THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY 2014 ANNUAL OPERATING & CAPITAL BUDGET



JULY 1, 2013 - JUNE 30, 2014

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

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ATHENS CLARKE COUNTY

July 1, 2013

Dear Citizens of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the Annual Operating and Capital Budget for the 2014 Fiscal Year. In accordance with Georgia Law and the Charter of the Unified Government, the Mayor and Commission on June 4, 2013 adopted this budget. Citizen input for this budget was received on May 14, 21, and 23, 2013.

This budget is balanced without significant reductions to current services and includes funding for the new Economic Development Department and support for voter approved SPLOST facilities. As this community continues to show signs of economic recovery and stability, this budget was built with a view toward the long term, with attention to the Unified Government's financial status over the next several years as well as current needs. This Budget attempts to keep the Unified Government on a path of sustainable levels of revenues and expenditures over the next few years. Budget decisions are directly tied to maintaining ACCUG's financial stability, while providing quality, sustainable community services to our citizens.

Key Points in the FY2014 Budget

- This budget is based on a property tax millage rate of 13.95, an increase of 0.25 mills over the current millage rate. For the owner of a home valued at $150,000, this increase would add $12.50 to the annual property tax payment for Unified Government services. Athens-Clarke County homeowners will still continue to pay lower property taxes than many other surrounding communities and other similar sized communities in Georgia.

- This Budget includes the following increases to support new initiatives and to maintain current services:

    - The Budget reflects the first year of funding for the new Economic Development Department. This Department, created by the Mayor and Commission in February 2013, followed a year-long review of economic development strategies by a citizens committee and recommendation from a committee of the Mayor and Commission. Following those reviews and recommendations, $500,000 is included to fund three full-time positions and operating expenses for the new Department.

- This Budget includes operating support for the following SPLOST funded facilities:

    - The Budget continues support for new and expanded SPLOST facilities as they are completed and includes approximately $400,000 in operating support for SPLOST

MAYOR NANCY B. DENSON
UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY, GEORGIA
301 College Avenue, Suite 300 • Athens, Georgia 30601 • (706) 613-3010 • Cell (706) 338-0725

projects, such as the East Athens Community Park, the Tennis Center, the Library, the Animal Shelter and the Diversion Center. The largest part of this increase is to add seven deputies at mid-year to support transition to the expanded Jail scheduled for completion in late 2015.

- The FY14 Budget includes a significant reduction in the cost for employee and retiree health care and provides funding for a pay and performance increase for employees - the first in five years.

    - The Budget for health insurance for employees and retirees anticipates significant savings in FY14 ($2.1 million across all funds and $1.5 million in the General Fund) due to a restructuring of how health insurance is paid for retirees, shifting more employees to higher deductible, lower cost plans and continued employee participation in our wellness programs. These savings from health insurance costs help to provide the $2.5 million ($1.9 million in the General Fund) needed for employee raises that I am recommending in this budget. This is the first year since FY09 that funding has been available to support the Mayor and Commission goal of a compensation and benefit plan to recruit, retain and reward quality employees. This Budget also continues to fully fund ACCUG's commitment to employee and retiree pension and health care obligations as well as provide a slight increase in the retirement benefits for long term employees.

- This Budget includes a total of 1,586 full-time authorized positions, which is a net increase of eleven full-time authorized positions compared to the current level. The authorized level of full-time positions will remain around 14 per thousand of ACC population, as it has since 1991.

Goals and Objectives adopted by the Mayor and Commission in February 2013 helped to guide the development of the FY14 Budget. Resources have been set aside for some objectives and others are already operational or will be achieved with resources established in this budget. These goals along with additional summary information have been provided in the "Budget Summary" section of this document.

My work as Mayor affords me the unique opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments on our community, as well as our staff. This has become the norm not the exception. This positive perception is something for which we can be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it.

I wish to extend my personal thanks to several persons who provided many hours of assistance to me during the development of the FY2014 Budget. Manager Alan Reddish along with his management team and the staff of the Finance and Human Resources Departments all played critical and supportive roles throughout the process. These individuals were also an invaluable part of the team during the Commission's budget deliberations.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development and adoption of the FY2014 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 10 Commissioner, Mike Hamby, for his hard work and leadership during the Commission review of this budget.

If you have any questions, please do not hesitate to contact me.

Sincerely,

Nancy Denson
Mayor

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2014 BEGINNING JULY 1, 2013 AND ENDING JUNE 30, 2014 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2013 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2014 HEALTH INSURANCE PROGRAM; TO SET THE MINIMUM SALARY FOR THE TAX COMMISSIONER; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2014 (FY14), beginning July 1, 2013 and ending June 30, 2014.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "The Unified Government of Athens-Clarke County FY2014 Annual Operating and Capital Budget July 1, 2013–June 30, 2014" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Section 33-8-8, the proceeds from the tax on insurance premiums estimated to be $6,000,000 for FY14, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-134, the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $0.75 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2013 – June 30, 2014.

SECTION 8. The Manager is further authorized to transfer sums up to $15,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of ACCUG up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) ACCUG will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the ACCUG Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "The Unified Government of Athens-Clarke County FY2014 Annual Operating and Capital Budget July 1, 2013–June 30, 2014" shall be maintained on file in the Office of the Clerk of Commission.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2013 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 13.95 mills

SECTION 13. Under authority of the Act creating the Athens Downtown Development Authority (Georgia Laws 1977 Session, 3533) there is hereby levied and assessed for the year 2013 on the real property in the downtown Athens area as defined in said Act a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY14, shall be $155,850 for the Attorney, $179,000 for the Manager, and up to $80,805 for the Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated 48-13-93(a) (2) the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $140,000 during FY14, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY14 shall be used to support the annual debt service for the College Avenue Parking Deck,

which is estimated to be $362,600.

SECTION 16. Health Insurance and Health Benefits for Employees and Retirees -

A. Amendment to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County

Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County is hereby deleted in its entirety and the following new Section 1-9-19 is substituted in lieu thereof:

Sec. 1-9-19. - Health insurance benefits for employees and retirees.

(a) *Health insurance benefits for employees.* The nature and structure of all health insurance benefits to be provided to employees, including without limitation the premiums to be paid, as described below, shall be determined by the Mayor and Commission and shall be subject to change in all respects from time to time by the Mayor and Commission.

(1) The government shall offer to provide at least one plan of health insurance coverage as designated by the Mayor and Commission, and such employees shall be charged a premium for such insurance or coverage based on a percentage of the cost of said insurance or coverage as set out in the annual budget ordinance. During the employee's first annual open enrollment period the employee may select any other insurance or coverage offered by the government and pay the same premium for such program offered to other employees. The following categories of employees are eligible to participate in such insurance or coverage:

a. Active, full-time employees.

b. Active, full-time employees age 65 or older enrolled in Medicare Parts A and/or B. The government's health insurance will only cover costs that would have been paid as secondary to Medicare Parts A and B.

c. Employees who are not yet 65 years of age, but who are eligible for Medicare Parts A and B by virtue of disability. Whether or not such an employee elects Medicare coverage, any costs which would have been covered by Medicare if the employee had Medicare coverage will not be covered by the government's health insurance. The government's health insurance will only cover costs that would have been paid as secondary to Medicare Parts A and B.

d. Employees under age 65 either (1) receiving payments from the Government's Long Term Disability Provider by virtue of disability and not receiving Medicare, or (2) who otherwise would be qualified to receive long term disability benefits by reason of disability using the standards of disability as set forth in Athens-Clarke County's Long Term Disability policy in existence at the time, as determined by a disability review provider selected by Athens-Clarke County, including without limitation the provider of long-term disability plan sponsored by Athens-Clarke County and who

are not receiving Medicare and who have had 24 months of continuous, active full-time employment.

(2) Employees shall be responsible for enrolling in and all costs associated with Medicare Parts A and B.

(3) Notwithstanding any other provisions within this paragraph (a), the Manager or his designee is authorized to establish programs related to tobacco use by employees and/or their dependents, including but not limited to, providing a non-tobacco use discount to employee health insurance premium rates.

(b) *Health insurance benefits for retirees who are under the age of 65* Retirees are eligible for health insurance benefits according to the table below:

Definitions for Plan Descriptions in Table below:

Designated Plan: Athens-Clarke County pays 100 % of the calculated premium for single coverage of at least one plan of health insurance or coverage as designated by the Mayor and Commission.

Plan Option: Any health insurance coverage plan offered by Athens-Clarke County to its employees, other than the Designated Plan, with retirees paying the same premiums for such programs as paid by current active employees.

Designated Dependent Plan: Athens-Clarke County pays 100 % of the calculated premium for dependent coverage of at least one plan of health insurance or coverage as designated by the Mayor and Commission as long as dependent was covered for at least one year prior to retirement.

Plan Option Dependent Coverage: Retirees electing dependent coverage pay the same premiums as paid by current active employees for all health insurance dependent coverage offered by Athens-Clarke County.

Table of Health Insurance Benefits for Retirees not yet eligible for Medicare A and/or B

Plan Description	Hired prior to 1/1/94 * footnote 1	Hired after 1/1/94 but before 7/1/02 * footnote 3	Hired 7/1/02 or after * footnote 4
Designated Plan - no premiums	X	X	
Plan Options - premiums	X	X	X
Designated Dependent Plan - no premiums *footnote 2	X		
Plan Options - Dependent coverage - premiums *footnote 2	X	X	X

*Footnote 1: Except that PPO or comparable coverage will be offered for a group of eligible retirees (under age 65) who retired between 7/1/95 up to and including 7/1/02. Health insurance premium rates for this group will not be dependent upon tobacco use status.

*Footnote 2: Employees electing dependent health insurance coverage shall have had their dependent on their health insurance coverage for a minimum of one year prior to retirement.

*Footnote 3: Health insurance premium rates for this group will not be dependent upon tobacco use status.

*Footnote 4: Notwithstanding any other provisions within this paragraph (b), the Manager or his designee is authorized to establish programs related to tobacco use by retirees and/or their dependents, including but not limited to, providing a non-tobacco use discount to retiree health insurance premium rates.

(c) Health Benefits for Retirees age 65 or older

(1) Retirees (regardless of hire date) who are eligible for or who become eligible for Medicare Parts A and B shall be required to elect Medicare Parts A and B in order to receive the benefits described in this paragraph. Retirees shall be responsible for all premiums associated with Medicare Parts A and B and all costs associated with Medicare Parts A and B not otherwise covered by secondary insurance plans that may be selected by Retirees.

(2) Beginning September 1, 2013, Retirees who are age 65 and older and who at the time of retirement have opted into health insurance coverage or the benefits described in this paragraph, as applicable, shall receive the benefits described in this paragraph. From and after the time that a Retiree turns 65 and during the lifetime of the Retiree, Athens-Clarke County shall make monthly contributions to a Health Reimbursement Arrangement(HRA)(within the meaning of Internal Revenue Service Notice 2002-45) established on behalf of the Retiree. For Retirees who had dependent coverage provided by Athens-Clarke County at no cost to them, based on a hire date before 1/1/1994, Athens-Clarke County shall make an equivalent contribution to an HRA established and owned by the eligible dependent of a Retiree until the death of the Retiree. The amount of contributions will be determined by the Mayor and Commission as set out in the annual budget ordinance and may change from time to time. The amount to be contributed by Athens-Clarke County shall be an amount no less than the monthly premium amount charged, by a provider in the Marketplace, for one or more plans comparable to the Designated Plan, supplemental [secondary] to Medicare Parts A and B, described in paragraph (b) and made available to Retirees through a Marketplace. Athens-Clarke County will select and make available to Retirees and eligible dependents a Marketplace through which individuals may purchase health insurance such as Medigap, Medicare Advantage, and/or Medicare Part D, including one or more plans comparable to the Designated Plan. If a Retiree chooses to enroll in a plan with premiums higher than the contributions made by Athens-Clarke County, the Retiree assumes any additional cost of such coverage. The Marketplace selected by Athens-Clarke County shall consist of multiple carriers offering a variety of plan options (i.e. Medigap, Medicare Advantage, Medicare Part D) available in every United States Zip Code to meet the needs of Retirees. Funds in an HRA may be used for any eligible out-of-pocket medical expenses that a Retiree may incur, including, but not limited to payment by the Retiree of any plan premiums based on the Retiree's plan

election. Nothing in this paragraph shall require a Retiree to purchase an insurance plan supplemental to Medicare Parts A and B from a Marketplace or otherwise, and Retirees shall have the ability to use funds in an HRA for any purpose allowed by applicable law. Any existing health insurance coverage provided by Athens-Clarke County to those Retirees described in this paragraph (c) shall terminate on August 31, 2013.

(3) The health benefits described above shall be subject to modification in any respect by the Mayor and Commission.

(d) As to retirees who were hired on or after July 1, 2002 and as to dependents of retirees who were hired after December 31, 1993, health insurance or health benefits as described above shall be subject to termination or modification in any respect by the Mayor and Commission.

(e) Retirees shall be responsible for all costs associated with Medicare Parts A and B.

(f) *Employee eligibility for health benefits upon retirement.*

(1) Employees hired before July 1, 2002. Employees who are employed in a full-time capacity, and who have completed a minimum of ten years of continuous creditable service, may terminate employment with the government, and thereafter receive retiree health benefits from the government upon the following conditions.

a. Initiate retirement immediately or at a later date; and
b. Reached minimum age of 55; and
c. Begin drawing defined-benefit pension benefits from this government, from the State of Georgia's pension plan to which this government has made contributions on their behalf, or deferred compensation distributions from a deferred compensation or defined contribution plan to which this government has made contributions on their behalf in lieu of contributions to the defined-benefit pension system.
d. Retirees after retirement may not add additional dependents to receive health benefits. Opting out of or dropping dependents from the health benefits permanently ends such benefits with Athens-Clarke County.

(2) Employees hired on or after July 1, 2002 and who are employed in a full-time capacity shall be eligible to receive health benefits from the government at the time of retirement (Upon retirement and provided that the retiree has had continuous health insurance coverage provided through the government for at least 12 months prior to retirement commencement date, a retiree may elect health benefits) Retirees may not add additional dependents to their health insurance plans after retirement.

a. Reach the minimum age of 55; and
b. Complete ten years of continuous creditable service and work up to retirement or have 30 years of service and begin drawing defined-benefit pension benefits from this government, from the State of Georgia's pension plan to which this government has made contributions on their behalf, or deferred compensation distributions from a deferred compensation or defined contribution plan to which this government has made contributions on their behalf in lieu of contributions to the defined-benefit pension system on the following terms and conditions described in paragraph (3) below;

(3) The health benefits described in this paragraph are not pension benefits; said employees do not receive them as vested rights; and such benefits are subject to change by the Mayor and Commission at any time during said employee's service or after separation while receiving said benefits.

B. Benefits Summary of the Health Insurance and Health Benefits Program for employees and retirees.

Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, as amended hereinabove, the Benefits Summary of the Health Insurance and Health Benefits Program and the premiums or contributions for employees and retirees, as applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide to employees the plan of health insurance coverage as described in the Summary Plan Document entitled "Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County," effective July 1, 2013, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(b) During the first open enrollment period, employees have the option to select the following health insurance coverage: the plans of health insurance coverage as described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access – Traditional & Conventional Plans Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross BlueShield Healthcare Plan of Georgia, dated July 1, 2013, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for retirees not yet 65 years of age shall be that plan described as the BlueChoice Point of Service (POS) Open Access Traditional Plan of health insurance coverage as further described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access – Traditional & Conventional Plans Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross BlueShield Healthcare Plan of Georgia, dated July 1, 2013, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The plan options for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled "Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross Blue Shield of Georgia, dated July 1, 2013, incorporated herein by reference. This booklet

is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Notwithstanding anything in the amendments to Section 1-9-19 in the preceding Section 15, paragraph A of this Ordinance to the contrary, the provisions of paragraphs (c) and (d) hereof shall be applicable to retirees age 65 and older through August 31, 2013 at midnight. Beginning September 1, 2013 and thereafter, health benefits for retirees age 65 and older shall be provided as described in paragraph (g).

(e) The premiums to be paid for the programs of health insurance for employees are set forth in the document entitled "The FY14 Athens-Clarke County Unified Government Benefits Enrollment Guide - ACCESS Healthy Solutions," dated June 2013," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(f) The premiums to be paid for the programs of health insurance for those retirees subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The FY14 Athens-Clarke County Unified Government Benefits Enrollment Guide - ACCESS Healthy Solutions for Retirees," dated June 2013, incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to employees who are age 65 or older those health benefits as described in the "Getting Started Guide," the "Enrollment Guide," and "Summary Plan Description for Health Reimbursement Arrangement," sponsored by Athens-Clarke County, dated June, 2013, and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 17. Minimum Salary for Tax Commissioner - The minimum annual salary for the Tax Commissioner will be determined based on the minimum required salary for Tax Commissioners, as established by state law, with the following addition: the longevity component of the calculation will consider a completed partial term, prior to the first completed 4-year term, as a completed 4-year term for calculating the minimum annual salary.

SECTION 18. The effective date of this ordinance shall be July 1, 2013, unless identified separately in the provisions above.

SECTION 19. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 4, 2013 by Commission

Approved June 6, 2013 by Mayor

GENERAL FUND

SUMMARY FY14 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2014
COMMISSION APPROVED

	FY14 Operating Budget	FY14 Capital Current Services and Additions & Improvements Budget	FY14 Total Budget
REVENUES:			
PROPERTY TAXES	$46,604,400	-	$46,604,400
SALES TAX	$21,500,000	-	$21,500,000
OTHER TAXES	$19,619,500	-	$19,619,500
LICENSES & PERMITS	$1,406,570	-	$1,406,570
INTERGOVERNMENTAL REVENUES	$882,000	-	$882,000
CHARGES FOR SERVICES	$10,584,716	-	$10,584,716
FINES & FORFEITURES	$3,546,100	-	$3,546,100
OTHER REVENUES	$732,040	-	$732,040
TOTAL REVENUES	$104,875,326	-	$104,875,326
OTHER FINANCING SOURCES	$15,000	-	$15,000
PRIOR YEAR FUND BALANCE	$1,200,000	$3,232,100	$4,432,100
TOTAL REVENUES & OTHER SOURCES	$106,090,326	$3,232,100	$109,322,426
EXPENDITURES:			
GENERAL GOVERNMENT	$16,946,354	-	$16,946,354
JUDICIAL	$22,731,869	-	$22,731,869
PUBLIC SAFETY	$35,137,238	-	$35,137,238
PUBLIC WORKS	$14,437,379	-	$14,437,379
CULTURAL AND RECREATION	$7,286,138	-	$7,286,138
INDEPENDENT AGENCIES	$4,864,658	-	$4,864,658
DEBT SERVICE	$1,145,300	-	$1,145,300
TOTAL EXPENDITURES	$102,548,936	-	$102,548,936
OTHER FINANCING USES	$3,541,390	$3,232,100	$6,773,490
TOTAL EXPENDITURES & OTHER USES	$106,090,326	$3,232,100	$109,322,426

ALL FUNDS

SUMMARY FY14 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2014
COMMISSION APPROVED

	FY14 Operating Budget	FY14 Capital Current Services and Additions & Improvements Budget	FY14 Total Budget
REVENUES:			
PROPERTY TAXES	$46,604,400	-	$46,604,400
SALES TAX	$21,500,000	-	$21,500,000
OTHER TAXES	$21,549,500	$70,000	$21,619,500
LICENSES & PERMITS	$2,297,000	-	$2,297,000
INTERGOVERNMENTAL REVENUES	$5,579,054	-	$5,579,054
CHARGES FOR SERVICES	$90,200,061	$1,402,434	$91,602,495
FINES & FORFEITURES	$4,159,100	-	$4,159,100
OTHER REVENUES	$1,353,998	-	$1,353,998
TOTAL REVENUES	$193,243,113	$1,472,434	$194,715,547
OTHER FINANCING SOURCES	$3,697,390	$3,232,100	$6,929,490
PRIOR YEAR FUND BALANCE	$1,482,235	$3,232,100	$4,714,335
WORKING CAPITAL BALANCE	$4,289,122	$8,738,066	$13,027,188
TOTAL REVENUES & OTHER SOURCES	$202,711,860	$16,674,700	$219,386,560
LESS INTERFUND TRANSFERS	($21,262,787)	($3,232,100)	($24,494,887)
TOTAL REVENUES	$181,449,073	$13,442,600	$194,891,673
EXPENDITURES:			
GENERAL GOVERNMENT	$54,490,057	$569,700	$55,059,757
JUDICIAL	$23,925,244	$25,000	$23,950,244
PUBLIC SAFETY	$38,058,874	$498,600	$38,557,474
PUBLIC WORKS	$54,659,891	$12,053,000	$66,712,891
CULTURAL AND RECREATION	$7,286,138	$296,300	$7,582,438
INDEPENDENT AGENCIES	$6,604,858	-	$6,604,858
DEBT SERVICE	$13,694,730	-	$13,694,730
TOTAL EXPENDITURES	$198,719,792	$13,442,600	$212,162,392
OTHER FINANCING USES	$3,707,390	$3,232,100	$6,939,490
TOTAL EXPENDITURES & OTHER USES	$202,427,182	$16,674,700	$219,101,882
LESS INTERFUND TRANSFERS	($21,262,787)	($3,232,100)	($24,494,887)
TOTAL EXPENDITURES	$181,164,395	$13,442,600	$194,606,995
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$284,678	-	$284,678
TOTAL EXPENDITURES & DESIGNATIONS	$181,449,073	$13,442,600	$194,891,673

FY14 BUDGET SUMMARY

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I. Executive Summary

- This Budget includes a General Fund Operating Budget of $106.1 million for FY14, $1.7 million or 1.6% above the FY13 Budget. The Operating Budget for All Funds totals $181.5 million. The Capital Budget for all funds is $13.4 million. In total, the Operating and Capital Budget for FY14, $194.9 million is $1.8 million more than the FY13 Budget.

- The millage rate for FY14 (property tax year 2013) will be 13.95 mills, an increase of 0.25 mills or 1.8%. This increase will add about $12.50 to the property tax bill for a home valued at $150,000. Comparable information on property taxes for surrounding counties and other similar communities in Georgia is included on pages B-22 to B-25 of this section. However, Athens-Clarke County residents will continue to pay lower property taxes for local government services than most other surrounding counties and other similar communities in Georgia.

- General Fund Departments requested a limited number of increases in operating funding for New Initiatives and SPLOST projects. This Budget includes $366,900 for the net costs of operating expenses related to new SPLOST projects. General Fund reductions to current services total $480,000 for FY14.

- This Budget includes funding to add twelve (12) full-time positions and the elimination of one full-time position for a net increase of 11. Based on the changes to full-time positions, the total number of authorized positions for FY14 will be 1,586. At this level, ACCUG's ratio of full-time positions remains below 14 per 1,000 citizens.

- This Budget includes $2.5 million across all funds to recruit, retain and reward ACCUG employees ($1.9 million in the General Fund). This is the first year since FY09 that funding has been provided to support all areas of the Government's pay plan to recruit, retain and reward quality employees.

- Based on the department's FY14 proposal, the monthly impact on a water and sewer bill for an ACCUG residential customer with a Winter Average of 3,500 gallons per month (median winter average for a single family residential customer) and an actual monthly water usage of 5,000 gallons, utilizing the proposed base rate of $ 4.61/1000 gallons for water and $4.60/1000 gallons for sewer equates to an increase of approximately $ 4.28 per month. If the typical residential customer uses water only, the proposed increase equates to an increase of approximately $ 1.78 per month. The added revenue will provide sufficient funding for operating expenses, debt service, and a limited number of capital projects to maintain the water and sewer system in FY14.

- The FY14 Budget includes $500,000 for the first year operations of the newly created Economic Development Department. The department reflects an upgraded effort to improve economic development programs in cooperation with other economic development partners in the community.

II. Goals and Objectives for the FY14 Budget

Goals and Objectives reviewed by the Mayor and Commission on January 8, 2013 and adopted on February 5, 2013, helped to guide the development of the FY14 Budget. Resources have been set aside for some of the objectives. However, many of the objectives are operational and will be achieved with the resources established in this budget. **NOTE: Goals and objectives are in bold.**

A. Provide infrastructure that is supportive of sustainable growth, is environmentally sensitive, and is fiscally sound.

Objectives

1. Energy Conservation – By FY15, reduce the Unified Government's use of all forms of conventional energy resources in Unified Government buildings by 15% compared to consumption during FY07 through education, policy changes, and facility modifications. Continue to evaluate and implement energy conservation measures where practical in all Unified Government operations in conjunction with life-cycle replacement programs and capital renovations and improvements.

   FY14 Budget- There are no specific FY14 operating funds in the Central Services proposed budget identified for this goal. However, during routine maintenance and repair (operating funds) and life-cycle replacements (capital funds), energy efficiency measures will be implemented when feasible primarily through the use of newer, more energy efficient equipment and controls. The FY14 Capital Budget includes $20,000 and approximately $20,000 in prior year capital funding in the Energy Management Improvements capital project which has been used to implement energy conservation measures (e.g., LED lighting, building retro commissioning) that are not part of maintenance, repair, or life-cycle replacement. The SPLOST 2011 Program includes funding for Project #23: Energy Sustainability Program. The Mayor and Commission have further allocated $102,181 of CDBG funding to the Leisure Services Department for a number of new energy efficiency projects.

2. Water Supply – Continue the water conservation program which would include examining peaking factors when no water use restrictions are in place and monitor the impact of conservation efforts on future water rates.

   FY14 Budget – The Water Conservation Program initiated in FY09 will continue in FY14.

3. Solid Waste Management – Achieve reductions of not less than 40% by 2015, 60% by 2018, and 75% by 2020 per capita in the amount (measured in pounds) of Athens-Clarke County community generated solid waste directed toward landfills compared to such volumes in FY06.

   FY14 Budget – The FY14 Budget begins support for the SPLOST 2011 CHaRM (Center for Hard to Recycle Materials) facility which is anticipated to open in mid FY14. The FY14 budget also includes ongoing funding for the commercial recycling program, as well as the residential recycling program.

4. Greenway Master Plan – Continue to develop the Greenway Master Plan. In FY14, approve elements of Task #3 from the Greenway Network Sequencing Plan Flow Chart as part of the Greenway Network Plan for the North Oconee River Greenway (Southern Section) and the Middle Oconee River Greenway. Elements include Corridor Build-Out Concept and establishment of projects and priorities within each corridor.

   FY14 Budget- The approval process will have no fiscal impact on the Operating Budget. Funding for the Greenway will come from approved SPLOST projects and grant funding.

5. Infrastructure – Continue to protect Unified Government infrastructure through lifecycle scheduling and annual budget appropriations.

   FY14 Budget - The FY14 Capital Improvement Program and the SPLOST 2011 Program will provide funding to maintain the community's investment in infrastructure.

6. Complete Streets – Develop a plan to implement the Complete Streets Policy.

   FY14 Budget- No funds are designated in this budget to meet this objective. Staff will develop a plan for future consideration by the Mayor and Commission.

7. Sustainability Plan – Working with community environmental and transportation groups and Unified Government staff, define the major components of a sustainability plan which will include provisions for the increased use of the ACCUG website and electronic and digital inter-departmental and external communications with the public; and identify benchmarks for success.

   FY14 Budget- No funds are designated in this budget to meet this objective. Staff will develop a plan for future consideration by the Mayor and Commission.

B. Enhance and sustain the quality of life in Athens-Clarke County

Objectives

1. Healthy Lifestyles and Foods – Use Unified Government communication tools to promote Unified Government-sponsored community events and amenities (bike lanes, sidewalks) that encourage healthy lifestyles. Support efforts and partner with other community organizations to build a collaborative network that identifies and shares health resources and other efforts to make Athens a healthy community.

   FY14 Budget- No funding is included in the FY14 Budget for this objective. The Leisure Services Department will continue to use its marketing and promotion tools (Program Guide, e-newsletter, Leisure Pursuits newsletters to schools and churches, website, press releases) to promote community programs, activities, and events that promote healthy lifestyles.

C. Recruit and retain a workforce with the skills to meet the diverse needs of the Athens-Clarke County Community

Objectives

1. Pension Benefits - Amend the Defined Benefit Pension Plan to provide incentives for retaining long-term employees.

   FY14 Budget- The FY14 Budget increases the defined benefit pension program from the current level of benefits. The Pension Board recommended and the Mayor & Commission approved an increase in the retirement benefit formula to add one additional year (from 31 to 32 years) at the 1.85% accrual rate. The FY14 Budget includes approximately $200,000 for this increased benefit.

2. Compensation and Benefits Plan – Annually adopt, as part of the budget process, adjustments to the Unified Government's compensation and benefits plan to retain a competitive compensation position with peer communities.

   FY14 Budget- The FY14 Budget includes funding to recruit, retain, and reward ACCUG employees. This budget includes $88,000 for a 2% pay table adjustment for newly hired employees. In order to maintain ACCUG's ability to recruit and retain employees, this budget includes funding of $1.6 million for a 2% increase for all employees whose work performance meets or exceed job requirements. The FY14 Budget also includes $850,000 for the Performance Management Program (PMP) to retain and reward employees who meet or exceed performance expectations.

D. Focus on life skills that will contribute to academic success and lifetime employability of Athens-Clarke County Youth.

Objective

1. Youth Employment – Develop internships and youth employment opportunities for at-risk youth using a funding source such as CDBG program funds as an incentive. Explore partnerships with other community groups which are working towards similar objectives.

   FY14 Budget- With a continuation of the Leisure Services Youth Apprentice Program (YAP) and the partnership with the Clarke County School District Ombudsman Program, the Leisure Services Department is helping to reach this goal. Jr. YAP provides youth (15 per summer) with a week of job training and then places them in summer internships within the Leisure Services Department and other local businesses. The Ombudsman Program selects ten high school juniors and seniors who have struggled in the normal school environment and provides them work-readiness skills, while helping them to finish high school in a non-traditional way. The Leisure Services Department continues to serve as one of the placement sites.

E. Establish more efficient criminal justice processes.

Objective

1. Criminal Justice Coordinating Committee – Establish a Criminal Justice Coordinating Committee to identify any remaining Criminal Justice Task Force recommendations that should be implemented; to define and track measurable objectives using data throughout

the local criminal justice system; and to seek input from the system's key agency officials on a quarterly basis to promote continuous process improvements.

FY14 Budget- No funds are designated in this budget to meet this objective.

F. Develop and implement corridor plans for areas such as Prince Avenue, Jefferson Road, Lexington Highway, and Atlanta Highway which are expected to experience heavy growth over the next 20 years.

Objective

1. Corridor Plans –Develop an implementation plan for the Prince Avenue Corridor and continue to support the Mayor's Atlanta Highway Study Committee's review of the corridor.

   FY14 Budget- No additional funds have been designated in the FY14 Budget for this objective. At the end of FY13, $15,000 of funding was approved for the Atlanta Highway Study. Staff will continue to develop plans for future consideration by the Mayor and Commission.

2. Corridor Identification - Identify and select the next corridors (gateways to Athens-Clarke County) and sections for further study.

   FY14 Budget- No additional funds have been designated in this budget to meet this objective. Staff will continue to develop plans for future consideration by the Mayor and Commission.

G. Support the development of a comprehensive economic development strategy for Athens-Clarke County.

Objectives

1. Economic Development Strategic Plan Implementation – Support the Commission's Review Committee's efforts to assess the Mayor's Economic Development Task Force Strategic Plan recommendations and consider implementation strategies.

   FY14 Budget – The FY14 Budget includes a full year of funding ($500,000) for three full-time positions for the newly created Economic Development Department.

2. Workforce Housing Assessment and Strategy – Complete a workforce housing needs assessment to identify deficiencies within the existing housing stock and development strategies to encourage housing diversity.

   FY14 Budget – No funds are designated in this budget to meet this objective, although Mayor and Commission may consider utilizing unallocated CDBG fund balance to fund this initiative in FY14.

3. Downtown Master Plan - In collaboration with the community, the Downtown Development Authority, and downtown business and property owners, support the development of a Downtown Athens master plan.

   FY14 Budget – No funds are designated in this budget to meet this objective.

III. Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget will include an increase in the property tax millage rate.

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or full-time authorized positions cannot increase without Mayor and Commission approval.

IV. Development of the FY14 Operating Budget

A. Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

November Mayor and Commission Establish Budget Goals.

November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).
January	Departments Submit Operating Budget Requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
February - March	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.
April	Mayor sends a Recommended Budget to Commission.
May	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

B. FY14 Budget Development Issues

Over the last several years, local governments throughout the nation have been undergoing a fundamental change in the resources available to finance their General Fund governmental services. These changes have impacted Georgia local governments, including the Unified Government of Athens-Clarke County. It is imperative that budget decisions for FY14 be made with some attention to projections for the Unified Government's financial status over the next few years. In response to the changes noted above, the Manager's Office has created a multi-year forecast of future revenues and expenditures for the General Fund based on the following guiding principles. These guiding principles are consistent with the Fiscal Policies adopted by the Mayor and Commission:

1. Use of Fund Balance and Operating Reserves should be carefully planned and implemented realizing that these revenue sources are not truly sustainable.

2. Basic government services funded by the General Fund should be restricted/reduced so that current year revenues will finance 100% of current operating expenditures by FY16.

3. Additional revenues through increased tax millage rates should not be anticipated if appropriate service restructures/reductions are implemented.

4. Reductions in services will be based on prioritizing the use of scarce resources to reflect community values while avoiding general across-the-board budget reductions.

5. Recommendations for added or increased services in future budgets will be limited primarily to supporting operating costs for new SPLOST projects as they come on-line.

6. An Operating Reserve equal to one month's General Fund operating expenditures will be maintained to insure that ACCUG has resources necessary to respond to any extreme unanticipated event. Any remaining monies within the General Fund Balance above the one month Operating Reserve will be utilized in accordance with approved fiscal policies.

7. A Capital Improvement Program equating to not less than 2% of the previous fiscal year's General Fund amount will be maintained to insure that the community's existing capital investments, buildings, and infrastructure are maintained and available for public use.

All departments and offices were requested to prepare two budget proposals:

1. Propose a budget equal to a fixed amount referred to as the Target Budget. This Target Budget amount is the same level as the department's FY13 Budget; and,

2. Propose budget reductions equal to 2% of the department's total FY14 Target Budget and identify the impact to services if those budget reductions are implemented.

V. General Fund Overview

The General Fund Budget for FY14 has been divided into two component parts: Current Services and New/SPLOST Initiatives. The Current Services Budget maintains the level of services provided in FY13; however, some minor reductions in current services are included in this budget. This budget includes one major New Initiative and a minimum number of SPLOST related operating increases for FY14.

VI. General Fund Budget for Current Services

A. General Fund Revenue - Total General Fund Operating Revenue is projected to be $104.9 million in FY14, approximately $1.8 more than estimated in FY13.

1. Total General Fund Property Taxes are projected to be $46.6 million, an increase of $900,000 compared to the FY13 Budget. The budget estimate for property taxes is based on a millage rate of 13.95 mills, 0.25 mills above the current rate of 13.70 mills. Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2013 Tax Digest is $3.3 billion, similar to the value of the Tax Digest for 2012. The 2013 Digest reflects the first year in the last four years the Digest has not declined in value.

   a. The property tax revenue estimates included in this Budget are based on a collection rate of 98%, the same rate as previous years.

   b. Delinquent Tax Collections are estimated to be $300,000.

   c. The FY14 Budget includes $250,000 in additional property tax revenues from the new Title Ad Valorem Tax (TAVT) on motor vehicles. The TAVT law passed by the state legislature in 2012 exempted motor vehicle sales from state and local sales tax and eliminated the annual property tax paid on motor vehicles as vehicle title and ownership changes. Now vehicle owners will pay a one-time TAVT to the local tag office when their vehicle is titled.

2. Local Option Sales Taxes

   a. An estimate of $21.5 million is included for FY14, an increase of $500,000 over the current year's projection. Based on the first eight months of FY13, collections are projected to meet the budget projection of $21.0 million, a 4% increase over the same period in FY12. Statewide sales taxes collections continue to increase reflecting the upturn in the national economy.

3. Other Taxes – Other Taxes are projected to be $19.6 million in FY14, an increase of $200,000 compared to the FY13 Budget.

   a. Revenues from the Occupation Tax on the 4,500 businesses located in Athens-Clarke County are projected to be $1.4 million for FY14, an increase of $100,000 from the FY13 projection.

   b. Based on receipts to date, franchise fees will likely decline in FY14 from $8.9 million to $8.4 million.

      - The largest utility franchise in Athens-Clarke County, Georgia Power, has reported receipts from their franchise fee payment for FY13, $5.5 million, were 8% less than the FY12 payment. This budget includes an estimate of $5.5 million from Georgia Power for FY14. Walton and Jackson EMC franchise payments for FY13 were stable and consistent with budget estimates. The franchise payments from the EMCs are estimated to be $775,000 in FY14.

      - Franchise fee collections from Charter Cable are estimated to generate $1.0 million, similar to FY13.

      - Increasing use of wireless services has reduced the franchise fee revenue from telephone services over the last few years. AT&T (telephone) franchise fees are anticipated to remain stable in FY14 ($480,000) based on current receipts.

      - Georgia Natural Gas receipts will generate the same level as FY13, $610,000, based on the capacity based method for calculating the franchise fee from this deregulated utility.

   c. Based on the current year's collections, the Financial Institutions Tax is projected to be $300,000 in FY14, an increase of $10,000 over the FY13 estimate.

   d. The Real Estate Transfer Tax is projected to be $140,000 in FY14, an increase of 15,000 over the FY13 estimate.

   e. Intangible Recording Taxes are estimated to increase from $500,000 to $550,000 in FY14 based on year to date collections.

   f. Excise Taxes on beer, wine, and liquor are estimated to remain steady in FY14 based on current receipts. Based on receipts to date, the mixed drink tax and the tax on rental vehicles will raise $400,000 and $140,000, respectively in FY14. Total excise taxes are projected to be $2.8 million in FY14, similar to the FY13 estimate.

   g. Insurance Premium Taxes are anticipated to be $6.0 million in FY14, an increase of 4% over actual receipts in FY13.

4. Licenses and Permits – The FY14 Budget includes an estimate of $1.4 million from license fees for alcohol beverage establishments, up slightly over the FY13 estimate. This amount is based on the number of establishments licensed for 2013. No changes in the license fees are recommended for 2014.

5. Intergovernmental Revenues - Total Intergovernmental Revenue is projected to be $882,000 in FY14. Grants from the State to supplement the cost to house inmates at the Corrections facility will contribute $790,000 in FY14 based on the current daily

reimbursement rate of $20 per inmate. For FY14, all of the space at the Corrections facility will be used to house state inmates; no space will be used for inmates sentenced in ACCUG courts. All other Intergovernmental Revenues are anticipated to remain at the same level in FY14.

6. Charges for Services – This budget reflects an increase of $400,000 in Charges for Services revenue to an estimate of $10.6 million in FY14.

   a. Based on the current cost allocation plan, total overhead charges for services provided by the General Fund to Enterprise Funds will be $2.1 million.

   b. Sheriff's Fees in the FY14 Budget reflect the revenue collected under Georgia law and added revenue collected for housing inmates that have not been transferred to the State Correctional System. The estimate for Sheriff's Fees in FY14 is $550,000.

   c. The FY14 Budget for parking fee revenues in the downtown district will remain steady compared to the FY13 estimate of $1.8 million, based on current receipts. This program includes the revenue from the operations of the Washington Street Building, the College Avenue Parking Deck, metered parking, and parking lots and anticipates no change in parking rates.

   d. The School District will contribute $300,000 for the Police Department to continue the School Resource Officers Program in FY14.

   e. Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $1.6 million in FY14, similar to FY13.

   f. Based on the current level of fees, Leisure Services programs are estimated to generate revenue of $954,000 in FY14. This revenue includes fee increases of $2,000 that are based on Department's Revenue and Pricing Policy and revenue from new programming of $63,000.

   g. This budget includes a contribution of $75,000 to continue an agreement with UGA for shared operating expenses of the Police Department's Computer Aided Dispatch/Records Management System.

   h. Similar to FY13, this budget includes "host fee" revenue estimated at $150,000 from the Landfill Fund to compensate ACCUG for the impact of serving as the location of the landfill site. Oglethorpe County receives this fee when landfill operations are located in their jurisdiction.

   i. Probation Fees – The FY14 Budget includes $600,000 for probation fees similar to the estimate for FY13.

   j. Corrections-Diversion Center Fees –FY14 will be the second full year of operation for the Diversion Center. Based on an average resident population of 20, the FY14 estimate is $126,000, $102,000 less than the FY13 estimate.

   k. The FY14 Budget includes an estimate of $45,000 from the implementation of a credit card convenience fee. This fee will be paid by customers who use credit cards to pay for government services and programs and will offset the expenses paid by the government for processing credit cards.

7. Fines & Forfeitures - Total revenues from fines are estimated to be $3.5 million in FY14, down from an estimate of $4.0 million in the FY13 Budget.

   a. Revenues from the Superior, Magistrate, and Juvenile Courts are anticipated to remain stable in FY14. Revenue from the Municipal Court is projected to decrease from $2.7 million to $2.3 million based on collections in FY13.

   b. Based on the current level of receipts, parking fines are projected to decline to $625,000 during FY14.

8. Interest Revenues – For FY14, interest revenues are projected to remain steady at $215,500 based on current short-term interest rates.

9. Other Financing Sources – The budget includes $25,000 collected by the Sheriff's Department for reporting information to the Social Security Administration during the year.

10. Use of Fund Balance for Operations– This Budget includes the appropriation of $1.2 million from the balance at the end of FY12. This is the same level as planned for in FY13. This use of "one time" funding to support the operating budget is not consistent with the Fiscal Policies and is not sustainable for the long term.

B. General Fund Expenditures for Current Services and Proposed Reductions

Total Operating Expenditures to maintain the level of current services will be $106.1 million in FY14. This Budget uses a combination of limited increases and limited reductions to provide the resources needed for current services for the upcoming year. Twenty-three of thirty-four departments submitted operating budgets for FY14 that were the same or less than their FY13 funding levels.

1. Increases to Maintain Current Services included in the FY14 Budget

   a. Computer Information Services – The FY14 Budget for Computer Information Services reflects an increase of $135,000 for full year funding for two additional CIS positions approved during FY13 to support Public Safety systems.

   b. Jail and Correctional Facility – An increase of $85,000 (from $795,500 to $880,500) in the cost to provide meals for inmates at the Jail and the Correctional facility.

   c. Emergency Medical Services – The FY14 Budget includes $100,000 to contract with Athens Regional Medical Center to support emergency medical services throughout Athens-Clarke County.

   d. The FY14 Budget includes an increase of $161,800 (from $580,000 to $741,800) for General Fund Support to the E911 Special Revenue Fund to provide sufficient funding to operate the Police Department Central Communication operation. This increase includes $55,400 to fund one additional communication supervisor position in the E911 Center to adequately meet current workload levels and assignments. Over the last four years, revenues from the E911 fee have gradually declined from $1.8 million in FY09 to $1.5 million in FY12.

2. Proposed Reductions to Current Services - To meet budget limits, this budget reflects reductions to departments' current services budget levels that will impact the current level

of services. ACCUG departments submitted proposed reductions totaling $1.7 million; this budget includes reductions of roughly $480,000.

Major reductions to Current Services in FY14 are:

a. Central Services – Reduction of $4,600 in overtime for courthouse parking attendants. $1,500 reduction for Feral Cat Colony Trap-Neuter-Release (TNR) vouchers. A reduction of $19,500, approximately 5%, of facilities and building support services.

b. Juvenile Court – This budget reflects a reduction of $2,500 or 10% to the hours of the part-time associate judge.

c. Leisure Services – This budget reflects a reduction of $7,800 to eliminate field trips offered in summer day camps and $18,000 reduction in contracted janitorial services at the Morton Theater and the Lyndon House Arts Center reducing cleanings from 3-4 days per week to 1-2 days per week.

d. Human Resources – The General Fund budget for Human Resources will be reduced $24,100 as a result of a transfer of half the cost of a position to the Self-Funded Health Insurance Fund.

e. Probate Court – The FY14 Budget reflects a reduction of $1,500 to eliminate pro hac vice (temporary judge) expenses as the result of the reallocation of a vacant position to a staff attorney position.

f. Sheriff – The FY14 Budget reflects a reduction of $72,300 in inmate boarding expenses, reducing the budget from an estimated 15 inmates per day to 10. The recommended budget also reflects a reduction of $14,500 in the Jail overtime budget.

g. Solid Waste – The FY14 Budget eliminates one full-time crew leader in the Leaf and Limb division ($55,800 salary and benefits). Existing crew leader and supervisory staff will be sufficient to maintain the existing Leaf & Limb schedule.

h. Tax Commissioner – The FY14 Budget anticipates an additional $20,000 in revenue at the Tag Office as a result of the new credit and convenience fee.

i. Fire – A reduction of $12,600 in the budget for heating fuels has been included in the Fire Department's FY14 budget.

j. Training – The following departmental budgets for FY14 reflect reduction in education and training: Board of Elections ($5,000), Finance Department ($5,000), and Building Inspection/Community Protection Division ($6,000).

k. The FY14 Budget continues a reduction of $212,000 from the funding for Salaries and Benefits for the General Fund. The funds for this reduction will come from allowing vacant positions to remain unfilled for a period of not more than 90 days. Public Safety positions will be refilled earlier than other positions to insure that the staffing level requirements are maintained. The Manager's Office will review all vacancies and determine when positions are to be refilled.

VII. General Fund Budget for New/SPLOST Initiatives

This Budget includes one major new initiative. The FY14 General Fund Budget includes increases for four initiatives that are the result of SPLOST projects becoming operational during the year.

A. New Initiatives: Economic Development Department – The FY14 Budget includes funding of $500,000 ($110,000 from Hotel/Motel Tax Fund and $390,000 from the General Fund) for the first year of operations of the new Economic Development Department. The Budget will fund three full-time positions and operating support for an upgraded effort to improve economic development programs in cooperation with other partners in the community.

B. Increases in Operating Expenditures Related to SPLOST Projects - General Fund Departments requested $530,000 in FY14 for SPLOST Project operating expenditures. This Budget includes the following additions totaling $366,900.

1. Sheriff – The Sheriff's Office requested 10 additional full-time deputy positions for the last six months of FY14. These positions will provide security at the new expanded jail and during the transition to the new facility. This budget includes 7 additional deputies for the last six months in FY14 ($161,000).

2. Leisure Services-The FY14 Budget includes a net increase of $119,100 to fund a full year operation for new and expanded SPLOST funded facilities. This includes $56,100 for the expansion of East Athens Community Park expected to be completed in spring 2013. Also, a net increase of $63,000 in FY14 for the new Tennis Center expected to be completed in summer 2013.

3. Central Services –The FY14 General Fund Budget includes an increase of $46,600 to fund facility maintenance and landscape maintenance expenses to support the following SPLOST facilities: Tennis Center ($20,000 annually and $10,000 one-time); Library Expansion ($9,100 annually) and Diversion Center ($7,500 annually).

4. Central Services – The FY14 Budget includes a total of $40,200 for operating and maintenance expenses for two new SPLOST funded Central Services facilities: Facility Management Building relocation ($31,200) and the Animal Shelter Expansion for nine months ($9,000).

VIII. General Fund Expenditures by Classification

A. General Fund Expenditures by Classification - General Fund Operating expenditures including SPLOST Initiatives and Reductions are projected to be $106.0 million in FY14.

1. Salaries and Benefits are projected to be $74.2 million, $800,000 more than FY13. Salaries & Benefits expenses are 70% of the total General Fund Operating Budget.

2. Operating Expenditures, including transfers out and debt service, for FY14 will be $26.0 million. These expenditures represent 25% of the total General Fund Operating Budget.

3. Independent Agencies are allocated $4.9 million, $120,000 more than the FY13 budget of $4.7 million. In total, the Independent Agency funding level is 4.6% of the total General Fund Operating Budget. Additional information about the funding for Independent Agencies is provided in Section F of this document. Included in this allocation is $1,520,558 for the Circuit Public Defender's Office, based on the FY14 contract amount as approved by the Mayor and Commission on April 2, 2013.

4. An Operating Contingency appropriation of $1,000,000 is included to provide for unanticipated expenditures in FY14, the same amount as FY13. The amount is less than 1% of the total General Fund Budget.

IX. Changes to Employee Compensation for FY14

A. The FY14 Budget includes $2.5 million for all funds ($1.9 million in the General Fund and $600,000 in all other funds) for increases in compensation and related benefits.

B. The Budget includes a total of $1.6 million to maintain the ability to recruit and retain employees. This 2% increase in the actual salary of all employees whose work performance meets or exceeds job requirements is an effort for ACCUG to remain competitive with similar employers in the marketplace.

C. The FY14 Budget also includes funding of $850,000 for the Performance Management Program (PMP) component to encourage retention and reward active employees who meet the highest levels of performance. The FY14 Budget is the first year since FY09 that any funding has been provided for the PMP component. This funding will be added to departmental budgets based on their proportional share of total FY14 salaries.

D. This budget includes $88,000 to adjust ACCUG's pay table to maintain competitive starting salaries for newly hired employees as noted in B above.

X. Employee Benefits for FY14

A. Employee Health Insurance Benefits Program - This budget includes funding for the employee/retiree health insurance program estimated to cost $15.4 million in FY14, approximately 8% less than the FY13 Budget. This reflects total savings of $2.1 million across all funds ($1.5 million in General Fund).

The FY14 Budget for employee health insurance is estimated to save $850,000 across all funds. These savings in the health program are the result of employee participation in the Wellness Program (FY14 will be the tenth year of the program) and the result of more employees moving to higher deductible, lower cost plans. Employees will continue to be able to choose between 1) a Traditional POS plan, 2) a Conventional POS plan and 3) a Consumer Healthy Solutions – Health Savings Account (HSA) plan.

The FY14 Budget for retiree health insurance is estimated to save $1.2 million across all funds. These savings for retiree health expenses are the result of ACCUG's shift to fund health insurance for retirees 65 and older to one of the many providers in the Health Insurance Marketplace rather than remaining under the ACCUG self-funded health insurance program. Under the new program, ACCUG will fund a Health Reimbursement Account (HRA) for each retiree that is 65 and older sufficient to cover the premium amounts for a variety of plan options with at least the same level or greater benefit coverage than the current plan.

B. Pension Program – This Budget includes $7.8 million for the employer contribution for the Pension Program in FY14, approximately $200,000 above the FY13 Budget level. The Pension Board recommended and the Mayor and Commission approved an increase in the retirement benefit formula to add one additional year at the 1.85% accrual rate (from 31 to 32 years) at an annual cost of $200,000 ($150,000 in the General Fund). Continued steady growth and sufficient past contributions to the Pension Fund have allowed the contribution to remain level for current benefits without impacting the funded status of the plan.

XI. Additional Positions and Other Personnel Changes

Departments requested 19 additional full-time positions for FY14. This Budget includes 12 additional positions for the upcoming year. This Budget also eliminates 1 full-time position. Based on this Budget, the number of full-time positions will remain under 14 per thousand of ACC population.

A. Additional Full-Time Positions – This Budget will add twelve full-time positions during FY14.

1. Sheriff – Seven (7) additional deputies at the Jail for the last six months of FY14. These positions will provide security at the new expanded jail and during the transition to the new facility.

2. Solid Waste –The FY14 Budget provides for the upgrade of a part-time scale operator position to full-time at the Landfill. This position will provide for additional coverage at the front gate with the completion of the new landfill scale house.

3. Probate Court – This budget includes the upgrade of a part-time Deputy Court Clerk position to full-time. The Probate Court Judge requested an upgrade in this position in order to meet mandated duties based on the increase in case load, particularly cases involving estate and guardianship petitions.

4. Central Services – The Budget adds two Landscape Maintenance Workers as a result of converting contract services to in-house landscape management. This shift in how the service is delivered is anticipated to save $15,000 in landscape maintenance cost government-wide.

5. Police Department – This budget adds funding for one communications supervisor position in the E911 Communications Center. This position will help current staff meet current workload levels and assignments; handle ongoing duties related to maintaining national accreditation, as well as handle state mandated assignments and oversight functions related to state criminal information databases.

B. Full-Time Position Eliminated – The FY14 Budget will eliminate one full-time position.

1. Solid Waste – One full-time crew leader positions in the Leaf and Limb Division will be eliminated. The remaining crew leader and supervisory staff will be able to provide sufficient support without a change in the Leaf and Limb frequency of pick-up.

XII. Enterprise Funds

A. Airport

1. Total revenue estimated by the Department for FY14 is $3.2 million. Sales of fuel will generate revenues of $2.5 million, up from $2.0 million in FY13. Rents and other operating revenues are estimated to generate $470,000, up from $413,000 in FY13. For FY14, the General Fund will provide a subsidy of $190,600, the same level as FY13. Operating expenses for the Airport in FY14 will total about $3.0 million, $1.8 million for the purchase of fuel and $1.2 million for operating expenses.

2. No significant changes in Airport services are planned for FY14.

B. Transit

1. Total revenue of $5.7 million is projected for FY14, an increase of $100,000 as compared to FY13. Federal funding is estimated to be $1.8 million in FY14, the same level as FY13. Fare box revenue and the contribution from UGA will provide $2.0 million in FY14, approximately $100,000 more than FY13. No changes to fares are recommended for FY14. The General Fund contribution to the Transit Enterprise Fund will remain $1.8 million for FY14.

2. The F Y14 Budget will maintain the Transit System's current routes without an increase to fares.

C. Landfill

1. Revenue for the Landfill Enterprise Fund is projected to be $3.3 million, a decrease of $500,000 over the FY13 Budget. The current $42/ton fee adopted in FY09 will continue in FY14. For FY14, general refuse is estimated to be 57,000 tons, based on current waste flow and down from 70,000 tons estimated for in FY13. The FY14 Budget includes $250,000 in revenues from the Recovered Materials Processing Facility and $190,000 from the Waste Minimization Fee, similar to FY13. Expenses for the Landfill Fund in FY14 are projected to be $3.9 million.

2. The Landfill Budget for FY14 includes the upgrade of a part-time scale operator position to full-time to increase coverage at the front gate with the completion of the new scale house. The FY14 Budget includes 6 months of operating expenses ($40,900) for the SPLOST 2011 funded CHaRM facility (Center for Hard to Recycle Materials) anticipated to be in operation mid FY14.

D. Solid Waste

1. In FY14, Solid Waste fees for residential and commercial services will generate revenue of $3.7 million, similar to FY13. There are no fee changes planned for FY14. Total operating expenses for the Solid Waste Department for FY14 are projected to be $3.6 million. The FY14 Budget includes no significant changes and maintains the current level of services.

E. Water and Sewer

1. Based on estimates from the department, Water and Sewer operating revenues for FY14 will total $43.5 million based on changes to water and sewer rates scheduled for adoption with the FY14 Budget. On May 4, 2010, the Mayor and Commission accepted the six-year Rate Adjustment Component of the 2010 Update to the Financial Element of the Public Utilities Department Service Delivery Plan. This Update included proposed rate adjustments for FY14.

2. Based on the FY14 rates, the monthly impact on a water and sewer bill for an ACCUG residential customer with a Winter Average of 3,500 gallons per month (median winter average for a single family residential customer) and an actual monthly water usage of 5,000 gallons, utilizing the proposed base rate of $ 4.61/1000 gallons for water and $4.60/1000 gallons for sewer equates to an increase of approximately $ 4.28 per month. If the typical residential customer uses water only, the proposed increase equates to an increase of approximately $ 1.78 per month. The added revenue will provide sufficient

funding for operating expenses, debt service, and a limited number of capital projects to maintain the water and sewer system in FY14.

3. The adjusted fees for water and sewer services will become effective on July 1, 2013.

4. The FY14 budget of $37 million to fund the operations of the Water and Sewer System remains similar to the FY13 level. There are no significant changes planned for water and sewer services in FY14.

F. Storm Water Utility

1. For FY14 total revenue for this utility will be approximately $3.3 million, similar to FY13. The average homeowner in ACC will continue to pay about $10 per quarter for this service. The proceeds from this fee will fund operating expenses of $3.3 million and future capital improvements to the storm water system. No significant changes in this service are planned for FY14.

XIII. Special Revenue Funds

A. Hotel-Motel Special Revenue Fund

1. Receipts from this $0.07 tax are estimated to be $2,000,000 in FY14, a 5% increase over the FY13 estimate of $1.9 million.

The FY14 Budget appropriates $0.06 of the $0.07 tax collected to fund the Classic Center ($1,085,800) and the Convention & Visitors Bureau ($628,400).

The remaining $0.01 of the tax collected in FY14 ($286,200) will be used as follows:

Community Events Programs with ADDA	$60,000
Mayor's Community Improvement Program	20,000
Tourism Improvement Activities	25,000
Athens Heritage Foundation Request for Insurance of Lyndon House Exhibits	1,200
Economic Development Department-Operating	110,000
Community Events Programs-Capital	30,000
College Avenue Parking Deck-Capital	40,000
Total	$286,200

B. Community Development Block Grant (CDBG) Special Revenue Fund

1. The FY14 Budget for the CDBG program is based on the same level of funding as was awarded in FY13, $1,271,476, and as approved by the Mayor and Commission on April 2, 2013. The FY14 Budget includes total program funding of $1,288,303 based on the anticipated CDBG allocation of $1,271,476, and program income of $16,827.

2. Based on the 2014 Action Plan, CDBG funds will be expended as follows:

Public Services	$185,000
Neighborhood Revitalization and Economic Development	191,827
Affordable Housing	555,000
Public Facilities & Improvements	102,181
Administration & Planning	254,295
Total	$1,288,303

C. HOME Special Revenue Fund

1. The HUD appropriation for the HOME program for FY14 is $302,015. The FY14 anticipated entitlement for HOME is $477,015, the same level as FY13. However, the Mayor and Commission approved a voluntary grant reduction on April 2, 2013 of $175,000 for repayment of past non-performing HOME projects.

2. Based on the action plan, FY14 HOME funds will be used for the following activities:

Affordable Housing Construction	$271,814
Administration	30,201
Total	$302,015

D. Building Inspection Special Revenue Fund

1. Over the last year, building activity has increased from the low levels in 2010. The FY14 Budget estimates $850,000 in revenues based on current anticipated building activity, an increase of $125,000 over the FY13 Budget. The FY14 Budget also includes an increase to the base permit fee of $10 (from $65 to $75) which is estimated to generate an additional $40,000 annually. As a result of this growth in revenue and fee increase, the General Fund support will decrease from $86,000 to $36,000.

E. Grants Special Revenue Fund

1. Total ongoing operating grants are projected to be approximately $1,051,000 in FY14.

2. The Drug Task Force Grant is a Georgia Criminal Justice Coordinating Council grant that funds $159,000 for the operating expenses for the Police Department's Drug Task Force Unit which is projected to be $212,000 in FY14. The General Fund will contribute $53,000 in FY14 to support this Unit.

3. This fund also includes two transportation/transit planning grants managed by the Planning Department. Prior to FY11, the Federal government provided 80%, the State contributed a 10% match, and ACCUG provided 10%. Beginning in FY11, the State ceased contributions and the local match was increased to 20% to replace the State funding. The largest of these grants provides funding for the Regional Transportation Planning group (MACORTS). For FY14, the General Fund portion is estimated to be $68,200. The other governments participating in MACORTS will also provide a local match. A second grant that provides transit planning will require a grant match of $16,000 for FY14, which is the same as FY13.

4. The FY14 Budget includes an ongoing grant from the State Department of Transportation to use inmate labor to pick up litter on state owned roadways in ACC. This grant funds one Corrections Officer position, a local cash match is not required. In FY14, this grant will provide $54,700.

F. Corrections and Sheriff's Inmate Special Revenue Funds

The revenues from these funds are primarily generated from commissary concessions at the Correctional Institution and Jail. This revenue is then used for the support of the inmates. During FY14, the Corrections Fund will generate about $15,000 and the Sheriff's Inmate Fund about $60,000.

G. Special Programs Special Revenue Fund

The Special Programs Fund tracks revenues and expenditures of programs and activities that are accounted for separately due to legal restrictions or management direction. The FY14 Budget includes the following programs:

1. Victim Assistance Program – State law allows a 5% addition to certain fines to provide resources used to support victim assistance services. For FY14, this revenue source will generate approximately $200,000, similar to FY13. Consistent with State law, these monies will be used to fund: 1) three full-time positions, two in the District Attorney's Office and one in the Solicitor-General's office; 2) a salary supplement for a state paid position in the District Attorney's Office; 3) translation services for victims requesting temporary protective orders in Superior Court; and 4) $26,000 for Project Safe.

2. Law Library – During FY10, the Superior Court authorized an increase in this fee from $1.50/case to $5.00/case. This fee is collected as part of certain fines. For FY14, total revenue is estimated to be $192,000 similar to FY13. Expenditures for the Law Library are estimated to be $114,700 in FY14.

3. Police Training Initiative – Similar to past years, $39,500 has been set aside from the General Fund to improve and enhance Police Department training programs.

4. Superior Court Felony Drug Court – This program is projected to cost $142,200 in FY14. Funding for the program will come from participant fees and the Drug, Alcohol Treatment, and Education (DATE) funds.

5. State Court DUI/Drug Court – This program was initiated with grant funding in FY05. This program is projected to cost $564,900 in FY14. Participant fees will provide $480,100, DATE funds $42,300, and the difference of $42,500 will come from prior year balances and grant funding estimated to be $38,000.

6. Police – Red Light Camera Program – This budget estimates revenue of $200,000 from fines at the two red light camera locations in Athens-Clarke County. The annual cost of this program, $298,600, includes one position, the operating and maintenance costs for the two current red light camera locations, and operating cost for support of Police mobile laptops. Based on the projections included in the FY14 Budget, $98,600 held by the program will be used to fund the difference between the revenue and expenditures.

H. Supportive Housing Grant Fund

1. This fund was established to account for a U.S. Department of Housing and Urban Development grant program to provide services to the homeless population. The supportive housing grant has been awarded to Athens-Clarke County annually since FY96. The FY14 Supportive Housing Grant allocation is $405,300.

I. Public Facilities Authority Fund

1. In FY14, the General Fund will contribute $502,100 for the repayment of debt issued in FY11 for the Jail Advance Housing Facility. In previous years, maintenance expenses for the Department of Family and Children Services (DFCS) facility and rental revenue from the State have been accounted for in this fund. The revenue and expense ($120,000

annually) for these activities have been moved to the General Fund since the DFCS debt was paid off in FY11.

J. Emergency Telephone System (E911) Special Revenue Fund

1. The FY14 Budget will require a transfer of $741,800 (an increase of $161,800 over FY13) from the General Fund to the E911 Special Revenue Fund to provide sufficient funding for the operating expenditures of the Central Communications Division of the Police Department. Revenue from 911 fees in FY14 is estimated to be $1.6 million. Revenues from the E911 fee have declined over the last four years from $1.8 million in FY09 to $1.5 million in FY12. Expenditures for the Central Communications Division are included in the Budget at $2.4 million. This amount includes funding for one additional Communications Supervisor position to adequately meet current workload levels and assignments. The difference between the revenues and transfer from the General Fund and the projected expenditures, $50,000, will be funded with the balance in the E911 fund available from prior years' operations.

XIV. Internal Service Funds

Internal Service Funds support operating departments. These services are: copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

A. The total operating budget for the Internal Service Funds in FY14 will be approximately $19.7 million. With the exception of the health insurance program, changes described in Section X and the shift of vehicle maintenance services from Fleet Management to the Solid Waste Department, no other significant changes are proposed for the Internal Service Funds in FY14.

XV. Use of FY12 Fund Balance and the Operating Reserve in the FY14 Budget

A. At the end of FY12, $6.5 million was available for appropriations in the General Fund or for capital projects funded by the General Fund. Based on the FY14 Budget this balance will be used for the following:

General Fund Operating Budget	$1,200,000
General Capital Projects Fund – Current Services	$2,782,400
General Capital Projects Fund – Additions & Improvements	$449,700
Total General Capital Budget	$3,232,100
Total Appropriations	$4,432,100

In accordance with ACCUG fiscal policies, $100,000 of prior year fund balance has been added to the government's Operating Reserve current balance of $8.7 million to maintain the reserve equal to one month of General Fund operations. The remaining fund balance ($1.9 million) has been added to the capital reserve to maintain funding for Capital Current Services projects in future years.

XVI. Summary of FY14 Capital Budget and CIP

Government-wide, a total of $13.4 million has been included for capital projects in FY14. In the General Capital Projects Fund, a total of $3.2 million is included for capital projects in FY14. Over the 5 year CIP period, a total of $16.1 million has been included. Current Services (CS) projects for FY14 total $2.8 million. FY14 Additions & Improvement (A&I) projects total $449,700.

More detailed information on the Capital Budget and CIP can be found in Section D of this document.

A. Major FY14 Capital Projects:

General Fund Projects:

1. Computer Information Services - $450,000 is appropriated to replace equipment and software throughout the government based on the Strategic Automation Plan. See project D-24 for more information.

2. Fire Department- Replace Ladder Truck estimated to cost $1,000,000. This project will be funded over a five year period. The FY14 Budget includes $200,000 for the third year of funding for the purchase of this equipment. Over the next two years (FY15-FY16) $200,000 per year will be set aside for this project. See project D-27 for more information.

3. Central Services - Facilities Life Cycle Maintenance Program (D-42) The FY14 funding amount is $308,500. This project provides resources to maintain the components of the buildings used for governmental services.

4. Leisure Services - $225,000 is included in FY14 to maintain facilities and equipment throughout the Leisure Services Department in a safe and operational condition. See D-46 for more information.

5. Transportation and Public Works – $500,000 is included to provide resources for the maintenance and repair of approximately 1,200 lane miles of arterial, collector and local roads in Athens-Clarke County. See project D-61 for more information.

Projects in Other Funds:

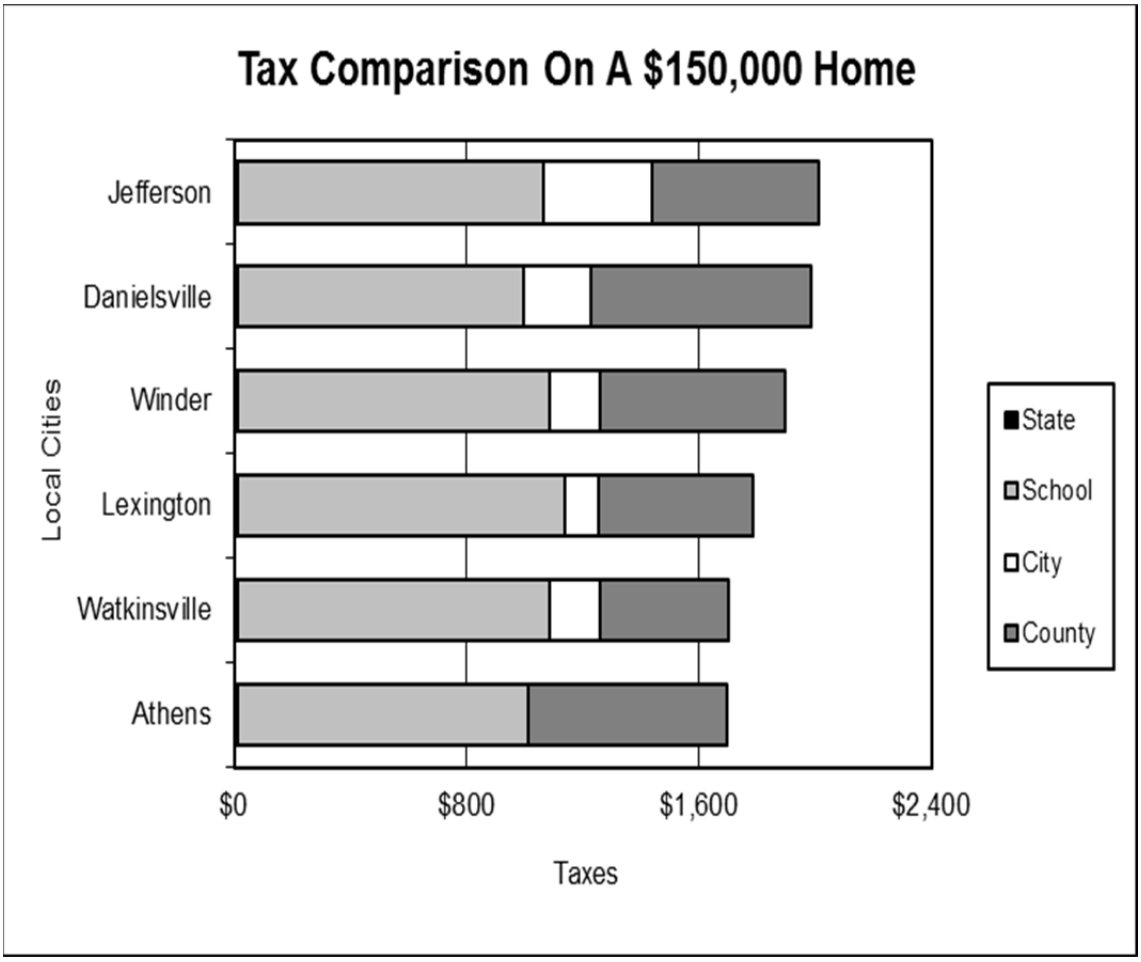
6. Solid Waste – The FY14 Budget includes $250,000 for the purchase of a replacement trash compactor vehicle for the Landfill. This is the second year of a three-year funding schedule for the project. The total cost will be $750,000. See page D-97 for additional information.

7. Public Utilities – The Water and Sewer Fund Capital Budget for FY14 includes $1,021,400 for ongoing equipment and facilities replacement program (D-114) and $3.5 million to rehabilitate and replace sewer lines (D-125). This project will support the planned replacement of meters used by the system. The Capital Program for FY14 also includes three projects (D-120, D-121, and D-122) totaling $1.5 million to fund projects by the employees of the Public Utilities Department.

XVII. ACC Property Taxes and Homestead Exemption Compared to Local Area Counties and Similar Size Georgia Communities

A. An annual study reports that in 2012 Athens-Clarke County continues to compare favorably with other Northeast Georgia governments and other similar size counties in Georgia when comparing property taxes for a home with a $150,000 market value. The $10,000 Athens-Clarke County homestead exemption is higher than the other surrounding counties in Northeast Georgia and only lower than one of the other comparable county in the State.

B. The current tax rate for a $150,000 home shows that Athens-Clarke County property taxes for government services and schools in 2012 are the lowest compared to local area cities and counties.

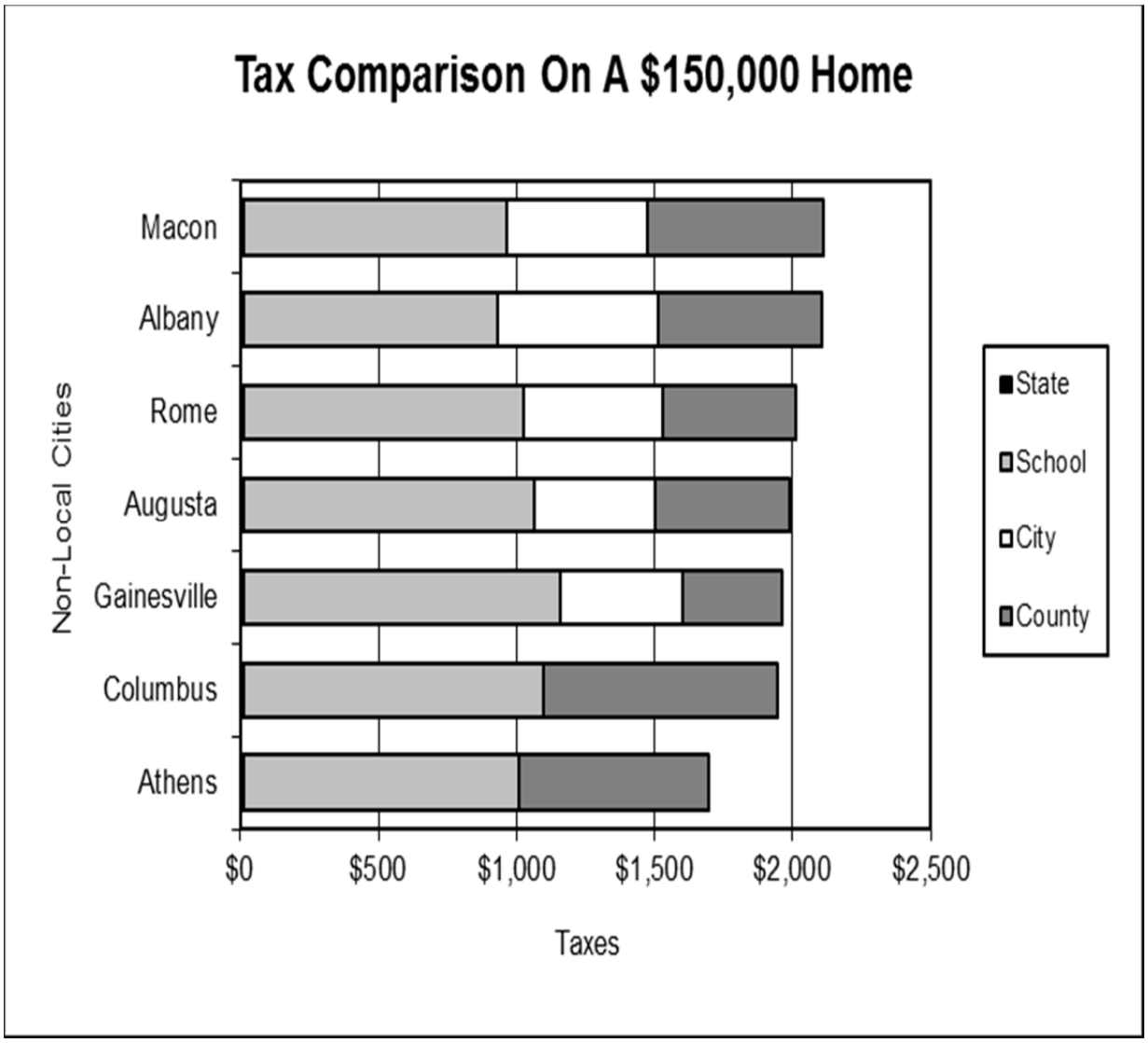


LOCAL CITIES & COUNTIES

	Athens-Clarke	Danielsville Madison	Jefferson Jackson	Lexington Oglethorpe	Winder Barrow	Watkinsville Oconee
MILLAGE RATES BY COUNTY:						
State	0.20	0.200	0.20	0.200	0.200	0.200
School & Bond	20.00	16.990	18.06	19.390	18.500	18.500
City	0.00	4.000	6.40	2.000	3.000	2.937
County & Bond	13.70	13.061	9.87	9.177	10.957	7.626
Total	33.90	34.251	34.53	30.767	32.657	29.263
ASSESSED VALUE CALCULATION:						
Market Value	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000
Assessed (40%)	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000
STANDARD HOMESTEAD EXEMPTIONS: (a)						
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000
School	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
City	$0	$2,000	$2,000	$2,000	$2,000	$2,000
County	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
TAX CALCULATION ON A $150,000 HOME:						
State	11.60	11.60	11.60	11.60	11.60	11.60
School	1,000.00	985.42	1,054.00	1,127.60	1,073.00	1,075.00
City	0.00	232.00	371.08	116.00	174.00	170.35
County	685.00	757.54	572.46	532.27	635.51	442.31
Total	$1,696.60	$1,986.56	$2,009.14	$1,787.47	$1,894.11	$1,699.26
Average	$1,845.52					

(a) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

C. A comparison of 2012 property taxes for similar size counties in Georgia shows that Athens-Clarke County property taxes are lower than the other counties surveyed.



NON LOCAL CITIES AND COUNTIES OF COMPARABLE SIZE

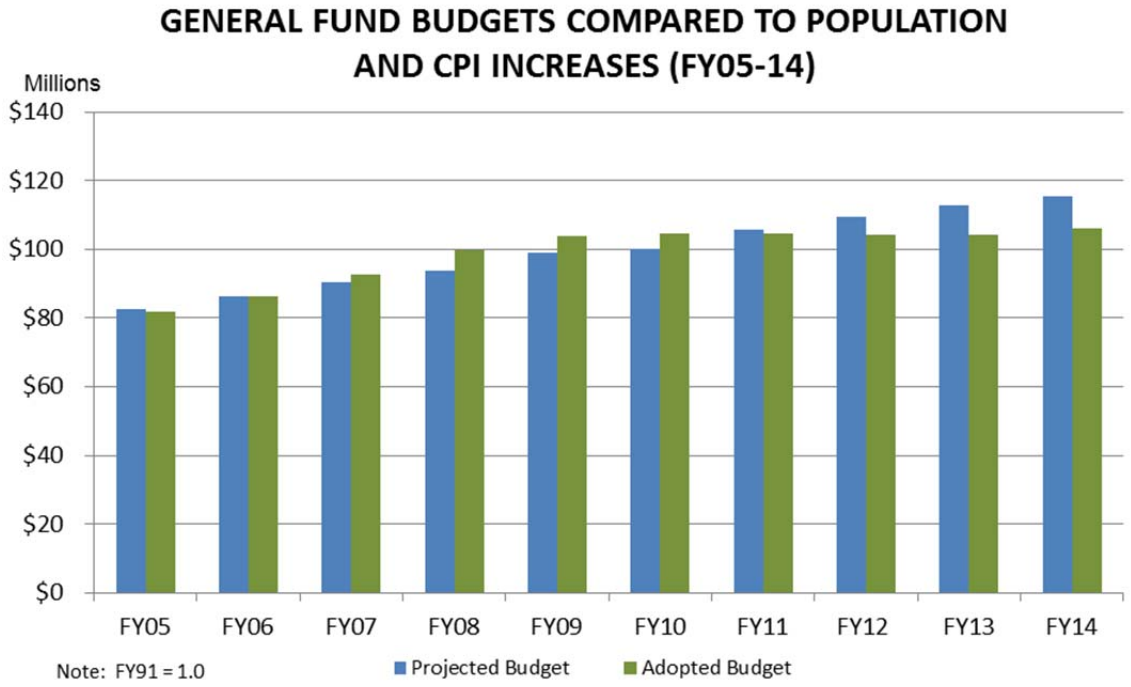
	Athens-Clarke	Macon Bibb	Columbus Muscogee	Albany Dougherty	Augusta Richmond	Rome Floyd	Gainesville Hall	
MILLAGE RATES BY COUNTY:								
State	0.20	0.200	0.20	0.200	0.200	0.200	0.20	
School & Bond	20.00	17.945	23.37	18.445	19.110	17.450	19.73	(a)
City	0.00	9.700	0.00	9.990	8.026	8.700	7.65	(a)
County & Bond	13.70	12.003	17.88	11.894	8.870	8.767	6.25	
Total	33.90	39.848	41.45	40.529	36.206	35.117	33.83	
ASSESSED VALUE CALCULATION:								
Market Value	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	
Assessed (40%)	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000	
STANDARD HOMESTEAD EXEMPTIONS: (b)								
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	
School	$10,000	$7,000	$13,500	$10,000	$5,000	$2,000	$2,000	
City	$0	$7,000	$13,500	$2,000	$5,000	$2,000	$2,000	
County	$10,000	$7,000	$13,500	$10,000	$5,000	$5,000	$2,000	
TAX CALCULATION ON A $150,000 HOME:								
State	11.60	11.60	11.60	11.60	11.60	11.60	11.60	
School	1,000.00	951.09	1,086.71	922.25	1,051.05	1,012.10	1,145.84	
City	0.00	514.10	0.00	579.42	441.43	504.60	443.70	
County	685.00	636.16	844.25	594.70	487.85	482.19	362.50	
Total	$1,696.60	$2,112.95	$1,942.56	$2,107.97	$1,991.93	$2,010.49	$1,963.64	
Average	$1,975.16							

(a) The City of Gainesville taxes on 100% valuation. The mill levy has been adjusted to reflect a 40% valuation to compare with other counties.

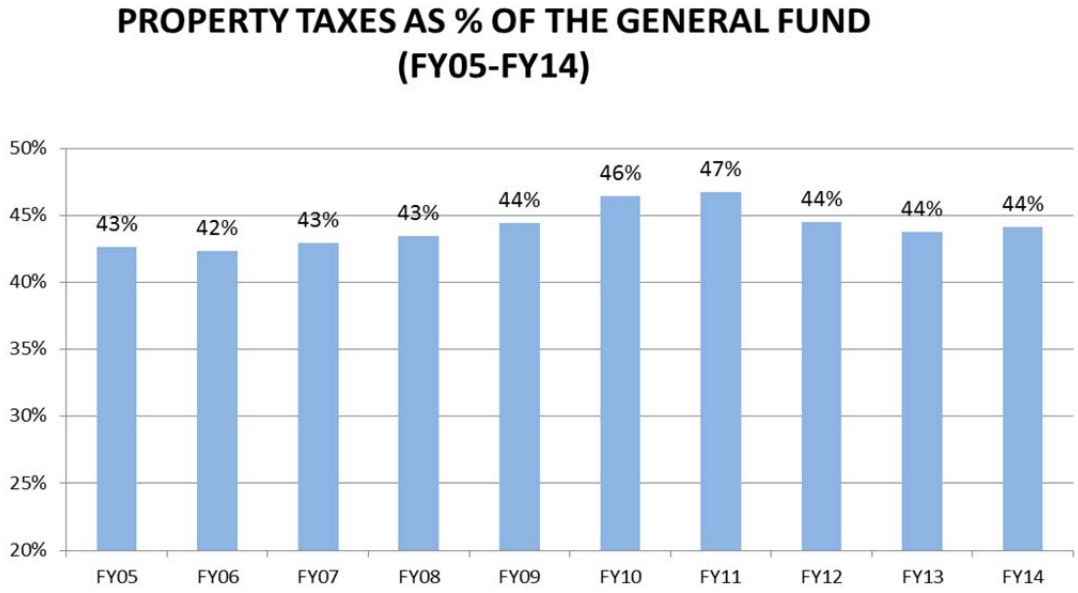
(b) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

XVIII. Budget History and Trends

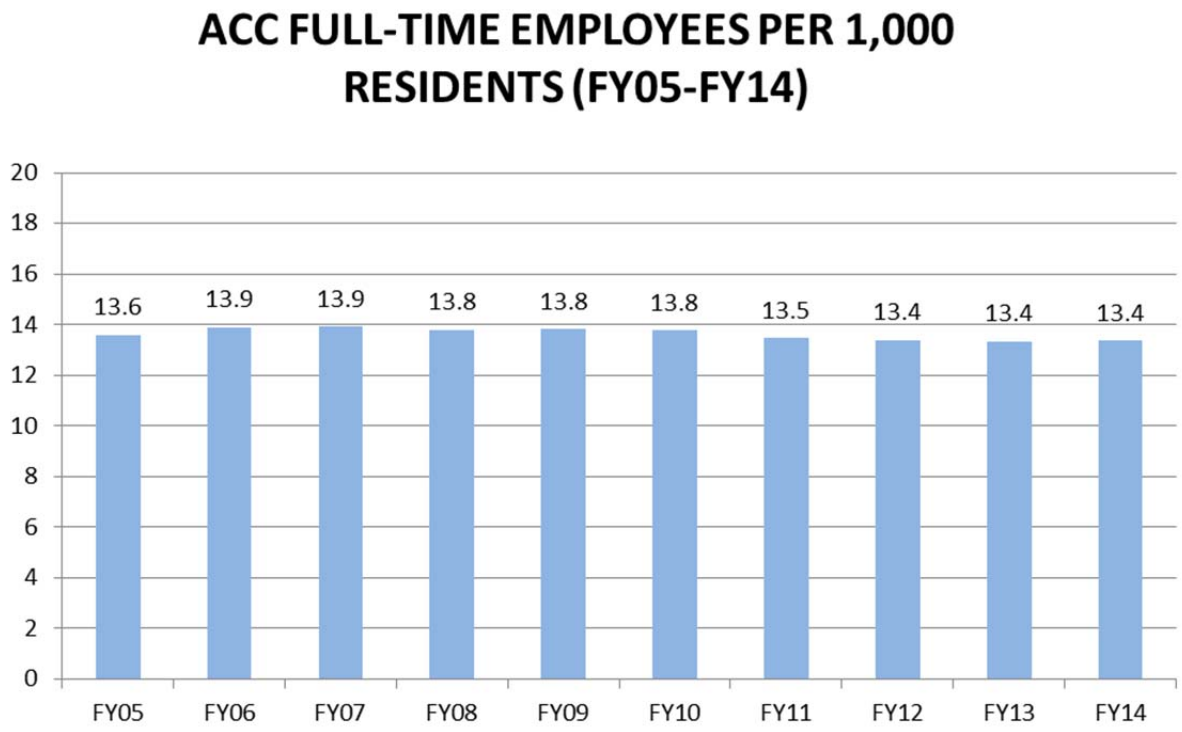
A. The FY14 General Fund Operating Budget is $106.1 million, 1.6% higher than the FY13 Budget. Over the last four budget years, the General Fund Operating Budget has grown at a rate lower than the combined annual increase of the CPI (1.5%) and population increase for the last year (0.5%) as shown in the graph below.



B. In FY14, Property Tax Revenue is projected to be 44% of the Total General Fund Budget. The graph below shows that property taxes as a percentage of General Fund Revenues have ranged from 42% to 47% since FY05. The FY14 Budget continues the careful balance of General Fund Revenues from Property Taxes (44%), Sales Taxes (20%), and other General Fund sources (36%).



C. For FY14, the number of full-time employees compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This Budget is based on 1,586 full-time authorized positions, an increase of eleven positions compared to the FY13 level.



AIRPORT

MISSION

To provide safe and efficient air transportation services to commercial and general aviation users by combining principles of safety, service, and appearance with effective management to generate progressive development of the airport facilities. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

GOALS

To maintain modern and technologically up-to- date airport facilities and infrastructure.
To strive for airport financial self-sufficiency.
To foster a work environment that leads to high employee morale.
To provide excellent customer services.

OBJECTIVES

- Meet with the Airport Authority monthly to coordinate airport operations.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet quarterly with the Operations Supervisor and Business Coordinator to review the airport financial status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.
- Work with the Airport Authority and DOT to improve the quality of commercial air service within guidelines of the EAS.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Percent change in airline annual passengers	25%	25%	-58%	5%	150%
Annual passenger count for airline and charter flights combined.	5,600	7,000	2,964	1,828	3,800
Percent change in annual Avgas sold.	3%	0%	5%	0%	1%
Percent change in annual Jet fuel sold.	3%	0%	5%	2%	22%
Margin met on avgas and jet fuel sales	100%	100%	95%	98%	100%
Percent change in total annual aircraft flights.	0%	0%	0%	0%	0%
Staff and Authority Meetings attended by the Airport Manager.	100%	100%	100%	100%	100%
Percent of total FAA and TSA inspections passed	100%	100%	100%	100%	100%
Percent of rents and fees collected on time.	99%	99%	98%	98%	98%
Percent of airport projects on schedule.	100%	100%	100%	100%	100%

AIRPORT

BUDGET HIGHLIGHTS

The Airport Enterprise Fund accounts for the operation and maintenance of the Athens-Ben Epps Airport in accordance with Federal Aviation Administration regulations. The Airport provides facilities and services for both commercial and general aviation operations.

The FY14 operating revenues for the department are estimated at $3.2 million, 21% more than FY13. Sales from fuel are estimated to generate more than $2.5 million in revenues, 25% more than FY13. The increase in revenue is due to an increase in the budgeted sales price, and an increase in gallons sold mainly to the Airport's commercial airline (Sea Port Airlines). Fuel revenues are based on projected sales of 100,000 gallons of aviation gas (AVGAS) and 371,000 gallons of jet fuel. The combined number of gallons sold is projected to increase 104,000 gallons over FY13. The retail sales margin of $1.25 for AVGAS will remain the same in FY14. The retail margin for jet fuel will increase to $1.85 per gallon, 8 cents more than FY13. Rents and other operating revenues are estimated to generate $470,000, up from $413,000 in FY13, due to a reduction in the vacancy rate and the annual inflationary adjustment to hangar rental rates. FY14 operating expenses are estimated at $1.2 million, 4% more than FY13.

The FY14 General Fund subsidy is $190,600, the same level as FY13. No significant changes in Airport services are planned for FY14.

CAPITAL BUDGET

D-41	Airport	Airport Facilities Life Cycle Program	$50,000
D-55	Airport	Local Match for Airport Capital Grants	$20,000

AIRPORT

REVENUE and EXPENDITURE BUDGET

Airport						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,355.2	$2,419.3	$2,970.3	$2,970.3	$2,970.3	$551.0	22.8%
Intergovernmental	$70.5	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$1.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$190.6	$190.6	$190.6	$190.6	$190.6	$0.0	0.0%
Total Revenues	$2,617.5	$2,609.9	$3,160.9	$3,160.9	$3,160.9	$551.0	21.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$507.4	$529.7	$536.7	$536.7	$537.8	$8.1	1.5%
Operating	$2,313.8	$2,328.9	$2,810.2	$2,810.2	$2,810.1	$481.2	20.7%
Total Expenditures	$2,821.2	$2,858.6	$3,346.9	$3,346.9	$3,347.9	$489.3	17.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$209.1	$208.8	$237.3	$237.3	$237.7	$28.9	13.8%
Airport Services	$1,868.7	$1,894.7	$2,357.4	$2,357.4	$2,358.0	$463.3	24.5%
Airport Maintenance	$143.9	$152.7	$153.2	$153.2	$153.2	$0.5	0.3%
Other Gen Admin/Debt Svc.	$599.5	$602.4	$599.0	$599.0	$599.0	($3.4)	-0.6%
Total Expenditures	$2,821.2	$2,858.6	$3,346.9	$3,346.9	$3,347.9	$489.3	17.1%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Airport	7	7	7	7	7	0

ATTORNEY

MISSION & GOALS

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including prosecuting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with appropriate law.

OBJECTIVES

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.
- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.
- Continue to assist departments and offices in responding to an increasing number of Open Records Act requests, under the new Open Records Act.
- Work with the new Economic Development Department as it begins operation.
- Provide litigation support to outside counsel, as needed.
- Continue "quality of life" ordinance enforcement and regulatory and administrative support for alcohol beverages, taxicabs and red light camera programs.
- Continue to supply support for enterprise fund activities, such as Public Utilities, Transit and Stormwater Utility.

ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10 Actual	FY11 Actual	FY12 Actual	FY13 Forecast	FY14 Forecast
Ordinances / Resolutions / Policies/ Legislation Drawn	160	150	115	121	105
Municipal Court Cases	725	545	434	305	375
Red Light Camera Cases	4,500	3,652	2,855	2,892	3,000
Cases in Superior/State/Federal/Appellate Courts	30	19	35	24	30
Information / Litigation Files Opened / Legal Opinions	35	49	42	39	40
Contracts / Deeds / Drawn / Approved as to Form	265	274	217	219	250
Nuisance Abatement Cases	35	57	39	23	18

BUDGET HIGHLIGHTS

There are no major changes for the Attorney's Office Budget in FY14.

ATTORNEY

REVENUE and EXPENDITURE BUDGET

Office of the Attorney						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$537.6	$544.7	$542.9	$542.9	$555.4	$10.7	2.0%
Operating	$41.6	$53.0	$54.5	$53.7	$53.7	$0.7	1.3%
Total Expenditures	$579.2	$597.7	$597.4	$596.6	$609.1	$11.4	1.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Attorney	$579.2	$597.7	$597.4	$596.6	$609.1	$11.4	1.9%
Total Expenditures	$579.2	$597.7	$597.4	$596.6	$609.1	$11.4	1.9%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Office of the Attorney	6	6	6	6	6	0

AUDITOR

MISSION & GOALS

The office of the Auditor was created by the Charter of the Unified Government of Athens-Clarke County to "conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government." The Office functions to provide independent, objective information regarding government activities to the policy makers and management of Athens-Clarke County. The Office works in conjunction with the Manager and reports directly to the Mayor and Commission. Services include strategic planning, organizational analysis, feasibility and program evaluations, staffing reviews, and other services upon request, all with the intent of enhancing the efficiency and effectiveness of government operations for the benefit of Athens-Clarke County.

OBJECTIVES

- To manage and perform ongoing reviews of departments and agencies of the Unified Government as adopted in the annual work plan approved by the Mayor and Commission.

- To serve on various committees, work teams, and assignments as determined by the Mayor and Commission.

PERFORMANCE MEASURES

No performance measures have been submitted.

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Budget for the Auditor.

AUDITOR

REVENUE and EXPENDITURE BUDGET

Auditor						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$215.8	$224.9	$222.8	$222.8	$222.8	($2.1)	-0.9%
Operating	$2.3	$4.7	$4.7	$4.7	$4.7	$0.0	0.0%
Total Expenditures	$218.1	$229.6	$227.5	$227.5	$227.5	($2.1)	-0.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Auditor	$218.0	$229.6	$227.5	$227.5	$227.5	($2.1)	-0.9%
Total Expenditures	$218.0	$229.6	$227.5	$227.5	$227.5	($2.1)	-0.9%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Auditor	3	3	3	3	3	0	

BOARD OF ELECTIONS

MISSION

Our mission is to accurately and to impartially conduct and maintain proper voter registration for all eligible citizens of Athens-Clarke County and to properly administer federal, state and local elections. The Board of Elections is committed to providing the citizens with well-prepared voting precincts, trained poll workers, properly managed voting equipment, voter registration opportunities, and the maintenance of voting records in a fair and nondiscriminatory manner.

GOALS

- Enhance voter registration and voting opportunities for the citizens of ACC.
- Provide quality information and service to candidates, public officers, poll workers and elected officials.
- Maintain knowledge of federal and state election laws.
- Provide a team of well-prepared and responsive poll workers for all elections held.
- Properly maintain all voting equipment.
- Properly assign voters to political districts in Athens-Clarke County.
- Successfully implement new statewide voter registration system.

OBJECTIVES

1. Conduct one municipal (Winterville) scheduled election during FY14 with no legal challenges.
2. Demonstrate voting equipment and distribute printed election material to the citizens of Athens-Clarke County at public meetings and gatherings throughout the year.
3. Properly organize and store all voting equipment and inventory at the new Farmer's Hardware location.
4. Provide assistance and input on committees for state election organizations and the Secretary of State Elections Division.
5. Evaluate and implement improvements to existing 24 polling sites.
6. Hire and train poll workers for elections conducted in FY14.
7. Complete required training on new statewide voter registration system.
8. Maintain training and education required of Superintendents of Elections.

BOARD OF ELECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Voter Record Data Entries (adds, changes, deletions, voter transfers, voting credit)	8,725	80,396	27,261	72,756	30,000
Candidates Qualifying for Office (for local Candidates only)	25	3	25	1	29
Absentee/Advance Ballots Issued (ballots by mail, advance/In-person)	585	14,688	1,993	22,925	800
Voters Processed at Polls - Election Day (24 precincts)	0	42,320	11,834	31,335	600
Voting Machines Programmed, Tested & Delivered	94	482	159	536	160
Poll Workers Hired and Trained (training before each election, except Run-offs)	0	616	296	449	296
Voter Photo ID's Issued (estimated 20 minutes per applicant)	212	216	350	250	250
Number of Elections Held	0	7	3	3	1.5
Laserfiche Process (DDS registration cards, absentee applications)	58,002	56,139	28,177	152,964	120,000
Hearings/Challenges Scheduled and Processed (monthly reports: ssvrz561r4-7; 918r2 & newspaper obits)	227	315	303	350	350

(No. Voters as of Jan. 2013: Active 61,301; Inactive 7,473)

BOARD OF ELECTIONS

BUDGET HIGHLIGHTS

The FY14 Budget for the Board of Elections ($300,300) reflects the decrease in scheduled elections for FY14. The City of Winterville election is the only one planned for FY14. This budget includes $2,900 for the City of Winterville election.

The FY14 budget includes $15,300 of funding for preparations for the July 2014 General Primary, scheduled for July 15, 2014.

The FY14 Budget reflects a reduction of $5,000 of training programs for election board and staff.

CAPITAL BUDGET

D-16	Bd Elections	Replace Electronic Voting Equipment	$25,000

REVENUE and EXPENDITURE BUDGET

Board of Elections						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$227.6	$296.7	$230.6	$230.6	$231.1	($65.6)	-22.1%
Operating	$104.8	$212.2	$74.2	$69.2	$69.2	($143.0)	-67.4%
Total Expenditures	$332.4	$508.9	$304.8	$299.8	$300.3	($208.6)	-41.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Board of Elections	$332.3	$508.9	$304.8	$299.8	$300.3	($208.6)	-41.0%
Total Expenditures	$332.3	$508.9	$304.8	$299.8	$300.3	($208.6)	-41.0%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Board of Elections	3	3	3	3	3	0

BUILDING PERMITS & INSPECTION

MISSION & GOALS

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

GOALS

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

OBJECTIVES

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to at least 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public ROW.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

BUILDING PERMITS & INSPECTION

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Building Permits Issued	989	838	861	900	900
Electrical Permits Issued	949	828	763	800	800
HVAC/Gas Permits Issued	666	672	742	800	800
Plumbing Permits Issued	534	521	588	650	650
Total Construction Inspections	9,252	7,242	8,792	9000	9,000
Front Yard Parking	1004	650	764	800	800
Roll Cart Violations	1,116	602	819	800	800
Sign Ordinance Violations	2,532	4,096	3,702	3,500	3,500
Litter/accumulation of Refuse	1,142	572	715	800	800
Junked Vehicles	716	395	448	500	500

BUDGET HIGHLIGHTS

The Building Inspection Department is funded by permit fees and General Fund support (if needed) within a special revenue fund. The Community Protection Division is fully funded by the General Fund.

The FY14 Budget estimates $850,000 in revenues based on current anticipated building activity, an increase of $125,000 over the FY13 Budget. The FY14 Budget also includes an increase to the base permit fee of $10 (from $65 to $75) which is estimated to generate an additional $40,000. As a result of the increase in revenues, General Fund support will decrease from $86,000 to $36,000.

The FY14 Budget also includes restoration of funding for a fulltime permit technician position. For FY13, three positions were held vacant until revenue from permits increased sufficiently to fund the positions.

The Community Protection Division budget for FY14 ($716,800) reflects a reduction of $6,000 in funding for staff training. There are no other significant changes.

BUILDING PERMITS & INSPECTION

REVENUE and EXPENDITURE BUDGET

Building Inspection						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Licenses and Permits	$889.4	$725.0	$890.4	$890.4	$890.4	$165.4	22.8%
Other Revenues	$3.3	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund	$809.3	$791.4	$807.5	$751.5	$752.8	($38.6)	-4.9%
Water & Sewer	$23.3	$22.3	$22.8	$22.8	$22.9	$0.6	2.7%
Total Revenues	$1,725.3	$1,538.7	$1,720.7	$1,664.7	$1,666.1	$127.4	8.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,317.9	$1,289.1	$1,315.8	$1,315.8	$1,318.5	$29.4	2.3%
Operating	$134.4	$167.8	$184.0	$178.0	$178.1	$10.3	6.1%
Total Expenditures	$1,452.3	$1,456.9	$1,499.8	$1,493.8	$1,496.6	$39.7	2.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$196.2	$201.2	$213.2	$213.2	$213.5	$12.3	6.1%
Construction Insp.	$493.8	$491.7	$511.0	$511.0	$512.2	$20.5	4.2%
Community Protection	$703.9	$705.4	$721.5	$715.5	$716.8	$11.4	1.6%
Other General Admin.	$58.5	$58.6	$54.1	$54.1	$54.1	($4.5)	-7.7%
Total Expenditures	$1,452.4	$1,456.9	$1,499.8	$1,493.8	$1,496.6	$39.7	2.7%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Building Inspection	24	23	23	23	23	0

CENTRAL SERVICES

MISSION & GOALS

To provide our customers, both public and internal, with efficient and cost effective high quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environmentally friendly processes and materials in all services and activities.

Internal Services Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

OBJECTIVES

- Respond to all service calls (Animal Control, Facilities, Landscape) in a timely manner, giving proper consideration to the critical nature of the service provided.
- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 95% of adopted animals are sterilized within the time prescribed by law.
- Promote adoptions to achieve a euthanasia rate of adoptable animals less than 10%.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.

CENTRAL SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Animal Control - Response time to emergency calls.	40 min.	40 min.	23 min.	27 min.	30 min.
Animal Control – Euthanasia rate of animals available for adoption.	8.02%	10.47%	8.80%	5.91%	7.00%
Internal Support – Copier repair requests completed with 24 hours.	95%	96%	98%	98%	98%
Internal Support - Records issued to customers within 72 business hours.	98%	100%	100%	100%	100%
Landscape - Calls responded to within one day.	90%	90%	90%	90%	90%
Landscape - Percentage of time adhered to routine schedule.	90%	90%	90%	90%	90%
Facilities - Cost per square foot for maintenance.	$1.52	$1.64	$1.23	$1.65	$1.70
Facilities - Cost per square foot for custodial services.	$1.90	$1.90	$2.00	$2.00	$2.05
Facilities - Percentage of work orders completed within 30 days.	91%	91%	91%	91%	91%
800 MHz – Resolve radio system issues within 24 hours.	95%	95%	95%	95%	95%

BUDGET HIGHLIGHTS

The Central Services Department is funded by both the General Fund and an internal service fund. The General Fund Budget includes the cost of animal control, landscape management and facilities management.

The FY14 General Fund Budget includes an increase of $25,600 to fund facility maintenance expenses for the Diversion Center, Animal Shelter, and Library, which were recently built or expanded with funding from the SPLOST program. Also included are increases of $30,000 for landscape maintenance at the newly constructed Tennis Center and $31,200 for increased utilities at the new Facilities Management building. These facilities were funded by the SPLOST program.

The FY14 Budget also includes a new initiative to convert landscape maintenance for several facilities from contracted to in-house service. This change of service, which adds two fulltime positions, is expected to generate $15,000 of savings to the General Fund. In addition, the FY14 Budget includes $32,000 to provide full funding of the Environmental Coordinator position which was not funded for six months of FY13.

For FY14, expenses related to facility maintenance at the DFACS building will move from the Athens Public Facilities Authority Fund to the General Fund. These maintenance expenses ($117,200) are completely offset by rent paid to ACCUG by the State of Georgia. In addition, $445,300 and five positions will shift from Leisure Services to Central Services to provide continuity of building services to all ACCUG facilities.

CENTRAL SERVICES

The General Fund portion of the budget reflects three reductions totaling $28,700. These reductions for FY4 are: reducing contract work for requested building repairs/renovations ($19,500); reducing part-time hours at the Courthouse parking deck ($4,700); and reducing the feral cat voucher program ($1,500).

The Internal Support Internal Service Fund provides services, including copy services, phone services, postage, paper, and printing, to other government departments. Departments fund these services with their operating budget. The proposed Internal Service Fund Budget for FY14 is $1.6 million, similar to the FY13 level.

CAPITAL BUDGET

D-18	Central Serv	Landscape Equip Replacement Prog	$50,000
D-19	Central Serv	Internal Support Equipment Replacement	$40,800
D-23	Central Serv	Landscape Vehicle and Equipment	$50,000
D-42	Central Serv	Facilities Life Cycle Maintenance Prog	$308,500
D-43	Central Serv	Parking Facilities Life Cycle Program	$20,000
D-44	Central Serv	Landscape Life Cycle Program	$20,000
D-45	Central Serv	Parking Deck - Life Cycle	$90,000
D-50	Central Serv	Energy Management Program	$20,000
D-69	Central Serv	Space Allocation Program	$150,000
D-136	Central Serv	Telephones Sys Upgrades - Life Cycle	$85,000
D-139	Central Serv	Community Events Program: ACC Support	$30,000
D-88	Ctr Ser / ADDA	Downtown Enhancement Program (DEP)	$25,000

CENTRAL SERVICES

REVENUE and EXPENDITURE BUDGET

Central Services						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Intergovernmental	$483.6	$0.0	$0.0	$0.0	$0.0	$0.0	--
Charges For Services	$3,442.1	$3,469.1	$3,624.3	$3,624.3	$3,624.3	$155.2	4.5%
Fines & Forfeitures	$47.5	$49.0	$49.0	$49.0	$49.0	$0.0	0.0%
Other	$1.1	$63.6	$48.2	$48.2	$48.8	($14.8)	-23.3%
Total Revenues	$3,974.3	$3,581.7	$3,721.5	$3,721.5	$3,722.1	$140.4	3.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,070.4	$4,270.7	$4,685.9	$4,642.6	$4,653.2	$382.5	9.0%
Operating	$4,596.6	$4,862.3	$5,131.0	$5,070.4	$5,070.3	$208.0	4.3%
Total Expenditures	$8,667.0	$9,133.0	$9,816.9	$9,713.0	$9,723.5	$590.5	6.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$921.5	$713.1	$747.8	$747.8	$748.2	$35.1	4.9%
Animal Control	$545.0	$598.1	$656.5	$616.4	$617.3	$19.2	3.2%
Internal Support	$2,263.1	$2,603.2	$2,551.9	$2,527.6	$2,528.2	($75.0)	-2.9%
Landscape Management	$2,337.9	$2,454.1	$2,568.6	$2,548.6	$2,552.9	$98.8	4.0%
Facilities Management	$2,540.0	$2,703.5	$3,237.4	$3,217.9	$3,222.2	$518.7	19.2%
Other General Admin.	$59.5	$61.0	$54.7	$54.7	$54.7	($6.3)	-10.3%
Total Expenditures	$8,667.0	$9,133.0	$9,816.9	$9,713.0	$9,723.5	$590.5	6.5%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Central Services	79	78	86	85	85	7

CLERK OF COURTS

MISSION & GOALS

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

OBJECTIVES

- To provide electronic index and images for deeds 1985-1991, in house and on GSCCCA
- To procure a digital reverse image for Deed Books 180-368
- To image all cases for the years 1993-2002
- To develop and participate in the civil e-filing initiative
- To digitize bound newspaper books from 1800's to 1900's

PERFORMANCE MEASURES

	Actual			Forecast	
	CY10	CY11	CY12	CY13	CY14
Civil Filed Superior and State	2193	3663	3548	Forecast not Available	
Civil Disposed Superior and State	4155	3672	3433		
Criminal Filed Superior and State	6892	6757	7026		
Criminal Disposed Superior and State	7067	6527	7082		
Civil Proceedings processed	69,745	63,485	68,683		
Criminal Proceedings processed	85,776	86,623	125,645		
Land Record Instruments processed	26,699	28,740	24,931		
General Minutes processed	2,708	4,238	2,565		
Board of Equalization Hearings Conducted	TA 219	COC 322	COC 192		

BUDGET HIGHLIGHTS

The FY14 Budget for the Clerk of Courts' Office included a request for a Criminal Sentencing Deputy Clerk position ($43,800 in salary and benefits). This request was not approved.

There are no other significant changes included for FY14.

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CLERK OF COURTS

REVENUE and EXPENDITURE BUDGET

Clerk of Courts						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$463.8	$450.0	$450.0	$450.0	$450.0	$0.0	0.0%
Other Revenues	56.1	0.0	0.0	0.0	0.0	$0.0	--
Total Revenues	$519.9	$450.0	$450.0	$450.0	$450.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$923.7	$937.2	$986.5	$939.4	$941.6	$4.4	0.5%
Operating	$104.2	$120.0	$120.1	$120.1	$120.0	$0.0	0.0%
Total Expenditures	$1,027.9	$1,057.2	$1,106.6	$1,059.5	$1,061.6	$4.4	0.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Clerk of Courts	$1,027.9	$1,057.2	$1,106.6	$1,059.5	$1,061.6	$4.4	0.4%
Total Expenditures	$1,027.9	$1,057.2	$1,106.6	$1,059.5	$1,061.6	$4.4	0.4%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Clerk of Courts	18	18	19	18	18	0	

COMPUTER INFORMATION SERVICES

MISSION

To provide high quality computer services, state-of-the-art computer networks and software applications, reliable equipment and system access, proficient technical support, and assistance that encourages the application of technology to improve the efficiency and productivity of Athens-Clarke County operations.

OBJECTIVES

- Respond within two hours to at least 95% of all calls received during business hours.
- Resolve at least 95% of all trouble calls within 24 hours of receipt.
- Maintain 24 hour, 7-day support to those departments operating around the clock.
- Limit reopened (repeat) calls to less than one percent.
- Achieve a user satisfaction rating of four (satisfied) or greater (using a one to five scale).
- Implement (complete) at least 90% of all automation projects within budget.
- Implement (complete) at least 85% of all automation projects on schedule.
- Maintain 99% "uptime" on systems availability, exclusive of routine maintenance.
- Give priority to new applications that improve service quality, increase service quantity, reduce unit cost, and/or improve responsiveness by fifteen or more percent.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
% of trouble calls resolved in 24 hrs	87	87	88	88	88
% of 24/7 department support	100	100	100	100	100
% reopened calls	1	1	1	2	1
Satisfaction rating, scale 1 to 5	4.5	4.5	4.5	4.5	4.5
% of automation projects within budget	100	100	100	100	100
% of automation projects completed on schedule	99	99	99	99	99
% of uptime on systems	98	98	98	98	99
% of help desk calls that are resolved at time of call	44	47	48	48	50
% of software projects that contribute to improved service	98	98	99	99	99

COMPUTER INFORMATION SERVICES

BUDGET HIGHLIGHTS

The FY14 Budget for Computer Information Services ($2.7 million) will maintain the current level of support services for the County.

The FY14 Budget includes funding for two new positions ($135,000): Systems Analyst II position, and a Supervisor Analyst Position. These positions were approved by the Mayor and Commission on February 5, 2013 to begin in the last quarter of FY13. These positions will provide additional direct support to the public safety systems operated by ACCUG and used jointly by the Athens-Clarke County Police Department, Clarke County Sheriff's Department, Athens-Clarke County Fire Department, University of Georgia Police Department, and the Judicial System.

CAPITAL BUDGET

D-24	CIS	Replace PCs, Printers, Sys, Network Infra.	$450,000

REVENUE and EXPENDITURE BUDGET

Computer Information Services						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$73.8	$75.0	$100.0	$100.0	$100.0	$25.0	33.3%
Total Revenues	$73.8	$75.0	$100.0	$100.0	$100.0	$25.0	33.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,123.4	$1,223.9	$1,307.5	$1,307.5	$1,310.6	$86.7	7.1%
Operating	$1,162.5	$1,439.0	$1,442.1	$1,432.6	$1,432.6	($6.4)	-0.4%
Total Expenditures	$2,285.9	$2,662.9	$2,749.6	$2,740.1	$2,743.2	$80.3	3.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Computer Info. Services	$2,285.9	$2,662.9	$2,749.6	$2,740.1	$2,743.2	$80.3	3.0%
Total Expenditures	$2,285.9	$2,662.9	$2,749.6	$2,740.1	$2,743.2	$80.3	3.0%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Computer Info. Services	18	19	19	19	19	0	

COOPERATIVE EXTENSION

MISSION & GOALS

The Cooperative Extension mission is to respond to the people's needs and interests with unbiased, research – based education from The University of Georgia. The Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Agriculture, Horticulture, the Environment, Families, Food & Nutrition, and Financial Security.

OBJECTIVES

Agriculture & Natural Resources

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener Program and use organized trained volunteers to extend knowledge throughout communities.
- To provide a Farmer's Market for local growers from May – November.
- To develop marketing opportunities, and help enhance profitability of Athens-Clarke County Agricultural Enterprises in the areas of Forestry, Horticulture, and Livestock Production.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality.
- To provide information in the areas of Forestry, Horticulture, and Lawn Maintenance through local news articles.

4-H and Youth Development

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in 15 elementary schools and five middle schools in Athens-Clarke County. Educational programs are also offered to home school students, the alternative school, and evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.

Family and Consumer Sciences

- To respond to clientele calls regarding Food Safety, Home Food Preservation, Healthy Lifestyles, Weight Management, Chronic Disease Prevention and Management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition for the least dollars spent.
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To help train pre-school providers to safely care for and nurture area children.
- To provide consumer education for homeowners whose homes receive energy conservation measures.
- To provide consumer information to create greater radon awareness and promote testing.

COOPERATIVE EXTENSION

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Educational Programs Provided	1,419	1,221	1,252	1,315	1,380
Total Teaching Contacts	25,695	21,482	22,019	23,120	24,275
Soil & Water Diagnostics	759	747	766	800	840
Pathology & Insect ID	213	249	255	265	280
Radon Kits Distributed	62	157	109	75	75
Newspaper Articles Written	22	56	52	52	52
Educational Newsletters Distributed	11,776	11,560	11,849	12,400	13,000
Phone, Office & Email Consultations	7,068	7,207	7,387	7,755	8,100
Home Visit Consultations	63	52	58	60	65
Educational Exhibits Contacts	7,664	1,155	1,184	1,240	1,300

BUDGET HIGHLIGHTS

The FY14 Budget for the Cooperative Extension reflects no significant changes to services or programs.

COOPERATIVE EXTENSION

REVENUE and EXPENDITURE BUDGET

Cooperative Extension						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$115.6	$115.4	$117.5	$117.5	$117.6	$2.2	1.9%
Operating	$32.9	$34.2	$34.1	$34.1	$34.1	($0.1)	-0.3%
Total Expenditures	$148.5	$149.6	$151.6	$151.6	$151.7	$2.1	1.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Cooperative Extension	$148.5	$149.6	$151.6	$151.6	$151.7	$2.1	1.4%
Total Expenditures	$148.5	$149.6	$151.6	$151.6	$151.7	$2.1	1.4%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Cooperative Extension	1	1	1	1	1	0	

CORONER

MISSION & GOALS

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Budget for the Coroner's Office.

REVENUE and EXPENDITURE BUDGET

Coroner						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$16.3	$16.6	$16.4	$16.4	$16.4	($0.2)	-1.2%
Operating	$27.2	$21.0	$21.0	$21.0	$21.0	$0.0	0.0%
Total Expenditures	$43.5	$37.6	$37.4	$37.4	$37.4	($0.2)	-0.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Coroner	$43.5	$37.6	$37.4	$37.4	$37.4	($0.2)	-0.5%
Total Expenditures	$43.5	$37.6	$37.4	$37.4	$37.4	($0.2)	-0.5%

CORRECTIONS

MISSION & GOALS

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, inmates, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how inmate labor is to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising inmates.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the inmates in our custody
- To reduce inmate drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all inmate work sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion Center/Work Release Center.
- To prevent inmate escapes and injuries to staff or inmates.
- To fully meet health and sanitation standards for Food Service.

Diversion Center:
The mission of the Athens-Clarke County Diversion/Work Release Center is to provide quality cost-effective management of non-violent Athens-Clarke county offenders, whose confinement in traditional incarceration would limit them from more quickly integrating into society, while at the same time building their skill sets that will encourage successfully re-entering back into our community.

- Create a secured, drug and alcohol free residential environment for offenders who would otherwise be incarcerated or subject to incarceration.
- Encourage and assist offenders in developing strong work habits.
- Provide offenders access to treatment, counseling, educational opportunities and related services.
- Ensure offenders are held accountable for their crimes by requiring them to pay court ordered fines, fees and restitution.
- Provide vocational and life skills training.
- Ensure that parents failing to pay child support are able and obligated to work while providing them opportunities reconnect with their children.
- Ensure offenders have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating offender recidivism.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating offender recidivism.

OBJECTIVES

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Receive and classify inmates from the State of Georgia and the ACC Jail for work details.
- Reduce incidences of inmate work detail injuries to zero.

CORRECTIONS

- Maintain incidences of assaults with weapons at zero.
- Maintain inmate escapes at zero.
- Reduce the number of positive drug screen results from inmates to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise inmate work crews.
- Conduct a daily safety and security inspections of inmate work sites.

Diversion Center:

- 80% of residents will successfully complete available programs or skill development.
- 80% of residents entering the Diversion/Work Release Center will find jobs or be placed in a job relevant to their skil1s.
- 100% of employed residents will make payment of fines, fees and per diem costs.
- 100% of residents owing child support payments will maintain those payments.
- 100% of residents will receive a monthly drug/alcohol screen. Additional screening will be made according to the resident's record and/or personal behavior.
- Case workers and staff will visit resident job sites and resident employers weekly or as necessary.
- 100% or residents in need of education or skills development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Zero walk-aways from the Diversion/Work Release Center.
- Provide 24 hours of program relevant training to all staff.
- Case workers to meet with residents on their caseload a minimum of once a week.
- Case workers to complete resident assessment the same day of resident arrival.

CORRECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Corrections-Security Division					
GA Department of Corrections Average Audit Scores	100%	100%	100%	100%	100%
# of Inmate Work Detail Injuries	2	5	3	0	0
# of Inmate Assaults w/Weapon	0	0	0	0	0
# of Escapes	0	0	0	0	0
% of Drug Test Given vs. Population	25%	23%	21%	10%	10%
% Supervisors Trained, Inmate Crews	100%	100%	100%	100%	100
# of Work Site Contacts	1,995	2,188	1,552	1,500	1,500
Corrections-Food Services Division					
# of Meals Prepared for the Jail, Corrections & Diversion Center	541,338	557,212	616,224	695,000	695,000
Health Inspection Average Score	98%	100%	99%	100%	100%
Corrections-Diversion Center Division					
% of Residents Completing Program or Skill Development	N/A	N/A	N/A	80%	80%
% of Residents Employed	N/A	N/A	N/A	80%	80%
% of Fines, Fees & Per Diem Pd. By Residents	N/A	N/A	N/A	100%	100%
% of Resident Maintained Child Support Payments	N/A	N/A	N/A	100%	100%
% of Case Management Oversight vs. Assigned Residents	N/A	N/A	N/A	100%	100%
% of Resident Job Site Visits by Case Worker Each Month	N/A	N/A	N/A	100%	100%
% of Daily Resident Assessments Upon Arrival	N/A	N/A	N/A	100%	100%
% of Drug Test Given vs. Population	N/A	N/A	N/A	100%	100%
% of Residents Placed in Educational Programs	N/A	N/A	N/A	100%	100%
# of "Walk-Aways' from Diversion Center	N/A	N/A	N/A	0	0
# of Annual Program Staff Training Hours	N/A	N/A	N/A	24	24

BUDGET HIGHLIGHTS

The Correctional Institution houses convicted state inmates, whereas the Clarke County Jail houses persons awaiting trial or serving short sentences.

The Correctional Institution currently has space for 112 inmates. The State reimburses $20/day per inmate to ACCUG, which provides revenue of $790,000/year. The FY14 Operating Budget for the Correctional Institution will increase $41,000 over FY13 to cover an increase in food costs.

FY14 will be the second full year of operation for the Diversion Center. The construction of the Center was funded by the SPLOST 2005 program. The Center provides an alternative to traditional incarceration for Athens-Clarke County non-violent offenders. Based on an average resident population of 20, the FY14 Approved Budget reflects anticipated revenue of $126,000, $102,000 less than the FY13 estimate.

CORRECTIONS

CAPITAL BUDGET

D-25	Corrections	Food Service Equipment Replacement Prog.	$25,000

REVENUE and EXPENDITURE BUDGET

Corrections						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Intergovernmental	$796.0	$803.0	$793.0	$793.0	$793.0	($10.0)	-1.2%
Grants	$52.9	$53.6	$54.7	$54.7	$54.8	$1.2	2.2%
Charges for Services	$0.6	$228.0	$126.0	$126.0	$126.0	($102.0)	-44.7%
Other Revenues	$21.5	$20.0	$20.0	$20.0	$20.0	$0.0	--
Total Revenues	$871.0	$1,104.6	$993.7	$993.7	$993.8	($10.0)	-0.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,856.0	$2,420.8	$2,504.0	$2,504.0	$2,503.9	$83.1	3.4%
Operating	$628.3	$734.9	$779.9	$779.9	$780.1	$45.2	6.2%
Total Expenditures	$2,484.3	$3,155.7	$3,283.9	$3,283.9	$3,284.0	$128.3	4.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$317.0	$342.1	$343.8	$343.8	$344.6	$2.5	0.7%
Food Services	$478.7	$514.5	$553.8	$553.8	$554.5	$40.0	7.8%
Security Operations	$1,403.4	$1,500.2	$1,533.2	$1,533.2	$1,536.0	$35.8	2.4%
Diversion Center	$285.2	$798.9	$853.1	$853.1	$848.9	$50.0	6.3%
Total Expenditures	$2,484.3	$3,155.7	$3,283.9	$3,283.9	$3,284.0	$128.3	4.1%

FULL TIME AUTHORIZED POSITIONS						
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Corrections	43	43	43	43	43	0

DEBT SERVICE

MISSION

Debt Service includes the Government's payments for major lease purchase agreements, Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

EXPENDITURE BUDGET

Debt Service						COMMISSION	
EXPENDITURES BY FUND (in $1,000's)	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
General Fund	$529.4	$1,100.7	$1,145.3	$1,145.3	$1,145.3	$44.6	4.1%
Public Fac. Auth. Fund	$544.6	$554.6	$549.0	$549.0	$549.0	($5.6)	-1.0%
Airport Enterprise Fund	$46.5	$44.9	$36.1	$36.1	$36.1	($8.8)	-19.6%
Landfill Enterprise Fund	$82.8	$54.4	$27.7	$27.7	$27.7	($26.7)	-49.1%
Water & Sewer Ent. Fd	$447.2	$12,133.1	$11,936.7	$11,936.7	$11,936.7	($196.4)	-1.6%
Total Expenditures	$1,650.5	$13,887.7	$13,694.8	$13,694.8	$13,694.8	($192.9)	-1.4%

BUDGET HIGHLIGHTS

Debt Service expenses include:
1) General Fund – includes the annual revenue bond payment for the College Avenue Parking Deck ($362,560), funding for the revenue bond payment for the Washington Street Building ($533,672), and Infrastructure for the Caterpillar project ($214,000). For FY14, the debt service payment for the Caterpillar project will be funded from available proceeds from the sale of bonds;
2) Public Facilities Authority Fund - Annual Debt Service payments for the Jail Advance Housing Facility ($549,987) funded by General Fund;
3) Airport Fund – interest expense for repayment of debt to construct T-hangars and executive hangars ($36,100) approved in 2002 and 2009 by the Mayor and Commission;
4) Landfill Fund – Interest expense ($27,690) for the final year of the 2010 bonds for the Phase 3 Landfill Expansion;
5) Water & Sewer Fund – Interest expense for the 2008 bond issuance of $228 million to fund expansion and upgrades of the three water reclamation facilities and repayment of GEFA loans ($11,936,700).

Additional information regarding Debt Service can be found in Section G - Other Information.

DISTRICT ATTORNEY

MISSION & GOALS

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO, drug, gambling, and bond forfeitures. A corollary to the actual prosecution of cases in our Superior Courts is the practical responsibility of the office to organize, manage, and present the criminal cases before the three Superior Court Judges. Further, the District Attorney serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. Moreover, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction, which includes researching and drafting briefs and presenting oral arguments; serves as the official legal adviser to the Grand Jury; and provides legal advice on an informal basis to local law enforcement agencies. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs two alternative courts – Judge Jones' Drug Court Program and Judge Sweat's Treatment and Accountability Court.

As used above, the term "prosecute" involves, first and foremost, that exercise of discretion in determining *whether* to prosecute at all and, if so, *whom* and *how* to prosecute. The overriding goal of this office is to ensure that those persons who are *not* responsible are *not* held responsible and that those persons who *are* responsible are held responsible and held responsible in an appropriate way. To this end, our attendant goal is to give individual attention to each case in spite of the vast number of cases received for prosecution, and the expected demands and urgencies of the caseload. At the forefront of every case is to identify those which involve victims and to provide assistance as needed; which assistance may include notification of prosecutorial and court action, counseling, referral to social service agencies, court accompaniment and the otherwise. This service to victims is done not only because it is required by the Crime Victims' Bill of Rights**,** but also because it is the "right" thing to do.

OBJECTIVES

- Continue to prioritize the prosecution of Serious Violent Felonies.
- Establish Homicide Survivor's Support Group for families of homicide victims.
- Enhance the efforts of the Special Victims Unit (SVU) established in FY03 so as to further address the unique needs and issues arising in cases of sexual assault, child abuse, domestic violence and elder abuse.
- Work with Judges and others to implement a streamlined and efficient review and disposition of new cases, received for prosecution and work with partners in the criminal justice system community to address the growing pending case load in Superior Court.
- Implement a paperless file system to reduce costs and improve efficiency including a system for discovery service via the web for defense attorneys.

DISTRICT ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	CY10	CY11	CY12	CY13	CY14
New Cases Received (not including Probation and Juvenile Cases)	1,758	1,815	1,960	2,000	2,117
Superior Court					
Criminal Cases Filed (not including Probation Cases)	1,118	1,241	1,161	1,400	1,600
Jury Trials	29	26	11	22	26
Probation Cases Filed	1,079	1,079	1,114	1,210	1,280
Juvenile Court					
Delinquent Cases Filed	638	575	582	660	720
Unruly Cases Filed	306	304	305	400	450
Traffic	94	102	120	150	170
Drug Forfeiture					
Opened			67	72	77
Closed			60	65	70

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Budget for the District Attorney's Office.

The District Attorney requested that the $20,000 reduction approved by the Mayor and Commission in FY10 and the $8,300 reduction approved in FY12 be restored to the budget. These increases were not approved. The District Attorney also requested other increases totaling $12,100, including $6,000 for witness fees, $3,600 for legal publications, and $2,500 of other operating increases. Of these requested increases, the FY14 Budget includes an increase of $2,000 for witness fees.

The District Attorney requested an additional fulltime secretary position ($38,600). This request was not recommended nor approved.

DISTRICT ATTORNEY

REVENUE and EXPENDITURE BUDGET

District Attorney						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Fines & Forf.	$131.8	$129.0	$133.4	$133.4	$133.4	$4.4	3.4%
Charges for Services	$10.1	$15.0	$10.0	$10.0	$10.0	($5.0)	-33.3%
Total Revenues	$141.9	$144.0	$143.4	$143.4	$143.4	($0.6)	-0.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$825.9	$926.6	$977.3	$938.7	$939.9	$13.3	1.4%
Operating	$92.3	$61.5	$107.1	$68.7	$68.7	$7.2	11.7%
Total Expenditures	$918.2	$988.1	$1,084.4	$1,007.4	$1,008.6	$20.5	2.1%
EXPENDITURES BY DIVISION (in $1,000's)							
District Attorney (Gen Fd)	$767.1	$834.7	$929.6	$852.6	$853.4	$18.7	2.2%
Victim Asst & Pre-trial	$151.1	$153.4	$154.8	$154.8	$155.2	$1.8	1.2%
Total Expenditures	$918.2	$988.1	$1,084.4	$1,007.4	$1,008.6	$20.5	2.1%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
District Attorney	13	13	14	13	13	0	

ECONOMIC DEVELOPMENT

MISSION

The Department of Economic Development was established by ordinance of the Mayor and Commission on February 5, 2013. The Purpose of the Department of Economic Development is to be the primary point of contact for industries, large commercial developments, site location consultants, and state economic development organizations interested in developing, expanding, or locating new or expanded businesses in Athens-Clarke County.

GOALS AND OBJECTIVES

- Identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase the tax base, and provide opportunities for sustained, livable wages for workers;

- Provide site location assistance to domestic and international companies planning new or expanded facilities; assistance shall include but not limited to identifying financial and human resources available to support such developments;

- Develop an aggressive marketing plan to promote the competitive advantages to businesses and industries of choosing to locate in Athens-Clarke County;

- Develop and support a business and industrial retention/expansion program focused on businesses and industries currently operating within Athens-Clarke County;

- Develop an Economic Development Incentive Program, to be approved by the Mayor and Commission, that the Department shall be authorized to use unilaterally during its recruitment efforts;

- Coordinate with the Athens Area Chamber of Commerce for the purpose of supporting the Chamber's efforts for development and retention of local entrepreneurial commercial businesses and for the purpose of receiving assistance with economic development recruitment efforts managed by the Department;

- Develop and maintain a current inventory of facilities and properties available for industrial/business development; develop recommendations for strategies to meet emerging infrastructure and natural resource needs to support future industrial and business development; and

- Sign confidentiality agreements with prospective businesses in pursuit of the Department's recruitment efforts as approved by the Manager and in accordance with the Georgia Open Records Act.

ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS

The Mayor and Commission authorized three full-time positions when the Department was established on February 5, 2013. The FY14 Budget fully funds the operating expenses of the Department. The Department is funded from Hotel/Motel Tax revenues ($110,000) and General Fund revenues ($390,000) in FY14.

REVENUE and EXPENDITURE BUDGET

Economic Development						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$0.0	$0.0	$193.7	$193.7	$212.2	$212.2	--
Operating	$0.0	$0.0	$306.3	$306.3	$287.8	$287.8	--
Total Expenditures	$0.0	$0.0	$500.0	$500.0	$500.0	$500.0	--
EXPENDITURES BY DIVISION (in $1,000's)							
Economic Development	$0.0	$0.0	$500.0	$500.0	$500.0	$500.0	--
Total Expenditures	$0.0	$0.0	$500.0	$500.0	$500.0	$500.0	--

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Economic Development	0	3	3	3	3	0

FINANCE

MISSION

The Finance Department is a support function responsible for directing financial operations and internal management activities of Athens-Clarke County Government within applicable laws and professional standards. The Finance Department collects, processes, advises, informs, monitors, analyzes, coordinates and reports financial information and management data to ensure effective and economical use of public resources.

We strive to perform our responsibilities in an effective manner that:

- Is service-oriented
- Is accurate and timely
- Is honest and meets professional standards
- Is responsive to the needs of user departments and citizens
- Supports the Mission and Goals of Athens-Clarke County
- Uses modern technology

GOALS

- To maintain systems of accounting for the government so as to present fairly the results of its operations in an accurate and timely manner and in accordance with Generally Accepted Accounting Principles. Manage the government's financial operations in adherence with federal, state and local laws and in a manner that meets management goals and objectives and other required needs.
- To coordinate the budget preparation process in a manner that supports the timely adoption of the government's budget.
- To reduce the cost to procure goods and services.
- To process 98% of vendor payments within 30 days of invoice date or receipt of goods and services.
- To comply with the State requirements for reporting of public benefits and related compliance activities (E-verify and SAVE).

OBJECTIVES

1. Process all accounting transactions during the month in which the transactions occurred.
2. Record and deposit all cash receipts daily.
3. Continue the implementation and training of users on the financial system.
4. Reconcile expenditures listed on grant reimbursement requests to the general ledger.
5. Record capital asset transactions daily.
6. Reduce cost to procure goods and services through the use of a purchasing card (P-card) program, statewide contracts, cooperative purchasing agreements and General Services Administration (GSA) contracts.
7. Implement an accounts payable procedure to reduce by 5% the number of days an invoice remains outstanding.
8. To perform an E-verify review of 300 contract labor employees, 50 contractors, 4,500 businesses and the applicants for 350 alcohol beverage licensees for compliance with State laws.

FINANCE

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Percentage of purchase orders issued within five days	99%	99%	98%	99%	99%
Alcohol Licenses Issued	327	344	333	345	350
Business Occupation Tax Certificates Issued	5,342	5,246	5,087	5,000	5,000
Invoices Processed	50,066	50,892	52,072	52,500	53,000
Checks Processed	18,156	18,902	18,612	19,000	19,000
Invoices Paid Within 30 days	97%	97%	98%	98%	98%

BUDGET HIGHLIGHTS

The FY14 Budget reflects a reduction of $5,000 for staff training. There are no other major changes in the FY14 Budget for the Finance Department.

FINANCE

REVENUE and EXPENDITURE BUDGET

Finance						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Business Tax Admin Fee	$110.9	$110.0	$110.0	$110.0	$110.0	$0.0	0.0%
Total Revenues	$110.9	$110.0	$110.0	$110.0	$110.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,630.2	$1,727.9	$1,706.1	$1,706.1	$1,709.9	($18.0)	-1.0%
Operating	$155.4	$192.6	$192.6	$187.7	$187.6	($5.0)	-2.6%
Total Expenditures	$1,785.6	$1,920.5	$1,898.7	$1,893.8	$1,897.5	($23.0)	-1.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$322.3	$328.8	$324.6	$323.6	$324.1	($4.7)	-1.4%
Financial Services	$418.1	$456.3	$497.2	$496.6	$497.6	$41.3	9.1%
Accounting	$367.3	$414.9	$418.5	$417.6	$418.4	$3.5	0.8%
Management & Budget	$303.7	$337.9	$273.1	$271.8	$272.4	($65.5)	-19.4%
Purchasing	$374.2	$382.6	$385.3	$384.2	$385.0	$2.4	0.6%
Total Expenditures	$1,785.6	$1,920.5	$1,898.7	$1,893.8	$1,897.5	($23.0)	-1.2%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Finance	27	27	27	27	27	0

FIRE AND EMERGENCY SERVICES

MISSION & GOALS

The Athens-Clarke County Fire and Emergency Services Department exists to develop and implement fire and emergency safety strategies directed at preserving life, property, and the environment for the citizens of and visitors to Athens-Clarke County. This is accomplished through preparation, mitigation, response and recovery services to man-made, technological, and natural hazards and threats to our community.

OBJECTIVES

- To assemble a minimum of 13 personnel on the scene of a structural fire within 8 minutes of dispatch, 90% of the time.
- To meet the department's FY 14 property inspection schedule for all properties on file as of July 1, 2013.
- To provide fire safety instruction to 95% of all kindergarten through grade 5 students, public and private.
- To achieve code compliance for fire code violations, at a 100% level, within thirty (30) days of issuance of a Notice of Violation.
- To review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.
- To perform inspections on new construction projects within two (2) days of notification by Building Inspection Department.
- To conduct cause and origin examinations on all fires, identifying cause factors and responsible agents in at least 99% of structural fire events.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
% of responses to structural fires within 8 minutes of dispatch.	88%	90%	90%	90%	90%
% of property inspections completed	100%	100%	100%	100%	100%
% of K through 5 students receiving fire safety instruction	95%	95%	95%	95%	95%
% of code violations corrected within 30 days of issuance of Notice of Violation	98%	100%	100%	100%	100%
% of non-1&2 family constructions plans reviewed	100%	100%	100%	100%	100%
% inspections completed on new construction projects.	100%	100%	100%	100%	100%
% of fire cause and responsible agent identified	100%	100%	100%	100%	100%

FIRE AND EMERGENCY SERVICES

BUDGET HIGHLIGHTS

The FY14 Approved Budget for the Fire Department ($12.8 million) reflects a reduction of $12,600 in heating fuels, which is not anticipated to impact operations. There are no other significant changes to Fire & Emergency Services in FY14.

CAPITAL BUDGET

D-27	Fire	Replacement of 1989 Ladder Truck	$200,000
D-28	Fire	Replace Mobile Data Terminals	$48,600
D-29	Fire	Upgrade Extrication Tools	$62,000

REVENUE and EXPENDITURE BUDGET

Fire & Emergency Services						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$29.5	$20.0	$30.0	$30.0	$30.0	$10.0	50.0%
Intergovernmental	$48.2	$36.0	$36.0	$36.0	$36.0	$0.0	0.0%
Total Revenues	$77.7	$56.0	$66.0	$66.0	$66.0	$10.0	17.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$11,396.7	$11,659.7	$11,790.0	$11,790.0	$11,817.5	$157.8	1.4%
Operating	$927.7	$994.3	$1,008.5	$995.9	$995.9	$1.6	0.2%
Total Expenditures	$12,324.4	$12,654.0	$12,798.5	$12,785.9	$12,813.4	$159.4	1.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$197.7	$205.9	$208.5	$208.5	$208.7	$2.8	1.4%
Fire Prevention	$525.6	$541.8	$552.6	$552.6	$553.8	$12.0	2.2%
Fire Suppression	$11,601.1	$11,906.3	$12,037.4	$12,024.8	$12,050.9	$144.6	1.2%
Total Expenditures	$12,324.4	$12,654.0	$12,798.5	$12,785.9	$12,813.4	$159.4	1.3%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Fire & Emergency Svcs.	187	187	187	187	187	0

GENERAL SUPPORT GROUP

MISSION

- Develop and deliver training programs that provide employees with the planning and decision-making skills to serve their customers in Athens-Clarke County as well as the skills and knowledge to help them be good problem solvers and conscientious stewards of government resources.
- Assist the leadership of the organization in identifying, developing, and implementing projects or initiatives, which strengthen and support the workforce's ability to perform effectively and efficiently.

GOALS

- Develop and facilitate supervisory, advanced supervisory, and management skills training, skill-based training, department requested training, and organizational knowledge training that meet and support the goals and objectives of the organization.
- Assess training needs to meet the training and development requirements of the organization.
- Respond to identified training needs and requests with custom-designed training programs that help to develop and improve the work skills of individuals, divisions, and departments.
- Assist in developing employee's organizational knowledge and understanding through a variety of communication methods that help employees to understand the ACCUG organization as well as the importance of their individual role.
- Be an exemplary customer service provider by focusing on what we can do for the customer by treating each customer special and unique; and by being proactive, positive, and professional.
- Within established deadlines, present project analysis and findings to the Manager's Office, which lead to effective decision making.

OBJECTIVES

- Conduct one 18-week Management Skills Training Program, one 14-week Supervisory Training Programs, two 5-week Advanced Training Programs, a minimum of twenty skill-based training programs, department and organizational knowledge training, specialized training per department request, a biennial Supervisory Certification program, and formal assessment of training needs.
- Biannually create, update, and distribute the training calendar and ACCUG organizational charts.
- Develop new training materials that incorporate best management practices, which meet the needs of employees and the goals of the organization; revise existing training course information to help employees with new challenges and work methods.
- Serve as a resource for creative solutions and ideas that will help employees to work smarter.
- Recognize employees' training accomplishments with individual class certificates, through the Professional Development Program, and the biennial Supervisory Certification Reception.
- Coordinate consultant-led training (including "Spanish in the Workplace" classes.)
- Meet project deadlines and the goals and objectives assigned by the Manager's Office.

GENERAL SUPPORT GROUP

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Number of programs and services delivered based on set objectives	100	100	100	100	100
Training programs and materials include best management practices and ACCUG values and philosophy	98	98	99	99	98
Meet project deadlines and objectives	100	100	100	100	100
Receive an average of 4.0 or higher (on a scale of 1 to 5, low to high) from 85% of program participants	100	100	100	100	100

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Budget for the Organizational Development Division of the General Support Group.

REVENUE and EXPENDITURE BUDGET

General Support Group						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$194.1	$211.1	$204.0	$204.0	$204.3	($6.8)	-3.2%
Operating	$19.1	$35.6	$35.7	$35.7	$35.7	$0.1	0.3%
Total Expenditures	$213.2	$246.7	$239.7	$239.7	$240.0	($6.7)	-2.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Organizational Dev.	$213.2	$246.7	$239.7	$239.7	$240.0	($6.7)	-2.7%
Total Expenditures	$213.2	$246.7	$239.7	$239.7	$240.0	($6.7)	-2.7%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Organizational Dev.	3	3	3	3	3	0	

HUMAN AND ECONOMIC DEVELOPMENT

MISSION

The Department of Human and Economic Development (HED) strives to improve and develop viable neighborhoods by providing decent housing, a suitable living environment, and expanding economic opportunity for low to moderate income individuals.

GOALS

- Provide accurate information, comprehensive research, and timely advice to the public, management, and staff in support of housing, economic development, and community development activities that are implemented to foster positive community outcomes.
- Increase affordable housing activity and production in Athens-Clarke County through an on-going and continuously updated strategic planning process that will result in greater funding opportunities, better community awareness of all housing programs/services available and stronger public/private partnerships.
- Help low-to moderate-income residents and the chronically unemployed overcome barriers to full-time, regular employment.
- Encourage the growth and establishment of the local small-to-medium sized businesses in order to encourage job creation.
- Improve the public health and welfare of Athens-Clarke County residents.
- Reduce homelessness in Athens-Clarke County.

OBJECTIVES

- Continue to improve administrative methods of operations/procedures that produce zero findings &/or corrective actions.
- Receive reimbursement from HUD within an average of fifteen days after disbursement of funds to CDBG funded organizations.
- Facilitate the acquisition/rehabilitation &/or new construction of five (5) owner-occupied affordable homes.
- Facilitate the acquisition/rehabilitation &/or new construction of six (6) affordable rental units.
- Provide program technical support to 10 new/existing businesses within seven (7) designated Opportunity Zones; 20 new jobs are expected to be created.
- Make two (2) Revolving Loans (RL's) that create or help retain three (3) full time equivalent jobs.
- Leverage two (2) RL's with $30,000 of private investment.
- Complete/close out five (5) Leisure Services public facility project(s).
- Continue to manage Supportive Housing Leasing grant that supports stabilization of homeless population. Provide staff support to/for newly created ACC Economic Development Dept.

HUMAN AND ECONOMIC DEVELOPMENT

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Number of findings from HUD which require corrective action.	0	0	0	0	0
Average numbers of days between HED grant disbursed to agency.	10	10	10	10	10
Number of owner-occupied homes-	70	80	66	32	35
Number of owner-occupied homes rehabed	67	78	60	26	30
Number of owner-occupied homes constructed	3	2	6	6	5
Number of affordable rental units	0	11	16	10	6
Opportunity Zone job creation	0	0	0	0	20
Number of loans generated by the Revolving Loan program.	6	6	3	3	2
Private Investment dollars & ratio	$380K 5:1	$645K 8:1	$75K 2:1	$75K 2:1	$30K 1:1
Completion of Public Facility projects	0%	0%	100%	100%	100%
Supportive Housing Leasing program to house the homeless.	813	816	684	530	657
Provide staff support to/for newly created ACC Economic Development Dept.	n/a	n/a	n/a	n/a	n/a

BUDGET HIGHLIGHTS

The Human Economic Development Department is responsible for administering the Housing & Urban Development (HUD) funded Community Development Block Grant (CDBG), the HOME Investment Partnership (HOME) program and the Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds.

The FY14 Budget for the CDBG program is $1,271,476, the same level of funding awarded in FY13. The FY14 Budget includes total program funding of $1,288,303 based on the allocation of $1,271,476, and program income of $16,827.

Based on the 2014 Action Plan approved by the Mayor and Commission on April 2, 2013, CDBG funds will be expended as follows:

Public Services	$185,000
Neighborhood Revitalization and Economic Development	191,827
Affordable Housing	555,000
Public Facilities & Improvements	102,181
Administration	254,295
Total	$1,288,303

The HUD appropriation for the HOME program for FY14 is $302,015. The FY14 entitlement for HOME is 476,304, the same level as FY13. However, the Mayor and Commission approved a voluntary grant reduction on April 2, 2013 of $175,000 for repayment of past non-performing HOME projects.

Based on the action plan, FY14 HOME funds will be used for the following activities:

Affordable Housing Construction	$271,814
Administration	30,201
Total	$302,015

Note: The Mayor and Commission, on April 2, 2013, approved a voluntary grant reduction of FY14 HOME funds of $175,000. As a result, the FY14 Budget for the HOME program is $302,015. The administration allocation will decrease by $17,429 (from $47,630) leaving $30,201 (or 10% of the annual allocation) for program and administration expenses.

The FY14 Supportive Housing allocation of $405,334 represents an increase of $65,673 from the FY13 level of $339,661.

Supportive Housing	$399,575
Administration	5,759
Total	$405,334

HUMAN AND ECONOMIC DEVELOPMENT

REVENUE and EXPENDITURE BUDGET

Human & Economic Development						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Intergovernmental	$2,572.6	$2,101.0	$2,013.0	$2,013.0	$2,013.0	($88.0)	-4.2%
Total Revenues	$2,572.6	$2,101.0	$2,013.0	$2,013.0	$2,013.0	($88.0)	-4.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$563.5	$533.2	$542.5	$542.5	$541.1	$7.9	1.5%
Operating	$1,993.7	$1,844.3	$1,753.5	$1,753.6	$1,754.2	($90.1)	-4.9%
Total Expenditures	$2,557.2	$2,377.5	$2,296.0	$2,296.1	$2,295.3	($82.2)	-3.5%
EXPENDITURES BY DIVISION (in $1,000's)							
H.E.D. Administration	$584.8	$582.6	$590.6	$590.7	$589.9	$7.3	1.3%
Grants & Programs	$1,972.4	$1,794.9	$1,705.4	$1,705.4	$1,705.4	($89.5)	-5.0%
Total Expenditures	$2,557.2	$2,377.5	$2,296.0	$2,296.1	$2,295.3	($82.2)	-3.5%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Human & Economic Dev.	9	8	8	8	8	0	

HUMAN RESOURCES

MISSION & GOALS

The Human Resources Department works as a team to provide effective service and vital information to employees, retirees, and the public with compassion, dignity and respect in a fair and equitable manner. Serving as a central source, our goal is to foster an environment for employees to succeed, develop, and enhance their careers with equal opportunity for all.

OBJECTIVES

- Maintain and administer the recruitment and selection process to meet human capital needs as an Equal-Opportunity Employer.
- Recommend and maintain a comprehensive and competitive compensation and benefits package through the use of internal reviews, wage studies and outside sources, in order to recruit and retain highly qualified employees.
- Maintain and administer the performance management program; continue training employees and management to improve the quality of performance evaluations.
- Reduce time to hire and improve customer service through the use of web-based applicant tracking and online application tools.
- Contain health care costs through review and analysis of claims and promotion of the Wellness Program to employees and retirees through increased participation in wellness screenings, fitness programs, lunch and learns, and nutrition and wellness classes.
- Administer the defined benefit pension program including the 401(a) segment of the pension program.
- Develop and present educational opportunities for the ACCUG workforce to help employees understand how their healthcare coverage works so they can begin to take more responsibility for their healthcare (education with basic health benefit terms).
- Develop and administer assessment centers and various testing for positions and promotions throughout the government to ensure merit-based selection and promotion.
- Continue to develop Risk Liability Assessments for every department, and to evaluate environmental risk assessments that correspond with our new legal pollution liability insurance policy.
- Reduce the employee on-the job injuries and vehicle accidents Government wide.
- Assist management in various human resources issues, with resolving disagreements among employees, supervisors and/or the general public.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Worker's Comp Claims Filed	160	149	165	180	180
Lawsuits	18	16	12	15	15
Liability Claims/Transactions	1,100	822	1047	1,000	1,000
Reclassification	13	13	0	0	10
Employment Application/Criminal History	9,428	13,802	5,439	7,000	8,000
Random Drug Testing	800	618	622	600	600
Payroll - # of Maintenance Entries	6,400	7,517	9,349	9,000	9,500
Health Risk Assessment/Wellness	500	600	650	700	800
Disciplinary Actions & Dismissals	125	122	133	125	125
Harassment/Discrimination Issues	5	4	11	5	5

HUMAN RESOURCES

BUDGET HIGHLIGHTS

The Human Resources FY14 General Fund Budget reflects a reduction of $24,100. This reduction will transfer a portion of salary and benefits for a fulltime position from the General Fund to the Self-Funded Health Insurance Fund to properly allocate administrative costs.

Human Resources also manages three self-funded insurance programs. These include self-funded liability and worker compensation ($2.7 million), employee health insurance ($12.3 million) and retiree health insurance ($3.2 million).

REVENUE and EXPENDITURE BUDGET

Human Resources						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Other	$17.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$17.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,391.8	$1,465.0	$1,455.2	$1,455.2	$1,457.7	($7.3)	-0.5%
Operating	$477.4	$513.6	$510.6	$510.6	$510.6	($3.0)	-0.6%
Total Expenditures	$1,869.2	$1,978.6	$1,965.8	$1,965.8	$1,968.3	($10.3)	-0.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$220.2	$241.4	$228.7	$228.7	$228.9	($12.5)	-5.2%
Employment & Payroll	$701.8	$729.1	$732.7	$732.7	$734.0	$4.9	0.7%
Compensation & Benefits	$947.2	$1,008.1	$1,004.4	$1,004.4	$1,005.4	($2.7)	-0.3%
Total Expenditures	$1,869.2	$1,978.6	$1,965.8	$1,965.8	$1,968.3	($10.3)	-0.5%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Human Resources	20	20	20	20	20	0

INDEPENDENT AGENCIES

MISSION

The FY14 Budget includes $3,344,100 from the General Fund to support Independent Agencies. A total of $1,714,200 is included in the Hotel/Motel Tax Special Revenue Fund for Independent Agencies. Project Safe is budgeted to receive $26,000 in FY14 from fine revenues designated for victim assistance programs. In FY13, the Mayor and Commission approved the creation of the Economic Development Department within the Athens-Clarke County Unified Government. With the creation of this department, ACCUG will no longer fund the Economic Development Foundation.

General Fund		FY14
Health Department		$ 871,354
Northeast Georgia Mental Health (Advantage Behavioral)		163,027
Department of Family & Children Services		167,600
Athens Regional Library		1,719,419
Council on Aging (operating & capital)		286,298
Athens Neighborhood Health Center		100,000
Athens Cultural Affairs Commission		12,000
Community Connection		24,402
	Subtotal	$ 3,344,100
Hotel/Motel Tax Special Revenue Fund		
Classic Center Operating		$ 1,085,800
Convention & Visitors Bureau		628,400
	Subtotal	$ 1,714,200
Special Programs and Initiatives Fund		
Project Safe		$ 26,000
	TOTAL	$ 5,084,300

Indigent Defense Services in FY14: Since FY05, ACCUG has contracted with the State's Circuit Public Defenders Council for indigent defense services. Funding for indigent defense in FY14 is estimated to be $1,520,558, an increase of 3.5% or $51,427 compared to the FY13 funding level. The increase requested in FY14 is primarily to increase one part-time Attorney to a full-time position.

Additional information on the Government's funding of Independent Agencies from the General Fund and Hotel/Motel Tax Special Revenue Fund is provided in Section "F" of this document.

JUVENILE COURT

MISSION

The purpose of Georgia's Juvenile Courts is to protect the well-being of children, to provide guidance and control conducive to a child's welfare and the best interests of the state, and to secure, as nearly as possible, care equivalent to parental care for a child removed from the home.

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community.

GOAL

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community within the bounds of the resources provided by the Athens-Clarke County Government.

OBJECTIVES

- Provide all parties with an opportunity for a fair hearing according to the requirements of law.
- Provide all parties with an opportunity for legal representation as required by law.
- Dispose of cases in a timely fashion.
- Protect the needs of youth referred to the court while promoting the safety of the Community.

PERFORMANCE MEASURES

	Actual			Forecast	
	CY10	CY11	CY12	CY13	CY14
All Case Types	1454	1267	1349	Forecasts not available	
Delinquent cases filed	638	537	581		
Delinquent cases disposed	574	521	615		
Unruly Cases Filed	306	252	305		
Unruly Cases Disposed	285	210	308		
Traffic Cases Filed	94	80	67		
Traffic Cases Disposed	70	39	30		
Deprivation Cases Filed	354	327	333		
Deprivation Cases Disposed	261	193	157		
Termination of Parental Rights Filed	18	31	35		
Termination of Parental Rights Disposed	16	16	29		
Special Proceedings filed	44	40	28		
Special Proceedings Disposed	26	7	19		

JUVENILE COURT

BUDGET HIGHLIGHTS

The FY14 Approved Budget for Juvenile Court reflects the Court proposed reduction of $2,500 for part-time Associate Judge hours (from $24,888 to $22,388). There are no significant changes in the FY14 Budget for Juvenile Court.

REVENUE and EXPENDITURE BUDGET

Juvenile Court						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Intergovernmental	$53.1	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
Total Revenues	$53.1	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$233.6	$287.0	$291.0	$288.5	$288.9	$1.9	0.7%
Operating	$110.6	$76.0	$76.0	$76.0	$76.0	$0.0	0.0%
Total Expenditures	$344.2	$363.0	$367.0	$364.5	$364.9	$1.9	0.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Juvenile Court	$344.2	$363.0	$367.0	$364.5	$364.9	$1.9	0.5%
Total Expenditures	$344.2	$363.0	$367.0	$364.5	$364.9	$1.9	0.5%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Juvenile Court	4	4	4	4	4	0	

LEISURE SERVICES

MISSION

The mission of the Athens-Clarke County Leisure Services Department is to build a healthier and more livable community by creating opportunities to learn, to create and to play in quality parks, programs and facilities that are valued by the public.

GOALS

- Ensure financial sustainability to maintain quality programs and services
- Sustain and develop recreation, cultural and natural resources
- Enhance internal communication, operations and staff development
- Improve programs, services and external communication

OBJECTIVES

- Review program pricing methodology and recommend changes where needed
- Review current scholarship program and recommend changes where needed
- Review current Ordinance, policies and procedures, park rules and regulations, and recommend changes where needed
- Continue to develop a comprehensive programming plan to maximize staff and facility resources

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Buildings/structures and facilities maintained	55	55	55	57	57
Acres managed/maintained	2,122	2,122	2,122	2,132	2,429
Volunteer hours received*	7,000	7,400	7,775	8,150	60,000
Dollar value of volunteer hours received*	$52,000	$55,500	$58,900	$61,845	$1,307,400
Pool patrons	14,500	14,700	20,007	25,000	26,100
Scholarship enrollees	3,075	3,383	3,634	3,900	4,150
Amount of scholarship discount	167,611	175,984	200,973	221,000	243,000

*Note: FY14 forecast shows a significant change due to a change in reporting methodology.

BUDGET HIGHLIGHTS

The FY14 Budget includes the funding needed for a full year of operations for the Tennis Center. The budget for the Tennis Center includes one fulltime and two part-time positions and related operating expenses for the facility totaling $167,000. The operating costs for the Tennis Center will be offset by $48,400 of anticipated revenue for a net cost of $88,600 in FY14. The Budget also includes a full year of funding for the expansion of East Athens Community Park ($126,200). Both of these facilities were funded from the SPLOST program.

The FY14 Budget includes a new Art Immersion Workshop program at the Lyndon House Arts Center. The additional $6,600 of expenses for the workshop will generate $23,700 of participant fees in FY14. The Commission also approved an additional $8,500 to install lightning detectors at some Leisure Services facilities.

LEISURE SERVICES

The Budget also reflects $25,800 in reductions to current services. These include eliminating field trips for six summer day camps ($7,800) and reducing janitorial contract services at the Morton Theatre and Lyndon House Arts Center ($18,000). In addition, five positions and related costs totaling $455,300 will be transferred from the Leisure Services Department to the Central Services Department to centralize building maintenance services for all ACCUG facilities.

CAPITAL BUDGET

D-30	Leisure Serv	Replace Maintenance and Program Equip	$43,600
D-46	Leisure Serv	Existing Facilities - Renov. & Improv.	$225,000
D-49	Leisure Serv	Pool Renovations	$27,700

LEISURE SERVICES

REVENUE and EXPENDITURE BUDGET

Leisure Services	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	COMMISSION $ CHG over/under 13 BUD	COMMISSION % CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$832.6	$888.5	$954.1	$954.1	$954.1	$65.6	7.4%
Intergovernmental	$9.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$21.4	$10.0	$10.0	$10.0	$10.0	$0.0	0.0%
Total Revenues	$863.7	$898.5	$964.1	$964.1	$964.1	$65.6	7.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$5,043.4	$5,277.5	$5,114.5	$5,104.4	$5,118.1	($159.4)	-3.0%
Operating	$2,010.8	$2,126.8	$2,088.2	$2,004.2	$2,016.3	($110.5)	-5.2%
Total Expenditures	$7,054.2	$7,404.3	$7,202.7	$7,108.6	$7,134.4	($269.9)	-3.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$880.7	$936.3	$951.6	$944.6	$946.1	$9.8	1.0%
Arts & Nature	$1,672.3	$1,748.5	$1,669.1	$1,660.8	$1,671.6	($76.9)	-4.4%
Park Services	$2,313.9	$2,421.2	$2,155.7	$2,077.7	$2,088.1	($333.1)	-13.8%
Recreation	$2,187.3	$2,298.3	$2,426.3	$2,425.5	$2,428.6	$130.3	5.7%
Total Expenditures	$7,054.2	$7,404.3	$7,202.7	$7,108.6	$7,134.4	($269.9)	-3.6%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Leisure Services	77	78	73	73	73	-5

MAGISTRATE'S COURT

MISSION

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed claims or approving mutual settlements in cases involving:

(a) Civil claims up to $15,000.00;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day/seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the trial, sentencing, and probation revocations hearings in cases involving misdemeanor deposit account fraud ("bad checks") up to $1500.

GOALS AND OBJECTIVES

Goal #1
Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1
(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to strive to decrease clerical errors and omissions below 5% and to reduce errors on Statement of Claims, Dispossessory Warrants and Warrant Applications below 6%.

Goal #2
Continue to seek input both internally from clerk's staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

MAGISTRATE'S COURT

Objective #2

(a) Continue to hold quarterly staff meetings and receive input from the judges and clerk's staff on court policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the training of new police officers and sheriff's deputies on court procedures.
(d) Maintain open communication and coordination with all law enforcement.

Goal #3

Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3

(a) Maintain and update the court's webpage to ensure public access to information about the Court, including links to frequently requested forms.
(b) Utilize the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue to use ILEADS for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Expand use of e-filing through Court into other civil areas.

Goal #4

Implement the existing plan for document imaging project and develop a new case management system with SPLOST funds.

Objective #4

(a) Work with new Court Administrator to implement the imaging project for all docket books and files stored offsite.
(b) Develop new case management system for garnishments, as well as criminal record keeping in coordination with court, jail and law enforcement staff.

MAGISTRATE'S COURT

PERFORMANCE MEASURES

	Actual			Forecast	
	2010	2011	2012	2013	2014
Goal #1					
Warrant Application Filings	473	513	447	590	777
Criminal Arrest Warrants	7,500	7,626	7,913	8,310	8,725
Search Warrants	246	306	296	345	400
Criminal Hearings	4,269	4,216	4,133	4,325	4,700
Civil Filings	5,574	6,343	6,058	6,475	7,000
Civil Hearings	696	701	2,008	2100	2500
Garnishment Answers		4,344	4,231	4,400	4,600
Goal #2 - Staff/Community Meetings	85%	85%	85%	90%	90%
Goal #3 - Technology					
Web Site (Home Page Views)	0	12,191	13,466	14,500	15,500
Arrests Warrants by EWI	40	2,177	3,672	4,000	5,000
Search Warrants by EWI	0	20	15	100	200
E-Filing	88	210	440	550	690
Goal #4 - Imaging & Scanning	0	0	0	100%	100%
Financials (transactions in dollars)	$1,397,495	$1,458,666	$1,406,597	$1,462,861	$1,534,004

MAGISTRATE'S COURT

BUDGET HIGHLIGHTS

There are no significant changes to the FY14 Budget for Magistrate Court.

REVENUE and EXPENDITURE BUDGET

Magistrate's Court						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$331.4	$300.0	$330.0	$330.0	$330.0	$30.0	10.0%
Total Revenues	$331.4	$300.0	$330.0	$330.0	$330.0	$30.0	10.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$600.0	$680.7	$675.4	$675.4	$676.9	($3.8)	-0.6%
Operating	$55.4	$51.1	$54.1	$54.1	$54.0	$2.9	5.7%
Total Expenditures	$655.4	$731.8	$729.5	$729.5	$730.9	($0.9)	-0.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$429.2	$438.2	$436.8	$436.8	$437.7	($0.5)	-0.1%
Judge's Office	$226.2	$293.6	$292.7	$292.7	$293.2	($0.4)	-0.1%
Total Expenditures	$655.4	$731.8	$729.5	$729.5	$730.9	($0.9)	-0.1%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Magistrate's Court	10	11	11	11	11	0	

MANAGER'S OFFICE

MISSION & GOALS

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCUG Charter dictates the authority and the responsibility of the Manager.

FY14 GOALS/OBJECTIVES

During FY14, the Manager's Office will focus on the following goals and objectives:

1. Guide the organization through the current economic climate to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
2. Continue to monitor and evaluate both short-term and long-term financial projections to develop recommendations to meet potential operational challenges and/or opportunities.
3. Evaluate budgetary resources to determine the possibility of implementing Transit System Development Plan components which will be brought forward as part of the budget cycle.
4. Continue the management of the SPLOST 2011 Program.
5. Monitor the closeout phase of SPLOST IV, 2000, and 2005 Programs.
6. Support the Public Utilities Department in the completion of the water reclamation facility upgrades and the management of the Enterprise Fund to ensure adequate system revenues and bond ratio coverages.
7. Support the Public Utilities Department in the implementation of the Advanced Metering Infrastructure (AMI) Project.
8. Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts and the expansion of the landfill to meet community needs.
9. Continuing monitoring the blight elimination program in conjunction with the Human and Economic Development Department (HED) and the Community Protection Division (CPD) of the Building Inspections and Permit Department.
10. Continue monitoring the Building Inspections and Permit Department cost center to determine appropriate staffing and operating costs that reflect building activities within the community.
11. Work with HED to develop internships and youth employment opportunities for at-risk youth using a funding source like CDBG program funds as an incentive.
12. Support the work of the Mayor-appointed task force charged with developing a comprehensive economic development strategic plan.
13. Continue to evaluate space needs for all ACCUG operations and use the Courthouse assessment study to develop a specific plan for Courthouse space needs for Mayor and Commission approval.
14. Monitor ACCUG's ability to maintain competitive market wage adjustments to retain employees.
15. Continue coordinating American Recovery and Reinvestment Act (ARRA) grant activities in conjunction with recipient ACCUG departments.
16. Continue to work with Oconee County to implement the requirements of the Memorandum of Understanding (MOU) for the development of the Orkin site for the location of the Caterpillar facility.

BUDGET HIGHLIGHTS

For FY14, the Commission has approved transferring the Public Information cost center, including two fulltime positions, from the Mayor's Office to the Manager's Office.

MANAGER'S OFFICE

REVENUE and EXPENDITURE BUDGET

Manager's Office	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	COMMISSION $ CHG over/under 13 BUD	COMMISSION % CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$627.7	$633.5	$613.4	$613.4	$794.7	$161.2	25.4%
Operating	$39.8	$42.4	$46.5	$46.5	$105.4	$63.0	148.6%
Total Expenditures	$667.5	$675.9	$659.9	$659.9	$900.1	$224.2	33.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Manager's Office	$667.5	$675.9	$659.9	$659.9	$692.1	$16.2	2.4%
Public Information	$0.0	$0.0	$0.0	$0.0	$208.0	$208.0	--
Total Expenditures	$667.5	$675.9	$659.9	$659.9	$900.1	$224.2	33.2%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Manager's Office	5	5	5	5	5	0
Public Information	0	0	0	0	2	2

Note: In addition to the positions noted above, three positions provide support for SPLOST program administration and are funded by the SPLOST Capital Project Fund.

MAYOR AND COMMISSION

MISSION

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Public Information Office
The Public Information Office provides clear and open communications to the citizens of Athens-Clarke County about the Unified Government's goals, activities, and services.

Clerk of Commission
The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

GOALS

- To continue to improve e-Government services to citizens through www.athensclarkecounty.com and other electronic communications programs.
- To evaluate the communications programs of the Unified Government to ensure the PIO budget is being used effectively and citizens are informed of the services and activities of the government.
- To continue to provide relevant, useful programming on ACTV –Channel 7.

OBJECTIVES

Public Information Office

- Research the options for updating ACTV – Channel 7 systems and technology, including a new Bulletin Board System, new technology for broadcast capabilities, and enhanced video production capacity.
- Implement the approved pilot Citizen Request Tracker module of www.athensclarkecounty.com.
- Work with departments to refine the electronic payment systems on www.athensclarkecounty.com.
- Evaluate ways to ensure citizens without access to the internet have viable means to access Unified Government services and activities.

MAYOR AND COMMISSION

BUDGET HIGHLIGHTS

For FY14, the Commission has approved transferring the Public Information cost center, including two fulltime positions, from the Mayor's Office to the Manager's Office.

The Public Information Office requested to convert a part-time office assistant position to a fulltime Public Information Technician. This request was not approved.

REVENUE and EXPENDITURE BUDGET

Mayor and Commission						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$618.7	$632.6	$666.7	$627.0	$487.5	($145.1)	-22.9%
Operating	$79.6	$79.5	$91.2	$80.6	$21.7	($57.8)	-72.7%
Total Expenditures	$698.3	$712.1	$757.9	$707.6	$509.2	($202.9)	-28.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Mayor	$131.1	$131.3	$132.7	$132.7	$132.8	$1.5	1.1%
Public Information Office	$214.2	$214.6	$258.1	$207.8	$0.0	($214.6)	-100.0%
Commission	$219.2	$228.0	$227.0	$227.0	$227.0	($1.0)	-0.4%
Clerk of Commission	$133.8	$138.2	$140.1	$140.1	$149.4	$11.2	8.1%
Total Expenditures	$698.3	$712.1	$757.9	$707.6	$509.2	($202.9)	-28.5%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Mayor	1	1	1	1	1	0	
Public Information	2	2	3	2	0	-2	
Clerk of Commission	2	2	2	2	2	0	

Note: The Mayor and 10 Commissioners are part-time positions so are not reflected in the full-time authorized numbers.

MUNICIPAL COURT

MISSION

The mission of the Municipal Court is to fairly and efficiently adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government of Athens-Clarke County.

GOALS

The Municipal Court's goals are to:

- Apply the law fairly, impartially, and efficiently.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Treat all who have business before the Court with courtesy.
- Through all of these goals, to engender public confidence in and respect for the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

OBJECTIVES

- To select, install, and implement a new case management system that will better manage the Court's caseload; that will integrate into our web-based ticket payment system; that will interface with the Sheriff's, Police Department's, Probation Department's, Solicitor General's, District Attorney's, Clerk of Superior and State Court's; and the Department of Driver Services' computer systems; that will allow paper-on-demand workflow; and that will allow video conferencing.

- To improve a new computer and web-based calendaring system created by CIS that helps reduce the errors inherent in the currently used, but outmoded, manual court date scheduling system.

PERFORMANCE MEASURES

No performance measures have been submitted.

BUDGET HIGHLIGHTS

There are no significant changes to the FY14 Budget for Municipal Court.

MUNICIPAL COURT

REVENUE and EXPENDITURE BUDGET

Municipal Court						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$235.8	$247.1	$260.2	$260.2	$260.2	$13.1	5.3%
Total Revenues	$235.8	$247.1	$260.2	$260.2	$260.2	$13.1	5.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$533.5	$539.4	$535.0	$535.0	$537.1	($2.3)	-0.4%
Operating	$80.6	$48.1	$48.1	$48.1	$48.1	$0.0	0.0%
Total Expenditures	$614.1	$587.5	$583.1	$583.1	$585.2	($2.3)	-0.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$456.3	$432.8	$426.8	$426.8	$427.7	($5.1)	-1.2%
Judge's Office	$157.8	$154.7	$156.3	$156.3	$157.5	$2.8	1.8%
Total Expenditures	$614.1	$587.5	$583.1	$583.1	$585.2	($2.3)	-0.4%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Municipal Court	10	10	10	10	10	0	

OTHER FINANCING USES

MISSION

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

BUDGET HIGHLIGHTS

Other Financing Uses & Transfers Out

The FY14 Budget includes the following transfers:

	Budget
General Fund to:	
Emergency Telephone (E911) Special Revenue Fund	$ 741,816
Grants Special Revenue Fund (operating grants)	159,400
Special Programs Fund	79,800
Building Inspection Special Revenue Fund	35,952
Athens Public Facilities Authority Fund	502,100
Airport Enterprise Fund	190,577
Transit Enterprise Fund	1,831,745
Subtotal Operating Transfers	$ 3,541,390
General Fund to:	
General Capital Projects Fund	$ 3,207,100
Economic Development Capital Projects Fund	25,000
Subtotal Capital Transfers	$ 3,232,100
Total General Fund Transfers	$ 6,773,490
Sheriff Inmate Special Revenue Fund to:	
General Fund	$ 25,000
Landfill Enterprise Fund to:	
Solid Waste Enterprise Fund	$ 141,000
Total All Funds	$ 6,939,490

The FY14 Operating Budget includes the local match for operating grants. The match for capital grants is included in the Capital Budget.

OTHER FINANCING USES

EXPENDITURE BUDGET

Other Financing Uses/Transfers Out						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$5,845.9	$6,626.7	$6,814.0	$6,714.0	$6,773.5	$146.8	2.2%
Sheriff Inmate Fund	$44.6	$25.0	$25.0	$25.0	$25.0	$0.0	0.0%
Gen. Capital Projects Fund	$223.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Landfill Enterprise Fund	$195.1	$133.0	$141.0	$141.0	$141.0	$8.0	6.0%
Transit Fund	$64.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Fleet Replacment Fund	$1.3	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Expenditures	$6,374.3	$6,784.7	$6,980.0	$6,880.0	$6,939.5	$154.8	2.3%

OTHER GENERAL ADMINISTRATION

MISSION

Other General Administration includes responsibilities and expenses not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

BUDGET HIGHLIGHTS

Funding included in the General Fund Other General Administration: Health insurance for retirees (or Other Post-Employment Benefits – OPEB) at $2.7 million – down $1.0 million from the FY13 level; $744,300 for the Self-Funded General Liability program, up from the FY13 level of $700,600; $115,600 for the Government's participation in the Northeast Georgia Regional Commission; and $100,000 for auditing and accounting fees. Funding for the Holiday Luncheon for employees and retirees ($15,000) is included for FY14. Other General Administration also includes the Government's dues and memberships to the following organizations:

	FY14 ESTIMATE
Association County Commissioners of Georgia	$ 8,100
Georgia Municipal Association	21,000
Athens Area Chamber of Commerce	4,000
National Association of Counties	2,100
Oconee River Resource Commission	750
Georgia Forestry Commission	3,300
Total	$ 39,250

The Budget includes an operating contingency of $1.0 million, the same as FY13. The operating contingency of $1.0 million is approximately 1% of the total General Fund operating budget.

Included in this year's budget for the General Fund is $100,000 to provide support for emergency medical services through a contract with Athens Regional Medical Center.

The Budget also includes $606,300 in the General Fund and $201,800 in the Other Funds to fund the government's Performance Management Program. The Performance Management Program portion of the pay adjustment is designed to reward and retain current employees who meet the highest levels of performance and will be added to department budgets based on the department's proportional share of total ACCUG FY14 salaries. This is the first year since FY09 that this program has been funded.

The FY14 Budget continues a reduction of $212,000 for vacancy savings, similar to FY13. The funds for this reduction will come from allowing vacant positions to remain unfilled for a period of not more than 90 days. Public Safety positions will be refilled earlier than other positions to insure that the staffing level requirements are maintained. The Manager's Office will review all vacancies and determine when positions are to be filled.

OTHER GENERAL ADMINISTRATION

Other General Administration in the Hotel-Motel Tax Fund includes the appropriation of $.01 of the $.07 tax for the following activities:

Community Events Programs (in partnership with ADDA)	$ 60,000
Mayor's Community Improvement Program	20,000
Athens Heritage Foundation – Insurance for Lyndon House Exhibits	1,200
Tourism Improvement Marketing and Other Activities	25,000
Subtotal Operating Budget	$ 106,200
Community Events Programs (Capital for current services) (D-138)	$ 30,000
College Avenue Parking Deck Life-Cycle Program (D-45)	40,000
Total Operating and Capital Budgets	$ 176,200

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) are payments to the General Fund for administrative overhead expenses. This amount in FY14 is $2,090,500, $99,500 more than FY13. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the Enterprise Fund Budgets is the depreciation expense for capital assets owned by each Enterprise Fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY14 is $17.4 million, $769,200 more than the FY13 level.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for FY14 is estimated to be $2.7 million, $111,300 less than FY13, based on current claims for worker's compensation, general liability and the current cost of insurance. The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $12.3 million in FY14. This is a reduction of $338,500 from the FY13 Budget.

OTHER GENERAL ADMINISTRATION

EXPENDITURE BUDGET

Other General Admin.	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	COMMISSION $ CHG over/under 13 BUD	COMMISSION % CHG over/under 13 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$4,549.6	$5,691.7	$5,655.1	$5,674.6	$5,443.1	($248.6)	-4.4%
Hotel/Motel Tax Fund	$90.9	$106.2	$106.2	$106.2	$106.2	$0.0	0.0%
CDBG Fund	$2.7	$3.1	$7.2	$7.2	$7.2	$4.1	132.3%
Emergency Telephone Fund	$2.8	$125.2	$118.8	$118.8	$118.8	($6.4)	-5.1%
HOME Grant Fund	$0.5	$0.6	$0.7	$0.7	$0.7	$0.1	16.7%
Grants Fund	$35.1	$27.5	$22.2	$22.2	$22.2	($5.3)	-19.3%
Alt. Dispute Res. Fund	$12.1	$11.7	$10.5	$10.5	$10.5	($1.2)	-10.3%
Special Programs Fund	$35.5	$43.1	$40.3	$40.3	$40.3	($2.8)	-6.5%
Building Inspection Fund	$58.5	$58.6	$54.1	$54.1	$54.1	($4.5)	-7.7%
Econ. Development Fund	$30.0	$0.0	$0.0	$0.0	$0.0	$0.0	--
Gen. Capital Projects Fund	$6.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Airport Fund	$553.0	$557.5	$562.9	$562.9	$562.9	$5.4	1.0%
Landfill Fund	$829.4	$742.7	$1,454.7	$1,454.7	$1,454.7	$712.0	95.9%
Transit Fund	$2,265.1	$1,939.7	$2,079.0	$2,079.0	$2,079.0	$139.3	7.2%
Water & Sewer Fund	$8,021.3	$16,074.8	$16,085.6	$16,085.6	$16,085.6	$10.8	0.1%
Solid Waste Fund	$546.7	$556.2	$539.5	$539.5	$539.5	($16.7)	-3.0%
Storm Water Utility	$534.6	$533.9	$532.9	$532.9	$532.9	($1.0)	-0.2%
Internal Support Fund	$59.5	$61.0	$54.7	$54.7	$54.7	($6.3)	-10.3%
Fleet Management Fund	$123.9	$140.8	$60.8	$60.8	$60.8	($80.0)	-56.8%
Fleet Replacement Fund	$155.1	$90.0	$90.0	$90.0	$90.0	$0.0	0.0%
Self Funded Insur. Fund	$2,203.3	$2,424.3	$2,312.9	$2,312.9	$2,312.9	($111.4)	-4.6%
Self Funded Health Fund	$11,442.1	$12,253.8	$11,886.5	$11,886.5	$11,886.5	($367.3)	-3.0%
Total Expenditures	$31,557.9	$41,442.4	$41,674.6	$41,694.1	$41,462.6	$20.2	0.0%

CAPITAL BUDGET

D-52	Other Gn Adm	Capital Contingency	$25,000
D-81	Other Gn Adm	Public Art Program	$13,700
D-90	Other Gn Adm	Economic Development Capital Program	$25,000

PLANNING AND ZONING

MISSION

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

GOALS

- Maintain a high level of accuracy and efficiency in the administration of the Plans Review Process, as well as in the processing of zoning decisions and appeals, and Historic Preservation related issues.
- Promote a long-range view of community planning, and assist the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies.
- Expand and routinely maintain a government-wide GIS system, and promote the integration of GIS technology into appropriate governmental functions.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

OBJECTIVES

- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.
- Afford all customers prompt, courteous, and impartial service.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department.

PLANNING AND ZONING

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Zoning Permits issued	560	550	595	678	700
Rezoning Requests (all types)	18	20	12	43	25
Variance Requests	20	20	11	11	15
Final subdivision plats	80	75	60	56	65
Preliminary subdivision plats	3	2	3	1	3
Historic Preservation Requests - Staff and Historic Preservation Commission review	76	75	115	101	110
Site and/or Building Plans submitted through Plans Review	260	260	231	260	275
Sign Permits Issued	58	80	215	197	175
Home Occupation Permits issued	300	240	277	251	250
Customer Service Hours (phone/walk-ins)	3,200	3,200	3,400	3,500	3,600

BUDGET HIGHLIGHTS

The Planning and Zoning Department is funded in the General Fund and through two grants, a transportation planning grant and a transit planning grant. FY14 funding for these federal grants is anticipated to increase from $702,000 to $762,000. In addition, the Building Inspection Special Revenue Fund provides funding for one planner position in the Department.

The FY14 General Fund Budget for Planning will add new fees and increases to existing fees. These changes are intended to recover 25% of the cost of planning services being provided. The new/increased fees are expected to generate $10,500 of additional revenue. Total revenue from fees for the Planning and Zoning Department are estimated to be $49,500 for FY14.

PLANNING AND ZONING

REVENUE and EXPENDITURE BUDGET

Planning & Zoning						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$54.4	$49.5	$49.5	$49.5	$49.5	$0.0	0.0%
Intergovernmental	$171.2	$561.6	$609.6	$609.6	$609.6	$48.0	8.5%
Bldg. Insp. Fund Suppt.	$77.7	$81.7	$76.7	$76.7	$76.9	($4.8)	-5.9%
Total Revenues	$303.3	$692.8	$735.8	$735.8	$736.0	$43.2	6.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,275.9	$1,293.2	$1,302.4	$1,302.4	$1,296.8	$3.6	0.3%
Operating	$98.4	$580.8	$695.1	$693.6	$693.2	$112.4	19.4%
Total Expenditures	$1,374.3	$1,874.0	$1,997.5	$1,996.0	$1,990.0	$116.0	6.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Planning & Zoning	$1,374.3	$1,874.0	$1,997.5	$1,996.0	$1,990.0	$116.0	6.2%
Total Expenditures	$1,374.3	$1,874.0	$1,997.5	$1,996.0	$1,990.0	$116.0	6.2%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Planning & Zoning	21	20	20	20	20	0

POLICE SERVICES

MISSION

Our mission, as a nationally accredited law enforcement agency, is to form partnerships with law abiding persons which result in every neighborhood being safer as residents enjoy a higher quality of life.

VISION

Our vision is to eliminate crime, the fear of crime and general disorder in our communities.

VALUES

Our values include respecting the dignity and worth of all people as we establish ethically based problem-solving partnerships with our neighborhood residents and the community at large while adhering to all Peelian Policing Principles.

ACTION PLAN

Therefore, our budget service plan is designed to reduce victimization throughout our venue, to ensure institutionalization of Leadership in Police Organizations (LPO) and Problem Solving Principles, and to adhere to the Rule of Law.

GOALS

Promote the vision, leadership and management required for shared responsibility with the citizenry by institutionalizing Leadership in Police Organizations training and philosophy, Community Oriented Policing, and Problem-Solving in partnership with the citizenry to ensure continuous police systems improvement by:

- Reducing Part I Violent Crime in calendar year 2013 to below the calendar 2010 results.
- Reducing total Part I Crime by 3% in calendar year 2013 (FY 13-14) in comparison with 2011.
- Providing for our employees a work environment that is sensitive to their needs, and conducive to the accomplishment of the highest quality of work.
- Assign a staff asset to the “Plan Review” conducted by Athens-Clarke County Planning Department.
- Develop, implement and sustain a WDS-based condition of bond/no bond process.
- Improving the social media communication interfaces with citizenry in a measurable mode.
- Maintaining the sworn staff attrition rate below 8% for FY14.
- Maintaining the civilian staff attrition rate (other than Communications personnel) below 8% for FY14.
- Maintaining the 911 Communications Center attrition rate below 10% for FY 14. (National attrition average for similar sized agencies is 20%)
- Attaining a minimum of 9,000 annual hours of work from recruited volunteers (interns, advocates, seniors, etc.) during FY14.
- Improving the quality of life in every neighborhood via police-citizen partnership based on the principles of LPO, continuous improvement and shared responsibility.
- Continuing the implementation and institutionalization of the LPO principles in the ACCPD.
- Reducing the opportunities for crime and reducing the fear of crime through assigning staff to specific business and residential association meetings to proactively prevent crime through “shared responsibility” endeavors.
- Establish a juvenile investigator during FY14.
- Actively conduct with federal, state and local resources initiatives designed to lower the illegal possession and usage of firearms, gang participation, and impaired driving.
- Actively conduct with federal, state and local resources anti-drug initiatives designed to lower the illegal sale and possession of controlled substances as well as the abuse of prescription medications.

POLICE SERVICES

OBJECTIVES

- Develop, implement and sustain a fully operational and interactive Crime Analysis Unit (CAU) that supports and integrates into the Field Operations Bureau in a measurable mode.
- Develop, implement and sustain a performance management system that produces appropriate performance evaluations.
- Continue the emphasis on developing redundancies to eliminate failure points within the integrated justice mobile field reporting system. This system must properly provide continuous support and enhance crime analysis, the Early Personnel Warning System, Anti-Biased Based Policing Procedures, and other data driven systems required to lead a nationally accredited, medium-sized police department.
- Implement the optimal schedule and geographical placement of all personnel and resources to respond appropriately to all citizen concerns given personnel and operational allocation constraints.
- Ensure that police majors and captains are utilizing varied tools to problem solve “repeat offender” and “repeat location” areas of interest (AOIs) to prevent multiple and serial victimization of one or more individuals by an offender(s).
- Ensure that police majors and captains are actively addressing areas of interest (AOIs) associated with “repeat call” incidents and sites with tools beyond solely the “arrest solution.”
- Ensure the Centralized Criminal Investigation (CCI) continues to maintain and support a “targeting” system aimed at repeat offenders who, as a class, commit five (5) to eight (8) additional crimes after warrants have been issued for their arrest. CCI is to focus its efforts along the lines of the Safe Neighborhood federal initiative in an attempt to arrest annually, at a minimum, the 240 most violent felons and habitual property criminals and/or illegal drug suppliers impacting ACC.
- During FY14 assign a police sergeant to specifically coordinate the ACC Safe Neighborhood Initiative and report directly to the Assistant Chief of Field Operations.
- Implement, in partnership with the Clarke County School District (CCSD), an enhanced school safety plan for each CCSD facility.
- Implement, in partnership with the Clarke County School District, a School Bus Stop Arm Initiative.
- Implement an Automatic License Plate Reader Initiative.
- Expand the In-Car Camera System by twenty (20) units.
- If personnel staffing allows, implement a DUI Task Force.

POLICE SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Calls Received via 911	123,861	108,827*	135,060	141,813	148,903
* Reporting system error in April/June 2011					
Citations Issued	35,547	34,806	33,325	33,000	32,400
UTC Only	31,985	31,363	30,648	30,700	30,500
Red Light Camera	3,562	3,443	2,677	2,300	1,900
Motor Vehicle Accidents/MVA Reports	5,223	4,864	4,837	4,600	4,400
Motor Vehicle Accidents with Injury	888	868	894	880	880
Motor Vehicle Accidents with Injury (Citation Issued)	N/A	N/A	N/A	(+/-) 880	(+/-) 880
Motor Vehicle Accidents with Fatality	16	14	7	10	10
Incident Reports Written	20,750	19,891	20,932	21,000	21,000
Arrests Made	5,733	5,677	5,432	5,300	5,200
Total Part I Crimes Investigated	5,566	5,281	5,411	5,300	5,200
Part I Crimes Investigated	2,617	2,669	2,797	2,900	3,000
Actual Part I Crimes (excludes “Unfounded”)	5,435	5,155	5,306	5,200	5,100
Part I Crime Unfounded	131	126	105	100	90
Part I Crime Total Clearance	1,214	1,233	1,176	1,140	1,110
Part I Crime Cleared by Arrest	952	925	924	910	900
Part I Crimes Exceptionally Cleared	131	182	147	130	120
Latent Comparison - AFIS Prints Subt.	347/193	318/138	349/182	350/152	368/160
Latent /AFIS Positive Comparisons	90/15	96/14	53/13	106/16	112/17
Forensic Calls-Lab Processing	584/396	599/359	557/324	660/396	693/416
Marijuana Tests	225	215	259	272	285
Family Violence Incidents Reported	1,935	2,063	2,153	2,200	2,300
Training Hours Received	21,163	25,500	31,961	35,000	38,500
Reverse 911 Contacts*	9,245	0*	0*	0*	0*
* Service has been discontinued					
Crime Prevention Programs/Contacts w/ Citizens*	20,667	21,199	21,875	21,000	22,000
* Includes ONLY Direct Contacts with Citizens					
Internal Investigations	15	14	9	10	10

POLICE SERVICES

BUDGET HIGHLIGHTS

The FY14 General Fund Budget for the Police Department ($19.1 million) includes funding for a Communications Supervisor Position in the 911 Communications Center ($55,400 in salary and benefits). This position will execute the ongoing duties and assignments related to the 911 Communications Center's Commission on Accreditation for Law Enforcement (CALEA) Communications Accreditation, as well as fulfill state mandated assignments and oversight functions related to Georgia Crime Information Center (GCIC) terminal access.

The FY14 Budget will require a transfer of $741,800 (an increase of $161,000 over FY13) from the General Fund to the E911 Special Revenue Fund to provide sufficient funding for the operating expenditures of the Central Communications Division of the Police Department (including the additional position). Revenue from 911 fees in FY14 is estimated to be $1,650,000, the same level as the last several years. Expenditures for the Central Communications Division are included in the Budget at $2.4 million. The difference between the revenues and transfer from the General Fund and the projected expenditures, $55,400, will be funded with the balance in the E911 fund available from prior years' operations.

CAPITAL BUDGET

D-34	Police	Replace Drug Task Force (DTF)Vehicles	$29,000
D-35	Police	Replace Criminal Investigations Vehicles	$29,000
D-37	Police	Traffic Motorcycle Replacement	$30,000
D-38	Police	Mobile Computers Replacement	$75,000

POLICE SERVICES

REVENUE and EXPENDITURE BUDGET

Police Services						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,020.8	$2,155.0	$2,090.0	$2,090.0	$2,090.0	($65.0)	-3.0%
Intergovernmental	$780.6	$159.0	$159.0	$159.0	$159.0	$0.0	0.0%
Forfeited Funds	$86.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$2,888.1	$2,314.0	$2,249.0	$2,249.0	$2,249.0	($65.0)	-2.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$18,420.3	$18,557.7	$18,738.7	$18,673.7	$18,762.5	$204.8	1.1%
Operating	$3,415.4	$3,326.7	$3,321.2	$3,317.9	$3,317.9	($8.8)	-0.3%
Total Expenditures	$21,835.7	$21,884.4	$22,059.9	$21,991.6	$22,080.4	$196.0	0.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Command	$1,763.4	$1,733.2	$1,288.6	$1,288.6	$1,291.1	($442.1)	-25.5%
Field Operations	$12,219.3	$12,089.0	$12,057.0	$11,988.7	$12,003.0	($86.0)	-0.7%
Crime Investigation	$3,871.4	$3,777.1	$3,864.8	$3,864.8	$3,873.0	$95.9	2.5%
Strategic & Prof Dev	$2,241.0	$2,293.6	$2,303.0	$2,303.0	$2,362.5	$68.9	3.0%
Information Management	$1,737.8	$1,866.3	$2,427.7	$2,427.7	$2,432.0	$565.7	30.3%
Other General Admin.	$2.8	$125.2	$118.8	$118.8	$118.8	($6.4)	-5.1%
Total Expenditures	$21,835.7	$21,884.4	$22,059.9	$21,991.6	$22,080.4	$196.0	0.9%

FULL TIME AUTHORIZED POSITIONS						
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Police Services	302	301	302	301	302	1

PROBATE COURT

MISSION

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist the afflicted, safeguarding the due process rights of all.

GOALS

- To provide a means of offering additional judicial services to the public as needed.
- To make our public records more accessible and to improve the court's information retrieval systems.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety.

OBJECTIVES

- To obtain case management software to streamline case management and information retrieval.
- To monitor and audit annual return and inventory filings promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To continue partnership with Superior Court in the operation of the Treatment and Accountability Court and with other mental health stakeholders to improve access to treatment and services for those with mental illness or addictive disease.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Marriage License Applications	858	932	888	900	950
Firearms License Applications	722	560	593	750	900
Mental Health Applications	44	63	51	55	60
Inventory/Returns Filings	218	224	214	220	230
Estate/Docket Filings	503	493	769	775	780

PROBATE COURT

BUDGET HIGHLIGHTS

The FY14 Budget includes an increase of $25,000 in salary and benefits to upgrade a part-time Court Clerk to full-time. The budget eliminates funding for Pro Hac Vice Fees ($1,500).

There are no other significant changes for Probate Court's Budget in FY14.

REVENUE and EXPENDITURE BUDGET

Probate Court						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$124.0	$120.0	$125.0	$125.0	$125.0	$5.0	4.2%
Total Revenues	$124.0	$120.0	$125.0	$125.0	$125.0	$5.0	4.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$314.2	$321.1	$359.5	$359.5	$362.4	$41.3	12.9%
Operating	$24.2	$26.1	$26.1	$24.6	$24.5	($1.6)	-6.1%
Total Expenditures	$338.4	$347.2	$385.6	$384.1	$386.9	$39.7	11.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Probate Court	$338.4	$347.2	$385.6	$384.1	$386.9	$39.7	11.4%
Total Expenditures	$338.4	$347.2	$385.6	$384.1	$386.9	$39.7	11.4%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Probate Court	4	4	5	5	5	1	

PUBLIC UTILITIES

MISSION

The mission of the Public Utilities Department is to provide general services relative to maintaining the financial stability and operational quality and integrity of the Water Treatment/Distribution and Wastewater Treatment/Collection systems.

GOALS

- Provide suitable facilities to educate Athens citizens on environmental issues and to improve customer services.
- Provide quality drinking water to protect and enhance the well-being of Athens' citizens.
- Maintain and improve the public water distribution and wastewater collection systems to meet Athens' current and future needs.
- Expand technology to provide efficient operations.
- Continue improvements to Athens' Water Conservation and Drought Management Plans.
- Continue design and installation of the water system improvements associated with the SPLOST 2005 Program.

OBJECTIVES

1. Continue rehabilitation of the public wastewater trunk and interceptor lines.
2. Implement Advanced Metering Infrastructure (AMI) / radio read technology relative to water meter reading functions.
3. Continue installation of SPLOST 2005 water line extensions.
4. Evaluate the water conservation program to ensure the goals are being achieved and make revisions as necessary.
5. Implement a wastewater flow monitoring program.
6. Finalize implementation of the Computerized Maintenance Management System (CMMS) software to better manage the preventive maintenance of the water reclamation facilities and water treatment plant process equipment.

PERFORMANCE MEASURES

		Actual			Forecast	
		FY10	FY11	FY12	FY13	FY14
Sewer Collection	# of feet of sanitary sewer camera-inspected (in thousands)	330.9	315.1	260.7	300.0	300.0
Water Distribution	# of fire hydrants installed/repaired/replaced	240.0	2,315.0	1,648.0	3,000.0	3,000.0
Sewer Collection	# of feet of sewer line rodded & flushed (in thousands)	2,190.0	2,520.6	2,285.5	2,600.0	3,000.0
Engineering Mgt.	# of water & sewer evaluations	300.0	288.0	319.0	325.0	325.0
Engineering Mgt.	# of plans reviewed (development, building inspection, final plats)	899.0	597.0	603.0	625.0	625.0
Engineering Mgt.	# of developments installing water & sewer under contract	27.0	21.0	20.0	18.0	20.0
Meter Management	# of water & sewer stubs installed	175.0	105.0	119.0	90.0	150.0

PUBLIC UTILITIES

Meter Management	# of water meters tested	2,450.0	2,148.0	1,280.0	1,200.0	1,200.0
Meter Management	# of meters replaced through Meter Replacement Program*	2,000.0	1,475.0	0.0	0.0	0.0
Meter Management	# of new water meters installed (PM added FY03)	155.0	158.0	287.0	111.0	200.0
Water Business Office	# of water & sewer bills prepared (in thousands)	418.0	424.0	420.0	421.0	422.0
Water Business Office	# of customers assisted by customer service staff	8,400.0	8,600.0	8,750.0	8,900.0	9,000.0
Water Pollution Control	# of gallons of wastewater treated (in billions)	4.9	4.1	3.25	3.5	3.5
Water Resources	# of lab & industrial samples analyzed (in thousands)	55.6	55.6	55.7	56.0	58.0
Water Treatment Plant	# of gallons of potable water produced (in billions)	4.9	4.8	4.7	4.7	5.0

*Note: Item # 9: Beginning in FY14 all water meters will be replaced through the AMI Project (c0013); this will occur over a two-year period. As a result no meters will be replaced through operations.

CAPITAL BUDGET

D-113	Public Utilities	Meter Replacement Program	$365,000
D-114	Public Utilities	Improv. to D-town W&S Infrastructure Sys.	$300,000
D-115	Public Utilities	Equipment / Facilities Replacement Prog	$1,021,400
D-116	Public Utilities	Dredge Alum Sludge Lagoon	$300,000
D-117	Public Utilities	DOT Relocations of Water & Sewer Lines	$100,000
D-118	Public Utilities	Renovate / Expand W&S Construction Facility	$8,000
D-119	Public Utilities	Renovate W&S Storage Facility	$9,000
D-120	Public Utilities	Retrofit Clarifiers at Middle Oconee WRF	$125,000
D-121	Public Utilities	W&S Lines - Additions & Improvements	$841,500
D-122	Public Utilities	Meter and W&S Stub Additions	$445,100
D-123	Public Utilities	Donated W&S Additions Management	$202,800
D-126	Public Utilities	Evaluate and Rehabilitate Sewer Lines	$3,509,600
D-127	Public Utilities	Economic Development Program (W&S)	$100,000
D-128	Public Utilities	Additions and Improvements Program	$400,000
D-130	Public Utilities	Update Wastewater Hydraulic Model	$292,500

PUBLIC UTILITIES

BUDGET HIGHLIGHTS

Water and Sewer Fund revenues for FY14 are projected to be $43.5 million, an increase of $1.7 million over the FY13 budget. This estimate is based on changes to water and sewer rates planned for adoption during the budget process and scheduled to take effect on July 1, 2013.

For FY14, the projected revenue is sufficient to fund operating expenses for $37 million (not including depreciation). There are not significant changes planned in water and sewer services for FY14.

The FY14 Budget includes sufficient funding to cover the annual debt payments ($15.7 million) for the water and sewer bonds issued in 2008 that funded the new water reclamation facilities. In addition, funding is included to repay loans from the State of Georgia Environmental Finance Authority (GEFA) Clean Water State Revolving Fund. Principal and interest in FY14 for these GEFA loans total $1.3 million.

REVENUE and EXPENDITURE BUDGET

Public Utilities						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$40,062.1	$41,523.2	$43,227.1	$43,227.1	$43,227.1	$1,703.9	4.1%
Other	$1,739.4	$242.0	$242.0	$242.0	$242.0	$0.0	0.0%
Total Revenues	$41,801.5	$41,765.2	$43,469.1	$43,469.1	$43,469.1	$1,703.9	4.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$9,091.1	$9,807.7	$9,728.3	$9,728.3	$9,770.0	($37.7)	-0.4%
Operating	$16,008.8	$36,658.7	$36,639.1	$36,639.1	$36,639.0	($19.7)	-0.1%
Total Expenditures	$25,099.9	$46,466.4	$46,367.4	$46,367.4	$46,409.0	($57.4)	-0.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$808.0	$1,018.6	$1,002.8	$1,002.8	$1,004.0	($14.6)	-1.4%
Construction Mgt.	$5,649.9	$6,289.7	$6,286.3	$6,286.3	$6,295.7	$6.0	0.1%
Plant Operations	$9,834.2	$10,622.3	$10,661.7	$10,661.7	$10,691.9	$69.6	0.7%
Engineering Management	$339.3	$328.0	$394.3	$394.3	$395.1	$67.1	20.5%
Debt Service-W&S Fund	$447.2	$12,133.1	$11,936.7	$11,936.7	$11,936.7	($196.4)	-1.6%
Other Gen Admin.	$8,021.3	$16,074.7	$16,085.6	$16,085.6	$16,085.6	$10.9	0.1%
Total Expenditures	$25,099.9	$46,466.4	$46,367.4	$46,367.4	$46,409.0	($57.4)	-0.1%
FULL TIME AUTHORIZED POSITIONS							
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL	
Public Utilities	195	195	195	195	195	0	

SHERIFF

MISSION

Our mission is to work in partnership with our diverse communities to promote and enhance the safety and the quality of life in Athens-Clarke County.

- We respect all members of the community and we value community relations.
- We respect all members of the organization.
- We value initiative.
- We value service orientation.
- We value work ethic.
- We value professional public image.
- We value professional skill.
- We value efficient use of resources.
- We value internal relations.

The Clarke County Sheriff's Office exists to provide services for the protection of life and property and the preservation of the public peace in Athens-Clarke County. The Sheriff is responsible for the physical health and welfare of all inmates in the jail, and the management of their property and money. The Sheriff's Office serves criminal warrants, civil papers, and subpoenas, executes evictions, transports prisoners to court, extradites prisoners from other states to court, provides security for State, Superior, Municipal, Magistrate and Juvenile Courts, Jurors, Clarke County Courthouse, City Hall and the Courthouse Parking Deck.

The Sheriff's Office also serves as a source of information, providing lectures and programs to community groups, civic associations and school children through the D.A.R.E. and Jr. Deputy Programs.

VISION

To provide a community free of crime, fear and disorder and innovative correctional practices that hold offenders accountable to become productive members of our society.

GOAL

Our goal is to provide an atmosphere of safety and security in an effective and efficient manner to the Athens-Clarke County Courthouse, protect life and property, preserve the public peace, operate all the of the Sheriff's Office efficiently and to enhance our awareness and educational programs for the public and for inmates and to provide for the safe and efficient transportation of prisoners throughout various locations in the state.

OBJECTIVES

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the courts and prosecutors.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant process, and provide timely presentation of prisoners before the courts.
- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.
- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court order or process of law.
- To provide a safe and humane jail for inmates, staff and citizens by continuing to improve the living and working conditions and infrastructure at the jail by restricting the inmate population to a maximum average

daily population of 486, maintaining current electronic security and fire safety systems at the jail, and working toward construction of an expanded jail to meet future needs.

- To provide all personnel with training opportunities in order to reduce liability.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Sheriff / Administration Section					
# Complaints	46	45	47	45	45
# Training Hours reported to Training Unit	9,500	9,500	9,500	10,000	10,000
Background Checks through GCIC	1,658	1,740	1,750	1,750	1,750
Fingerprints-firearms lic., bondsmen, adoption, USDA, Bar Admission, RESA, other	2,136	2,243	2,250	2,250	2,250
Sheriff / Field Section					
New Warrants	9,467	9,017	8,623	8,000	8,000
Warrants Served/Processed	6,459	6,457	6,149	6,100	6,100
Total Arrest	4,934	4,285	4,548	4,450	4,500
Civil Papers Received	10,318	9,234	9,960	10,000	10,000
Civil Papers Served / Processed	7,731	7,037	7,419	7,700	7,900
Evictions Received	641	629	623	700	700
Evictions Served / Processed	446	505	495	450	450
Sheriff/Jail					
Average Daily Inmate Population (before/after advance housing)(April 1)	387	387/484	470	485	500
Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC (before/after advance housing)	142	150/27	07	07	15
Number of Inmates Processed	11,707	11,134	11,216	11,298	11,380
Number of Inmates Released	11,700	11,182	11,277	11,359	11,441
Number of Inmates Released to State System	134	173	188	140	160
Number of Inmates Classified	9,916	9,185	6,908	6,915	6,922
Number of Inmate Medical Transports	124	158	34	54	64
Inmate Participation in Rehabilitation /Education	2,267	1,948	2,277	2,293	2,308

SHERIFF

BUDGET HIGHLIGHTS

The FY14 Budget for the Sheriff's Office includes $145,280 for Inmate Boarding. This is based on boarding an average of 10 inmates per day at an average daily rate of approximately $40/inmate. This is a decrease of $110,220 from the FY13 Jail Budget which was based on boarding an average of 20 inmates per day at a daily rate of $35. The total daily population for the Jail is projected to be 495 inmates, which is 10 fewer than the number used for the FY13 Budget. The Budget also includes $1,255,700 for inmate medical expenses. This represents an increase of $96,800 over the FY13 Budget based on the annual increase in the current contract. The budget for inmate meals increases $42,100 to $717,100 due to a $0.05 increase in the cost per meal (from $1.35 to $1.40).

The FY14 Budget includes seven additional deputy positions (of a requested 10) for the last six months of FY14 ($161,000). These positions will provide security at the new expanded jail and during the transition to the new facility.

The FY14 Budget restores the FY13 one-time reduction for vehicle replacement charges for the Sheriff's Office ($64,500). Vehicle replacements for the department that were deferred in FY13 will resume in FY14. Part-time expenses in Administration increase $11,600 for an in-house polygraph examiner position. The Budget also reflects a $14,500 reduction in funding for Jail overtime.

The Sheriff's Office also requested increases of $7,800 for payroll software support, $21,900 for Jail overtime, $94,800 to increase contract staffing level for nurses at the Jail, and $40,000 to restore the $40,000 reduction approved by the Mayor and Commission in FY13. These increases are not recommended nor approved.

CAPITAL BUDGET

D-67	Sheriff	Public Safety Initiatives - Equip & Tech	$25,000

SHERIFF

REVENUE and EXPENDITURE BUDGET

Sheriff	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	COMMISSION $ CHG over/under 13 BUD	COMMISSION % CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$556.8	$605.0	$555.0	$555.0	$555.0	($50.0)	-8.3%
Intergovernmental	$140.3	$52.4	$46.9	$46.9	$46.9	($5.5)	-10.5%
Other	$149.4	$120.0	$140.0	$140.0	$140.0	$20.0	16.7%
Total Revenues	$846.5	$777.4	$741.9	$741.9	$741.9	($35.5)	-4.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$10,013.7	$10,511.0	$10,886.9	$10,803.4	$10,828.6	$317.6	3.0%
Operating	$3,912.3	$3,918.3	$4,208.4	$3,981.2	$3,981.2	$62.9	1.6%
Total Expenditures	$13,926.0	$14,429.3	$15,095.3	$14,784.6	$14,809.8	$380.5	2.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,113.3	$1,087.1	$1,154.3	$1,100.1	$1,102.3	$15.2	1.4%
Jail	$9,325.1	$9,736.8	$10,213.8	$9,962.5	$9,978.4	$241.6	2.5%
Field	$3,487.6	$3,605.4	$3,727.2	$3,722.0	$3,729.2	$123.8	3.4%
Total Expenditures	$13,926.0	$14,429.3	$15,095.3	$14,784.6	$14,809.9	$380.6	2.6%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Sheriff	176	176	186	183	183	7

SOLICITOR-GENERAL

MISSION & GOALS

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (where appropriate) while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

OBJECTIVES

- Manage the growing office caseload in an efficient and just manner.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high risk multi-offender DUI and domestic violence cases.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote one prosecuting attorney through a government funded grant to handle family violence cases so that these often complex cases will be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing educational programs designed to reduce criminal behavior and improve citizen safety at no cost to taxpayers.
- Continue to participate as team members of the DUI/Drug Court and the Treatment and Accountability Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

SOLICITOR-GENERAL

PERFORMANCE MEASURES

	Actual			Estimated	
	CY10	CY11	CY12	CY13	CY14
Criminal Misdemeanor Cases Filed (State Court-includes probation cases)	4,687	4,437	4,748	4,800	4,900
Criminal Misdemeanor Cases Disposed (State Court-includes probation cases)	4,798	4,394	4,661	4,800	4,900
Jury Trials	64	49	49	55	60
Criminal Cases Docketed in Municipal Court	31,961	31,366	27,948	30,000	32,000

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Budget for the Solicitor General's Office.

REVENUE and EXPENDITURE BUDGET

Solicitor-General						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Fines & Forfeitures	$63.5	$71.0	$66.6	$66.6	$66.6	($4.4)	-6.2%
Intergovernmental	$72.5	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$136.0	$71.0	$66.6	$66.6	$66.6	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,069.4	$1,009.2	$1,017.4	$1,017.4	$1,018.6	$9.4	0.9%
Operating	$58.8	$54.3	$60.7	$60.7	$60.7	$6.4	11.8%
Total Expenditures	$1,128.2	$1,063.5	$1,078.1	$1,078.1	$1,079.3	$15.8	1.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Solicitor General	$1,128.2	$1,063.5	$1,078.1	$1,078.1	$1,079.3	$15.8	1.5%
Total Expenditures	$1,128.2	$1,063.5	$1,078.1	$1,078.1	$1,079.3	$15.8	1.5%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Solicitor-General	15	15	15	15	15	0

SOLID WASTE

MISSION & GOALS

The Solid Waste Department provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The Department accomplishes this mission while maintaining a competitive cost of service for our customers and the community as a whole.

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OBJECTIVES

- Reduce cost per ton of waste processed below $14.00 to maintain a competitive tipping fee while initiating new waste reduction measures.
- Continue implementation of single stream recycling throughout the community and increase recycling by a minimum of 3% in FY14 as compared to FY13.
- Reduce residential refuse/recycling collection cost per month/customer below $10.00 for FY14.
- Maintain cost/man-hour for commercial curbside collections below $16.00.
- Maintain cost/tip for commercial dumpster below $7.00 for FY14.
- Maintain average cost/hour for litter pickup below $21.00.
- Complete 98% of all service requests within five business days.
- Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.
- Continue implementation of Mayor and Commission selected waste reduction options
  In order to achieve waste reduction goals of 40% by 2015, 60% by 2018, and 75% by 2020.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Cost per ton of waste processed at the Landfill	$15.05	$14.55	$14.00	$13.70	$13.90
Average monthly recycling tonnage	1228	1224	1311	1350	1400
Average residential refuse/recycling collection cost p/m	$8.02	$11.22	$9.75	$9.91	$9.70
Average curbside collection cost per man hour	$14.89	$16.44	$14.61	$15.00	$14.90
Average commercial dumpster cost per tip	$5.85	$6.20	$4.92	$6.50	$6.00
Average CBD litter collection cost per hour	$22.04	$20.41	$20.90	$20.10	$20.14
% of work orders completed within 5 working days	99%	98%	98%	98%	99%
Leaf and limb on time scheduled collections	98%	75%	95%	98%	98%
Waste reduction goals adopted by the M & C, November 3, 2010: 40% Waste Reduction 2015 60% Waste Reduction 2018 75% Waste Reduction 2020	33%	35%	33%	36%	38%

SOLID WASTE

BUDGET HIGHLIGHTS

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

For the General Fund, the FY14 Approved Budget for litter collection is $131,000. The Leaf & Limb budget is $456,000 and reflects the elimination of one full-time Crewleader position, a reduction of $56,000. This reduction will not impact the 9 week collection cycle for Leaf & Limb services.

Revenue for the Landfill Enterprise Fund is projected to be $3.3 million, a decrease of $500,000 from FY13. The current $42/ton fee, adopted in FY09, is recommended to continue in FY14. For FY14, general refuse is estimated to be 57,000 tons, down from 70,000 tons estimated for FY13. The FY14 Budget includes $250,000 in revenues from the Recovered Materials Processing Facility, and $190,000 from the Waste Minimization Fee, which is used to promote waste reduction education in ACCUG. The Solid Waste Department is partnering with a private firm to install a landfill gas collection system at the ACCUG Landfill. Through this partnership, $50,000 in revenue is anticipated from the sale of gas recovered at the landfill and converted to electricity. Operating expenses for the Landfill Fund, not including depreciation, are projected to decline approximately $200,000 in FY14.

The Landfill Budget for FY14 includes the upgrade of a part-time scale operator position to full-time to increase coverage at the front gate with the completion of the new scale house. The FY14 Budget also includes 6 months of operating expenses ($40,900) for the SPLOST 2011 funded CHaRM facility (Center for Hard to Recycle Materials) anticipated to be in operation mid FY14.

FY14 Solid Waste fees for residential and commercial services will generate revenue of $3.7 million, slightly less than the estimate for FY13. Total operating expenses for the Solid Waste Department for FY14 are projected to be $3.6 million. There are no fee changes for FY14.

For FY14, two fulltime positions will be transferred from the Transportation & Public Works Fleet Management Division to the Solid Waste Department. This transfer of positions will allow the Solid Waste Department to more closely monitor daily fleet maintenance activities for their vehicles and will not impact the Solid Waste budget.

CAPITAL BUDGET

D-98	Solid Waste	Purchase Replacement Trash Compactor	$250,000
D-100	Solid Waste	Replace D6M-LGP Dozers	$82,000
D-109	Solid Waste	Replace Baler	$90,000
D-112	Solid Waste	Bale Storage and Tipping Area Expansion	$100,000
D-133	Solid Waste	Replace High Compaction Rear Loader	$162,000

SOLID WASTE

REVENUE and EXPENDITURE BUDGET

Solid Waste						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,951.5	$7,434.0	$6,857.0	$6,857.0	$6,857.0	($577.0)	-7.8%
Intergovernmental	$28.1	$19.0	$9.7	$9.7	$9.7	($9.3)	-48.9%
Other	$190.4	$133.0	$141.0	$141.0	$141.0	$8.0	6.0%
Gen. Fund (Leaf/Limb/Litter)	$642.7	$638.1	$642.7	$586.9	$587.8	($50.3)	-7.9%
Total Revenues	$7,812.7	$8,224.1	$7,650.4	$7,594.6	$7,595.5	($578.3)	-7.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,212.6	$3,375.7	$3,511.8	$3,457.8	$3,465.2	$89.5	2.7%
Operating	$4,092.3	$4,292.7	$4,631.4	$4,631.1	$4,631.1	$338.4	7.9%
Total Expenditures	$7,304.9	$7,668.4	$8,143.2	$8,088.9	$8,096.3	$427.9	5.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,102.1	$1,247.0	$1,245.4	$1,246.9	$1,248.7	$1.7	0.1%
Landfill	$1,407.5	$1,600.5	$1,427.8	$1,427.8	$1,429.1	($171.4)	-10.7%
Collection	$3,141.3	$3,334.6	$3,307.1	$3,251.3	$3,255.6	($79.0)	-2.4%
Other Gen Admin/Debt Svc.	$1,654.0	$1,486.3	$2,162.9	$2,162.9	$2,162.9	$676.6	45.5%
Total Expenditures	$7,304.9	$7,668.4	$8,143.2	$8,088.9	$8,096.3	$427.9	5.6%

FULL TIME AUTHORIZED POSITIONS						
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Solid Waste	63	64	67	66	66	2

STATE COURT

MISSION & GOALS

The Mission of the State Court is to dispose of civil and criminal cases in manner consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear before the Court with dignity, courtesy and respect. A significant part of the operation of the Court is the DUI/Drug Court program, the goal of which is to provide the opportunity for repeat DUI and substance-abuse offenders to achieve sobriety and become productive members of our community through a unique program of intense supervision, treatment and accountability.

OBJECTIVES

The Court's primary objective is the diligent, effective, efficient and fair administration of justice in all civil and criminal cases. The Court endeavors to implement case-management and scheduling procedures, such as "fast track" arraignments for repeat DUI offenders and repeat Domestic Violence offenders. With respect to the DUI/Drug Court, the Court seeks to continue to reduce recidivism rates for high-risk offenders. The effective operation of the DUI/Drug Court program will continue to reduce the costs associated with incarcerating offenders who, if they were not participating in the program, would be serving longer sentences in jail.

PERFORMANCE MEASURES

	Actual			Forecast	
	CY10	CY11	CY12	CY13	CY14
Criminal Cases Files (includes probation cases)	4,685	4,437	4,478	4,700	Forecast not available
Criminal Cases Disposed	4,798	4,395	4,661	4,600	
Civil Cases Filed	963	711	549	500	
Civil Cases Disposed	1,163	873	707	650	
Civil & Criminal Jury Trials Conducted	65	51	57	55	

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Budget for State Court.

STATE COURT

REVENUES and EXPENDITURES

State Court	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	COMMISSION $ CHG over/under 13 BUD	COMMISSION % CHG over/under 13 BUD
REVENUES (in $1,000's)							
Intergovernmental	27.9	0.0	0.0	0.0	0.0	$0.0	--
Charges For Services	373.8	345.0	400.0	400.0	400.0	$55.0	15.9%
Other Revenues	16.0	42.3	42.3	42.3	42.3	$0.0	0.0%
Total Revenues	417.7	387.3	442.3	442.3	442.3	$55.0	14.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$755.8	$761.8	$769.5	$769.5	$770.5	$8.7	1.1%
Operating	$477.5	$408.9	$426.1	$426.1	$426.1	$17.2	4.2%
Total Expenditures	$1,233.3	$1,170.7	$1,195.6	$1,195.6	$1,196.6	$25.9	2.2%
EXPENDITURES BY DIVISION (in $1,000's)							
State Court	$656.0	$630.5	$630.7	$630.7	$631.1	$0.6	0.1%
DUI/Drug Court	$577.3	$540.2	$564.9	$564.9	$565.5	$25.3	4.7%
Total Expenditures	$1,233.3	$1,170.7	$1,195.6	$1,195.6	$1,196.6	$25.9	2.2%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
State Court	10	10	10	10	10	0

SUPERIOR COURTS

MISSION

Superior Courts
The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

Probation Services
The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services also provides offender management for the DUI/Drug Court and the Solicitor's Pretrial Intervention Program. Probation Services also provides enhanced supervision of Domestic Violence cases under a Violence Against Women (VAWA) grant.

Felony Drug Court
The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

Mental Health Treatment and Accountability Court
The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

Alternative Dispute Resolution
The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

Law Library
The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary purpose is for legal research, but it also has a lawyer's lounge and restroom facilities for meetings and conferences.

OBJECTIVES

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.
- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, and Probation Services.
- Reduce recidivism and increase the ability of offenders to become productive members of the community through the Probation Services, Felony Drug Court and Mental Health Treatment and Accountability Court.

SUPERIOR COURTS

- Incorporate the use of new and existing court-based technology to maximum extent possible to improve case tracking abilities and increase efficiency and effectiveness in case resolution in Superior Court, Probation Services, Alternative Dispute Resolution, and Mental Health Treatment and Accountability Court.
- Provide clinically responsible, research-based treatment and counseling to drug and/or alcohol addicted criminal offenders through the Felony Drug Court as well as those with mental illnesses through the Mental Health Treatment and Accountability Court.
- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.
- Increase speed of case processing time in Superior Court and Alternative Dispute Resolution through case management efforts; in the Felony Drug Court as well as the Mental Health Treatment and Accountability Court by clinically assessing potential participants more quickly to determine if they are eligible to resolve their case through participation in the program or if the case should return to traditional case processing; and in Probation Services by implementing various technology enhancements.
- Increase program participation for qualified participants in the Felony Drug Court as well as the Mental Health Treatment and Accountability Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Superior Court					
Criminal Clearance Rate	107%	Not Available		Forecast Not Available	
Probation Clearance Rate	98%				
Civil Clearance Rate	93%				
Child Support Clearance Rate	91%				
Total Clearance Rate	96%				
Superior Court - Probation Services					
Average number of active probation cases	4,639	4,607	4,107	4,300	4,300
Rate of case compliance	93%	94%	95%	95%	95%
Average number of Pretrial cases	800	700	550	550	600
Superior Court - Felony Drug Court / Mental Health Treatment & Accountability Court					
Increase number of new participants	N/A	20	20	20	24
Superior Court - Alternative Dispute Resolution					
Success rate of cases referred to mediation	75%	71%	75%	75%	75%

BUDGET HIGHLIGHTS

There are no significant changes in the FY14 Recommended Budget for Superior Court.

The Superior Court also operates an Alternative Dispute Resolution (ADR) Program. This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits. For FY14, a fulltime Case Management Specialist position will be held vacant until revenues for the program increase sufficiently to fund the position.

SUPERIOR COURTS

REVENUE and EXPENDITURE BUDGET

Superior Courts						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Intergovernmental	$96.7	$6.5	6.5	6.5	6.5	$0.0	0.0%
Charges for Services	$881.5	$1,046.2	920.1	920.1	920.4	($125.8)	-12.0%
Other Revenues	56.0	30.0	30.0	30.0	30.0	$0.0	0.0%
Total Revenues	$1,034.2	$1,082.7	$956.6	$956.6	$956.9	($125.8)	-11.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,580.6	$1,698.3	$1,704.9	$1,704.9	$1,708.0	$9.7	0.6%
Operating	$697.0	$960.3	$971.4	$966.4	$966.5	$6.2	0.6%
Total Expenditures	$2,277.6	$2,658.6	$2,676.3	$2,671.3	$2,674.5	$15.9	0.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,937.2	$2,209.5	$2,218.8	$2,218.8	$2,222.0	$12.5	0.6%
Superior Court One	$97.0	$119.8	$119.8	$119.8	$119.8	$0.0	0.0%
Superior Court Two	$68.7	$147.2	$157.1	$152.1	$152.1	$4.9	3.3%
Superior Court Three	$162.6	$170.4	$170.1	$170.1	$170.1	($0.3)	-0.2%
Other General Admin.	$12.1	$11.7	$10.5	$10.5	$10.5	($1.2)	-10.3%
Total Expenditures	$2,277.6	$2,658.6	$2,676.3	$2,671.3	$2,674.5	$15.9	0.6%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Superior Courts	26	26	26	26	26	0

TAX ASSESSORS

MISSION & GOALS

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

OBJECTIVES

- Maintain a level of assessment (appraisal/sales ratio) of 98% (state requirement range is 90-110%.)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%).
- Maintain an assessment bias relationship (price related differential) of 1.00 (state requirement range is 0.95 – 1.10).
- Prepare and send change of assessment notices by May 1st of each year.

PERFORMANCE MEASURES

	Actual			Forecast	
	DY2010	DY2011	DY2012	DY2013	DY2014
Submit necessary reports for DOR digest approval by August 1 each year	100%	100%	100%	100%	100%
Maintain level of assessment between 38% and 42% according to audit ratio studies	100%	100%	100%	100%	100%
Complete real property field reviews by February 1 of each year	100%	100%	100%	100%	100%
Complete prior year deed transactions by February 1 of each year	99%	99%	99%	99%	99%
Complete ratio analysis for assessment updates to send notices by first week of May each year	100%	100%	100%	100%	100%
Complete personal property returns by mid April of each year	100%	100%	100%	100%	100%
Complete all mapping updates in GIS by February 1 of each year	100%	100%	100%	100%	100%
Review specialized assessment properties for BOA approval by mid April each year	100%	100%	100%	100%	100%
Complete review of prebill Mobile Home digest by December 1 of each year	100%	100%	100%	100%	100%
Complete majority of appeals (80%) prior to issuance of tax bills on August 20 of each year	98%	94%	97%	95%	95%

TAX ASSESSORS

BUDGET HIGHLIGHTS

There are no significant changes in the Tax Assessor's FY14 Budget.

REVENUE and EXPENDITURE BUDGET

Tax Assessors						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$872.8	$890.6	$891.7	$891.7	$883.5	($7.1)	-0.8%
Operating	$79.7	$104.4	$107.2	$107.2	$107.2	$2.8	2.7%
Total Expenditures	$952.5	$995.0	$998.9	$998.9	$990.7	($4.3)	-0.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Tax Assessors	$952.5	$995.0	$998.9	$998.9	$990.7	($4.3)	-0.4%
Total Expenditures	$952.5	$995.0	$998.9	$998.9	$990.7	($4.3)	-0.4%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Tax Assessors	13	13	13	13	13	0

TAX COMMISSIONER

MISSION

The overall goal of the Office of the Tax Commissioner is to provide effective and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division -- Services provided by this division are: (1) registration and titling of vehicles and collection and disbursements of related taxes and fees; (2) advise taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures; and (3) assist law enforcement in identifying vehicle ownership.

OBJECTIVES

- Process property tax payments within 24 hours of receipt
- Disburse payments received within one week in off peak season and within two weeks in the peek season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date
- Collect, process and disburse 98.5% of property taxes billed by the next billing cycle
- Process and (re)bill errors, releases and NOD's within seven working days
- Process motor vehicle dealer mail within 24-48 hours of receipt
- Turn around individual taxpayer mail within 48 hours
- Process walk-in business in 15 minutes or less for DMV and five minutes or less for property tax
- Answer phones by third ring

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Property Tax Bills - Real/Personal	46,177	47,110	46,028	47,500	47,500
Delinquent Tax Billing	12,510	12,326	10,892	13,000	13,000
Homestead Applications Maintained	17,515	17,118	16,674	17,000	17,000
Tax Returns Received/Processed	3,736	3,002	2,023	3,000	3,000
Tax Sale Operations/ Fi.Fa. Issued	2,945	2,401	632	1,000	1,000
Vehicle Registration Services	95,660	95,184	97,977	96,200	97,000
Vehicle Miscellaneous Services	3,219	4,534	5,803	5,000	5,000
Mobile Homes Billed	1,880	1,857	1,847	1,825	1,825
Vehicle Title Services	29,336	30,043	29,499	30,000	30,000

TAX COMMISSIONER

BUDGET HIGHLIGHTS

There are no significant changes in the Tax Commissioner's Office Budget for FY14.

Beginning in FY14, ACCUG departments will begin charging a convenience fee for all "face-to-face" credit card transactions. For the Tax Commissioner's Office, this is expected to generate $20,000 of revenue.

CAPITAL BUDGET

D-86	Tax Comm.	Tag Office Remodel of 7 Front Workstations	$31,000

REVENUE and EXPENDITURE BUDGET

Tax Commissioner						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,891.6	$1,850.0	$1,865.0	$1,885.0	$1,885.0	$35.0	1.9%
Total Revenues	$1,891.6	$1,850.0	$1,865.0	$1,885.0	$1,885.0	$35.0	1.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,091.5	$1,126.4	$1,156.3	$1,156.3	$1,158.9	$32.5	2.9%
Operating	$183.9	$230.2	$214.5	$214.5	$214.4	($15.8)	-6.9%
Total Expenditures	$1,275.4	$1,356.6	$1,370.8	$1,370.8	$1,373.3	$16.7	1.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$169.2	$175.4	$173.1	$173.1	$173.4	($2.0)	-1.1%
Property Tax	$402.2	$407.2	$415.5	$415.5	$416.3	$9.1	2.2%
Motor Vehicle	$579.3	$614.8	$631.3	$631.3	$632.4	$17.6	2.9%
Delinquent Tax	$124.7	$159.2	$150.9	$150.9	$151.2	($8.0)	-5.0%
Total Expenditures	$1,275.4	$1,356.6	$1,370.8	$1,370.8	$1,373.3	$16.7	1.2%

FULL TIME AUTHORIZED POSITIONS						
	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Tax Commissioner	19	19	19	19	19	0

TRANSIT

MISSION & GOALS

The mission of the Athens Transit System is to exhibit excellence in all aspects of the public transportation services we provide to the citizens of Athens-Clarke County. As a dedicated group of professionals, we value and support our customers and fellow employees, and are committed to the provision of our services in a safe, courteous, timely efficient manner.

GOALS AND OBJECTIVES

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of citizens.
  c) Emphasize regional connections for all ground transportation.
  d) Position Athens Transit as a strong alternative to automobiles by providing more frequency of service, longer hours of service, multiple transfer options, and more direct routes with shorter travel times.

- Transit provides solutions to help manage transportation corridors within Athens-Clarke County that have a deficient level of service.
  a) Assess major roadways for deficient levels of service where transit can assist in maintaining or improving level of service.
  b) Identify neighborhoods that are burdened due to cut through or commuter traffic and develop service plans.
  c) Attempt to improve air quality by reducing traffic congestion along specific corridors.

- Reduce the need for parking facilities within the CBD and UGA campus therefore allowing maximum utilization of land for more productive purposes.
  a) Locate parking areas that are remote from the CBD and UGA campus.
  b) Develop park-n-ride sites with direct service to the CBD and UGA campus.
  c) Educate employers, the business community and citizens about the economic benefits of Athens Transit.
  d) Encourage more partnerships with employers and business communities.

- ATS operates in such a manner that is cost effective.
  a) Continue to pursue dedicated funding sources for transit services. (Examples sales tax, gasoline tax, etc)
  b) Develop alternative revenue sources that have the least impact on local community tax payers.
  c) Create a fare structure with a subsidized rate for people with low incomes.
  d) Utilize SPLOST funding to supplement capital expenses.
  e) Thoroughly investigate options using new technology to achieve operating cost savings.

- Continue to foster the ATS and UGA transit services interface in order to achieve community goals.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community and a safe service environment for customers and employees.
- Provide a safe, friendly environment for our customers and employees.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.

TRANSIT

- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Maximize fare revenue, while providing economical services.
- Limit the cost of providing service by generating more revenue.
- Increase community awareness and encourage use of available transit service.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Limit the increasing cost of providing service by ensuring only qualified individuals are permitted to use the service.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Optimize scheduling to effectively utilize resources.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Total Ridership for "The Bus" (Fixed Routes)	1,779,819	1,953,382	1,749,757	2,032,599	1,991,987
Passengers Per Hour	24.68	29.59	26.36	30.49	29.29
Revenue Per Passenger	$0.91	$0.89	$1.10	$0.92	$1.00
General Fund Cost Per Passenger	$1.06	$0.97	$1.04	$1.06	$0.92
Total Ridership for "The Lift" (Demand Response)	9,419	10,980	9520	9711	8740
Passengers Per Hour	1.45	1.5	1.52	1.55	1.34
Revenue per Passenger	$2.46	$2.14	$2.44	$2.45	$2.72
General Fund Cost Per Passenger	$14.15	$17.74	$18.08	$18.44	$14.35

BUDGET HIGHLIGHTS

Total revenue of $5.7 million is projected for FY14, an increase of $100,000 as compared to FY13. Federal funding is estimated to be $1.8 million in FY14, the same level as FY13. Fare box revenue and the contribution from UGA will provide $2.0 million in FY14, approximately $100,000 more than FY13. The General Fund contribution to the Transit Enterprise Fund will remain $1.8 million for FY14. The FY14 operating budget includes an increase of $137,000 to respond to higher fuel prices. The F Y14 Budget will maintain the Transit System's current routes without an increase to fares.

CAPITAL BUDGET

D-56	Transit	Local Match for Transit Capital Grants	$114,000

TRANSIT

REVENUE and EXPENDITURE BUDGET

Transit						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,935.9	$1,928.2	$2,022.0	$2,022.0	$2,022.0	$93.8	4.9%
Intergovernmental (Oper.)	$1,231.8	$1,831.7	$1,831.7	$1,831.7	$1,831.7	$0.0	0.0%
Other	$5.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$1,910.7	$1,831.7	$1,831.7	$1,831.7	$1,831.7	$0.0	0.0%
Total Revenues	$5,084.2	$5,591.6	$5,685.4	$5,685.4	$5,685.4	$93.8	1.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,394.9	$3,556.0	$3,587.8	$3,587.8	$3,594.6	$38.6	1.1%
Operating	$3,519.4	$3,062.2	$3,422.7	$3,422.7	$3,422.7	$360.5	11.8%
Total Expenditures	$6,914.3	$6,618.2	$7,010.5	$7,010.5	$7,017.3	$399.1	6.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$401.5	$446.3	$466.4	$466.4	$466.7	$20.4	4.6%
Operations	$2,907.2	$2,973.4	$3,165.5	$3,165.5	$3,170.0	$196.6	6.6%
Demand Response	$331.4	$390.5	$379.1	$379.1	$379.7	($10.8)	-2.8%
Maintenance	$944.9	$868.3	$920.5	$920.5	$921.9	$53.6	6.2%
Other General Admin.	$2,329.3	$1,939.7	$2,079.0	$2,079.0	$2,079.0	$139.3	7.2%
Total Expenditures	$6,914.3	$6,618.2	$7,010.5	$7,010.5	$7,017.3	$399.1	6.0%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Transit	60	60	60	60	60	0

TRANSPORTATION AND PUBLIC WORKS

MISSION & GOALS

Transportation & Public Works serves and enhances the community by planning, designing, constructing, and maintaining transportation and stormwater drainage systems that are safe, efficient and sensitive to the environment.

Our motivated team of professionals continuously strives to improve our effectiveness through:

- Use of Innovative Technology
- Public/Private Partnerships
- Citizen Input
- Wise Use of Community Resources

GOALS

We are committed to do our part to ensure a high quality of life for current and future generations and to:

- Provide safe and efficient roadways, bikeways, and walkways
- Provide safe, efficient and effective traffic control and guidance systems
- Provide safe and efficient public stormwater collection and conveyance systems
- Identify safety and functional deficiencies in existing roadway and drainage systems and design corrective solutions in a timely manner
- Promote high quality, safe, effective and environmentally sensitive development in the community
- Oversee the construction of roadway and stormwater improvements.
- Provide a safe and effective fleet for Athens-Clarke County departments

OBJECTIVES

1. Paint 15% of all roadway striping on an annual basis, approximately 50 miles, to ensure proper road delineation.
2. Complete 90% of street work requests within three (3) days of receiving the request.
3. Upgrade 15% of all road signs on an annual basis, approximately 1,450, to ensure proper reflectivity standards of all signs.
4. Upgrade 1% of all traffic signals on an annual basis, approximately two (2), to ensure the equipment operates using the latest technology available and replace 20% of the first and second generation LED red and green signal indications through a relamping project to ensure dual signal indications.
5. Maintain stormwater utility bill collection to average 92% yearly.
6. Complete four (4) Watershed Management Plans per year in order to have all 17 watersheds completed by 2015.
7. Provide major roadway maintenance on 60 lane-miles of roadways on an annual basis to ensure the average life of a roadway surface is 15 years.
8. Review all plans for new development within seven (7) days of submittal.
9. Inspect 100% of all permitted development sites at least once every 10 days.
10. Oversee the construction of one (1) major roadway construction project, three (3) sidewalk improvement projects and four (4) stormwater improvement projects on an annual basis.
11. Replace 10% of the fleet, approximately 70, on an annual basis, ensuring an average replacement age of ten (10) years per vehicle.
12. Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.

TRANSPORTATION AND PUBLIC WORKS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY10	FY11	FY12	FY13	FY14
Traffic Engineering					
# of Miles of Roadway Striping	75 miles	50 miles	50 miles	50 miles	50 miles
# of Signs Replaced	3,750	1,450	1,450	1,450	1,450
# of Traffic Signal Upgrades	7	3	2	2	2
Engineering					
Average Plan Review Time	9 days	8 days	10 days	7 days	7 days
% Plan Reviews Completed Within 14 / 7 days	91% / 50%	85% / 59%	80% / 38%	98% / 47%	95% / 75%
Streets & Drainage					
# Roadway Miles Receiving Major Roadway Maintenance	64.8 miles	44.14 miles	49.77 miles	42.99 miles	45 miles
Average Response Time for Street or Drainage Work Requests	2 days	2 days	1 day	1 day	1 day
Fleet Management					
# Vehicles / Major Equipment Items Replaced	34	46	33	20	52
% of Vehicles Meeting Preventive Maintenance Target Miles	90%	91%	91%	92%	93%
Stormwater Utility					
Utility Bill Collection Rate	92%	96%	91%	90%	90%

BUDGET HIGHLIGHTS

The Transportation and Public Works department budget is supported by three funds. General Fund revenue provides funding for construction, repairs, and maintenance of streets and roadways. The Fleet Management Fund, an internal service fund, is used to allocate the cost of repairs and maintenance to Athens-Clarke County government vehicles. Lastly, the Stormwater Enterprise Fund provides for repair and maintenance of stormwater infrastructure.

The FY14 General Fund budget for Transportation and Public Works Department ($3.9 million) does not reflect any significant changes.

The Fleet Management Division provides centralized support for other government departments. The division purchases fuel in bulk to distribute to departments and provides vehicle maintenance and repairs. The FY14 Fleet Management Budget is $3.0 million. This includes the transfer of two fulltime positions from Fleet Management to the Solid Waste Department. This reduces revenues and expenses for the Fleet Management Fund by $283,300.

There are no other major changes to the Fleet Management budget for FY14. The FY14 Budget for fuel is based on a purchase price of $2.86/gallon for unleaded and $3.00/gallon for diesel, the same rates per gallon as the FY13 Budget.

TRANSPORTATION AND PUBLIC WORKS

The Stormwater Utility Fund is an enterprise fund and is funded by a stormwater fee based on the surface area of each parcel of property and a quality portion that takes into account the land use of the property. The FY14 Budget is $3.3 million, and there are no major changes from FY13.

REVENUE and EXPENDITURE BUDGET

Transportation & Public Works						COMMISSION	
	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	$ CHG over/under 13 BUD	% CHG over/under 13 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,933.3	$6,687.6	$6,475.7	$6,475.7	$6,477.2	($210.4)	-3.1%
Other	$50.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$6,983.5	$6,687.6	$6,475.7	$6,475.7	$6,477.2	($210.4)	-3.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,954.7	$5,168.3	$5,087.8	$5,087.8	$5,098.5	($69.8)	-1.4%
Operating	$5,681.4	$5,226.6	$5,046.4	$5,046.4	$5,046.2	($180.4)	-3.5%
Total Expenditures	$10,636.1	$10,394.9	$10,134.2	$10,134.2	$10,144.7	($250.2)	-2.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$235.8	$246.3	$254.2	$254.2	$254.4	$8.1	3.3%
Traffic & Operations	$2,072.6	$2,004.5	$2,012.2	$2,012.2	$2,014.1	$9.6	0.5%
Engineering	$342.6	$363.4	$373.7	$373.7	$374.3	$10.9	3.0%
Streets & Drainage	$1,169.2	$1,219.0	$1,211.4	$1,211.4	$1,213.1	($5.9)	-0.5%
Fleet Management	$3,544.2	$3,186.8	$2,929.9	$2,929.9	$2,931.4	($255.4)	-8.0%
Stormwater Management	$2,605.2	$2,700.2	$2,759.1	$2,759.1	$2,763.7	$63.5	2.4%
Other General Admin.	$666.5	$674.7	$593.7	$593.7	$593.7	($81.0)	-12.0%
Total Expenditures	$10,636.1	$10,394.9	$10,134.2	$10,134.2	$10,144.7	($250.2)	-2.4%

FULL TIME AUTHORIZED POSITIONS	FY12 LEVEL	FY13 LEVEL	FY14 DEPT REQUEST	FY14 MAYOR RECOM'D	FY14 COMM APPR'D	CHG VS 13 LEVEL
Transportation & Public Works	94	94	92	92	92	-2

TRANSPORTATION AND PUBLIC WORKS

CAPITAL BUDGET

D-57	Trans/PubWk	Roadway Safety Devices (Life Cycle)	$50,000
D-58	Trans/PubWk	Replace Traffic Signal Systems (Life Cycle)	$80,000
D-59	Trans/PubWk	Upgrade Street Name Signs	$25,000
D-60	Trans/PubWk	Bridge Maint. & Improv. Program	$100,000
D-61	Trans/PubWk	Pavement Maintenance Program (Life Cycle)	$500,000
D-92	Trans/PubWk	Sidewalk Improvement Program	$50,000
D-94	Trans/PubWk	Transportation Improvement Program (TIP)	$105,000
D-95	Trans/PubWk	Pedestrian Crosswalk Improvements	$25,000
D-135	Trans/PubWk	Stormwater System Improvement Prog.	$200,000
D-138	Trans/PubWk	Fleet Replacement Program	$1,211,900

FY14 CAPITAL BUDGET and CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:
a) Maintain infrastructure and public facilities, b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services, d) Preserve community and historical assets and e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $20,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY14 capital projects. Projects outlined in the remaining four years (FY15 - FY18) are for planning purposes only and are not authorized until included in an adopted Capital Budget. Furthermore, projects identified in years FY19 – FY23 are listed to show a budget estimate for next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories: a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I). CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY14 Capital Budget total $13.4 million (page D-15). General Capital Fund projects (page D-7) total $3.2 million. The remaining capital projects in the Enterprise, Internal Service Funds, and Special Revenue total $10.2 million.

The FY14 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-15; and the detailed data sheets for individual projects begin on page D-16.

FY14 BUDGET
SUMMARY OF MAJOR PROJECTS

CAPITAL PROJECTS FOR CURRENT SERVICES

GENERAL FUND	
CIS - Equipment & Software Replacement	$450,000
Fire - Replace Ladder Truck Station #3 (1/5 yrs)	$200,000
CS - Facilities Life Cycle Maintenance Prog	$308,500
T&PW - Pavement Maintenance Program	$500,000
Other General Fund	$1,323,900
Subtotal	$2,782,400
WATER AND SEWER ENTERPRISE FUND	
PU - Meter Replacement Program	$365,000
PU - Retrofit Clarifiers at Middle Oconee WRF	$125,000
PU - W&S Additions & Improvements	$841,500
PU - Meter and W&S Stub Additions	$445,100
PU - W&S Additions Mgmt. & Inspect.	$202,800
PU - Evaluate and Rehabilitate Sewer Lines	$3,509,600
PU - Other Water & Sewer Fund	$1,738,400
Subtotal	$7,227,400
LANDFILL FUND	
S/W -Purchase Replacement Trash Compactor	$250,000
Other Landfill Fund	$172,000
Subtotal	$422,000
FLEET REPLACEMENT FUND	
T&PW - Vehicle & Equipment Replacement	$1,135,800
All OTHER CS PROJECTS	$532,800
CURRENT SERVICES - ALL FUNDS	$12,100,400

CAPITAL FOR ADDITIONAL OR IMPROVED SERVICES

GENERAL FUND	
CS - Space Allocation Program	$150,000
Other General Fund	$299,700
Subtotal	$449,700
WATER AND SEWER ENTERPRISE FUND	
PU - Additions and Improvements Program	$400,000
PU - Update Wastewater Hydraulic Model	$292,500
Other Water & Sewer Fund	$100,000
Subtotal	$792,500
All OTHER CS PROJECTS	$100,000
ADDITIONS & IMPROVEMENTS - ALL FUNDS	$1,342,200

TOTAL FY14 CAPITAL BUDGET **$13,442,600**

Amounts in thousands

FY14 CAPITAL BUDGET and FIVE YEAR CAPITAL IMPROVEMENT PLAN

	Page Num	Dept Name	Project Description	FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
		General Capital Projects Fund: Current Services (CS)										
		Sources:	**Beginning CS Reserve**			$3,043.0	$3,043.0	$5,010.9	$2,706.3	$1,775.5	$914.5	($0.1)
			Current Year Operating Revenues (transfer from General Fund)			$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$5,000.0
			Prior Year Fund Balance (General Fund)			$2,017.0	$5,200.0	$1,500.0	$2,100.0	$2,100.0	$2,200.0	$7,500.0
			Total Sources			**$5,060.0**	**$8,243.0**	**$6,510.9**	**$4,806.3**	**$3,875.5**	**$3,114.5**	**$4,999.9**
		Uses:	**Current Services Projects Listed Below**			**$2,927.4**	**$2,782.4**	**$3,168.2**	**$2,417.0**	**$2,212.0**	**$2,404.5**	**$23,588.2**
			Additions & Improvents Projects Listed Below			**$658.7**	**$449.7**	**$636.4**	**$613.8**	**$749.0**	**$710.2**	**$20,308.9**
			Subtotal:			**$3,586.1**	**$3,232.1**	**$3,804.6**	**$3,030.8**	**$2,961.0**	**$3,114.7**	**$43,897.1**
		Year End CS Reserve				**$2,132.6**	**$5,010.9**	**$2,706.3**	**$1,775.5**	**$914.5**	**($0.1)**	**($38,897.3)**
		Equipment:										
	D-16	Bd Elections	Replace Electronic Voting Equipment	$27.4	$25.0	$25.0	$25.0	$25.0	$25.0	$0.0	$0.0	$170.0
N	D-17	Building Insp.	Digital Imaging of Construction Plans	N/A	N/A	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0
	D-18	Central Serv	Landscape Equip Replacement Prog	$23.0	$25.0	$75.0	$50.0	$75.0	$75.0	$75.0	$75.0	$375.0
	D-19	Central Serv	Internal Support Equipment Replacement	$100.9	$0.0	$25.0	$25.0	$10.0	$20.0	$25.0	$13.0	$66.3
	D-20	Central Serv	800MHz Radio Replacement Program	$472.6	$0.0	$0.0	$0.0	$0.0	$0.0	$12.0	$18.5	$250.0
	D-21	Central Serv	800MHz Infrastructure Replacement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$5,000.0
	D-22	Central Serv	Replace Facilities Management Software	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0
N	D-23	Central Serv	Landscape Vehicle and Equipment	N/A	N/A	$50.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-24	CIS	Replace PCs, Printers, Sys, Network Infra.	$277.7	$565.0	$500.0	$450.0	$350.0	$150.0	$150.0	$200.0	$2,320.0
	D-25	Corrections	Food Service Equipment Replacement Prog.	$11.6	$0.0	$25.0	$25.0	$25.0	$0.0	$0.0	$0.0	$55.0
	D-26	Fire	Replacement of 1985 Tanker Truck	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$134.0	$0.0	$0.0
	D-27	Fire	Replacement of 1989 Ladder Truck	$0.0	$200.0	$200.0	$200.0	$200.0	$200.0	$0.0	$0.0	$0.0
	D-28	Fire	Replace Mobile Data Terminals	$0.0	$25.0	$66.2	$48.6	$50.0	$50.0	$50.0	$60.0	$240.0
N	D-29	Fire	Upgrade Extrication Tools	N/A	N/A	$62.0	$62.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-30	Leisure Serv	Replace Maintenance and Program Equip	$12.4	$40.0	$43.6	$43.6	$50.0	$45.0	$50.0	$50.0	$62.5
	D-31	Leisure Serv	Energy Svgs Equip - Lyndon House Arts Ctr	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$30.0	$0.0
N	D-32	Leisure Serv	Replace the Showmobile	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$96.0
	D-33	Planning	Scanner / Plotter Acquisition	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0
	D-34	Police	Replace Drug Task Force (DTF)Vehicles	$1.6	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0
	D-35	Police	Replace Criminal Investigations Vehicles	$0.0	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0
	D-36	Police	Digital In-Vehicle Cameras & Data Storage	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0

Amounts in thousands

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	Page Num	Dept Name	Project Description	FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	D-37	Police	Traffic Motorcycle Replacement	$24.1	$0.0	$30.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0
	D-38	Police	Continue Mobile Computers Repl Prog	$0.0	$125.0	$75.0	$75.0	$75.0	$75.0	$0.0	$0.0	$450.0
	D-39	Sheriff	Repl. Courthouse Security Screening Equip	$0.0	$0.0	$0.0	$0.0	$72.2	$0.0	$0.0	$0.0	$0.0
	D-40	Sheriff	Replace Prisoner Transport Bus	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0
		CS Equipment	25 projects	$951.3	$1,063.0	$1,234.8	$1,142.2	$1,228.2	$861.0	$664.0	$634.5	$9,774.8
		Facilities:										
	D-41	Airport	Airport Facilities Life Cycle Program	$6.0	$50.0	$50.0	$50.0	$25.0	$50.0	$50.0	$50.0	$490.0
	D-42	Central Serv	Facilities Life Cycle Maintenance Prog	$887.3	$300.0	$308.5	$308.5	$550.0	$550.0	$600.0	$600.0	$5,892.4
	D-43	Central Serv	Parking Facilities Life Cycle Program	$52.2	$0.0	$20.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0
	D-44	Central Serv	Landscape Life Cycle Program	$23.0	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$100.0
	D-45	Central Serv	Parking Deck - Life Cycle	$72.6	$75.0	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0
	D-46	Leisure Serv	Renovate Existing Facilities	$16.6	$50.0	$277.4	$225.0	$200.0	$100.0	$100.0	$100.0	$342.4
	D-47	Leisure Serv	Renovate and Improve Pools	$2.2	$25.0	$27.7	$27.7	$100.0	$56.0	$63.0	$0.0	$351.0
N	D-48	Leisure Serv	Renovate Sandy Creek Nature Center	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$418.6
N	D-49	Leisure Serv	Renovate East Athens Ed. Dance Center	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$59.0
		CS Facilities	8 projects	$1,059.9	$520.0	$753.6	$701.2	$945.0	$846.0	$883.0	$840.0	$8,128.4
		General:										
	D-50	Central Serv	Energy Management Program	$24.0	$0.0	$20.0	$20.0	$0.0	$20.0	$0.0	$20.0	$150.0
	D-51	Leisure Serv	Create a Property Boundary Program	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0
	D-52	Other Gn Adm	Capital Contingency	$354.8	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$500.0
	D-53	Planning	Update Aerial Photos	$0.0	$150.0	$0.0	$0.0	$0.0	$0.0	$0.0	$350.0	$150.0
	D-54	Planning	Pictometry Data and Sys Development	$0.0	$30.0	$0.0	$0.0	$45.0	$45.0	$0.0	$45.0	$135.0
		CS General	5 projects	$378.8	$180.0	$45.0	$45.0	$70.0	$90.0	$25.0	$540.0	$935.0
		Transportation:										
	D-55	Airport	Local Match for Airport Capital Grants	$12.2	$110.0	$25.0	$25.0	$50.0	$50.0	$50.0	$25.0	$125.0
	D-56	Transit	Local Match for Transit Capital Grants	$84.5	$50.0	$114.0	$114.0	$115.0	$30.0	$50.0	$50.0	$250.0
	D-57	Trans/PubWk	Roadway Safety Devices (Life Cycle)	$120.0	$50.0	$50.0	$50.0	$50.0	$50.0	$50.0	$0.0	$500.0
	D-58	Trans/PubWk	Replace Traffic Signal Systems (Life Cycle)	$2.7	$50.0	$80.0	$80.0	$85.0	$90.0	$90.0	$90.0	$450.0
	D-59	Trans/PubWk	Upgrade Street Name Signs	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0
	D-60	Trans/PubWk	Bridge Maint. & Improv. Program	$160.1	$100.0	$100.0	$100.0	$100.0	$75.0	$75.0	$100.0	$500.0
	D-61	Trans/PubWk	Pavement Maintenance Program (Life Cycle)	$580.5	$500.0	$500.0	$500.0	$500.0	$300.0	$300.0	$100.0	$2,500.0
	D-62	Trans/PubWk	School Area Infrastructure Capital Projects	$20.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$300.0

Amounts in thousands

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	CS Transportation		8 projects	$980.0	$885.0	$894.0	$894.0	$925.0	$620.0	$640.0	$390.0	$4,750.0
	Total FY14 General Fund CS		46 projects	**$3,370.0**	**$1,995.0**	**$2,927.4**	**$2,782.4**	**$3,168.2**	**$2,417.0**	**$2,212.0**	**$2,404.5**	**$23,588.2**

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		General Capital Projects Fund: Capital for Additional or Improved Services (A&I)										
		Equipment:										
N	D-63	HR	HR Augmentation Software	N/A	N/A	$44.0	$0.0	$40.0	$50.0	$50.0	$50.0	$0.0
	D-64	Leisure Serv	Holland Youth Sports Complex Soccer Field Lig	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-65	Police	Renovate Training/Firing Range	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0
	D-66	Police	Enhance the Electronic Ticket System	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-67	Sheriff	Public Safety Initiatives - Equip & Tech	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$0.0	$250.0
	D-68	Sheriff	Replace Mobile Data Computers	$0.0	$0.0	$0.0	$0.0	$28.0	$28.0	$21.0	$0.0	$0.0
		A&I Equipment	5 projects	$0.0	$25.0	$69.0	$25.0	$93.0	$103.0	$96.0	$50.0	$1,045.0
		Facilities:										
	D-69	Central Serv	Space Allocation Program	$725.0	$100.0	$340.0	$150.0	$200.0	$100.0	$100.0	$200.0	$1,415.0
	D-70	Central Serv	Tag Office Parking Lot Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$182.0
	D-71	Fire	Fire Headquarters Renovation	$0.0	$0.0	$0.0	$0.0	tbd	tbd	tbd	$0.0	$0.0
	D-72	Leisure Serv	Expand the Gymnastics Center	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,770.4
	D-73	Leisure Serv	Renovate Cook's Trail Boardwalk	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,699.0
	D-74	Leisure Serv	Renovate Bear Hollow Zoo W&S Sys.	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$37.4	$149.4
	D-75	Leisure Serv	Renovate Morton Theatre	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$90.2
	D-76	Leisure Serv	Improve Bear Hollow Exhibits & Amenities	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$235.7
	D-77	Leisure Serv	Develop Ben Burton Park	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$914.6
	D-78	Leisure Serv	Develop Dudley Park	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,310.0
N	D-79	Leisure Serv	Complete the ADA Interpretive Trail - SCNC	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.8
	D-80	Other Gn Adm	Public Art Program	$15.6	$15.0	$13.7	$13.7	$14.9	$12.3	$18.0	$12.8	$112.8
N	D-81	Police	North Substation	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,450.0
N	D-82	Police	West Precinct	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$4,025.0
N	D-83	Police	Records Storage Facility	N/A	N/A	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$876.0
	D-84	Sheriff	Courthouse Security Equip Upgrade (Phase 4)	$0.0	$0.0	$0.0	$0.0	$38.5	$38.5	$0.0	$0.0	$0.0
	D-85	Tax Comm.	Tag Office Remodel of 7 Front Workstations	$0.0	$0.0	$31.0	$31.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-86	Trans/PubWk	Engineering Facility, Renovation & Expansion	$35.7	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$650.0
		A&I Facilities	18 projects	$776.3	$115.0	$384.7	$194.7	$253.4	$200.8	$168.0	$350.2	$16,928.9
		General:										
	D-87	Ctr Ser / ADDA	Downtown Enhancement Program (DEP)	$37.9	$25.0	$0.0	$25.0	$25.0	$0.0	$25.0	$0.0	$300.0
	D-88	Planning	Comprehensive Plan, Ten Year Update	$23.8	$0.0	$0.0	$0.0	$0.0	$50.0	$75.0	$50.0	$20.0
	D-89	Other Gn Adm	Economic Development Capital Program	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$250.0

Amounts in thousands

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	A&I General		3 projects	$61.7	$25.0	$25.0	$50.0	$50.0	$75.0	$125.0	$75.0	$570.0
	Transportation:											
D-90	Central Serv	Corridor Enhancement Program		$349.8	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$300.0
D-91	Trans/PubWk	Sidewalk Improvement Program		$189.7	$50.0	$50.0	$50.0	$0.0	$0.0	$50.0	$0.0	$500.0
D-92	Trans/PubWk	Bicycle Trans. Sys. Improvement Program		$99.6	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$125.0
D-93	Trans/PubWk	Transportation Improvement Program (TIP)		$1,150.2	$200.0	$105.0	$105.0	$205.0	$175.0	$175.0	$100.0	$565.0
D-94	Trans/PubWk	Pedestrian Crosswalk Improvements		$8.9	$0.0	$25.0	$25.0	$35.0	$35.0	$35.0	$35.0	$175.0
D-95	Trans/PubWk	Permanent Traffic Count Station		$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$100.0
	A&I Transportation		6 projects	$1,798.2	$250.0	$180.0	$180.0	$240.0	$235.0	$360.0	$235.0	$1,765.0
	Total FY14 General Fund A&I		32 projects	**$2,636.2**	**$385.6**	**$658.7**	**$449.7**	**$636.4**	**$613.8**	**$749.0**	**$710.2**	**$20,308.9**
	Total General Fund, CS / A&I		78 projects	**$6,006.2**	**$2,380.6**	**$3,586.1**	**$3,232.1**	**$3,804.6**	**$3,030.8**	**$2,961.0**	**$3,114.7**	**$43,897.1**
	Year End CS Reserve					**$2,132.6**	**$5,010.9**	**$2,706.3**	**$1,775.5**	**$914.5**	**($0.1)**	**($38,397.3)**

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	Landfill Enterprise Fund										
	Sources:	**Beginning Working Capital Balance**			$520.0	$520.0	$498.0	$401.0	$595.0	$416.0	$416.0
		Current Year Operating Revenues			$500.0	$500.0	$500.0	$500.0	$500.0	$500.0	$2,500.0
		Landfill Closure Reserve			$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0
		Debt Issue			$0.0	$0.0	$0.0	$0.0	$0.0	$3,000.0	$2,700.0
		Total Sources			**$1,020.0**	**$1,020.0**	**$998.0**	**$901.0**	**$1,095.0**	**$3,916.0**	**$8,116.0**
	Uses:	**Projects Listed Below**			**$522.0**	**$522.0**	**$597.0**	**$306.0**	**$679.0**	**$3,524.0**	**$7,693.0**
	Year End Working Capital				**$498.0**	**$498.0**	**$401.0**	**$595.0**	**$416.0**	**$392.0**	**$423.0**
D-96	Solid Waste	Replace Track Crawler / Loader	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$130.0	$130.0	$130.0
D-97	Solid Waste	Purchase Replacement Trash Compactor	$0.0	$250.0	$250.0	$250.0	$250.0	$0.0	$0.0	$0.0	$750.0
D-98	Solid Waste	Closure of Landfill	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0
D-99	Solid Waste	Purchase Replacement Roll-off Truck	$0.0	$50.0	$0.0	$0.0	$0.0	$49.0	$49.0	$49.0	$0.0
D-100	Solid Waste	Replace D6M-LGP Dozers	($74.7)	$82.0	$82.0	$82.0	$82.0	$82.0	$0.0	$0.0	$250.0
D-101	Solid Waste	Replace 25 Yard Articulated Dump Truck	$0.0	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	$0.0	$260.0
D-102	Solid Waste	Purchase Replacement Road Tractor	$0.3	$0.0	$0.0	$0.0	$0.0	$0.0	$35.0	$35.0	$35.0
D-103	Solid Waste	Purchase Replacement Track Excavator	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0
D-104	Solid Waste	Replace Rubber Tire Loader	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$0.0
D-105	Solid Waste	Purchase Replacement Trommel Screen	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0
D-106	Solid Waste	Replace Windrow Turner for Compost Op.	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0
D-107	Solid Waste	Purchase 4x4 General Utility Vehicle	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$13.0
D-108	Solid Waste	Replace Baler	($172.2)	$133.0	$90.0	$90.0	$90.0	$0.0	$0.0	$0.0	$0.0
D-109	Solid Waste	Replace Conveyor Assembly	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$90.0
	Landfill CS	14 projects	($246.6)	$515.0	$422.0	$422.0	$597.0	$306.0	$479.0	$624.0	$4,318.0
D-110	Solid Waste	Landfill Construction Phase V, Stages 1-5	$115.5	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$2,900.0	$3,375.0
D-111	Solid Waste	Bale Storage and Tipping Area Expansion	$0.0	$0.0	$100.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0
	Landfill A&I	2 projects	$115.5	$0.0	$100.0	$100.0	$0.0	$0.0	$200.0	$2,900.0	$3,375.0
	Total LandFill	16 projects	**($131.1)**	**$225.5**	**$522.0**	**$522.0**	**$597.0**	**$306.0**	**$679.0**	**$3,524.0**	**$7,693.0**

Amounts in thousands

FY14 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Water and Sewer Enterprise Fund											
	Sources:	**Beginning Working Capital Balance**				$11,381.0	$11,381.0	$8,361.1	$8,037.7	$12,736.2	$9,574.7	$9,574.7
		Current Year Operating Revenues				$5,000.0	$5,000.0	$8,000.0	$10,000.0	$12,000.0	$14,000.0	$30,000.0
		Total Sources				**$16,381.0**	**$16,381.0**	**$16,361.1**	**$18,037.7**	**$24,736.2**	**$23,574.7**	**$39,574.7**
	Uses:	**Projects Listed Below**				**$8,019.9**	**$8,019.9**	**$8,323.4**	**$5,301.5**	**$15,161.5**	**$21,659.8**	**$96,772.0**
	Year End Working Capital					**$8,361.1**	**$8,361.1**	**$8,037.7**	**$12,736.2**	**$9,574.7**	**$1,914.9**	**($57,197.3)**
	W&S Current Services											
D-112	Public Utilities	Meter Replacement Program		$4,831.6	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0
D-113	Public Utilities	Improv. to D-town W&S Infrastructure Sys.		$350.4	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0
D-114	Public Utilities	Equipment / Facilities Replacement Prog		$1,066.0	$530.0	$1,021.4	$1,021.4	$1,114.1	$1,137.1	$1,280.1	$1,187.0	$5,656.7
D-115	Public Utilities	Dredge Alum Sludge Lagoon		$146.6	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0
D-116	Public Utilities	DOT Relocations of Water & Sewer Lines		$0.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
D-117	Public Utilities	Renovate / Expand W&S Construction Facility		$35.0	$65.0	$8.0	$8.0	$100.0	$100.0	$0.0	$0.0	$0.0
D-118	Public Utilities	Renovate W&S Storage Facility		$20.0	$65.0	$9.0	$9.0	$20.0	$0.0	$0.0	$0.0	$0.0
D-119	Public Utilities	Retrofit Clarifiers at Middle Oconee WRF		$250.0	$125.0	$125.0	$125.0	$125.0	$125.0	$0.0	$0.0	$0.0
D-120	Public Utilities	W&S Lines - Additions & Improvements		N/A	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5
D-121	Public Utilities	Meter and W&S Stub Additions		N/A	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5
D-122	Public Utilities	Donated W&S Additions Management		N/A	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0
D-123	Public Utilities	Re-Line Old Water Mains		$0.0	$0.0	$0.0	$0.0	$608.3	$632.7	$658.0	$684.3	$19,569.1
D-124	Public Utilities	Replace Small Diameter Water Mains		$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$5,000.0
D-125	Public Utilities	Evaluate and Rehabilitate Sewer Lines		$3,181.8	$3,374.6	$3,509.6	$3,509.6	$0.0	$0.0	$3,947.8	$4,105.7	$37,544.0
	Water & Sewer CS		14 projects	$9,881.4	$6,714.0	$7,227.4	$7,227.4	$4,521.8	$4,549.2	$8,440.3	$9,031.4	$80,541.8
	W&S Additional or Improved Services											
D-126	Public Utilities	Economic Development Program (W&S)		$47.2	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
D-127	Public Utilities	Additions and Improvements Program		$323.8	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0
D-128	Public Utilities	Wastewater Collection Sys Improvements		$527.1	$690.7	$0.0	$0.0	$3,301.6	$252.3	$2,747.3	$8,029.5	$13,730.2
D-129	Public Utilities	Update Wastewater Hydraulic Model		$0.0	$281.2	$292.5	$292.5	$0.0	$0.0	$0.0	$0.0	$0.0
D-130	Public Utilities	Public Water System Enhancement Program		$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,473.9	$4,098.9	$0.0
	Water & Sewer A&I		5 projects	$898.1	$1,471.9	$792.5	$792.5	$3,801.6	$752.3	$6,721.2	$12,628.4	$16,230.2
	Total Water & Sewer		19 projects	**$10,779.5**	**$6,063.8**	**$8,019.9**	**$8,019.9**	**$8,323.4**	**$5,301.5**	**$15,161.5**	**$21,659.8**	**$96,772.0**

Amounts in thousands

D-10
FY14 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description	FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Airport Enterprise Fund										
	Sources:	**Beginning Working Capital Balance**			$0.0	$0.0	$100.0	$200.0	$200.0	$300.0	$300.0
		Current Year Operating Revenues			$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
		Total Sources			**$100.0**	**$100.0**	**$200.0**	**$300.0**	**$300.0**	**$400.0**	**$800.0**
	Uses:	**Projects Listed Below**			**$0.0**	**$0.0**	**$0.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**
	Year End Working Capital				**$100.0**	**$100.0**	**$200.0**	**$200.0**	**$300.0**	**$400.0**	**$800.0**
	Airport Current Services										
D-131	Airport	Rehabilitation of Maintenance Hangar	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0
	Airport CS	1 projects	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0
	Total Airport	1 projects	**$0.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**

Amounts in thousands

FY14 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Solid Waste Enterprise Fund											
	Sources:	**Beginning Working Capital Balance**				$463.0	$463.0	$466.0	$437.0	$408.0	$431.0	$431.0
		Current Year Operating Revenues				$165.0	$165.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
		Total Sources				**$628.0**	**$628.0**	**$666.0**	**$637.0**	**$608.0**	**$631.0**	**$1,431.0**
	Uses:	**Projects Listed Below**				**$162.0**	**$162.0**	**$229.0**	**$229.0**	**$177.0**	**$110.0**	**$446.0**
	Year End Working Capital					**$466.0**	**$466.0**	**$437.0**	**$408.0**	**$431.0**	**$521.0**	**$985.0**
	Solid Waste Current Services											
D-132	Solid Waste	Replace High Compaction Rear Loader		($41.0)	$45.0	$162.0	$162.0	$162.0	$162.0	$110.0	$110.0	$110.0
D-133	Solid Waste	Purchase Replacement Front End Loader		$0.0	$0.0	$0.0	$0.0	$67.0	$67.0	$67.0	$0.0	$336.0
	Solid Waste CS		2 projects	($41.0)	$45.0	$162.0	$162.0	$229.0	$229.0	$177.0	$110.0	$446.0
	Total Solid Waste		2 projects	**($41.0)**	**$115.0**	**$162.0**	**$162.0**	**$229.0**	**$229.0**	**$177.0**	**$110.0**	**$446.0**

Page Num	Dept Name	Project Description		FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Storm Water Management - Enterprise Fund											
	Sources:	**Beginning Working Capital Balance**				$2,700.0	$2,700.0	$2,850.0	$3,000.0	$3,150.0	$3,300.0	$9,400.0
		Current Year Operating Revenues				$350.0	$350.0	$350.0	$350.0	$350.0	$350.0	$1,750.0
		Total Sources				**$3,050.0**	**$3,050.0**	**$3,200.0**	**$3,350.0**	**$3,500.0**	**$3,650.0**	**$11,150.0**
	Uses:	**Projects Listed Below**				**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$1,000.0**
	Year End Working Capital					**$2,850.0**	**$2,850.0**	**$3,000.0**	**$3,150.0**	**$3,300.0**	**$3,450.0**	**$10,150.0**
	Storm Water Fees Current Services											
D-134	Trans/PubWk	Stormwater System Improvement Prog.		$450.6	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
	Stormwater CS		1 project	$450.6	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
	Total Stormwater		1 project	**$450.6**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$1,000.0**

Amounts in thousands

FY14 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description	FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Internal Support - Internal Service Fund										
	Sources:	**Beginning Working Capital Balance**			$100.0	$100.0	$75.2	$88.6	$25.6	$37.6	$37.6
		Current Year Operating Revenues			$76.0	$76.0	$100.0	$100.0	$100.0	$100.0	$500.0
		Total Sources			**$176.0**	**$176.0**	**$175.2**	**$188.6**	**$125.6**	**$137.6**	**$537.6**
	Uses:	**Projects Listed Below**			**$100.8**	**$100.8**	**$86.6**	**$163.0**	**$88.0**	**$119.0**	**$595.4**
	Year End Working Capital				**$75.2**	**$75.2**	**$88.6**	**$25.6**	**$37.6**	**$18.6**	**($57.8)**
D-19	Central Serv	Internal Support Equipment Replacement	$157.8	$53.8	$15.8	$15.8	$1.6	$78.0	$3.0	$34.0	$170.4
D-135	Central Serv	Telephones Sys Upgrades - Life Cycle	$421.5	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0
	Total Internal Support CS	2 projects	**$579.3**	**$138.8**	**$100.8**	**$100.8**	**$86.6**	**$163.0**	**$88.0**	**$119.0**	**$595.4**

Amounts in thousands

FY14 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Fleet Management - Internal Service Fund											
	Sources:	**Beginning Working Capital Balance**				$0.0	$0.0	$80.0	$130.0	$210.0	$260.0	$260.0
		Current Year Operating Revenues				$80.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0
		Total Sources				**$80.0**	**$80.0**	**$160.0**	**$210.0**	**$290.0**	**$340.0**	**$660.0**
	Uses:	**Projects Listed Below**				**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**
	Year End Working Capital					**$80.0**	**$80.0**	**$130.0**	**$210.0**	**$260.0**	**$340.0**	**$570.0**
D-136	Trans/PubWk	Upgrade Fuel Sites		$10.8	$30.0	$0.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0
	Total Fleet Management CS		1 project	**$10.8**	**$30.0**	**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**
	Fleet Replacement - Internal Service Fund											
	Sources:	**Beginning Working Capital Balance**				$9,900.0	$9,900.0	$9,975.8	$9,975.8	$9,975.8	$9,975.8	$9,975.8
		Current Year Operating Revenues				$1,211.9	$1,211.9	$1,169.9	$1,205.0	$1,241.1	$1,278.4	$9,320.5
		Total Sources				**$11,111.9**	**$11,111.9**	**$11,145.7**	**$11,180.8**	**$11,216.9**	**$11,254.2**	**$19,296.3**
	Uses:	**Projects Listed Below**				**$1,136.1**	**$1,135.8**	**$1,169.9**	**$1,205.0**	**$1,241.1**	**$1,278.4**	**$9,320.5**
	Year End Working Capital					**$9,975.8**	**$9,976.1**	**$9,975.8**	**$9,975.8**	**$9,975.8**	**$9,975.8**	**$9,975.8**
D-137	Trans/PubWk	Fleet Replacement Program		N/A	$872.6	$1,136.1	$1,135.8	$1,169.9	$1,205.0	$1,241.1	$1,278.4	$9,320.5
	Total Fleet Replacement CS		1 project	**$0.0**	**$872.6**	**$1,136.1**	**$1,135.8**	**$1,169.9**	**$1,205.0**	**$1,241.1**	**$1,278.4**	**$9,320.5**

Amounts in thousands

FY14 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

Page Num	Dept Name	Project Description		FY12 Year-End Balance	FY13 Budget	Capital Improvement Plan FY14 Dept. Request	FY14 Approved	FY15 Proposed	FY16 Proposed	FY17 Proposed	FY18 Proposed	Forecast FY19-FY23 Proposed
	Hotel / Motel Tax - Special Revenue Fund											
	Sources:	**Beginning Fund Balance**				$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
		Current Year Operating Revenue				$70.0	$70.0	$70.0	$70.0	$70.0	$70.0	$350.0
		Prior Year Fund Balance				$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
		Total Sources				**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$350.0**
	Uses:	**Projects Listed Below**				**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$350.0**
	Year End Fund Balance					**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
D-45	Central Serv	Parking Deck - Life Cycle		$228.9	$20.0	$40.0	$40.0	$40.0	$40.0	$40.0	$40.0	$200.0
D-138	Central Serv	Community Events Program: ACC Support		$38.7	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0
	Hotel / Motel CS		2 projects	$267.6	$50.0	$70.0	$70.0	$70.0	$70.0	$70.0	$70.0	$350.0
	Total Hotel / Motel Tax		2 project	**$267.6**	**$50.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$350.0**
	Total All Funds		**123 projects**	**$10,126.6**	**$10,126.6**	**$13,796.9**	**$13,442.6**	**$14,510.4**	**$10,605.3**	**$20,607.6**	**$30,075.8**	**$160,164.0**

Athens-Clarke County Capital Project Data Sheet

Department/Division: Board of Elections
Project Name or Title: Replace Electronic Voting Equipment

Department Priority: 1 of 1
Eden #: 310-6109-00000-56090
Proj. #: C0413 ☑ CS ☐ AI

Project Description and Location:

Purchase and/or replace ES&S voting equipment (touchscreen machines, memory cards, Optical Scan Units, ExpressPolls). This project provides life-cycle funding to replace the initial 208 machines allotted to the Athens-Clarke County Government Unified Government in 2002, as well as additional machines required after 2002, as well as additional machines required after 2002. Funding also includes maintenance of equipment.

Project Justification:

In FY03 the Georgia Secretary of State provided 208 AccuVote touchscreen voting machines to ACCUG. In FY05, anticipating "Advance Voting" work load increases, six additional touchscreen units were provided by the state and ACCUG purchased ten units. Since then, more machines have been added (16 to accomodate Early Voting at the Classic Center for the 2008 Presidential election). Currently, the board maintains 259 touchscreens, 9 Optical Scan units, 80 ExpressPoll units (48 issued from the state and 32 purchased), and 73 Barcode scanners (48 issued from the state in 2010, 25 purchased). All machines are out of warranty and ACCUG is responsible for repairs and/or replacements. The original TS units (208) are no longer in production. Replacement cost is estimated at $650,000. This assumes: 10 year useful equipment life.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$25.0	$25.0	$25.0	$25.0	$0.0	$0.0	$170.0	$270.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$25.0	$25.0	$25.0	$25.0	$0.0	$0.0	$170.0	$270.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$25.0	$25.0	$25.0	$25.0	$0.0	$0.0	$170.0	$270.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$25.0	$25.0	$25.0	$25.0	$0.0	$0.0	$170.0	$270.0

Start Date: FY04
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Minimal impact on annual costs. Of course as machines are added to the Board of Elections inventory, they will have to be maintained, programmed, and stored.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Buiding Inspection / Construction Division
Department Priority: 1 of 1
Project Name or Title: Digital Imaging of Construction Plans
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Digital Imaging and archiving of building construction plans. Plans for buildings are to be maintained by the local government for the life of the building according to the Georgia Records Retention Act.

Project Justification:

The space currently utilized for the storage of construction plans is limited and not adequate. Hard copies of plans are subject to loss in case of fire or water damage. Hard copies of plans deteriorate over time. Digital documents are more readily accessible and are not subject to damage or deterioration. Thus, the fulfilment of open records requests is more reliable and more cost effective with digital plans.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0	$30.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	FY15
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0	$30.0	FY15
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0	$30.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0	$30.0	Thousands

Impact on Annual Costs:

No impact on annual costs.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Landscape Equipment Replacement Program

Department Priority: 4 of 17
Eden #: 310-6458-57300-56090
Proj. #: C0090 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by the Landscape Management Division (LMD). This capital project uses equipment useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Funding is recommeded for increases in FY14 to restore funding to prior FY09 levels. Cost estimates are from LMD staff.

Project Justification:

Efficiency of landscape services is dependent upon functioning, reliable equipment. Since the program funding began in FY96, service has become reliable and stable as equipment is replaced on schedule. All who travel public roadways (700 miles of streets and roads), use public parks (450 acres and 24 ball fields), or conduct business with departments (45 acres, 29 sites) are affected by Landscape Division Services. Inadequately managed growth of vegetation affects community appearance and public safety. Serviceable equipment is essential to Landscape Division's primary objective to provide a stable level of service under a range of environmental variables.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$25.0	$50.0	$75.0	$75.0	$75.0	$75.0	$375.0	$750.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$25.0	$50.0	$75.0	$75.0	$75.0	$75.0	$375.0	$750.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$25.0	$75.0	$75.0	$75.0	$75.0	$75.0	$375.0	$775.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$25.0	$75.0	$75.0	$75.0	$75.0	$75.0	$375.0	$775.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Internal Support Division
Project Name or Title: Internal Support Equipment Replacement Program

Department Priority: 8 of 17
Eden #: xxx-6458-57200-56006
Proj. #: C0347 ☑ CS ☐ AI

Project Description and Location:

Purchase and replace outdated equipment in the Records Center and Print Shop in order to provide better service. This program provides for the programmed replacement of record keeping and printing equipment as it approaches the end of its useful life.

Project Justification:

Approximately 30% of all equipment covered by this replacement program is 12 to 17 years old. As equipment ages, it requires more frequent service calls and replacement parts become more expensive. Equipment downtime creates the need for more expensive outsourcing. This scheduled replacement program will reduce operating costs for maintenance and outsourcing. Funding will be split between the General Capital Projects Fund (310) and the Internal Support Fund (601).

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$25.0	$10.0	$20.0	$25.0	$13.0	$66.3	$159.3
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Internal Support	$53.8	$15.8	$1.6	$78.0	$3.0	$34.0	$170.4	$356.6
Total Sources	$53.8	$40.8	$11.6	$98.0	$28.0	$47.0	$236.7	$515.9
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$53.8	$40.8	$11.6	$98.0	$28.0	$47.0	$236.7	$515.9
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$53.8	$40.8	$11.6	$98.0	$28.0	$47.0	$236.7	$515.9

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Administration 800 MHz Radio
Project Name or Title: 800 MHz Radio Replacement Program

Department Priority: 5 of 17
Eden #: 310-6458-57000-56002
Proj. #: C0384 ☑ CS ☐ AI

Project Description and Location:

This project accumulates funds for a life-cycle replacement program for the 800 MHz radios purchased with SPLOST funds. 930 radios were purchased in two groups: 195 in FY96 and 735 in FY00. Motorola indicates that these radios have a life expectancy of 5-10 years; this project assumes a 12-year life span. This proposal sets aside funds for each group of radios and continues the funding process for future replacements. The average current replacement cost is approximately $3,700 / radio.

Project Justification:

As these radios approach their 10-year life span, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. Using the 12-year cycle, there remains no life expectancy for either the 1996 radios or the radios purchased in FY00. No inflation figures are applied in the belief that improved technology and competition will offset any inflationary increase. Motorola no longer supports the current model radio. All current radios that fail must be replaced with a newer model. Funding in FY17, FY18, and FY19-FY23 will provide for the replacement of the newer radios that fail due to age, cost of repairs, or other reasons. Any new radios purchased will be compatible with the new SPLOST 2011 funded system.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$12.0	$18.5	$250.0	$280.5
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$12.0	$18.5	$250.0	$280.5
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$12.0	$18.5	$250.0	$280.5
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$12.0	$18.5	$250.0	$280.5

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Administration 800 MHz Radio
Project Name or Title: 800 MHz Infrastructure Replacement

Department Priority: 6 of 17
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will establish a life-cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span. This project sets aside money for the four towers and supporting equipment to be replaced, including the relocation of the Athens Tech site to a new location.

Project Justification:

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY18, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Current replacement costs total $10 million (Whitehall $4M; Vaughn Road $2M; Athens Tech $0.6M; Police $1M). The first site scheduled for replacement is located at Athens Tech, located in the Northeast portion of the county. For the Athens tech site, the tower cost is approximately $500,000 plus land acquisition costs for relocation. Due to the condition of the Athens Tech water tank, this site is recommended to be relocated as soon as possible.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$5,000.0	$5,150.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$5,000.0	$5,150.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$5,000.0	$5,150.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	$5,000.0	$5,150.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Department Priority: 13 of 17
Project Name or Title: Replace Facilities Management Software
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

The Facilities Management Software Project is a project to replace and upgrade the maintenance management software currently being used on CIS' HTE platform. The software will provide several software capabilities such as work order processing, preventive maintenance, building inventory, equipment inventory, life cycle maintenance, cost tracking, contract management, space maintenance, reports and autoCAD integration. Project goals include capabilities for long-term software support and training, adoption of software that incorporates direct user input by service crews, and adoption of software that integrates with CAD operations.

Project Justification:

The existing HTE platform does not integrate CAD operations in its Facilities Maintenance software. It also lacks the capability to incorporate direct user input. Implementing Facilities Management software designed specifically for maintenance operations will provide better records, provide "real time" updates to work orders, and would introduce automation at the work crew level. In short, it will move the Facilities Management operations into the modern era of maintenance management. Additionally, the continued operation and support of the HTE platform by CIS is unclear beyond FY17.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0	$60.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2017
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0	$60.0	6/30/2018
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0	$60.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0	$60.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Department Priority: 2 of 17
Project Name or Title: Landscape Vehicle and Equipment
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will fund the purchase of a truck, trailer, and equipment to outfit a landscape crew to facilitate the transfer of landscaping services currently provided through contracts to an in-house service with reduced annual operating costs with increased productivity and service quality. This project will purchase a landscape crew truck ($25,000), a landscape equipment trailer ($5,000), and mowers and small equipment ($20,000).

Project Justification:

Over the last few years, several new or renovated ACCUG facilities have been opened, including the Water Resource Center, Solid Waste Administration and Maintenance, Water Treatment Plant, and 3 Water Reclamation Plants. The increased need for landscape maintenance at these facilities has been handled through contracted services. With the addition of the Lexington Road Park and Ride facility, there is sufficifient work to justify another in-house landscape crew. A cost analysis projects that replacing the 9-month contracted services with a 12-month full-time in-house crew will save an estimated $15,000 in annual operating expenses while adding 3 months of work capacity. This extra capacity will be used on future SPLOST projects, including landscape installations and maintance.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0

Start Date: 7/1/2013
End Date: 12/31/2013

Note: All Amounts in Thousands

Impact on Annual Costs:

Estimated $10,000 net annual operating expense reduction. This will require authorization for two (2) additional full-time landscape positions in the FY14 operating budget which will be funded by the contract cost savings.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Computer Information Services
Project Name or Title: Replace PCs, Printers, Systems, Network Infrastructure

Department Priority: 1 of 1
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipmement and software required to support IT operations within the government.

Project Justification:

This project is made up of various components (see attached) that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, softare upgrades, main system replacement(s), wiring improvements, and various other necessary components.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$565.0	$450.0	$350.0	$150.0	$150.0	$200.0	$2,320.0	$4,185.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$565.0	$450.0	$350.0	$150.0	$150.0	$200.0	$2,320.0	$4,185.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$565.0	$450.0	$350.0	$150.0	$150.0	$200.0	$2,320.0	$4,185.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$565.0	$450.0	$350.0	$150.0	$150.0	$200.0	$2,320.0	$4,185.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

No Change

Athens-Clarke County Capital Project Data Sheet

Department/Division: Corrections/Food Services
Project Name or Title: Food Service Equipment Replacement Program

Department Priority: 1 of 1
Eden #: 310-6343-42100-56090
Proj. #: c0180 ☑ CS ☐ AI

Project Description and Location:

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

Project Justification:

Meals provided by the Corrections Food Service Facility are a necessary component of the Jail, Correctional Institution and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. The exisiting kitchen, installed in 1987, was designed for serving meals only at the prison. Today, Corrections prepares an average of 1,800 meals a day for the prison, diversion center and the jail. In FY05, because of the increase in the jail population, a new SPLOST funded food service facility was opened. However, the existing kitchen is still used as a servicing center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Also, the prison kitchen is used as a backup kitchen and will be utilized during an upcoming renovation project.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$55.0	$105.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$55.0	$105.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$55.0	$105.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$55.0	$105.0

Start Date: Lifecycle Project
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Replacement of 1985 Tanker Truck

Department Priority: 5 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Timely replacement of a 1985 GMC Tanker Truck (Engine 17) to be housed at Fire Station 6 Located at 580 Athena Dr.

Project Justification:

This apparatus serves any portion of the county without a adequate and reliable water source within 1000' of a structure, as well as supplemental water as needed. It also responds to leaf, grass, and woods fires to serve as the primary water source. Fire protection is a collective service in Athens-Clarke Co., therefore all citizens are affected by our ability to provide service with this piece of apparatus. The life expectancy is 25 -30 years (depending on wear and tear). Estimated costs of replacement is $400,000.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$133.0	$133.0	$134.0	$0.0	$0.0	$400.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$133.0	$133.0	$134.0	$0.0	$0.0	$400.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$133.0	$133.0	$134.0	$0.0	$0.0	$400.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$133.0	$133.0	$134.0	$0.0	$0.0	$400.0

Start Date: 7/1/2011
End Date: 6/30/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Once purchased the operating budget will be increased by 1/25 of the estimated replacement cost as it enters the scheduled replacement plan. The cost of operating the new versus the existing truck will not be significantly different.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Replacement of 1989 Ladder Truck

Department Priority: 1 of 5
Eden #: 310-6342-41200-55002
Proj. #: c0641 ☑CS ☐ AI

Project Description and Location:

Timely replacement of 1989 Ladder Truck (Ladder 3) with a fully equiped and National Fire Protection Association Compliant aerial apparatus, to be housed at Fire Station 3, located at 1198 Milledge Ave.

Project Justification:

Ladder trucks in Athens-Clarke County are on a twenty (20) year replacement plan, which maintains an acceptable level of efficiency and dependability. Extending the life will cause a severe depreciation in salvage value, increase the "out-of-service" time, and increase the chance of failure during an emergency response. This is one of three specialty apparatus positioned around the county serving primarily the University; W. and NW Clarke Co. as well as response to the entire county as emergency needs require; therefore all citizens are directly or indirectly affected by our ability to provide service with this piece of equipment. Replacement is necessary in continuing to provide our current level of service. Life expectancy is 20 years front line and 5-7 years reserve status. Price is currently estimated at $1,000,000.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$200.0	$200.0	$200.0	$200.0	$0.0	$0.0	$0.0	$800.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$200.0	$200.0	$200.0	$200.0	$0.0	$0.0	$0.0	$800.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$200.0	$200.0	$200.0	$200.0	$0.0	$0.0	$0.0	$800.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$200.0	$200.0	$200.0	$200.0	$0.0	$0.0	$0.0	$800.0

Start Date: 7/1/2011
End Date: 6/30/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

Once purchased the operating budget will be increased by 1/20 of the estimated replacement costs as it enters the scheduled replacement plan. The operating cost of the new versus the existing truck will not be significantly different.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Department Priority: 2 of 5
Project Name or Title: Replace Mobile Data Terminals
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

Project Justification:

Computer Information Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. Replacement was submitted in each budget since FY 10 Budget however, the request was carried forward, repeatedly, until FY13 because of budget constraints. The recommendation provided is based on a 5 year replacement schedule, which began in FY13 which will extend the life cycle to 7 years. Replacement cost is estimated at $290,000 (Original cost with a 3% annual increase). The amount shown in FY18 begins the 5 year cycle again, with a 3% projected increase.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$25.0	$48.6	$50.0	$50.0	$50.0	$60.0	$240.0	$523.6
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$25.0	$48.6	$50.0	$50.0	$50.0	$60.0	$240.0	$523.6
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$25.0	$48.6	$50.0	$50.0	$50.0	$60.0	$240.0	$523.6
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$25.0	$48.6	$50.0	$50.0	$50.0	$60.0	$240.0	$523.6

Start Date: 7/1/2011
End Date: 6/30/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

The operating costs for these devices should not be significantly different than the current ones, with adjustments for inflation.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Upgrade Extrication Tools

Department Priority: 3 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

The Fire Department has two sets of Vehicle Extrication Tools (Jaws of Life) for rescue purposes that are in need of replacement and/or upgrades. Primary use is for life safety, ie: removal of victims from serious vehicle accidents or industrial entrapments. This system of equipment generates thousands of pounds of force for cutting, pulling, pushing, lifting, etc. The equipment resides on the two Rescue Trucks located at Station 1 (College Ave.) and Station 4 (Oglethorpe Ave.)

Project Justification:

The age and reliability of the existing equipment, along with advances in metals used in the production of current vehicles, has created a deficiency in our ability to perform rescue extrications in an efficient and effective manner. Frequently, when these tools are required to be used, a critically injured patient is involved. Time spent in rescue extrication impacts the patient's "Golden hour" for medical intervention and thus can affect the survival rates of extricated victims. The replacement/upgrade project request was deferred in prior years due to fiscal considerations and the limits on capital projects. Current equipment is 18-24 years old, beyond the preferred 7-10 year cycle, and repairs have cost approximately $10,000 this budget year. The equipment is used weekly. However, criticality of use is more important than frequency because of the reason for use - accessing and removing victims who are trapped/pinned.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$62.0	$0.0	$0.0	$0.0	$0.0	$0.0	$62.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$62.0	$0.0	$0.0	$0.0	$0.0	$0.0	$62.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$62.0	$0.0	$0.0	$0.0	$0.0	$0.0	$62.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$62.0	$0.0	$0.0	$0.0	$0.0	$0.0	$62.0

Start Date: 7/1/2013
End Date: 6/30/2014

Note: All Amounts in Thousands

Impact on Annual Costs:

We currently absorb the annual operating costs of the existing equipment. However, based on the design of newer equipment and the maintenance requirements of the manufacturer, an annual increase of $3,000 is estimated.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Project Name or Title: Replace Maintenance and Program Equipment

Department Priority: 2 of 17
Eden #: 310-6681-81201-56006
Proj. #: C0177 ☑ CS ☐ AI

Project Description and Location:

This project will allow for the purchase of replacement equipment used for program and service delivery. For FY14, this includes: picnic tables at Burton Park; fitness equipment at Lay Park; trash cans and benches at Memorial Park; and the addition of bleacher safety railings at Satterfield Park.

Project Justification:

For FY15 and beyond, this project will continue replacement of program/service equipment that has reached or exceeded its useful life. Over one-half million citizens are served by our Department's facilities, parks, and programs, and they expect and deserve clean, safe, and properly maintained buildings, parks and program equipment. Leisure Services staff recently completed a capital asset inventory and assessment documenting the location, description, age, useful life, present condition and projected replacement date for each capital asset. Examples include: picnic tables, trash cans, benches, gymnastics/fitness equipment, and bleachers. A table presenting the funding requirements based on the inventory is attached as support.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$40.0	$43.6	$50.0	$45.0	$50.0	$50.0	$62.5	$341.1
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$40.0	$43.6	$50.0	$45.0	$50.0	$50.0	$62.5	$341.1
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$40.0	$43.6	$50.0	$45.0	$50.0	$50.0	$62.5	$341.1
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$40.0	$43.6	$50.0	$45.0	$50.0	$50.0	$62.5	$341.1

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $16.0 per year on the $319.9K requested funds (useful life = 20 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Arts & Nature Division
Department Priority: 7 of 17
Project Name or Title: Install Energy Savings Equipment - Lyndon House Arts Center
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will replace the existing outdated thermostat control system with a current energy efficient system, adding a humidistat system, rewiring hallway, and replacing gallery lights. The project scope will be supported by the findings of the Lyndon House Arts Center Survey of Energy Savings audit report dated December 11, 2009.

Project Justification:

Energy savings will be realized by changing out pneumatic thermostats to DDC thermostats. In addition, changes in the computer system's network manager will be required. Upgrades will allow greater control of individual spaces and better control of air handler units based on actual temperature needs and demand. The installation of a room humidistat system in the historic house will also realize energy savings as the house system stays in occupied mode 24/7 because the humidity must be kept up to 50% to keep the antique furnishings from cracking. This change will allow for setting unoccupied hours, realizing energy savings. Finally, gallery lights will be made more efficient by changing out lights to compact florescent, LED or other equivilent energy saving floodlights.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$30.0	$0.0	$30.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$30.0	$0.0	$30.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$30.0	$0.0	$30.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$30.0	$0.0	$30.0

Start Date: 7/1/2017
End Date: 6/30/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $4.0 per year (useful life = 20 years). Operating: $0.0 per year. Anticipated energy savings TBD.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Department Priority: 11 of 17
Project Name or Title: Replace the Showmobile
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will replace the Showmobile, the portable stage used for many local events and festivals. The Showmobile is maintained and operated by Leisure Services and used for many community wide special events and rentals.

Project Justification:

The current Showmobile was purchased in 1996 with an estimated lifespan of 20 years, depending on level of maintenance and frequency of use. The Showmobile is used an average of 25 times per year for Leisure Services' events, other ACC Department events, and community rentals, resulting in $5,000 in revenue annually. This high level of use has resulted in significant problems including worn/leaking hydraulics, faulty electrical system, water leaks damaging the floor and side panels, worn roof panels, worn gaskets, and a damaged stage floor. Leisure Services is working with Fleet Management to repair the Showmobile in hopes of extending its' life expectancy until capital funding is approved. By FY19, replacement funds for the Showmobile will equal $60,000, which has been subtracted from the purchase price of $156,000.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$96.0	$96.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$96.0	$96.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$96.0	$96.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$96.0	$96.0

Start Date: 7/1/2018
End Date: 12/1/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $7.8 per year (useful life = 20 years). Operating: $0.0 per year. NOTE: Ongoing revenue of approximately $5.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Scanner / Plotter Acquisition

Department Priority: 4 of 5
Eden #: 310-6456-00000-56003
Proj. #: c0481 ☑ CS ☐ AI

Project Description and Location:

Funds to acquire a replacement large format Scanner / Plotter to be housed in the Planning Department for use by the Planning Department and various ACC Departments, agencies and organizations.

Project Justification:

The existing Scanner / Plotter is invaluable to the work of the Planning Deparment in providing large format maps, charts and plans to various entities including the Planning Commission, Mayor and Commission, Hearings Board and other public decision-making bodies. The existing machine is nearing the end of its useful life (approximately ten years) and will need to be replaced.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$25.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$25.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$25.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$25.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Drug Task Force
Project Name or Title: Replace Drug Task Force (DTF)Vehicles

Department Priority: 1 of 10
Eden #: 310-6341-40201-55002
Proj. #: C0008 ☑ CS ☐ AI

Project Description and Location:

Replacement funds for four (4) undercover vehicles for the Drug Task Force (DTF).

Project Justification:

The officers and vehicles' effectiveness is limited once they are identified by suspects. Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles. Vehicles are traded-in each year so that they will be under warranty. This practice limits vehicle repair costs to the county.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Criminal Investigations
Project Name or Title: Replace Criminal Investigations Vehicles

Department Priority: 2 of 10
Eden #: 310-6341-40200-55002
Proj. #: C0085 ☑ CS ☐ AI

Project Description and Location:

Replacement funds for four (4) undercover vehicles for use by Criminal Investigations.

Project Justification:

Officer and vehicle effectiveness is limited once they are identified by suspects. Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles. Vehicles are traded-in each year so that they will be under warranty. This practice limits vehicle repair costs to the county.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$29.0	$29.0	$29.0	$29.0	$29.0	$29.0	$145.0	$319.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

As the number of vehicles authorized for the department's purchase/use is not increased by such a program, associated costs (maintenance, etc.) are not expected to increase.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Information Management
Project Name or Title: Digital In-Vehicle Cameras & Electronic Data Storage

Department Priority: 5 of 10
Eden #:
Proj. #: ☐CS ☑AI

Project Description and Location:

State of the art digital in-vehicle camera systems to be installed in (approx. 75) patrol cars and on police motorcycles. This system includes a front camera to record the event and rear camera to record backseat occupants where applicable. The system also includes wireless microphones capable of capturing conversations between officers and individuals up to 1,000 feet away from the patrol vehicle. The system automatically and seamlessly downloads and stores video and audio footage digitally for use in court and for supervisory reviews as mandated by national accreditation (CALEA) standards.

Project Justification:

This system will replace analog (VHS) style patrol car cameras, with digital style recording devices that offer numerous advantages. There will be fewer parts that will wear out as with a VCR. The system allows sharing of data electronically (via a network) with prosecutors. The system records during a vehicle stop whether the record button is on/off, and can capture several minutes of video prior to the officer initiating the stop. Further, with motorcycle officers averaging hundreds of citations monthly, juries have found portions of the current audio tape recordings troubling as they have been unable to discern what was exactly said by the violator or the officer due to background noise.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$0.0	$50.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$0.0	$50.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$0.0	$50.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$0.0	$50.0

Start Date: 7/1/2015
End Date: 7/1/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the environment in which such systems operate.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Uniform
Project Name or Title: Traffic Motorcycle Replacement Program

Department Priority: 4 of 10
Eden #: 310-6341-40000-55002
Proj. #: c0600 ☑ CS ☐ AI

Project Description and Location:

Replacement of Traffic Section motorcycles that are used for traffic safety, the enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. These motorcycles are used daily (weather permitting) by the traffic officers assigned to the traffic section. The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones and other duties associated with traffic enforcement. This project will provide funds for the maintenance of motorcycle assets and provide necessary funds for the trade in/replacement purchase of two (2) new police motorcycles per year and allow for a 5 year rotation of the motorcycle fleet.

Project Justification:

The Harley-Davidson Company/Cycle World of Athens had provided law enforcement agencies with new motorcycles on an annual basis for $1 as part of a specialized lease program; this program was terminated by the company in 2007. The department is in need of a life cycle replacement program and funds for the maintenance of the traffic motorcycles. The current total price for a new Harley-Davidson police motorcycle (fully equipped) is approximately $15,500. Used models are currently selling for $7,000 - $9,000 (trade-in value). It is estimated that it will take approximately $5,000 to equip each new police motorcycle in FY14.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$150.0	$240.0

Start Date: 7/1/2013
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Impacts on operating/replacement budgets are expected to remain consistent with the current costs associated with the operation of the Traffic Enforcement Unit.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police / Field Operations
Project Name or Title: Continue Mobile Computers Replacement Program

Department Priority: 3 of 10
Eden #: 310-6341-40400-56006
Proj. #: C0559 ☑ CS ☐ AI

Project Description and Location:

To provide annual funding for future replacement of police mobile computers and related mounts, docks and antennae in police vehicles as to provide laptops for all sworn officers. Funds for replacement mobile laptops and related equipment have been provided in the past from revenues from the red light violation program. Red Light camera funds are inadequate to support this project and must be supplemented with general fund resources. The initial purchase of these 120 laptops was approved by the M&C on April 01, 2008.

Project Justification:

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations, much like a person stranded on an island with only a boat to access the mainland after the loss of a bridge; officers would still have access to such databases, yet would need to access such information at one of the Precincts/Substations lessening departmental efficiencies in the field.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$125.0	$75.0	$72.2	$75.0	$0.0	$0.0	$450.0	$797.2	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Special Progs./Init.	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$125.0	$75.0	$72.2	$75.0	$0.0	$0.0	$450.0	$797.2	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$125.0	$75.0	$72.2	$75.0	$0.0	$100.0	$450.0	$897.2	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$125.0	$75.0	$72.2	$75.0	$0.0	$100.0	$450.0	$897.2	Thousands

Impact on Annual Costs:

This program is designed to allow for mobile computer units for all officers in the field, and to allow for the continued support/maintenance of such a vital capability to meet the future needs of ACC.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Replacement of Courthouse Security Screening Equipment

Department Priority: 3 of 5
Eden #: 310-6226-25200-56090
Proj. #: C0500 ☑ CS ☐ AI

Project Description and Location:

This project involves the purchase of two Security Screening X-ray machines (PX-M model at $30,750) and two Walk-Through Metal Detector (PM200 model at $5,300 each) in FY15 to replace existing equipment, which has an approximate ten year life cycle. Cost is estimated at $72,200 based on a ten year life cycle. After the first year of purchase, there will also be operating expenses for a maintenance plan at an annual cost (for both sets of machines) of $12,000.

Project Justification:

The Security Screening machines and the Walk-Through Metal Detectors are essential to providing the necessary security for the Clarke County Courthouse. The Screening machines are able to scan packages and other belongings that are brought into the Courthouse and display images of such property for the purpose of detecting weapons and/or explosive devices. The advanced features of the Security Screening machine include operator assistance, image archiving, and threat image projection. The Walk-Through Metal Detectors have the capability to detect metal objects in eight different zones within its frame. It will also provide a visual display that pinpoints the area of alarm.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$72.2	$0.0	$0.0	$0.0	$0.0	$72.2
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$72.2	$0.0	$0.0	$0.0	$0.0	$72.2
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$72.2	$0.0	$0.0	$0.0	$0.0	$72.2
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$72.2	$0.0	$0.0	$0.0	$0.0	$72.2

Start Date: 7/1/2005
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs = $12,000 (Annual Service Contract). Annual Replacement Costs = $7,300.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Department Priority: 5 of 5
Project Name or Title: Replace Prisoner Transport Bus
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

Project Justification:

The existing prisoner transport bus is used to transport inmates from the jail to the courthouse, and back to the jail after court appearances. It's vital and necessary to the Sheriff's Office in that it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0

Start Date: 2/1/2000
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs = $4,400. Annual Replacement Costs = $17,000.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport
Project Name or Title: Airport Facilities Life Cycle Program

Department Priority: 2 of 3
Eden #: xxx-6451-50000-53003
Proj. #: c0570 ☑ CS ☐ AI

Project Description and Location:

Maintain airport facilities and repair and/or replace equipment.

Project Justification:

Provide funding to maintain airport facilities such as painting buildings, replacement of furniture, replacement of roofs, replacement of flooring, and HVAC systems. Replacement and repair of flightline equipment.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$50.0	$50.0	$25.0	$50.0	$50.0	$50.0	$490.0	$765.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Airport Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$50.0	$50.0	$25.0	$50.0	$50.0	$50.0	$490.0	$765.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$50.0	$25.0	$25.0	$50.0	$50.0	$50.0	$315.0	$565.0
Equipment/Furnishing	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$175.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$50.0	$50.0	$25.0	$50.0	$50.0	$50.0	$490.0	$765.0

Start Date: Annually
End Date: On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Facilities Life Cycle Maintenance Program

Department Priority: 1 of 17
Eden #: 310-6458-57400-53003
Proj. #: C0188 ☑ CS ☐ AI

Project Description and Location:

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpets and emergency generators. A 3% inflation factor has been applied.

Project Justification:

This program is required to ensure that adequate funds are available, on an recurring basis, to maintain facilities owned by the Athens-Clarke County Government. Replacements covered under this program are necessary to protect the financial investment that Athens-Clarke County has in their public facilities. Timely replacement of failing components extends the life expectancy of facilities and creates a safer and more productive work environments. Cost estimates were obtained from the Facilities Management staff and through professional services.
NOTE: Funding requested in each year is based on projected needs of the life cycle program.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$300.0	$308.5	$550.0	$550.0	$600.0	$600.0	$5,892.4	$8,800.9
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$300.0	$308.5	$550.0	$550.0	$600.0	$600.0	$5,892.4	$8,800.9
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$300.0	$308.5	$550.0	$550.0	$600.0	$600.0	$5,892.4	$8,800.9
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$300.0	$308.5	$550.0	$550.0	$600.0	$600.0	$5,892.4	$8,800.9

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Athens Downtown Development Authority
Project Name or Title: Parking Facilities Life Cycle Program

Department Priority: 10 of 17
Eden #: 310-6458-57202-53002
Proj. #: C0230 ☑ CS ☐ AI

Project Description and Location:

Maintain parking facilities and repair and/or replace parking meters as well as maintain equipment and software for the ticket system. Currently planned projects include: (1) Citation software and hardware upgrade, $32.5 K; (2) Parking lot resurfacing and stripping, $10K; and (3) Digital meter repair and replace, $3.5K; (4) Pay and Display repair parts, $5K.

Project Justification:

Provide funding to maintain parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Note: All Amounts in
Total Project Costs	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$100.0	$160.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Landscape Life Cycle Program

Department Priority: 7 of 17
Eden #: 310-6458-57300-53003
Proj. #: C0182 ☑ CS ☐ AI

Project Description and Location:

The purpose of this project is to provide or restore Athens-Clarke County (ACC) landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, or (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACC parks, rights-of-way, and facilities.

Project Justification:

The Landscape Management Division annually responds to events requiring landscape plantings and support systems for ACC properties. The consequence of not responding is deteriorated conditions, a negative public image and limits to programmed activities. This Capital "life cycle" Program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff and improves asset life expectancy. For FY10 and beyond increased attention will be given to forest management and restoring natural habitat in areas where invasive plants (Ex: kudzu and privet) are taking over natural areas (Ex: Greenway, Memorial Park). A combination of chemical, mechanical and other methods will be used, with an emphasis on environmentally compatible methods where possible.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$100.0	$220.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$100.0	$220.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$16.0	$16.0	$16.0	$16.0	$16.0	$16.0	$80.0	$176.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$4.0	$4.0	$4.0	$4.0	$4.0	$4.0	$20.0	$44.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$100.0	$220.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Athens Downtown Development Authority
Project Name or Title: Parking Deck - Life Cycle Program

Department Priority: 11 of 17
Eden #: xxx-6458-57200-53003
Proj. #: C0255 ☑ CS ☐ AI

Project Description and Location:

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key facility equipment and components at or near the end of their normal life expectancy. Currently planned projects at the College Ave. Deck include: (1) Replace access control system, $75K; (2) Restriping, $7.5K; (3) Dry chemical cleaning floors and walls, $5K.

Project Justification:

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$75.0	$50.0	$50.0	$50.0	$50.0	$50.0	$375.0	$700.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Hotel/Motel	$20.0	$40.0	$40.0	$40.0	$40.0	$40.0	$200.0	$420.0
Total Sources	$95.0	$90.0	$90.0	$90.0	$90.0	$90.0	$575.0	$1,120.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$95.0	$90.0	$90.0	$90.0	$90.0	$90.0	$575.0	$1,120.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$95.0	$90.0	$90.0	$90.0	$90.0	$90.0	$575.0	$1,120.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Project Name or Title: Renovate Existing Facilities

Department Priority: 1 of 17
Eden #: 310-6681-81201-53003
Proj. #: C0246 ☑ CS ☐ AI

Project Description and Location:

This project will allow for needed repairs, maintenance and/or replacement to existing facilities. For FY14, this includes: HVAC units at Bishop Park, East Athens Community Center, Holland Sports Complex, Memorial Park, and Sandy Creek Nature Center; safety railings at the Zoo; and parking lot resurfacing at various locations. Additional renovations at Bishop Park include ballfield score stands and netting, BBQ shelter restrooms, the tennis shelter roof, and windscreens.

Project Justification:

For FY15 and beyond, this project will provide a continual funding source to: rehabilitate facilities, address safety and redesign issues, and support the required maintenance needed to uphold the quality standards for our Leisure Services Department buildings/structures, facilities, parks and natural areas. Leisure Services staff recently completed a capital asset inventory and assessment documenting the location, description, age, useful life, present condition and projected replacement date for each capital asset. Examples include: mechanical systems, fencing, roofing, paving, playground replacement, and addressing compliance with the Americans with Disabilities Act (ADA). A table presenting the funding requirements based on the inventory is attached as support.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$50.0	$225.0	$200.0	$100.0	$100.0	$100.0	$342.4	$1,117.4
SPLOST	$530.0	$0.0	$13.5	$600.0	$775.0	$501.0	$1,138.0	$3,557.5
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$580.0	$225.0	$213.5	$700.0	$875.0	$601.0	$1,480.4	$4,674.9
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$580.0	$225.0	$213.5	$700.0	$875.0	$601.0	$1,480.4	$4,674.9
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$580.0	$225.0	$213.5	$700.0	$875.0	$601.0	$1,480.4	$4,674.9

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $49.8 per year on the $1.5M requested funds (useful life = 30 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Project Name or Title: Renovate and Improve Pools

Department Priority: 3 of 17
Eden #: 310-6681-81201-53003
Proj. #: C0642 ☑ CS ☐ AI

Project Description and Location:

For FY14, this project will upgrade outdoor lighting at the Bishop Park pool to adhere to new Health Department safety codes. In addition, this project will replace worn lifeguard stands and pool side amenities.

Project Justification:

For FY15 and beyond, additional replacements and renovations will maintain the current level of aquatic safety that Leisure Services provides to the ACC community each summer. Leisure Services staff recently completed a capital asset inventory and assessment documenting the location, description, age, useful life, present condition and projected replacement date for each capital asset. Examples of replacements and renovations include: pool liners, bath house interiors/exteriors, fencing, pool equipment and amenities. A table presenting the funding requirements based on the inventory is attached as support.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$25.0	$27.7	$100.0	$56.0	$63.0	$0.0	$14.1	$285.8
SPLOST	$1,578.0	$0.0	$0.0	$0.0	$30.0	$0.0	$70.0	$1,678.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$1,603.0	$27.7	$100.0	$56.0	$93.0	$0.0	$84.1	$1,963.8
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$1,603.0	$27.7	$100.0	$56.0	$93.0	$0.0	$84.1	$1,963.8
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$1,603.0	$27.7	$100.0	$56.0	$93.0	$0.0	$84.1	$1,963.8

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $12.5 per year on the $249.8K requested funds (useful life = 20 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Arts & Nature Division
Department Priority: 8 of 17
Project Name or Title: Renovate Sandy Creek Nature Center
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will update aging facilities at the Sandy Creek Nature Center to include the original Coastal and Wetland Interactive Exhibits, and support the continued safety and long-term upkeep for buildings, roads and trails. Included in the renovations are: the Walker Hall Complex (WHC - Walker & Fireside buildings), the Education and Visitor Center building (EVC), the Allen House, the Barber-Bridges Log House, 1/2 mile of paved road on the Nature Center property and stairs, steps and decks on the trail system. This project includes items not addressed in the recently completed SPLOST 2005 addition and expansion to Sandy Creek Nature Center.

Project Justification:

The WHC was last renovated in 1994 and is need of painting, insulation upgrades and deck repairs. The 20+ year old stairs to the Claypit Pond at both WHC and the trail need replacing. The road from the EVC to the WHC was paved in 1983 and is crumbling on the edges, has collapsing culverts, and is buckling and missing asphalt in many areas. The EVC building was constructed in 1998 and has not had any significant maintenance since that time. Rotted baseboards in the mechanical rooms need replacing. The Interactive Exhibits require repair/refurbish every 10 years, and they will be approximately 20 years old at the time of funding. The Allen House is an historic structure (ca. 1915) used by Leisure Services as Administrative Offices and needs interior renovations and stabilization - none has occurred since the 1980's.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$418.6	$418.6
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$418.6	$418.6
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$83.7	$83.7
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$142.7	$142.7
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.8	$150.8
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$41.4	$41.4
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$418.6	$418.6

Start Date: 7/1/2018
End Date: 6/30/2020

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $20.9 per year (useful life = 20 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Arts & Nature Division
Department Priority: 9 of 17
Project Name or Title: Renovate East Athens Educational Dance Center (EAEDC)
Eden #:
Proj. #: ☑CS ☐AI

Project Description and Location:

This project addresses participant safety, customer service, and essential energy/water conservation renovations at EAEDC. Included in the project is replacement of the: tap dance floor (studio A), furniture and carpet in the lobby, protective vinyl floor covering in the Presentation Hall, electronic equipment used in each studio, washer/dryer, and retractable wall (studio B). New facility enhancements would include the installation of a rainwater catchment and the implementation of an energy/lighting conservation package.

Project Justification:

EAEDC opened in 2005 with significant participation in dance programs, classes, camps and productions. The high volume of participants has resulted in beyond normal wear on the facility. The tap dance floor is damaged and scarred; the lobby furniture and carpet are showing wear; and the vinyl floor covering, studio electronics, retractable studio wall, and washer/dryer machines will reach their life expectancy in 2016. New enhancements will allow the facility to become more energy efficient, thus reducing operating costs. These projects include the installment of a rainwater catchment to be used for landscape irrigation, and a new energy/lighting conservation package which installs equipment to reduce energy bills.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$59.0	$59.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$59.0	$59.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$42.0	$42.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$17.0	$17.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$59.0	$59.0

Start Date: 7/1/2018
End Date: 6/30/2019

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $4.9 per year (useful life = 12 years). Operating: $0.0 per year. Anticipated energy savings TBD.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Energy Management Program

Department Priority: 14 of 17
Eden #: 310-6458-57400-53003
Proj. #: C0487 ☑ CS ☐ AI

Project Description and Location:

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACC facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a 1 time life-cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings. Principal projects for FY14 include upgrading to more energy efficient lighting systems at ACC facilities that have yet to receive upgrades. These facilities include those not previously maintained by the Central Services Facilities Management Division.

Project Justification:

The justification for this project is reduction in energy consumption and proven energy cost savings. Energy audits conducted in 2012 identify projects at 18 Athens-Clarke County facilities which will significantly reduce energy use. Projects completed in subsequent years will increase savings to Athens-Clarke County and reduce our carbon footprint. It is felt that further savings could be realized through a broader program application and additional annual funding.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$150.0	$210.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$150.0	$210.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$10.0	$0.0	$10.0	$0.0	$0.0	$30.0	$50.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$10.0	$0.0	$10.0	$0.0	$20.0	$120.0	$160.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$150.0	$210.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Department Priority: 15 of 17
Project Name or Title: Create a Property Boundary Program
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project is to address the need to survey, permanently mark, and update/consolidate deeds of property owned by ACC and managed by Leisure Services. This supports the establishment of boundary lines for the integration of property restrictions into the GIS planning database and the creation of consolidated deeds (reducing the # of parcels being tracked by Leisure Services, Planning and Tax Assessors). This project includes: Memorial Park, Holland Youth Sports Complex, Greenway (including Cook's Trail), Sandy Creek Nature Center and Sandy Creek Park.

Project Justification:

Properties comprising the Leisure Services Department encompass more than 50 miles of boundary lines. Within these properties, less than 40% of the boundaries can currently be located. Recent development along park boundaries has created issues ranging from direct property encroachment and sediment/stormwater runoff to the creation of unofficial or illegal access points. Unmarked property boundaries hamper public safety and Leisure Services' ability to address these issues. For all new acquisition, surveyors will be utilized to place permanent markers along any boundary that may not be easily distinguished.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0	$100.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0	$100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0	$100.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$0.0	$100.0

Start Date: 7/1/2017
End Date: 6/30/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $11.7 per year (useful life = 30 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Other General Administration
Project Name or Title: Capital Contingency

Department Priority: 1 of 2
Eden #: 310-6119-00000-59099
Proj. #: c0124 ☑ CS ☐ AI

Project Description and Location:

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

Project Justification:

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$500.0	$625.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$500.0	$625.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$500.0	$625.0
Total Project Costs	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$500.0	$625.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Update Aerial Photos

Department Priority: 3 of 5
Eden #: 310-6456-00000-21013
Proj. #: c0350 ☑ CS ☐ AI

Project Description and Location:

Maintenance of Athens-Clarke County's Geographical Information System (GIS) Base Map.

Project Justification:

Past policy has been to have new aerial photography produced every five years with new planimetric data (roads, building footprints, utilities, etc.) and topographic data (two foot contours) created every ten years. Maintenance of this data provides the County's GIS with the most current and accurate information available. New aerial photography is scheduled to be flown in Jan/Feb of 2013. The next scheduled update of photographic, planimetric, and topographic data will be in FY18.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$150.0	$0.0	$0.0	$0.0	$0.0	$350.0	$150.0	$650.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$150.0	$0.0	$0.0	$0.0	$0.0	$350.0	$150.0	$650.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$150.0	$0.0	$0.0	$0.0	$0.0	$350.0	$150.0	$650.0	Note: All Amounts in
Total Project Costs	$150.0	$0.0	$0.0	$0.0	$0.0	$350.0	$150.0	$650.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Pictometry Data and System Development

Department Priority: 5 of 5
Eden #: 310-6456-00000-56003
Proj. #: c0427 ☑ CS ☐ AI

Project Description and Location:

Funds to develop a database of digital oblique aerial photos that would be incorporated into the existing GIS and updated every three years, at a cost of approximately $90,000 per update.

Project Justification:

As part of the ongoing development of a comprehensive GIS for Athens-Clarke County, the Planning Department has incorporated a Pictometry system with the existing data. Pictometry is based on digital oblique aerial photos that, when combined with standard aerial photography and orthorectified, makes it possible to view all sides of vertical features in the landscape and built environment. This data is also scaled so that these vertical features can be analyzed with the same relative accuracy as features viewed only in traditional plan-view photos. In order to maintain the accuracy of the data, it is recommended that the aerial data used for the Pictometry system be updated biannually. Like all data managed using GIS, the Pictometry information will benefit all departments of the Athens-Clarke County government and the general public.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$30.0	$0.0	$45.0	$45.0	$0.0	$45.0	$135.0	$300.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$30.0	$0.0	$45.0	$45.0	$0.0	$45.0	$135.0	$300.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$30.0	$0.0	$45.0	$45.0	$0.0	$45.0	$135.0	$300.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$30.0	$0.0	$45.0	$45.0	$0.0	$45.0	$135.0	$300.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport
Project Name or Title: Local Match for Airport Capital Grants

Department Priority: 1 of 3
Eden #: 310-6451-50100-53001
Proj. #: C0334 ☐ CS ☑ AI

Project Description and Location:

This project provides matching funds for Airport Improvement Projects (AIP) and other grants funded by the FAA and/or Georgia Department of Transportation (GDOT). Scheduled projects for FY14 include the expansion of the east terminal apron.

Project Justification:

This project will provide an additonal aircraft parking area for aircraft tiedowns on the east side of the airport. It will also relieve some of the congestion around the commercial airline parking apron. The construction plans for this project are complete but it will have to be repackaged and rebid. This project was previously bid and not constructed as the funding was transferred to the runway extension project at the request of the GDOT. Total project cost $600,000. FAA $570,000, ACC $15,000, GDOT $15,000. Note: GDOT's matching funding is not guaranteed.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$110.0	$25.0	$50.0	$50.0	$50.0	$25.0	$125.0	$435.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Annually
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$110.0	$25.0	$50.0	$50.0	$50.0	$25.0	$125.0	$435.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$110.0	$25.0	$50.0	$50.0	$50.0	$25.0	$125.0	$435.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$110.0	$25.0	$50.0	$50.0	$50.0	$25.0	$125.0	$435.0	Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transit / Operations and Maintenance
Project Name or Title: Local Match for Transit Capital Grants

Department Priority: 1 of 1
Eden #: 310-6452-51000-55020
Proj. #: C0376 ☑ CS ☐ AI

Project Description and Location:

Provides the local match funds for various Federal and State Transit Capital Grants. Typical funding is 80% Federal-20% local match. Some projects may recieve a 10% state match, if State funding is approrated. Federal Capital Grants for FY13 have previouslly been submitted to and approved by the M&C and been properly executed. The Projects receiving annual grants and matching dollars are for replacements and expansions of transit vehicles (buses, demand response vans, support vehicles,) capital maintenance items and equipment, transit facilities improvements, bus shelters, benches and other various transit related capital equipment. This project corresponds to the approved 2013-2016 Transportation Improvement Plan (TIP) and the Madison Athens Clarke Oconee Regional Transportation Study (MACORTS) 2017-18 Second Tier projects listing and 2035 Long Range Plan Transportation Plan.

Project Justification:

The Federal Transit Administration and the Georgia Department of Transportation recommend replacement of transit buses when they are 12 years old and vans when they are 5, 7 or 10 years old, depending on FTA useful life rating. The average replacement cost is $425,000-$450,000 per bus and $150,000 to $170,000 for vans. All grants require a minimum 20% local match, which is reflected in the increased funding levels. It's anticipated that Federal funding will be available in FY14 for various vehicle replacements, capital maintenance items and other capital equipment replacements. SPLOST 2005 and 2011 funding is available to cover the local match required for all vehicle replacements and a portion of Bus Stop Improvemts in the upcoming years.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$50.0	$114.0	$115.0	$30.0	$50.0	$50.0	$250.0	$659.0	Start Date:
SPLOST	$17.0	$0.0	$0.0	$512.0	$512.0	$256.0	$511.0	$1,808.0	on-going
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$67.0	$114.0	$115.0	$542.0	$562.0	$306.0	$761.0	$2,467.0	
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$67.0	$114.0	$115.0	$542.0	$562.0	$306.0	$761.0	$2,467.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$67.0	$114.0	$115.0	$542.0	$562.0	$306.0	$761.0	$2,467.0	Thousands

Impact on Annual Costs:

The SPLOST 2011 Project # 7, Transit Vehicles and Bus Stop Improvements program will provide for the replacement of older transit vehicles or acquisition of new vehicles to expand service and for capital improvements to system bus stops. Capital improvements are to include installation of signage, pad pavement, seating, covered shelters, landscaping, bicycle racks, route information, and related bus stop improvements. This is a continuation of a SPLOST 2005 program.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Roadway Safety Devices (Life Cycle)

Department Priority: 5 of 15
Eden #: 310-6453-52100-52006
Proj. #: C0428 ☑ CS ☐ AI

Project Description and Location:

Transportation & Public Works installs three (3) primary roadway safety devices: guardrails, raised pavement markers, and pavement markings. The guardrail portion is a continuing program that includes replacement of old and damaged guardrails and installation of new guardrails where applicable. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County.

Project Justification:

Providing for safe travel on Athens-Clarke County roadways is a key component of the day-to-day functions of the Transportation & Public Works Department. These roadway safety devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night for all citizens and motorists in Athens-Clarke County. Additionally, the raised pavement marker program includes the installation of blue markers to identify fire hydrants locations. Traffic Engineering's work scope for long-line striping has also expanded to include the use of thermoplastic markings instead of paint wherever possible.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$50.0	$50.0	$50.0	$50.0	$50.0	$0.0	$500.0	$750.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$50.0	$50.0	$50.0	$50.0	$50.0	$0.0	$500.0	$750.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$50.0	$50.0	$50.0	$50.0	$50.0	$0.0	$500.0	$750.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$50.0	$50.0	$50.0	$50.0	$50.0	$0.0	$500.0	$750.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget sign/marking line item will need to be increased an additional $50,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Replace Traffic Signal Systems (Life Cycle)

Department Priority: 9 of 15
Eden #: 310-6453-52100-52006
Proj. #: C0094 ☑ CS ☐ AI

Project Description and Location:

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 168 traffic signals, 87 of which are owned by ACC; 75 are owned by GDOT; and six (6) are owned by UGA. The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately ten (10) years. To effectively address the need to upgrade these systems, it is necessary to totally upgrade at least nine (9) intersections annually (typically GDOT provides the equipment to only upgrade their signals but does not include wire and labor). This upgrade also requires that signal timings be adjusted throughout the entire signal network.

Project Justification:

The costs to maintain traffic signal equipment increase as the equipment ages beyond ten (10) years. As the equipment wears out and malfunctions occur, the traffic signals fail to operate efficiently which creates traffic congestion. Upgrades to all traffic signals include new wiring, new controller, new signal heads, new poles (as required), and vehicle detection (both in-pavement loops and video detection).

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$50.0	$80.0	$85.0	$90.0	$90.0	$90.0	$450.0	$935.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$50.0	$80.0	$85.0	$90.0	$90.0	$90.0	$450.0	$935.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$50.0	$80.0	$85.0	$90.0	$90.0	$90.0	$450.0	$935.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$50.0	$80.0	$85.0	$90.0	$90.0	$90.0	$450.0	$935.0

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for traffic signal maintenance will need to be increased an additional $80,000 to address the signal upgrade needs. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Upgrade Street Name Signs

Department Priority: 11 of 15
Eden #: 310-6453-52100-52006
Proj. #: C0544 ☑ CS ☐ AI

Project Description and Location:

The program will continue upgrading overhead street name signs at the 168 signalized intersections. 102 have been upgraded since FY08. This project includes funding to upgrade the remaining 66 intersections, at an average cost of $1,000 per intersection. In addition, this project will also address the replacement of approximately 500 non-reflective traffic signs within residential neighborhoods per year.

Project Justification:

There are existing street name signs at all of the signalized intersections in Athens-Clarke County; however, many intersections do not have overhead signs on all of the approaches. This upgrade will install overhead street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night. Additionally, the new signs will have block numbers on them to aid emergency services personnel and visitors to Athens-Clarke County. This program will include the replacement of traffic signs within residential neighborhoods that have outlived their life cycle and will support our long-term plan to have all traffic signs meet the new established reflectivity standard.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$275.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$275.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$275.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$125.0	$275.0

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the sign/marking line item would need to be increased by an additional $25,000. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Bridge Maintenance and Improvement Program

Department Priority: 6 of 15
Eden #: 310-6453-52200-52004
Proj. #: C0449 ☑ CS ☐ AI

Project Description and Location:

This program provides maintenance, rehabilitation, and construction on bridges along local roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff.

Project Justification:

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. However, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. Additional funding has been included from the SPLOST 2011 program. The FY15-FY20 budget years incorporate the funding from the SPLOST 2011 referendum project Road and Bridge Improvement and Replacement Program.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$100.0	$100.0	$100.0	$75.0	$75.0	$100.0	$500.0	$1,050.0
SPLOST	$0.0	$0.0	$85.0	$174.0	$356.0	$241.0	$84.0	$940.0
GDOT	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$100.0	$100.0	$185.0	$249.0	$431.0	$341.0	$584.0	$1,990.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$20.0	$0.0	$0.0	$50.0	$70.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$65.0	$0.0	$25.0	$0.0	$125.0	$215.0
General Construction	$100.0	$100.0	$100.0	$209.0	$386.0	$321.0	$349.0	$1,565.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$20.0	$20.0	$20.0	$20.0	$60.0	$140.0
Total Project Costs	$100.0	$100.0	$185.0	$249.0	$431.0	$341.0	$584.0	$1,990.0

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $100,000. If it is approved, the operating budget would stay the same.
Note: The "other" category covers the salary and benefits expenses associated with the public works inspector position assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Pavement Maintenance Program (Life Cycle)

Department Priority: 1 of 15
Eden #: 310-6453-52200-52005
Proj. #: C0183 ☑ CS ☐ AI

Project Description and Location:

This Life Cycle program provides for the maintenance, repair and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

Project Justification:

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. Included in the program are approximately 130 lane miles of arterial roads (10-year maintenance frequency), 290 lane miles of collector roads (12 to 15-year frequency), and 840 lane miles of local roads (15 to 20-year frequency). This is a life cycle item with an identified needed annual cost of between $2.3 and $3.0 million. Approximately $750,000 a year will be utilized from the SPLOST 2011 program and it is expected that the Georgia Department of Transportation will increase its contribution to $600,000 a year toward these improvements under the new LMIG program. Pavement reconstruction projects will continue to be a significant expense to the overall program.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$500.0	$500.0	$500.0	$300.0	$300.0	$100.0	$2,500.0	$4,700.0
SPLOST	$750.0	$751.2	$750.0	$750.0	$750.0	$1,097.8	$1,151.0	$6,000.0
GDOT	$400.0	$600.0	$600.0	$600.0	$600.0	$600.0	$3,000.0	$6,400.0
Total Sources	$1,650.0	$1,851.2	$1,850.0	$1,650.0	$1,650.0	$1,797.8	$6,651.0	$17,100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$1,595.0	$1,796.2	$1,795.0	$1,595.0	$1,595.0	$1,742.8	$6,376.0	$16,495.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$55.0	$55.0	$55.0	$55.0	$55.0	$55.0	$275.0	$605.0
Total Project Costs	$1,650.0	$1,851.2	$1,850.0	$1,650.0	$1,650.0	$1,797.8	$6,651.0	$17,100.0

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $500,000. If it is approved, the operating budget would stay the same.
Note: The Other category covers the Salary and Benefits expenses associated with the Public Works Inspector position assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: School Area Infrastructure Capital Projects

Department Priority: 14 of 15
Eden #: 310-6453-52200-52006
Proj. #: C0545 ☑ CS ☐ AI

Project Description and Location:

These are small roadway, drainage and pedestrian improvement projects adjacent to Clarke County school sites where infrastructure projects have been identified to deal exclusively with a need that either currently exists or is created by school expansion or other internal site changes. Funds from previous years, for example, have been used to convert electric school flashers to solar power at various elementary schools sites throughout Athens-Clarke County.

Project Justification:

In the past, these types of improvement projects immediately adjacent to schools have been handled within the current operating budget of Transportation & Public Works, typically at the expense of other infrastructure needs. This capital project has allowed Transportation & Public Works to continue to address these infrastructure needs from a dedicated source of funds without competing against other improvements. The projects will range from small intersection improvements to crosswalk modificiations to stormwater conveyance system upgrades. Staff has identified pavement markings and equipment replacement will be needed in FY16 and spread out over a period of five (5) to ten (10) years.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$300.0	$300.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$300.0	$300.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$300.0	$300.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$300.0	$300.0

Start Date: ongoing
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

There is no impact to the annual operating costs for the FY14 since no Capital Funds from the General Fund are being requested.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Human Resources
Project Name or Title: HR Augmentation Software Request

Department Priority: 1 of 1
Eden #:
Proj. #: New ☐ CS ☑ AI

Project Description and Location:

The Eden system, as currently configured, does not provide the functionality required for on-line job applications. In addition, while it does have the ability to support on-line open enrollment, its usefulness is limited, as it does not, under the current configuration, provide dependent verification and error checking for health; dental; vision; LTD; and life insurance, and flexible spending. In order to allow for online job applications and open enrollment, the department wishes to purchase software that provides support for these services, including functions that do not exist in the current Eden configuration.

Project Justification:

At the present, HR is pulling employees from their primary duties and responsibilities to help address these areas. ACC isn't competitive in either of these areas because of the limitations of the Eden Financial Software system. With this additional software, HR could not only increase our service to all its external and internal customers but also allow staff to focus on their primary job responsibilities.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$40.0	$50.0	$50.0	$50.0	$0.0	$190.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$40.0	$50.0	$50.0	$50.0	$0.0	$190.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$40.0	$50.0	$50.0	$50.0	$0.0	$190.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$40.0	$50.0	$50.0	$50.0	$0.0	$190.0

Start Date: 7/1/2013
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

After the purchase of the software, there will be an annual fee for the licensing and web based/cloud storage of the systems and data.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Project Name or Title: Install Holland Youth Sports Complex Soccer Field Lighting

Department Priority: 16 of 17
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project is designed to add athletic field lighting to the two remaining unlit soccer fields at the Holland Youth Sports Complex. This project is in accordance with the park's 1996 Master Plan.

Project Justification:

The addition of athletic field lighting to these two soccer fields will allow Leisure Services to double the practice and game space for soccer programming after dark. The need for additional lights is directly related to the growing demands for soccer leagues offered by the Athens United Soccer Association and hosted by Leisure Services. Presently, soccer leagues compete for playing field space with Leisure Services department programs, other youth athletic provider programs, community rentals and special event programming.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0

Start Date: 7/1/2017
End Date: 6/30/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $19.2 per year (useful life = 25 years). Operating: $6.7 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/ Support Operations
Project Name or Title: Renovate Training/Firing Range

Department Priority: 7 of 10
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

The Firing Range Renovation project is intended to improve and modernize the training provided to ACC police officers and detectives. The renovation includes multiple parts, including but not limited to: 1) Renovate existing range facilities - $20,000. 2) Construct an on-site training facility - $425,000.

Project Justification:

Originally designed for a 60-person department, the 20-year-old firing range is now used by over 400 personnel. General repairs are needed throughout the facility. To maximize the effectiveness of training time, classroom space is required. This project is a must have if the state of Georgia is to approve ACCPD conducting its own mandate training course for recruits and avoid the expense of training recruits at other academies. In addition to firing range requirements, the department would need to further develop operations to include a driving range. The department currently conducts basic emergency vehicle operations instruction in Forsyth. The lack of a driving facility restricts our ability to train officers for emergency driving in the front-wheel drive cars they actually operate at work.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	$795.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	$795.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$80.0	$80.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$425.0	$425.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$120.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$70.0	$70.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	$795.0

Start Date: 7/1/2018
End Date: TBD

Note: All Amounts in Thousands

Impact on Annual Costs:

Operational costs will likely increase as with increased usage of the site.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police
Project Name or Title: Enhance the Electronic Ticket System

Department Priority: 6 of 10
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

To meet operational needs and to maximize departmental efficiencies, the ACCPD proposes the issuance of one (1) Electronic Traffic Citation Device for each patrol vehicle, motorcycle and bicycle unit. Such units are scheduled to be deployed by the department on a limited scale via a Highway Safety Grant. Each unit includes a thermal printer, electronic license reader and software for an existing laptop.

Project Justification:

This system will provide legible copies of each citation for the courts, police and citizens. Information is electronically delivered to the Department of Public Safety, Courts and ACCPD Records. The system will increase time available for directed patrol.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0

Start Date: 7/1/2015
End Date: TBD

Note: All Amounts in Thousands

Impact on Annual Costs:

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the environment in which such systems operate. As the system requires paper and ink to generate a citation, the operating budget of the department will be influenced. However, with such a capability, the department will no longer require large numbers of citation booklets to be generated by outside vendors - a potential cost savings.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Public Safety Initiatives - Equipment & Technology

Department Priority: 2 of 5
Eden #: 310-6226-25000-56090
Proj. #: C0417 ☐ CS ☑ AI

Project Description and Location:

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

Project Justification:

Continue upgrade of offices, camera and recording systems at jail and courthouse, including repair and replacement of cameras, wiring, etc., as needed. Provide matching local funds for grants. These funds have been needed for local cash match monies for grants and will be needed for future grant opportunities.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$25.0	$25.0	$25.0	$25.0	$25.0	$0.0	$250.0	$375.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	7/1/2005
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$25.0	$25.0	$25.0	$25.0	$25.0	$0.0	$250.0	$375.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$25.0	$25.0	$25.0	$25.0	$25.0	$0.0	$250.0	$375.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$25.0	$25.0	$25.0	$25.0	$25.0	$0.0	$250.0	$375.0	Thousands

Impact on Annual Costs:

N/A

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff / Field
Project Name or Title: Replace Mobile Data Computers
Department Priority: 4 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

The Sheriff's Office has purchased 11 mobile laptop computers and related hardware which includes 19 mounting racks/antennas in its vehicles. This achieves the desired amount of computers and related hardware for current services. This request is a transition from initial purchase to a lifecycle program to maintain current service levels. The mobile laptop cmputers have a 3 year warranty and a lifecycle of approximately 5 years. Based on the 5 year lifecycle, the predicted replacement of the 11 computers currently in service will be in FY15, FY16, and FY17. The cost of each computer is $7,000 ($4850 for the computer itself, $1,450 for the mounting rack/antenna and $650 for a one time software fee). There is an approximate $45 monthly service fee per laptop computer which the Sheriff's Office is already paying.

Project Justification:

These computers could be utilized in or out of law enforcement vehicles to communicate with other Sheriff's Office personnel and UGA/ACCPD police departments, to write and transmit reports and court service records and access local, state and federal information systems. Demands on data entry personnel and the need for overtime will be reduced. Personnel will be able to directly access the most up to date information on arrest warrants, civil processes, vehicle registration, drivers license and other important information. Officer and citizen/community safety will benefit.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$28.0	$28.0	$21.0	$0.0	$0.0	$77.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$28.0	$28.0	$21.0	$0.0	$0.0	$77.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$28.0	$28.0	$21.0	$0.0	$0.0	$77.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$28.0	$28.0	$21.0	$0.0	$0.0	$77.0

Start Date: 7/1/2009
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs = $6000. Annual Replacement Costs = $15,400.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Space Allocation Program

Department Priority: 3 of 17
Eden #: 310-6458-57400-53003
Proj. #: C0074 ☐ CS ☑ AI

Project Description and Location:

The Space Allocation Program sets aside funds to be used for the renovation, acquisition or construction of new facilities in response to ACC space needs. The FY14 request is to fund a small portion of recommendations coming from the 2010 Space Allocation Study and reconfiguration of the Municipal Court to improve safety and traffic flow. A portion of the funding will be used to make modifications to the Municipal court area of the Courthouse. In addition, modifications to the jury box in Superior Courtroom #3, improvements to the witness waiting area in the Grand Jury Room, and improvements to the Solicitors Waiting Area are included. Please note that requests for further funding of the implementation phases have been delayed due to revenue challenges. The funding for years FY15 - FY18 show partial funding.

Project Justification:

The modifications to the Municipal Court area are intended to reduce the queuing time required to process customers and increase overall space efficiency. The proposed modifications to the jury box in Superior Courtroom #3 will provide adequate room for jurors. Currently, larger jurors are unable to be seated for long periods of time due to inadequate space.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$100.0	$150.0	$200.0	$100.0	$100.0	$200.0	$1,415.0	$2,265.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$100.0	$150.0	$200.0	$100.0	$100.0	$200.0	$1,415.0	$2,265.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$10.0	$10.0	$10.0	$10.0	$10.0	$10.0	$140.0	$200.0
General Construction	$90.0	$140.0	$190.0	$90.0	$90.0	$190.0	$1,275.0	$2,065.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$100.0	$150.0	$200.0	$100.0	$100.0	$200.0	$1,415.0	$2,265.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Facilities Management
Project Name or Title: Tag Office Parking Lot Improvements

Department Priority: 17 of 17
Eden #:
Proj. #: ☐ CS ☐ AI

Project Description and Location:

The Tag Office Parking Lot Improvement Project includes installing new concrete curb and gutter around existing tree planters, new asphalt surfacing, striping, new exterior poles and lights, and safety bollards.

Project Justification:

The existing parking lot paving is in bad condition and needs to be resurfaced. Also, the existing tree planters which were constructed with railroad ties approximately 20 years ago, are rotting and in need of replacement. Finally, during the winter months, the parking lot is very dark and pedestrian travel can be dangerous. Improved lighting will benefits the citizens of Athens-Clarke County. This is a facility that directly serves the citizens of Athens-Clarke County and should properly represent the image of the Unified Government.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$182.0	$182.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$182.0	$182.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$182.0	$182.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$182.0	$182.0

Start Date: 7/1/2018
End Date: 10/1/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

* 20 year life cycle impact is $9,100 per year. * Operating cost for new LED parking lot lights will be approximately $240 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Fire/Suppression
Project Name or Title: Fire Headquarters Renovation
Department Priority: 4 of 5
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Renovate and/or expand Headquarters portion of the existing facility located at 700 college ave. The project is requested to be funded in FY15, 16 and 17, with renovations to occur in FY18.

Project Justification:

Current facility was constructed in 1979; space allocation is inadequare for the number of personnel assigned and the functions to be performed. Thirteen personnel are assigned to a space designed for six. The Prevention Bureau is particularly cramped, four Inspectors and an Administrative Secretary share the same office space. A store room and conference room have been converted to office space. Facility lacks adequate storage and security for records and files. Space may be available however significant renovations will be required before this space can be accessed and utilized. Expansion, however, may be necessary depending on the design and construction methods. Costs TBD; estimation will require a detailed analysis of need and qualified assessment fo the existing structure.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	tbd	tbd	tbd	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	tbd	tbd	tbd	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0

Start Date: 7/1/2015
End Date: 6/30/2017

Note: All Amounts in Thousands

Impact on Annual Costs:

Operating costs of a renovated structure should be slightly reduced over current, due to efficiencies now available in construction methods and materials.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Recreation Programs Division
Project Name or Title: Expand the Gymnastics Center

Department Priority: 17 of 17
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project will expand the Bishop Park gymnasium to add 10,000 SF of gymnastics programming space to include an observation area, class/meeting rooms, and preschool/day care area. This project is currently in the Master Plan for the Holland Youth Sports Complex, but this proposal would move the project to Bishop Park and expand the existing gymnastics facility to reduce both capital and operational costs. This project will double the current programming space, and allow the sharing of existing restrooms, registration area, and office space with current Bishop Park facility. The increase in requested funding relates to initiating design and engineering services. These services will be addressed with the FY18 project funding.

Project Justification:

The gymnasium at Bishop Park currently houses the gymnastics classes and birthday parties, and the baton programs. Over 1,700 students per year are served through these programs. The current 12,000 SF facility is over 30 years old. The baton program is held in areas with ceiling heights less than 10 feet high. This limits the size of the program and the level of skills that can safely be taught. The gymnastics program is currently operating in 5,000 square feet and not able to safely accommodate more than five classes or 40 students per hour in the afternoons and only one class per hour in the mornings. This has resulted in long waiting lists for most classes. In addition, the current space does not meet specifications to host competitive meets which can generate additional revenue.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,770.4	$2,770.4
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,770.4	$2,770.4
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,970.4	$1,970.4
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$600.0	$600.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,770.4	$2,770.4

Start Date: 7/1/2017
End Date: 6/30/2021

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $115.4 per year (useful life = 30 years). Operating: $40.7 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Project Name or Title: Renovate Cook's Trail Boardwalk

Department Priority: 4 of 17
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project addresses the removal and replacement of 4,500 linear feet of wooden boardwalks along the Cook's Trail system connecting Sandy Creek Park with the Sandy Creek Nature Center. Recently revised engineers' and contractors' cost estimates for construction within wetland areas of $644 per linear foot resulted in an increase in the overall project cost ($2.9M vs. $1.94M). FY18 SPLOST funding will be utilized to begin addressing design and engineering services.

Project Justification:

The Cook's Trail boardwalks were built 20-30 years ago and are not compliant with current safety requirements. They are reaching the end of their lifecycle and need to be upgraded and handrails added so they meet modern safety and ACC building code requirements, where needed. This project is located in a wetlands area and will require permitting from several agencies and demolition of existing structures, which is included in the cost projection.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,699.0	$2,699.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$201.0	$0.0	$201.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$201.0	$2,699.0	$2,900.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$201.0	$379.0	$580.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,320.0	$2,320.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$201.0	$2,699.0	$2,900.0

Start Date: 7/1/2017
End Date: 6/30/2022

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $90.0 per year on the $2.699M requested funds (useful life = 30 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Recreation Programs Division
Project Name or Title: Renovate Bear Hollow Zoo Water and Sewer Systems

Department Priority: 5 of 17
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project is to address both failing and non-existent water and sewer infrastructure within the Bear Hollow Zoo, as well as rectify the related animal/public health issues. The project includes the installation of new sewer pipes to tie into the local sewer lines, thereby extending sewer service into the five acre Zoo. Aging water lines would be replaced to yield increased water pressure and existing water lines would be rerouted to better serve the needs of the Zoo's animal exhibits and the exhibit hall building. The increase in requested funding relates to the purchase and installation of five recirculation pumps estimated @ $10K each. The FY18 project funding will address design and engineering services.

Project Justification:

The installation of new sewer lines would meet health code regulations and support the installation of restroom facilities for patrons. Current restroom facilities are located outside the Zoo perimeter and more than 200 yards from the main cluster of Zoo exhibits. The new sewer lines would allow the Zoo to correct disposal practices that are not environmentally sound. The installation of new water lines would eliminate small leaks in the Zoo's plumbing infrastructure and contribute to the Zoo's water conservation and cost reduction efforts. The recirculation pumps will allow for reduced water consumption and improved water resource management.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$37.4	$149.4	$186.8
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$37.4	$149.4	$186.8
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$37.4	$0.0	$37.4
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$107.0	$107.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.3	$25.3
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$17.1	$17.1
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$37.4	$149.4	$186.8

Start Date: 7/1/2017
End Date: 6/30/2020

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $6.2 per year (useful life = 30 years). Operating: $10.0 per year. Anticipated water savings TBD.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Arts & Nature Division
Department Priority: 6 of 17
Project Name or Title: Renovate Morton Theatre
Eden #:
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will replace the 20 year old stage flooring and address needed renovations to dressing room areas as follows: new carpeting and hallway floor tile, painting walls and trim, installing a new faucet, sink and light fixtures, and replacing substandard performer chairs. The total request for this project has been reduced due to recent CDBG funding awarded for restorations to the theatre.

Project Justification:

The current stage floor has exceeded it's life expectancy. Due to normal wear and tear, periodic maintenance, and several sandings, the floor will need to be replaced. The performer dressing rooms have not been painted, carpeted, or upgraded in over 20 years. After years of wear and tear, the carpet, walls, fixtures, and furniture are badly worn and stained. The upgrading of these spaces are important to the overall desirability of the facility as a rental and performance venue.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$90.2	$90.2	Start Date:
SPLOST	$582.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$582.0	7/1/2018
CDBG	$410.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$410.0	End Date:
Total Sources	$992.0	$0.0	$0.0	$0.0	$0.0	$0.0	$90.2	$1,082.2	6/30/2019
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$860.0	$0.0	$0.0	$0.0	$0.0	$0.0	$28.6	$888.6	
Equipment/Furnishing	$132.0	$0.0	$0.0	$0.0	$0.0	$0.0	$61.6	$193.6	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$992.0	$0.0	$0.0	$0.0	$0.0	$0.0	$90.2	$1,082.2	Thousands

Impact on Annual Costs:

Replacement: $4.5 per year (useful life = 20 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Recreation Programs Division
Project Name or Title: Improve Bear Hollow Zoo Exhibits & Visitor Amenities

Department Priority: 10 of 17
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project addresses failing infrastructure and safety issues within the Zoo, as well as non-compliance with standards of the United States Department of Agriculture (USDA), American Zoo Association (AZA) and Americans with Disabilities Act (ADA). The project includes a Zoo site master plan, the installation of taller perimeter security fencing, the installation of restroom facilities for patrons, the installation of security lighting and the repair/replacement of cracked sidewalks and pathways to ensure ADA compliance. The increase in requested funding relates to the development of the site master plan which will be addressed with the FY18 project funding.

Project Justification:

The Zoo is in need of a site master plan that addresses renovations and future growth. Zoo needs include: replacement of the perimeter fence to meet the minimum height standards of the USDA and to improve security for both the animals and the park neighbors; replacement of deteriorating fencing in several animal exhibits; replacement of the existing cracked, steep pathways that do not meet ADA accessibility requirements; the addition of security lighting for after-hours emergencies or programs; and the addition of a pre-fabricated restroom building to serve the Zoo's visitors.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$235.7	$285.7
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$235.7	$285.7
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$47.1	$47.1
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$160.8	$160.8
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0	$10.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$17.8	$67.8
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$235.7	$285.7

Start Date: 7/1/2017
End Date: 6/30/2020

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $9.5 per year (useful life = 30 years). Operating: $10.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Department Priority: 14 of 17
Project Name or Title: Develop Ben Burton Park
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project will begin execution of the Mayor and Commission approved master plan for Ben Burton Park which is located off of Mitchell Bridge Road on the west side of the county. The project will be divided into phases beginning with a reconfiguration of the entrance and parking areas. These reconfigurations will allow for an increase in safety and visibility. The next phase(s) will support the installation of restroom facilities, a picnic pavilion, a playground area and dog park facilities. The FY18 project funding will address design and engineering services.

Project Justification:

Ben Burton is one of the few west-side parks in the Leisure Services system. Implementation of the master plan will provide greater services to the citizens and create opportunities for revenue generation through rentals, festivals and special events. It will further provide recreational activities that are presently limited for the citizens within western Clarke County. The project will also address current existing flaws with the park in regards to ADA accessibility, storm water runoff and erosion.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$914.6	$914.6
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$914.6	$914.6
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$250.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$564.6	$564.6
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$914.6	$914.6

Start Date: 7/1/2017
End Date: 6/30/2020

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $38.1 per year (useful life = 30 years). Operating: $5.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Park Services Division
Department Priority: 13 of 17
Project Name or Title: Develop Dudley Park
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project will begin execution of the Mayor and Commission approved master plan for Dudley Park. The Park is located off East Broad Street near downtown Athens. The first phase includes boardwalk/bridge across trail creek that will connect Dudley Park with the Easley Mill connector of the Greenway in a more direct and safe manner. The next phases will include picnic shelter, pavilion, river overlooks, restrooms, amphitheater, playground, improved parking and site amenities. The FY18 SPLOST funding will address design and engineering services.

Project Justification:

The remaining SPLOST 2011 and capital funding will continue further master plan implementation. Dudley Park serves as a crossroads for the Georgia Railroad Rail to Trail and the North Oconee River Greenway. Development of this park in the downtown business district will have a positive impact on economic development and tourism. Additional revenue will be generated by Leisure Services through rentals, festivals, and special events.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,310.0	$1,310.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$485.0	$485.0	$970.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$485.0	$1,795.0	$2,280.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0	$10.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$485.0	$0.0	$485.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,785.0	$1,785.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$485.0	$1,795.0	$2,280.0

Start Date: 7/1/2017
End Date: 6/30/2020

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $43.7 per year on the $1.3M requested funds (useful life = 30 years). Operating: $23.2 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Leisure Services/Arts & Nature Division
Department Priority: 12 of 17
Project Name or Title: Complete the ADA Interpretive Trail - SCNC
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

This project will complete the ADA Interpretive Trail at the Education and Visitor Center building (EVC) at Sandy Creek Nature Center and provide for needed maintenance and lumber replacement. At present, this ADA accessible trail is one-way and does not create a loop. The current trail is 1/4 mile in length and the completion circuit will extend the trail an additional 276 linear feet (at an estimated cost of $177 per linear foot). This section will also connect and pass through the teaching pavilion northwest of the EVC, completing access at grade level to the building, sidewalk, parking lot, and trail.

Project Justification:

Constructed with the EVC in 1998, this trail is heavily used by the public including user groups with visitors in wheelchairs and with strollers. At present, the trail stops at a dead end and does not loop back to the EVC. Completion of the trail back to the EVC will greatly enhance the user's experience, providing an uninterrupted walkway for the patrons with wheelchairs, strollers, and general visitors. This trail is also used for programs at the EVC and a continuous trail will improve the flow of visitors at events. A connector from the parking lot to the new pavilion is anticipated to be completed in FY13. This project would complete the trail path and greatly improve both the visitor experience and utility of this amenity.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.8	$48.8
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.8	$48.8
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$9.8	$9.8
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$30.7	$30.7
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$8.3	$8.3
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.8	$48.8

Start Date: 7/1/2018
End Date: 6/30/2019

Note: All Amounts in Thousands

Impact on Annual Costs:

Replacement: $1.6 per year (useful life = 30 years). Operating: $0.0 per year.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Other General Administration
Project Name or Title: Public Art

Department Priority: ___ of ___
Eden #: 310-6681-81101-56009
Proj. #: c0625 ☐ CS ☑ AI

Project Description and Location:

Funds for this project will be used to purchase art for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of funding for approved capital projects, excluding land and equipment purchases.

Project Justification:

This project is carried out in accordance with the Public Art Ordinance approved by the Mayor and Commission during December 2010. Specific art projects are chosed in conjunction with the ACC Cultural Affairs Commission.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$15.0	$13.7	$14.9	$12.3	$18.0	$12.8	$112.8	$199.4
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$15.0	$13.7	$14.9	$12.3	$18.0	$12.8	$112.8	$199.4
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$15.0	$13.7	$14.9	$12.3	$18.0	$12.8	$112.8	$199.4
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$15.0	$13.7	$14.9	$12.3	$18.0	$12.8	$112.8	$199.4

Start Date: 7/1/2011
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Uniform Division
Project Name or Title: North Substation
Department Priority: 8 of 10
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

The Athens-Clarke County Police Department is in need of a physical facility in the northern part of the county as to allow for officers to be closer to their zones and allow for greater interaction with citizens. The North Substation will house Police Patrol and Crime Prevention functions. The facility will be located outside the perimeter (Loop 10) on the north side of Athens-Clarke County.

Project Justification:

Projected development in the northern zones of the county will likely drive calls for service in the future, and as such efficiencies will be obtained by placing officers closer to their patrol zones. The proposed facility would also move the ACCPD toward the facility footprint recommended by the International Association of Chiefs of Police (IACP).

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,450.0	$1,450.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	TBD
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,450.0	$1,450.0	TBD
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$950.0	$950.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,450.0	$1,450.0	Thousands

Impact on Annual Costs:

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the East and West Substations. However, until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Uniform Division
Project Name or Title: West Precinct
Department Priority: 9 of 10
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

The Athens-Clarke County Police Department requires the use of a physical facility in the western portion of the county to serve as a base of operations for uniformed officers and detectives. Such a facility also allows for a venue to conduct training activities, departmental functions, and citizen interactions.

Project Justification:

Projected development in the western zones of the county will likely drive calls for service in the future, and as such efficiencies will be obtained by placing officers closer to their patrol zones. The current West Precinct, located at Georgia Square Mall, is currently under terms of a multi-year lease. Upon expiration of the current lease, and dependent on terms presented by the facility's owner(s), ACCPD may explore the option of leaving the current West Precinct for a standalone facility to meet the operational needs met by the current facility.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$4,025.0	$4,025.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$4,025.0	$4,025.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	$150.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	$150.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	$150.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,325.0	$3,325.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	$150.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$4,025.0	$4,025.0

Start Date: TBD
End Date: TBD

Note: All Amounts in Thousands

Impact on Annual Costs:

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the current West Precinct. However, until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Police/Information Management
Project Name or Title: Records Storage Facility
Department Priority: 10 of 10
Eden #:
Proj. #: ☐ CS ☑ AI

Project Description and Location:

The Athens-Clarke County Police Department seeks the construction or renovation of an existing facility as to meet the records storage needs of the department. Such records include personnel files, case files, investigative logs, chief's correspondence, and a number of other files for which physical storage is required by state statute and/or departmental policy.

Project Justification:

The Athens-Clarke County Police Department was required to vacate a number of its records storage facilities to accommodate the physical needs of the Athens-Clarke County Diversion Center. The department was given use of a secure, existing facility to temporarily house its records, but has been given no assurances that the facility will remain under departmental control in the long term. To meet long term needs, a facility will need to be permanently designated for such a purpose.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$876.0	$876.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	TBD
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$876.0	$876.0	TBD
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	$100.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$576.0	$576.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$876.0	$876.0	Thousands

Impact on Annual Costs:

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the Long Term Storage Facility. However, until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Sheriff/Field
Project Name or Title: Courthouse Security Equipment Upgrade (Phase 4)

Department Priority: 1 of 5
Eden #: 310-6226-25200-56090
Proj. #: c0527 ☐CS ☑AI

Project Description and Location:

This will be phase 4 of the project. The scope of phase 4 consists of the installation of additional card access readers at certain strategic locations inside the courthouse; the installation of an alarm system at the main entry/exit points of the courthouse; the installation of additional cameras inside the adjacent parking deck. These additonal security systems will be merged with the other security systems installed in Phases 1, 2, and 3 for monitoring purposes.

Project Justification:

The additional security systems outlined above will undoubtedly improve security in and around the courthouse and help the Sheriff's Office be more proactive in its efforts to keep the courthouse a safe place to visit and to conduct business.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$38.5	$38.5	$0.0	$0.0	$0.0	$77.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$38.5	$38.5	$0.0	$0.0	$0.0	$77.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$38.5	$38.5	$0.0	$0.0	$0.0	$77.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$38.5	$38.5	$0.0	$0.0	$0.0	$77.0

Start Date: 7/1/2012
End Date: ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Annual Operating Costs: $32,000 is currrently allocated for the annual maintenance agreement for the security equipment installed in phases 1-3. Phase 4 equipment will likely add approximately $5,000 to the annual maintenance agreement for a total annual operating cost of $37,000. Annual Replacement Costs: $0 for this budget year since the lifecycle of the equipment exceeds 10 years given that the system is maintained through an annual service contract.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Tax Commissioner/Motor Vehicle
Department Priority: 1 of 1
Project Name or Title: Tag Office Remodel of 7 Front Workstations
Eden #:
Proj. #: ☑CS ☐AI

Project Description and Location:

Remodel the 7 work stations serving the public at the tag office located at 3025 Lexington Road. There are 7 work stations available to serve the taxpayers that walk in to the tag office for motor vehicle services. The current work stations are panels that are bolted together and are gray in color. The Motor Vehicle Registrar sits on a raised platform behind a counter. There is a computer with keyboard and cash drawer along with an overhead storage unit for inventory of license plates and renewal decals. The work stations are divided by a panel.

Project Justification:

These work stations date back 15 years to the time the tag office was built. The work stations are showing the signs of wear and tear. The countertops are bowing and some of the units are are missing end pieces and caps. We have attempted to fasten them back but they just keep on falling off. Replacing them is futile. It is difficult to keep some of the areas level and therefore we have drawers that are difficult to keep closed. The Tag Office is one of the most visited ACC offices. I think the new work units would spruce the tag office lobby up and make for a more pleasant working environment for the Motor Vehicle Registrars.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$31.0	$0.0	$0.0	$0.0	$0.0	$0.0	$31.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	During FY'13
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$31.0	$0.0	$0.0	$0.0	$0.0	$0.0	$31.0	During FY'13
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$31.0	$0.0	$0.0	$0.0	$0.0	$0.0	$31.0	Note: All Amounts in
Total Project Costs	$0.0	$31.0	$0.0	$0.0	$0.0	$0.0	$0.0	$31.0	Thousands

Impact on Annual Costs:

This should be a one time cost and should not be needed again for 12 - 15 years. No yearly costs associated with this improvement or remodel.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Project Name or Title: Engineering Facility, Renovation & Expansion

Department Priority: 13 of 15
Eden #: 310-6453-0000-53003
Proj. #: C0491 ☐ CS ☑ AI

Project Description and Location:

This project was established to address the needs of Public Works facilities as changes occur within the department and the amount of responsibility continues to increase. The purchase of an emergency generator to power the Streets and Drainage Facility and the Spring Valley Road Fuel Site during emergency operations is being planned for FY16.

Project Justification:

The costs for an emergency generator for the Streets and Drainage Service Center is included in the FY16 budget for use during emergency operation. Funds in FY18-23 will be used for the design and construction of a possible expansion to the current facility for the Engineering Division.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$650.0	$800.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$650.0	$800.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$50.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$650.0	$650.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$50.0	$50.0	$0.0	$0.0	$100.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$650.0	$800.0	Thousands

Impact on Annual Costs:

There is no impact to the annual operating costs for FY14 since no Capital Funds from the General Fund are being requested.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Athens Downtown Development Authority
Project Name or Title: Downtown Enhancement Program (DEP)

Department Priority: 15 of 17
Eden #: 310-6458-57202-53002
Proj. #: C0367 ☐ CS ☑ AI

Project Description and Location:

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

Project Justification:

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$25.0	$25.0	$25.0	$0.0	$25.0	$0.0	$300.0	$400.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$25.0	$25.0	$25.0	$0.0	$25.0	$0.0	$300.0	$400.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$25.0	$25.0	$25.0	$0.0	$25.0	$0.0	$300.0	$400.0	Note: All Amounts in
Total Project Costs	$25.0	$25.0	$25.0	$0.0	$25.0	$0.0	$300.0	$400.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Planning
Project Name or Title: Comprehensive Plan, Ten Year Update

Department Priority: 2 of 5
Eden #: 310-6456-00000-59020
Proj. #: c0529 ☐ CS ☑ AI

Project Description and Location:

This project will update the Comprehensive Plan for Athens-Clarke County. The current Comprehensive Plan update was approved in June 2008. Monies associated with this project will fund work by staff to complete the required 10-year major update due in 2018.

Project Justification:

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2008. Additional funding is anticipated in FY12 for completion of the required 5-year update. The FY18 request covers the 5 year, mid-term report update.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$50.0	$75.0	$50.0	$20.0	$195.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$50.0	$75.0	$50.0	$20.0	$195.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$50.0	$75.0	$50.0	$20.0	$195.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$50.0	$75.0	$50.0	$20.0	$195.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Other General Administration
Project Name or Title: Economic Development Capital Program

Department Priority: 2 of 2
Eden #: 308-6119-00000-59040
Proj. #: c0078 ☐ CS ☑ AI

Project Description and Location:

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

Project Justification:

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$250.0	$375.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$250.0	$375.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$250.0	$375.0	Note: All Amounts in
Total Project Costs	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$250.0	$375.0	Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Corridor Enhancement Program

Department Priority: 16 of 17
Eden #: 310-6458-57304-52002
Proj. #: C0201 ☐ CS ☑ AI

Project Description and Location:

This project will develop landscape design and construction projects along important roads to improve both function and appearance. This is a multi-year planning and implementation project that includes the creation of a Corridor Management Strategy. The project will result in a distinct, recognizable theme, evident to both visitors and residents. Prior year funding is being used to design and construct improvements along Baxter Street from West Hancock toward Alps Road. Estimated costs are for streetscape features only and assumes separate funds for storm drainage or street surface improvements.

Project Justification:

Athens-Clarke County roadside vistas are inconsistent, often cluttered, and sometimes even unsightly. While residents tend to become less aware of these undesirable views over time, visitors often comment on how such an otherwise charming southern town can tolerate such clutter and distraction along the major community road corridors. This project will promote economic development, enhance the quality of life, and preserve and enhance community assets. Plan development will continue as funding permits based upon priorities established by M&C.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$300.0	$400.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$300.0	$400.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$10.0	$10.0	$50.0	$70.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$40.0	$40.0	$250.0	$330.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$300.0	$400.0	Thousands

Impact on Annual Costs:

None.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 4 of 15
Project Name or Title: Sidewalk Improvement Program
Eden #: 310-6453-52200-52003
Proj. #: C0071 ☐ CS ☑ AI

Project Description and Location:

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced safety and encourages this mode of transportation. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. There will be an additional focus on residential streets around elementary and middle schools where students can walk or bike to school. Priority for construction is based on a rating system approved by the Mayor and Commission.

Project Justification:

The FY14-FY22 budget years incorporates the funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program. The purpose of SPLOST-funded safe routes to school program is to provide infrastructure improvements immediately around elementary and middle schools that have a significant student population who live close enough (typically one mile) that they can walk or bike to school. Beginning in FY14, there will be an additional focus on sidewalk needs on residential streets that promotes the Safe Routes to School program and neighborhood interconnectivity.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$50.0	$50.0	$0.0	$0.0	$50.0	$0.0	$500.0	$650.0	Start Date:
SPLOST	$815.0	$484.0	$89.0	$798.0	$687.0	$628.0	$1,232.7	$4,733.7	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$865.0	$534.0	$89.0	$798.0	$737.0	$628.0	$1,732.7	$5,383.7	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$5.0	$25.0	$30.0	$30.0	$30.0	$60.0	$180.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$54.0	$50.0	$50.0	$50.0	$125.0	$329.0	
General Construction	$865.0	$504.0	$0.0	$693.0	$632.0	$548.0	$1,467.7	$4,709.7	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$25.0	$10.0	$25.0	$25.0	$0.0	$80.0	$165.0	Note: All Amounts in
Total Project Costs	$865.0	$534.0	$89.0	$798.0	$737.0	$628.0	$1,732.7	$5,383.7	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the concrete maintenance line item would need to be increased by an additional $100,000. If it is approved, the operating budget would stay the same.
Note: The Other category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent, Engineering Design Technician, and Public Works inspector positions assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 7 of 15
Project Name or Title: Bicycle Transportation Systems Improvement Program
Eden #: 310-6453-52200-52004
Proj. #: C0211 ☐ CS ☑ AI

Project Description and Location:

This is a continuing program to construct and provide bicycle lanes and facilities at needed locations throughout Athens-Clarke County as identified in the Bicycle Master Plan for Athens-Clarke County. Currently, the highest priority project is the design of the College Station Road bicycle lane between Research Road and Barnett Shoals Road. An update to the Master Plan is also currently underway.

Project Justification:

The purpose of this program is to continue constructing a comprehensive bicycle network that enhances safety and encourages this mode of transportation. This program includes construction of bicycle lanes and installation of signs along streets identified in the Bicycle Master Plan. Funds are used to leverage state and federal transportation dollars, when possible. The FY14-FY20 budget years incorporate the funding from the SPLOST 2011 referendum project Bicycle Transportation Improvements (approx. $4,325,000) for the identified bicycle improvements on College Station Road, Oglethorpe Avenue and other facility connectivity projects.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$125.0	$175.0	Start Date:
SPLOST	$0.0	$80.0	$243.0	$827.0	$1,000.0	$670.7	$1,504.2	$4,324.9	7/1/2000
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$80.0	$243.0	$827.0	$1,025.0	$695.7	$1,629.2	$4,499.9	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$14.0	$361.0	$0.0	$0.0	$275.0	$650.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$80.0	$229.0	$0.0	$0.0	$0.0	$125.0	$434.0	
General Construction	$0.0	$0.0	$0.0	$441.0	$1,000.0	$670.7	$1,154.2	$3,265.9	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$75.0	$150.0	Note: All Amounts in
Total Project Costs	$0.0	$80.0	$243.0	$827.0	$1,025.0	$695.7	$1,629.2	$4,499.9	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $25,000. If it is approved, the operating budget would stay the same.
Note: The "other" category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 2 of 15
Project Name or Title: Trans. Improvement Program (T.I.P.) - Local Component
Eden #: 310-6453-52200-52004
Proj. #: C0281 ☐ CS ☑ AI

Project Description and Location:

Transportation projects funded under this capital project are first identified through the Athens-Clarke County Commission and the Madison / Athens-Clarke / Oconee Regional Transportation Study - Transportation Improvement Program (MACORTS-TIP). A detailed summary of the projects included in the TIP may be found on the attached spreadsheet. The TIP is financially constrained for the first four years of the planning period (FY13-16). Therefore, FY17 -23 are estimates based on anticipated projects constructed from the Long Range Transportation Plan and the SPLOST 2011 program.

Project Justification:

The General Fund portion of the TIP provides the necessary Athens-Clarke County matching funds (for state and federal grants) for projects identified in the MACORTS-TIP Program. These funds are also used for projects that are constructed exclusively with local funds. The main project that will use General Funds in FY14 is the ATMS expansion project. The FY14-FY20 budget years incorporates the funding from the SPLOST 2011 program (approx $5,900,000) that has been identified for these transportation improvements.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$200.0	$105.0	$205.0	$175.0	$175.0	$100.0	$565.0	$1,525.0	Start Date:
SPLOST	$0.0	$0.0	$1,827.5	$1,110.5	$856.3	$612.5	$1,505.4	$5,912.2	ongoing
GDOT	$2,738.1	$541.2	$0.0	$570.0	$2,871.7	$0.0	$0.0	$6,721.0	End Date:
Total Sources	$2,938.1	$646.2	$2,032.5	$1,855.5	$3,903.0	$712.5	$2,070.4	$14,158.2	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$541.2	$145.0	$5.5	$10.0	$10.0	$150.0	$861.7	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$748.5	$350.0	$500.0	$100.0	$100.0	$1,798.5	
General Construction	$2,836.1	$0.0	$1,084.0	$1,395.0	$3,338.0	$497.5	$1,395.4	$10,546.0	
Equipment/Furnishing	$50.0	$50.0	$0.0	$50.0	$0.0	$50.0	$150.0	$350.0	
Other	$52.0	$55.0	$55.0	$55.0	$55.0	$55.0	$275.0	$602.0	Note: All Amounts in
Total Project Costs	$2,938.1	$646.2	$2,032.5	$1,855.5	$3,903.0	$712.5	$2,070.4	$14,158.2	Thousands

Impact on Annual Costs:

If this project funding is not approved, the operating budget for the salary and benefits of certain personnel and the roadway maintenance line item would need to be increased by an additional $105,000 in FY14. If it is approved, the operating budget would stay the same.
Note: The "other" category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works/Traffic Engineering
Project Name or Title: Pedestrian Crosswalk Improvements

Department Priority: 10 of 15
Eden #: 310-6453-52100-52006
Proj. #: C0392 ☐ CS ☑ AI

Project Description and Location:

This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations throughout Athens-Clarke County. Additional signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems at these locations may be installed based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission.

Project Justification:

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing the motorist awareness of crossing pedestrians. Therefore, prior to the installation of any additional warning devices, an engineering study will be needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$25.0	$35.0	$35.0	$35.0	$35.0	$175.0	$340.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	End Date:
Total Sources	$0.0	$25.0	$35.0	$35.0	$35.0	$35.0	$175.0	$340.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$25.0	$35.0	$35.0	$35.0	$35.0	$175.0	$340.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$25.0	$35.0	$35.0	$35.0	$35.0	$175.0	$340.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the FY13 operating budget for the sign/marking and traffic signal maintenance line items will need to be increased an additional $25,000 if the Mayor and Commission continue to desire these sorts of improvements.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 12 of 15
Project Name or Title: Permanent Traffic Count Stations
Eden #: 310-6453-52200-52005
Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will cover the purchase and installation of sixteen (16) permanent traffic count stations throughout Athens-Clarke County. Beginning in FY16, staff would install four (4) locations along key corridors every year for six (6) years.

Project Justification:

Currently, staff collects quarterly traffic counts at various locations in Athens-Clarke County, with several locations on high volume-high speed roadways. Typically, traffic count hoses are temporarily nailed down and can come loose under these conditions. With new technology, permanent loops can be installed in the pavement and counters are placed in mounted cabinets. Continuous data can be collected this way, and Technicians will not be required to be on the roadway installing and repairing hoses.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$100.0	$175.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Sources	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$100.0	$175.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$100.0	$175.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$100.0	$175.0

Start Date: 7/1/2012
End Date: 6/30/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

There would be no impact to the annual operating costs for FY14 since no Capital Funds from the General Fund are being requested.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Replace Track Crawler/Loader

Department Priority: L5 of 13
Eden #: 502-6455-54100-55090
Proj. #: c0492 ☑ CS ☐ AI

Project Description and Location:

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

Project Justification:

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle and is expected to need replacement in FY17. The current machine was purchased in FY06. Use fo the Georgia Municipal Association loan program allows funding to be spread ove a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$130.0	$130.0	$130.0	$390.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$130.0	$130.0	$130.0	$390.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$130.0	$130.0	$130.0	$390.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$130.0	$130.0	$130.0	$390.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Purchase Replacement Trash Compactor

Department Priority: L1 of 13
Eden #: 502-6455-54100-55102
Proj. #: c0383 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement trash compactor vehicle for use at the Athens-Clarke County Municipal Solid Waste Landfill located on Lexington Road. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

Project Justification:

Trash compactor vehicles are essential to the effcient operation of the landfill. Subtitle D landfill requirements necessitate compaction fo all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state approved Design and Operating Plans for the landfill. The FY13 purchase will replace a 2003 Al-jon compactor. The out year funds will replace a 2008 Al-jon.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$250.0	$250.0	$250.0	$0.0	$0.0	$0.0	$750.0	$1,500.0	End Date:
Total Sources	$250.0	$250.0	$250.0	$0.0	$0.0	$0.0	$750.0	$1,500.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$250.0	$250.0	$250.0	$0.0	$0.0	$0.0	$750.0	$1,500.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$250.0	$250.0	$250.0	$0.0	$0.0	$0.0	$750.0	$1,500.0	Thousands

Impact on Annual Costs:

Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Closure of Landfill

Department Priority: L13 of 13
Eden #: 502-6455-54100-53090
Proj. #: c0432 ☑ CS ☐ AI

Project Description and Location:

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented whten the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed.

Project Justification:

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Phase 2 will reach final capacity in calendar year 2012. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	$2,500.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	$2,500.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,300.0	$2,300.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	$2,500.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill/Recycling
Department Priority: L7 of 13
Project Name or Title: Purchase Replacement Roll-off Truck
Eden #: 502-6455-54002-55090
Proj. #: c0605 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement roll-off container trucks which are used daily to service recycling drop-off centers throughout Athens-Clarke County. These trucks are also used at the Landfill and for various ACC cleanup projects.

Project Justification:

The Solid Waste Department has a 2003 and 2007 roll-off container truck. A new truck was purchased in FY11 with the second and third payments coming in FY12 and 13. Based on bid prices the out year contributions were increased. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to ten (10) drop-off centers and service over 40 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill. These trucks are used six (6) days a week and have an expected nine (9) year life cycle.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$50.0	$0.0	$0.0	$49.0	$49.0	$49.0	$0.0	$197.0	End Date:
Total Sources	$50.0	$0.0	$0.0	$49.0	$49.0	$49.0	$0.0	$197.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$50.0	$0.0	$0.0	$49.0	$49.0	$49.0	$0.0	$197.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$50.0	$0.0	$0.0	$49.0	$49.0	$49.0	$0.0	$197.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Replace D6N-LGP Dozers

Department Priority: L2 of 13
Eden #: 502-6455-54100-55090
Proj. #: c0433 ☑ CS ☐ AI

Project Description and Location:

This project is for the routine replacement of the two Dozers used daily at the landfill.

Project Justification:

The two (2) D6 Dozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing thrash to the working face, covering trash with dirt and rock removal. The current dozers are a 2002 and a 2011 Catapillars . Their useful life is approximately seven years. The FY12 and 13 request will complete the purchase of the replacement begun in FY11. The replacements are done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. The FY14-16 purchase would replace the 2002 Cat dozer and the out year purchase would replace the FY11 dozer purchase. Funds are set aside annually in the landfill's budget for equipment replacements.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$82.0	$82.0	$82.0	$82.0	$0.0	$0.0	$250.0	$578.0	End Date:
Total Sources	$82.0	$82.0	$82.0	$82.0	$0.0	$0.0	$250.0	$578.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$246.0	$82.0	$82.0	$82.0	$0.0	$0.0	$250.0	$742.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$246.0	$82.0	$82.0	$82.0	$0.0	$0.0	$250.0	$742.0	Thousands

Impact on Annual Costs:

The two Dozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span.

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill

Department Priority: L3 of 13

Project Name or Title: Replace 25 Yard Articulated Dump Truck

Eden #:

Proj. #: ☐CS ☐AI

Project Description and Location:

Purchase a replacement 25 yard Articualating Dump Truck for use at the ACC Minicipal Solid Waste Landfill.

Project Justification:

The landfill currently uses two 25 yard articualating dump trucks to haul dirt and other materials. The currnet vehicles are a 1996 Volva and a 2002 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Due to changes in operation with the new Phase 3 cell and significant stockpiles of cover dirt the replacement need has been extended. The FY14 purchase would replace the 1996 truck and the out year purchase would replace the 2002. Vehicles are typically purchased using the Georgia Minicipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$0.0	$0.0	$85.0	$85.0	$85.0	$0.0	$260.0	$515.0	End Date:
Total Sources	$0.0	$0.0	$85.0	$85.0	$85.0	$0.0	$260.0	$515.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$85.0	$85.0	$85.0	$0.0	$260.0	$515.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$85.0	$85.0	$85.0	$0.0	$260.0	$515.0	Thousands

Impact on Annual Costs:

Reduced maintenance cost due to warranty coverage. Increased depreciation cost as older models are fully depreciated at time of replacement.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Purchase Replacement Road Tractor

Department Priority: L6 of 13
Eden #: 502-6455-54100-55090
Proj. #: c0586 ☑ CS ☐ AI

Project Description and Location:

Replacement of road tractors used at the landfill to haul semi-trailers with refuse, recycling, fuel and leachate.

Project Justification:

Road Tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working area or recyclable materials to the Recovered Materials Processing Facility. Additionally, the road tractors haul leachate in tankers for disposal and are used to move the fuel tanker as needed. Out year funding would be used to replace a 1987 Ford road tractor through the GMA Loan Pool Program.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$35.0	$35.0	$35.0	$105.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$35.0	$35.0	$35.0	$105.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$35.0	$35.0	$35.0	$105.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$35.0	$35.0	$35.0	$105.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage. Depreciation for future replacement would increase as both older vehicles had been fully depreciated.

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill

Department Priority: L4 of 13

Project Name or Title: Purchase Replacement Track Excavator

Eden #:

Proj. #: ☑ CS ☐ AI

Project Description and Location:

Replace the existing Track Excavator at the landfill.

Project Justification:

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. Funds are set aside annually in the landfill enterprise fund for equipment replacements.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$270.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$270.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$270.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	$270.0

Start Date:

End Date:

On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Replace Rubber Tire Loader

Department Priority: L10 of 13
Eden #: 502-6455-54100-56090
Proj. #: c0565 ☑ CS ☐ AI

Project Description and Location:

Purchase of a replacement rubber tire loader for processing compost at the ACC Municipal Solid Waste Landfill.

Project Justification:

A rubber tire loader is necessary to load and mix bio-solid/yard waste and food waste compost at the landfill composting operation. Compost is processed on a paved pad and tracked equipment cannot be used. The loader processes compost, loads finished product and places materials for mixing with a wind row turner. Revenues from the sale of the compost are designed to help offset the costs of equipment used in this operation and funding is being set aside annually for replacement.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$0.0	$200.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$0.0	$200.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$0.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$0.0	$200.0

Start Date:

End Date:
On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

D-105

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill

Project Name or Title: Purchase Replacement Trommel Screen

Department Priority: L11 of 13

Eden #: 502-6455-54100-56090

Proj. #: c0566 ☑ CS ☐ AI

Project Description and Location:

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

Project Justification:

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	$200.0

Start Date:

End Date:

On-going

Note: All Amounts in Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Replace Windrow Turner and Tractor for Compost Operation

Department Priority: L12 of 13
Eden #: 502-6455-54100-56090
Proj. #: c0564 ☑ CS ☐ AI

Project Description and Location:

Purchase a replacement windrow turner and tractors for the bio-solid/yard and food waste composting program.

Project Justification:

A windrow turner is a critical piece of equipment for the compsoting program. The turner is pulled by one of two tractors and mixes the windrows of compost approximately once every three days. The tractors are also used for bush-hogging other areas of the landfill, cutting/baling hay, and hauling various trailers. Proper turning of the windrows is critical to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterpirse fund annually for replacement.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0	$120.0	End Date:
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0	$120.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0	$120.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0	$120.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill

Project Name or Title: Purchase 4x4 General Utility Vehicle

Department Priority: L8 of 13

Eden #: 502-6455-54100-55090

Proj. #: c0643 ☑ CS ☐ AI

Project Description and Location:

Purchase of a 4x4 off road utility vehicle for site monitoring of groundwater, surface water and landfill gas.

Project Justification:

This vehicle is an off-road 4x4 utility vehicle with a cargo box on the back for hauling sampling pumps, air compressor, well bails, etc. The landfills monitoring locations are very remote and difficult to access with a standard vehicle. The vehicles are typically designed for two passengers and the necessary equipment for field monitoring. Examples of the type of vehicle are: John Deere Gator, Polaris Ranger, Kawasaki, Kubota, etc.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$13.0	$23.0	End Date:
Total Sources	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$13.0	$23.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$13.0	$23.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$10.0	$0.0	$0.0	$0.0	$0.0	$0.0	$13.0	$23.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage. Annual operating cost estimated at $3,500 including replacement charges.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Recycling Education
Project Name or Title: Replace Baler

Department Priority: 1 of 4
Eden #: 502-6455-54002-56006
Proj. #: c0661 ☑ CS ☐ AI

Project Description and Location:

Replace main baler at the Recovered Materials Processing Facility (RMPF).

Project Justification:

The main baler is used to compact all processed recyclable materials into bales for shipment to end markets. The current baler is eighteen (18) years old and has been rebuilt once already. With the conversion to single stream and the increase in tonnage the baler will need to be replaced with a faster more modern machine, as the current baler is not able to keep up with the amount of materials coming through the facility. The use of the GMA Loan Pool allows the purchase to be spread out over three years. As the RMPF's ownership was transferred to ACC in 2011 there was no previous capital project for this replacement. Cost lowered due to low bid.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$133.0	$90.0	$90.0	$0.0	$0.0	$0.0	$0.0	$313.0
Total Sources	$133.0	$90.0	$90.0	$0.0	$0.0	$0.0	$0.0	$313.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$133.0	$90.0	$90.0	$0.0	$0.0	$0.0	$0.0	$313.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$133.0	$90.0	$90.0	$0.0	$0.0	$0.0	$0.0	$313.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Reduced maintenance costs in early years.

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Recycling Education

Department Priority: 3 of 4

Project Name or Title: Replace Conveyor Assembly

Eden #:

Proj. #: ☑ CS ☐ AI

Project Description and Location:

Replace conveyor assemblies at the Recovered Materials Processing Facility (RMPF).

Project Justification:

The conveyor belts feed various recovered products to the sort lines, material bunkers, refuse baler and shipping baler. Over time the belts, rollers and gears wear out and must be replaced. The proposed budget anticipates setting aside funds in anticipation of replacing the conveyors as they wear. The main single stream infeed and baler infeed conveyors were not replaced as part of the single stream upgrade and may need replacement in the next two years. The budget has been adjusted in anticipation of this replacement.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$90.0	$360.0
Total Sources	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$90.0	$360.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$90.0	$360.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$90.0	$90.0	$90.0	$0.0	$90.0	$360.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Reduced maintenance cost in first few years.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Landfill
Project Name or Title: Landfill Construction, Phase V Stages 1-5

Department Priority: L9 of 13
Eden #: 502-6455-54100-53007
Proj. #: c0567 ☐ CS ☑ AI

Project Description and Location:

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, such as water & methane monitoring & geo-membrane liners to protect against leachate drainage into the soil and/or groundwater, and a closure & post closure care plan to be implemented when the landfill reaches its capacity.

Project Justification:

Phase V is currently in the site suitablilty phase and is expected to be accepted for permitting in calendar year 2011. Phase V, Stage 1 will need to be ready for construction in FY17. Funds in FY13 are to complete the permitting process since site suitability has been received. At current waste disposal rates Phase V will provide over 30 yearrs of waste disposal capacity for Athens-Clarke and Oglethorpe Counties. Out year funding will provide for additional Stages to be constructed.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Landfill Enterprise	$100.0	$0.0	$0.0	$0.0	$200.0	$2,900.0	$3,375.0	$6,575.0	End Date:
Total Sources	$100.0	$0.0	$0.0	$0.0	$200.0	$2,900.0	$3,375.0	$6,575.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$100.0	$0.0	$0.0	$0.0	$200.0	$0.0	$275.0	$575.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$2,900.0	$3,100.0	$6,000.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$100.0	$0.0	$0.0	$0.0	$200.0	$2,900.0	$3,375.0	$6,575.0	Thousands

Impact on Annual Costs:

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Recycling Education

Department Priority: 2 of 4

Project Name or Title: Bale Storage and Tipping Area Expansion

Eden #:

Proj. #: ☐CS ☑AI

Project Description and Location:

Expand the Baled Material Storage and Tipping area at the Recovered Materials Processing Facility (RMPF).

Project Justification:

The current baled materials storage and tipping area is not large enough to handle the increase in paper materials coming into the facility. Paper must stay relatively dry to maintain its value. The current area can be extended to provide ample dry storage area to meet future needs. The Recycling facility operator (Re-Community) is willing to share the cost of this project. The total estimated cost is between 180-200 thousand with ACC's share at 90-100 thousand.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Landfill Enterprise	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0
Total Sources	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0

Start Date:

End Date:

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Meter Mgmt
Department Priority: 4 of 19
Project Name or Title: Meter Replacement Program
Eden #: 504-6454-53105-56007
Proj. #: c0013 ☑ CS ☐ AI

Project Description and Location:

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained.

Project Justification:

Funding for needed water meter replacements to ensure meter accuracy.

Funding Source	Prior Years	FY14	FY15	FY16	FY17	FY18	FY19-FY23	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Enterprise	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$4,015.0
Total Sources	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$4,015.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$4,015.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	$4,015.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt
Department Priority: 12 of 19
Project Name or Title: Improvements to Downtown W&S Infrastructure System
Eden #: 509-6454-53001-52007
Proj. #: c0254 ☑ CS ☐ AI

Project Description and Location:

Replace and upgrade water & sewer mains in downtown Athens. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement.

Project Justification:

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite.

Funding Source	Prior Years	FY14	FY15	FY16	FY17	FY18	FY19-FY23	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0
Total Sources	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities
Project Name or Title: Equipment / Facilities Replacement Program

Department Priority: 14 of 19
Eden #: 509-6454-xxxxx-xxxxx
Proj. #: c021x ☑ CS ☐ AI

Project Description and Location:

Annual cost to repair and maintain equipment and faciities within the Public Utilities Department. Estimated amounts per year: Water Reclamation Facilities (c0216), Water Treatment Plant (c0217), Water & Sewer Construction & Maintenance (c0218), PU Customer Service Center (c0219) = $30,000-$54,000, Water Resources Center (c0563) = $50,000. Expenditure estimates are based on projected useful life of equipment. See CIP FY14-23 Schedule.

Project Justification:

To avoid spikes in the water rates by maintaining a consistent level of funding for repairs and maintenance.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$530.0	$1,021.4	$1,114.1	$1,137.1	$1,280.1	$1,187.0	$5,656.7	$11,926.4	End Date:
Total Sources	$530.0	$1,021.4	$1,114.1	$1,137.1	$1,280.1	$1,187.0	$5,656.7	$11,926.4	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$530.0	$1,021.4	$1,114.1	$1,137.1	$1,280.1	$1,187.0	$5,656.7	$11,926.4	Note: All Amounts in
Total Project Costs	$530.0	$1,021.4	$1,114.1	$1,137.1	$1,280.1	$1,187.0	$5,656.7	$11,926.4	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Water Treatment Plant
Department Priority: 16 of 19
Project Name or Title: Dredge Alum Sludge Lagoon
Eden #: 509-6454-53001-53090
Proj. #: c0548 ☑ CS ☐ AI

Project Description and Location:

Dredge the alum sludge lagoon and install new alum sludge de-watering equipment at the J.G. Beacham Water Treatment Plant, 800 Waterworks Drive.

Project Justification:

The water treatment process produces a waste by-product that is stored on site. Removal of this material every six years is required to meet plant operating requirements. Beginning in FY13 $300,000 is proposed annually to maintain a consistent level of funding to avoid spikes in the water rates.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0	End Date:
Total Sources	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0	Note: All Amounts in
Total Project Costs	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	$3,300.0	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt
Project Name or Title: DOT Relocation of Water & Sewer Lines

Department Priority: 11 of 19
Eden #: 509-6119-00000-52007
Proj. #: c0102 ☑ CS ☐ AI

Project Description and Location:

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project.

Project Justification:

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0
Total Sources	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / W&S Administration
Department Priority: 9 of 19
Project Name or Title: Renovate / Expand W&S Construction Facilities
Eden #: 509-6454-53101-53003
Proj. #: c0647 ☑ CS ☐ AI

Project Description and Location:

Repairs & building modifications of building & grounds to the existing Water & Sewer Construction Facility located at 1000 Alexander Street. The repairs will be accomplished over a three year period. Year 1: Construct an additional bathroom, locker room, and office. Year 2: Repave grounds. Year 3: Repaint exterior.

Project Justification:

The original facility was constructed in 1983 to house 25 full-time employees; there are currently 54 full-time employees. Year 1: An additional 1000 sq. ft. of office space will allow the conference room to be used as such, it has been used to house a Senior Construction Maintenance Supervisor. The added office space will provide Level I/II Supervisors private space to complete paperwork & counsel employees. An additional 150 sq. ft. will provide a larger bathroom with 3 vs. 2 toilets, & additional lockers suitable for the current number of employees. Year 2: Repaving of the grounds is needed to repair existing cracks & potholes. Year 3: The existing paint is fading & peeling. A new coat of paint will protect the metal structure from rust & deterioration.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$65.0	$8.0	$100.0	$100.0	$0.0	$0.0	$0.0	$273.0
Total Sources	$65.0	$8.0	$100.0	$100.0	$0.0	$0.0	$0.0	$273.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$65.0	$8.0	$100.0	$100.0	$0.0	$0.0	$0.0	$273.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$65.0	$8.0	$100.0	$100.0	$0.0	$0.0	$0.0	$273.0

Start Date: 7/1/2011
End Date: 6/30/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water & Sewer Admin.
Department Priority: 8 of 19
Project Name or Title: Renovate W&S Storage Facility
Eden #: 509-6454-53101-53003
Proj. #: c0648 ☑ CS ☐ AI

Project Description and Location:

This project will be accomplished in phases over four years. Year 1: repairs will be made to the exterior of the Water/Sewer storage building, located on the site of the former school bus facility on Alexander Street. Year 2: the parking area around the building will be repaved. Year 3: the building will be repainted. Year 4: the plumbing & light fixtures will be replaced.

Project Justification:

The existing structure currently has numerous grapefruit-sized holes in the exterior walls requiring replacement of metal. The leaking roof needs to be cool-sealed and caulked. Resurfacing of the asphalt is need to repair cracks & potholes. Repainting is needed as the exterior is rusty & devoid of any substantial paint. Painting will protect the exterior surface from rusting & deterioration. Existing plumbing & light fixtures are in poor condition therefore requiring replacement of toilets, sinks & a hot water heater in restrooms. Alll of the light fixtures need to be replaced with energy efficient fixtures.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$65.0	$9.0	$20.0	$0.0	$0.0	$0.0	$0.0	$94.0
Total Sources	$65.0	$9.0	$20.0	$0.0	$0.0	$0.0	$0.0	$94.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$65.0	$9.0	$20.0	$0.0	$0.0	$0.0	$0.0	$94.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$65.0	$9.0	$20.0	$0.0	$0.0	$0.0	$0.0	$94.0

Start Date: 7/1/2011
End Date: 6/30/2015

Note: All Amounts in Thousands

Impact on Annual Costs:

End results will be savings on electricity costs.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Middle Oconee WRF
Department Priority: 6 of 19
Project Name or Title: Retrofit clarifiers at Middle Oconee WRF
Eden #: 509-6454-53203-56006
Proj. #: c0649 ☑ CS ☐ AI

Project Description and Location:

Retrofit each existing clarifier at the Middle Oconee Water Reclamation Facility to a rapid sludge return system. This will entail removing all sludge collection hardware, refurbishing the clarifier drive, and replacing the sludge collection mechanism with the new suction header mechanism. Equipment costs are estimated at approximately $130,000 plus approximately $120,000 each for installation. Splitting the cost of each clarifier over a two-year period will allow all three clarifiers to be retrofitted in six years.

Project Justification:

Due to new permit limits requiring the removal of phosphorus to a level of less than 1.0 parts per million it is important that sludge is removed from the clarifier rapidly to prevent anoxic conditions and the release of phosphorus into the plant effluent. This will reduce the use of alum for chemical phosphorus removal, and also reduce the increased solids loading to the digesters and solids dewatering system that alum usage creates. The reduced cost of alum and of polymer to dewater the added sludge is difficult to calculate but would not be an insignificant savings.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$125.0	$125.0	$125.0	$125.0	$0.0	$0.0	$0.0	$500.0
Total Sources	$125.0	$125.0	$125.0	$125.0	$0.0	$0.0	$0.0	$500.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$125.0	$125.0	$125.0	$125.0	$0.0	$0.0	$0.0	$500.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$125.0	$125.0	$125.0	$125.0	$0.0	$0.0	$0.0	$500.0

Start Date: 7/1/2011
End Date: 6/30/2016

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water Distribution
Department Priority: 1 of 19
Project Name or Title: W&S Lines - Additions & Improvements
Eden #: 509-6454-53102-xxxxx
Proj. #: c0591 ☐ CS ☑ AI

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

Project Justification:

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5
Total Sources	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$841.5	$841.5	$841.5	$841.5	$841.5	$841.5	$4,207.5	$9,256.5

Start Date:

End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

D-121

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Meter Mgmt
Department Priority: 2 of 19
Project Name or Title: Meter and W&S Stub Additions
Eden #: 509-6454-53105-xxxxx
Proj. #: c0589 ☐ CS ☑ AI

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

Project Justification:

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1
Total Sources	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$445.1	$445.1	$445.1	$445.1	$445.1	$445.1	$2,225.5	$4,896.1

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Engineering Management
Project Name or Title: Donated W&S Additions Management

Department Priority: 3 of 19
Eden #: 509-6454-53300-xxxxx
Proj. #: c0590 ☐CS ☑ AI

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 1865 W. Broad Street, Suite C.

Project Justification:

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	End Date:
Total Sources	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$202.8	$202.8	$202.8	$202.8	$202.8	$202.8	$1,014.0	$2,230.8	Thousands

Impact on Annual Costs:

None

D-123

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water Distribution
Department Priority: 17 of 19
Project Name or Title: Re-line Old Water Mains
Eden #: 509-6454-53001-52007
Proj. #: New ☑ CS ☐ AI

Project Description and Location:

A number of locations within ACC are currently being served by water mains that are 80-100+ years old. These older water mains are cast iron; however, many are not cement lined. Cement lining not only protects the pipe, it also helps minimize the buildup of turbulence within the pipe. The build-up of turbulence reduces the hydraulic capacity of the water system and is a source of many "dirty water" complaints. Cement lining of the water mains is a process that removes the turbulence within the existing pipe. This process is accomplished with much less disruption to the roadways than conventional water line replacement. Specific locations have not been identified at this time.

Project Justification:

Re-lining of the older water mains within the water distribution system will a) improve the hydraulic capacity of the water distribution system, including needed fire protection, b) reduce dirty water complaints, c) help maintain ACC's current ISO Class 2 fire rating, and d) extend the life of the older water mains within the distribution system.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$608.3	$632.7	$658.0	$684.3	$19,569.1	$22,152.4
Total Sources	$0.0	$0.0	$608.3	$632.7	$658.0	$684.3	$19,569.1	$22,152.4
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$608.3	$632.7	$658.0	$684.3	$19,569.1	$22,152.4
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$608.3	$632.7	$658.0	$684.3	$19,569.1	$22,152.4

Start Date: 7/1/2014
End Date: 6/30/2031

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Water Distribution
Department Priority: 18 of 19
Project Name or Title: Replace Small Diameter Water Mains
Eden #: 509-6454-53001-52007
Proj. #: New ☑CS ☐ AI

Project Description and Location:

This project includes the replacement of small diameter water mains (less than 6-inch in diameter) where required in the water distribution system to improve both domestic water service and fire protection within the affected areas.

Project Justification:

Construction costs estimated at $500,000 in FY18, $1,000,000 per year FY19 through FY25, then $500,000 in FY26.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$5,000.0	$5,500.0
Total Sources	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$5,000.0	$5,500.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$5,000.0	$5,500.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$5,000.0	$5,500.0

Start Date: 7/1/2017
End Date: 6/30/2026

Note: All Amounts in Thousands

Impact on Annual Costs:

None

D-125

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Sewer Collection
Department Priority: 5 of 19
Project Name or Title: Evaluate & Rehabilitate Sewer Lines
Eden #: 509-6454-53002-52007
Proj. #: c0644 ☑ CS ☐ AI

Project Description and Location:

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, and monitoring existing flow conditions. The specific locations and the rehabilitation methods will be determined on a case-by-case basis.

Project Justification:

Sections of the existing wastewater collection systems are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow & infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate sewer system overflows.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$3,374.6	$3,509.6	$0.0	$0.0	$3,947.8	$4,105.7	$37,544.0	$52,481.7
Total Sources	$3,374.6	$3,509.6	$0.0	$0.0	$3,947.8	$4,105.7	$37,544.0	$52,481.7
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$3,374.6	$3,509.6	$0.0	$0.0	$3,947.8	$4,105.7	$37,544.0	$52,481.7
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$3,374.6	$3,509.6	$0.0	$0.0	$3,947.8	$4,105.7	$37,544.0	$52,481.7

Start Date: 7/1/2011
End Date: 6/30/2031

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities
Project Name or Title: Economic Development Program (W&S)

Department Priority: 15 of 19
Eden #: 509-6119-00000-59040
Proj. #: c0105 ☐ CS ☑ AI

Project Description and Location:

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

Project Justification:

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing level funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0
Total Sources	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0
Total Project Costs	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	$1,100.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt
Project Name or Title: Additions and Improvements Program

Department Priority: 13 of 19
Eden #: 509-6119-00000-52007
Proj. #: c0104 ☐ CS ☑ AI

Project Description and Location:

The average annual expenditures for projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

Project Justification:

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$4,400.0
Total Sources	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$4,400.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$4,400.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	$4,400.0

Start Date:

End Date:
Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Constr & Project Mgmt / Sewer Collection
Department Priority: 7 of 19
Project Name or Title: Wastewater Collection System Improvements
Eden #: 509-6454-53002-52007
Proj. #: c0112 ☐ CS ☑ AI

Project Description and Location:

Through the year 2030, new trunk sewers and interceptor sewer lines will be constructed &/or extended into sub-basins currently without service. New interceptor sewers will serve drainage areas within sub-basins larger than 200 acres.

Project Justification:

To provide capacity in areas where service does not currently exist, add capacity to existing service areas, and to provide service for new customers. In some cases, to add capacity to existing service areas for existing customers, due to significant increased demands. Beginning in FY12 the amounts reflect PUD's financial plan based on the PUD Service Delivery Plan updated in CY2010.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
W&S Construction	$690.7	$0.0	$3,301.6	$252.3	$2,747.3	$8,029.5	$13,730.2	$28,751.6	End Date:
Total Sources	$690.7	$0.0	$3,301.6	$252.3	$2,747.3	$8,029.5	$13,730.2	$28,751.6	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$405.3	$252.3	$1,148.4	$687.2	$1,216.5	$3,709.7	
General Construction	$690.7	$0.0	$2,896.3	$0.0	$1,598.9	$7,342.3	$12,513.7	$25,041.9	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$690.7	$0.0	$3,301.6	$252.3	$2,747.3	$8,029.5	$13,730.2	$28,751.6	Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Engineering Management
Department Priority: 10 of 19
Project Name or Title: Update Wastewater Hydraulic Model
Eden #: 509-6454-53300-59050
Proj. #: ☑ CS ☐ AI

Project Description and Location:

Construct a computerized model of the Athens-Clarke County sewer system incorporating the sewers and water reclamation facilities.

Project Justification:

Increased governmental regulations are requiring municipalities to identify, locate, and remove problem areas of rainfall inflow & infiltration. The hyraulic model will 1) help to identify the problem areas of the sewer system, 2) aid in sizing the diameters of the sewers, and 3) enable Athens-Clarke County to maximize the capacity of the existing system.

Funding Source	Prior Years	FY14	FY15	FY16	FY17	FY18	FY19-FY23	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$281.2	$292.5	$0.0	$0.0	$0.0	$0.0	$0.0	$573.7
Total Sources	$281.2	$292.5	$0.0	$0.0	$0.0	$0.0	$0.0	$573.7
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$281.2	$292.5	$0.0	$0.0	$0.0	$0.0	$0.0	$573.7
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$281.2	$292.5	$0.0	$0.0	$0.0	$0.0	$0.0	$573.7

Start Date: 7/1/2012
End Date: 6/30/2014

Note: All Amounts in Thousands

Impact on Annual Costs:

None

Athens-Clarke County Capital Project Data Sheet

Department/Division: Public Utilities / Plant Operations / Water Treatment
Department Priority: 19 of 19
Project Name or Title: Public Water System Enhancement Program
Eden #: 509-6454-53001-52007
Proj. #: c0278 ☐ CS ☑ AI

Project Description and Location:

Construct an elevated water storage tank along the Atlanta Highway to serve…

Project Justification:

To add out year funding to an existing/currently funded project that is on hold pending additional funds. The project will also utilize existing SPLOST 2000 dollars of $1.5M.

Funding Source	Prior Years	FY14	FY15	FY16	FY17	FY18	FY19-FY23	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
W&S Construction	$0.0	$0.0	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$7,572.8
Total Sources	$0.0	$0.0	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$7,572.8
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$7,572.8
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$7,572.8

Start Date: 7/1/2016
End Date: 6/30/2018

Note: All Amounts in Thousands

Impact on Annual Costs:

None

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Athens-Clarke County Capital Project Data Sheet

Department/Division: Airport

Department Priority: 3 of 3

Project Name or Title: Rehabilitation of Maintenance Hangar

Eden #:

Proj. #: ☑ CS ☐ AI

Project Description and Location:

This project will rehabilitate an aircraft maintenance hangar that ACC owns and leases as a source of revenue for the airport enterprise fund. The hangar will be 30 years old and is in need of maintanance of items such as interior finishes, interior/exterior painting, roof maintenance, HVAC replacement and hangar door and insulation repairs. The hangar is located on the east side of the airport.

Project Justification:

This hangar provides $16,500 in rent annually to the airport enterprise fund and provides space for an aircraft maintenance facility which provides service to airport users. This project will ensure that the facility will remain operational and adequate. It will also extend the life of the hangar for an estimated 10-15 years at which time additional preventive maintenance will be required.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Airport Enterprise	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$100.0
Total Sources	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$100.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
General Construction	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$100.0
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	$100.0

Start Date: FY13

End Date: FY14

Note: All Amounts in Thousands

Impact on Annual Costs:

No Impact

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Residential Collection
Project Name or Title: Replace High Compaction Rear Loader

Department Priority: S1 of 2
Eden #: 506-6455-54202-55012
Proj. #: c0312 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement high compaction, rear loaders. Replacements are made based on a ten-year life cycle. With the majority of collections now being curbside vs. rear-yard new vehicles will be 25 yd. capacity vs. 20. The number of homes collected per crew has been increased due to the improved efficiency of curbside collection. These vehicles are used for refuse and recycling with the change of recycling to single stream.

Project Justification:

Systematic replacement of current vehicles is necessary to keep the fleet in adequate operating condition to provide efficient residential refuse collection to approximately 11,000 households and businesses in the Urban Service District. The expected useful life of a rear load truck is ten (10) years, with annual replacement cost being set aside in the Solid Waste Enterprise budget. These vehicles are used seven days a week for residential and central business district service. Use of the Georgia Municipal Association Loan pool allows the purchase to be spread out over a three year period. Funds requested for FY14-16 would replace 1998, 1999 and 2000 trucks. The FY17-19 funds would replace 2001 and 2002 trucks.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Solid Waste Enterprise	$45.0	$162.0	$162.0	$162.0	$110.0	$110.0	$110.0	$861.0	End Date:
Total Sources	$45.0	$162.0	$162.0	$162.0	$110.0	$110.0	$110.0	$861.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$264.0	$162.0	$162.0	$162.0	$110.0	$110.0	$110.0	$1,080.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$264.0	$162.0	$162.0	$162.0	$110.0	$110.0	$110.0	$1,080.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Solid Waste/Recycling Collection
Department Priority: S2 of 2
Project Name or Title: Purchase Replacement Front End Loader
Eden #: 506-6455-54203-55012
Proj. #: c0587 ☑ CS ☐ AI

Project Description and Location:

Purchase replacement 40-cubic yard front-end load truck for Commercial Dumpster Collection. These vehicles provide for commercial waste and recycling throughout the community.

Project Justification:

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is ten (10) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2001 and 2004 vehicles.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Solid Waste Enterprise	$0.0	$0.0	$67.0	$67.0	$67.0	$0.0	$336.0	$537.0	End Date:
Total Sources	$0.0	$0.0	$67.0	$67.0	$67.0	$0.0	$336.0	$537.0	On-going
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$0.0	$0.0	$67.0	$67.0	$67.0	$0.0	$336.0	$537.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$0.0	$0.0	$67.0	$67.0	$67.0	$0.0	$336.0	$537.0	Thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation & Public Works / Engineering
Department Priority: 3 of 15
Project Name or Title: Stormwater System Improvement Program
Eden #: 507-6453-52500-52001
Proj. #: C0033 ☐ CS ☑ AI

Project Description and Location:

This is a continuing program of construction improvements for publicly-owned stormwater management facilities located throughout Athens-Clarke County. Exact project locations are determined through the Areawide Stormwater Master Plan and the requirements of the NPDES Phase II permit. In FY10, Transportation and Public Works started a watershed improvement program that has identified additional projects addressing water quality impacts within Athens-Clarke County. Note: The program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

Project Justification:

The purpose of this program is to continue the implementation of the Areawide Stormwater Master Plan and Non-Point Source Pollution Program. The program includes the repair and upgrade of existing facilities and construction of new stormwater management facilities. Priority for design and construction is based on a rating system approved by the Mayor and Commission.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$53.0	$0.0	$529.0	$316.0	$316.0	$215.0	$295.0	$1,724.0	ongoing
Enterprise Fund	$200.0	$200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0	$2,200.0	End Date:
Total Sources	$253.0	$200.0	$729.0	$516.0	$516.0	$415.0	$1,295.0	$3,924.0	ongoing
Project Costs									
Land/ROW/Easement	$5.0	$5.0	$25.0	$120.0	$10.0	$10.0	$215.0	$390.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$10.0	$10.0	$153.0	$100.0	$25.0	$50.0	$121.0	$469.0	
General Construction	$218.0	$165.0	$511.0	$266.0	$451.0	$325.0	$809.0	$2,745.0	
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Other	$20.0	$20.0	$40.0	$30.0	$30.0	$30.0	$150.0	$320.0	Note: All Amounts in
Total Project Costs	$253.0	$200.0	$729.0	$516.0	$516.0	$415.0	$1,295.0	$3,924.0	Thousands

Impact on Annual Costs:

This project is being funded by funding sources outside of the General Fund. Therefore, it will not have any impact on the General Fund.
Note: The "other" category covers the salary and benefits expenses associated with the right-of-way agent, public works inspector, and engineering technician positions when assigned to this capital project.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Internal Support Division
Project Name or Title: Telephone System Upgrades - Life Cycle

Department Priority: 9 of 17
Eden #: 601-6458-57200-56004
Proj. #: C0238 ☑ CS ☐ AI

Project Description and Location:

Purchase and replace outdated telephone systems and equipment with newer communications technology. This capital request would replace approximately 3-4 telephone systems and update 3 additional systems per year, depending on system configurations and technology compatibility.

Project Justification:

Approximately 10 percent of all ACC telephone systems are more than 10 years old. During the FY04 budget, a level of funding of $85,000 per year was planned for telephone system upgrades.

Funding Source	Prior Years	FY14	FY15	FY16	FY17	FY18	FY19-FY23	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Internal Support	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0	$935.0
Total Sources	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0	$935.0
Project Costs								
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
ARC/ENG/PSVC	$15.0	$15.0	$15.0	$15.0	$15.0	$15.0	$75.0	$165.0
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Equipment/Furnishing	$70.0	$70.0	$70.0	$70.0	$70.0	$70.0	$350.0	$770.0
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
Total Project Costs	$85.0	$85.0	$85.0	$85.0	$85.0	$85.0	$425.0	$935.0

Start Date: Ongoing
End Date: Ongoing

Note: All Amounts in Thousands

Impact on Annual Costs:

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation and Public Works/Fleet Management
Project Name or Title: Upgrade Fuel Sites

Department Priority: 15 of 15
Eden #: 603-6453-52400-56006
Proj. #: C0419 ☑CS ☐AI

Project Description and Location:

The following five (5) fuel sites are managed by the Fleet Management Division: (1) County Farm Road, (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites, responds to EPD requirements for fuel facilities, and changes to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years.

Project Justification:

Regular upgrades to the Athens-Clarke County's fueling sites will ensure safe, compliant, and efficient fueling operations on an around-the-clock and around-the-calendar basis. Further, as new technologies emerge, this program allows Fleet Management to upgrade hardware and software to obtain more efficient operations and accountability. In FY12, the following activities were accomplished: pump and dispenser repairs, key reader and keypad replacements, and remote site communication equipment replacement.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Enterprise Fund	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	End Date:
Total Sources	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	$180.0	Thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the equipment line item would need to be increased by an additional $30,000 in the odd years. If it is approved, the operating budget would stay the same.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Transportation and Public Works/Fleet Management
Project Name or Title: Fleet Replacement Program

Department Priority: 8 of 15
Eden #: 606-6119-00000-55099
Proj. #: N/A ☑ CS ☐ AI

Project Description and Location:

The Internal Service Fund Fleet Replacement Program is funded monthly from the user departmental charges. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are currently 710 vehicles in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager. For example, during FY12 Fleet Management replaced 33 vehicles and 20 vehicles have been identified for replacement in FY13.

Project Justification:

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime and provides for a constant funding strategy to meet the vehicle needs of the user departments.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	ongoing
Enterprise Fund	$872.6	$1,135.8	$1,169.9	$1,205.0	$1,241.1	$1,278.4	$9,320.5	$16,223.2	End Date:
Total Sources	$872.6	$1,135.8	$1,169.9	$1,205.0	$1,241.1	$1,278.4	$9,320.5	$16,223.2	ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$872.6	$1,135.8	$1,169.9	$1,205.0	$1,241.1	$1,278.4	$9,320.5	$16,223.2	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$872.6	$1,135.8	$1,169.9	$1,205.0	$1,241.1	$1,278.4	$9,320.5	$16,223.2	Thousands

Impact on Annual Costs:

Without the Fleet Entreprise fund, the replacement of these vehicles would need to be programmed by each individiual department using existing funding sources.

Athens-Clarke County Capital Project Data Sheet

Department/Division: Central Services / Landscape Management
Project Name or Title: Community Events Program : ACC Support Services

Department Priority: 12 of 17
Eden #: 203-6458-57300-56090
Proj. #: C0135 ☑ CS ☐ AI

Project Description and Location:

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with Athens Downtown Development Authority (ADDA) to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff.

Project Justification:

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

Funding Source	**Prior Years**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19-FY23**	**Total**	
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Start Date:
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Ongoing
Hotel/Motel	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	End Date:
Total Sources	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	Ongoing
Project Costs									
Land/ROW/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Land Improvements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	
Equipment/Furnishing	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	Note: All Amounts in
Total Project Costs	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	$330.0	Thousands

Impact on Annual Costs:

None.

Budgets By Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity which segregates expenditures, revenues, and other transactions for a specific group of activities.

In addition, this section includes a listing of Interfund Transfers (E-32).

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes the General Capital Projects Fund for capital projects which are not accounted for in the General Fund and the Public Facilities Authority Fund which accounts for the revenues and expenditures for maintenance and debt service for the Department of Family and Children Services Building. Capital Projects Funds also include the Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self Funded Insurance & Claims
- Self-Funded Health Insurance

SUMMARY FY2014 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2014
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
REVENUES:						
PROPERTY TAXES	$46,604,400	$0	$0	$0	$0	$46,604,400
SALES TAX	$21,500,000	$0	$0	$0	$0	$21,500,000
OTHER TAXES	$19,619,500	$2,000,000	$0	$0	$0	$21,619,500
LICENSES & PERMITS	$1,406,570	$890,430	$0	$0	$0	$2,297,000
INTERGOVERNMENTAL REVENUES	$882,000	$2,808,730	$46,887	$1,841,437	$0	$5,579,054
CHARGES FOR SERVICES	$10,584,716	$2,370,466	$0	$58,532,416	$20,114,897	$91,602,495
FINES & FORFEITURES	$3,546,100	$613,000	$0	$0	$0	$4,159,100
OTHER REVENUES	$732,040	$183,856	$0	$241,966	$196,136	$1,353,998
OTHER FINANCING SOURCES/TRANSFERS IN	$15,000	$1,016,968	$3,734,200	$2,163,322	$0	$6,929,490
TOTAL REVENUES	$104,890,326	$9,883,450	$3,781,087	$62,779,141	$20,311,033	$201,645,037
PRIOR YEAR FUND BALANCE	$4,432,100	$282,235	$0	$0	$0	$4,714,335
WORKING CAPITAL BALANCE	$0	$0	$0	$12,395,248	$631,940	$13,027,188
TOTAL REVENUES & OTHER SOURCES	$109,322,426	$10,165,685	$3,781,087	$75,174,389	$20,942,973	$219,386,560
LESS INTERFUND TRANSFERS	$0	$0	$0	$0	$0	($24,494,887)
TOTAL REVENUES	$109,322,426	$10,165,685	$3,781,087	$75,174,389	$20,942,973	$194,891,673
EXPENDITURES:						
MAYOR AND COMMISSION	$509,192	$0	$0	$0	$0	$509,192
OFFICE OF THE MANAGER	$900,082	$0	$0	$0	$0	$900,082
OFFICE OF THE ATTORNEY	$609,093	$0	$0	$0	$0	$609,093
OFFICE OF THE AUDITOR	$227,451	$0	$0	$0	$0	$227,451
DEPARTMENT OF FINANCE	$1,897,488	$0	$0	$0	$0	$1,897,488
DEPARTMENT OF HUMAN RESOURCES	$1,141,362	$0	$0	$0	$827,007	$1,968,369
TAX COMMISSIONER	$1,373,293	$0	$31,000	$0	$0	$1,404,293
BOARD OF TAX ASSESSORS	$990,693	$0	$0	$0	$0	$990,693
BOARD OF ELECTIONS	$300,281	$0	$25,000	$0	$0	$325,281
HUMAN & ECONOMIC DEVELOPMENT	$277,567	$2,009,816	$0	$0	$0	$2,287,383
GENERAL SUPPORT GROUP	$239,963	$0	$0	$0	$0	$239,963
COMPUTER INFORMATION SERV.	$2,646,789	$96,376	$450,000	$0	$0	$3,193,165
ECONOMIC DEVELOPMENT	$390,000	$110,000	$0	$0	$0	$500,000
OTHER GENERAL ADMINISTRATION	$5,443,100	$360,000	$38,700	$19,735,631	$14,404,873	$39,982,304
TOTAL GENERAL GOVERNMENT	$16,946,354	$2,576,192	$544,700	$19,735,631	$15,231,880	$55,034,757
SUPERIOR COURT	$2,232,053	$257,105	$0	$0	$0	$2,489,158
CLERK OF COURTS	$1,061,630	$174,866	$0	$0	$0	$1,236,496
STATE COURT	$631,142	$565,460	$0	$0	$0	$1,196,602
SOLICITOR GENERAL	$1,025,716	$53,582	$0	$0	$0	$1,079,298
DISTRICT ATTORNEY	$901,164	$107,362	$0	$0	$0	$1,008,526
SHERIFF	$14,774,843	$35,000	$25,000	$0	$0	$14,834,843
JUVENILE COURT	$364,891	$0	$0	$0	$0	$364,891
MAGISTRATE'S COURT	$730,889	$0	$0	$0	$0	$730,889
CORONER	$37,393	$0	$0	$0	$0	$37,393
PROBATE COURT	$386,902	$0	$0	$0	$0	$386,902
MUNICIPAL COURT	$585,246	$0	$0	$0	$0	$585,246
TOTAL JUDICIAL	$22,731,869	$1,193,375	$25,000	$0	$0	$23,950,244

SUMMARY FY2014 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2014
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
EXPENDITURES: (continued)						
DEPARTMENT OF POLICE SERVICES	$19,109,800	$2,851,831	$163,000	$0	$0	$22,124,631
FIRE & EMERGENCY MANAGEMENT SERVICES	$12,813,369	$0	$310,600	$0	$0	$13,123,969
DEPARTMENT OF CORRECTIONS	$3,214,069	$69,805	$25,000	$0	$0	$3,308,874
TOTAL PUBLIC SAFETY	$35,137,238	$2,921,636	$498,600	$0	$0	$38,557,474
AIRPORT	$0	$0	$75,000	$2,748,890	$0	$2,823,890
PUBLIC TRANSIT	$0	$0	$114,000	$4,938,346	$0	$5,052,346
DEPARTMENT OF TRANSP & PUBLIC WORKS	$3,855,976	$0	$935,000	$2,763,736	$2,931,397	$10,486,109
DEPARTMENT OF PUBLIC UTILITIES	$0	$0	$0	$18,386,830	$0	$18,386,830
DEPARTMENT OF SOLID WASTE	$587,805	$0	$0	$5,345,614	$0	$5,933,419
DEPARTMENT OF PLANNING & ZONING	$1,151,064	$838,908	$0	$0	$0	$1,989,972
DEPARTMENT OF BUILDING INSPECTION	$716,782	$702,810	$0	$22,885	$0	$1,442,477
DEPARTMENT OF CENTRAL SERVICES	$8,125,752	$0	$718,500	$0	$1,543,096	$10,387,348
TOTAL PUBLIC WORKS	$14,437,379	$1,541,718	$1,842,500	$34,206,301	$4,474,493	$56,502,391
DEPARTMENT OF LEISURE SERVICES	$7,134,417	$0	$296,300	$0	$0	$7,430,717
COOPERATIVE EXTENSION SERVICE	$151,721	$0	$0	$0	$0	$151,721
TOTAL CULTURE & RECREATION	$7,286,138	$0	$296,300	$0	$0	$7,582,438
INDEPENDENT AGENCIES	$4,864,658	$1,740,200	$0	$0	$0	$6,604,858
DEBT SERVICE	$1,145,300	$0	$548,987	$12,000,443	$0	$13,694,730
TOTAL EXPENDITURES	$102,548,936	$9,973,121	$3,756,087	$65,942,375	$19,706,373	$201,926,892
OTHER FINANCING USES/TRANSFERS OUT	$6,773,490	$25,000	$0	$141,000	$0	$6,939,490
TOTAL EXPENDITURES & OTHER FINANCING USES	$109,322,426	$9,998,121	$3,756,087	$66,083,375	$19,706,373	$208,866,382
CURRENT YEAR CAPITAL EXPENDITURES	$0	$70,000	$25,000	$8,903,900	$1,236,600	$10,235,500
LESS INTERFUND TRANSFERS		$0	$0	$0	$0	($24,494,887)
TOTAL EXPENDITURES	$109,322,426	$10,068,121	$3,781,087	$74,987,275	$20,942,973	$194,606,995
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$0	$97,564	$0	$187,114	$0	$284,678
TOTAL EXPENDITURES & DESIGNATIONS	$109,322,426	$10,165,685	$3,781,087	$75,174,389	$20,942,973	$194,891,673

GENERAL FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
PROPERTY TAXES	$47,447,140	$45,663,000	$47,131,000	$46,604,400	$941,400	2%
SALES TAX	$20,134,990	$21,000,000	$21,500,000	$21,500,000	$500,000	2%
OTHER TAXES	$19,591,011	$19,419,500	$19,619,500	$19,619,500	$200,000	1%
LICENSES PERMITS	$1,299,875	$1,290,800	$1,406,570	$1,406,570	$115,770	9%
INTERGOVERNMENTAL REVENUES	$884,547	$892,000	$882,000	$882,000	($10,000)	-1%
CHARGES FOR SERVICES	$10,050,564	$10,238,100	$10,562,791	$10,584,716	$346,616	3%
FINES & FORFEITURES	$4,004,886	$3,968,100	$3,546,100	$3,546,100	($422,000)	-11%
OTHER REVENUES	$660,564	$684,550	$635,500	$732,040	$47,490	7%
OTHER FIN. SOURCES/TRANSFERS IN	$44,600	$15,000	$15,000	$15,000	$0	0%
TOTAL REVENUES	**$104,118,177**	**$103,171,050**	**$105,298,461**	**$104,890,326**	**$1,719,276**	**2%**
PRIOR YEAR FUND BALANCE-Operating	$0	$1,200,000	$1,000,000	$1,200,000	$0	0%
PRIOR YEAR FUND BALANCE-Capital	$0	$3,194,000	$3,586,100	$3,232,100	$38,100	1%
TOTAL REVENUE & OTHER SOURCES	**$104,118,177**	**$107,565,050**	**$109,884,561**	**$109,322,426**	**$1,757,376**	**2%**
EXPENDITURES:						
MAYOR AND COMMISSION	$698,339	$712,064	$757,842	$509,192	($202,872)	-28%
OFFICE OF THE MANAGER	$667,503	$675,855	$658,393	$900,082	$224,227	33%
OFFICE OF THE ATTORNEY	$579,210	$597,673	$597,438	$609,093	$11,420	2%
OFFICE OF THE AUDITOR	$218,033	$229,592	$227,451	$227,451	($2,141)	-1%
DEPARTMENT OF FINANCE	$1,785,651	$1,920,526	$1,893,679	$1,897,488	($23,038)	-1%
DEPARTMENT OF HUMAN RESOURCES	$1,223,366	$1,181,043	$1,163,513	$1,141,362	($39,681)	-3%
TAX COMMISSIONER	$1,275,405	$1,356,583	$1,370,705	$1,373,293	$16,710	1%
BOARD OF TAX ASSESSORS	$952,534	$994,980	$998,894	$990,693	($4,287)	0%
BOARD OF ELECTIONS	$358,917	$508,904	$304,844	$300,281	($208,623)	-41%
HUMAN & ECONOMIC DEVELOPMENT	$229,354	$276,552	$282,894	$277,567	$1,015	0%
GENERAL SUPPORT GROUP	$213,910	$246,697	$234,750	$239,963	($6,734)	-3%
COMPUTER INFORMATION SERVICES	$2,293,940	$2,566,570	$2,653,202	$2,646,789	$80,219	3%
ECONOMIC DEVELOPMENT	$0	$0	$390,000	$390,000	$390,000	---
OTHER GENERAL ADMINISTRATION	$4,549,582	$5,691,700	$5,655,100	$5,443,100	($248,600)	-4%
TOTAL GENERAL GOVERNMENT	**$15,045,744**	**$16,958,739**	**$17,188,705**	**$16,946,354**	**($12,385)**	**0%**
SUPERIOR COURTS	$1,806,804	$2,156,538	$2,234,382	$2,232,053	$75,515	4%
CLERK OF COURTS	$996,281	$1,057,224	$1,106,567	$1,061,630	$4,406	0%
STATE COURT	$656,003	$630,544	$630,678	$631,142	$598	0%
SOLICITOR GENERAL	$1,004,694	$1,005,126	$1,024,627	$1,025,716	$20,590	2%
DISTRICT ATTORNEY	$810,620	$881,733	$974,595	$901,164	$19,431	2%
SHERIFF	$13,781,793	$14,394,286	$15,060,217	$14,774,843	$380,557	3%
JUVENILE COURT	$341,604	$363,014	$367,031	$364,891	$1,877	1%
MAGISTRATE'S COURT	$655,394	$731,798	$729,474	$730,889	($909)	0%
CORONER	$43,487	$37,615	$37,393	$37,393	($222)	-1%
PROBATE COURT	$338,427	$347,151	$385,550	$386,902	$39,751	11%
MUNICIPAL COURT	$614,129	$587,506	$583,142	$585,246	($2,260)	0%
TOTAL JUDICIAL	**$21,049,236**	**$22,192,535**	**$23,133,656**	**$22,731,869**	**$539,334**	**2%**

GENERAL FUND (cont'd) FY14 FUND SUMMARY (cont'd)	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
DEPARTMENT OF POLICE SERVICES	$18,386,054	$18,980,652	$19,148,839	$19,109,800	$129,148	1%
DEPARTMENT OF FIRE SERVICES	$12,317,887	$12,654,009	$12,798,466	$12,813,369	$159,360	1%
DEPARTMENT OF CORRECTIONS	$2,424,755	$3,087,135	$3,214,334	$3,214,069	$126,934	4%
TOTAL PUBLIC SAFETY	**$33,128,696**	**$34,721,796**	**$35,161,639**	**$35,137,238**	**$415,442**	**1%**
TRANSPORTATION & PUBLIC WORKS	$3,811,997	$3,833,213	$3,851,347	$3,855,976	$22,763	1%
DEPARTMENT OF SOLID WASTE	$642,664	$638,050	$642,654	$587,805	($50,245)	-8%
DEPT. OF PLANNING & ZONING	$1,102,021	$1,090,287	$1,158,821	$1,151,064	$60,777	6%
BUILDING INSPECTIONS	$703,852	$705,356	$721,511	$716,782	$11,426	2%
DEPARTMENT OF CENTRAL SVC.	$6,994,151	$7,398,786	$8,219,567	$8,125,752	$726,966	10%
TOTAL PUBLIC WORKS	**$13,254,685**	**$13,665,692**	**$14,593,900**	**$14,437,379**	**$771,687**	**6%**
DEPT. OF LEISURE SERVICES	$7,060,534	$7,404,316	$7,202,610	$7,134,417	($269,899)	-4%
COOPERATIVE EXTENSION SERVICE	$148,516	$149,569	$150,268	$151,721	$2,152	1%
TOTAL CULTURE & RECREATION	**$7,209,050**	**$7,553,885**	**$7,352,878**	**$7,286,138**	**($267,747)**	**-4%**
INDEPENDENT AGENCIES	$4,705,104	$4,745,031	$4,903,592	$4,864,658	$119,627	3%
DEBT SERVICE	$529,382	$1,100,682	$1,145,300	$1,145,300	$44,618	4%
TOTAL EXPENDITURES	**$94,921,897**	**$100,938,360**	**$103,479,670**	**$102,548,936**	**$1,610,576**	**2%**
OTHER FINANCING USE/TRANS. OUT	$3,545,320	$3,432,690	$3,581,898	$3,541,390	$108,700	3%
TOTAL OPERATING EXPENDITURES & OTHER FINANCING USES	**$98,467,217**	**$104,371,050**	**$107,061,568**	**$106,090,326**	**$1,719,276**	**2%**
Capital for Current Services (CS)	$1,915,000	$2,714,000	$2,927,400	$2,782,400	$68,400	3%
Capital Additions & Improvements (A&I)	$385,600	$480,000	$658,700	$449,700	($30,300)	-6%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$100,767,817**	**$107,565,050**	**$110,647,668**	**$109,322,426**	**$1,757,376**	**2%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$3,350,360**	**$0**	**($763,107)**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 BUDGET	FY14 APPROVED BUDGET
Fund Balance - Beginning of Year	$19,424,057	$22,774,417	$18,380,417
Excess Revenues over Expenditures	$3,350,360	$0	$0
Budgeted Use of Fund Balance (1)	$0	($4,394,000)	($4,432,100)
Fund Balance - End of Year	$22,774,417	$18,380,417	$13,948,317
Designations of Fund Balance:			
Designated for Emergency & Nonspendable (2)	$10,449,720	$8,749,720	$8,854,203
Designated as Capital CS Reserve (3)	$3,385,727	$3,043,000	$5,010,900
Undesignated Fund Balance	$8,938,970	$6,587,697	$83,214
Total Fund Balance - End of Year	**$22,774,417**	**$18,380,417**	**$13,948,317**

NOTES:

(1) The Budgeted Use of Fund Balance in FY13 includes $2,379,000 for Capital CS, $335,000 for Capital CS from CS Reserve, $480,000 for Capital A&I and $1,200,000 for Operating Expenses. FY14 includes $2,782,400 for Capital CS, $449,700 for Capital A&I and $1,200,000 for Operating Expenses.

(2) The Designated for Emergency amount for FY14 is $8,808,568. Also, $45,635 for inventory is included as Non-Spendable Fund Balance.

(3) For FY14, $1,967,900 of fund balance has been planned for future capital projects and is included in the Designated as Capital CS Reserve amount.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$1,937,634	$1,900,000	$2,000,000	$2,000,000	$100,000	5%
OTHER REVENUES	$126	$14,690	$400	$400	($14,290)	-97%
TOTAL REVENUES	**$1,937,760**	**$1,914,690**	**$2,000,400**	**$2,000,400**	**$85,710**	**4%**
PRIOR YEAR FUND BALANCE	$0	$20,000	$0	$0	($20,000)	-100%
TOTAL REVENUES & OTHER SOURCES	**$1,937,760**	**$1,934,690**	**$2,000,400**	**$2,000,400**	**$65,710**	**3%**
EXPENDITURES:						
ECONOMIC DEVELOPMENT DEPARTMENT	$0	$0	$110,000	$110,000	$110,000	---
INDEPENDENT AGENCIES:						
CLASSIC CENTER AUTHORITY & CVB	$1,597,555	$1,628,490	$1,714,200	$1,714,200	$85,710	5%
ECONOMIC DEVELOPMENT FOUNDATION	$150,000	$150,000	$0	$0	($150,000)	-100%
OTHER GENERAL ADMINISTRATION						
TOURISM IMPROVEMENT & SPECIAL ACT.	$74,296	$86,200	$86,200	$86,200	$0	0%
MAYOR'S COMMUNITY IMPRV. PRGRM.	$16,600	$20,000	$20,000	$20,000	$0	0%
TOTAL EXPENDITURES:	**$1,838,451**	**$1,884,690**	**$1,930,400**	**$1,930,400**	**$45,710**	**2%**
CAPITAL FOR CURRENT SERVICES						
CENTRAL SERVICES	$140,857	$50,000	$70,000	$70,000	$20,000	40%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$1,979,308**	**$1,934,690**	**$2,000,400**	**$2,000,400**	**$65,710**	**3%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($41,548)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$208,565	$20,000	$0
Excess/(Defficiency) Revenues over Expenditures	($41,548)		
Use of Fund Balance		($20,000)	$0
Designated for previously approved capital projects and other activies	($147,017)		
FUND BALANCE - END OF YEAR	$20,000	$0	$0

COMMUNITY DEVELOPMENT BLOCK GRANT FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$1,367,913	$1,271,476	$1,271,476	$1,271,476	$0	0%
OTHER REVENUES	$13,758	$13,494	$16,827	$16,827	$3,333	25%
TOTAL REVENUES	**$1,381,671**	**$1,284,970**	**$1,288,303**	**$1,288,303**	**$3,333**	**0%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,381,671**	**$1,284,970**	**$1,288,303**	**$1,288,303**	**$3,333**	**0%**
EXPENDITURES:						
CDBG ADMINISTRATION:						
HUMAN & ECONOMIC DEV.	$263,700	$251,195	$247,095	$247,095	($4,100)	-2%
OTHER GENERAL ADMINISTRATION	$2,700	$3,100	$7,200	$7,200	$4,100	132%
CDBG PROGRAMS:						
GRANT PROGRAMS	$1,101,513	$1,030,675	$1,034,008	$1,034,008	$3,333	0%
TOTAL EXPENDITURES	**$1,367,913**	**$1,284,970**	**$1,288,303**	**$1,288,303**	**$3,333**	**0%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$13,758**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$90,639	$104,397	$104,397
Excess/(Defficiency) Revenues over Expenditures	$13,758	$0	$0
FUND BALANCE - END OF YEAR (1)	$104,397	$104,397	$104,397

(1) The balance of 104,397 is restricted per HUD requirement.

REVOLVING LOAN FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$10,089	$5,000	$5,000	$5,000	$0	0%
TOTAL REVENUES	**$10,089**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$10,089**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
EXPENDITURES:						
OTHER GENERAL ADMINISTRATION	$0	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**---**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$10,089**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$181,101	$0	$5,000
Reserved for Outstanding Loans	($191,190)		
FUND BALANCE - END OF YEAR	$0	$5,000	$10,000

EMERGENCY TELEPHONE SYSTEM (E911) FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,534,817	$1,650,000	$1,650,000	$1,650,000	$0	0%
OTHER REVENUES	$702	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,535,519**	**$1,650,000**	**$1,650,000**	**$1,650,000**	**$0**	**0%**
OTHER FIN. SOURCES/TRANSFERS IN	$580,844	$580,844	$732,324	$741,816	$160,972	28%
PRIOR YEAR FUND BALANCE	$0	$0	$54,489	$50,000	$50,000	---
TOTAL REVENUES & OTHER SOURCES	**$2,116,363**	**$2,230,844**	**$2,436,813**	**$2,441,816**	**$210,972**	**9%**
EXPENDITURES:						
POLICE EXPENDITURES	$2,164,042	$2,254,094	$2,318,013	$2,323,016	$68,922	3%
OTHER GENERAL ADMINISTRATION	$2,777	$125,200	$118,800	$118,800	($6,400)	-5%
TOTAL OPERATING & OTHER FINANCING USES	**$2,166,819**	**$2,379,294**	**$2,436,813**	**$2,441,816**	**$62,522**	**3%**
EXCESS OF REVENUES OVER EXPENDITURES	**($50,456)**	**($148,450)**	**$0**	**$0**	**$148,450**	**-100%**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$318,889	$268,433	$119,983
Excess/(Defficiency) Revenues over Expenditures	($50,456)		
Use of Fund Balance		($148,450)	($50,000)
FUND BALANCE - END OF YEAR	$268,433	$119,983	$69,983

HUD HOME GRANT SPECIAL REVENUE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$583,756	$476,304	$302,015	$302,015	($174,289)	-37%
OTHER REVENUES	$1,210	$0	$17,429	$17,429	$17,429	---
TOTAL REVENUES & OTHER SOURCES	**$584,966**	**$476,304**	**$319,444**	**$319,444**	**($156,860)**	-33%
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$622,027	$475,704	$318,744	$323,379	($152,325)	-32%
OTHER GENERAL ADMINISTRATION	$500	$600	$700	$700	$100	17%
TOTAL EXPENDITURES	**$622,527**	**$476,304**	**$319,444**	**$324,079**	**($152,225)**	-32%
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($37,561)**	**$0**	**$0**	**($4,635)**	**($4,635)**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$642,440	$604,879	$604,879
Excess/(Defficiency) Revenues over Expenditures	($37,561)	$0	($4,635)
FUND BALANCE - END OF YEAR (1)	$604,879	$604,879	$595,609

(1) The balance of $604,879, a portion of which is used in FY14, is restricted per HUD requirement.

GRANTS SPECIAL REVENUE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$2,890,870	$774,179	$823,264	$823,405	$49,226	6%
OTHER REVENUES	$41,294	$62,200	$68,200	$68,200	$6,000	10%
TOTAL REVENUES	**$2,932,164**	**$836,379**	**$891,464**	**$891,605**	**$55,226**	**7%**
OTHER FIN. SOURCES/TRANSFERS IN	$459,654	$158,700	$159,400	$159,400	$700	0%
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$3,391,818**	**$995,079**	**$1,050,864**	**$1,051,005**	**$55,926**	**6%**
EXPENDITURES:						
SUPERIOR COURT	$86,734	$0	$0	$0	$0	---
CLERK OF COURTS	$14,565	$0	$0	$0	$0	---
STATE COURT	$27,936	$0	$0	$0	$0	---
SOLICITOR GENERAL	$71,631	$0	$0	$0	$0	---
SHERIFF	$82,636	$0	$0	$0	$0	---
JUVENILE COURT	$2,613	$0	$0	$0	$0	---
POLICE SERVICES	$464,503	$212,000	$212,000	$212,000	$0	0%
FIRE SERVICES	$12,701	$0	$0	$0	$0	---
CORRECTIONS	$53,186	$53,579	$54,664	$54,805	$1,226	2%
TRANSIT	$147,346	$0	$0	$0	$0	---
TRANSPORTATION & PUBLIC WORKS	$30,478	$0	$0	$0	$0	---
PLANNING AND ZONING	$194,568	$702,000	$762,000	$762,000	$60,000	9%
CENTRAL SERVICES	$2,476	$0	$0	$0	$0	---
LEISURE SERVICES	$10,191	$0	$0	$0	$0	---
OTHER GENERAL ADMINISTRATION	$35,100	$27,500	$22,200	$22,200	($5,300)	-19%
TOTAL OPERATING EXPENDITURES	**$1,236,664**	**$995,079**	**$1,050,864**	**$1,051,005**	**$55,926**	**6%**
OTHER FINANCING USES:						
CAPITAL PROJECTS EXPENDITURES	$1,886,535	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$3,123,199**	**$995,079**	**$1,050,864**	**$1,051,005**	**$55,926**	**6%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$268,619**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$398,527	$667,146	$667,146
Excess/(Defficiency) Revenues over Expenditures	$268,619		
FUND BALANCE - END OF YEAR (1)	$667,146	$667,146	$667,146

(1) $514,828 is restricted as local match for ongoing grants and $6,888 are federal funds not yet expended.

ALTERNATIVE DISPUTE RESOLUTION FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$179,621	$234,675	$185,107	$185,366	($49,309)	-21%
FINES & FORFEITURES	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$179,621**	**$234,675**	**$185,107**	**$185,366**	**($49,309)**	**-21%**
EXPENDITURES:						
SUPERIOR COURT ADMINISTRATION	$189,540	$222,975	$174,607	$174,866	($48,109)	-22%
OTHER GENERAL ADMINISTRATION	$12,148	$11,700	$10,500	$10,500	($1,200)	-10%
TOTAL EXPENDITURES	**$201,688**	**$234,675**	**$185,107**	**$185,366**	**($49,309)**	**-21%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($22,067)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$2,366	($19,701)	($19,701)
Excess/(Defficiency) Revenues over Expenditures	($22,067)		
FUND BALANCE - END OF YEAR	($19,701)	($19,701)	($19,701)

SUPPORTIVE HOUSING SPECIAL REVENUE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$328,227	$339,661	$405,334	$405,334	$65,673	19%
TOTAL REVENUES & OTHER SOURCES	**$328,227**	**$339,661**	**$405,334**	**$405,334**	**$65,673**	**19%**
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$328,227	$339,661	$405,334	$405,334	$65,673	19%
TOTAL EXPENDITURES	**$328,227**	**$339,661**	**$405,334**	**$405,334**	**$65,673**	**19%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$0	$0	$0
FUND BALANCE - END OF YEAR	$0	$0	$0

SPECIAL PROGRAMS SPECIAL REVENUE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$104,880	$6,500	$6,500	$6,500	$0	0%
CHARGES FOR SERVICES	$515,808	$550,100	$535,100	$535,100	($15,000)	-3%
FINES & FORFEITURES	$512,575	$558,000	$613,000	$613,000	$55,000	10%
OTHER REVENUES	$128,748	$1,000	$1,000	$1,000	$0	0%
TOTAL REVENUES	**$1,262,011**	**$1,115,600**	**$1,155,600**	**$1,155,600**	**$40,000**	**4%**
OTHER FIN. SOURCES/TRANSFERS IN	$81,700	$82,600	$79,800	$79,800	($2,800)	-3%
PRIOR YEAR FUND BALANCE	$0	$214,132	$226,310	$227,600	$13,468	6%
TOTAL REVENUES & OTHER SOURCES	**$1,343,711**	**$1,412,332**	**$1,461,710**	**$1,463,000**	**$50,668**	**4%**
EXPENDITURES:						
COMPUTER INFORMATION SERVICES	$62,469	$79,800	$96,376	$96,376	$16,576	---
SUPERIOR COURT	$155,012	$261,169	$256,874	$257,105	($4,064)	-2%
CLERK OF COURT	$77,721	$0	$0	$0	$0	---
STATE COURT	$549,399	$540,992	$564,869	$565,460	$24,468	5%
SOLICITOR GENERAL	$51,830	$51,882	$53,443	$53,582	$1,700	3%
DISTRICT ATTORNEY	$107,511	$107,803	$107,138	$107,362	($441)	0%
SHERIFF	$72	$0	$0	$0	$0	---
POLICE DEPARTMENT	$271,406	$312,986	$316,710	$316,815	$3,829	1%
SOLID WASTE	$7,015	$0	$0	$0	$0	---
INDEPENDENT AGENCIES	$26,000	$26,000	$26,000	$26,000	$0	0%
OTHER GENERAL ADMINISTRATION	$35,478	$31,700	$40,300	$40,300	$8,600	27%
TOTAL EXPENDITURES	**$1,343,913**	**$1,412,332**	**$1,461,710**	**$1,463,000**	**$50,668**	**4%**
CAPITAL CURRENT SERVICES	$0	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$1,343,913**	**$1,412,332**	**$1,461,710**	**$1,463,000**	**$50,668**	**4%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($202)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$2,444,447	$2,444,245	$2,192,258
Excess/(Defficiency) Revenues over Expenditures	($202)		
Use of Fund Balance (1)		($251,987)	($227,600)
FUND BALANCE - END OF YEAR (2)	$2,444,245	$2,192,258	$2,216,645

(1) This budget plans the use of $227,600 of of restricted funds by programs in FY14.
(2) $451,133 are funds restricted by state law, $1,696,852 is committed by the Mayor & Commission. $251,987 was appropriated for the FY13 Budget.

BUILDING INSPECTION FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
LICENCES AND PERMITS	$889,371	$725,000	$890,430	$890,430	$165,430	23%
OTHER REVENUES	$3,262	$0	$0	$0	$0	---
TOTAL REVENUES	**$892,633**	**$725,000**	**$890,430**	**$890,430**	**$165,430**	**23%**
OTHER FIN. SOURCES/TRANSFERS IN	$105,391	$85,952	$85,952	$35,952	($50,000)	-58%
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$998,024**	**$810,952**	**$976,382**	**$926,382**	**$115,430**	**14%**
EXPENDITURES:						
BUILDING INSPECTION	$666,695	$670,650	$701,410	$702,810	$32,160	5%
PLANNING AND ZONING	$77,740	$81,702	$76,725	$76,908	($4,794)	-6%
OTHER GENERAL ADMINISTRATION	$58,497	$58,600	$54,100	$54,100	($4,500)	-8%
TOTAL OPERATING EXPENDITURES	**$802,932**	**$810,952**	**$832,235**	**$833,818**	**$22,866**	**3%**
CAPITAL FOR CURRENT SERVICES	$47,662	$0	$0	$0	$0	---
TOTAL OPERATING & CAPITAL EXPENDITURES	**$850,594**	**$810,952**	**$832,235**	**$833,818**	**$22,866**	**3%**
EXCESS OF REVENUES OVER EXPENDITURES	**$147,430**	**$0**	**$144,147**	**$92,564**	**$92,564**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$105,984	$253,414	$253,414
Excess/(Defficiency) Revenues over Expenditures	$147,430	$0	$92,564
FUND BALANCE - END OF YEAR	$253,414	$253,414	$438,542

SHERIFF INMATE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$84,577	$60,000	$60,000	$60,000	$0	0%
TOTAL REVENUES	**$84,577**	**$60,000**	**$60,000**	**$60,000**	**$0**	**0%**
EXPENDITURES:						
SHERIFF	$51,800	$35,000	$35,000	$35,000	$0	0%
TOTAL EXPENDITURES	**$51,800**	**$35,000**	**$35,000**	**$35,000**	**$0**	**0%**
TRANSFERS OUT	$44,600	$15,000	$25,000	$25,000	$10,000	67%
TOTAL OPERATING & OTHER FINANCING USES	**$96,400**	**$50,000**	**$60,000**	**$60,000**	**$10,000**	**20%**
EXCESS OF REVENUES OVER EXPENDITURES	**($11,823)**	**$10,000**	**$0**	**$0**	**($10,000)**	**-100%**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$23,644	$11,821	$11,821
Excess/(Defficiency) Revenues over Expenditures	($11,823)		
FUND BALANCE - END OF YEAR	$11,821	$11,821	$11,821

CORRECTIONS INMATE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$9,222	$15,000	$15,000	$15,000	$0	0%
TOTAL REVENUES	**$9,222**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
EXPENDITURES:						
CORRECTIONS	$6,178	$15,000	$15,000	$15,000	$0	0%
TOTAL EXPENDITURES	**$6,178**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
EXCESS OF REVENUES OVER EXPENDITURES	**$3,044**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$247,211	$250,255	$250,255
Excess/(Defficiency) Revenues over Expenditures	$3,044		
FUND BALANCE - END OF YEAR	$250,255	$250,255	$250,255

PUBLIC FACILITIES AUTHORITY FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$57,625	$52,377	$46,887	$46,887	($5,490)	-10%
CHARGES FOR SERVICES	$123,952	$142,600	$0	$0	($142,600)	-100%
OTHER REVENUES	$3,164	$0	$0	$0	$0	---
TOTAL REVENUES	**$184,741**	**$194,977**	**$46,887**	**$46,887**	**($148,090)**	**-76%**
OTHER FIN. SOURCES/TRANSFERS IN	$487,000	$502,272	$502,100	$502,100	($172)	0%
TOTAL REVENUES & OTHER SOURCES	**$671,741**	**$697,249**	**$548,987**	**$548,987**	**($148,262)**	**-21%**
EXPENDITURES:						
SHERIFF'S OFFICE	$7,573	$0	$0	$0	$0	---
CENTRAL SERVICES	$49,639	$101,600	$0	$0	($101,600)	-100%
INDEPENDENT AGENCIES	$37,195	$41,000	$0	$0	($41,000)	-100%
DEBT SERVICE	$544,561	$554,649	$548,987	$548,987	($5,662)	-1%
TOTAL EXPENDITURES	**$638,968**	**$697,249**	**$548,987**	**$548,987**	**($148,262)**	**-21%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$32,773**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$804,939	$781,176	$781,176
Excess/(Defficiency) Revenues over Expenditures	$32,773		
Designated for previously approved capital projects	($56,536)		
FUND BALANCE - END OF YEAR	$781,176	$781,176	$781,176

ECONOMIC DEVELOPMENT CAPITAL PROJECTS FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$3,616	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$25,000	$25,000	$25,000	---
TOTAL REVENUES & OTHER SOURCES	**$3,616**	**$0**	**$25,000**	**$25,000**	**$25,000**	**---**
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$9,321	$0	$0	$0	$0	---
OTHER GENERAL ADIMINSTRATION	$30,000	$0	$0	$0	$0	---
ECONOMIC DEV. CAPITAL PROGRAM	$0	$0	$25,000	$25,000	$25,000	---
TOTAL EXPENDITURES	**$39,321**	**$0**	**$25,000**	**$25,000**	**$25,000**	**---**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($35,705)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$966,535	$818,103	$563,244
Excess/(Defficiency) Revenues over Expenditures	($35,705)		
Use of Fund Balance		$0	$0
Designated for Previously Approved Projects (1)	($112,727)	($254,859)	
FUND BALANCE - END OF YEAR	$818,103	$563,244	$563,244

(1) On February 5, 2013, the Mayor and Commission approved the appropriation of $254,859 of accumulated fund balance to fund the ACCUG share of water and sewer connection fees for the Caterpillar Project.

GENERAL CAPITAL PROJECTS FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$5,680	$0	$0	$0	$0	---
OTHER REVENUES	$232,814	$0	$0	$0	$0	---
TOTAL REVENUES	**$238,494**	**$0**	**$0**	**$0**	**$0**	**---**
OTHER FIN. SOURCES/TRANSFERS IN	$2,300,600	$3,194,000	$3,561,100	$3,207,100	$13,100	0%
TOTAL REVENUES & OTHER SOURCES	**$2,539,094**	**$3,194,000**	**$3,561,100**	**$3,207,100**	**$13,100**	**0%**
EXPENDITURES:						
MAYOR AND COMMISSION	$22,408	$0	$0	$0	$0	---
HUMAN RESOURCES	$0	$0	$44,000	$0	$0	---
TAX COMMISSIONER	$0	$0	$31,000	$31,000	$31,000	---
BOARD OF ELECTIONS	$0	$25,000	$25,000	$25,000	$0	0%
COMPUTER INFORMATION SERVICES	$387,006	$565,000	$500,000	$450,000	($115,000)	-20%
SHERIFF	$222,831	$25,000	$25,000	$25,000	$0	0%
MAGISTRATE COURT	$7,505	$0	$0	$0	$0	---
MUNICIPAL COURT	$8,689	$0	$0	$0	$0	---
POLICE SERVICES	$98,860	$208,000	$163,000	$163,000	($45,000)	-22%
FIRE SERVICES	$0	$225,000	$328,200	$310,600	$85,600	38%
CORRECTIONS	$0	$40,000	$25,000	$25,000	($15,000)	-38%
AIRPORT	$0	$160,000	$75,000	$75,000	($85,000)	-53%
TRANSIT	$0	$50,000	$114,000	$114,000	$64,000	128%
TRANSPORTATION & PUBLIC WORKS	$1,258,056	$975,000	$935,000	$935,000	($40,000)	-4%
PLANNING & ZONING	$20,413	$205,000	$0	$0	($205,000)	-100%
BUILDING INSPECTION	$0	$16,000	$0	$0	($16,000)	-100%
CENTRAL SERVICES	$189,691	$570,000	$908,500	$718,500	$148,500	26%
LEISURE SERVICES	$238,549	$115,000	$348,700	$296,300	$181,300	158%
OTHER GENERAL ADMINISTRATION	$6,179	$15,000	$38,700	$38,700	$23,700	158%
OTHER FINANCING USES/TRANSFERS	$223,205	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$2,683,392**	**$3,194,000**	**$3,561,100**	**$3,207,100**	**$13,100**	**0%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($144,298)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$8,029,079	$512,110	$512,110
Excess/(Defficiency) Revenues over Expenditures	($144,298)		
Designated for previously Approved Capital Projects	($7,372,671)		
FUND BALANCE - END OF YEAR (1)	$512,110	$512,110	$512,110

(1) $7,372,671 is committed for previously approved capital projects. The remaining $512,110 is available fund balance.

ENTERPRISE FUNDS

AIRPORT ENTERPRISE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$70,495	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$2,355,181	$2,419,286	$2,970,302	$2,970,302	$551,016	23%
OTHER REVENUES	$1,243	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,426,919**	**$2,419,286**	**$2,970,302**	**$2,970,302**	**$551,016**	**23%**
OTHER FIN. SOURCES/TRANSFERS IN	$190,577	$190,577	$190,577	$190,577	$0	0%
TOTAL REVENUE & OTHER SOURCES	**$2,617,496**	**$2,609,863**	**$3,160,879**	**$3,160,879**	**$551,016**	**21%**
EXPENSES:						
AIRPORT:						
ADMINISTRATION	$209,144	$208,824	$237,250	$237,651	$28,827	14%
AIRPORT SERVICES	$1,868,683	$1,894,682	$2,357,375	$2,358,039	$463,357	24%
AIRPORT MAINTENANCE	$143,930	$152,725	$153,200	$153,200	$475	0%
OTHER GENERAL ADMINISTRATION	$552,973	$557,513	$562,900	$562,900	$5,387	1%
DEBT SERVICE	$46,511	$44,911	$36,094	$36,094	($8,817)	-20%
TOTAL EXPENSES	**$2,821,241**	**$2,858,655**	**$3,346,819**	**$3,347,884**	**$489,229**	**17%**
TRANSFERS OUT	$0	$0	$0	$0	$0	---
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**($203,745)**	**($248,792)**	**($185,940)**	**($187,005)**	**$61,787**	**-25%**
CAPITAL EXPENDITURES	$0	$0	$0	$0	$0	---

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,617,496	$2,609,863	$3,160,879	$3,160,879	$551,016	21%
Less: Donated Assets	$0	$0	$0	$0	$0	---
Total Sources	**$2,617,496**	**$2,609,863**	**$3,160,879**	**$3,160,879**	**$551,016**	**21%**
Uses:						
EXPENSES & OTHER FINANCING USES	$2,821,241	$2,858,655	$3,346,819	$3,347,884	$489,229	17%
Less: Depreciation Expense	($323,182)	($321,013)	($323,200)	($323,200)	($2,187)	1%
Add: Debt Service Principal Payments	$76,301	$78,023	$79,809	$79,809	$1,786	2%
Add: Capital Funding	$566	$0	$0	$0	$0	---
Total Uses	**$2,574,926**	**$2,615,665**	**$3,103,428**	**$3,104,493**	**$488,828**	**19%**
Gain/(Loss)	**$42,570**	**($5,802)**	**$57,451**	**$56,386**	**$62,188**	**-1072%**
Changes in Working Capital						
Beginning Working Capital	$5,860	$48,430		$42,628		
Gain/(Loss) from above	$42,570	($5,802)		$56,386		
Ending Working Capital	$48,430	$42,628		$99,014		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Operating Reserve (3 months)	($613,000)	($623,000)		($747,000)		
Available Working Capital	**($564,570)**	**($580,372)**		**($647,986)**		

LANDFILL ENTERPRISE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$28,081	$19,035	$9,692	$9,692	($9,343)	---
CHARGES FOR SERVICES	$3,408,907	$3,797,000	$3,322,000	$3,322,000	($475,000)	-13%
OTHER REVENUES	$53,144	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,490,132**	**$3,816,035**	**$3,331,692**	**$3,331,692**	**($484,343)**	**-13%**
OTHER FIN. SOURCES/TRANSFERS IN	$55,050	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,545,182**	**$3,816,035**	**$3,331,692**	**$3,331,692**	**($484,343)**	**-13%**
EXPENSES:						
SOLID WASTE:						
RECYCLING	$748,572	$886,122	$884,625	$887,282	$1,160	0%
LANDFILL	$1,165,933	$1,205,482	$1,287,788	$1,289,102	$83,620	7%
CLOSURE/POST-CLOSURE	$241,586	$395,000	$140,000	$140,000	($255,000)	-65%
OTHER GENERAL ADMINISTRATION	$829,409	$742,670	$1,454,700	$1,454,700	$712,030	96%
DEBT SERVICE	$82,805	$54,386	$27,690	$27,690	($26,696)	-49%
TOTAL EXPENSES	**$3,068,305**	**$3,283,660**	**$3,794,803**	**$3,798,774**	**$515,114**	**16%**
OTHER FINANCING USES/TRANSFERS OUT	$195,073	$133,000	$141,000	$141,000	$8,000	6%
TOTAL EXPENSES & OTHER FINANCING USES	**$3,263,378**	**$3,416,660**	**$3,935,803**	**$3,939,774**	**$523,114**	**15%**
NET INCOME DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$281,804**	**$399,375**	**($604,111)**	**($608,082)**	**($1,007,457)**	**-252%**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,545,182	$3,816,035	$3,331,692	$3,331,692	($484,343)	-13%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,263,378	$3,416,660	$3,935,803	$3,939,774	$523,114	15%
Less: Depreciation Expense	($458,176)	($380,070)	($1,089,100)	($1,089,100)	($709,030)	187%
Add: Debt Service Principal Payments	$910,000	$940,000	$965,308	$965,308	$25,308	3%
Add: Capital Funding	$1,749,425	$725,000	$522,000	$522,000	($203,000)	-28%
Total Uses	**$5,464,627**	**$4,701,590**	**$4,334,011**	**$4,337,982**	**($363,608)**	**-8%**
Gain/(Loss)	**($1,919,445)**	**($885,555)**	**($1,002,319)**	**($1,006,290)**	**($120,735)**	**14%**
Changes in Working Capital						
Beginning Working Capital	$10,039,581	$8,120,136		$7,234,581		
Gain/(Loss) from above	($1,919,445)	($885,555)		($1,006,290)		
Ending Working Capital	$8,120,136	$7,234,581		$6,228,291		
Less:						
Closure/Post Closure outstanding obligation	($7,489,690)	($7,489,690)		($7,489,690)		
Approved capital projects from prior years	($115,000)	($115,000)		($115,000)		
Operating Reserve (3 months)	($681,000)	($746,000)		($706,000)		
Available Working Capital	**($165,554)**	**($1,116,109)**		**($2,082,399)**		

PUBLIC TRANSIT ENTERPRISE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$1,231,816	$1,831,745	$1,831,745	$1,831,745	$0	0%
CHARGES FOR SERVICES	$1,935,850	$1,928,216	$2,021,970	$2,021,970	$93,754	5%
OTHER REVENUES	$5,792	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,173,458**	**$3,759,961**	**$3,853,715**	**$3,853,715**	**$93,754**	**2%**
OTHER FIN. SOURCES/TRANSFERS IN	$3,521,336	$1,831,745	$1,831,745	$1,831,745	$0	0%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$6,694,794**	**$5,591,706**	**$5,685,460**	**$5,685,460**	**$93,754**	**2%**
EXPENSES:						
TRANSIT:						
ADMINISTRATION	$401,459	$446,342	$466,422	$466,747	$20,405	5%
TRANSIT OPERATIONS	$2,900,183	$2,973,353	$3,165,518	$3,169,969	$196,616	7%
DEMAND RESPONSE	$331,353	$390,531	$379,108	$379,714	($10,817)	-3%
TRANSIT MAINTENANCE	$797,566	$868,345	$920,471	$921,916	$53,571	6%
OTHER GENERAL ADMINISTRATION	$2,265,111	$1,939,700	$2,079,000	$2,079,000	$139,300	7%
TOTAL EXPENSES	**$6,695,672**	**$6,618,271**	**$7,010,519**	**$7,017,346**	**$399,075**	**6%**
OTHER FINANCING USES/TRANSFERS OUT	$64,185	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER USES	**$6,759,857**	**$6,618,271**	**$7,010,519**	**$7,017,346**	**$538,375**	**8%**
NET INCOME OR (LOSS) (1) **DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS**	**($65,063)**	**($1,026,565)**	**($1,325,059)**	**($1,331,886)**	**($305,321)**	**30%**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$6,694,794	$5,591,706	$5,685,460	$5,685,460	$93,754	2%
Less: Donated Assets	($1,598,821)	$0	$0	$0	$0	---
Total Sources	**$5,095,973**	**$5,591,706**	**$5,685,460**	**$5,685,460**	**$93,754**	**2%**
Uses:						
EXPENSES & OTHER FINANCING USES	$6,759,857	$6,618,271	$7,010,519	$7,017,346	$399,075	6%
Less: Depreciation Expense	($1,720,728)	($1,373,000)	($1,519,000)	($1,519,000)	($146,000)	11%
Total Uses	**$5,039,129**	**$5,245,271**	**$5,491,519**	**$5,498,346**	**$253,075**	**5%**
Gain/(Loss)	**$56,844**	**$346,435**	**$193,941**	**$187,114**	**($159,321)**	**-46%**
Changes in Working Capital						
Beginning Working Capital	$1,808,921	$1,865,765		$2,212,200		
Gain/(Loss) from above	$56,844	$346,435		$187,114		
Ending Working Capital	$1,865,765	$2,212,200		$2,399,314		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Operating Reserve (3 months)	($1,260,000)	($1,311,000)		($1,375,000)		
Available Working Capital	**$605,765**	**$901,200**		**$1,024,314**		

WATER & SEWER ENTERPRISE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$0	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$40,062,106	$41,523,227	$43,227,144	$43,227,144	$1,703,917	4%
OTHER REVENUES	$2,116,330	$241,966	$241,966	$241,966	$0	0%
TOTAL REVENUES	**$42,178,436**	**$41,765,193**	**$43,469,110**	**$43,469,110**	**$1,703,917**	**4%**
OTHER FIN. SOURCES/TRANSFERS IN	$930,752	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$43,109,188**	**$41,765,193**	**$43,469,110**	**$43,469,110**	**$1,703,917**	**4%**
EXPENSES:						
ADMINISTRATION	$807,976	$1,018,601	$1,002,832	$1,004,013	($14,588)	-1%
CONSTRUCTION & PROJECT MGT.	$5,633,212	$6,289,716	$6,286,276	$6,295,744	$6,028	0%
PLANT OPERATIONS	$9,833,037	$10,622,336	$10,654,228	$10,691,938	$69,602	1%
ENGINEERING MANAGEMENT	$339,341	$328,026	$394,308	$395,135	$67,109	20%
BUILDING INSP.-CROSS CONNECTION	$23,302	$22,312	$22,826	$22,885	$573	3%
OTHER GENERAL ADMINISTRATION	$8,020,620	$16,074,767	$16,085,631	$16,085,631	$10,864	0%
DEBT SERVICE	$540,850	$12,133,063	$11,936,659	$11,936,659	($196,404)	-2%
TOTAL EXPENSES	**$25,198,338**	**$46,488,821**	**$46,382,760**	**$46,432,005**	**($56,816)**	**0%**
OTHER FINANCING USES/TRANSFERS OUT	$0	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER USES	**$25,198,338**	**$46,488,821**	**$46,382,760**	**$46,432,005**	**($56,816)**	**0%**
NET INCOME	**$17,910,850**	**($4,723,628)**	**($2,913,650)**	**($2,962,895)**	**$1,247,333**	**-26%**
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS						
CAPITAL FOR CURRENT SERVICES	$0	$5,224,600	$5,738,000	$5,738,000	$513,400	10%
CAPITAL FOR ADDITIONS AND IMPROVEMENTS	$0	$1,978,100	$792,500	$792,500	($1,185,600)	-60%
OTHER CAPITAL EXPENSES	$0	$1,489,400	$1,489,400	$1,489,400	$0	0%

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$43,109,188	$41,765,193	$43,469,110	$43,469,110	$1,703,917	4%
Less: Donated Assets	($883,427)	$0	$0	$0	$0	---
Total Sources	**$42,225,761**	**$41,765,193**	**$43,469,110**	**$43,469,110**	**$1,703,917**	**4%**
Uses:						
EXPENSES & OTHER FINANCING USES	$25,198,338	$46,488,821	$46,382,760	$46,432,005	($56,816)	0%
Less: Depreciation Expense	($5,951,091)	($13,951,197)	($13,951,197)	($13,951,197)	$0	0%
Add: Debt Service Payments	$15,588,516	$4,110,000	$4,280,000	$4,280,000	$170,000	4%
Add: Capital Funding (Net)	$16,497,062	$8,692,100	$8,019,900	$8,019,900	($672,200)	-8%
Add: Other Adjustments	$0	$0	$0	$0	$0	---
Total Uses	**$51,332,825**	**$45,339,724**	**$44,731,463**	**$44,780,708**	**($559,016)**	**-1%**
Gain/(Loss)	**($9,107,064)**	**($3,574,531)**	**($1,262,353)**	**($1,311,598)**	**$2,262,933**	**-63%**
Changes in Working Capital						
Beginning Working Capital	$51,973,000	$42,865,936		$39,291,405		
Gain/(Loss) from above	($9,107,064)	($3,574,531)		($1,311,598)		
Ending Working Capital	$42,865,936	$39,291,405		$37,979,807		
Less:						
Approved capital projects from prior years	($26,430,075)	($26,430,075)		($26,430,075)		
Operating Reserve (3 months)	($4,812,000)	($5,101,000)		($5,136,000)		
Available Working Capital	**$11,623,861**	**$7,760,330**		**$6,413,732**		

SOLID WASTE COLLECTION ENTERPRISE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,538,629	$3,634,000	$3,531,000	$3,531,000	($103,000)	-3%
OTHER REVENUES	$6,145	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,544,774**	**$3,634,000**	**$3,531,000**	**$3,531,000**	**($103,000)**	**-3%**
OTHER FINANCING SOURCES	$143,800	$133,000	$141,000	$141,000	$8,000	6%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,688,574**	**$3,767,000**	**$3,672,000**	**$3,672,000**	**($95,000)**	**-3%**
EXPENSES:						
ADMINISTRATION	$353,515	$360,847	$360,736	$361,423	$576	0%
COLLECTION	$2,492,818	$2,696,570	$2,664,455	$2,667,807	($28,763)	-1%
OTHER GENERAL ADMINISTRATION	$546,692	$556,193	$539,500	$539,500	($16,693)	-3%
TOTAL EXPENSES	**$3,393,025**	**$3,613,610**	**$3,564,691**	**$3,568,730**	**($44,880)**	**-1%**
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$295,549**	**$153,390**	**$107,309**	**$103,270**	**($50,120)**	**-33%**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,688,574	$3,767,000	$3,672,000	$3,672,000	($95,000)	-3%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,393,025	$3,613,610	$3,564,691	$3,568,730	($44,880)	-1%
Less: Depreciation Expense	($156,984)	($164,393)	($151,700)	($151,700)	$12,693	-8%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$134,937	$45,000	$162,000	$162,000	$117,000	260%
Total Uses	**$3,370,978**	**$3,494,217**	**$3,574,991**	**$3,579,030**	**$84,813**	**2%**
Gain/(Loss)	**$317,596**	**$272,783**	**$97,009**	**$92,970**	**($179,813)**	**-66%**
Changes in Working Capital						
Beginning Working Capital	$985,033	$1,302,629		$1,575,412		
Gain/(Loss) from above	$317,596	$272,783		$92,970		
Ending Working Capital	$1,302,629	$1,575,412		$1,668,382		
Less:						
Approved capital projects from prior years	($29,772)	($29,772)		($29,772)		
Operating Reserve (3 months)	($809,000)	($862,000)		($854,000)		
Available Working Capital	**$463,857**	**$683,640**		**$784,610**		

STORMWATER UTILITY ENTERPRISE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$0	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$3,462,989	$3,340,000	$3,460,000	$3,460,000	$120,000	4%
OTHER REVENUES	$10,065	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,473,054**	**$3,340,000**	**$3,460,000**	**$3,460,000**	**$120,000**	**4%**
OTHER FINANCING SOURCES	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,473,054**	**$3,340,000**	**$3,460,000**	**$3,460,000**	**$120,000**	**4%**
EXPENSES:						
STORMWATER MANAGEMENT	$2,574,713	$2,700,210	$2,759,100	$2,763,736	$63,526	2%
OTHER GENERAL ADMINISTRATION	$534,564	$533,888	$532,900	$532,900	($988)	0%
DEBT SERVICE	$8,078	$0	$0	$0	$0	---
TOTAL EXPENSES	**$3,117,355**	**$3,234,098**	**$3,292,000**	**$3,296,636**	**$62,538**	**2%**
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$355,699**	**$105,902**	**$168,000**	**$163,364**	**$57,462**	**54%**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,473,054	$3,340,000	$3,460,000	$3,460,000	$120,000	4%
Less: Donated Assets	$0	$0	$0	$0	$0	---
Total Sources	**$3,473,054**	**$3,340,000**	**$3,460,000**	**$3,460,000**	**$120,000**	**4%**
Uses:						
EXPENSES & OTHER FINANCING USES	$3,117,355	$3,234,098	$3,274,769	$3,296,636	$62,538	2%
Less: Depreciation Expense	($308,610)	($307,088)	($313,000)	($313,000)	($5,912)	2%
Add: Debt Service Principal Payments	$19,256	$26,358	$27,159	$27,159	$801	3%
Add: Capital Funding	$133,938	$200,000	$200,000	$200,000	$0	0%
Total Uses	**$2,961,939**	**$3,153,368**	**$3,188,928**	**$3,210,795**	**$57,427**	**2%**
Gain/(Loss)	**$511,115**	**$186,632**	**$271,072**	**$249,205**	**$62,573**	**34%**
Changes in Working Capital						
Beginning Working Capital	$3,215,213	$3,726,328		$3,912,960		
Gain/(Loss) from above	$511,115	$186,632		$249,205		
Ending Working Capital	$3,726,328	$3,912,960		$4,162,165		
Less:						
Approved capital projects from prior years	($384,583)	($384,583)		($384,583)		
Operating Reserve (3 months)	($779,000)	($809,000)		($824,000)		
Available Working Capital	**$2,562,745**	**$2,719,377**		**$2,953,582**		

INTERNAL SERVICE FUNDS

INTERNAL SUPPORT INTERNAL SERVICE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,472,192	$1,569,000	$1,549,000	$1,549,000	($20,000)	-1%
OTHER REVENUES	$967	$63,598	$48,234	$48,796	($14,802)	-23%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$1,473,159**	**$1,632,598**	**$1,597,234**	**$1,597,796**	**($34,802)**	**-2%**
EXPENSES:						
CENTRAL SERVICES	$1,265,109	$1,571,617	$1,542,534	$1,543,096	($28,521)	-2%
OTHER GENERAL ADMINISTRATION	$59,549	$60,981	$54,700	$54,700	($6,281)	-10%
TOTAL EXPENSES	**$1,324,658**	**$1,632,598**	**$1,597,234**	**$1,597,796**	**($34,802)**	**-2%**
CURRENT YEAR CAPITAL EXPEND.	$0	$138,800	$100,800	$100,800	($38,000)	-27%
NET INCOME OR (LOSS)	**$148,501**	**($138,800)**	**($100,800)**	**($100,800)**	**$38,000**	**-27%**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,473,159	$1,632,598	$1,597,234	$1,597,796	($34,802)	-2%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,324,658	$1,632,598	$1,597,234	$1,597,796	($34,802)	-2%
Less: Depreciation Expense	($45,382)	($45,381)	($41,000)	($41,000)	$4,381	-10%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$138,800	$100,800	$100,800	($38,000)	-27%
Total Uses	**$1,279,276**	**$1,726,017**	**$1,657,034**	**$1,657,596**	**($68,421)**	**-4%**
Gain/(Loss)	**$193,883**	**($93,419)**	**($59,800)**	**($59,800)**	**$33,619**	**-36%**
Changes in Working Capital						
Beginning Working Capital	$172,460	$366,343		$272,924		
Gain/(Loss) from above	$193,883	($93,419)		($59,800)		
Ending Working Capital	$366,343	$272,924		$213,124		
Less:						
Approved capital projects from prior years	($579,291)	($579,291)		($579,291)		
Operating Reserve (3 months)	($320,000)	($397,000)		($389,000)		
Available Working Capital	**($532,948)**	**($703,367)**		**($755,167)**		

FLEET MANAGEMENT INTERNAL SERVICE FUND FY14 FUND SUMMARY	FY12 TOTAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,398,151	$3,327,583	$2,964,410	$2,992,197	($335,386)	-10%
OTHER REVENUES	$40,007	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,438,158**	**$3,327,583**	**$2,964,410**	**$2,992,197**	**($335,386)**	**-10%**
EXPENSES:						
PUBLIC WORKS: FLEET MANAGEMENT	$3,424,452	$3,186,833	$2,903,610	$2,931,397	($255,436)	-8%
OTHER GENERAL ADMINISTRATION	$123,940	$140,750	$60,800	$60,800	($79,950)	-57%
TOTAL EXPENSES	**$3,548,392**	**$3,327,583**	**$2,964,410**	**$2,992,197**	**($335,386)**	**-10%**
NET INCOME OR (LOSS)	**($110,234)**	**$0**	**$0**	**$0**	**$0**	**---**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,438,158	$3,327,583	$2,964,410	$2,992,197	($335,386)	-10%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,548,392	$3,327,583	$2,964,410	$2,992,197	($335,386)	-10%
Less: Depreciation Expense	($74,924)	($89,950)	($13,100)	($13,100)	$76,850	-85%
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$30,000	$0	$0	($30,000)	-100%
Total Uses	**$3,473,468**	**$3,267,633**	**$2,951,310**	**$2,979,097**	**($288,536)**	**-9%**
Gain/(Loss)	**($35,310)**	**$59,950**	**$13,100**	**$13,100**	**($46,850)**	**-78%**
Changes in Working Capital						
Beginning Working Capital	$512,726	$477,416		$537,366		
Gain/(Loss) from above	($35,310)	$59,950		$13,100		
Ending Working Capital	$477,416	$537,366		$550,466		
Less:						
Approved capital projects from prior years	($10,751)	($10,751)		($10,751)		
Operating Reserve (3 months)	($868,000)	($809,000)		($745,000)		
Available Working Capital	**($401,335)**	**($282,385)**		**($205,285)**		

FLEET REPLACEMENT INTERNAL SERVICE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$930,239	$962,626	$1,226,100	$1,225,800	$263,174	27%
OTHER REVENUES	$536,708	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,466,947**	**$962,626**	**$1,226,100**	**$1,225,800**	**$263,174**	**27%**
OTHER FINANCING SOURCES	$94,259	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,561,206**	**$962,626**	**$1,226,100**	**$1,225,800**	**$263,174**	**27%**
EXPENSES:						
OTHER GENERAL ADMINISTRATION	$174,195	$90,000	$90,000	$90,000	$0	0%
INTEREST EXPENSES	$8,522	$0	$0	$0	$0	---
TOTAL EXPENSES	**$182,717**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0%**
CAPITAL: Purchase of Repl. Vehicles	$1,438,086	$872,626	$1,136,100	$1,135,800	$263,174	30%
TOTAL EXPENDITURES & CAPITAL	**$1,620,803**	**$962,626**	**$1,226,100**	**$1,225,800**	**$263,174**	**27%**
NET INCOME OR (LOSS)	**($59,597)**	**$0**	**$0**	**$0**	**$0**	**---**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,924,903	$962,626	$1,226,100	$1,225,800	$263,174	27%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,699,147	$90,000	$90,000	$90,000	$0	0%
Less: Depreciation Expense	($1,436,782)	$0	$0	$0	$0	---
Other Adjustments	$0	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$430,000	$0	$0	$0	$0	---
Add: Capital Funding	$518,979	$872,626	$1,136,100	$1,135,800	$263,174	30%
Total Uses	**$1,211,344**	**$962,626**	**$1,226,100**	**$1,225,800**	**$263,174**	**27%**
Gain/(Loss)	**$713,559**	**$0**	**$0**	**$0**	**$0**	**---**
Changes in Working Capital						
Beginning Working Capital	$11,788,264	$12,501,823		$12,501,823		
Gain/(Loss) from above	$713,559	$0		$0		
Ending Working Capital	$12,501,823	$12,501,823		$12,501,823		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Reserve (One Year Replacement Average)	($1,100,000)	($1,100,000)		($1,100,000)		
Available Working Capital	**$11,401,823**	**$11,401,823**		**$11,401,823**		

INSURANCE & CLAIMS INTERNAL SERVICE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,626,272	$1,980,900	$2,097,900	$2,097,900	$117,000	6%
OTHER REVENUES	$191,401	$92,000	$75,000	$75,000	($17,000)	-18%
TOTAL REVENUES	**$1,817,673**	**$2,072,900**	**$2,172,900**	**$2,172,900**	**$100,000**	**5%**
EXPENSES:						
HUMAN RESOURCES	$367,532	$390,583	$390,691	$391,167	$584	0%
OTHER GENERAL ADMINISTRATION	$2,269,768	$2,424,273	$2,312,873	$2,312,873	($111,400)	-5%
TOTAL EXPENSES	**$2,637,300**	**$2,814,856**	**$2,703,564**	**$2,704,040**	**($110,816)**	**-4%**
NET INCOME (LOSS)	**($819,627)**	**($741,956)**	**($530,664)**	**($531,140)**	**$210,816**	**-28%**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,817,673	$2,072,900	$2,172,900	$2,172,900	$100,000	5%
Uses:						
EXPENSES & OTHER FINANCING USES	$2,637,300	$2,814,856	$2,703,564	$2,704,040	($110,816)	-4%
Less: Depreciation Expense	$0	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$0	$0	$0	$0	---
Total Uses	**$2,637,300**	**$2,814,856**	**$2,703,564**	**$2,704,040**	**($110,816)**	**-4%**
Gain/(Loss)	**($819,627)**	**($741,956)**	**($530,664)**	**($531,140)**	**$210,816**	**-28%**
Changes in Working Capital						
Beginning Working Capital	$2,492,858	$1,673,231		$931,275		
Gain/(Loss) from above	($819,627)	($741,956)		($531,140)		
Ending Working Capital	$1,673,231	$931,275		$400,135		
Less:						
Approved capital projects from prior years		$0		$0		
Operating Reserve (3 months)	($659,000)	($704,000)		($676,000)		
Avaliable Working Capital	**$1,014,231**	**$227,275**		**($275,865)**		

HEALTH INSURANCE INTERNAL SERVICE FUND FY14 FUND SUMMARY	FY12 ACTUAL	FY13 ORIGINAL BUDGET	FY14 DEPARTMENT REQUESTED	FY14 APPROVED BUDGET	$ INC/(DEC) OVER FY13	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$11,574,005	$12,575,000	$12,250,000	$12,250,000	($325,000)	-3%
OTHER REVENUES	$120,791	$85,697	$72,177	$72,340	($13,357)	-16%
TOTAL REVENUES	**$11,694,796**	**$12,660,697**	**$12,322,177**	**$12,322,340**	**($338,357)**	**-3%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$11,694,796**	**$12,660,697**	**$12,322,177**	**$12,322,340**	**($338,357)**	**-3%**
EXPENSES:						
HUMAN RESOURCES	$278,268	$406,947	$411,577	$435,840	$28,893	7%
OTHER GENERAL ADMINISTRATION	$11,442,132	$12,253,750	$11,886,500	$11,886,500	($367,250)	-3%
TOTAL EXPENSES	**$11,720,400**	**$12,660,697**	**$12,298,077**	**$12,322,340**	**($338,357)**	**-3%**
NET INCOME	**($25,604)**	**$0**	**$24,100**	**$0**	**$0**	**---**

FY14 FUND SUMMARY FLOW OF FUNDS VIEW	FY12 ACTUAL	FY13 ORIGINAL ESTMATE	FY14 DEPARTMENT REQUESTED	FY14 APPROVED ESTIMATE	$ INC/(DEC) OVER FY13	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$11,694,796	$12,660,697	$12,322,177	$12,322,340	($338,357)	-3%
Uses:						
EXPENSES & OTHER FINANCING USES	$11,720,400	$12,660,697	$12,298,077	$12,322,340	($338,357)	-3%
Less: Depreciation Expense	$0	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$0	$0	$0	$0	$0	---
Add: Capital Funding	$0	$0	$0	$0	$0	---
Total Uses	**$11,720,400**	**$12,660,697**	**$12,298,077**	**$12,322,340**	**($338,357)**	**-3%**
Gain/(Loss)	**($25,604)**	**$0**	**$24,100**	**$0**	**$0**	**---**
Changes in Working Capital						
Beginning Working Capital	$3,856,719	$3,831,115		$3,831,115		
Gain/(Loss) from above	($25,604)	$0		$0		
Ending Working Capital	$3,831,115	$3,831,115		$3,831,115		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Operating Reserve (3 months)	($2,930,000)	($3,165,000)		($3,081,000)		
Available Working Capital	**$901,115**	**$666,115**		**$750,115**		

FY14 Interfund Transfers and Charges

Listed below are the budgeted transfers and charges for services between Athens-Clarke County Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers		FY14 Approved
General Fund transfer to:		
	Emergency Telephone Fund	$741,816
	Grants Special Revenue Fund	$159,400
	Special Programs Fund	$79,800
	Building Inspection Fund	$35,952
	Public Facilities Authority Fund	$502,100
	Airport Enterprise Fund	$190,577
	Transit Enterprise Fund	$1,831,745
	General Capital Projects Fund	$3,207,100
	Economic Development Capital Projects Fund	$25,000
Landfill transfer for administration to: Solid Waste Fund		$141,000
Sheriff Inmate Special Revenue Fund transfer to: General Fund		$25,000
	Subtotal	$6,939,490
Charges for Services		
General Fund Administrative Overhead Charge to:		
	Airport Enterprise Fund	$152,000
	Landfill Enterprise Fund	$143,000
	Transit Enterprise Fund	$335,000
	Water & Sewer Enterprise Fund	$1,120,500
	Solid Waste Enterprise Fund	$256,000
	Stormwater Utility Enterprise Fund	$84,000
Internal Service Fund Operations:		
	Internal Support	$1,549,000
	Fleet Management	$2,992,197
	Fleet Replacement Program	$1,225,800
	Self-Funded Insurance Program	$2,097,900
	Health Insurance Program	$7,600,000
	Subtotal	$17,555,397
	Total Interfund Transfers	$24,494,887

FY14 BUDGET
INDEPENDENT AGENCIES

AGENCY NAME GENERAL FUND	FY12 Budget	FY13 Budget	FY14 Agency Request	FY14 Mayor Recommended	FY14 Commission Approved	$ Inc/Dec Over FY13	% Inc/Dec Over FY13
HEALTH DEPARTMENT	$871,354	$871,354	$871,354	$871,354	$871,354	$0	0.0%
ADVANTAGE BEHAVIORAL (MENTAL HEALTH)	$163,027	$163,027	$163,027	$163,027	$163,027	$0	0.0%
DEPT OF FAMILY & CHILDREN SERVICES	$167,600	$167,600	$167,600	$167,600	$167,600	$0	0.0%
ATHENS REGIONAL LIBRARY	$1,676,219	$1,676,219	$1,755,755	$1,686,919	$1,719,419	$43,200	2.6%
COUNCIL ON AGING - OPERATING	$242,298	$242,298	$267,298	$267,298	$267,298	$25,000	10.3%
CAPITAL (VAN)	$19,000	$19,000	$19,000	$19,000	$19,000	$0	0.0%
ATHENS NEIGHBORHOOD HEALTH CENTER	$100,000	$100,000	$100,000	$100,000	$100,000	$0	0.0%
TOTAL QUASI-GOVERNMENTAL	**$3,239,498**	**$3,239,498**	**$3,344,034**	**$3,275,198**	**$3,307,698**	**$68,200**	**2.1%**
OCONEE RIVERS GREENWAY COMMISSION (1)	$5,000	$0	$0	$0	$0	$0	--
ATHENS CULTURAL AFFAIRS COMMISSION	$12,000	$12,000	$12,000	$12,000	$12,000	$0	0.0%
COMMUNITY CONNECTION	$24,402	$24,402	$27,000	$24,402	$24,402	$0	0.0%
TOTAL COMMUNITY SERVICE AGENCIES	**$41,402**	**$36,402**	**$39,000**	**$36,402**	**$36,402**	**$0**	**0.0%**
TOTAL GENERAL FUND	**$3,280,900**	**$3,275,900**	**$3,383,034**	**$3,311,600**	**$3,344,100**	**$68,200**	**2.1%**
HOTEL-MOTEL TAX SPECIAL REVENUE FUND							
CLASSIC CENTER	$977,220	$1,031,510	$1,085,800	$1,085,800	$1,085,800	$54,290	5.3%
CONVENTION & VISITORS BUREAU	$565,560	$596,980	$628,400	$628,400	$628,400	$31,420	5.3%
ECONOMIC DEVELOPMENT FOUNDATION (2)	$150,000	$150,000	$0	$0	$0	($150,000)	-100.0%
TOTAL HOTEL-MOTEL FUND	**$1,692,780**	**$1,778,490**	**$1,714,200**	**$1,714,200**	**$1,714,200**	**($64,290)**	**-3.6%**
SPECIAL PROGRAMS - SPECIAL REVENUE FUND							
PROJECT SAFE	$26,000	$26,000	$26,000	$26,000	$26,000	$0	0.0%
TOTAL SPECIAL REVENUE FUND	**$26,000**	**$26,000**	**$26,000**	**$26,000**	**$26,000**	**$0**	**0.0%**
TOTAL INDEPENDENT AGENCIES	**$4,999,680**	**$5,080,390**	**$5,123,234**	**$5,051,800**	**$5,084,300**	**$3,910**	**0.1%**

(1) - Oconee Rive Greenway Commission did not submit a request for funding in FY13 or FY14.

(2) - ACCUG funding for the Economic Development Foundation ended in FY13 with the approval to create an Economic Development Department.

Overview

These agencies are shown in the ACCUG Budget within a separate section to emphasize their legal, separate autonomy from Athens-Clarke County Government. The total FY14 request from Independent Agencies was $5,123,234, a 0.8% increase over FY13. The FY14 Budget includes funding of $5,084,300, a 0.1% increase over FY13. Similar to ACCUG departments, the Independent Agencies were also requested to recommend reductions of 2% from their FY14 funding level and describe the impact that this reduction would have on their services in FY14.

In previous years, the Mayor and Commission have attempted to maintain the total funding level for the Independent Agencies at the same annual rate of growth or decline as the General Fund revenue; but no more than 3.5% of total estimated General Fund revenues. Based on the 3.5% bench mark, total funding for Independent Agencies in FY14 should not exceed $3.6 million. However, based on current projections for FY14, total General Fund revenue is anticipated to be slightly higher than the FY13 level. Using the growth of General Fund revenue as a measurement basis, the funding level for FY14 should not exceed $3,328,300.

Two Independent Agencies, the Classic Center, and the Convention & Visitors Bureau (CVB) receive funding from the Hotel/Motel tax that is included in a separate special revenue fund. The FY14 Budget for the Hotel/Motel Tax Fund is based on the current 7 percent tax rate projected to generate revenue of $2.0 million, a 5% increase over $1.9 million anticipated in FY13. The FY14 Budget includes the funding amounts requested by the Classic Center and the Convention & Visitors Bureau totaling $1,714,200 within the Hotel/Motel Fund Budget.

Project Safe is requesting $26,000 in FY14, the same level as FY13. Funding for Project Safe is provided from fees added to fines that by state law are designated for Crime Victim Assistance Programs. The fees added to fines authorized by the Crime Victims Assistance program are also used to fund positions in the District Attorney and Solicitor General Offices.

Additional information about each agency's request for FY14 and the Approved funding level is provided below.

QUASI-GOVERNMENTAL AGENCIES

Clarke County Public Health Department – Their FY14 request is $871,354, the same level as the last four years. If the Health Department's FY14 Budget was reduced by 2%, funding for contraceptive services and products would be reduced.

FY14 Approved Budget
The Budget includes the requested amount of $871,354 for the Health Department.

Advantage Behavioral Health Systems – The agency's request for FY14 is $163,027, the same level as FY13. A 2% budget reduction would require Advantage Behavioral Health "to reduce the length of services the client would receive."

FY14 Approved Budget
The Budget includes the requested amount of $163,027 for Advantage Behavioral Health.

Department of Family & Children Services (DFCS) – DFCS requested $167,600 for FY14, the same level as FY13. In FY14, Athens-Clarke County funds will be used to support the Child Protective Services/Foster Care Program ($35,500); general assistance ($21,000); $98,877 for four positions not funded by the State; and other administrative expenses ($12,223). A 2% reduction would reduce funding support for the Foster Care Program.

FY14 Approved Budget
The Budget includes the request of $167,600 for the Department of Family and Children Services.

Athens-Clarke County Regional Library – The Library is requesting $1,755,755 in FY14, an increase of $79,536 or 4.7% over the FY13 level. The FY14 request includes approximately $32,000 increase in utility expenses for the expanded Library facility on Baxter Street. Additional funding of $10,700 to provide a $500/year salary increase for salaried positions and $0.05 per hour increase for hourly staff. An additional $38,200 to fund the increase in the employer share of state retirement and health insurance programs is included in FY14. A 2% reduction in the contribution from ACCUG would require the Library on Baxter Street to close at 1:00 p.m. on Thursdays rather than 9:00 p.m.

FY14 Approved Budget
The Budget is $1,719,419 for the Library, an increase of $43,200 over the FY13 Budget to fund the requested pay increases for Library employees and additional utility expenses for the expanded facility on Baxter Street.

Athens Community Council on Aging – This agency's FY14 Budget request totals $286,298, an increase of $25,000 or 10 percent. The Council on Aging's FY14 request includes $19,000 for the replacement of a van equipped for handicapped transport. In FY13, ACCUG contributed $19,000 to replace a van. The Council on Aging has a fleet of six vans; usually one van needs replacement each year. The Council on Aging has a policy to replace vans when their mileage exceeds 120,000 or expenses for repairs become excessive. The budget request from the Council on Aging for FY14 includes $242,298 for operations, the same amount funded for the last three years.

For FY14, the Council on Aging is also requesting $25,000 to assist with the $37,800 annual payment on the debt for construction of the Bentley Adult Day Care facility. The current balance on the note for the Bentley Center is $403,500.

A 2% reduction of ACCUG funding for the Aging Program would reduce the matching funds for federal and state funding used for core programs provided to elderly reducing the number of meals served, transportation trips provided and other programs.

FY14 Approved Budget
The Budget for the Council on Aging includes $267,298 for operations, an increase of $25,000 to provide funding to support Home and Community Based Services (HCBS), Home Delivered Meals, Transportation and the Senior Center. The Budget also includes $19,000 to assist with the cost to replace a van, the same level as FY13.

Athens Neighborhood Health Center – The Center is requesting $100,000 for FY14, the same level as FY13. In June of 2012, Athens Neighborhood Health Center obtained Federally Qualified Health Center (FQHC) status making the Center eligible to receive Federal funding of approximately $600,000 per year.

A 2% reduction in funding for Athens Neighborhood Health Center would impact the agency's ability to provide medical care to all individuals regardless of the ability to pay for services and may impact the Center's ability to receive Federal funding.

FY14 Approved Budget
The Budget includes the requested amount of $100,000 for the Neighborhood Health Center.

COMMUNITY SERVICE AGENCIES

Athens Cultural Affairs Commission – The Athens Cultural Affairs Commission (ACAC) was created by the Mayor and Commission on March 1, 2011. The Athens Cultural Affairs Commission is responsible for advising the Mayor and Commission with respect to all aspects of planning, programming, procurement, installation, operation, inventory and maintenance of public art projects and artworks, including art donations, commissions, and temporary projects. The ACAC has submitted a budget of $12,000, the same level as FY13. A 2% reduction in the ACAC FY14 Budget will decrease the proposed operating expenses by $240.

FY14 Approved Budget
The Budget includes the requested amount of $12,000.

Community Connection – For FY14, Community Connection is requesting $27,000, an increase of $2,598 over the FY13 level. The $27,000 request includes funding of the personnel expenses for Information and Referral (IRCC) Specialists in the 211 Program and for the Coordinator for the Hands On Program. A reduction of 2% would reduce staffing support for both the 211 and Hands On Programs.

FY14 Approved Budget
The Budget includes $24,402 for Community Connection, the same level as FY13.

HOTEL/MOTEL FUND AGENCIES

During FY14, the seven percent Hotel/Motel Tax is projected to generate about $2,000,000, an increase of 5% over the estimate for FY13. Based on receipts to date, Hotel/Motel Tax revenue during FY13 is projected to be $1,900,000.

Classic Center Authority and Convention & Visitors Bureau (CVB) – The FY14 Budget includes a request for six of the current seven percent Hotel/Motel Tax collections to support the operations of the Classic Center and CVB consistent with previous year's appropriation levels. This Budget includes requests of $1,085,800 for the Classic Center and $628,400 for the Convention & Visitors Bureau.

FY14 Approved Budget
The Budget includes $1,085,800 for the Classic Center and $628,400 for the Convention and Visitors Bureau.

SPECIAL PROGRAMS-SPECIAL REVENUE FUND

Project Safe – The FY14 Budget request for Project Safe is $26,000, the same level as FY13. Project Safe notes that a 2% reduction would most likely result in a reduction of community awareness resources.

The funding for Project Safe is provided from a portion of the five percent Crime Victims Assistance Program revenues added to fines paid in Athens-Clarke County. Only agencies certified by the State Criminal Justice Coordinating Council may receive proceeds from the Crime Victims Assistance Program. Victims Assistance Programs in the District Attorney's and Solicitor's offices are also funded from the five percent "add-on" to fines.

FY14 Approved Budget
The Budget includes $26,000 as requested for Project Safe.

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2010 estimate unless noted)
- Population: 115,452 includes students
- Median Household Income: $30,880
- Median Age: 25.7
- White: 56.9% | Black or African-American: 26.6% | Asian: 4.2% | Other: 2.3% [Hispanic or Latino: 10.5% but may be of any race]
- High school graduates (ages 25+): 81.6%
- Bachelor's degree or higher (ages 25+): 44.2%
- Persons below poverty: 33.3%
- Unemployment rate: 7.5% (UGA Libraries – Athens Clarke County Guide 2012)
- Total registered voters as of 11/01/2012: 60,306

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1 (served by SeaPort Airlines); Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Megabus – 1; Groome Transportation

Public Accommodations
- Lodging – 24; Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

ACC Unified Government
- *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
- *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

Athens-Clarke County by the Numbers

ACC Unified Government (continued)
- ACC government positions (FY14 – Mayor Recommended): 1,585
- ACC employees per 1000 residents: 14 (FY14)
- Web site: www.athensclarkecounty.com
- Television: ACTV Cable Channel 7

Education
- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 5
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension, Brenau University, Old Dominion University

Principal Employers

	No. of Employees
University of Georgia	9,757
Athens Regional Medical Center	3,500
Clarke County School District	2,830
Athens-Clarke County Unified Government	1,573
St. Mary's Hospital	1,053
Pilgrims Pride	1,829

Other Figures
- Sales tax (2010): 7%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects

Miscellaneous
- Sister cities: Cortona, Italy (1978), Kamianets-Podilsky, Ukraine (2003)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

PRINCIPAL OFFICIALS

MAYOR, COMMISSION & CLERK OF COMMISSION

Mayor	Nancy Denson	(o)	613-3010
Commissioner - District 1	Doug Lowry	(h)	742-5212
Commissioner - District 2	Harry Sims	(h)	546-1683
Commissioner - District 3	George Maxwell	(h)	208-0686
Commissioner - District 4	Allison Wright	(h)	549-3518
Commissioner - District 5	Jared Bailey	(h)	338-9019
Commissioner - District 6	Jerry NeSmith	(h)	248-3547
Commissioner - District 7	Kathy Hoard	(h)	353-1918
Commissioner - District 8	Andy Herod	(h)	543-0281
Commissioner - District 9	Kelly Girtz	(h)	369-9457
Commissioner - District 10	Mike Hamby	(h)	338-3970
Clerk of Commission	Jean Spratlin	(o)	613-3031

ELECTED OFFICIALS

Clerk of Courts	Beverly Logan	613-3190
Coroner	Sonny Wilson	613-3999
District Attorney	Ken Mauldin	613-3240
Juvenile Court Judge	Robin Shearer	613-3300
Magistrate Court Judge	Patricia Barron	613-3313
Probate Court Judge	Susan Tate	613-3320
Sheriff	Ira Edwards	613-3250
Solicitor General	C.R. Chisholm	613-3215
State Court Chief Judge	Ethelyn Simpson	613-3200
State Court Judge	Charles E. Auslander, III	613-3200
Superior Court Chief Judge	David R. Sweat	613-3185
Superior Court Judge	H. Patrick Haggard	613-3780
Superior Court Judge	Lawton Stephens	613-3175
Tax Commissioner	Mitch Schrader	613-3120

APPOINTED OFFICIALS

Manager	Alan Reddish	613-3020
Assistant Manager	Richard White	613-3020
Assistant Manager	Blaine Williams	613-3020
Attorney	Bill Berryman	613-3035
Auditor	John A. Wolfe	613-3012
Airport Director	Tim Beggerly	613-3420
Building Inspections/Code Compliance Director	Doug Hansford	613-3520
Central Services Director	David Fluck	613-3530
Chief of Fire & Emergency Services	Iby George	613-3360
Chief of Police	Joseph H. Lumpkin, Sr.	613-3330
Chief Tax Appraiser	Kirk Dunagan	613-3140
Computer Information Services Director	Lanny Robinson	613-3075
Corrections Warden	W. C. Bolton	613-3400
County Extension Coordinator	Judy Hibbs	613-3640
Finance Director	John S. Culpepper, III	613-3040
Human & Economic Development Director	W. Keith McNeely	613-3155
Human Resources Director	Harry Owens	613-3090
Leisure Services Director	Pam Reidy	613-3800
Municipal Court Judge	Leslie Spornberger Jones	613-3695
Planning & Zoning Director	Brad Griffin	613-3515
Public Information Officer	Jeff Montgomery	613-3795
Public Transit Director	Butch McDuffie	613-3432
Public Utilities Director	Gary Duck	613-3470
Solid Waste Director	James T. Corley	613-3501
Supervisor of Elections & Voter Registration	Gail Schrader	613-3150
Transportation & Public Works Director	David Clark	613-3440

Athens-Clarke County
Authorized Positions FY 2009 to FY 2014
Full-time Regular, Full-Time Grant, Full-Time Appointed, and Full-Time Elected Positions
(Commission Approved)

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY13 to FY14
Legislative Group							
Attorney	6	6	6	6	6	6	0
Auditor	3	3	3	3	3	3	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Public Information	2	2	2	2	2	0	-2
Total Legislative Group	14	14	14	14	14	12	-2
Elected & Constitutional Group							
Courts							
Superior Court	23	25	26	26	26	26	0
State Court	9	10	10	10	10	10	0
Magistrate Court	10	10	10	10	11	11	0
Municipal Court	10	10	10	10	10	10	0
Probate Court	4	4	4	4	4	5	1
Juvenile Court	4	4	4	4	4	4	0
Courts Subtotal	60	63	64	64	65	66	1
Elected Officials							
District Attorney	13	13	13	13	13	13	0
Solicitor General	15	15	15	15	15	15	0
Clerk of Superior Court	17	17	18	18	18	18	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	161	176	176	176	176	183	7
Elected Officials Subtotal	225	240	241	241	241	248	7
Total Elected & Constitutional Group	285	303	305	305	306	314	8
Manager Group							
Airport	7	7	7	7	7	7	0
Building Inspections & Permits	25	24	24	24	23	23	0
Central Services	75	77	80	79	78	85	7
Computer Information Services (1)	18	18	18	18	19	19	0
Corrections	29	29	29	43	43	43	0
Economic Development (2)					3	3	0
Finance	28	28	28	27	27	27	0
Fire & Emergency Services	190	190	190	187	187	187	0
General Support							
Organizational Development	3	3	3	3	3	3	0
Human & Economic Development	10	10	10	9	8	8	0
Human Resources	20	20	20	20	20	20	0
Leisure Services	80	78	78	77	78	73	-5
Manager	5	5	5	5	5	5	0
Public Information						2	2
SPLOST	3	3	3	3	3	3	0
Planning	22	21	21	21	20	20	0
Police	292	292	303	302	301	302	1
Public Utilities	195	195	195	195	195	195	0
Solid Waste	65	65	65	63	64	66	2
Transit	62	60	60	60	60	60	0
Transportation & Public Works	98	97	97	94	94	92	-2
Subtotal	1227	1222	1236	1237	1238	1243	5
Board of Elections	3	3	3	3	3	3	0
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	14	14	14	13	13	13	0
Subtotal	18	18	18	17	17	17	0
Total Manager Group	1245	1240	1254	1254	1255	1260	5
Grand Total	1544	1557	1573	1573	1575	1586	11

1. During FY13, the M&C approved 2 full-time positions in CIS.
2. During FY13, the M&C approved the Economic Development Department along with 3 full-time positions.

SUMMARY OF FY14 FULL-TIME AUTHORIZED POSITION CHANGES
(COMMISSION APPROVED)

ADDITIONAL POSITIONS

GENERAL FUND

Department	Number	Full-time Position	Type
Central Services - Landscape Building	1	Landscape Crew Leader	New Initiative
Central Services - Landscape Building	1	Landscape Groundskeeper	New Initiative
Subtotal Sheriff	2		
Sheriff - Jail	7	Deputy Sheriff	SPLOST
Subtotal Sheriff	7		
Probate Court	1	Deputy Court Clerk	New Initiative
Subtotal Probate Court	1		
Police Department	1	Communications Supervisor	New initiative
Subtotal Police	1		
Total General Fund	11		

OTHER FUNDS

Department	Number	Full-time Position	Type
Solid Waste - Landfill	1	Scale Operator	New Initiative
Subtotal Solid Waste	1		

Total Additional Positions All Funds **12**

Restored Funding to Permit Technician I in Building Inspection - Construction Inspection

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ELIMINATED POSITIONS

GENERAL FUND

Department	Number	Full-time Position	Type
Solid Waste - Leaf & Limb	1	Crew Leader	Current Services
	1		

Total General Fund Eliminated Positions 1

OTHER FUNDS

Department	Number	Full-time Position	Type
None	0		
	0		
Total Other Fund Eliminated Positions	0		

Total Eliminated Positions All Funds **1**

TOTAL NET CHANGE FOR ADDITIONAL FULL-TIME POSITIONS **11**

Note: The numbers above do not include the transfer of 5 positions from Leisure Services to Central Services or the transfer of 2 positions from Transportation & Public Works to Solid Waste. See Section C for more information.

ATHENS-CLARKE COUNTY, GEORGIA
CURRENT 2013 TAX DIGEST AND FIVE YEAR
HISTORY OF LEVY FOR MAINTENANCE & OPERATIONS(M&O)
2013 BASED ON THE RECOMMENDED FY14 BUDGET

TAX YEAR FISCAL PERIOD M&O DIGEST (in $1,000's)	2008 (FY09)	2009 (FY10)	2010 (FY11)	2011 (FY12)	2012 (FY13)	Estimated 2013 (FY14)
Real & Personal Property	$3,609,450	$3,701,023	$3,618,757	$3,452,759	$3,373,129	$3,380,922
Motor Vehicles	$182,513	$187,311	$166,471	$171,750	$171,750	$176,597
Mobile Homes	$7,800	$7,321	$6,923	$6,375	$6,375	$6,096
Public Utilities	$70,871	$70,221	$72,418	$77,296	$83,638	$83,638
Timber-100%	$0	$287	$144	$247	$247	$0
Heavy Equipment	$107	$6	$3	$7	$7	$0
Total Gross M&O Digest	$3,870,741	$3,966,169	$3,864,716	$3,708,434	$3,635,146	$3,647,253
Less Exemptions	($309,855)	($316,541)	($307,986)	($304,910)	($295,119)	($307,709)
Net M&O Digest	$3,560,886	$3,649,628	$3,556,730	$3,403,524	$3,340,027	$3,339,544
Dollar Increase	$183,443	$88,742	($92,898)	($153,206)	($63,497)	($484)
Percentage Increase	5.4%	2.5%	-2.5%	-4.3%	-1.9%	0.0%

TAX RATES (For $1,000 of Assessed Value)

Gross M&O Rate	18.800	19.000	18.900	19.510	19.560	20.079
Less Sales Tax Reduction	(5.850)	(5.800)	(5.200)	(5.810)	(5.860)	(6.129)
Net M&O Rate	12.950	13.200	13.700	13.700	13.700	13.950
Millage Rate Increase	0.150	0.250	0.500	0.000	0.000	0.250
Percentage Increase	1.2%	1.9%	3.8%	0.0%	0.0%	1.8%

TAX REVENUES (in $1,000's)

General M&O Taxes	$44,058	$47,759	$48,501	$46,689	$45,758	$46,587
Dollar Increase	$2,583	$3,701	$742	($1,812)	($931)	$828
Percentage Increase	6.2%	8.4%	1.6%	-3.7%	-2.0%	1.8%

NOTES:
- 2013 amounts based on a Tax Digest Consolidation Report as of April 26, 2013.
- Tax Revenue 2008-2011, Based on Actual Receipts.

Athens-Clarke County, Georgia
PROPERTY TAX RATES
(Per $1,000 of Assessed Value)
LAST TEN YEARS (2004-2013)

Calendar Year	State of Georgia	County School District			Athens-Clarke County						Totals	
		General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (1)	General Net Rate	Debt Service	Hospital	Total Tax Rate	Tax Rates (Inc.)	Total Rates (Uninc.)
2004	0.25	19.50	---	19.50	19.90	-6.50	13.40	---	---	13.40	33.15	33.15
2005	0.25	20.00	---	20.00	19.10	-6.30	12.80	---	---	12.80	33.05	33.05
2006	0.25	20.00	---	20.00	18.64	-5.84	12.80	---	---	12.80	33.05	33.05
2007	0.25	20.00	---	20.00	18.70	-5.90	12.80	---	---	12.80	33.05	33.05
2008	0.25	20.00	---	20.00	18.80	-5.85	12.95	---	---	12.95	33.20	33.20
2009	0.25	20.00	---	20.00	19.00	-5.80	13.20	---	---	13.20	33.45	33.45
2010	0.25	20.00	---	20.00	18.90	-5.20	13.70	---	---	13.70	33.95	33.95
2011	0.25	20.00	---	20.00	19.51	-5.81	13.70	---	---	13.70	33.95	33.95
2012	0.20	20.00	---	20.00	19.56	-5.86	13.70	---	---	13.70	33.95	33.90
2013	0.15	20.00	---	20.00	20.08	-6.13	13.95	---	---	13.95	34.10	34.10

NOTES:

(1) In 1978 the City and County implemented a rollback of property taxes based on the receipt of local optionsales tax revenues as required by Georgia Law.

ANNUAL PROPERTY TAXES FOR RESIDENTIAL PROPERTY
FOR ATHENS-CLARKE COUNTY GOVERNMENT SERVICES
WITH FAIR MARKET VALUE OF $150,000
2004-2013

YEAR OF LEVY	MARKET VALUE	ASSESSED VALUE	HOMESTEAD EXEMPTION (1)	TAXABLE VALUE	MILLAGE RATE	PROPERTY TAXES	INC/(DEC) FROM PRIOR YEAR
2004	$150,000	$60,000	($10,000)	$50,000	13.40	$670.00	($15.00)
2005	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	($30.00)
2006	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	$0.00
2007	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	$0.00
2008	$150,000	$60,000	($10,000)	$50,000	12.95	$647.50	$7.50
2009	$150,000	$60,000	($10,000)	$50,000	13.20	$660.00	$12.50
2010	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$25.00
2011	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00
2012	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00
2013	$150,000	$60,000	($10,000)	$50,000	13.95	$697.50	$12.50

NOTES:
1. DOES NOT INCLUDE THE ADDITIONAL HOMESTEAD TAX CREDIT PROVIDED BY THE STATE. THIS PROGRAM ENDED IN 2008.

GENERAL FUND

BUDGET COMPARISON
FY13 AND FY14

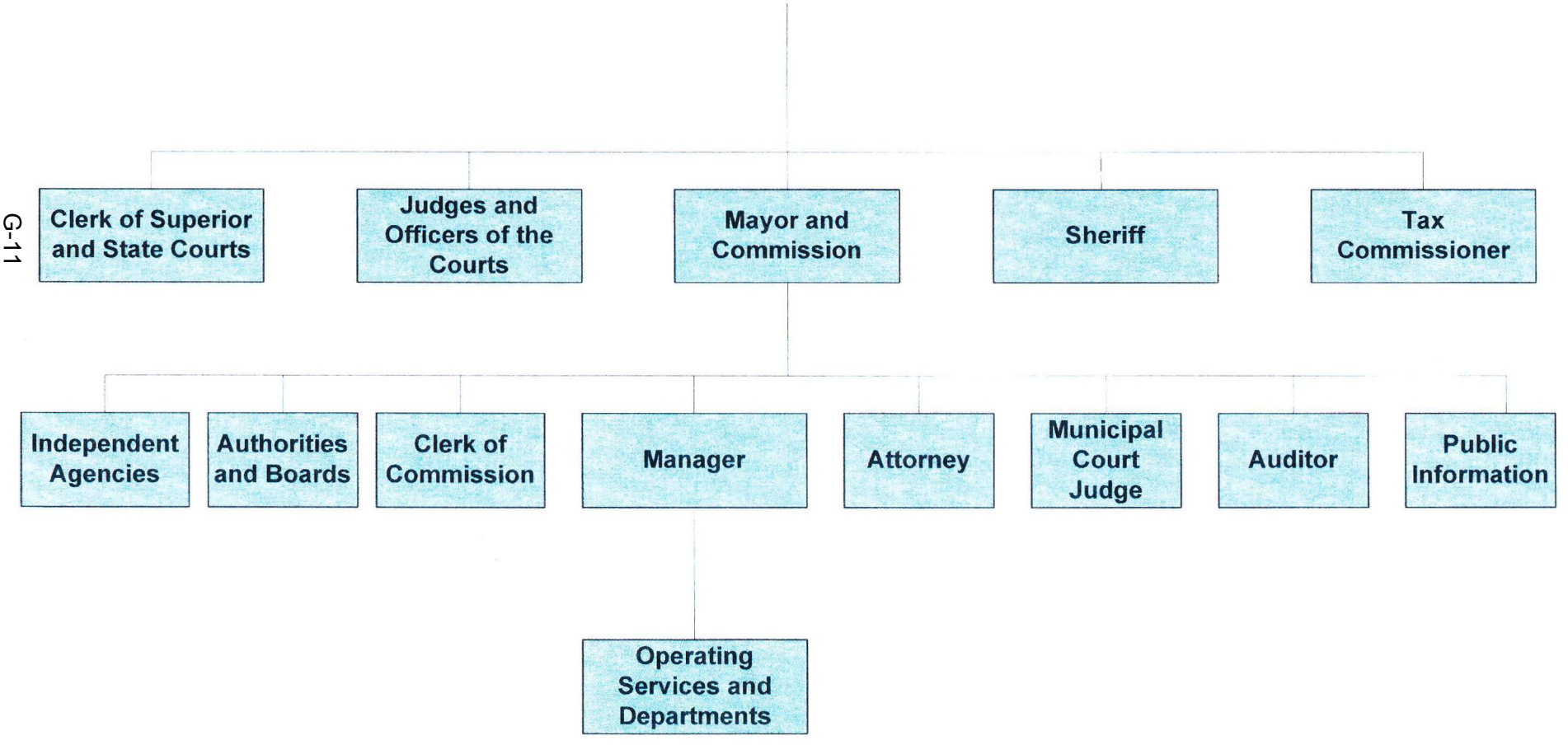
	Operating Budget			Capital Budget			Total Budget			
	FY13	FY14	$ Change	FY13	FY14	$ Change	FY13	FY14	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$45,663,000	$46,604,400	$941,400	$0	$0	$0	$45,663,000	$46,604,400	$941,400	2.1%
SALES TAX	$21,000,000	$21,500,000	$500,000	$0	$0	$0	$21,000,000	$21,500,000	$500,000	2.4%
OTHER TAXES	$19,419,500	$19,619,500	$200,000	$0	$0	$0	$19,419,500	$19,619,500	$200,000	1.0%
LICENSES & PERMITS	$1,290,800	$1,406,570	$115,770	$0	$0	$0	$1,290,800	$1,406,570	$115,770	9.0%
INTERGOVERNMENTAL REVENUES	$892,000	$882,000	($10,000)	$0	$0	$0	$892,000	$882,000	($10,000)	-1.1%
CHARGES FOR SERVICES	$10,238,100	$10,584,716	$346,616	$0	$0	$0	$10,238,100	$10,584,716	$346,616	3.4%
FINES & FORFEITURES	$3,968,100	$3,546,100	($422,000)	$0	$0	$0	$3,968,100	$3,546,100	($422,000)	-10.6%
OTHER REVENUES	$684,550	$732,040	$47,490	$0	$0	$0	$684,550	$732,040	$47,490	6.9%
TOTAL REVENUES	$103,156,050	$104,875,326	$1,719,276	$0	$0	$0	$103,156,050	$104,875,326	$1,719,276	1.7%
OTHER FINANCING SOURCES	$15,000	$15,000	$0	$0	$0	$0	$15,000	$15,000	$0	0.0%
PRIOR YEAR FUND BALANCE	$1,200,000	$1,200,000	$0	$3,194,000	$3,232,100	$38,100	$4,394,000	$4,432,100	$38,100	0.9%
TOTAL REVENUES & OTHER SOURCES	$104,371,050	$106,090,326	$1,719,276	$3,194,000	$3,232,100	$38,100	$107,565,050	$109,322,426	$1,757,376	1.6%
EXPENDITURES:										
GENERAL GOVERNMENT	$16,958,739	$16,946,354	($12,385)	$0	$0	$0	$16,958,739	$16,946,354	($12,385)	-0.1%
JUDICIAL	$22,192,535	$22,731,869	$539,334	$0	$0	$0	$22,192,535	$22,731,869	$539,334	2.4%
PUBLIC SAFETY	$34,721,796	$35,137,238	$415,442	$0	$0	$0	$34,721,796	$35,137,238	$415,442	1.2%
PUBLIC WORKS	$13,665,692	$14,437,379	$771,687	$0	$0	$0	$13,665,692	$14,437,379	$771,687	5.6%
LEISURE SERVICES	$7,553,885	$7,286,138	($267,747)	$0	$0	$0	$7,553,885	$7,286,138	($267,747)	-3.5%
INDEPENDENT AGENCIES	$4,745,031	$4,864,658	$119,627	$0	$0	$0	$4,745,031	$4,864,658	$119,627	2.5%
DEBT SERVICE	$1,100,682	$1,145,300	$44,618	$0	$0	$0	$1,100,682	$1,145,300	$44,618	4.1%
TOTAL EXPENDITURES	$100,938,360	$102,548,936	$1,610,576	$0	$0	$0	$100,938,360	$100,938,360	$0	0.0%
OTHER FINANCING USES	$3,432,690	$3,541,390	$108,700	$3,194,000	$3,232,100	$38,100	$6,626,690	$6,773,490	$146,800	2.2%
TOTAL EXPENDITURES & OTHER USES	$104,371,050	$106,090,326	$1,719,276	$3,194,000	$3,232,100	$38,100	$107,565,050	$109,322,426	$1,757,376	1.6%

ALL FUNDS

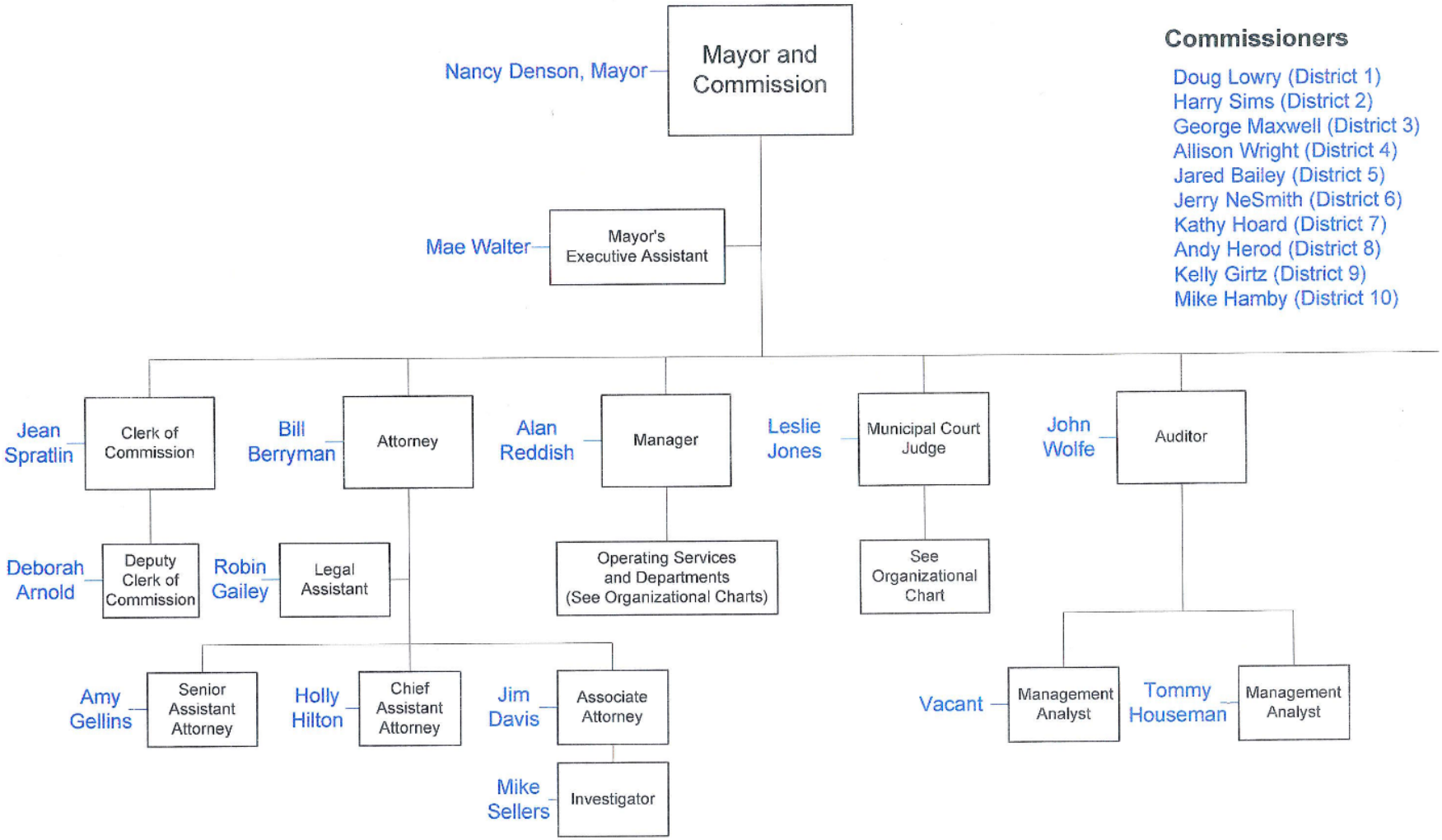
BUDGET COMPARISON
FY13 AND FY14

	Operating Budget			Capital Budget			Total Budget			
	FY13	FY14	$ Change	FY13	FY14	$ Change	FY13	FY14	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$45,663,000	$46,604,400	$941,400	$0	$0	$0	$45,663,000	$46,604,400	$941,400	2.1%
SALES TAX	$21,000,000	$21,500,000	$500,000	$0	$0	$0	$21,000,000	$21,500,000	$500,000	2.4%
OTHER TAXES	$21,289,500	$21,549,500	$260,000	$30,000	$70,000	$40,000	$21,319,500	$21,619,500	$300,000	1.4%
LICENSES & PERMITS	$2,015,800	$2,297,000	$281,200	$0	$0	$0	$2,015,800	$2,297,000	$281,200	13.9%
INTERGOVERNMENTAL REVENUES	$5,663,277	$5,579,054	($84,223)	$0	$0	$0	$5,663,277	$5,579,054	($84,223)	-1.5%
CHARGES FOR SERVICES	$88,449,410	$90,200,061	$1,750,651	$1,422,903	$1,402,434	($20,469)	$89,872,313	$91,602,495	$1,730,182	1.9%
FINES & FORFEITURES	$4,526,100	$4,159,100	($367,000)	$0	$0	$0	$4,526,100	$4,159,100	($367,000)	-8.1%
OTHER REVENUES	$1,339,195	$1,353,998	$14,803	$0	$0	$0	$1,339,195	$1,353,998	$14,803	1.1%
TOTAL REVENUES	$189,946,282	$193,243,113	$3,296,831	$1,452,903	$1,472,434	$19,531	$191,399,185	$194,715,547	$3,316,362	1.7%
OTHER FINANCING SOURCES	$3,580,690	$3,697,390	$116,700	$3,194,000	$3,232,100	$38,100	$6,774,690	$6,929,490	$154,800	2.3%
PRIOR YEAR FUND BALANCE	$1,600,437	$1,482,235	($118,202)	$3,214,000	$3,232,100	$18,100	$4,814,437	$4,714,335	($100,102)	-2.1%
WORKING CAPITAL BALANCE	$5,714,376	$4,289,122	($1,425,254)	$9,280,623	$8,738,066	($542,557)	$14,994,999	$13,027,188	($1,967,811)	-13.1%
TOTAL REVENUES & OTHER SOURCES	$200,841,785	$202,711,860	$1,870,075	$17,141,526	$16,674,700	($466,826)	$217,983,311	$219,386,560	$1,403,249	0.6%
LESS INTERFUND TRANSFERS	($21,721,799)	($21,262,787)	$459,012	($3,194,000)	($3,232,100)	($38,100)	($24,915,799)	($24,494,887)	$420,912	-1.7%
TOTAL REVENUES	$179,119,986	$181,449,073	$2,329,087	$13,947,526	$13,442,600	($504,926)	$193,067,512	$194,891,673	$1,824,161	0.9%
EXPENDITURES:										
GENERAL GOVERNMENT	$54,477,365	$54,490,057	$12,692	$605,000	$569,700	($35,300)	$55,082,365	$55,059,757	($22,608)	0.0%
JUDICIAL	$23,422,820	$23,925,244	$502,424	$25,000	$25,000	$0	$23,447,820	$23,950,244	$502,424	2.1%
PUBLIC SAFETY	$37,568,870	$38,058,874	$490,004	$473,000	$498,600	$25,600	$38,041,870	$38,557,474	$515,604	1.4%
PUBLIC WORKS	$53,440,118	$54,659,891	$1,219,773	$12,729,526	$12,053,000	($676,526)	$66,169,644	$66,712,891	$543,247	0.8%
LEISURE SERVICES	$7,553,885	$7,286,138	($267,747)	$115,000	$296,300	$181,300	$7,668,885	$7,582,438	($86,447)	-1.1%
INDEPENDENT AGENCIES	$6,440,521	$6,604,858	$164,337	$0	$0	$0	$6,440,521	$6,604,858	$164,337	2.6%
DEBT SERVICE	$13,887,691	$13,694,730	($192,961)	$0	$0	$0	$13,887,691	$13,694,730	($192,961)	-1.4%
TOTAL EXPENDITURES	$196,791,270	$198,719,792	$1,928,522	$13,947,526	$13,442,600	($504,926)	$210,738,796	$212,162,392	$1,423,596	0.7%
OTHER FINANCING USES	$3,590,690	$3,707,390	$116,700	$3,194,000	$3,232,100	$38,100	$6,784,690	$6,939,490	$154,800	2.3%
TOTAL EXPENDITURES & OTHER USES	$200,381,960	$202,427,182	$2,045,222	$17,141,526	$16,674,700	($466,826)	$217,523,486	$219,101,882	$1,578,396	0.7%
LESS INTERFUND TRANSFERS	($21,721,799)	($21,262,787)	$459,012	($3,194,000)	($3,232,100)	($38,100)	($24,915,799)	($24,494,887)	$420,912	-1.7%
TOTAL EXPENDITURES	$178,660,161	$181,164,395	$2,504,234	$13,947,526	$13,442,600	($504,926)	$192,607,687	$194,606,995	$1,999,308	1.0%
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$459,825	$284,678	($175,147)	$0	$0	$0	$459,825	$284,678	($175,147)	-38.1%
TOTAL EXPENDITURES & DESIGNATIONS	$179,119,986	$181,449,073	$2,329,087	$13,947,526	$13,442,600	($504,926)	$193,067,512	$194,891,673	$1,824,161	0.9%

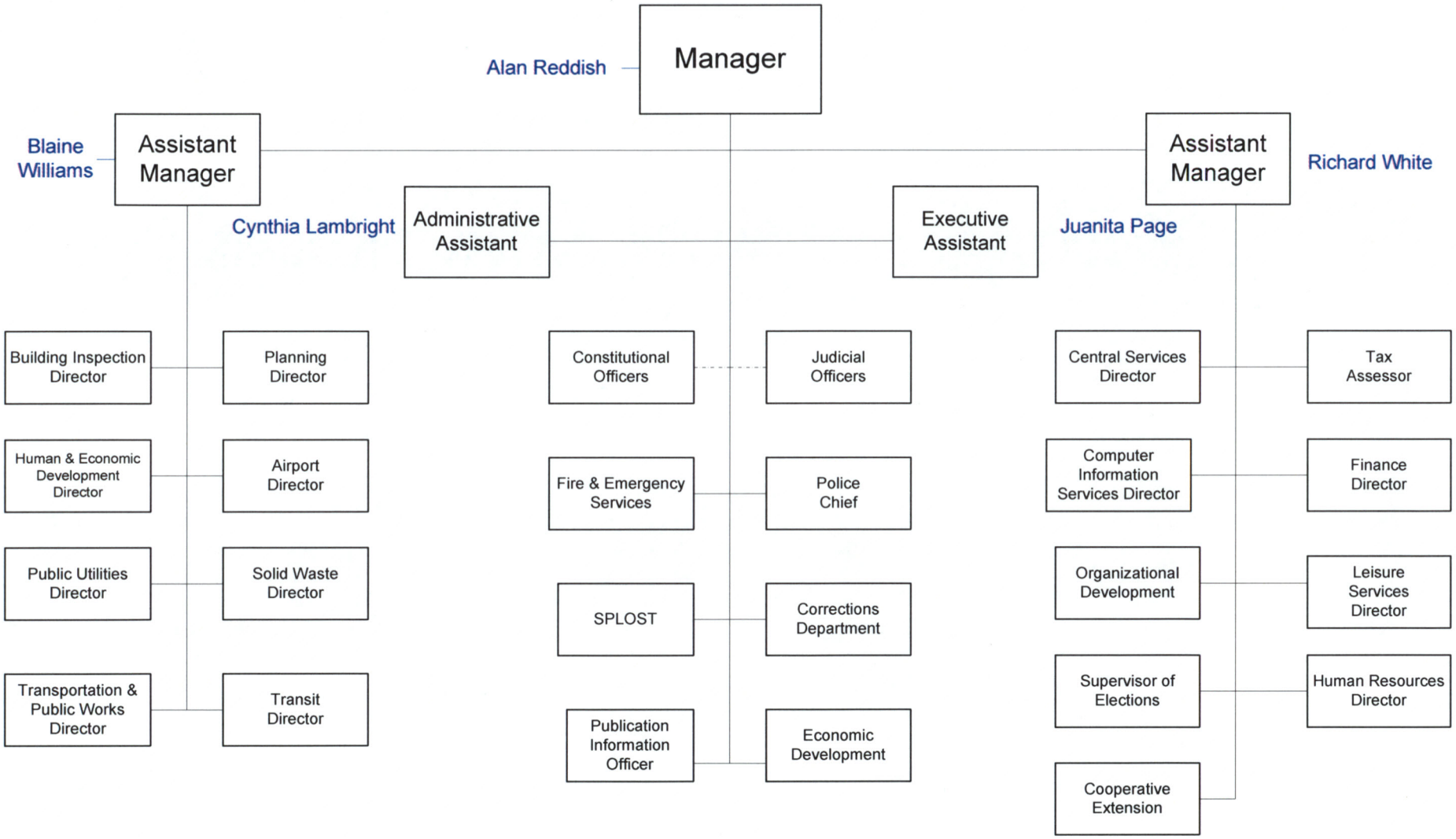
Athens-Clarke County Organizational Chart Overview



Mayor and Commission



Manager's Office



CDBG AND HOME

Listed below are the programs and activities planned for FY14 from the Community Development Block Grant (CDBG) and HOME Grant appropriation. CDBG and HOME grants are grant programs funded from the U.S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of public service, economic development, housing, and public facilities improvements. Listed below is the plan approved by the Mayor and Commission for FY14 on April 2, 2013.

FY14 (July 1, 2013 – June 30, 2014) CDBG Allocation $1,271,476
CDBG Program Income $16,827
Total: $1,288,303

Public Services

1. Advantage Behavioral Systems $20,000
   Community Employment Assistance Program

2. AIDS Athens $20,000
   Youth Outreach

3. Athens Area Homeless Shelter $20,000
   Financial Literacy Services

4. Athens Latino Center for Education & Services $20,000
   ESOL Counseling and Training

5. Athens Nurses Clinic $20,000
   Medical and Social Services Navigator

6. Boys and Girls Club of Athens $15,000
   The Career Launch Program

7. Project Safe $20,000
   Shelter

8. ACTION, Inc $50,000
   Comprehensive Housing Counseling Services

Total Public Services $185,000

Neighborhood Revitalization and Economic Development

9. East Athens Development Corporation $75,000
   Neighborhood Revitalization and Job Creation

10. East Athens Development Corporation $15,000
    Job Skills Training and Counseling

11. Goodwill of Northeast Georgia. $85,000
    Business Now Job training program

12. ACC Revolving Loan Fund Program Income $16,827

Total Neighborhood Revitalization and Economic Development $191,827

CDBG AND HOME

Public Facilities & Improvements

13. ACC Leisure Services Department $102,181
    Energy Conservation Improvements (Lyndon House, Lay Park, and the East Athens Dance Center)

Total Public Facilities & Improvements $102,181

Affordable Housing

14. ACTION, Inc. $90,000
    Emergency repairs for elderly or disabled homeowners

15. Athens-Clarke Heritage Foundation. $40,000
    Historic Preservation

16. Athens Housing Authority $170,000
    Acquisition and new construction

17. Athens Land Trust $135,000
    Acquisition, rehabilitation, and new construction

18. Athens Area Habitat for Humanity $120,000
    Acquisition and new construction

Total Public Facilities & Improvements $555,000

Administration

19. Administration & Planning $254,295
    HED administration of CDBG program (20% cap)

Total Administration $254,295

CDBG Allocation and Program Income $1,288,303

Note: FY14 funding level will be amended to include grant funding available for reprogramming ($215,974). Total FY14 CDBG allocation and program income is $1,504,277.

CDBG AND HOME

FY14 (July 1, 2013 – June 30, 2014) HOME Allocation $302,015

1. Human & Economic Development $271,814
   Affordable housing construction

   To maximize the impact of the HOME program, and effectively leverage public and private resources, HOME funds will be available throughout FY13 as "gap financing" for eligible housing activities under the HOME Investment Partnership Program.
   Applications for HOME funds will be accepted on a "first come/funds available" basis on affordable housing developments where the proposed property site has been identified, total development costs projected (including sales price and/or rental rates), and additional financial resources secured and committed. This will enable HED to determine the actual investment of HOME funds required to make the development financially feasible and provide increased housing opportunities for decent, safe, and affordable housing for low to moderate income households in Athens-Clarke County.
2. Administration.....$30,201
   HED administration of HOME program (10% cap)

Total FY14 HOME Allocation.....**$302,015**

Total FY14 CDBG and HOME.....$1,806,292

Note: The Mayor and Commission, on April 2, 2013, approved a voluntary grant reduction of anticipated FY14 HOME funds of $175,000. As a result, the FY14 Budget for the HOME program is $302,015. The administration allocation will decrease by $17,429 (from $47,630) leaving $30,201 (or 10% of the annual allocation) for program and administration expenses.

DEBT SERVICE REQUIREMENTS

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and does not fall under the legal debt limit.

COMPUTATION OF LEGAL DEBT MARGIN

Estimated Net Assessed Value of Taxable Property	**$3,325,000,000 (1)**
Legal Debt Limit (10% of Assessed Value)	**$ 332,500,000**
General Obligation Bonds outstanding	**$0**
Legal Debt Margin	**$ 332,500,000**

(1) - Net Assessed Value of Taxable Property is estimated and prior to appeals.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2013. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY14.

GENERAL OBLIGATION BONDS:

2011 Classic Center Expansion

- **Purpose: Expand the Classic Center**
- **Interest Rate: 2 to 3%**
- **Maturity Date: 2013**
- **Original Principal Amount: $11,690,000**
- **July 1, 2013 Principal Outstanding: $0**
- **Funding Source: SPLOST 2011 Revenue**

REVENUE BONDS:

2012 Economic Development Authority (Caterpillar Project)

- **Purpose: Construct infrastructure improvements for Caterpillar project**
- **Interest Rate: 2 to 5%**
- **Maturity Date: 2032**
- **Original Principal Amount: $5,475,000**
- **July 1, 2013 Principal Outstanding: $5,475,000**
- **Funding Source: General Fund Revenue**

DEBT SERVICE REQUIREMENTS

2010 Solid Waste Landfill Revenue Bonds

- **Purpose:** Construct Landfill expansion (Phase 3)
- **Interest Rate:** 2.84% Build America Bonds (Net Rate of 1.846%)
- **Maturity Date:** 2014
- **Original Principal Amount:** $3,700,000
- **July 1, 2013 Principal Outstanding:** $975,000
- **Funding Source:** Landfill Revenue

2008 Water and Sewerage Revenue Bonds

- **Purpose:** Construct Water & Sewerage System and facility improvements and expansions
- **Interest Rate:** 3 to 5.625%
- **Maturity Date:** 2038
- **Original Principal Amount:** $228,230,000
- **July 1, 2013 Principal Outstanding:** $213,005,000
- **Funding Source:** Water and Sewer Service Fees

2007 Georgia Environmental Facilities Authority (Clean Water State Revolving Loan Fund – Ph I)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2031
- **Original Principal Amount:** $14,772,863
- **July 1, 2013 Principal Outstanding:** $13,178,113
- **Funding Source:** Water and Sewer Service Fees

2009 Georgia Environmental Facilities Authority (Clean Water State Revolving Loan Fund– Ph 2)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2033
- **Original Principal Amount:** $4,469,301
- **July 1, 2013 Principal Outstanding:** $4,331,625
- **Funding Source:** Water and Sewer Service Fees

OTHER LONG TERM DEBT:

1997 ADDA - Parking Deck Guaranteed Revenue Debt

- **Purpose:** Refund 1989 bonds (Construct five story parking facility).
- **Interest Rate:** 5.09%
- **Maturity Date:** 2014
- **Original Principal Amount:** $3,965,000
- **July 1, 2013 Principal Outstanding:** $345,000
- **Funding Source:** General Fund Revenues

DEBT SERVICE REQUIREMENTS

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- **Purpose: Construct Downtown Parking Deck**
- **Interest Rate: 3.51%**
- **Maturity Date: 2026**
- **Original Principal Amount: $6,131,000**
- **July 1, 2013 Principal Outstanding: $5,551,900**
- **Funding Source: General Fund – Parking Fees**

2010 Public Facilities Authority Jail Advance Housing Project

- **Purpose: Construct Advance Housing Facility at the Jail**
- **Interest Rate: 3.82% (Net Rate of 2.48%)**
- **Maturity Date: 2021**
- **Original Principal Amount: $4,500,000**
- **July 1, 2013 Principal Outstanding: $3,715,000**
- **Funding Source: General Fund Revenues**

2002 Airport Guaranteed Revenue Debt

- **Purpose: Construct T-Hangars at Ben-Epps Airport**
- **Interest Rate: 3.72% (first 10 years) and 2.74% (reset for final 10 years)**
- **Maturity Date: 2023**
- **Original Principal Amount: $1,000,000**
- **July 1, 2013 Principal Outstanding: $590,277**
- **Funding Source: Airport Enterprise Fund – Rent from T-Hangers**

2009 Airport Guaranteed Revenue Debt

- **Purpose: Construct Executive Hangers at Ben-Epps Airport**
- **Interest Rate: 4.15%**
- **Maturity Date: 2029**
- **Original Principal Amount: $600,000**
- **July 1, 2013 Principal Outstanding: $480,000**
- **Funding Source: Airport Enterprise Fund – Rent from Executive Hangers**

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON DECEMBER 1,1998

Athens-Clarke County Fiscal Policies

OPERATING BUDGET POLICIES

1. **The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.**

2. **The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.**

3. **All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.**

4. **The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.**

5. **All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.**

6. **All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.**

7. **The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.**

8. **The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.**

9. **The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.**

10. **The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.**

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

CAPITAL BUDGET POLICIES

1. Capital projects will be undertaken to:

A. Preserve infrastructure and public facilities.
B. Promote economic development and enhance the quality of life.
C. Improve the delivery of services.
D. Preserve community and historical assets.
E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $20,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Athens-Clarke County Fiscal Policies

RESERVE FUND POLICIES

1. **The Unified Government will strive to accumulate a General Fund working reserve at least equal to one month of the total General Fund budget. This reserve shall be created and maintained to provide the capacity to:**

   A. **Offset significant downturns and revision in any general government activity.**
   B. **Provide sufficient working capital.**
   C. **Provide a sufficient cash flow for current financial needs at all times.**

2. **The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.**

3. **The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.**

4. **In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:**

   A. **Reduce or eliminate current year funding for the Capital Additions and Improvements Program;**

   B. **Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;**

   C. **Utilize General Fund Working Reserve to sustain essential services;**

   D. **And if necessary, reduce essential services**

REVENUE ADMINISTRATION POLICIES

1. **The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.**

2. **The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.**

3. **The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.**

4. **The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.**

5. **The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.**

6. **The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.**

ACCOUNTING, AUDITING, & FINANCIAL REPORTING

1. **An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.**

2. **The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.**

3. **The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.**

4. **The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.**

5. **The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.**

6. **The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.**

DEBT POLICIES

1. **The Unified Government will confine long-term borrowing to capital improvements and moral obligations.**

2. **The Unified Government will not use short-term debt for operating purposes.**

3. **The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.**

4. **General obligation debt will not be used for enterprise activities.**

5. **The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.**

6. **Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.**

7. **The Unified Government will limit the use of lease purchase and other short term debt when possible.**

INVESTMENT POLICIES

1. **The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.**

2. **All investments shall be made with consideration for environmental and human rights impact.**

3. **The investment program shall be operated based on the following principles, in the order listed.**

   A. **Legality - all investments comply with state and local laws.**
   B. **Safety - principal is protected from loss with secure investment practices and collaterialization.**
   C. **Liquidity - investments are readily convertible to cash when needed without losses.**
   D. **Yield or Return on Investment - earnings are maximized without diminishing the other principles.**

4. **The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.**

5. **The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.**

6. **The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.**

PURCHASING POLICIES

1. **It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.**

2. **The Manager shall be responsible for the operation of the Unified Government's purchasing system.**

3. **All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.**

4. **The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.**

Glossary

ACCRUAL BASIS OF ACCOUNTING: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether cash disbursements are recorded for those goods and services at that time).

APPROPRIATION: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ARBITRAGE: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

ASSESSMENT: The process of making the official valuation of property for taxation.

ASSESSED VALUE: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

ASSET: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET DOCUMENT: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

CAPITAL PROJECTS: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $20,000 or more.

CAPITAL ADDITIONS & IMPROVEMENTS PROJECT: This is a capital project of more than $20,000 which "adds" to the existing capital base or "improves" the current level of service.

CAPITAL MAINTENANCE & REPAIR PROJECT: This is a capital project of more than $20,000 which "maintains" the existing capital base or "maintains" the current level of service. Capital Maintenance & Repair projects are counted as part of the Operating Budget.

CAPITAL BUDGET: The first year of the CIP as approved by the Commission.

Glossary (Continued)

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a six year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

CASH BASIS: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CONTINGENCY: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with CEO & Commission approval.

DEBT: An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE FUND: A fund established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

DEPARTMENT: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

DEPRECIATION: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

ENCUMBRANCE: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

ENTERPRISE FUNDS: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

EXPENDABLE TRUST FUNDS: A trust fund whose resources, including both principal and earnings, may be expended.

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

FISCAL YEAR (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

FRANCHISE FEES: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

FRINGE BENEFITS: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

FUND: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

GENERAL SERVICE DISTRICT: This district consists of the total area of Clarke County.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GENERAL FUND: The fund used to account for all financial resources, except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS: Bonds backed by the full faith and credit of government.

GRANT: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

GOAL: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

GOVERNMENTAL FUNDS: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

HOMESTEAD EXEMPTION: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

INTERNAL SERVICE FUND: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

LEASE-PURCHASE AGREEMENTS: Contractual agreements that are termed leases, but that in substance are purchase contracts.

LEVY: To impose taxes, special assessments or service charges for the support of government activities.

LIABILITIES: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE ITEM BUDGET: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (LOCAL OPTION SALES TAX): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution if more than one-half of the votes cast are in favor of the tax

MILL: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

MILLAGE: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period."

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them.

PERFORMANCE MEASURES: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

PERSONAL PROPERTY: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

PERSONAL SERVICES: Expenditures for the payment of salaries, wages and fringe benefits of employees.

PROPERTY TAX: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUNDS: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

REAL PROPERTY: Land, buildings, permanent fixtures, and improvements.

REFUNDING: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

REVENUE: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Glossary (Continued)

TAX ANTICIPATION NOTE: Borrowing by a local government against future anticipated tax revenue.

TAX DIGEST: The total assessed value of taxable property for a particular area.

TRUST FUNDS: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

URBAN SERVICE DISTRICT: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.