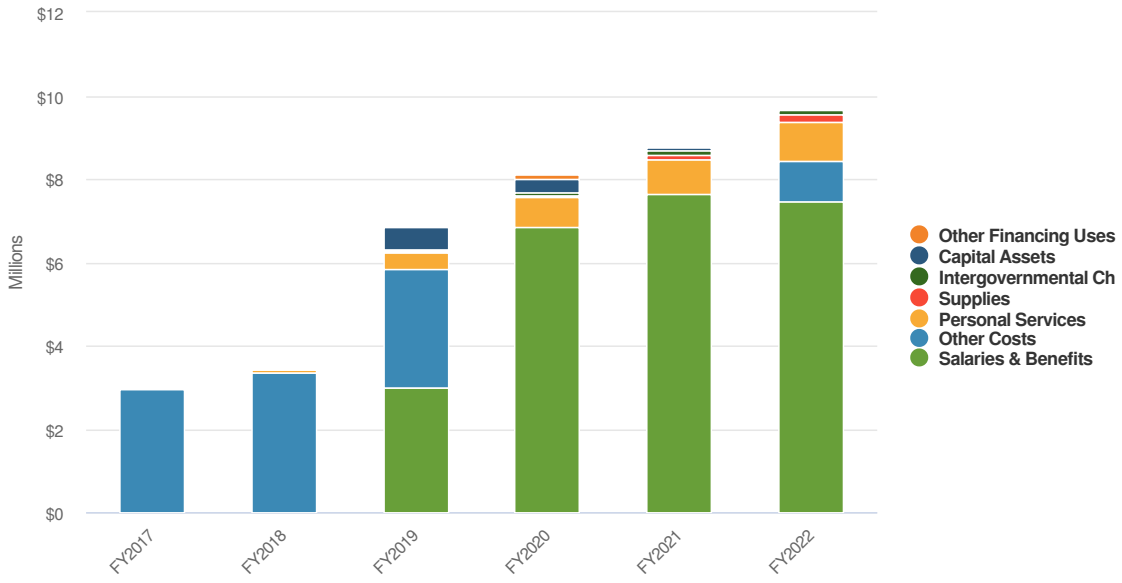
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services	$7,553,135	$6,095,490	$5,240,186	$6,159,977	23.7%
Investment Income	$0	$7,426	$386	$0	0%
Miscellaneous	$0	$120,103	$9,238	$0	0%
Other Financing Sources	$4,000,000	$2,006,502	$3,766,965	$3,544,137	-5.9%
Total Revenue Source:	**$11,553,135**	**$8,229,522**	**$9,016,775**	**$9,704,114**	**11%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$3,002,845	$6,857,822	$6,731,390	$7,465,622	-2.1%
Personal Services	$386,759	$718,143	$745,234	$912,573	10.3%

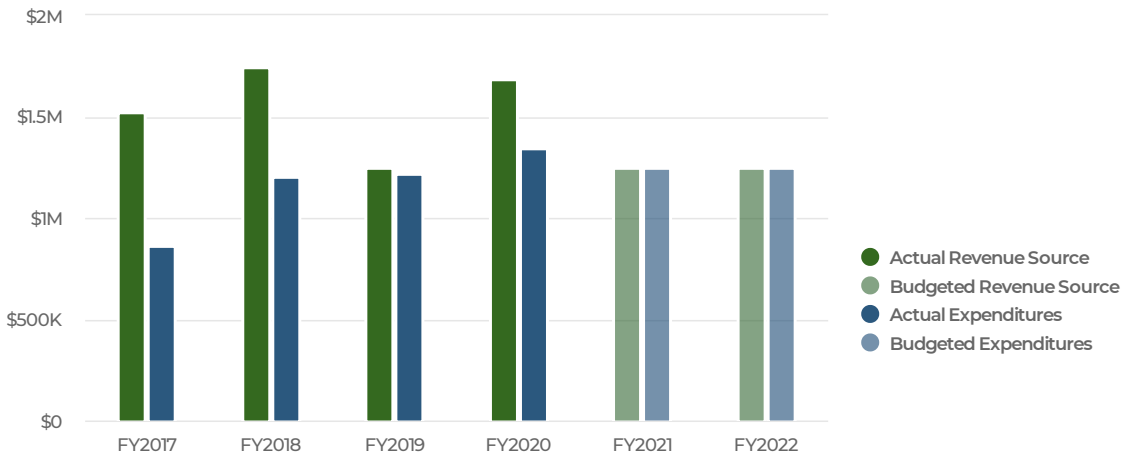
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies	$51,199	$38,103	$52,157	$182,060	60%
Capital Assets	$520,739	$319,352	$55,921	$56,482	-21.2%
Intergovernmental Ch	$22,275	$77,558	$97,925	$102,987	5.2%
Other Costs	$2,846,965	$0	$0	$984,390	11,563.4%
Other Financing Uses	$0	$107,082	$0	$0	0%
Total Expense Objects:	**$6,830,782**	**$8,118,061**	**$7,682,627**	**$9,704,114**	**11%**

Fund 218 - Inmate Welfare Fund

This dentition center fund is used to account for inmate funds.

Summary

The County of Chatham is projecting $1.25M of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $1.25M in FY2022.



Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Public Safety	$1,221,420	$1,344,776	$0	$1,250,000	0%
Total Expenditures:	**$1,221,420**	**$1,344,776**	**$0**	**$1,250,000**	**0%**

Expenditures by Expense Type

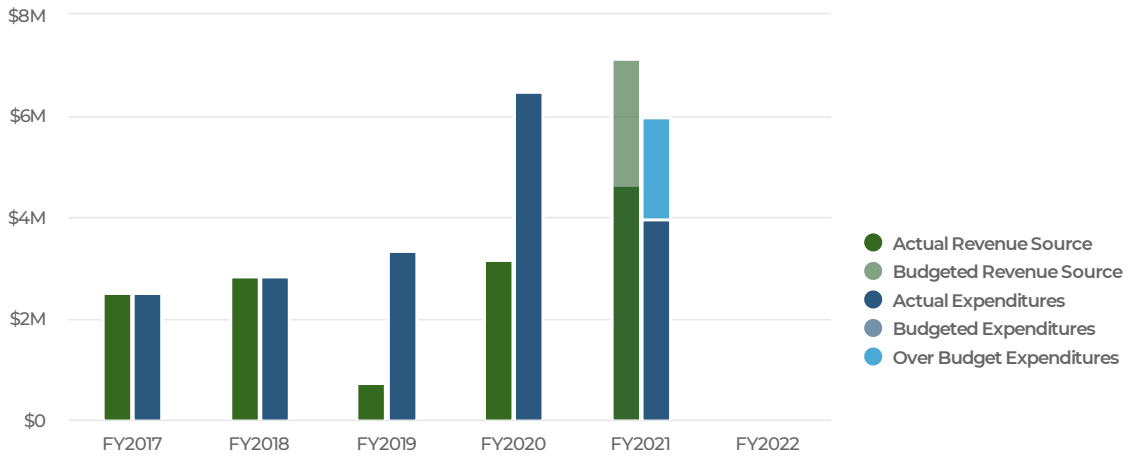
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services	$1,221,420	$1,344,776	$0	$1,250,000	0%
Total Expense Objects:	**$1,221,420**	**$1,344,776**	**$0**	**$1,250,000**	**0%**

Fund 250 - Multiple Grant Fund

The Multiple Grant Fund is used for management of all grants received by Chatham County from all sources. Because this is a multi-year fund, balances carry forward and adopted budget figures are modified with obligations as related to each grant program.

Summary

The County of Chatham is projecting N/A of revenue in FY2022, which represents a 100% decrease over the prior year. Budgeted expenditures are projected to decrease by 100% or $3.97M to N/A in FY2022.



Revenues by Source

Projected 2022 Revenues by Source

Budgeted and Historical 2022 Revenues by Source



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Intergovernmental	$738,602	$2,814,053	$4,239,608	$0	-100%
Other Financing Sources	$0	$370,008	$408,801	$0	0%
Total Revenue Source:	**$738,602**	**$3,184,061**	**$4,648,409**	**$0**	**-100%**

Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government	$15,918	$2,978,882	$2,483,278	$0	-100%
Judicial	$2,076,629	$1,812,435	$1,591,265	$0	-100%
Public Safety	$655,213	$712,328	$725,398	$0	-100%
Public Works	$2,581	$58,008	$2,541	$0	-100%
Health and Welfare	$534,893	$432,014	$670,608	$0	-100%
Culture and Recreation	$3,620	$1,050	$330	$0	-100%
Other Financing Uses	$62,423	$491,522	$497,284	$0	0%
Total Expenditures:	**$3,351,277**	**$6,486,238**	**$5,970,704**	**$0**	**-100%**

Expenditures by Expense Type

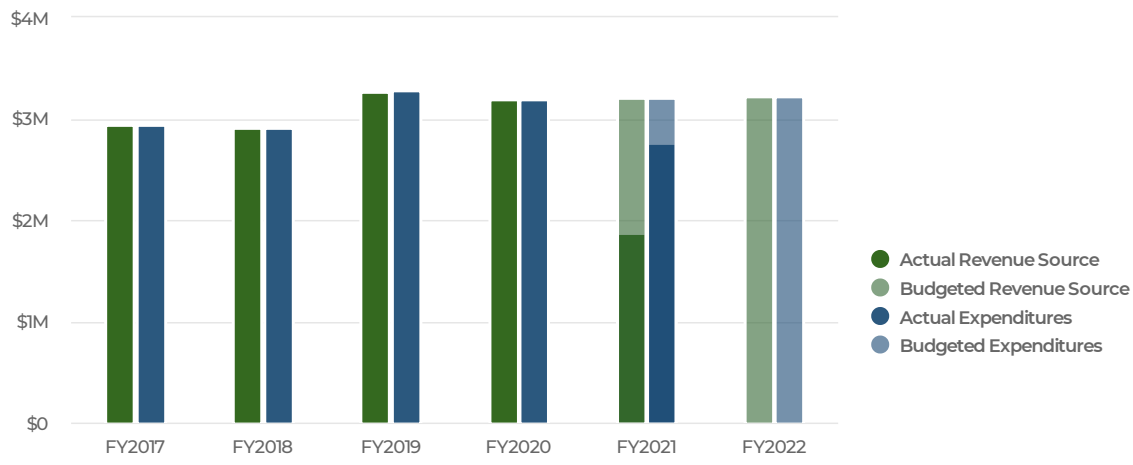
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	$926,243	$978,666	$1,000,190	-100%
Personal Services	$1,969,240	$4,443,868	$3,647,491	-100%
Supplies	$165,346	$112,614	$348,080	-100%
Capital Assets	$86,515	$449,588	$343,361	-100%
Other Costs	$141,510	$9,981	$134,297	-100%
Other Financing Uses	$62,423	$491,522	$497,284	0%
Total Expense Objects:	**$3,351,277**	**$6,486,238**	**$5,970,704**	**-100%**

Fund 251 - Child Support Enforcement

The Division of Child Support Services is responsible for locating parents, establishing paternity, establishing and enforcing fair support orders, increasing health care coverage for children, and removing barriers to payment, such as referring parents to employment services, supporting healthy co-parenting relationships, supporting responsible fatherhood/motherhood, and helping to prevent and reduce family violence.

Summary

The County of Chatham is projecting $3.24M of revenue in FY2022, which represents a 0.7% increase over the prior year. Budgeted expenditures are projected to increase by 0.7% or $22.6K to $3.24M in FY2022.



Revenues by Source

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Intergovernmental	$3,104,050	$2,954,391	$1,879,642	$3,029,525	0.1%
Other Financing Sources	$176,000	$248,924	$1,625	$206,622	11.1%
Total Revenue Source:	**$3,280,050**	**$3,203,315**	**$1,881,267**	**$3,236,147**	**0.7%**

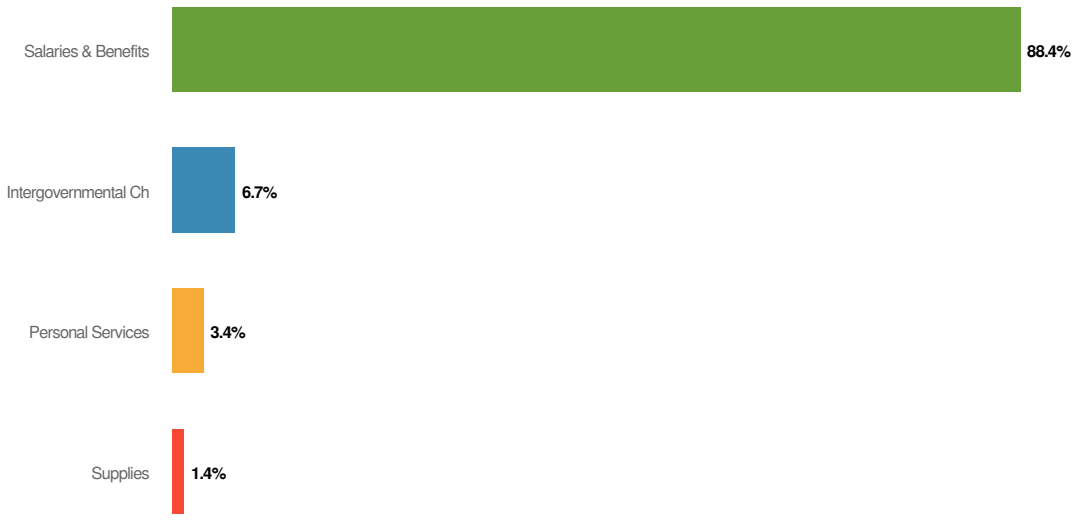
Expenditures by Fund

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Child Support Enforcement Fund					
REGULAR EMPLOYEES	$1,716,501	$1,660,958	$1,536,766	$1,782,827	1.6%
TEMPORARY EMPLOYEES	$35,930	$43,556	$3,634	$0	-100%
OVERTIME	$6,418	$185	$15,607	$0	-100%
HEALTH INSURANCE	$462,603	$491,385	$433,210	$556,552	10%
SOCIAL SECURITY	$121,541	$117,240	$107,232	$122,162	0.2%
PENSION CONTRIBUTIONS	$319,137	$316,333	$275,376	$272,519	-8.3%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OPEB CONTRIBUTIONS	$176,000	$168,000	$155,800	$128,000	-17.8%
REPAIRS & MAINTENANCE	$1,937	$0	$324	$20,000	900%
FLEET - PARTS	$1,368	$1,538	$1,068	$1,345	21.5%
FLEET - LABOR	$1,846	$1,658	$1,681	$1,905	3.6%
FLEET - OUTSOURCED SERVICE	$1,123	$280	$0	$1,065	-50.2%
BUILDING & LAND RENTAL	$3,713	$3,420	$2,872	$5,000	N/A
EQUIPMENT RENTALS	$7,995	$6,492	$6,932	$15,000	53.1%
TELEPHONE SERVICE	$2,593	$2,926	$2,535	$4,000	14.3%
POSTAGE	$23,479	$16,064	$14,941	$35,000	40%
TRAVEL EXPENSES	$3,348	$3,081	$0	$3,000	-25%
EDUCATION AND TRAINING	$420	$0	$0	$5,000	400%
OTHER PURCHASED SERVICES	$11,102	$10,750	$8,734	$20,000	5.3%
GENERAL SUPPLIES	$36,238	$35,355	$14,515	$38,075	5.8%
GASOLINE/DIESEL	$8,672	$7,108	$6,570	$7,610	-6%
BOOKS & PERIODICALS	$80	$26	$0	$0	-100%
VEHICLES	$25,496	$0	$0	$0	0%
INDIRECT COST ALLOCATION	$299,004	$289,799	$155,601	$190,073	6%
INTERNAL SVC - RADIO REPLACE	$0	$0	$1,440	$2,245	55.9%
INTERNAL SVC-COMPUTER REP	$2,555	$4,541	$4,922	$4,969	1%
INTERNAL SVC - SAFETY	$20,700	$20,700	$20,700	$19,800	-4.3%
TRANSFER TO GRANT FUND	$0	$1,919	$0	$0	0%
Total Child Support Enforcement Fund:	**$3,289,799**	**$3,203,315**	**$2,770,459**	**$3,236,147**	**0.7%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



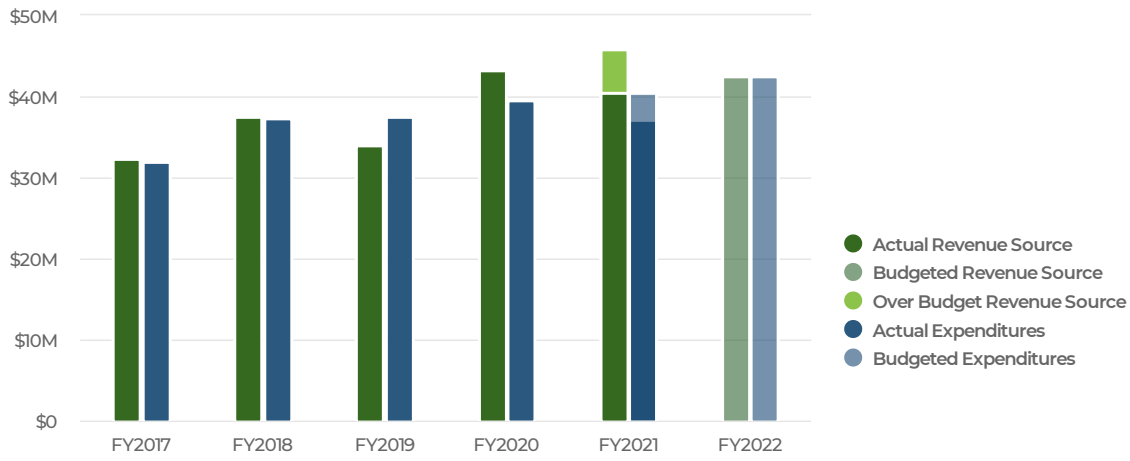
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$2,838,130	$2,797,657	$2,527,625	$2,862,060	-0.6%
Personal Services	$58,923	$46,210	$39,086	$111,315	60.4%
Supplies	$44,990	$42,489	$21,085	$45,685	-12.5%
Capital Assets	$25,496	$0	$0	$0	-100%
Intergovernmental Ch	$322,259	$315,040	$182,663	$217,087	5.2%
Other Financing Uses	$0	$1,919	$0	$0	0%
Total Expense Objects:	**$3,289,799**	**$3,203,315**	**$2,770,459**	**$3,236,147**	**0.7%**

Fund 270 - Special Service District

The Special Service District of Chahtam County is a defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

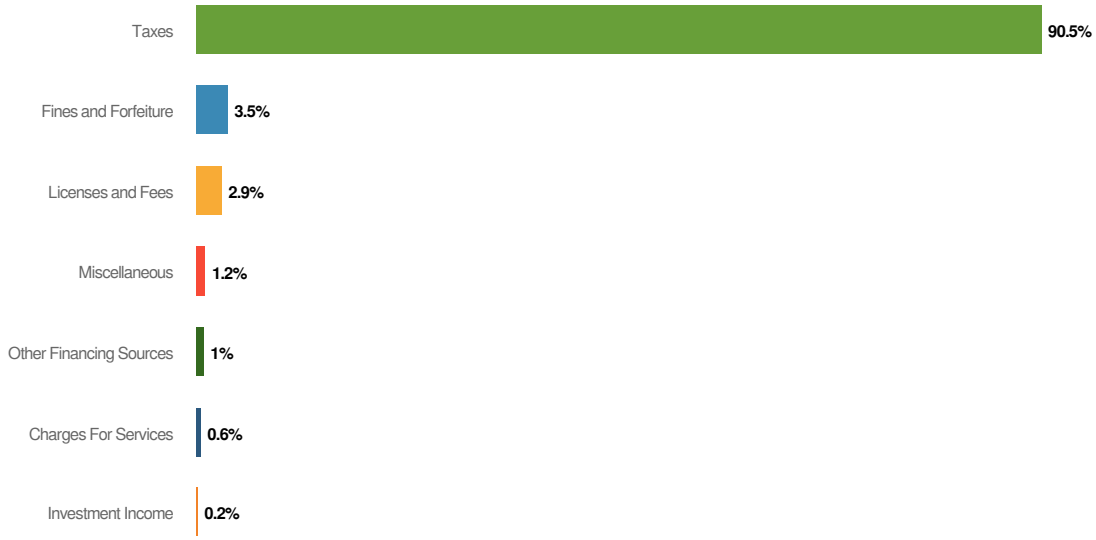
Summary

The County of Chatham is projecting $42.59M of revenue in FY2022, which represents a 4.9% increase over the prior year. Budgeted expenditures are projected to increase by 4.9% or $2M to $42.59M in FY2022.

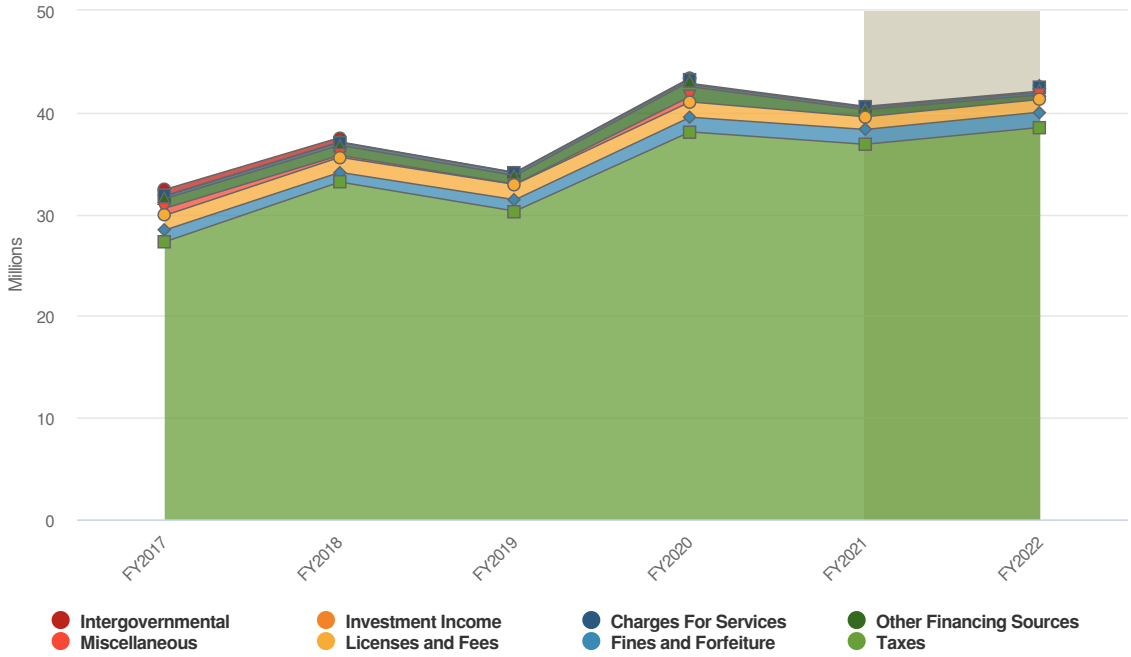


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

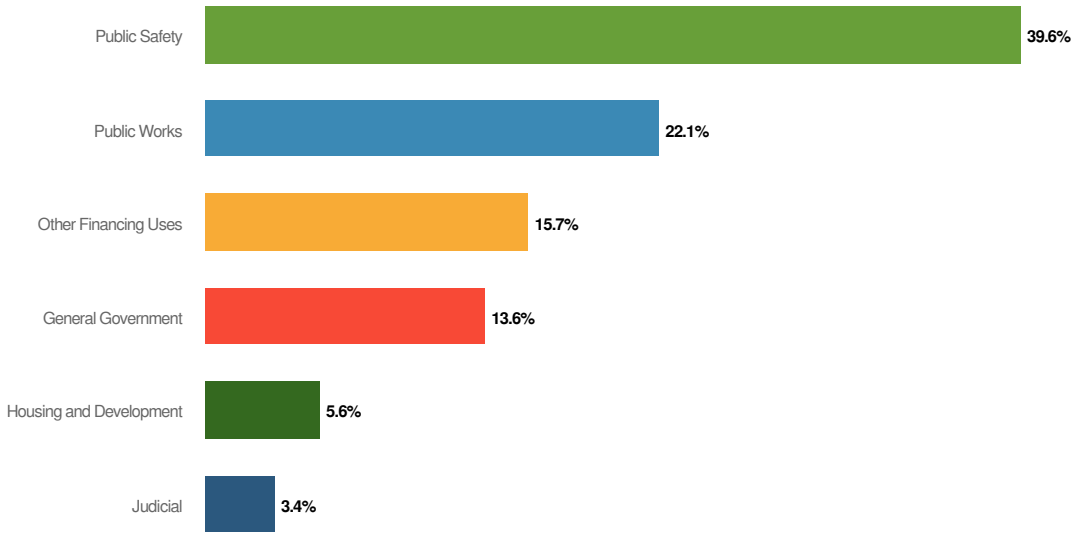


Grey background indicates budgeted figures.

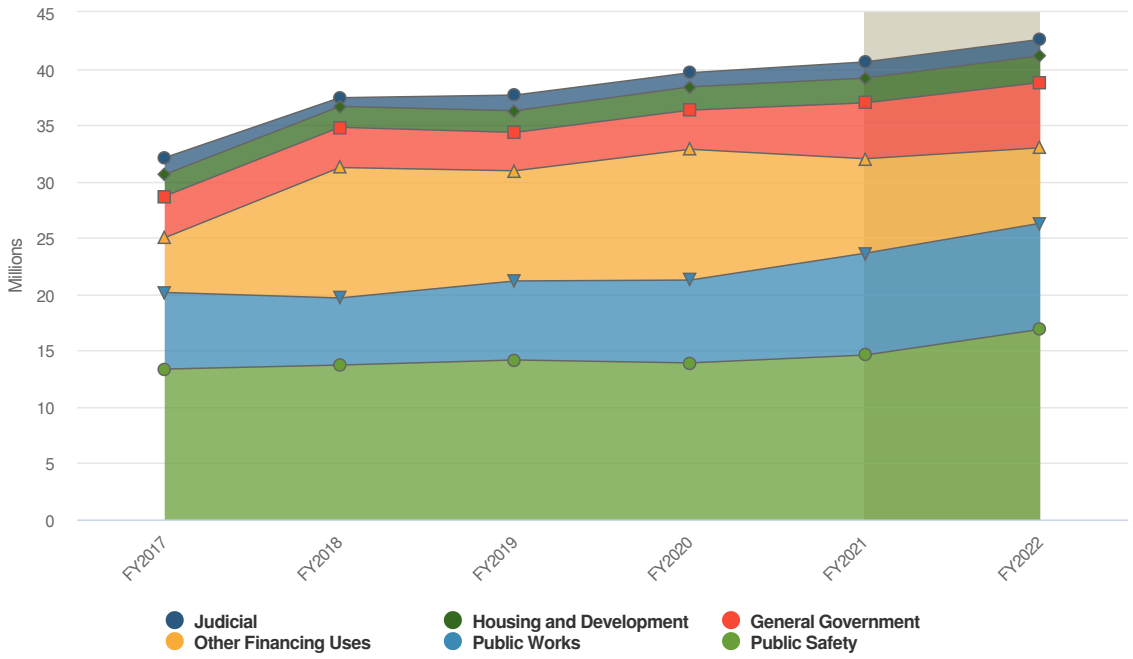
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Taxes	$30,296,039	$38,082,296	$41,318,813	$38,524,500	4.5%
Licenses and Fees	$1,500,000	$1,504,288	$1,564,523	$1,250,000	0%
Intergovernmental	$0	$8,991	$11,244	$0	0%
Charges For Services	$286,800	$221,753	$275,544	$272,000	23.6%
Fines and Forfeiture	$1,120,000	$1,442,804	$1,856,651	$1,505,000	3.3%
Investment Income	$25,000	$102,695	$5,342	$100,000	0%
Miscellaneous	$25,000	$527,108	$420,803	$500,000	N/A
Other Financing Sources	$850,000	$1,500,822	$418,222	$440,000	-37.1%
Total Revenue Source:	**$34,102,839**	**$43,390,756**	**$45,871,142**	**$42,591,500**	**4.9%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government	$3,401,992	$3,473,086	$4,694,512	$5,786,990	16.8%
Judicial	$1,388,370	$1,251,473	$1,433,740	$1,450,245	1.1%
Public Safety	$14,153,412	$13,894,458	$14,032,884	$16,872,501	15.6%
Public Works	$7,008,754	$7,345,988	$6,759,993	$9,408,620	4.2%
Housing and Development	$1,924,319	$2,064,204	$2,062,372	$2,378,232	8.2%
Other Financing Uses	$9,773,497	$11,601,755	$8,274,843	$6,694,912	-20.1%
Total Expenditures:	**$37,650,344**	**$39,630,964**	**$37,258,345**	**$42,591,500**	**4.9%**

Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$19,277,617	$21,135,340	$20,282,461	$24,901,167	14.4%
Personal Services	$2,706,234	$2,935,913	$2,544,768	$4,191,841	10.5%
Supplies	$1,626,442	$1,522,755	$1,515,746	$1,607,376	0.3%
Capital Assets	$1,000,525	$337,021	$268,850	$440,660	74.2%
Intergovernmental Ch	$1,855,469	$571,614	$2,801,063	$3,043,449	-5.9%
Other Costs	$1,474,035	$1,515,052	$1,588,594	$2,840,047	13.6%
Other Financing Uses	$9,710,024	$11,613,268	$8,256,863	$5,566,960	-25.2%
Total Expense Objects:	**$37,650,344**	**$39,630,964**	**$37,258,345**	**$42,591,500**	**4.9%**

Projected Statements of Revenues and Expenditures

Projected 5 – Year Statement of Revenues and Expenditures – Special Service District
Tax Revenues: Tax revenues were projected based on the anticipated expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate accessed to individual properties was held at 4.801 in year 1 through year 5.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated growth over the forecast period, a three-year rolling average was used for each subsequent year.

Other Revenue Categories: A pre-audit review of last year's revenue collections was performed on all revenue sources within the fund. Year one projections were adjusted to closely reflect the fiscal year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.
Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure.

The table below depicts the projected annual growth rate applied to various expenditure categories:

Expenditure Category	Annual Growth Rate			
	2020	2021	2022	2023
Salary, FICA, and Pension[1]	1.00%	2.00%	2.00%	2.00%
Insurance and OPEB	1.00%	1.00%	1.00%	1.00%
Purchased services[2]	4.00%	4.00%	4.00%	4.00%
Supplies[2]	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay[2]	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges[2]	0.00%	0.00%	0.00%	0.00%
Other expenditures[2]	0.00%	0.00%	0.00%	0.00%
Transfers out	1.00%	2.00%	2.00%	2.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.

The following table depicts the projected revenue and expenditures within the Special Service District through fiscal year 2024.

	Actual FY2020	Actual FY2021	Adopted FY2022	Projected FY2023	Projected FY2024
REVENUES					
Property Taxes	23,528,309	23,718,639	24,003,263	24,291,302	24,582,798
Other Taxes	8,128,085	8,209,366	8,291,460	8,374,375	8,458,119
Comm., Penalties, Etc.	25,000	25,250	25,503	25,758	26,016
Licenses & Permits	1,500,000	1,515,000	1,530,150	1,545,452	1,560,907
Intergovernmental	-	-	-	-	-
Charges For Services	290,800	293,708	296,646	299,612	302,608
Fines & Fees	1,123,500	1,134,735	1,146,082	1,157,543	1,169,119
Investment Earnings	50,000	500,000	500,000	500,000	500,000
Other Revenue	280,000	550,000	550,000	550,000	550,000
Other Financing Sources	800,000	800,000	800,000	800,000	800,000
Subtotal of Revenues	35,725,694	36,746,698	37,143,104	37,544,042	37,949,567
EXPENDITURES					
General Government	3,636,660	3,651,977	3,676,342	3,701,195	3,726,549
Judiciary	1,459,775	1,472,703	1,490,173	1,508,150	1,526,653
Public Safety	15,116,035	15,262,590	15,511,426	15,765,085	16,023,667
Public Works	8,240,804	8,365,169	8,542,996	8,725,234	8,912,018
Health & Welfare	-	-	-	-	-
Housing & Development	2,144,945	2,152,611	2,165,975	2,179,597	2,193,481
Other Gov. Services	465,000	465,000	465,000	465,000	465,000
Intergovernmental	-	-	-	-	-
Other Financing Uses	4,662,475	4,662,475	4,662,475	4,662,475	4,662,475
	3,636,660	3,651,977	3,676,342	3,701,195	3,726,549
Subtotal of Expenses	35,725,694	36,032,525	36,514,387	37,006,736	37,509,843
Fund Balance added (used)	-	714,173	628,717	537,306	439,724
Digest Revenue calculation:					
Prior Year Tax Digest Total	4,953,689,387	5,208,309,021	5,270,808,730	5,334,058,435	5,398,067,136
Digest Growth Rate	5.14%	1.20%	1.20%	1.20%	1.20%
Net Tax Digest	5,208,309,021	5,270,808,730	5,334,058,435	5,398,067,136	5,462,843,941
Tax rate	4.910	4.500	4.500	4.500	4.500
Projected Digest revenue	$ 25,572,797	$ 23,718,639	$ 24,003,263	$ 24,291,302	$ 24,582,798
Value of One Mil	5,208,309	5,270,809	5,334,058	5,398,067	5,462,844
Revenue Change	853,887	(1,854,158)	284,624	288,039	291,496

Unrestricted Fund Balance

Unrestricted Fund Balance Projection
Special Service District Fund

	2020 Actual Budget	2021 Actual Budget	2022 Original Budget	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected
Beginning Fund Balance, unrestricted	10,958,013	$ 14,265,224	$ 20,048,452	$ 20,161,536	$ 18,369,550	$ 17,312,060	$ 16,950,210
Changes:							
Projected additions (use) of fund balance	3,307,211	5,783,228	113,084	(1,791,987)	(1,057,489)	(361,850)	403,367
Less Non-spendable and Restricted							
Ending Fund balance, unrestricted	$ 14,265,224	$ 20,048,452	$ 20,161,536	$ 18,369,550	$ 17,312,060	$ 16,950,210	$ 17,353,578
Reserve requirement - 3 months	*$ 9,905,627*	*$ 10,415,575*	*10,619,604*	*$ 10,710,458*	*$ 10,851,822*	*$ 10,996,327*	*$ 11,144,052*

Fund 275 - Hotel/ Motel Fund

This fund is used to account for taxes and fees related to the hotel/motel and short term rental ordinances.

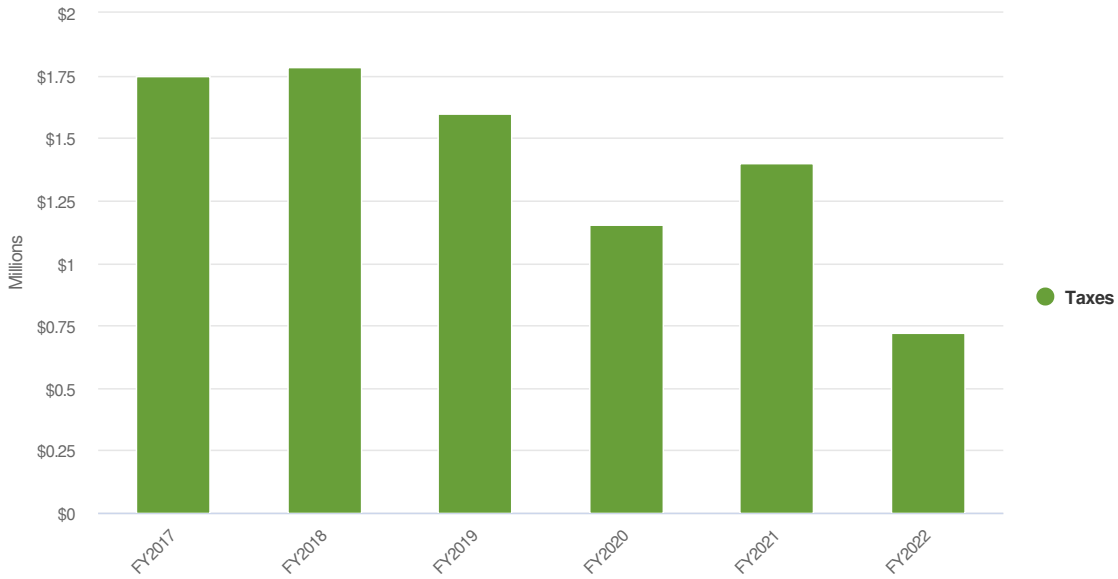
Summary

The County of Chatham is projecting $720K of revenue in FY2022, which represents a 48.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 48.6% or $680K to $720K in FY2022.



Revenues by Source

Budgeted and Historical 2022 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)

Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source				
Taxes	$1,150,298	$1,171,818	$720,000	-48.6%
Total Revenue Source:	**$1,150,298**	**$1,171,818**	**$720,000**	**-48.6%**

Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Housing and Development					
PMTS TO OTHER AGCY	$768,337	$575,149	$417,857	$280,000	-60%
TRANSFER TO SSD FUND	$768,337	$575,149	$418,222	$440,000	-37.1%
Total Housing and Development:	**$1,536,675**	**$1,150,298**	**$836,079**	**$720,000**	**-48.6%**
Total Expenditures:	**$1,536,675**	**$1,150,298**	**$836,079**	**$720,000**	**-48.6%**

Expenditures by Expense Type

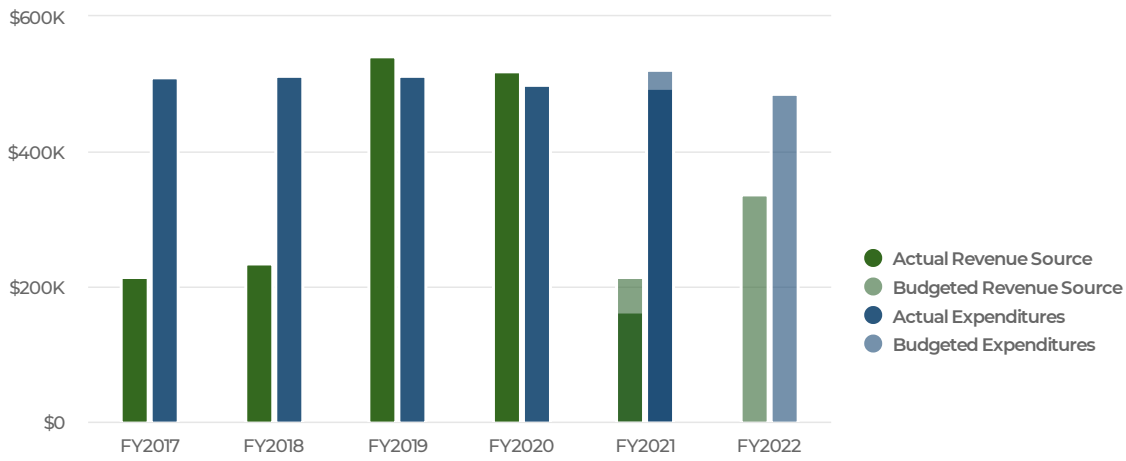
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Housing and Development					
PMTS TO OTHER AGCY	$768,337	$575,149	$417,857	$280,000	-60%
Total Housing and Development:	**$768,337**	**$575,149**	**$417,857**	**$280,000**	**-60%**
Total Other Costs:	**$768,337**	**$575,149**	**$417,857**	**$280,000**	**-60%**
Other Financing Uses					
Housing and Development					
TRANSFER TO SSD FUND	$768,337	$575,149	$418,222	$440,000	-37.1%
Total Housing and Development:	**$768,337**	**$575,149**	**$418,222**	**$440,000**	**-37.1%**
Total Other Financing Uses:	**$768,337**	**$575,149**	**$418,222**	**$440,000**	**-37.1%**
Total Expense Objects:	**$1,536,675**	**$1,150,298**	**$836,079**	**$720,000**	**-48.6%**

Fund 290 - Land Disturbing Activity Ordinance

This fund accounts for fees associated with the county ordinance of the same name. Land disturbing activity means **any activity that results in a change in the existing soil cover** (both vegetative and nonvegetative) and/or the existing soil topography. Land disturbing activities include, but are not limited to, clearing, grading, filling and excavation.

Summary

The County of Chatham is projecting $337.33K of revenue in FY2022, which represents a 56.9% increase over the prior year. Budgeted expenditures are projected to decrease by 6.7% or $34.75K to $486.87K in FY2022.

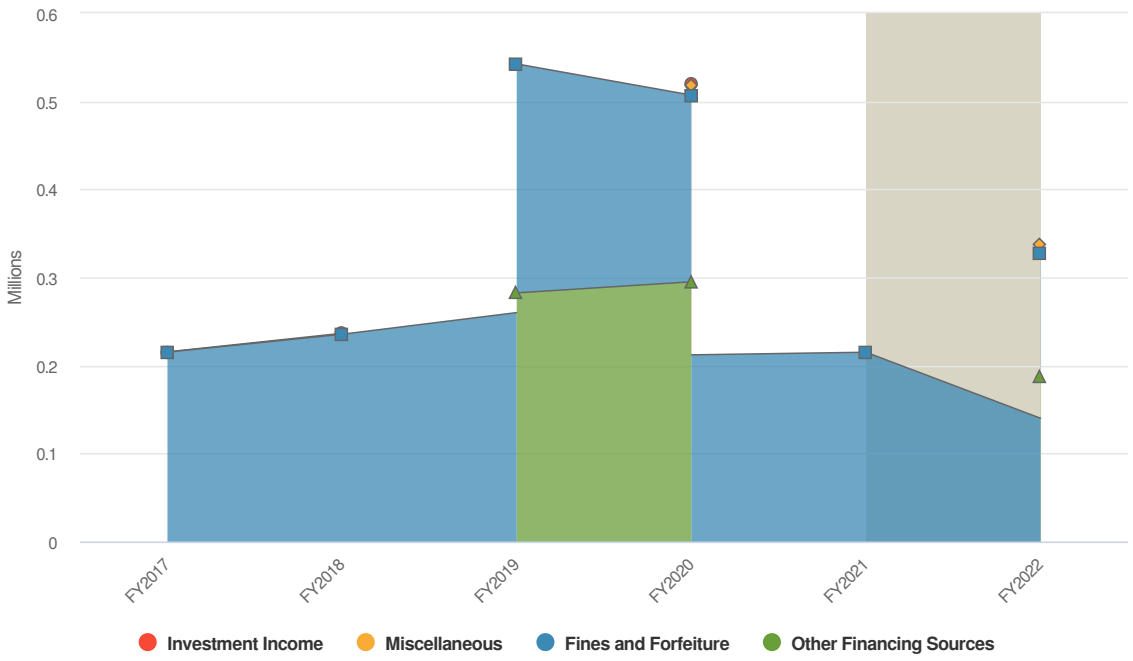


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Fines and Forfeiture					
LDAO REVENUE	$240,000	$207,408	$134,901	$125,000	-37.5%
NPDES PERMIT FEES	$20,000	$4,607	$7,077	$15,000	0%
Total Fines and Forfeiture:	**$260,000**	**$212,015**	**$141,979**	**$140,000**	**-34.9%**
Investment Income					
INTEREST REVENUE	$0	$2,337	$120	$0	0%
Total Investment Income:	**$0**	**$2,337**	**$120**	**$0**	**0%**
Miscellaneous					
MISCELLANEOUS REVENUE	$0	$11,248	$22,076	$10,000	N/A
Total Miscellaneous:	**$0**	**$11,248**	**$22,076**	**$10,000**	**N/A**
Other Financing Sources					
TRANS IN FR SSD FUND	$282,389	$294,975	$0	$187,330	N/A
Total Other Financing Sources:	**$282,389**	**$294,975**	**$0**	**$187,330**	**N/A**
Total Revenue Source:	**$542,389**	**$520,575**	**$164,175**	**$337,330**	**56.9%**

Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Housing and Development					
Salaries & Benefits					
REGULAR EMPLOYEES	$319,616	$301,154	$305,740	$310,686	-0.2%
TEMPORARY EMPLOYEES	$0	$18,000	$1,706	$0	0%
HEALTH INSURANCE	$48,946	$42,638	$48,324	$51,612	-20.7%
SOCIAL SECURITY	$22,750	$23,044	$21,904	$23,768	8%
PENSION CONTRIBUTIONS	$58,874	$46,825	$52,916	$47,615	-10%
OPEB CONTRIBUTIONS	$17,000	$18,690	$17,690	$14,240	-19.5%
Total Salaries & Benefits:	**$467,186**	**$450,350**	**$448,279**	**$447,921**	**-4.5%**
Personal Services					
PROFESSIONAL SERVICES	$0	$0	$0	$2,000	0%
REPAIRS & MAINTENANCE	$0	$0	$2,740	$0	-100%
FLEET - PARTS	$198	$424	$551	$355	173.1%
FLEET - LABOR	$275	$355	$809	$390	66%
FLEET - OUTSOURCED SERVICE	$0	$0	$1,796	$70	N/A
BUILDING & LAND RENTAL	$1,560	$1,560	$1,200	$1,440	0%
TELEPHONE SERVICE	$525	$600	$600	$750	0%
ADVERTISING	$0	$3,914	$0	$0	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$2,284	$2,771	$0	$7,560	147.9%
DUES AND FEES	$265	$360	$415	$500	38.9%
EDUCATION AND TRAINING	$1,035	$1,910	$620	$5,125	215.4%
Total Personal Services:	**$6,142**	**$11,895**	**$8,731**	**$18,190**	**33.8%**
Supplies					
GENERAL SUPPLIES	$250	$113	$143	$500	0%
GASOLINE/DIESEL	$1,442	$1,125	$2,165	$1,310	19.1%
OTHER SUPPLIES	$555	$28	$533	$2,500	23.5%
UNIFORMS	$393	$242	$397	$500	0%
Total Supplies:	**$2,639**	**$1,508**	**$3,237**	**$4,810**	**16.6%**
Capital Assets					
COMPUTERS	$1,575	$0	$0	$3,600	N/A
Total Capital Assets:	**$1,575**	**$0**	**$0**	**$3,600**	**N/A**
Intergovernmental Ch					
INDIRECT COST ALLOCATION	$34,997	$34,997	$34,997	$12,349	-64.7%
Total Intergovernmental Ch:	**$34,997**	**$34,997**	**$34,997**	**$12,349**	**-64.7%**
Total Housing and Development:	**$512,539**	**$498,750**	**$495,245**	**$486,870**	**-6.7%**
Other Financing Uses					
Other Financing Uses					
TRANSFER TO GRANT FUND	$0	$1,364	$0	$0	0%
Total Other Financing Uses:	**$0**	**$1,364**	**$0**	**$0**	**0%**
Total Other Financing Uses:	**$0**	**$1,364**	**$0**	**$0**	**0%**
Total Expenditures:	**$512,539**	**$500,114**	**$495,245**	**$486,870**	**-6.7%**

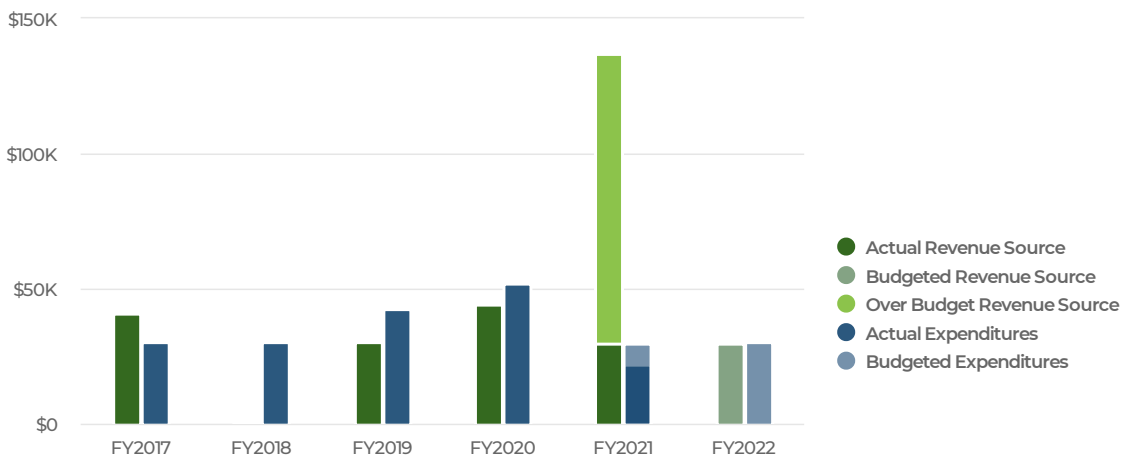
Land Bank Authority

The Land Bank Authority was created through an intergovernmental agreement between the City of Savannah and Chatham County. Organized and operating under the state laws of Georgia, the Authority is a separate entity created to acquire vacant, abandoned, blighted, tax delinquent properties and assist in the return of the properties to a productive use.

The Authority works in a collaborative effort with local government, neighborhood communities, non-profit and private developers to assist in the revitalization of neighborhoods, supporting the increase of property values, and stabilizing the real estate market through strategic property acquisition, disposition, land use, management, and redevelopment of underutilized properties.

Summary

The County of Chatham is projecting $30K of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 1.5% or $438 to $30.44K in FY2022.



Revenues by Source

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Miscellaneous	$30,780	$44,549	$107,467	$0	0%
Other Financing Sources	$0	$0	$30,000	$30,000	0%
Total Revenue Source:	**$30,780**	**$44,549**	**$137,467**	**$30,000**	**0%**

Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Intergovernmental Ch					
Public Works					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
INDIRECT COST ALLOCATION	$780	$780	$0	$438	N/A
Total Public Works:	**$780**	**$780**	**$0**	**$438**	**N/A**
Total Intergovernmental Ch:	**$780**	**$780**	**$0**	**$438**	**N/A**
Other Costs					
Public Works					
PMTS TO OTHERS	$42,167	$51,213	$22,500	$30,000	0%
Total Public Works:	**$42,167**	**$51,213**	**$22,500**	**$30,000**	**0%**
Total Other Costs:	**$42,167**	**$51,213**	**$22,500**	**$30,000**	**0%**
Total Expense Objects:	**$42,947**	**$51,993**	**$22,500**	**$30,438**	**1.5%**

Fund 410 - Debt Service Fund

Summary

The County of Chatham is projecting N/A of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2022.

Revenues by Source

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Other Financing Sources					
TRANS IN FR GENERAL FUND	$0	$3,000,000	$0	$0	0%
Total Other Financing Sources:	**$0**	**$3,000,000**	**$0**	**$0**	**0%**
Total Revenue Source:	**$0**	**$3,000,000**	**$0**	**$0**	**0%**

Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Debt Service	$609	$500	$6,202,681	$0	0%
Total Expenditures:	**$609**	**$500**	**$6,202,681**	**$0**	**0%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

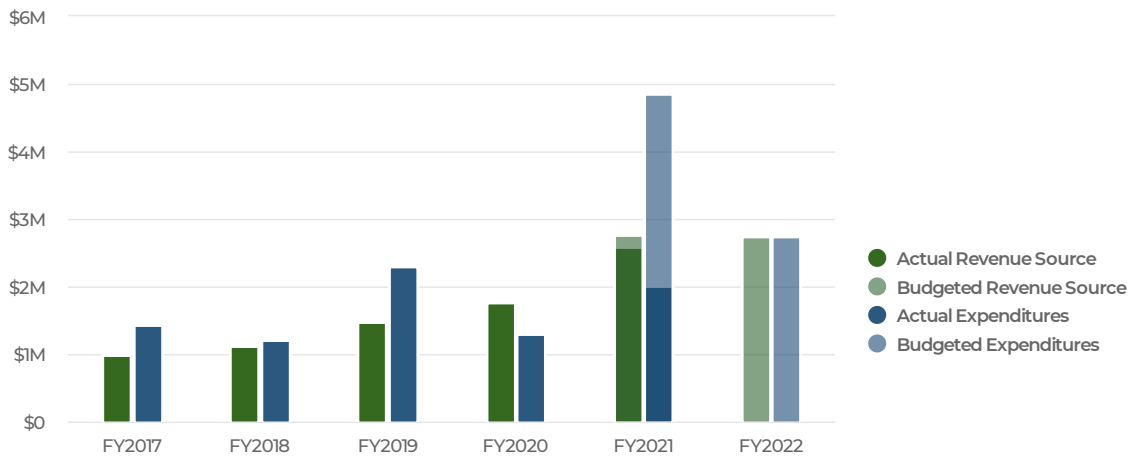
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Debt Service	$609	$500	$2,649,784	$0	0%
Other Financing Uses	$0	$0	$3,552,897	$0	0%
Total Expense Objects:	**$609**	**$500**	**$6,202,681**	**$0**	**0%**

Sewer Fund

The sewer fund represents operational costs associated with this enterprise fund.

Summary

The County of Chatham is projecting $2.77M of revenue in FY2022, which represents a 0% decrease over the prior year. Budgeted expenditures are projected to decrease by 43.2% or $2.11M to $2.77M in FY2022.

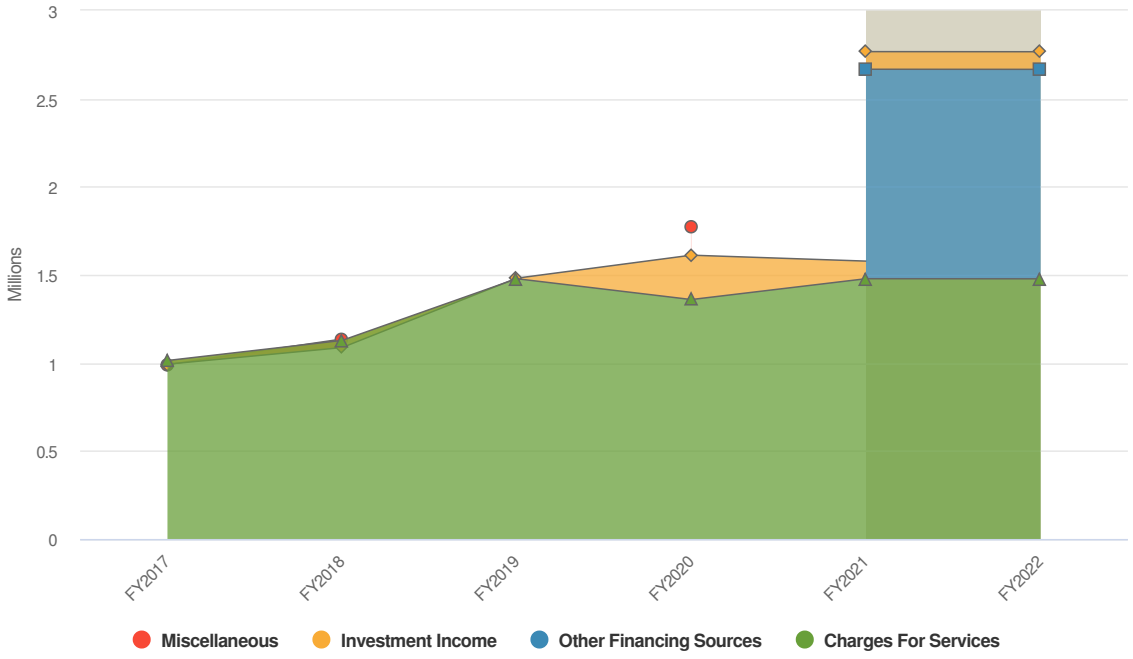


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services					
SEWER CHARGES	$1,477,633	$1,359,405	$1,404,383	$1,477,033	0%
Total Charges For Services:	**$1,477,633**	**$1,359,405**	**$1,404,383**	**$1,477,033**	**0%**
Investment Income					
INTEREST REVENUE	$3,000	$122,812	$67,325	$100,000	0%
UNREALIZED GAIN/LOSS INV	$0	$129,108	-$55,317	$0	0%
Total Investment Income:	**$3,000**	**$251,920**	**$12,007**	**$100,000**	**0%**
Miscellaneous					
MISCELLANEOUS REVENUE	$0	$164,395	$0	$0	0%
Total Miscellaneous:	**$0**	**$164,395**	**$0**	**$0**	**0%**
Other Financing Sources					
TRANS IN FR SSD FUND	$0	$0	$1,189,353	$1,189,353	0%
Total Other Financing Sources:	**$0**	**$0**	**$1,189,353**	**$1,189,353**	**0%**
Total Revenue Source:	**$1,480,633**	**$1,775,721**	**$2,605,743**	**$2,766,386**	**0%**

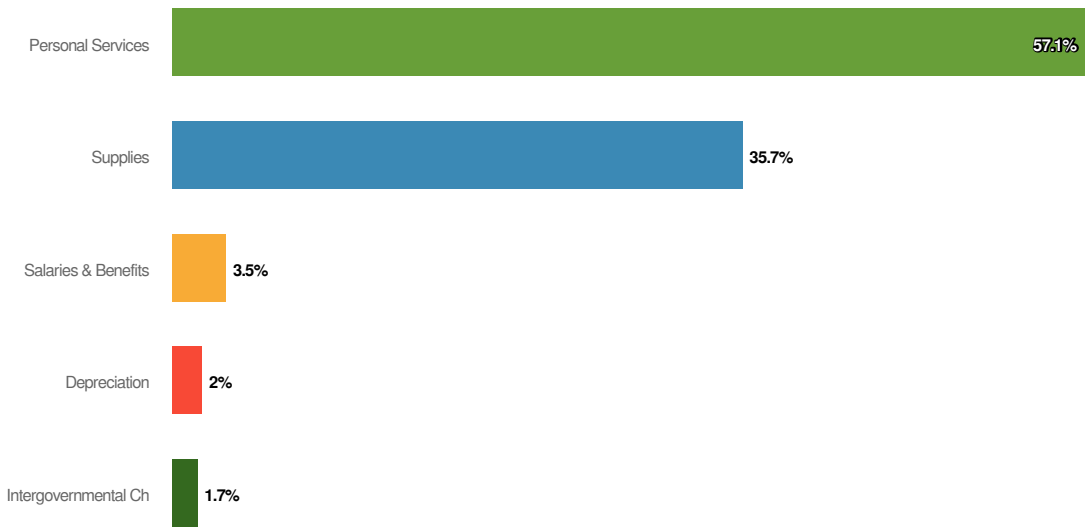
Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government					
Salaries & Benefits					
COMPENSATED ABSENCES	-$5,396	$964	$0	$0	0%
Total Salaries & Benefits:	**-$5,396**	**$964**	**$0**	**$0**	**N/A**
Total General Government:	**-$5,396**	**$964**	**$0**	**$0**	**0%**
Public Works					
Salaries & Benefits					
REGULAR EMPLOYEES	$96,370	$61,884	$62,719	$61,553	0.1%
OVERTIME	$363	$367	$98	$0	0%
HEALTH INSURANCE	$21,465	$14,724	$16,810	$18,096	16.6%
SOCIAL SECURITY	$6,674	$4,172	$4,189	$4,103	-1.5%
PENSION CONTRIBUTIONS	$17,490	$11,414	$10,412	$9,377	-9.9%
NPL ADJUSTMENT EXPENSE	-$8,811	-$20,231	$0	$0	0%
OPEB CONTRIBUTIONS	$12,000	$4,200	$4,000	$3,200	-20%
NET OPEB LIABILITY ADJUSTMENT	$385,680	-$438,979	$0	$0	0%
Total Salaries & Benefits:	**$531,231**	**-$362,447**	**$98,228**	**$96,329**	**0.8%**
Personal Services					
PROFESSIONAL SERVICES	$1,363,192	$254,762	$484,349	$415,338	-9.7%
REPAIRS & MAINTENANCE	$48,096	$5,265	$6,640	$140,000	0%
FLEET - PARTS	$2,790	$4,466	$6,722	$4,200	2.2%
FLEET - LABOR	$3,147	$3,540	$5,460	$3,600	75.6%
FLEET - OUTSOURCED SERVICE	$10,633	$6,500	$496	$7,090	15.9%
TELEPHONE SERVICE	$489	$501	$467	$1,400	0%
POSTAGE	$0	$0	$0	$50	0%
ADVERTISING	$0	$0	$0	$500	0%
TRAVEL EXPENSES	$0	$0	$0	$300	0%
DUES AND FEES	$617	$473	$846	$650	0%
EDUCATION AND TRAINING	$0	$0	$0	$250	0%
OTHER PURCHASED SERVICES	$246,337	$389,536	$608,396	$1,006,178	-62.6%
Total Personal Services:	**$1,675,300**	**$665,043**	**$1,113,375**	**$1,579,556**	**-52.3%**
Supplies					
GENERAL SUPPLIES	$54	$0	$0	$200	0%
GASOLINE/DIESEL	$13,310	$8,425	$10,898	$11,285	-18.5%
UTILITIES OTHER	$6,564	$945,263	$707,293	$975,000	-28.1%
OTHER SUPPLIES	$1,050	$100	$100	$1,200	0%
UNIFORMS	$0	$0	$0	$400	0%
Total Supplies:	**$20,979**	**$953,788**	**$718,291**	**$988,085**	**-28%**

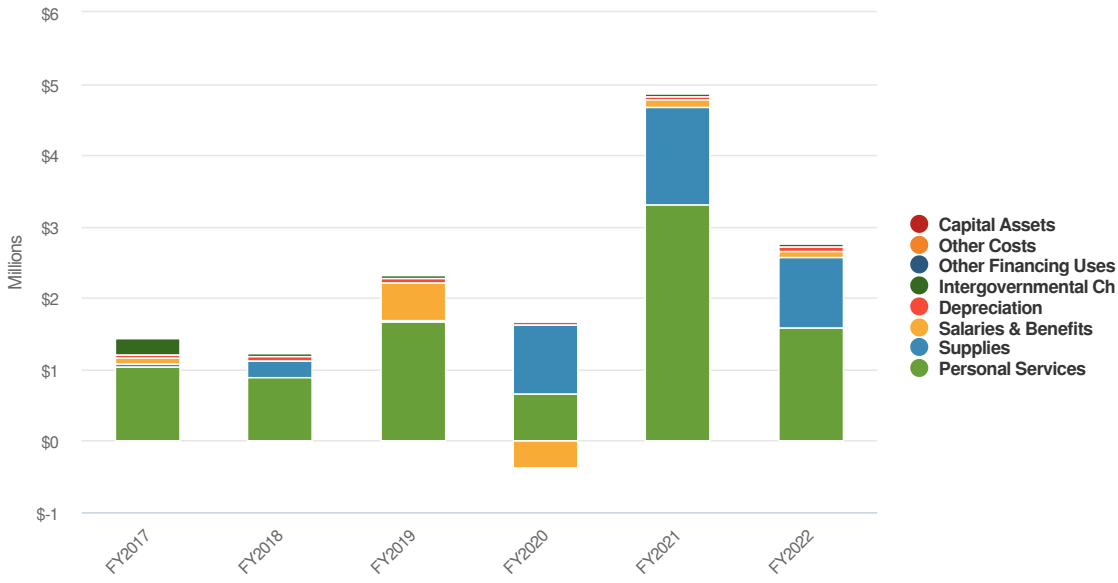
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Other Costs					
LOSS/DISPOS/FIXED ASSETS	$313	$0	$0	$0	0%
Total Other Costs:	**$313**	**$0**	**$0**	**$0**	**N/A**
Intergovernmental Ch					
INDIRECT COST ALLOCATION	$50,000	$0	$49,176	$46,285	-5.9%
INTERNAL SVC-COMPUTER REP	$350	$680	$743	$751	1.1%
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%
Total Intergovernmental Ch:	**$50,800**	**$1,130**	**$50,369**	**$47,486**	**-5.7%**
Depreciation					
DEPRECIATION	$48,366	$46,040	$49,943	$54,930	13.6%
Total Depreciation:	**$48,366**	**$46,040**	**$49,943**	**$54,930**	**13.6%**
Total Public Works:	**$2,326,989**	**$1,303,554**	**$2,030,206**	**$2,766,386**	**-43.2%**
Other Financing Uses					
Other Financing Uses					
TRANSFER TO GRANT FUND	$0	$600	$0	$0	0%
TRANSFER TO HURRICANE DORIAN	$0	$1,278	$0	$0	0%
Total Other Financing Uses:	**$0**	**$1,878**	**$0**	**$0**	**0%**
Total Other Financing Uses:	**$0**	**$1,878**	**$0**	**$0**	**0%**
Total Expenditures:	**$2,321,593**	**$1,306,396**	**$2,030,206**	**$2,766,386**	**-43.2%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$525,835	-$361,483	$98,228	$96,329	0.8%
Personal Services	$1,675,300	$665,043	$1,113,375	$1,579,556	-52.3%

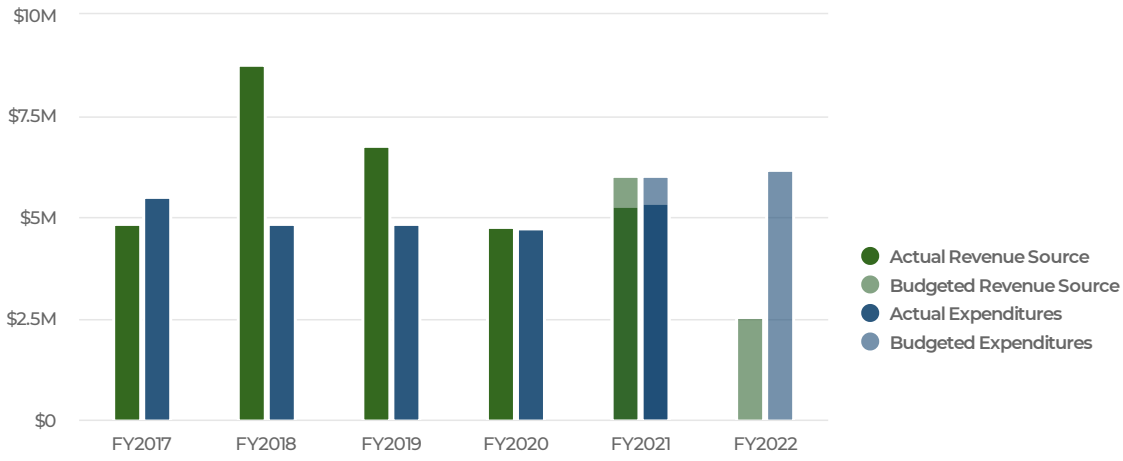
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies	$20,979	$953,788	$718,291	$988,085	-28%
Intergovernmental Ch	$50,800	$1,130	$50,369	$47,486	-5.7%
Depreciation	$48,366	$46,040	$49,943	$54,930	13.6%
Other Costs	$313	$0	$0	$0	0%
Other Financing Uses	$0	$1,878	$0	$0	0%
Total Expense Objects:	**$2,321,593**	**$1,306,396**	**$2,030,206**	**$2,766,386**	**-43.2%**

Fund 540 - Solid Waste Fund

An Enterprise Fund, the solid waste fund represents costs and management of the Recycleing center, curbside collections and waste managerment operations.

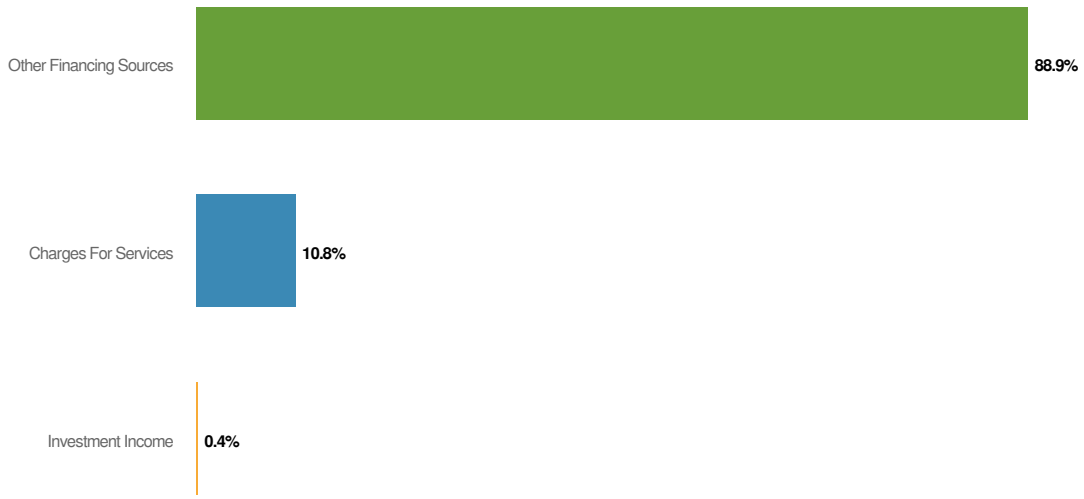
Summary

Chatham County is projecting $2.55**M** of revenue in FY2022, which represents a 57.8% decrease over the prior year. Budgeted expenditures are projected to increase by 2% or $119.67**K** to $6.17**M** in FY2022.

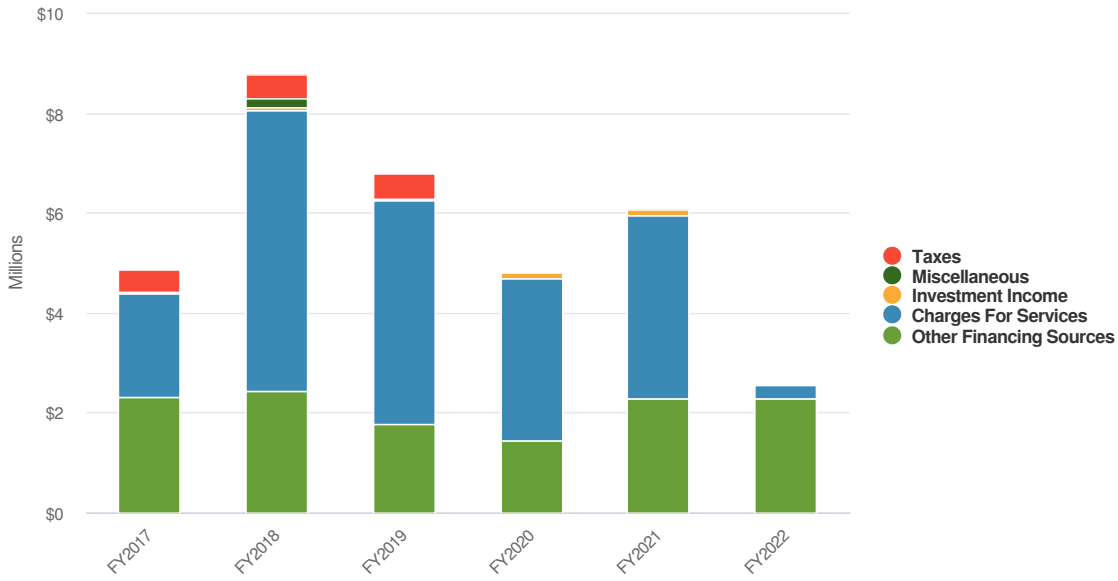


Revenues by Source

Projected 2022 Revenues by Source



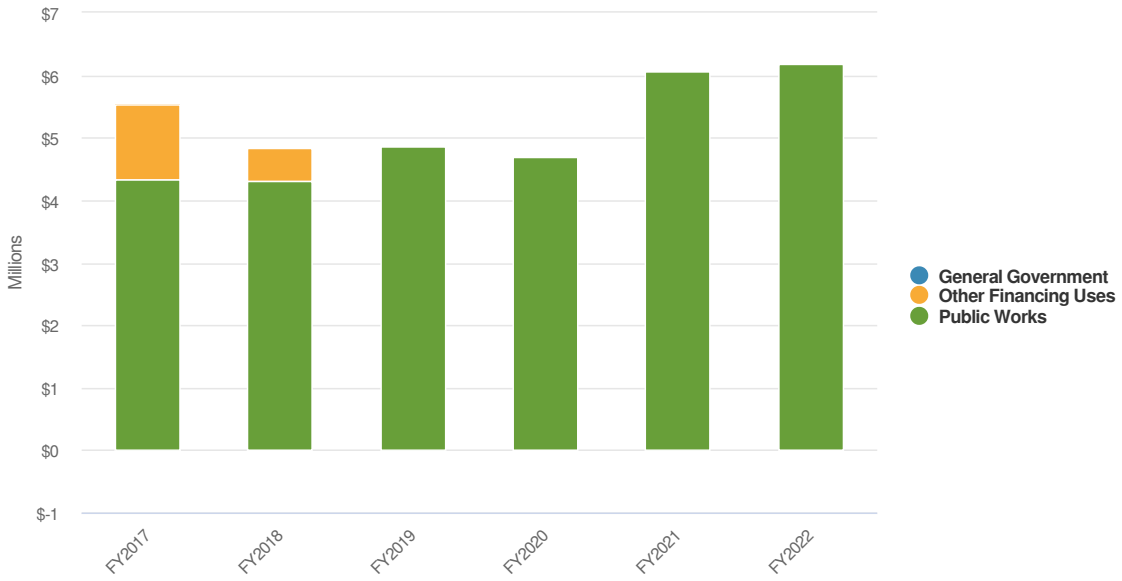
Budgeted and Historical 2022 Revenues by Source



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Taxes					
TITLE AD VALOREM TAX	$501,679	$0	$0	$0	0%
Total Taxes:	**$501,679**	**$0**	**$0**	**$0**	**0%**
Charges For Services					
LANDFILL USE FEE	$2,225,000	$815,652	$302,279	$275,000	-77.8%
SOLID WASTE SERVICE FEE	$2,252,500	$2,453,091	$2,449,547	$0	-100%
Total Charges For Services:	**$4,477,500**	**$3,268,743**	**$2,751,825**	**$275,000**	**-92.5%**
Investment Income					
INTEREST REVENUE	$15,000	$92,382	$4,760	$9,000	-91%
Total Investment Income:	**$15,000**	**$92,382**	**$4,760**	**$9,000**	**-91%**
Miscellaneous					
INSURANCE REIMBURSEMENT		$0	$238,200	$0	0%
Total Miscellaneous:	**$0**	**$0**	**$238,200**	**$0**	**0%**
Other Financing Sources					
TRANS IN FR GENERAL FUND	$1,732,797	$1,320,637	$1,500,000	$1,500,000	0%
TRANS IN FR SSD FUND	$0	$0	$769,114	$769,114	0%
SALE OF ASSETS	$45,000	$108,976	$35,575	$0	0%
Total Other Financing Sources:	**$1,777,797**	**$1,429,613**	**$2,304,689**	**$2,269,114**	**0%**
Total Revenue Source:	**$6,771,976**	**$4,790,738**	**$5,299,475**	**$2,553,114**	**-57.8%**

Expenditures by Function

Budgeted and Historical Expenditures by Function



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government					
Salaries & Benefits					
COMPENSATED ABSENCES	$12,628	$12,734	$0	$0	0%
Total Salaries & Benefits:	**$12,628**	**$12,734**	**$0**	**$0**	**N/A**
Total General Government:	**$12,628**	**$12,734**	**$0**	**$0**	**0%**
Public Works					
Salaries & Benefits					
REGULAR EMPLOYEES	$405,377	$432,426	$372,194	$354,949	-27.4%
OVERTIME	$80,540	$53,016	$39,993	$55,000	10%
HEALTH INSURANCE	$103,771	$118,925	$132,592	$146,526	-9.8%
SOCIAL SECURITY	$33,873	$33,650	$27,441	$32,604	-1.5%
PENSION CONTRIBUTIONS	$70,295	$74,678	$64,704	$54,080	-34.7%
NPL ADJUSTMENT EXPENSE	-$27,837	-$51,499	$0	$0	0%
OPEB CONTRIBUTIONS	$50,000	$54,600	$49,700	$24,800	-50.1%
NET OPEB LIABILITY ADJUSTMENT	-$282,873	-$236,899	$0	$0	0%
REGULAR EMPLOYEES	$405,247	$414,671	$380,145	$574,860	36.2%
OVERTIME	$49,925	$38,628	$27,937	$50,000	0%
HEALTH INSURANCE	$117,958	$122,092	$99,413	$166,090	20.9%

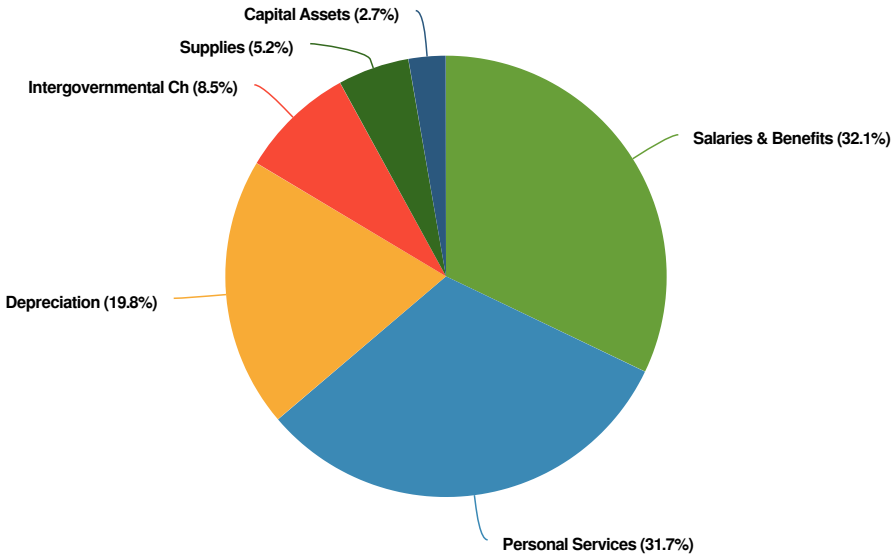
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
SOCIAL SECURITY	$31,376	$31,177	$28,101	$39,991	38.6%
PENSION CONTRIBUTIONS	$70,214	$73,446	$68,685	$87,701	22.8%
NPL ADJUSTMENT EXPENSE	-$27,806	-$50,649	$0	$0	0%
OPEB CONTRIBUTIONS	$46,000	$58,800	$45,700	$52,000	13.8%
NET OPEB LIABILITY ADJUSTMENT	-$260,243	-$255,121	$0	$0	0%
REGULAR EMPLOYEES	$226,923	$229,992	$240,245	$247,321	-2.4%
TEMPORARY EMPLOYEES	$4,044	$5,820	$7,416	$4,000	0%
OVERTIME	$2,536	$1,765	$1,245	$5,000	-41.2%
HEALTH INSURANCE	$25,759	$30,172	$33,908	$37,278	22.1%
SOCIAL SECURITY	$17,063	$17,226	$18,128	$18,049	-2.8%
PENSION CONTRIBUTIONS	$18,717	$24,338	$14,470	$16,466	13.8%
NPL ADJUSTMENT EXPENSE	-$7,412	-$16,784	$0	$0	0%
OPEB CONTRIBUTIONS	$8,000	$8,400	$8,000	$16,000	100%
NET OPEB LIABILITY ADJUSTMENT	-$45,260	-$36,446	$0	$0	0%
Total Salaries & Benefits:	**$1,116,186**	**$1,176,424**	**$1,660,017**	**$1,982,715**	**2.5%**
Personal Services					
PROFESSIONAL SERVICES	$9,457	$3,150	$0	$10,000	0%
REPAIRS & MAINTENANCE	$278	$21,850	$6,708	$20,000	33.3%
FLEET - PARTS	$16,471	$39,787	$34,346	$28,825	14.2%
FLEET - LABOR	$24,420	$26,388	$25,487	$26,920	-5.2%
FLEET - OUTSOURCED SERVICE	$59,885	$21,596	$51,047	$40,050	-11.2%
TELEPHONE SERVICE	$2,168	$2,569	$1,610	$2,500	0%
TRAVEL EXPENSES	$548	$1,139	$0	$750	0%
DUES AND FEES	$340	$349	$612	$600	0%
EDUCATION AND TRAINING	$555	$853	$0	$350	0%
OTHER PURCHASED SERVICES	$958,017	$730,493	$568,074	$738,121	7.9%
REPAIRS & MAINTENANCE	$0	$0	$0	$500	0%
FLEET - PARTS	$23,545	$56,746	$70,082	$44,125	28.8%
FLEET - LABOR	$35,314	$38,268	$35,738	$39,630	-5.4%
FLEET - OUTSOURCED SERVICE	$106,827	$35,713	$50,290	$76,095	-19.4%
TELEPHONE SERVICE	$117	$0	$0	$0	0%
DUES AND FEES	$121	$0	$0	$0	0%
OTHER PURCHASED SERVICES	$610,994	$660,879	$675,855	$793,583	5%
PROFESSIONAL SERVICES	$0	$0	$0	$4,000	N/A
REPAIRS & MAINTENANCE	$604	$2,959	$878	$5,000	0%
FLEET - PARTS	$10,890	$14,044	$27,219	$13,200	37.8%
FLEET - LABOR	$10,343	$11,638	$14,224	$11,605	6.2%
FLEET - OUTSOURCED SERVICE	$6,362	$4,394	$7,494	$7,145	18.1%
EQUIPMENT RENTALS	$812	$1,416	$786	$1,000	0%
TELEPHONE SERVICE	$1,887	$1,943	$1,529	$2,000	0%
ADVERTISING	$8,670	$4,480	$6,000	$18,610	48.9%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$0	$0	$0	$500	0%
DUES AND FEES	$0	-$126	$126	$500	0%
EDUCATION AND TRAINING	$2,447	$0	$0	$1,500	0%
OTHER PURCHASED SERVICES	$18,005	$34,345	$15,006	$68,553	41%
Total Personal Services:	**$1,909,076**	**$1,714,872**	**$1,593,111**	**$1,955,662**	**15.3%**
Supplies					
GENERAL SUPPLIES	$844	$96	$185	$6,300	0%
GASOLINE/DIESEL	$117,297	$83,946	$57,789	$94,975	-12.3%
UTILITIES OTHER	$21,209	$20,101	$18,669	$30,000	0%
OTHER SUPPLIES	$22,944	$9,203	$7,861	$25,000	0%
UNIFORMS	$3,696	$4,199	$4,859	$6,000	0%
GENERAL SUPPLIES	$2,276	$0	$0	$0	0%
GASOLINE/DIESEL	$130,645	$121,270	$111,785	$119,745	-5.1%
OTHER SUPPLIES	$9,991	$2,455	$6,158	$10,000	-23.1%
GENERAL SUPPLIES	$9,639	$1,991	$640	$3,000	0%
GASOLINE/DIESEL	$22,479	$13,459	$13,766	$17,500	-16.8%
UTILITIES OTHER	$548	$1,351	$2,994	$2,000	166.7%
CATERED MEALS	$265	$0	$0	$500	0%
OTHER SUPPLIES	$3,601	$2,874	$2,916	$8,000	0%
Total Supplies:	**$345,434**	**$260,944**	**$227,623**	**$323,020**	**-7%**
Capital Assets					
LAND IMPROVEMENTS	$4,320	$1,544	$0	$55,500	0%
OTHER EQUIPMENT	$0	$0	$0	$55,000	-42.1%
LAND IMPROVEMENTS	$0	$0	$0	$28,000	180%
COMPUTERS	$158	$0	$0	$0	-100%
OTHER EQUIPMENT	$0	$0	$0	$30,000	N/A
Total Capital Assets:	**$4,478**	**$1,544**	**$0**	**$168,500**	**108.6%**
Other Costs					
LOSS/DISPOS/FIXED ASSETS	$1,600	$0	$0	$0	0%
Total Other Costs:	**$1,600**	**$0**	**$0**	**$0**	**N/A**
Intergovernmental Ch					
INDIRECT COST ALLOCATION	$143,334	$143,534	$241,823	$185,150	-23.4%
INTERNAL SVC-COMPUTER REP	$2,340	$4,301	$4,681	$4,731	1.1%
INTERNAL SVC - SAFETY	$11,250	$5,850	$5,850	$15,300	161.5%
INDIRECT COST ALLOCATION	$143,333	$143,534	$143,534	$226,027	57.5%
INTERNAL SVC - SAFETY	$900	$0	$0	$0	0%
INDIRECT COST ALLOCATION	$143,333	$143,533	$241,823	$89,059	-63.2%
INTERNAL SVC - SAFETY	$450	$900	$900	$900	0%
REIMBURSEMENTS TO FUNDS	$0	$0	$0	$1,000	0%

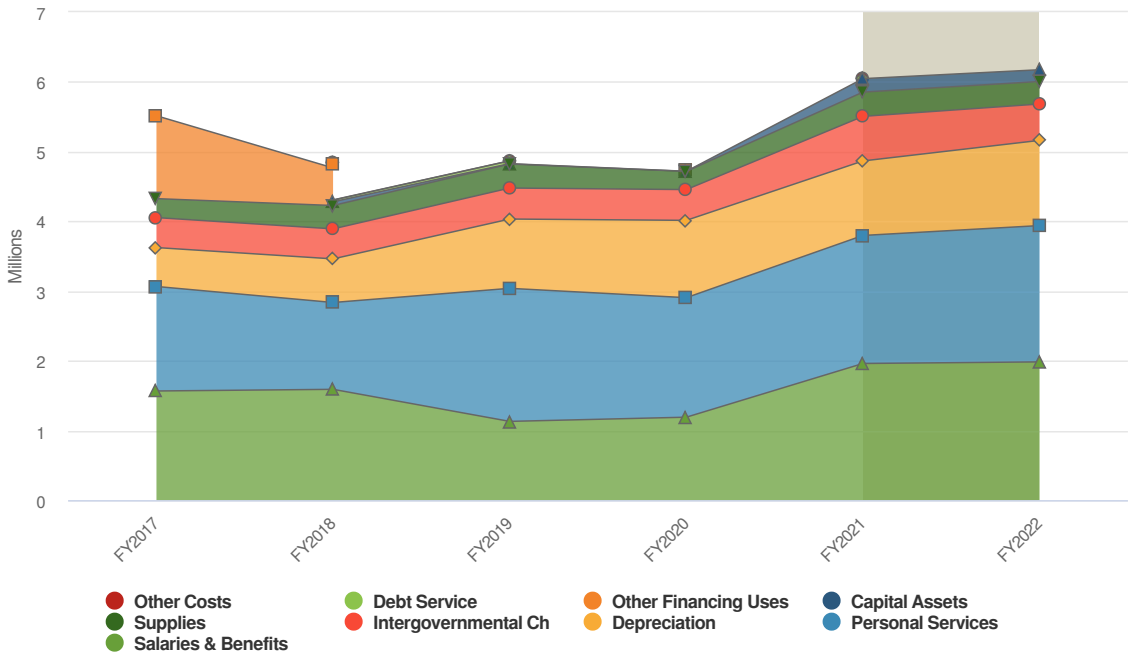
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Intergovernmental Ch:	**$444,940**	**$441,652**	**$638,611**	**$522,167**	**-8%**
Depreciation					
DEPRECIATION	$457,008	$521,162	$552,494	$549,272	18%
DEPRECIATION	$417,149	$517,865	$629,809	$611,455	29.7%
DEPRECIATION	$120,075	$70,391	$60,496	$61,814	-53.3%
Total Depreciation:	**$994,233**	**$1,109,417**	**$1,242,799**	**$1,222,541**	**-1.9%**
Debt Service					
OTHER DEBT - INTEREST	$18,590	$0	$0	$0	0%
OTHER DEBT - INTEREST	$20,534	$0	$0	$0	0%
OTHER DEBT - INTEREST	$374	$0	$0	$0	0%
Total Debt Service:	**$39,498**	**$0**	**$0**	**$0**	**-100%**
Total Public Works:	**$4,855,446**	**$4,704,853**	**$5,362,161**	**$6,174,605**	**2%**
Other Financing Uses					
Other Financing Uses					
TRANSFER TO GRANT FUND	$0	$1,000	$0	$0	0%
TRANSFER TO HURRICANE DORIAN	$0	$18,199	$0	$0	0%
Total Other Financing Uses:	**$0**	**$19,199**	**$0**	**$0**	**0%**
Total Other Financing Uses:	**$0**	**$19,199**	**$0**	**$0**	**-100%**
Total Expenditures:	**$4,868,074**	**$4,736,786**	**$5,362,161**	**$6,174,605**	**2%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

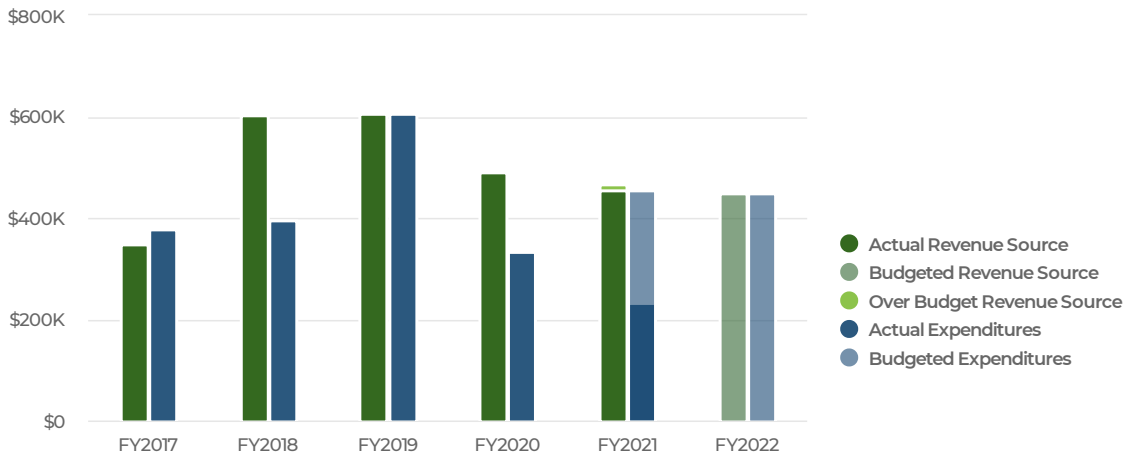
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$1,128,814	$1,189,158	$1,660,017	$1,982,715	1.2%
Personal Services	$1,909,076	$1,714,872	$1,593,111	$1,955,662	6.5%
Supplies	$345,434	$260,944	$227,623	$323,020	-7.2%
Capital Assets	$4,478	$1,544	$0	$168,500	-12.7%
Intergovernmental Ch	$444,940	$441,652	$638,611	$522,167	-18.4%
Depreciation	$994,233	$1,109,417	$1,242,799	$1,222,541	14.3%
Other Costs	$1,600	$0	$0	$0	-100%
Debt Service	$39,498	$0	$0	$0	-100%
Other Financing Uses	$0	$19,199	$0	$0	0%
Total Expense Objects:	**$4,868,074**	**$4,736,786**	**$5,362,161**	**$6,174,605**	**2%**

Fund 555 - Parking Garage Fund

This enterprise fund represnets the operational cost associated with the only downtown county owend parking facility.

Summary

The County of Chatham is projecting $451.4K of revenue in FY2022, which represents a 0.8% decrease over the prior year. Budgeted expenditures are projected to decrease by 0.8% or $3.59K to $451.4K in FY2022.

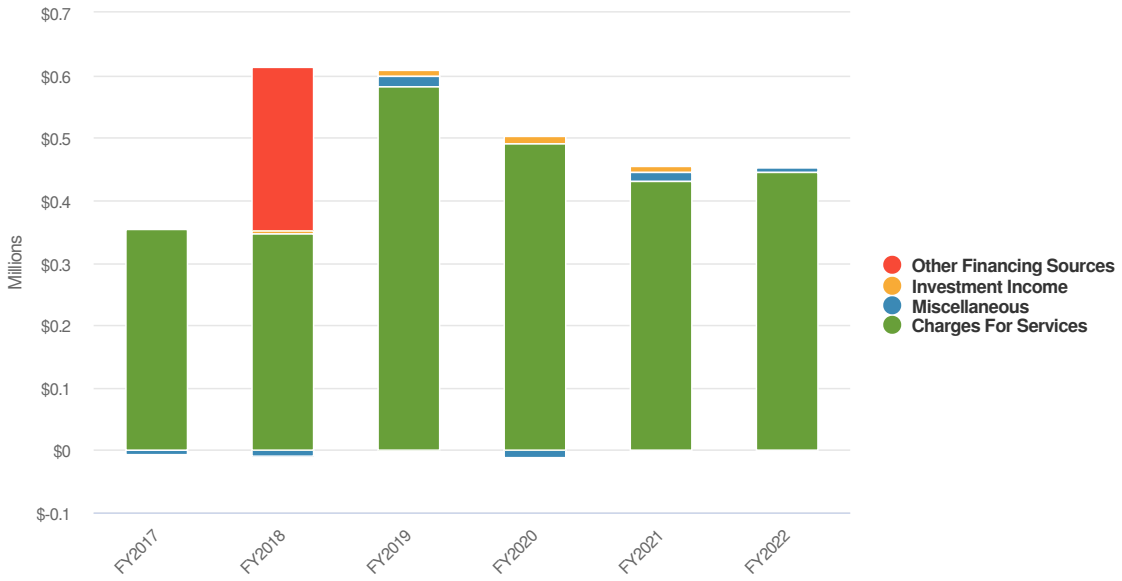


Revenues by Source

Projected 2022 Revenues by Source



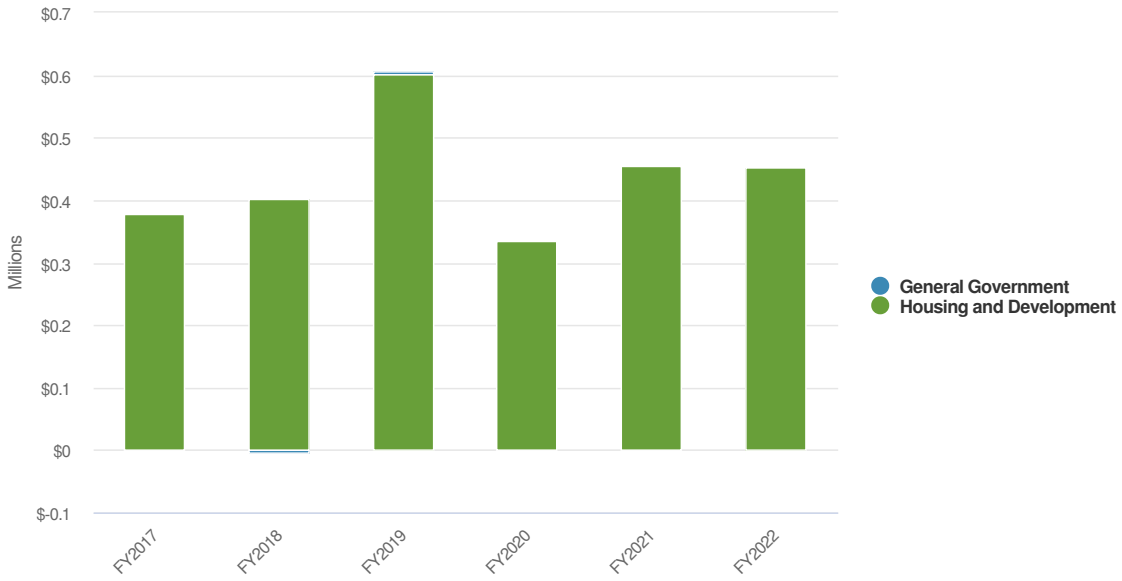
Budgeted and Historical 2022 Revenues by Source



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services	$583,093	$491,931	$476,198	$444,384	3.3%
Investment Income	$10,000	$10,442	$538	$0	-100%
Miscellaneous	$15,000	-$10,692	-$9,520	$7,014	-53.2%
Total Revenue Source:	**$608,093**	**$491,681**	**$467,216**	**$451,398**	**-0.8%**

Expenditures by Function

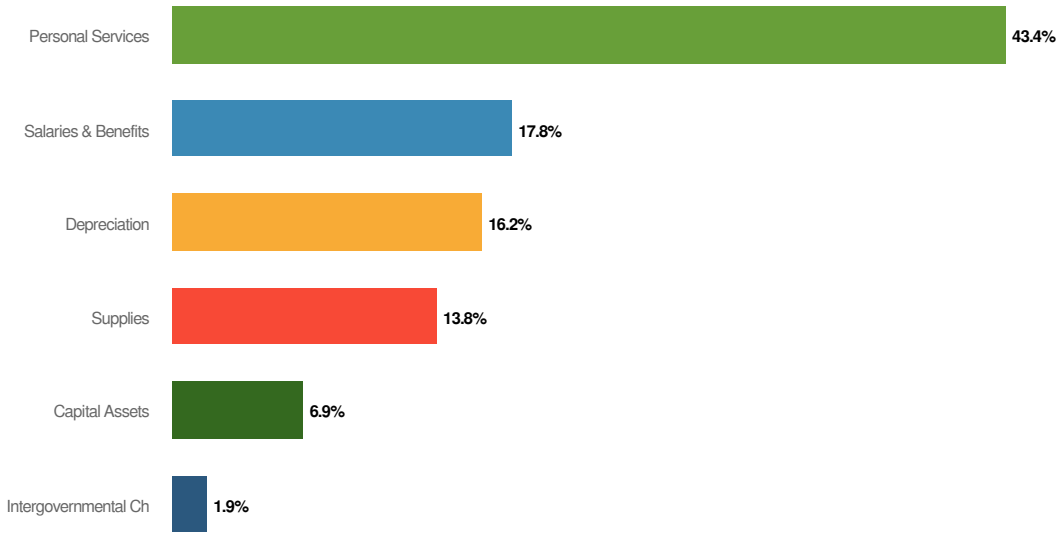
Budgeted and Historical Expenditures by Function



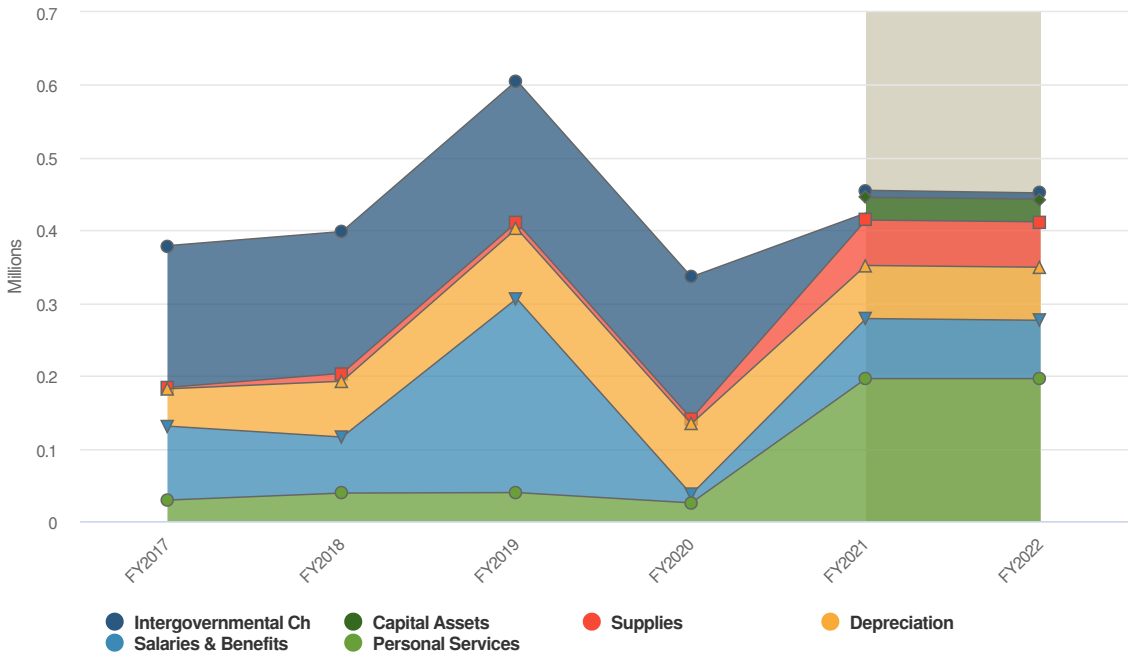
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government	$5,422	$308	$0	$0	0%
Housing and Development	$600,589	$335,627	$233,293	$451,398	-0.8%
Total Expenditures:	**$606,011**	**$335,935**	**$233,293**	**$451,398**	**-0.8%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

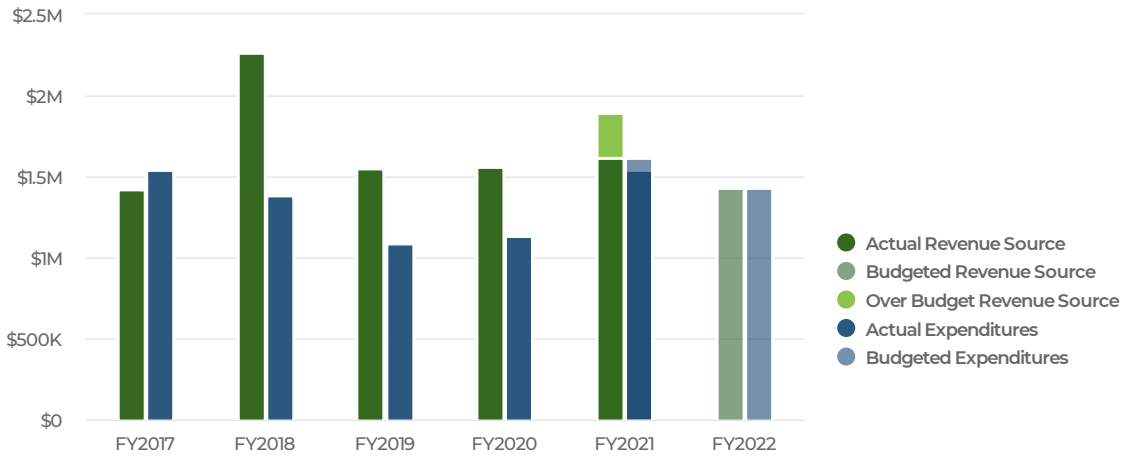
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$266,804	$11,739	$77,283	$80,186	-2.9%
Personal Services	$39,205	$25,059	$44,419	$196,000	0%
Supplies	$8,472	$7,096	$6,926	$62,500	0%
Capital Assets	$0	$0	$0	$31,200	0%
Intergovernmental Ch	$195,000	$195,000	$9,685	$8,512	-12.1%
Depreciation	$96,530	$97,041	$94,980	$73,000	0%
Total Expense Objects:	**$606,011**	**$335,935**	**$233,293**	**$451,398**	**-0.8%**

Fund 570 - Building Safety Fund

Building Safety & Regulatory services is responsible to safeguard the general welfare of the citizens of Chatham County through the issuance of permits, inspections and tax certificates; providing professional administration of state, county laws and ordinances. This fund is operated as an enterprise fund.

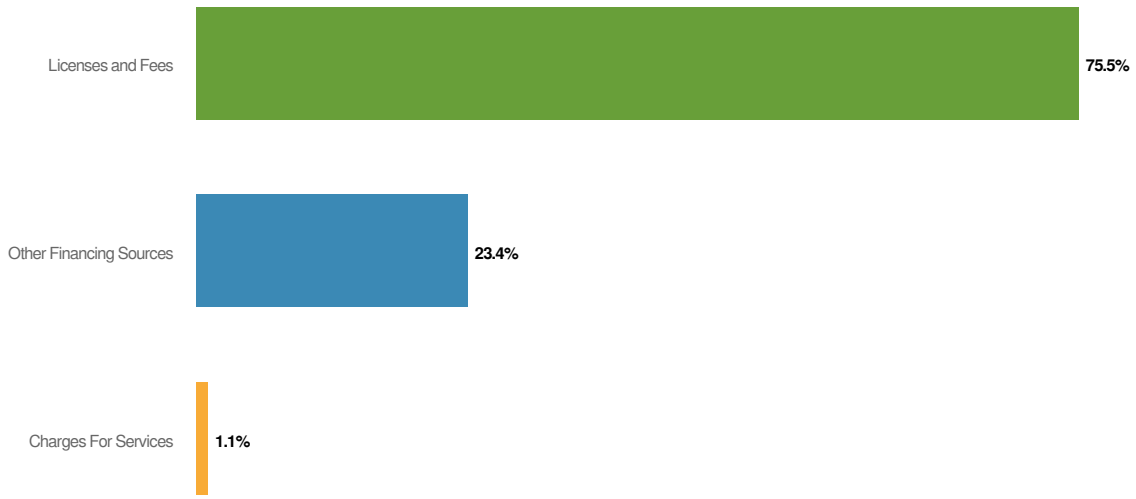
Summary

The County of Chatham is projecting $1.44M of revenue in FY2022, which represents a 11.3% decrease over the prior year. Budgeted expenditures are projected to decrease by 11.3% or $183.26K to $1.44M in FY2022.

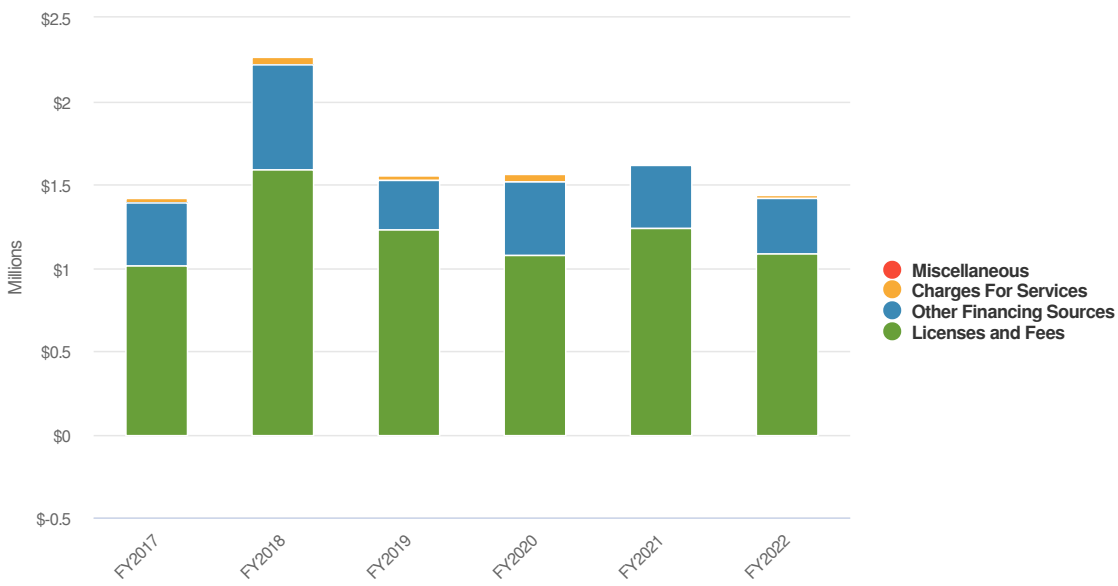


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



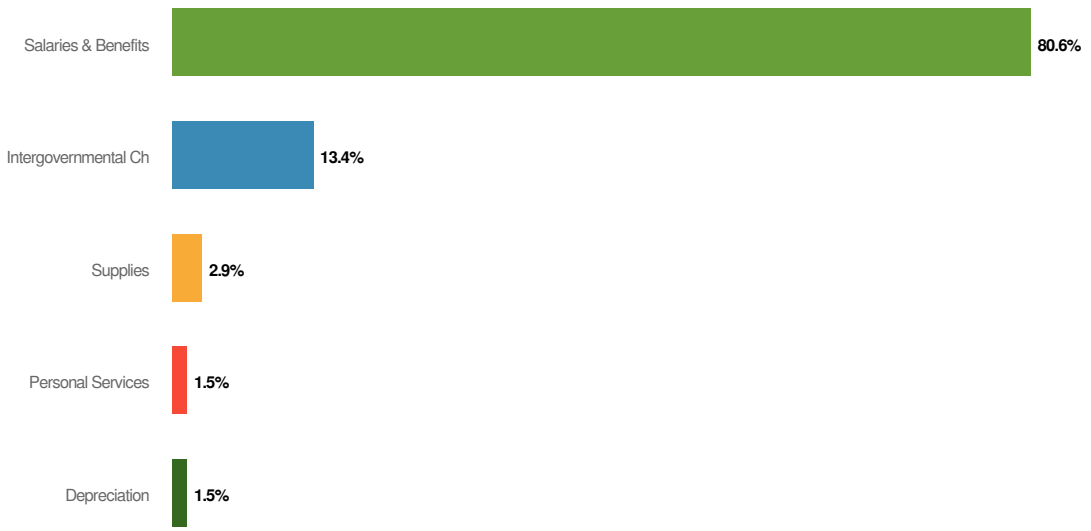
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Licenses and Fees	$1,226,060	$1,080,551	$1,475,113	$1,083,800	-12.6%
Charges For Services	$30,000	$45,900	$45,900	$16,200	N/A
Other Financing Sources	$300,000	$439,868	$378,364	$335,104	-11.4%
Total Revenue Source:	**$1,556,060**	**$1,566,319**	**$1,899,377**	**$1,435,104**	**-11.3%**

Expenditures by Function

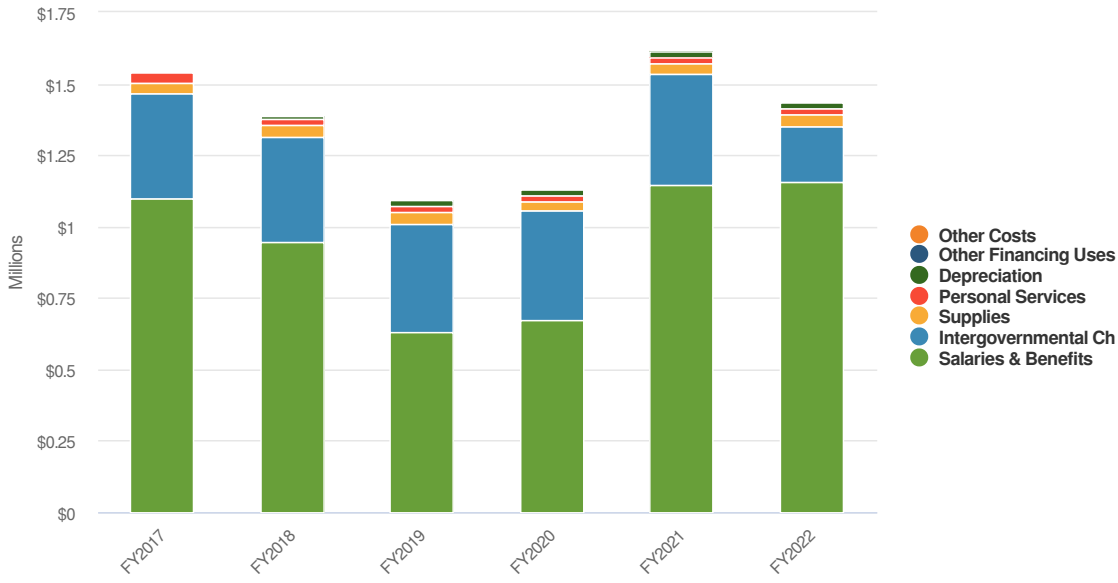
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government	$12,204	$24,065	$0	$0	0%
Housing and Development	$1,081,319	$1,104,733	$1,545,677	$1,435,104	-11.2%
Other Financing Uses	$0	$5,670	$0	$0	-100%
Total Expenditures:	**$1,093,523**	**$1,134,468**	**$1,545,677**	**$1,435,104**	**-11.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$628,012	$670,511	$1,081,817	$1,157,078	1.1%
Personal Services	$20,278	$16,986	$18,903	$22,153	-0.7%

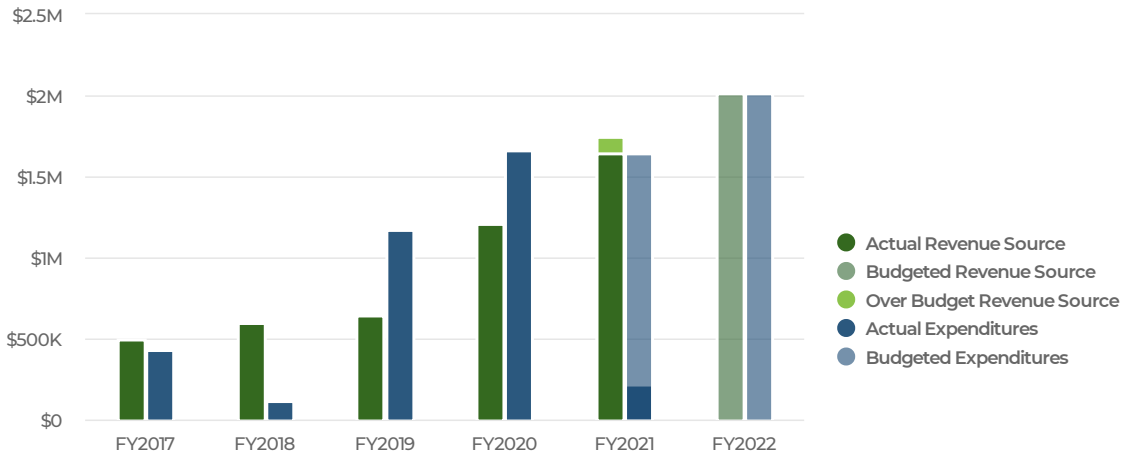
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies	$39,772	$31,871	$30,455	$42,295	8.6%
Capital Assets	$0	$0	$1,490	$0	0%
Intergovernmental Ch	$383,540	$387,508	$388,269	$191,656	-50.6%
Depreciation	$21,922	$21,922	$24,743	$21,922	0%
Other Financing Uses	$0	$5,670	$0	$0	0%
Total Expense Objects:	**$1,093,523**	**$1,134,468**	**$1,545,677**	**$1,435,104**	**-11.3%**

Fund 605 - Computer Replacement Fund

The computer replacement fund is an internal service fund for the purchase, replacement, and repair of computer related operations within the county.

Summary

The County of Chatham is projecting $2.02M of revenue in FY2022, which represents a 22.3% increase over the prior year. Budgeted expenditures are projected to increase by 22.3% or $368.29K to $2.02M in FY2022.



Revenues by Source

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services	$643,645	$1,211,529	$1,747,365	$2,016,272	22.3%
Total Revenue Source:	**$643,645**	**$1,211,529**	**$1,747,365**	**$2,016,272**	**22.3%**

Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government					
Capital Assets					
COMPUTERS	$1,173,245	$781,033	$112,729	$732,722	-0.1%
OTHER EQUIPMENT		$0	$0	$660,550	N/A
COMPUTERS	$0	$887,445	$113,968	$0	-100%
OTHER EQUIPMENT		$0	$0	$623,000	N/A
Total Capital Assets:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**28.3%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total General Government:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**22.3%**
Total Expenditures:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**22.3%**

Expenditures by Expense Type

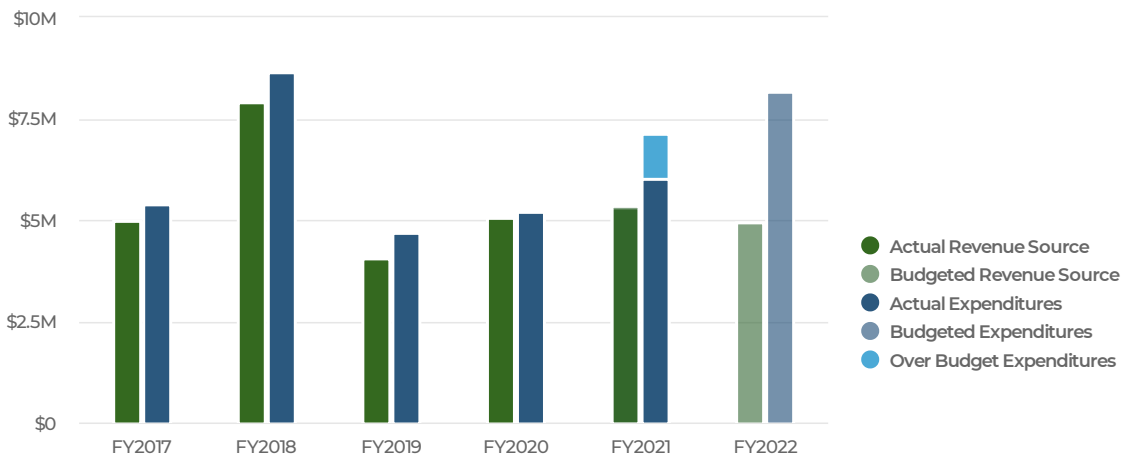
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Capital Assets					
General Government					
COMPUTERS	$1,173,245	$781,033	$112,729	$732,722	-0.1%
OTHER EQUIPMENT		$0	$0	$660,550	N/A
COMPUTERS	$0	$887,445	$113,968	$0	-100%
OTHER EQUIPMENT		$0	$0	$623,000	N/A
Total General Government:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**22.3%**
Total Capital Assets:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**22.3%**
Total Expense Objects:	**$1,173,245**	**$1,668,478**	**$226,697**	**$2,016,272**	**22.3%**

Fund 625 - Risk Management Fund

This internal service fund covers operational expenses and losses related to occupational safety and countty risk and liability losses.

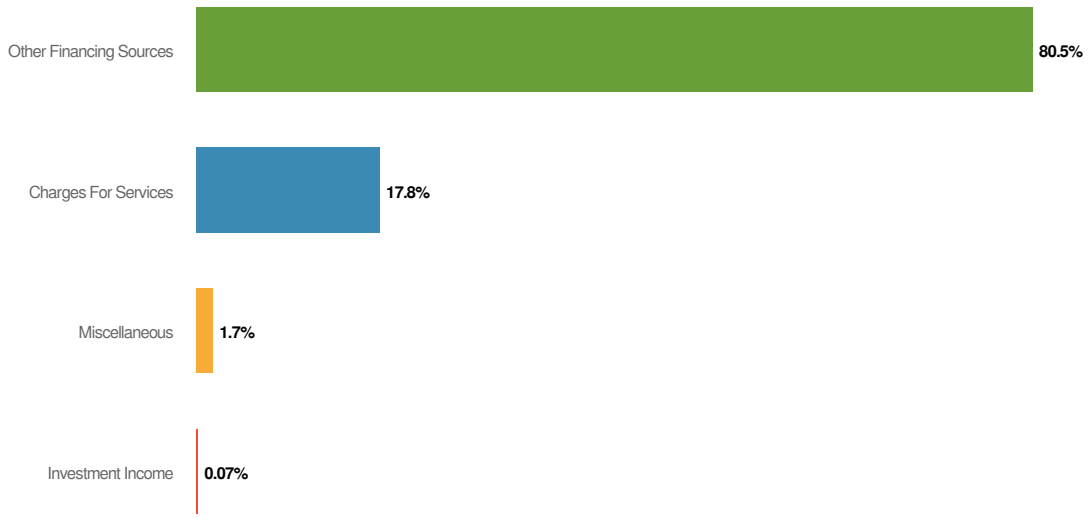
Summary

The County of Chatham is projecting $4.97M of revenue in FY2022, which represents a 7.3% decrease over the prior year. Budgeted expenditures are projected to increase by 35.9% or $2.17M to $8.2M in FY2022.

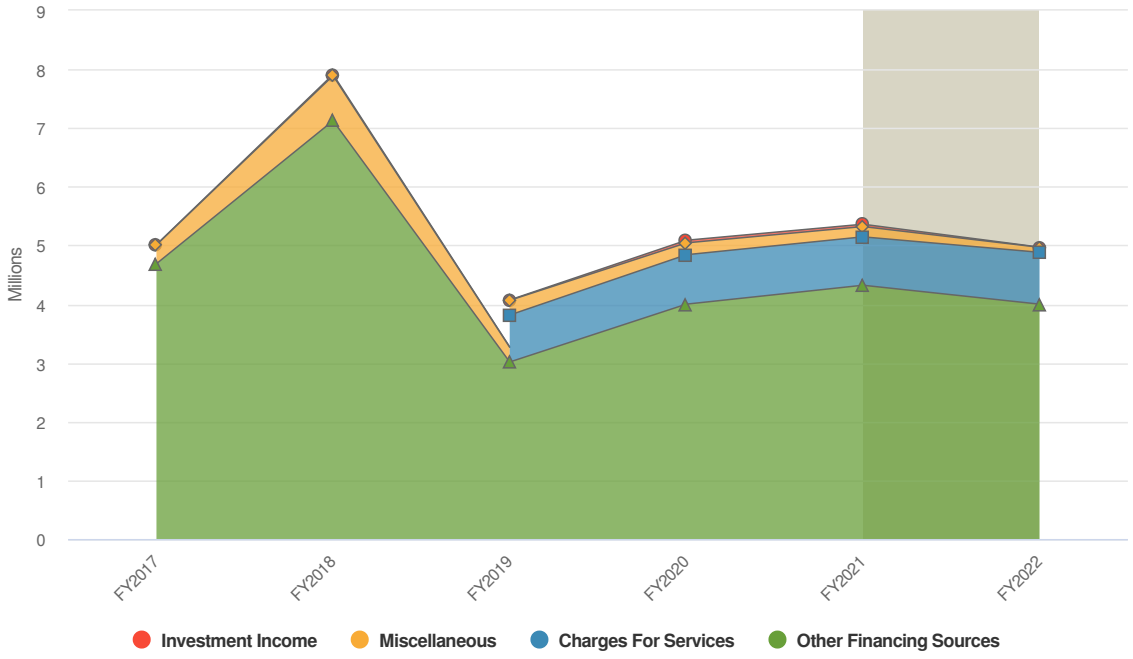


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services	$799,775	$841,950	$823,950	$883,350	7.2%
Investment Income	$6,500	$44,822	$2,310	$3,500	-91.2%
Miscellaneous	$250,000	$201,757	$182,374	$85,000	-51.4%
Other Financing Sources	$3,015,000	$4,000,000	$4,322,251	$4,000,000	-7.5%
Total Revenue Source:	**$4,071,275**	**$5,088,529**	**$5,330,885**	**$4,971,850**	**-7.3%**

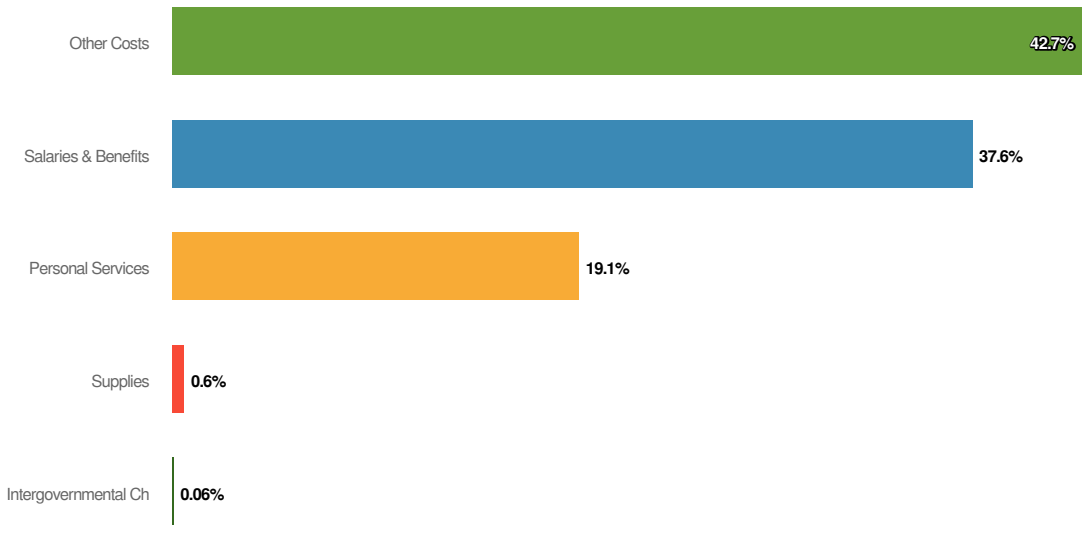
Expenditures by Function

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
General Government					
Occupational Safety					
Salaries & Benefits	$640,148	$668,078	$691,699	$695,843	2.3%
Personal Services	$98,878	$43,483	$35,898	$118,263	28.7%
Supplies	$52,533	$36,392	$38,733	$50,920	-0.2%
Intergovernmental Ch	$2,730	$4,286	$4,603	$4,645	0.9%
Total Occupational Safety:	**$794,289**	**$752,238**	**$770,932**	**$869,671**	**5%**
General Administration					

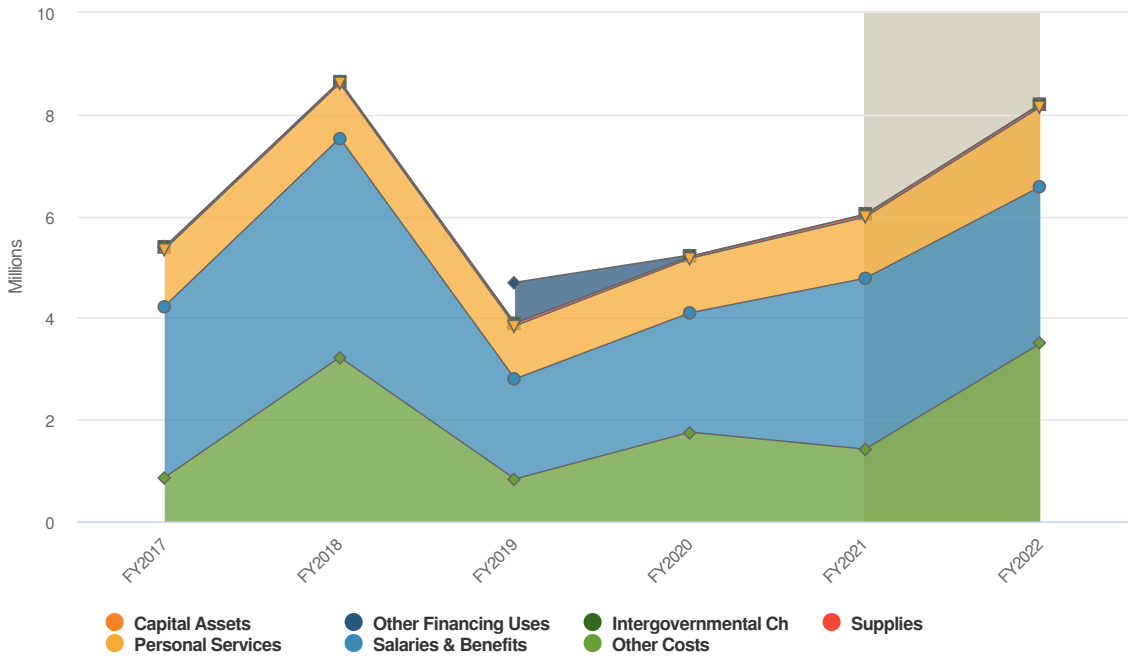
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Salaries & Benefits	$1,326,561	$1,677,766	$2,762,255	$2,384,814	-10.9%
Personal Services	$943,332	$1,026,948	$1,217,115	$1,448,436	30.5%
Intergovernmental Ch	$0	$16	$0	$0	0%
Other Costs	$834,841	$1,754,896	$2,389,609	$3,500,000	146.1%
Total General Administration:	**$3,104,735**	**$4,459,626**	**$6,368,979**	**$7,333,250**	**40.8%**
Total General Government:	**$3,899,024**	**$5,211,864**	**$7,139,911**	**$8,202,921**	**35.9%**
Other Financing Uses					
Other Financing Uses					
Other Financing Uses	$800,000	$23,378	$0	$0	0%
Total Other Financing Uses:	**$800,000**	**$23,378**	**$0**	**$0**	**0%**
Total Other Financing Uses:	**$800,000**	**$23,378**	**$0**	**$0**	**0%**
Total Expenditures:	**$4,699,024**	**$5,235,242**	**$7,139,911**	**$8,202,921**	**35.9%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
General Government					
REGULAR EMPLOYEES	$425,534	$433,553	$453,019	$465,639	3.9%
OVERTIME	$0	$5,111	$0	$0	0%
HEALTH INSURANCE	$83,809	$94,870	$100,844	$109,190	6.9%
SOCIAL SECURITY	$30,016	$30,791	$32,058	$32,185	1.7%
PENSION CONTRIBUTIONS	$76,789	$78,553	$81,777	$69,629	-6.5%
OPEB CONTRIBUTIONS	$24,000	$25,200	$24,000	$19,200	-20%
REGULAR EMPLOYEES	$0	$0	$197,292	$0	-100%
SOCIAL SECURITY	$0	$0	$10,611	$0	0%
UNEMPLOYMENT CLAIMS	$31,537	$9,958	$64,762	$80,000	0%
WORKERS COMP CLAIMS	$628,659	$126,921	$119,082	$478,000	0%
WORKERS COMP-CLAIMS EXP	$94,112	$81,242	$142,646	$116,814	34.3%
WORKERS COMP-INDEMNITY	$133,151	$580,011	$756,060	$650,000	0%
WORKERS COMP-MEDICAL	$204,254	$629,400	$1,172,746	$800,000	0%
WORKERS COMP-STOP LOSS	$234,848	$250,234	$299,057	$260,000	0%
Total General Government:	**$1,966,709**	**$2,345,844**	**$3,453,954**	**$3,080,657**	**-8.2%**
Total Salaries & Benefits:	**$1,966,709**	**$2,345,844**	**$3,453,954**	**$3,080,657**	**-8.2%**

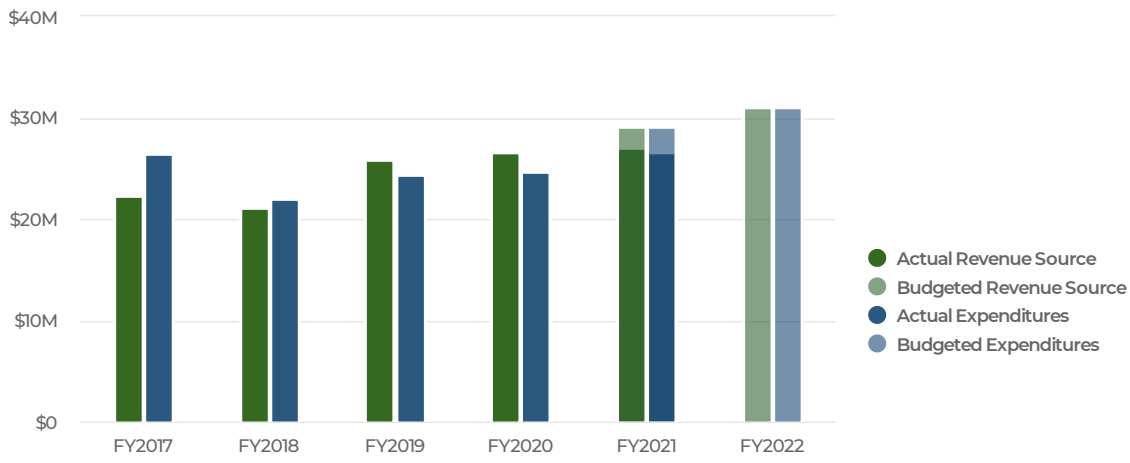
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Personal Services					
General Government					
OFFICIAL/ADMIN SERVICES	$23,182	$695	$537	$23,000	0%
TECHNICAL SERVICES	$2,720	$910	$1,010	$5,000	-23.1%
FLEET - PARTS	$694	$333	$349	$435	24.3%
FLEET - LABOR	$831	$696	$1,166	$800	33.1%
FLEET - OUTSOURCED SERVICE	$372	$95	$173	$350	-46.6%
BUILDING & LAND RENTAL	$5,089	$4,120	$4,080	$5,100	0%
EQUIPMENT RENTALS	$727	$1,903	$1,951	$2,300	0%
TELEPHONE SERVICE	$2,116	$2,061	$1,726	$3,014	0%
POSTAGE	$498	$277	$288	$450	-10%
PRINTING AND BINDING EXP	$4,763	$180	$1,033	$2,500	-16.7%
TRAVEL EXPENSES	$10,465	$4,164	$0	$14,400	69.4%
DUES AND FEES	$1,803	$1,675	$1,710	$2,100	3.4%
EDUCATION AND TRAINING	$39,172	$13,476	$9,351	$45,000	100%
OTHER PURCHASED SERVICES	$6,448	$12,897	$12,525	$13,814	0%
OFFICIAL/ADMIN SERVICES	$42,000	$42,350	$50,000	$45,000	0%
OTHER INSURANCE	$900,627	$984,598	$1,167,115	$1,403,436	31.8%
EDUCATION AND TRAINING	$705	$0	$0	$0	0%
Total General Government:	**$1,042,210**	**$1,070,431**	**$1,253,013**	**$1,566,699**	**30.4%**
Total Personal Services:	**$1,042,210**	**$1,070,431**	**$1,253,013**	**$1,566,699**	**30.4%**
Supplies					
General Government					
GENERAL SUPPLIES	$3,345	$10,538	$3,758	$3,000	0%
GASOLINE/DIESEL	$1,852	$1,832	$1,615	$1,720	-5.5%
BOOKS & PERIODICALS	$2,027	$2,119	$897	$1,200	0%
OTHER SUPPLIES	$45,309	$21,903	$32,463	$45,000	0%
Total General Government:	**$52,533**	**$36,392**	**$38,733**	**$50,920**	**-0.2%**
Total Supplies:	**$52,533**	**$36,392**	**$38,733**	**$50,920**	**-0.2%**
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$2,730	$4,286	$4,603	$4,645	0.9%
JUDGEMENTS	$0	$16	$0	$0	0%
Total General Government:	**$2,730**	**$4,302**	**$4,603**	**$4,645**	**0.9%**
Total Intergovernmental Ch:	**$2,730**	**$4,302**	**$4,603**	**$4,645**	**0.9%**
Other Costs					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Government					
PMTS TO OTHERS	$834,841	$1,754,896	$2,389,609	$3,500,000	146.1%
Total General Government:	**$834,841**	**$1,754,896**	**$2,389,609**	**$3,500,000**	**146.1%**
Total Other Costs:	**$834,841**	**$1,754,896**	**$2,389,609**	**$3,500,000**	**146.1%**
Other Financing Uses					
Other Financing Uses					
TRANSFER TO GENERAL FUND	$800,000	$5,332	$0	$0	0%
TRANSFER TO GRANT FUND	$0	$10,389	$0	$0	0%
TRANSFER TO HURRICANE DORIAN	$0	$7,657	$0	$0	0%
Total Other Financing Uses:	**$800,000**	**$23,378**	**$0**	**$0**	**0%**
Total Other Financing Uses:	**$800,000**	**$23,378**	**$0**	**$0**	**0%**
Total Expense Objects:	**$4,699,024**	**$5,235,242**	**$7,139,911**	**$8,202,921**	**35.9%**

Fund 650 - Health And Wellness Fund

Summary

The County of Chatham is projecting $31.12M of revenue in FY2022, which represents a 6.6% increase over the prior year. Budgeted expenditures are projected to increase by 6.6% or $1.92M to $31.12M in FY2022.

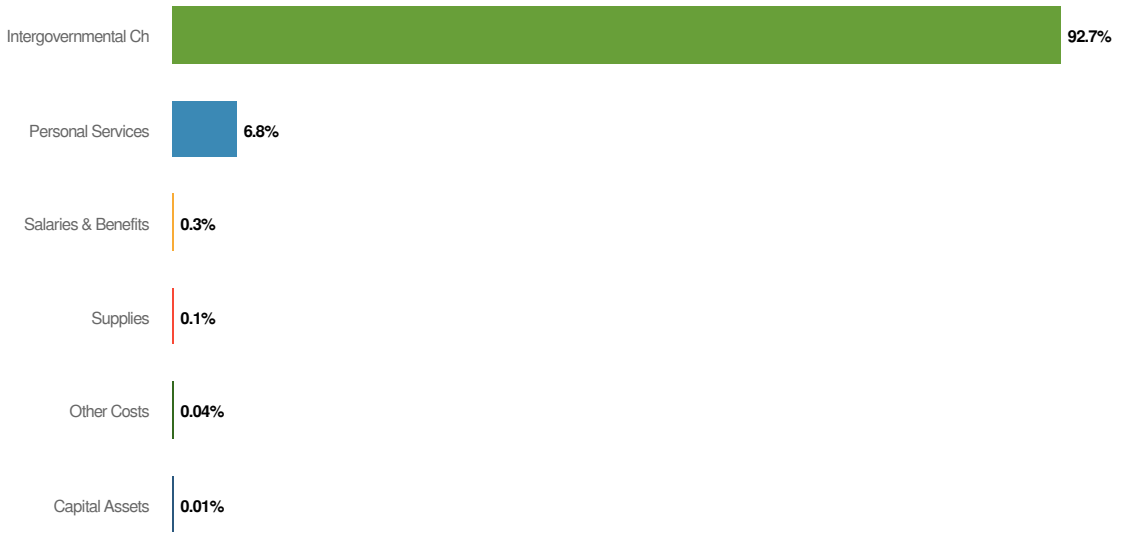


Revenues by Source

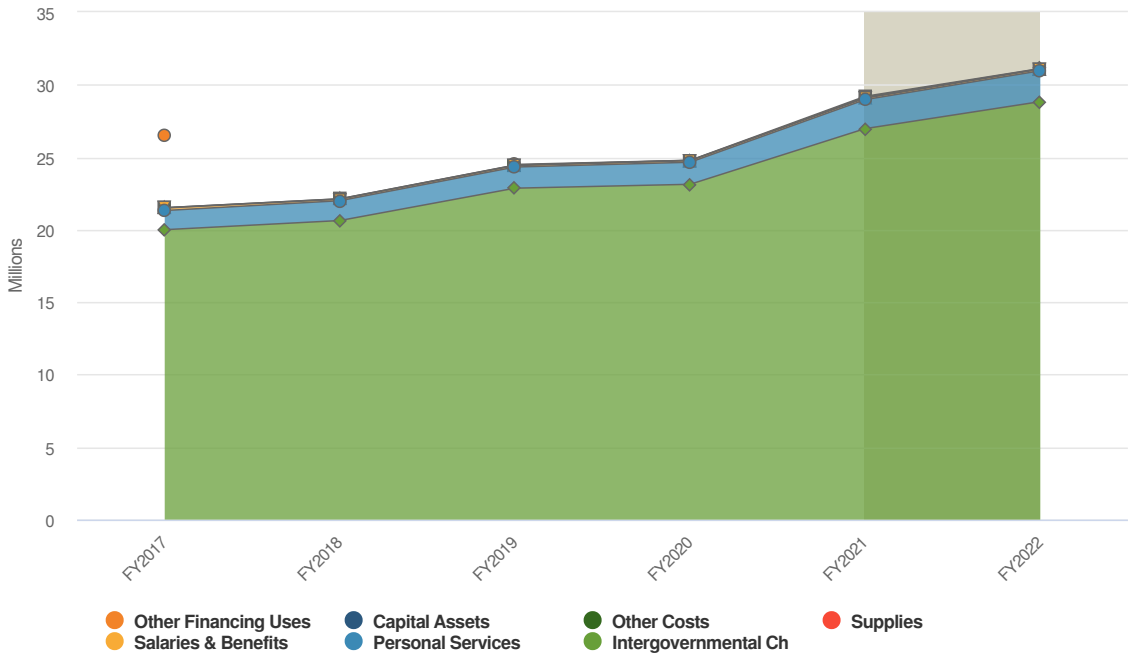
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Investment Income	$0	$15,445	$796	$0	0%
Miscellaneous	$25,863,113	$26,667,157	$27,181,777	$31,118,712	6.6%
Total Revenue Source:	**$25,863,113**	**$26,682,603**	**$27,182,573**	**$31,118,712**	**6.6%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits	$99,799	$104,409	$104,265	$104,582	2.3%
Personal Services	$1,459,250	$1,520,397	$1,604,712	$2,127,310	6.4%
Supplies	$27,699	$20,880	$13,427	$38,775	13.1%
Capital Assets	$0	$0	$2,931	$3,200	N/A
Intergovernmental Ch	$22,860,666	$23,129,035	$24,867,810	$28,832,845	6.9%
Other Costs	$7,595	$7,788	$22,060	$12,000	-86.8%
Other Financing Uses	$45,000	$3,394	$0	$0	0%
Total Expense Objects:	**$24,500,008**	**$24,785,904**	**$26,615,207**	**$31,118,712**	**6.6%**

DEBT

LEGAL DEBT MARGIN

The present constitutional limit on direct general obligation bonds for Chatham County is equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

Assessed Valuation

	2017	2018	2019	2020	2021
Assessed Valuation minus exemptions - 2017	12,144,379,501				
Assessed Valuation minus exemptions - 2018		12,675,836,194			
Assessed Valuation minus exemptions - 2019			13,388,438,027		
Assessed Valuation minus exemptions - 2020				14,226,527,566	
Assessed Valuation minus exemptions - 2021					14,923,796,059
Legal Debt Limit (10% of Assessed Valuation)	1,214,437,950	1,267,583,619	1,338,843,803	1,422,652,757	1,492,379,606
General Obligation Bond debt	-	-	-	-	-
Legal Debt Margin	1,214,437,950	1,267,583,619	1,338,843,803	1,422,652,757	1,492,379,606

Long Term Obligations

A description of each obligation is shown:

THE RADIO AND CONSOLE UPGRADE PROJECT (LEASE PURCHASE)
Master Equipment Lease/Purchase Agreement, dated May 14, 2015 between Banc of America Public Capital Corp, as Lessor, and the Board of Commissioners of Chatham County, as Lessee, for Equipment described as Radio and Communication Systems. Terms are 28 equal payments of $163,932.57 beginning August 14, 2015 and every 4 months thereafter with a final payment of $109,288.39 on May 14, 2022. The contract rate is 1.49378% per annum.

As of June 30, 2021, the outstanding debt is $598,818.25

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014
The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refund provides a net PV (Present Value) savings of $1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026.

As of June 30, 2021, the bonds outstanding is $4,785,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009 - $2.4 MILLION
The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029.

As of June 30, 2021, the bonds outstanding total is $1,330,000

THE CYBERSECURITY PRODUCTS (LEASE PURCHASE)
Equipment Lease/Purchase Agreement, dated November 15, 2018 between CDW Government LLC as Lessor and the Board of Commissioners of Chatham County as Lessee, for equipment described as cybersecurity products. Terms are five equal payments of $107,761.70 beginning December 15, 2019 and commencing on December 15, 2022.

As of June 30, 2021, the outstanding debt is $191,189.41

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2020 - $67.4 MILLION
In March 2020, the Chatham County Board of Commissioners approved the issuance of the Downtown Savannah Authority Revenue Bonds - Series 2020 in the amount of $67,415,000. The funding will be used to construct and equip a new four-story judicial complex adjacent to the existing courthouse on Montgomery Street in Savannah, Georgia. The County and the Downtown Savannah Authority entered into an intergovernmental agreement that the County would be wholly liable for the payment of the principal and interest on the bonds. The sale of the bonds closed on August 18, 2020. SPLOST funding will be used to pay down to $83,000,000, with the remainder paid through the general fund. The face value of the bonds was $167,415,000 with a coupon of 5%. The bonds sold at a price of $124.1334, accumulating $83,684,543.90 with an average yield of .7326%

As of June 30, 2021, the outstanding debt balance is 67,415,000.

CAPITAL PROJECTS

Capital Improvement Plan

Chatham County seeks a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects. During the budget adoption process, up to 4% of anticipated revenues in the General Fund and Special Services District Fund are reserved for capital assets. Excess amounts over the amount required for operational needs may be used to fund capital programs.

Policies and plans for capital asset funding help ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. Such a policy is necessary to plan for large expenditures and to minimize deferred maintenance costs. Capital project planning gives consideration to longer-range needs and goals, and enables the County to evaluate funding options while gaining a consensus on project priorities.

Through its annual budget process, Chatham County will determine capital project planning needs and evaluate project priorities. A list of needed capital projects will be developed annually that includes project name, project cost estimate, and when funding is needed. Scoring and inclusion criteria will be maintained by the Finance Department and approved annually by the County Commissioners.

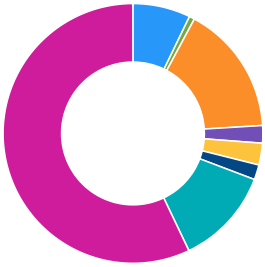
Capital asset purchases may be required as a result of legislation or other contractual provisions, and such assets will receive priority. Other projects will be considered for funding based on their priority in the budget process. Chatham County will seek to match the useful life of projects with the maturity of the debt when considering debt financing. Chatham County will deposit funds annually in a Replacement Fund for replacement of facilities and facilities components.

Total Capital Requested

$7,411,698

12 Capital Improvement Projects

Total Funding Requested by Department



Mosquito Control (7%)	$531,524.00
Facilities Management (1%)	$50,000.00
Aquatic Center (16%)	$1,200,000.00
Police (2%)	$161,591.00
Henderson Golf Course (3%)	$200,000.00
Detention Center (2%)	$137,533.00
Water And Sewer (12%)	$900,000.00
Fleet Operations (57%)	$4,231,050.00
TOTAL	**$7,411,698.00**

NON-SPLOST CAPITAL PROJECT BUDGETS

While the county has many capital project funds, the county also budgets capital projects through the Capital Improvement Project Fund. Departments submit proposed capital projects to a budget committee where project requests are reviewed, scored, and recommendations made to county management. County internal departments listed capital requests not only for FY21, but were instructed to list capital needs for five plus years to allow for capital reserve planning and funding of those reserves to enable the County to pay cash for large capital items.

This process is better known as "Pay as You Go!" and the adopted budget includes funding as shown:

Capital Improvement Project Funding:		
Transfer in from SSD		1,909,091
Transfer in from General Fund		2,543,550
CIP Contingency		7,038,432
	Total CIP Funding	**$11,491,073**

General Fund		
100	General Fund Vehicles	2,543,550
100	Aquatic Center – Dehumidification System	1,200,000
100	Sheriff – HVAC Training Building	137,533
100	Henderson GC - Golf Cart Bridge replacement	100,000
100	Henderson GC - Golf Cart path replacement	100,000
100	MOSCON – Roofing System replacement	50,000
100	MOSCON – Helicopter FLIR system	531,524
100	FM&O – Maintenance Reserve	450,000
100	Recreation – Master Plan Funding	400,000
	General Fund M & O Project Cost	**$5,512,607**

Special Service District		
270	CCPD - MDT Units (20)	83,540
270	CCPD - Radar/Lidar units	43,500
270	CCPD – Drone UAV units	34,550
270	Engineering – Pavement evaluation software/hardware	60,000
270	SSD Vehicles	1,687,500
Special Service District Project Cost		**$1,909,090**

Emergency Communications (E-911)		
215	Public Safety Emergency Communications Plan	4,069,376
	Emergency Communication Fund Costs	**$4,069,376**

Total Capital Improvement Program Expenditures	**$11,491,073**

In addition to the projects listed in the CIP Fund, the budget also includes funding for capital project needs withir the County's Solid Waste Enterprise fund.

Solid Waste Fund		
540	Vehicle Replacement	1,176,500
	Total Solid Waste Capital Expenditures	**$1,176,500**

Estimated to cost $2.1M over the next several years, the Sallie Mood Force Main infrastructure project and other infrastructure projects within the Sewer Department will be funded through the Federal American Rescue Plan Grant.

Special Purpose Local Option Sales Tax - Fund 320

Sales Tax I – Period 1985 through 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985, and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years, effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were $92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years from October 1, 1989, through September 30, 1993. The actual sales and use tax revenues for the second four years totaled $111.0 million. The revenues received from this special purpose sales tax levy, in combination with state funding, will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at $232.6 million with additional matching funding will be provided from the State of Georgia Department of Transportation.

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	179,313,000	203,151,656	-	-
Intergovernmental	-	21,242,969	-	-
Investment Income	-	69,546,541	-	-
Other Revenue	-	5,032,494	-	-
Other Financing Sources	-	282,507	-	-
Fund Balance	-	-	5,174,863	5,189,829
TOTAL REVENUES	**179,313,000**	**299,256,167**	**5,174,863**	**5,189,829**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
5001	Administrative Annex Entry Road	-	407,744	-	Completed
5002	Airport Road and Bridge	-	385,193	-	Completed
5003	Area Beautification	-	517,435	-	Completed
5004	Bay Street Viaduct	300,000	886,674	-	Completed
5005	Bourne Avenue/Relocation	437,000	4,332,608	-	Completed
5006	Brampton Road	958,000	51,055	-	Completed
5007	Bryan Woods Road	500,000	53,684	-	Completed
5008	Chatham Parkway: Garrard to US 17	4,899,000	3,659,714	-	Completed
5009	Chatham Parkway: US 17 to US 80	3,400,000	3,445,334	-	Completed
5010	Crossroads Parkway	-	2,652,823	-	Completed
5011	Deptford Cul-De-Sac	-	122,315	-	Completed
5012	Eli Whitney Blvd	-	1,186	-	Completed
5013	Gateway Savannah Beautification	-	125,000	-	Completed
5014	Gulfstream Road @ SR 21	-	131,349	-	Completed
5015	Henderson Blvd II	-	285,275	-	Completed
5016	Henderson Blvd.	-	916,292	-	Completed
5017	Interchange: I95 at Airport	-	2,551	-	Completed
5018	Interchange: Southwest Bypass	900,000	7,362	-	Completed
5019	Interchange: Tallmadge Hutchinson	2,800,000	16,277,433	-	Completed
5020	Interchange: US 80 - Islands Exp.	3,000,000	11,373,236	-	Completed
5021	Interchange: US 80 - Johnny Mercer	3,400,000	151,991	-	Completed
5022	Jimmy DeLoach Parkway	12,200,000	17,706,114	-	Completed
5023	Jimmy DeLoach/I-95	-	160,074	-	Completed
5024	Johnny Mercer: Bryan Woods - 80	1,533,000	1,599,066	-	Completed
5025	Johnny Mercer: Bryan Woods	-	480,614	-	Completed
5026	Mall Blvd Widening	-	244,098	-	Completed
5027	Montgomery Cross Road	7,803,000	8,159,670	-	Completed
5028	Pooler Bypass - US 80 to I-95	2,000,000	5,237,787	-	Completed
5029	President Street: Randolph - US 80	2,250,000	1,236,334	-	Completed
5030	Richardson Creek Bridge	40,000	5,100	-	Completed
5031	Riverview Drive	-	38,284	-	Completed
5032	Robert McCorkle Bike Trail	-	1,400,000	1,072,565	1,072,565
5033	Skidaway Widening: Victory - 5 Pt	-	1,872,240	-	Completed
5034	Southwest Bypass	15,750,000	32,684,623	1,780,577	3,638
5036	SR 307 (US 17 TO I-16)	-	217,623	-	Completed
5037	Stagecoach Road	-	2,000	-	Completed
5038	Staley Avenue Overpass	1,500,000	3,546,381	-	Completed
5039	State Route 21: I-95 - County Line	40,000	41,911	-	Completed
5040	Stephenson: Abercorn - Waters	770,000	6,129,578	-	Completed
5041	Tax Map Conversion	-	383,538	-	Completed
5042	Triplett Park Entrance Road	-	254,263	-	Completed
5043	Truman Parkway I	4,642,000	17,191,783	-	Completed
5044	Truman Parkway II	2,794,000	10,383,000	-	Completed
5045	Truman Parkway III	8,652,000	13,955,293	-	Completed

5046	Truman Parkway IV	2,500,000	10,429,948	-	Completed
5047	Truman Parkway V	10,500,000	23,396,580	-	Completed
5048	TSM Abercorn: DeRenne - Victory	-	200,000	-	Completed
5049	TSM Skidaway: Ferguson - Victory	4,320,000	4,000,000	1,226,079	1,222,339
5050	TSM Waters: Stephenson -	-	3,308,886	-	Completed
5051	US 17 Enhancement	-	7,995	-	Completed
5052	US 17N: Brampton Rd	680,000	736,216	-	Completed
5053	US 17S: Dean Forest - I-516	3,815,000	5,686,022	-	Completed
5054	US 17/Buckhalter Rd Intersection	-	19,100	-	Completed
5055	US 17/SR 204 Intersection	-	205,554	-	Completed
5056	US 17: Abercorn - Dean Forest	2,000,000	1,295,168	-	Completed
5057	US 17: GPA Entrance	50,000	30	-	Completed
5058	US 17: Ogeechee River - Abercorn	1,400,000	1,828,801	-	Completed
5059	US 80 Whitemarsh Island Roadway	-	20,000	-	Completed
5060	US 80: Bloomingdale - County Line	1,323,000	154,287	-	Completed
5061	US 80: Chatham Parkway to I-95	4,712,000	2,689,555	-	Completed
5062	US 80: Garden City	-	268,157	-	Completed
5063	US 80: I-516 to Victory	4,800,000	669,692	-	Completed
5064	US 80: Johnny Mercer/Bryan woods	105,000	57,871	-	Completed
5065	US 80: Pooler	250,000	1,422,666	-	Completed
5066	US 80: Pooler - Bloomingdale	2,005,000	1,029,946	-	Completed
5067	Waters Avenue: Montgomery	1,050,000	2,887,972	-	Completed
5068	Wheaton Street: Bee - Liberty	4,330,000	4,419,853	-	Completed
5069	White Bluff: DeRenne - Abercorn	1,100,000	1,150,752	-	Completed
5070	White Bluff: Montgomery Windsor	4,503,000	5,501,660	-	Completed
5071	Whitemarsh Island Road	-	479,292	-	Completed
5082	Whitefield Avenue	-	3,487,964	-	Completed
5083	Johnny Mercer Inter. Improv.	-	990,352	590,352	936,123
5500	Various County Roads	8,254,519	21,958,253	458,404	1,889,399
5704	Faye Rd Bridge	-	1,474,081	-	Completed
5705	Hunt Road Bridge	-	1,460,433	-	Completed
5706	Walthour Rd Bridge	-	193,291	-	Completed
5707	Skidaway Rd Culvert	-	22,336	-	Completed
5820	Distribution to Municipalities I	1,050,000	1,050,000	-	Completed
5821	Distribution to Municipalities II	10,676,000	10,676,000	-	Completed
5901	Right of Way Consultants	-	6,997,826	-	Completed
5903	Administrative Expenditures	-	3,737,619	-	Completed
5921	Transfer to M&O - Indirect Costs	-	3,899,707	11,465	65,765
5922	Transfer to SSD	-	2,623,628	-	Completed
5923	Transfer to CDBG	-	33,388	-	Completed
5950	Reserve - Roads, Streets, Bridges	29,321,481	-	35,421	Completed
8904	Admin Expenditures - Direct Costs	-	69,657	-	Completed
TOTAL EXPENDITURES		**179,313,000**	**299,256,167**	**5,174,863**	**5,189,829**

Special Purpose Local Option Sales Tax - Fund 321

Sales Tax II – Period 1993 through 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of $142.5 million over the five years:

Project Description	Project Amount
Roads, streets and bridge projects	57,100,000
Local Roads – Distribution	12,028,000
Recreation, Cultural and Historical Facilities	16,794,000
Replace Main Library	5,000,000
Juvenile Justice Center	5,000,000
Drainage Projects	9,300,000
Thunderbolt Town Center – County Contribution	225,000
Georgia Maritime and Trade Center	37,000,000
TOTAL	**142,447,000**

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than $20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

SPLOST Fund 321 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	142,447,000	175,063,252		
Intergovernmental	-	10,350,724		
Investment Income	-	22,659,431		
Other Revenue	-	1,329,005		
Other Financing Sources	-	24,896,456		
Fund Balance	-	-	2,521,352	2,518,098
TOTAL REVENUES	**142,447,000**	**234,298,868**	**2,521,352**	**2,518,098**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
ROADS, STREETS & BRIDGES - County-wide projects					
5072	Hutchinson Island Intersection		15,522,567		- Completed
5073	Middleground Road		8,563,258		- Completed
5074	White Bluff Road		783,301		- Completed
5075	SR 21 Int./Jimmy DeLoach Pwy. Ext.		9,624,495		- Completed
5047	Truman Parkway V		1,083,725		- Completed
5077	Science Drive		1,261,695		- Completed
5078	Pooler Bypass Phase II		2,407,245		- Completed
5079	Jimmy Deloach Phase II	-	3,697,384	399,750	393,429
5080	Pooler Parkway Hwy 80		1,449,194		- Completed
5081	Pooler Parkway I-16		539,897		- Completed
5082	Whitefield Avenue Widening	-	3,581,844		- Completed
5049	Skidaway TSM (Intersection/Safety)		-		- Completed
5117	Abercorn/Tibet Intersection		-		- Completed
5083	Bay Street TSM		1,973,719		- Completed
5090	Bay Street Widening		3,500,000		- Completed
5084	Diamond Causeway Widening		688,670		- Completed
5085	U. S. 80 Bryan Wood to Bull River		169,089		- Completed
5086	U. S. 80 Bull River to Lazaretto		-		- Completed
5087	Abercorn Safety Project	-	618,411		- Completed
5088	Gulfstream Entrance Area		50,125		- Completed
5089	SR 30 Intersection Improvements		-		- Completed
5091	Bonny Bridge Intersection		256,437		- Completed
5092	SR 204 Intersection at Henderson		-		- Completed
5100	Jimmy DeLoach Pkwy Ext.		-		- Completed
5901	Right of Way Consultant	-	1,322,215		- Completed
5903	Administrative Expenditures - Roads		1,909,294		- Completed
5950	Reserve For Roads, Streets, Bridges	57,100,000	-		- Completed
TOTAL ROADS, STREETS & BRIDGES		**57,100,000**	**59,002,565**	399,750	**393,429**
LOCAL ROADS-DISTRIBUTION					
5801	Bloomingdale Roads	274,582	274,582		- Completed
5802	Garden City Roads	449,057	449,057		- Completed
5803	Pooler Roads	301,755	301,755		- Completed
5804	Port Wentworth Roads	346,088	346,088		- Completed
5805	Savannah Roads	5,691,151	5,691,151		- Completed
5807	Tybee Island Roads	322,491	322,491		- Completed
5809	Vernonburg Roads	18,592	18,592		- Completed
TOTAL LOCAL ROADS-DISTRIBUTION		**7,403,716**	**7,403,716**	-	**-**
CHATHAM COUNTY UNINCORPORATED ROADS					
5572	Miscellaneous		59,044		- Completed
5617	King George Blvd		830,142		- Completed
5618	McWhorter Drive		164,566		- Completed

5620	Stagecoach Road		228,993		- Completed
5621	Dolan Drive		378,240		- Completed
5623	Central Ave (East)/Smith Dr.		642,551		- Completed
5624	Humane Society Road		152,107		- Completed
5625	President Street		1,232,316		- Completed
5626	Bamboo Farm & Coastal Gardens		204,803		- Completed
5627	Bond Ave/Heather St/Betran		1,471,826		- Completed
5951	Unincorporated Roads	4,624,284	-		- Completed
TOTAL UNINCORPORATED ROADS		**4,624,284**	**5,364,588**	**-**	**-**
TOTAL ROADS, STREETS & BRIDGES		**69,128,000**	**71,770,869**	**399,750**	**393,429**
OTHER CAPITAL - Recreation, Cultural & Historical Facilities					
6001	Pier/Pavilion	2,500,000	2,844,746	200,000	200,000
6002	Olympic Pool	2,000,000	4,962,369		- Completed
6003	Weight Center	200,000	397,258		- Completed
6004	Civil Rights Museum	1,000,000	2,447,080		- Completed
6005	Lucas Theatre	1,000,000	1,700,000		- Completed
6006	Telfair	1,000,000	1,000,000		- Completed
6007	Band shell	700,000	-		- Completed
6008	Band shell (Portable)	285,000	218,416		- Completed
6009	May Street YMCA	750,000	1,178,535		- Completed
6010	Frank Callen	450,000	700,000		- Completed
6011	Pennsylvania Center	250,000	584,538		- Completed
6012	Hudson Hill Center	125,000	256,970		- Completed
6013	Woodville Center	125,000	259,097		- Completed
6014	Memorial Stadium	95,000	232,142		- Completed
7001	Triplett Park	1,050,000	2,573,366		- Completed
7002	Soccer Complex	1,500,000	2,947,362		- Completed
7003	Track & Field	1,000,000	1,062,980		- Completed
7004	Battlefield Park	915,000	915,000		- Completed
7005	No Wake Project	48,000	158,085		- Completed
7006	Truman Linear Park	300,000	259,112		- Completed
7007	Runaway Park	518,000	919,290		- Completed
7008	East Board Park	483,000	835,552		- Completed
6015	Community Centers Furniture		37,178		- Completed
6016	Whitemarsh Island Community		345,081		- Completed
6017	Aquatic Center/Soccer Parking Lot		116,272		- Completed
6018	Band shell Project		787,500		- Completed
6019	Parks Renovation Program		38,861		- Completed
6020	Charles Brooks Park Renovation		84,810		- Completed
6061	Concord Soccer Field		240,249		- Completed
7009	Beach Project	500,000	494,980		- Completed
7010	Jaycee Park Tennis courts-		13,581		- Completed
7011	Inclusive Confidence Course		39,500		- Completed
7012	Wilmington Island Community Park		81,513		- Completed
7013	Sallie Mood Corridor Parking Lot		176,479		- Completed
7014	Tatemville Park		543,326		- Completed
7015	Tremont Park		40,000		- Completed
7016	Youth Football	-	1,800,000	1,721,770	1,721,770
TOTAL - OTHER CAPITAL - Rec, Cultural & Hist.		**16,794,000**	**31,291,228**	**1,921,770**	**1,921,770**
DRAINAGE					
8001	LaRoche Ave Drainage		7,375		- Completed
8002	Woodridge Canal		55,215		- Completed
8003	Central Avenue Drainage		5,910		- Completed
8004	Hall Bros Property Drainage		62,115		- Completed
8005	Grove point Road Drainage		213,220		- Completed
8006	Middle landings Road Drainage		3,500		- Completed
8007	Golden Isles Drainage		100,430		- Completed
8008	Burnside Island Drainage		511,571		- Completed

8009	Ogeechee Farms Drainage		114,364		- Completed
8010	Wilmington Island Drainage		235,010		- Completed
8011	Whitemarsh Island @ Penrose		12,625		- Completed
8012	Whitefield Ave @ Summit Drainage		331,870		- Completed
8013	Ferguson Ave. Drainage		682,414		- Completed
8014	Norwood Ave Drainage		11,912		- Completed
8015	Windfield Subdivision Drainage		32,601		- Completed
8016	Fawcett Canal Drainage		1,075,459		- Completed
8017	Placentia Canal		21,701		- Completed
8801	Bloomingdale Drainage	284,444	284,444		- Completed
8802	Garden City Drainage	928,106	928,106		- Completed
8803	Pooler Drainage	557,740	557,740		- Completed
8804	Port Wentworth Drainage	502,505	502,505		- Completed
8805	City of Savannah Drainage	3,000,000	3,000,000		- Completed
8806	Thunderbolt Drainage	353,332	353,332		- Completed
8807	Tybee Drainage	355,962	355,962		- Completed
8809	Vernonburg Drainage	17,911	17,911		- Completed
8951	Unincorporated Drainage	3,300,000	-		- Completed
TOTAL DRAINAGE		**9,300,000**	**9,477,292**	**-**	**-**
OTHER					
5921	Transfer to M&O - Indirect Costs		7,139,610	116,571	110,626
5922	Transfer to SSD		637,040		- Completed
5999	Reserve for Other Projects		92,273	83,261	92,273
6021	Library	5,000,000	7,880,894		- Completed
6022	Juvenile Justice Center	5,000,000	4,765,982		- Completed
6023	Thunderbolt Complex	225,000	225,000		- Completed
6024	Trade Center	37,000,000	84,808,916		- Completed
6025	Administrative Annex/Police HQ		5,772,922		- Completed
6026	Hutchinson Island Water & Sewer		6,243,951		- Completed
6027	GA DCA Grant - Trade Center		3,298,511		- Completed
6028	GA DCA Grant - Mighty 8th		350,000		- Completed
6039	Shackelford Lighting		210,000		- Completed
6040	Jail Expansion		334,381		- Completed
TOTAL OTHER		**47,225,000**	**121,759,480**	**199,832**	**202,899**
TOTAL EXPENDITURES		**142,447,000**	**234,298,868**	**2,521,352**	**2,518,098**

Special Purpose Local Option Sales Tax - Fund 322

Sales Tax III – Period 1998 through 2003

Chatham County held a referendum on June 17, 1997, and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of $230,000,000.

Project Description	Project Amount
Roads, Streets and Bridges	41,618,000
Drainage Capital Improvements	145,900,000
Open Space & Greenway / Bikeway	9,000,000
Other Capital Outlay Projects	33,482,000
TOTAL	230,000,000

The actual revenues collected totaled $218,642,282. On September 13, 2002 the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

SPLOST Fund 322 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	230,000,000	218,624,282		
Intergovernmental	-	23,676,718		
Charges for Services	-	30		
Investment Income	-	25,339,048		
Wetland Mitigation Bank	-	100,000	100,000	100,000
Other Revenue	-	11,482,686		
Other Financing Sources	-	140,904		
Fund Balance	-	-	28,675,950	34,795,229
TOTAL REVENUES	**230,000,000**	**279,363,668**	**28,775,950**	**34,895,229**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
DRAINAGE - LOCAL DISTRIBUTION					
8801	Bloomingdale	2,000,000	2,000,000	-	Completed
8802	Garden City	2,000,000	2,000,000	-	Completed
8803	Pooler	2,000,000	2,000,000	-	Completed
8804	Port Wentworth	2,000,000	2,000,000	-	Completed
8805	Savannah	71,000,000	71,000,000	-	Completed
8806	Thunderbolt	2,000,000	2,000,000	-	Completed
8807	Tybee Island	3,000,000	3,000,000	-	Completed
8809	Vernonburg	400,000	400,000	-	Completed
TOTAL DRAINAGE - LOCAL DISTRIBUTION		**84,400,000**	**84,400,000**	**-**	**-**
COUNTY WIDE DRAINAGE					
8951	Chatham County	61,500,000	-	-	Completed
8009	Ogeechee Farms	-	1,212,228	-	Completed
8016	Fawcett Canal Phase II	-	1,114,450	-	Completed
8017	Placentia Canal	-	2,740,651	-	Completed
8018	Wilmington Park Canal	-	2,700,000	528,338	528,338
8019	Westlake	-	6,038,186	500,000	500,000
8020	Atlantic Creosote Canal	-	758,409	-	Completed
8021	Pipemakers Canal	-	23,908,941	1,587,982	1,135,252
8022	Hardin Canal	-	9,371,821	-	Completed
8023	Kings Way Canal	-	1,236,702	-	Completed
8024	Conaway Branch Canal	-	1,264,476	-	Completed
8025	Little Hurst	-	1,838,838	1,481,152	1,481,152
8026	Port Industrial Park	-	20,979	-	Completed
8027	Grange Road Canal	-	158,857	-	Completed
8028	Village Green Outfall	-	467,473	-	Completed
8029	Little Ogeechee Basin	-	9,965	-	Completed
8030	Romney Place/Parkersburg	-	747,244	-	Completed
8031	Halcyon Bluff	-	1,126,751	-	Completed
8032	Golden Isles Area	-	563,545	-	Completed
8033	Raspberry Canal	-	596,794	-	Completed
8034	Laberta/Cresthill Outfall	-	-	-	Completed
8035	Gateway/Henderson Drainage	-	1,555,938	-	Completed
8036	Rice Mill at Grove Point	-	35,014	-	Completed
8037	Louis Mills/Redgate/Rahn Dairy	-	3,922,794	619,250	266,974
8038	Quacco/Regency Park	-	1,582,235	-	Completed
8039	Quacco/Restoration (USACE)	-	1,648,282	-	Completed
8040	Georgetown Canal	-	239,524	-	Completed
8042	Talmadge Canal	-	102,691	-	Completed
8043	Topographic Mapping	-	4,100,000	290,420	256,512
8044	SouthBridge Drainage	-	300,000	300,000	152,221

8059	Louisville Branch	-	94,043	-	Completed
8078	Various Drainage Improvements	-	677,206	31,504	24,944
8901	Right of Way Administration	-	331,882	-	Completed
8903	Administrative Expenditures	-	2,673,705	-	Completed
TOTAL COUNTY WIDE DRAINAGE		**61,500,000**	**73,139,623**	**5,338,646**	**4,345,393**
TOTAL DRAINAGE		**145,900,000**	**157,539,623**	**5,338,646**	**4,345,393**
ROADS, STREETS & BRIDGES					
5950	Chatham County	41,618,000	-	-	Completed
5035	SR307 Extension		15,224	-	Completed
5047	Truman Parkway, Phase V		4,790,749	-	Completed
5093	Hodgson Memorial Drive		157,646	-	Completed
5094	Eisenhower Widening & Median		4,000,000	3,502,728	3,502,728
5095	East/West Corridor		8,041,541	3,958,459	Completed
5096	Abercorn Widening (Rio to Truma)		878,124	-	Completed
5097	Bay Street Widening		13,845,517	254,873	99,805
5098	Stiles Avenue Extension		-	44,000	Completed
5099	Spur 21, Phase I - Benton Blvd.		1,511,560	-	Completed
5100	Lathrop Avenue		1,235,716	1,042,935	34,136
5118	Quacco Road		5,356,187	3,333,125	5,091,691
5119	Municipal Utility Relocations		1,767,189	1,501,659	735,935
5120	SR307/I-16		1,651,967	1,942,901	11,596
5121	I-16/Little Neck/JD Interchange		2,000,000	1,920,000	1,920,000
5122	Dulany Road		784,465	-	784,465
5901	Right of Way Administration -		97,354	-	Completed
5903	Administrative Expenditures -		206,792	-	Completed
TOTAL ROADS, STREETS & BRIDGES		**41,618,000**	**46,340,032**	**17,500,680**	**12,180,355**
OPEN SPACE, GREENWAY & BIKEWAY					
6950	Chatham County	9,000,000	-	-	Completed
7017	DNR GA Greenspace Grant		-	-	Completed
7018	Coastal Georgia Greenway		618,534	-	Completed
7019	Tom Triplett Comm. Pk & Ogeechee Canal		447,901	-	Completed
7020	Demere Property Acquisition		5,575,333	-	Completed
7021	Civil War Heritage Trails		5,000	-	Completed
7032	Ambuc Ball Park		500,000	-	462,000
7045	Truman Lanear Trail		6,100,000	3,027,798	569,327
7801	Bloomingdale		98,597	-	Completed
7802	Garden City		87,979	-	Completed
7803	Pooler		62,260	-	Completed
7804	Port Wentworth		42,847	-	Completed
7805	City of Savannah		2,848,741	-	Completed
7806	Thunderbolt		30,273	-	Completed
7807	Tybee Island		33,663	-	Completed
7809	Vernonburg		2,532	-	Completed
7814	Wetlands Mitigation Bank		2,400,000	191,534	189,541
	Greenspace Project (Grant Refund)		71,347	-	Completed
7903	Residual Equity Transfer Out		-	-	Completed
TOTAL OPEN SPACE, GREENWAY & BIKEWAY		**9,000,000**	**18,925,007**	**3,219,332**	**1,220,868**
OTHER CAPITAL OUTLAY - MUNICIPALITIES					
6801	Bloomingdale	458,703	396,635	-	Completed
6802	Garden City	458,703	396,635	-	Completed
6803	Pooler	458,703	396,635	-	Completed
6804	Port Wentworth	458,703	396,635	-	Completed
6805	Savannah	16,292,341	14,087,815	-	Completed
6806	Thunderbolt	458,703	396,636	-	Completed
6807	Tybee Island	696,428	602,192	-	Completed
6809	Vernonburg	87,053	75,274	-	Completed

TOTAL CAPITAL OUTLAY - MUNICIPALITIES		**19,369,337**	**16,748,457**	**-**	**-**
OTHER CAPITAL OUTLAY - CHATHAM COUNTY					
6950	Chatham County	14,112,663	-	-	Completed
6005	Lucas Theater		833,000	-	Completed
6006	Telfair Museum of the Arts		833,000	-	Completed
6021	Library (Technology)		927,089	-	Completed
6029	Greenbriar Children's Center		1,258,000	-	Completed
6030	King Tisdell Cottage		1,258,000	-	Completed
6031	Tybee Marine (Science Center)		50,000	-	Completed
6032	Tybee Lighthouse		297,500	-	Completed
6033	Savannah- Ogeechee Canal		833,000	214,759	214,759
6034	Senior Citizens		100,000	-	Completed
6035	Fire/Safety Equipment		2,039,997	-	Completed
6036	CEMA		13,446,859	-	13,206,094
6037	EMS		79,982	-	Completed
6038	Hutchinson Island Riverwalk		12,080,394	1,412,562	2,654,982
6039	Trade Center (CO 20)		-	-	Completed
TOTAL OTHER CAPITAL OUTLAY		**14,112,663**	**34,036,821**	**1,627,321**	**16,075,835**
TOTAL OTHER CAPITAL		**33,482,000**	**50,785,278**	**1,627,321**	**16,075,835**
OTHER EXPENDITURES					
8904	Admin Expenditures - Direct Cost		2,575,780	448,046	405,760
8921	Transfer to M & O - Indirect Cost		2,168,279	146,616	171,709
8922	Transfer to SSD		534,360	-	Completed
5999	Reserve for Other Projects		495,309	495,309	495,309
TOTAL OTHER EXPENDITURES		**-**	**5,773,728**	**1,089,971**	**1,072,778**
TOTAL EXPENDITURES		**230,000,000**	**279,363,668**	**28,775,950**	**34,895,229**

Special Purpose Local Option Sales Tax - Fund 323

Sales Tax IV – Period 2003 through 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first $16 million collected under the referendum was used to retire outstanding debt; distributions to municipalities began after collection of the first $17 million. The proceeds of the tax totaling $276,627,433 are utilized in the following project categories:

Project Description	Project Amount
Roads, Streets and Bridge Projects	47,620,000
Drainage Projects	79,950,000
Acquisition of Henderson Golf Course & Mighty 8th Air Force Heritage Center Debt	16,000,000
Open Space and Greenway Projects (except Savannah)	5,314,987
Other Capital Outlay Projects	127,742,446
TOTAL	276,627,433

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

SPLOST Fund 323 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	276,627,433	295,094,717	-	-
Intergovernmental	-	9,323,355	-	-
Investment Income	-	13,907,477	-	-
Other Revenue	-	1,021,183	-	-
Fund Balance	-	-	20,151,021	15,007,114
TOTAL REVENUES	**276,627,433**	**319,346,732**	**20,151,021**	**15,007,114**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
ROADS/STREETS/BRIDGES					
CHATHAM COUNTY - CORE ROADS					
5047	Truman Parkway, Phase 5 (Partial)		-3,032,314	-	Completed
5049	Skidaway Road		-2,500,000	2,500,000	2,500,000
5102	Benton Blvd Extension - J. DeLoach		-11,000,000	4,641,250	1,483,841
5103	Interchange US 80 and J. DeLoach		-3,256,275	-	Completed
5104	Dean Forest Rd US 17 to Veterans		-184,284	-	Completed
5105	Widen Dean Forest RD from I-16		-7,977,332	-	Completed
5106	Traffic Safety Improvements		-400,000	400,000	400,000
5116	Flood Hazard Mapping		--	-	-
5701	Island Expressway/Causton Bluff		-2,000,000	260,179	249,513
5702	Old Hwy 204 Bridges		--	-	-
5903	Admin Expenses - Roads		-1,949,552	-	Completed
5906	Reserve Roads	20,000,000	18,998	-	Completed
5910	Municipal Utility Relocation		-300,000	46,500	46,500
TOTAL CHATHAM COUNTY CORE ROADS		**20,000,000**	**32,618,755**	**7,847,929**	**4,679,854**
5805	City of Savannah Roads	13,620,000	13,782,364	-	Completed
5951	Unincorporated Roads	14,000,000	15,291,986	561,935	183,921
TOTAL ROADS, STREETS & BRIDGES		**47,620,000**	**61,693,105**	**8,409,864**	**4,863,775**
DRAINAGE PROJECTS					
CHATHAM COUNTY					
8021	Pipe makers Canal ($2M 2008+)	17,000,000	6,856,081	4,934,418	4,892,792
8050	General Drainage	500,000	400,000	10,942	10,942
8051	Storm Drainage	300,000	523,728	-	Completed
8052	Drainage ($1M 2008+)	11,000,000	9,760,463	1,581,871	1,215,059
8903	Admin Expenses - Drainage		-969,471	-	Completed
TOTAL COUNTY DRAINAGE		28,800,000	18,509,743	6,527,231	6,118,793
8805	City of Savannah Drainage	51,150,000	51,759,764	-	Completed
TOTAL DRAINAGE		**79,950,000**	**70,269,507**	**6,527,231**	**6,118,793**
ACQUISITION OF HENDERSON & MIGHTY 8TH					
6044	Debt Retirement	16,000,000	16,719,000	-	Completed
TOTAL ACQUISITION HENDERSON MIGHTY 8TH		**16,000,000**	**16,719,000**	**-**	**-**
OPENSPACE AND GREENWAY PROJECTS					
7042	McQueen's Trail Stabilization		-2,481,484	1,612,721	636,385
7045	Truman Trail II		-702,270	15,732	182
7801	Bloomingdale	53,540	115,967	-	Completed
7802	Garden City	33,659	67,707	-	Completed
7803	Pooler	33,659	67,708	-	Completed
7804	Port Wentworth	20,078	41,138	-	Completed

7806	Thunderbolt	14,17230,381	-		Completed
7807	Tybee Island	15,35432,841	-		Completed
7810	Unincorporated Areas - Chatham	2,322,1224,730,782	-		Completed
7813	Salt Marsh Mitigation Bank	-650,000	155,894		140,113
7809	Vernonburg	1,2002,547	-		Completed
	Municipality Green space - 2008 +	185,722-	-		Completed
	County Green space - 2008+	2,635,481-	-		Completed
TOTAL OPENSPACE & GREENWAY		**5,314,987**	**8,922,826**	**1,784,347**	**776,679**

OTHER CAPITAL OUTLAY PROJECTS

PUBLIC SAFETY

6035	Chatham County Police Merger	2,200,0003,102,385	-		Completed
6042	Chatham County Courthouse	12,000,00016,969,833		1,492	1,491
6810	Bloomingdale Fire Dept.	100,000101,453	-		Completed
6811	Garden City Fire Dept.	200,000201,161	-		Completed
6812	Isle of Hope Fire Dept.	100,00080,000	-		Completed
6813	Pooler Fire Dept.	200,000201,161	-		Completed
6814	Port Wentworth Fire Dept.	200,000201,273	-		Completed
6815	Southside Fire Dept.	800,000800,000	-		Completed
6816	Thunderbolt Fire Dept.	100,000100,411	-		Completed
6817	Tybee Island Fire Dept.	100,000100,186	-		Completed
6818	Savannah Public Safety	1,300,0001,315,497	-		Completed
TOTAL PUBLIC SAFETY		**17,300,000**	**23,173,360**	**1,492**	**1,491**

RECREATION, CULTURAL, HISTORICAL

6004	Civil Rights Museum	1,328,2483,207,193	-		Completed
7001	Tom Triplett Park - Pooler	1,700,0002,950,000	39,053		37,918
7002	Coastal Soccer - Concord Soccer Field	68,618135,465	-		Completed
7007	Runaway Park - Savannah	400,000376,003	-		Completed
7008	Mother Beasley Park - Savannah	1,900,0001,653,205	23,215		23,215
7022	Con Ed	490,128490,128	-		Completed
7023	Telfair Museum	490,128990,128	-		Completed
7024	Fort Jackson	1,078,283999,638	-		Completed
7025	W. Chatham YMCA	49,01345,438	-		Completed
7026	Tatemville Community Center	735,193693,519	-		Completed
7027	King-Tisdell	980,2571,951,902	-		Completed
7028	WW Law Center	980,257908,762	250,840		133,053
7029	Yamacraw Arts	68,61863,613	-		Completed
7030	Boat Ramps - County	700,000701,002	-		Completed
7043	Bells Landing Boat Ramp	-186,248	-		Completed
7044	Kings Ferry Boat Ramp	-881,003	-		Completed
7051	Soccer Complex	-283,144	-		Completed
7031	Bikeway/Sideway - McCorkle Trail	100,000171,796	-		Completed
6021	Library	16,000,00025,106,924		-	Completed
TOTAL RECREATION, CULTURAL, HISTORIAL		**27,068,743**	**41,795,111**	**313,108**	**194,187**

OTHER PROJECTS

6805	Savannah Other Capital Projects	29,901,18331,982,002	-		Completed
6041	County Courthouse/Tax Assessors	800,000696,270	-		Completed
6063	County Vehicles	4,580,0006,987,348	927,865		915,213
6020	Charlie Brooks Park	950,0002,600,000	1,297,933		1,155,118
6029	Greenbriar	1,470,3851,465,926	148		148
6043	Public Works Building	1,000,0005,253,342	-		Completed
6045	King George Sidewalks	250,000180,258	-		Completed
6046	US 80 Sidewalks	75,000500,000	487,942		437,073
6047	US 80 Beautification	75,00075,000	-		Completed
6048	Wild Heron Sidewalks	100,00037,255	-		Completed
6049	Whitemarsh Island Bikeways	450,000687,428	-		Completed
6051	Hospice	980,2571,980,257	-		Completed
6052	CAT	808,7125,301,789	-		Completed

6053	CAT Shelters	117,631	114,250	-	Completed
6054	Rape Crisis	98,026	90,876	-	Completed
6055	Royce	1,764,462	1,764,462	-	Completed
6056	Human Society	144,588	134,042	-	Completed
6057	Food Bank - 5/22/09 budget	784,206	784,206	-	Completed
6059	Ash Tree	245,064	245,064	-	Completed
6060	Court Appointed Special Advocate	98,026	-	-	-
6073	Diversion Center County 2008+	4,000,000	2,031,000	53,216	53,216
6074	Henderson Golf Course	500,000	500,000	18,988	14,989
	Savannah Symphony	98,026	-	-	-
	Library 2008+	8,500,000	-	-	-
	Savannah Other Capital Projects 2008+	1,669,711	-	-	-
	Telfair 2008+	500,000	-	-	-
	Hospice 2008+	1,000,000	-	-	-
	King Tisdell, 2008+	1,000,000	-	-	-
TOTAL OTHER PROJECTS		**61,960,277**	**63,410,775**	**2,786,092**	**2,575,757**
DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY					
6801	Bloomingdale	2,700,000	2,740,237	-	Completed
6802	Garden City	3,779,500	3,803,004	-	Completed
6803	Pooler	3,779,500	3,803,003	-	Completed
6804	Port Wentworth	2,254,426	2,271,740	-	Completed
6806	Thunderbolt	2,600,000	2,611,779	-	Completed
6807	Tybee Island	6,400,000	6,414,619	-	Completed
6809	Vernonburg	400,000	401,095	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		**21,913,426**	**22,045,477**	**-**	**-**
TOTAL OTHER CAPITAL OUTLAY PROJECTS		**128,242,446**	**150,424,723**	**3,100,692**	**2,771,434**
OTHER PROJECTS					
5904	WWBE Contract for Consulting		-320,000	-	Completed
5921	Transfer out to General Fund		-4,000,000	-	Completed
6960	Reserve for Nonprofit		--	-	-
6961	Reserve for Other - Interest		--	-	-
9901	Transfer to M&O - Indirect Costs		-2,450,000	155,964	89,383
9901	Transfer to CIP - Loan Payment		--	-	-
9902	Reserve for Other Projects		-8,247	-	-
TOTAL OTHER PROJECTS			**-** **6,778,247**	**155,964**	**89,383**
8904	Admin Expenditures - Direct Costs		-4,539,324	172,923	387,049
TOTAL EXPENDITURES		**321,496,176**	**319,346,732**	**20,151,021**	**15,007,114**

Special Purpose Local Option Sales Tax - Fund 324

Sales Tax V – Period 2008 through 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of $445,300,000 over the six years:

Project Description	Project Amount
Level 1 Projects-Jail, Judicial Courthouse,	148,000,000
County-Wide Roads	30,000,000
County-Wide Flood Control	20,000,000
County-Wide Capital Projects	18,000,000
Unincorporated County Projects	40,000,000
Municipality Distributions	189,300,000
TOTAL	445,300,000

SPLOST Fund 324 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	445,300,000	361,674,836	-	-
Intergovernmental	-	3,376,825	-	-
Investment Income	-	5,858,827	-	-
Other Revenue	-	12,417	-	-
Other Financing Sources	-	215,000	-	-
Fund Balance	-		-24,690,697	18,817,211
TOTAL REVENUES	**445,300,000**	**371,137,905**	**24,690,697**	**18,817,211**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
PHASE I LEVEL ONE CAPITAL PROJECTS					
6924	Debt Service on GO Bonds	9,000,000	-	-	-
6924	Jail Facility Expansion Transfer to CIP FD380	100,000,000	98,998,198	374,180	415,349
TOTAL PHASE I LEVEL ONE CAPITAL PROJECTS		**109,000,000**	**98,998,198**	**374,180**	**415,349**
PHASE II LEVEL ONE CAPITAL PROJECTS					
6022	Juvenile Court Complex	-	3,396,876	117,529	64,315
6042	Judicial Courthouse	-	35,200,000	5,102,466	2,885,311
6064	County Health Department	-	9,048,463	-	Completed
	Phase II of Level One	39,000,000	-	-	-
TOTAL PHASE II LEVEL ONE CAPITAL PROJECTS		**39,000,000**	**47,645,339**	**5,219,995**	**2,949,627**
ROADS, STREETS & BRIDGES PROJECTS					
5033	Skidaway Road	-	-	-	-
5047	Truman Parkway V	-	75,067	24,933	Completed
5070	White Bluff Road	-	-	-	-
5079	Jimmy Deloach Pkwy Phase II	-	796,403	113,096	102,175
5100	Jimmy DeLoach Pkwy Ext.	-	-	-	-
5103	Interchange US80 / J. Deloach	-	4,800,000	148,523	64,560
5112	Little Neck Road	-	2,095,000	1,786,228	1,551,803
5113	I-16 Flyover Removal	-	355,000	-	Completed
5114	Dean Forest Road widening	-	3,477,196	-	Completed
5115	Dean Forest Road Ext.	-	-	-	-
5903	Admin Expend Roads	-	1,143,059	-	Completed
5950	Reserve Roads, Streets, Bridges	30,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		**30,000,000**	**12,741,725**	**2,072,780**	**1,718,538**
DRAINAGE / FLOOD CONTROL					
8021	Pipe makers Canal	10,000,000	8,000,000	1,067,815	1,067,815
8022	Hardin Canal	10,000,000	814,967	600,279	600,279
8903	Admin Expend Drainage	-	103,271	-	Completed
8950	Reserve Drainage	-	-	-	-
TOTAL DRAINAGE / FLOOD CONTROL		**20,000,000**	**8,918,238**	**1,668,094**	**1,668,094**
CAPITAL PROJECTS					
6052	CAT	-	1,996,860	-	Completed
6065	County Admin Building	-	3,180,999	54,290	50,058
6066	Hutchinson Island Slip 3	-	3,375,134	-	Completed
6068	Hitch Library	-	500,000	500,000	500,000
6074	Law Enforcement Training	-	297,362	-	Completed
6950	Reserve Capital Projects-Parks	-	-	-	-
6951	Chatham County Capital Projects	18,000,000	-	-	-

7032	AMBUC Park	-	1,650,000	1,650,000	1,543,810
7033	Tatemville Community Center	-	-	-	-
7034	Liberty City Community Center	-	935,816		- Completed
7035	Carver Heights Community	-	939,039		- Completed
7036	Cloverdale Community Center	-	1,112,934		- Completed
7041	Greenspace	-	977,503		- Completed
TOTAL CAPITAL PROJECTS - County-wide		**18,000,000**	**14,965,647**	**2,204,290**	**2,093,867**
TOTAL COUNTY-WIDE PROJECTS		**216,000,000**	**183,269,147**	**11,539,339**	**8,845,475**
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingdale 0.892100 %	3,000,000	2,223,889		- Completed
6802	Garden City 1.813900 %	6,100,000	4,521,817		- Completed
6803	Pooler 1.784100 %	6,000,000	4,447,531		- Completed
6804	Port Wentworth 0.892100 %	3,000,000	2,223,889		- Completed
6805	Savannah 47.57660 %	160,000,000	118,602,288		- Completed
6806	Thunderbolt 0.892100 %	3,000,000	2,223,889		- Completed
6807	Tybee Island 2.378800 %	8,000,000	5,930,039		- Completed
6809	Vernonburg 0.059500 %	200,000	148,326		- Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		**189,300,000**	**140,321,667**	**-**	**-**
UNINCORPORATED COUNTY PROJECTS					
ROADS, STREETS AND BRIDGES					
5951	Reserve Unincorporated Projects	14,000,000	18,255	9,017	9,017
5663	LaRoche Avenue Culvert	-	1,365,609		- Completed
5664	Coastal Georgia Greenway	-	1,016,197		- Completed
5676	Misc. Road Resurfacing	-	7,224,880	1,362,135	332,172
5678	Public Works Parking Lot	-	251,000		- Completed
5682	Chatsworth Cul-De-Sac	-	66,733		- Completed
5706	Walthour Road Bridge	-	1,053,375		- Completed
5707	Skidaway Road Culvert	-	-	-	-
5708	Bridge Replacements	-	-	-	-
5709	Culvert Replacements	-	-	-	-
5710	Intersection Improvements	-	82,558		- Completed
5711	Johnny Mercer TSM	-	2,400,000	614,361	19,682
5712	LaRoche/Jasmine Intersection	-	1,583,655	48,606	32,366
5713	Johnny Mercer/Whitemarsh	-	81,120		- Completed
5714	Diamond Causeway/Green Island	-	274,328	294,094	194,094
5715	Traffic Calming	-	100,000	88,081	69,594
5716	Quarterman Dr Improvements	-	150,000	150,000	150,000
5717	Intersections/Sidewalks	-	50,000	39,403	39,403
TOTAL ROADS, STREETS AND BRIDGES		**14,000,000**	**15,717,710**	**2,605,697**	**846,328**
DRAINAGE/FLOOD CONTROL					
5952	Reserve - Flood Control	11,000,000	-	-	-
8012	Whitefield	-	-	-	-
8013	Ferguson	-	699,139	875,673	674,812
8023	Various Drainage	-	-	91,424	-
8045	Shipyard	-	500,000	288,443	264,402
8062	Gateway/Henderson Drain	-	1,900,000	538,106	527,622
8063	Willow Lakes Drainage	-	856,780	226,359	829,722
8064	Hampton Place Drainage	-	545,146	854,854	Completed
8065	Brampton Outfall	-	250,000	250,000	250,000
8068	Pin Point Drainage	-	56,356		- Completed
8069	Nottingham Canal Drainage	-	832,820	712,721	598,859
8071	Perry Love/Penrose Drainage	-	433,181	9,000	Completed
TOTAL DRAINAGE/FLOOD CONTROL		**11,000,000**	**6,073,421**	**3,846,580**	**3,145,416**
PARKS AND RECREATION					
5953	Reserve Unincorporated - Parks	6,500,000	-	-	-

6020	Charlie Brooks Park	-	150,000	200,201	100,201
7001	Tom Triplett Park	-	1,940,000	1,329,498	1,090,567
7037	Scott Stell Park	-	1,000,000	785,978	571,140
7038	Lake Mayer Park	-	1,500,000	91,459	91,459
7039	Turners Creek	-	3,000,000		- Completed
7040	Cannon Field	-	200,000	-	200,000
TOTAL PARKS AND RECREATION		**6,500,000**	**7,790,000**	**2,407,136**	**2,053,367**
SIDEWALKS					
5684	Bradley Point Sidewalk	-	1,327,895	38,838	Completed
5685	Walthour Sidewalks	-	210,000	56,041	35,371
5686	Nottingham Sidewalks	-	-	-	-
5687	Grove Point Road Sidewalks	-	710,630	705,030	705,030
5688	Chevis Road Sidewalks	-	500,000	500,000	500,000
5954	Reserve - Sidewalks	3,000,000	75,000	200,000	71,750
TOTAL SIDEWALKS		**3,000,000**	**2,823,525**	**1,499,909**	**1,312,151**
OTHER PROJECTS					
5955	Reserve County Projects	5,500,000	-	-	-
6035	Public Safety and Fire Equipment	-	1,165,000	287,482	287,482
6036	Public Safety - CEMA Facility	-	2,350,000	1,578,737	1,237,410
6069	Weightlifting Center	-	346,881		- Completed
6070	Police Precinct	-	2,491,075	15,136	15,136
6072	Marine Patrol Facility	-	1,150,000	677,966	661,686
6903	Admin Expenditure Other Cap	-	-	-	-
TOTAL OTHER PROJECTS		**5,500,000**	**7,502,956**	**2,559,321**	**2,201,715**
TOTAL UNINCORPORATED COUNTY PROJECTS		**40,000,000**	**39,907,613**	**12,918,643**	**9,558,977**
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	1,632,238	155,392	75,215
8904	Admin Expenditures - Direct Cost		6,007,239	77,323	337,544
TOTAL OTHER PROJECTS		**-**	**7,639,477**	**232,715**	**412,759**
TOTAL EXPENDITURES		**445,300,000**	**371,137,905**	**24,690,697**	**18,817,211**

Special Purpose Local Option Sales Tax - Fund 325

Sales Tax VI – Period 2014 through 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of $365,000,000 over the six years:

Project Description	Project Amount
County-Wide Roads	24,000,000
County-Wide Flood Control	12,000,000
County-Wide Capital Projects	37,000,000
Unincorporated County Projects	59,515,000
Municipality Distributions	232,485,000
TOTAL	365,000,000

SPLOST Fund 325 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	365,000,000	439,281,952	-	-
Intergovernmental	-	5,330,586	-	-
Investment Income	-	5,825,014	-	-
Other Revenue	-	475,000	-	-
Fund Balance	-	-	116,403,673	89,497,921
TOTAL REVENUES	**365,000,000**	**450,912,552**	**116,403,673**	**89,497,921**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
CAPITAL PROJECTS					
6022	Juvenile Court Complex	3,500,000	3,500,000	2,234,194	585,682
6036	Emergency Operations Center	15,000,000	31,635,395	19,944,643	31,570,643
6075	Memorial Stadium	12,000,000	16,072,121	1,843,273	1,573,935
6076	Industrial Park/Economic Develop	15,000,000	30,000,000	17,054,764	5,000,000
TOTAL CAPITAL PROJECTS		**45,500,000**	**81,207,516**	**41,076,874**	**38,730,260**
ROADS, STREETS & BRIDGES PROJECTS					
5102	Benton Boulevard	-	4,000,000	4,000,000	1,165,463
5118	Quacco Road	-	15,020,246	7,144,804	8,225,701
5119	Bradley Point Intersection	-	79,678	420,322	Completed
5120	Islands Expressway Improvements	-	2,178,567	1,970,401	2,027,198
5121	Johnny Mercer/Walthour Intersection	-	500,000	500,000	500,000
5676	Roadway Resurfacing	-	8,297,504	1,773,759	2,005,415
5950	Reserve Roads, Streets, Bridges	24,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		**24,000,000**	**30,075,995**	**15,809,286**	**13,923,777**
DRAINAGE / FLOOD CONTROL					
8070	Concord Road	-	4,500,000	1,462,588	1,438,893
8071	Westlake Drainage Improvements	-	2,000,000	2,000,000	2,000,000
8072	Westside Drainage Study	-	175,000	-	148,049
8950	Reserve Storm and Drainage	12,000,000	4,400,000	4,500,000	4,396,725
TOTAL DRAINAGE / FLOOD CONTROL		**12,000,000**	**11,075,000**	**7,962,588**	**7,983,667**
CAPITAL PROJECTS					
6004	Civil Rights Museum	1,000,000	3,000,000	2,335,968	2,101,968
6052	Chatham Area Transit	8,000,000	8,000,000	5,542,385	5,109,282
6063	Fleet Facility/Vehicle Replacement	5,000,000	6,500,000	1,849,250	539,834
6070	Police Precinct and equipment	3,500,000	2,019,952	1,072,993	999,124
6077	Health Department - Midtown	2,000,000	1,967,786	-	Completed
6078	Chatham County Cooperative	2,500,000	2,350,000	861,610	931,508
6079	Tybee Island Beach and Facility	2,000,000	3,547,777	700,000	700,000
6080	Libraries	5,000,000	5,000,000	4,999,796	4,999,796
6081	Community Centers	3,250,000	2,000,000	1,364,132	1,364,132
6082	Cornoer Office Buildout	-	500,000	-	469,580
7008	Mother Mathilda Beasley	500,000	500,000	500,000	500,000
7024	Fort Jackson	750,000	650,000	650,000	650,000
7041	Greenspace	3,500,000	3,900,000	3,900,000	3,855,551
TOTAL CAPITAL PROJECTS		**37,000,000**	**39,935,515**	**23,776,134**	**22,220,775**
PARKS AND RECREATION					
5953	Reserve Projects - Parks & Rec	8,000,000	-	-	-
5954	Dog Park	-	500,000	500,000	500,000

5956	Charlie Brooks Park	-	2,000,000	2,000,000	2,000,000
5957	Scott Stell Park	-	1,250,000	1,250,000	1,249,681
5958	Lake Mayer Park	-	300,000	19,000	19,000
5959	Isle of Hope Community Park	-	69,996	-	Completed
5960	Burnside Island Community Park	-	69,788	-	Completed
7051	Soccer Complex	-	6,198,994	1,502,311	7,600
TOTAL PARKS AND RECREATION		**8,000,000**	**10,388,778**	**5,271,311**	**3,776,281**
CIP PROJECTS					
5955	Reserve Projects - Other CIP	3,000,000	645,158	3,316,075	645,158
TOTAL CIP PROJECTS		**3,000,000**	**645,158**	**3,316,075**	**645,158**
TOTAL UNINCORPORATED COUNTY PROJECTS		**129,500,000**	**173,327,963**	**97,212,268**	**87,279,919**
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingdale 0.8649 %	3,200,000	3,583,915	23,964	Completed
6802	Garden City 2.1851%	8,085,000	9,330,841	77,766	Completed
6803	Pooler 4.5676%	16,900,000	19,617,514	169,629	Completed
6804	Port Wentworth 1.6757%	6,200,000	6,960,302	47,459	Completed
6805	Savannah 51.3514%	190,000,000	224,346,293	16,207,610	Completed
6806	Thunderbolt 1.0135%	3,750,000	4,130,151	23,729	Completed
6807	Tybee Island 1.1351 %	4,200,000	4,625,317	26,549	Completed
6809	Vernonburg 0.0405%	150,000	168,819	1,175	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		**232,485,000**	**272,763,152**	**16,577,881**	**-**
OTHER PROJECTS					
9903	Admin Expenditure - IDC	1,000,000	1,400,000	1,000,000	1,214,081
8904	Admin Expenditures - Direct Cost	2,015,000	3,421,437	1,613,524	1,003,921
TOTAL OTHER PROJECTS		**3,015,000**	**4,821,437**	**2,613,524**	**2,218,002**
TOTAL EXPENDITURES		**365,000,000**	**450,912,552**	**116,403,673**	**89,497,921**

Special Purpose Local Option Sales Tax - Fund 327

Sales Tax VII – Period 2020 through 2026

Chatham County held a referendum on September 2019 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2020 through September 30, 2026 (cash receipt December 31, 2020 through November 30, 2026) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of $400,000,000 over the six years:

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
Other Taxes	400,000,000	400,000,000	400,000,000	339,257,448
Intergovernmental	-	-	-	-
Investment Income	-	-	-	-
Other Revenue	-	-	-	-
Fund Balance	-	-	-	29,271,010
TOTAL REVENUES	**400,000,000**	**400,000,000**	**400,000,000**	**368,528,458**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2020/2021 ADOPTED BUDGET	2021/2022 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
ROADS, STREETS & BRIDGES PROJECTS					
5118	Quacco Road	-	5,000,000	5,000,000	5,000,000
5110	Walthour Road		2,000,000	-	2,000,000
5111	Garrard Avenue Improvements		2,000,000	-	2,000,000
5112	Little Neck Road		10,000,000	-	10,000,000
5676	Road Resurfacing		8,000,000	-	8,000,000
5950	Reserve Roads, Streets, Bridges	30,000,000	2,750,000	25,000,000	2,750,000
TOTAL ROADS, STREETS & BRIDGES PROJECTS		**30,000,000**	**29,750,000**	**30,000,000**	**29,750,000**
DRAINAGE / FLOOD CONTROL					
8002	CSX Diversion	-	1,000,000	1,000,000	1,000,000
8950	Reserve Storm and Drainage	30,000,000	29,000,000	29,000,000	29,250,000
TOTAL DRAINAGE / FLOOD CONTROL		**30,000,000**	**30,000,000**	**30,000,000**	**30,250,000**
CAPITAL PROJECTS					
6022	Chatham Judicial Complex	63,000,000	62,750,000	63,000,000	62,750,000
6010	Chatham - ELC	3,125,000	3,125,000	3,125,000	3,125,000
6011	Disaster Capital/Other CIP	2,400,000	2,400,000	2,400,000	2,400,000
6012	Museum: Mighty 8th	4,500,000	4,500,000	4,500,000	4,500,000
6013	Museum: Other	1,500,000	1,500,000	1,500,000	1,500,000
6063	Fleet Facility	2,500,000	2,500,000	2,500,000	2,500,000
6014	Public Safety Facility(ies)	2,500,000	2,500,000	2,500,000	2,500,000
6015	Public Safety Comm: Radio Tower	2,000,000	2,000,000	2,000,000	2,000,000
6016	Public Safety Comm: Fiber Network	2,000,000	2,000,000	2,000,000	2,000,000
6017	Public Safety Comm: E911 Dispatch Center Systems	2,000,000	2,000,000	2,000,000	2,000,000
6018	Vehicles/Public Safety Equipment	1,673,853	1,673,853	1,673,853	1,673,853
8001	Sewer Infrastructure	250,000	250,000	250,000	250,000
TOTAL CAPITAL PROJECTS		**87,448,853**	**87,198,853**	**87,448,853**	**87,198,853**
PARKS AND RECREATION					
6080	Libraries	1,000,000	1,000,000	1,000,000	1,000,000
6081	Multi-Purpose	1,500,000	1,500,000	1,500,000	1,500,000
6082	Indoor Rec/Shelters	17,000,000	17,000,000	17,000,000	17,000,000
6083	Existing Park Upgrades	3,000,000	3,000,000	3,000,000	3,000,000
6084	Children's Garden & Greenspace	2,000,000	2,000,000	2,000,000	2,000,000
6085	Outdoor Multi Purpose Fields	7,000,000	7,000,000	7,000,000	7,000,000
6086	Trails and Park Connectivity	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL PARKS AND RECREATION		**32,500,000**	**32,500,000**	**32,500,000**	**32,500,000**
TOTAL COUNTY WIDE PROJECTS		**179,948,853**	**179,448,853**	**179,948,853**	**179,698,853**
DISTRIBUTION TO MUNICIPALITIES					

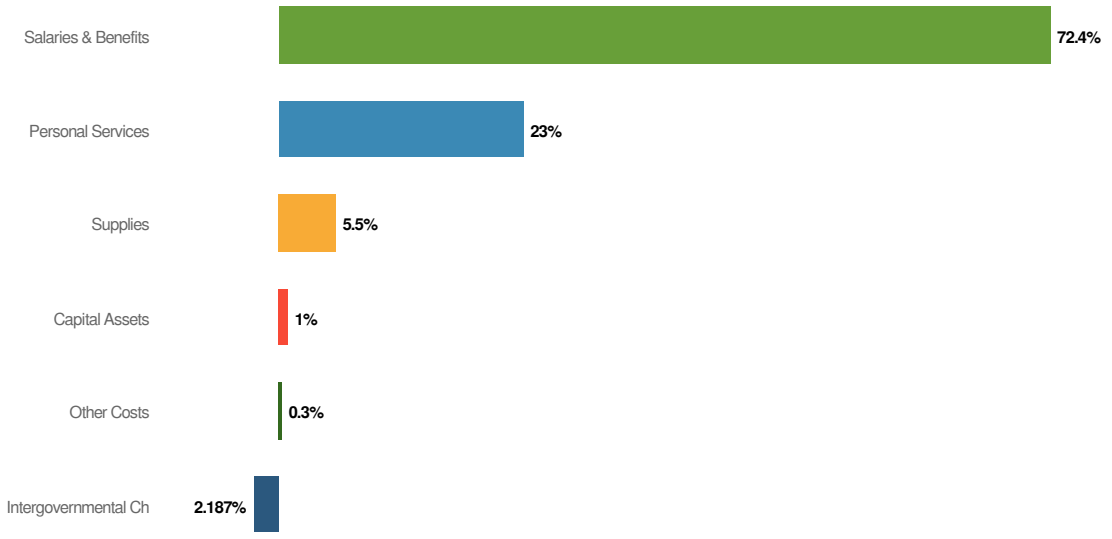
6801	Bloomingdale 0.76607 %	3,064,275	3,064,275	3,064,275	2,594,543
6802	Garden City 2.50630%	10,025,181	10,025,181	10,025,181	8,488,390
6803	Pooler 6.41108%	25,644,314	25,644,314	25,644,314	21,713,223
6804	Port Wentworth 2.11669%	8,466,752	8,466,752	8,466,752	7,168,858
6805	Savannah 38.17498%	152,699,915	152,699,915	152,699,915	129,292,109
6806	Thunderbolt 0.73754%	2,950,162	2,950,162	2,950,162	2,497,924
6807	Tybee Island 0.98616%	3,944,653	3,944,653	3,944,653	3,339,968
6809	Vernonburg 0.03272%	130,895	130,895	130,895	110,832
6810	Savannah - ELC 0.78125%	3,125,000	3,125,000	3,125,000	3,125,000
6811	Chatham Transit 2.50000%	10,000,000	10,000,000	10,000,000	10,000,000
TOTAL DISTRIBUTION TO MUNICIPALITIES		**220,051,147**	**220,051,147**	**220,051,147**	**188,330,847**
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	-	-	-
8904	Admin Expenditures - Direct Cost	-	500,000	-	498,758
TOTAL OTHER PROJECTS		**-**	**500,000**	**-**	**498,758**
TOTAL EXPENDITURES		**400,000,000**	**400,000,000**	**400,000,000**	**368,528,458**

DEPARTMENTS

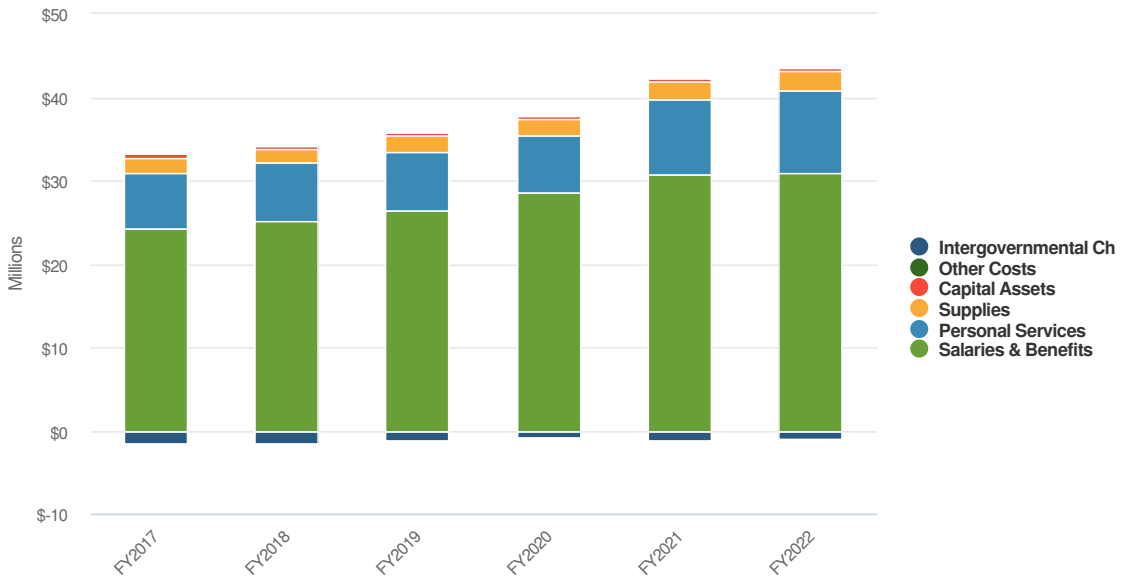
General Fund M & O

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



1001110 - Board of Commissioners



Chester A. Ellis
Chairman

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman.
Through broad policy decisions, they give guidance and direction in providing services and long-range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	11	11	11
Part-Time Positions	0	0	0
Total	**11.00**	**11.00**	**11.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies.	Economy
Goal #2 - Raise awareness of County programs and services and their value to the community.	Quality of Service for our Customers
Goal #3 - Improve operational effectiveness, efficiency, and transparency	Superior Stewardship

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

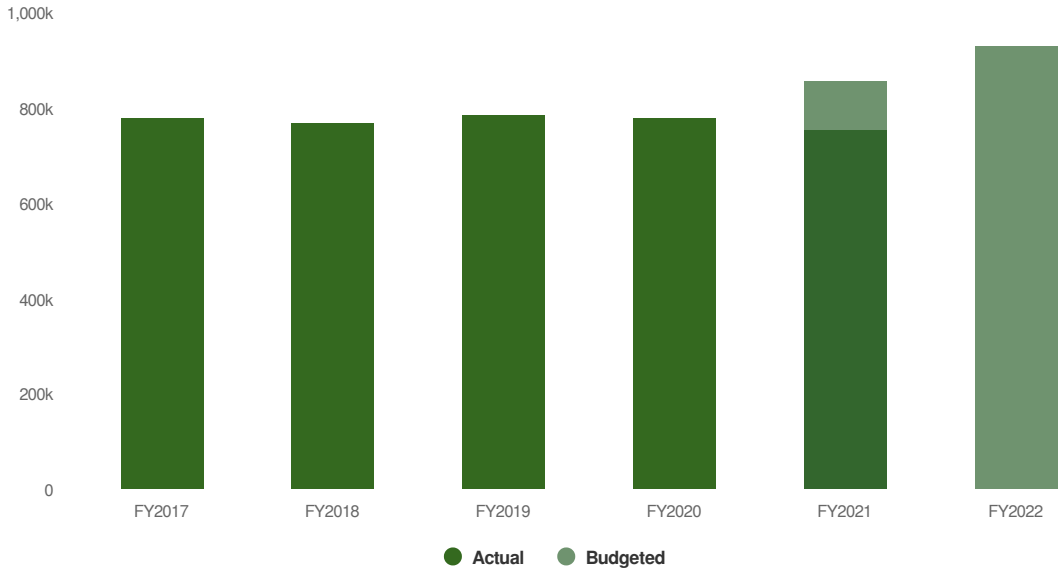
Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Commission office expenditure per capita (based on 2016 Census data of 283,379 pop.)	$2.68	$3.07	$3.03
Countywide operating Millage rate	11.543	11.543	11.543
Special Service District Millage rate	4.99	4.91	4.91

Expenditures Summary

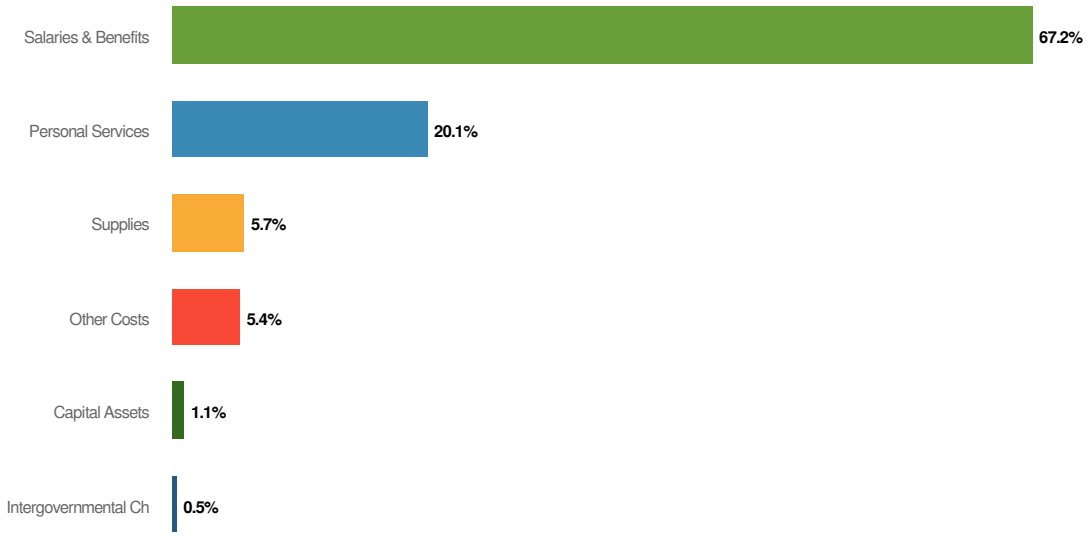
$932,357 **$73,456**
(8.55% vs. prior year)

1001110 - Board of Commissioners Proposed and Historical Budget vs. Actual

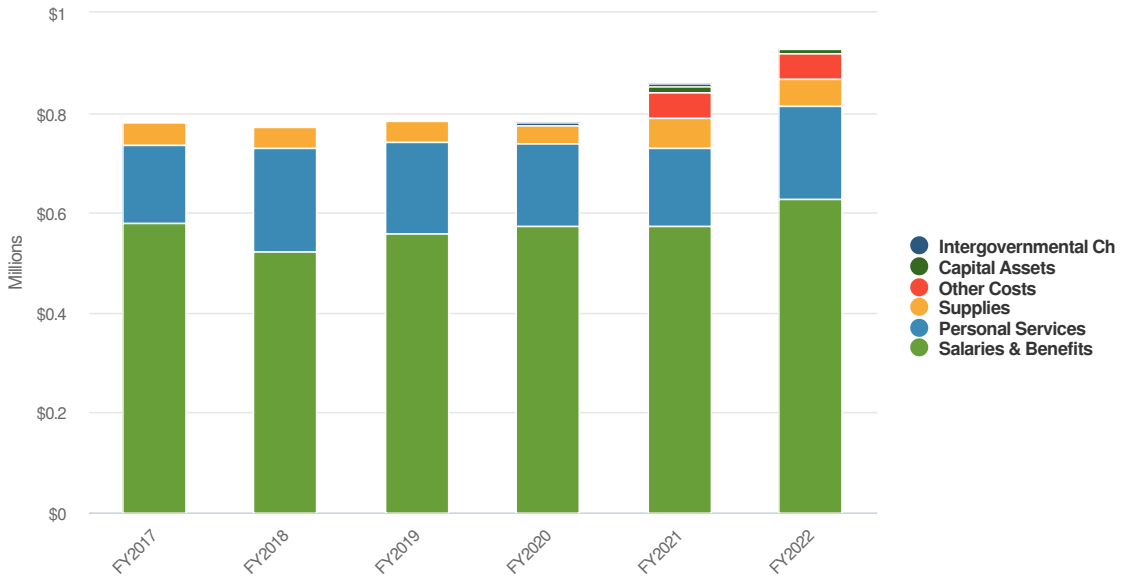


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
General Government					
REGULAR EMPLOYEES	$362,694	$371,455	$371,344	$371,434	1.6%
HEALTH INSURANCE	$86,925	$91,387	$73,052	$137,573	54.4%
SOCIAL SECURITY	$25,339	$25,945	$26,163	$27,163	4.9%
PENSION CONTRIBUTIONS	$62,766	$64,601	$60,102	$52,705	-8.9%
OPEB CONTRIBUTIONS	$20,000	$21,000	$35,800	$38,000	6.1%
Total General Government:	**$557,724**	**$574,388**	**$566,461**	**$626,875**	**9.1%**
Total Salaries & Benefits:	**$557,724**	**$574,388**	**$566,461**	**$626,875**	**9.1%**
Personal Services					
General Government					
OFFICIAL/ADMIN SERVICES	$18,114	$2,291	$0	$2,300	0%
REPAIRS & MAINTENANCE	$0	$0	$0	$250	0%
FLEET - PARTS	$0	$0	$0	$78	N/A
FLEET - LABOR	$0	$0	$0	$155	N/A
BUILDING & LAND RENTAL	$674	$684	$684	$1,000	0%
TELEPHONE SERVICE	$8,759	$10,767	$25,191	$30,000	361.5%
POSTAGE	$723	$684	$784	$1,500	0%
ADVERTISING	$29,945	$2,005	$1,875	$5,000	0%
PRINTING AND BINDING EXP	$0	$0	$0	$1,000	0%
TRAVEL EXPENSES	$44,364	$29,815	$6,659	$18,000	0%

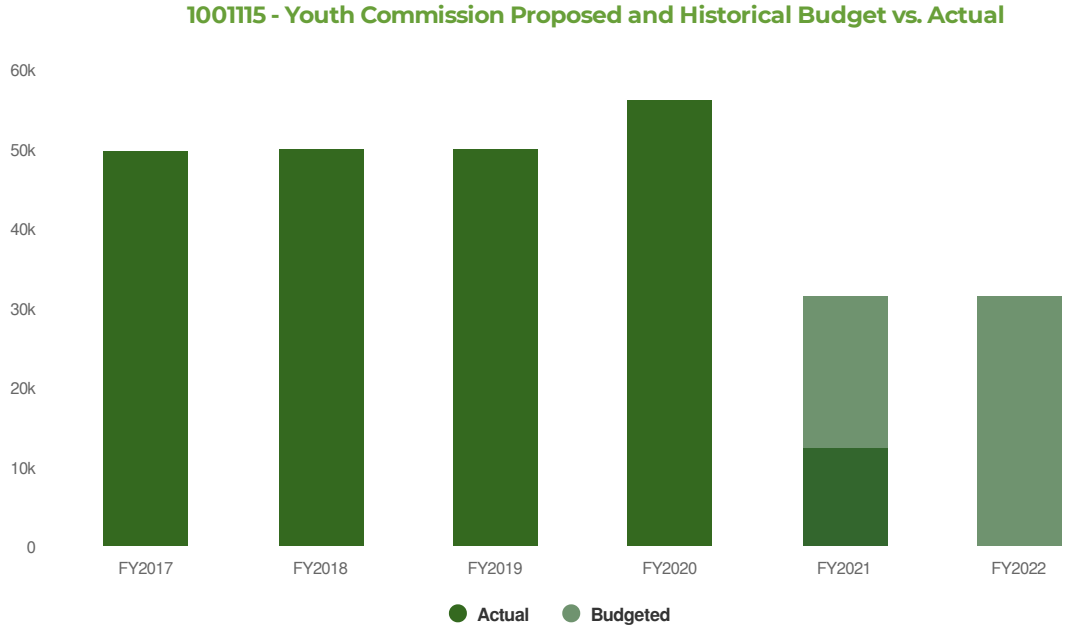
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$30,495	$33,572	$32,380	$35,000	0%
EDUCATION AND TRAINING	$23,938	$11,804	$6,430	$10,000	0%
OTHER PURCHASED SERVICES	$27,568	$74,000	$72,346	$83,000	10.7%
Total General Government:	**$184,581**	**$165,623**	**$146,348**	**$187,283**	**20.4%**
Total Personal Services:	**$184,581**	**$165,623**	**$146,348**	**$187,283**	**20.4%**
Supplies					
General Government					
GENERAL SUPPLIES	$2,848	$5,853	$15,592	$12,000	20%
GASOLINE/DIESEL	$0	$0	$0	$642	N/A
CATERED MEALS	$36,627	$27,802	$22,314	$40,000	-20%
BOOKS & PERIODICALS	$0	$0	$0	$150	0%
OTHER SUPPLIES	$879	$1,037	$0	$750	-25%
Total General Government:	**$40,354**	**$34,692**	**$37,906**	**$53,542**	**-12.4%**
Total Supplies:	**$40,354**	**$34,692**	**$37,906**	**$53,542**	**-12.4%**
Capital Assets					
General Government					
OTHER EQUIPMENT	$0	$413	$0	$10,000	-24.2%
Total General Government:	**$0**	**$413**	**$0**	**$10,000**	**-24.2%**
Total Capital Assets:	**$0**	**$413**	**$0**	**$10,000**	**-24.2%**
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$1,745	$3,399	$3,716	$3,757	1.1%
INTERNAL SVC - SAFETY	$900	$900	$900	$900	0%
Total General Government:	**$2,645**	**$4,299**	**$4,616**	**$4,657**	**0.9%**
Total Intergovernmental Ch:	**$2,645**	**$4,299**	**$4,616**	**$4,657**	**0.9%**
Other Costs					
General Government					
PMTS TO OTHERS	$19	$0	$0	$50,000	0%
Total General Government:	**$19**	**$0**	**$0**	**$50,000**	**0%**
Total Other Costs:	**$19**	**$0**	**$0**	**$50,000**	**0%**
Total Expense Objects:	**$785,324**	**$779,415**	**$755,331**	**$932,357**	**8.6%**

1001115 - Youth Commission

The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills.

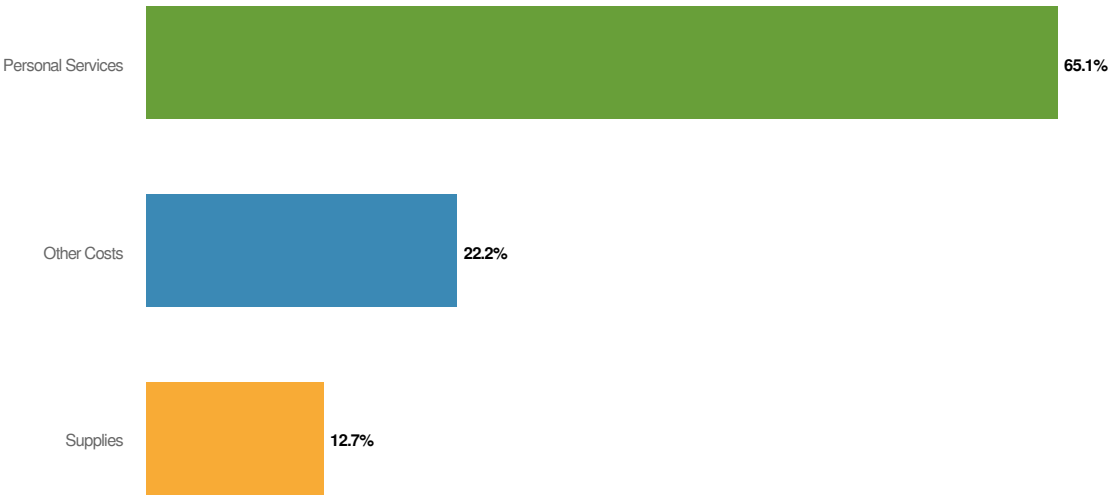
Expenditures Summary

$31,500 $0
(0% vs. prior year)

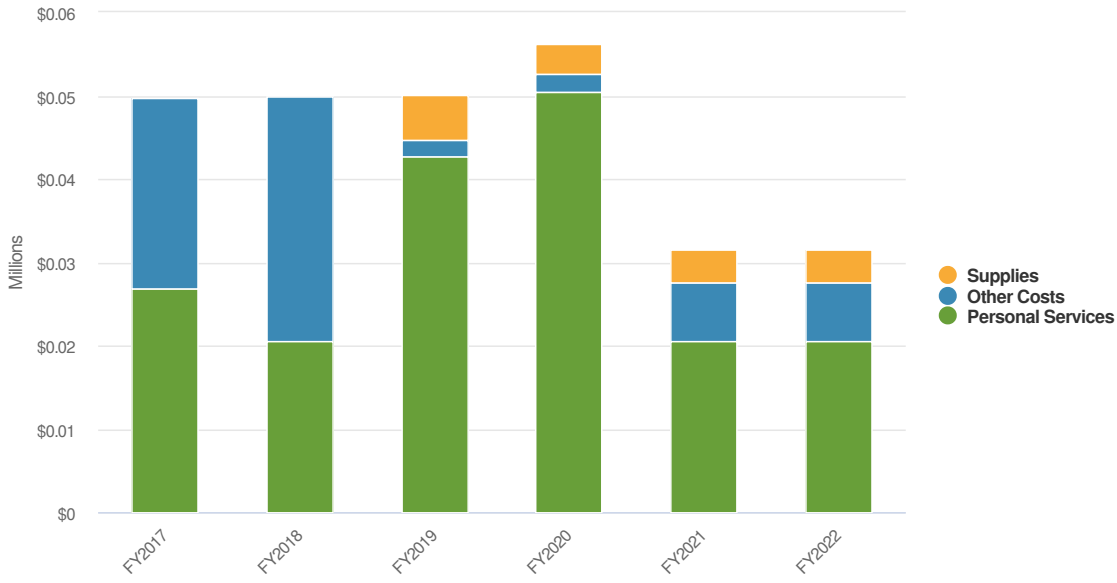


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Government					
PROFESSIONAL SERVICES	$800	$1,025	$0	$2,000	0%
TELEPHONE SERVICE	$0	$21	$426	$0	0%
PRINTING AND BINDING EXP	$95	$0	$0	$0	0%
TRAVEL EXPENSES	$32,942	$47,542	$162	$17,500	0%
EDUCATION AND TRAINING	$8,850	$1,850	$0	$1,000	0%
Total General Government:	**$42,687**	**$50,438**	**$588**	**$20,500**	**0%**
Total Personal Services:	**$42,687**	**$50,438**	**$588**	**$20,500**	**0%**
Supplies					
General Government					
GENERAL SUPPLIES	$3,377	$1,642	$2,475	$2,000	0%
CATERED MEALS	$1,994	$1,969	$0	$2,000	0%
Total General Government:	**$5,371**	**$3,612**	**$2,475**	**$4,000**	**0%**
Total Supplies:	**$5,371**	**$3,612**	**$2,475**	**$4,000**	**0%**
Other Costs					
General Government					
PMTS TO OTHERS	$1,942	$2,165	$9,389	$7,000	0%
Total General Government:	**$1,942**	**$2,165**	**$9,389**	**$7,000**	**0%**
Total Other Costs:	**$1,942**	**$2,165**	**$9,389**	**$7,000**	**0%**
Total Expense Objects:	**$50,000**	**$56,215**	**$12,451**	**$31,500**	**0%**

1001130 - Clerk of Commission



Janice Bocook
Clerk of Commission

The County Clerk is the staff assistant and executive secretary for the Chatham County Board of Commissioners. Responsibilities include: handling administrative research for Commissioners, preparing and processing correspondence and reports, attending meetings of the Board of Commissioners, preparing minutes of the meetings of the Board of Commissioners, maintaining the official records of Chatham County, and administering the oath of office to all new Police Officers for the unincorporated areas of the County.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the public for documents in compliance with the "Open Records Act" of Georgia. The Clerk also researches County records upon request for the various departments of the County.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	**2.00**	**2.00**	**2.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
◦ The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative process. ◦ The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies.	None

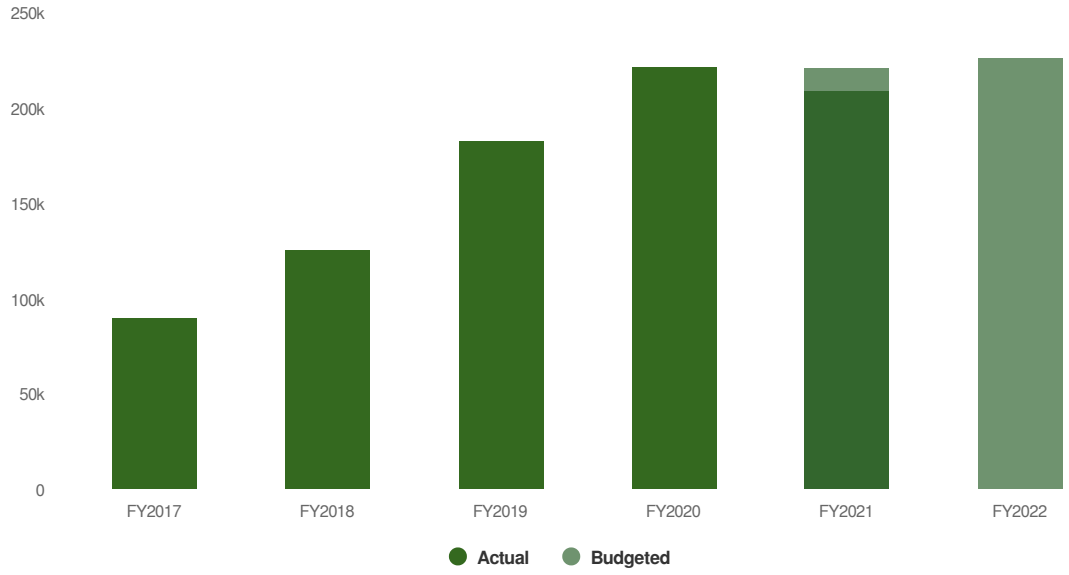
Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Commission meetings recorded	23	23	23

Expenditures Summary

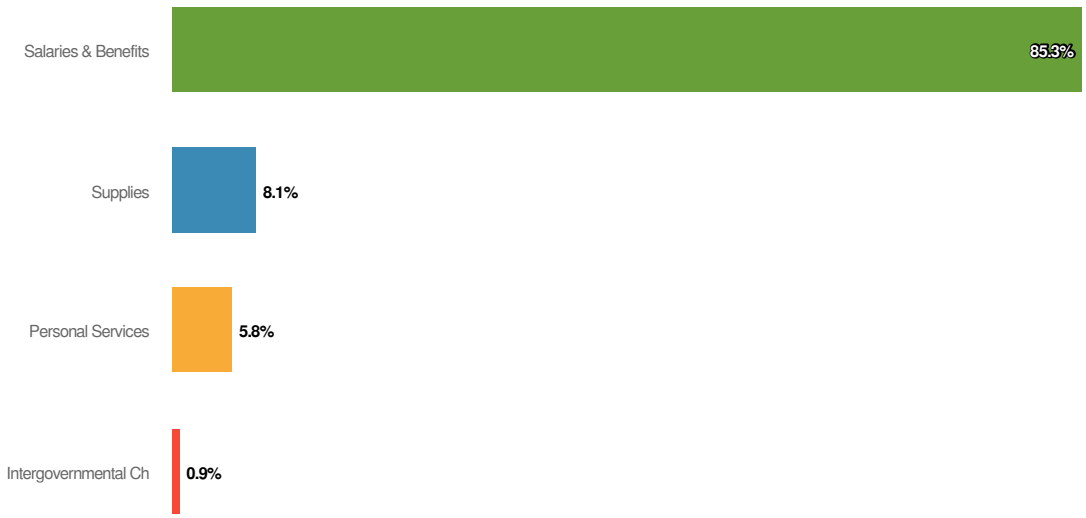
$226,035 **$4,878**
(2.21% vs. prior year)

1001130 - Clerk of Commission Proposed and Historical Budget vs. Actual

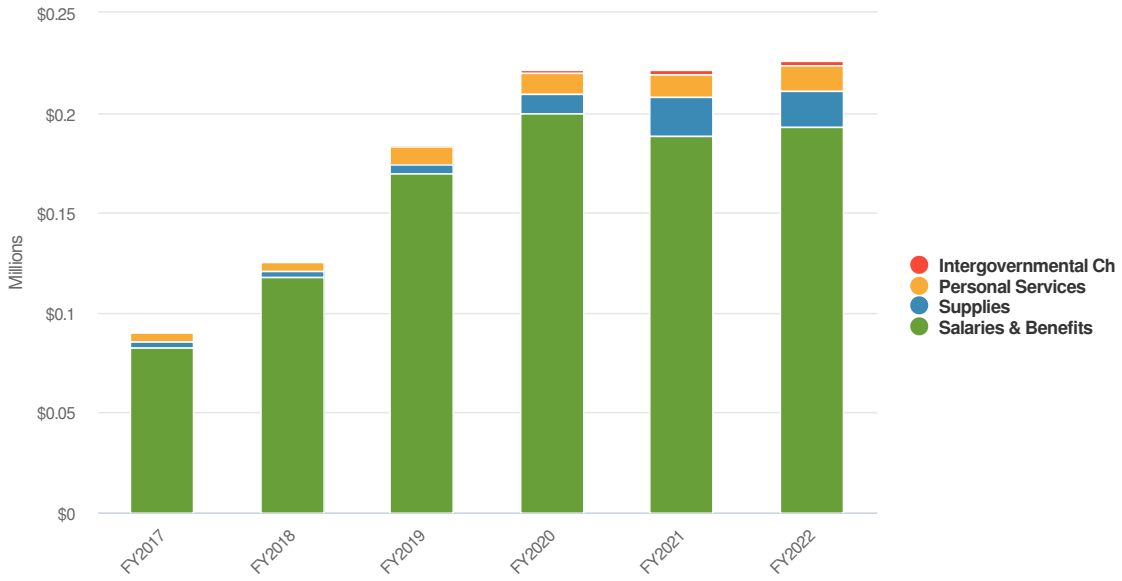


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$110,400	$119,491	$121,750	$123,555	3.6%
TEMPORARY EMPLOYEES	$0	$6,412	$1,023	$0	0%
OVERTIME	$0	$1,285	$0	$0	-100%
HEALTH INSURANCE	$23,315	$32,302	$32,466	$34,405	10.4%
SOCIAL SECURITY	$7,668	$8,641	$8,295	$8,355	2%
PENSION CONTRIBUTIONS	$20,515	$22,820	$20,671	$18,917	-6.8%
OPEB CONTRIBUTIONS	$8,000	$8,400	$8,000	$7,600	-5%
Total Salaries & Benefits:	**$169,898**	**$199,353**	**$192,205**	**$192,832**	**2.4%**
Personal Services					
REPAIRS & MAINTENANCE	$2,447	$1,571	$1,689	$2,500	0%
TELEPHONE SERVICE	$0	$0	$314	$1,500	N/A
POSTAGE	$0	$61	$14	$250	0%
TRAVEL EXPENSES	$5,820	$7,766	$5,048	$5,000	0%
DUES AND FEES	$385	$210	$525	$750	10.3%
EDUCATION AND TRAINING	$76	$505	$3,126	$3,000	39.5%
Total Personal Services:	**$8,728**	**$10,113**	**$10,716**	**$13,000**	**12.3%**
Supplies					
GENERAL SUPPLIES	$3,323	$3,864	$4,174	$7,500	-11.8%
BOOKS & PERIODICALS	$1,110	$6,560	$27	$10,750	0%
Total Supplies:	**$4,433**	**$10,424**	**$4,201**	**$18,250**	**-5.2%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$1,360	$1,487	$1,053	-29.2%
INTERNAL SVC - SAFETY	$450	$450	$450	$900	100%
Total Intergovernmental Ch:	**$450**	**$1,810**	**$1,937**	**$1,953**	**0.8%**
Total Expense Objects:	**$183,509**	**$221,700**	**$209,060**	**$226,035**	**2.2%**

1001320 - County Manager



Lee Smith
County Manager

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	6	6	6
Part-Time Positions	1	0	0
Total	**7.00**	**6.00**	**6.00**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 — Implement the Board of Commissioner's initiatives, goals, and directives.	Quality of Service for our Customers
Goal #2 — Balance the FY 2021 Budget while maintaining services for citizens and minimizing revenue demands of taxpayers of Chatham County.	Superior Stewardship
Goal #3 — Increase efficiency and effectiveness of all county services, referencing benchmarks and comparable data from the public and private sectors.	Superior Work Environment

Department Objectives and Key Results

Goal	Activity to accomplish the Goal
1	Direct staff to work across departments to ensure alignment with the Board of Commissioners' priorities
2	Prepare an annual balanced operating and capital budget within the policies established.

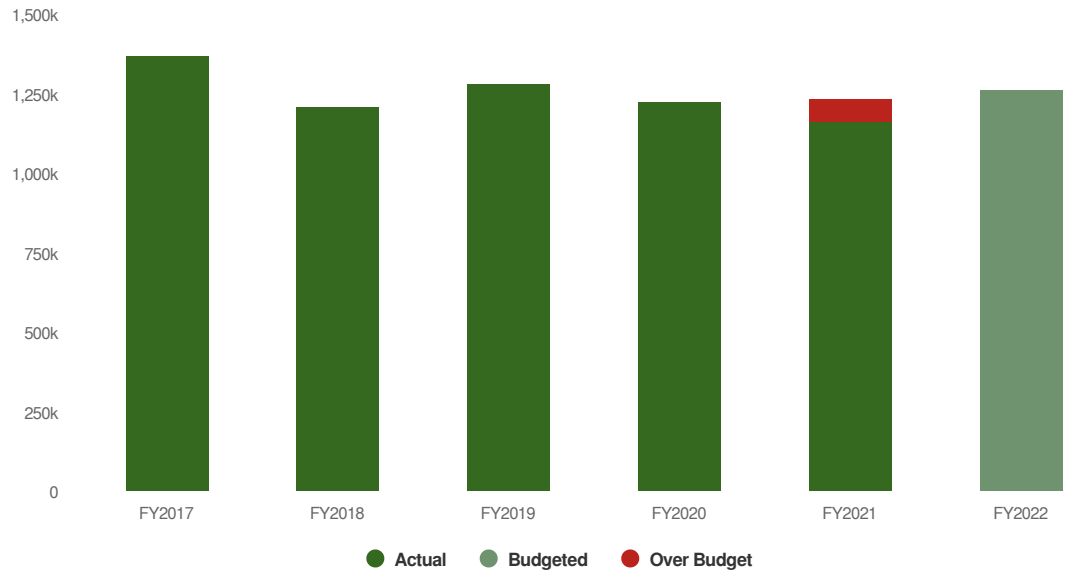
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Improve credit rating on debt obligations:			
Moody's	Aa2	Aa1	Aa1
Standard & Poor's	AA	AA+	AA+
Maintain an unrestricted fund balance as a % of the subsequent year's budget within the General Fund	23.6%	23.6%	25%
Implementation of "My Chatham" user Citizen's tool tracking at least 80% responsiveness.	N/A	80%	80%

Expenditures Summary

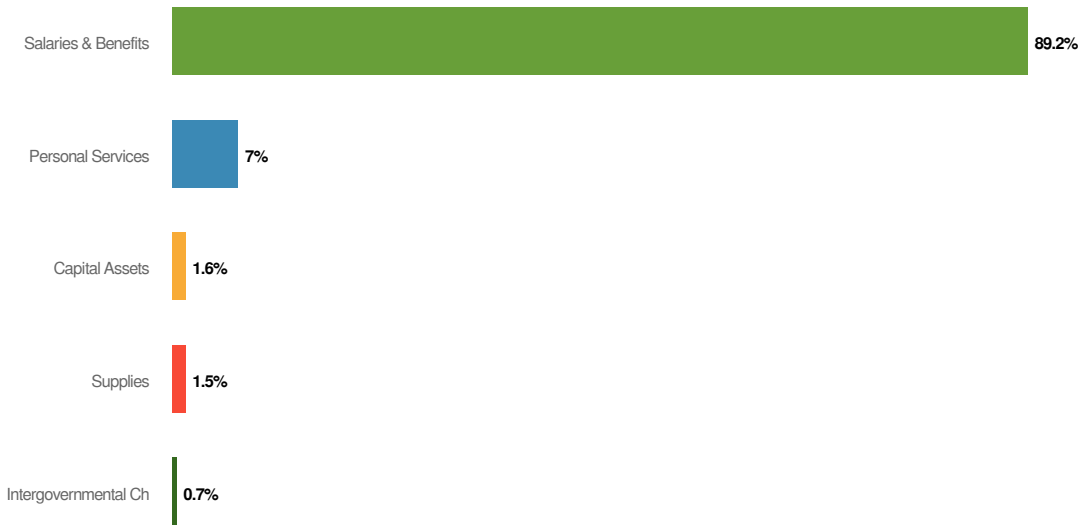
$1,264,993 **$100,731**
(8.65% vs. prior year)

1001320 - County Manager Proposed and Historical Budget vs. Actual

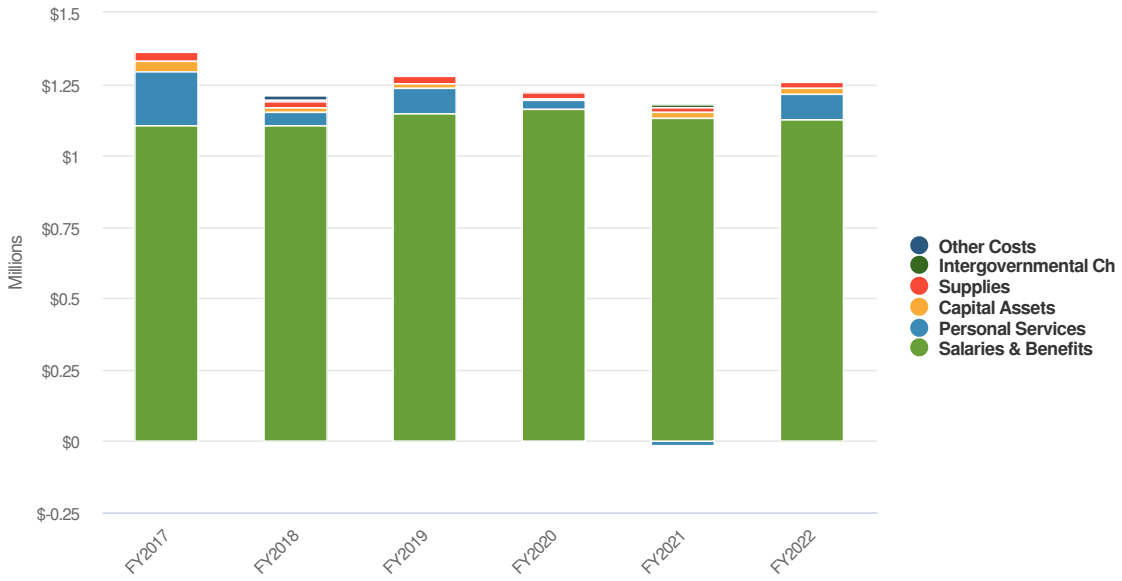


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
General Government					
REGULAR EMPLOYEES	$830,993	$835,556	$844,844	$845,486	5.6%
TEMPORARY EMPLOYEES	$9,568	$6,855	$0	$0	-100%
OVERTIME	$30	$6,596	$0	$0	0%
HEALTH INSURANCE	$92,082	$92,322	$100,193	$85,418	-25.1%
SOCIAL SECURITY	$48,727	$48,372	$48,561	$47,037	4.4%
PENSION CONTRIBUTIONS	$141,143	$147,911	$136,803	$127,962	-4.9%
OPEB CONTRIBUTIONS	$24,000	$25,200	$24,000	$22,800	-5%
Total General Government:	**$1,146,543**	**$1,162,811**	**$1,154,401**	**$1,128,703**	**-0.4%**
Total Salaries & Benefits:	**$1,146,543**	**$1,162,811**	**$1,154,401**	**$1,128,703**	**-0.4%**
Personal Services					
General Government					
PROFESSIONAL SERVICES	$2,481	$4,369	$7,531	$7,500	150%
REPAIRS & MAINTENANCE	$365	$0	$0	$2,500	0%
FLEET - PARTS	$105	$95	$322	$77	-23%
FLEET - LABOR	$227	$286	$664	$150	-37.5%
FLEET - OUTSOURCED SERVICE	$0	$543	$85	$315	-37%
BUILDING & LAND RENTAL	$3,060	$3,060	$3,060	$3,900	0%
TELEPHONE SERVICE	$7,101	$5,930	$9,011	$7,000	0%
POSTAGE	$262	$150	$133	$600	-25%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
PRINTING AND BINDING EXP	$0	$1,008	$100	$2,000	-33.3%
TRAVEL EXPENSES	$20,225	$13,063	$8,388	$20,000	81.8%
DUES AND FEES	$15,193	$5,669	$6,591	$9,000	-10%
EDUCATION AND TRAINING	$431	$614	$2,261	$6,000	100%
OTHER PURCHASED SERVICES	$41,636	$224	$20,000	$30,000	0%
Total General Government:	**$91,087**	**$35,011**	**$58,146**	**$89,042**	**-695.3%**
Total Personal Services:	**$91,087**	**$35,011**	**$58,146**	**$89,042**	**-695.3%**
Supplies					
General Government					
GENERAL SUPPLIES	$21,700	$10,889	$8,614	$13,000	0%
GASOLINE/DIESEL	$923	$1,413	$1,469	$644	-57.1%
CATERED MEALS	$3,616	$3,629	$1,387	$3,000	0%
BOOKS & PERIODICALS	$986	$856	$1,002	$1,200	9.1%
UNIFORMS	$0	$752	$518	$1,000	0%
Total General Government:	**$27,225**	**$17,539**	**$12,990**	**$18,844**	**1%**
Total Supplies:	**$27,225**	**$17,539**	**$12,990**	**$18,844**	**1%**
Capital Assets					
General Government					
BLDGS/ BLDG IMPROVEMENTS	$220	$1,225	$0	$12,000	20%
COMPUTERS	$7,265	$1,075	$2,887	$4,000	-20%
OTHER EQUIPMENT	$5,447	$2,173	$0	$4,000	0%
Total General Government:	**$12,933**	**$4,473**	**$2,887**	**$20,000**	**5.3%**
Total Capital Assets:	**$12,933**	**$4,473**	**$2,887**	**$20,000**	**5.3%**
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$2,690	$5,202	$5,646	$5,704	1%
INTERNAL SVC - SAFETY	$2,700	$2,700	$2,700	$2,700	0%
Total General Government:	**$5,390**	**$7,902**	**$8,346**	**$8,404**	**0.7%**
Total Intergovernmental Ch:	**$5,390**	**$7,902**	**$8,346**	**$8,404**	**0.7%**
Total Expense Objects:	**$1,283,178**	**$1,227,735**	**$1,236,771**	**$1,264,993**	**8.7%**

1001510 - Finance



Amy Davis
Finance Director

DEPARTMENT MISSION STATEMENT – The mission of the Finance Department is to maintain financial integrity by recording and presenting financial information in an accurate and timely manner to all who rely on that information.

DEPARTMENT SERVICES:
Finance is responsible for accounting, payables, receivables, payroll, investments, fixed assets and budgeting.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	22	22	23
Part Time Positions	4	4	4
Total	**26**	**26**	**27**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Received the Government Finance Officers' Association "Award for Excellence in Financial Reporting"	Quality Service for Our Customers
2. To receive an "Unqualified Opinion" on our external annual audit.	
3. To receive the Government Finance Officers' Association "Distinguished Budget Award"	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Follow all Governmental Accounting Standards Board pronouncements and follow the checklist for all necessary items to receive the Award for Excellence in Financial Reporting as required by the Government Finance Officers' Association.
2	Follow all Governmental Accounting Standards Board pronouncements
3	Follow all Governmental Accounting Standards Board pronouncements and follow the checklist for all necessary items to receive the Distinguished Budget Award as required by the Government Finance Officers' Association.

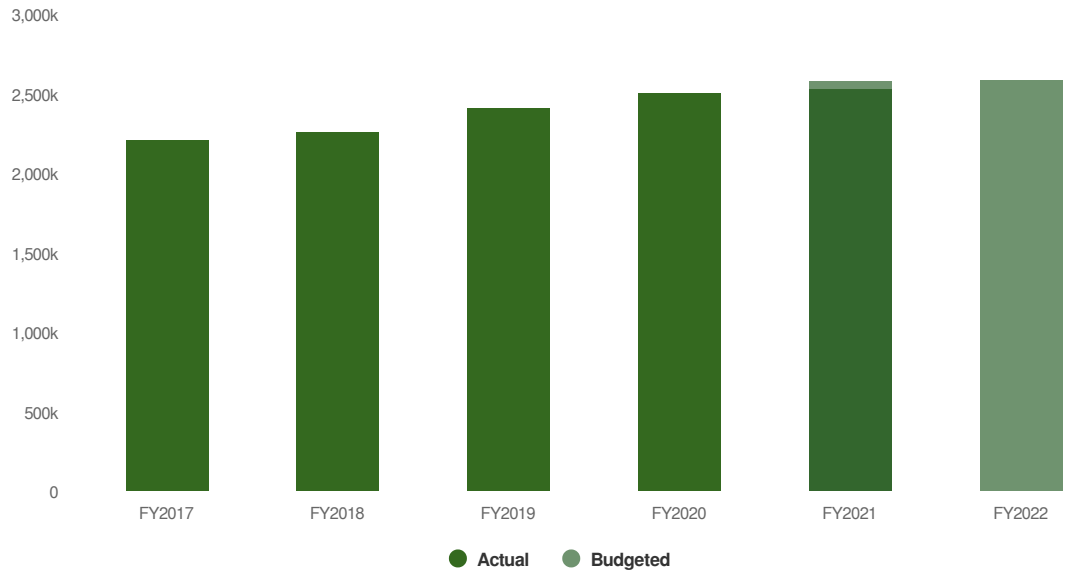
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Receive at least 90% proficient ratings from a review of application for the GFOA Budget Award	100%	100%	100%
Receive an unqualified opinion from the independent auditor that County financial statements are fairly and appropriately presented, without identified exceptions, in compliance with generally accepted accounting principles.	Yes	Yes	Yes

Expenditures Summary

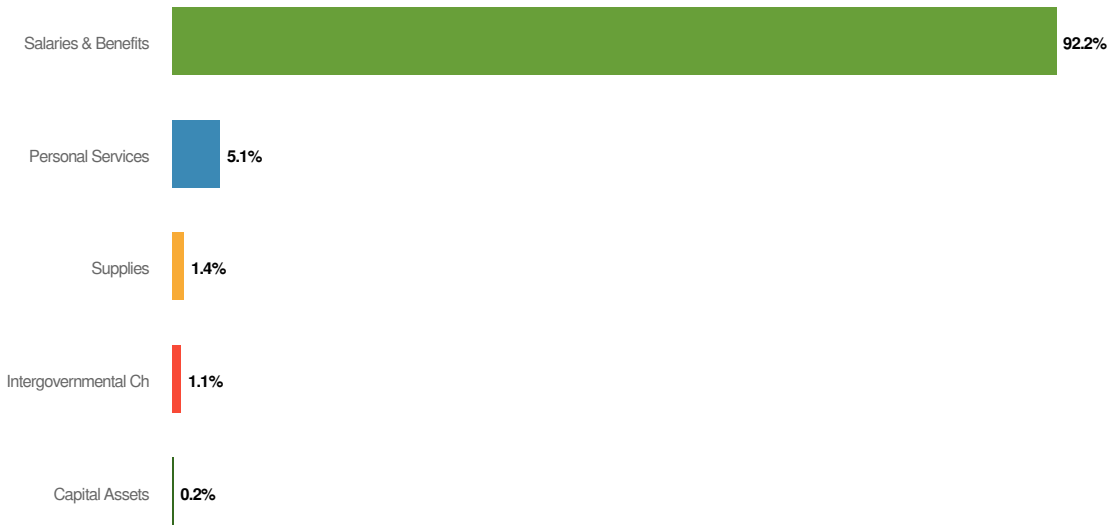
$2,590,621 **$8,897**
(0.34% vs. prior year)

1001510 - Finance Proposed and Historical Budget vs. Actual

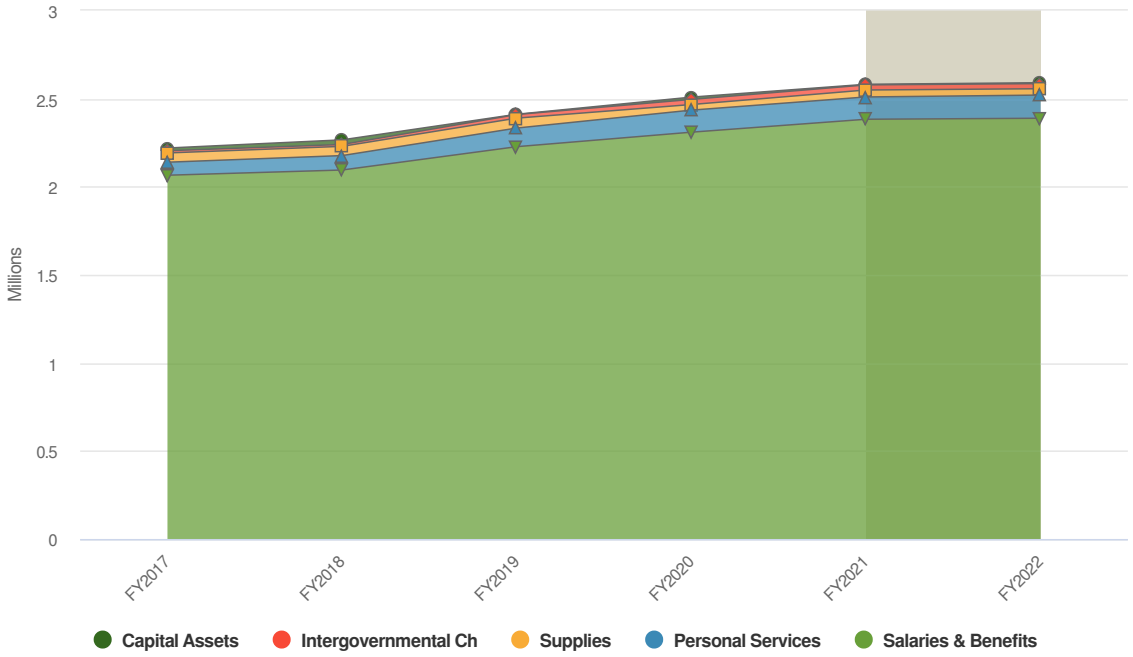


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



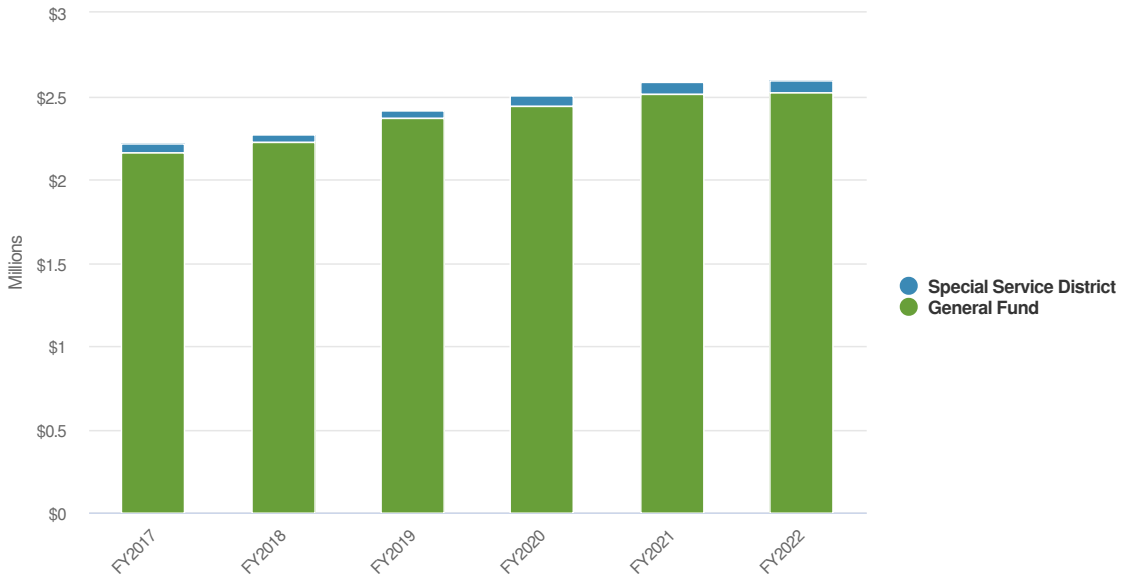
Grey background indicates budgeted figures.

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
Salaries & Benefits					
REGULAR EMPLOYEES	$1,477,613	$1,521,080	$1,568,546	$1,629,592	3.8%
TEMPORARY EMPLOYEES	$8,990	$23,261	$0	$0	-100%
OVERTIME	$395	$3,362	$0	$4,000	-46.7%
HEALTH INSURANCE	$259,190	$271,363	$280,556	$294,558	-2.4%
SOCIAL SECURITY	$102,237	$106,752	$107,849	$112,001	0.8%
PENSION CONTRIBUTIONS	$257,666	$266,162	$260,125	$232,655	-8.9%
OPEB CONTRIBUTIONS	$82,668	$79,800	$81,480	$76,000	-11.1%
Total Salaries & Benefits:	**$2,188,759**	**$2,271,779**	**$2,298,556**	**$2,348,806**	**0.2%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$13,467	$0	$0	$0	0%
PROFESSIONAL SERVICES	$15,329	$41,473	$77,238	$40,000	5.3%
REPAIRS & MAINTENANCE	$0	$4,844	$0	$5,000	11.1%
BUILDING & LAND RENTAL	$1,020	$1,020	$1,020	$1,080	0%
EQUIPMENT RENTALS	$4,803	$8,605	$9,067	$8,000	0%
TELEPHONE SERVICE	$874	$42	$0	$1,650	0%
POSTAGE	$15,173	$13,057	$12,366	$15,000	-3.2%
ADVERTISING	$5,547	$2,746	$2,046	$3,500	-41.7%
PRINTING AND BINDING EXP	$3,138	$2,241	$1,755	$3,000	-14.3%
TRAVEL EXPENSES	$30,306	$14,082	$1,088	$15,000	14.3%
DUES AND FEES	$7,502	$2,336	$1,651	$4,825	0%
EDUCATION AND TRAINING	$7,811	$6,848	$9,351	$9,000	104%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OTHER PURCHASED SERVICES	$348	$382	$442	$500	-50%
Total Personal Services:	**$105,316**	**$97,676**	**$116,025**	**$106,555**	**4.9%**
Supplies					
GENERAL SUPPLIES	$13,903	$24,896	$22,865	$25,000	0%
GASOLINE/DIESEL	$0	-$39	$0	$0	0%
CATERED MEALS	$2,103	$896	$1,153	$2,500	-28.6%
BOOKS & PERIODICALS	$889	$593	$499	$1,000	0%
OTHER SMALL EQUIPMENT	$381	$0	$364	$500	-50%
OTHER SUPPLIES	$38,964	$5,392	$3,426	$5,000	0%
Total Supplies:	**$56,241**	**$31,738**	**$28,306**	**$34,000**	**-4.2%**
Capital Assets					
FURNITURE & FIXTURES	$1,482	$3,096	$0	$2,500	-28.6%
COMPUTERS	$25	$9,853	$1,861	$1,000	N/A
OTHER EQUIPMENT	$0	$0	$5,972	$1,500	N/A
Total Capital Assets:	**$1,507**	**$12,949**	**$7,833**	**$5,000**	**42.9%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$10,100	$18,769	$18,639	$18,820	1%
INTERNAL SVC - SAFETY	$10,350	$10,350	$10,350	$10,350	0%
Total Intergovernmental Ch:	**$20,450**	**$29,119**	**$28,989**	**$29,170**	**0.6%**
Total General Fund:	**$2,372,273**	**$2,443,261**	**$2,479,709**	**$2,523,531**	**0.3%**
Special Service District					
Salaries & Benefits					
REGULAR EMPLOYEES	$36,115	$35,418	$38,393	$37,240	5.6%
SOCIAL SECURITY	$2,549	$2,547	$2,700	$2,850	7.8%
Total Salaries & Benefits:	**$38,664**	**$37,965**	**$41,094**	**$40,090**	**5.7%**
Personal Services					
PROFESSIONAL SERVICES	$0	$27,529	$20,779	$25,000	0%
TRAVEL EXPENSES	$487	$0	$0	$0	0%
Total Personal Services:	**$487**	**$27,529**	**$20,779**	**$25,000**	**0%**
Supplies					
GENERAL SUPPLIES	$63	$0	$0	$2,000	-50%
Total Supplies:	**$63**	**$0**	**$0**	**$2,000**	**-50%**
Total Special Service District:	**$39,214**	**$65,494**	**$61,872**	**$67,090**	**0.3%**
Total:	**$2,411,487**	**$2,508,755**	**$2,541,582**	**$2,590,621**	**0.3%**

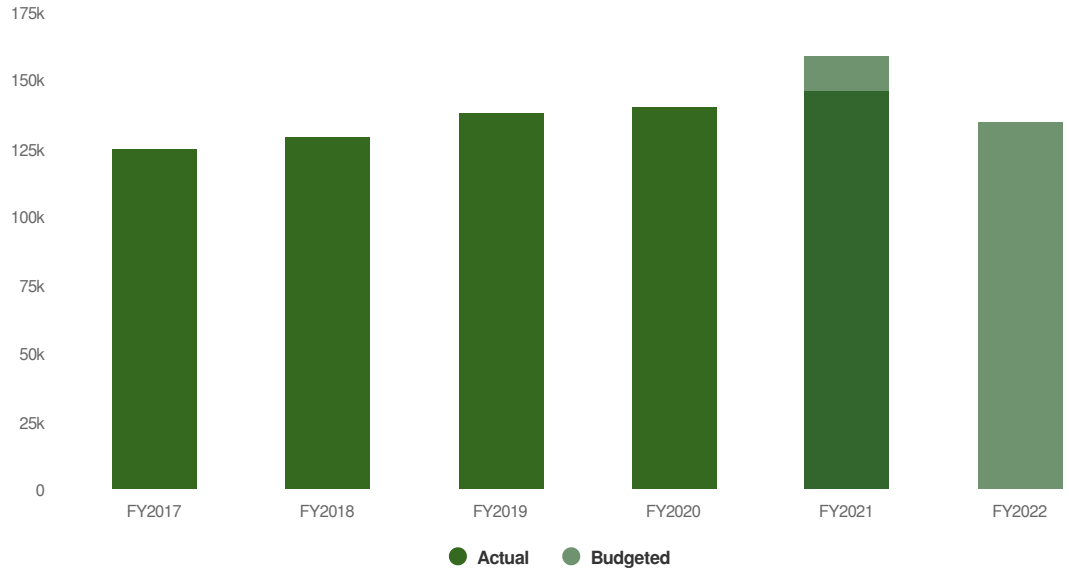
1001511 - Finance - Audit Contract

Funds appropriated for the services of external auditors.

Expenditures Summary

$135,000 **-$24,000**
(-15.09% vs. prior year)

1001511 - Finance - Audit Contract Proposed and Historical Budget vs. Actual



Expenditures by Fund

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
General Fund						
Personal Services						
OFFICIAL/ADMIN SERVICES	$117,900	$116,615	$121,388	$135,000	2.3%	
Total Personal Services:	**$117,900**	**$116,615**	**$121,388**	**$135,000**	**2.3%**	
Total General Fund:	**$117,900**	**$116,615**	**$121,388**	**$135,000**	**2.3%**	
Special Service District						
Personal Services						
OFFICIAL/ADMIN SERVICES	$20,000	$23,885	$24,863	$0	-100%	
Total Personal Services:	**$20,000**	**$23,885**	**$24,863**	**$0**	**-100%**	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total Special Service District:	**$20,000**	**$23,885**	**$24,863**	**$0**	**-100%**	
Total:	**$137,900**	**$140,500**	**$146,250**	**$135,000**	**-15.1%**	

Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
General Government					
OFFICIAL/ADMIN SERVICES	$117,900	$116,615	$121,388	$135,000	2.3%
OFFICIAL/ADMIN SERVICES	$20,000	$23,885	$24,863	$0	-100%
Total General Government:	**$137,900**	**$140,500**	**$146,250**	**$135,000**	**-15.1%**
Total Personal Services:	**$137,900**	**$140,500**	**$146,250**	**$135,000**	**-15.1%**
Total Expense Objects:	**$137,900**	**$140,500**	**$146,250**	**$135,000**	**-15.1%**

1001517 - Purchasing

Peggy Joyner
Purchasing Director

DEPARTMENT MISSION STATEMENT: *The mission of the Chatham County Purchasing and Contracting Department is to maintain a procurement system of the highest integrity, which maximizes the value of tax dollars spent by the County.*

DEPARTMENT SERVICES: The Purchasing Office is responsible for the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of county contracts; and the disposal of surplus assets.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	7	7	7
Part Time Positions	0	0	0
Total	**7.00**	**7.00**	**7.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal 1: Enhance purchasing staff skill and professionalism through encouragement of continuing training and certification programs.	Quality Service for Our Customers
Goal 2: Provide an enhanced web experience for our internal and external customers.	
Goal 3: Advance positive business relationships with our vendors and stakeholders.	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	All procurement staff must complete a minimum of one competency module offered through the National Institute of Government Purchasing.
2	A minimum of one improvement annually to the Purchasing website for internal and external customers.
3	Host a How to Do Business with Chatham County Workshop for the vendor community at least once per year.

Performance Measures

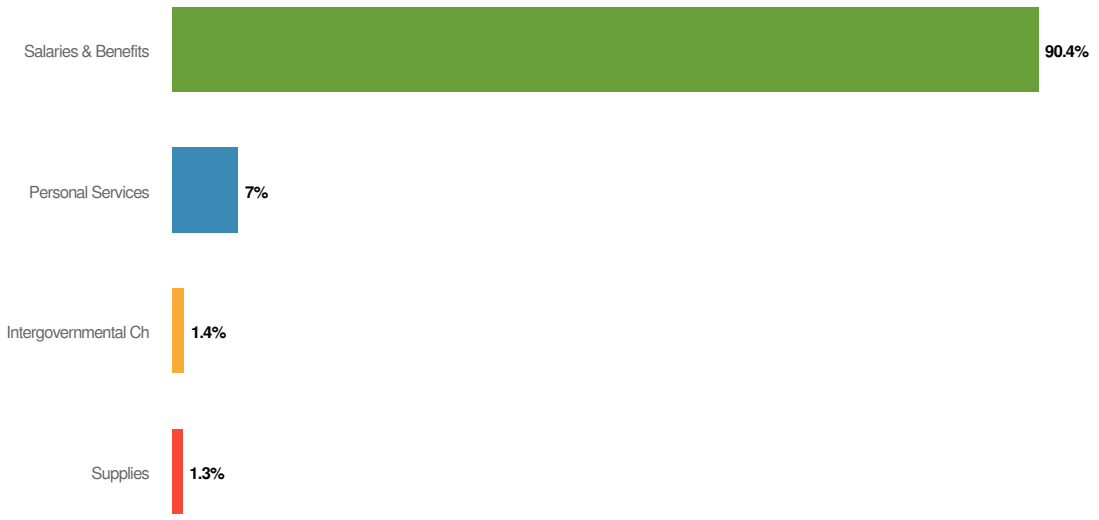
Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
NIGP competency modules passed	N/A	5	5
Website improvements/enhancement	N/A	3	1
Vendor workshop	N/A	1	1

Expenditures Summary

$734,121 **$35,696**
(5.11% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
General Government					
REGULAR EMPLOYEES	$391,158	$414,419	$405,558	$434,715	5.3%
OVERTIME	$0	$863	$0	$0	0%
HEALTH INSURANCE	$85,590	$90,239	$93,504	$104,627	18.9%
SOCIAL SECURITY	$27,465	$29,313	$28,581	$32,702	11.7%
PENSION CONTRIBUTIONS	$72,322	$77,051	$71,213	$64,903	-7.5%
OPEB CONTRIBUTIONS	$28,000	$29,400	$28,000	$26,600	-5%
Total General Government:	**$604,535**	**$641,285**	**$626,856**	**$663,547**	**5.6%**
Total Salaries & Benefits:	**$604,535**	**$641,285**	**$626,856**	**$663,547**	**5.6%**
Personal Services					
General Government					
FLEET - PARTS	$90	$363	$90	$220	-12%
FLEET - LABOR	$132	$499	$289	$310	-11.4%
FLEET - OUTSOURCED SERVICE	$125	$0	$0	$100	-50%
EQUIPMENT RENTALS	$3,381	$2,269	$2,187	$2,600	8.3%
TELEPHONE SERVICE	$1,747	$1,697	$1,595	$1,800	0%
POSTAGE	$529	$460	$530	$500	0%
ADVERTISING	$2,813	$1,589	$2,155	$3,000	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$2,537	$3,828	$2,200	$3,600	0%
DUES AND FEES	$1,210	$1,031	$1,050	$1,750	0%
EDUCATION AND TRAINING	$4,376	$0	$0	$2,565	0%
OTHER PURCHASED SERVICES	$0	$0	$0	$35,000	0%
Total General Government:	**$16,940**	**$11,737**	**$10,096**	**$51,445**	**0.1%**
Total Personal Services:	**$16,940**	**$11,737**	**$10,096**	**$51,445**	**0.1%**
Supplies					
General Government					
GENERAL SUPPLIES	$10,240	$4,389	$7,683	$8,456	0%
GASOLINE/DIESEL	$344	$217	$103	$260	-18.7%
CATERED MEALS	$0	$0	$0	$500	N/A
OTHER SUPPLIES	$176	$111	$74	$0	0%
Total General Government:	**$10,760**	**$4,716**	**$7,859**	**$9,216**	**5%**
Total Supplies:	**$10,760**	**$4,716**	**$7,859**	**$9,216**	**5%**
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$3,140	$6,118	$6,689	$6,763	1.1%
INTERNAL SVC - SAFETY	$3,150	$3,150	$3,150	$3,150	0%
Total General Government:	**$6,290**	**$9,268**	**$9,839**	**$9,913**	**0.8%**
Total Intergovernmental Ch:	**$6,290**	**$9,268**	**$9,839**	**$9,913**	**0.8%**
Total Expense Objects:	**$638,525**	**$667,006**	**$654,650**	**$734,121**	**5.1%**

1001520 - Strategic Planning

Tara Jennings
Strategic Planning Administrator

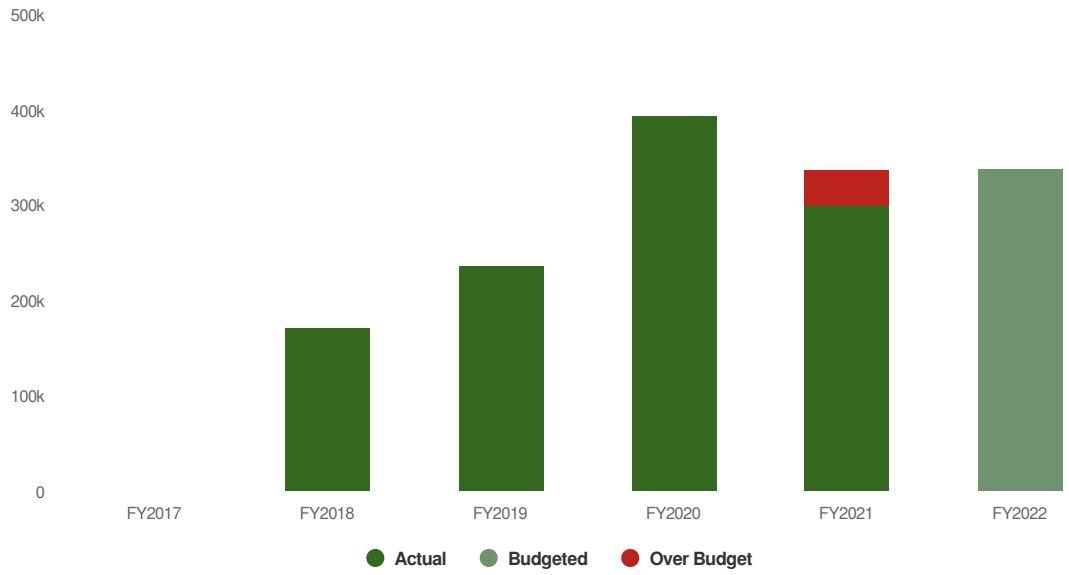
Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	**1.0**	**1.0**	**1.0**

Expenditures Summary

$337,448 **$38,560**
(12.9% vs. prior year)

1001520 - Strategic Planning Proposed and Historical Budget vs. Actual



Goals & Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Develop and maintain effective working relationships with various county departments and business units while offering support and guidance on action-oriented projects.	Superior Work Environment
Goal #2: Manage an expanded Blueprint Application process for internal and external partners with ongoing communication and process improvements.	Quality Service for Our Customers
Goal #3: Investigate and support diversification of funding for projects that impact the Chatham Community Blueprint directly and indirectly.	Superior Stewardship

Department Objectives and Key Results

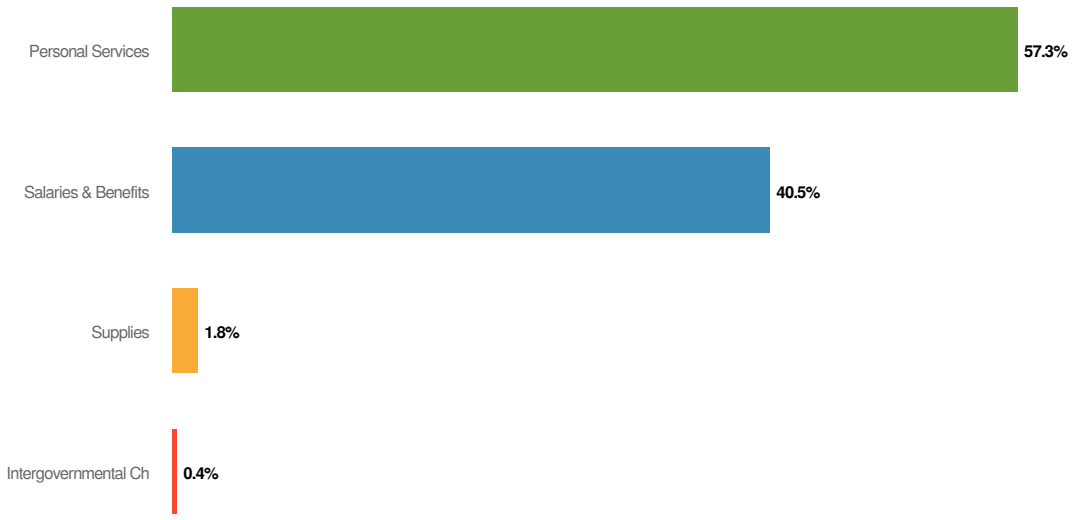
Goal	Activities to Accomplish the Goal
1	Continue to support Chatham's Breaking the Cycle initiative to reduce the number of people with mental illness booked into the county detention center.
1	Support community-wide forums and symposiums to increase knowledge and awareness of challenges and opportunities.
2	Provide training on best-practice evaluation models to show community impact.
3	Review funding opportunities on a regular basis and provide assistance and support in completing and submitting applications for funding.
3	Serve as the lead writer and manager for various grant opportunities to ensure consistent messaging and compliance with requirements.

Performance Measures

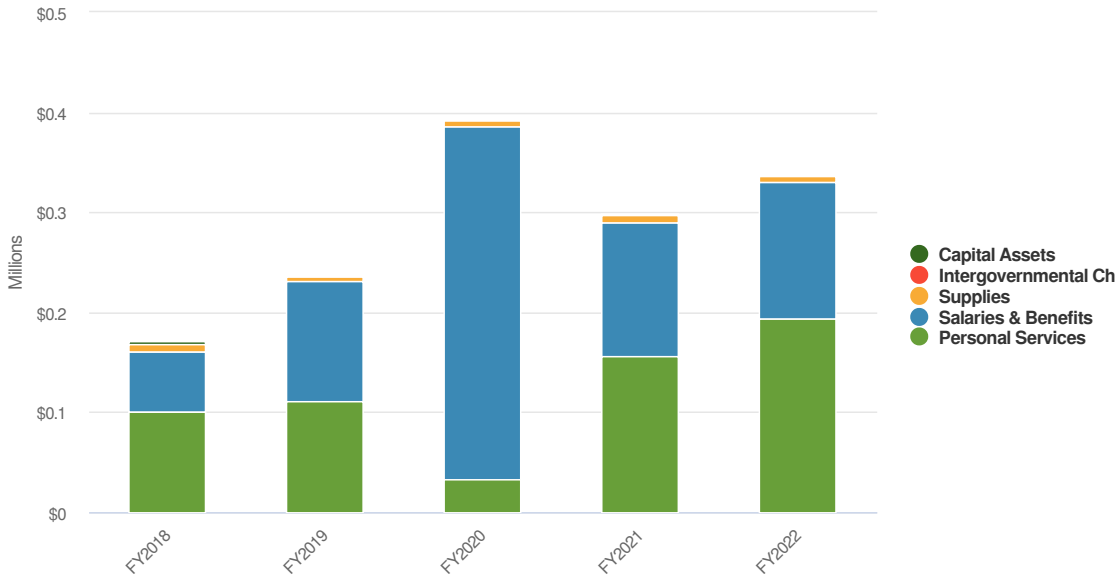
Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Ensure at least 80%+ of departments have documented performance measures prior to budget adoption.	N/A	90%	95%
Submit at least two national/federal and two additional grant applications via state or foundation opportunities.	6	12	4
Diversify funding streams, through award of at least one external grant opportunity.	3	7	2

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
REGULAR EMPLOYEES	$74,753	$230,859	$93,759	$88,472	3.5%
TEMPORARY EMPLOYEES	$0	$12,340	$2,021	$0	0%
HEALTH INSURANCE	$22,949	$38,042	$24,963	$24,807	5.1%
SOCIAL SECURITY	$5,008	$17,199	$6,539	$6,005	1.7%
PENSION CONTRIBUTIONS	$14,111	$41,523	$14,848	$13,587	-6.8%
OPEB CONTRIBUTIONS	$4,000	$12,600	$4,000	$3,800	-5%
Total Salaries & Benefits:	**$120,822**	**$352,561**	**$146,128**	**$136,671**	**2.3%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$91,000	$0	$7,500	$75,000	0%
PROFESSIONAL SERVICES	$5,000	$6,238	$175,000	$45,500	93.6%
TELEPHONE SERVICE	$300	$1,211	$957	$300	0%
POSTAGE	$0	$0	$0	$240	-4%
TRAVEL EXPENSES	$1,724	$8,303	$929	$2,686	16%
DUES AND FEES	$0	$15,245	$245	$10,300	-36.8%
EDUCATION AND TRAINING	$60	$195	$0	$900	-25%
OTHER PURCHASED SERVICES	$13,009	$1,718	$0	$58,500	53.9%
Total Personal Services:	**$111,093**	**$32,910**	**$184,631**	**$193,426**	**23.3%**
Supplies					
GENERAL SUPPLIES	$2,306	$2,181	$3,201	$2,400	-20%
CATERED MEALS	$0	$1,681	$584	$750	0%
OTHER SUPPLIES	$1,484	$1,940	$298	$3,000	-14.3%
Total Supplies:	**$3,790**	**$5,802**	**$4,083**	**$6,150**	**-15.2%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$680	$743	$751	1.1%
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%
Total Intergovernmental Ch:	**$450**	**$1,130**	**$1,193**	**$1,201**	**0.7%**
Total Expense Objects:	**$236,156**	**$392,403**	**$336,035**	**$337,448**	**12.9%**

1001530 - County Attorney



Johnathan Hart
County Attorney

DEPARTMENT MISSION STATEMENT: To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing counsel and obtaining information on immediate and contemplated Commission action.

DEPARTMENT SERVICES: The County Attorney represents county departments in litigation and handles all suits against the County.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	4	5	6
Part-Time Positions	0	0	0
Total	4.00	5.00	6.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
1. To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature, including County officials, departments and advisory groups	Quality Service for Our Customers
2. To attend the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtaining first-hand information on immediate and contemplated Commission action	
3. To represent all departments in litigation and handle all suits against the County	

Department Objectives and Key Results

GOAL	Activity to Accomplish the Goal
1, 2, 3	Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation.

Performance Measures

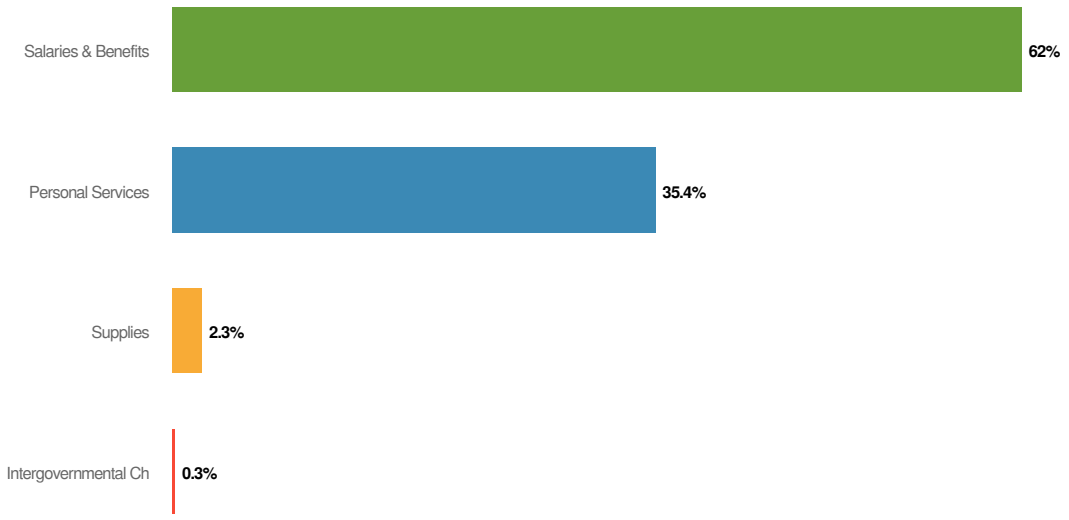
Measure	FY2020 Actual	FY2021 Actual	FY2022 Adopted
Legal opinions rendered	425	500	475
Court appearances	250	250	250
Staff meetings attended	300	350	325
Commission meetings attended	27	27	27
Lawsuits handled	500	425	450
Resolutions prepared	20	20	20
Ordinances prepared / amended	100	75	80
Contracts / agreements prepared	175	225	215
Workers Comp cases (open)	N/A	35	35
Workers Comp cases (resolved)	N/A	24	25

Expenditures Summary

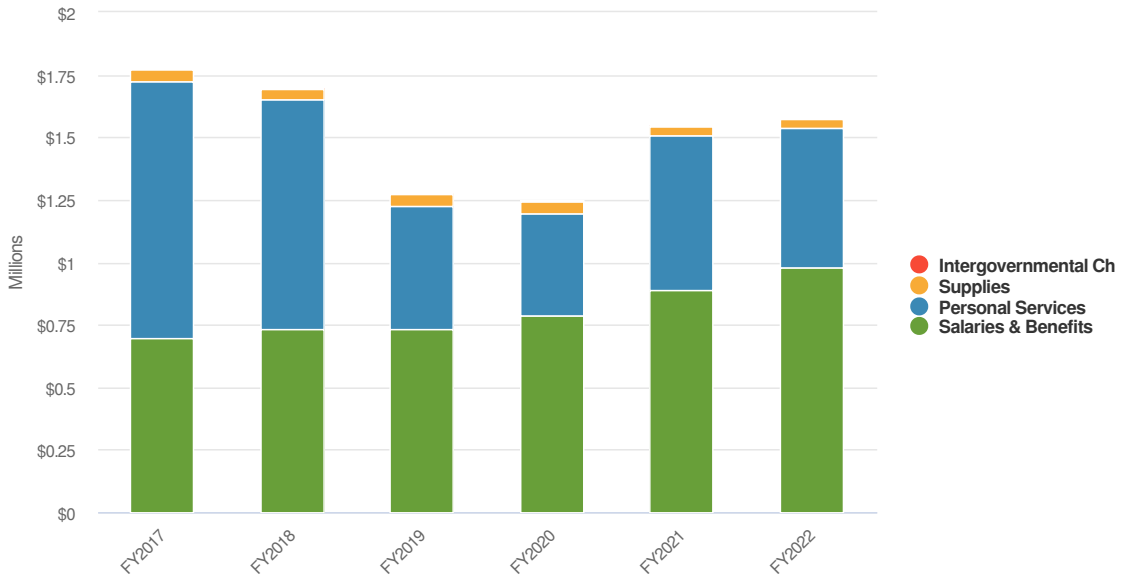
$1,580,081 $29,082
(1.88% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
REGULAR EMPLOYEES	$509,333	$519,622	$540,693	$684,745	12.4%
TEMPORARY EMPLOYEES	$5,112	$9,008	$6,049	$0	0%
HEALTH INSURANCE	$73,615	$98,093	$96,023	$125,571	19.8%
SOCIAL SECURITY	$29,332	$30,511	$31,883	$42,359	-5.5%
PENSION CONTRIBUTIONS	$94,024	$114,882	$107,406	$104,796	-1.5%
OPEB CONTRIBUTIONS	$20,000	$16,800	$22,980	$22,800	-0.8%
Total Salaries & Benefits:	**$731,415**	**$788,916**	**$805,034**	**$980,271**	**10.4%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$231,662	$142,033	$198,711	$0	-100%
PROFESSIONAL SERVICES	$42,542	$76,352	$95,758	$450,000	800%
COURT REPORTER SERVICE	$13,382	$11,364	$11,048	$25,000	-28.6%
REPAIRS & MAINTENANCE	$3,325	$2,511	$2,029	$7,000	0%
BUILDING & LAND RENTAL	$674	$684	$684	$0	0%
EQUIPMENT RENTALS	$0	$0	$0	$1,500	-70%
TELEPHONE SERVICE	$2,290	$2,381	$6,255	$8,000	433.3%
POSTAGE	$1,510	$1,118	$1,365	$1,000	-9.1%
ADVERTISING	$1,170	$1,456	$3,905	$750	50%
TRAVEL EXPENSES	$6,694	$9,220	$180	$5,000	0%
DUES AND FEES	$1,719	$1,722	$4,168	$3,000	0%
EDUCATION AND TRAINING	$625	$3,503	$2,000	$2,500	66.7%
OTHER PURCHASED SERVICES	$185,699	$151,653	$110,788	$55,000	-15.4%
Total Personal Services:	**$491,291**	**$403,997**	**$436,892**	**$558,750**	**-9.4%**
Supplies					
GENERAL SUPPLIES	$6,498	$11,557	$15,693	$10,000	-16.7%
CATERED MEALS	$544	$55	$185	$1,100	-15.4%
BOOKS & PERIODICALS	$45,050	$41,592	$45,220	$25,000	-10.7%
OTHER SUPPLIES	$0	$7	$62	$0	0%
Total Supplies:	**$52,092**	**$53,210**	**$61,160**	**$36,100**	**-12.6%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$1,550	$2,873	$3,127	$3,160	1.1%
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$1,800	0%
Total Intergovernmental Ch:	**$3,350**	**$4,673**	**$4,927**	**$4,960**	**0.7%**
Other Costs					
PMTS TO OTHERS	$0	$0	-$23,436	$0	0%
Total Other Costs:	**$0**	**$0**	**-$23,436**	**$0**	**0%**
Total Expense Objects:	**$1,278,148**	**$1,250,797**	**$1,284,577**	**$1,580,081**	**1.9%**

1001535 - Information & Communications Services



Nick Batey
Director of ICS

DEPARTMENT MISSION STATEMENT
Information & Communication Services' mission is to provide technical services throughout the organization for the design, implementation, maintenance, and service of data networking systems through honesty, integrity, and superior customer service.

DEPARTMENT SERVICES: Our services include ensuring the availability and integrity of existing data networking systems through implementation, preventative maintenance, repair, and data security. Additionally, we provide technical expertise during the acquisition of new data networking systems, from gathering requirements to final testing and acceptance.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	34	34	37
Part Time Positions	0	0	0
Total	**34.00**	**34.00**	**37.00**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Achieve an overall network uptime of 99.50% or better throughout the fiscal year.	Superior Work Environment
2. Maintain or increase the satisfaction rating from the CIO Business Vision Survey and Diagnostic.	Quality Service for Our Customers
3. Establish a baseline for system planning roadmap for implementation completion throughout the fiscal year.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Work Order Tracking and Service Level Management. System Maintenance through regular monitoring, updates, and repairs.
2	Perform and review yearly survey and interview departments with post survey results, seeking ways to improve.
3	Yearly comparison of planned implementations to completed implementations.

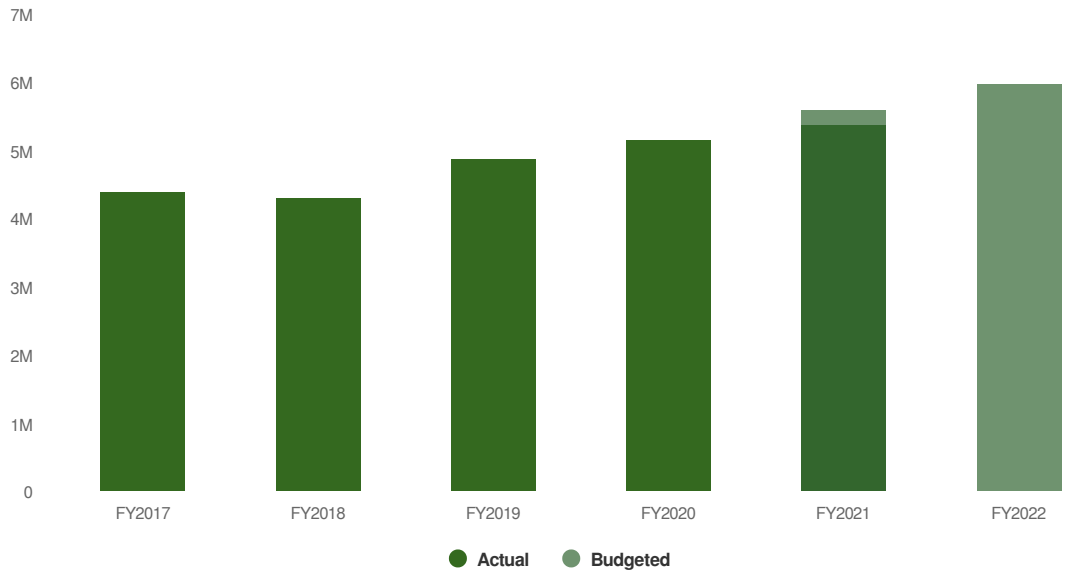
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Network Uptime	99.73%	99.45%	99.86%
CIO Survey Results	84%	82%	84%
Ratio of plans to implementations	N/A	91%	Expect 10% more 35 Proposed

Expenditures Summary

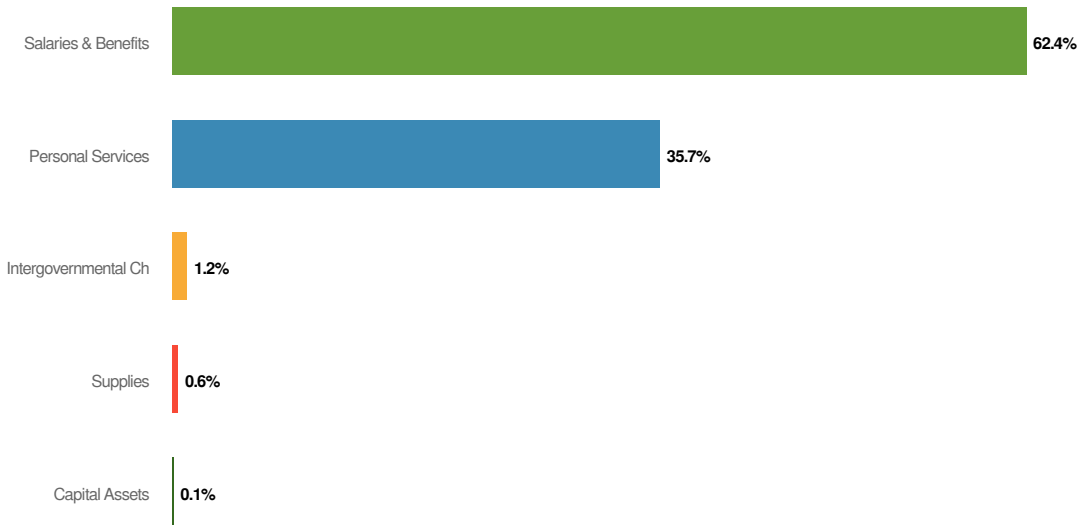
$5,980,760 **$360,691**
(6.42% vs. prior year)

1001535 - Information & Communications Services Proposed and Historical Budget vs. Actual

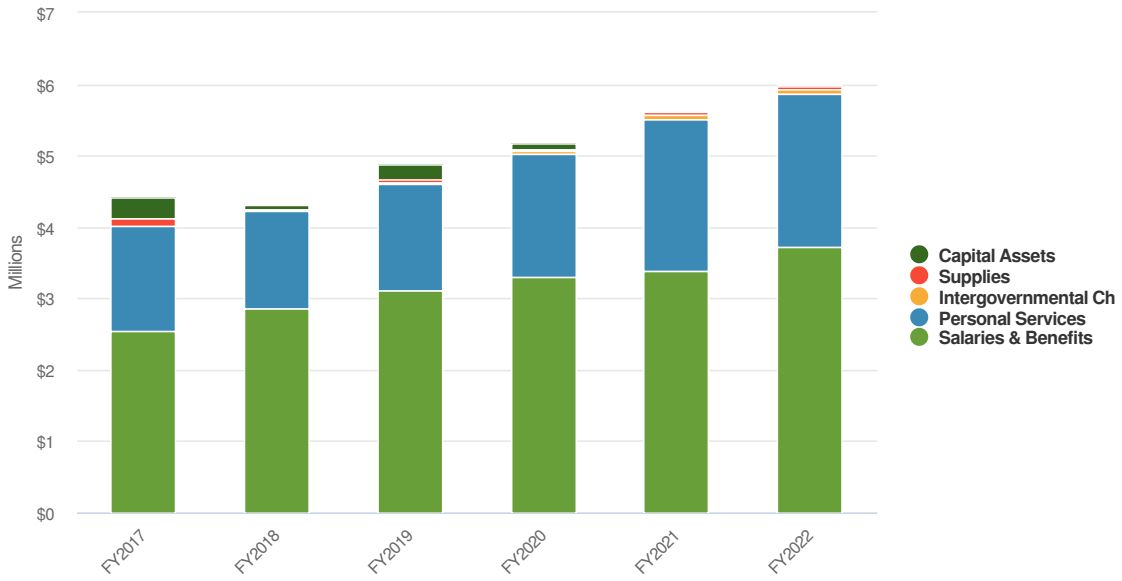


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$1,960,182	$2,050,051	$2,108,738	$2,408,166	11.4%
TEMPORARY EMPLOYEES	$10,793	$34,781	$0	$75,000	N/A
OVERTIME	$13,923	$26,306	$6,174	$30,000	0%
HEALTH INSURANCE	$502,282	$515,464	$504,517	$553,164	1.1%
SOCIAL SECURITY	$135,793	$143,541	$171,646	$166,398	10.6%
PENSION CONTRIBUTIONS	$356,759	$384,534	$366,982	$357,899	-0.8%
OPEB CONTRIBUTIONS	$132,000	$142,800	$135,800	$138,700	2.1%
Total Salaries & Benefits:	**$3,111,731**	**$3,297,477**	**$3,293,856**	**$3,729,327**	**10.1%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$29,071	$29,928	$23,051	$35,000	0%
PROFESSIONAL SERVICES	$0	$7,559	$12,438	$0	0%
REPAIRS & MAINTENANCE	$1,438,626	$1,656,753	$1,884,571	$2,075,210	1.1%
FLEET - PARTS	$348	$739	$1,490	$665	-13.6%
FLEET - LABOR	$611	$764	$1,740	$855	3.6%
FLEET - OUTSOURCED SERVICE	$336	$0	$26	$265	-50.9%
BUILDING & LAND RENTAL	$4,044	$4,104	$4,104	$0	-100%
POSTAGE	$251	$10	$188	$400	0%
TRAVEL EXPENSES	$7,914	$4,439	$0	$2,000	-70.4%
DUES AND FEES	$500	$1,063	$567	$2,000	33.3%
EDUCATION AND TRAINING	$4,590	$14,437	$19,068	$17,000	-36.6%

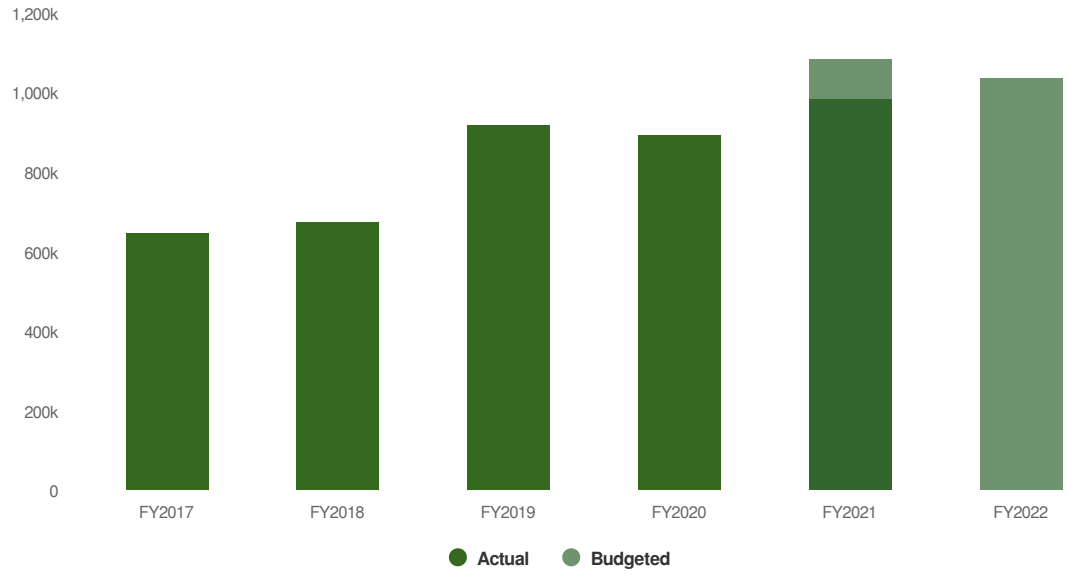
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Personal Services:	**$1,486,292**	**$1,719,795**	**$1,947,244**	**$2,133,395**	**0.3%**
Supplies					
GENERAL SUPPLIES	$20,212	$27,307	$10,177	$29,000	7.4%
GASOLINE/DIESEL	$3,508	$3,029	$3,384	$3,200	-5.9%
CATERED MEALS	$1,081	-$655	$409	$1,600	0%
BOOKS & PERIODICALS	$2,209	$1,458	$111	$1,350	0%
OTHER SUPPLIES	$6,805	$7,056	$6,780	$0	0%
Total Supplies:	**$33,815**	**$38,195**	**$20,860**	**$35,150**	**5.4%**
Capital Assets					
FURNITURE & FIXTURES	$21,685	$8,730	$50,876	$0	0%
COMPUTERS	$71,412	$12,356	$522	$8,500	-32%
OTHER EQUIPMENT	$135,812	$65,392	$25,751	$0	0%
Total Capital Assets:	**$228,909**	**$86,478**	**$77,149**	**$8,500**	**-32%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$18,543	$32,343	74.4%
INTERNAL SVC-COMPUTER REP	$12,010	$24,237	$26,457	$26,745	1.1%
INTERNAL SVC - SAFETY	$14,400	$14,850	$14,850	$15,300	3%
Total Intergovernmental Ch:	**$26,410**	**$39,087**	**$59,850**	**$74,388**	**24.3%**
Total Expense Objects:	**$4,887,157**	**$5,181,032**	**$5,398,960**	**$5,980,760**	**6.4%**

1001536 - Communications

Communication is a division of the ICS department and represents maintenance & repair contracts and associated services.

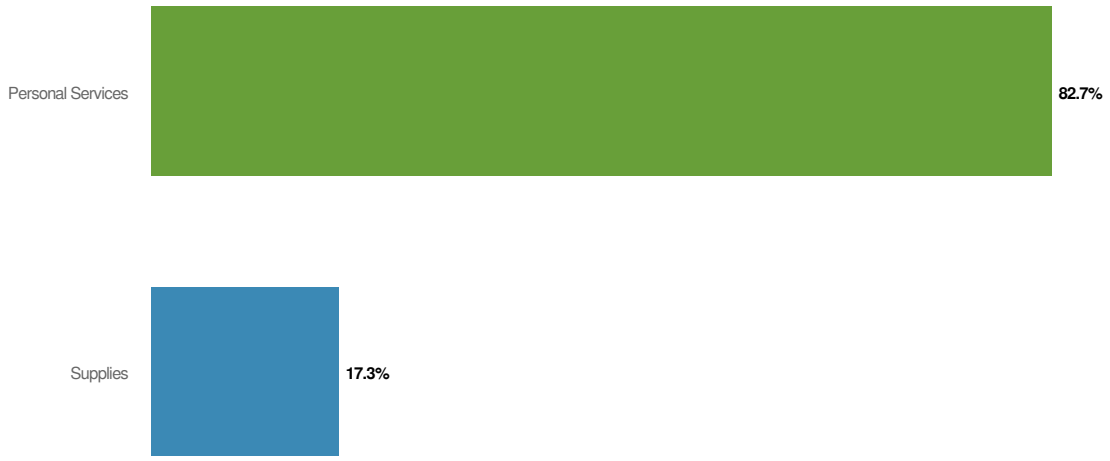
Expenditures Summary

$1,038,580 -$46,920
(-4.32% vs. prior year)

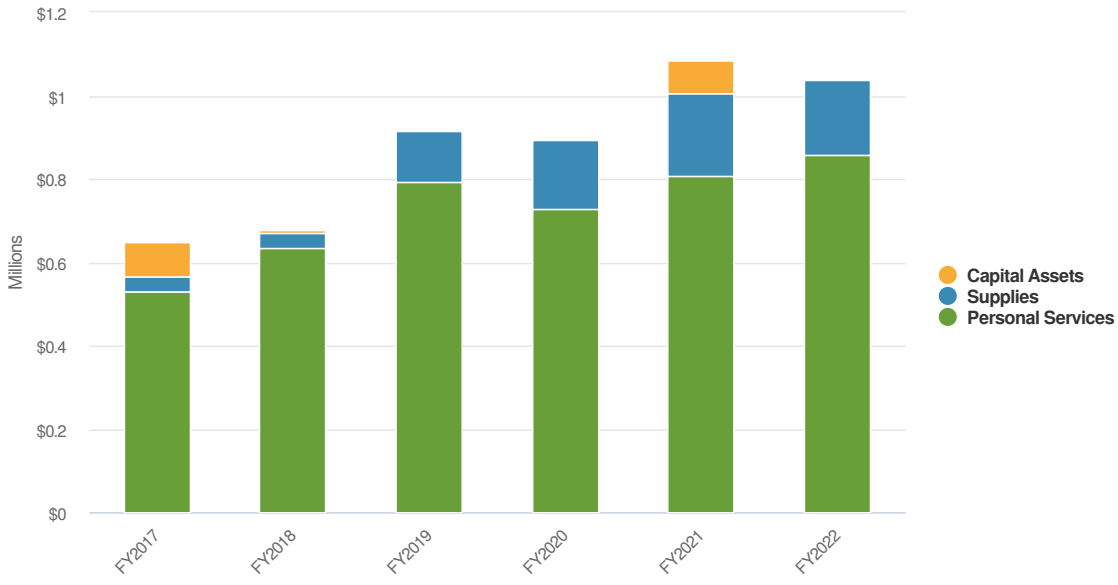


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Government					
REPAIRS & MAINTENANCE	$466,832	$476,527	$509,498	$608,580	3.3%
TELEPHONE SERVICE	$325,770	$249,731	$297,472	$250,000	13.6%
Total General Government:	**$792,602**	**$726,258**	**$806,970**	**$858,580**	**6.1%**
Total Personal Services:	**$792,602**	**$726,258**	**$806,970**	**$858,580**	**6.1%**
Supplies					
General Government					
UTILITIES OTHER	$119,640	$166,395	$178,786	$180,000	-8.9%
OTHER SUPPLIES	$2,652	$834	$0	$0	0%
Total General Government:	**$122,292**	**$167,229**	**$178,786**	**$180,000**	**-8.9%**
Total Supplies:	**$122,292**	**$167,229**	**$178,786**	**$180,000**	**-8.9%**
Capital Assets					
General Government					
OTHER EQUIPMENT	$5,614	$600	$48	$0	-100%
Total General Government:	**$5,614**	**$600**	**$48**	**$0**	**-100%**
Total Capital Assets:	**$5,614**	**$600**	**$48**	**$0**	**-100%**
Total Expense Objects:	**$920,508**	**$894,088**	**$985,804**	**$1,038,580**	**-4.3%**

1001540 - Human Resources



Carolyn Smalls
Human Resources Director

DEPARTMENT MISSION STATEMENT and SERVICES:
To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employee benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and wellness programs and services that promote health and well-being of employees, provide employees with benefit choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	16	16	16
Part Time Positions	1	1	1
Total	17.00	17.00	17.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Provide training and resources for County employees to better equip them to meet performance goals, provide excellent service to internal and external customers, and improve overall professionalism in the workplace.	Provide a Superior Work Environment
Goal #2: Administer a competitive compensation program resulting in base salaries being within an acceptable range of comparable market salaries for selected benchmarks, while maintaining internal equity.	Practice Exemplary Stewardship
Goal #3: Deliver modern wellness programs, benefit plans, and retirement resources that bring high value, are sustainable, and attract and retain employees.	Provide a Superior Work Environment

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Human Resources will routinely offer monthly training to all employees, providing the skills necessary to ensure compliance, assist with job performance, and enhance the working environment.
2	Review County jobs against selected market and internal benchmarks on a cyclical basis and make recommendations to County leadership for pay plan adjustments.
3	Educate County employees on plan design, programs and health initiatives. Put wellness and carrier-based programs in place to mitigate risk. Bring employee premium contributions closer to industry standards.

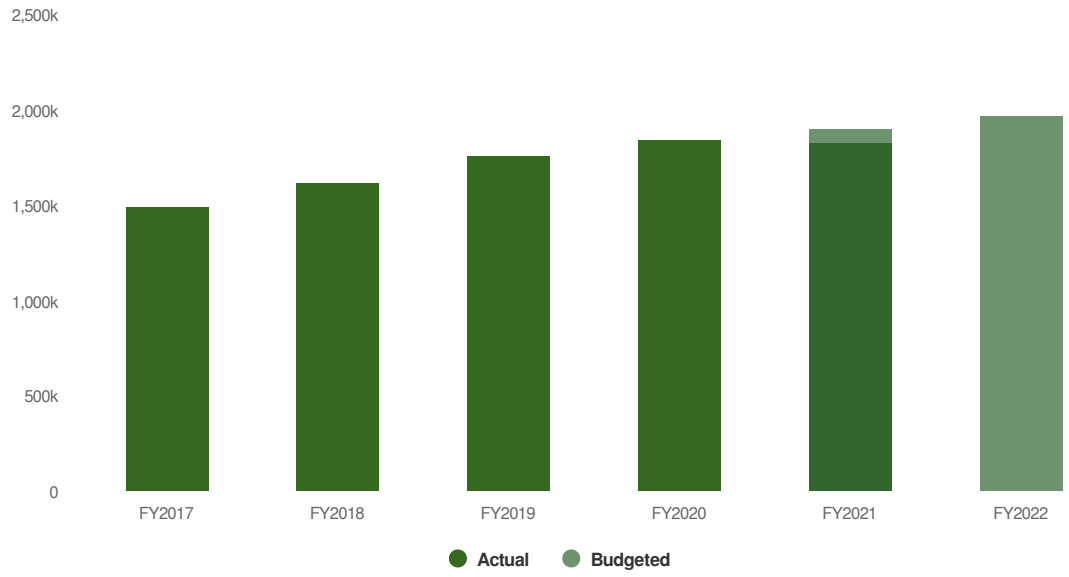
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Adopted
Trainings Sessions Conducted	92	109	115
Reclassifications Approved	85	58	61
Benefit Plan Members Served	4,680	5,062	5,315

Expenditures Summary

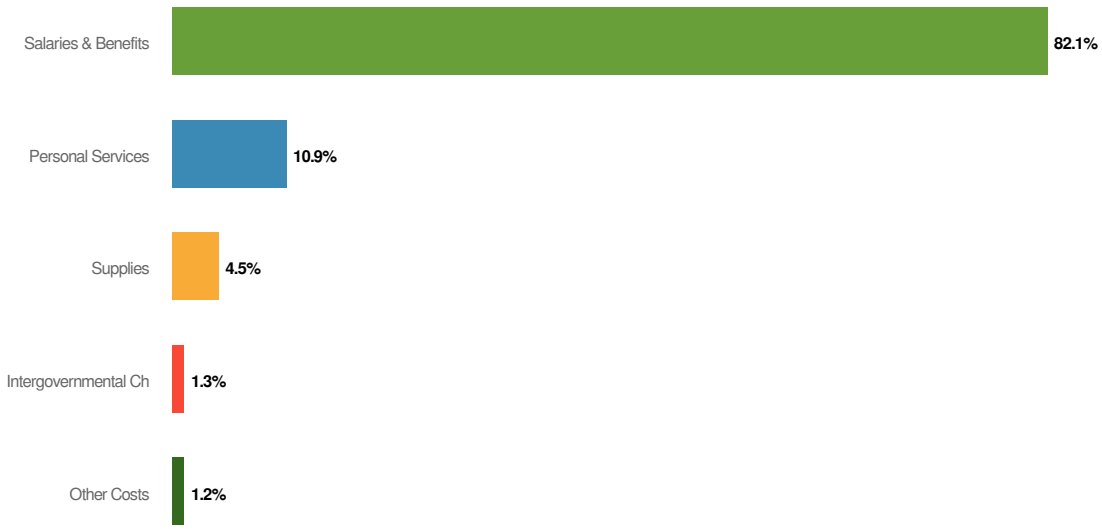
$1,971,384 **$68,537**
(3.6% vs. prior year)

1001540 - Human Resources Proposed and Historical Budget vs. Actual

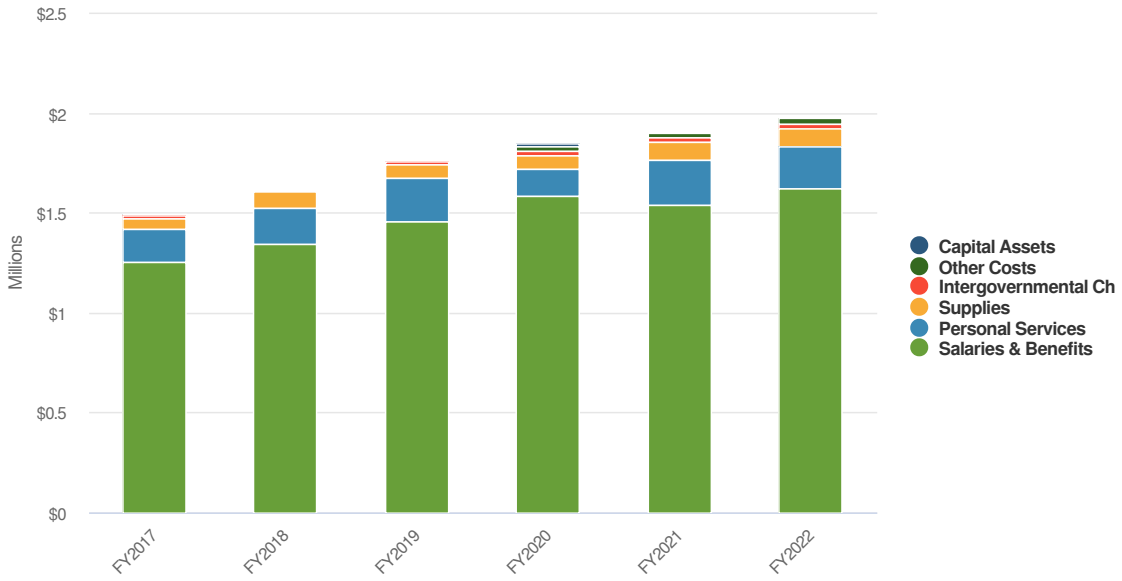


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$977,159	$1,072,857	$1,105,957	$1,122,040	6.5%
TEMPORARY EMPLOYEES	$20,746	$26,974	$6,651	$5,300	-70.6%
OVERTIME	$714	$2,072	$55	$0	0%
HEALTH INSURANCE	$149,931	$152,720	$185,537	$192,110	21%
SOCIAL SECURITY	$69,884	$77,846	$78,200	$78,226	2.9%
PENSION CONTRIBUTIONS	$175,983	$191,130	$175,216	$163,940	-4.7%
OPEB CONTRIBUTIONS	$60,000	$63,000	$60,000	$57,000	-5%
Total Salaries & Benefits:	**$1,454,416**	**$1,586,600**	**$1,611,616**	**$1,618,616**	**5.2%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$0	$255	$1,470	$2,400	0%
PROFESSIONAL SERVICES	$34,667	$40,932	$28,899	$48,900	12.4%
REPAIRS & MAINTENANCE	$1,584	$751	$320	$3,000	0%
FLEET - PARTS	$69	$252	$80	$60	-66.7%
FLEET - LABOR	$156	$466	$120	$300	-3.2%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$160	-20%
BUILDING & LAND RENTAL	$5,100	$5,100	$5,100	$5,100	0%
EQUIPMENT RENTALS	$7,767	$5,935	$5,682	$5,700	-12.3%
TELEPHONE SERVICE	$4,746	$4,454	$4,262	$5,565	0%
POSTAGE	$8,172	$8,458	$6,976	$7,000	-26.3%
ADVERTISING	$5,985	$7,217	$7,463	$7,750	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
PRINTING AND BINDING EXP	$5,194	$8,746	$18,421	$10,000	0%
TRAVEL EXPENSES	$25,872	$8,425	$3,144	$23,159	23.8%
DUES AND FEES	$5,024	$3,019	$4,240	$5,274	12.6%
EDUCATION AND TRAINING	$12,461	$6,183	$974	$15,663	71.8%
PROFESSIONAL DEVELOPMENT	$101,902	$32,559	$25,534	$74,000	-25.1%
Total Personal Services:	**$218,697**	**$132,751**	**$112,687**	**$214,031**	**-5%**
Supplies					
GENERAL SUPPLIES	$11,310	$15,417	$13,269	$15,000	0%
GASOLINE/DIESEL	$127	$155	$41	$140	-30%
FOOD	$912	$6,420	$1,301	$2,000	-33.3%
BOOKS & PERIODICALS	$237	$257	$276	$276	6.2%
OTHER SUPPLIES	$6,622	$8,335	$7,587	$13,736	9.6%
EMPLOYEE RECOGNITION	$45,622	$35,141	$39,322	$57,200	-1.7%
UNIFORMS	$688	$1,120	$501	$1,200	0%
Total Supplies:	**$65,517**	**$66,846**	**$62,296**	**$89,552**	**-0.9%**
Capital Assets					
FURNITURE & FIXTURES	$3,783	$9,038	$0	$0	0%
COMPUTERS	$166	$1,584	$0	$0	0%
Total Capital Assets:	**$3,948**	**$10,622**	**$0**	**$0**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$8,480	$15,351	$16,810	$16,999	1.1%
INTERNAL SVC - SAFETY	$7,200	$7,200	$7,200	$7,650	6.3%
Total Intergovernmental Ch:	**$15,680**	**$22,551**	**$24,010**	**$24,649**	**2.7%**
Other Costs					
PMTS TO OTHERS	$0	$24,536	$24,536	$24,536	0%
Total Other Costs:	**$0**	**$24,536**	**$24,536**	**$24,536**	**0%**
Total Expense Objects:	**$1,758,258**	**$1,843,905**	**$1,835,144**	**$1,971,384**	**3.6%**

Internal Audit - General Fund

Jeannie Alday
Director

DEPARTMENT MISSION STATEMENT
It is the department's mission to assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost.

DEPARTMENT SERVICES:
Internal audit will examine, evaluate, and report on the adequacy and reliability of existing internal controls to ensure that revenues and expenditures are accurately and completely captured and processed; Automated processing of financial and operating data is accurate, reliable and complete; Laws, regulations, and internally developed policies and procedures are followed; and Assets are properly safeguarded.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	4	5	5
Part Time Positions	1	1	1
Total	**5.00**	**6.00**	**6.00**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Including accountability, transparency, and legal compliance into each process, program and policy.	Superior Stewardship
2. Facilitate, convey and purchase services for those in need.	Health, Safety & Welfare
3. Define services provided and develop processes and standards for delivery.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Execute an Annual Internal Audit Plan focusing on higher risk areas and management concerns identified in the Annual Risk Assessment or from management requests.
2	Perform periodic reviews of blueprint grant recipient reporting to ensure accuracy and compliance with contract requirements
3	Comply with the standards outlined in the IPPF for managing the Internal Audit function.

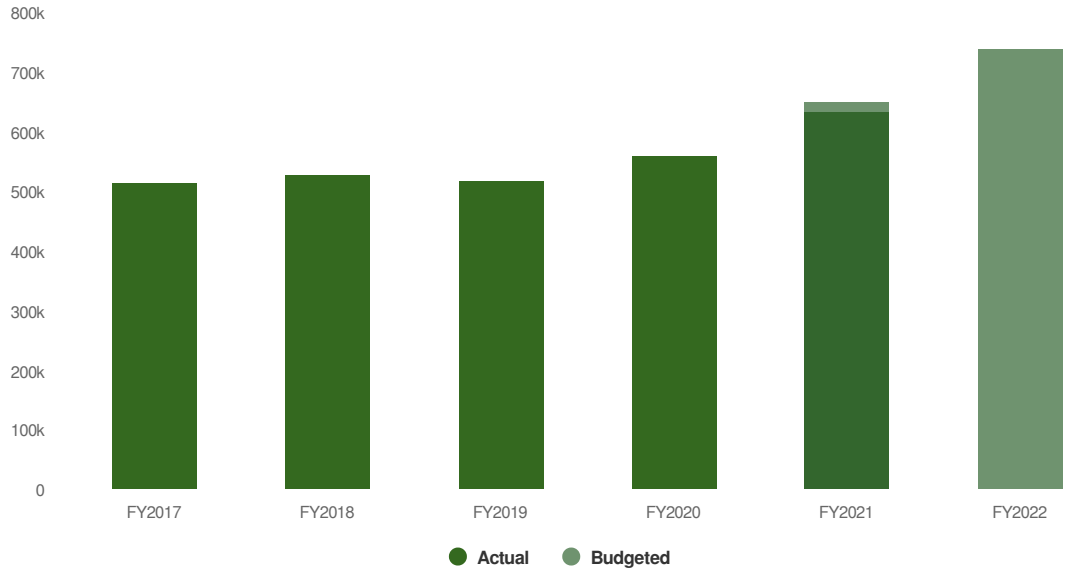
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
# of audits completed in the annual audit plan	12	15	43
# of blueprint grant reviews performed during the year.	16	16	16
Receive favorable results from a peer review performed every 5 years.	N/A	Generally Conforms	Generally Conforms

Expenditures Summary

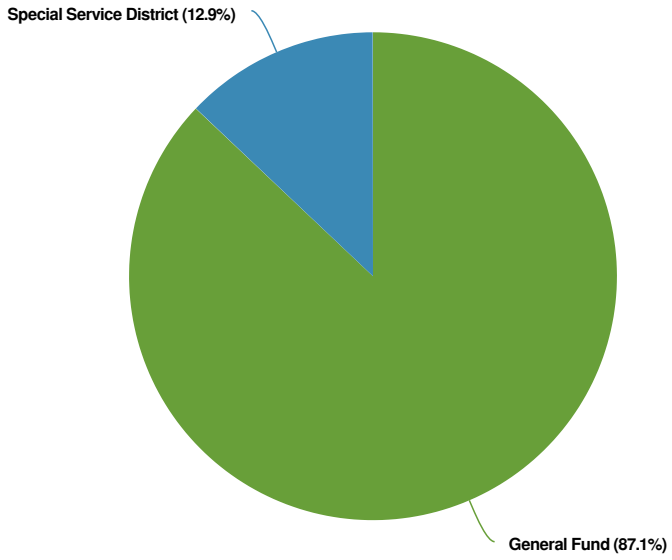
$739,578 **$87,244** (13.4% vs. prior year)

1001560 - Internal Audit Proposed and Historical Budget vs. Actual

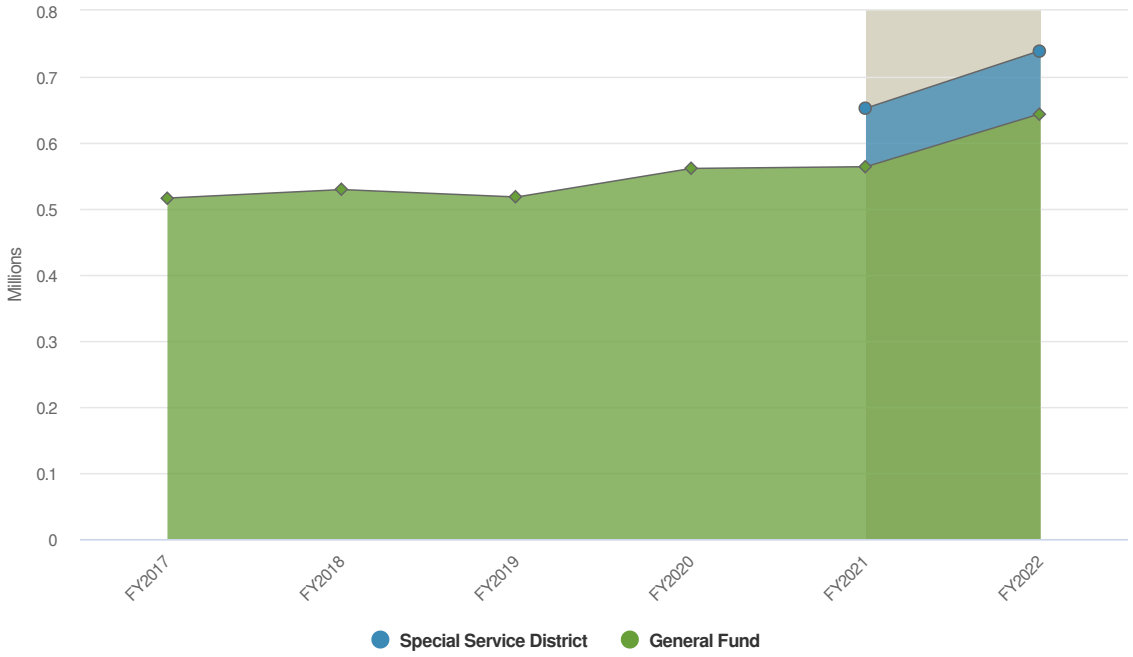


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Grey background indicates budgeted figures.

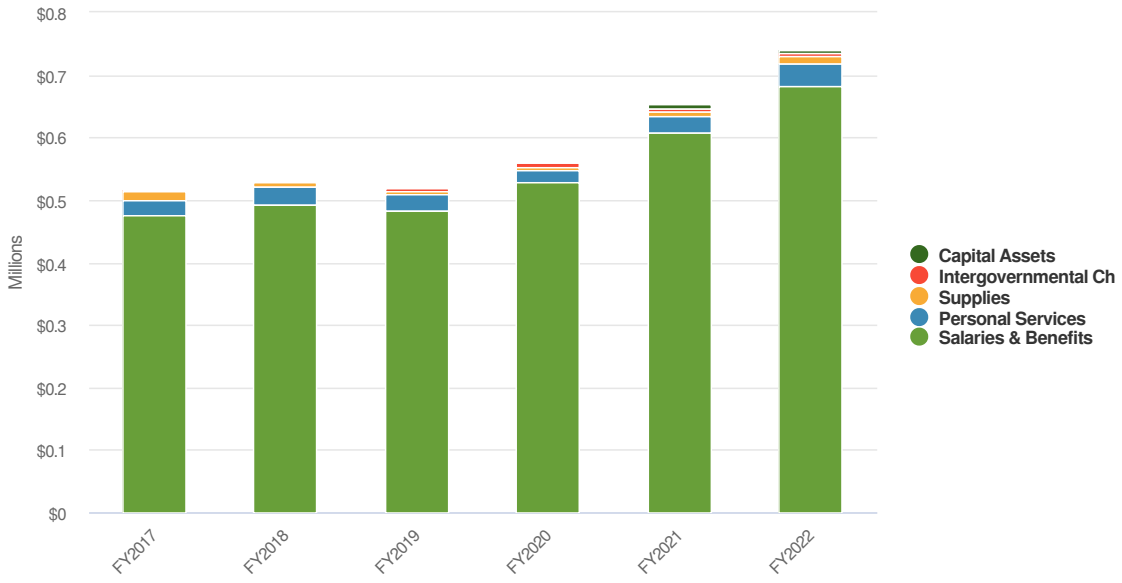
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
Salaries & Benefits					
REGULAR EMPLOYEES	$329,410	$355,488	$392,003	$400,125	10%
OVERTIME	$0	$2,466	$0	$0	0%
HEALTH INSURANCE	$53,265	$63,715	$71,697	$92,016	42.3%
SOCIAL SECURITY	$23,152	$24,937	$27,128	$27,966	9.5%
PENSION CONTRIBUTIONS	$60,101	$65,067	$58,616	$60,735	5.1%
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$17,600	10%
Total Salaries & Benefits:	**$481,929**	**$528,474**	**$565,444**	**$598,442**	**13.4%**
Personal Services					
PROFESSIONAL SERVICES	$1,279	$1,279	$1,279	$6,300	0%
BUILDING & LAND RENTAL	$1,020	$1,020	$1,020	$1,020	0%
EQUIPMENT RENTALS	$1,888	$1,760	$1,541	$1,800	20%
POSTAGE	$0	$0	$79	$0	0%
TRAVEL EXPENSES	$15,519	$7,509	$2,830	$8,000	0.2%
DUES AND FEES	$2,369	$2,136	$1,999	$2,500	18.2%
EDUCATION AND TRAINING	$4,528	$6,029	$2,761	$10,500	139.7%
Total Personal Services:	**$26,603**	**$19,734**	**$11,510**	**$30,120**	**29.3%**
Supplies					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
GENERAL SUPPLIES	$4,534	$5,263	$6,154	$5,000	25%
BOOKS & PERIODICALS	$553	$259	$4,513	$2,500	-11.3%
OTHER SUPPLIES	$8	$0	$0	$0	0%
Total Supplies:	**$5,095**	**$5,522**	**$10,667**	**$7,500**	**10%**
Capital Assets					
FURNITURE & FIXTURES	$0	$0	$0	$1,800	N/A
COMPUTERS	$0	$1,926	$0	$0	0%
Total Capital Assets:	**$0**	**$1,926**	**$0**	**$1,800**	**N/A**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$2,380	$3,606	$3,860	$3,893	0.9%
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$2,250	25%
Total Intergovernmental Ch:	**$4,180**	**$5,406**	**$5,660**	**$6,143**	**8.5%**
Total General Fund:	**$517,806**	**$561,061**	**$593,281**	**$644,005**	**14.3%**
Special Service District					
Salaries & Benefits					
REGULAR EMPLOYEES	$0	$0	$19,187	$54,158	11.7%
HEALTH INSURANCE	$0	$0	$3,876	$13,240	-18.8%
SOCIAL SECURITY	$0	$0	$1,372	$4,144	11.7%
PENSION CONTRIBUTIONS	$0	$0	$8,299	$8,346	0.6%
OPEB CONTRIBUTIONS	$0	$0	$4,000	$4,000	0%
Total Salaries & Benefits:	**$0**	**$0**	**$36,734**	**$83,888**	**3.8%**
Personal Services					
POSTAGE	$0	$0	$0	$300	N/A
TRAVEL EXPENSES	$0	$0	$0	$2,500	146.3%
DUES AND FEES	$0	$0	$179	$235	9.3%
EDUCATION AND TRAINING	$0	$0	$0	$2,500	303.2%
Total Personal Services:	**$0**	**$0**	**$179**	**$5,535**	**199.2%**
Supplies					
GENERAL SUPPLIES	$0	$0	$1,658	$1,500	50%
BOOKS & PERIODICALS	$0	$0	$0	$2,200	N/A
Total Supplies:	**$0**	**$0**	**$1,658**	**$3,700**	**270%**
Capital Assets					
COMPUTERS	$0	$0	$1,531	$2,000	-60%
Total Capital Assets:	**$0**	**$0**	**$1,531**	**$2,000**	**-60%**
Intergovernmental Ch					
INTERNAL SVC - SAFETY	$0	$0	$0	$450	N/A

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Intergovernmental Ch:	**$0**	**$0**	**$0**	**$450**	**N/A**
Total Special Service District:	**$0**	**$0**	**$40,101**	**$95,573**	**7.8%**
Total:	**$517,806**	**$561,061**	**$633,382**	**$739,578**	**13.4%**

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Salaries & Benefits						
General Government						
REGULAR EMPLOYEES	$329,410	$355,488	$392,003	$400,125	10%	
OVERTIME	$0	$2,466	$0	$0	0%	
HEALTH INSURANCE	$53,265	$63,715	$71,697	$92,016	42.3%	
SOCIAL SECURITY	$23,152	$24,937	$27,128	$27,966	9.5%	
PENSION CONTRIBUTIONS	$60,101	$65,067	$58,616	$60,735	5.1%	
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$17,600	10%	
REGULAR EMPLOYEES	$0	$0	$19,187	$54,158	11.7%	
HEALTH INSURANCE	$0	$0	$3,876	$13,240	-18.8%	
SOCIAL SECURITY	$0	$0	$1,372	$4,144	11.7%	
PENSION CONTRIBUTIONS	$0	$0	$8,299	$8,346	0.6%	
OPEB CONTRIBUTIONS	$0	$0	$4,000	$4,000	0%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total General Government:	**$481,929**	**$528,474**	**$602,179**	**$682,330**	**12.1%**	
Total Salaries & Benefits:	**$481,929**	**$528,474**	**$602,179**	**$682,330**	**12.1%**	
Personal Services						
General Government						
PROFESSIONAL SERVICES	$1,279	$1,279	$1,279	$6,300	0%	
BUILDING & LAND RENTAL	$1,020	$1,020	$1,020	$1,020	0%	
EQUIPMENT RENTALS	$1,888	$1,760	$1,541	$1,800	20%	
POSTAGE	$0	$0	$79	$0	0%	
TRAVEL EXPENSES	$15,519	$7,509	$2,830	$8,000	0.2%	
DUES AND FEES	$2,369	$2,136	$1,999	$2,500	18.2%	
EDUCATION AND TRAINING	$4,528	$6,029	$2,761	$10,500	139.7%	
POSTAGE	$0	$0	$0	$300	N/A	
TRAVEL EXPENSES	$0	$0	$0	$2,500	146.3%	
DUES AND FEES	$0	$0	$179	$235	9.3%	
EDUCATION AND TRAINING	$0	$0	$0	$2,500	303.2%	
Total General Government:	**$26,603**	**$19,734**	**$11,688**	**$35,655**	**41.8%**	
Total Personal Services:	**$26,603**	**$19,734**	**$11,688**	**$35,655**	**41.8%**	
Supplies						
General Government						
GENERAL SUPPLIES	$4,534	$5,263	$6,154	$5,000	25%	
BOOKS & PERIODICALS	$553	$259	$4,513	$2,500	-11.3%	
OTHER SUPPLIES	$8	$0	$0	$0	0%	
GENERAL SUPPLIES	$0	$0	$1,658	$1,500	50%	
BOOKS & PERIODICALS	$0	$0	$0	$2,200	N/A	
Total General Government:	**$5,095**	**$5,522**	**$12,325**	**$11,200**	**43.2%**	
Total Supplies:	**$5,095**	**$5,522**	**$12,325**	**$11,200**	**43.2%**	
Capital Assets						
General Government						
FURNITURE & FIXTURES	$0	$0	$0	$1,800	N/A	
COMPUTERS	$0	$1,926	$0	$0	0%	
COMPUTERS	$0	$0	$1,531	$2,000	-60%	
Total General Government:	**$0**	**$1,926**	**$1,531**	**$3,800**	**-24%**	
Total Capital Assets:	**$0**	**$1,926**	**$1,531**	**$3,800**	**-24%**	
Intergovernmental Ch						
General Government						

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
INTERNAL SVC-COMPUTER REP	$2,380	$3,606	$3,860	$3,893	0.9%	
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$2,250	25%	
INTERNAL SVC - SAFETY	$0	$0	$0	$450	N/A	
Total General Government:	**$4,180**	**$5,406**	**$5,660**	**$6,593**	**16.5%**	
Total Intergovernmental Ch:	**$4,180**	**$5,406**	**$5,660**	**$6,593**	**16.5%**	
Total Expense Objects:	**$517,806**	**$561,061**	**$633,382**	**$739,578**	**13.4%**	

1001565 - Facilities Maintenance

Anthony Stephens
Facilities Maintenance Director

DEPARTMENT MISSION STATEMENT
Facilities Maintenance & Operations is a service-oriented department committed to meeting the needs of all county facilities. Our goal is to provide a clean, safe, and secure working environment in cost effective and efficient manner.
DEPARTMENT SERVICES:
This division provides preventive maintenance, inspection, and repairs to all county owned facilities including the Public Library buildings located throughout Chatham County

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	36	36	36
Part Time Positions	11	0	0
Total	**47.00**	**36.00**	**36.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1 – Provide building maintenance and proper Indoor Air Quality throughout all county buildings and facilities.	Health, Safety & Welfare
Goal #2 – Ensure proper and updated custodial cleaning methods and standards are met based on current issues with a mix of in-house and contracted staff throughout the majority of county buildings, facilities and complexes on a daily basis.	Health, Safety & Welfare
Goal #3 – Provide education on submission of work requests to ensure accuracy and improve internal customers' services.	Quality Service for Our Customers
Goal #4 – Provide professional maintenance of shrubbery, lawns, and landscaping of all county buildings and facilities. Also maintain an acceptable state of cleanliness at County Parking Facilities.	Health, Safety & Welfare
Goal #5 – Provide security for the Judicial Courthouse and in the Administrative/Legislative Courthouse.	Health, Safety & Welfare

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal	Relation to Strategic Plan and Key Factors
Health, Ecomomy and Quality of Life	Maintain, secure, and provide custodial care for County facilities.	Government efficiency

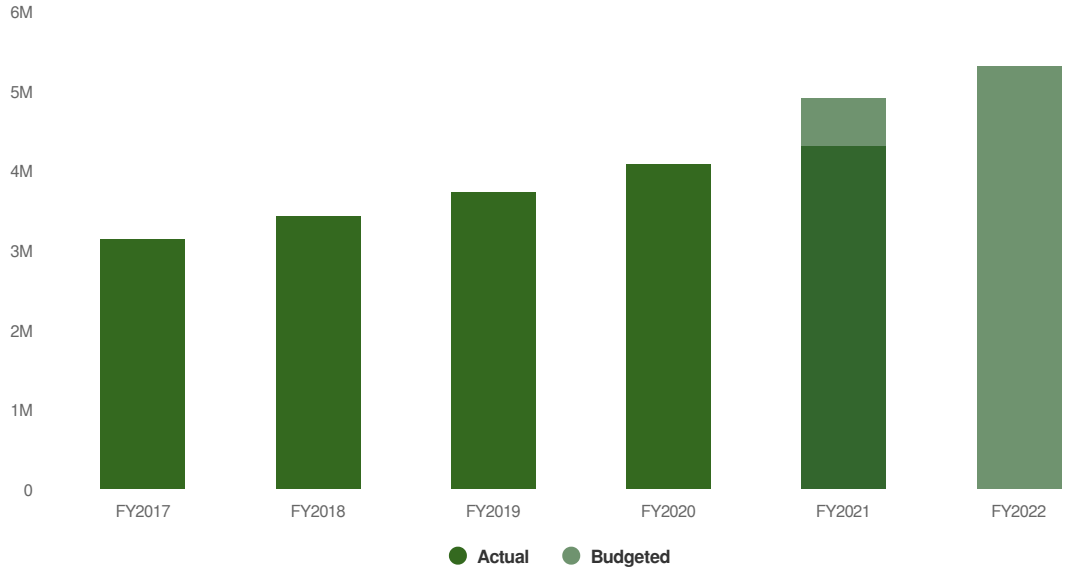
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Work orders completed	8,200	8,200	8,700
PM Procedures	590	590	600
Sq. Ft. Maintained	1,255,702	1,255,702	1,255,702
Sq. Ft. Custodial	216,908	216,908	341,820
Sq. Ft. Secured	231,056	231,056	231,056
Security Hours	16,138	16,138	16,425

Expenditures Summary

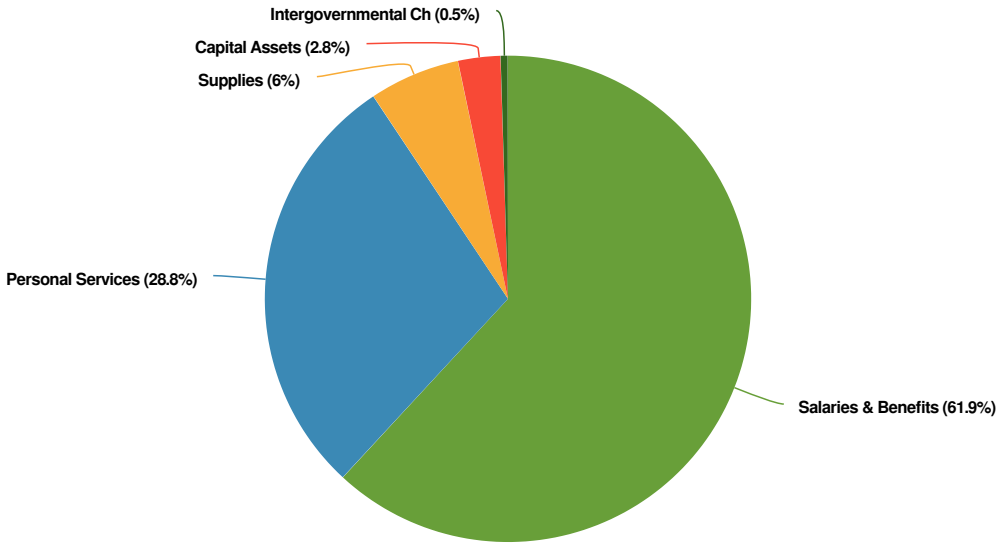
$5,320,074 $399,236
(8.11% vs. prior year)

1001565 - Facilities Maintenance Proposed and Historical Budget vs. Actual

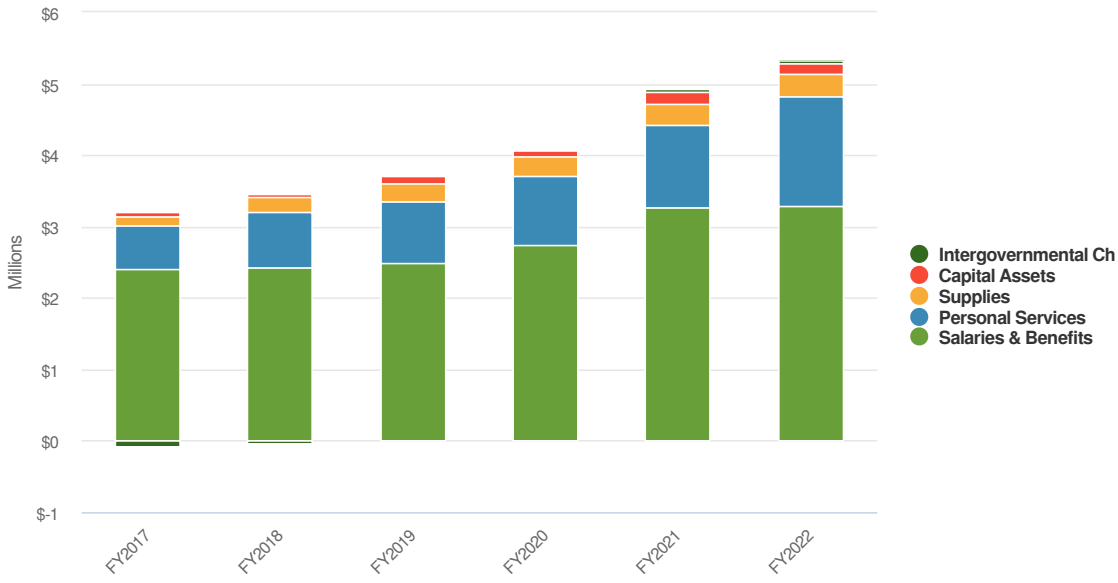


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Government					
REGULAR EMPLOYEES	$1,224,302	$1,306,072	$1,329,821	$1,650,668	-5.1%
TEMPORARY EMPLOYEES	$268,946	$354,148	$362,686	$430,000	7.5%
OVERTIME	$132,611	$117,339	$119,961	$150,000	0%
HEALTH INSURANCE	$380,470	$391,043	$405,053	$502,458	6.1%
SOCIAL SECURITY	$113,759	$126,530	$128,003	$170,646	25.6%
PENSION CONTRIBUTIONS	$219,167	$303,193	$234,698	$252,273	9%
OPEB CONTRIBUTIONS	$144,000	$147,000	$131,600	$136,800	4%
Total General Government:	**$2,483,255**	**$2,745,325**	**$2,711,822**	**$3,292,845**	**1%**
Total Salaries & Benefits:	**$2,483,255**	**$2,745,325**	**$2,711,822**	**$3,292,845**	**1%**
Personal Services					
General Government					
OFFICIAL/ADMIN SERVICES	$418	$0	$406	$0	0%
PROFESSIONAL SERVICES	$0	$7,864	$236,808	$330,000	N/A
DISPOSAL	$66,765	$69,107	$69,631	$80,000	0%
CUSTODIAL EXPENSE	$284,653	$293,020	$346,652	$400,000	19%
LAWN CARE EXPENSE	$0	$80,400	$100,820	$100,000	0%
REPAIRS & MAINTENANCE	$392,059	$317,719	$367,114	$400,000	-13%
FLEET - PARTS	$5,604	$7,416	$2,918	$6,165	-1.9%
FLEET - LABOR	$5,103	$5,947	$5,741	$5,805	1%
FLEET - OUTSOURCED SERVICE	$3,327	$0	$16	$1,945	-38.4%
BUILDING & LAND RENTAL	$3,162	$3,552	$3,552	$3,000	0%
EQUIPMENT RENTALS	$10,110	$18,022	$14,044	$20,000	0%
TELEPHONE SERVICE	$15,642	$18,029	$15,400	$17,000	0%
POSTAGE	$18	$9	$16	$50	0%
PRINTING AND BINDING EXP	$91	$0	$0	$100	-16.7%
TRAVEL EXPENSES	$6,459	$2,544	$0	$5,000	0%
DUES AND FEES	$439	$861	$777	$2,000	0%
EDUCATION AND TRAINING	$14,181	$3,691	-$224	$10,000	0%
OTHER PURCHASED SERVICES	$58,851	$143,618	$108,509	$150,000	30.4%
Total General Government:	**$866,882**	**$971,798**	**$1,272,182**	**$1,531,065**	**31.6%**
Total Personal Services:	**$866,882**	**$971,798**	**$1,272,182**	**$1,531,065**	**31.6%**
Supplies					
General Government					
GENERAL SUPPLIES	$5,815	$6,144	$11,809	$6,500	-35%
GASOLINE/DIESEL	$30,575	$28,108	$25,686	$28,855	-9.5%
FOOD	$0	$2,350	$1,510	$5,000	0%
BOOKS & PERIODICALS	$0	$302	$75	$500	0%
JANITORIAL SUPPLIES	$0	$34,945	$100,126	$100,000	42.9%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OTHER SUPPLIES	$208,315	$173,530	$137,261	$150,000	25%
UNIFORMS	$11,827	$10,660	$14,476	$30,000	-45.5%
Total General Government:	**$256,531**	**$256,038**	**$290,943**	**$320,855**	**9.7%**
Total Supplies:	**$256,531**	**$256,038**	**$290,943**	**$320,855**	**9.7%**
Capital Assets					
General Government					
BLDGS/ BLDG IMPROVEMENTS	$96,990	$70,443	$21,918	$100,000	-39.4%
COMPUTERS	$7,015	$2,514	$0	$30,000	N/A
OTHER EQUIPMENT	$375	$11,595	$2,592	$20,000	100%
Total General Government:	**$104,380**	**$84,552**	**$24,510**	**$150,000**	**-14.3%**
Total Capital Assets:	**$104,380**	**$84,552**	**$24,510**	**$150,000**	**-14.3%**
Intergovernmental Ch					
General Government					
INTERNAL SVC - RADIO REPLACE	$0	$0	$267	$535	100.4%
INTERNAL SVC-COMPUTER REP	$4,010	$7,786	$8,484	$8,574	1.1%
INTERNAL SVC - SAFETY	$14,850	$20,250	$20,250	$16,200	-20%
Total General Government:	**$18,860**	**$28,036**	**$29,001**	**$25,309**	**-12.7%**
Total Intergovernmental Ch:	**$18,860**	**$28,036**	**$29,001**	**$25,309**	**-12.7%**
Total Expense Objects:	**$3,729,908**	**$4,085,750**	**$4,328,458**	**$5,320,074**	**8.1%**

1001567 - Fleet Operations



Calvin Turner
Fleet Operations Director

DEPARTMENT MISSION
Chatham County Fleet Operations is to provide centralized management of the County's vehicle and equipment fleet. We are solely responsible for providing the most efficient and cost-effective support for maintenance and operation for all County vehicles, equipment, and fuel sites.

DEPARTMENT SERVICES:
Provide high standards of our profession while delivering the highest quality of service and support to State, County, and Local Agencies within Chatham County.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	17	17	17
Part Time Positions	0	1	1
Total	17.00	18.00	18.00

Goals & performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Work with all departments to ensure equipment and vehicle needs are met to satisfactorily complete their job duties.	Public Health, Safety, and Welfare
Goal # 2: Manage and oversee all vehicle and equipment assets to ensure all resources are properly maintained to maximize the county's investment	Superior Stewardship
Goal # 3: Work with departments to plan and control inventory usage and expenses.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Acquire and maintain vehicles for a life expectancy of 5-7 years for light duty vehicles and 10 years for Heavy Duty equipment.
2	Continue the fleet's Preventative Maintenance Compliance program ensuring that vehicles receive routine service and necessary repair services preventing mechanical breakdowns.
3	Work with vendors and commercial customers to receive the best pricing for inventory controls, allowing for fiscal management and informed decisions during budget development.

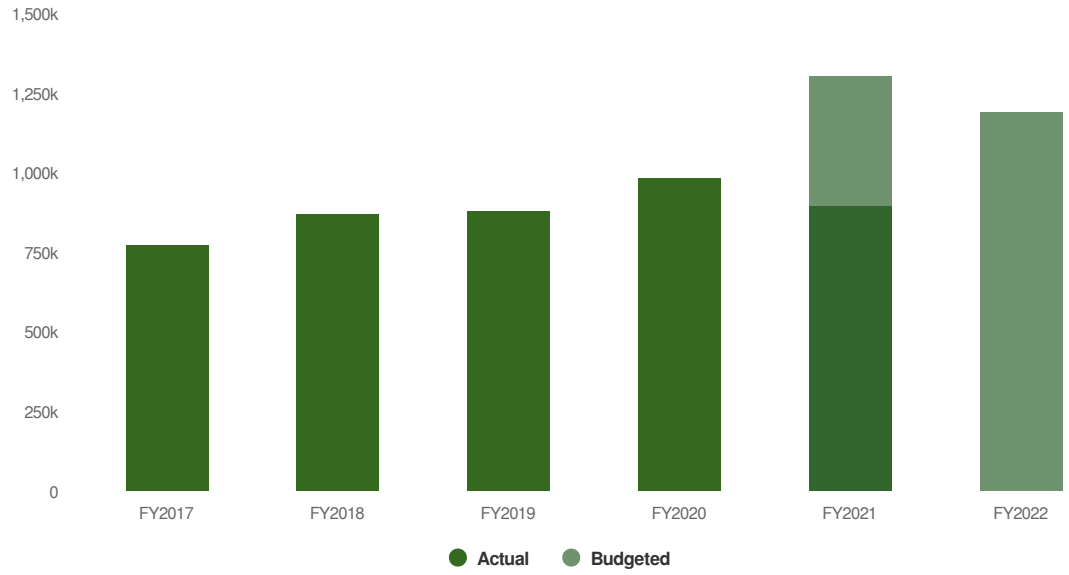
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Projected
Percentage of vehicles acquired in relation to replacement schedule.	N/A	96%	100%
Percentage of Preventative Maintenance completed.	85%	85%	87%
Percentage of current inventory compared to estimated fiscal year totals.	N/A	79%	85%

Expenditures Summary

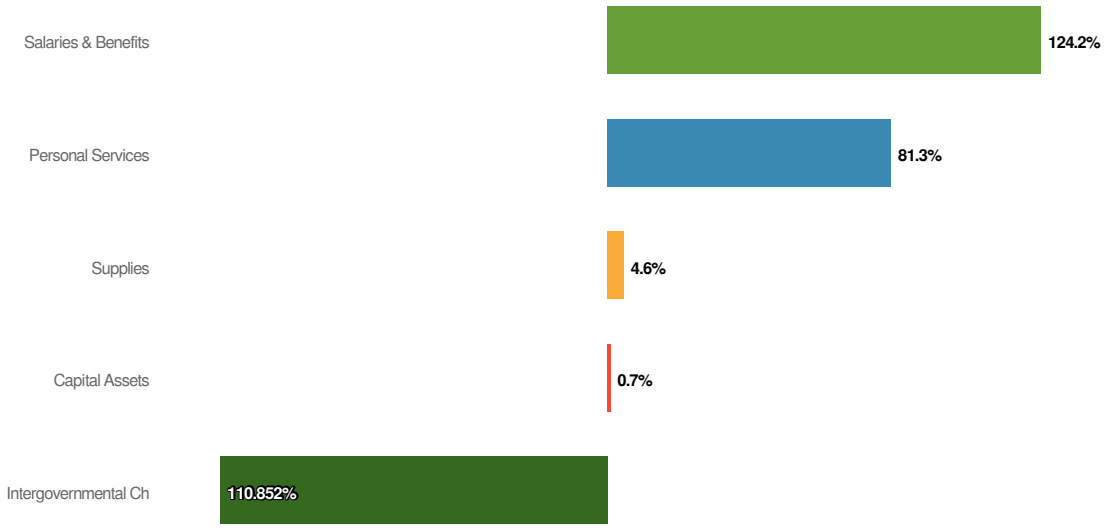
$1,193,790 **-$113,935**
(-8.71% vs. prior year)

1001567 - Fleet Operations Proposed and Historical Budget vs. Actual

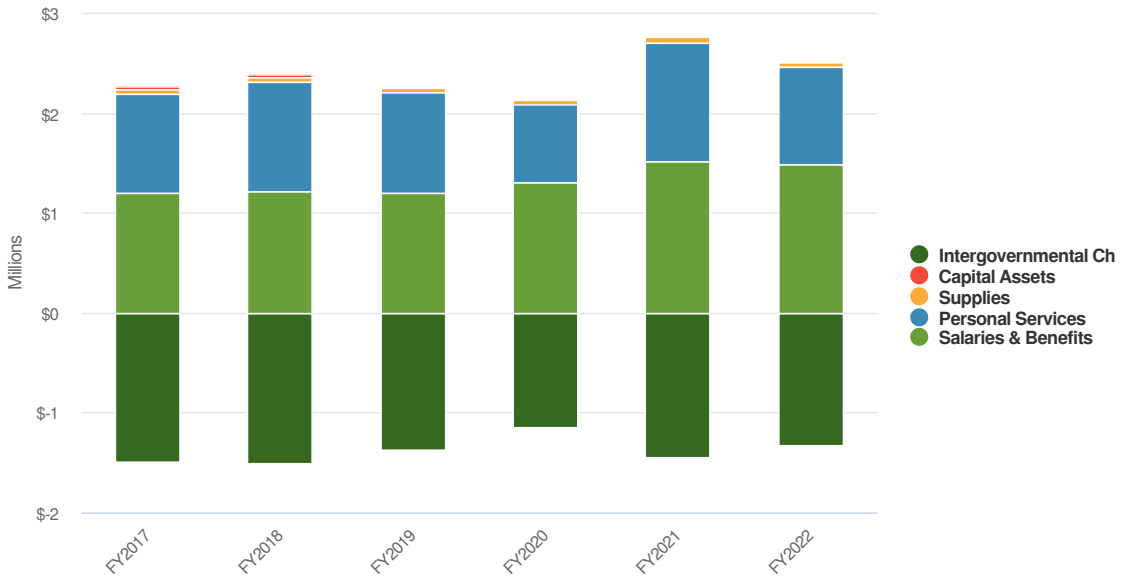


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$747,504	$833,388	$758,709	$931,456	-4.8%
TEMPORARY EMPLOYEES	$32,376	$1	$0	$0	0%
OVERTIME	$0	$2,631	$32	$0	0%
HEALTH INSURANCE	$169,518	$176,105	$167,954	$275,054	14%
SOCIAL SECURITY	$54,412	$58,842	$53,185	$64,799	-5.4%
PENSION CONTRIBUTIONS	$133,932	$170,951	$162,947	$142,814	-11%
OPEB CONTRIBUTIONS	$60,000	$67,200	$68,000	$68,400	0.6%
Total Salaries & Benefits:	**$1,197,741**	**$1,309,118**	**$1,210,827**	**$1,482,523**	**-2.2%**
Personal Services					
REPAIRS & MAINTENANCE	$10,572	$17,586	$16,337	$18,000	0%
FLEET - PARTS	$1,437	$2,299	$3,074	$1,745	3.9%
FLEET - LABOR	$1,224	$1,391	$1,142	$1,410	0%
FLEET - OUTSOURCED SERVICE	$2,319	$1,689	$3,250	$2,350	0%
VEHICLE REPAIRS - SUBLET	$577,609	$259,631	$259,566	$492,705	-30.1%
VEHICLE PARTS	$359,392	$445,525	$466,790	$421,850	4.2%
BUILDING & LAND RENTAL	$18,600	$18,600	$4,650	$0	-100%
EQUIPMENT RENTALS	$5,190	$5,307	$4,840	$5,400	21.6%
TELEPHONE SERVICE	$10,852	$10,047	$10,790	$10,900	0%
TRAVEL EXPENSES	$4,952	$2,511	$0	$9,600	0%
DUES AND FEES	$340	$0	$0	$1,000	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
EDUCATION AND TRAINING	$7,669	$8,148	$1,446	$5,600	0%
Total Personal Services:	**$1,000,155**	**$772,734**	**$771,885**	**$970,560**	**-18%**
Supplies					
GENERAL SUPPLIES	$2,927	$522	$691	$2,921	0%
GASOLINE/DIESEL	$8,158	$6,432	$5,893	$8,550	0%
UTILITIES OTHER	$18,894	$20,092	$27,952	$19,090	0%
CATERED MEALS	$1,096	$890	$626	$1,500	0%
BOOKS & PERIODICALS	$1,125	$1,125	$1,125	$1,200	0%
OTHER SUPPLIES	$16,167	$19,839	$19,276	$18,885	0%
UNIFORMS	$2,920	$2,505	$463	$3,100	0%
Total Supplies:	**$51,287**	**$51,405**	**$56,026**	**$55,246**	**0%**
Capital Assets					
COMPUTERS	$0	$0	$0	$8,800	N/A
Total Capital Assets:	**$0**	**$0**	**$0**	**$8,800**	**N/A**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$533	$1,070	100.8%
INTERNAL SVC-COMPUTER REP	$2,560	$4,541	$4,541	$44,971	890.3%
INTERNAL SVC - SAFETY	$7,200	$7,200	$7,200	$8,100	12.5%
REIMBURSEMENTS TO FUNDS	-$1,377,508	-$1,158,859	-$1,156,228	-$1,377,480	-5.6%
Total Intergovernmental Ch:	**-$1,367,748**	**-$1,147,118**	**-$1,143,954**	**-$1,323,339**	**-8.6%**
Total Expense Objects:	**$881,434**	**$986,138**	**$894,783**	**$1,193,790**	**-8.7%**

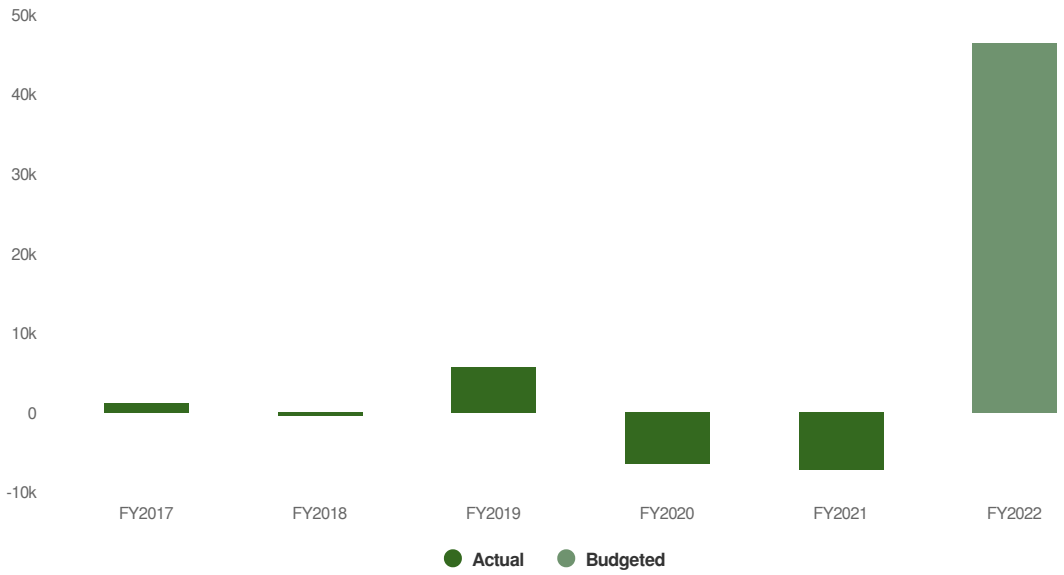
1001568 - Fuel Management

Fuel Management is a division of Fleet Operations. Fuel related charges are included within and charged back to departments using this resource.

Expenditures Summary

$46,360 $46,360
(0% vs. prior year)

1001568 - Fuel Management Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
General Government					
REPAIRS & MAINTENANCE	$259	$893	$660	$500	0%
FLEET - PARTS	$1,391	$767	$1,479	$2,600	0%
FLEET - LABOR	$2,926	$3,349	$3,349	$3,150	0%
FLEET - OUTSOURCED SERVICE	$18,002	$14,239	$10,417	$16,930	0%
Total General Government:	**$22,578**	**$19,247**	**$15,905**	**$23,180**	**0%**
Total Personal Services:	**$22,578**	**$19,247**	**$15,905**	**$23,180**	**0%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies					
General Government					
OTHER SUPPLIES	$0	$0	$420	$0	0%
Total General Government:	**$0**	**$0**	**$420**	**$0**	**0%**
Total Supplies:	**$0**	**$0**	**$420**	**$0**	**0%**
Intergovernmental Ch					
General Government					
REIMBURSEMENTS TO FUNDS	-$16,998	-$25,678	-$23,587	$23,180	-200%
Total General Government:	**-$16,998**	**-$25,678**	**-$23,587**	**$23,180**	**-200%**
Total Intergovernmental Ch:	**-$16,998**	**-$25,678**	**-$23,587**	**$23,180**	**-200%**
Total Expense Objects:	**$5,579**	**-$6,431**	**-$7,262**	**$46,360**	**N/A**

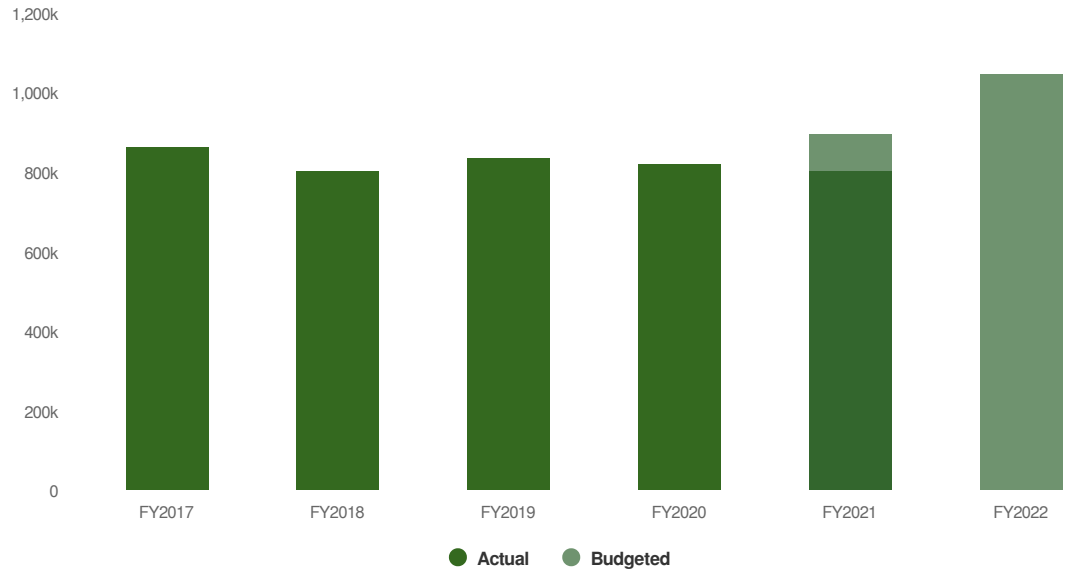
1001569 - Utilities

This account records expenditures for utilities in buildings used by numerous departments.

Expenditures Summary

$1,050,000 $150,000
(16.67% vs. prior year)

1001569 - Utilities Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Supplies					
General Government					
UTILITIES OTHER	$837,430	$824,100	$802,855	$1,050,000	16.7%
Total General Government:	**$837,430**	**$824,100**	**$802,855**	**$1,050,000**	**16.7%**
Total Supplies:	**$837,430**	**$824,100**	**$802,855**	**$1,050,000**	**16.7%**
Total Expense Objects:	**$837,430**	**$824,100**	**$802,855**	**$1,050,000**	**16.7%**

1001570 - Public Information



Catherine Glasby
Public Information Director

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	3	3	3
Part Time Positions	0	0	0
Total	**3.00**	**3.00**	**3.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content from Chatham County Government Channel (CGTV).	Quality of Life
Goal #2 - Continue to produce the county's quarterly newsletter "The Chatham County Connection". Currently, 94,500 copies are distributed through the Savannah Morning News, Savannah Tribune and The Herald.	Quality of Life

Department Objectives and Key Results

Goal	Activity & Objective	Relation to a Strategic Plan and Key Factors
1	Original content will be educational and will also address county services available to residents, creating a better quality of life.	Increase in original content for CGTV
2	Printed media such as the County Connection and other printed materials will keep residents apprised of the programs and services offered by the county.	Printed media
1	Involvement with residents will build trust between the County and the community, bringing a better quality of life.	Community Engagement

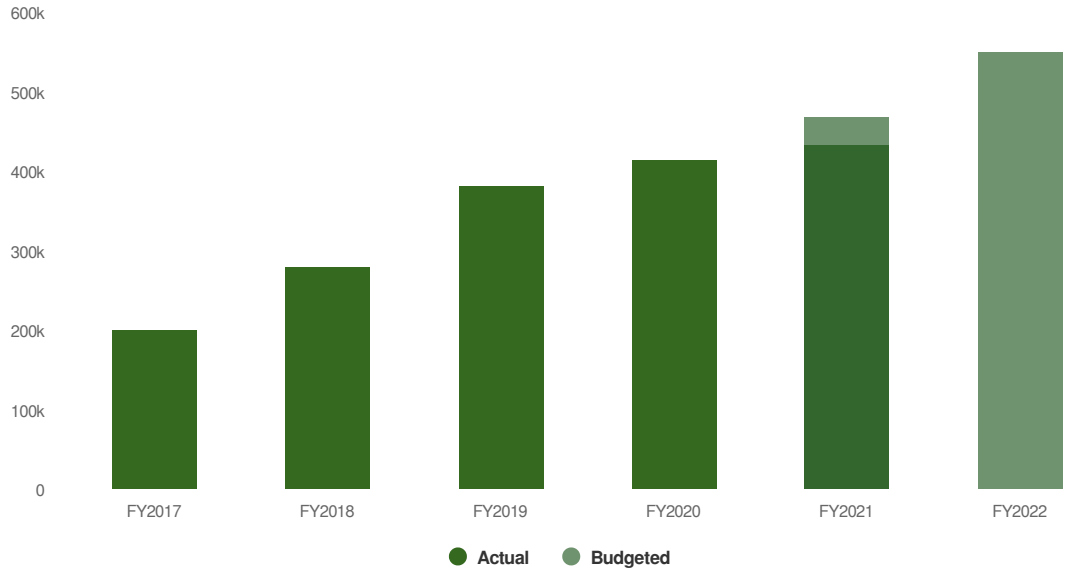
Performance Measures

Measure	Quantity
Channel 16 Weekly Educational Programming Hours	75 per week
Special Events Promoted	30 per year
Number of Meetings Recorded	26 per year
Number of Public Services Announcements created	20 per year
Original Content produced for Channel 16	75 hours per year

Expenditures Summary

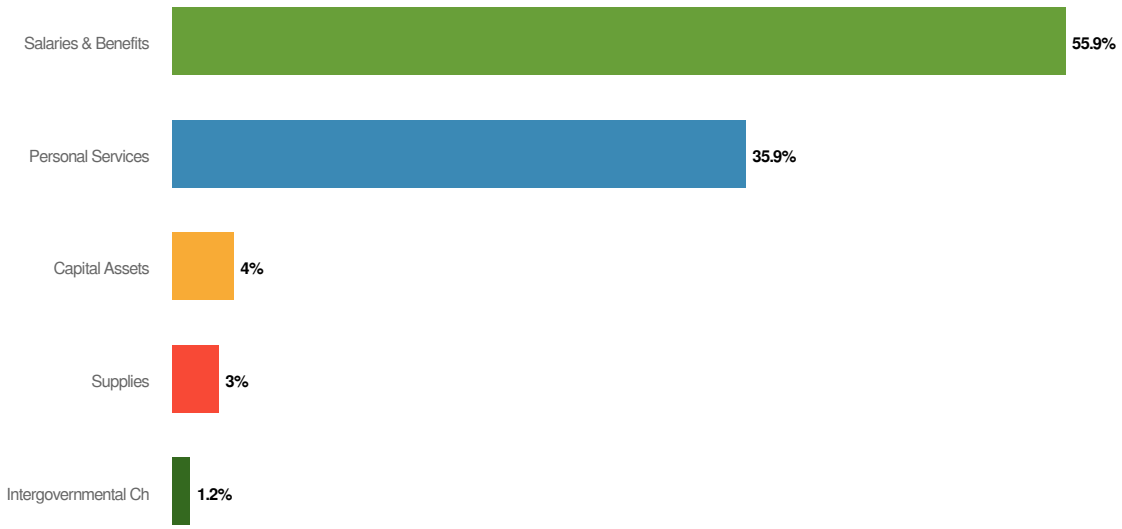
$550,930 $81,495
(17.36% vs. prior year)

1001570 - Public Information Proposed and Historical Budget vs. Actual

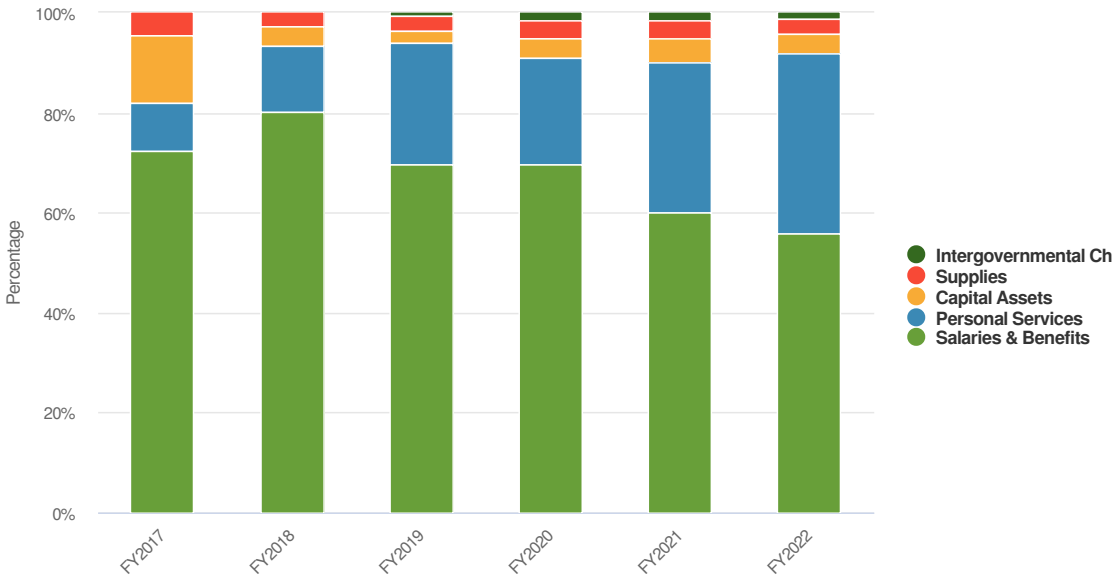


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$153,151	$169,410	$176,847	$186,235	12.1%
OVERTIME	$1,453	$1,519	$0	$0	-100%
HEALTH INSURANCE	$61,027	$63,463	$67,940	$70,104	11.7%
SOCIAL SECURITY	$10,289	$10,782	$11,503	$12,899	14%
PENSION CONTRIBUTIONS	$28,723	$30,526	$28,802	$27,313	-3.9%
OPEB CONTRIBUTIONS	$12,000	$12,600	$11,800	$11,400	-3.4%
Total Salaries & Benefits:	**$266,642**	**$288,300**	**$296,891**	**$307,951**	**9.2%**
Personal Services					
PROFESSIONAL SERVICES	$56,316	$41,897	$46,868	$74,570	52.1%
REPAIRS & MAINTENANCE	$9,518	$9,924	$10,480	$22,017	62.9%
FLEET - PARTS	$16	$31	$99	$45	-55%
FLEET - LABOR	$115	$120	$210	$250	25%
FLEET - OUTSOURCED SERVICE	$20	$0	$0	$35	-65%
TELEPHONE SERVICE	$2,133	$3,533	$2,028	$5,888	27.4%
ADVERTISING	$1,300	$16,045	$4,000	$40,000	-11.1%
TRAVEL EXPENSES	$19,803	$9,364	$339	$23,380	98.1%
DUES AND FEES	$1,523	$1,673	$1,797	$1,975	-33.1%
EDUCATION AND TRAINING	$2,290	$5,574	$4,750	$29,840	127.5%
Total Personal Services:	**$93,034**	**$88,160**	**$70,571**	**$198,000**	**41%**
Supplies					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
GENERAL SUPPLIES	$11,234	$14,142	$16,634	$13,600	0%
GASOLINE/DIESEL	$477	$428	$235	$430	-14%
CATERED MEALS	$0	$0	$496	$2,400	-7.7%
BOOKS & PERIODICALS	$0	$0	$147	$0	-100%
Total Supplies:	**$11,711**	**$14,570**	**$17,512**	**$16,430**	**-4.5%**
Capital Assets					
OTHER EQUIPMENT	$8,869	$17,182	$41,736	$21,766	-6.2%
Total Capital Assets:	**$8,869**	**$17,182**	**$41,736**	**$21,766**	**-6.2%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$5,003	$5,384	$5,433	0.9%
INTERNAL SVC - SAFETY	$2,250	$1,350	$1,350	$1,350	0%
Total Intergovernmental Ch:	**$2,250**	**$6,353**	**$6,734**	**$6,783**	**0.7%**
Total Expense Objects:	**$382,507**	**$414,565**	**$433,444**	**$550,930**	**17.4%**

1001571 - Project Management



Kelvin Lewis
Senior Project Manager

DEPARTMENT MISSION STATEMENT:
Chatham County Government Project Management Office (PMO) implements and supports project management methodology to enable our organization to deliver projects on time, within budget, with high quality, and within estimates and expectations.

DEPARTMENT SERVICES:
Under general direction of Chatham County Managers office, the PMO provides structured change management of applications and services provided by the County. We engage cross functional and departmental level projects leveraging the skills and training of the principles under the Project Management Book of Knowledge (PMBOK).

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	0	2	7
Part-Time Positions	0	1	0
Total	**0.00**	**3.00**	**7.00**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Manage and implement county-wide projects	Quality Service for Customers
2. To deliver consistent high quality project results that are on-time, on budget, and that satisfy business needs.	
3. Improve the quality and availability of information to support project control and portfolio management	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Coordinate project objectives to strategically align to County goals to increase productivity and cost savings.
2.	Maintain clear communication and coordination from start to finish, and engage all stakeholders to build and maintain support.

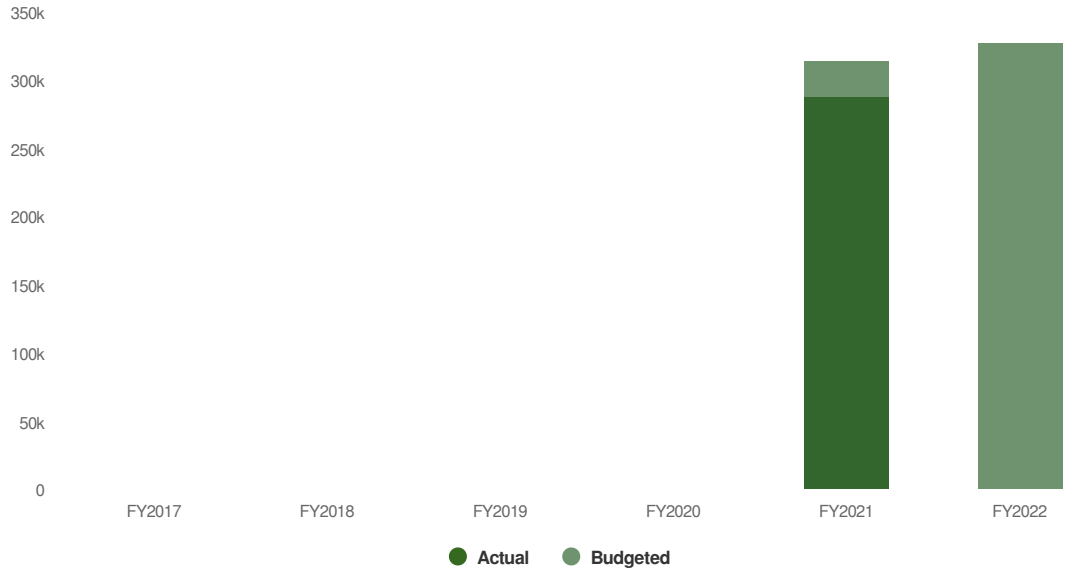
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Support for county wide projects with on-time completion.	N/A	80%	80%
Initiate projects that involve more than 3 departments/ units of government.	N/A	2	2

Expenditures Summary

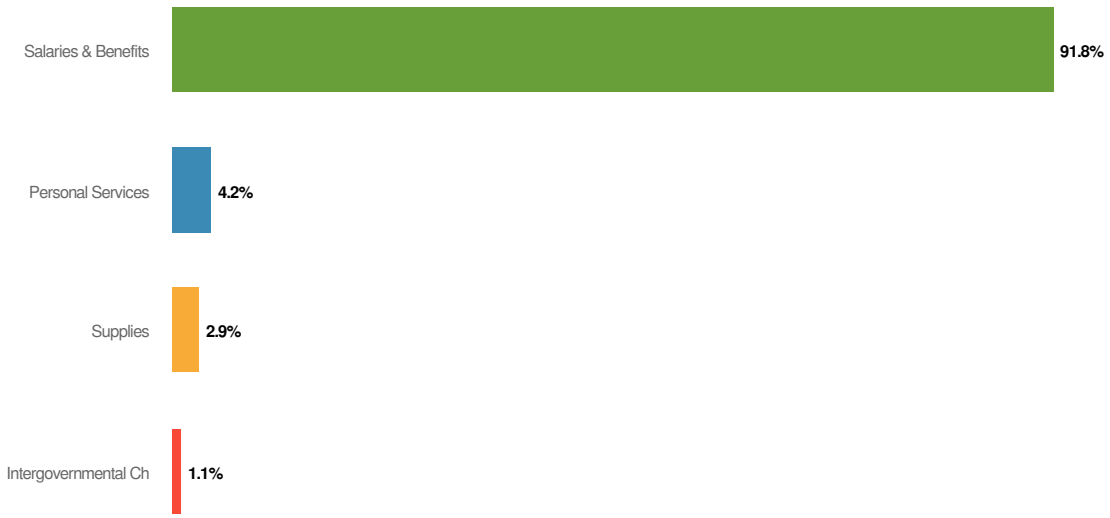
$327,493 **$12,781**
(4.06% vs. prior year)

1001571 - Project Management Proposed and Historical Budget vs. Actual

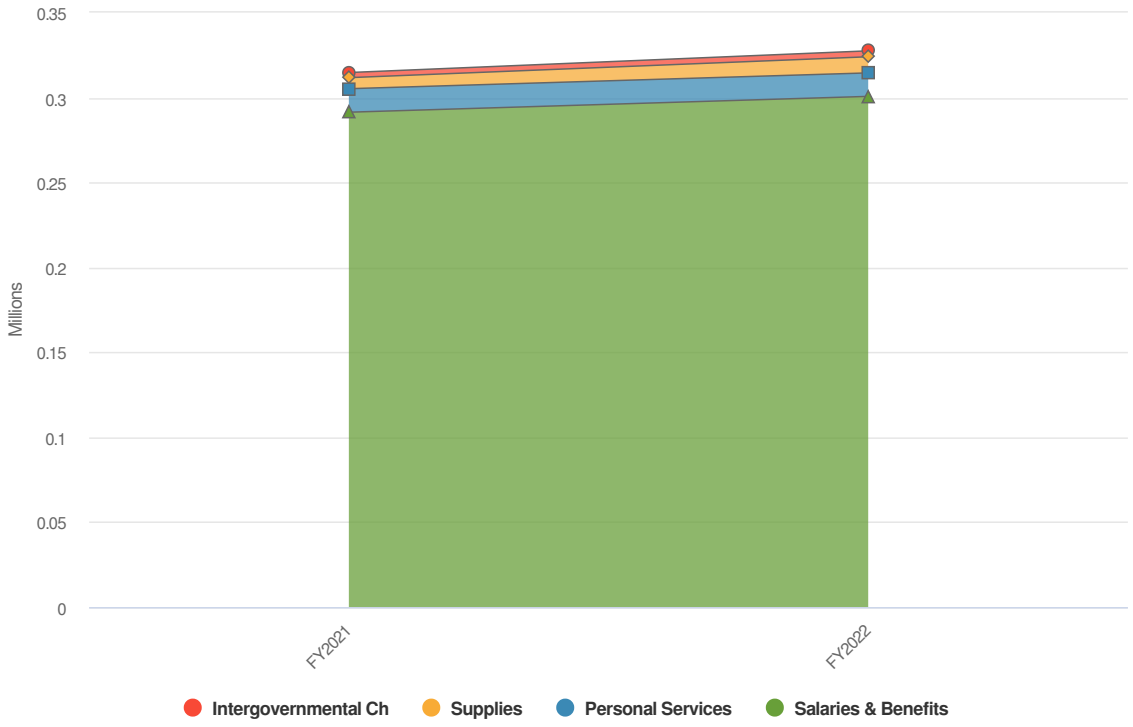


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$0	$0	$190,814	$215,601	13.1%
OVERTIME	$0	$0	$135	$0	0%
HEALTH INSURANCE	$0	$0	$16,753	$34,635	40.4%
SOCIAL SECURITY	$0	$0	$13,721	$15,459	7.9%
PENSION CONTRIBUTIONS	$0	$0	$30,317	$27,378	-5.1%
OPEB CONTRIBUTIONS	$0	$0	$8,000	$7,600	-5%
Total Salaries & Benefits:	**$0**	**$0**	**$259,741**	**$300,673**	**3.2%**
Personal Services					
PROFESSIONAL SERVICES	$0	$0	$0	$10,000	0%
TELEPHONE SERVICE	$0	$0	$0	$1,000	0%
TRAVEL EXPENSES	$0	$0	$0	$1,500	0%
DUES AND FEES	$0	$0	$334	$830	-1.2%
EDUCATION AND TRAINING	$0	$0	$149	$500	0%
Total Personal Services:	**$0**	**$0**	**$483**	**$13,830**	**-0.1%**
Supplies					
GENERAL SUPPLIES	$0	$0	$20,525	$8,000	60%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
ELECTRICITY		$0	$779	$0	0%
CATERED MEALS	$0	$0	$1,706	$1,500	0%
Total Supplies:	**$0**	**$0**	**$23,010**	**$9,500**	**46.2%**
Capital Assets					
OTHER EQUIPMENT	$0	$0	$1,835	$0	0%
Total Capital Assets:	**$0**	**$0**	**$1,835**	**$0**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$0	$2,116	$2,140	1.1%
INTERNAL SVC - SAFETY	$0	$0	$900	$1,350	50%
Total Intergovernmental Ch:	**$0**	**$0**	**$3,016**	**$3,490**	**15.7%**
Total Expense Objects:	**$0**	**$0**	**$288,085**	**$327,493**	**4.1%**

1001580 - Administrative Services



Cedric Rouse
Administrative Services Manager

DEPARTMENT MISSION STATEMENT
Administrative Services Operates as the foundation of Chatham County Government by maintaining the judicial records, operating procedures and the charter of state, local and county governments. We promise to provide our clients with pleasant and friendly service that exceeds their expectations every day. Our goal is to maintain the documents of historical value, judicial importance and of a sensitive nature for our patrons aiming to satisfy the general public by retrieving, maintaining and storing records for our clients by building a better tomorrow—one file at a time.

DEPARTMENT SERVICES
Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	16	16	16
Part-Time Positions	0	0	0
Total	**16.00**	**16.00**	**16.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
1. Maintain county public records in the most efficient manner by retrieving and storing them at a low cost. Establish a baseline for the most efficient pricing per box for storage within this fiscal year 2021.	Superior Stewardship
2. Establish a baseline for converting historical books to digital format for fiscal year 2021.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Research the pricing for storage costs. Make sure cost analysis is in line with state guidelines.
2	Reach out to departments and make them aware of the capabilities at the records center.

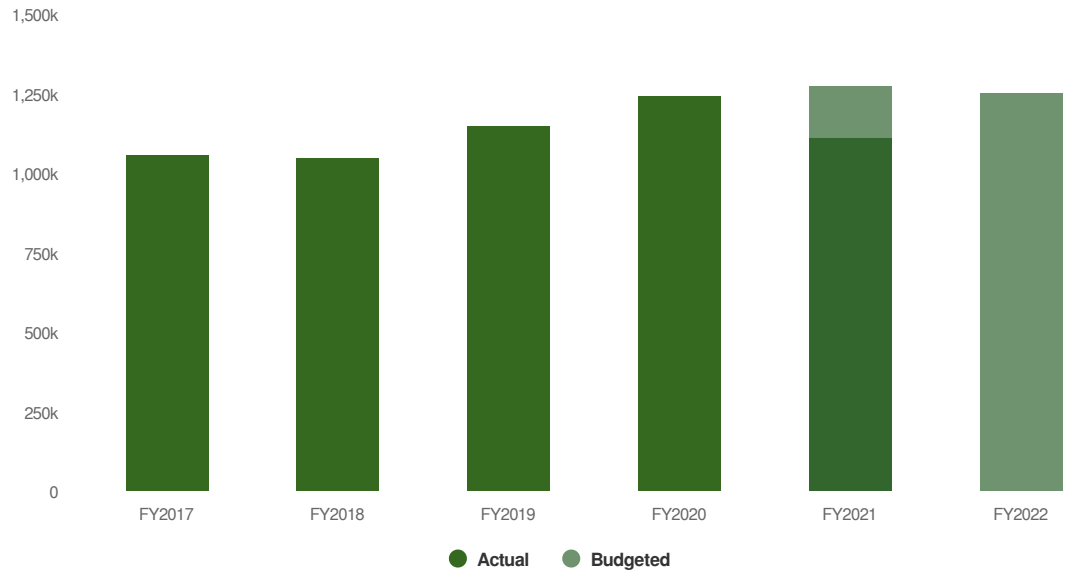
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Establish baseline pricing per box for Records Center for fiscal year 2021.	N/A	N/A	N/A
Number of books scanned	N/A	N/A	N/A

Expenditures Summary

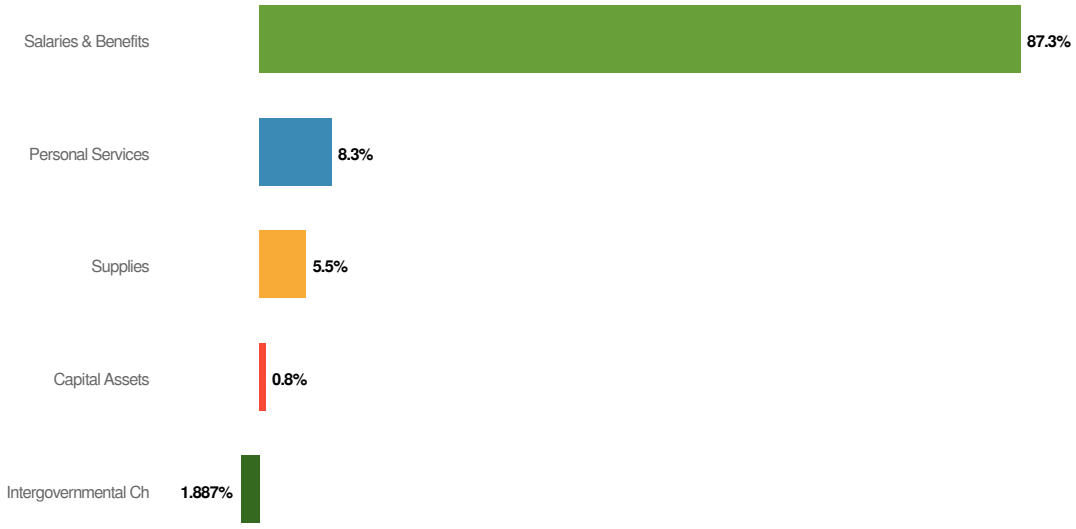
$1,256,082 -$20,173
(-1.58% vs. prior year)

1001580 - Administrative Services Proposed and Historical Budget vs. Actual

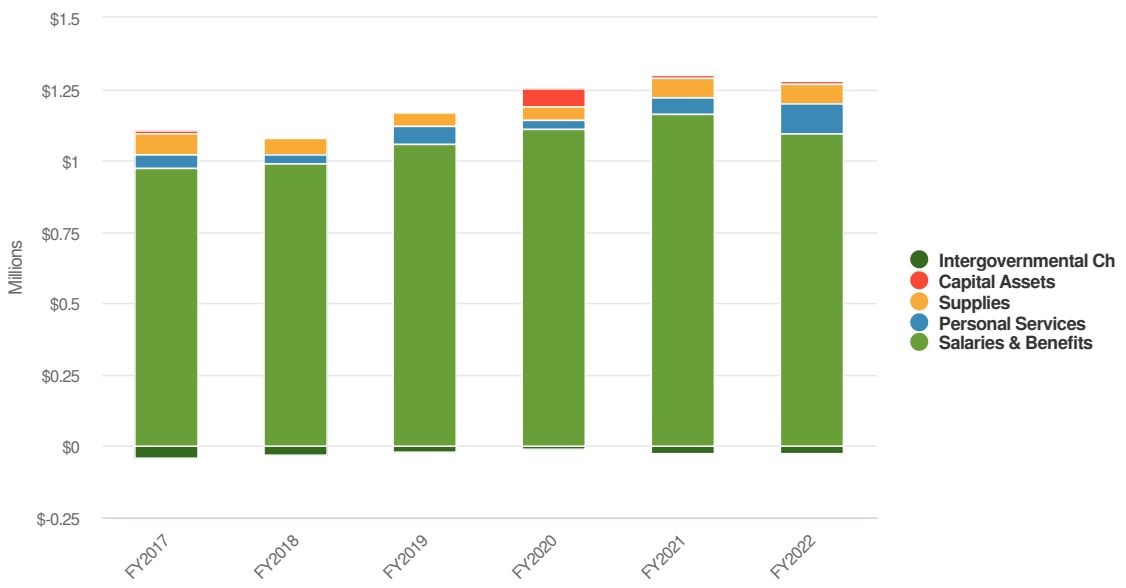


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
General Government					
REGULAR EMPLOYEES	$605,847	$652,456	$632,999	$654,954	-0.5%
TEMPORARY EMPLOYEES	$22,097	$35,305	$0	$0	-100%
OVERTIME	$37,007	$15,198	$8,977	$55,000	0%
HEALTH INSURANCE	$169,448	$170,317	$157,741	$175,508	-2.3%
SOCIAL SECURITY	$46,008	$48,805	$44,466	$50,106	-6%
PENSION CONTRIBUTIONS	$113,069	$122,244	$112,764	$99,864	-10.3%
OPEB CONTRIBUTIONS	$64,000	$67,200	$64,000	$60,800	-5%
Total General Government:	**$1,057,476**	**$1,111,525**	**$1,020,947**	**$1,096,232**	**-6%**
Total Salaries & Benefits:	**$1,057,476**	**$1,111,525**	**$1,020,947**	**$1,096,232**	**-6%**
Personal Services					
General Government					
PROFESSIONAL SERVICES	$0	$0	$0	$45,000	N/A
LAWN CARE EXPENSE	$240	$0	$0	$0	0%
REPAIRS & MAINTENANCE	$2,999	$970	$3,181	$3,500	0%
FLEET - PARTS	$1,743	$703	$1,618	$1,230	2.5%
FLEET - LABOR	$1,595	$1,213	$2,227	$1,580	0%
FLEET - OUTSOURCED SERVICE	$603	$280	$3,063	$1,420	0%
BUILDING & LAND RENTAL	$2,022	$2,052	$2,052	$2,052	21.3%
EQUIPMENT RENTALS	$30,895	$23,482	$30,071	$40,197	10.1%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TELEPHONE SERVICE	$2,439	$2,622	$2,972	$0	0%
POSTAGE	$1,052	$870	$1,079	$1,000	0%
PRINTING AND BINDING EXP	$166	$0	$0	$180	0%
TRAVEL EXPENSES	$11,821	$478	$0	$5,000	0%
DUES AND FEES	$300	$165	$525	$800	0%
EDUCATION AND TRAINING	$9,265	$300	$0	$2,500	0%
OTHER PURCHASED SERVICES	$0	-$924	$0	$0	0%
Total General Government:	**$65,140**	**$32,212**	**$46,788**	**$104,459**	**88.6%**
Total Personal Services:	**$65,140**	**$32,212**	**$46,788**	**$104,459**	**88.6%**
Supplies					
General Government					
GENERAL SUPPLIES	$9,798	$11,294	$18,507	$16,840	1.4%
GASOLINE/DIESEL	$4,475	$3,644	$3,694	$4,005	-12.3%
FOOD	$424	$326	$188	$500	0%
OTHER SUPPLIES	$32,595	$28,676	$37,173	$47,750	1.9%
UNIFORMS	$0	$924	$0	$0	0%
Total General Government:	**$47,291**	**$44,864**	**$59,563**	**$69,095**	**0.8%**
Total Supplies:	**$47,291**	**$44,864**	**$59,563**	**$69,095**	**0.8%**
Capital Assets					
General Government					
OTHER EQUIPMENT	$0	$62,733	$0	$10,000	0%
Total General Government:	**$0**	**$62,733**	**$0**	**$10,000**	**0%**
Total Capital Assets:	**$0**	**$62,733**	**$0**	**$10,000**	**0%**
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$6,450	$12,734	$13,940	$14,096	1.1%
INTERNAL SVC - SAFETY	$7,200	$7,200	$7,200	$7,200	0%
REIMBURSEMENTS TO FUNDS	-$33,795	-$26,172	-$36,771	-$45,000	0%
Total General Government:	**-$20,145**	**-$6,238**	**-$15,631**	**-$23,704**	**-0.7%**
Total Intergovernmental Ch:	**-$20,145**	**-$6,238**	**-$15,631**	**-$23,704**	**-0.7%**
Total Expense Objects:	**$1,149,762**	**$1,245,096**	**$1,111,667**	**$1,256,082**	**-1.6%**

1003222 - Counter Narcotics Team



Michael Sarhatt
Director

DEPARTMENT MISSION STATEMENT
The mission of the Counter Narcotics Team is to vigorously investigate all complaints and calls for drug enforcement services, enforce all federal, state and local laws and ordinances, protect life and property, investigate matters of a drug nature, preserve the peace, and strive to prevent crime disorder.

DEPARTMENT SERVICES: The Counter Narcotics Team, is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	28	28	15
Part-Time Positions	2	2	2
Total	**30.00**	**30.00**	**17.00**

Goals & Performance

Department Goals

Description	EXCELLENCE GOAL
Goal #1 - To identify and dismantle drug trafficking organizations responsible for the introduction of illicit drugs into our community by working in partnership with State, Federal, and Local Law Enforcement agencies	Quality Service for Our Customers
Goal #2 - Ensure training opportunities are available to support career enhancement and job performance	Superior Work environment
Goal #3 Utilize CNT's working relationships with all levels of law enforcement to exploit investigative intelligence, financial resources (Federal & State), and manpower in an attempt to reduce opioid-related deaths.	Promote Public Health, safety and Welfare

Department Objectives and Key Results

Goal	Activity & Objective
1	Aggressively enforce drug and gun laws in Chatham County.
2	Seek out and mandate successful completion of a basic training course for all enforcement personnel
3	Accurately and in a timely manner account for all opioid overdoses, and fatal overdoses within Chatham County.

Performance Measures

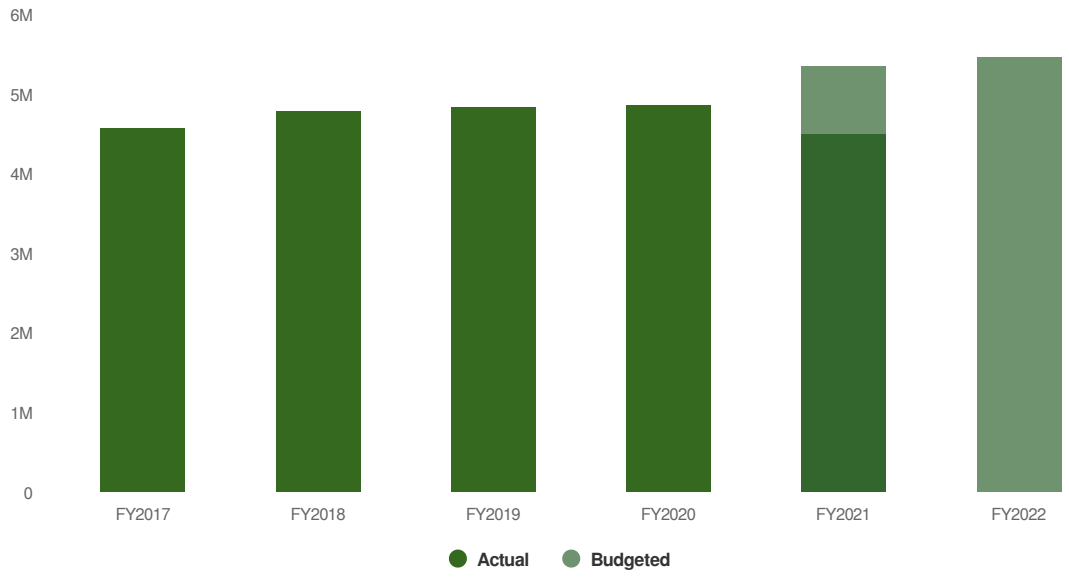
Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Increase by 10% the number of drug distribution organizations dismantled over previous years.	3	4	5
Ensure all agents successfully complete the basic narcotics investigator course by the end of the fiscal year.	15	8	6
Ensure all fatal overdoses are statistically accounted for.	7	28	40

Expenditures Summary

$5,472,419 $118,782

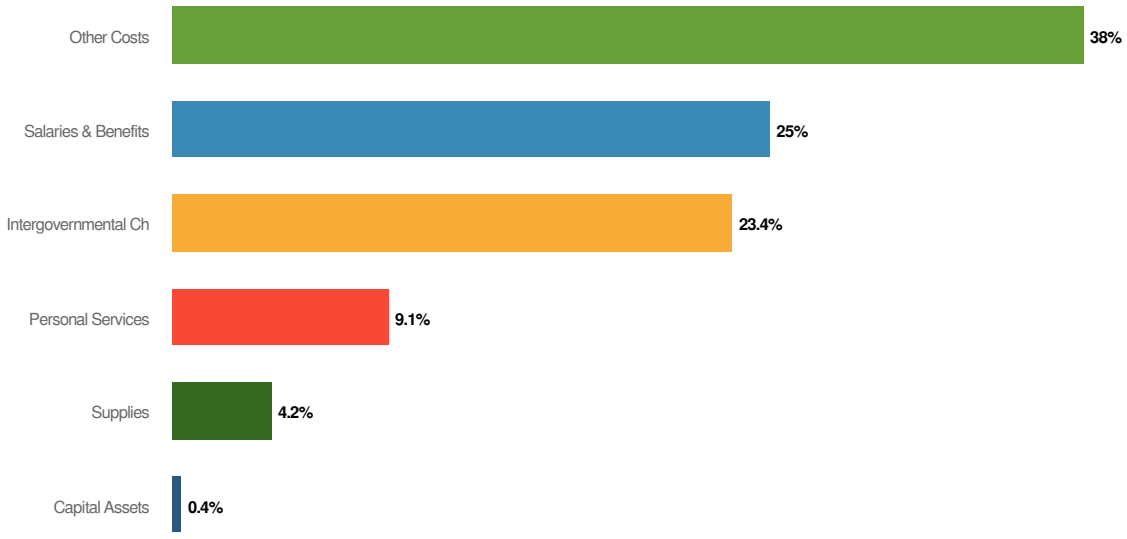
(2.22% vs. prior year)

1003222 - Counter Narcotics Team Proposed and Historical Budget vs. Actual

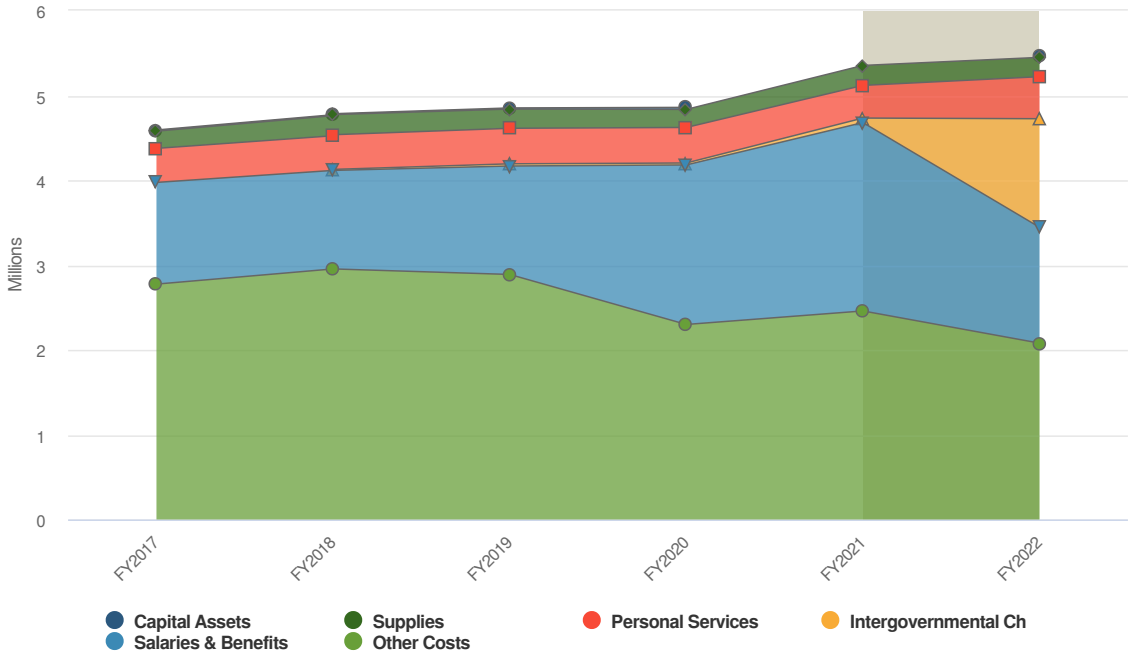


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$800,209	$1,150,824	$1,161,003	$860,533	-39.5%
TEMPORARY EMPLOYEES	$1,137	$2,371	$0	$0	0%
OVERTIME	$38,222	$107,832	$129,265	$75,000	50%
HEALTH INSURANCE	$162,087	$224,509	$247,084	$185,184	-45.6%
SOCIAL SECURITY	$58,605	$88,695	$90,575	$61,180	-36.5%
PENSION CONTRIBUTIONS	$158,306	$227,023	$212,659	$126,925	-39.5%
OPEB CONTRIBUTIONS	$60,000	$79,800	$103,200	$57,000	-44.8%
Total Salaries & Benefits:	**$1,278,567**	**$1,881,053**	**$1,943,787**	**$1,365,822**	**-38.5%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$58	$150	$3,742	$160	-96.8%
PROFESSIONAL SERVICES		$0	$13,871	$0	0%
TECHNICAL SERVICES	$72,047	$82,602	$57,900	$150,816	125.6%
REPAIRS & MAINTENANCE	$64,818	$46,220	$54,745	$46,000	-5.5%
FLEET - PARTS	$17,889	$19,533	$19,526	$19,285	9%
FLEET - LABOR	$16,572	$19,288	$17,840	$18,440	-0.1%
FLEET - OUTSOURCED SERVICE	$19,159	$11,017	$21,475	$20,730	-1.3%
EQUIPMENT RENTALS	$14,142	$12,255	$12,011	$15,000	-17.1%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TELEPHONE SERVICE	$77,532	$57,887	$77,144	$70,000	9.8%
POSTAGE	$462	$502	$188	$500	0%
TRAVEL EXPENSES	$24,463	$33,162	$11,539	$35,000	100%
DUES AND FEES	$3,530	$1,279	$2,756	$2,600	17.6%
EDUCATION AND TRAINING	$18,408	$24,962	$21,415	$25,000	85.2%
OTHER PURCHASED SERVICES	$89,866	$110,056	$88,058	$92,000	0%
Total Personal Services:	**$418,946**	**$418,914**	**$402,211**	**$495,531**	**28.6%**
Supplies					
GENERAL SUPPLIES	$10,263	$11,560	$14,566	$12,000	0%
GASOLINE/DIESEL	$76,102	$61,381	$58,912	$67,035	-10.6%
UTILITIES OTHER	$78,871	$72,387	$72,537	$80,000	0%
CATERED MEALS	$1,885	$2,831	$1,582	$3,000	9.1%
BOOKS & PERIODICALS	$341	$0	$280	$525	-12.8%
OTHER SUPPLIES	$49,320	$45,442	$56,677	$50,000	0%
UNIFORMS	$10,046	$19,324	$15,737	$15,000	0%
Total Supplies:	**$226,828**	**$212,925**	**$220,291**	**$227,560**	**-3.3%**
Capital Assets					
COMPUTERS	$8,983	$23,189	$3,000	$24,000	N/A
OTHER EQUIPMENT	$4,148	$747	$0	$0	0%
Total Capital Assets:	**$13,131**	**$23,936**	**$3,000**	**$24,000**	**N/A**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$24,000	$37,412	55.9%
INTERNAL SVC-COMPUTER REP	$19,545	$16,611	$22,706	$22,785	0.3%
INTERNAL SVC - SAFETY	$6,300	$6,300	$6,300	$11,250	78.6%
REIMBURSEMENTS TO FUNDS	$0	$0	$0	$1,208,842	N/A
Total Intergovernmental Ch:	**$25,845**	**$22,911**	**$53,006**	**$1,280,289**	**2,315.4%**
Other Costs					
INTERGOVERNMENTAL - SAVANNAH	$2,261,532	$1,693,526	$1,267,975	$1,491,665	-19.8%
INTERGOVTL - TYBEE	$81,188	$94,427	$99,825	$95,000	17.3%
INTERGOVTL - THUNDERBOLT	$53,809	$13,500	$62,938	$50,150	0.3%
INTERGOVTL - POOLER	$87,130	$148,335	$161,494	$149,000	0%
INTERGOVTL - BLOOMINGDALE	$138,789	$137,126	$128,869	$94,652	-27.2%
INTERGOVTL-GARDEN CITY	$180,850	$126,739	$94,948	$78,750	0%
INTERGOVTL -PT. WENTWORTH	$30,785	$0	$0	$60,000	0%
PAYMENT TO OTHER AGCY-BOE	$55,027	$85,683	$66,181	$60,000	20%
Total Other Costs:	**$2,889,111**	**$2,299,335**	**$1,882,230**	**$2,079,217**	**-15.4%**
Total Expense Objects:	**$4,852,427**	**$4,859,076**	**$4,504,525**	**$5,472,419**	**2.2%**

1003251 - Marine Patrol

A sub division of the Chatham County Police Department. Marine Patrol is responsible for patrolling the waterways within Chatham County with a primary mission to ensure a safe boating environment while increasing awareness to the boating population on safe boating and decreasing the number of boating accidents and related incidents. Marine Patrol utilizes experienced and competent personnel who perform random boating safety checks and inspections while enforcing the Georgia Safe Boating Act.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	6	6	6
Part-Time Positions	0	0	0
Total	**6.00**	**6.00**	**6.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 — ensure a safe boating environment while increasing awareness of the boating population about safe boating and decreasing the number of boating accidents and related incidents	Quality Service for Our Customers
Goal #2 — Assist the U.S. Coast Guard with High-Risk escorts of designated ships and provide Coast Guard Safety/Security zones when necessary.	Superior Stewardship
Goal #3 — Provide boating education and safety classes for residents of Chatham County to increase awareness of safe boating and state laws.	Health, Safety & Welfare

Department Objectives and Key Results

Goal	Activity & Objective
3	Provide no-cost educational classes for residents of Chatham County
2	Provide marine escort for high risk vessels departing the Port of Savannah.
1	Patrol and respond to calls for assistance on the waterways within Chatham County.

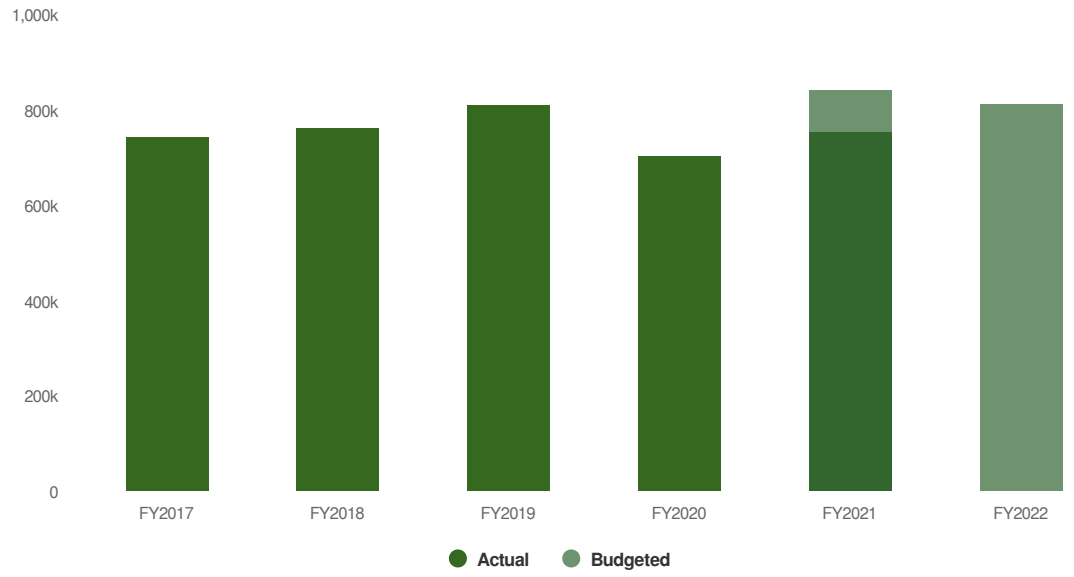
Performance Measures

	2020 Actual	2021 Actual	2022 Projected
Perform Search & Rescue missions	13	10	16
Provide Escorts — or establish C.G. Safety Zones	10	14	20
Increase attendance at boating safety classes by 50%	10%	20%	40%

Expenditures Summary

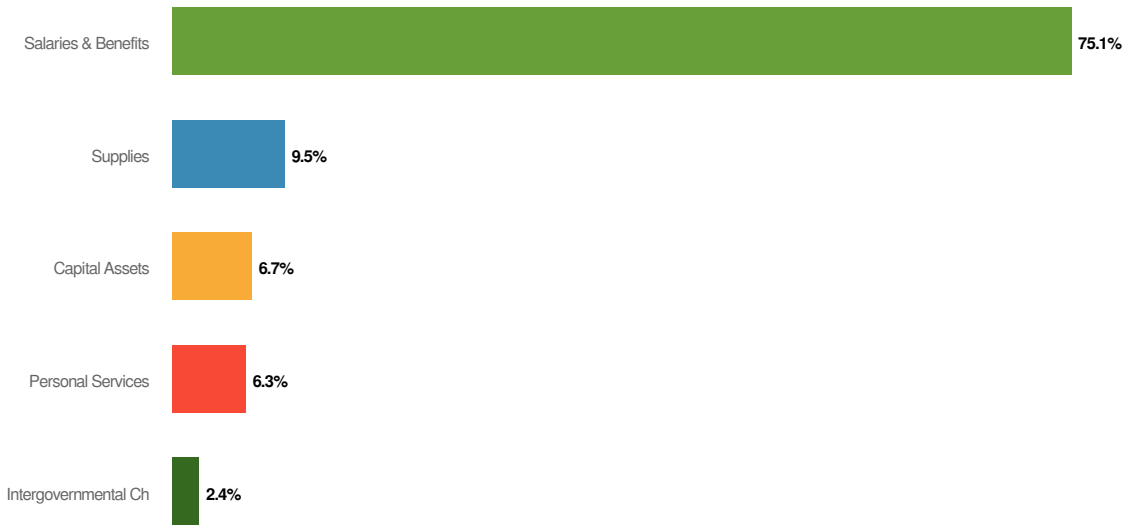
$815,992 -$25,995
(-3.09% vs. prior year)

1003251 - Marine Patrol Proposed and Historical Budget vs. Actual

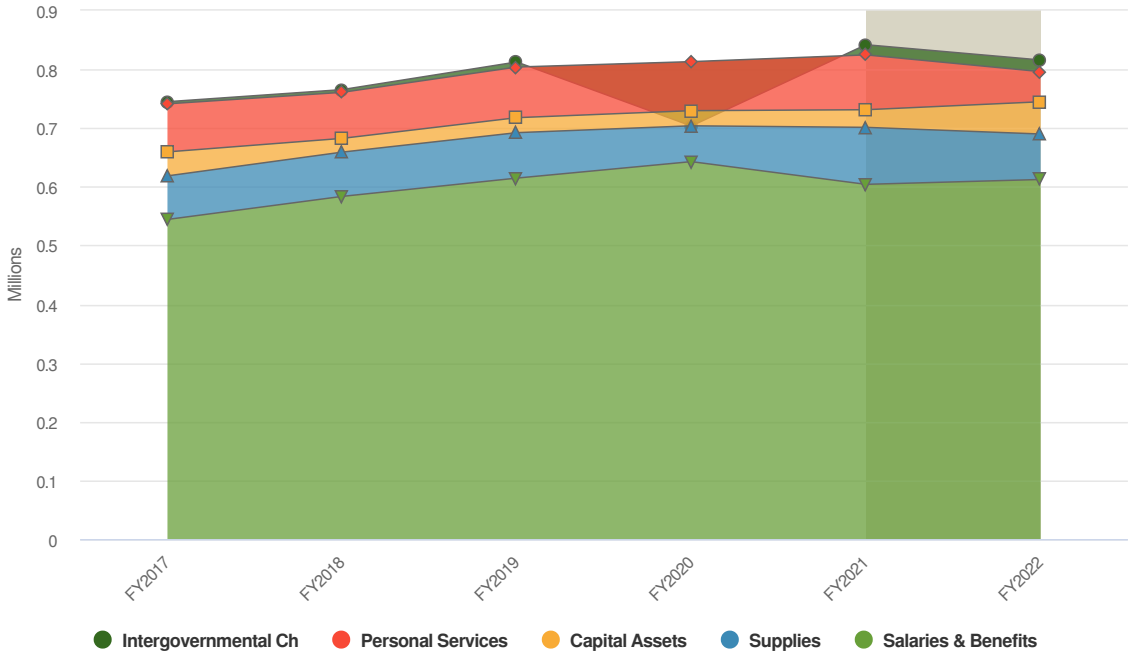


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$372,801	$385,435	$378,269	$382,294	-0.1%
OVERTIME	$2,980	$13,122	$4,786	$12,000	0%
HEALTH INSURANCE	$94,603	$96,293	$104,585	$108,966	16.2%
SOCIAL SECURITY	$25,985	$27,624	$26,440	$26,224	-1.7%
PENSION CONTRIBUTIONS	$94,396	$95,158	$65,878	$58,342	-10%
Peace Officer's Retirement	$0	$0	$0	$1,800	N/A
OPEB CONTRIBUTIONS	$24,000	$25,200	$24,000	$22,800	-5%
Total Salaries & Benefits:	**$614,764**	**$642,832**	**$603,957**	**$612,426**	**1.4%**
Personal Services					
REPAIRS & MAINTENANCE	$43,019	$44,493	$35,345	$0	-100%
FLEET - PARTS	$5,675	$4,009	$7,663	$6,090	25.6%
FLEET - LABOR	$2,668	$4,032	$5,342	$4,410	7.4%
FLEET - OUTSOURCED SERVICE	$6,308	$148	$78	$3,445	-31.1%
BUILDING & LAND RENTAL	$18,003	$18,300	$18,650	$21,000	14.8%
EQUIPMENT RENTALS	$0	$0	$0	$1,000	0%
TELEPHONE SERVICE	$8,078	$8,147	$8,178	$8,175	0.2%
POSTAGE	$0	$104	$0	$250	0%

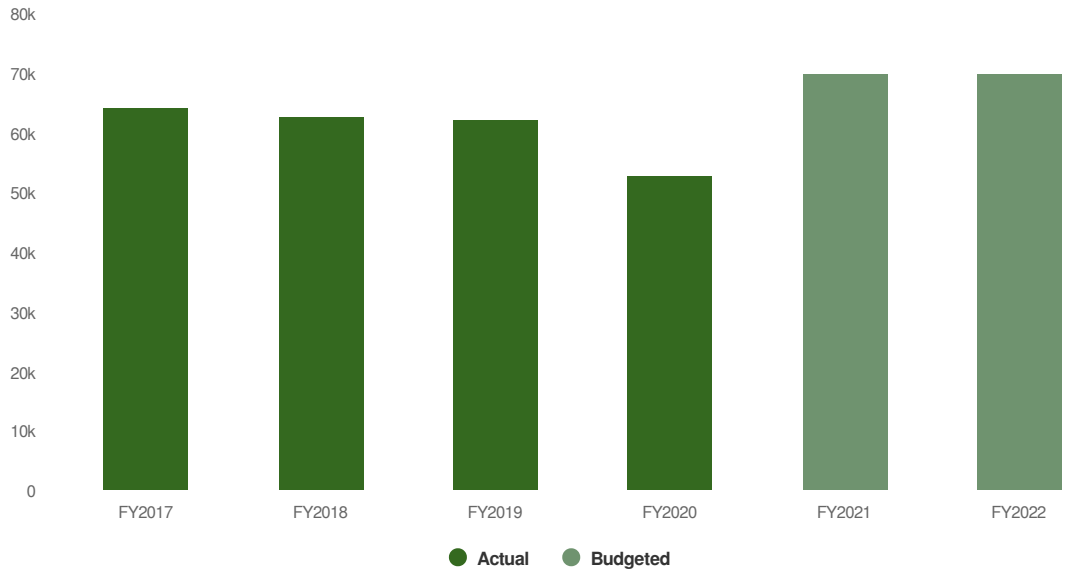
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$2,015	$3,625	$0	$4,000	100%
DUES AND FEES	$255	$200	$210	$500	0%
EDUCATION AND TRAINING	$255	$451	$6,236	$2,500	100%
Total Personal Services:	**$86,276**	**$83,509**	**$81,702**	**$51,370**	**-45%**
Supplies					
GENERAL SUPPLIES	$1,211	$881	$4,383	$1,500	0%
GASOLINE/DIESEL	$59,149	$46,265	$40,295	$51,465	-4.9%
UTILITIES OTHER	$0	$0	$0	$2,500	0%
OTHER SUPPLIES	$10,726	$7,299	$26,053	$15,000	-53.1%
UNIFORMS	$6,315	$6,589	$5,438	$7,000	0%
Total Supplies:	**$77,402**	**$61,034**	**$76,169**	**$77,465**	**-20.2%**
Capital Assets					
OTHER EQUIPMENT	$25,526	$25,782	$32,939	$54,900	83%
Total Capital Assets:	**$25,526**	**$25,782**	**$32,939**	**$54,900**	**83%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$4,320	$6,734	55.9%
INTERNAL SVC-COMPUTER REP	$5,920	$7,583	$10,317	$10,397	0.8%
INTERNAL SVC - SAFETY	$2,700	$2,700	$2,700	$2,700	0%
REIMBURSEMENTS TO FUNDS	$0	-$119,882	-$56,626	$0	0%
Total Intergovernmental Ch:	**$8,620**	**-$109,599**	**-$39,289**	**$19,831**	**14.4%**
Total Expense Objects:	**$812,588**	**$703,558**	**$755,478**	**$815,992**	**-3.1%**

1003290 - Hazardous Materials

Expenditures Summary

$70,000 $0
(0% vs. prior year)

1003290 - Hazardous Materials Proposed and Historical Budget vs. Actual



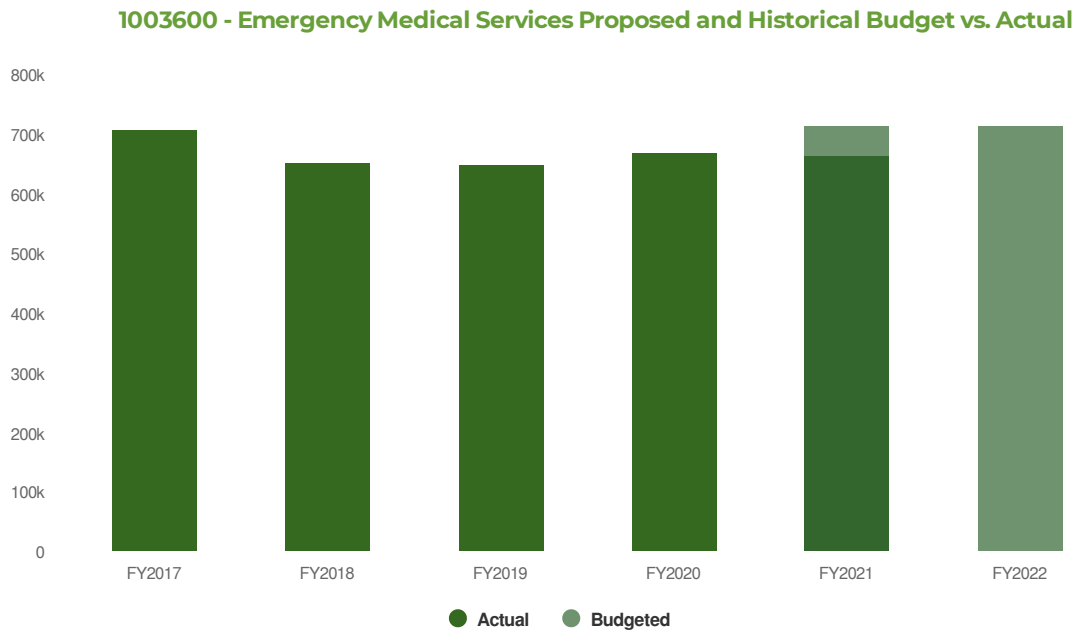
Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Public Safety					
CONTINGENCIES	$62,128	$52,884	$0	$70,000	0%
Total Public Safety:	**$62,128**	**$52,884**	**$0**	**$70,000**	**0%**
Total Other Costs:	**$62,128**	**$52,884**	**$0**	**$70,000**	**0%**
Total Expense Objects:	**$62,128**	**$52,884**	**$0**	**$70,000**	**0%**

1003600 - Emergency Medical Services

Expenditures Summary

$714,200 $0
(0% vs. prior year)

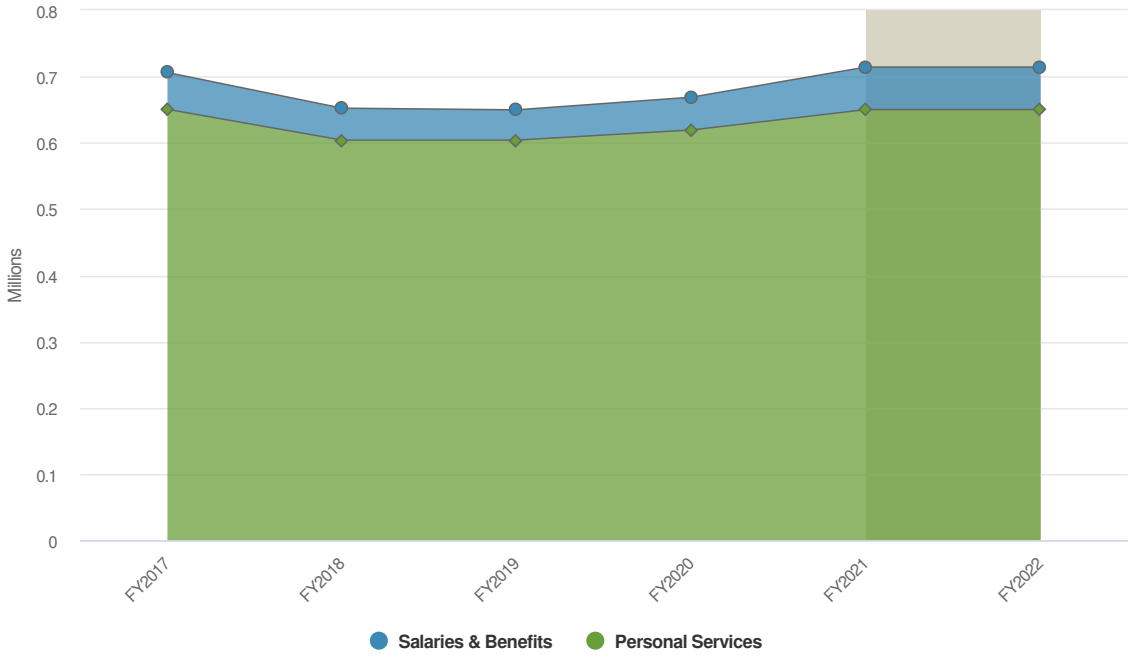


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Public Safety					
TEMPORARY EMPLOYEES	$42,450	$46,003	$45,315	$60,000	0%
SOCIAL SECURITY	$3,247	$3,519	$3,467	$4,200	0%
Total Public Safety:	**$45,697**	**$49,522**	**$48,782**	**$64,200**	**0%**
Total Salaries & Benefits:	**$45,697**	**$49,522**	**$48,782**	**$64,200**	**0%**
Personal Services					
Public Safety					
OTHER PURCHASED SERVICES	$603,900	$619,145	$614,500	$650,000	0%
Total Public Safety:	**$603,900**	**$619,145**	**$614,500**	**$650,000**	**0%**
Total Personal Services:	**$603,900**	**$619,145**	**$614,500**	**$650,000**	**0%**
Total Expense Objects:	**$649,597**	**$668,667**	**$663,282**	**$714,200**	**0%**

1003910 - Animal Services



C. Jacob Harper, DVM
Director

DEPARTMENT SERVICES: This department is responsible for enforcing the animal ordinances. Citizens are educated on animal welfare issues and may be cited for violations. Animal Services is also responsible for impounding stray animals and animals that citizens may no longer be able to care for properly. These animals are cared for in our shelter until they can be transferred to a rescue, adopted or euthanized.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	18	19	20
Part-Time Positions	2	2	2
Total	**20.00**	**21.00**	**22.00**

Goals & Performance

DEPARTMENT GOALS

Description	Strategic Plan Alignment
1. Decrease the euthanasia rate of cats and dogs taken in by shelters by 10%	Health, Safety & Welfare

DEPARTMENT OBJECTIVES AND KEY RESULTS

Goal #	Activities to Accomplish the Goal
1	Establish a rescue/adoption coordinator position to increase adoptions
.	Establish a TNVR program for cats to divert intake

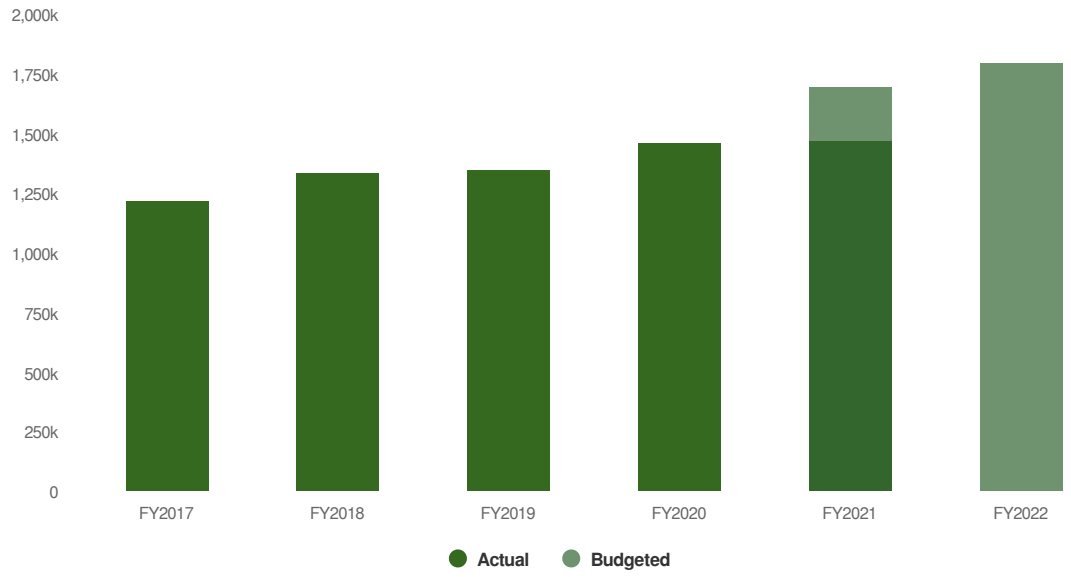
PERFORMANCE MEASURES

Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Annually reduce the percentage of euthanized animals	47%	40 %	30%

Expenditures Summary

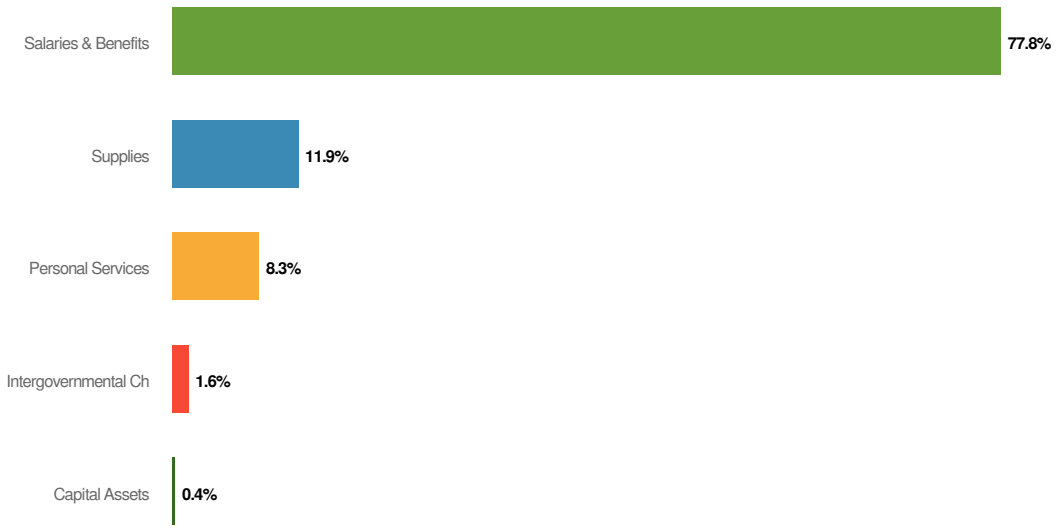
$1,798,152 **$98,490**
(5.79% vs. prior year)

1003910 - Animal Services Proposed and Historical Budget vs. Actual

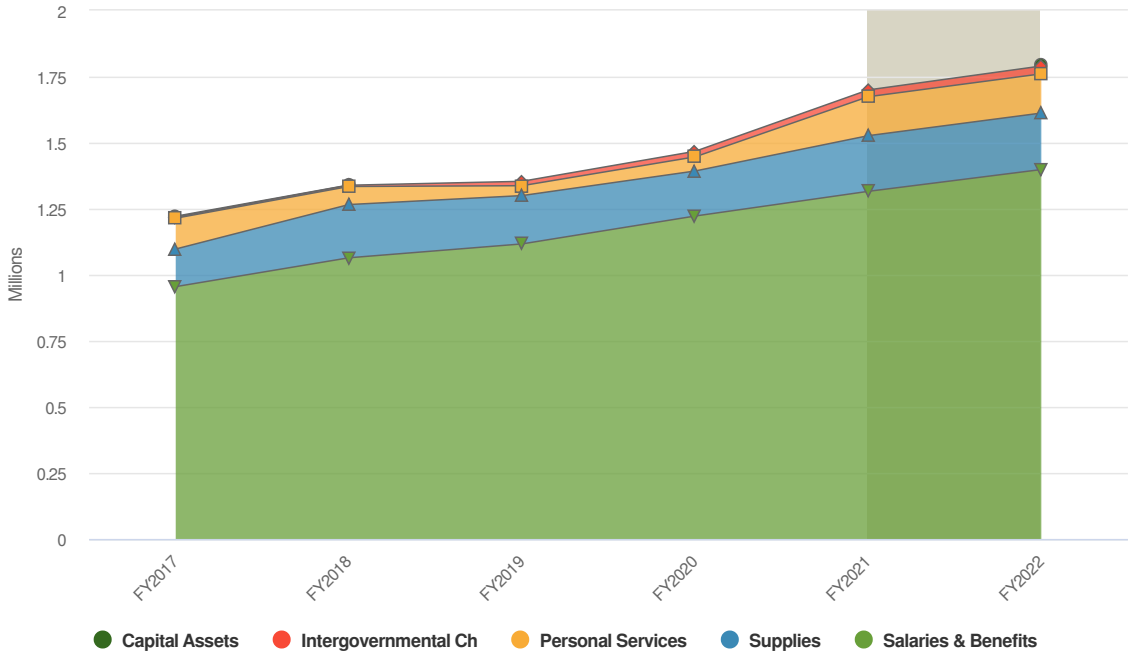


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$663,540	$703,823	$698,069	$825,355	4.3%
TEMPORARY EMPLOYEES	$15,159	$28,602	$7,071	$20,000	-33.3%
OVERTIME	$50,919	$37,044	$39,739	$50,000	-16.7%
HEALTH INSURANCE	$159,273	$205,926	$211,799	$262,482	38.1%
SOCIAL SECURITY	$51,017	$52,869	$50,672	$55,560	0.7%
PENSION CONTRIBUTIONS	$108,808	$122,621	$116,629	$113,280	-1.4%
OPEB CONTRIBUTIONS	$68,000	$71,400	$74,300	$71,600	-3.6%
Total Salaries & Benefits:	**$1,116,715**	**$1,222,285**	**$1,198,280**	**$1,398,277**	**6.3%**
Personal Services					
PROFESSIONAL SERVICES	$8,830	$13,613	$39,103	$91,400	10.9%
REPAIRS & MAINTENANCE	$2,870	$11,768	$9,588	$15,000	-25%
FLEET - PARTS	$4,368	$2,759	$3,224	$3,820	-7.5%
FLEET - LABOR	$4,337	$3,273	$4,219	$4,100	-5.3%
FLEET - OUTSOURCED SERVICE	$1,071	$5,723	$3,506	$3,795	-33.4%
EQUIPMENT RENTALS	$1,419	$1,699	$2,336	$4,900	75%
TELEPHONE SERVICE	$7,856	$7,413	$8,992	$7,000	16.7%
POSTAGE	$2,069	$1,000	$2,203	$2,500	25%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
ADVERTISING	$0	$137	$0	$0	-100%
PRINTING AND BINDING EXP	$0	$0	$913	$0	-100%
TRAVEL EXPENSES	$3,333	$3,738	$519	$5,000	-4.8%
DUES AND FEES	$803	$1,460	$1,180	$1,735	2.1%
EDUCATION AND TRAINING	$339	$1,000	$436	$5,600	40%
OTHER PURCHASED SERVICES	$110	$0	$380	$3,600	-20%
Total Personal Services:	**$37,404**	**$53,584**	**$76,597**	**$148,450**	**0.7%**
Supplies					
GENERAL SUPPLIES	$62,104	$62,422	$53,010	$80,000	0%
WATER/SEWER	$5,467	$1,297	$49	$6,000	0%
GASOLINE/DIESEL	$21,151	$16,286	$16,577	$17,815	-7.4%
UTILITIES OTHER	$34,197	$33,717	$27,202	$35,000	-1.4%
OTHER SUPPLIES	$60,039	$56,731	$52,808	$75,000	7.1%
Total Supplies:	**$182,958**	**$170,453**	**$149,646**	**$213,815**	**1.5%**
Capital Assets					
COMPUTERS	$0	$0	$22,048	$8,000	N/A
Total Capital Assets:	**$0**	**$0**	**$22,048**	**$8,000**	**N/A**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$1,867	$3,744	100.5%
INTERNAL SVC-COMPUTER REP	$9,005	$13,380	$16,273	$16,416	0.9%
INTERNAL SVC - SAFETY	$7,650	$7,650	$7,650	$9,450	23.5%
Total Intergovernmental Ch:	**$16,655**	**$21,030**	**$25,790**	**$29,610**	**14.8%**
Total Expense Objects:	**$1,353,732**	**$1,467,352**	**$1,472,361**	**$1,798,152**	**5.8%**

1003920 - Emergency Management



Dennis Jones
Emergency Management Director

DEPARTMENT MISSION STATEMENT:
Promote Emergency Management principles across the whole community.

DEPARTMENT SERVICES:
The Emergency Management Agency is mandated by the Stafford Act, the Georgia Emergency Management Act and Chatham County's Emergency Management Ordinance. CEMA's main services are to ensure our community is as prepared as possible for, coordinate response to, manage recovery from and facilitate mitigation against major emergencies and disasters. This is accomplished through development of comprehensive planning efforts and collaboration with local, regional, State and Federal partners.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	**10.00**	**10.00**	**10.00**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
Increase overall preparedness efforts across the community by providing meaningful training sessions.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Host preparedness conferences targeted at specific groups of our community.
1	Provide community outreach activities and presentations to civic groups, schools, churches, businesses and homeowners associations.
1	Evaluate the overall effectiveness of the training and exercise program and adjust accordingly.

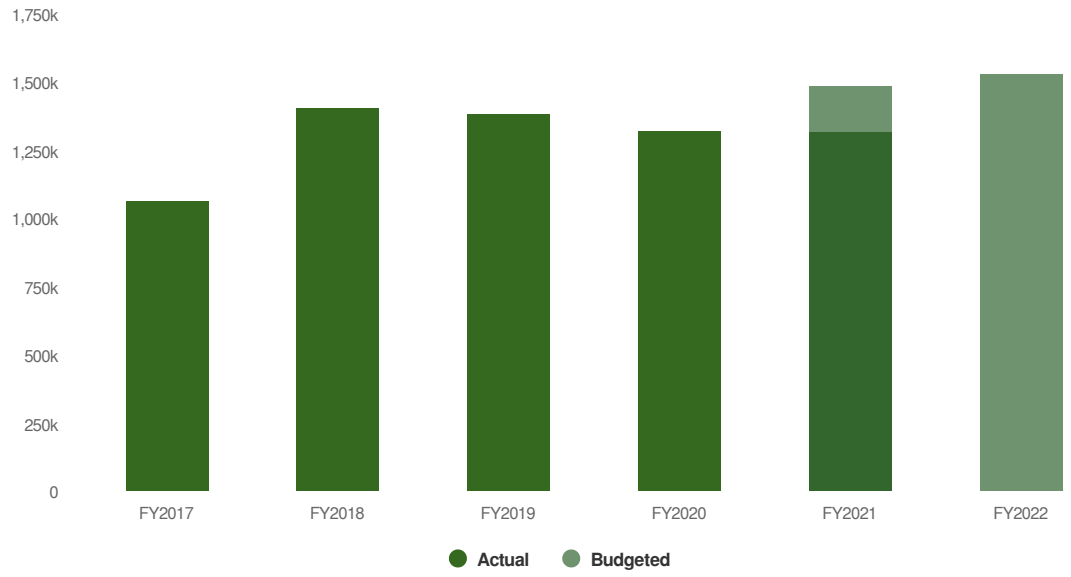
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Host an annual Hurricane Conference and maintain an attendance of over 400 registrants	Canceled due to COVID-19		
Ensure relevant and current content is maintained on the CEMA website and social media platforms.	Completed		
Host an annual Training and Exercise Workshop to gather feedback from partners.	Completed		

Expenditures Summary

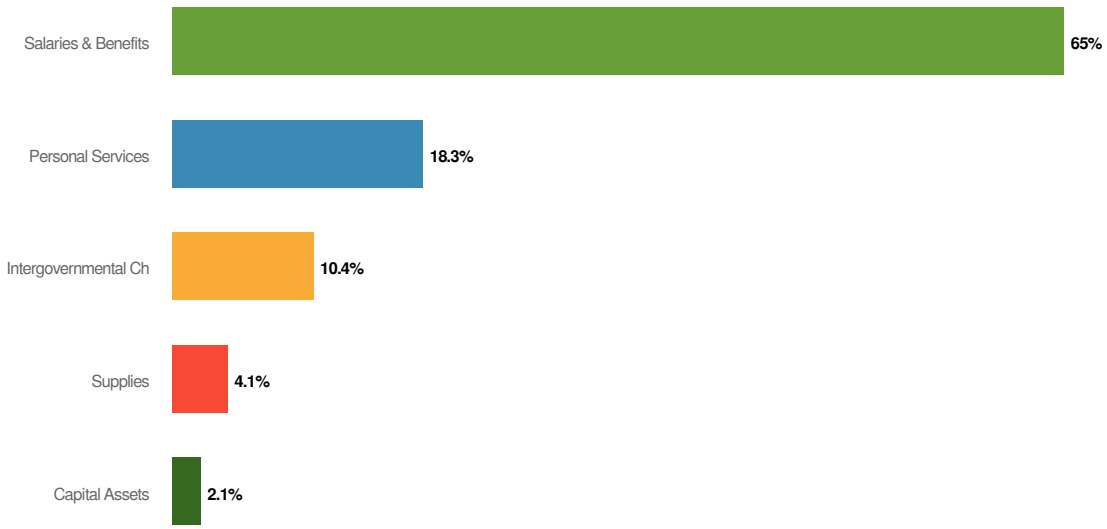
$1,535,164 **$45,156**
(3.03% vs. prior year)

1003920 - Emergency Management Proposed and Historical Budget vs. Actual

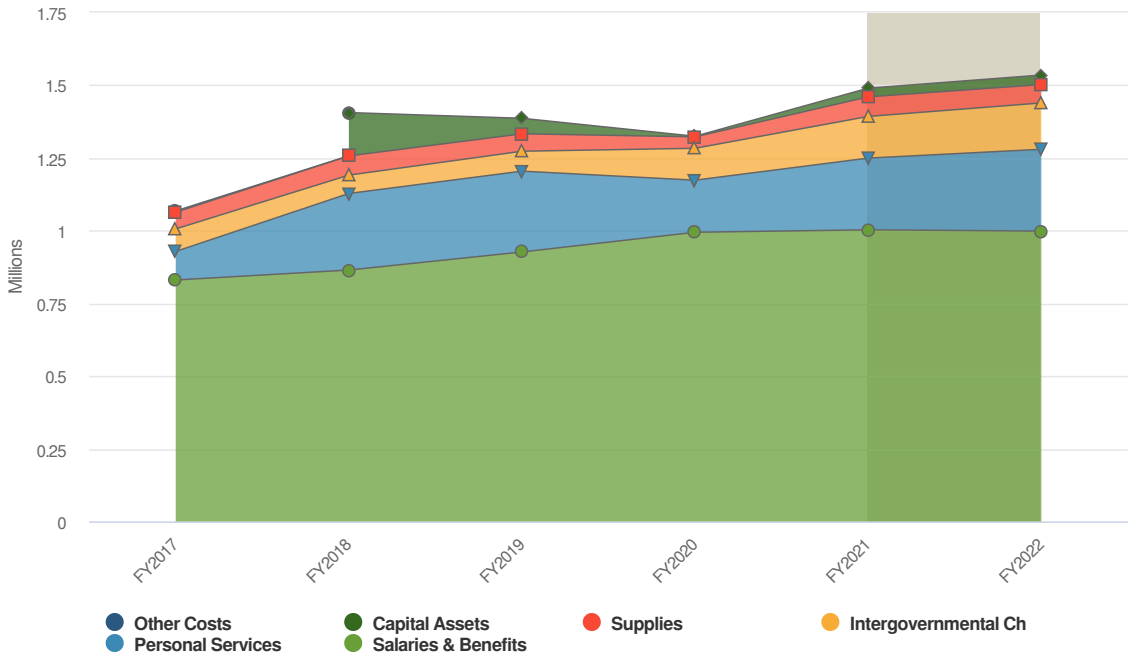


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$574,141	$615,852	$611,756	$645,149	4.6%
OVERTIME	$16,538	$11,984	$1,567	$18,000	0%
HEALTH INSURANCE	$126,970	$126,585	$102,253	$112,147	-12.2%
SOCIAL SECURITY	$42,779	$44,384	$43,060	$44,973	5.8%
PENSION CONTRIBUTIONS	$89,725	$106,491	$108,522	$86,557	-19.1%
OTHER EMPLOYEE BENEFITS	$40,553	$47,176	$38,568	$47,600	1.3%
OPEB CONTRIBUTIONS	$36,000	$42,000	$44,000	$44,000	0%
Total Salaries & Benefits:	**$926,706**	**$994,471**	**$949,726**	**$998,426**	**-0.5%**
Personal Services					
REPAIRS & MAINTENANCE	$122,704	$100,816	$81,505	$144,450	7.5%
FLEET - PARTS	$2,645	$1,929	$3,543	$2,225	1.8%
FLEET - LABOR	$3,605	$2,328	$3,536	$3,040	-4.1%
FLEET - OUTSOURCED SERVICE	$2,716	$820	$723	$1,655	-16.6%
BUILDING & LAND RENTAL	$9,360	$9,630	$9,900	$9,900	5.8%
TELEPHONE SERVICE	$18,834	$16,637	$18,248	$24,550	-4.7%
POSTAGE	$526	$594	$393	$600	20%
PRINTING AND BINDING EXP	$1,500	$0	$998	$3,000	100%

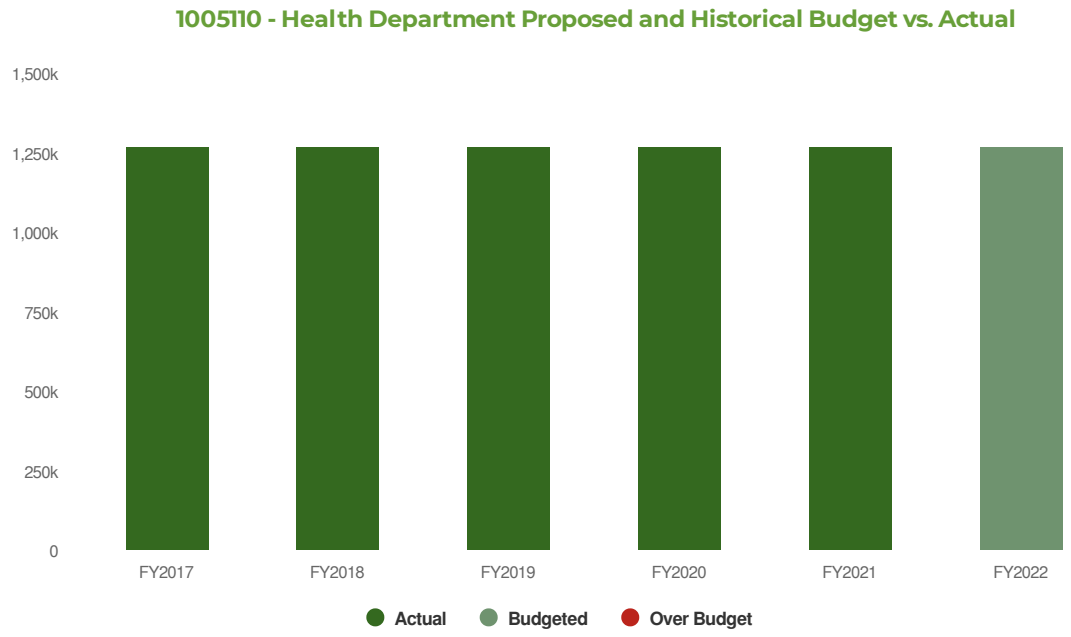
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$11,533	$6,926	$3,305	$10,000	-20%
DUES AND FEES	$1,401	$1,153	$2,123	$2,000	0%
EDUCATION AND TRAINING	$71,512	$25,725	$12,634	$80,000	50.2%
OTHER PURCHASED SERVICES	$31,613	$12,581	$39,213	$0	0%
Total Personal Services:	**$277,950**	**$179,138**	**$176,122**	**$281,420**	**14.1%**
Supplies					
GENERAL SUPPLIES	$23,290	$13,883	$22,894	$25,000	0%
ELECTRICITY	$22	$295	$402	$300	0%
GASOLINE/DIESEL	$12,650	$9,496	$8,629	$10,910	-16.1%
FOOD	$4,334	$2,012	$3,425	$6,000	0%
OTHER SMALL EQUIPMENT	$19,073	$13,521	$10,382	$20,000	0%
OTHER SUPPLIES	$528	$155	$146	$1,000	-66.7%
Total Supplies:	**$59,896**	**$39,361**	**$45,878**	**$63,210**	**-6.1%**
Capital Assets					
VEHICLES	$51,167	$0	$245	$15,000	0%
COMPUTERS	$479	$1,984	$7,990	$0	-100%
OTHER EQUIPMENT	$1,739	$0	$0	$17,750	1,513.6%
Total Capital Assets:	**$53,384**	**$1,984**	**$8,236**	**$32,750**	**9.5%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$25,147	$40,186	59.8%
INTERNAL SVC-COMPUTER REP	$64,005	$105,171	$113,610	$114,672	0.9%
INTERNAL SVC - SAFETY	$4,500	$4,500	$4,500	$4,500	0%
Total Intergovernmental Ch:	**$68,505**	**$109,671**	**$143,257**	**$159,358**	**11.2%**
Total Expense Objects:	**$1,386,442**	**$1,324,626**	**$1,323,218**	**$1,535,164**	**3%**

1005110 - Health Department

The Chatham County Health Department administers a public health program for the entire population of the County. Services are primarily preventive in nature, except in certain specified communicable diseases such as tuberculosis, venereal disease, and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

Expenditures Summary

$1,267,544 **$0**
(0% vs. prior year)



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Supplies					
Health and Welfare					
UTILITIES OTHER	$416	$474	$566	$0	0%
Total Health and Welfare:	**$416**	**$474**	**$566**	**$0**	**0%**
Total Supplies:	**$416**	**$474**	**$566**	**$0**	**0%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Other Costs					
Health and Welfare					
PMTS TO OTHERS	$1,267,583	$1,267,544	$1,267,544	$1,267,544	0%
Total Health and Welfare:	**$1,267,583**	**$1,267,544**	**$1,267,544**	**$1,267,544**	**0%**
Total Other Costs:	**$1,267,583**	**$1,267,544**	**$1,267,544**	**$1,267,544**	**0%**
Total Expense Objects:	**$1,267,999**	**$1,268,018**	**$1,268,110**	**$1,267,544**	**0%**

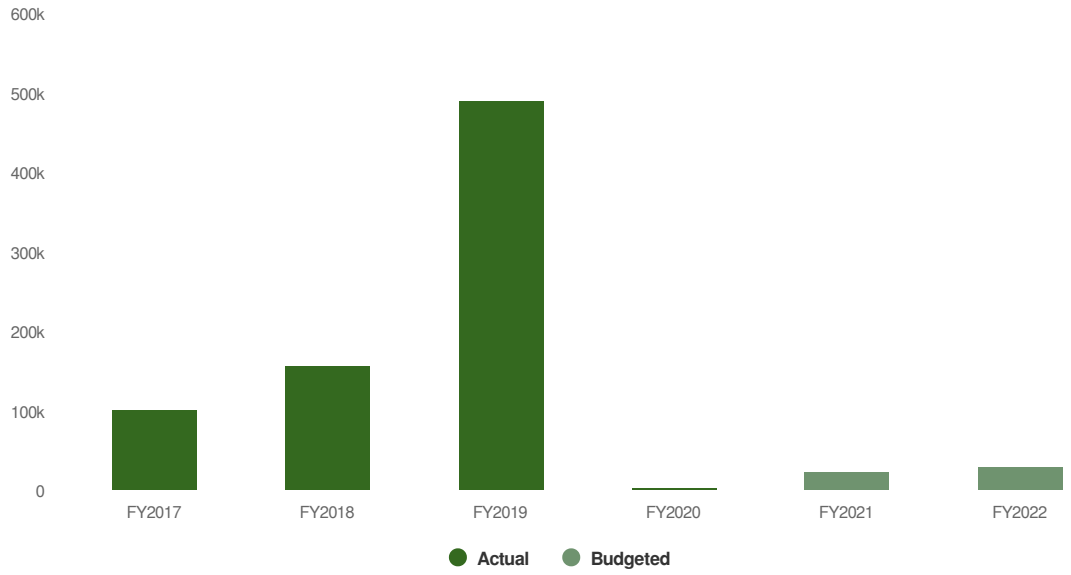
1005115 - Safety Net

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

Expenditures Summary

$30,438 $6,438
(26.83% vs. prior year)

1005115 - Safety Net Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Health and Welfare					
HEALTH INSURANCE	$0	$0	$0	$30,438	26.8%
Total Health and Welfare:	**$0**	**$0**	**$0**	**$30,438**	**26.8%**
Total Salaries & Benefits:	**$0**	**$0**	**$0**	**$30,438**	**26.8%**
Other Costs					

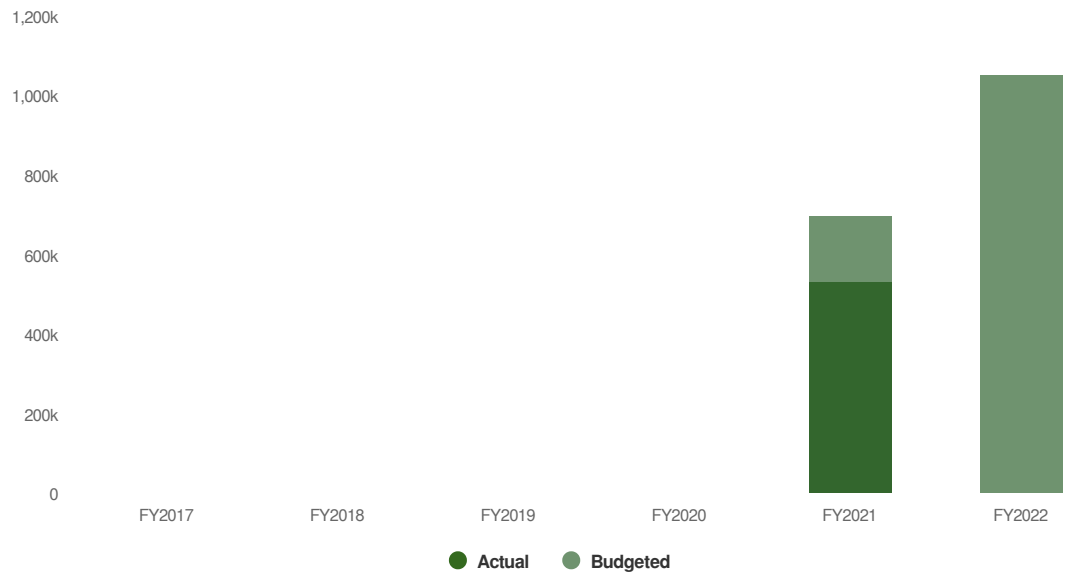
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Health and Welfare					
PMTS TO OTHERS	$489,938	$3,600	$0	$0	0%
Total Health and Welfare:	**$489,938**	**$3,600**	**$0**	**$0**	**0%**
Total Other Costs:	**$489,938**	**$3,600**	**$0**	**$0**	**0%**
Total Expense Objects:	**$489,938**	**$3,600**	**$0**	**$30,438**	**26.8%**

1005120 - Mental Health

This is a professional service contract established between Chatham County and a mental health provider offering services to residents of the county.

Expenditures Summary

$1,053,600 $353,600
(50.51% vs. prior year)



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Health and Welfare					
PROFESSIONAL SERVICES	$0	$300	$531,660	$1,053,600	50.5%
Total Health and Welfare:	**$0**	**$300**	**$531,660**	**$1,053,600**	**50.5%**
Total Personal Services:	**$0**	**$300**	**$531,660**	**$1,053,600**	**50.5%**
Total Expense Objects:	**$0**	**$300**	**$531,660**	**$1,053,600**	**50.5%**

1005144 - Mosquito Control



Ture Carlson
Director

Chatham County Mosquito Control is responsible for providing a comprehensive, cost effective mosquito abatement program for Chatham County and all of its municipalities.

MISSION: Through the implementation and integration of various safe and environmentally sound methods provide mosquito control to protect all Chatham County citizens from pestiferous and medically important mosquitoes.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	28	28	21
Part-Time Positions	1	1	1
Total	**29.00**	**29.00**	**29.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - In the fiscal year, inspect and, when necessary, treat 10,000 storm drains.	Health, Safety & Welfare
Goal #2 - Respond to all received complaints and inquiries within 72 hours.	Quality Service for our Customers

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Report the number of completed inspections daily with the Supervisor monitoring weekly completions.
2	Use available technology to reply to MOSCON service requests with Supervisor monitoring the data entered into My Chatham daily.

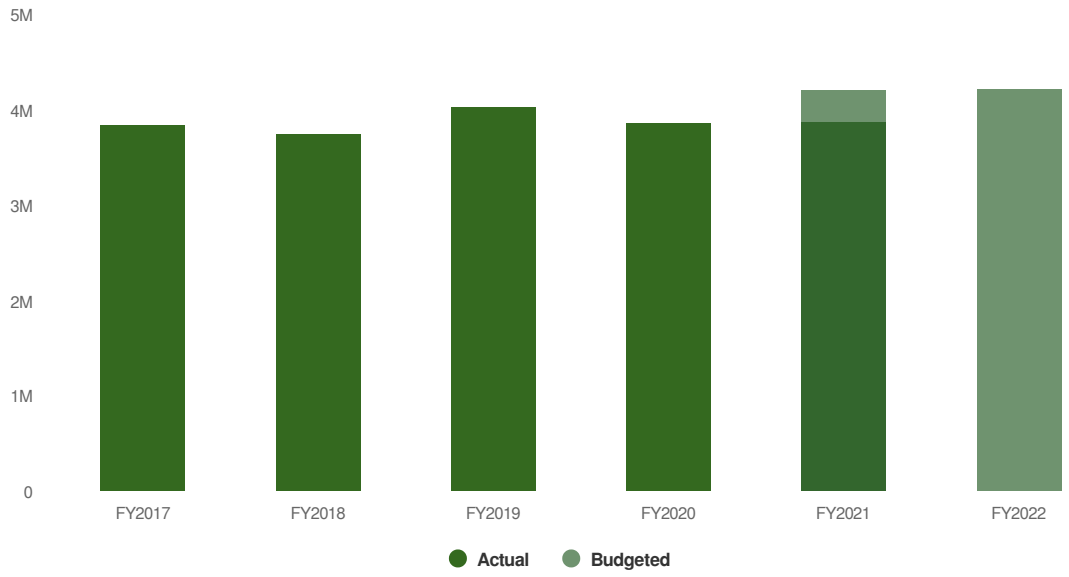
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Number of storm drains inspected – 10,000	14,408 / 144%	13,802 / 138%	13,800 / 90%
Response to "My Chatham" service requests within 3 business days.	N/A	554 / 93.7%	85%

Expenditures Summary

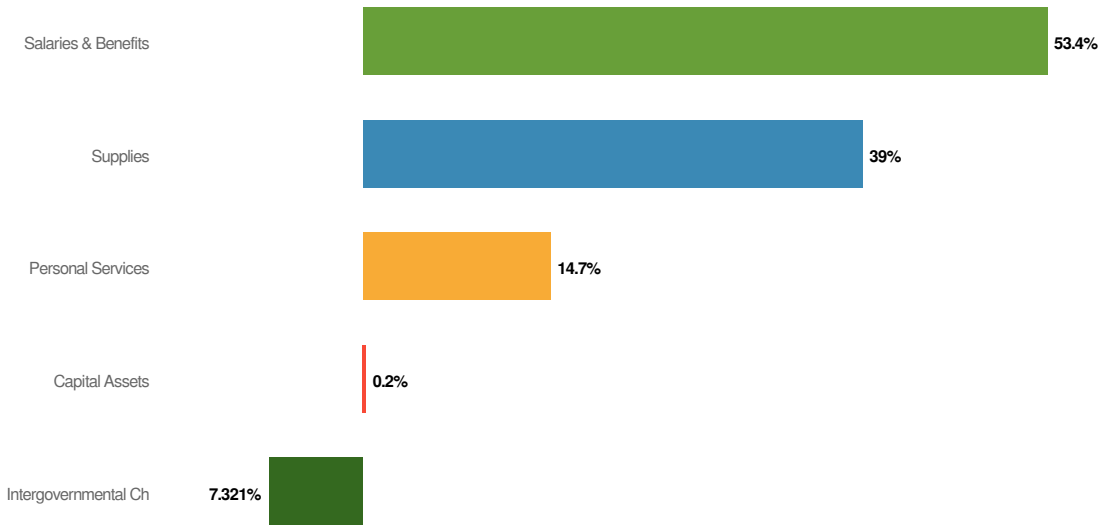
$4,227,520 **$21,153**
(0.5% vs. prior year)

1005144 - Mosquito Control Proposed and Historical Budget vs. Actual

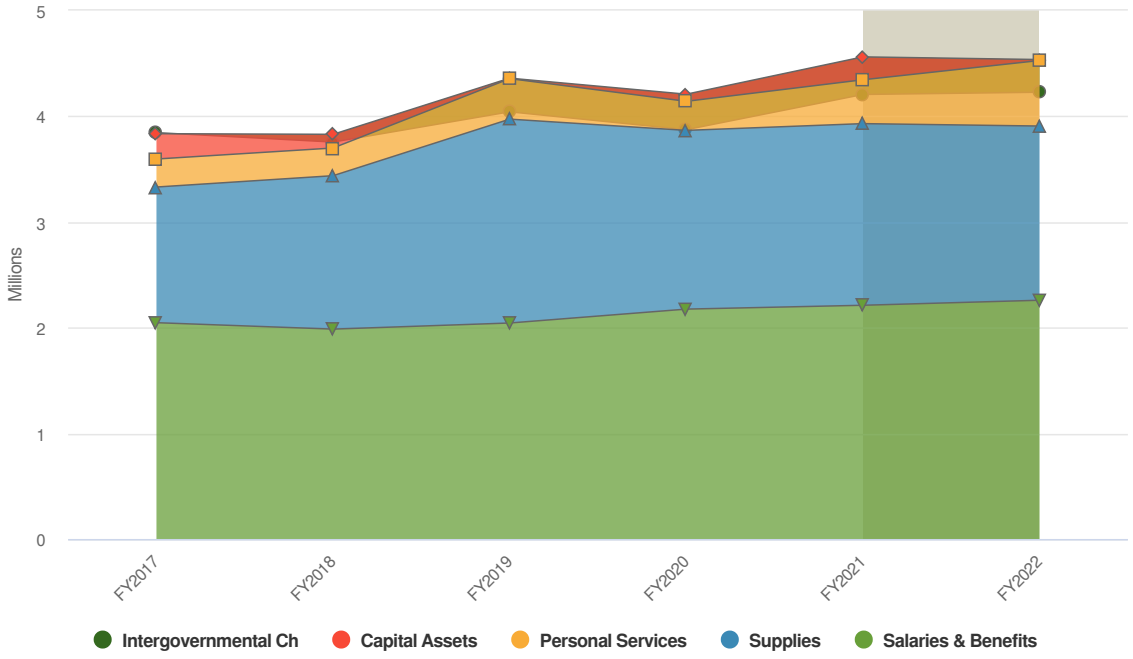


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$1,303,470	$1,375,865	$1,343,644	$1,416,850	1.3%
TEMPORARY EMPLOYEES	$2,890	$0	$0	$500	0%
OVERTIME	$31,053	$26,347	$17,100	$30,000	-41.2%
HEALTH INSURANCE	$266,111	$299,085	$335,709	$388,895	25.1%
SOCIAL SECURITY	$93,075	$97,070	$94,365	$97,738	0%
PENSION CONTRIBUTIONS	$231,270	$255,164	$240,684	$215,104	-9.2%
OPEB CONTRIBUTIONS	$116,000	$121,800	$116,000	$110,200	-5%
Total Salaries & Benefits:	**$2,043,868**	**$2,175,332**	**$2,147,502**	**$2,259,287**	**2.2%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$50,902	$50,984	$50,997	$55,000	0%
PROFESSIONAL SERVICES	$490	$394	$414	$1,400	0%
CUSTODIAL EXPENSE	$900	$0	$0	$0	0%
REPAIRS & MAINTENANCE	$199,535	$103,249	$344,615	$409,800	82.5%
FLEET - PARTS	$60	$120	$547	$140	133.3%
FLEET - LABOR	$420	$150	$782	$420	127%
FLEET - OUTSOURCED SERVICE	$14,067	$4,438	$1,038	$9,185	-24.2%
BUILDING & LAND RENTAL	$67,300	$72,908	$61,692	$67,300	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
EQUIPMENT RENTALS	$3,306	$5,153	$3,390	$6,286	-4.1%
TELEPHONE SERVICE	$11,301	$14,611	$13,835	$16,000	33.3%
POSTAGE	$6,409	$4,411	$5,195	$8,000	0.1%
ADVERTISING	$95	$95	$90	$125	13.6%
TRAVEL EXPENSES	$18,861	$10,144	$1,016	$25,890	70.8%
DUES AND FEES	$1,235	$1,321	$2,405	$2,560	3.4%
EDUCATION AND TRAINING	$8,443	$7,173	$4,954	$17,970	78.3%
Total Personal Services:	**$383,323**	**$275,151**	**$490,970**	**$620,076**	**49.4%**
Supplies					
GENERAL SUPPLIES	$3,163	$130	$3,916	$5,000	0%
GASOLINE/DIESEL	$52,379	$51,348	$43,030	$67,968	39.7%
AIRCRAFT FUEL	$31,816	$23,313	$25,669	$40,000	11.1%
UTILITIES OTHER	$53,424	$52,881	$49,652	$56,500	-5.8%
CATERED MEALS	$728	$385	$9	$750	-25%
BOOKS & PERIODICALS	$3,012	$3,082	$375	$2,750	57.1%
OTHER SUPPLIES	$353,108	$287,250	$256,563	$245,000	-5.7%
UNIFORMS	$4,282	$3,464	$4,850	$5,500	-8.3%
WAREHOUSE SUPPLIES	$1,427,344	$1,269,391	$1,108,114	$1,225,000	-5.8%
Total Supplies:	**$1,929,256**	**$1,691,243**	**$1,492,179**	**$1,648,468**	**-4.1%**
Capital Assets					
VEHICLES	$0	$0	$7,265	$0	-100%
COMPUTERS	$0	$0	$538	$2,000	11.1%
OTHER EQUIPMENT	$4,326	$67,336	$75,270	$7,200	-96.5%
Total Capital Assets:	**$4,326**	**$67,336**	**$83,073**	**$9,200**	**-95.8%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$8,017	$14,185	76.9%
INTERNAL SVC-COMPUTER REP	$11,755	$21,176	$23,016	$23,254	1%
INTERNAL SVC - SAFETY	$13,050	$13,050	$13,050	$13,050	0%
REIMBURSEMENTS TO FUNDS	-$343,383	-$370,112	-$371,036	-$360,000	-10%
Total Intergovernmental Ch:	**-$318,578**	**-$335,886**	**-$326,953**	**-$309,511**	**-13%**
Total Expense Objects:	**$4,042,195**	**$3,873,177**	**$3,886,770**	**$4,227,520**	**0.5%**

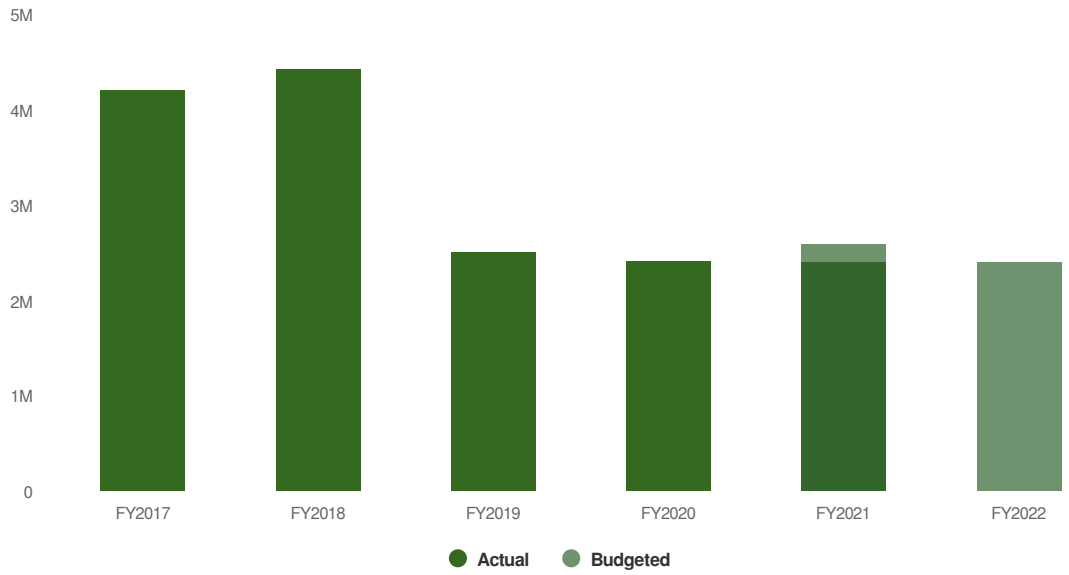
1005190 - Indigent Health Care

The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County

Expenditures Summary

$2,400,000 **-$200,000**
(-7.69% vs. prior year)

1005190 - Indigent Health Care Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Health and Welfare					
PMTS TO OTHERS	$2,518,120	$2,426,060	$2,404,640	$2,400,000	-7.7%
Total Health and Welfare:	**$2,518,120**	**$2,426,060**	**$2,404,640**	**$2,400,000**	**-7.7%**
Total Other Costs:	**$2,518,120**	**$2,426,060**	**$2,404,640**	**$2,400,000**	**-7.7%**
Total Expense Objects:	**$2,518,120**	**$2,426,060**	**$2,404,640**	**$2,400,000**	**-7.7%**

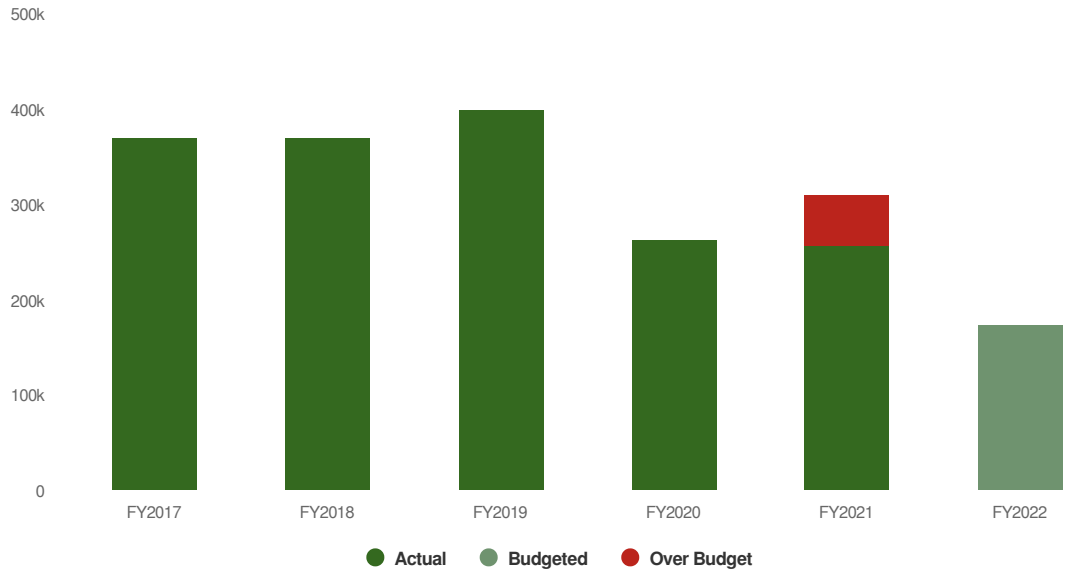
1005421 - Greenbriar Childrens Center

The Greenbrier's Center to serves as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Programs the Greenbriar Children's Center seek to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability

Expenditures Summary

$175,000 **-$81,506**
(-31.78% vs. prior year)

1005421 - Greenbriar Childrens Center Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Health and Welfare					
PMTS TO OTHERS	$399,600	$263,206	$309,506	$175,000	-31.8%
Total Health and Welfare:	**$399,600**	**$263,206**	**$309,506**	**$175,000**	**-31.8%**
Total Other Costs:	**$399,600**	**$263,206**	**$309,506**	**$175,000**	**-31.8%**
Total Expense Objects:	**$399,600**	**$263,206**	**$309,506**	**$175,000**	**-31.8%**

1005450 - The Front Porch

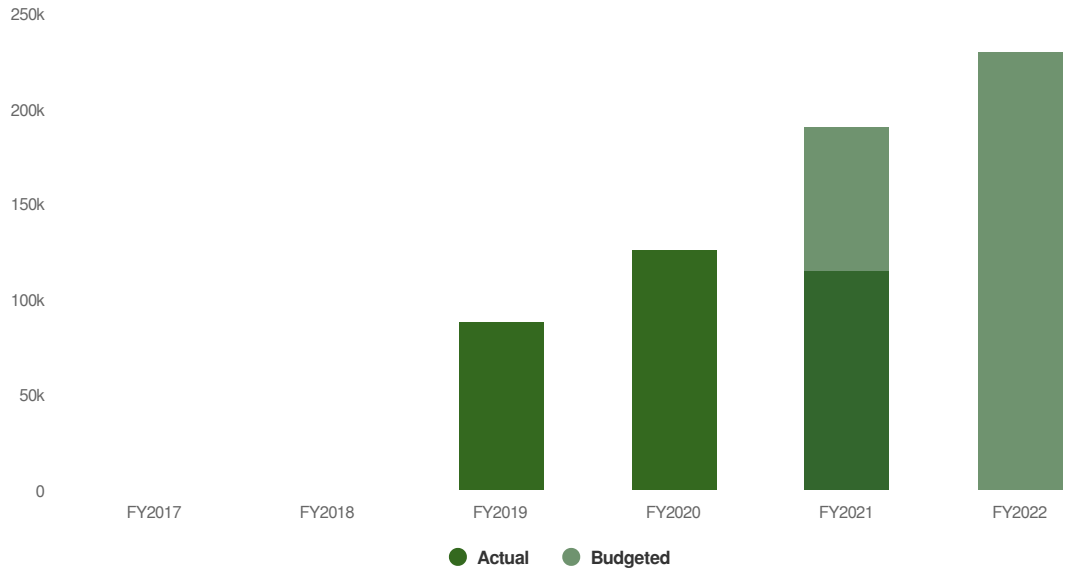
Thomas Cole
Judge Juvenile Court

The Front Porch is a multi-purpose resource center for juveniles within the Juvenile Court system or dealing with a crisis and needing assistance. This program is grant funded and falls under Chatham County's Blue Print.

Expenditures Summary

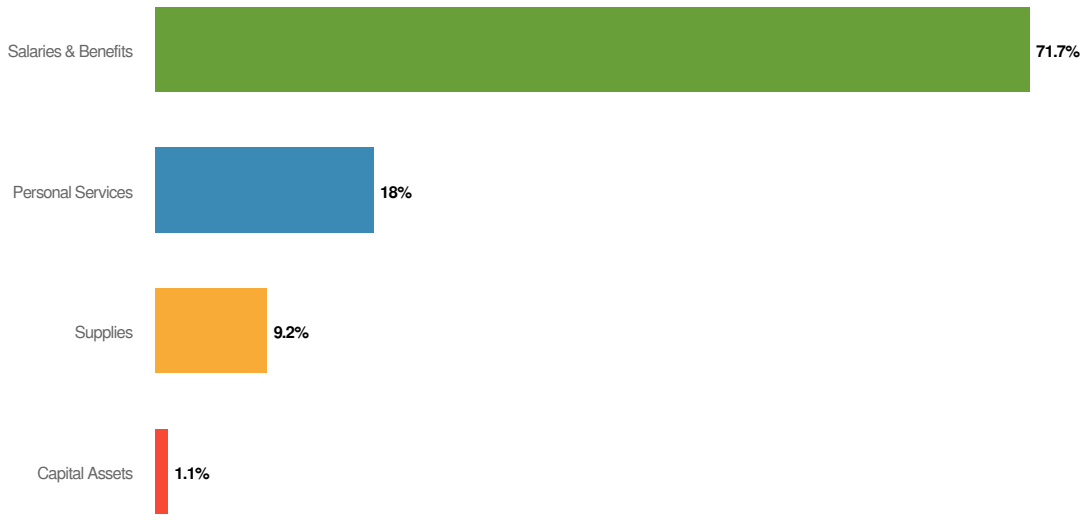
$229,229 **$39,202**
(20.63% vs. prior year)

1005450 - The Front Porch Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$9,274	$45,340	$45,144	$107,142	55.3%
HEALTH INSURANCE	$1,877	$9,493	$9,686	$25,128	48.7%
SOCIAL SECURITY	$648	$3,132	$3,126	$7,884	57.5%
PENSION CONTRIBUTIONS	$1,721	$16,342	$12,434	$16,511	33.9%
OPEB CONTRIBUTIONS	$0	$7,000	$4,644	$7,600	63.7%
Total Salaries & Benefits:	**$13,520**	**$81,307**	**$75,034**	**$164,265**	**52.3%**
Personal Services					
PROFESSIONAL SERVICES	$0	$0	$0	$3,000	0%
CUSTODIAL EXPENSE	$0	$0	$3,200	$5,964	N/A
LAWN CARE EXPENSE	$0	$3,300	$4,900	$3,600	0%
REPAIRS & MAINTENANCE	$29,883	$9,410	$1,029	$5,000	-50%
EQUIPMENT RENTALS	$970	$1,598	$1,592	$1,700	2.7%
TRAVEL EXPENSES	$0	$2,742	$0	$2,000	-20%
DUES AND FEES	$0	$0	$500	$500	N/A
EDUCATION AND TRAINING	$0	$0	$0	$4,500	N/A
OTHER PURCHASED SERVICES	$2,818	$5,293	$4,689	$15,000	-58.8%
Total Personal Services:	**$33,671**	**$22,344**	**$15,911**	**$41,264**	**-27.8%**
Supplies					

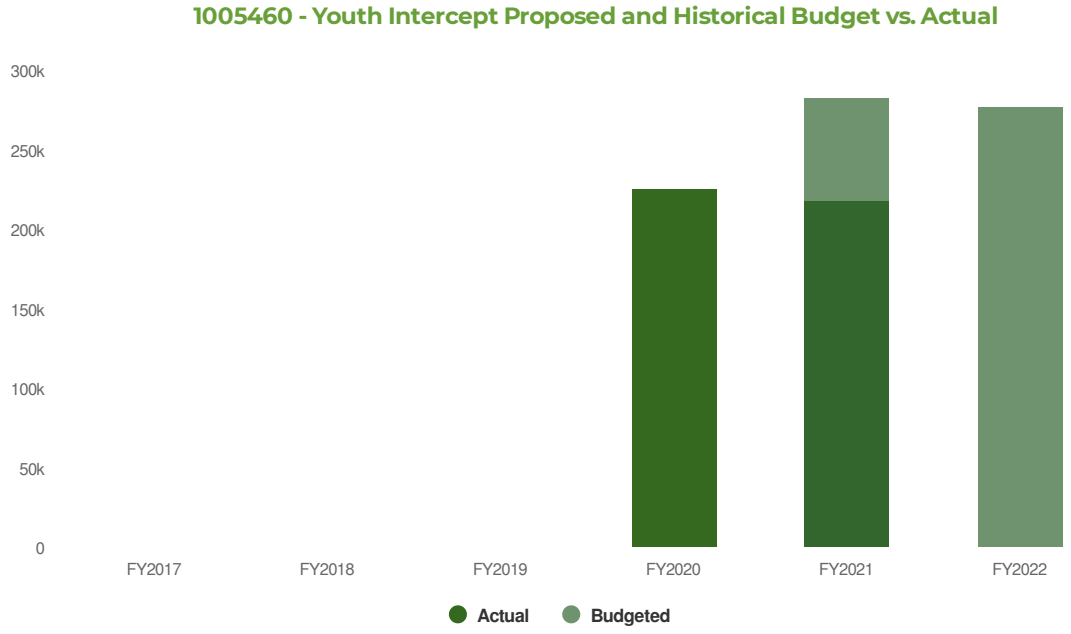
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
GENERAL SUPPLIES	$8,180	$5,318	$7,195	$6,000	0%
ELECTRICITY	$7,344	$11,508	$13,072	$13,200	-12%
CATERED MEALS	$1,728	$1,060	$690	$2,000	0%
Total Supplies:	**$17,251**	**$17,886**	**$20,957**	**$21,200**	**-7.8%**
Capital Assets					
FURNITURE & FIXTURES	$1,275	$0	$0	$0	0%
COMPUTERS	$11,793	$818	$878	$2,500	25%
OTHER EQUIPMENT	$0	$0	$1,669	$0	0%
Total Capital Assets:	**$13,068**	**$818**	**$2,546**	**$2,500**	**25%**
Other Costs					
PMTS TO OTHERS	$10,658	$3,320	$0	$0	0%
Total Other Costs:	**$10,658**	**$3,320**	**$0**	**$0**	**0%**
Total Expense Objects:	**$88,168**	**$125,675**	**$114,448**	**$229,229**	**20.6%**

1005460 - Youth Intercept

The Youth Intercept program is a community-focused, hospital-based program designed to reduce recidivism among youth ages 12-25 affiliated with the Emergency Department (ED) at Memorial Medical Center. Offered by the Victims-Witness Advocacy Program, a division of the Office of the District Attorney, the program counselors work with victims who are in the ED for intentional injuries, such as gunshots and knife wounds. The program is designed to address the physical, emotional, and social needs that victims of violence face after being released from the ED.

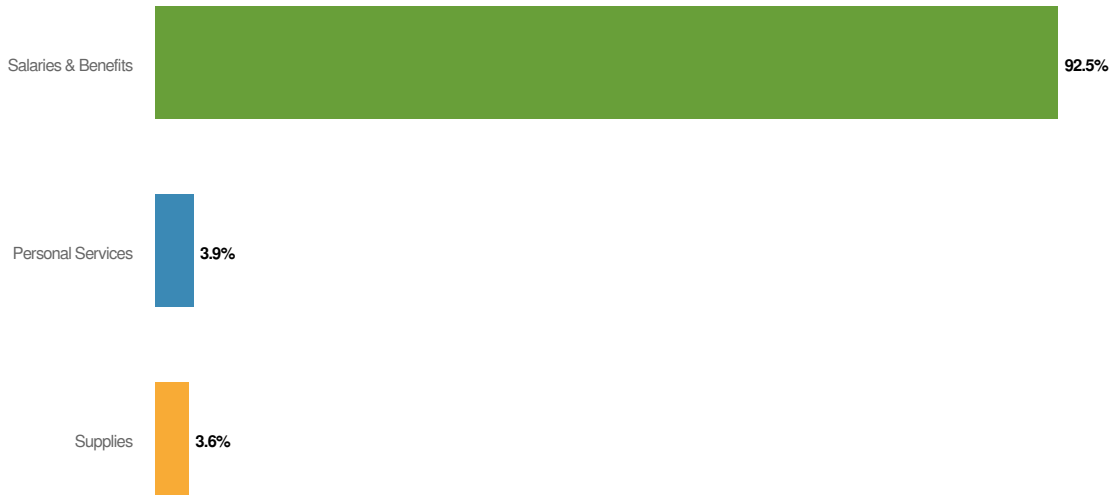
Expenditures Summary

$277,550 -$5,466
(-1.93% vs. prior year)

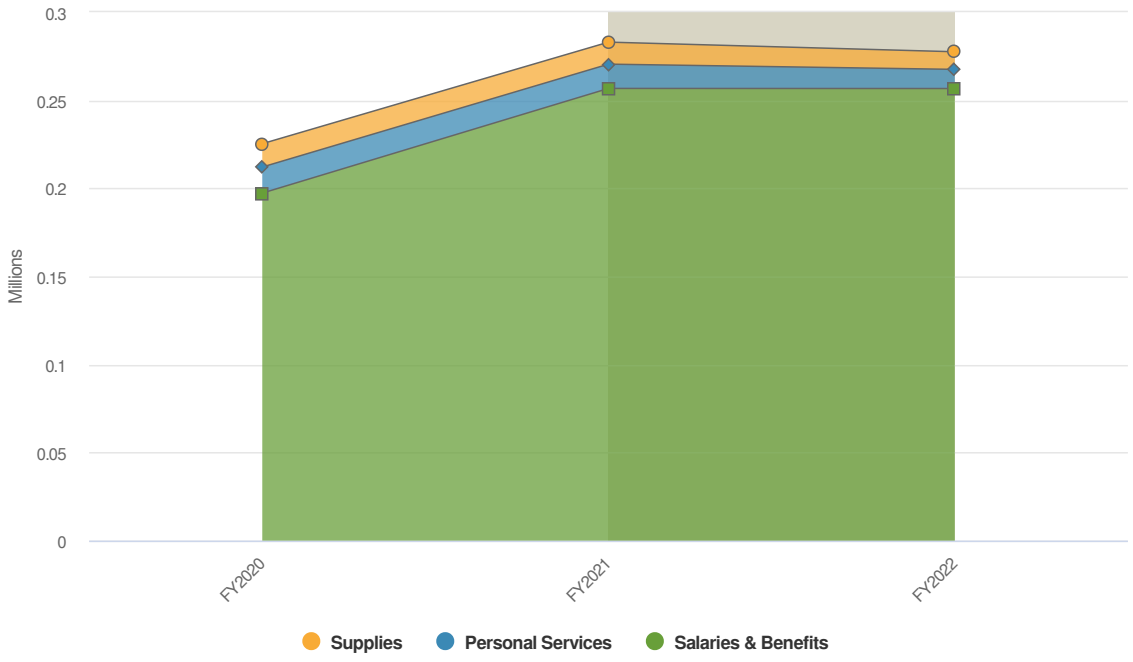


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Health and Welfare					
REGULAR EMPLOYEES	$0	$121,499	$119,931	$161,950	2.3%
HEALTH INSURANCE	$0	$34,692	$36,921	$47,415	-14.7%
SOCIAL SECURITY	$0	$8,026	$7,775	$11,191	-12.9%
PENSION CONTRIBUTIONS	$0	$22,580	$20,654	$24,714	19.7%
OPEB CONTRIBUTIONS	$0	$10,500	$9,356	$11,400	21.8%
Total Health and Welfare:	**$0**	**$197,297**	**$194,637**	**$256,670**	**0%**
Total Salaries & Benefits:	**$0**	**$197,297**	**$194,637**	**$256,670**	**0%**
Personal Services					
Health and Welfare					
REPAIRS & MAINTENANCE	$0	$8,353	$8,320	$100	-98.8%
TELEPHONE SERVICE	$0	$0	$0	$3,780	N/A
TRAVEL EXPENSES	$0	$6,451	$3,116	$4,500	-10%
EDUCATION AND TRAINING	$0	$0	$4,500	$2,500	400%
Total Health and Welfare:	**$0**	**$14,804**	**$15,936**	**$10,880**	**-21.1%**
Total Personal Services:	**$0**	**$14,804**	**$15,936**	**$10,880**	**-21.1%**
Supplies					
Health and Welfare					
GENERAL SUPPLIES	$0	$7,233	$3,727	$5,000	0%
CATERED MEALS	$0	$6,010	$3,224	$5,000	-33.3%
Total Health and Welfare:	**$0**	**$13,243**	**$6,952**	**$10,000**	**-20%**
Total Supplies:	**$0**	**$13,243**	**$6,952**	**$10,000**	**-20%**
Total Expense Objects:	**$0**	**$225,343**	**$217,524**	**$277,550**	**-1.9%**

1005530 - Frank G. Murray Community Center

Stephen Proper
Recreation Director

DEPARTMENT MISSION STATEMENT:
Provide citizens with an opportunity to enjoy a well maintained leisure recreational facility and participate in community-based programming that engages the mind, body and spirit of people of all ages and abilities.

DEPARTMENT SERVICES:
Conference and Event Room Rental spaces for private and community meetings, bingo, mental health enrichment resources and training, caregiver support groups, inclusive exercise programs, yoga, chair aerobics, Pilates, art classes, virtual programs and events, various dance classes, youth activities, and Health, Nutrition, & Educational Seminars

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	3	3	3
Total	**3.00**	**3.00**	**3.00**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1: To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained.	Health, Safety & Welfare
Goal #2: To provide leisure activities that engage the mind and body for people of all ages and abilities.	Quality Service for our Customers
Goal #3: To provide programs and cultural activities that are geared for year-round enjoyment.	Quality Service for our Customers

Department Objectives and Key Results

Goal #	Activity To Accomplish the Goal
1, 2 and 3	Active management of the community center Including regular maintenance and program development

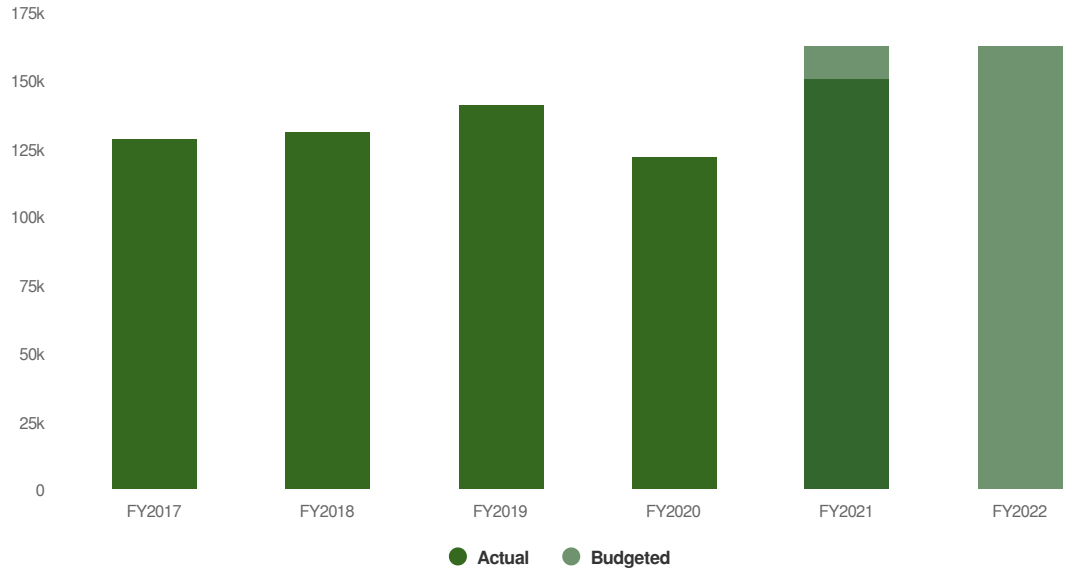
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Adopted
Facility Reservations Requests	120	135	140

Expenditures Summary

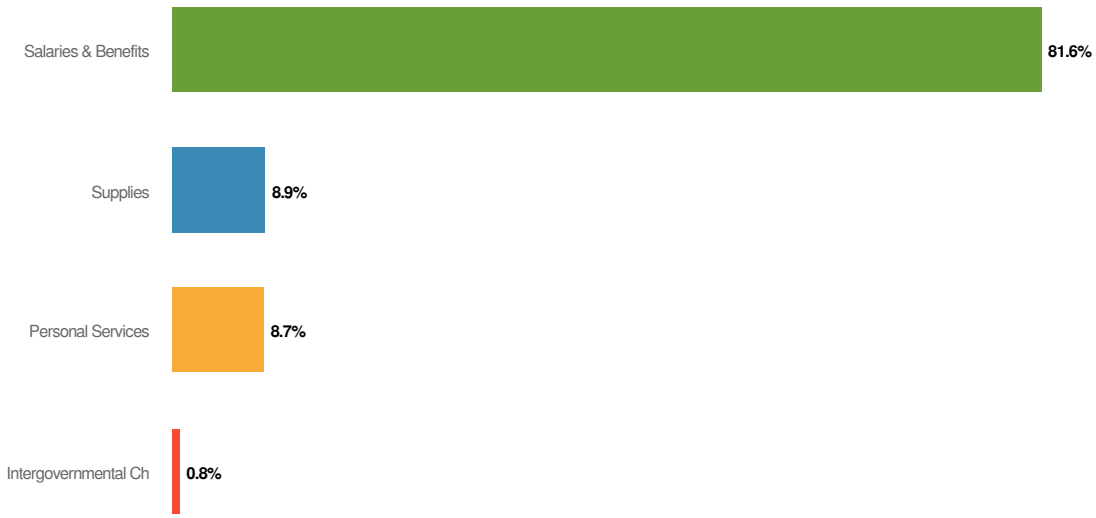
$162,703 **-$159**
(-0.1% vs. prior year)

1005530 - Frank G. Murray Community Center Proposed and Historical Budget vs. Actual

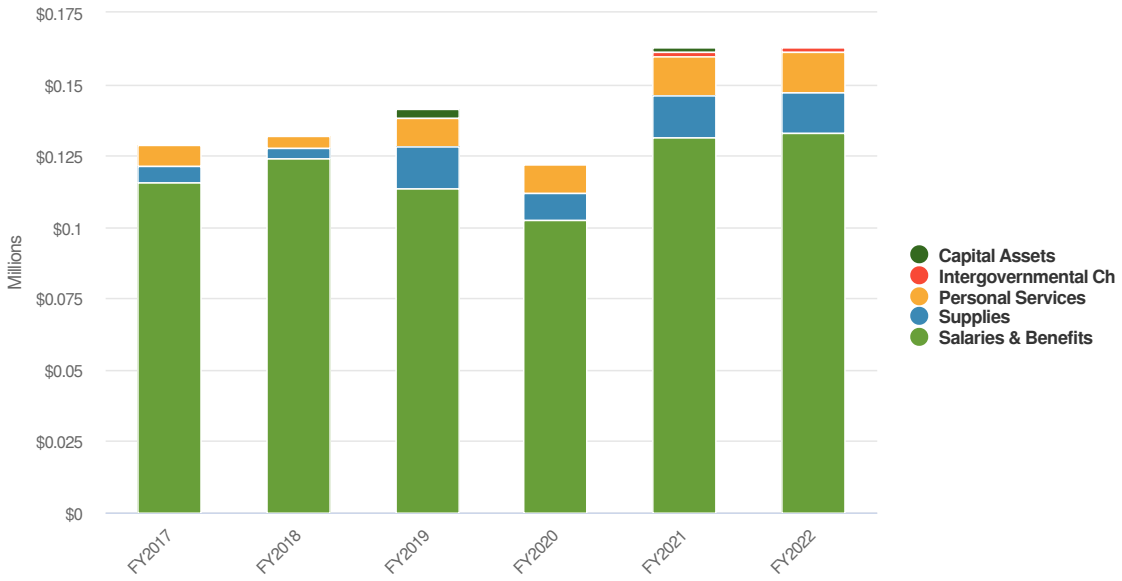


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$79,603	$74,700	$83,200	$90,496	4.6%
HEALTH INSURANCE	$28,184	$22,386	$36,612	$24,807	-24%
SOCIAL SECURITY	$5,677	$5,306	$5,719	$6,923	4.6%
PENSION CONTRIBUTIONS	$0	$0	$2,090	$6,677	264.5%
OPEB CONTRIBUTIONS	$0	$0	$4,000	$3,800	-5%
Total Salaries & Benefits:	**$113,464**	**$102,392**	**$131,621**	**$132,703**	**0.8%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$2,499	$1,390	$1,463	$3,500	0%
REPAIRS & MAINTENANCE	$592	$78	$819	$1,000	0%
TELEPHONE SERVICE	$3,954	$5,763	$6,453	$4,400	0%
POSTAGE	$0	$0	$0	$50	-50%
TRAVEL EXPENSES	$0	$0	$0	$600	0%
DUES AND FEES	$265	$0	$795	$600	100%
EDUCATION AND TRAINING	$494	$500	$211	$1,000	0%
LICENSES	$590	$599	$15	$1,000	0%
OTHER PURCHASED SERVICES	$1,650	$1,799	$1,315	$2,000	0%
Total Personal Services:	**$10,044**	**$10,129**	**$11,070**	**$14,150**	**1.8%**
Supplies					
GENERAL SUPPLIES	$1,609	$968	$972	$2,000	0%
UTILITIES OTHER	$2,418	$3,038	$2,486	$5,000	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OTHER SUPPLIES	$10,665	$4,789	$2,198	$6,000	0%
UNIFORMS	$0	$602	$1,190	$1,500	0%
Total Supplies:	**$14,692**	**$9,396**	**$6,845**	**$14,500**	**0%**
Capital Assets					
FURNITURE & FIXTURES	$643	$0	$0	$0	0%
COMPUTERS	$2,782	$0	$0	$0	-100%
Total Capital Assets:	**$3,425**	**$0**	**$0**	**$0**	**-100%**
Intergovernmental Ch					
INTERNAL SVC - SAFETY	$0	$0	$1,350	$1,350	0%
Total Intergovernmental Ch:	**$0**	**$0**	**$1,350**	**$1,350**	**0%**
Total Expense Objects:	**$141,626**	**$121,918**	**$150,886**	**$162,703**	**-0.1%**

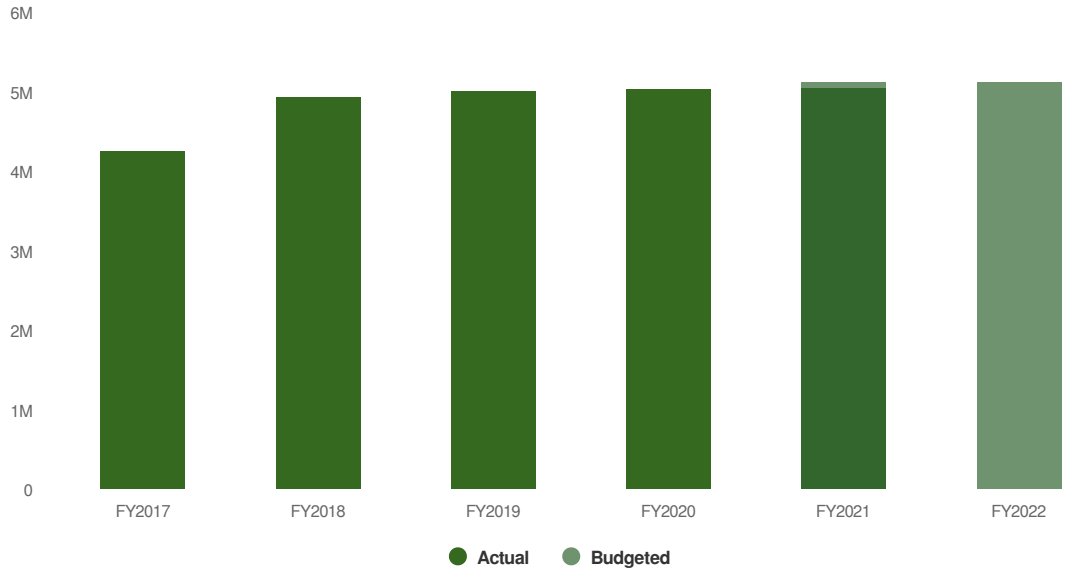
CAT Teleride

Designed to transport eligible persons with disabilities in Chatham County in compliance with the Americans with Disabilities Act (ADA) of 1990 (https://www.ada.gov/ada_intro.htm), the Chatham Area Transit's paratransit service is known as CAT Mobility.

Expenditures Summary

$5,141,250 $3 (0% vs. prior year)

1005540 - CAT Teleride Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Supplies					
Health and Welfare					
GASOLINE/DIESEL	$353,390	$306,281	$272,100	$360,000	0%
Total Health and Welfare:	**$353,390**	**$306,281**	**$272,100**	**$360,000**	**0%**
Total Supplies:	**$353,390**	**$306,281**	**$272,100**	**$360,000**	**0%**
Other Costs					
Health and Welfare					
PMTS TO OTHERS	$4,660,404	$4,727,736	$4,781,247	$4,781,250	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Health and Welfare:	**$4,660,404**	**$4,727,736**	**$4,781,247**	**$4,781,250**	**0%**
Total Other Costs:	**$4,660,404**	**$4,727,736**	**$4,781,247**	**$4,781,250**	**0%**
Total Expense Objects:	**$5,013,794**	**$5,034,017**	**$5,053,347**	**$5,141,250**	**0%**

Cooperative Extention

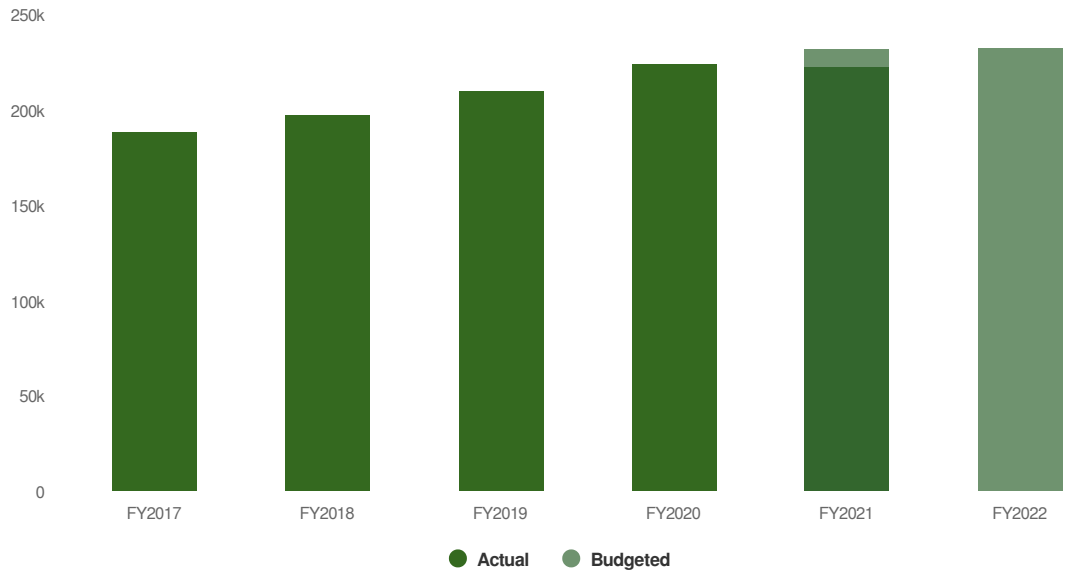
Timothy Davis
Director

UGA Extension in Chatham County provides a variety of educational programs to the citizens of Chatham County. Extension programs and client services in the areas of Family and Consumer Sciences, 4-H, and Horticulture continue to meet the requests of Chatham County residents.

Expenditures Summary

$232,639 **$892**
(0.38% vs. prior year)

1005550 - Cooperative Extention Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Health and Welfare					
REPAIRS & MAINTENANCE	$716	$1,750	$0	$1,000	0%
FLEET - PARTS	$670	$116	$42	$270	170%
FLEET - LABOR	$331	$94	$132	$205	2.5%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$60	-70%
BUILDING & LAND RENTAL	$1,467	$0	$0	$0	-100%
EQUIPMENT RENTALS	$3,217	$2,839	$1,552	$0	0%

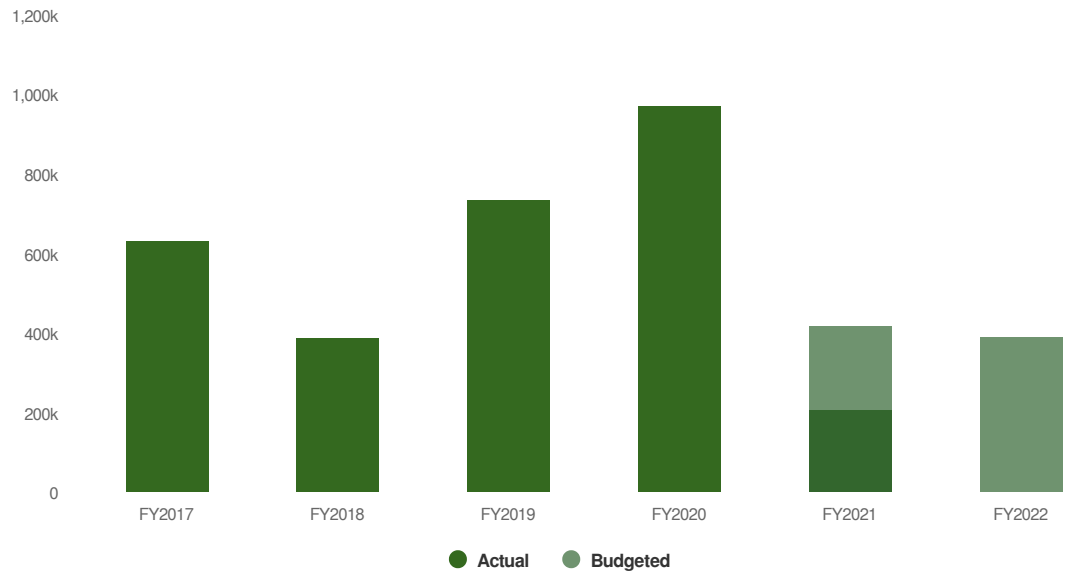
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
POSTAGE	$57	$272	$34	$500	0%
TRAVEL EXPENSES	$28,433	$29,167	$28,330	$17,610	17.4%
DUES AND FEES	$937	$1,290	$1,204	$1,500	-25%
EDUCATION AND TRAINING	$3,046	$2,212	$430	$1,500	-14.3%
OTHER PURCHASED SERVICES	$148,881	$167,687	$169,289	$188,289	0.5%
Total Health and Welfare:	**$187,755**	**$205,426**	**$201,013**	**$210,934**	**0.6%**
Total Personal Services:	**$187,755**	**$205,426**	**$201,013**	**$210,934**	**0.6%**
Supplies					
Health and Welfare					
GENERAL SUPPLIES	$10,264	$5,514	$4,008	$10,000	0%
GASOLINE/DIESEL	$214	$0	$0	$205	-59%
UTILITIES OTHER	$7,653	$10,510	$12,731	$6,500	0%
OTHER SUPPLIES	$2,271	$219	$4,623	$3,000	0%
Total Health and Welfare:	**$20,402**	**$16,243**	**$21,362**	**$19,705**	**-1.5%**
Total Supplies:	**$20,402**	**$16,243**	**$21,362**	**$19,705**	**-1.5%**
Other Costs					
Health and Welfare					
PMTS TO OTHERS	$2,000	$2,000	$0	$2,000	0%
Total Health and Welfare:	**$2,000**	**$2,000**	**$0**	**$2,000**	**0%**
Total Other Costs:	**$2,000**	**$2,000**	**$0**	**$2,000**	**0%**
Total Expense Objects:	**$210,158**	**$223,669**	**$222,376**	**$232,639**	**0.4%**

1005560 - Other Community Service

Expenditures Summary

$394,000 -$24,988
(-5.96% vs. prior year)

1005560 - Other Community Service Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Health and Welfare					
PMTS TO OTHERS	$735,149	$974,649	$207,778	$330,000	6.8%
CONTINGENCIES	$0	$0	$0	$64,000	-41.8%
Total Health and Welfare:	**$735,149**	**$974,649**	**$207,778**	**$394,000**	**-6%**
Total Other Costs:	**$735,149**	**$974,649**	**$207,778**	**$394,000**	**-6%**
Total Expense Objects:	**$735,149**	**$974,649**	**$207,778**	**$394,000**	**-6%**

1006100 - Parks and Recreation



Stephen Proper
Parks and Recreation Director

DEPARTMENT MISSION STATEMENT:
To provide exceptional parks, facilities, programs, and services to improve the quality of life for the citizens of Chatham County.

DEPARTMENT SERVICES: Providing safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	49	54	54
Part Time Positions	12	3	3
Total	61.00	57.00	57.00

Goals and Performance

DEPARTMENT GOALS

Description	Strategic Plan Factor
Goal #1 – Increase facility rentals from 300 in FY 21 (Covid restrictions reduced performance in FY21) to 450 in FY22	Superior Stewardship
Goal #2 – Increase sports programming participation from 150 in FY21 (Covid restrictions reduced performance in FY21) to 450 participants in FY22.	Quality Service for our customers
Goal #3 - Complete Capital Improvement project with updating playground inventory with replacement playground installation.	Health, safety, & Welfare

DEPARTMENT OBJECTIVES AND KEY RESULTS

Goal #	Activities to Accomplish the Goal
1	As the Covid numbers reduce, more rental requests will occur for family reunions, birthday parties, community meetings, and other gatherings.
2	Focus on reinstating sports programming, after COVID restrictions reduced play the previous year.
3	Work with the Engineering Department to develop the scope of work and timeline for the RFP, award contract and manage project completion.

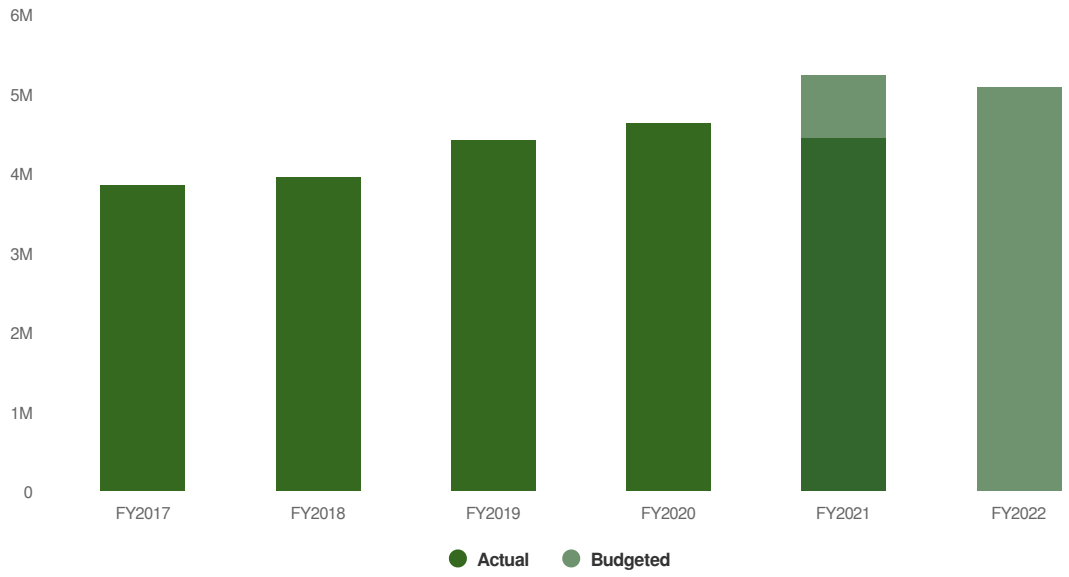
PERFORMANCE MEASURES

Measure	FY2020 Actual	FY2021 Actual	FY2022 Adopted
Number of Facility Rentals	650	300	450
Youth served in sports programming	470	150	450
Update playground inventory through installing updated new playgrounds	1	2	1

Expenditures Summary

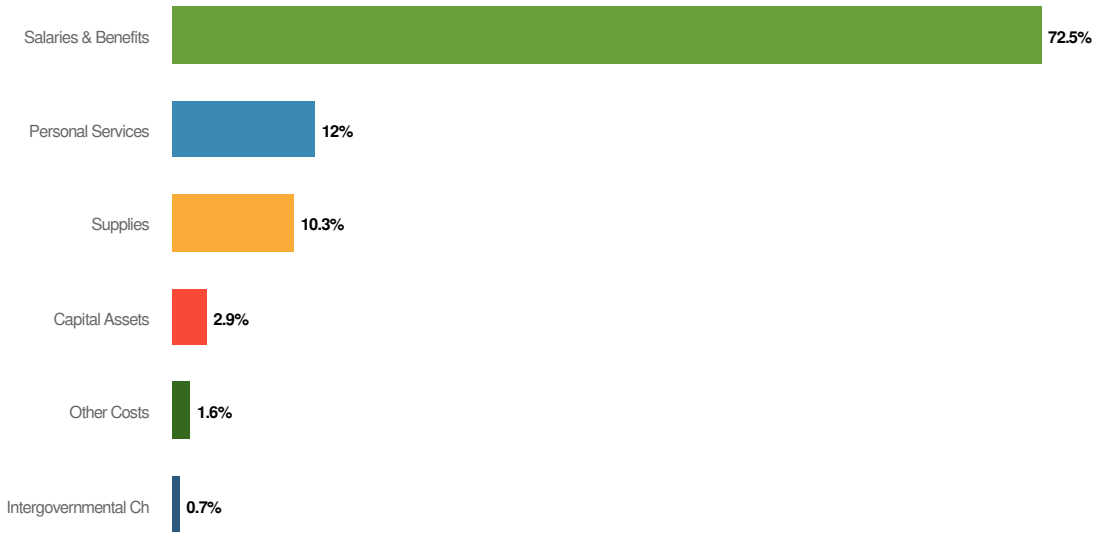
$5,086,379 **-$153,738**
(-2.93% vs. prior year)

1006100 - Parks and Recreation Proposed and Historical Budget vs. Actual

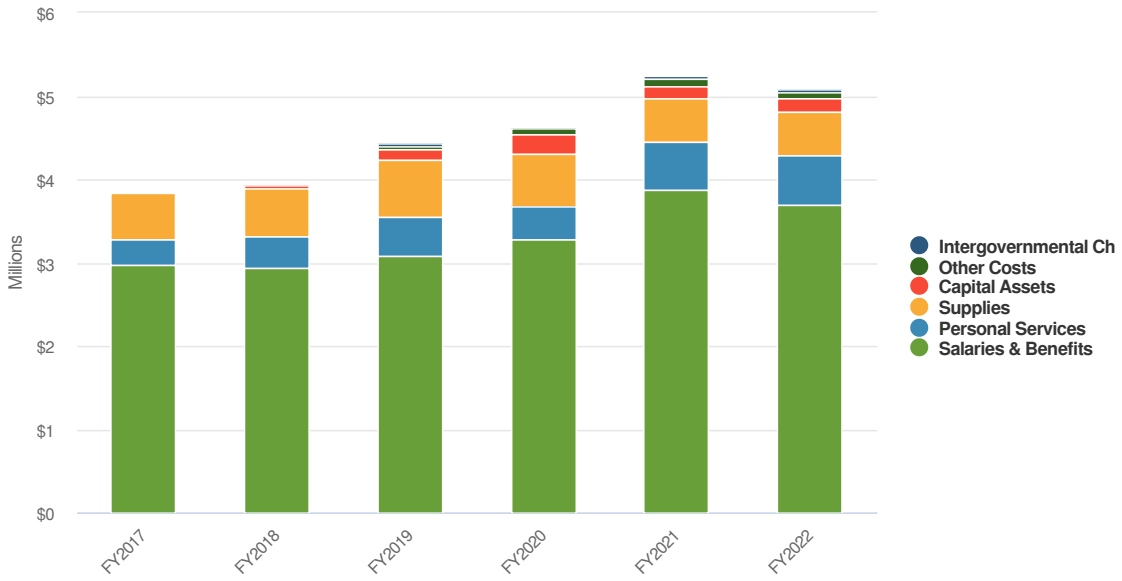


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$1,878,906	$1,947,464	$1,913,646	$2,189,440	-6.2%
TEMPORARY EMPLOYEES	$27,960	$65,489	$161,356	$0	-100%
OVERTIME	$114,115	$63,721	$45,798	$65,000	0%
HEALTH INSURANCE	$425,930	$456,310	$487,472	$721,112	7.8%
SOCIAL SECURITY	$142,966	$144,473	$139,222	$177,438	2%
PENSION CONTRIBUTIONS	$282,151	$378,726	$366,368	$327,897	-9.3%
OPEB CONTRIBUTIONS	$208,000	$226,800	$215,400	$205,200	-4.7%
Total Salaries & Benefits:	**$3,080,027**	**$3,282,983**	**$3,329,262**	**$3,686,087**	**-4.7%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$83,923	$41,604	$61,209	$40,000	-38.5%
PROFESSIONAL SERVICES	$0	$832	$9,273	$65,000	N/A
DISPOSAL	$292	$410	$5,233	$6,000	20%
REPAIRS & MAINTENANCE	$138,446	$123,636	$197,087	$280,000	0%
FLEET - PARTS	$18,216	$11,339	$15,160	$15,300	8.4%
FLEET - LABOR	$17,047	$10,454	$12,335	$14,005	6.3%
FLEET - OUTSOURCED SERVICE	$21,541	$17,248	$5,028	$18,415	-13.3%
BUILDING & LAND RENTAL	$36,324	$24,688	$0	$45,000	-18.2%
EQUIPMENT RENTALS	$9,819	$7,535	$8,593	$10,000	0%
TELEPHONE SERVICE	$31,374	$44,941	$59,623	$30,000	50%
POSTAGE	$53	$36	$15	$50	-50%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
ADVERTISING	$1,046	$115	$683	$1,000	0%
TRAVEL EXPENSES	$5,953	$759	$432	$4,000	0%
DUES AND FEES	$2,023	$1,929	$3,138	$2,000	0%
EDUCATION AND TRAINING	$2,771	$1,289	$580	$3,000	71.4%
OTHER PURCHASED SERVICES	$107,411	$111,811	$77,725	$75,000	-19.4%
Total Personal Services:	**$476,240**	**$398,626**	**$456,113**	**$608,770**	**4%**
Supplies					
GENERAL SUPPLIES	$105,793	$28,067	$18,465	$75,000	0%
GASOLINE/DIESEL	$68,345	$52,042	$61,118	$59,665	-7.7%
UTILITIES OTHER	$352,831	$425,576	$373,926	$270,000	3.8%
CATERED MEALS	$1,217	$2,349	$3,187	$4,000	0%
OTHER SUPPLIES	$143,704	$114,611	$80,395	$90,000	0%
UNIFORMS	$5,790	$3,845	$5,715	$25,000	0%
Total Supplies:	**$677,680**	**$626,491**	**$542,807**	**$523,665**	**1%**
Capital Assets					
COMPUTERS	$2,934	$3,021	$4,042	$0	-100%
OTHER EQUIPMENT	$121,379	$228,331	$37,688	$150,000	0%
Total Capital Assets:	**$124,313**	**$231,352**	**$41,730**	**$150,000**	**-1.6%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$8,095	$10,482	$9,204	$11,557	25.6%
INTERNAL SVC - SAFETY	$22,050	$22,500	$24,300	$24,300	0%
REIMBURSEMENTS TO FUNDS	$389	$0	$0	$0	0%
Total Intergovernmental Ch:	**$30,534**	**$32,982**	**$33,504**	**$35,857**	**7%**
Other Costs					
PMTS TO OTHERS	$45,386	$64,633	$52,101	$82,000	0%
Total Other Costs:	**$45,386**	**$64,633**	**$52,101**	**$82,000**	**0%**
Total Expense Objects:	**$4,434,180**	**$4,637,066**	**$4,455,517**	**$5,086,379**	**-2.9%**

1006124 - Aquatic Center

Holly Holdsworth
Aquatic Center Director

DEPARTMENT MISSION STATEMENT
To provide the community a well-maintained indoor aquatic facility to increase health, water safety, competition and aquatic education to Chatham County citizens and visitors.

DEPARTMENT SERVICES: To provide recreational swimming, therapeutic exercise, aquatic fitness and training, team competition, and instructional opportunities for people of all ages and needs. Exceptional customer service and an excellent work environment for our employees will be at the forefront of our operations through effective leadership, proper training, and challenging opportunities

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	52	52	52
Total	**56.00**	**56.00**	**56.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Complete needed repairs and re-seal of the skylights and replacement of the broken scoreboard	Superior Stewardship
Goal #2: Increase overall visitation by 10% from FY21 to FY22	Quality Serivce for Our Customers
Goal #3: Increase Swim Lesson Participation by 5% from FY21 to FY22	Health, safety, & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Manage project to completion of skylight cleaning and resealing
1	Manage project to completion of new scoreboard installation and necessary updated timing systems
2	Ensure we continue to manage the space to provide open lanes in the lap pool and space in the recreational pool for members, punch card holders, and day visitors to use
3	Recruit, train and retain swim lesson instructors to keep up with demand of lessons
3	Prioritize space in the instructional pool for lessons after school and Saturdays.

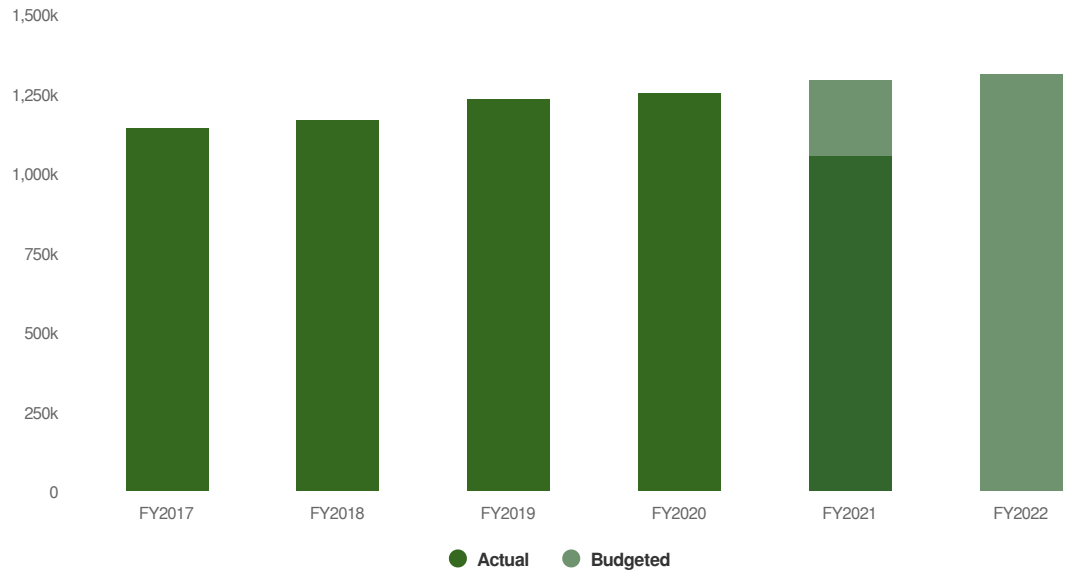
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Adopted
Capital Improvement projects	2	0	2
Yearly Visitation	59,537	73,111	80,422
Yearly Swim Lesson Participants	7,462	12,341	12,958

Expenditures Summary

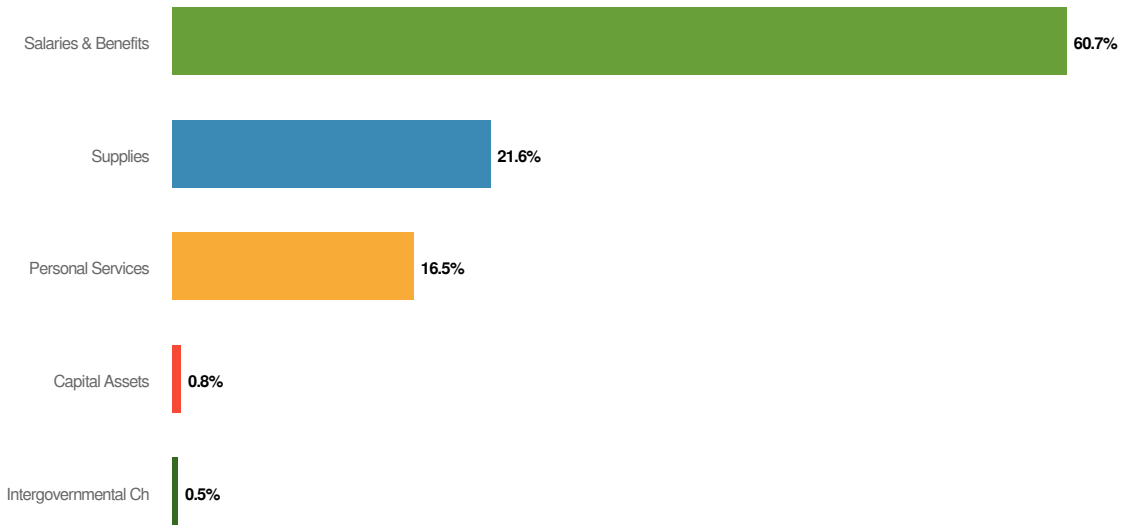
$1,317,933 **$19,090**
(1.47% vs. prior year)

1006124 - Aquatic Center Proposed and Historical Budget vs. Actual

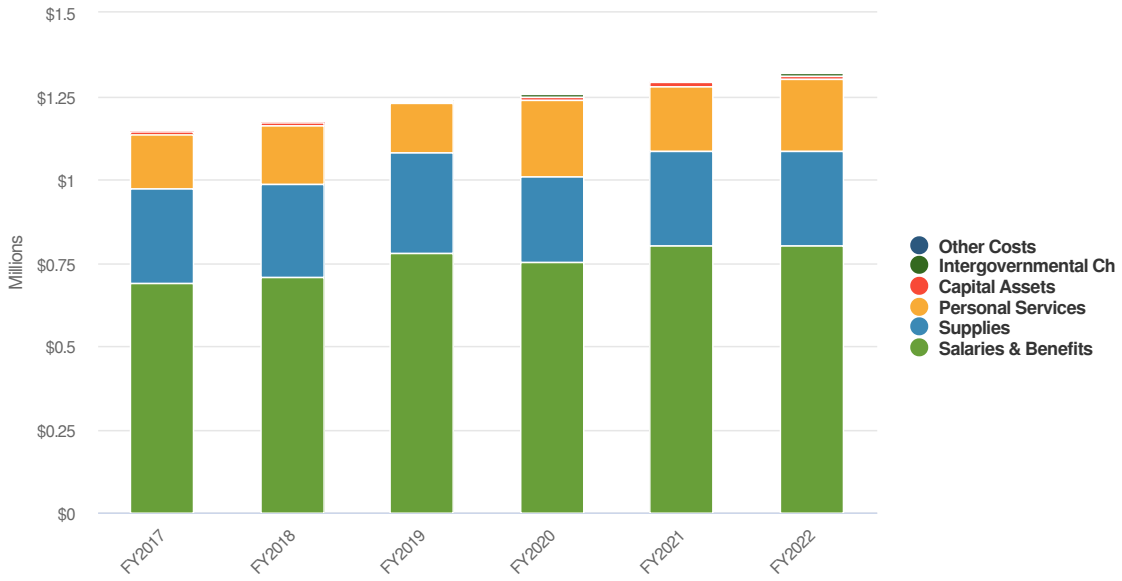


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$646,642	$197,444	$198,377	$215,636	10.8%
TEMPORARY EMPLOYEES	$1,126	$412,382	$318,952	$451,397	-4%
OVERTIME	$0	$327	$0	$0	0%
HEALTH INSURANCE	$34,333	$44,553	$56,152	$36,192	-5%
SOCIAL SECURITY	$48,464	$45,384	$38,142	$51,029	0.5%
PENSION CONTRIBUTIONS	$33,955	$36,447	$34,962	$30,170	-8.9%
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$15,200	-5%
Total Salaries & Benefits:	**$780,519**	**$753,336**	**$662,586**	**$799,624**	**-0.4%**
Personal Services					
REPAIRS & MAINTENANCE	$74,293	$164,157	$124,263	$135,000	17%
EQUIPMENT RENTALS	$4,691	$5,766	$2,777	$4,000	0%
TELEPHONE SERVICE	$10,647	$12,932	$15,997	$12,900	61.3%
POSTAGE	$156	$135	$6	$150	-25%
ADVERTISING	$2,002	$1,695	$879	$3,000	0%
PRINTING AND BINDING EXP	$70	$804	$0	$1,200	-20%
TRAVEL EXPENSES	$1,717	$1,660	$768	$1,250	0%
DUES AND FEES	$748	$3,781	$400	$1,500	0%
EDUCATION AND TRAINING	$7,268	$1,911	$4,940	$3,000	0%
OTHER PURCHASED SERVICES	$47,821	$37,203	$30,126	$55,000	0%
Total Personal Services:	**$149,413**	**$230,043**	**$180,156**	**$217,000**	**12.5%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies					
GENERAL SUPPLIES	$11,408	$7,985	$6,475	$7,000	16.7%
UTILITIES OTHER	$270,397	$216,870	$184,901	$255,000	0%
OTHER SUPPLIES	$18,177	$27,438	$9,060	$20,000	0%
UNIFORMS	$2,053	$2,489	$3,957	$3,000	0%
Total Supplies:	**$302,034**	**$254,782**	**$204,393**	**$285,000**	**0.4%**
Capital Assets					
COMPUTERS	$0	$516	$2,854	$0	-100%
OTHER EQUIPMENT	$2,737	$11,267	$1,248	$10,000	0%
Total Capital Assets:	**$2,737**	**$11,784**	**$4,102**	**$10,000**	**-23.1%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$4,079	$4,460	$4,509	1.1%
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$1,800	0%
Total Intergovernmental Ch:	**$1,800**	**$5,879**	**$6,260**	**$6,309**	**0.8%**
Total Expense Objects:	**$1,236,503**	**$1,255,825**	**$1,057,496**	**$1,317,933**	**1.5%**

1006130 - Weightlifting Center

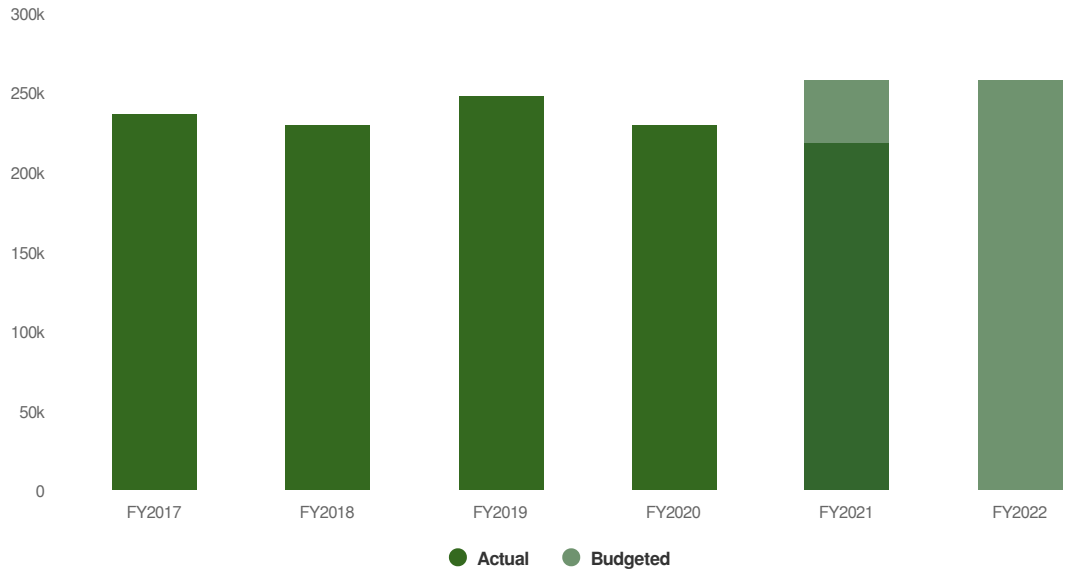
Stephen Proper
Director

This account is set up to cover costs associated with the operation of the County's Anderson-Cohen Weightlifting Center.

Expenditures Summary

$258,800 $0
(0% vs. prior year)

1006130 - Weightlifting Center Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Culture and Recreation					
OFFICIAL/ADMIN SERVICES	$188,126	$169,198	$161,768	$185,800	0%
REPAIRS & MAINTENANCE	$4,024	$6,492	$4,184	$6,500	0%
EQUIPMENT RENTALS	$0	$14	$0	$0	0%
Total Culture and Recreation:	**$192,150**	**$175,704**	**$165,952**	**$192,300**	**0%**
Total Personal Services:	**$192,150**	**$175,704**	**$165,952**	**$192,300**	**0%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies					
Culture and Recreation					
GENERAL SUPPLIES	$1,365	$1,620	$516	$1,500	0%
UTILITIES OTHER	$30,603	$29,459	$27,170	$30,000	0%
OTHER SUPPLIES	$4,932	$5,535	$4,810	$5,000	0%
Total Culture and Recreation:	**$36,900**	**$36,613**	**$32,496**	**$36,500**	**0%**
Total Supplies:	**$36,900**	**$36,613**	**$32,496**	**$36,500**	**0%**
Capital Assets					
Culture and Recreation					
OTHER EQUIPMENT	$19,342	$18,308	$20,494	$30,000	0%
Total Culture and Recreation:	**$19,342**	**$18,308**	**$20,494**	**$30,000**	**0%**
Total Capital Assets:	**$19,342**	**$18,308**	**$20,494**	**$30,000**	**0%**
Total Expense Objects:	**$248,391**	**$230,626**	**$218,942**	**$258,800**	**0%**

1006140 - Henderson Golf Course



Stephen Proper
Recreation Director

DEPARTMENT MISSION STATEMENT
To provide recreational opportunities to the community by providing access to an 18-hole championship golf course, playing up to 6,700 yards that is accessible, affordable and well maintained to highlight the natural beauty of the area.

DEPARTMENT SERVICES: To provide a full service pro shop, practice range, instruction, golf course ideal for play and tournaments, exceptional customer service, and an excellent work environment for our employees through effective leadership, proper training and challenging opportunities

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	7	7	7
Part-Time Positions	3	3	8
Total	**10.00**	**10.00**	**15.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: To increase overall revenue by 3% from FY21 to FY22.	Health, Safety & Welfare
Goal #2: To increase the number of rounds by 2% from FY21 to FY22	Quality Service for Our Customers
Goal #3: Complete Capital Improvement Project of bridge replacement and cart path concrete repairs	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Increase programming offerings with clinics, LPGA partnership and youth camps, to drive more visitors to the course.
1	Encourage repeat play with continual improvement of the greens, tee boxes, and hazards throughout the course with a thorough and well-developed maintenance program.
2	Recruit weekday tournaments and events to increase rounds during low visitation times.
2	Continue to develop relationships with hole sponsors and other mutually beneficial businesses to share customer patronage
3	Work with the Engineering Department to develop the scope of work and timeline for the RFP, award contract and manage project completion.

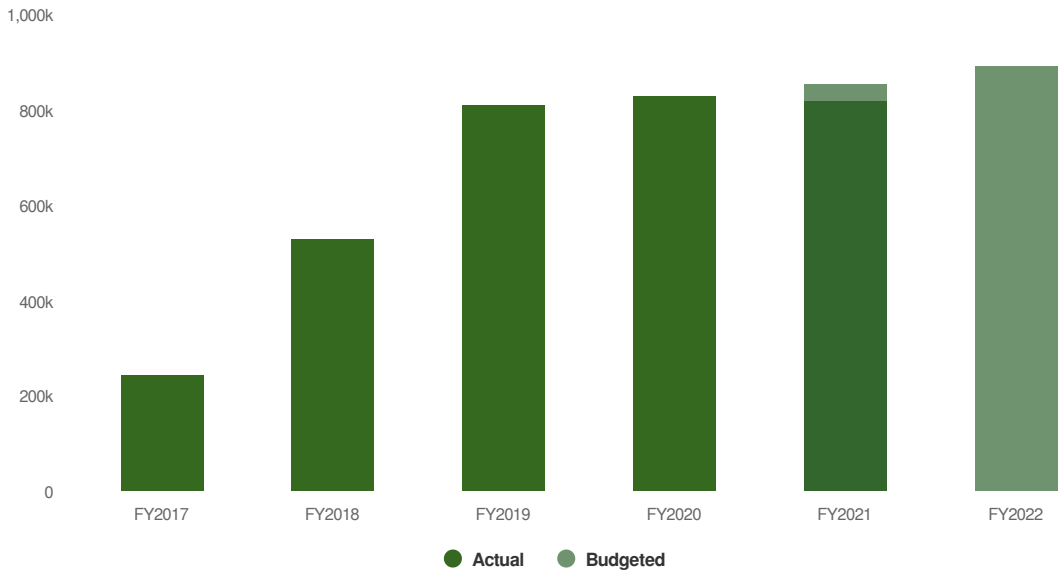
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Adopted
Henderson Revenue	$632,500	$766,600	$789,598
Golf Course Rounds	22,303	23,473	23,942
Bridges Replacement & Cart Path	N/A	N/A	1

Expenditures Summary

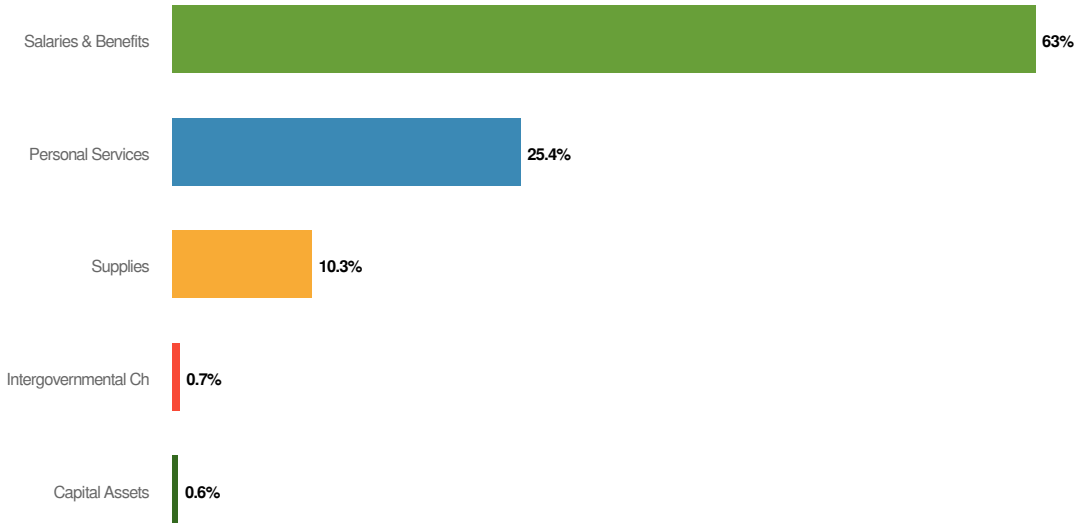
$892,566 $35,850 (4.18% vs. prior year)

1006140 - Henderson Golf Course Proposed and Historical Budget vs. Actual

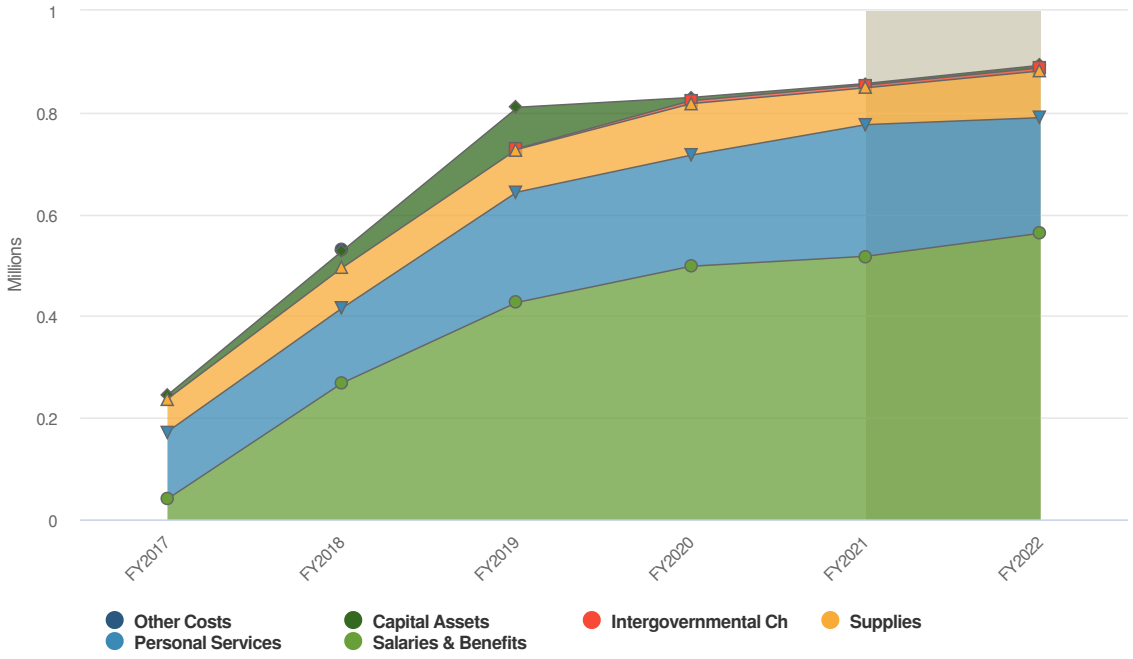


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$251,499	$327,079	$318,962	$370,422	30.4%
TEMPORARY EMPLOYEES	$37,864	$1,248	$0	$0	-100%
OVERTIME	$2,944	$1,833	$1,039	$6,000	0%
HEALTH INSURANCE	$48,314	$67,213	$78,867	$95,055	34.9%
SOCIAL SECURITY	$21,096	$23,573	$22,852	$28,338	12%
PENSION CONTRIBUTIONS	$36,709	$47,339	$39,959	$36,050	-7.9%
OPEB CONTRIBUTIONS	$28,000	$29,400	$28,000	$26,600	-5%
Total Salaries & Benefits:	**$426,427**	**$497,685**	**$489,679**	**$562,465**	**8.7%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$7,379	$1,925	$75	$7,500	0%
REPAIRS & MAINTENANCE	$122,937	$138,178	$154,236	$130,000	0%
BUILDING & LAND RENTAL	$47,496	$0	$204	$0	0%
EQUIPMENT RENTALS	$0	$61,357	$54,509	$60,000	-20%
TELEPHONE SERVICE	$162	$595	$471	$600	0%
POSTAGE	$50	$0	$0	$50	-50%
ADVERTISING	$648	$798	$373	$1,500	-25%
TRAVEL EXPENSES	$1,489	$1,808	$595	$2,000	33.3%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$790	$788	$1,025	$1,500	50%
EDUCATION AND TRAINING	$701	$1,082	$81	$1,000	0%
OTHER PURCHASED SERVICES	$35,036	$11,771	$19,894	$23,000	-42.5%
Total Personal Services:	**$216,686**	**$218,303**	**$231,462**	**$227,150**	**-12.2%**
Supplies					
GENERAL SUPPLIES	$11,815	$15,644	$4,033	$16,000	6.7%
GASOLINE/DIESEL	$10,946	$11,342	$11,964	$10,295	-9.8%
UTILITIES OTHER	$37,792	$39,965	$37,858	$28,000	0%
CATERED MEALS	$302	$350	$939	$1,000	0%
OTHER SUPPLIES	$21,451	$33,510	$34,820	$35,000	133.3%
UNIFORMS	$1,557	$447	$493	$1,500	-25%
Total Supplies:	**$83,862**	**$101,258**	**$90,107**	**$91,795**	**26.8%**
Capital Assets					
COMPUTERS	$2,316	$0	$0	$0	0%
OTHER EQUIPMENT	$79,019	$6,191	$2,686	$5,000	66.7%
Total Capital Assets:	**$81,335**	**$6,191**	**$2,686**	**$5,000**	**66.7%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$2,719	$2,230	$3,006	34.8%
INTERNAL SVC - SAFETY	$1,650	$3,150	$3,150	$3,150	0%
Total Intergovernmental Ch:	**$1,650**	**$5,869**	**$5,380**	**$6,156**	**14.4%**
Total Expense Objects:	**$809,960**	**$829,306**	**$819,314**	**$892,566**	**4.2%**

1006171 - Coastal Georgia Botanical Garden

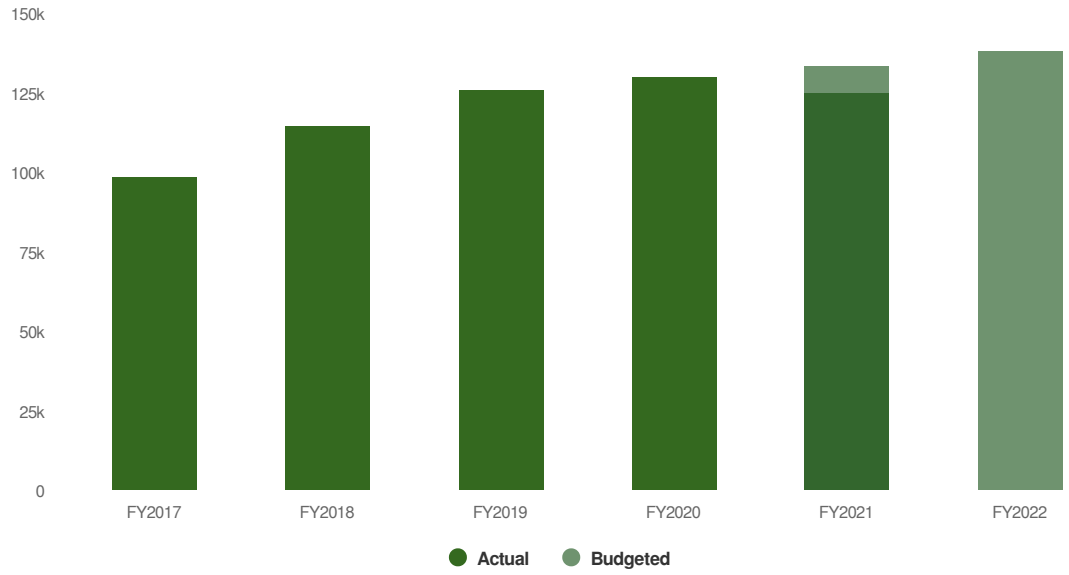
Timothy Davis
Director

The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.

Expenditures Summary

$138,032 $4,319
(3.23% vs. prior year)

1006171 - Coastal Gerogia Botanical Garden Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Culture and Recreation					
OTHER PURCHASED SERVICES	$126,064	$130,416	$124,793	$138,032	3.2%
Total Culture and Recreation:	**$126,064**	**$130,416**	**$124,793**	**$138,032**	**3.2%**
Total Personal Services:	**$126,064**	**$130,416**	**$124,793**	**$138,032**	**3.2%**
Total Expense Objects:	**$126,064**	**$130,416**	**$124,793**	**$138,032**	**3.2%**

1006172 - Museums

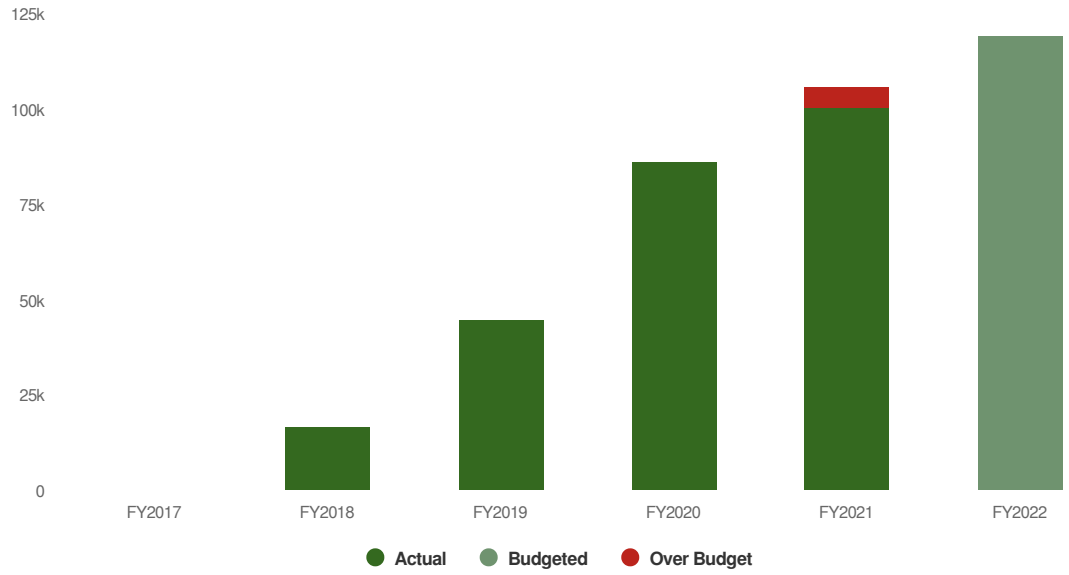
Vaughnette Goode Walker
Director

Appropriations for the County funded museums (Ralph Mark Gilbert Civil Rights Museum).

Expenditures Summary

$118,934 $18,534
(18.46% vs. prior year)

1006172 - Museums Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Culture and Recreation					
TEMPORARY EMPLOYEES	$3,000	$35,238	$40,665	$39,000	0%
SOCIAL SECURITY	$230	$2,696	$3,111	$2,984	0%
Total Culture and Recreation:	**$3,230**	**$37,933**	**$43,776**	**$41,984**	**0%**
Total Salaries & Benefits:	**$3,230**	**$37,933**	**$43,776**	**$41,984**	**0%**
Personal Services					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Culture and Recreation					
PROFESSIONAL SERVICES	$33,227	$47,358	$25,731	$50,000	0%
REPAIRS & MAINTENANCE	$0	$0	$2,452	$1,200	-50.3%
Total Culture and Recreation:	**$33,227**	**$47,358**	**$28,183**	**$51,200**	**-2.3%**
Total Personal Services:	**$33,227**	**$47,358**	**$28,183**	**$51,200**	**-2.3%**
Supplies					
Culture and Recreation					
GENERAL SUPPLIES	$146	$519	$0	$750	-25%
UTILITIES OTHER	$0	$0	$33,217	$25,000	N/A
Total Culture and Recreation:	**$146**	**$519**	**$33,217**	**$25,750**	**2,475%**
Total Supplies:	**$146**	**$519**	**$33,217**	**$25,750**	**2,475%**
Other Costs					
Culture and Recreation					
PMTS TO OTHERS	$8,168	$400	$420	$0	-100%
Total Culture and Recreation:	**$8,168**	**$400**	**$420**	**$0**	**-100%**
Total Other Costs:	**$8,168**	**$400**	**$420**	**$0**	**-100%**
Total Expense Objects:	**$44,770**	**$86,211**	**$105,596**	**$118,934**	**18.5%**

1006180 - Tybee Pier & Pavilion

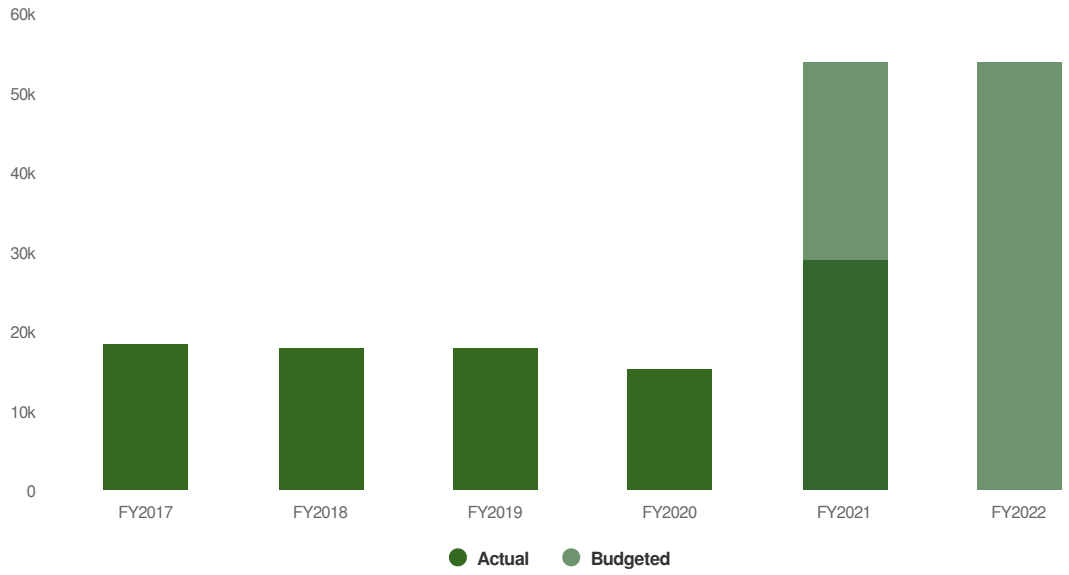
Stephen Proper
Director

Funds necessary for maintenance of the facility and unforeseen operational expense.

Expenditures Summary

$54,000 $0
(0% vs. prior year)

1006180 - Tybee Pier & Pavilion Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Culture and Recreation					
REPAIRS & MAINTENANCE	$1,159	$0	$10,159	$33,000	0%
Total Culture and Recreation:	**$1,159**	**$0**	**$10,159**	**$33,000**	**0%**
Total Personal Services:	**$1,159**	**$0**	**$10,159**	**$33,000**	**0%**
Supplies					
Culture and Recreation					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
UTILITIES OTHER	$16,787	$15,201	$18,814	$21,000	0%
Total Culture and Recreation:	**$16,787**	**$15,201**	**$18,814**	**$21,000**	**0%**
Total Supplies:	**$16,787**	**$15,201**	**$18,814**	**$21,000**	**0%**
Total Expense Objects:	**$17,946**	**$15,201**	**$28,973**	**$54,000**	**0%**

1006240 - Georgia Forestry

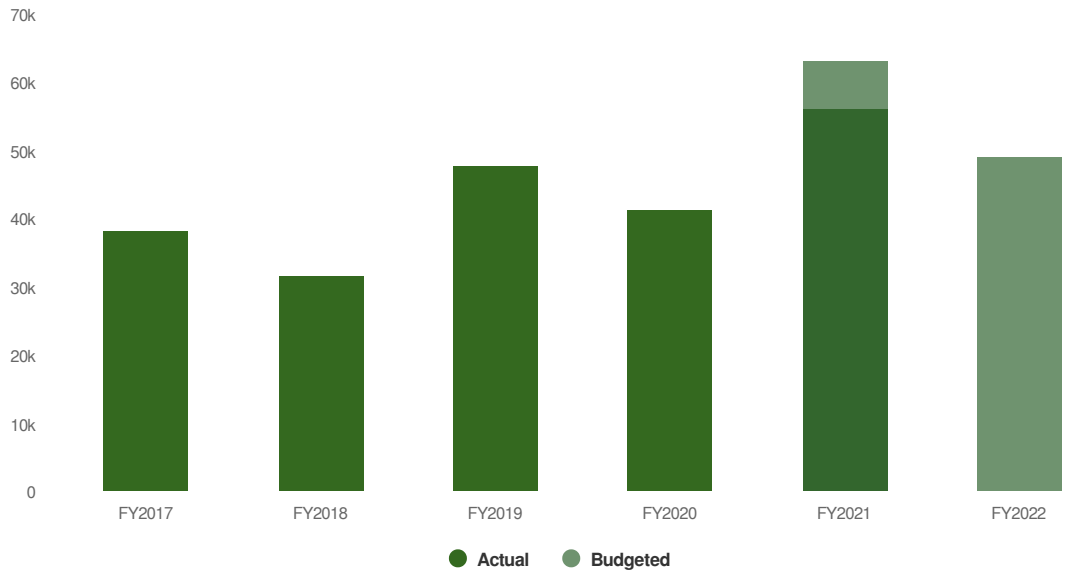
Christopher Roberts
Chief Ranger

Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.

Expenditures Summary

$49,100 **-$14,000**
(-22.19% vs. prior year)

1006240 - Georgia Forestry Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Culture and Recreation					
REGULAR EMPLOYEES	$24,240	$25,452	$24,772	$30,664	0%
SOCIAL SECURITY	$1,855	$1,947	$1,895	$2,286	0.1%
Total Culture and Recreation:	**$26,095**	**$27,400**	**$26,667**	**$32,950**	**0%**
Total Salaries & Benefits:	**$26,095**	**$27,400**	**$26,667**	**$32,950**	**0%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Personal Services					
Culture and Recreation					
TELEPHONE SERVICE	$3,591	$3,299	$2,830	$4,500	0%
OTHER PURCHASED SERVICES	$12,067	$5,720	$5,720	$6,700	0%
Total Culture and Recreation:	**$15,658**	**$9,019**	**$8,550**	**$11,200**	**0%**
Total Personal Services:	**$15,658**	**$9,019**	**$8,550**	**$11,200**	**0%**
Supplies					
Culture and Recreation					
OTHER SUPPLIES	$5,922	$4,915	$4,421	$4,950	0%
Total Culture and Recreation:	**$5,922**	**$4,915**	**$4,421**	**$4,950**	**0%**
Total Supplies:	**$5,922**	**$4,915**	**$4,421**	**$4,950**	**0%**
Capital Assets					
Culture and Recreation					
OTHER EQUIPMENT	$0	$0	$16,582	$0	-100%
Total Culture and Recreation:	**$0**	**$0**	**$16,582**	**$0**	**-100%**
Total Capital Assets:	**$0**	**$0**	**$16,582**	**$0**	**-100%**
Total Expense Objects:	**$47,675**	**$41,333**	**$56,220**	**$49,100**	**-22.2%**

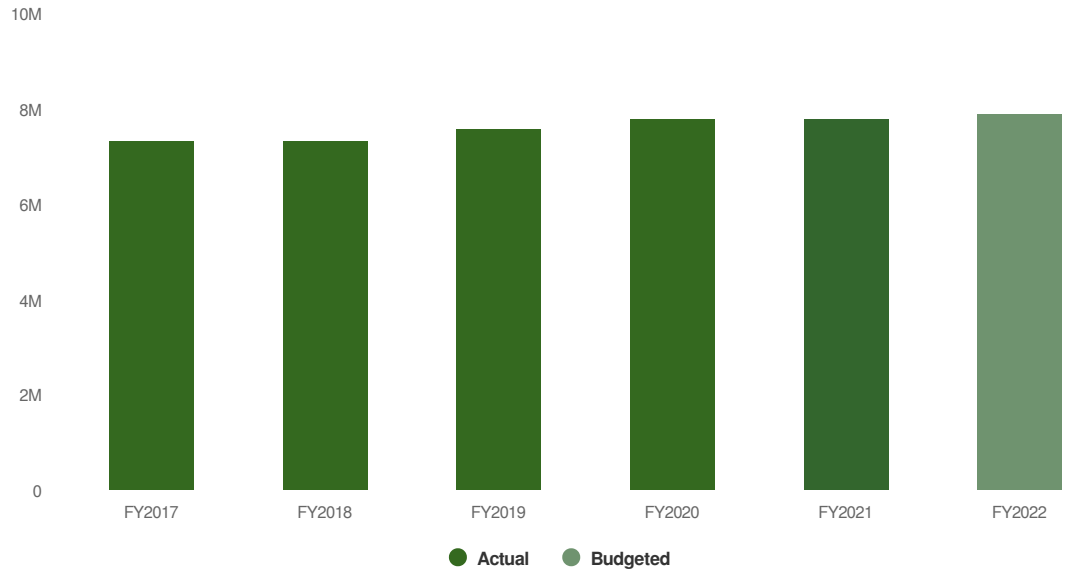
1006500 - Live Oak Library System

Library system for Chatham, Effingham and Liberty counties.

Expenditures Summary

$7,892,331 $87,060
(1.12% vs. prior year)

1006500 - Live Oak Library System Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Culture and Recreation					
PMTS TO OTHER AGCY - LIBRARY	$7,577,954	$7,805,271	$7,805,271	$7,892,331	1.1%
Total Culture and Recreation:	**$7,577,954**	**$7,805,271**	**$7,805,271**	**$7,892,331**	**1.1%**
Total Other Costs:	**$7,577,954**	**$7,805,271**	**$7,805,271**	**$7,892,331**	**1.1%**
Total Expense Objects:	**$7,577,954**	**$7,805,271**	**$7,805,271**	**$7,892,331**	**1.1%**

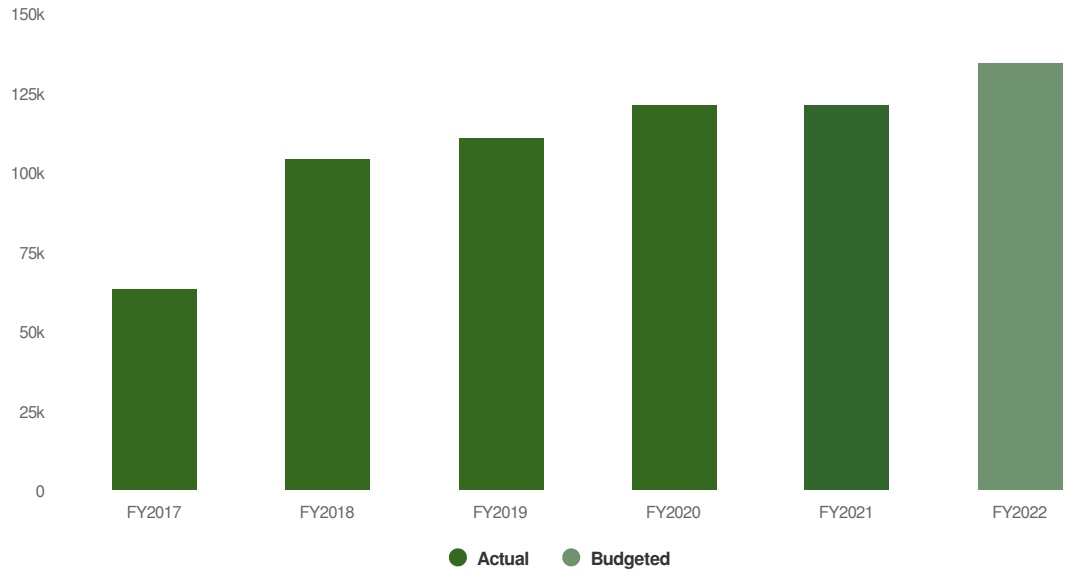
1007414 - Core MPO

Annual membership costs for the Metropolitan Planning Organization (MPO), which provides a forum for local decision-making regarding federal transportation funds for urbanized areas. The CORE MPO Board sets regional, long-term transportation policy; prioritizes projects; approves the long-range plan, short-range TIP, and other required documents.

Expenditures Summary

$134,346 $13,002
(10.71% vs. prior year)

1007414 - Core MPO Proposed and Historical Budget vs. Actual



Expenditures by Fund

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
Other Costs					
PMTS TO OTHERS	$37,104	$40,650	$40,650	$45,005	10.7%
Total Other Costs:	**$37,104**	**$40,650**	**$40,650**	**$45,005**	**10.7%**
Total General Fund:	**$37,104**	**$40,650**	**$40,650**	**$45,005**	**10.7%**
Special Service District					
Other Costs					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
PMTS TO OTHERS	$73,660	$80,694	$80,694	$89,341	10.7%
Total Other Costs:	**$73,660**	**$80,694**	**$80,694**	**$89,341**	**10.7%**
Total Special Service District:	**$73,660**	**$80,694**	**$80,694**	**$89,341**	**10.7%**
Total:	**$110,764**	**$121,344**	**$121,344**	**$134,346**	**10.7%**

1007661 - MWBE Community Outreach Program

Connell Heyward
MWBE Coordinator

DEPARTMENT MISSION STATEMENT:
Chatham County Board of Commissioners and the taxpayers seeks to ensure that all segments of the business community have equal access to provide the County with goods and services for its daily and contractual operations.

DEPARTMENT SERVICES:
Minority Women Business Enterprise (MWBE) program is responsible for bringing awareness to the local MWBE Minority Women Business community. Making them aware of the opportunities to sell goods and services to the department of Chatham County. It is the responsibility of the MWBE program to monitor the awards the participation and utilization of the MWBE business community through the formal and informal bids procured through the purchasing department.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	2	2	2
Part-Time Positions	0	0	0
Total	**2.00**	**2.00**	**2.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
1. Educate the Minority and Women business community on how to do business with Chatham County.	Superior Stewardship
2. To increase the number of Minority and Women-owned businesses that are ready, willing and able to provide goods and services to Chatham County.	Quality Service for Our Customers
3. To monitor the awards and utilization of Minority and Women Owned Businesses doing business with Chatham County through the purchases of goods and services.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Provide workshops and training on how to do business with Chatham County to the MWBE business community.
2	Provide a list of Minority and Women Owned Businesses that have presented themselves as Ready, Willing and Able to do business with Chatham County.
3	Monitor the award of those goods and services procured through the Purchasing Department for the daily operations of the departments of Chatham County.

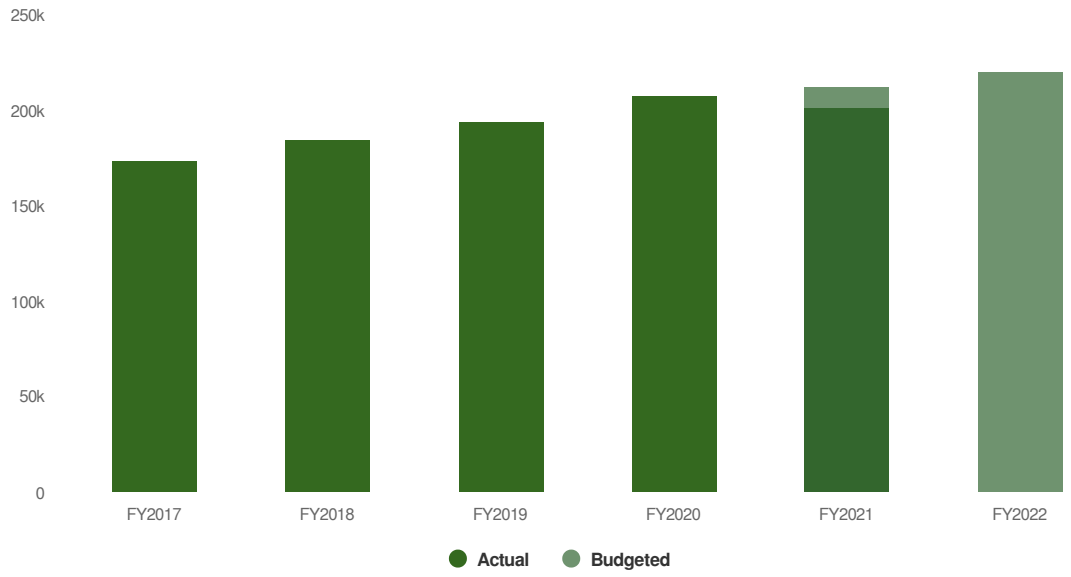
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Workshops and Outreach	9	4	4
Develop a directory of Women and Minority Owned Businesses that are ready, willing and able to do business with Chatham County	150	50	100
Establish a tracking system to monitor MWBE awards and participation of Minority and Women Vendors	N/A	N/A	N/A

Expenditures Summary

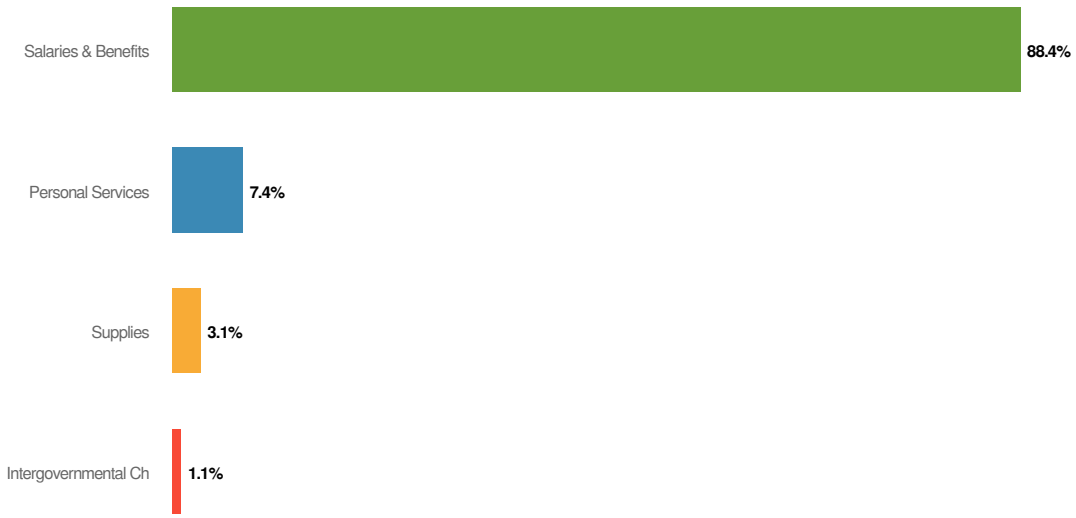
$220,234 **$7,892**
(3.72% vs. prior year)

1007661 - Community Outreach Program Proposed and Historical Budget vs. Actual

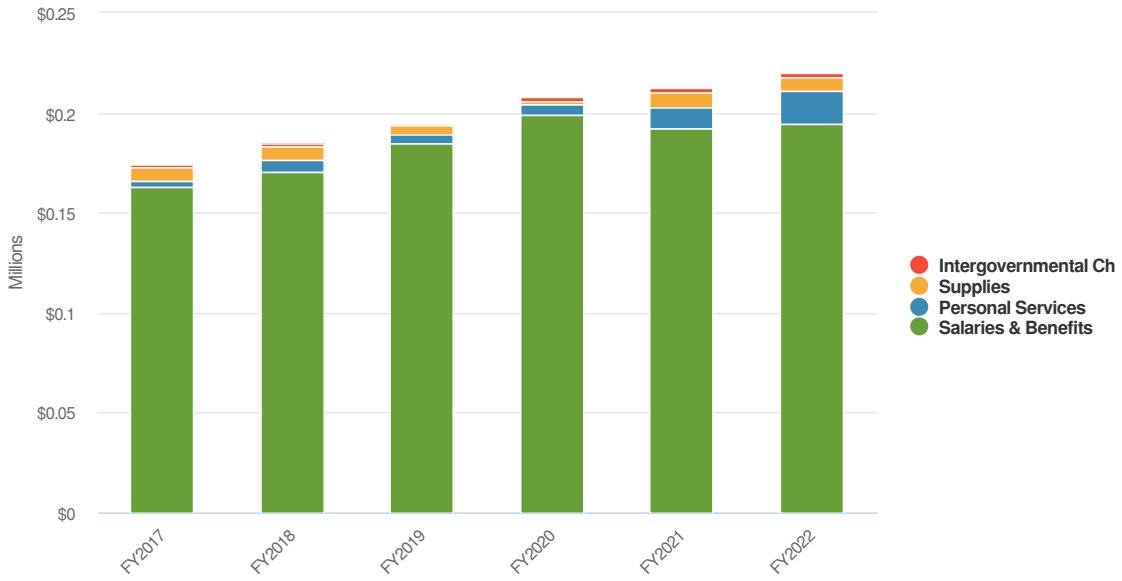


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$116,237	$122,121	$123,228	$124,780	3.1%
TEMPORARY EMPLOYEES	$315	$0	$0	$0	-100%
OVERTIME	$0	$414	$0	$0	-100%
HEALTH INSURANCE	$30,477	$36,813	$33,928	$34,634	8.3%
SOCIAL SECURITY	$8,027	$8,369	$8,512	$8,577	3.1%
PENSION CONTRIBUTIONS	$21,570	$22,621	$20,890	$19,075	-7.2%
OPEB CONTRIBUTIONS	$8,000	$8,400	$8,000	$7,600	-5%
Total Salaries & Benefits:	**$184,627**	**$198,738**	**$194,557**	**$194,666**	**1.5%**
Personal Services					
PROFESSIONAL SERVICES	$0	$0	$0	$3,500	75%
FLEET - PARTS	$14	$89	$261	$135	35%
FLEET - LABOR	$60	$150	$150	$135	-25%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$30	-70%
BUILDING & LAND RENTAL	$124	$0	$0	$0	0%
EQUIPMENT RENTALS	$718	$1,532	$1,532	$1,500	0%
TELEPHONE SERVICE	$488	$527	$467	$600	0%
POSTAGE	$245	$274	$326	$500	0%
ADVERTISING	$0	$0	$0	$1,500	50%
PRINTING AND BINDING EXP	$0	$0	$0	$1,000	100%
TRAVEL EXPENSES	$2,091	$1,934	$0	$3,500	55.6%

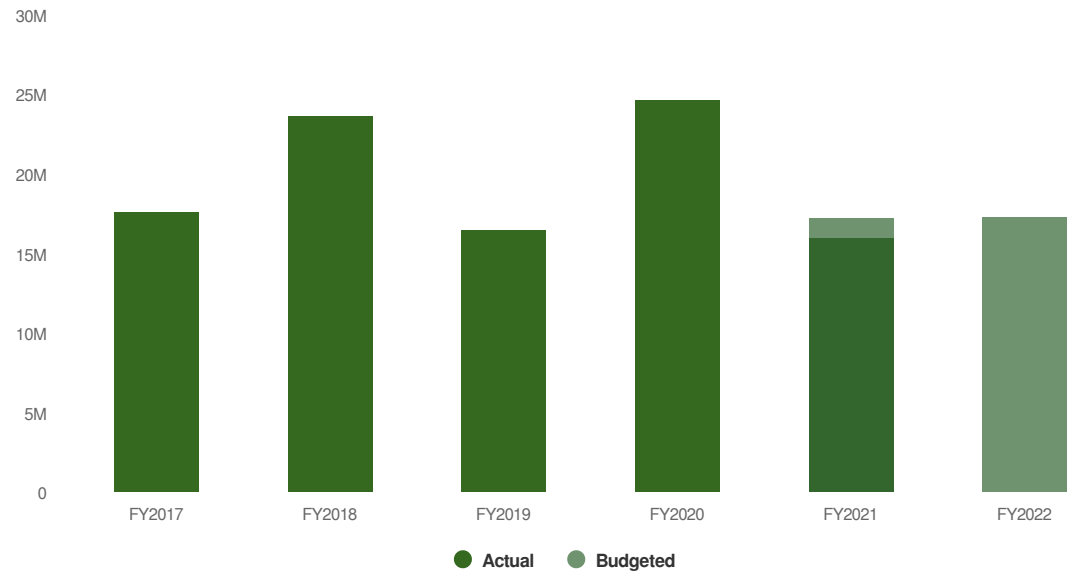
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$239	$143	$0	$1,000	0%
EDUCATION AND TRAINING	$680	$830	$100	$3,000	500%
Total Personal Services:	**$4,659**	**$5,479**	**$2,836**	**$16,400**	**52.8%**
Supplies					
GENERAL SUPPLIES	$3,830	$1,050	$1,516	$5,000	0%
GASOLINE/DIESEL	$347	$198	$129	$265	-24.3%
FOOD	$0	$0	$0	$1,500	-25%
Total Supplies:	**$4,177**	**$1,248**	**$1,644**	**$6,765**	**-8%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$1,045	$1,360	$1,487	$1,503	1.1%
INTERNAL SVC - SAFETY	$0	$900	$900	$900	0%
Total Intergovernmental Ch:	**$1,045**	**$2,260**	**$2,387**	**$2,403**	**0.7%**
Total Expense Objects:	**$194,508**	**$207,725**	**$201,425**	**$220,234**	**3.7%**

1009000 - Other Financing Uses

Expenditures Summary

$17,349,405 **$115,936**
(0.67% vs. prior year)

1009000 - Other Financing Uses Proposed and Historical Budget vs. Actual



Expenditures by Fund

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
Salaries & Benefits					
HEALTH INSURANCE	$6,015,575	$6,231,887	$6,108,424	$6,382,519	0%
COMPENSATED ABSENCES	$152,775	-$96,244	$0	$0	0%
Total Salaries & Benefits:	**$6,168,350**	**$6,135,643**	**$6,108,424**	**$6,382,519**	**0%**
Supplies					
GASOLINE/DIESEL	$168	$0	$0	$0	0%
Total Supplies:	**$168**	**$0**	**$0**	**$0**	**0%**
Other Costs					
INTERGOVERNMENTAL - SAVANNAH	$967,930	$884,227	$1,127,472	$915,430	0%

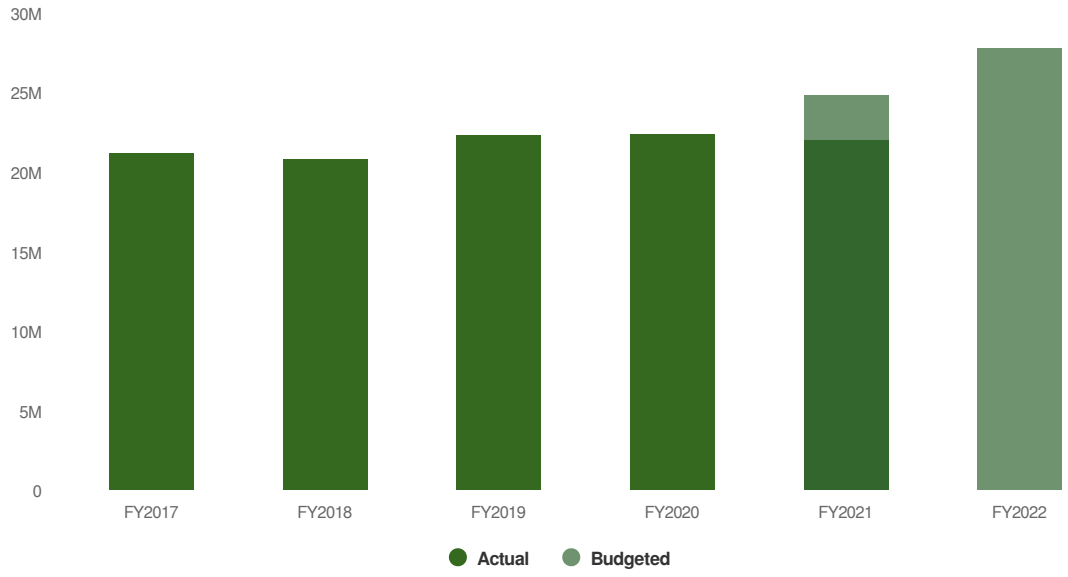
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
INTERGOVTL - TYBEE	$25,595	$23,381	$28,731	$24,130	0%
INTERGOVTL - THUNDERBOLT	$20,042	$18,309	$25,531	$20,000	0%
INTERGOVTL - POOLER	$119,773	$109,416	$162,851	$100,000	-20%
INTERGOVTL - BLOOMINGDALE	$19,876	$18,157	$24,911	$20,000	0%
INTERGOVTL-GARDEN CITY	$57,843	$52,923	$74,828	$50,000	-16.7%
INTERGOVTL -PT. WENTWORTH	$37,035	$33,832	$49,463	$35,000	0%
INTERGOVTL-VERNONBURG	$987	$902	$1,183	$900	-40%
PMTS TO OTHER AGCY	$2,126	$1,555	$1,458	$2,500	N/A
PMTS TO OTHER AGCY-HEALTH	$20,623	$20,334	$23,104	$25,000	-16.7%
PMTS TO OTHER AGCY - LIBRARY	$26,818	$26,085	$25,496	$30,000	-28.1%
PMTS TO OTHER AGCY - GREENBRIA	$2,837	$3,282	$551	$4,000	0%
PMTS TO OTHER AGCY - MPC	$144	$0	$0	$0	0%
CONTINGENCIES	$0	$0	$0	-$68,062	-104.2%
Total Other Costs:	**$1,301,628**	**$1,192,403**	**$1,545,579**	**$1,158,898**	**-60.2%**
Other Financing Uses					
TRANSFER TO E911 FUND	$4,000,000	$2,006,502	$2,998,700	$2,807,816	-6.4%
TRANSFER TO GRANT FUND	$0	$273,918	$150,000	$0	-100%
TRANSFER TO CHILD SUPPORT FUND	$267,814	$246,703	$0	$206,622	11.1%
TRANSFER TO HURRICANE DORIAN	$0	$1,446,301	$0	$0	0%
TRANSFER TO SSD FUND	$0	$58,058	$0	$0	0%
TRANSFER TO LAND BANK FUND	$0	$0	$30,000	$0	-100%
TRANSFER TO CIP FUND	$145,784	$5,308,502	$667,069	$2,543,550	N/A
TRANSFER TO CAPITAL REPLACEMEN	$0	$1,000,000	$0	$0	0%
TRANSFER TO DEBT SERVICE FUND	$0	$3,000,000	$0	$0	0%
TRANSFER TO SOLID WASTE FUND	$1,732,797	$1,320,637	$1,500,000	$1,500,000	0%
TRANSFER TO RISK MANAGEMENT	$2,510,050	$2,750,000	$3,072,251	$2,750,000	-10.5%
TRANSFER TO PENSION FUND	$347,000	$0	$0	$0	0%
Total Other Financing Uses:	**$9,003,445**	**$17,410,621**	**$8,418,020**	**$9,807,988**	**23.6%**
Total General Fund:	**$16,473,590**	**$24,738,667**	**$16,072,023**	**$17,349,405**	**0.7%**

Special Service District

The Special Service District balanced budget is presented in the following pages.

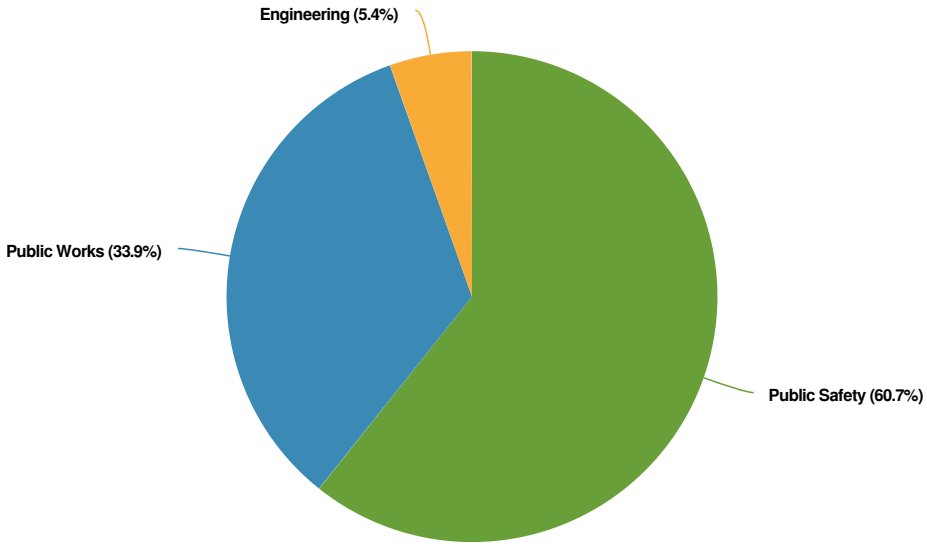
Expenditures Summary

$27,787,380 $2,846,228
(11.41% vs. prior year)

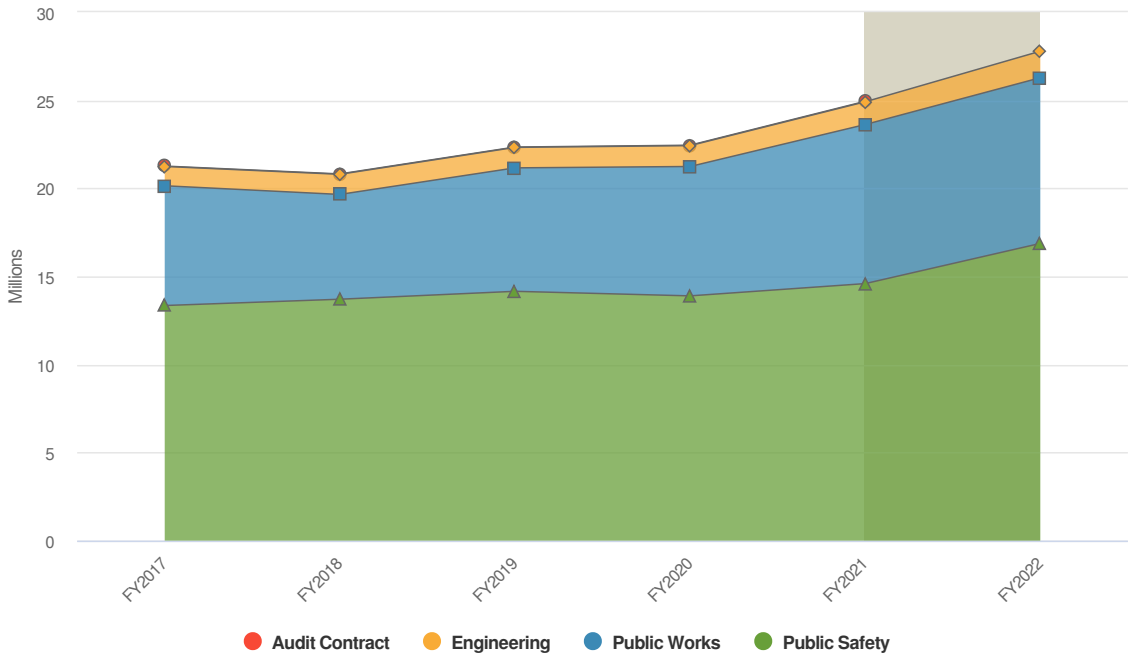


Expenditures by Function

Budgeted Expenditures by Function



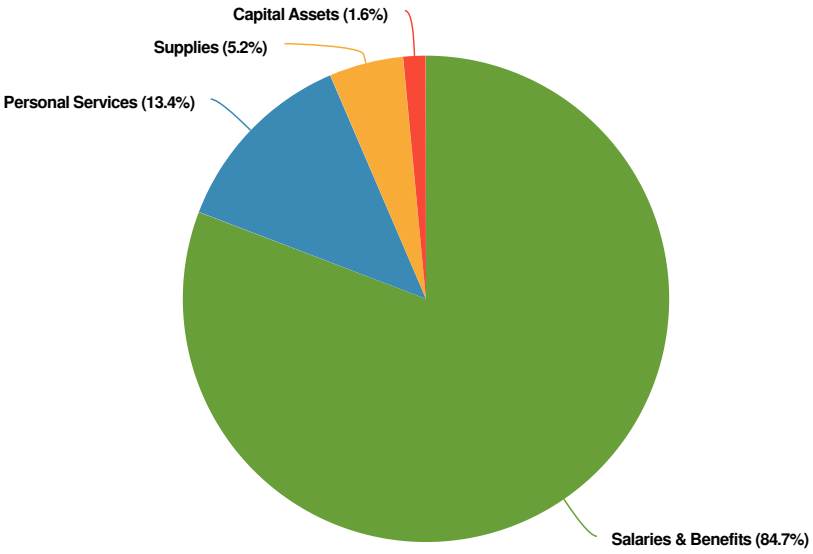
Budgeted and Historical Expenditures by Function



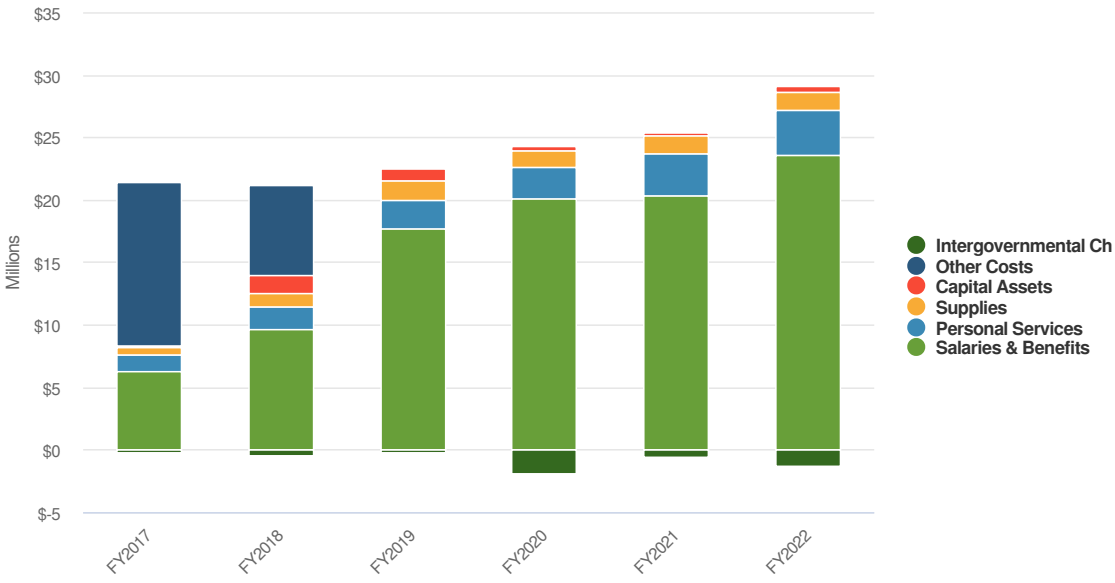
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



2701575 - County Engineering Services



Suzanne Cooler
County Engineer

The Department of Engineering operates in five specific areas of interests including Project Management, Development, Environmental Compliance, Floodplain Management, and Geographical Information Systems (GIS).

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	17	17	18
Part Time Positions	0	0	0
Total	**17**	**17**	**18**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1 - Efficiently deliver capital improvement projects within budget that improve public and quality of life while reducing maintenance costs.	Practice Superior Stewardship
2 - Provide an efficient and timely permitting process while protecting public safety and quality of life.	Health, Safety & Welfare
3 - Enhance public safety and quality of life by ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer (MS4) Permit by meeting permit enforcement, monitoring, public involvement and outreach, and reporting requirements.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Evaluations of quality, efficiency and cost savings decisions at the completion of each project
2.	Semi-annual review of permit issuance, plan review and enforcement actions.
3.	Completing all required stormwater inspections and submition of the MS4 Annual Report.

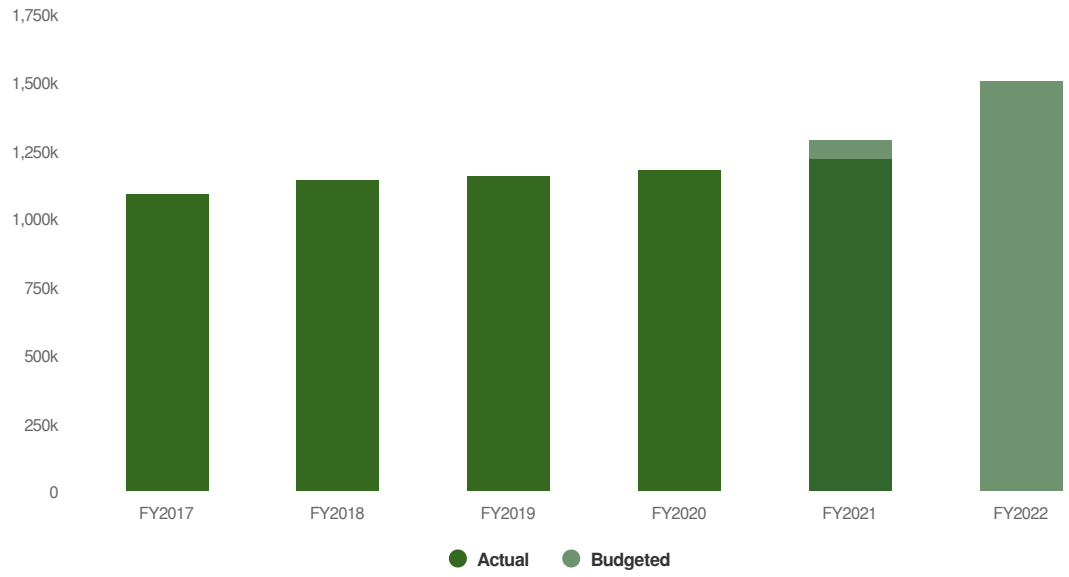
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Flood zone determinations	400	500	525
Sites & subdivision review	300	200	200
SPLOST projects construction- (est.)	$20,500,000	$50,000,000	$77,000,000

Expenditures Summary

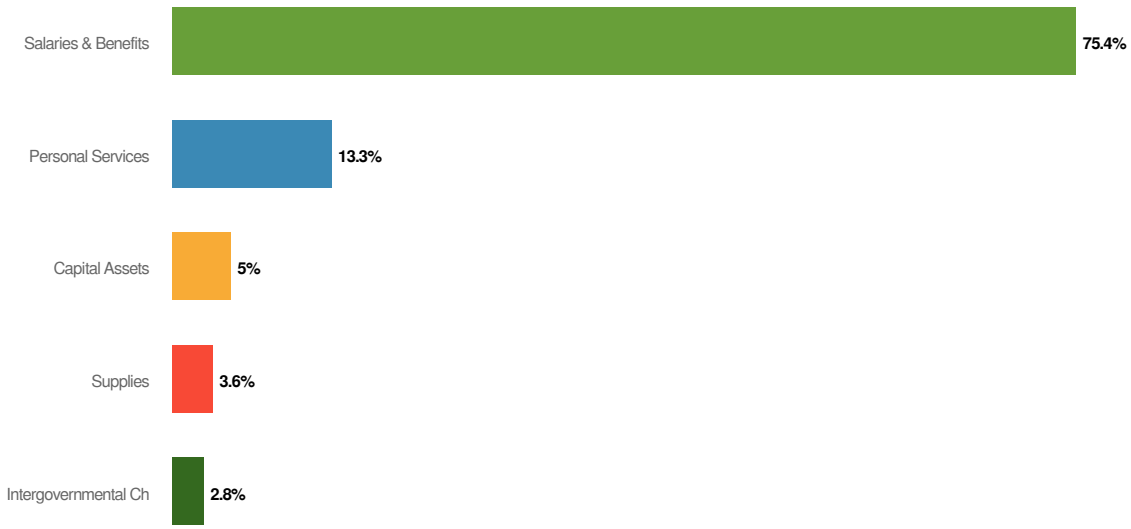
$1,506,259 **$214,917**
(16.64% vs. prior year)

2701575 - County Engineering Services Proposed and Historical Budget vs. Actual

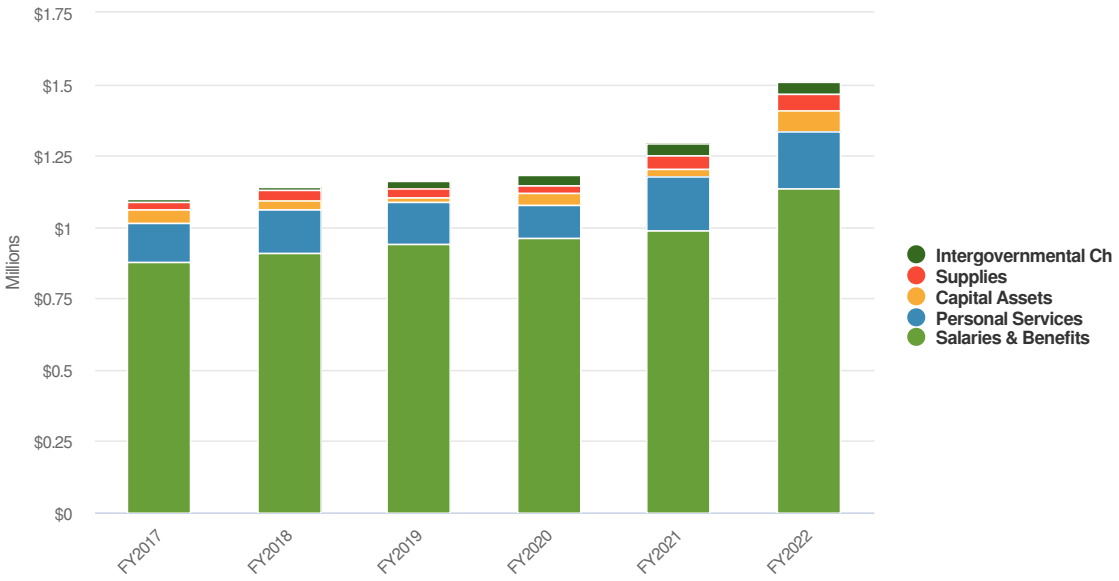


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$640,714	$623,532	$655,605	$758,102	12.6%
OVERTIME	$0	$309	$0	$0	0%
HEALTH INSURANCE	$109,830	$129,189	$147,970	$176,070	37.1%
SOCIAL SECURITY	$44,740	$44,040	$45,554	$52,335	9.4%
PENSION CONTRIBUTIONS	$113,543	$124,807	$109,272	$115,803	10%
OPEB CONTRIBUTIONS	$33,000	$38,850	$35,050	$32,800	-6.4%
Total Salaries & Benefits:	**$941,827**	**$960,726**	**$993,451**	**$1,135,110**	**14.7%**
Personal Services					
PROFESSIONAL SERVICES	$27,415	$36,150	$40,761	$45,000	0%
REPAIRS & MAINTENANCE	$15,378	$1,475	$23,977	$19,975	-42.9%
FLEET - PARTS	$1,939	$3,061	$3,106	$2,570	-0.8%
FLEET - LABOR	$2,806	$3,320	$3,618	$3,300	-6%
FLEET - OUTSOURCED SERVICE	$2,119	$1,560	$2,426	$2,095	-33.9%
BUILDING & LAND RENTAL	$7,120	$8,280	$6,400	$8,570	5%
EQUIPMENT RENTALS	$8,724	$7,554	$8,800	$8,000	33.3%
TELEPHONE SERVICE	$23,217	$23,810	$24,351	$24,000	20%
POSTAGE	$1,629	$1,152	$1,695	$1,000	-50%
ADVERTISING	$13,133	$11,390	$11,655	$21,600	-0.3%
PRINTING AND BINDING EXP	$0	$37	$0	$0	0%
TRAVEL EXPENSES	$23,986	$8,265	$421	$30,000	27.7%

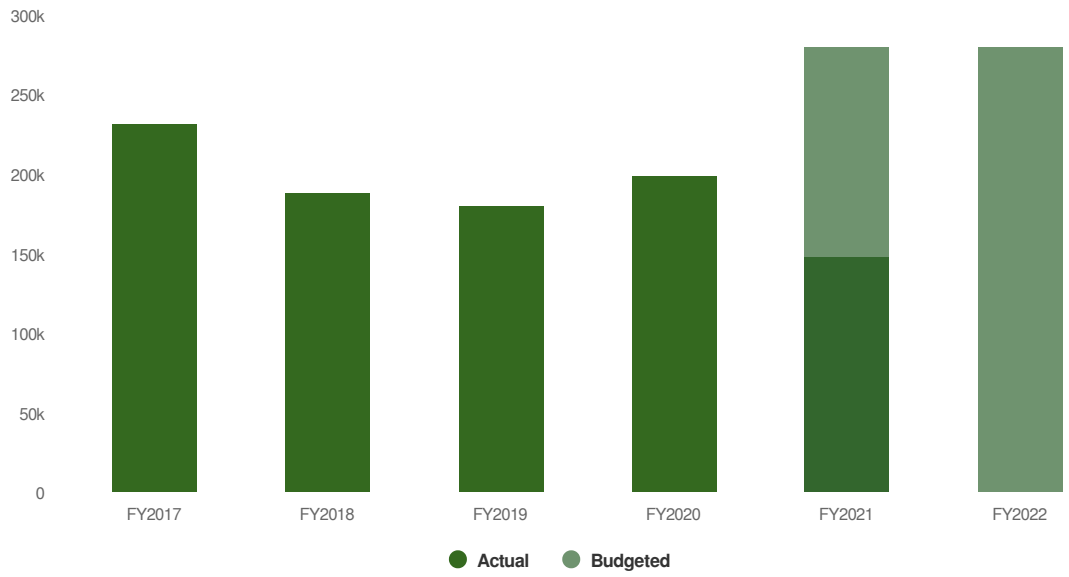
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$3,158	$2,638	$3,351	$2,650	-28.2%
EDUCATION AND TRAINING	$16,257	$7,380	$5,386	$32,000	128.6%
OTHER PURCHASED SERVICES	$0	$970	$203	$0	0%
Total Personal Services:	**$146,881**	**$117,041**	**$136,150**	**$200,760**	**6.6%**
Supplies					
GENERAL SUPPLIES	$11,520	$10,454	$15,541	$36,150	40.3%
GASOLINE/DIESEL	$13,548	$9,237	$8,890	$11,400	-14.7%
CATERED MEALS	$1,696	$2,939	$1,732	$2,000	-11.1%
BOOKS & PERIODICALS	$2,019	$900	$1,161	$880	-12%
OTHER SUPPLIES	$4,056	$1,430	$1,292	$1,675	-16.2%
UNIFORMS	$921	$2,653	$1,282	$1,500	25%
Total Supplies:	**$33,760**	**$27,613**	**$29,898**	**$53,605**	**17.6%**
Capital Assets					
FURNITURE & FIXTURES	$0	$0	$0	$1,160	N/A
COMPUTERS	$11,185	$18,813	$634	$60,000	3,900%
OTHER EQUIPMENT	$3,793	$21,605	$18,356	$14,000	-44%
Total Capital Assets:	**$14,978**	**$40,418**	**$18,990**	**$75,160**	**183.6%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$11,930	$25,994	$28,279	$28,574	1%
INTERNAL SVC - SAFETY	$13,050	$13,050	$13,050	$13,050	0%
Total Intergovernmental Ch:	**$24,980**	**$39,044**	**$41,329**	**$41,624**	**0.7%**
Total Expense Objects:	**$1,162,426**	**$1,184,842**	**$1,219,819**	**$1,506,259**	**16.6%**

2701577 - Traffic Lights

Expenditures Summary

$280,000 $0
(0% vs. prior year)

2701577 - Traffic Lights Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
General Government					
REPAIRS & MAINTENANCE	$50,534	$56,454	$11,170	$150,000	0%
OTHER PURCHASED SERVICES	$0	$513	$0	$0	0%
Total General Government:	**$50,534**	**$56,966**	**$11,170**	**$150,000**	**0%**
Total Personal Services:	**$50,534**	**$56,966**	**$11,170**	**$150,000**	**0%**
Supplies					
General Government					
UTILITIES OTHER	$129,817	$141,899	$136,688	$130,000	0%
Total General Government:	**$129,817**	**$141,899**	**$136,688**	**$130,000**	**0%**

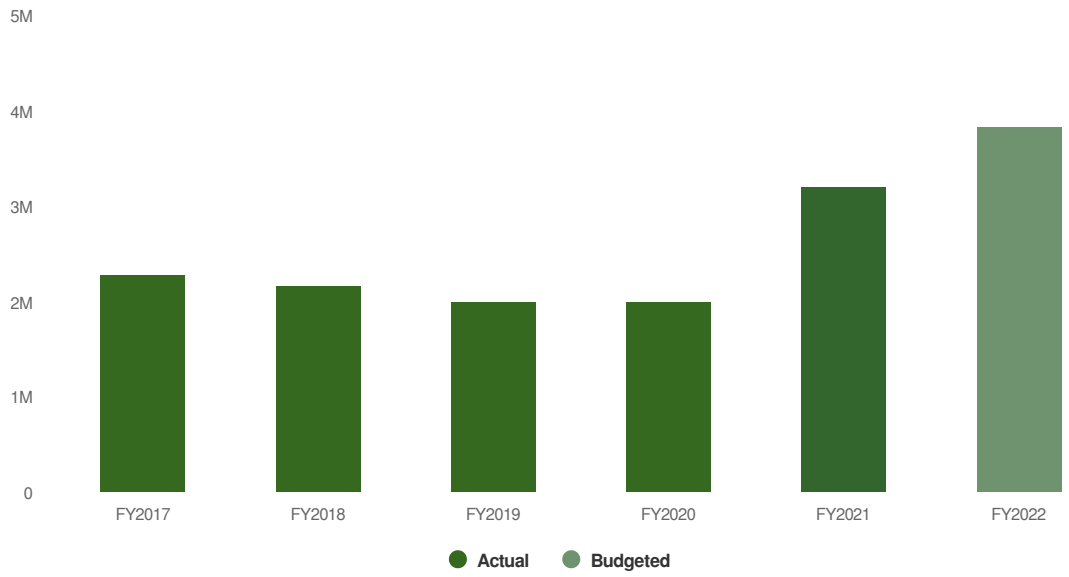
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Supplies:	**$129,817**	**$141,899**	**$136,688**	**$130,000**	**0%**
Total Expense Objects:	**$180,352**	**$198,865**	**$147,857**	**$280,000**	**0%**

2701595 - General Adminsitration

Expenditures Summary

$3,838,068 $638,068
(19.94% vs. prior year)

2701595 - General Adminsitration Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Intergovernmental Ch					
General Government					
INDIRECT COST ALLOCATION	$2,000,000	$2,000,000	$3,200,000	$3,838,068	19.9%
Total General Government:	**$2,000,000**	**$2,000,000**	**$3,200,000**	**$3,838,068**	**19.9%**
Total Intergovernmental Ch:	**$2,000,000**	**$2,000,000**	**$3,200,000**	**$3,838,068**	**19.9%**
Total Expense Objects:	**$2,000,000**	**$2,000,000**	**$3,200,000**	**$3,838,068**	**19.9%**

2703200 - Police



Jeff Hadley
Chief of Police

MISSION:
The mission of the Chatham County Police Department is to provide excellence in police services while building partnerships with the citizens in the community in which we serve.

DEPARTMENT SERVICES: The Chatham County Police Department is a full service police agency providing Patrol, Investigative, and support functions to the unincorporated residents of Chatham County.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	151.0	151.0	171.0
Part Time Positions	2.0	2.0	2.0
Total	**153.0**	**153.0**	**175.0**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
#1 - Begin State Accreditation process by Spring 2021	Quality Service to our customers
#2 - Maintain a 95% staffing level throughout the fiscal year	Health, Safety & Welfare
#3 - Complete Annex renovation projects by spring 2021	Superior work environment

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Apply for and begin working towards State Accreditation for Law Enforcement Agencies.
2.	Maintain monthly staffing updates to ensure a 95% employment benchmark.
3.	Create a timeline to complete renovation projects in an efficient and cost effective manner

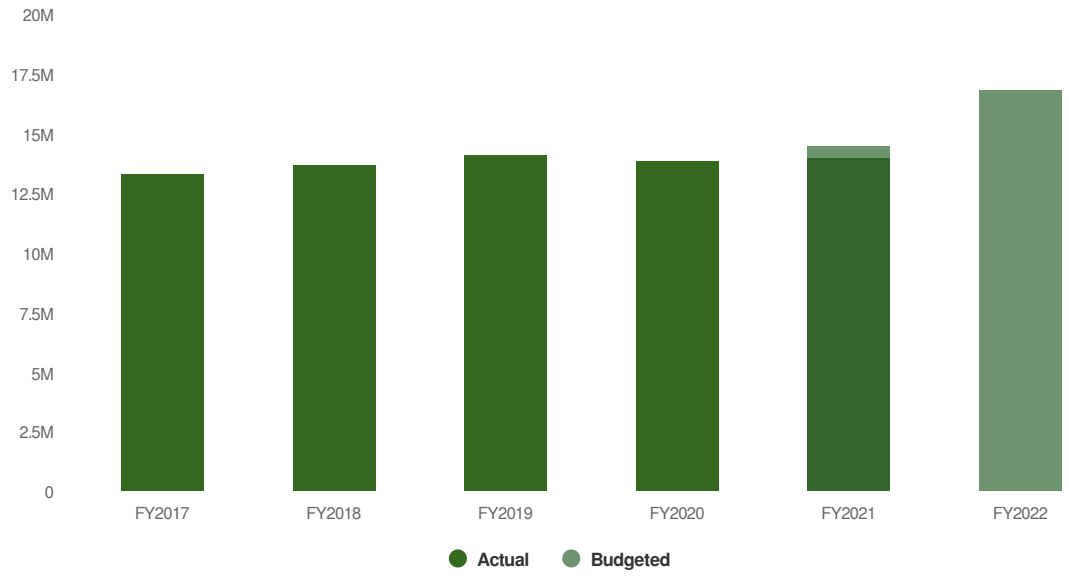
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Begin Accreditation process, completing at least 20% of the process	N/A	20%	20%
Maintain sworn officer staffing level	N/A	91%	95%

Expenditures Summary

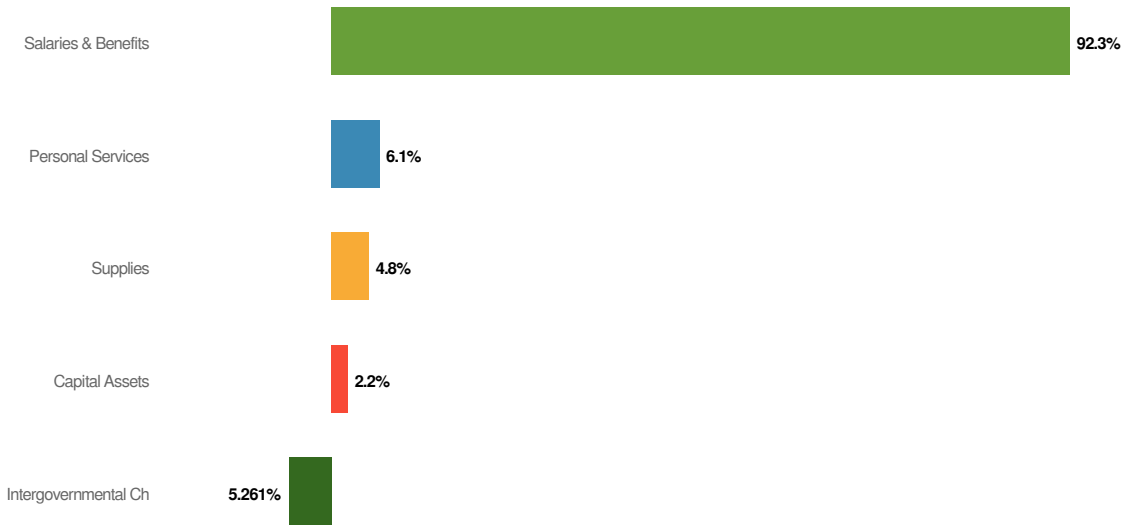
$16,872,501 **$2,317,270**
(15.92% vs. prior year)

2703200 - Police Proposed and Historical Budget vs. Actual

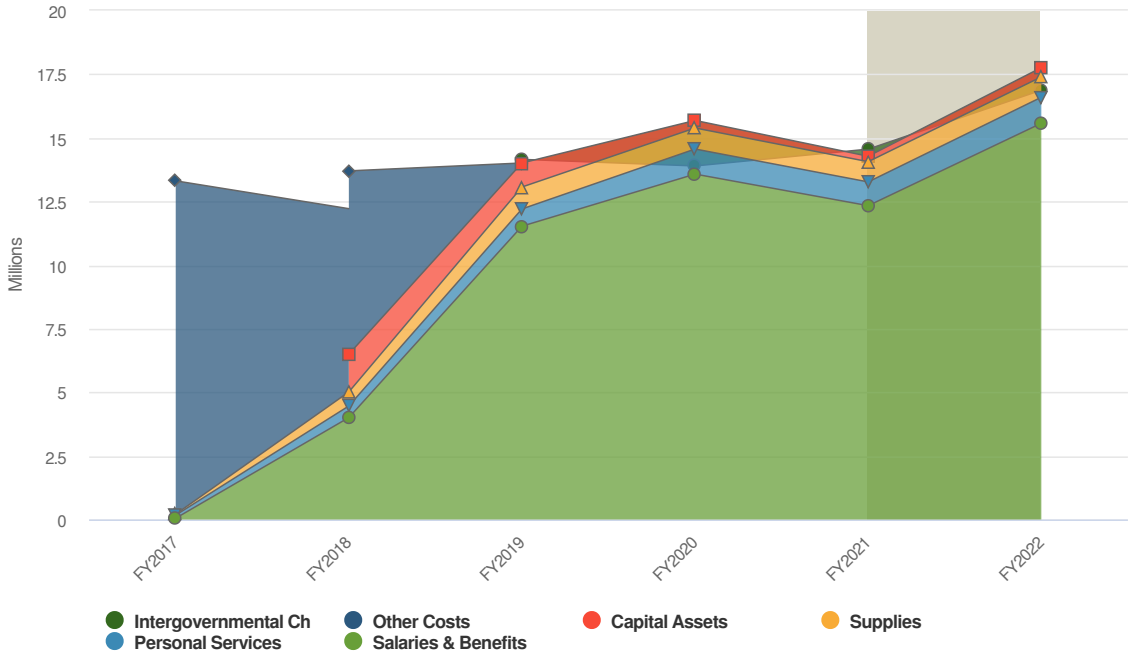


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$6,993,435	$8,308,984	$8,046,164	$9,979,815	29.7%
TEMPORARY EMPLOYEES	$101,109	$78,648	$75,522	$100,000	0%
OVERTIME	$321,349	$235,045	$279,221	$225,000	12.5%
HEALTH INSURANCE	$1,421,332	$1,855,377	$1,937,112	$2,349,821	25.5%
SOCIAL SECURITY	$524,548	$609,285	$591,223	$707,811	30.8%
PENSION CONTRIBUTIONS	$1,573,228	$1,865,498	$1,366,761	$1,505,453	12.4%
Peace Officer's Retirement	$0	$0	$0	$43,500	N/A
OPEB CONTRIBUTIONS	$592,000	$621,600	$587,000	$661,200	12.6%
Total Salaries & Benefits:	**$11,527,001**	**$13,574,437**	**$12,883,003**	**$15,572,600**	**26.3%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$32,105	$23,127	$34,074	$37,500	0%
PROFESSIONAL SERVICES	$76,450	$63,909	$9,474	$40,000	-42.9%
DISPOSAL	$45	$0	$0	$0	0%
REPAIRS & MAINTENANCE	$97,977	$262,752	$249,553	$383,196	36.6%
FLEET - PARTS	$47,202	$85,234	$73,289	$73,370	-8.3%
FLEET - LABOR	$50,367	$81,277	$86,788	$73,455	-2.1%
FLEET - OUTSOURCED SERVICE	$70,049	$55,850	$31,797	$63,465	-9.3%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
BUILDING & LAND RENTAL		$0	$195	$0	0%
EQUIPMENT RENTALS	$22,520	$20,076	$20,302	$10,200	-32%
TELEPHONE SERVICE	$104,694	$133,336	$145,174	$140,000	13.6%
POSTAGE	$3,195	$2,963	$6,284	$5,000	0%
ADVERTISING	$5,683	$18,621	$12,879	$25,000	0%
PRINTING AND BINDING EXP	$1,026	$636	$4,635	$5,000	233.3%
TRAVEL EXPENSES	$72,104	$70,822	$10,011	$28,300	-38.7%
DUES AND FEES	$9,744	$10,827	$6,113	$6,300	2.9%
EDUCATION AND TRAINING	$46,739	$34,767	$19,857	$20,000	-28.8%
OTHER PURCHASED SERVICES	$38,257	$121,355	$52,170	$111,817	59.7%
Total Personal Services:	**$678,159**	**$985,552**	**$762,594**	**$1,022,603**	**9.6%**
Supplies					
GENERAL SUPPLIES	$37,100	$47,151	$56,388	$55,000	10%
GASOLINE/DIESEL	$304,298	$317,986	$295,936	$350,000	4.2%
UTILITIES OTHER	$30,603	$34,080	$91,803	$40,000	14.3%
CATERED MEALS	$8,074	$8,547	$7,454	$0	-100%
BOOKS & PERIODICALS	$2,896	$6,418	$10,054	$7,500	0%
OTHER SMALL EQUIPMENT	$27,988	$34,170	$5,249	$15,000	0%
OTHER SUPPLIES	$266,549	$267,396	$329,924	$301,000	12.6%
UNIFORMS	$184,457	$111,284	$70,736	$33,000	-56%
Total Supplies:	**$861,965**	**$827,032**	**$867,543**	**$801,500**	**0.7%**
Capital Assets					
VEHICLES	$480,000	$0	$0	$285,000	N/A
FURNITURE & FIXTURES	$25,579	$27,013	$59,079	$2,500	-98%
COMPUTERS	$180,145	$224,613	$51,270	$46,000	-35.2%
OTHER EQUIPMENT	$258,259	$44,979	$17,028	$30,000	71.4%
Total Capital Assets:	**$943,982**	**$296,604**	**$127,378**	**$363,500**	**70.3%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$68,640	$107,747	57%
INTERNAL SVC-COMPUTER REP	$70,180	$118,263	$144,170	$145,443	0.9%
INTERNAL SVC - SAFETY	$72,000	$72,000	$66,150	$67,950	2.7%
REIMBURSEMENTS TO FUNDS	$0	-$1,979,430	-$886,593	-$1,208,842	N/A
Total Intergovernmental Ch:	**$142,180**	**-$1,789,167**	**-$607,633**	**-$887,702**	**-418.2%**
Other Costs					
PMTS TO OTHERS	$125	$0	$0	$0	0%
Total Other Costs:	**$125**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$14,153,412**	**$13,894,458**	**$14,032,884**	**$16,872,501**	**15.9%**

2704100 - Public Works



William Wright
Public Works Director

DEPARTMENT MISSION STATEMENT
Public Works is dedicated and committed to pursuing the highest level of reliable, courteous, prompt and effective service, responsible to all citizens of Chatham County.

DEPARTMENT SERVICES: Through routine maintenance and a work order system, provides road maintenance for the traveling public, efficiency of drainage infrastructure, coordination of boating traffic, sanitary sewer, recycling opportunities, yard waste and bulky item collection.

Personnel

Total	FY2020 Actual	FY 2021 Adopted	FY2022 Adopted
Full Time Equivalents	104	117	117
Part-Time Positions	0	0	0
Total	**104.00**	**117.00**	**117.00**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Develop a skilled, effective, highly productive workforce improving employee morale	Superior Work Environment
2. Improve customer service we provide	Quality Service for Our Customers
3. Increase hiring efforts to fill at least 80% of existing vacant positions	Superior Work Environment

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Implement a coaching/mentoring program to increase employee success and increase job knowledge and improve the training Program
2	Improve responsiveness to work orders by continuing to hold weekly work order meetings and ensuring that residents are contacted within three working days of work order conversion. Improve customer service.
3	Work with Human Resources to ensure that vacant positions are advertised on various hiring platforms and implement an entry level training program to develop the necessary skill and experience to develop entry level positions

Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Identify at least 4 employees willing to serve as mentors	N/A	4	4
Ensure all department employees have at least 4 hours of training per year.	N/A	N/A	85%
Responding to customers within 3 business days at least 80% as measured by the work order system.	N/A	10%	10%

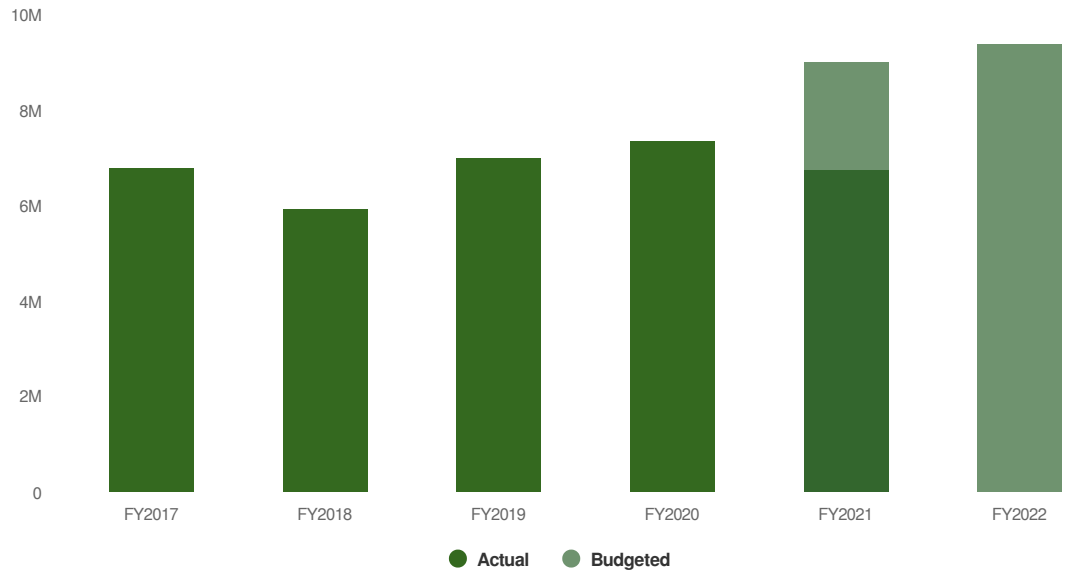
Expenditures Summary

$9,408,620

$377,071

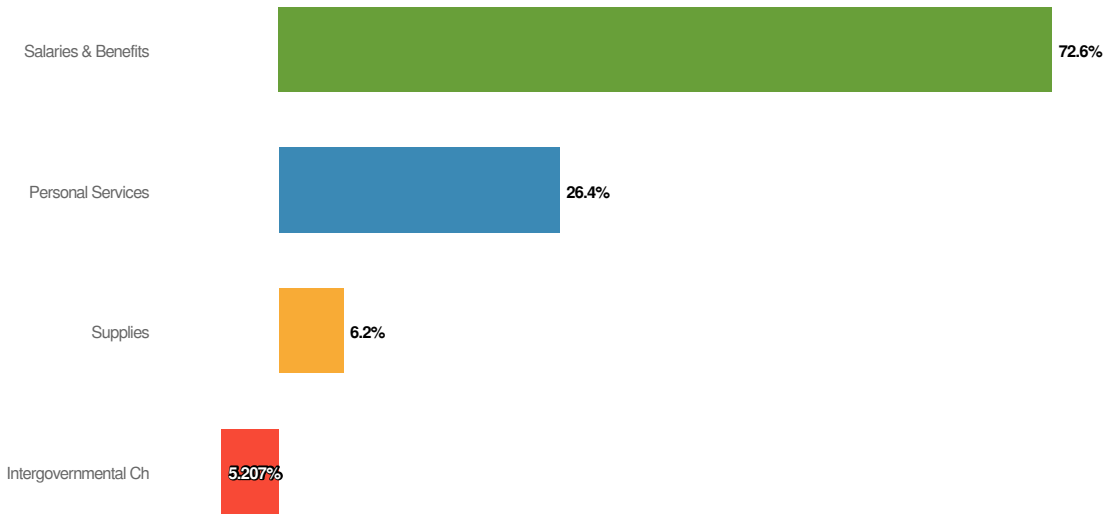
(4.18% vs. prior year)

2704100 - Public Works Proposed and Historical Budget vs. Actual

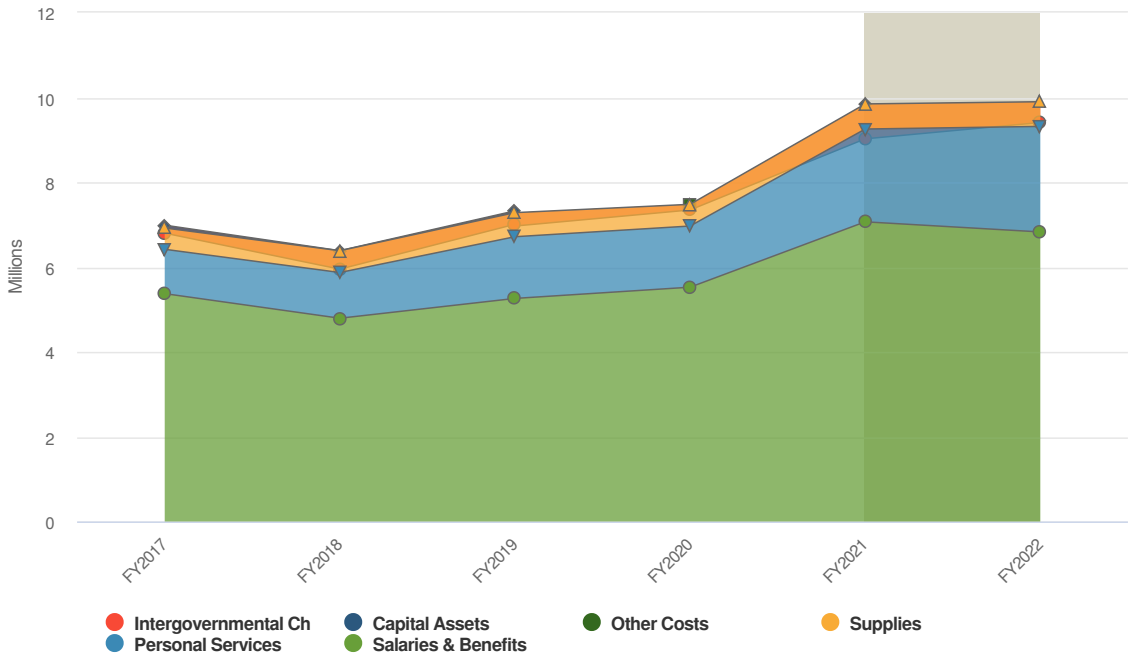


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$3,079,161	$3,053,647	$2,946,240	$4,043,349	-0.5%
TEMPORARY EMPLOYEES	$116,659	$151,327	$68,843	$100,000	-37.3%
OVERTIME	$40,986	$32,409	$17,522	$50,000	-33.3%
HEALTH INSURANCE	$856,945	$868,038	$909,511	$1,405,079	-0.7%
SOCIAL SECURITY	$223,876	$229,231	$211,037	$275,717	-0.8%
PENSION CONTRIBUTIONS	$550,456	$736,661	$653,224	$614,513	-4.8%
OPEB CONTRIBUTIONS	$392,000	$453,600	$430,600	$339,200	-21.2%
Total Salaries & Benefits:	**$5,260,084**	**$5,524,912**	**$5,236,977**	**$6,827,858**	**-3.4%**
Personal Services					
PROFESSIONAL SERVICES	$0	$3,232	$47,904	$50,000	N/A
REPAIRS & MAINTENANCE	$22,339	$16,529	$47,426	$50,000	98.4%
FLEET - PARTS	$107,617	$102,285	$86,169	$104,730	-2.6%
FLEET - LABOR	$169,025	$132,239	$90,517	$150,055	-6.8%
FLEET - OUTSOURCED SERVICE	$186,038	$67,905	$53,166	$130,215	-19.7%
EQUIPMENT RENTALS	$6,992	$6,656	$5,516	$9,000	0%
TELEPHONE SERVICE	$18,708	$31,000	$28,777	$15,000	0%
POSTAGE	$299	$117	$96	$300	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$5,761	$862	$519	$4,000	0%
DUES AND FEES	$2,338	$2,090	$6,110	$6,000	0%
EDUCATION AND TRAINING	$2,509	$2,115	$469	$4,000	0%
OTHER PURCHASED SERVICES	$933,152	$984,953	$1,011,634	$1,965,215	18%
REPAIRS & MAINTENANCE	$0	$92,466	$0	$0	-100%
Total Personal Services:	**$1,454,777**	**$1,442,449**	**$1,378,302**	**$2,488,515**	**13.7%**
Supplies					
GENERAL SUPPLIES	$19,487	$13,292	$15,974	$20,000	0%
GASOLINE/DIESEL	$334,529	$281,908	$246,469	$289,385	-3.5%
UTILITIES OTHER	$77,117	$84,699	$81,010	$95,000	0%
CATERED MEALS	$3,051	$1,730	$3,086	$4,000	0%
DIESEL/GAS FOR RESALE	-$94,797	-$82,138	-$56,258	-$72,000	0%
OTHER SUPPLIES	$211,386	$195,817	$160,096	$225,805	0.4%
UNIFORMS	$17,438	$16,411	$15,227	$20,000	0%
Total Supplies:	**$568,211**	**$511,720**	**$465,604**	**$582,190**	**-1.7%**
Capital Assets					
VEHICLES	$17,241	$0	$0	$0	0%
COMPUTERS	$227	$0	$0	$0	-100%
OTHER EQUIPMENT	$24,097	$0	$119,833	$0	0%
Total Capital Assets:	**$41,564**	**$0**	**$119,833**	**$0**	**-100%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$11,217	$36,504	225.4%
INTERNAL SVC-COMPUTER REP	$10,040	$18,971	$20,684	$20,903	1.1%
INTERNAL SVC - SAFETY	$44,100	$45,000	$45,000	$52,650	17%
REIMBURSEMENTS TO FUNDS	-$370,021	-$197,189	-$517,624	-$600,000	-33.3%
Total Intergovernmental Ch:	**-$315,881**	**-$133,218**	**-$440,723**	**-$489,943**	**-40.5%**
Other Costs					
PMTS TO OTHERS	$0	$125	$0	$0	0%
Total Other Costs:	**$0**	**$125**	**$0**	**$0**	**0%**
Total Expense Objects:	**$7,008,754**	**$7,345,988**	**$6,759,993**	**$9,408,620**	**4.2%**

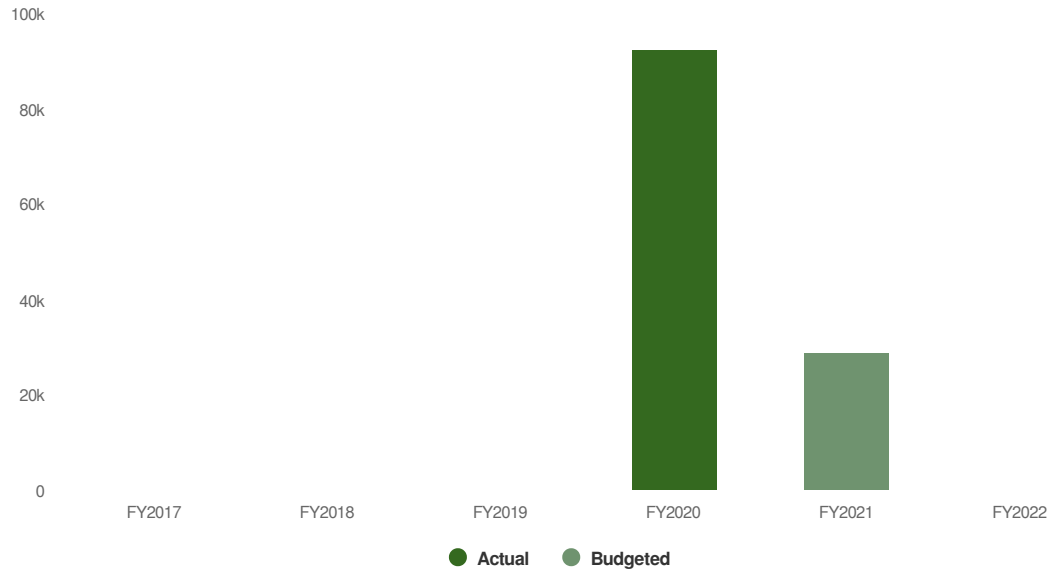
2704321 - Fell Street Pump Station

Expenditures Summary

$0 **-$29,000**

(-100% vs. prior year)

2704321 - Fell Street Pump Station Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Public Works					
REPAIRS & MAINTENANCE	$0	$92,466	$0	$0	-100%
Total Public Works:	**$0**	**$92,466**	**$0**	**$0**	**-100%**
Total Personal Services:	**$0**	**$92,466**	**$0**	**$0**	**-100%**
Total Expense Objects:	**$0**	**$92,466**	**$0**	**$0**	**-100%**

2702500 - Recorders Court

Chatham County Recorders Court is a joint intergovernmental operation between the City of Savannah and Chatham County. Expenses are shared and distributed per a Memorandum of Understanding using various cost centers to prorate costs in a fair and equitable manner.

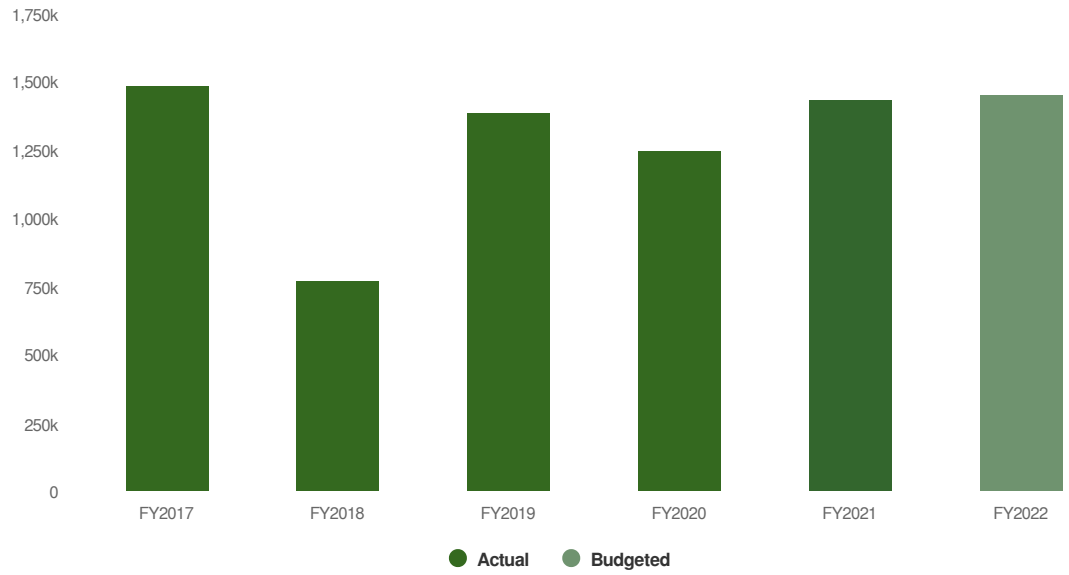
Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	0	0	0
Total	**1.00**	**1.00**	**1.00**

Expenditures Summary

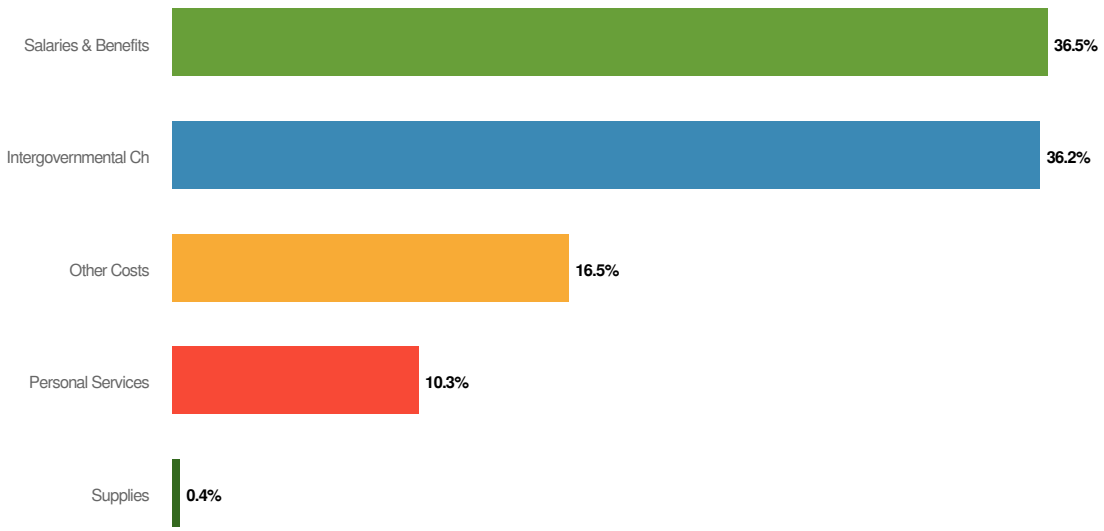
$1,450,245 **$16,181**
(1.13% vs. prior year)

2702500 - Recorders Court Proposed and Historical Budget vs. Actual

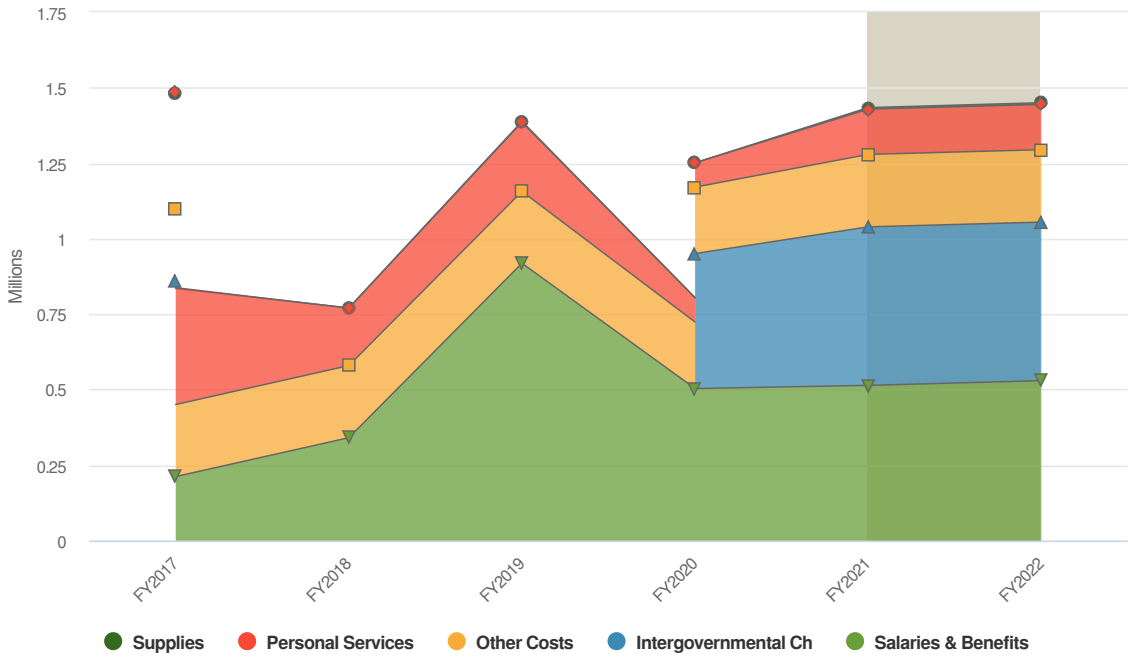


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$544,089	$337,513	$363,002	$361,534	1.9%
HEALTH INSURANCE	$128,936	$65,550	$65,609	$72,753	19.5%
SOCIAL SECURITY	$54,557	$23,338	$24,335	$23,795	3.4%
PENSION CONTRIBUTIONS	$169,949	$63,660	$58,529	$55,513	-5.2%
OPEB CONTRIBUTIONS	$21,000	$13,650	$16,850	$16,150	-4.2%
Total Salaries & Benefits:	**$918,531**	**$503,711**	**$528,325**	**$529,745**	**3.1%**
Personal Services					
PROFESSIONAL SERVICES	$128,770	$80,357	$68,012	$150,000	0%
REPAIRS & MAINTENANCE	$529	$0	$0	$0	0%
POSTAGE	$0	$0	$1	$0	0%
OTHER PURCHASED SERVICES	$100,000	$0	$0	$0	0%
Total Personal Services:	**$229,299**	**$80,357**	**$68,013**	**$150,000**	**0%**
Supplies					
GENERAL SUPPLIES	$2,375	$0	$182	$5,000	0%
OTHER SUPPLIES	$15	$454	$0	$500	N/A
Total Supplies:	**$2,390**	**$454**	**$182**	**$5,500**	**10%**
Intergovernmental Ch					
REIMBURSEMENTS TO FUNDS	$0	$446,797	$596,261	$525,000	0%
Total Intergovernmental Ch:	**$0**	**$446,797**	**$596,261**	**$525,000**	**0%**
Other Costs					
PMTS TO OTHER AGCY	$238,150	$220,154	$240,959	$240,000	0%
Total Other Costs:	**$238,150**	**$220,154**	**$240,959**	**$240,000**	**0%**
Total Expense Objects:	**$1,388,370**	**$1,251,473**	**$1,433,740**	**$1,450,245**	**1.1%**

2707210 - Building Safety and Regulatory



Gregori Anderson
Director

DEPARTMENT MISSION STATEMENT
To safeguard the general welfare of the citizens of Chatham County through the timely issuance of permits, inspections, and tax certificates; and the professional administration of State and County laws and ordinances.

DEPARTMENT SERVICES
Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance Ordinance compliance. Inspects business establishments for compliance to the Occupational Tax Ordinance.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	10	10	10
Part-Time Positions	2	0	0
Total	**12.0**	**10.0**	**10.0**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Reduce Property Maintenance Ordinance compliance turnaround time.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to accomplish the goal
1	Strive to obtain 90% annual compliance rate for property maintenance violations by December 2021
2	Continue to maximize the use of the Magistrate Court and Mediation Center processes.

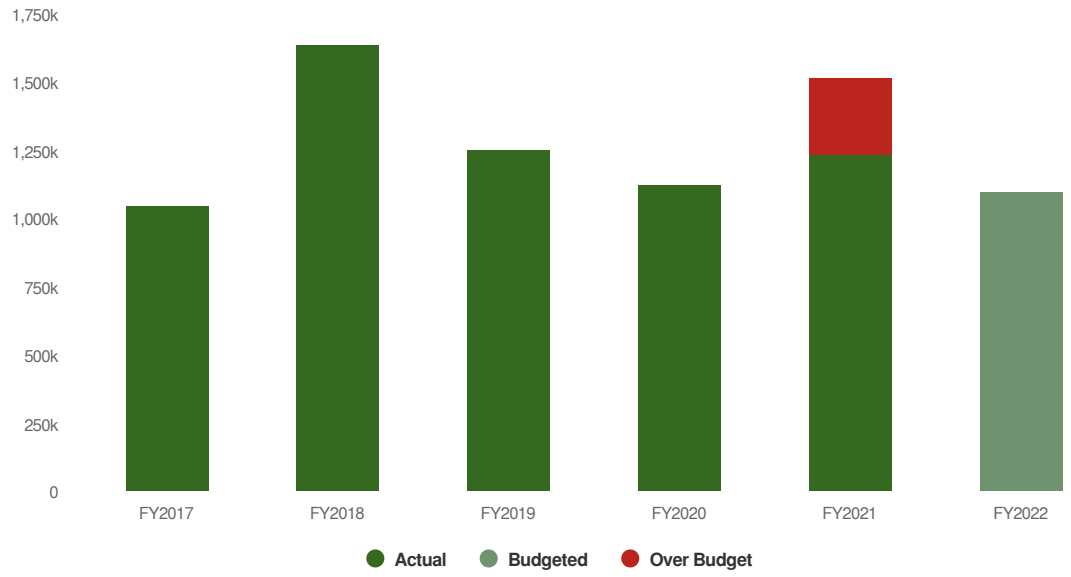
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Track violations	85%	90%	95%

Revenues Summary

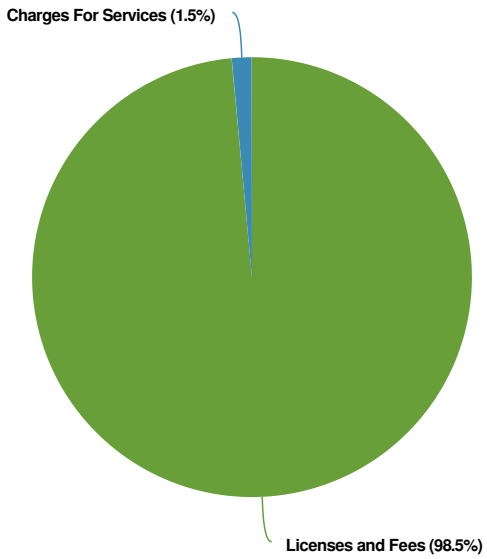
$1,100,000 **-$140,000**
(-11.29% vs. prior year)

2707210 - Building Safety and Regulatory Proposed and Historical Budget vs. Actual

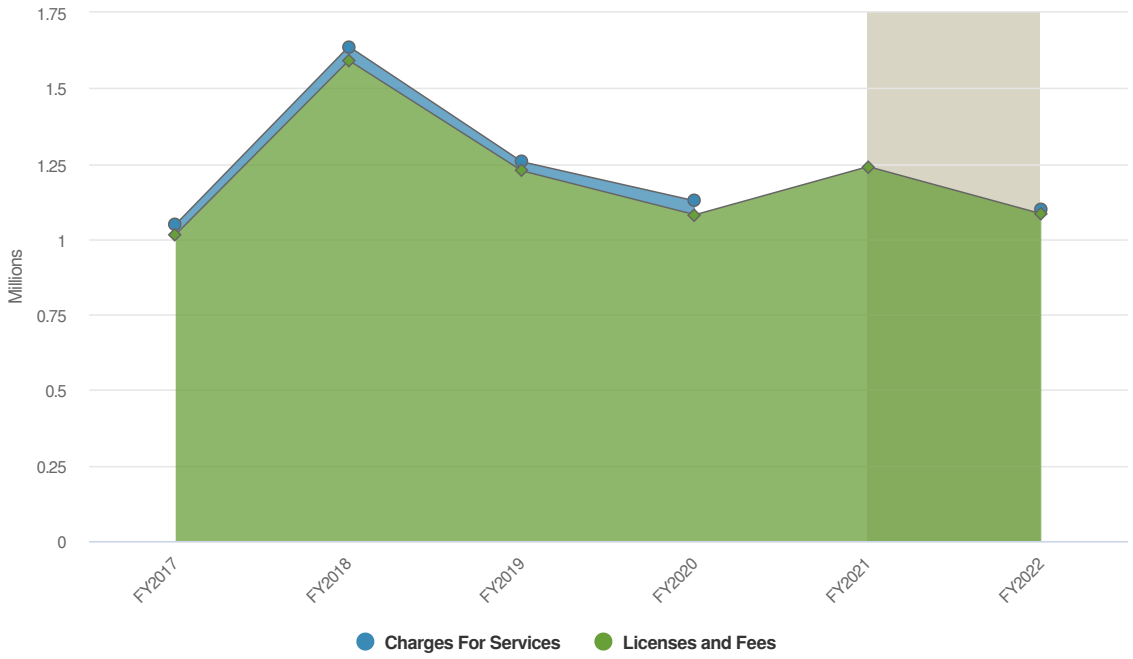


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



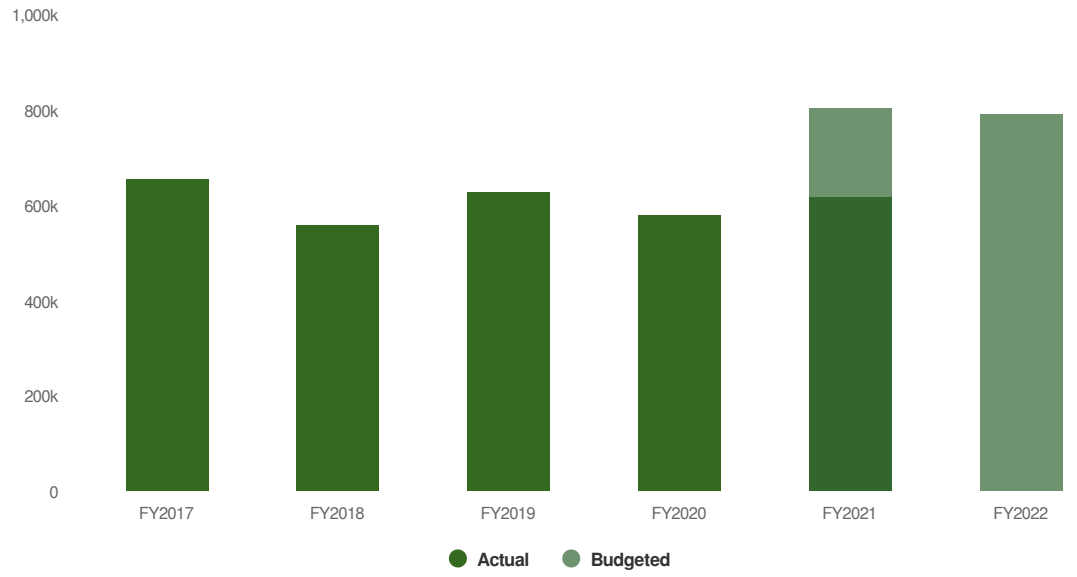
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Licenses and Fees					
BUILDING RE-INSPECTION	$3,000	$2,310	$3,500	$2,000	N/A
BUILDING PERMITS	$870,560	$773,572	$904,563	$770,000	-12.5%
OTHER REGULATORY FEES	$2,500	$2,531	$2,800	$1,800	N/A
PLAN REVIEW FEE	$350,000	$302,138	$564,251	$310,000	-13.9%
Total Licenses and Fees:	**$1,226,060**	**$1,080,551**	**$1,475,113**	**$1,083,800**	**-12.6%**
Charges For Services					
Building Safety fees-cities	$30,000	$45,900	$45,900	$16,200	N/A
Total Charges For Services:	**$30,000**	**$45,900**	**$45,900**	**$16,200**	**N/A**
Total Revenue Source:	**$1,256,060**	**$1,126,451**	**$1,521,013**	**$1,100,000**	**-11.3%**

Expenditures Summary

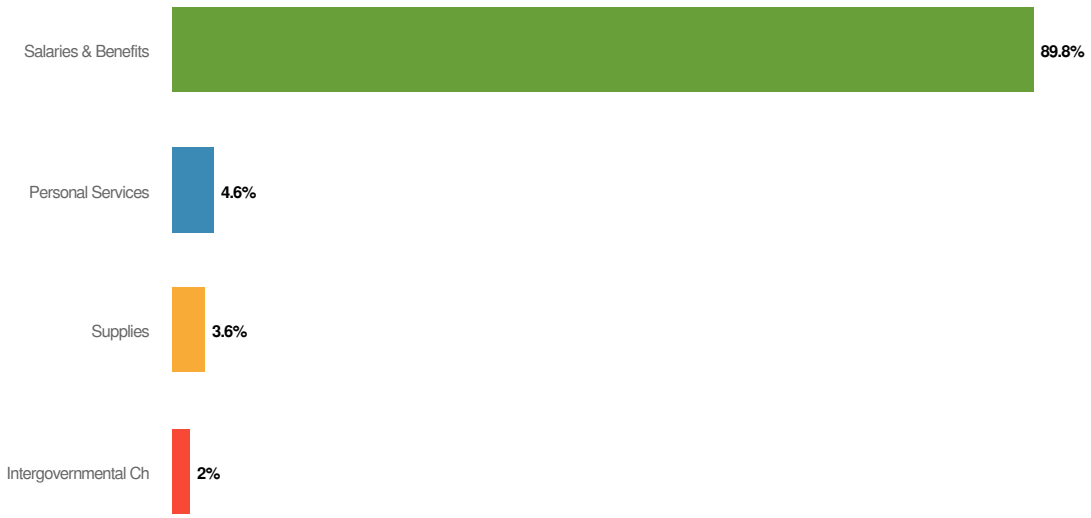
$792,784 **-$11,435**
(-1.42% vs. prior year)

2707210 - Building Safety and Regulatory Proposed and Historical Budget vs. Actual

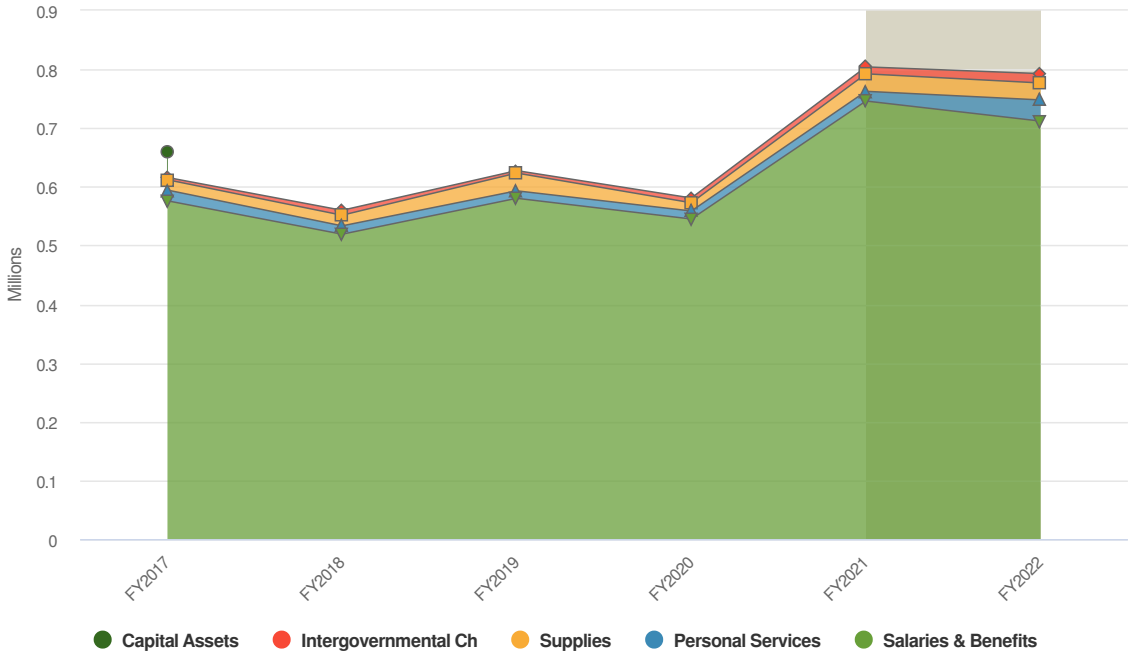


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$356,364	$334,720	$352,398	$458,616	1.9%
TEMPORARY EMPLOYEES	$18,585	$718	$0	$0	-100%
OVERTIME	$0	$937	$0	$0	0%
HEALTH INSURANCE	$83,210	$71,916	$76,352	$124,528	-10.2%
SOCIAL SECURITY	$26,408	$24,103	$24,931	$35,085	13.3%
PENSION CONTRIBUTIONS	$59,020	$74,069	$72,356	$64,207	-8.2%
OPEB CONTRIBUTIONS	$36,800	$38,640	$36,840	$29,440	-20.1%
Total Salaries & Benefits:	**$580,387**	**$545,102**	**$562,877**	**$711,876**	**-4.6%**
Personal Services					
PROFESSIONAL SERVICES	$0	$5,223	$23,021	$19,584	N/A
REPAIRS & MAINTENANCE	$135	$0	$0	$135	0%
FLEET - PARTS	$721	$108	$88	$390	-12.4%
FLEET - LABOR	$1,026	$426	$357	$740	-15.4%
FLEET - OUTSOURCED SERVICE	$20	$0	$0	$35	-66.7%
EQUIPMENT RENTALS	$858	$1,066	$1,128	$1,100	22.2%
TELEPHONE SERVICE	$295	$300	$326	$300	0%
POSTAGE	$4,444	$3,000	$2,241	$5,000	0%

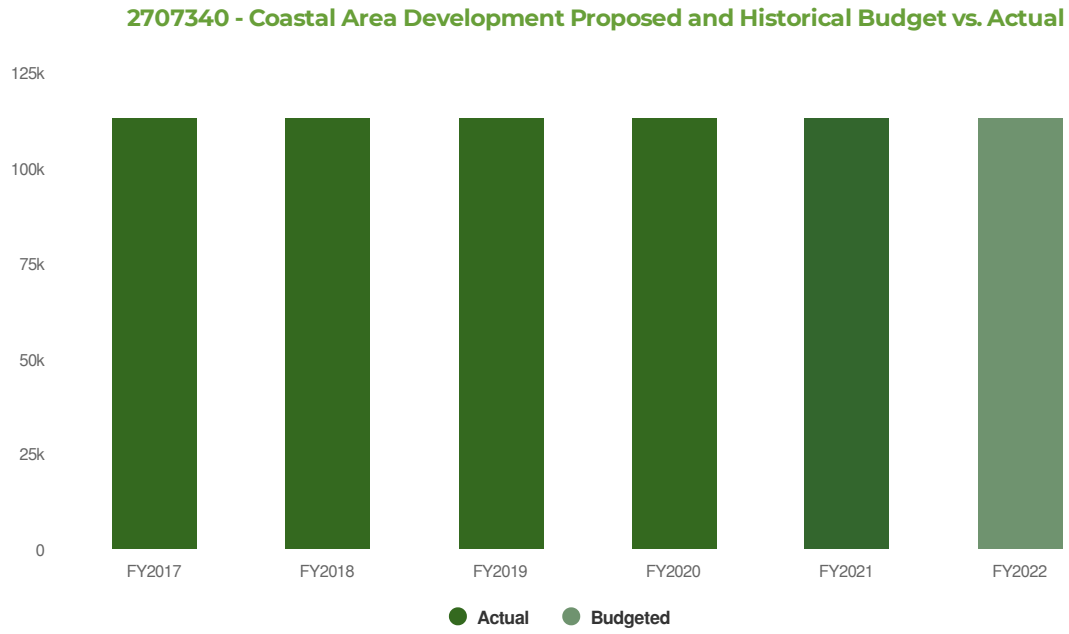
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
ADVERTISING	$2,576	$2,408	$1,450	$2,500	0%
TRAVEL EXPENSES	$723	$0	$0	$361	0%
DUES AND FEES	$530	$510	$125	$530	0%
EDUCATION AND TRAINING	$790	$0	$0	$400	0%
OTHER PURCHASED SERVICES	$626	$593	$631	$5,000	0%
Total Personal Services:	**$12,744**	**$13,635**	**$29,367**	**$36,075**	**118%**
Supplies					
GENERAL SUPPLIES	$6,066	$3,489	$5,029	$7,300	20.4%
GASOLINE/DIESEL	$4,378	$2,698	$2,392	$3,410	-12.9%
UTILITIES OTHER	$14,851	$5,828	$3,987	$14,851	0%
BOOKS & PERIODICALS	$3,049	$0	$972	$1,000	-67.2%
OTHER SUPPLIES	$1,892	$2,023	$1,793	$2,320	22.7%
Total Supplies:	**$30,236**	**$14,038**	**$14,174**	**$28,881**	**-3%**
Capital Assets					
COMPUTERS	$0	$0	$1,119	$0	0%
Total Capital Assets:	**$0**	**$0**	**$1,119**	**$0**	**0%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$2,910	$6,934	138.3%
INTERNAL SVC-COMPUTER REP	$4,190	$8,158	$8,919	$9,018	1.1%
Total Intergovernmental Ch:	**$4,190**	**$8,158**	**$11,829**	**$15,952**	**34.9%**
Total Expense Objects:	**$627,556**	**$580,933**	**$619,365**	**$792,784**	**-1.4%**

2707340 - Coastal Area Development

The Coastal Regional Commission (CRC) is the regional planning and intergovernmental coordination agency for the 10-counties and 35 cities along the coast of Georgia. CRC is dedicated to unifying the region's collective resources to prepare the area for a prosperous future. It does so through professional planning initiatives, the provision of objective information, and the involvement of the community in collaborative partnerships. Memberships fees are based on population.

Expenditures Summary

$113,353 $0
(0% vs. prior year)



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Housing and Development					
DUES AND FEES	$113,352	$113,352	$113,352	$113,353	0%
Total Housing and Development:	**$113,352**	**$113,352**	**$113,352**	**$113,353**	**0%**
Total Personal Services:	**$113,352**	**$113,352**	**$113,352**	**$113,353**	**0%**
Total Expense Objects:	**$113,352**	**$113,352**	**$113,352**	**$113,353**	**0%**

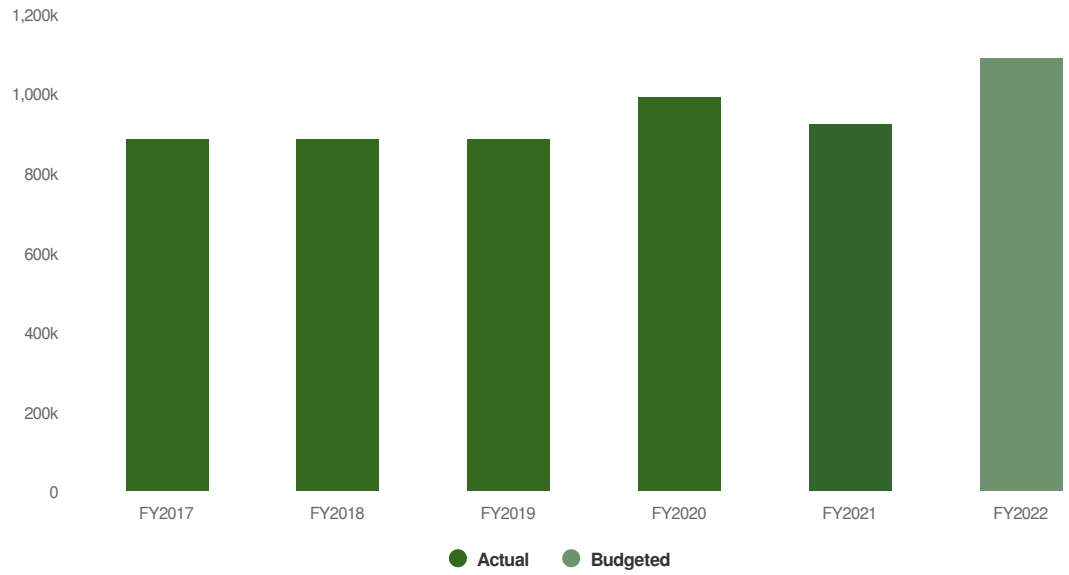
2707410 - MPC

The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.

Expenditures Summary

$1,090,754 $165,043
(17.83% vs. prior year)

2707410 - MPC Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Other Costs					
Housing and Development					
PMTS TO OTHERS	$886,500	$990,829	$925,711	$1,090,754	17.8%
Total Housing and Development:	**$886,500**	**$990,829**	**$925,711**	**$1,090,754**	**17.8%**
Total Other Costs:	**$886,500**	**$990,829**	**$925,711**	**$1,090,754**	**17.8%**
Total Expense Objects:	**$886,500**	**$990,829**	**$925,711**	**$1,090,754**	**17.8%**

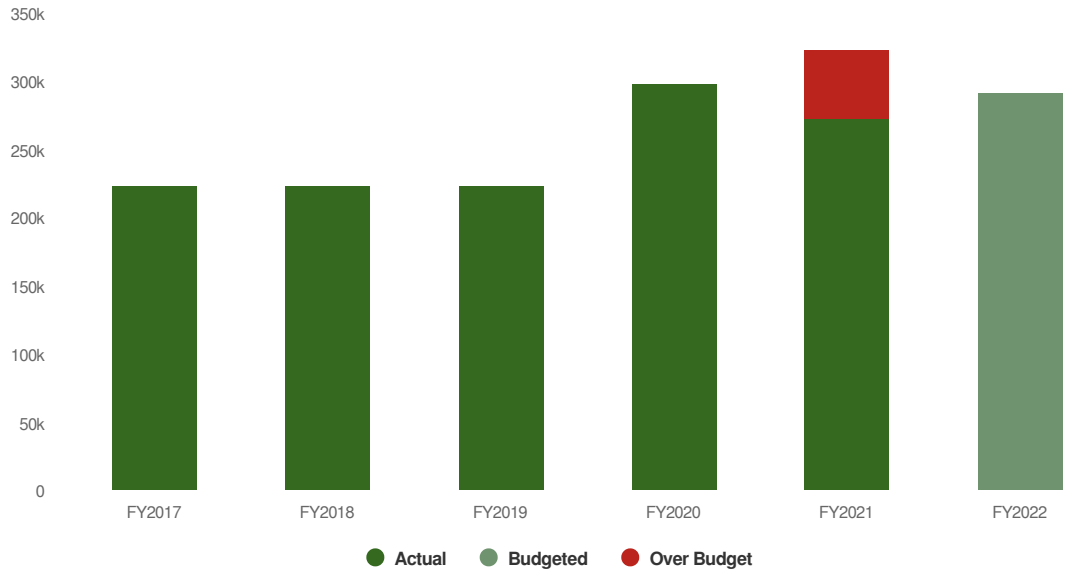
2707412 - SAGIS

SAGIS, an acronym for the Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits. Through a public-private partnership, SAGIS not only improves government services but also enhances economic development. SAGIS has become the platform for a new era of data management, including overlays for E-911, property ownership and valuation, building and development, topographical information, subdivision platting, deed records, emergency management, elections, mosquito control, and public property maintenance

Expenditures Summary

$292,000 **$18,750**
(6.86% vs. prior year)

2707412 - SAGIS Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Housing and Development					
OTHER PURCHASED SERVICES	$0	$75,146	$0	$0	0%
Total Housing and Development:	**$0**	**$75,146**	**$0**	**$0**	**0%**
Total Personal Services:	**$0**	**$75,146**	**$0**	**$0**	**0%**

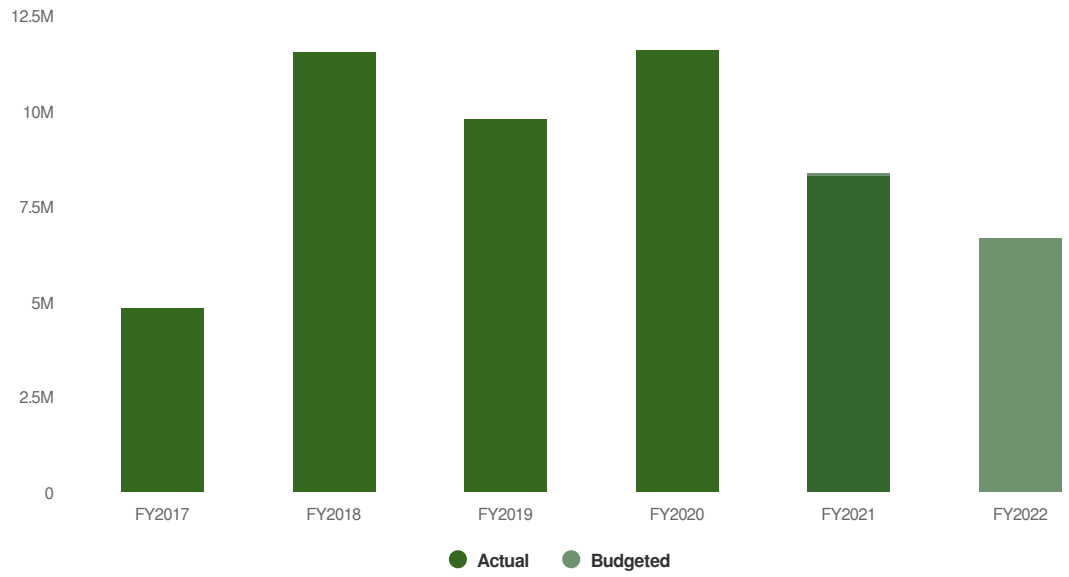
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Other Costs					
Housing and Development					
PMTS TO OTHERS	$223,250	$223,250	$323,250	$292,000	6.9%
Total Housing and Development:	**$223,250**	**$223,250**	**$323,250**	**$292,000**	**6.9%**
Total Other Costs:	**$223,250**	**$223,250**	**$323,250**	**$292,000**	**6.9%**
Total Expense Objects:	**$223,250**	**$298,396**	**$323,250**	**$292,000**	**6.9%**

2709000 - Other Financing Uses

Expenditures Summary

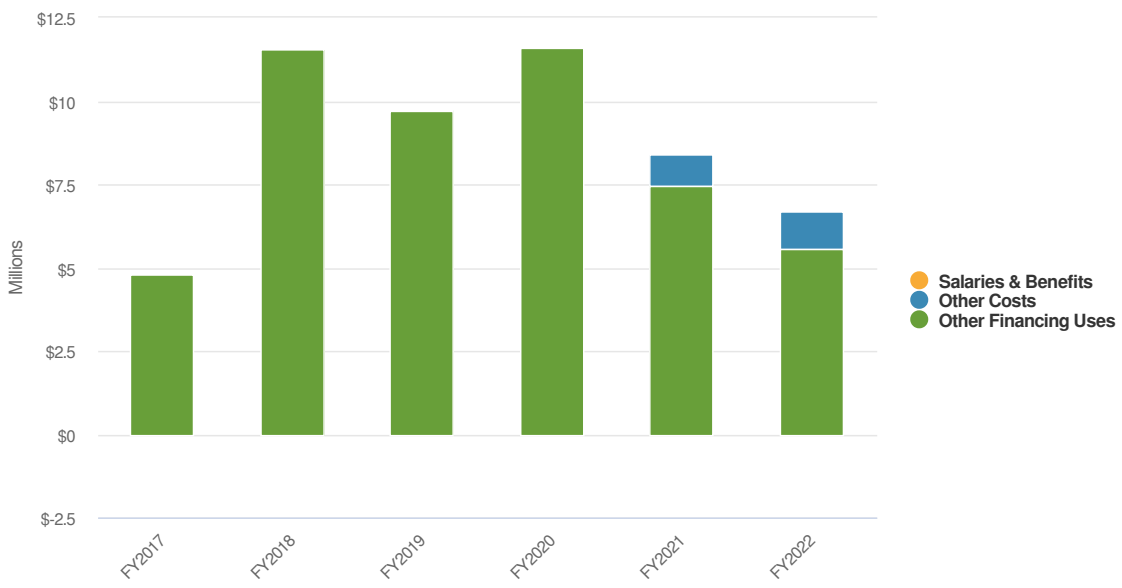
$6,694,912 -$1,687,309
(-20.13% vs. prior year)

2709000 - Other Financing Uses Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Salaries & Benefits						
Other Financing Uses						
COMPENSATED ABSENCES	$11,123	-$11,513	$0	$0	0%	
Total Other Financing Uses:	**$11,123**	**-$11,513**	**$0**	**$0**	**0%**	
Total Salaries & Benefits:	**$11,123**	**-$11,513**	**$0**	**$0**	**0%**	
Other Costs						
Other Financing Uses						
PMTS TO OTHERS	$52,350	$0	$0	$132,000	152.1%	
CONTINGENCIES	$0	$0	$0	$975,952	9.5%	
PMTS TO OTHERS	$0	$0	$17,980	$20,000	N/A	
Total Other Financing Uses:	**$52,350**	**$0**	**$17,980**	**$1,127,952**	**19.6%**	
Total Other Costs:	**$52,350**	**$0**	**$17,980**	**$1,127,952**	**19.6%**	
Other Financing Uses						
Other Financing Uses						
TRANSFER TO GENERAL FUND	$371,310	$301,627	$257,323	$350,000	7.7%	
TRANSFER TO E911 FUND	$0	$0	$768,265	$736,321	-4.2%	
TRANSFER TO GRANT FUND	$0	$55,976	$258,801	$0	-100%	
TRANSFER TO HURRICANE DORIAN	$0	$97,486	$0	$0	0%	
TRANSFER TO LDAO FUND	$282,389	$294,975	$0	$187,330	N/A	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
TRANSFER TO LAND BANK FUND		$0	$0	$30,000	N/A	
TRANSFER TO CIP FUND	$5,741,325	$9,245,703	$3,385,643	$1,909,091	-23.6%	
TRANSFER TO WATER SEWER FUND	$0	$0	$1,189,353	$0	-100%	
TRANSFER TO SOLID WASTE FUND	$2,500,000	$0	$769,114	$769,114	0%	
TRANSFER TO BLDING SAFETY	$300,000	$367,500	$378,364	$335,104	-11.4%	
TRANSFER TO RISK MANAGEMENT	$515,000	$1,250,000	$1,250,000	$1,250,000	0%	
Total Other Financing Uses:	**$9,710,024**	**$11,613,268**	**$8,256,863**	**$5,566,960**	**-25.2%**	
Total Other Financing Uses:	**$9,710,024**	**$11,613,268**	**$8,256,863**	**$5,566,960**	**-25.2%**	
Total Expense Objects:	**$9,773,497**	**$11,601,755**	**$8,274,843**	**$6,694,912**	**-20.1%**	

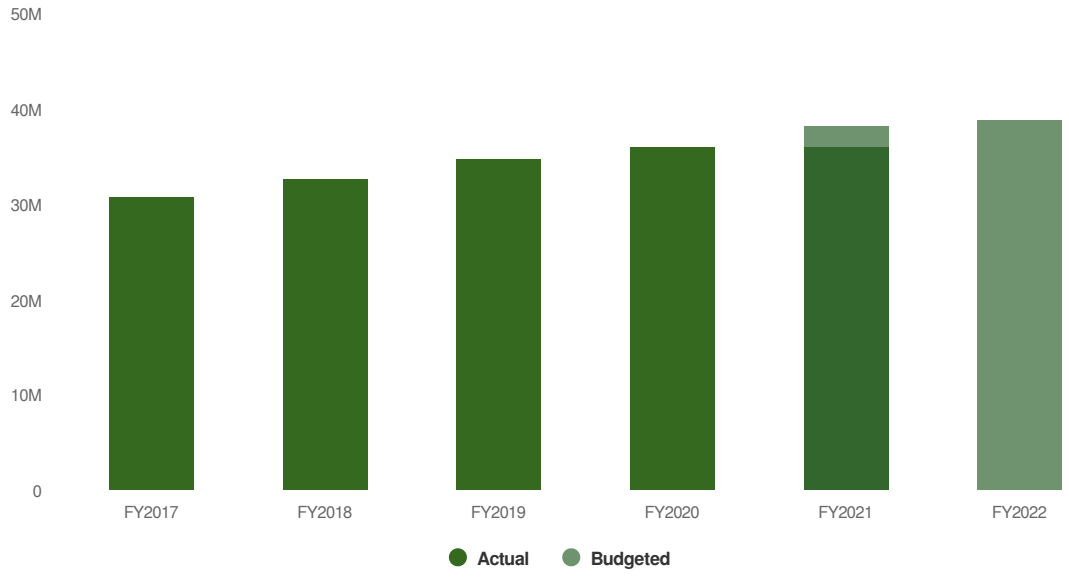
Judiciary

The adopted judiciary budgets are presented in this section.

Expenditures Summary

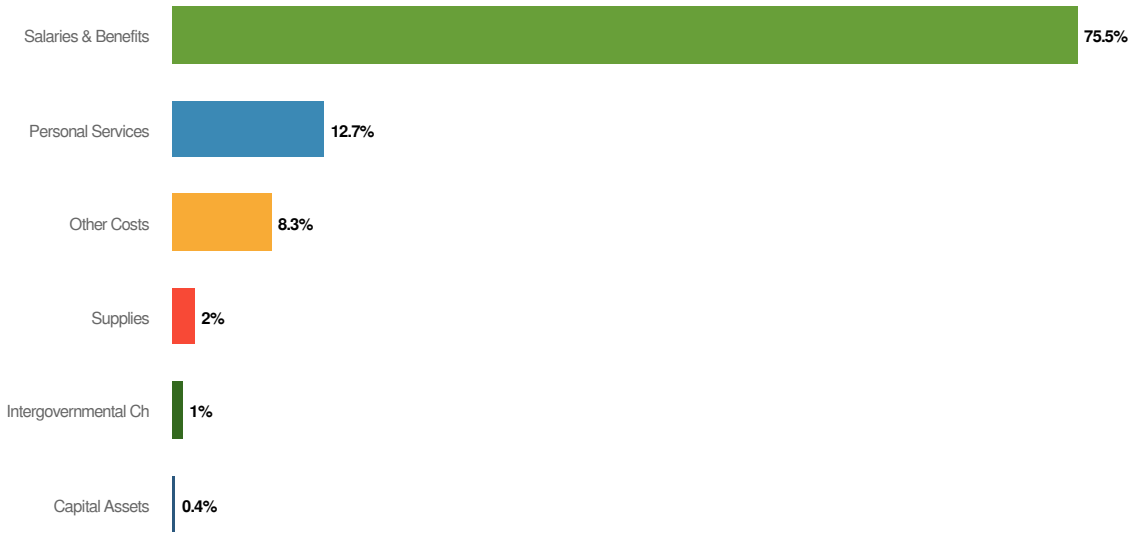
$38,912,115 $665,448
(1.74% vs. prior year)

Judiciary Proposed and Historical Budget vs. Actual

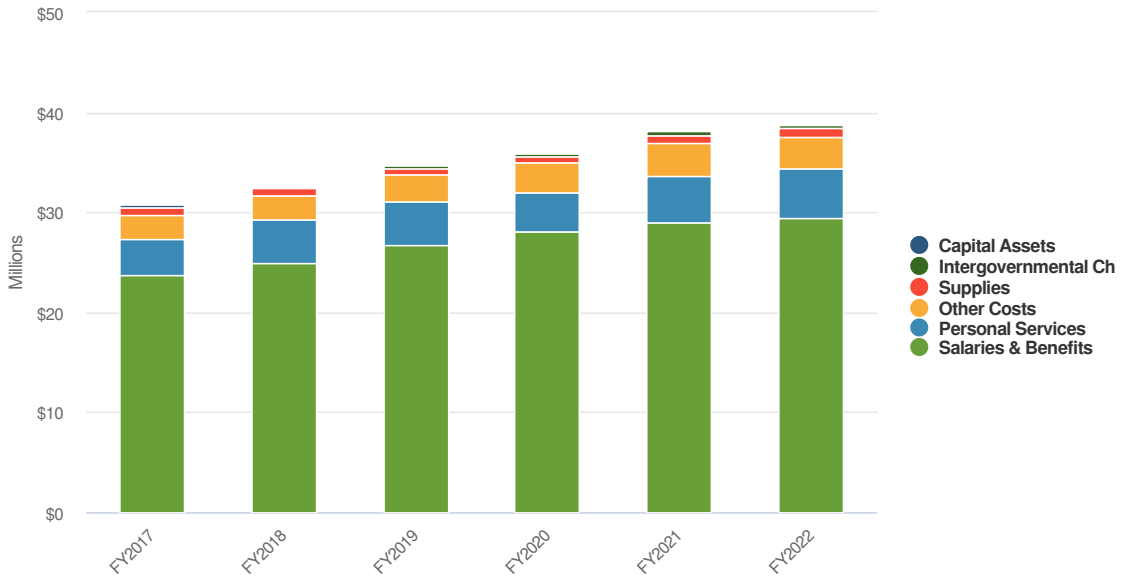


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



1002100 - Superior Court Administration



Crystal Cooper
Court Administrator

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	33	33	33
Part-Time Positions	1	1	1
Total	**34.00**	**34.00**	**34.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Provide effective and efficient government services, ensuring processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Continue to review process and procedure and implement efficiencies.	Improve the quality of life by providing an efficient court system in a cost-effective manner.

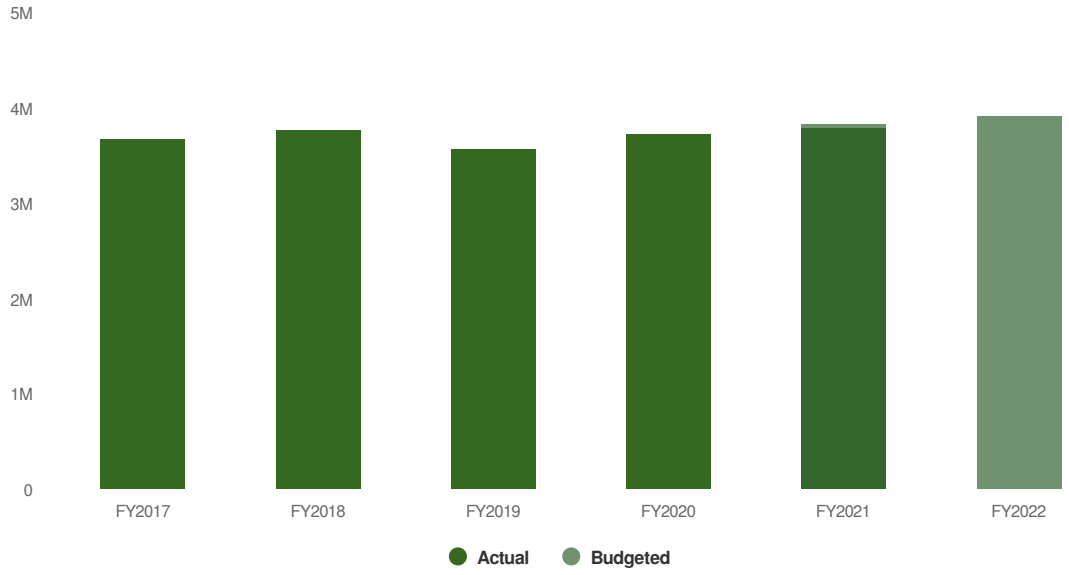
Performance Measures

Activity	Performance Measure	% Obtained
Quality of Life	Maintain a disposition ratio of at least 95% in civil and criminal cases heard within the Chatham County Court system during the calendar year.	96%

Expenditures Summary

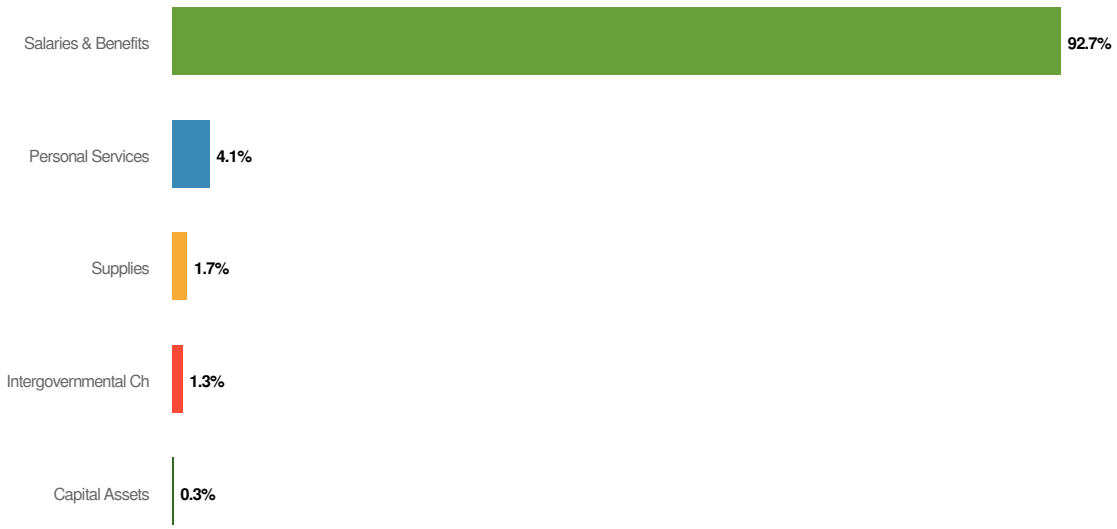
$3,913,116 **$79,536**
(2.07% vs. prior year)

1002100 - Superior Court Administration Proposed and Historical Budget vs. Actual

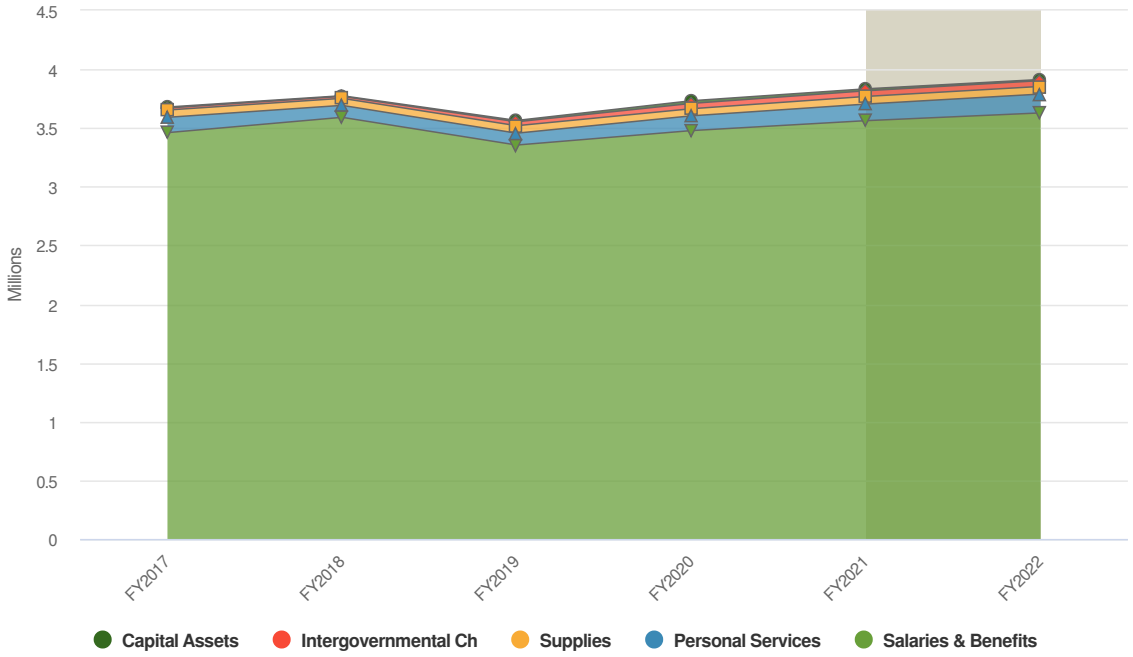


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$2,232,966	$2,289,344	$2,347,699	$2,406,114	1.9%
TEMPORARY EMPLOYEES	$1,780	$480	$13,615	$2,500	-50%
OVERTIME	$61	$1,393	$184	$2,000	-33.3%
HEALTH INSURANCE	$456,356	$494,025	$551,515	$598,821	21.1%
SOCIAL SECURITY	$153,256	$157,677	$161,900	$167,583	1.4%
PENSION CONTRIBUTIONS	$406,308	$421,362	$408,702	$322,178	-19.6%
OPEB CONTRIBUTIONS	$104,000	$113,400	$132,000	$129,200	-2.1%
Total Salaries & Benefits:	**$3,354,727**	**$3,477,681**	**$3,615,615**	**$3,628,396**	**1.9%**
Personal Services					
PROFESSIONAL SERVICES	$22,735	$63,621	$6,764	$36,152	-29.7%
REPAIRS & MAINTENANCE	$0	$0	$0	$500	0%
BUILDING & LAND RENTAL	$2,092	$4,566	$15,663	$17,000	240%
EQUIPMENT RENTALS	$14,055	$12,441	$12,045	$19,000	0%
TELEPHONE SERVICE	$2,486	$2,253	$2,137	$3,000	0%
POSTAGE	$33,090	$22,951	$12,461	$32,000	0%
TRAVEL EXPENSES	$6,755	$13,124	$466	$32,400	124.2%
DUES AND FEES	$12,132	$2,072	$6,898	$9,090	-3.8%

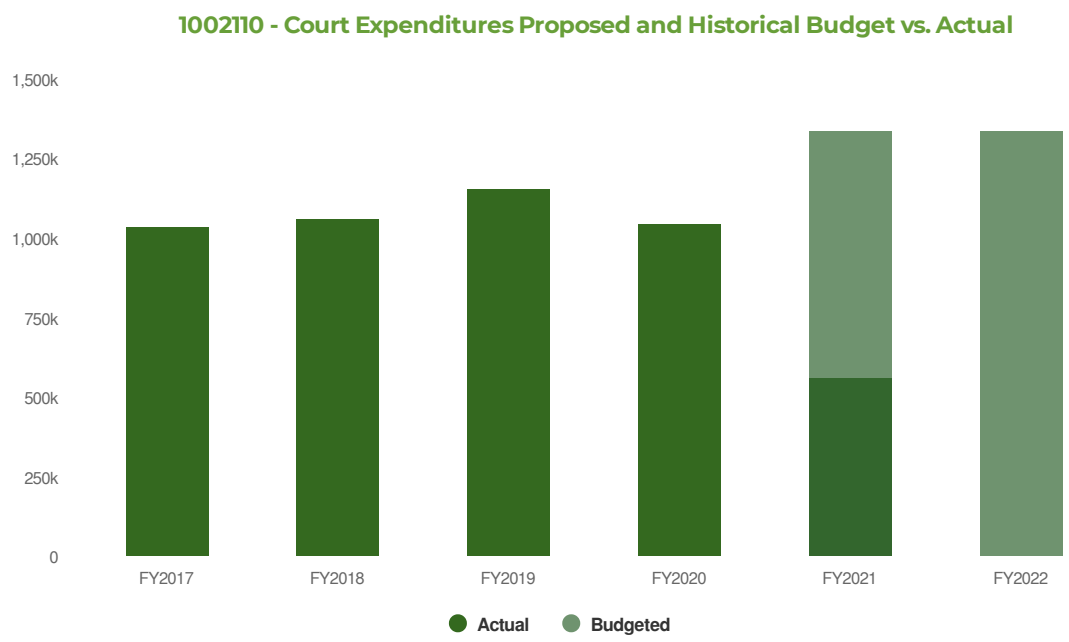
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
EDUCATION AND TRAINING	$5,842	$4,694	$394	$10,890	118.5%
OTHER PURCHASED SERVICES	$1,889	-$2	$960	$600	-62.5%
Total Personal Services:	**$101,075**	**$125,720**	**$57,788**	**$160,632**	**13.6%**
Supplies					
GENERAL SUPPLIES	$39,103	$34,838	$29,722	$40,000	0%
BOOKS & PERIODICALS	$23,970	$25,534	$29,199	$25,000	0%
OTHER SUPPLIES	$511	$179	$0	$0	0%
Total Supplies:	**$63,584**	**$60,552**	**$58,920**	**$65,000**	**0%**
Capital Assets					
FURNITURE & FIXTURES	$0	$0	$1,582	$0	-100%
OTHER EQUIPMENT	$11,485	$22,881	$6,414	$9,800	-16.9%
Total Capital Assets:	**$11,485**	**$22,881**	**$7,996**	**$9,800**	**-41.7%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$18,950	$30,835	$33,627	$33,988	1.1%
INTERNAL SVC - SAFETY	$14,400	$14,400	$14,400	$15,300	6.3%
Total Intergovernmental Ch:	**$33,350**	**$45,235**	**$48,027**	**$49,288**	**2.6%**
Total Expense Objects:	**$3,564,221**	**$3,732,068**	**$3,788,346**	**$3,913,116**	**2.1%**

1002110 - Court Expenditures

Court expenditures is a division of the Superior Court Administrators' office where costs associated with all Superior court operations are funded.

Expenditures Summary

$1,338,060 -$3,620
(-0.27% vs. prior year)

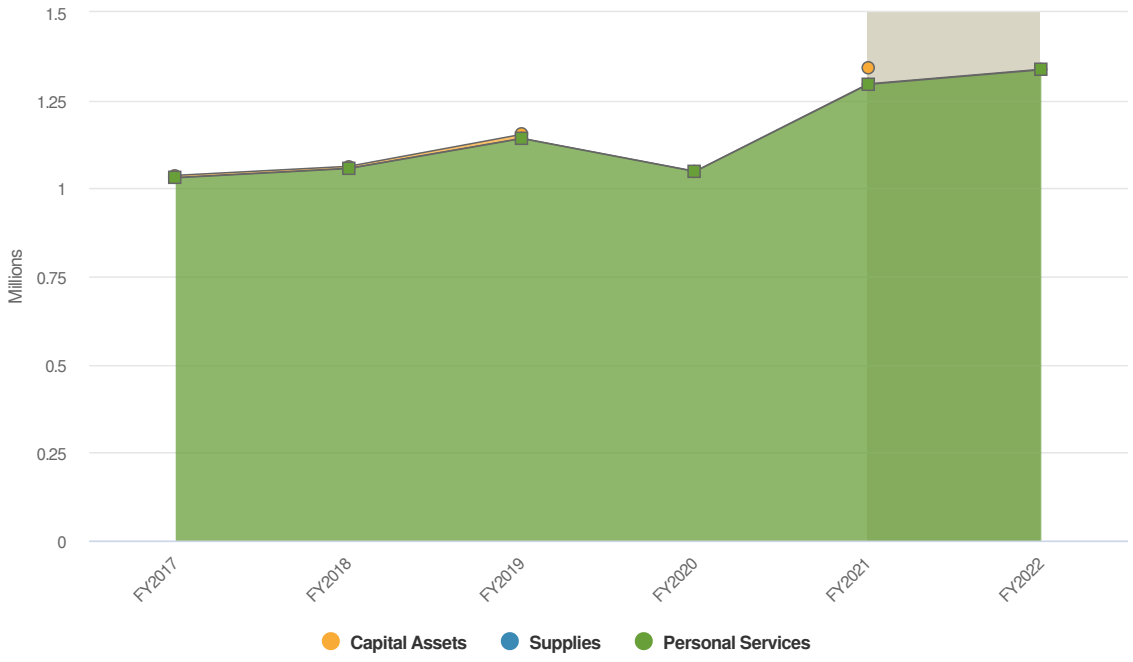


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

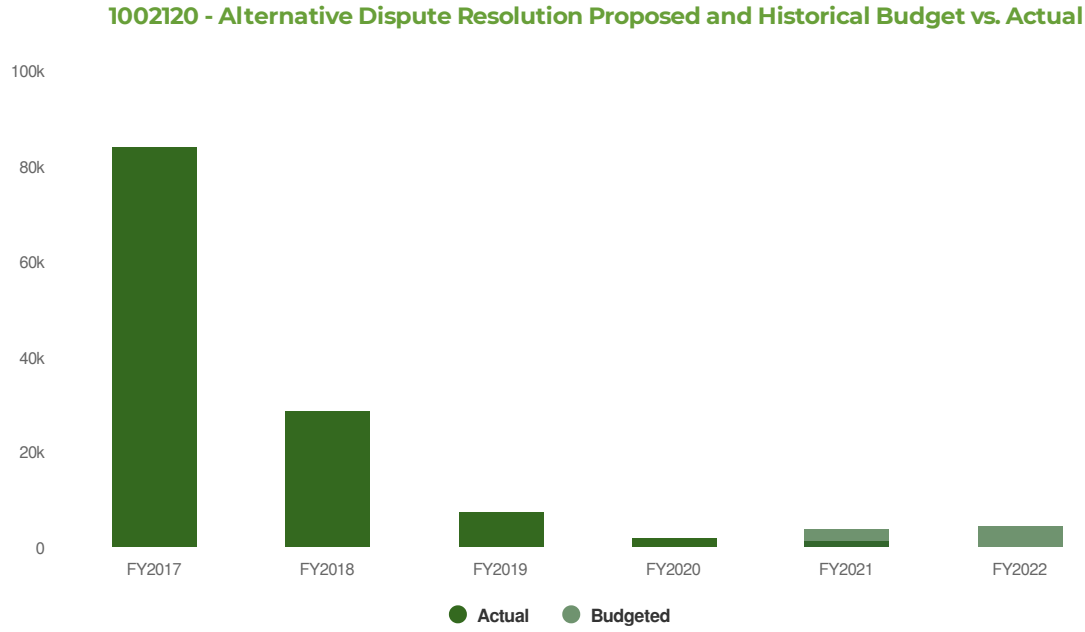
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Judicial					
OFFICIAL/ADMIN SERVICES	$99,944	$120,698	$82,868	$137,100	0%
TECHNICAL SERVICES	$733,404	$709,624	$370,051	$820,400	0%
DUES AND FEES	$266,660	$208,857	$62,518	$350,000	14.6%
OTHER PURCHASED SERVICES	$41,338	$8,602	$10,999	$29,060	-9.7%
Total Judicial:	**$1,141,346**	**$1,047,781**	**$526,435**	**$1,336,560**	**3.2%**
Total Personal Services:	**$1,141,346**	**$1,047,781**	**$526,435**	**$1,336,560**	**3.2%**
Supplies					
Judicial					
FOOD	$668	$764	$0	$1,500	0%
Total Judicial:	**$668**	**$764**	**$0**	**$1,500**	**0%**
Total Supplies:	**$668**	**$764**	**$0**	**$1,500**	**0%**
Capital Assets					
Judicial					
OTHER EQUIPMENT	$11,418	$0	$35,357	$0	-100%
Total Judicial:	**$11,418**	**$0**	**$35,357**	**$0**	**-100%**
Total Capital Assets:	**$11,418**	**$0**	**$35,357**	**$0**	**-100%**
Total Expense Objects:	**$1,153,432**	**$1,048,544**	**$561,792**	**$1,338,060**	**-0.3%**

1002120 - Alternative Dispute Resolution

In accordance with the mandate of the Georgia Constitution, the judges of the Superior Court of the Eastern Judicial Circuit decided that all contested civil and domestic cases, unless exempted, must be referred to mediation prior to the granting of a pretrial conference or trial. Expenses related to this mandate are held within this department and managed by the Court Adminsitration's office

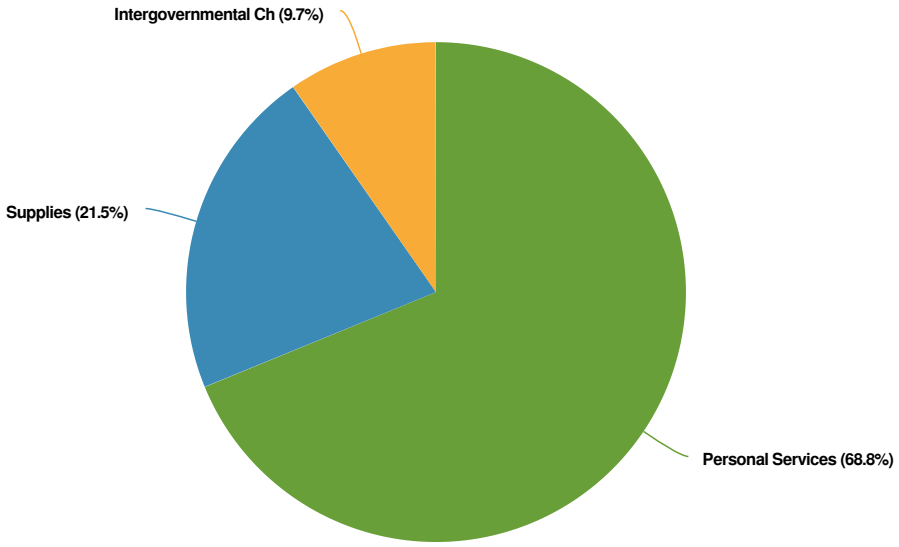
Expenditures Summary

$4,650 $500
(12.05% vs. prior year)

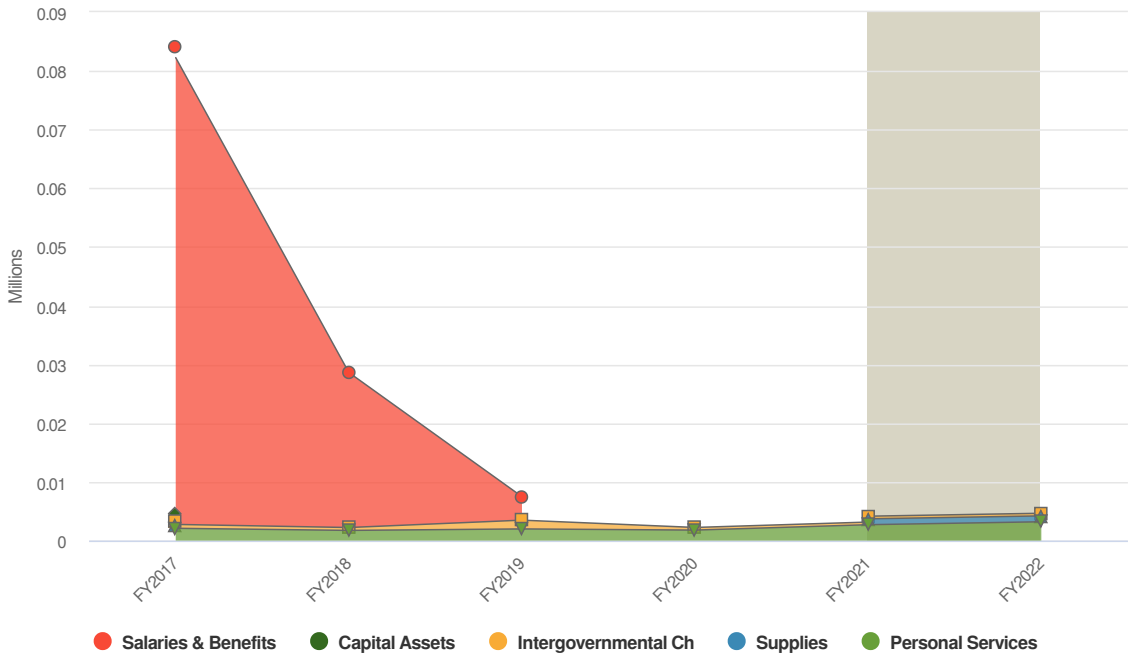


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Judicial					
OPEB CONTRIBUTIONS	$4,000	$0	$0	$0	0%
Total Judicial:	**$4,000**	**$0**	**$0**	**$0**	**0%**
Total Salaries & Benefits:	**$4,000**	**$0**	**$0**	**$0**	**0%**
Personal Services					
Judicial					
EQUIPMENT RENTALS	$1,920	$880	$880	$2,000	0%
POSTAGE	$60	$81	$154	$200	0%
TRAVEL EXPENSES	$0	$821	$0	$1,000	100%
Total Judicial:	**$1,980**	**$1,781**	**$1,034**	**$3,200**	**18.5%**
Total Personal Services:	**$1,980**	**$1,781**	**$1,034**	**$3,200**	**18.5%**
Supplies					
Judicial					
GENERAL SUPPLIES	$0	$0	$0	$1,000	0%
Total Judicial:	**$0**	**$0**	**$0**	**$1,000**	**0%**
Total Supplies:	**$0**	**$0**	**$0**	**$1,000**	**0%**
Intergovernmental Ch					
Judicial					
INTERNAL SVC-COMPUTER REP	$595	$0	$0	$0	0%
INTERNAL SVC - SAFETY	$900	$450	$450	$450	0%
Total Judicial:	**$1,495**	**$450**	**$450**	**$450**	**0%**
Total Intergovernmental Ch:	**$1,495**	**$450**	**$450**	**$450**	**0%**
Total Expense Objects:	**$7,475**	**$2,231**	**$1,484**	**$4,650**	**12%**

1002300 - State Court - Judges

Judge Gregory Fowler
Chief Judge

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	10	10	10
Part-Time Positions	0	0	0
Total	**10.00**	**10.00**	**10.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Provide fair and impartial judicial oversight of all cases handled within Chatham County	Quality of Life

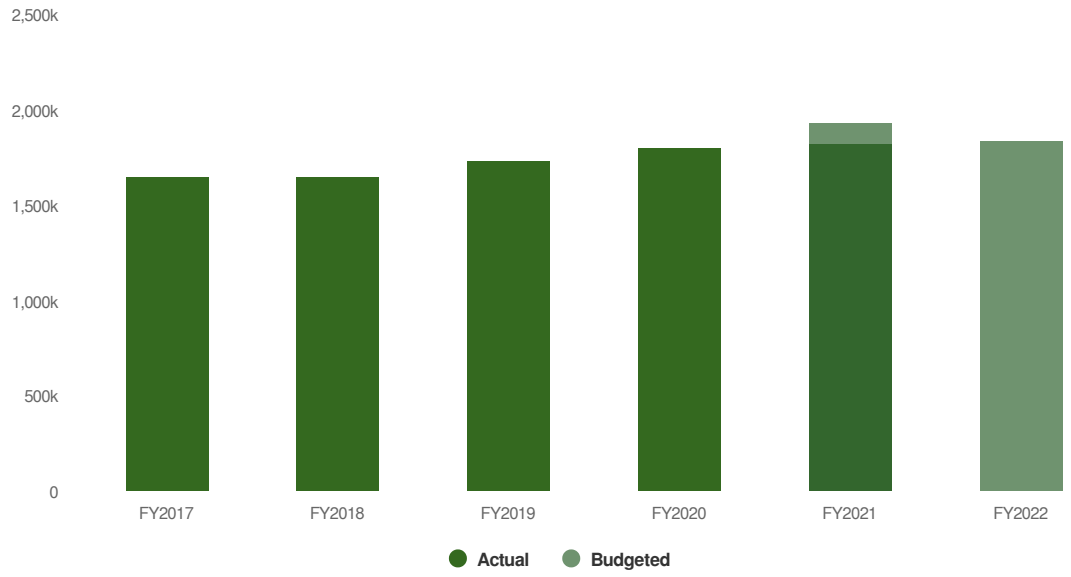
Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Recidivism Rate	Facilitate participants' successful completion of all requirements of the court-ordered programs.	Reduce crime; provide prevention

Expenditures Summary

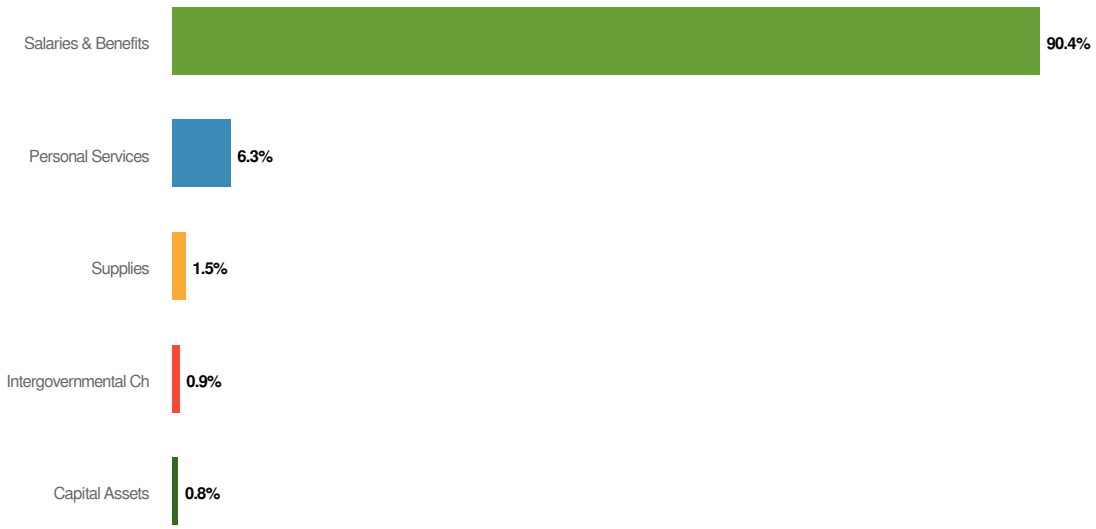
$1,841,692 **-$88,707**
(-4.6% vs. prior year)

1002300 - State Court - Judges Proposed and Historical Budget vs. Actual

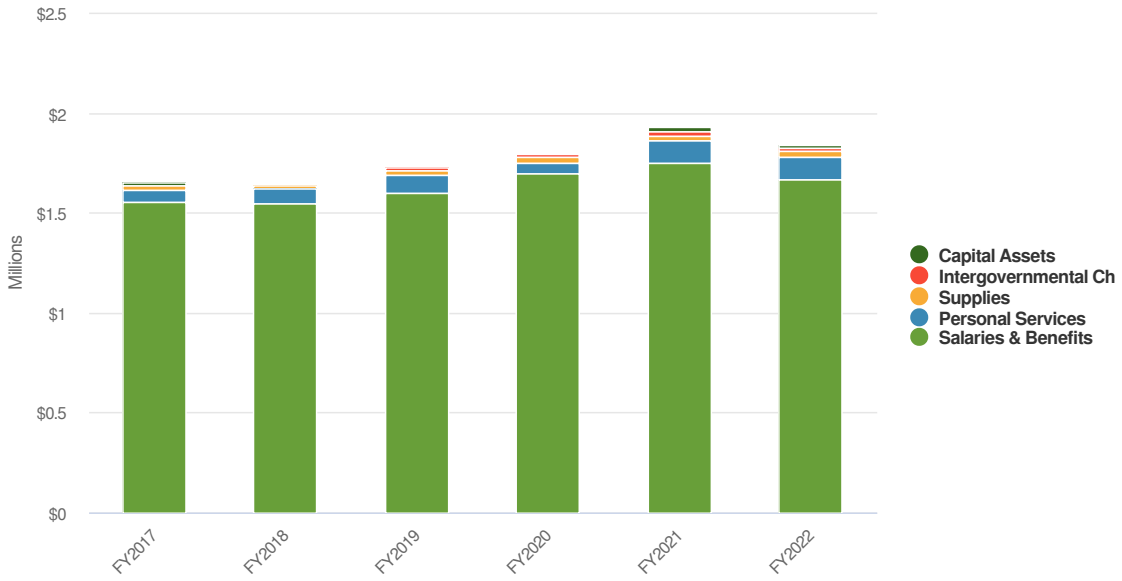


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$1,114,156	$1,168,939	$1,167,831	$1,210,860	-0.2%
HEALTH INSURANCE	$146,180	$166,718	$182,550	$179,822	0.5%
SOCIAL SECURITY	$69,322	$73,380	$72,749	$75,997	1%
PENSION CONTRIBUTIONS	$240,639	$255,731	$238,426	$156,412	-34.4%
OPEB CONTRIBUTIONS	$32,000	$33,600	$44,000	$41,800	-5%
Total Salaries & Benefits:	**$1,602,298**	**$1,698,368**	**$1,705,556**	**$1,664,891**	**-4.9%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$46,256	$25,819	$12,416	$67,850	-2.5%
REPAIRS & MAINTENANCE	$15,557	$15,636	$15,167	$17,667	0%
BUILDING & LAND RENTAL		$0	$2,025	$2,025	N/A
EQUIPMENT RENTALS	$4,851	$4,856	$4,424	$5,500	0%
POSTAGE	$2,969	$1,309	$676	$3,400	0%
TRAVEL EXPENSES	$10,200	$3,313	$3,596	$11,159	79.8%
DUES AND FEES	$4,942	$839	$5,163	$4,677	0%
EDUCATION AND TRAINING	$4,590	$2,342	$1,580	$3,804	92.8%
OTHER PURCHASED SERVICES	$522	$0	$0	$0	0%
Total Personal Services:	**$89,887**	**$54,114**	**$45,046**	**$116,082**	**6.5%**
Supplies					
GENERAL SUPPLIES	$6,411	$10,350	$10,182	$12,340	8.8%
BOOKS & PERIODICALS	$13,986	$15,998	$19,042	$16,000	14.3%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OTHER SUPPLIES	$992	$0	$49	$0	0%
UNIFORMS	$0	$0	$1,425	$0	-100%
Total Supplies:	**$21,389**	**$26,348**	**$30,698**	**$28,340**	**2.3%**
Capital Assets					
FURNITURE & FIXTURES	$1,342	$0	$18,606	$12,300	-48.7%
OTHER EQUIPMENT	$4,276	$4,357	$8,268	$2,800	40%
Total Capital Assets:	**$5,618**	**$4,357**	**$26,874**	**$15,100**	**-41.9%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$5,735	$11,764	$12,779	$12,779	0%
INTERNAL SVC - SAFETY	$9,000	$4,950	$4,950	$4,500	-9.1%
Total Intergovernmental Ch:	**$14,735**	**$16,714**	**$17,729**	**$17,279**	**-2.5%**
Total Expense Objects:	**$1,733,927**	**$1,799,901**	**$1,825,902**	**$1,841,692**	**-4.6%**

1002310 - State Court - Clerk



Brian K. Hart
State Court Administrator

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

Personnel

Total	FY2020 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	21	21	21
Part Time Positions	0	0	0
Total	**21.00**	**21.00**	**21.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
○ Exercises administrative control over the other functions of the court ○ Implement Odyssey software system	Quality of Life

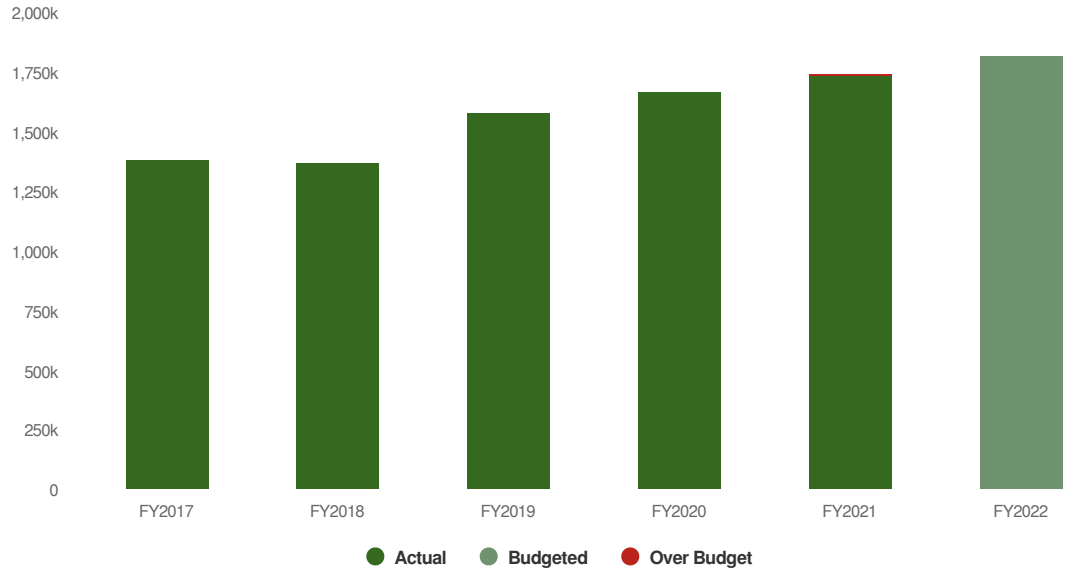
Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one system throughout the county.	Improve the quality of life by providing a timely, cost-efficient court system.

Expenditures Summary

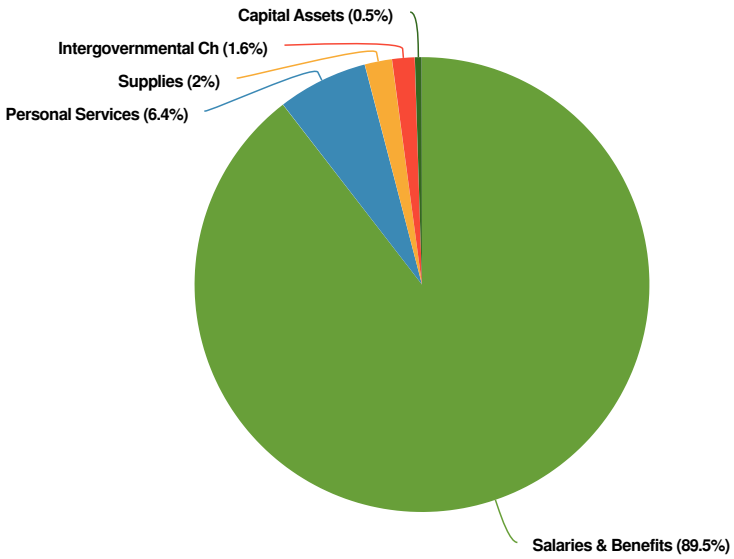
$1,820,144 **$83,178**
(4.79% vs. prior year)

1002310 - State Court - Clerk Proposed and Historical Budget vs. Actual

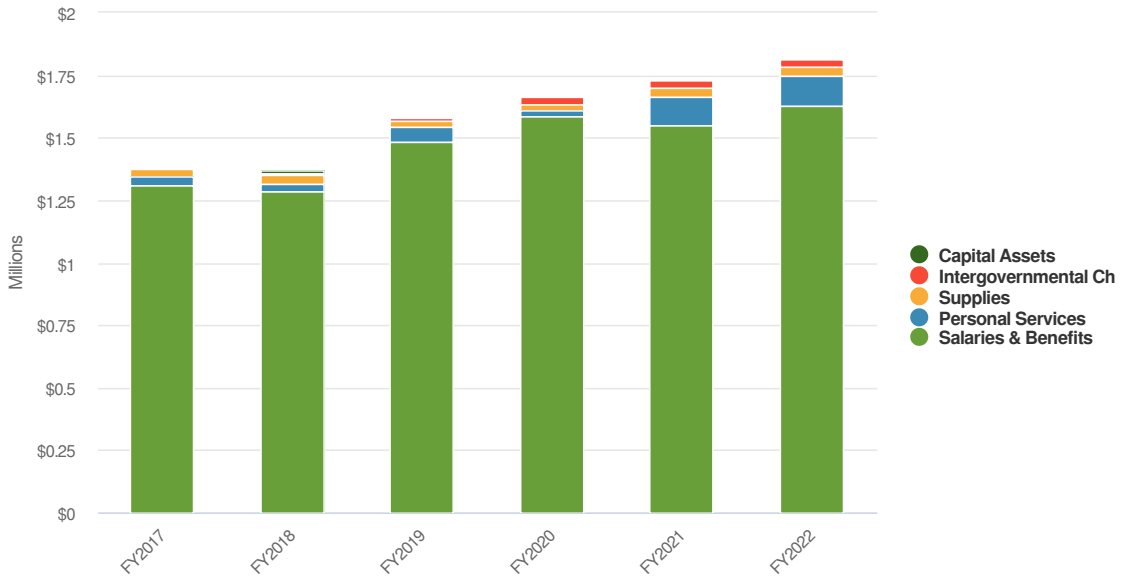


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$918,254	$964,279	$995,456	$1,002,254	3.5%
TEMPORARY EMPLOYEES	$784	$0	$0	$0	0%
OVERTIME	$611	$281	$0	$5,000	0%
HEALTH INSURANCE	$257,637	$288,611	$306,945	$323,176	21.7%
SOCIAL SECURITY	$61,863	$64,666	$66,523	$66,510	0.4%
PENSION CONTRIBUTIONS	$159,421	$178,253	$161,781	$153,043	-3.7%
OPEB CONTRIBUTIONS	$87,798	$88,200	$84,000	$79,800	-5%
Total Salaries & Benefits:	**$1,486,368**	**$1,584,290**	**$1,614,705**	**$1,629,783**	**5.3%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$0	$0	$50,000	$70,000	0%
REPAIRS & MAINTENANCE	$191	$1,871	$174	$1,500	0%
BUILDING & LAND RENTAL		$0	$1,350	$1,350	N/A
EQUIPMENT RENTALS	$4,608	$3,594	$4,186	$7,364	0%
TELEPHONE SERVICE	$506	$772	$582	$660	0%
POSTAGE	$19,981	$16,940	$4,584	$25,000	0%
ADVERTISING	$1,900	$1,275	$225	$2,250	0%
TRAVEL EXPENSES	$1,099	$2,082	$0	$2,326	20.2%
DUES AND FEES	$935	$884	$1,686	$1,950	0%
EDUCATION AND TRAINING	$300	$0	$600	$1,500	39.5%
OTHER PURCHASED SERVICES	$26,262	$340	$52	$2,700	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Personal Services:	**$55,783**	**$27,758**	**$63,440**	**$116,600**	**1.9%**
Supplies					
GENERAL SUPPLIES	$25,841	$23,420	$16,824	$34,700	0%
BOOKS & PERIODICALS	$0	$0	$326	$800	0%
Total Supplies:	**$25,841**	**$23,420**	**$17,149**	**$35,500**	**0%**
Capital Assets					
OTHER EQUIPMENT	$1,820	$3,966	$17,420	$9,200	-7.1%
Total Capital Assets:	**$1,820**	**$3,966**	**$17,420**	**$9,200**	**-7.1%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$8,545	$17,683	$19,396	$19,611	1.1%
INTERNAL SVC - SAFETY	$3,150	$9,450	$9,450	$9,450	0%
Total Intergovernmental Ch:	**$11,695**	**$27,133**	**$28,846**	**$29,061**	**0.7%**
Total Expense Objects:	**$1,581,506**	**$1,666,566**	**$1,741,561**	**$1,820,144**	**4.8%**

1002320 - State Court - DUI Court

Brian K. Hart
DUI Court Administrator

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

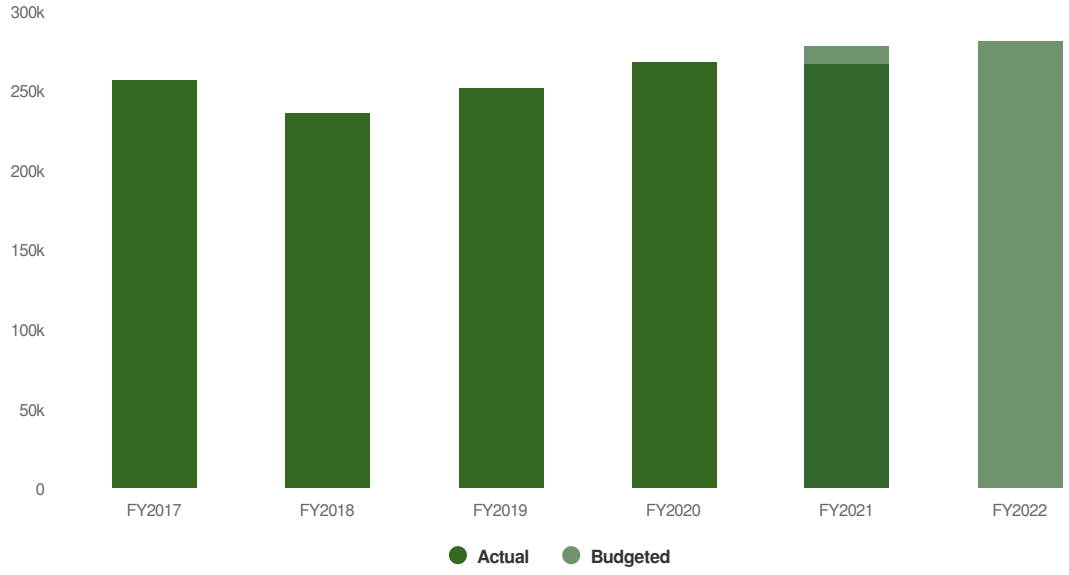
Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	3	3	3
Part-Time Positions	0	0	0
Total	**3.00**	**3.00**	**3.00**

Expenditures Summary

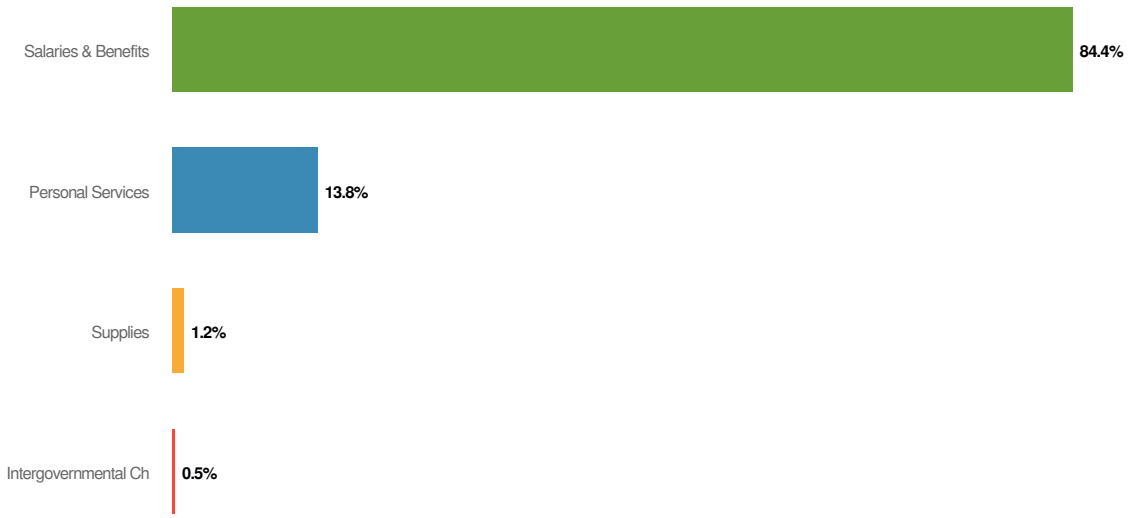
$281,232 **$3,387**
(1.22% vs. prior year)

1002320 - State Court - DUI Court Proposed and Historical Budget vs. Actual

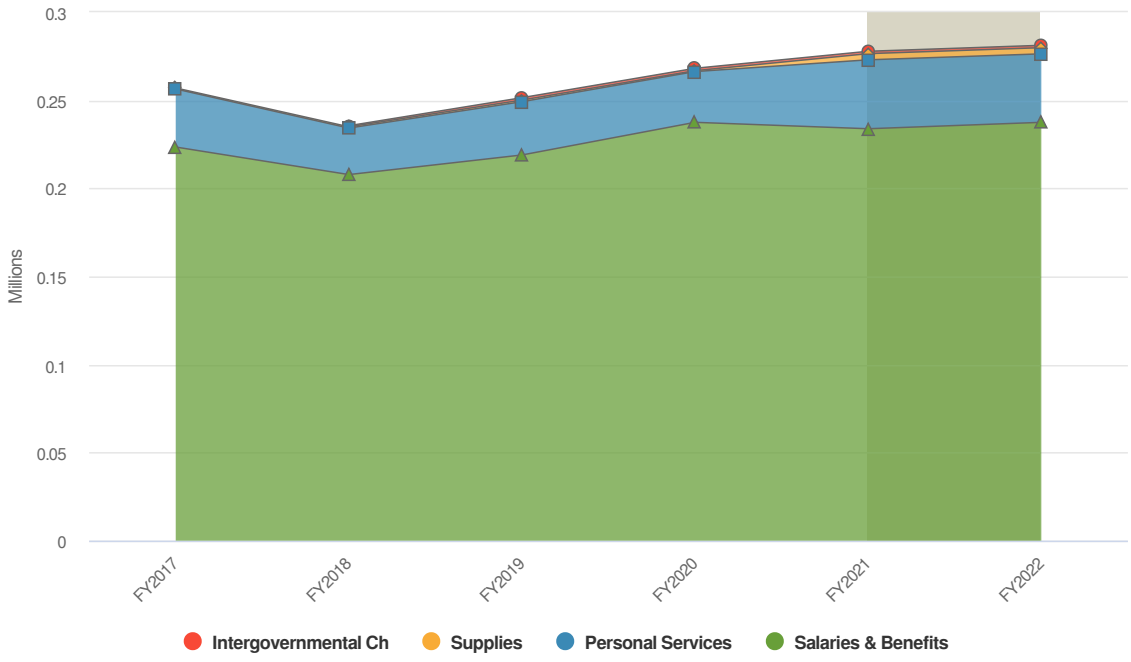


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Salaries & Benefits						
Judicial						
REGULAR EMPLOYEES	$146,961	$152,889	$156,333	$156,374	2.7%	
OVERTIME	$0	$0	$0	$675	-22.9%	
HEALTH INSURANCE	$22,542	$33,134	$33,397	$34,496	6.8%	
SOCIAL SECURITY	$10,250	$10,395	$10,631	$10,624	1.1%	
PENSION CONTRIBUTIONS	$27,210	$28,489	$26,596	$23,927	-7.8%	
OPEB CONTRIBUTIONS	$12,000	$12,600	$12,000	$11,400	-5%	
Total Judicial:	**$218,964**	**$237,506**	**$238,957**	**$237,496**	**1.6%**	
Total Salaries & Benefits:	**$218,964**	**$237,506**	**$238,957**	**$237,496**	**1.6%**	
Personal Services						
Judicial						
OFFICIAL/ADMIN SERVICES	$29,369	$25,895	$24,857	$35,250	0%	
TELEPHONE SERVICE	$488	$693	$467	$660	0%	
TRAVEL EXPENSES	$394	$2,228	$0	$1,676	-9.7%	
DUES AND FEES	$0	$0	$540	$700	0%	
EDUCATION AND TRAINING	$0	$0	$0	$600	-10.8%	
Total Judicial:	**$30,251**	**$28,817**	**$25,863**	**$38,886**	**-0.6%**	
Total Personal Services:	**$30,251**	**$28,817**	**$25,863**	**$38,886**	**-0.6%**	
Supplies						
Judicial						
GENERAL SUPPLIES	$927	$512	$1,283	$3,000	0%	
CATERED MEALS	$0	$0	$0	$500	0%	
Total Judicial:	**$927**	**$512**	**$1,283**	**$3,500**	**0%**	
Total Supplies:	**$927**	**$512**	**$1,283**	**$3,500**	**0%**	
Intergovernmental Ch						
Judicial						
INTERNAL SVC - SAFETY	$1,350	$1,350	$1,350	$1,350	0%	
Total Judicial:	**$1,350**	**$1,350**	**$1,350**	**$1,350**	**0%**	
Total Intergovernmental Ch:	**$1,350**	**$1,350**	**$1,350**	**$1,350**	**0%**	
Total Expense Objects:	**$251,492**	**$268,185**	**$267,453**	**$281,232**	**1.2%**	

1002400 - Magistrate Court



Mary Kathryn Moss
Chief Judge Magistrate Court

DEPARTMENT MISSION:
To carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.
DEPARTMENT SERVICES: Receive, process, and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	19	19	19
Part-Time Positions	1	1	1
Total	**20.00**	**20.00**	**20.00**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
The Magistrate Court strives to ensure that the Court is accessible to everyone it serves. Maintaining efficiency while providing correct and friendly service is a primary goal. The court works very hard to provide each individual with assistance that will help them through their legal matter.	Quality of Life

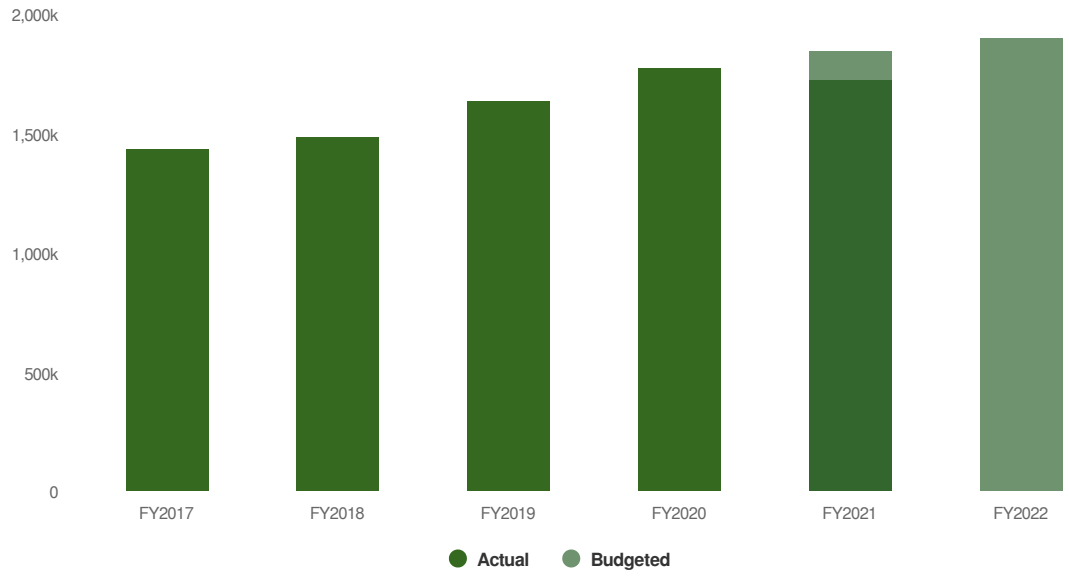
Department Objectives and Key Results

GOAL	Activity & Objective	Relation to a Strategic Plan and Key Factors
Streamline court system records and operations by continuing to consolidate court software into a unified case management system.		Quality Service for Our Customers

Expenditures Summary

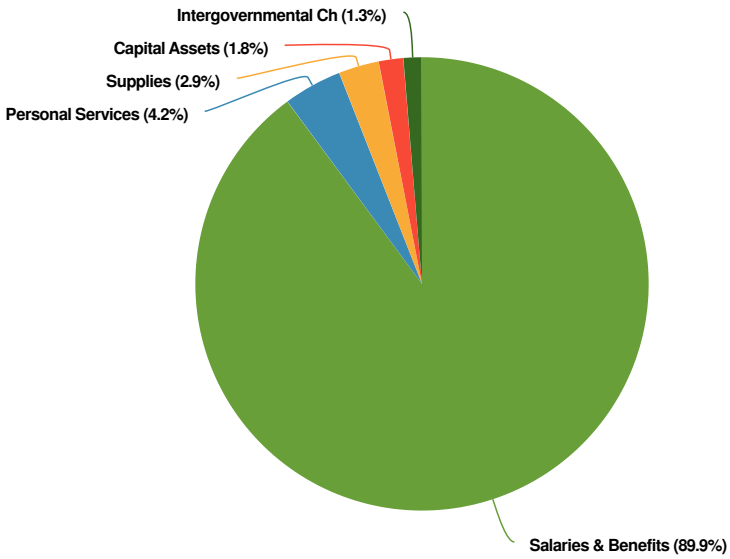
$1,903,543 **$54,151**
(2.93% vs. prior year)

1002400 - Magistrate Court Proposed and Historical Budget vs. Actual

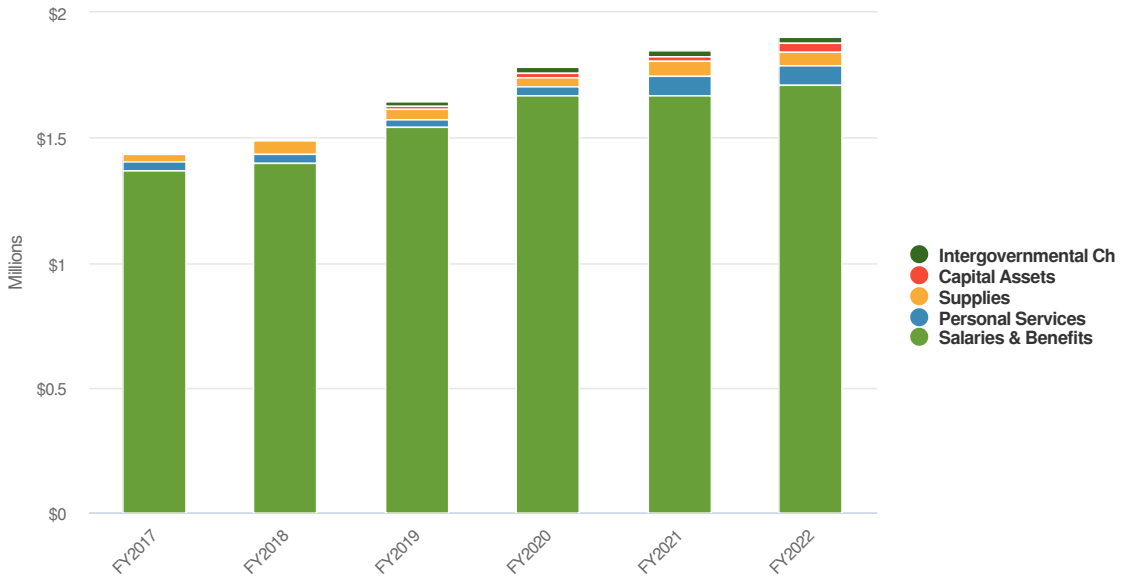


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Judicial					
REGULAR EMPLOYEES	$996,358	$1,095,683	$1,096,034	$1,130,810	2.6%
TEMPORARY EMPLOYEES	$8,125	$5,569	$0	$10,000	100%
HEALTH INSURANCE	$220,805	$223,319	$204,017	$242,733	3.7%
SOCIAL SECURITY	$66,086	$73,222	$72,890	$86,845	19.3%
PENSION CONTRIBUTIONS	$178,247	$197,749	$187,849	$168,449	-7.2%
OPEB CONTRIBUTIONS	$72,000	$75,600	$71,800	$72,200	0.6%
Total Judicial:	**$1,541,620**	**$1,671,142**	**$1,632,591**	**$1,711,037**	**2.6%**
Total Salaries & Benefits:	**$1,541,620**	**$1,671,142**	**$1,632,591**	**$1,711,037**	**2.6%**
Personal Services					
Judicial					
OFFICIAL/ADMIN SERVICES	$2,848	$4,693	$3,547	$16,000	0%
PROFESSIONAL SERVICES	$0	$0	$408	$6,500	N/A
REPAIRS & MAINTENANCE	$3,852	$1,036	$1,359	$2,500	150%
BUILDING & LAND RENTAL		$0	$4,050	$4,050	N/A
EQUIPMENT RENTALS	$7,379	$8,255	$12,333	$8,932	-68.8%
TELEPHONE SERVICE	$3,238	$3,102	$4,477	$7,000	16.7%
POSTAGE	$9,333	$8,476	$8,642	$22,000	10%
TRAVEL EXPENSES	$2,032	$4,266	$2,587	$7,000	75%
DUES AND FEES	$4,528	$3,540	$3,197	$3,500	-12.5%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
EDUCATION AND TRAINING	$1,260	$1,089	$348	$1,900	26.7%
Total Judicial:	**$34,469**	**$34,456**	**$40,949**	**$79,382**	**-2.2%**
Total Personal Services:	**$34,469**	**$34,456**	**$40,949**	**$79,382**	**-2.2%**
Supplies					
Judicial					
GENERAL SUPPLIES	$30,100	$31,174	$15,604	$45,000	-18.2%
CATERED MEALS		$0	$0	$500	N/A
BOOKS & PERIODICALS	$6,605	$6,185	$6,939	$7,900	9.7%
UNIFORMS	$0	$0	$0	$1,310	N/A
Total Judicial:	**$36,705**	**$37,359**	**$22,543**	**$54,710**	**-12%**
Total Supplies:	**$36,705**	**$37,359**	**$22,543**	**$54,710**	**-12%**
Capital Assets					
Judicial					
FURNITURE & FIXTURES	$2,120	$7,550	$4,982	$28,000	86.7%
COMPUTERS	$14,743	$9,440	$3,712	$5,484	N/A
Total Judicial:	**$16,863**	**$16,991**	**$8,694**	**$33,484**	**123.2%**
Total Capital Assets:	**$16,863**	**$16,991**	**$8,694**	**$33,484**	**123.2%**
Intergovernmental Ch					
Judicial					
INTERNAL SVC-COMPUTER REP	$6,630	$14,430	$15,762	$15,930	1.1%
INTERNAL SVC - SAFETY	$6,750	$8,100	$8,100	$9,000	11.1%
Total Judicial:	**$13,380**	**$22,530**	**$23,862**	**$24,930**	**4.5%**
Total Intergovernmental Ch:	**$13,380**	**$22,530**	**$23,862**	**$24,930**	**4.5%**
Total Expense Objects:	**$1,643,037**	**$1,782,477**	**$1,728,638**	**$1,903,543**	**2.9%**

1002450 - Probate Court

THOMAS C. BORDEAUX, JR.
Judge

The mission of the Probate Court is to safely and efficiently carry out the duties assigned under the Constitution and laws of Georgia as a Court of Record with exclusive jurisdiction over the following:

- Deceased persons' estates
- Guardianship and conservatorships of minors and incapacitated adults
- Determining the need for involuntary treatment of mentally ill and drug and alcohol dependent individuals
- Issuance of marriage, firearms and fireworks licenses
- Preservation of historical data and records pertaining to estates, licenses and guardianships

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	15	18	18
Part-Time Positions	0	0	0
Total	**15.00**	**18.00**	**18.00**

Goals & Objectives

Department Goals

Description	Strategic Plan Factor
Goal #1 - To bring Probate Court into compliance with Georgia Standards for the Security of Courthouses and Other Court Facilities	Superior Work Environment
Goal # 2 - To have sufficient staff to meet the needs of the public coming to Probate Court for services and protection on complex issues impacting families and the community.	Quality Service for our Customers
Goal #3 - Reconfigure and equip the Probate Court to store confidential and historical documents safely and securely and to contract with businesses to digitize historical documents to preserve them and to maximize public access.	Superior Stewardship

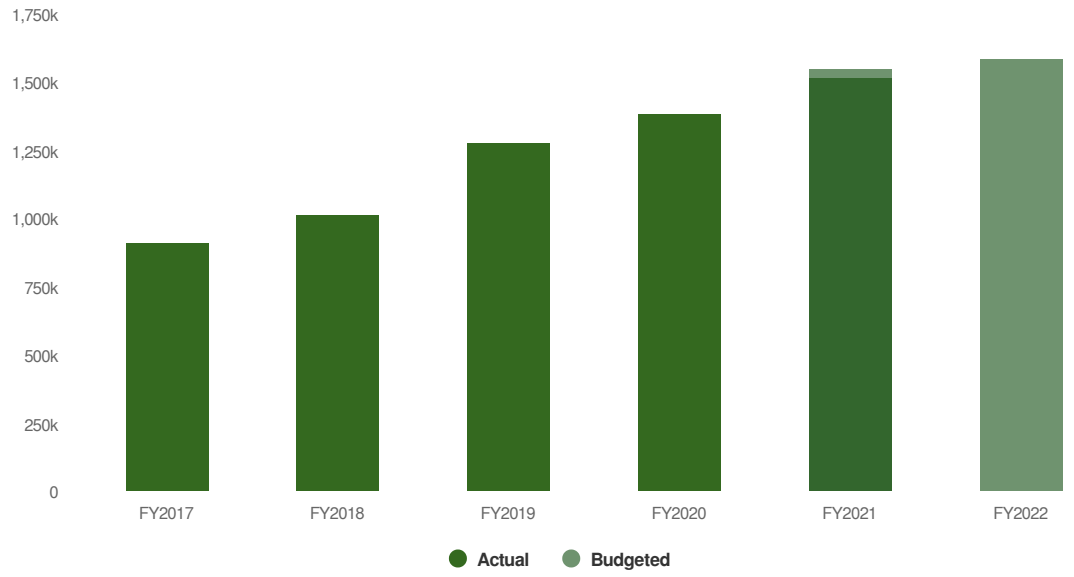
Department Objectives and Key Results

Goal	Activities to accomplish the Goal
1	Reconfiguration of existing space, relocating the courtroom to a new adjacent space with a separate and secure entrance to provide safety and efficiency.
2	Building the size and quality of staff to meet the currently unmet needs of citizens coming to Probate Court for probate, guardianship and licensing.
3	Reconfiguring file management systems in the newly reconfigured office space. Use adequate staff and contracted services to digitize historical documents.

Expenditures Summary

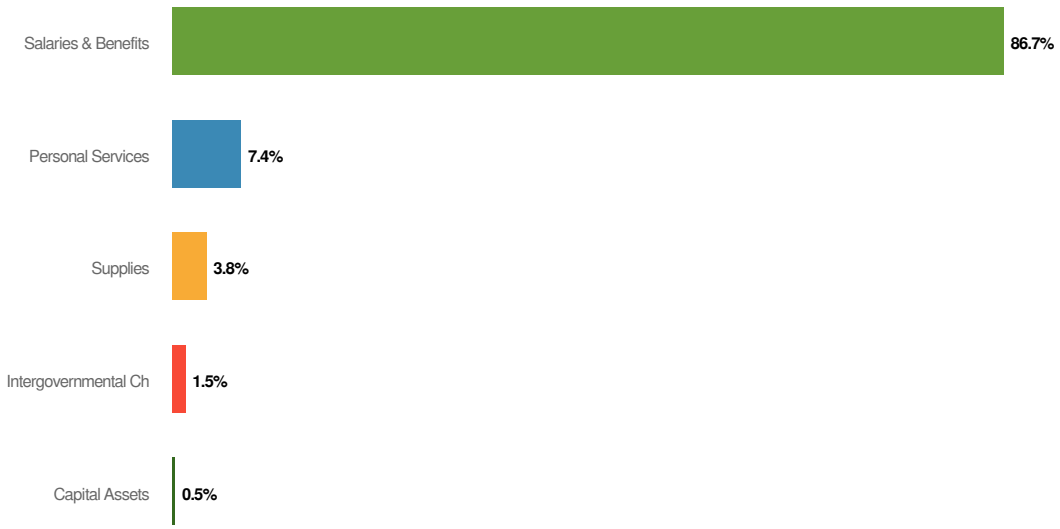
$1,588,165 $38,695
(2.5% vs. prior year)

1002450 - Probate Court Proposed and Historical Budget vs. Actual

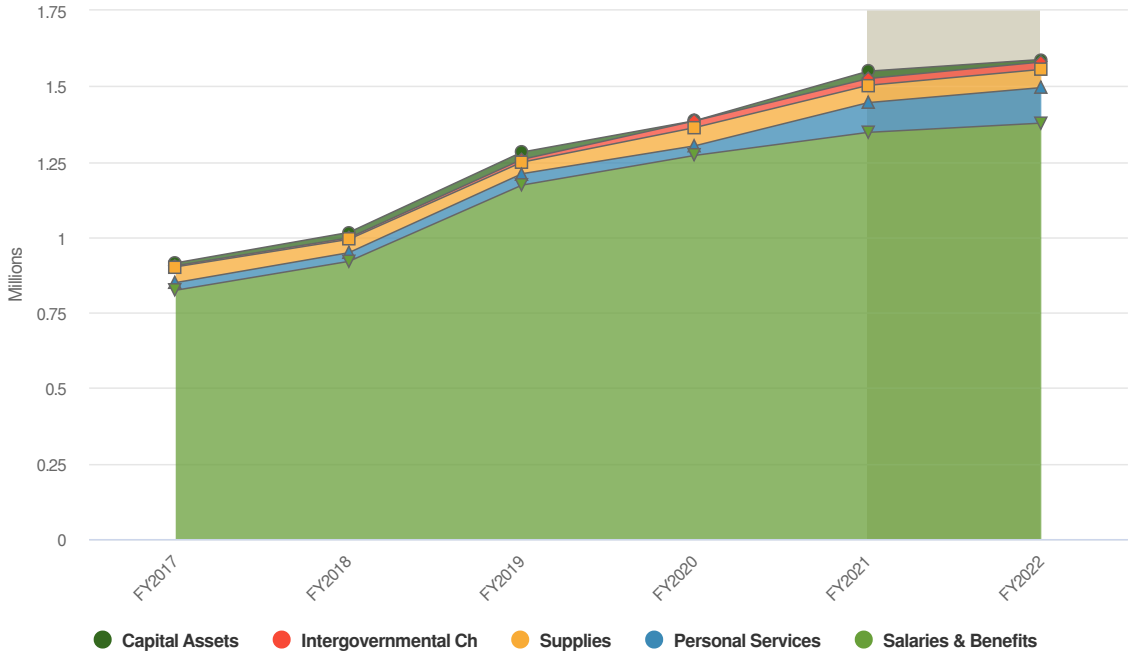


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$669,393	$778,649	$795,613	$851,929	3.2%
TEMPORARY EMPLOYEES	$100,483	$27,719	$0	$0	-100%
OVERTIME	$673	$420	$2,886	$6,576	132.2%
HEALTH INSURANCE	$181,485	$210,051	$217,505	$265,441	16.1%
SOCIAL SECURITY	$52,283	$54,948	$53,808	$57,528	2.8%
PENSION CONTRIBUTIONS	$119,681	$139,939	$144,042	$131,291	-6.3%
OPEB CONTRIBUTIONS	$48,000	$58,800	$63,800	$64,600	1.3%
Total Salaries & Benefits:	**$1,171,998**	**$1,270,526**	**$1,277,654**	**$1,377,365**	**2.3%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$1,489	$0	$0	$350	-88.4%
PROFESSIONAL SERVICES	$0	$4,650	$129,397	$49,294	95.6%
REPAIRS & MAINTENANCE	$5,850	$1,460	$7,405	$6,000	-79.1%
BUILDING & LAND RENTAL	$0	$0	$1,350	$2,700	N/A
EQUIPMENT RENTALS	$4,324	$3,957	$4,214	$5,784	10%
POSTAGE	$13,012	$14,782	$15,038	$15,500	3.3%
PRINTING AND BINDING EXP	$9,413	$1,580	$5,640	$12,000	0%
TRAVEL EXPENSES	$2,367	$1,789	$655	$4,400	76%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$820	$2,416	$1,556	$2,780	-37.9%
EDUCATION AND TRAINING	$498	$1,218	$709	$3,220	37.8%
OTHER PURCHASED SERVICES	$0	$0	$0	$15,600	N/A
Total Personal Services:	**$37,772**	**$31,852**	**$165,963**	**$117,628**	**19.4%**
Supplies					
GENERAL SUPPLIES	$36,946	$55,432	$32,460	$57,200	4%
BOOKS & PERIODICALS	$631	$559	$2,266	$3,110	38.8%
OTHER SUPPLIES	$580	$4,346	$1,945	$0	0%
Total Supplies:	**$38,157**	**$60,336**	**$36,671**	**$60,310**	**5.4%**
Capital Assets					
OTHER EQUIPMENT	$24,363	$440	$18,090	$8,389	-65.8%
Total Capital Assets:	**$24,363**	**$440**	**$18,090**	**$8,389**	**-65.8%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$5,055	$15,180	$16,640	$16,823	1.1%
INTERNAL SVC - SAFETY	$4,050	$7,200	$5,850	$7,650	30.8%
Total Intergovernmental Ch:	**$9,105**	**$22,380**	**$22,490**	**$24,473**	**8.8%**
Total Expense Objects:	**$1,281,395**	**$1,385,534**	**$1,520,868**	**$1,588,165**	**2.5%**

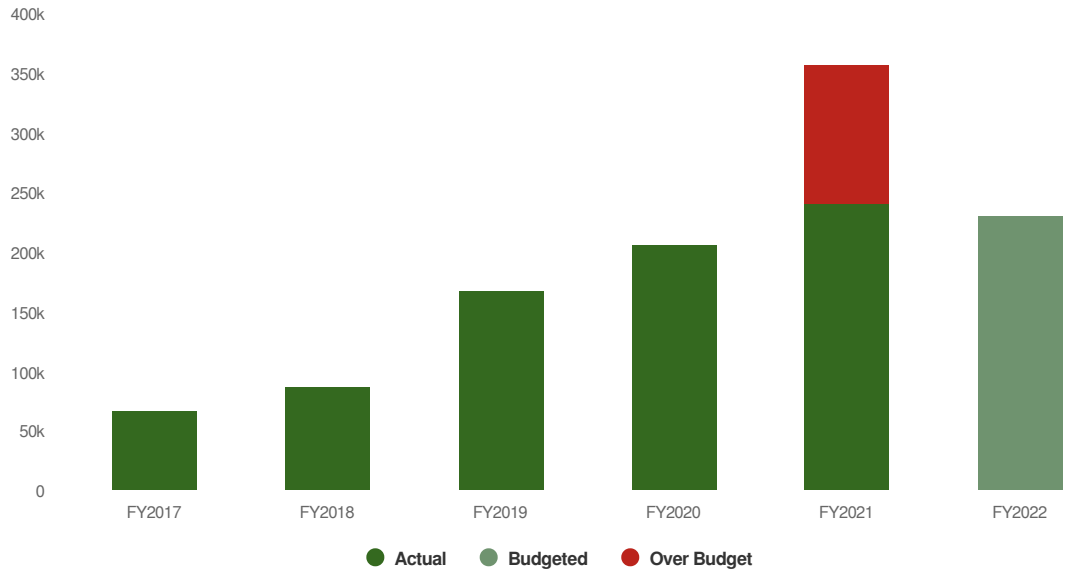
1002451 - Probate Court Filing Fees

Costs associated with the operations of Probate Court are monitored within this department.

Expenditures Summary

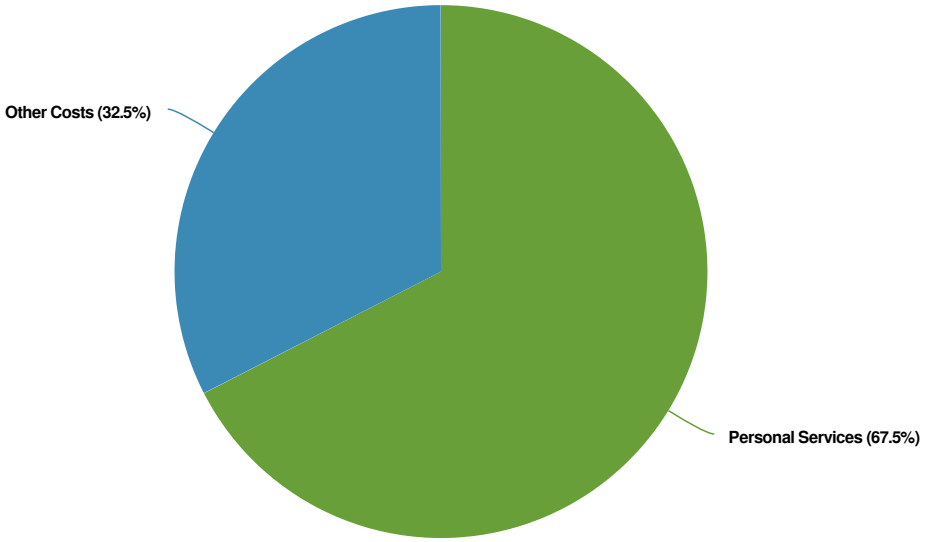
$230,500 -$9,500
(-3.96% vs. prior year)

1002451 - Probate Court Filing Fees Proposed and Historical Budget vs. Actual

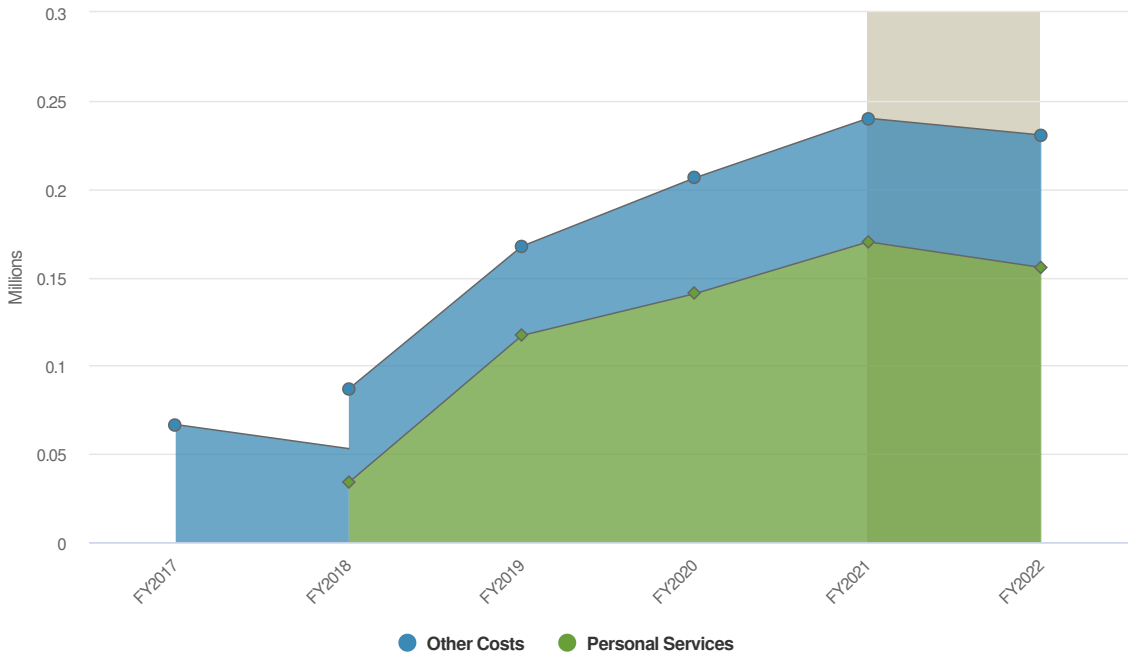


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Judicial					
PROFESSIONAL SERVICES	$90,845	$116,276	$245,684	$125,000	25%
PRINTING AND BINDING EXP	$26,148	$24,422	$61,677	$30,500	1.7%
Total Judicial:	**$116,993**	**$140,698**	**$307,361**	**$155,500**	**-8.5%**
Total Personal Services:	**$116,993**	**$140,698**	**$307,361**	**$155,500**	**-8.5%**
Other Costs					
Judicial					
PMTS TO OTHERS	$50,550	$65,610	$49,500	$75,000	7.1%
Total Judicial:	**$50,550**	**$65,610**	**$49,500**	**$75,000**	**7.1%**
Total Other Costs:	**$50,550**	**$65,610**	**$49,500**	**$75,000**	**7.1%**
Total Expense Objects:	**$167,543**	**$206,308**	**$356,861**	**$230,500**	**-4%**

Juvenile

Judge Lisa Colbert
Presiding Judge

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	59	59	59
Part Time Positions	1	1	1
Total	**60.00**	**60.00**	**60.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - To collaborate with community partners to expand job training programs and employment opportunities for our youth	Superior Stewardship
Goal #2 - To provide more case diversion opportunities for low level offenders.	Quality of Service to our Customers

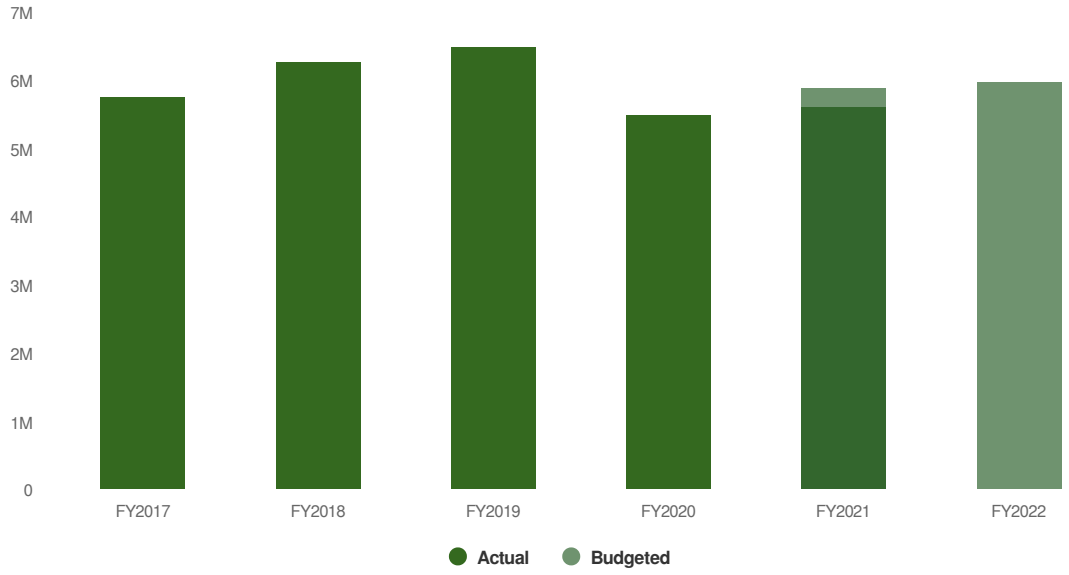
Department Objectives and Key Results

Goal	Activity & Objective	
1	Expand job training programs and employment opportunities	
2	Reduce the number of youth performing below grade level	

Expenditures Summary

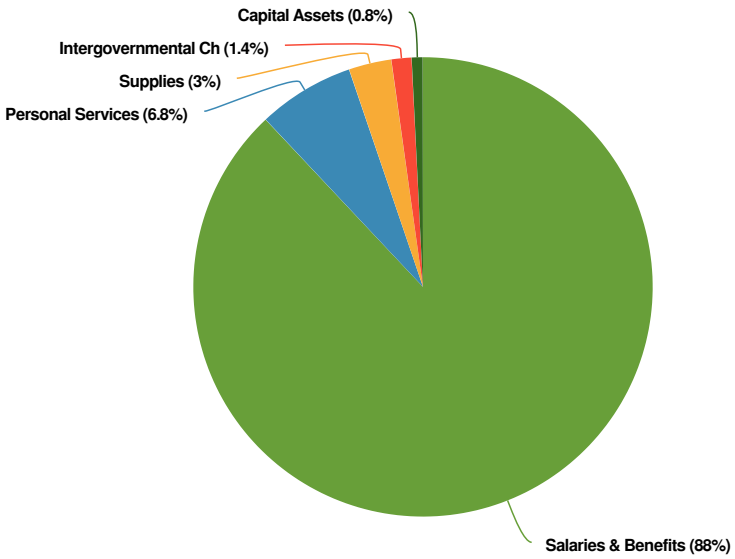
$5,978,959 **$86,317**
(1.46% vs. prior year)

1002600 - Juvenile Court Proposed and Historical Budget vs. Actual

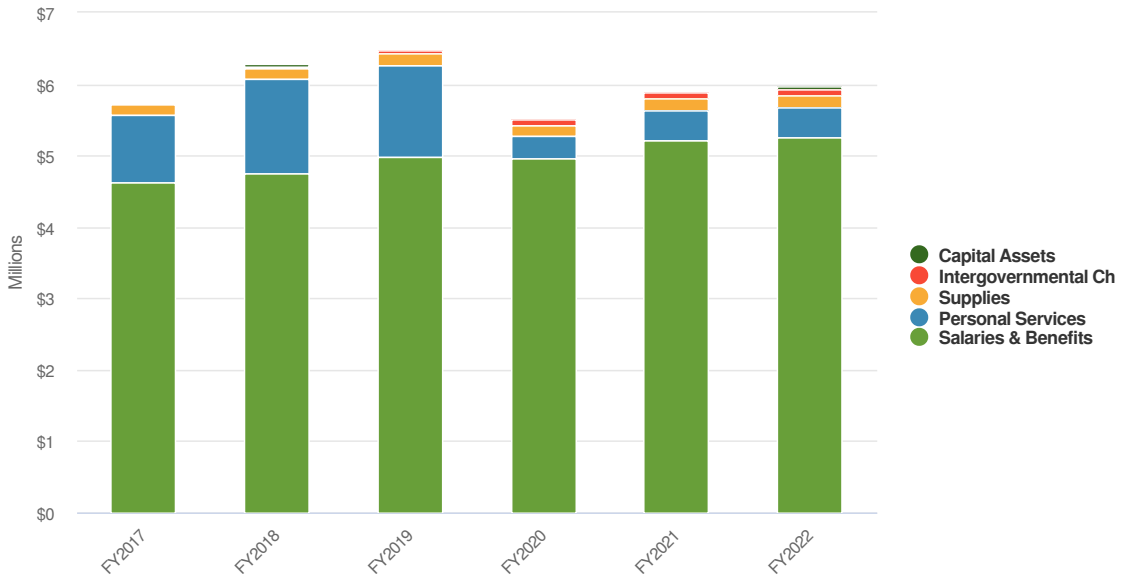


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$3,193,368	$3,122,933	$3,220,051	$3,407,369	2.3%
OVERTIME	$0	$948	$0	$0	0%
HEALTH INSURANCE	$752,413	$741,339	$751,370	$865,044	2%
SOCIAL SECURITY	$212,977	$209,330	$217,497	$229,642	1.3%
PENSION CONTRIBUTIONS	$598,935	$640,322	$602,358	$542,528	-8.1%
OPEB CONTRIBUTIONS	$216,000	$239,400	$220,000	$216,600	-1.5%
Total Salaries & Benefits:	**$4,973,693**	**$4,954,272**	**$5,011,276**	**$5,261,183**	**0.9%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$28,880	$25,610	$30,876	$47,000	30.2%
PROFESSIONAL SERVICES	$979,926	$30,090	$81,098	$57,800	-14.6%
REPAIRS & MAINTENANCE	$77,099	$41,671	$53,103	$66,890	67.4%
FLEET - PARTS	$2,405	$1,396	$2,279	$2,005	11.4%
FLEET - LABOR	$2,372	$1,895	$1,524	$2,145	-3.8%
FLEET - OUTSOURCED SERVICE	$598	$20	$154	$485	-51.7%
EQUIPMENT RENTALS	$16,449	$10,599	$13,086	$21,860	17.2%
TELEPHONE SERVICE	$27,650	$34,152	$27,275	$31,235	3.8%
POSTAGE	$10,474	$10,245	$10,661	$11,000	10%
ADVERTISING	$2,100	$40	$325	$300	0%
PRINTING AND BINDING EXP	$5,191	$4,094	$1,454	$6,000	0%
TRAVEL EXPENSES	$41,265	$20,554	$2,912	$25,400	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$8,019	$6,113	$4,524	$7,150	2.9%
EDUCATION AND TRAINING	$8,763	$9,631	-$925	$13,388	50%
OTHER PURCHASED SERVICES	$85,520	$129,562	$112,310	$113,625	-30.3%
Total Personal Services:	**$1,296,711**	**$325,673**	**$340,656**	**$406,283**	**-2.8%**
Supplies					
GENERAL SUPPLIES	$32,112	$34,195	$36,400	$35,000	0%
GASOLINE/DIESEL	$8,928	$7,192	$2,861	$7,415	-14.7%
UTILITIES OTHER	$105,201	$88,954	$111,879	$115,000	0%
CATERED MEALS	$1,129	$755	$505	$4,400	0%
BOOKS & PERIODICALS	$3,219	$3,908	$6,256	$12,200	103.3%
OTHER SUPPLIES	$803	$2,300	$3,957	$3,000	-14.3%
UNIFORMS	$2,323	$2,011	$3,236	$2,700	0%
Total Supplies:	**$153,714**	**$139,315**	**$165,094**	**$179,715**	**2.5%**
Capital Assets					
BLDGS/ BLDG IMPROVEMENTS	$0	$0	$1,054	$0	0%
FURNITURE & FIXTURES	$2,990	$933	$1,378	$6,000	200%
COMPUTERS	$4,898	$1,290	$2,134	$25,000	150%
OTHER EQUIPMENT	$652	$10,539	$17,667	$16,000	433.3%
Total Capital Assets:	**$8,540**	**$12,762**	**$22,233**	**$47,000**	**213.3%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$25,870	$52,420	$57,179	$57,778	1%
INTERNAL SVC - SAFETY	$24,300	$26,550	$11,700	$27,000	130.8%
Total Intergovernmental Ch:	**$50,170**	**$78,970**	**$68,879**	**$84,778**	**23.1%**
Total Expense Objects:	**$6,482,828**	**$5,510,992**	**$5,608,138**	**$5,978,959**	**1.5%**

1002620 - Juvenile Indigent Defense



Kenneth Cail
Director

To provide representation to juveniles in Delinquency and Dependency proceedings that exceeds the constitutional mandate of effective assistance of counsel to each juvenile whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	6	6	6
Part-Time Positions	0	0	0
Total	**6.00**	**6.0**	**6.0**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
◦ Increase the number of juvenile delinquency cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. ◦ Transition into a Delinquincy/Dependency representation format with the "child's attorney" office or panel attorneys represent the juvenile's interest in Dependency proceedings, streamlining appointments and allowing Juvenile Court to function more effectively and efficiently.	Quality of Life

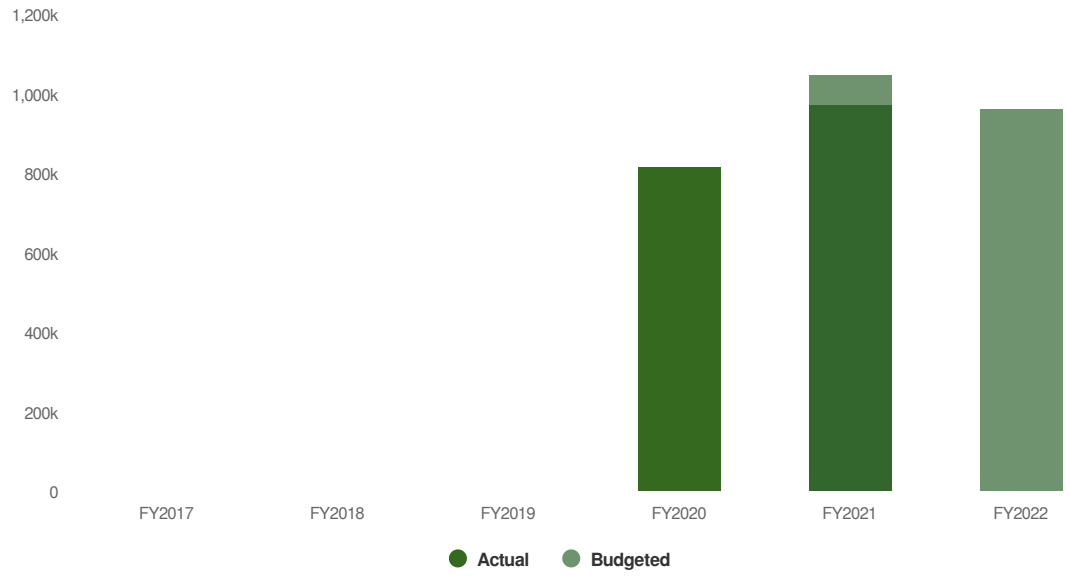
Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Recidivism Rate	Streamline juvenile representation appointments to increase efficiency within the court system by providing legal services in a timely, cost-efficient manner.	Government efficiency

Expenditures Summary

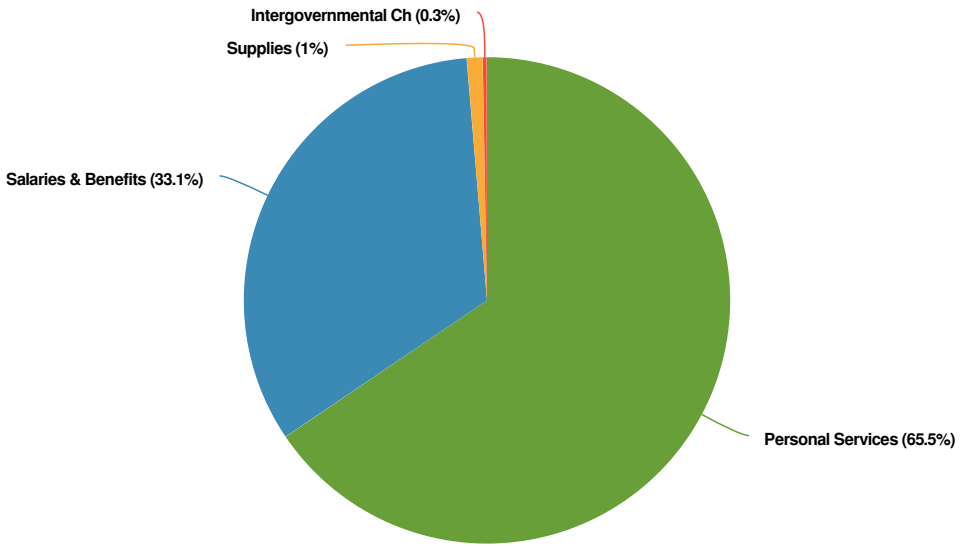
$961,265 **-$88,217**
(-8.41% vs. prior year)

1002620 - Juvenile Indigent Defense Proposed and Historical Budget vs. Actual

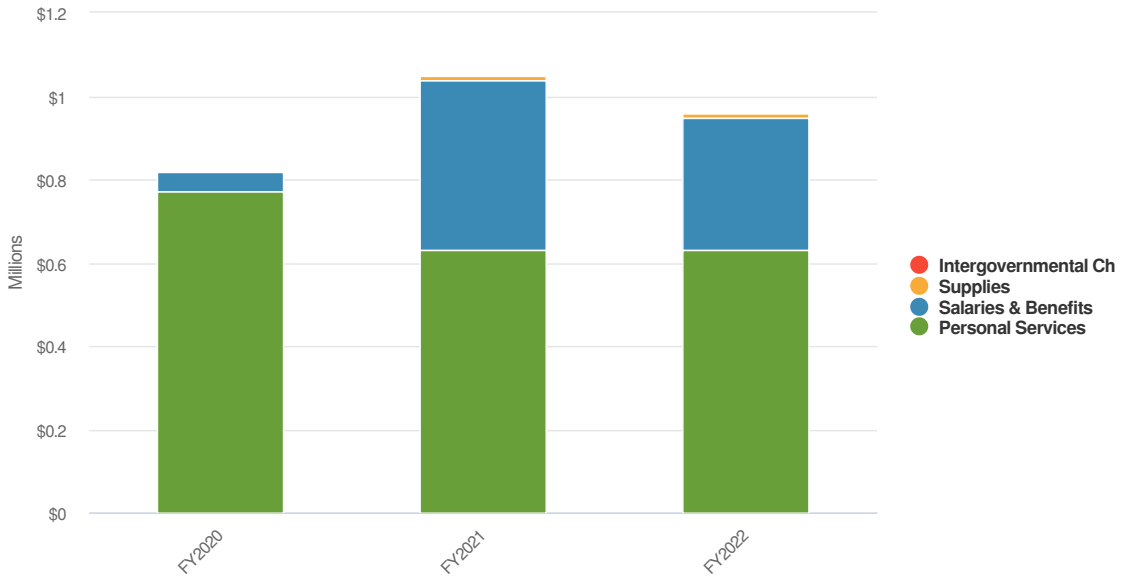


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$0	$0	$0	$198,259	-19.8%
HEALTH INSURANCE	$0	$0	$0	$61,808	-24.2%
SOCIAL SECURITY	$0	$0	$0	$13,570	-21.5%
PENSION CONTRIBUTIONS	$0	$48,750	$42,313	$29,728	-29.7%
OPEB EMPLOYER CONTRIBUTIONS	$0	$0	$0	$15,200	-27.6%
Total Salaries & Benefits:	**$0**	**$48,750**	**$42,313**	**$318,565**	**-22.2%**
Personal Services					
PROFESSIONAL SERVICES	$0	$770,067	$932,294	$630,000	0%
Total Personal Services:	**$0**	**$770,067**	**$932,294**	**$630,000**	**0%**
Supplies					
GENERAL SUPPLIES	$0	$0	$0	$10,000	0%
Total Supplies:	**$0**	**$0**	**$0**	**$10,000**	**0%**
Intergovernmental Ch					
INTERNAL SVC - SAFETY		$0	$0	$2,700	N/A
Total Intergovernmental Ch:		**$0**	**$0**	**$2,700**	**N/A**
Total Expense Objects:	**$0**	**$818,817**	**$974,607**	**$961,265**	**-8.4%**

1002750 - Law Library

Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	0	0	0
Total	**1.00**	**1.00**	**1.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Maintain the library with the latest updates of both electronic and published legal resources.	Encourage lifelong learning

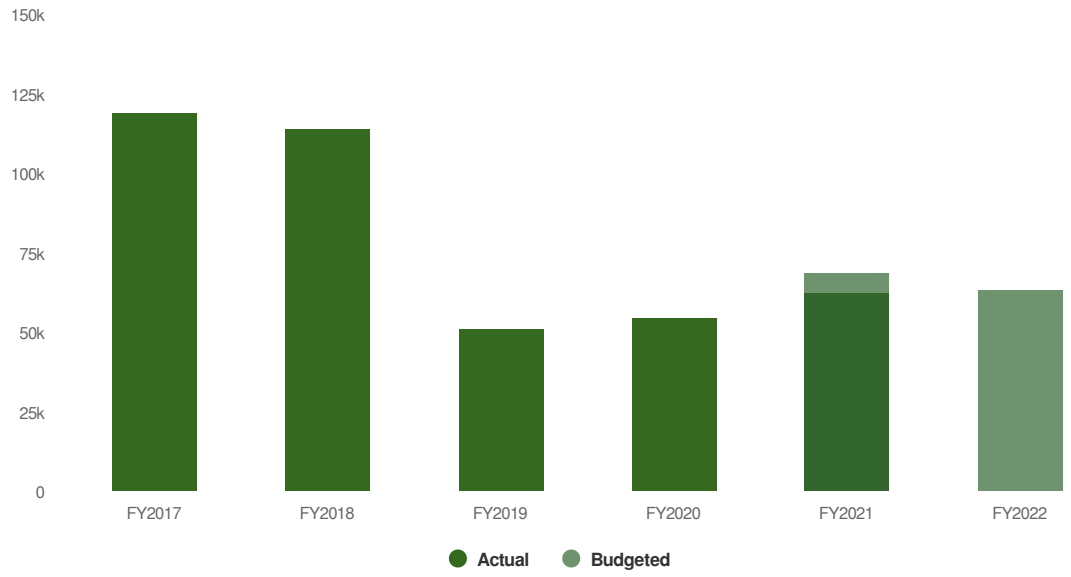
Performance Measures

Activity	Performance Measure
Education	The objectives and activities listed above are measured by keeping our resource collection current with changing laws to provide the citizens of Chatham County with the latest legal information in both print and electronic form.

Expenditures Summary

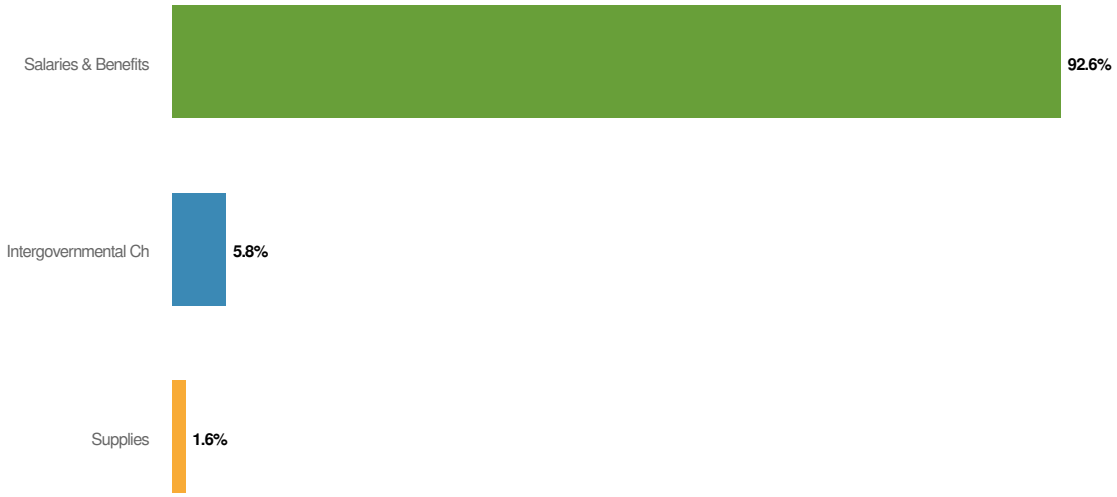
$63,776 -$4,985
(-7.25% vs. prior year)

1002750 - Law Library Proposed and Historical Budget vs. Actual

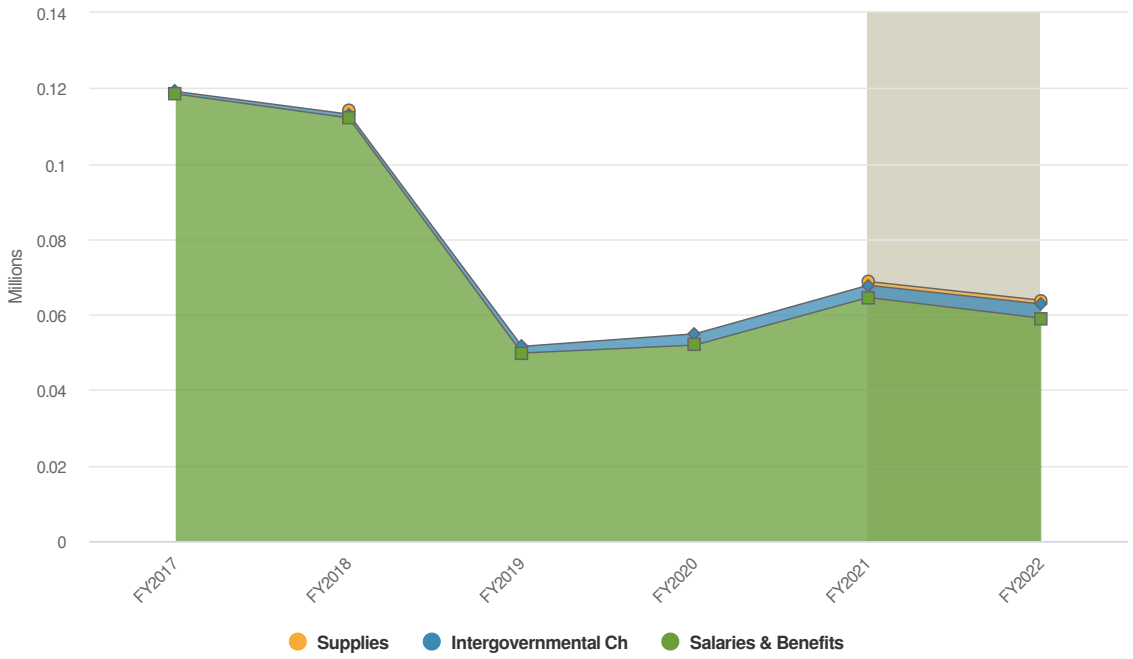


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$23,344	$23,678	$23,974	$24,310	-17.9%
HEALTH INSURANCE	$21,249	$22,779	$25,003	$25,335	5.8%
SOCIAL SECURITY	$1,208	$1,252	$1,293	$1,860	-2.4%
PENSION CONTRIBUTIONS	$0	$0	$5,146	$3,748	-26%
OPEB CONTRIBUTIONS	$4,000	$4,200	$4,000	$3,800	-5%
Total Salaries & Benefits:	**$49,801**	**$51,910**	**$59,416**	**$59,053**	**-8.5%**
Supplies					
GENERAL SUPPLIES	$0	$0	$61	$1,000	0%
Total Supplies:	**$0**	**$0**	**$61**	**$1,000**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$865	$2,537	$2,791	$2,823	1.1%
INTERNAL SVC - SAFETY	$900	$450	$450	$900	100%
Total Intergovernmental Ch:	**$1,765**	**$2,987**	**$3,241**	**$3,723**	**14.9%**
Total Expense Objects:	**$51,566**	**$54,897**	**$62,719**	**$63,776**	**-7.2%**

1002800 - Public Defender

Todd Martin
Circuit Public Defender

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	7	7	7
Part-Time Positions	0	0	0
Total	**7.00**	**7.00**	**7.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
◦ Provide high quality legal services for indigent persons charged with felony offenses and juveniles charged with delinquent acts. ◦ Work with the District Attorney's Office and Judges to develop a Pretrial Intervention Program and enhance the Major Crimes Division. ◦ Expand the use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail costs.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations.	Provide a community resource for County residents

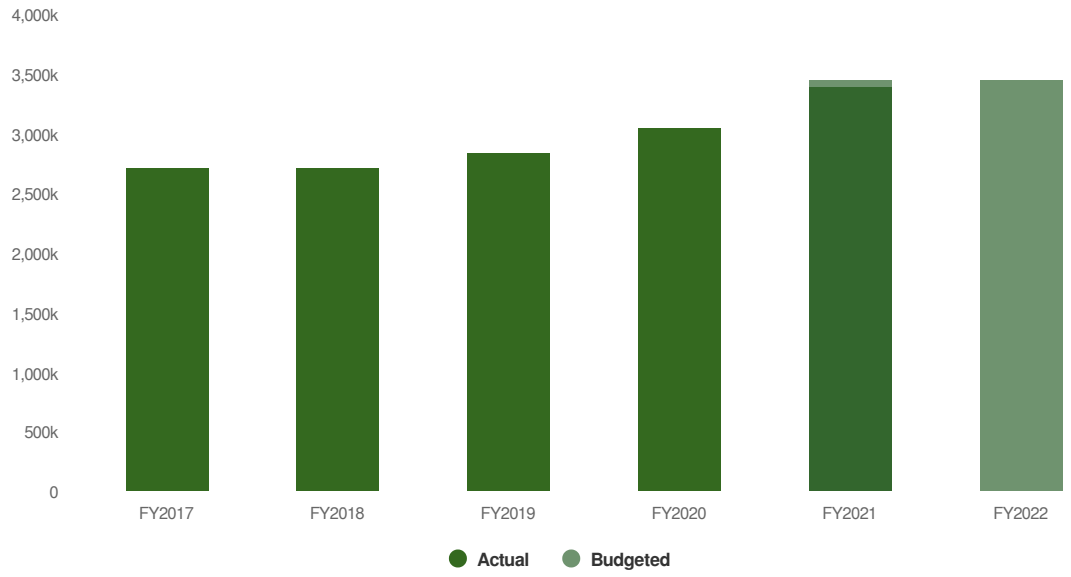
Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Represents all indigent persons charged with felony crimes in the County	90%	90%	90%
Represent indigent juveniles charged with crimes in County	90%	95%	95%

Expenditures Summary

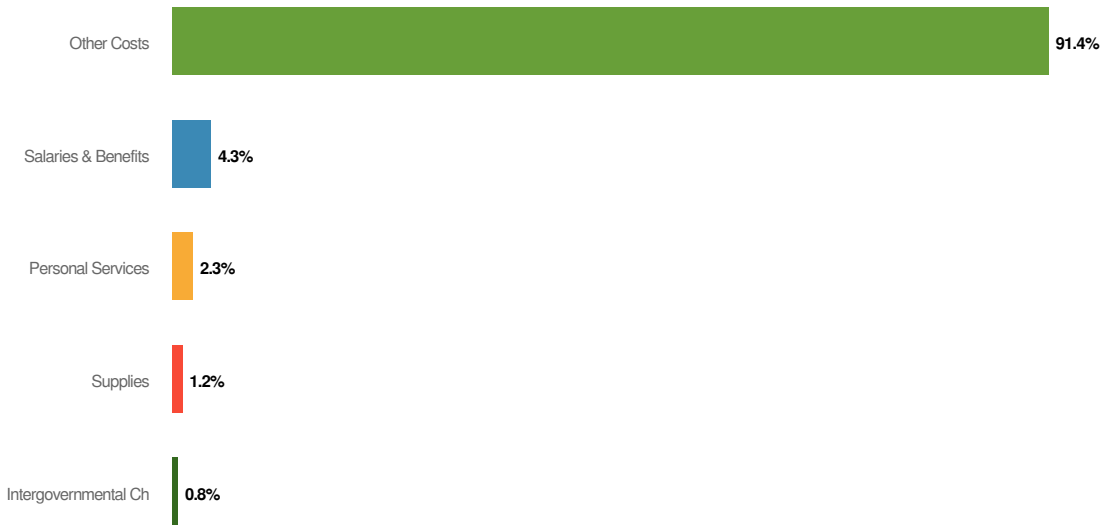
$3,457,278 **-$6,953**
(-0.2% vs. prior year)

1002800 - Public Defender Proposed and Historical Budget vs. Actual

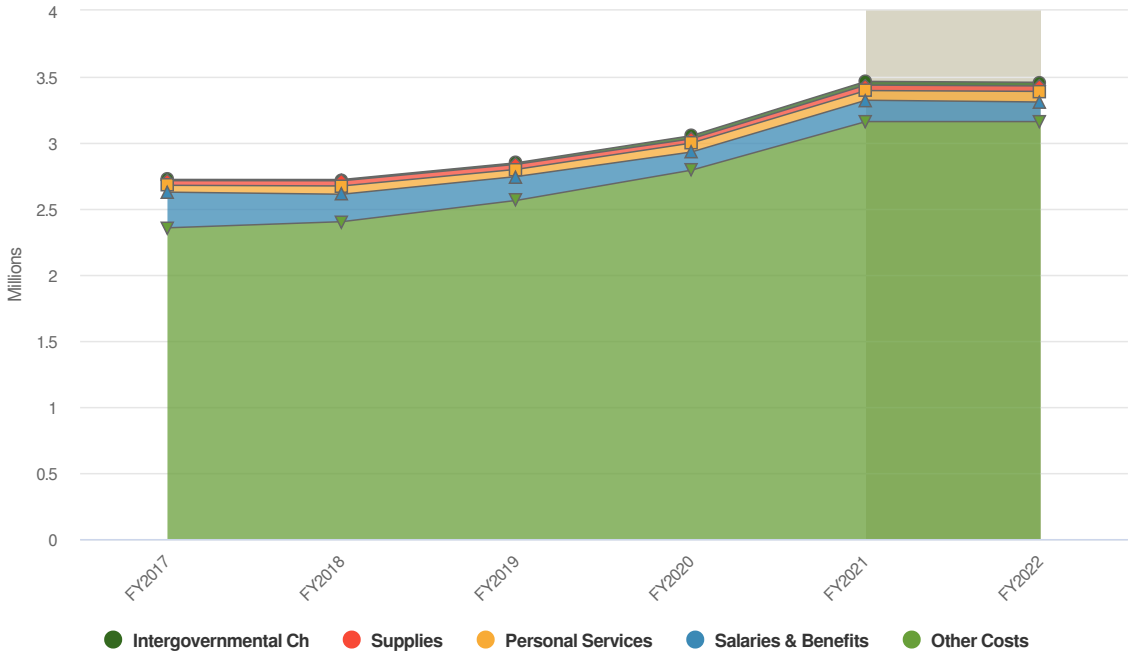


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$138,633	$100,477	$96,976	$116,547	-10.6%
TEMPORARY EMPLOYEES	$2,918	$0	$0	$0	0%
OVERTIME	$35	$0	$0	$0	0%
HEALTH INSURANCE	$10,000	$4,923	$4,094	$0	-100%
SOCIAL SECURITY	$10,502	$7,534	$7,306	$8,912	-8.7%
PENSION CONTRIBUTIONS	$10,461	$16,102	$8,626	$0	-100%
OPEB CONTRIBUTIONS	$8,000	$8,400	$4,000	$22,800	470%
Total Salaries & Benefits:	**$180,549**	**$137,436**	**$121,002**	**$148,259**	**-8.2%**
Personal Services					
PROFESSIONAL SERVICES	$11,363	$37,918	$29,780	$30,000	0%
TECHNICAL SERVICES	$2,271	$1,949	$3,073	$3,000	0%
REPAIRS & MAINTENANCE	$213	$95	$180	$500	0%
FLEET - PARTS	$1,299	$1,716	$1,348	$1,575	3.6%
FLEET - LABOR	$1,343	$1,597	$1,132	$1,555	-8.5%
FLEET - OUTSOURCED SERVICE	$326	$2,004	$0	$1,065	-12.3%
EQUIPMENT RENTALS	$11,188	$10,784	$11,425	$16,000	0%
TELEPHONE SERVICE	$4,617	$4,963	$4,731	$4,000	23.1%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
POSTAGE	$3,772	$2,848	$2,959	$3,500	0%
PRINTING AND BINDING EXP	$701	$212	$179	$790	0%
TRAVEL EXPENSES	$3,364	$1,090	$0	$1,250	0%
DUES AND FEES	$11,315	$342	$6,611	$8,000	0%
EDUCATION AND TRAINING	$2,215	$1,658	$1,475	$1,500	0%
OTHER PURCHASED SERVICES	$291	$702	$511	$7,500	650%
Total Personal Services:	**$54,277**	**$67,878**	**$63,404**	**$80,235**	**9.6%**
Supplies					
GENERAL SUPPLIES	$18,360	$18,275	$23,048	$23,069	7.7%
GASOLINE/DIESEL	$8,187	$5,737	$4,264	$6,845	-19.5%
CATERED MEALS	$1,050	$1,031	$109	$1,500	0%
BOOKS & PERIODICALS	$10,667	$6,938	$3,250	$10,000	0%
OTHER SUPPLIES	$121	$11	$54	$0	0%
Total Supplies:	**$38,385**	**$31,993**	**$30,724**	**$41,414**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$10,120	$22,227	$24,067	$24,299	1%
INTERNAL SVC - SAFETY	$1,350	$1,800	$4,050	$3,150	-22.2%
Total Intergovernmental Ch:	**$11,470**	**$24,027**	**$28,117**	**$27,449**	**-2.4%**
Other Costs					
PMTS TO OTHER AGCY	$2,563,533	$2,791,937	$3,158,962	$3,159,921	0%
Total Other Costs:	**$2,563,533**	**$2,791,937**	**$3,158,962**	**$3,159,921**	**0%**
Total Expense Objects:	**$2,848,215**	**$3,053,270**	**$3,402,209**	**$3,457,278**	**-0.2%**

1002820 - Indigent Defense Unit

Kenneth Cail
Director

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	16	16	16
Part-Time Positions	0	0	0
Total	**16.00**	**16.00**	**16.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
◦ Increase the number of misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. ◦ Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timely, cost-efficient manner.	Government efficiency

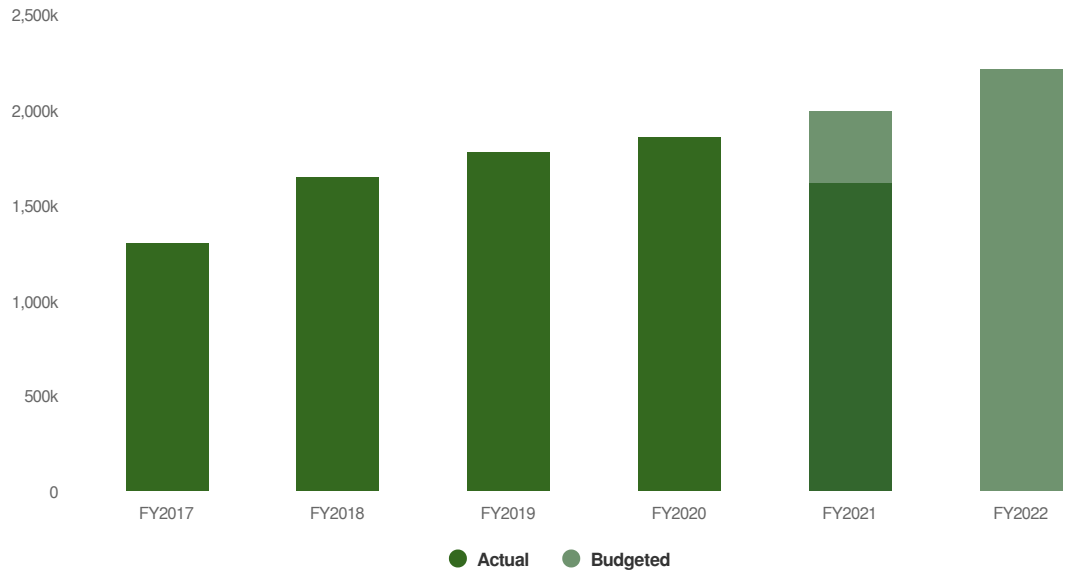
Performance Measures

Activity	Performance Measure
Quality of Life	Continue to strive a 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.

Expenditures Summary

$2,213,057 $216,276
(10.83% vs. prior year)

1002820 - Indigent Defense Unit Proposed and Historical Budget vs. Actual

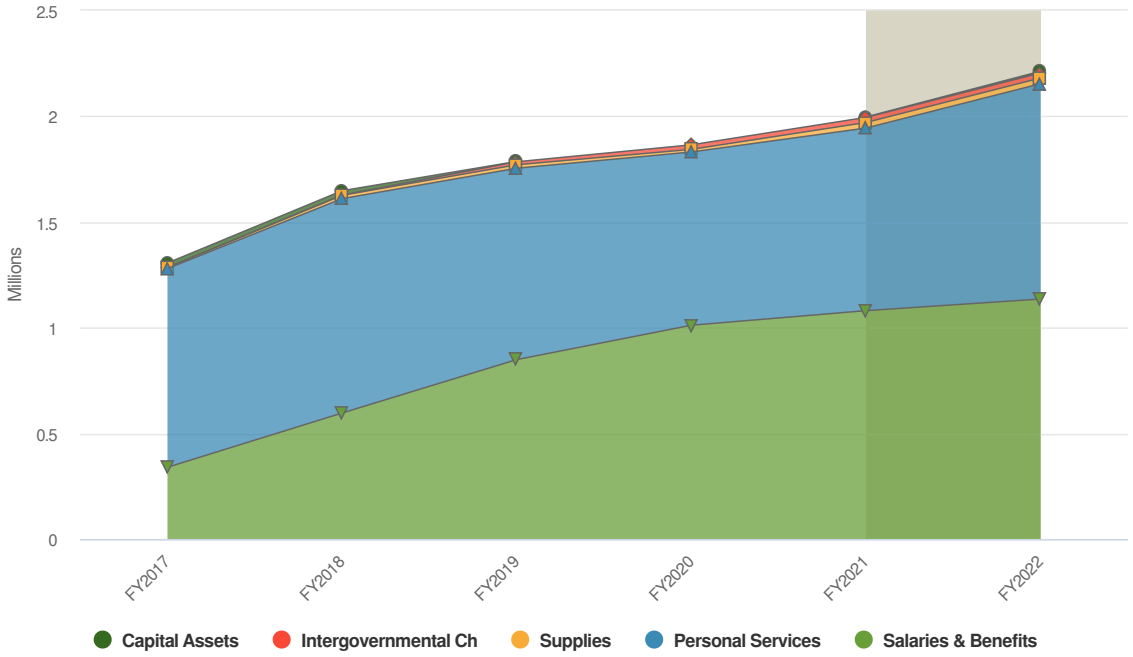


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$504,809	$590,851	$679,963	$710,696	3.9%
TEMPORARY EMPLOYEES	$0	$1,693	$0	$0	0%
HEALTH INSURANCE	$160,790	$193,118	$208,883	$214,570	11.6%
SOCIAL SECURITY	$34,477	$40,762	$46,768	$48,740	1.3%
PENSION CONTRIBUTIONS	$91,963	$127,184	$104,038	$109,198	7.8%
OPEB CONTRIBUTIONS	$56,730	$57,750	$54,950	$52,250	-4.9%
Total Salaries & Benefits:	**$848,769**	**$1,011,358**	**$1,094,601**	**$1,135,454**	**5.1%**
Personal Services					
PROFESSIONAL SERVICES	$595,444	$377,272	$94,710	$700,000	27.3%
REPAIRS & MAINTENANCE	$0	$93	$0	$500	0%
FLEET - PARTS	$42	$276	$216	$185	85%
FLEET - LABOR	$239	$283	$164	$285	1.8%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$100	0%
EQUIPMENT RENTALS	$2,795	$3,847	$3,931	$3,850	40.5%
TELEPHONE SERVICE	$1,463	$1,508	$1,614	$1,555	41.4%
POSTAGE	$2,199	$1,523	$532	$3,100	47.6%
TRAVEL EXPENSES	$136	$313	$0	$1,250	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$304	$1,205	$2,124	$3,775	0%
EDUCATION AND TRAINING	$42	$1,560	$383	$4,000	100%
OTHER PURCHASED SERVICES	$302,885	$431,762	$390,553	$300,000	0%
Total Personal Services:	**$905,551**	**$819,642**	**$494,227**	**$1,018,600**	**17.9%**
Supplies					
GENERAL SUPPLIES	$13,213	$10,293	$5,042	$20,000	0%
GASOLINE/DIESEL	$1,408	$1,051	$628	$1,145	-12.9%
CATERED MEALS	$0	$64	$0	$800	60%
BOOKS & PERIODICALS	$0	$1,092	$690	$3,200	28%
OTHER SUPPLIES	$1,729	$0	$0	$2,000	0%
Total Supplies:	**$16,350**	**$12,499**	**$6,360**	**$27,145**	**3.2%**
Capital Assets					
COMPUTERS	$1,653	$0	$1,036	$8,000	300%
Total Capital Assets:	**$1,653**	**$0**	**$1,036**	**$8,000**	**300%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$7,830	$15,086	$16,482	$16,658	1.1%
INTERNAL SVC - SAFETY	$6,300	$6,300	$7,650	$7,200	-5.9%
Total Intergovernmental Ch:	**$14,130**	**$21,386**	**$24,132**	**$23,858**	**-1.1%**
Total Expense Objects:	**$1,786,453**	**$1,864,886**	**$1,620,357**	**$2,213,057**	**10.8%**

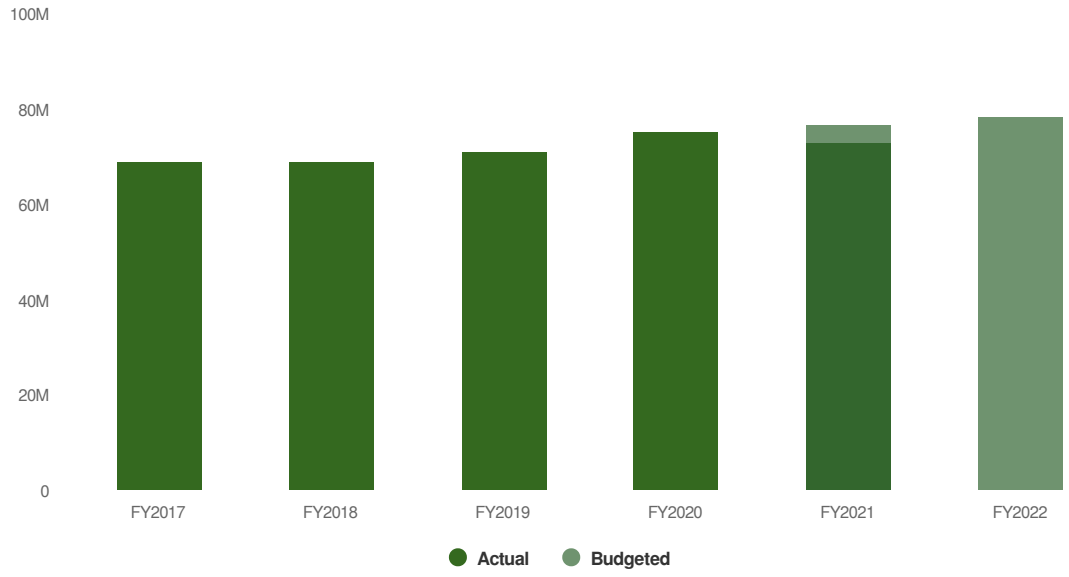
Constitutional Offices

Constitutional offices are those developed for elected officials within Chatham County

Expenditures Summary

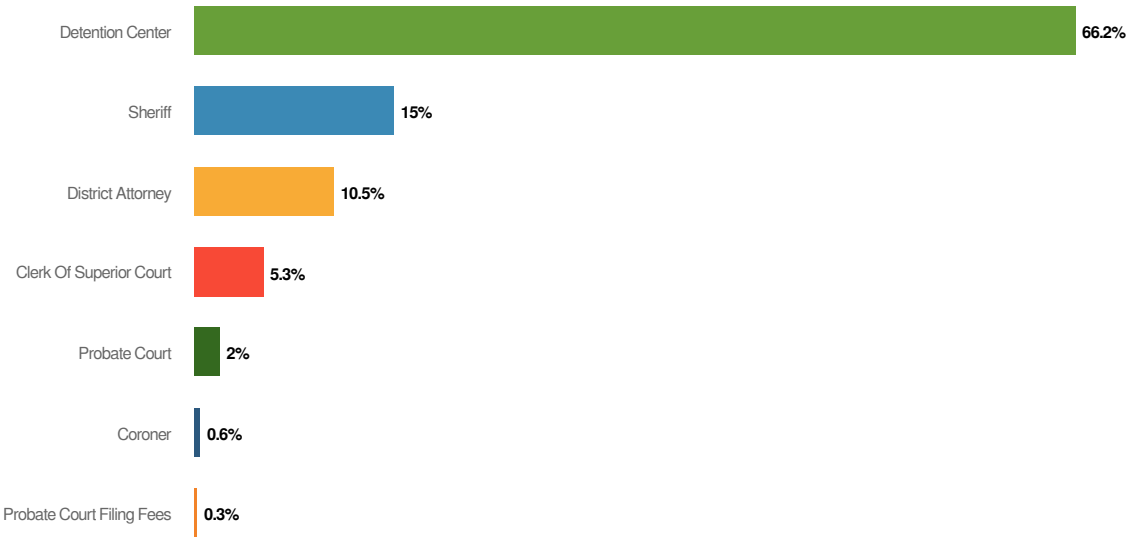
$78,266,849 $1,538,172
(2% vs. prior year)

Constitutional Offices Proposed and Historical Budget vs. Actual

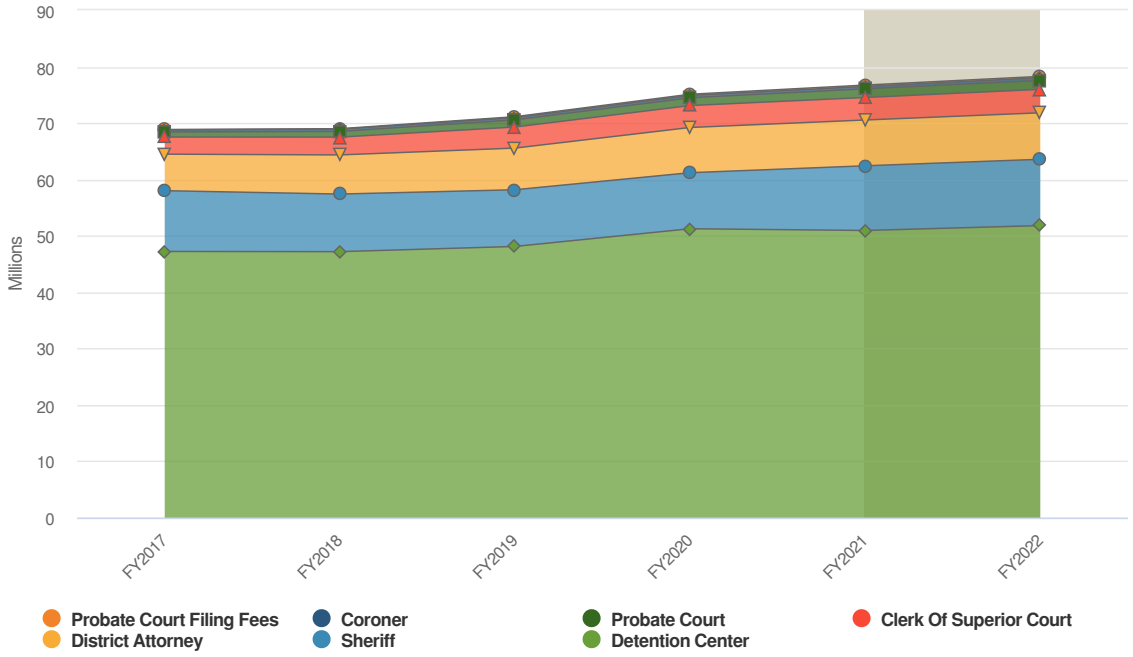


Expenditures by Function

Budgeted Expenditures by Function



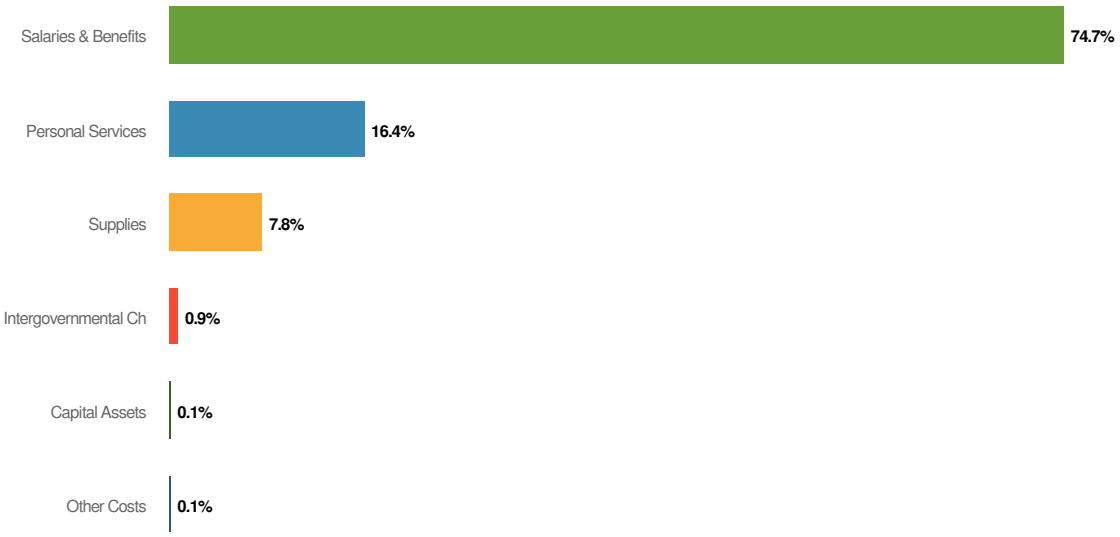
Budgeted and Historical Expenditures by Function



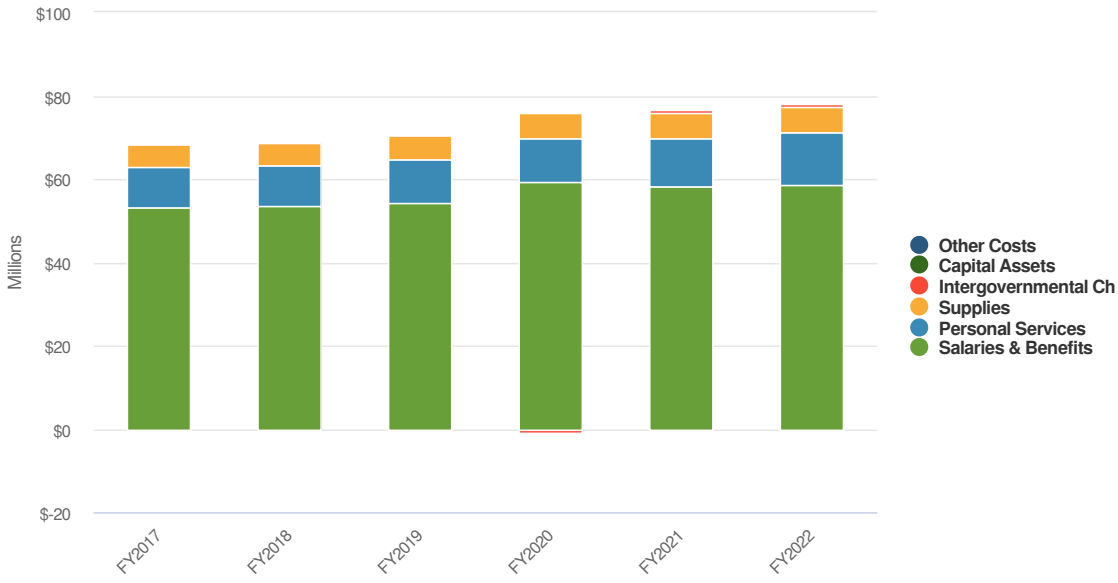
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



1002180 - Clerk of Superior Court

Tammie Mosley
Clerk of Court

The Clerk is the official keeper of the record, both administrative and financial for the Superior Court. All financial transactions of the Superior Court are administered by the Clerk's office including court-ordered trust funds and civil judgments. The office divisions includes Court Operations, Real Estate and Archives, Customer Service, Civil and Criminal Records Management, Appeals and Adoptions.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	51	51	51
Part Time Positions	4	4	4
Total	**55**	**55**	**55**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
◦ Continuing increased use of e-commerce and e-filing practices as a form of payment and filing, resulting in continued efficiencies within the department, specifically providing e-filing services for criminal case documents.	Quality of Life
◦ Continued focus on enhancing access to information through technology. This includes providing services in new and improved ways so the Court is better able to meet the needs of the diverse community it serves.	
◦ Identify more services and enhance current services.	
◦ Continued professional development opportunities to maintain high standards of professionalism, ethics, and performance.	

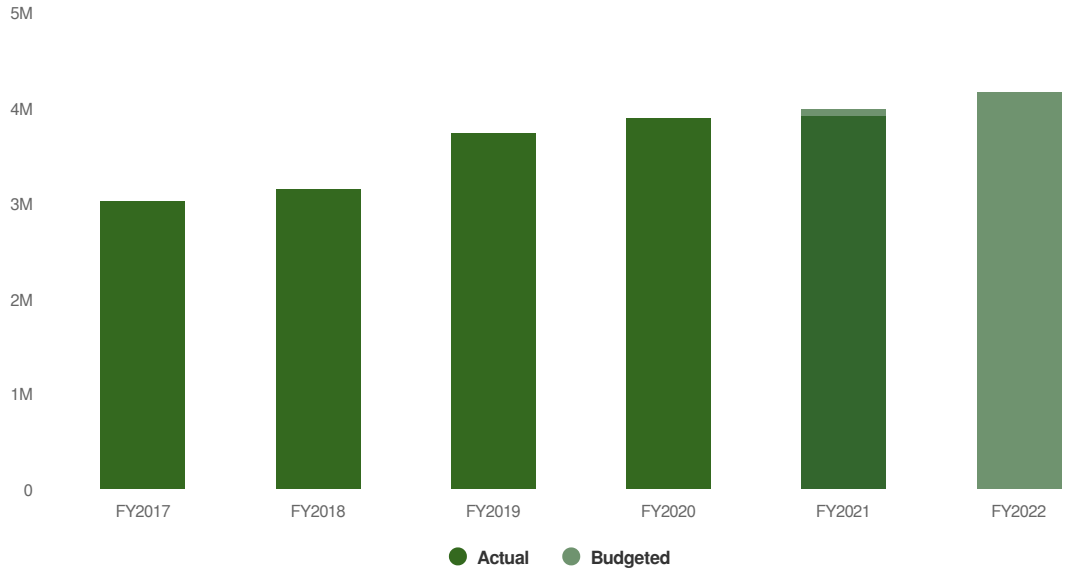
Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Provide accurate and quality service for court customers and better access to court records via the new case management system which allows for e-filing in Superior Court.	Improve the quality of life by providing a timelier, cost-efficient court system.

Expenditures Summary

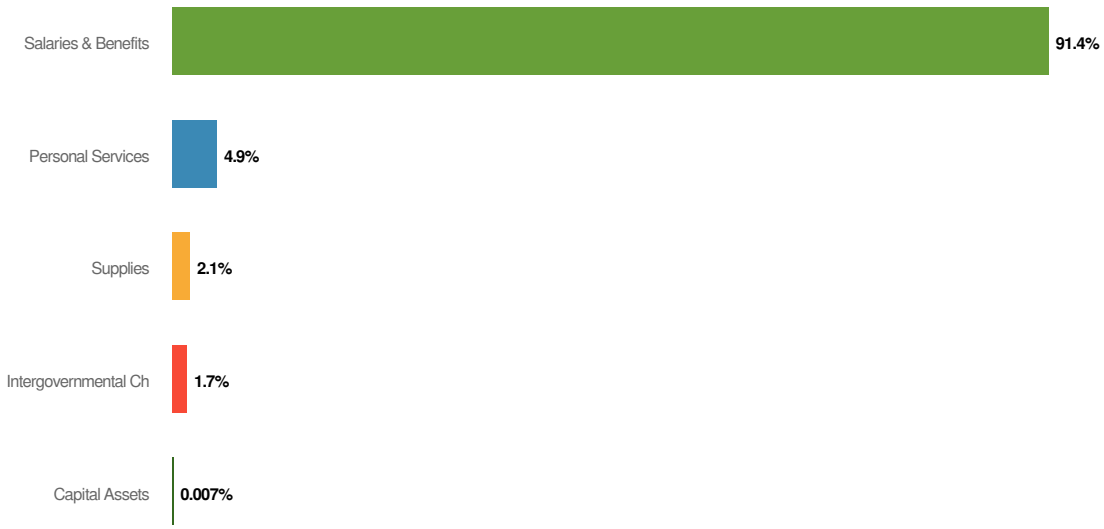
$4,160,250 **$168,342**
(4.22% vs. prior year)

1002180 - Clerk of Superior Court Proposed and Historical Budget vs. Actual

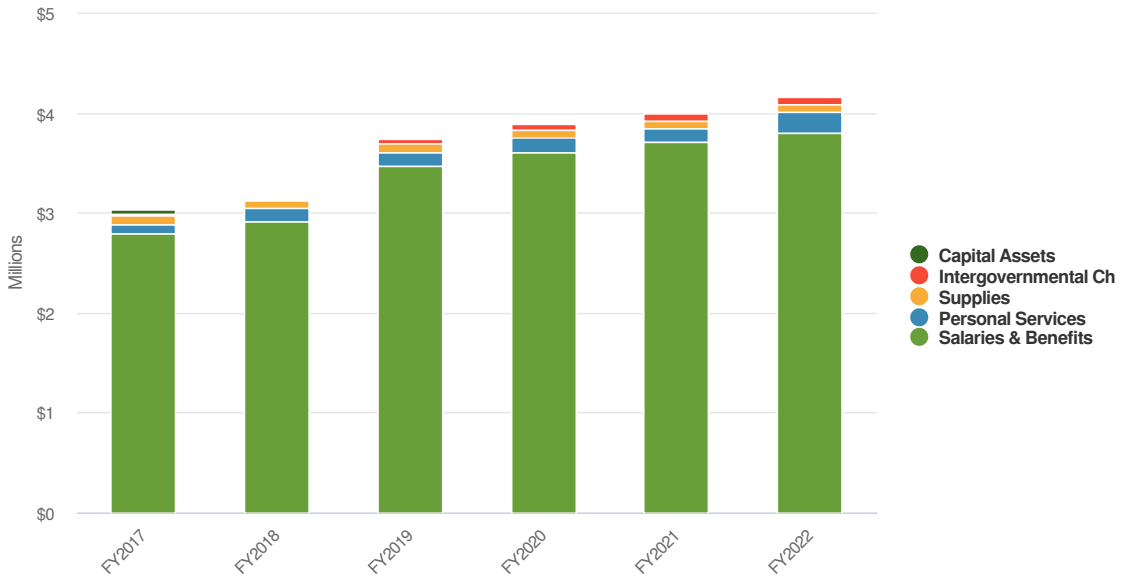


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$2,118,411	$2,184,681	$2,237,199	$2,344,857	3.9%
TEMPORARY EMPLOYEES	$10,975	$3,104	$0	$0	0%
OVERTIME	$25,440	$35,898	$10,531	$40,000	-26.1%
HEALTH INSURANCE	$597,562	$618,587	$643,104	$715,124	7.9%
SOCIAL SECURITY	$146,432	$152,634	$153,606	$160,694	3.4%
PENSION CONTRIBUTIONS	$381,045	$405,407	$374,634	$340,051	-7.6%
OPEB CONTRIBUTIONS	$192,000	$205,380	$207,580	$201,020	-3.2%
Total Salaries & Benefits:	**$3,471,865**	**$3,605,691**	**$3,626,655**	**$3,801,746**	**2.6%**
Personal Services					
PROFESSIONAL SERVICES	$0	$31,169	$48,323	$50,000	N/A
REPAIRS & MAINTENANCE	$5,537	$1,898	$1,622	$6,000	-24.1%
FLEET - PARTS	$19	$16	$156	$50	-50%
FLEET - LABOR	$60	$60	$464	$150	25%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$30	-70%
BUILDING & LAND RENTAL		$0	$1,350	$3,000	N/A
EQUIPMENT RENTALS	$18,862	$20,340	$18,558	$27,000	0%
TELEPHONE SERVICE	$1,074	$3,334	$3,382	$3,600	140%
POSTAGE	$34,656	$28,889	$25,041	$40,000	0%
TRAVEL EXPENSES	$18,934	$5,236	$4,923	$18,730	165.7%
DUES AND FEES	$3,907	$4,678	$4,471	$4,914	13.1%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
EDUCATION AND TRAINING	$6,235	$4,327	$4,261	$8,000	131.9%
OTHER PURCHASED SERVICES	$40,497	$41,102	$42,901	$41,200	0%
Total Personal Services:	**$129,781**	**$141,048**	**$155,453**	**$202,674**	**52.7%**
Supplies					
GENERAL SUPPLIES	$50,362	$40,717	$35,146	$43,000	0%
GASOLINE/DIESEL	$313	$326	$304	$305	1.7%
CATERED MEALS	$804	$936	$974	$1,000	0%
BOOKS & PERIODICALS	$100	$161	$100	$200	0%
OTHER SUPPLIES	$46,239	$37,411	$32,778	$41,200	0%
Total Supplies:	**$97,818**	**$79,551**	**$69,301**	**$85,705**	**0%**
Capital Assets					
COMPUTERS	$149	$0	$0	$300	0%
Total Capital Assets:	**$149**	**$0**	**$0**	**$300**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$15,850	$41,074	$44,628	$45,075	1%
INTERNAL SVC - SAFETY	$19,350	$24,300	$24,300	$24,750	1.9%
Total Intergovernmental Ch:	**$35,200**	**$65,374**	**$68,928**	**$69,825**	**1.3%**
Total Expense Objects:	**$3,734,813**	**$3,891,664**	**$3,920,336**	**$4,160,250**	**4.2%**

1002200 - District Attorney

Shalena Cook-Jones
District Attorney

The mission of the DA's Office is to prosecute criminals aggressively, seek justice for victims of crimes, and advocate for the rights of victims, in an ethical and effective manner. The DA's Office is committed to working with other law enforcement officials and governmental agencies, local community organizations, the faith community and the private sector to strengthen crime prevention efforts in Chatham County.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	79	79	79
Part-Time Positions	0	0	0
Total	**79.00**	**79.00**	**79.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Establish connections in high crime areas to promote better communication with community leaders.	Quality of Life

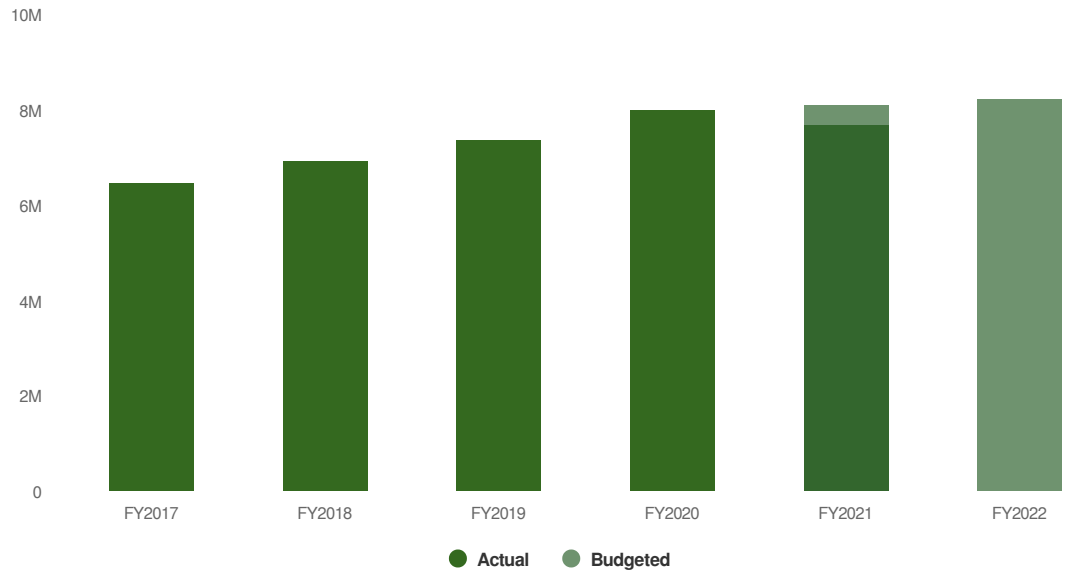
Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Youth Intercept Program — Reduce victim retaliation and increase life skills	Reduce crime; provide prevention;
Violent Crime Rate	End Gun Violence – removing guns and violent offenders off the streets	Improve the quality of life by reducing crime

Expenditures Summary

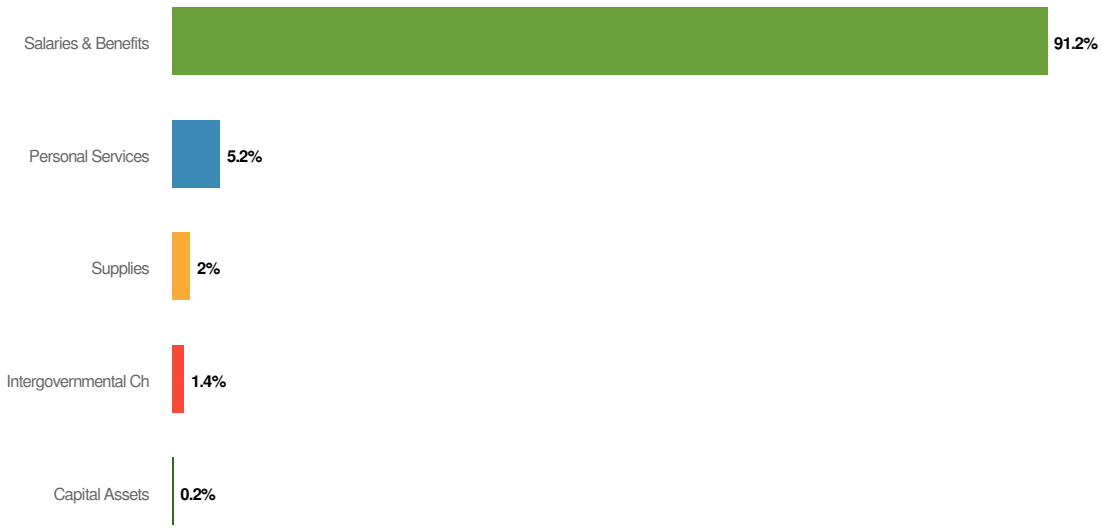
$8,245,730 **$119,858**
(1.48% vs. prior year)

1002200 - District Attorney Proposed and Historical Budget vs. Actual

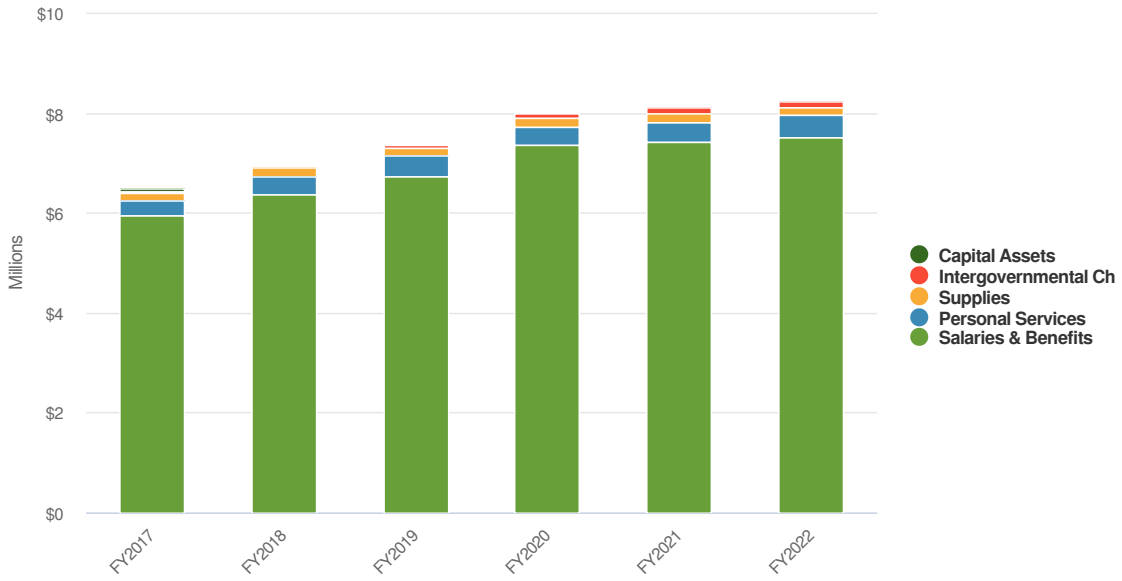


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$4,416,002	$4,829,690	$4,803,321	$4,937,280	0.3%
TEMPORARY EMPLOYEES	-$60,938	-$68,281	$0	$28,800	0%
OVERTIME	$1,018	$2,662	$0	$0	0%
HEALTH INSURANCE	$917,334	$1,031,100	$982,491	$1,122,136	11.4%
SOCIAL SECURITY	$310,772	$339,309	$337,513	$349,565	-0.8%
PENSION CONTRIBUTIONS	$814,538	$901,492	$814,717	$760,618	-5%
OPEB CONTRIBUTIONS	$320,000	$312,900	$303,400	$323,000	6.5%
Total Salaries & Benefits:	**$6,718,726**	**$7,348,872**	**$7,241,442**	**$7,521,399**	**1.4%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$748	$0	$952	$0	0%
PROFESSIONAL SERVICES	$2,654	$27,328	$31,900	$95,500	56.6%
TECHNICAL SERVICES	$12,370	$7,519	$6,896	$27,500	-30.7%
REPAIRS & MAINTENANCE	$6,165	$5,199	$0	$2,500	-16.7%
FLEET - PARTS	$1,262	$2,221	$1,450	$1,765	-3.6%
FLEET - LABOR	$2,401	$2,688	$2,827	$2,785	-8.5%
FLEET - OUTSOURCED SERVICE	$5,442	$4,988	$0	$4,695	-10.1%
BUILDING & LAND RENTAL	$11,029	$21,361	$43,883	$43,156	0%
EQUIPMENT RENTALS	$21,543	$18,781	$15,449	$25,000	-27%
TELEPHONE SERVICE	$12,725	$11,822	$26,131	$10,000	-16.7%
POSTAGE	$28,416	$22,525	$8,428	$25,000	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
ADVERTISING	-$12,990	-$3,539	-$8,299	$15,000	150%
PRINTING AND BINDING EXP	$238	$0	$0	$0	0%
TRAVEL EXPENSES	$85,737	$68,851	$14,088	$50,000	30.5%
DUES AND FEES	$221,290	$164,177	$25,843	$100,000	-14.6%
EDUCATION AND TRAINING	$19,017	$14,864	$4,624	$25,000	183%
OTHER PURCHASED SERVICES	$4,025	$80	$0	$0	0%
Total Personal Services:	**$422,069**	**$368,865**	**$174,172**	**$427,901**	**7.4%**
Supplies					
GENERAL SUPPLIES	$123,230	$125,624	$118,155	$100,000	0%
GASOLINE/DIESEL	$14,787	$11,387	$9,765	$12,645	-14.9%
CATERED MEALS	$1,787	$2,219	$3,146	$5,000	150%
BOOKS & PERIODICALS	$18,179	$30,767	$36,476	$50,000	-23.8%
OTHER SUPPLIES	$3,462	$4,111	$4,838	$0	-100%
Total Supplies:	**$161,445**	**$174,108**	**$172,381**	**$167,645**	**-10.2%**
Capital Assets					
VEHICLES	$405	$280	$0	$0	0%
FURNITURE & FIXTURES	$0	$1,594	$0	$0	0%
COMPUTERS	$14,693	$25,638	$19,012	$15,000	14.6%
OTHER EQUIPMENT	$5,648	$1,407	$0	$0	0%
Total Capital Assets:	**$20,745**	**$28,919**	**$19,012**	**$15,000**	**14.6%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$2,880	$4,489	55.9%
INTERNAL SVC-COMPUTER REP	$35,875	$67,174	$73,012	$73,746	1%
INTERNAL SVC - SAFETY	$33,850	$33,750	$34,650	$35,550	2.6%
Total Intergovernmental Ch:	**$69,725**	**$100,924**	**$110,542**	**$113,785**	**2.9%**
Total Expense Objects:	**$7,392,711**	**$8,021,688**	**$7,717,549**	**$8,245,730**	**1.5%**

1002210 - Victim Witness

Director

The Victim-Witness Assistance Program was established within the District Attorney's office to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	19	19	19
Part Time Positions	3.0	3.0	3.0
Total	**22.00**	**22.00**	**22.00**

Goals & Objectives

Department Goals

Description	Strategic Plan Factor
○ To inform, support, and conduct outreach to all crime victims ○ To further strengthen partnership with Chatham County public middle and high schools for selected at-risk students through Youth Intercept	Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Early notification and outreach - reduce crime; provide prevention to victims of violent crime and offer support, information and counseling	Reduce crime; provide prevention
Recidivism Rate	Reduce victim retaliation and increase life skills	Reduce crime; provide prevention
Engaging Students	Enhance students' understanding of goals and opportunities	Increase opportunities for young people with job shadowing and internships

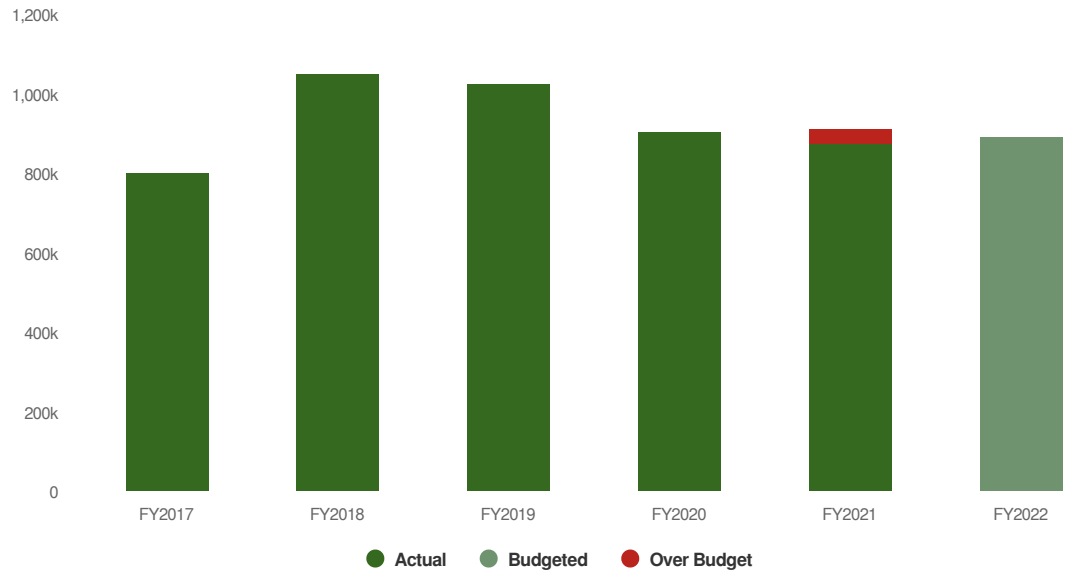
Performance Measures

Activity	Performance Measure
Quality of Life	Provide early notification and outreach to victims soon after the date of incident with information, support, referrals and counseling by VWAP staff counselor by partnering with all police departments in getting incident reports for contact.
Education	Increase Violence Intervention enrollment of crime victims to 15 from the hospital based program to provide education, job skills, and other life skill programs

Expenditures Summary

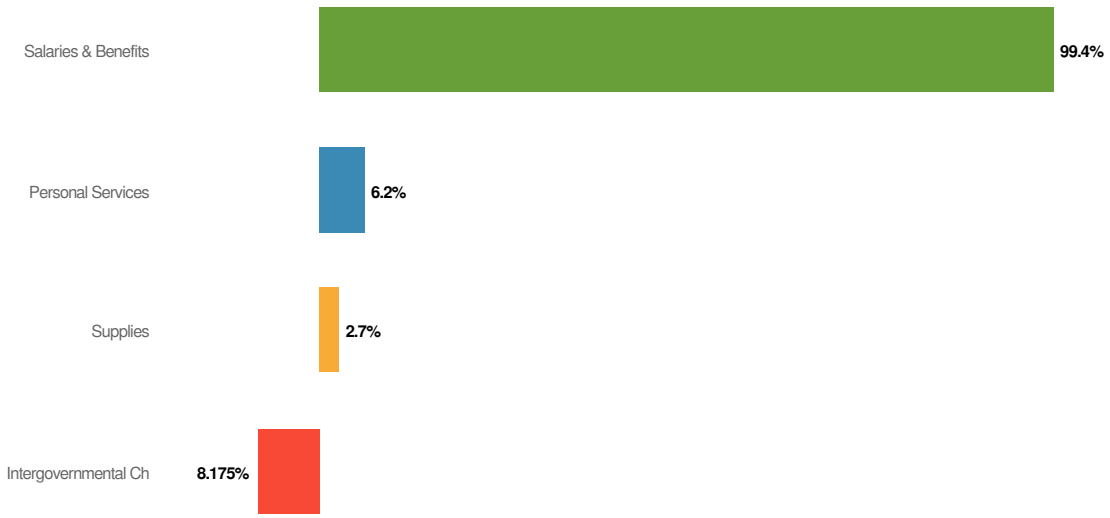
$892,523 $16,216 (1.85% vs. prior year)

1002210 - Victim Witness Proposed and Historical Budget vs. Actual

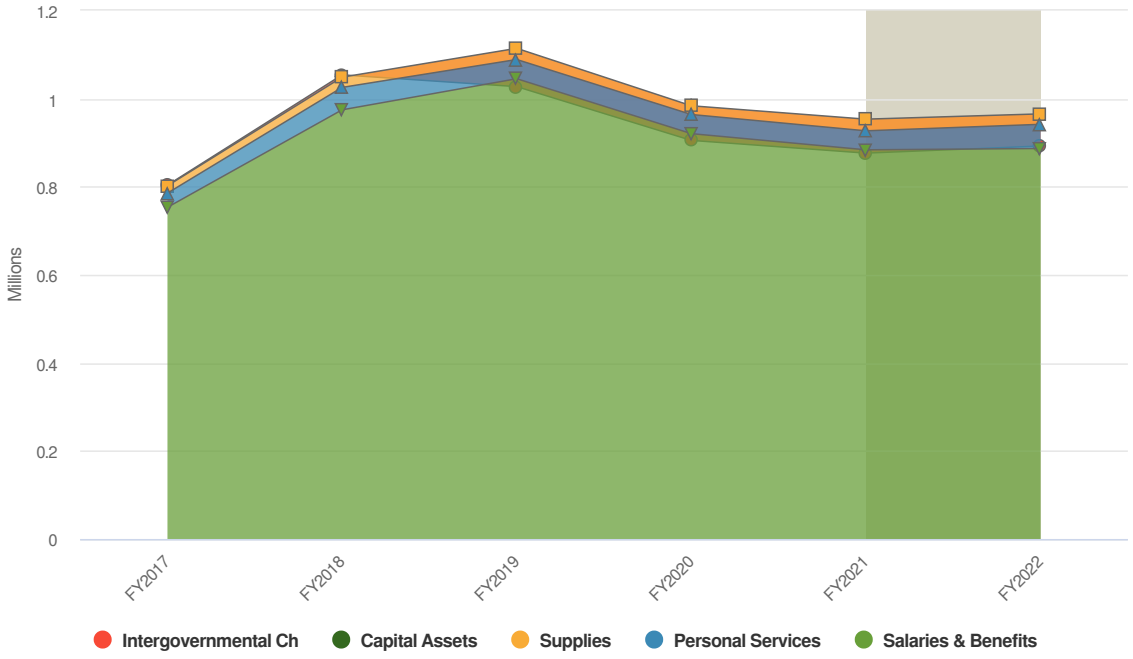


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$661,456	$567,328	$596,082	$558,596	-0.2%
TEMPORARY EMPLOYEES	$3,114	$14,061	$1,467	$8,000	0%
OVERTIME	$1,354	$697	$0	$0	0%
HEALTH INSURANCE	$159,977	$151,339	$157,829	$148,575	2.5%
SOCIAL SECURITY	$45,140	$39,027	$40,066	$37,239	-1.8%
PENSION CONTRIBUTIONS	$121,150	$104,967	$97,764	$95,384	0.5%
OPEB CONTRIBUTIONS	$53,114	$43,170	$38,570	$39,058	1.3%
Total Salaries & Benefits:	**$1,045,305**	**$920,589**	**$931,779**	**$886,852**	**0.3%**
Personal Services					
REPAIRS & MAINTENANCE	$240	$0	$0	$0	0%
FLEET - PARTS	$821	$444	$528	$530	53.6%
FLEET - LABOR	$403	$785	$1,086	$555	98.2%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$30	-70%
BUILDING & LAND RENTAL	$7,017	$8,138	$4,057	$8,000	0%
EQUIPMENT RENTALS	$3,873	$4,318	$3,648	$4,770	0%
TELEPHONE SERVICE	$3,962	$9,508	$11,043	$8,640	0%
POSTAGE	$6,049	$5,115	$4,586	$6,000	0%

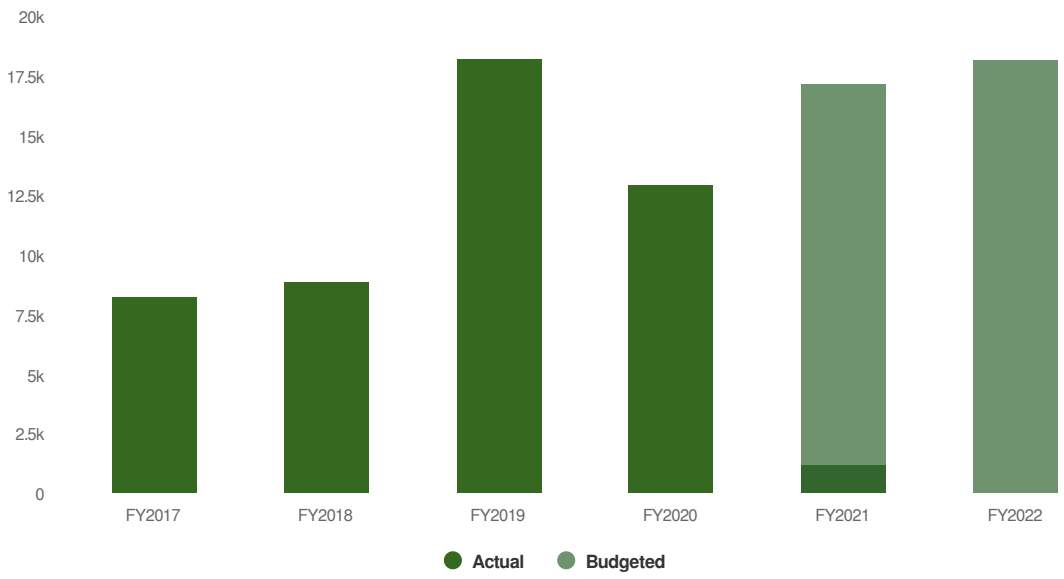
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$11,494	$12,941	$4,786	$16,800	80.6%
DUES AND FEES	$0	$0	$685	$500	0%
EDUCATION AND TRAINING	$9,784	$2,231	$2,930	$9,100	75%
Total Personal Services:	**$43,642**	**$43,479**	**$33,348**	**$54,925**	**27.3%**
Supplies					
GENERAL SUPPLIES	$16,468	$16,731	$22,134	$20,000	0%
GASOLINE/DIESEL	$1,477	$766	$791	$1,205	-19.7%
CATERED MEALS	$7,475	$2,280	$2,136	$2,500	-50%
OTHER SUPPLIES	$0	$36	$0	$0	0%
Total Supplies:	**$25,420**	**$19,812**	**$25,061**	**$23,705**	**-10.5%**
Capital Assets					
COMPUTERS	$0	$1,745	$0	$0	0%
Total Capital Assets:	**$0**	**$1,745**	**$0**	**$0**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$7,135	$15,498	$16,957	$17,141	1.1%
INTERNAL SVC - SAFETY	$5,850	$5,850	$5,850	$9,900	69.2%
REIMBURSEMENTS TO FUNDS	-$100,000	-$100,000	-$100,000	-$100,000	0%
Total Intergovernmental Ch:	**-$87,015**	**-$78,652**	**-$77,193**	**-$72,959**	**-5.5%**
Total Expense Objects:	**$1,027,353**	**$906,973**	**$912,995**	**$892,523**	**1.9%**

1002700 - Grand Jury

A division of the District Attorney's office where expenses relating to the operation of the Grand Jury for Chatham County are managed.

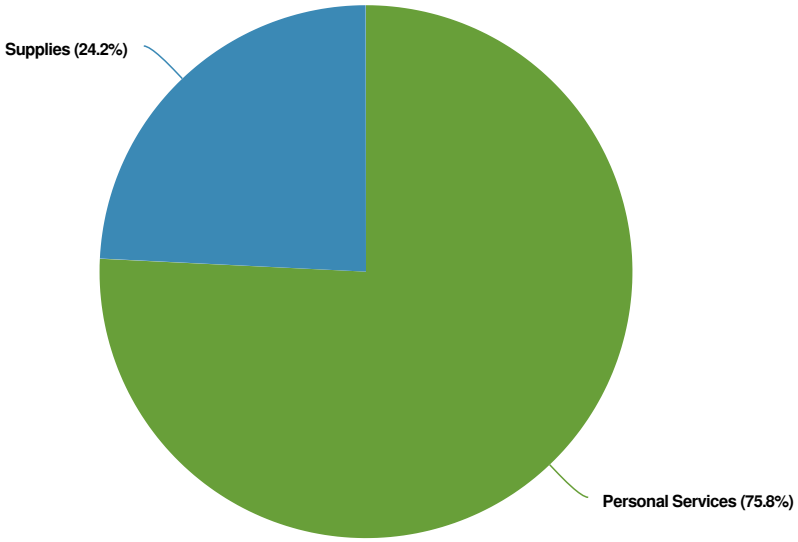
Expenditures Summary

$18,175 $975
(5.67% vs. prior year)

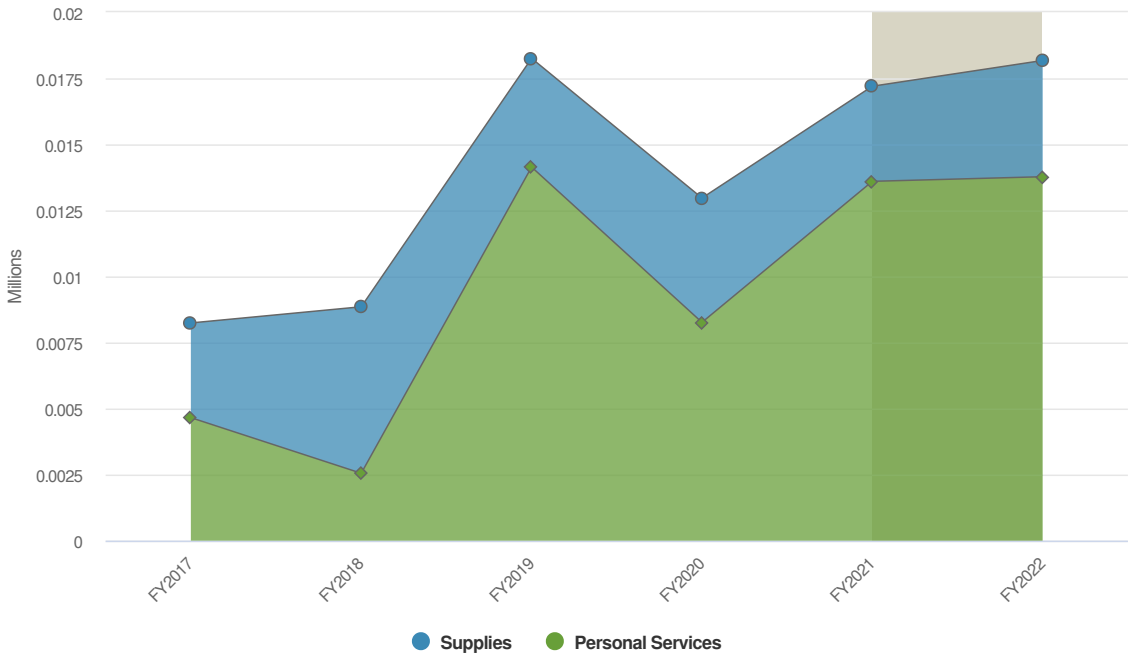


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personal Services					
Judicial					
BUILDING & LAND RENTAL	$2,192	$946	$9	$2,600	0%
ADVERTISING	$2,070	$114	$0	$6,000	0%
DUES AND FEES	$9,879	$7,203	$1,097	$5,175	3.5%
Total Judicial:	**$14,141**	**$8,263**	**$1,106**	**$13,775**	**1.3%**
Total Personal Services:	**$14,141**	**$8,263**	**$1,106**	**$13,775**	**1.3%**
Supplies					
Judicial					
GENERAL SUPPLIES	$1,688	$2,552	$64	$2,300	0%
CATERED MEALS	$2,428	$2,153	$0	$2,100	61.5%
Total Judicial:	**$4,115**	**$4,705**	**$64**	**$4,400**	**22.2%**
Total Supplies:	**$4,115**	**$4,705**	**$64**	**$4,400**	**22.2%**
Total Expense Objects:	**$18,256**	**$12,968**	**$1,170**	**$18,175**	**5.7%**

1003300 - Sheriff's Department



John Wilcher
Sheriff

The Sheriff's office is comprised of three (3) divisions. The Court Services Division, which provides security for the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division , which ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond to incidents by local, state, and federal agencies 24 hours a day, seven days a week.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	100	88	88
Part-Time Positions	26	26	26
Total	**126.00**	**114.00**	**114.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
○ Expand the Project Lifesaver Program that offers location services to Alzheimer, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost.	Quality of Life
○ Support the Chatham County Explorer Post program by: encouraging officers to volunteer and mentor young people with desires for careers in law enforcement.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Continue the intern program for the Enforcement bureau to assist college-aged youth who earn college credits while working within the Sheriff's Department.	Increase opportunities for young adults through intern programs
Quality of Life	Deploy the K-9 units to assist Chatham County schools with safe school search programs.	Project Step Forward; removing guns from the streets

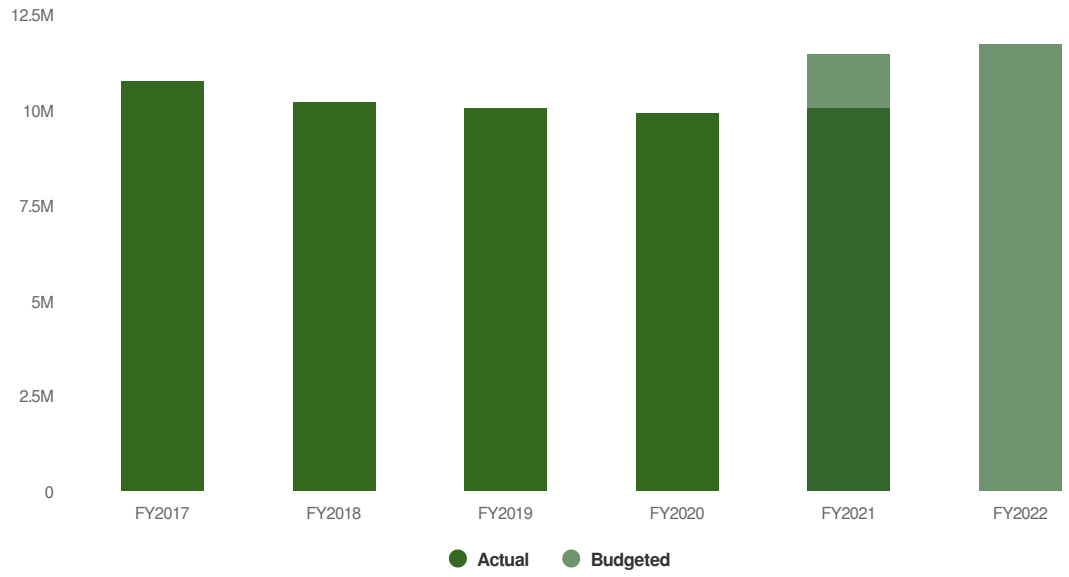
Performance Measures

Activity	Performance Measure
Quality of Life	Increased numbers of youth participating in the Explorer program to reach a goal of 25 explorers.
Quality of Life	Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program.

Expenditures Summary

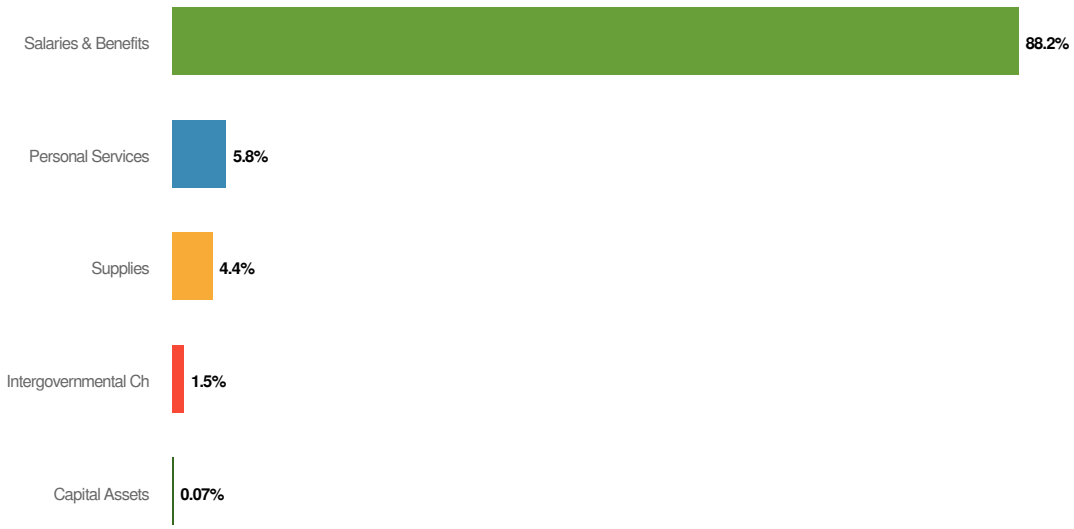
$11,759,876 **$288,205**
(2.51% vs. prior year)

1003300 - Sheriff's Department Proposed and Historical Budget vs. Actual

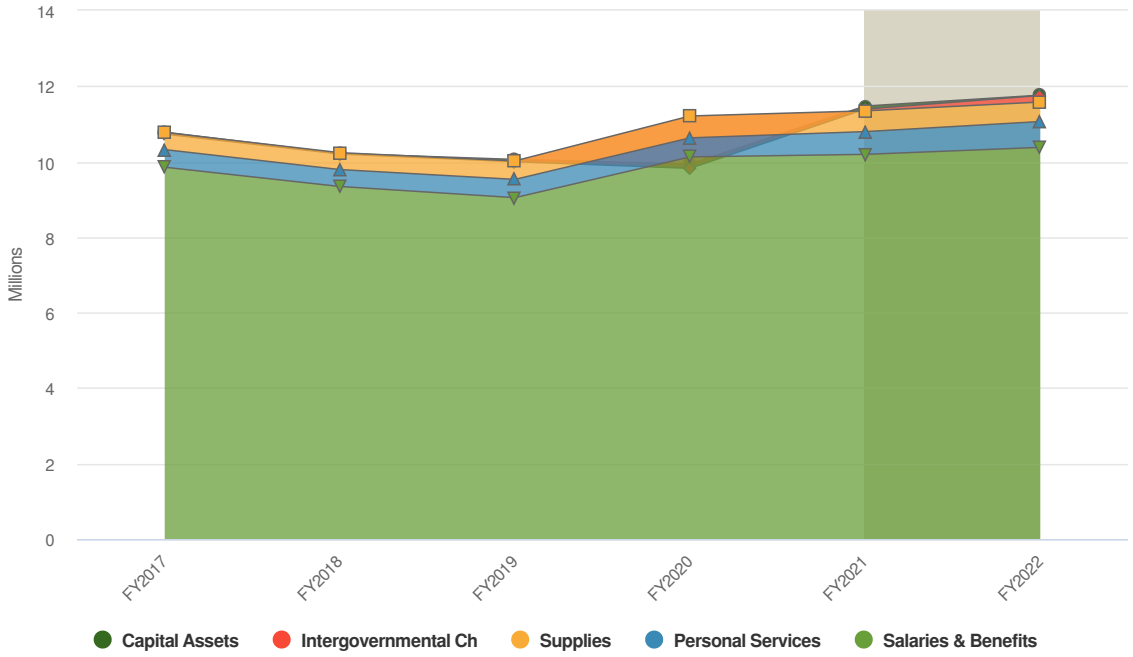


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$4,614,396	$5,069,608	$5,105,103	$5,967,964	2.9%
TEMPORARY EMPLOYEES	$1,016,735	$1,013,776	$973,252	$655,600	2.4%
OVERTIME	$413,829	$444,487	$358,625	$302,309	0.8%
HEALTH INSURANCE	$1,191,725	$1,308,409	$1,305,676	$1,695,132	6.4%
SOCIAL SECURITY	$396,399	$453,887	$454,197	$458,076	0.1%
PENSION CONTRIBUTIONS	$994,902	$1,373,736	$1,030,967	$887,116	-8.2%
OPEB CONTRIBUTIONS	$416,000	$460,038	$432,000	$410,400	-5%
Total Salaries & Benefits:	**$9,043,987**	**$10,123,942**	**$9,659,819**	**$10,376,597**	**1.8%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$23,426	$13,555	$6,075	$20,225	-1.5%
PROFESSIONAL SERVICES	$650	$834	$11,810	$2,712	8.5%
CUSTODIAL EXPENSE	$0	$0	$300	$500	0%
REPAIRS & MAINTENANCE	$53,949	$74,068	$49,617	$47,593	-0.4%
FLEET - PARTS	$51,860	$51,662	$58,342	$54,415	6.1%
FLEET - LABOR	$48,145	$50,291	$51,933	$52,085	2.8%
FLEET - OUTSOURCED SERVICE	$67,587	$22,231	$34,955	$51,830	-17.2%
EQUIPMENT RENTALS	$14,945	$29,392	$31,309	$50,783	21.1%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TELEPHONE SERVICE	$23,992	$46,746	$39,021	$32,880	12.5%
POSTAGE	$7,037	$6,021	$5,593	$6,140	-4.3%
ADVERTISING	$5,940	$8,275	$6,281	$8,676	1,635.2%
PRINTING AND BINDING EXP	$8,390	$6,198	$4,288	$10,650	0%
TRAVEL EXPENSES	$23,423	$23,480	$10,841	$39,235	161.6%
DUES AND FEES	$4,840	$4,631	$4,537	$5,700	17.5%
EDUCATION AND TRAINING	$26,198	$19,930	$9,856	$24,948	104.6%
OTHER PURCHASED SERVICES	$123,683	$147,078	$248,045	$276,066	12.1%
Total Personal Services:	**$484,065**	**$504,391**	**$572,803**	**$684,438**	**13.5%**
Supplies					
GENERAL SUPPLIES	$86,737	$50,530	$33,379	$40,978	-13.8%
GASOLINE/DIESEL	$217,148	$179,534	$163,162	$196,910	-13.5%
BOOKS & PERIODICALS	$993	$1,338	$2,155	$2,140	3.1%
OTHER SMALL EQUIPMENT	$10,611	$1,785	$5,480	$5,000	-9.4%
OTHER SUPPLIES	$113,869	$171,934	$91,826	$122,722	10.9%
UNIFORMS	$60,156	$175,058	$116,499	$148,328	-5.5%
Total Supplies:	**$489,513**	**$580,179**	**$412,501**	**$516,078**	**-6.2%**
Capital Assets					
FURNITURE & FIXTURES	$0	$15,784	$0	$3,632	0%
COMPUTERS	$18,294	$14,254	$1,950	$5,000	0%
OTHER EQUIPMENT	$42,341	$86,866	$95,628	$0	-100%
Total Capital Assets:	**$60,635**	**$116,903**	**$97,578**	**$8,632**	**-89.1%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$232,980	$357,444	53.4%
INTERNAL SVC-COMPUTER REP	$33,035	$183,786	$194,446	$195,787	0.7%
INTERNAL SVC - SAFETY	$48,600	$63,450	$45,900	$45,900	0%
REIMBURSEMENTS TO FUNDS	-$102,770	-$1,635,134	-$1,169,924	-$425,000	0%
Total Intergovernmental Ch:	**-$21,135**	**-$1,387,898**	**-$696,598**	**$174,131**	**260.3%**
Total Expense Objects:	**$10,057,065**	**$9,937,517**	**$10,046,103**	**$11,759,876**	**2.5%**

1003326 - Detention Center



John Wilcher
Sheriff

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody, and control of legally incarcerated detainees within the facility.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	490	490	490
Part-Time Positions	12	12	12
Total	**502.00**	**502.00**	**502.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
◦ Enhance the cadet program — college adults seeking a degree in Criminal Justice to work in part-time uniformed positions.	Economy
◦ Expand the Work Release Program by collaborating with specialty courts and child support to help satisfy the financial demands of the courts.	Economy
◦ Autism and special needs training for staff include crisis intervention training (CIT) to enable better interaction/response to affected individuals.	Health & Welfare

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Per Capita Income	Seek additional employers and training programs for use within the work release program.	Increasing network of employers
Quality of Life	Implement a “scared straight” program for young people at risk.	Police activity programs

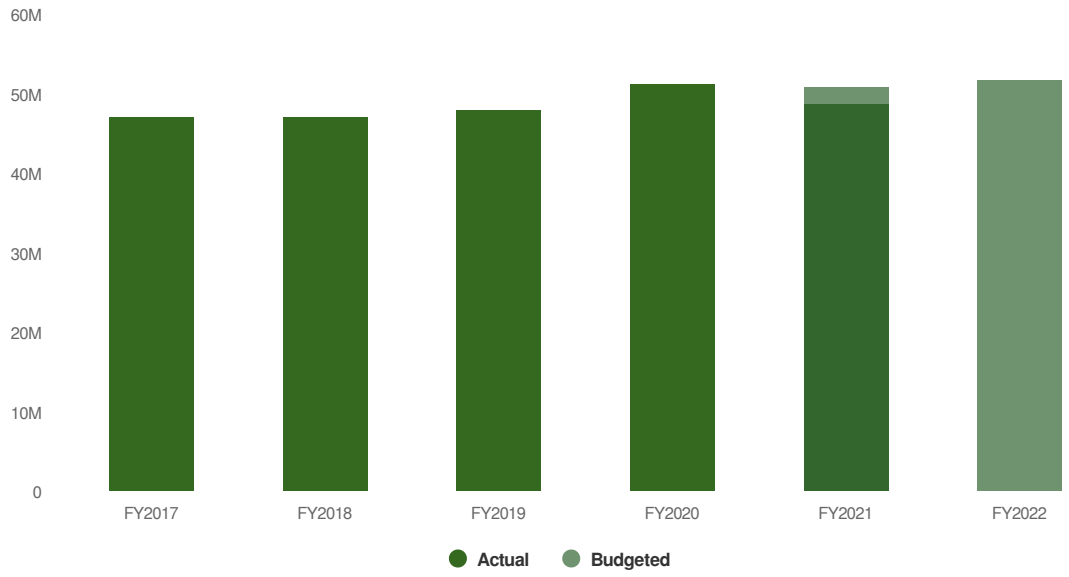
Performance Measures

Activity	Performance Measure
Quality of Life	Staff 50% of the Explorer advisory committee, with volunteers from the detention center.
Quality of Life	The Work Release Program will provide reports and statistics on a monthly and annual basis for executive management.

Expenditures Summary

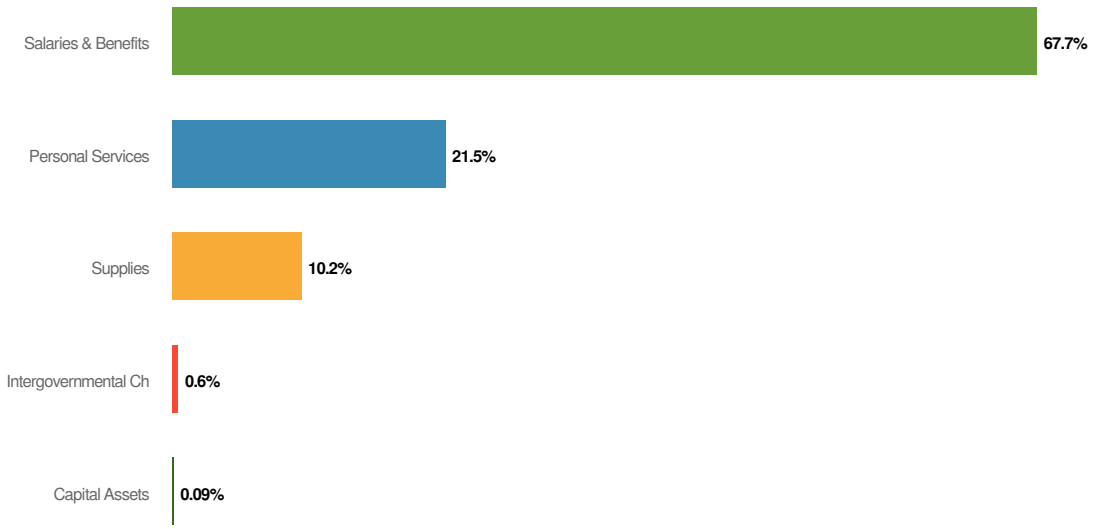
$51,803,873 **$867,499**
(1.7% vs. prior year)

1003326 - Detention Center Proposed and Historical Budget vs. Actual

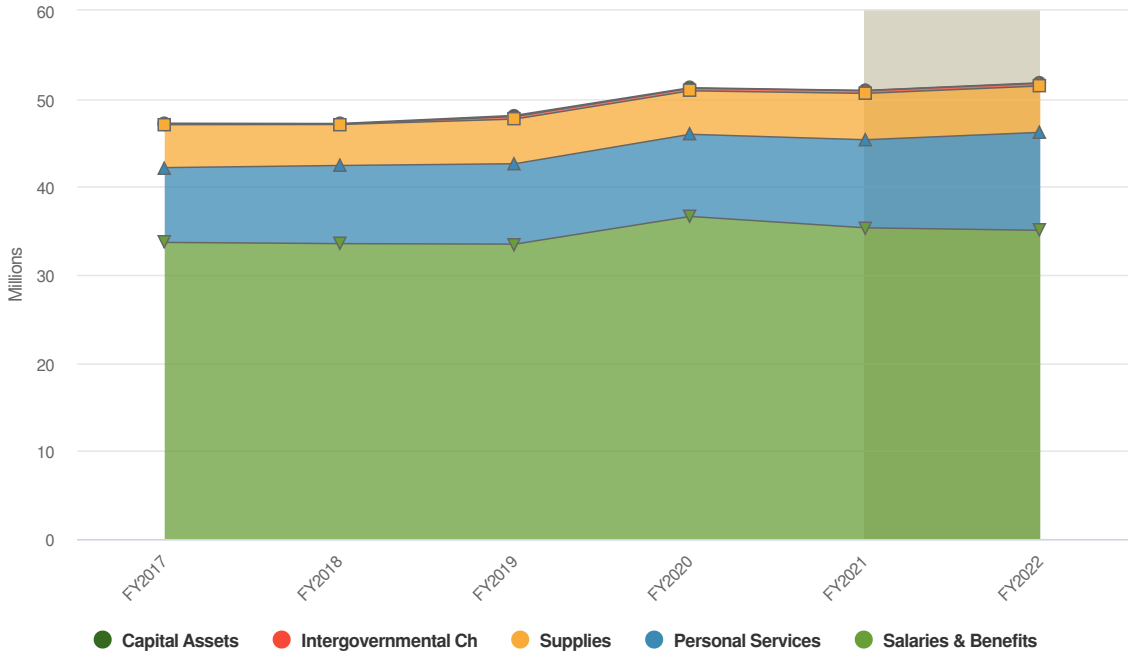


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
REGULAR EMPLOYEES	$17,387,603	$18,884,840	$17,892,578	$21,027,547	1.7%
TEMPORARY EMPLOYEES	$518,007	$371,584	$282,785	$495,000	5.6%
OVERTIME	$4,140,390	$4,997,516	$3,850,709	$2,000,000	0%
HEALTH INSURANCE	$4,246,787	$4,605,653	$4,681,837	$6,156,431	11.2%
SOCIAL SECURITY	$1,554,540	$1,726,320	$1,571,398	$1,457,398	-2.3%
PENSION CONTRIBUTIONS	$3,847,557	$4,065,807	$3,886,351	$3,198,719	-3.7%
OPEB CONTRIBUTIONS	$1,786,426	$1,976,465	$1,848,000	$715,302	-61.3%
OFFICIAL/ADMIN SERVICES	$65,857	$44,980	$32,176	$77,160	-23.5%
PROFESSIONAL SERVICES	$102,768	$121,249	$26,105	$129,210	0%
INMATE MEDICAL	$7,334,761	$7,580,082	$7,722,267	$8,812,000	14.1%
DISPOSAL	$62,626	$60,374	$60,677	$62,016	4.4%
REPAIRS & MAINTENANCE	$1,137,832	$1,050,131	$1,360,354	$1,252,148	-7.1%
FLEET - PARTS	$20,143	$18,489	$24,432	$21,895	13.4%
FLEET - LABOR	$22,354	$20,293	$29,237	$23,380	8.6%
FLEET - OUTSOURCED SERVICE	$24,034	$14,131	$21,879	$21,650	-14%
EQUIPMENT RENTALS	$43,252	$39,825	$70,958	$68,212	29.7%
TELEPHONE SERVICE	$25,955	$21,271	$18,733	$21,737	16.8%
POSTAGE	$167	$356	$411	$650	0%
ADVERTISING	$27,173	$36,460	$42,007	$45,000	-10%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
PRINTING AND BINDING EXP	$7,286	$6,173	$6,261	$15,978	0%
TRAVEL EXPENSES	$46,596	$74,086	$63,506	$104,332	152.9%
DUES AND FEES	$2,493	$8,014	$2,311	$3,800	-33.3%
EDUCATION AND TRAINING	$47,980	$51,407	$26,532	$89,884	65%
OTHER PURCHASED SERVICES	$159,574	$179,536	$251,192	$374,433	11.9%
GENERAL SUPPLIES	$18,269	$18,631	$17,488	$23,042	25.1%
GASOLINE/DIESEL	$106,167	$81,290	$70,987	$92,115	-13.1%
UTILITIES OTHER	$1,704,845	$1,607,081	$1,563,516	$1,668,098	0%
INMATE MEALS	$1,873,902	$1,861,132	$1,671,637	$2,010,646	-0.3%
BOOKS & PERIODICALS	$0	$0	$1,131	$2,000	0%
OTHER SMALL EQUIPMENT	$47,407	$26,132	$20,780	$13,500	-44.2%
OTHER SUPPLIES	$177,345	$135,109	$218,349	$240,404	22.9%
UNIFORMS	$182,122	$249,298	$285,225	$322,303	-5%
WAREHOUSE SUPPLIES	$960,016	$960,529	$875,904	$896,761	0.3%
FURNITURE & FIXTURES	$1,074	$6,602	$1,179	$8,475	0%
COMPUTERS	$47,530	$34,728	$10,733	$15,000	0%
OTHER EQUIPMENT	$77,514	$30,221	$23,912	$24,000	301.2%
INTERNAL SVC-COMPUTER REP	$117,860	$80,003	$91,678	$93,147	1.6%
INTERNAL SVC - SAFETY	$214,200	$214,200	$215,550	$220,500	2.3%
REIMBURSEMENTS TO FUNDS	-$38,806	-$15,376	-$32,380	$0	0%
Total Expense Objects:	**$48,101,608**	**$51,244,622**	**$48,808,386**	**$51,803,873**	**1.7%**

1003700 - Coroner



David Campbell
Coroner

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	3	3	3
Part-Time Positions	2	2	2
Total	**5.00**	**5.00**	**5.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health	To effectively determine the cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions.	Health & Safety

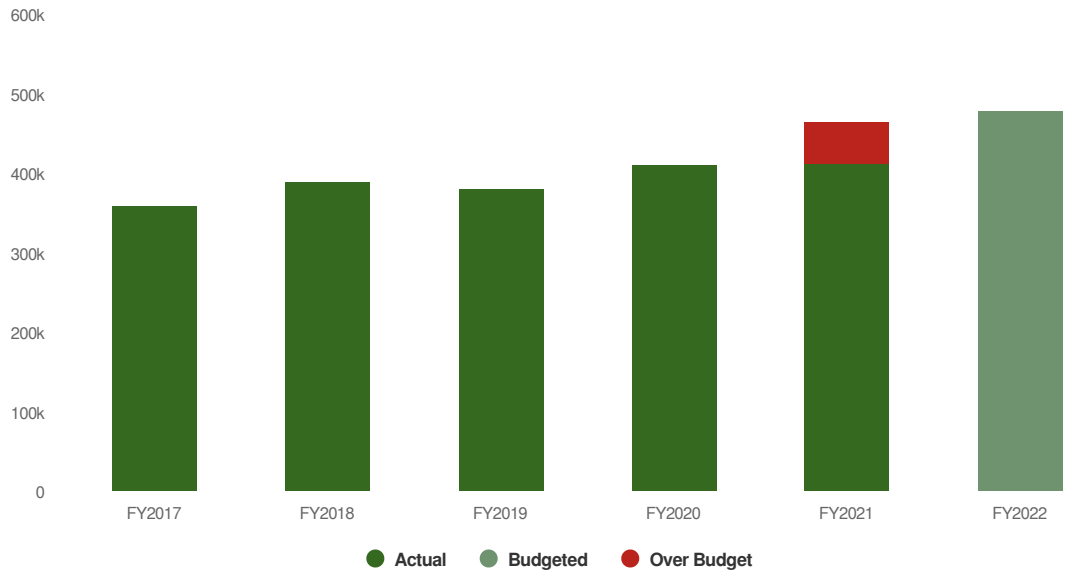
Performance Measures

Measure	FY2020 Actual	FY2021 Actual	FY2021 Adopted
Death certificates			
Autopsies			
Body pickups			

Expenditures Summary

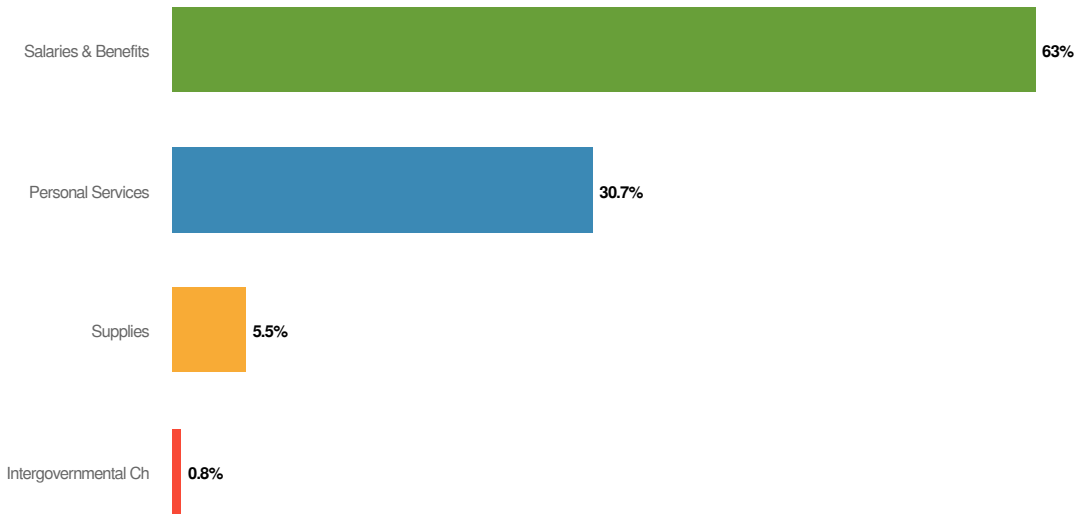
$478,455 **$65,074**
(15.74% vs. prior year)

1003700 - Coroner Proposed and Historical Budget vs. Actual

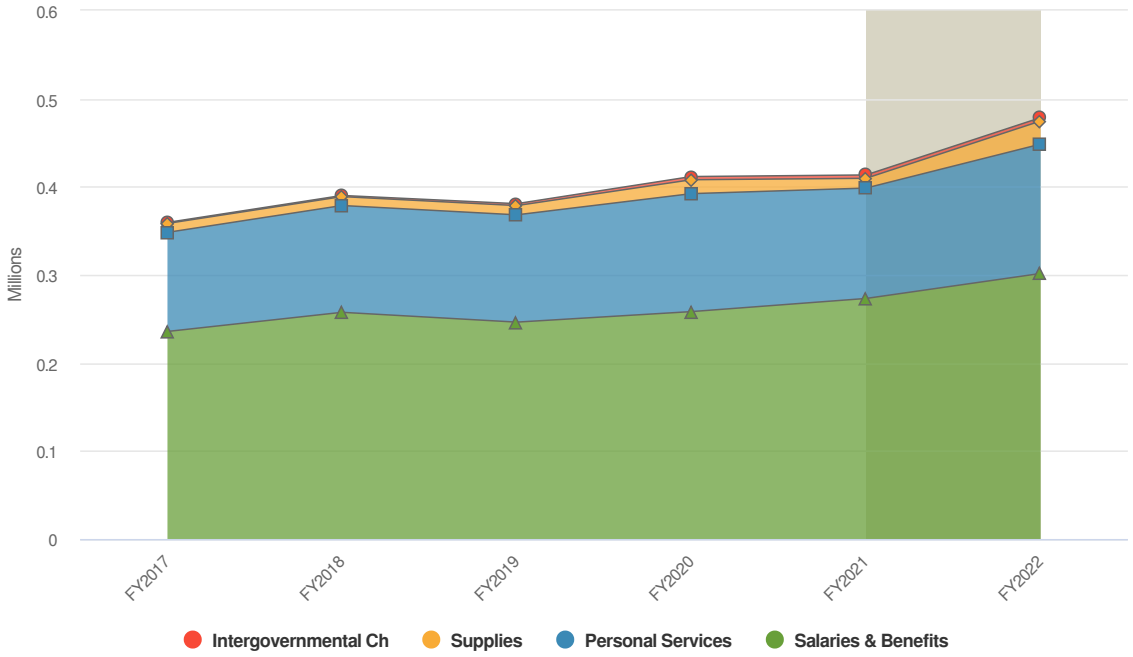


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Public Safety					
REGULAR EMPLOYEES	$162,555	$172,227	$191,374	$221,777	29.4%
TEMPORARY EMPLOYEES	$0	$2,410	$0	$0	-100%
OVERTIME	$6,671	$0	$1,136	$5,000	233.3%
HEALTH INSURANCE	$38,852	$41,404	$36,479	$31,274	-23.2%
SOCIAL SECURITY	$12,082	$12,260	$13,612	$16,126	-8.3%
PENSION CONTRIBUTIONS	$18,098	$21,502	$18,910	$15,917	-11.1%
OPEB CONTRIBUTIONS	$8,000	$8,400	$8,000	$11,400	42.5%
Total Public Safety:	**$246,258**	**$258,202**	**$269,510**	**$301,494**	**10.4%**
Total Salaries & Benefits:	**$246,258**	**$258,202**	**$269,510**	**$301,494**	**10.4%**
Personal Services					
Public Safety					
OFFICIAL/ADMIN SERVICES	$88,338	$106,902	$132,152	$110,000	15.8%
DISPOSAL	$0	$1,155	$0	$0	0%
REPAIRS & MAINTENANCE	$0	$0	$70	$0	0%
FLEET - PARTS	$49	$0	$0	$65	N/A

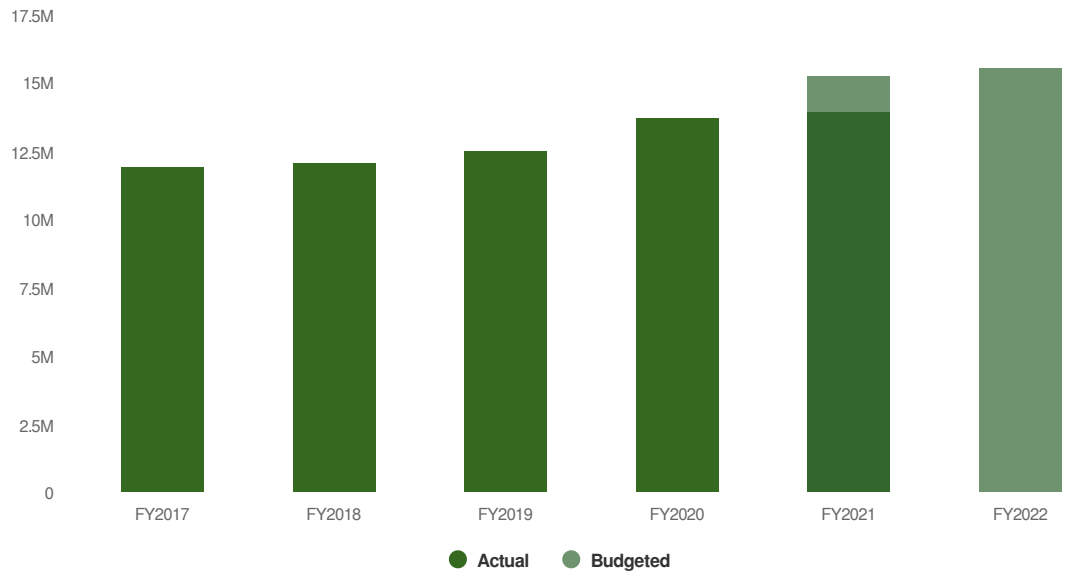
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
FLEET - LABOR	$60	$0	$0	$120	N/A
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$50	N/A
BUILDING & LAND RENTAL	$11,400	$12,050	$12,825	$14,175	21.2%
TELEPHONE SERVICE	$13,232	$13,132	$9,226	$14,000	3.7%
POSTAGE	$11	$0	$0	$100	0%
PRINTING AND BINDING EXP	$0	$0	$1,032	$200	N/A
TRAVEL EXPENSES	$6,369	$445	$2,348	$4,000	33.3%
DUES AND FEES	$0	$0	$1,938	$675	35%
EDUCATION AND TRAINING	$2,040	$0	$720	$3,000	185.7%
OTHER PURCHASED SERVICES	$336	$261	$243	$500	0%
Total Public Safety:	**$121,835**	**$133,945**	**$160,553**	**$146,885**	**17.2%**
Total Personal Services:	**$121,835**	**$133,945**	**$160,553**	**$146,885**	**17.2%**
Supplies					
Public Safety					
GENERAL SUPPLIES	$5,335	$11,103	$26,573	$20,000	233.3%
GASOLINE/DIESEL	$159	$0	$0	$250	N/A
UTILITIES OTHER	$5,001	$4,709	$4,859	$6,000	17.6%
Total Public Safety:	**$10,495**	**$15,812**	**$31,433**	**$26,250**	**136.5%**
Total Supplies:	**$10,495**	**$15,812**	**$31,433**	**$26,250**	**136.5%**
Intergovernmental Ch					
Public Safety					
INTERNAL SVC-COMPUTER REP	$1,295	$2,261	$2,452	$2,476	1%
INTERNAL SVC - SAFETY	$900	$1,350	$1,350	$1,350	0%
Total Public Safety:	**$2,195**	**$3,611**	**$3,802**	**$3,826**	**0.6%**
Total Intergovernmental Ch:	**$2,195**	**$3,611**	**$3,802**	**$3,826**	**0.6%**
Total Expense Objects:	**$380,783**	**$411,570**	**$465,298**	**$478,455**	**15.7%**

State Board/Offices

Expenditures Summary

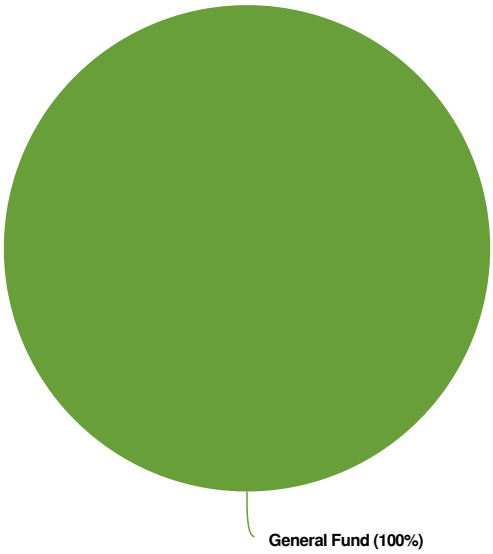
$15,548,023 $235,232
(1.54% vs. prior year)

State Board/Offices Proposed and Historical Budget vs. Actual

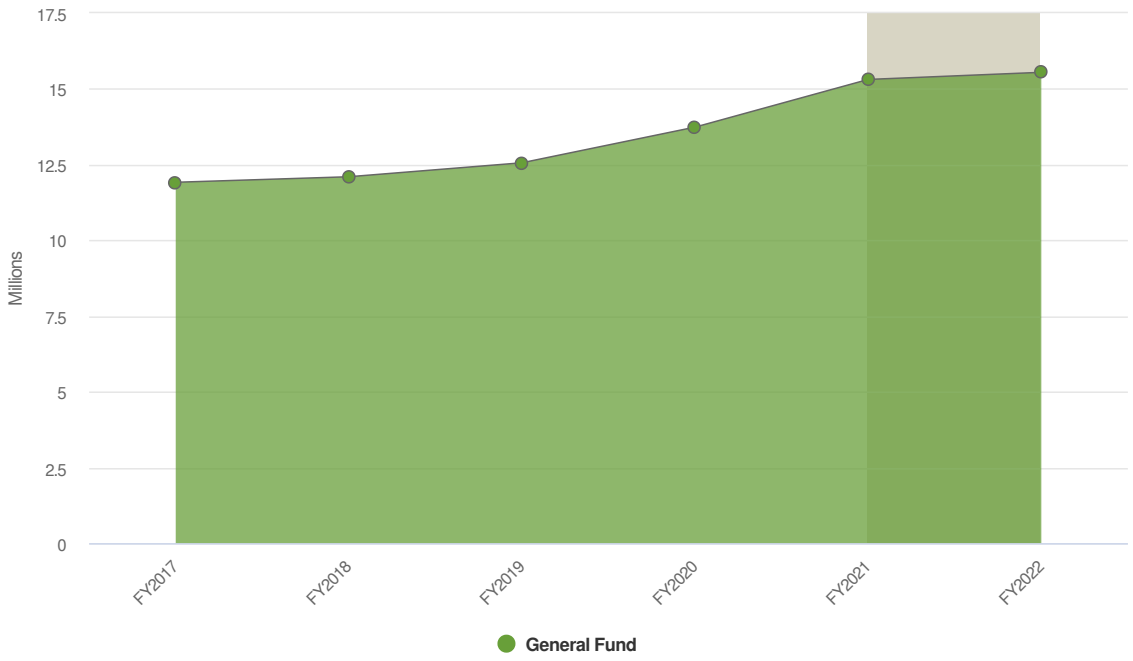


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
General Fund						

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Salaries & Benefits						
REGULAR EMPLOYEES	$217,979	$231,244	$255,969	$264,503	0.1%	
TEMPORARY EMPLOYEES	$82,708	$136,251	$1,370	$0	-100%	
TEMP EMPLOYEES - POLL WORKERS	$272,287	$346,282	$520,231	$592,320	-1.1%	
OVERTIME	$7,825	$3,651	$15,438	$10,000	0%	
HEALTH INSURANCE	$23,300	$25,297	$21,493	$34,571	-15.1%	
SOCIAL SECURITY	$22,608	$27,296	$28,850	$20,235	-74.1%	
PENSION CONTRIBUTIONS	$35,871	$37,783	$40,415	$36,399	-9.9%	
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$15,200	-5%	
REGULAR EMPLOYEES	$363,811	$444,344	$353,600	$368,950	2.5%	
TEMPORARY EMPLOYEES	$103,029	$65,575	$0	$0	-100%	
OVERTIME	$34,044	$20,087	$29,837	$35,000	-30%	
HEALTH INSURANCE	$72,334	$81,337	$77,199	$81,079	10%	
SOCIAL SECURITY	$35,964	$38,009	$26,974	$28,225	-30.5%	
PENSION CONTRIBUTIONS	$56,974	$62,374	$62,038	$53,848	-7.8%	
OPEB CONTRIBUTIONS	$32,000	$33,600	$32,000	$30,400	-5%	
REGULAR EMPLOYEES	$2,765,089	$2,859,502	$2,742,456	$3,243,833	0.1%	
TEMPORARY EMPLOYEES	$0	$0	$61,189	$15,000	N/A	
OVERTIME	$86,860	$79,686	$84,825	$75,000	-16.7%	
HEALTH INSURANCE	$787,764	$836,376	$807,334	$1,030,850	1%	
SOCIAL SECURITY	$189,326	$195,664	$195,222	$219,317	0.3%	
PENSION CONTRIBUTIONS	$496,777	$585,312	$547,734	$465,922	-13.9%	
OPEB CONTRIBUTIONS	$300,000	$319,200	$303,800	$288,800	-4.9%	
REGULAR EMPLOYEES	$2,903,637	$3,099,308	$3,111,537	$3,389,659	1.8%	
TEMPORARY EMPLOYEES	$9,044	$11,590	$0	$0	0%	
OVERTIME	$1,177	$3,794	$4,263	$15,000	0%	
HEALTH INSURANCE	$846,778	$925,871	$918,082	$1,012,401	2.2%	
SOCIAL SECURITY	$199,893	$215,583	$213,609	$260,450	9.9%	
PENSION CONTRIBUTIONS	$517,863	$576,032	$559,613	$524,644	-5.1%	
OPEB CONTRIBUTIONS	$256,000	$268,800	$256,000	$243,200	-5%	
REGULAR EMPLOYEES	$32,493	$41,166	$43,010	$43,504	-60.6%	
TEMPORARY EMPLOYEES	$30,518	$21,125	$0	$0	0%	
OVERTIME	$39	$0	$0	$0	0%	
HEALTH INSURANCE	$9,833	$10,632	$11,425	$11,960	15.4%	
SOCIAL SECURITY	$4,639	$4,478	$2,920	$2,936	-64.5%	
PENSION CONTRIBUTIONS	$6,106	$7,674	$7,079	$6,692	-4.2%	
OPEB CONTRIBUTIONS	$4,400	$4,620	$8,000	$4,180	-47.7%	
Total Salaries & Benefits:	**$10,824,970**	**$11,636,342**	**$11,359,515**	**$12,424,078**	**-3.8%**	
Personal Services						
OFFICIAL/ADMIN SERVICES		$0	$0	$60,000	N/A	
PROFESSIONAL SERVICES	$0	$38,440	$222,507	$122,400	N/A	

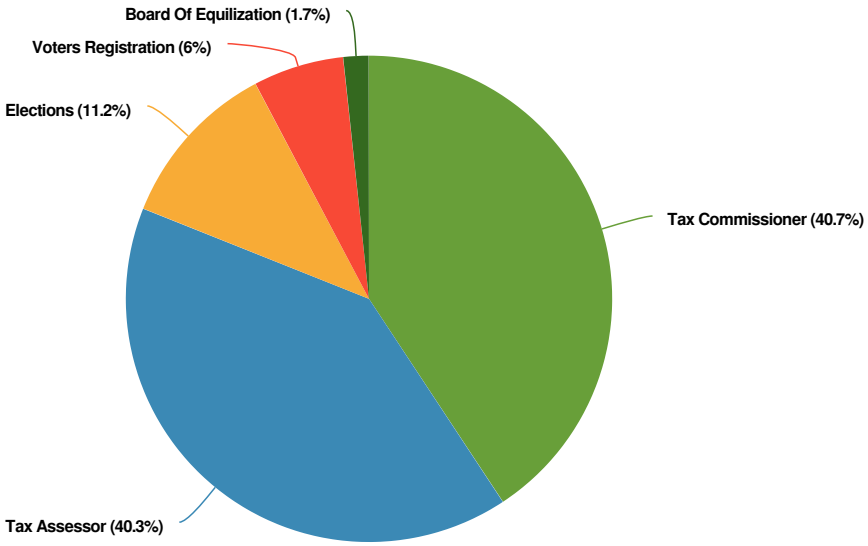
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
REPAIRS & MAINTENANCE	$96,371	$19,293	$20,166	$161,243	222.5%	
FLEET - PARTS	$19	$16	$15	$55	-63.3%	
FLEET - LABOR	$60	$120	$120	$130	-35%	
FLEET - OUTSOURCED SERVICE	$290	$0	$0	$145	-27.5%	
EQUIPMENT RENTALS	$5,451	$7,259	$7,431	$9,276	16%	
TELEPHONE SERVICE	$287	$873	-$8,248	$6,500	1,200%	
POSTAGE	$4,877	$3,897	$23,231	$6,500	0%	
ADVERTISING	$10,294	$16,715	$1,480	$1,200	0%	
PRINTING AND BINDING EXP	$0	$0	$0	$600	0%	
TRAVEL EXPENSES	$6,293	$1,912	$2,923	$10,350	728%	
DUES AND FEES	$375	-$175	$0	$270	0%	
EDUCATION AND TRAINING	$3,110	$5,060	$0	$5,000	900%	
OTHER PURCHASED SERVICES	$51,058	$71,805	$88,824	$75,000	-26.5%	
PROFESSIONAL SERVICES	$704	$148,659	$166,560	$150,000	14,900%	
REPAIRS & MAINTENANCE	$15,841	$20,171	$12,678	$25,000	0%	
BUILDING & LAND RENTAL	$0	$0	$0	$2,500	0%	
EQUIPMENT RENTALS	$0	$454	$0	$0	0%	
TELEPHONE SERVICE	$1,239	$1,279	$1,763	$1,785	0%	
POSTAGE	$49,500	$39,671	$68,698	$65,000	0.8%	
ADVERTISING	$0	$0	$0	$1,000	0%	
TRAVEL EXPENSES	$5,418	$1,951	$1,452	$3,500	16.7%	
DUES AND FEES	$460	$802	$1,135	$800	1.9%	
EDUCATION AND TRAINING	$2,175	$4,718	$0	$3,500	16.7%	
LICENSES	$2,100	$4,775	$8,400	$14,000	40%	
OTHER PURCHASED SERVICES	$0	$0	$0	$10,000	0%	
OFFICIAL/ADMIN SERVICES	$207,378	$206,878	$251,633	$291,000	-0.3%	
PROFESSIONAL SERVICES		$0	$38,403	$25,000	N/A	
DISPOSAL	$250	$288	$582	$600	0%	
REPAIRS & MAINTENANCE	$14,613	$7,933	$17,221	$30,000	20%	
FLEET - PARTS	$144	$22	$528	$150	0%	
FLEET - LABOR	$187	$201	$834	$220	0%	
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$240	20%	
BUILDING & LAND RENTAL	$30,249	$29,416	$25,994	$38,500	0%	
EQUIPMENT RENTALS	$28,342	$26,847	$24,332	$36,000	0%	
TELEPHONE SERVICE	$11,080	$11,827	$16,269	$13,000	0%	
POSTAGE	$234,400	$204,274	$313,392	$250,000	0%	
ADVERTISING	$38,440	$45,950	$28,782	$70,000	0%	
TRAVEL EXPENSES	$20,580	$4,729	$7,799	$11,000	0%	
DUES AND FEES	$1,350	$1,450	$2,301	$2,000	33.3%	
EDUCATION AND TRAINING	$3,599	$5,495	$4,658	$2,500	0%	
OFFICIAL/ADMIN SERVICES	$124,454	$159,801	$149,234	$171,000	0%	
PROFESSIONAL SERVICES	$34,679	$73,288	$56,622	$2,000	-96.7%	
TECHNICAL SERVICES	$81,622	$152,498	$125,477	$250,000	6.4%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
REPAIRS & MAINTENANCE	$329	$0	$0	$2,000	0%	
FLEET - PARTS	$2,524	$2,752	$2,564	$2,830	-8.4%	
FLEET - LABOR	$4,299	$4,247	$4,839	$4,775	-3.6%	
FLEET - OUTSOURCED SERVICE	$579	$519	$16	$1,230	-59%	
BUILDING & LAND RENTAL	$16,850	$17,125	$17,456	$17,500	0%	
EQUIPMENT RENTALS	$7,466	$8,059	$8,581	$10,000	11.1%	
TELEPHONE SERVICE	$5,842	$8,008	$28,949	$30,000	244.8%	
POSTAGE	$58,170	$63,741	$71,035	$75,000	-11.8%	
TRAVEL EXPENSES	$69,675	$60,951	$5,095	$85,800	100%	
DUES AND FEES	$8,902	$7,861	$9,775	$14,000	0%	
EDUCATION AND TRAINING	$23,060	$22,209	$10,729	$28,600	100%	
OFFICIAL/ADMIN SERVICES	$56,781	$55,663	$49,410	$77,130	0%	
PROFESSIONAL SERVICES	$0	$0	$36,274	$72,800	N/A	
REPAIRS & MAINTENANCE	$1,263	$0	$0	$750	-37.5%	
EQUIPMENT RENTALS	$1,714	$1,887	$1,411	$2,295	5.8%	
TELEPHONE SERVICE	$296	$300	$326	$300	0%	
POSTAGE	$9,645	$9,131	$8,610	$12,000	0%	
TRAVEL EXPENSES	$2,748	$3,097	$1,044	$1,700	-66%	
DUES AND FEES	$27	$0	$0	$400	N/A	
EDUCATION AND TRAINING	$1,875	$2,271	$3,851	$11,001	214.3%	
OTHER PURCHASED SERVICES	$65	$130	$45	$150	0%	
Total Personal Services:	**$1,359,399**	**$1,586,543**	**$1,943,202**	**$2,379,225**	**31.7%**	
Supplies						
GENERAL SUPPLIES	$8,687	$13,599	$62,625	$12,000	20%	
GASOLINE/DIESEL	$303	$157	$121	$215	-15.7%	
UTILITIES OTHER		$0	$0	$49,070	N/A	
BOOKS & PERIODICALS	$416	$219	$219	$300	0%	
OTHER SUPPLIES	$22,218	$53,528	$74,194	$40,000	-60%	
GENERAL SUPPLIES	$20,139	$20,064	$19,491	$35,000	0%	
FOOD	$0	$0	$1,045	$1,500	0%	
BOOKS & PERIODICALS	$1,651	$2,110	$1,254	$1,650	0%	
OTHER SUPPLIES	$842	$51	-$2,598	$6,000	500%	
GENERAL SUPPLIES	$56,597	$63,758	$104,458	$70,000	0%	
GASOLINE/DIESEL	$282	$62	$462	$500	150%	
UTILITIES OTHER	$33,041	$32,863	$29,642	$36,000	0%	
CATERED MEALS	$0	$0	$0	$1,500	50%	
BOOKS & PERIODICALS	$957	$1,106	$1,607	$2,000	0%	
OTHER SUPPLIES	$2,496	$4,323	$4,060	$5,000	0%	
GENERAL SUPPLIES	$43,151	$18,869	$21,056	$30,000	-23.1%	
GASOLINE/DIESEL	$8,537	$6,506	$11,209	$7,975	-7.2%	
FOOD	$0	$0	$1,165	$2,000	N/A	
BOOKS & PERIODICALS	$5,266	$7,299	$7,822	$8,500	0%	

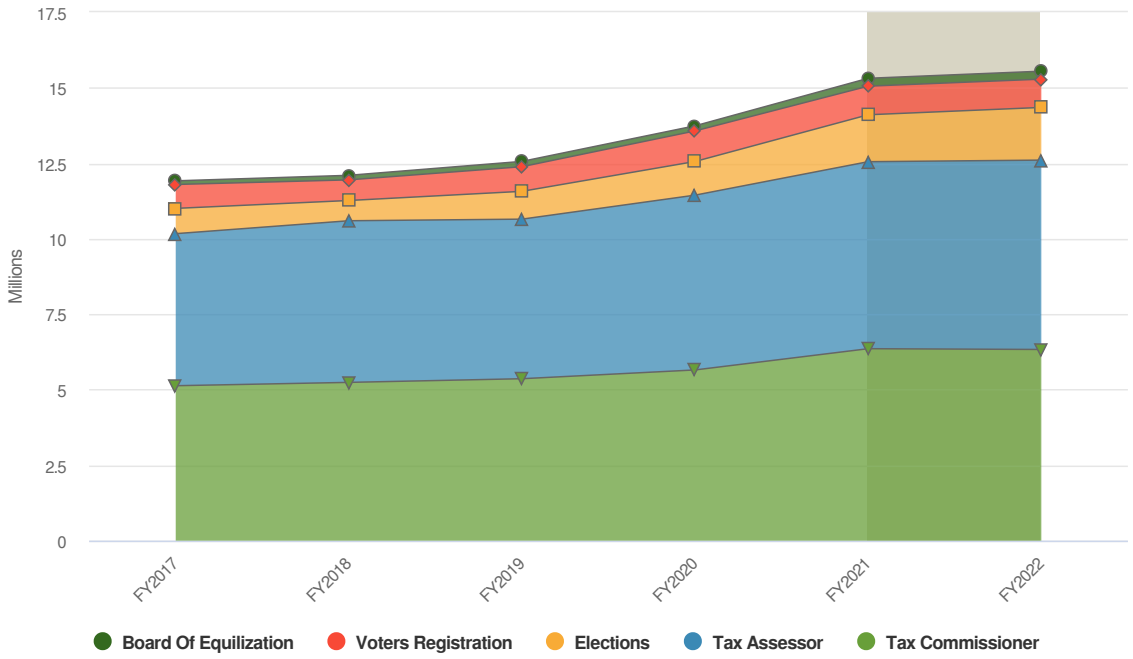
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
OTHER SUPPLIES	$1,786	$160	$2,009	$4,500	0%	
UNIFORMS	$0	$1,706	$2,496	$3,500	-41.7%	
GENERAL SUPPLIES	$4,859	$1,959	$5,166	$7,085	12.5%	
UTILITIES OTHER	$791	$789	$3,491	$1,000	0%	
CATERED MEALS	$1,621	$223	$985	$1,500	0%	
OTHER SMALL EQUIPMENT	$1,893	$0	$0	$0	0%	
OTHER SUPPLIES	$1,159	$294	$2,763	$2,697	22.6%	
Total Supplies:	**$216,692**	**$229,644**	**$354,742**	**$329,492**	**-3.5%**	
Capital Assets						
BLDGS/ BLDG IMPROVEMENTS	$0	$0	$0	$115,680	N/A	
OTHER EQUIPMENT	$0	$1,555	$56	$38,000	N/A	
OTHER EQUIPMENT	$5,625	$5,658	$3,500	$0	0%	
FURNITURE & FIXTURES	$0	$0	$6,889	$7,500	N/A	
OTHER EQUIPMENT	-$157	$55,294	$35,750	$15,000	50%	
OTHER EQUIPMENT		$0	$1,009	$0	0%	
COMPUTERS	$1,341	$0	$0	$0	0%	
Total Capital Assets:	**$6,808**	**$62,506**	**$47,203**	**$176,180**	**1,205%**	
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$3,830	$5,375	$5,819	$5,876	1%	
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$1,800	0%	
INTERNAL SVC-COMPUTER REP	$8,470	$13,431	$14,383	$14,506	0.9%	
INTERNAL SVC - SAFETY	$3,600	$3,600	$3,600	$3,600	0%	
INTERNAL SVC-COMPUTER REP	$23,385	$45,546	$49,798	$50,348	1.1%	
INTERNAL SVC - SAFETY	$29,500	$29,250	$29,250	$34,650	18.5%	
INTERNAL SVC-COMPUTER REP	$22,325	$41,712	$45,519	$46,012	1.1%	
INTERNAL SVC - SAFETY	$31,050	$31,050	$31,050	$28,800	-7.2%	
INTERNAL SVC-COMPUTER REP	$1,050	$2,719	$2,973	$3,006	1.1%	
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%	
Total Intergovernmental Ch:	**$125,460**	**$174,933**	**$184,642**	**$189,048**	**2.4%**	
Other Costs						
PMTS TO OTHERS	$26,937	$48,750	$88,160	$50,000	0%	
Total Other Costs:	**$26,937**	**$48,750**	**$88,160**	**$50,000**	**0%**	
Total General Fund:	**$12,560,266**	**$13,738,718**	**$13,977,466**	**$15,548,023**	**1.5%**	

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expenditures						
General Government						
Elections						
Salaries & Benefits						
REGULAR EMPLOYEES	$217,979	$231,244	$255,969	$264,503	0.1%	
TEMPORARY EMPLOYEES	$82,708	$136,251	$1,370	$0	-100%	
TEMP EMPLOYEES - POLL WORKERS	$272,287	$346,282	$520,231	$592,320	-1.1%	
OVERTIME	$7,825	$3,651	$15,438	$10,000	0%	
HEALTH INSURANCE	$23,300	$25,297	$21,493	$34,571	-15.1%	
SOCIAL SECURITY	$22,608	$27,296	$28,850	$20,235	-74.1%	
PENSION CONTRIBUTIONS	$35,871	$37,783	$40,415	$36,399	-9.9%	
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$15,200	-5%	
Total Salaries & Benefits:	**$678,579**	**$824,604**	**$899,767**	**$973,228**	**-19.9%**	
Personal Services						
OFFICIAL/ADMIN SERVICES		$0	$0	$60,000	N/A	
PROFESSIONAL SERVICES	$0	$38,440	$222,507	$122,400	N/A	
REPAIRS & MAINTENANCE	$96,371	$19,293	$20,166	$161,243	222.5%	
FLEET - PARTS	$19	$16	$15	$55	-63.3%	
FLEET - LABOR	$60	$120	$120	$130	-35%	
FLEET - OUTSOURCED SERVICE	$290	$0	$0	$145	-27.5%	
EQUIPMENT RENTALS	$5,451	$7,259	$7,431	$9,276	16%	
TELEPHONE SERVICE	$287	$873	-$8,248	$6,500	1,200%	
POSTAGE	$4,877	$3,897	$23,231	$6,500	0%	
ADVERTISING	$10,294	$16,715	$1,480	$1,200	0%	
PRINTING AND BINDING EXP	$0	$0	$0	$600	0%	
TRAVEL EXPENSES	$6,293	$1,912	$2,923	$10,350	728%	
DUES AND FEES	$375	-$175	$0	$270	0%	
EDUCATION AND TRAINING	$3,110	$5,060	$0	$5,000	900%	
OTHER PURCHASED SERVICES	$51,058	$71,805	$88,824	$75,000	-26.5%	
Total Personal Services:	**$178,485**	**$165,215**	**$358,449**	**$458,669**	**167.6%**	
Supplies						
GENERAL SUPPLIES	$8,687	$13,599	$62,625	$12,000	20%	
GASOLINE/DIESEL	$303	$157	$121	$215	-15.7%	
UTILITIES OTHER		$0	$0	$49,070	N/A	
BOOKS & PERIODICALS	$416	$219	$219	$300	0%	
OTHER SUPPLIES	$22,218	$53,528	$74,194	$40,000	-60%	
Total Supplies:	**$31,624**	**$67,503**	**$137,159**	**$101,585**	**-8.1%**	
Capital Assets						
BLDGS/ BLDG IMPROVEMENTS	$0	$0	$0	$115,680	N/A	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
OTHER EQUIPMENT	$0	$1,555	$56	$38,000	N/A	
Total Capital Assets:	**$0**	**$1,555**	**$56**	**$153,680**	**N/A**	
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$3,830	$5,375	$5,819	$5,876	1%	
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$1,800	0%	
Total Intergovernmental Ch:	**$5,630**	**$7,175**	**$7,619**	**$7,676**	**0.7%**	
Other Costs						
PMTS TO OTHERS	$26,937	$48,750	$88,160	$50,000	0%	
Total Other Costs:	**$26,937**	**$48,750**	**$88,160**	**$50,000**	**0%**	
Total Elections:	**$921,255**	**$1,114,801**	**$1,491,210**	**$1,744,838**	**12.3%**	
Voters Registration						
Salaries & Benefits						
REGULAR EMPLOYEES	$363,811	$444,344	$353,600	$368,950	2.5%	
TEMPORARY EMPLOYEES	$103,029	$65,575	$0	$0	-100%	
OVERTIME	$34,044	$20,087	$29,837	$35,000	-30%	
HEALTH INSURANCE	$72,334	$81,337	$77,199	$81,079	10%	
SOCIAL SECURITY	$35,964	$38,009	$26,974	$28,225	-30.5%	
PENSION CONTRIBUTIONS	$56,974	$62,374	$62,038	$53,848	-7.8%	
OPEB CONTRIBUTIONS	$32,000	$33,600	$32,000	$30,400	-5%	
Total Salaries & Benefits:	**$698,155**	**$745,326**	**$581,649**	**$597,502**	**-21.9%**	
Personal Services						
PROFESSIONAL SERVICES	$704	$148,659	$166,560	$150,000	14,900%	
REPAIRS & MAINTENANCE	$15,841	$20,171	$12,678	$25,000	0%	
BUILDING & LAND RENTAL	$0	$0	$0	$2,500	0%	
EQUIPMENT RENTALS	$0	$454	$0	$0	0%	
TELEPHONE SERVICE	$1,239	$1,279	$1,763	$1,785	0%	
POSTAGE	$49,500	$39,671	$68,698	$65,000	0.8%	
ADVERTISING	$0	$0	$0	$1,000	0%	
TRAVEL EXPENSES	$5,418	$1,951	$1,452	$3,500	16.7%	
DUES AND FEES	$460	$802	$1,135	$800	1.9%	
EDUCATION AND TRAINING	$2,175	$4,718	$0	$3,500	16.7%	
LICENSES	$2,100	$4,775	$8,400	$14,000	40%	
OTHER PURCHASED SERVICES	$0	$0	$0	$10,000	0%	
Total Personal Services:	**$77,437**	**$222,480**	**$260,685**	**$277,085**	**126.1%**	
Supplies						
GENERAL SUPPLIES	$20,139	$20,064	$19,491	$35,000	0%	
FOOD	$0	$0	$1,045	$1,500	0%	
BOOKS & PERIODICALS	$1,651	$2,110	$1,254	$1,650	0%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
OTHER SUPPLIES	$842	$51	-$2,598	$6,000	500%	
Total Supplies:	**$22,631**	**$22,225**	**$19,192**	**$44,150**	**12.8%**	
Capital Assets						
OTHER EQUIPMENT	$5,625	$5,658	$3,500	$0	0%	
Total Capital Assets:	**$5,625**	**$5,658**	**$3,500**	**$0**	**-100%**	
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$8,470	$13,431	$14,383	$14,506	0.9%	
INTERNAL SVC - SAFETY	$3,600	$3,600	$3,600	$3,600	0%	
Total Intergovernmental Ch:	**$12,070**	**$17,031**	**$17,983**	**$18,106**	**0.7%**	
Total Voters Registration:	**$815,919**	**$1,012,720**	**$883,009**	**$936,843**	**-1.2%**	
Tax Commissioner						
Salaries & Benefits						
REGULAR EMPLOYEES	$2,765,089	$2,859,502	$2,742,456	$3,243,833	0.1%	
TEMPORARY EMPLOYEES	$0	$0	$61,189	$15,000	N/A	
OVERTIME	$86,860	$79,686	$84,825	$75,000	-16.7%	
HEALTH INSURANCE	$787,764	$836,376	$807,334	$1,030,850	1%	
SOCIAL SECURITY	$189,326	$195,664	$195,222	$219,317	0.3%	
PENSION CONTRIBUTIONS	$496,777	$585,312	$547,734	$465,922	-13.9%	
OPEB CONTRIBUTIONS	$300,000	$319,200	$303,800	$288,800	-4.9%	
Total Salaries & Benefits:	**$4,625,815**	**$4,875,740**	**$4,742,561**	**$5,338,722**	**-1.4%**	
Personal Services						
OFFICIAL/ADMIN SERVICES	$207,378	$206,878	$251,633	$291,000	-0.3%	
PROFESSIONAL SERVICES		$0	$38,403	$25,000	N/A	
DISPOSAL	$250	$288	$582	$600	0%	
REPAIRS & MAINTENANCE	$14,613	$7,933	$17,221	$30,000	20%	
FLEET - PARTS	$144	$22	$528	$150	0%	
FLEET - LABOR	$187	$201	$834	$220	0%	
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$240	20%	
BUILDING & LAND RENTAL	$30,249	$29,416	$25,994	$38,500	0%	
EQUIPMENT RENTALS	$28,342	$26,847	$24,332	$36,000	0%	
TELEPHONE SERVICE	$11,080	$11,827	$16,269	$13,000	0%	
POSTAGE	$234,400	$204,274	$313,392	$250,000	0%	
ADVERTISING	$38,440	$45,950	$28,782	$70,000	0%	
TRAVEL EXPENSES	$20,580	$4,729	$7,799	$11,000	0%	
DUES AND FEES	$1,350	$1,450	$2,301	$2,000	33.3%	
EDUCATION AND TRAINING	$3,599	$5,495	$4,658	$2,500	0%	
Total Personal Services:	**$590,611**	**$545,311**	**$732,726**	**$770,210**	**4%**	
Supplies						

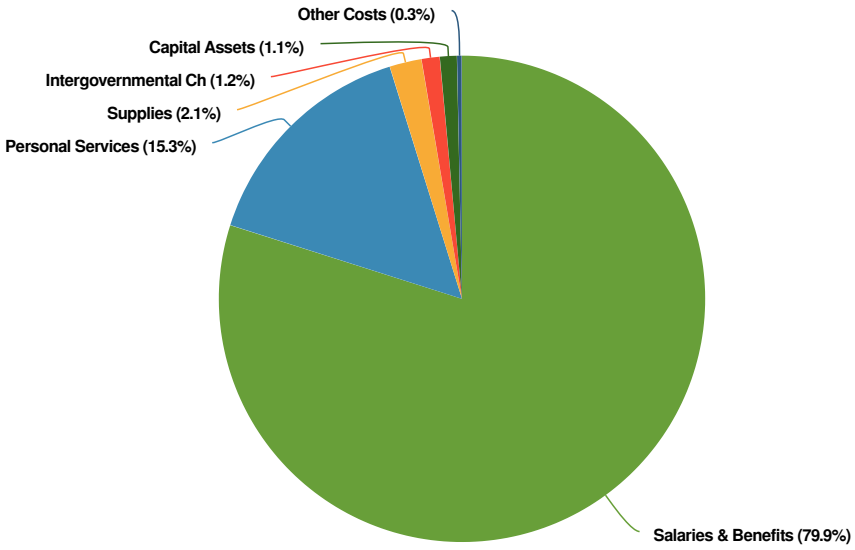
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
GENERAL SUPPLIES	$56,597	$63,758	$104,458	$70,000	0%	
GASOLINE/DIESEL	$282	$62	$462	$500	150%	
UTILITIES OTHER	$33,041	$32,863	$29,642	$36,000	0%	
CATERED MEALS	$0	$0	$0	$1,500	50%	
BOOKS & PERIODICALS	$957	$1,106	$1,607	$2,000	0%	
OTHER SUPPLIES	$2,496	$4,323	$4,060	$5,000	0%	
Total Supplies:	**$93,374**	**$102,113**	**$140,230**	**$115,000**	**0.7%**	
Capital Assets						
FURNITURE & FIXTURES	$0	$0	$6,889	$7,500	N/A	
OTHER EQUIPMENT	-$157	$55,294	$35,750	$15,000	50%	
Total Capital Assets:	**-$157**	**$55,294**	**$42,638**	**$22,500**	**125%**	
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$23,385	$45,546	$49,798	$50,348	1.1%	
INTERNAL SVC - SAFETY	$29,500	$29,250	$29,250	$34,650	18.5%	
Total Intergovernmental Ch:	**$52,885**	**$74,796**	**$79,048**	**$84,998**	**7.5%**	
Total Tax Commissioner:	**$5,362,527**	**$5,653,253**	**$5,737,203**	**$6,331,430**	**-0.4%**	
Tax Assessor						
Salaries & Benefits						
REGULAR EMPLOYEES	$2,903,637	$3,099,308	$3,111,537	$3,389,659	1.8%	
TEMPORARY EMPLOYEES	$9,044	$11,590	$0	$0	0%	
OVERTIME	$1,177	$3,794	$4,263	$15,000	0%	
HEALTH INSURANCE	$846,778	$925,871	$918,082	$1,012,401	2.2%	
SOCIAL SECURITY	$199,893	$215,583	$213,609	$260,450	9.9%	
PENSION CONTRIBUTIONS	$517,863	$576,032	$559,613	$524,644	-5.1%	
OPEB CONTRIBUTIONS	$256,000	$268,800	$256,000	$243,200	-5%	
Total Salaries & Benefits:	**$4,734,392**	**$5,100,977**	**$5,063,104**	**$5,445,354**	**1.2%**	
Personal Services						
OFFICIAL/ADMIN SERVICES	$124,454	$159,801	$149,234	$171,000	0%	
PROFESSIONAL SERVICES	$34,679	$73,288	$56,622	$2,000	-96.7%	
TECHNICAL SERVICES	$81,622	$152,498	$125,477	$250,000	6.4%	
REPAIRS & MAINTENANCE	$329	$0	$0	$2,000	0%	
FLEET - PARTS	$2,524	$2,752	$2,564	$2,830	-8.4%	
FLEET - LABOR	$4,299	$4,247	$4,839	$4,775	-3.6%	
FLEET - OUTSOURCED SERVICE	$579	$519	$16	$1,230	-59%	
BUILDING & LAND RENTAL	$16,850	$17,125	$17,456	$17,500	0%	
EQUIPMENT RENTALS	$7,466	$8,059	$8,581	$10,000	11.1%	
TELEPHONE SERVICE	$5,842	$8,008	$28,949	$30,000	244.8%	
POSTAGE	$58,170	$63,741	$71,035	$75,000	-11.8%	
TRAVEL EXPENSES	$69,675	$60,951	$5,095	$85,800	100%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
DUES AND FEES	$8,902	$7,861	$9,775	$14,000	0%	
EDUCATION AND TRAINING	$23,060	$22,209	$10,729	$28,600	100%	
Total Personal Services:	**$438,452**	**$581,058**	**$490,371**	**$694,735**	**3.6%**	
Supplies						
GENERAL SUPPLIES	$43,151	$18,869	$21,056	$30,000	-23.1%	
GASOLINE/DIESEL	$8,537	$6,506	$11,209	$7,975	-7.2%	
FOOD	$0	$0	$1,165	$2,000	N/A	
BOOKS & PERIODICALS	$5,266	$7,299	$7,822	$8,500	0%	
OTHER SUPPLIES	$1,786	$160	$2,009	$4,500	0%	
UNIFORMS	$0	$1,706	$2,496	$3,500	-41.7%	
Total Supplies:	**$58,740**	**$34,540**	**$45,757**	**$56,475**	**-15.2%**	
Capital Assets						
OTHER EQUIPMENT		$0	$1,009	$0	0%	
Total Capital Assets:	**$0**	**$0**	**$1,009**	**$0**	**0%**	
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$22,325	$41,712	$45,519	$46,012	1.1%	
INTERNAL SVC - SAFETY	$31,050	$31,050	$31,050	$28,800	-7.2%	
Total Intergovernmental Ch:	**$53,375**	**$72,762**	**$76,569**	**$74,812**	**-2.3%**	
Total Tax Assessor:	**$5,284,959**	**$5,789,337**	**$5,676,811**	**$6,271,376**	**1.3%**	
Board Of Equilization						
Salaries & Benefits						
REGULAR EMPLOYEES	$32,493	$41,166	$43,010	$43,504	-60.6%	
TEMPORARY EMPLOYEES	$30,518	$21,125	$0	$0	0%	
OVERTIME	$39	$0	$0	$0	0%	
HEALTH INSURANCE	$9,833	$10,632	$11,425	$11,960	15.4%	
SOCIAL SECURITY	$4,639	$4,478	$2,920	$2,936	-64.5%	
PENSION CONTRIBUTIONS	$6,106	$7,674	$7,079	$6,692	-4.2%	
OPEB CONTRIBUTIONS	$4,400	$4,620	$8,000	$4,180	-47.7%	
Total Salaries & Benefits:	**$88,028**	**$89,695**	**$72,434**	**$69,272**	**-51.9%**	
Personal Services						
OFFICIAL/ADMIN SERVICES	$56,781	$55,663	$49,410	$77,130	0%	
PROFESSIONAL SERVICES	$0	$0	$36,274	$72,800	N/A	
REPAIRS & MAINTENANCE	$1,263	$0	$0	$750	-37.5%	
EQUIPMENT RENTALS	$1,714	$1,887	$1,411	$2,295	5.8%	
TELEPHONE SERVICE	$296	$300	$326	$300	0%	
POSTAGE	$9,645	$9,131	$8,610	$12,000	0%	
TRAVEL EXPENSES	$2,748	$3,097	$1,044	$1,700	-66%	
DUES AND FEES	$27	$0	$0	$400	N/A	

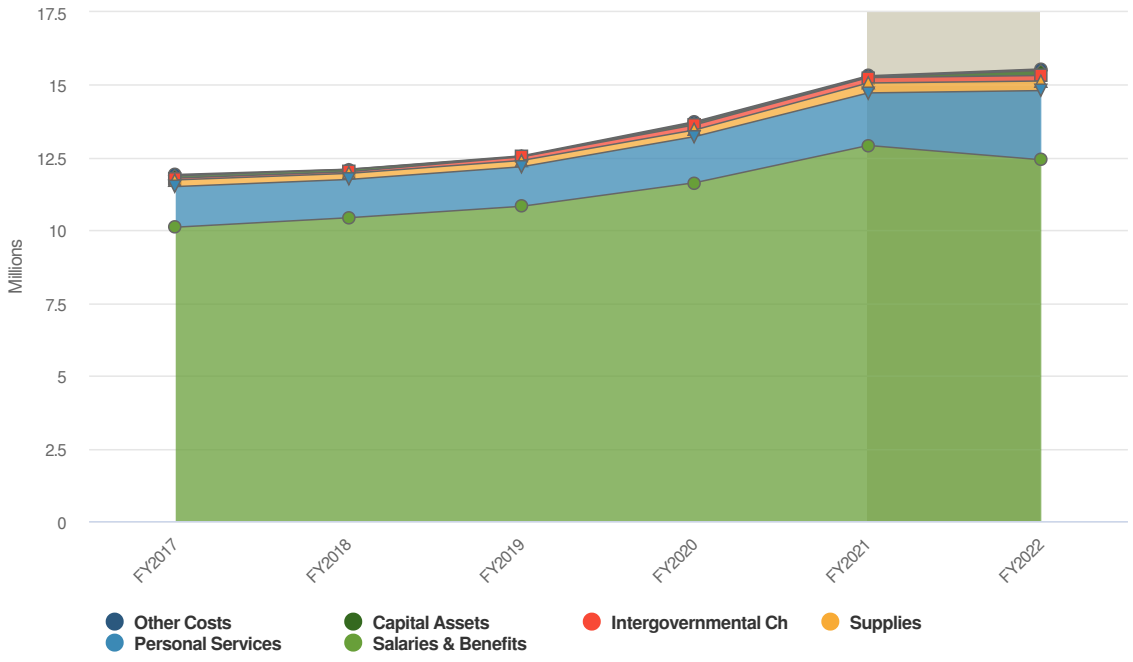
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
EDUCATION AND TRAINING	$1,875	$2,271	$3,851	$11,001	214.3%	
OTHER PURCHASED SERVICES	$65	$130	$45	$150	0%	
Total Personal Services:	**$74,414**	**$72,479**	**$100,971**	**$178,526**	**75.5%**	
Supplies						
GENERAL SUPPLIES	$4,859	$1,959	$5,166	$7,085	12.5%	
UTILITIES OTHER	$791	$789	$3,491	$1,000	0%	
CATERED MEALS	$1,621	$223	$985	$1,500	0%	
OTHER SMALL EQUIPMENT	$1,893	$0	$0	$0	0%	
OTHER SUPPLIES	$1,159	$294	$2,763	$2,697	22.6%	
Total Supplies:	**$10,323**	**$3,264**	**$12,405**	**$12,282**	**11.7%**	
Capital Assets						
COMPUTERS	$1,341	$0	$0	$0	0%	
Total Capital Assets:	**$1,341**	**$0**	**$0**	**$0**	**0%**	
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$1,050	$2,719	$2,973	$3,006	1.1%	
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%	
Total Intergovernmental Ch:	**$1,500**	**$3,169**	**$3,423**	**$3,456**	**1%**	
Total Board Of Equilization:	**$175,607**	**$168,608**	**$189,233**	**$263,536**	**1.2%**	
Total General Government:	**$12,560,266**	**$13,738,718**	**$13,977,466**	**$15,548,023**	**1.5%**	
Total Expenditures:	**$12,560,266**	**$13,738,718**	**$13,977,466**	**$15,548,023**	**1.5%**	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Salaries & Benefits						
General Government						
REGULAR EMPLOYEES	$217,979	$231,244	$255,969	$264,503	0.1%	
TEMPORARY EMPLOYEES	$82,708	$136,251	$1,370	$0	-100%	
TEMP EMPLOYEES - POLL WORKERS	$272,287	$346,282	$520,231	$592,320	-1.1%	
OVERTIME	$7,825	$3,651	$15,438	$10,000	0%	
HEALTH INSURANCE	$23,300	$25,297	$21,493	$34,571	-15.1%	
SOCIAL SECURITY	$22,608	$27,296	$28,850	$20,235	-74.1%	
PENSION CONTRIBUTIONS	$35,871	$37,783	$40,415	$36,399	-9.9%	
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$15,200	-5%	
REGULAR EMPLOYEES	$363,811	$444,344	$353,600	$368,950	2.5%	
TEMPORARY EMPLOYEES	$103,029	$65,575	$0	$0	-100%	
OVERTIME	$34,044	$20,087	$29,837	$35,000	-30%	
HEALTH INSURANCE	$72,334	$81,337	$77,199	$81,079	10%	
SOCIAL SECURITY	$35,964	$38,009	$26,974	$28,225	-30.5%	
PENSION CONTRIBUTIONS	$56,974	$62,374	$62,038	$53,848	-7.8%	
OPEB CONTRIBUTIONS	$32,000	$33,600	$32,000	$30,400	-5%	
REGULAR EMPLOYEES	$2,765,089	$2,859,502	$2,742,456	$3,243,833	0.1%	
TEMPORARY EMPLOYEES	$0	$0	$61,189	$15,000	N/A	
OVERTIME	$86,860	$79,686	$84,825	$75,000	-16.7%	
HEALTH INSURANCE	$787,764	$836,376	$807,334	$1,030,850	1%	
SOCIAL SECURITY	$189,326	$195,664	$195,222	$219,317	0.3%	
PENSION CONTRIBUTIONS	$496,777	$585,312	$547,734	$465,922	-13.9%	
OPEB CONTRIBUTIONS	$300,000	$319,200	$303,800	$288,800	-4.9%	
REGULAR EMPLOYEES	$2,903,637	$3,099,308	$3,111,537	$3,389,659	1.8%	
TEMPORARY EMPLOYEES	$9,044	$11,590	$0	$0	0%	
OVERTIME	$1,177	$3,794	$4,263	$15,000	0%	
HEALTH INSURANCE	$846,778	$925,871	$918,082	$1,012,401	2.2%	
SOCIAL SECURITY	$199,893	$215,583	$213,609	$260,450	9.9%	
PENSION CONTRIBUTIONS	$517,863	$576,032	$559,613	$524,644	-5.1%	
OPEB CONTRIBUTIONS	$256,000	$268,800	$256,000	$243,200	-5%	
REGULAR EMPLOYEES	$32,493	$41,166	$43,010	$43,504	-60.6%	
TEMPORARY EMPLOYEES	$30,518	$21,125	$0	$0	0%	
OVERTIME	$39	$0	$0	$0	0%	
HEALTH INSURANCE	$9,833	$10,632	$11,425	$11,960	15.4%	
SOCIAL SECURITY	$4,639	$4,478	$2,920	$2,936	-64.5%	
PENSION CONTRIBUTIONS	$6,106	$7,674	$7,079	$6,692	-4.2%	
OPEB CONTRIBUTIONS	$4,400	$4,620	$8,000	$4,180	-47.7%	
Total General Government:	**$10,824,970**	**$11,636,342**	**$11,359,515**	**$12,424,078**	**-3.8%**	
Total Salaries & Benefits:	**$10,824,970**	**$11,636,342**	**$11,359,515**	**$12,424,078**	**-3.8%**	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Personal Services						
General Government						
OFFICIAL/ADMIN SERVICES		$0	$0	$60,000	N/A	
PROFESSIONAL SERVICES	$0	$38,440	$222,507	$122,400	N/A	
REPAIRS & MAINTENANCE	$96,371	$19,293	$20,166	$161,243	222.5%	
FLEET - PARTS	$19	$16	$15	$55	-63.3%	
FLEET - LABOR	$60	$120	$120	$130	-35%	
FLEET - OUTSOURCED SERVICE	$290	$0	$0	$145	-27.5%	
EQUIPMENT RENTALS	$5,451	$7,259	$7,431	$9,276	16%	
TELEPHONE SERVICE	$287	$873	-$8,248	$6,500	1,200%	
POSTAGE	$4,877	$3,897	$23,231	$6,500	0%	
ADVERTISING	$10,294	$16,715	$1,480	$1,200	0%	
PRINTING AND BINDING EXP	$0	$0	$0	$600	0%	
TRAVEL EXPENSES	$6,293	$1,912	$2,923	$10,350	728%	
DUES AND FEES	$375	-$175	$0	$270	0%	
EDUCATION AND TRAINING	$3,110	$5,060	$0	$5,000	900%	
OTHER PURCHASED SERVICES	$51,058	$71,805	$88,824	$75,000	-26.5%	
PROFESSIONAL SERVICES	$704	$148,659	$166,560	$150,000	14,900%	
REPAIRS & MAINTENANCE	$15,841	$20,171	$12,678	$25,000	0%	
BUILDING & LAND RENTAL	$0	$0	$0	$2,500	0%	
EQUIPMENT RENTALS	$0	$454	$0	$0	0%	
TELEPHONE SERVICE	$1,239	$1,279	$1,763	$1,785	0%	
POSTAGE	$49,500	$39,671	$68,698	$65,000	0.8%	
ADVERTISING	$0	$0	$0	$1,000	0%	
TRAVEL EXPENSES	$5,418	$1,951	$1,452	$3,500	16.7%	
DUES AND FEES	$460	$802	$1,135	$800	1.9%	
EDUCATION AND TRAINING	$2,175	$4,718	$0	$3,500	16.7%	
LICENSES	$2,100	$4,775	$8,400	$14,000	40%	
OTHER PURCHASED SERVICES	$0	$0	$0	$10,000	0%	
OFFICIAL/ADMIN SERVICES	$207,378	$206,878	$251,633	$291,000	-0.3%	
PROFESSIONAL SERVICES		$0	$38,403	$25,000	N/A	
DISPOSAL	$250	$288	$582	$600	0%	
REPAIRS & MAINTENANCE	$14,613	$7,933	$17,221	$30,000	20%	
FLEET - PARTS	$144	$22	$528	$150	0%	
FLEET - LABOR	$187	$201	$834	$220	0%	
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$240	20%	
BUILDING & LAND RENTAL	$30,249	$29,416	$25,994	$38,500	0%	
EQUIPMENT RENTALS	$28,342	$26,847	$24,332	$36,000	0%	
TELEPHONE SERVICE	$11,080	$11,827	$16,269	$13,000	0%	
POSTAGE	$234,400	$204,274	$313,392	$250,000	0%	
ADVERTISING	$38,440	$45,950	$28,782	$70,000	0%	
TRAVEL EXPENSES	$20,580	$4,729	$7,799	$11,000	0%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
DUES AND FEES	$1,350	$1,450	$2,301	$2,000	33.3%	
EDUCATION AND TRAINING	$3,599	$5,495	$4,658	$2,500	0%	
OFFICIAL/ADMIN SERVICES	$124,454	$159,801	$149,234	$171,000	0%	
PROFESSIONAL SERVICES	$34,679	$73,288	$56,622	$2,000	-96.7%	
TECHNICAL SERVICES	$81,622	$152,498	$125,477	$250,000	6.4%	
REPAIRS & MAINTENANCE	$329	$0	$0	$2,000	0%	
FLEET - PARTS	$2,524	$2,752	$2,564	$2,830	-8.4%	
FLEET - LABOR	$4,299	$4,247	$4,839	$4,775	-3.6%	
FLEET - OUTSOURCED SERVICE	$579	$519	$16	$1,230	-59%	
BUILDING & LAND RENTAL	$16,850	$17,125	$17,456	$17,500	0%	
EQUIPMENT RENTALS	$7,466	$8,059	$8,581	$10,000	11.1%	
TELEPHONE SERVICE	$5,842	$8,008	$28,949	$30,000	244.8%	
POSTAGE	$58,170	$63,741	$71,035	$75,000	-11.8%	
TRAVEL EXPENSES	$69,675	$60,951	$5,095	$85,800	100%	
DUES AND FEES	$8,902	$7,861	$9,775	$14,000	0%	
EDUCATION AND TRAINING	$23,060	$22,209	$10,729	$28,600	100%	
OFFICIAL/ADMIN SERVICES	$56,781	$55,663	$49,410	$77,130	0%	
PROFESSIONAL SERVICES	$0	$0	$36,274	$72,800	N/A	
REPAIRS & MAINTENANCE	$1,263	$0	$0	$750	-37.5%	
EQUIPMENT RENTALS	$1,714	$1,887	$1,411	$2,295	5.8%	
TELEPHONE SERVICE	$296	$300	$326	$300	0%	
POSTAGE	$9,645	$9,131	$8,610	$12,000	0%	
TRAVEL EXPENSES	$2,748	$3,097	$1,044	$1,700	-66%	
DUES AND FEES	$27	$0	$0	$400	N/A	
EDUCATION AND TRAINING	$1,875	$2,271	$3,851	$11,001	214.3%	
OTHER PURCHASED SERVICES	$65	$130	$45	$150	0%	
Total General Government:	**$1,359,399**	**$1,586,543**	**$1,943,202**	**$2,379,225**	**31.7%**	
Total Personal Services:	**$1,359,399**	**$1,586,543**	**$1,943,202**	**$2,379,225**	**31.7%**	
Supplies						
General Government						
GENERAL SUPPLIES	$8,687	$13,599	$62,625	$12,000	20%	
GASOLINE/DIESEL	$303	$157	$121	$215	-15.7%	
UTILITIES OTHER		$0	$0	$49,070	N/A	
BOOKS & PERIODICALS	$416	$219	$219	$300	0%	
OTHER SUPPLIES	$22,218	$53,528	$74,194	$40,000	-60%	
GENERAL SUPPLIES	$20,139	$20,064	$19,491	$35,000	0%	
FOOD	$0	$0	$1,045	$1,500	0%	
BOOKS & PERIODICALS	$1,651	$2,110	$1,254	$1,650	0%	
OTHER SUPPLIES	$842	$51	-$2,598	$6,000	500%	
GENERAL SUPPLIES	$56,597	$63,758	$104,458	$70,000	0%	
GASOLINE/DIESEL	$282	$62	$462	$500	150%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
UTILITIES OTHER	$33,041	$32,863	$29,642	$36,000	0%	
CATERED MEALS	$0	$0	$0	$1,500	50%	
BOOKS & PERIODICALS	$957	$1,106	$1,607	$2,000	0%	
OTHER SUPPLIES	$2,496	$4,323	$4,060	$5,000	0%	
GENERAL SUPPLIES	$43,151	$18,869	$21,056	$30,000	-23.1%	
GASOLINE/DIESEL	$8,537	$6,506	$11,209	$7,975	-7.2%	
FOOD	$0	$0	$1,165	$2,000	N/A	
BOOKS & PERIODICALS	$5,266	$7,299	$7,822	$8,500	0%	
OTHER SUPPLIES	$1,786	$160	$2,009	$4,500	0%	
UNIFORMS	$0	$1,706	$2,496	$3,500	-41.7%	
GENERAL SUPPLIES	$4,859	$1,959	$5,166	$7,085	12.5%	
UTILITIES OTHER	$791	$789	$3,491	$1,000	0%	
CATERED MEALS	$1,621	$223	$985	$1,500	0%	
OTHER SMALL EQUIPMENT	$1,893	$0	$0	$0	0%	
OTHER SUPPLIES	$1,159	$294	$2,763	$2,697	22.6%	
Total General Government:	**$216,692**	**$229,644**	**$354,742**	**$329,492**	**-3.5%**	
Total Supplies:	**$216,692**	**$229,644**	**$354,742**	**$329,492**	**-3.5%**	
Capital Assets						
General Government						
BLDGS/BLDG IMPROVEMENTS	$0	$0	$0	$115,680	N/A	
OTHER EQUIPMENT	$0	$1,555	$56	$38,000	N/A	
OTHER EQUIPMENT	$5,625	$5,658	$3,500	$0	0%	
FURNITURE & FIXTURES	$0	$0	$6,889	$7,500	N/A	
OTHER EQUIPMENT	-$157	$55,294	$35,750	$15,000	50%	
OTHER EQUIPMENT		$0	$1,009	$0	0%	
COMPUTERS	$1,341	$0	$0	$0	0%	
Total General Government:	**$6,808**	**$62,506**	**$47,203**	**$176,180**	**1,205%**	
Total Capital Assets:	**$6,808**	**$62,506**	**$47,203**	**$176,180**	**1,205%**	
Intergovernmental Ch						
General Government						
INTERNAL SVC-COMPUTER REP	$3,830	$5,375	$5,819	$5,876	1%	
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$1,800	0%	
INTERNAL SVC-COMPUTER REP	$8,470	$13,431	$14,383	$14,506	0.9%	
INTERNAL SVC - SAFETY	$3,600	$3,600	$3,600	$3,600	0%	
INTERNAL SVC-COMPUTER REP	$23,385	$45,546	$49,798	$50,348	1.1%	
INTERNAL SVC - SAFETY	$29,500	$29,250	$29,250	$34,650	18.5%	
INTERNAL SVC-COMPUTER REP	$22,325	$41,712	$45,519	$46,012	1.1%	
INTERNAL SVC - SAFETY	$31,050	$31,050	$31,050	$28,800	-7.2%	
INTERNAL SVC-COMPUTER REP	$1,050	$2,719	$2,973	$3,006	1.1%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%	
Total General Government:	**$125,460**	**$174,933**	**$184,642**	**$189,048**	**2.4%**	
Total Intergovernmental Ch:	**$125,460**	**$174,933**	**$184,642**	**$189,048**	**2.4%**	
Other Costs						
General Government						
PMTS TO OTHERS	$26,937	$48,750	$88,160	$50,000	0%	
Total General Government:	**$26,937**	**$48,750**	**$88,160**	**$50,000**	**0%**	
Total Other Costs:	**$26,937**	**$48,750**	**$88,160**	**$50,000**	**0%**	
Total Expense Objects:	**$12,560,266**	**$13,738,718**	**$13,977,466**	**$15,548,023**	**1.5%**	

Organizational Chart

Goal #1

Goal #2

1001400 - Board of Elections



William Wooten
Elections Director

https://elections.chathamcountyga.gov/

DEPARTMENT MISSION STATEMENT
The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries and elections in accordance with State law.

DEPARTMENT SERVICES
The Board performs all services and functions necessary to support the election process.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	4	4	4
Part-Time Positions	5	5	5
Total	9.00	9.00	9.00

Goals and Performances

Department Goals

Description	Strategic Plan Factor
Goal #1 To administer the various aspects of the election process, which includes qualifying candidates; creating ballots; recruiting, hiring, training, and assigning poll workers; preparing election equipment, preparing election materials	Quality Service for Our Customers
Goal #2 Maintain ethics in government in the government election process.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Conduct all county, municipal and special elections along with other called referendums
1	Secure 100 polling places / 700-800 people to staff polls and train poll workers and support staff; order and ready supplies / arrange for delivery and pickup of all equipment & supplies
2	Maintain maps of precinct lines, including all County and Legislative boundaries Maintain and provide records and information for public use
1	Program voting tabulators and memory cards for voting systems and maintain equipment
1	Implement new voting system
2	Certify election results to Secretary of State

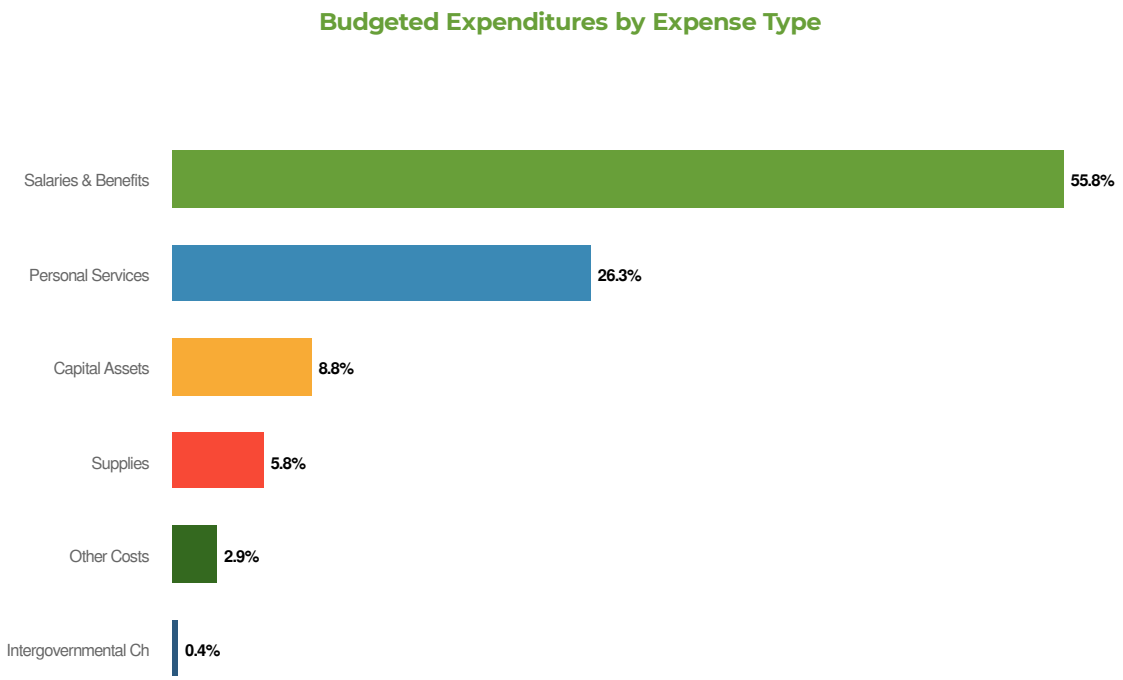
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Elections Conducted	4	5	4

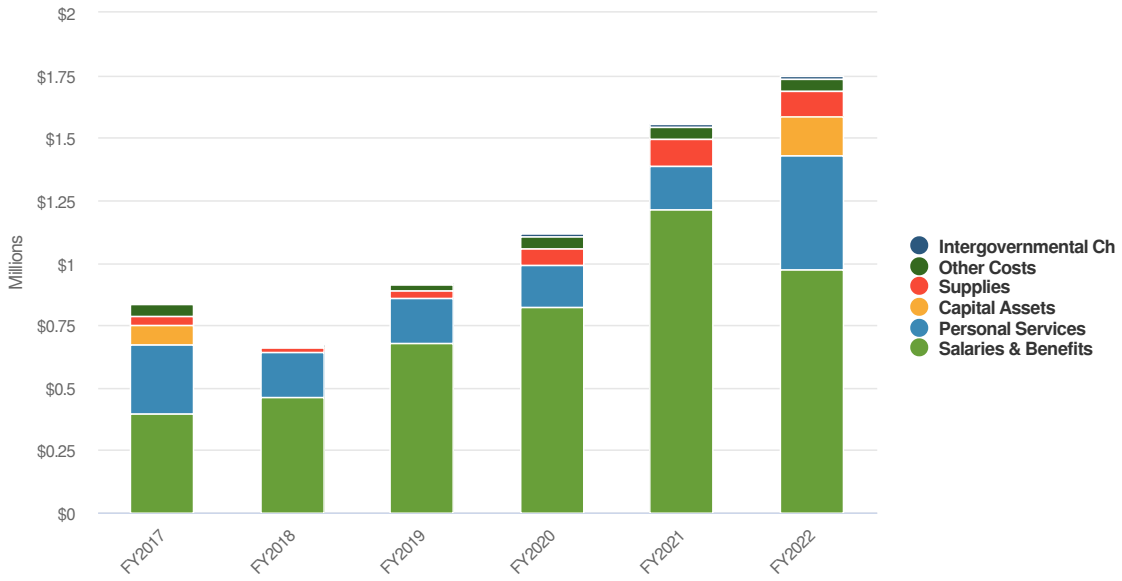
Expenditures Summary

$1,744,838 $190,845
(12.28% vs. prior year)

Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$217,979	$231,244	$255,969	$264,503	0.1%
TEMPORARY EMPLOYEES	$82,708	$136,251	$1,370	$0	-100%
TEMP EMPLOYEES - POLL WORKERS	$272,287	$346,282	$520,231	$592,320	-1.1%
OVERTIME	$7,825	$3,651	$15,438	$10,000	0%
HEALTH INSURANCE	$23,300	$25,297	$21,493	$34,571	-15.1%
SOCIAL SECURITY	$22,608	$27,296	$28,850	$20,235	-74.1%
PENSION CONTRIBUTIONS	$35,871	$37,783	$40,415	$36,399	-9.9%
OPEB CONTRIBUTIONS	$16,000	$16,800	$16,000	$15,200	-5%
Total Salaries & Benefits:	**$678,579**	**$824,604**	**$899,767**	**$973,228**	**-19.9%**
Personal Services					
OFFICIAL/ADMIN SERVICES		$0	$0	$60,000	N/A
PROFESSIONAL SERVICES	$0	$38,440	$222,507	$122,400	N/A
REPAIRS & MAINTENANCE	$96,371	$19,293	$20,166	$161,243	222.5%
FLEET - PARTS	$19	$16	$15	$55	-63.3%
FLEET - LABOR	$60	$120	$120	$130	-35%
FLEET - OUTSOURCED SERVICE	$290	$0	$0	$145	-27.5%
EQUIPMENT RENTALS	$5,451	$7,259	$7,431	$9,276	16%
TELEPHONE SERVICE	$287	$873	-$8,248	$6,500	1,200%
POSTAGE	$4,877	$3,897	$23,231	$6,500	0%
ADVERTISING	$10,294	$16,715	$1,480	$1,200	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
PRINTING AND BINDING EXP	$0	$0	$0	$600	0%
TRAVEL EXPENSES	$6,293	$1,912	$2,923	$10,350	728%
DUES AND FEES	$375	-$175	$0	$270	0%
EDUCATION AND TRAINING	$3,110	$5,060	$0	$5,000	900%
OTHER PURCHASED SERVICES	$51,058	$71,805	$88,824	$75,000	-26.5%
Total Personal Services:	**$178,485**	**$165,215**	**$358,449**	**$458,669**	**167.6%**
Supplies					
GENERAL SUPPLIES	$8,687	$13,599	$62,625	$12,000	20%
GASOLINE/DIESEL	$303	$157	$121	$215	-15.7%
UTILITIES OTHER		$0	$0	$49,070	N/A
BOOKS & PERIODICALS	$416	$219	$219	$300	0%
OTHER SUPPLIES	$22,218	$53,528	$74,194	$40,000	-60%
Total Supplies:	**$31,624**	**$67,503**	**$137,159**	**$101,585**	**-8.1%**
Capital Assets					
BLDGS/ BLDG IMPROVEMENTS	$0	$0	$0	$115,680	N/A
OTHER EQUIPMENT	$0	$1,555	$56	$38,000	N/A
Total Capital Assets:	**$0**	**$1,555**	**$56**	**$153,680**	**N/A**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$3,830	$5,375	$5,819	$5,876	1%
INTERNAL SVC - SAFETY	$1,800	$1,800	$1,800	$1,800	0%
Total Intergovernmental Ch:	**$5,630**	**$7,175**	**$7,619**	**$7,676**	**0.7%**
Other Costs					
PMTS TO OTHERS	$26,937	$48,750	$88,160	$50,000	0%
Total Other Costs:	**$26,937**	**$48,750**	**$88,160**	**$50,000**	**0%**
Total Expense Objects:	**$921,255**	**$1,114,801**	**$1,491,210**	**$1,744,838**	**12.3%**

1001401 - Voter Registration



Sabrina German
Voter Registration Director

DEPARTMENT MISSION STATEMENT
In accordance with federal and state election laws and requirements. The Board maintains a high standard of integrity for the electoral process in accordance with federal and state election laws and requirements.

DEPARTMENT SERVICES
The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	8	8	8
Part-Time Positions	13	5	5
Total	**21.00**	**13.00**	**13.00**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 Provide the public with information on voter registration applications, absentee ballots and advance voting	Quality Service for Our Customers
Goal #2 Compliance with legislative changes to election laws	Superior Stewardship
Goal #3 Further develop the use of strategic planning for voting	Superior Stewardship

Department Objectives and Key Results

GOAL #	Activity to Accomplish the Goal
1	Register citizens to vote; provide identification for voting purposes only.
3	Stage Voter registration drives
2	Allow voters to cast their ballot by providing Absentee and Advance voting

Performance Measures

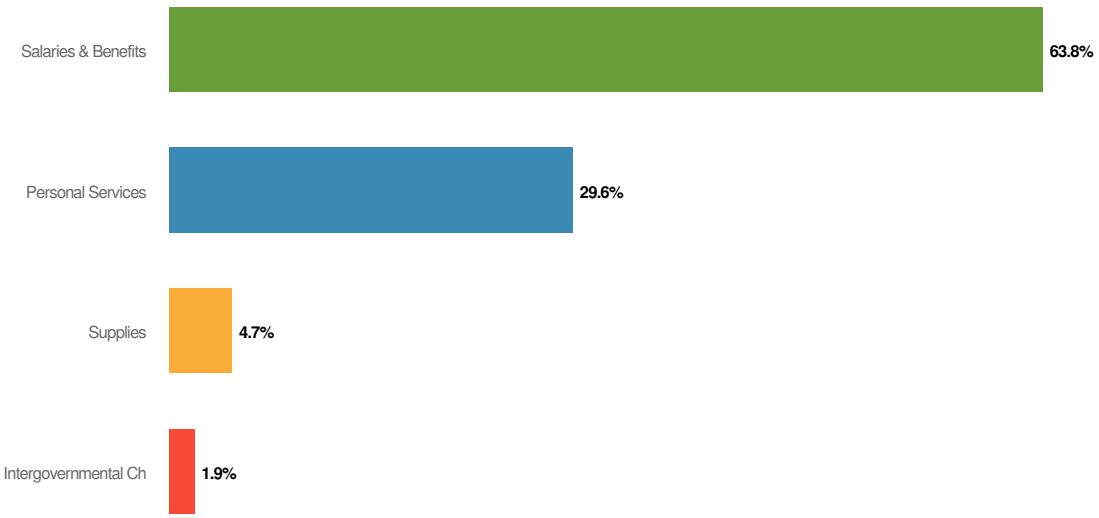
Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Number of new registrations processed	22,791	23,450	26,516
Change of Address Requests processed	23,237	25,170	47,167
Number of people registered	212,370	217,719	226,626
Number of voter registration sites	9	9	9
Number of advance voting sites	6	6	6

Expenditures Summary

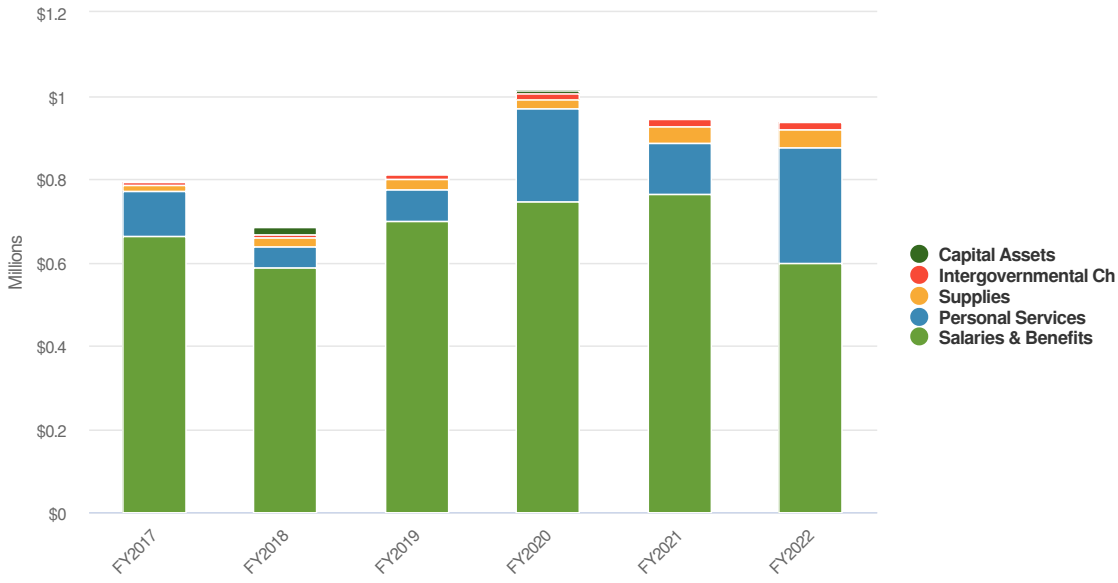
$936,843 **-$11,109**
(-1.17% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
REGULAR EMPLOYEES	$363,811	$444,344	$353,600	$368,950	2.5%
TEMPORARY EMPLOYEES	$103,029	$65,575	$0	$0	-100%
OVERTIME	$34,044	$20,087	$29,837	$35,000	-30%
HEALTH INSURANCE	$72,334	$81,337	$77,199	$81,079	10%
SOCIAL SECURITY	$35,964	$38,009	$26,974	$28,225	-30.5%
PENSION CONTRIBUTIONS	$56,974	$62,374	$62,038	$53,848	-7.8%
OPEB CONTRIBUTIONS	$32,000	$33,600	$32,000	$30,400	-5%
Total Salaries & Benefits:	**$698,155**	**$745,326**	**$581,649**	**$597,502**	**-21.9%**
Personal Services					
PROFESSIONAL SERVICES	$704	$148,659	$166,560	$150,000	14,900%
REPAIRS & MAINTENANCE	$15,841	$20,171	$12,678	$25,000	0%
BUILDING & LAND RENTAL	$0	$0	$0	$2,500	0%
EQUIPMENT RENTALS	$0	$454	$0	$0	0%
TELEPHONE SERVICE	$1,239	$1,279	$1,763	$1,785	0%
POSTAGE	$49,500	$39,671	$68,698	$65,000	0.8%
ADVERTISING	$0	$0	$0	$1,000	0%
TRAVEL EXPENSES	$5,418	$1,951	$1,452	$3,500	16.7%
DUES AND FEES	$460	$802	$1,135	$800	1.9%
EDUCATION AND TRAINING	$2,175	$4,718	$0	$3,500	16.7%
LICENSES	$2,100	$4,775	$8,400	$14,000	40%
OTHER PURCHASED SERVICES	$0	$0	$0	$10,000	0%
Total Personal Services:	**$77,437**	**$222,480**	**$260,685**	**$277,085**	**126.1%**
Supplies					
GENERAL SUPPLIES	$20,139	$20,064	$19,491	$35,000	0%
FOOD	$0	$0	$1,045	$1,500	0%
BOOKS & PERIODICALS	$1,651	$2,110	$1,254	$1,650	0%
OTHER SUPPLIES	$842	$51	-$2,598	$6,000	500%
Total Supplies:	**$22,631**	**$22,225**	**$19,192**	**$44,150**	**12.8%**
Capital Assets					
OTHER EQUIPMENT	$5,625	$5,658	$3,500	$0	0%
Total Capital Assets:	**$5,625**	**$5,658**	**$3,500**	**$0**	**-100%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$8,470	$13,431	$14,383	$14,506	0.9%
INTERNAL SVC - SAFETY	$3,600	$3,600	$3,600	$3,600	0%
Total Intergovernmental Ch:	**$12,070**	**$17,031**	**$17,983**	**$18,106**	**0.7%**
Total Expense Objects:	**$815,919**	**$1,012,720**	**$883,009**	**$936,843**	**-1.2%**

1001545 - Tax Commissioner



Sonya Jackson
Tax Commissioner

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due to the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections is made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due to the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	75	75	75
Part-Time Positions	2	2	2
Total	**77.00**	**77.00**	**77.00**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
○ Continue to bill and collect current and delinquent ad valorem taxes due to the State, Board of Education, Transit Authority, County and Special Service District on real and personal property.	Economy

Department Objectives and Key Results

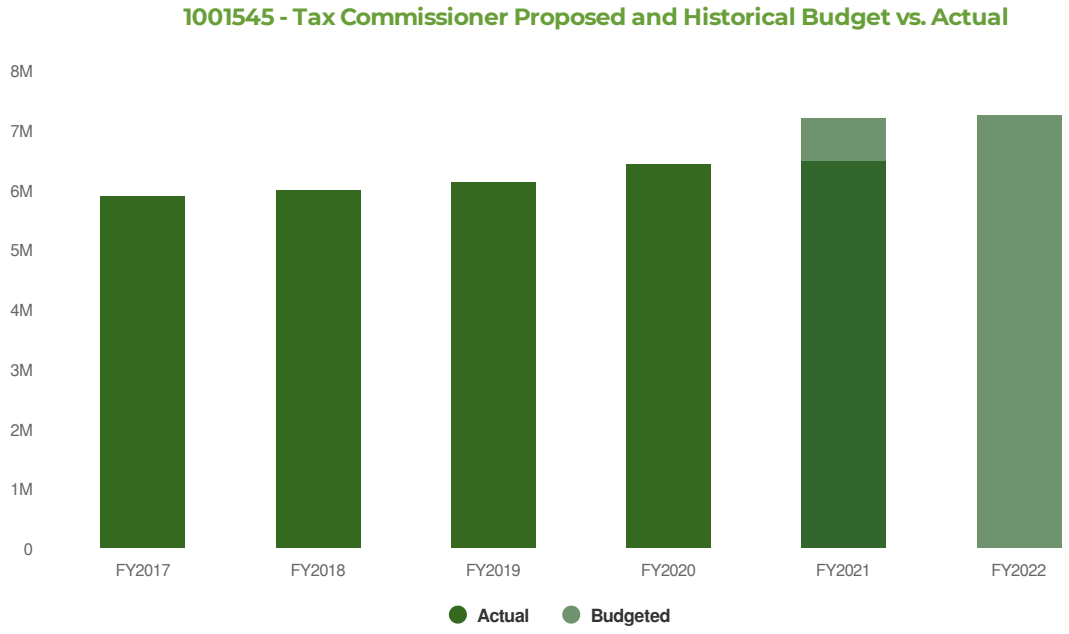
Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Economy	Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software.	Government Efficiency

Performance Measures

Measure	FY2019 Adopted	FY2020 Adopted	FY2021 Proposed
Property tax – billed vs collected	96.00%	97%	97%
Property tax transactions	214,000	230,000	238,000
Real property revenue - GF	151,790,753	160,123,015	163,442,556
Ad valorem & commissions	$11,163,372	18,000,000	18,000,000

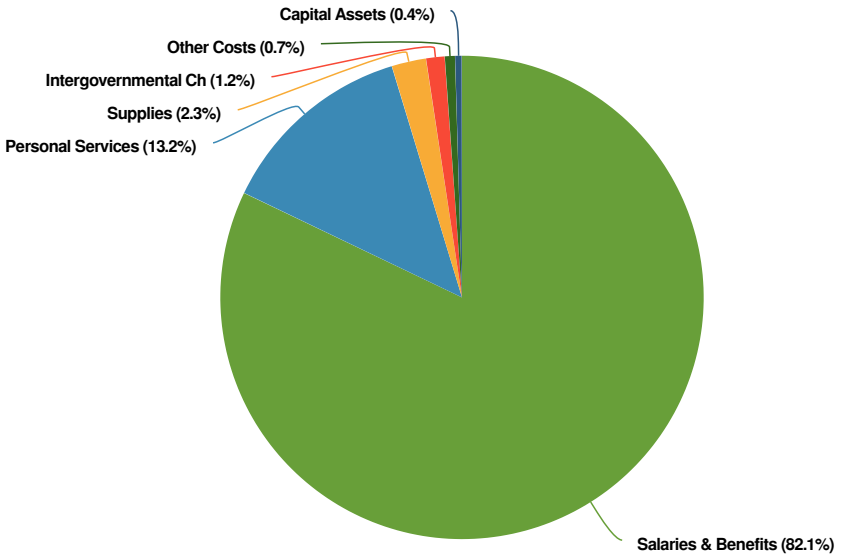
Expenditures Summary

$7,263,787 $47,933
(0.66% vs. prior year)

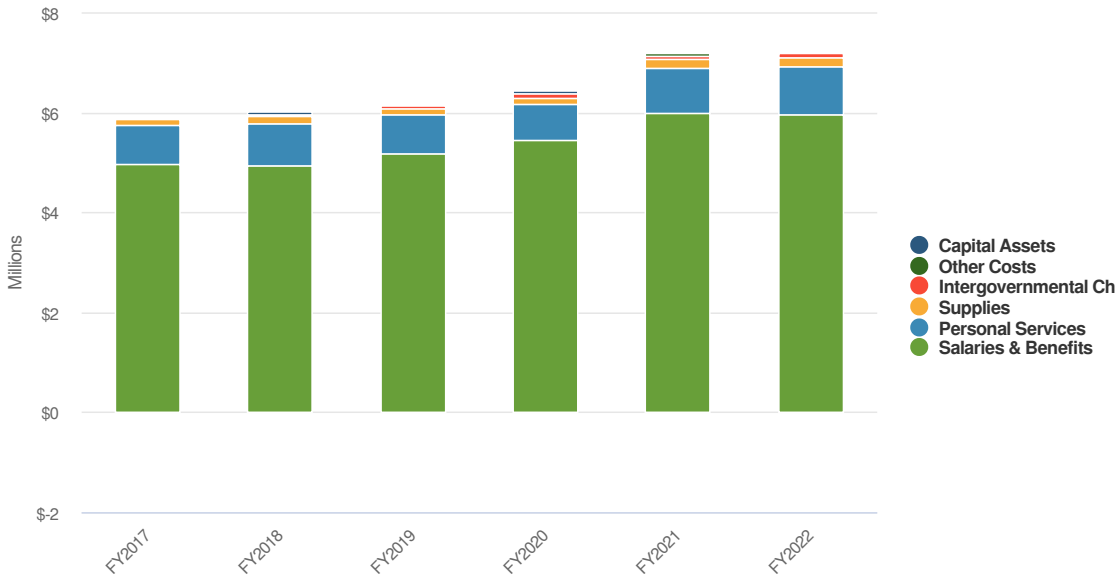


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Government					
REGULAR EMPLOYEES	$362,694	$371,455	$371,344	$371,434	1.6%
HEALTH INSURANCE	$86,925	$91,387	$73,052	$137,573	54.4%
SOCIAL SECURITY	$25,339	$25,945	$26,163	$27,163	4.9%
PENSION CONTRIBUTIONS	$62,766	$64,601	$60,102	$52,705	-8.9%
OPEB CONTRIBUTIONS	$20,000	$21,000	$35,800	$38,000	6.1%
REGULAR EMPLOYEES	$2,765,089	$2,859,502	$2,742,456	$3,243,833	0.1%
TEMPORARY EMPLOYEES	$0	$0	$61,189	$15,000	N/A
OVERTIME	$86,860	$79,686	$84,825	$75,000	-16.7%
HEALTH INSURANCE	$787,764	$836,376	$807,334	$1,030,850	1%
SOCIAL SECURITY	$189,326	$195,664	$195,222	$219,317	0.3%
PENSION CONTRIBUTIONS	$496,777	$585,312	$547,734	$465,922	-13.9%
OPEB CONTRIBUTIONS	$300,000	$319,200	$303,800	$288,800	-4.9%
Total General Government:	**$5,183,540**	**$5,450,128**	**$5,309,022**	**$5,965,597**	**-0.4%**
Total Salaries & Benefits:	**$5,183,540**	**$5,450,128**	**$5,309,022**	**$5,965,597**	**-0.4%**
Personal Services					
General Government					
OFFICIAL/ADMIN SERVICES	$18,114	$2,291	$0	$2,300	0%
REPAIRS & MAINTENANCE	$0	$0	$0	$250	0%
FLEET - PARTS	$0	$0	$0	$78	N/A
FLEET - LABOR	$0	$0	$0	$155	N/A
BUILDING & LAND RENTAL	$674	$684	$684	$1,000	0%
TELEPHONE SERVICE	$8,759	$10,767	$25,191	$30,000	361.5%
POSTAGE	$723	$684	$784	$1,500	0%
ADVERTISING	$29,945	$2,005	$1,875	$5,000	0%
PRINTING AND BINDING EXP	$0	$0	$0	$1,000	0%
TRAVEL EXPENSES	$44,364	$29,815	$6,659	$18,000	0%
DUES AND FEES	$30,495	$33,572	$32,380	$35,000	0%
EDUCATION AND TRAINING	$23,938	$11,804	$6,430	$10,000	0%
OTHER PURCHASED SERVICES	$27,568	$74,000	$72,346	$83,000	10.7%
OFFICIAL/ADMIN SERVICES	$207,378	$206,878	$251,633	$291,000	-0.3%
PROFESSIONAL SERVICES		$0	$38,403	$25,000	N/A
DISPOSAL	$250	$288	$582	$600	0%
REPAIRS & MAINTENANCE	$14,613	$7,933	$17,221	$30,000	20%
FLEET - PARTS	$144	$22	$528	$150	0%
FLEET - LABOR	$187	$201	$834	$220	0%
FLEET - OUTSOURCED SERVICE	$0	$0	$0	$240	20%
BUILDING & LAND RENTAL	$30,249	$29,416	$25,994	$38,500	0%
EQUIPMENT RENTALS	$28,342	$26,847	$24,332	$36,000	0%
TELEPHONE SERVICE	$11,080	$11,827	$16,269	$13,000	0%
POSTAGE	$234,400	$204,274	$313,392	$250,000	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
ADVERTISING	$38,440	$45,950	$28,782	$70,000	0%
TRAVEL EXPENSES	$20,580	$4,729	$7,799	$11,000	0%
DUES AND FEES	$1,350	$1,450	$2,301	$2,000	33.3%
EDUCATION AND TRAINING	$3,599	$5,495	$4,658	$2,500	0%
Total General Government:	**$775,192**	**$710,934**	**$879,074**	**$957,493**	**6.8%**
Total Personal Services:	**$775,192**	**$710,934**	**$879,074**	**$957,493**	**6.8%**
Supplies					
General Government					
GENERAL SUPPLIES	$2,848	$5,853	$15,592	$12,000	20%
GASOLINE/DIESEL	$0	$0	$0	$642	N/A
CATERED MEALS	$36,627	$27,802	$22,314	$40,000	-20%
BOOKS & PERIODICALS	$0	$0	$0	$150	0%
OTHER SUPPLIES	$879	$1,037	$0	$750	-25%
GENERAL SUPPLIES	$56,597	$63,758	$104,458	$70,000	0%
GASOLINE/DIESEL	$282	$62	$462	$500	150%
UTILITIES OTHER	$33,041	$32,863	$29,642	$36,000	0%
CATERED MEALS	$0	$0	$0	$1,500	50%
BOOKS & PERIODICALS	$957	$1,106	$1,607	$2,000	0%
OTHER SUPPLIES	$2,496	$4,323	$4,060	$5,000	0%
Total General Government:	**$133,728**	**$136,805**	**$178,135**	**$168,542**	**-3.9%**
Total Supplies:	**$133,728**	**$136,805**	**$178,135**	**$168,542**	**-3.9%**
Capital Assets					
General Government					
OTHER EQUIPMENT	$0	$413	$0	$10,000	-24.2%
FURNITURE & FIXTURES	$0	$0	$6,889	$7,500	N/A
OTHER EQUIPMENT	-$157	$55,294	$35,750	$15,000	50%
Total General Government:	**-$157**	**$55,707**	**$42,638**	**$32,500**	**40.1%**
Total Capital Assets:	**-$157**	**$55,707**	**$42,638**	**$32,500**	**40.1%**
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$1,745	$3,399	$3,716	$3,757	1.1%
INTERNAL SVC - SAFETY	$900	$900	$900	$900	0%
INTERNAL SVC-COMPUTER REP	$23,385	$45,546	$49,798	$50,348	1.1%
INTERNAL SVC - SAFETY	$29,500	$29,250	$29,250	$34,650	18.5%
Total General Government:	**$55,530**	**$79,095**	**$83,664**	**$89,655**	**7.2%**
Total Intergovernmental Ch:	**$55,530**	**$79,095**	**$83,664**	**$89,655**	**7.2%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Other Costs					
General Government					
PMTS TO OTHERS	$19	$0	$0	$50,000	0%
Total General Government:	**$19**	**$0**	**$0**	**$50,000**	**0%**
Total Other Costs:	**$19**	**$0**	**$0**	**$50,000**	**0%**
Total Expense Objects:	**$6,147,851**	**$6,432,668**	**$6,492,534**	**$7,263,787**	**0.7%**

1001550 - Board of Assessors



Roderick Conley
Chief Appraiser

DEPARTMENT MISSION STATEMENT – The Chatham County Board of Assessors is to submit a timely tax digest in accordance with Georgia Law and guidelines set forth by the Department of Revenue (DOR) with a superior level of customer service that maintains confidence among the taxpayers of Chatham County.

DEPARTMENT SERVICES:
The Board of Assessors is responsible for the processing of recorded deeds and plats, recording of transfers, processing of exemption and special assessment applications, and the identification and assessment of all real and personal property.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	64	64	64
Part Time Positions	5	5	5
Total	**69.00**	**69.00**	**69.00**

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
1. Submit a timely digest.	Superior Stewardship
2. Increase cross training for enhancing customer service skills.	
3. Streamline the intake of various documents by promoting the use of electronic and digital media to support the County's Green Initiative.	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1, 2, 3	Value property in accordance with the Official Code of Georgia.

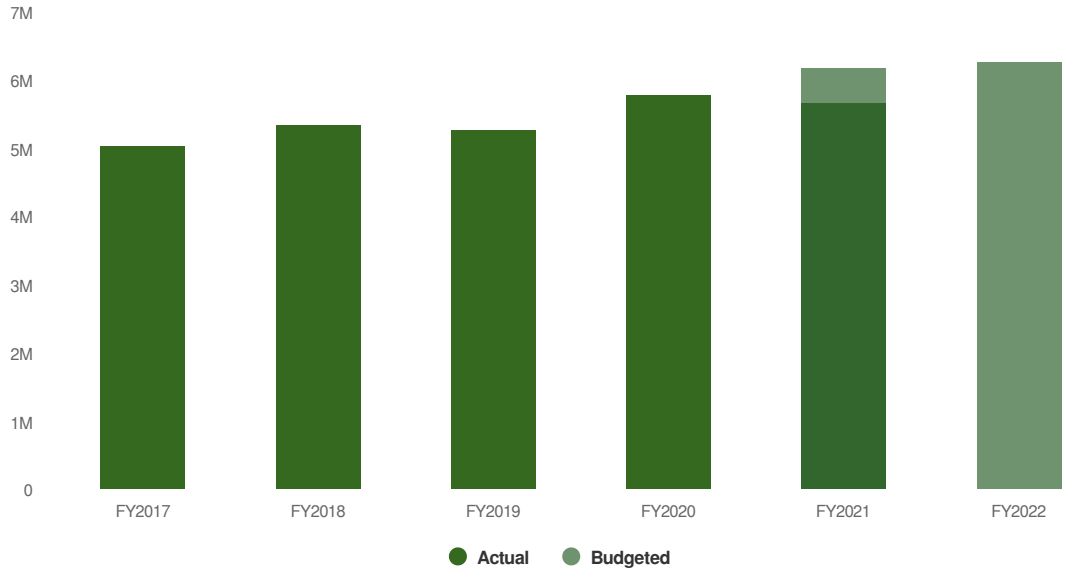
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Parcels of Real Property	116,990	118,780	119,800
Accounts Personal Property & Non-homestead Mobile Homes	27,190	24,000	25,500
Audits/Reviews Conducted	11,180	10,500	12,500
Board of Equalization Appeals/Arbitration	4,400	3,230	4,800
Superior Court of Appeals	210	250	250
Sales Verifications	10,400	10,780	12,000
Exemption Applications	4,600	4,200	4,500
Real Property Reviews	33,450	59,000	35,000

Expenditures Summary

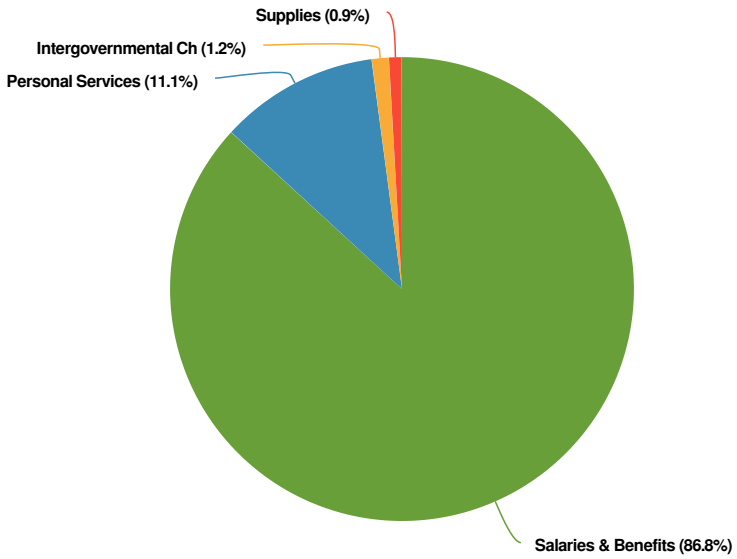
$6,271,376 **$77,794**
(1.26% vs. prior year)

1001550 - Board of Assessors Proposed and Historical Budget vs. Actual

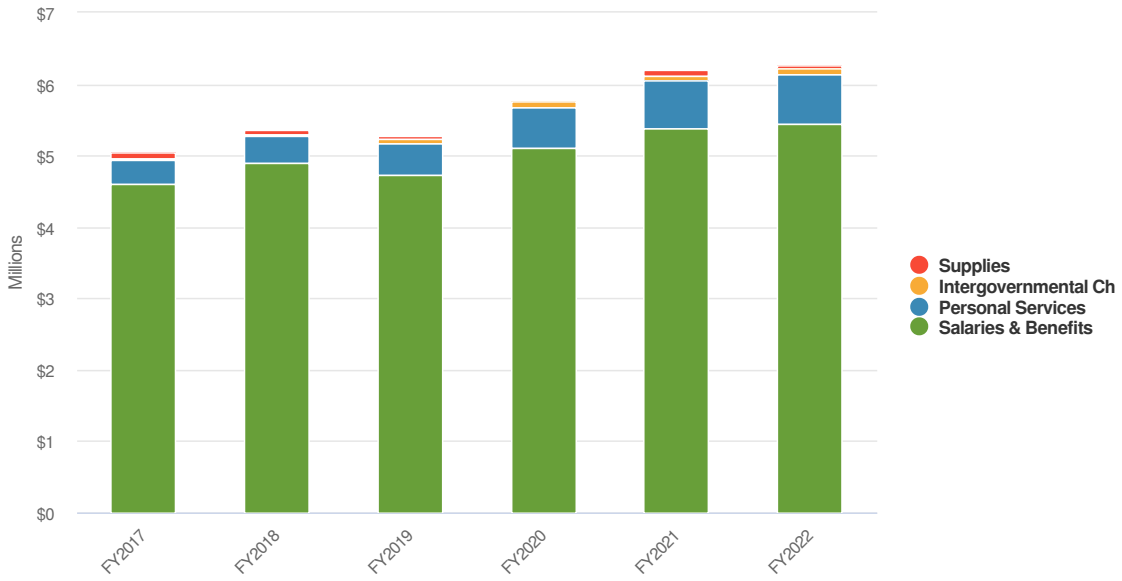


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects						
Salaries & Benefits						
REGULAR EMPLOYEES	$2,903,637	$3,249,598	$3,099,308	$3,111,537	$3,389,659	1.8%
TEMPORARY EMPLOYEES	$9,044	$0	$11,590	$0	$0	0%
OVERTIME	$1,177	$0	$3,794	$4,263	$15,000	0%
HEALTH INSURANCE	$846,778	$834,668	$925,871	$918,082	$1,012,401	2.2%
SOCIAL SECURITY	$199,893	$248,595	$215,583	$213,609	$260,450	9.9%
PENSION CONTRIBUTIONS	$517,863	$609,509	$576,032	$559,613	$524,644	-5.1%
OPEB CONTRIBUTIONS	$256,000	$256,000	$268,800	$256,000	$243,200	-5%
Total Salaries & Benefits:	**$4,734,392**	**$5,198,370**	**$5,100,977**	**$5,063,104**	**$5,445,354**	**1.2%**
Personal Services						
OFFICIAL/ADMIN SERVICES	$124,454	$171,000	$159,801	$149,234	$171,000	0%
PROFESSIONAL SERVICES	$34,679	$0	$73,288	$56,622	$2,000	-96.7%
TECHNICAL SERVICES	$81,622	$175,000	$152,498	$125,477	$250,000	6.4%
REPAIRS & MAINTENANCE	$329	$2,000	$0	$0	$2,000	0%
FLEET - PARTS	$2,524	$4,500	$2,752	$2,564	$2,830	-8.4%
FLEET - LABOR	$4,299	$10,000	$4,247	$4,839	$4,775	-3.6%
FLEET - OUTSOURCED SERVICE	$579	$5,000	$519	$16	$1,230	-59%
BUILDING & LAND RENTAL	$16,850	$16,920	$17,125	$17,456	$17,500	0%
EQUIPMENT RENTALS	$7,466	$9,000	$8,059	$8,581	$10,000	11.1%
TELEPHONE SERVICE	$5,842	$5,700	$8,008	$28,949	$30,000	244.8%
POSTAGE	$58,170	$65,000	$63,741	$71,035	$75,000	-11.8%

Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$69,675	$78,000	$60,951	$5,095	$85,800	100%
DUES AND FEES	$8,902	$9,000	$7,861	$9,775	$14,000	0%
EDUCATION AND TRAINING	$23,060	$26,000	$22,209	$10,729	$28,600	100%
Total Personal Services:	**$438,452**	**$577,120**	**$581,058**	**$490,371**	**$694,735**	**3.6%**
Supplies						
GENERAL SUPPLIES	$43,151	$45,000	$18,869	$21,056	$30,000	-23.1%
GASOLINE/DIESEL	$8,537	$11,000	$6,506	$11,209	$7,975	-7.2%
FOOD	$0	$0	$0	$1,165	$2,000	N/A
BOOKS & PERIODICALS	$5,266	$5,500	$7,299	$7,822	$8,500	0%
OTHER SUPPLIES	$1,786	$4,500	$160	$2,009	$4,500	0%
UNIFORMS	$0	$0	$1,706	$2,496	$3,500	-41.7%
Total Supplies:	**$58,740**	**$66,000**	**$34,540**	**$45,757**	**$56,475**	**-15.2%**
Capital Assets						
OTHER EQUIPMENT			$0	$1,009	$0	0%
Total Capital Assets:	**$0**	**$0**	**$0**	**$1,009**	**$0**	**0%**
Intergovernmental Ch						
INTERNAL SVC-COMPUTER REP	$22,325	$22,325	$41,712	$45,519	$46,012	1.1%
INTERNAL SVC - SAFETY	$31,050	$31,050	$31,050	$31,050	$28,800	-7.2%
Total Intergovernmental Ch:	**$53,375**	**$53,375**	**$72,762**	**$76,569**	**$74,812**	**-2.3%**
Total Expense Objects:	**$5,284,959**	**$5,894,865**	**$5,789,337**	**$5,676,811**	**$6,271,376**	**1.3%**

1001551 - Board of Equalization



Tammie Mosley
Clerk of Superior Court

DEPARTMENT MISSION AND SERVICES:
The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	3	3	3
Total	**4.00**	**4.00**	**4.00**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury.	Superior Stewardship
Goal #2 Provide high quality customer service and well trained staff willing to work part-time all season.	Quality Service for Our Customers
Goal #3 Improve and increase the use of technology in the daily operations of the BOE	

Department Objectives and Key Results

Goal #	Activity To Accomplish the Goal
1, 2, 3	Conduct hearings over assessed value of real and personal property per capita income

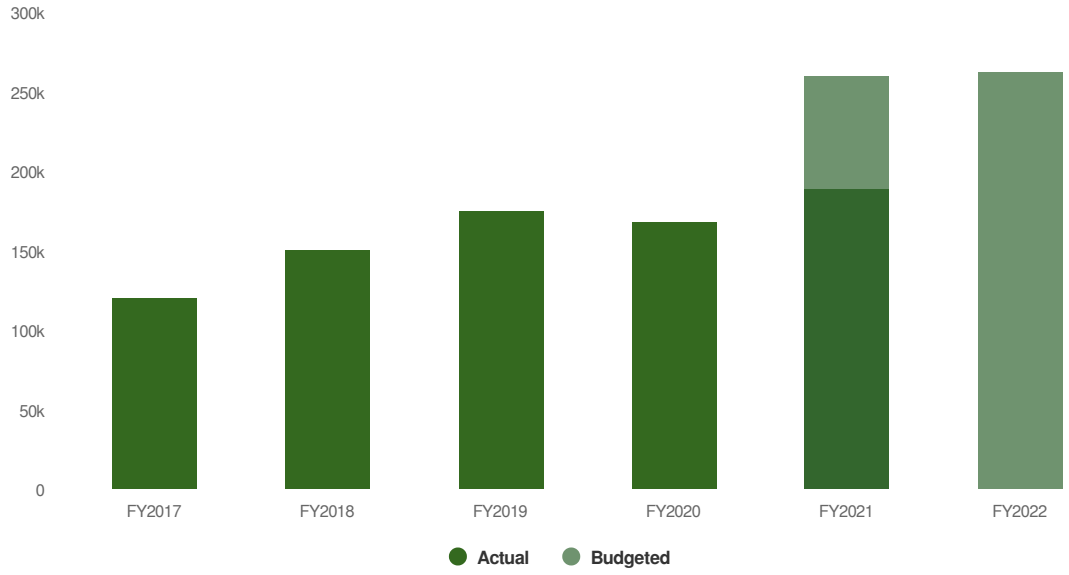
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Appeals Scheduled	3,257	4,000	4,000
Appeals settled, dismissed or withdrawn	332	700	700
Decisions Rendered	2,925	3,300	3,300
Appeal of Board Decisions to Superior Court	184	330	330
Board Members Training Hours	480	600	600

Expenditures Summary

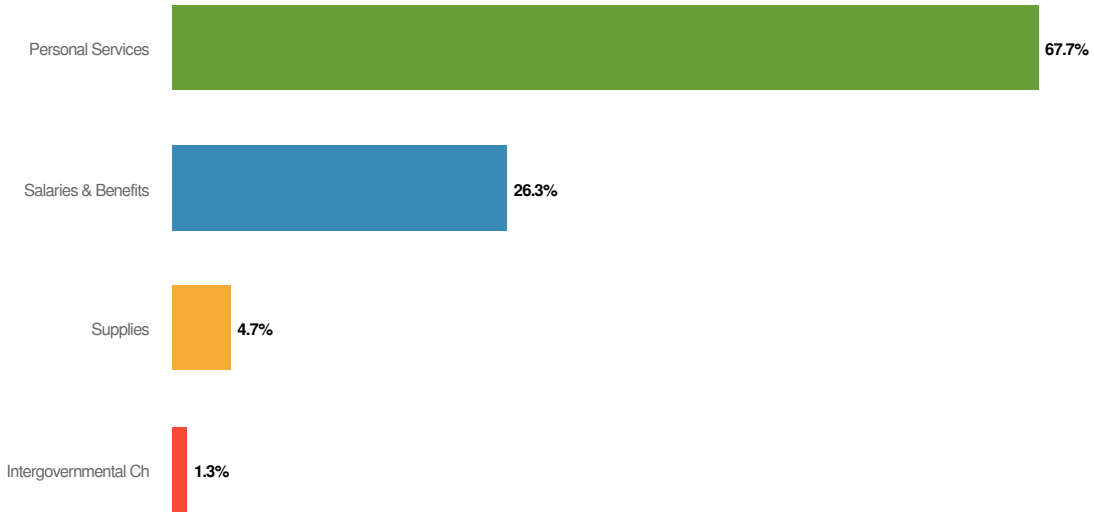
$263,536 **$3,225**
(1.24% vs. prior year)

1001551 - Board of Equalization Proposed and Historical Budget vs. Actual

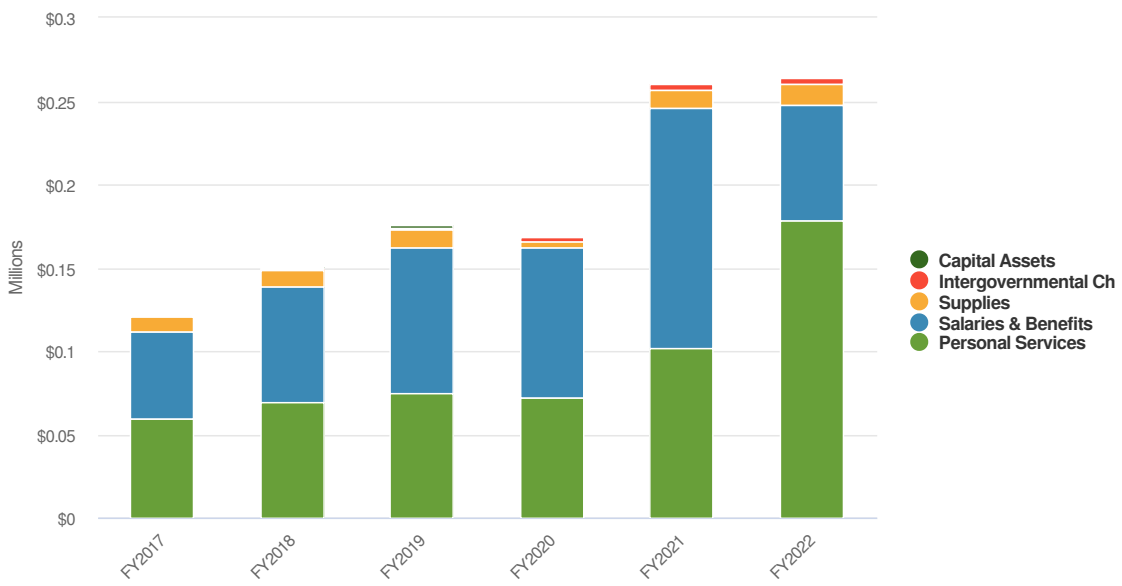


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$32,493	$41,166	$43,010	$43,504	-60.6%
TEMPORARY EMPLOYEES	$30,518	$21,125	$0	$0	0%
OVERTIME	$39	$0	$0	$0	0%
HEALTH INSURANCE	$9,833	$10,632	$11,425	$11,960	15.4%
SOCIAL SECURITY	$4,639	$4,478	$2,920	$2,936	-64.5%
PENSION CONTRIBUTIONS	$6,106	$7,674	$7,079	$6,692	-4.2%
OPEB CONTRIBUTIONS	$4,400	$4,620	$8,000	$4,180	-47.7%
Total Salaries & Benefits:	**$88,028**	**$89,695**	**$72,434**	**$69,272**	**-51.9%**
Personal Services					
OFFICIAL/ADMIN SERVICES	$56,781	$55,663	$49,410	$77,130	0%
PROFESSIONAL SERVICES	$0	$0	$36,274	$72,800	N/A
REPAIRS & MAINTENANCE	$1,263	$0	$0	$750	-37.5%
EQUIPMENT RENTALS	$1,714	$1,887	$1,411	$2,295	5.8%
TELEPHONE SERVICE	$296	$300	$326	$300	0%
POSTAGE	$9,645	$9,131	$8,610	$12,000	0%
TRAVEL EXPENSES	$2,748	$3,097	$1,044	$1,700	-66%
DUES AND FEES	$27	$0	$0	$400	N/A
EDUCATION AND TRAINING	$1,875	$2,271	$3,851	$11,001	214.3%
OTHER PURCHASED SERVICES	$65	$130	$45	$150	0%
Total Personal Services:	**$74,414**	**$72,479**	**$100,971**	**$178,526**	**75.5%**

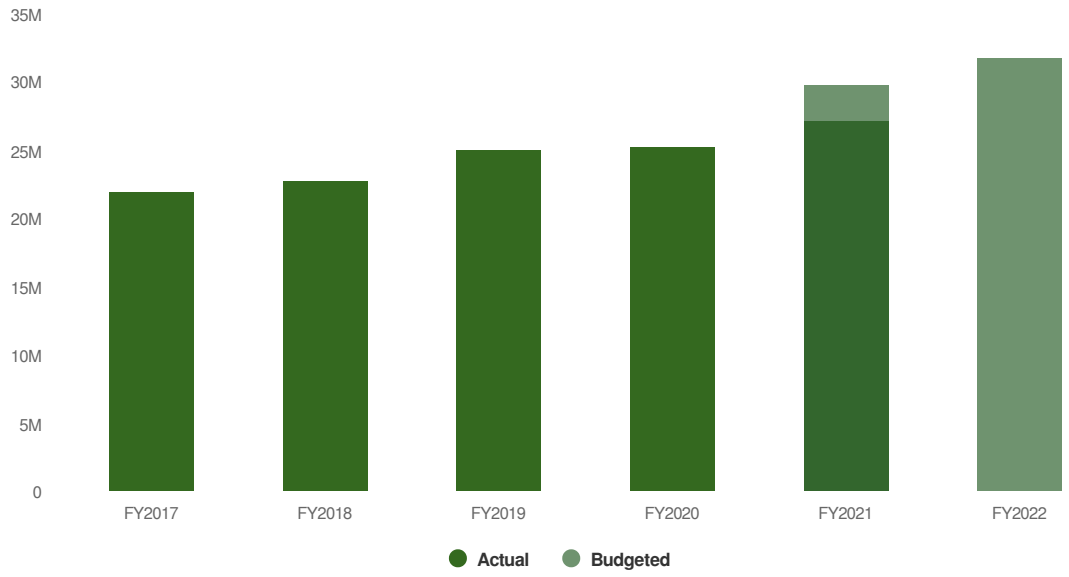
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Supplies					
GENERAL SUPPLIES	$4,859	$1,959	$5,166	$7,085	12.5%
UTILITIES OTHER	$791	$789	$3,491	$1,000	0%
CATERED MEALS	$1,621	$223	$985	$1,500	0%
OTHER SMALL EQUIPMENT	$1,893	$0	$0	$0	0%
OTHER SUPPLIES	$1,159	$294	$2,763	$2,697	22.6%
Total Supplies:	**$10,323**	**$3,264**	**$12,405**	**$12,282**	**11.7%**
Capital Assets					
COMPUTERS	$1,341	$0	$0	$0	0%
Total Capital Assets:	**$1,341**	**$0**	**$0**	**$0**	**0%**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$1,050	$2,719	$2,973	$3,006	1.1%
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%
Total Intergovernmental Ch:	**$1,500**	**$3,169**	**$3,423**	**$3,456**	**1%**
Total Expense Objects:	**$175,607**	**$168,608**	**$189,233**	**$263,536**	**1.2%**

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the units.

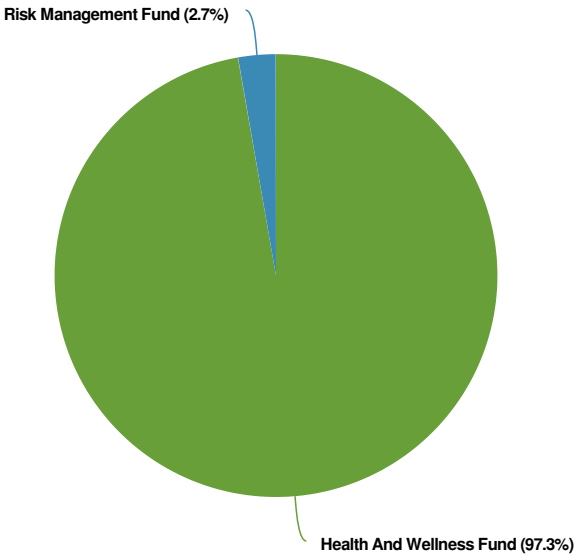
Expenditures Summary

$31,757,383 $1,946,445
(6.53% vs. prior year)

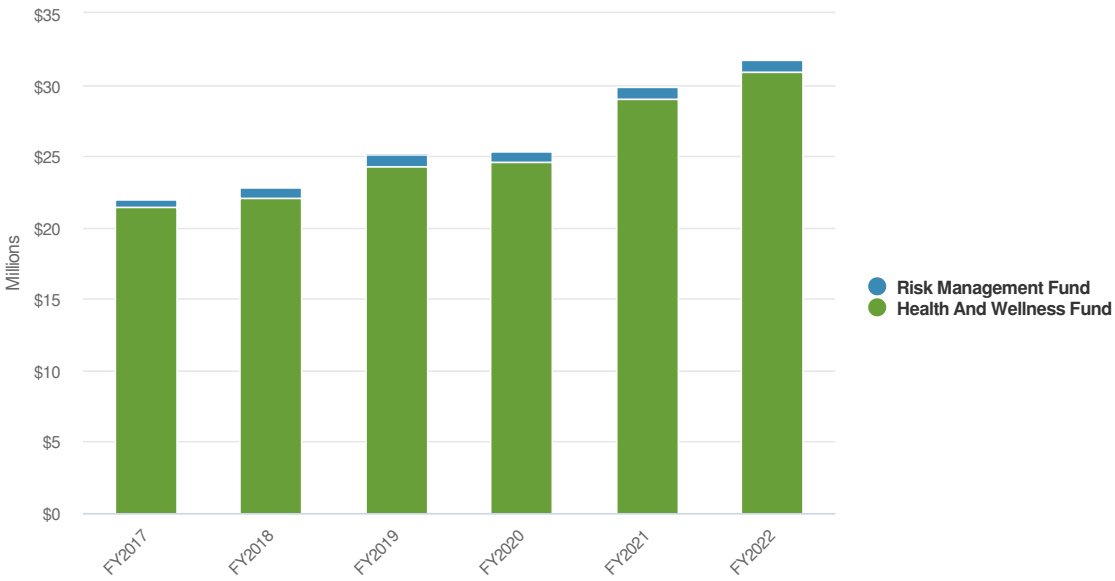


Expenditures by Fund

2022 Expenditures by Fund

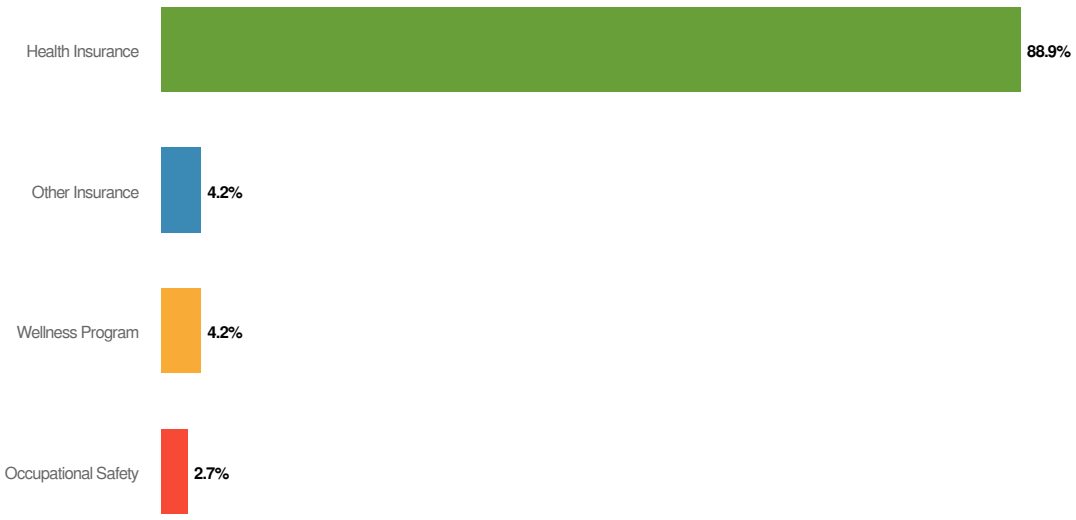


Budgeted and Historical 2022 Expenditures by Fund

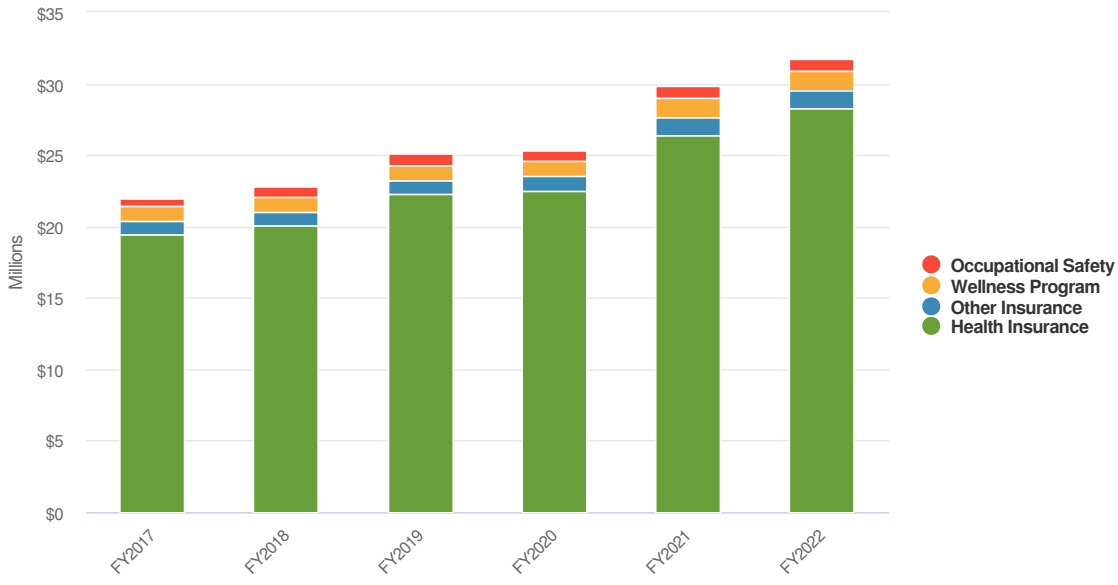


Expenditures by Function

Budgeted Expenditures by Function

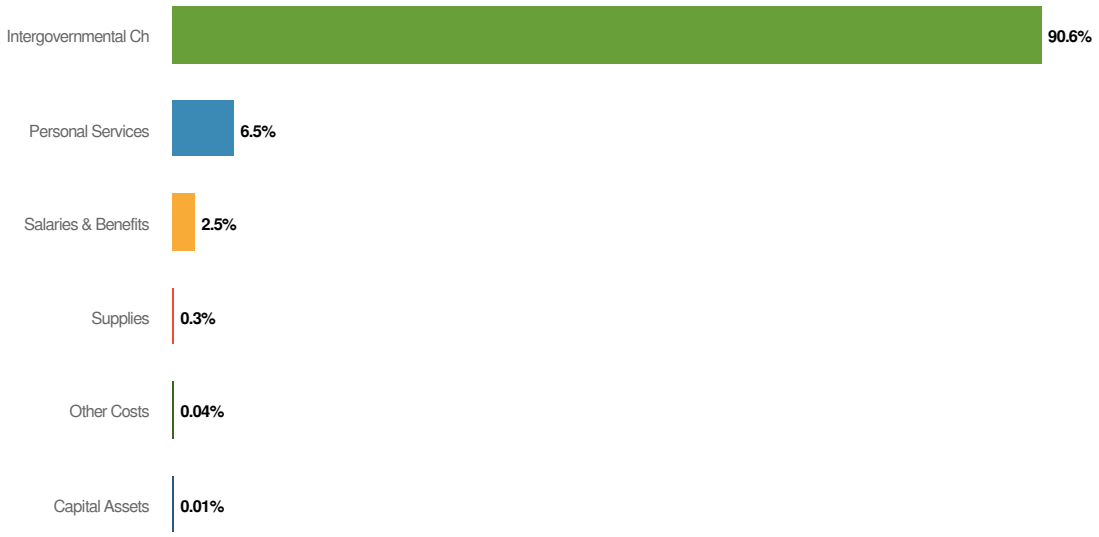


Budgeted and Historical Expenditures by Function

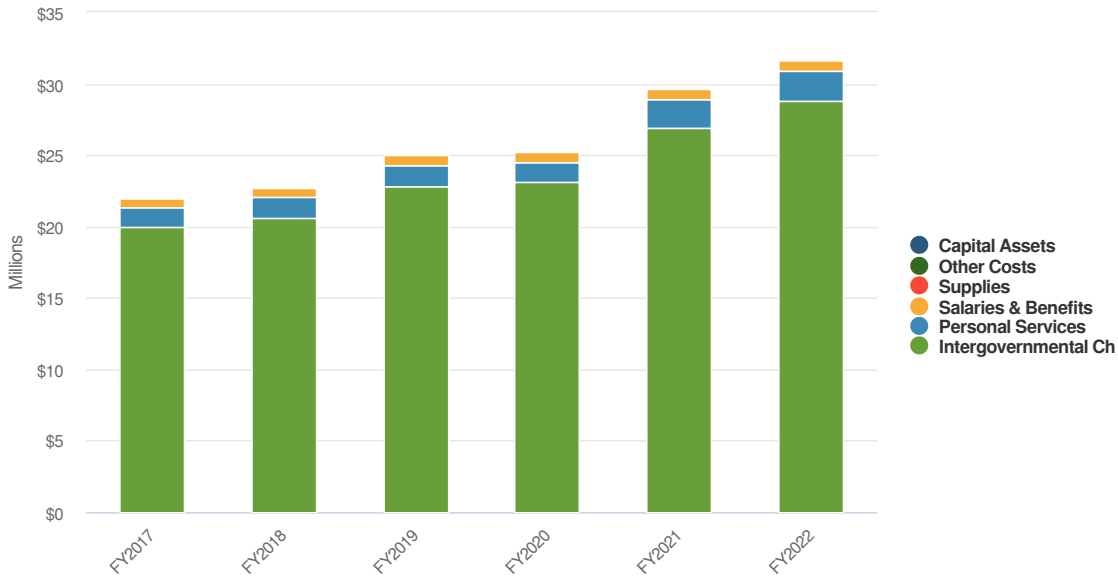


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



6251555 - Occupational Safety/Risk Management



Nahtan Benson
Occupational Safety Director

Risk Management provides training and other safety and risk management services based on data driven decision-making to reduce the liability of Chatham County while increasing the safety first culture of Team Chatham.

Personnel

Total	FY 2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	**6**	**6**	**6**

Goals & Performance

Department Goals

Description	Strategic Plan Factor
1. Ensure safety concerns are heard, understood and addressed. 2. Provide and support safety training that is used as a catalyst for continuous improvement. 3. Return employees to work efficiently and effectively. 4. Continually measure, evaluate and improve our safety and risk management culture.	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to the Strategic Plan and Key Factors
Health, Economy, Quality of Life	Chatham County Occupational Safety and Risk is committed to being your partner in safety management by providing Team Chatham with an exemplary workplace that is safe and injury free.	Government Efficiency

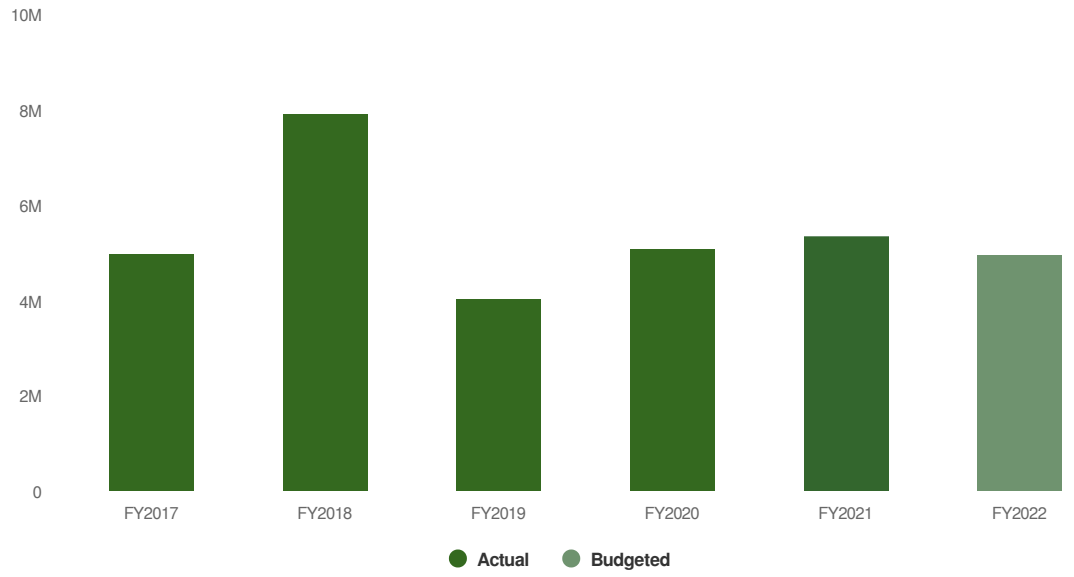
Performance Measures

Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Adopted
Number of Safety Meetings Attended	115	100	57	60
Total Number of Employees Trained	1,487	1,300	500	500
Number of Injuries resulting in lost time	19	10	15	15

Revenues Summary

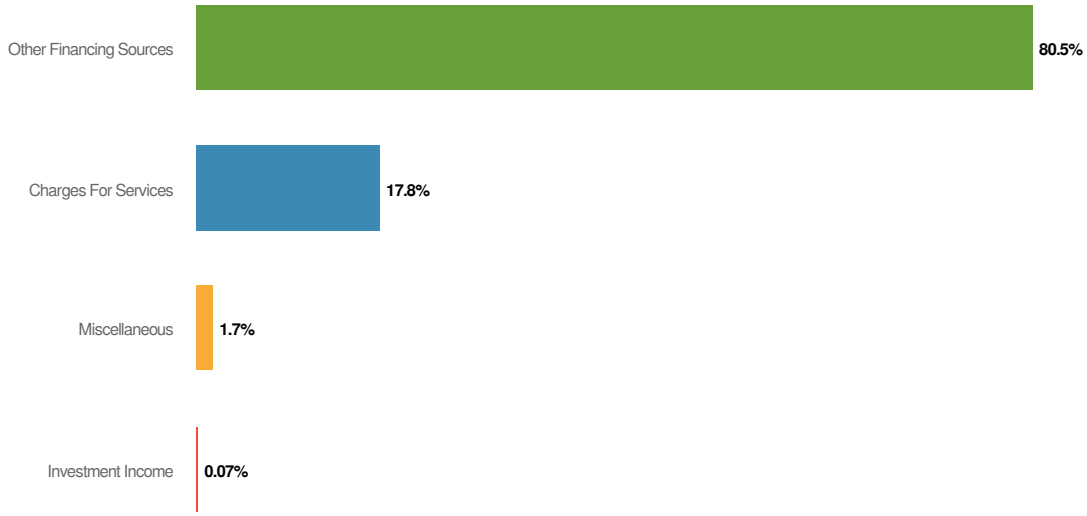
$4,971,850 **-$389,801**
(-7.27% vs. prior year)

Fund 625 - Occupational Safety/Risk Management Proposed and Historical Budget vs. Actual

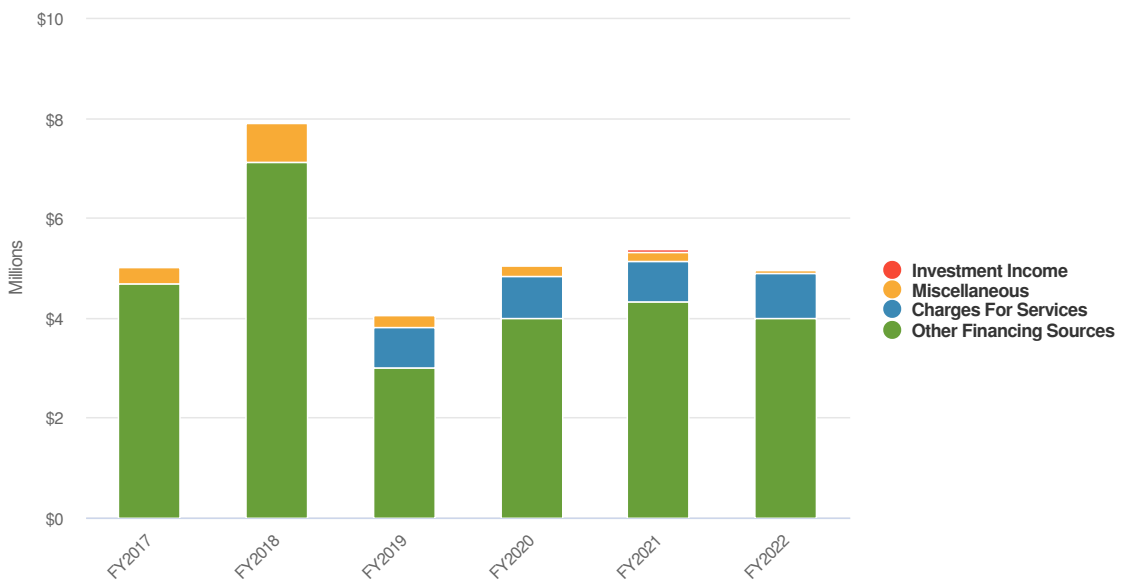


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



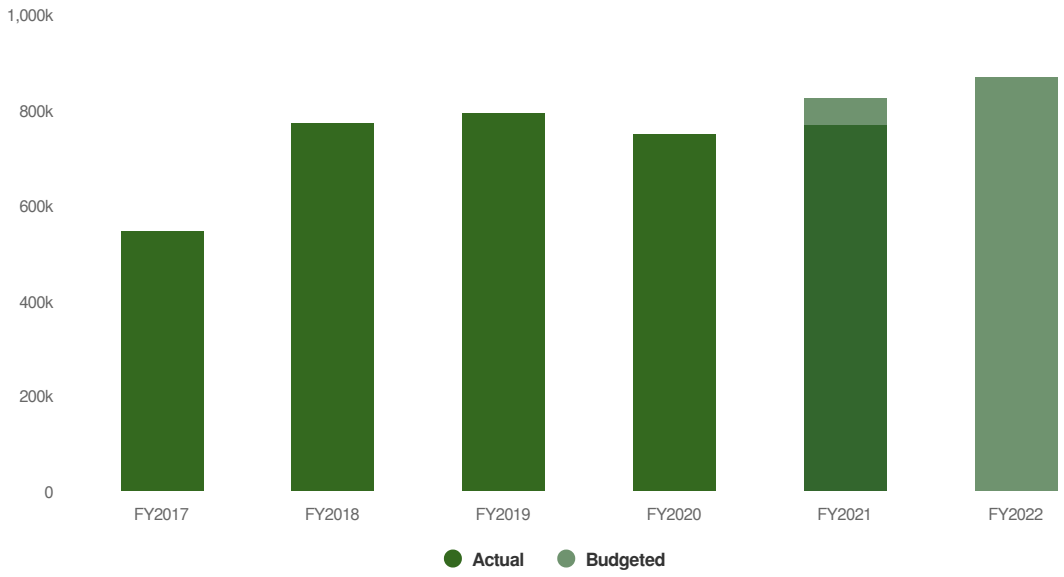
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source						
Charges For Services						
INTERNAL SVC FEES	$799,775	$841,950	$823,950	$883,350	7.2%	
Total Charges For Services:	**$799,775**	**$841,950**	**$823,950**	**$883,350**	**7.2%**	
Investment Income						
INTEREST REVENUE	$6,500	$44,822	$2,310	$3,500	-91.2%	
Total Investment Income:	**$6,500**	**$44,822**	**$2,310**	**$3,500**	**-91.2%**	
Miscellaneous						
INSURANCE REIMBURSEMENT	$50,000	$0	$150,169	$60,000	-65.7%	
MISCELLANEOUS REVENUE	$200,000	$201,757	$32,206	$25,000	N/A	
Total Miscellaneous:	**$250,000**	**$201,757**	**$182,374**	**$85,000**	**-51.4%**	
Other Financing Sources						
TRANS IN FR GENERAL FUND	$2,500,000	$2,750,000	$3,072,251	$2,750,000	-10.5%	
TRANS IN FR SSD FUND	$515,000	$1,250,000	$1,250,000	$1,250,000	0%	
Total Other Financing Sources:	**$3,015,000**	**$4,000,000**	**$4,322,251**	**$4,000,000**	**-7.5%**	
Total Revenue Source:	**$4,071,275**	**$5,088,529**	**$5,330,885**	**$4,971,850**	**-7.3%**	

Expenditures Summary

$869,671 $41,791

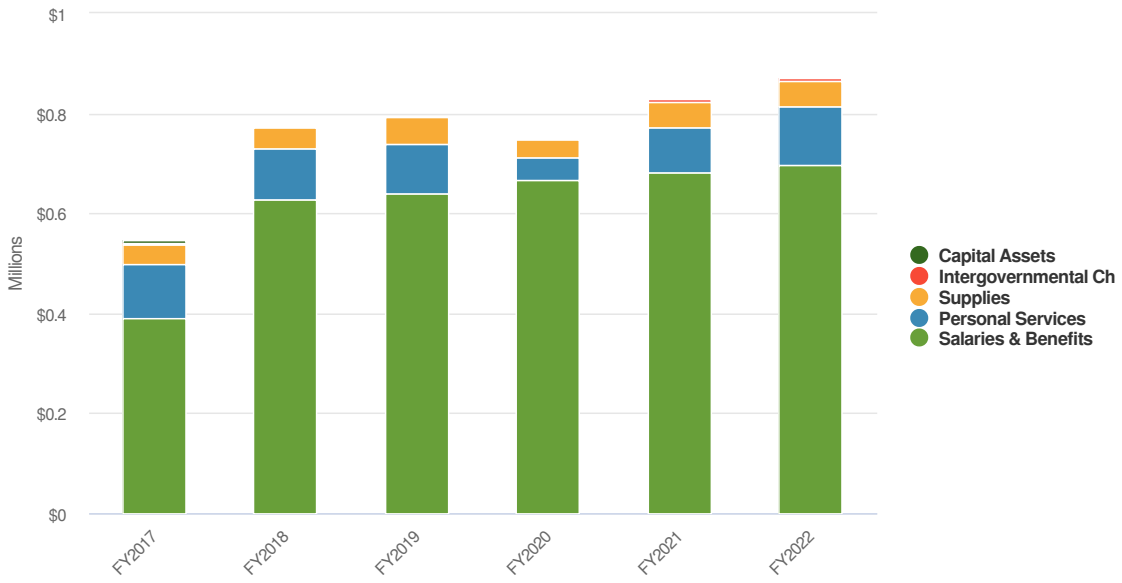
(5.05% vs. prior year)

Fund 625 - Occupational Safety/Risk Management Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
General Government					
REGULAR EMPLOYEES	$425,534	$433,553	$453,019	$465,639	3.9%
OVERTIME	$0	$5,111	$0	$0	0%
HEALTH INSURANCE	$83,809	$94,870	$100,844	$109,190	6.9%
SOCIAL SECURITY	$30,016	$30,791	$32,058	$32,185	1.7%
PENSION CONTRIBUTIONS	$76,789	$78,553	$81,777	$69,629	-6.5%
OPEB CONTRIBUTIONS	$24,000	$25,200	$24,000	$19,200	-20%
Total General Government:	**$640,148**	**$668,078**	**$691,699**	**$695,843**	**2.3%**
Total Salaries & Benefits:	**$640,148**	**$668,078**	**$691,699**	**$695,843**	**2.3%**
Personal Services					
General Government					
OFFICIAL/ADMIN SERVICES	$23,182	$695	$537	$23,000	0%
TECHNICAL SERVICES	$2,720	$910	$1,010	$5,000	-23.1%
FLEET - PARTS	$694	$333	$349	$435	24.3%
FLEET - LABOR	$831	$696	$1,166	$800	33.1%
FLEET - OUTSOURCED SERVICE	$372	$95	$173	$350	-46.6%
BUILDING & LAND RENTAL	$5,089	$4,120	$4,080	$5,100	0%
EQUIPMENT RENTALS	$727	$1,903	$1,951	$2,300	0%
TELEPHONE SERVICE	$2,116	$2,061	$1,726	$3,014	0%
POSTAGE	$498	$277	$288	$450	-10%
PRINTING AND BINDING EXP	$4,763	$180	$1,033	$2,500	-16.7%
TRAVEL EXPENSES	$10,465	$4,164	$0	$14,400	69.4%
DUES AND FEES	$1,803	$1,675	$1,710	$2,100	3.4%
EDUCATION AND TRAINING	$39,172	$13,476	$9,351	$45,000	100%
OTHER PURCHASED SERVICES	$6,448	$12,897	$12,525	$13,814	0%
Total General Government:	**$98,878**	**$43,483**	**$35,898**	**$118,263**	**28.7%**
Total Personal Services:	**$98,878**	**$43,483**	**$35,898**	**$118,263**	**28.7%**
Supplies					
General Government					
GENERAL SUPPLIES	$3,345	$10,538	$3,758	$3,000	0%
GASOLINE/DIESEL	$1,852	$1,832	$1,615	$1,720	-5.5%
BOOKS & PERIODICALS	$2,027	$2,119	$897	$1,200	0%
OTHER SUPPLIES	$45,309	$21,903	$32,463	$45,000	0%
Total General Government:	**$52,533**	**$36,392**	**$38,733**	**$50,920**	**-0.2%**
Total Supplies:	**$52,533**	**$36,392**	**$38,733**	**$50,920**	**-0.2%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Intergovernmental Ch					
General Government					
INTERNAL SVC-COMPUTER REP	$2,730	$4,286	$4,603	$4,645	0.9%
Total General Government:	**$2,730**	**$4,286**	**$4,603**	**$4,645**	**0.9%**
Total Intergovernmental Ch:	**$2,730**	**$4,286**	**$4,603**	**$4,645**	**0.9%**
Total Expense Objects:	**$794,289**	**$752,238**	**$770,932**	**$869,671**	**5%**

6501598 - Wellness



Carolyn Smalls
Director of Human Resources

DEPARTMENT MISSION STATEMENT:
Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	0	0	0
Total	1.00	1.00	1.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 To Improve The Health And Well-Being Of County Employees	Health, Safety & Welfare

Department Objectives and Key Results

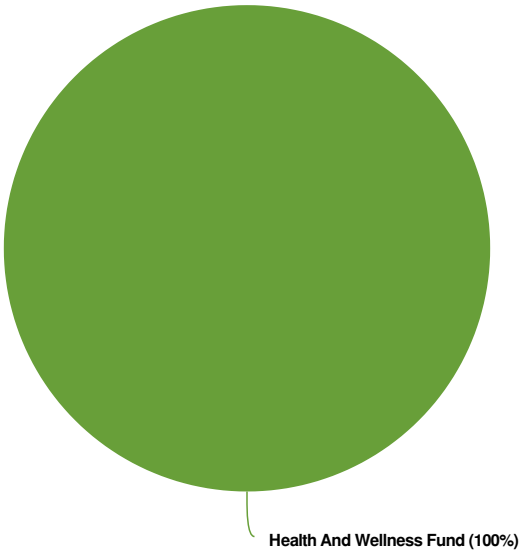
GOAL #	Activity To Accomplish the Goal
1	Increase team member engagement in health and wellness activities
1	Increase Employee Health Center participation

Performance Measures

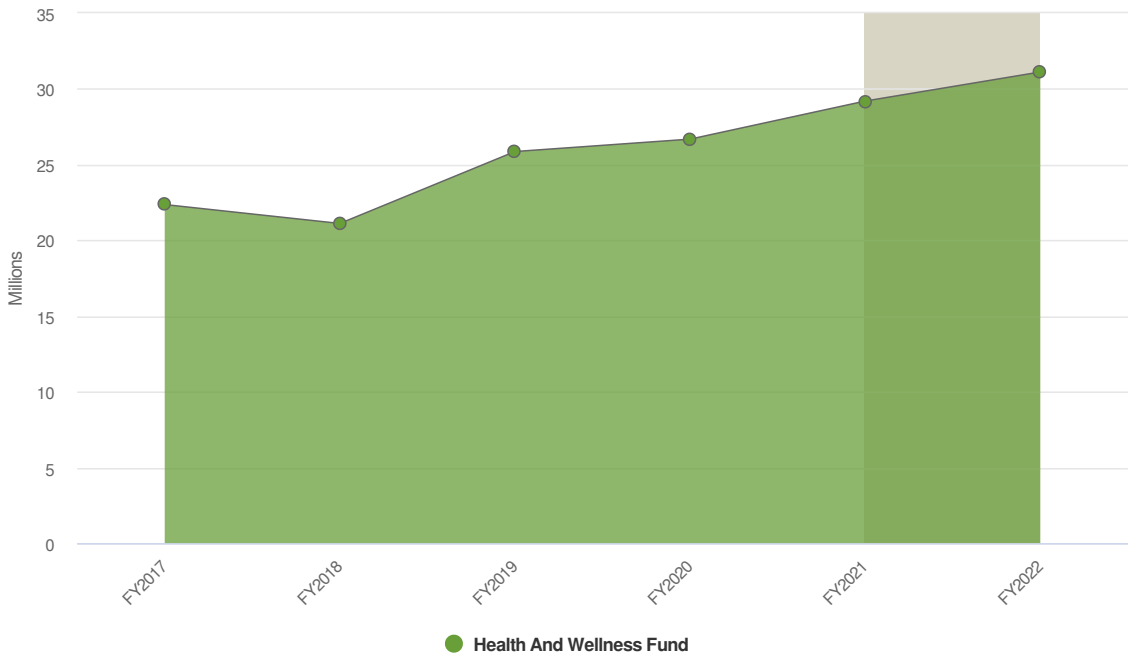
Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Health Center visits	5,000	5,000	5,000
Biometric screens	2,500	2,500	2,000

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

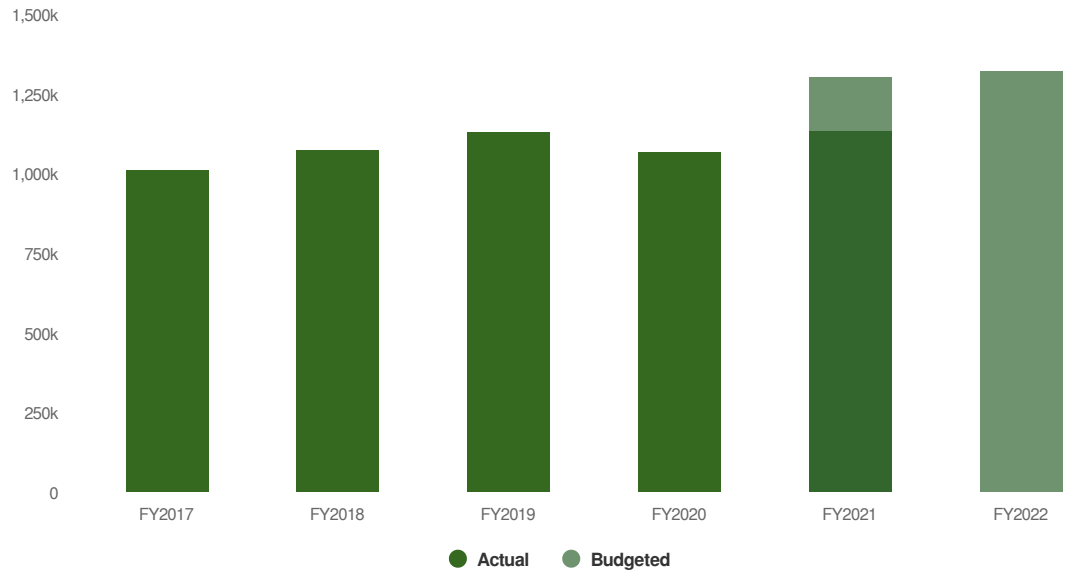
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Health And Wellness Fund						

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Investment Income						
INTEREST REVENUE	$0	$15,445	$796	$0	0%	
Total Investment Income:	**$0**	**$15,445**	**$796**	**$0**	**0%**	
Miscellaneous						
EMPLOYER CONTRIBUTIONS	$0	$7,960	$11,659	$0	-100%	
EMPLOYER CONTRIBUTIONS	$21,286,079	$21,377,836	$21,731,589	$26,586,712	6.5%	
EMPLOYEE CONTRIBUTIONS	$3,677,034	$3,442,406	$3,544,610	$3,500,000	16.7%	
OTHER CONTRIBUTIONS	$0	-$227	$0	$0	0%	
STOP LOSS REIMBURSEMENT	$0	$919,098	$328,070	$0	-100%	
OTHER CONTRIBUTIONS/REBATES	$0	$0	$46,569	$0	0%	
LIBRARY CONTRIBUTIONS	$0	$28,658	$31,131	$30,000	0%	
DRUG REBATE	$900,000	$887,935	$1,485,904	$1,000,000	25%	
MISCELLANEOUS REVENUE	$0	$3,491	$2,244	$2,000	N/A	
Total Miscellaneous:	**$25,863,113**	**$26,667,157**	**$27,181,777**	**$31,118,712**	**6.6%**	
Total Health And Wellness Fund:	**$25,863,113**	**$26,682,603**	**$27,182,573**	**$31,118,712**	**6.6%**	

Expenditures Summary

$1,327,395 **$18,464**
(1.41% vs. prior year)

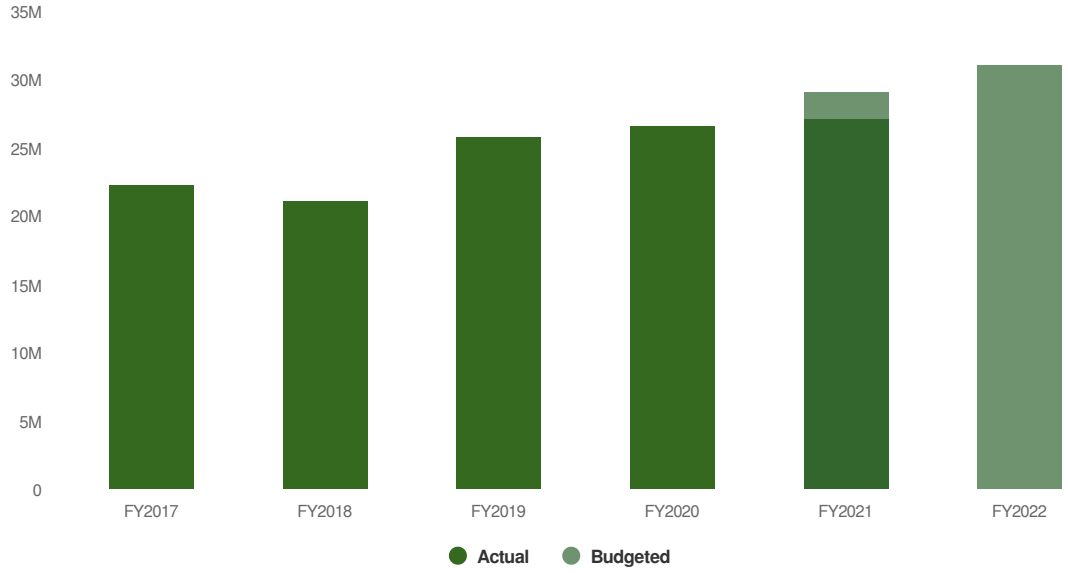
Fund 650 - Wellness Proposed and Historical Budget vs. Actual



Revenues Summary

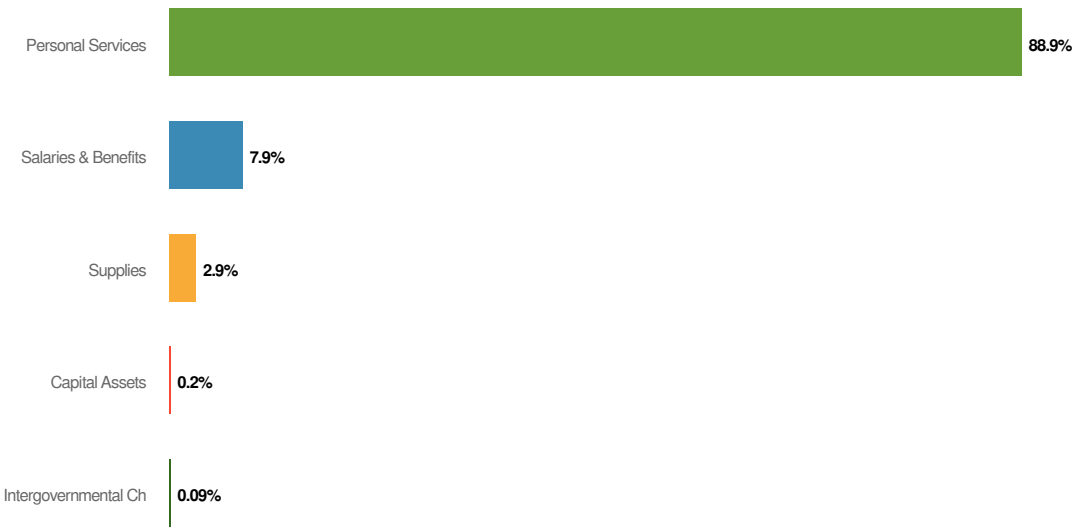
$31,118,712 $1,920,654
(6.58% vs. prior year)

Fund 650 - Wellness Proposed and Historical Budget vs. Actual

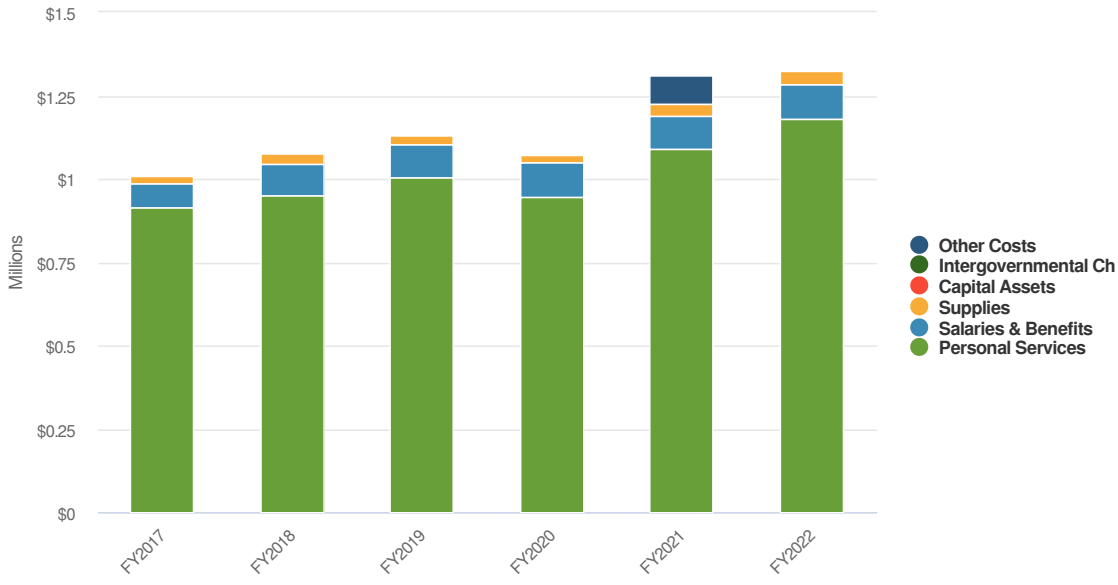


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
REGULAR EMPLOYEES	$69,778	$72,911	$73,879	$75,027	3.7%
HEALTH INSURANCE	$8,159	$8,544	$8,754	$9,161	9.8%
SOCIAL SECURITY	$5,012	$5,251	$5,346	$5,740	9.7%
PENSION CONTRIBUTIONS	$12,850	$13,503	$12,287	$11,454	-6.8%
OPEB CONTRIBUTIONS	$4,000	$4,200	$4,000	$3,200	-20%
Total Salaries & Benefits:	**$99,799**	**$104,409**	**$104,265**	**$104,582**	**2.3%**
Personal Services					
PROFESSIONAL SERVICES	$728,867	$741,562	$810,369	$894,695	0.9%
REPAIRS & MAINTENANCE	$0	$0	$699	$4,000	300%
BUILDING & LAND RENTAL	$23,673	$22,396	$28,729	$26,448	0%
EQUIPMENT RENTALS	$4,415	$2,737	$2,944	$4,500	0%
POSTAGE	$1,742	$0	$59	$2,500	-21.9%
TRAVEL EXPENSES	$8,271	$4,618	$607	$5,675	46.5%
DUES AND FEES	$39,790	$33,440	$19,663	$48,349	0.1%
EDUCATION AND TRAINING	$164,913	$112,008	$127,595	$158,470	100%
OTHER PURCHASED SERVICES	$33,484	$29,402	$10,755	$35,000	0%
Total Personal Services:	**$1,005,155**	**$946,163**	**$1,001,420**	**$1,179,637**	**8.4%**
Supplies					
GENERAL SUPPLIES	$6,981	$3,634	$2,692	$6,600	10%
UTILITIES OTHER	$3,438	$3,550	$4,163	$3,600	0%
BOOKS & PERIODICALS	$186	$0	$0	$0	-100%
OTHER SUPPLIES	$17,094	$13,697	$6,572	$28,575	16.6%
Total Supplies:	**$27,699**	**$20,880**	**$13,427**	**$38,775**	**13.1%**
Capital Assets					
FURNITURE & FIXTURES	$0	$0	$2,931	$3,200	N/A
Total Capital Assets:	**$0**	**$0**	**$2,931**	**$3,200**	**N/A**
Intergovernmental Ch					
INTERNAL SVC-COMPUTER REP	$0	$353	$743	$751	1.1%
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%
Total Intergovernmental Ch:	**$450**	**$803**	**$1,193**	**$1,201**	**0.7%**
Other Costs					
PMTS TO OTHERS	$0	$0	$12,227	$0	-100%
Total Other Costs:	**$0**	**$0**	**$12,227**	**$0**	**-100%**
Total Expense Objects:	**$1,133,103**	**$1,072,256**	**$1,135,464**	**$1,327,395**	**1.4%**

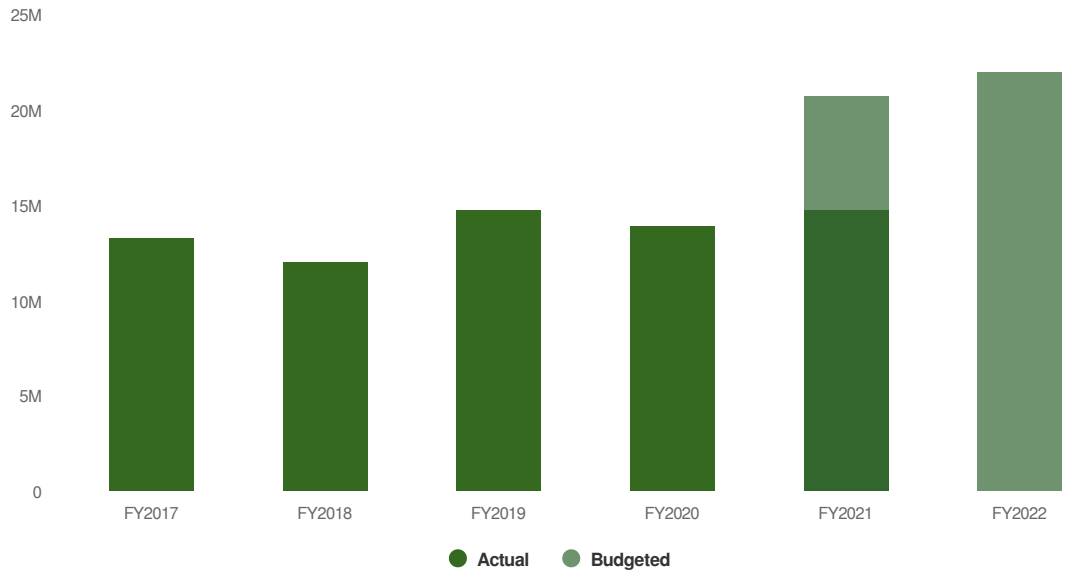
Enterprise Funds

Enterprise Funds are those operations that are financed and operated in a manner similar to private enterprises where the intent of the governing body is that the cost of goods and services provided is recovered through user charges.

Expenditures Summary

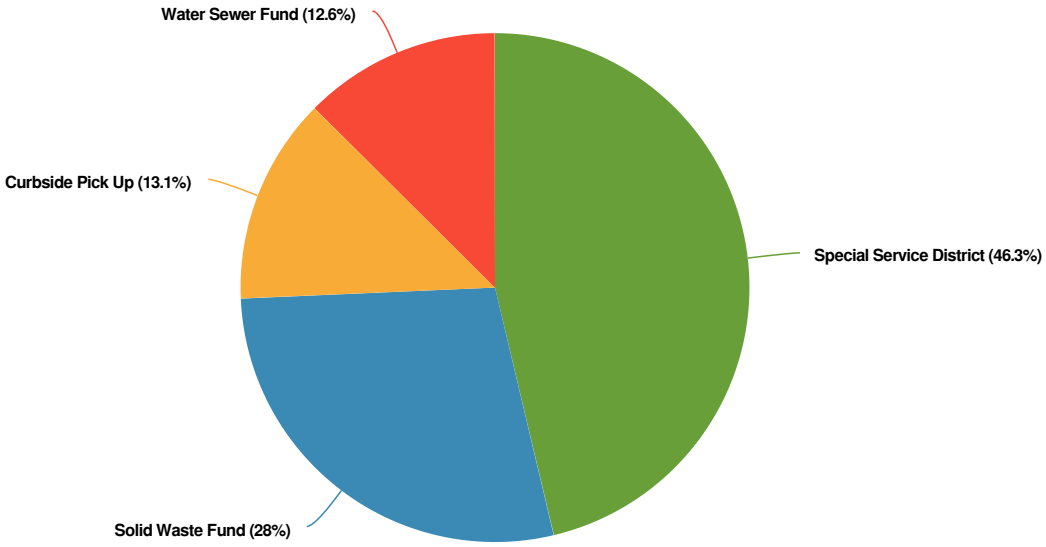
$22,034,197 $1,272,515
(6.13% vs. prior year)

Enterprise Funds Proposed and Historical Budget vs. Actual

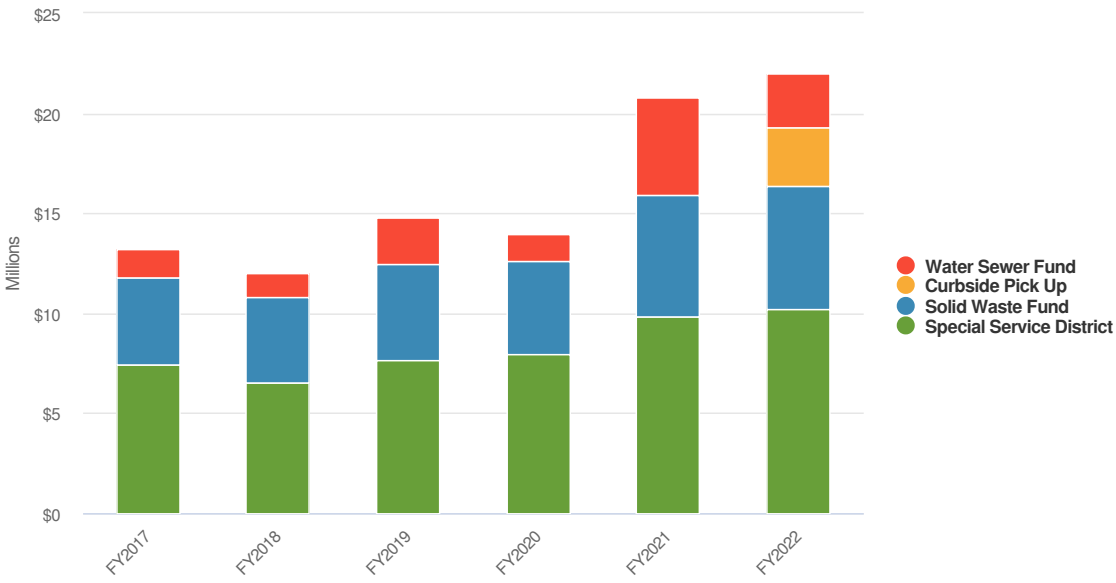


Expenditures by Fund

2022 Expenditures by Fund

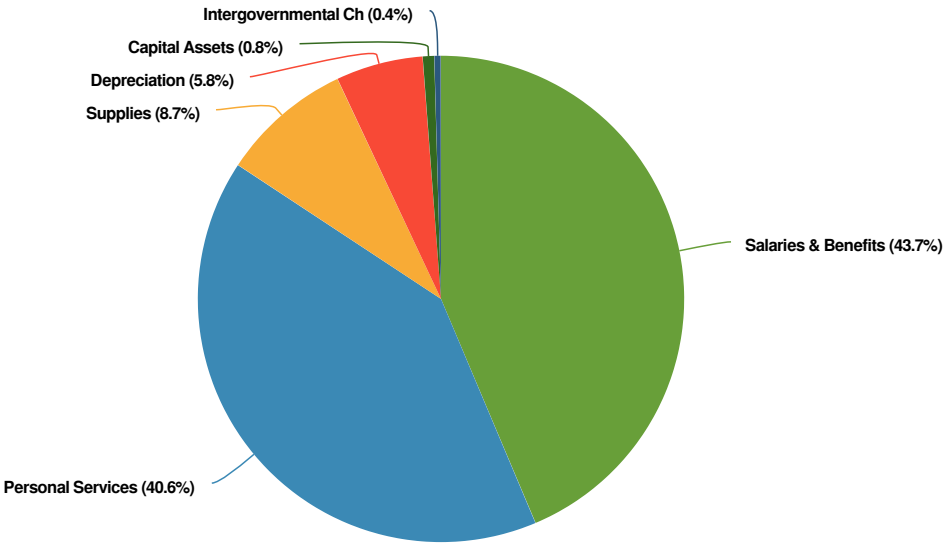


Budgeted and Historical 2022 Expenditures by Fund

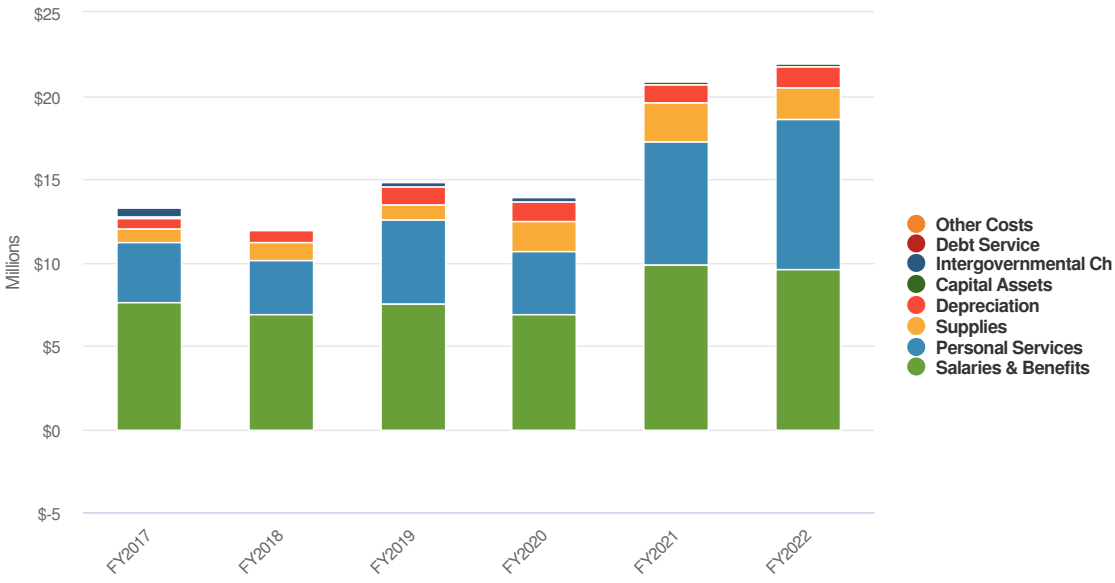


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

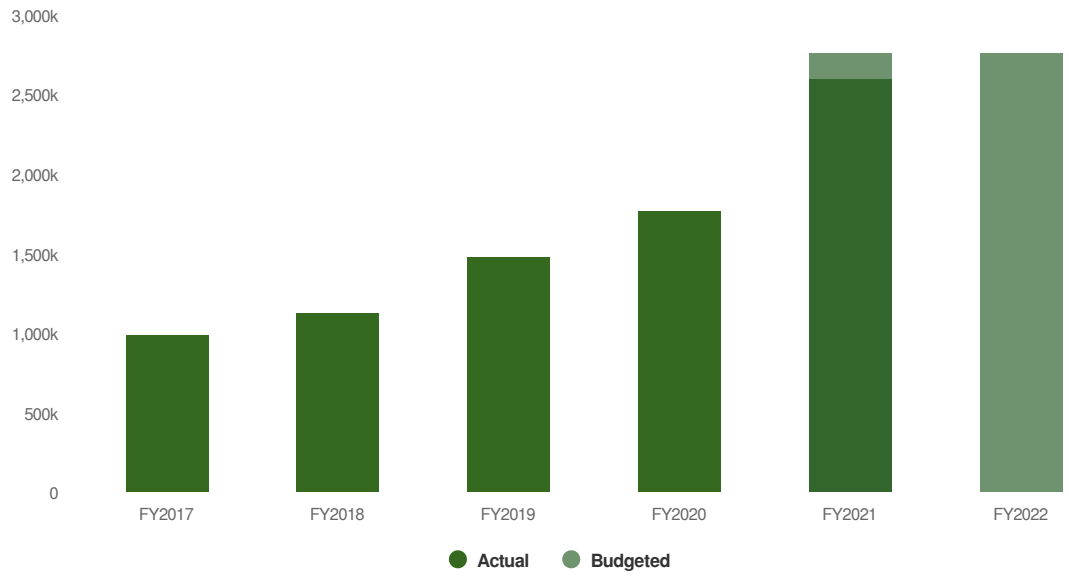


5054400 - Sewer Operations

Revenues Summary

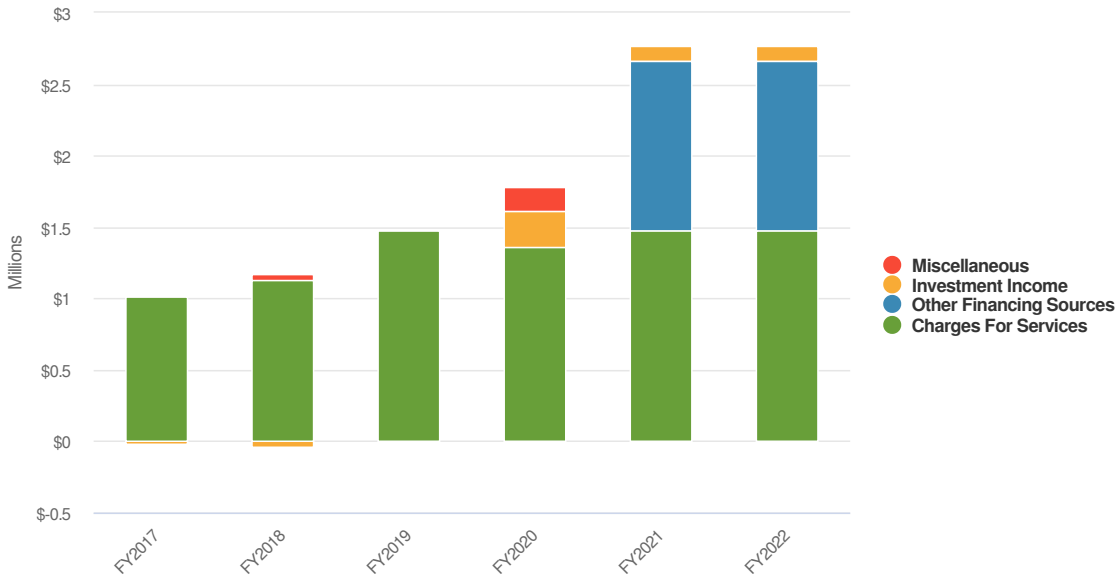
$2,766,386 -$600
(-0.02% vs. prior year)

Fund 505 - Sewer Fund Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2022 Revenues by Source

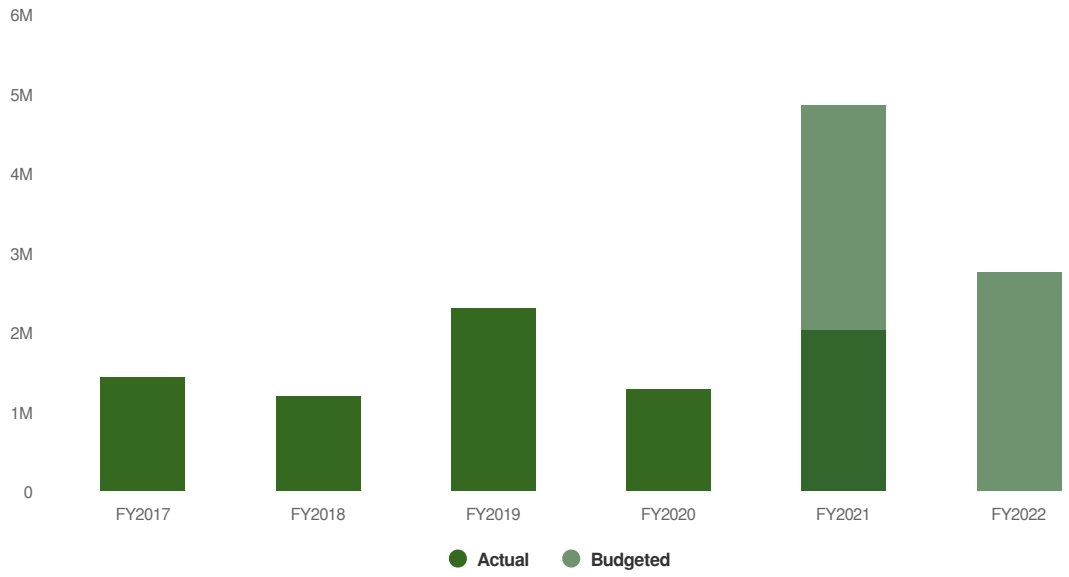


Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source						
Charges For Services						
SEWER CHARGES	$1,477,633	$1,359,405	$1,404,383	$1,477,033	0%	
Total Charges For Services:	**$1,477,633**	**$1,359,405**	**$1,404,383**	**$1,477,033**	**0%**	
Investment Income						
INTEREST REVENUE	$3,000	$122,812	$67,325	$100,000	0%	
UNREALIZED GAIN/LOSS INV	$0	$129,108	-$55,317	$0	0%	
Total Investment Income:	**$3,000**	**$251,920**	**$12,007**	**$100,000**	**0%**	
Miscellaneous						
MISCELLANEOUS REVENUE	$0	$164,395	$0	$0	0%	
Total Miscellaneous:	**$0**	**$164,395**	**$0**	**$0**	**0%**	
Other Financing Sources						
TRANS IN FR SSD FUND	$0	$0	$1,189,353	$1,189,353	0%	
Total Other Financing Sources:	**$0**	**$0**	**$1,189,353**	**$1,189,353**	**0%**	
Total Revenue Source:	**$1,480,633**	**$1,775,721**	**$2,605,743**	**$2,766,386**	**0%**	

Expenditures Summary

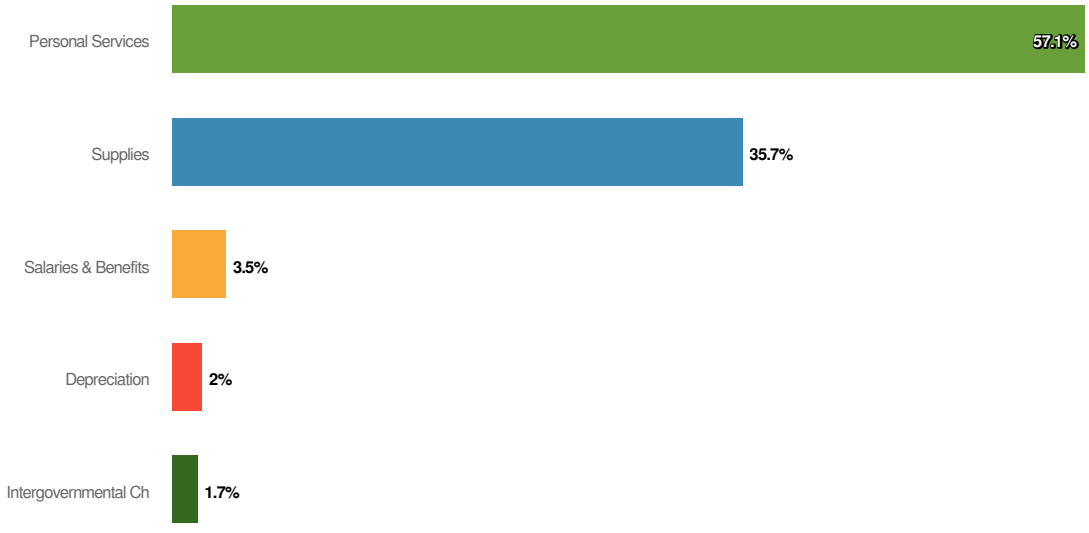
$2,766,386 -$2,107,689 (-43.24% vs. prior year)

Fund 505 - Sewer Fund Proposed and Historical Budget vs. Actual

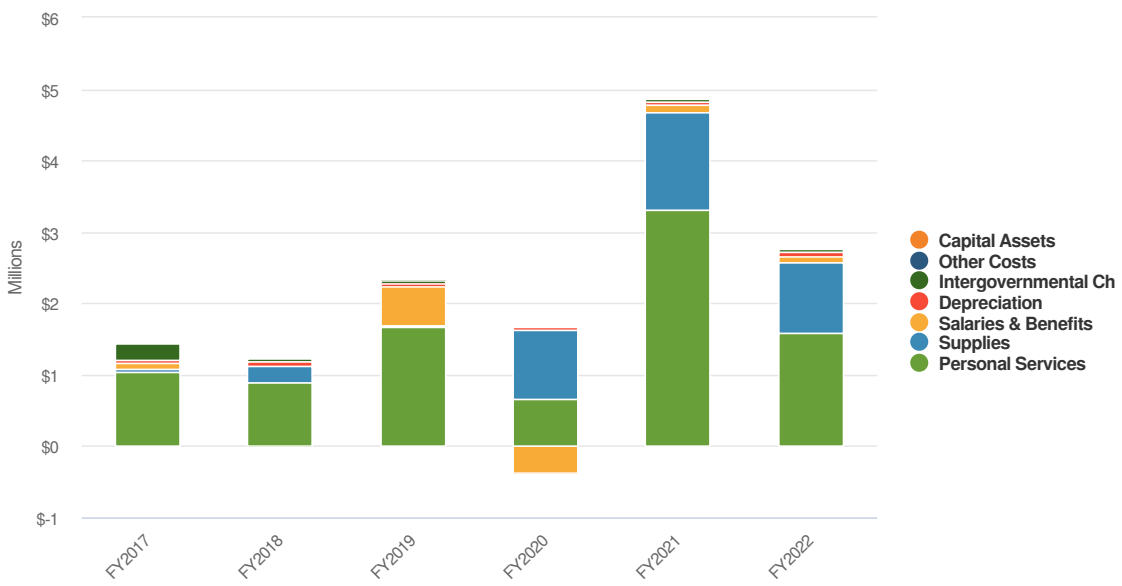


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Salaries & Benefits						
Public Works						
REGULAR EMPLOYEES	$96,370	$61,884	$62,719	$61,553	0.1%	
OVERTIME	$363	$367	$98	$0	0%	
HEALTH INSURANCE	$21,465	$14,724	$16,810	$18,096	16.6%	
SOCIAL SECURITY	$6,674	$4,172	$4,189	$4,103	-1.5%	
PENSION CONTRIBUTIONS	$17,490	$11,414	$10,412	$9,377	-9.9%	
NPL ADJUSTMENT EXPENSE	-$8,811	-$20,231	$0	$0	0%	
OPEB CONTRIBUTIONS	$12,000	$4,200	$4,000	$3,200	-20%	
NET OPEB LIABILITY ADJUSTMENT	$385,680	-$438,979	$0	$0	0%	
Total Public Works:	**$531,231**	**-$362,447**	**$98,228**	**$96,329**	**0.8%**	
Total Salaries & Benefits:	**$531,231**	**-$362,447**	**$98,228**	**$96,329**	**0.8%**	
Personal Services						
Public Works						
PROFESSIONAL SERVICES	$1,363,192	$254,762	$484,349	$415,338	-9.7%	
REPAIRS & MAINTENANCE	$48,096	$5,265	$6,640	$140,000	0%	
FLEET - PARTS	$2,790	$4,466	$6,722	$4,200	2.2%	
FLEET - LABOR	$3,147	$3,540	$5,460	$3,600	75.6%	
FLEET - OUTSOURCED SERVICE	$10,633	$6,500	$496	$7,090	15.9%	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
TELEPHONE SERVICE	$489	$501	$467	$1,400	0%	
POSTAGE	$0	$0	$0	$50	0%	
ADVERTISING	$0	$0	$0	$500	0%	
TRAVEL EXPENSES	$0	$0	$0	$300	0%	
DUES AND FEES	$617	$473	$846	$650	0%	
EDUCATION AND TRAINING	$0	$0	$0	$250	0%	
OTHER PURCHASED SERVICES	$246,337	$389,536	$608,396	$1,006,178	-62.6%	
Total Public Works:	**$1,675,300**	**$665,043**	**$1,113,375**	**$1,579,556**	**-52.3%**	
Total Personal Services:	**$1,675,300**	**$665,043**	**$1,113,375**	**$1,579,556**	**-52.3%**	
Supplies						
Public Works						
GENERAL SUPPLIES	$54	$0	$0	$200	0%	
GASOLINE/DIESEL	$13,310	$8,425	$10,898	$11,285	-18.5%	
UTILITIES OTHER	$6,564	$945,263	$707,293	$975,000	-28.1%	
OTHER SUPPLIES	$1,050	$100	$100	$1,200	0%	
UNIFORMS	$0	$0	$0	$400	0%	
Total Public Works:	**$20,979**	**$953,788**	**$718,291**	**$988,085**	**-28%**	
Total Supplies:	**$20,979**	**$953,788**	**$718,291**	**$988,085**	**-28%**	
Intergovernmental Ch						
Public Works						
INDIRECT COST ALLOCATION	$50,000	$0	$49,176	$46,285	-5.9%	
INTERNAL SVC-COMPUTER REP	$350	$680	$743	$751	1.1%	
INTERNAL SVC - SAFETY	$450	$450	$450	$450	0%	
Total Public Works:	**$50,800**	**$1,130**	**$50,369**	**$47,486**	**-5.7%**	
Total Intergovernmental Ch:	**$50,800**	**$1,130**	**$50,369**	**$47,486**	**-5.7%**	
Depreciation						
Public Works						
DEPRECIATION	$48,366	$46,040	$49,943	$54,930	13.6%	
Total Public Works:	**$48,366**	**$46,040**	**$49,943**	**$54,930**	**13.6%**	
Total Depreciation:	**$48,366**	**$46,040**	**$49,943**	**$54,930**	**13.6%**	
Other Costs						
Public Works						
LOSS/DISPOS/FIXED ASSETS	$313	$0	$0	$0	0%	
Total Public Works:	**$313**	**$0**	**$0**	**$0**	**0%**	

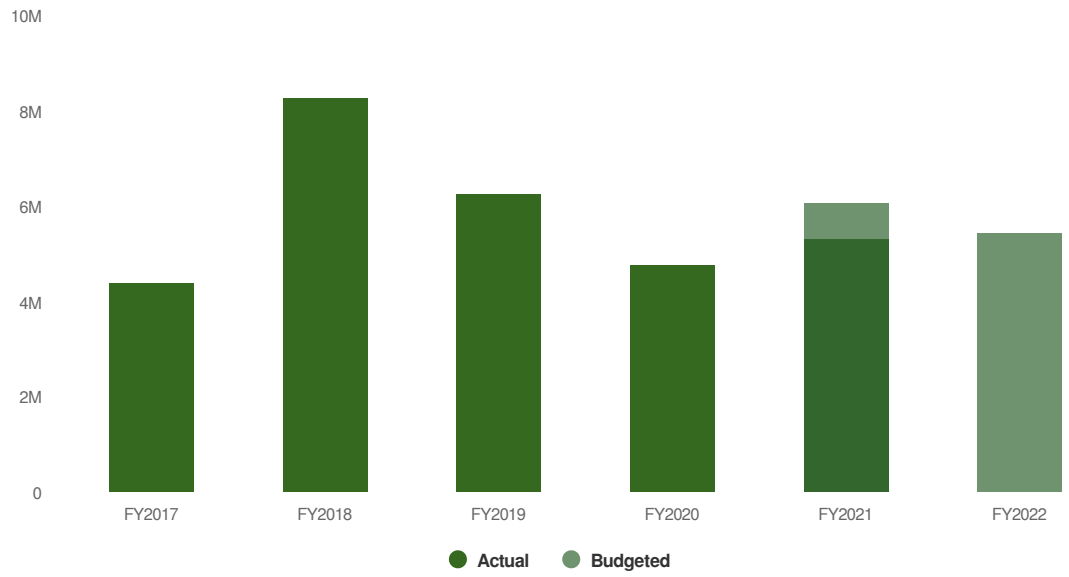
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Total Other Costs:	**$313**	**$0**	**$0**	**$0**	**0%**	
Total Expense Objects:	**$2,326,989**	**$1,303,554**	**$2,030,206**	**$2,766,386**	**-43.2%**	

Fund 540 - Solid Waste

Revenues Summary

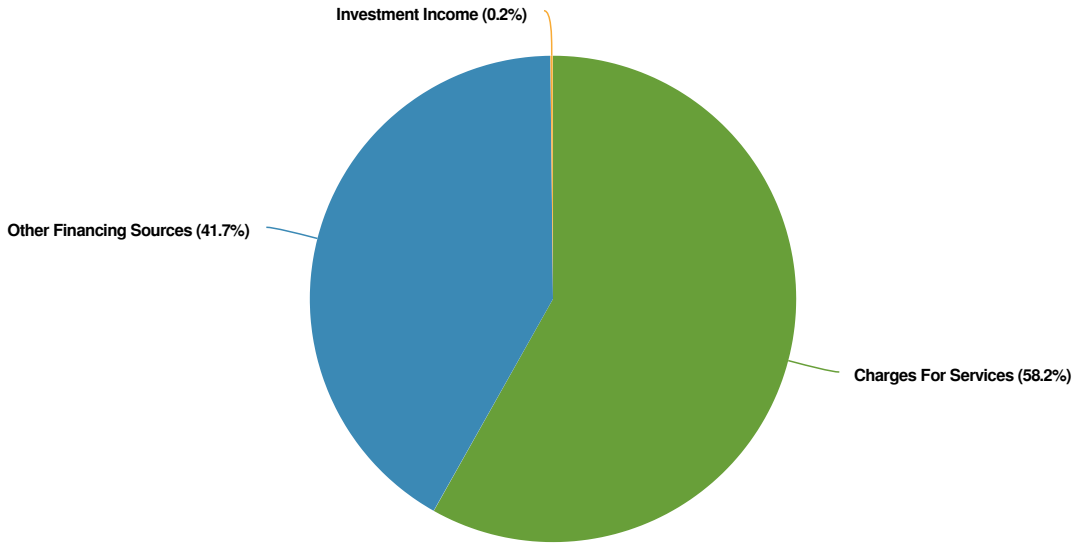
$5,444,916 -$609,923
(-10.07% vs. prior year)

Fund 540 - Solid Waste Proposed and Historical Budget vs. Actual

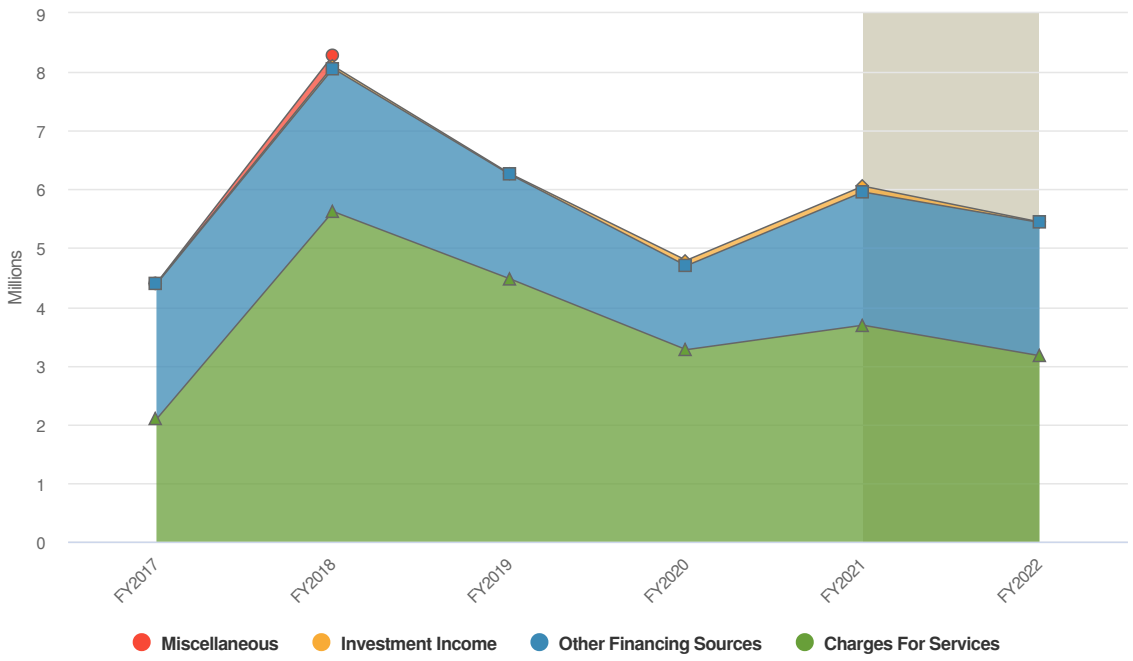


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

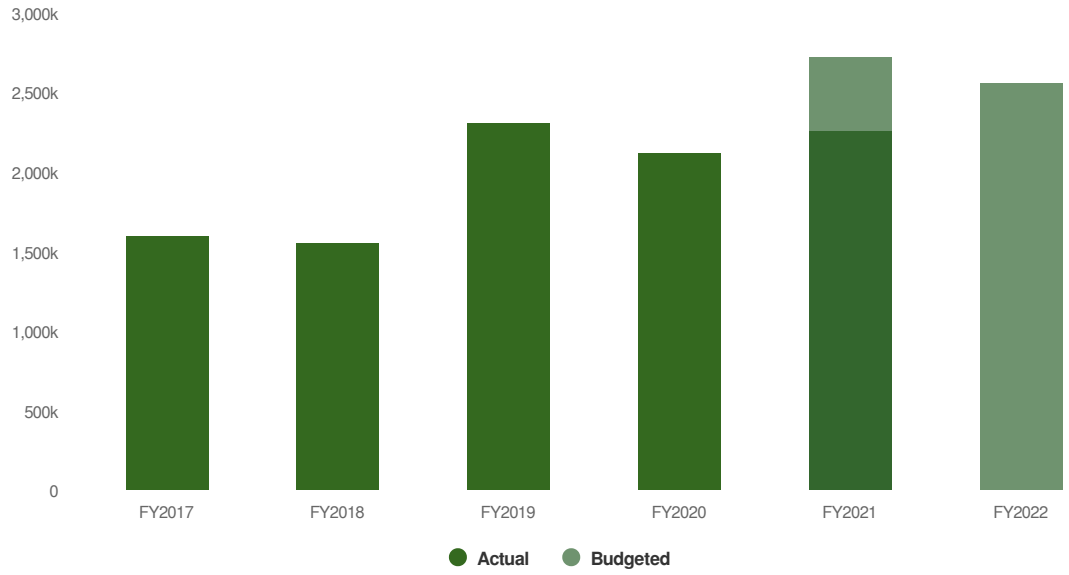
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source						

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Charges For Services						
LANDFILL USE FEE	$2,225,000	$815,652	$302,279	$275,000	-77.8%	
SOLID WASTE SERVICE FEE	$2,252,500	$2,453,091	$2,449,547	$0	-100%	
SOLID WASTE SERVICE FEE		$0	$0	$2,891,802	N/A	
Total Charges For Services:	**$4,477,500**	**$3,268,743**	**$2,751,825**	**$3,166,802**	**-14.1%**	
Investment Income						
INTEREST REVENUE	$15,000	$92,382	$4,760	$9,000	-91%	
Total Investment Income:	**$15,000**	**$92,382**	**$4,760**	**$9,000**	**-91%**	
Miscellaneous						
INSURANCE REIMBURSEMENT		$0	$238,200	$0	0%	
Total Miscellaneous:	**$0**	**$0**	**$238,200**	**$0**	**0%**	
Other Financing Sources						
TRANS IN FR GENERAL FUND	$1,732,797	$1,320,637	$1,500,000	$1,500,000	0%	
TRANS IN FR SSD FUND	$0	$0	$769,114	$769,114	0%	
SALE OF ASSETS	$45,000	$108,976	$35,575	$0	0%	
Total Other Financing Sources:	**$1,777,797**	**$1,429,613**	**$2,304,689**	**$2,269,114**	**0%**	
Total Revenue Source:	**$6,270,297**	**$4,790,738**	**$5,299,475**	**$5,444,916**	**-10.1%**	

5404501 - M & O Dropoff Centers

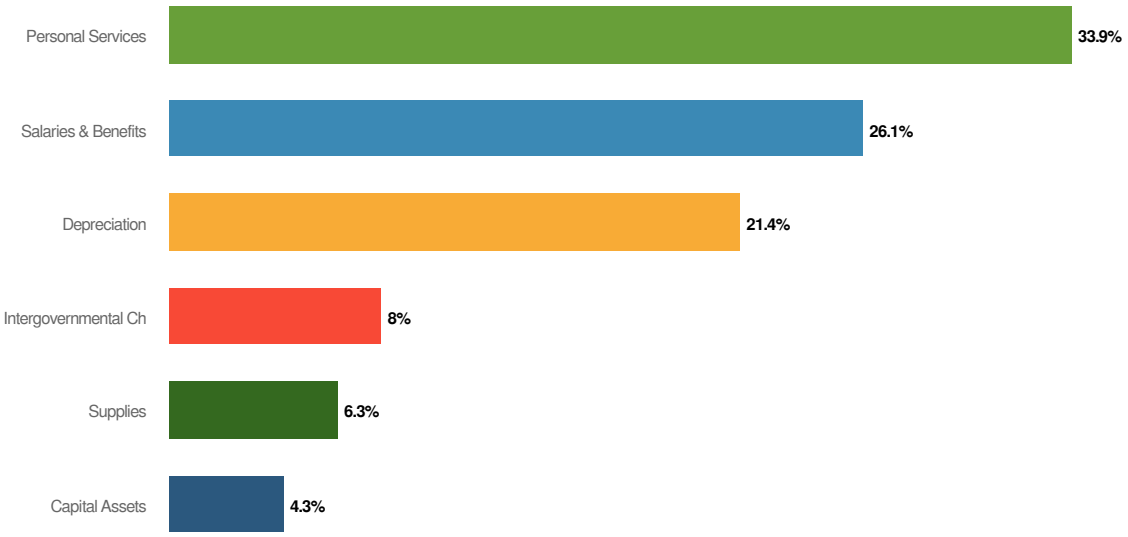
Expenditures Summary

$2,563,303 -$159,382
(-5.85% vs. prior year)

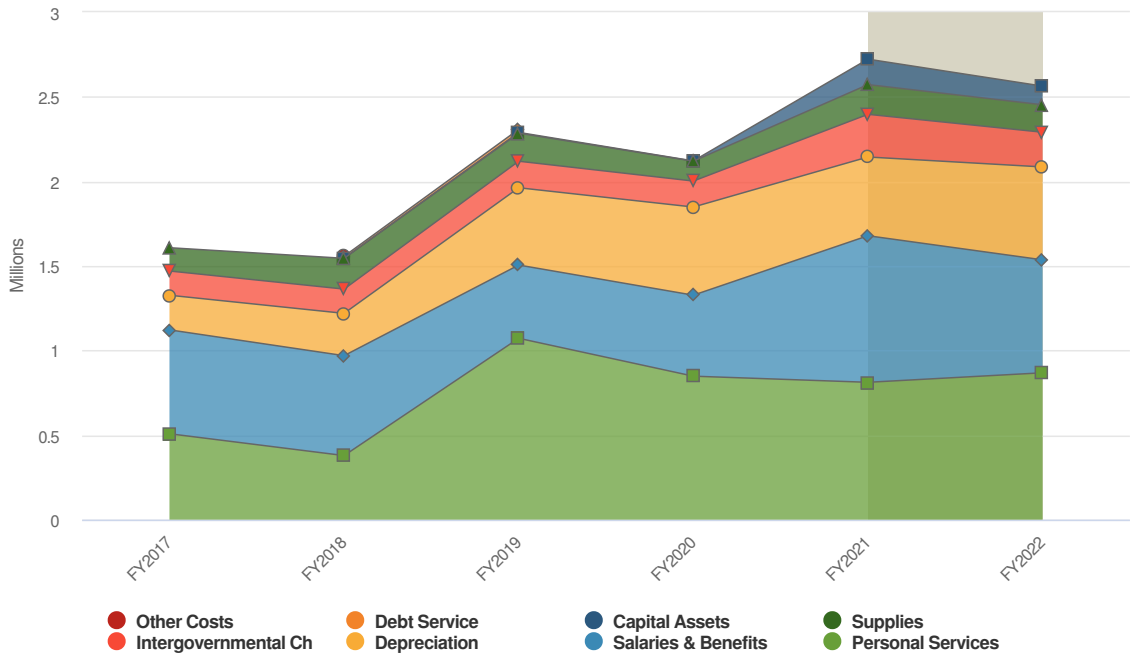


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Public Works					
REGULAR EMPLOYEES	$405,377	$432,426	$372,194	$354,949	-27.4%
OVERTIME	$80,540	$53,016	$39,993	$55,000	10%
HEALTH INSURANCE	$103,771	$118,925	$132,592	$146,526	-9.8%
SOCIAL SECURITY	$33,873	$33,650	$27,441	$32,604	-1.5%
PENSION CONTRIBUTIONS	$70,295	$74,678	$64,704	$54,080	-34.7%
NPL ADJUSTMENT EXPENSE	-$27,837	-$51,499	$0	$0	0%
OPEB CONTRIBUTIONS	$50,000	$54,600	$49,700	$24,800	-50.1%
NET OPEB LIABILITY ADJUSTMENT	-$282,873	-$236,899	$0	$0	0%
Total Public Works:	**$433,145**	**$478,897**	**$686,624**	**$667,959**	**-22.9%**
Total Salaries & Benefits:	**$433,145**	**$478,897**	**$686,624**	**$667,959**	**-22.9%**
Personal Services					
Public Works					
PROFESSIONAL SERVICES	$9,457	$3,150	$0	$10,000	0%
REPAIRS & MAINTENANCE	$278	$21,850	$6,708	$20,000	33.3%
FLEET - PARTS	$16,471	$39,787	$34,346	$28,825	14.2%
FLEET - LABOR	$24,420	$26,388	$25,487	$26,920	-5.2%
FLEET - OUTSOURCED SERVICE	$59,885	$21,596	$51,047	$40,050	-11.2%
TELEPHONE SERVICE	$2,168	$2,569	$1,610	$2,500	0%
TRAVEL EXPENSES	$548	$1,139	$0	$750	0%
DUES AND FEES	$340	$349	$612	$600	0%
EDUCATION AND TRAINING	$555	$853	$0	$350	0%
OTHER PURCHASED SERVICES	$958,017	$730,493	$568,074	$738,121	7.9%
Total Public Works:	**$1,072,138**	**$848,174**	**$687,883**	**$868,116**	**6.9%**
Total Personal Services:	**$1,072,138**	**$848,174**	**$687,883**	**$868,116**	**6.9%**
Supplies					
Public Works					
GENERAL SUPPLIES	$844	$96	$185	$6,300	0%
GASOLINE/DIESEL	$117,297	$83,946	$57,789	$94,975	-12.3%
UTILITIES OTHER	$21,209	$20,101	$18,669	$30,000	0%
OTHER SUPPLIES	$22,944	$9,203	$7,861	$25,000	0%
UNIFORMS	$3,696	$4,199	$4,859	$6,000	0%
Total Public Works:	**$165,990**	**$117,545**	**$89,363**	**$162,275**	**-7.6%**
Total Supplies:	**$165,990**	**$117,545**	**$89,363**	**$162,275**	**-7.6%**
Capital Assets					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Public Works					
LAND IMPROVEMENTS	$4,320	$1,544	$0	$55,500	0%
OTHER EQUIPMENT	$0	$0	$0	$55,000	-42.1%
Total Public Works:	**$4,320**	**$1,544**	**$0**	**$110,500**	**-26.6%**
Total Capital Assets:	**$4,320**	**$1,544**	**$0**	**$110,500**	**-26.6%**
Intergovernmental Ch					
Public Works					
INDIRECT COST ALLOCATION	$143,334	$143,534	$241,823	$185,150	-23.4%
INTERNAL SVC-COMPUTER REP	$2,340	$4,301	$4,681	$4,731	1.1%
INTERNAL SVC - SAFETY	$11,250	$5,850	$5,850	$15,300	161.5%
Total Public Works:	**$156,924**	**$153,685**	**$252,354**	**$205,181**	**-18.7%**
Total Intergovernmental Ch:	**$156,924**	**$153,685**	**$252,354**	**$205,181**	**-18.7%**
Depreciation					
Public Works					
DEPRECIATION	$457,008	$521,162	$552,494	$549,272	18%
Total Public Works:	**$457,008**	**$521,162**	**$552,494**	**$549,272**	**18%**
Total Depreciation:	**$457,008**	**$521,162**	**$552,494**	**$549,272**	**18%**
Debt Service					
Public Works					
OTHER DEBT - INTEREST	$18,590	$0	$0	$0	0%
Total Public Works:	**$18,590**	**$0**	**$0**	**$0**	**0%**
Total Debt Service:	**$18,590**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$2,308,116**	**$2,121,006**	**$2,268,718**	**$2,563,303**	**-5.9%**

5414502 - SSD Curbside Pickup

Revenues Summary

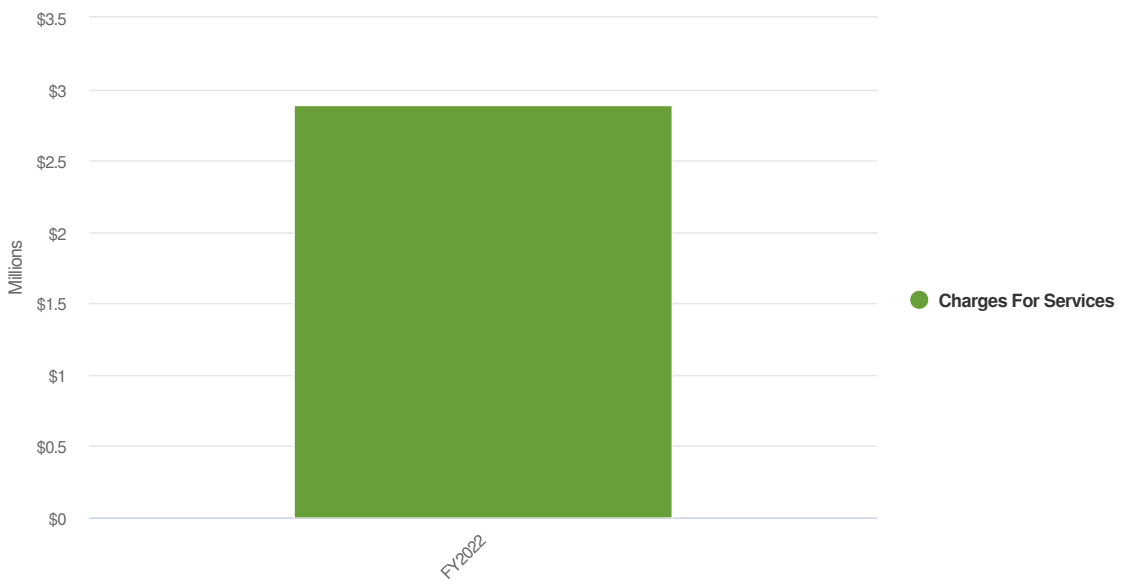
$2,891,802 $2,891,802
(0% vs. prior year)

5414502 - SSD Curbside Pickup Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2022 Revenues by Source

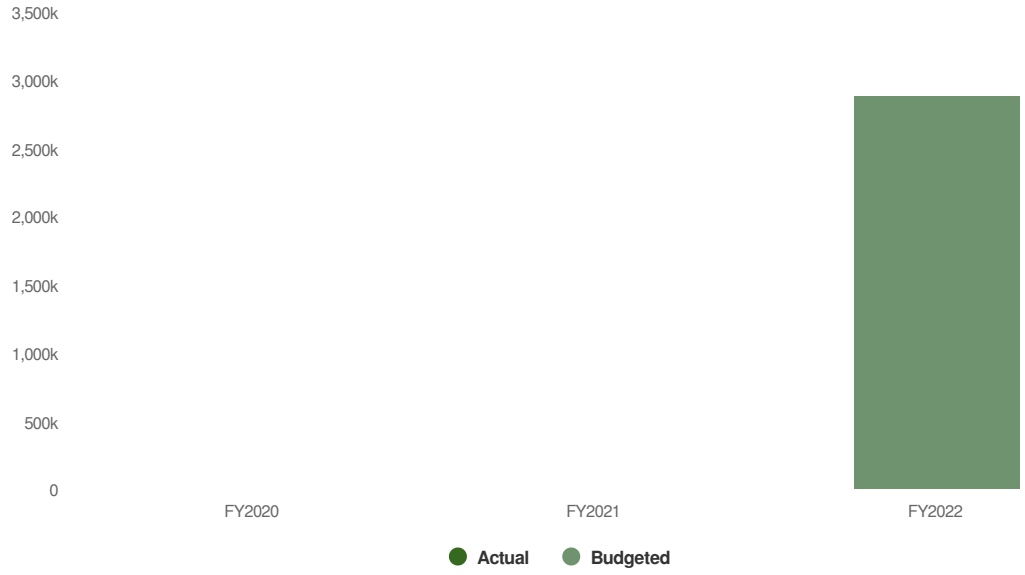


Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source					
Charges For Services					
SOLID WASTE SERVICE FEE	$0	$0	$2,891,802	N/A	
Total Charges For Services:	**$0**	**$0**	**$2,891,802**	**N/A**	
Total Revenue Source:	**$0**	**$0**	**$2,891,802**	**N/A**	

Expenditures Summary

$2,891,802 $2,891,802
(0% vs. prior year)

5414502 - SSD Curbside Pickup Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

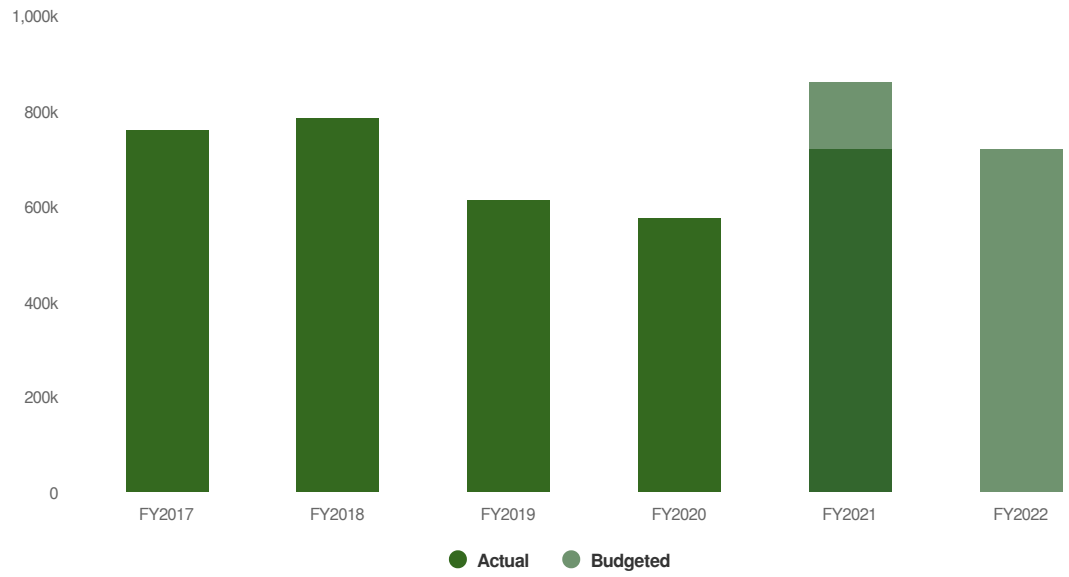
Name	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects				
Personal Services				
Public Works				
OTHER PURCHASED SERVICES	$0	$0	$2,891,802	N/A
Total Public Works:	**$0**	**$0**	**$2,891,802**	**N/A**
Total Personal Services:	**$0**	**$0**	**$2,891,802**	**N/A**
Total Expense Objects:	**$0**	**$0**	**$2,891,802**	**N/A**

5404510 - Recycling Centers

Expenditures Summary

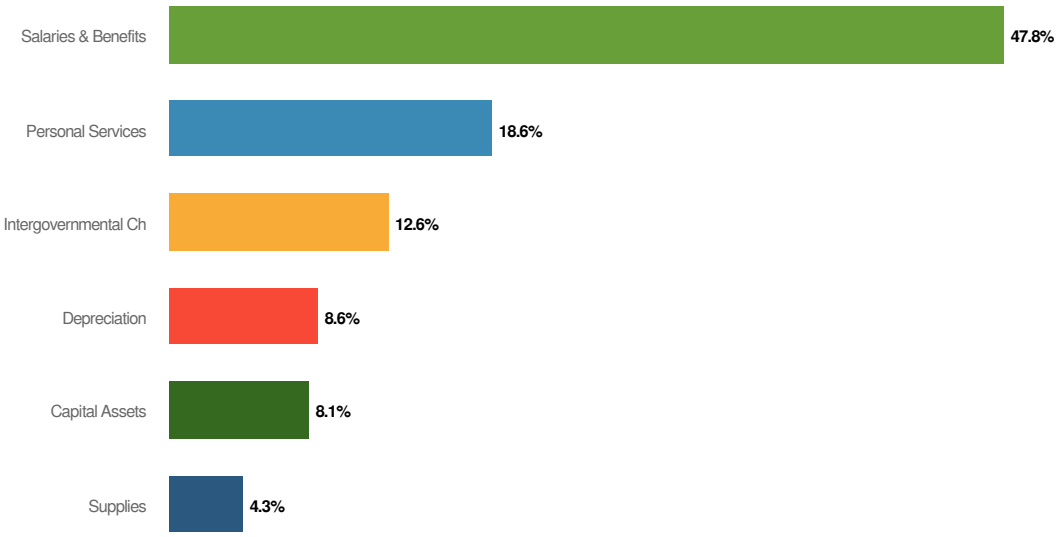
$719,500 -$141,231
(-16.41% vs. prior year)

5404510 - Recycling Centers Proposed and Historical Budget vs. Actual

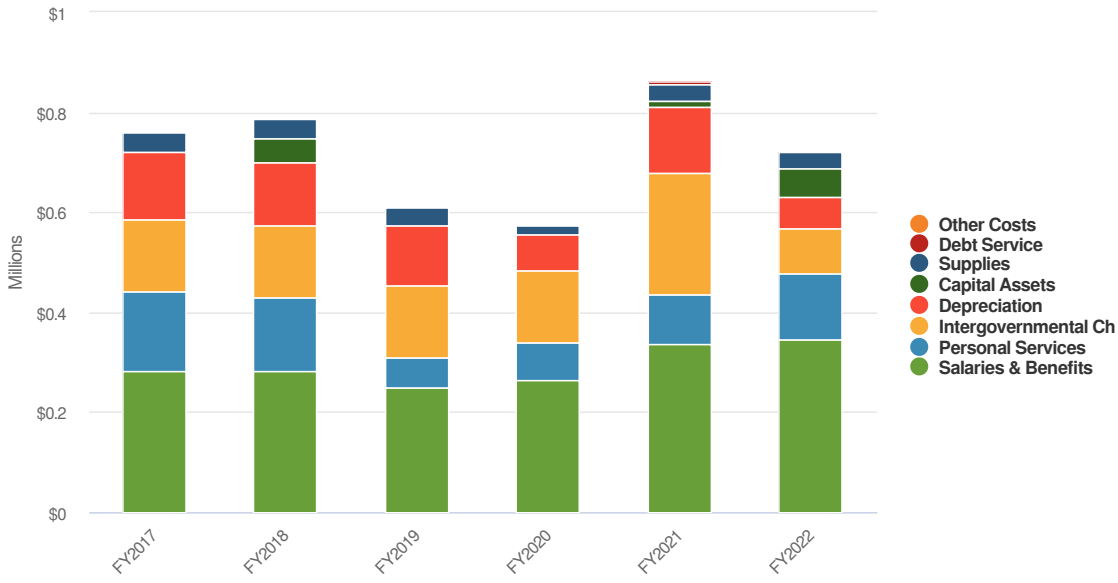


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Public Works					
REGULAR EMPLOYEES	$226,923	$229,992	$240,245	$247,321	-2.4%
TEMPORARY EMPLOYEES	$4,044	$5,820	$7,416	$4,000	0%
OVERTIME	$2,536	$1,765	$1,245	$5,000	-41.2%
HEALTH INSURANCE	$25,759	$30,172	$33,908	$37,278	22.1%
SOCIAL SECURITY	$17,063	$17,226	$18,128	$18,049	-2.8%
PENSION CONTRIBUTIONS	$18,717	$24,338	$14,470	$16,466	13.8%
NPL ADJUSTMENT EXPENSE	-$7,412	-$16,784	$0	$0	0%
OPEB CONTRIBUTIONS	$8,000	$8,400	$8,000	$16,000	100%
NET OPEB LIABILITY ADJUSTMENT	-$45,260	-$36,446	$0	$0	0%
Total Public Works:	**$250,371**	**$264,482**	**$323,412**	**$344,114**	**2%**
Total Salaries & Benefits:	**$250,371**	**$264,482**	**$323,412**	**$344,114**	**2%**
Personal Services					
Public Works					
PROFESSIONAL SERVICES	$0	$0	$0	$4,000	N/A
REPAIRS & MAINTENANCE	$604	$2,959	$878	$5,000	0%
FLEET - PARTS	$10,890	$14,044	$27,219	$13,200	37.8%
FLEET - LABOR	$10,343	$11,638	$14,224	$11,605	6.2%
FLEET - OUTSOURCED SERVICE	$6,362	$4,394	$7,494	$7,145	18.1%
EQUIPMENT RENTALS	$812	$1,416	$786	$1,000	0%
TELEPHONE SERVICE	$1,887	$1,943	$1,529	$2,000	0%
ADVERTISING	$8,670	$4,480	$6,000	$18,610	48.9%
TRAVEL EXPENSES	$0	$0	$0	$500	0%
DUES AND FEES	$0	-$126	$126	$500	0%
EDUCATION AND TRAINING	$2,447	$0	$0	$1,500	0%
OTHER PURCHASED SERVICES	$18,005	$34,345	$15,006	$68,553	41%
Total Public Works:	**$60,020**	**$75,093**	**$73,263**	**$133,613**	**36.1%**
Total Personal Services:	**$60,020**	**$75,093**	**$73,263**	**$133,613**	**36.1%**
Supplies					
Public Works					
GENERAL SUPPLIES	$9,639	$1,991	$640	$3,000	0%
GASOLINE/DIESEL	$22,479	$13,459	$13,766	$17,500	-16.8%
UTILITIES OTHER	$548	$1,351	$2,994	$2,000	166.7%
CATERED MEALS	$265	$0	$0	$500	0%
OTHER SUPPLIES	$3,601	$2,874	$2,916	$8,000	0%
Total Public Works:	**$36,533**	**$19,675**	**$20,317**	**$31,000**	**-6.8%**
Total Supplies:	**$36,533**	**$19,675**	**$20,317**	**$31,000**	**-6.8%**

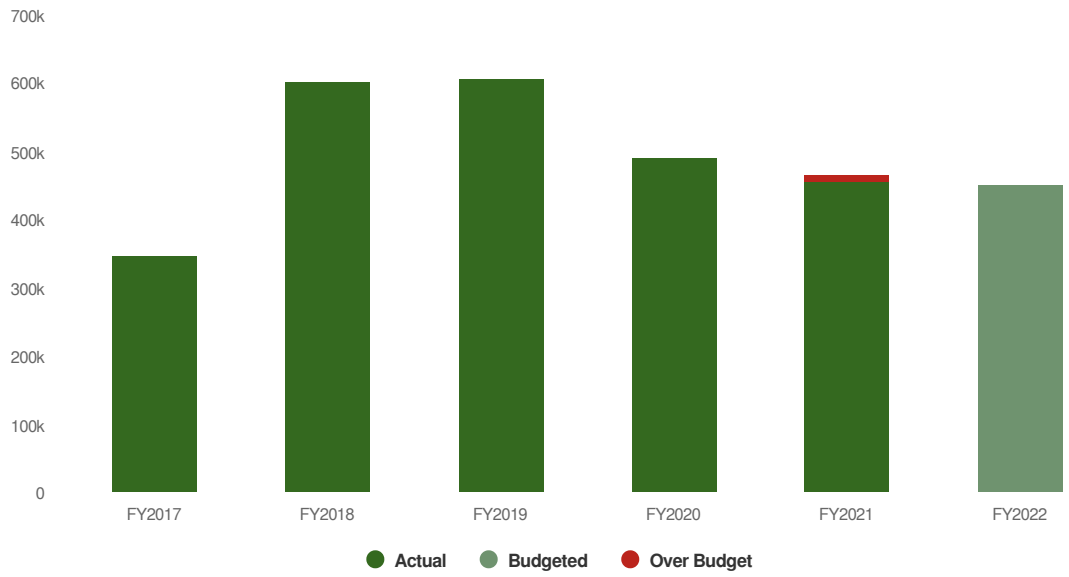
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Capital Assets					
Public Works					
LAND IMPROVEMENTS	$0	$0	$0	$28,000	180%
COMPUTERS	$158	$0	$0	$0	-100%
OTHER EQUIPMENT	$0	$0	$0	$30,000	N/A
Total Public Works:	**$158**	**$0**	**$0**	**$58,000**	**452.4%**
Total Capital Assets:	**$158**	**$0**	**$0**	**$58,000**	**452.4%**
Intergovernmental Ch					
Public Works					
INDIRECT COST ALLOCATION	$143,333	$143,533	$241,823	$89,059	-63.2%
INTERNAL SVC - SAFETY	$450	$900	$900	$900	0%
REIMBURSEMENTS TO FUNDS	$0	$0	$0	$1,000	0%
Total Public Works:	**$143,783**	**$144,433**	**$242,723**	**$90,959**	**-62.7%**
Total Intergovernmental Ch:	**$143,783**	**$144,433**	**$242,723**	**$90,959**	**-62.7%**
Depreciation					
Public Works					
DEPRECIATION	$120,075	$70,391	$60,496	$61,814	-53.3%
Total Public Works:	**$120,075**	**$70,391**	**$60,496**	**$61,814**	**-53.3%**
Total Depreciation:	**$120,075**	**$70,391**	**$60,496**	**$61,814**	**-53.3%**
Other Costs					
Public Works					
LOSS/DISPOS/FIXED ASSETS	$1,600	$0	$0	$0	0%
Total Public Works:	**$1,600**	**$0**	**$0**	**$0**	**0%**
Total Other Costs:	**$1,600**	**$0**	**$0**	**$0**	**0%**
Debt Service					
Public Works					
OTHER DEBT - INTEREST	$374	$0	$0	$0	0%
Total Public Works:	**$374**	**$0**	**$0**	**$0**	**-100%**
Total Debt Service:	**$374**	**$0**	**$0**	**$0**	**-100%**
Total Expense Objects:	**$612,915**	**$574,074**	**$720,210**	**$719,500**	**-16.4%**

5557564 - Parking Garage

Revenues Summary

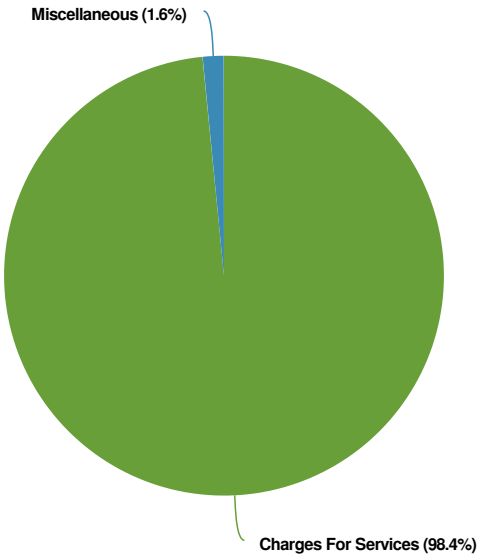
$451,398 -$3,586
(-0.79% vs. prior year)

Fund 555 - Parking Garage Proposed and Historical Budget vs. Actual

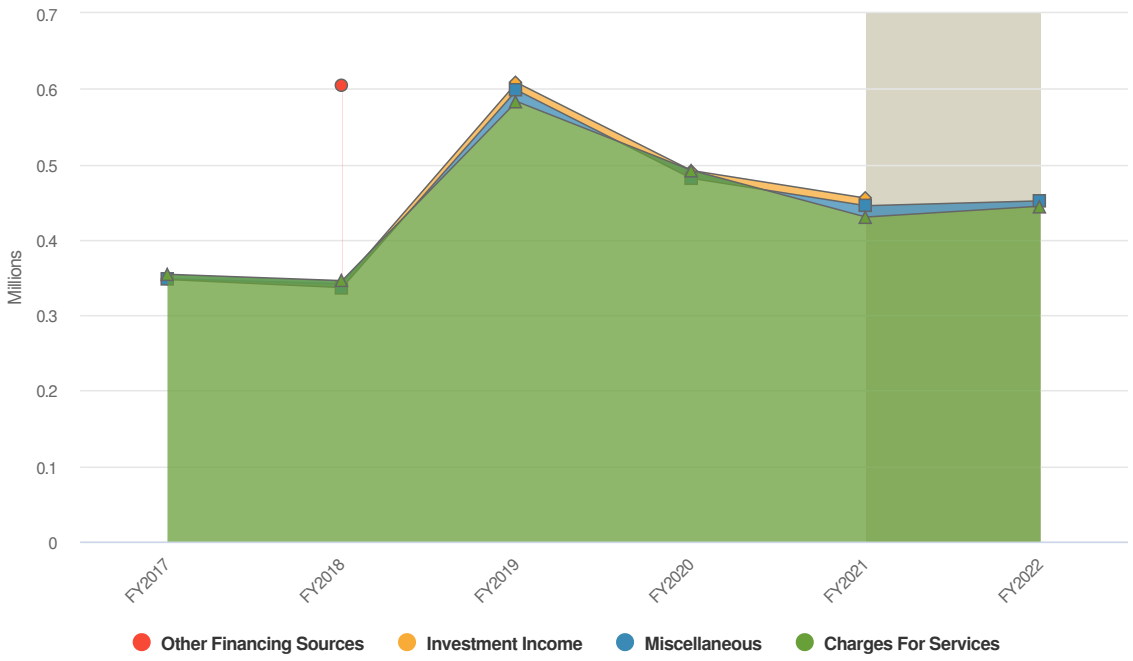


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

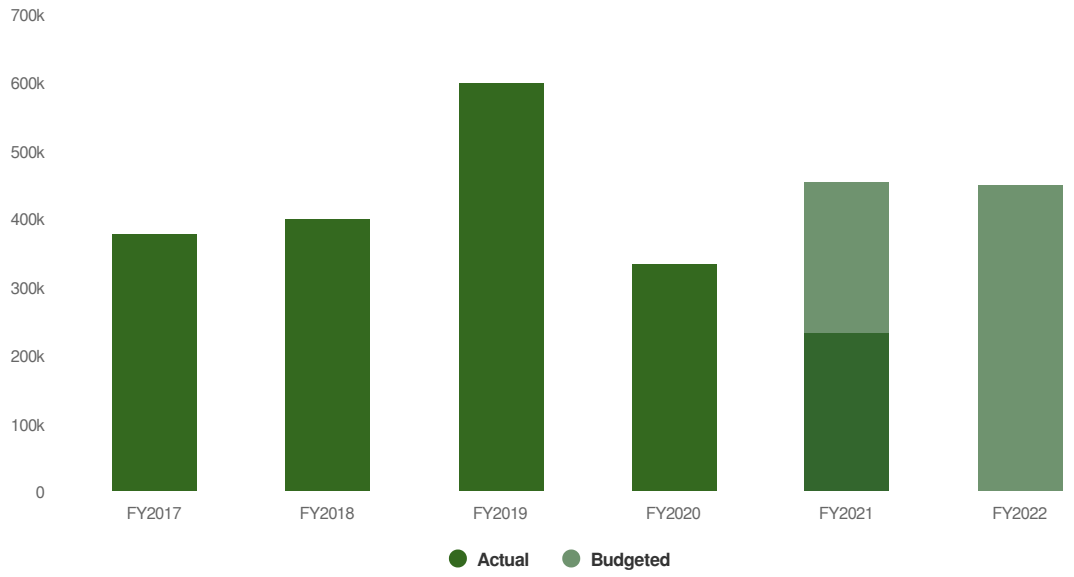
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source						

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Charges For Services						
PARKING CHARGES	$493,093	$346,667	$371,022	$329,684	-0.2%	
Parking - Liberty Street	$0	$0	-$5,156	$4,700	0%	
Parking - Montgomery Street	$0	$48,451	$50,968	$20,000	300%	
PARKING - STATE ST.	$0	$0	-$1,730	$0	0%	
PARKING - ROBINSON	$0	$0	-$2,160	$0	0%	
PARKING - WHITAKER	$0	$0	$45	$0	0%	
PARKING DEPTS/DISCOUNT	$90,000	$96,783	$63,209	$90,000	0%	
BAD CHECK FEE	$0	$30	$0	$0	0%	
Total Charges For Services:	**$583,093**	**$491,931**	**$476,198**	**$444,384**	**3.3%**	
Investment Income						
INTEREST REVENUE	$10,000	$10,442	$538	$0	-100%	
Total Investment Income:	**$10,000**	**$10,442**	**$538**	**$0**	**-100%**	
Miscellaneous						
MISCELLANEOUS REVENUE	$15,000	-$10,692	-$9,520	$7,014	-53.2%	
Total Miscellaneous:	**$15,000**	**-$10,692**	**-$9,520**	**$7,014**	**-53.2%**	
Total Revenue Source:	**$608,093**	**$491,681**	**$467,216**	**$451,398**	**-0.8%**	

Expenditures Summary

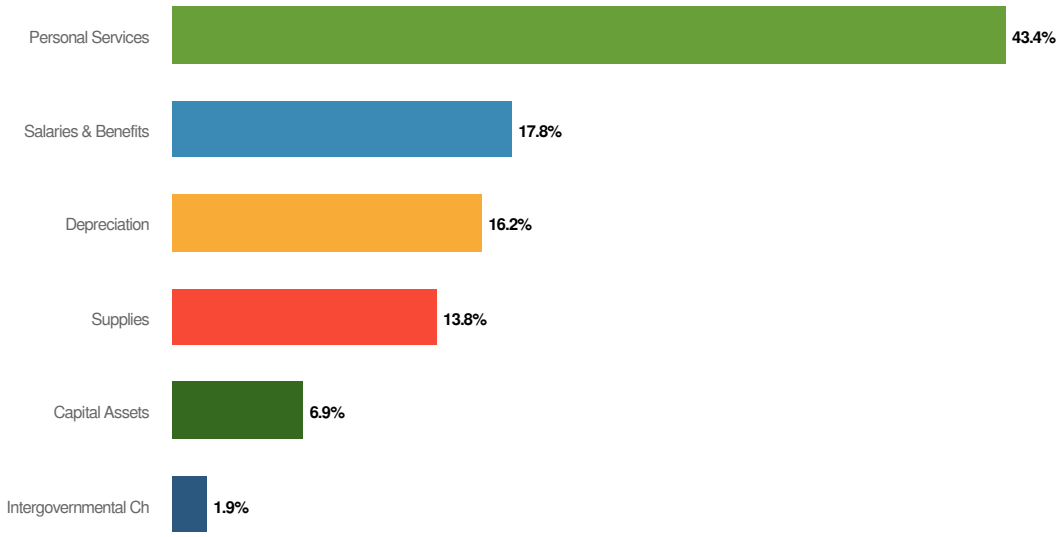
$451,398 **-$3,586**
(-0.79% vs. prior year)

Fund 555 - Parking Garage Proposed and Historical Budget vs. Actual

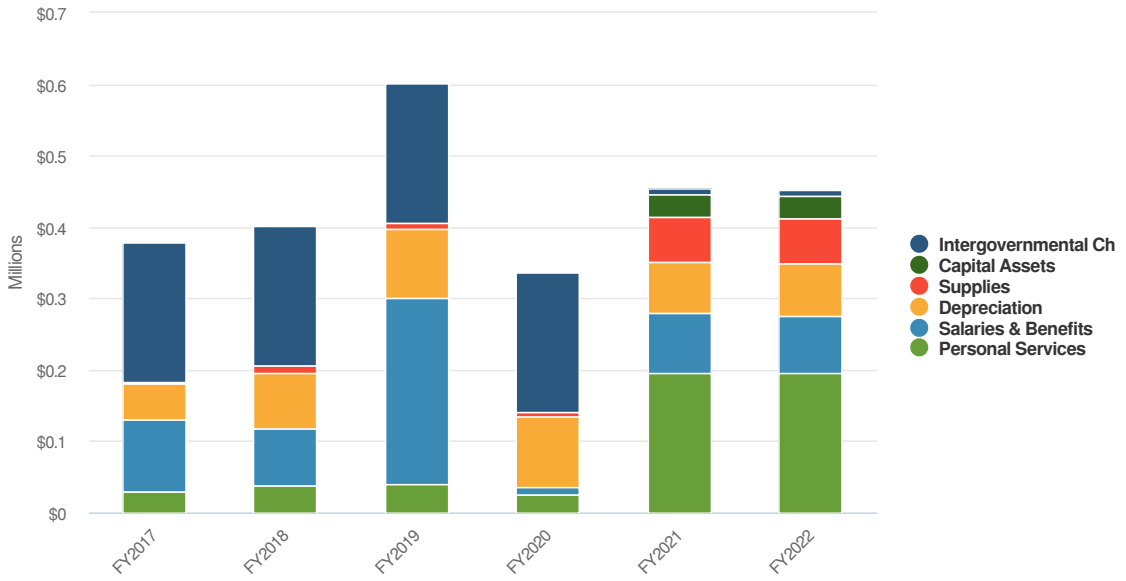


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Salaries & Benefits						
Housing and Development						
REGULAR EMPLOYEES	$42,528	$47,748	$48,513	$52,433	-3.3%	
OVERTIME	$9,823	$6,879	$5,216	$6,000	0%	
HEALTH INSURANCE	$7,669	$8,280	$9,203	$9,676	10.8%	
SOCIAL SECURITY	$3,765	$3,922	$3,895	$3,751	-5.3%	
PENSION CONTRIBUTIONS	$5,822	$6,248	$6,456	$5,126	-9.9%	
NPL ADJUSTMENT EXPENSE	-$8,766	-$4,405	$0	$0	0%	
OPEB CONTRIBUTIONS	$5,332	$5,320	$4,000	$3,200	-20%	
NET OPEB LIABILITY ADJUSTMENT	$195,208	-$62,562	$0	$0	0%	
Total Housing and Development:	**$261,382**	**$11,431**	**$77,283**	**$80,186**	**-2.9%**	
Total Salaries & Benefits:	**$261,382**	**$11,431**	**$77,283**	**$80,186**	**-2.9%**	
Personal Services						
Housing and Development						
REPAIRS & MAINTENANCE	$39,205	$25,059	$44,419	$170,000	0%	
OTHER PURCHASED SERVICES	$0	$0	$0	$26,000	0%	
Total Housing and Development:	**$39,205**	**$25,059**	**$44,419**	**$196,000**	**0%**	
Total Personal Services:	**$39,205**	**$25,059**	**$44,419**	**$196,000**	**0%**	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Supplies						
Housing and Development						
GENERAL SUPPLIES	$382	$802	$889	$2,500	0%	
UTILITIES OTHER	$0	$0	$0	$35,000	0%	
OTHER SUPPLIES	$8,090	$6,293	$6,037	$25,000	0%	
Total Housing and Development:	**$8,472**	**$7,096**	**$6,926**	**$62,500**	**0%**	
Total Supplies:	**$8,472**	**$7,096**	**$6,926**	**$62,500**	**0%**	
Capital Assets						
Housing and Development						
BLDGS/BLDG IMPROVEMENTS	$0	$0	$0	$31,200	0%	
Total Housing and Development:	**$0**	**$0**	**$0**	**$31,200**	**0%**	
Total Capital Assets:	**$0**	**$0**	**$0**	**$31,200**	**0%**	
Intergovernmental Ch						
Housing and Development						
INDIRECT COST ALLOCATION	$195,000	$195,000	$8,942	$7,761	-13.2%	
INTERNAL SVC-COMPUTER REP	$0	$0	$743	$751	1.1%	
Total Housing and Development:	**$195,000**	**$195,000**	**$9,685**	**$8,512**	**-12.1%**	
Total Intergovernmental Ch:	**$195,000**	**$195,000**	**$9,685**	**$8,512**	**-12.1%**	
Depreciation						
Housing and Development						
DEPRECIATION	$96,530	$97,041	$94,980	$73,000	0%	
Total Housing and Development:	**$96,530**	**$97,041**	**$94,980**	**$73,000**	**0%**	
Total Depreciation:	**$96,530**	**$97,041**	**$94,980**	**$73,000**	**0%**	
Total Expense Objects:	**$600,589**	**$335,627**	**$233,293**	**$451,398**	**-0.8%**	

5707210 - Building Safety & Regulatory



Gregori Anderson
Director

DEPARTMENT MISSION STATEMENT
To safeguard the general welfare of the citizens of Chatham County through the timely issuance of permits, inspections, and tax certificates; and the professional administration of State and County laws and ordinances.

DEPARTMENT SERVICES
Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	15	15	15
Part-Time Positions	2	0	0
Total	**12.0**	**15.0**	**15.0**

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Maintain compliance with the Georgia “Private Permitting Review & Inspections Act."	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to accomplish the goal
1	Develop procedures that will enable all complete permit submittal applications to be issued within thirty (30) days by December 2021.
2	Implement and utilize new permitting software to track and report permit application and issuance dates.

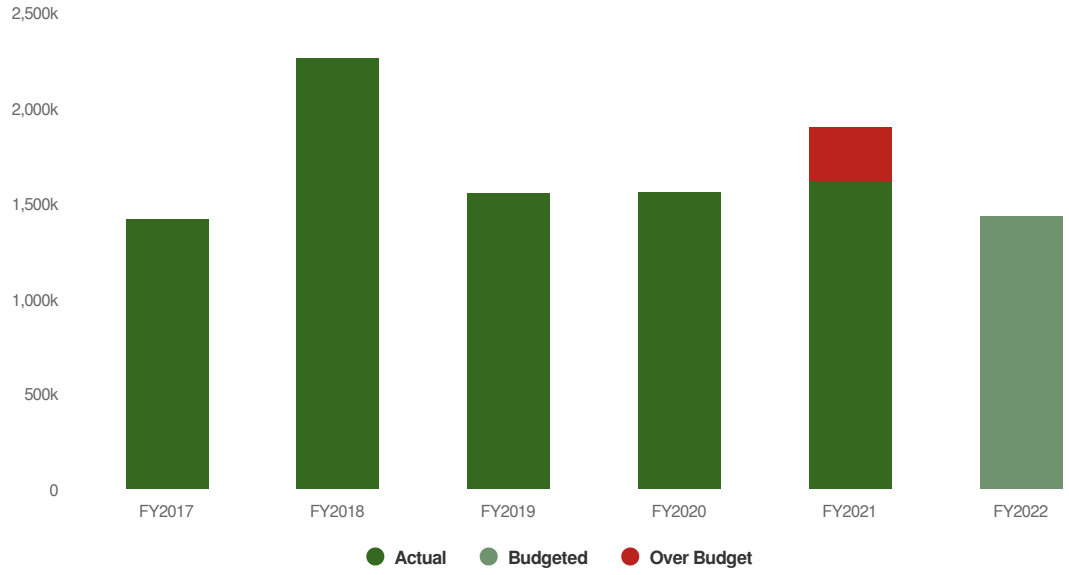
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Building Permits issued	80%	90%	95%

Revenues Summary

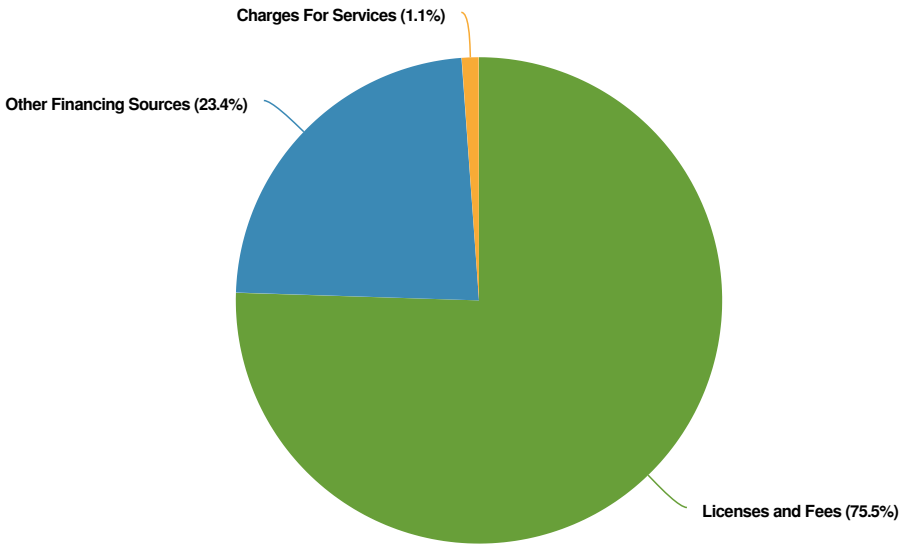
$1,435,104 **-$183,260**
(-11.32% vs. prior year)

Fund 570 - Building Safety and Regulatory Proposed and Historical Budget vs. Actual

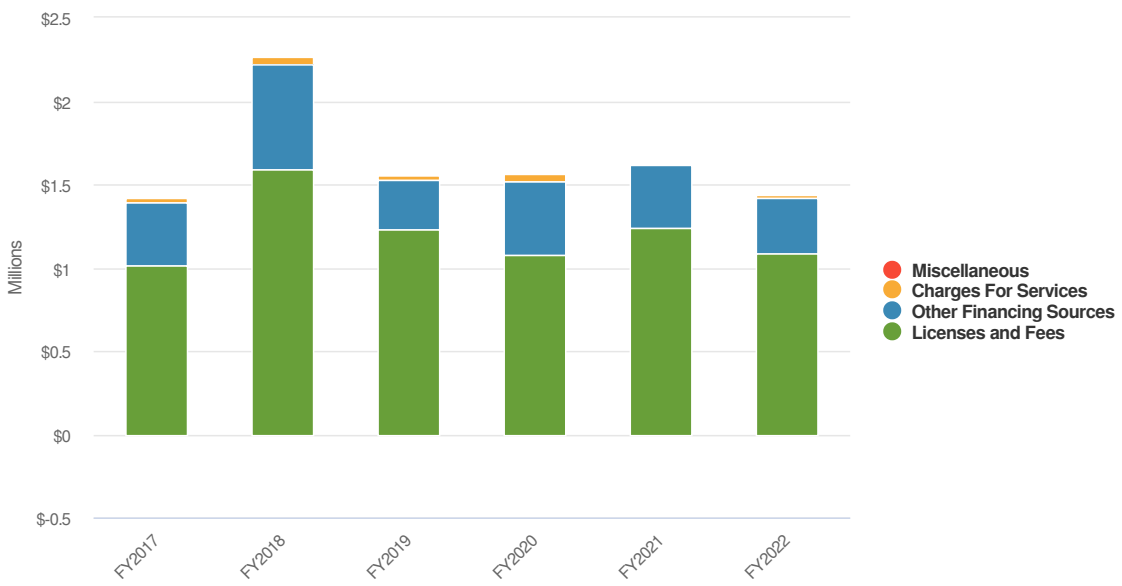


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

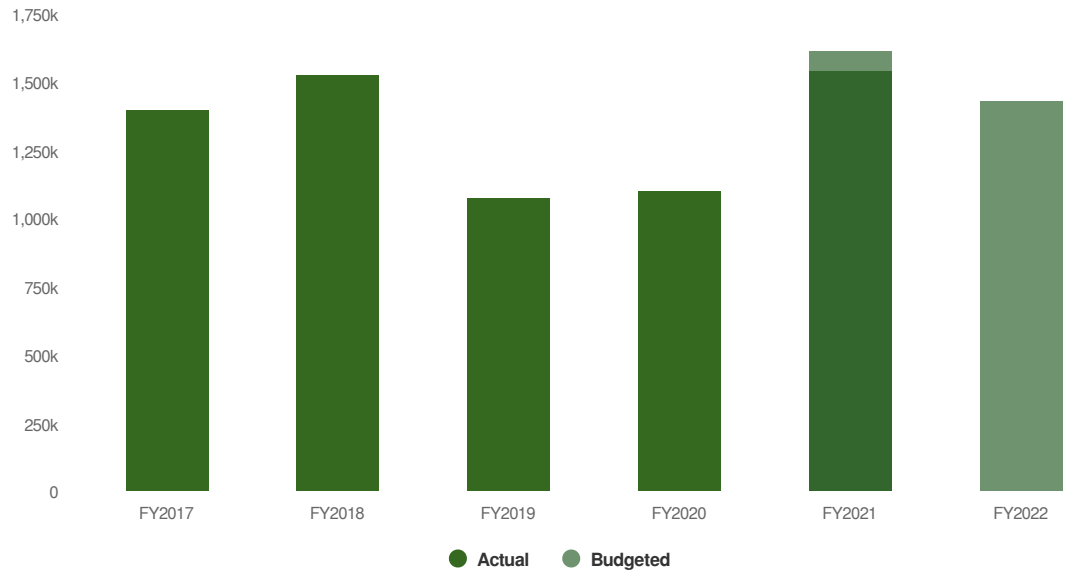


Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Licenses and Fees					
BUILDING RE-INSPECTION	$3,000	$2,310	$3,500	$2,000	N/A
BUILDING PERMITS	$870,560	$773,572	$904,563	$770,000	-12.5%
OTHER REGULATORY FEES	$2,500	$2,531	$2,800	$1,800	N/A
PLAN REVIEW FEE	$350,000	$302,138	$564,251	$310,000	-13.9%
Total Licenses and Fees:	**$1,226,060**	**$1,080,551**	**$1,475,113**	**$1,083,800**	**-12.6%**
Charges For Services					
Building Safety fees-cities	$30,000	$45,900	$45,900	$16,200	N/A
Total Charges For Services:	**$30,000**	**$45,900**	**$45,900**	**$16,200**	**N/A**
Other Financing Sources					
TRANS IN FR SSD FUND	$300,000	$367,500	$378,364	$335,104	-11.4%
TRANSFER IN FROM CIP FUND	$0	$72,368	$0	$0	0%
Total Other Financing Sources:	**$300,000**	**$439,868**	**$378,364**	**$335,104**	**-11.4%**
Total Revenue Source:	**$1,556,060**	**$1,566,319**	**$1,899,377**	**$1,435,104**	**-11.3%**

Expenditures Summary

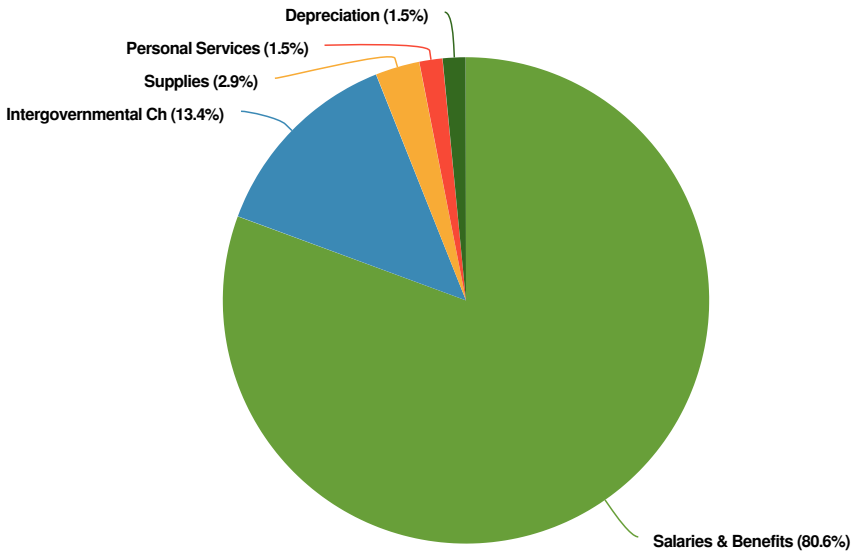
$1,435,104 **-$180,542**
(-11.17% vs. prior year)

Fund 570 - Building Safety and Regulatory Proposed and Historical Budget vs. Actual

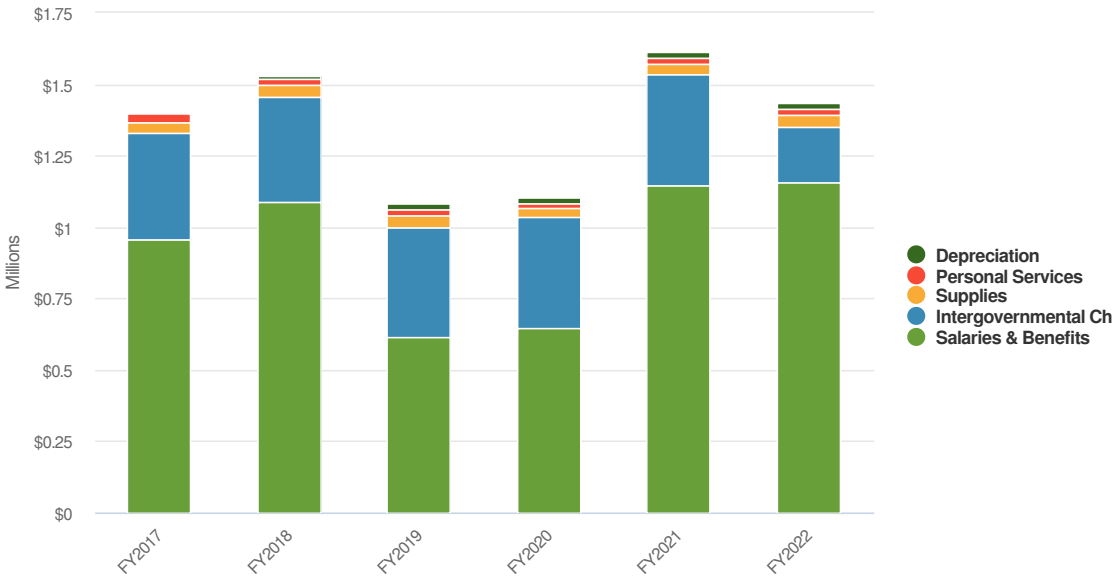


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$674,618	$698,364	$680,920	$745,513	3.4%
TEMPORARY EMPLOYEES	$0	$4,089	$0	$0	0%
OVERTIME	$0	$318	$0	$0	0%
HEALTH INSURANCE	$176,154	$178,298	$171,416	$193,171	4.3%
SOCIAL SECURITY	$46,645	$48,983	$47,321	$57,032	14%
PENSION CONTRIBUTIONS	$124,378	$128,745	$123,200	$114,002	-11.6%
NPL ADJUSTMENT EXPENSE	-$48,283	-$98,588	$0	$0	0%
OPEB CONTRIBUTIONS	$55,200	$62,160	$58,960	$47,360	-19.7%
NET OPEB LIABILITY ADJUSTMENT	-$412,903	-$375,924	$0	$0	0%
Total Salaries & Benefits:	**$615,808**	**$646,446**	**$1,081,817**	**$1,157,078**	**1.1%**
Personal Services					
REPAIRS & MAINTENANCE	$1,000	$0	$0	$2,500	-40.5%
FLEET - PARTS	$1,746	$2,135	$3,454	$2,020	17.1%
FLEET - LABOR	$2,724	$2,952	$3,826	$2,845	0.1%
FLEET - OUTSOURCED SERVICE	$1,933	$1,702	$3,543	$2,420	125.1%
EQUIPMENT RENTALS	$1,445	$1,404	$1,699	$1,750	0%
TELEPHONE SERVICE	$4,746	$4,917	$4,874	$6,500	0%
TRAVEL EXPENSES	$3,436	$1,758	$0	$1,618	-5.8%
DUES AND FEES	$1,181	$1,559	$903	$1,500	0%
EDUCATION AND TRAINING	$1,690	$559	$605	$1,000	0%

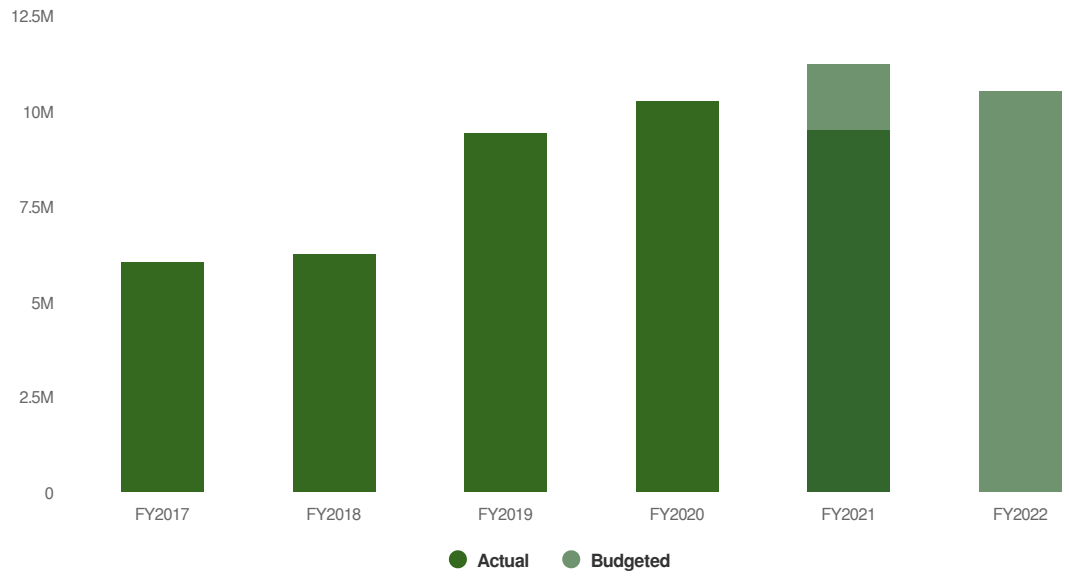
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
OTHER PURCHASED SERVICES	$378	$0	$0	$0	0%
Total Personal Services:	**$20,278**	**$16,986**	**$18,903**	**$22,153**	**-0.7%**
Supplies					
GENERAL SUPPLIES	$3,688	$4,790	$7,241	$9,688	162.7%
GASOLINE/DIESEL	$15,760	$11,096	$11,508	$13,070	-13.6%
UTILITIES OTHER	$14,535	$11,047	$8,278	$14,434	-0.7%
CATERED MEALS	$401	$0	$0	$400	-0.2%
BOOKS & PERIODICALS	$786	$780	$0	$600	0%
OTHER SUPPLIES	$3,902	$4,158	$3,428	$3,403	-12.8%
UNIFORMS	$700	$0	$0	$700	0%
Total Supplies:	**$39,772**	**$31,871**	**$30,455**	**$42,295**	**8.6%**
Capital Assets					
COMPUTERS		$0	$1,490	$0	0%
Total Capital Assets:	**$0**	**$0**	**$1,490**	**$0**	**0%**
Intergovernmental Ch					
INDIRECT COST ALLOCATION	$367,200	$367,200	$367,200	$170,488	-53.6%
INTERNAL SVC-COMPUTER REP	$4,190	$8,158	$8,919	$9,018	1.1%
INTERNAL SVC - SAFETY	$12,150	$12,150	$12,150	$12,150	0%
Total Intergovernmental Ch:	**$383,540**	**$387,508**	**$388,269**	**$191,656**	**-50.6%**
Depreciation					
DEPRECIATION	$21,922	$21,922	$24,743	$21,922	0%
Total Depreciation:	**$21,922**	**$21,922**	**$24,743**	**$21,922**	**0%**
Total Expense Objects:	**$1,081,319**	**$1,104,733**	**$1,545,677**	**$1,435,104**	**-11.2%**

Special Revenue Funds

Expenditures Summary

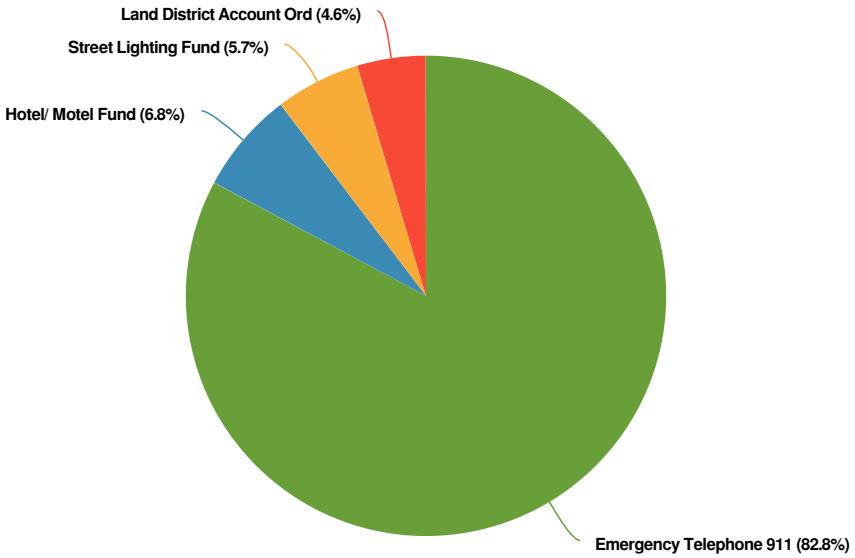
$10,528,713 -$732,729
(-6.51% vs. prior year)

Special Revenue Funds Proposed and Historical Budget vs. Actual

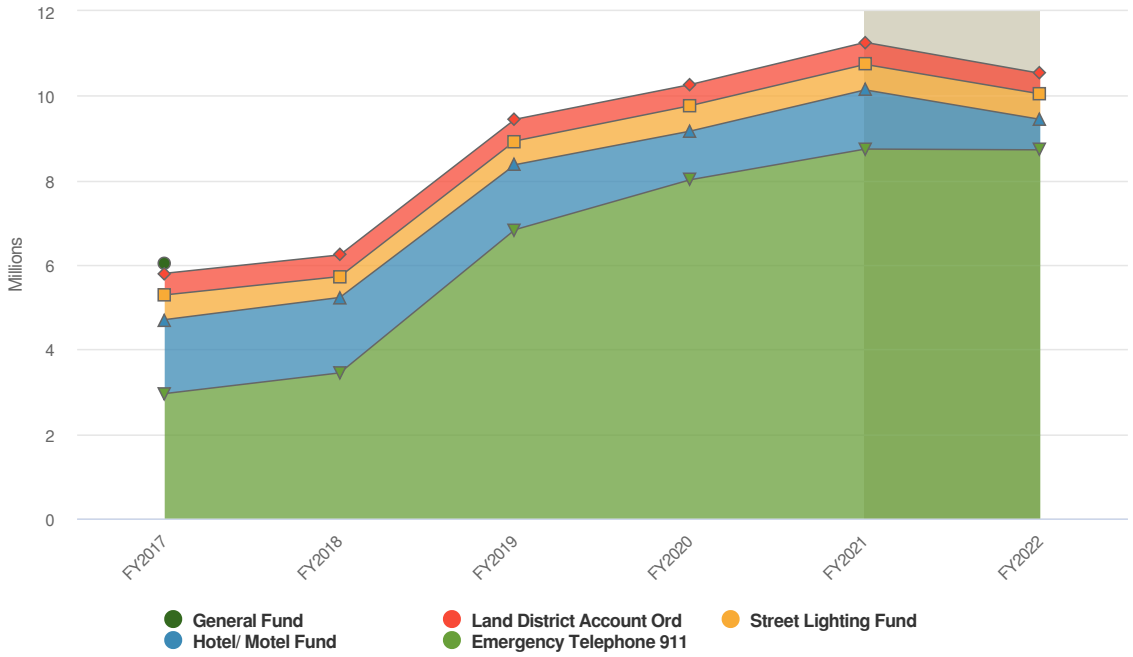


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Street Lighting Fund						

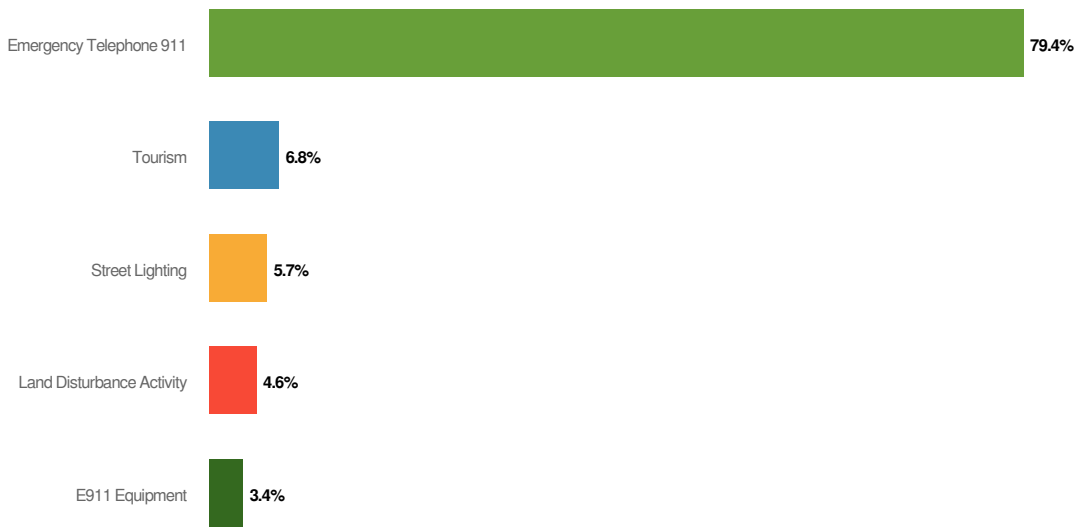
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Supplies						
ELECTRICITY	$510,867	$551,738	$509,011	$600,000	0%	
Total Supplies:	**$510,867**	**$551,738**	**$509,011**	**$600,000**	**0%**	
Intergovernmental Ch						
INDIRECT COST ALLOCATION	$50,255	$50,255	$2,299	$2,119	-7.8%	
Total Intergovernmental Ch:	**$50,255**	**$50,255**	**$2,299**	**$2,119**	**-7.8%**	
Total Street Lighting Fund:	**$561,122**	**$601,993**	**$511,310**	**$602,119**	**0%**	
Emergency Telephone 911						
Salaries & Benefits						
REGULAR EMPLOYEES	$1,636,410	$3,821,049	$3,664,890	$4,249,467	-0.6%	
TEMPORARY EMPLOYEES	$15,077	$62,715	$54,129	$30,000	-50%	
OVERTIME	$245,493	$631,469	$705,162	$350,000	-50%	
HEALTH INSURANCE	$480,228	$945,769	$942,284	$1,204,372	-0.3%	
SOCIAL SECURITY	$132,127	$318,123	$311,896	$304,277	2.9%	
PENSION CONTRIBUTIONS	$293,510	$634,336	$637,229	$638,731	-4.7%	
OPEB CONTRIBUTIONS	$200,000	$444,360	$415,800	$329,600	-20.7%	
REGULAR EMPLOYEES		$0	$0	$276,559	N/A	
HEALTH INSURANCE		$0	$0	$65,252	N/A	
SOCIAL SECURITY		$0	$0	$17,364	N/A	
Total Salaries & Benefits:	**$3,002,845**	**$6,857,822**	**$6,731,390**	**$7,465,622**	**-2.1%**	
Personal Services						
PROFESSIONAL SERVICES	$134,963	$122,762	$151,153	$67,446	58%	
CUSTODIAL EXPENSE	$0	$0	$0	$14,700	N/A	
REPAIRS & MAINTENANCE	$927	$190,998	$261,127	$327,710	25.8%	
FLEET - PARTS	$124	$236	$275	$210	-16%	
FLEET - LABOR	$120	$313	$378	$340	-32%	
FLEET - OUTSOURCED SERVICE	$482	$4,560	$1,202	$1,185	374%	
EQUIPMENT RENTALS	$3,123	$8,698	$11,816	$12,264	-16.5%	
TELEPHONE SERVICE	$204,976	$280,500	$255,686	$280,000	7.7%	
POSTAGE	$0	$0	$0	$400	0%	
ADVERTISING	$0	$84	$0	$4,000	0%	
PRINTING AND BINDING EXP	$322	$185	$362	$4,000	0%	
TRAVEL EXPENSES	$10,023	$30,990	$14,778	$75,486	47.5%	
DUES AND FEES	$0	$439	$1,551	$2,553	17.3%	
EDUCATION AND TRAINING	$11,953	$28,019	$31,775	$84,437	-39.9%	
LICENSES	$0	$180	$0	$17,842	8%	
OTHER PURCHASED SERVICES	$19,746	$50,180	$15,131	$20,000	-33.3%	
Total Personal Services:	**$386,759**	**$718,143**	**$745,234**	**$912,573**	**10.3%**	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Supplies						
GENERAL SUPPLIES	$18,413	$21,602	$13,636	$55,000	37.5%	
GASOLINE/DIESEL	$546	$1,120	$1,969	$2,000	33.3%	
CATERED MEALS	$2,614	$2,579	$6,097	$15,000	47.1%	
BOOKS & PERIODICALS	$0	$0	$0	$500	0%	
OTHER SMALL EQUIPMENT	$0	$0	$1,325	$3,400	70%	
OTHER SUPPLIES	$2,388	$10,957	$4,877	$55,160	376.6%	
UNIFORMS	$27,238	$1,845	$24,253	$51,000	6.3%	
Total Supplies:	**$51,199**	**$38,103**	**$52,157**	**$182,060**	**60%**	
Capital Assets						
FURNITURE & FIXTURES	$44,836	$3,599	$8,798	$33,247	66.2%	
COMPUTERS	$475,235	$50,973	$3,602	$23,235	102.1%	
OTHER EQUIPMENT	$669	$264,780	$15,492	$0	-100%	
COMPUTERS		$0	$5,156	$0	0%	
OTHER EQUIPMENT	$0	$0	$22,874	$0	0%	
Total Capital Assets:	**$520,739**	**$319,352**	**$55,921**	**$56,482**	**-21.2%**	
Intergovernmental Ch						
INTERNAL SVC - RADIO REPLACE	$0	$0	$5,760	$8,979	55.9%	
INTERNAL SVC-COMPUTER REP	$0	$41,558	$45,365	$45,858	1.1%	
INTERNAL SVC - SAFETY	$22,275	$36,000	$46,800	$48,150	2.9%	
Total Intergovernmental Ch:	**$22,275**	**$77,558**	**$97,925**	**$102,987**	**5.2%**	
Other Costs						
INTERGOVERNMENTAL - SAVANNAH	$4,304	$0	$0	$0	0%	
PMTS TO OTHERS	$2,842,661	$0	$0	$0	0%	
Total Other Costs:	**$2,846,965**	**$0**	**$0**	**$0**	**0%**	
Total Emergency Telephone 911:	**$6,830,782**	**$8,010,979**	**$7,682,627**	**$8,719,724**	**-0.2%**	
Hotel/ Motel Fund						
Other Costs						
PMTS TO OTHER AGCY	$768,337	$575,149	$417,857	$280,000	-60%	
Total Other Costs:	**$768,337**	**$575,149**	**$417,857**	**$280,000**	**-60%**	
Other Financing Uses						
TRANSFER TO SSD FUND	$768,337	$575,149	$418,222	$440,000	-37.1%	
Total Other Financing Uses:	**$768,337**	**$575,149**	**$418,222**	**$440,000**	**-37.1%**	
Total Hotel/ Motel Fund:	**$1,536,675**	**$1,150,298**	**$836,079**	**$720,000**	**-48.6%**	
Land District Account Ord						
Salaries & Benefits						

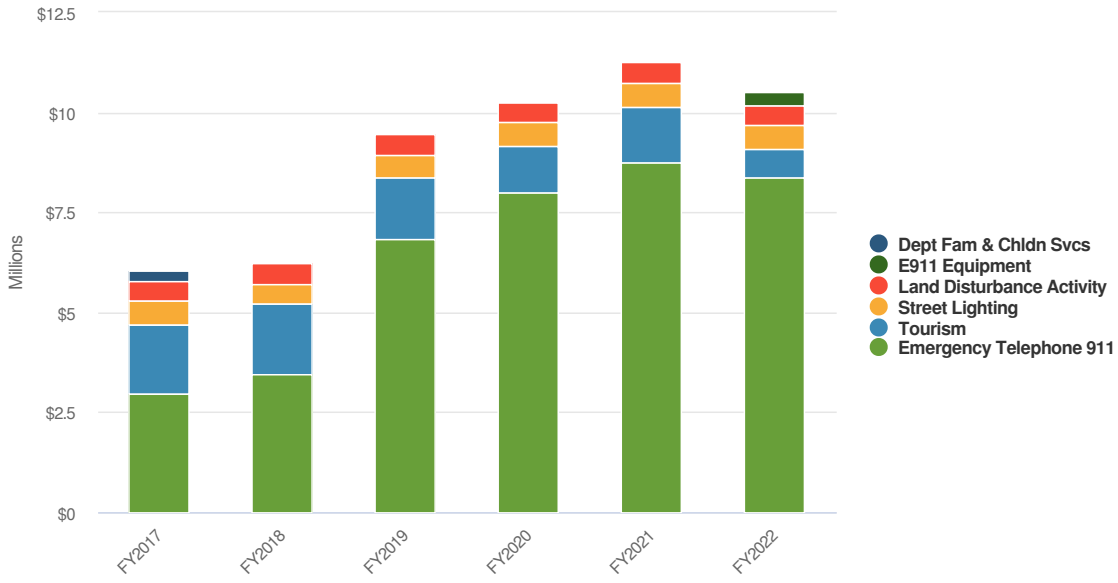
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
REGULAR EMPLOYEES	$319,616	$301,154	$305,740	$310,686	-0.2%	
TEMPORARY EMPLOYEES	$0	$18,000	$1,706	$0	0%	
HEALTH INSURANCE	$48,946	$42,638	$48,324	$51,612	-20.7%	
SOCIAL SECURITY	$22,750	$23,044	$21,904	$23,768	8%	
PENSION CONTRIBUTIONS	$58,874	$46,825	$52,916	$47,615	-10%	
OPEB CONTRIBUTIONS	$17,000	$18,690	$17,690	$14,240	-19.5%	
Total Salaries & Benefits:	**$467,186**	**$450,350**	**$448,279**	**$447,921**	**-4.5%**	
Personal Services						
PROFESSIONAL SERVICES	$0	$0	$0	$2,000	0%	
REPAIRS & MAINTENANCE	$0	$0	$2,740	$0	-100%	
FLEET - PARTS	$198	$424	$551	$355	173.1%	
FLEET - LABOR	$275	$355	$809	$390	66%	
FLEET - OUTSOURCED SERVICE	$0	$0	$1,796	$70	N/A	
BUILDING & LAND RENTAL	$1,560	$1,560	$1,200	$1,440	0%	
TELEPHONE SERVICE	$525	$600	$600	$750	0%	
ADVERTISING	$0	$3,914	$0	$0	0%	
TRAVEL EXPENSES	$2,284	$2,771	$0	$7,560	147.9%	
DUES AND FEES	$265	$360	$415	$500	38.9%	
EDUCATION AND TRAINING	$1,035	$1,910	$620	$5,125	215.4%	
Total Personal Services:	**$6,142**	**$11,895**	**$8,731**	**$18,190**	**33.8%**	
Supplies						
GENERAL SUPPLIES	$250	$113	$143	$500	0%	
GASOLINE/DIESEL	$1,442	$1,125	$2,165	$1,310	19.1%	
OTHER SUPPLIES	$555	$28	$533	$2,500	23.5%	
UNIFORMS	$393	$242	$397	$500	0%	
Total Supplies:	**$2,639**	**$1,508**	**$3,237**	**$4,810**	**16.6%**	
Capital Assets						
COMPUTERS	$1,575	$0	$0	$3,600	N/A	
Total Capital Assets:	**$1,575**	**$0**	**$0**	**$3,600**	**N/A**	
Intergovernmental Ch						
INDIRECT COST ALLOCATION	$34,997	$34,997	$34,997	$12,349	-64.7%	
Total Intergovernmental Ch:	**$34,997**	**$34,997**	**$34,997**	**$12,349**	**-64.7%**	
Total Land District Account Ord:	**$512,539**	**$498,750**	**$495,245**	**$486,870**	**-6.7%**	
Total:	**$9,441,119**	**$10,262,021**	**$9,525,261**	**$10,528,713**	**-6.5%**	

Expenditures by Function

Budgeted Expenditures by Function

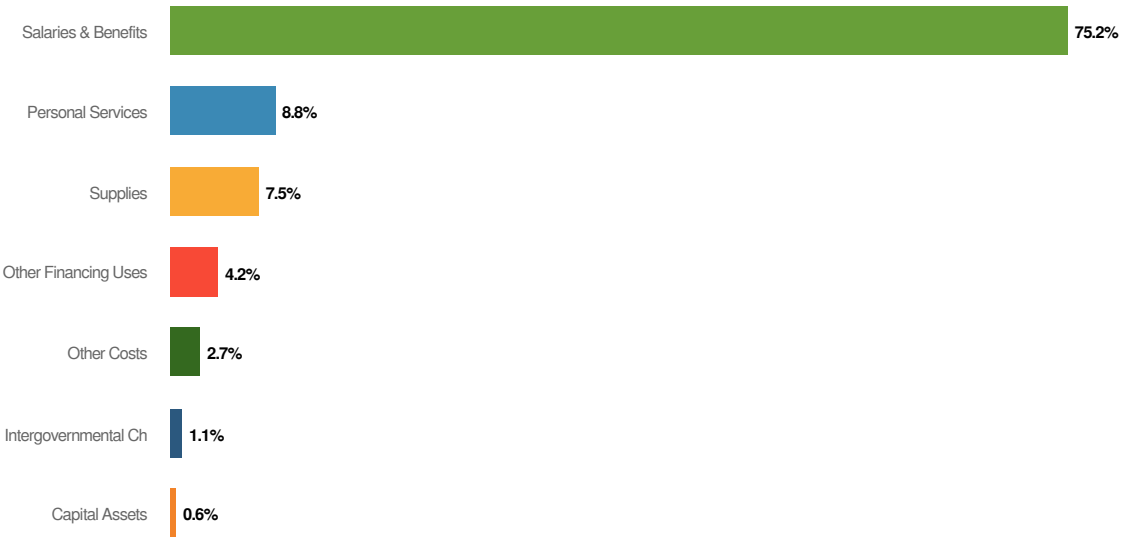


Budgeted and Historical Expenditures by Function

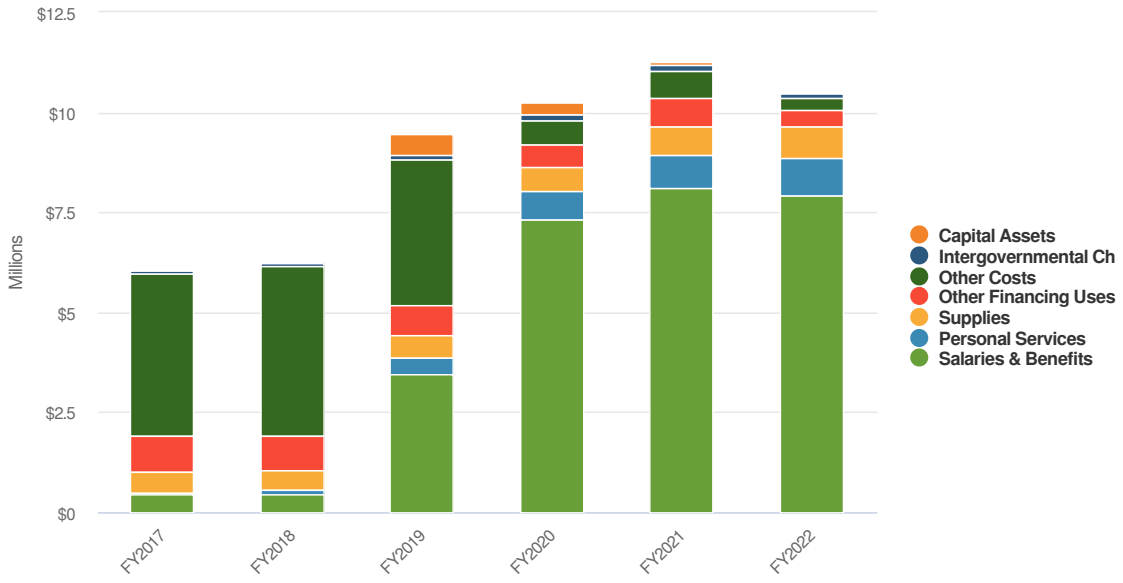


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



2512220 - Child Support Enforcement

Tracy Erwin
Child Support Director

DEPARTMENT MISSION STATEMENT – The mission of the Division of Child Support Services is to increase the reliability of child support paid by parents when they live apart from their children.

DEPARTMENT SERVICES:

The Division of Child Support Services is responsible for locating parents, establishing paternity, establishing and enforcing fair support orders, increasing health care coverage for children, and removing barriers to payment, such as referring parents to employment services, supporting healthy co-parenting relationships, supporting responsible fatherhood/motherhood, and helping to prevent and reduce family violence.

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	40	40	40
Part-Time Positions	2	2	2
Total	**42.0**	**42.0**	**42.0**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. To meet/surpass DHS, DCSS' current support collection goal of 61.6%	Quality Service for Our Customers
2. To surpass DHS, DCSS arrears paid collection of 65.3%	
3. To meet/surpass DHS, DCSS support order establishment goal of 90%	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Follow all DHS, DCSS policies and procedures in collection of current support, closely monitor nonpaying cases for immediate collection enforcement actions
2	Follow all DHS, DCSS policies and procedures in collection of arrears payments, closely monitor nonpaying cases for immediate collection enforcement actions
3	Follow all DHS, DCSS policies and procedures and take innovative and proactive measures in support, in order for the establishment to exceed goals.

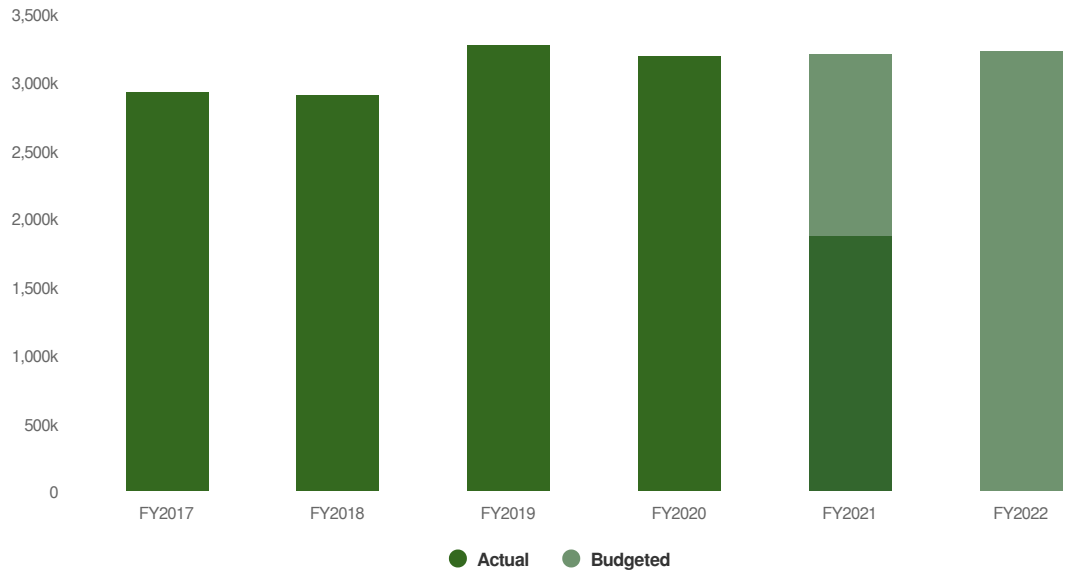
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Pass DHS, DCSS Financial Assessment conducted by the Performance Management team	Yes	Yes	Yes
Pass DHS, DCSS Federal Assessment conducted by the Performance Management team	Yes	Yes	Yes
Collect $32,000,000 in Child Support for the Children of Chatham County and the state of Georgia	Yes	Yes	Yes

Revenues Summary

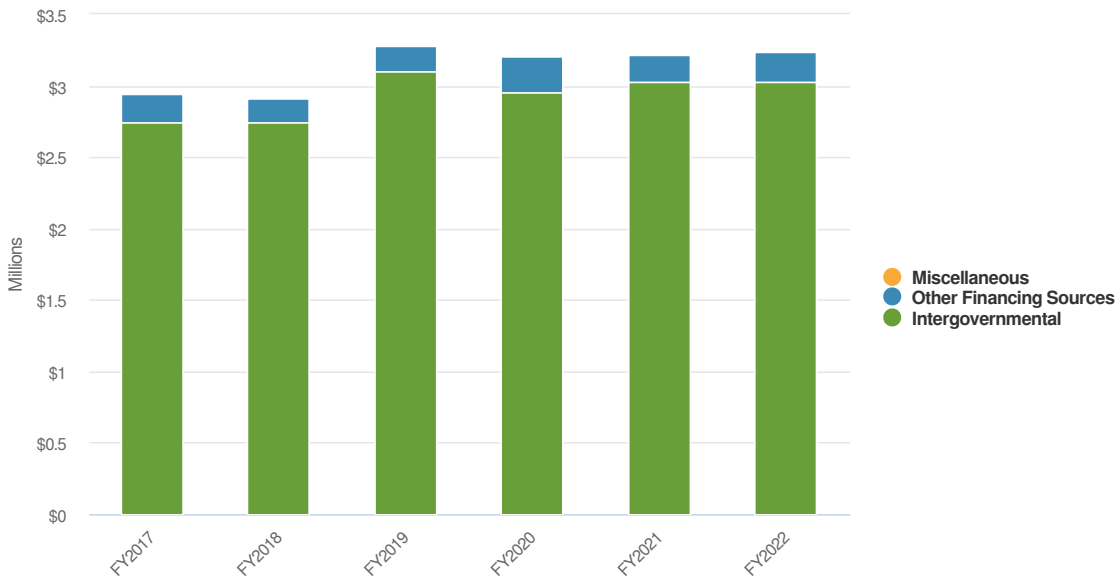
$3,236,147 $22,601
(0.7% vs. prior year)

Fund 251 - Child Support Enforcement Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2022 Revenues by Source



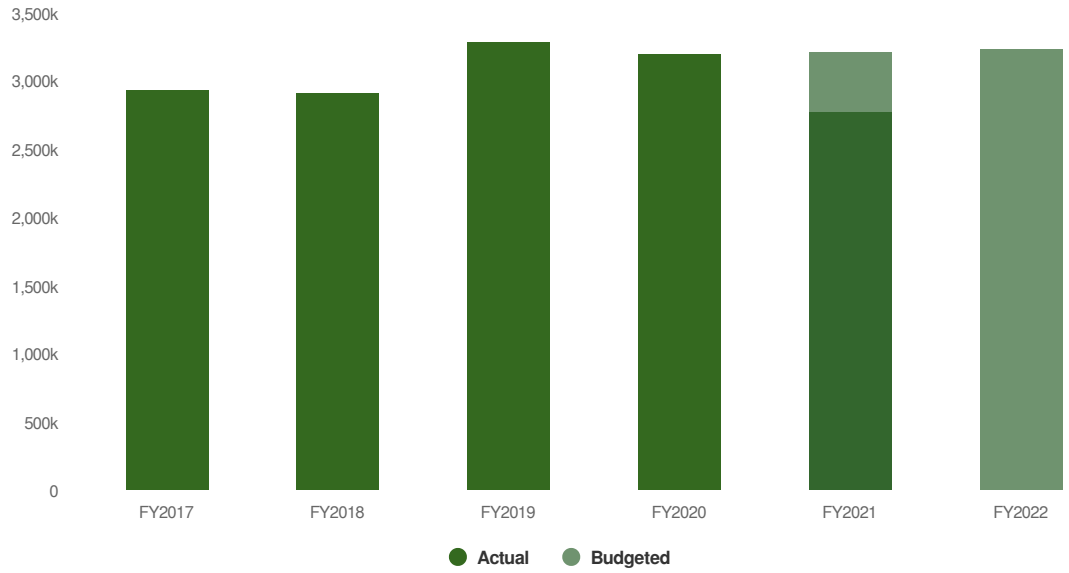
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source						
Intergovernmental						
STATE - CATEGORICAL	$3,104,050	$2,954,391	$1,879,642	$3,029,525	0.1%	
Total Intergovernmental:	**$3,104,050**	**$2,954,391**	**$1,879,642**	**$3,029,525**	**0.1%**	

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Other Financing Sources						
TRANS IN FR GENERAL FUND	$176,000	$246,703	$0	$206,622	11.1%	
SALE OF ASSETS	$0	$2,221	$1,625	$0	0%	
Total Other Financing Sources:	**$176,000**	**$248,924**	**$1,625**	**$206,622**	**11.1%**	
Total Revenue Source:	**$3,280,050**	**$3,203,315**	**$1,881,267**	**$3,236,147**	**0.7%**	

Expenditures Summary

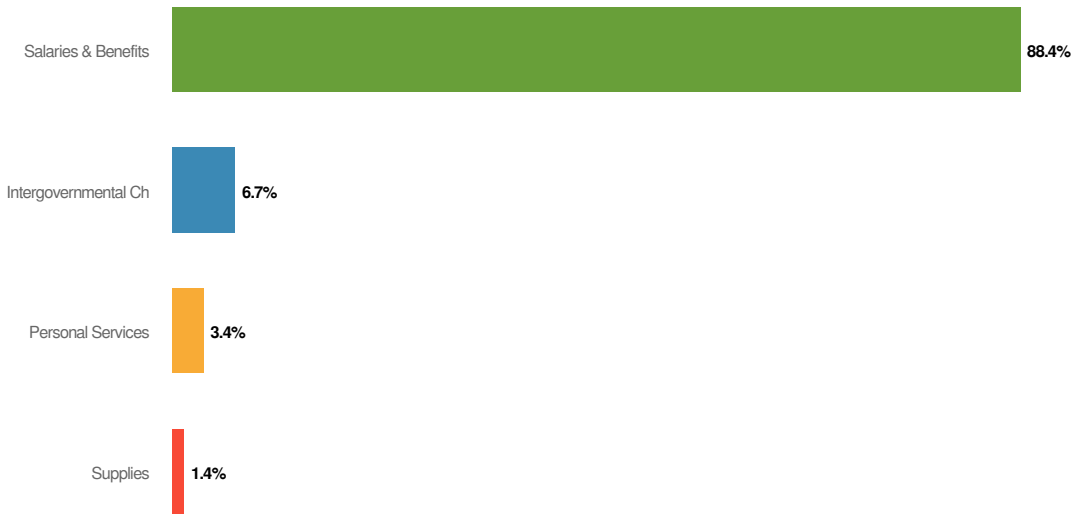
$3,236,147 $27,601
(0.86% vs. prior year)

Fund 251 - Child Support Enforcement Proposed and Historical Budget vs. Actual

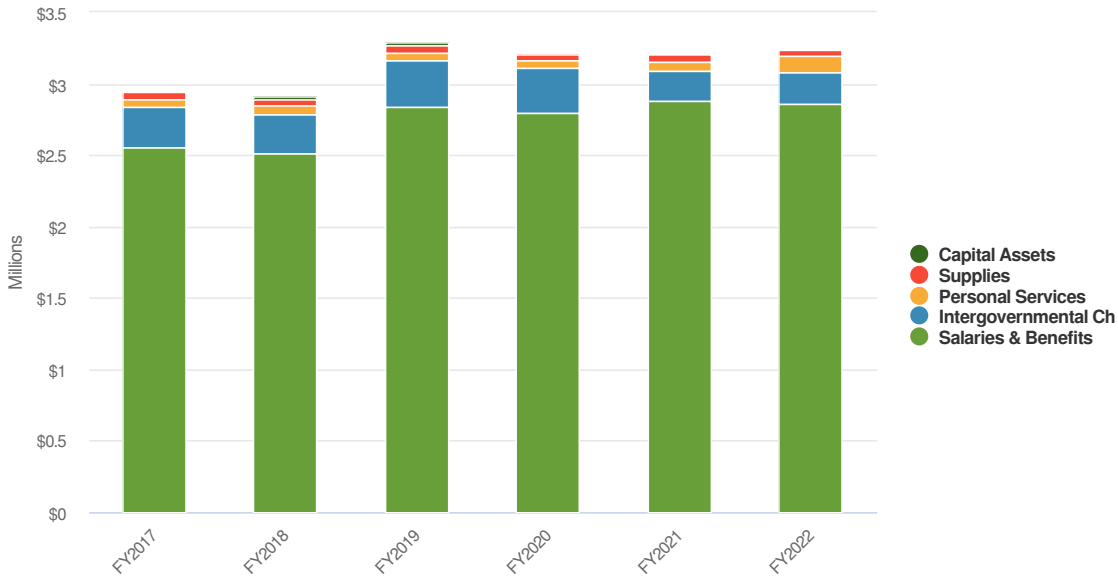


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Judicial					
REGULAR EMPLOYEES	$1,716,501	$1,660,958	$1,536,766	$1,782,827	1.6%
TEMPORARY EMPLOYEES	$35,930	$43,556	$3,634	$0	-100%
OVERTIME	$6,418	$185	$15,607	$0	-100%
HEALTH INSURANCE	$462,603	$491,385	$433,210	$556,552	10%
SOCIAL SECURITY	$121,541	$117,240	$107,232	$122,162	0.2%
PENSION CONTRIBUTIONS	$319,137	$316,333	$275,376	$272,519	-8.3%
OPEB CONTRIBUTIONS	$176,000	$168,000	$155,800	$128,000	-17.8%
Total Judicial:	**$2,838,130**	**$2,797,657**	**$2,527,625**	**$2,862,060**	**-0.6%**
Total Salaries & Benefits:	**$2,838,130**	**$2,797,657**	**$2,527,625**	**$2,862,060**	**-0.6%**
Personal Services					
Judicial					
REPAIRS & MAINTENANCE	$1,937	$0	$324	$20,000	900%
FLEET - PARTS	$1,368	$1,538	$1,068	$1,345	21.5%
FLEET - LABOR	$1,846	$1,658	$1,681	$1,905	3.6%
FLEET - OUTSOURCED SERVICE	$1,123	$280	$0	$1,065	-50.2%
BUILDING & LAND RENTAL	$3,713	$3,420	$2,872	$5,000	N/A
EQUIPMENT RENTALS	$7,995	$6,492	$6,932	$15,000	53.1%
TELEPHONE SERVICE	$2,593	$2,926	$2,535	$4,000	14.3%
POSTAGE	$23,479	$16,064	$14,941	$35,000	40%
TRAVEL EXPENSES	$3,348	$3,081	$0	$3,000	-25%
EDUCATION AND TRAINING	$420	$0	$0	$5,000	400%
OTHER PURCHASED SERVICES	$11,102	$10,750	$8,734	$20,000	5.3%
Total Judicial:	**$58,923**	**$46,210**	**$39,086**	**$111,315**	**60.4%**
Total Personal Services:	**$58,923**	**$46,210**	**$39,086**	**$111,315**	**60.4%**
Supplies					
Judicial					
GENERAL SUPPLIES	$36,238	$35,355	$14,515	$38,075	5.8%
GASOLINE/DIESEL	$8,672	$7,108	$6,570	$7,610	-6%
BOOKS & PERIODICALS	$80	$26	$0	$0	-100%
Total Judicial:	**$44,990**	**$42,489**	**$21,085**	**$45,685**	**-12.5%**
Total Supplies:	**$44,990**	**$42,489**	**$21,085**	**$45,685**	**-12.5%**
Capital Assets					
Judicial					
VEHICLES	$25,496	$0	$0	$0	0%
Total Judicial:	**$25,496**	**$0**	**$0**	**$0**	**-100%**

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Capital Assets:	**$25,496**	**$0**	**$0**	**$0**	**-100%**
Intergovernmental Ch					
Judicial					
INDIRECT COST ALLOCATION	$299,004	$289,799	$155,601	$190,073	6%
INTERNAL SVC - RADIO REPLACE	$0	$0	$1,440	$2,245	55.9%
INTERNAL SVC-COMPUTER REP	$2,555	$4,541	$4,922	$4,969	1%
INTERNAL SVC - SAFETY	$20,700	$20,700	$20,700	$19,800	-4.3%
Total Judicial:	**$322,259**	**$315,040**	**$182,663**	**$217,087**	**5.2%**
Total Intergovernmental Ch:	**$322,259**	**$315,040**	**$182,663**	**$217,087**	**5.2%**
Total Expense Objects:	**$3,289,799**	**$3,201,396**	**$2,770,459**	**$3,236,147**	**0.9%**

2907420 - Land Disturbing Act



Suzanne Cooler
County Engineer

DEPARTMENT MISSION STATEMENT:
To protect the health, safety and quality of life of the citizens of unincorporated Chatham County through the regulation of land development through the administration and enforcement of the land disturbing activities ordinance, the soil erosion and sedimentation control ordinance, the storm water management ordinance, and the Chatham County engineering policy.

DEPARTMENT SERVICES: Georgia law regulates land-disturbing activity, which is defined as "any activity which may result in soil erosion from water or wind and the movement of sediments into state water or onto lands within the state, including, but not limited to, clearing, dredging, grading, excavating, transporting, and filling of land but not including agricultural practices as described in paragraph (5) of Code Section 12-7-17 (http://www.legis.state.ga.us/cgi-bin/gl_codes_detail.pl?code=12-7-17)."

Personnel

Total	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	2	2	2
Part-Time Positions	0	0	0
Total	**2.00**	**2.00**	**2.00**

Goals and Perfomance

Department Goals

Description	Strategic Plan Factor
Goal #1 - To protect, maintain and enhance public health, safety and welfare through the regulation and management of the storm sewer system and compliance with the federal clean water act and to minimize the adverse effects of increased storm water runoff from development.	Health Safety & Welfare

Department Objectives and Key Results

GOAL	Activity to Accomplish the Goal	Relation to a Strategic Plan and Key Factors
1	Chatham County community, and residents feel empowered to attain a high quality of life.	Health, Safety & Welfare
1	Oversee all Land Disturbing Activities	Quality Service for Our Customers

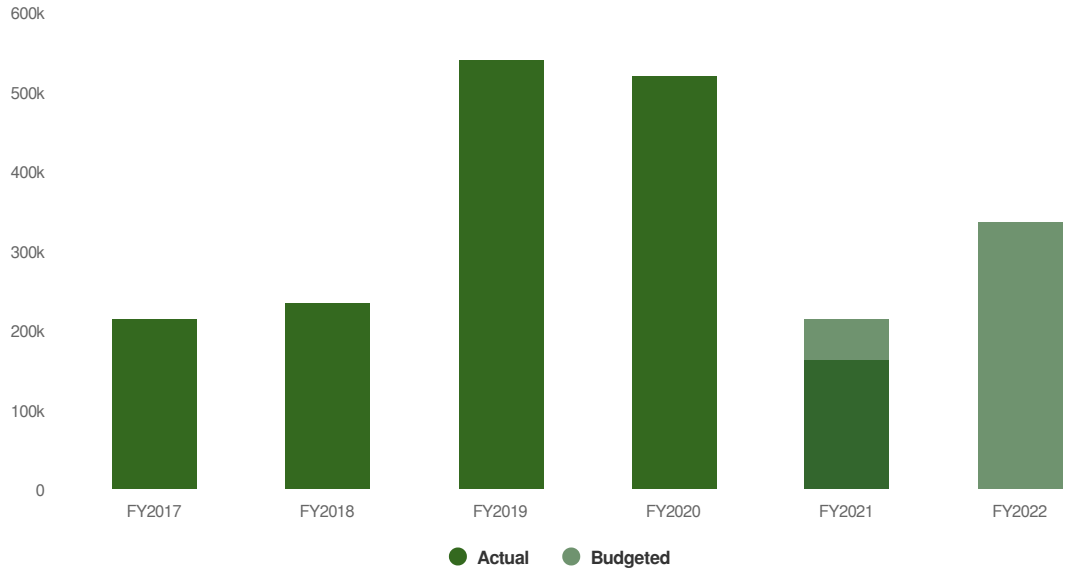
Performance Measures

Measure	FY2020 Actual	FY2021 Adopted	FY2022 Adopted
Land Disturbing Activities Permits	N/A	N/A	N/A
Acres affected	N/A	N/A	N/A

Revenues Summary

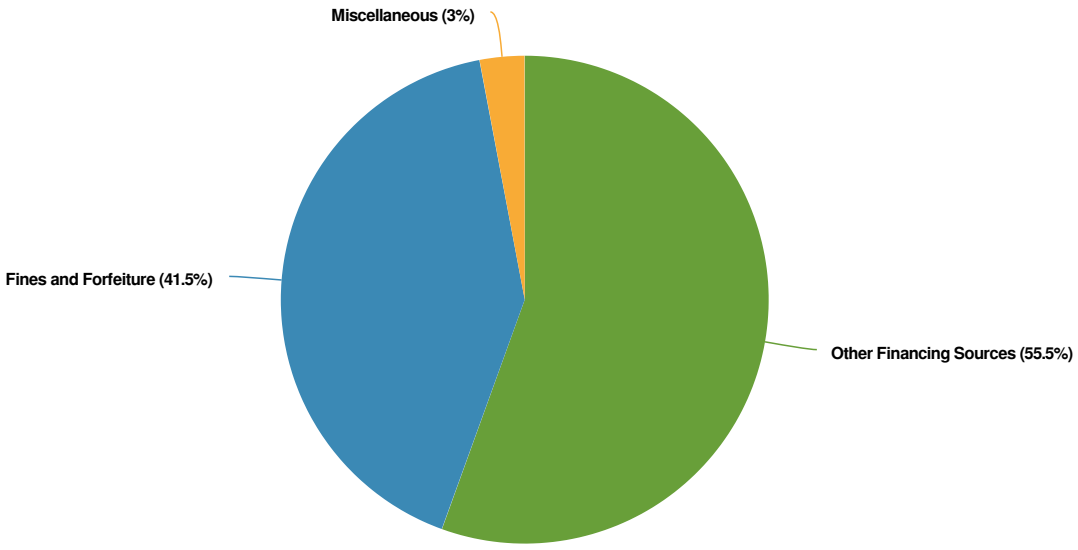
$337,330 **$122,330**
(56.9% vs. prior year)

Fund 290 - Land Disturbing Act Proposed and Historical Budget vs. Actual

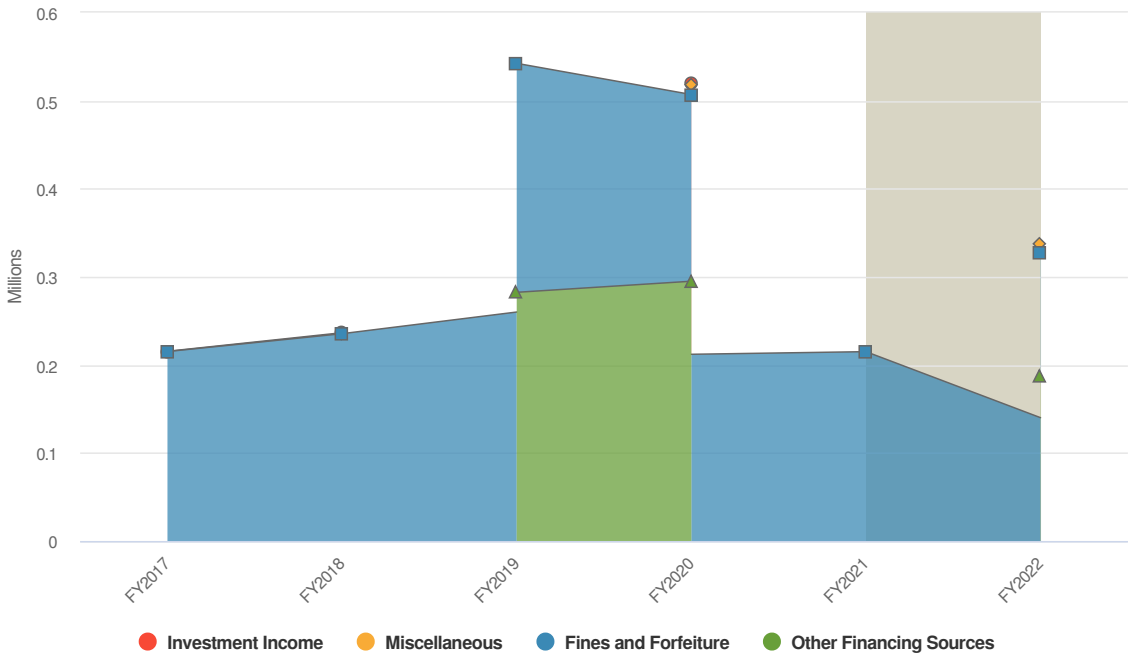


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



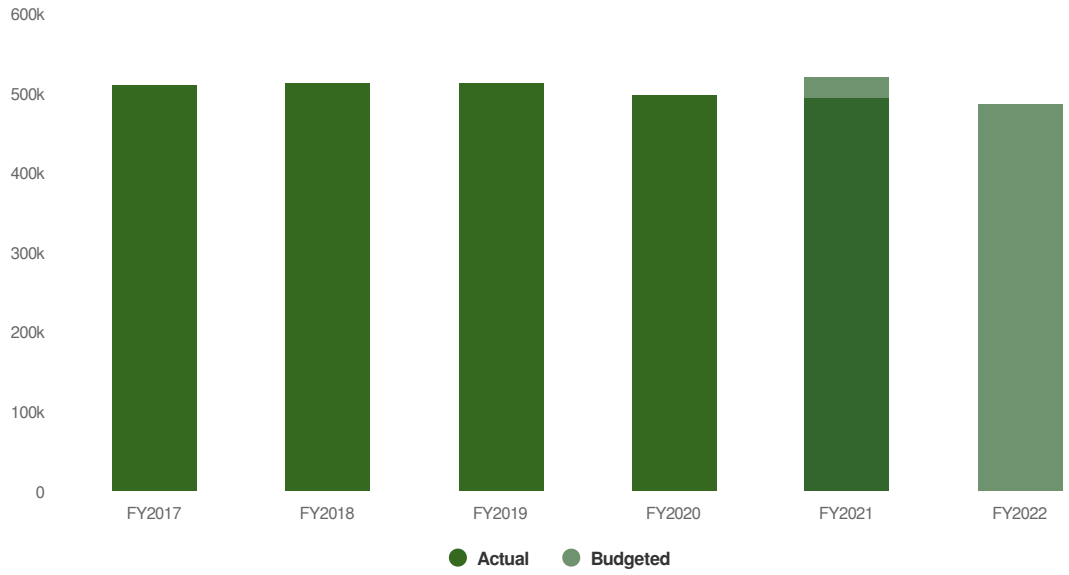
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Revenue Source						
Fines and Forfeiture						
LDAO REVENUE	$240,000	$207,408	$134,901	$125,000	-37.5%	
NPDES PERMIT FEES	$20,000	$4,607	$7,077	$15,000	0%	
Total Fines and Forfeiture:	**$260,000**	**$212,015**	**$141,979**	**$140,000**	**-34.9%**	
Investment Income						
INTEREST REVENUE	$0	$2,337	$120	$0	0%	
Total Investment Income:	**$0**	**$2,337**	**$120**	**$0**	**0%**	
Miscellaneous						
MISCELLANEOUS REVENUE	$0	$11,248	$22,076	$10,000	N/A	
Total Miscellaneous:	**$0**	**$11,248**	**$22,076**	**$10,000**	**N/A**	
Other Financing Sources						
TRANS IN FR SSD FUND	$282,389	$294,975	$0	$187,330	N/A	
Total Other Financing Sources:	**$282,389**	**$294,975**	**$0**	**$187,330**	**N/A**	
Total Revenue Source:	**$542,389**	**$520,575**	**$164,175**	**$337,330**	**56.9%**	

Expenditures Summary

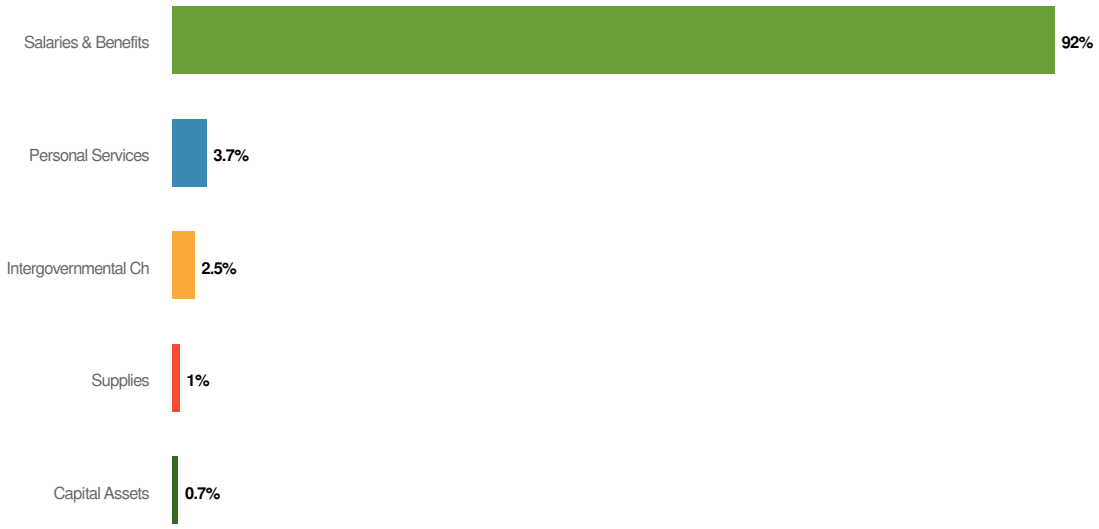
$486,870 -$34,748
(-6.66% vs. prior year)

Fund 290 - Land Disturbing Act Proposed and Historical Budget vs. Actual

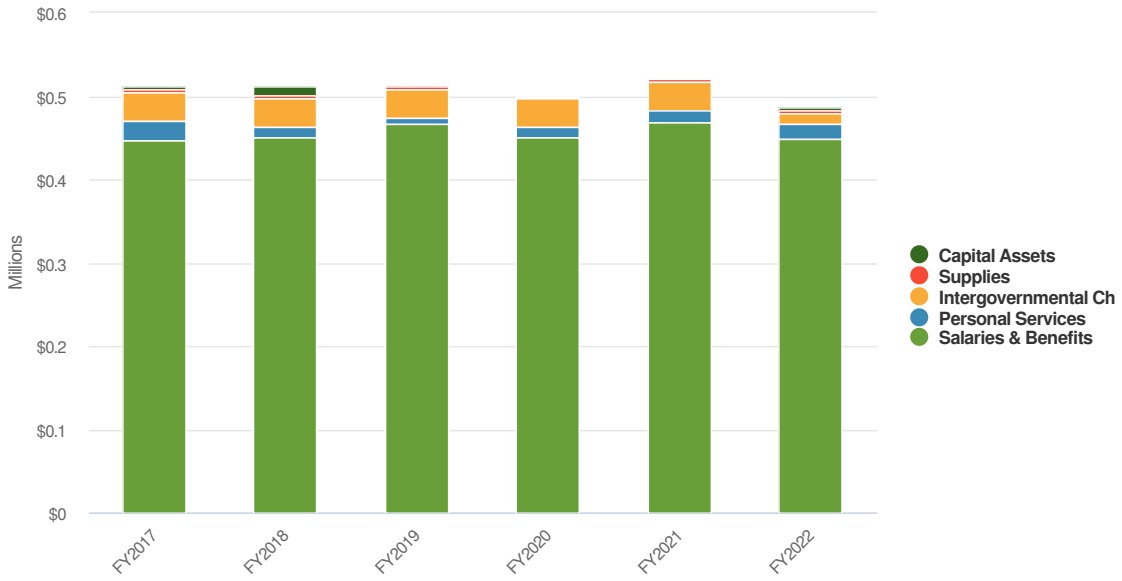


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
Housing and Development					
REGULAR EMPLOYEES	$319,616	$301,154	$305,740	$310,686	-0.2%
TEMPORARY EMPLOYEES	$0	$18,000	$1,706	$0	0%
HEALTH INSURANCE	$48,946	$42,638	$48,324	$51,612	-20.7%
SOCIAL SECURITY	$22,750	$23,044	$21,904	$23,768	8%
PENSION CONTRIBUTIONS	$58,874	$46,825	$52,916	$47,615	-10%
OPEB CONTRIBUTIONS	$17,000	$18,690	$17,690	$14,240	-19.5%
Total Housing and Development:	**$467,186**	**$450,350**	**$448,279**	**$447,921**	**-4.5%**
Total Salaries & Benefits:	**$467,186**	**$450,350**	**$448,279**	**$447,921**	**-4.5%**
Personal Services					
Housing and Development					
PROFESSIONAL SERVICES	$0	$0	$0	$2,000	0%
REPAIRS & MAINTENANCE	$0	$0	$2,740	$0	-100%
FLEET - PARTS	$198	$424	$551	$355	173.1%
FLEET - LABOR	$275	$355	$809	$390	66%
FLEET - OUTSOURCED SERVICE	$0	$0	$1,796	$70	N/A
BUILDING & LAND RENTAL	$1,560	$1,560	$1,200	$1,440	0%
TELEPHONE SERVICE	$525	$600	$600	$750	0%
ADVERTISING	$0	$3,914	$0	$0	0%
TRAVEL EXPENSES	$2,284	$2,771	$0	$7,560	147.9%

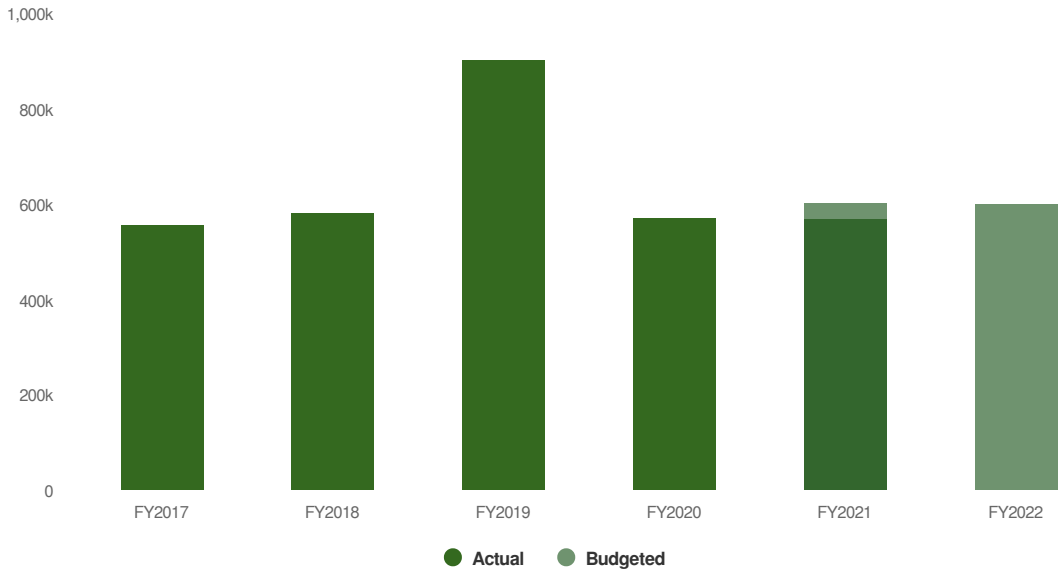
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
DUES AND FEES	$265	$360	$415	$500	38.9%
EDUCATION AND TRAINING	$1,035	$1,910	$620	$5,125	215.4%
Total Housing and Development:	**$6,142**	**$11,895**	**$8,731**	**$18,190**	**33.8%**
Total Personal Services:	**$6,142**	**$11,895**	**$8,731**	**$18,190**	**33.8%**
Supplies					
Housing and Development					
GENERAL SUPPLIES	$250	$113	$143	$500	0%
GASOLINE/DIESEL	$1,442	$1,125	$2,165	$1,310	19.1%
OTHER SUPPLIES	$555	$28	$533	$2,500	23.5%
UNIFORMS	$393	$242	$397	$500	0%
Total Housing and Development:	**$2,639**	**$1,508**	**$3,237**	**$4,810**	**16.6%**
Total Supplies:	**$2,639**	**$1,508**	**$3,237**	**$4,810**	**16.6%**
Capital Assets					
Housing and Development					
COMPUTERS	$1,575	$0	$0	$3,600	N/A
Total Housing and Development:	**$1,575**	**$0**	**$0**	**$3,600**	**N/A**
Total Capital Assets:	**$1,575**	**$0**	**$0**	**$3,600**	**N/A**
Intergovernmental Ch					
Housing and Development					
INDIRECT COST ALLOCATION	$34,997	$34,997	$34,997	$12,349	-64.7%
Total Housing and Development:	**$34,997**	**$34,997**	**$34,997**	**$12,349**	**-64.7%**
Total Intergovernmental Ch:	**$34,997**	**$34,997**	**$34,997**	**$12,349**	**-64.7%**
Total Expense Objects:	**$512,539**	**$498,750**	**$495,245**	**$486,870**	**-6.7%**

Fund 214 - Street Lighting

Revenues Summary

$602,119 -$180
(-0.03% vs. prior year)

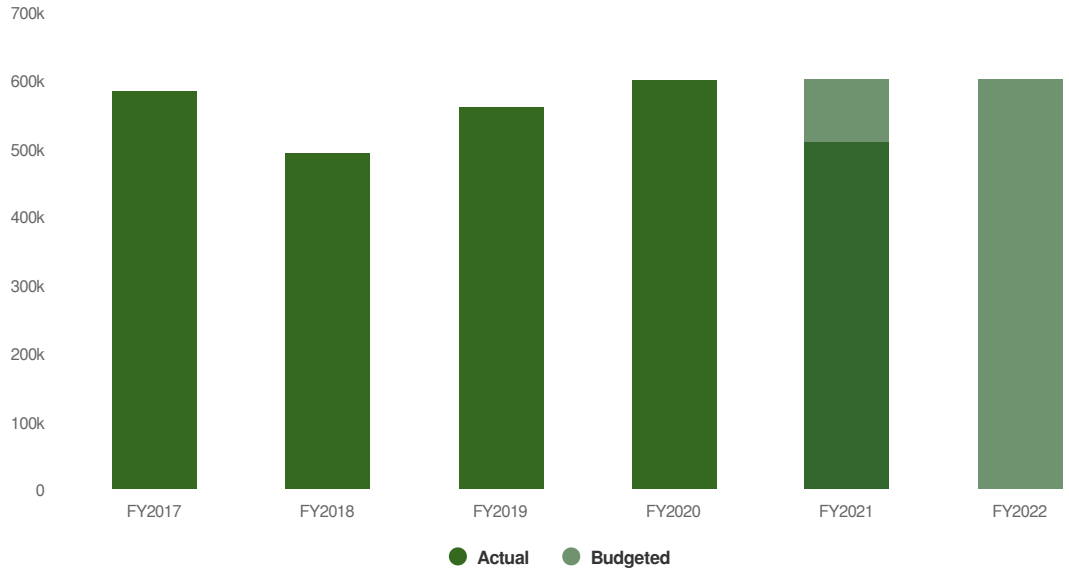
Fund 214 - Street Lighting Proposed and Historical Budget vs. Actual



Expenditures Summary

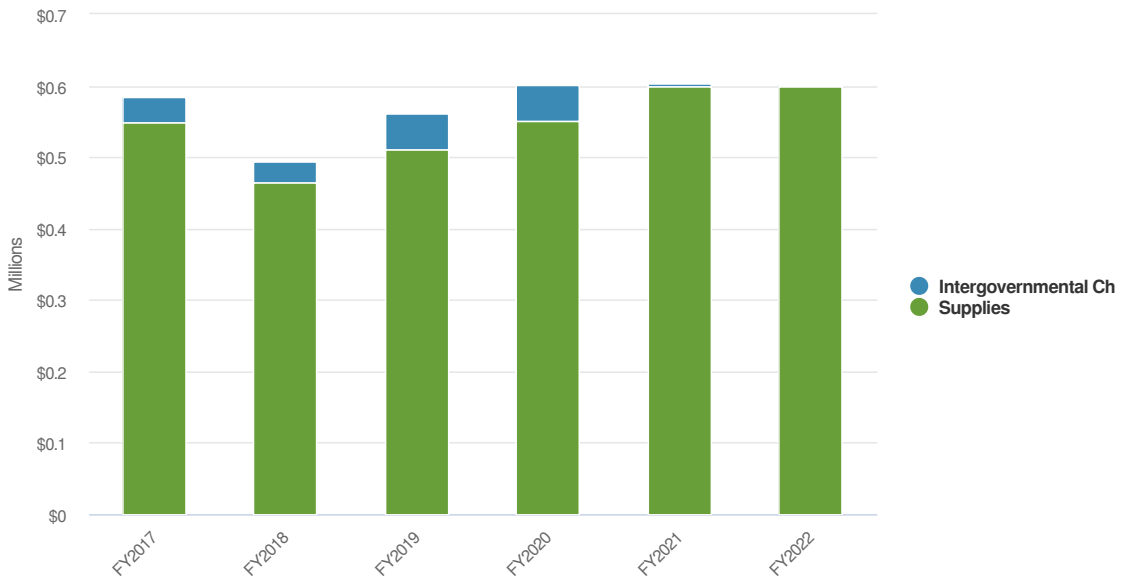
$602,119 -$180
(-0.03% vs. prior year)

Fund 214 - Street Lighting Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
Expense Objects						
Supplies						
Public Works						

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)	Notes
ELECTRICITY	$510,867	$551,738	$509,011	$600,000	0%	
Total Public Works:	**$510,867**	**$551,738**	**$509,011**	**$600,000**	**0%**	
Total Supplies:	**$510,867**	**$551,738**	**$509,011**	**$600,000**	**0%**	
Intergovernmental Ch						
Public Works						
INDIRECT COST ALLOCATION	$50,255	$50,255	$2,299	$2,119	-7.8%	
Total Public Works:	**$50,255**	**$50,255**	**$2,299**	**$2,119**	**-7.8%**	
Total Intergovernmental Ch:	**$50,255**	**$50,255**	**$2,299**	**$2,119**	**-7.8%**	
Total Expense Objects:	**$561,122**	**$601,993**	**$511,310**	**$602,119**	**0%**	

2153800 - Emergency Communications



Diane Pickney
Director

DEPARTMENT MISSION STATEMENT: Chatham 911 Communications Services is committed to providing excellent 911 customer services with honor and integrity through employee development, transparency and community awareness.

DEPARTMENT SERVICES: The Core functions of the 911 Department are to answer 911 and administrative calls regarding police, fire and medical emergencies that occur within the City of Savannah, municipalities and the unincorporated areas of Chatham County and dispatch the appropriate resource agencies. The 911 Center also provides pre-arrival instructions to callers on medical and criminal justice related calls.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	103	103	107
Part-Time Positions	4	4	3
Total	**107**	**107**	**110**

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
#1 — Answer calls in a professional and efficient manner.	Quality Service to our customers
#2 — Review, revise, and develop policies for the 911 Center	Superior Work Environment
#3 — Purchase a new CAD/RMS System	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Work with Human Resources to advertise, test, interview, and hire qualified candidates to fill vacancies in the call center.
2.	Work with management/supervisor/stakeholders to review, revise, and develop policies to ensure compliance with Federal and State laws and organizational best practices.
3.	Develop a CAD Core Team to work with Chatham County Project Management in reviewing proposals and work in conjunction with stakeholders to review features of each system and attend scripted demonstrations by selected vendors.

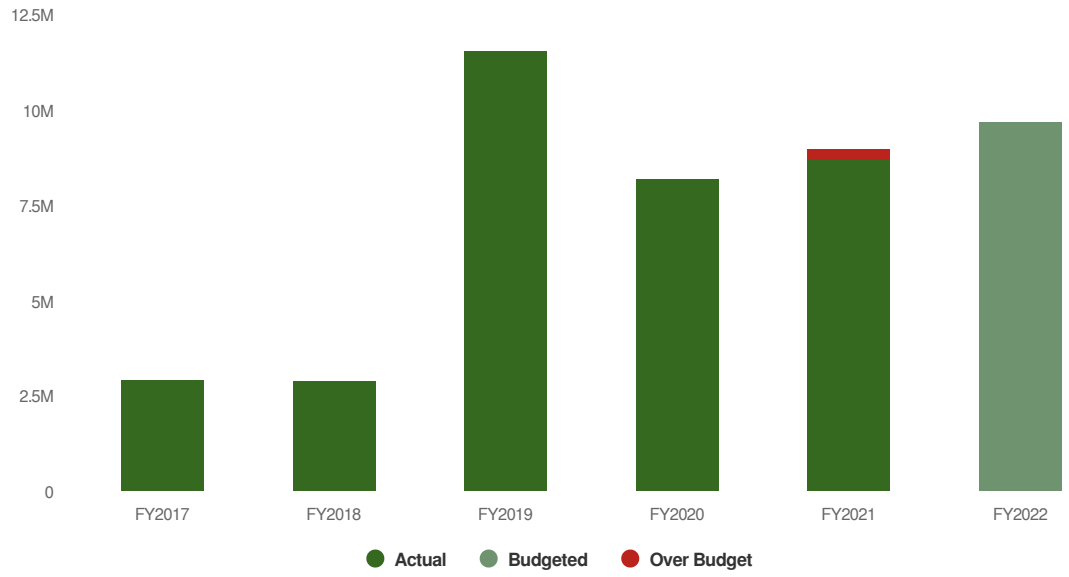
Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Decrease vacancies by at least 25%	N/A	N/A	25%
Review, revise, and develop a minimum of 15 policies	N/A	N/A	15

Revenues Summary

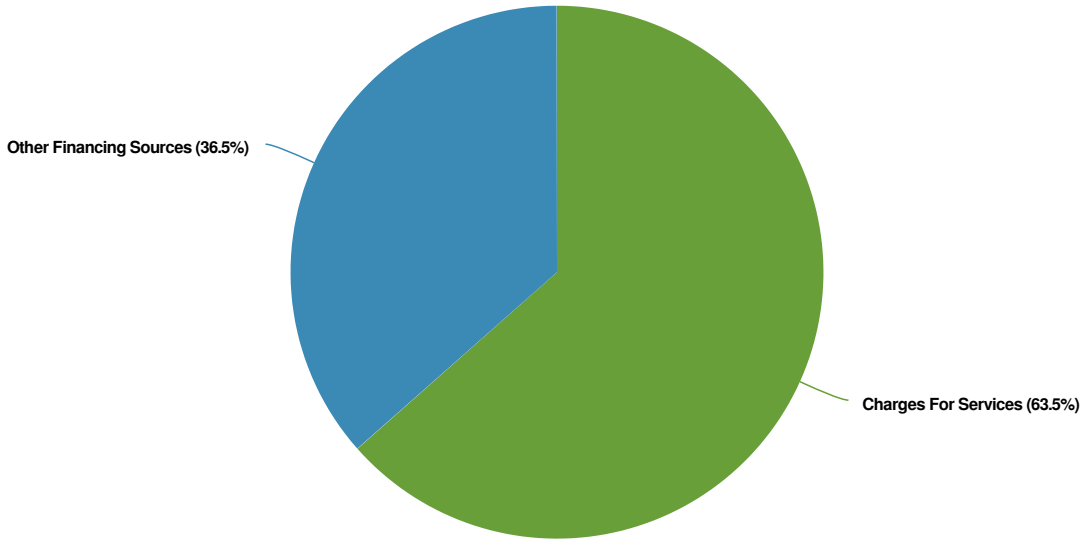
$9,704,114 **$958,149**
(10.96% vs. prior year)

Fund 215 - Emergency Communications Proposed and Historical Budget vs. Actual

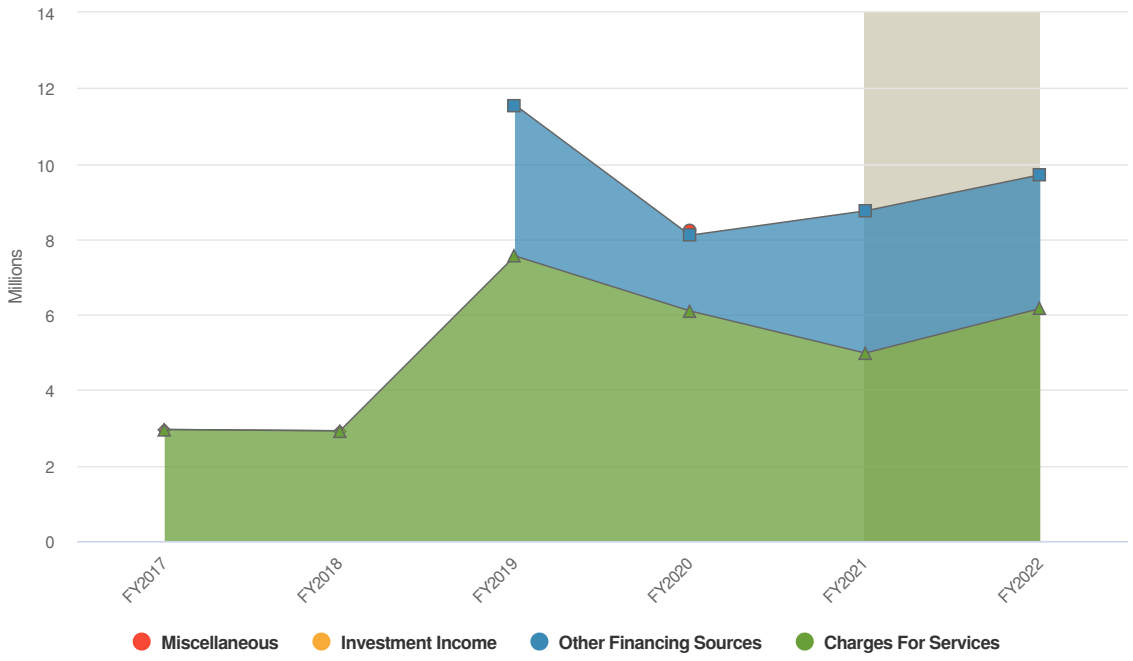


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

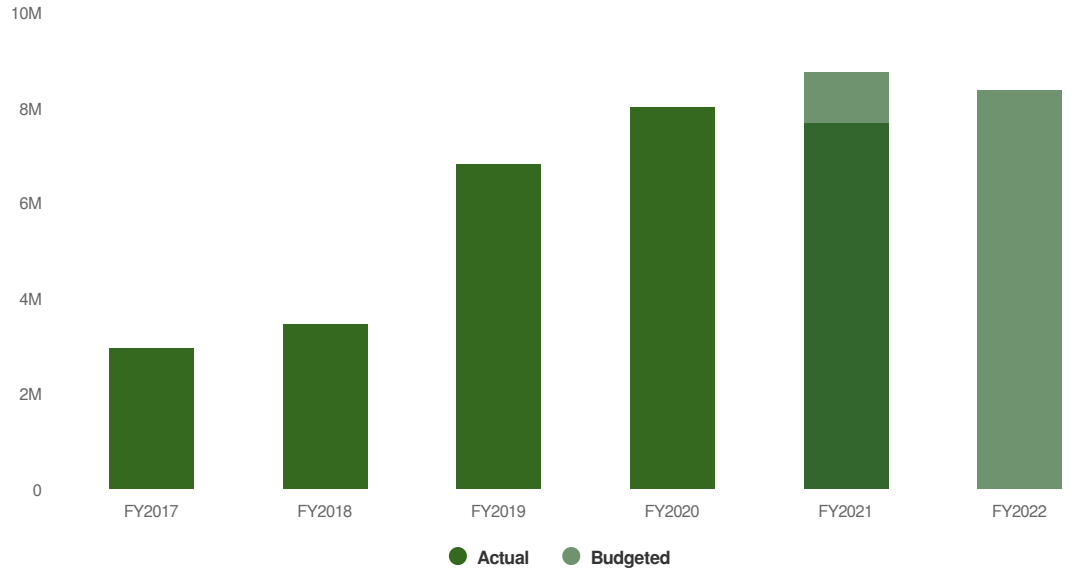
Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Charges For Services					
E-911 FEES	$7,553,135	$6,095,490	$5,240,186	$6,159,977	23.7%
Total Charges For Services:	**$7,553,135**	**$6,095,490**	**$5,240,186**	**$6,159,977**	**23.7%**
Investment Income					
INTEREST REVENUE	$0	$7,426	$386	$0	0%
Total Investment Income:	**$0**	**$7,426**	**$386**	**$0**	**0%**
Miscellaneous					
MISCELLANEOUS REVENUE	$0	$120,103	$9,238	$0	0%
Total Miscellaneous:	**$0**	**$120,103**	**$9,238**	**$0**	**0%**
Other Financing Sources					
TRANS IN FR GENERAL FUND	$4,000,000	$2,006,502	$2,998,700	$2,807,816	-6.4%
TRANS IN FR SSD FUND	$0	$0	$768,265	$736,321	-4.2%
Total Other Financing Sources:	**$4,000,000**	**$2,006,502**	**$3,766,965**	**$3,544,137**	**-5.9%**
Total Revenue Source:	**$11,553,135**	**$8,229,522**	**$9,016,775**	**$9,704,114**	**11%**

Expenditures Summary

$8,360,549

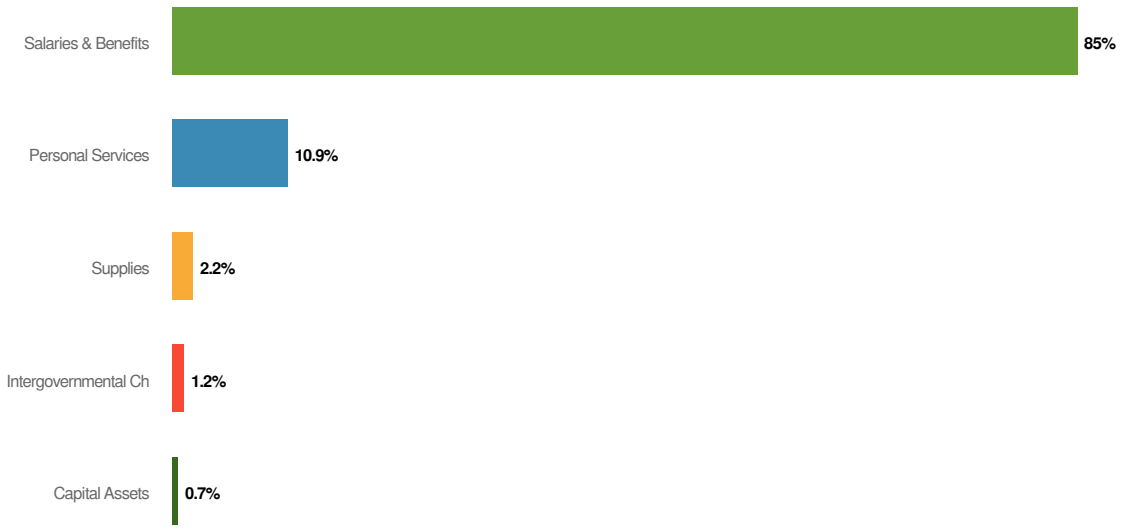
-$376,976
(-4.31% vs. prior year)

Fund 215 - Emergency Communications Proposed and Historical Budget vs. Actual

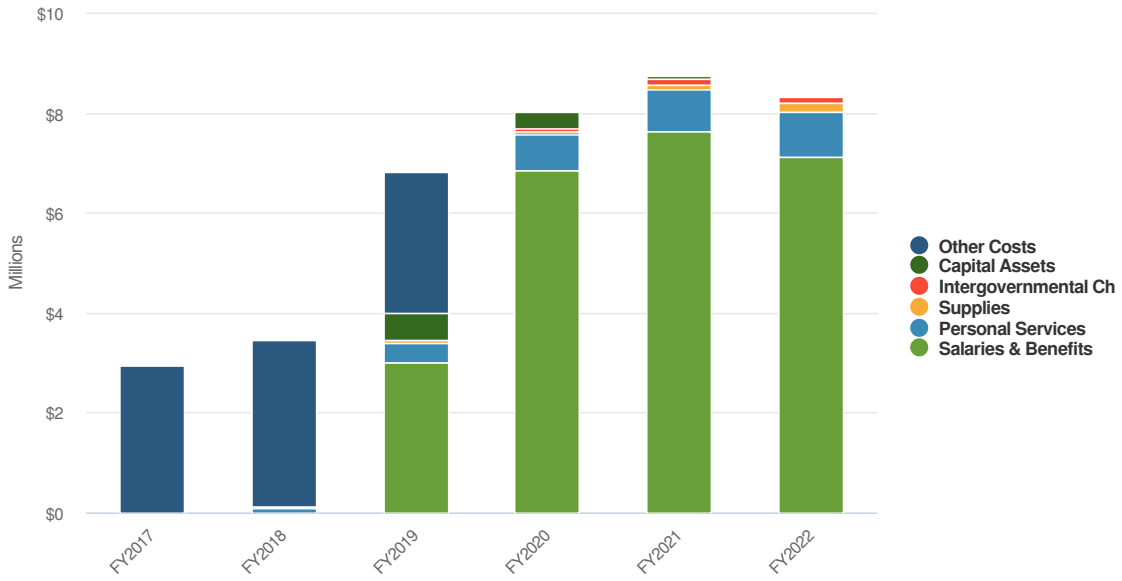


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Salaries & Benefits					
REGULAR EMPLOYEES	$1,636,410	$3,821,049	$3,664,890	$4,249,467	-0.6%
TEMPORARY EMPLOYEES	$15,077	$62,715	$54,129	$30,000	-50%
OVERTIME	$245,493	$631,469	$705,162	$350,000	-50%
HEALTH INSURANCE	$480,228	$945,769	$942,284	$1,204,372	-0.3%
SOCIAL SECURITY	$132,127	$318,123	$311,896	$304,277	2.9%
PENSION CONTRIBUTIONS	$293,510	$634,336	$637,229	$638,731	-4.7%
OPEB CONTRIBUTIONS	$200,000	$444,360	$415,800	$329,600	-20.7%
Total Salaries & Benefits:	**$3,002,845**	**$6,857,822**	**$6,731,390**	**$7,106,447**	**-6.8%**
Personal Services					
PROFESSIONAL SERVICES	$134,963	$122,762	$151,153	$67,446	58%
CUSTODIAL EXPENSE	$0	$0	$0	$14,700	N/A
REPAIRS & MAINTENANCE	$927	$190,998	$261,127	$327,710	25.8%
FLEET - PARTS	$124	$236	$275	$210	-16%
FLEET - LABOR	$120	$313	$378	$340	-32%
FLEET - OUTSOURCED SERVICE	$482	$4,560	$1,202	$1,185	374%
EQUIPMENT RENTALS	$3,123	$8,698	$11,816	$12,264	-16.5%
TELEPHONE SERVICE	$204,976	$280,500	$255,686	$280,000	7.7%
POSTAGE	$0	$0	$0	$400	0%
ADVERTISING	$0	$84	$0	$4,000	0%
PRINTING AND BINDING EXP	$322	$185	$362	$4,000	0%

Name	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
TRAVEL EXPENSES	$10,023	$30,990	$14,778	$75,486	47.5%
DUES AND FEES	$0	$439	$1,551	$2,553	17.3%
EDUCATION AND TRAINING	$11,953	$28,019	$31,775	$84,437	-39.9%
LICENSES	$0	$180	$0	$17,842	8%
OTHER PURCHASED SERVICES	$19,746	$50,180	$15,131	$20,000	-33.3%
PROFESSIONAL SERVICES		$0	$7,378	$0	0%
OTHER PURCHASED SERVICES		$0	$17,401	$0	0%
Total Personal Services:	**$386,759**	**$718,143**	**$770,013**	**$912,573**	**10.3%**
Supplies					
GENERAL SUPPLIES	$18,413	$21,602	$13,636	$55,000	37.5%
GASOLINE/DIESEL	$546	$1,120	$1,969	$2,000	33.3%
CATERED MEALS	$2,614	$2,579	$6,097	$15,000	47.1%
BOOKS & PERIODICALS	$0	$0	$0	$500	0%
OTHER SMALL EQUIPMENT	$0	$0	$1,325	$3,400	70%
OTHER SUPPLIES	$2,388	$10,957	$4,877	$55,160	376.6%
UNIFORMS	$27,238	$1,845	$24,253	$51,000	6.3%
Total Supplies:	**$51,199**	**$38,103**	**$52,157**	**$182,060**	**60%**
Capital Assets					
FURNITURE & FIXTURES	$44,836	$3,599	$8,798	$33,247	66.2%
COMPUTERS	$475,235	$50,973	$3,602	$23,235	102.1%
OTHER EQUIPMENT	$669	$264,780	$15,492	$0	-100%
Total Capital Assets:	**$520,739**	**$319,352**	**$27,891**	**$56,482**	**-21.2%**
Intergovernmental Ch					
INTERNAL SVC - RADIO REPLACE	$0	$0	$5,760	$8,979	55.9%
INTERNAL SVC-COMPUTER REP	$0	$41,558	$45,365	$45,858	1.1%
INTERNAL SVC - SAFETY	$22,275	$36,000	$46,800	$48,150	2.9%
Total Intergovernmental Ch:	**$22,275**	**$77,558**	**$97,925**	**$102,987**	**5.2%**
Other Costs					
INTERGOVERNMENTAL - SAVANNAH	$4,304	$0	$0	$0	0%
PMTS TO OTHERS	$2,842,661	$0	$0	$0	0%
Total Other Costs:	**$2,846,965**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$6,830,782**	**$8,010,979**	**$7,679,377**	**$8,360,549**	**-4.3%**

APPENDICES

Classification & Pay Plan

GRADE	MIN	MAX	JOB TITLE	CLASS CODE
4	23,537	37,659	INTERN	1056
4	23,537	37,659	LAW ENFORCEMENT INTERN	9182
5	24,204	38,727	COMPUTER TECHNICIAN INTERN	1074
6	13.1346	Hourly	AQUATIC SPECIALIST	1532
6	14.1400	Hourly	HEAD LIFE GUARD	1531
6	12.0000	Hourly	LIFEGUARD	1529
6	12.0000	Hourly	SPECIAL NEEDS SWIM LESSON INSTRUCTOR	1530
6	12.0000	Hourly	SWIMMING INSTRUCTOR	1528
6	24,960	39,936	CLERICAL ASSISTANT I	1002
7	25,742	41,187	CUSTODIAN I	5040
7	25,742	41,187	MAINTENANCE SERVICE WORKER	4060
7	25,742	41,187	MANAGEMENT INTERN I	1076
7	25,742	41,187	MOSQUITO CONTROL AIDE	4160
7	25,742	41,187	RECREATION AIDE	1512
8	26,504	42,406	CASHIER I	1300
8	26,504	42,406	CASHIER/RECEPTIONIST	1311
9	27,320	43,712	CLERICAL ASSISTANT II	1006
9	27,320	43,712	CONSTRUCTION WORKER I	4058
9	27,320	43,712	CUSTODIAN II	5048
9	27,320	43,712	CUSTODIAN/MESSENGER	5044
9	27,320	43,712	CUSTOMER SERVICE REPRESENTATIVE I	1029
9	27,320	43,712	MAINTENANCE WORKER I	4062
9	27,320	43,712	MANAGEMENT INTERN II	1077
10	28,134	45,014	CALL TAKER TRAINEE	3516
10	28,134	45,014	COMMUNICATIONS OFFICER TRAINEE	3502
10	28,134	45,014	CUSTOMER SERVICE REPRESENTATIVE II	1031
10	28,134	45,014	EQUIPMENT OPERATOR I	4076
10	28,134	45,014	PARK FACILITIES GROUNDS MAINTENANCE	1503
10	28,134	45,014	RECYCLING CENTER ATTENDANT I	1522
11	28,982	46,371	ACCOUNTS SPECIALIST	1228
11	28,982	46,371	BRIDGE TENDER	4250
11	28,982	46,371	BUILDING MAINTENANCE & SECURITY WORKER	4116
11	28,982	46,371	CASHIER II	1302
11	28,982	46,371	CLERICAL ASSISTANT III	1007
11	28,982	46,371	ENTOMOLOGY ASSISTANT	4167
11	28,982	46,371	ENTOMOLOGY LAB TECHNICIAN	4166
11	28,982	46,371	LAW ENFORCEMENT RECORDS SPECIALIST I	3419
11	28,982	46,371	MAINTENANCE WORKER II	4063
11	28,982	46,371	PRODUCTION AND DISTRIBUTION CLERK	1005
11	28,982	46,371	RECYCLING CENTER ATTENDANT II	1523
11	28,982	46,371	TAX/TAG PROCESSOR I	1304
12	29,860	47,776	ANIMAL CARE ASSISTANT	3230
12	29,860	47,776	CASHIER III	1303
12	29,860	47,776	CUSTODIAN III	5051
12	29,860	47,776	CUSTOMER SERVICE REPRESENTATIVE III	1032
12	29,860	47,776	E911 RECORDS TECHNICIAN I	3512
12	29,860	47,776	EQUIPMENT MECHANIC I	4202
12	29,860	47,776	EQUIPMENT OPERATOR II	4078
12	29,860	47,776	INVENTORY CONTROL SPECIALIST	1290
12	29,860	47,776	LAB TECHNICIAN / SCREENER	3035
12	29,860	47,776	MAINTENANCE WORKER II-CREW LEADER	4073

12	29,860	47,776	PARKING ATTENDANT	5053
12	29,860	47,776	POLICE RECORDS TECHNICIAN	3454
12	29,860	47,776	QUARTERMASTER	1229
12	29,860	47,776	RECORDS CLERK	1010
12	29,860	47,776	RECREATION LEADER	1514
12	29,860	47,776	VETERINARY TECHNICIAN	3238
13	30,736	49,178	BOARD OF EQUALIZATION COORDINATOR	1020
13	30,736	49,178	CALL TAKER	3517
13	30,736	49,178	CLERICAL ASSISTANT IV	1012
13	30,736	49,178	COURT REPORTER	1379
13	30,736	49,178	DELINQUENT TAX TECHNICIAN	1312
13	30,736	49,178	DEPUTY CLERK I	1370
13	30,736	49,178	DEPUTY COURT CLERK I	1350
13	30,736	49,178	LAW ENFORCEMENT RECORDS SPECIALIST II	3420
13	30,736	49,178	MOTOR VEHICLE PROCESSOR I	1340
13	30,736	49,178	TAX/TAG TITLE PROCESSOR II	1306
14	31,500	50,400	ACCOUNTING TECHNICIAN I	1230
14	31,500	50,400	ADMINISTRATIVE ASSISTANT I	1058
14	31,500	50,400	ANIMAL SERVICES OFFICER	3232
14	31,500	50,400	ASSISTANT TO BOARD OF ASSESSOR SECRETARY	2027
14	31,500	50,400	ASSISTANT TO CLERK OF COMMISSION	1081
14	31,500	50,400	CONTROL ROOM OPERATOR	3442
14	31,500	50,400	CUSTOMER SERVICE REPRESENTATIVE IV	1033
14	31,500	50,400	DEPUTY CLERK II	1371
14	31,500	50,400	DEPUTY COURT CLERK II	1351
14	31,500	50,400	DUTY MANAGER	1527
14	31,500	50,400	E911 RECORDS TECHNICIAN II	3507
14	31,500	50,400	EMERGENCY COMMUNICATIONS DISPATCHER	3228
14	31,500	50,400	EQUIPMENT OPERATOR III	4080
14	31,500	50,400	FORENSIC TECHNICIAN	3455
14	31,500	50,400	GROUNDS MAINTENANCE LEAD WORKER	4071
14	31,500	50,400	HUMAN RESOURCES TECHNICIAN I	1044
14	31,500	50,400	LAW ENFORCEMENT RECORDS SPECIALIST III	3423
14	31,500	50,400	LEGAL SECRETARY I	1123
14	31,500	50,400	MAINTENANCE WORKER III	4064
14	31,500	50,400	RECORDS TECHNICIAN	1207
14	31,500	50,400	SENIOR RECORDS CLERK	1017
14	31,500	50,400	VIDEO VISITATION OPERATOR	3443
15	32,617	52,187	ACCOUNTING TECHNICIAN II	1231
15	32,617	52,187	ANIMAL ADOPTION AND RESCUE COORDINATOR	3240
15	32,617	52,187	ASSISTANT GROUND ADULTICIDING SUPERVISOR	4169
15	32,617	52,187	CHIEF COURT REPORTER	1380
15	32,617	52,187	COMMUNICATIONS OFFICER	3503
15	32,617	52,187	ENFORCEMENT TECHNICIAN II	1018
15	32,617	52,187	ENTOMOLOGY TECHNICIAN	4168
15	32,617	52,187	HUMAN RESOURCES TECHNICIAN II	1045
15	32,617	52,187	JAIL GROUNDS MAINTENANCE WORKER	4118
15	32,617	52,187	JUDICIAL CASE MANAGER	1382
15	32,617	52,187	MOTOR VEHICLE PROCESSOR II	1341
15	32,617	52,187	PROPERTY AND EVIDENCE TECHNICIAN	3450
15	32,617	52,187	STORM WATER TECHNICIAN	4044
15	32,617	52,187	TAX/TAG TITLE PROCESSOR III	1309
16	33,630	53,808	ADMINISTRATIVE ASSISTANT II	1059

16	33,630	53,808	COMMUNITY RESOURCE OFFICER	3464
16	33,630	53,808	CUSTOMER SERVICE SUPERVISOR-SHERIFF	1030
16	33,630	53,808	DEPUTY CLERK III	1372
16	33,630	53,808	DEPUTY COURT CLERK III	1352
16	33,630	53,808	EQUIPMENT MECHANIC II	4206
16	33,630	53,808	EQUIPMENT OPERATOR IV	4081
16	33,630	53,808	LEAD ANIMAL SERVICES OFFICER	3231
16	33,630	53,808	LEGAL SECRETARY II	1124
16	33,630	53,808	MAINTENANCE WORKER IV	4065
16	33,630	53,808	POLICE RECORDS SUPERVISOR	3452
16	33,630	53,808	SENIOR COMMUNICATIONS OFFICER	3504
17	34,665	55,464	ACCOUNTING TECHNICIAN III	1232
17	34,665	55,464	ASSISTANT BRIDGE SUPERVISOR	4252
17	34,665	55,464	GROUND ADULTICIDING SUPERVISOR	4170
17	34,665	55,464	LEAD MAINTENANCE WORKER	4109
17	34,665	55,464	LEAD MAINTENANCE WORKER - MOSCON	4068
17	34,665	55,464	LEADWORKER - TRAFFIC SIGN SHOP	4077
17	34,665	55,464	MAINTENANCE SUPERVISOR I	4066
17	34,665	55,464	MAINTENANCE TECHNICIAN/TRAINER	4070
17	34,665	55,464	MOTOR VEHICLE PROCESSOR III	1342
17	34,665	55,464	SENIOR STORM WATER TECHNICIAN	4045
18	35,696	57,114	CASE MANAGER	1375
18	35,696	57,114	CHATHAM APPRENTICE PROGRAM COORDINATOR	9602
18	35,696	57,114	COMMUNICATIONS TRAINING OFFICER	3505
18	35,696	57,114	CORRECTIONS COUNSELOR I	3421
18	35,696	57,114	CORRECTIONS PROGRAM COORDINATOR	3426
18	35,696	57,114	CORRECTIONS TRANSITION SPECIALIST	3429
18	35,696	57,114	COUNTER NARCOTICS TEAM EVIDENCE CUSTODIAN	3200
18	35,696	57,114	COURT SERVICE SPECIALIST	1376
18	35,696	57,114	DEPUTY CLERK IV	1373
18	35,696	57,114	DEPUTY COURT CLERK IV	1353
18	35,696	57,114	EQUIPMENT OPERATOR/MECHANIC	4082
18	35,696	57,114	FACILITIES MAINTENANCE ANALYST	4140
18	35,696	57,114	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN I	2413
18	35,696	57,114	HUMAN RESOURCES SPECIALIST	1046
18	35,696	57,114	INDIGENT DEFENSE UNIT SPECIALIST	7300
18	35,696	57,114	JUNIOR COMPUTER SUPPORT ASSISTANT	1432
18	35,696	57,114	MAINTENANCE SUPERVISOR II	4067
18	35,696	57,114	PARTS ROOM MANAGER	1292
18	35,696	57,114	PROPERTY AND EVIDENCE CUSTODIAN	3451
18	35,696	57,114	QUALITY ASSURANCE OFFICER	3510
18	35,696	57,114	QUARTERMASTER - POLICE	3453
18	35,696	57,114	REVENUE COLLECTOR	1322
18	35,696	57,114	SPORTS COORDINATOR	1518
19	36,780	60,687	ACCOUNTING TECHNICIAN IV	1233
19	36,780	60,687	ACCOUNTING TECHNICIAN IV/DEPUTY CLERK	2046
19	36,780	60,687	ADMINISTRATIVE ASSISTANT III	1060
19	36,780	60,687	AIRCRAFT SERVICE TECHNICIAN	4172
19	36,780	60,687	APPRAISER I	2012
19	36,780	60,687	ARBORIST TECHNICIAN	2073
19	36,780	60,687	ASSISTANT DOCUMENT PRODUCTION	1220
19	36,780	60,687	BUILDING MAINTENANCE MECHANIC	4120
19	36,780	60,687	CALL CENTER SUPERVISOR	1337

19	36,780	60,687	CODES INSPECTOR I	2058
19	36,780	60,687	COMPUTER SERVICES TECHNICIAN I	1171
19	36,780	60,687	CUSTODIAN SUPERVISOR	5050
19	36,780	60,687	CUSTOMER SERVICE REPRESENTATIVE SUPERVISOR	1039
19	36,780	60,687	DEALERSHIP SUPERVISOR	1335
19	36,780	60,687	DEVELOPMENT PROCESSING ASSISTANT	2054
19	36,780	60,687	E911 RECORDS CUSTODIAN	3511
19	36,780	60,687	EMERGENCY DISPATCH SUPERVISOR/TAC/ISO	3444
19	36,780	60,687	LEGAL SECRETARY III	1125
19	36,780	60,687	MOTOR VEHICLE AND TAX SUPERVISOR I	1338
19	36,780	60,687	OCCUPATIONAL TAX INSPECTOR	2056
19	36,780	60,687	PROBATION OFFICER I	3020
19	36,780	60,687	PROGRAM COORDINATOR	1526
19	36,780	60,687	RECORDS IMAGING AND MICROFILM SUPERVISOR	1206
19	36,780	60,687	RECORDS SUPERVISOR	1205
19	36,780	60,687	RIGHTS-OF-WAY CONSTRUCTION INSPECTOR	4055
19	36,780	60,687	ZONING INSPECTOR I	2059
20	38,136	62,924	ANIMAL SERVICES SUPERVISOR	3234
20	38,136	62,924	ASSET BUILDING FINANCE SERVICE MANAGER	9603
20	38,136	62,924	CHATHAM APPRENTICE PROGRAM MANAGER	9601
20	38,136	62,924	COMPUTER SUPPORT ASSISTANT	1431
20	38,136	62,924	CORRECTIONS PROGRAM COORDINATOR II	3427
20	38,136	62,924	DEPUTY CLERK V	1374
20	38,136	62,924	DIRECTOR, GREEN JOBS	9604
20	38,136	62,924	ELECTRICAL TECHNICIAN	4092
20	38,136	62,924	ENTOMOLOGIST	4173
20	38,136	62,924	EQUIPMENT MECHANIC III	4208
20	38,136	62,924	FIRE INSPECTOR	2065
20	38,136	62,924	FURNITURE REPAIR SPECIALIST	4086
20	38,136	62,924	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN II	2420
20	38,136	62,924	HVAC PREVENTIVE MAINTENANCE MECHANIC	6178
20	38,136	62,924	JAIL MAINTENANCE MECHANIC	4122
20	38,136	62,924	MAINTENANCE SERVICES SUPERVISOR	8049
20	38,136	62,924	MISDEMEANOR INVESTIGATOR I	3120
20	38,136	62,924	MOTOR VEHICLE AND TAX SUPERVISOR II	1339
20	38,136	62,924	NATIONAL POLLUTANT DISCHARGE ELIMINATION	4043
20	38,136	62,924	PROPERTY LAW ASSISTANT	3458
20	38,136	62,924	PUBLIC INFORMATION ASSISTANT	1128
20	38,136	62,924	RECREATION SUPERVISOR	1520
20	38,136	62,924	SENIOR COMMUNICATIONS TRAINING OFFICER	3509
20	38,136	62,924	STAFF ACCOUNTANT	1245
20	38,136	62,924	VICTIM ADVOCATE I	3124
21	40,043	66,070	ACCOUNTANT I	1242
21	40,043	66,070	ADMINISTRATIVE ASSISTANT IV	1061
21	40,043	66,070	AIRCRAFT MECHANIC I	4189
21	40,043	66,070	APPEALS COORDINATOR	2011
21	40,043	66,070	APPRAISER II	2014
21	40,043	66,070	AQUATIC CENTER SUPERINTENDENT	1525
21	40,043	66,070	ARBORIST	2071
21	40,043	66,070	BUSINESS SYSTEMS ASSISTANT	1427
21	40,043	66,070	CODES INSPECTOR II	2280
21	40,043	66,070	COMMUNICATIONS SUPERVISOR	3501
21	40,043	66,070	COMMUNITY INTERVENTION SPECIALIST	3126

21	40,043	66,070	COMPUTER SERVICE SPECIALIST	3072
21	40,043	66,070	CONSTRUCTION INSPECTOR I	4029
21	40,043	66,070	CORRECTIONS CLASSIFICATION SPECIALIST	3430
21	40,043	66,070	CORRECTIONS COUNSELOR II	3422
21	40,043	66,070	DOCUMENT PRODUCTION SUPERVISOR	1218
21	40,043	66,070	ELECTRICAL TECHNICIAN SUPERVISOR	4083
21	40,043	66,070	ENTOMOLOGIST - LEAD WORKER	4175
21	40,043	66,070	EQUIPMENT MECHANIC IV	4220
21	40,043	66,070	FLOODPLAIN ASSISTANT	4033
21	40,043	66,070	FORENSIC SOCIAL WORKER	3114
21	40,043	66,070	JURY COORDINATOR	7015
21	40,043	66,070	LEGAL SECRETARY IV	1126
21	40,043	66,070	MOBILE RADIO TECHNICIAN I	1200
21	40,043	66,070	NETWORK TECHNICIAN I	1214
21	40,043	66,070	OCCUPATION AND LICENSING SUPERVISOR	2061
21	40,043	66,070	ORDER WRITER/SERVICE COORDINATOR	4224
21	40,043	66,070	PERMITS & LICENSING SUPERVISOR	1355
21	40,043	66,070	PROBATION OFFICER II	3024
21	40,043	66,070	SPECIALIZED ASSESSMENT/EXEMPTIONS APPRAISER	2018
21	40,043	66,070	VEHICLE MAINTENANCE COORDINATOR	4225
21	40,043	66,070	VIDEO PRODUCTION ASSISTANT	1131
21	40,043	66,070	ZONING INSPECTOR II	2069
22	42,045	69,374	AUDIO/VISUAL TECHNICIAN	1175
22	42,045	69,374	CHIEF DEPUTY COURT CLERK -MAGISTRATE COURT	1358
22	42,045	69,374	CONSTRUCTION SUPERVISOR	4084
22	42,045	69,374	CRIME ANALYST	3461
22	42,045	69,374	HUMAN RESOURCES ANALYST II	1049
22	42,045	69,374	JUVENILE COURT CLERK	3012
22	42,045	69,374	NETWORK TECHNICIAN II	1215
22	42,045	69,374	PROCUREMENT SPECIALIST	1285
22	42,045	69,374	SENIOR GIS TECHNICIAN (ENGINEERING)	2421
23	44,147	72,842	AIRCRAFT MECHANIC II	4187
23	44,147	72,842	APPRAISER III	2016
23	44,147	72,842	ASSISTANT MAINTENANCE SUPERINTENDENT	4074
23	44,147	72,842	BUSINESS SYSTEMS ANALYST I	3500
23	44,147	72,842	CHIEF LEGAL SECRETARY	1120
23	44,147	72,842	CODES INSPECTOR III	2290
23	44,147	72,842	COMPUTER SUPPORT MANAGER	1430
23	44,147	72,842	CONSTRUCTION INSPECTOR II	4030
23	44,147	72,842	CORRECTIONS CLASSIFICATION SPECIALIST II	3431
23	44,147	72,842	E911 OPERATIONS COORDINATOR	3513
23	44,147	72,842	EMERGENCY MANAGEMENT SPECIALIST	3891
23	44,147	72,842	ENVIRONMENTAL PROGRAM COORDINATOR	3891
23	44,147	72,842	FLEET ADMINISTRATOR	5055
23	44,147	72,842	JUNIOR SYSTEMS ANALYST	1423
23	44,147	72,842	LAW ENFORCEMENT TRAINING INSTRUCTOR	3075
23	44,147	72,842	MOBILE RADIO TECHNICIAN II	1201
23	44,147	72,842	PARALEGAL/ADMINISTRATIVE ASSISTANT	3038
23	44,147	72,842	PAYROLL ADMINISTRATOR	1236
23	44,147	72,842	PERSONAL PROPERTY AUDITOR	2026
23	44,147	72,842	PROBATION OFFICER III	3019
23	44,147	72,842	PROBATION/TRAINING OFFICER	3025
23	44,147	72,842	RECREATION SUPERINTENDENT	4051

23	44,147	72,842	RESOURCE CENTER ACTIVITY COORDINATOR	4100
23	44,147	72,842	SAFETY TRAINING AND FLEET COORDINATOR	4069
23	44,147	72,842	SENIOR BUILDING MAINTENANCE SUPERVISOR I	4127
23	44,147	72,842	SENIOR QUALITY CONTROL TECHNICIAN	2453
23	44,147	72,842	STAFF AUDITOR	1260
23	44,147	72,842	SYSTEMS ANALYST I - DEPARTMENTAL ONLY	3467
23	44,147	72,842	WAREHOUSE MANAGER	3440
24	46,354	76,484	ADMINISTRATIVE ASSISTANT TO THE CHIEF	3460
24	46,354	76,484	ADMINISTRATIVE ASSISTANT JAIL COMMANDER	1037
24	46,354	76,484	ASSISTANT ELECTION SUPERVISOR	1395
24	46,354	76,484	ASSISTANT PARK MAINTENANCE SUPERINTENDENT	1502
24	46,354	76,484	ASSISTANT RECORDS & INFORMATION MANAGER	1222
24	46,354	76,484	AUDIO VIDEO ENGINEER	1176
24	46,354	76,484	COMPENSATION & POSITION CONTROL SPECIALIST	1042
24	46,354	76,484	CORRECTIONS RECORD MANAGER	3428
24	46,354	76,484	COURTROOM TECHNOLOGY ENGINEER	1178
24	46,354	76,484	DEVELOPMENT PLAN COORDINATOR	4012
24	46,354	76,484	CEMA CONTRACT ADMINISTRATOR	3250
24	46,354	76,484	FACILITY MANAGER	1521
24	46,354	76,484	GEOGRAPHIC INFORMATION SYSTEM ANALYST I	2425
24	46,354	76,484	JAIL MAINTENANCE SUPERVISOR	4125
24	46,354	76,484	LEAD ARBORIST	2074
24	46,354	76,484	MENTAL HEALTH CLINICIAN/COORDINATOR	3016
24	46,354	76,484	NETWORK SYSTEMS TECHNICAL ENGINEER	1209
24	46,354	76,484	NETWORK TECHNICIAN III	1208
24	46,354	76,484	PUBLIC INFORMATION COORDINATOR - POLICE	3465
24	46,354	76,484	PUBLIC INFORMATION OFFICER (PIO)	1129
24	46,354	76,484	SENIOR CRIME ANALYST	3462
24	46,354	76,484	SENIOR PROCUREMENT SPECIALIST	1294
24	46,354	76,484	SYSTEMS ANALYST I	1257
24	46,354	76,484	VICTIM ADVOCATE II	3125
25	51,106	84,324	ACCOUNTANT II (FINANCE ONLY)	1244
25	51,106	84,324	ADMIN ASSISTANT/SPECIAL PROJECTS	1073
25	51,106	84,324	ADMINISTRATIVE SUPERINTENDENT	1271
25	51,106	84,324	APPRAISER IV	2017
25	51,106	84,324	ASSISTANT DEPUTY CLERK - PROBATE COURT	1360
25	51,106	84,324	BRIDGE SUPERINTENDENT	4254
25	51,106	84,324	BUSINESS SYSTEMS ANALYST II	1435
25	51,106	84,324	CORRECTIONS PROGRAM MANAGER	3434
25	51,106	84,324	CRISIS INTERVENTION COORDINATOR	3127
25	51,106	84,324	DEPUTY CORONER	3251
25	51,106	84,324	DUI COURT COORDINATOR	7221
25	51,106	84,324	E911 TRAINING MANAGER	3508
25	51,106	84,324	EDUCATIONAL ADVOCATE	2040
25	51,106	84,324	EMERGENCY MANAGEMENT COORDINATOR	3886
25	51,106	84,324	EMPLOYEE BENEFITS COORDINATOR	1043
25	51,106	84,324	EMPLOYEE WELLNESS COORDINATOR	1041
25	51,106	84,324	EXECUTIVE ASSISTANT TO THE CHAIRMAN/CEO	1035
25	51,106	84,324	FAMILY DEPENDENCY TREATMENT COURT	3015
25	51,106	84,324	FIXED ASSETS MANAGEMENT ANALYST	1280
25	51,106	84,324	HUMAN RESOURCES ANALYST III	1047
25	51,106	84,324	INSPECTIONS OPERATOR COORDINATOR	2068
25	51,106	84,324	JUNIOR SYSTEMS ADMINISTRATOR	1088

25	51,106	84,324	MANAGEMENT ANALYST	1270
25	51,106	84,324	MENTAL HEALTH COURT COORDINATOR	1377
25	51,106	84,324	MWBE COORDINATOR	1197
25	51,106	84,324	NETWORK TECHNICIAN MANAGER	1429
25	51,106	84,324	OUTREACH AND VOLUNTEER COORDINATOR	3887
25	51,106	84,324	PARENT SUPPORT SPECIALIST	3014
25	51,106	84,324	PILOT I	4190
25	51,106	84,324	POLICE TRAINING MANAGER	3223
25	51,106	84,324	PROBATION OFFICER IV	3018
25	51,106	84,324	RECREATION FACILITY MANAGER	1515
25	51,106	84,324	SAFETY COMPLIANCE MANAGER	4199
25	51,106	84,324	SAFETY TRAINING MANAGER	4198
25	51,106	84,324	SYSTEMS ANALYST II - DEPARTMENTAL ONLY	3468
25	51,106	84,324	TECHNICAL SUPPORT ANALYST	2041
25	51,106	84,324	TRAINING ADMINISTRATOR	1324
25	51,106	84,324	ZONING ADMINISTRATOR	2070
26	53,661	88,541	ADMINISTRATIVE ASSISTANT TO THE SHERIFF	1036
26	53,661	88,541	ASSISTANT ANIMAL SERVICES DIRECTOR	3236
26	53,661	88,541	ASSISTANT DIRECTOR - VICTIM WITNESS	3131
26	53,661	88,541	BENEFITS ANALYST	1048
26	53,661	88,541	BREAKING THE CYCLE PROJECT COORDINATOR	3459
26	53,661	88,541	BUSINESS SYSTEMS ANALYST III	1433
26	53,661	88,541	CIVIL ENGINEER I	4020
26	53,661	88,541	CLASSIFICATION & COMPENSATION ANALYST	1034
26	53,661	88,541	COMPENSATION AND BENEFITS ADMINISTRATOR	1075
26	53,661	88,541	COMPLIANCE COORDINATOR	1040
26	53,661	88,541	CONSTRUCTION SUPERINTENDENT	4035
26	53,661	88,541	CORRECTIONS COMPLIANCE MANAGER	3435
26	53,661	88,541	DELINQUENT TAX ADMINISTRATOR	1318
26	53,661	88,541	DEPUTY COURT ADMINISTRATOR I	1387
26	53,661	88,541	ENVIRONMENTAL PROGRAM MANAGER	4096
26	53,661	88,541	FM&O SUPERINTENDENT	4139
26	53,661	88,541	GEOGRAPHIC INFORMATION SYSTEM ANALYST II	2414
26	53,661	88,541	GRANTS ADMINISTRATOR	1273
26	53,661	88,541	JAIL MAINTENANCE SUPERINTENDENT	4129
26	53,661	88,541	MAINTENANCE SUPERINTENDENT	4075
26	53,661	88,541	MOTOR VEHICLE ADMINISTRATOR	1323
26	53,661	88,541	NETWORK SYSTEMS ADMINISTRATOR I	1255
26	53,661	88,541	OFFICE MANAGER - DISTRICT ATTORNEY	1122
26	53,661	88,541	PANEL COORDINATOR	7215
26	53,661	88,541	PARK MAINTENANCE SUPERINTENDENT	4099
26	53,661	88,541	PROBATION SUPERVISOR	7217
26	53,661	88,541	PROJECT MANAGER	4135
26	53,661	88,541	PUBLIC INFORMATION MANAGER	1127
26	53,661	88,541	SENIOR BUDGET & MANAGEMENT ANALYST	1274
26	53,661	88,541	SPECIAL PROJECTS ACCOUNTANT	1247
26	53,661	88,541	SPECIAL PROJECTS ANALYST	1336
26	53,661	88,541	SUPPORT SERVICES SUPERVISOR	2461
26	53,661	88,541	SYSTEMS ANALYST II	1258
26	53,661	88,541	TELECOMMUNICATION SYSTEMS ADMINISTRATOR	1425
26	53,661	88,541	WEBMASTER	1084
27	56,344	92,968	ASSISTANT CHIEF DEPUTY SUPERIOR COURT CLERK	3084
27	56,344	92,968	ASSISTANT TO THE CHAIRMAN	1069

27	56,344	92,968	EXECUTIVE ASSISTANT TO THE COUNTY MANAGER	1066
27	56,344	92,968	GARAGE SUPERINTENDENT	4228
27	56,344	92,968	NETWORK SYSTEMS ADMINISTRATOR II	1256
27	56,344	92,968	PILOT II	4188
27	56,344	92,968	SECURITY SYSTEM ADMINISTRATOR	1219
27	56,344	92,968	SYSTEMS COORDINATOR	1421
27	56,344	92,968	VETERINARIAN	3237
28	59,161	97,616	ACCOUNTING SUPERVISOR	1225
28	59,161	97,616	APPLICATIONS SYSTEMS MANAGER	3469
28	59,161	97,616	ASSISTANT BUDGET OFFICER	1275
28	59,161	97,616	ASSISTANT DEPUTY CHIEF BOARD OF ASSESSORS	2466
28	59,161	97,616	CIVIL ENGINEER II	4022
28	59,161	97,616	CONSTRUCTION MANAGER	4137
28	59,161	97,616	CJIS BUSINESS ANALYST	1385
28	59,161	97,616	FINANCIAL ACCOUNTANT MANAGER	1252
28	59,161	97,616	FINANCIAL/REPORT ACCOUNTANT	1249
28	59,161	97,616	PROPERTY TAX MANAGER	1347
28	59,161	97,616	PUBLIC INFORMATION OFFICER/GRANT WRITER	1130
28	59,161	97,616	QUALITY CONTROL/BILLING ADMINISTRATOR	2460
28	59,161	97,616	QUALITY CONTROL/MAPPING ADMINISTRATOR	2451
28	59,161	97,616	RECREATION MANAGER	4031
28	59,161	97,616	SENIOR ACCOUNTANT	1251
28	59,161	97,616	SENIOR AUDITOR	1261
28	59,161	97,616	SUPPORT SERVICES DIVISION ADMINISTRATOR	1269
28	59,161	97,616	SYSTEMS DATABASE ADMINISTRATOR	1422
29	62,119	102,496	ASSISTANT FM&O	4142
29	62,119	102,496	BENEFITS MANAGER	1052
29	62,119	102,496	CHIEF PILOT	4183
29	62,119	102,496	COMPENSATION & COMPLIANCE MANAGER	1051
29	62,119	102,496	ELECTIONS SUPERVISOR	1396
29	62,119	102,496	EMERGENCY PREPAREDNESS MANAGER	3890
29	62,119	102,496	FLOOD PLAIN ADMINISTRATOR	4032
29	62,119	102,496	GEOGRAPHIC INFORMATION SYSTEM MANAGER	2431
29	62,119	102,496	HUMAN RESOURCES TALENT MANAGER	1050
29	62,119	102,496	MARC MANAGER	3021
29	62,119	102,496	RECORDS AND INFORMATION MANAGER	1223
29	62,119	102,496	VOTER REGISTRATION DIRECTOR	1391
30	65,225	107,621	APPLICATIONS SYSTEMS MANAGER	1420
30	65,225	107,621	ASSISTANT CEMA DIRECTOR	3892
30	65,225	107,621	ASSISTANT FM & O DIRECTOR	4142
30	65,225	107,621	ASSISTANT PURCHASING DIRECTOR	1289
30	65,225	107,621	BUSINESS SYSTEMS MANAGER	1426
30	65,225	107,621	CHIEF SYSTEMS MANAGER	1424
30	65,225	107,621	CIVIL ENGINEER III	4024
30	65,225	107,621	DEPUTY CHIEF APPRAISER	2036
30	65,225	107,621	DEPUTY COURT ADMINISTRATOR II	1392
30	65,225	107,621	DEPUTY DIRECTOR – E911	3506
30	65,225	107,621	DEPUTY TAX COMMISSIONER - BUSINESS SERVICES	1345
30	65,225	107,621	INFORMATION SECURITY OFFICER	1203
30	65,225	107,621	MANAGER OF SITE OPERATIONS	1344
30	65,225	107,621	NETWORK ENGINEERING MANAGER	1428
30	65,225	107,621	PROGRAM IMPLEMENTATION MANAGER	4134
30	65,225	107,621	SENIOR PROJECT MANAGER	4138

30	65,225	107,621	STRATEGIC PLANNING ADMINISTRATOR	3457
31	68,486	113,002	ANIMAL SERVICES DIRECTOR	3235
31	68,486	113,002	CHIEF DEPUTY - SUPERIOR COURT CLERK	7211
31	68,486	113,002	ASSISTANT MOSQUITO CONTROL DIRECTOR	4184
31	68,486	113,002	ASSISTANT PARKS AND RECREATION DIRECTOR	1504
31	68,486	113,002	BUDGET OFFICER	1276
31	68,486	113,002	CONSTRUCTION PROJECT MANAGER	8290
31	68,486	113,002	DIRECTOR - VICTIM WITNESS	3132
31	68,486	113,002	FINANCIAL SERVICES MANAGER	1279
31	68,486	113,002	FINANCIAL SERVICES MANAGER - SHERIFF	1278
31	68,486	113,002	RE-ENTRY ADMINISTRATOR	3441
32	71,911	118,652	ASSISTANT DIRECTOR - BUILDING SAFETY	2076
32	71,911	118,652	CHIEF DEPUTY TAX COMMISSIONER	1346
32	71,911	118,652	DEPUTY COURT ADMINISTRATOR III	1386
32	71,911	118,652	SENIOR DEVELOPMENT ENGINEER	
32	71,911	118,652	SENIOR DRAINAGE ENGINEER	
32	71,911	118,652	SENIOR TRANSPORTATION ENGINEER	
33	79,102	130,518	ASSISTANT FINANCE DIRECTOR	2171
33	79,102	130,518	ASSOCIATE JUDGE (PROBATE COURT)	1381
33	79,102	130,518	DEPUTY DIRECTOR - PUBLIC WORKS	1536
33	79,102	130,518	FACILITIES MAINTENANCE & OPERATION DIRECTOR	4141
33	79,102	130,518	INDIGENT DEFENSE DIRECTOR	1393
33	79,102	130,518	MAGISTRATE COURT CLERK OF COURT	1365
33	79,102	130,518	MANAGER - FLEET OPERATIONS	4232
33	79,102	130,518	OCCUPATIONAL SAFETY DIRECTOR	4200
33	79,102	130,518	PURCHASING & CONTRACTING DIRECTOR	1297
33	79,102	130,518	SENIOR CONSTRUCTION PROJECT MANAGER	9605
34	83,057	137,044	ASSISTANT COUNTY ATTORNEY	3094
34	83,057	137,044	ASSISTANT COUNTY ENGINEER	4026
34	83,057	137,044	ASSISTANT ICS DIRECTOR	1089
34	83,057	137,044	EMERGENCY MANAGEMENT DIRECTOR	3894
34	83,057	137,044	JUVENILE COURT ADMINISTRATOR	1389
34	83,057	137,044	MOSQUITO CONTROL DIRECTOR	4186
34	83,057	137,044	PARKS AND RECREATION DIRECTOR	1501
34	83,057	137,044	STATE COURT ADMINISTRATOR	1388
35	91,362	150,748	PUBLIC WORKS DIRECTOR	4098
35	91,362	150,748	SUPERIOR COURT ADMINISTRATOR	1394
36	100,499	165,823	DIRECTOR BUILDING SAFETY & REGULATORY SVC.	2078
36	100,499	165,823	DIRECTOR OF DRUG ENFORCEMENT	3221
36	100,499	165,823	EMERGENCY COMMUNICATIONS DIRECTOR	3515
36	100,499	165,823	INTERNAL AUDIT DIRECTOR	1265
37	110,548	182,405	COUNTY ENGINEER	4028
37	110,548	182,405	FINANCE DIRECTOR	1282
37	110,548	182,405	HUMAN RESOURCES DIRECTOR	1055
37	110,548	182,405	INFORMATION & COMMUNICATIONS DIRECTOR	1090
80	38,000	60,800	DEPUTY CORRECTIONS OFFICER	3050
80	38,000	60,800	DEPUTY SHERIFF RECRUIT	3051
80	38,000	60,800	POLICE OFFICER RECRUIT	3463
81	44,500	71,200	DEPUTY CORRECTIONS OFFICER/ADVANCE	3052
81	44,500	71,200	DEPUTY SHERIFF/ADVANCE	3053
81	44,500	71,200	MARINE PATROL OFFICER I	6052
81	44,500	71,200	POLICE OFFICER	3201
82	48,950	78,320	CHILD SUPPORT INVESTIGATOR I	3081

82	48,950	78,320	CRIMINAL INVESTIGATOR I	3089
82	48,950	78,320	DEPUTY SHERIFF/CORPORAL	3055
82	48,950	78,320	MARINE PATROL OFFICER II	6055
82	48,950	78,320	POLICE CORPORAL	3208
82	48,950	78,320	TECHNICAL SURVEILLANCE SPECIALIST	3213
83	53,845	86,152	CHILD SUPPORT INVESTIGATOR II	3082
83	53,845	86,152	CRIMINAL INVESTIGATOR II	3090
83	53,845	86,152	DEPUTY SHERIFF/SERGEANT	3056
83	53,845	86,152	MARINE PATROL OFFICER III	6056
83	53,845	86,152	POLICE SERGEANT	3210
84	59,230	94,768	DEPUTY SHERIFF/LIEUTENANT	3059
84	59,230	94,768	MARINE PATROL OFFICER IV	6057
84	59,230	94,768	POLICE LIEUTENANT	3214
85	65,153	104,245	ASSISTANT CHIEF CRIMINAL INVESTIGATOR -DA	3095
85	65,153	104,245	CRIMINAL INVESTIGATOR III	3091
85	65,153	104,245	DEPUTY SHERIFF/CAPTAIN	3060
85	65,153	104,245	POLICE CAPTAIN	3218
85	65,153	104,245	RECRUITMENT/TRAINING ADMINISTRATOR	3445
86	71,668	114,669	CHIEF CRIMINAL INVESTIGATOR	3093
86	71,668	114,669	DEPUTY SHERIFF/MAJOR	3062
86	71,668	114,669	POLICY AND ACCREDITATION ADMINISTRATOR	3068
88	86,131	137,809	ASSISTANT POLICE CHIEF	9709
88	86,131	137,809	COLONEL/ENFORCEMENT ADMINISTRATOR	3063
88	86,131	137,809	JAIL ADMINISTRATOR	3065
89	94,744	151,590	COMMANDER	3061
90	108,955	174,329	CHIEF DEPUTY	3064
91	133,900	214,240	POLICE CHIEF	3222
81AP	40,800	65,280	POLICE OFFICER/ADVANCE	3204

Authorized Staffing Table

The authorized staffing table provides a listing of positions for the two previous and current fiscal years. The table includes both full and part-time personnel positions for each department.

DEPARTMENT	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
GENERAL GOVERNMENT									
Administrative Services		16	16		16	16		16	16
Board of Elections	5	4	9	5	4	9	5	4	9
Board of Equalization	3	1	4	3	1	4	3	1	4
County Attorney		5	5	1	5	6	0	6	6
Clerk of Commission		2	2		2	2		2	2
County Commissioners		11	11		11	11		11	11
County Engineer		17	17		17	17		18	18
LDAO		2	2		2	2		2	2
Sales Tax		11	11		11	11		12	12
County Manager	1	6	7	-	6	6	-	6	6
Occupational Safety		6	6		6	6		6	6
Facilities Maintenance	11	36	47		36	36		36	36
Finance	4	22	26	4	22	26	4	23	27
Fleet Operations	1	17	18	1	17	18	1	17	18
Human Resources	1	16	17	1	16	17	1	16	17
ICS		34	34		34	34		37	37
Internal Audit	1	4	5	1	5	6	1	5	6
Parking Garage	1	1	2	1	1	2	1	1	2
Public Information		3	3		3	3		3	3
Purchasing		7	7		7	7		7	7
Strategic Planning		3	3	-	1	1	-	1	1
Project Management			-	1	2	3	-	7	7
Tax Assessor	5	64	69	5	64	69	5	64	69
Tax Commissioner	2	75	77	2	75	77	2	75	77
Voter Registration	13	8	21	5	8	13	5	8	13
TOTAL GENERAL GOVERNMENT	**48**	**371**	**419**	**30**	**372**	**402**	**28**	**384**	**412**
PUBLIC WORKS									
Bridges		7	7		7	7		7	7
Construction Management									-
Public Works		104	104		117	117		117	117
Solid Waste	7	27	34	7	27	34	7	27	34
Water & Sewer		1	1		1	1		1	1
TOTAL PUBLIC WORKS	**7**	**139**	**146**	**7**	**152**	**159**	**7**	**152**	**159**
HOUSING & DEVELOPMENT									
Building Safety & Regulatory Svcs.	2	27	29	2	27	29	2	27	29
MWBE - Community Outreach		2	2		2	2		2	2
Chatham Apprentice Program		2	2		2	2		2	2
TOTAL HOUSING/DEVELOPMENT	**2**	**31**	**31**	**-**	**31**	**31**	**-**	**31**	**33**
JUDICIARY									
ALT Dispute Resolution		-	-		-	-		-	-
Clerk of Superior Court	4	51	55	4	51	55	4	51	55
Court Administrator	1	33	34	1	33	34	1	33	34
District Attorney		79	79		79	79		79	79
Victim Witness	3	19	22	3	19	22	3	19	22
Child Support	2	40	42	2	40	42	2	40	42
5% Victim Witness Fee		1	1		1	1		1	1
Juvenile Court	1	59	60	1	59	60	1	59	60
Law Library	1	1	2	1	-	1	1	-	1
Magistrate Court	1	19	20	1	19	20	1	19	20
Probate Court		15	15		18	18		18	18
Public Defenders Office		7	7		7	7		7	7
Indigent Defense Unit		16	16		16	16		16	16

Juvenile Indigent Defense	-	6	6	-	6	6	-	6	6
The Front Porch	-	-	-	-	1	1	-	1	1
Recorders Court		1	1		1	1		1	1
State Court Judges		10	10		10	10		10	10
State Court Clerk		21	21		21	21		21	21
State Court DUI		3	3		3	3		3	3
TOTAL JUDICIARY	**13**	**381**	**394**	**13**	**384**	**397**	**13**	**384**	**397**
CULTURE & RECREATION									
Aquatic Center	52	4	56	52	4	56	52	4	56
Frank G. Murray Center	3		3	3	-	3	3		3
Summer Bonanza	1	-	1	1		1	1		1
Park Services	12	49	61	3	54	57	3	54	57
Henderson Golf Course	3	7	10	3	7	10	8	7	15
TOTAL CULTURE & RECREATION	**71**	**60**	131	**62**	**65**	**127**	**67**	**65**	**132**
HEALTH & WELFARE									
Mosquito Control	1	28	29	1	28	29	1	28	29
TOTAL HEALTH & WELFARE	**1**	**28**	**29**	**1**	**28**	**29**	**1**	**28**	**29**
PUBLIC SAFETY									
CNT	2	28	30	2	28	30	2	15	17
County Coroner	2	3	5	2	3	5	2	3	5
CEMA		10	10	-	10	10		10	10
EMS	1		1	1	-	1	1		1
Marine Patrol		6	6		6	6		6	6
Animal Services	2	18	20	2	19	21	2	20	22
Police		151	151		151	151		171	171
E911	4	103	107	4	103	107	3	107	110
Detention Center	12	490	502	12	490	502	12	490	502
Sheriff	26	100	126	26	88	114	26	88	114
K-9 Grant		12.0	-		12	12		12	12
TOTAL PUBLIC SAFETY	**49**	**909**	**958**	**49**	**910**	**959**	**48**	**922**	**970**
OTHER FINANCING USES									
Group Health Insurance Fund		1	1		1	1		1	1
TOTAL OTHER FINANCING USES	**-**	**1**	**1**	**-**	**1**	**1**	**-**	**1**	**1**
GRAND TOTAL:	**191**	**1,920**	**2,109**	**162**	**1,943**	**2,105**	**160**	**1,963**	**2,130**

In FY2022, the following changes occurred in relation to the staff of departments.

- County Attorney = (1) Full time Paralegal position
- Engineering - (1) Full time Environmental Program Coordinator
- ICS - (2) Business Systems Managers & (1) Junior Computer Assistant
- Project Management - (1) Part-time Project Management position to Full time
- CNT (1) Full time Sergeant; transfer of fourteen (14) investigator positions to CCPD personnel roster.
- Animal Services - (1) Full time Animal Services Officer
- E911 - (1) part-time Criminal Investigator to Full time; (3) three full-time project management positions
- CCPD (1) Lieutenant & (5) Police Officers; Increase of (14) Police Officers from CNT roster.

APPENDIX

MOSQUITO CONTROL REQUESTS

Helicopter FLIR Camera

Current FLIR camera was purchased in 2004 by Savannah Police Department and is stilled owned by SPD by maintained and stored by MosCon. The current camera is starting to have significant problems and requires used parts for repairs because parts are no longer manufactured. A new mapping system will also be required in order to display accurate street information and other location data. The current mapping system is no longer being supported so glitches can not be fixed. The final requirement will be the cockpit display. This display will allow the TFO and or pilot the ability to better manage the camera and the mapping system. It may be possible to purchase the three components individually. The mapping system and cockpit display can be retro fitted to the current camera but a new camera will require the new mapping system and cockpit display. Mapping system = $113,100, Cockpit Display = $16,510, Camera = $401,914.

Submitted By	Ture Carlson, Mosquito Control Director
Request Owner	Ture Carlson, Mosquito Control Director
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2022
Department	Mosquito Control
Type	Other

Supplemental Attachments

Title	Description
FLIR Mapping system (/resource/cleargov-prod/projects/documents/ee5bc8bffbbb3a765685.pdf)	mapping system for helicopter camera
FLIR Cockpit Display (/resource/cleargov-prod/projects/documents/2f8284ae071b985f0d4a.pdf)	Display
FLIR Camera (/resource/cleargov-prod/projects/documents/814a0160d504fa018877.pdf)	Forward looking infrared camera

Request Details

Request Category	Critical Project
Project Type	Replacement

Capital Cost

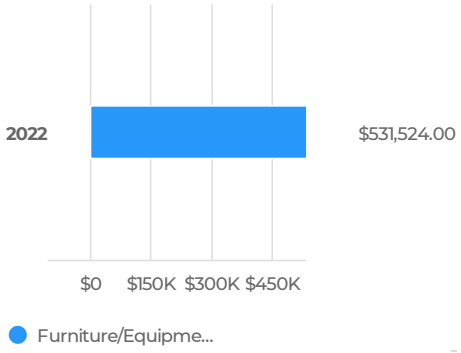
FY2022 Budget

$531,524

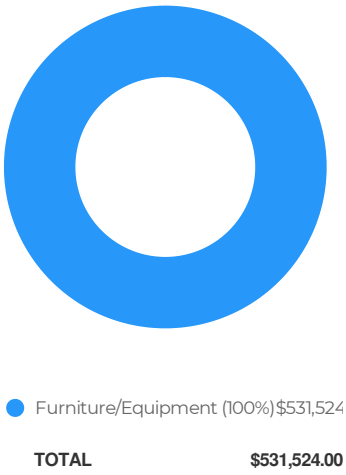
Total Budget *(all years)*

$531.524K

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown

Capital Cost	FY2022
Furniture/Equipment	$531,524
Total	**$531,524**

Funding Sources

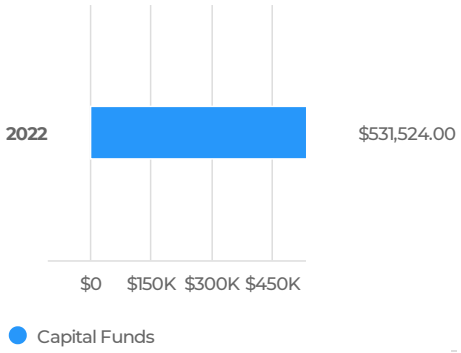
FY2022 Budget

$531,524

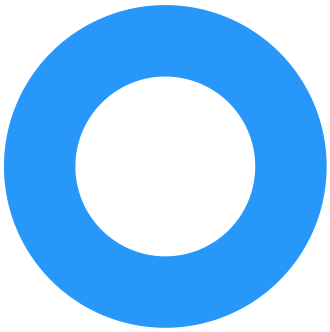
Total Budget *(all years)*

$531.524K

Funding Sources by Year



Funding Sources for All Years

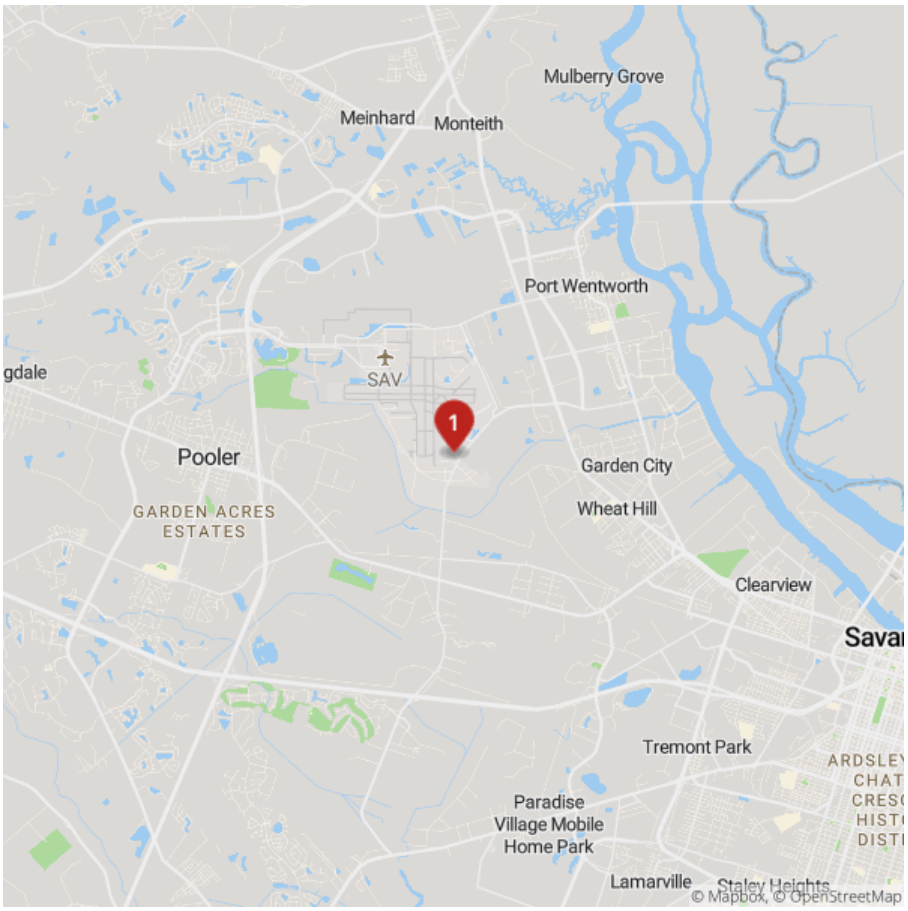


Capital Funds (100%)	$531,524.00
TOTAL	**$531,524.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$531,524
Total	**$531,524**

Project Location


Mulberry Grove
Meinhard
Monteith
Port Wentworth
gdale
SAV
1
Pooler
Garden City
GARDEN ACRES
ESTATES
Wheat Hill
Clearview
Tremont Park
Paradise
Village Mobile
Home Park
Lamarville
Staley Heights
© Mapbox, © OpenStreetMap

FACILITIES MANAGEMENT REQUESTS

MOSCON Roofing System Replacement

1. Remove and dispose existing roofing materials.

2. Perform roof deck inspection and replace any damaged decking as needed.

3. Furnish and install GAF EVERGUARD 60 mil TPO mechanically attached.

4. Provide 20 year warranty.

Submitted By	Anthony Stephens, Director of Facilities Maintenance
Request Owner	Anthony Stephens, Director of Facilities Maintenance
Department	Facilities Management
Type	Other

Supplemental Attachments

Title	Description	
MOSCON Roof	(/resource/cleargov-prod/projects/documents/655e27fa43e2ef6f19813.pdf)	Quote

Request Details

Request Category	Critical Project
Project Type	Replacement

Capital Cost

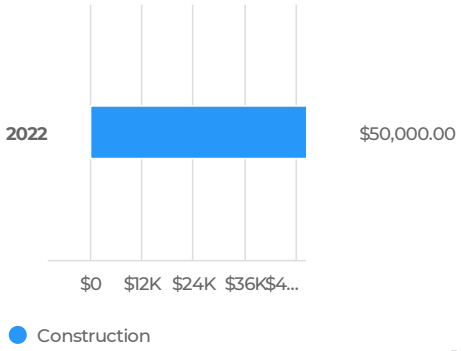
FY2022 Budget

$50,000

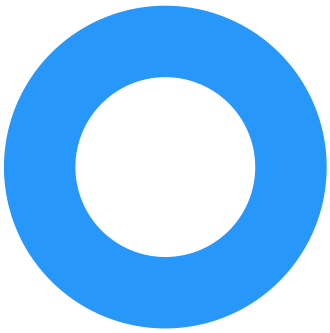
Total Budget *(all years)*

$50K

Capital Cost by Year



Capital Cost for All Years



Construction (100%)	$50,000.00
TOTAL	**$50,000.00**

Capital Cost Breakdown

Capital Cost	FY2022
Construction	$50,000
Total	**$50,000**

Funding Sources

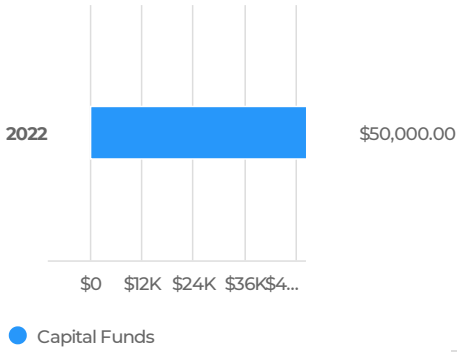
FY2022 Budget

$50,000

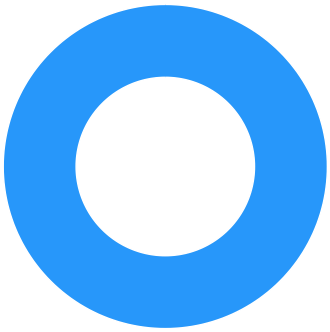
Total Budget *(all years)*

$50K

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$50,000.00
TOTAL	**$50,000.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$50,000
Total	**$50,000**

AQUATIC CENTER REQUESTS

Indoor Dehumidification Systems Replacement

The indoor dehumidification systems are the main pieces of equipment that keep the temperature comfortable year round within the Chatham County Aquatic Center Natatorium. The current units were installed in 2006 and have reached the end of life and end of serviceable life for each unit. The original company (Hill Company, Inc. now with HESCO HVAC Equipment Services) that installed the units performed a thorough assessment in January 2021 to assist in next steps for maintaining the units. This report (attached below) led us to this point of looking at replacement rather than continuing maintenance and repairs to the current systems. The report found numerous issues that require parts and labor at a significant cost to restore them to a refurbished state. This solution will be only short term and likely not a wise investment for a longer term solution. They estimate $200,000 - $350,000 repair costs to refurbish both units. The Maintenance Agreement on these units recently expired and has been put out for bid to give us options on a short term basis. The awarded company will also give us another opinion on the condition of both units and what it would take to get them to reach a capacity closer to 100%.

The original dehumidification systems that were installed in 1996 when the facility was opened, began to fail in 2005 and due to not replacing them in a timely manner, the Aquatic Center had to close early most days in the summer as the temperature on the pool deck reached levels that were unsafe for anyone to use the facility. Breathing became difficult due to the extremely uncomfortable air quality that was exceptionally hot and humid. The facility saw significant revenue loss, poor customer satisfaction, and negative feedback from the many users and those with invested interest in the facility as a result of the failed equipment. Failing to replace these units will be detrimental to future revenues, the Chatham County swimming community, and the staff work environment. The current units were a longer investment lasting fourteen years as opposed to ten years on the first units. This is likely due to a yearly maintenance agreement. A five-year maintenance agreement is part of the replacement price quoted making sure that the new units would be maintained in accordance to the manufacturers specifications and monthly, quarterly and yearly recommendations. The installers have a vested interest in the product. A maintenance agreement would be included into the specs for the replacement RFP.

This request is in line with Excellence Goal: Promote Public Health, Safety, and Welfare - maintain and improve local infrastructure investments (including recreation), and continuously evaluate public needs and programs to improve services; Provide a Superior Work Environment - Promote a healthy and safe work environment through prevention strategies and wellness opportunities; and Practice Exemplary Stewardship - Advance proven technology solutions which improve efficiency and effectiveness.

Submitted By	Holly Holdsworth, Facilities Manager
Request Owner	Holly Holdsworth, Facilities Manager
Est. Start Date	09/01/2021
Est. Completion Date	08/31/2022
Department	Aquatic Center
Type	Other

The $480,753 Operating Revenue represents a three-year average of total yearly revenue (fees) for the Aquatic Center prior to COVID19. Without these systems replaced this facility would have to close and forfeit all potential revenues until it was possible to reopen. The environment inside the Natatorium would be too hot in the summer and too cold in the winter. The humidity in the building would add to these extremes and make an uncomfortable environment for swimmers and staff alike to be able to utilize and operate the facility safely.

The Cost Savings below represents the 40% electrical savings that would occur with new systems due to the technological improvements in current systems available in the marketplace as well as the estimated $300,000 refurbishment costs notated in the Assessment attached.



Pool Pak Units

Outside Right Unit

Pool Pak Left Unit

Pool Pack Both Units

Both Units were installed in 2006, are used simultaneously and have similar amounts of ware.

Pool Pak Electrical Panel

Inside one door of both units is the electrical panel.

Pool Pak Various Inside Components

Pool Pak Various Inside Components

Pool Pak Various Inside Components

Pool Pak Various Inside Components

Pool Pak Various Inside Components

Pool Pak Various Inside Componen

Supplemental Attachments

Title	Description	
Current Pool Pak	(/resource/cleargov-	Hesco is the company that installed the Pool Paks in 2006, we hired them in

Request Details

Request Category	Critical Project
Project Type	Replacement

Pool Paks Assessment	prod/projects/documents/782e8097105c5cf266b.pdf)	Laredo/Pro-Tech assessment of our current units.
Operating Revenue - Fees	(/resource/cleargov-prod/projects/documents/ef6faf020762a7497e14.pdf)	Three-year average of revenue
Replacement Proposal Option	(/resource/cleargov-prod/projects/documents/2c9c0109b2c32ed1813f.pdf)	Hill Company Replacement Proposal option and cost estimate
Cost Savings & Repair Costs	(/resource/cleargov-prod/projects/documents/1fc4536f5eb56d415642.pdf)	Estimated Cost Savings & Repair Costs

Capital Cost

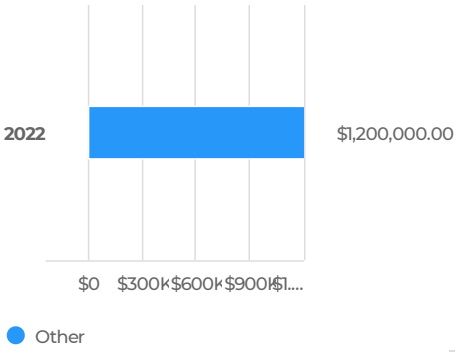
FY2022 Budget

$1,200,000

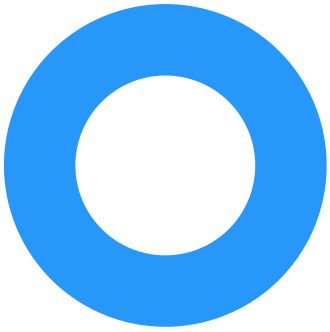
Total Budget *(all years)*

$1.2M

Capital Cost by Year



Capital Cost for All Years



Other (100%)	$1,200,000.00
TOTAL	**$1,200,000.00**

Capital Cost Breakdown

Capital Cost	FY2022
Other	$1,200,000
Total	**$1,200,000**

Funding Sources

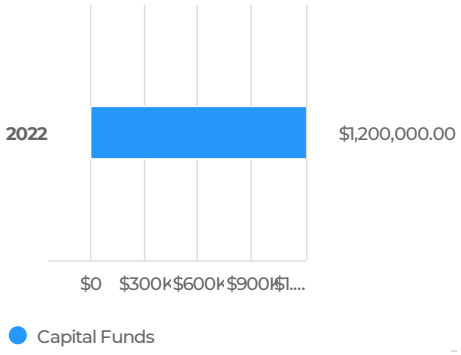
FY2022 Budget

$1,200,000

Total Budget *(all years)*

$1.2M

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$1,200,000
Total	**$1,200,000**

Cost Savings

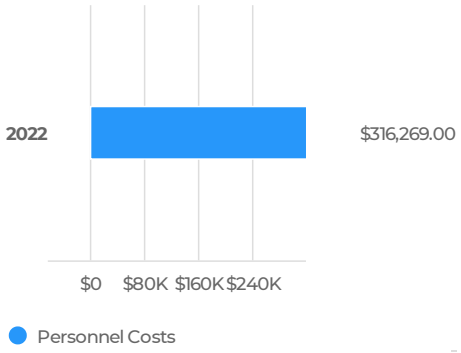
FY2022 Budget

$316,269

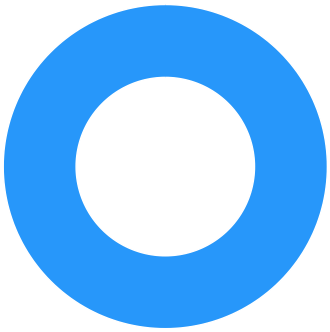
Total Budget *(all years)*

$316.269K

Cost Savings by Year



Cost Savings for All Years



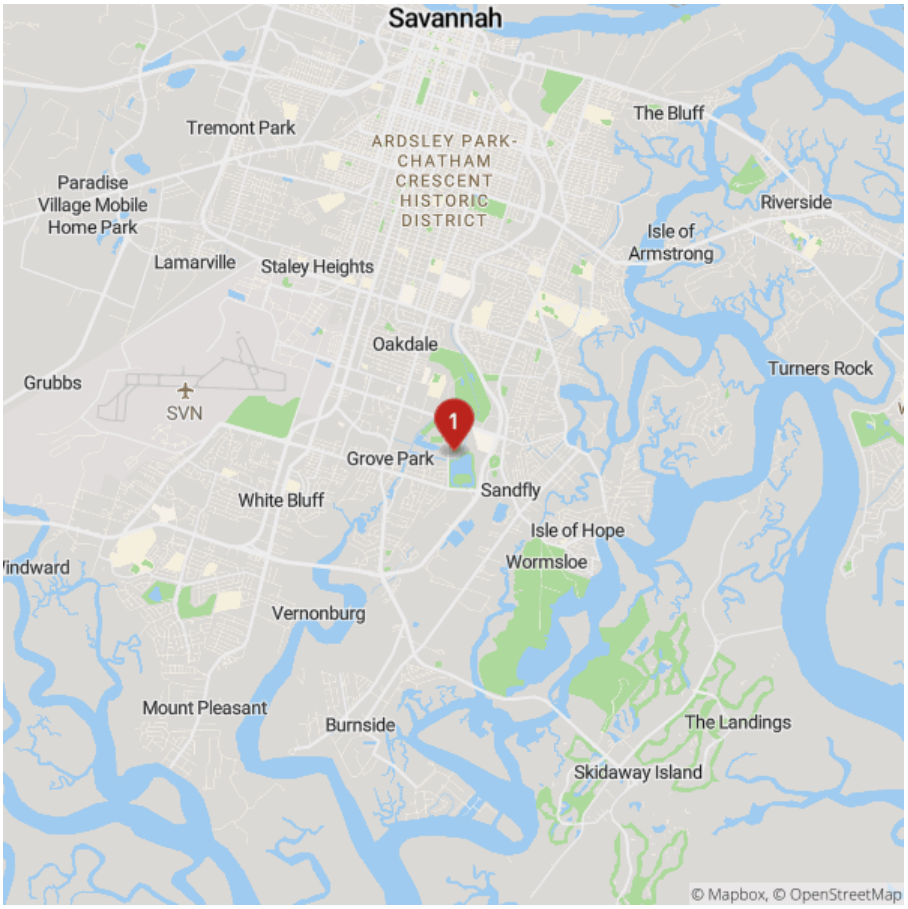
Personnel Costs (100%)	$316,269.00
TOTAL	**$316,269.00**

Cost Savings Breakdown

Cost Savings	**FY2022**
Personnel Costs	$316,269
Total	**$316,269**

Project Location

Address: **7240 Sallie Mood Drive**



POLICE REQUESTS

DroneNerds- 2 UAV's for CCPD

1) Event Monitoring

Crowded events such as concerts and other large gatherings pose a significant challenge to law enforcement. These congested events make scanning for suspicious activity, health emergencies, and criminal activity nearly impossible due to the density of the crowds. For an officer patrolling the area on foot, it's easy to overlook problems without proper visibility.

2) Surveillance

Law enforcement use drones to monitor suspicious activity from 300 feet in the air without drawing attention to themselves. This way, they can avoid compromising the safety of themselves and innocent bystanders by assessing the situation and determining the best course of action without alerting anyone of their presence.

3) Investigate Active Shooter Events or SWAT Events

One of the most groundbreaking advantages of drone use by law enforcement is the ability to investigate active shooters inconspicuously. From a distance, law enforcement officers can monitor suspects and active shooters. This allows them to gain key intelligence and formulate a strategic approach to solving the problem. The added insight and real-time information that drone monitoring provides allow dangerous situations to be controlled quickly without putting law enforcement or anyone else in unnecessary danger.

4) Mapping

Drones offer mapping features that allow for the identification of exits for evacuations and entry points. This can be used before entering a dangerous or hostile situation, such as in the case of a shooter. Gaining a better understanding of a location before arriving on the scene allows officers to plan the safest and most efficient solution. By finding the best way to confront a dangerous situation or prospective threat, they can minimize their chances of unintentionally escalating the situation or unknowingly putting themselves in harm's way.

5) Crime Scene Analysis

Analyzing a crime scene on the spot is challenging. Within a short time frame, investigators need to gather as many details and possible to later reconstruct and solve cases.

Similar to accident reconstruction, law enforcement uses drones to photograph and map crime scenes which allow for comprehensive reconstructions of the scene later on. With this, investigators can essentially return to the crime scene, allowing them to review the area in detail. Drones allow the investigators to gather video footage and photographs of the scene to later run through a software that allows for a 3D reconstruction of the event.

Submitted By	Jeff Hadley, Chief of Police
Request Owner	Jeff Hadley, Chief of Police
Est. Start Date	07/01/2021
Est. Completion Date	08/31/2021
Department	Police
Type	Other

Supplemental Attachments

Title Description

Request Details

Request Category	Enhancement

DroneNerds	(/resource/cleargov-prod/projects/documents/5790624b72564ff562c2.pdf)	CCPD will use the drone for the following: surveillance, event monitoring, crime scene investigations, mapping, disaster recovery, search and rescue.

Project Type	New

Capital Cost

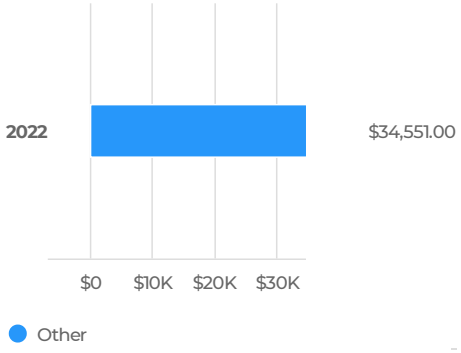
FY2022 Budget

$34,551

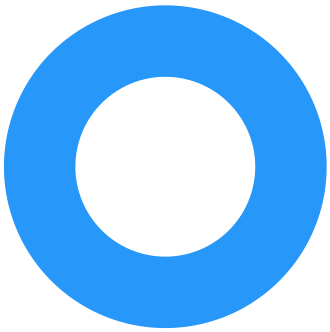
Total Budget *(all years)*

$34.551K

Capital Cost by Year



Capital Cost for All Years



Other (100%)	$34,551.00
TOTAL	**$34,551.00**

Capital Cost Breakdown

Capital Cost	FY2022
Other	$34,551
Total	**$34,551**

Funding Sources

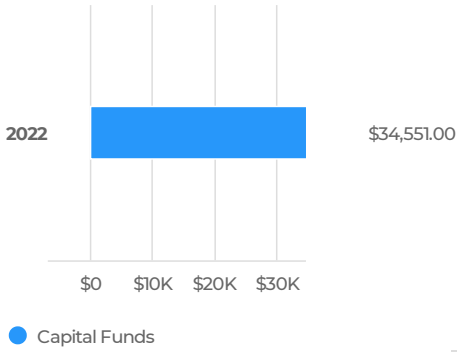
FY2022 Budget

$34,551

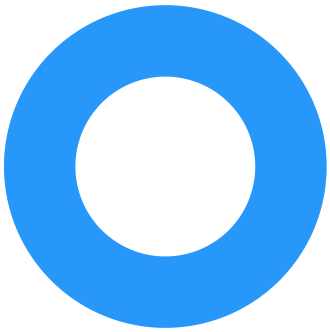
Total Budget *(all years)*

$34.551K

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$34,551.00
TOTAL	**$34,551.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$34,551
Total	**$34,551**

Mobile Data Terminals (MDT) 20 each

The MDT Panasonic CF33 is used to communicate with a central dispatch office. They are also used to display mapping and safety information, MDT's are installed in patrol vehicles for officers use. Requesting 20.

Submitted By	Jeff Hadley, Chief of Police
Request Owner	Jeff Hadley, Chief of Police
Est. Start Date	07/01/2021
Est. Completion Date	06/01/2022
Department	Police
Type	Other

Supplemental Attachments

Title Description

MDT (/resource/cleargov-Quoteprod/projects/documents/5e5e74a7398e7b8631b4.pdf)

Request Details

Request Category	Critical Project
Project Type	Replacement

Capital Cost

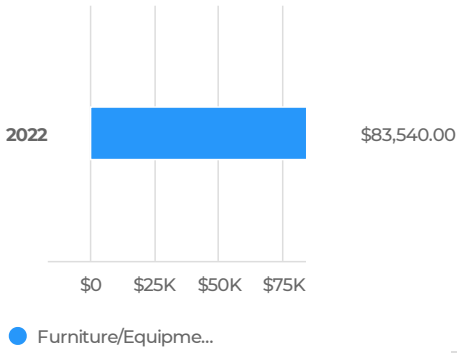
FY2022 Budget

$83,540

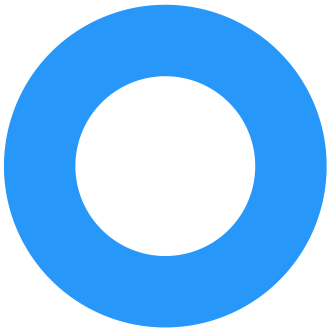
Total Budget *(all years)*

$83.54K

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown

Capital Cost	FY2022
Furniture/Equipment	$83,540
Total	**$83,540**

Funding Sources

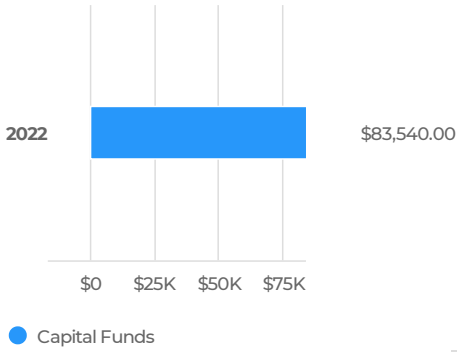
FY2022 Budget

$83,540

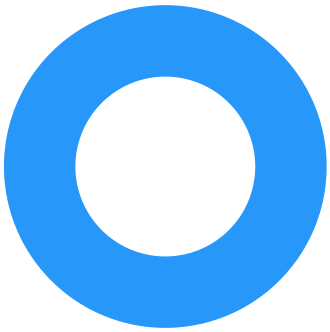
Total Budget *(all years)*

$83.54K

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$83,540.00
TOTAL	**$83,540.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$83,540
Total	**$83,540**

Radar & Lidar Speed Detection Devices

These devices are used for speed enforcement purposes throughout Chatham County. Five Units @ $8670 each.

Submitted By	Jeff Hadley, Chief of Police
Request Owner	Jeff Hadley, Chief of Police
Est. Start Date	07/01/2021
Est. Completion Date	08/31/2021
Department	Police
Type	Other



Radar/Lidar Speed Detection Device

Speed enforcement radars.

Supplemental Attachments

Title	Description
West Chatham Warning Devices Quote (/resource/cleargov-prod/projects/documents/4c79f16dd6298ac3a690.pdf)	Quote for devices.

Request Details

Request Category	Enhancement
Project Type	New

Capital Cost

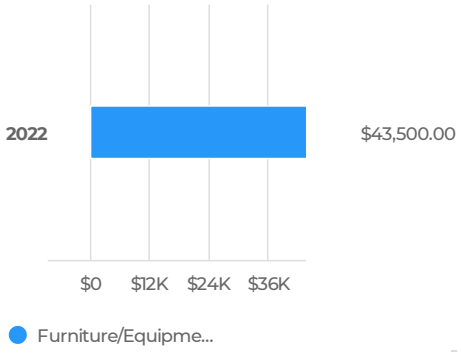
FY2022 Budget

$43,500

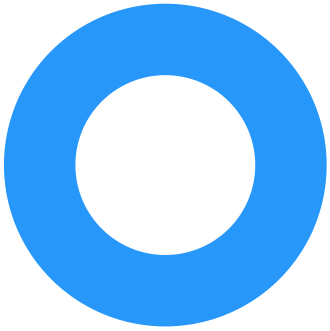
Total Budget *(all years)*

$43.5K

Capital Cost by Year



Capital Cost for All Years



Furniture/Equipment (100%) $43,500

TOTAL **$43,500.00**

Capital Cost Breakdown

Capital Cost	FY2022
Furniture/Equipment	$43,500
Total	**$43,500**

Funding Sources

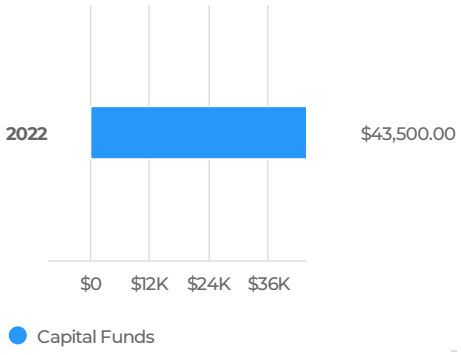
FY2022 Budget

$43,500

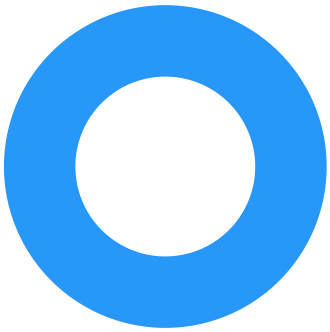
Total Budget *(all years)*

$43.5K

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$43,500.00
TOTAL	**$43,500.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$43,500
Total	**$43,500**

HENDERSON GOLF COURSE REQUESTS

Replace Course Bridges

The nine bridges and boardwalks at Henderson Golf Course traverse over lowlands and water hazards creating the connectivity of various holes in the 18-hole championship course. These bridges are original to the course and have reached the end of their life. They have been repaired and partially reconstructed over the past 25 years including replacement of sections, flipping the deck boards over to utilize the underside and replacing hardware. There is no longer small repair options for six of the nine bridges. When you ride a golf cart over the bridges, you hear a thundering of noises as the hardware has deteriorated or the wood directly around the hardware has rotted away, compromising the integrity of the structure. Many of the boards are no longer attached to the supports and are just resting on top only being held somewhat in place by the weight of the board. They bounce up and around as golf carts pass over them, causing a jarring effect for the driver as well a rumbling distraction for those playing golf on a nearby hole. This renders frequent complaints and causes concern to many new players on the course. These bridges need the deck boards replaced, supports replaced in certain sections, replacement of side rails and hardware. Marine grade treated lumber will be used, 5 3/4" x 2 3/4" decking material as well as galvanized steel hardware.

Bridges in need of replacement:

#17 Bridge - 125 Linear Feet

#16 Bridge - 134 Linear Feet

#11 Bridge - 13 Linear Feet

#15 Bridge - 113 Linear Feet

#8 Bridge - 34 Linear Feet

#3 Bridge - 26 Linear Feet

TOTAL of 445 Linear Feet

This request is consistent with Excellence Goals: Promote Public Health, Safety, and Welfare - Influence, construct, maintain, and improve local infrastructure investments (including recreation, technology, and transportation); Practice Exemplary Stewardship - Ensure resources are adequately protected and properly maintained to safeguard assets and maximize return on investment and Deliver Quality Customer Service - Maintain sufficient resources to provide expected levels of service.

The Operating Revenue - fees represents a three-year average of greens fees for Henderson Golf Course. These improvements are needed to continue enhancement of Henderson Golf Course and the Golf Community that lives there. The cart paths need to match the advancements made to the course over the last few years and allow the county to continue to charge competitive rates for play.

Submitted By	Holly Holdsworth, Facilities Manager
Request Owner	Holly Holdsworth, Facilities Manager
Est. Start Date	01/01/2022
Est. Completion Date	02/27/2022
Department	Henderson Golf Course
Type	Other

The pictures attached show the exposed hardware, warn and splintered wood decking, and profiles of the rickety, battered boardwalks and bridges.

Project Estimate attached - $77,875 rough cut treated lumber + mobilization $10,000 + $12,175 buffer for project (runners that need replaced, other issues that may show once deck boards are removed)

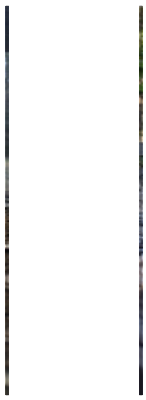


Bridge Replacement



Bridge Replacement

Disintegrating deck boards from aerial view



Bridge Replacement

Compromised Hardware, many bridge locations have nails and other hardware sticking out that cause flat tires on golf carts, resulting in a poor customer experience



Bridge Repalcement

Additional view of nails sticking out



Bridge Replacement

Another view



Bridge Replacement

Another example of deteriorating wood



Bridge Replacement

Warn and Splintering deck boards



Bridge Replacement

Full view of Bridge at hole 11



Bridge Replacement

View of Bridge at hole 17

Bridge Replaceme

View of Bridge at hole 15

Supplemental Attachments

Title	Description	
Henderson by the Numbers	(/resource/cleargov-prod/projects/documents/45ecd7a7e65ia354868.pdf)	Yearly Revenues, Expenses, ROI, Rescue, Tesla Cafe

Request Details

Request Category	Critical Project
Project Type	Replacement

Project (/resource/cleargov-Estimateprod/projects/documents/f35ee12f540d68efbe61.pdf)	Benson Construction Company that provided estimate is familiar with the project as they completed the bunker improvements in 2020 at Henderson Golf Course

Capital Cost

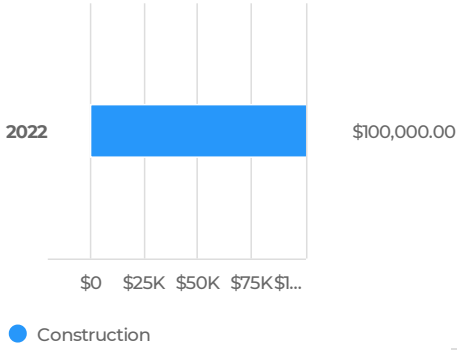
FY2022 Budget

$100,000

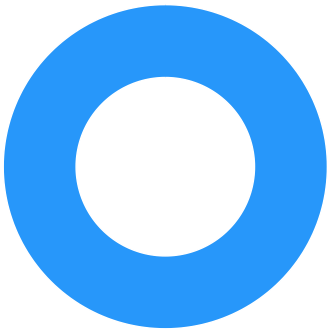
Total Budget *(all years)*

$100K

Capital Cost by Year



Capital Cost for All Years



Construction (100%)	$100,000.00
TOTAL	**$100,000.00**

Capital Cost Breakdown

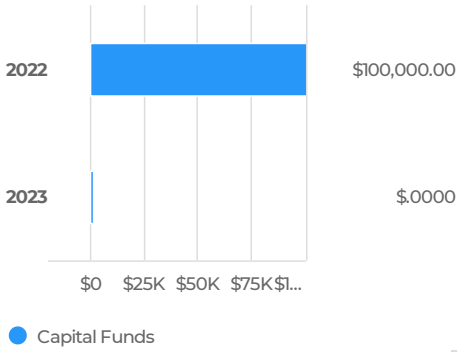
Capital Cost	FY2022
Construction	$100,000
Total	**$100,000**

Funding Sources

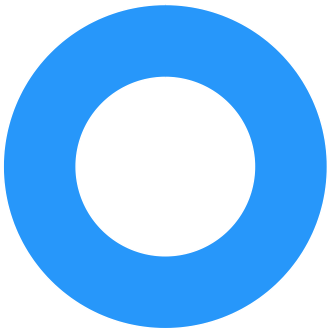
FY2022 Budget
$100,000

Total Budget *(all years)*
$100K

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$100,000.00
TOTAL	**$100,000.00**

Funding Sources Breakdown

Funding Sources	FY2022	FY2023
Capital Funds	$100,000	
Total	**$100,000**	

Operating Revenue

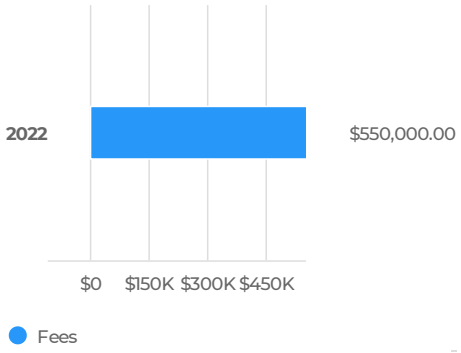
FY2022 Budget

$550,000

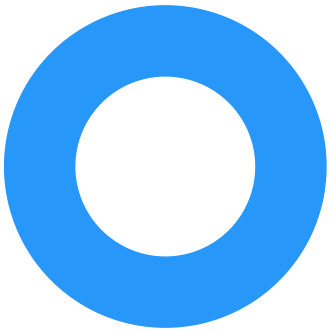
Total Budget *(all years)*

$550K

Operating Revenue by Year



Operating Revenue for All Years



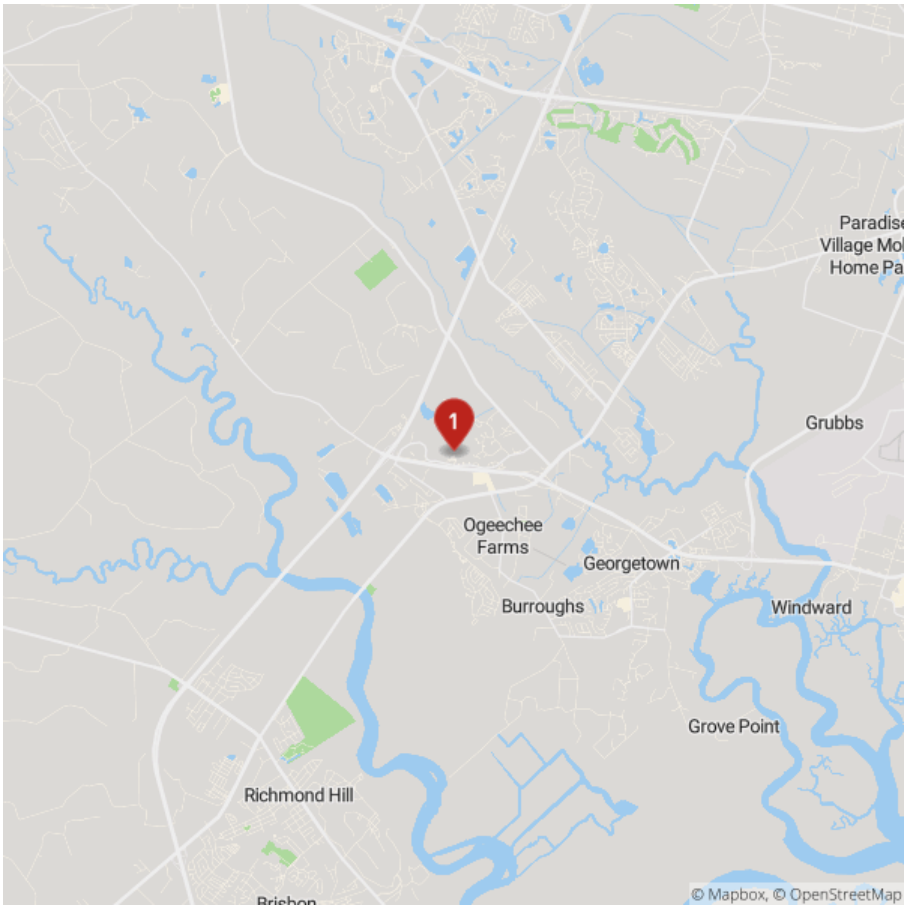
Fees (100%)	$550,000.00
TOTAL	**$550,000.00**

Operating Revenue Breakdown

Operating Revenue	FY2022
Fees	$550,000
Total	**$550,000**

Project Location

Address: **1 Al Henderson Boulevard**



Replace Sections of Golf Cart Paths

The concrete cart paths at Henderson Golf Course wind through 80 acres creating the perfect access to the 18-hole championship course. The front nine are open and rolling similar to a links course, while the back nine have a more parkland look. Many sections of the concrete along the course are in need of replacement. The worst sections of the back nine holes were replaced in 2018 with plans that the front nine would be completed next. When you ride a golf cart over sections of the broken concrete, you can get bounced around and the cart shifts so much that you can lose water bottles or cups as they fly out of the cup holder or other items that are not fully strapped into the carts. The paths cause significant wear and tear to the golf cart fleet and maintenance equipment. Some repairs can get expensive and are not covered under the golf cart lease and "normal wear and tear" conditions. The specialty mowers used on the golf course have very low reels to cut the greens and fairways at the perfect level. These reels are raised between cutting areas, however sometimes the concrete protrudes enough to cause damage while they negotiate getting from one hole to another. There are frequent complaints due to the conditions of the cart paths and the more irritating and negative experience it can cause as they try and move about the course.

This request is consistent with Excellence Goals: Promote Public Health, Safety, and Welfare - Influence, construct, maintain, and improve local infrastructure investments (including recreation, technology, and transportation); Practice Exemplary Stewardship - Ensure resources are adequately protected and properly maintained to safeguard assets and maximize return on investment and Deliver Quality Customer Service - Maintain sufficient resources to provide expected levels of service.

The Operating Revenue - fees below represents a three-year average of greens fees for Henderson Golf Course. These improvements are needed to continue enhancement of Henderson Golf Course and the Golf Community that lives there. The cart paths need to match the advancements made to the course over the last few years and allow the county to continue to charge competitive rates for play.

The pictures below show some of the worst sections of busted, fractured, and shattered concrete.

Submitted By	Holly Holdsworth, Facilities Manager
Request Owner	Holly Holdsworth, Facilities Manager
Est. Start Date	12/01/2021
Est. Completion Date	02/28/2021
Department	Henderson Golf Course
Type	Other





Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths	Concrete Cart Paths

This section was so bad, the concrete has been removed and a sand gravel has been placed to smooth out the area. This is a temporary fix

Supplemental Attachments

Title	Description
Measurements of path replacement	(/resource/cleargov-prod/projects/documents/00dc8bfee81ce6c322e9.pdf) Measurement and cost estimates
Project Estimate	(/resource/cleargov-prod/projects/documents/a2e2ab944808952d24c4.pdf) PINCO completed the concrete replacement in 2018 on the back 9
Henderson by the Numbers	(/resource/cleargov-prod/projects/documents/c724e5794d1fbfb0ea9e.pdf) Yearly Revenue, Expense, ROI, Rounds, Rental & Cafe

Request Details

Request Category	Enhancement
Project Type	Replacement

Capital Cost

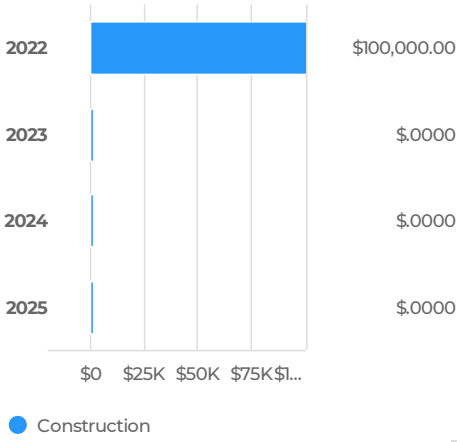
FY2022 Budget

$100,000

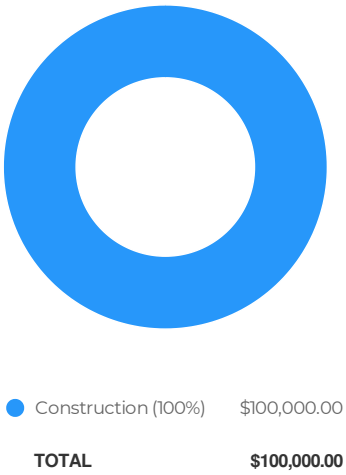
Total Budget *(all years)*

$100K

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown

Capital Cost	FY2022	FY2023	FY2024	FY2025
Construction	$100,000			
Total	**$100,000**			

Funding Sources

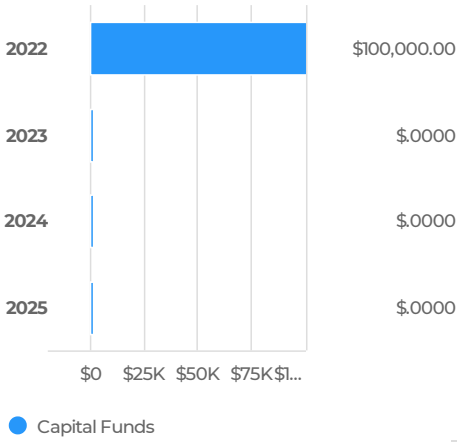
FY2022 Budget

$100,000

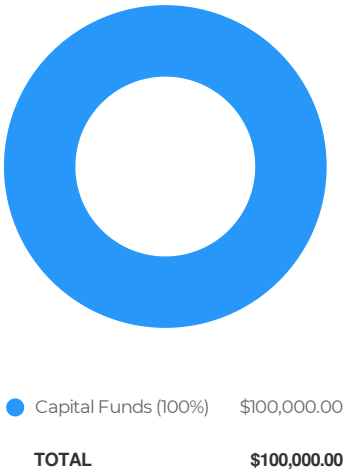
Total Budget *(all years)*

$100K

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024	FY2025
Capital Funds	$100,000			
Total	**$100,000**			

Operating Revenue

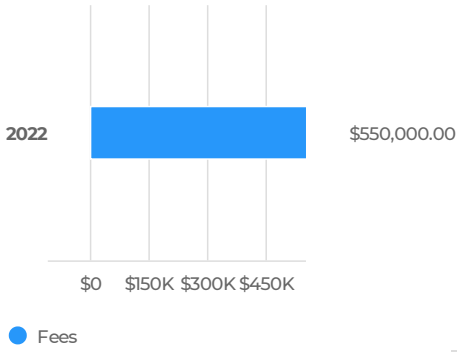
FY2022 Budget

$550,000

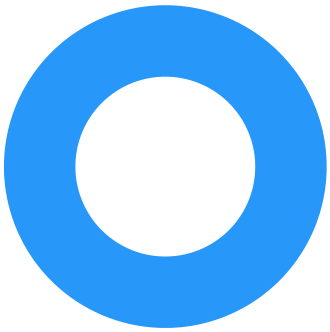
Total Budget *(all years)*

$550K

Operating Revenue by Year



Operating Revenue for All Years



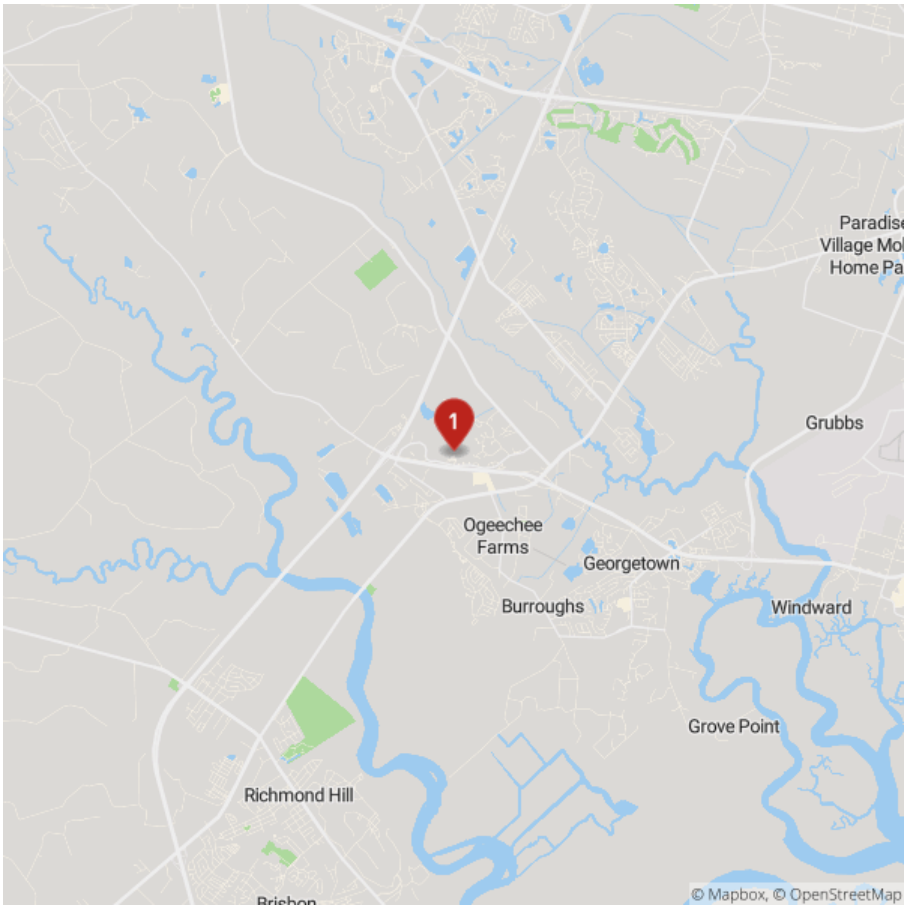
Fees (100%)	$550,000.00
TOTAL	**$550,000.00**

Operating Revenue Breakdown

Operating Revenue	FY2022
Fees	$550,000
Total	**$550,000**

Project Location

Address: **1 Al Henderson Boulevard**



DETENTION CENTER REQUESTS

HVAC System New Training Building

Provide and install HVAC equipment for new Training Building to include Air Conditioners, Duct work, and controls for Siemens BAS.

Provide and install 4 new air conditioners, duct work and Siemens Building Automation System for the new Training Building located at the Range Complex. This is a new building that will contain a classroom, shooting simulators, driving simulators and a Repair Armory. This is a new building and has no existing infrastructure.

Submitted By	Tara Burnsed, Financial Services manager
Request Owner	Tara Burnsed, Financial Services manager
Department	Detention Center
Type	Other

Supplemental Attachments

Title	Description
HVAC System For Training Quote	(/resource/cleargov-prod/projects/documents/576fcc78335c3f5a4889.pdf)

Request Details

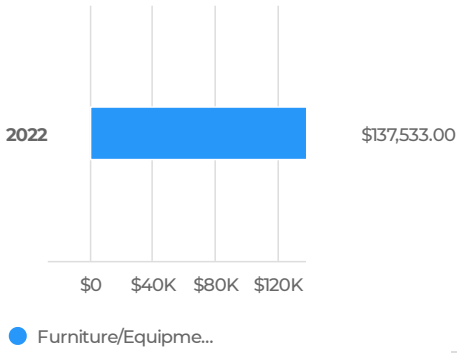
Request Category	Enhancement
Project Type	New

Capital Cost

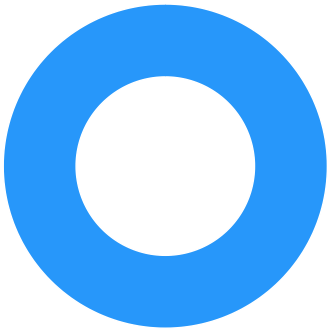
FY2022 Budget
$137,533

Total Budget *(all years)*
$137.533K

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown

Capital Cost	FY2022
Furniture/Equipment	$137,533
Total	**$137,533**

Funding Sources

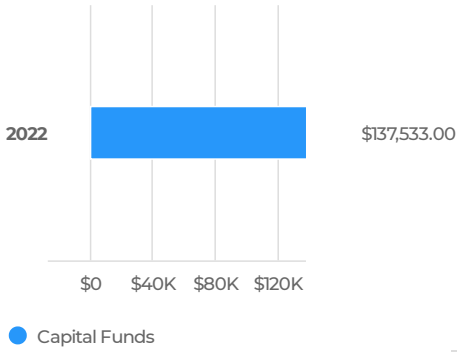
FY2022 Budget

$137,533

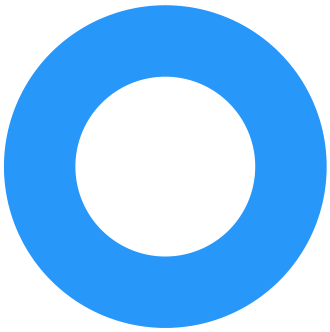
Total Budget *(all years)*

$137.533K

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$137,533.00
TOTAL	**$137,533.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$137,533
Total	**$137,533**

WATER AND SEWER REQUESTS

Phase II of the Sallie Mood/Agonic Road Force Main Project

The Force Main the runs Down Sallie Mood across Eisenhower to Agonic Road has ruptured on several occasions causing the spillage of Wastewater into the public access areas. The 1st phase of the replacement is in process of being bid out and runs from Montgomery Crossroads to Eisenhower Drive. The 2nd phase of the project will begin at Eisenhower and run down Agonic Road.

Submitted By	William Wright, Public Works Director - Interim
Request Owner	William Wright, Public Works Director - Interim
Department	Water And Sewer
Type	Other

Request Details

Request Category	Critical Project	Project Type	Replacement

Capital Cost

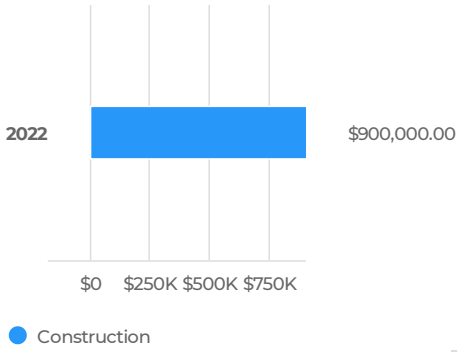
FY2022 Budget

$900,000

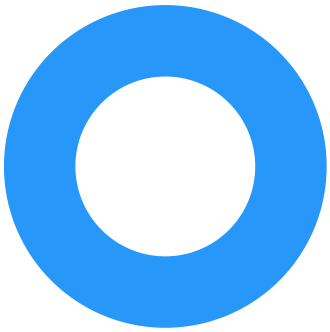
Total Budget *(all years)*

$900K

Capital Cost by Year



Capital Cost for All Years



Construction (100%)	$900,000.00
TOTAL	**$900,000.00**

Capital Cost Breakdown

Capital Cost	FY2022
Construction	$900,000
Total	**$900,000**

Funding Sources

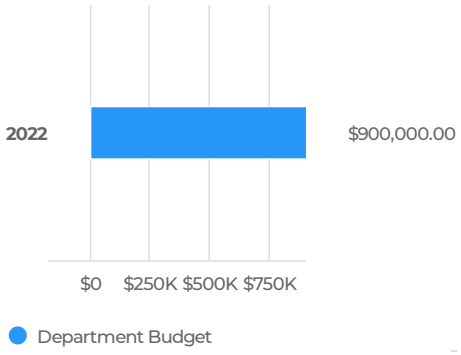
FY2022 Budget

$900,000

Total Budget *(all years)*

$900K

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown

Funding Sources	FY2022
Department Budget	$900,000
Total	**$900,000**

FLEET OPERATIONS REQUESTS

M & O Vehicle Replacement

Replacement costs for M & O Vehicles in FY22

Submitted By	Mark Bucalo, Asst. Budget Officer
Request Owner	Mark Bucalo, Asst. Budget Officer
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2022
Department	Fleet Operations
Type	Other

Supplemental Attachments

Title	Description
Fleet Replacement	(/resource/cleargov-prod/projects/documents/dfd47f468b4a2d79cd2f.xlsx) Replacement costs for M&O, SSD, & Solid Waste

Request Details

Request Category	Critical Project
Project Type	Replacement

Capital Cost

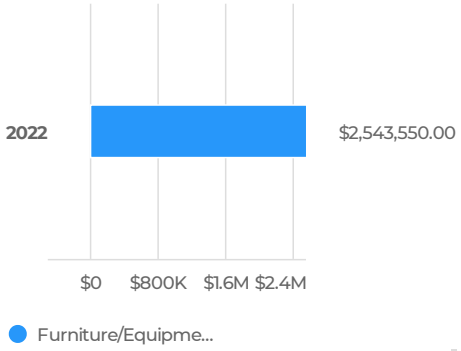
FY2022 Budget

$2,543,550

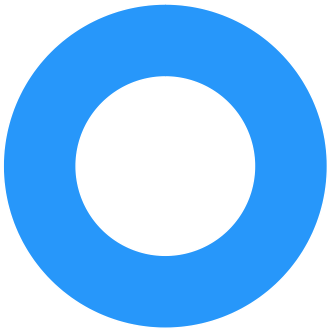
Total Budget *(all years)*

$2.544M

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown

Capital Cost	FY2022
Furniture/Equipment	$2,543,550
Total	**$2,543,550**

Funding Sources

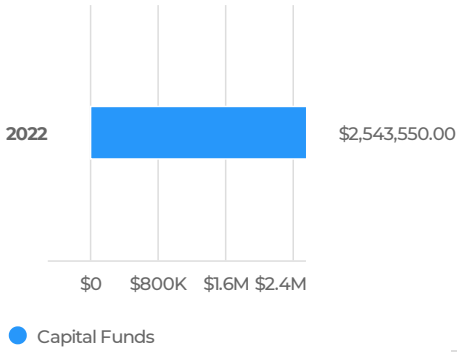
FY2022 Budget

$2,543,550

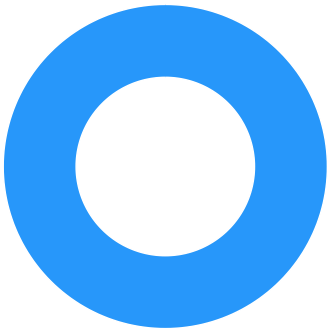
Total Budget *(all years)*

$2.544M

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$2,543,550.00
TOTAL	**$2,543,550.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$2,543,550
Total	**$2,543,550**

Special Service District Vehicle Replacement

Replacement costs for SSD Vehicles in FY22

Submitted By	Mark Bucalo, Asst. Budget Officer
Request Owner	Mark Bucalo, Asst. Budget Officer
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2022
Department	Fleet Operations
Type	Other

Supplemental Attachments

Title	Description
Fleet Replacement	(/resource/cleargov-prod/projects/documents/22f2566572a3636144fa.xlsx) Replacement costs for M&O, SSD, & Solid Waste

Request Details

Request Category	Critical Project
Project Type	Replacement

Capital Cost

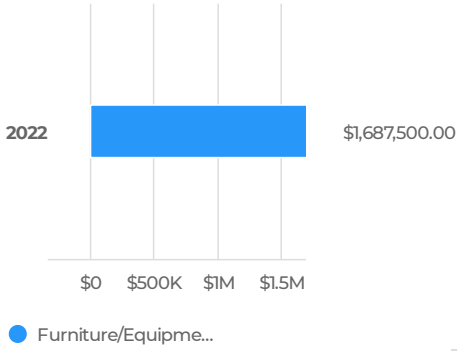
FY2022 Budget

$1,687,500

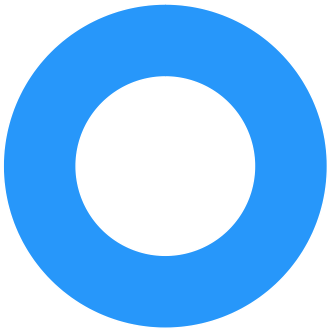
Total Budget *(all years)*

$1.688M

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown

Capital Cost	FY2022
Furniture/Equipment	$1,687,500
Total	**$1,687,500**

Funding Sources

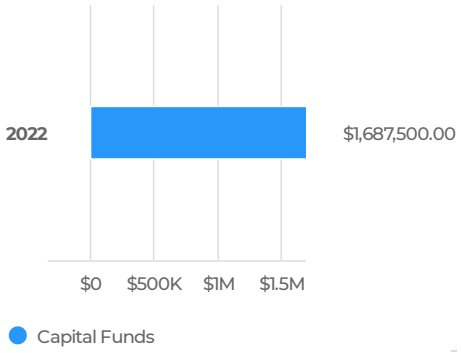
FY2022 Budget

$1,687,500

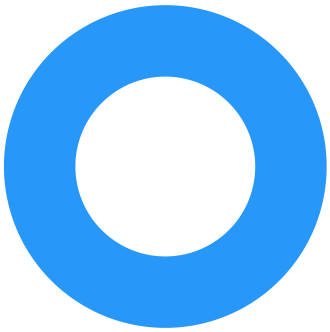
Total Budget *(all years)*

$1.688M

Funding Sources by Year



Funding Sources for All Years



Capital Funds (100%)	$1,687,500.00
TOTAL	**$1,687,500.00**

Funding Sources Breakdown

Funding Sources	FY2022
Capital Funds	$1,687,500
Total	**$1,687,500**

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government’s account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or

limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.
Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.