THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY 2012 ANNUAL OPERATING & CAPITAL BUDGET



JULY 1, 2011 - JUNE 30, 2012

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

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ATHENS CLARKE COUNTY

July 1, 2011

Dear Citizens of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the Annual Operating and Capital Budget for the 2012 Fiscal Year. In accordance with Georgia Law and the Charter of the Unified Government, the Mayor and Commission on June 7, 2011 adopted this budget. Citizen input for this budget was received on May 9 and May 19, 2011.

Local governments throughout the nation are undergoing a fundamental change in resources available to finance General Fund governmental services. Our two main sources of revenue, property tax and sales tax continue to decline, although not as steeply as in some jurisdictions. With this in mind, the FY12 Budget was adopted with attention to projections for the Unified Government's financial status over the next few years. The goal for this Budget is to put the Unified Government on a path to insure sustainable levels of revenues and expenditures within the next four years. Budget decisions, including reductions, are directly tied to the goal of working to become more financially sustainable in this new economy.

This Budget is balanced with a combination of required increases, a number of expense reductions, limited reductions in services and a few fee increases, that more closely reflect the cost of services. These changes are necessary to maintain services Athens-Clarke County citizens need and expect.

Key Points in the FY2012 Budget

- This budget maintains the current millage rate of 13.70 mills. Athens-Clarke County homeowners will continue to pay lower property taxes than many other surrounding communities and other similar sized communities in Georgia.

- This Budget includes the following increases to maintain current services:

  - Full year funding to operate the new Jail Advanced Housing Facility: This budget includes $287,300 to provide for a full year operating and debt repayment for the Jail Advance Housing Facility that was placed in operation in March of 2011. Construction of this new $4.8 million facility with a capacity of 128 inmates will significantly reduce the current cost for housing inmates in other jails.

- This Budget includes operating support for the following SPLOST funded facilities:

  - Funding for the operation of the new Corrections Department Diversion Center project for the last half of FY12. When the SPLOST funded facility becomes operational in late FY12, our judges will have the option of sentencing up to 72 non-violent inmates to a work release program, which allows the offender to continue working or seek work during the day and be held in a minimum-security facility at night and on weekends. Inmates will also receive counseling, have an opportunity to participate in educational programs and will reimburse the government for a portion of the cost for their housing. The FY12 Budget includes 14 additional full-time positions and operating costs for the last half of FY12 of $434,700.

MAYOR NANCY B. DENSON
UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY, GEORGIA
301 College Avenue, Suite 300 • Athens, Georgia 30601 • (706) 613-3010 • Cell (706) 338-0725

- Funding for the operation and debt repayment of the Mixed Use Parking facility located on the corner of Lumpkin and Washington Streets. This facility, funded in part by SPLOST 2005, will open in September of 2011 and is the first public-private partnership project initiated in Athens. The facility will provide 540 parking spaces for lease by the Athens Downtown Development Authority (ADDA) and 42,600 square feet of commercial and office space for lease by our private sector partner, Batson Cook Development. The added operating cost and debt repayment will be offset by the revenue from the new parking facility and other parking system revenues.

- To balance the FY12 Budget and avoid an increase in the property tax millage rate, reductions of roughly $1.7 million in the General Fund have been included. The major reductions in FY12 include: (More specific information on these reductions can be found in the Departmental Budget highlights.)

    - Reductions totaling $170,500 in various programs and services in the Leisure Services Department, including one full-time program leader position.

    - Reduction of the last hour of Transit Services (from 10:00 pm until 11:00 pm) resulting in a savings of $106,000 per year.

    - Elimination of three (3) firefighter positions for a savings of $128,300. These reductions will not impact response time or firefighting services. These positions were used for shift relief (coverage of vacation, sick-leave, training, etc.) and reduces the number of shift relief positions from 30 to 27.

    - Elimination of a Police Captain position ($65,500) and the canine unit ($24,700). This budget also reflects a one year deferral of funding for Police Department vehicle replacements saving $272,600.

    - Extension of the Leaf & Limb collection schedule from eight weeks to nine weeks. This change eliminates one (l) truck driver position and results in a savings of $41,000.

    - Elimination of the following positions saving $181,400 in salary, benefits and related expenses: Minority Business Enterprise Program coordinator in the Finance Department, a Property Tax Appraiser position in the Tax Assessors Office, a Data Entry Technician in Transportation and Public Works, and an Animal Control Officer in Central Services.

    - Reduction of travel and training expenses by 30% across the government saving $100,000 in the General Fund.

    - A reduction of $212,300 by allowing vacant positions to remain unfilled for a period up to 90 days (public safety positions will be refilled earlier to insure staffing level requirements are maintained).

    - The cost to fund long term disability insurance coverage for employees will no longer be funded by ACCUG, resulting in General Fund savings of $260,000.

- For the third year in a row, no funding is included in the FY11 Budget to provide pay increases for employees.

- This Budget includes a total of 1,573 full-time authorized positions, which is the same level of authorized full-time positions at the end of FY11. The authorized level of full-time positions will remain around 14 per thousand of ACC population, as it has since 1991.

Goals and Objectives adopted by the Mayor and Commission on March 1, 2011 helped to guide the development of the FY12 Budget. Resources have been set aside for some objectives and others are already operational or will be achieved with resources established in this budget. These goals along with additional summary information have been provided in the "Budget Summary" section of this document.

My work as Mayor affords me the unique opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments on our community, as well as our staff. This has become the norm not the exception. This positive perception is something for which we can be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it.

I wish to extend my personal thanks to several persons who provided many hours of assistance to me during the development of the FY2012 Budget. Manager Alan Reddish along with his management team and the staff of the Finance and Human Resources Departments all played critical and supportive roles throughout the process. These individuals were also an invaluable part of the team during the Commission's budget deliberations.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development and adoption of the FY2012 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 8 Commissioner, Andy Herod, for his hard work and leadership during the Commission review of this budget.

If you have any questions, please do not hesitate to contact me.

Sincerely,

Nancy B. Denson
Mayor

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2012 BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2011 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2012 (FY12), beginning July 1, 2011 and ending June 30, 2012.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "The Unified Government of Athens-Clarke County FY2012 Annual Operating and Capital Budget July 1, 2011–June 30, 2012" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Section 33-8-8, the proceeds from the tax on insurance premiums estimated to be $5,600,000 for FY12, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-134, the monthly "9-1-1 charge" of $1.50 per exchange access facility and the $1.50 per month “wireless enhanced 9-1-1 charge” is reaffirmed for the period July 1, 2011 – June 30, 2012.

SECTION 8. The Manager is further authorized to transfer sums up to $10,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of ACCUG up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) ACCUG will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the ACCUG Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "The Unified Government of Athens-Clarke County FY2012 Annual Operating and Capital Budget July 1, 2011–June 30, 2012" shall be maintained on file in the Office of the Clerk of Commission.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2011 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 13.70 mills

SECTION 13. Under authority of the Act creating the Athens Downtown Development Authority (Georgia Laws 1977 Session, 3533) there is hereby levied and assessed for the year 2011 on the real property in the downtown Athens area as defined in said Act a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY12, shall be $142,455 for the Attorney, $151,804 for the Manager, and $80,305 for the Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated 48-13-93(a) (2) the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $140,000 during FY12, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY12 shall be used to support the annual debt service for the College Avenue Parking Deck, which is estimated to be $354,300.

SECTION 16. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance Program and the premiums for employees and retirees shall be:

Employee/Retiree POS Plan	**Participating Providers**	**Out-of-Network Providers**
Calendar Year Deductible • Individual • Family	$250 $750	$1,000 $3,000
Coinsurance	Plan pays 80% Member pays 20%	Plan pays 60% after deductible Member pays 40% after deductible
Lifetime Maximum Benefit	Unlimited	Unlimited
Physician office visit • After hours visit	$25 $30	Plan pays 60% after deductible
Specialist office visit, and second surgical opinion	$35	Plan pays 60% after deductible
Maternity Services (subject to deductible)	$100 copay + 20% of hospital bill (subject to deductible)	Plan pays 60% after deductible
Urgent Care copay	$60	
Emergency room copay	$100 waived if admitted Non-emergency use of the ER is NOT COVERED	
Out-of-Pocket Calendar Year Max • Individual • Family	not including copays or deductible $2,000 $6,000 In-Network and Out-of-Network maximums are accumulated separately	not including deductible $4,000 $12,000
Preventative Care Services Physician Services Hospital Services • Inpatient • Outpatient	Plan pays 100% Plan pays 100% Athens Regional and St. Mary's Plan pays 80% after deductible Play pays 80% after deductible	Plan pays 60% after deductible Plan pays 60% after deductible Plan pays 60% after deductible Plan pays 60% after deductible Plan pays 60% after deductible
Employee/Retiree POS Plan	**Participating Providers**	**Out-of-Network Providers**
Mental Health Services • Inpatient , facility • Inpatient, physician • Outpatient	Must obtain BCBS authorization Plan pays 80% after deductible Plan pays 100% $25 copay	Must obtain BCBS authorization Plan pays 60% after deductible
Prescription drugs • Retail Drug – Tier 1 copay • Retail Drug – Tier 2 copay • Retail Drug – Tier 3 copay	Per prescription $15 $30 $60	Per prescription Plan pays 60% after deductible
Mail Order Maintenance Drugs • Retail Drug – Tier 1 copay • Retail Drug – Tier 2 copay Retail Drug – Tier 3 copay	90-day supply $30 $60 Not Covered	Not Covered

Blue Cross Blue Shield Point of Service (POS) Health Insurance Rates				
Non-Wellness Tier Rates	**Base Rate Tobacco Bi-weekly**	**Base Rate Tobacco Monthly**	**Non-Tobacco Discount Bi-weekly**	**Non-Tobacco Discount Monthly**
Employee Only (hired prior to 7/1/02)	$54.29	$117.63	$31.21	$67.63
Employee Only	$85.49	$185.23	$62.41	$135.23
Employee + 1 (dependent)	$142.37	$308.47	$119.29	$258.47
Family	$199.25	$431.71	$176.17	$381.71
(Employee's paycheck will reflect a Non-tobacco/nicotine credit of $23.08)				
***Wellness Tier Rates**	**Base Rate Tobacco Bi-weekly**	**Base Rate Tobacco Monthly**	**Non-Tobacco Discount Bi-weekly**	**Non-Tobacco Discount Monthly**
Employee Only (hired prior to 7/1/02)	***NOTE: Tobacco/nicotine users do not qualify for the Wellness Tier or WellPoints credits.**		$21.75	$47.13
Employee Only			$52.95	$114.73
Employee + 1 (dependent)			$109.83	$237.97
Family			$166.71	$361.21
(Employee's paycheck will reflect a Wellness Tier credit of $9.46)				

Retiree PPO Plan	**Participating Providers**	**Out-of-Network Providers**
Calendar Year Deductible • Individual • Family	 $500 $1,500	 $1,000 $3,000
Coinsurance	Plan pays 70% Member pays 30%	Plan pays 50% after deductible
Lifetime Maximum Benefit	Unlimited	Unlimited
Physician office visit	$20	Plan pays 50% after deductible
Specialist office visit, and second surgical opinion	$30	Plan pays 50% after deductible
Maternity Services (subject to deductible)	$100 copay + 30% of hospital bill (subject to deductible)	Plan pays 50% after deductible
Urgent Care copay	$60 copay	
Emergency room copay	$100 waived if admitted Non-emergency use of the ER is NOT COVERED	
Out-of-Pocket Calendar Year Max • Individual • Family	not including copays or deductible $3,000 $9,000 In-Network and Out-of-Network maximums are accumulated separately	not including deductible $6,000 $18,000

Retiree PPO Plan	Participating Providers	Out-of-Network Providers
Preventative Care Services	Plan pays 100%	Plan pays 50% after deductible
Physician Services	Plan pays 70% after deductible	Plan pays 50% after deductible
Hospital Services	Athens Regional and St. Mary's	Plan pays 50% after deductible
	Plan pays 70% after deductible	Plan pays 50% after deductible
	Play pays 70% after deductible	Plan pays 50% after deductible
• Inpatient		
• Outpatient		
Mental Health Services	Must obtain BCBS authorization	Must obtain BCBS authorization
	Plan pays 70% after deductible	
• Inpatient , facility	Plan pays 70% after deductible	Plan pays 50% after deductible
	$20 copay	
• Inpatient, physician		
• Outpatient		
Prescription drugs	Per prescription	Per prescription
• Retail Drug – Tier 1 copay	$10	
• Retail Drug – Tier 2 copay	$20	Plan pays 50% after deductible
• Retail Drug – Tier 3 copay	$40	
Mail Order Maintenance Drugs	90-day supply	
• Retail Drug – Tier 1 copay	$20	
• Retail Drug – Tier 2 copay	$40	
• Retail Drug – Tier 3 copay	Not Covered	Not Covered

FY12 RETIREE Monthly Insurance Premiums			
MetLife Dental Rates		PPO Health Insurance Rates (no change)	
Retiree Only	$34.60	Retiree Only	$154.33
Retiree + 1	Not available	Retiree + 1	$295.62
Family	$101.09	Family	$436.87

Note: If retiree had "no cost" insurance during FY11, the same has been approved for FY12. These rates are provided for those retirees that currently pay for insurance benefits.

SECTION 17. The effective date of this ordinance shall be July 1, 2011.

SECTION 18. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 7, 2011 by Commission

Approved June 8, 2011 by Mayor

EXHIBIT A

GENERAL FUND

SUMMARY FY12 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2012
COMMISSION APPROVED

	FY12 Operating Budget	FY12 Capital Current Services and Additions & Improvements Budget	FY12 Total Budget
REVENUES:			
PROPERTY TAXES	$46,268,300	-	$46,268,300
SALES TAX	$20,400,000	-	$20,400,000
OTHER TAXES	$19,184,500	-	$19,184,500
LICENSES & PERMITS	$1,252,800	-	$1,252,800
INTERGOVERNMENTAL REVENUES	$881,600	-	$881,600
CHARGES FOR SERVICES	$10,007,607	-	$10,007,607
FINES & FORFEITURES	$4,110,100	-	$4,110,100
OTHER REVENUES	$872,824	-	$872,824
TOTAL REVENUES	$102,977,731	-	$102,977,731
OTHER FINANCING SOURCES	$15,000	-	$15,000
PRIOR YEAR FUND BALANCE	$900,000	$2,300,600	$3,200,600
TOTAL REVENUES & OTHER SOURCES	$103,892,731	$2,300,600	$106,193,331
EXPENDITURES:			
GENERAL GOVERNMENT	$16,916,150	-	$16,916,150
JUDICIAL	$23,083,693	-	$23,083,693
PUBLIC SAFETY	$33,999,398	-	$33,999,398
PUBLIC WORKS	$13,638,968	-	$13,638,968
CULTURAL AND RECREATION	$7,441,551	-	$7,441,551
INDEPENDENT AGENCIES	$4,718,489	-	$4,718,489
DEBT SERVICE	$578,109	-	$578,109
TOTAL EXPENDITURES	$100,376,358	-	$100,376,358
OTHER FINANCING USES	$3,516,373	$2,300,600	$5,816,973
TOTAL EXPENDITURES & OTHER USES	$103,892,731	$2,300,600	$106,193,331

ALL FUNDS

SUMMARY FY12 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2012
COMMISSION APPROVED

	FY12 Operating Budget	FY12 Capital Current Services and Additions & Improvements Budget	FY12 Total Budget
REVENUES:			
PROPERTY TAXES	$46,268,300	-	$46,268,300
SALES TAX	$20,400,000	-	$20,400,000
OTHER TAXES	$20,975,480	$89,020	$21,064,500
LICENSES & PERMITS	$1,959,800	-	$1,959,800
INTERGOVERNMENTAL REVENUES	$5,401,771	-	$5,401,771
CHARGES FOR SERVICES	$80,386,283	$4,031,043	$84,417,326
FINES & FORFEITURES	$4,748,100	-	$4,748,100
OTHER REVENUES	$1,402,924	-	$1,402,924
TOTAL REVENUES	$181,542,658	$4,120,063	$185,662,721
OTHER FINANCING SOURCES	$3,664,373	$2,300,600	$5,964,973
PRIOR YEAR FUND BALANCE	$1,036,132	$2,341,580	$3,377,712
WORKING CAPITAL BALANCE	$2,052,078	$3,664,996	$5,717,074
TOTAL REVENUES & OTHER SOURCES	$188,295,241	$12,427,239	$200,722,480
LESS INTERFUND TRANSFERS	($20,320,116)	($2,300,600)	($22,620,716)
TOTAL REVENUES	$167,975,125	$10,126,639	$178,101,764
EXPENDITURES:			
GENERAL GOVERNMENT	$43,892,775	$345,600	$44,238,375
JUDICIAL	$24,280,364	-	$24,280,364
PUBLIC SAFETY	$36,805,563	$260,000	$37,065,563
PUBLIC WORKS	$52,199,730	$9,446,039	$61,645,769
CULTURAL AND RECREATION	$7,441,551	$75,000	$7,516,551
INDEPENDENT AGENCIES	$6,328,269	-	$6,328,269
DEBT SERVICE	$13,478,475	-	$13,478,475
TOTAL EXPENDITURES	$184,426,727	$10,126,639	$194,553,366
OTHER FINANCING USES	$3,664,373	$2,300,600	$5,964,973
TOTAL EXPENDITURES & OTHER USES	$188,091,100	$12,427,239	$200,518,339
LESS INTERFUND TRANSFERS	($20,320,116)	($2,300,600)	($22,620,716)
TOTAL EXPENDITURES	$167,770,984	$10,126,639	$177,897,623
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$204,141	-	$204,141
TOTAL EXPENDITURES & DESIGNATIONS	$167,975,125	$10,126,639	$178,101,764

FY12 BUDGET SUMMARY

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I. Executive Summary

- This Budget includes a General Fund Operating Budget of $103.9 million for FY12, $850,000 less than the FY11 Budget. The Operating Budget for All Funds totals $168 million. The Capital Budget for all funds is $10.1 million. In total, the Operating and Capital Budget for FY12, $178.1 million is $4.4 million more than the FY11 Budget.

- The millage rate for FY12 (property tax year 2011) will be 13.70 mills, the same level as the previous year. Athens-Clarke County residents will continue to pay lower property taxes for local government services than most other surrounding counties and other similar communities in Georgia. Comparable information on property taxes for surrounding counties and other similar communities in Georgia is included on pages B-24 to B-27 of this Section.

- General Fund Departments requested a limited number of increases in operating funding for New Initiatives and SPLOST projects. This Budget includes net cost of $10,200 for New Initiatives and $533,000 for operating expenses related to new SPLOST projects.

- This Budget includes funding for fourteen (14) full-time positions for the new Corrections Department Diversion Center. Also, fourteen (14) full-time positions in various departments will be eliminated in FY12. Based on the additions and reductions in full-time positions, the total number of authorized positions for FY12 will be 1,573, the same level as FY11. At this level, ACCUG's ratio of full-time positions remains below 14 per 1,000 citizens.

- This Budget does not include a pay increase for employees. This will be the third year that a pay increase for employees has not been funded. Prior to FY10, budgets included pay adjustments to remain at market, to reward performance and to adjust the pay table.

- The General Fund Budget for FY12 includes $301,300 for a full year's cost to operate and repay the debt for the Jail Advance Housing Component. This facility began operations in March 2011. Additional information on the Jail Advance Housing Component is included as part of the Sheriff's Department Budget.

- This Budget includes the revenue from an increase in Water and Sewer fees effective July 1, 2011. Based on the department proposal, the median homeowner (5,000 gallons) will pay $3.73 more each month for water and sewer services. The median non-residential bill (160,000 gallons) will pay an additional $88.83 per month. The added revenue will provide sufficient funding for operating expenses, debt service, and a limited number of capital projects to maintain the water and sewer system in FY12.

II. Goals and Objectives for the FY12 Budget

Goals and Objectives reviewed by the Mayor and Commission on January 13, 2011 and adopted on March 1, 2011, helped to guide the development of the FY12 Budget. Resources have been set aside for some of the objectives; many of the objectives are operational and will be achieved with the resources established in this budget. **NOTE: Goals and objectives are in bold.**

A. Provide infrastructure that is supportive of sustainable growth, is environmentally sensitive, and is fiscally sound.

Objectives

1. Energy Conservation – By FY15, reduce the Unified Government's use of all forms of conventional energy resources in Unified Government buildings by 15% compared to consumption during FY07 through education, policy changes, and facility modifications. Continue to evaluate and implement energy conservation measures where practical in all Unified Government operations in conjunction with life-cycle replacement programs and capital renovations and improvements.

   FY12 Budget-This Budget will ensure that efforts to reduce the consumption of energy outlined by the Energy Conservation Committee are aggressively pursued. Funding from the American Recovery and Reinvestment Act Energy Efficiency and Conservation Block Grant will also assist this objective.

   There are no specific FY12 operating funds in the Central Services proposed budget identified for this goal. However, during routine maintenance and repair (operating funds) and life-cycle replacements (capital funds), energy efficiency measures are implemented when feasible primarily through the use of newer, more energy efficient equipment and controls. Also, approximately $20,000 in prior years' carry-forward remains in the Energy Management Improvements capital project which has been used to implement energy conservation measures (e.g., LED lighting, building retro-commissioning) that are not part of maintenance, repair, or life-cycle replacement.

2. Water Supply – Continue the water conservation program which would include examining peaking factors when no water use restrictions are in place and monitor impact of conservation efforts on future water rates.

   FY12 Budget - This Budget will continue the water conservation program initiated in FY09.

3. Solid Waste Management – Achieve reductions of not less than 40% by 2015, 60% by 2018, and 75% by 2020 per capita in the amount (measured in pounds) of Athens-Clarke County community generated solid waste directed toward landfills compared to such volumes in FY06.

   FY12 Budget - This Budget will support Solid Waste Advisory Committee recommendations as changes to the current solid waste programs are reviewed and approved by the Mayor and Commission.

4. Greenway Master Plan – Fully develop the Greenway Master Plan.

   FY12 Budget- The SPLOST 2011 Program includes funding of future projects consistent with the Greenway Master Plan.

5. Community Infrastructure – Create an inventory of Unified Government infrastructure and establish a plan to protect the investments through lifecycle scheduling and annual budget appropriations.

   FY12 Budget- The FY12 Capital Program and the SPLOST 2011 Program will provide funding to maintain the community's investment in infrastructure.

B. Enhance and sustain the quality of life in Athens-Clarke County

Objectives

1. Healthy Lifestyles – Use Unified Government communication tools to promote community events focusing on activities that enforce and promote healthy lifestyles.

   Leisure Services Department will continue to use its marketing and promotion tools (Program Guide, e-newsletter, Leisure Pursuits newsletters to schools and churches, website, press releases) to promote community programs, activities and events that promote healthy lifestyles. Staff is reviewing the current set-up of program promotion to determine if a separate section devoted to healthy lifestyles could effectively help reach this goal.

2. Federally-Qualified Health Center – Assist in efforts by organizations to help Athens-Clarke establish a Federally-Qualified Health Center.

3. Collaborative Health Network – Support efforts by Athens Health Network and other community health organizations to build a collaborative network that identifies and shares health resources and other efforts to make Athens a healthy community.

4. Affordable Housing – Establish a policy to distribute the Affordable Housing Development Program funds.

C. Recruit and retain a workforce with the skills to meet the diverse needs of the Athens-Clarke County Community

Objectives

1. Pension Benefits - Amend the Defined Benefit Pension Plan to provide incentives for retaining long-term employees.

   FY12 Budget-The FY12 Budget maintains the current defined benefit pension program, but does not add incentives for retaining long-term employees.

2. Compensation and Benefits Plan – Annually adopt, as part of the budget process, adjustments to the Unified Government's compensation and benefits plan to retain a competitive compensation position with peer communities.

   FY12 Budget-The FY12 Budget does not provide adjustments to the compensation and benefits plan to maintain a competitive program with other peer communities.

D. Focus on life skills that will contribute to academic success and lifetime employability of Athens-Clarke County Youth.

Objective

1. Youth Employment – Develop internships and youth employment opportunities for at-risk youth using a funding source such as CDBG program funds as an incentive.

    - With a continuation of the Leisure Services Youth Apprentice Program (YAP) (20 youth per summer) and the partnership with the Clarke County School District Ombudsman Program (10 youth), the Leisure Services Department is helping to reach this goal. Jr. YAP puts youth through a week of job-ready training and then places them in summer internships within the Leisure Services Department and other local businesses. The Ombudsman program selects high school juniors and seniors who have struggled in the normal school environment and provides them work-readiness skills, while helping them to finish high school in a non-traditional way. The Leisure Services Department continues to serve as one of the placement sites.

E. Establish more efficient criminal justice processes.

Objectives

1. Police Staffing – Authorize appropriate Athens-Clarke County Police Department staffing relative to community demographics and work load standards.

    FY12 Budget – No increases to the staffing level for the Police Department are proposed in the FY12 Budget. Funding from the American Recovery and Reinvestment Act Community Oriented Policing Services Hiring Recovery Program will also help meet this objective.

2. Criminal Justice – Review Criminal Justice Task Force recommendations and identify activities for possible implementation.

    FY12 Budget- The 2011 SPLOST Program includes a project to support this objective. Funding from the American Recovery and Reinvestment Act Edward Byrne Memorial Justice Assistance Grant will also help meet this objective.

F. Develop corridor plans for areas expected to experience heavy growth over the next 20 years such as Prince Avenue, Jefferson Road, and Lexington Highway.

G. Develop instruments that support a comprehensive economic development strategy for Athens-Clarke County.

Objectives

1. Economic Development – In FY12, develop and implement with the assistance of the Economic Development Foundation, a comprehensive economic development strategy for Athens-Clarke County.

   FY12 Budget - HED presented information on Urban Redevelopment Plans, Opportunity Zones, Enterprise Zones, and Tax Allocation Districts (TAD) to the Land Bank Authority (LBA) and Mayor and Commission (M&C) during a LBA committee and a M&C work session. Preliminary information about these economic development tools was provided along with potential eligible areas for designation as Opportunity Zones. Continuation of the described efforts above requires no additional resources that would impact the HED FY12 departmental budget.

2. Redevelopment Authority – In FY12, establish an Athens-Clarke County Redevelopment Authority for the purpose of identifying, establishing, and managing economic incentive financing instruments such as Opportunity Zones, Enterprise Zones, and Tax Allocation Districts (TAD) in support of economic development efforts.

III. Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget will include an increase in the property tax millage rate.

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or full-time authorized positions cannot increase without Mayor and Commission approval.

IV. Development of the FY12 Operating Budget

A. Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

November	Mayor and Commission Establish Budget Goals.
November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).
January	Departments Submit Operating Budget Requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
February - March	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.
April	Mayor sends a Recommended Budget to Commission.
May	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

B. FY12 Budget Development Issues

Local governments throughout the nation are undergoing a fundamental change in the resources available to finance their General Fund governmental services. These changes have impacted Georgia local governments, including the Unified Government of Athens-Clarke County. It is imperative that budget decisions for FY12 be made with some attention to projections for the Unified Government's financial status over the next few years. In response to the changes noted above, the Manager's Office has created a multi-year forecast of future revenues and

expenditures for the General Fund based on the following guiding principles. These guiding principles are consistent with the Fiscal Policies adopted by the Mayor and Commission:

1. Use of Fund Balance and Operating Reserves should be carefully planned and implemented realizing that these revenue sources are not truly sustainable.

2. Basic government services funded by the General Fund should be restricted/reduced so that current year revenues will finance 100% of current operating expenditures by FY15.

3. Additional revenues through increased tax millage rates should not be anticipated if appropriate service restructures/reductions are implemented.

4. Reductions in services will be based on prioritizing the use of scarce resources to reflect community values while avoiding general across-the-board budget reductions.

5. Recommendations for added or increased services in future budgets will be limited primarily to supporting operating costs for new SPLOST projects as they come on-line.

6. An Operating Reserve equal to one month's General Fund operating expenditures will be maintained to insure that ACCUG has resources necessary to respond to any extreme unanticipated event. Any remaining monies within the General Fund Balance above the one month Operating Reserve will be utilized in accordance with approved fiscal policies.

7. A Capital Improvement Program equating to not less than 2% of the previous fiscal year's General Fund amount will be maintained to insure that the community's existing capital investments, buildings, and infrastructure are maintained and available for public use.

All departments and offices were requested to prepare <u>two</u> budget proposals:

1. Propose a budget equal to a fixed amount referred to as the Target Budget. This Target Budget amount is the same level as the department's FY11 Budget; <u>and</u>,

2. Propose budget reductions equal to 5% of the department's total FY12 Target Budget and identify the impact to services if those budget reductions are implemented.

V. <u>General Fund Overview</u>

The General Fund Budget for FY12 has been divided into two component parts: Current Services and New/SPLOST Initiatives. The Current Services Budget maintains the level of services provided in FY11; however, some reductions in current services are included in this budget. This budget proposes a limited number of New Initiatives and SPLOST related operating increases for FY12.

VI. <u>General Fund Budget for Current Services</u>

A. <u>General Fund Revenue</u> - Total General Fund Operating Revenue is projected to be $103 million in FY12, approximately $850,000 less than estimated in FY11.

1. Total General Fund Property Taxes are projected to be $46.3 million, a decrease of $2.3 million compared to the FY11 Budget. The budget estimate for property taxes is based on the current millage rate of 13.70. Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2011 Tax Digest is $3.3 billion, a decrease of 5% as compared to 2010. The 2011 Digest reflects both the decline in market value of real

property during the current recession and changes to state law initiated in 2009 that have placed a moratorium on increasing the tax value of most properties. In the last two years, the Tax Digest has declined by 7%.

a. The property tax revenue estimates included in this Budget are based on a collection rate of 98%, the same rate as previous years.

b. Penalties on Property Tax Collections are projected to increase by $180,000 to $900,000 in FY12 as more payments are delayed beyond the legal due dates.

c. Delinquent Tax Collections are estimated to be $300,000.

2. Local Option Sales Taxes

a. An estimate of $20.4 million is included for FY12, an increase of $400,000 over the current year's projection. Based on the first eight months of FY11, collections are projected to be $19.5 million, a decrease of $1.2 million over actual receipts for FY10. Statewide sales taxes collections have increased reflecting the upturn in the national economy.

3. Other Taxes – Other Taxes are projected to be $19.2 million in FY12, an increase of $200,000 compared to the FY11 Budget.

a. Revenues from the Occupation Tax on the 5,000 businesses located in Athens-Clarke County are projected to be $1.3 million for FY12, the same level projected for FY11.

b. Based on receipts to date, franchise fees will likely increase in FY12 from $8.3 million to $8.6 million.

- The largest utility franchise in Athens-Clarke County, Georgia Power, has reported a statewide increase in the sales of electricity. Receipts from their franchise fee payment for FY11, $5.5 million, were 7% above their FY10 payment. This budget includes an estimate of $5.7 million for FY12. Walton and Jackson EMC franchise payments for FY11 were stable and consistent with budget estimates. The franchise payments from the EMCs are estimated to be $773,000 in FY12.

- Franchise fee collections from Charter Cable are estimated to generate $1.1 million, the same level as FY11. Increasing use of wireless services has reduced the franchise fee revenue from telephone services over the last few years. AT&T (telephone) franchise fees are anticipated to decline by 5% to $400,000 based on current receipts.

- Georgia Natural Gas receipts will increase from $580,000 to $600,000 for FY12 based on the capacity based method for calculating the franchise fee from this deregulated utility.

c. Based on the current year's collections, the Financial Institutions Tax is projected to be $215,000 in FY12, the same level as FY11.

d. The Real Estate Transfer Tax is projected to be $125,000 in FY12, the same level as FY11.

e. Intangible Recording Taxes are estimated to be $400,000 for FY12, similar to FY11.

f. Excise Taxes on beer, wine, and liquor will decrease slightly in FY12 based on current receipts. Based on receipts to date, the mixed drink tax and the tax on rental vehicles will raise $350,000 and $140,000, respectively in FY12. Total excise taxes are projected to be $2.8 million in FY12, $135,000 less than projected for FY11.

g. Insurance Premium Taxes are anticipated to be $5.6 million in FY12, about 4% more than FY11 actual receipts of $5.4 million.

4. Licenses and Permits – The FY12 Budget includes an estimate of $1.3 million from license fees for alcohol beverage establishments. This amount is based on the number of establishments licensed for 2011. No changes in the license fees are recommended for 2012.

5. Intergovernmental Revenues - Total Intergovernmental Revenue is projected to be $881,600 million in FY12. Grants from the State to supplement the cost to house inmates at the Corrections facility will contribute $790,000 in FY12 based on the current daily reimbursement rate of $20 per inmate. For FY12, all of the space at the Corrections facility will be used to house state inmates; no space will be used for inmates sentenced in ACCUG courts. All other Intergovernmental Revenues are anticipated to remain at the same level in FY12.

6. Charges for Services – This budget reflects an increase of $500,000 in Charges for Services revenue to $10.0 million in FY12.

a. Based on the current cost allocation plan, total overhead charges for services provided by the General Fund to Enterprise Funds will be $1,936,000.

b. Sheriff's Fees have been increased in the FY12 Budget to reflect the added revenue collected for housing inmates that have not been transferred to the State. The estimate for Sheriff's Fees in FY12 is $600,000.

c. The budget for Parking Fee revenues in the downtown district will increase to $2.7 million. This amount includes the revenue from the operations of the new parking facility located on the corner of Lumpkin and Washington Streets that is estimated to add $436,000 in FY12. This new facility, funded with SPLOST 2005 monies and proceeds from debt, will open in September. All of the revenue from this new facility will be used for operations and repayment of the debt issued for this project. The hourly fee for parking on the street in the downtown area will increase from $0.50 to $0.75. The metered hours for downtown parking will be extended from 7:00 p.m. to 10 p.m.

d. The School District will contribute $295,000 for the Police Department School Resource Officers Program in FY12.

e. Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office will remain at $1.9 million in FY12.

f. Based on the current level of fees, Leisure Services programs are estimated to generate revenue of $838,900 in FY12, a decrease of $85,000 compared to the FY11 Budget. Two new initiatives approved with this Budget will increase revenues by $50,200 in FY12.

g. This budget includes a contribution of $100,000 from UGA for the operating expenses of the Police Department's Computer Aided Dispatch/Records Management System implemented in FY10.

h. Similar to FY11, this budget includes "host fee" revenue estimated at $133,300 from the Landfill Fund to compensate ACCUG for the impact of serving as the location of the landfill site. Oglethorpe County received these fees when landfill operations were located in their jurisdiction.

i. Probation Fees – The FY12 Budget includes $661,900 for probation fees, an increase of $30,000 over the estimate for FY11.

7. Fines & Forfeitures - Total revenues from fines are estimated to be $4.1 million in FY12, up from an estimate of $3.9 million in the FY11 Budget.

   a. Revenues from the Superior, Magistrate, and Juvenile Courts are anticipated to remain stable in FY11. Revenue from the Municipal Court has increased during FY11 as a result of changes in the fee structure implemented by the Court and improvements to payment processing.

   b. Based on the current level of receipts, parking fines are projected to increase during FY12 by $100,000 to $750,000.

8. Interest Revenues – For FY12, interest revenues are projected to increase slightly to $350,500 based on current short-term interest rates.

9. Other Financing Sources – The budget includes $15,000 collected by the Sheriff's Department for reporting information to the Social Security Administration during the year.

10. Use of the Operating Reserve – This Budget includes the appropriation of $900,000 from the Operating Reserve, currently $10.4 million, to balance the FY12 Operating Budget. This use of "one time" funding to support the operating budget is not consistent with the Fiscal Policies and is not sustainable for the long term.

B. General Fund Expenditures for Current Services and Proposed Reductions

Total Operating Expenditures to maintain the level of current services will be approximately $105.6 million in FY12. This Budget uses a combination of limited increases and a number of reductions to provide the resources needed for current services for the upcoming year. Thirty-two of thirty-four departments submitted operating budgets for FY12 that were the same or less than their FY11 funding levels.

1. Increases to Maintain Current Services included in the FY12 Budget

   a. Sheriff – This Budget adds $287,300 for the full year operating cost and debt repayment for the new Jail Advance Housing Component. The construction of this project was financed with debt issued through the ACCUG Public Facilities Authority and will be repaid with annual appropriations from the General Fund. This new $4.8 million facility with a capacity of 128 inmates and will significantly reduce the cost for housing inmates in other jails.

   b. Central Services - This Budget includes $450,000 for the operating cost and a portion of the debt service for the new parking facility located on the corner of Lumpkin and

Washington Streets. This new facility will be opened in September and be operated under a contract with the Athens Downtown Development Authority (ADDA). The added operating cost and debt repayment will be offset by the revenue from the new parking facility and other parking revenue.

c. Central Services - This Budget also includes funding of $151,000 for the cost of the Animal Control Facility for cats opened during FY11.

d. Other General Administration – Contingency funding for FY12 is included at $1,800,000, which is $800,000 more than FY11. The added funding will provide resources to respond to increases in the cost of gasoline/diesel fuel, inmate housing, and other unanticipated revenue declines or expenditure increases. The proposed funding level for the operating contingency is well below the recommended minimum of 3% for a General Fund Budget.

2. Proposed Reductions to Current Services - To meet budget limits, this budget reflects reductions to departments' current services budget levels that will significantly impact the current level of services. ACCUG departments submitted proposed reductions totaling $4.4 million; this budget includes reductions of $1.7 million.

Major reductions to Current Services in FY12 are:

a. Reduction of Funding for Travel and Training -The FY12 Budget implements an across-the-board reduction of 30% of each department's funding for travel and training. For the General Fund, the reduction in travel and training funding will total $98,000.

b. Attorney's Office - A reduction of $13,000 in office expenses and legal fees is included for FY12.

c. Board of Elections-A reduction of $5,000 for part-time staff that enter data related to the voter registration system and other recordkeeping responsibilities.

d. Building Inspections-A reduction of $4,300 in overtime is included for FY12.

e. Central Services-A reduction of $38,700 that will eliminate weekend animal control services for non-emergency calls. This reduction will eliminate an Animal Control Officer position.

f. Corrections-This Budget deletes the last two spaces available for inmates sentenced by County Courts. In FY12, all of the 112 inmate spaces will be used by inmates from the Georgia Department of Corrections. For FY12, this reallocation will increase revenue by $14,600 to total revenue from the State. The State currently provides a $20 per day/inmate subsidy for all inmates held by the Corrections Department.

g. District Attorney-The FY12 Budget reflects a reduction of $8,300 in the operating budget for the District Attorney to be determined by the department.

h. Finance-Reductions for FY12 include the elimination of the Minority Business Enterprise Program and the related position from the Purchasing Division ($47,200). A reduction in overtime and other operating budget expenditures totaling $10,300 is also included in the FY12 Budget.

i. Fire Department- This Budget reduces three firefighter positions costing $128,300. These positions were used to provide shift relief for the Department.

j. Human and Economic Development-The FY12 Budget reflects the use of $14,000 of administrative funds from the ARRA (Federal Stimulus Program) to reduce the contribution from the General Fund for HED operational expenses.

k. Human Resources-This Budget reflects reductions totaling $35,500. These reductions will eliminate drug testing for certain new hires and reduce the frequency of random drug testing for current employees in safety sensitive positions.

l. Juvenile Court - A $5,400 reduction in the funding for the Associate Judge is recommended.

m. Leisure Services-The FY12 Budget reflects reductions totaling $170,500. The major reductions include: the elimination of a Program Leader position assigned to Rocksprings Park ($42,900); elimination of operations at the Broadacres site ($18,100); reducing the number of ACT productions in half ($25,900); and the elimination of supplies used for preparation of ballfields at Holland and Satterfield Parks along with lighting for night practices at Satterfield Park ($17,600).

n. Magistrate's Court-A reduction of $7,100 in operating funds including court reporting services.

o. Manager's Office-Reductions in operating expenditures totaling $9,400 are included for FY12.

p. Mayor and Commission- The FY12 Budget reflects the use Law Library funds in the budget of the Clerk of Commission for codification expenses reducing the General Fund Budget by $5,600. A $2,800 reduction in contract labor in the Public Information Office is also planned for FY12.

q. Municipal Court-Reductions in operating expenses totaling $14,000 are included.

r. Organizational Development-Operating expenditure reductions totaling $7,800 are reflected for FY12.

s. Police Department-The FY12 Budget eliminates a Police Captain position ($65,500) and reflects a one year deferral of funding for Police Department vehicle replacements saving $272,600. Also, the canine unit has been deleted saving $24,700 in FY12.

t. Solicitor General-This Budget reflects the reduction of $3,600 of operating expenses for FY12.

u. Solid Waste-The FY12 Budget extends the leaf & limb collection schedule from eight weeks to nine weeks resulting in annual savings $41,000. This reduction will eliminate a truck driver position.

v. State Court-A reduction of $19,000 in court reporting and juror fees is planned for FY12.

w. Superior Court-Operating reductions of $43,100 are reflected for FY12.

x. Tax Assessors-Based on the FY12 Budget, an Appraiser position ($52,000) will be eliminated.

y. Tax Commissioner-A $14,800 reduction of part-time funding at the Tag Office is reflected in the FY12 Budget.

z. Transportation & Public Works-The FY12 Budget reflects the transfer of a portion of the cost of two engineering positions to the SPLOST Program for the work hours spent on SPLOST projects saving $66,800. The FY12 Budget also recommends the elimination of an intern ($11,300) and a Data Entry Technician position responsible for collecting and recording data for traffic studies ($43,700).

VII. General Fund Budget for New/SPLOST Initiatives

As noted above, this Budget includes a limited number of new initiatives and only two increases that are the result of the operating cost of SPLOST projects that will be operational during FY12.

A. New Initiatives - General Fund Departments and Independent Agencies requested New Initiatives in FY12 with a net cost of $148,400. This Budget includes three initiatives for FY12, a total net cost of only $10,200.

1. Leisure Services – In partnership with the Clarke County School District, the Department will provide afterschool theater programs in the middle schools. This program will be funded with a federal grant to the School District that will pay for direct costs and some added funding to cover department support. This initiative will result in savings of $11,800 in FY12. Also, a second initiative will transfer Morton Theater operations to the Leisure Services Department with a projected savings of $1,200 in FY12.

2. Central Services - A $14,000 increase for Central Services to maintain the Jail Advance Housing Facility for a full year.

3. Computer Information Services- This Budget includes an increase of $9,200 for the CIS Department to consolidate fax transmissions for the government to a single server in place of the multiple phone lines, with projected savings of over $30,000 per year.

B. Increases in Operating Expenditures Related to SPLOST Projects - General Fund Departments requested $610,600 in FY12 for SPLOST Project operating expenditures. This Budget includes the following additions totaling $533,000.

1. Corrections –Funding of $434,700 for staffing and operations of the Diversion Center for the second half of FY12. The operating budget for the Diversion Center includes the addition of 14 full time positions for this period.

2. Leisure Services-Increases totaling $59,100 for: the operating cost of new facilities at East Athens Community Park (six months in FY12-$29,000); $17,900 to provide for a full year of operations for ENSAT Phase II; and $12,200 for a full year operation for improvements to Rocksprings Park.

3. Central Services- A total of $39,200 for maintenance expenses related to the Diversion Center ($8,000) and operating costs for the new Facilities Management building ($31,000) for the last half of FY12.

VIII. General Fund Expenditures by Classification

A. General Fund Expenditures by Classification - General Fund Operating expenditures including New and SPLOST Initiatives and Reductions are projected to be $103.9 million in FY12.

1. Salaries and Benefits are projected to be $72.1 million, $1.8 million less than FY11. Salaries & Benefits expenses are 70% of the total General Fund Operating Budget. The FY12 Budget reflects a reduction of $212,300 from the funding for Salaries and Benefits for the General Fund and smaller amounts from the Other Funds. The funds for this reduction will come from allowing vacant positions to remain unfilled for a period of not more than 90 days. Public Safety positions will be refilled earlier than other positions to insure that the staffing level requirements are maintained. The Manager's Office will review all vacancies and determine when positions are to be refilled.

2. Operating Expenditures, including transfers out and debt service, for FY12 will be $25.3 million. These expenditures represent 24% of the total General Fund Operating Budget.

3. Independent Agencies are allocated $4.7 million, a similar level when compared to FY11. In total, the Independent Agency funding level is 4.5% of the total General Fund Operating Budget. Additional information about the funding for Independent Agencies is provided in Section F of this document. Included in this allocation is $1,437,589 for the Circuit Public Defender's Office, $65,000 more than the funding level in FY11.

4. An Operating Contingency appropriation of $1,800,000 is included to provide for unanticipated expenditures in FY12. The amount is less than 2% of the total General Fund Budget.

IX. Changes to Employee Compensation for FY12

A. The FY12 Budget for all funds includes $97.2 million for compensation and related benefits government-wide.

B. For the third consecutive year, the Budget does not include funding to maintain our ability to recruit and retain employees who provide the current level of services. No FY12 funding is provided for a market adjustment in the actual salary of all employees whose work performance met or exceed job requirements.

C. The FY12 Budget also does not include a performance management program component to encourage retention and reward active employees who meet the highest levels of performance.

D. This Budget also does not include funding to adjust ACCUG's pay table to maintain competitive starting salaries for newly hired employees.

X. Employee Benefits for FY12

A. Employee Health Insurance Benefits Program - This budget includes funding for the employee/retiree health insurance program estimated to cost $15.1 million in FY12. For FY12, all employees with single coverage will pay a portion of the cost of their health insurance. Previously, employees hired prior to July 1, 2002 were not required to contribute for single coverage. This Budget also reflects an increase in the annual deductible from $0 to $250 and an increase in the out of pocket maximum from $1,000 to $2,000. Changes in coverage for FY12 will encourage preventative care and move into compliance with federal health reform requirements.

B. Pension Program – This Budget includes $7.5 million for the employer contribution for the Pension Program in FY12, a reduction of $760,000 from the FY11 Budget. Improved earnings over the last 18 months will allow the reduction in funding for the pension program in FY12 without significantly impacting the funded status of the plan. No changes to pension benefits are planned in FY12.

C. Other Benefits-Employees who chose to purchase long term disability coverage will be responsible for paying the full cost for this benefit, saving the General Fund Budget $260,000 and Other Funds Budgets $100,000.

XI. Additional Positions and Other Personnel Changes

Departments requested fifteen (15) additional full-time positions for FY12. This Budget includes fourteen (14) additional positions for the upcoming year. This Budget also eliminates fourteen (14) full-time positions. Based on this Budget, the number of full-time positions will remain under 14 per thousand of ACC population.

A. Full-Time Positions Requested and Authorized

1. Corrections – Fourteen positions have been requested to staff the new Diversion Center for the last half of FY12. These positions are included for FY12.

2. Superior Court-One case management clerk to coordinate the new system used for community service workers supervised by the Probation Division. This position is not included.

B. Full-Time Positions Eliminated in FY12

1. Central Services- An Animal Control Officer position will be deleted eliminating weekend non-emergency services and reducing coverage for weekday non-emergency coverage.

2. Finance- Elimination of the Minority Business Enterprise (MBE) Coordinator/Senior Buyer Position. MBE outreach efforts will be handled by the remaining staff and through the Government's website.

3. Fire- Elimination of three firefighter positions that provide shift relief when assigned firefighters are on approved leave. This will reduce the number of "shift relief" firefighters from 10 to 9 on each shift. Fire services and response time will not be impacted with this reduction.

4. Police- Elimination of one Captain position. This reduction will not impact police services.

5. Solid Waste- Elimination of a Leaf and Limb Program Driver position as part of the reduction of this service from an eight to a nine week pickup cycle. Elimination of a vacant Refuse Collector position due to the conversion from backyard to curbside services for a majority of customers located in the urban service collection district.

6. Tax Assessor's Office- The elimination of an Appraiser position responsible for real property appraisals.

7. Transportation and Public Works- The elimination of a customer service position with the closing of the Satellite Utility Office on Gaines School Road. The elimination of a Soil Erosion Control Specialist due to the decline in development. A Traffic Data Collection Technician position will also be eliminated in FY12.

8. Leisure Services – The elimination of a Program Leader position.

9. Human & Economic Development- The elimination of the Affordable Housing Administrator position due to the reduction in funding for the CDBG Program.

XII. Enterprise Funds

A. Airport

1. Total revenue estimated by the Department for FY12 is $2.5 million. Sales of fuel will generate revenues of $1.8 million, up from 1.7 million in FY11. In spite of the downturn in the economy, the Airport has maintained fuel sales levels that are consistent with the estimates included in the FY11 Budget. Rents and other operating revenues are estimated to generate $405,000. For FY12, the General Fund will provide a subsidy of $190,600, a decrease of $46,900 compared to FY11. Expenses for the Airport in FY12 will total about $2.7 million, $1.8 million for the purchase of fuel and $900,000 for operating expenses.

2. No significant changes in Airport services are planned for FY12.

B. Transit

1. Total revenue of $5.0 million is projected for FY12, a decrease of $200,000 as compared to FY11. Federal funding will decline from $1.5 million to $1.2 million in FY12. Fare box revenue and the contribution from UGA will provide $1.9 million in FY12, similar to FY11. No changes to fares are recommended for FY12. The General Fund contribution to the Transit Enterprise Fund will remain at the same level for FY12, $1.9 million.

2. The Transit System Budget for FY12 reflects the elimination of the last hour of evening transit services (10pm-11pm). This reduction will generate estimated net savings of $106,000 in FY12 and will lower the annual financial support needed from the General Fund. This reduction will eliminate two part-time bus operators. The significant difference in the cost per rider between daytime and evening services supports this reduction.

C. Landfill

1. Revenue for the Landfill Enterprise Fund is projected to be $3.2 million. This projection is based on the current $42/ton fee adopted in FY09. For FY12, general refuse is estimated to be 62,000 tons, the same level projected for FY11. Expenses for the Landfill Fund in FY12

are projected to be $3.7 million. The FY12 Budget includes funding of $80,000 for the interest on the second year of a four-year debt obligation for the expansion of the landfill.

2. The Landfill Budget for FY12 reflects the change to single stream recycling recommended by the Solid Waste Task Force and authorized by the Mayor and Commission in December 2010.

D. Solid Waste

1. In FY12, Solid Waste fees for residential and commercial services will generate revenue of $3.8 million similar to FY11. Total operating expenses for the Solid Waste Department for FY12 are projected to be $3.5 million. The reduction of a vacant solid waste collector position will be implemented in FY12; but this reduction will not impact service delivery levels.

E. Water and Sewer

1. Based on estimates from the department, Water and Sewer operating revenues for FY12 will total $39.0 million based on changes to water and sewer rates scheduled for adoption with the FY12 Budget. On May 4, 2010, the Mayor and Commission accepted the six-year Rate Adjustment Component of the 2010 Update to the Financial Element of the Public Utilities Department Service Delivery Plan. This Update included proposed rate adjustments for FY12.

2. Based on the department's proposal, the median homeowner (5,000 gallons) will pay $3.73 more each month for water and sewer services. The median non-residential bill (160,000 gallons) will pay an additional $88.83 per month. These fees are sufficient to support the operating expenses of the system and the debt service for the bonds issued in 2008. The adjusted fees for water and sewer services will become effective on July 1, 2011.

3. The FY12 budget to fund the operations of the Water and Sewer System will increase about $1,052,000. The Public Utilities Department has implemented a number of reductions to allow for the increased operating cost of the three new water reclamation facilities completed in FY11. In addition, five positions funded by the Water and Sewer System will be reallocated within the Public Utilities Department to operate the new facilities. Total operating expenses for the Water and Sewer System in FY12 are projected to be $36.1 million.

4. Due to a decline in the number of customer visits, the Satellite Business Office, operated jointly by Public Utilities and Transportation/Public Works, will be closed and customer services will be provided at the new facility located next to City Hall. This change will result annual savings of $115,200 beginning in FY12.

F. Storm Water Utility

1. For FY12 total revenue for this utility will be approximately $3.4 million, $100,000 less than FY11. The average homeowner in ACC will continue to pay about $10 per quarter for this service. The proceeds from this fee will fund operating expenses of $3.2 million and future capital improvements to the storm water system. No significant changes in this service are planned for FY12. The FY12 Budget reflects the reduction of a customer service position and an erosion/sediment control inspector position. These reductions will not impact services provided by this utility.

XIII. Special Revenue Funds

A. Hotel-Motel Special Revenue Fund

1. Receipts from this $0.07 tax are estimated to be $1,800,000 in FY12, the same level as FY11. Interest Revenue of $8,000 is also added for FY12.

Consistent with previous budgets, $0.06 of the $0.07 tax collected will be paid to the Classic Center ($977,220) and the Convention & Visitors Bureau ($565,560).

The remaining $0.01 of the tax for FY12 ($265,220), and fund balance of $40,980, will be used as follows:

Community Events Programs with ADDA	$60,000
Community Events Programs Capital Current Services	30,000
College Avenue Parking Deck Capital Project	20,000
Mayor's Community Improvement Program	20,000
Tourism Improvement Activities	25,000
Athens Heritage Foundation Request for Insurance of Lyndon House Exhibits	1,200
Economic Development Foundation	150,000
Total	$306,200

B. Community Development Block Grant (CDBG) Special Revenue Fund

1. Based on a notification from the U.S. Department of Housing and Urban Development received on June 3, 2011, the Human and Economic Development Department have revised the FY12 Budget for the CDBG Program to respond to a reduction of federal funding from $1,594,607 to $1,332,000. The FY12 Budget includes total program funding of $1,408,434 based on the anticipated allocation of $1,332,000 and program income of $76,434.

2. Based on the 2012 Action Plan, CDBG funds will be expended as follows:

Public Services	$199,800
Neighborhood Revitalization and Economic Development	351,465
Affordable Housing	443,964
Public Facilities & Improvements	146,805
Administration	266,400
Total	$1,408,434

C. HOME Special Revenue Fund

1. The HUD appropriation for the HOME program for FY12, $849,875, a 12% reduction compared to the funding level for FY11.

2. Based on the action plan, FY12 HOME funds will be used for the following activities:

Housing and Related Expenses	$764,888
Administration	84,987
Total	$849,875

D. Building Inspection Special Revenue Fund

1. The downturn in the economy has decreased building construction and related inspection fees in ACC. This budget includes a contribution from the General Fund to the Building Inspection Special Revenue Fund to maintain funding for 10 positions in FY12. Based on an estimate of $707,000 in building inspections fees for FY12, a supplement from the General Fund of $105,000 will be required for FY12. The estimate of building inspection fees also includes an increase in the base fee for most permits from $50 to $65. This increase is projected to add revenue of $57,000 in FY12.

E. Grants Special Revenue Fund

1. Total ongoing operating grants are projected to be approximately $919,400 in FY12.

2. The Drug Task Force Grant is a Georgia Criminal Justice Coordinating Council grant that funds $141,000 for the operating expenses for the Police Department's Drug Task Force Unit which is projected to be $194,300 in FY12. The General Fund will contribute $53,300 in FY12 to support this Unit.

3. This fund also includes two transportation/transit planning grants managed by the Planning Department. Prior to FY11, the Federal government provided 80%, the State contributed a 10% match, and ACCUG provided 10%. Beginning in FY11, the State ceased contributions and the local match was increased to 20% to replace the State funding. The largest of these grants provides funding for the Regional Transportation Planning Group (MACORTS). For FY12, the General Fund portion is estimated to be $55,700. The other governments participating in MACORTS will also provide a local match. A second grant that provides transit planning will require an increase in the grant match of $5,000 for FY12.

4. The FY11 Budget includes an ongoing grant from the State Department of Transportation to use inmate labor to pick up litter on state owned roadways in ACC. This grant funds one Corrections Officer position, a local cash match is not required. In FY12 this grant will provide $53,000.

F. Corrections and Sheriff's Inmate Special Revenue Funds

The revenues from these funds are primarily generated from commissary concessions at the Correctional Institution and Jail. This revenue is then used for the support of the inmates. During FY12, the Corrections Fund will generate about $15,000 and the Sheriff's Inmate Fund about $35,000.

G. Special Programs Special Revenue Fund

The Special Programs Fund tracks revenues and expenditures of programs and activities that are accounted for separately due to legal restrictions or management direction. The FY12 Budget includes the following programs:

1. Victim Assistance Program – State law allows a 5% addition to certain fines to provide resources used to support victim assistance services. For FY12 this revenue source will generate approximately $200,000, similar to FY11. Consistent with State law, these monies will be used to fund: three full-time positions, two from the District Attorney's Office and one from the Solicitor-General; a salary supplement for a position in the District Attorney's Office; translation services for victims requesting temporary protective orders in Superior Court; and $26,000 for Project Safe.

2. Law Library – During FY10, the Superior Court authorized an increase in this fee from $1.50/case to $5.00/case. This fee is collected as part of certain fines. For FY12, total revenue is estimated to be $192,000 similar to FY11. Expenditures for the Law Library are estimated to be $106,800 in FY12.

3. Police Training Initiative - $39,500 has been set aside from the General Fund to improve and enhance Police Department training programs. This amount reflects the 30% across the board reduction in travel and training.

4. Superior Court Felony Drug Court – This program is projected to cost $151,800 in FY12. Funding for the program will come from participant fees and Drug, Alcohol Treatment, and Education (DATE) Funds.

5. State Court DUI/Drug Court – State Court DUI/Drug Court – This program was initiated with grant funding in FY05. This program is projected to cost $541,000 in FY12. Participant fees will provide $450,000, DATE funds $16,000, and the difference of $75,000 will come from prior year balances and grant funding estimated to be $20,000.

6. Police – Red Light Camera Program – This budget estimates revenue of $225,000 from fines at the two red light camera locations in ACC. The annual cost of this program, $278,000, includes one position, the operating costs for the two current red light camera locations, and operating cost for support of Police mobile laptops. Based on the projections included in the FY12 Budget, $53,000 held by the program will be used to fund the difference between the revenue and expenditures.

H. Supportive Housing Grant Fund

1. This fund was established to account for a U.S. Department of Housing and Urban Development grant program to provide services to the homeless population. The supportive housing grant has been awarded to Athens-Clarke County annually since FY96. The FY12 amount is expected to increase from $325,549 to $339,661.

I. Public Facilities Authority Fund

1. In FY12, the General Fund will contribute $487,000 for the repayment of debt issued in FY11 for the new Jail Advance Housing Facility. In addition, the State will continue to pay the operating and maintenance expenses for the Department of Family and Children Services (DFCS) facility. For FY12, the operating cost of the DFCS facility is projected by

the Central Services Department to total $142,600. The expenditures for the debt on the Jail Advance Housing Facility and the maintenance of the DFCS Facility in FY12 will total $687,300.

J. Emergency Telephone System (E911) Special Revenue Fund

1. For the second year, the annual budget will require a significant transfer ($580,800) from the General Fund to the E911 Special Revenue Fund to provide sufficient funding for the operating expenditures of the Central Communications Division of the Police Department. Revenue from 911 fees in FY12 is estimated to be $1,650,000, the same level as FY11. Expenditures for the Central Communications Division are included in the Budget at $2.2 million.

XIV. Internal Service Funds

Internal Service Funds support operating departments. These services are: copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

A. The total operating budget for the Internal Service Funds in FY12 will be approximately $20.0 million. With the exception of the health insurance program described in Section X, no significant changes are proposed for the Internal Service funds in FY12.

XV. Use of FY10 Fund Balance and the Operating Reserve in the FY12 Budget

A. At the end of FY10, $4.2 million was available for a one-time appropriation in the General Fund or for capital projects funded by the General Fund. Based on the FY12 Budget this balance will be used for the following :

General Capital Projects Fund – Current Services	$1,814,400
General Capital Projects Fund – Additions & Improvements	$385,600
Total General Capital Budget	$2,200,000
Total Appropriations	$2,200,000

The remainder of the $4.2 million balance, $2.0 million, will be used for future capital projects.

B. The current balance in the General Fund Operating Reserve is $10.4 million. This budget recommends that $800,000 from the Operating Reserve be used to fund future Capital Projects. Another $900,000 from the Operating Reserve will be used to fund the FY12 General Fund Operating Budget. After these allocations, the balance in the Operating Reserve will be $8.7 million, an amount equivalent to one month's operations during FY12.

XVI. Summary of FY12 Capital Budget and CIP

Government-wide, a total of $10.1 million has been included for capital projects in FY12. In the General Capital Projects Fund, a total of $2.4 million is included for capital projects in FY12. Over the 5 year CIP period, a total of $14.1 million has been included. Current Services (CS) projects for FY12 total $2.0 million. FY12 Additions & Improvement (A&I) projects total $385,600.

More detailed information on the Capital Budget and CIP can be found in Section D of this document.

A. Major FY12 Capital Projects:

General Fund Projects:

1. Computer Information Services - $250,000 is appropriated to replace equipment and software based on the Strategic Automation Plan. See project D-23 for more information.

2. Fire Department- Replace Ladder Truck estimated to cost $1,000,000. This project will be financed over a five year period. The FY12 Budget includes $200,000 for the first year of funding for the purchase of this equipment. Over the next four years (FY13-FY16) $200,000 per year will be set aside for this project. See project D-26 for more information.

3. Central Services - Facilities Life Cycle Maintenance Program (D-41) The FY12 funding amount is $300,000. This project provides resources to maintain the components of many of the buildings used for governmental services. See project D-41 for more information.

4. Transportation and Public Works-Bridge Maintenance and Improvement Program (D-58) The FY12 Budget includes $100,000 to maintain and improve the bridges located in ACC. This funding is used to supplement funding provided by the SPLOST Programs. See project D-58 for more information.

5. Transportation and Public Works – Pavement Maintenance Program - $500,000 is included to provide resources for the maintenance and repair of approximately 1,200 lane miles of arterial, collector and local roads in ACC. See project D-59 for more information.

6. Central Services- Space Allocation Plan- $100,000 is included to meet the space needs of ACCUG Departments. Funding in FY12 will fund the second phase of a needs study to determine current and future needs. More information on this project is included as project D-68.

7. Transportation and Public Works-Local Roads TIP-$200,000 is included in the FY12 Budget to fund road improvement projects identified by ACCUG and the Madison/Athens-Clarke County/Oconee (MACORTS) regional planning program. More information on this project is included as D-86.

8. Public Art Program- $15,600 is included in the FY12 Capital Program to provide funding for the purchase of art recommended by the Athens Cultural Affairs Commission. The Athens Cultural Affairs Commission was created by the Mayor and Commission in December of 2010 to provide advice and support for adding public art to ACCUG capital projects where feasible. By ordinance, a portion of each year's capital funds are set aside for the Public Art Program. See project D-77 for more information.

Projects in Other Funds:

9. Public Utilities – The Water and Sewer Fund Capital Budget for FY12 includes $365,000 for Meter Replacement (D-102). This project will support the planned replacement of meters used by the system. The Capital Program for FY12 also includes three projects (D-111, D-112, and D-113) totaling $1.5 million to fund maintenance and construction projects completed by ACCUG employees.

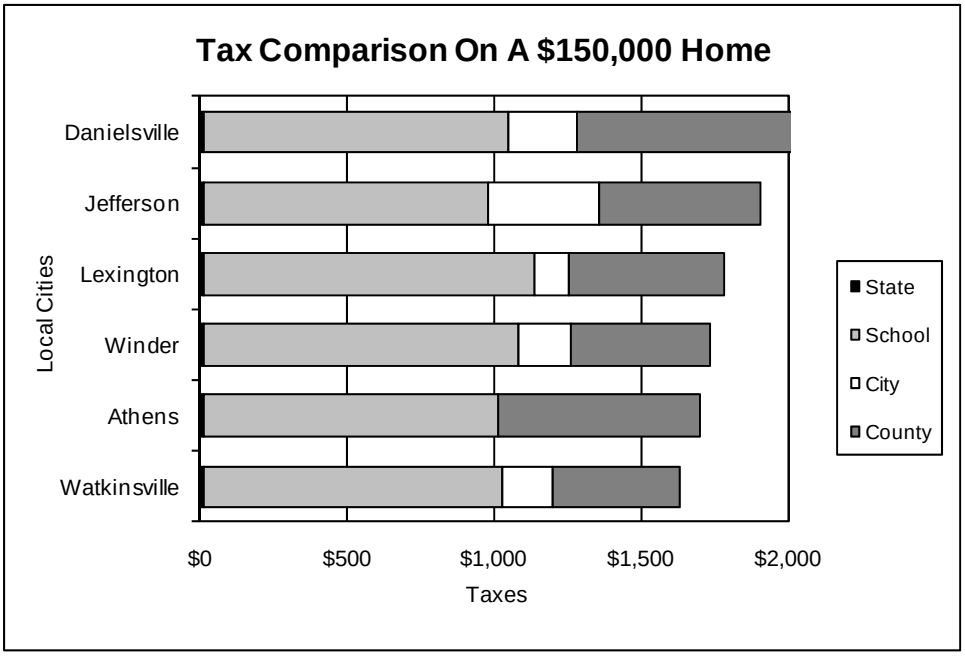
10. Airport – The FY12 Budget includes $100,000 from the Airport Enterprise Fund to fund the demolition of a maintenance hangar to provide for general aviation expansion. See project D-123 for more information.

11. Storm Water Fund - $200,000 is included to fund ongoing efforts to implement the Storm Water Improvement Plan. Projects will address water quality impacts in ACC. More information on this project is included in project D-127.

XVII. ACC Property Taxes and Homestead Exemption Compared to Local Area Counties and Similar Size Georgia Communities

A. An annual study reports that in 2010 Athens-Clarke County continues to compare favorably with other Northeast Georgia governments and other similar size counties in Georgia when comparing property taxes for a home with a $150,000 market value. The $10,000 Athens-Clarke County homestead exemption is higher than the other surrounding counties in Northeast Georgia and all but two of the comparable counties in the State.

B. The current tax rate for a $150,000 home shows that Athens-Clarke County property taxes for government services and schools in 2010 are lower than most area cities and counties.

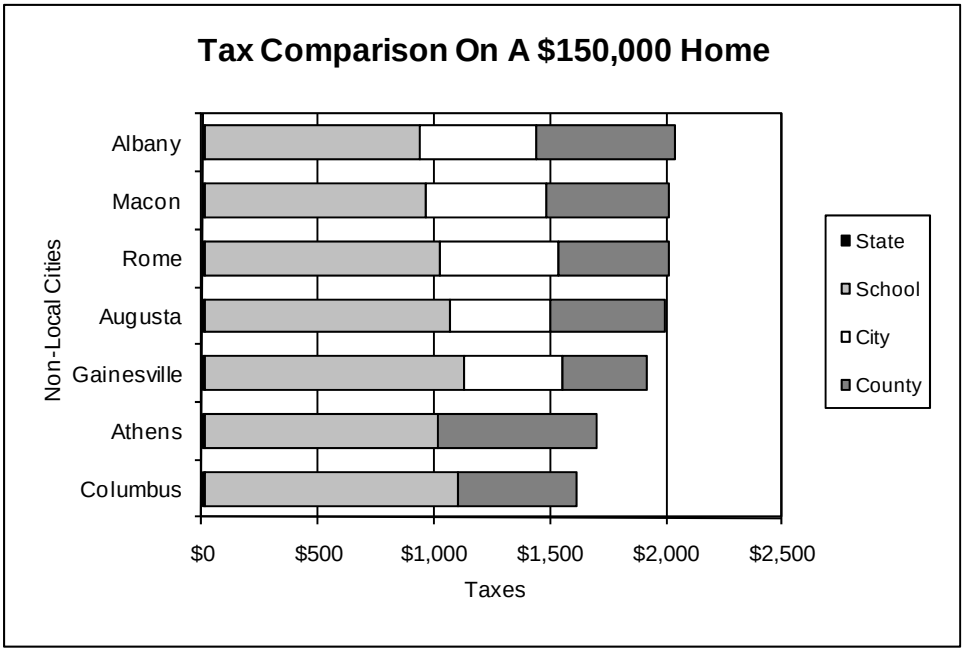


FY12 BUDGET SUMMARY

	Athens-Clarke	Danielsville Madison	Jefferson Jackson	Lexington Oglethorpe	Winder Barrow	Watkinsville Oconee
MILLAGE RATES BY COUNTY:						
State	0.25	0.250	0.25	0.250	0.250	0.250
School & Bond	20.00	17.816	16.63	19.390	18.500	17.500
City	0.00	4.000	6.40	2.000	3.000	2.937
County & Bond	13.70	13.072	9.55	9.062	8.182	7.486
Total	33.95	35.138	32.83	30.702	29.932	28.173
ASSESSED VALUE CALCULATION:						
Market Value	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000
Assessed (40%)	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000
STANDARD HOMESTEAD EXEMPTIONS: (a)						
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000
School	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
City	$0	$2,000	$2,000	$2,000	$2,000	$2,000
County	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
TAX CALCULATION ON A $150,000 HOME:						
State	14.50	14.50	14.50	14.50	14.50	14.50
School	1,000.00	1,034.98	971.11	1,127.60	1,073.00	1,017.00
City	0.00	232.00	371.08	116.00	174.00	170.35
County	685.00	758.18	553.90	525.60	474.56	434.19
Total	$1,699.50	$2,039.66	$1,910.59	$1,783.70	$1,736.06	$1,636.04
Average	$1,800.93					

(a) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

C. A comparison of 2010 property taxes for similar size counties in Georgia shows that Athens-Clarke County property taxes are lower than the other counties surveyed.



FY12 BUDGET SUMMARY

	Athens-Clarke	Macon Bibb	Columbus Muscogee		Albany Dougherty	Augusta Richmond	Rome Floyd	Gainesville Hall
MILLAGE RATES BY COUNTY:								
State	0.25	0.250	0.25		0.250	0.250	0.250	0.25
School & Bond	20.00	17.945	23.37		18.445	19.110	17.450	19.23
City	0.00	9.800	0.00		8.660	7.985	8.700	7.30
County & Bond	13.70	10.003	10.62	(b)	11.894	8.838	8.767	6.25
Total	33.95	37.998	34.24		39.249	36.183	35.167	33.03
ASSESSED VALUE CALCULATION:								
Market Value	$150,000	$150,000	$150,000		$150,000	$150,000	$150,000	$150,000
Assessed (40%)	$60,000	$60,000	$60,000		$60,000	$60,000	$60,000	$60,000
STANDARD HOMESTEAD EXEMPTIONS: (c)								
State	$2,000	$2,000	$2,000		$2,000	$2,000	$2,000	$2,000
School	$10,000	$7,000	$13,500		$10,000	$5,000	$2,000	$2,000
City	$0	$7,000	$13,500		$2,000	$5,000	$2,000	$2,000
County	$10,000	$7,000	$13,500		$10,000	$5,000	$5,000	$2,000
TAX CALCULATION ON A $150,000 HOME:								
State	14.50	14.50	14.50		14.50	14.50	14.50	14.50
School	1,000.00	951.09	1,086.71		922.25	1,051.05	1,012.10	1,116.84
City	0.00	519.40	0.00		502.28	439.18	504.60	423.40
County	685.00	530.16	508.41		594.70	486.09	482.19	362.50
Total	$1,699.50	$2,015.15	$1,609.62		$2,033.73	$1,990.82	$2,013.39	$1,917.24
Average	$1,897.06							

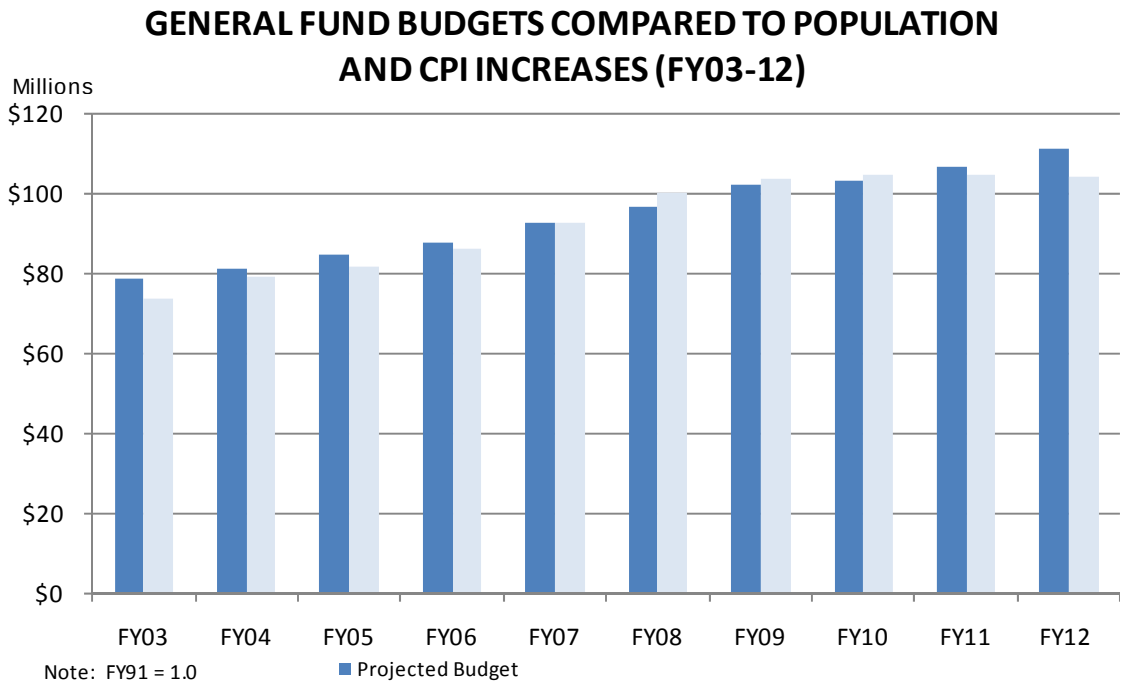
(a) The City of Gainesville taxes on 100% valuation. The mill levy has been adjusted to reflect a 40% valuation to compare with other counties.

(b) The millage rate for Columbus-Muscogee County decreased 18% from 2009 due to the addition of Other LOST and the property tax rollback requirement.

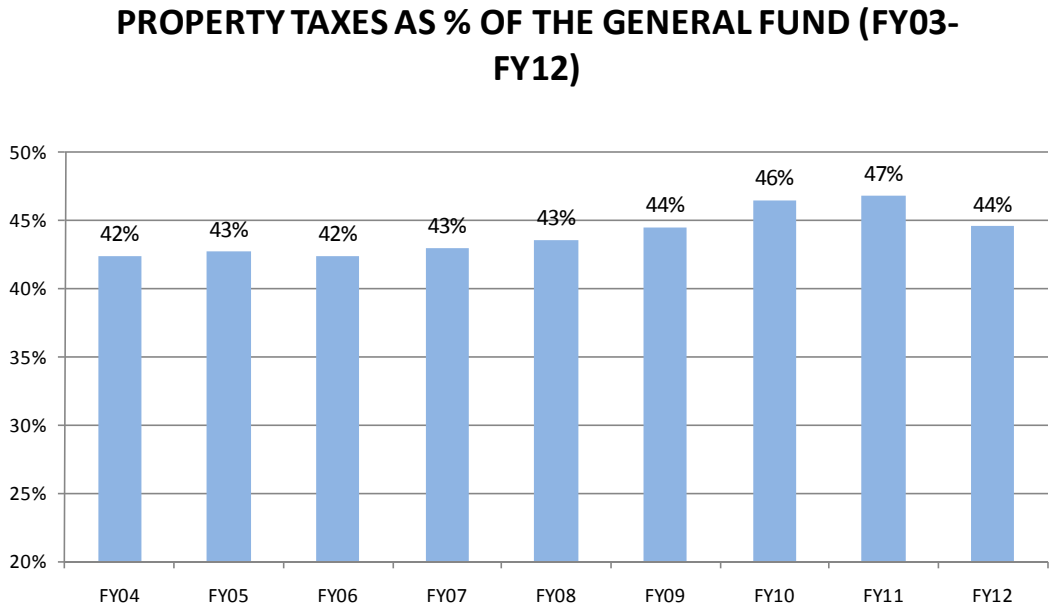
(c) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

XVIII. Budget History and Trends

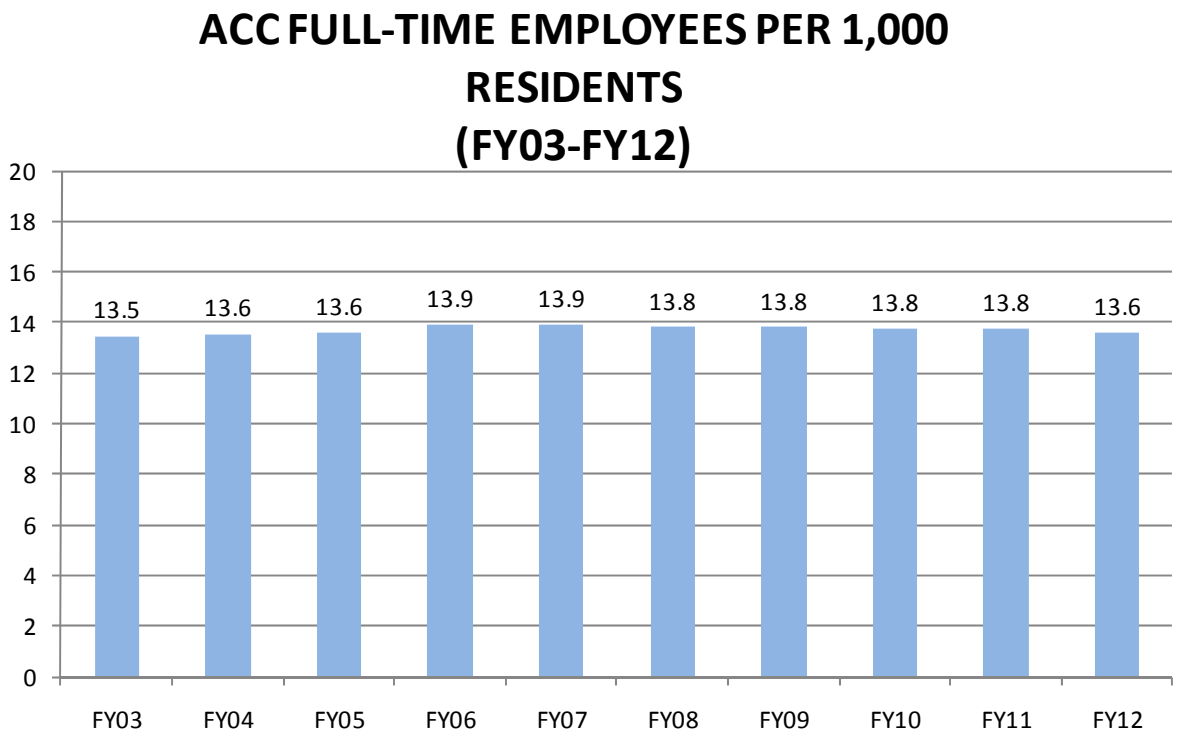
A. The FY12 General Fund Operating Budget is $103.9 million, a decrease of $850,000 from FY11. Over the last three budget years, the General Fund Operating Budget has grown at a rate lower than the combined annual increase of the CPI (2.8%) and population increase for the last year (1%) as shown in the graph below.



B. In FY12, Property Tax Revenue is projected to be 44% of the Total General Fund Budget. The graph below shows that property taxes as a percentage of General Fund Revenues have ranged from 42% to 47% since FY04. The FY12 Budget continues the careful balance of General Fund Revenues from Property Taxes (44%), Sales Taxes (20%), and other General Fund sources (36%).



C. For FY12, the number of full-time employees compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This Budget is based on 1,573 full-time authorized positions, the same level as FY11.



AIRPORT

MISSION

To provide safe and efficient air transportation services to commercial and general aviation users by combining principles of safety, service, and appearance with effective management to generate progressive development of airport facilities. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

GOALS

- To develop and improve airport facilities and infrastructure.
- To balance the airport budget.
- To maintain the airport's current level of services.
- To foster a work environment that leads to high employee morale.

OBJECTIVES

- Meet with the Airport Authority monthly to coordinate airport development.
- Meet with airport planners/engineers monthly to coordinate projects.
- Communicate airport development plans with the FAA and the DOT on a monthly basis.
- Meet quarterly to review the status of the airport operating budget with the Operations Supervisor and Airport Business Coordinator.
- Meet monthly with the operations staff to discuss airport issues.
- Work to implement employee ideas into the airport projects and operations.
- Work with representatives of the airline to increase ridership.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Increase in passengers	-38%	0%	25%	25%	5%
Enplanement count	4,045	4,045	5,600	7,000	7,000
Increase Avgas sales	-13%	5%	3%	0%	10%
Increase Jet fuel sales	1%	5%	3%	0%	-11%
maintain margin on fuel sales	100%	100%	100%	100%	100%
Increase in aircraft operations	-8%	2%	0%	0%	0%
Rent and fees collection rate	98%	98%	99%	99%	99%
Percent of projects on schedule	100%	100%	100%	100%	100%
Percent of staff meetings attended	100%	100%	100%	100%	100%
FAA inspections passed by 95%	100%	100%	100%	100%	100%

AIRPORT

BUDGET HIGHLIGHTS

The Airport Enterprise Fund accounts for the operation and maintenance of the Athens-Ben Epps Airport in accordance with Federal Aviation Administration regulations. The Airport provides facilities and services for both commercial and general aviation operations.

The FY12 operating revenues are projected to increase from $2.3 million in FY11 to $2.5 million in FY12. The increase in revenue is primarily attributable to an estimated increase in fuel sales and hangar rentals. Fuel revenue is based on the sale of aviation gas (AVGAS) and jet fuel and is projected to generate $1.8 million in revenue in FY12. The average margin for jet fuel will increase 17% mainly due to the elimination of some fuel discounts. Net revenue from all fuel sales are projected to increase in FY12 by $26,400 to $527,100.

Due to an increase in hangar occupancy, revenues for lease spaces are projected to increase $17,000 from $388,000 to $405,000. The Airport's budget includes total operating expenses of $2.7 million similar to FY11. Based on this budget services at the Airport in FY12 will remain similar to FY11.

The FY12 General Fund support for the Airport reflects a decrease of $46,900 from $237,500 in FY11 to $190,600 in FY12.

CAPITAL BUDGET

D-53	Airport	Local Match for Airport Capital Grants	$25,000
D-123	Airport	Demolition of Maintenance Hangar	$100,000

AIRPORT

REVENUE and EXPENDITURE BUDGET

Airport						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,984.4	$2,107.3	$2,267.4	$2,267.4	$2,267.4	$160.1	7.6%
Other	$14.3	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$260.1	$237.5	$237.5	$197.4	$190.6	($46.9)	-19.7%
Total Revenues	$2,258.8	$2,344.8	$2,504.9	$2,464.8	$2,458.0	$113.2	4.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$511.0	$536.6	$535.3	$532.5	$525.8	($10.8)	-2.0%
Operating	$1,921.5	$2,034.8	$2,177.0	$2,166.6	$2,166.5	$131.7	6.5%
Total Expenditures	$2,432.5	$2,571.4	$2,712.3	$2,699.1	$2,692.3	$120.9	4.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$216.6	$206.8	$208.3	$208.2	$205.7	($1.1)	-0.5%
Airport Services	$1,480.1	$1,618.9	$1,752.8	$1,744.6	$1,739.8	$120.9	7.5%
Airport Maintenance	$132.5	$151.3	$159.7	$159.7	$159.7	$8.4	5.6%
Other Gen Admin/Debt Svc.	$603.3	$594.4	$591.5	$586.6	$587.1	($7.3)	-1.2%
Total Expenditures	$2,432.5	$2,571.4	$2,712.3	$2,699.1	$2,692.3	$120.9	4.7%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Airport	7	7	7	7	7	0

ATTORNEY

MISSION

The Athens-Clarke County Attorney's Office provides legal services to the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including prosecuting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts local legislation that concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors.

Our primary goal is to continue to provide the legal services needed to serve all of the above. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with appropriate law.

OBJECTIVES

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to work with the Athens-Clarke County Land Bank Authority so it will be in a position to identify potential properties for acquisition at Tax Commissioner's sales. Assist the Authority in developing policies and procedures for acquiring such properties and disposing of them in a way to promote affordable housing.
- Continue to work with the Human Resources Department and the Pension Board to update the Athens-Clarke County pension ordinance to bring it into compliance with changes in IRS law and to make it consistent with Department practice.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Ordinances / Resolutions / Policies/ Legislation Drawn	155	145	160	150	155
Municipal Court Cases	742	698	725	545	625
Red Light Camera Cases	7,934	4,937	4,500	3,652	3,500
Cases in Superior/State/Federal/Appellate Courts	25	40	30	19	25
Information / Litigation Files Opened / Legal Opinions	32	29	35	49	45
Contracts / Deeds / Drawn / Approved as to Form	264	249	265	274	280
Nuisance Abatement Cases	0	56	35	57	45

ATTORNEY

BUDGET HIGHLIGHTS

The FY12 Budget for the Attorney's Office reflects a reduction of $10,900 in the legal and professional services budget (from $26,400 to $15,500). This reduction will reduce the services to ACCUG Departments and Constitutional Officers for specialized or expert legal assistance. Additional funding maybe needed during the fiscal year. The budget also reflects a reduction of $2,100 in various operating accounts, which is not anticipated to impact operations. There are no other major changes proposed for the Attorney's Office Budget in FY12.

REVENUE and EXPENDITURE BUDGET

Office of the Attorney						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$537.5	$543.0	$544.0	$539.8	$538.2	($4.8)	-0.9%
Operating	$63.0	$67.7	$67.7	$53.5	$53.4	($14.3)	-21.1%
Total Expenditures	$600.5	$610.7	$611.7	$593.3	$591.6	($19.1)	-3.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Attorney	$600.5	$610.7	$611.7	$593.3	$591.6	($19.1)	-3.1%
Total Expenditures	$600.5	$610.7	$611.7	$593.3	$591.6	($19.1)	-3.1%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Office of the Attorney	6	6	6	6	6	0

AUDITOR

MISSION & GOALS

The office of the Auditor was created by the Charter of the Unified Government of Athens-Clarke County to "conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government." The Office functions to provide independent, objective information regarding government activities to the policy makers and management of Athens-Clarke County. The Office works in conjunction with the Manager and reports directly to the Mayor and Commission. Services include strategic planning, organizational analysis, feasibility and program evaluations, staffing reviews, and other services upon request, all with the intent of enhancing the efficiency and effectiveness of government operations for the benefit of Athens-Clarke County.

OBJECTIVES

- To manage and perform ongoing reviews of departments and agencies of the Unified Government as adopted in the annual work plan approved by the Mayor and Commission.
- To serve on various committees, work teams, and assignments as determined by the Mayor and Commission.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Operational Reviews / Audits	4	3	3	3	5
Committees/ Work Team Assignments			1	2	2

BUDGET HIGHLIGHTS

The FY12 Budget for the Auditor reflects the elimination of all Travel & Lodging ($1,965), Conferences & Schools ($1,200), and Dues & Memberships ($680) funding which will reduce access to important information on government auditing standards, national auditing trends, and best practices.

AUDITOR

REVENUE and EXPENDITURE BUDGET

Auditor						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$210.2	$214.6	$215.1	$218.9	$218.1	$3.5	1.6%
Operating	$3.4	$7.5	$7.5	$6.5	$3.5	($4.0)	-53.3%
Total Expenditures	$213.6	$222.1	$222.6	$225.4	$221.6	($0.5)	-0.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Auditor	$213.6	$222.1	$222.6	$225.4	$221.6	($0.5)	-0.2%
Total Expenditures	$213.6	$222.1	$222.6	$225.4	$221.6	($0.5)	-0.2%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Auditor	3	3	3	3	3	0

BOARD OF ELECTIONS

MISSION

Our mission is to accurately and impartially conduct federal, state and local elections for the citizens of Athens-Clarke County. We are committed to providing the citizens with well prepared voting precincts, trained poll workers, properly managed voting equipment, voter registration opportunities, and the maintenance of voting records in a fair and nondiscriminatory manner.

GOALS

- To enhance voter registration and voting opportunities for the citizens of ACC.
- To provide quality information and service to candidates, public officers, poll workers and elected officials.
- To maintain knowledge of federal and state election laws.
- To provide a team of well-prepared and responsive poll workers for all elections held.
- To properly maintain all voting equipment.
- To properly assign voters to new political districts in Athens-Clarke County (a result of redistricting).
- To successfully implement new statewide voter registration system.

OBJECTIVES

- Approval of at least 5 voter registration drives during FY12.
- Conduct two scheduled elections during FY12 with no legal challenges.
- Demonstrate voting equipment and distribute election material to the citizens of Athens-Clarke County.
- Provide assistance and input on committees for state election organizations and the Secretary of State Elections Division.
- Evaluate and implement improvements to existing polling sites.
- Notify 60,000 voters of their changed districts after redistricting approval by the Department of Justice.
- Staff will all have required training on new statewide voter registration system offered by the Secretary of State.

BOARD OF ELECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Voter Record Data Entries (adds, changes, deletions & all transactions)	14,300	32,650	8,725	67,513	10,000
Candidates Qualifying for Office	48	2	25	1	33
Absentee Ballots Issued (mail, in-office absentee/early & advance voting	5,099	36,367	585	14,560	6,000
Voters Processed at Polls - Election Day (24 precincts)	19,435	46,871	0	32,020	19,635
Voting Machines Programmed, Tested & Delivered	154	492	94	361	153
Poll Workers Hired and Trained (training before each election, except Run-Offs)	277	804	0	341	344
Voter Registration Drives Held	20	12	2	3	5
Number of Elections Held	2	4	0	5	3
Campaign & Financial Reports Received	134	154	121	168	0
Hearings/Challenges Scheduled and Processed (monthly reports: ssvrz561r4-7; 918r2 & obituaries)	unavailable	unavailable	227	260	230

(No. Voters as of Jan. 2010: Active 57,388; Inactive 7,180)

BOARD OF ELECTIONS

BUDGET HIGHLIGHTS

The FY12 operating budget for the Board of Elections Office is lower than FY11 due to fewer county wide elections. The FY12 Budget includes 3 elections totaling an estimated $119,000: the Presidential Preference Primary ($64,000), City of Winterville ($2,000), and the Education Special Purpose Local Option Sales Tax (ESPLOST) Referendum for the Board of Education ($53,000). The costs for the City of Winterville election and the Education Special Purpose Local Option Sales Tax (ESPLOST) will be reimbursed by the respective government. The budget includes $28,000 in FY12 to cover the cost of postage and printing to send revised voter registration cards to all registered voters as a result of redistricting based on the 2010 census data. The FY12 Budget reflects a reduction of $5,000 in part-time hours. There will not be any significant changes to services in FY12.

REVENUE and EXPENDITURE BUDGET

Board of Elections						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$212.6	$274.5	$253.2	$250.7	$249.1	($25.4)	-9.3%
Operating	$63.9	$229.9	$186.9	$181.8	$181.8	($48.1)	-20.9%
Total Expenditures	$276.5	$504.4	$440.1	$432.5	$430.9	($73.5)	-14.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Board of Elections	$276.5	$504.4	$440.1	$432.5	$430.9	($73.5)	-14.6%
Total Expenditures	$276.5	$504.4	$440.1	$432.5	$430.9	($73.5)	-14.6%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Board of Elections	3	3	3	3	3	0	

BUILDING PERMITS & INSPECTION

MISSION

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety and other hazards associated with construction, alteration, removal, demolition, use or occupancy of buildings, structures, or property.

GOALS

- Maximize the number of properties and structures that are in compliance with adopted standards.
- Provide quality inspections, customer service and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes and construction codes.

OBJECTIVES

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to at least 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public ROW.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

BUILDING PERMITS & INSPECTION

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Building Permits Issued	1,401	1,068	989	1000	1200
Electrical Permits Issued	1,367	1,122	949	1000	1100
HVAC/Gas Permits Issued	1,205	716	666	700	800
Plumbing Permits Issued	1,038	700	534	600	700
Total Construction Inspections	19,295	13,453	9,252	10,000	12,000
Front Yard Parking	1,023	1,388	1,004	1,100	1,100
Roll Cart Violations	978	1,547	1,116	1,200	1,100
Sign Ordinance Violations	4,295	4,059	2,532	4,000	2,800
Litter/accumulation of Refuse	1,032	1,053	1,142	1,100	1,100
Junked Vehicles	1,029	1,200	716	800	800

BUDGET HIGHLIGHTS

The Building Inspection Department is funded by permit fees and General Fund Support. The Community Protection Division is fully funded by the General Fund.

Based on current estimates, total projected revenue in FY12 will be $707,000, an increase over the FY11 Budget. This is due to two factors: An expected increase in construction activity, increasing revenue in the Special Revenue Fund to $650,000 in FY12, $100,000 more than the FY11 budget, and a $15 fee increase on most permit types (base permit fee goes from $50 to $65), that is projected to generate $57,000 in additional revenue.

In response to declining revenue in FY10, the department eliminated funding for five (5) positions. This reduced level was maintained in FY11 and is continued for FY12. In order to maintain the current level of staffing in the department, a General Fund transfer of $105,000 will be required. Projected increases in revenue for FY12 in part will allow a decrease in the General Fund transfer from $126,000 in FY11 to $105,000 in FY12.

The Community Protection Divisions budget for FY12 ($781,200) do not reflect any significant changes and will continue the current level of services.

BUILDING PERMITS & INSPECTION

REVENUE and EXPENDITURE BUDGET

Building Inspection	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
REVENUES (in $1,000's)							
Licenses and Permits	$476.2	$550.0	$707.0	$707.0	$707.0	$157.0	28.5%
Other Revenues	$3.3	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$758.2	$908.1	$935.3	$909.6	$886.6	($21.5)	-2.4%
Water & Sewer Support	$25.3	$25.8	$26.0	$25.9	$25.5	($0.3)	-1.2%
Total Revenues	$1,263.0	$1,483.9	$1,668.3	$1,642.5	$1,619.1	$135.2	9.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,444.1	$1,367.5	$1,385.5	$1,390.4	$1,367.0	($0.5)	0.0%
Operating	$166.7	$207.8	$193.9	$174.6	$174.6	($33.2)	-16.0%
Total Expenditures	$1,610.8	$1,575.3	$1,579.4	$1,565.0	$1,541.6	($33.7)	-2.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$208.3	$233.7	$224.3	$208.5	$206.6	($27.1)	-11.6%
Construction Insp.	$581.8	$500.6	$500.1	$505.7	$497.6	($3.0)	-0.6%
Community Protection	$758.2	$782.0	$795.5	$795.8	$781.2	($0.8)	-0.1%
Other General Admin.	$62.5	$59.0	$59.5	$55.0	$56.2	($2.8)	-4.7%
Total Expenditures	$1,610.8	$1,575.3	$1,579.4	$1,565.0	$1,541.6	($33.7)	-2.1%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Building Inspection	24	24	24	24	24	0

Note: The authorized level of positions in Building Inspection has remained the same. However, three positions will remain vacant until revenue from licensing and permits increases sufficiently to fund the positions.

CENTRAL SERVICES

MISSION & GOALS

To provide our customers, both public and internal, with efficient and cost effective high quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environmentally friendly processes and materials in all services and activities.

Internal Support Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers

OBJECTIVES

General Fund

- Respond to all service calls in a timely manner, giving proper consideration to the critical nature of the service provided.
- Submit complete and accurate indirect billing finance reports by the prescribed submission date.
- Implement at least 90% of the Facilities Management Life Cycle projects.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 95% of adopted animals are sterilized within the time prescribed by law.
- Maintain an adoption rate of 40% for the animals that are impounded.
- Maximize the effectiveness of the Environmental Coordinator review of and contribution to agenda reports, and other departmental actions, that impact the environment.

Internal Support Fund

- Provide technical copier support within four business hours.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Deliver 85% of all requested printing jobs within five days.
- Provide 90% of all requested printing services internally.
- Respond to 90% of requests for paper within 24 hours.
- Submit indirect billing, finance reports within 60 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.

CENTRAL SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Animal Control - Response time to emergency calls.	39 min	37 min.	40 min.	40 min.	40 min.
Animal Control – Euthanasia rate of impounded animals.	13.96%	8.72%	8.02%	7.81%	7.80%
Internal Support - Recent monthly indirect billing completed by end of following month.	80%	85%	90%	98%	98%
Internal Support - Percentage of records issued to customers within 72 business hours.	95%	96%	98%	100%	100%
Landscape - Percentage of calls responded to within one day.	90%	90%	90%	90%	90%
Landscape - Percentage of time adhered to routine schedule.	80%	90%	90%	90%	90%
Facilities - Cost per square foot for maintenance.	$1.80	$1.76	$1.52	$1.57	$1.63
Facilities - Cost per square foot for custodial services.	$1.90	$1.98	$1.90	$1.95	$2.01
Facilities - Percentage of work orders completed within 30 days.	90%	90%	91%	91%	91%

CENTRAL SERVICES

BUDGET HIGHLIGHTS

The Central Services Department is funded by both the General Fund and the Internal Support Fund. The General Fund Budget includes the cost of Animal Control, Landscape Management, and Facilities Management.

The department's Animal Control Division budget includes an increase of $151,334 to fund a full year's operation of a cat shelter opened in mid-FY11, as authorized by the ACC Mayor & Commission in September 2010. Also reflected in the General Fund Budget is the elimination of one animal control officer position and coverage of weekend non-emergency calls ($38,740).

The General Fund Budget includes an increase of $14,000 to fund maintenance expenses for the Jail Advance Housing Facility, which opened mid-year in FY11, and $8,000 for facilities maintenance at the SPLOST-funded Diversion Center anticipated to open in FY12. The Budget also includes $31,000 operating costs associated with the relocation of the Facilities Management Division, a project funded in the SPLOST 2011 program, due to upcoming construction on the new jail.

The Central Services Budget also includes revenue and expenses for downtown parking services as contracted with the Athens Downtown Development Authority. The FY12 Budget includes approximately $450,000 for operating expenses and debt service for the new deck expected to open in early FY12.

The Internal Support Internal Service Fund provides services, including copy services, phone services, postage, paper, and printing, to other government departments. Departments fund these services with their operating budget. The proposed Internal Service Fund Budget for FY12 is $1.6 million, approximately $100,000 lower than the FY11 level. The Internal Service Fund budget reflects $4,500 in reductions in travel and lodging and conferences and schools.

CENTRAL SERVICES

CAPITAL BUDGET

D-22	Central Serv	Parking Deck - Life Cycle (General Fund)	$20,000
D-42	Central Serv	Parking Facilities Life Cycle Program	$20,000
D-43	Central Serv	Landscape Life Cycle Program	$20,000
D-17	Central Serv	Landscape Equip Replacement Prog	$25,000
D-132	Central Serv	Community Events Program: ACC Support	$30,000
D-18	Central Serv	Internal Support Equipment Replacement	$40,000
D-21	Central Serv	VHF Radio Unit Replacement	$45,000
D-22	Central Serv	Parking Deck – Life Cycle	$60,000
D-18	Central Serv	Internal Support Equipment Replacement	$66,500
D-128	Central Serv	Telephones Sys Upgrades - Life Cycle	$85,000
D-68	Central Serv	Space Allocation Program	$100,000
D-41	Central Serv	Facilities Life Cycle Maintenance Prog	$300,000

CENTRAL SERVICES

REVENUE and EXPENDITURE BUDGET

Central Services	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
REVENUES (in $1,000's)							
Intergovernmental	$17.3	$0.0	$0.0	$0.0	$0.0	$0.0	--
Charges For Services	$2,876.6	$3,053.0	$3,584.4	$3,432.2	$3,432.2	$379.2	
Fines & Forfeitures	$43.5	$43.0	$43.0	$43.0	$43.0	$0.0	0.0%
Other	$2.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$2,940.1	$3,096.0	$3,627.4	$3,475.2	$3,475.2	$379.2	12.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,189.9	$4,314.0	$4,362.3	$4,302.3	$4,261.1	($52.9)	-1.2%
Operating	$4,013.5	$4,481.6	$4,824.1	$4,759.3	$4,759.2	$277.6	6.2%
Total Expenditures	$8,203.4	$8,795.6	$9,186.4	$9,061.6	$9,020.3	$224.7	2.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$688.5	$718.4	$737.0	$718.3	$713.4	($5.0)	-0.7%
Animal Control	$469.6	$497.6	$629.2	$594.2	$593.4	$95.8	19.3%
Internal Support	$2,270.0	$2,319.9	$2,517.6	$2,517.4	$2,511.7	$191.8	8.3%
Landscape Management	$2,377.6	$2,513.0	$2,488.7	$2,460.1	$2,442.0	($71.0)	-2.8%
Facilities Management	$2,320.2	$2,663.8	$2,730.9	$2,689.7	$2,677.6	$13.8	0.5%
Other General Admin.	$77.5	$82.9	$83.0	$81.9	$82.2	($0.7)	-0.8%
Total Expenditures	$8,203.4	$8,795.6	$9,186.4	$9,061.6	$9,020.3	$224.7	2.6%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Central Services	77	80	80	79	79	-1

CLERK OF COURTS

MISSION & GOALS

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

OBJECTIVES

- To re-index and print the 1962-1984 Direct/Reverse Indexes
- To image all deeds back to the year 1801.
- To image all cases for the years 1993-2002.
- To develop and participate in the civil efiling initiative
- To develop and participate in the electronic subpoena imitative once approved by legislature

PERFORMANCE MEASURES

	Actual			Forecast	
	CY08	CY09	CY10	CY11	CY12
Civil Filed Superior and State	5167	4687	2193	Forecast not Available	
Civil Disposed Superior and State	4722	4474	4155		
Criminal Filed Superior and State	7135	7408	6892		
Criminal Disposed Superior and State	6628	7256	7067		
Civil Proceedings processed	62,053	64,648	69,745		
Criminal Proceedings processed	79,359	81,994	85,776		
Land Record Instruments processed	80,194	26,555	26,699		
General Minutes processed	3,973	2,070	2,708		
Board of Equalization Hearings Conducted	TA 204	TA 219	COC 400		

BUDGET HIGHLIGHTS

The FY12 Budget includes the transfer of costs associated with the Board of Equalization ($7,000) from Other General Administration to the Clerk of Courts Office. The Clerk of Court also requested an additional $11,800 for a part-time position to support the Board of Equalization. However, the request for the part-time position was not approved.

The FY12 Budget also reflects the Clerk of Courts Office reduction of copier, postage, and printing costs of $7,300.

CLERK OF COURTS

REVENUE and EXPENDITURE BUDGET

Clerk of Courts						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$554.0	$485.0	$450.0	$450.0	$450.0	($35.0)	-7.2%
Total Revenues	$554.0	$485.0	$450.0	$450.0	$450.0	($35.0)	-7.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$918.2	$922.1	$939.2	$895.8	$890.1	($32.0)	-3.5%
Operating	$107.0	$123.0	$122.8	$101.0	$122.1	($0.9)	-0.7%
Total Expenditures	$1,025.2	$1,045.1	$1,062.0	$996.8	$1,012.2	($32.9)	-3.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Clerk of Courts	$1,025.2	$1,045.1	$1,062.0	$996.8	$1,012.2	($32.9)	-3.1%
Total Expenditures	$1,025.2	$1,045.1	$1,062.0	$996.8	$1,012.2	($32.9)	-3.1%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Clerk of Courts	17	18	18	18	18	0	

COMPUTER INFORMATION SERVICES

MISSION

To provide high quality computer services, state-of-the-art computer networks and software applications, reliable equipment and system access, proficient technical support, and assistance that encourages the application of technology to improve the efficiency and productivity of Athens-Clarke County operations.

OBJECTIVES

- To respond within two hours to at least 95% of all calls received during business hours.
- To resolve at least 95% of all trouble calls within 24 hours of receipt.
- To maintain 24 hour, 7 day support to those departments operating around the clock.
- To limit reopened (repeat) calls too less than one percent.
- To achieve a user satisfaction rating of four (satisfied) or greater (using a one to five scale).
- To implement (complete) at least 90% of all automation projects within budget.
- To implement (complete) at least 85% of all automation projects on schedule.
- To maintain 99% "uptime" on systems availability, exclusive of routine maintenance.
- To give priority to new applications that improve service quality, increase service quantity, reduce unit cost, and/or improve responsiveness by fifteen or more percent.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
% of trouble calls resolved in 24 hrs	87%	85%	87%	87%	88%
% of 24/7 department support	100%	100%	100%	100%	100%
% reopened calls	1%	2%	1%	1%	1%
Satisfaction rating, scale 1 to 5	4.5	4.75	4.5	4.5	4.7
% of automation projects within budget	100%	100%	100%	100%	100%
% of automation projects completed on schedule	98%	99%	99%	99%	99%
% of uptime on systems	99%	99%	98%	98%	99%
% of help desk calls that are resolved at time of call	40%	43%	44%	47%	53%
% of software projects that contribute to improved service	98%	98%	98%	98%	98%

BUDGET HIGHLIGHTS

The FY12 Operating Budget reflects the relocation of the CIS Department from rented space to a facility owned by ACCUG.

The budget includes a new initiative to implement a network fax server ($9,200). This initiative will allow departments within ACCUG to fax documents through a computer network rather than through dedicated telephone fax lines with the potential cost savings government wide of over $30,000.

COMPUTER INFORMATION SERVICES

CAPITAL BUDGET

D-23 CIS Replacement Prog. Equip & Software $250,000

REVENUE and EXPENDITURE BUDGET

Computer Information Services						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$50.4	$100.0	$100.0	$100.0	$100.0	$0.0	0.0%
Total Revenues	$50.4	$100.0	$100.0	$100.0	$100.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,214.7	$1,211.9	$1,212.2	$1,210.2	$1,198.1	($13.8)	-1.1%
Operating	$1,204.8	$1,352.5	$1,315.9	$1,311.5	$1,311.5	($41.0)	-3.0%
Total Expenditures	$2,419.5	$2,564.4	$2,528.1	$2,521.7	$2,509.6	($54.8)	-2.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Computer Info. Services	$2,419.5	$2,564.4	$2,528.1	$2,521.7	$2,509.6	($54.8)	-2.1%
Total Expenditures	$2,419.5	$2,564.4	$2,528.1	$2,521.7	$2,509.6	($54.8)	-2.1%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Computer Info. Services	18	18	18	18	18	0	

COOPERATIVE EXTENSION

MISSION & GOALS

The Cooperative Extension mission is to respond to the people's needs and interests with unbiased, research – based education from The University of Georgia.

The Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Agriculture, Horticulture, the Environment, Families, Food & Nutrition, and Financial Security.

OBJECTIVES

Agriculture

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener Program and organized volunteers to expand program opportunities, including a Junior Master Gardner Program.
- To provide a Farmer's Market for local growers from May – November.
- To develop marketing opportunities, and to help enhance the profitability of Athens-Clarke County Agricultural Enterprises in the areas of Forestry, Horticulture, and Livestock Production.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality.
- To provide information in the areas of Forestry, Horticulture, and Lawn Maintenance through local news articles.

4-H and Youth

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement activities for young people to develop citizenship skills in their community.
- To provide monthly 4-H/Youth educational programs in 12 elementary schools and 5 middle schools in Athens-Clarke County. Educational programs are also offered to home school students and the alternative school.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.

Family and Consumer Science

- To respond to clientele calls regarding Food Safety, Home Food Preservation, Healthy Lifestyles, Weight Management, Chronic Disease Prevention and Management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition for the least dollars spent.
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To help train pre-school providers to safely care for and nurture area children.
- To provide consumer education for homeowners whose homes receive energy conservation measures.
- To provide consumer information to create greater radon awareness and promote testing

COOPERATIVE EXTENSION

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Educational Programs Provided	1,135	1,534	1,419	1,490	1,560
Total Teaching Contacts	23,733	26,152	25,695	26,980	28,264
Soil & Water Diagnostics	600	763	759	797	835
Pathology & Insect ID	98	131	213	224	234
Radon Kits Distributed	295	171	62	65	68
Newspaper Articles Written	48	42	22	23	24
Educational Newsletters Distributed	7,116	9,509	11,776	12,365	12,953
Phone, Office & Email Consultations	3,619	9,053	7,068	7,420	7,775
Home Visit Consultations	211	99	63	66	70
Educational Exhibits Contacts	6,504	9,391	7,664	8,047	8,430
GRAND TOTAL CONTACTS	42,224	56,845	53,322	55,987	58,652

BUDGET HIGHLIGHTS

The FY12 Budget for the Cooperative Extension reflects a reduction of $1,446 for seasonal, part time labor from April to June. This reduction may impact services at the Farmer's Market and similar events for interested citizens.

COOPERATIVE EXTENSION

REVENUE and EXPENDITURE BUDGET

Cooperative Extension						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$112.3	$114.1	$118.8	$116.7	$116.7	$2.6	2.3%
Operating	$37.1	$38.8	$34.4	$34.0	$34.0	($4.8)	-12.4%
Total Expenditures	$149.4	$152.9	$153.2	$150.7	$150.7	($2.2)	-1.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Cooperative Extension	$149.4	$152.9	$153.2	$150.7	$150.7	($2.2)	-1.4%
Total Expenditures	$149.4	$152.9	$153.2	$150.7	$150.7	($2.2)	-1.4%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Cooperative Extension	1	1	1	1	1	0

CORONER

MISSION & GOALS

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

BUDGET HIGHLIGHTS

There are no significant changes in the FY12 Budget for the Coroner's Office.

REVENUE and EXPENDITURE BUDGET

Coroner						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$16.3	$15.9	$15.8	$15.8	$15.8	($0.1)	-0.6%
Operating	$22.1	$22.6	$22.4	$21.3	$21.3	($1.3)	-5.8%
Total Expenditures	$38.4	$38.5	$38.2	$37.1	$37.1	($1.4)	-3.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Coroner	$38.4	$38.5	$38.2	$37.1	$37.1	($1.4)	-3.6%
Total Expenditures	$38.4	$38.5	$38.2	$37.1	$37.1	($1.4)	-3.6%

CORRECTIONS

MISSION & GOAS

The mission of the Athens-Clarke County Corrections Department is to provide a humane and safe environment for staff, inmates, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how inmate labor is to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising inmates.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the inmates in our custody
- To reduce inmate drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all inmate work sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail and the County Correctional Institution.
- To prevent inmate escapes and injuries to staff or inmates.
- To fully meet health and sanitation standards for Food Service.

OBJECTIVES

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Provide Jail and Correctional Institute with meals at 80% of state prison daily cost.
- Receive and classify inmates from the State of Georgia and the ACC Jail for work details.
- Reduce incidences of inmate work detail injuries to zero.
- Maintain incidences of assaults with weapons at zero.
- Maintain inmate escapes at zero.
- Reduce the number of positive drug screen results from inmates to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise inmate work crews.
- Conduct a daily safety and security inspections of inmate work sites.

CORRECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
GA Department of Corrections Average Audit Scores	100%	100%	100%	100%	100%
Health Inspection Average Score	98%	95%	98%	100%	100%
# of Meals Prepared for the Jail and Corrections	418,380	542,331	541,338	695,000	695,000
# of Inmate Work Detail Injuries	3	3	2	0	0
# of Inmate Assaults w/Weapon	0	0	0	0	0
# of Escapes	0	0	0	0	0
% of Drug Test Given vs. Population	29%	21%	25%	10%	10%
% Supervisors Trained, Inmate Crews	100%	100%	100%	100%	100%
# of Work Site Contacts	1945	1891	1995	1500	1500

BUDGET HIGHLIGHTS

The Correctional Institution houses convicted state inmates, whereas the Clarke County Jail houses persons awaiting trial or serving short sentences. The Correctional Institution currently has space for 112 inmates. Part of the expense for 110 of these inmates is paid by the state at a reimbursement rate of $20/day, resulting in revenue of $775,000/year. The FY12 Budget increases the number of state spaces for inmates from 110 to 112. This change will increase payments from the Georgia Department of Corrections by $14,600 and eliminate space for inmates sentenced by Athens-Clarke County Courts. The operating budget for the Correctional Institution will not change significantly in FY12.

Beginning in FY12, the Corrections Department Budget provides for the operation of the new Diversion/Work Release Center anticipated to be completed in early FY12. The Budget includes $434,700 for six months of salaries, benefits and operating costs for the Center, including 14 additional full time positions. The construction of the Center was funded through a SPLOST 2005 project. The Center will provide an alternative to traditional incarceration for Athens-Clarke County non-violent offenders. The facility is expected to begin hiring and training staff in mid-FY12. It is projected that the facility will begin accepting inmates in late FY12 or early FY13.

CORRECTIONS

REVENUE and EXPENDITURE BUDGET

Corrections						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Intergovernmental	$772.8	$778.0	$778.0	$792.6	$792.6	$14.6	1.9%
Grants	$53.9	$54.0	$53.3	$53.3	$53.0	($1.0)	-1.9%
Other Revenues	$9.7	$20.0	$20.0	$20.0	$20.0	$0.0	--
Total Revenues	$836.4	$852.0	$851.3	$865.9	$865.6	$14.6	1.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,699.0	$1,729.1	$2,081.9	$2,054.9	$2,040.4	$311.3	18.0%
Operating	$508.3	$608.5	$726.6	$725.0	$725.0	$116.5	19.1%
Total Expenditures	$2,207.3	$2,337.6	$2,808.5	$2,779.9	$2,765.4	$427.8	18.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$326.5	$338.8	$339.8	$338.6	$336.2	($2.6)	-0.8%
Food Services	$438.8	$505.5	$517.7	$517.1	$513.9	$8.4	1.7%
Security Operations	$1,442.0	$1,493.3	$1,498.2	$1,489.5	$1,480.6	($12.7)	-0.9%
Diversion Center	$0.0	$0.0	$452.8	$434.7	$434.7	$434.7	--
Total Expenditures	$2,207.3	$2,337.6	$2,808.5	$2,779.9	$2,765.4	$427.8	18.3%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Corrections	29	29	43	43	43	14

DEBT SERVICE

MISSION

Debt Service includes the Government's payments for major lease purchase agreements, Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

EXPENDITURE BUDGET

Debt Service						COMMISSION	
EXPENDITURES BY FUND (in $1,000's)	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
General Fund	$353.1	$354.1	$618.3	$618.3	$578.1	$224.0	63.3%
Public Fac. Auth. Fund	$458.2	$567.3	$544.7	$544.7	$544.7	($22.6)	-4.0%
Airport Enterprise Fund	$51.2	$50.8	$50.8	$47.9	$47.9	($2.9)	-5.7%
Landfill Enterprise Fund	$0.0	$129.5	$80.2	$80.2	$80.2	($49.3)	-38.1%
Water & Sewer Ent. Fd	$0.9	$12,069.6	$12,227.6	$12,227.6	$12,227.6	$158.0	1.3%
Total Expenditures	$863.4	$13,171.3	$13,521.6	$13,518.7	$13,478.5	$307.2	2.3%

BUDGET HIGHLIGHTS

Debt Service expenses include:
1) General Fund – includes the annual revenue bond payment for the College Avenue Parking Deck ($354,373) and, beginning in FY12, funding for the revenue bond payment for the new Downtown Parking Deck ($223,700);
2) Public Facilities Authority Fund - Annual Debt Service payments for the Jail Advance Housing Facility ($544,700) funded by General Fund support;
3) Airport Fund – interest expense for repayment of debt to construct Airport T-hangars and executive hangars ($47,900) approved in 2002 and 2009 by Mayor and Commission;
4) Landfill Fund – Interest expense from 2010 debt issue for Phase 3 Landfill Expansion ($80,200);
5) Water & Sewer Fund – Interest expense for the 2008 bond issuance of $228 million to fund expansion and upgrades of the three water reclamation facilities and repayment of GEFA loans ($12,227,600).

Additional information regarding Debt Service can be found in Section G - Other Information.

DISTRICT ATTORNEY

MISSION & GOALS

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO, drug, gambling, and bond forfeitures. A corollary to the actual prosecution of cases in our Superior Courts is the practical responsibility of the office to organize, manage, and present the criminal cases before the three Superior Court Judges. Further, the District Attorney serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. Moreover, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction, which includes researching and drafting briefs and presenting oral arguments; serves as the official legal adviser to the Grand Jury; and provides legal advice on an informal basis to local law enforcement agencies. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs two alternative courts – Judge Jones' Drug Court Program and Judge Sweat's Treatment and Accountability Court.

As used above, the term "prosecute" involves, first and foremost, that exercise of discretion in determining *whether* to prosecute at all and, if so, *whom* and *how* to prosecute. The overriding goal of this office is to ensure that those persons who are *not* responsible are *not* held responsible and that those persons who *are* responsible are held responsible and held responsible in an appropriate way. To this end, our attendant goal is to give individual attention to each case in spite of the vast number of cases received for prosecution, and the expected demands and urgencies of the caseload. At the forefront of every case is to identify those which involve victims and to provide assistance as needed; which assistance may include notification of prosecutorial and court action, counseling, referral to social service agencies, court accompaniment and the otherwise. This service to victims is done not only because it is required by the Crime Victims' Bill of Rights**,** but also because it is the "right" thing to do.

OBJECTIVES

- Continue to prioritize the prosecution of Serious Violent Felonies.
- Establish Homicide Survivor's Support Group for families of homicide victims.
- Enhance the efforts of the Special Victims Unit (SVU) established in FY03 so as to further address the unique needs and issues arising in cases of sexual assault, child abuse, domestic violence and elder abuse.
- Work with Judges and others to Implement a streamlined and efficient review and disposition of new cases, received for prosecution and work with partners in the criminal justice system community to address the growing pending case load in Superior Court.
- Implement a paperless file system to reduce costs and improve efficiency including a system for discovery service via the web for defense attorneys.

DISTRICT ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	CY08	CY09	CY10	CY11	CY12
New Cases Received (not including Probation and Juvenile Cases)	1,642	1,526	1,534	1,650	1,750
Superior Court					
Criminal Cases Filed (not including Probation Cases)	1,328	1,294	TBD	1,450	1,550
Jury Trials	36	38	TBD	65	70
Probation Cases Filed	1,146	1,091	TBD	1,250	1,350
Juvenile Court					
Delinquent Cases Filed	847	669	638	760	760
Unruly Cases Filed	387	305	306	450	450
Traffic	134	124	94	170	170

BUDGET HIGHLIGHTS

The FY12 Budget for the District Attorney's Office reflects an $8,300 reduction. The District Attorney will determine how this reduction will be implemented.

The District Attorney's Office requested an additional $11,000 for witness fees and $7,800 in other expenses. The District Attorney also requested that the $20,000 reduction approved by the Mayor and Commission in FY10 be restored to the budget. These increases were not approved.

DISTRICT ATTORNEY

REVENUE and EXPENDITURE BUDGET

District Attorney						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Fines & Forf.	$121.5	$131.0	$135.6	$135.6	$135.0	$4.0	3.1%
Intergovernmental	$96.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
Charges for Services	$12.1	$15.0	$15.0	$15.0	$15.0	$0.0	0.0%
Total Revenues	$230.3	$146.0	$150.6	$150.6	$150.0	$4.0	2.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$865.4	$864.3	$880.1	$872.4	$866.8	$2.5	0.3%
Operating	$86.9	$76.2	$114.9	$65.0	$64.9	($11.3)	-14.8%
Total Expenditures	$952.3	$940.5	$995.0	$937.4	$931.7	($8.8)	-0.9%
EXPENDITURES BY DIVISION (in $1,000's)							
District Attorney (Gen Fd)	$804.5	$789.9	$845.0	$784.4	$780.3	($9.6)	-1.2%
Victim Asst & Pre-trial	$147.8	$150.6	$150.0	$153.0	$151.4	$0.8	0.5%
Total Expenditures	$952.3	$940.5	$995.0	$937.4	$931.7	($8.8)	-0.9%

FULL TIME AUTHORIZED POSITIONS						
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
District Attorney	13	13	13	13	13	0

FINANCE

MISSION

The Finance Department is a support function responsible for directing financial operations and internal management activities of Athens-Clarke County Government within applicable laws and professional standards. The Finance Department collects, processes, advises, informs, monitors, analyzes, coordinates and reports financial information and management data to ensure effective and economical use of public resources.

We strive to perform our responsibilities in an effective manner that:

- Is service-oriented
- Is accurate and timely
- Is honest and meets professional standards
- Is responsive to the needs of user departments and citizens
- Supports the Mission and goals of Athens-Clarke County
- Uses modern technology

GOALS

- To maintain systems of accounting for the government so as to present fairly the results of its operations in an accurate and timely manner; and in accordance with Generally Accepted Accounting Principles. Manage the government's financial operations in adherence with federal, state and local laws and in a manner that meets management goals and objectives and other required needs.
- To coordinate the budget preparation process in a manner that supports the timely adoption of the government's budget.
- To reduce the cost to procure goods and services.
- To process 98% of vendor payments within 30 days of invoice date or receipt of goods and services.

OBJECTIVES

- Process all accounting transactions during the month in which the transactions occurred.
- Record and deposit all cash receipts daily.
- Continue the implementation and training of users on the new financial system during FY12.
- Reconcile expenditures listed on grant reimbursement requests to the general ledger.
- Record capital assets transactions daily.
- Reduce cost to procure goods and services through the use of statewide contracts, cooperative purchasing agreements and General Services Administration (GSA) contracts.
- Implement an accounts payable aging procedure to reduce by 5% the number of days an invoice remains outstanding.

FINANCE

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Percentage of purchase orders issued within five days	97%	99%	99%	99%	97%
Alcohol License Issued	315	331	327	330	330
Business Licenses Issued	5,454	5,422	5342	5,400	5,400
Invoices Processed	52,537	54,400	50,066	50,000	50,000
Checks Cut	19,954	19,323	18,156	19,000	19,000
Invoices Paid Within 30 days	98%	99%	97%	98%	98%

BUDGET HIGHLIGHTS

The FY12 Budget for the Finance Department reflects the elimination of the Minority Business Enterprise (MBE) program, eliminating the MBE Coordinator/Sr. Buyer position in Purchasing ($47,200). As the use of the Internet for soliciting bids and proposals has increased, the need for a MBE Program has declined. The current procurement procedures incorporate MBEs into the process to the maximum extent possible given the goods and services purchased by ACCUG each year, allowing the remaining Purchasing staff to assist MBEs that want to do business with ACCUG.

This Budget reflects a reduction of $6,000 in overtime that may delay the processing of annual renewals for alcohol beverage licenses and occupation tax certificates. A reduction of $4,300 in operating and indirect expenses will have a minimal impact on services.

FINANCE

REVENUE and EXPENDITURE BUDGET

Finance						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Business Tax Admin Fee	$114.4	$125.0	$125.0	$125.0	$125.0	$0.0	0.0%
Total Revenues	$114.4	$125.0	$125.0	$125.0	$125.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,748.9	$1,764.6	$1,771.2	$1,710.2	$1,689.4	($75.2)	-4.3%
Operating	$187.3	$239.9	$209.2	$197.3	$197.2	($42.7)	-17.8%
Total Expenditures	$1,936.2	$2,004.5	$1,980.4	$1,907.5	$1,886.6	($117.9)	-5.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$324.5	$329.5	$330.5	$327.1	$324.3	($5.2)	-1.6%
Financial Services	$418.6	$442.3	$441.2	$432.3	$425.2	($17.1)	-3.9%
Accounting	$418.6	$440.8	$419.0	$412.4	$411.6	($29.2)	-6.6%
Management & Budget	$352.5	$365.8	$362.0	$357.2	$351.8	($14.0)	-3.8%
Purchasing	$422.0	$426.1	$427.7	$378.5	$373.7	($52.4)	-12.3%
Total Expenditures	$1,936.2	$2,004.5	$1,980.4	$1,907.5	$1,886.6	($117.9)	-5.9%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Finance	28	28	28	27	27	-1

FIRE AND EMERGENCY SERVICES

MISSION & GOALS

The Athens-Clarke County Fire and Emergency Services Department exists to develop and implement fire and emergency safety strategies directed at preserving life, property, and the environment for the citizens of and visitors to Athens-Clarke County. This is accomplished through preparation, mitigation, response, and recovery services to man-made, technological, and natural hazards and threats to our Community.

OBJECTIVES

- To assemble a minimum of 13 personnel on the scene of a structural fire within 8 minutes of dispatch, 90% of the time
- To meet the department's FY 12 property inspection schedule for all properties on file as of July 1, 2011.
- To provide fire safety instruction to 95% of all K-5 students, public and private.
- To achieve code compliance for fire code violations, at a 100% level, within thirty (30) days of issuance of a Notice of Violation.
- To review 100% of all non-1 & 2 family construction plans for code compliance prior to issuance of a Certificate of Occupancy.
- To perform inspections on new construction projects within two (2) days of notification by Building Inspection Department.
- To conduct cause and origin examinations on all fires, identifying cause factors and responsible agents in a t least 99% of structural fire events.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Percentage of responses to structural fires within 8 minutes of dispatch	88%	88%	88%	90%	90%
Percentage of property inspections completed	100%	100%	100%	100%	100%
Percentage of K-5 students receiving fire safety instruction	95%	95%	95%	95%	95%
Percentage of Code violations corrected within 30 days of issuance of Notice of Violation	98%	98%	98%	100%	100%
Percentage of non-1&2 family construction plans reviewed	100%	100%	100%	100%	100%
Percentage of new construction project inspections	100%	100%	100%	100%	100%
Percentage of fires where cause & responsible agents were identified	99%	99%	99%	99%	99%

FIRE AND EMERGENCY SERVICES

BUDGET HIGHLIGHTS

The FY12 Budget for the Fire Department reflects a reduction of 3 full-time fire fighter positions ($128,300 in salary and benefits). This reduction will reduce the number of firefighters available for shift relief (coverage for sick leave, vacation, training and other scheduled leave) from 10 to 9 on each of the three shifts. Fire services and response time will not be impacted with this reduction.

The Fire Department requested $3,000 to fund the Smoke Detector Program but the request was not approved. Five years ago, the Fire Prevention Division began installing smoke detectors for citizens over the age of 60 upon request. In the past, donations from businesses had funded this program. The program involves the installation and twice per year battery changes conducted by fire inspectors. The requested funding would cover the cost of replacement batteries for approximately 200 homes and the cost to purchase a small inventory of smoke detectors for new installation requests.

CAPITAL BUDGET

D-26	Fire	Replace 1989 Ladder Truck Station #3	$200,000

FIRE AND EMERGENCY SERVICES

REVENUE and EXPENDITURE BUDGET

Fire & Emergency Services						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$34.5	$30.0	$30.0	$30.0	$30.0	$0.0	0.0%
Intergovernmental	$68.1	$36.0	$36.0	$36.0	$36.0	$0.0	0.0%
Total Revenues	$102.6	$66.0	$66.0	$66.0	$66.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$11,942.5	$12,039.9	$11,971.9	$11,846.7	$11,700.8	($339.1)	-2.8%
Operating	$1,031.1	$1,009.5	$1,007.8	$1,002.1	$1,002.1	($7.4)	-0.7%
Total Expenditures	$12,973.6	$13,049.4	$12,979.7	$12,848.8	$12,702.9	($346.5)	-2.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$242.2	$214.3	$216.6	$212.9	$211.3	($3.0)	-1.4%
Fire Prevention	$547.4	$555.8	$545.9	$539.7	$531.6	($24.2)	-4.4%
Fire Suppression	$12,184.0	$12,279.3	$12,217.2	$12,096.2	$11,960.0	($319.3)	-2.6%
Total Expenditures	$12,973.6	$13,049.4	$12,979.7	$12,848.8	$12,702.9	($346.5)	-2.7%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Fire & Emergency Svcs.	190	190	190	187	187	-3	

GENERAL SUPPORT GROUP

MISSION & GOALS

The Mission of Organizational Development is to:

- Develop and deliver training programs that provide employees with the planning and decision-making skills to serve their customers in Athens-Clarke County as well as the skills and knowledge to help them be good problem solvers and conscientious stewards of government resources.
- Assist the leadership of the organization in identifying, developing, and implementing projects or initiatives, which strengthen and support the workforce's ability to perform effectively and efficiently.

Goals Include:

- Develop and present supervisory and management skills training, skill-based training, and organizational knowledge training that meet and support the goals and objectives of the organization.
- Provide computer training to support ACCUG employees by offering computer classes such as "Microsoft Word 2007," "Microsoft Excel 2007," "Microsoft Word 2007: Working with Tables," and update computer training programs as newer versions become available.
- Assess training needs to meet the training and development requirements of the organization.
- Respond to identified training needs and requests with custom-designed training programs that help to develop and improve the work skills of individuals, divisions, and departments.
- Assist in developing employee's organizational knowledge and understanding through a variety of communication methods that help employees to understand the ACCUG organization as well as the importance of their individual role.
- Be an exemplary customer service provider by focusing on what we can do for the customer by treating each customer special and unique; and by being proactive, positive, and professional.
- Within established deadlines, present project analysis and findings to the Manager's Office, which lead to effective decision making.

OBJECTIVES

- Conduct two 14-week Supervisory Training Programs, one 16-week Management Skills Training Program, a minimum of twenty skill-based training programs, beginning computer training classes, department and organizational knowledge training, specialized training per department request, a biennial Supervisory Certification program, and formal assessment of training needs.
- Biannually create, update, and distribute the training calendar and ACCUG organizational charts.
- Develop new training materials that incorporate best management practices, which meet the needs of employees and the goals of the organization; revise existing course information to help employees with new challenges and work methods.
- Serve as a resource for creative solutions and ideas that will help employees to work smarter.
- Recognize employees' training accomplishments with individual class certificates, through the Professional Development Program, and the biennial Supervisory Certification Reception.
- Coordinate consultant-led training (including "Spanish in the Workplace" classes.)
- Meet project deadlines and the goals and objectives assigned by the Manager's Office.

GENERAL SUPPORT GROUP

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Number of programs and services delivered based on set objectives	100	100	100	100	100
Training programs and materials include best management practices and ACCUG values and philosophy	100	100	98	98	99
Meet project deadlines and objectives	100	100	100	100	100
Meet training registration target	100	100	98	100	100
Receive an average of 4.0 or higher (on a scale of 1 to 5, low to high) from 85% of program participants	100	100	100	100	100

BUDGET HIGHLIGHTS

The FY12 Budget for the Organizational Development Unit reflects $7,800 in reductions, including a reduction in overtime ($200); contract labor ($1,000); printing services ($100); professional books and periodicals ($300); training programs, tools, resources, and aids ($6,100); and classroom materials for training programs ($100).

There are no plans for any major changes in the operations of Organizational Development for FY12.

GENERAL SUPPORT GROUP

REVENUE and EXPENDITURE BUDGET

General Support Group	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$209.5	$213.2	$213.9	$210.8	$209.2	($4.0)	-1.9%
Operating	$33.3	$48.9	$48.9	$41.0	$41.0	($7.9)	-16.2%
Total Expenditures	$242.8	$262.1	$262.8	$251.8	$250.2	($11.9)	-4.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Organizational Dev.	$241.1	$256.7	$257.4	$246.4	$244.8	($11.9)	-4.6%
Economic Development	$1.8	$5.4	$5.4	$5.4	$5.4	$0.0	0.0%
Total Expenditures	$242.9	$262.1	$262.8	$251.8	$250.2	($11.9)	-4.5%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Organizational Dev.	3	3	3	3	3	0

HUMAN AND ECONOMIC DEVELOPMENT

MISSION

The Department of Human and Economic Development (HED) strives to improve and develop viable neighborhoods by providing decent housing, a suitable living environment, and expanding economic opportunity for low to moderate income individuals.

GOALS

- Provide accurate information, comprehensive research, and timely advice to the public, management, and staff in support of housing, economic development, and community development designed to foster positive community outcomes.
- Increase affordable housing activity and production in Athens-Clarke County through an on-going and continuously updated strategic planning process that will result in greater funding opportunities, better community awareness of all housing programs/services available and stronger public/private partnerships.
- Help low-to moderate-income residents and the chronically unemployed overcome barriers to full-time, regular employment.
- Encourage the growth and establishment of the local small-to-medium sized businesses in order to encourage job creation.
- Improve the public health and welfare of Athens-Clarke County residents.
- Reduce homelessness in Athens-Clarke County.

OBJECTIVES

- Continue to improve administrative mechanisms and procedures resulting in zero unresolved findings requiring corrective action.
- Receive reimbursement from HUD within an average of fifteen days after disbursement of funds to CDBG funded organizations.
- Facilitate the acquisition/rehabilitation &/or new construction of owner-occupied affordable dwellings.
- Facilitate the acquisition/rehabilitation &/or new construction of affordable rental housing.
- Provide programmatic technical support to 140 new and existing small and medium sized businesses to improve viability through expansion and job creation.
- Make five (5) small business loans that create or help retain (5) full time equivalent jobs for local businesses.
- Leverage five (5) loans with $380,000 of private investment to stimulate growth of small and micro businesses.
- Complete improvements to parks and facilities located in neighborhood revitalization areas: East Athens Park and Morton Theatre.
- Provide Homeless Prevention and Rapid Re-Housing (HPRP) services to homeless households and those at risk of homelessness for the remaining 2 years of the 3-year grant term.
- Increase the percentage of homeless individuals receiving employment and housing related assistance by 3% annually using CDBG and Supportive Housing Program funds.

HUMAN AND ECONOMIC DEVELOPMENT

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Number of findings from HUD which require corrective action.	0	0	0	0	0
Average numbers of days between HED grant payment disbursement and HUD reimbursement.	22.61	10	10	10	10
Number of acquisition/rehabilitation &/or new construction of owner-occupied affordable dwellings facilitated by HED (including low-flow toilet program).	57	72	70	80	90
Number of /rehabilitation &/or new construction of affordable rental housing.	94	0	0	11	16
Number of businesses provided programmatic technical support.	84	53	65	60	70
Number of loans made by the Athens-Clarke County Growth Fund & HED-Green Revolving Loan Fund.	3	3	6	5	5
Private Investment dollars & ratio	$212,195 3:2	$375,000 5:1	$380,000 5:1	$380,000 5:1	$380,000 5:1
Completion of East Athens Park	0%	0%	0%	100%	100%
Provide Homeless Prevention & Rapid Re-Housing (HPRP) Services to persons homeless or at risk of homelessness	N/A	N/A	93	109	109
Number of homeless persons served by housing & supportive services.	736	737	813	780	785

HUMAN AND ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS

The Human Economic Development Department is responsible for administering the Housing & Urban Development (HUD) funded Community Development Block Grant (CDBG), the HOME Investment Partnerships (HOME) program and the Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds.

In response to a reduction in federal CDBG funding from $1,594,607 in FY11 to $1,332,000 in FY12, the Program Housing Administrator position ($60,422) was eliminated. The FY12 budget includes total program funding of $1,408,434 based on the CDBG allocation ($1,332,000) and anticipated program income ($76,434). Based on the 2012 Action Plan, CDBG funds will be expended as follows:

Public Services	$199,800
Neighborhood Revitalization and Economic Development	351,465
Affordable Housing	443,964
Public Facilities & Improvements	146,805
Administration	266,400
Total	$1,408,434

Based on the proposed action plan, FY12 HOME funds will be used for the following activities:

Housing and Related Expenses	$764,888
Administration	84,987
Total	$849,875

Additional information on CDBG and HOME programs can be found in G-Section (Other Information).

The FY12 Supportive Housing grant will increase from $325,549 in FY11 to $339,661 in FY12.

For FY12, $14,000 in administrative expenses will be funded from the existing CDBG-ARRA grant in place of General Fund dollars.

HUMAN AND ECONOMIC DEVELOPMENT

REVENUE and EXPENDITURE BUDGET

Human & Economic Development						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Intergovernmental	$3,173.6	$2,887.7	$2,978.3	$2,978.3	$2,598.0	($289.7)	-10.0%
Total Revenues	$3,173.6	$2,887.7	$2,978.3	$2,978.3	$2,598.0	($289.7)	-10.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$655.7	$649.1	$654.0	$639.2	$561.7	($87.4)	-13.5%
Operating	$2,538.1	$2,623.0	$2,610.4	$2,607.4	$2,291.4	($331.6)	-12.6%
Total Expenditures	$3,193.8	$3,272.1	$3,264.4	$3,246.6	$2,853.1	($419.0)	-12.8%
EXPENDITURES BY DIVISION (in $1,000's)							
H.E.D. Administration	$670.0	$702.0	$706.0	$688.2	$610.7	($91.3)	-13.0%
Grants & Programs	$2,523.8	$2,570.1	$2,558.4	$2,558.4	$2,242.4	($327.7)	-12.8%
Total Expenditures	$3,193.8	$3,272.1	$3,264.4	$3,246.6	$2,853.1	($419.0)	-12.8%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Human & Economic Dev.	10	10	10	10	9	-1

HUMAN RESOURCES

MISSION & GOALS

The Human Resources Department works as a team to provide effective service and vital information to employees, retirees, and the public with compassion, dignity and respect in a fair and equitable manner. Serving as a central source, our goal is to foster an environment for employees to succeed, develop, and enhance their careers with equal opportunity for all.

OBJECTIVES

- Develop and administer assessment centers and various testing for new hires and promotions throughout the government.
- Recommend and maintain a comprehensive and competitive compensation and benefits package through the use of internal reviews, wage studies and outside sources, in order to recruit and retain highly qualified employees.
- Maintain and administer the performance management program; continue training employees and management to improve the quality of performance evaluations.
- Contain health care costs through review and analysis of claims and promotion of the Wellness Program to employees and retirees through increased participation in wellness screenings, fitness programs, lunch and learns, and nutrition and wellness classes.
- Administer the defined benefit pension program including the 401(a) segment of the pension program.
- Develop and present educational opportunities for the ACCUG workforce to help employees understand how their healthcare coverage works so they can begin to take more responsibility for their healthcare (education with basic health benefit terms).
- Develop a workforce planning tool to assist in planning for future human capital needs by position throughout the government.
- Develop Risk Liability Assessments for each department.
- Reduce the employee on-the job injuries and vehicle accidents Government wide.
- Assist management in various human resources issues, with resolving disagreements among employees, supervisors and/or the general public.
- Conduct an environmental risk assessment that corresponds with our new legal pollution liability insurance policy.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Worker's Comp Claims Filed	160	160	160	180	180
Lawsuits	10	15	18	18	15
Liability Claims/Transactions	959	950	1,100	1,000	1,000
Reclassification	26	28	13	10	0
Employment Application/Criminal	4,500	11,382	9,428	6,500	7,000
Random Drug Testing	800	800	800	650	650
Payroll - # of Maintenance Entries	3,000	3,200	6,400	7,000	7,200
Health Risk Assessment/Wellness	420	425	500	600	650
Disciplinary Actions & Dismissals	115	120	125	125	125
Harassment/Discrimination Issue	2	3	5	5	5

HUMAN RESOURCES

BUDGET HIGHLIGHTS

The Human Resources FY12 budget reflects reductions totaling $35,500. This includes the elimination of drug testing for new hires in certain positions ($6,500) and a $29,000 (36%) reduction for medical services, resulting in fewer employment physicals and random drug tests. Both reductions will have little impact on the department's delivery of services.

Human Resources also manage three self-funded insurance programs. These include self-funded liability and worker compensation ($2.8 million), employee health insurance ($11.5 million) and retiree health insurance ($3.7million).

REVENUE and EXPENDITURE BUDGET

Human Resources						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Other	$8.3	$15.0	$15.0	$15.0	$15.0	$0.0	0.0%
Total Revenues	$8.3	$15.0	$15.0	$15.0	$15.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,435.6	$1,434.6	$1,446.5	$1,459.0	$1,448.5	$13.9	1.0%
Operating	$502.9	$585.1	$585.1	$541.5	$535.0	($50.1)	-8.6%
Total Expenditures	$1,938.5	$2,019.7	$2,031.6	$2,000.5	$1,983.5	($36.2)	-1.8%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$235.8	$232.4	$233.7	$235.0	$233.4	$1.0	0.4%
Employment & Payroll	$728.0	$810.4	$813.8	$786.1	$773.1	($37.3)	-4.6%
Compensation & Benefits	$974.7	$976.9	$984.1	$979.4	$977.0	$0.1	0.0%
Total Expenditures	$1,938.5	$2,019.7	$2,031.6	$2,000.5	$1,983.5	($36.2)	-1.8%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Human Resources	20	20	20	20	20	0	

INDEPENDENT AGENCIES

MISSION

The FY12 Budget includes $3,280,900 from the General Fund support for Independent Agencies. A total of $1,692,780 is included in the Hotel/Motel Tax Special Revenue Fund for Independent Agencies. Project Safe is budgeted to receive $26,000 in FY12 from fine revenues designated for victim assistance programs.

General Fund		FY12
Health Department		$ 871,354
Northeast Georgia Mental Health (Advantage Behavioral)		$ 163,027
Department of Family & Children Services		$ 167,600
Athens Regional Library		$ 1,676,219
Council on Aging (operating & capital)		$ 261,298
Athens Neighborhood Health Center		$ 100,000
Oconee Rivers Greenway Commission		$ 5,000
Athens Cultural Affairs Commission		$ 12,000
Community Connection		$ 24,402
	Subtotal	$ 3,280,900
Hotel/Motel Tax Special Revenue Fund		
Classic Center Operating		$ 977,220
Convention & Visitors Bureau		$ 565,560
Economic Development Foundation		$ 150,000
	Subtotal	$ 1,692,780
Special Programs and Initiatives Fund		
Project Safe		$ 26,000
	TOTAL	$ 4,999,680

Indigent Defense Services in FY12: Since FY05, ACCUG has contracted with the State's Circuit Public Defenders Council for indigent defense services. Funding for indigent defense in FY12 is estimated to be $1,437,589, an increase of 4.7% or $64,989 compared to the FY11 amount. The increase requested in FY12 is to cover the cost of benefits for state paid employees and an increase in rent for their facility.

Additional information on the Government's funding of Independent Agencies from the General Fund and Hotel/Motel Tax Special Revenue Fund is provided in Section "F" of this document.

JUVENILE COURT

MISSION

The purpose of Georgia's Juvenile Courts is to protect the well-being of children, to provide guidance and control conducive to a child's welfare and the best interests of the state, and to secure, as nearly as possible, care equivalent to parental care for a child removed from the home.

The mission of the Athens-Clarke County Juvenile Court is to protect the well being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community.

GOAL

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community within the bounds of the resources provided by the Athens-Clarke County Government.

OBJECTIVES

- Provide all parties with an opportunity for a fair hearing according to the requirements of law.
- Provide all parties with an opportunity for legal representation as required by law.
- Dispose of cases in a timely fashion.
- Protect the needs of youth referred to the court while promoting the safety of the Community

PERFORMANCE MEASURES

	Actual			Forecast	
	CY07	CY08	CY09	CY10	CY11
All Case Types	1,910	1,762	1,556	Forecasts not available	
Delinquent cases filed	805	847	669		
Delinquent cases disposed	786	896	664		
Unruly Cases Filed	459	385	305		
Unruly Cases Disposed	384	447	260		
Traffic Cases Filed	171	135	124		
Traffic Cases Disposed	116	106	77		
Deprivation Cases Filed	384	303	381		
Deprivation Cases Disposed	306	342	191		
Termination of Parental Rights Filed	51	45	28		
Termination of Parental Rights Disposed	38	53	19		
Special Proceedings filed	40	47	49		
Special Proceedings Disposed	29	45	11		

JUVENILE COURT

BUDGET HIGHLIGHTS

The FY12 Budget for Juvenile Court reflects the Court proposed reduction of part-time Associate Judge hours resulting in a decrease of $5,400. There are no other significant changes in the FY12 Budget.

REVENUE and EXPENDITURE BUDGET

Juvenile Court						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Intergovernmental	$53.1	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
Total Revenues	$53.1	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$268.6	$285.5	$286.5	$276.7	$275.1	($10.4)	-3.6%
Operating	$103.5	$76.7	$76.7	$76.0	$76.0	($0.7)	-0.9%
Total Expenditures	$372.1	$362.2	$363.2	$352.7	$351.1	($11.1)	-3.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Juvenile Court	$372.1	$362.2	$363.2	$352.7	$351.1	($11.1)	-3.1%
Total Expenditures	$372.1	$362.2	$363.2	$352.7	$351.1	($11.1)	-3.1%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Juvenile Court	4	4	4	4	4	0	

LEISURE SERVICES

MISSION

To enrich the lives of our citizens through the efficient and responsive provision of quality leisure opportunities, experiences and partnerships, and stewardship of the community's natural resources.

GOALS

- Promote patron usage and level of satisfaction by maximizing leisure facilities and community parkland.
- Provide or facilitate the provision of environmental, physical, social, cultural, artistic, and intellectual leisure activities that meet the needs of all segments of the population.
- Promote stewardship through natural resource conservation, recycling, pollution reduction, and the use of minimum impact materials.
- Cultivate public awareness and support of leisure services through creative marketing and community outreach.
- Provide a safe environment for all visitors and staff, while maintaining the essential natural and recreation character of the parks and leisure facilities.
- Recognize, preserve, protect, and promote Athens-Clarke County's unique natural, physical, historic, and scenic resources and open spaces that support the full range of passive and active leisure opportunities.
- Manage the development and growth of existing SPLOST projects and market/plan for SPLOST and capital initiatives through public/private collaborations.

OBJECTIVES

- Begin implementation of the Leisure Services Master Plan upon its approval by the Mayor and Commission
- Receive approval for changes to the current scholarship program in order to achieve a level of financial sustainability for the program
- Create a financial resource allocation philosophy that will be used to identify appropriate cost recovery levels for current and future Leisure Services programs and services
- Incorporate the newly opened SPLOST 2005 facilities into department operations, and prepare for SPLOST 2011 impacts
- Continue to review current public relations, marketing and promotion operations to ensure the highest level of return on investment

LEISURE SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Number of facility programs	4,196	4,302	4,400	4,600	4,600
Number of program participants	200,500	211,059	232,165	260,025	275,000
Buildings/structures and facilities maintained	55	55	55	55	55
Amount of acres managed/maintained	2,112.2	2,122.2	2,122.2	2,122.2	2,122.2
Number of facility visitors serviced	1,135,798	120,322	132,354	148,236	152,000
Number of facility rentals	4,000	4,068	4,100.00	4,150	4,200
Number of volunteer hours received	5555/$47525	6210/$48250	7000/$52000	7500/$54000	8000/$56000
Number of aquatic participants	14,200	14,326	14,500	14,800	15,000
Number of scholarship enrollees	2,940	3,042	3,075	3,125	3,500
Amount of scholarship discount	$116,631	$141,823	$167,611	$156,360	$176,764

BUDGET HIGHLIGHTS

The FY12 Budget reflects the following reductions totaling $170,500:

- Eliminate a vacant Program Leader position impacting Rocksprings Park ($42,900).
- Eliminate street pole banners for marketing and citizen awareness of ACCUG facilities and programs ($3,000).
- Eliminate photographic and advertising expenses at the Lyndon House Arts Center ($1,200).
- Reduce Athens Creative Theatre playbills and posters by half ($700).
- Eliminate Recreation Division employee wellness and foreign language instruction ($4,000).
- Eliminate part-time office assistant in Administration ($10,600).
- Reduce office supplies by 20% across the department ($5,600).
- Reduce contract labor at the Morton Theatre (before, during and after performances) in half ($4,700).
- Reduce operating hours at Sandy Creek Park by one hour per day (open at 9am rather than 8am) November 1 – February 28 ($5,200).
- Eliminate Greenway programming, returning to self-directed programs ($2,100).
- Reduce number of Athens Creative Theatre theatrical productions from six to three annually ($25,900).
- Reduce departmental training budget ($4,500).
- Eliminate Broadacres Center operations ($18,100).
- Transfer youth art program instruction from contract labor to in-house staff ($6,100).
- Eliminate field prep supplies (at Holland & Satterfield parks) and electricity (Satterfield) for leagues that use the parks ($17,600).
- Eliminate the "Arts Unleashed" program for providing visual and performing arts in non-traditional venues ($5,000).
- Eliminate gymnastics team competition program ($13,200).

LEISURE SERVICES

The budget also reflects additional expenses resulting from three SPLOST projects: East Athens Community Park – six months of operating and utility expenses ($29,000) for new features coming on line in FY12; a full year funding for ENSAT Phase II project ($17,900); and a full year funding for Rocksprings Park Revitalization ($12,200).

New initiatives in this budget include the transfer of financial responsibility for the Morton Theatre's rental business from the Morton Theatre Corporation to the Leisure Services Department, increasing both revenues and expenses approximately $27,000 annually. Also, this budget reflects federal grant funding ($21,000) from the Clarke County School District for Athens Creative Theatre to provide instructional theatre programs as a part of after school programming in middle schools.

The Leisure Services Budget for FY12 reflects the departmental reorganization implemented in the spring of 2011.

CAPITAL BUDGET

D-44	Leisure Serv	Existing Facilities - Renov. & Improv.	$25,000
D-45	Leisure Serv	Pool Repairs and Renovations	$50,000

LEISURE SERVICES

REVENUE and EXPENDITURE BUDGET

Leisure Services	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$822.0	$923.0	$889.1	$869.7	$869.7	($53.3)	-5.8%
Intergovernmental	$26.0	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$30.6	$27.5	$27.5	$27.5	$27.5	$0.0	0.0%
Total Revenues	$878.6	$950.5	$916.6	$897.2	$897.2	($53.3)	-5.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$5,088.3	$5,238.5	$5,216.8	$5,178.4	$5,140.3	($98.2)	-1.9%
Operating	$2,190.9	$2,234.8	$2,260.1	$2,155.1	$2,150.6	($84.2)	-3.8%
Total Expenditures	$7,279.2	$7,473.3	$7,476.9	$7,333.5	$7,290.9	($182.4)	-2.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$0.0	$0.0	$979.4	$969.4	$957.6	$957.6	--
Arts & Nature	$0.0	$0.0	$1,785.0	$1,754.9	$1,748.4	$1,748.4	--
Park Services	$0.0	$0.0	$2,358.6	$2,343.4	$2,330.8	$2,330.8	--
Recreation	$0.0	$0.0	$2,353.9	$2,265.8	$2,254.1	$2,254.1	--
Dept Total (prior to FY12)	$7,279.2	$7,473.3	$0.0	$0.0	$0.0	($7,473.3)	-100.0%
Total Expenditures	$7,279.2	$7,473.3	$7,476.9	$7,333.5	$7,290.9	($182.4)	-2.4%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Leisure Services	78	78	78	77	77	-1

MAGISTRATE'S COURT

MISSION

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed claims or approving mutual settlements in cases involving:

(a) Civil claims up to $15,000.00;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day/seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings to set bail for persons arrested, including the imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the trial, sentencing, and probation revocations hearings in cases involving deposit account fraud ("bad checks").

GOALS AND OBJECTIVES

Goal #1
Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1
(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(c) Maintain a current calendar with no backlog of pending cases.
(d) Continue to strive to reduce clerical errors and omissions below 5%; with an initial plan to reduce to 6% the following: Statement of Claims, Dispossessory Warrants and Warrant Applications.

MAGISTRATE'S COURT

Goal #2
Continue to seek input both internally from clerk's staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

Objective #2
(a) Continue to hold quarterly staff meetings and receive input from the clerk's staff on court policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the training of new police officers on court procedures.
(d) Maintain communication with the Sheriff's Department and Police Department.

Goal #3
Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3
(a) Maintain and update the court's webpage to ensure public access to information about the Court, including links to frequently requested forms.
(b) Continue to utilize Electronic Warrant Interchange (EWI) for efficient issuance of warrants.
(c) Continue to access ILeads to request copies of police reports, which reduces paperwork, reduces the workload of clerical staff, and protects unauthorized release of information.
(d) Expand use of e-filing through nCourt for statement of claim cases.

Goal #4
To propose a plan for an imaging project and a new case management system in the next fiscal year's budget.

Objective #4
(a) Continue to work with Court Administrator to determine cost of imaging project.
(b) Research companies that are best suited for this project.
(c) Continue to work with Court Administrator to determine cost of new case management system and to identify software vendors.

MAGISTRATE'S COURT

PERFORMANCE MEASURES

	Actual			Forecast	
	2008	2009	2010	2011	2012
Goal #1					
Warrant Application Filings	562	515	473	473	500
Criminal Arrest Warrants	8,734	7,590	7,358	7,400	7,500
Search Warrants	193	260	218	229	240
Criminal Hearings	4,734	4,605	4,255	4,300	4,400
Civil Filings	5,787	4,755	5,606	5,700	5,800
Civil Hearings	920	833	696	700	720
Goal #2 - Staff/Community Meetings	75%	80%	85%	90%	95%
Goal #3 - Technology					
Web Site Hits	0	0	0	1,000	2,000
Arrests Warrants by EWI	82	68	40	75	90
Search Warrants by EWI	2	0	0	0	10
E-Filing	0	24	88	150	200
Goal #4 - Imaging & Scanning	0	0	0	1,000	2,000
Financials (transactions in dollars)	1,276,714	1,285,759	1,397,495	1,404,500	1,411,500

MAGISTRATE'S COURT

BUDGET HIGHLIGHTS

The FY12 Budget for Magistrate's Court reflects the Court proposed reductions of $5,000 in court reporting costs and $2,100 in other operating costs. There are no other significant changes in the FY12 Budget.

REVENUE and EXPENDITURE BUDGET

Magistrate's Court						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$244.2	$330.0	$300.0	$300.0	$300.0	($30.0)	-9.1%
Total Revenues	$244.2	$330.0	$300.0	$300.0	$300.0	($30.0)	-9.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$615.8	$624.4	$626.1	$622.5	$616.0	($8.4)	-1.3%
Operating	$57.9	$68.7	$68.7	$60.9	$60.9	($7.8)	-11.4%
Total Expenditures	$673.7	$693.1	$694.8	$683.4	$676.9	($16.2)	-2.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$438.6	$451.3	$452.8	$442.9	$437.2	($14.1)	-3.1%
Judge's Office	$235.1	$241.8	$242.0	$240.5	$239.7	($2.1)	-0.9%
Total Expenditures	$673.7	$693.1	$694.8	$683.4	$676.9	($16.2)	-2.3%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Magistrate's Court	10	10	10	10	10	0

MANAGER'S OFFICE

MISSION & GOALS

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCUG Charter dictates the authority and the responsibility of the Manager.

GOALS/OBJECTIVES

During FY12, the Manager's Office will focus on the following goals and objectives:

1. Guide the organization through the current economic climate to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
2. Continue to monitor and evaluate both short-term and long-term financial projections to develop recommendations to meet potential operational challenges and/or opportunities.
3. Evaluate budgetary resources to determine the possibility of implementing Transit System Development Plan components which will be brought forward as part of the budget cycle.
4. Continue the implementation and management of the SPLOST 2011 Program.
5. Monitor the final implementation phases of SPLOST IV, 2000, and 2005 Programs.
6. Support the Public Utilities Department in the completion of the water reclamation facility upgrades and the management of the Enterprise Fund to ensure adequate system revenues and bond ratio coverages.
7. Continue to support the Solid Waste Department's efforts to refine and enhance the solid waste reduction effort to modify the landfill to meet community needs and to install a gas collection and control system.
8. Monitor the blight elimination program in conjunction with the Human and Economic Development Department (HED) and the Community Protection Division (CPD) of the Building Inspections and Permit Department.
9. Work with HED to develop internships and youth employment opportunities for at-risk youth using a funding source like CDBG program funds as an incentive.
10. Continue working with the Clarke County School District and Athens Housing Authority to complete the youth partnership center (H.T. Edwards Gymnasium) project envisioned by the Intergovernmental Agreement between the School District and ACCUG.
11. Continue monitoring the Building Inspections and Permit Department cost center to determine appropriate staffing and operating costs that reflect community building activities.
12. Continue to evaluate space needs for all ACCUG operations and use the Courthouse assessment study to develop a specific plan for Courthouse space needs for Mayor and Commission approval.
13. Monitor ACCUG's ability to maintain competitive market wage adjustments to retain employees.
14. Coordinate American Recovery and Reinvestment Act (ARRA) grant activities in conjunction with recipient ACCUG departments.

BUDGET HIGHLIGHTS

The FY12 Budget for the Manager's Office includes a reduction of $9,400 in operating and indirect expenses. This reduction will have a minimal impact on services. There are no other major changes proposed for the Manager's Budget in FY12.

MANAGER'S OFFICE

REVENUE and EXPENDITURE BUDGET

Manager's Office	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$631.8	$634.7	$635.7	$636.4	$630.8	($3.9)	-0.6%
Operating	$39.5	$54.8	$54.8	$42.5	$42.4	($12.4)	-22.6%
Total Expenditures	$671.3	$689.5	$690.5	$678.9	$673.2	($16.3)	-2.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Manager's Office	$671.3	$689.5	$690.5	$678.9	$673.2	($16.3)	-2.4%
Total Expenditures	$671.3	$689.5	$690.5	$678.9	$673.2	($16.3)	-2.4%
FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Manager's Office	5	5	5	5	5	0	

Note: The number of Full-time authorized positions (5) does not include three positions funded from the SPLOST Capital Project Fund for SPLOST program administration.

MAYOR AND COMMISSION

MISSION

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Public Information Office
The Public Information Office provides clear and open communications to the citizens of Athens-Clarke County about the Unified Government's goals, activities, and services.

Clerk of Commission
The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

GOALS

- To improve e-Government services to citizens through www.athensclarkecounty.com and other electronic communications programs.
- To evaluate the communications programs of the Unified Government to ensure the PIO budget is being used effectively and citizens are informed of the services and activities of the government.
- To continue to provide relevant, useful programming on ACTV –Channel 7.

OBJECTIVES

Public Information Office

- With the launch of the improved www.athensclarkecounty.com, the PIO will shift its focus to:
- Educating the community about the services/features available on www.athensclarkecounty.com and monitoring the level of citizen participation in Notify Me options.
- Working with departments to refine the electronic payment systems on www.athensclarkecounty.com.
- Evaluate ways to ensure citizens without access to the internet have viable means to access Unified Government services and activities.
- Deadlines related to House Bill 227 are expected in January 2012 and will impact PEG channels statewide. The PIO's goals for FY12 related to ACTV – Channel 7 will include:
- Evaluating the impact of the expected changes during calendar year 2011 in preparation for the January 2012 deadlines
- Preparing for continuity of services in the event the expected changes take place.
- Researching production costs for government educational programs suitable for ACTV – Channel 7.

MAYOR AND COMMISSION

BUDGET HIGHLIGHTS

The FY12 Budget reflects a reduction in the Clerk of Commission's office of $5,600 for annual updates to the ACCUG Code of Ordinances (funding would come from proceeds from court fines and fees that support the County Law Library, as allowed by state law).

This Budget includes an increase of $12,200 in the Public Information Office (PIO) to fund annual website hosting, service and maintenance for ACCUG's new website launched January 2011. A reduction in these expenses will occur in other departments with individual websites as those departmental websites are migrated to the new ACCUG website. The PIO budget reflects a reduction in contract labor funding of $2,800, from $12,000 to $9,200.

There are no other major changes included in the Mayor and Commission's Budget in FY12.

CAPITAL BUDGET

D-49	Mayor, PIO	Access Channels - Equipment & Maint	$80,000

MAYOR AND COMMISSION

REVENUE and EXPENDITURE BUDGET

Mayor and Commission	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$616.7	$622.2	$630.1	$632.0	$625.5	$3.3	0.5%
Operating	$66.3	$71.8	$86.9	$72.8	$72.8	$1.0	1.4%
Total Expenditures	$683.0	$694.0	$717.0	$704.8	$698.3	$4.3	0.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Mayor	$127.9	$130.5	$136.2	$129.0	$128.1	($2.4)	-1.8%
Public Information Office	$208.2	$208.3	$224.5	$219.6	$216.4	$8.1	3.9%
Commission	$212.9	$212.8	$214.2	$220.4	$218.8	$6.0	2.8%
Clerk of Commission	$134.0	$142.4	$142.1	$135.8	$135.0	($7.4)	-5.2%
Total Expenditures	$683.0	$694.0	$717.0	$704.8	$698.3	$4.3	0.6%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Mayor	1	1	1	1	1	0
Public Information	2	2	2	2	2	0
Clerk of Commission	2	2	2	2	2	0

(Note: The Mayor and 10 Commissioners are part-time positions so are not reflected in the full-time authorized numbers.)

MUNICIPAL COURT

MISSION & GOALS

The mission of the Municipal Court is to fairly and efficiently adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government of Athens-Clarke County.

The Municipal Court's goals are to:

- Apply the law fairly, impartially, and efficiently.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Treat all who have business before the Court with courtesy.
- Through all of these goals, to engender public confidence in and respect for the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

OBJECTIVES

- To properly assess the Court's budgetary needs for future years by establishing, maintaining, and reporting daily, weekly, and monthly statistics that record significant benchmarks that adequately describe the nature, quality, and quantity of the Court's work.
- To reduce the Court's costs of archiving, maintaining and serving paper documents by moving toward a paperless environment that will allow for electronic service and reception of documents filed with the Court.
- To help reduce the county's costs associated with the housing and transportation of inmates by transitioning from a weekly jail call procedure to a daily procedure conducted by video conference.
- To reduce interpretation costs when less commonly used language services are needed by the Court by implementing a program that uses language resources at the local colleges and universities that are appropriately priced for the area based on qualifications, skills, and experience.
- To implement a remote check-in procedure in cooperation with the Probation Department to reduce the costs associated with supervising non-court-only probationers and to increase case compliance on these cases.
- To continue addressing cases that are older than 1 year by making cost effective, reasonable, and direct efforts to bring those offenders to court to resolve their cases.
- To reduce recidivism and to increase the community's awareness of county, state, and traffic laws through alternative sentencing options, including educational opportunities that are designed to promote safety and that are created in cooperation with other governmental and private agencies.
- To implement a safe and effective post-adjudication electronic monitoring program that will help reduce the costs associated with jail housing.
- To develop and implement a Limited English Proficiency plan to ensure the Court's accessibility to all citizens.
- To select, install, and implement a new case management system that will better manage the Court's caseload.

MUNICIPAL COURT

PERFORMANCE MEASURES

No performance measures have been submitted.

BUDGET HIGHLIGHTS

The FY12 Budget for Municipal Court reflects the Court proposed reductions of $12,000 in indirect costs (copier, postage, printing, etc.) and $2,000 in expenses for pro hac vice (temporary judges). There are no other significant changes in the FY12 Budget.

REVENUE and EXPENDITURE BUDGET

Municipal Court						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$273.3	$299.7	$290.0	$290.0	$290.0	($9.7)	-3.2%
Total Revenues	$273.3	$299.7	$290.0	$290.0	$290.0	($9.7)	-3.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$550.9	$547.5	$536.7	$549.9	$545.0	($2.5)	-0.5%
Operating	$85.4	$62.8	$78.8	$64.5	$64.5	$1.7	2.7%
Total Expenditures	$636.3	$610.3	$615.5	$614.4	$609.5	($0.8)	-0.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$466.5	$440.6	$456.7	$452.0	$448.7	$8.1	1.8%
Judge's Office	$169.8	$169.7	$158.8	$162.4	$160.8	($8.9)	-5.2%
Total Expenditures	$636.3	$610.3	$615.5	$614.4	$609.5	($0.8)	-0.1%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Municipal Court	10	10	10	10	10	0

OTHER FINANCING USES

MISSION

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

BUDGET HIGHLIGHTS

Other Financing Uses & Transfers Out

The FY12 Budget includes the following transfers:

	Budget
General Fund to:	
Emergency Telephone (E911) Special Revenue Fund	$ 580,844
Grants Special Revenue Fund (operating grants)	$ 160,116
Special Programs Fund	$ 81,700
Building Inspection Special Revenue Fund	$ 105,391
Athens Public Facilities Authority Fund	$ 487,000
Airport Enterprise Fund	$ 190,577
Transit Enterprise Fund	$ 1,910,745
Subtotal Operating	$ 3,516,373
General Fund to:	
General Capital Projects Fund	$ 2,300,600
Subtotal Capital	$ 2,300,600
Total General Fund	$ 5,816,973
Sheriff Inmate Special Revenue Fund to:	
General Fund	$ 15,000
Landfill Enterprise Fund to:	
Solid Waste Enterprise Fund	$ 133,000
Total All Funds	$ 5,964,973

The FY12 Operating Budget includes only the local match for operating grants. The match for capital grants is included in the Capital Budget.

OTHER FINANCING USES

EXPENDITURE BUDGET

Other Financing Uses/Transfers Out						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$4,991.1	$5,444.1	$6,144.9	$5,507.2	$5,817.0	$372.9	6.8%
Sheriff Inmate Fund	$22.4	$15.0	$15.0	$15.0	$15.0	$0.0	0.0%
Gen. Capital Projects Fund	$97.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Landfill Enterprise Fund	$133.0	$133.0	$133.0	$133.0	$133.0	$0.0	0.0%
Fleet Replacment Fund	$6.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Expenditures	$5,249.9	$5,592.1	$6,292.9	$5,655.2	$5,965.0	$372.9	6.7%

OTHER GENERAL ADMINISTRATION

MISSION

Other General Administration includes responsibilities and expenses not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

BUDGET HIGHLIGHTS

Funding included in the General Fund Other General Administration: Health insurance for retirees (or Other Post Employment Benefits – OPEB) at $3.4 million – similar to the FY11 level; $497,800 for the Self-Funded General Liability program, down from the FY11 level of $638,200; $115,600 for the Government's participation in the Northeast Georgia Regional Commission, an increase of $12,300; and $100,000 for auditing and accounting fees. Other General Administration also includes the Government's dues and memberships to the following organizations:

	FY12 ESTIMATE
Association County Commissioners of Georgia	$ 8,100
Georgia Municipal Association	$ 21,000
Athens Area Chamber of Commerce	$ 4,000
National Association of Counties	$ 2,100
Oconee River Resource Commission	$ 750
Georgia Forestry Commission	$ 3,300
Total	$ 39,250

The Budget includes an operating contingency of $1,800,000, up from the $1,000,000 amount in FY11. The operating contingency of $1.8 million is 1.7% of the total General Fund operating budget.

Also, included in this year's budget is a reduction of $212,300 for vacancy savings during FY12. The funds for this reduction will come from allowing vacant positions to remain unfilled for a period of not more than 90 days. Public Safety positions will be refilled earlier than other positions to insure that the staffing level requirements are maintained. The Manager's Office will review all vacancies and determine when positions are to be filled. When vacancies occur, the salary savings generated will be transferred out of departmental budgets into Other General Administration to replace the $212,300 estimate.

Other General Administration in the Hotel-Motel Tax Fund includes the appropriation of $.01 of the $.07 tax for the following activities:

Community Events Programs (in partnership with ADDA)	$ 60,000
Economic Development Foundation (listed w/ Ind Agencies)	$ 150,000
Mayor's Community Improvement Program	$ 20,000
Athens Heritage Foundation – Insurance for Lyndon House Exhibits	$ 1,200
Tourism Improvement Marketing and Other Activities	$ 25,000
Subtotal Operating Budget	$ 256,200
Community Events Programs (Capital for current services) (D-132)	$ 30,000
College Avenue Parking Deck Life-Cycle Program (D-22)	$ 20,000
Total Operating and Capital Budgets	$ 303,200

This Budget includes $30,000 in one-time funding from the Economic Development Special Revenue Fund for the One Athens Health Network to address community-based health care recommendations from the OneAthens anti-poverty initiative.

OTHER GENERAL ADMINISTRATION

This Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) are payments to the General Fund for administrative overhead expenses. This amount in FY12 is $1,936,000, $16,000 more than FY11. The overhead allocation attempts to recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the Enterprise Fund Budgets is the depreciation expense for capital assets owned by each Enterprise Fund. To comply with Generally Accepted Accounting Principles, the deprecation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY12 is $6.9 million, similar to FY11.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for FY11 is estimated to be $2.8 million, the same level as FY11, based on current claims for worker's compensation, general liability and the current cost of insurance. The budgeted expenses for the Self-Funded Health Insurance Program (net of retiree's costs) are estimated to be $11.5 million in FY12.

OTHER GENERAL ADMINISTRATION

EXPENDITURE BUDGET

Other General Admin.	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$5,166.6	$5,574.9	$6,486.8	$5,601.7	$5,896.7	$321.8	5.8%
Hotel/Motel Tax Fund	$94.3	$116.2	$116.2	$106.2	$106.2	($10.0)	-8.6%
CDBG Fund	$7.6	$3.5	$2.7	$2.7	$2.7	($0.8)	-22.9%
Revolving Loan Fund	$47.6	$0.0	$0.0	$0.0	$0.0	$0.0	--
Emergency Telephone Fund	$1.5	$0.0	$0.0	$0.0	$0.0	$0.0	--
HOME Grant Fund	$1.0	$0.6	$0.5	$0.5	$0.5	($0.1)	-16.7%
Grants Fund	$88.1	$36.9	$37.2	$34.4	$35.1	($1.8)	-4.9%
Alt. Dispute Res. Fund	$11.3	$11.0	$11.1	$10.3	$10.5	($0.5)	-4.5%
Econ. Development Fund	$0.0	$0.0	$0.0	$0.0	$30.0	$30.0	--
Special Programs Fund	$30.3	$33.2	$33.5	$31.0	$31.7	($1.5)	-4.5%
Building Inspection Fund	$62.5	$59.0	$59.5	$55.0	$56.2	($2.8)	-4.7%
Gen. Capital Projects Fund	$50.9	$0.0	$0.0	$0.0	$0.0	$0.0	--
Airport Fund	$552.1	$543.6	$540.7	$538.7	$539.2	($4.4)	-0.8%
Landfill Fund	$1,254.8	$1,262.2	$1,322.2	$1,259.4	$1,260.7	($1.5)	-0.1%
Transit Fund	$1,732.4	$1,722.8	$1,729.5	$1,712.8	$1,717.2	($5.6)	-0.3%
Water & Sewer Fund	$6,614.7	$5,835.0	$5,856.2	$5,801.8	$5,816.2	($18.8)	-0.3%
Solid Waste Fund	$542.0	$613.2	$602.3	$591.7	$594.5	($18.7)	-3.0%
Storm Water Utility	$570.8	$553.0	$556.0	$545.1	$548.0	($5.0)	-0.9%
Internal Support Fund	$77.5	$82.9	$83.0	$81.9	$82.2	($0.7)	-0.8%
Fleet Management Fund	$125.7	$127.4	$127.8	$124.2	$125.2	($2.2)	-1.7%
Fleet Replacement Fund	$1,212.9	$1,150.4	$1,212.6	$930.2	$1,770.5	$620.1	53.9%
Self Funded Insur. Fund	$1,947.0	$2,423.7	$2,424.3	$2,423.2	$2,423.5	($0.2)	0.0%
Self Funded Health Fund	$11,850.8	$11,127.5	$11,127.6	$11,180.0	$11,180.0	$52.5	0.5%
Total Expenditures	$32,042.4	$31,277.0	$32,329.7	$31,030.8	$32,226.8	$949.8	3.0%

CAPITAL BUDGET

D-77	Other Gen Admin	Public Art Program	$15,600

PLANNING AND ZONING

MISSION

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

GOALS

Planning Department goals include the following:

- Maintain a high level of accuracy and efficiency in the administration of the Plans Review Process, as well as in the processing of zoning decisions and appeals, and Historic Preservation related issues.
- Promote a long-range view of community planning, and assist the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies.
- Expand and routinely maintain a government-wide GIS system, and promote the integration of GIS technology into appropriate governmental functions.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

OBJECTIVES

- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.
- Afford all customers prompt, courteous, and impartial service.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department.

PLANNING AND ZONING

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Zoning Permits issued	833	616	560	550	550
Rezoning Requests (all types)	27	25	18	20	20
Variance Requests	37	31	23	18	20
Final subdivision plats	105	38	80	75	75
Preliminary subdivision plats	16	7	3	2	2
Historic Preservation Requests - Staff and Historic Preservation Commission review	126	94	76	75	75
Site and/or Building Plans submitted through Plans Review	305	262	260	260	260
Sign Permits Issued	248	224	58	80	80
Home Occupation Permits issued	380	316	300	240	220
Customer Service Hours (phone/walk-ins)	5300	3900	3200	3200	3200

BUDGET HIGHLIGHTS

The Planning and Zoning Department is funded in the General Fund and through two grants, a transportation planning grant and a transit planning grant. In addition, the Building Inspection Special Revenue Fund provides funding for one planner position.

The FY12 General Fund Budget reflects various operating reductions totaling $5,000. It also includes the creation of new fees and increases in existing fees. The new fees and increases are intended to recover 25% of the cost of providing the service with which they are associated, and the new revenue created from these changes is projected to be $14,500. This budget increases revenue from Planning and Zoning fees by $14,500 to $37,345.

The FY12 Budget for the Planning & Zoning Department reflects an increase in Federal funding for Transportation Planning grants of $131,000 resulting from a reallocation of federal funds from prior years.

CAPITAL BUDGET

D-81	Planning	Comprehensive Plan, Ten Year Update	$20,000
D-32	Planning	Upgrade Maintenance of GIS System	$25,000

PLANNING AND ZONING

REVENUE and EXPENDITURE BUDGET

Planning & Zoning						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$45.7	$40.0	$35.0	$49.5	$49.5	$9.5	23.8%
Intergovernmental	$188.9	$377.9	$509.6	$509.6	$509.6	$131.7	34.9%
Bldg. Insp. Fund Suppt.	$95.1	$72.6	$72.3	$77.5	$77.5	$4.9	6.7%
Total Revenues	$329.7	$490.5	$616.9	$636.6	$636.6	$146.1	29.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,368.9	$1,369.6	$1,359.1	$1,311.5	$1,349.1	($20.5)	-1.5%
Operating	$81.0	$361.7	$526.3	$530.2	$527.4	$165.7	45.8%
Total Expenditures	$1,449.9	$1,731.3	$1,885.4	$1,841.7	$1,876.5	$145.2	8.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Planning & Zoning	$1,449.9	$1,731.3	$1,885.4	$1,841.7	$1,876.5	$145.2	8.4%
Total Expenditures	$1,449.9	$1,731.3	$1,885.4	$1,841.7	$1,876.5	$145.2	8.4%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Planning & Zoning	21	21	21	20	21	0	

POLICE SERVICES

MISSION

Our mission, as a nationally accredited law enforcement agency, is to form partnerships with law abiding persons which result in every neighborhood being safer as residents enjoy a higher quality of life.

VISION

Our vision is to eliminate crime, the fear of crime and general disorder in our communities.

VALUES

Our values include respecting the dignity and worth of all people as we establish ethically based problem-solving partnerships with our neighborhood residents and the community at large while adhering to all Peelian Policing Principles.

ACTION PLAN

Therefore, our budget service plan is designed to reduce victimization throughout our venue, to ensure institutionalization of Leadership in Police Organizations (LPO) and Problem Solving Principles, and to adhere to the Rule of Law.

GOALS

Promote the vision, leadership and management required for shared responsibility with the citizenry by institutionalizing Leadership in Police Organizations training and philosophy, Community Oriented Policing, and Problem-Solving in partnership with the citizenry to ensure continuous police systems improvement by:

- Continuing the implementation and institutionalization of the LPO principles in the ACCPD.
- Reducing Part I Violent Crime by 5% in calendar year 2011 (FY11-12) in comparison with 2010.
- Reducing total Part I Crime by 3% in calendar year 2011 (FY 11-12) in comparison with 2010.
- Maintaining the 911 Communication Center attrition rate below 10% or less for calendar year 2011 (FY 12).
- Attaining a minimum of 9,000 annual hours of work from recruited volunteers (interns, advocates, seniors, etc.) during FY 12.
- Reducing the opportunities for crime and reducing the fear of crime through assigning staff to specific business and residential association meetings to proactively prevent crime.
- Continuing to emphasize institutionalizing the Family Protection Plan components and desired outcomes as well as establish a juvenile investigator during FY 12.
- Providing for our employees an environment in which to work that is sensitive to their needs, and conducive to the accomplishment of the highest quality of work.
- Improving the quality of life in every neighborhood via police-citizen partnership based on the principles of LPO and continuous improvement.
- Actively conduct with federal, state and local resources initiatives designed to lower the illegal possession and usage of firearms.
- Actively conduct with federal, state and local resources anti-drug initiatives designed to lower the illegal sell and possession of controlled substances.

POLICE SERVICES

OBJECTIVES

- Implement the optimal schedule and geographical placement of all personnel and resources to respond appropriately to all citizen concerns given personnel and operational allocation constraints.
- Re-acquire the Mayor and Commission's adoption of the International Association of Chiefs of Police/Police Executive Research Forum's recommended staffing model for metropolitan statistical areas' core counties/cities and fund 20% of the actual staffing deficit in FY12.
- Attain a commitment from the elected and appointed officers to complete and implement the results of a task analysis/job market survey for public safety positions.
- Continue the emphasis on developing an integrated justice mobile field reporting system. This system must properly support and enhance crime analysis, personnel allocation, the Assigned Vehicle Program, the Early Personnel Warning System, Anti-Biased Based Policing Procedures, and other data driven systems required to lead a nationally accredited, medium sized police department. .
- Ensure that police majors and captains are actively addressing areas of interest (AOIs) associated with "repeat call" incidents and sites with tools beyond solely the "arrest solution."
- Ensure that police majors and captains are utilizing varied tools to problem solve "repeat offender" and "repeat location" areas of interest (AOIs) to prevent multiple and serial victimization of one or more individuals by an offender(s).
- Ensure the Centralized Criminal Investigation (CCI) continues to maintain and support a "targeting" system aimed at repeat offenders who, as a class, commit five (5) to eight (8) additional crimes after warrants have been issued for their arrest. CCI is to aim its efforts along the lines of the Safe Neighborhood federal initiative in an attempt to arrest, at a minimum, the 240 most violent felons and habitual property criminals and/or illegal drug suppliers impacting ACC.
- CCI must during FY12 assign a police sergeant to specifically coordinate the ACC Safe Neighborhood Initiative and report directly to a Command Officer for this purpose.
- Institutionalize during FY12, with training scenarios, the communications interoperability capacities developed during FY10 by the 911 Communications Division.

POLICE SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Calls Received via 911	137,786	131,906	123,861	122,000	122,500
Citations Issued	47,966	38,312	35,522	32,000	31,000
UTC Only	37,560	31,228	31,960	28,500	28,000
Red Light Camera	10,406	7,084	3,562	3,500	3,100
Motor Vehicle Accidents/MVA Reports	6,581	6,430	5,222	6,150	4,100
Motor Vehicle Accidents with Injury	1,068	1,154	899	1,065	750
Motor Vehicle Accidents with Fatality	15	11	15	10	8
Incident Reports Written	23,967	23,312	20,753	23,800	21,800
Arrests Made	6,581	6,047	5,733	6,300	6,000
Total Part I Crimes Investigated	6,808	7,045	5,596	7,210	6,000
Part I Crimes Investigated	2,915	2,808	2,644	2,890	2,800
Actual Part I Crimes	6,685	6,950	5,464	7,350	6,700
Part I Crime Unfounded	123	95	132	140	125
Part I Crime Total Clearance	1,435	1,311	1,231	1,625	1,550
Part I Crime Cleared by Arrest & Warnt.	910	987	965	1,100	1,000
Part I Crimes Exceptionally Cleared	402	229	134	410	375
Latent Comparison - AFIS Prints Subt.	545/505	597/419	347/193	364/203	382/213
Latent /AFIS Positive Comparisons.	211/46	148/33	90/15	95/20	100/25
Forensic Calls-Lab Processing	1,022/525	934/464	584/396	613/416	644/437
Marijuana Tests	197	184	225	236	248
Family Violence Incidents Reported	1,704	1,733	1,936	1,795	1,900
Training Hours Received	24,340	28,710	21163	24,000	24,000
Reverse 911 Contacts*	33,494	15,486	9,245	0*	0*
* Service has been discontinued					
Crime Prevention Programs/Contacts w/ Citizens	13,702	19,501	20,667	18,000	15,000
Internal Investigations	15	12	15	15	15

POLICE SERVICES

BUDGET HIGHLIGHTS

The FY12 Budget for the Police Department reflects a reduction of $65,500 to eliminate one Police Captain position and a reduction of $24,700 to eliminate the canine section. The Budget also eliminates vehicle replacement charges for the Police Department ($272,600). Vehicle replacements for the department will be deferred for one year and will resume in FY13. The Police Department's supplemental training budget was reduced by $10,500 to $39,500 due to the 30% government-wide reduction to travel and training.

The Police Department requested an additional $71,300 for a Police Cadet Corps program which would add five part time student cadets. This request was not approved.

CAPITAL BUDGET

D-34	Police	Drug Task Force Replacement Vehicles	$15,000
D-35	Police	CID DTF Replacement Vehicles	$15,000
D-37	Police	Traffic Motorcycle Replacement	$30,000

POLICE SERVICES

REVENUE and EXPENDITURE BUDGET

Police Services	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,286.1	$2,135.0	$2,145.0	$2,145.0	$2,145.0	$10.0	0.5%
Intergovernmental	$660.9	$141.0	$141.0	$141.0	$141.0	$0.0	0.0%
Forfeited Funds	$24.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$2,971.8	$2,276.0	$2,286.0	$2,286.0	$2,286.0	$10.0	0.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$18,968.9	$18,738.4	$18,730.3	$18,559.0	$18,371.6	($366.8)	-2.0%
Operating	$3,773.8	$3,251.3	$3,275.8	$2,980.6	$2,965.8	($285.5)	-8.8%
Total Expenditures	$22,742.7	$21,989.7	$22,006.1	$21,539.6	$21,337.4	($652.3)	-3.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Command	$1,911.1	$1,817.2	$1,847.4	$1,834.8	$1,813.3	($3.9)	-0.2%
Field Operations	$12,786.7	$12,216.3	$12,192.4	$11,797.2	$11,685.4	($530.9)	-4.3%
Crime Investigation	$3,928.7	$3,811.1	$3,779.7	$3,745.6	$3,694.5	($116.6)	-3.1%
Strategic & Prof Dev	$2,207.8	$2,292.4	$2,287.3	$2,280.9	$2,270.3	($22.1)	-1.0%
Information Management	$1,906.9	$1,852.7	$1,899.3	$1,881.1	$1,873.9	$21.2	1.1%
Other General Admin.	$1.5	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Expenditures	$22,742.7	$21,989.7	$22,006.1	$21,539.6	$21,337.4	($652.3)	-3.0%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Police Services	292	303	303	302	302	-1

PROBATE COURT

MISSION

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist the afflicted, safeguarding the due process rights of all.

GOALS

- To provide a means of offering additional judicial services to the public as needed.
- To make our public records more accessible and to improve the court's information retrieval systems.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety.

OBJECTIVES

- To insure adequate funds for reasonable compensation for court-appointed attorneys and for a pro hac vice to assist in the workload of the court.
- To obtain case management software to streamline case management.
- To monitor and audit annual return and inventory filings promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To continue partnership with Superior Court in the operation of the Treatment and Accountability Court and with other mental health stakeholders to improve access to treatment and services for those with mental illness or addictive disease.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Marriage License Applications	964	920	858	1,000	1,050
Firearms License Applications	663	931	722	1,000	1,500
Mental Health Applications	50	52	44	55	60
Inventory/Returns Filings	168	203	218	240	270
Estate/Docket Filings	532	554	503	570	600

PROBATE COURT

BUDGET HIGHLIGHTS

There are no significant changes in the FY12 Budget for Probate Court.

REVENUE and EXPENDITURE BUDGET

Probate Court						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$99.4	$85.0	$100.0	$100.0	$100.0	$15.0	17.6%
Total Revenues	$99.4	$85.0	$100.0	$100.0	$100.0	$15.0	17.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$313.3	$315.6	$315.5	$316.4	$312.3	($3.3)	-1.0%
Operating	$27.5	$27.0	$27.0	$23.0	$26.4	($0.6)	-2.2%
Total Expenditures	$340.8	$342.6	$342.5	$339.4	$338.7	($3.9)	-1.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Probate Court	$340.8	$342.6	$342.5	$339.4	$338.7	($3.9)	-1.1%
Total Expenditures	$340.8	$342.6	$342.5	$339.4	$338.7	($3.9)	-1.1%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Probate Court	4	4	4	4	4	0	

PUBLIC UTILITIES

MISSION & GOALS

The mission of the Public Utilities Department is to provide general services relative to maintaining the financial stability and operational quality and integrity of the Water Treatment/Distribution and Wastewater Treatment/Collection systems.

Goals of the Public Utilities Department are to:

- Provide suitable facilities to educate Athens citizens on environmental issues and to improve customer services.
- Provide quality drinking water to protect and enhance the well-being of Athens' citizens.
- Maintain and improve the public water distribution and wastewater collection systems to meet Athens' current and future needs.
- Expand technology to provide efficient operations.
- Continue improvements to Athens' Water Conservation and Drought Management Plans.
- Continue design and installation of the water system improvements associated with the SPLOST 2005 Program.

OBJECTIVES

- Complete construction of a customer service center.
- Complete construction of the North Oconee, Middle Oconee and Cedar Creek Water Reclamation Facilities.
- Continue construction and upgrade of the public wastewater trunk and interceptor lines.
- Implement radio read technology relative to water meter reading functions.
- Continue installation of SPLOST 2005 water line extensions, as funding is available.
- Evaluate the water conservation program to ensure the goals are being achieved and make revisions as necessary.

PERFORMANCE MEASURES

		Actual			Forecast	
		FY08	FY09	FY10	FY11	FY12
Sewer Collection	# of feet of sanitary sewer camera-inspected (in thousands)	465.5	320.6	330.9	300.0	300.0
Water Distribution	# of fire hydrants installed/repaired/replaced	2,487.0	2,144.0	240.0	3,000.0	3,000.0
Sewer Collection	# of feet of sewer line rodded & flushed (in thousands)	2,259.4	1,940.9	2,190.0	3,000.0	3,000.0
Engineering Management	# of water & sewer capacity evaluations	493.0	434.0	300.0	300.0	325.0
Engineering Management	# of plans reviewed (development, building inspection, final plats)	1,155.0	1,007.0	899.0	950.0	975.0
Engineering Management	# of developments installing water & sewer under contract	88.0	39.0	27.0	22.0	34.0
Meter Management	# of water & sewer stubs installed	198.0	185.0	175.0	50.0	100.0
Meter Management	# of water meters tested	3,818.0	5,000.0	2,450.0	2,950.0	2,950.0
Meter Management	# of meters replaced through Meter Replacement Program	2,500.0	4,000.0	2,000.0	2,500.0	2,500.0

PUBLIC UTILITIES

Meter Management	# of new water meters installed (PM added FY03)	466.0	253.0	155.0	100.0	150.0
Water Business Office	# of water & sewer bills prepared (in thousands)	435.0	412.0	418.0	424.0	430.0
Water Business Office	# of customers assisted by customer service staff	9,494.0	8,232.0	8,400.0	8,500.0	8,600.0
Water Pollution Control	# of gallons of wastewater treated (in billions)	4.5	4.5	4.9	4.6	4.6
Water Pollution Control	# of lab & industrial samples analyzed (in thousands)	55.0	55.0	55.6	55.9	56.0
Water Treatment Plant	# of gallons of potable water produced (in billions)	5.3	5.0	4.9	4.9	4.9

BUDGET HIGHLIGHTS

The Public Utilities FY12 operating budget is $36.1 million, roughly $900,000 more than the FY11 Budget. This increase is due to costs associated with the new Water Reclamation Facilities that are scheduled to begin operations in FY12. The budget is sufficient to support the operating expenses of the system and debt service requirements on the bonds issued in 2008. This budget continues the use of $1.4 million in capital funding to support: 1) Water and Sewer Additions & Improvement activities, 2) Meter and Water/Sewer stub additions, and 3) Water and Sewer additions – Management and Inspections.

The budget also includes the reallocation of five vacant positions within the department to support the operation of the three new Water Reclamation Facilities.

Water and Sewer Fund revenues for FY12 are projected to be $39 million, an increase of roughly $2.2 million over the FY11 original budget. This estimate is based on changes to water and sewer rates approved as a part of this budget. These rate increases are in accordance with the six-year rate adjustment plan approved by the Mayor and Commission on May 4, 2010.

This budget also reflects the closing of the Satellite Business Office on Gaines School Road.

CAPITAL BUDGET

D-109	Public Utilities	Renovate W&S Storage Facility	$20,000
D-107	Public Utilities	Purchase Plotter	$22,600
D-108	Public Utilities	Renovate / Expand W&S Construction Facility	$35,000
D-119	Public Utilities	Wastewater Collection Sys Improvements	$150,300
D-113	Public Utilities	Donated W&S Additions Management	$202,800
D-110	Public Utilities	Retrofit Clarifiers at Middle Oconee WRF	$250,000
D-102	Public Utilities	Meter Replacement Program	$365,000
D-112	Public Utilities	Meter and W&S Stub Additions	$445,100
D-120	Public Utilities	Purchase Computerized Mant. Mgmt. Sys.	$486,700
D-111	Public Utilities	W&S Additions & Improvements	$841,500
D-116	Public Utilities	Evaluate and Rehabilitate Sewer Lines	$3,244,800

PUBLIC UTILITIES

REVENUE and EXPENDITURE BUDGET

Public Utilities						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$34,948.8	$36,531.6	$38,798.2	$38,798.2	$38,798.2	$2,266.6	6.2%
Other	$2,023.7	$242.0	$242.0	$242.0	$242.0	$0.0	0.0%
Total Revenues	$36,972.5	$36,773.6	$39,040.2	$39,040.2	$39,040.2	$2,266.6	6.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$9,402.9	$9,774.7	$9,751.9	$9,691.9	$9,597.7	($177.0)	-1.8%
Operating	$12,270.4	$25,317.3	$26,324.5	$26,303.0	$26,519.6	$1,202.3	4.7%
Total Expenditures	$21,673.3	$35,092.0	$36,076.4	$35,994.9	$36,117.3	$1,025.3	2.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$792.6	$984.7	$1,000.5	$1,008.9	$1,053.4	$68.7	7.0%
Construction Mgt.	$5,997.6	$6,421.0	$6,288.3	$6,288.4	$6,234.1	($186.9)	-2.9%
Plant Operations	$7,882.1	$9,352.0	$10,314.5	$10,286.8	$10,408.6	$1,056.6	11.3%
Engineering Management	$385.4	$429.7	$389.4	$381.5	$377.5	($52.2)	-12.1%
Debt Service-W&S Fund	$0.9	$12,069.6	$12,227.6	$12,227.6	$12,227.6	$158.0	1.3%
Other Gen Admin.	$6,614.7	$5,835.0	$5,856.1	$5,801.7	$5,816.1	($18.9)	-0.3%
Total Expenditures	$21,673.3	$35,092.0	$36,076.4	$35,994.9	$36,117.3	$1,025.3	2.9%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Public Utilities	195	195	195	195	195	0

SHERIFF

MISSION & GOALS

It is the mission of the Clarke County Sheriff's Office to work in partnership with our diverse communities to promote and enhance the safety and the quality of life in Athens-Clarke County.

- To provide an atmosphere of safety and security in an effective and efficient manner to the Athens-Clarke County Courthouse, protect life and property, preserve the public peace and operate all the divisions of the Sheriff's Office efficiently and to enhance our awareness and educational programs for the public and for inmates.

- To provide for the safe and efficient transportation of prisoners throughout various locations in the state.

- To provide service of criminal and civil process in a timely, safe, and efficient manner.

- To provide lectures and programs to community groups, civic associations and schoolchildren through the D.A.R.E. and Jr. Deputy Programs.

OBJECTIVES

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the Courts and Prosecutors.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant process, and provide timely presentation of prisoners before the courts.
- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.
- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court order or process of law.
- To provide a safe and humane jail for inmates, staff and citizens by continuing to improve the living and working conditions and infrastructure at the Jail by maintaining the inmate population at an average daily population of 485, keeping the jail clean, and maintaining the efficient operation of the jail's infrastructure, including the current electronic security and fire safety systems at the Jail.
- To provide all personnel with training opportunities in order to reduce liability.
- To increase inmate participation in education and rehabilitative programs and to increase availability of social services and release planning to assist inmates to become healthy and law abiding citizens of the community and reduces the likelihood of return to jail.
- To provide tours of the Sheriff's Office to educate people on services the Office provides.
- To increase community awareness through continued and expanded educational programs.
- To Achieve National Accreditation.
- To improve resources for Training on Response to Aggression.

SHERIFF

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Sheriff / Administration Section					
# Complaints	33	34	46	45	45
# Training Hours reported to Training Unit	8,340	9,450	9,500	9,500	10,000
Background Checks through GCIC	1,356	1,617	1,579	1,658	1,650
Fingerprints-firearms license, bondsmen, USDA, Bar Admission, RESA, other.	1,444	2,034	2,136	2,500	2,500
Sheriff / Field Section					
New Warrants	7,962	7,942	9,467	9,600	9,800
Warrants Served	5,032	5,617	6,459	6,600	6,800
Total Arrest	3,374	4,352	4,934	5,100	5,300
Civil Papers Received	11,026	10,137	10,318	10,500	11,000
Civil Papers Served	8,272	7,527	7,731	7,900	8,100
Evictions Received	712	630	641	750	850
Evictions Served	509	471	446	550	650
Sheriff/Jail					
Average Daily Inmate Population in Jail (before/after advance housing)	367	368	387	377/485	485
Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC (before/after advance housing)	86	109	142	193/100	139
Number of Original Bookings	11,409	11,809	11,707	12,639	13,599
Number of Final Releases	11,504	11,768	11,700	12,716	13,682
Number of Inmates Released to State System	100	104	134	198	198
Number of Inmates Classified	8,423	8,913	9,916	10,610	10,610
Number of Inmate Medical Transports	95	119	124	130	130

BUDGET HIGHLIGHTS

The FY12 Budget for the Sheriff's Office includes an additional $100,300 to fund a full year of operations for the Jail Advance Housing Facility. The FY11 Budget included funding for a full year of salaries and benefits for 15 deputies and six months of operating costs for the facility. The additional $100,300 will allow for a full year of operations and includes increases for inmate meals, inmate medical services, and utilities. Other budget increases for the Jail Advance Housing Facility included elsewhere in the budget are $14,000 for facility maintenance in Central Services and $187,100 for Debt Service.

At the beginning of FY11, the Sheriff's Department estimated 525 inmates per day; this estimate was adjusted to 585 in February 2011. The FY12 Sheriff's Office request for inmate boarding was based on the 624 inmates per day. The inmate capacity at the jail of 485 inmates per day (including the Jail Advance Housing Facility), with a balance of 139 inmates per day to be housed out at a cost of $2 million. The FY12 Budget includes $1,514,600 to house an average of 110 inmates per day, or an estimated average daily population of 595 inmates.

Other budget increases include an additional $51,400 for inmate medical expenses, $15,000 for jail utilities, and $12,500 to continue a rental agreement for shared space with Probation Services. The inmate meals budget also increases $34,400 due to the estimated per meal cost increasing from $1.25/meal in FY11 to $1.28 in FY12.

SHERIFF

The Sheriff's Office requested an increase of $29,400 in Jail utility expenses, of which $15,000 was approved. The Sheriff's Office also requested an increase of $42,600 for data processing equipment, software, and development and operational reports. The Budget includes $10,000 for these items.

The Sheriff's Office requested increases of $24,700 for Administrative Division travel, $12,400 for Administration Division dues and memberships, $7,800 for payroll software support, $7,600 for law enforcement supplies, $7,000 for website maintenance for the Sex Offender Registry (Offender Watch), $4,000 for Administrative overtime, and $46,600 of other operating increases. These amounts were not approved.

REVENUE and EXPENDITURE BUDGET

Sheriff						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$608.1	$505.0	$605.0	$605.0	$605.0	$100.0	19.8%
Intergovernmental	$60.1	$0.0	$0.0	$57.7	$57.7	$57.7	--
Other	$121.1	$120.0	$120.0	$120.0	$120.0	$0.0	0.0%
Total Revenues	$789.3	$625.0	$725.0	$782.7	$782.7	$157.7	25.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$9,672.5	$10,563.3	$10,534.3	$10,423.9	$10,343.7	($219.6)	-2.1%
Operating	$5,578.3	$5,103.2	$5,871.6	$5,225.1	$5,225.1	$121.9	2.4%
Total Expenditures	$15,250.8	$15,666.5	$16,405.9	$15,649.0	$15,568.8	($97.7)	-0.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,165.3	$1,214.2	$1,242.7	$1,172.6	$1,161.3	($52.9)	-4.4%
Jail	$10,502.8	$10,792.0	$11,376.7	$10,715.1	$10,681.9	($110.1)	-1.0%
Field	$3,582.7	$3,660.3	$3,786.5	$3,761.3	$3,725.6	$65.3	1.8%
Total Expenditures	$15,250.8	$15,666.5	$16,405.9	$15,649.0	$15,568.8	($97.7)	-0.6%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Sheriff	176	176	176	176	176	0

SOLICITOR-GENERAL

MISSION & GOALS

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (where appropriate) while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provided support for victims who face the emotionally difficult task of appearing and testifying in court.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

OBJECTIVES

- Manage the growing office caseload in an efficient and just manner.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high risk multi-offender DUI and domestic violence cases.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote one prosecuting attorney through a government funded grant to handle family violence cases so that these often complex cases will be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing educational programs designed to reduce criminal behavior and improve citizen safety at no cost to taxpayers.
- Continue to participate as team members of the DUI/Drug Court and the Treatment and Accountability Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

SOLICITOR-GENERAL

PERFORMANCE MEASURES

	Actual			Estimated	
	CY08	CY09	CY10	CY11	CY12
Criminal Misdemeanor Cases (State Court-includes probation cases)	4,585	5,016	4,687	5,000	5,250
Cases Scheduled for Jury Trial	738	1,305	1,370	1,400	1,500
Jury Trials	48	50	64	70	70
Citations/Warrants Docketed in Municipal Court	29,622	31,885	31,961	32,500	33,000

BUDGET HIGHLIGHTS

The FY12 Budget for the Solicitor General's Office reflects a reduction of $3,600 in operating expenses. The Solicitor's Office requested increases of $1,600 for copier expenses $1,000 for vehicle GPS equipment and $1,000 for 800 MHz radios. These increases were not approved.

REVENUE and EXPENDITURE BUDGET

Solicitor-General						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Fines & Forfeitures	$81.4	$69.0	$64.4	$64.4	$65.0	($4.0)	-5.8%
Total Revenues	$81.4	$69.0	$64.4	$64.4	$65.0	($4.0)	-5.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,023.5	$997.8	$1,002.6	$967.6	$1,000.9	$3.1	0.3%
Operating	$69.3	$61.1	$64.8	$60.7	$57.0	($4.1)	-6.7%
Total Expenditures	$1,092.8	$1,058.9	$1,067.4	$1,028.3	$1,057.9	($1.0)	-0.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Solicitor General	$1,092.8	$1,058.9	$1,067.4	$1,028.3	$1,057.9	($1.0)	-0.1%
Total Expenditures	$1,092.8	$1,058.9	$1,067.4	$1,028.3	$1,057.9	($1.0)	-0.1%

FULL TIME AUTHORIZED POSITIONS						
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Solicitor-General	15	15	15	14	15	0

SOLID WASTE

MISSION & GOALS

The Solid Waste Department provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The Department accomplishes this mission while maintaining a competitive cost of service for our customers and the community as a whole.

OBJECTIVES

- Maintain cost per ton of waste processed below $12.00 to maintain a competitive tipping fee while initiating new waste reduction measures.
- Complete the conversion of the Recovered Materials Processing Facility to accept single stream recycling and increase monthly recycling on average by a minimum of 5% more each month.
- Maintain residential refuse/recycling collection cost per month/customer below $9.00 for FY12.
- Maintain cost/hour for commercial curbside collections below $16.00.
- Maintain cost/tip for commercial dumpster below $7.00 for FY12.
- Maintain average cost/hour for litter pickup below $21.50.
- Complete 98% of all service requests within five business days.
- Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.
- Begin implementation of Mayor and Commission selected waste reduction options in order to achieve waste reduction goals of 40% by 2015, 60% by 2018, and 75% by 2020.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Cost per ton of waste processed at the Landfill	$8.54	$12.66	$15.05	$11.50	$11.50
Average monthly recycling tonnage	1231	1204	1228	1250	1313
Average residential refuse/recycling collection cost p/m	$9.08	$11.50	$8.02	$9.00	$8.75
Average curbside collection cost per hour	$19.08	$14.06	14.89	$15.00	$15.00
Average commercial dumpster cost per tip	$7.89	$8.44	$5.85	$7.00	$6.50
Average CBD litter collection cost per hour	$16.10	$19.41	22.04	$20.15	$20.10
% of work orders completed within 5 working days	99%	99%	99%	98%	98%
Leaf and limb on time scheduled collections	99%	*75%	98%	98%	98%
Increase waste reduction goals from 33% in 2010 to-40%-2015, 60%-2018, 75%-2020			33%	34%	38%

*The decrease in Leaf and Limb collection in FY09 is due to a major snowstorm that occurred in March 2009. Regular pickup service was suspended so crews could assist with clearing roadways and other public safety related cleanups.

SOLID WASTE

BUDGET HIGHLIGHTS

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

Leaf & limb ($507,800) and litter collection services ($127,900) are accounted for in the General Fund. The FY12 General Fund Budget reflects a reduction of Leaf & Limb services that will extend the collection schedule from 8 weeks to 9 weeks, and eliminates one full-time position and associated operating costs ($41,000).

The Landfill Fund operates as a separate enterprise fund under the Solid Waste Department and is primarily responsible for operations at the county landfill. The FY12 Budget includes total operating revenues of $3.2 million compared to $3.6 million in FY11. The FY12 landfill tipping fee will remain at the FY11 rate of $42/ton. For FY12, general refuse is estimated to be 62,000 tons, the same level projected for FY11. Operating expenses in the landfill are projected to be $3.7 million in FY12 compared to $4.1 million in FY11. No changes in services are planned at the landfill in FY12. However, the Recovered Materials Processing Facility (RMPF) will expand recycling efforts with the conversion of the RMPF to a single stream recycling facility. Single stream recycling allows for all recyclables (paper, bottles, and cans) to be mixed together in one recycling container.

The Solid Waste Fund also operates as a separate enterprise fund that accounts for garbage collection and recycling services. The FY12 Budget includes total operating revenues of $3.8 million and operating expenses of $3.5 million. Because of increased participation in curbside pick-up service, the FY12 budget reflects the elimination of one vacant collector position. There are no significant changes in solid waste collection services in FY12.

CAPITAL BUDGET

D-95	Solid Waste	Purchase Replacement Road Tractor	$8,500
D-100	Solid Waste	Purchase 4x4 General Utility Vehicle	$10,000
D-125	Solid Waste	Replace High Compaction Rear Loader	$50,000
D-92	Solid Waste	Purchase Replacement Roll-off Truck	$50,000
D-126	Solid Waste	Replace Front End Loaders	$65,000
D-101	Solid Waste	Landfill Construction Phase V, Stages 1-5	$75,000
D-93	Solid Waste	Replace D6M-LGP Dozers	$82,000

SOLID WASTE

REVENUE and EXPENDITURE BUDGET

Solid Waste						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,779.2	$7,302.0	$8,074.5	$6,874.5	$6,874.5	($427.5)	-5.9%
Intergovernmental	$16.0	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$243.2	$149.0	$133.0	$133.0	$133.0	($16.0)	-10.7%
Gen. Fund (Leaf/Limb/Litter)	$739.4	$696.5	$693.6	$638.7	$635.6	($60.9)	-8.7%
Total Revenues	$7,777.8	$8,147.5	$8,901.1	$7,646.2	$7,643.1	($443.5)	-5.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,391.0	$3,459.4	$3,447.5	$3,334.4	$3,301.6	($157.8)	-4.6%
Operating	$4,414.5	$4,906.2	$4,848.8	$4,564.9	$4,564.9	($341.3)	-7.0%
Total Expenditures	$7,805.5	$8,365.6	$8,296.3	$7,899.3	$7,866.5	($499.1)	-6.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,156.8	$1,230.5	$1,155.0	$1,117.5	$1,111.0	($119.5)	-9.7%
Landfill	$1,505.1	$1,788.2	$1,720.6	$1,533.9	$1,524.5	($263.7)	-14.7%
Collection	$3,213.8	$3,209.0	$3,283.0	$3,183.6	$3,162.6	($46.4)	-1.4%
Other Gen Admin/Debt Svc.	$1,929.8	$2,137.9	$2,137.7	$2,064.3	$2,068.4	($69.5)	-3.3%
Total Expenditures	$7,805.5	$8,365.6	$8,296.3	$7,899.3	$7,866.5	($499.1)	-6.0%

FULL TIME AUTHORIZED POSITIONS						
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Solid Waste	65	65	66	63	63	-2

STATE COURT

MISSION & GOALS

The primary mission of the State Court of Clarke County is to dispose of the civil and criminal cases filed in the State Court of Clarke County in a manner consistent with the law and interests of justice, rules of evidence, uniform court rules governing the operation of trial courts and the Constitutions of the United States and the State of Georgia. The duty of the Judge(s) of the State Court is to ensure that cases are processed, litigated, and disposed of in a timely, expeditious, and cost effective manner while recognizing and protecting the legal rights, liberties, and personal concerns of the various parties who appear before the Court.

The goal of the State Court of Clarke County is simply to administer justice in an equitable and expedient manner for all citizens who come appear the court in connection with criminal or civil matters. In pursuit of such goal, the Court continues to develop, implement and refine procedures to dispose of cases in accordance with acceptable time guidelines for the disposition of such cases.

OBJECTIVES

1. The State Court continues to be effective in disposing of both criminal and civil cases as indicated in the information contained below.

(a) In CY-10 a total of 3,098 criminal cases filed, and 3,255 criminal cases disposed of [105 %].
(b) In CY-10, a total of 1,589 probation revocation petitions filed, and
(c) 1,538 probation petitions adjudicated [97%].
(d) In CY-10, collection totals of $703,413.53 in fines and $183,379.12 in pretrial supervision fees, $15,084.56 in victim restitution.
(e) (i.e. total collections of $901,877.21).
(f) CY-10 objective is to continue to reduce the pending caseload of civil and criminal cases.

2. The DUI/Drug Court continues to be an effective program for repeat offenders. Specifically, the DUI/Drug Court has continued to in CY-10:

(a) "fast track" 361 repeat offenders from arrest to a first appearance in court for an arraignment within two (2) weeks of arrest;
(b) Reduce the risk of DUI and other drug related criminal offenses for the repeat offenders in the program which is evidenced by a recidivism rate of less than 6%;
(c) Reduce the annual costs associated with incarceration of repeat offenders in the Clarke County Jail;
(d) Significantly reduce the jail population of offenders who, if not in drug court, would be serving much longer sentences in jail;
(e) Increased public safety in the Athens-Clarke County community;
(f) A compliance rate of approximately 80% by the participants meeting program requirements;
(g) An established goal to return the participant to the community as a sober, employed, and productive member of the community.

The objective is to continue the operation of the DUI/Drug Court in a manner which will increase the multiple benefits presently being derived from the operation of the program in the Athens-Clarke County community. In furtherance of this objective, the court will continue to seek outside grant funding sources to augment program operations. To date, the program has existed without receipt of any funds from the general budget as operations have been funded totally from grants, DATE surcharges and participant fees. The DUI/Drug Court has submitted a grant for enhancement funds, and will continue to seek sponsorships, donations, monetary contributions to further the operation of the DUI/Drug Court.

STATE COURT

3. The State Court continues to be effective in "fast tracking" domestic violence cases from arrest to court disposition. Domestic violence offenders pose a significant risk to bodily injury to their victims. Specifically, the Domestic Violence "fast track" calendar continues to:

(a) "fast track" 311 offenders in CY-10 to a first appearance in court for an arraignment within two (2) weeks of an arrest;
(b) Allows the court to impose reasonable bond conditions to ensure the continued safety of the victim pending a disposition of the criminal charges;
(c) Reduces the annual costs associated with incarceration of domestic violence offenders in the Clarke County Jail;
(d) Increases public safety for victims of domestic violence.

PERFORMANCE MEASURES

	Actual			Forecast	
	CY08	CY09	CY10	CY11	CY12
Criminal Misdemeanor (cases filed including probation)	4,585	5,016	4,687	5,155	5,670
Criminal Jury Trial weeks held	24	24	25	25	25
Total criminal cases set for trial	738	1,305	1,370	1507	1,657
Total Jury Trials conducted	48	50	64	75	75
Cases on Arraignment Calendar	2,863	3,414	3,464	3,534	3,604
Total Civil cases filed	1,656	1,365	963	1,060	1,165
Civil Jury Trial weeks held	5	4	3	5	5
Total Civil cases set for Trial	48	47	52	57	63
Total Civil Trials conducted	5	3	1	4	6
Civil and Criminal Jury Trials conducted	53	53	65	79	81

BUDGET HIGHLIGHTS

The FY12 Budget for State Court reflects the Court proposed reductions of $10,500 for court reporting and $8,500 for juror fees which will result in fewer trial weeks in FY12. There are no other significant changes in the FY12 Budget.

STATE COURT

REVENUES and EXPENDITURES

State Court	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
REVENUES (in $1,000's)							
Intergovernmental	19.4	0.0	0.0	0.0	0.0	$0.0	--
Charges For Services	297.8	361.3	340.0	340.0	340.0	($21.3)	-5.9%
Other Revenues	16.0	16.0	16.0	16.0	16.0	$0.0	0.0%
Total Revenues	333.2	377.3	356.0	356.0	356.0	($21.3)	-5.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$719.3	$748.2	$756.9	$760.7	$757.5	$9.3	1.2%
Operating	$433.8	$431.0	$432.1	$413.9	$410.8	($20.2)	-4.7%
Total Expenditures	$1,153.1	$1,179.2	$1,189.0	$1,174.6	$1,168.3	($10.9)	-0.9%
EXPENDITURES BY DIVISION (in $1,000's)							
State Court	$659.5	$645.3	$648.9	$633.6	$627.3	($18.0)	-2.8%
DUI/Drug Court	$493.6	$533.9	$540.1	$541.0	$541.0	$7.1	1.3%
Total Expenditures	$1,153.1	$1,179.2	$1,189.0	$1,174.6	$1,168.3	($10.9)	-0.9%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
State Court	10	10	10	10	10	0

SUPERIOR COURTS

MISSION

Superior Courts
The mission of the Superior Courts is to provide for the timely, effective, and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts will also support and oversee the operation of related programs and functions within the Superior Courts' authority.

Felony Drug Court
The Western Judicial Circuit has instituted a voluntary Felony Drug Court to provide an alternative means for addressing substance abuse offenses and drug-related offenses through a judicially supervised regimen of treatment. The Felony Drug Court Program is a treatment court that is based on proven national research and program evaluation. The Felony Drug Court targets non-violent, drug or alcohol addicted persons who are legally directed into treatment for their addiction(s) while productively addressing associated legal problems outside of jail confinement. Once accepted, program participants can expect frequent contact with the Felony Drug Court Judge, Program Coordinator, and Treatment Provider.

All participants are clinically assessed to determine the degree of their addictive behavior and the extent of their criminal involvement (past and present). The cumulative assessment of addiction with criminal history indicates whether the individual participant is treated through Track I, a 17 to 24 month program in length, or Track II, a 12 month program. All participants regardless of Track are required to complete a five-phase program model for treatment culminating with a Commencement Ceremony. The five phase model corresponds with nationally recognized treatment recommendations for criminally involved, drug addicted individuals with the goal of moving them through each phase progressively. Participants in the early phases of treatment require greater levels of intervention and more intense treatment needs, and those in later phases of treatment require less intense treatment needs as they gain continued sobriety. The Program Coordinator and Treatment Provider determine placement of each participant into the appropriate track.

All participants engage in numerous treatment-oriented activities including12 step meetings (AA or NA), group and individual therapy sessions, weekly court appearances, probation appointments (if applicable), and both scheduled and random urine/breath/saliva testing for drugs and alcohol. The goal upon commencement from the Felony Drug Court Program is to have successfully intervened into the criminal behaviors of chronically addicted recidivists. The Felony Drug Court invests treatment and legal resources to reduce incarceration rates in the jail and minimize repeat offenses in the community in order to enhance individual and community quality of life.

Mental Health Court
To increase public safety and make more effective use of limited criminal justice resources, the Superior and Probate Courts, working with local mental health providers, have established a mental health treatment court for offenders involved in the criminal justice system due to their mental illness. Experience in other communities shows that judicial supervision insures effective mental health and substance abuse treatment which reduces criminal behavior, leads to fewer arrests and less jail time, and improves the quality of life for the offender and their families.

Alternative Dispute Resolution
The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, Oglethorpe, Richmond, Columbia and Burke Counties. Judges in these circuits assign appropriate cases for mediation in conformity with state law and the local rules established by the Board of Directors for the ADR program.

SUPERIOR COURTS

Divorcing Parents Program
The ADR Program staff also coordinates the Divorcing Parents Program in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age. Attendance at the Divorcing Parents Program is required by local Court Rule dated November 5, 1992.

GOALS

The goals of the Superior Courts are to:
- Maintain or increase the disposition rate for civil and criminal litigation
- Incorporate new and existing court-based technology to the maximum extent possible so that hearings and trials can be conducted more effectively and efficiently.
- Utilize the services of the Court Administrator for the Athens-Clarke County courts system.
- Continue planning and development for the Diversion/Work Release Center.

The goals of the Felony Drug Court are to:
- Promote and provide effective, professional rehabilitation opportunities for offenders with alcohol and/or drug addiction problems.
- Increase the scope of the program by increasing the number of participants served.
- Increase the speed by which qualified participants are clinically evaluated and may enter into the program.
- Provide clinically responsible, research-based treatment and counseling to drug and/or alcohol addicted criminal offenders.
- Increase counseling and education services to include addressing criminal behavior and life skills.
- Reduce recidivism rates in alcohol and/or drug addicted criminal offenders.
- Increase the professional knowledge base of drug court team members and counseling staff to promote standards of practice and treatment as well as to provide evidence-based practice standards.
- Promote positive community relationships between the Felony Drug Court program, its participants, and local businesses.

The goals of the Mental Health Court are to:
- Expand the number of participants in the mental health court.
- Assess the impact of participants on the jail and local health providers.

The goals of the Alternative Dispute Resolution Program are:
- Relieve pressure from the tremendous caseload facing the Courts in the Tenth Judicial District.
- Reduce court delays and ensure earlier disposition time.
- Allow parties to resolve their disputes in a non-adversarial atmosphere.
- Reduce contempt hearings by aiding parties to negotiate their disputes and reach resolutions that they are more likely to abide by than one imposed upon them by the Court.
- Clear calendars for cases that have to be resolved by the Court.
- Decrease jury usage and cost in domestic relations cases.
- Aid parties in settlement of disputes so that their expenses are decreased.
- Realize a savings from jury trial costs by the issuance of fewer jury summons, less frequent use of bailiffs.
- Explore the possibility of expanding the program to include other methods of dispute resolution such as arbitration and early case evaluation.

The goal of the Divorcing Parents Program is to:
- Assist the parents in understanding the impact of divorce on children, reduce potential conflict and offer practical solutions to future problems.

SUPERIOR COURTS

PERFORMANCE MEASURES

	Actual			Forecast	
	CY08	CY09	CY10	CY11	CY12
Criminal Cases Filed	1,325	1,572	1,118	1,200	1,300
Cases from Previous Year	1,220	1,227	1,234	1,250	1,300
Criminal Cases Disposed	1,322	1,669	1,194	1,050	1,200
Criminal Jury Trials	30	30	33	35	38
Criminal Clearance Rate	**100%**	**106%**	**107%**	**88%**	**92%**
Probation Cases Filed	1,207	1,759	1,096	1,150	1,200
Cases from Previous Year(s)	1,111	1,417	1,808	1,900	1,950
Probation Cases Disposed	1,041	1,129	1,079	1,000	1,100
Probation Clearance Rate	**86%**	**64%**	**98%**	**87%**	**92%**
Civil Cases Filed	1,998	2,233	3,216	3,400	3,600
Cases from Previous Year(s)	1,562	1,767	1,999	2,200	2,400
Civil Cases Disposed	1,867	2,042	2,998	3,000	3,200
Civil Jury Trials	12	13	5	3	3
Civil Clearance Rate	**93%**	**91%**	**93%**	**88%**	**89%**
Child Support Cases Filed	1,252	1,274	1,214	1,150	1,050
Cases from Previous Year(s)	957	1,086	1,225	1,400	1,600
Child Support Cases Disposed	1,187	1,277	1,104	1,000	900
Child Support Clearance Rate	**95%**	**100%**	**91%**	**87%**	**86%**
Total Cases Filed	5,782	661	6,644	6,900	7,150
Total Cases from Previous Year(s)	4,850	5,431	6,266	6,950	7,250
Total Cases Disposed	5,417	6,069	6,375	6,050	6,400
Total Jury Trials	42	40	38	38	41
Total Clearance Rate	**94%**	**91%**	**96%**	**88%**	**90%**

BUDGET HIGHLIGHTS

The FY12 Budget for the Superior Court reflects the following Court proposed reductions totaling $43,100: a $15,000 reduction for indigent defense; a $9,300 reduction in use of bailiffs; a reduction of $8,000 in interpreter fees; and $10,800 of other various operating reductions.

The Superior Court submitted a new initiative to provide electronic monitoring of participants in the Child Support Problem-Solving Court ($15,000). The Court also requested an additional Case Management Clerk position for Probation Services ($38,900) to manage community service administrative requirements. These new initiatives were not approved for FY12.

SUPERIOR COURTS

REVENUE and EXPENDITURE BUDGET

Superior Courts						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Intergovernmental	$80.2	$5.5	5.5	5.5	5.5	$0.0	0.0%
Charges for Services	$900.2	$949.3	978.7	976.4	975.0	$25.7	2.7%
Other Revenues	4.8	25.0	30.2	30.2	30.2	$5.2	20.8%
Total Revenues	$985.2	$979.8	$1,014.4	$1,012.1	$1,010.7	$30.9	3.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,522.1	$1,676.5	$1,691.2	$1,635.7	$1,630.2	($46.3)	-2.8%
Operating	$706.7	$936.6	$968.2	$908.3	$908.3	($28.3)	-3.0%
Total Expenditures	$2,228.8	$2,613.1	$2,659.4	$2,544.0	$2,538.5	($74.6)	-2.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,855.8	$2,140.2	$2,186.6	$2,077.6	$2,071.9	($68.3)	-3.2%
Superior Court One	$107.6	$124.4	$124.3	$124.1	$124.1	($0.3)	-0.2%
Superior Court Two	$116.9	$160.8	$160.8	$156.1	$156.1	($4.7)	-2.9%
Superior Court Three	$137.2	$176.7	$176.6	$175.9	$175.9	($0.8)	-0.5%
Other General Admin.	$11.3	$11.0	$11.1	$10.3	$10.5	($0.5)	-4.5%
Total Expenditures	$2,228.8	$2,613.1	$2,659.4	$2,544.0	$2,538.5	($74.6)	-2.9%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Superior Courts	25	26	27	26	26	0

TAX ASSESSORS

MISSION & GOALS

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

OBJECTIVES

- Maintain a level of assessment (appraisal/sales ratio) of 98% (state requirement range is 90-110%.)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%).
- Maintain an assessment bias relationship (price related differential) of 1.00 (state requirement range is 0.95 – 1.10).
- Prepare and send change of assessment notices by April 30th of each year.

PERFORMANCE MEASURES

	Actual			Forecast	
	DY2008	DY2009	DY2010	DY2011	DY2012
Real Estate Parcels Appraised/	41417	41983	42194	42000	42300
Real Estate Parcels Reviewed	18765	20000	20000	20000	20000
Personal Property Parcels Appraised	5315	5225	5029	5050	5100
Mobile Homes Appraised	2587	2565	2547	2543	2540
Building Permits Worked/	2939	2340	2169	1812	2000
New Homes/Comm Measured	700	259	106	102	100
Personal Property Field/Desk Audits	225	250	250	250	250
TMA Audits	15	5	5	5	5
Deeds Worked	5151	4129	3346	3289	3500
Property Splits Made	1185	566	211	194	300
Special Use Property Applications Worked	64	61	48	60	65
Board of Equalization Hearings Conducted	136	204	219	250	250
Taxpayer Inquiries	11500	12000	12000	12000	12000

*The Digest Year (DY) goes September 1 through August 31.

TAX ASSESSORS

BUDGET HIGHLIGHTS

The Tax Assessors Office FY12 Budget reflects the reduction of one real property appraiser position $52,000 salary and benefits. The department notes that this reduction will impact the service provided by lengthening the process involved in property tax appeals by delaying the mailing of assessment notices and the start of Board of Equalization hearings.

REVENUE and EXPENDITURE BUDGET

Tax Assessors						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$949.5	$984.8	$939.4	$881.9	$872.5	($112.3)	-11.4%
Operating	$86.5	$112.5	$112.5	$106.9	$107.0	($5.5)	-4.9%
Total Expenditures	$1,036.0	$1,097.3	$1,051.9	$988.8	$979.5	($117.8)	-10.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Tax Assessors	$1,036.0	$1,097.3	$1,051.9	$988.8	$979.5	($117.8)	-10.7%
Total Expenditures	$1,036.0	$1,097.3	$1,051.9	$988.8	$979.5	($117.8)	-10.7%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Tax Assessors	14	14	14	13	13	-1

TAX COMMISSIONER

MISSION

The overall goal of the Office of the Tax Commissioner is to provide effective and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division -- Services provided by this division are: (1) registration and titling of vehicles and collection and disbursements of related taxes and fees; (2) advise taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures; and (3) assist law enforcement in identifying vehicle ownership.

OBJECTIVES

- Process property tax payments within 24 hours of receipt
- Disburse payments received within one week in off peek season and within two weeks in the peek season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date
- Collect, process and disburse 98.5% of property taxes billed by the next billing cycle
- Process and (re)bill errors, releases and NOD's within seven working days
- Process motor vehicle dealer mail within 24-48 hours of receipt
- Turn around individual taxpayer mail within 48 hours
- Process walk-in business in 15 minutes or less for DMV and five minutes or less for property tax
- Answer phones by third ring

TAX COMMISSIONER

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Property Tax Bills - Real/Personal	46,751	47,231	46,177	47,500	47,500
Delinquent Tax Billing	13,150	14,200	12,510	14,500	14,500
Homestead Applications Maintained	17,445	17,738	17,515	18,000	18,000
Tax Returns Received/Processed	2,584	2,923	3,736	3,800	3,800
Tax Sale Operations/ Fi.Fa. Issued	2,475	3,397	2,945	3,400	3,400
Vehicle Registration Services	98,677	95,805	95,660	97,000	97,000
Vehicle Miscellaneous Services	2,274	2,106	3,219	3,300	3,300
Mobile Homes Billed	1,971	1,921	1,880	1,900	1,900
Vehicle Title Services	33,105	27,764	29,336	31,000	31,000

BUDGET HIGHLIGHTS

The Tax Commissioner's Office FY12 Budget reflects the reduction of part-time hours at the Tag Office, for a total reduction of $14,800.

TAX COMMISSIONER

REVENUE and EXPENDITURE BUDGET

Tax Commissioner						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,061.9	$2,011.5	$1,950.0	$1,960.0	$1,960.0	($51.5)	-2.6%
Total Revenues	$2,061.9	$2,011.5	$1,950.0	$1,960.0	$1,960.0	($51.5)	-2.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,205.8	$1,199.0	$1,131.0	$1,124.1	$1,098.0	($101.0)	-8.4%
Operating	$203.5	$210.0	$217.2	$207.1	$207.2	($2.8)	-1.3%
Total Expenditures	$1,409.3	$1,409.0	$1,348.2	$1,331.2	$1,305.2	($103.8)	-7.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$213.2	$214.6	$174.1	$171.7	$170.1	($44.5)	-20.7%
Property Tax	$468.1	$470.8	$466.8	$467.7	$461.3	($9.5)	-2.0%
Motor Vehicle	$588.6	$588.2	$572.7	$562.6	$544.6	($43.6)	-7.4%
Delinquent Tax	$139.4	$135.4	$134.6	$129.2	$129.2	($6.2)	-4.6%
Total Expenditures	$1,409.3	$1,409.0	$1,348.2	$1,331.2	$1,305.2	($103.8)	-7.4%
FULL TIME AUTHORIZED POSITIONS							
	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL	
Tax Commissioner	19	19	19	19	19	0	

TRANSIT

MISSION & GOALS

The mission of the Athens Transit System is to exhibit excellence in all aspects of transportation services we provide to the citizens of Athens-Clarke County. As a dedicated group of professionals, we value and support our customers and fellow employees, and are committed to the provision of our services in a safe, courteous, timely efficient manner.

GOALS AND OBJECTIVES

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of citizens.
  c) Emphasize regional connections for all ground transportation.
  d) Position ATS as a strong alternative to automobiles by providing more frequency of service, longer hours of service, multiple transfer options, and more direct routes with shorter travel times.

- Transit provides solutions to help manage transportation corridors within Athens-Clarke County that have a deficient level of service.
  a) Assess major roadways for deficient levels of service where transit can assist in maintaining or improving level of service.
  b) Identify neighborhoods that are burdened due to cut through or commuter traffic and develop service plans.
  c) Attempt to improve air quality by reducing traffic congestion along specific corridors.

- Reduce the need for parking facilities within the CBD and UGA campus therefore allowing maximum utilization of land for more productive purposes.
  a) Locate parking areas that are remote from the CBD and UGA campus.
  b) Develop park-n-ride sites with direct service to the CBD and UGA campus.
  c) Educate employers, the business community and citizens about the economic benefits of Athens Transit.
  d) Encourage more partnerships with employers and business communities.

- ATS operates in such a manner that is cost effective.
  a) Continue to pursue dedicated funding sources for transit services. (Examples sales tax, gasoline tax, etc)
  b) Develop alternative revenue sources that have the least impact on local community tax payers.
  c) Create a fare structure with a subsidized rate for people with low incomes.
  d) Utilize SPLOST to supplement capital expenses.
  e) Thoroughly investigate options using new technology to achieve operating cost savings.

- Continue to foster the ATS and UGA transit services interface in order to achieve community goals.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

TRANSIT

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community and a safe service environment for customers and employees.
- Provide a safe, friendly environment for our customers and employees.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Maximize fare revenue, while providing economical services.
- Limit the cost of providing service by generating more revenue.
- Increase community awareness and encourage use of available transit service.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Limit the increasing cost of providing service by ensuring only qualified individuals are permitted to use the service.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Optimize scheduling to effectively utilize resources.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Total Fixed-Route (The Bus) Ridership	1,610,169	1,839,022	1,779,819	1,953,382	1,554,066
Passengers Per Hour	23.65	24.89	24.68	29.59	29.31
Revenue Per Passenger	0.90	0.88	0.91	0.89	0.89
General Fund Cost Per Passenger	0.81	0.83	1.06	0.97	1.11
Demand Response (The Lift) Ridership	8,399	8,458	9,419	10,980	9333
Passengers Per Hour	1.37	1.44	1.45	1.5	1.49
Revenue per Passenger	2.25	2.11	2.46	2.14	2.40

BUDGET HIGHLIGHTS

The expenses for the Transit Enterprise Fund (less depreciation) are expected to be approximately $5.0 million. Total revenue for the Transit Fund is projected to be $5.0 million in FY12. Federal operating support for the Transit System will drop $267,000 or 18% in FY12 from $1,499,000 to $1,232,000. Revenue from UGA ridership will be $1,256,000, about $83,000 above the FY11 level, based on a revised contract between ACCUG and UGA.

The FY12 Budget includes the elimination of all Fixed-Route and Lift Services after 10:00 pm (bus service currently runs until 11:00 pm). This service reduction will eliminate two (2) part-time positions and result in an overall net reduction in expenses of $106,000. Based on these estimates and the reduction in service, the General Fund contribution for the Transit System for FY12 will be $1,911,000, a slight increase over the FY11 level of $1,898,000.

TRANSIT

CAPITAL BUDGET

D-54 Transit — Local Match for Transit Capital Grants — $50,000

REVENUE and EXPENDITURE BUDGET

Transit	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	COMMISSION $ CHG over/under 11 BUD	COMMISSION % CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,026.6	$1,830.9	$1,808.1	$1,841.9	$1,880.0	$49.1	2.7%
Intergovernmental (Oper.)	$1,287.7	$1,499.6	$1,231.8	$1,231.8	$1,231.8	($267.8)	-17.9%
Other	$12.0	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$1,989.1	$1,898.8	$2,202.5	$1,672.4	$1,910.7	$11.9	0.6%
Total Revenues	$5,315.4	$5,229.3	$5,242.4	$4,746.1	$5,022.5	($206.8)	-4.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,535.5	$3,582.4	$3,570.3	$3,378.6	$3,479.7	($102.7)	-2.9%
Operating	$2,701.5	$2,830.4	$2,786.2	$2,550.8	$2,726.3	($104.1)	-3.7%
Total Expenditures	$6,237.0	$6,412.8	$6,356.5	$5,929.4	$6,206.0	($206.8)	-3.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$432.3	$456.5	$442.3	$418.6	$435.4	($21.1)	-4.6%
Operations	$2,875.0	$2,995.6	$2,940.7	$2,643.3	$2,854.9	($140.7)	-4.7%
Demand Response	$295.5	$368.1	$389.6	$335.0	$367.5	($0.6)	-0.2%
Maintenance	$894.8	$869.8	$854.4	$819.7	$831.0	($38.8)	-4.5%
Other General Admin.	$1,739.4	$1,722.8	$1,729.5	$1,712.8	$1,717.2	($5.6)	-0.3%
Total Expenditures	$6,237.0	$6,412.8	$6,356.5	$5,929.4	$6,206.0	($206.8)	-3.2%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Transit	60	60	60	60	60	0

TRANSPORTATION AND PUBLIC WORKS

MISSION & GOALS

Transportation & Public Works serves and enhances the community by planning, designing, constructing, and maintaining transportation and stormwater drainage systems that are safe, efficient and sensitive to the environment.

Our motivated team of professionals continuously strives to improve our effectiveness through:

- Use of Innovative Technology
- Citizen Input
- Public/Private Partnerships
- Wise Use of Community Resources

GOALS

We are committed to do our part to ensure a high quality of life for current and future generations and to:

- Provide safe and efficient roadways, bikeways, and walkways
- Provide safe, efficient and effective traffic control and guidance systems
- Provide safe and efficient public stormwater collection and conveyance systems
- Identify safety and functional deficiencies in existing roadway and drainage systems and design corrective solutions in a timely manner
- Promote high quality, safe, effective and environmentally sensitive development in the community
- Oversee the construction of roadway and stormwater improvements
- Provide a safe and effective fleet for Athens-Clarke County departments

OBJECTIVES

- Paint 30% of all roadway striping on an annual basis, approximately 100 miles, to ensure proper road delineation.
- Upgrade 15% of all road signs on an annual basis, approximately 3,750, to ensure proper reflectivity standards of all signs.
- Upgrade 4% of all traffic signals on an annual basis, approximately six (6), to ensure the equipment operates using the latest technology available.
- Review all plans for new development within seven (7) days of submittal.
- Provide major roadway maintenance on 60 lane-miles of roadways on an annual basis to ensure the average life of a roadway surface is 15 years.
- Maintain stormwater utility bill collection to average 92% yearly.
- Complete three (3) Watershed Management Plans per year in order to have all 17 watersheds completed by 2014.
- Respond to each citizen request for street or drainage maintenance work in the right-of-way within five (5) days.
- Replace 10% of the fleet, approximately 70, on an annual basis, ensuring an average replacement age of ten (10) years per vehicle.
- Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.

TRANSPORTATION AND PUBLIC WORKS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY08	FY09	FY10	FY11	FY12
Traffic Engineering					
# of Miles of Roadway Striping	100 miles	50 miles	75 miles	100 miles	60.5 miles
# of Signs Replaced	3,900	1,313	3,750	3,750	1,450
# of Traffic Signal Upgrades	10	5	7	6	6
Engineering					
Average Plan Review Time	12 days	10 days	9 days	8 days	8 days
% Plan Reviews Completed Within 14 / 7 days	99% / 32.3%	99% / 50%	91% / 50%	96% / 70%	95% / 70%
Streets & Drainage					
# Roadway Miles Receiving Major Roadway Maintenance	68.2 miles	75.3 miles	64.8 miles	60 miles	60 miles
Average Response Time for Street or Drainage Work Requests	3 days	2 days	2 days	2 days	2 days
Fleet Management					
# Vehicles / Major Equipment Items Replaced	40	45	34	45	53
% of Vehicles Meeting Preventive Maintenance Target Miles	93%	85%	90%	85%	90%
Stormwater Utility					
Utility Bill Collection Rate	95%	92%	92%	92%	90%

BUDGET HIGHLIGHTS

The Transportation and Public Works department budget is supported by three funds. General Fund revenue provides funding for construction, repair, and maintenance of streets and roadways. The Fleet Management Fund, an internal support fund, is used to allocate the cost of repairs and maintenance to Athens-Clarke County government vehicles. Lastly, the Stormwater Enterprise Fund provides for repair and maintenance of stormwater infrastructure.

The Transportation and Public Works Department FY12 General Fund Budget is $3.8 million and reflects $122,300 in reduction. The majority of this reduction ($66,800) will be the transfer of a portion of the costs associated with two positions from the General Fund Operating Budget to SPLOST projects. This reduction would split the funding for these positions proportionally between the General Fund and SPLOST fund based upon the amount of time each employee spends working on SPLOST-related projects.

The remaining reductions include reducing support for traffic data collections and studies ($43,500), including the elimination of one full-time position, and the elimination of one part-time, no-benefits engineering intern position ($11,300).

The Fleet Management operation functions as internal vehicle maintenance support for other government departments. It purchases fuel in bulk to distribute to departments and provides vehicle maintenance and repairs.

TRANSPORTATION AND PUBLIC WORKS

The FY12 Fleet Management Budget is $3.1 million, and there are no major changes to the Fleet Management budget for FY12.

The FY12 Budget, for the Stormwater Enterprise Fund is $3.2 million and reflects $115,200 in reductions, including the elimination of costs associated with the closing of the Satellite Business Office on Gaines School Road ($27,100), and the elimination of the customer service representative position ($35,000). The budget also includes the elimination of one erosion and sediment control inspector position ($48,300), due to a decline in construction-related activity.

CAPITAL BUDGET

D-57	Trans/PubWk	Upgrade Street Name Signs	$20,000
D-87	Trans/PubWk	Pedestrian Crosswalk Improvements	$20,000
D-84	Trans/PubWk	Sidewalk Improvement Program	$30,000
D-55	Trans/PubWk	Roadway Safety Devices (Life Cycle)	$50,000
D-56	Trans/PubWk	Replace Traffic Signal Systems (Life Cycle)	$50,000
D-58	Trans/PubWk	Bridge Maint. & Improv. Program	$100,000
D-127	Trans/PubWk	Stormwater System Improvement Prog.	$200,000
D-86	Trans/PubWk	Transportation Improvement Program (TIP)	$200,000
D-59	Trans/PubWk	Pavement Maintenance Program (Life Cycle)	$500,000
D-131	Trans/PubWk	Fleet Replacement Program	$ 840,200

TRANSPORTATION AND PUBLIC WORKS

REVENUE and EXPENDITURE BUDGET

Transportation & Public Works						COMMISSION	
	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	$ CHG over/under 11 BUD	% CHG over/under 11 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,268.7	$6,467.2	$6,517.8	$6,443.8	$6,443.8	($23.4)	-0.4%
Other	$22.3	$20.0	$20.0	$20.0	$20.0	$0.0	0.0%
Total Revenues	$6,291.0	$6,487.2	$6,537.8	$6,463.8	$6,463.8	($23.4)	-0.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$5,408.3	$5,444.2	$5,416.6	$5,164.5	$5,118.2	($326.0)	-6.0%
Operating	$5,059.1	$4,923.4	$4,997.7	$4,989.0	$4,989.1	$65.7	1.3%
Total Expenditures	$10,467.4	$10,367.6	$10,414.3	$10,153.5	$10,107.3	($260.3)	-2.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$250.1	$257.0	$254.4	$247.0	$245.4	($11.6)	-4.5%
Traffic & Operations	$2,045.6	$2,034.5	$2,064.8	$2,017.1	$2,004.7	($29.8)	-1.5%
Engineering	$617.0	$469.2	$456.1	$372.0	$370.5	($98.7)	-21.0%
Streets & Drainage	$1,163.0	$1,227.7	$1,211.5	$1,208.8	$1,203.1	($24.6)	-2.0%
Fleet Management	$2,867.9	$2,875.9	$2,944.1	$2,948.9	$2,936.8	$60.9	2.1%
Stormwater Management	$2,827.3	$2,822.9	$2,799.6	$2,690.4	$2,673.6	($149.3)	-5.3%
Other General Admin.	$696.5	$680.4	$683.8	$669.3	$673.2	($7.2)	-1.1%
Total Expenditures	$10,467.4	$10,367.6	$10,414.3	$10,153.5	$10,107.3	($260.3)	-2.5%

FULL TIME AUTHORIZED POSITIONS	FY10 LEVEL	FY11 LEVEL	FY12 DEPT REQUEST	FY12 MAYOR RECOM'D	FY12 COMM APPR'D	CHG VS 11 LEVEL
Transportation & Public Works	97	97	97	94	94	-3

FY12 CAPITAL BUDGET and CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:
a) Maintain infrastructure and public facilities, b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services, d) Preserve community and historical assets and e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $20,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY12 capital projects. Projects outlined in the remaining four years (FY13 - FY16) are for planning purposes only and are not authorized until included in an adopted Capital Budget. Furthermore, projects identified in years FY17 – FY21 are listed to show a budget estimate for next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories: a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I). CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY12 Capital Budget total $10.1 million (page D-15). General Capital Fund projects (page D-6) total $2.4 million. The remaining capital projects in the Enterprise, Internal Service Funds, and Special Revenue total $7.7 million.

The FY12 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-15; and the detailed data sheets for individual projects begin on page D-16.

FY12 BUDGET
SUMMARY OF MAJOR PROJECTS

CAPITAL PROJECTS FOR CURRENT SERVICES

GENERAL FUND	
CIS - Equipment & Software Replacement	$250,000
Fire - Replace Ladder Truck Station #3 (1/5 yrs)	$200,000
CS - Facilities Life Cycle Maintenance Prog	$300,000
T&PW - Pavement Maintenance Program	$500,000
Other General Fund	$745,000
Subtotal	$1,995,000
WATER AND SEWER ENTERPRISE FUND	
PU - Meter Replacement Program	$365,000
PU - Retrofit Clarifiers at Middle Oconee WRF	$250,000
PU - W&S Additions & Improvements	$841,500
PU - Meter and W&S Stub Additions	$445,100
PU - W&S Additions Mgmt. & Inspect.	$202,800
PU - Evaluate and Rehabilitate Sewer Lines	$3,244,800
PU - Other Water & Sewer Fund	$77,600
Subtotal	$5,426,800
STORMWATER	
T&PW - Stormwater System Improvement	$200,000
FLEET REPLACEMENT FUND	
T&PW - Vehicle & Equipment Replacement	$840,200
All OTHER CS PROJECTS	$567,000
CURRENT SERVICES - ALL FUNDS	$9,029,000

CAPITAL FOR ADDITIONAL OR IMPROVED SERVICES

GENERAL FUND	
T&PW - Local Roads - Traffic Improvements (TIP)	$200,000
Other General Fund	$185,600
Subtotal	$385,600
WATER AND SEWER ENTERPRISE FUND	
PU - Computerized Maint. Management System	$486,700
Other Water & Sewer Fund	$150,300
Subtotal	$637,000
All OTHER CS PROJECTS	$75,000
ADDITIONS & IMPROVEMENTS - ALL FUNDS	$1,097,600

TOTAL FY12 CAPITAL BUDGET **$10,126,600**

Amounts in thousands

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description	Total Project Cost	A-CC Cost	FY11 Budget	FY12 Dept. Request	Capital Improvement Plan FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	General Capital Projects Fund: Current Services (CS)											
	Sources:	**Beginning CS Reserve**					$658.6	$558.0	$440.0	$372.0	$403.8	$322.8
		Current Year Operating Revenues (transfer from General Fund)					$0.0	$0.0	$0.0	$500.0	$750.0	$7,500.0
		Other Current Revenues - Cable Franchise Agreement					$80.0	$80.0	$80.0	$80.0	$80.0	$400.0
		Prior Year Fund Balance (General Fund)					$1,814.4	$1,550.0	$1,750.0	$1,750.0	$1,750.0	$7,500.0
		Total Sources					**$2,553.0**	**$2,188.0**	**$2,270.0**	**$2,702.0**	**$2,983.8**	**$7,822.8**
	Uses:	**Projects Listed Below**					**$1,995.0**	**$1,748.0**	**$1,898.0**	**$2,298.2**	**$2,661.0**	**$25,114.9**
	Year End CS Reserve						**$558.0**	**$440.0**	**$372.0**	**$403.8**	**$322.8**	**($17,292.1)**
	Equipment:											
D-16	Bd Elections	Replace Electronic Voting Equipment	$270.0	$270.0	$0.0	$30.0	$0.0	$25.0	$25.0	$25.0	$25.0	$170.0
D-17	Central Serv	Landscape Equip Replacement Prog	$645.0	$645.0	$20.0	$75.0	$25.0	$25.0	$50.0	$50.0	$50.0	$375.0
D-18	Central Serv	Internal Support Equipment Replacement	$255.8	$255.8	$0.0	$40.0	$40.0	$0.0	$50.0	$40.0	$40.0	$66.3
D-19	Central Serv	800MHz Radio Replacement Program	$275.0	$275.0	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$25.0	$250.0
D-20	Central Serv	800MHz Infrastructure Replacement	$1,665.0	$1,665.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,665.0
D-21	Central Serv	VHF Radio Unit Replacement	$45.0	$45.0	$0.0	$90.4	$45.0	$0.0	$0.0	$0.0	$0.0	$0.0
D-22	Central Serv	Parking Deck - Life Cycle	$755.0	$755.0	$0.0	$0.0	$60.0	$75.0	$75.0	$75.0	$75.0	$375.0
D-23	CIS	Replacement Prog. Equip & Software	$2,462.0	$2,462.0	$150.0	$552.0	$250.0	$200.0	$250.0	$300.0	$350.0	$962.0
D-24	Corrections	Food Service Equipment Replacement Prog.	$105.0	$105.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0	$55.0
D-25	Fire	Replace 1985 Tanker Truck	$400.0	$400.0	$0.0	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$134.0
D-26	Fire	Replace 1989 Ladder Truck Station #3	$1,000.0	$1,000.0	$0.0	$1,000.0	$200.0	$200.0	$200.0	$200.0	$200.0	$0.0
D-27	Fire	Replacement of Mobile Data Terminals	$425.0	$425.0	$0.0	$58.0	$0.0	$25.0	$25.0	$25.0	$50.0	$300.0
D-28	Leisure Serv	Replace Maintenance and Program Equip	$430.0	$430.0	$25.0	$57.5	$0.0	$40.0	$30.0	$30.0	$30.0	$250.0
D-29	Leisure Serv	Morton Lighting Dimmer System and Lighting	$40.0	$40.0	n/a	$40.0	$0.0	$40.0	$0.0	$0.0	$0.0	$0.0
D-30	Leisure Serv	Morton Theater Energy Efficient Lighting Equip	$20.0	$20.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.0
D-31	Leisure Serv	Energy Savings Equipment	$50.0	$50.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0
D-32	Planning	Upgrade Maintenance of GIS System	$270.0	$270.0	$0.0	$50.0	$25.0	$25.0	$25.0	$25.0	$50.0	$80.0
D-33	Planning	Purchase Replacement Scanner/Plotter	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0
D-34	Police	Drug Task Force Replacement Vehicles	$334.0	$334.0	$29.0	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0
D-35	Police	CID DTF Replacement Vehicles	$334.0	$334.0	$29.0	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0
D-36	Police	Digital In-Vehicle Cameras & Data Storage	$50.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0
D-37	Police	Traffic Motorcycle Replacement	$270.0	$270.0	$30.0	$30.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0
D-38	Sheriff	Repl. Courthouse Security Screening Equip	$72.2	$72.2	$0.0	$0.0	$0.0	$0.0	$0.0	$72.2	$0.0	$0.0
D-39	Sheriff	Replace Prisoner Transport Bus	$250.0	$250.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0
	CS Equipment	24 projects	$10,448.0	$10,448.0	$283.0	$2,130.9	$705.0	$713.0	$843.0	$1,133.2	$1,166.0	$5,392.3

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	Facilities:												
D-40	Airport	Airport Facilities Life Cycle Program		$790.0	$790.0	$0.0	$150.0	$0.0	$50.0	$25.0	$50.0	$50.0	$565.0
D-41	Central Serv	Facilities Life Cycle Maintenance Prog		$5,900.1	$5,900.1	$300.0	$423.0	$300.0	$100.0	$200.0	$250.0	$250.0	$4,000.1
D-42	Central Serv	Parking Facilities Life Cycle Program		$180.0	$180.0	$0.0	$20.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0
D-43	Central Serv	Landscape Life Cycle Program		$290.0	$290.0	$20.0	$30.0	$20.0	$20.0	$20.0	$20.0	$20.0	$150.0
D-44	Leisure Serv	Existing Facilities - Renov. & Improv.		$6,157.5	$6,157.5	$50.0	$202.5	$25.0	$50.0	$50.0	$50.0	$50.0	$5,682.5
D-45	Leisure Serv	Pool Repairs and Renovations		$350.0	$350.0	$0.0	$50.0	$50.0	$25.0	$0.0	$25.0	$0.0	$250.0
D-46	Leisure Serv	Sandy Creek Park Renovation		$500.0	$500.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0
	CS Facilities		7 projects	$14,167.6	$14,167.6	$370.0	$875.5	$415.0	$245.0	$315.0	$395.0	$390.0	$11,247.6
	General:												
D-47	Central Serv	Energy Management Program		$210.0	$210.0	$0.0	$20.0	$0.0	$0.0	$20.0	$0.0	$20.0	$150.0
D-48	Leisure Serv	Property Boundary Program		$350.0	$350.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$350.0	$0.0
D-49	Mayor, PIO	Access Channels - Equipment & Maint		$960.0	$960.0	$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0
D-50	Other Gn Adm	Capital Contingency		$660.0	$660.0	$0.0	$0.0	$0.0	$30.0	$30.0	$50.0	$50.0	$500.0
D-51	Planning	Update Aerial Photos		$500.0	$500.0	$0.0	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$350.0
D-52	Planning	Pictometry Data and Sys Development		$270.0	$270.0	$0.0	$0.0	$0.0	$30.0	$30.0	$30.0	$30.0	$150.0
	CS General		6 projects	$2,950.0	$2,950.0	$80.0	$100.0	$80.0	$290.0	$160.0	$160.0	$530.0	$1,550.0
	Transportation:												
D-53	Airport	Local Match for Airport Capital Grants		$250.0	$250.0	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0
D-54	Transit	Local Match for Transit Capital Grants		$12,847.5	$725.0	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$350.0
D-55	Trans/PubWk	Roadway Safety Devices (Life Cycle)		$750.0	$750.0	$50.0	$75.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0
D-56	Trans/PubWk	Replace Traffic Signal Systems (Life Cycle)		$890.0	$890.0	$75.0	$50.0	$50.0	$50.0	$80.0	$85.0	$50.0	$450.0
D-57	Trans/PubWk	Upgrade Street Name Signs		$245.0	$245.0	$0.0	$20.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0
D-58	Trans/PubWk	Bridge Maint. & Improv. Program		$1,000.0	$1,000.0	$0.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
D-59	Trans/PubWk	Pavement Maintenance Program (Life Cycle)		$7,500.0	$7,500.0	$600.0	$600.0	$500.0	$200.0	$250.0	$250.0	$250.0	$4,750.0
D-60	Trans/PubWk	School Area Infrastructure Capital Projects		$300.0	$300.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$250.0
	CS Transportation		8 projects	$23,782.5	$11,660.0	$775.0	$920.0	$795.0	$500.0	$580.0	$610.0	$575.0	$6,925.0
	Total FY12 General Fund CS		45 projects	**$51,348.1**	**$39,225.6**	**$1,508.0**	**$4,026.4**	**$1,995.0**	**$1,748.0**	**$1,898.0**	**$2,298.2**	**$2,661.0**	**$25,114.9**

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	General Capital Projects Fund: Capital for Additional or Improved Services (A&I)											
	Sources:	**Prior Year Fund Balance (General Fund)**					$385.6	$715.0	$715.0	$792.0	$912.0	$10,000.0
		Total Sources					**$385.6**	**$715.0**	**$715.0**	**$792.0**	**$912.0**	**$10,000.0**
	Uses:	**Projects Listed Below**					**$385.6**	**$715.0**	**$715.0**	**$792.0**	**$912.0**	**$19,891.9**
	Year End A&I Difference						**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**($9,891.9)**
	Equipment:											
D-61	Leisure Serv	Purchase 12 Passenger Van	$45.0	$45.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	$0.0
D-62	Leisure Serv	Soccer Field Lights for Holland Complex	$480.0	$480.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$480.0
D-63	Police	Public Safety Initiatives - Equip & Tech	$725.0	$725.0	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$625.0
D-64	Police	Renovate Training/Firing Range	$795.0	$795.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0
D-65	Police	Enhance the Electronic Ticket System	$25.0	$25.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0
D-66	Sheriff	Public Safety Initiatives - Equip & Tech	$350.0	$350.0	$0.0	$50.0	$0.0	$25.0	$25.0	$25.0	$25.0	$250.0
D-67	Sheriff	Mobile Data Computers	$77.3	$77.3	$0.0	$22.2	$0.0	$0.0	$0.0	$0.0	$0.0	$77.3
	A&I Equipment	7 projects	$2,497.3	$2,497.3	$0.0	$72.2	$0.0	$50.0	$50.0	$50.0	$120.0	$2,227.3
	Facilities:											
D-68	Central Serv	Space Allocation Program	$7,720.8	$7,720.8	$100.0	$283.0	$100.0	$225.0	$225.0	$225.0	$225.0	$1,415.0
D-69	Fire	Fire Headquarters Renovation	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	tbd	tbd	tbd	$0.0
D-70	Leisure Serv	Sandy Creek Nature Center Renovations	$279.6	$279.6	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$279.6
D-71	Leisure Serv	Gymnastics Center Expansion	$3,463.0	$3,463.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,463.0
D-72	Leisure Serv	Parks Cultural Heritage & NR Interpretation	$245.0	$245.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$245.0
D-73	Leisure Serv	ADA Interpretive Trail Sandy Creek NC	$48.0	$48.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.0
D-74	Leisure Serv	Construct Ped. Bridge at Sandy Creek Park	$370.0	$370.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$370.0
D-75	Leisure Serv	ENSAT Exhibit Renovations	$139.0	$139.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$139.0
D-76	Leisure Serv	Park Land Acquisition & Greenspace Restor.	$500.0	$500.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0
D-77	Other Gn Adm	Public Art Program	$434.6	$434.6	n/a	$25.4	$15.6	$15.0	$15.0	$17.0	$17.0	$355.0
D-78	Police	Construct North Substation (Zone 2 & 12)	$2,170.0	$2,170.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,170.0
D-79	Trans/PubWk	Engineering Facility, Renovation & Expansion	$1,050.0	$1,050.0	$0.0	$50.0	$0.0	$0.0	$0.0	$50.0	$100.0	$800.0
	A&I Facilities	12 projects	$16,420.0	$16,420.0	$100.0	$358.4	$115.6	$240.0	$240.0	$292.0	$342.0	$9,784.6

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	General:												
D-80	Ctr Ser / ADDA	Downtown Enhancement Program (DEP)		$830.0	$830.0	$25.0	$0.0	$0.0	$25.0	$0.0	$25.0	$0.0	$300.0
D-81	Planning	Comprehensive Plan, Ten Year Update		$150.0	$150.0	$0.0	$20.0	$20.0	$0.0	$0.0	$0.0	$0.0	$130.0
D-82	Other Gn Adm	Economic Development Capital Program		$325.0	$325.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$250.0
	A&I General		3 projects	$1,305.0	$1,305.0	$25.0	$20.0	$20.0	$25.0	$25.0	$50.0	$25.0	$680.0
	Transportation:												
D-83	Central Serv	Corridor Enhancement Program		$1,375.0	$1,375.0	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$50.0	$300.0
D-84	Trans/PubWk	Sidewalk Improvement Program		$4,241.6	$1,280.0	$50.0	$50.0	$30.0	$100.0	$100.0	$100.0	$100.0	$750.0
D-85	Trans/PubWk	Bicycle Trans. Sys. Improvement Program		$2,845.0	$1,145.0	$20.0	$100.0	$0.0	$25.0	$25.0	$25.0	$25.0	$1,000.0
D-86	Trans/PubWk	Transportation Improvement Program (TIP)		$20,226.2	$6,435.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$5,000.0
D-87	Trans/PubWk	Pedestrian Crosswalk Improvements		$270.0	$270.0	$0.0	$20.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0
D-88	Trans/PubWk	Permanent Traffic Count Station		$50.0	$50.0	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0
	A&I Transportation		6 projects	$29,007.8	$10,555.0	$270.0	$395.0	$250.0	$400.0	$400.0	$400.0	$425.0	$7,200.0
	Total FY12 General Fund A&I		28 projects	**$49,230.1**	**$30,777.3**	**$395.0**	**$845.6**	**$385.6**	**$715.0**	**$715.0**	**$792.0**	**$912.0**	**$19,891.9**
	Total General Fund, CS / A&I		73 projects	**$100,578.2**	**$70,002.9**	**$1,903.0**	**$4,872.0**	**$2,380.6**	**$2,463.0**	**$2,613.0**	**$3,090.2**	**$3,573.0**	**$45,006.8**

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	Landfill Enterprise Fund											
	Sources:	**Beginning Working Capital Balance**					$1,286.0	$1,060.5	$928.5	$446.5	$964.5	$964.5
		Current Year Operating Revenues					$0.0	$0.0	$0.0	$1,000.0	$1,000.0	$5,000.0
		Landfill Closure Reserve					$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0
		Debt Issue					$0.0	$0.0	$0.0	$0.0	$3,100.0	$3,375.0
		Total Sources					**$1,286.0**	**$1,060.5**	**$928.5**	**$1,446.5**	**$5,064.5**	**$11,839.5**
	Uses:	**Projects Listed Below**					**$225.5**	**$132.0**	**$482.0**	**$482.0**	**$3,671.0**	**$8,058.0**
	Year End Working Capital						**$1,060.5**	**$928.5**	**$446.5**	**$964.5**	**$1,393.5**	**$3,781.5**
D-89	Solid Waste	Replace Track Crawler / Loader	$375.0	$375.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$375.0
D-90	Solid Waste	Purchase Replacement Trash Compactor	$1,370.0	$1,370.0	$0.0	$0.0	$0.0	$0.0	$225.0	$225.0	$230.0	$690.0
D-91	Solid Waste	Closure of Landfill	$5,600.0	$5,600.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0
D-92	Solid Waste	Purchase Replacement Roll-off Truck	$291.0	$291.0	$44.0	$50.0	$50.0	$50.0	$0.0	$0.0	$49.0	$98.0
D-93	Solid Waste	Replace D6M-LGP Dozers	$662.0	$662.0	$82.0	$82.0	$82.0	$82.0	$82.0	$82.0	$82.0	$170.0
D-94	Solid Waste	Replace 25 Yard Articulated Dump Truck	$515.0	$515.0	$0.0	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	$260.0
D-95	Solid Waste	Purchase Replacement Road Tractor	$200.5	$200.5	$43.0	$8.5	$8.5	$0.0	$0.0	$0.0	$35.0	$70.0
D-96	Solid Waste	Purchase Replacement Track Excavator	$270.0	$270.0	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0
D-97	Solid Waste	Replace Rubber Tire Loader	$200.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0
D-98	Solid Waste	Purchase Replacement Trommel Screen	$200.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0
D-99	Solid Waste	Replace Windrow Turner for Compost Op.	$120.0	$120.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0
D-100	Solid Waste	Purchase 4x4 General Utility Vehicle	$10.0	$10.0	n/a	$10.0	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0
	Landfill CS	12 projects	$9,813.5	$9,813.5	$169.0	$150.5	$150.5	$132.0	$482.0	$482.0	$571.0	$4,683.0
D-101	Solid Waste	Landfill Construction Phase V, Stages 1-5	$6,765.0	$6,765.0	$0.0	$75.0	$75.0	$0.0	$0.0	$0.0	$3,100.0	$3,375.0
	Landfill A&I	1 project	$6,765.0	$6,765.0	$0.0	$75.0	$75.0	$0.0	$0.0	$0.0	$3,100.0	$3,375.0
	Total LandFill	13 projects	**$16,578.5**	**$16,578.5**	**$169.0**	**$225.5**	**$225.5**	**$132.0**	**$482.0**	**$482.0**	**$3,671.0**	**$8,058.0**

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	Water and Sewer Enterprise Fund												
	Sources:	**Beginning Working Capital Balance**						$4,050.0	$486.2	($5,705.9)	($10,734.4)	($12,572.1)	($12,572.1)
		Current Year Operating Revenues						$2,500.0	$2,500.0	$2,500.0	$2,500.0	$2,500.0	$10,000.0
		Total Sources						**$6,550.0**	**$2,986.2**	**($3,205.9)**	**($8,234.4)**	**($10,072.1)**	**($2,572.1)**
	Uses:	**Projects Listed Below**						**$6,063.8**	**$8,692.1**	**$7,528.5**	**$4,337.7**	**$4,999.7**	**$57,300.8**
	Year End Working Capital							**$486.2**	**($5,705.9)**	**($10,734.4)**	**($12,572.1)**	**($15,071.8)**	**($59,872.9)**
	W&S Current Services												
D-102	Public Utilities	Meter Replacement Program		$4,360.0	$4,360.0	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0
D-103	Public Utilities	Improv. to D-town W&S Infrastructure Sys.		$2,700.0	$2,700.0	$0.0	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0
D-104	Public Utilities	Equipment / Facilities Replacement Prog		$4,770.0	$4,770.0	$0.0	$0.0	$0.0	$530.0	$530.0	$530.0	$530.0	$2,650.0
D-105	Public Utilities	Dredge Alum Sludge Lagoon		$2,700.0	$2,700.0	$0.0	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0
D-106	Public Utilities	DOT Relocations of Water & Sewer Lines		$900.0	$900.0	$0.0	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0
D-107	Public Utilities	Purchase Plotter		$49.4	$49.4	$0.0	$22.6	$22.6	$0.0	$0.0	$0.0	$0.0	$26.8
D-108	Public Utilities	Renovate / Expand W&S Construction Facility		$108.0	$108.0	$0.0	$35.0	$35.0	$65.0	$8.0	$0.0	$0.0	$0.0
D-109	Public Utilities	Renovate W&S Storage Facility		$114.0	$114.0	$0.0	$20.0	$20.0	$65.0	$9.0	$20.0	$0.0	$0.0
D-110	Public Utilities	Retrofit Clarifiers at Middle Oconee WRF		$750.0	$750.0	$0.0	$250.0	$250.0	$125.0	$125.0	$125.0	$125.0	$0.0
D-111	Public Utilities	W&S Additions & Improvements		$9,256.5	$9,256.5	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5
D-112	Public Utilities	Meter and W&S Stub Additions		$4,896.1	$4,896.1	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5
D-113	Public Utilities	Donated W&S Additions Management		$2,230.8	$2,230.8	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0
D-114	Public Utilities	Re-Line Old Water Mains		$4,804.8	$4,804.8	n/a	$0.0	$0.0	$0.0	$0.0	$608.3	$632.7	$3,563.8
D-115	Public Utilities	Replace Small Diameter Water Mains		$3,500.0	$3,500.0	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,500.0
D-116	Public Utilities	Evaluate and Rehabilitate Sewer Lines		$10,129.0	$10,129.0	$0.0	$3,244.8	$3,244.8	$3,374.6	$3,509.6	$0.0	$0.0	$0.0
	Water & Sewer CS		15 projects	$51,268.6	$51,268.6	$1,854.4	$5,426.8	$5,426.8	$6,714.0	$6,736.0	$3,837.7	$3,842.1	$22,512.6
	W&S Additional or Improved Services												
D-117	Public Utilities	Economic Development Program (W&S)		$900.0	$900.0	$0.0	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0
D-118	Public Utilities	Additions and Improvements Program		$3,600.0	$3,600.0	$0.0	$0.0	$0.0	$400.0	$400.0	$400.0	$400.0	$2,000.0
D-119	Public Utilities	Wastewater Collection Sys Improvements		$72,693.9	$72,693.9	$0.0	$150.3	$150.3	$690.7	$0.0	$0.0	$657.6	$25,741.5
D-120	Public Utilities	Purchase Computerized Maint. Mgmt. Sys.		$992.9	$992.9	n/a	$486.7	$486.7	$506.2	$0.0	$0.0	$0.0	$0.0
D-121	Public Utilities	Update Wastewater Hydraulic Model		$573.7	$573.7	n/a	$0.0	$0.0	$281.2	$292.5	$0.0	$0.0	$0.0
D-122	Public Utilities	Public Water System Enhancement Program		$6,546.7	$6,546.7	n/a	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$6,546.7
	Water & Sewer A&I		6 projects	$85,307.2	$85,307.2	$0.0	$637.0	$637.0	$1,978.1	$792.5	$500.0	$1,157.6	$34,788.2
	Total Water & Sewer		21 projects	**$136,575.8**	**$136,575.8**	**$1,854.4**	**$6,063.8**	**$6,063.8**	**$8,692.1**	**$7,528.5**	**$4,337.7**	**$4,999.7**	**$57,300.8**

Amounts in thousands

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description	Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	Airport Enterprise Fund											
	Sources:	**Beginning Working Capital Balance**					$0.0	$0.0	$0.0	$100.0	$200.0	$200.0
		Current Year Operating Revenues					$100.0	$100.0	$100.0	$100.0	$100.0	$750.0
		Total Sources					**$100.0**	**$100.0**	**$100.0**	**$200.0**	**$300.0**	**$950.0**
	Uses:	**Projects Listed Below**					**$100.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
	Year End Working Capital						**$0.0**	**$0.0**	**$100.0**	**$200.0**	**$300.0**	**$950.0**
	Airport Current Services											
D-40	Airport	Airport Facilities Life Cycle Program	$234.0	$234.0	$84.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
D-123	Airport	Demolition of Maintenance Hangar	$100.0	$100.0	$0.0	$100.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0
D-124	Airport	Rehabilitation of Maintenance Hangar	$100.0	$100.0	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0
	Airport CS	2 projects	$434.0	$434.0	$84.0	$100.0	$100.0	$100.0	$0.0	$0.0	$0.0	$0.0
	Total Airport	3 projects	**$434.0**	**$434.0**	**$84.0**	**$100.0**	**$100.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	Solid Waste Enterprise Fund												
	Sources:	**Beginning Working Capital Balance**						$0.0	$50.0	$165.0	$161.0	$157.0	$157.0
		Current Year Operating Revenues						$165.0	$165.0	$165.0	$165.0	$165.0	$825.0
		Total Sources						**$165.0**	**$215.0**	**$330.0**	**$326.0**	**$322.0**	**$982.0**
	Uses:	**Projects Listed Below**						**$115.0**	**$50.0**	**$169.0**	**$169.0**	**$169.0**	**$648.0**
	Year End Working Capital							**$50.0**	**$165.0**	**$161.0**	**$157.0**	**$153.0**	**$334.0**
	Solid Waste Current Services												
D-125	Solid Waste	Replace High Compaction Rear Loader		$887.0	$887.0	$43.0	$50.0	$50.0	$50.0	$102.0	$102.0	$102.0	$312.0
D-126	Solid Waste	Replace Front End Loaders		$732.0	$732.0	$65.0	$65.0	$65.0	$0.0	$67.0	$67.0	$67.0	$336.0
	Solid Waste CS		2 projects	$1,619.0	$1,619.0	$108.0	$115.0	$115.0	$50.0	$169.0	$169.0	$169.0	$648.0
	Total Solid Waste		2 projects	**$1,619.0**	**$1,619.0**	**$108.0**	**$115.0**	**$115.0**	**$50.0**	**$169.0**	**$169.0**	**$169.0**	**$648.0**

Amounts in thousands

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description	Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	Storm Water Management - Enterprise Fund											
	Sources:	**Beginning Working Capital Balance**					$1,700.0	$1,850.0	$2,000.0	$2,150.0	$2,300.0	$9,400.0
		Current Year Operating Revenues					$350.0	$350.0	$350.0	$350.0	$350.0	$1,750.0
		Total Sources					**$2,050.0**	**$2,200.0**	**$2,350.0**	**$2,500.0**	**$2,650.0**	**$11,150.0**
	Uses:	**Projects Listed Below**					**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$1,000.0**
	Year End Working Capital						**$1,850.0**	**$2,000.0**	**$2,150.0**	**$2,300.0**	**$2,450.0**	**$10,150.0**
	Storm Water Fees Current Services											
D-127	Trans/PubWk	Stormwater System Improvement Prog.	$28,656.5	$2,400.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
	Stormwater CS	1 project	$28,656.5	$2,400.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
	Total Stormwater	1 project	**$28,656.5**	**$2,400.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$1,000.0**

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	Internal Support Fund												
	Sources:	**Beginning Working Capital Balance**						$195.0	$119.5	$56.7	$31.9	$11.7	$11.7
		Current Year Operating Revenues						$76.0	$76.0	$76.0	$76.0	$76.0	$380.0
		Total Sources						**$271.0**	**$195.5**	**$132.7**	**$107.9**	**$87.7**	**$391.7**
	Uses:	**Projects Listed Below**						**$151.5**	**$138.8**	**$100.8**	**$96.2**	**$101.5**	**$595.4**
	Year End Working Capital							**$119.5**	**$56.7**	**$31.9**	**$11.7**	**($13.8)**	**($203.7)**
D-18	Central Serv	Internal Support Equipment Replacement		$405.1	$405.1	$51.2	$66.5	$66.5	$53.8	$15.8	$11.2	$16.5	$170.4
D-128	Central Serv	Telephones Sys Upgrades - Life Cycle		$1,020.0	$1,020.0	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0
	Total Internal Support CS		2 projects	**$1,425.1**	**$1,425.1**	**$136.2**	**$151.5**	**$151.5**	**$138.8**	**$100.8**	**$96.2**	**$101.5**	**$595.4**

Amounts in thousands

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description	Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	Special Programs - SR Fund											
	Sources:	**Prior-Year Funds**					$62.0	$62.0	$62.0	($28.0)	($118.0)	($118.0)
		Current Year Operating Revenues					$0.0	$0.0	$0.0	$0.0	$0.0	$531.5
		Total Sources					**$62.0**	**$62.0**	**$62.0**	**($28.0)**	**($118.0)**	**$413.5**
	Uses:	**Projects Listed Below**					**$0.0**	**$0.0**	**$90.0**	**$90.0**	**$90.0**	**$450.0**
	Year-End Fund Balance						**$62.0**	**$62.0**	**($28.0)**	**($118.0)**	**($208.0)**	**($36.5)**
D-129	Police	Mobile Computers Replacement Prog	$826.3	$826.3	$0.0	$90.0	$0.0	$0.0	$90.0	$90.0	$90.0	$450.0
	Total Special Programs CS	1 project	**$826.3**	**$826.3**	**$0.0**	**$90.0**	**$0.0**	**$0.0**	**$90.0**	**$90.0**	**$90.0**	**$450.0**

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan: FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast: FY17-FY21 Proposed
	Fleet Management - IS Fund												
	Sources:	**Beginning Working Capital Balance**						$0.0	$80.0	$130.0	$210.0	$260.0	$260.0
		Current Year Operating Revenues						$80.0	$80.0	$80.0	$80.0	$80.0	$400.0
		Total Sources						**$80.0**	**$160.0**	**$210.0**	**$290.0**	**$340.0**	**$660.0**
	Uses:	**Projects Listed Below**						**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**
	Year End Working Capital							**$80.0**	**$130.0**	**$210.0**	**$260.0**	**$340.0**	**$570.0**
D-130	Trans/PubWk	Upgrade Fuel Sites		$180.0	$180.0	$30.0	$0.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0
	Total Fleet Management CS		1 project	**$180.0**	**$180.0**	**$30.0**	**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**
	Fleet Replacement - IS Fund												
	Sources:	**Beginning Working Capital Balance**						$9,900.0	$9,990.0	$9,990.0	$9,990.1	$9,990.1	$9,990.1
		Current Year Operating Revenues						$930.2	$1,125.0	$1,158.8	$1,193.5	$1,229.3	$9,320.5
		Total Sources						**$10,830.2**	**$11,115.0**	**$11,148.8**	**$11,183.6**	**$11,219.4**	**$19,310.6**
	Uses:	**Projects Listed Below**						**$840.2**	**$1,125.0**	**$1,158.7**	**$1,193.5**	**$1,229.3**	**$6,722.3**
	Year End Working Capital							**$9,990.0**	**$9,990.0**	**$9,990.1**	**$9,990.1**	**$9,990.1**	**$12,588.3**
D-131	Trans/PubWk	Fleet Replacement Program		$14,769.6	$14,769.6	$1,060.4	$1,092.2	$840.2	$1,125.0	$1,158.7	$1,193.5	$1,229.3	$6,722.3
	Total Fleet Replacement CS		1 project	**$14,769.6**	**$14,769.6**	**$1,060.4**	**$1,092.2**	**$840.2**	**$1,125.0**	**$1,158.7**	**$1,193.5**	**$1,229.3**	**$6,722.3**

Amounts in thousands

FY12 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		Total Project Cost	A-CC Cost	FY11 Budget	Capital Improvement Plan FY12 Dept. Request	FY12 Approved	FY13 Proposed	FY14 Proposed	FY15 Proposed	FY16 Proposed	Forecast FY17-FY21 Proposed
	Hotel / Motel Tax - SR Fund												
	Sources:	**Current Year Operating Revenue**						$12.0	$0.0	$0.0	$0.0	$0.0	$75.0
		Prior Year Fund Balance						$38.0	$0.0	($60.0)	($130.0)	($200.0)	($200.0)
		Total Sources						**$50.0**	**$0.0**	**($60.0)**	**($130.0)**	**($200.0)**	**($125.0)**
	Uses:	**Projects Listed Below**						**$50.0**	**$60.0**	**$70.0**	**$70.0**	**$70.0**	**$350.0**
	Year End Fund Balance							**$0.0**	**($60.0)**	**($130.0)**	**($200.0)**	**($270.0)**	**($475.0)**
D-22	Central Serv	Parking Deck - Life Cycle		$410.0	$410.0	$20.0	$20.0	$20.0	$30.0	$40.0	$40.0	$40.0	$200.0
D-132	Central Serv	Community Events Program: ACC Support		$360.0	$360.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0
	Hotel / Motel CS		2 projects	$770.0	$770.0	$50.0	$50.0	$50.0	$60.0	$70.0	$70.0	$70.0	$350.0
	Total Hotel / Motel Tax		2 project	**$770.0**	**$770.0**	**$50.0**	**$50.0**	**$50.0**	**$60.0**	**$70.0**	**$70.0**	**$70.0**	**$350.0**
	Total All Funds		**118 projects**	**$302,413.0**	**$245,581.2**	**$5,595.0**	**$12,960.0**	**$10,126.6**	**$12,990.9**	**$12,412.0**	**$9,758.6**	**$14,103.5**	**$120,221.3**

Athens-Clarke County Capital Project Data Sheet

Department/Division: Board of Elections
Project Name or Title: Replace Electronic Voting Equipment

Department Priority: 1 of 1
Eden #: 310-6109-00000-56090
Proj. #: C0413 ☑ CS ☐ AI

Project Description and Location:

Purchase and/or replace ES&S voting equipment (touchscreen machines, memory cards, Optical Scan Units, ExpressPolls). This project provides life-cycle funding to replace the initial 208 machines allotted to the Athens-Clarke County Government Unified Government in 2002, as well as additional machines required after 2002, as well as additional machines required after 2002. Funding also includes maintenance of equipment.

Project Justification:

In FY03 the Georgia Secretary of State provided 208 AccuVote touchscreen voting machines to ACCUG. In FY05, anticipating "Advance Voting" work load increases, six additional touchscreen units were provided by the state and ACCUG purchased ten units. Since then, more machines have been added (16 to accomodate Early Voting at the Classic Center for the 2008 Presidential election). Currently, the board maintains 235 touchscreens, 64 ExpressPoll units, and 48 Barcode scanners (issued from the state in 2010). All machines are out of warranty and ACCUG is responsible for repairs and/or replacements. The original TS units (208) are no longer in production. Replacement cost is estimated at $650,000. This assumes: 10 year useful equipment life, machine cost of $2,769 for touchscreen and $2,500 for ExpressPolls.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$170.0	$270.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$170.0	$270.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$170.0	$270.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$170.0	$270.0

Start Date: FY04
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Minimal impact on annual costs. Of course as machines are added to the Board of Elections inventory, they will have to be maintained, programmed, and stored.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Landscape Equipment Replacement Program

Department Priority: 2 of 15
Eden #: 310-6458-57300-56090
Proj. #: C0090 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by the Landscape Management Division (LMD). This capital project uses equipment useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Funding is recommeded for increases in FY12 to restore funding to prior FY09 levels. Cost estimates are from LMD staff.

Project Justification:

Efficiency of landscape services is dependent upon functioning, reliable equipment. Since the program funding began in FY96, service has become reliable and stable as equipment is replaced on schedule. All who travel public roadways (700 miles of streets and roads), use public parks (450 acres and 24 ball fields), or conduct business with departments (45 acres, 29 sites) are affected by Landscape Division Services. Inadequately managed growth of vegetation affects community appearance and public safety. Serviceable equipment is essential to Landscape Division's primary objective to provide a stable level of service under a range of environmental variables.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$20.0	$25.0	$25.0	$50.0	$50.0	$50.0	$375.0	$595.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$20.0	$25.0	$25.0	$50.0	$50.0	$50.0	$375.0	$595.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$20.0	$25.0	$25.0	$50.0	$50.0	$50.0	$375.0	$595.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$20.0	$25.0	$25.0	$50.0	$50.0	$50.0	$375.0	$595.0	Thousands

Impact on Annual Costs:

None.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Internal Support Division
Project Name or Title: Internal Support Equipment Replacement Program

Department Priority: 9 of 15
Eden #: xxx-6458-57200-56006
Proj. #: C0347 ☑ CS ☐ AI

Project Description and Location:

Purchase and replace outdated equipment in the Records Center and Print Shop in order to provide better service. This program provides for the programmed replacement of record keeping and printing equipment as it approaches the end of its useful life.

Project Justification:

Approximately 30% of all equipment covered by this replacement program is 12 to 17 years old. As equipment ages, it requires more frequent service calls and replacement parts become more expensive. Equipment downtime creates the need for more expensive outsourcing. This scheduled replacement program will reduce operating costs for maintenance and outsourcing. Funding will be split between the General Capital Projects Fund (310) and the Internal Support Fund (601).

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$19.5	$40.0	$0.0	$50.0	$40.0	$40.0	$66.3	$255.8	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Internal Support	$19.7	$66.5	$53.8	$15.8	$11.2	$16.5	$170.4	$353.9	End Date:
Total Sources	$39.2	$106.5	$53.8	$65.8	$51.2	$56.5	$236.7	$609.7	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$39.2	$106.5	$53.8	$65.8	$51.2	$56.5	$236.7	$609.7	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$39.2	$106.5	$53.8	$65.8	$51.2	$56.5	$236.7	$609.7	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Administration 800 MHz Radio
Project Name or Title: 800 MHz Radio Replacement Program

Department Priority: 7 of 15
Eden #: 310-6458-57000-56002
Proj. #: C0384 ☑ CS ☐ AI

Project Description and Location:

This project accumulates funds for a life-cycle replacement program for the 800 MHz radios purchased with SPLOST funds. 930 radios were purchased in two groups: 195 in FY96 and 735 in FY00. Motorola indicates that these radios have a life expectancy of 5-10 years; this project assumes a 12-year life span. This proposal sets aside funds for each group of radios and continues the funding process for future replacements. The average current replacement cost is approximately $2,600 / radio.

Project Justification:

As these radios approach their 10-year life span, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. Using the 12-year cycle, there remains no life expectancy for either the 1996 radios or the radios purchased in FY00. No inflation figures are applied in the belief that improved technology and competition will offset any inflationary increase. Motorola has indicated that it will no longer support the current model radio.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$250.0	$275.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$250.0	$275.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$250.0	$275.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$250.0	$275.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Administration 800 MHz Radio
Project Name or Title: 800 MHz Infrastructure Replacement

Department Priority: 12 of 15
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will establish a life-cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 20-years; this project assumes a 30-year life span. This proposal sets aside money for the four towers and supporting equipment to be replaced.

Project Justification:

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY16, to replace the towers and future infrastructure on a 30-year cycle. Staff feels ten years can be added to the vendor estimate through diligent maintenance, if parts remain available. Current replacement costs total $10 million (Whitehall $4M; Vaughn Road $2M; Athens Tech $2M; Police $1M). The radio subscriber units are included in this cost ($1M). The tower scheduled for replacement is the tower located at Athens Tech, located in the Northeast portion of the county.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,665.0	$1,665.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,665.0	$1,665.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,665.0	$1,665.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,665.0	$1,665.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Administration 800 MHz Radio
Project Name or Title: VHF Radio Unit Replacements

Department Priority: 4 of 15
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project replaces two VHF base station radios located in the Athens-Clarke County Courthouse, 81 portable radios, 5 bay chargers, 39 siren and radio packages and 8 mobiles. One base radio is used to activate the Emergency Alert Receivers, placed within county buildings. The second base radio is used by the Police to provide interoperability with other counties. The two radios can be patched into the 800 MHz radio system. The 81 portable radios are used for Leisure Services, Streets and Drainage and the 800 MHz Coordinator. The 39 mobile radios are used by the Sheriff's Office and Corrections for prisoner transport and other communications. The 8 mobiles are used for the airport.

Project Justification:

This project must be completed by Jan. 1, 2013. The FCC has mandated (Docket 99-87) that all frequencies below 512 MHz be narrow. ACC's 122 VHF radios operate on a wide band of 20 kHz separation. The narrow band mandate will require operators to move to a narrow band of 12 kHz separation. This is being done to free up radio spectrum for other users. If these units fail and cannot be repaired prior to that date, a 12 kHz capable replacement unit will have to be purchased. The radios at the courthouse are old and parts are becoming harder to find. The current estimated replacement cost for those units is $20,000. The mobile and portables (with the additional siren packages) are $70,475. All VHF units have been programmed for replacement in FY12 with an approximate 15-year lifecycle.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$45.0	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2012
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$45.0	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	1/1/2013
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$45.0	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$45.0	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Athens Downtown Development Authority
Project Name or Title: Parking Deck - Life Cycle Program

Department Priority: 11 of 15
Eden #: xxx-6458-57200-53003
Proj. #: C0255 ☑ CS ☐ AI

Project Description and Location:

This Life Cycle Program for the College Avenue Deck, and the parking deck at the corner of Washington and Lumpkin Streets, is an annual plan to replace key facility equipment and components at or near the end of their normal life expectancy. Currently planned projects at the College Ave. Deck include: (1) Replace access control system, $75K; (2) Restriping, $7.5K; (3) Dry chemical cleaning floors and walls, $5K; (4) Energy saving lighting upgrade, $36K.

Project Justification:

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the new parking deck at the corner of Washington and Lumpkin Streets scheduled for completion in 2011. The protection gained comes in the form of extended life expectancy and safer and more productive work environments. Projected cost estimates allow for the life cycle maintenance of both decks.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$60.0	$75.0	$75.0	$75.0	$75.0	$375.0	$735.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Hotel/Motel	$20.0	$20.0	$30.0	$40.0	$40.0	$40.0	$200.0	$390.0	End Date:
Total Sources	$20.0	$80.0	$105.0	$115.0	$115.0	$115.0	$575.0	$1,125.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$20.0	$80.0	$105.0	$115.0	$115.0	$115.0	$575.0	$1,125.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$20.0	$80.0	$105.0	$115.0	$115.0	$115.0	$575.0	$1,125.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Computer Information Services
Project Name or Title: Replace PCs and Printers

Department Priority: 1 of 1
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipmement and software required to support IT operations within the government.

Project Justification:

This project is made up of various components (see attached) that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, softare upgrades, main system replacement(s), wiring improvements, and various other necessary components.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$150.0	$250.0	$200.0	$250.0	$300.0	$350.0	$962.0	$2,462.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$150.0	$250.0	$200.0	$250.0	$300.0	$350.0	$962.0	$2,462.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$150.0	$250.0	$200.0	$250.0	$300.0	$350.0	$962.0	$2,462.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$150.0	$250.0	$200.0	$250.0	$300.0	$350.0	$962.0	$2,462.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

No Change

Athens-Clarke County Capital Project Data Sheet

Department/Division: Corrections/Food Services
Project Name or Title: Food Service Equipment Replacement Program

Department Priority: 1 of 1
Eden #: 310-6343-42100-56090
Proj. #: c0180 ☑ CS ☐ AI

Project Description and Location:

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute) and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

Project Justification:

Meals provided by the Corrections Food Services Facilities are a necessary component of the Jail and Correctional Institution. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. The exisiting kitchen, installed in 1987, was designed for serving meals only at the prison. Today, Corrections prepares an average of 1,500 meals a day for both the prison and the jail. In FY05, because of the increase in the jail population, a new SPLOST funded food service facility was opened. However, the existing kitchen is still used as a servicing center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0	$55.0	$105.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Lifecycle Project
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0	$55.0	$105.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0	$55.0	$105.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0	$55.0	$105.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Replacement of 1985 Tanker Truck

Department Priority: 4 of 6
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Timely replacement of a 1985 GMC Tanker Truck (Engine 17) to be housed at Fire Station 6 Located at 580 Athena Dr.

Project Justification:

This apparatus serves any portion of the county without a adequate and reliable water source within 1000' of a structure, as well as supplemental water as needed. It also responds to leaf, grass, and woods fires to serve as the primary water source. Fire protection is a collective service in Athens-Clarke Co., therefore all citizens are affected by our ability to provide service with this piece of apparatus. The life expectancy is 25 -30 years (depending on wear and tear). Estimated costs of replacement is $300,000.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$134.0	$400.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$134.0	$400.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0		$133.0	$133.0	$134.0	$400.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$134.0	$400.0

Start Date: 7/1/2011
End Date: 6/30/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Once purchased the operating budget will be increased by 1/25 of the estimated replacement cost as it enters the scheduled replacement plan. The cost of operating the new versus the existing truck will not be significantly different.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Replacement of Ladder Truck 3

Department Priority: 1 of 6
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Timely replacement of 1989 Ladder Truck (Ladder 3) with a fully equiped and National Fire Protection Association Compliant aerial apparatus, to be housed at Fire Station 3, located at 1198 Milledge Ave.

Project Justification:

Ladder trucks in Athens-Clarke County are on a twenty (20) year replacement plan, which maintains an acceptable level of efficiency and dependability. Extending the life will cause a severe depreciation in salvage value, increase the "out-of-service" time, and increase the chance of failure during an emergency response. This is one of three specialty apparatus positioned around the county serving primarily the University; W. and NW Clarke Co. as well as response to the entire county as emergency needs require; therefore all citizens are directly or indirectly affected by our ability to provide service with this piece of equipment. Replacement is necessary in continuing to provide our current level of service. Life expectancy is 20 years front line and 5-7 years reserve status. Price is currently estimated at $1,000,000.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$200.0	$200.0	$200.0	$200.0	$200.0	$0.0	$1,000.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$200.0	$200.0	$200.0	$200.0	$200.0	$0.0	$1,000.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$200.0	$200.0	$200.0	$200.0	$200.0	$0.0	$1,000.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$200.0	$200.0	$200.0	$200.0	$200.0	$0.0	$1,000.0

Start Date: 7/1/2011
End Date: 6/30/2012

Note: All Amounts in Thousands

Impact on Annual Costs:

Once purchased the operating budget will be increased by 1/20 of the estimated replacement costs as it enters the scheduled replacement plan. The operating cost of the new versus the existing truck will not be significantly different.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Timely replacement of Mobile Data Terminals

Department Priority: 2 of 6
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

Project Justification:

Computer Information Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. Replacement was submitted in the FY 10 Budget however, the request was carried forward until FY11 and again until FY12 because of budget constraints. The recommendation provided is based on a 5 year replacement schedule which will extend the life cycle to 7 years. Replacement cost is estimated at $290,000 (Original cost with a 3% annual increase). The amount shown in FY17-FY21 begins the 5 year cycle again, with a 3% projected increase.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$25.0	$25.0	$25.0	$50.0	$300.0	$425.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2011
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$25.0	$25.0	$25.0	$50.0	$300.0	$425.0	6/30/2016
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$25.0	$25.0	$25.0	$50.0	$300.0	$425.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$25.0	$25.0	$25.0	$50.0	$300.0	$425.0	Thousands

Impact on Annual Costs:

The operating costs for these devices should not be significantly different than the current ones.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services
Project Name or Title: Replace Maintenance and Program Equipment

Department Priority: 2 of 17
Eden #: 310-6681-80400-56006
Proj. #: C0177 ☑ CS ☐ AI

Project Description and Location:

This request is for the purchase of replacement equipment used by facility maintenance crews and program/service delivery facilities. Equipment replaces overly used or non-working equipment that is necessary for the provision of quality recreation programs, services and facilities.

Project Justification:

Within facilities, program/service equipment such as basketball goals, fitness equipment and canoes have a production service life. By assigning life cycles to our current equipment and planning on replacement over the long -term budgetary process, resources can be allocated more evenly over the years. Putting these purchases off to later years will lead to higher costs every 3-5 years. Over one-half million citizens are served by our Department's facilities, parks, and programs, and they expect and deserve clean, safe, and properly maintained buildings, parks and program equipment.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$25.0	$0.0	$40.0	$30.0	$30.0	$30.0	$250.0	$405.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$25.0	$0.0	$40.0	$30.0	$30.0	$30.0	$250.0	$405.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$25.0	$0.0	$40.0	$30.0	$30.0	$30.0	$250.0	$405.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$25.0	$0.0	$40.0	$30.0	$30.0	$30.0	$250.0	$405.0

Start Date: 7/1/2000
End Date: 6/30/2021

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services - Arts
Project Name or Title: Morton Lighting Dimmer System and Lighting Board

Department Priority: 4 of 17
Eden #:
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

Replace the Morton's lighting dimmer system and lighting board with a modern, serviceable electronic system.

Project Justification:

*Emergency Request: The present dimmer system (circa 1992) that controls all of the stage and auditorium lighting functions has passed its life expectancy and could shut down completely at any time. Replacement parts to maintain the system are no longer available and 3 racks are no longer functional. In trying to maximize the system during the original installation, the operator tried to double-up the capacity beyond the specifications of the equipment. This problem increases the likelihood of failure. In the event of a complete system crash, the Morton would not be able to use the auditorium or rent the facility. This would have a severe negative impact on the Morton's ability to generate income.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$40.0	$0.0	$0.0	$0.0	$0.0	$40.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$40.0	$0.0	$0.0	$0.0	$0.0	$40.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$40.0	$0.0	$0.0	$0.0	$0.0	$40.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$40.0	$0.0	$0.0	$0.0	$0.0	$40.0

Start Date: 8/1/2012
End Date: 8/15/2012

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services - Arts
Project Name or Title: Morton Theatre Energy Efficient Lighting Equipment

Department Priority: 7 of 17
Eden #:
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

Replace existing stage and auditorium lighting with energy efficient and modern LED system.

Project Justification:

The current lighting equipment used for stage productions at the Morton has reached its 15 year life span and will need replacement. The addition of LED worklights, LED Cyclorama/floodlights, and LED stage footlights would also allow greater flexibility in servicing clients and be far more energy efficient. Currently the stage footlights are not operational due to fire code issues, so this project would include the installation of LED lights in that location.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.0	$20.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.0	$20.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.0	$20.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.0	$20.0

Start Date: 7/1/2016
End Date: 12/31/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Arts/Lyndon House
Project Name or Title: Energy Savings Equipment

Department Priority: 5 of 17
Eden #:
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

Energy savings would be realized by changing out old pneumatic thermostats to DDC thermostats. This would require computer system changes in the network manager, as well as changing out all thermostats to have more control of individual spaces and better control of air handler units based on temperature demand. The installation of a room humidistat system in the historic house would also realize long term savings. The historic house system stays in occupied mode 24/7 because the humidity must be kept up to 50 % to keep the antique furnishings from cracking. This change would allow for setting unoccupied hours, realizing energy savings. Finally, gallery lights could be made more efficient by changing out lights to compact florescent floodlights.

Project Justification:

Electrical cost at LHAC is significantly high. All changes that could be made by staff have been made, such as adjusting thermostats to limit occupied hours and resetting occupied temperatures to 66 degrees in winter and 80 degrees in summer. The project cost is estimated to be $123,000 in year 2016. The predicted energy savings is estimated to be $43,000 in the year 2016 and more each susequent year.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$50.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2016
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$50.0	10/1/2016
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$50.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$50.0	Thousands

Impact on Annual Costs:

Completion of the project would lower annual operating costs through the lowered electrical bill. Energy savings is predicted to be about $43.0 after the work is completed in 2016 for the first full year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Upgrade/Maintenance of Geographic Information System

Department Priority: 1 of 5
Eden #: 310-6456-00000-56003
Proj. #: c0481 ☑ CS ☐ AI

Project Description and Location:

Upgrade and maintenance of Geographic Information System (GIS) hardware and software housed in the Planning Department for use by that department as well as CIS, Transportation and Public Works, Planning and Zoning, Public Utilities and the Tax Assessor's Office. Licensing and software maintenance will require annual updates. Hardware will most likely be updated every two years.

Project Justification:

Computer Information Services, Transportation and Public Works, Planning & Zoning, Public Utilities and the Tax Assessor's Office will establish a maintenance cycle to upgrade and maintain their GIS hardware and software. A common source of maintenance funding will ensure GIS system stablility and function. Hardware and software consistency will improve coordination and efficiency by simplyfing technical assistance and support between departments. Also, increased capability and speed due to technological improvements and advances in hardware and software will be required as data storage and system utilitization increase. It should be noted that all Athens-Clarke County departments benefit from the GIS hardware and software, either directly or indirectly. Therefore, proper annual maintenance to the system is necessary to maximize the potential benefits available through GIS.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$25.0	$25.0	$25.0	$25.0	$50.0	$80.0	$230.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$25.0	$25.0	$25.0	$25.0	$50.0	$80.0	$230.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$25.0	$25.0	$25.0	$25.0	$50.0	$80.0	$230.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$25.0	$25.0	$25.0	$25.0	$50.0	$80.0	$230.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Purchase Replacement Scanner/Plotter

Department Priority: 4 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Funds to acquire a replacement large format Scanner / Plotter to be housed in the Planning Department for use by the Planning Department and various ACC departments, agencies, and organizations.

Project Justification:

The existing Scanner / Plotter is invaluable to the work of the Planning Department in providing large format maps, charts and plans to various entities including the Planning Commission, Mayor and Commission, Hearings Board, and other public decision-making bodies. The existing machine is nearing the end of its useful life (approximately ten years) and will need to be replaced.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	$25.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	$25.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	$25.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	$25.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Criminal Investigation
Project Name or Title: Replace Drug Task Force Vehicles

Department Priority: 2 of 9
Eden #: 310-6341-40200-55002
Proj. #: C0085 ☑ CS ☐ AI

Project Description and Location:

Replacement funds for four (4) undercover vehicles for the Drug Investigation Unit.

Project Justification:

The officers and vehicles' effectiveness is limited once they are identified by suspects. Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles. Vehicles are traded-in each year so that they will be under warranty. This practice limits vehicle repair costs to the county.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

As the number of vehicles allocated to the department is not increased by such a program, associated costs (fuel, maintenance, etc.) are not expected to increase.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Drug Task Force
Project Name or Title: Replace CID Drug Task Force Vehicles

Department Priority: 1 of 9
Eden #: 310-6341-40201-55002
Proj. #: C0008 ☑ CS ☐ AI

Project Description and Location:

Replacement funds for four (4) undercover vehicles for the Drug Investigation Unit.

Project Justification:

The officers and vehicles' effectiveness is limited once they are identified by suspects. Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles. Vehicles are traded-in each year so that they will be under warranty. This practice limits vehicle repair costs to the county.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$29.0	$15.0	$29.0	$29.0	$29.0	$29.0	$145.0	$305.0	Thousands

Impact on Annual Costs:

As the number of vehicles allocated to the department is not increased by such a program, associated costs (fuel, maintenance, etc.) are not expected to increase.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Information Management
Department Priority: 6 of 9
Project Name or Title: Digital In-Vehicle Cameras & Electronic Data Storage
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

A state of the art digital in-vehicle camera systems to be installed in (approx. 100) patrol cars and on police motorcycles. This system includes a front camera to record the event and rear camera to record backseat occupants where applicable. The system also includes wireless microphones capable of capturing conversations between officers and individuals up to 1000 feet away from the patrol vehicle. The system downloads and stores video and audio footage digitally for use in court and for supervisory reviews as mandated by national accreditation (CALEA) standards.

Project Justification:

This system will replace analog (VHS) style patrol car cameras, with digital style recording devices that offer numerous advantages. There will be fewer parts that will wear out as with a VCR. The system allows sharing of data electronically (via a network) with prosecutors. The system records during a vehicle stop whether the record button is on/off, and can capture several minutes of video prior to the officer initiating the stop. Further, with motorcycle officers averaging hundreds of citations monthly, juries have found portions of the current audio tape record systems troubling as they have been unable to discern what was exactly said by the violator or the officer due to background noise.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0

Start Date: 7/1/2014
End Date: 7/1/2015

Note: All Amounts in Thousands

Impact on Annual Costs:

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the enviornment in which such systems operate.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Uniform
Project Name or Title: Traffic Motorcycle Replacement Program

Department Priority: 5 of 9
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Replacement of Traffic Section motorcycles that are used for traffic safety, the enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. These motorcycles are used daily (weather permitting) by the traffic officers assigned to the traffic section. The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones and other duties associated with traffic enforcement. This project will provide funds for the maintenance of motorcycle assets and provide necessary funds for the trade in /purchase of two (2) new police motorcycles per year and allow for a 5 year rotation of the motorcycle fleet.

Project Justification:

The Harley-Davidson Company/Cycle World of Athens had provided law enforcement agencies with new motorcycles on an annual basis for $1 as part of a specialized lease program; this program was terminated by the company in 2007. The department is in need of a life cycle replacement program and funds for the maintenance of the traffic motorcycles. The current total price for a new Harley-Davidson police motorcycle (fully equipped) is approximately $15,200. Used models 2004-2005 are currently selling for $11-11,500. It is estimated that it will take approximately $5,000 to acquire and equip each new Police motorcycle in FY11. Maintenance of the police motorcycle fleet was $15,916 in FY08.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2011
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0	Thousands

Impact on Annual Costs:

Impacts on operating/replacement budgets are expected to main consistent with the current costs associated with the operation of the Traffic Enforcement Unit.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Replacement of Courthouse Security Screening Equipment

Department Priority: 4 of 4
Eden #: 310-6226-25200-56090
Proj. #: C0500 ☑ CS ☐ AI

Project Description and Location:

This project involves the purchase of two Security Screening X-ray machines (PX-M model at $30,750) and two Walk-Through Metal Detector (PM200 model at $5,300 each) in FY15 to replace existing equipment, which has an approximate ten year life cycle. Cost is estimated at $72,200 based on a ten year life cycle. After the first year of purchase, there will also be operating expenses for a maintenance plan at an annual cost (for both sets of machines) of $11,000.

Project Justification:

The Security Screening machines and the Walk-Through Metal Detectors are essential to providing the necessary security for the Clarke County Courthouse. The Screening machines are able to scan packages and other belongings that are brought into the Courthouse and display images of such property for the purpose of detecting weapons and/or explosive devices. The advanced features of the Security Screening machine include operator assistance, image archiving, and threat image projection. The Walk-Through Metal Detectors have the capability to detect metal objects in eight different zones within its frame. It will also provide a visual display that pinpoints the area of alarm.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$72.2	$0.0	$0.0	$72.2
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$72.2	$0.0	$0.0	$72.2
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$72.2	$0.0	$0.0	$72.2
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$72.2	$0.0	$0.0	$72.2

Start Date: 7/1/2005
End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs = $11,000. Annual Replacement Costs = $7,300.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Replace Prisoner Transport Bus

Department Priority: 3 of 4
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

Project Justification:

The existing prisoner transport bus is used to transport inmates from the jail to the courthouse, and back to the jail after court appearances. It's vital and necessary to the Sheriff's Office in that it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0

Start Date: 2/1/2000
End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs = $4,400. Annual Replacement Costs = $17,000.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport
Project Name or Title: Airport Facilities Life Cycle Program

Department Priority: 2 of 5
Eden #: xxx-6451-50000-53003
Proj. #: c0570 ☑ CS ☐ AI

Project Description and Location:

Maintain airport facilities and repair and/or replace equipment.

Project Justification:

Provide funding to maintain airport facilities such as painting buildings, replacement of furniture, replacement of roofs, replacement of flooring, and HVAC systems. Replacement and repair of flightline equipment.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$50.0	$0.0	$50.0	$25.0	$50.0	$50.0	$565.0	$790.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Annually
Airport Enterprise	$234.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$234.0	End Date:
Total Sources	$284.0	$0.0	$50.0	$25.0	$50.0	$50.0	$565.0	$1,024.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$284.0	$0.0	$35.0	$17.0	$35.0	$35.0	$400.0	$806.0	
Equipment/Furnishing	$0.0	$0.0	$15.0	$8.0	$15.0	$15.0	$165.0	$218.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$284.0	$0.0	$50.0	$25.0	$50.0	$50.0	$565.0	$1,024.0	Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Facilities Life Cycle Maintenance Program

Department Priority: 1 of 15
Eden #: 310-6458-57400-53003
Proj. #: C0188 ☑ CS ☐ AI

Project Description and Location:

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpets and emergency generators. A 3% inflation factor has been applied.

Project Justification:

This program is required to ensure that adequate funds are available, on an recurring basis, to maintain facilities owned by the Athens-Clarke County Government. Replacements covered under this program are necessary to protect the financial investment Athens-Clarke County has in their public facilities. Timely replacement of failing components extends the facilities life expectancy and creates a safer and more productive work environments. Cost estimates were obtained from the Facilities Management staff and through professional services.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$300.0	$300.0	$100.0	$200.0	$250.0	$250.0	$4,000.1	$5,400.1	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$300.0	$300.0	$100.0	$200.0	$250.0	$250.0	$4,000.1	$5,400.1	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$300.0	$300.0	$100.0	$200.0	$250.0	$250.0	$4,000.1	$5,400.1	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$300.0	$300.0	$100.0	$200.0	$250.0	$250.0	$4,000.1	$5,400.1	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Athens Downtown Development Authority
Project Name or Title: Parking Facilities Life Cycle Program

Department Priority: 10 of 15
Eden #: 310-6458-57202-53002
Proj. #: C0230 ☑ CS ☐ AI

Project Description and Location:

Maintain parking facilities and repair and/or replace parking meters as well as maintain equipment and software for the ticket system. Currently planned projects include: (1) Citation software and hardware upgrade, $32.5 K; (2) Parking lot resurfacing and stripping, $10K; and (3) Digital meter repair and replace, $3.5K; (4) Pay and Display repair parts, $5K.

Project Justification:

Provide funding to maintain parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Note: All Amounts in
Total Project Costs	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Landscape Life Cycle Program

Department Priority: 8 of 15
Eden #: 310-6458-57300-53003
Proj. #: C0182 ☑ CS ☐ AI

Project Description and Location:

The purpose of this project is to provide or restore Athens-Clarke County (ACC) landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, or (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACC parks, rights-of-way, and facilities.

Project Justification:

The Landscape Management Division annually responds to events requiring landscape plantings and support systems for ACC properties. The consequence of not responding is deteriorated conditions, a negative public image and limits to programmed activities. This Capital "life cycle" Program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff and improves asset life expectancy. For FY10 and beyond increased attention will be given to forest management and restoring natural habitat in areas where invasive plants (Ex: kudzu and privet) are taking over natural areas (Ex: Greenway, Memorial Park). A combination of chemical, mechanical and other methods will be used, with an emphasis on environmentally compatible methods where possible.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$150.0	$270.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$150.0	$270.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$16.0	$16.0	$16.0	$16.0	$16.0	$16.0	$120.0	$216.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$4.0	$4.0	$4.0	$4.0	$4.0	$4.0	$30.0	$54.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$150.0	$270.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Serives
Project Name or Title: Existing facilities - Renovations and Improvements

Department Priority: 1 of 17
Eden #: 310-6681-80400-53003
Proj. #: C0246 ☑ CS ☐ AI

Project Description and Location:

This project will allow for needed repairs, maintenance and/or replacement to existing facilities. This includes worn mechanical systems, making changes requires to maintain compliance with Title III of the Amiericans with Disabilities Act (ADA) and updating equipment to standards recommended by the consumer Product Safety Commission & Industry "best practices" standards. This project provides a continuing funding source to rehabilitate facilities and to address safety and redesign issues; also the maintenance needed to maintain Leisure Services buildings/structures, facilities and parks. See attached list for details.

Project Justification:

This project is intended to allocate resources evenly over the years in order to keep our facilities safe, well maintainted, and efficient to operate. By assigning life cycles to our assets and planning major renovations we can maintain and improve our existing infrastructure without incurring large expenses every 3-5 years. An increase in the number of park users requires an increase in maintenance management practicies.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$50.0	$25.0	$50.0	$50.0	$50.0	$50.0	$5,682.5	$5,957.5
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$50.0	$25.0	$50.0	$50.0	$50.0	$50.0	$5,682.5	$5,957.5
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$50.0	$25.0	$50.0	$50.0	$50.0	$50.0	$5,682.5	$5,957.5
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$50.0	$25.0	$50.0	$50.0	$50.0	$50.0	$5,682.5	$5,957.5

Start Date: 7/1/2012
End Date: 6/30/2021

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services
Department Priority: 3 of 17
Project Name or Title: Pool Repairs and Renovations
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will allow for large-scale repairs to the Department's five swimming pools. FY12 repairs include replacing the pool shell at Rocksprings Park and replacing the pool deck at Lay Park. Also, at Bishop Park it will include replacing the marcite and repairing pool cracks and damaged tiles. In FY13, funding will be used to replace pool lights at Memorial Park. In FY14, major repairs will be made to Memorial Park and East Athens Community Center pools, and in FY15 the diving fulcrums will be replaced at Bishop Park.

Project Justification:

This project proposes the repair and renovation of existing commercial pool facilities. The completion of these repairs will maintain the current level of aquatic services that Leisure Services provides to the ACC community each summer. Maintaining the existing pool facilities allows the life of each facility to be extended until further funding can be secured to complete a total renovation of each pool. Some repairs may be done by in-house crews to limit the costs associated with outside contractors and labor.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$50.0	$25.0	$0.0	$25.0	$0.0	$250.0	$350.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2011
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$50.0	$25.0	$0.0	$25.0	$0.0	$250.0	$350.0	06/60/21
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$50.0	$25.0	$0.0	$25.0	$0.0	$250.0	$350.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$50.0	$25.0	$0.0	$25.0	$0.0	$250.0	$350.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Department Priority: 17 of 17
Project Name or Title: Sandy Creek Park Renovation
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project includes the renovation of existing park facilities and infrastructure built in the late 1970's (e.g. Community Building, all restrooms, picnic shelters, redevelopment/redesign of the Visitor Center, relocation of the gatehouse, re-development of the boat dock and storage area (Yacht Club), etc.), and development of the 79 acre Baxton Cook property along Nowhere Rd. including a second park entrance to Cook's property/Nowhere Rd. Also included is completion of several ongoing projects to include a SPLOST 2000 project (beach pavilion) and completion of the final 4 holes of the Disc Golf Course. New projects include 2 additional dog parks, a pedestrian foot bridge, and acquiring additional land to preserve & protect the park.

Project Justification:

Renovation and phased development of regional park in accordance with 1981 park master plan, 1994 Leisure Services Master Plan, current trends in outdoor recreation, community needs, meeting national park standards and compliance with ADA standards. Project guides park development for the next 25 years. Development of the park will increase revenues, add value to leisure services system, attract visitors, provide healthy outdoor recreation opportunities, meet demands for trail and disc golf expectations, provide vital greenspace, preserve critical wildlife habitat, facilitate social interactions, enhance sense of wellness, preserve public land, and improve customer service capabilities to all visitors.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$395.0	$395.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$5.0	$5.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0

Start Date: 7/1/2017
End Date: 6/1/2021

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating: $120/($193 revenue) Replacement: $275

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Energy Management Program

Department Priority: 5 of 15
Eden #: 310-6458-57400-53003
Proj. #: C0487 ☑ CS ☐ AI

Project Description and Location:

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACC facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a 1 time life-cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings. Principal projects for FY12 include lighting upgrades at numerous facilities. Proposed long range projects include solar water heating @ CCCI & Jail; solar photo voltaic panels @ Courthouse Parking Deck; and ball field lighting.

Project Justification:

The justification for this project is reduction in energy consumption and proven energy cost savings. An energy audit conducted in March 2005 revealed that an estimated $17,000 per year is already being saved as a direct result of previously implemented energy saving efforts. Projects completed in subsequent years will increase savings to Athens-Clarke County and reduce our carbon footprint. It is felt that further savings could be realized through a broader program application and additional annual funding.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$20.0	$0.0	$20.0	$150.0	$190.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$20.0	$0.0	$20.0	$150.0	$190.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$10.0	$0.0	$10.0	$30.0	$50.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$10.0	$0.0	$10.0	$120.0	$140.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$20.0	$0.0	$20.0	$150.0	$190.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Department Priority: 6 of 17
Project Name or Title: Property Boundary Program
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Funding needed to survey, permanently mark, and update/consolidate deeds of property owned by ACC and managed by Leisure Services. Establishment of boundary lines, for the creation of consulted deeds, and the integration of property restrictions into the GIS planning database. This would include: Memorial Park, Holland Youth Sports Complex, Greenway, Sandy Creek Greenway (Cook's Trail), Sandy Creek Nature Center and Sandy Creek Park. For new acquisition, staff has started placing permanent markers along any boundary that may not be easily distinguished.

Project Justification:

Properties comprising the Leisure Services Department encompass over 50 miles of boundary lines. Less than 40% of these boundaries can currently be located. Explosive development along park boundaries has created issues ranging from direct property encroachment and sediment and stormwater run off, to the creation of unofficial or illegal access points. Unmarked property boundaries severely hamper public safety and Leisure Services personnel's ability to address these issues;. Funds requested for this project are to provide surveys and permanent marking of boundaries which staff and adjacent land owners are unable to determine. Additionally, funds are also requested in order to be able to consolidate deeds thereby reducing the number of parcels tracked by Leisure Services, Planning and Tax Assessors staff.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$350.0	$0.0	$350.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$350.0	$0.0	$350.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$350.0	$0.0	$350.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$350.0	$0.0	$350.0

Start Date: 7/1/2013
End Date: 7/1/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating: .5 Replacement: 1.0

Athens-Clarke County Capital Project Data Sheet

Department/Division: Mayor's Office/Public Information
Project Name or Title: Access Channels - Equipment & Maintenance

Department Priority: 1 of 1
Eden #: 310-6101-00101-56002
Proj. #: c0084 ☑ CS ☐ AI

Project Description and Location:

ACC receives approximately $80,000 annually as part of the Cable Franchise Agreement. These funds are to support capital expenses / equipment related to Athens-Clarke County cable access channels: ACTV - Channel 7, Clarke County School District educational access channel and the University of Georgia educational access channel.

Project Justification:

In accordance with the Cable Franchise Agreement this funding is to be used for equipment replacement and maintenance for ACTV, CCSD and UGA access channel broadcasts.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0	$880.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0	$880.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0	$880.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0	$880.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Other General Administration
Project Name or Title: Capital Contingency

Department Priority: 1 of 2
Eden #: 310-6119-00000-59099
Proj. #: c0124 ☑ CS ☐ AI

Project Description and Location:

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

Project Justification:

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$30.0	$30.0	$50.0	$50.0	$500.0	$660.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$30.0	$30.0	$50.0	$50.0	$500.0	$660.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$30.0	$30.0	$50.0	$50.0	$500.0	$660.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$30.0	$30.0	$50.0	$50.0	$500.0	$660.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Update Aerial Photos

Department Priority: 3 of 5
Eden #: 310-6456-00000-21013
Proj. #: c0350 ☑ CS ☐ AI

Project Description and Location:

Maintenance of Athens-Clarke County's Geographical Information System (GIS) Base Map.

Project Justification:

Past policy has been to have new aerial photography produced every five years with new planimetric data (roads, building footprints, utilities, etc.) and topographic data (two foot contours) created every ten years. Maintenance of this data provides the County's GIS with the most current and accurate information for use by the government and community. The County was last flown in 2008 and new aerial photos were produced. The ten year update of photographic, planimetric, and topographic data was completed in 2008. The next scheduled 5-year flight will be in FY13.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$350.0	$500.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$350.0	$500.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$350.0	$500.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$350.0	$500.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Pictometry Data and System Development

Department Priority: 5 of 5
Eden #: 310-6456-00000-56003
Proj. #: c0427 ☑ CS ☐ AI

Project Description and Location:

Funds to develop a database of digital oblique aerial photos that would be incorporated into the existing GIS and updated every two years, at a cost of approximately $60,000 per update.

Project Justification:

As part of the ongoing development of a comprehensive GIS for Athens-Clarke County, the Planning Department has incorporated a Pictometry system with the existing data. Pictometry is a commercially developed product that is based on digital oblique aerial photos that, when combined with standard aerial photography and orthorectified, makes it possible to view all sides of vertical features in the landscape and built environment. This data is also scaled so that these vertical features can be analyzed with the same relative accuracy as features viewed only in traditional plan-view photos. In order to maintain the accuracy of the data, it is recommended that the aerial data used for the Pictometry system be updated biannually. Like all data managed using GIS, the Pictometry information will benefit all departments of the Athens-Clarke County government and the general public.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$30.0	$30.0	$30.0	$30.0	$150.0	$270.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$30.0	$30.0	$30.0	$30.0	$150.0	$270.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$30.0	$30.0	$30.0	$30.0	$150.0	$270.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$30.0	$30.0	$30.0	$30.0	$150.0	$270.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport
Project Name or Title: Local Match for Airport Capital Grants

Department Priority: 1 of 5
Eden #: 310-6451-50100-53001
Proj. #: C0334 ☐ CS ☑ AI

Project Description and Location:

This project provides matching funds for Airport Improvement Projects (AIP) and other grants funded by the FAA and/or Georgia Department of Transportation (GDOT). Scheduled projects for FY12 include the Runway 9/27 Extension Project Grading and Drainage.

Project Justification:

The Runway 9/27 Extension Project has been approved by the FAA and Athens-Clarke County. This request is for the 2.5% local matching funds for the Grading and Drainage portion of the project. The FAA will provide 95% funding and the GDOT will provide 2.5%.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$250.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Annually
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$250.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$250.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$250.0	Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transit / Operations and Maintenance
Project Name or Title: Local Match for Transit Capital Grants

Department Priority: 1 of 1
Eden #: 310-6452-51000-55020
Proj. #: C0376 ☑ CS ☐ AI

Project Description and Location:

Provides the local match for various Federal and State Transit Capital Grants. Typical funding is 80% Federal-20% local match because the State of Georgia has cut state match from all transit captial projects. Projects receiving annual grants and matching dollars are for replacements and expansions of buses, demand response vans, support vehicles, capital maintenance items, transit facilities improvements, bus shelters and benches and other transit related capital equipment. This project corresponds to the approved 2011-2014 Transportation Improvement Plan (TIP) and the Madison Athens Clarke Oconee Regional Transportation Study (MACORTS) 2015-16 Second Tier and 2035 Long Range Plan Transportation Plan.

Project Justification:

The Federal Transit Administration and the Georgia Department of Transportation recommend replacement of buses when they are 12 years old and vans when they are 7-years old. The average replacement cost is $410,000 per bus and $110,000 for vans. All grants now require a 20% local match, which is refected in the increased funding levels. It's anticipated that Federal funding will be available in FY12 for various capital maintenance items and other capital equipment replacements. SPLOST 2005-2011 funding is available to cover the local match required for all vehicle replacements and a portion of Bus Stop Improvemts in the upcoming years.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$350.0	$650.0
SPLOST	$0.0	$500.0	$500.0	$700.0	$750.0	$750.0	$3,500.0	$6,700.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$50.0	$550.0	$550.0	$750.0	$800.0	$800.0	$3,850.0	$7,350.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$50.0	$550.0	$550.0	$750.0	$800.0	$800.0	$3,850.0	$7,350.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$50.0	$550.0	$550.0	$750.0	$800.0	$800.0	$3,850.0	$7,350.0

Start Date: on-going
End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Roadway Safety Devices (Life Cycle)

Department Priority: 5 of 16
Eden #: 310-6453-52100-52006
Proj. #: C0428 ☑ CS ☐ AI

Project Description and Location:

Transportation & Public Works installs three primary roadway safety devices: guardrails, raised pavement markers, and pavement markings. The guardrail portion is a continuing program that includes replacement of old & damaged guardrails and installation of new guardrails where applicable. The high priority locations are guardrails along bridge approaches. Raised pavement markers include the replacement & installation of pavement markers & fire hydrant location identifiers. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersections lines throughout Athens-Clarke County.

Project Justification:

Providing for safe travel on Athens-Clarke County roadways is a key component of the day-to-day functions of the Transportation & Public Works Department. These roadway safety devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night for all citizens and motorists in Athens-Clarke County. Additionally, the raised pavement marker program now includes the installation of blue markers to identify fire hydrants locations. Traffic Engineering's work scope for long-line striping has also expanded to include the use of thermoplastic markings instead of paint wherever possible.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0	$675.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0	$675.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0	$675.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0	$675.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget sign/marking line item will need to be increased an additional $75,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Replace Traffic Signal Systems (Life Cycle)

Department Priority: 9 of 16
Eden #: 310-6453-52100-52006
Proj. #: C0094 ☑ CS ☐ AI

Project Description and Location:

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 162 traffic signals, 84 of which are owned by ACC; 72 are owned by GDOT; and six (6) are owned by UGA. The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately 10 years. To effectively address the need to upgrade these systems, it is necessary to totally upgrade at least nine (9) intersections annually (typically GDOT provides the equipment to upgrade their signals at no direct cost to ACC). This upgrade also requires that signal timings be adjusted throughout the entire signal network.

Project Justification:

The costs to maintain traffic signal equipment increase as the equipment ages beyond 10 years. As the equipment wears out and malfunctions occur, the traffic signals fail to operate efficiently which creates traffic congestion. Upgrades to all traffic signals include new wiring, new controller, new signal heads, new poles (as required), and vehicle detection (both in-pavement loops and video detection).

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$75.0	$50.0	$50.0	$80.0	$85.0	$50.0	$450.0	$840.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$75.0	$50.0	$50.0	$80.0	$85.0	$50.0	$450.0	$840.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$75.0	$50.0	$50.0	$80.0	$85.0	$50.0	$450.0	$840.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$75.0	$50.0	$50.0	$80.0	$85.0	$50.0	$450.0	$840.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for traffic signal maintenance will need to be increased an additional $50,000 to address the signal upgrade needs. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Upgrade Street Name Signs

Department Priority: 11 of 16
Eden #: 310-6453-52100-52006
Proj. #: C0544 ☑ CS ☐ AI

Project Description and Location:

The program will continue upgrading overhead street name signs at the remaining signalized intersections throughout Athens-Clarke County outside of the downtown area. Of the approximately 160 signalized intersections, 80 have been upgraded since the project began in FY08. This project includes funding to upgrade the remaining 80 intersections, at an average cost of $1,000 per intersection. The overhead street name signs replacement will continue in FY12 and be completed in FY14. In addition, there are approximately 5,000 non-reflective traffic signs within residential developments that have outlived their ten-year life cycle. This project will also address the replacement of approximately 500 signs a year ($50/sign) over the next ten years. Both types of signs are expected to have a useful life of fifteen years.

Project Justification:

There are existing street name signs at most of the signalized intersections in Athens-Clarke County; however, many intersections do not have overhead signs on most of the approaches. This upgrade will install overhead street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night. Additionally, the new signs will have block numbers on them to aid emergency services personnel and visitors to Athens-Clarke County. This program will include the replacement of traffic signs within residential developments that have outlived their life cycle. This is proposed to address the 2012 Federal mandate and support our long-term plan to have all traffic signs meet the new established reflectivity standard.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the sign/marking line item would need to be increased by an additional $20,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 6 of 16
Project Name or Title: Bridge Maintenance and Improvement Program
Eden #: 310-6453-52200-52004
Proj. #: C0449 ☑ CS ☐ AI

Project Description and Location:

This program provides maintenance, rehabilitation, and construction on bridges on local roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Biannual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff.

Project Justification:

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. However, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, but could be used in future years for improvements to meet current design standards. Additional funding has been included in the SPLOST 2011 program and Georgia Department of Transportation funding sources, such as State-Aid. The FY12-FY20 budget years incorporates the funding from the SPLOST 2011 referendum project Road and Bridge Improvement and Replacement Program (approx. $2,700,000 of the total $15,580,000 project budget).

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,000.0	Start Date:
SPLOST	$249.2	$0.0	$500.0	$0.0	$400.0	$400.0	$1,400.0	$2,949.2	ongoing
GDOT	$0.0	$0.0	$100.0	$100.0	$0.0	$0.0	$500.0	$700.0	End Date:
Total Sources	$249.2	$100.0	$700.0	$200.0	$500.0	$500.0	$2,400.0	$4,649.2	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$10.0	$10.0	$10.0	$10.0	$10.0	$50.0	$100.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$50.0	$50.0	$50.0	$25.0	$25.0	$250.0	$450.0	
General Construction	$249.2	$40.0	$640.0	$140.0	$465.0	$465.0	$2,100.0	$4,099.2	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$249.2	$100.0	$700.0	$200.0	$500.0	$500.0	$2,400.0	$4,649.2	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $100,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Pavement Maintenance Program (Life Cycle)

Department Priority: 1 of 16
Eden #: 310-6453-52200-52005
Proj. #: C0183 ☑ CS ☐ AI

Project Description and Location:

This Life Cycle program provides for the maintenance, repair and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

Project Justification:

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. Included in the program are approximately 130 lane miles of arterial roads (10-year maintenance frequency), 290 lane miles of collector roads (12 to 15-year frequency), and 840 lane miles of local roads (15 to 20-year frequency). This is a life cycle item with an identified annual cost of between $2.3 and $3.0 million. Approximately $750,000 a year will be utilized from the SPLOST 2011 program and it is expected that the Georgia Department of Transportation's declining revenues will reduce their contribution to $250,000 a year toward these improvements. Pavement reconstruction projects will continue to be a significant expense to the overall program.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$600.0	$500.0	$200.0	$250.0	$250.0	$250.0	$4,750.0	$6,800.0	Start Date:
SPLOST	$1,061.0	$750.0	$750.0	$750.0	$750.0	$750.0	$3,000.0	$7,811.0	ongoing
GDOT	$0.0	$250.0	$250.0	$250.0	$250.0	$250.0	$1,250.0	$2,500.0	End Date:
Total Sources	$1,661.0	$1,500.0	$1,200.0	$1,250.0	$1,250.0	$1,250.0	$9,000.0	$17,111.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$1,661.0	$1,445.0	$1,145.0	$1,195.0	$1,195.0	$1,195.0	$8,725.0	$16,561.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$55.0	$55.0	$55.0	$55.0	$55.0	$275.0	$550.0	Note: All Amounts in
Total Project Costs	$1,661.0	$1,500.0	$1,200.0	$1,250.0	$1,250.0	$1,250.0	$9,000.0	$17,111.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $600,000. If it is approved, the operating budget would stay the same.
Note: The Other category covers the Salary and Benefits expenses associated with the Public Works Inspector position assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 15 of 16
Project Name or Title: School Area Infrastructure Capital Projects
Eden #: 310-6453-52200-52006
Proj. #: C0545 ☑ CS ☐ AI

Project Description and Location:

These are small roadway and pedestrian improvement projects adjacent to Clarke County school sites where infrastructure projects have been identified to deal exclusively with a need that either currently exists or is created by school expansion or other internal site changes. Funds from previous years have been used to convert electric school flashers to solar power at various elementary schools sites throughout Athens-Clarke County.

Project Justification:

In the past, these types of improvement projects immediately adjacent to schools have been handled within the current operating budget of Transportation & Public Works, typically at the expense of other infrastructure needs. This capital project has allowed Transportation & Public Works to continue to address these infrastructure needs from a dedicated source of funds without competing against other improvements. The projects will range from small intersection improvements to crosswalk modificiations to stormwater conveyance system upgrades. The FY12-FY14 budget years incorporates the funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program (approx. $700,000 of the total $5,200,000 project budget) for pedestrian improvements around elementary schools.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$250.0	$300.0	Start Date:
SPLOST	$0.0	$350.0	$200.0	$150.0	$0.0	$0.0	$0.0	$700.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$350.0	$200.0	$150.0	$25.0	$25.0	$250.0	$1,000.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$30.0	$25.0	$15.0	$0.0	$0.0	$0.0	$70.0	
General Construction	$0.0	$320.0	$175.0	$135.0	$25.0	$25.0	$250.0	$930.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$350.0	$200.0	$150.0	$25.0	$25.0	$250.0	$1,000.0	Thousands

Impact on Annual Costs:

There is no impact to the annual operating costs for FY12 since no capital funds from the general fund are being requested.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Recreation Division
Department Priority: 12 of 17
Project Name or Title: 12 Passenger Van
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

Purchase a 12 passenger van for the transport of patrons of the Neighborhood Community Centers to Leisure Services sponsored programs.

Project Justification:

The Neighborhood Community Centers located within the Broadacres, Parkview, and Rocksprings communities continually service over 8,000 patrons per year. The centers offer program opportunities to the community and could enhance leisure opportunities if they had the ability to transport participants to other sites. All three facilities currently share a vehicle with Memorial Park which becomes a logistical problem during the summer with 70 camp participants per day needing transportation. The Neighborhood Centers have had significant growth in participation over the last 5 years, and transportation for children and senior adult program participants has become inadequate. Upon completion of the first phase of Rocksprings Park Master Plan projected for 2010, the need for a passenger vehicle will only increase.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	$0.0	$45.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2015
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	$0.0	$45.0	6/30/2020
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	$0.0	$45.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	$0.0	$45.0	Thousands

Impact on Annual Costs:

Approximately $5.0 for Replacement ($1.3), Correcitve Maintenance ($.9), Preventive Maintenance ($.35), Insurance ($.35), and Fuel ($2.0).

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Athletics
Department Priority: 8 of 17
Project Name or Title: Soccer Field Lights for Holland Youth Sports Complex
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

This project is designed to add athletic field lighting to the two remaining soccer fields at Holland Youth Sports Complex. This request is in accordance with the 1996 master plan.

Project Justification:

Lighting the two remaining soccer fields would allow the Leisure Services Department to double the practice and game space for soccer programs after dark. The need for additional lights is a direct result of the growing demands for soccer as offered by Athens United Soccer Association and hosted by Leisure Services. The number of lighted fields in Leisure Services is limited, and they currently compete for space with department programs, other youth athletic providers, community rentals, and special events.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$480.0	$480.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$480.0	$480.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$480.0	$480.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$480.0	$480.0

Start Date: 11/1/2016
End Date: 6/30/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Cost of operating lights for two soccer fields $6.7 per year. Warranty for the lights will cover all maintenance for the first 20 years. After the warranty expires then maintenace needs will increase for light bulb and ballast replacements.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Uniform
Project Name or Title: Fund Public Safety Initiatives - Equipment & Technology

Department Priority: 3 of 9
Eden #: 310-6341-40000-56090
Proj. #: C0127 ☐ CS ☑ AI

Project Description and Location:

The Public Safety Initiatives provides funding for critical department programs and equipment, including non-recurring expenses and unforeseen departmental contracts. Non-recurring expenses include SRT equipment upgrades, IT upgrades (unavoidable), firearms trainer, bike replacement, Drug Education For Youth, Gang Resistance Education & Training, mobile command center equipment, state-of-the art emergency police lighting, speeder & cruiser enforcement, improved camera equipment, and increases in the West Precinct costs beyond the annual contract.

Project Justification:

The funding of this capital project is for crucial operational expenses and minor equipment and facility upgrades. Federal funds which once allowed for discretion in various spending areas, as with block grants, have mostly been replaced with more specifically tailored grants. This has made the acquisition of equipment to meet the specific needs of the department more difficult and less predictable as to the areas for which funding will be available. However, the department actively seeks funding opportunities. Because these public safety initiatives are not addressed by specific line items, it is crucial to provide them with adequate funding. This project also funds crucial programs and equipment that are not funded by specific line items.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$625.0	$725.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$625.0	$725.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$500.0	$600.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$125.0	$125.0
Total Project Costs	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$625.0	$725.0

Start Date: 7/1/2012
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Costs associated with the maintence of equipment/programs funded by the initiative may result in increased costs. By design the impacts to operating and/or replacement budgets, if any, will be minimal.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/ Support Operations
Project Name or Title: Renovate Training/Firing Range

Department Priority: 9 of 9
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

The Firing Range Renovation project is intended to improve and modernize the training provided to ACC police officers and detectives. The renovation includes five parts: 1) Renovate existing range facilities - $20,000. 2) Construct an on-site training classroom - $400,000. 3) Purchase a Firearms Training Simulator (FATS) system - $60,000. 4) Create a permanent area for administration of the Physical Qualifications Test - $10,000.

Project Justification:

Originally designed for a 60-person department, the 20-year-old firing range is now used by over 350 personnel. General repairs are needed throughout the facility. To maximize the effectiveness of training time, classroom space is required. This project is a must have if the state of Georgia is to approve ACCPD conducting its own mandate training course for recruits and avoid the $8,900 per recruit expense of training recruits at other academies. In addition to firing range requirements, the department would need to further develop operations to include a driving range. The department currently conducts basic emergency vehicle operations instruction in Forsyth. The lack of a driving facility restricts our ability to train officers for emergency driving in the front-wheel drive cars they actually operate at work.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	$795.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	$795.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$80.0	$80.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$425.0	$425.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$120.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$70.0	$70.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	$795.0

Start Date: 7/1/2016
End Date: TBD

Note: All Amounts in Thousands

Impact on Annual Costs:

Operational costs will likely increase as with increased usage of the site.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police
Project Name or Title: Enhance the Electronic Ticket System

Department Priority: 7 of 9
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

To meet operational needs and to maximize departmental efficiencies, the ACCPD proposes the issuance of one (1) Electronic Traffic Citation Device for each patrol vehicle, motorcycle and bicycle unit. Such units have already been deployed by the department on a limited scale. Each unit includes a thermal printer, electronic license reader and software for an existing laptop.

Project Justification:

This system will provide legible copies of each citation for the courts, police and citizens. Information is electronically delivered to the Department of Public Safety, Courts and ACCPD Records. The system will increase time available for directed patrol particularly when more than one offense is involved.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$25.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$25.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$25.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$25.0

Start Date: 7/1/2016
End Date: TBD

Note: All Amounts in Thousands

Impact on Annual Costs:

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the enviornment in which such systems operate. As the system requires paper and ink to generate a citation, the operating budget of the department will be influenced. However, with such a capability, the department will no longer require large numbers of citation booklets to be generated by outside vendors - a potential cost savings.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Public Safety Initiatives - Equipment & Technology

Department Priority: 2 of 4
Eden #: 310-6226-25000-56090
Proj. #: C0417 ☐ CS ☑ AI

Project Description and Location:

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

Project Justification:

Continue upgrade of offices, camera and recording systems at jail and courthouse, including repair and replacement of cameras, wiring, etc., as needed. Provide matching local funds for grants. These funds have been needed for local cash match monies for grants and will be needed for future grant opportunities.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$250.0	$350.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$250.0	$350.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$250.0	$350.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$250.0	$350.0

Start Date: 7/1/2005
End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Mobile Data Computers

Department Priority: 1 of 4
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project is designed to furnish a mobile laptop computer to each of our on-duty sworn personnel in our Warrant & Civil Unit and to outfit our patrol units with mounting hardware. Currently, the Sheriff's Office possesses 8 mobile laptop computers and 13 mounts. These items were purchased with a combination of grant funds in 2009 and through the Sheriff's operating budget in 2010. The Sheriff's Office is still in need of 3 mobile laptop computers (at a cost of $4850 each) and 6 mounting racks (at a cost of $1,260 each) for a grand total of $22,200. There is an approximate $40 monthly service fee per laptop computer.

Project Justification:

These computers could be utilized in or out of law enforcement vehicles to communicate with other Sheriff's Office personnel and UGA/ACCPD police departments, to write and transmit reports and court service records and access local, state and federal information systems. Demands on data entry personnel and the need for overtime will be reduced. Personnel will be able to directly access the most up to date information on arrest warrants, civil processes, vehicle registration, drivers license and other important information. Officer and citizen/community safety will benefit. Each mobile laptop computer has a projected 5 year lifecycle.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$77.3	$77.3
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$77.3	$77.3
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$77.3	$77.3
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$77.3	$77.3

Start Date: 7/1/2009
End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs = $5,300. Annual Replacement Costs = $15,500.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Space Allocation Program

Department Priority: 3 of 15
Eden #: 310-6458-57400-53003
Proj. #: C0074 ☐ CS ☑ AI

Project Description and Location:

The Space Allocation Program sets aside funds to be used for the renovation, acquisition or construction of new facilities in response to ACC space needs. The FY12 request is for funding the 2nd phase of a needs study to determine current & future space needs This 2nd phase includes ACCUG departments (approximately 50% of remaining departments) that are not in the ACC Courthouse. A high priority for FY12 will be implementation of tier 1 as far as our existing funding will allow and implementation of the previously mentioned phase II needs study. Please note that requests for further funding of the implementation phases have been delayed due to revenue challenges. The funding for years FY13 & FY14 currently show these approximate costs.

Project Justification:

The information gained from this project will provide important information needed to make long range decisions on allocation of building space, renovations required and projected costs. This will guide future requests such that projects are submitted for funding using a systematic approach.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$100.0	$225.0	$225.0	$225.0	$225.0	$1,415.0	$2,415.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$100.0	$225.0	$225.0	$225.0	$225.0	$1,415.0	$2,415.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$10.0	$25.0	$25.0	$25.0	$25.0	$140.0	$250.0
General Construction	$0.0	$90.0	$200.0	$200.0	$200.0	$200.0	$1,275.0	$2,165.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$100.0	$225.0	$225.0	$225.0	$225.0	$1,415.0	$2,415.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Fire Headquarters Renovation

Department Priority: 3 of 6
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Renovate and/or expand Headquarters portion of the existing facility located at 700 college ave. The project is requested to be funded in FY14, 15, and 16, with renovations to occur in FY17.

Project Justification:

Current facility was constructed in 1979; space allocation is inadequare for the number fo personnel assigned and the functions to be performed. Thirteen personnel are assigned to a space designed for six. The Prevention Bureau is particularly cramped, four Inspectors and an Administrative Secretary share the same office space. A store room and conference room have been converted to office space. Facility lacks adequate storage and security for records and files. Space may be available however significant renovations will be required before this space can be accessed and utilized. Expansion, however, may be necessary depending on the design and construction methods. Costs TBD; estimation will require a detailed analysis of need and qualified assessment fo the existing structure.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	tbd	tbd	tbd	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating costs of a renovated structure should be slightly reduced over current, due to efficiencies now available in construction methods and materials.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Department Priority: 9 of 17
Project Name or Title: Sandy Creek Nature Center Renovations
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

This project maintains aging facitlities at Sandy Creek Nature and ensures continued safety and long-term upkeep for buildings, roads, and trails. Included in the renovations are the Walker Hall Complex (Walker & Fireside buidlings), the original ENSAT building, the ADA boardwalk, stairs, steps and decks on trails, and 1/2 mile of paved road on the nature center property, the Allen House, and the Baber-Bridges Log House.

Project Justification:

The Walker Hall Complex was last renovated in 1994 and needs painting and insulation upgrades as well as deck repairs. The 20+ year old stairs to Claypit Pond at both Walker and on the trail need replacement. The road from ENSAT to Walker Hall was paved in 1983. It is heavily used by Greenway patrons and school buses. It is crumbling on the edges, has collapsing culverts and is buckled and missing asphalt in many areas. The ENSAT building, constructed in 1998, has not had any significant maintenance since. Baseboards and mechanical rooms need repair. The ADA Interpretive Trail (boardwalk), constructed in 1998, needs ongoing maintenance/lumber replacement. The Allen House is a hsitoric structure (ca. 1815) used heavily by Leisure Services. It needs interior renovations and stabilization - none have occurred since the 1980s.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$279.6	$279.6
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$279.6	$279.6
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$8.0	$8.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$177.7	$177.7
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$62.1	$62.1
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$31.8	$31.8
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$279.6	$279.6

Start Date: 7/1/2016
End Date: 6/1/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating: $0 Replacement: $0

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Athletics
Project Name or Title: Gymnastics Center Expansion

Department Priority: 10 of 17
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

Expand the Bishop Park gymnasium to add 10,000 SF of gymnastics programming space to include an observation area, class/meeting rooms, and preschool/day care area. This project is currently in the Master Plan for the Holland Youth Sports Complex, but this proposal would move the project to Bishop Park and expand the existing gymnastics facility to reduce both capital and operational costs. This project will double the current programming space, and allow the sharing of existing restrooms, registration area, and office space with current Bishop Park facility.

Project Justification:

The gymnasium at Bishop Park currently houses the gymnastics classes and birthday parties, and the baton programs. Over 1,700 students per year are served through these programs. The current 12,000 SF facility is over 30 years old. The baton program is held in areas with ceiling heights less than 10 feet limiting the size of the program and the level of skills that can safely be taught. The gymnastics program is currently operating in 5,000 square feet and not able to safely accomodate more than five classes or 40 students per hour in the afternoons and only one class per hour in the mornings. This has resulted in long waiting lists for most classes. In addition, the current space does not meet specifications to host competitive meets which can generate addtional revenue.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,463.0	$3,463.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,463.0	$3,463.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$460.0	$460.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,203.0	$2,203.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$600.0	$600.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,463.0	$3,463.0

Start Date: 7/1/2016
End Date: 6/1/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

Additional space will allow for more gymnastics and baton classes. This will require first year capital expense of $200.0 for gymnastics equipment, and annual operating expense for more instructors, supplies, and utilities. Total annual operating expense not including capital equipment equals $40.7 for year one. This amount will gradually increase each year as new classes and new participants are added. Annual replacement costs equal $115.4. Total impact to the operating costs will be $356.1 for year one of the expansion.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Department Priority: 11 of 17
Project Name or Title: Parks Cultural Heritage & Natural Resource Interpretation
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

This project creates outdoor exhibits to interpret significant cultural heritage and natural history sites in Athens-Clarke County Parks. Exhibit areas will include graphics and interactive exhibit materials for use by park visitors. Locations include the Sandy Creek Park, Sandy Creek Nature Center, the Greenway, Ben Burton Park, East Athens area parks and others. Twenty-eight interpretive exhibit areas are expected for this project. Project cost is approximately $3000 per exhibit.

Project Justification:

Leisure Services' properties are rich with cultural heritage and natural sites that are often unnoticed by visitors. Many of these sites are important to the Athens area but are not currently accessible to area residents. Creation of exhibit spaces that focus on our area's history will allow patrons using the parks to discover their past and understand its effect on the future. Historical structures, sites, and habitats can be effectively incorporated into the visitors' park experience and enhance interest and tourism in the area. These exhibits will attract additional visitors to division facilities and provide educational opportunities for all ages. Sites include an 1812 log house, the Georgia Brick Factory ruins, a negro mill league baseball field, fishing piers, historic Oconee River-based industry sites, a civil war gun emplacement, the rock & shoals natural area, important bird areas, and watershed protection areas.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$245.0	$245.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$245.0	$245.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.0	$20.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	$150.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$75.0	$75.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$245.0	$245.0

Start Date: 7/1/2017
End Date: 6/30/2021

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating: $0 Replacement: $7.5

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Department Priority: 13 of 17
Project Name or Title: ADA Interpretive Trail Completion, Sandy Creek NC
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

This project will complete the ADA Interpretive Trail at the ENSAT building at Sandy Creek Nature Center. At present, this ADA accessible trail is one-way and does not create a loop. The current trail is 1/4 mile and the completion will add 276 linear feet. This will also connect and pass through the teaching pavillion northwest of ENSAT, completing access at grade level to the building, sidewalk, parking lot, and trail.

Project Justification:

Constructed along with the ENSAT center in 1998, this boardwalk trail is heavily used by the public including disabled user groups. At present, the trail stops at a dead end and does not loop back to ENSAT. It would greatly enhance the user's experience if the trail returned to the ENSAT center, providing an uninterrupted walkway for the disabled, strollers, and general visitors. This trail is also used for programs at the center and a continuous trail would improve the flow of visitors at events. Cost adjusted to reflect inflation.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.0	$48.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.0	$48.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$8.9	$8.9
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$30.7	$30.7
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$9.2	$9.2
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.8	$48.8

Start Date: 7/1/2017
End Date: 6/30/2018
Note: All Amounts in Thousands

Impact on Annual Costs:

ARC/ENG/PSVC

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Department Priority: 14 of 17
Project Name or Title: Construct Pedestrian Bridge at Sandy Creek Park
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

Build an approximately 150 foot Pedestrian Bridge in the upper end of Sandy Creek Park, at the confluence of Sandy Creek and Lake Cecil W. Chapman.

Project Justification:

A bridge is needed to link trails which extend along either side of the lake and end at the swamp where Sandy Creek joins Lake Chapman. Linking the two trails would substantially impact recreational opportunities in the park and the maintenance and patrol of the facility. Groups and individuals have often requested a trail around the lake. Scout and youth groups are among the many that would benefit. The additional hiking, recreation and educational opportunities that this bridge would provide, will increase park attendance by at least 2,000 annually and increase community health benefits. Clean-up groups and maintenance crews will be able to go completely around the lake in one trip; this link would greatly enhance maintenance efforts. FY10 funding will be used to create a bridge concept plan and engineering documents.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$370.0	$370.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$420.0	$420.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$370.0	$370.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$420.0	$420.0

Start Date: 7/1/2016
End Date: 6/30/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating: $2.4 Replacement: $10.0

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Project Name or Title: ENSAT Exhibit Renovations

Department Priority: 15 of 17
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

Update/refurbish fifteen year old museum-quality exhibits (Coastal & Wetland Interactive Learning Centers) in the ENSAT exhibit hall at Sandy Creek Nature Center. Needed to keep exhibits current and viable so they remain viable tourist attractions and educational resources.

Project Justification:

Current standard for repair/refurbishment of museum-type exhibits is a ten-year cycle. Current two interactive learning centers will be ten and fifteen years old at the time of proposed CIP funding. At this point, the graphics, mechanical and animal care support systems will need to be upgraded and refurbished. Refurbishment will allow ENSAT to continue to meet energy and educational standards by utilizing more efficient equipment and techniques. Tourism/educational research indicates that exhibits must be routinely changed (new graphics, interactive elements, overall appearance) to maintain attractiveness/novelty to visitors. SCNC, Inc. (the non-profit support group for SCNC) will also contribute to project. Includes 990 square feet of exhibit space to be renovated.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$139.0	$139.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$139.0	$139.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.1	$20.1
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$98.7	$98.7
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$20.2	$20.2
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$139.0	$139.0

Start Date: 7/1/2017
End Date: 6/30/2019

Note: All Amounts in Thousands

Impact on Annual Costs:

$13.9 replacement

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Natural Resources Division
Project Name or Title: Park Land Acquisition and Greenspace Restoration

Department Priority: 16 of 17
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

Acquire stategic properties for greenspace preservation and future parkland development in accordance with M&C approved 1994 LS Master, ACC Land Use Plan, and 2003 approved Greenway Network Plan. Clean-up/restore existing natural areas for greenspace, parkland and water quality initiatives. A multi-year project, ACC uses funds to match existing grant opportunities to acquire and enhance land and easements as they become available. Other activities may include park land acquisition, invasive plant, trash and debris removal, stream bank restoration, greenspace expansion, and installation of native species.

Project Justification:

Funding will allow for parkland purchase in accordance with the Transportation Corridor Master Plan, Greenway Network Plan, ACC Greenspace Initative, ACC Land Use Plan and the Leisure Services Master Plan. Opportunities to purchase key parcels or easements are missed due to lack of funding. This project will allow ACC to acquire easements and property and match available grants in order to meet goals established by M&C. Funding is to restore degraded stream and riverbanks, eroding hillsides, and to remove trash/other debris as part of ACC's natual resoulrce protection, stabilization and habitat restoration efforts.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$400.0	$400.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0

Start Date: 7/1/2013
End Date: 6/1/2015

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating: $85.3 Replacement: N/A

Athens-Clarke County Capital Project Data Sheet

Department/Division: Other General Administration
Project Name or Title: Public Art

Department Priority: ____ of ____
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

Funds for this project will be used to purchase art for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of funding for approved capital projects, excluding land and equipment purchases.

Project Justification:

This project is carried out in accordance with the Public Art Ordinance approved by the Mayor and Commission during December 2010. Specific art projects are chosed in conjunction with the ACC Cultural Affairs Commission.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$15.6	$15.0	$15.0	$17.0	$17.0	$355.0	$434.6
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$15.6	$15.0	$15.0	$17.0	$17.0	$355.0	$434.6
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$15.6	$15.0	$15.0	$17.0	$17.0	$355.0	$434.6
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$15.6	$15.0	$15.0	$17.0	$17.0	$355.0	$434.6

Start Date: 7/1/2011
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police
Project Name or Title: Construct North Substation (Zone 2 & 12)

Department Priority: 8 of 9
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

The North Substation will house Police Patrol and Crime Prevention functions. It will consist of a 4,400 sq. ft. building and parking area. The facility will be located outside the perimeter (Loop 10) on the north side of Athens-Clarke County.

Project Justification:

If one projects ACC growth rate at the average on the past decades (1980-2000) the north suburban section of ACC is in need of a police substation. Effective policing requires that citizens be provided with full police service throughout ACC. The proposed facility would also move the ACCPD toward the recommended square footage footprint recommended by the Interanational Asssociation of Chiefs of Police (IACP).

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,170.0	$2,170.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,170.0	$2,170.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$75.0	$75.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,070.0	$2,070.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,170.0	$2,170.0

Start Date: 7/1/2016
End Date: TBD

Note: All Amounts in Thousands

Impact on Annual Costs:

As with any new facility, the operational budget of the department will be influenced. As to the exact impact such a facility may have on the department, it is expected to be similar to other new ACCPD facilities. However, until building specifications are agreed upon by stakeholders, the exact financial impact pertaining to operational and replacement costs is unknown.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Engineering Facility, Renovation & Expansion

Department Priority: 13 of 16
Eden #: 310-6453-0000-53003
Proj. #: C0491 ☐ CS ☑ AI

Project Description and Location:

This project was established to address the needs of Public Works Facilities as changes occur within the department and the amount of responsibility continues to increase. The first improvement will renovate and expand the existing building at 120 W. Dougherty Street. Renovation and expansion of the building's footprint will provide additional space to alleviate existing crowded conditions, and to accommodate existing and future engineering staff. In addition, FY12 includes the purchase of an emergency generator to power the Streets and Drainage Facility and the Spring Valley Road Fuel Site during emergency operations.

Project Justification:

The current Engineering staff of 22 people have outgrown the facility at 120 W. Dougherty Street. Staff have dispersed at multiple offices throughout the county to alleviate overcrowding. This renovation would contribute to a more efficient and motivated staff. It would also provide a more conducive workspace that could accommodate 25 to 30 people. The costs for an emergency generator for the Streets and Drainage Service Center is included in the FY12 budget for use during emergency operation. Funds in FY17-21 will be used for the construction of the expansion.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$800.0	$950.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$800.0	$950.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$6.0	$12.5	$0.0	$18.5	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$800.0	$800.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$44.0	$87.5	$0.0	$131.5	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$800.0	$950.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the Engineering Divison would need to be increased by an additional $50,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Athens Downtown Development Authority
Project Name or Title: Downtown Enhancement Program (DEP)

Department Priority: 14 of 15
Eden #: 310-6458-57202-53002
Proj. #: C0367 ☐ CS ☑ AI

Project Description and Location:

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

Project Justification:

The Downtown Enhancement Program was established in September 2002 as a part of the biennial parking services contract between Athens-Clarke County and the ADDA.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$455.0	$0.0	$25.0	$0.0	$25.0	$0.0	$300.0	$805.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$455.0	$0.0	$25.0	$0.0	$25.0	$0.0	$300.0	$805.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$455.0	$0.0	$25.0	$0.0	$25.0	$0.0	$300.0	$805.0	Note: All Amounts in
Total Project Costs	$455.0	$0.0	$25.0	$0.0	$25.0	$0.0	$300.0	$805.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Comprehensive Plan, Ten Year Update

Department Priority: 2 of 5
Eden #: 310-6456-00000-59020
Proj. #: c0529 ☐ CS ☑ AI

Project Description and Location:

This project will update the Comprehensive Plan for Athens-Clarke County. The current Comprehensive Plan update was approved in June 2008. Monies associated with this project will fund work by staff to complete the required 5-year update due in 2013.

Project Justification:

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2008. Additional funding is anticipated in FY12 for completion of the required 5-year update. The FY12 request covers the 5 year, mid-term report update.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$130.0	$150.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$130.0	$150.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$130.0	$150.0	Note: All Amounts in
Total Project Costs	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$130.0	$150.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Other General Administration
Project Name or Title: Economic Development Capital Program

Department Priority: 2 of 2
Eden #: 215-6119-00000-59040
Proj. #: c0078 ☐ CS ☑ AI

Project Description and Location:

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

Project Justification:

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$250.0	$325.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$250.0	$325.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$250.0	$325.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$250.0	$325.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Corridor Enhancement Program

Department Priority: 15 of 15
Eden #: 310-6458-57304-52002
Proj. #: C0201 ☐ CS ☑ AI

Project Description and Location:

This project will develop landscape design and construction projects along important roads to improve both function and appearance. This is a multi-year planning and implementation project that includes the creation of a Corridor Management Strategy. The project will result in a distinct, recognizable theme, evident to both visitors and residents. Prior year funding is being used to design and construct improvements along Baxter Street from West Hancock toward Alps Road. Estimated costs are for streetscape features only and assumes separate funds for storm drainage or street surface improvements.

Project Justification:

Athens-Clarke County roadside vistas are inconsistent, often cluttered, and sometimes even unsightly. While residents tend to become less aware of these undesirable views over time, visitors often comment on how such an otherwise charming southern town can tolerate such clutter and distraction along the major community road corridors. This project will promote economic development, enhance the quality of life, and preserve and enhance community assets. Plan development will continue as funding permits based upon priorities established by M&C.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$50.0	$50.0	$50.0	$50.0	$300.0	$500.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$50.0	$50.0	$50.0	$50.0	$300.0	$500.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$10.0	$10.0	$10.0	$10.0	$50.0	$90.0	
General Construction	$0.0	$0.0	$40.0	$40.0	$40.0	$40.0	$250.0	$410.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$50.0	$50.0	$50.0	$50.0	$300.0	$500.0	Thousands

Impact on Annual Costs:

None.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Sidewalk Improvement Program

Department Priority: 4 of 16
Eden #: 310-6453-52200-52003
Proj. #: C0071 ☐ CS ☑ AI

Project Description and Location:

This is a continuing program to construct additional sidewalks at needed locations throughout Athens-Clarke County based on the Mayor and Commission approved Sidewalk Improvement Program.

Project Justification:

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced safety and encourages this mode of transportation. This program includes the construction of sidewalks along arterial and collector streets to meet pedestrian needs for schools, shopping areas, recreation facilities and access to public transportation. Priority for construction is based on a rating system approved by the Mayor and Commission. The FY12-FY20 budget years incorporates the funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program (approx. $4,500,000 of the total $5,200,000 project budget). Local funds may also be used to leverage state and federal transportation dollars (amount to be determined) when possible.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$50.0	$30.0	$100.0	$100.0	$100.0	$100.0	$750.0	$1,230.0	Start Date:
SPLOST	$370.8	$500.0	$500.0	$500.0	$500.0	$500.0	$2,000.0	$4,870.8	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$420.8	$530.0	$600.0	$600.0	$600.0	$600.0	$2,750.0	$6,100.8	ongoing
Project Costs									
Land/ROW/Easement	$25.5	$8.0	$8.0	$8.0	$8.0	$8.0	$40.0	$105.5	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$34.0	$35.0	$35.0	$35.0	$35.0	$35.0	$175.0	$384.0	
General Construction	$361.3	$436.0	$506.0	$506.0	$506.0	$506.0	$2,280.0	$5,101.3	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$51.0	$51.0	$51.0	$51.0	$51.0	$255.0	$510.0	Note: All Amounts in
Total Project Costs	$420.8	$530.0	$600.0	$600.0	$600.0	$600.0	$2,750.0	$6,100.8	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the concrete maintenance line item would need to be increased by an additional $50,000. If it is approved, the operating budget would stay the same.

Note: The Other category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Bicycle Transportation Systems Improvement Program

Department Priority: 7 of 16
Eden #: 310-6453-52200-52004
Proj. #: C0211 ☐ CS ☑ AI

Project Description and Location:

This is a continuing program to construct and provide bicycle lanes and facilities at needed locations throughout Athens-Clarke County as identified in the Bicycle Master Plan for Athens-Clarke County. Currently, the highest priority project is the design of the College Station Road bicycle lane between Research Road and Barnett Shoals Road. Also, an update to the Master Plan is planned for FY12.

Project Justification:

The purpose of this program is to continue constructing a comprehensive bicycle network that enhances safety and encourages this mode of transportation. This program includes construction of bicycle lanes and installation of signs along streets identified in the Bicycle Master Plan. Funds are used to leverage state and federal transportation dollars, when possible. The FY12-FY20 budget years incorporates the funding from the SPLOST 2011 referendum project Bicycle Transportation Improvements (approx. $4,500,000) for the identified bicycle improvements on College Station Road, Oglethorpe Avenue and other minor connectivity projects.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$20.0	$0.0	$25.0	$25.0	$25.0	$25.0	$1,000.0	$1,120.0
SPLOST	$0.0	$2,800.0	$0.0	$750.0	$0.0	$150.0	$800.0	$4,500.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$20.0	$2,800.0	$25.0	$775.0	$25.0	$175.0	$1,800.0	$5,620.0
Project Costs								
Land/ROW/Easement	$0.0	$45.0	$0.0	$18.0	$0.0	$18.0	$45.0	$126.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$20.0	$144.0	$0.0	$45.0	$0.0	$45.0	$200.0	$454.0
General Construction	$0.0	$2,600.0	$25.0	$701.0	$25.0	$101.0	$1,500.0	$4,952.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$11.0	$0.0	$11.0	$0.0	$11.0	$55.0	$88.0
Total Project Costs	$20.0	$2,800.0	$25.0	$775.0	$25.0	$175.0	$1,800.0	$5,620.0

Start Date: 7/1/2000
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $100,000. If it is approved, the operating budget would stay the same.
Note: The Other category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 2 of 16
Project Name or Title: Transportation Improvement Program (T.I.P.) - Local Component
Eden #: 310-6453-52200-52004
Proj. #: C0281 ☐ CS ☑ AI

Project Description and Location:

Transportation projects funded under this capital project are first identified through the Athens-Clarke County Commission and the Madison / Athens-Clarke / Oconee Regional Transportation Study - Transportation Improvement Program (MACORTS-TIP). A detailed summary of the projects included in the TIP may be found on the attached spreadsheet. The TIP is financially constrained for the first four years of the planning period (FY11-14). Therefore, FY15 - 20 are estimates based on anticipated projects constructed from the Long Range Transportation Plan.

Project Justification:

The General Fund portion of the TIP provides the necessary Athens-Clarke County matching funds (for state and federal grants) for projects identified in the MACORTS-TIP Program. These funds are also used for projects that are constructed exclusively with local funds. Projects that will use General Funds in FY12 include the Old Hull Road widening project and the intersection improvements at Tallassee Road at Whitehead Road. The FY12-FY20 budget years incorporates the funding from the SPLOST 2011 program (approx $6,130,000 of $15,580,00) that has been identified for these transportation improvements.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$5,000.0	$6,200.0	Start Date:
SPLOST	$2,019.0	$1,250.0	$600.0	$600.0	$600.0	$1,000.0	$2,080.0	$8,149.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$2,219.0	$1,450.0	$800.0	$800.0	$800.0	$1,200.0	$7,080.0	$14,349.0	ongoing
Project Costs									
Land/ROW/Easement	$192.4	$95.0	$195.0	$95.0	$45.0	$95.0	$475.0	$1,192.4	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$96.2	$180.0	$180.0	$180.0	$100.0	$130.0	$1,000.0	$1,866.2	
General Construction	$1,930.4	$1,119.0	$369.0	$469.0	$599.0	$919.0	$5,325.0	$10,730.4	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$56.0	$56.0	$56.0	$56.0	$56.0	$280.0	$560.0	Note: All Amounts in
Total Project Costs	$2,219.0	$1,450.0	$800.0	$800.0	$800.0	$1,200.0	$7,080.0	$14,349.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $200,000. If it is approved, the operating budget would stay the same.
Note: The Other category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

Athens-Clarke County Transportation Improvement Program (TIP)

General Fund Funding Source Summary

	Previous Years (Still Active)		FY11			FY12			FY13			FY14			Total FY11-14 TIP			
	General Fund	SPLOST	General Fund	SPLOST	GDOT	General Fund	SPLOST	GDOT	General Fund	SPLOST	GDOT	General Fund	SPLOST	GDOT	General Fund	SPLOST	GDOT	Notes / Comments:
Athens Perimeter & Atlanta Highway															$ -	$ -	$ -	GDOT Funds only. Construction date is planned for FY15
Athens Perimeter & Lexington Highway															$ -	$ -	$ -	GDOT Funds only. Construction date is uncertain
Atlanta Highway/SR 10 Loop Connector Road		$ 962,075	$ 200,000	$ 462,925											$ 200,000	$ 462,925	$ -	
ATMS Maintenance and Expansion			$ 50,000			$ 50,000			$ 50,000			$ 50,000			$ 200,000	$ -	$ -	
Epps Bridge @ Atl Hwy																	$ -	
Fowler Mill Widening																	$ -	
Jennings Mill Phase 1B		$ 238,680													$ -	$ -	$ -	
Mitchell Bridge Road Widening				$ 1,400,000					$ 140,000	$ 600,000					$ 140,000	$ 2,000,000	$ -	
Old Hull Road Construction			$ 111,747				$ 700,000								$ 111,747	$ 700,000	$ -	
Old Hull @ Athena							$ 550,000								$ -	$ 550,000	$ -	
Old Lexington Road at Barnett Shoals Road			$ 482,438	$ 200,000		$ 95,000									$ 577,438	$ 200,000	$ -	
R-O-W Protection			$ 109,721			$ -			$ -			$ -			$ 109,721	$ -	$ -	Per MACORTS
Tallassee & Lavender Design & Construction															$ -	$ -	$ -	
Tallassee & Whitehead Rd				$ 158,840								$ 240,000	$ 600,000		$ 240,000	$ 758,840	$ -	
US 29 - Danielsville Connect.																	$ -	
Whit Davis/Cedar Shoals Design			$ 100,000												$ 100,000	$ -	$ -	
SPLOST 2000-2005 Local Roads Uncomitted Testing, Misc., Construction., Contingency		$ 414,858		$ 423,626											$ -	$ 423,626	$ -	
SPLOST 2000-2005 Intersections Uncomitted Testing, Contingency		$ 42,118															$ -	
General Fund S&B Eng. ROW Agent and Tech 1			$ 55,000			$ 55,000			$ 60,000			$ 60,000			$ 230,000	$ -	$ -	
															$ -	$ -	$ -	
ROAD AND HWY SUBTOTAL LOCAL ROAD TIP	**$ -**	**$ 1,657,731**	**$ 1,108,906**	**$ 2,645,391**	**$ -**	**$ 200,000**	**$ 1,250,000**	**$ -**	**$ 250,000**	**$ 600,000**	**$ -**	**$ 350,000**	**$ 600,000**	**$ -**	**$ 1,508,906**	**$ 4,632,466**	**$ -**	

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Pedestrian Crosswalk Improvements

Department Priority: 10 of 16
Eden #: 310-6453-52100-52006
Proj. #: C0392 ☐ CS ☑ AI

Project Description and Location:

This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations throughout Athens-Clarke County. Additional signage, thermoplastic markings, countdown pedestrian signals, and warning flashing beacon systems at these locations may be installed based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission.

Project Justification:

Additional signage, markings, and warning beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing the motorist awareness of crossing pedestrians. Therefore, prior to the installation of any additional warning devices, an engineering study will be needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$20.0	$25.0	$25.0	$25.0	$25.0	$125.0	$245.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the FY12 operating budget for the sign/marking and traffic signal maintenance line items will need to be increased an additional $20,000 if the Mayor and Commission continue to desire these sorts of improvements.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 12 of 16
Project Name or Title: Permanent Traffic Count Stations
Eden #: 310-6453-52200-52005
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will cover the purchase and installation of sixteen (16) permanent traffic count stations throughout Athens-Clarke County. Beginning in FY12, staff would install four (4) locations along key corridors every other year for six years.

Project Justification:

Currently, staff collects quarterly traffic counts at various locations in Athens-Clarke County, with several locations on high volume-high speed roadways. Typically, traffic count hoses are temporarily nailed down and can come loose. With new technology, permanent loops can be installed in the pavement and counters are placed in mounted cabinets. Continuous data can be collected this way, and Technicians will not be required to be on the roadway installing and repairing hoses.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$50.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$50.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$25.0	$0.0	$25.0	$0.0	$25.0	$25.0	$100.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$50.0

Start Date: 7/1/2012
End Date: 6/30/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

This is a new capital project and previous operating budgets did not include this expenditure. If the capital project funding is not approved, the FY12 operating budget for the data collection line items will need to be increased an additional $25,000 if the Mayor and Commission continue to desire this type of data collection ability.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Replace Track Crawler/Loader

Department Priority: L10 of 13
Eden #: 502-6455-54100-55090
Proj. #: c0492 ☑ CS ☐ AI

Project Description and Location:

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

Project Justification:

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle and is expected to need replacement in FY17. The current machine was purchased in FY06. Use fo the Georgia Municipal Association loan program allows funding to be spread ove a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$375.0	$375.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$375.0	$375.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$375.0	$375.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$375.0	$375.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Department Priority: L6 of 13
Project Name or Title: Purchase Replacement Trash Compactor
Eden #:
Proj. #: c0383 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement trash compactor vehicle for use at the Athens-Clarke County Municipal Solid Waste Landfill located on Lexington Road. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

Project Justification:

Trash compactor vehicles are essential to the effcient operation of the landfill. Subtitle D landfill requirements necessitate compaction fo all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state approved Design and Operating Plans for the landfill. The FY14 purchase will replace a 2003 Al-jon compactor. The out year funds will replace a 2008 Al-jon.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$225.0	$225.0	$230.0	$690.0	$1,370.0
Total Sources	$0.0	$0.0	$0.0	$225.0	$225.0	$230.0	$690.0	$1,370.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$225.0	$225.0	$230.0	$690.0	$1,370.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$225.0	$225.0	$230.0	$690.0	$1,370.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Closure of Landfill

Department Priority: L9 of 13
Eden #: 502-6455-54100-53090
Proj. #: c0432 ☑ CS ☐ AI

Project Description and Location:

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented whten the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed.

Project Justification:

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Phase 2 will reach final capacity in calendar year 2011. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY17. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$3,100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	$5,600.0	End Date:
Total Sources	$3,100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	$5,600.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$250.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$450.0	
General Construction	$2,850.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,300.0	$5,150.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$3,100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	$5,600.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill/Recycling
Project Name or Title: Purchase Replacement Roll-off Truck

Department Priority: L3 of 13
Eden #: 502-6455-54002-55090
Proj. #: c0605 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement roll-off container trucks which are used daily to service recycling drop-off centers throughout Athens-Clarke County. These trucks are also used at the Landfill and for various ACC cleanup projects.

Project Justification:

The Solid Waste Department has a 2003 and 2007 roll-off container truck. A new truck was purchased in FY11 with the second and third payments coming in FY12 and 13. Based on bid prices the out year contributions were increased. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to ten (10) drop-off centers and service over 30 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill. These trucks are used six (6) days a week and have an expected nine (9) year life cycle.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$44.0	$50.0	$50.0	$0.0	$0.0	$49.0	$98.0	$291.0
Total Sources	$44.0	$50.0	$50.0	$0.0	$0.0	$49.0	$98.0	$291.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$44.0	$50.0	$50.0	$0.0	$0.0	$49.0	$98.0	$291.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$44.0	$50.0	$50.0	$0.0	$0.0	$49.0	$98.0	$291.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Replace D6N-LGP Dozers

Department Priority: L2 of 13
Eden #: 502-6455-54100-55090
Proj. #: c0433 ☑ CS ☐ AI

Project Description and Location:

This project is for the routine replacement of the two Dozers used daily at the landfill.

Project Justification:

The two (2) D6 Dozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing thrash to the working face, covering trash with dirt and rock removal. The current dozers are a 2002 Cat and a 2005 Komatsu. Their useful life is approximately seven years. The Komatsu has not held up to the rigors of landfill operations and is being replaced in late calendar year 2010. The FY12 and 13 request will complete the purchase of the replacement begun in FY11. The replacements are done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. The FY14-16 purchase would replace the 2002 Cat dozer and the out year purchase would replace the FY11 dozer purchase. Funds are set aside annually in the landfill's budget for equipment replacements. This project assumes the continued operation of the landfill into Phase V.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$82.0	$82.0	$82.0	$82.0	$82.0	$82.0	$170.0	$662.0
Total Sources	$82.0	$82.0	$82.0	$82.0	$82.0	$82.0	$170.0	$662.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$82.0	$82.0	$82.0	$82.0	$82.0	$82.0	$170.0	$662.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$82.0	$82.0	$82.0	$82.0	$82.0	$82.0	$170.0	$662.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

The two Dozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Department Priority: L5 of 13
Project Name or Title: Replace 25 Yard Articulated Dump Truck
Eden #:
Proj. #: ☐ CS ☐ AI

Project Description and Location:

Purchase a replacement 25 yard Articualating Dump Truck for use at the ACC Minicipal Solid Waste Landfill.

Project Justification:

The landfill currently uses two 25 yard articualating dump trucks to haul dirt and other materials. The currnet vehicles are a 1996 Volva and a 2002 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Due to changes in operation with the new Phase 3 cell and significant stockpiles of cover dirt the replacement need has been extended. The FY14 purchase would replace the 1996 truck and the out year purchase would replace the 2002. Vehicles are typically purchased using the Georgia Minicipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements. This project assumes the continued operation of the landfill into Phase V.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	$260.0	$515.0
Total Sources	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	$260.0	$515.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	$260.0	$515.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	$260.0	$515.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Reduced maintenance cost due to warranty coverage. Increased depreciation cost as older models are fully depreciated at time of replacement.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Purchase Replacement Road Tractor

Department Priority: L1 of 13
Eden #: 502-6455-54100-55090
Proj. #: c0586 ☑ CS ☐ AI

Project Description and Location:

Replacement of road tractors used at the landfill to haul semi-trailers with refuse, recycling, fuel and leachate.

Project Justification:

Road Tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working area or recyclable materials to the Recovered Materials Processing Facility. Additionally, the road tractors haul leachate in tankers for disposal and are used to move the fuel tanker as needed. A 1979 International was replace in 2010. The budget request for FY12 is the final of three payments using the Georgia Municipal Association loan program. Out year funding would be used to replace a 1987 Ford road tractor.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$87.0	$8.5	$0.0	$0.0	$0.0	$35.0	$70.0	$200.5	End Date:
Total Sources	$87.0	$8.5	$0.0	$0.0	$0.0	$35.0	$70.0	$200.5	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$87.0	$8.5	$0.0	$0.0	$0.0	$35.0	$70.0	$200.5	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$87.0	$8.5	$0.0	$0.0	$0.0	$35.0	$70.0	$200.5	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage. Depreciation for future replacement would increase as both older vehicles had been fully depreciated.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Department Priority: L8 of 13
Project Name or Title: Purchase Replacement Track Excavator
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Replace the existing Track Excavator at the landfill.

Project Justification:

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. Funds are set aside annually in the landfill enterprise fund for equipment replacements.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$270.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$270.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$270.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$270.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Department Priority: L11 of 13
Project Name or Title: Replace Rubber Tire Loader
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Purchase of a replacement rubber tire loader for processing compost at the ACC Municipal Solid Waste Landfill.

Project Justification:

A rubber tire loader is necessary to load and mix bio-solid/yard waste and food waste compost at the landfill composting operation. Compost is processed on a paved pad and tracked equipment cannot be used. The loader processes compost, loads finished product and places materials for mixing with a wind row turner. Revenues from the sale of the compost are designed to help offset the costs of equipment used in this operation and funding is being set aside annually for replacement.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0

Start Date:
End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Purchase Replacement Trommel Screen

Department Priority: L12 of 13
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

Project Justification:

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0

Start Date:
End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Department Priority: L13 of 13
Project Name or Title: Replace Windrow Turner and Tractor for Compost Operation
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Purchase a replacement windrow turner and tractor for the bio-solid/yard and food waste composting program.

Project Justification:

A windrow turner is a critical piece of equipment for the compsoting program. The turner is pulled by a tractor and mixes the windrows of compost approximately once every three days. Proper turning of the windrows is critical to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterpirse fund annually for replacement.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$120.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$120.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$120.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$120.0

Start Date:
End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

D-100

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill

Project Name or Title: Purchase 4x4 General Utility Vehicle

Department Priority: L4 of 13

Eden #:

Proj. #: New ☑ CS ☐ AI

Project Description and Location:

Purchase of a 4x4 off road utility vehicle for site monitoring of groundwater, surface water and landfill gas.

Project Justification:

This vehicle is an off-road 4x4 utility vehicle with a cargo box on the back for hauling sampling pumps, air compressor, well bails, etc. The landfills monitoring locations are very remote and difficult to access with a standard vehicle. The vehicles are typically designed for two passengers and the necessary equipment for field monitoring. Examples of the type of vehicle are: John Deere Gator, Polaris Ranger, Kawasaki, Kubota, etc.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0
Total Sources	$0.0	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage. Annual operating cost estimated at $3,500 including replacement charges.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Landfill Construction, Phase V Stages 1-5

Department Priority: L7 of 13
Eden #: 502-6455-54100-53007
Proj. #: c0567 ☐ CS ☑ AI

Project Description and Location:

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, such as water & methane monitoring & geo-membrane liners to protect against leachate drainage into the soil and/or groundwater, and a closure & post closure care plan to be implemented when the landfill reaches its capacity.

Project Justification:

Phase V is currently in the site suitablilty phase and is expected to be accepted for permitting in calendar year 2011. Phase V, Stage 1 will need to be ready for construction in FY16. Funds in FY12 are to complete the permitting process once site suitability has been received. At current waste disposal rates Phase V will provide over 30 yearrs of waste disposal capacity for Athens-Clarke and Oglethorpe Counties. Out year funding will provide for additional Stages to be constructed.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$215.0	$75.0	$0.0	$0.0	$0.0	$3,100.0	$3,375.0	$6,765.0	End Date:
Total Sources	$215.0	$75.0	$0.0	$0.0	$0.0	$3,100.0	$3,375.0	$6,765.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$215.0	$75.0	$0.0	$0.0	$0.0	$200.0	$275.0	$765.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$2,900.0	$3,100.0	$6,000.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$215.0	$75.0	$0.0	$0.0	$0.0	$3,100.0	$3,375.0	$6,765.0	Thousands

Impact on Annual Costs:

D-102

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Meter Mgmt

Project Name or Title: Meter Replacement Program

Department Priority: 4 of 21

Eden #: 504-6454-53105-56007

Proj. #: c0013 ☑ CS ☐ AI

Project Description and Location:

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained.

Project Justification:

Funding for needed water meter replacements to ensure meter accuracy.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Enterprise	$345.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$3,995.0
Total Sources	$345.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$3,995.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$345.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$3,995.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$345.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$3,995.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt
Project Name or Title: Improvements to Downtown W&S Infrastructure System

Department Priority: 13 of 21
Eden #: 509-6454-53001-52007
Proj. #: c0254 ☑ CS ☐ AI

Project Description and Location:

Replace and upgrade water & sewer mains in downtown Athens. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement.

Project Justification:

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0
Total Sources	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

D-104

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities

Project Name or Title: Equipment / Facilities Replacement Program

Department Priority: 17 of 21

Eden #: 509-6454-xxxxx-xxxxx

Proj. #: c021x ☑ CS ☐ AI

Project Description and Location:

Annual cost to repair and maintain equipment and faciities within the Public Utilities Department. Estimated amounts per year: Water Reclamation Facilities (c0216) = See c0216 Schedule, Water Treatment Plant (c0217) = See c0217 Schedule, Water & Sewer Construction & Maintenance (c0218) = $50,000, Water Business Office (c0219) = $30,000, Water Resources Center (c0563) = $50,000. Expenditure estimates are based on projected useful life of equipment.

Project Justification:

To avoid spikes in the water rates by maintaining a consistent level of funding for repairs and maintenance.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$0.0	$0.0	$530.0	$530.0	$530.0	$530.0	$2,650.0	$4,770.0	End Date:
Total Sources	$0.0	$0.0	$530.0	$530.0	$530.0	$530.0	$2,650.0	$4,770.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$530.0	$530.0	$530.0	$530.0	$2,650.0	$4,770.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$530.0	$530.0	$530.0	$530.0	$2,650.0	$4,770.0	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Water Treatment Plant
Project Name or Title: Dredge Alum Sludge Lagoon

Department Priority: 15 of 21
Eden #: 509-6454-53001-53090
Proj. #: c0548 ☑ CS ☐ AI

Project Description and Location:

Dredge the alum sludge lagoon and install new alum sludge de-watering equipment at the J.G. Beacham Water Treatment Plant, 800 Waterworks Drive.

Project Justification:

The water treatment process produces a waste by-product that is stored on site. Removal of this material every six years is required to meet plant operating requirements. Beginning in FY13 $300,000 is proposed annually to maintain a consistent level of funding to avoid spikes in the water rates.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0
Total Sources	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0
Total Project Costs	$0.0	$0.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$2,700.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt
Project Name or Title: DOT Relocation of Water & Sewer Lines

Department Priority: 12 of 21
Eden #: 509-6119-00000-52007
Proj. #: c0102 ☑ CS ☐ AI

Project Description and Location:

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project.

Project Justification:

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	End Date:
Total Sources	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Engineering Management
Project Name or Title: Purchase Plotter

Department Priority: 11 of 21
Eden #: 509-6454-53300-56003
Proj. #: c0xxx ☑ CS ☐ AI

Project Description and Location:

Purchase a new plotter with scanning capabilities to replace the existing HP DesignJet 800PS utilized by the Engineering Management Division located at 1865 W. Broad Street, Suite C.

Project Justification:

The present plotter, purchased in FY04, has a 6-7 year life expectancy. Replacement was initially planned in FY11 but PUD Budget Management practice required the purchase to be moved to FY12.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$22.6	$0.0	$0.0	$0.0	$0.0	$26.8	$49.4
Total Sources	$0.0	$22.6	$0.0	$0.0	$0.0	$0.0	$26.8	$49.4
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$22.6	$0.0	$0.0	$0.0	$0.0	$26.8	$49.4
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$22.6	$0.0	$0.0	$0.0	$0.0	$26.8	$49.4

Start Date: 7/1/2011
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / W&S Administration

Department Priority: 10 of 21

Project Name or Title: Renovate / Expand W&S Construction Facilities

Eden #: 509-6454-53101-53003

Proj. #: c0xxx ☑ CS ☐ AI

Project Description and Location:

Repairs & building modifications of building & grounds to the existing Water & Sewer Construction Facility located at 1000 Alexander Street. The repairs will be accomplished over a three year period. Year 1: Construct an additional bathroom, locker room, and office. Year 2: Repave grounds. Year 3: Repaint exterior.

Project Justification:

The original facility was constructed in 1983 to house 25 full-time employees; there are currently 54 full-time employees. Year 1: An additional 1000 sq. ft. of office space will allow the conference room to be used as such, it has been used to house a Senior Construction Maintenance Supervisor. The added office space will provide Level I/II Supervisors private space to complete paperwork & counsel employees. An additional 150 sq. ft. will provide a larger bathroom with 3 vs. 2 toilets, & additional lockers suitable for the current number of employees. Year 2: Repaving of the grounds is needed to repair existing cracks & potholes. Year 3: The existing paint is fading & peeling. A new coat of paint will protect the metal structure from rust & deterioration.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$35.0	$65.0	$8.0	$0.0	$0.0	$0.0	$108.0
Total Sources	$0.0	$35.0	$65.0	$8.0	$0.0	$0.0	$0.0	$108.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$35.0	$65.0	$8.0	$0.0	$0.0	$0.0	$108.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$35.0	$65.0	$8.0	$0.0	$0.0	$0.0	$108.0

Start Date: 7/1/2011

End Date: 6/30/2014

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water & Sewer Admin.
Project Name or Title: Renovate W&S Storage Facility

Department Priority: 9 of 21
Eden #: 509-6454-53101-53003
Proj. #: c0xxx ☑ CS ☐ AI

Project Description and Location:

This project will be accomplished in phases over four years. Year 1: repairs will be made to the exterior of the Water/Sewer storage building, located on the site of the former school bus facility on Alexander Street. Year 2: the parking area around the building will be repaved. Year 3: the building will be repainted. Year 4: the plumbing & light fixtures will be replaced.

Project Justification:

The existing structure currently has numerous grapefruit-sized holes in the exterior walls requiring replacement of metal. The leaking roof needs to be cool-sealed and caulked. Resurfacing of the asphalt is need to repair cracks & potholes. Repainting is needed as the exterior is rusty & devoid of any substantial paint. Painting will protect the exterior surface from rusting & deterioration. Existing plumbing & light fixtures are in poor condition therefore requiring replacement of toilets, sinks & a hot water heater in restrooms. Alll of the light fixtures need to be replaced with energy efficient fixtures.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$20.0	$65.0	$9.0	$20.0	$0.0	$0.0	$114.0
Total Sources	$0.0	$20.0	$65.0	$9.0	$20.0	$0.0	$0.0	$114.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$20.0	$65.0	$9.0	$20.0	$0.0	$0.0	$114.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$20.0	$65.0	$9.0	$20.0	$0.0	$0.0	$114.0

Start Date: 7/1/2011
End Date: 6/30/2015

Note: All Amounts in Thousands

Impact on Annual Costs:

End results will be savings on electricity costs.

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Middle Oconee WRF

Project Name or Title: Retrofit clarifiers at Middle Oconee WRF

Department Priority: 6 of 21

Eden #: 509-6454-53203-56006

Proj. #: c0xxx ☑ CS ☐ AI

Project Description and Location:

Retrofit each existing clarifier at the Middle Oconee Water Reclamation Facility to a rapid sludge return system. This will entail removing all sludge collection hardware, refurbishing the clarifier drive, and replacing the sludge collection mechanism with the new suction header mechanism. Equipment costs are estimated at approximately $130,000 plus approximately $120,000 each for installation. Splitting the cost of each clarifier over a two-year period will allow all three clarifiers to be retrofitted in six years.

Project Justification:

Due to new permit limits requiring the removal of phosphorus to a level of less than 1.0 parts per million it is important that sludge is removed from the clarifier rapidly to prevent anoxic conditions and the release of phosphorus into the plant effluent. This will reduce the use of alum for chemical phosphorus removal, and also reduce the increased solids loading to the digesters and solids dewatering system that alum usage creates. The reduced cost of alum and of polymer to dewater the added sludge is difficult to calculate but would not be an insignificant savings.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$250.0	$125.0	$125.0	$125.0	$125.0	$0.0	$750.0
Total Sources	$0.0	$250.0	$125.0	$125.0	$125.0	$125.0	$0.0	$750.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$250.0	$125.0	$125.0	$125.0	$125.0	$0.0	$750.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$250.0	$125.0	$125.0	$125.0	$125.0	$0.0	$750.0

Start Date: 7/1/2011

End Date: 6/30/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water Distribution
Department Priority: 1 of 21
Project Name or Title: W&S Lines - Additions & Improvements
Eden #: 509-6454-53102-xxxxx
Proj. #: c0591 ☐ CS ☑ AI

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

Project Justification:

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5	End Date:
Total Sources	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Meter Mgmt
Project Name or Title: Meter and W&S Stub Additions

Department Priority: 2 of 21
Eden #: 509-6454-53105-xxxxx
Proj. #: c0589 ☐ CS ☑ AI

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

Project Justification:

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1
Total Sources	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1

Start Date:

End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Engineering Management
Project Name or Title: Donated W&S Additions Management

Department Priority: 3 of 21
Eden #: 509-6454-53300-xxxxx
Proj. #: c0590 ☐ CS ☑ AI

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 1865 W. Broad Street, Suite C.

Project Justification:

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	End Date:
Total Sources	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water Distribution
Project Name or Title: Re-line Old Water Mains

Department Priority: 19 of 21
Eden #: 509-6454-53001-52007
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

A number of locations within ACC are currently being served by water mains that are 80-100+ years old. These older water mains are cast iron; however, many are not cement lined. Cement lining not only protects the pipe, it also helps minimize the buildup of turbulence within the pipe. The build-up of turbulence reduces the hydraulic capacity of the water system and is a source of many "dirty water" complaints. Cement lining of the water mains is a process that removes the turbulence within the existing pipe. This process is accomplished with much less disruption to the roadways than conventional water line replacement. Specific locations have not been identified at this time.

Project Justification:

Re-lining of the older water mains within the water distribution system will a) improve the hydraulic capacity of the water distribution system, including needed fire protection, b) reduce dirty water complaints, c) help maintain ACC's current ISO Class 2 fire rating, and d) extend the life of the older water mains within the distribution system.

Funding Source	Prior Years	FY12	FY13	FY14	FY15	FY16	FY17-FY21	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$0.0	$0.0	$608.3	$632.7	$3,563.8	$4,804.8
Total Sources	$0.0	$0.0	$0.0	$0.0	$608.3	$632.7	$3,563.8	$4,804.8
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$608.3	$632.7	$3,563.8	$4,804.8
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$608.3	$632.7	$3,563.8	$4,804.8

Start Date: 7/1/2014
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water Distribution
Project Name or Title: Replace Small Diameter Water Mains

Department Priority: 20 of 21
Eden #: 509-6454-53001-52007
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

This project includes the replacement of small diameter water mains (less than 6-inch in diameter) where required in the water distribution system to improve both domestic water service and fire protection within the affected areas.

Project Justification:

Construction costs estimated at $500,000 in FY18, $1,000,000 per year FY19 through FY25, then $500,000 in FY26.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,500.0	$3,500.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,500.0	$3,500.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,500.0	$3,500.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,500.0	$3,500.0

Start Date: 7/1/2017
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Sewer Collection
Project Name or Title: Evaluate & Rehabilitate Sewer Lines

Department Priority: 5 of 21
Eden #: 509-6454-53002-52007
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, and monitoring existing flow conditions. The specific locations and the rehabilitation methods will be determined on a case-by-case basis.

Project Justification:

Sections of the existing wastewater collection systems are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow & infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate sewer system overflows.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$3,244.8	$3,374.6	$3,509.6	$0.0	$0.0	$0.0	$10,129.0
Total Sources	$0.0	$3,244.8	$3,374.6	$3,509.6	$0.0	$0.0	$0.0	$10,129.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$3,244.8	$3,374.6	$3,509.6	$0.0	$0.0	$0.0	$10,129.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$3,244.8	$3,374.6	$3,509.6	$0.0	$0.0	$0.0	$10,129.0

Start Date: 7/1/2011
End Date: 6/30/2014

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities
Project Name or Title: Economic Development Program (W&S)

Department Priority: 16 of 21
Eden #: 509-6119-00000-59040
Proj. #: c0105 ☐ CS ☑ AI

Project Description and Location:

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

Project Justification:

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing level funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	End Date:
Total Sources	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$500.0	$900.0	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt
Project Name or Title: Additions and Improvements Program

Department Priority: 14 of 21
Eden #: 509-6119-00000-52007
Proj. #: c0104 ☐ CS ☑ AI

Project Description and Location:

The average annual expenditures for projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

Project Justification:

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$3,600.0
Total Sources	$0.0	$0.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$3,600.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$3,600.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$3,600.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Sewer Collection
Project Name or Title: Wastewater Collection System Improvements

Department Priority: 8 of 21
Eden #: 509-6454-53002-52007
Proj. #: c0112 ☐ CS ☑ AI

Project Description and Location:

Through the year 2030, new trunk sewers and interceptor sewer lines will be constructed &/or extended into sub-basins currently without service. New interceptor sewers will serve drainage areas within sub-basins larger than 200 acres.

Project Justification:

To provide capacity in areas where service does not currently exist, add capacity to existing service areas, and to provide service for new customers. In some cases, to add capacity to existing service areas for existing customers, due to significant increased demands. Beginning in FY12 the amounts reflect PUD's financial plan based on the PUD Service Delivery Plan updated in CY2010.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$0.0	$150.3	$690.7	$0.0	$0.0	$657.6	$25,741.5	$27,240.1	End Date:
Total Sources	$0.0	$150.3	$690.7	$0.0	$0.0	$657.6	$25,741.5	$27,240.1	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$150.3	$0.0	$0.0	$0.0	$657.6	$3,052.1	$3,860.0	
General Construction	$0.0	$0.0	$690.7	$0.0	$0.0	$0.0	$22,689.4	$23,380.1	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$150.3	$690.7	$0.0	$0.0	$657.6	$25,741.5	$27,240.1	Thousands

Impact on Annual Costs:

None

D-120

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Water Reclamation Facility

Project Name or Title: Purchase Computerized Maintenance Management System

Department Priority: 7 of 21

Eden #: 509-6454-53200-56003

Proj. #: New ☐ CS ☑ AI

Project Description and Location:

The Computerized Maintenance Management System (CMMS) program establishes a computerized capability of tracking and scheduling preventative maintenance on each piece of equipment used in the operation of the water treatment plant and water reclamation facilities. It is expandable to include asset management and other data management issues; such as, regulatory affairs, and laboratory services.

Project Justification:

The CMMS is an extremely necessary tool to track maintenance activities for each plant facility. The pieces of equipment could range into the thousands. It would be impossible for staff to track this information by hand without numerous errors. This opens up the information to allow more oversight and makes the process more objective.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2011
W&S Construction	$0.0	$486.7	$506.2	$0.0	$0.0	$0.0	$0.0	$992.9	End Date:
Total Sources	$0.0	$486.7	$506.2	$0.0	$0.0	$0.0	$0.0	$992.9	6/30/2013
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$486.7	$506.2	$0.0	$0.0	$0.0	$0.0	$992.9	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$486.7	$506.2	$0.0	$0.0	$0.0	$0.0	$992.9	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Engineering Management
Project Name or Title: Update Wastewater Hydraulic Model

Department Priority: 18 of 21
Eden #: 509-6454-53300-59050
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

Construct a computerized model of the Athens-Clarke County sewer system incorporating the sewers and water reclamation facilities.

Project Justification:

Increased governmental regulations are requiring municipalities to identify, locate, and remove problem areas of rainfall inflow & infiltration. The hyraulic model will 1) help to identify the problem areas of the sewer system, 2) aid in sizing the diameters of the sewers, and 3) enable Athens-Clarke County to maximize the capacity of the existing system.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$281.2	$292.5	$0.0	$0.0	$0.0	$573.7
Total Sources	$0.0	$0.0	$281.2	$292.5	$0.0	$0.0	$0.0	$573.7
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$281.2	$292.5	$0.0	$0.0	$0.0	$573.7
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$281.2	$292.5	$0.0	$0.0	$0.0	$573.7

Start Date: 7/1/2012
End Date: 6/30/2013

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Water Treatment
Project Name or Title: Public Water System Enhancement Program

Department Priority: 21 of 21
Eden #: 509-6454-53001-52007
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

Construct an elevated water storage tank along the Atlanta Highway to serve…

Project Justification:

To add out year funding to an existing/currently funded project that is on hold pending additional funds. The project will also utilize existing SPLOST 2000 dollars of $1.5M.

Funding Source	Prior Years	FY12	FY13	FY14	FY15	FY16	FY17-FY21	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$6,546.7	$6,546.7
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$6,546.7	$6,546.7
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$6,546.7	$6,546.7
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$6,546.7	$6,546.7

Start Date: 7/1/2016
End Date: 6/30/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport
Project Name or Title: Demolition of Maintenance Hangar
Department Priority: 3 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will demolish and remove maintenance hangar located on the east side of the north terminal area in order to make room for expansion of the general aviation facilities.

Project Justification:

This project is outlined in the airport master plan and will coincide with the construction of the new commercial terminal facility that is funded by SPLOST 2005. This maintanance hangar needs to be removed in order to provide room for airport development as outlined in the master plan. This hangar is occupying space that can be used for additional airport business hangars, ramp and tie-down spaces, all of which will generate revenue for the airport enterprise fund.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	FY12
Airport Enterprise	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	End Date:
Total Sources	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	FY12
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport
Project Name or Title: Rehabilitation of Maintenance Hangar

Department Priority: 5 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will rehabilitate an aircraft maintenance hangar that ACC owns and leases as a source of revenue for the airport enterprise fund. The hangar will be 30 years old and is in need of maintanance of items such as interior finishes, interior/exterior painting, roof maintenance, HVAC replacement and hangar door and insulation repairs. The hangar is located on the east side of the airport.

Project Justification:

This hangar provides $16,000 in rent annually to the airport enterprise fund and provides space for an aircraft maintenance facility which provides service to airport users. This project will ensure that the facility will remain operational and adequate. It will also extend the life of the hangar for an estimated 10-15 years at which time additional preventive maintenance will be required.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Airport Enterprise	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$100.0
Total Sources	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$100.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$100.0

Start Date: FY13
End Date: FY14

Note: All Amounts in Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Residential Collection
Project Name or Title: Replace High Compaction Rear Loader

Department Priority: S1 of 3
Eden #: 506-6455-54202-55012
Proj. #: c0312 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement high compaction, rear loaders. Replacements are made based on a ten-year life cycle. With the majority of collections now being curbside vs. rear-yard new vehicles will be 25 yd. capacity vs. 20. The number of homes collected per crew has been increased due to the improved efficiency of curbside collection. These vehicles are used for refuse and recycling with the change of recycling to single stream.

Project Justification:

Systematic replacement of current vehicles is necessary to keep the fleet in adequate operating condition to provide efficient residential refuse collection to approximately 11,000 households and businesses in the Urban Service District. The expected useful life of a rear load truck is ten (10) years, with annual replacement cost being set aside in the Solid Waste Enterprise budget. These vehicles are used seven days a week for residential and central business district service. Use of the Georgia Municipal Association Loan pool allows the purchase to be spread out over a three year period. Prior funds replaced a vehicle in FY08 and funds from FY11-13 will replace the next vehicle. Out year funds will purchase two (2) vehicles in FY14-16 and two in the out years.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Solid Waste Enterprise	$169.0	$50.0	$50.0	$102.0	$102.0	$102.0	$312.0	$887.0	End Date:
Total Sources	$169.0	$50.0	$50.0	$102.0	$102.0	$102.0	$312.0	$887.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$169.0	$50.0	$50.0	$102.0	$102.0	$102.0	$312.0	$887.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$169.0	$50.0	$50.0	$102.0	$102.0	$102.0	$312.0	$887.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Recycling Collection
Project Name or Title: Purchase Replacement Front End Loader

Department Priority: S2 of 3
Eden #: 506-6455-54203-55012
Proj. #: c0587 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement 40-cubic yard front-end load truck for Commercial Dumpster Collection. These vehicles provide for commercial waste and recycling throughout the community.

Project Justification:

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is ten (10) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. FY12 funding will be the 3rd of 3 year financing to replace a 1994 vehilce. Out year funding will replace 2001 and 2004 vehicles.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Solid Waste Enterprise	$130.0	$65.0	$0.0	$67.0	$67.0	$67.0	$336.0	$732.0
Total Sources	$130.0	$65.0	$0.0	$67.0	$67.0	$67.0	$336.0	$732.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$130.0	$65.0	$0.0	$67.0	$67.0	$67.0	$336.0	$732.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$130.0	$65.0	$0.0	$67.0	$67.0	$67.0	$336.0	$732.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Stormwater System Improvement Program

Department Priority: 3 of 16
Eden #: 507-6453-52500-52001
Proj. #: C0033 ☐ CS ☑ AI

Project Description and Location:

This is a continuing program of constructing improvements to publicly-owned stormwater management facilities located throughout Athens-Clarke County. Exact project locations are determined through the Arewide Stormwater Master Plan and the requirements of the NPDES Phase II permit. In FY10, Transportation and Public Works started a watershed improvement program which will identify additional projects that address water quality impacts within Athens-Clarke County. Note: The program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

Project Justification:

The purpose of this program is to continue the implementation of the Areawide Stormwater Master Plan and Non-Point Source Pollution Program. The program includes the repair and upgrade of existing facilities and construction of new stormwater management facilities. Priority for design and construction is based on a rating system approved by the Mayor and Commission. Currently, the funding is primarily from SPLOST 2011 program with some additional funding being budgeted from the Stormwater Enterprise Fund.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$2,051.3	$250.0	$250.0	$250.0	$250.0	$200.0	$800.0	$4,051.3	ongoing
Enterprise Fund	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0	$2,200.0	End Date:
Total Sources	$2,251.3	$450.0	$450.0	$450.0	$450.0	$400.0	$1,800.0	$6,251.3	ongoing
Project Costs									
Land/ROW/Easement	$100.0	$75.0	$75.0	$75.0	$75.0	$50.0	$200.0	$650.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$400.0	$75.0	$75.0	$75.0	$75.0	$50.0	$200.0	$950.0	
General Construction	$1,751.3	$300.0	$300.0	$300.0	$300.0	$300.0	$1,400.0	$4,651.3	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$2,251.3	$450.0	$450.0	$450.0	$450.0	$400.0	$1,800.0	$6,251.3	Thousands

Impact on Annual Costs:

This project is being funded by funding sources outside of the General Fund. Therefore, it will not have any impact on the General Fund.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Internal Support Division
Project Name or Title: Telephone System Upgrades - Life Cycle

Department Priority: 6 of 15
Eden #: 601-6458-57200-56004
Proj. #: C0238 ☑ CS ☐ AI

Project Description and Location:

Purchase and replace outdated telephone systems and equipment with newer communications technology. This capital request would replace approximately 3-4 telephone systems and update 3 additional systems per year, depending on system configurations and technology compatibility.

Project Justification:

Approximately 10 percent of all ACC telephone systems are more than 10 years old. During the FY04 budget, a level of funding of $85,000 per year was planned for telephone system upgrades.

Funding Source	Prior Years	FY12	FY13	FY14	FY15	FY16	FY17-FY21	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Internal Support	$0.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0	$850.0
Total Sources	$0.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0	$850.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$15.0	$15.0	$15.0	$15.0	$15.0	$75.0	$150.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$70.0	$70.0	$70.0	$70.0	$70.0	$350.0	$700.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0	$850.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Field Operations
Project Name or Title: Continue Mobile Computers Replacement Program

Department Priority: 4 of 9
Eden #: 218-6341-40400-56006
Proj. #: C0559 ☑ CS ☐ AI

Project Description and Location:

To provide annual funding for future replacement of Police mobile computers and related mounts, docks and antennae in police vehicles as to provide laptops for all sworn officers. Funds for replacement mobile laptops and related equipment will be provided from revenues from the current red light violation program. The initial purchase of these 120 laptops was approved by the M&C on April 01, 2008.

Project Justification:

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the new Computer Aided Dispatch (CAD) System and the Records Management System (RMS).

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Special Progs./Init.	$106.3	$0.0	$0.0	$90.0	$90.0	$90.0	$450.0	$826.3	End Date:
Total Sources	$106.3	$0.0	$0.0	$90.0	$90.0	$90.0	$450.0	$826.3	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$106.3	$0.0	$0.0	$90.0	$90.0	$90.0	$450.0	$826.3	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$106.3	$0.0	$0.0	$90.0	$90.0	$90.0	$450.0	$826.3	Thousands

Impact on Annual Costs:

This program is designed to allow for mobile compter units for all officers in the field, and to allow for the continued support/maintenance of such a vital capability to meet the future needs of ACC.

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation and Public Works/Fleet Management

Department Priority: 16 of 16

Project Name or Title: Upgrade Fuel Sites

Eden #: 603-6453-52400-56006

Proj. #: C0419 ☑ CS ☐ AI

Project Description and Location:

The following five fuel sites are managed by the Fleet Management Division: (1) County Farm Road, (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites, responds to EPD requirements for fuel facilities, and changes to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in the coming years.

Project Justification:

Regularly upgrading Athens-Clarke County's fueling sites will ensure safe, compliant, and efficient fueling operations on an around-the-clock and around-the-calendar basis. Further, as new technologies emerge, this program allows Fleet Management to upgrade hardware and software to obtain more efficient operations and accountability. In FY10, the following activities were accomplished: pump and dispenser repairs, key reader and keypad replacements, and remote site communication equipment replacement.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Enterprise Fund	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	End Date:
Total Sources	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the equipment line item would need to be increased by an additional $30,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation and Public Works/Fleet Management
Project Name or Title: Fleet Replacement Program

Department Priority: 8 of 16
Eden #: 606-6119-00000-55099
Proj. #: N/A ☑ CS ☐ AI

Project Description and Location:

The Internal Service Fund Fleet Replacement Program is funded from monthly departmental operating charges. These multi-year expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are 713 vehicles in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager. For example, during FY10 Fleet Management replaced 33 vehicles and 43 vehicles have been identified for replacement in FY11.

Project Justification:

Replacement of vehicles and equipment on a planned schedule reduces repair costs and downtime.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Enterprise Fund	$1,008.0	$840.2	$1,125.0	$1,158.7	$1,193.5	$1,229.3	$6,722.3	$13,277.0	End Date:
Total Sources	$1,008.0	$840.2	$1,125.0	$1,158.7	$1,193.5	$1,229.3	$6,722.3	$13,277.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$1,008.0	$930.2	$1,125.0	$1,158.7	$1,193.5	$1,229.3	$6,722.3	$13,367.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$1,008.0	$930.2	$1,125.0	$1,158.7	$1,193.5	$1,229.3	$6,722.3	$13,367.0	Thousands

Impact on Annual Costs:

Without the Fleet Entriprise fund, the replacement of these vehicles would need to be programmed by each individiual department using existing funding sources.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Community Events Program : ACC Support Services

Department Priority: 13 of 15
Eden #: 203-6458-57300-56090
Proj. #: C0135 ☑ CS ☐ AI

Project Description and Location:

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with Athens Downtown Development Authority (ADDA) to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff.

Project Justification:

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA, (some more recent events include the "Hot Corner" celebration, UGA Homecoming and a literary festival). Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

Funding Source	**Prior Years**	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17-FY21**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	End Date:
Total Sources	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	Thousands

Impact on Annual Costs:

None.

Budgets By Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity which segregates expenditures, revenues, and other transactions for a specific group of activities.

In addition, this section includes a listing of Interfund Transfers (E-32).

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Economic Development Fund
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes the General Capital Projects Fund for capital projects which are not accounted for in the General Fund and the Public Facilities Authority Fund which accounts for the revenues and expenditures for maintenance and debt service for the Department of Family and Children Services Building.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self Funded Insurance & Claims
- Self-Funded Health Insurance

SUMMARY FY2012 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2012
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
REVENUES:						
PROPERTY TAXES	$46,268,300	$0	$0	$0	$0	$46,268,300
SALES TAX	$20,400,000	$0	$0	$0	$0	$20,400,000
OTHER TAXES	$19,184,500	$1,800,000	$80,000	$0	$0	$21,064,500
LICENSES & PERMITS	$1,252,800	$707,000	$0	$0	$0	$1,959,800
INTERGOVERNMENTAL REVENUES	$881,600	$3,230,655	$57,700	$1,231,816	$0	$5,401,771
CHARGES FOR SERVICES	$10,007,607	$2,455,325	$142,600	$53,217,051	$18,594,743	$84,417,326
FINES & FORFEITURES	$4,110,100	$638,000	$0	$0	$0	$4,748,100
OTHER REVENUES	$872,824	$196,134	$0	$241,966	$92,000	$1,402,924
OTHER FINANCING SOURCES/TRANSFERS IN	$15,000	$928,051	$2,787,600	$2,234,322	$0	$5,964,973
TOTAL REVENUES	$102,992,731	$9,955,165	$3,067,900	$56,925,155	$18,686,743	$191,627,694
PRIOR YEAR FUND BALANCE	$3,200,600	$177,112	$0	$0	$0	$3,377,712
WORKING CAPITAL BALANCE	$0	$0	$0	$4,288,331	$1,428,743	$5,717,074
TOTAL REVENUES & OTHER SOURCES	$106,193,331	$10,132,277	$3,067,900	$61,213,486	$20,115,486	$200,722,480
LESS INTERFUND TRANSFERS	$0	$0	$0	$0	$0	($22,620,716)
TOTAL REVENUES	$106,193,331	$10,132,277	$3,067,900	$61,213,486	$20,115,486	$178,101,764
EXPENDITURES:						
MAYOR AND COMMISSION	$698,289	$0	$80,000	$0	$0	$778,289
OFFICE OF THE MANAGER	$673,191	$0	$0	$0	$0	$673,191
OFFICE OF THE ATTORNEY	$591,632	$0	$0	$0	$0	$591,632
OFFICE OF THE AUDITOR	$221,569	$0	$0	$0	$0	$221,569
DEPARTMENT OF FINANCE	$1,886,587	$0	$0	$0	$0	$1,886,587
DEPARTMENT OF HUMAN RESOURCES	$1,297,614	$0	$0	$0	$685,944	$1,983,558
TAX COMMISSIONER	$1,305,176	$0	$0	$0	$0	$1,305,176
BOARD OF TAX ASSESSORS	$979,498	$0	$0	$0	$0	$979,498
BOARD OF ELECTIONS	$430,856	$0	$0	$0	$0	$430,856
HUMAN & ECONOMIC DEVELOPMENT	$255,077	$2,594,770	$0	$0	$0	$2,849,847
GENERAL SUPPORT GROUP	$250,170	$150,000	$0	$0	$0	$400,170
COMPUTER INFORMATION SERV.	$2,429,791	$79,800	$250,000	$0	$0	$2,759,591
OTHER GENERAL ADMINISTRATION	$5,896,700	$272,900	$15,600	$9,292,354	$13,900,857	$29,378,411
TOTAL GENERAL GOVERNMENT	$16,916,150	$3,097,470	$345,600	$9,292,354	$14,586,801	$44,238,375
SUPERIOR COURT	$2,052,034	$261,169	$0	$0	$0	$2,313,203
CLERK OF COURTS	$1,012,176	$214,825	$0	$0	$0	$1,227,001
STATE COURT	$627,340	$540,992	$0	$0	$0	$1,168,332
SOLICITOR GENERAL	$1,006,053	$51,882	$0	$0	$0	$1,057,935
DISTRICT ATTORNEY	$823,909	$107,803	$0	$0	$0	$931,712
SHERIFF	$15,548,835	$20,000	$0	$0	$0	$15,568,835
JUVENILE COURT	$351,075	$0	$0	$0	$0	$351,075
MAGISTRATE'S COURT	$676,922	$0	$0	$0	$0	$676,922
CORONER	$37,139	$0	$0	$0	$0	$37,139
PROBATE COURT	$338,701	$0	$0	$0	$0	$338,701
MUNICIPAL COURT	$609,509	$0	$0	$0	$0	$609,509
TOTAL JUDICIAL	$23,083,693	$1,196,671	$0	$0	$0	$24,280,364

SUMMARY FY2012 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2012
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
EXPENDITURES: (continued)						
DEPARTMENT OF POLICE SERVICES	$18,599,270	$2,738,146	$60,000	$0	$0	$21,397,416
FIRE & EMERGENCY MANAGEMENT SERVICES	$12,702,846	$0	$200,000	$0	$0	$12,902,846
DEPARTMENT OF CORRECTIONS	$2,697,282	$68,019	$0	$0	$0	$2,765,301
TOTAL PUBLIC SAFETY	$33,999,398	$2,806,165	$260,000	$0	$0	$37,065,563
AIRPORT	$0	$0	$25,000	$2,105,204	$0	$2,130,204
PUBLIC TRANSIT	$0	$0	$50,000	$4,488,713	$0	$4,538,713
DEPARTMENT OF TRANSP & PUBLIC WORKS	$3,823,759	$0	$970,000	$2,673,622	$2,936,788	$10,404,169
DEPARTMENT OF PUBLIC UTILITIES	$0	$0	$0	$18,073,553	$0	$18,073,553
DEPARTMENT OF SOLID WASTE	$635,623	$0	$0	$5,162,481	$0	$5,798,104
DEPARTMENT OF PLANNING & ZONING	$1,162,068	$714,462	$45,000	$0	$0	$1,921,530
DEPARTMENT OF BUILDING INSPECTION	$781,160	$678,729	$0	$25,452	$0	$1,485,341
DEPARTMENT OF CENTRAL SERVICES	$7,236,358	$0	$711,600	$0	$1,600,158	$9,548,116
TOTAL PUBLIC WORKS	$13,638,968	$1,393,191	$1,801,600	$32,529,025	$4,536,946	$53,899,730
DEPARTMENT OF LEISURE SERVICES	$7,290,876	$0	$75,000	$0	$0	$7,365,876
COOPERATIVE EXTENSION SERVICE	$150,675	$0	$0	$0	$0	$150,675
TOTAL CULTURE & RECREATION	$7,441,551	$0	$75,000	$0	$0	$7,516,551
INDEPENDENT AGENCIES	$4,718,489	$1,568,780	$41,000	$0	$0	$6,328,269
DEBT SERVICE	$578,109	$0	$544,700	$12,355,666	$0	$13,478,475
TOTAL EXPENDITURES	$100,376,358	$10,062,277	$3,067,900	$54,177,045	$19,123,747	$186,807,327
OTHER FINANCING USES/TRANSFERS OUT	$5,816,973	$15,000	$0	$133,000	$0	$5,964,973
TOTAL EXPENDITURES & OTHER FINANCING USES	$106,193,331	$10,077,277	$3,067,900	$54,310,045	$19,123,747	$192,772,300
CURRENT YEAR CAPITAL EXPENDITURES	$0	$50,000	$0	$6,704,300	$991,739	$7,746,039
LESS INTERFUND TRANSFERS		$0	$0	$0	$0	($22,620,716)
TOTAL EXPENDITURES	$106,193,331	$10,127,277	$3,067,900	$61,014,345	$20,115,486	$177,897,623
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$0	$5,000	$0	$199,141	$0	$204,141
TOTAL EXPENDITURES & DESIGNATIONS	$106,193,331	$10,132,277	$3,067,900	$61,213,486	$20,115,486	$178,101,764

GENERAL FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
PROPERTY TAXES	$48,685,145	$48,613,300	$46,268,300	$46,268,300	($2,345,000)	-5%
SALES TAX	$20,692,208	$20,000,000	$20,400,000	$20,400,000	$400,000	2%
OTHER TAXES	$18,643,702	$19,014,500	$19,184,500	$19,184,500	$170,000	1%
LICENSES PERMITS	$1,271,609	$1,210,500	$1,252,800	$1,252,800	$42,300	3%
INTERGOVERNMENTAL REVENUES	$1,049,595	$961,000	$867,000	$881,600	($79,400)	-8%
CHARGES FOR SERVICES	$9,398,574	$9,472,750	$10,002,480	$10,007,607	$534,857	6%
FINES & FORFEITURES	$4,207,082	$3,859,100	$4,110,100	$4,110,100	$251,000	7%
OTHER REVENUES	$589,873	$701,059	$903,000	$872,824	$171,765	25%
OTHER FIN. SOURCES/TRANSFERS IN	$22,400	$15,000	$15,000	$15,000	$0	0%
TOTAL REVENUES	**$104,560,188**	**$103,847,209**	**$103,003,180**	**$102,992,731**	**($854,478)**	**-1%**
PRIOR YEAR FUND BALANCE-Operating	$0	$900,000	$5,182,025	$900,000	$0	0%
PRIOR YEAR FUND BALANCE-Capital	$0	$2,046,500	$2,240,600	$2,300,600	$254,100	12%
TOTAL REVENUE & OTHER SOURCES	**$104,560,188**	**$106,793,709**	**$110,425,805**	**$106,193,331**	**($600,378)**	**-1%**
EXPENDITURES:						
MAYOR AND COMMISSION	$682,843	$694,005	$717,068	$698,289	$4,284	1%
OFFICE OF THE MANAGER	$671,296	$689,520	$690,522	$673,191	($16,329)	-2%
OFFICE OF THE ATTORNEY	$600,546	$610,677	$611,699	$591,632	($19,045)	-3%
OFFICE OF THE AUDITOR	$213,594	$222,071	$222,591	$221,569	($502)	0%
DEPARTMENT OF FINANCE	$1,936,263	$2,004,497	$1,980,377	$1,886,587	($117,910)	-6%
DEPARTMENT OF HUMAN RESOURCES	$1,271,646	$1,338,340	$1,344,526	$1,297,614	($40,726)	-3%
TAX COMMISSIONER	$1,409,341	$1,408,981	$1,348,190	$1,305,176	($103,805)	-7%
BOARD OF TAX ASSESSORS	$1,034,320	$1,097,334	$1,051,891	$979,498	($117,836)	-11%
BOARD OF ELECTIONS	$276,450	$504,382	$440,103	$430,856	($73,526)	-15%
HUMAN & ECONOMIC DEVELOPMENT	$277,703	$282,065	$285,005	$255,077	($26,988)	-10%
GENERAL SUPPORT GROUP	$242,841	$262,076	$262,742	$250,170	($11,906)	-5%
COMPUTER INFORMATION SERVICES	$2,404,997	$2,484,601	$2,430,604	$2,429,791	($54,810)	-2%
OTHER GENERAL ADMINISTRATION	$5,166,592	$5,574,850	$6,486,800	$5,896,700	$321,850	6%
TOTAL GENERAL GOVERNMENT	**$16,188,432**	**$17,173,399**	**$17,872,118**	**$16,916,150**	**($257,249)**	**-1%**
SUPERIOR COURTS	$1,825,810	$2,119,687	$2,165,471	$2,052,034	($67,653)	-3%
CLERK OF COURTS	$1,025,245	$1,045,089	$1,061,972	$1,012,176	($32,913)	-3%
STATE COURT	$659,544	$645,291	$648,943	$627,340	($17,951)	-3%
SOLICITOR GENERAL	$969,728	$1,002,662	$1,010,539	$1,006,053	$3,391	0%
DISTRICT ATTORNEY	$804,500	$833,690	$888,863	$823,909	($9,781)	-1%
SHERIFF	$15,109,303	$15,646,539	$16,385,990	$15,548,835	($97,704)	-1%
JUVENILE COURT	$364,540	$362,239	$363,179	$351,075	($11,164)	-3%
MAGISTRATE'S COURT	$673,756	$693,095	$694,774	$676,922	($16,173)	-2%
CORONER	$38,449	$38,486	$38,189	$37,139	($1,347)	-3%
PROBATE COURT	$340,779	$342,656	$342,456	$338,701	($3,955)	-1%
MUNICIPAL COURT	$635,850	$610,225	$615,456	$609,509	($716)	0%
TOTAL JUDICIAL	**$22,447,504**	**$23,339,659**	**$24,215,832**	**$23,083,693**	**($255,966)**	**-1%**

GENERAL FUND (cont'd) FY12 FUND SUMMARY (cont'd)	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
DEPARTMENT OF POLICE SERVICES	$19,342,962	$19,225,340	$19,246,151	$18,599,270	($626,070)	-3%
DEPARTMENT OF FIRE SERVICES	$12,933,951	$13,049,442	$12,979,655	$12,702,846	($346,596)	-3%
DEPARTMENT OF CORRECTIONS	$2,143,689	$2,268,786	$2,740,160	$2,697,282	$428,496	19%
TOTAL PUBLIC SAFETY	**$34,420,602**	**$34,543,568**	**$34,965,966**	**$33,999,398**	**($544,170)**	**-2%**
TRANSPORTATION & PUBLIC WORKS	$4,018,554	$3,988,327	$3,986,844	$3,823,759	($164,568)	-4%
DEPARTMENT OF SOLID WASTE	$739,397	$696,514	$693,580	$635,623	($60,891)	-9%
DEPT. OF PLANNING & ZONING	$1,139,390	$1,186,322	$1,178,259	$1,162,068	($24,254)	-2%
BUILDING INSPECTIONS	$758,183	$782,049	$795,544	$781,160	($889)	0%
DEPARTMENT OF CENTRAL SVC.	$6,623,819	$7,017,908	$7,396,764	$7,236,358	$218,450	3%
TOTAL PUBLIC WORKS	**$13,279,343**	**$13,671,120**	**$14,050,991**	**$13,638,968**	**($32,152)**	**0%**
DEPT. OF LEISURE SERVICES	$7,272,643	$7,473,381	$7,476,947	$7,290,876	($182,505)	-2%
COOPERATIVE EXTENSION SERVICE	$149,371	$152,880	$153,197	$150,675	($2,205)	-1%
TOTAL CULTURE & RECREATION	**$7,422,014**	**$7,626,261**	**$7,630,144**	**$7,441,551**	**($184,710)**	**-2%**
INDEPENDENT AGENCIES	$4,578,803	$4,641,500	$4,887,000	$4,718,489	$76,989	2%
DEBT SERVICE	$353,132	$354,134	$618,254	$578,109	$223,975	63%
TOTAL EXPENDITURES	**$98,689,830**	**$101,349,641**	**$104,240,305**	**$100,376,358**	**($973,283)**	**-1%**
OTHER FINANCING USE/TRANS. OUT	$2,578,620	$3,397,568	$3,944,900	$3,516,373	$118,805	3%
TOTAL OPERATING EXPENDITURES & OTHER FINANCING USES	**$101,268,450**	**$104,747,209**	**$108,185,205**	**$103,892,731**	**($854,478)**	**-1%**
Capital for Current Services (CS)	$1,792,500	$1,651,500	$1,855,000	$1,915,000	$263,500	16%
Capital Additions & Improvements (A&I)	$620,000	$395,000	$385,600	$385,600	($9,400)	-2%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$103,680,950**	**$106,793,709**	**$110,425,805**	**$106,193,331**	**($600,378)**	**-1%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$879,238**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 BUDGET	FY12 APPROVED BUDGET
Fund Balance - Beginning of Year	$17,362,157	$18,241,395	$15,294,895
Excess Revenues over Expenditures	$879,238	$0	$0
Budgeted Use of Fund Balance (1)	$0	($2,946,500)	($3,200,600)
Fund Balance - End of Year	$18,241,395	$15,294,895	$12,094,295
Designations of Fund Balance:			
Designated as Reserve for Emergency (2)	$10,408,568	$10,408,568	$8,708,568
Designated as Capital CS Reserve (3)	$1,246,628	$695,128	$3,385,727
Undesignated Fund Balance	$6,586,199	$4,191,199	$0
Total Fund Balance - End of Year	**$18,241,395**	**$15,294,895**	**$12,094,295**

NOTES:

(1) The Budgeted Use of Fund Balance in FY11 includes $1,100,000 for Capital CS, $551,500 for Capital CS from CS Reserve, $395,000 for Capital A&I and $900,000 for Operating Expenses. FY12 includes $1,814,400 for Capital CS, $100,600 for Capital CS from CS Reserve, $385,600 for Capital A&I and $900,000 for Operating Expenses.

(2) The FY12 Budget includes the use of $900,000 from the Operating Reserve account for the FY12 Operating Budget, as identified in Note 1, and allocating $800,000 to the Capital Reserve Account. ACCUG Fiscal Policies state that a reserve equal to at least one month of General Fund operations should be maintained.

(3) The FY11 amount for Designated as Capital CS Reserve includes $36,528 for General Fund capital project balance remaining at the end of FY10 and $658,600 for CS reserve. The FY12 amount for Capital Reserve includes an additional $800,000 as identified in Note 2 and the use of $100,600 as identified in Note 1. In addition, the remaining $2.0 million of fund balance has been planned for future capital projects and is included in the Designated as Capital CS Reserve amount.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$1,847,194	$1,800,000	$1,800,000	$1,800,000	$0	0%
OTHER REVENUES	$941	$0	$0	$8,000	$8,000	---
TOTAL REVENUES	**$1,848,135**	**$1,800,000**	**$1,800,000**	**$1,808,000**	**$8,000**	**0%**
PRIOR YEAR FUND BALANCE	$0	$58,980	$58,980	$40,980	($18,000)	-31%
TOTAL REVENUES & OTHER SOURCES	**$1,848,135**	**$1,858,980**	**$1,858,980**	**$1,848,980**	**($10,000)**	**-1%**
EXPENDITURES:						
INDEPENDENT AGENCIES:						
CLASSIC CENTER AUTHORITY & CVB	$1,571,427	$1,542,780	$1,542,780	$1,542,780	$0	0%
ECONOMIC DEVELOPMENT FOUNDATION	$150,000	$150,000	$150,000	$150,000	$0	0%
OTHER GENERAL ADMINISTRATION						
TOURISM IMPROVEMENT & SPECIAL ACT.	$59,270	$86,200	$86,200	$86,200	$0	0%
MAYOR'S COMMUNITY IMPRV. PRGRM.	$20,000	$20,000	$20,000	$20,000	$0	0%
ONE ATHENS HEALTH INITIATIVE	$15,000	$0	$0	$0	$0	---
OPERATING CONTINGENCY	$0	$10,000	$10,000	$0	($10,000)	-100%
TOTAL EXPENDITURES:	**$1,815,697**	**$1,808,980**	**$1,808,980**	**$1,798,980**	**($10,000)**	**-1%**
CAPITAL FOR CURRENT SERVICES						
CENTRAL SERVICES	$48,039	$50,000	$50,000	$50,000	$0	0%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$1,863,736**	**$1,858,980**	**$1,858,980**	**$1,848,980**	**($10,000)**	**-1%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	($15,601)	$0	$0	$0	$0	---

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$272,202	$100,884	$41,904
Designated for previously approved capital projects and other activies	($155,717)		
Use of Fund Balance	($15,601)	($58,980)	($40,980)
FUND BALANCE - END OF YEAR	$100,884	$41,904	$924

COMMUNITY DEVELOPMENT BLOCK GRANT FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$1,289,455	$1,594,607	$1,594,607	$1,332,000	($262,607)	-16%
OTHER REVENUES	$12,136	$0	$76,434	$76,434	$76,434	---
TOTAL REVENUES	**$1,301,591**	**$1,594,607**	**$1,671,041**	**$1,408,434**	**($186,173)**	**-12%**
PRIOR YEAR FUND BALANCE	$0	$47,227	$10,309	$0	($47,227)	-100%
TOTAL REVENUES & OTHER SOURCES	**$1,301,591**	**$1,641,834**	**$1,681,350**	**$1,408,434**	**($233,400)**	**-14%**
EXPENDITURES:						
CDBG ADMINISTRATION:						
HUMAN & ECONOMIC DEV.	$287,319	$315,421	$326,530	$263,700	($51,721)	-16%
OTHER GENERAL ADMINISTRATION	$7,644	$3,500	$2,700	$2,700	($800)	-23%
CDBG PROGRAMS:						
GRANT PROGRAMS	$994,495	$1,322,913	$1,352,120	$1,142,034	($180,879)	-14%
TOTAL EXPENDITURES	**$1,289,458**	**$1,641,834**	**$1,681,350**	**$1,408,434**	**($233,400)**	**-14%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$12,133**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$50,157	$62,290	$15,063
Use of Fund Balance	$0	($47,227)	
FUND BALANCE - END OF YEAR	$62,290	$15,063	$15,063

REVOLVING LOAN FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$2,567	$5,000	$5,000	$5,000	$0	0%
TOTAL REVENUES	**$2,567**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$2,567**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
EXPENDITURES:						
OTHER GENERAL ADMINISTRATION	$47,567	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$47,567**	**$0**	**$0**	**$0**	**$0**	**---**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($45,000)**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$220,368	$53,075	$58,075
Use of Fund Balance	($45,000)	$0	$0
Reserved for Outstanding Loans	($122,293)		
FUND BALANCE - END OF YEAR	$53,075	$58,075	$63,075

EMERGENCY TELEPHONE SYSTEM (E911) FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,766,109	$1,650,000	$1,650,000	$1,650,000	$0	0%
OTHER REVENUES	$2,815	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,768,924**	**$1,650,000**	**$1,650,000**	**$1,650,000**	**$0**	**0%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$592,431	$628,100	$580,844	($11,587)	-2%
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,768,924**	**$2,242,431**	**$2,278,100**	**$2,230,844**	**($11,587)**	**-1%**
EXPENDITURES:						
POLICE EXPENDITURES	$2,155,710	$2,242,431	$2,237,295	$2,230,844	($11,587)	-1%
OTHER GENERAL ADMINISTRATION	$1,466	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$2,157,176**	**$2,242,431**	**$2,237,295**	**$2,230,844**	**($11,587)**	**-1%**
EXCESS OF REVENUES OVER EXPENDITURES	**($388,252)**	**$0**	**$40,805**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$625,138	$236,886	$236,886
Use of Fund Balance	($388,252)	$0	$0
FUND BALANCE - END OF YEAR	$236,886	$236,886	$236,886

HUD HOME GRANT SPECIAL REVENUE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$1,104,930	$967,551	$967,551	$849,875	($117,676)	-12%
OTHER REVENUES	$261,621	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,366,551**	**$967,551**	**$967,551**	**$849,875**	**($117,676)**	-12%
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$1,104,167	$966,951	$957,881	$849,375	($117,576)	-12%
OTHER GENERAL ADMINISTRATION	$1,007	$600	$500	$500	($100)	-17%
TOTAL EXPENDITURES	**$1,105,174**	**$967,551**	**$958,381**	**$849,875**	**($117,676)**	-12%
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$261,377**	**$0**	**$9,170**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$5,658	$267,035	$267,035
FUND BALANCE - END OF YEAR	$267,035	$267,035	$267,035

GRANTS SPECIAL REVENUE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$4,017,089	$572,875	$703,900	$703,619	$130,744	23%
OTHER REVENUES	$5,539	$28,700	$55,700	$55,700	$27,000	94%
TOTAL REVENUES	**$4,022,628**	**$601,575**	**$759,600**	**$759,319**	**$157,744**	**26%**
OTHER FIN. SOURCES/TRANSFERS IN	$264,697	$159,539	$166,500	$160,116	$577	0%
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$4,287,325**	**$761,114**	**$926,100**	**$919,435**	**$158,321**	**21%**
EXPENDITURES:						
SUPERIOR COURT	$74,039	$0	$0	$0	$0	---
STATE COURT	$19,327	$0	$0	$0	$0	---
SOLICITOR GENERAL	$24,059	$0	$0	$0	$0	---
SHERIFF	$60,063	$0	$0	$0	$0	---
JUVENILE COURT	$7,600	$0	$0	$0	$0	---
POLICE SERVICES	$447,838	$198,046	$198,647	$194,316	($3,730)	-2%
FIRE SERVICES	$38,005	$0	$0	$0	$0	---
CORRECTIONS	$54,070	$53,824	$53,260	$53,019	($805)	-1%
TRANSPORTATION & PUBLIC WORKS	$59,218	$0	$0	$0	$0	---
SOLID WASTE	$16,000	$0	$0	$0	$0	---
PLANNING AND ZONING	$215,403	$472,344	$634,828	$637,000	$164,656	35%
CENTRAL SERVICES	$1,575	$0	$0	$0	$0	---
LEISURE SERVICES	$30,755	$0	$0	$0	$0	---
OTHER GENERAL ADMINISTRATION	$88,054	$36,900	$37,200	$35,100	($1,800)	-5%
TOTAL OPERATING EXPENDITURES	**$1,136,006**	**$761,114**	**$923,935**	**$919,435**	**$158,321**	**21%**
OTHER FINANCING USES:						
CAPITAL PROJECTS EXPENDITURES	$3,176,193	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$4,312,199**	**$761,114**	**$923,935**	**$919,435**	**$158,321**	**21%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($24,874)**	**$0**	**$2,165**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$264,248	$89,234	$89,234
Designated for previously approved capital projects and ongoing programs	($150,140)		
Use of Fund Balance	($24,874)	$0	$0
FUND BALANCE - END OF YEAR	$89,234	$89,234	$89,234

ALTERNATIVE DISPUTE RESOLUTION FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$203,835	$229,523	$229,000	$225,325	($4,198)	-2%
FINES & FORFEITURES	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$203,835**	**$229,523**	**$229,000**	**$225,325**	**($4,198)**	**-2%**
EXPENDITURES:						
SUPERIOR COURT ADMINISTRATION	$214,495	$218,523	$218,795	$214,825	($3,698)	-2%
OTHER GENERAL ADMINISTRATION	$11,284	$11,000	$11,100	$10,500	($500)	-5%
TOTAL EXPENDITURES	**$225,779**	**$229,523**	**$229,895**	**$225,325**	**($4,198)**	**-2%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($21,944)**	**$0**	**($895)**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$42,926	$20,982	$20,982
FUND BALANCE - END OF YEAR	$20,982	$20,982	$20,982

ECONOMIC DEVELOPMENT SPECIAL REVENUE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$7,912	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$7,912**	**$0**	**$0**	**$0**	**$0**	**---**
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$0	$55,000	$0	$0	($55,000)	-100%
OTHER GENERAL ADIMINSTRATION	$0	$0	$0	$30,000	$30,000	---
TOTAL EXPENDITURES	**$0**	**$55,000**	**$0**	**$30,000**	**($25,000)**	**-45%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$7,912**	**($55,000)**	**$0**	**($30,000)**	**$25,000**	**-45%**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$981,013	$888,925	$833,925
Use of Fund Balance	$0	($55,000)	($30,000)
Designated for Previously Approved Projects	($100,000)		
FUND BALANCE - END OF YEAR	$888,925	$833,925	$803,925

SUPPORTIVE HOUSING SPECIAL REVENUE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$260,239	$325,549	$339,661	$339,661	$14,112	4%
TOTAL REVENUES & OTHER SOURCES	**$260,239**	**$325,549**	**$339,661**	**$339,661**	**$14,112**	**4%**
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$260,239	$325,549	$339,661	$339,661	$14,112	4%
TOTAL EXPENDITURES	**$260,239**	**$325,549**	**$339,661**	**$339,661**	**$14,112**	**4%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$0	$0	$0
FUND BALANCE - END OF YEAR	$0	$0	$0

SPECIAL PROGRAMS SPECIAL REVENUE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$0	$5,500	$5,500	$5,500	$0	0%
CHARGES FOR SERVICES	$484,599	$596,000	$580,000	$580,000	($16,000)	-3%
FINES & FORFEITURES	$560,192	$638,000	$638,000	$638,000	$0	0%
OTHER REVENUES	$68,070	$9,500	$1,000	$1,000	($8,500)	-89%
TOTAL REVENUES	**$1,112,861**	**$1,249,000**	**$1,224,500**	**$1,224,500**	**($24,500)**	**-2%**
OTHER FIN. SOURCES/TRANSFERS IN	$143,000	$83,200	$83,500	$81,700	($1,500)	-2%
PRIOR YEAR FUND BALANCE	$0	$91,447	$235,352	$106,132	$14,685	16%
TOTAL REVENUES & OTHER SOURCES	**$1,255,861**	**$1,423,647**	**$1,543,352**	**$1,412,332**	**($11,315)**	**-1%**
EXPENDITURES:						
DEPT OF HUMAN & ECON. DEV.	$53,524	$0	$0	$0	$0	---
COMPUTER INFORMATION SERVICES	$79,800	$79,800	$97,491	$79,800	$0	---
SUPERIOR COURT	$96,914	$263,856	$264,113	$261,169	($2,687)	-1%
CLERK OF COURT	$7,895	$0	$0	$0	$0	---
STATE COURT	$474,310	$533,926	$540,147	$540,992	$7,066	1%
SOLICITOR GENERAL	$98,979	$56,242	$56,857	$51,882	($4,360)	-8%
DISTRICT ATTORNEY	$147,813	$106,793	$106,205	$107,803	$1,010	1%
SHERIFF	$2,325	$0	$0	$0	$0	---
POLICE DEPARTMENT	$318,039	$323,830	$324,039	$312,986	($10,844)	-3%
INDEPENDENT AGENCIES	$26,000	$26,000	$31,000	$26,000	$0	0%
OTHER GENERAL ADMINISTRATION	$30,281	$33,200	$33,500	$31,700	($1,500)	-5%
TOTAL EXPENDITURES	**$1,335,880**	**$1,423,647**	**$1,453,352**	**$1,412,332**	**($11,315)**	**-1%**
CAPITAL CURRENT SERVICES	$20,834	$0	$90,000	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$1,356,714**	**$1,423,647**	**$1,543,352**	**$1,412,332**	**($11,315)**	**-1%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($100,853)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$2,466,372	$158,556	$67,109
Designated for previously approved capital projects and ongoing programs	($2,206,963)		$106,132
Use of Fund Balance	($100,853)	($91,447)	($106,132)
FUND BALANCE - END OF YEAR	$158,556	$67,109	$67,109

(1) This budget plans the use of $106,132 of accumulated program balance from prior years for use by programs in FY12.

BUILDING INSPECTION FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
LICENCES AND PERMITS	$476,249	$550,000	$707,000	$707,000	$157,000	29%
OTHER REVENUES	$3,318	$0	$0	$0	$0	---
TOTAL REVENUES	**$479,567**	**$550,000**	**$707,000**	**$707,000**	**$157,000**	**29%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$126,057	$139,800	$105,391	($20,666)	-16%
PRIOR YEAR FUND BALANCE	$0	$164,018	$0	$0	($164,018)	-100%
TOTAL REVENUES & OTHER SOURCES	**$479,567**	**$840,075**	**$846,800**	**$812,391**	**($27,684)**	**-3%**
EXPENDITURES:						
BUILDING INSPECTION	$726,599	$708,471	$698,371	$678,729	($29,742)	-4%
PLANNING AND ZONING	$95,076	$72,604	$72,347	$77,462	$4,858	7%
OTHER GENERAL ADMINISTRATION	$62,485	$59,000	$59,500	$56,200	($2,800)	-5%
TOTAL OPERATING EXPENDITURES	**$884,160**	**$840,075**	**$830,218**	**$812,391**	**($27,684)**	**-3%**
CAPITAL FOR CURRENT SERVICES	$0	$0	$0	$0	$0	---
TOTAL OPERATING & CAPITAL EXPENDITURES	**$884,160**	**$840,075**	**$830,218**	**$812,391**	**($27,684)**	**-3%**
EXCESS OF REVENUES OVER EXPENDITURES	**($404,593)**	**$0**	**$16,582**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$600,121	$148,176	($15,842)
Use of Fund Balance	($404,593)	($164,018)	$0
Designated for Capital	($47,352)		
FUND BALANCE - END OF YEAR	$148,176	($15,842)	($15,842)

SHERIFF INMATE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$51,539	$35,000	$35,000	$35,000	$0	0%
TOTAL REVENUES	**$51,539**	**$35,000**	**$35,000**	**$35,000**	**$0**	**0%**
EXPENDITURES:						
SHERIFF	$65,999	$20,000	$20,000	$20,000	$0	0%
TOTAL EXPENDITURES	**$65,999**	**$20,000**	**$20,000**	**$20,000**	**$0**	**0%**
TRANSFERS OUT	$22,400	$15,000	$15,000	$15,000	$0	0%
TOTAL OPERATING & OTHER FINANCING USES	**$88,399**	**$35,000**	**$35,000**	**$35,000**	**$0**	**0%**
EXCESS OF REVENUES OVER EXPENDITURES	**($36,860)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$86,260	$49,400	$49,400
Use of Fund Balance	($36,860)	$0	$0
FUND BALANCE - END OF YEAR	$49,400	$49,400	$49,400

CORRECTIONS INMATE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$11,537	$15,000	$15,000	$15,000	$0	0%
TOTAL REVENUES	**$11,537**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
EXPENDITURES:						
CORRECTIONS	$7,682	$15,000	$15,000	$15,000	$0	0%
TOTAL EXPENDITURES	**$7,682**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
EXCESS OF REVENUES OVER EXPENDITURES	**$3,855**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$246,187	$250,042	$250,042
Increase in Fund Balance	$3,855	$0	$0
FUND BALANCE - END OF YEAR	$250,042	$250,042	$250,042

PUBLIC FACILITIES AUTHORITY FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$0	$0	$0	$57,700	$57,700	---
CHARGES FOR SERVICES	$579,041	$409,900	$142,600	$142,600	($267,300)	-65%
OTHER REVENUES	$3,901	$0	$0	$0	$0	---
TOTAL REVENUES	**$582,942**	**$409,900**	**$142,600**	**$200,300**	**($209,600)**	**-51%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$300,000	$487,000	$487,000	$187,000	62%
TOTAL REVENUES & OTHER SOURCES	**$582,942**	**$709,900**	**$629,600**	**$687,300**	**($22,600)**	**-3%**
EXPENDITURES:						
SHERIFF'S OFFICE	$34,452	$0	$0	$0	$0	---
CENTRAL SERVICES	$37,167	$101,600	$101,600	$101,600	$0	0%
INDEPENDENT AGENCIES	$36,710	$41,000	$41,000	$41,000	$0	0%
DEBT SERVICE	$458,167	$567,300	$544,700	$544,700	($22,600)	-4%
TOTAL EXPENDITURES	**$566,496**	**$709,900**	**$687,300**	**$687,300**	**($22,600)**	**-3%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$16,446**	**$0**	**($57,700)**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$476,745	$493,191	$493,191
Increase in Fund Balance	$16,446	$0	$0
FUND BALANCE - END OF YEAR	$493,191	$493,191	$493,191
Designated for Capital Projects (DFCS)			

GENERAL CAPITAL PROJECTS FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$62,143	$80,000	$80,000	$80,000	$0	0%
OTHER REVENUES	$331,916	$0	$0	$0	$0	---
TOTAL REVENUES	**$394,059**	**$80,000**	**$80,000**	**$80,000**	**$0**	**0%**
OTHER FIN. SOURCES/TRANSFERS IN	$2,412,500	$2,046,500	$2,200,000	$2,300,600	$254,100	12%
PRIOR YEAR FUND BALANCE	$0	$0	$2,592,035	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$2,806,559**	**$2,126,500**	**$4,872,035**	**$2,380,600**	**$254,100**	**12%**
EXPENDITURES:						
MAYOR AND COMMISSION	$179	$80,000	$80,000	$80,000	$0	0%
BOARD OF ELECTIONS	$0	$0	$30,000	$0	$0	---
COMPUTER INFORMATION SERVICES	$609,052	$200,000	$552,000	$250,000	$50,000	25%
SUPERIOR COURTS	$10,122	$0	$0	$0	$0	---
SHERIFF	$499,575	$0	$72,200	$0	$0	---
MUNICIPAL COURT	$0	$0	$0	$0	$0	---
POLICE SERVICES	$327,670	$88,000	$88,000	$60,000	($28,000)	-32%
FIRE SERVICES	$0	$173,500	$1,058,000	$200,000	$26,500	15%
AIRPORT	$82,029	$0	$175,000	$25,000	$25,000	---
TRANSIT	$54,617	$50,000	$50,000	$50,000	$0	0%
TRANSPORTATION & PUBLIC WORKS	$1,687,378	$995,000	$1,290,000	$970,000	($25,000)	-3%
PLANNING & ZONING	$30,385	$0	$70,000	$45,000	$45,000	---
CENTRAL SERVICES	$776,127	$465,000	$1,031,400	$610,000	$145,000	31%
LEISURE SERVICES	$281,083	$75,000	$350,000	$75,000	$0	0%
OTHER GENERAL ADMINISTRATION	$50,897	$0	$25,435	$15,600	$15,600	---
OTHER FINANCING USES/TRANSFERS	$97,223	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$4,506,337**	**$2,126,500**	**$4,872,035**	**$2,380,600**	**$254,100**	**12%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($1,699,778)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$11,421,380	$15,900	$15,900
Designated for previously Approved Capital Projects	($9,705,702)		
Use of Fund Balance	($1,699,778)	$0	$0
FUND BALANCE - END OF YEAR	$15,900	$15,900	$15,900

ENTERPRISE FUNDS

AIRPORT ENTERPRISE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,984,378	$2,107,258	$2,267,406	$2,267,406	$160,148	8%
OTHER REVENUES	$16,452	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,000,830**	**$2,107,258**	**$2,267,406**	**$2,267,406**	**$160,148**	**8%**
OTHER FIN. SOURCES/TRANSFERS IN	$304,058	$237,528	$237,500	$190,577	($46,951)	-20%
TOTAL REVENUE & OTHER SOURCES	**$2,304,888**	**$2,344,786**	**$2,504,906**	**$2,457,983**	**$113,197**	**5%**
EXPENSES:						
AIRPORT:						
ADMINISTRATION	$216,610	$206,783	$208,303	$205,721	($1,062)	-1%
AIRPORT SERVICES	$1,472,201	$1,618,925	$1,752,816	$1,739,758	$120,833	7%
AIRPORT MAINTENANCE	$132,517	$151,325	$159,725	$159,725	$8,400	6%
OTHER GENERAL ADMINISTRATION	$552,066	$543,584	$540,684	$539,184	($4,400)	-1%
DEBT SERVICE	$51,200	$50,784	$50,784	$47,878	($2,906)	-6%
TOTAL EXPENSES	**$2,424,594**	**$2,571,401**	**$2,712,312**	**$2,692,266**	**$120,865**	**5%**
TRANSFERS OUT	$0	$0	$0	$0	$0	---
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**($119,706)**	**($226,615)**	**($207,406)**	**($234,283)**	**($7,668)**	**3%**
CAPITAL EXPENDITURES	$0	$84,000	$100,000	$100,000	$16,000	19%

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,304,888	$2,344,786	$2,504,906	$2,457,983	$113,197	5%
Less: Donated Assets	($44,000)	$0	$0	$0	$0	---
Total Sources	**$2,260,888**	**$2,344,786**	**$2,504,906**	**$2,457,983**	**$113,197**	**5%**
Uses:						
EXPENSES & OTHER FINANCING USES	$2,424,594	$2,571,401	$2,712,312	$2,692,266	$120,865	5%
Less: Depreciation Expense	($308,249)	($310,584)	($310,584)	($310,584)	$0	0%
Add: Debt Service Principal Payments	$0	$74,640	$76,301	$76,301	$1,661	2%
Add: Capital Funding	$301,901	$84,000	$100,000	$100,000	$16,000	19%
Add: Other Adjustments	$335,495	$0	$0	$0	$0	---
Total Uses	**$2,753,741**	**$2,419,457**	**$2,578,029**	**$2,557,983**	**$138,526**	**6%**
Gain/(Loss)	**($492,853)**	**($74,671)**	**($73,123)**	**($100,000)**	**($25,329)**	**34%**
Changes in Working Capital						
Beginning Working Capital	$602,860	$110,007		$35,336		
Gain/(Loss) from above	($492,853)	($74,671)		($100,000)		
Ending Working Capital	$110,007	$35,336		($64,664)		
Less:						
Approved capital projects from prior years	($147,432)	($147,432)		($147,432)		
Operating Reserve (3 months)	($688,000)	($605,000)		($639,000)		
Available Working Capital	**($725,425)**	**($717,096)**		**($851,096)**		

LANDFILL ENTERPRISE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$0	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$3,104,187	$3,616,000	$4,391,000	$3,191,000	($425,000)	-12%
OTHER REVENUES	$102,102	$16,000	$0	$0	($16,000)	-100%
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$3,206,289**	**$3,632,000**	**$4,391,000**	**$3,191,000**	**($441,000)**	**-12%**
EXPENSES:						
SOLID WASTE:						
RECYCLING	$783,523	$833,386	$772,121	$733,110	($100,276)	-12%
LANDFILL	$1,190,178	$1,205,243	$1,235,552	$1,174,512	($30,731)	-3%
CLOSURE/POST-CLOSURE	$314,918	$583,000	$485,000	$350,000	($233,000)	-40%
OTHER GENERAL ADMINISTRATION	$1,254,767	$1,262,200	$1,322,150	$1,260,700	($1,500)	0%
DEBT SERVICE	$0	$129,500	$80,230	$80,230	($49,270)	-38%
TOTAL EXPENSES	**$3,543,386**	**$4,013,329**	**$3,895,053**	**$3,598,552**	**($414,777)**	**-10%**
OTHER FINANCING USES/TRANSFERS OUT	$133,000	$133,000	$133,000	$133,000	$0	0%
TOTAL EXPENSES & OTHER FINANCING USES	**$3,676,386**	**$4,146,329**	**$4,028,053**	**$3,731,552**	**($414,777)**	**-10%**
NET INCOME	**($470,097)**	**($514,329)**	**$362,947**	**($540,552)**	**($26,223)**	**5%**
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS						

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,206,289	$3,632,000	$4,391,000	$3,191,000	($441,000)	-12%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,676,386	$4,146,329	$4,028,053	$3,731,552	($414,777)	-10%
Less: Depreciation Expense	($911,051)	($912,800)	($912,800)	($912,800)	$0	0%
Add: Debt Service Principal Payments	$0	$875,000	$881,919	$881,919	$6,919	1%
Add: Capital Funding	$301,901	$169,000	$225,500	$225,500	$56,500	33%
Total Uses	**$3,067,236**	**$4,277,529**	**$4,222,672**	**$3,926,171**	**($351,358)**	**-8%**
Gain/(Loss)	**$139,053**	**($645,529)**	**$168,328**	**($735,171)**	**($89,642)**	**14%**
Changes in Working Capital						
Beginning Working Capital	$10,194,427	$10,333,480		$9,687,951		
Gain/(Loss) from above	$139,053	($645,529)		($735,171)		
Ending Working Capital	$10,333,480	$9,687,951		$8,952,780		
Less:						
Closure/Post Closure outstanding obligation	($7,189,933)	($7,189,933)		($7,189,933)		
Approved capital projects from prior years	($356,217)	($2,006,217)		($2,006,217)		
Operating Reserve (3 months)	($919,000)	($1,037,000)		($933,000)		
Available Working Capital	**$1,868,330**	**($545,199)**		**($1,176,370)**		

PUBLIC TRANSIT ENTERPRISE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$1,287,670	$1,499,621	$1,231,816	$1,231,816	($267,805)	-18%
CHARGES FOR SERVICES	$2,026,613	$1,830,930	$1,808,126	$1,879,952	$49,022	3%
OTHER REVENUES	$11,988	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,326,271**	**$3,330,551**	**$3,039,942**	**$3,111,768**	**($218,783)**	**-7%**
OTHER FIN. SOURCES/TRANSFERS IN	$3,921,141	$1,898,813	$2,202,500	$1,910,745	$11,932	1%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$7,247,412**	**$5,229,364**	**$5,242,442**	**$5,022,513**	**($206,851)**	**-4%**
EXPENSES:						
TRANSIT:						
ADMINISTRATION	$432,273	$456,512	$442,310	$435,363	($21,149)	-5%
TRANSIT OPERATIONS	$2,867,794	$2,995,642	$2,940,716	$2,854,887	($140,755)	-5%
DEMAND RESPONSE	$295,491	$368,051	$389,557	$367,464	($587)	0%
TRANSIT MAINTENANCE	$894,756	$869,759	$854,437	$830,999	($38,760)	-4%
OTHER GENERAL ADMINISTRATION	$1,739,350	$1,722,783	$1,729,483	$1,717,183	($5,600)	0%
TOTAL EXPENSES	**$6,229,664**	**$6,412,747**	**$6,356,503**	**$6,205,896**	**($206,851)**	**-3%**
OTHER FINANCING USES/TRANSFERS OUT	$0	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER USES	**$6,229,664**	**$6,412,747**	**$6,356,503**	**$6,205,896**	**($212,451)**	**-3%**
NET INCOME OR (LOSS) (1) **DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS**	**$1,017,748**	**($1,183,383)**	**($1,114,061)**	**($1,183,383)**	**$0**	**0%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$7,247,412	$5,229,364	$5,242,442	$5,022,513	($206,851)	-4%
Less: Donated Assets	($1,932,039)	$0	$0	$0	$0	---
Total Sources	**$5,315,373**	**$5,229,364**	**$5,242,442**	**$5,022,513**	**($206,851)**	**-4%**
Uses:						
EXPENSES & OTHER FINANCING USES	$6,229,664	$6,412,747	$6,356,503	$6,205,896	($206,851)	-3%
Less: Depreciation Expense	($1,212,267)	($1,183,383)	($1,183,383)	($1,183,383)	$0	0%
Total Uses	**$5,017,397**	**$5,229,364**	**$5,173,120**	**$5,022,513**	**($206,851)**	**-4%**
Gain/(Loss)	**$297,976**	**$0**	**$69,322**	**$0**	**$0**	**---**
Changes in Working Capital						
Beginning Working Capital	$1,336,679	$1,634,655		$1,634,655		
Gain/(Loss) from above	$297,976	$0		$0		
Ending Working Capital	$1,634,655	$1,634,655		$1,634,655		
Less:						
Operating Reserve (3 months)	($1,254,000)	($1,307,000)		($1,256,000)		
Available Working Capital	**$380,655**	**$327,655**		**$378,655**		

WATER & SEWER ENTERPRISE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$34,948,827	$36,531,592	$38,798,193	$38,798,193	$2,266,601	6%
OTHER REVENUES	$3,093,723	$241,966	$241,966	$241,966	$0	0%
TOTAL REVENUES	**$38,042,550**	**$36,773,558**	**$39,040,159**	**$39,040,159**	**$2,266,601**	**6%**
OTHER FIN. SOURCES/TRANSFERS IN	$677,005	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$38,719,555**	**$36,773,558**	**$39,040,159**	**$39,040,159**	**$2,266,601**	**6%**
EXPENSES:						
ADMINISTRATION	$792,596	$984,697	$1,050,720	$1,053,423	$68,726	7%
CONSTRUCTION & PROJECT MGT.	$5,961,864	$6,393,847	$6,288,272	$6,234,055	($159,792)	-2%
PLANT OPERATIONS	$7,878,995	$9,351,965	$10,480,835	$10,408,578	$1,056,613	11%
ENGINEERING MANAGEMENT	$385,447	$429,684	$389,443	$377,497	($52,187)	-12%
BUILDING INSP.-CROSS CONNECTION	$25,286	$25,781	$26,014	$25,452	($329)	-1%
OTHER GENERAL ADMINISTRATION	$6,644,231	$5,834,970	$5,856,170	$5,816,170	($18,800)	0%
DEBT SERVICE	$900	$12,069,611	$12,227,558	$12,227,558	$157,947	1%
TOTAL EXPENSES	**$21,689,319**	**$35,090,555**	**$36,319,012**	**$36,142,733**	**$1,052,178**	**3%**
OTHER FINANCING USES/TRANSFERS OUT	$2	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER USES	**$21,689,321**	**$35,090,555**	**$36,319,012**	**$36,142,733**	**$1,052,178**	**3%**
NET INCOME	**$17,030,234**	**$1,683,003**	**$2,721,147**	**$2,897,426**	**($868,577)**	**-52%**
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS						
CAPITAL FOR CURRENT SERVICES	$0	$1,854,400	$3,925,118	$3,937,400	$2,083,000	112%
CAPITAL FOR ADDITIONS AND IMPROVEMENTS	$0	$0	$637,000	$637,000	$637,000	---
OTHER CAPITAL EXPENSES	$0	$931,252	$1,501,682	$1,489,400	$558,148	60%

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$38,719,555	$36,773,558	$39,040,159	$39,040,159	$2,266,601	6%
Less: Donated Assets	($677,005)	$0	$0	$0	$0	---
Total Sources	**$38,042,550**	**$36,773,558**	**$39,040,159**	**$39,040,159**	**$2,266,601**	**6%**
Uses:						
EXPENSES & OTHER FINANCING USES	$21,689,321	$35,090,555	$36,319,012	$36,142,733	$1,052,178	3%
Less: Depreciation Expense	($4,735,093)	($3,793,900)	($3,793,900)	($3,793,900)	$0	0%
Add: Debt Service Principal Payments	$0	$3,345,000	$3,455,000	$3,455,000	$110,000	3%
Add: Capital Funding (Net)	($301,901)	$2,785,652	$6,063,800	$6,063,800	$3,278,148	118%
Add: Other Adjustments	$210,077	$0	$0	$0	$0	---
Total Uses	**$16,862,404**	**$37,427,307**	**$42,043,912**	**$41,867,633**	**$4,440,326**	**12%**
Gain/(Loss)	**$21,180,146**	**($653,749)**	**($3,003,753)**	**($2,827,474)**	**($2,173,725)**	**333%**
Changes in Working Capital						
Beginning Working Capital	$10,978,647	$32,158,793		$31,505,044		
Gain/(Loss) from above	$21,180,146	($653,749)		($2,827,474)		
Ending Working Capital	$32,158,793	$31,505,044		$28,677,570		
Less:						
Approved capital projects from prior years	($23,717,638)	($23,717,638)		($23,717,638)		
Operating Reserve (3 months)	($4,239,000)	($4,807,000)		($5,030,000)		
Available Working Capital	**$4,202,155**	**$2,980,406**		**($70,068)**		

SOLID WASTE COLLECTION ENTERPRISE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,672,540	$3,683,000	$3,680,500	$3,680,500	($2,500)	0%
OTHER REVENUES	$8,962	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,681,502**	**$3,683,000**	**$3,680,500**	**$3,680,500**	**($2,500)**	**0%**
OTHER FINANCING SOURCES	$133,000	$133,000	$133,000	$133,000	$0	0%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,814,502**	**$3,816,000**	**$3,813,500**	**$3,813,500**	**($2,500)**	**0%**
EXPENSES:						
ADMINISTRATION	$357,250	$397,149	$382,881	$377,915	($19,234)	-5%
COLLECTION	$2,474,450	$2,512,493	$2,589,374	$2,526,944	$14,451	1%
OTHER GENERAL ADMINISTRATION	$541,951	$613,200	$602,300	$594,500	($18,700)	-3%
TOTAL EXPENSES	**$3,373,651**	**$3,522,842**	**$3,574,555**	**$3,499,359**	**($23,483)**	**-1%**
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$440,851**	**$293,158**	**$238,945**	**$314,141**	**$20,983**	**7%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,814,502	$3,816,000	$3,813,500	$3,813,500	($2,500)	0%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,373,651	$3,522,842	$3,574,555	$3,499,359	($23,483)	-1%
Less: Depreciation Expense	($171,041)	($217,000)	($217,000)	($217,000)	$0	0%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$367,615	$108,000	$115,000	$115,000	$7,000	6%
Total Uses	**$3,570,225**	**$3,413,842**	**$3,472,555**	**$3,397,359**	**($16,483)**	**0%**
Gain/(Loss)	**$244,277**	**$402,158**	**$340,945**	**$416,141**	**$13,983**	**3%**
Changes in Working Capital						
Beginning Working Capital	$206,505	$450,782		$852,940		
Gain/(Loss) from above	$244,277	$402,158		$416,141		
Ending Working Capital	$450,782	$852,940		$1,269,081		
Less:						
Approved capital projects from prior years	($107,335)	($107,335)		($107,335)		
Operating Reserve (3 months)	($843,000)	($881,000)		($875,000)		
Available Working Capital	**($499,553)**	**($135,395)**		**$286,746**		

STORMWATER UTILITY ENTERPRISE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,316,439	$3,500,000	$3,400,000	$3,400,000	($100,000)	-3%
OTHER REVENUES	$18,040	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,334,479**	**$3,500,000**	**$3,400,000**	**$3,400,000**	**($100,000)**	**-3%**
OTHER FINANCING SOURCES	$202,706	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,537,185**	**$3,500,000**	**$3,400,000**	**$3,400,000**	**($100,000)**	**-3%**
EXPENSES:						
STORMWATER MANAGEMENT	$2,768,042	$2,822,942	$2,799,607	$2,673,622	($149,320)	-5%
PUBLIC UTILITIES	$29,106	$27,115	$0	$0	($27,115)	-100%
OTHER GENERAL ADMINISTRATION	$574,710	$553,019	$556,000	$548,000	($5,019)	-1%
TOTAL EXPENSES	**$3,371,858**	**$3,403,076**	**$3,355,607**	**$3,221,622**	**($181,454)**	**-5%**
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$165,327**	**$96,924**	**$44,393**	**$178,378**	**$81,454**	**84%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,537,185	$3,500,000	$3,400,000	$3,400,000	($100,000)	-3%
Less: Donated Assets	($202,706)	$0	$0	$0	$0	---
Total Sources	**$3,334,479**	**$3,500,000**	**$3,400,000**	**$3,400,000**	**($100,000)**	**-3%**
Uses:						
EXPENSES & OTHER FINANCING USES	$3,371,858	$3,403,076	$3,355,607	$3,221,622	($181,454)	-5%
Less: Depreciation Expense	($367,482)	($330,900)	($330,900)	($330,900)	$0	0%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$17,699	$200,000	$200,000	$200,000	$0	0%
Total Uses	**$3,022,075**	**$3,272,176**	**$3,224,707**	**$3,090,722**	**($181,454)**	**-6%**
Gain/(Loss)	**$312,404**	**$227,824**	**$175,293**	**$309,278**	**$81,454**	**36%**
Changes in Working Capital						
Beginning Working Capital	$2,474,714	$2,787,118		$3,014,942		
Gain/(Loss) from above	$312,404	$227,824		$309,278		
Ending Working Capital	$2,787,118	$3,014,942		$3,324,220		
Less:						
Approved capital projects from prior years	($107,335)	($107,335)		($107,335)		
Operating Reserve (3 months)	($843,000)	($851,000)		($805,000)		
Available Working Capital	**$1,836,783**	**$2,056,607**		**$2,411,885**		

INTERNAL SUPPORT INTERNAL SERVICE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,532,702	$1,682,994	$1,692,025	$1,539,768	($143,226)	-9%
OTHER REVENUES	$2,582	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$1,535,284**	**$1,682,994**	**$1,692,025**	**$1,539,768**	**($143,226)**	**-9%**
EXPENSES:						
CENTRAL SERVICES	$1,449,331	$1,593,161	$1,605,125	$1,600,158	$6,997	0%
OTHER GENERAL ADMINISTRATION	$77,490	$82,900	$83,000	$82,200	($700)	-1%
TOTAL EXPENSES	**$1,526,821**	**$1,676,061**	**$1,688,125**	**$1,682,358**	**$6,297**	**0%**
CURRENT YEAR CAPITAL EXPEND.	$0	$136,200	$151,500	$151,500	$15,300	11%
NET INCOME OR (LOSS)	**$8,463**	**($129,267)**	**($147,600)**	**($294,090)**	**($164,823)**	**128%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,535,284	$1,682,994	$1,692,025	$1,539,768	($143,226)	-9%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,526,821	$1,676,061	$1,688,125	$1,682,358	$6,297	0%
Less: Depreciation Expense	($63,743)	($68,100)	($68,100)	($68,100)	$0	0%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$136,200	$151,500	$151,500	$15,300	11%
Total Uses	**$1,463,078**	**$1,744,161**	**$1,771,525**	**$1,765,758**	**$21,597**	**1%**
Gain/(Loss)	**$72,206**	**($61,167)**	**($79,500)**	**($225,990)**	**($164,823)**	**269%**
Changes in Working Capital						
Beginning Working Capital	$426,650	$498,856		$437,689		
Gain/(Loss) from above	$72,206	($61,167)		($225,990)		
Ending Working Capital	$498,856	$437,689		$211,699		
Less:						
Approved capital projects from prior years	($303,236)	($303,236)		($303,236)		
Operating Reserve (3 months)	($366,000)	($402,000)		($404,000)		
Available Working Capital	**($170,380)**	**($267,547)**		**($495,537)**		

FLEET MANAGEMENT INTERNAL SERVICE FUND FY12 FUND SUMMARY	FY10 TOTAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$2,910,923	$2,942,214	$3,092,761	$3,018,836	$76,622	3%
OTHER REVENUES	$2,718	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,913,641**	**$2,942,214**	**$3,092,761**	**$3,018,836**	**$76,622**	**3%**
EXPENSES:						
PUBLIC WORKS: FLEET MANAGEMENT	$2,867,866	$2,875,855	$2,944,149	$2,936,788	$60,933	2%
OTHER GENERAL ADMINISTRATION	$125,711	$127,400	$127,800	$125,200	($2,200)	-2%
TOTAL EXPENSES	**$2,993,577**	**$3,003,255**	**$3,071,949**	**$3,061,988**	**$58,733**	**2%**
NET INCOME OR (LOSS)	**($79,936)**	**($61,041)**	**$20,812**	**($43,152)**	**$17,889**	**-29%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,913,641	$2,942,214	$3,092,761	$3,018,836	$76,622	3%
Uses:						
EXPENSES & OTHER FINANCING USES	$2,993,577	$3,003,255	$3,071,949	$3,061,988	$58,733	2%
Less: Depreciation Expense	($80,748)	($79,400)	($79,400)	($79,400)	$0	0%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$30,000	$0	$0	($30,000)	-100%
Total Uses	**$2,912,829**	**$2,953,855**	**$2,992,549**	**$2,982,588**	**$28,733**	**1%**
Gain/(Loss)	**$812**	**($11,641)**	**$100,212**	**$36,248**	**$47,889**	**-411%**
Changes in Working Capital						
Beginning Working Capital	$443,800	$444,612		$432,971		
Gain/(Loss) from above	$812	($11,641)		$36,248		
Ending Working Capital	$444,612	$432,971		$469,219		
Less:						
Operating Reserve (3 months)	($728,000)	($731,000)		($746,000)		
Available Working Capital	**($283,388)**	**($298,029)**		**($276,781)**		

FLEET REPLACEMENT INTERNAL SERVICE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,567,978	$1,150,400	$1,212,556	$930,239	($220,161)	-19%
OTHER REVENUES	$356,925	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,924,903**	**$1,150,400**	**$1,212,556**	**$930,239**	**($220,161)**	**-19%**
OTHER FINANCING SOURCES	$124,920	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$2,049,823**	**$1,150,400**	**$1,212,556**	**$930,239**	**($220,161)**	**-19%**
EXPENSES:						
OTHER GENERAL ADMINISTRATION	$141,598	$90,000	$90,000	$90,000	$0	0%
INTEREST EXPENSES	$205,431	$0	$0	$0	$0	---
TOTAL EXPENSES	**$347,029**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0%**
CAPITAL: Purchase of Repl. Vehicles	$1,352,118	$1,060,400	$1,122,556	$840,239	($220,161)	-21%
TOTAL EXPENDITURES & CAPITAL	**$1,699,147**	**$1,150,400**	**$1,212,556**	**$930,239**	**($220,161)**	**-19%**
NET INCOME OR (LOSS)	**$350,676**	**$0**	**$0**	**$0**	**$0**	**---**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,924,903	$1,150,400	$1,212,556	$930,239	($220,161)	-19%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,699,147	$90,000	$90,000	$90,000	$0	0%
Less: Depreciation Expense	($1,352,118)	$0	$0	$0	$0	---
Other Adjustments	$421,558	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$498,953	$0	$0	$0	$0	---
Add: Capital Funding	$0	$1,060,400	$1,122,556	$840,239	($220,161)	-21%
Total Uses	**$1,267,540**	**$1,150,400**	**$1,212,556**	**$930,239**	**($220,161)**	**-19%**
Gain/(Loss)	**$657,363**	**$0**	**$0**	**$0**	**$0**	**---**
Changes in Working Capital						
Beginning Working Capital	$9,511,881	$10,169,244		$10,169,244		
Gain/(Loss) from above	$657,363	$0		$0		
Ending Working Capital	$10,169,244	$10,169,244		$10,169,244		
Less:						
Approved capital projects from prior years	($187,310)	($187,310)		($187,310)		
Reserve (One Year Replacement Average)	($1,100,000)	($1,100,000)		($1,100,000)		
Available Working Capital	**$8,881,934**	**$8,881,934**		**$8,881,934**		

INSURANCE & CLAIMS INTERNAL SERVICE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$2,874,782	$2,069,320	$1,630,900	$1,630,900	($438,420)	-21%
OTHER REVENUES	$224,563	$34,000	$92,000	$92,000	$58,000	171%
TOTAL REVENUES	**$3,099,345**	**$2,103,320**	**$1,722,900**	**$1,722,900**	**($380,420)**	**-18%**
EXPENSES:						
HUMAN RESOURCES	$370,829	$394,413	$394,104	$390,928	($3,485)	-1%
OTHER GENERAL ADMINISTRATION	$2,005,916	$2,423,673	$2,424,273	$2,423,473	($200)	0%
TOTAL EXPENSES	**$2,376,745**	**$2,818,086**	**$2,818,377**	**$2,814,401**	**($3,685)**	**0%**
NET INCOME (LOSS)	**$722,600**	**($714,766)**	**($1,095,477)**	**($1,091,501)**	**($376,735)**	**53%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,099,345	$2,103,320	$1,722,900	$1,722,900	($380,420)	-18%
Uses:						
EXPENSES & OTHER FINANCING USES	$2,376,745	$2,818,086	$2,818,377	$2,814,401	($3,685)	0%
Less: Depreciation Expense	$0	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$0	$0	$0	$0	---
Total Uses	**$2,376,745**	**$2,818,086**	**$2,818,377**	**$2,814,401**	**($3,685)**	**0%**
Gain/(Loss)	**$722,600**	**($714,766)**	**($1,095,477)**	**($1,091,501)**	**($376,735)**	**53%**
Changes in Working Capital						
Beginning Working Capital	$2,619,187	$3,341,787		$2,627,021		
Gain/(Loss) from above	$722,600	($714,766)		($1,091,501)		
Ending Working Capital	$3,341,787	$2,627,021		$1,535,520		
Less:						
Operating Reserve (3 months)	($594,000)	($705,000)		($704,000)		
Avaliable Working Capital	**$2,747,787**	**$1,922,021**		**$831,520**		

HEALTH INSURANCE INTERNAL SERVICE FUND FY12 FUND SUMMARY	FY10 ACTUAL	FY11 ORIGINAL BUDGET	FY12 DEPARTMENT REQUESTED	FY12 APPROVED BUDGET	$ INC/(DEC) OVER FY11	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$11,413,942	$11,675,000	$11,675,000	$11,475,000	($200,000)	-2%
OTHER REVENUES	$502,902	$0	$0	$0	$0	---
TOTAL REVENUES	**$11,916,844**	**$11,675,000**	**$11,675,000**	**$11,475,000**	**($200,000)**	**-2%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$11,916,844**	**$11,675,000**	**$11,675,000**	**$11,475,000**	**($200,000)**	**-2%**
EXPENSES:						
HUMAN RESOURCES	$309,083	$286,908	$292,956	$295,016	$8,108	3%
OTHER GENERAL ADMINISTRATION	$11,850,751	$11,127,500	$11,127,600	$11,179,984	$52,484	0%
TOTAL EXPENSES	**$12,159,834**	**$11,414,408**	**$11,420,556**	**$11,475,000**	**$60,592**	**1%**
NET INCOME	**($242,990)**	**$260,592**	**$254,444**	**$0**	**($260,592)**	**-100%**

FY12 FUND SUMMARY FLOW OF FUNDS VIEW	FY10 ACTUAL	FY11 ORIGINAL ESTMATE	FY12 DEPARTMENT REQUESTED	FY12 APPROVED ESTIMATE	$ INC/(DEC) OVER FY11	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$11,916,844	$11,675,000	$11,675,000	$11,475,000	($200,000)	-2%
Uses:						
EXPENSES & OTHER FINANCING USES	$12,159,834	$11,414,408	$11,420,556	$11,475,000	$60,592	1%
Less: Depreciation Expense	$0	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$0	$0	$0	$0	---
Total Uses	**$12,159,834**	**$11,414,408**	**$11,420,556**	**$11,475,000**	**$60,592**	**1%**
Gain/(Loss)	**($242,990)**	**$260,592**	**$254,444**	**$0**	**($260,592)**	**-100%**
Changes in Working Capital						
Beginning Working Capital	$3,143,430	$2,900,440		$3,161,032		
Gain/(Loss) from above	($242,990)	$260,592		$0		
Ending Working Capital	$2,900,440	$3,161,032		$3,161,032		
Less:						
Operating Reserve (3 months)	($3,040,000)	($2,854,000)		($2,869,000)		
Available Working Capital	**($139,560)**	**$307,032**		**$292,032**		

FY12 Interfund Transfers and Charges

Listed below are the budgeted transfers and charges for services between Athens-Clarke County Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers		FY12 Approved
General Fund transfer to:		
	Emergency Telephone Fund	$580,844
	Grants Special Revenue Fund	$160,116
	Special Programs Fund	$81,700
	Building Inspection Fund	$105,391
	Public Facilities Authority Fund	$487,000
	Airport Enterprise Fund	$190,577
	Transit Enterprise Fund	$1,910,745
	General Capital Projects Fund	$2,300,600
Landfill transfer for administration to: Solid Waste Fund		$133,000
Sheriff Inmate Special Revenue Fund transfer to: General Fund		$15,000
	Subtotal	$5,964,973
Charges for Services		
General Fund Administrative Overhead Charge to:		
	Airport Enterprise Fund	$144,000
	Landfill Enterprise Fund	$135,000
	Transit Enterprise Fund	$317,000
	Water & Sewer Enterprise Fund	$1,018,000
	Solid Waste Enterprise Fund	$242,000
	Stormwater Utility Enterprise Fund	$80,000
Internal Service Fund Operations:		
	Internal Support	$1,539,768
	Fleet Management	$3,018,836
	Fleet Replacement Program	$930,239
	Self-Funded Insurance Program	$1,630,900
	Health Insurance Program	$7,600,000
	Subtotal	$16,655,743
	Total Interfund Transfers	$22,620,716

FY12 BUDGET
INDEPENDENT AGENCIES

AGENCY NAME GENERAL FUND	FY10 Budget	FY11 Budget	FY12 Agency Request	FY12 Adopted Budget	$ Inc/Dec Over FY11	% Inc/Dec Over FY11
HEALTH DEPARTMENT	$871,354	$871,354	$871,354	$871,354	$0	0.0%
ADVANTAGE BEHAVIORAL (MENTAL HEALTH)	$163,027	$163,027	$174,661	$163,027	$0	0.0%
DEPT OF FAMILY & CHILDREN SERVICES	$167,600	$167,600	$270,320	$167,600	$0	0.0%
ATHENS REGIONAL LIBRARY	$1,676,219	$1,676,219	$1,676,219	$1,676,219	$0	0.0%
COUNCIL ON AGING - OPERATING	$242,298	$242,298	$267,298	$242,298	$0	0.0%
CAPITAL (VAN)	$19,000	$19,000	$19,000	$19,000	$0	0.0%
ATHENS NEIGHBORHOOD HEALTH CENTER	$100,000	$100,000	$120,000	$100,000	$0	0.0%
TOTAL QUASI-GOVERNMENTAL	**$3,239,498**	**$3,239,498**	**$3,398,852**	**$3,239,498**	**$0**	**0.0%**
OCONEE RIVERS GREENWAY COMMISSION	$5,000	$5,000	$5,000	$5,000	$0	0.0%
HUMANE SOCIETY	$94,962 (1)	$0	$0	$0	$0	-
ATHENS CULTURAL ARTS COMMISSION (2)	$0	$0	$14,800	$12,000	$12,000	-
COMMUNITY CONNECTION	$24,402	$24,402	$32,000	$24,402	$0	0.0%
TOTAL COMMUNITY SERVICE AGENCIES	**$124,364**	**$29,402**	**$51,800**	**$41,402**	**$12,000**	**40.8%**
TOTAL GENERAL FUND	**$3,363,862**	**$3,268,900**	**$3,450,652**	**$3,280,900**	**$12,000**	0.4%
HOTEL-MOTEL TAX SPECIAL REVENUE FUND						
CLASSIC CENTER	$1,085,800	$977,220	$977,220	$977,220	$0	0.0%
CONVENTION & VISITORS BUREAU	$628,400	$565,560	$565,560	$565,560	$0	0.0%
ECONOMIC DEVELOPMENT FOUNDATION	$150,000	$150,000	$150,000	$150,000	$0	0.0%
TOTAL HOTEL-MOTEL FUND	**$1,864,200**	**$1,692,780**	**$1,692,780**	**$1,692,780**	**$0**	**0.0%**
SPECIAL PROGRAMS - SPECIAL REVENUE FUND						
PROJECT SAFE	$26,000	$26,000	$31,000	$26,000	$0	0.0%
TOTAL SPECIAL REVENUE FUND	**$26,000**	**$26,000**	**$31,000**	**$26,000**	**$0**	**0.0%**
TOTAL INDEPENDENT AGENCIES	**$5,254,062**	**$4,987,680**	**$5,174,432**	**$4,999,680**	**$12,000**	**0.2%**

(1) Contract with Humane Society not executed for FY10.
(2) The Athens Cultural Arts Commission was created by the Mayor and Commission on March 1, 2011.

Overview

These agencies are shown in the ACCUG Budget within a separate section to emphasize their legal, separate autonomy from Athens-Clarke County Government. The total FY12 request from Independent Agencies is $5,174,432, a 3.7% increase over FY11. Similar to ACCUG departments, the Independent Agencies were also requested to recommend reductions of 5 percent from their FY12 funding level and describe the impact that this reduction would have on their services in FY12.

In previous years, the Mayor and Commission have attempted to maintain the total funding level for the Independent Agencies at the same annual rate of growth or decline as the General Fund revenue; but no more than 3.5 percent of total estimated General Fund revenues. Based on the 3.5 percent benchmark, total funding for Independent Agencies in FY12 should not exceed $3,608,500. However, based on current projections for FY12, total General Fund revenue is anticipated to be at the same level as FY11. Using the growth of General Fund revenue as a measurement basis, the funding level for FY12 should not exceed $3,268,900.

The Budget for FY12 includes $3,280,900 from the General Fund for Independent Agencies, an increase of $12,000 or 0.4%. The increase reflects the addition of $12,000 for a new agency added for FY12, the Athens Cultural Affairs Commission. The funding level for all other agencies is at the same level as FY11. Details on the amounts allocated to each agency are provided below.

Several Independent Agencies, the Classic Center, the Convention & Visitors Bureau (CVB), and the Economic Development Foundation receive funding from the Hotel/Motel tax that is included in a separate special revenue fund. The FY12 Budget for the Hotel/Motel Tax Fund is based on a 7 percent tax rate with interest projected to generate revenue of $1,808,000, the same projected level anticipated in FY11. The FY12 Budget includes the funding amounts requested by the Classic Center, the Convention & Visitors Bureau, and the Economic Development Foundation totaling $1,692,780 within the Hotel/Motel Fund Budget.

Project Safe is requesting $31,000 in FY12, an increase of $5,000 over FY11. Funding for Project Safe is provided from fees added to fines that by state law are designated for Crime Victim Assistance Programs. The fees added to fines authorized by the Crime Victims Assistance program are also used to fund positions in the District Attorney and Solicitor General Offices. The FY12 Budget includes $26,000 for Project Safe, the same funding amount as FY11.

Additional information about each agency's request and approved funding amount for FY12 is provided below.

QUASI-GOVERNMENTAL AGENCIES

Clarke County Public Health Department – Their FY12 request is $871,354, the same level as the last three years. For FY12, the Health Department is allocating less funding from ACCUG to personnel and more to operating expenses to respond to changes in the State and Federal funding

provided for Board of Health services. If the Health Department's FY12 Budget was reduced by 5%, one nursing position would have to be eliminated affecting the level of support for a broad range of Health Department services.

The FY12 Budget includes $871,354, the same amount as FY11.

Advantage Behavioral Health Systems – The agency's request for FY12 is $174,661, a 7 percent increase over FY11. The $11,634 increase is requested to allow the agency "to continue to meet the increased needs of the citizens of ACC, which presently represent 3% of our total clients." A 5 percent budget reduction would require Advantage Behavioral Health "to reduce the length of services the client would receive."

The FY12 Budget includes $163,027 for Advantage Behavioral Health Systems, the same amount as FY11.

Department of Family & Children Services (DFCS) – DFCS requested $270,320 for FY12, an increase of $102,720, or 61%. In FY12, Athens-Clarke County funds will be used to support the Foster Care Program ($47,500); general assistance ($36,000); $176,220 for staff salary supplements up from $73,500 in FY11; and other administrative expenses ($10,600) for services provided to Athens-Clarke County residents. No major changes to services are planned for the upcoming year.

The $102,720 increase in salary supplements is requested to provide a county supplement of $100 per month with related benefits for the eighty employees of the DFCS office. Funding of $73,500 for fifty percent of the salaries and benefits for four positions that were funded in FY11 are requested for FY12. A 5 percent reduction would be distributed over all of the services provided by DFCS that are funded by ACCUG.

The FY12 Budget includes $167,600 for the Department of Family & Children Services, the same amount as FY11. This appropriation will support the Foster Care Program ($47,500), and provide general assistance ($36,000).

Athens-Clarke County Regional Library – The Library is requesting $1,676,219, the same level as FY11. Facility improvements funded by the SPLOST 2005 Program will temporarily impact patrons during FY12. A 5 percent reduction in the contribution from ACCUG ($86,000) would require the Library to close outreach locations (East Athens Park, Lay Park, or Pinewoods Mobile Home Park) or close the Library on Baxter one day per week.

The FY12 Budget includes $1,676,219, the FY11 funding level allowing the Library to continue the current level of services in FY12.

Athens Community Council on Aging – This agency's FY12 Budget request totals $286,298, an increase of $25,000 or 10 percent. The Council on Aging's FY12 request includes $19,000 for the replacement of a van equipped for handicapped transport. In previous years, the cost to replace vans for the Aging Program was funded by the State but this program was terminated. In FY11, ACCUG contributed $19,000 to replace a van. The Council on Aging has a fleet of six vans; usually one van needs replacement each year. Based on aging reports, vans are replaced when mileage exceeds 120,000 or expenses for transmission repairs become excessive. The budget request from Aging for FY12 includes $242,298 for operations, the same amount funded for the last two years.

For FY12, the Council on Aging is also requesting $25,000 to assist with the $32,400 annual payment on the $500,000 note issued for the construction of the Bentley Center for Elder Care and repairs needed for the existing Senior Center.

A 5 percent reduction of ACCUG funding for the Aging Programs would reduce the matching funds for federal and state funding used for core programs provided to elderly at a time when "state dollars are continuing to shrink."

The FY12 Budget includes $242,298 for operating funding for the Council on Aging, the same amount as FY11. The $19,000 requested for the replacement of a van is also included in the FY12 Budget.

Athens Neighborhood Health Center – The Center is requesting $120,000 for FY12, an increase of $20,000 over FY11. The funding increase for Athens Neighborhood Health Center is needed to recruit "additional health care providers;" to provide "proper fringe benefits for employees;" and to enhance "operations required by Federal mandates".

A 5 percent reduction in funding for Athens Neighborhood Health Center will prevent the agency from providing medical care to all individuals regardless of the ability to pay for services.

The FY12 Budget includes $100,000 for the operation of Athens Neighborhood Health Center, the same amount as FY11.

COMMUNITY SERVICE AGENCIES

Oconee Rivers Greenway Commission – The Greenway Commission has requested $5,000 to provide advisory services for the implementation of the plan for a countywide greenway system. This is the same funding level provided since FY01. A 5 percent reduction for one year would not directly impact the agency; however, a sustained reduction would decrease public programs, support for staff education, and the opportunity to experience the Greenway.

The FY12 Budget includes $5,000, the same amount as FY11.

Athens Cultural Affairs Commission – The Athens Cultural Affairs Commission (ACAC) was created by the Mayor and Commission on March 1, 2011. The Athens Cultural Affairs Commission is responsible for advising the Mayor and Commission with respect to all aspects of planning, programming, procurement, installation, operation, inventory and maintenance of public art projects and artworks, including art donations, commissions, and temporary projects. The ACAC has submitted a budget of $14,800 for operating expenditures and travel for its first year of operations.

The FY12 Budget for the Athens Cultural Affairs Commission is $12,000.

Community Connection – For FY12, Community Connection is requesting $32,000, an increase of $7,598. Community Connection has merged the 211 Program with the HandsOn Northeast Georgia (formerly the Volunteer Center) that was initiated in FY08. The $32,000 request includes funding of the personnel expenses for Information and Referral (IRCC) Specialists in the 211 Program and for the Coordinator for the HandsOn Program. The requested increase for FY12 is needed to continue the HandsOn Program. UGA and the Clarke County School District are also being requested to increase their financial support for the HandsOn program in FY12 to prevent discontinuation of the program. A reduction of 5 percent would reduce the staffing for both the 211 and HandsOn Programs.

The FY12 Budget includes $24,402 for Community Connection, the same amount as FY11.

HOTEL/MOTEL FUND AGENCIES

During FY12, the $.07 Hotel/Motel Tax is projected to generate about $1,808,000, the same level projected for FY11. Based on receipts to date, Hotel/Motel Tax revenue during FY11 is projected to be $1,750,000.

Classic Center Authority and Convention & Visitors Bureau (CVB) – The FY12 Budget includes a request for $.06 of the current $.07 Hotel/Motel Tax collections to support the operations of the Classic Center and CVB consistent with previous year's appropriation levels. This Budget includes requests of $977,220 for the Classic Center and $565,560 for the Convention & Visitors Bureau.

The FY12 Budget includes $977,220 for the Classic Center and $565,560 for the Convention & Visitors Bureau.

Economic Development Foundation – The Foundation is requesting $150,000 from Hotel/Motel Taxes for FY12, the same level as FY11. This funding level will allow the Foundation to maintain current programs and to work with surrounding counties to attract industry and business to this region of Georgia.

The FY12 Budget includes $150,000 for the Economic Development Foundation, the same amount as FY11.

SPECIAL PROGRAMS-SPECIAL REVENUE FUND

Project Safe – The FY12 Budget request for Project Safe reflects an increase from $26,000 to $31,000. This request includes $8,500 to fund the match for a grant from the Georgia State of Georgia Criminal Justice Coordinating Council that will provide victim liaison services and batterer accountability tracking. The balance of funding requested for FY12, $22,500, will support the Volunteer Coordinator position at the same level as FY11. The funding for Project Safe in FY12 will be provided from a portion of the 5 percent Crime Victims Assistance Program revenues added to fines paid in Athens-Clarke County. Only agencies certified by the State Criminal Justice Coordinating Council may receive proceeds from the Crime Victims Assistance Program. Victims Assistance Programs in the District Attorney's and Solicitor's offices are also funded from the 5 percent "add-on" to fines.

The FY12 Budget includes $26,000 for Project Safe, the same funding amount as FY11.

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2010 estimate unless noted)
- Population: 116,714 includes students
- Median Household Income: $31,976
- Median Age: 24.2
- White: 66.5.4% | Black or African-American: 25.2% | Asian: 2.8% | Other: 2.9% [Hispanic or Latino: 5.5% but may be of any race]
- High school graduates (ages 25+): 81.6%
- Bachelor's degree or higher (ages 25+): 44.2%
- Persons below poverty: 32.5%
- Unemployment rate: 7.1% (Ga. Dept. of Labor – April 2011)

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1(served by Georgia Skies); Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System - 1

Public Accommodations
- Motels – 13 (1,000+ rooms); Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

ACC Unified Government
- *Legislative:* Elected Mayor and 10 elected Commissioners from 8 geographical districts and 2 super-districts that cover districts 1-4 and 5-8.
- *Executive:* Day to day operations are overseen by a manager appointed by the Mayor and Commission.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

Athens-Clarke County by the Numbers
(Continued)

ACC Unified Government (continued)
- ACC government positions:1,573 (FY12)
- ACC employees per 1000 residents: 14 (FY12)
- Web site: www.athensclarkecounty.com
- Television: ACTV Cable Channel 7

Education
- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 5
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension, Brenau University, Old Dominion University

Principal Employers

	No. of Employees
University of Georgia	9,625
Athens Regional Medical Center	3,100
Clarke County School District	2,203
Athens-Clarke County Unified Government	1,573
St. Mary's Hospital	1,302
Pilgrims Pride	1,800

Other Figures
- Sales tax (2011): 7%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects

Miscellaneous
- Sister cities: Cortona, Italy (1978), Kamianets-Podilsky, Ukraine (2003)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

PRINCIPAL OFFICIALS

MAYOR, COMMISSION & CLERK OF COMMISSION

Mayor	Nancy Denson	(o)	613-3010
Commissioner - District 1	Doug Lowry	(h)	742-5212
Commissioner - District 2	Harry Sims	(h)	546-1683
Commissioner - District 3	George Maxwell	(h)	208-0686
Commissioner - District 4	Alice Kinman	(h)	613-6668
Commissioner - District 5	Jared Bailey	(h)	338-9019
Commissioner - District 6	Ed Robinson	(h)	254-8883
Commissioner - District 7	Kathy Hoard	(h)	353-1918
Commissioner - District 8	Andy Herod	(h)	543-0281
Commissioner - District 9	Kelly Girtz	(h)	369-9457
Commissioner - District 10	Mike Hamby	(h)	338-3970
Clerk of Commission	Jean Spratlin	(o)	613-3031

ELECTED OFFICIALS

Clerk of Courts	Beverly Logan	613-3190
Coroner	Sonny Wilson	613-3999
District Attorney	Ken Mauldin	613-3240
Juvenile Court Judge	Robin Shearer	613-3300
Magistrate Court Judge	Patricia Barron	613-3313
Probate Court Judge	Susan Tate	613-3320
Sheriff	Ira Edwards	613-3250
Solicitor General	C.R. Chisholm	613-3215
State Court Chief Judge	N. Kent Lawrence	613-3200
State Court Judge	Ethelyn Simpson	613-3200
Superior Court Chief Judge	Lawton Stephens	613-3175
Superior Court Judge	Vacant	613-3780
Superior Court Judge	David R. Sweat	613-3185
Tax Commissioner	Mitch Schrader	613-3120

APPOINTED OFFICIALS

Manager	Alan Reddish	613-3020
Deputy Manager	Bobby M. Snipes	613-3020
Assistant Manager	Richard White	613-3020
Attorney	Bill Berryman	613-3035
Auditor	John A. Wolfe	613-3012
Airport Director	Tim Beggerly	613-3420
Building Inspections/Code Compliance Director	Doug Hansford	613-3520
Central Services Director	David Fluck	613-3530
Chief of Fire & Emergency Services	Iby George	613-3360
Chief of Police	Joseph H. Lumpkin, Sr.	613-3330
Chief Tax Appraiser	Kirk Dunagan	613-3140
Computer Information Services Director	Lanny Robinson	613-3075
Corrections Warden	W. C. Bolton	613-3400
County Extension Coordinator	Judy Hibbs	613-3640
Finance Director	John S. Culpepper, III	613-3040
Human & Economic Development Director	W. Keith McNeely	613-3155
Human Resources Director	Harry Owens	613-3090
Leisure Services Director	Pam Reidy	613-3800
Municipal Court Judge	Leslie Spornberger Jones	613-3695
Planning & Zoning Director	Brad Griffin	613-3515
Public Information Officer	Sandi Turner	613-3795
Public Transit Director	Butch McDuffie	613-3432
Public Utilities Director	Gary Duck	613-3470
Solid Waste Director	James T. Corley	613-3501
Supervisor of Elections & Voter Registration	Gail Schrader	613-3150
Transportation & Public Works Director	David Clark	613-3440

Athens-Clarke County
Authorized Positions FY 2007 to FY 2012
Full-time Regular, Full-Time Grant, Full-Time Appointed, and Full-Time Elected Positions
(Commission Approved)

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY11 to FY12
Legislative Group							
Attorney	6	6	6	6	6	6	0
Auditor	3	3	3	3	3	3	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Public Information	2	2	2	2	2	2	0
Total Legislative Group	14	14	14	14	14	14	0
Elected & Constitutional Group							
Courts							
Superior Court	8	9	23	25	26	26	0
State Court	7	9	9	10	10	10	0
Magistrate Court	9	10	10	10	10	10	0
Municipal Court	10	11	10	10	10	10	0
Probate Court	4	4	4	4	4	4	0
Juvenile Court	3	3	4	4	4	4	0
Courts Subtotal	41	46	60	63	64	64	0
Elected Officials							
District Attorney	12	13	13	13	13	13	0
Solicitor General	15	15	15	15	15	15	0
Clerk of Superior Court	17	17	17	17	18	18	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	161	161	161	176	176	176	0
Elected Officials Subtotal	224	225	225	240	241	241	0
Total Elected & Constitutional Group	265	271	285	303	305	305	0
Manager Group							
Airport	8	7	7	7	7	7	0
Building Inspections & Permits	25	25	25	24	24	24	0
Central Services (1)	75	75	75	77	80	79	-1
Computer Information Services	18	18	18	18	18	18	0
Corrections	29	29	29	29	29	43	14
Finance	28	28	28	28	28	27	-1
Fire & Emergency Services	190	190	190	190	190	187	-3
General Support							
Organizational Development	3	3	3	3	3	3	0
Human & Economic Development	10	10	10	10	10	9	-1
Human Resources	20	20	20	20	20	20	0
Leisure Services	80	80	80	78	78	77	-1
Manager	6	6	5	5	5	5	0
SPLOST	3	3	3	3	3	3	0
Planning	22	22	22	21	21	21	0
Police (2)	294	293	292	292	303	302	-1
Public Utilities	193	193	195	195	195	195	0
Solid Waste	65	65	65	65	65	63	-2
Transit	55	57	62	60	60	60	0
Transportation & Public Works	99	99	98	97	97	94	-3
Subtotal	1223	1223	1227	1222	1236	1237	1
Board of Elections	3	3	3	3	3	3	0
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	14	14	14	14	14	13	-1
Subtotal	18	18	18	18	18	17	-1
Total Manager Group	1241	1241	1245	1240	1254	1254	0
Grand Total	1520	1526	1544	1557	1573	1573	0

(1) During FY11, the M&C approved 3 full-time positions in the Central Services Department.
(2) During FY11, the M&C approved 11 full-time grant positions in the Police Department. Grant was approved for 36 months.
The FY12 authorized positions have been adjusted to reflect these changes.

SUMMARY OF FY12 FULL-TIME AUTHORIZED POSITION CHANGES
(COMMISSION APPROVED)

ADDITIONAL POSITIONS

GENERAL FUND

Department	Number	Full-time Position	Type
Corrections - Diversion Center	1	Accounting Technician	SPLOST
Corrections - Diversion Center	2	Case Worker	SPLOST
Corrections - Diversion Center	5	Correctional Officer I	SPLOST
Corrections - Diversion Center	4	Correctional Officer II	SPLOST
Corrections - Diversion Center	1	Correctional Supervisor	SPLOST
Corrections - Diversion Center	1	Correctional Superintendent	SPLOST
Subtotal Corrections	14		
Total General Fund Additional Positions	**14**		

OTHER FUNDS

Department	Number	Full-time Position	Type
No change in positions	0		
Total Additional Positions All Funds	**14**		

ELIMINATED POSITIONS

GENERAL FUND

Department	Number	Full-time Position	Type
Central Services - Animal Control	1	Animal Control Officer	Current Services
Subtotal Central Services	1		
Finance - Purchasing	1	MBE Coordinator	Current Services
Subtotal Finance	1		
Fire - Operations	3	Firefighter	Current Services
Subtotal Fire	3		
Leisure Services - Recreation - Rocksprings CC	1	Program Leader	Current Services
Subtotal Leisure Services	1		
Police - Command	1	Captain	Current Services
Subtotal Police	1		
Solid Waste - Leaf & Limb	1	Leaf & Limb Driver	Current Services
Subtotal Solid Waste	1		
Tax Assessor	1	Appraiser III	Current Services
Subtotal Tax Assessor	1		
Transportation & P.W. - Traffic Engineering	1	Traffic Data Entry Technician	Current Services
Subtotal Transportation & Public Works	1		
Total General Fund Eliminated Positions	**10**		

OTHER FUNDS

Department	Number	Full-time Position	Type
Human & Economic Development	1	Affordable Housing Administrator	Current Services
Subtotal Human & Economic Development	1		
Solid Waste - Residential Collection	1	Refuse Collector	Current Services
Subtotal Solid Waste	1		
Transportation & Public Works - Storm Water	1	Public Works Inspector	Current Services
Transportation & Public Works - Storm Water	1	Customer Service Representative	Current Services
Subtotal Transportation & Public Works	2		
Total Other Fund Eliminated Positions	4		
Total Eliminated Positions All Funds	**14**		

NET CHANGE - ALL FULL-TIME POSITIONS **0**

ATHENS-CLARKE COUNTY, GEORGIA
CURRENT 2011 TAX DIGEST AND FIVE YEAR
HISTORY OF LEVY FOR MAINTENANCE & OPERATIONS(M&O)
2011 BASED ON THE ADOPTED FY12 BUDGET

TAX YEAR	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**
FISCAL PERIOD	**(FY07)**	**(FY08)**	**(FY09)**	**(FY10)**	**(FY11)**	**(FY12)**
M&O DIGEST (in $1,000's)						
Real & Personal Property	$3,197,791	$3,419,918	$3,622,066	$3,694,083	$3,595,146	$3,446,648
Motor Vehicles	$166,628	$176,186	$182,513	$187,311	$166,471	$164,046
Mobile Homes	$8,604	$8,253	$7,800	$7,321	$6,923	$6,740
Public Utilities	$77,279	$70,848	$70,221	$70,221	$73,500	$73,500
Timber-100%	$0	$0	$44	$287	$144	$9
Heavy Equipment	$26	$107	$107	$6	$3	$0
Total Gross M&O Digest	$3,450,328	$3,675,312	$3,882,751	$3,959,229	$3,842,187	$3,690,943
Less: Exemptions	($285,014)	($297,869)	($310,154)	($317,899)	($305,319)	($302,516)
Net M&O Digest	$3,165,314	$3,377,443	$3,572,597	$3,641,330	$3,536,868	$3,388,427
Dollar Increase(Decrease)	$303,019	$212,129	$195,154	$68,733	($104,462)	($148,441)
Percentage Increase(Decrease)	10.6%	6.7%	5.8%	1.9%	(2.9%)	(4.2%)
TAX RATES (For $1,000 of Assessed Value)						
Gross M&O Rate	18.63	18.70	18.80	19.00	19.38	19.56
Less: Millage Rate (Sales Tax) Rollback	(5.83)	(5.90)	(5.85)	(5.80)	(5.68)	(5.86)
Net M&O Rate	12.80	12.80	12.95	13.20	13.70	13.70
Millage Rate Increase	0.00	0.00	0.15	0.25	0.50	0.00
Percentage Increase	0.0%	0.0%	1.2%	1.9%	3.8%	0.0%
TAX REVENUES (in $1,000's)						
Total General M&O Tax Levy	$40,516	$43,231	$46,265	$48,066	$48,455	$46,421
Total Dollar Increase(Decrease)	$3,879	$2,715	$3,034	$1,800	$390	($2,034)
Total Percentage Increase(Decrease)	10.6%	6.7%	7.0%	3.9%	0.8%	(4.2%)

Note: This Digest is based on a reduction of $40 million due to appeals. Final adjustments for appeals will not be available until September, 2011.

Athens-Clarke County, Georgia
PROPERTY TAX RATES
(Per $1,000 of Assessed Value)
LAST TEN YEARS (2002-2011)

Calendar Year	State of Georgia	County School District			Athens-Clarke County						Totals	
		General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (1)	General Net Rate	Debt Service	Hospital _____	Total Tax Rate	Tax Rates (Inc.)	Total Rates (Uninc.)
2002	0.25	18.75	---	18.75	21.16	-7.78	13.38	---	0.32	13.70	32.70	32.70
2003	0.25	19.25	---	19.25	20.80	-7.10	13.70	---	---	13.70	33.20	33.20
2004	0.25	19.50	---	19.50	19.90	-6.50	13.40	---	---	13.40	33.15	33.15
2005	0.25	20.00	---	20.00	19.10	-6.30	12.80	---	---	12.80	33.05	33.05
2006	0.25	20.00	---	20.00	18.63	-5.83	12.80	---	---	12.80	33.05	33.05
2007	0.25	20.00	---	20.00	18.70	-5.90	12.80	---	---	12.80	33.05	33.05
2008	0.25	20.00	---	20.00	18.80	-5.85	12.95	---	---	12.95	33.20	33.20
2009	0.25	20.00	---	20.00	19.00	-5.80	13.20	---	---	13.20	33.45	33.45
2010	0.25	20.00	---	20.00	19.38	-5.68	13.70	---	---	13.70	33.95	33.95
2011	0.25	20.00	---	20.00	19.56	-5.86	13.70	---	---	13.70	33.95	33.95

NOTES:

(1) In 1978 the City and County implemented a rollback of property taxes based on the receipt of local optionsales tax revenues as required by Georgia Law.

ANNUAL PROPERTY TAXES FOR RESIDENTIAL PROPERTY
FOR ATHENS-CLARKE COUNTY GOVERNMENT SERVICES
WITH FAIR MARKET VALUE OF $150,000
2002-2011

YEAR OF LEVY	MARKET VALUE	ASSESSED VALUE	HOMESTEAD EXEMPTION (1)	TAXABLE VALUE	MILLAGE RATE(2)	PROPERTY TAXES	INC/(DEC) FROM PRIOR YEAR
2002	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00
2003	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00
2004	$150,000	$60,000	($10,000)	$50,000	13.40	$670.00	($15.00)
2005	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	($30.00)
2006	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	$0.00
2007	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	$0.00
2008	$150,000	$60,000	($10,000)	$50,000	12.95	$647.50	$7.50
2009	$150,000	$60,000	($10,000)	$50,000	13.20	$660.00	$12.50
2010	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$25.00
2011	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00

NOTES:

1. DOES NOT INCLUDE THE ADDITIONAL HOMESTEAD TAX CREDIT PROVIDED BY THE STATE. THIS PROGRAM ENDED IN 2008.

2. INCLUDES THE ATHENS-CLARKE COUNTY MILLAGE RATES FOR GENERAL, DEBT SERVICE (last levied in 1999) AND HOSPITAL (last levied in 2002).

GENERAL FUND

BUDGET COMPARISON
FY11 AND FY12
ANNUAL OPERATING AND CAPITAL BUDGETS

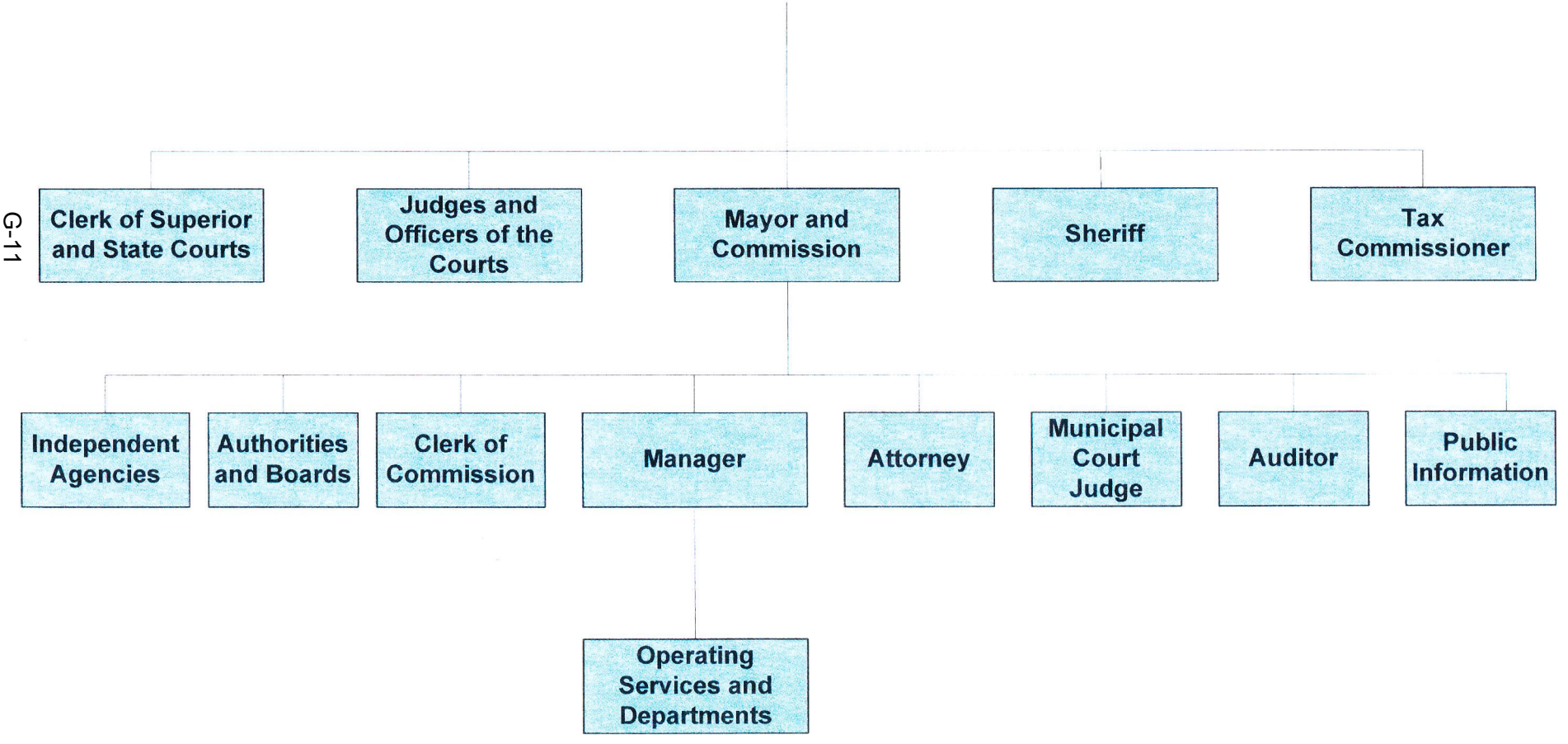
	Operating Budget			Capital Budget			Total Budget			
	FY11	FY12	$ Change	FY11	FY12	$ Change	FY11	FY12	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$48,613,300	$46,268,300	($2,345,000)	$0	$0	$0	$48,613,300	$46,268,300	($2,345,000)	-4.8%
SALES TAX	$20,000,000	$20,400,000	$400,000	$0	$0	$0	$20,000,000	$20,400,000	$400,000	2.0%
OTHER TAXES	$19,014,500	$19,184,500	$170,000	$0	$0	$0	$19,014,500	$19,184,500	$170,000	0.9%
LICENSES & PERMITS	$1,210,500	$1,252,800	$42,300	$0	$0	$0	$1,210,500	$1,252,800	$42,300	3.5%
INTERGOVERNMENTAL REVENUES	$961,000	$881,600	($79,400)	$0	$0	$0	$961,000	$881,600	($79,400)	-8.3%
CHARGES FOR SERVICES	$9,472,750	$10,007,607	$534,857	$0	$0	$0	$9,472,750	$10,007,607	$534,857	5.6%
FINES & FORFEITURES	$3,859,100	$4,110,100	$251,000	$0	$0	$0	$3,859,100	$4,110,100	$251,000	6.5%
OTHER REVENUES	$701,059	$872,824	$171,765	$0	$0	$0	$701,059	$872,824	$171,765	24.5%
TOTAL REVENUES	$103,832,209	$102,977,731	($854,478)	$0	$0	$0	$103,832,209	$102,977,731	($854,478)	-0.8%
OTHER FINANCING SOURCES	$15,000	$15,000	$0	$0	$0	$0	$15,000	$15,000	$0	0.0%
PRIOR YEAR FUND BALANCE	$900,000	$900,000	$0	$2,046,500	$2,300,600	$254,100	$2,946,500	$3,200,600	$254,100	8.6%
TOTAL REVENUES & OTHER SOURCES	$104,747,209	$103,892,731	($854,478)	$2,046,500	$2,300,600	$254,100	$106,793,709	$106,193,331	($600,378)	-0.6%
EXPENDITURES:										
GENERAL GOVERNMENT	$17,173,399	$16,916,150	($257,249)	$0	$0	$0	$17,173,399	$16,916,150	($257,249)	-1.5%
JUDICIAL	$23,339,659	$23,083,693	($255,966)	$0	$0	$0	$23,339,659	$23,083,693	($255,966)	-1.1%
PUBLIC SAFETY	$34,543,568	$33,999,398	($544,170)	$0	$0	$0	$34,543,568	$33,999,398	($544,170)	-1.6%
PUBLIC WORKS	$13,671,120	$13,638,968	($32,152)	$0	$0	$0	$13,671,120	$13,638,968	($32,152)	-0.2%
LEISURE SERVICES	$7,626,261	$7,441,551	($184,710)	$0	$0	$0	$7,626,261	$7,441,551	($184,710)	-2.4%
INDEPENDENT AGENCIES	$4,641,500	$4,718,489	$76,989	$0	$0	$0	$4,641,500	$4,718,489	$76,989	1.7%
DEBT SERVICE	$354,134	$578,109	$223,975	$0	$0	$0	$354,134	$578,109	$223,975	63.2%
TOTAL EXPENDITURES	$101,349,641	$100,376,358	($973,283)	$0	$0	$0	$101,349,641	$100,376,358	($973,283)	-1.0%
OTHER FINANCING USES	$3,397,568	$3,516,373	$118,805	$2,046,500	$2,300,600	$254,100	$5,444,068	$5,816,973	$372,905	6.8%
TOTAL EXPENDITURES & OTHER USES	$104,747,209	$103,892,731	($854,478)	$2,046,500	$2,300,600	$254,100	$106,793,709	$106,193,331	($600,378)	-0.6%

ALL FUNDS

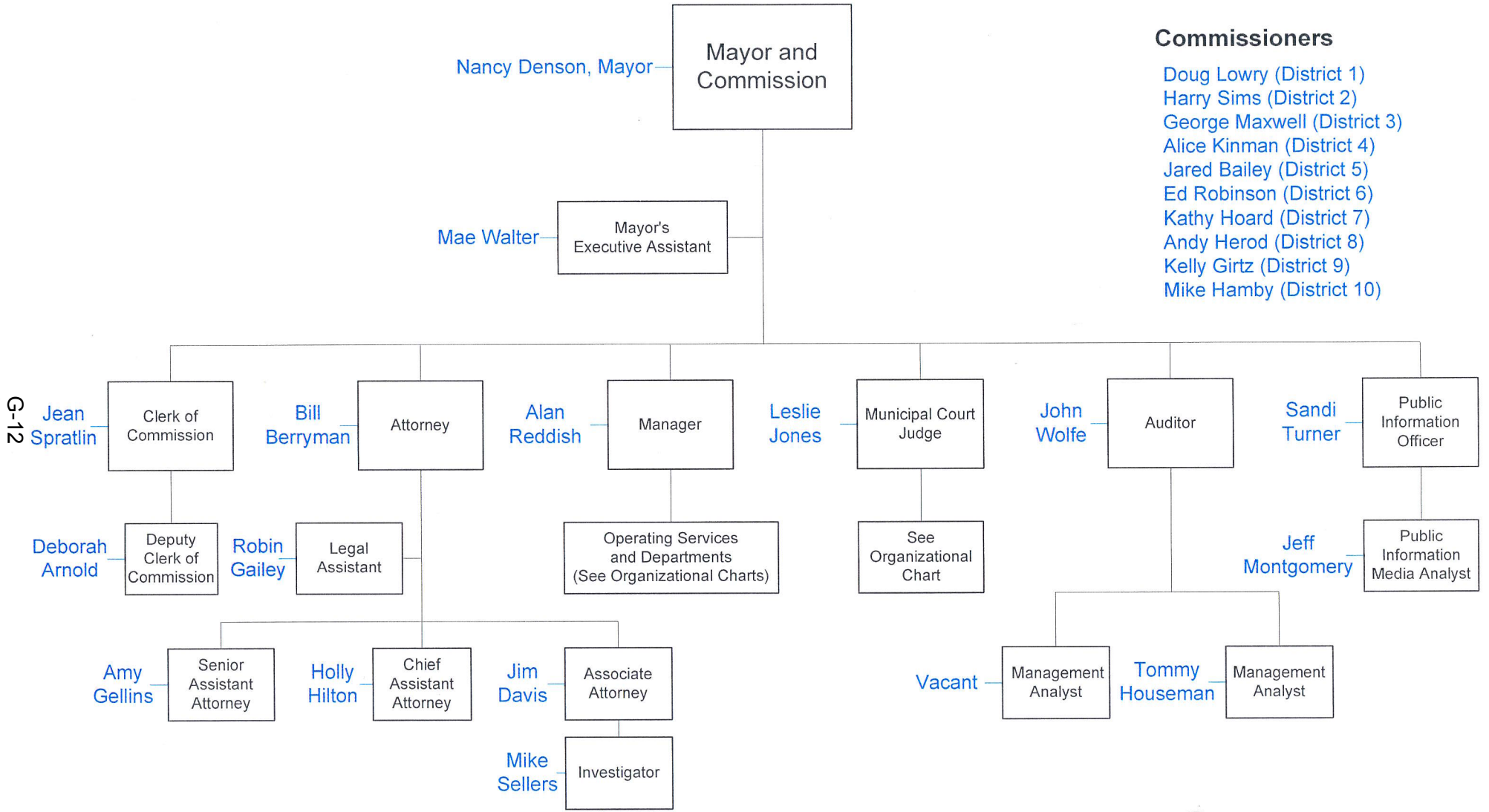
BUDGET COMPARISON
FY11 AND FY12
ANNUAL OPERATING AND CAPITAL BUDGETS

	Operating Budget			Capital Budget			Total Budget			
	FY11	FY12	$ Change	FY11	FY12	$ Change	FY11	FY12	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$48,613,300	$46,268,300	($2,345,000)	$0	$0	$0	$48,613,300	$46,268,300	($2,345,000)	-4.8%
SALES TAX	$20,000,000	$20,400,000	$400,000	$0	$0	$0	$20,000,000	$20,400,000	$400,000	2.0%
OTHER TAXES	$20,814,500	$20,975,480	$160,980	$80,000	$89,020	$9,020	$20,894,500	$21,064,500	$170,000	0.8%
LICENSES & PERMITS	$1,760,500	$1,959,800	$199,300	$0	$0	$0	$1,760,500	$1,959,800	$199,300	11.3%
INTERGOVERNMENTAL REVENUES	$5,926,703	$5,401,771	($524,932)	$0	$0	$0	$5,926,703	$5,401,771	($524,932)	-8.9%
CHARGES FOR SERVICES	$80,191,621	$80,386,283	$194,662	$2,955,260	$4,031,043	$1,075,783	$83,146,881	$84,417,326	$1,270,445	1.5%
FINES & FORFEITURES	$4,497,100	$4,748,100	$251,000	$0	$0	$0	$4,497,100	$4,748,100	$251,000	5.6%
OTHER REVENUES	$1,086,225	$1,402,924	$316,699	$0	$0	$0	$1,086,225	$1,402,924	$316,699	29.2%
TOTAL REVENUES	$182,889,949	$181,542,658	($1,347,291)	$3,035,260	$4,120,063	$1,084,803	$185,925,209	$185,662,721	($262,488)	-0.1%
OTHER FINANCING SOURCES	$3,545,568	$3,664,373	$118,805	$2,046,500	$2,300,600	$254,100	$5,592,068	$5,964,973	$372,905	6.7%
PRIOR YEAR FUND BALANCE	$1,266,672	$1,036,132	($230,540)	$2,096,500	$2,341,580	$245,080	$3,363,172	$3,377,712	$14,540	0.4%
WORKING CAPITAL BALANCE	$1,516,751	$2,052,078	$535,327	$686,740	$3,664,996	$2,978,256	$2,203,491	$5,717,074	$3,513,583	159.5%
TOTAL REVENUES & OTHER SOURCES	$189,218,940	$188,295,241	($923,699)	$7,865,000	$12,427,239	$4,562,239	$197,083,940	$200,722,480	$3,638,540	1.8%
LESS INTERFUND TRANSFERS	($21,310,496)	($20,320,116)	$990,380	($2,046,500)	($2,300,600)	($254,100)	($23,356,996)	($22,620,716)	$736,280	-3.2%
TOTAL REVENUES	$167,908,444	$167,975,125	$66,681	$5,818,500	$10,126,639	$4,308,139	$173,726,944	$178,101,764	$4,374,820	2.5%
EXPENDITURES:										
GENERAL GOVERNMENT	$44,528,600	$43,892,775	($635,825)	$280,000	$345,600	$65,600	$44,808,600	$44,238,375	($570,225)	-1.3%
JUDICIAL	$24,538,999	$24,280,364	($258,635)	$0	-	$0	$24,538,999	$24,280,364	($258,635)	-1.1%
PUBLIC SAFETY	$37,376,699	$36,805,563	($571,136)	$261,500	$260,000	($1,500)	$37,638,199	$37,065,563	($572,636)	-1.5%
PUBLIC WORKS	$51,729,454	$52,199,730	$470,276	$5,202,000	$9,446,039	$4,244,039	$56,931,454	$61,645,769	$4,714,315	8.3%
LEISURE SERVICES	$7,626,261	$7,441,551	($184,710)	$75,000	$75,000	$0	$7,701,261	$7,516,551	($184,710)	-2.4%
INDEPENDENT AGENCIES	$6,251,280	$6,328,269	$76,989	$0	$0	$0	$6,251,280	$6,328,269	$76,989	1.2%
DEBT SERVICE	$13,171,329	$13,478,475	$307,146	$0	$0	$0	$13,171,329	$13,478,475	$307,146	2.3%
TOTAL EXPENDITURES	$185,222,622	$184,426,727	($795,895)	$5,818,500	$10,126,639	$4,308,139	$191,041,122	$194,553,366	$3,512,244	1.8%
OTHER FINANCING USES	$3,545,568	$3,664,373	$118,805	$2,046,500	$2,300,600	$254,100	$5,592,068	$5,964,973	$372,905	6.7%
TOTAL EXPENDITURES & OTHER USES	$188,768,190	$188,091,100	($677,090)	$7,865,000	$12,427,239	$4,562,239	$196,633,190	$200,518,339	$3,885,149	2.0%
LESS INTERFUND TRANSFERS	($21,310,496)	($20,320,116)	$990,380	($2,046,500)	($2,300,600)	($254,100)	($23,356,996)	($22,620,716)	$736,280	-3.2%
TOTAL EXPENDITURES	$167,457,694	$167,770,984	$313,290	$5,818,500	$10,126,639	$4,308,139	$173,276,194	$177,897,623	$4,621,429	2.7%
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$450,750	$204,141	($246,609)	$0	$0	$0	$450,750	$204,141	($246,609)	-54.7%
TOTAL EXPENDITURES & DESIGNATIONS	$167,908,444	$167,975,125	$66,681	$5,818,500	$10,126,639	$4,308,139	$173,726,944	$178,101,764	$4,374,820	2.5%

Athens-Clarke County Organizational Chart Overview



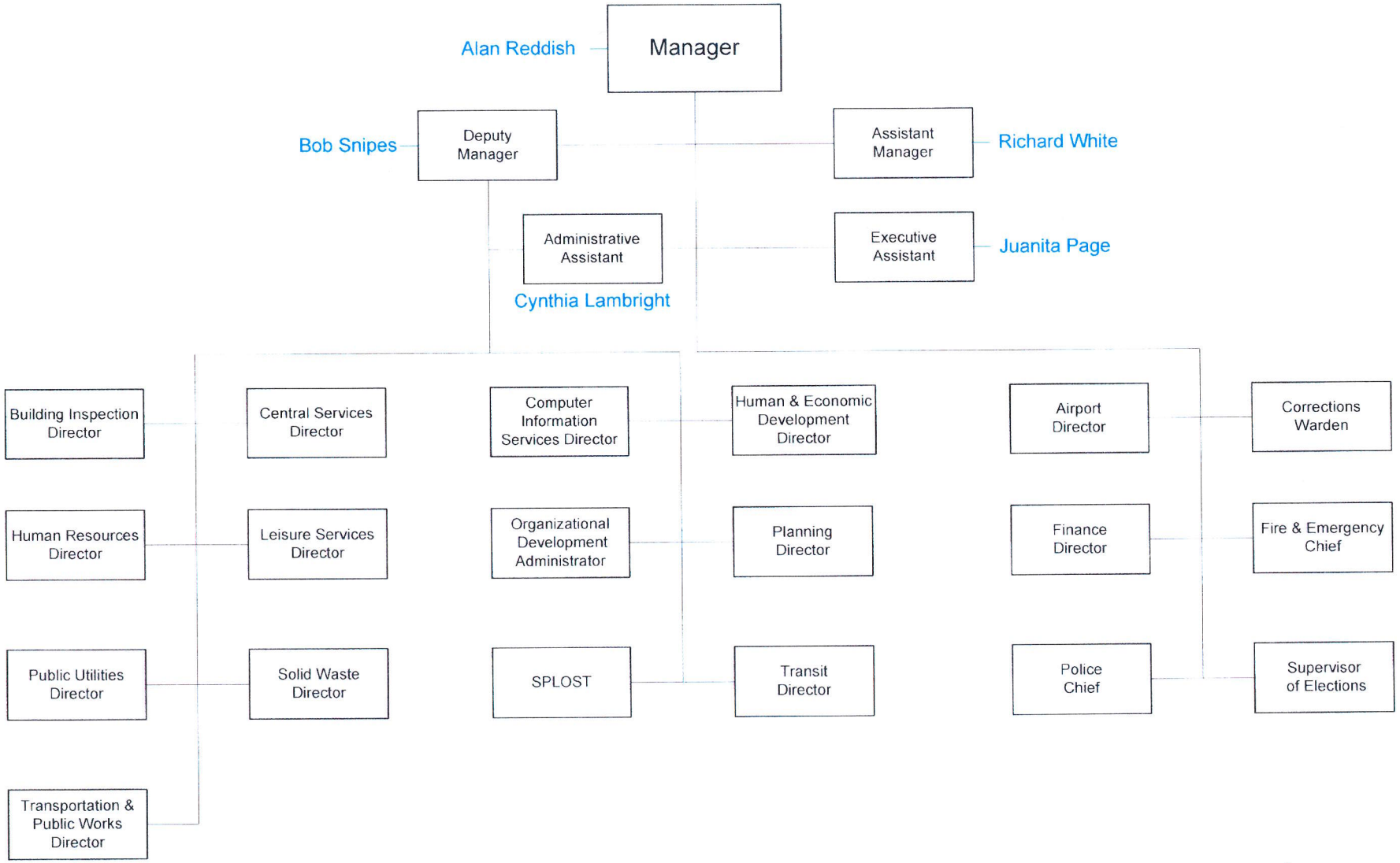
Mayor and Commission



Commissioners

Doug Lowry (District 1)
Harry Sims (District 2)
George Maxwell (District 3)
Alice Kinman (District 4)
Jared Bailey (District 5)
Ed Robinson (District 6)
Kathy Hoard (District 7)
Andy Herod (District 8)
Kelly Girtz (District 9)
Mike Hamby (District 10)

Manager's Office



CDBG AND HOME

Listed below are the programs and activities planned for FY12 from the Community Development Block Grant (CDBG) and HOME Grant appropriation. CDBG and HOME grants are grant programs funded from the U.S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of public service, economic development, housing, and public facilities improvements. Listed below is the plan approved by the Mayor and Commission for FY12. (Note: the plan below is based on a May 13, 2011 memo of Administrative Action to the Mayor and Commission to balance to the actual award amount of CDBG and HOME funding for FY12.)

FY12 (July 1, 2011 – June 30, 2012) CDBG Allocation $1,332,000

CDBG Program Income $76,434

Total: $1,408,434

Public Services

1. Advantage Behavioral Systems $19,830
   Housing Coordinator for the Adult Mental Health Residential Program

2. AIDS Athens $19,830
   Comprehensive substance abuse and mental health program

3. Athens Hellenic Cultural Society, Inc. $19,830
   Bread for Life on-the-job training program

4. Athens Nurses Clinic $19,830
   Partners Medical Clinic for clients of homeless service providers

5. Boys and Girls Club of Athens $19,830
   Teen career development program

6. Casa de Amistad $19,830
   Comprehensive Literacy Program and Emergency Fund

7. Project Safe $19,830
   Project Sales on-the-job retail sales training

8. The Stable Foundation $14,470
   Housing First-Housing for the Homeless

9. Consolidated Housing Counseling Program $46,520
   Housing Counseling Services

Total Public Services $199,800

Neighborhood Revitalization and Economic Development

10. Athens Area Homeless Shelter - Job TREC. $80,550
    Housing counseling, homeless services, and employment assistance in Hancock Corridor

11. ACC HED $75,000
    Economic Development

12. East Athens Development Corporation.....$17,900
Revolving Loan Program

13. East Athens Development Corporation $22,375
Career Vision Coaching

14. Goodwill of Northeast Georgia $80,550
Business Now Job training program

15. ACC HED Growth Fund Program Income $75,090

Total Neighborhood Revitalization and Economic Development $351,465

Public Facilities & Improvements

16. ACC Leisure Services Department $109,215
Morton Theater Improvements

17. ACC Leisure Services Department $37,590
Sandy Creek Park Pedestrian Bridge

Total Public Facilities & Improvements $146,805

Affordable Housing

18. ACTION, Inc.....$44,750
Emergency repairs for elderly or disabled homeowners

19. Athens-Clarke Heritage Foundation.....$40,275
Historic Preservation

20. Athens Housing Authority.....$40,275
Acquisition and new construction

21. Athens Land Trust..... $153,685
Acquisition, rehabilitation, and new construction

22. Athens Area Habitat for Humanity $163,635
Acquisition and new construction

23. ACC HED Housing Program Income $1,344

Total Affordable Housing $443,964

Administration

24. Administration & Planning.....$266,400
HED administration of CDBG program (20% cap)

Total Administration.....$266.400

CDBG Allocation and Program Income $1,408,434

FY12 (July 1, 2011 – June 30, 2012) HOME Allocation $849,875

1. Human & Economic Development $764,888
   Affordable housing construction

   To maximize the impact of the HOME program, and effectively leverage public and private resources, HOME funds will be available throughout FY12 as "gap financing" for eligible housing activities under the HOME Investment Partnership Program.

   Applications for HOME funds will be accepted on a "first come/funds available" basis on affordable housing developments where the proposed property site has been identified, total development costs projected (including sales price and/or rental rates), and additional financial resources secured and committed. This will enable HED to determine the actual investment of HOME funds required to make the development financially feasible and provide increased housing opportunities for decent, safe, and affordable housing for low to moderate income households in Athens-Clarke County.

2. Administration.....$84,987
   HED administration of HOME program (10% cap)

Total FY12 HOME Allocation.....**$849,875**

Total FY12 CDBG and HOME.....**$2,258,309**

DEBT SERVICE REQUIREMENTS

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and does not fall under the legal debt limit.

COMPUTATION OF LEGAL DEBT MARGIN

Estimated Net Assessed Value of Taxable Property	**$3,400,000,000 (1)**
Legal Debt Limit (10% of Assessed Value)	**$ 340,000,000**
General Obligation Bonds outstanding	**$0**
Legal Debt Margin	**$ 340,000,000**

(1) - Net Assessed Value of Taxable Property is estimated and prior to appeals.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2011. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY12.

GENERAL OBLIGATION BONDS:

The Government does not currently have any general obligation debt for FY12.

REVENUE BONDS:

2008 Water and Sewerage Revenue Bonds

- **Purpose: Construct water and sewerage system and facility improvements and expansions**
- **Interest Rate: 3 to 5.625%**
- **Maturity Date: 2023-2038**
- **Original Principal Amount: $228,230,000**
- **July 1, 2011 Principal Outstanding: $220,570,000**
- **Funding Source: Water and Sewer Service Fees**

2010 Solid Waste Landfill Revenue Bonds

- **Purpose: Construct Landfill expansion (Phase 3)**
- **Interest Rate: 2.84% Build America Bonds (Net Rate of 1.846%)**
- **Maturity Date: 2014**
- **Original Principal Amount: $3,700,000**
- **July 1, 2011 Principal Outstanding: $2,825,000**
- **Funding Source: Landfill Revenue**

DEBT SERVICE REQUIREMENTS

2007 Georgia Environmental Facilities Authority (Clean Water State Revolving Loan Fund)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2031
- **Original Principal Amount:** $15,000,000 available for loan
- **July 1, 2011 Principal Outstanding:** Amount to be determined when project is completed
- **Funding Source:** Water and Sewer Service Fees

2009 Georgia Environmental Facilities Authority (Clean Water State Revolving Loan Fund)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2031
- **Original Principal Amount:** $8,000,000
- **July 1, 2011 Principal Outstanding:** Amount to be determined when project is completed
- **Funding Source:** 60% Water and Sewer Service Fees
  40% American Recovery and Reinvestment Act of 2009 (ARRA)

OTHER LONG TERM DEBT:

1997 Parking Deck Guaranteed Revenue Debt

- **Purpose:** Refund 1989 bonds (Construct five story parking facility).
- **Interest Rate:** 5.09%
- **Maturity Date:** 2014
- **Original Principal Amount:** $3,965,000
- **July 1, 2011 Principal Outstanding:** $970,000
- **Funding Source:** General Fund Revenues

2002 Airport Guaranteed Revenue Debt

- **Purpose:** Construct T-Hangars at Ben-Epps Airport
- **Interest Rate:** 3.72%
- **Maturity Date:** 2023
- **Original Principal Amount:** $1,000,000
- **July 1, 2011 Principal Outstanding:** $684,634
- **Funding Source:** Airport Enterprise Fund – Rent from T-Hangers

2009 Airport Guaranteed Revenue Debt

- **Purpose:** Construct Executive Hangers at Ben-Epps Airport
- **Interest Rate:** 4.15%
- **Maturity Date:** 2029
- **Original Principal Amount:** $600,000
- **July 1, 2011 Principal Outstanding:** $540,000
- **Funding Source:** Airport Enterprise Fund – Rent from Executive Hangers

DEBT SERVICE REQUIREMENTS

2010 Public Facilities Authority Jail Advance Housing Project

- **Purpose: Construct Advance Housing Facility at the Jail**
- **Interest Rate: 3.82% Build America Bonds (Net Rate of 2.48%)**
- **Maturity Date: 2021**
- **Original Principal Amount: $4,500,000**
- **July 1, 2011 Principal Outstanding: $4,500,000**
- **Funding Source: General Fund Revenues**

2011 Parking Deck Guaranteed Revenue Debt

- **Purpose: Construct Downtown Parking Deck**
- **Interest Rate: 3.51%**
- **Maturity Date: 2026**
- **Original Principal Amount: $6,131,000**
- **July 1, 2011 Principal Outstanding: $6,131,000**
- **Funding Source: General Fund – Parking Fees**

DEBT SERVICE REQUIREMENTS

ANNUAL DEBT SERVICE PAYMENTS BY SOURCE:	FY11 BUDGET	FY12 BUDGET	FY13 ESTIMATE	FY14 ESTIMATE
GENERAL FUND				
1997 Parking Revenue Bonds				
Principal	$290,000	$305,000	$320,000	$345,000
Interest	$64,134	$49,373	$33,849	$17,560
2010 Jail Advance Housing Project				
Principal	$0	$380,000	$405,000	$415,000
Interest (1)	$87,860	$164,642	$149,647	$133,987
2011 Parking Deck				
Principal	$0	$253,300	$326,500	$338,500
Interest	$0	$274,408	$206,332	$194,872
TOTAL GENERAL FUND	$441,994	$1,426,723	$1,441,328	$1,444,919
WATER AND SEWER FUND				
2008 Water and Sewerage Revenue Bonds				
Principal	$3,345,000	$3,455,000	$4,110,000	$4,280,000
Interest	$11,838,411	$11,726,101	$11,583,439	$11,415,639
TOTAL WATER AND SEWER FUND	$15,183,411	$15,181,101	$15,693,439	$15,695,639
LANDFILL FUND				
2010 Solid Waste Revenue Bonds				
Principal	$875,000	$910,000	$940,000	$975,000
Interest (2)	$129,500	$80,230	$54,386	$27,690
TOTAL LANDFILL FUND	$1,004,500	$990,230	$994,386	$1,002,690
AIRPORT ENTERPRISE FUND				
2003 Airport T-Hangar Project				
Principal	$44,640	$46,301	$48,023	$49,810
Interest	$27,129	$25,468	$23,746	$21,960
2009 Executive Hanger Project				
Principal	$30,000	$30,000	$30,000	$30,000
Interest	$23,655	$22,410	$21,165	$19,920
TOTAL AIRPORT ENTERPRISE FUND	$125,424	$124,179	$122,934	$121,690
TOTAL DEBT SERVICE REQUIREMENTS	$16,755,329	$17,722,233	$18,252,087	$18,264,938

(1) Build America Bond Credit of $57,624 not included.

(2) Build America Bond Credit of $28,081 not included.

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON DECEMBER 1,1998

Athens-Clarke County Fiscal Policies

OPERATING BUDGET POLICIES

1. **The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.**

2. **The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.**

3. **All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.**

4. **The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.**

5. **All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.**

6. **All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.**

7. **The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.**

8. **The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.**

9. **The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.**

10. **The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.**

Athens-Clarke County Fiscal Policies
(continued)

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

CAPITAL BUDGET POLICIES

1. Capital projects will be undertaken to:

A. Preserve infrastructure and public facilities.
B. Promote economic development and enhance the quality of life.
C. Improve the delivery of services.
D. Preserve community and historical assets.
E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $20,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Athens-Clarke County Fiscal Policies
(continued)

RESERVE FUND POLICIES

1. **The Unified Government will strive to accumulate a General Fund working reserve at least equal to one month of the total General Fund budget. This reserve shall be created and maintained to provide the capacity to:**

   A. **Offset significant downturns and revision in any general government activity.**
   B. **Provide sufficient working capital.**
   C. **Provide a sufficient cash flow for current financial needs at all times.**

2. **The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.**

3. **The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.**

4. **In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:**

   A. **Reduce or eliminate current year funding for the Capital Additions and Improvements Program;**

   B. **Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;**

   C. **Utilize General Fund Working Reserve to sustain essential services;**

   D. **And if necessary, reduce essential services**

REVENUE ADMINISTRATION POLICIES

1. **The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.**

2. **The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.**

3. **The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.**

4. **The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.**

Athens-Clarke County Fiscal Policies
(continued)

5. **The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.**

6. **The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.**

ACCOUNTING, AUDITING, & FINANCIAL REPORTING

1. **An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.**

2. **The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.**

3. **The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.**

4. **The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.**

5. **The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.**

6. **The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.**

DEBT POLICIES

1. **The Unified Government will confine long-term borrowing to capital improvements and moral obligations.**

2. **The Unified Government will not use short-term debt for operating purposes.**

3. **The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.**

4. **General obligation debt will not be used for enterprise activities.**

Athens-Clarke County Fiscal Policies
(continued)

5. **The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.**

6. **Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.**

7. **The Unified Government will limit the use of lease purchase and other short term debt when possible.**

INVESTMENT POLICIES

1. **The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.**

2. **All investments shall be made with consideration for environmental and human rights impact.**

3. **The investment program shall be operated based on the following principles, in the order listed.**

   A. **Legality - all investments comply with state and local laws.**
   B. **Safety - principal is protected from loss with secure investment practices and collaterialization.**
   C. **Liquidity - investments are readily convertible to cash when needed without losses.**
   D. **Yield or Return on Investment - earnings are maximized without diminishing the other principles.**

4. **The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.**

5. **The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.**

6. **The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.**

PURCHASING POLICIES

1. **It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.**

2. **The Manager shall be responsible for the operation of the Unified Government's purchasing system.**

Athens-Clarke County Fiscal Policies
(continued)

3. **All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.**

4. **The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.**

Glossary

ACCRUAL BASIS OF ACCOUNTING: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether cash disbursements are recorded for those goods and services at that time).

APPROPRIATION: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ARBITRAGE: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

ASSESSMENT: The process of making the official valuation of property for taxation.

ASSESSED VALUE: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

ASSET: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET DOCUMENT: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

CAPITAL PROJECTS: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $20,000 or more.

CAPITAL ADDITIONS & IMPROVEMENTS PROJECT: This is a capital project of more than $20,000 which "adds" to the existing capital base or "improves" the current level of service.

CAPITAL MAINTENANCE & REPAIR PROJECT: This is a capital project of more than $20,000 which "maintains" the existing capital base or "maintains" the current level of service. Capital Maintenance & Repair projects are counted as part of the Operating Budget.

CAPITAL BUDGET: The first year of the CIP as approved by the Commission.

Glossary (Continued)

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a six year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

CASH BASIS: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CONTINGENCY: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with CEO & Commission approval.

DEBT: An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE FUND: A fund established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

DEPARTMENT: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

DEPRECIATION: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

ENCUMBRANCE: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

ENTERPRISE FUNDS: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

EXPENDABLE TRUST FUNDS: A trust fund whose resources, including both principal and earnings, may be expended.

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

FISCAL YEAR (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

FRANCHISE FEES: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

FRINGE BENEFITS: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

FUND: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

GENERAL SERVICE DISTRICT: This district consists of the total area of Clarke County.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GENERAL FUND: The fund used to account for all financial resources, except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS: Bonds backed by the full faith and credit of government.

GRANT: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

GOAL: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

GOVERNMENTAL FUNDS: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

HOMESTEAD EXEMPTION: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

INTERNAL SERVICE FUND: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

LEASE-PURCHASE AGREEMENTS: Contractual agreements that are termed leases, but that in substance are purchase contracts.

LEVY: To impose taxes, special assessments or service charges for the support of government activities.

LIABILITIES: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE ITEM BUDGET: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (LOCAL OPTION SALES TAX): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution if more than one-half of the votes cast are in favor of the tax

MILL: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

MILLAGE: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period."

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them.

PERFORMANCE MEASURES: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

PERSONAL PROPERTY: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

PERSONAL SERVICES: Expenditures for the payment of salaries, wages and fringe benefits of employees.

PROPERTY TAX: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUNDS: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

REAL PROPERTY: Land, buildings, permanent fixtures, and improvements.

REFUNDING: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

REVENUE: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Glossary (Continued)

TAX ANTICIPATION NOTE: Borrowing by a local government against future anticipated tax revenue.

TAX DIGEST: The total assessed value of taxable property for a particular area.

TRUST FUNDS: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

URBAN SERVICE DISTRICT: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.