THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY 2016 ANNUAL OPERATING & CAPITAL BUDGET

JULY 1, 2015 - JUNE 30, 2016

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

TABLE OF CONTENTS

SECTION A - INTRODUCTION

MAYOR'S TRANSMITTAL LETTER A-1

BUDGET ORDINANCE A-4

FY16 APPROVED BUDGET SUMMARY A-9

SECTION B - BUDGET SUMMARY

EXECUTIVE SUMMARY B-1

BUDGET GOALS REVIEWED BY THE MAYOR AND COMMISSION B-2

LEGAL AND CHARTER REQUIREMENTS FOR THE ANNUAL BUDGET B-7

DEVELOPMENT OF FY16 OPERATING BUDGET B-7

GENERAL FUND OVERVIEW B-9

GENERAL FUND BUDGET FOR CURRENT SERVICES B-9

GENERAL FUND BUDGET FOR NEW/SPLOST INITIATIVES B-12

GENERAL FUND EXPENDITURES BY CLASSIFICATION B-14

CHANGES TO EMPLOYEE COMPENSATION FOR FY15 ..... B-14

EMPLOYEE AND RETIREE BENEFITS FOR FY16 ..... B-15

ADDITIONAL POSITIONS AND OTHER PERSONNEL CHANGES B-15

ENTERPRISE FUNDS B-16

SPECIAL REVENUE FUNDS B-17

INTERNAL SERVICE FUNDS B-20

USE OF THE FY14 GENERAL FUND BALANCE IN THE FY16 BUDGET B-21

SUMMARY OF THE RECOMMENDED CAPITAL BUDGET & CIP B-21

ACC PROPERTY TAXES AND HOMESTEAD EXEMPTION COMPARISON B-23

BUDGET HISTORY AND TRENDS B-27

TABLE OF CONTENTS
(Continued)

SECTION C - DEPARTMENT OPERATING BUDGETS

AIRPORT C-1

ATTORNEY C-4

BOARD OF ELECTIONS C-6

BUILDING INSPECTION C-9

CENTRAL SERVICES C-12

CLERK OF COURTS C-16

COMPUTER INFORMATION SERVICES C-18

COOPERATIVE EXTENSION SERVICE C-20

CORONER C-23

CORRECTIONS C-24

DEBT SERVICE C-29

DISTRICT ATTORNEY C-30

ECONOMIC DEVELOPMENT C-33

FINANCE C-35

FIRE AND EMERGENCY SERVICES C-38

HOUSING & COMMUNITY DEVELOPMENT C-41

HUMAN RESOURCES C-44

INDEPENDENT AGENCIES C-46

JUVENILE COURT C-47

LEISURE SERVICES C-49

MAGISTRATE'S COURT C-52

MANAGER C-56

MAYOR AND COMMISSION C-58

TABLE OF CONTENTS
(Continued)

MUNICIPAL COURT C-60

OPERATIONAL ANALYSIS (formerly Auditor) C-62

OTHER FINANCING USES C-64

OTHER GENERAL ADMINISTRATION C-66

PLANNING & ZONING C-69

POLICE SERVICES C-72

PROBATE COURT C-77

PUBLIC UTILITIES C-79

SHERIFF C-83

SOLICITOR GENERAL C-88

SOLID WASTE C-90

STATE COURT C-93

SUPERIOR COURTS C-95

TAX ASSESSORS C-99

TAX COMMISSIONER C-101

TRANSIT C-103

TRANSPORTATION & PUBLIC WORKS C-106

SECTION D - CAPITAL BUDGET AND CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN AND FY15 CAPITAL BUDGET NARRATIVE D-1

SUMMARY OF MAJOR PROJECTS D-2

GENERAL FUND CAPITAL BUDGET AND C.I.P D-3

AIRPORT ENTERPRISE FUND CAPITAL BUDGET AND C.I.P. D-7

BUILDING INSPECTION FUND CAPITAL BUDGET AND C.I.P. D-8

FLEET MANAGEMENT FUND CAPITAL BUDGET AND C.I.P. D-9

FLEET REPLACEMENT FUND CAPITAL BUDGET AND C.I.P. D-10

TABLE OF CONTENTS
(Continued)

HOTEL/MOTEL TAX FUND CAPITAL BUDGET AND C.I.P. D-11

INTERNAL SUPPORT FUND CAPITAL BUDGET AND C.I.P D-12

LANDFILL ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-13

SOLID WASTE ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-14

STORMWATER MANAGEMENT ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-15

WATER & SEWER ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-16

PROJECT DATA SHEETS. ..... D-17 through D-142

SECTION E - BUDGETS BY FUND

BUDGETS BY FUND NARRATIVE E-1

SUMMARY BY FUND TYPE E-2

GENERAL FUND E-4

HOTEL/MOTEL SPECIAL REVENUE FUND E-6

COMMUNITY DEVELOPMENT BLOCK GRANT SPECIAL REVENUE FUND E-7

REVOLVING LOAN SPECIAL REVENUE FUND E-8

EMERGENCY TELEPHONE SYSTEM SPECIAL REVENUE FUND E-9

H.U.D. HOME GRANT SPECIAL REVENUE FUND E-10

GRANTS SPECIAL REVENUE FUND E-11

ALTERNATIVE DISPUTE RESOLUTION SPECIAL REVENUE FUND E-12

SUPPORTIVE HOUSING SPECIAL REVENUE FUND E-13

SPECIAL PROGRAMS SPECIAL REVENUE FUND E-14

BUILDING INSPECTION SPECIAL REVENUE FUND E-15

SHERIFF INMATE SPECIAL REVENUE FUND E-16

CORRECTIONS INMATE SPECIAL REVENUE FUND E-17

TABLE OF CONTENTS
(Continued)

PUBLIC FACILITIES AUTHORITY CAPITAL PROJECTS FUND E-18

ECONOMIC DEVELOPMENT CAPITAL PROJECTS FUND E-19

DEVELOPMENT AUTHORITY CAPITAL PROJECTS FUND E-20

GENERAL CAPITAL PROJECTS FUND E-21

AIRPORT ENTERPRISE FUND E-22

LANDFILL ENTERPRISE FUND E-23

PUBLIC TRANSIT ENTERPRISE FUND E-24

WATER & SEWER ENTERPRISE FUND E-25

SOLID WASTE COLLECTION ENTERPRISE FUND E-26

STORM WATER UTILITY ENTERPRISE FUND. E-27

INTERNAL SUPPORT INTERNAL SERVICE FUND E-28

FLEET MANAGEMENT INTERNAL SERVICE FUND E-29

FLEET REPLACEMENT INTERNAL SERVICE FUND E-30

INSURANCE & CLAIMS INTERNAL SERVICE FUND E-31

HEALTH INSURANCE INTERNAL SERVICE FUND E-32

FY15 INTERFUND TRANSFERS E-33

SECTION F - INDEPENDENT AGENCIES

SUMMARY FY16 INDEPENDENT AGENCIES BUDGETS F-1

INDEPENDENT AGENCIES BUDGET OVERVIEW F-2

SECTION G - OTHER INFORMATION

ATHENS-CLARKE COUNTY DEMOGRAPHIC INFORMATION G-1

LIST OF PRINCIPAL OFFICIALS G-3

FULL-TIME AUTHORIZED POSITIONS (FY11 TO FY16) G-4

SUMMARY OF FULL-TIME AUTHORIZED POSITION CHANGES IN FY16 ..... G-5

TABLE OF CONTENTS
(Continued)

FIVE-YEAR HISTORY OF TAX DIGEST AND TAX LEVY G-6

PROPERTY TAX RATES 2006 TO 2015 ..... G-7

EXAMPLE OF PROPERTY TAXES FOR $150,000 HOME G-8

COMPARISON OF FY15 AND FY16 OPERATING AND CAPITAL BUDGET G-9

ATHENS-CLARKE COUNTY ORGANIZATIONAL CHART G-11

CDBG & HOME GRANTS G-14

DEBT SERVICE REQUIREMENTS G-17

ATHENS-CLARKE COUNTY FISCAL POLICIES G-20

SECTION H - GLOSSARY H-1

ATHENS CLARKE COUNTY

July 1, 2015

Dear Citizens of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the Annual Operating and Capital Budget for the 2016 Fiscal Year. In accordance with Georgia Law and the Charter of the Unified Government, the Mayor and Commission on June 2, 2015 adopted this budget. Citizen input for this budget was received on May 12, 14 and 19, 2015.

This budget is balanced without reductions to current services and includes funding to support voter approved SPLOST facilities without an increase to the current millage rate of 13.95. Budget decisions support many of the Mayor and Commission Goals and are directly tied to maintaining ACCUG's financial stability, while providing quality, sustainable community services to our citizens. This budget was built with a view toward the long term, with attention to the Unified Government's financial status over the next several years as well as current needs. This Budget will keep the Unified Government on a path of sustainable levels of revenues and expenditures over the next few years.

Key Points in the FY2016 Budget

- This budget maintains the current property tax millage rate of 13.95. The homeowner of a median priced home in Athens-Clarke County will continue to pay similar or lower property taxes then many neighboring communities and similar sized communities in the state.

- This Budget includes the following increases to support new initiatives:

  - Sunday Bus Service: An additional $293,000 in General Fund Support, along with $71,000 of anticipated farebox revenue, to cover the expense ($364,000) of a pilot program to provide Sunday Transit service from approximately 8 a.m. to 10 p.m.

  - Police On Officer Cameras: This Budget includes $50,000 in additional operating expenditures and $50,000 in added capital funding to support the on-officer camera program launched in FY15. The operating expenses will fund annual data storage and maintenance for the 142 officer-worn cameras. The capital funding will provide a source for future replacements of cameras.

  - Citizen Surveys: $15,000 is included for participation in the NCS program to gather citizen opinions across a wide range of community livability issues in order to strengthen service delivery, strategic planning and budgeting.

  - Additional Superior Court Judge: Operating funding of $51,300 is included for an additional Superior Court Judge. For FY16, the state has approved an additional Superior

MAYOR NANCY B. DENSON
UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY, GEORGIA
301 College Avenue, Suite 300 • Athens, Georgia 30601 • (706) 613-3010 • Cell (706) 338-0725

Court Judge position for the Western Judicial Circuit (which includes Athens-Clarke and Oconee Counties) to take office April 1, 2016.

- Economic Development: The FY16 Budget includes an additional $350,000 in annual support for Economic Development projects. The Mayor and Commission are currently reviewing an opportunity to partner with a local company to significantly expand their operations which will increase employment and the tax base in the coming years.

- This Budget includes operating support for the following SPLOST funded facilities:

  - New Jail Opens Fall of 2015: The FY16 Budget continues to plan for and support SPLOST funded facilities, in particular the new Jail set to be in operation in the fall of 2015. The Budget includes the addition of $336,000 to fund operating costs and six positions (five in Sheriff, one Central Services) for nine months to support and maintain the new Jail. This is in addition to fully funding eleven positions approved in FY15 and seven positions approved in FY14.

  - The Budget also includes a total of $57,000 in operating support for other SPLOST projects, such as the Integrated Public Safety/Judicial Information System, the Greenspace Acquisition Program, the Ware-Lyndon House Historic Garden, the Police Evidence Facility, the Animal Shelter Expansion, Satterfield Park renovations, North Oconee River and Pulaski Creek Greenways, and Rails to Trails Network Project.

- In support of the Mayor and Commission goals, the FY16 Budget includes funding to continue to recruit, retain, and reward ACCUG employees. Across all funds, the Budget includes $1.9 million to provide a 2.25% market and pay table adjustment to recruit and retain employees whose work performance meets or exceed job requirements. For the FY16 Budget, no funding is included for the Performance Management Program component of ACCUG's pay plan. This Budget will continue to fully fund ACCUG's commitment to employee and retiree pension and health care obligations.

- This Budget includes a total of 1,619 full-time authorized positions, which is a net increase of one full-time authorized position compared to the current level. The authorized level of full-time positions will remain around 14 per thousand of ACC population, as it has since 1991.

Goals and Objectives adopted by the Mayor and Commission in March 2015 helped to guide the development of the FY16 Budget. Resources have been set aside for some objectives and others are already operational or will be achieved with resources established in this budget. These goals along with additional summary information have been provided in the "Budget Summary" section of this document.

My work as Mayor affords me the unique opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments on our community, as well as our staff. This has become the norm not the exception. This positive perception is something for which we can be proud, and is directly attributed to the commitment regularly

exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it.

I wish to extend my personal thanks to several persons who provided many hours of assistance to me during the development of the FY2016 Budget. Manager Alan Reddish along with his management team and the staff of the Finance and Human Resources Departments all played critical and supportive roles throughout the process. These individuals were also an invaluable part of the team during the Commission's budget deliberations.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development and adoption of the FY2016 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 2 Commissioner, Harry Sims, for his hard work and leadership during the Commission review of this budget.

If you have any questions, please do not hesitate to contact me.

Sincerely,

Nancy ~~Denson~~
Mayor

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2016 BEGINNING JULY 1, 2015 AND ENDING JUNE 30, 2016 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2015 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2016 HEALTH INSURANCE PROGRAMS; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2016 (FY16), beginning July 1, 2015 and ending June 30, 2016.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "The Unified Government of Athens-Clarke County FY2016 Annual Operating and Capital Budget July 1, 2015–June 30, 2016" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Section 33-8-8, the proceeds from the tax on insurance premiums estimated to be $6,350,000 for FY16, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-134, the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $0.75 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2015 – June 30, 2016.

SECTION 8. The Manager is further authorized to transfer sums up to $15,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of ACCUG up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) ACCUG will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the ACCUG Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "The Unified Government of Athens-Clarke County FY2016 Annual Operating and Capital Budget July 1, 2015–June 30, 2016" shall be maintained on file in the Office of the Clerk of Commission.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2015 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 13.95 mills

SECTION 13. Under authority of the Act creating the Downtown Athens Development Authority (Georgia Laws 1977 Session, 3533) there is hereby levied and assessed for the year 2015 on the real property in the downtown Athens area as defined in said Act a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY16, shall be $163,340 for the Attorney, $187,603 for the Manager and $80,000 for the Internal Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated Section 48-13-93(a) (2), the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $170,000 during FY16, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY16 shall be used to support the Athens-Clarke County Economic Development Department, which is estimated to be $581,300.

SECTION 16. Sub-paragraph (2) of paragraph (c) of Section 1-9-19 of the Code of Athens-Clarke County is hereby deleted in its entirety, and the following subparagraph (2) of paragraph (c) of such Code Section is substituted in lieu thereof:

(2) Beginning September 1, 2013, Retirees who are age 65 and older and who at the time of retirement have opted into health insurance coverage or the benefits described in this paragraph, as applicable, shall receive the benefits described in this paragraph. From and after the time that a Retiree turns 65 and during the lifetime of the Retiree, Athens-Clarke County shall make monthly contributions to a Health Reimbursement Arrangement(HRA)(within the meaning of Internal Revenue Service Notice 2002-45) established on behalf of the Retiree. For Retirees who had dependent coverage provided by Athens-Clarke County at no cost to them, based on a hire date before 1/1/1994, Athens-Clarke County shall make an equivalent contribution to an HRA established for the dependent, and held jointly with the retiree, until the death of the Retiree. The amount of contributions will be determined by the Mayor and Commission as set out in the annual budget ordinance and may change from time to time. The amount to be contributed by Athens-Clarke County shall be an amount no less than the monthly premium amount charged, by a provider of Medicare Advantage plans in the Marketplace, for one or more plans comparable to the Designated Plan, that collaborates with Medicare Parts A and B, described in paragraph (b) and made available to Retirees through a Marketplace. Athens-Clarke County will select and make available to Retirees and eligible dependents a Marketplace through which individuals may purchase health insurance such as Medigap, Medicare Advantage, and/or Medicare Part D, including one or more plans comparable to the Designated Plan. If a Retiree chooses to enroll in a plan with premiums higher than the contributions made by Athens-Clarke County, the Retiree assumes any additional cost of such coverage. The Marketplace selected by Athens-Clarke County shall consist of multiple carriers offering a variety of plan options (i.e. Medigap, Medicare Advantage, Medicare Part D) available in every United States Zip Code to meet the needs of Retirees. Funds in an HRA may be used for any eligible out-of-pocket medical expenses that a Retiree may incur, including, but not limited to payment by the Retiree of any plan premiums based on the Retiree's plan election. Nothing in this paragraph shall require a Retiree to purchase an insurance plan supplemental to Medicare Parts A and B from a Marketplace or otherwise, and Retirees shall have the ability to use funds in an HRA for any purpose allowed by applicable law. Any existing health insurance coverage provided by Athens-Clarke County to those Retirees described in this paragraph (c) terminated on August 31, 2013.

SECTION 17. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance and

Health Benefits Program and the premiums or contributions for employees and retirees, as applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide to employees the plans of health insurance coverage as described in the Summary Plan Document entitled "Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County," effective July 1, 2015, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(b) During the first open enrollment period, employees have the option to select the following health insurance coverage: the plans of health insurance coverage as described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access – Traditional & Conventional Plans Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross BlueShield Healthcare Plan of Georgia, dated July 1, 2015, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for retirees not yet 65 years of age shall be that plan described as the BlueChoice Point of Service (POS) Open Access ~~Traditional~~ Plan of health insurance coverage as further described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access – Traditional & Conventional Plans Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross BlueShield Healthcare Plan of Georgia, dated July 1, 2015, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The plan options for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled "Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross Blue Shield of Georgia, dated July 1, 2015, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(e) The premiums to be paid for the programs of health insurance for employees are set forth in the document entitled "The Unified Government of Athens-Clarke County FY16

Benefits Enrollment Guide," dated June 2015, incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(f) The premiums to be paid for the programs of health insurance for those retirees subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The FY16 Unified Government of Athens-Clarke County Retiree Benefits Enrollment Guide dated June 2015, incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to employees who are age 65 or older those health benefits as described in the "Your 2015 Enrollment Guide: Complete Your Health Insurance Enrollment for Coverage in 2015," and "Your 2015 Funding and Reimbursement Guide," dated 2015, and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 18. Minimum Salary for Tax Commissioner - The minimum annual salary for the Tax Commissioner will be determined based on the minimum required salary for Tax Commissioners, as established by state law, with the following addition: the longevity component of the calculation will consider a completed partial term, prior to the first completed 4-year term, as a completed 4-year term for calculating the minimum annual salary.

SECTION 19. The effective date of this ordinance shall be July 1, 2015.

SECTION 20. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 2, 2015 by Commission

Approved June 4, 2015 by Mayor

GENERAL FUND

SUMMARY FY16 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2016
COMMISSION APPROVED

	FY16 Operating Budget	FY16 Capital Current Services and Additions & Improvements Budget	FY16 Total Budget
REVENUES:			
PROPERTY TAXES	$50,451,800	-	$50,451,800
SALES TAX	$22,350,000	-	$22,350,000
OTHER TAXES	$20,747,500	-	$20,747,500
LICENSES & PERMITS	$1,512,000	-	$1,512,000
INTERGOVERNMENTAL REVENUES	$948,000	-	$948,000
CHARGES FOR SERVICES	$11,658,600	-	$11,658,600
FINES & FORFEITURES	$3,551,100	-	$3,551,100
OTHER REVENUES	$483,457	-	$483,457
TOTAL REVENUES	$111,702,457	-	$111,702,457
OTHER FINANCING SOURCES	$66,000	-	$66,000
PRIOR YEAR FUND BALANCE	$1,500,000	$4,957,300	$6,457,300
TOTAL REVENUES & OTHER SOURCES	$113,268,457	$4,957,300	$118,225,757
EXPENDITURES:			
GENERAL GOVERNMENT	$18,115,492	-	$18,115,492
JUDICIAL	$24,933,521	-	$24,933,521
PUBLIC SAFETY	$36,863,331	-	$36,863,331
PUBLIC WORKS	$15,755,838	-	$15,755,838
CULTURAL AND RECREATION	$7,481,588	-	$7,481,588
INDEPENDENT AGENCIES	$4,983,835	-	$4,983,835
DEBT SERVICE	$1,134,342	-	$1,134,342
TOTAL EXPENDITURES	$109,267,947	-	$109,267,947
OTHER FINANCING USES	$4,000,510	$4,957,300	$8,957,810
TOTAL EXPENDITURES & OTHER USES	$113,268,457	$4,957,300	$118,225,757

ALL FUNDS

SUMMARY FY16 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2016
COMMISSION APPROVED

	FY16 Operating Budget	FY16 Capital Current Services and Additions & Improvements Budget	FY16 Total Budget
REVENUES:			
PROPERTY TAXES	$50,451,800	-	$50,451,800
SALES TAX	$22,350,000	-	$22,350,000
OTHER TAXES	$23,177,500	$70,000	$23,247,500
LICENSES & PERMITS	$2,312,000	-	$2,312,000
INTERGOVERNMENTAL REVENUES	$6,269,391	-	$6,269,391
CHARGES FOR SERVICES	$90,404,964	$6,434,041	$96,839,005
FINES & FORFEITURES	$4,426,100	-	$4,426,100
OTHER REVENUES	$952,123	-	$952,123
TOTAL REVENUES	$200,343,878	$6,504,041	$206,847,919
OTHER FINANCING SOURCES	$4,201,510	$5,121,800	$9,323,310
PRIOR YEAR FUND BALANCE	$1,594,695	$5,192,800	$6,787,495
WORKING CAPITAL BALANCE	$2,578,106	$2,953,459	$5,531,565
TOTAL REVENUES & OTHER SOURCES	$208,718,189	$19,772,100	$228,490,289
LESS INTERFUND TRANSFERS	($21,288,999)	($5,121,800)	($26,410,799)
TOTAL REVENUES	$187,429,190	$14,650,300	$202,079,490
EXPENDITURES:			
GENERAL GOVERNMENT	$54,299,551	$856,800	$55,156,351
JUDICIAL	$26,337,795	$128,500	$26,466,295
PUBLIC SAFETY	$39,895,943	$728,500	$40,624,443
PUBLIC WORKS	$55,848,698	$12,555,500	$68,404,198
CULTURAL AND RECREATION	$7,481,588	$381,000	$7,862,588
INDEPENDENT AGENCIES	$7,152,585	-	$7,152,585
DEBT SERVICE	$13,238,852	-	$13,238,852
TOTAL EXPENDITURES	$204,255,012	$14,650,300	$218,905,312
OTHER FINANCING USES	$4,201,510	$5,121,800	$9,323,310
TOTAL EXPENDITURES & OTHER USES	$208,456,522	$19,772,100	$228,228,622
LESS INTERFUND TRANSFERS	($21,288,999)	($5,121,800)	($26,410,799)
TOTAL EXPENDITURES	$187,167,523	$14,650,300	$201,817,823
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$261,667	-	$261,667
TOTAL EXPENDITURES & DESIGNATIONS	$187,429,190	$14,650,300	$202,079,490

FY16 BUDGET SUMMARY

I.	Executive Summary	B-1
II.	Goals and Objectives for the FY16 Budget	B-2
III.	Legal and Charter Requirements for the Annual Budget	B-7
IV.	Development of the FY16 Operating Budget	B-7
V.	General Fund Overview	B-9
VI.	General Fund Budget for Current Services	B-9
VII.	General Fund Budget for New Initiatives and SPLOST Impacts	B-12
VIII.	General Fund Expenditures by Classification	B-14
IX.	Changes to Employee Compensation for FY16	B-14
X.	Employee and Retiree Benefits for FY16	B-15
XI.	Additional Positions and Other Personnel Changes	B-15
XII.	Enterprise Funds	B-16
XIII.	Special Revenue Funds	B-17
XIV.	Internal Service Funds	B-20
XV.	Use of FY14 Fund Balance in the FY16 Budget	B-21
XVI.	Summary of the Capital Budget & CIP	B-21
XVII.	ACC Property Taxes and Homestead Exemption Comparison	B-23
XVIII.	Budget History and Trends	B-27

I. Executive Summary

- This Budget includes a General Fund Operating Budget of $113.3 million for FY16, $4.6 million or 4.2% above the FY15 Budget. The Operating Budget for all funds totals $187.4 million. The Capital Budget for all funds is $14.7 million. In total, the Operating and Capital Budget for FY16, $202.1 million, is $3.0 million more than the FY15 Budget.

- The millage rate for FY16 (property tax year 2015) will be 13.95 mills, the same level as FY15. Comparable information on property taxes for surrounding counties and other similar communities in Georgia is included on pages B-23 to B-26 of this section. Athens-Clarke County residents continue to pay lower property taxes for local government services than most surrounding counties and other similar communities in Georgia.

- General Fund supported Departments requested a number of increases in operating funding for New Initiatives and SPLOST projects. This Budget includes $675,000 for the costs of operating expenses related to SPLOST projects and $633,000 for New Initiatives.

- The FY16 Budget includes a total of 1,619 authorized positions across all funds. This is an increase of nine full-time positions over the authorized position count at the start of FY15. This number includes several changes during FY15 approved by the Mayor and Commission: seven additional positions in the District Attorney's Office and one in Economic Development. It also includes the reduction of eight positions in the Solid Waste Enterprise Fund in FY16, as a result of implementing automated curbside collection and continuous downtown collections. For FY16, eight of the nine additional positions are in the General Fund and include six to staff and maintain the new Jail; one additional position in the Planning Department to support ongoing and special work programs; and to increase a part-time position to full-time in Superior Court's Treatment & Accountability Court. In the other funds, one full time position has been added to Transit for support of the pilot program to expand Transit services to Sundays.

- This Budget expands Transit Services to Sundays as a pilot program in FY16. This expansion will provide fixed route and demand response services on Sundays at a level currently offered now on Saturdays from approximately 8 a.m. to 10 p.m. The service is anticipated to cost $364,000 and generate $71,000 in additional farebox revenue, with the balance ($293,000) coming from General Fund support. A review of utilization of the expanded service during the pilot period will be conducted before the service is continued in future years.

- This Budget includes $1.9 million for across all funds to recruit, retain and reward ACCUG employees ($1.5 million in the General Fund), providing a 2.25% increase to employees actual pay.

- FY16 revenues for the Public Utilities Department reflect planned rate increases as accepted by the Mayor and Commission through the Service Delivery Plan in May 2010. The FY16 proposed rates include planned increases to the water base rate and sewer unit charge, however, they do not increase the monthly service fee for the second consecutive year. The FY16 budgeted revenues will continue to fund operations, fully fund all annual debt service expenses and meet all bond debt service coverage ratio requirements. The monthly impact on a water and sewer bill for a typical ACCUG residential customer equates to an increase of approximately $4.07 per month. This rate is based on a winter average of 3,500 gallons per month (median winter average for a single family residential customer) and an actual monthly water usage of 5,000 gallons, utilizing the base rate of $ 5.09/1000 gallons for water and $5.56/1,000 gallons for sewer. If the typical residential customer uses water only, the increase equates to an increase of approximately $1.57 per month.

II. Goals and Objectives for the FY16 Budget

Goals and objectives reviewed by the Mayor and Commission on January 13, 2015 and adopted on March 3, 2015, helped to guide the development of the FY16 Budget. Resources have been set aside for some of the objectives. However, many of the objectives are operational and will be achieved with the resources established in this budget. **NOTE: Goals and objectives are in bold.**

Goal A: Engage the community in visioning the future of Athens-Clarke County.

Short Term Strategy:

- *In FY16, research best practices and assess the status and progress of past visioning efforts to glean lessons learned.*
- *Participate in the National Citizen Survey.*
- *Develop a dashboard system to track goals and strategies and implementation status of various plans.*

FY16 Budget: The FY16 Budget includes $15,000 in the Manager's Office to participate in the National Citizen Survey (NCS) program which gathers resident opinion across a range of community livability issues. Communities using the NCS have reported that the tool improved service delivery, strengthened communications with community stakeholders and helped leaders identify clear priorities for use in strategic planning and budget setting.

Long Term Strategy:

- *Engage the community in a visioning process rather than announcing the M&C's plan. Use such a process and initiative to create a long-term plan that utilizes community buy-in and coordinates more effectively with other community institutions.*

Goal B: Provide infrastructure that is supportive of sustainable growth, is environmentally sensitive, and is fiscally sound.

Goal B Objectives:

Energy Conservation:

Short Term Strategy:

- *Research feasibility of solar and other alternative/renewable energy sources in high energy consumption facilities.*
- *Evaluate and create a phased implementation plan for energy conservation measures where practical in all Unified Government operations in conjunction with life-cycle replacement programs and capital renovations and improvements for the purpose of reducing energy consumption by 15% per square foot as compared to FY07.*

FY16 Budget: Funds $20,000 from the Capital Budget to implement proven energy saving measures and an audit to identify other potential energy saving measures. This funding is in addition to the $970,000 approved in the SPLOST 2011 program for Energy Sustainability projects.

***Water Supply**:*

Short Term Strategy:

- *In FY16, educate citizens and constituents on conservation and protection efforts.*
- *In FY15, identify additional water supply resources and begin preliminary evaluation of those resources.*

Long Term Strategy:

- *Explore reuse opportunities for commercial and residential users.*
- *Survey old sewer lines and develop replacement strategies with funding options.*

Solid Waste Management:

Short Term Strategy:

- *In FY16, maintain reductions of not less than 45% per capita in the amount (measured in pounds), of Athens-Clarke County community generated solid waste directed toward landfills compared to such volumes in FY10 and continue positive efforts in support of achieving 2018 reduction goals.*
- *Implement the Center for Hard to Recycle Materials (CHaRM) facility.*
- *More aggressively pursue partnerships and educational opportunities with multi-family housing complexes.*

FY16 Budget: In addition to SPLOST funded equipment to operate the CHaRM facility, an additional $50,000 is funded in the Capital Budget for site improvements. As this project further develops and site costs are finalized, the remaining funding gap (approx. $200,000) could be appropriated from reprogrammed SPLOST funds as they become available. The FY16 Landfill Budget fully funds operating expenses for the CHaRM facility in the coming year.

Long Term Strategy:

- *Achieve reductions of not less than 60% by 2018, and 75% by 2020 per capita in the amount (measured in pounds) of Athens-Clarke County community generated solid waste directed toward landfills compared to such volumes in FY10.*

***Greenway Master Plan**:*

Short Term Strategy:

- *In FY16, submit a comprehensive update to the Greenway Master Plan and Level 1 and Level 2 maps.*

Long Term Strategy:

- *Continue to develop and implement the Greenway Master Plan and Rail to Trail Corridor.*

***Sustainability Plan**:*

Short Term Strategy:

- *In FY16, work with community environmental and transportation groups and Unified Government staff, define the major components of a sustainability plan, and identify benchmarks for success.*

Goal C: Enhance and sustain the quality of life in Athens-Clarke County.

Goal C Objectives:

Reverse the deterioration of multi-family housing:

Short Term Strategy:

- *In FY16, engage housing partners to discuss issues identified in the multi-family housing inventory/survey, as well as strategies recommended in the Workforce Housing Study.*
- *Apply for the Georgia Initiative for Community Housing (GICH) grant program.*
- *Work with the state to develop incentives for public/private solutions.*
- *Evaluate and report the impact of implementing principles of inclusionary zoning to new developments.*

Long Term Strategy:

- *Integrate an improvement strategy into land use planning processes, considering the strategies recommended from the Workforce Housing Study.*

Improve multi-transportation programs in ACC:

Short Term Strategy:

- *In FY16, complete study of local transportation systems to identify potential efficiency improvements.*
- *In FY16, identify and evaluate the cost and benefits of additional alternative transportation options that could be accelerated within the SPLOST program.*
- *Continue to explore options for traffic calming, pedestrian safety measures, and sidewalk projects and sidewalk installations to include amending ordinance language as necessary to encourage more sidewalk development.*
- *Implement a Complete Streets Ordinance applicable to all development.*

FY16 Budget: The Budget includes a pilot program to expand Transit Services to Sunday (net cost of $293,000). Also, an increase of $139,000 of General Fund support totaling $2,037,000, to match the estimated FY16 Federal Operating Assistance Grant and maintain current services. The Capital Budget funds $54,000 in local grant match for facility improvements and maintenance. Finally, the Capital Budget includes $180,000 in FY16 to fund pedestrian and bicycle safety projects, as well as traffic calming improvements throughout Athens-Clarke County.

Long Term Strategy:

- *Evaluate different opportunities to increase the frequency and scope of transit service.*
- *Seek funding to preserve and protect current transportation infrastructure.*
- *Implement strategies and track progress of recommendations from completed Transit Development Plans.*

***Planning Special Works Projects**:*

Short Term Strategy:

- *Allocate resources for the development and implementation of the Planning Department special works programs as approved and scheduled (Infill development, Prince and Oak/Oconee Corridor studies, etc.)*
- *Conduct a study recommending improvements of downtown design guidelines.*

FY16 Budget: The Budget includes the addition of one full-time Planner position to support the Planning Department's ongoing and special work programs.

Workforce Housing Assessment:

Short Term Strategy:

- *In FY16, complete a workforce housing needs assessment to identify deficiencies within the existing housing stock and development strategies to encourage housing diversity.*

Community Internet Access Assessment:

Short Term Strategy:

- *Explore the status of internet access in rural areas to determine potential opportunities for providing broadband and fiber in underserved areas.*

Goal D: Recruit and retain a workforce with the skills to meet the diverse needs of the Athens Clarke County community.

Goal D Objectives:

Pension Benefits:

Long Term Strategy:

- *Amend the Defined Benefit Pension Plan to provide incentives for retaining long-term employees.*

***Compensation and Benefits Plan**:*

Short Term Strategy:

- *Examine ongoing education opportunities for current employees (i.e. tuition reimbursement program) to enhance career training.*

FY16 Budget: The Budget adds $65,000 to the Human Resources Operating Budget for a tuition assistance program for ACCUG employees. The program will be developed for implementation during the FY16 fiscal year.

Long Term Strategy:

- *Annually adopt, as part of the budget process, adjustments to the Unified Government's compensation and benefits plan to retain a competitive compensation position with peer communities.*

FY16 Budget: This Budget provides funding for a 2.25% market and pay table increase.

Goal E: Establish more efficient criminal justice processes.

Short Term Strategy:

- *In FY16, appoint a Criminal Justice Coordinating Committee to identify any remaining Criminal Justice Task Force recommendations that should be implemented; to define and track measurable objectives using data throughout the local criminal justice system; and to seek input from the system's key agency officials on a quarterly basis to promote continuous process improvements and reduce recidivism.*
- *Examine findings and identify potential strategies from research performed by the Youth Development-Gang Prevention initiative.*

Goal F: Develop and implement corridor plans for areas such as Prince Avenue, Jefferson Road, Lexington Highway, and Atlanta Highway which are expected to experience heavy growth over the next 20 years.

Goal F Objectives:

Corridor Plans:

Short Term Strategy:

- *In FY16, identify and select the next corridors, or business district, for study under ACCUG gateway and corridor program.*
- *Identify funding and partnership opportunities to implement corridor study recommendations.*

Long Term Strategy:

- *Work with the State of Georgia to identify tax incentives to retain existing jobs and business along commercial corridors.*

Goal G: Ensure continued efficiency and effectiveness of ACC Government Departments, Offices, and Agencies

Short Term Strategy:

- *Examine the Economic Development Department to determine need for small business development support staff.*
- *Explore different models for program delivery for Leisure Services activities and programs.*
- *Better define economic development incentives and outreach strategies that would be responsive to industry and small business needs for use by the Economic Development Department.*
- *Review the annual distribution of Hotel/Motel Tax funds and develop a plan for future distribution of these funds.*

FY16 Budget: The Budget provides funding ($42,500) to the Internal Auditor (Office of Operational Analysis) to engage a consultant to review organizational structures for Leisure Services.

III. Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget includes an increase in the property tax as defined by the Taxpayer Bill of Rights (O.C.G.A. 48-5-32.1) which became effective in 2000.

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or number of full-time authorized positions cannot increase without Mayor and Commission approval.

IV. Development of the FY16 Operating Budget

A. Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1 each year, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

November	Mayor and Commission Establish Budget Goals.
November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).

January	Departments Submit Operating Budget Requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
February - March	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.
April	Mayor sends a Recommended Budget to Commission.
May	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

B. FY16 Budget Development Issues

Over the last several years, local governments throughout the nation have been undergoing a fundamental change in the resources available to finance their General Fund governmental services. These changes have impacted Georgia local governments, including the Unified Government of Athens-Clarke County. As the local economy slowly recovers, budget decisions for FY16 and beyond should be made in light of these new financial realities in order to continue to build a stable, sustainable budget for years to come. In response to these changes, the Manager's Office has maintained a multi-year forecast of future revenues and expenditures for the General Fund based on the following guiding principles. These guiding principles are consistent with the Fiscal Policies adopted by the Mayor and Commission:

1. Use of Fund Balance and Operating Reserves should be carefully planned and implemented realizing that these revenue sources are not truly sustainable.

2. Basic government services funded by the General Fund should be restricted/reduced so that current year revenues will finance 100% of current operating expenditures by FY17.

3. Additional revenues through increased tax millage rates should not be anticipated if appropriate service restructures/reductions are implemented.

4. Reductions in services will be based on prioritizing the use of scarce resources to reflect community values while avoiding general across-the-board budget reductions.

5. Recommendations for added or increased services in future budgets will be limited primarily to supporting operating costs for new SPLOST projects as they come on-line.

6. An Operating Reserve equal to one month's General Fund operating expenditures will be maintained to insure that ACCUG has resources necessary to respond to any extreme unanticipated event. Any remaining monies within the General Fund Balance above the one month Operating Reserve will be utilized in accordance with approved fiscal policies.

7. A Capital Improvement Program equating to not less than 2% of the previous fiscal year's General Fund amount will be maintained to insure that the community's existing capital investments, buildings, and infrastructure are maintained and available for public use.

All departments and offices were requested to prepare two budget proposals:

1. Propose a budget equal to a fixed amount referred to as the Target Budget. This Target Budget amount is a 2% increase over the FY15 Budget, not including pay and benefits; and,

2. Propose budget reductions equal to 2% of the department's total FY16 Target Budget and identify the impact to services if those budget reductions are implemented.

V. General Fund Overview

The General Fund Budget for FY16 has been divided into two component parts: Current Services and New/SPLOST Initiatives. The Current Services Budget maintains the level of services provided in FY15. This Budget includes a few New Initiatives and SPLOST related operating increases for FY16.

VI. General Fund Budget for Current Services

A. General Fund Revenue - Total General Fund Operating Revenue is projected to be $111.8 million in FY16, approximately $4.3 million more than budgeted in FY15.

1. Total General Fund Property Taxes are projected to be $50.5 million, approximately $800,000 more than currently projected for FY15. The budget estimate for property taxes is based on the current millage rate of 13.95 mills. Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2015 net Tax Digest is $3.4 billion, an increase of 2% over the 2014 Tax Digest.

   a. The property tax revenue estimates included in this Budget are based on a collection rate of 98%, the same rate as previous years.

   b. Delinquent Tax Collections are estimated to be $400,000, similar to the FY15 Budget.

   c. Property tax revenues from motor vehicles will continue to be impacted by the Title Ad Valorem Tax (TAVT) implemented in March of 2013. In FY16, property tax revenues from motor vehicles on the Tax Digest are estimated to decline $1 million from the FY15 Budget of $2 million. Revenues from the TAVT are estimated to increase $300,000 from $2.7 million budgeted in FY15 to $3 million in FY16. Based on the current TAVT law, the percentage of TAVT revenues that remain with local governments is scheduled to gradually increase in future years.

2. Local Option Sales Taxes

   a. An estimate of $22.4 million is included for FY16, an increase of $1.9 million, or 9% over the FY15 original budget. Based on revenue received through the first eight months of FY15, actual sales tax revenues are projected to be between $21.7 and $21.9 million, or 6-7% greater than the FY15 original budget. The FY16 sales tax estimate of $22.4 million anticipates a 3% growth on this current projection for FY15.

3. Other Taxes – Other Taxes are projected to be $20.7 million in FY16, an increase of $700,000 compared to the FY15 Budget.

   a. Revenues from the Occupation Tax on the 4,500 businesses located in Athens-Clarke County are projected to be $1.4 million for FY16, similar to the FY15 level.

b. Based on receipts to date, franchise fees are estimated to increase between 6-7% over the FY15 original budget to $9.0 million in FY16.

- The largest utility franchise in Athens-Clarke County, Georgia Power, has reported receipts from their franchise fee payment for FY15 of $5.8 million, 9% more than the FY14 payment. This budget includes an estimate of $5.9 million from Georgia Power for FY16. Walton and Jackson EMC franchise payments for FY15 were also above budget estimates. The franchise payments from the EMCs are estimated to be $850,000 in FY16.

- Franchise fee collections in FY16 from Charter Cable are estimated to be $1.1 million and for telephone (AT&T) are estimated to be $500,000, both slightly more than currently budgeted.

- Georgia Natural Gas receipts are estimated to generate $640,000, a slight increase over FY15.

c. Based on the current year's collections, the Financial Institutions Tax is projected to be $300,000 in FY16, an increase of $25,000 over the FY15 estimate.

d. The Real Estate Transfer Tax is projected to be $165,000 in FY16, the same as FY15.

e. Intangible Recording Taxes are estimated to generate $600,000 in FY16, consistent with current years to date collections.

f. Excise tax revenues are estimated to increase about 2% to almost $2.9 million in FY16. Excise taxes on beer, wine, and liquor are estimated to generate $2.3 million. The excise tax on mixed drinks and rental motor vehicles are anticipated to generate $460,000 and $170,000 respectively in FY16.

g. Insurance Premium Taxes are anticipated to be $6.4 million in FY16, an increase of 3% over the FY15 Budget.

4. Licenses and Permits – The FY16 Budget includes an estimate of $1.5 million from license fees for alcohol beverage establishments, up slightly over the FY15 Budget. This amount is based on the 325 establishments licensed in 2015 and anticipates no change to the license fees.

5. Intergovernmental Revenues - Total Intergovernmental Revenue is projected to be $948,000 in FY16. Grants from the State that supplement the cost to house inmates at the Corrections Institution will contribute $760,000 in FY16 based on the current daily reimbursement rate of $20 per inmate. Payment In Lieu Of Taxes (PILOT) revenues from the Athens Housing Authority are estimated to be $100,000 in FY16. All other Intergovernmental Revenues are anticipated to remain at the same level in FY16.

6. Charges for Services – This Budget reflects an increase of $589,000 in Charges for Services revenue to an estimate of $11.7 million in FY16.

a. Based on the current cost allocation plan, total overhead charges for services provided by the General Fund to Enterprise Funds will be $2.2 million.

b. Sheriff's Fees in the FY16 Budget reflect the revenue collected by the Sheriff's Office under Georgia law and added revenue collected for housing inmates that have not been transferred to the State Correctional System. The estimate for Sheriff's Fees in FY16 is $300,000.

c. Fees and recording costs in FY16 for Superior Court ($400,000), Magistrate Court ($330,000) and Probate Court ($125,000) are anticipated to be similar to the FY15 levels.

d. Parking fee revenue in the downtown district continues to show increases and is projected to be $2.5 million in FY16 based on estimates provided by the Athens Downtown Development Authority (ADDA), which manages downtown parking. This program includes parking fees and charges from the operations of the Washington Street Building, the College Avenue Parking Deck, metered parking, and parking lots (parking fine revenues in the downtown district, estimated at $447,000 in FY16, are accounted for in the Fine and Forfeiture section of the Budget).

e. The School District will contribute $315,000 for the Police Department to continue the School Resource Officers Program in FY16.

f. Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $1.7 million in FY16, similar to FY15.

g. Based on the current fee rates, Leisure Services programs are estimated to generate revenue of $994,000 in FY16, reflecting a 3% increase over the FY15 Budget in program and rental volumes.

h. This Budget includes revenue of $100,000 to continue an agreement with UGA Police Department for shared operating expenses of the Police Department's Computer Aided Dispatch/Records Management System.

i. Similar to FY15, this Budget includes "host fee" revenue estimated at $132,000 from the Landfill Fund to compensate ACCUG for the impact of serving as the location of the landfill site. Oglethorpe County receives this fee when landfill operations are located in their jurisdiction.

j. The FY16 Budget includes $650,000 for probation fees based on current collections. This budget also includes an increase of $142,800 in revenue from the in-house drug testing program. Previously, this program operated under State Court in the Special Programs Fund. At the request of the courts, the FY16 Budget shifts the revenues and expenses for this program to the Probation Office within the General Fund.

k. Based on the current resident population at the Diversion Center, the FY16 estimate for resident fees is $230,000, $30,000 more than the FY15 budget.

7. Fines & Forfeitures - Total revenues from fines are estimated to be $3.5 million in FY16, a slight increase from an estimate of $3.4 million in the FY15 Budget.

a. Revenue from the Municipal Court is projected to be roughly $2.5 million in FY16. Revenues from the Superior, State, Magistrate, and Juvenile Courts are anticipated to remain stable in FY16.

b. Based on the current level of receipts, parking fines collected by ADDA in the downtown district are projected to be $447,000 during FY16, a decrease of $91,000 from the FY15 Budget.

8. Interest Revenues – For FY16, interest revenues are projected to be $100,000 based on current short-term interest rates.

9. Other Financing Sources – The Budget includes $35,000 collected by the Sheriff's Department for reporting information to the Social Security Administration during the year and $31,000 from the Hotel/Motel Tax Special Revenue Fund.

10. Use of Fund Balance for Operations – This Budget includes the appropriation of $1.5 million from the balance at the end of FY14. This is an increase of $300,000 over the $1.2 million budgeted for in FY15. This use of "one time" funding to support the operating budget is not consistent with the Fiscal Policies and is not sustainable for the long term.

B. General Fund Expenditures for Current Services and Proposed Reductions

Total Operating Expenditures to maintain the level of current services will be $111.7 million in FY16. This includes limited increases to a few departments to maintain the current level of services.

Nineteen of thirty-four departments submitted operating budgets for FY16 that were the same or less than their FY16 target budget. The Budget includes $100,000 in increases over target budgets to fund current services. Most of this increase ($50,000) has been added to the Computer Information Services Department to fund current system software maintenance contracts.

There are no reductions to current services or programs planned for in FY16.

VII. General Fund Budget for New Initiatives and SPLOST Impacts

This Budget includes additional funding for a limited number of new initiatives for FY16. The FY16 Budget includes operating expenses for SPLOST projects that will begin operations in FY16 or FY17.

A. Increase in Operating Expenditures for New Initiatives - General Fund Departments requested $1.7 million in FY16 for operating expenditures for new initiatives or new programming. This Budget includes $633,000 for new initiatives. Some of the major new initiatives include:

1. Transit - Expansion of Services to Sunday – The FY16 Budget includes Transit funding for a pilot program to expand fixed route and demand response service to a level currently offered on Saturdays from approximately 8 a.m. to 10 p.m. This Budget includes $293,000 in additional General Fund Support, along with $71,000 of anticipated farebox revenue, to cover the expense ($364,000) for the pilot program.

2. Police - On Officer Camera Program – This Budget includes $50,000 in additional operating expenditures and $50,000 in added capital funding to support the on-officer camera program launched in FY15. The operating expenses will fund annual data storage and maintenance for the 142 officer-worn cameras. The capital funding will provide a source for future replacements of cameras.

3. Manager's Office - National Citizen Survey (NCS) – This Budget includes $15,000 to participate in the NCS program to gather citizen opinions across a wide range of community liveability issues in order to strengthen service delivery, strategic planning and budgeting.

4. Superior Court - Operating Funding for Additional Superior Court Judge – For FY16, the State has approved an additional Superior Court Judge position for the Western Judicial Circuit (which includes Athens-Clarke and Oconee Counties) to take office April 1, 2016. The Budget includes $51,300 of funding to cover three months cost for this additional Judgeship.

5. Human Resources – Employee Tuition Assistance Program – This budget includes $65,000 to fund an employee tuition assistance program to enhance career training. The program will be developed for implementation in FY16.

6. Planning – Additional Planner Position ($60,000) - This position is to support special work programs, as well as ongoing planning projects.

7. Transportation and Public Works – Neighborhood requests for additional street lighting ($20,000). Provides funding to address citizen requests for additional street lights in neighborhoods.

B. Increases in Operating Expenditures Related to SPLOST Projects - General Fund departments requested $1.3 million in FY16 for SPLOST project operating expenditures. This Budget includes the following additions totaling $675,000.

1. Sheriff/Central Services - Jail Expansion – The Sheriff's Office requested 11 full-time positions for FY16 to staff and maintain the new Jail expected to be in operation in the Fall of 2015. This Budget includes five additional positions for nine months ($214,000), in addition to the 15 positions approved in FY14 and FY15. The Central Services Department Budget includes funding for one additional position and additional operating expenses ($122,000) for nine months to maintain the new Jail facility (increasing from approximately 115,000 sq. feet to 208,000 sq. feet). This is an addition to the three positions approved in FY15. Finally, $290,000 was added to fund a full year for the eleven positions approved in FY15 but only funded for six months.

2. Courts/Computer Information System - The FY16 Budget includes $20,000 for a partial year funding for software maintenance expenses for the improved integration of information exchanges and communications between the Judiciary and Public Safety agencies.

3. Central Services – The FY16 General Fund Budget includes an increase of $18,000 to fund facility maintenance or landscape management expenses to support the following SPLOST projects: Greenspace & Conserved Land Management ($5,000), the Ware-Lyndon House Historic Garden ($3,000), and Police Evidence Facility ($5,000) and Animal Shelter Expansion ($5,000).

4. Leisure Services – The FY16 Budget includes $9,000 for the maintenance and support of the following SPLOST projects: Satterfield Park Renovations ($5,000), North Oconee River Greenway and Park ($2,000), Pulaski Creek Greenway & Park ($1,000) and Rails to Trails Network Project ($1,000).

VIII. General Fund Expenditures by Classification

A. General Fund Expenditures by Classification - General Fund operating expenditures including SPLOST Initiatives are projected to be $113.3 million in FY16.

1. Salaries and Benefits are projected to be $78.7 million or $2.1 million more than FY15. Salaries and Benefits expenses are 69.5% of the total General Fund Operating Budget.

2. Operating Expenditures, including transfers out and debt service, for FY16 will be $28.5 million. These expenditures represent 25.2% of the total General Fund Operating Budget.

3. Independent Agencies are allocated $5.0 million, $54,000 more than the FY15 budget. In total, the Independent Agency funding level is 4.4% of the total General Fund Operating Budget. Additional information about the funding for Independent Agencies is provided in Section F of this document. Included in this allocation is $ 1,545,735 for indigent defense services, based on the estimated FY16 contract amount approved by the Mayor and Commission on May 5, 2015.

4. An Operating Contingency appropriation of $1,000,000 is included to provide for unanticipated expenditures in FY16, the same level as FY15. The amount is less than 1% of the total General Fund Budget.

IX. Changes to Employee Compensation for FY16

A. The FY16 Budget includes $1.9 million across all funds ($1.5 million in the General Fund and $400,000 in all other funds) for increases in compensation and related benefits.

B. The FY16 increase in funding is included to maintain the ability to recruit and retain employees. This 2.25% increase in the actual salary of all employees whose work performance meets or exceeds job requirements is an effort for ACCUG to remain competitive with similar employers in the marketplace.

C. For the FY16 Budget, no funding is included for the Performance Management Program (PMP) component ACCUG's pay plan.

D. This budget includes $120,000 to adjust ACCUG's pay table to maintain competitive starting salaries for newly hired and prospective employees.

X. Employee and Retiree Benefits for FY16

A. Employee Health Insurance Benefits Program - This Budget includes funding of $12.7 million for employee health insurance programs and $4 million for retiree health insurance programs in FY16, similar to the FY15 Budget levels.

In FY16, funding to the Employee Health Insurance Fund for active employees remains stable, allowing continuation of the two health plans (Conventional POS and Consumer Healthy Solutions/HSA). An additional Consumer Healthy Solutions Plan (a high deductible plan) with a Health Savings Account, for those employees desiring a less comprehensive option, will be available in FY16. The POS Traditional plan will only be offered to those currently enrolled in this plan and will not be available after June 30, 2016. Employee premiums for individual coverage are increasing between 6% - 9% for the two plans; however, the new Consumer Healthy Solutions plan provides premiums 33% lower than current plan options. ACCUG's overall employer contribution will remain the same in FY16 ($7.6 million) with $6.1 million ($4.4 million from the General Fund) coming from current contributions and $1.5 million utilizing funds from the available balance in the employee health insurance fund.

The FY16 funding for the Retiree Health Insurance Program will remain the same as FY15 - $3.8 million across all funds ($2.8 million from the General Fund). The FY16 Budget continues the current funding level ($170/month/retiree) for the Health Reimbursement Arrangement (HRA) accounts for retirees 65 and older. A total of $1.0 million is budgeted to cover the $170/month Post-65 Retiree HRA contributions, $400,000 for Post-65 "doughnut hole" coverage funding and the remaining balance ($2.4 million) to pay for Pre-65 claims and administration expenses. Approximately, 210 retirees are pre-65 and 335 are post-65.

B. Pension Program – Based on current benefits, ACCUG's contribution to the Pension Program for FY16 will be $9.8 million, with $8.8 million coming from current contributions and $1 million from accumulated credits in the Pension program.

XI. Additional Positions and Other Personnel Changes

Departments requested 34 additional full-time positions for FY16. This Budget includes nine additional positions for the upcoming year. Based on this Budget, the number of full-time positions will remain under 14 per thousand of ACC population.

A. Additional Full-Time Positions – This Budget will add nine full-time positions during FY16.

1. Sheriff – Five (5) additional positions at the Jail for the last nine months of FY16. These positions will provide security and support, along with 15 positions added in FY14 and FY15, at the new expanded jail anticipated to begin operations in Fall of 2015.

2. Central Services – The Budget adds one position for maintenance and support at the new Jail for the last nine months of FY16. Three positions were added in FY15 for maintenance and support at the Jail.

3. Transit – This Budget includes one additional full time position in Transit to support the Sunday bus service pilot program.

4. Planning – This Budget adds one full-time planner position to support special and ongoing work programs within the Planning Department.

5. Superior Court – This Budget increases a current part-time case manager for the Treatment and Accountability Court to full-time. Half of the cost of this position is anticipated to come from grant funding.

XII. Enterprise Funds

A. Airport

1. Total revenue estimated by the Department for FY16 is $2.6 million. Sales of fuel will generate revenues of $2.0 million, down from $2.4 million in FY15. Rents and other operating revenues are estimated to generate $500,000 in FY16, up from $480,000 in FY15. For FY16, the General Fund will provide a subsidy of $194,400, 2% more than FY15. Operating expenses for the Airport in FY16 will total about $2.7 million, $1.3 million for the purchase of fuel and $1.4 million for operating expenses, including depreciation.

2. No significant changes in Airport services are planned for FY16.

B. Transit

1. Total revenue of $5.9 million is projected for FY16. Federal funding is estimated to be $2.0 million in FY16, slightly more than FY15. Fare box revenue ($646,000) and the contribution from UGA ($733,000) will provide $1.4 million, approximately $100,000 less than FY15 due to an estimated decline in ridership of 5%-6%. The General Fund contribution to the Transit Enterprise Fund for current services will be $2.0 million in FY16, an increase over the FY15 level of $1.9 million.

2. The FY16 Budget includes a pilot program to expand Transit services to Sundays. This service is anticipated to cost $364,000 and generate $71,000 in additional farebox revenues, with the balance ($293,000) coming from General Fund support. Total General Fund support for FY16 will increase to $2.3 million with the implementation of the pilot program.

C. Landfill

1. Revenue for the Landfill Enterprise Fund is projected to be $3.3 million, an increase of $100,000 from the FY15 Budget. The current $42/ton fee adopted in FY09 will continue in FY16. Based on current waste flow, the FY16 estimate is 65,000 tons, a slight increase over the FY15 level. The FY16 Budget includes $250,000 in revenues from the Recovered Materials Processing Facility and $190,000 from the Waste Minimization Fee, similar to FY15. Expenses for the Landfill Fund in FY16 are projected to be $4.1 million, a slight increase over the FY15 Budget. Tonnage at the Landfill has declined over the past several years from 85,000 tons in FY08.

2. The FY16 Budget includes a full year of operating support for the new Center for Hard to Recycle Materials (CHaRM) opening in FY16. All other landfill services are anticipated to remain at current levels.

D. Solid Waste

1. During FY15, the Solid Waste Department converted to an automated collection process. As a result of this change, eight vacant positions were eliminated and the Operating Budget was reduced from $3.6 million to $3.2 million in FY16.

2. In FY16, Solid Waste fees for residential and commercial services will remain at the current rates and are expected to generate revenue of $3.6 million, similar to FY15. This level of revenue is sufficient to cover estimated operating expenses of $3.2 million and partially fund annual capital replacement expenses.

E. Water and Sewer

1. Based on estimates from the department, Water and Sewer operating revenues for FY16 will total $48.7 million based on water and sewer rates adopted with the FY16 Budget. On May 4, 2010, the Mayor and Commission accepted the six-year Rate Adjustment Component of the 2010 Update to the Financial Element of the Public Utilities Department Service Delivery Plan. This Update included proposed rate adjustments through FY16.

2. FY16 Revenues for the Public Utilities Department reflect rate increases as accepted by the Mayor and Commission through the Service Delivery Plan in May 2010. The FY16 rates include planned increases to the water base rate and sewer unit charge, however, they do not increase the monthly service fee for the second consecutive year. The FY16 Budgeted revenues will continue to fund operations, fully fund all annual debt service expenses and meets all bond debt service coverage ratio requirements. The monthly impact on a water and sewer bill for an ACCUG residential customer equates to an increase of approximately $4.07 per month. This rate is based on a winter average of 3,500 gallons per month (median winter average for a single family residential customer) and an actual monthly water usage of 5,000 gallons, utilizing the proposed base rate of $ 5.09/1000 gallons for water and $5.56/1,000 gallons for sewer. If the typical residential customer uses water only, the proposed increase equates to an increase of approximately $1.57 per month.

3. The adjusted fees for water and sewer services will become effective on July 1, 2015.

4. The FY16 Operating Budget is estimated to be $43.9 million, a slight increase over the FY15 Budget, and fully funds all operating and debt service expenses.

F. Storm Water Utility

1. For FY16 total revenue for this utility will be approximately $3.6 million, similar to FY15. The average homeowner in ACC will continue to pay about $10 per quarter for this service. The proceeds from this fee will fund operating expenses of $3.5 million and future capital improvements to the storm water system. No significant changes in this service are planned for FY16.

XIII. Special Revenue Funds

A. Hotel-Motel Special Revenue Fund

1. Receipts from this $0.07 tax are estimated to be $2.5 million in FY16, an increase over the current year projection of $2.3 million.

The FY16 Budget appropriates $0.06 of the $0.07 tax collected to fund the Classic Center ($1,357,250) and the Convention & Visitors Bureau ($785,500).

The remaining $0.01 of the tax collected in FY16 ($357,250) will be used as follows:

Community Events Programs with ADDA	$60,000
Mayor's Community Improvement Program	20,000
Tourism Improvement Activities	25,000
Athens Heritage Foundation Request for Insurance of Lyndon House Exhibits	1,200
Economic Development Department-Operating	112,200
Community Events Programs-Capital	30,000
College Avenue Parking Deck-Capital	40,000
Transfer to General Fund Operating Budget	31,000
Contingency	37,850
Total	$357,250

2. Available fund balance from prior years of $145,000 will be transferred from the Hotel/Motel fund to the General Capital Projects Fund in FY16 to support traffic calming and pedestrian safety capital projects.

B. Community Development Block Grant (CDBG) Special Revenue Fund

1. The U.S. Department of Housing and Urban Development (HUD) appropriation for the CDBG program for FY16 is $1,208,687, down 5% from the FY15 award of $1,269,701.

2. Based on the 2015 Action Plan (as approved by the Mayor and Commission on April 7, 2015) CDBG funds will be expended as follows:

Public Services	$181,303
Neighborhood Revitalization and Economic Development	76,286
Affordable Housing	709,361
Administration & Planning	241,737
Total	$1,208,687

C. HOME Special Revenue Fund

1. The HUD appropriation for the HOME program for FY16 is $362,341, up from $244,250 awarded in FY15.

2. Based on the Action Plan, approved by the Mayor and Commission on April 7, 2015, FY16 HOME funds will be used for the following activities:

Affordable Housing Construction	$326,107
Administration	36,234
Total	$362,341

D. Building Inspection Special Revenue Fund

1. Over the last couple of years, building activity and related revenues have shown steady improvement from the lowest point in 2010. The FY16 Budget estimates $800,000 in revenues based on anticipated building activity, a little less than the FY15 original budget. The FY16 Budget anticipates no General Fund support, but plans the use of $49,000 in

accumulated fund balance from the Building Inspection Special Revenue Fund to cover operating expenses of $849,000 in FY16.

E. Grants Special Revenue Fund

1. Total ongoing operating grants are projected to be approximately $1.1 million in FY16.

2. The Drug Task Force Grant is a Georgia Criminal Justice Coordinating Council grant that funds $140,000 of the operating expenses for the Police Department's Drug Task Force Unit. In addition, the Police Department's General Fund budget includes $305,000 for Drug Task Force operations in FY16.

3. This fund also includes two transportation/transit planning grants totaling $862,000 that are managed by the Planning Department. The Federal government provides 80% and the remaining 20% is locally funded for the larger grant. This grant provides funding for the regional transportation planning group (MACORTS). For FY16, the General Fund match portion is estimated to be $76,700. The other governments participating in MACORTS will also provide a local match. A second grant that provides transit planning will require a 10% local grant match of $9,500 for FY16, similar to FY15.

4. The FY16 Budget includes an ongoing grant from the State Department of Transportation to use inmate labor to pick up litter on state owned roadways in ACC. This grant funds one Corrections Officer position, a local cash match is not required. In FY16, this grant will provide $63,000.

F. Corrections and Sheriff's Inmate Special Revenue Funds

The revenues from these funds are primarily generated from commissary concessions at the Correctional Institution and Jail. This revenue is then used for the support of the inmates. During FY16, the Corrections Fund will generate about $15,000 and the Sheriff's Inmate Fund about $70,000.

G. Special Programs Special Revenue Fund

The Special Programs Fund tracks revenues and expenditures of programs and activities that are accounted for separately due to legal restrictions or management direction. The FY16 Budget includes the following programs:

1. Victim Assistance Program – State law allows a 5% addition to certain fines to provide resources used to support victim assistance services. For FY16, this revenue source will generate approximately $200,000, similar to FY15. Consistent with State law, these monies will be used to fund: 1) three full-time positions, two in the District Attorney's Office and one in the Solicitor-General's office; 2) a salary supplement for a state paid position in the District Attorney's Office; 3) translation services for victims requesting temporary protective orders in Superior Court; and 4) $26,000 for Project Safe.

2. Law Library – The Superior Court authorizes the fee of $5.00/case collected as part of certain fines. For FY16, total revenue is estimated to be $130,000, sufficient to cover estimated expense of the Law Library of $112,300 in FY16.

3. Police Training Initiative – Similar to past years, $40,300 has been set aside from the General Fund to improve and enhance Police Department training programs.

4. Superior Court Felony Drug Court – This program is projected to cost $149,400 in FY16. Funding for the program will come from participant fees and the Drug, Alcohol Treatment, and Education (DATE) funds.

5. State Court DUI/Drug Court – This program was initiated with grant funding in FY05. This program is projected to cost $382,300 in FY16, down from $461,000. This reduction is after the transfer of the Drug Testing program to the Probation office in the General Fund, at the request of the courts.

6. Police – Red Light Camera Program and School Bus Stop Arm Violation Program – This budget estimates revenue of $320,000 from fines at the two red light camera locations in Athens-Clarke County. The annual cost of this program, $398,300, includes one position, the operating and maintenance costs for the two current red light camera locations, and operating cost for support of Police mobile laptops. The FY16 Budget includes revenues and expenditures of $90,000 for the School Bus Stop Arm Violation program which began in the spring of 2014 in collaboration with the Clarke County School District.

7. District Attorney – The FY16 Budget reflects Mayor and Commission action in February 2015 to accept transfer of six positions from the State Paid County Reimbursement (SPCR) program and funded through state grants and Oconee County funding. The total for these positions in FY16 is $369,000. These positions are conditional on funding from Oconee County and Athens-Clarke County is not required to cover any of these costs.

H. Supportive Housing Grant Fund

This fund was established to account for a U.S. Department of Housing and Urban Development grant program to provide services to the homeless population. The supportive housing grant has been awarded to Athens-Clarke County annually since FY96. The FY16 Supportive Housing Grant allocation is $400,000.

I. Public Facilities Authority Fund

In FY16, the General Fund will contribute $510,700 for the repayment of debt issued in FY11 for the Jail Advance Housing Facility.

J. Emergency Telephone System (E911) Special Revenue Fund

In compliance with State law, this fund was created to account for revenues and expenditures from the Emergency Telephone Fee (E911) and emergency communications operations. The FY16 Budget will require a transfer of $766,800 (an increase of $15,000 over FY15) from the General Fund to the E911 Special Revenue Fund to provide sufficient funding for the operating expenditures of the Central Communications Division of the Police Department. Revenue from 911 fees in FY16 is estimated to be $1.7 million, similar to FY15. Expenditures for the Central Communications Division are included in the Budget at $2.5 million. The difference between the revenues and transfer from the General Fund and the projected expenditures, $45,000, will be funded with the balance in the E911 fund available from prior years' operations.

XIV. Internal Service Funds

Internal Service Funds support operating departments. These services are: copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect

expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

A. The total operating and capital expense budget for the Internal Service Funds in FY16 will be approximately $21.5 million. This amount is 2% higher than the FY15 Budget and there are no significant changes to internal services.

XV. Use of FY14 Fund Balance and the Operating Reserve in the FY16 Budget

A. At the end of FY14, $6.5 million was available for appropriations in the General Fund or for capital projects funded by the General Fund. Based on the FY16 Budget this balance will be used for the following:

Maintain Operating Reserve at one month (from $9.1 to $9.5 million)	$ 400,000
General Fund FY16 Operating Budget	$1,500,000
Contribution to General Capital Projects Fund	$4,600,000
Total Appropriations	$6,500,000

XVI. Summary of FY16 Capital Budget and CIP

In the General Capital Projects Fund, a total of $5.1 million is included for capital projects in FY16. Current Services (CS) projects for FY16 total $4.13 million. FY16 Additions & Improvement (A&I) projects total $973,800. Over the 5 year CIP period, a total of $18.2 million has been included. Government-wide, a total of $14.6 million has been included for capital projects in FY16.

More detailed information on the Capital Budget and CIP can be found in Section D of this document.

A. Major FY16 Capital Projects:

General Fund Projects:

1. Central Services - Facilities Life Cycle Maintenance Program (D-42) The FY16 funding amount is $950,000. This project provides resources to maintain the components of the buildings used for governmental services.

2. Transportation and Public Works – $650,000 is included to provide resources for the maintenance and repair of approximately 1,200 lane miles of arterial, collector and local roads in Athens-Clarke County. See project D-57 for more information.

3. Computer Information Services - $600,000 is appropriated to replace equipment and software throughout the government based on the Strategic Automation Plan. See project D-23 for more information.

4. Leisure Services - $275,000 is included in FY16 to maintain facilities and equipment throughout the Leisure Services Department in a safe and operational condition. See D-46 for more information.

5. Fire Department – Replace Ladder Truck estimated to cost $1,000,000 with funding spread over a five year period. The FY16 Budget includes $200,000 for the final (fifth)

year of funding for the purchase of this equipment. See project D-25 for more information.

6. Transportation and Public Works - $180,000 is included in FY16 to fund pedestrian and bicycle safety projects, as well as traffic calming improvements throughout Athens-Clarke County. See D-96 for more information.

Projects in Other Funds:

7. Solid Waste – The FY16 Budget includes capital funding of $290,000 in the Solid Waste Enterprise Fund to cover remaining costs from the implementation of an automated collection fleet implemented in FY15 (D-123). This is the second of three years planned to fund the remaining costs of $870,000.

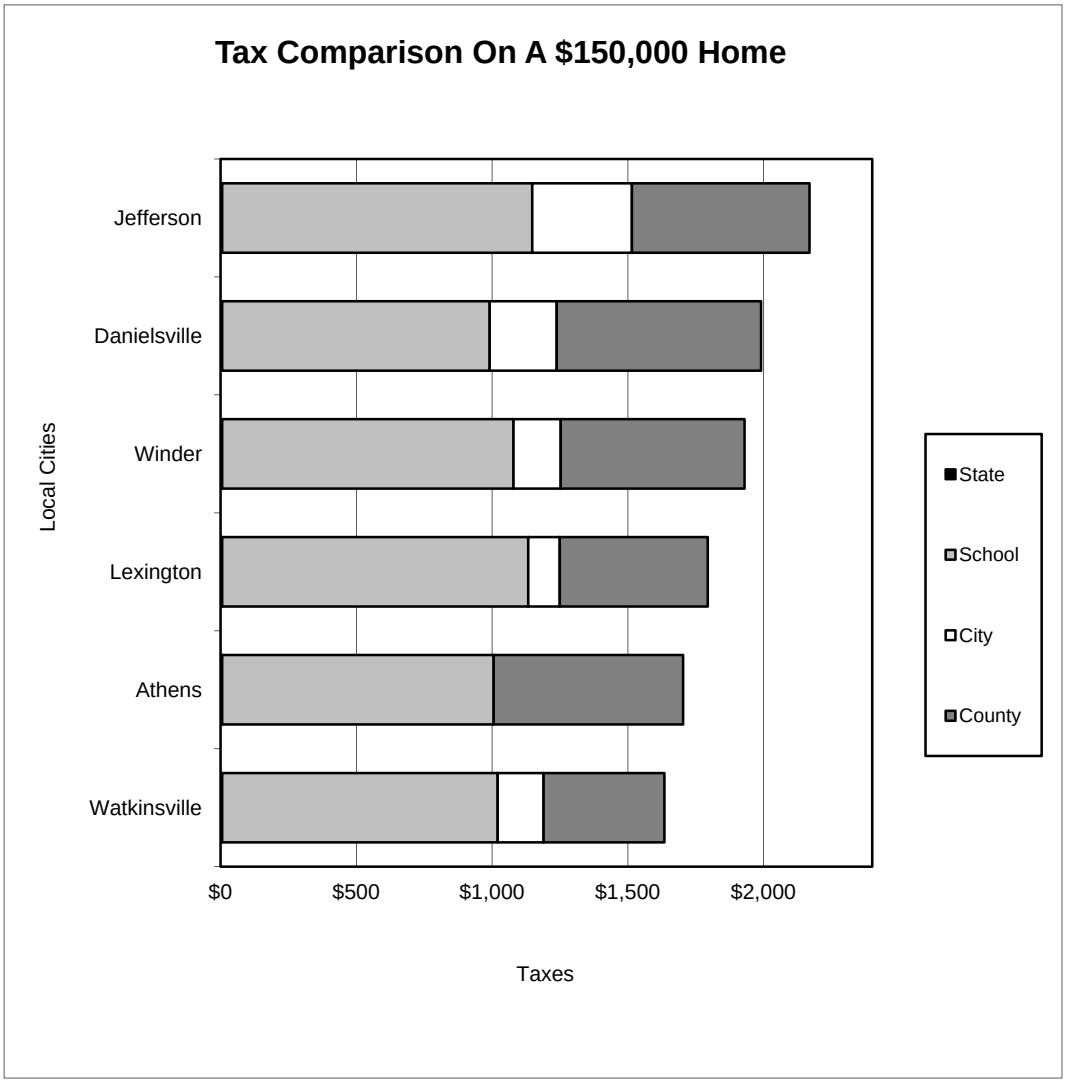
8. Public Utilities – The Water and Sewer Fund Capital Budget for FY16 includes $1,867,300 for ongoing equipment and facilities replacement program (D-124); $632,700 to rehabilitate and replace sewer lines (D-126). The Capital Program for FY16 also includes three projects (D-125, D-127, and D-130) totaling $1.5 million to fund infrastructure additions and improvements projects completed by employees of the Public Utilities Department.

9. Transportation and Public Works –The FY16 Budget includes $1.2 million in the Storm Water Utility Enterprise Fund to continue implementation of storm water improvement projects identified in the current Areawide Stormwater Master Plan (D-40).

XVII. ACC Property Taxes and Homestead Exemption Compared to Local Area Counties and Similar Size Georgia Communities

A. An annual study reports that in 2014 Athens-Clarke County continues to compare favorably with other Northeast Georgia governments and other similar size counties in Georgia when comparing property taxes for a home with a $150,000 market value. The $10,000 Athens-Clarke County homestead exemption is higher than the other surrounding counties in Northeast Georgia and only one of the other comparable counties in the State is higher.

B. The current tax rate for a $150,000 home shows that Athens-Clarke County property taxes for government services and schools in 2014 is the second lowest compared to local area cities and counties.

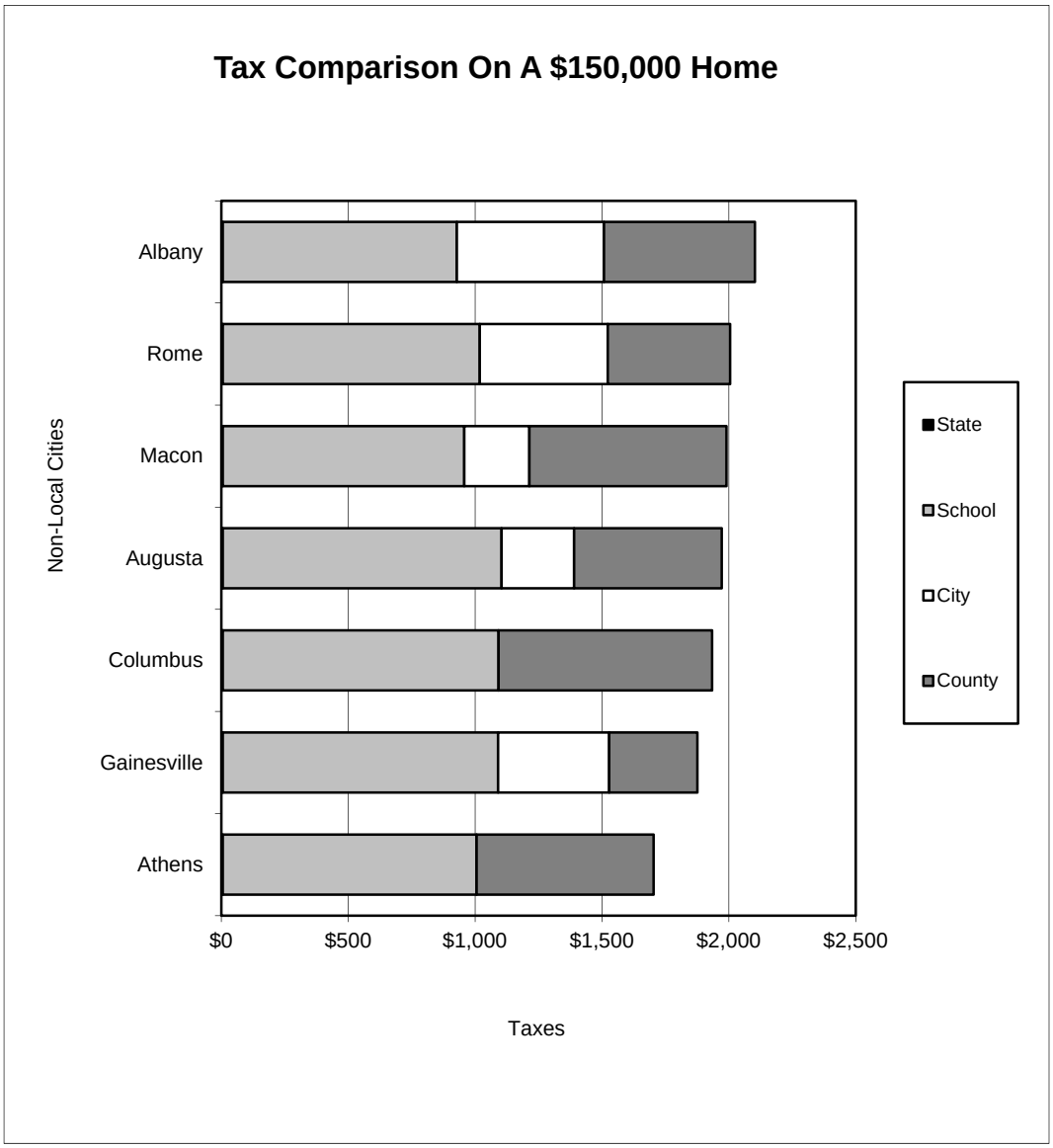


LOCAL CITIES & COUNTIES

	Athens-Clarke	Danielsville Madison	Jefferson Jackson	Lexington Oglethorpe	Winder Barrow	Watkinsville Oconee
MILLAGE RATES BY COUNTY:						
State	0.100	0.100	0.100	0.100	0.100	0.100
School & Bond	20.000	16.990	19.557	19.384	18.500	17.500
City	0.000	4.250	6.326	2.000	3.000	2.914
County & Bond	13.950	12.981	11.280	9.400	11.672	7.666
Total	34.050	34.321	37.263	30.884	33.272	28.180
ASSESSED VALUE CALCULATION:						
Market Value	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000
Assessed (40%)	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000
STANDARD HOMESTEAD EXEMPTIONS: (a)						
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000
School	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
City	$0	$2,000	$2,000	$2,000	$2,000	$2,000
County	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
TAX CALCULATION ON A $150,000 HOME:						
State	5.80	5.80	5.80	5.80	5.80	5.80
School	1,000.00	985.42	1,142.00	1,127.25	1,073.00	1,015.00
City	0.00	246.50	366.91	116.00	174.00	169.01
County	697.50	752.90	654.24	545.20	676.98	444.63
Total	$1,703.30	$1,990.62	$2,168.95	$1,794.25	$1,929.78	$1,634.44
Average	$1,870.22					

(a) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

C. A comparison of 2014 property taxes for similar size cities/counties in Georgia shows that Athens-Clarke County property taxes are lower than the other cities/counties surveyed.



FY16 BUDGET SUMMARY

NON LOCAL COUNTIES OF COMPARABLE SIZE

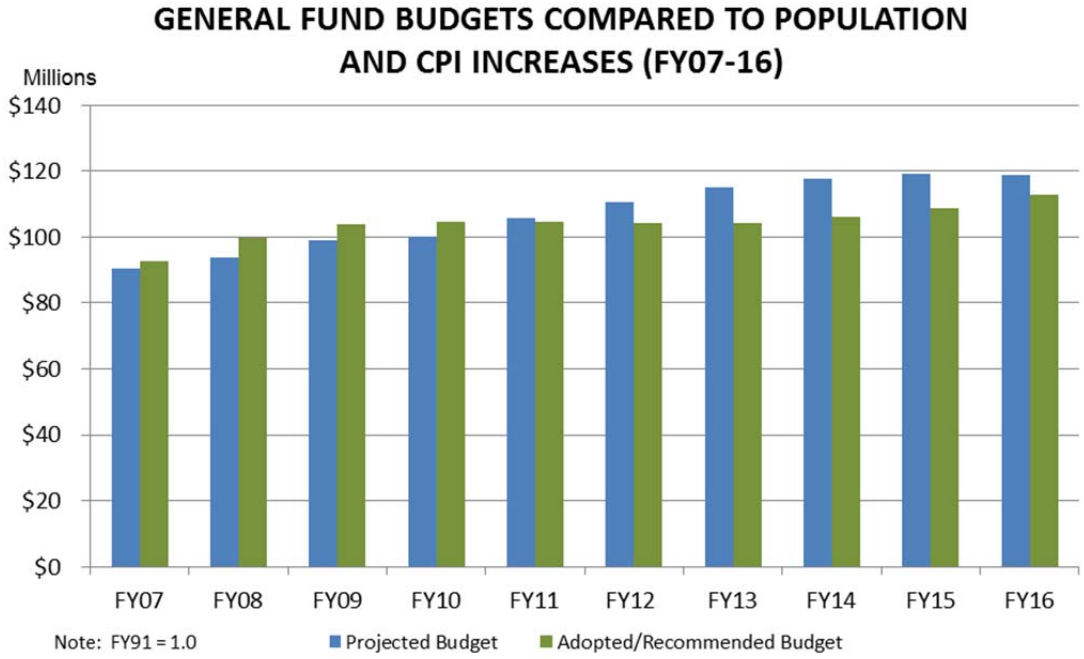
	Athens-Clarke	Macon Bibb	Columbus Muscogee	Albany Dougherty	Augusta Richmond	Rome Floyd	Gainesville Hall	
MILLAGE RATES BY COUNTY:								
State	0.100	0.100	0.100	0.100	0.100	0.100	0.100	
School & Bond	20.000	17.945	23.370	18.445	19.972	17.450	18.700	(a)
City	0.000	4.850	0.000	9.990	5.200	8.700	7.550	(a)
County & Bond	13.950	14.652	17.880	11.894	10.569	8.767	5.989	
Total	34.050	37.547	41.350	40.429	35.841	35.017	32.339	
ASSESSED VALUE CALCULATION:								
Market Value	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	
Assessed (40%)	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000	$60,000	
STANDARD HOMESTEAD EXEMPTIONS: (b)								
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	
School	$10,000	$7,000	$13,500	$10,000	$5,000	$2,000	$2,000	
City	$0	$7,000	$13,500	$2,000	$5,000	$2,000	$2,000	
County	$10,000	$7,000	$13,500	$10,000	$5,000	$5,000	$2,000	
TAX CALCULATION ON A $150,000 HOME:								
State	5.80	5.80	5.80	5.80	5.80	5.80	5.80	
School	1,000.00	951.09	1,086.71	922.25	1,098.46	1,012.10	1,084.60	
City	0.00	257.05	0.00	579.42	286.00	504.60	437.90	
County	697.50	776.56	840.87	594.70	581.30	482.19	347.36	
Total	$1,703.30	$1,990.50	$1,933.38	$2,102.17	$1,971.56	$2,004.69	$1,875.66	
Average	$1,940.18							

(a) The City of Gainesville taxes on 100% valuation. The mill levy has been adjusted to reflect a 40% valuation to compare with other counties.

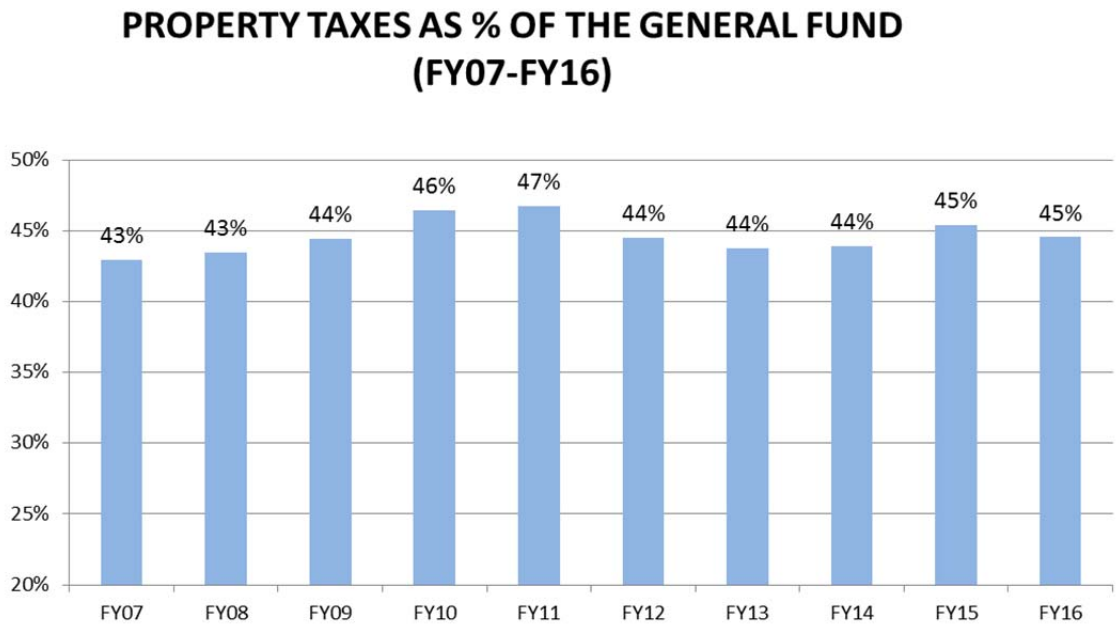
(b) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

XVIII. Budget History and Trends

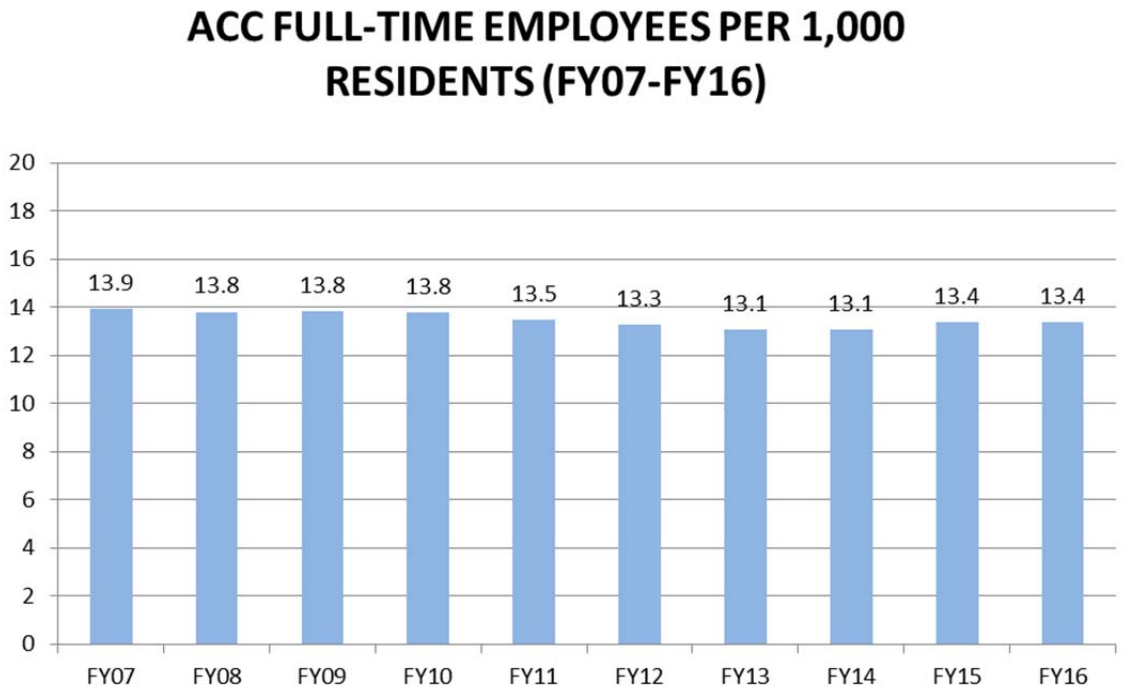
The FY16 General Fund Operating Budget is $113.3 million, 4.2% higher than the FY15 Budget. Over the last five budget years, the General Fund Operating Budget has grown at a rate lower than the combined annual change of the Consumer Price Index (CPI) and population, as shown in the graph below.



A. In FY16, Property Tax Revenue is projected to be 45% of the Total General Fund Budget. The graph below shows that property taxes as a percentage of General Fund Revenues have ranged from 43% to 47% since FY07. The FY16 Budget continues the careful balance of General Fund Revenues from Property Taxes (45%), Sales Taxes (20%), and other General Fund sources (35%).



B. For FY16, the number of full-time employees compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This Budget is based on 1,619 full-time authorized positions, an increase of one position compared to the current FY15 authorized level.



AIRPORT

MISSION

To provide safe and efficient air transportation services for commercial and general aviation users by combining principles of safety, service, and appearance with effective management to generate progressive development. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

GOALS

- To maintain modern and technologically up-to-date airport facilities and infrastructure.
- To strive for airport financial self-sufficiency.
- To foster a work environment that leads to high employee morale.
- To secure a new commercial airline.

OBJECTIVES

- Meet with the Airport Authority monthly to coordinate airport operations.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet monthly with the Operations Supervisor and Business Coordinator to review the airport financial and operational status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.
- Work with the Airport Authority, consultants, and ACC to secure a new airline.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Percent change in airline annual passengers	-43%	-.01%	+43%	+41%	+68%
Annual passenger count for airline and charter flights combined.	2,892	2,854	4,076	3,063	5,150
Percent change in annual AVGAS sold.	0%	5%	8%	+12%	+16%
Percent change in annual jet fuel sold.	0%	5%	4%	-2%	+11%
Margin met on AVGAS and jet fuel sales	100%	95%	100%	100%	100%
Percent change in total annual aircraft flights.	0%	0%	43%	0%	0%
Percent of total FAA and TSA inspections passed	100%	100%	100%	100%	100%
Percent of rents and fees collected on time.	99%	98%	98%	98%	98%

AIRPORT

BUDGET HIGHLIGHTS

The Airport Enterprise Fund earns revenues primarily through fuel sales and leasing space. In FY16, fuels sales are projected to generate a gross margin of $613,400 while leases are projected to generate $410,000 of revenue. Other miscellaneous revenues for FY16 are estimated to total $93,400. In total, net revenues projected for FY16 are $1.3 million – about $60,000 more than the FY15 Budget.

Net expenses in the FY16 Budget are $1.56 million ($72,000 more than the FY15 Budget).

In order to fully cover the operating expenses for the Airport, the FY16 Budget includes General Fund support of $194,400 which represents a slight increase from the FY15 level of $190,600.

The Airport continues to work towards securing a new commercial airline service. In addition to benefitting the community, a commercial airline service could generate additional revenue for the Airport through increased fuel sales and lease income.

The runway extension project, expected to be completed in August 2015, will enhance the safety and accessibility of Ben Epps Airport by enabling planes to take off and land at heavier weights (additional cargo, passengers, and/or fuel). This improvement is expected to have a positive impact on Airport revenues.

CAPITAL BUDGET

D-41	Airport Facilities Life Cycle Program	$25,000
D-55	Local Match for Airport Capital Grants	$50,000
D-100	Rehabilitation of Maintenance Hangar	$100,000

AIRPORT

REVENUE and EXPENDITURE BUDGET

Airport						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,720.7	$2,840.3	$2,411.7	$2,411.7	$2,411.7	($428.6)	-15.1%
Other	$0.1	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$190.6	$190.6	$194.4	$194.4	$194.4	$3.8	2.0%
Total Revenues	$2,911.4	$3,030.9	$2,606.1	$2,606.1	$2,606.1	($424.8)	-14.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$531.0	$540.4	$573.9	$567.2	$569.0	$28.6	5.3%
Operating	$2,524.1	$2,651.4	$2,178.3	$2,173.3	$2,173.3	($478.1)	-18.0%
Total Expenditures	$3,055.1	$3,191.8	$2,752.2	$2,740.5	$2,742.3	($449.5)	-14.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$247.1	$231.6	$239.8	$239.8	$240.3	$8.7	3.8%
Airport Services	$2,088.5	$2,218.2	$1,764.5	$1,759.5	$1,760.8	($457.4)	-20.6%
Airport Maintenance	$134.4	$157.6	$157.6	$157.6	$157.6	$0.0	0.0%
Other Gen Admin/Debt Svc.	$585.1	$584.4	$590.3	$583.6	$583.6	($0.8)	-0.1%
Total Expenditures	$3,055.1	$3,191.8	$2,752.2	$2,740.5	$2,742.3	($449.5)	-14.1%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Airport	7	7	7	7	7	0

ATTORNEY

MISSION & GOALS

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including prosecuting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with appropriate law.

OBJECTIVES

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.

- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.

- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.

- Continue to assist departments and offices in responding to an increasing number of Open Records Act requests, under the Open Records Act.

- Continue to work with the Economic Development Department.

- Continue "quality of life" ordinance enforcement and regulatory and administrative support for alcoholic beverages, taxicabs and red light camera and school bus stop arm camera programs.

- Continue to supply support for enterprise fund activities, such as Public Utilities, Airport, Transit and Stormwater Utility.

- Assist the Human Resources Department with ongoing personnel issues, policy development and claims management.

ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Ordinances / Resolutions / Policies/ Legislation Drawn	115	121	90	115	51
Municipal Court Cases	534	305	310	375	306
Red Light Camera/School Bus Arm Cases	2,855	2,892	5,496[1]	4,035	4,400
Cases in Superior/State/Federal/Appellate Courts	35	24	21	25	18
Information / Litigation Files Opened / Legal Opinions	42	39	23	30	28
Contracts / Deeds / Drawn / Approved as to Form	217	219	254	220	252
Nuisance Abatement Cases	39	23	18	25	13

[1]Note: The increase in the number of actual FY14 cases is due to the installation of the Red Light Camera on Gaines School Road, and the implementation of the new School Bus Stop Arm Camera Program.

BUDGET HIGHLIGHTS

There are no major changes for the Attorney's Office Budget in FY16.

REVENUE and EXPENDITURE BUDGET

Office of the Attorney						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$556.9	$562.1	$582.9	$582.9	$584.3	$22.2	3.9%
Operating	$42.8	$53.7	$54.7	$54.2	$54.3	$0.6	1.1%
Total Expenditures	$599.7	$615.8	$637.6	$637.1	$638.6	$22.8	3.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Attorney	$599.7	$615.8	$637.6	$637.1	$638.6	$22.8	3.7%
Total Expenditures	$599.7	$615.8	$637.6	$637.1	$638.6	$22.8	3.7%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Office of the Attorney	6	6	6	6	6	0

BOARD OF ELECTIONS

MISSION

Our mission is to accurately and to impartially conduct and maintain proper voter registration for all eligible citizens of Athens-Clarke County and to properly administer federal, state and local elections. The Board of Elections is committed to providing the citizens with well-prepared voting precincts, trained poll workers, properly managed voting equipment, voter registration opportunities, and the maintenance of voting records in a fair and nondiscriminatory manner.

GOALS

- Enhance voter registration and voting opportunities for the citizens of ACC.
- Provide quality information and service to candidates, public officers, poll workers and elected officials.
- Maintain knowledge of federal and state election laws.
- Provide a team of well-prepared and responsive poll workers for all elections held.
- Properly maintain all voting equipment.
- Properly assign voters to political districts in Athens-Clarke County.
- Successfully implement new statewide voter registration system.

OBJECTIVES

1. Conduct three scheduled elections during FY16 with no legal challenges.
2. Demonstrate voting equipment and distribute printed election material to the citizens of Athens-Clarke County at public meetings and gatherings throughout the year.
3. Properly organize and store all voting equipment and inventory at the new facility on Lexington Rd.
4. Provide assistance and input on committees for state election organizations and the Secretary of State Elections Division.
5. Evaluate and implement improvements to existing 24 polling sites.
6. Hire and train poll workers for elections conducted in FY16.
7. Complete required training statewide voter registration system.
8. Maintain training and education required of Superintendents of Elections.

BOARD OF ELECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Voter Record Data Entries (adds, changes, deletions, transfers, voting credit)	27,261	37,656	49,103	50,146	55,000
Candidate Qualifying for Office (local candidates only)	25	2	18	3	30
Absentee/Advance Ballots Issued (ballots by mail, advance/in-person)	1,993	22,935	3,640	10,571	12,000
Voters Processed at Polls – Election Day (24 precincts)	11,834	31,353	10,313	21,583	30,000
Voting Machines Programmed, Tested & Delivered	159	395	147	225	240
Poll Workers Hired and Trained (trained before each election, except run-offs)	296	404	146	273	350
Voter Photo IDs Issued (estimated 20 minutes per applicant)	350	251	400	328	400
Number of Ethic Filings from Elected Officials (reports issued, received, filed & transmitted to GGT&CFC)	N/A	N/A	80	84	109
Laserfiche Process (all voter registration cards, absentee applications)	28,177	16,745	21,564	22,000	24,000
Process Daily Reports, Letters & Correspondence (felon, deceased, verification, missing info & rejections)	303	15,824	19,483	26,000	26,000

BOARD OF ELECTIONS

BUDGET HIGHLIGHTS

The FY16 Budget for the Board of Elections is $446,600, an increase of $7,600 over FY15. The FY16 Budget includes funding for three scheduled elections which is the same number as FY15. The elections planned for FY16 include: City of Winterville Election on November 3, 2015, Presidential Preference Primary on March 1, 2016, and a General Primary and "non-partisan" in May 2016. The Budget estimates the cost of three elections to be $146,000.

CAPITAL BUDGET

D-17	Replace Electronic Voting Equipment	$25,000

REVENUE and EXPENDITURE BUDGET

Board of Elections						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$218.8	$274.7	$297.7	$297.7	$298.3	$23.6	8.6%
Operating	$61.8	$164.3	$148.3	$148.3	$148.3	($16.0)	-9.7%
Total Expenditures	$280.6	$439.0	$446.0	$446.0	$446.6	$7.6	1.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Board of Elections	$280.6	$439.0	$446.0	$446.0	$446.6	$7.6	1.7%
Total Expenditures	$280.6	$439.0	$446.0	$446.0	$446.6	$7.6	1.7%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Board of Elections	3	3	3	3	3	0

BUILDING PERMITS & INSPECTION

MISSION

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

GOALS

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

OBJECTIVES

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public right-of-way.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Building Permits Issued	861	904	807	850	850
Electrical Permits Issued	763	802	733	800	800
HVAC/Gas Permits Issued	742	797	685	700	700
Plumbing Permits Issued	588	566	563	550	550
Total Construction Inspections	8,792	7,721	8,190	8,000	8,000
Front Yard Parking	765	557	483	500	500
Roll Cart Violations	821	819	785	800	775
Sign Ordinance Violations	3,865	4,065	3,878	4,000	4,000
Litter/Accumulation of Refuse	946	688	579	600	600
Junked Vehicles	455	328	279	300	300

BUILDING PERMITS & INSPECTION

BUDGET HIGHLIGHTS

The Building Inspection Department operates within two separate funds. The Community Protection Division is fully funded by the General Fund, while the Construction Inspection and Administration divisions are funded through the Building Inspection Special Revenue Fund.

The FY16 Budget includes $757,400 for the Community Protection Division – a 2% increase from the FY15 Budget.

The Building Inspection Fund's primary source of revenue is construction permit and plan review fees. These fees are projected to generate $800,000 in FY16 which is $50,000 less than the FY15 Budget. With anticipated operating expenses of $849,300 and capital expenses at $71,000, the use of $120,300 of fund balance from prior years' savings is planned in the FY16 Budget. General Fund support of the Building Inspection Fund is not planned for FY16.

CAPITAL BUDGET

D-63	Purchase Mobile Devices for Code Enforcement	$25,000
D-101	Purchase Digital Plan Review Software	$46,000
D-102	Purchase Mobile Devices for Construction Insp.	$25,000

BUILDING PERMITS & INSPECTION

REVENUE and EXPENDITURE BUDGET

Building Inspection						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Licenses and Permits	$735.0	$850.0	$800.0	$800.0	$800.0	($50.0)	-5.9%
Other Revenues	$4.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund	$721.6	$739.3	$762.0	$754.6	$757.4	$18.1	2.4%
Water & Sewer	$22.9	$23.7	$26.5	$26.5	$26.6	$2.9	12.2%
Total Revenues	$1,484.2	$1,613.0	$1,588.5	$1,581.1	$1,584.0	($29.0)	-1.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,294.3	$1,321.7	$1,374.3	$1,363.1	$1,370.4	$48.7	3.7%
Operating	$145.0	$178.9	$193.7	$181.7	$181.6	$2.7	1.5%
Total Expenditures	$1,439.3	$1,500.6	$1,568.0	$1,544.8	$1,552.0	$51.4	3.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$210.0	$216.0	$225.9	$221.3	$221.6	$5.6	2.6%
Construction Insp.	$484.2	$489.5	$512.0	$512.0	$516.1	$26.6	5.4%
Community Protection	$685.6	$739.3	$762.0	$754.6	$757.4	$18.1	2.4%
Other General Admin.	$59.5	$55.8	$68.1	$56.9	$56.9	$1.1	2.0%
Total Expenditures	$1,439.3	$1,500.6	$1,568.0	$1,544.8	$1,552.0	$51.4	3.4%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Building Inspection	23	23	23	23	23	0

CENTRAL SERVICES

MISSION & GOALS

To provide our customers, both public and internal, with efficient and cost effective high quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environmentally friendly processes and materials in all services and activities.

Internal Services Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

OBJECTIVES

- Respond to all service calls (Animal Control, Facilities, and Landscape) in a timely manner, giving proper consideration to the critical nature of the service provided.
- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 95% of adopted animals are sterilized within the time prescribed by law.
- Promote adoptions to achieve a euthanasia rate of adoptable animals less than 10%.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.

CENTRAL SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Animal Control - Response time to emergency calls.	23 min.	27 min.	38 min.	33 min.	30 min.
Animal Control – Euthanasia rate of animals available for adoption.	8.8%	5.9%	10.0%	10.0%	8.0%
Internal Support – Copier repair requests completed with 24 hours.	98%	98%	98%	98%	98%
Internal Support - Records issued to customers within 72 business hours.	100%	100%	100%	100%	100%
Landscape - Calls responded to within one day.	90%	90%	90%	90%	90%
Landscape - Percentage of time adhered to routine schedule.	90%	90%	90%	90%	90%
Facilities - Cost per square foot for maintenance.	$1.56	$1.54	$1.59	$1.64	$1.69
Facilities - Cost per square foot for custodial services.	$1.90	$1.95	$1.65	$1.70	$1.75
Facilities - Percentage of work orders completed within 30 days.	91%	91%	91%	91%	91%
800 MHz – Resolve radio system issues within 24 hours.	95%	95%	95%	95%	95%

CENTRAL SERVICES

BUDGET HIGHLIGHTS

The Central Services Department is funded by both the General Fund and an internal service fund. The General Fund portion of the Central Services Budget ($9,440,800) includes the cost of Animal Control, Landscape Management, Facilities Management and a portion of Administration.

For FY16, two existing full-time Jail maintenance positions ($122,000) will move from the Sheriff's Office to Central Services to consolidate building maintenance services for all ACCUG facilities.

The FY16 General Fund Budget includes $3,400 for landscape services to the new Boulevard Woods Park which was approved by the Mayor and Commission in FY15.

The Budget also includes $122,000 for one new full-time Operations Coordinator position and additional operating expenses for nine months of FY16 at the new Jail. In addition, the Budget includes $115,000 to provide full funding of the three full-time facilities maintenance positions and operating expenses at the new Jail which were funded for the last six months of FY15. The new Jail is scheduled to be completed by Fall 2015.

The FY16 Budget includes an increase of $10,000 to fund facility maintenance expenses for the Animal Shelter Expansion ($5,000) and new Police Evidence Facility ($5,000). Landscape service funding of $3,000 is also included for the Ware Lyndon House Historic Garden. These three projects were completed with funding from the SPLOST Program. In addition, the Budget includes $5,000 to provide site management of the property acquired under the Greenspace Acquisition Programs funded by SPLOST.

The General Fund portion of Central Services' budget includes the annual contract for downtown parking services with the Athens Downtown Development Authority (ADDA). Parking operating expenses reimbursed to ADDA for FY16 are to be $1,219,700, $169,000 or 16% above the FY15 Budget. On April 7, 2015, the Mayor and Commission approved a new contract that pays a management fee equal to 20% of net proceeds from the downtown parking operations, up from the current 15%. The management fee for FY16 is estimated to be $226,300, an increase of $76,300 over the FY15 Budget estimate. Revenues from the downtown parking system are estimated to increase $280,800 or 10% in FY16 to $2,962,400, compared to original budget of $2,681,600 in FY15.

The Internal Support Internal Service Fund provides services, including copy services, phone services, postage, paper, printing, and 800 MHz radio support to other government departments. Departments fund these services with their operating budget. The FY16 Budget for the Internal Service Fund is $1.6 million, similar to the FY15 level. This Budget includes $56,000 to fund operating expenses for the new public safety radio system which will be operational in FY16 and was funded by SPLOST.

CAPITAL BUDGET

D-18	Landscape Equip Replacement Prog	$75,000
D-19	Internal Support Equipment Replacement	$10,000
D-42	Facilities Life Cycle Maintenance Prog	$950,000
D-43	Landscape Life Cycle Program	$25,000
D-44	Parking Facilities Life Cycle Program	$20,000
D-45	Parking Deck - Life Cycle	$40,000
D-50	Energy Management Program	$20,000
D-74	Space Allocation Program	$100,000
D-105	Community Events Program: ACC Support	$30,000
D-106	Telephones Sys Upgrades - Life Cycle	$25,000
D-107	New Vehicle for 800 MHz Coordinator	$20,000

CENTRAL SERVICES

REVENUE and EXPENDITURE BUDGET

Central Services	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	COMMISSION $ CHG over/under 15 BUD	COMMISSION % CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$3,978.2	$4,008.9	$4,520.1	$4,520.1	$4,520.1	$511.2	12.8%
Fines & Forfeitures	$37.1	$38.0	$38.0	$38.0	$38.0	$0.0	0.0%
Other	($0.6)	$36.4	$0.0	$0.0	$0.0	($36.4)	-100.0%
Total Revenues	$4,014.7	$4,083.3	$4,558.1	$4,558.1	$4,558.1	$474.8	11.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,355.4	$4,768.0	$5,254.4	$5,054.7	$5,055.0	$287.0	6.0%
Operating	$4,924.0	$5,233.7	$6,197.6	$5,602.0	$5,602.0	$368.3	7.0%
Total Expenditures	$9,279.4	$10,001.7	$11,452.0	$10,656.7	$10,657.0	$655.3	6.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$695.6	$726.3	$716.5	$708.9	$709.8	($16.5)	-2.3%
Animal Control	$570.5	$666.8	$726.6	$627.2	$628.5	($38.3)	-5.7%
Internal Support	$2,481.1	$2,646.2	$2,943.5	$2,926.0	$2,927.1	$280.9	10.6%
Landscape Management	$2,364.9	$2,580.7	$2,665.8	$2,626.0	$2,623.4	$42.7	1.7%
Facilities Management	$3,130.4	$3,316.3	$4,330.7	$3,703.3	$3,702.9	$386.6	11.7%
Other General Admin.	$36.9	$65.4	$68.9	$65.3	$65.3	($0.1)	-0.2%
Total Expenditures	$9,279.4	$10,001.7	$11,452.0	$10,656.7	$10,657.0	$655.3	6.6%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Central Services	85	88	95	91	91	3

CLERK OF COURTS

MISSION & GOALS

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

OBJECTIVES

- To provide electronic index and images for deeds 1985-1988, in house and on GSCCCA, ongoing. Completed 1989-1991.
- To procure a digital reverse image for Deed Books 180-368, ongoing.
- To image all cases for the years 1993-2002, ongoing.
- To develop and participate in the civil e-filing initiative, waiting on Standing Order or Uniform Superior Court rule January 25, 2015.
- To digitize bound newspaper books from 1800's to 1900's

PERFORMANCE MEASURES

	Actual			Forecast	
	CY12	CY13	CY14	CY15	CY16
Civil Filed Superior and State	2,906			Forecast not Available	
Civil Disposed Superior and State	4,076				
Criminal Filed Superior and State	7,183				
Criminal Disposed Superior and State	7,220				
Civil Proceedings processed	55,401				
Criminal Proceedings processed	104,866				
Land Record Instruments processed	26,034				
General Minutes processed	3,054				
Board of Equalization Hearings Conducted	86				

BUDGET HIGHLIGHTS

The Clerk of Courts requested funding in FY16 for an additional Deputy Clerk position ($43,774) to provide operational support to the additional Judgeship created by the State. Funding for this position is not included in the FY16 Budget.

CLERK OF COURTS

REVENUE and EXPENDITURE BUDGET

Clerk of Courts						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$411.4	$450.0	$400.0	$400.0	$400.0	($50.0)	-11.1%
Other Revenues	57.8	0.0	0.0	0.0	0.0	$0.0	--
Total Revenues	$469.2	$450.0	$400.0	$400.0	$400.0	($50.0)	-11.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$931.1	$943.3	$1,020.7	$976.9	$976.0	$32.7	3.5%
Operating	$99.0	$120.1	$127.9	$125.1	$125.1	$5.0	4.2%
Total Expenditures	$1,030.1	$1,063.4	$1,148.6	$1,102.0	$1,101.1	$37.7	3.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Clerk of Courts	$1,030.1	$1,063.4	$1,148.6	$1,102.0	$1,101.1	$37.7	3.5%
Total Expenditures	$1,030.1	$1,063.4	$1,148.6	$1,102.0	$1,101.1	$37.7	3.5%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Clerk of Courts	18	19	20	19	19	0

COMPUTER INFORMATION SERVICES

MISSION

To provide high quality computer services, state-of-the-art computer networks and software applications, reliable equipment and system access, proficient technical support, and assistance that encourages the application of technology to improve the efficiency and productivity of Athens-Clarke County operations.

OBJECTIVES

- Respond within two hours to at least 95% of all calls received during business hours.
- Resolve at least 85% of all trouble calls within 24 hours of receipt.
- Maintain 24 hour, 7-day support to those departments operating around the clock.
- Limit reopened (repeat) calls to less than one percent.
- Implement (complete) at least 90% of all automation projects within budget.
- Implement (complete) at least 85% of all automation projects on schedule.
- Maintain 99% "uptime" on systems availability, exclusive of routine maintenance.
- Give priority to new applications that improve service quality, increase service quantity, reduce unit cost, and/or improve responsiveness by fifteen or more percent.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
% of trouble calls resolved in 24 hrs	83	83	83	85	85
% of 24/7 department support	100	100	100	100	100
% reopened calls	1	2	2	2	2
Satisfaction rating, scale 1 to 5	4.5	4.5	4	4	4
% of automation projects within budget	100	100	100	100	100
% of automation projects completed on schedule	99	99	99	99	99
% of uptime on systems	98	98	98	98	98
% of help desk calls that are resolved at time of call	41	44	44	44	44
% of software projects that contribute to improved service	98	99	99	99	99

COMPUTER INFORMATION SERVICES

BUDGET HIGHLIGHTS

The FY16 Budget for Computer Information Services includes an increase of $50,000 to fund current system software maintenance contracts. $5,400 has been added to fund the customization of software in Municipal Court for the Red Light and School Bus Camera programs. The FY16 Budget also includes an additional $20,000 of funding for software maintenance expenses for the SPLOST 2011 project for improved integration of information exchanges and communications between the Judiciary and Public Safety agencies. FY16 represents the second year of operating costs for this project which is currently being implemented.

CAPITAL BUDGET

D-23	Replace PCs, Printers, Sys, Network Infra.	$600,000

REVENUE and EXPENDITURE BUDGET

Computer Information Services						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$73.8	$74.0	$100.0	$100.0	$100.0	$26.0	35.1%
Total Revenues	$73.8	$74.0	$100.0	$100.0	$100.0	$26.0	35.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,193.8	$1,310.7	$1,358.5	$1,358.5	$1,356.9	$46.2	3.5%
Operating	$1,271.5	$1,542.6	$1,673.7	$1,647.2	$1,647.2	$104.6	6.8%
Total Expenditures	$2,465.3	$2,853.3	$3,032.2	$3,005.7	$3,004.1	$150.8	5.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Computer Info. Services	$2,465.3	$2,853.3	$3,032.2	$3,005.7	$3,004.1	$150.8	5.3%
Total Expenditures	$2,465.3	$2,853.3	$3,032.2	$3,005.7	$3,004.1	$150.8	5.3%
FULL TIME AUTHORIZED POSITIONS							
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL	
Computer Info. Services	19	19	19	19	19	0	

COOPERATIVE EXTENSION

MISSION & GOALS

The Cooperative Extension mission is to respond to the people's needs and interests with unbiased, research – based education from The University of Georgia. The Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Agriculture, Horticulture, the Environment, Families, Food & Nutrition, and Financial Security.

OBJECTIVES

Agriculture & Natural Resources

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener Program and use organized trained volunteers to extend knowledge throughout communities.
- To provide a Farmer's Market for local growers from May – November.
- To develop marketing opportunities, and help enhance profitability of Athens-Clarke County Agricultural Enterprises in the areas of Forestry, Horticulture, and Livestock Production.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality.
- To provide information in the areas of Forestry, Horticulture, and Lawn Maintenance through local news articles.

4-H and Youth Development

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in all elementary schools and middle schools in Athens-Clarke County. Educational programs are also offered to home school students, and evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.

Family and Consumer Sciences & Nutrition Education

- To respond to clientele calls regarding Food Safety, Home Food Preservation, Healthy Lifestyles, Weight Management, Chronic Disease Prevention and Management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition within a limited budget.
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To help train pre-school providers to safely care for and nurture area children.
- To provide consumer information to create greater radon awareness and promote testing.

COOPERATIVE EXTENSION

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Educational Classes Provided	1,028	954	821	954	954
Total Teaching Contacts	21,019	15,329	13,961	15,329	15,329
Soil Analysis Diagnostics	762	677	834	677	677
Water & Microbiology Diagnostics	169	145	138	145	145
Pathology, Plant & Insect ID	255	294	395	294	294
Radon Kits Distributed	109	59	41	59	59
Educational Newsletters Distributed	11,849	14,760	17,345	14,760	14,760
Phone, Office & Email Consultations	7,387	7,167	10,671	7,167	7,167
Home Visit Consultations	58	16	17	16	16
Educational Exhibits Contacts	1,184	8,346	9,267	8,346	8,346

COOPERATIVE EXTENSION

BUDGET HIGHLIGHTS

The FY16 Budget for the Cooperative Extension reflects no significant changes to services or programs.

REVENUE and EXPENDITURE BUDGET

Cooperative Extension						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$116.4	$120.2	$123.5	$123.5	$132.0	$11.8	9.8%
Operating	$33.4	$34.1	$34.9	$34.6	$34.6	$0.5	1.5%
Total Expenditures	$149.8	$154.3	$158.4	$158.1	$166.6	$12.3	8.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Cooperative Extension	$149.8	$154.3	$158.4	$158.1	$166.6	$12.3	8.0%
Total Expenditures	$149.8	$154.3	$158.4	$158.1	$166.6	$12.3	8.0%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Cooperative Extension	1	1	1	1	1	0

CORONER

MISSION & GOALS

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

BUDGET HIGHLIGHTS

There are no significant changes in the FY16 Budget for the Coroner's Office.

REVENUE and EXPENDITURE BUDGET

Coroner						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$16.8	$16.4	$16.6	$16.6	$16.8	$0.4	2.4%
Operating	$25.1	$21.0	$25.1	$22.9	$22.9	$1.9	9.0%
Total Expenditures	$41.9	$37.4	$41.7	$39.5	$39.7	$2.3	6.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Coroner	$41.9	$37.4	$41.7	$39.5	$39.7	$2.3	6.1%
Total Expenditures	$41.9	$37.4	$41.7	$39.5	$39.7	$2.3	6.1%

CORRECTIONS

MISSION & GOALS

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, inmates, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how inmate labor is to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising inmates.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the inmates in our custody.
- To reduce inmate drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all inmate work sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion Center/Work Release Center.
- To prevent inmate escapes and injuries to staff or inmates.
- To fully meet health and sanitation standards for Food Service.

Diversion Center:
The mission of the Athens-Clarke County Diversion/Work Release Center is to provide quality and cost-effective management of non-violent Athens-Clarke county offenders, whose confinement in traditional incarceration would limit them from more quickly integrating into society, while at the same time building their skill sets that will encourage successfully re-entering back into our community.

- Create a secured, drug and alcohol free residential environment for offenders who would otherwise be incarcerated or subject to incarceration.
- Encourage and assist offenders in developing strong work habits.
- Provide offenders access to treatment, counseling, educational opportunities and related services.
- Ensure offenders are held accountable for their crimes by requiring them to pay court ordered fines, fees and restitution.
- Provide vocational and life skills training.
- Ensure that parents failing to pay child support are able and obligated to work while providing them opportunities to reconnect with their children.
- Ensure offenders have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Reduce participating offender recidivism.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.

CORRECTIONS

OBJECTIVES

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Receive and classify inmates from the State of Georgia and the ACC Jail for work details.
- Reduce incidences of inmate work detail injuries to zero.
- Maintain incidences of assaults with weapons at zero.
- Maintain inmate escapes at zero.
- Reduce the number of positive drug screen results from inmates to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise inmate work crews.
- Conduct daily safety and security inspections of inmate work sites.

Diversion Center:

- Achieve 90% resident occupancy rate.
- 80% of residents will successfully complete available programs or skill development.
- 80% of residents entering the Diversion/Work Release Center will find jobs or be placed in a job relevant to their skills.
- 100% of employed residents will make payment of fines, fees and per diem costs.
- 100% of residents owing child support payments will maintain those payments.
- 100% of residents will receive a monthly drug/alcohol screen. Additional screening will be made according to the resident's record and/or personal behavior.
- Case workers and staff will visit resident job sites and resident employers weekly or as necessary.
- 100% or residents in need of education or skill development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Zero walk-aways from the Diversion/Work Release Center.
- Provide 24 hours of program relevant training to all staff.
- Case workers to meet with residents on their caseload a minimum of once per week.
- Case workers to complete resident assessment the same day of resident arrival.

CORRECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Corrections - Security Division					
GA Department of Corrections Average Audit Scores	100%	100%	100%	100%	100%
# of Inmate Work Detail Injuries	3	2	6	0	0
# of Inmate Assaults w/Weapon	0	0	0	0	0
# of Escapes	0	0	1	0	0
% of Drug Test Given vs. Population	21%	17%	11%	10%	10%
% Supervisors Trained, Inmate Crews	100%	100%	100%	100%	100%
# of Work Site Contacts	1,552	1,414	1521	1,500	1,500
Corrections-Food Services Division					
# of Meals Prepared for the Jail and Corrections	616,224	655,624	676,870	695,000	695,000
Health Inspection Average Score	99%	96%	96%	100%	100%
Corrections-Diversion Center Division					
% of Residents Completing Program or Skill Development	N/A	77%	85%	80%	80%
% of Residents Employed	N/A	88%	90%	80%	80%
% of Fines, Fees & Per Diem Paid by Employed Residents	N/A	100%	100%	100%	100%
% of Resident Maintained Child Support Payments	N/A	100%	100%	100%	100%
% of Case Management Oversight vs Assigned Residents	N/A	100%	100%	100%	100%
% of Resident Job Site Visits by Case Worker Each Month	N/A	100%	100%	100%	100%
% of Daily Resident Assessments Upon Arrival	N/A	100%	100%	100%	100%
% of Drug Test Given vs. Population	N/A	100%	100%	100%	100%
% of Residents Placed in Educational Programs	N/A	100%	100%	100%	100%
# of "Walk-Aways' from Diversion Center	N/A	2	3	0	0
# of Annual Program Staff Training Hours	N/A	24	24	24	24

CORRECTIONS

BUDGET HIGHLIGHTS

The Correctional Institution houses convicted state inmates, whereas the Clarke County Jail houses persons awaiting trial or serving short sentences. The Correctional Institution currently has space for 112 inmates. The State reimburses $20/day per inmate to ACCUG, which provides revenue of $760,000/year.

The FY16 Budget includes funding for the Diversion Center which provides an alternative to traditional incarceration for Athens-Clarke County non-violent offenders. Based on an average resident population of 47, the FY16 estimate for resident fees is $232,000, $30,000 more than the FY15 estimate. The total budget for expenses for the Diversion Center is $910,200.

CAPITAL BUDGET

D-24	Food Service Equipment Replacement Prog.	$25,000

CORRECTIONS

REVENUE and EXPENDITURE BUDGET

Corrections						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Intergovernmental	$758.0	$759.0	$759.0	$759.0	$759.0	$0.0	0.0%
Grants	$55.4	$57.0	$63.1	$63.1	$63.3	$6.3	11.1%
Charges for Services	$200.3	$200.0	$230.0	$230.0	$230.0	$30.0	15.0%
Other Revenues	$23.0	$25.0	$25.0	$25.0	$25.0	$0.0	--
Total Revenues	$1,036.7	$1,041.0	$1,077.1	$1,077.1	$1,077.3	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$2,493.1	$2,578.4	$2,713.9	$2,654.8	$2,672.1	$93.7	3.6%
Operating	$718.0	$811.5	$832.1	$812.5	$812.4	$0.9	0.1%
Total Expenditures	$3,211.1	$3,389.9	$3,546.0	$3,467.3	$3,484.5	$94.6	2.8%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$327.2	$352.0	$344.3	$342.3	$353.7	$1.7	0.5%
Food Services	$550.9	$573.4	$586.0	$586.0	$586.7	$13.3	2.3%
Security Operations	$1,510.3	$1,596.9	$1,705.3	$1,630.8	$1,633.9	$37.0	2.3%
Diversion Center	$822.7	$867.6	$910.4	$908.2	$910.2	$42.6	4.9%
Total Expenditures	$3,211.1	$3,389.9	$3,546.0	$3,467.3	$3,484.5	$94.6	2.8%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Corrections	43	43	44	43	43	0

DEBT SERVICE

MISSION

Debt Service includes the Government's payments for Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

EXPENDITURE BUDGET

Debt Service						COMMISSION	
EXPENDITURES BY FUND (in $1,000's)	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
General Fund	$907.1	$676.5	$1,134.3	$1,134.3	$1,134.3	$457.8	67.7%
Public Fac. Auth. Fund	$548.9	$547.8	$546.1	$546.1	$546.1	($1.7)	-0.3%
Airport Enterprise Fund	$34.8	$33.4	$30.7	$30.7	$30.7	($2.7)	-8.1%
Landfill Enterprise Fund	$25.3	$0.0	$0.0	$0.0	$0.0	$0.0	--
Water & Sewer Ent. Fd	$12,155.2	$11,738.7	$11,527.0	$11,527.0	$11,527.0	($211.7)	-1.8%
Storm Water Utility Ent Fd.	$2.3	$1.5	$0.7	$0.7	$0.7	($0.8)	-53.3%
Total Expenditures	$13,673.6	$12,997.9	$13,238.8	$13,238.8	$13,238.8	$240.9	1.9%

BUDGET HIGHLIGHTS

Debt Service expenses include:
1) General Fund – This budget includes funding for annual debt service for the bonds issued in 2011 to finance a portion of the Washington Street Building ($535,442), $248,900 for interest on the debt service for the bonds issued in 2012 for the site improvements for the Caterpillar Project and $350,000 for anticipated economic development program project debt.
2) Public Facilities Authority Fund – This budget includes $546,135 for the annual debt service for the note issued in 2010 for the Jail Advance Housing Facility. This debt was issued through the Public Facilities Authority with annual debt service funded by the General Fund.
3) Airport Fund – This Budget includes $31,000 for the interest payments for the notes issued to finance two projects at the Airport. The first project financed the construction of T-Hangars in 2003; the second project financed Executive Hangars in 2009. The Airport Enterprise Fund is responsible for the repayment of these notes. Including principal and interest, the total debt payments for FY16 will be $116,000.
4) Water & Sewer Fund – The budget for the Water and Sewer Enterprise Fund includes $11,526,966 for the interest component of debt service to repay the bonds issued in 2008 to upgrade and expand the three water reclamation facilities and two notes issued through the State of Georgia Environmental Finance Authority (GEFA) in 2007 and 2009. Total FY16 debt service (principal and interest) for the Water and Sewer Enterprise Fund will be $16,973,838.
5) Storm Water Fund – The budget for the Storm Water Enterprise Fund includes $691 for the interest component of the GEFA note issued in 2010 for various storm water projects. The total debt service for this note in FY16 will be $29,528.

Additional information regarding Debt Service can be found in Section G - Other Information.

DISTRICT ATTORNEY

MISSION & GOALS

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO, drug, gambling, and bond forfeitures. A corollary to the actual prosecution of cases in our Superior Courts is the practical responsibility of the office to organize, manage, and present the criminal cases before the three Superior Court Judges. Further, the District Attorney serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. Moreover, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction, which includes researching and drafting briefs and presenting oral arguments; serves as the official legal adviser to the Grand Jury; and provides legal advice on an informal basis to local law enforcement agencies. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs two alternative courts – Judge Jones' Drug Court Program and Judge Sweat's Treatment and Accountability Court.

As used above, the term "prosecute" involves, first and foremost, that exercise of discretion in determining whether to prosecute at all and, if so, whom and how to prosecute. The overriding goal of this office is to ensure that those persons who are not responsible are not held responsible and that those persons who are responsible are held responsible and held responsible in an appropriate way. To this end, our attendant goal is to give individual attention to each case in spite of the vast number of cases received for prosecution, and the expected demands and urgencies of the caseload. At the forefront of every case is to identify those which involve victims and to provide assistance as needed; which assistance may include notification of prosecutorial and court action, counseling, referral to social service agencies, court accompaniment and the otherwise. This service to victims is done not only because it is required by the Crime Victims' Bill of Rights, but also because it is the "right" thing to do.

OBJECTIVES

- Continue to prioritize the prosecution of Serious Violent Felonies.
- Implement a paperless file system to reduce costs and improve efficiency including a system for discovery service via the web for defense attorneys.
- Continue with efforts to reduce the time between arrest and the prosecutorial charging decision, thereby reducing the time between arrest and disposition.
- Implement and utilize closed circuit television for child witness testimony as contemplated by recent legislation.

DISTRICT ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	CY12	CY13	CY14	CY15	CY16
New Felony Cases Received					
Dismissals (incl. PTP Dismissals)	148	123	119	125	135
Transfers to Solicitor-General	97	7	53	55	60
Superior Court					
Bond Hearings	887	842	734	850	860
Arraignments	1,444	1,356	1,503	1,500	1,550
Motion Hearings	645	462	494	500	500
Status Conferences	1,227	775	1,571	1,600	1,650
Jury Trials					
Cases Scheduled for Trial		949	1,347	1,400	1,450
Jury Trials	11	31	25	30	35
Days in Trial		120	123	125	135
Average Days / Trial		3.87	4.92	4.92	4.92
ADA Days in Trial		173	173	175	175
Probation Cases Filed	1,114	1,161	1,195	1,200	1,250
Probation Status Conferences	599	637	590	650	650
Juvenile Court					
Delinquent Cases Filed	582	601	625	625	640
Traffic	120	117	125	125	150
Subpoenas Issued and Served (by DA Investigators)		7,443	7,722	7,800	8,000
Victim Assistance					
Total Active Victims Served	6,505	3,098	3,184	3,300	3,400
Total Victim Services Provided	66,139	59,571	59,990	61,000	63,000
Civil Forfeiture Actions					
Opened	67	55	56	60	65
Closed	60	37	65	55	60

BUDGET HIGHLIGHTS

The FY16 Budget for the District Attorney's Office includes an increase of $5,000 for witness fee expenses. There are no other significant changes in the FY16 Budget.

The District Attorney has requested four additional positions associated with the creation of a fourth Superior Court Judge position. The requested positions include two Assistant District Attorneys, one Investigator, and one Victim Advocate for a total cost of approximately $236,500. The District Attorney has also requested an additional Assistant District Attorney and Investigator for additional responsibilities in Juvenile Court due to changes in State law. These positions were not recommended nor approved for FY16.

The District Attorney has also requested an increase of $19,000 (from $8,000 to $27,000) to the local supplement paid to the District Attorney. This request is not recommended nor approved.

The FY16 Budget reflects Mayor and Commission action from February 2015 to accept the transfer of six fulltime positions from the State Paid County Reimbursed (SPCR) program and funded through state grants and

DISTRICT ATTORNEY

Oconee County funding. These positions are funded in the Special Programs Special Revenue Fund, are conditional on funding from Oconee County, and Athens-Clarke County is not required to cover any of their costs.

REVENUE and EXPENDITURE BUDGET

District Attorney						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Fines & Forf.	$148.5	$132.4	$136.0	$136.0	$136.0	$3.6	2.7%
Intergovernmental	$0.0	$0.0	$368.6	$368.6	$369.1	$369.1	--
Charges for Services	$26.6	$20.0	$20.0	$20.0	$20.0	$0.0	0.0%
Total Revenues	$175.1	$152.4	$524.6	$524.6	$525.1	$372.7	244.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$956.5	$974.7	$1,758.7	$1,389.5	$1,392.1	$417.4	42.8%
Operating	$86.1	$68.7	$87.5	$75.2	$75.2	$6.5	9.5%
Total Expenditures	$1,042.6	$1,043.4	$1,846.2	$1,464.7	$1,467.3	$423.9	40.6%
EXPENDITURES BY DIVISION (in $1,000's)							
District Attorney	$880.0	$886.0	$1,684.0	$1,302.5	$1,304.7	$418.7	47.3%
Victim Asst & Pre-trial	$162.6	$157.4	$162.2	$162.2	$162.6	$5.2	3.3%
Total Expenditures	$1,042.6	$1,043.4	$1,846.2	$1,464.7	$1,467.3	$423.9	40.6%
FULL TIME AUTHORIZED POSITIONS							
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL	
District Attorney	13	20	26	20	20	0	

ECONOMIC DEVELOPMENT

MISSION

The Department of Economic Development is to be the primary point of contact for industries, large commercial developments, site location consultants, and state economic development organizations interested in developing, expanding, or locating new or expanded businesses in Athens-Clarke County.

GOALS

Identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase the tax base, and provide opportunities for sustained, livable wages for workers;

Provide site location assistance to domestic and international companies planning new or expanded facilities; assistance shall include but not limited to identifying financial and human resources available to support such developments;

Utilize marketing media and outreach efforts to promote the competitive advantages to businesses and industries of choosing to locate in Athens-Clarke County;

Support businesses and industries currently operating within Athens-Clarke County by strengthening relationships and encouraging re-investment and job creation utilizing various economic development tools and resources;

Coordinate where appropriate with local entities with an economic development interest that may include the Athens Area Chamber of Commerce, the Classic Center, the Convention and Visitors Bureau, and others to promote entrepreneurship, tourism, and community development; also for the purpose of receiving assistance with economic development recruitment efforts managed by the Department;

Maintain a current inventory of facilities and properties available for industrial/business development; develop recommendations for strategies to meet emerging infrastructure and natural resource needs to support future industrial and business development;

OBJECTIVES

- To target 24 new projects in FY16
- To target 30 client visits in FY16
- To target 16 existing industry visits in FY16
- To attend 10 conferences in FY16
- To engage in 200 strategic networking opportunities in FY16
- To participate in 8 speaking engagements in FY16
- Continue to host signature existing industry dinner and awards event
- Participate in one International Outreach Mission

ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS

The FY16 Budget includes $61,900 for the full year cost of salary and benefits for the Development Coordinator position that was added by the Mayor & Commission in March of FY15. There are no other significant changes for FY16.

REVENUE and EXPENDITURE BUDGET

Economic Development						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$161.1	$212.4	$287.7	$287.7	$288.3	$75.9	35.7%
Operating	$109.1	$287.8	$293.6	$293.6	$293.6	$5.8	2.0%
Total Expenditures	$270.2	$500.2	$581.3	$581.3	$581.9	$81.7	16.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Economic Development	$270.2	$500.2	$581.3	$581.3	$581.9	$81.7	16.3%
Total Expenditures	$270.2	$500.2	$581.3	$581.3	$581.9	$81.7	16.3%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Economic Development	3	4	4	4	4	0

FINANCE

MISSION

The Finance Department is a support function responsible for directing financial operations and internal management activities of Athens-Clarke County Government within applicable laws and professional standards. The Finance Department collects, processes, advises, informs, monitors, analyzes, coordinates and reports financial information and management data to ensure effective and economical use of public resources.

We strive to perform our responsibilities in an effective manner that:

- Is service-oriented
- Is accurate and timely
- Is honest and meets professional standards
- Is responsive to the needs of user departments and citizens
- Supports the Mission and Goals of Athens-Clarke County
- Uses modern technology

GOALS

- To maintain systems of accounting for the government so as to present fairly the results of its operations in an accurate and timely manner and in accordance with Generally Accepted Accounting Principles. Manage the government's financial operations in adherence with federal, state and local laws and in a manner that meets management goals and objectives and other required needs.
- To coordinate the budget preparation process in a manner that supports the timely adoption of the government's budget.
- To reduce the cost to procure goods and services.
- To process 98% of vendor payments within 30 days of invoice date or receipt of goods and services.
- To comply with the State requirements for reporting of public benefits and related compliance activities (E-verify and SAVE).

OBJECTIVES

1. Process all accounting transactions during the month in which the transactions occurred.
2. Record and deposit all cash receipts daily.
3. Continue the implementation and training of users on the financial system.
4. Reconcile expenditures listed on grant reimbursement requests to the general ledger.
5. Record capital asset transactions daily.
6. Reduce cost to procure goods and services through the use of a purchasing card (P-card) program, statewide contracts, cooperative purchasing agreements and General Services Administration (GSA) contracts.
7. Implement an accounts payable procedure to reduce by 5% the number of days an invoice remains outstanding.
8. To perform an E-verify review of 4,500 businesses, 350 alcohol beverage applications, and all purchasing contracts in excess of $2,499.99 for compliance with State laws.

FINANCE

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Percentage of purchase orders issued within five days	98%	99%	97%	98%	99%
Alcohol Licenses Issued	333	343	333	340	345
Business Occupation Tax Certificates Issued	5,087	5,229	5,114	5,200	5,300
Invoices Processed	53,138	53,266	50,862	51,500	52,000
Checks Processed	18,612	18,493	18,371	18,400	18,400
Invoices Paid Within 30 days	98%	98%	98%	98%	98%

BUDGET HIGHLIGHTS

The FY16 Budget for the Finance Department, $2 million, reflects no significant changes to services or programs.

CAPITAL BUDGET

D-65	Grant Management Software	$30,000

FINANCE

REVENUE and EXPENDITURE BUDGET

Finance						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Administrative Fees	$108.7	$114.0	$110.0	$110.0	$110.0	($4.0)	-3.5%
Total Revenues	$108.7	$114.0	$110.0	$110.0	$110.0	($4.0)	-3.5%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,712.0	$1,741.8	$1,781.2	$1,781.2	$1,785.5	$43.7	2.5%
Operating	$142.8	$187.5	$191.3	$191.3	$191.3	$3.8	2.0%
Total Expenditures	$1,854.8	$1,929.3	$1,972.5	$1,972.5	$1,976.8	$47.5	2.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$323.7	$331.1	$324.4	$324.4	$325.1	($6.0)	-1.8%
Financial Services	$491.3	$504.0	$534.7	$534.7	$535.9	$31.9	6.3%
Accounting	$396.1	$423.0	$433.1	$433.1	$433.9	$10.9	2.6%
Management & Budget	$271.0	$282.5	$292.5	$292.5	$293.1	$10.6	3.8%
Purchasing	$372.7	$388.7	$387.8	$387.8	$388.8	$0.1	0.0%
Total Expenditures	$1,854.8	$1,929.3	$1,972.5	$1,972.5	$1,976.8	$47.5	2.5%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Finance	27	27	27	27	27	0

FIRE AND EMERGENCY SERVICES

MISSION & GOALS

Help our community become safer and more resilient by providing professional services and protection with integrity.

OBJECTIVES

• To achieve an average turnout time of 80 seconds for fire and special operations emergency responses.

• To achieve an average turnout time of 60 seconds for medical emergency responses.

• To assemble a minimum of 15 personnel on the scene of a structure fire within 8 minutes of dispatch, 90% of the time.

• To meet the department's FY 16 property inspection schedule for all properties on file as of July 1, 2015.

• To provide fire safety information to 75% of all kindergarten through grade 5 students, public and private. (6,028 of 8,038 students)

• To achieve 85% compliance for fire code violations within thirty (30) days of issuance of a Notice of Violation.

• To review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.

• To perform all fire & life safety inspections on new construction projects within five (5) business days of notification by the Building Inspection Department.

• To conduct cause and origin examinations on all suspicious structure fires and all fires with civilian injuries or fatalities; identifying fire cause factors and responsible agents of fire events.

• To conduct pre-planning and building familiarization inspections at least once every year for all non-one/two family dwelling buildings within our jurisdiction.

• Maintain training records in compliance with ISO grading schedule requirements.

• Maintain ongoing training required for certifications including; Firefighter, HazMat, GSAR, CPR

• Conduct at least three (3) hours a quarter of Auto/Mutual Aid training with affected ACCFES companies in compliance with agreements and ISO requirements.

• To increase community awareness of ACCFES services through programs, web site, publications, and at least 500 contacts with community members.

FIRE AND EMERGENCY SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY 16
Average turnout time of 80 seconds for fire & special operations emergency responses	NA	NA	NA	NA	90%
Average turnout time of 60 Seconds for medical emergency responses	NA	NA	NA	NA	90%
% of responses to structure fires within 8 minutes of dispatch with 15 personnel.	90%	90%	90%	90%	90%
% of property inspections completed	100%	100%	100%	100%	100%
% of K through 5 students receiving fire safety information and/or instruction	NA	NA	NA	NA	75%
% of code violations corrected within 30 days of issuance of Notice of Violation	NA	NA	NA	NA	85%
% of non-1&2 family constructions plans reviewed	100%	100%	100%	100%	100%
% of fire & life safety inspections within 5 days of notification	NA	NA	NA	NA	100%
% of fires (suspicious, injury, fatality) investigated to determine cause	NA	NA	NA	NA	100%
Pre-planning at least once a year for all non-one/two family buildings	NA	NA	NA	NA	100%
Maintain training records in compliance with ISO grading schedule	NA	NA	NA	NA	100%
Maintain ongoing training for certifications including; Firefighter, HazMat, CPR, GSAR	NA	NA	NA	100%	100%
Quarterly Auto/Mutual Aid training	NA	NA	NA	NA	100%
Increase community awareness of services	NA	NA	NA	NA	100%

NA - indicates new performance measures implemented in the FY 16 fiscal year and therefore not previously measured.

BUDGET HIGHLIGHTS

The FY16 Budget for the Fire Department, $12.9 million, reflects no significant changes to Fire and Emergency Services.

CAPITAL BUDGET

D-25	Replacement of 1989 Ladder Truck (5th of 5 yrs)	$200,000
D-26	Replacement of 1985 Tanker Truck (2nd of 3 yrs)	$133,000
D-27	Replace Mobile Data Terminals	$55,000

FIRE AND EMERGENCY SERVICES

REVENUE and EXPENDITURE BUDGET

Fire & Emergency Services						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$29.2	$47.0	$47.0	$47.0	$47.0	$0.0	0.0%
Intergovernmental	$62.3	$36.0	$36.0	$36.0	$36.0	$0.0	0.0%
Total Revenues	$91.5	$83.0	$83.0	$83.0	$83.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$11,465.3	$11,733.8	$11,924.8	$11,924.8	$11,954.0	$220.2	1.9%
Operating	$929.9	$968.3	$987.6	$959.7	$959.7	($8.6)	-0.9%
Total Expenditures	$12,395.2	$12,702.1	$12,912.4	$12,884.5	$12,913.7	$211.6	1.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$187.2	$204.6	$212.2	$210.6	$210.9	$6.3	3.1%
Fire Prevention	$491.9	$549.4	$566.9	$561.8	$563.0	$13.6	2.5%
Fire Suppression	$11,716.1	$11,948.1	$12,133.3	$12,112.1	$12,139.8	$191.7	1.6%
Total Expenditures	$12,395.2	$12,702.1	$12,912.4	$12,884.5	$12,913.7	$211.6	1.7%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Fire & Emergency Svcs.	186	186	186	186	186	0

HOUSING AND COMMUNITY DEVELOPMENT

MISSION

The Department of Housing & Community Development (HCD) collaborates with groups and organizations to secure resources and provide technical assistance and support to plan and implement projects and actions to involve residents and businesses in building a stronger and more resilient community.

GOALS

- Provide accurate information, comprehensive research, and timely advice to the public and management in support of housing, micro-enterprise development, supportive services, and community development programs to foster positive community outcomes.
- Partner with housing developers to increase the supply and availability of affordable housing.
- Partner with ACC departments and housing program providers to reduce slum and blight in neighborhoods through the demolition of dilapidated structures.
- Partner with community-based organizations to help low-to moderate-income residents and the chronically unemployed overcome barriers to full-time, regular employment.
- Partner with organizations and businesses to finance the growth and establishment of local businesses to create jobs and employment opportunities.
- Partner with social service and shelter providers to reduce homelessness in Athens-Clarke County.
- Encourage citizen participation in decision-making processes with particular emphasis on participation by persons of low and moderate incomes.

OBJECTIVES

- Secure CDBG, HOME, Supportive Housing Services, Supportive Housing, and Shelter + Care Grant funds to assist community partners in the provision of housing, shelter, and community development projects and programs.
- Allocate entitlement and competitive grant funds to community partners through Mayor and Commission approval processes in a timely manner.
- Partner with community organizations to develop accurate scopes of services and contracts for all grant funds in a timely manner.
- Provide technical assistance, guidance, and monitor all contracted agency expenditures and performance monthly.
- Process reimbursements to sub-recipient agencies in a timely manner.
- Reimburse ACC expenditures for sub-recipient activities from grant sources efficiently.
- Administer all grant programs efficiently and accurately and document regulatory compliance to minimize financial risk to ACC.
- Ensure all expenditures for program administration are at or below statutory caps.
- Submit accurate reports to HUD and other primary funding agencies on time.

HOUSING AND COMMUNITY DEVELOPMENT

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Number of findings from HUD which require corrective action	0	6	0	0	0
Maintain an average of 10 days between review of agency reimbursement to grant disbursement to agency	100%	100%	100%	100%	100%
Ensure that 70% of CDBG funds benefit low to moderate income persons	98%	99%	100%	100%	100%
Ensure that unexpended CDBG funds are at or below 1.5 times the annual allocation by May 1st each year	n/a	1.04	1.37	1.28	1.28
Execute all CDBG sub-recipient grant agreements by July 31	100%	100%	100%	100%	100%
Submit Annual Action Plans to HUD by May 15	100%	100%	100%	100%	100%
Submit CAPERS to HUD by September 14	100%	100%	100%	100%	100%
Document compliance with all cross-cutting federal regulations	100%	100%	100%	100%	100%
Submit Continuum of Care Grant and Homeless Annual Performance Reports on time	100%	100%	100%	100%	100%
Administer Supportive Housing and Homeless Management Information System accurately	100%	100%	100%	100%	100%
Coordinate and document annual Homeless Point in Time Count	100%	100%	100%	100%	100%
Monitor all sub-recipient agencies (on-site) at least once per year	100%	70%	100%	100%	100%

BUDGET HIGHLIGHTS

The Housing & Community Development Department is responsible for administering the Housing & Urban Development (HUD) funded Community Development Block Grant (CDBG), the HOME Investment Partnership (HOME) program and the Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds. In FY16, the General Fund will contribute $318,000 for administrative support for these programs.

The CDBG program works to ensure decent affordable housing, to provide services to the most vulnerable in Athens-Clarke County, and to create jobs through the expansion and retention of businesses. The FY16 Budget for the CDBG program is based on funding of $1,208,687, down 4.8% from the FY15 allocation of $1,269,701. The FY16 Budget includes total program funding of $1,459,687 based on the anticipated CDBG allocation of $1,208,687, and $251,000 of reprogrammed CDBG allocations from prior years. Based on the 2016 Action Plan approved by the Mayor and Commission on April 7, 2015, CDBG funds will be expended as follows:

Public Services	$181,303
Neighborhood Revitalization and Economic Development	76,286
Affordable Housing	709,361
Administration	241,737
FY16 CDBG Grant Allotment	$1,208,687
Reprogrammed CDBG allocations from prior years	$251,000
FY16 CDBG Total	$1,459,687

HOUSING AND COMMUNITY DEVELOPMENT

The HOME program is designed to increase homeownership and affordable housing opportunities for low-income families in the community. The FY16 appropriation for the HOME program is $362,341. Based on the FY15 action plan, HOME funds will be used for the following activities:

Affordable Housing Construction	$326,107
Administration	36,234
Total	$362,341

The Supportive Housing Program is designed to promote the development of supportive housing and services to assist homeless persons in transition from homelessness and enable them to live as independently as possible. The FY16 Supportive Housing allocation of $400,000 is the same amount awarded for FY15.

Supportive Housing	$400,000
Administration	0
Total	$400,000

REVENUE and EXPENDITURE BUDGET

Housing & Community Development						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Intergovernmental	$2,366.6	$1,919.3	$1,971.0	$1,971.0	$1,971.0	$51.7	2.7%
Total Revenues	$2,366.6	$1,919.3	$1,971.0	$1,971.0	$1,971.0	$51.7	2.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$472.7	$538.1	$541.9	$541.9	$542.6	$4.5	0.8%
Operating	$2,605.8	$1,684.4	$1,746.8	$1,746.8	$1,746.8	$62.4	3.7%
Total Expenditures	$3,078.5	$2,222.5	$2,288.7	$2,288.7	$2,289.4	$66.9	3.0%
EXPENDITURES BY DIVISION (in $1,000's)							
H.C.D. Administration	$515.3	$587.3	$595.6	$595.6	$596.3	$9.0	1.5%
Grants & Programs	$2,563.2	$1,635.2	$1,693.1	$1,693.1	$1,693.1	$57.9	3.5%
Total Expenditures	$3,078.5	$2,222.5	$2,288.7	$2,288.7	$2,289.4	$66.9	3.0%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Housing & Community Dev.	8	8	8	8	8	0

HUMAN RESOURCES

MISSION & GOALS

The Human Resources Department works as a team to provide effective service and vital information to employees, retirees, and the public with compassion, dignity and respect in a fair and equitable manner. Serving as a central source, our goal is to foster an environment for employees to succeed, develop, and enhance their careers with equal opportunity for all.

OBJECTIVES

- Maintain and administer the recruitment and selection process to meet human capital needs as an Equal-Opportunity Employer.
- Recommend and maintain a comprehensive and competitive compensation and benefits package through the use of internal reviews, wage studies and outside sources, in order to recruit and retain highly qualified and diverse employees.
- Maintain and administer the performance management program; continue training employees and management to improve the quality of performance evaluations.
- Reduce time to hire and improve customer service through the use of web-based applicant tracking and online application tools.
- Contain health care costs through review, analysis and management of claims and promotion of the Wellness Program to employees and retirees through increased participation in wellness screenings, fitness programs, healthy hours, and nutrition and wellness classes.
- Administer the defined benefit pension program including the 401(a) segment of the pension program.
- Develop and present educational opportunities for the ACCUG workforce to help employees understand how their healthcare coverage works so they can take responsibility for their healthcare needs.
- Develop and administer assessment centers and various testing for positions and promotions throughout the government to ensure merit-based selection and promotion.
- Continue to develop Risk Liability Assessments for every department, and to evaluate environmental risk assessments that correspond with our legal pollution liability insurance policy.
- Reduce the employee on-the job injuries and vehicle accidents Government wide.
- Assist management in various human resources issues, with resolving concerns among employees, supervisors and/or the general public.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Worker's Comp Claims Filed	149	165	132	150	150
Lawsuits	16	12	7	10	10
Liability Claims/Transactions	822	1,047	445	500	500
Reclassification	13	0	7	15	16
Employment Application/Criminal History	13,802	5,439	5,979	8,000	8,000
Random Drug Testing	618	622	587	600	600
Payroll - # of Maintenance Entries	7,517	9,349	9,594	10,000	10,500
Health Risk Assessment/Wellness	600	650	729	800	800
Disciplinary Actions & Dismissals	122	133	151	175	200
Harassment/Discrimination Issues	4	11	4	5	5

HUMAN RESOURCES

BUDGET HIGHLIGHTS

The FY16 Budget for Human Resources includes $65,000 for a new Employee Tuition Assistance program. These funds are intended to help cover tuition costs for ACC employees seeking to advance their education. There are no other significant changes included in the FY16 Budget for the Human Resources Department.

Human Resources also manages three self-funded insurance programs. These include self-funded liability and worker compensation ($3.4 million), employee health insurance ($12.7 million) and retiree health insurance ($3.8 million).

CAPITAL BUDGET

D-66	HR Augmentation Software	$20,000

REVENUE and EXPENDITURE BUDGET

Human Resources						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,382.6	$1,524.9	$1,470.1	$1,470.1	$1,474.7	($50.2)	-3.3%
Operating	$419.7	$588.5	$578.9	$578.6	$643.6	$55.1	9.4%
Total Expenditures	$1,802.3	$2,113.4	$2,049.0	$2,048.7	$2,118.3	$4.9	0.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$197.6	$246.5	$237.3	$237.3	$237.9	($8.6)	-3.5%
Employment	$761.1	$698.4	$480.1	$480.1	$547.0	($151.4)	-21.7%
Compensation & Benefits	$843.6	$1,168.5	$0.0	$0.0	$0.0	($1,168.5)	-100.0%
Benefits & Wellness	$0.0	$0.0	$1,073.7	$1,073.4	$1,074.9	$1,074.9	--
Compensation & Payroll	$0.0	$0.0	$257.9	$257.9	$258.5	$258.5	--
Total Expenditures	$1,802.3	$2,113.4	$2,049.0	$2,048.7	$2,118.3	$4.9	0.2%
FULL TIME AUTHORIZED POSITIONS							
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL	
Human Resources	20	21	21	21	21	0	

Note: For FY16, the Compensation & Benefits Division has been split into two new divisions: Benefits & Wellness and Compensation & Payroll.

INDEPENDENT AGENCIES

MISSION

The FY16 Budget includes $3,438,100 from the General Fund to support Independent Agencies. A total of $2,142,750 is included in the Hotel/Motel Tax Special Revenue Fund for Independent Agencies. Project Safe is budgeted to receive $26,000 in FY16 from fine revenues designated for victim assistance programs under State Law.

General Fund		FY16
Health Department		$ 871,354
Northeast Georgia Mental Health (Advantage Behavioral)		163,027
Department of Family & Children Services		167,600
Athens Regional Library		1,789,419
Council on Aging (operating & capital)		287,298
Athens Neighborhood Health Center		100,000
Oconee Rivers Greenway Commission		5,500
Community Connection		24,402
Athens Cultural Affairs Commission		21,000
Athens Tutorial		3,500
Project Safe		5,000
	Subtotal	$ 3,438,100
Hotel/Motel Tax Special Revenue Fund		
Classic Center Operating		$ 1,357,250
Convention & Visitors Bureau		785,500
	Subtotal	$ 2,142,750
Special Programs and Initiatives Fund		
Project Safe		$ 26,000
	TOTAL	$ 5,606,850

Indigent Defense Services in FY16: Since FY05, ACCUG has contracted with the Georgia Public Defender Standards Council for indigent defense services. Funding for indigent defense in FY16 is estimated to be $1,545,735, an increase of $23,300 (1.5%) more than the FY15 contract amount ($1,522,435). The additional funding requested reflects an increase in GPDSC employer's contribution for employee retirement ($19,700 or 12%), less than one percent increase in the salary budget ($1,700), and an increase in office rent ($1,900 or 2%).

Athens Downtown Development Authority (ADDA): ACCUG contracts with ADDA to manage parking services in the Downtown District. This contract is overseen by the Central Services Department so funding information is listed under that department.

Additional information on the Government's funding of Independent Agencies from the General Fund and Hotel/Motel Tax Special Revenue Fund is provided in Section "F" of this document.

JUVENILE COURT

MISSION

The purpose of Georgia's Juvenile Courts is to secure for each child who comes within the jurisdiction of the court such care and guidance, preferably in his own home, as will secure his or her moral, emotional, mental, and physical welfare as well the safety of both the child and the community. The intention of the General Assembly of Georgia in creating the juvenile code is to strengthen and preserve family relationships, countenancing the removal of a child from his or her home only when state intervention is essential to protect such child and enable him or her to live in security and stability. (O.C.G.A. 15-11-1, Effective January 1, 2014.)

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community, while fulfilling the intent of the newly rewritten Juvenile Code.

GOAL

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community, and to fulfill the mandated requirements of the newly rewritten juvenile code within the bounds of the resources provided by the Athens-Clarke County Government.

OBJECTIVES

- Protect the community
- Promote accountability for violations of law
- Provide treatment and rehabilitation and equip juvenile offenders with the ability to live responsibly and productively
- In every proceeding to guarantee due process of law, as required by the Constitutions of the United States and the State of Georgia, through which every child and his or her parent and all other interested parties are assured fair hearings at which legal rights are recognized and enforced.

PERFORMANCE MEASURES

				Forecast	
	CY12	CY13	CY14	CY15	CY16
All Case Types	1349	1422			
Delinquent cases filed	581	601			
Delinquent cases disposed	615	646			
Unruly Cases Filed	305	331			
Unruly Cases Disposed	308	345			
Traffic Cases Filed	67	61			
Traffic Cases Disposed	30	56		Forecasts not available	
Deprivation Cases Filed	333	341			
Deprivation Cases Disposed	157	180			
Termination of Parental Rights Filed	35	40			
Termination of Parental Rights Disposed	29	28			
Special Proceedings filed	28	48			
Special Proceedings Disposed	19	23			

JUVENILE COURT

BUDGET HIGHLIGHTS

The Juvenile Court's FY16 Budget request included additional funds for court appointed attorneys ($20,000) and court reporting services ($5,000). The FY16 Budget includes $5,000 of this request.

There are no other significant changes in the FY16 Budget for Juvenile Court.

REVENUE and EXPENDITURE BUDGET

Juvenile Court						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Intergovernmental	$184.4	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
Total Revenues	$184.4	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$272.7	$292.6	$283.9	$283.9	$284.6	($8.0)	-2.7%
Operating	$260.5	$106.0	$153.4	$112.8	$112.8	$6.8	6.4%
Total Expenditures	$533.2	$398.6	$437.3	$396.7	$397.4	($1.2)	-0.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Juvenile Court	$533.1	$398.6	$437.3	$396.7	$397.4	($1.2)	-0.3%
Total Expenditures	$533.1	$398.6	$437.3	$396.7	$397.4	($1.2)	-0.3%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Juvenile Court	4	4	4	4	4	0

LEISURE SERVICES

MISSION

The mission of the Athens-Clarke County Leisure Services Department is to build a healthier and more livable community by creating opportunities to learn, to create and to play in quality parks, programs and facilities that are valued by our citizens.

GOALS

- Ensure financial sustainability through improved fiscal policies, procedures and practices
- Develop a comprehensive plan for existing and future parks and facilities
- Enhance internal communication, operations and staff development
- Improve programs and services with a concentration on the Department mission and expressed public values

OBJECTIVES

- Review revenue and pricing policy and recommend changes where needed
- Develop components of a park planning comprehensive plan, and a work plan for completing it
- Continue to develop Department operations policies and procedures
- Develop and implement a comprehensive program planning worksheet to be used department-wide that includes quality assurances such as program purpose, goals, necessary resources, cost and evaluation.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Amount of acres managed/maintained	2,122	2,132	2,429	2,429	2,429
Number of volunteer hours received*	7,775	25,382	19,465	25,000	30,000
Dollar value of volunteer hours received**	$58,900	$184,020	$433,096	$556,250	$600,000
Number of pool patrons	20,007	27,338	40,685	45,000	50,000
Number of scholarship enrollees	3,634	4,181	4,233	4,552	4,779
Amount of scholarship subsidy	$200,973	$243,014	$244,912	$257,158	$270,016

Notes:
*FY13 shows a significant increase due to the addition of a full-time staff member tasked to improve upon existing reporting methodologies.
**FY15 and FY16 forecasts reflect anticipated results due to the application of reporting methodology improvements. Smaller growth has been projected due to the implementation of a background screening program.

LEISURE SERVICES

BUDGET HIGHLIGHTS

The FY16 Budget includes $9,000 for the maintenance and support of the following SPLOST projects: Satterfield Park Renovations ($5,000), North Oconee River Greenway and Park ($2,000), Pulaski Creek Greenway & Park ($1,000) and Rails to Trails Network Project ($1,000).

Based on the current level of fees, Leisure Services programs are estimated to generate revenues of $994,000 in FY16. This projected revenue reflects an increase of 3% over FY15 Budget in anticipated program and rental volumes.

The FY16 Budget will include the same level of services and programs as FY15.

CAPITAL BUDGET

D-28	Replace Maintenance and Program Equip	$50,000
D-46	Renovate Existing Facilities	$275,000
D-47	Renovate and Improve Pools	$56,000

LEISURE SERVICES

REVENUE and EXPENDITURE BUDGET

Leisure Services						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,015.6	$965.0	$994.0	$994.0	$995.0	$30.0	3.1%
Intergovernmental	$28.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$33.3	$10.0	$10.0	$10.0	$10.0	$0.0	0.0%
Total Revenues	$1,077.7	$975.0	$1,004.0	$1,004.0	$1,005.0	$30.0	3.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,912.2	$5,131.5	$5,273.6	$5,240.1	$5,252.9	$121.4	2.4%
Operating	$1,924.8	$2,025.1	$2,285.2	$2,062.1	$2,062.0	$36.9	1.8%
Total Expenditures	$6,837.0	$7,156.6	$7,558.8	$7,302.2	$7,314.9	$158.3	2.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,045.9	$970.0	$1,122.6	$1,093.2	$1,095.4	$125.4	12.9%
Arts & Nature	$1,635.2	$1,660.7	$1,743.5	$1,726.0	$1,729.3	$68.6	4.1%
Park Services	$1,908.4	$1,794.0	$1,994.3	$1,811.1	$1,814.3	$20.3	1.1%
Recreation	$2,247.5	$2,731.9	$2,698.4	$2,671.9	$2,675.9	($56.0)	-2.0%
Total Expenditures	$6,837.0	$7,156.6	$7,558.8	$7,302.2	$7,314.9	$158.3	2.2%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Leisure Services	73	73	73	73	73	0

MAGISTRATE COURT

MISSION

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed civil claims or approving mutual settlements in civil cases involving:

(a) Claims up to $15,000;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day, seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the trial, sentencing, and probation revocation hearings in cases involving misdemeanor deposit account fraud ("bad checks") up to $1,500.

GOALS AND OBJECTIVES

Goal #1
Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1

(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to strive to reduce clerical errors and omissions below 5% and to reduce errors on Statement of Claims, Dispossessory Warrants and Warrant Applications below 6%.

Goal #2
Continue to seek input both internally from department staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

MAGISTRATE COURT

Objective #2

(a) Continue to hold quarterly staff meetings and receive input from the judges and court staff on department policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the training of new police officers and sheriff's deputies on court procedures.
(d) Maintain open communication and coordination with all law enforcement.

Goal #3
Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3

(a) Maintain and update the court's webpage to ensure public access to information about the Magistrate Court, including links to frequently requested forms.
(b) Continue using the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue using ILEADS for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Expand use of e-filing through nCourt into additional civil areas.

Goal #4
Develop and implement new data management systems with SPLOST funds.

Objective #4

(a) In coordination with court, jail and law enforcement staff, develop data exchange system for sharing criminal records information.
(b) Work with Court Administrator to develop and implement a new case management system to manage civil cases, significantly garnishments, automated processing.
(c) Implement imaging project for all case files stored off-site.

MAGISTRATE COURT

PERFORMANCE MEASURES

	Actual (CY)			Forecast	
	2012	2013	2014	2015	2016
Goal #1					
Warrant Application Filings	447	448	323	339	355
Criminal Arrest Warrants	7,913	7,805	7,385	7458	7532
Search Warrants	269	345	303	318	335
Criminal Hearings	4,133	3,796	3,405	3,439	3,473
Civil Filings	6,058	6,144	5,882	5,941	5,999
Civil Hearings	2,008	2,319	2,233	2,345	2,456
Garnishment Answers	4,231	3,624	2,983	3,281	3,430
Goal #2 - Staff/Community Meetings	85%	85%	85%	100%	100%
Goal #3 - Technology					
Web Site (Magistrate Court Home Page Views)	13,466	18,063	13,017	13,668	14,319
Arrests Warrants by EWI	3,672	5,928	4,637	5101	5332
Search Warrants by EWI	15	28	0	0	0
E-Filing	440	313	319	335	348
Goal #4					
Imaging & Scanning (Docket books)			100%	N/A	N/A
Data Exchange			85%	100%	NA
New case management system			15%	75%	100%
Imaging & Scanning (Off-site Files)			0%	20%	80%
Financials (transactions in dollars)	$1,406,597	$1,203,967	$1,102,041	$1,146,283	$1,200,868

MAGISTRATE COURT

BUDGET HIGHLIGHTS

There are no significant changes to the FY16 Budget for Magistrate Court.

REVENUE and EXPENDITURE BUDGET

Magistrate's Court						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$338.8	$330.0	$330.0	$330.0	$330.0	$0.0	0.0%
Total Revenues	$338.8	$330.0	$330.0	$330.0	$330.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$657.5	$656.0	$673.5	$673.5	$677.1	$21.1	3.2%
Operating	$54.0	$55.1	$58.6	$57.7	$57.7	$2.6	4.7%
Total Expenditures	$711.5	$711.1	$732.1	$731.2	$734.8	$23.7	3.3%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$418.1	$418.2	$434.9	$434.0	$435.0	$16.8	4.0%
Judge's Office	$293.4	$292.9	$297.2	$297.2	$299.8	$6.9	2.4%
Total Expenditures	$711.5	$711.1	$732.1	$731.2	$734.8	$23.7	3.3%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Magistrate's Court	11	11	11	11	11	0

MANAGER'S OFFICE

MISSION & GOALS

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCUG Charter dictates the authority and the responsibility of the Manager.

GOALS/OBJECTIVES

During FY16, the Manager's Office will focus on the following goals and objectives:

1. Guide the organization to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
2. Continue to monitor and evaluate both short-term and long-term financial projections to develop recommendations to meet potential operational challenges and/or opportunities.
3. Work with the Transit Department to complete the countywide transit study and evaluate budgetary resources associated with its recommendations. Determine the possibility of bringing the plan components forward as part of the FY17 budget cycle.
4. Continue the management of the SPLOST 2011 Program and monitor the closeout phase of the 2000 and 2005 Programs.
5. Support the Public Utilities Department in the implementation of the Advanced Metering Infrastructure (AMI) Project, evaluating potential future water source alternatives, and developing its five-year service delivery plan.
6. Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts (opening of the CHaRM facility) in an effort to meet defined Mayor and Commission goals.
7. Continuing monitoring the blight elimination program in conjunction with the Housing and Community Development Department (HCD) and the Community Protection Division (CPD) of the Building Inspections and Permit Department.
8. Continue monitoring the Building Inspections and Permit Department cost center to determine appropriate staffing and operating costs that reflect building activities within the community.
9. Work with the affected departments to implement the recommendations for Building and Site Plans Review improvements, as well as to begin conversion to a fully digital plans review process.
10. Work with the Youth Development Task Force to identify opportunities for at-risk youth using a funding source such as CDBG program funds.
11. Continue to evaluate space needs for all ACCUG operations and update the Courthouse assessment study to develop a specific plan for Courthouse space needs for Mayor and Commission approval.
12. Monitor ACCUG's ability to maintain competitive market wage adjustments and benefits to retain employees.
13. Support Central Services research of alternative and renewable energy sources for high consumption facilities and the creation of an implementation plan for energy conservation measures.
14. Coordinate with the Sheriff the appropriate level of jail and courthouse staffing and impact of the 4th judgeship on court operations.
15. Support the completion of the Greenway Master Plan and Level 1 and Level 2 maps.
16. Study the implementation of a performance analytics initiative in partnership with the ICMA Insights program.
17. Participate in the National Citizen Survey.
18. Explore different models for program delivery for Leisure Services activities and programs.
19. Identify funding and partnership opportunities to implement various Corridor study recommendations.
20. Continue to staff and advise the Government Operations Committee and Legislative Review Committee.

MANAGER'S OFFICE

BUDGET HIGHLIGHTS

The FY16 Budget includes $15,000 in the Manager's Office to participate in the National Citizen Survey (NCS) program, which gathers resident opinion across a range of community livability issues. Communities using the NCS have reported that the tool improved service delivery, strengthened communications with community stakeholders and helped leaders identify clear priorities for use in strategic planning and budget setting.

There are no other significant changes included in the Manager's Office FY16 Budget.

REVENUE and EXPENDITURE BUDGET

Manager's Office						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$745.7	$1,081.8	$1,137.8	$1,082.3	$1,085.5	$3.7	0.3%
Operating	$115.3	$171.6	$205.2	$192.5	$192.4	$20.8	12.1%
Total Expenditures	$861.0	$1,253.4	$1,343.0	$1,274.8	$1,277.9	$24.5	2.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Manager's Office	$669.0	$690.7	$696.0	$691.8	$693.3	$2.6	0.4%
Public Information	$192.0	$211.1	$276.6	$217.5	$218.1	$7.0	3.3%
Emergency Management(1)	$0.0	$109.0	$114.0	$112.7	$113.1	$4.1	3.8%
Organizational Dev.(1)	$0.0	$242.6	$256.4	$252.8	$253.4	$0.0	0.0%
Total Expenditures	$861.0	$1,253.4	$1,343.0	$1,274.8	$1,277.9	$13.7	1.1%

FULL TIME AUTHORIZED POSITIONS(2)	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Manager's Office	5	5	5	5	5	0
Public Information	2	2	3	2	2	0
Emergency Management	0	1	1	1	1	0
Organizational Development	0	3	3	3	3	0

1. For FY14, the amounts for Emergency Management and Organizational Development were included in other departments.
2. In addition to the positions noted above, three positions provide support for SPLOST program administration and are funded by the SPLOST Capital Project Fund.

MAYOR AND COMMISSION

MISSION

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter, which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Clerk of Commission

The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

BUDGET HIGHLIGHTS

There are no significant changes in the FY16 Budget for the Mayor and Commission.

MAYOR AND COMMISSION

REVENUE and EXPENDITURE BUDGET

Mayor and Commission						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$487.7	$486.4	$485.9	$485.9	$489.2	$2.8	0.6%
Operating	$19.6	$31.7	$32.1	$32.1	$32.2	$0.5	1.6%
Total Expenditures	$507.3	$518.1	$518.0	$518.0	$521.4	$3.3	0.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Mayor	$134.6	$135.1	$128.4	$128.4	$129.2	($5.9)	-4.4%
Commission	$225.6	$230.7	$227.1	$227.1	$229.3	($1.4)	-0.6%
Clerk of Commission	$147.1	$152.3	$162.5	$162.5	$162.9	$10.6	7.0%
Total Expenditures	$507.3	$518.1	$518.0	$518.0	$521.4	$3.3	0.6%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Mayor	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	0

Note: The Mayor and 10 Commissioners are part-time positions so are not reflected in the full-time authorized numbers.

MUNICIPAL COURT

MISSION

The mission of the Municipal Court is to fairly and efficiently adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government of Athens-Clarke County.

GOALS

The Municipal Court's goals are to:

- Apply the law fairly, impartially, and efficiently.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Treat all who have business before the Court with courtesy.
- Through all of these goals, to engender public confidence in and respect for the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

OBJECTIVES

- To implement our new computer system.
- To establish and document all Standard Operating Procedures.
- To update, modify, and create forms as necessary for all standard processes.
- To ensure both Deputy Clerks receive Clerk Certification Training.
- To train all employees on Microsoft Word, Excel, and Access.
- To establish a License Court that will streamline *Driving while License Suspended, No License,* and *Violation of a Limited Permit* cases.

PERFORMANCE MEASURES

No performance measures have been submitted.

BUDGET HIGHLIGHTS

There are no significant changes in the FY16 Budget for Municipal Court. The FY16 Budget includes $5,400 in the Computer Information Services Department budget to fund the customization of software in Municipal Court for the Red Light and School Bus Camera programs.

The Municipal Court has requested $13,112 for an increase in the Judge's salary and benefits. This request was not recommended nor approved.

MUNICIPAL COURT

REVENUE and EXPENDITURE BUDGET

Municipal Court						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$309.3	$275.2	$300.2	$300.2	$300.2	$25.0	9.1%
Total Revenues	$309.3	$275.2	$300.2	$300.2	$300.2	$25.0	9.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$539.8	$543.4	$564.8	$551.7	$553.2	$9.8	1.8%
Operating	$78.3	$48.5	$88.7	$51.4	$51.5	$3.0	6.2%
Total Expenditures	$618.1	$591.9	$653.5	$603.1	$604.7	$12.8	2.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$459.8	$433.1	$476.9	$440.0	$441.1	$8.0	1.8%
Judge's Office	$158.3	$158.8	$176.6	$163.1	$163.6	$4.8	3.0%
Total Expenditures	$618.1	$591.9	$653.5	$603.1	$604.7	$12.8	2.2%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Municipal Court	10	10	10	10	10	0

CAPITAL BUDGET

D-68 Case Management System Hardware $25,000

OPERATIONAL ANALYSIS (FORMERLY AUDITOR)

MISSION & GOALS

The Office of the Operational Analysis was created by the Charter of the Unified Government of Athens-Clarke County to "conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government." The Office functions to provide independent, objective information regarding government activities to the policy makers and management of Athens-Clarke County. The Office works in conjunction with the Manager and reports directly to the Mayor and Commission. Services include strategic planning, organizational analysis, feasibility and program evaluations, staffing reviews, and other services upon request, all with the intent of enhancing the efficiency and effectiveness of government operations for the benefit of Athens-Clarke County.

OBJECTIVES

- To complete reviews of departments and agencies of the Unified Government assigned by the Audit Committee, and approved by the Mayor & Commission.
- To work closely with the Manager to gain understanding of his expectations for organizational performance.
- To hire 2 interns during FY16 in order to support the development of a systematic, disciplined approach and to evaluate and improve the effectiveness of the audit process, through use of additional skills and research.
- To continue professional mentoring relationship with the University of Georgia Internal Auditing Department in order to gain highly valuable education/training in the auditing processes, procedures, and policies.
- To complete reviews of departments and agencies of the Unified Government assigned by the Audit Committee, and approved by the Mayor & Commission within 12 months after the work plan is adopted.
- To attain certification for the Internal Auditor and the Management Analyst before the end of FY16, the product of focused professional training and educations. Particularly important for the recently hired staff.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Number of Audit Assignments/year.	3	-	-	4	4
Percent of audits completed during same fiscal year.	3	-	-	100%	100%
Percent of audit recommendations in which the Manager's Office agreed with.	-	-	-	75%	75%
Percentage of final audit reports issued within 15 working days after receiving responses to audit recommendations from the Manager.	-	-	-	100%	100%
Number of follow-ups/year.	-	-	-	4	5
To attend 2 national conferences during FY16, if the budget allows.	-	-	-	-	100%

BUDGET HIGHLIGHTS

There are no significant changes in the FY16 Budget for the Office of Operational Analysis.

OPERATIONAL ANALYSIS (FORMERLY AUDITOR)

REVENUE and EXPENDITURE BUDGET

Operational Analysis						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$78.7	$224.3	$217.4	$217.4	$217.9	($6.4)	-2.9%
Operating	$1.6	$4.7	$18.4	$9.7	$52.2	$47.5	1010.6%
Total Expenditures	$80.3	$229.0	$235.8	$227.1	$270.1	$41.1	17.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Operational Analysis	$80.3	$229.0	$235.8	$227.1	$270.1	$41.1	17.9%
Total Expenditures	$80.3	$229.0	$235.8	$227.1	$270.1	$41.1	17.9%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Operational Analysis	3	3	3	3	3	0

OTHER FINANCING USES

MISSION

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

BUDGET HIGHLIGHTS

Other Financing Uses & Transfers Out

The FY16 Budget includes the following transfers:

	Budget
General Fund to:	
Emergency Telephone (E911) Special Revenue Fund	$ 766,820
Grants Special Revenue Fund (operating grants)	112,700
Special Programs Fund	87,290
Athens Public Facilities Authority Fund	510,738
Airport Enterprise Fund	194,389
Transit Enterprise Fund	2,328,573
Subtotal Operating Transfers	$ 4,000,510
General Fund to:	
General Capital Projects Fund	$ 4,932,300
Economic Development Capital Projects Fund	25,000
Subtotal Capital Transfers	$ 4,957,300
Total General Fund Transfers	$ 8,957,810
Hotel/Motel Fund to:	
General Fund	$ 31,000
General Capital Projects Fund	$ 145,000
Sheriff Inmate Special Revenue Fund to:	
General Fund	$ 35,000
Development Authority Capital Projects Fund to:	
Economic Development Capital Projects Fund	$ 19,500
Landfill Enterprise Fund to:	
Solid Waste Enterprise Fund	$ 135,000
Total All Funds	$ 9,323,310

The FY16 Operating Budget includes the local match for operating grants. The match for capital grants is included in the Capital Budget.

OTHER FINANCING USES

EXPENDITURE BUDGET

Other Financing Uses/Transfers Out						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$6,979.2	$7,683.5	$10,296.3	$8,957.8	$8,957.8	$1,274.3	16.6%
Hotel/Motel Fund	$0.0	$0.0	$0.0	$0.0	$176.0	$176.0	--
Sheriff Inmate Fund	$31.2	$35.0	$35.0	$35.0	$35.0	$0.0	0.0%
Dev. Auth. Cap Projects Fd	$0.0	$19.5	$19.5	$19.5	$19.5	$0.0	0.0%
Gen. Capital Projects Fund	$181.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Landfill Enterprise Fund	$141.0	$135.0	$135.0	$135.0	$135.0	$0.0	0.0%
Total Expenditures	$7,332.6	$7,873.0	$10,485.8	$9,147.3	$9,323.3	$1,450.3	18.4%

OTHER GENERAL ADMINISTRATION

MISSION

Other General Administration includes responsibilities and expenses not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

BUDGET HIGHLIGHTS

Funding included in the General Fund Other General Administration: Health insurance for retirees (or Other Post-Employment Benefits – OPEB) at $2.7 million – the same as the FY15 level; $1.5 million for the Self-Funded General Liability program, up from the FY15 level of $835,700; $120,000 for the Government's participation in the Northeast Georgia Regional Commission; and $100,000 for auditing and accounting fees. Funding for the Holiday Luncheon for employees and retirees ($18,000) is included for FY16. Other General Administration also includes the Government's dues and memberships to the following organizations:

	FY16 ESTIMATE
Association County Commissioners of Georgia	$ 9,200
Georgia Municipal Association	21,700
Athens Area Chamber of Commerce	3,600
National Association of Counties	2,500
Oconee River Resource Commission	800
Georgia Forestry Commission	2,500
Other	1,700
Total	$ 42,000

The Budget includes an operating contingency of $1.0 million, the same as FY15. The operating contingency of $1.0 million is approximately 1% of the total General Fund operating budget.

Included in this year's budget for the General Fund is $100,000 to provide support for emergency medical services through a contract with Athens Regional Medical Center. This is the same amount budgeted for FY15.

The FY16 Budget continues a reduction of $200,000 for vacancy savings, similar to FY15. The funds for this reduction will come from allowing vacant positions to remain unfilled for a period of not more than 90 days. Public Safety positions will be refilled earlier than other positions to insure that the staffing level requirements are maintained. The Manager's Office will review all vacancies and determine when positions are to be filled.

Other General Administration in the Hotel-Motel Tax Fund includes the appropriation of $.01 of the $.07 tax for the following activities:

Community Events Programs (in partnership with ADDA)	$ 60,000
Mayor's Community Improvement Program	20,000
Athens Heritage Foundation – Insurance for Lyndon House Exhibits	1,200
Tourism Improvement Marketing and Other Activities	25,000
Contingency	37,850
Subtotal Operating Budget	$ 144,050
Community Events Programs (Capital for current services) (D-105)	$ 30,000
College Avenue Parking Deck Life-Cycle Program (D-45)	40,000
Total Operating and Capital Budgets	$ 214,050

OTHER GENERAL ADMINISTRATION

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) are payments to the General Fund for administrative overhead expenses. This amount in FY16 is $2,219,000, $65,000 or 3% more than FY15. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the Enterprise Fund Budgets is the depreciation expense for capital assets owned by each Enterprise Fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY16 is $15.2 million, the same as FY15.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for FY16 is estimated to be $3.4 million, an increase of $700,000 over FY15 to fully fund current claims for worker's compensation, general liability and the current cost of insurance. The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $12.7 million in FY16, an increase of $300,000 over the FY15 Budget.

OTHER GENERAL ADMINISTRATION

EXPENDITURE BUDGET

Other General Admin.	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	COMMISSION $ CHG over/under 15 BUD	COMMISSION % CHG over/under 15 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$4,400.1	$5,643.8	$6,941.2	$5,672.1	$5,647.1	$3.3	0.1%
Hotel/Motel Tax Fund	$79.5	$141.5	$175.1	$175.1	$144.1	$2.6	1.8%
CDBG Fund	$4.0	$7.2	$6.5	$6.5	$6.5	($0.7)	-9.7%
Emergency Telephone Fund	$101.8	$121.7	$152.5	$122.8	$122.8	$1.1	0.9%
HOME Grant Fund	$0.7	$0.8	$1.3	$1.3	$1.3	$0.5	62.5%
Grants Fund	$22.2	$22.8	$28.7	$26.5	$26.5	$3.7	16.2%
Alt. Dispute Res. Fund	$9.6	$10.8	$13.5	$11.5	$11.5	$0.7	6.5%
Special Programs Fund	$610.0	$40.9	$55.0	$47.0	$47.0	$6.1	14.9%
Building Inspection Fund	$59.5	$55.8	$68.1	$56.9	$56.9	$1.1	2.0%
Airport Fund	$550.2	$550.9	$559.6	$552.9	$552.9	$2.0	0.4%
Landfill Fund	$1,524.7	$1,496.3	$1,521.0	$1,503.3	$1,503.3	$7.0	0.5%
Transit Fund	$2,285.6	$2,537.4	$2,596.1	$2,549.0	$2,549.0	$11.6	0.5%
Water & Sewer Fund	$12,838.8	$13,467.2	$13,679.0	$13,525.8	$13,525.8	$58.6	0.4%
Solid Waste Fund	$507.5	$513.6	$549.2	$524.6	$524.6	$11.0	2.1%
Storm Water Utility	$525.4	$555.0	$591.9	$559.5	$559.5	$4.5	0.8%
Internal Support Fund	$36.9	$65.4	$68.9	$65.3	$65.3	($0.1)	-0.2%
Fleet Management Fund	$60.5	$61.3	$69.4	$59.7	$56.7	($4.6)	-7.5%
Fleet Replacement Fund	$1,396.1	$1,204.0	$1,200.1	$1,200.1	$1,200.1	($3.9)	-0.3%
Self Funded Insur. Fund	$2,976.6	$2,313.0	$3,003.2	$2,999.8	$2,999.8	$686.8	29.7%
Self Funded Health Fund	$11,433.0	$11,787.0	$12,188.5	$12,185.2	$12,185.2	$398.2	3.4%
Total Expenditures	$39,422.7	$40,596.4	$43,468.8	$41,844.9	$41,785.9	$1,189.5	2.9%

CAPITAL BUDGET

D-52	Capital Contingency	$125,000
D-84	Public Art Program	$12,300
D-91	Economic Development Capital Program	$25,000

PLANNING AND ZONING

MISSION

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

GOALS

- Maintain a high level of accuracy and efficiency in the administration of the Plans Review Process, as well as in the processing of zoning decisions and appeals, and Historic Preservation related issues.
- Promote a long-range view of community planning, and assist the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies.
- Expand and routinely maintain a government-wide GIS system, and promote the integration of GIS technology into appropriate governmental functions.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

OBJECTIVES

- Afford all customers prompt, courteous, and impartial service.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department.
- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.

PLANNING AND ZONING

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Zoning Permits issued	595	615	598	610	600
Zoning Actions & Special Use Permits	12	26	12	14	20
Variance Requests	11	18	18	14	15
Final subdivision plats	60	58	64	54	60
Preliminary subdivision plats	3	2	1	4	3
Historic Preservation Requests - Staff & Historic Preservation Commission review	115	128	116	102	120
Site and/or Building Plans submitted through Plans Review	231	219	191	256	235
Sign Permits Issued	215	179	165	194	180
Home Occupation Permits issued	277	225	187	186	190
Customer Service Hours (phone/walk-ins)	3,400	3,400	3,500	3,600	3,600

BUDGET HIGHLIGHTS

The Planning and Zoning Department is funded in the General Fund and through two grants, a transportation planning grant and a transit planning grant. FY16 funding for these federal grants is anticipated to be $862,000, an increase of $87,000 over FY15. In addition, the Building Inspection Special Revenue Fund provides funding for one planner position in the Department.

For FY16, the Commission approved an additional Planner position ($60,000) to provide additional support Special Projects work plan. There are no other significant changes for FY16.

CAPITAL BUDGET

D-53	Pictometry Data and Sys Development	$45,000
D-92	Comprehensive Plan, Ten Year Update	$50,000

PLANNING AND ZONING

REVENUE and EXPENDITURE BUDGET

Planning & Zoning						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$57.0	$45.0	$47.0	$47.0	$47.0	$2.0	4.4%
Intergovernmental	$197.5	$620.0	$699.1	$699.1	$699.1	$79.1	12.8%
Bldg. Insp. Fund Suppt.	$77.4	$78.2	$81.1	$81.1	$81.3	$3.1	4.0%
Total Revenues	$331.9	$743.2	$827.2	$827.2	$827.4	$84.2	11.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,273.2	$1,325.0	$1,353.6	$1,353.6	$1,413.7	$88.7	6.7%
Operating	$123.2	$699.1	$781.2	$780.6	$793.4	$94.3	13.5%
Total Expenditures	$1,396.4	$2,024.1	$2,134.8	$2,134.2	$2,207.1	$183.0	9.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Planning & Zoning	$1,396.4	$2,024.1	$2,134.8	$2,134.2	$2,207.1	$183.0	9.0%
Total Expenditures	$1,396.4	$2,024.1	$2,134.8	$2,134.2	$2,207.1	$183.0	9.0%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Planning & Zoning	20	20	20	20	21	1

POLICE SERVICES

MISSION

Our mission, as a nationally accredited law enforcement agency, is to form partnerships with law abiding persons which result in every neighborhood being safer as residents enjoy a higher quality of life.

VISION

Our vision is to eliminate crime, the fear of crime and general disorder in our communities.

VALUES

Our values include respecting the dignity and worth of all people as we establish ethically based problem-solving partnerships with our neighborhood residents and the community at large while adhering to all Peelian Policing Principles.

ACTION PLAN

Therefore, our budget service plan is designed to reduce victimization throughout our venue, to ensure institutionalization of Leadership in Police Organizations (LPO) and Problem Solving Principles, and to adhere to the Rule of Law.

GOALS

Promote the vision, leadership and management required for shared responsibility with the citizenry by institutionalizing Leadership in Police Organizations training and philosophy, Community Oriented Policing, and Problem-Solving in partnership with the citizenry to ensure continuous police systems improvement by:

- Reducing Part I Violent Crime in calendar year 2015 to levels below the rate exhibited in calendar year 2010.
- Reducing total Part I Crime by 3% in calendar year 2015 (FY 15-16) in comparison with 2014.
- Providing for our employees a work environment that is sensitive to their needs, and conducive to the accomplishment of the highest quality of work.
- Assign a staff asset to the “Plan Review” conducted by Athens-Clarke County Planning Department.
- Develop, implement and sustain a WDS-based condition of bond/no bond process.
- Improving the social media communication interfaces with citizenry in a measurable mode.
- Maintaining the sworn staff attrition rate below 8% for FY16.
- Maintaining the civilian staff attrition rate (other than Communications personnel) below 8% for FY16.
- Maintaining the 911 Communications Center attrition rate below 10% for FY16. (National attrition average for similar sized agencies is 20%)
- Attaining a minimum of 9,000 annual hours of work from recruited volunteers (interns, advocates, seniors, etc.) during FY16.
- Improving the quality of life in every neighborhood via police-citizen partnerships based on the principles of LPO, continuous improvement and shared responsibility.
- Continuing the implementation and institutionalization of the LPO principles in the ACCPD.
- Reducing the opportunities for crime and reducing the fear of crime through assigning staff to specific business and residential association meetings to proactively prevent crime through “shared responsibility” endeavors.
- Establish a Juvenile Services Unit in FY16.
- Establish a juvenile investigator during FY16.
- Actively conduct with federal, state and local resources initiatives designed to lower the illegal possession and usage of firearms, gang participation, and impaired driving.

- Actively conduct with federal, state and local resources anti-drug initiatives designed to lower the illegal sale and possession of controlled substances as well as the abuse of prescription medications.

OBJECTIVES

- Sustain a fully operational and interactive Crime Analysis Unit (CAU) that supports and integrates into the Field Operations Bureau in a measurable mode.
- Develop, implement and sustain a performance management system that produces appropriate performance evaluations.
- Continue the emphasis on developing redundancies to eliminate failure points within the integrated justice mobile field reporting system. This system must properly provide continuous support and enhance crime analysis, the Early Personnel Warning System, Anti-Biased Based Policing Procedures, and other data driven systems required to lead a nationally accredited, medium-sized police department.
- Implement the optimal schedule and geographical placement of all personnel and resources to respond appropriately to all citizen concerns given personnel and operational allocation constraints.
- Ensure that police majors and captains are utilizing varied tools to problem solve “repeat offender” and “repeat location” areas of interest (AOIs) to prevent multiple and serial victimization of one or more individuals by an offender(s).
- Ensure that police majors and captains are actively addressing areas of interest (AOIs) associated with “repeat call” incidents and sites with tools beyond solely the “arrest solution.”
- Ensure the Centralized Criminal Investigation (CCI) continues to maintain and support a “targeting” system aimed at repeat offenders who, as a class, commit five (5) to eight (8) additional crimes after warrants have been issued for their arrest. CCI is to focus its efforts along the lines of the Safe Neighborhood federal initiative in an attempt to arrest annually, at a minimum, the 240 most violent felons and habitual property criminals and/or illegal drug suppliers impacting ACC.
- During FY16 assign a police sergeant to specifically coordinate the ACC Safe Neighborhood Initiative and report directly to the Assistant Chief of Field Operations.
- Expand, in partnership with the Clarke County School District, the School Bus Stop Arm Initiative.
- Expand the Downtown Public Safety Camera System, inclusive of automatic license plate readers.
- Continue and expand the deployment of on-officer cameras to include all officers within Field Operations.

POLICE SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Calls Received via 911	135,060	132,986	138,107	139,500	140,900
Citations Issued	33,344	30,040	34,585	32,231	31,312
UTC Only	30,667	26,790	30,582	28,260	27,466
Red Light Camera	2,677	3,250	4,003	3,971	3,846
Motor Vehicle Accidents/MVA Reports	4,837	3,649	3,956	3,372	2,959
Motor Vehicle Accidents with Injury	894	677	688	623	558
Motor Vehicle Accidents with Injury (Citation Issued)	636	476	461	417	368
Motor Vehicle Accidents with Fatality	7	12	9	11	10
Incident Reports Written	20,934	20,750	19,959	19,547	19,124
Arrests Made	5,432	5,210	4,795	5,238	5,168
Total Part I Crimes Investigated	5,412	4,847	4,330	4,387	4,108
Part I Crimes Inv. by Det.	2,800	2,460	2,211	2,262	2,171
Actual Part I Crimes	5,302	4,713	4,185	4,255	3,974
Part I Crime Unfounded	110	134	145	132	134
Part I Crime Total Clearance	1,216	1,257	1,172	1,240	1,236
Part I Crime Cleared by Arrest & Warnt.	952	956	820	995	1,016
Part I Crimes Exceptionally Cleared	154	167	207	113	86
Latent Comparison - AFIS Prints Subt.	349/182	546/137	308/101	579/145	608/152
Latent /AFIS Positive Comparisons.	53/13	188/16	117/15	199/16	209/17
Forensic Calls-Lab Processing	557/324	562/333	576/301	610/319	640/316
Marijuana Tests	259	301	356	377	396
Family Violence Incidents Reported	2,153	2,084	2,110	2,294	2,377
Training Hours Received	31,961	33,899	26,000	35,000	35,000
Internal Investigations	13	7	6	8	8

POLICE SERVICES

BUDGET HIGHLIGHTS

The FY16 Budget for the Police Department includes an additional $50,000 in the General Fund for ongoing operating expenditures associated with the on-officer camera program. The program, which launched in FY15, includes 142 officer-worn cameras which were purchased using forfeited funds. Ongoing operating expenses include data storage and licensing costs. The FY16 Capital Budget includes $50,000 for camera replacement.

Also included in the FY16 Budget are additional funds for janitorial services at ACCPD satellite facilities ($10,000) and utilities at the new SPLOST funded evidence storage facility ($10,000).

The Central Communications Division of the Police Department (E911) operates within the Emergency Telephone System Special Revenue Fund. The primary sources of revenues for this fund are 911 fees which are expected to generate $1,715,000 in revenue in FY16 (an increase of $50,000 over FY15). Operating expenditures included in the FY16 Budget total $2.5 million. To ensure sufficient funding for the operation of E911, the FY16 Budget includes a transfer of $766,820 (and increase of $15,000 over FY15) from the General Fund to the E911 Special Revenue Fund as well as a planned use of $45,300 of fund balance available from prior years' operations.

CAPITAL BUDGET

D-31	Cameras and Electronic Data Storage (Video)	$100,000
D-32	Mobile Computers Replacement Program	$75,000
D-33	Replace Criminal Investigations Vehicles	$30,000
D-34	Replace Drug Task Force (DTF) Vehicles	$30,000
D-35	Traffic Motorcycle Replacement Program	$30,000
D-69	Enhance the Electronic Ticket System	$50,000

POLICE SERVICES

REVENUE and EXPENDITURE BUDGET

Police Services						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,174.5	$2,120.0	$2,170.0	$2,170.0	$2,170.0	$50.0	2.4%
Intergovernmental	$749.7	$140.0	$140.0	$140.0	$140.0	$0.0	0.0%
Forfeited Funds	$55.6	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$2,979.8	$2,260.0	$2,310.0	$2,310.0	$2,310.0	$50.0	2.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$18,891.0	$19,638.6	$20,306.6	$20,208.9	$20,259.0	$620.4	3.2%
Operating	$3,400.4	$3,419.1	$3,668.1	$3,361.4	$3,361.6	($57.5)	-1.7%
Total Expenditures	$22,291.4	$23,057.7	$23,974.7	$23,570.3	$23,620.6	$562.9	2.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Command	$1,352.4	$1,260.5	$1,257.4	$1,158.4	$1,156.5	($104.0)	-8.3%
Field Operations	$11,998.4	$12,416.6	$13,170.0	$12,927.2	$12,953.6	$537.0	4.3%
Crime Investigation	$4,336.4	$4,311.1	$4,351.7	$4,327.4	$4,325.9	$14.8	0.3%
Strategic & Prof Dev	$2,421.4	$2,682.8	$2,656.0	$2,655.9	$2,683.5	$0.7	0.0%
Information Management	$2,081.0	$2,265.0	$2,387.1	$2,378.6	$2,378.3	$113.3	5.0%
Other General Admin.	$101.8	$121.7	$152.5	$122.8	$122.8	$1.1	0.9%
Total Expenditures	$22,291.4	$23,057.7	$23,974.7	$23,570.3	$23,620.6	$562.9	2.4%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Police Services	302	307	307	307	307	0

PROBATE COURT

MISSION

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist the afflicted, safeguarding the due process rights of all.

GOALS

- To make our public records accessible in accordance with the law and to improve the court's information retrieval systems.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates, and that monitoring, auditing and enforcement requirements are met by the court.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety.

OBJECTIVES

- To obtain case management software to streamline case management and information retrieval.
- To monitor and audit annual return and inventory filings promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To continue partnership with Superior Court in the operation of the Treatment and Accountability Court and with other mental health stakeholders to improve access to treatment and services for those with mental illness or addictive disease.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Marriage License Applications	888	846	852	900	920
Firearms License Applications	593	942	967	990	1000
Mental Health Applications	51	41	42	45	50
Inventory/Returns Filings	214	183	143	150	175
Estate/Docket Filings	769	478	494	510	550
TOTALS	2,515	2,490	2,498	2,595	2,695

BUDGET HIGHLIGHTS

There are no significant changes within the FY16 Budget for Probate Court.

PROBATE COURT

REVENUE and EXPENDITURE BUDGET

Probate Court						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$133.9	$125.0	$125.0	$125.0	$125.0	$0.0	0.0%
Total Revenues	$133.9	$125.0	$125.0	$125.0	$125.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$363.6	$404.4	$410.4	$410.4	$425.3	$20.9	5.2%
Operating	$25.0	$25.9	$34.3	$29.4	$29.5	$3.6	13.9%
Total Expenditures	$388.6	$430.3	$444.7	$439.8	$454.8	$24.5	5.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Probate Court	$388.6	$430.3	$444.7	$439.8	$454.8	$24.5	5.7%
Total Expenditures	$388.6	$430.3	$444.7	$439.8	$454.8	$24.5	5.7%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Probate Court	5	6	6	6	6	0

PUBLIC UTILITIES

MISSION

The mission of the Public Utilities Department is to provide general services relative to maintaining the financial stability and operational quality and integrity of the Water Treatment/Distribution and Wastewater Treatment/Collection systems.

GOALS

- Provide suitable facilities to educate Athens citizens on environmental issues and to improve customer services.
- Provide quality drinking water to protect and enhance the well-being of Athens' citizens.
- Maintain and improve the public water distribution and wastewater collection systems to meet Athens' current and future needs.
- Expand technology to provide efficient operations.
- Continue improvements to Athens' Water Conservation and Drought Management Plans.
- Complete design and installation of the water system improvements associated with the SPLOST 2005 Program.

OBJECTIVES

1. Continue evaluation and rehabilitation the public wastewater trunk and interceptor lines, in a priority order.
2. Continue implementation Advanced Metering Infrastructure (AMI) / radio read technology relative to water meter reading functions.
3. Complete installation of SPLOST 2005 water line extensions.
4. Evaluate the Water Conservation Program to ensure the goals are being achieved and make revisions as necessary.
5. Continue utilization of the Wastewater Flow Monitoring Program.
6. Implement a Computerized Maintenance Management System (CMMS) within the water distribution and sewer collection systems to better manage preventive maintenance.
7. Initiate an update to the Public Utilities' Service Delivery Plan, inclusive of the Infrastructure, Capital Improvements, and Financial elements.

PUBLIC UTILITIES

PERFORMANCE MEASURES

		Actual			Forecast	
		FY12	FY13	FY14	FY15	FY16
Sewer Collection	# of feet of sanitary sewer camera-inspected (in thousands)	260.7	277.4	300.0	225.0	300.0
Water Distribution	# of fire hydrants installed/repaired/replaced	1646	2960	3000	3,000	3,000
Sewer Collection	# of feet of sewer line rodded & flushed (in thousands)	2,285.5	2,432.5	2,496.4	3,000	3,000
Engineering Mgt.	# of plans reviewed (development, building inspection, final plats)	603	711	573	625	650
Engineering Mgt.	# of developments installing water & sewer under contract	20	36	13	30	35
Meter Management	# of water & sewer stubs installed	119	90	60	150	150
Meter Management	# of new water meters installed	287	162	245	250	250
Water Business Office	# of water & sewer bills prepared (in thousands)	420	425	428.5	432	435
Water Business Office	# of customers assisted by customer service staff	8,750	8,900	12,632	14,000	16,000
Water Reclamation	# of gallons of wastewater treated (in billions)	3.25	3.5	3.5	4.2	4.4
Water Treatment Plant	# of gallons of potable water produced (in billions)	4.7	4.9	4.2	4.6	5.0

CAPITAL BUDGET

D-124	Equipment / Facilities Replacement Prog	$1,867,300
D-125	W&S Lines - Additions & Improvements	$865,300
D-126	Evaluate and Rehabilitate Sewer Lines	$632,700
D-127	Meter and W&S Stub Additions	$454,300
D-128	Meter Replacement Program	$365,000
D-129	Improve Downtown W&S Infrastructure	$300,000
D-130	Donated W&S Additions Management	$205,500
D-131	DOT Relocations of Water & Sewer Lines	$100,000
D-134	Renovate / Expand W&S Construction Facility	$100,000
D-135	Dredge Alum Sludge Lagoon	$300,000
D-136	Watershed Protect Long-Term Monitor	$100,000
D-137	Additions and Improvements Program	$400,000
D-138	Wastewater Collection Sys Improvements	$252,300
D-140	Economic Development Program (W&S)	$100,000

PUBLIC UTILITIES

BUDGET HIGHLIGHTS

Water and Sewer Fund revenues for FY16 are projected to be $48.7 million, an increase of $2.8 million over the FY15 Budget. This estimate is based on changes to water and sewer rates planned for adoption during the budget process and scheduled to take effect on July 1, 2015. In May, 2010, the Mayor and Commission accepted the six-year Rate Adjustment Component of the 2010 Update to the Financial Element of the Public Utilities Department Service Delivery Plan. This update included proposed rate adjustments for FY16

For FY16, the projected revenue is sufficient to fund operating expenses for $37.8 million (not including depreciation). There are no significant changes planned in water and sewer services for FY16.

The FY16 Budget includes sufficient funding to cover the annual debt payments ($15.7 million) for the water and sewer bonds issued in 2008 that funded the new water reclamation facilities. In addition, funding is included to repay loans from the State of Georgia Environmental Finance Authority (GEFA) Clean Water State Revolving Fund. Principal and interest in FY16 for these GEFA loans total $1.3 million.

PUBLIC UTILITIES

REVENUE and EXPENDITURE BUDGET

Public Utilities						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$43,867.8	$45,616.1	$48,462.6	$48,462.6	$48,462.6	$2,846.5	6.2%
Other	$677.6	$242.0	$242.0	$242.0	$242.0	$0.0	0.0%
Total Revenues	$44,545.4	$45,858.1	$48,704.6	$48,704.6	$48,704.6	$2,846.5	6.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$9,124.8	$9,761.8	$10,098.9	$9,945.7	$9,916.8	$155.0	1.6%
Operating	$32,454.2	$33,843.1	$33,999.6	$33,904.2	$33,904.2	$61.1	0.2%
Total Expenditures	$41,579.0	$43,604.9	$44,098.5	$43,849.9	$43,821.0	$216.1	0.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$778.4	$982.8	$1,070.0	$1,069.5	$1,071.1	$88.3	9.0%
Construction Mgt.	$5,746.1	$6,327.2	$6,478.4	$6,404.0	$6,361.9	$34.7	0.5%
Plant Operations	$9,659.6	$10,703.4	$10,944.9	$10,925.4	$10,932.1	$228.7	2.1%
Engineering Management	$375.8	$385.6	$399.2	$398.2	$403.1	$17.5	4.5%
Debt Service-W&S Fund	$12,155.2	$11,738.7	$11,527.0	$11,527.0	$11,527.0	($211.7)	-1.8%
Other Gen Admin.	$12,863.9	$13,467.2	$13,679.0	$13,525.8	$13,525.8	$58.6	0.4%
Total Expenditures	$41,579.0	$43,604.9	$44,098.5	$43,849.9	$43,821.0	$216.1	0.5%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Public Utilities	195	195	195	195	195	0

SHERIFF

MISSION

Our mission is to work in partnership with our diverse communities to promote and enhance the safety and the quality of life in Athens-Clarke County.

- We respect all members of the community and we value community relations.
- We respect all members of the organization.
- We value initiative.
- We value service orientation.
- We value work ethic.
- We value professional public image.
- We value professional skill.
- We value efficient use of resources.
- We value internal relations.

The Clarke County Sheriff's Office exists to provide services for the protection of life and property and the preservation of the public peace in Athens-Clarke County. The Sheriff is responsible for the physical health and welfare of all inmates in the jail, and the management of their property and money. The Sheriff's Office serves criminal warrants, civil papers, and subpoenas, executes evictions, transports prisoners to court, extradites prisoners from other states to court, provides security for State, Superior, Municipal, Magistrate and Juvenile Courts, Jurors, Clarke County Courthouse, and the Courthouse Parking Deck.

The Sheriff's Office also serves as a source of information, providing lectures and programs to community groups, civic associations and school children through the D.A.R.E. Program.

VISION

To provide a community free of crime, fear and disorder and innovative correctional practices that hold offenders accountable to become productive members of our society.

GOAL

Our goal is to provide an atmosphere of safety and security in an effective and efficient manner to the citizens of Athens-Clarke County, protect life and property, preserve the public peace, operate all of the Sheriff's Office efficiently and to enhance our awareness and educational programs for the public and for inmates and to provide for the safe and efficient transportation of prisoners throughout various locations in the state.

OBJECTIVES

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the courts and prosecutors.
  - Review the current warrants for validity and work with the Judiciary, District Attorney, and Solicitor General to review old warrants determined to be un-servable and create a review system to dismiss these warrants.
  - Increase staffing in the Warrant Section to actively work more warrants on the road. This can be accomplished by working with the Manager's Office, Human Resources, Mayor and Commission, and Finance through the budget process to increase the number of Warrant Deputies to clear warrants.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant processes, and provide timely presentation of prisoners before the courts.
- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.
- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court orders or process of law.
- Completed a 2014 staffing analysis of the Field Section's Courthouse Security Unit for the purpose of:

  - Determining the number of deputies needed to adequately secure our courthouse which includes courtroom security, security screening, holding cell supervision, video monitoring, inmate escorts inside the courthouse, and courthouse facility and parking deck security. Determining how many deputies are needed for transporting inmates to and from the courthouse for court related appearances.
  - Increase the staffing in the Courts Unit to meet the current and future needs of the Courts by working with the Manager's Office, Human Resources, Mayor and Commission, and Finance through the budget process to increase the number of Deputies in the Courts Unit.
  - Evaluating the operational efficiency of our courthouse security unit and make recommendations for cost savings while providing adequate security services.
  - Reviewing our courthouse security unit's organizational structure to determine the best supervisor to deputy ratios.
  - Evaluating the future use of technology, such as video bond hearing and video arraignment, and determining how this would impact the need for additional staffing.
- To provide all personnel with training opportunities in order to reduce liability.
- Continue procedural operation of the jail reducing errors in judicial processing, incidents of workplace injury, incidents of inmate violence, and public grievances. This goal applies to each year. This goal shall be assessed by tracking performance indicators in the above categories.
- Accomplish completion, opening, and transition to new jail facility. This goal applies to 2015 for Phase 1 of the jail construction and 2016 for Phase 2 of the jail construction. This goal shall be assessed by documentation of progress which shall be presented to Sheriff Edwards on a monthly basis.
- Continue to manage a growing jail population by efficient management of the inmate population and increasing, on an annual basis, the number of rehabilitative programs offered and the number of inmates participating in these programs. This goal applies to each year. Projections of future jail population growth are attached. This goal shall be assessed by analysis of statistical reports of the Inmate Programs Office.
- To continue to hire additional staff as needed for the opening of Phase 1 and Phase 2 of the new jail with staffing levels appropriate to the inmate population, and continue to retain staff by the reduction of the turnover level. This goal applies to each year. This goal shall be assessed by monitoring the number of staff hired additions and subtractions as tracked by the Sheriff Administrative Section. A chart of anticipated future staffing trends is attached.
- To pursue ACA (American Correctional Association) accreditation for the jail. This goal applies to years 2016 and 2017. During 2016, initiate accreditation application process. Seek accreditation during 2017.
- To continue to recruit qualified applicants for the position of Deputy Sheriff by developing diverse community organizational relationships and the continued execution of the recruiting list plan as approved.
  - Review the recruiting list plan on an annual basis to update and improve recruiting ideas.
- To achieve CALEA Advanced Accreditation. We believe through Advanced Accreditation, our agency will continue enhancements in the following areas:
  - Assures agency members that our policies and procedures are in written form and available to all personnel.
  - Assures that our personnel system is in accord with professional standards and is both fair and equitable.
  - Provides neutral guidelines for developing strong budget justifications, especially for personnel and their allocation across functions and activities
  - Reduces the likelihood of vicarious liability suits against the agency.
  - Assures county officials and the general public that the Sheriff's Office is delivering a high level of service.
  - Demonstrates our commitment to providing high quality services with effective and responsive policies and procedures, that are also fair and equitable.
- To continue to enhance the CALEA and State Certification proof compliance process

SHERIFF

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Sheriff / Administration Section					
# Complaints	45	51	26	41	41
# Training Hours reported to Training Unit	9,500	17,596	11,833	17,600	12,600
Background Checks through GCIC	1,750	2,856	2,134	2,500	2,500
Fingerprints-firearms lic., bondsmen, adoption, USDA, Bar Admission, RESA, other	2,250	1,593	1,551	1,550	1,550
Sheriff / Field Section					
New Warrants	8,823	7,773	8,000	8,000	8,000
Warrants Served/Processed	6,149	8,584	8,500	8,500	8,500
Total Arrest	4,376	4,421	4,500	4,500	4,500
Civil Papers Received	9,633	9,227	9,500	9,500	9,500
Civil Papers Served / Processed	7,419	7,210	7,400	7,400	7,400
Evictions Received	623	655	650	650	650
Evictions Served / Processed	495	634	600	600	600
Sheriff/Jail					
Average Daily Inmate Population	470	469	460	480	500
Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC	7	3	5	1	1
Number of Inmates Processed	12,126	12,012	10,540	11,000	11,500
Number of Inmates Released	12,151	12,017	10,704	11,000	11,500
Number of Inmates Released to State System	188	160	189	190	190
Number of Inmates Classified	6,908	6,957	7,132	7,490	7,800
Number of Inmate Medical Transports	34	40	156	160	160
Inmate Participation in Rehabilitation /Education	2,259	3,148	2,959	3,250	3,600

SHERIFF

BUDGET HIGHLIGHTS

The Sheriff's Office requested eleven full-time positions to staff and maintain the new expanded Jail. The FY16 Budget includes $214,000 for five new full-time positions and additional operating expenses for the last nine months of FY16. The five new positions in FY16 are in addition to the fifteen positions added previously (seven in FY14 and eight in FY15). The Budget also includes $175,000 to provide full funding of the eight full-time positions at the new Jail which were funded for the last six months of FY15. The new Jail is scheduled to be completed by Fall 2015.

The Budget also includes $1,430,496 for inmate medical expenses. This represents an increase of $32,000 over the FY15 Budget and is based on the annual increase in the current contract. The Budget also includes $752,407 for inmate meals, an increase of $28,000 over FY15 due to an increase in meal cost.

The FY16 Budget includes the increase of one vehicle to the authorized fleet for the Sheriff's Office. The additional vehicle will be leased for use by the Sheriff's deputy assigned to the Drug Task Force. There is no impact to the FY16 Budget as the first year of lease payments will be paid by Sheriff's forfeited funds. Fuel and vehicle insurance costs will be covered within the Sheriff's operating budget.

The Sheriff's Office also requested an additional $40,000 to restore a reduction approved by the Mayor and Commission in FY13. This increase was not recommended nor approved.

The FY16 Budget reflects a reduction of $102,200 for Inmate Boarding expenses which decreases the number of boarded inmates in other facilities from an average of ten per day to three per day.

In addition, two existing full-time Jail maintenance positions ($122,000) will move from the Sheriff's Office to Central Services to consolidate building maintenance services for all ACCUG facilities.

CAPITAL BUDGET

D-36	Payroll System Update	$35,000
D-73	Public Safety Initiatives - Equip & Tech	$30,000
D-88	Courthouse Security Equip Upgrade (Phase 4)	$38,500

SHERIFF

REVENUE and EXPENDITURE BUDGET

Sheriff						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$289.8	$355.0	$305.0	$305.0	$305.0	($50.0)	-14.1%
Intergovernmental	$141.7	$41.2	$35.4	$35.4	$35.4	($5.8)	-14.1%
Other	$195.2	$150.0	$180.0	$180.0	$180.0	$30.0	20.0%
Total Revenues	$626.7	$546.2	$520.4	$520.4	$520.4	($25.8)	-4.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$10,724.7	$11,273.8	$12,350.0	$11,870.0	$11,890.2	$616.4	5.5%
Operating	$4,071.8	$4,135.2	$4,347.3	$4,108.9	$4,108.9	($26.3)	-0.6%
Total Expenditures	$14,796.5	$15,409.0	$16,697.3	$15,978.9	$15,999.1	$590.1	3.8%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,148.1	$1,129.6	$1,227.3	$1,179.1	$1,181.2	$51.6	4.6%
Jail	$9,997.7	$10,556.6	$11,442.1	$10,910.2	$10,920.3	$363.7	3.4%
Field	$3,650.7	$3,722.8	$4,027.9	$3,889.6	$3,897.6	$174.8	4.7%
Total Expenditures	$14,796.5	$15,409.0	$16,697.3	$15,978.9	$15,999.1	$590.1	3.8%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Sheriff	183	191	202	194	194	3

SOLICITOR GENERAL

MISSION & GOALS

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (where appropriate) while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

OBJECTIVES

- Manage the growing office caseload in an efficient and just manner.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high risk multi-offender DUI and domestic violence cases.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote one prosecuting attorney through a government funded grant to handle family violence cases so that these often complex cases will be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing educational programs designed to reduce criminal behavior and improve citizen safety at no cost to taxpayers.
- Continue to participate as team members of the DUI/Drug Court, Treatment and Accountability Court, and Veterans' Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

SOLICITOR GENERAL

PERFORMANCE MEASURES

	Actual			Estimated	
	CY12	CY13	CY14	CY15	CY16
Criminal Misdemeanor Cases Filed (State Court-includes probation cases)	4,748	4,947			
Criminal Misdemeanor Cases Disposed (State Court-includes probation cases)	4,661	5,045			
Jury Trials	49	44			
Criminal Cases Docketed in Municipal Court	27,948	27,646			

BUDGET HIGHLIGHTS

There are no significant changes within the FY16 Budget for Solicitor General.

REVENUE and EXPENDITURE BUDGET

Solicitor General						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Fines & Forfeitures	$69.9	$67.6	$70.0	$70.0	$70.0	$2.4	3.6%
Intergovernmental	$75.6	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$145.5	$67.6	$70.0	$70.0	$70.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,095.8	$1,099.5	$1,125.4	$1,125.4	$1,127.9	$28.4	2.6%
Operating	$66.3	$61.1	$63.2	$61.5	$61.5	$0.4	0.7%
Total Expenditures	$1,162.1	$1,160.6	$1,188.6	$1,186.9	$1,189.4	$28.8	2.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Solicitor General	$1,162.1	$1,160.6	$1,188.6	$1,186.9	$1,189.4	$28.8	2.5%
Total Expenditures	$1,162.1	$1,160.6	$1,188.6	$1,186.9	$1,189.4	$28.8	2.5%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Solicitor General	15	16	16	16	16	0

SOLID WASTE

MISSION & GOALS

The Solid Waste Department provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The Department accomplishes this mission while maintaining a competitive cost of service for our customers and the community as a whole.

.

OBJECTIVES

- Reduce cost per ton of waste processed below $15.00 to maintain a competitive tipping fee while initiating new waste reduction measures.
- Continue implementation of single stream recycling throughout the community and increase recycling by a minimum of 3% in FY16 as compared to FY15.
- Reduce residential refuse/recycling collection cost per month/customer below $7.50 for FY16.
- Maintain cost/man-hour for commercial curbside collections below $16.00.
- Maintain cost/tip for commercial dumpster below $7.00 for FY16.
- Maintain average cost/hour for litter pickup below $21.00.
- Complete 98% of all service requests within five business days.
- Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.
- Continue implementation of Mayor and Commission selected waste reduction options in order to achieve waste diversion goals of 40% by 2015, 60% by 2018, and 75% by 2020.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Cost per ton of waste processed at the Landfill	$14.00	$15.64	$15.75	$15.80	$15.50
Average monthly recycling tonnage	1,311	1,545	1,709	1,800	2,000
Average residential refuse/recycling collection cost p/m	$9.75	$9.91	$10.10	$10.00	$7.09
Average curbside collection cost per man hour	$14.61	$15.97	$16.00	$15.60	$15.60
Average commercial dumpster cost per tip	$4.92	$6.18	$6.50	$6.50	$6.75
Average CBD litter collection cost per hour	$20.90	$19.40	$21.19	$21.00	$21.00
% of work orders completed within 5 working days	98%	96%	98%	99%	99%
Leaf and limb on time scheduled collections	90%	85%	90%	98%	98%
Waste reduction goals adopted by the M & C, November 3, 2010: 40% Waste Reduction 2015 60% Waste Reduction 2018 75% Waste Reduction 2020	33%	45%	44%	48%	48%

SOLID WASTE

BUDGET HIGHLIGHTS

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

General Fund - The FY16 General Fund Budget for litter collection in the Commercial Business District is $142,100. The Budget for Leaf & Limb services is estimated to be $768,000. There are no significant changes for either service.

Landfill Enterprise Fund – Revenue for the Landfill Enterprise Fund is projected to be $3.3 million, an increase of $145,000 over the FY15 Budget. The current $42/ton fee adopted in FY09 will continue in FY16. Based on current waste flow, the FY16 estimate is 65,000 tons, a slight increase over the FY15 Budget amount. The FY16 Budget includes $250,000 in revenues from the Recovered Materials Processing Facility and $190,000 from the Waste Minimization Fee, similar to FY15. Operating expenses for the Landfill Fund in FY15 are projected to be $4.1 million, similar to FY15. Tonnage at the Landfill has declined over the past several years from 85,000 tons in FY08.

During FY15, the Solid Waste Department converted to an automated collection process. The transition to the new collection process has resulted in a reduction of eight fulltime positions in the Solid Waste Fund and a savings of approximately $400,000. Operating expenses for the Solid Waste Fund in FY16 are budgeted at $3.2 million, a decrease from $3.6 in FY15. Revenues for FY16 are projected at $3.6 million, similar to FY15. No rate changes are included for FY16.

CAPITAL BUDGET

D-108	Single Stream Infeed Conveyor Upgrade	$220,000
D-109	Replace Rubber Tire Loader	$200,000
D-110	Replace 25 yd. Articulated Dump Truck (1/3)	$130,000
D-120	Center for Hard to Recycle Materials	$50,000

SOLID WASTE

REVENUE and EXPENDITURE BUDGET

Solid Waste						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,801.4	$6,721.0	$6,776.9	$6,776.9	$6,776.9	$55.9	0.8%
Intergovernmental	$9.0	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$165.3	$135.0	$135.0	$135.0	$135.0	$0.0	0.0%
Gen. Fund (Leaf/Limb/Litter)	$577.9	$706.2	$783.2	$768.0	$768.2	$62.0	8.8%
Total Revenues	$7,553.6	$7,562.2	$7,695.1	$7,679.9	$7,680.1	$55.9	0.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,356.7	$3,587.3	$3,521.3	$3,479.0	$3,473.7	($113.6)	-3.2%
Operating	$5,100.9	$4,651.7	$4,677.4	$4,582.0	$4,582.0	($69.7)	-1.5%
Total Expenditures	$8,457.6	$8,239.0	$8,198.7	$8,061.0	$8,055.7	($183.3)	-2.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,241.9	$1,291.4	$1,388.5	$1,371.6	$1,376.4	$85.0	6.6%
Landfill	$1,791.9	$1,388.7	$1,463.6	$1,460.0	$1,462.0	$73.3	5.3%
Collection	$3,215.0	$3,414.0	$3,141.4	$3,066.5	$3,054.4	($359.6)	-10.5%
Other Gen Admin/Debt Svc.	$2,208.8	$2,144.9	$2,205.2	$2,162.9	$2,162.9	$18.0	0.8%
Total Expenditures	$8,457.6	$8,239.0	$8,198.7	$8,061.0	$8,055.7	($183.3)	-2.2%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Solid Waste	66	68	60	60	60	-8

STATE COURT

MISSION & GOALS

The Mission of the State Court is to hear civil and criminal cases in manner consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear in Court with dignity, courtesy and respect. A significant part of the operation of the Court is the DUI/Drug Court program, the goal of which is to provide the opportunity for repeat DUI and substance-abuse offenders to achieve sobriety and become productive members of our community through a unique program of intensive supervision, treatment and accountability.

OBJECTIVES

The State Court seeks to provide diligent, effective, efficient and fair administration of justice in all civil and criminal cases. The Court endeavors to implement case-management and scheduling procedures, such as "fast track" arraignments for repeat DUI offenders and repeat Domestic Violence offenders. With respect to the DUI/Drug Court, the Court's objective is to continue to reduce recidivism rates for high-risk offenders by holding offenders accountable and increasing public safety. The effective operation of the DUI/Drug Court program also reduces costs associated with incarcerating offenders who, if they were not participating in the program, would be serving longer sentences in jail.

PERFORMANCE MEASURES

	Actual			Forecast
	CY12	CY13	CY14	CY15
Criminal Case File (includes probation cases)	4,478	4,947		Forecast not Available
Criminal Cases Disposed	4,661	5,045		
Civil Cases Filed	549	383		
Civil Cases Disposed	707	547		
Civil & Criminal Jury Trials Conducted	57	50	47	

BUDGET HIGHLIGHTS

The FY16 Budget for State Court reflects the transfer of the Drug Testing Laboratory service from State Court's DUI/Drug Court budget (Special Programs Special Revenue Fund) to Superior Court's Probation Services budget (General Fund). This includes one fulltime Medical Laboratory Specialist position ($49,400) and State Court operating costs of $36,000.

For FY16, State Court also requested increases of $22,000 for Pro Hac Vice, $16,500 for Interpreter Services, and $4,000 for Indigent Defense. Of this $42,500 requested increase, $14,500 is included within the FY16 Budget.

STATE COURT

REVENUES and EXPENDITURES

State Court	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	COMMISSION $ CHG over/under 15 BUD	COMMISSION % CHG over/under 15 BUD
REVENUES (in $1,000's)							
Intergovernmental	$65.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
Charges For Services	$451.7	$345.2	$305.0	$305.0	$305.0	($40.2)	-11.6%
Other Revenues	$16.0	$16.0	$16.0	$16.0	$16.0	$0.0	0.0%
Total Revenues	$533.4	$361.2	$321.0	$321.0	$321.0	($40.2)	-11.1%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$731.7	$667.2	$623.5	$623.5	$624.0	($43.2)	-6.5%
Operating	$498.2	$435.2	$447.7	$419.0	$419.0	($16.2)	-3.7%
Total Expenditures	$1,229.9	$1,102.4	$1,071.2	$1,042.5	$1,043.0	($59.4)	-5.4%
EXPENDITURES BY DIVISION (in $1,000's)							
State Court	$677.7	$640.8	$688.7	$660.7	$660.7	$19.9	3.1%
DUI/Drug Court	$552.2	$461.6	$382.5	$381.8	$382.3	($79.3)	-17.2%
Total Expenditures	$1,229.9	$1,102.4	$1,071.2	$1,042.5	$1,043.0	($59.4)	-5.4%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
State Court	10	8	7	7	7	-1

SUPERIOR COURTS

MISSION

Superior Courts
The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

Probation Services
The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services also provides offender management for Felony Drug Court, Treatment and Accountability Court, Veterans Court, DUI/Drug Court, and the Solicitor's Pretrial Intervention Program. Probation Services also provides enhanced supervision of Domestic Violence cases under a Violence Against Women (VAWA) grant.

Felony Drug Court
The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

Mental Health Treatment and Accountability Court
The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

Alternative Dispute Resolution
The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

Law Library
The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary purpose is for legal research, but it also has a lawyer's lounge facilities for meetings and conferences. The Self Help Desk, assistance for self-represented litigants, will be implemented in FY16.

OBJECTIVES

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.
- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, Veterans Court and Probation Services.

SUPERIOR COURTS

- Reduce recidivism and increase the ability of offenders to become productive members of the community through the Probation Services, Felony Drug Court, Mental Health Treatment and Accountability Court, and Veterans Court.
- Incorporate the use of new and existing court-based technology to maximum extent possible to improve case tracking abilities and increase efficiency and effectiveness in case resolution in Superior Court, Probation Services, Alternative Dispute Resolution, Mental Health Treatment and Accountability Court, and Veterans Court.
- Provide clinically responsible, research-based treatment and counseling to drug and/or alcohol addicted criminal offenders through the Felony Drug Court and Veterans Court as well as those with mental illnesses through the Mental Health Treatment and Accountability Court.
- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.
- Increase speed of case processing time in Superior Court and Alternative Dispute Resolution through case management efforts; in the Felony Drug Court, Mental Health Treatment and Accountability Court, and Veterans Court by clinically assessing potential participants more quickly to determine if they are eligible to resolve their case through participation in the program or if the case should return to traditional case processing; and in Probation Services by implementing various technology enhancements.
- Increase program participation for qualified participants in the Felony Drug Court, Mental Health Treatment and Accountability Court, and veterans Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.

PERFORMANCE MEASURES

	Actual			Forecast	
	CY12	CY13	CY14	CY15	CY16
Criminal Cases Filed	2,156	2,226	2,194	2,200	2,200
Civil Cases Filed	2,998	2,519	2,573	2,650	2,650

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Number of New Accountability Court Participants	25	47	42	45	45
Number of Accountability Court Graduates	12	12	16	15	15
Average Number of Misdemeanor Probation Cases and Active Warrants	4,107	4,527	4,030	4,000	4,000
Average Number of Pre-trial Probation Cases	500	863	600	600	600

SUPERIOR COURTS

BUDGET HIGHLIGHTS

For FY16, the State has approved an additional Superior Court Judge position for the Western Judicial District (which includes Athens-Clarke County) to take office April 1, 2016. The FY16 Budget includes $51,300 of funding to cover costs for this additional Judgeship.

The FY16 Budget for Superior Court also includes $144,000 for the transfer of the Drug Testing Laboratory service from the State Court DUI/Drug Court budget (Special Programs Special Revenue Fund) to Superior Court's Probation Services budget (General Fund). This new service in Superior Court Probation includes the transfer of one fulltime Medical Laboratory Specialist position ($49,400), an additional part-time position ($20,000), ongoing annual operating costs of $50,000, and $24,600 for one-time start-up costs. These expenses are offset by $143,000 of revenue to the General Fund.

The FY16 Budget also includes an additional $20,000 in the Computer Information Services Department Budget to fund software maintenance costs for the SPLOST 2011 project for improved integration of information exchanges and communications between the Judiciary and Public Safety agencies. FY16 represents the second year of operating costs for this project which is currently being implemented.

The FY16 Budget also includes a $10,000 increase for rental costs for the Probation Services Office and an additional $5,000 for additional training for Probation Officers. The Superior Court also requested an additional Case Manager position ($51,500) for the Treatment and Accountability Court. The Commission approved $26,000 to fund half of the cost of this position, with the other half being funded from grants.

The Superior Court also operates an Alternative Dispute Resolution (ADR) Program. This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits. The FY16 Budget for the ADR Program is $191,800.

SUPERIOR COURTS

REVENUE and EXPENDITURE BUDGET

Superior Courts						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Intergovernmental	$201.5	$6.5	6.5	6.5	6.5	$0.0	0.0%
Charges for Services	$888.1	$1,076.3	1,183.1	1,183.6	1,183.9	$107.6	10.0%
Other Revenues	43.5	30.0	30.0	30.0	30.0	$0.0	0.0%
Total Revenues	$1,133.1	$1,112.8	$1,219.6	$1,220.1	$1,220.4	$107.6	9.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,660.0	$1,957.1	$2,281.5	$2,181.4	$2,211.9	$254.8	13.0%
Operating	$880.5	$967.4	$1,195.9	$1,106.3	$1,106.3	$138.9	14.4%
Total Expenditures	$2,540.5	$2,924.5	$3,477.4	$3,287.7	$3,318.2	$393.7	13.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$2,194.5	$2,455.1	$2,913.7	$2,796.6	$2,827.1	$372.0	15.2%
Superior Court One	$99.7	$126.7	$128.3	$127.1	$127.1	$0.4	0.3%
Superior Court Two	$90.0	$156.9	$159.7	$155.7	$155.7	($1.2)	-0.8%
Superior Court Three	$146.7	$175.0	$175.0	$175.0	$175.0	$0.0	0.0%
Superior Court Four	$0.0	$0.0	$87.2	$21.8	$21.8	$21.8	--
Other General Admin.	$9.6	$10.8	$13.5	$11.5	$11.5	$0.7	6.5%
Total Expenditures	$2,540.5	$2,924.5	$3,477.4	$3,287.7	$3,318.2	$393.7	13.5%

FULL TIME AUTHORIZED POSITIONS						
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Superior Courts	26	30	32	31	32	2

TAX ASSESSORS

MISSION & GOALS

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

OBJECTIVES

- Maintain a level of assessment (assessed value/sales ratio) between 38% and 42% (state requirement range is 36%-44%.)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%).
- Maintain an assessment bias relationship (price related differential) close to 1.00 (state requirement range is 0.95 – 1.10).
- Prepare and send change of assessment notices by first week of May each digest year.

PERFORMANCE MEASURES

	Actual			Forecast	
	DY2012	DY2013	DY2014	DY2015	DY2016
Submit necessary reports for DOR digest approval by August 1 each year	100%	100%	100%	100%	100%
Maintain level of assessment between 38% and 42% according to audit ratio studies	100%	100%	100%	100%	100%
Complete real property field reviews (95%) by February 1 of each year	100%	97%	97%	97%	97%
Complete prior year deed transactions (95%) by February 1 of each year	99%	99%	95%	95%	95%
Complete ratio analysis for assessment updates to send notices by first week of May each year	100%	100%	100%	100%	100%
Complete personal property returns (95%) by late April of each year	100%	99%	99%	95%	95%
Complete all mapping updates in GIS (95%) by February 1 of each year	100%	99%	99%	99%	99%
Review specialized assessment properties for BOA approval by mid April each year	100%	100%	100%	100%	100%
Complete review of prebill Mobile Home digest (95%) by December 1 of each year	100%	100%	99%	99%	99%
Complete majority of appeals (80%) prior to issuance of tax bills on August 20 of each year	97%	91%	83%	80%	80%

TAX ASSESSORS

BUDGET HIGHLIGHTS

There are no significant changes in the Tax Assessor's FY16 Budget.

REVENUE and EXPENDITURE BUDGET

Tax Assessors						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$866.0	$896.2	$927.8	$927.8	$933.5	$37.3	4.2%
Operating	$83.8	$112.2	$114.3	$113.1	$113.1	$0.9	0.8%
Total Expenditures	$949.8	$1,008.4	$1,042.1	$1,040.9	$1,046.6	$38.2	3.8%
EXPENDITURES BY DIVISION (in $1,000's)							
Tax Assessors	$949.8	$1,008.4	$1,042.1	$1,040.9	$1,046.6	$38.2	3.8%
Total Expenditures	$949.8	$1,008.4	$1,042.1	$1,040.9	$1,046.6	$38.2	3.8%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Tax Assessors	13	13	13	13	13	0

TAX COMMISSIONER

MISSION

The overall goal of the Office of the Tax Commissioner is to provide effective and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division -- Services provided by this division are: (1) registration and titling of vehicles and collection and disbursements of related taxes and fees; (2) advise taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures; and (3) assist law enforcement in identifying vehicle ownership.

OBJECTIVES

- Process property tax payments within 24 hours of receipt
- Disburse payments received within one week in off peak season and within two weeks in the peek season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date
- Collect, process and disburse 98.5% of property taxes billed by the end of the fiscal year
- Process and (re)bill errors, releases and Not on Digest (NOD's) within seven working days
- Process motor vehicle dealer mail within 24-48 hours of receipt
- Turn around individual taxpayer mail within 48 hours
- Process walk-in business in 15 minutes or less for DMV and five minutes or less for property tax
- Answer phones by third ring

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Property Tax Bills - Real/Personal	46,028	46,131	45,826	46,000	46,000
Delinquent Tax Billing	10,892	8,173	8,277	9,000	9,000
Homestead Applications Maintained	16,674	16,355	16,144	17,000	17,000
Tax Returns Received/Processed	2,023	1,347	1,329	1,500	1,600
Tax Sale Operations/ Fi-Fa. Issued	632	929	609	750	750
Vehicle Registration Services	95,184	98,530	95,206	95,800	96,500
Vehicle Miscellaneous Services	5,803	6,227	7,383	5,500	6,000
Mobile Homes Billed	1,847	1,848	1,825	1,825	1,825
Vehicle Title Services	29,499	26,606	20,969	20,000	20,000

TAX COMMISSIONER

BUDGET HIGHLIGHTS

There are no significant changes in the Tax Commissioner's Office FY16 Budget.

REVENUE and EXPENDITURE BUDGET

Tax Commissioner						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,937.2	$2,014.0	$2,014.0	$2,014.0	$2,014.0	$0.0	0.0%
Total Revenues	$1,937.2	$2,014.0	$2,014.0	$2,014.0	$2,014.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,127.7	$1,181.0	$1,225.3	$1,225.3	$1,229.0	$48.0	4.1%
Operating	$198.0	$179.9	$190.4	$187.3	$187.4	$7.5	4.2%
Total Expenditures	$1,325.7	$1,360.9	$1,415.7	$1,412.6	$1,416.4	$55.5	4.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$173.3	$178.4	$186.7	$186.7	$187.8	$9.4	5.3%
Property Tax	$390.6	$404.5	$406.4	$406.4	$407.3	$2.8	0.7%
Motor Vehicle	$616.3	$615.8	$663.7	$660.6	$662.1	$46.3	7.5%
Delinquent Tax	$145.5	$162.2	$158.9	$158.9	$159.2	($3.0)	-1.8%
Total Expenditures	$1,325.7	$1,360.9	$1,415.7	$1,412.6	$1,416.4	$55.5	4.1%
FULL TIME AUTHORIZED POSITIONS							
	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL	
Tax Commissioner	19	19	19	19	19	0	

TRANSIT

MISSION & GOALS

The mission of the Transit Department is to provide safe, courteous, cost effective efficient public transportation services to the citizens of Athens-Clarke County.

GOALS AND OBJECTIVES

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of citizens.
  c) Emphasize regional connections for all ground transportation.
  d) Position Athens Transit as a strong alternative to automobiles by providing more frequency of service, longer hours of service, multiple transfer options, and more direct routes with shorter travel times.

- Transit provides solutions to help manage transportation corridors within Athens-Clarke County that have a deficient level of service.
  a) Assess major roadways for deficient levels of service where transit can assist in maintaining or improving level of service.
  b) Identify neighborhoods that are burdened due to cut through or commuter traffic and develop service plans.
  c) Attempt to improve air quality by reducing traffic congestion along specific corridors.

- Reduce the need for parking facilities within the CBD and UGA campus therefore allowing maximum utilization of land for more productive purposes.
  a) Locate parking areas that are remote from the CBD and UGA campus.
  b) Develop park-n-ride sites with direct service to the CBD and UGA campus.
  c) Educate employers, the business community and citizens about the economic benefits of Athens Transit.
  d) Encourage more partnerships with employers and business communities.

- ATS operates in such a manner that is cost effective.
  a) Continue to pursue dedicated funding sources for transit services. (Examples; local option sales tax, gasoline tax, etc.)
  b) Develop alternative revenue sources that have the least impact on local community tax payers.
  c) Create a fare structure with a subsidized rate for people with low incomes.
  d) Utilize SPLOST funding to supplement capital expenses.
  e) Thoroughly investigate options using new technology to achieve operating cost savings.

- Continue to foster the ATS and UGA transit services interface in order to achieve community goals.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

TRANSIT

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community and a safe service environment for customers and employees.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Maximize fare revenue, while providing economical services.
- Limit the cost of providing service by generating more revenue.
- Increase community awareness and encourage use of available transit service.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Limit the increasing cost of providing service by ensuring only qualified individuals are permitted to use the service.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Optimize scheduling to effectively utilize resources.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Total Fixed-Route (The Bus) Ridership	1,749,757	1,725,710	1,760,224	1,742,602	1,640,000
Passengers Per Hour	26.36	30.49	27.94	26.37	24.81
Revenue Per Passenger	$1.10	$0.92	$0.93	$0.92	$1.06
General Fund Cost Per Passenger	$1.04	$1.06	$0.96	$0.95	$1.24*
Demand Response (The Lift) Ridership	9,520	9,711	8,740	9,000	8,500
Passengers Per Hour	1.52	1.55	1.34	1.36	1.28
Revenue per Passenger	$2.44	$2.45	$2.72	$3.12	$3.09
General Fund Cost Per Passenger	$18.08	$18.44	$14.35	$13.71	*$15.75

* This increase is due the reduction of UGA contract revenue and crediting of FY14 STIC funds.

BUDGET HIGHLIGHTS

Total Revenue of $5.9 million is projected for FY16, an increase of $551,300 from FY15 Budget. Federal funding is estimated to be $2 million in FY16, $139,000 over the FY15 Budget amount. Fare box revenue ($646,000) and the contribution from UGA ($733,000) will provide $1.4 million, which is approximately $100,000 less than FY15.

The FY16 expenses (less depreciation) for the Transit Enterprise Fund are expected to be approximately $6 million, approximately $230,000 more than FY15. The addition of a pilot program to expand fixed route and demand response transit services on Sundays from approximately 8 a.m. to 10 p.m. has been included in the FY16 Budget with a projected cost of approximately $364,000 and projected revenues of $71,000. The General Fund contribution to the Transit Enterprise Fund will be $2.3 million with the implementation of the pilot program.

TRANSIT

REVENUE and EXPENDITURE BUDGET

Transit	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	COMMISSION $ CHG over/under 15 BUD	COMMISSION % CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,072.5	$1,554.2	$1,532.5	$1,532.5	$1,532.5	($21.7)	-1.4%
Intergovernmental (Oper.)	$1,898.8	$1,898.8	$2,037.0	$2,037.0	$2,037.0	$138.2	7.3%
Other	$19.6	$5.0	$10.0	$10.0	$10.0	$5.0	100.0%
General Fund Support	$1,831.7	$1,898.8	$2,328.6	$2,328.6	$2,328.6	$429.8	22.6%
Total Revenues	$5,822.6	$5,356.8	$5,908.1	$5,908.1	$5,908.1	$551.3	10.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,544.1	$3,622.8	$3,931.3	$3,857.6	$3,862.7	$239.9	6.6%
Operating	$3,459.3	$3,916.9	$4,113.2	$4,113.3	$4,113.2	$196.3	5.0%
Total Expenditures	$7,003.4	$7,539.7	$8,044.5	$7,970.9	$7,975.9	$436.2	5.8%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$440.8	$481.0	$552.8	$526.3	$526.9	$45.9	9.5%
Operations	$3,070.7	$3,194.4	$3,478.8	$3,478.8	$3,480.7	$286.3	9.0%
Demand Response	$315.7	$382.6	$398.7	$398.7	$399.4	$16.8	4.4%
Maintenance	$811.9	$944.3	$1,018.1	$1,018.1	$1,019.9	$75.6	8.0%
Other General Admin.	$2,364.3	$2,537.4	$2,596.1	$2,549.0	$2,549.0	$11.6	0.5%
Total Expenditures	$7,003.4	$7,539.7	$8,044.5	$7,970.9	$7,975.9	$436.2	5.8%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Transit	60	60	61	61	61	1

CAPITAL BUDGET

D-56	Local Match for Transit Capital Grants	$54,000
D-94	Transit Services / Transit Dev Plan Updt-Stdy	$20,000

TRANSPORTATION AND PUBLIC WORKS

MISSION

Transportation & Public Works serves and enhances the community by planning, designing, constructing, and maintaining transportation and stormwater drainage systems that are safe, efficient and sensitive to the environment.

Our motivated team of professionals continuously strives to improve our effectiveness through:

- Use of Innovative Technology
- Public/Private Partnerships
- Citizen Input
- Wise Use of Community Resources

GOALS

We are committed to do our part to ensure a high quality of life for current and future generations and to:

- Provide safe and efficient roadways, bikeways, and walkways
- Provide safe, efficient and effective traffic control and guidance systems
- Provide safe and efficient public stormwater collection and conveyance systems
- Provide proactive maintenance and prompt emergency response of county roadways, bikeways and walkways
- Identify safety and functional deficiencies in existing roadway and drainage systems and design corrective solutions in a timely manner
- Promote high quality, safe, effective and environmentally sensitive development in the community
- Oversee the construction of roadway and stormwater improvements.
- Provide a safe and effective fleet for Athens-Clarke County departments

OBJECTIVES

1. Paint 15% of all roadway striping on an annual basis, approximately 50 miles, to ensure proper road delineation.
2. Complete 95% of street work requests within three (3) days of receiving the request.
3. Upgrade 15% of all road signs on an annual basis, approximately 1,450, to ensure proper reflectivity standards of all signs.
4. Convert 28 traffic signals to the new Flashing Yellow Arrow standard and replace 20% of the first and second generation LED red and green signal indications through a relamping project to ensure dual signal indications.
5. Maintain stormwater utility bill collection to average at least 92% yearly.
6. Provide major roadway maintenance on 60 lane-miles of roadways on an annual basis to ensure the average life of a roadway surface is 15 years.
7. Review all plans for new development within fourteen (14) days of submittal.
8. Inspect 100% of all permitted development sites at least once every 10 days.
9. Oversee the completion of at least one (1) major roadway construction project, two (2) sidewalk improvement projects and two (2) stormwater improvement projects on an annual basis.
10. Replace 10% of the fleet, approximately 60, on an annual basis, ensuring an average replacement age of ten (10) years per vehicle.
11. Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.
12. Ensure 50% of available staff hours are spent on recurring work in maintaining the existing roadway and stormwater infrastructure.

TRANSPORTATION AND PUBLIC WORKS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY12	FY13	FY14	FY15	FY16
Traffic Engineering					
# of Miles of Roadway Striping	10 miles	46 miles	20 miles	70 miles	30 miles
# of Signs Replaced	1,257	1,173	1,300	1,600	1,450
# of Traffic Signal Upgrades	2	2	2	16	30
Engineering					
Average Plan Review Time	10 days	7 days	6.9 days	5.6 days	7 days
% Plan Reviews Completed Within 14 / 7 days	80% / 38%	98% / 47%	94% / 59%	93% / 75%	100%/75 %
Streets & Drainage					
# Roadway Miles Receiving Major Roadway Maintenance	49.8 miles	43.0 miles	57.8 miles	56.9 miles	45.0 miles
Average Response Time for Street or Drainage Work Requests	1 day	1 day	1 day	1 day	1 day
Percent of roadway immediate work requests completed in 3 days	94%	98%	95%	97%	97%
Percentage of staff hours utilized on recurring work activities	40%	40%	30%	30%	30%
Fleet Management					
# Vehicles / Major Equipment Items Replaced	33	27	76	55	60
% of Vehicles Meeting Preventive Maintenance Target Miles	91%	97%	98%	96%	98%
Stormwater Utility					
Utility Bill Collection Rate	91%	95%	94%	95%	95%

BUDGET HIGHLIGHTS

The Transportation and Public Works department budget is supported by three funds. General Fund revenue provides funding for construction, repairs, and maintenance of streets and roadways. The Fleet Management Fund, an internal service fund, is used to allocate the cost of repairs, maintenance and fuel to ACCUG vehicles. Lastly, the Stormwater Enterprise Fund provides for repair and maintenance of stormwater infrastructure.

The FY16 General Fund Budget for Transportation and Public Works Department ($3.9 million) includes an additional $20,000 for meeting a limited number of neighborhood requests for additional street lighting. The FY16 Budget does not reflect any further significant changes.

The Fleet Management Division provides centralized support for other government departments. The Division purchases fuel in bulk to distribute to departments and provides vehicle maintenance and repairs. The FY16 Fleet Management Budget is $2.5 million. There are no major changes to the Fleet Management budget for FY16. The FY16 Budget for fuel is based on a purchase price of $2.00/gallon for gasoline and $2.14/gallon for diesel. These prices reflect a one dollar drop per gallon for unleaded and diesel from the prices budgeted last year ($3.00 and $3.14, respectively).

TRANSPORTATION AND PUBLIC WORKS

The Stormwater Utility Fund, an enterprise fund, is supported by revenues from the stormwater fee. For each parcel in Athens-Clarke County, the stormwater fee is calculated based on the parcel's impervious surface area as well as the land use of the property. The FY16 Budget is $3.5 million, and there are no major changes compared to FY15.

REVENUE and EXPENDITURE BUDGET

Transportation & Public Works						COMMISSION	
	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	$ CHG over/under 15 BUD	% CHG over/under 15 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,723.3	$6,550.0	$6,782.1	$6,182.1	$6,182.1	($367.9)	-5.6%
Other	$0.1	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$6,723.4	$6,550.0	$6,782.1	$6,182.1	$6,182.1	($367.9)	-5.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,793.1	$5,090.6	$5,264.4	$5,168.7	$5,192.3	$101.7	2.0%
Operating	$5,263.5	$5,183.2	$5,381.4	$4,715.9	$4,735.9	($447.3)	-8.6%
Total Expenditures	$10,056.6	$10,273.8	$10,645.8	$9,884.6	$9,928.2	($345.6)	-3.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$228.2	$247.5	$254.7	$254.7	$255.4	$7.9	3.2%
Traffic & Operations	$2,060.0	$2,019.7	$2,112.9	$2,040.5	$2,064.0	$44.3	2.2%
Engineering	$349.2	$360.5	$374.3	$372.3	$387.7	$27.2	7.5%
Streets & Drainage	$1,119.8	$1,210.8	$1,240.5	$1,228.7	$1,232.3	$21.5	1.8%
Fleet Management	$3,080.6	$2,962.5	$3,059.3	$2,459.3	$2,460.9	($501.6)	-16.9%
Stormwater Management	$2,630.5	$2,855.0	$2,942.1	$2,909.2	$2,908.0	$53.0	1.9%
Other General Admin.	$588.3	$617.8	$662.0	$619.9	$619.9	$2.1	0.3%
Total Expenditures	$10,056.6	$10,273.8	$10,645.8	$9,884.6	$9,928.2	($345.6)	-3.4%

FULL TIME AUTHORIZED POSITIONS	FY14 LEVEL	FY15 LEVEL	FY16 DEPT REQUEST	FY16 MAYOR RECOM'D	FY16 COMM APPR'D	CHG VS 15 LEVEL
Transportation & Public Works	92	92	93	92	92	0

TRANSPORTATION AND PUBLIC WORKS

CAPITAL BUDGET

D-40	Stormwater System Improvement Prog.	$1,200,000
D-57	Pavement Maintenance Program (Life Cycle)	$650,000
D-58	Replace Traffic Signal Systems (Life Cycle)	$130,000
D-59	Bridge Maint. & Improv. Program	$100,000
D-60	Roadway Safety Devices (Life Cycle)	$70,000
D-61	School Area Infrastructure Capital Proj.	$30,000
D-62	Upgrade Street Name Signs	$30,000
D-89	Engineering Facility Renovation & Expan.	$150,000
D-95	Transportation Improvement Program (TIP)	$188,000
D-96	Pedestrian Crosswalk Improvements	$180,000
D-97	Fiber Optic Cable Comm Expansion	$30,000
D-104	Fleet Replacement Program	$1,110,100

FY16 CAPITAL BUDGET and CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:

a) Maintain infrastructure and public facilities,
b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services,
d) Preserve community and historical assets and
e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $30,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY16 capital projects. Projects outlined in the remaining four years (FY17 – FY20) are for planning purposes only and are not authorized until included in an adopted Capital Budget.

Furthermore, projects identified in years FY21 – FY25 are listed to show a budget estimate for the next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories:

a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I).

CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) included in the FY16 Capital Budget total $14.6 million (page D-16). General Capital Fund projects (page D-6) total $5.1 million. The remaining capital projects in the Enterprise, Internal Service and Special Revenue Funds total $9.5 million.

The FY16 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-16. Detailed data sheets for individual projects begin on page D-17.

FY16 BUDGET
SUMMARY OF MAJOR PROJECTS

CAPITAL PROJECTS FOR CURRENT SERVICES

GENERAL FUND	
CS - Facilities Life Cycle Maintenance Prog	$950,000
T&PW - Pavement Maintenance Program	$650,000
CIS - Equipment & Software Replacement	$600,000
LS - Renovate Existing Facilities	$275,000
Other General Fund	$1,653,500
Subtotal	$4,128,500
FLEET REPLACEMENT FUND	
T&PW - Vehicle & Equipment Replacement	$1,110,100
LANDFILL ENTERPRISE FUND	
SW - Single Stream Infeed Conveyor Upgrade	$220,000
SW - Replace Rubber Tire Loader	$200,000
SW - Replace 25 Yd Articulated Dump Truck (2/4)	$130,000
Subtotal	$550,000
STORM WATER ENTERPRISE FUND	
T&PW - Stormwater System Improvement Program	$1,200,000
WATER AND SEWER ENTERPRISE FUND	
PU - Equipment/Facilities Replacement Program	$1,867,300
PU - W&S Additions & Improvements	$865,300
PU - Evaluate and Rehabilitate Sewer Lines	$632,700
PU - Meter and W&S Stub Additions	$454,300
PU - Meter Replacement Program	$365,000
PU - Improve Downtown W&S Infrastructure	$300,000
PU - Dredge Alum Sludge Lagoon	$300,000
Other Water & Sewer Fund	$505,500
Subtotal	$5,290,100
All OTHER CS PROJECTS	$195,000
CURRENT SERVICES - ALL FUNDS	**$12,473,700**

CAPITAL FOR ADDITIONAL OR IMPROVED SERVICES

GENERAL FUND	
T&PW - Transportation Improvement Program	$188,000
Ped Crosswalk & Traffic Calming Improvements	$180,000
T&PW - Engineering Facility, Renovation & Expan	$150,000
Other General Fund	$455,800
Subtotal	$973,800
SOLID WASTE ENTERPRISE FUND	
Residential Refuse/Recycling Automated Trucks	$290,000
WATER AND SEWER ENTERPRISE FUND	
PU - Additions and Improvements Program	$400,000
PU - Wastewater Collection Sys Improvement Prog	$252,300
Other Water & Sewer Fund	$100,000
Subtotal	$752,300
All OTHER A&I PROJECTS	$141,000
ADDITIONS & IMPROVEMENTS - ALL FUNDS	**$2,157,100**

TOTAL CAPITAL BUDGET **$14,630,800**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

	Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
GENERAL CAPITAL PROJECTS FUND												
SOURCES:			**Beginning CS Reserve**			$4,760.2	$4,760.2	$4,402.9	$2,148.9	$1,196.1	$779.5	$4.9
			Transfers from Other Funds			$0.0	$145.0	$0.0	$0.0	$0.0	$0.0	$5,000.0
			Prior Year Fund Balance (General Fund)			$2,100.0	$4,600.0	$2,100.0	$2,200.0	$2,200.0	$2,200.0	$7,500.0
			TOTAL SOURCES			**$6,860.2**	**$9,505.2**	**$6,502.9**	**$4,348.9**	**$3,396.1**	**$2,979.5**	**$12,504.9**
USES:			**Current Services Projects Listed Below**			$5,165.9	$4,128.5	$3,762.0	$2,595.0	$2,005.0	$2,207.8	$34,381.5
			Additions & Improvements Projects Listed Below			$1,067.4	$973.8	$592.0	$557.8	$611.6	$766.8	$18,366.9
			TOTAL USES			**$6,233.3**	**$5,102.3**	**$4,354.0**	**$3,152.8**	**$2,616.6**	**$2,974.6**	**$52,748.4**
YEAR END GENERAL FUND RESERVE:						**$626.9**	**$4,402.9**	**$2,148.9**	**$1,196.1**	**$779.5**	**$4.9**	**($40,243.5)**
CURRENT SERVICES												
		Equipment:										
	D-17	Bd Elections	Replace Electronic Voting Equipment	$75.2	$25.0	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$170.0
	D-18	Central Serv	Landscape Equipment Replacement Pgm	$41.5	$75.0	$75.0	$75.0	$50.0	$65.0	$65.0	$75.0	$375.0
	D-19	Central Serv	Internal Support Equipment Replace Pgm	$125.9	$10.0	$10.0	$10.0	$10.0	$10.0	$10.0	$10.0	$50.0
	D-20	Central Serv	Replace Facilities Management Software	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0	$0.0	$0.0
	D-21	Central Serv	800 MHz Infrastructure Replacement	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$50.0	$6,800.0
	D-22	Central Serv	800 MHz Radio Replacement Program	$395.4	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$26.0	$250.0
	D-23	CIS	Replace PCs, Printers, Systems, Ntwk Infst.	$0.0	$400.0	$797.0	$600.0	$700.0	$275.0	$150.0	$150.0	$2,320.0
	D-24	Corrections	Food Service Equipment Replace Pgm.	$36.4	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$55.0
	D-25	Fire	Replacement of 1989 Ladder Truck	$600.0	$200.0	$200.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-26	Fire	Replacement of 1985 Tanker Truck	$0.0	$133.0	$133.0	$133.0	$134.0	$0.0	$0.0	$0.0	$0.0
	D-27	Fire	Replace Mobile Data Terminals	$73.6	$50.0	$55.5	$55.5	$50.0	$50.0	$50.0	$67.2	$336.2
	D-28	Leisure Serv	Replace Maintenance and Program Equip.	$5.9	$50.0	$62.6	$50.0	$50.0	$50.0	$50.0	$45.6	$160.9
	D-29	Leisure Serv	Inst Energy Savings Equip - Lyndon House	$0.0	$0.0	$0.0	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0
	D-30	Leisure Serv	Replace the Showmobile	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0
	D-31	Police	Cameras and Elec Data Storage (Video)	$0.0	$0.0	$50.0	$100.0	$50.0	$50.0	$50.0	$100.0	$300.0
	D-32	Police	Mobile Computers Replace Pgm	$75.0	$100.0	$75.0	$75.0	$50.0	$50.0	$50.0	$50.0	$500.0
	D-33	Police	Replace Criminal Investigations Vehicles	$0.0	$29.0	$35.0	$30.0	$35.0	$35.0	$35.0	$35.0	$175.0
	D-34	Police	Replace Drug Task Force (DTF) Vehicles	$0.1	$29.0	$35.0	$30.0	$35.0	$35.0	$35.0	$35.0	$175.0
	D-35	Police	Traffic Motorcycle Replacement Program	$7.7	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0
N	D-36	Sheriff	Payroll System Update	$0.0	$0.0	$35.0	$35.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-37	Sheriff	Replace Mobile Data Computers	$0.0	$0.0	$0.0	$0.0	$60.0	$0.0	$0.0	$0.0	$60.0
	D-38	Sheriff	Replace Prisoner Transport Bus	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0
	D-39	Sheriff	Replace Courthouse Sec. Screening Equip	$0.0	$75.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$75.0
N	D-40	Trans/PubWk	Stormwater System Improvement Pgm	$112.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,000.0
		CS Equipment	24 Projects	**$1,548.7**	**$1,231.0**	**$1,643.1**	**$1,473.5**	**$1,389.0**	**$755.0**	**$625.0**	**$748.8**	**$15,202.1**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description		FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
	Facilities:											
D-41	Airport	Airport Facilities Life Cycle Program		$106.0	$25.0	$25.0	$25.0	$25.0	$50.0	$25.0	$50.0	$315.0
D-42	Central Serv	Facilities Life Cycle Maintenance Pgm		$874.6	$500.0	$1,822.4	$950.0	$800.0	$400.0	$250.0	$250.0	$5,914.0
D-43	Central Serv	Landscape Life Cycle Program		$18.0	$20.0	$30.0	$25.0	$25.0	$30.0	$30.0	$30.0	$150.0
D-44	Central Serv	Parking Facilities Life Cycle Program		$51.6	$0.0	$20.0	$20.0	$0.0	$20.0	$20.0	$30.0	$100.0
D-45	Central Serv	Parking Deck - Life Cycle Program		$197.6	$50.0	$50.0	$0.0	$50.0	$0.0	$50.0	$50.0	$375.0
D-46	Leisure Serv	Renovate Existing Facilities		$145.7	$200.0	$306.4	$275.0	$150.0	$50.0	$50.0	$50.0	$840.0
D-47	Leisure Serv	Renovate and Improve Pools		$0.4	$100.0	$56.0	$56.0	$63.0	$60.0	$0.0	$24.0	$191.4
D-48	Leisure Serv	Renovate E. Athens Educational Dance Ctr		$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$34.0
D-49	Leisure Serv	Renovate Sandy Creek Nature Center		$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0
	CS Facilities		9 Projects	**$1,393.9**	**$895.0**	**$2,309.8**	**$1,351.0**	**$1,113.0**	**$610.0**	**$450.0**	**$509.0**	**$7,919.4**
	General:											
D-50	Central Serv	Energy Management Program		$36.5	$0.0	$20.0	$20.0	$0.0	$20.0	$0.0	$20.0	$150.0
D-51	Leisure Serv	Create a Property Boundary Program		$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0
D-52	Other Gn Adm	Capital Contingency		$483.0	$0.0	$25.0	$125.0	$25.0	$25.0	$25.0	$25.0	$500.0
D-53	Planning	Pictometry Data and System Dev.		$15.1	$45.0	$45.0	$45.0	$0.0	$0.0	$45.0	$0.0	$135.0
D-54	Planning	Update Aerial Photos		$26.9	$0.0	$0.0	$0.0	$0.0	$150.0	$25.0	$0.0	$150.0
	CS General		5 Projects	**$561.5**	**$45.0**	**$90.0**	**$190.0**	**$25.0**	**$245.0**	**$95.0**	**$45.0**	**$985.0**
	Transportation:											
D-55	Airport	Local Match for Airport Capital Grants		$132.4	$50.0	$50.0	$50.0	$50.0	$25.0	$25.0	$25.0	$125.0
D-56	Transit	Local Match for Transit Capital Grants		$57.9	$100.0	$54.0	$54.0	$50.0	$50.0	$50.0	$50.0	$250.0
D-57	Trans/PubWk	Pavement Maintenance Pgm (Life Cycle)		$341.2	$500.0	$650.0	$650.0	$800.0	$600.0	$500.0	$500.0	$8,000.0
D-58	Trans/PubWk	Replace Traffic Signal Systems (Life Cycle)		$12.0	$125.0	$130.0	$130.0	$130.0	$100.0	$75.0	$140.0	$700.0
D-59	Trans/PubWk	Bridge Maintenance and Improvement Pgm		$356.3	$100.0	$100.0	$100.0	$75.0	$75.0	$50.0	$50.0	$500.0
D-60	Trans/PubWk	Roadway Safety Devices (Life Cycle)		$87.0	$70.0	$75.0	$70.0	$75.0	$75.0	$75.0	$80.0	$400.0
D-61	Trans/PubWk	School Area Infrastructure Capital Proj.		$20.0	$0.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0
D-62	Trans/PubWk	Upgrade Street Name Signs		$25.0	$25.0	$34.0	$30.0	$25.0	$30.0	$30.0	$30.0	$150.0
	CS Transportation		8 Projects	**$1,031.8**	**$970.0**	**$1,123.0**	**$1,114.0**	**$1,235.0**	**$985.0**	**$835.0**	**$905.0**	**$10,275.0**
	Total General Fund CS		46 Projects	**$4,535.9**	**$3,141.0**	**$5,165.9**	**$4,128.5**	**$3,762.0**	**$2,595.0**	**$2,005.0**	**$2,207.8**	**$34,381.5**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

	Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
	ADDITIONS & IMPROVEMENTS (AI)											
		Equipment:										
N	D-63	Bldg Insp	Mobile Devices for Code Enforcement	$0.0	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0
N	D-64	District Atty	eDiscovery Portal & Paperless Filing Sys	$0.0	$0.0	$143.6	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
N	D-65	Finance	Grant Management Software	$0.0	$0.0	$30.0	$30.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-66	HR	HR Augmentation Software	$0.0	$40.0	$15.0	$20.0	$15.0	$15.0	$15.0	$15.0	$0.0
	D-67	Leisure Serv	New Vehicle (Truck) Purchase	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$24.0	$0.0
N	D-68	Mun Court	Case Management System Hardware	$0.0	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-69	Police	Enhance the Electronic Ticket System	$0.0	$0.0	$50.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-70	Police	Expand Downtown Safety Camera Sys	$0.0	$40.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0
	D-71	Police	Information Technology Improvement Prog	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0
	D-72	Police	Renovate Training/Firing Range	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0
	D-73	Sheriff	Public Safety Initiatives - Equip & Tech	$50.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0
		AI Equipment	11 Projects	**$50.0**	**$110.0**	**$318.6**	**$180.0**	**$45.0**	**$45.0**	**$45.0**	**$169.0**	**$1,095.0**
		Facilities:										
	D-74	Central Serv	Space Allocation Program	$582.4	$150.0	$200.0	$100.0	$75.0	$75.0	$25.0	$50.0	$1,415.0
	D-75	Central Serv	Tag Office Parking Lot Improvements	$0.0	$0.0	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$0.0
	D-76	Leisure Serv	Complete the ADA Interp Trl-SCNC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$48.8	$0.0	$0.0
	D-77	Leisure Serv	Develop Ben Burton Park	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0
	D-78	Leisure Serv	Develop Dudley Park	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$895.0
	D-79	Leisure Serv	Renovate Bear Hollow Zoo W&S Systems	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0
	D-80	Leisure Serv	Imp Bear Hollow Zoo Exhib & Vstr Amen	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0
	D-81	Leisure Serv	Expand the Gymnastics Center	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$2,770.4
	D-82	Leisure Serv	Renovate Morton Theatre	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0
	D-83	Leisure Serv	Renovate Cook's Trail Boardwalk	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,699.0
	D-84	Other Gn Adm	Public Art	$10.7	$14.9	$12.3	$12.3	$18.0	$12.8	$12.8	$12.8	$107.5
	D-85	Police	Records Storage Facility	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0
	D-86	Police	West Precinct	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$4,025.0
	D-87	Police	North Substation	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,450.0
	D-88	Sheriff	Courthouse Security Equip Upgrade (Ph 4)	$0.0	$38.5	$38.5	$38.5	$0.0	$0.0	$0.0	$0.0	$0.0
	D-89	Trans/PubWk	Engineering Facility, Renovation & Expan	$35.7	$0.0	$150.0	$150.0	$50.0	$100.0	$50.0	$50.0	$200.0
		AI Facilities	16 Projects	**$628.8**	**$203.4**	**$400.8**	**$300.8**	**$293.0**	**$187.8**	**$236.6**	**$237.8**	**$13,561.9**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

	Page Num	Dept Name	Project Description		FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan: FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast: FY21-25 Proposed
		General:											
	D-90	Ctr Ser/ADDA	Downtown Enhancement Program (DEP)		$84.7	$25.0	$0.0	$0.0	$25.0	$0.0	$60.0	$60.0	$300.0
	D-91	Other Gn Adm	Economic Development Capital Pgm		$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$50.0	$50.0	$250.0
	D-92	Planning	Comprehensive Plan, Ten Year Update		$23.8	$0.0	$50.0	$50.0	$75.0	$50.0	$0.0	$0.0	$20.0
		AI General		3 Projects	**$108.5**	**$50.0**	**$75.0**	**$75.0**	**$125.0**	**$75.0**	**$110.0**	**$110.0**	**$570.0**
		Transportation:											
	D-93	Trans/PubWk	Corridor Improvement Program		$349.8	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$300.0
N	D-94	Transit	Transit Services / Transit Dev Plan Updt-Stdy		$0.0	$0.0	$20.0	$20.0	$20.0	$20.0	$20.0	$20.0	$100.0
	D-95	Trans/PubWk	Trans. Imp Pgm (T.I.P.) - Local Component		$1,143.0	$250.0	$188.0	$188.0	$59.0	$100.0	$100.0	$100.0	$755.0
	D-96	Trans/PubWk	Ped Crosswalk & Traffic Calming Imprvmnts		$33.9	$35.0	$35.0	$180.0	$25.0	$25.0	$25.0	$25.0	$175.0
	D-97	Trans/PubWk	Fiber Optic Cable Comm Expansion		$0.0	$0.0	$30.0	$30.0	$0.0	$30.0	$0.0	$30.0	$60.0
	D-98	Trans/PubWk	Bicycle Trans Systems Improvement Pgm		$20.4	$0.0	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$1,000.0
	D-99	Trans/PubWk	Sidewalk Improvement Program		$217.2	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$750.0
		AI Transportation		7 Projects	**$1,764.3**	**$285.0**	**$273.0**	**$418.0**	**$129.0**	**$250.0**	**$220.0**	**$250.0**	**$3,140.0**
		Total General Fund A&I		37 Projects	**$2,551.6**	**$648.4**	**$1,067.4**	**$973.8**	**$592.0**	**$557.8**	**$611.6**	**$766.8**	**$18,366.9**
		Total General Fund, CS & A&I		83 Projects	**$7,087.5**	**$3,789.4**	**$6,233.3**	**$5,102.3**	**$4,354.0**	**$3,152.8**	**$2,616.6**	**$2,974.6**	**$52,748.4**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21-25 Proposed
					Capital Improvement Plan						Forecast
AIRPORT ENTERPRISE FUND											
SOURCES:		**Beginning Working Capital Balance**			$214.0	$214.0	$114.0	$114.0	$114.0	$114.0	$114.0
		Current Year Operating Revenues			$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0
		TOTAL SOURCES			**$214.0**	**$214.0**	**$114.0**	**$114.0**	**$114.0**	**$114.0**	**$614.0**
USES:		**Projects Listed Below**			$100.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0
		TOTAL USES			**$100.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
YEAR END WORKING CAPITAL					**$114.0**	**$114.0**	**$114.0**	**$114.0**	**$114.0**	**$114.0**	**$614.0**
CONTINUING SERVICE											
D-100	Airport	Rehabilitation of Maintenance Hangar	$0.0	$0.0	$100.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0
	Airport CS	1 Projects	**$0.0**	**$0.0**	**$100.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

					Capital Improvement Plan						Forecast
Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21-25 Proposed
BUILDING INSPECTION (219)											
SOURCES:		**Beginning Fund Balance**			$569.1	$569.1	$498.1	$498.1	$498.1	$498.1	$498.1
		Current Year Operating Revenues			$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0
		TOTAL SOURCES			**$569.1**	**$569.1**	**$498.1**	**$498.1**	**$498.1**	**$498.1**	**$498.1**
USES:		**Projects Listed Below**			$71.0	$71.0	$0.0	$0.0	$0.0	$0.0	$0.0
		TOTAL USES			**$71.0**	**$71.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
YEAR END FUND BALANCE					**$498.1**	**$498.1**	**$498.1**	**$498.1**	**$498.1**	**$498.1**	**$498.1**
ADDITIONS & IMPROVEMENTS											
N	D-101	Bldg Insp	Purchase Digital Plan Review Software	$0.0	$0.0	$46.0	$46.0	$0.0	$0.0	$0.0	$0.0	$0.0
N	D-102	Bldg Insp	Mobile Devices for Building Inspections	$0.0	$0.0	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0
		Building Inspection A&I	2 Projects	**$0.0**	**$0.0**	**$71.0**	**$71.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description		FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
FLEET MANAGEMENT ISF												
SOURCES:		**Beginning Working Capital Balance**				$80.0	$80.0	$80.0	$50.0	$50.0	$20.0	$20.0
		Current Year Operating Revenues				$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0
		TOTAL SOURCES				**$80.0**	**$80.0**	**$80.0**	**$50.0**	**$50.0**	**$20.0**	**$120.0**
USES:		**Projects Listed Below**				$0.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0
		TOTAL USES				**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**
YEAR END WORKING CAPITAL						**$80.0**	**$80.0**	**$50.0**	**$50.0**	**$20.0**	**$20.0**	**$30.0**
CONTINUING SERVICE												
D-103	Trans/PubWk	Upgrade Fuel Sites		$20.9	$30.0	$0.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0
	Fleet Management CS		1 Project	**$20.9**	**$30.0**	**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description		FY14 Year-End Balance	FY15 Budget	FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21-25 Proposed
						Capital Improvement Plan						Forecast
FLEET REPLACEMENT ISF												
SOURCES:		**Beginning Working Capital Balance**				$9,945.9	$9,945.9	$9,945.9	$9,945.9	$9,945.9	$9,945.9	$9,945.9
		Current Year Operating Revenues				$1,205.0	$1,110.1	$1,241.1	$1,278.4	$1,316.8	$1,356.3	$7,206.9
		TOTAL SOURCES				**$11,150.9**	**$11,056.0**	**$11,187.0**	**$11,224.3**	**$11,262.7**	**$11,302.2**	**$17,152.8**
USES:		**Projects Listed Below**				$1,205.0	$1,110.1	$1,241.1	$1,278.4	$1,316.8	$1,356.3	$7,416.8
		TOTAL USES				**$1,205.0**	**$1,110.1**	**$1,241.1**	**$1,278.4**	**$1,316.8**	**$1,356.3**	**$7,416.8**
YEAR END WORKING CAPITAL						**$9,945.9**	**$9,945.9**	**$9,945.9**	**$9,945.9**	**$9,945.9**	**$9,945.9**	**$9,736.0**
CONTINUING SERVICES												
D-104	Trans/PubWk	Fleet Replacement Program		$0.0	$1,114.0	$1,205.0	$1,110.1	$1,241.1	$1,278.4	$1,316.8	$1,356.3	$7,416.8
	Fleet Replacement CS		1 Project	**$0.0**	**$1,114.0**	**$1,205.0**	**$1,110.1**	**$1,241.1**	**$1,278.4**	**$1,316.8**	**$1,356.3**	**$7,416.8**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
HOTEL/MOTEL											
SOURCES:		**Beginning Fund Balance**			$38.2	$38.2	$38.2	$38.2	$38.2	$38.2	$28.2
		Current Year Operating Revenues			$70.0	$70.0	$70.0	$70.0	$70.0	$70.0	$350.0
		TOTAL SOURCES			**$108.2**	**$108.2**	**$108.2**	**$108.2**	**$108.2**	**$108.2**	**$378.2**
USES:		**Projects Listed Below**			$70.0	$70.0	$70.0	$70.0	$70.0	$80.0	$350.0
		TOTAL USES			**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$80.0**	**$350.0**
YEAR END FUND BALANCE					**$38.2**	**$38.2**	**$38.2**	**$38.2**	**$38.2**	**$28.2**	**$28.2**
CONTINUING SERVICES											
D-45	Central Serv	Parking Deck - Life Cycle Program	$35.7	$40.0	$40.0	$40.0	$40.0	$40.0	$40.0	$40.0	$200.0
D-105	Central Serv	Com Events Pgm : ACC Support Services	$31.0	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$40.0	$150.0
	Hotel / Motel CS	2 Projects	**$66.7**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$70.0**	**$80.0**	**$350.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

	Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
INTERNAL SUPPORT FUND												
SOURCES:			**Beginning Working Capital Balance**			$0.0	$0.0	$5.0	$5.0	$5.0	$5.0	$5.0
			Current Year Operating Revenues			$50.0	$50.0	$40.0	$40.0	$40.0	$40.0	$250.0
			TOTAL SOURCES			**$50.0**	**$50.0**	**$45.0**	**$45.0**	**$45.0**	**$45.0**	**$255.0**
USES:			**Projects Listed Below**			$60.0	$45.0	$40.0	$40.0	$40.0	$40.0	$250.0
			TOTAL USES			**$60.0**	**$45.0**	**$40.0**	**$40.0**	**$40.0**	**$40.0**	**$250.0**
YEAR END WORKING CAPITAL						**($10.0)**	**$5.0**	**$5.0**	**$5.0**	**$5.0**	**$5.0**	**$5.0**
		CONTINUING SERVICE										
	D-19	Central Serv	Internal Support Equipment Replace Pgm	$425.0	$0.0	$15.0	$0.0	$15.0	$15.0	$15.0	$15.0	$75.0
	D-106	Central Serv	Telephone System Upgrades - Life Cycle	$331.5	$40.0	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$175.0
		ISF CS	2 Projects	**$756.5**	**$40.0**	**$40.0**	**$25.0**	**$40.0**	**$40.0**	**$40.0**	**$40.0**	**$250.0**
		ADDITIONS & IMPROVEMENTS										
N	D-107	Central Serv	New Vehicle for 800 MHz Coordinator	$0.0	$0.0	$20.0	$20.0	$0.0	$0.0	$0.0	$0.0	$0.0
		ISF AI	1 Project	**$0.0**	**$0.0**	**$20.0**	**$20.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
		Total ISF, CS & A&I	3 Projects	**$756.5**	**$40.0**	**$60.0**	**$45.0**	**$40.0**	**$40.0**	**$40.0**	**$40.0**	**$250.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

	Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
LANDFILL ENTERPRISE FUND												
SOURCES:			**Beginning Working Capital Balance**			$200.0	$200.0	$0.0	$56.0	$7.0	$359.0	$76.0
			Current Year Operating Revenues			$400.0	$400.0	$400.0	$400.0	$400.0	$450.0	$1,500.0
			Landfill Closure Reserve			$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0
			Debt Issue			$0.0	$0.0	$0.0	$0.0	$3,100.0	$0.0	$0.0
			TOTAL SOURCES			**$600.0**	**$600.0**	**$400.0**	**$456.0**	**$3,507.0**	**$809.0**	**$4,076.0**
USES:			**Projects Listed Below**			$804.0	$600.0	$344.0	$449.0	$3,148.0	$733.0	$4,080.0
			TOTAL USES			**$804.0**	**$600.0**	**$344.0**	**$449.0**	**$3,148.0**	**$733.0**	**$4,080.0**
YEAR END WORKING CAPITAL						**($204.0)**	**$0.0**	**$56.0**	**$7.0**	**$359.0**	**$76.0**	**($4.0)**
			CURRENT SERVICES									
N	D-108	Solid Waste	Single Stream Infeed Conveyor upgrade	$0.0	$0.0	$220.0	$220.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-109	Solid Waste	Replace Rubber Tire Loader	$0.0	$0.0	$200.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-110	Solid Waste	Replace 25 Yard Articulated Dump Truck	$0.0	$0.0	$134.0	$130.0	$134.0	$134.0	$0.0	$0.0	$402.0
	D-111	Solid Waste	Purchase Replacement Road Tractor	$0.0	$0.0	$0.0	$0.0	$35.0	$35.0	$35.0	$0.0	$0.0
	D-112	Solid Waste	Purchase Replacement Roll-off Truck	($0.6)	$0.0	$0.0	$0.0	$0.0	$55.0	$55.0	$55.0	$170.0
	D-113	Solid Waste	Replace Track Crawler/Loader	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$133.0
	D-114	Solid Waste	Purchase Replacement Track Excavator	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0
	D-115	Solid Waste	Replace D6N-LGP Dozers	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0
	D-116	Solid Waste	Purchase Replacement Trash Compactor	($239.4)	$250.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	$500.0
	D-117	Solid Waste	Repl Windrow Turner & Tractor - Compost Op	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0
	D-118	Solid Waste	Purchase Replacement Trommel Screen	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0
	D-119	Solid Waste	Closure of Landfill	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0
		Landfill CS	12 Projects	**($240.0)**	**$250.0**	**$554.0**	**$550.0**	**$169.0**	**$224.0**	**$398.0**	**$733.0**	**$4,080.0**
		ADDITIONS & IMPROVEMENTS										
N	D-120	Solid Waste	Center for Hard to Recycle Materials	$0.0	$0.0	$250.0	$50.0	$175.0	$25.0	$0.0	$0.0	$0.0
	D-121	Solid Waste	Landfill Construction, Phase V Stages 1-5	$59.3	$0.0	$0.0	$0.0	$0.0	$200.0	$2,750.0	$0.0	$0.0
		Landfill A&I	1 Projects	**$59.3**	**$0.0**	**$250.0**	**$50.0**	**$175.0**	**$225.0**	**$2,750.0**	**$0.0**	**$0.0**
		Total Landfill, CS & A&I		**($180.7)**	**$250.0**	**$804.0**	**$600.0**	**$344.0**	**$449.0**	**$3,148.0**	**$733.0**	**$4,080.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
SOLID WASTE ENTERPRISE FUND											
SOURCES:		**Beginning Working Capital Balance**			$455.0	$455.0	$365.0	$725.0	$1,295.0	$1,865.0	$2,435.0
		Current Year Operating Revenues			$200.0	$200.0	$650.0	$650.0	$650.0	$650.0	$1,000.0
		TOTAL SOURCES			**$655.0**	**$655.0**	**$1,015.0**	**$1,375.0**	**$1,945.0**	**$2,515.0**	**$3,435.0**
USES:		**Projects Listed Below**			$290.0	$290.0	$290.0	$80.0	$80.0	$80.0	$320.0
		TOTAL USES			**$290.0**	**$290.0**	**$290.0**	**$80.0**	**$80.0**	**$80.0**	**$320.0**
YEAR END WORKING CAPITAL					**$365.0**	**$365.0**	**$725.0**	**$1,295.0**	**$1,865.0**	**$2,435.0**	**$3,115.0**
	CONTINUING SERVICE										
D-122	Solid Waste	Purchase Replacement Front End Loader	$11.2	$0.0	$0.0	$0.0	$0.0	$80.0	$80.0	$80.0	$320.0
	Solid Waste CS	1 Project	**$11.2**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$80.0**	**$80.0**	**$80.0**	**$320.0**
	ADDITIONS & IMPROVEMENTS										
D-123	Solid Waste	Res Refuse/Recyc Automated Collections	$907.0	$290.0	$290.0	$290.0	$290.0	$0.0	$0.0	$0.0	$0.0
	Solid Waste A&I	1 Project	**$907.0**	**$290.0**	**$290.0**	**$290.0**	**$290.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
	Total Solid Waste, CS & A&I	2 Projects	**$918.2**	**$290.0**	**$290.0**	**$290.0**	**$290.0**	**$80.0**	**$80.0**	**$80.0**	**$320.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21-25 Proposed
					Capital Improvement Plan						Forecast
STORMWATER MANAGEMENT ENTERPRISE FUND											
SOURCES:		**Beginning Working Capital Balance**			$2,900.0	$2,900.0	$2,050.0	$2,200.0	$2,350.0	$2,500.0	$2,650.0
		Current Year Operating Revenues			$350.0	$350.0	$350.0	$350.0	$350.0	$350.0	$1,750.0
		TOTAL SOURCES			**$3,250.0**	**$3,250.0**	**$2,400.0**	**$2,550.0**	**$2,700.0**	**$2,850.0**	**$4,400.0**
USES:		**Projects Listed Below**			$1,200.0	$1,200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
		TOTAL USES			**$1,200.0**	**$1,200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$1,000.0**
YEAR END WORKING CAPITAL					**$2,050.0**	**$2,050.0**	**$2,200.0**	**$2,350.0**	**$2,500.0**	**$2,650.0**	**$3,400.0**
CONTINUING SERVICE											
D-40	Trans/PubWk	Stormwater System Improvement Pgm	$754.4	$1,200.0	$1,200.0	$1,200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0
	Storm Water CS	1 Project	**$754.4**	**$1,200.0**	**$1,200.0**	**$1,200.0**	**$200.0**	**$200.0**	**$200.0**	**$200.0**	**$1,000.0**

FY16 CAPITAL BUDGET and
FIVE YEAR CAPITAL IMPROVEMENT PLAN

All Amounts in Thousands

	Page Num	Dept Name	Project Description	FY14 Year-End Balance	FY15 Budget	Capital Improvement Plan FY16 Dept Request	FY16 Approved	FY17 Proposed	FY18 Proposed	FY19 Proposed	FY20 Proposed	Forecast FY21-25 Proposed
WATER & SEWER ENTERPRISE FUND												
SOURCES:			**Beginning Working Capital Balance**			$9,760.0	$9,760.0	$18,060.0	$16,094.2	$7,605.8	$4,078.9	$438.0
			Current Year Operating Revenues			$8,300.0	$8,300.0	$5,600.0	$10,000.0	$11,000.0	$12,000.0	$75,000.0
			Debt Issue			$6,042.4	$6,042.4	$8,957.6	$0.0	$0.0	$0.0	$41,000.0
			TOTAL SOURCES			**$24,102.4**	**$24,102.4**	**$32,617.6**	**$26,094.2**	**$18,605.8**	**$16,078.9**	**$116,438.0**
USES:			**Projects Listed Below**			$6,042.4	$6,042.4	$16,523.4	$18,488.4	$14,526.9	$15,640.9	$116,287.9
			TOTAL USES			**$6,042.4**	**$6,042.4**	**$16,523.4**	**$18,488.4**	**$14,526.9**	**$15,640.9**	**$116,287.9**
YEAR END WORKING CAPITAL						**$18,060.0**	**$18,060.0**	**$16,094.2**	**$7,605.8**	**$4,078.9**	**$438.0**	**$150.1**
		CONTINUING SERVICE										
	D-124	Public Util	Equipment / Facilities Replacement Pgm	$2,275.1	$1,114.1	$1,867.3	$1,867.3	$2,475.8	$2,847.8	$1,700.0	$3,075.1	$16,418.2
	D-125	Public Util	W&S Lines - Additions & Improvements	$945.7	$841.5	$865.3	$865.3	$882.6	$900.2	$750.0	$936.6	$4,971.6
	D-126	Public Util	Evaluate & Rehabilitate Sewer Lines	$9,917.0	$608.3	$632.7	$632.7	$3,947.8	$4,105.7	$5,000.0	$5,000.0	$43,722.1
	D-127	Public Util	Meter and W&S Stub Additions	$626.9	$445.1	$454.3	$454.3	$463.4	$472.7	$482.2	$491.8	$2,610.5
	D-128	Public Util	Meter Replacement Program	$10,745.5	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0
	D-129	Public Util	Improve to Downtown W&S Infrast Sys	$806.2	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0
	D-130	Public Util	Donated W&S Additions Management	$27.5	$202.8	$205.5	$205.5	$209.6	$213.8	$218.0	$222.4	$1,180.5
	D-131	Public Util	DOT Relocation of Water & Sewer Lines	$5.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
	D-132	Public Util	Re-line Old Water Mains	$0.0	$0.0	$0.0	$0.0	$658.0	$684.3	$711.7	$2,250.0	$24,114.0
	D-133	Public Util	Replace Small Diameter Water Mains	$0.0	$0.0	$0.0	$0.0	$0.0	$500.0	$500.0	$500.0	$5,000.0
	D-134	Public Util	Renovate / Expand W&S Construction Fclty	$56.4	$100.0	$100.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0
	D-135	Public Util	Dredge Alum Sludge Lagoon	$746.6	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0
N	D-136	Public Util	Watershed Protect Long-Term Monitor	$0.0	$0.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
		W&S CS	13 Projects	**$26,151.9**	**$4,376.8**	**$5,290.1**	**$5,290.1**	**$9,802.2**	**$10,889.5**	**$10,526.9**	**$13,640.9**	**$103,841.9**
		ADDITIONS & IMPROVEMENTS										
	D-137	Public Util	Additions and Improvements Program	$170.1	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0
	D-138	Public Util	Wastewater Collection System Imp	$1,194.6	$3,301.6	$252.3	$252.3	$2,747.3	$3,000.0	$3,500.0	$1,500.0	$9,946.0
	D-139	Public Util	Public Water System Enhancement Pgm	$0.0	$0.0	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$0.0	$0.0
	D-140	Public Util	Economic Development Program (W&S)	$209.2	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0
		W&S A&I	4 Projects	**$1,573.9**	**$3,801.6**	**$752.3**	**$752.3**	**$6,721.2**	**$7,598.9**	**$4,000.0**	**$2,000.0**	**$12,446.0**
		Total Water & Sewer, CS & A&I	17 Projects	**$27,725.8**	**$8,178.4**	**$6,042.4**	**$6,042.4**	**$16,523.4**	**$18,488.4**	**$14,526.9**	**$15,640.9**	**$116,287.9**
ALL FUNDS, GRAND TOTAL CS & A&I				**$37,149.3**	**$14,961.8**	**$16,075.7**	**$14,630.8**	**$21,430.8**	**$23,668.3**	**$78,810.1**	**$16,653.9**	**$121,687.9**

Department/Division:	Board of Elections	**Department Priority:**	1 of 1
Project Name or Title:	Replace Electronic Voting Equipment	**Eden #:**	310-6109-00000-56090
Category:	CS - Equipment	**Proj. #:**	c0413

Project Description and Location:

Purchase and/or replace ES&S voting equipment (touchscreen machines, memory cards, Optical Scan Units, ExpressPolls, Scanners). This project provides life-cycle funding to replace the initial 208 machines allotted to the Athens-Clarke County Government Unified Government in 2002, as well as additional machines required after 2002. Funding also includes maintenance of equipment.

Project Justification:

In FY03 the Georgia Secretary of State provided 208 AccuVote touchscreen voting machines to ACCUG. In FY05, anticipating "Advance Voting" work load increases, six additional touchscreen units were provided by the state and ACCUG purchased ten units. Since then, more machines have been added (16 to accomodate Early Voting at the Classic Center for the 2008 Presidential election). Currently, the board maintains 259 touchscreens, 9 Optical Scan units, 89 ExpressPoll units (48 issued from the state and 41 purchased), and 73 Barcode scanners (48 issued from the state in 2010, 25 purchased). All machines are out of warranty and ACCUG is responsible for repairs and/or replacements. The original TS units (208) are no longer in production. Replacement cost is estimated at $650,000. This assumes: 10 year useful equipment life.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$170.0	**$220.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$25.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$170.0**	**$220.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$25.0	$25.0	$0.0	$0.0	$0.0	$0.0	$170.0	**$220.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$25.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$170.0**	**$220.0**

Start Date: FY04

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Minimal impact on annual costs. Of course as machines are added to the Board of Elections inventory, they will have to be maintained, programmed, and stored.

Department/Division:	Central Services	**Department Priority:**	4 of 17
Project Name or Title:	Landscape Equipment Replacement Program	**Eden #:**	310-6458-57300-56090
Category:	CS - Equipment	**Proj. #:**	c0090

Project Description and Location:

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by the Landscape Management Division (LMD). This capital project uses equipment useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Cost estimates are from LMD staff.

Project Justification:

Efficiency of landscape services is dependent upon functioning, reliable equipment. Since the program funding began in FY96, service has become reliable and stable as equipment is replaced on schedule (with exception of recession budget years FY09-FY14). All who travel public roadways (700 miles of streets and roads), use public parks (450 acres and 24 ball fields), or conduct business with departments (45 acres, 29 sites) are affected by Landscape Division Services. Inadequately managed growth of vegetation affects community appearance and public safety. Serviceable equipment is essential to Landscape Division's primary objective to provide a stable level of service under a range of environmental variables.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$75.0	$75.0	$50.0	$65.0	$65.0	$75.0	$375.0	**$780.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$75.0**	**$75.0**	**$50.0**	**$65.0**	**$65.0**	**$75.0**	**$375.0**	**$780.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$75.0	$75.0	$50.0	$65.0	$65.0	$75.0	$375.0	**$780.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$75.0**	**$75.0**	**$50.0**	**$65.0**	**$65.0**	**$75.0**	**$375.0**	**$780.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None.

Department/Division:	Central Services	**Department Priority:**	8 of 17
Project Name or Title:	Internal Support Equipment Replacement Program	**Eden #:**	xxx-6458-57200-56006
Category:	CS - Equipment	**Proj. #:**	c0347

Project Description and Location:

Purchase and replace outdated equipment in the Records Center and Print Shop in order to provide better service. This program provides for the programmed replacement of record keeping and printing equipment as it approaches the end of its useful life.

Project Justification:

Approximately 30% of all equipment covered by this replacement program is 12 to 17 years old. As equipment ages, it requires more frequent service calls and replacement parts become more expensive. Equipment downtime creates the need for more expensive outsourcing. This scheduled replacement program will reduce operating costs for maintenance and outsourcing. Funding will be split between the General Capital Projects Fund (310) and the Internal Support Fund (601).

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$10.0	$10.0	$10.0	$10.0	$10.0	$10.0	$50.0	**$110.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ISF	$0.0	$0.0	$15.0	$15.0	$15.0	$15.0	$75.0	**$135.0**
Total Sources	**$10.0**	**$10.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$125.0**	**$245.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$10.0	$10.0	$25.0	$25.0	$25.0	$25.0	$125.0	**$245.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$10.0**	**$10.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$125.0**	**$245.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division: Central Services
Project Name or Title: Replace Facilities Management Software
Category: CS - Equipment

Department Priority: 13 of 17
Eden #:
Proj. #:

Project Description and Location:

The Facilities Management Software Project is a project to replace and upgrade the maintenance management software currently being used on CIS' HTE platform. The software will provide several software capabilities such as work order processing, preventive maintenance, building inventory, equipment inventory, life cycle maintenance, cost tracking, contract management, space maintenance, reports and autoCAD integration. Project goals include capabilities for long-term software support and training, adoption of software that incorporates direct user input by service crews, and adoption of software that integrates with CAD operations.

Project Justification:

The existing HTE platform does not integrate CAD operations in its Facilities Maintenance software. It also lacks the capability to incorporate direct user input. Implementing Facilities Management software designed specifically for maintenance operations will provide better records, provide "real time" updates to work orders, and would introduce automation at the work crew level. In short, it will move the Facilities Management operations into the modern era of maintenance management. Additionally, the continued operation and support of the HTE platform by CIS is unclear beyond FY17.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$60.0	$0.0	$0.0	$0.0	$0.0	**$60.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$60.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$60.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$60.0	$0.0	$0.0	$0.0	$0.0	**$60.0**
Total Costs	**$0.0**	**$0.0**	**$60.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$60.0**

Start Date: 7/1/2016
End Date: 6/30/2017

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Central Services	**Department Priority:**	6 of 17
Project Name or Title:	800 MHz Infrastructure Replacement	**Eden #:**	
Category:	CS - Equipment	**Proj. #:**	

Project Description and Location:

This project will establish a life-cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span. This project sets aside money for the three towers and supporting equipment to be replaced.

Project Justification:

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY18, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Current replacement costs total $7 million (Whitehall $4M; Vaughn Road $2M; Police $1M).

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$50.0	$50.0	$50.0	$50.0	$6,800.0	**$7,000.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$50.0**	**$50.0**	**$50.0**	**$50.0**	**$6,800.0**	**$7,000.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$6,800.0	**$6,900.0**
Equipment/Furnishing	$0.0	$0.0	$50.0	$50.0	$0.0	$0.0	$0.0	**$100.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$50.0**	**$50.0**	**$50.0**	**$50.0**	**$6,800.0**	**$7,000.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Central Services	**Department Priority:**	5 of 17
Project Name or Title:	800 MHz Radio Replacement Program	**Eden #:**	310-6458-57000-56002
Category:	CS - Equipment	**Proj. #:**	c0384

Project Description and Location:

This project accumulates funds for a life-cycle replacement program for the 800 MHz radios purchased with SPLOST funds. 930 radios were purchased in two groups: 195 in FY96 and 735 in FY00. Most of these radios will be replaced as part of a SPLOST 2011 project in FY15. Motorola indicates that these radios have a life expectancy of 5-10 years; this project assumes a 12-year life span. This proposal sets aside funds for each group of radios and continues the funding process for future replacements. The average current replacement cost is approximately $3,700 / radio.
These funds may also be used to replace radios that are damaged or lost during use.

Project Justification:

As these radios approach their 10-year life span, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. No inflation figures are applied in the belief that improved technology and competition will offset any inflationary increase. Funding in FY17 and beyond will provide for the replacement of the newer radios that fail due to age, cost of repairs, or other reasons.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$26.0	$250.0	**$301.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$26.0**	**$250.0**	**$301.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$25.0	$26.0	$250.0	**$301.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$26.0**	**$250.0**	**$301.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Computer Information Services	**Department Priority:**	1 of 1
Project Name or Title:	Replace PCs, Printers, Systems, Network Infrastructure	**Eden #:**	310-6112-00000-56003
Category:	CS - Equipment	**Proj. #:**	c0095

Project Description and Location:

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipmement and software required to support IT operations within the government.

Project Justification:

This project is made up of various components (see attached) that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, softare upgrades, main system replacement(s), wiring improvements, and various other necessary components.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$400.0	$600.0	$700.0	$275.0	$150.0	$150.0	$2,320.0	**$4,595.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$400.0**	**$600.0**	**$700.0**	**$275.0**	**$150.0**	**$150.0**	**$2,320.0**	**$4,595.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$400.0	$600.0	$700.0	$275.0	$150.0	$150.0	$2,320.0	**$4,595.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$400.0**	**$600.0**	**$700.0**	**$275.0**	**$150.0**	**$150.0**	**$2,320.0**	**$4,595.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Replacing some infrastructure gear will result in increased maintenance agreements and new purchases to expand some services will also bring about new maintenance contracts.

Department/Division: Corrections
Project Name or Title: Food Service Equipment Replacement Program
Category: CS - Equipment

Department Priority: 1 of 1
Eden #: 310-6343-42100-56090
Proj. #: c0180

Project Description and Location:

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

Project Justification:

Meals provided by the Corrections Food Service Facility are a necessary component of the Jail, Correctional Institution and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. The exisiting kitchen, installed in 1987, was designed for serving meals only at the prison. Today, Corrections prepares an average of 1,800 meals a day for the prison, diversion center and the jail. In FY05, because of the increase in the jail population, a new SPLOST funded food service facility was opened. However, the existing kitchen is still used as a servicing center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Also, the prison kitchen is used as a backup kitchen and will be utilized during an upcoming renovation project.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$55.0	**$205.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$55.0**	**$205.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$55.0	**$205.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$55.0**	**$205.0**

Start Date: Lifecycle Project
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Fire	**Department Priority:**	1 of 4
Project Name or Title:	Replacement of 1989 Ladder Truck	**Eden #:**	310-6342-41200-55002
Category:	CS - Equipment	**Proj. #:**	c0641

Project Description and Location:

Timely replacement of 1989 Ladder Truck (Ladder 3) with a fully equiped and National Fire Protection Association Compliant aerial apparatus, to be housed at Fire Station 3, located at 1198 Milledge Ave.

Project Justification:

Ladder trucks in Athens-Clarke County are on a twenty (20) year replacement plan, which maintains an acceptable level of efficiency and dependability. Extending the life will cause a severe depreciation in salvage value, increase the "out-of-service" time, and increase the chance of failure during an emergency response. This is one of three specialty apparatus positioned around the county serving primarily the University; W. and NW Clarke Co. as well as response to the entire county as emergency needs require; therefore all citizens are directly or indirectly affected by our ability to provide service with this piece of equipment. Replacement is necessary in continuing to provide our current level of service. Life expectancy is 20 years front line and 5-7 years reserve status. Price is currently estimated at $1,000,000.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$800.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$1,000.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$800.0**	**$200.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$1,000.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$800.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$1,000.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$800.0**	**$200.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$1,000.0**

Start Date: 7/1/2011

End Date: 6/30/2016

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division: Fire
Project Name or Title: Replacement of 1985 Tanker Truck
Category: CS - Equipment

Department Priority: 3 of 4
Eden #: 310-6342-41200-55002
Proj. #: c0690

Project Description and Location:

Timely replacement of a 1985 GMC Tanker Truck (Engine 17) to be housed at Fire Station 6 Located at 580 Athena Dr.

Project Justification:

This apparatus serves any portion of the county without a adequate and reliable water source within 1000' of a structure, as well as supplemental water as needed. It also responds to leaf, grass, and woods fires to serve as the primary water source. Fire protection is a collective service in Athens-Clarke Co., therefore all citizens are affected by our ability to provide service with this piece of apparatus. The life expectancy is 25 -30 years (depending on wear and tear). Estimated costs of replacement is $400,000.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$133.0	$133.0	$134.0	$0.0	$0.0	$0.0	$0.0	**$400.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$133.0**	**$133.0**	**$134.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$400.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$133.0	$133.0	$134.0	$0.0	$0.0	$0.0	$0.0	**$400.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$133.0**	**$133.0**	**$134.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$400.0**

Start Date: 7/1/2011
End Date: 6/30/2017

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Fire	**Department Priority:**	2 of 4
Project Name or Title:	Replace Mobile Data Terminals	**Eden #:**	310-6342-41000-56006
Category:	CS - Equipment	**Proj. #:**	c0659

Project Description and Location:

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

Project Justification:

Computer Information Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. Replacement was submitted in each budget since FY 10 Budget however, the request was carried forward, repeatedly, until FY13 because of budget constraints. The recommendation provided is based on a 5 year replacement schedule, which began in FY13 which will extend the life cycle to 7 years. Replacement cost is estimated at $290,000 (Original cost with a 3% annual increase). The amount shown in FY19 begins the 5 year cycle again, with a 3% projected increase.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$50.0	$55.5	$50.0	$50.0	$50.0	$67.2	$336.2	**$658.9**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$50.0**	**$55.5**	**$50.0**	**$50.0**	**$50.0**	**$67.2**	**$336.2**	**$658.9**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$50.0	$55.5	$50.0	$50.0	$50.0	$67.2	$336.2	**$658.9**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$50.0**	**$55.5**	**$50.0**	**$50.0**	**$50.0**	**$67.2**	**$336.2**	**$658.9**

Start Date: FY13

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

The amounts for the last three years need to be adjusted to FY16:$55,500, FY17:$55,500, FY18:55,400 to reach the needed $290,000 funding by FY18. The FY 19 amount moving forward has been adjusted to reflect the 3% projected increase in cost over the five years to a new project total of $336,190 for FY23.

Department/Division:	Leisure Services	**Department Priority:**	2 of 17
Project Name or Title:	Replace Maintenance and Program Equipment	**Eden #:**	310-6681-81201-56006
Category:	CS - Equipment	**Proj. #:**	c0177

Project Description and Location:

This project will allow for the purchase of replacement equipment used for program and service delivery. For FY16, this includes: gymnastics equipment and picnic tables at Bishop Park; benches along Cook's Trail and Sandy Creek Park; trash cans at Holland Youth Sports Complex; a commercial freezer, refrigerator, and warmer at Lyndon House Arts Center kitchen; barbeque grills at Memorial Park and Sandy Creek Park; and bike racks and bollards for several sites.

Project Justification:

This project will continue replacement of program/service equipment that has reached or exceeded its useful life and allow the Department to help achieve its mission of providing quality facilities, parks, and programs. Over one-half million citizens are served by the Department's facilities, parks, and programs. Leisure Services staff has updated its capital asset inventory and assessment to reflect the Department's greatest needs. A table presenting the funding requirements based on the inventory is attached as support.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$50.0	$50.0	$50.0	$50.0	$50.0	$45.6	$160.9	**$456.5**
SPLOST	$0.0	$0.0	$40.0	$0.0	$0.0	$23.0	$0.0	**$63.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$50.0**	**$50.0**	**$90.0**	**$50.0**	**$50.0**	**$68.6**	**$160.9**	**$519.5**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$50.0	$50.0	$90.0	$50.0	$50.0	$68.6	$160.9	**$519.5**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$50.0**	**$50.0**	**$90.0**	**$50.0**	**$50.0**	**$68.6**	**$160.9**	**$519.5**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $30.8K per year on the $615.7K requested funds (useful life = 20 years). Operating: $0.0K per year.

Department/Division:	Leisure Services	**Department Priority:**	10 of 17
Project Name or Title:	Install Energy Savings Equipment - Lyndon House Arts Center	**Eden #:**	
Category:	CS - Equipment	**Proj. #:**	

Project Description and Location:

This project will provide for the addition/installation of a humidistat system, and the replacement of non-functional and damaged windows/frames. The project scope will be supported by the findings of the Lyndon House Arts Center (LHAC) Survey of Energy Savings audit report dated December 11, 2009.

Project Justification:

Energy savings will be realized as the new humidistat system in the historic house will allow for alternate settings during unoccupied hours. Currently, the house system must be set in occupied mode 24/7 to keep the humidity up to 50% such that the antique furnishings will not crack.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	**$30.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$0.0**	**$0.0**	**$30.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$30.0	$0.0	$0.0	$0.0	**$30.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$30.0**	**$0.0**	**$0.0**	**$0.0**	**$30.0**

Start Date: 7/1/2017

End Date: 6/30/2018

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $1.5K per year (useful life = 20 years). Operating: $0.0K per year. Anticipated energy savings TBD.

Department/Division: Leisure Services
Project Name or Title: Replace the Showmobile
Category: CS - Equipment

Department Priority: 7 of 17
Eden #:
Proj. #:

Project Description and Location:

This project will replace the portable stage referred to as the Showmobile which is used to support many community-wide special events and festivals (such as the Holiday Parade, Athfest, etc.). The Showmobile is rented regularly by various Local and Government organizations to serve as a primary support component for most large events held within Athens. The diversity of these events insures a large cross section of ACC citizens are able to enjoy and take advantage of the entertainment values that are provided through utilization of the Showmobile.

Project Justification:

The current Showmobile was purchased in 1996 with an estimated useful life of 20 years (dependent upon the frequency of use and the level of maintenance), is used 35 times/year on average, and generates $5K in annual revenue. In FY13, Leisure Services coordinated with Fleet Management to use existing replacement funds to complete numerous critical repairs which temporarily brought the asset back to a safe, usable condition. Due to the asset's current age, the high level of annual usage, and the related safety/maintenance issues, it is advisable to replace the Showmobile in the near future. The estimated replacement cost is based on a 2013 vendor quotation of $130K plus cost inflation of $5K per year (for 6 years).

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	**$50.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$0.0**	**$50.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	**$50.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$0.0**	**$50.0**

Start Date: 7/1/2019
End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $8.0K per year (useful life = 20 years). Operating: $0.0K per year. NOTE: Ongoing revenue of approximately $5.0K per year.

Department/Division:	Police	**Department Priority:**	5 of 12
Project Name or Title:	Cameras and Electronic Data Storage (Video)	**Eden #:**	
Category:	CS - Equipment	**Proj. #:**	

Project Description and Location:

Deployment and maintenance of visible, on-officer camera systems to record interactions between officers and the public. The system shall automatically and seamlessly download and store digital video for use in court and for supervisory reviews as mandated by national accreditation (CALEA) standards. Inclusive of equipment purchase, maintenace, and data storage costs.

Project Justification:

The Athens-Clarke County Police Department has utilized video recordings for a number of years, to include in-car video recordings and a limited number of on-officer camera systems. In 2014, a limited number of on-officer cameras were issued to patrol operations. The deployment of additional on-officer camera systems would allow for the strategic replacement of aging in-car video systems , as well as allow for issuance of cameras to a greater number of patrol officers. Video would be transferred to a centralized database for use by criminal justice stakeholders.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$100.0	$50.0	$50.0	$50.0	$100.0	$300.0	**$650.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$100.0**	**$50.0**	**$50.0**	**$50.0**	**$100.0**	**$300.0**	**$650.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$100.0	$50.0	$50.0	$50.0	$100.0	$300.0	**$650.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$100.0**	**$50.0**	**$50.0**	**$50.0**	**$100.0**	**$300.0**	**$650.0**

Start Date: 7/1/2015

End Date: 7/1/2016

Note: All amounts in thousands

Impact on Annual Costs:

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the environment in which such systems operate. System requirements may dictate service agreements and/or additional purchases to meet developing operational needs.

Department/Division:	Police	**Department Priority:**	3 of 12
Project Name or Title:	Continue Mobile Computers Replacement Program	**Eden #:**	310-6341-40400-56006
Category:	CS - Equipment	**Proj. #:**	c0559

Project Description and Location:

To provide annual funding for future replacement of police mobile computers and related mounts, docks and antennae in police vehicles as to provide laptops for all sworn officers. Funds for the replacement of mobile laptops and related equipment have been provided in the past from revenues generated by the Red Light Violation Program. Red Light Camera funds are inadequate to continue to support this project and must be supplemented with general fund resources. The initial purchase of these 120 laptops was approved by the M&C on April 01, 2008.

Project Justification:

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations, much like a person stranded on an island with only a boat to access the mainland after the loss of a bridge; officers would still have access to such databases, yet would need to access such information at one of the precincts/substations lessening departmental efficiencies in the field.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$100.0	$75.0	$50.0	$50.0	$50.0	$50.0	$500.0	**$875.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$100.0**	**$75.0**	**$50.0**	**$50.0**	**$50.0**	**$50.0**	**$500.0**	**$875.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$100.0	$75.0	$50.0	$50.0	$50.0	$50.0	$500.0	**$875.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$100.0**	**$75.0**	**$50.0**	**$50.0**	**$50.0**	**$50.0**	**$500.0**	**$875.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

This program is designed to allow for mobile computer units for all officers in the field, and to allow for the continued support/maintenance of such a vital capability to meet the future needs of ACC.

Department/Division:	Police	**Department Priority:**	2 of 12
Project Name or Title:	Replace Criminal Investigations Vehicles	**Eden #:**	310-6341-40200-55002
Category:	CS - Equipment	**Proj. #:**	c0085

Project Description and Location:

Replacement funds for four (4) undercover vehicles for use by Criminal Investigations.

Project Justification:

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Vehicles are traded-in each year so that they will be under warranty. This practice limits vehicle repair costs to the county.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$29.0	$30.0	$35.0	$35.0	$35.0	$35.0	$175.0	**$374.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$29.0**	**$30.0**	**$35.0**	**$35.0**	**$35.0**	**$35.0**	**$175.0**	**$374.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$29.0	$30.0	$35.0	$35.0	$35.0	$35.0	$175.0	**$374.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$29.0**	**$30.0**	**$35.0**	**$35.0**	**$35.0**	**$35.0**	**$175.0**	**$374.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

As the number of vehicles authorized for the department's purchase/use is not increased by such a program, associated costs (maintenance, etc.) are not expected to increase.

Department/Division:	Police	**Department Priority:**	1 of 12
Project Name or Title:	Replace Drug Task Force (DTF) Vehicles	**Eden #:**	310-6341-40201-55002
Category:	CS - Equipment	**Proj. #:**	c0008

Project Description and Location:

Replacement funds for four (4) undercover vehicles for the Drug Task Force (DTF).

Project Justification:

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Vehicles are traded-in each year so that they will be under warranty. This practice limits vehicle repair costs to the county.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$29.0	$30.0	$35.0	$35.0	$35.0	$35.0	$175.0	**$374.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$29.0**	**$30.0**	**$35.0**	**$35.0**	**$35.0**	**$35.0**	**$175.0**	**$374.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$29.0	$30.0	$35.0	$35.0	$35.0	$35.0	$175.0	**$374.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$29.0**	**$30.0**	**$35.0**	**$35.0**	**$35.0**	**$35.0**	**$175.0**	**$374.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

As the number of vehicles authorized for the department's purchase/use is not increased by such a program, associated costs (maintenance, etc.) are not expected to increase.

Department/Division:	Police	**Department Priority:**	4 of 12
Project Name or Title:	Traffic Motorcycle Replacement Program	**Eden #:**	310-6341-40000-55002
Category:	CS - Equipment	**Proj. #:**	c0600

Project Description and Location:

Replacement of Traffic Section motorcycles that are used for traffic safety, enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. These motorcycles are used daily (weather permitting) by the officers assigned to the traffic section. The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones and other duties associated with traffic enforcement. This project will provide funds for the maintenance of motorcycle assets and provide necessary funds for the trade in/replacement purchase of two (2) new police motorcycles per year and allow for a five (5) year rotation of the motorcycle fleet.

Project Justification:

The Harley-Davidson Company/Cycle World of Athens had provided law enforcement agencies with new motorcycles on an annual basis for $1 as part of a specialized lease program; this program was terminated by the company in 2007. The department is in need of a life cycle replacement program and funds for the maintenance of the traffic motorcycles. The current total price for a new Harley-Davidson police motorcycle (fully equipped) is approximately $15,500. Used models are currently selling for $7,000 - $9,000 (trade-in value). It is estimated that it will take approximately $5,000 to equip each new police motorcycle in FY16.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	**$330.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$330.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	**$330.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$330.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Impacts on operating/replacement budgets are expected to remain consistent with the current costs associated with the operation of the Traffic Enforcement Unit.

Department/Division: Sheriff
Department Priority: _____ of 6
Project Name or Title: Payroll System Upgrade
Eden #:
Category: CS - Equipment
Proj. #:

Project Description and Location:

The Sheriff's Office currently uses the software provided by Kronos for payroll needs. All computers throughout the Sheriff's Office have access to Kronos for personnel to enter work hours for payroll purposes.

Project Justification:

The Sheriff's Office is experiencing issues on some of the computers using the current version of Kronos software. It has been determined that the current version of Kronos will no longer be supported which requires an upgrade from Workforce Central v6.0 to v7.0. The server that Kronos resides on is out of date and will also need to be replaced.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$35.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$35.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$35.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$35.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$35.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$35.0**
Total Costs	**$0.0**	**$35.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$35.0**

Start Date: 7/1/2015
End Date: 6/30/2016

Note: All amounts in thousands

Impact on Annual Costs:

N/A

Department/Division:	Sheriff	**Department Priority:**	3 of 5
Project Name or Title:	Replace Mobile Data Computers	**Eden #:**	
Category:	CS - Equipment	**Proj. #:**	

Project Description and Location:

The Sheriff's Office uses 11 mobile laptop computers and related hardware which includes 19 mounting racks/antennas in its vehicles. This achieves the desired amount of computers and related hardware for current services. This request is a transition from initial purchase to a lifecycle program to maintain current service levels. The mobile laptop computers and related hardware have a 3 year warranty and a lifecycle of approximately 6 to 7 years. Based on the 6 to 7 year lifecycle, the predicted replacement for 11 computers and 19 mounting racks/antennas are in FY16 at a cost of $60,000 ($33,000 for 11 computers and $26,600 for 19 mounting racks/antennas). There is an approximate $45 monthly service fee per laptop computer which the Sheriff's Office is already paying through its operating budget.

Project Justification:

These computers are utilized in or out of law enforcement vehicles to communicate with other Sheriff's Office personnel and UGA/ACCPD police departments, to write and transmit reports and court service records and access local, state and federal information systems. Demands on data entry personnel and the need for overtime will be reduced. Personnel will be able to directly access the most up to date information on arrest warrants, civil processes, vehicle registration, drivers license and other important information. Officer and citizen/community safety will benefit.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$60.0	$0.0	$0.0	$0.0	$60.0	**$120.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$60.0**	**$0.0**	**$0.0**	**$0.0**	**$60.0**	**$120.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$60.0	$0.0	$0.0	$0.0	$60.0	**$120.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$60.0**	**$0.0**	**$0.0**	**$0.0**	**$60.0**	**$120.0**

Start Date: 7/1/2009

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Annual Operating Costs = $6000. Annual Replacement Costs = $8,600.

Department/Division: Sheriff
Department Priority: 5 of 5
Project Name or Title: Replace Prisoner Transport Bus
Eden #:
Category: CS - Equipment
Proj. #:

Project Description and Location:

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

Project Justification:

The existing prisoner transport bus is used to transport inmates from the jail to the courthouse, and back to the jail after court appearances. It's vital and necessary to the Sheriff's Office in that it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	**$250.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$250.0**	**$250.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$250.0	**$250.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$250.0**	**$250.0**

Start Date: 2/1/2000
End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Annual Operating Costs = $4,400. Annual Replacement Costs = $17,000.

Department/Division:	Sheriff	**Department Priority:**	4 of 5
Project Name or Title:	Replacement of Courthouse Security Screening Equipment	**Eden #:**	310-6226-25200-56090
Category:	CS - Equipment	**Proj. #:**	c0500

Project Description and Location:

This project involves the purchase of two Security Screening X-ray machines (PX6.4 X-Ray Systems at $30,000 each) and two walk through metal detectors (PD6500i WTMD's at $4000 each) in FY21-25 to replace existing equipment, which has an approximate ten year life cycle. Total cost is estimated at $75,000. After the first year of purchase, there will also be operating expenses for a maintenance plan at an annual cost (for both sets of machines) of $12,000.

Project Justification:

The Security Screening machines and the Walk-Through Metal Detectors are essential to providing the necessary security for the Clarke County Courthouse. The Screening machines are able to scan packages and other belongings that are brought into the Courthouse and display images of such property for the purpose of detecting weapons and/or explosive devices. The advanced features of the Security Screening machine include operator assistance, image archiving, and threat image projection. The Walk-Through Metal Detectors have the capability to detect metal objects in eight different zones within its frame. It will also provide a visual display that pinpoints the area of alarm.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$75.0	$0.0	$0.0	$0.0	$0.0	$0.0	$75.0	**$150.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$75.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$75.0**	**$150.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$75.0	$0.0	$0.0	$0.0	$0.0	$0.0	$75.0	**$150.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$75.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$75.0**	**$150.0**

Start Date: FY05

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Annual Operating Costs = $12,000 (Annual Service Contract). Annual Replacement Costs = $7,500.

Department/Division:	Transportation & Public Works	**Department Priority:**	3 of 15
Project Name or Title:	Stormwater System Improvement Program	**Eden #:**	507-6453-52500-52001
Category:	CS - Equipment	**Proj. #:**	c0033

Project Description and Location:

This is a continuing program of constructing improvements for publicly-owned stormwater management facilities located throughout Athens-Clarke County. Exact project locations are determined through the Areawide Stormwater Master Plan, the requirements of the NPDES Phase II permit, and the watershed improvement program. Note: The program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

Project Justification:

The purpose of this program is to continue the implementation of water quality and quantity projects identified in the Areawide Stormwater Master Plan and Non-Point Source Pollution Program. The program includes the repair and upgrade of existing facilities and construction of new stormwater management facilities. Priority for design and construction is based on a rating system approved by the Mayor and Commission.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,000.0	**$3,000.0**
SPLOST	$798.0	$316.0	$316.0	$215.0	$215.0	$80.0	$0.0	**$1,940.0**
Stormwater Ent Fund	$1,200.0	$1,200.0	$200.0	$200.0	$200.0	$200.0	$1,000.0	**$4,200.0**
Total Sources	**$1,998.0**	**$1,516.0**	**$516.0**	**$415.0**	**$415.0**	**$280.0**	**$4,000.0**	**$9,140.0**
PROJECT COSTS								
Land/Row/Easement	$30.0	$20.0	$10.0	$10.0	$10.0	$10.0	$420.0	**$510.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$410.0	$350.0	$25.0	$50.0	$50.0	$50.0	$81.0	**$1,016.0**
General Construction	$1,508.0	$1,116.0	$451.0	$325.0	$325.0	$190.0	$3,359.0	**$7,274.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$50.0	$30.0	$30.0	$30.0	$30.0	$30.0	$140.0	**$340.0**
Total Costs	**$1,998.0**	**$1,516.0**	**$516.0**	**$415.0**	**$415.0**	**$280.0**	**$4,000.0**	**$9,140.0**

Start Date: ongoing

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Note: The "other" category covers the salary and benefits expenses associated with the public works inspector position when assigned to this capital project.

Department/Division:	Airport	**Department Priority:**	2 of 3
Project Name or Title:	Airport Facilities Life Cycle Program	**Eden #:**	xxx-6451-50000-53003
Category:	CS - Facilities	**Proj. #:**	c0570

Project Description and Location:

Maintain airport facilities and repair and/or replace equipment.

Project Justification:

Provide funding to maintain airport facilities such as painting buildings, replacement of furniture, replacement of roofs, replacement of flooring, and HVAC systems. Replacement and repair of flightline equipment.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$25.0	$25.0	$25.0	$50.0	$25.0	$50.0	$315.0	**$515.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$25.0**	**$25.0**	**$25.0**	**$50.0**	**$25.0**	**$50.0**	**$315.0**	**$515.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$25.0	$25.0	$25.0	$50.0	$25.0	$50.0	$0.0	**$200.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$315.0	**$315.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$25.0**	**$25.0**	**$25.0**	**$50.0**	**$25.0**	**$50.0**	**$315.0**	**$515.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

No Impact

Department/Division:	Central Services	**Department Priority:**	2 of 17
Project Name or Title:	Facilities Life Cycle Maintenance Program	**Eden #:**	310-6458-57400-53003
Category:	CS - Facilities	**Proj. #:**	c0188

Project Description and Location:

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpets and emergency generators. A 3% inflation factor has been applied.

Project Justification:

This program is required to ensure that adequate funds are available, on an recurring basis, to maintain facilities owned by the Athens-Clarke County Government. Replacements covered under this program are necessary to protect the financial investment that Athens-Clarke County has in their public facilities. Timely replacement of failing components extends the life expectancy of facilities and creates a safer and more productive work environments. Cost estimates were obtained from the Facilities Management staff and through professional services.
NOTE: Funding requested in each year is based on projected needs of the life cycle program.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$500.0	$950.0	$800.0	$400.0	$250.0	$250.0	$5,914.0	**$9,064.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$500.0**	**$950.0**	**$800.0**	**$400.0**	**$250.0**	**$250.0**	**$5,914.0**	**$9,064.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$500.0	$950.0	$800.0	$400.0	$250.0	$250.0	$5,914.0	**$9,064.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$500.0**	**$950.0**	**$800.0**	**$400.0**	**$250.0**	**$250.0**	**$5,914.0**	**$9,064.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If this program is not adequately funded, carry-forward reserves will be depleted and needed life cycle replacements will be deferred resulting in deteriorated facilities, higher equipment failures, adverse impacts on building occupants, higher maintenance and repair expenses in the operating budget, and higher future capital replacement needs.

Department/Division:	Central Services	**Department Priority:**	7 of 17
Project Name or Title:	Landscape Life Cycle Program	**Eden #:**	310-6458-57300-53003
Category:	CS - Facilities	**Proj. #:**	c0182

Project Description and Location:

The purpose of this project is to provide or restore Athens-Clarke County (ACC) landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, or (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACC parks, rights-of-way, and facilities.

Project Justification:

The Landscape Management Division annually responds to events requiring landscape plantings and support systems for ACC properties. The consequence of not responding is deteriorated conditions, a negative public image and limits to programmed activities. This Capital "life cycle" Program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff and improves asset life expectancy. A combination of chemical, mechanical and other methods will be used, with an emphasis on environmentally compatible methods where possible. For FY15 and beyond, the budget supports additional and relocated facilities including the new tennis center, the new jail, and new ROW stormwater bio-retention facilities.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$20.0	$25.0	$25.0	$30.0	$30.0	$30.0	$150.0	**$310.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$20.0**	**$25.0**	**$25.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$310.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$16.0	$22.5	$22.5	$25.0	$25.0	$25.0	$125.0	**$261.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$4.0	$2.5	$2.5	$5.0	$5.0	$5.0	$25.0	**$49.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$20.0**	**$25.0**	**$25.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$310.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Central Services	**Department Priority:**	10 of 17
Project Name or Title:	Parking Facilities Life Cycle Program	**Eden #:**	310-6458-57202-53002
Category:	CS - Facilities	**Proj. #:**	c0230

Project Description and Location:

Maintain parking facilities and repair and/or replace parking meters as well as maintain equipment and software for the ticket system.

Project Justification:

Provide funding to maintain parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$20.0	$0.0	$20.0	$20.0	$30.0	$100.0	**$190.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$20.0**	**$0.0**	**$20.0**	**$20.0**	**$30.0**	**$100.0**	**$190.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$20.0	$0.0	$20.0	$20.0	$30.0	$100.0	**$190.0**
Total Costs	**$0.0**	**$20.0**	**$0.0**	**$20.0**	**$20.0**	**$30.0**	**$100.0**	**$190.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Central Services	**Department Priority:**	11 of 17
Project Name or Title:	Parking Deck - Life Cycle Program	**Eden #:**	xxx-6458-57200-53003
Category:	CS - Facilities	**Proj. #:**	c0255

Project Description and Location:

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key facility equipment and components at or near the end of their normal life expectancy.

Project Justification:

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$50.0	$0.0	$50.0	$0.0	$50.0	$50.0	$375.0	**$575.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Hotel/Motel Tax	$40.0	$40.0	$40.0	$40.0	$40.0	$40.0	$200.0	**$440.0**
Total Sources	**$90.0**	**$40.0**	**$90.0**	**$40.0**	**$90.0**	**$90.0**	**$575.0**	**$1,015.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$90.0	$40.0	$90.0	$40.0	$90.0	$90.0	$575.0	**$1,015.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$90.0**	**$40.0**	**$90.0**	**$40.0**	**$90.0**	**$90.0**	**$575.0**	**$1,015.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Leisure Services	**Department Priority:**	1 of 17
Project Name or Title:	Renovate Existing Facilities	**Eden #:**	310-6681-81201-53003
Category:	CS - Facilities	**Proj. #:**	c0246/c0620

Project Description and Location:

This project will allow for needed repairs, maintenance and/or replacement to existing facilities. For FY16, this project will replace: windscreens and a ballfield score stand at Bishop Park; basketball court resurfacing and basketball/tennis court fencing at East Athens Community Center; turf replacement at two Holland Youth Sports Complex soccer fields; fencing at the Zoo Barn/two animal exhibits and exhibit bedding materials at Memorial Park; tennis court resurfacing at Satterfield Park; parking lot resurfacing; annual playground repairs/safety surface materials at several sites; and annual mulch, infield dirt, and trail/path surface materials at several sites.

Project Justification:

This project will provide funding to rehabilitate facilities, address safety and redesign issues, and support the required maintenance needed to uphold the quality standards for our Leisure Services Department buildings/structures, facilities, parks and natural areas. Leisure Services staff has updated its capital asset inventory and assessment to reflect the Department's greatest needs. A table presenting the funding requirements based on the inventory is attached as support.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$200.0	$275.0	$150.0	$50.0	$50.0	$50.0	$840.0	**$1,615.0**
SPLOST	$763.5	$600.0	$735.0	$300.0	$350.0	$765.0	$0.0	**$3,513.5**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$963.5**	**$875.0**	**$885.0**	**$350.0**	**$400.0**	**$815.0**	**$840.0**	**$5,128.5**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$963.5	$875.0	$885.0	$350.0	$400.0	$815.0	$840.0	**$5,128.5**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$963.5**	**$875.0**	**$885.0**	**$350.0**	**$400.0**	**$815.0**	**$840.0**	**$5,128.5**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $68.6K per year on the $2.06M requested funds (useful life = 30 years). Operating: $0.0K per year.

Department/Division:	Leisure Services	**Department Priority:**	3 of 17
Project Name or Title:	Renovate and Improve Pools	**Eden #:**	310-6681-81201-53003
Category:	CS - Facilities	**Proj. #:**	c0642

Project Description and Location:

This project will allow for needed repairs, maintenance and/or replacement to existing aquatic facilities and amenities. For FY16, this project will repair and/or replace: worn lifeguard umbrellas, trash cans, and water pump and filtration system components at four pool sites; worn lifeguard stands at three pool sites; and worn diving boards at the East Athens Community Center and Memorial Park pools.

Project Justification:

Pool improvements will maintain the current level of service and safety that Leisure Services provides to the ACC community each summer. Leisure Services staff has updated its capital asset inventory and assessment to reflect the Department's greatest needs. A table presenting the funding requirements based on the inventory is attached as support.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$100.0	$56.0	$63.0	$60.0	$0.0	$24.0	$191.4	**$494.4**
SPLOST	$1,578.0	$0.0	$30.0	$0.0	$0.0	$70.0	$0.0	**$1,678.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$1,678.0**	**$56.0**	**$93.0**	**$60.0**	**$0.0**	**$94.0**	**$191.4**	**$2,172.4**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$1,678.0	$56.0	$93.0	$60.0	$0.0	$94.0	$191.4	**$2,172.4**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$1,678.0**	**$56.0**	**$93.0**	**$60.0**	**$0.0**	**$94.0**	**$191.4**	**$2,172.4**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $20.0K per year on the $399.4K requested funds (useful life = 20 years). Operating: $0.0K per year.

Department/Division: Leisure Services
Department Priority: 12 of 17
Project Name or Title: Renovate East Athens Educational Dance Center
Eden #:
Category: CS - Facilities
Proj. #:

Project Description and Location:

This project addresses facility renovations, participant safety, and water conservation improvements at East Athens Educational Dance Center (EAEDC). Included in the project is replacement of the: tap dance floor (studio A); furniture and carpet in the lobby; protective vinyl floor covering in the Presentation Hall; electronic equipment used in each studio; washer/dryer; and retractable wall (studio B). The facility enhancements would include the installation and implementation of a rainwater catchment conservation system. The FY21-FY25 funding reinstates the total project cost back to the original amount requested.

Project Justification:

EAEDC opened in 2005 with significant participation in dance programs, classes, camps and productions. The high volume of participants has resulted in beyond normal wear on the facility. The tap dance floor is damaged and scarred; the lobby furniture and carpet are showing wear; and the vinyl floor covering, studio electronics, retractable studio wall, and washer/dryer machines will reach their life expectancy in 2016. The installation of a rainwater catchment system will result in more efficient landscape irrigation capabilities. The upgrading of these spaces are important to the overall desirability of the facility as a performance venue.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$34.0	**$59.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$34.0**	**$59.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$15.0	$0.0	$34.0	**$49.0**
Other	$0.0	$0.0	$0.0	$0.0	$10.0	$0.0	$0.0	**$10.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$34.0**	**$59.0**

Start Date: 7/1/2018
End Date: 6/30/2021

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $4.9K per year (useful life = 12 years). Operating: $0.0K per year.

Department/Division:	Leisure Services	**Department Priority:**	13 of 17
Project Name or Title:	Renovate Sandy Creek Nature Center	**Eden #:**	
Category:	CS - Facilities	**Proj. #:**	

Project Description and Location:

This project will update aging facilities and amenities at the Sandy Creek Nature Center (SCNC) and support the continued safety and long-term upkeep for buildings, roads and trails. Included in the project are repairs and/or renovations to: the Walker Hall Complex (WHC - Walker & Fireside buildings); the Education and Visitor Center building (EVC); the Allen House; the Barber-Bridges Log House; 1/2 mile of paved road; and stairs, steps and decks on the trail system. Recently revised engineers' and contractors' cost estimates for the EVC to WHC paving improvements resulted in an increase in the overall project cost ($458.6K vs. $418.6K). This project includes items not addressed in the recently completed SPLOST 2005 addition and expansion to the SCNC. The FY19 project funding will address the initiation of design and engineering services. The FY20 funding reinstates the total project cost back to the original amount requested.

Project Justification:

The WHC was last renovated in 1994 and is need of painting, insulation upgrades and deck repairs. The 20+ year old stairs to the Claypit Pond at both WHC and the trail need replacing. The road from the EVC to the WHC, which is part of the heavily used Greenway, was paved in 1983 and is crumbling on the edges, has collapsing culverts, and is buckling and missing asphalt in many areas. The EVC building was constructed in 1998 and has not had any significant maintenance since that time. Rotted baseboards in the mechanical rooms need replacing. The first Interactive Exhibits require repair/refurbishment every 10 years, and they will be approximately 20 years old at the time of funding. The Allen House is an historic structure (ca. 1917) used by Leisure Services as Administrative Offices and needs interior renovations and stabilization - none has occurred since the 1980's.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	**$25.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$25.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	**$25.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$25.0**

Start Date: 7/1/2018

End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $22.9K per year (useful life = 20 years). Operating: $0.0K per year.

Department/Division:	Central Services	**Department Priority:**	14 of 17
Project Name or Title:	Energy Management Program	**Eden #:**	310-6458-57400-53003
Category:	CS - General	**Proj. #:**	c0487

Project Description and Location:

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACC facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a one time life-cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings.

Project Justification:

The justification for this project is reduction in energy consumption and proven energy cost savings. Energy audits conducted in 2012 identified projects at Athens-Clarke County facilities which will significantly reduce energy use. Projects completed in subsequent years will increase savings to Athens-Clarke County and reduce our carbon footprint. Further savings could be realized through a broader program application and additional annual funding.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$20.0	$0.0	$20.0	$0.0	$20.0	$150.0	**$210.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$20.0**	**$0.0**	**$20.0**	**$0.0**	**$20.0**	**$150.0**	**$210.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$10.0	$0.0	$0.0	$0.0	$0.0	$30.0	**$40.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$10.0	$0.0	$20.0	$0.0	$20.0	$120.0	**$170.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$20.0**	**$0.0**	**$20.0**	**$0.0**	**$20.0**	**$150.0**	**$210.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Leisure Services	**Department Priority:**	14 of 17
Project Name or Title:	Create a Property Boundary Program	**Eden #:**	
Category:	CS - General	**Proj. #:**	

Project Description and Location:

This project is to address the need to survey, permanently mark, and update/consolidate deeds of property owned by ACCUG and managed by Leisure Services. This supports the establishment of boundary lines for the integration of property restrictions into the GIS planning database and the creation of consolidated deeds. This project will begin addressing boundary needs at: Memorial Park; Sandy Creek Nature Center; Sandy Creek Park; and the Tallassee tract. The FY18 request will address 50% of the properties and the remaining 50% will be addressed in FY21. The FY21-FY25 funding reinstates the total project cost back to the original amount requested.

Project Justification:

Properties comprising the Leisure Services Department encompass more than 50 miles of boundary lines. Within these properties, less than 40% of the boundaries are currently marked. Recent development along park boundaries has created issues ranging from direct property encroachment and sediment/stormwater runoff to the creation of unofficial or illegal access points. Unmarked property boundaries hamper public safety and Leisure Services' ability to address these issues.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0	**$100.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$0.0**	**$0.0**	**$50.0**	**$100.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$50.0	$0.0	$0.0	$50.0	**$100.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$0.0**	**$0.0**	**$50.0**	**$100.0**

Start Date: 7/1/2017

End Date: 6/30/2021

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $3.3K per year (useful life = 30 years). Operating: $0.0K per year.

Department/Division: Other General Administration
Department Priority: 1 of 3
Project Name or Title: Capital Contingency
Eden #: 310-6119-00000-59099
Category: CS - General
Proj. #: c0124

Project Description and Location:

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

Project Justification:

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$125.0	$25.0	$25.0	$25.0	$25.0	$500.0	**$725.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$125.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$500.0**	**$725.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$125.0	$25.0	$25.0	$25.0	$25.0	$500.0	**$725.0**
Total Costs	**$0.0**	**$125.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$500.0**	**$725.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Planning	**Department Priority:**	4 of 4
Project Name or Title:	Pictometry Data and System Development	**Eden #:**	310-6456-00000-56003
Category:	CS - General	**Proj. #:**	c0427

Project Description and Location:

Funds to develop a database of digital oblique aerial photos that would be incorporated into the existing GIS and updated every three years, at a cost of approximately $90,000 per update.

Project Justification:

As part of the ongoing development of a comprehensive GIS for Athens-Clarke County, the Planning Department has incorporated a Pictometry system with the existing data. Pictometry is based on digital oblique aerial photos that, when combined with standard aerial photography and orthorectified, makes it possible to view all sides of vertical features in the landscape and built environment. This data is also scaled so that these vertical features can be analyzed with the same relative accuracy as features viewed only in traditional plan-view photos. In order to maintain the accuracy of the data, it is recommended that the aerial data used for the Pictometry system be updated biannually. Like all data managed using GIS, the Pictometry information will benefit all departments of the Athens-Clarke County government and the general public.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$45.0	$45.0	$0.0	$0.0	$45.0	$0.0	$135.0	**$270.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$45.0**	**$45.0**	**$0.0**	**$0.0**	**$45.0**	**$0.0**	**$135.0**	**$270.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$45.0	$45.0	$0.0	$0.0	$45.0	$0.0	$135.0	**$270.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$45.0**	**$45.0**	**$0.0**	**$0.0**	**$45.0**	**$0.0**	**$135.0**	**$270.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division: Planning
Project Name or Title: Update Aerial Photos
Category: CS - General

Department Priority: 2 of 4
Eden #: 310-6456-00000-21013
Proj. #: c0350

Project Description and Location:

Acquisition of new aerial photography and planimetric data for Athens-Clarke County's Geographical Information System (GIS) Base Map.

Project Justification:

Past policy has been to have new aerial photography produced every five years with new planimetric data (roads, building footprints, utilities, etc.) and topographic data (two foot contours) created every ten years. Maintenance of this data provides the County's GIS with the most current and accurate information available. New aerial photography was flown in January, 2013. The next scheduled update of photographic, planimetric, and topographic data will be in FY18.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$0.0	$0.0	$150.0	$25.0	$0.0	$150.0	**$325.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$150.0**	**$25.0**	**$0.0**	**$150.0**	**$325.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$150.0	$25.0	$0.0	$150.0	**$325.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$150.0**	**$25.0**	**$0.0**	**$150.0**	**$325.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Airport	**Department Priority:**	1 of 3
Project Name or Title:	Local Match for Airport Capital Grants	**Eden #:**	310-6451-50100-53001
Category:	CS - Transportation	**Proj. #:**	c0334

Project Description and Location:

This project provides matching funds for Airport Improvement Projects (AIP) and other grants funded by the FAA and/or Georgia Department of Transportation (GDOT). Scheduled projects for FY16 include the rehabilitation and overlay of runway 9/27 including fillets for the Boeing 737 turn radius and concrete parking apron, and rahabilitate runway 9/27 from medium intensity runway lights to high intensity lights.

Project Justification:

These projects were not funded by the GDOT in FY15 and therefore are being carried over for FY16. These projects are in keeping with the airport's FAA capital improvement program and Airport Master Plan. Total cost for the projects is $2,595,000 with funding sources as follows: $300,000 annual FAA entitlements, $2,165,250 FAA discretionary, ACC's local match $64,875 and the GDOT match of $64,875. Note that funding for these projects is contingent upon the FAA approving discretionary funding.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$50.0	$50.0	$50.0	$25.0	$25.0	$25.0	$125.0	**$350.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$50.0**	**$50.0**	**$50.0**	**$25.0**	**$25.0**	**$25.0**	**$125.0**	**$350.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$50.0	$50.0	$50.0	$25.0	$25.0	$25.0	$125.0	**$350.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$50.0**	**$50.0**	**$50.0**	**$25.0**	**$25.0**	**$25.0**	**$125.0**	**$350.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

No Impact

Department/Division:	Transit	**Department Priority:**	1 of 2
Project Name or Title:	Local Match for Transit Capital Grants	**Eden #:**	310-6452-51000-55020
Category:	CS - Transportation	**Proj. #:**	c0376

Project Description and Location:

Provides the local match funds for various Federal and State Transit Capital Grants. Typical funding is 80% Federal-20% local match. Some projects may recieve a 10% state match, if State funding is approrated. Federal Capital Grants have previouslly been submitted to and approved by the M&C and been properly executed. The Projects receiving annual grants and matching dollars are for replacements and expansions of transit vehicles (buses, demand response vans, support vehicles,) capital maintenance items and equipment, transit facilities improvements, bus shelters, benches and other various transit related capital equipment. This project corresponds to the approved 2015-2018 Transportation Improvement Plan (TIP) and the Madison Athens Clarke Oconee Regional Transportation Study (MACORTS) 2019-20 Second Tier projects listing and 2040 Long Range Plan Transportation Plan.

Project Justification:

The Federal Transit Administration and the Georgia Department of Transportation recommend replacement of transit buses when they are 10 or 12 years old and vans when they are 5, 7 or 10 years old, depending on FTA useful life rating by specific vehicle type. The average replacement cost is $405,000-$425,000 per bus and $75,000 to $100,000 for vans. All grants require a minimum 20% local match, which is reflected in the increased funding levels. It's anticipated that Federal funding will be available in FY16 for various vehicle replacements, capital maintenance items and other capital equipment replacements. SPLOST 2011 funding is available to cover the local match required for all vehicle replacements and Bus Stop Improvemts in the upcoming years. Note: Buses ordered in 2014, will not be delievered until fall of calendar 2015.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$100.0	$54.0	$50.0	$50.0	$50.0	$50.0	$250.0	**$604.0**
SPLOST	$107.0	$90.0	$250.0	$256.0	$360.0	$360.0	$511.0	**$1,934.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$207.0**	**$144.0**	**$300.0**	**$306.0**	**$410.0**	**$410.0**	**$761.0**	**$2,538.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$207.0	$144.0	$300.0	$306.0	$410.0	$410.0	$761.0	**$2,538.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$207.0**	**$144.0**	**$300.0**	**$306.0**	**$410.0**	**$410.0**	**$761.0**	**$2,538.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

The SPLOST 2011 Project # 7, Transit Vehicles and Bus Stop Improvements program will provide for the replacement of older transit vehicles or acquisition of new vehicles to expand service and for capital improvements to system bus stops. Capital improvements are to include installation of signage, pad pavement, seating, covered shelters, landscaping, bicycle racks, route information, and related bus stop improvements. This is a continuation of a SPLOST 2005 program.

Department/Division:	Transportation & Public Works	**Department Priority:**	1 of 15
Project Name or Title:	Pavement Maintenance Program (Life Cycle)	**Eden #:**	310-6453-52200-52005
Category:	CS - Transportation	**Proj. #:**	c0183

Project Description and Location:

This Life Cycle program provides for the maintenance, repair and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

Project Justification:

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. Included in the program are approximately 130 lane miles of arterial roads (10-year maintenance frequency), 290 lane miles of collector roads (12 to 15-year frequency), and 840 lane miles of local roads (15 to 20-year frequency). This is a life cycle item with an identified needed annual cost of between $2.3 and $3.0 million. Approximately $750,000 a year will be utilized from the SPLOST 2011 program and it is expected that the Georgia Department of Transportation will continue its contribution of $900,000 a year toward these improvements under the LMIG program. Pavement reconstruction projects will continue to be a significant expense to the overall program.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$500.0	$650.0	$800.0	$600.0	$500.0	$500.0	$8,000.0	**$11,550.0**
SPLOST	$1,501.2	$750.0	$750.0	$1,097.8	$401.0	$750.0	$0.0	**$5,250.0**
GDOT	$1,208.0	$900.0	$900.0	$900.0	$900.0	$900.0	$4,500.0	**$10,208.0**
Total Sources	**$3,209.2**	**$2,300.0**	**$2,450.0**	**$2,597.8**	**$1,801.0**	**$2,150.0**	**$12,500.0**	**$27,008.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$3,154.2	$2,245.0	$2,395.0	$2,542.8	$1,746.0	$2,095.0	$12,225.0	**$26,403.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$55.0	$55.0	$55.0	$55.0	$55.0	$55.0	$275.0	**$605.0**
Total Costs	**$3,209.2**	**$2,300.0**	**$2,450.0**	**$2,597.8**	**$1,801.0**	**$2,150.0**	**$12,500.0**	**$27,008.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $650,000. If it is approved, the operating budget would stay the same.

Note: The Other category covers the Salary and Benefits expenses associated with the Public Works Inspector position assigned to this capital project.

Department/Division:	Transportation & Public Works	**Department Priority:**	9 of 15
Project Name or Title:	Replace Traffic Signal Systems (Life Cycle)	**Eden #:**	310-6453-52100-52006
Category:	CS - Transportation	**Proj. #:**	c0094

Project Description and Location:

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 170 traffic signals (87 are owned by ACC; 77 are owned by GDOT; and six (6) are owned by UGA). The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately ten (10) years. Beginning in 2014, traffic signals will display a "flashing yellow arrow" to indicate a permissive left turn (instead of the current green ball). Funds will be used to purchase the controller equipment, signal heads, and signal wire to make the modifications over a seven-year period. Finally, this capital project includes the installation of new traffic signals when warranted.

Project Justification:

The costs to maintain traffic signal equipment increase as the equipment ages beyond ten (10) years. As the equipment wears out and malfunctions occur, the traffic signals fail to operate efficiently which creates traffic congestion. Upgrades to traffic signals include new wiring, new controller, new signal heads, new poles (as required), and vehicle detection (both in-pavement loops and video detection). The modification to the flashing yellow arrow operation will include additional wiring in the traffic controller, updated operational software, 4-section signal heads, and in certain circumstances, taller signal poles.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$125.0	$130.0	$130.0	$100.0	$75.0	$140.0	$700.0	**$1,400.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$125.0**	**$130.0**	**$130.0**	**$100.0**	**$75.0**	**$140.0**	**$700.0**	**$1,400.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$125.0	$130.0	$130.0	$100.0	$75.0	$140.0	$700.0	**$1,400.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$125.0**	**$130.0**	**$130.0**	**$100.0**	**$75.0**	**$140.0**	**$700.0**	**$1,400.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for traffic signal maintenance will need to be increased an additional $130,000 to address the signal upgrade needs. If it is approved, the operating budget would stay the same.

Department/Division:	Transportation & Public Works	**Department Priority:**	6 of 15
Project Name or Title:	Bridge Maintenance and Improvement Program	**Eden #:**	310-6453-52200-52004
Category:	CS - Transportation	**Proj. #:**	c0449

Project Description and Location:

This program provides maintenance, rehabilitation, and construction on bridges along local roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff.

Project Justification:

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. However, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. Additional funding has been included from the SPLOST 2011 program. The FY15-FY20 budget years incorporate the funding from the SPLOST 2011 referendum project Road and Bridge Improvement and Replacement Program.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$100.0	$100.0	$75.0	$75.0	$50.0	$50.0	$500.0	**$950.0**
SPLOST	$85.0	$174.0	$356.0	$241.0	$0.0	$0.0	$84.0	**$940.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$185.0**	**$274.0**	**$431.0**	**$316.0**	**$50.0**	**$50.0**	**$584.0**	**$1,890.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$50.0	**$70.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$25.0	$25.0	$25.0	$0.0	$0.0	$0.0	$125.0	**$200.0**
General Construction	$140.0	$209.0	$386.0	$296.0	$40.0	$40.0	$349.0	**$1,460.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$20.0	$20.0	$20.0	$20.0	$10.0	$10.0	$60.0	**$160.0**
Total Costs	**$185.0**	**$274.0**	**$431.0**	**$316.0**	**$50.0**	**$50.0**	**$584.0**	**$1,890.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the roadway maintenance line item would need to be increased by an additional $100,000. If it is approved, the operating budget would stay the same.

Note: The "other" category covers the salary and benefits expenses associated with the public works inspector position assigned to this capital project.

Department/Division:	Transportation & Public Works	**Department Priority:**	5 of 15
Project Name or Title:	Roadway Safety Devices (Life Cycle)	**Eden #:**	310-6453-52100-52006
Category:	CS - Transportation	**Proj. #:**	c0428

Project Description and Location:

Transportation & Public Works installs three (3) primary roadway safety devices: guardrails, raised pavement markers, and pavement markings. Guardrail installation is a part of a continuing program that includes replacement of old and damaged guardrails and installation of new guardrails where applicable. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County.

Project Justification:

Providing for safe travel on Athens-Clarke County roadways is a key component of the day-to-day functions of the Transportation & Public Works Department. These roadway safety devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night for all citizens and motorists in Athens-Clarke County. Traffic Engineering's work scope for long-line striping has also expanded to include the use of thermoplastic markings instead of paint wherever possible. For the past five years, Athens-Clarke County has been able to utilize state grant funds for installing some pavement markings. However, these funds are not expected to be available for the foreseeable future and the general fund will need to cover the total cost of the installation of these safety devices.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$70.0	$70.0	$75.0	$75.0	$75.0	$80.0	$400.0	**$845.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$70.0**	**$70.0**	**$75.0**	**$75.0**	**$75.0**	**$80.0**	**$400.0**	**$845.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$70.0	$65.0	$75.0	$75.0	$75.0	$80.0	$400.0	**$840.0**
Equipment/Furnishing	$0.0	$5.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$5.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$70.0**	**$70.0**	**$75.0**	**$75.0**	**$75.0**	**$80.0**	**$400.0**	**$845.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget sign/marking line item will need to be increased an additional $75,000. If it is approved, the operating budget would stay the same.

Department/Division:	Transportation & Public Works	**Department Priority:**	13 of 15
Project Name or Title:	School Area Infrastructure Capital Projects	**Eden #:**	310-6453-52200-52006
Category:	CS - Transportation	**Proj. #:**	c0545

Project Description and Location:

These are small roadway, drainage and pedestrian improvement projects adjacent to Clarke County school sites where infrastructure projects have been identified to deal exclusively with a need that either currently exists or is created by school expansion or other internal site changes. Funds from previous years, for example, have been used to convert electric school flashers to solar power at various elementary schools sites throughout Athens-Clarke County.

Project Justification:

In the past, these types of improvement projects immediately adjacent to schools have been handled within the current operating budget of Transportation & Public Works, typically at the expense of other infrastructure needs. This capital project has allowed Transportation & Public Works to continue to address these infrastructure needs from a dedicated source of funds without competing against other improvements. The projects will range from small intersection improvements to crosswalk modificiations to stormwater conveyance system upgrades. Staff has identified pavement markings and equipment replacement as the first items to be addressed in FY16.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	**$300.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$300.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	**$300.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$300.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the FY16 operating budget for the Signs & Marking and Communications line items will need to be increased an additional $30,000. If it is approved, the operating budget would stay the same.

Department/Division:	Transportation & Public Works	**Department Priority:**	11 of 15
Project Name or Title:	Upgrade Street Name Signs	**Eden #:**	310-6453-52100-52006
Category:	CS - Transportation	**Proj. #:**	c0544

Project Description and Location:

The program will continue upgrading street name signs overhead (traffic signal) and ground mounted throughout Athens-Clarke County. Many of the ground mounted street name signs on the classified roadway system do not comply with current MUTCD standards for size and reflectivity. There are signs (street name and regulator/warning traffic signs) on residential streets that are non-reflective due to extreme age and do not meet current MUTCD standards. The program will aid with addressing the large number of non-standard/non-reflective signs and become compliant.

Project Justification:

This project will install street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night and comply with the current MUTCD standards. Additionally, the new signs will have block numbers on them to aid emergency services personnel and visitors to Athens-Clarke County. The project will also include the replacement of traffic signs within residential neighborhoods that have outlived their life cycle (some over 30 years old) and will support our long-term plan to have all traffic signs meet the current MUTCD reflectivity standard.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$25.0	$30.0	$25.0	$30.0	$30.0	$30.0	$150.0	**$320.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$25.0**	**$30.0**	**$25.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$320.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$25.0	$26.0	$25.0	$30.0	$30.0	$30.0	$150.0	**$316.0**
Equipment/Furnishing	$0.0	$4.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$4.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$25.0**	**$30.0**	**$25.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$320.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the sign/marking line item would need to be increased by an additional $29,000. If it is approved, the operating budget would stay the same.

Department/Division:	Building Inspection	**Department Priority:**	2 of 3
Project Name or Title:	Purchase Mobile Devices for Code Enforcement	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

The purpose of this project is to equip our code enforcement officers with handheld devices for use during regular patrols and during investigations of ordinance violations. The use of these mobile devices will allow us to better leverage our Energov database by allowing real-time access to code case information, GIS data, and ordinances. The use of mobile devices to enter data into Energov in the field will result in a reduction in paperwork generated by staff. Community Protection Division offices are in the Dougherty Street Government Building at 120 W. Dougherty Street.

Project Justification:

This project is in line with the Mayor and Commission goal of reducting paperwork. Department management expects the use of mobile devices will give officers better infomation in the field which should allow for more informed decisions regarding possible ordinance violations. It is expected that the additional information and real-time access to data and contacts will allow for violations to be identified more quickly and accurately, and therefore corrected sooner in many instances.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$25.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$4.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$4.0**
Other	$0.0	$21.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$21.0**
Total Costs	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**

Start Date: 7/1/2015

End Date: 6/30/2016

Note: All amounts in thousands

Impact on Annual Costs:

Replacement of devices $698
User licenses $2,340
Device connectivity $4,860

Department/Division: District Attorney
Project Name or Title: eDiscovery Portal and Paperless Filing System
Category: AI - Equipment

Department Priority: 1 of 1
Eden #:
Proj. #:

Project Description and Location:

This request is for an eDiscovery Portal and Paperless File System. The portal is a website that will allow the District Attorney's office to disseminate statutorily required evidence to defendants and their attorneys. The Paperless File System will use an electronic document management system and other technology to eliminate the use of paper, and all items required to build and maintain a paper file. The project would begin January 2015, and be completed in the same calendar year. There are options as to who would complete the project including: a third-party vendor, the District Attorney's Office, or the Computer and Information Systems Department. Five Points Solutions, a third-party vendor is an option, and they are currently working with the County on a SPLOST project.

Project Justification:

The District Attorney's Office is required by law to provide evidence to defendants and their attorneys. To do so now means using thousands of reams of paper, and other office supplies to make and build a paper file. This project will take the office to the cutting edge of technology by eliminating paper, and using digital files. Cases will be resolved quicker, caseloads will be reduced, the community will be better served, and as important, the County will not only save money, but will help save the environment from the waste of using tangible items that get thrown away, shredded, or otherwise discarded. While helping improve efficiency of criminal prosecutions, it will make Athens a better member of the global community.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**

Start Date: 1/1/2015
End Date: in perpetuity

Note: All amounts in thousands

Impact on Annual Costs:

While the first year costs will increase due to the implementation of the project, the cost-reduction due to using less office materials, and better use of employee time will produce incalculable savings.

Department/Division: Finance
Project Name or Title: Grant Management Software
Category: AI - Equipment

Department Priority: 1 of 1
Eden #:
Proj. #:

Project Description and Location:

Grant management software - managed by Finance Department.

Project Justification:

From FY's 2006 to 2014 Athens-Clarke County received $91.2 million in grant revenues and averaged forty six (46) federal grants annually. In one year ACC received funding from seventy four (74) federal grants. These numbers demonstrate the need for ACC to adopt a centralized grants management system. At a minimum the software should manager awards, track outcomes and simplify reporting. Some systems also assist in identifying funding opportunities and soliciting grant applications.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$30.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$30.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$30.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$30.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$30.0**
Total Costs	**$0.0**	**$30.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$30.0**

Start Date: 7/1/2015
End Date: 12/31/2015

Note: All amounts in thousands

Impact on Annual Costs:

Licensing fees will vary between systems and number of licensed users. Estimated annual operating costs range between $7,500 to $10,000. These costs may be recouped through enhanced grant revenues.

Department/Division:	Human Resources	**Department Priority:**	1 of 2
Project Name or Title:	HR Augmentation Software	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	c0682

Project Description and Location:

The Eden system, as currently configured, does not provide the functionality required for on-line job applications. In addition, while it does have the ability to support on-line open enrollment, its usefulness is limited, as it does not, under the current configuration, provide dependent verification and error checking for health; dental; vision; LTD; and life insurance, and flexible spending. In order to allow for online job applications and open enrollment, the department wishes to purchase software that provides support for these services, including functions that do not exist in the current Eden configuration.

Project Justification:

At the present, HR is pulling employees from their primary duties and responsibilities to help address these areas. ACC isn't competitive in either of these areas because of the limitations of the Eden Financial Software system. With this additional software, HR could not only increase our service to all its external and internal customers but also allow staff to focus on their primary job responsibilities.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$40.0	$20.0	$15.0	$15.0	$15.0	$15.0	$0.0	**$120.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$40.0**	**$20.0**	**$15.0**	**$15.0**	**$15.0**	**$15.0**	**$0.0**	**$120.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$40.0	$20.0	$15.0	$15.0	$15.0	$15.0	$0.0	**$120.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$40.0**	**$20.0**	**$15.0**	**$15.0**	**$15.0**	**$15.0**	**$0.0**	**$120.0**

Start Date: 7/1/2013

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

After the purchase of the software, there will be an annual fee for the licensing and web based/cloud storage of the systems and data.

Department/Division:	Leisure Services	**Department Priority:**	5 of 17
Project Name or Title:	New Vehicle (Truck) Purchase	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

This project will provide for the purchase of a 3/4 ton Crew Cab truck to be assigned to the Park Services Division. This vehicle will support the daily operations of the division, the preparation of athletic fields, and the transportation of maintenance staff to departmental locations. Over the past several years, a motor pool truck has been "loaned out" to the Park Division staff to fill this void. Fleet Management has advised the Department to submit a request for an additional truck within the CIP process.

Project Justification:

The truck will be driven by both full and part-time staff and will support the following activites: athletic field preparation; park openings and closings; transportation of maintenance equipment; trash pickup services; and custodial services. This truck will serve the Southeast Clarke Park, Bishop Park, Satterfield Park, East Athens Community Park, and Holland Youth Sports Complex locations on a 7 days per week basis. Utilization of this vehicle directly supports all of the youth sports programs provided by ACCUG as well as the local youth sports leagues.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$24.0	$0.0	**$24.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$24.0**	**$0.0**	**$24.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$24.0	$0.0	**$24.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$24.0**	**$0.0**	**$24.0**

Start Date: 7/1/2019

End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $2.4K per year (useful life = 10 years). Operating (Indirect): $3.4K per year (excluding replacement cost).

Department/Division: Municipal Court
Project Name or Title: Purchase Hardware for Case Management System
Category: AI - Equipment

Department Priority: 1 of 1
Eden #:
Proj. #:

Project Description and Location:

This project seeks to acquire the hardware components required to implement a modern case management system. Required components include one server, nine scanners, and one tablet computer. In total, these components, along with related licensing fees, amount to $25,000. The requested tablet will allowing a Clerk to act as a "floater," which will allow us to double the number of Clerks (from two to four) processing payments in the mornings without the need for making capital improvements to our space. The Municipal Court's new case management system, which was previously approved by the Mayor and Commission, is scheduled to go live in August 2015 (FY16).

Project Justification:

The Municipal Court seeks to implement a new, modern case management system. An upgraded, modernized case management system will allow the Municipal Court to realize improvements in efficiency and customer service. It is expected that the new system will improve the experiece for persons attending court by reducing the amount of time spent waiting for cases and payments to be processed. In addition, staff time previously dedicated to supporting a paper-based system will be reallocated to better uses. Finally, a significant reduction in paper expenses is anticipated.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$25.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$25.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**

Start Date: 7/1/2015
End Date: 12/1/2015

Note: All amounts in thousands

Impact on Annual Costs:

The Municipal Court understands that annual licensing cost for the computer server and tablet computer would total approximately $1,500 in subsequent years and would be paid by CIS beginning in FY17.

Department/Division:	Police	**Department Priority:**	6 of 12
Project Name or Title:	Enhance the Electronic Ticket System	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

To meet operational needs and to maximize departmental efficiencies, ACCPD proposes the acquisition of additional Electronic Traffic Citation Devices for select patrol vehicles, motorcycles and bicycle units. Such units were initially deployed by the department on a limited scale via a Highway Safety Grant. Each unit includes a thermal printer, electronic license reader and software for an existing laptop.

Project Justification:

This system will provide legible copies of each citation for the courts, police and citizens. Information is electronically delivered to the Department of Public Safety, Courts and ACCPD Records. The system will increase time available for directed patrol.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$50.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$50.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$50.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$50.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$50.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**

Start Date: 7/1/2015

End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the environment in which such systems operate. As the system requires paper and ink to generate a citation, the operating budget of the department will be influenced. However, with such a capability, the department will no longer require large numbers of citation booklets to be generated by outside vendors.

Department/Division: Police
Project Name or Title: Expansion of Downtown Safety Camera System
Category: AI - Equipment

Department Priority: 11 of 12
Eden #:
Proj. #: c0685

Project Description and Location:

Since 2005, the Athens-Clarke County Police Department has operated a camera system within the Downtown District. Such cameras have added to the department's situational awareness, have allowed for video recordings in investigative actions, and have added to the general level of safety enjoyed by citizens and visitors to the district. To meet current and future operational needs of the department, the area viewable by cameras and the number of cameras will need to increase. Such a program would also seek to examine the existing camera system, allow for repair/maintenance of aging system components, and allow for all components to be integrated within a single criminal justice stakeholder framework.

Project Justification:

While the camera system is an effective tool, the system would greatly benefit from the additional placement of cameras in strategic locations throughout the Downtown District. Camera systems allow for an increased level of situational awareness for ACCPD personnel, contributing to officer safety, and allowing for investigators to review materials for investigative purposes.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$190.0	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	**$340.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$190.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$100.0**	**$340.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$190.0	$0.0	$0.0	$0.0	$0.0	$50.0	$100.0	**$340.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$190.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$100.0**	**$340.0**

Start Date: TBD
End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

Annual maintenance and replacement of equipment.

Department/Division:	Police	**Department Priority:**	12 of 12
Project Name or Title:	Information Technology Improvement Program	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

The project seeks to allow for funds to improve internal service delivery of information required for law enforcement activities and the maintenance of data required for the proper operation of a law enforcement agency, including records retention. In short, to allow for expanded capabilities of the department as it seeks to meet changing information technology needs. While the ACCPD will seek to leverage the value of existing systems in its service delivery, operational needs will likely require the acquisition of additional software, equipment, and platforms/systems.

Project Justification:

Modern policing requires the use of varied information technology platforms. As the department seeks to address the ongoing needs of storing data and sharing data among stakeholders, the costs of such systems are expected to appreciate. To such an end, as the department seeks to create efficiencies in data sharing among stakeholders, it will likely incur increased costs - at least in the short term. Such funds are requested to ensure funding is available to meet critical data needs.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	**$100.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$50.0**	**$100.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	**$100.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$50.0**	**$100.0**

Start Date: TBD

End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

Not applicable.

Department/Division: Police
Project Name or Title: Renovate Training/Firing Range
Category: AI - Equipment

Department Priority: 7 of 12
Eden #:
Proj. #:

Project Description and Location:

The Firing Range Renovation Project is intended to improve and modernize the training provided to ACC police officers and detectives. The renovation consists of multiple parts, including but not limited to: 1) Renovate existing range facilities and 2) Construct an on-site training facility .

Project Justification:

Originally designed for a 60-person department, the 20-plus year old firing range is now used by over 400 personnel. General repairs are needed throughout the facility. To maximize the effectiveness of training time, classroom space is required. This project is a must have if the state of Georgia is to approve ACCPD to conduct its own mandate training course for recruits and avoid the expense of training recruits at other academies. In addition to firing range requirements, the department would need to further develop operations to include a vehicle driving range. The department currently conducts basic emergency vehicle operations instruction in Forsyth. The lack of a driving facility restricts our ability to train officers for emergency driving in the front-wheel drive cars they actually operate at work.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$795.0	**$795.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$795.0**	**$795.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$80.0	**$80.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$425.0	**$425.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	**$120.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$70.0	**$70.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$795.0**	**$795.0**

Start Date: TBD
End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

Operational costs will likely increase as with increased usage of the site.

Department/Division:	Sheriff	**Department Priority:**	2 of 5
Project Name or Title:	Public Safety Initiatives - Equipment & Technology	**Eden #:**	310-6226-25000-56090
Category:	AI - Equipment	**Proj. #:**	c0417

Project Description and Location:

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

Project Justification:

Continue office upgrades, along with camera and recording systems at the jail and courthouse, including repair and replacement of cameras, wiring, etc., as needed. Purchase of new duty gear that utilizes the newest technology such as firearms, electronic control devices, wearable cameras, etc. Enhance the JTO and FTO evaluation program (ADORE) from a local based computer software program to the available web based program. Provide the necessary funding for a staffing analysis of the Field Section of the Sheriff's Office. Provide matching local funds for grants. These funds have been needed for local cash match monies for grants and will be needed for future grant opportunities.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	**$330.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$330.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$30.0	$30.0	$30.0	$30.0	$30.0	$30.0	$150.0	**$330.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$150.0**	**$330.0**

Start Date: FY05

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

N/A

Department/Division:	Central Services	**Department Priority:**	3 of 17
Project Name or Title:	Space Allocation Program	**Eden #:**	310-6458-57400-53003
Category:	AI - Facilities	**Proj. #:**	c0074

Project Description and Location:

The Space Allocation Program sets aside funds to be used for the renovation, acquisition or construction of new facilities in response to ACC space needs. The FY16 request is to fund a small portion of recommendations coming from the 2010 Space Allocation Study and reconfiguration of the Municipal Court to improve safety and traffic flow. A portion of the funding will be used to make modifications to the Municipal Court area of the Courthouse. In addition, improvements to the witness waiting area in the Grand Jury Room, and improvements to the Solicitors Waiting Area are included. Please note that requests for further funding of the implementation phases have been delayed due to revenue challenges. The funding for years FY17-FY19 show partial funding.

Project Justification:

The modifications to the Municipal Court area are intended to reduce the queuing time required to process customers and increase overall space efficiency.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$150.0	$100.0	$75.0	$75.0	$25.0	$50.0	$1,415.0	**$1,890.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$150.0**	**$100.0**	**$75.0**	**$75.0**	**$25.0**	**$50.0**	**$1,415.0**	**$1,890.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$10.0	$10.0	$10.0	$10.0	$10.0	$10.0	$140.0	**$200.0**
General Construction	$140.0	$90.0	$65.0	$65.0	$15.0	$40.0	$1,275.0	**$1,690.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$150.0**	**$100.0**	**$75.0**	**$75.0**	**$25.0**	**$50.0**	**$1,415.0**	**$1,890.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Central Services	**Department Priority:**	17 of 17
Project Name or Title:	Tag Office Parking Lot Improvements	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

The Tag Office Parking Lot Improvement Project includes installing new concrete curb and gutter around existing tree planters, new asphalt surfacing, striping, new exterior poles and lights, and safety bollards.

Project Justification:

The existing parking lot paving is in bad condition and needs to be resurfaced. Also, the existing tree planters which were constructed with railroad ties over 20 years ago, are rotting and in need of replacement. Finally, during the winter months, the parking lot is very dark and pedestrian travel can be dangerous. Improved lighting will benefits the citizens of Athens-Clarke County. This is a facility that directly serves the citizens of Athens-Clarke County and should properly represent the image of the Unified Government.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$0.0	**$150.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$150.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$150.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$150.0	$0.0	$0.0	$0.0	$0.0	**$150.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$150.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$150.0**

Start Date: 7/1/2018

End Date: 6/30/2019

Note: All amounts in thousands

Impact on Annual Costs:

* 20 year life cycle impact is $9,100 per year. * Operating cost for new LED parking lot lights will be approximately $240 per year.

Department/Division:	Leisure Services	**Department Priority:**	15 of 17
Project Name or Title:	Complete the ADA Interpretive Trail-Sandy Creek Nature Center	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

This project will complete the ADA Interpretive Trail at the Education and Visitor Center building (EVC) at Sandy Creek Nature Center and provide for needed maintenance and lumber replacement. At present, this ADA accessible trail is one-way and does not create a loop. The current trail is 1/4 mile in length and the completion circuit will extend the trail an additional 276 linear feet (at an estimated cost of $177 per linear foot). This section will also connect and pass through the teaching pavilion northwest of the EVC, completing access at grade level to the building, sidewalk, parking lot, and trail. The FY19 funding reinstates the total project cost back to the original amount requested.

Project Justification:

Constructed with the EVC in 1998, this trail is heavily used by the public including user groups with visitors in wheelchairs and with strollers. At present, the trail dead ends and does not loop back to the EVC. Completion of the trail back to the EVC through the new pavilion will greatly enhance the user's experience, providing an uninterrupted walkway for the patrons with wheelchairs, strollers, and general visitors. This trail is also used for programs at the EVC and a continuous trail will improve the flow of visitors at events. A connector from the parking lot to the new pavilion was completed in FY14. This project will complete the trail path and greatly improve both the visitor experience and utility of this amenity.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$48.8	$0.0	$0.0	**$48.8**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$48.8**	**$0.0**	**$0.0**	**$48.8**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$9.8	$0.0	$0.0	**$9.8**
General Construction	$0.0	$0.0	$0.0	$0.0	$30.7	$0.0	$0.0	**$30.7**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$8.3	$0.0	$0.0	**$8.3**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$48.8**	**$0.0**	**$0.0**	**$48.8**

Start Date: 7/1/2018

End Date: 6/30/2019

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $1.6K per year (useful life = 30 years). Operating: $0.0K per year.

Department/Division:	Leisure Services	**Department Priority:**	4 of 17
Project Name or Title:	Develop Ben Burton Park	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

This project will begin execution of the Mayor and Commission approved master plan for Ben Burton Park which is located off of Mitchell Bridge Road on the west side of the county. The project will be divided into phases beginning with a reconfiguration of the entrance and parking areas in FY19. These reconfigurations will allow for an increase in safety and visibility. The next phases will include the installation of the following site amenities: restrooms; picnic pavilion; playground; and dog park facilities. The FY19 project funding will address the initiation of design and engineering services. The funding requested reinstates the total project cost back to the original amount requested.

Project Justification:

Ben Burton is one of the few west-side parks in the Leisure Services system. Implementation of the master plan will provide greater services to the citizens and create opportunities for revenue generation through rentals, festivals and special events. It will further provide recreational activities that are presently limited for the citizens within western Clarke County. The project will also address current existing flaws with the park in regards to ADA accessibility, storm water runoff and erosion.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$25.0	$0.0	**$50.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$25.0**	**$0.0**	**$50.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	**$25.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	**$25.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$25.0**	**$0.0**	**$50.0**

Start Date: 7/1/2018

End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $38.1K per year (useful life = 30 years). Operating: $5.0K per year.

Department/Division: Leisure Services
Project Name or Title: Develop Dudley Park
Category: AI - Facilities

Department Priority: 16 of 17
Eden #:
Proj. #:

Project Description and Location:

This FY19 project will allow for Dudley Park development for this park located near downtown. SPLOST 2011 Project #17, Dudley Park Improvements, has funding for Dudley Park beginning in Tier 7, FY18. That funding will begin with a master plan review and a priority list of recommended park improvements. This CIP funding will then allow for development of the priorities that cannot be funded through SPLOST 2011, and may include: a picnic shelter; river overlooks; restrooms; amphitheater; playground; and additional parking. The FY19 funding reinstates the total project cost back to the original amount requested.

Project Justification:

Dudley Park's proximity to downtown makes it a special draw to the many people who visit this part of the county. It has served as a passive park for many years, and has great potential to serve as a venue for rentals, festivals and special events in addition to a beautiful, general park setting.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$895.0	**$920.0**
SPLOST	$0.0	$0.0	$0.0	$485.0	$485.0	$0.0	$0.0	**$970.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$485.0**	**$510.0**	**$0.0**	**$895.0**	**$1,890.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$10.0	**$10.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$485.0	$0.0	$0.0	$0.0	**$485.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$510.0	$0.0	$885.0	**$1,395.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$485.0**	**$510.0**	**$0.0**	**$895.0**	**$1,890.0**

Start Date: 7/1/2017
End Date: 6/30/2021

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $43.7K per year on the $1.3M requested funds (useful life = 30 years). Operating: $23.2K per year.

Department/Division:	Leisure Services	**Department Priority:**	6 of 17
Project Name or Title:	Renovate Bear Hollow Zoo Water and Sewer Systems	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

This project is to address both failing water lines and non-existent sewer infrastructure within the Zoo, as well as rectify related animal/public health issues. The project includes the installation of sewer pipes to tie into the local sewer lines, thereby extending sewer service into the five acre Zoo. Aging water lines will be replaced to yield increased water pressure and rerouted to better service the needs of the Zoo's animal exhibits and the exhibit hall building. Five recirculation pumps will be installed to improve cost efficiency. Design and engineering services will now be performed by the Transportation & Public Works Department. The original FY18 cost estimate for contractual engineering services ($37.4K) was applied to FY19 construction costs.

Project Justification:

The installation of new sewer lines will meet health code regulations and support the future installation of restroom facilities for patrons. Current restroom facilities are located outside the Zoo perimeter and more than 200 yards from the main cluster of Zoo exhibits. New sewer lines will allow the Zoo to correct disposal practices that are not environmentally friendly. New water lines will eliminate small leaks in the Zoo's plumbing infrastructure and contribute to the Zoo's water conservation and cost reduction efforts. The recirculation pumps will allow for reduced water consumption and improved water resource management.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	**$25.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$25.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	**$25.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$25.0**

Start Date: 7/1/2018

End Date: 6/30/2019

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $6.2K per year (useful life = 30 years). Operating: $10.0K per year. Anticipated water savings TBD.

Department/Division:	Leisure Services	**Department Priority:**	9 of 17
Project Name or Title:	Improve Bear Hollow Zoo Exhibits & Visitor Amenities	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

This project addresses failing infrastructure and safety issues within the Zoo, as well as non-compliance with standards of the United States Department of Agriculture (USDA), American Zoo Association (AZA) and Americans with Disabilities Act (ADA). The project includes a Zoo site master plan, the installation of taller perimeter security fencing, the installation of restroom facilities for patrons, the installation of security lighting and the repair/replacement of cracked sidewalks and pathways to ensure ADA compliance. The FY18 project funding will address the development of the site master plan. The FY20 funding reinstates the total project cost back to the original amount requested.

Project Justification:

The Zoo is in need of a site master plan that addresses renovations and future growth. Zoo needs include: replacement of the perimeter fence to meet the minimum height standards of the USDA and to improve security for both the animals and the park neighbors; replacement of deteriorating fencing in several animal exhibits; replacement of the existing cracked, steep pathways that do not meet ADA accessibility requirements; the addition of security lighting for after-hours emergencies or programs; and the addition of a pre-fabricated restroom building to serve the Zoo's visitors.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$50.0	$0.0	**$50.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$0.0**	**$50.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$45.0	$0.0	**$45.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$5.0	$0.0	**$5.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$0.0**	**$50.0**

Start Date: 7/1/2017

End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $9.5K per year (useful life = 30 years). Operating: $10.0K per year.

Department/Division:	Leisure Services	**Department Priority:**	17 of 17
Project Name or Title:	Expand the Gymnastics Center	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

This project will expand the Bishop Park gymnasium to add 10,000 square feet of gymnastics programming space to include an observation area, class/meeting rooms, and preschool/day care area. This project is currently in the Master Plan for the Holland Youth Sports Complex, but this proposal would move the project to Bishop Park and expand the existing gymnastics facility to reduce both capital and operational costs. This project will double the current programming space, and allow the sharing of existing restrooms, registration area, and office space with the current Bishop Park facility. The FY20 project funding will address the initiation of design and engineering services. The FY20 funding reinstates the total project cost back to the original amount requested.

Project Justification:

The gymnasium at Bishop Park currently houses the gymnastics classes and birthday parties, and the baton programs. Over 1,700 students per year are served through these programs. The current 12,000 square foot facility is over 30 years old. The gymnastics program is currently operating in 5,000 square feet and is not able to safely accommodate more than five classes or 40 students per hour in the afternoons and only one class per hour in the mornings. This has resulted in long waiting lists for most classes. In addition, the current space does not meet specifications to host competitive meets which can generate additional revenue.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$2,770.4	**$2,795.4**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$2,770.4**	**$2,795.4**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	**$25.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,970.4	**$1,970.4**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	**$200.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$600.0	**$600.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$2,770.4**	**$2,795.4**

Start Date: 7/1/2019

End Date: 6/30/2021

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $115.4K per year (useful life = 30 years). Operating: $40.7K per year.

Department/Division: Leisure Services
Project Name or Title: Renovate Morton Theatre
Category: AI - Facilities

Department Priority: 11 of 17
Eden #:
Proj. #:

Project Description and Location:

This project will replace the 20 year old stage flooring and also address the following dressing room renovations which are still needed after recent CDBG improvements: replacing bathroom floor/shower tiles, installing a new shower, sink, and light fixtures and replacing substandard performer chairs. The total request for this project has been reduced due to recent CDBG funding awarded for restorations to the theatre.

Project Justification:

The current stage floor has exceeded its life expectancy. Due to normal wear and tear, periodic maintenance, and several sandings, the floor needs to be replaced. The performer dressing rooms have not been refurbished or upgraded in over 20 years. After years of wear and tear, the room amenities and furniture are in poor condition and stained. The upgrading of these spaces are important to the overall desirability of the facility as a rental and performance venue.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	**$25.0**
SPLOST	$582.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$582.0**
CDBG	$410.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$410.0**
Total Sources	**$992.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$1,017.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$860.0	$0.0	$0.0	$0.0	$0.0	$10.0	$0.0	**$870.0**
Equipment/Furnishing	$132.0	$0.0	$0.0	$0.0	$0.0	$15.0	$0.0	**$147.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$992.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$1,017.0**

Start Date: 7/1/2019
End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $2.3K per year (useful life = 20 years). Operating: $0.0K per year.

Department/Division:	Leisure Services	**Department Priority:**	8 of 17
Project Name or Title:	Renovate Cook's Trail Boardwalk	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

This project addresses the removal and replacement of 4,500 linear feet of wooden boardwalks along the Cook's Trail system connecting Sandy Creek Park with the Sandy Creek Nature Center. Recently revised engineers' and contractors' cost estimates for construction within wetland areas of $644 per linear foot resulted in an increase in the overall project cost ($2.9M vs. $1.94M). The FY18 SPLOST funding will address the initiation of design and engineering services. The FY21-FY25 funding reinstates the total project cost back to the original amount requested.

Project Justification:

The Cook's Trail boardwalks were built 20-30 years ago and are not compliant with current safety requirements. They are reaching the end of their lifecycle and need to be upgraded and handrails added so they meet modern safety and ACCUG building code requirements, where needed. This project is located in a wetlands area and will require permitting from several agencies and demolition of existing structures, which is included in the cost projection.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,699.0	**$2,699.0**
SPLOST	$0.0	$0.0	$0.0	$201.0	$0.0	$0.0	$0.0	**$201.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$201.0**	**$0.0**	**$0.0**	**$2,699.0**	**$2,900.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$201.0	$0.0	$0.0	$2,699.0	**$2,900.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$201.0**	**$0.0**	**$0.0**	**$2,699.0**	**$2,900.0**

Start Date: 7/1/2017

End Date: 6/30/2021

Note: All amounts in thousands

Impact on Annual Costs:

Replacement: $90.0K per year on the $2.699M requested funds (useful life = 30 years). Operating: $0.0K per year.

Department/Division: Other General Administration
Department Priority: 2 of 3
Project Name or Title: Public Art
Eden #: 310-6681-81101-56009
Category: AI - Facilities
Proj. #: c0625

Project Description and Location:

Funds for this project will be used to purchase art for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of General Fund funding for approved capital projects, excluding land and equipment purchases.

Project Justification:

This project is carried out in accordance with the Public Art Ordinance approved by the Mayor and Commission during December 2010. Specific art projects are chosed in conjunction with the ACC Cultural Affairs Commission.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$14.9	$12.3	$18.0	$12.8	$12.8	$12.8	$107.5	**$191.1**
SPLOST	$66.7	$66.7	$66.7	$66.7	$66.6	$66.6	$0.0	**$400.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$81.6**	**$79.0**	**$84.7**	**$79.5**	**$79.4**	**$79.4**	**$107.5**	**$591.1**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$81.6	$79.0	$84.7	$79.5	$79.4	$79.4	$107.5	**$591.1**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$81.6**	**$79.0**	**$84.7**	**$79.5**	**$79.4**	**$79.4**	**$107.5**	**$591.1**

Start Date: FY12
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Police	**Department Priority:**	10 of 12
Project Name or Title:	Records Storage Facility	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

The Athens-Clarke County Police Department seeks the construction or renovation of an existing facility to meet the records storage needs of the department. Such records include personnel files, case files, investigative logs, Chief's correspondence, and a number of other files for which physical storage is required by state statute and/or departmental policy.

Project Justification:

The Athens-Clarke County Police Department was required to vacate a number of its records storage facilities to accommodate the physical needs of the Athens-Clarke County Diversion Center. The department was given use of a secure, existing facility to temporarily house its records, but has been given no assurances that the facility will remain under departmental control in the long term. To meet long term needs, a facility will need to be permanently designated for such a purpose.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	**$25.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$25.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$25.0	$0.0	$0.0	**$25.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$25.0**

Start Date: TBD

End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the Long Term Storage Facility. Until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

Department/Division: Police
Project Name or Title: West Precinct
Category: AI - Facilities

Department Priority: 9 of 12
Eden #:
Proj. #:

Project Description and Location:

The Athens-Clarke County Police Department requires the use of a physical facility in the western portion of the county to serve as a base of operations for uniformed officers and detectives. Such a facility also allows for a venue to conduct training activities, departmental functions, and citizen interactions.

Project Justification:

Projected development in the western zones of the county will likely drive calls for service in the future. Thus efficiencies will be obtained by placing officers closer to their patrol zones. The current West Precinct, located at Georgia Square Mall, is contracted under terms of a multi-year lease. Upon expiration of the existing lease, and dependent on terms presented by the facility's owner(s), ACCPD may explore the option of relocating from the current West Precinct at Georgia Square Mall to a standalone facility to meet operational needs.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$4,025.0	**$4,025.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$4,025.0**	**$4,025.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	**$150.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	**$150.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	**$150.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$3,325.0	**$3,325.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$150.0	**$150.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$4,025.0**	**$4,025.0**

Start Date: TBD
End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the current West Precinct. However, until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

Department/Division:	Police	**Department Priority:**	8 of 12
Project Name or Title:	North Substation	**Eden #:**	
Category:	AI - Facilities	**Proj. #:**	

Project Description and Location:

The Athens-Clarke County Police Department is in need of a physical facility in the northern part of the county for officers to be closer to their zones and provide for greater interaction with citizens. The North Substation will house Police Patrol and Crime Prevention functions. The facility will be located outside the perimeter (Loop 10) on the north side of Athens-Clarke County.

Project Justification:

Projected development in the northern zones of the county will likely drive calls for service in the future. Thus efficiencies will be obtained by placing officers closer to their patrol zones. The proposed facility would also move the ACCPD toward the facility footprint recommended by the International Association of Chiefs of Police (IACP).

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$1,450.0	**$1,450.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$1,450.0**	**$1,450.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$950.0	**$950.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$100.0	**$100.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$1,450.0**	**$1,450.0**

Start Date: TBD

End Date: TBD

Note: All amounts in thousands

Impact on Annual Costs:

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the East and West Substations. Until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

Department/Division:	Sheriff	**Department Priority:**	1 of 5
Project Name or Title:	Courthouse Security Equipment Upgrade (Phase 4)	**Eden #:**	310-6226-25200-56090
Category:	AI - Facilities	**Proj. #:**	c0527

Project Description and Location:

This is the last tier of phase 4 of this project. The scope of this tier consists of the installation of additional card access readers at certain strategic locations inside the courthouse; the installation of an alarm system at the main entry/exit points of the courthouse; the installation of additional cameras inside the courthouse and in the adjacent parking deck. These additonal security systems will be merged with the other security systems installed in Phases 1, 2, and 3 for monitoring purposes. (see quote)

Project Justification:

The additional security systems outlined above will undoubtedly improve security in and around the courthouse and help the Sheriff's Office be more proactive in its efforts to keep the courthouse a safe place to visit and to conduct business.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$38.5	$38.5	$0.0	$0.0	$0.0	$0.0	$0.0	**$77.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$38.5**	**$38.5**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$77.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$38.5	$38.5	$0.0	$0.0	$0.0	$0.0	$0.0	**$77.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$38.5**	**$38.5**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$77.0**

Start Date: FY13

End Date: FY16

Note: All amounts in thousands

Impact on Annual Costs:

Annual Operating Costs: $32,000 is currrently allocated for the annual maintenance agreement for the security equipment installed in phases 1-3. Phase 4 equipment will likely add approximately $2000 to the annual maintenance agreement for a total annual operating cost of $34,000. Annual Replacement Costs: $0 for this budget year since the lifecycle of the equipment exceeds 10 years given that the system is maintained through an annual service contract.

Department/Division:	Transportation & Public Works	**Department Priority:**	12 of 15
Project Name or Title:	Engineering Facility, Renovation & Expansion	**Eden #:**	310-6453-0000-53003
Category:	AI - Facilities	**Proj. #:**	c0491

Project Description and Location:

This project was established to address the needs of Public Works facilities as changes occur within the department and the amount of responsibility continues to increase. The purchase of an emergency generator to power the Streets and Drainage Facility and the Spring Valley Road Fuel Site during emergency operations is being planned for FY16.

Project Justification:

The costs for an emergency generator for the Streets and Drainage Service Center is included in the FY16 and FY17 budget for use during emergency operation. Funds in FY18-23 will be used for the design and construction of a possible expansion to the current facility for the Engineering Division.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$150.0	$50.0	$100.0	$50.0	$50.0	$200.0	**$600.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$150.0**	**$50.0**	**$100.0**	**$50.0**	**$50.0**	**$200.0**	**$600.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$100.0	$0.0	$0.0	$0.0	**$100.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$50.0	$50.0	$150.0	**$250.0**
Equipment/Furnishing	$0.0	$150.0	$50.0	$0.0	$0.0	$0.0	$50.0	**$250.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$150.0**	**$50.0**	**$100.0**	**$50.0**	**$50.0**	**$200.0**	**$600.0**

Start Date: ongoing

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Without Capital Fund approval, this project would not move forward.

Department/Division:	Central Services	**Department Priority:**	15 of 17
Project Name or Title:	Downtown Enhancement Program (DEP)	**Eden #:**	310-6458-57202-53002
Category:	AI - General	**Proj. #:**	c0367

Project Description and Location:

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

Project Justification:

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$25.0	$0.0	$25.0	$0.0	$60.0	$60.0	$300.0	**$470.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$25.0**	**$0.0**	**$25.0**	**$0.0**	**$60.0**	**$60.0**	**$300.0**	**$470.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$25.0	$0.0	$25.0	$0.0	$60.0	$60.0	$300.0	**$470.0**
Total Costs	**$25.0**	**$0.0**	**$25.0**	**$0.0**	**$60.0**	**$60.0**	**$300.0**	**$470.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Other General Administration	**Department Priority:**	3 of 3
Project Name or Title:	Economic Development Capital Program	**Eden #:**	308-6119-00000-59040
Category:	AI - General	**Proj. #:**	c0078

Project Description and Location:

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

Project Justification:

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$25.0	$25.0	$25.0	$25.0	$50.0	$50.0	$250.0	**$450.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$50.0**	**$50.0**	**$250.0**	**$450.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$25.0	$25.0	$25.0	$25.0	$50.0	$50.0	$250.0	**$450.0**
Total Costs	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$50.0**	**$50.0**	**$250.0**	**$450.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division: Planning
Department Priority: 1 of 4
Project Name or Title: Comprehensive Plan, Ten Year Update
Eden #: 310-6456-00000-59020
Category: AI - General
Proj. #: c0529

Project Description and Location:

This project will update the Comprehensive Plan for Athens-Clarke County. The current Comprehensive Plan update was approved in June 2008. Monies associated with this project will fund work by staff to complete the required 10-year major update due in 2018.

Project Justification:

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2008. The FY18 request covers the 5 year, mid-term report update.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$50.0	$75.0	$50.0	$0.0	$0.0	$20.0	**$195.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$50.0**	**$75.0**	**$50.0**	**$0.0**	**$0.0**	**$20.0**	**$195.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$50.0	$75.0	$50.0	$0.0	$0.0	$20.0	**$195.0**
Total Costs	**$0.0**	**$50.0**	**$75.0**	**$50.0**	**$0.0**	**$0.0**	**$20.0**	**$195.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Transportation & Public Works	**Department Priority:**	16 of 17
Project Name or Title:	Corridor Improvement Program	**Eden #:**	310-XXXX-XXXXX-52002
Category:	AI - Transportation	**Proj. #:**	c0201

Project Description and Location:

This project will develop strategies and fund improvements to major corridors of the community, such as Atlanta Highway, Lexington Highway, Price Avenue and Jefferson Road, to improve both function and appearance. Strategies and improvements include corridor studies to identify needs and improve business development, infrastructure improvements to resolve transportation and traffic problems and projects to improve physical appearance of the corridors. The project will result in a distinct, recognizable theme, evident to both visitors and residents, as well as improvements to enhance business development along these corridors.

Project Justification:

This project will promote economic development, enhance the quality of life, and preserve and enhance community assets. Athens-Clarke County roadside vistas are inconsistent, often cluttered, and sometimes even unsightly. While residents tend to become less aware of these undesirable views over time, visitors often comment on how such an otherwise charming southern town can tolerate such clutter and distraction along the major community road corridors. Lack of improvement to these corridors is also detrimental to area business sustainability.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$50.0	$50.0	$50.0	$300.0	**$450.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$50.0**	**$50.0**	**$300.0**	**$450.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$10.0	$10.0	$10.0	$50.0	**$80.0**
General Construction	$0.0	$0.0	$0.0	$40.0	$40.0	$40.0	$250.0	**$370.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$50.0**	**$50.0**	**$50.0**	**$300.0**	**$450.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None.

Department/Division: Transit
Department Priority: 2 of 2
Project Name or Title: Transit Services / Transit Development Plan Update-Study
Eden #: 310-6452-51000-55020
Category: AI - Transportation
Proj. #:

Project Description and Location:

A overall Transit services study to review local transportation systems and transit operations based on the Mayor and Commission directed action of December 3, 2013 and the update of the 2010-2015 Transit development plan, a five-year action plan to improve planning, funding, and delivery of public transit services in Athens-Clarke County. Work will include reviewing Athens Transit Systems current operations , service delivery, a demand anyize, various surveys, and developing a plan for increasing overall system revenue.

Project Justification:

The Transit Services Project was directed by Mayor and Commission and a TDP update is required once every five years by Federal guidelines.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$20.0	$20.0	$20.0	$20.0	$20.0	$100.0	**$200.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Grants	$200.0	$80.0	$80.0	$80.0	$80.0	$80.0	$400.0	**$1,000.0**
Total Sources	**$200.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,200.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$200.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,200.0**
Total Costs	**$200.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,200.0**

Start Date: 1/1/2015
End Date: 6/30/2020

Note: All amounts in thousands

Impact on Annual Costs:

For Fy15 M&C directed funds be used from Transit Enterprize Fund. Staff has requested $20,000 in GF dollars annually in out years, and will request additional funding through the Federal Grant process for FY16 and the out years for additional studies that may or will be required based on recommnedations of upcoming Transit servies study. GF expense anticipated for local match to grant requests.

Department/Division:	Transportation & Public Works	**Department Priority:**	2 of 15
Project Name or Title:	Trans. Improvement Program (T.I.P.) - Local Component	**Eden #:**	310-6453-52200-52004
Category:	AI - Transportation	**Proj. #:**	c0281

Project Description and Location:

Transportation projects funded under this capital project are first identified through the Athens-Clarke County Commission and the Madison / Athens-Clarke / Oconee Regional Transportation Study - Transportation Improvement Program (MACORTS-TIP). A detailed summary of the projects included in the TIP may be found on the attached spreadsheet. The TIP is financially constrained for the first four years of the planning period (FY15-18). Therefore, FY19 -25 are estimates based on anticipated projects constructed from the Long Range Transportation Plan and the SPLOST 2011 program.

Project Justification:

The General Fund portion of the TIP provides the necessary Athens-Clarke County matching funds (for state and federal grants) for projects identified in the MACORTS-TIP. These funds are also used for projects that are constructed exclusively with local and SPLOST funds. The FY16-FY21 budget years incorporates the transportation improvement projects that has been identified for construction, in part, by using general capital funds including the intersection improvements at Epps Bridge Parkway at Atlanta Highway, Old Hull Road at Athena Drive, the widening of Fowler Drive and and Indian Hills Parkway. The large FY19 budget item other Georgia Department of Transportation (GDOT) funding is earmarked for the Atlanta Highway at SR 10 Loop interchange project.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$250.0	$188.0	$59.0	$100.0	$100.0	$100.0	$755.0	**$1,552.0**
SPLOST	$2,347.0	$1,640.0	$1,510.0	$613.0	$0.0	$1,517.0	$0.0	**$7,627.0**
GDOT	$3,279.3	$0.0	$0.0	$0.0	$29,870.4	$0.0	$0.0	**$33,149.7**
Total Sources	**$5,876.3**	**$1,828.0**	**$1,569.0**	**$713.0**	**$29,970.4**	**$1,617.0**	**$755.0**	**$42,328.7**
PROJECT COSTS								
Land/Row/Easement	$686.2	$0.0	$10.0	$40.0	$40.0	$40.0	$50.0	**$866.2**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$748.0	$80.0	$500.0	$0.0	$0.0	$0.0	$100.0	**$1,428.0**
General Construction	$4,178.1	$1,640.0	$1,000.0	$563.0	$29,870.4	$1,517.0	$300.0	**$39,068.5**
Equipment/Furnishing	$100.0	$50.0	$0.0	$50.0	$50.0	$50.0	$0.0	**$300.0**
Other	$164.0	$58.0	$59.0	$60.0	$10.0	$10.0	$305.0	**$666.0**
Total Costs	**$5,876.3**	**$1,828.0**	**$1,569.0**	**$713.0**	**$29,970.4**	**$1,617.0**	**$755.0**	**$42,328.7**

Start Date: ongoing

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If this project funding is not approved, the operating budget for the salary and benefits of certain personnel and the roadway maintenance line item would need to be increased by an additional $188,000 in FY16. If it is approved, the operating budget would stay the same.
Note: The "other" category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

Department/Division:	Transportation & Public Works	**Department Priority:**	10 of 15
Project Name or Title:	Pedestrian Crosswalk and Traffic Calming Improvements	**Eden #:**	310-6453-52100-52006
Category:	AI - Transportation	**Proj. #:**	c0392

Project Description and Location:

This project will fund transportation projects to improve pedestrian and bicycle safety, as well as traffic calming improvements throughout Athens-Clarke County. This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations. Additional signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems at these locations may be installed based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission.

Project Justification:

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing the motorist awareness of crossing pedestrians and bicyclists. Therefore, prior to the installation of any additional warning devices, an engineering study will be needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$35.0	$180.0	$25.0	$25.0	$25.0	$25.0	$175.0	**$490.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$35.0**	**$180.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$175.0**	**$490.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$35.0	$180.0	$25.0	$25.0	$25.0	$25.0	$175.0	**$490.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$35.0**	**$180.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$175.0**	**$490.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None.

Department/Division:	Transportation & Public Works	**Department Priority:**	14 of 15
Project Name or Title:	Fiber Optic Cable communications Expansion	**Eden #:**	
Category:	AI - Transportation	**Proj. #:**	

Project Description and Location:

Fiber optic cable is the most efficient source to provide the needed communication link between traffic signals to manage traffic signal timing and operations. The project will expand the current fiber optic cable system, and install and maintain Ethernet equipment within the traffic signal network to fill existing open links between intersections and access communications with the remaining signals. The system is also utilized by the Computer Information Services Department to provide server connectivity to all remote facilities.

Project Justification:

Traffic signal operations, coordination and timing is software-based communications with a central computer located in the Traffic Communications Center (TCC). Currently about 40 percent of the traffic signals are interconnected and many do not communicate with the TCC. It is desirable to complete these communication gaps, obtain open links with other intersections because management of daily operations and adjustments to signal systems is critical to reduce travel time delay for drivers on the roadways.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$60.0	**$150.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$60.0**	**$150.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$30.0	$0.0	$30.0	$0.0	$30.0	$60.0	**$150.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$60.0**	**$150.0**

Start Date: ongoing

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for Traffic Signals and Communications line items will need to be increased an additional $30,000 every other year. If it is approved, the operating budget would stay the same.

Department/Division:	Transportation & Public Works	**Department Priority:**	7 of 15
Project Name or Title:	Bicycle Transportation Systems Improvement Program	**Eden #:**	310-6453-52200-52004
Category:	AI - Transportation	**Proj. #:**	c0211

Project Description and Location:

This is a continuing program to construct and provide bicycle lanes and facilities at needed locations throughout Athens-Clarke County as identified in the Bicycle Master Plan for Athens-Clarke County. Currently, the highest priority project is the design and construction of the College Station Road bicycle lane between Research Road and Barnett Shoals Road which is scheduled for construction in FY16. Additional projects include improvements to the Oglethorpe Avenue Corridor and other minor bicycle connectivity projects located throughout Athens-Clarke County.

Project Justification:

The purpose of this program is to continue constructing a comprehensive bicycle network that enhances safety and encourages this mode of transportation. This program includes construction of bicycle lanes and installation of signs along streets identified in the Bicycle Master Plan. Funds are used to leverage state and federal transportation dollars, when possible. The FY15-FY20 budget years incorporate the funding from the SPLOST 2011 referendum project Bicycle Transportation Improvements (approx. $4,326,000) for the identified bicycle improvements on College Station Road, Oglethorpe Avenue and other facility connectivity projects. Future projects after FY20 will require substantial investment from the General Fund.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$25.0	$25.0	$25.0	$25.0	$1,000.0	**$1,100.0**
SPLOST	$323.0	$827.0	$1,001.0	$671.0	$415.0	$1,089.0	$0.0	**$4,326.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$323.0**	**$827.0**	**$1,026.0**	**$696.0**	**$440.0**	**$1,114.0**	**$1,000.0**	**$5,426.0**
PROJECT COSTS								
Land/Row/Easement	$14.0	$361.0	$0.0	$0.0	$135.0	$150.0	$150.0	**$810.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$309.0	$0.0	$0.0	$0.0	$75.0	$250.0	$200.0	**$834.0**
General Construction	$0.0	$441.0	$1,001.0	$671.0	$205.0	$689.0	$550.0	**$3,557.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$25.0	$25.0	$25.0	$25.0	$25.0	$100.0	**$225.0**
Total Costs	**$323.0**	**$827.0**	**$1,026.0**	**$696.0**	**$440.0**	**$1,114.0**	**$1,000.0**	**$5,426.0**

Start Date: 7/1/2000

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

There is no impact to the annual operating costs for FY15 since no capital funds for the General Fund are being requested.
Note: The "other" category covers a portion of the Salary and Benefits expenses associated with the Engineering Design Technician positions assigned to this capital project.

Department/Division:	Transportation & Public Works	**Department Priority:**	4 of 15
Project Name or Title:	Sidewalk Improvement Program	**Eden #:**	310-6453-52200-52003
Category:	AI - Transportation	**Proj. #:**	c0071

Project Description and Location:

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced safety and encourages this mode of transportation. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. There will be an additional focus on residential streets around elementary and middle schools where students can walk or bike to school. Priority for construction is based on a rating system approved by the Mayor and Commission.

Project Justification:

The FY15-FY20 budget years incorporates the funding from only the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program. After FY20, the general fund will need to begin funding the continuation of this capital program. The purpose of SPLOST-funded safe routes to school program is to provide infrastructure improvements immediately around elementary and middle schools that have a significant student population who live close enough (typically one mile) that they can walk or bike to school.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$750.0	**$750.0**
SPLOST	$1,388.0	$798.0	$687.0	$628.0	$450.0	$782.7	$0.0	**$4,733.7**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Sources	**$1,388.0**	**$798.0**	**$687.0**	**$628.0**	**$450.0**	**$782.7**	**$750.0**	**$5,483.7**
PROJECT COSTS								
Land/Row/Easement	$30.0	$30.0	$30.0	$30.0	$30.0	$50.0	$50.0	**$250.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$50.0	$50.0	$50.0	$50.0	$50.0	$75.0	$75.0	**$400.0**
General Construction	$1,283.0	$693.0	$582.0	$523.0	$345.0	$632.7	$525.0	**$4,583.7**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$25.0	$25.0	$25.0	$25.0	$25.0	$25.0	$100.0	**$250.0**
Total Costs	**$1,388.0**	**$798.0**	**$687.0**	**$628.0**	**$450.0**	**$782.7**	**$750.0**	**$5,483.7**

Start Date: ongoing

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

There is no impact to the annual operating costs for FY15 since no capital funds for the General Fund are being requested.
Note: The Other category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent, Engineering Design Technician, and Public Works inspector positions assigned to this capital project.

Department/Division: Airport
Project Name or Title: Rehabilitation of Maintenance Hangar
Category: CS - Facilities

Department Priority: 3 of 3
Eden #:
Proj. #:

Project Description and Location:

This project will rehabilitate an aircraft maintenance hangar that ACC owns and leases as a source of revenue for the airport enterprise fund. The hangar will be 30 years old and is in need of maintanance of items such as interior finishes, interior/exterior painting, roof maintenance, HVAC replacement and hangar door and insulation repairs. The hangar is located on the east side of the airport.

Project Justification:

This hangar provides $16,500 in rent annually to the airport enterprise fund and provides space for an aircraft maintenance facility which provides service to airport users. This project will ensure that the facility will remain operational and adequate. It will also extend the life of the hangar for an estimated 10-15 years at which time additional preventive maintenance will be required.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Airport	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$100.0**
Total Sources	**$0.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$100.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$100.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$100.0**

Start Date: FY13
End Date: FY14

Note: All amounts in thousands

Impact on Annual Costs:

No Impact

Department/Division:	Building Inspection	**Department Priority:**	1 of 3
Project Name or Title:	Purchase Digital Plan Review Software	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

The purpose of this project is to implement the Energov eReview software in order to facilitate the transition to a digital plans review process. The plans review service is managed jointly by the Planning and Building Inspection Departments in the Dougherty Street Government Building at 120 W. Dougherty Street. Currently, paper plan sets are submitted for staff review. This project will allow our staff to review digital submittals and eliminate the need for paper plan sets.

Project Justification:

A digital plan review process would eliminate paper plans being submitted for review which is in line with a Mayor and Commission goal of reducing the amount of paper work produced by the Unified Government. A digital plans review process seems to be preferred by architects and engineers as a way to expedite the process and to reduce their costs of producing plan sets for submittal. Time spent processing paper plans, stamping plans, and assembling plan sets will be eliminated thereby allowing staff to concentrate efforts on the actual reviews.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Building Inspection	$0.0	$46.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$46.0**
Total Sources	**$0.0**	**$46.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$46.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$13.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$13.0**
Other	$0.0	$33.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$33.0**
Total Costs	**$0.0**	**$46.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$46.0**

Start Date: 7/1/2015

End Date: 6/30/2018

Note: All amounts in thousands

Impact on Annual Costs:

Annual Software Licensing Fees $4,000

Department/Division:	Building Inspection	**Department Priority:**	3 of 3
Project Name or Title:	Purchase Mobile Devices for Construction Inspectors	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

The purpose of this project is to equip our inspection staff with handheld devices for use during on-site inspections. The use of these mobile devices will allow us to better leverage our Energov database by allowing real-time access to project information, construction plans, GIS data, codes, and ordinances. The use of mobile devices to enter data into Energov in the field will result in a reduction in paperwork generated by staff. Building Inspection Department offices are in the Dougherty Street Government Building at 120 W. Dougherty Street.

Project Justification:

This project is in line with the Mayor and Commission goal of reducting paperwork. Department management expects the use of mobile devices will give inspectors better infomation in the field which should allow for more informed decisions regarding possbile code violations. It is expected that the additional information and real-time access to data and contacts will allow for violations to be identified more quickly and accurately, and therefore corrected sooner in many instances. This project will be funded in FY16 by use of a portion of the Building Inspection Special Revenue Fund balance. No General Fund impact.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Building Inspection	$0.0	$25.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$25.0**
Total Sources	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$5.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$5.0**
Other	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$20.0**
Total Costs	**$0.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$25.0**

Start Date: 7/1/2015

End Date: 6/30/2016

Note: All amounts in thousands

Impact on Annual Costs:

Replacement of devices $698
User licenses $2,080
Device Connectivity $4,320

Department/Division:	Transportation & Public Works	**Department Priority:**	15 of 15
Project Name or Title:	Upgrade Fuel Sites	**Eden #:**	603-6453-52400-56006
Category:	CS - Facilities	**Proj. #:**	c0419

Project Description and Location:

The following five (5) fuel sites are managed by the Fleet Management Division: (1) Public Safety Campus (Jail) (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites, responds to EPD requirements for fuel facilities, and updates to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years. The Division is also in the process of updating its fuel operating software.

Project Justification:

Regular bi-annual upgrades to the Athens-Clarke County's fueling sites will ensure safe, compliant, and efficient fueling operations on an around-the-clock and around-the-calendar basis. Further, as new technologies emerge, this program allows Fleet Management to upgrade hardware and software to obtain more efficient operations and accountability. Over the past few years, the following activities were accomplished: pump and dispenser repairs, key reader and keypad replacements, and remote site communication equipment replacement. In FY15 specifically, this fund has worked to purchase fuel keys, replace one key reader, one modem, provide an annual leak detection test, and repair the Spring Valley Road fuel site gate.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Fleet Management	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	**$180.0**
Total Sources	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**	**$180.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$30.0	$0.0	$30.0	$0.0	$30.0	$0.0	$90.0	**$180.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$30.0**	**$0.0**	**$90.0**	**$180.0**

Start Date: ongoing

End Date: ongoing

Note: All amounts in thousands

Impact on Annual Costs:

If the capital project funding is not approved, the operating budget for the equipment line item would need to be increased by an additional $30,000 in the odd years. If it is approved, the operating budget would stay the same.

Department/Division:	Transportation & Public Works	**Department Priority:**	8 of 15
Project Name or Title:	Fleet Replacement Program	**Eden #:**	606-6119-00000-55099
Category:	CS - Equipment	**Proj. #:**	N/A

Project Description and Location:

The Internal Service Fund Fleet Replacement Program is funded from the user departmental charges. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are currently 715 vehicles in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager. For example, during FY14 Fleet Management replaced 76 vehicles and 55 additional vehicles have been identified for replacement in FY15. The Department anticipates an additional 60 vehicles will need replacement in FY16.

Project Justification:

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime and provides for a constant funding strategy to meet the vehicle needs of the user departments.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Fleet Replacement Fund	$2,249.8	$1,110.1	$1,241.1	$1,278.4	$1,316.8	$1,356.3	$7,416.8	**$15,969.3**
Total Sources	**$2,249.8**	**$1,110.1**	**$1,241.1**	**$1,278.4**	**$1,316.8**	**$1,356.3**	**$7,416.8**	**$15,969.3**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$2,249.8	$1,110.1	$1,241.1	$1,278.4	$1,316.8	$1,356.3	$7,416.8	**$15,969.3**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$2,249.8**	**$1,110.1**	**$1,241.1**	**$1,278.4**	**$1,316.8**	**$1,356.3**	**$7,416.8**	**$15,969.3**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Without the Fleet Enterprise fund, the replacement of these vehicles would need to be programmed by each individual department using existing funding sources.

Department/Division:	Central Services	**Department Priority:**	12 of 17
Project Name or Title:	Community Events Program : ACC Support Services	**Eden #:**	203-6458-57300-56090
Category:	CS - General	**Proj. #:**	c0135

Project Description and Location:

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with Athens Downtown Development Authority (ADDA) to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff.

Project Justification:

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Hotel/Motel Tax	$30.0	$30.0	$30.0	$30.0	$30.0	$40.0	$150.0	**$340.0**
Total Sources	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$40.0**	**$150.0**	**$340.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$30.0	$30.0	$30.0	$30.0	$30.0	$40.0	$150.0	**$340.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$30.0**	**$40.0**	**$150.0**	**$340.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None.

Department/Division: Central Services
Project Name or Title: Telephone System Upgrades - Life Cycle
Category: CS - Equipment

Department Priority: 9 of 17
Eden #: 601-6458-57200-56004
Proj. #: c0238

Project Description and Location:

Purchase and replace outdated telephone systems and equipment with newer communications technology as existing hardware reaches the end of its useful life.

Project Justification:

Telephonic communications is critical to the functioning and service delivery of all departments of the Unified Government of Athens-Clarke County.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ISF	$40.0	$25.0	$25.0	$25.0	$25.0	$25.0	$175.0	**$340.0**
Total Sources	**$40.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$175.0**	**$340.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$15.0	$15.0	$15.0	$15.0	$0.0	$0.0	$0.0	**$60.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$25.0	$10.0	$10.0	$10.0	$25.0	$25.0	$175.0	**$280.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$40.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$25.0**	**$175.0**	**$340.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Central Services	**Department Priority:**	1 of 17
Project Name or Title:	New Vehicle for 800 MHz Coordinator	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	

Project Description and Location:

This project is for the purchase of a vehicle (small pickup or SUV) for use by the 800 MHz Coordinator to provide operations, maintenance, and repairs to the 800 MHz Radio System (5 tower locations) and its customers (ACCUG and UGA).

Project Justification:

The new 800 MHz Radio System being installed as a SPLOST 2011 project (to be operational 6/30/15) adds a new radio transmitter site on UGA campus and adds approximately 450 UGA users to the system. Currently, the 800 MHz Coordinator uses his personal vehicle, with mileage reimbursement. With the additional site and adding UGA users to the system, the Coordinator's workload away from the office will be significantly increased. Additionally, two radio sites are accessed by dirt roads through private property under license or easement and two radios sites are on UGA property. The presence of an unmarked personal vehicle can be disturbing , misinterpreted, or unauthorized. Capital costs can be paid from Internal Service Fund Revenues or from SPLOST 2011 Project #5 contingency.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ISF	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$20.0**
Total Sources	**$0.0**	**$20.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$20.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$20.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$20.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$20.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$20.0**

Start Date: 7/1/2015

End Date: 12/30/2015

Note: All amounts in thousands

Impact on Annual Costs:

$4,763 of annual fleet indirect costs would be offset by $2,000 in currently budgeted mileage reimbursement which would no longer be needed. Remainder of annual costs would be included in annual 800 MHz Radio user indirect costs spread between approximately 1,050 ACC radio users and 450 UGA radio users (approximately $1.85 per radio user per year).

Department/Division: Solid Waste
Department Priority: L3 of 14
Project Name or Title: Single Stream Infeed Conveyor upgrade
Eden #:
Category: CS - Equipment
Proj. #:

Project Description and Location:

Replace the existing original 48" single stream infeed conveyor with a 60" conveyor. The existing conveyor was originally for paper infeed only, but now feeds all single stream material to the system.

Project Justification:

The existing conveyor is old and limits the capacity of materials coming into the system. This project would increase the width of the conveyor and allow additional materials to be processed in less time.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$220.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$220.0**
Total Sources	**$0.0**	**$220.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$220.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$220.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$220.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$220.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$220.0**

Start Date:

End Date:

Note: All amounts in thousands

Impact on Annual Costs:

Reduced maintenance initiallly.

Department/Division:	Solid Waste	**Department Priority:**	L2 of 14
Project Name or Title:	Replace Rubber Tire Loader	**Eden #:**	502-6455-54100-56090
Category:	CS - Equipment	**Proj. #:**	c0565

Project Description and Location:

Purchase of a replacement rubber tire loader for processing compost at the ACC Municipal Solid Waste Landfill.

Project Justification:

The compost operation has two rubber tire loaders (A 1987 and 2009). A rubber tire loader is necessary to load and mix bio-solid/yard waste and food waste compost at the landfill composting operation. Compost is processed on a paved pad and tracked equipment cannot be used. The loader processes compost, loads finished product and places materials for mixing with a wind row turner. Revenues from the sale of the compost are designed to help offset the costs of equipment used in this operation and funding is being set aside annually for replacement. The 1987 was destroyed in a fire in 2014 and is in need or replacement.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$200.0**
Total Sources	**$0.0**	**$200.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$200.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$200.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$200.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$200.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$200.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division: Solid Waste
Department Priority: L1 of 14
Project Name or Title: Replace 25 Yard Articulated Dump Truck
Eden #:
Category: CS - Equipment
Proj. #: c0601

Project Description and Location:

Purchase a replacement 25 yard Articualating Dump Truck for use at the ACC Municipal Solid Waste Landfill.

Project Justification:

The landfill currently uses two 25 yard articualating dump trucks to haul dirt and other materials. The currnet vehicles are a 1996 Volva and a 2002 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Due to changes in operation with the new Phase 3 cell and significant stockpiles of cover dirt the replacement need has been extended. The FY16 purchase would replace the 1996 truck and the out year purchase would replace the 2002. Vehicles are typically purchased using the Georgia Minicipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements. This replacement is critical due to the age and condition of the 1996 Volvo truck.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$130.0	$134.0	$134.0	$0.0	$0.0	$402.0	**$800.0**
Total Sources	**$0.0**	**$130.0**	**$134.0**	**$134.0**	**$0.0**	**$0.0**	**$402.0**	**$800.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$130.0	$134.0	$134.0	$0.0	$0.0	$402.0	**$800.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$130.0**	**$134.0**	**$134.0**	**$0.0**	**$0.0**	**$402.0**	**$800.0**

Start Date: Ongoing
End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Reduced maintenance cost due to warranty coverage. Increased depreciation cost as older models are fully depreciated at time of replacement.

Department/Division:	Solid Waste	**Department Priority:**	L4 of 14
Project Name or Title:	Purchase Replacement Road Tractor	**Eden #:**	502-6455-54100-55090
Category:	CS - Equipment	**Proj. #:**	c0586

Project Description and Location:

Replacement of road tractors used at the landfill to haul semi-trailers with refuse, recycling, fuel and leachate.

Project Justification:

Road Tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working area or recyclable materials to the Recovered Materials Processing Facility. Additionally, the road tractors haul leachate in tankers for disposal and are used to move the fuel tanker as needed. FY17-19 funding would be used to replace a 1987 Ford road tractor through the GMA Loan Pool Program.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$35.0	$35.0	$35.0	$0.0	$0.0	**$105.0**
Total Sources	**$0.0**	**$0.0**	**$35.0**	**$35.0**	**$35.0**	**$0.0**	**$0.0**	**$105.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$35.0	$35.0	$35.0	$0.0	$0.0	**$105.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$35.0**	**$35.0**	**$35.0**	**$0.0**	**$0.0**	**$105.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage. Depreciation for future replacement would increase as both older vehicles had been fully depreciated.

Department/Division:	Solid Waste	**Department Priority:**	L9 of 14
Project Name or Title:	Purchase Replacement Roll-off Truck	**Eden #:**	502-6455-54002-55090
Category:	CS - Equipment	**Proj. #:**	c0605

Project Description and Location:

Purchase replacement roll-off container trucks which are used daily to service recycling drop-off centers throughout Athens-Clarke County. These trucks are also used at the Landfill and for various ACC cleanup projects.

Project Justification:

The Solid Waste Department has a 2003, 2007 and two 2012 roll-off container trucks. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to ten (10) drop-off centers and service over 40 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill. These trucks are used six (6) days a week and have an expected nine (9) year life cycle.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$55.0	$55.0	$55.0	$170.0	**$335.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$55.0**	**$55.0**	**$55.0**	**$170.0**	**$335.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$55.0	$55.0	$55.0	$170.0	**$335.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$55.0**	**$55.0**	**$55.0**	**$170.0**	**$335.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division:	Solid Waste	**Department Priority:**	L8 of 14
Project Name or Title:	Replace Track Crawler/Loader	**Eden #:**	502-6455-54100-55090
Category:	CS - Equipment	**Proj. #:**	c0492

Project Description and Location:

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

Project Justification:

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle, but is currently in good condition and is not expected to need replacement until in FY19 or later. The current machine was purchased in FY06. Use fo the Georgia Municipal Association loan program allows funding to be spread ove a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$133.0	**$399.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$133.0**	**$133.0**	**$133.0**	**$399.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$133.0	$133.0	$133.0	**$399.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$133.0**	**$133.0**	**$133.0**	**$399.0**

Start Date:

End Date: On-going

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division: Solid Waste
Project Name or Title: Purchase Replacement Track Excavator
Category: CS - Equipment

Department Priority: L7 of 14
Eden #:
Proj. #:

Project Description and Location:

Replace the existing Track Excavator at the landfill.

Project Justification:

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. Funds are set aside annually in the landfill enterprise fund for equipment replacements.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	**$270.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$90.0**	**$90.0**	**$90.0**	**$270.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$90.0	$90.0	$90.0	**$270.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$90.0**	**$90.0**	**$90.0**	**$270.0**

Start Date:

End Date: On-going

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division:	Solid Waste	**Department Priority:**	L6 of 14
Project Name or Title:	Replace D6N-LGP Dozers	**Eden #:**	502-6455-54100-55090
Category:	CS - Equipment	**Proj. #:**	c0433

Project Description and Location:

This project is for the routine replacement of the two Dozers used daily at the landfill.

Project Justification:

The two (2) D6 Dozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing thrash to the working face, covering trash with dirt and rock removal. The current dozers are a 2011 and a 2014 Catapillars . Their useful life is approximately seven years. The replacements can be done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	**$255.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$85.0**	**$85.0**	**$85.0**	**$255.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$85.0	$85.0	$85.0	**$255.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$85.0**	**$85.0**	**$85.0**	**$255.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

The two Dozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span.

Department/Division:	Solid Waste	**Department Priority:**	L12 of 14
Project Name or Title:	Purchase Replacement Trash Compactor	**Eden #:**	502-6455-54100-55102
Category:	CS - Equipment	**Proj. #:**	c0383

Project Description and Location:

Purchase replacement trash compactor vehicle for use at the Athens-Clarke County Municipal Solid Waste Landfill located on Lexington Road. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

Project Justification:

Trash compactor vehicles are essential to the effcient operation of the landfill. Subtitle D landfill requirements necessitate compaction fo all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state approved Design and Operating Plans for the landfill. The FY13 purchase replaced a 2003 Al-jon compactor. The FY20-22 year funds will replace a 2008 Al-jon.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$750.0	$0.0	$0.0	$0.0	$0.0	$250.0	$500.0	**$1,500.0**
Total Sources	**$750.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$250.0**	**$500.0**	**$1,500.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$750.0	$0.0	$0.0	$0.0	$0.0	$250.0	$500.0	**$1,500.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$750.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$250.0**	**$500.0**	**$1,500.0**

Start Date:

End Date:
On-going

Note: All amounts in thousands

Impact on Annual Costs:

Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.

Department/Division:	Solid Waste	**Department Priority:**	L11 of 14
Project Name or Title:	Replace Windrow Turner and Tractor for Compost Operation	**Eden #:**	502-6455-54100-56090
Category:	CS - Equipment	**Proj. #:**	c0564

Project Description and Location:

Purchase a replacement windrow turner and tractors for the bio-solid/yard and food waste composting program.

Project Justification:

A windrow turner is a critical piece of equipment for the compsoting program. The turner is pulled by one of two tractors and mixes the windrows of compost approximately once every three days. The tractors are also used for bush-hogging other areas of the landfill, cutting/baling hay, and hauling various trailers. Proper turning of the windrows is critical to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterpirse fund annually for replacement.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0	**$120.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$120.0**	**$0.0**	**$120.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$120.0	$0.0	**$120.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$120.0**	**$0.0**	**$120.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division: Solid Waste
Project Name or Title: Purchase Replacement Trommel Screen
Category: CS - Equipment

Department Priority: L10 of 14
Eden #: 502-6455-54100-56090
Proj. #: c0566

Project Description and Location:

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

Project Justification:

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement.

FUNDING SOURCES	Prior Yrs	FY16	FY17	FY18	FY19	FY20	FY21-25	Total
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	**$200.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$200.0**	**$200.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	**$200.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$200.0**	**$200.0**

Start Date:

End Date: On-going

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division:	Solid Waste	**Department Priority:**	L13 of 14
Project Name or Title:	Closure of Landfill	**Eden #:**	502-6455-54100-53090
Category:	CS - Facilities	**Proj. #:**	c0432

Project Description and Location:

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented whten the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed.

Project Justification:

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Phase 2 will reach final capacity in calendar year 2012. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,500.0	**$2,500.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$2,500.0**	**$2,500.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$200.0	**$200.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$2,300.0	**$2,300.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$2,500.0**	**$2,500.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division: Solid Waste
Department Priority: ____ of ____
Project Name or Title: Center for Hard to Recycle Materials (CHaRM)
Eden #:
Category: AI - Facilities
Proj. #:

Project Description and Location:

A CHaRM is a one stop drop for items that can't be recycled at the curb or at an ACC recycling drop-off sites because they are deemed "hard to recycle" due to their nature (chemical composition, hazardous components, size, distance to end-market, etc.). The ACC CHaRM was selected as one of the SPLOST 2011 projects to receive funding . The original Solid Waste facility located at 1005 College Avenue is approximately 7 acres with one 11,217 square foot building and smaller building used as the Tool Shed by Keep Athens-Clarke County Beautiful. This site was selected by Mayor and Commission in December 2013 to be the location of the CHaRM. SPLOST 2011 is funding the equipment needs of the CHaRM but site improvements are needed as funding becomes available.

Project Justification:

The CHaRM project was one of the waste reduction strategies recommended by the Solid Waste Task Force(SWTF) in 2009 (SWTF - 17 community members appointed by the Mayor). SW staff presented the CHaRM project to the Mayor and Commission in 2010. The CHaRM project was approved by the Mayor and Commission in 2010 along with a complete project/program timeline of other waste management changes needed to achieve the waste reduction goals. The CHaRM project was projected to help get to the 60% waste reduction goal by 2018. Additionally, because the CHaRM is located on a gateway into the community, the site needs aesthetic and safety improvements completed .

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$0.0	$50.0	$175.0	$25.0	$0.0	$0.0	$0.0	**$250.0**
Total Sources	**$0.0**	**$50.0**	**$175.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$250.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$20.0	$70.0	$10.0	$0.0	$0.0	$0.0	**$100.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$20.0	$90.0	$10.0	$0.0	$0.0	$0.0	**$120.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$10.0	$15.0	$5.0	$0.0	$0.0	$0.0	**$30.0**
Total Costs	**$0.0**	**$50.0**	**$175.0**	**$25.0**	**$0.0**	**$0.0**	**$0.0**	**$250.0**

Start Date: TBD
End Date: Fall 2015

Note: All amounts in thousands

Impact on Annual Costs:

Currently, one FT staff member (Household Hazardous Waste Specialist salary with benefits $69,404) runs an abbreviated CHaRM at the SW admin site. Mayor and Commission approved the hiring of four PT staffers when the CHaRM becomes operational ($31,000 in CHaRM budget for PT). In FY15, there is $40,150 in the budget for CHaRM operational costs.

Department/Division:	Solid Waste	**Department Priority:**	L5 of 14
Project Name or Title:	Landfill Construction, Phase V Stages 1-5	**Eden #:**	502-6455-54100-53007
Category:	AI - Facilities	**Proj. #:**	c0567

Project Description and Location:

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, such as water & methane monitoring & geo-membrane liners to protect against leachate drainage into the soil and/or groundwater, and a closure & post closure care plan to be implemented when the landfill reaches its capacity.

Project Justification:

Phase V is currently in the site suitablilty phase and is expected to be accepted for permitting in calendar year 2011. Phase V, Stage 1 will need to be ready for construction in FY18. Funds from FY13 were to complete the permitting process. At current waste disposal rates Phase V will provide over 60 yearrs of waste disposal capacity for Athens-Clarke and Oglethorpe Counties. Out year funding will provide for additional Stages to be constructed.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Landfill Ent Fund	$100.0	$0.0	$0.0	$200.0	$2,750.0	$0.0	$0.0	**$3,050.0**
Total Sources	**$100.0**	**$0.0**	**$0.0**	**$200.0**	**$2,750.0**	**$0.0**	**$0.0**	**$3,050.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$100.0	$0.0	$0.0	$200.0	$0.0	$0.0	$0.0	**$300.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$2,750.0	$0.0	$0.0	**$2,750.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$100.0**	**$0.0**	**$0.0**	**$200.0**	**$2,750.0**	**$0.0**	**$0.0**	**$3,050.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

Department/Division:	Solid Waste	**Department Priority:**	S1 of 2
Project Name or Title:	Purchase Replacement Front End Loader	**Eden #:**	506-6455-54203-55012
Category:	CS - Equipment	**Proj. #:**	c0587

Project Description and Location:

Purchase replacement 40-cubic yard front-end load truck for Commercial Dumpster Collection. These vehicles provide for commercial waste and recycling throughout the community.

Project Justification:

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is ten (10) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2010 and 2012 vehicles.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Solid Waste Ent Fund	$0.0	$0.0	$0.0	$80.0	$80.0	$80.0	$320.0	**$560.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$80.0**	**$80.0**	**$80.0**	**$320.0**	**$560.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$80.0	$80.0	$80.0	$320.0	**$560.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$80.0**	**$80.0**	**$80.0**	**$320.0**	**$560.0**

Start Date:

End Date: On-going

Note: All amounts in thousands

Impact on Annual Costs:

Initial maintenance cost would be lower due to warranty coverage.

Department/Division:	Solid Waste	**Department Priority:**	S2 of 2
Project Name or Title:	Residential Refuse/Recycling Automated Collections	**Eden #:**	
Category:	AI - Equipment	**Proj. #:**	c0679

Project Description and Location:

Replacement of existing semi-automated residential refuse/recycling fleet with fully automated vehicles. In June, 2014 the Mayor and Commission approved the appropriation of approximately $844,000 of available working capital for this project.

Project Justification:

This project will reduce the current Solid Waste Fleet by five vehicles and also reduce personnel by 10-12 employees by converting the current fleet to automated vehicles. Automated vehicles operate with a single person versus the current three man crews. The up front capital cost to replace the fleet is paid back is approximately three years with the reduction in personnel and maintenance costs. Costs are being paid with a combination of current working capital and GMA loan pool. Current authorized capital funds for rearloader replacement were transferred over to this project. The personnel reductions are being accomplished primarily through attrition.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Solid Waste Ent Fund	$290.0	$290.0	$290.0	$0.0	$0.0	$0.0	$0.0	**$870.0**
Total Sources	**$290.0**	**$290.0**	**$290.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$870.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$290.0	$290.0	$290.0	$0.0	$0.0	$0.0	$0.0	**$870.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$290.0**	**$290.0**	**$290.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$870.0**

Start Date: FY14

End Date: FY17

Note: All amounts in thousands

Impact on Annual Costs:

There would be a reduction in personnel cost of approximately $500,000 per year along with reduced maintenance cost.

Department/Division:	Public Utilities	**Department Priority:**	10 of 17
Project Name or Title:	Equipment / Facilities Replacement Program	**Eden #:**	509-6454-xxxxx-xxxxx
Category:	CS - Equipment	**Proj. #:**	c021x

Project Description and Location:

Annual cost to repair and maintain equipment and faciities within the Public Utilities Department. Estimated amounts per year: Water Reclamation Facilities (c0216), Water Treatment Plant (c0217), Water & Sewer Construction & Maintenance (c0218), PU Customer Service Center (c0219), Water Resources Center (c0563). Expenditure estimates are based on projected useful life of equipment. See CIP Detail FY16-FY25.

Project Justification:

To avoid spikes in the water rates by maintaining a consistent level of funding for repairs and maintenance.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$2,135.5	$1,867.3	$2,475.8	$2,847.8	$1,700.0	$3,075.1	$16,418.2	**$30,519.7**
Total Sources	**$2,135.5**	**$1,867.3**	**$2,475.8**	**$2,847.8**	**$1,700.0**	**$3,075.1**	**$16,418.2**	**$30,519.7**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$2,135.5	$1,867.3	$2,475.8	$2,847.8	$1,700.0	$3,075.1	$16,418.2	**$30,519.7**
Total Costs	**$2,135.5**	**$1,867.3**	**$2,475.8**	**$2,847.8**	**$1,700.0**	**$3,075.1**	**$16,418.2**	**$30,519.7**

Start Date:

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	1 of 17
Project Name or Title:	W&S Lines - Additions & Improvements	**Eden #:**	509-6454-53102-xxxxx
Category:	CS - Equipment	**Proj. #:**	c0591

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

Project Justification:

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$847.0	$865.3	$882.6	$900.2	$750.0	$936.6	$4,971.6	**$10,153.3**
Total Sources	**$847.0**	**$865.3**	**$882.6**	**$900.2**	**$750.0**	**$936.6**	**$4,971.6**	**$10,153.3**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$847.0	$865.3	$882.6	$900.2	$750.0	$936.6	$4,971.6	**$10,153.3**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$847.0**	**$865.3**	**$882.6**	**$900.2**	**$750.0**	**$936.6**	**$4,971.6**	**$10,153.3**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	6 of 17
Project Name or Title:	Evaluate & Rehabilitate Sewer Lines	**Eden #:**	509-6454-53002-52007
Category:	CS - Equipment	**Proj. #:**	c0644

Project Description and Location:

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, and monitoring existing flow conditions. The specific locations and the rehabilitation methods will be determined on a case-by-case basis.

Project Justification:

Sections of the existing wastewater collection systems are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow & infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate sewer system overflows.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$608.3	$632.7	$3,947.8	$4,105.7	$5,000.0	$5,000.0	$43,722.1	**$63,016.6**
Total Sources	**$608.3**	**$632.7**	**$3,947.8**	**$4,105.7**	**$5,000.0**	**$5,000.0**	**$43,722.1**	**$63,016.6**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$608.3	$632.7	$3,947.8	$4,105.7	$5,000.0	$5,000.0	$43,722.1	**$63,016.6**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$608.3**	**$632.7**	**$3,947.8**	**$4,105.7**	**$5,000.0**	**$5,000.0**	**$43,722.1**	**$63,016.6**

Start Date: 7/1/2011

End Date: 6/30/2031

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	2 of 17
Project Name or Title:	Meter and W&S Stub Additions	**Eden #:**	509-6454-53105-xxxxx
Category:	CS - Equipment	**Proj. #:**	c0589

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

Project Justification:

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$441.4	$454.3	$463.4	$472.7	$482.2	$491.8	$2,610.5	**$5,416.3**
Total Sources	**$441.4**	**$454.3**	**$463.4**	**$472.7**	**$482.2**	**$491.8**	**$2,610.5**	**$5,416.3**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$441.4	$454.3	$463.4	$472.7	$482.2	$491.8	$2,610.5	**$5,416.3**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$441.4**	**$454.3**	**$463.4**	**$472.7**	**$482.2**	**$491.8**	**$2,610.5**	**$5,416.3**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	5 of 17
Project Name or Title:	Meter Replacement Program	**Eden #:**	504-6454-53105-56007
Category:	CS - Equipment	**Proj. #:**	c0013

Project Description and Location:

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained.

Project Justification:

Funding for needed water meter replacements to ensure meter accuracy.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	**$4,015.0**
Total Sources	**$365.0**	**$365.0**	**$365.0**	**$365.0**	**$365.0**	**$365.0**	**$1,825.0**	**$4,015.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$365.0	$365.0	$365.0	$365.0	$365.0	$365.0	$1,825.0	**$4,015.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$365.0**	**$365.0**	**$365.0**	**$365.0**	**$365.0**	**$365.0**	**$1,825.0**	**$4,015.0**

Start Date:

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	12 of 17
Project Name or Title:	Improvements to Downtown W&S Infrastructure System	**Eden #:**	509-6454-53001-52007
Category:	CS - Equipment	**Proj. #:**	c0254

Project Description and Location:

Replace and upgrade water & sewer mains in downtown Athens. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement.

Project Justification:

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	**$3,300.0**
Total Sources	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$1,500.0**	**$3,300.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	**$3,300.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$1,500.0**	**$3,300.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	3 of 17
Project Name or Title:	Donated W&S Additions Management	**Eden #:**	509-6454-53300-xxxxx
Category:	CS - Equipment	**Proj. #:**	c0590

Project Description and Location:

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 124 East Hancock Avenue.

Project Justification:

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$201.0	$205.5	$209.6	$213.8	$218.0	$222.4	$1,180.5	**$2,450.8**
Total Sources	**$201.0**	**$205.5**	**$209.6**	**$213.8**	**$218.0**	**$222.4**	**$1,180.5**	**$2,450.8**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$201.0	$205.5	$209.6	$213.8	$218.0	$222.4	$1,180.5	**$2,450.8**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$201.0**	**$205.5**	**$209.6**	**$213.8**	**$218.0**	**$222.4**	**$1,180.5**	**$2,450.8**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	8 of 17
Project Name or Title:	DOT Relocation of Water & Sewer Lines	**Eden #:**	509-6119-00000-52007
Category:	CS - Equipment	**Proj. #:**	c0102

Project Description and Location:

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project.

Project Justification:

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,100.0**
Total Sources	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,100.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,100.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,100.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	15 of 17
Project Name or Title:	Re-line Old Water Mains	**Eden #:**	509-6454-53001-52007
Category:	CS - Equipment	**Proj. #:**	

Project Description and Location:

A number of locations within ACC are currently being served by water mains that are 80-100+ years old. These older water mains are cast iron; however, many are not cement lined. Cement lining not only protects the pipe, it also helps minimize the buildup of turbulence within the pipe. The build-up of turbulence reduces the hydraulic capacity of the water system and is a source of many "dirty water" complaints. Cement lining of the water mains is a process that removes the turbulence within the existing pipe. This process is accomplished with much less disruption to the roadways than conventional water line replacement. Specific locations have not been identified at this time.

Project Justification:

Re-lining of the older water mains within the water distribution system will a) improve the hydraulic capacity of the water distribution system, including needed fire protection, b) reduce dirty water complaints, c) help maintain ACC's current ISO Class 2 fire rating, and d) extend the life of the older water mains within the distribution system.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$0.0	$0.0	$658.0	$684.3	$711.7	$2,250.0	$24,114.0	**$28,418.0**
Total Sources	**$0.0**	**$0.0**	**$658.0**	**$684.3**	**$711.7**	**$2,250.0**	**$24,114.0**	**$28,418.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$658.0	$684.3	$711.7	$2,250.0	$24,114.0	**$28,418.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$658.0**	**$684.3**	**$711.7**	**$2,250.0**	**$24,114.0**	**$28,418.0**

Start Date: 7/1/2014

End Date: 6/30/2031

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	16 of 17
Project Name or Title:	Replace Small Diameter Water Mains	**Eden #:**	509-6454-53001-52007
Category:	CS - Equipment	**Proj. #:**	

Project Description and Location:

This project includes the replacement of small diameter water mains (less than 6-inch in diameter) where required in the water distribution system to improve both domestic water service and fire protection within the affected areas.

Project Justification:

Construction costs estimated at $500,000 in FY18, $1,000,000 each in FY19 & FY20, $ 5,000,000 in FY21 through FY25, then $500,000 in FY26.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$0.0	$0.0	$0.0	$500.0	$500.0	$500.0	$5,000.0	**$6,500.0**
Total Sources	**$0.0**	**$0.0**	**$0.0**	**$500.0**	**$500.0**	**$500.0**	**$5,000.0**	**$6,500.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$500.0	$500.0	$500.0	$5,000.0	**$6,500.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$0.0**	**$500.0**	**$500.0**	**$500.0**	**$5,000.0**	**$6,500.0**

Start Date: 7/1/2017

End Date: 6/30/2026

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	11 of 17
Project Name or Title:	Renovate / Expand W&S Construction Facilities	**Eden #:**	509-6454-53101-53003
Category:	CS - Facilities	**Proj. #:**	c0647

Project Description and Location:

Repairs & building modifications of building & grounds to the existing Water & Sewer Construction Facility located at 1000 Alexander Street. The repairs will be accomplished over a three year period. Year 1: Construct an additional bathroom, locker room, and office. Year 2: Repave grounds. Year 3: Repaint exterior.

Project Justification:

The original facility was constructed in 1983 to house 25 full-time employees; there are currently 54 full-time employees. Year 1: An additional 1000 sq. ft. of office space will allow the conference room to be used as such, it has been used to house a Senior Construction Maintenance Supervisor. The added office space will provide Level I/II Supervisors private space to complete paperwork & counsel employees. An additional 150 sq. ft. will provide a larger bathroom with 3 vs. 2 toilets, & additional lockers suitable for the current number of employees. Year 2: Repaving of the grounds is needed to repair existing cracks & potholes. Year 3: The existing paint is fading & peeling. A new coat of paint will protect the metal structure from rust & deterioration.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$208.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$308.0**
Total Sources	**$208.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$308.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$208.0	$100.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$308.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$208.0**	**$100.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$0.0**	**$308.0**

Start Date: 7/1/2011

End Date: 6/30/2016

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	13 of 17
Project Name or Title:	Dredge Alum Sludge Lagoon	**Eden #:**	509-6454-53001-53090
Category:	CS - General	**Proj. #:**	c0548

Project Description and Location:

Dredge the alum sludge lagoon and install new alum sludge de-watering equipment at the J.G. Beacham Water Treatment Plant, 800 Waterworks Drive.

Project Justification:

The water treatment process produces a waste by-product that is stored on site. Removal of this material every six years is required to meet plant operating requirements. Beginning in FY13 $300,000 is proposed annually to maintain a consistent level of funding to avoid spikes in the water rates.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	**$3,300.0**
Total Sources	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$1,500.0**	**$3,300.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$300.0	$300.0	$300.0	$300.0	$300.0	$300.0	$1,500.0	**$3,300.0**
Total Costs	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$300.0**	**$1,500.0**	**$3,300.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	4 of 17
Project Name or Title:	Watershed Protection Long-Term Monitoring	**Eden #:**	509-6454-53200-59022
Category:	CS - General	**Proj. #:**	c0654

Project Description and Location:

This project provides annual funding to implement a Long-Term Watershed Protection Plan and Monitoring to remain in compliance with the standards set by the Georgia Environmental Protection Division (GAEPD). The Long-Term Watershed Protection Plan was required by the EPD as part of the issuance of the new NPDES permits for the upgrade/expansion of three (3) Water Reclamation Facilities. The Long-Term Water Shed Protection Plan must be uptdate each year.

Project Justification:

These funds will be used to cover expenses incurred in updating ACC PUD's Long-Term Watershed Protection Plan in accordance with the EPD's requirements. The scope of the services provided are to include monitoring water quality, compiling data and development of reports for submittal to the GAEPD.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$90.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,090.0**
Total Sources	**$90.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,090.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$90.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,090.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$90.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,090.0**

Start Date: FY12

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	9 of 17
Project Name or Title:	Additions and Improvements Program	**Eden #:**	509-6119-00000-52007
Category:	AI - Equipment	**Proj. #:**	c0104

Project Description and Location:

The average annual expenditures for projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

Project Justification:

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$285.5	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	**$4,285.5**
Total Sources	**$285.5**	**$400.0**	**$400.0**	**$400.0**	**$400.0**	**$400.0**	**$2,000.0**	**$4,285.5**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$285.5	$400.0	$400.0	$400.0	$400.0	$400.0	$2,000.0	**$4,285.5**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$285.5**	**$400.0**	**$400.0**	**$400.0**	**$400.0**	**$400.0**	**$2,000.0**	**$4,285.5**

Start Date:

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	7 of 17
Project Name or Title:	Wastewater Collection System Improvements	**Eden #:**	509-6454-53002-52007
Category:	AI - Equipment	**Proj. #:**	c0112

Project Description and Location:

Through the year 2030, new trunk sewers and interceptor sewer lines will be constructed &/or extended into sub-basins currently without service. New interceptor sewers will serve drainage areas within sub-basins larger than 200 acres.

Project Justification:

To provide capacity in areas where service does not currently exist, add capacity to existing service areas, and to provide service for new customers. In some cases, to add capacity to existing service areas for existing customers, due to significant increased demands. Beginning in FY12 the amounts reflect PUD's financial plan based on the PUD Service Delivery Plan updated in CY2010.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$3,301.6	$252.3	$2,747.3	$3,000.0	$3,500.0	$1,500.0	$9,946.0	**$24,247.2**
Total Sources	**$3,301.6**	**$252.3**	**$2,747.3**	**$3,000.0**	**$3,500.0**	**$1,500.0**	**$9,946.0**	**$24,247.2**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$405.3	$252.3	$1,148.4	$650.0	$400.0	$500.0	$630.3	**$3,986.3**
General Construction	$2,896.3	$0.0	$1,598.9	$2,350.0	$3,100.0	$1,000.0	$9,315.7	**$20,260.9**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$3,301.6**	**$252.3**	**$2,747.3**	**$3,000.0**	**$3,500.0**	**$1,500.0**	**$9,946.0**	**$24,247.2**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	17 of 17
Project Name or Title:	Public Water System Enhancement Program	**Eden #:**	509-6454-53001-52007
Category:	AI - Equipment	**Proj. #:**	c0278

Project Description and Location:

Construct an elevated water storage tank along the Atlanta Highway.

Project Justification:

To improve system pressure and to provide for future growth along the Atlanta Highway / Georgia Square Mall area.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$0.0	$0.0	**$7,572.8**
Total Sources	**$0.0**	**$0.0**	**$3,473.9**	**$4,098.9**	**$0.0**	**$0.0**	**$0.0**	**$7,572.8**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$3,473.9	$4,098.9	$0.0	$0.0	$0.0	**$7,572.8**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Total Costs	**$0.0**	**$0.0**	**$3,473.9**	**$4,098.9**	**$0.0**	**$0.0**	**$0.0**	**$7,572.8**

Start Date: 7/1/2016

End Date: 6/30/2018

Note: All amounts in thousands

Impact on Annual Costs:

None

Department/Division:	Public Utilities	**Department Priority:**	14 of 17
Project Name or Title:	Economic Development Program (W&S)	**Eden #:**	509-6119-00000-59040
Category:	AI - General	**Proj. #:**	c0105

Project Description and Location:

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

Project Justification:

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing level funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type.

FUNDING SOURCES	**Prior Yrs**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21-25**	**Total**
General Fund	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
SPLOST	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
W&S Construction	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,100.0**
Total Sources	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,100.0**
PROJECT COSTS								
Land/Row/Easement	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Land Imrovements	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
ARC/ENG/PSVC	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
General Construction	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Equipment/Furnishing	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	**$0.0**
Other	$100.0	$100.0	$100.0	$100.0	$100.0	$100.0	$500.0	**$1,100.0**
Total Costs	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$100.0**	**$500.0**	**$1,100.0**

Start Date: Ongoing

End Date: Ongoing

Note: All amounts in thousands

Impact on Annual Costs:

None

Budgets By Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity which segregates expenditures, revenues, and other transactions for a specific group of activities.

In addition, this section includes a listing of Interfund Transfers (E-33).

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes the General Capital Projects Fund for capital projects which are not accounted for in the General Fund and the Public Facilities Authority Fund which accounts for the revenues and expenditures for maintenance and debt service for the Department of Family and Children Services Building. Capital Projects Funds also include the Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries and the Development Authority Capital Projects Fund.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self Funded Insurance & Claims
- Self-Funded Health Insurance

SUMMARY FY2016 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2016
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
REVENUES:						
PROPERTY TAXES	$50,451,800	$0	$0	$0	$0	$50,451,800
SALES TAX	$22,350,000	$0	$0	$0	$0	$22,350,000
OTHER TAXES	$20,747,500	$2,500,000	$0	$0	$0	$23,247,500
LICENSES & PERMITS	$1,512,000	$800,000	$0	$0	$0	$2,312,000
INTERGOVERNMENTAL REVENUES	$948,000	$3,248,994	$35,397	$2,037,000	$0	$6,269,391
CHARGES FOR SERVICES	$11,658,600	$2,397,179	$0	$62,779,737	$20,003,489	$96,839,005
FINES & FORFEITURES	$3,551,100	$875,000	$0	$0	$0	$4,426,100
OTHER REVENUES	$483,457	$166,700	$0	$251,966	$50,000	$952,123
OTHER FINANCING SOURCES/TRANSFERS IN	$66,000	$966,810	$5,632,538	$2,657,962	$0	$9,323,310
TOTAL REVENUES	$111,768,457	$10,954,683	$5,667,935	$67,726,665	$20,053,489	$216,171,229
PRIOR YEAR FUND BALANCE	$6,457,300	$310,695	$19,500	$0	$0	$6,787,495
WORKING CAPITAL BALANCE	$0	$0	$0	$3,996,888	$1,534,677	$5,531,565
TOTAL REVENUES & OTHER SOURCES	$118,225,757	$11,265,378	$5,687,435	$71,723,553	$21,588,166	$228,490,289
LESS INTERFUND TRANSFERS	$0	$0	$0	$0	$0	($26,410,799)
TOTAL REVENUES	$118,225,757	$11,265,378	$5,687,435	$71,723,553	$21,588,166	$202,079,490
EXPENDITURES:						
MAYOR AND COMMISSION	$521,377	$0	$0	$0	$0	$521,377
OFFICE OF THE MANAGER	$1,277,933	$0	$0	$0	$0	$1,277,933
OFFICE OF THE ATTORNEY	$638,602	$0	$0	$0	$0	$638,602
OFFICE OF OPERATIONAL ANALYSIS	$270,079	$0	$0	$0	$0	$270,079
DEPARTMENT OF FINANCE	$1,976,820	$0	$30,000	$0	$0	$2,006,820
DEPARTMENT OF HUMAN RESOURCES	$1,185,654	$0	$20,000	$0	$932,643	$2,138,297
TAX COMMISSIONER	$1,416,428	$0	$0	$0	$0	$1,416,428
BOARD OF TAX ASSESSORS	$1,046,555	$0	$0	$0	$0	$1,046,555
BOARD OF ELECTIONS	$446,605	$0	$25,000	$0	$0	$471,605
HOUSING & COMMUNITY DEVELOPMENT	$318,285	$1,963,228	$0	$0	$0	$2,281,513
COMPUTER INFORMATION SERV.	$2,900,396	$103,704	$600,000	$0	$0	$3,604,100
ECONOMIC DEVELOPMENT	$469,658	$112,200	$0	$0	$0	$581,858
OTHER GENERAL ADMINISTRATION	$5,647,100	$416,550	$137,300	$17,255,800	$15,399,934	$38,856,684
TOTAL GENERAL GOVERNMENT	$18,115,492	$2,595,682	$812,300	$17,255,800	$16,332,577	$55,111,851
SUPERIOR COURT	$2,859,309	$266,791	$0	$0	$0	$3,126,100
CLERK OF COURTS	$1,101,101	$180,579	$0	$0	$0	$1,281,680
STATE COURT	$660,744	$382,272	$0	$0	$0	$1,043,016
SOLICITOR GENERAL	$1,131,617	$57,733	$0	$0	$0	$1,189,350
DISTRICT ATTORNEY	$985,345	$481,899	$0	$0	$0	$1,467,244
SHERIFF	$15,964,144	$35,000	$103,500	$0	$0	$16,102,644
JUVENILE COURT	$397,382	$0	$0	$0	$0	$397,382
MAGISTRATE'S COURT	$734,741	$0	$0	$0	$0	$734,741
CORONER	$39,657	$0	$0	$0	$0	$39,657
PROBATE COURT	$454,826	$0	$0	$0	$0	$454,826
MUNICIPAL COURT	$604,655	$0	$25,000	$0	$0	$629,655
TOTAL JUDICIAL	$24,933,521	$1,404,274	$128,500	$0	$0	$26,466,295

SUMMARY FY2016 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2016
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
EXPENDITURES: (continued)						
DEPARTMENT OF POLICE SERVICES	$20,543,413	$2,954,299	$315,000	$0	$0	$23,812,712
FIRE & EMERGENCY MANAGEMENT SERVICES	$12,913,743	$0	$388,500	$0	$0	$13,302,243
DEPARTMENT OF CORRECTIONS	$3,406,175	$78,313	$25,000	$0	$0	$3,509,488
TOTAL PUBLIC SAFETY	$36,863,331	$3,032,612	$728,500	$0	$0	$40,624,443
AIRPORT	$0	$0	$75,000	$2,158,673	$0	$2,233,673
PUBLIC TRANSIT	$0	$0	$74,000	$5,426,918	$0	$5,500,918
DEPARTMENT OF TRANSP & PUBLIC WORKS	$3,939,403	$0	$1,558,000	$2,907,978	$2,460,917	$10,866,298
DEPARTMENT OF PUBLIC UTILITIES	$0	$0	$0	$18,768,136	$0	$18,768,136
DEPARTMENT OF SOLID WASTE	$768,181	$0	$0	$5,124,560	$0	$5,892,741
DEPARTMENT OF PLANNING & ZONING	$1,263,816	$943,279	$95,000	$0	$0	$2,302,095
DEPARTMENT OF BUILDING INSPECTION	$757,364	$711,167	$25,000	$26,572	$0	$1,520,103
DEPARTMENT OF CENTRAL SERVICES	$9,027,074	$0	$1,200,000	$0	$1,564,660	$11,791,734
TOTAL PUBLIC WORKS	$15,755,838	$1,654,446	$3,027,000	$34,412,837	$4,025,577	$58,875,698
DEPARTMENT OF LEISURE SERVICES	$7,315,022	$0	$381,000	$0	$0	$7,696,022
COOPERATIVE EXTENSION SERVICE	$166,566	$0	$0	$0	$0	$166,566
TOTAL CULTURE & RECREATION	$7,481,588	$0	$381,000	$0	$0	$7,862,588
INDEPENDENT AGENCIES	$4,983,835	$2,168,750	$0	$0	$0	$7,152,585
DEBT SERVICE	$1,134,342	$0	$546,135	$11,558,375	$0	$13,238,852
TOTAL EXPENDITURES	$109,267,947	$10,855,764	$5,623,435	$63,227,012	$20,358,154	$209,332,312
OTHER FINANCING USES/TRANSFERS OUT	$8,957,810	$211,000	$19,500	$135,000	$0	$9,323,310
TOTAL EXPENDITURES & OTHER FINANCING USES	$118,225,757	$11,066,764	$5,642,935	$63,362,012	$20,358,154	$218,655,622
CURRENT YEAR CAPITAL EXPENDITURES	$0	$141,000	$44,500	$8,232,400	$1,155,100	$9,573,000
LESS INTERFUND TRANSFERS		$0	$0	$0	$0	($26,410,799)
TOTAL EXPENDITURES	$118,225,757	$11,207,764	$5,687,435	$71,594,412	$21,513,254	$201,817,823
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$0	$57,614	$0	$129,141	$74,912	$261,667
TOTAL EXPENDITURES & DESIGNATIONS	$118,225,757	$11,265,378	$5,687,435	$71,723,553	$21,588,166	$202,079,490

GENERAL FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
PROPERTY TAXES	$48,960,277	$49,631,400	$50,101,800	$50,451,800	$820,400	2%
SALES TAX	$20,590,218	$20,500,000	$22,350,000	$22,350,000	$1,850,000	9%
OTHER TAXES	$19,812,746	$20,047,500	$20,747,500	$20,747,500	$700,000	3%
LICENSES PERMITS	$1,498,557	$1,424,000	$1,512,000	$1,512,000	$88,000	6%
INTERGOVERNMENTAL REVENUES	$846,529	$848,000	$948,000	$948,000	$100,000	12%
CHARGES FOR SERVICES	$10,851,482	$11,070,138	$11,656,100	$11,658,600	$588,462	5%
FINES & FORFEITURES	$3,795,509	$3,440,100	$3,551,100	$3,551,100	$111,000	3%
OTHER REVENUES	$1,328,094	$473,026	$450,500	$483,457	$10,431	2%
OTHER FIN. SOURCES/TRANSFERS IN	$31,200	$35,000	$35,000	$66,000	$31,000	89%
TOTAL REVENUES	**$107,714,612**	**$107,469,164**	**$111,352,000**	**$111,768,457**	**$4,299,293**	**4%**
PRIOR YEAR FUND BALANCE-Operating	$0	$1,200,000	$6,272,806	$1,500,000	$300,000	25%
PRIOR YEAR FUND BALANCE-Capital	$0	$4,150,700	$6,233,300	$4,957,300	$806,600	19%
TOTAL REVENUE & OTHER SOURCES	**$107,714,612**	**$112,819,864**	**$123,858,106**	**$118,225,757**	**$5,405,893**	**5%**
EXPENDITURES:						
MAYOR AND COMMISSION	$507,234	$518,091	$518,107	$521,377	$3,286	1%
OFFICE OF THE MANAGER	$860,993	$1,253,317	$1,343,030	$1,277,933	$24,616	2%
OFFICE OF THE ATTORNEY	$599,676	$615,847	$637,635	$638,602	$22,755	4%
OFFICE OF OPERATIONAL ANALYSIS	$80,339	$229,016	$235,819	$270,079	$41,063	18%
DEPARTMENT OF FINANCE	$1,854,833	$1,929,333	$1,972,476	$1,976,820	$47,487	2%
DEPARTMENT OF HUMAN RESOURCES	$1,146,915	$1,125,489	$1,117,395	$1,185,654	$60,165	5%
TAX COMMISSIONER	$1,325,736	$1,361,011	$1,415,798	$1,416,428	$55,417	4%
BOARD OF TAX ASSESSORS	$949,805	$1,008,400	$1,042,059	$1,046,555	$38,155	4%
BOARD OF ELECTIONS	$280,592	$438,986	$446,039	$446,605	$7,619	2%
HOUSING & COMMUNITY DEVELOPMENT	$199,074	$303,159	$317,627	$318,285	$15,126	5%
GENERAL SUPPORT GROUP	$235,289	$0	$0	$0	$0	---
COMPUTER INFORMATION SERVICES	$2,394,866	$2,756,916	$2,928,457	$2,900,396	$143,480	5%
ECONOMIC DEVELOPMENT	$239,138	$390,163	$469,066	$469,658	$79,495	20%
OTHER GENERAL ADMINISTRATION	$4,400,142	$5,643,755	$6,941,200	$5,647,100	$3,345	0%
TOTAL GENERAL GOVERNMENT	**$15,074,632**	**$17,573,483**	**$19,384,708**	**$18,115,492**	**$542,009**	**3%**
SUPERIOR COURTS	$2,067,440	$2,477,861	$3,017,157	$2,859,309	$381,448	15%
CLERK OF COURTS	$986,846	$1,063,362	$1,148,606	$1,101,101	$37,739	4%
STATE COURT	$677,651	$640,845	$688,730	$660,744	$19,899	3%
SOLICITOR GENERAL	$1,032,340	$1,104,882	$1,115,953	$1,131,617	$26,735	2%
DISTRICT ATTORNEY	$928,156	$934,054	$1,364,961	$985,345	$51,291	5%
SHERIFF	$14,739,870	$15,374,009	$16,784,378	$15,964,144	$590,135	4%
JUVENILE COURT	$403,324	$398,563	$437,302	$397,382	($1,181)	0%
MAGISTRATE'S COURT	$711,534	$711,085	$732,061	$734,741	$23,656	3%
CORONER	$41,888	$37,393	$41,671	$39,657	$2,264	6%
PROBATE COURT	$388,633	$430,335	$444,664	$454,826	$24,491	6%
MUNICIPAL COURT	$618,067	$591,917	$653,579	$604,655	$12,738	2%
TOTAL JUDICIAL	**$22,595,749**	**$23,764,306**	**$26,429,062**	**$24,933,521**	**$1,169,215**	**5%**

GENERAL FUND (cont'd) FY16 FUND SUMMARY (cont'd)	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
DEPARTMENT OF POLICE SERVICES	$18,958,835	$20,045,160	$20,894,970	$20,543,413	$498,253	2%
DEPARTMENT OF FIRE SERVICES	$12,380,560	$12,702,079	$12,912,435	$12,913,743	$211,664	2%
DEPARTMENT OF CORRECTIONS	$3,147,580	$3,317,829	$3,467,785	$3,406,175	$88,346	3%
TOTAL PUBLIC SAFETY	**$34,486,975**	**$36,065,068**	**$37,275,190**	**$36,863,331**	**$798,263**	**2%**
TRANSPORTATION & PUBLIC WORKS	$3,757,170	$3,838,439	$3,982,432	$3,939,403	$100,964	3%
DEPARTMENT OF SOLID WASTE	$577,873	$706,185	$783,191	$768,181	$61,996	9%
DEPT. OF PLANNING & ZONING	$1,075,190	$1,170,846	$1,191,765	$1,263,816	$92,970	8%
BUILDING INSPECTIONS	$685,553	$739,349	$761,972	$757,364	$18,015	2%
DEPARTMENT OF CENTRAL SVC.	$7,778,714	$8,361,204	$9,695,656	$9,027,074	$665,870	8%
TOTAL PUBLIC WORKS	**$13,874,500**	**$14,816,023**	**$16,415,016**	**$15,755,838**	**$939,815**	**6%**
DEPT. OF LEISURE SERVICES	$6,811,863	$7,156,679	$7,558,815	$7,315,022	$158,343	2%
COOPERATIVE EXTENSION SERVICE	$149,760	$154,285	$158,431	$166,566	$12,281	8%
TOTAL CULTURE & RECREATION	**$6,961,623**	**$7,310,964**	**$7,717,246**	**$7,481,588**	**$170,624**	**2%**
INDEPENDENT AGENCIES	$4,801,245	$4,930,034	$5,205,912	$4,983,835	$53,801	1%
DEBT SERVICE	$907,124	$676,480	$1,134,342	$1,134,342	$457,862	68%
TOTAL EXPENDITURES	**$98,701,848**	**$105,136,358**	**$113,561,476**	**$109,267,947**	**$4,131,589**	**4%**
OTHER FINANCING USE/TRANS. OUT	$3,498,113	$3,532,806	$4,063,330	$4,000,510	$467,704	13%
TOTAL OPERATING EXPENDITURES & OTHER FINANCING USES	**$102,199,961**	**$108,669,164**	**$117,624,806**	**$113,268,457**	**$4,599,293**	**4%**
Capital for Current Services (CS)	$2,782,400	$3,166,000	$5,165,900	$4,128,500	$962,500	30%
Capital Additions & Improvements (A&I)	$698,700	$984,700	$1,067,400	$828,800	($155,900)	-16%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$105,681,061**	**$112,819,864**	**$123,858,106**	**$118,225,757**	**$5,405,893**	**5%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$2,033,551**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 BUDGET	FY16 APPROVED BUDGET
Fund Balance - Beginning of Year	$23,650,465	$25,684,016	$20,333,316
Excess Revenues over Expenditures	$2,033,551	$0	$0
Budgeted Use of Fund Balance (1)	$0	($5,350,700)	($6,457,300)
Fund Balance - End of Year	$25,684,016	$20,333,316	$13,876,016
Designations of Fund Balance:			
Designated for Emergency & Nonspendable (2)	$8,897,212	$9,066,194	$9,466,194
Designated as Capital CS Reserve	$5,010,900	$4,760,200	$4,402,900
Undesignated Fund Balance	$11,775,904	$6,506,922	$6,922
Total Fund Balance - End of Year	**$25,684,016**	**$20,333,316**	**$13,876,016**

NOTES:

(1) The Budgeted Use of Fund Balance in FY15 includes $3,166,000 for Capital CS, $984,700 for Capital A&I and $1,200,000 for Operating Expenses. FY16 includes $3,771,200 for Capital CS, $357,300 for Capital CS from CS Reserve, $828,800 for Capital A&I and $1,500,000 for Operating Expenses.

(2) The Designated for Emergency amount for FY16 is $9,423,185. Also, $43,009 for inventory is included as Non-Spendable Fund Balance.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$2,323,808	$2,250,000	$2,500,000	$2,500,000	$250,000	11%
OTHER REVENUES	$653	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,324,461**	**$2,250,000**	**$2,500,000**	**$2,500,000**	**$250,000**	**11%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$145,000	$145,000	---
TOTAL REVENUES & OTHER SOURCES	**$2,324,461**	**$2,250,000**	**$2,500,000**	**$2,645,000**	**$395,000**	**18%**
EXPENDITURES:						
ECONOMIC DEVELOPMENT DEPARTMENT	$31,071	$110,000	$112,200	$112,200	$2,200	2%
INDEPENDENT AGENCIES:						
CLASSIC CENTER AUTHORITY & CVB	$1,943,980	$1,928,475	$2,142,750	$2,142,750	$214,275	11%
OTHER GENERAL ADMINISTRATION						
TOURISM IMPROVEMENT & SPECIAL ACT.	$59,482	$86,200	$86,200	$86,200	$0	0%
MAYOR'S COMMUNITY IMPRV. PRGRM.	$19,975	$20,000	$20,000	$20,000	$0	0%
OPERATING CONTINGENCY	$0	$35,325	$68,850	$37,850	$2,525	7%
OTHER FINANCING USES:						
TRANSFER TO GENERAL FUND	$0	$0	$0	$31,000	$31,000	---
TRANSFER TO GENERAL CAPITAL PROJ FUND	$0	$0	$0	$145,000	$145,000	---
TOTAL EXPENDITURES:	**$2,054,508**	**$2,180,000**	**$2,430,000**	**$2,575,000**	**$395,000**	**18%**
CAPITAL FOR CURRENT SERVICES						
CENTRAL SERVICES	$113,638	$70,000	$70,000	$70,000	$0	0%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$2,168,146**	**$2,250,000**	**$2,500,000**	**$2,645,000**	**$395,000**	**18%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$156,315**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$231,567	$387,882	$387,882
Excess/(Deficiency) Revenues over Expenditures	$156,315		
Use of Fund Balance		$0	($145,000)
FUND BALANCE - END OF YEAR	$387,882	$387,882	$242,882
Restricted	$137,927		
Assigned	$249,955		

COMMUNITY DEVELOPMENT BLOCK GRANT FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$1,323,066	$1,269,701	$1,208,687	$1,208,687	($61,014)	-5%
OTHER REVENUES	$29,917	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,352,983**	**$1,269,701**	**$1,208,687**	**$1,208,687**	**($61,014)**	**-5%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,352,983**	**$1,269,701**	**$1,208,687**	**$1,208,687**	**($61,014)**	**-5%**
EXPENDITURES:						
CDBG ADMINISTRATION:						
HUMAN & ECONOMIC DEV.	$258,630	$249,042	$235,237	$235,237	($13,805)	-6%
OTHER GENERAL ADMINISTRATION	$3,968	$4,898	$6,500	$6,500	$1,602	33%
CDBG PROGRAMS:						
GRANT PROGRAMS	$1,060,467	$1,015,761	$966,950	$966,950	($48,811)	-5%
TOTAL EXPENDITURES	**$1,323,065**	**$1,269,701**	**$1,208,687**	**$1,208,687**	**($61,014)**	**-5%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$29,918**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$124,323	$154,241	$154,241
Excess/(Deficiency) Revenues over Expenditures	$29,918	$0	$0
FUND BALANCE - END OF YEAR	$154,241	$154,241	$154,241
Restricted	$154,241		

REVOLVING LOAN FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$2,606	$5,000	$5,000	$5,000	$0	0%
TOTAL REVENUES	**$2,606**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$2,606**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
EXPENDITURES:						
OTHER GENERAL ADMINISTRATION	$0	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**---**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$2,606**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$195,602	$198,208	$208,208
Excess/(Deficiency) Revenues over Expenditures	$2,606	$5,000	$5,000
FUND BALANCE - END OF YEAR	$198,208	$208,208	$218,208
Restricted	$143,473		
Nonspendable	$54,735		

EMERGENCY TELEPHONE SYSTEM (E911) FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,744,111	$1,665,000	$1,715,000	$1,715,000	$50,000	3%
OTHER REVENUES	$619	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,744,730**	**$1,665,000**	**$1,715,000**	**$1,715,000**	**$50,000**	**3%**
OTHER FIN. SOURCES/TRANSFERS IN	$741,816	$751,784	$823,940	$766,820	$15,036	2%
PRIOR YEAR FUND BALANCE	$0	$48,121	$0	$45,349	($2,772)	-6%
TOTAL REVENUES & OTHER SOURCES	**$2,486,546**	**$2,464,905**	**$2,538,940**	**$2,527,169**	**$62,264**	**3%**
EXPENDITURES:						
POLICE EXPENDITURES	$2,147,573	$2,343,245	$2,377,530	$2,404,369	$61,124	3%
OTHER GENERAL ADMINISTRATION	$101,798	$121,660	$152,500	$122,800	$1,140	1%
TOTAL OPERATING & OTHER FINANCING USES	**$2,249,371**	**$2,464,905**	**$2,530,030**	**$2,527,169**	**$62,264**	**3%**
EXCESS OF REVENUES OVER EXPENDITURES	**$237,175**	**$0**	**$8,910**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$192,431	$429,606	$381,485
Excess/(Deficiency) Revenues over Expenditures	$237,175		
Use of Fund Balance		($48,121)	($45,349)
FUND BALANCE - END OF YEAR	$429,606	$381,485	$336,136
Assigned	$429,606		

HUD HOME GRANT SPECIAL REVENUE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$716,316	$244,250	$362,341	$362,341	$118,091	48%
OTHER REVENUES	$166,948	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANS. IN	$25,906	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$909,170**	**$244,250**	**$362,341**	**$362,341**	**$118,091**	48%
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT	$1,219,554	$243,450	$361,041	$361,041	$117,591	48%
OTHER GENERAL ADMINISTRATION	$700	$800	$1,300	$1,300	$500	63%
TOTAL EXPENDITURES	**$1,220,254**	**$244,250**	**$362,341**	**$362,341**	**$118,091**	48%
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($311,084)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$936,415	$625,331	$625,331
Excess/(Deficiency) Revenues over Expenditures	($311,084)		
Use of Fund Balance		$0	$0
FUND BALANCE - END OF YEAR	$625,331	$625,331	$625,331
Restricted	$625,331		

GRANTS SPECIAL REVENUE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$7,688,156	$816,959	$902,248	$902,413	$85,454	10%
OTHER REVENUES	$129,416	$69,000	$76,700	$76,700	$7,700	11%
TOTAL REVENUES	**$7,817,572**	**$885,959**	**$978,948**	**$979,113**	**$93,154**	**11%**
OTHER FIN. SOURCES/TRANSFERS IN	$264,901	$108,800	$114,900	$112,700	$3,900	4%
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$8,082,473**	**$994,759**	**$1,093,848**	**$1,091,813**	**$97,054**	**10%**
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT DEPT	$11,100	$0	$0			
SUPERIOR COURT	$189,907	$0	$0	$0	$0	---
CLERK OF COURTS	$41,342	$0	$0	$0	$0	---
STATE COURT	$65,676	$0	$0	$0	$0	---
SOLICITOR GENERAL	$75,581	$0	$0	$0	$0	---
SHERIFF	$6,042	$0	$0	$0	$0	---
JUVENILE COURT	$129,820	$0	$0	$0	$0	---
POLICE SERVICES	$390,648	$140,000	$140,000	$140,000	$0	0%
FIRE SERVICES	$14,684	$0	$0	$0	$0	---
CORRECTIONS	$55,344	$56,959	$63,148	$63,313	$6,354	11%
TRANSPORTATION & PUBLIC WORKS	$51,148	$0	$0	$0	$0	---
SOLID WASTE	$15,000	$0	$0	$0	$0	---
PLANNING AND ZONING	$243,811	$775,000	$862,000	$862,000	$87,000	11%
LEISURE SERVICES	$28,839	$0	$0	$0	$0	---
OTHER GENERAL ADMINISTRATION	$22,200	$22,800	$28,700	$26,500	$3,700	16%
TOTAL OPERATING EXPENDITURES	**$1,341,142**	**$994,759**	**$1,093,848**	**$1,091,813**	**$97,054**	**10%**
OTHER FINANCING USES:						
CAPITAL PROJECTS EXPENDITURES	$5,787,863	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$7,129,005**	**$994,759**	**$1,093,848**	**$1,091,813**	**$97,054**	**10%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$953,468**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$413,317	$1,366,785	$1,366,785
Excess/(Deficiency) Revenues over Expenditures	$953,468		
FUND BALANCE - END OF YEAR	$1,366,785	$1,366,785	$1,366,785
Restricted	$1,026,902		
Assigned	$339,882		

ALTERNATIVE DISPUTE RESOLUTION FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$161,168	$187,201	$193,779	$192,079	$4,878	3%
TOTAL REVENUES & OTHER SOURCES	**$161,168**	**$187,201**	**$193,779**	**$192,079**	**$4,878**	**3%**
EXPENDITURES:						
SUPERIOR COURT ADMINISTRATION	$143,438	$176,388	$180,279	$180,579	$4,191	2%
OTHER GENERAL ADMINISTRATION	$9,600	$10,813	$13,500	$11,500	$687	6%
TOTAL EXPENDITURES	**$153,038**	**$187,201**	**$193,779**	**$192,079**	**$4,878**	**3%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$8,130**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	($16,836)	($8,706)	($8,706)
Excess/(Deficiency) Revenues over Expenditures	$8,130	$0	$0
FUND BALANCE - END OF YEAR	($8,706)	($8,706)	($8,706)
Unassigned	($8,706)		

SUPPORTIVE HOUSING SPECIAL REVENUE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$316,080	$405,334	$400,000	$400,000	($5,334)	-1%
TOTAL REVENUES & OTHER SOURCES	**$316,080**	**$405,334**	**$400,000**	**$400,000**	**($5,334)**	**-1%**
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT	$316,080	$405,334	$400,000	$400,000	($5,334)	-1%
TOTAL EXPENDITURES	**$316,080**	**$405,334**	**$400,000**	**$400,000**	**($5,334)**	**-1%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$0	$0	$0
FUND BALANCE - END OF YEAR	$0	$0	$0

SPECIAL PROGRAMS SPECIAL REVENUE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$117,325	$6,500	$375,103	$375,553	$369,053	5678%
CHARGES FOR SERVICES	$591,990	$530,262	$490,100	$490,100	($40,162)	-8%
FINES & FORFEITURES	$748,355	$741,000	$875,000	$875,000	$134,000	18%
OTHER REVENUES	$131,020	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,588,690**	**$1,277,762**	**$1,740,203**	**$1,740,653**	**$462,891**	**36%**
OTHER FIN. SOURCES/TRANSFERS IN	$86,341	$76,200	$90,790	$87,290	$11,090	15%
PRIOR YEAR FUND BALANCE	$0	$103,151	$0	$0	($103,151)	-100%
TOTAL REVENUES & OTHER SOURCES	**$1,675,031**	**$1,457,113**	**$1,830,993**	**$1,827,943**	**$370,830**	**25%**
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT DEPT	$2,794	$0	$0	$0	$0	---
COMPUTER INFORMATION SERVICES	$96,000	$96,376	$103,704	$103,704	$7,328	---
SUPERIOR COURT	$130,180	$259,567	$266,514	$266,791	$7,224	3%
CLERK OF COURT	$61,506	$0	$0	$0	$0	---
STATE COURT	$486,566	$461,608	$382,450	$382,272	($79,336)	-17%
SOLICITOR GENERAL	$54,222	$55,736	$57,622	$57,733	$1,997	4%
DISTRICT ATTORNEY	$114,486	$109,366	$481,204	$481,899	$372,533	341%
POLICE DEPARTMENT	$348,242	$407,541	$409,805	$409,930	$2,389	1%
SOLID WASTE	$3,900	$0	$0	$0	$0	---
INDEPENDENT AGENCIES	$26,000	$26,000	$26,000	$26,000	$0	0%
OTHER GENERAL ADMINISTRATION	$610,028	$40,919	$55,000	$47,000	$6,081	15%
TOTAL EXPENDITURES	**$1,933,924**	**$1,457,113**	**$1,782,299**	**$1,775,329**	**$318,216**	**22%**
TRANSFERS OUT	$0	$0	$0	$0	$0	---
CAPITAL CURRENT SERVICES	$0	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$1,933,924**	**$1,457,113**	**$1,782,299**	**$1,775,329**	**$318,216**	**22%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($258,893)**	**$0**	**$48,694**	**$52,614**	**$52,614**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$2,469,924	$2,211,031	$2,107,880
Excess/(Deficiency) Revenues over Expenditures	($258,893)		$52,614
Use of Fund Balance		($103,151)	$0
FUND BALANCE - END OF YEAR	$2,211,031	$2,107,880	$2,160,494
Restricted	$656,584		
Committed	$1,347,996		
Assigned	$206,451		

BUILDING INSPECTION FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
LICENSES AND PERMITS	$735,006	$850,000	$800,000	$800,000	($50,000)	-6%
OTHER REVENUES	$4,680	$0	$0	$0	$0	---
TOTAL REVENUES	**$739,686**	**$850,000**	**$800,000**	**$800,000**	**($50,000)**	**-6%**
OTHER FIN. SOURCES/TRANSFERS IN	$35,952	$0	$35,952	$0	$0	---
PRIOR YEAR FUND BALANCE	$0	$0	$95,628	$120,346	$120,346	---
TOTAL REVENUES & OTHER SOURCES	**$775,638**	**$850,000**	**$931,580**	**$920,346**	**$70,346**	**8%**
EXPENDITURES:						
BUILDING INSPECTION	$671,267	$681,848	$711,400	$711,167	$29,319	4%
PLANNING AND ZONING	$77,352	$78,207	$81,080	$81,279	$3,072	4%
OTHER GENERAL ADMINISTRATION	$59,489	$55,806	$68,100	$56,900	$1,094	2%
TOTAL OPERATING EXPENDITURES	**$808,108**	**$815,861**	**$860,580**	**$849,346**	**$33,485**	**4%**
CAPITAL EXPENSES	$30,646	$0	$71,000	$71,000	$71,000	---
TOTAL OPERATING & CAPITAL EXPENDITURES	**$838,754**	**$815,861**	**$931,580**	**$920,346**	**$104,485**	**13%**
EXCESS OF REVENUES OVER EXPENDITURES	**($63,116)**	**$34,139**	**$0**	**$0**	**($34,139)**	**-100%**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$888,057	$824,941	$893,219
Excess/(Deficiency) Revenues over Expenditures	($63,116)	$34,139	
Use of Fund Balance			($120,346)
FUND BALANCE - END OF YEAR	$824,941	$893,219	$772,873
Committed	$824,941		

SHERIFF INMATE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$83,879	$70,000	$70,000	$70,000	$0	0%
TOTAL REVENUES	**$83,879**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0%**
EXPENDITURES:						
SHERIFF	$36,575	$35,000	$35,000	$35,000	$0	0%
TOTAL EXPENDITURES	**$36,575**	**$35,000**	**$35,000**	**$35,000**	**$0**	**0%**
TRANSFERS OUT	$31,200	$35,000	$35,000	$35,000	$0	0%
TOTAL OPERATING & OTHER FINANCING USES	**$67,775**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0%**
EXCESS OF REVENUES OVER EXPENDITURES	**$16,104**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$36,022	$52,126	$52,126
Excess/(Deficiency) Revenues over Expenditures	$16,104		
FUND BALANCE - END OF YEAR	$52,126	$52,126	$52,126
Committed	$52,126		

CORRECTIONS INMATE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$7,865	$15,000	$15,000	$15,000	$0	0%
TOTAL REVENUES	**$7,865**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
EXPENDITURES:						
CORRECTIONS	$6,523	$15,000	$15,000	$15,000	$0	0%
TOTAL EXPENDITURES	**$6,523**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
EXCESS OF REVENUES OVER EXPENDITURES	**$1,342**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$251,046	$252,388	$252,388
Excess/(Deficiency) Revenues over Expenditures	$1,342		
FUND BALANCE - END OF YEAR	$252,388	$252,388	$252,388
Committed	$252,388		

PUBLIC FACILITIES AUTHORITY FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$43,146	$41,247	$35,397	$35,397	($5,850)	-14%
OTHER REVENUES	($322)	$0	$0	$0	$0	---
TOTAL REVENUES	**$42,824**	**$41,247**	**$35,397**	**$35,397**	**($5,850)**	**-14%**
OTHER FIN. SOURCES/TRANSFERS IN	$502,100	$506,600	$510,738	$510,738	$4,138	1%
TOTAL REVENUES & OTHER SOURCES	**$544,924**	**$547,847**	**$546,135**	**$546,135**	**($1,712)**	**0%**
EXPENDITURES:						
DEBT SERVICE	$548,942	$547,847	$546,135	$546,135	($1,712)	0%
TOTAL EXPENDITURES	**$548,942**	**$547,847**	**$546,135**	**$546,135**	**($1,712)**	**0%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($4,018)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$873,996	$869,978	$869,978
Excess/(Deficiency) Revenues over Expenditures	($4,018)		
FUND BALANCE - END OF YEAR	$869,978	$869,978	$869,978
Assigned	$869,978		

ECONOMIC DEVELOPMENT CAPITAL PROJECTS FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	($277)	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS IN	$25,000	$44,500	$44,500	$44,500	$0	0%
TOTAL REVENUES & OTHER SOURCES	**$24,723**	**$44,500**	**$44,500**	**$44,500**	**$0**	**0%**
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT DEPT	$6,248	$0	$0	$0	$0	---
OTHER GENERAL ADIMINSTRATION	$0	$0	$0	$0	$0	---
ECONOMIC DEV. CAPITAL PROGRAM	$0	$44,500	$44,500	$44,500	$0	0%
TOTAL EXPENDITURES	**$6,248**	**$44,500**	**$44,500**	**$44,500**	**$0**	**0%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$18,475**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$622,201	$640,676	$640,676
Excess/(Deficiency) Revenues over Expenditures	$18,475		
FUND BALANCE - END OF YEAR	$640,676	$640,676	$640,676
Committed	$116,505		
Assigned	$524,171		

DEVELOPMENT AUTHORITY CAPITAL PROJECTS FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$47,605	$0	$0	$0	$0	---
OTHER REVENUES	$2,130	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS IN	$85,205	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$134,940**	**$0**	**$0**	**$0**	**$0**	**---**
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$74,565	$0	$0	$0	$0	---
CAPITAL EXPENSES	$11,360	$0	$0	$0	$0	---
DEBT SERVICE	$213,900	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS OUT	$85,205	$19,500	$19,500	$19,500	$0	0%
TOTAL EXPENDITURES	**$385,030**	**$19,500**	**$19,500**	**$19,500**	**$0**	**0%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($250,090)**	**($19,500)**	**($19,500)**	**($19,500)**	**$0**	**0%**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$516,086	$265,996	$246,496
Excess/(Deficiency) Revenues over Expenditures	($250,090)		
Use of Fund Balance		($19,500)	($19,500)
FUND BALANCE - END OF YEAR	$265,996	$246,496	$226,996
Nonspendable	$106,950		
Assigned	$159,046		

GENERAL CAPITAL PROJECTS FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$7,887	$0	$0	$0	$0	---
OTHER REVENUES	$145,684	$0	$0	$0	$0	---
TOTAL REVENUES	**$153,571**	**$0**	**$0**	**$0**	**$0**	**---**
OTHER FIN. SOURCES/TRANSFERS IN	$3,456,100	$4,125,700	$6,208,300	$5,077,300	$951,600	23%
TOTAL REVENUES & OTHER SOURCES	**$3,609,671**	**$4,125,700**	**$6,208,300**	**$5,077,300**	**$951,600**	**23%**
EXPENDITURES:						
MANAGER'S OFFICE	$23,837	$0	$0	$0	$0	---
FINANCE	$0	$0	$30,000	$30,000	$30,000	---
HUMAN RESOURCES	$0	$40,000	$15,000	$20,000	($20,000)	-50%
BOARD OF ELECTIONS	$2,243	$25,000	$25,000	$25,000	$0	0%
COMPUTER INFORMATION SERVICES	$332,645	$400,000	$797,000	$600,000	$200,000	50%
DISTRICT ATTORNEY	$0	$0	$143,600	$0	$0	---
SHERIFF	$0	$143,500	$103,500	$103,500	($40,000)	-28%
MUNICIPAL COURT	$0	$0	$25,000	$25,000	$25,000	---
POLICE SERVICES	$123,157	$299,300	$275,000	$315,000	$15,700	5%
FIRE SERVICES	$61,895	$383,000	$388,500	$388,500	$5,500	1%
CORRECTIONS	$180	$25,000	$25,000	$25,000	$0	0%
AIRPORT	$5,277	$75,000	$75,000	$75,000	$0	0%
TRANSIT	$0	$100,000	$74,000	$74,000	($26,000)	-26%
TRANSPORTATION & PUBLIC WORKS	$1,202,246	$1,105,000	$1,422,000	$1,558,000	$453,000	41%
SOLID WASTE	$0	$210,000	$0	$0	($210,000)	-100%
PLANNING & ZONING	$14,947	$95,000	$95,000	$95,000	$0	0%
BUILDING INSPECTION	$0	$0	$25,000	$25,000	$25,000	---
CENTRAL SERVICES	$953,268	$830,000	$2,227,400	$1,200,000	$370,000	45%
LEISURE SERVICES	$360,180	$394,900	$425,000	$381,000	($13,900)	-4%
OTHER GENERAL ADMINISTRATION	$0	$0	$37,300	$137,300	$137,300	---
OTHER FINANCING USES/TRANSFERS	$181,224	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$3,285,608**	**$4,125,700**	**$6,208,300**	**$5,077,300**	**$951,600**	**23%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$324,063**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$9,014,088	$9,338,151	$9,338,151
Excess/(Deficiency) Revenues over Expenditures	$324,063	$0	$0
FUND BALANCE - END OF YEAR	$9,338,151	$9,338,151	$9,338,151
Committed (1)	$9,338,151		

(1) $8,868,831 is committed for previously approved capital projects. The remaining $469,320 is available fund balance.

AIRPORT ENTERPRISE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$0	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$2,720,659	$2,840,256	$2,411,707	$2,411,707	($428,549)	-15%
OTHER REVENUES	$91	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,720,750**	**$2,840,256**	**$2,411,707**	**$2,411,707**	**($428,549)**	**-15%**
OTHER FIN. SOURCES/TRANSFERS IN	$190,577	$190,577	$194,389	$194,389	$3,812	2%
TOTAL REVENUE & OTHER SOURCES	**$2,911,327**	**$3,030,833**	**$2,606,096**	**$2,606,096**	**($424,737)**	**-14%**
EXPENSES:						
AIRPORT:						
ADMINISTRATION	$247,052	$231,571	$239,837	$240,264	$8,693	4%
AIRPORT SERVICES	$2,088,452	$2,218,153	$1,764,467	$1,760,809	($457,344)	-21%
AIRPORT MAINTENANCE	$134,360	$157,600	$157,600	$157,600	$0	0%
OTHER GENERAL ADMINISTRATION	$550,220	$550,949	$559,600	$552,900	$1,951	0%
DEBT SERVICE	$34,844	$33,421	$30,709	$30,709	($2,712)	-8%
TOTAL EXPENSES	**$3,054,928**	**$3,191,694**	**$2,752,213**	**$2,742,282**	**($449,412)**	**-14%**
OTHER FINANCING USES/TRANSFERS OUT	$0	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER FINANCING USES	**$3,054,928**	**$3,191,694**	**$2,752,213**	**$2,742,282**		
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**($143,601)**	**($160,861)**	**($146,117)**	**($136,186)**	**$24,675**	**-15%**
CAPITAL EXPENDITURES	$11,450	$0	$100,000	$100,000	$100,000	---

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,911,327	$3,030,833	$2,606,096	$2,606,096	($424,737)	-14%
Total Sources	**$2,911,327**	**$3,030,833**	**$2,606,096**	**$2,606,096**	**($424,737)**	**-14%**
Uses:						
EXPENSES & OTHER FINANCING USES	$3,054,928	$3,191,694	$2,752,213	$2,742,282	($449,412)	-14%
Less: Depreciation Expense	($310,986)	($302,900)	($302,900)	($302,900)	$0	0%
Add: Debt Service Principal Payments	$82,110	$83,538	$85,005	$83,538	$0	0%
Add: Capital Funding	$11,450	$0	$100,000	$100,000	$100,000	---
Total Uses	**$2,837,502**	**$2,972,332**	**$2,634,318**	**$2,622,920**	**($349,412)**	**-12%**
Gain/(Loss)	**$73,825**	**$58,501**	**($28,222)**	**($16,824)**	**($75,325)**	**-129%**
Changes in Working Capital						
Beginning Working Capital	$165,236	$239,061		$297,562		
Gain/(Loss) from above	$73,825	$58,501		($16,824)		
Ending Working Capital	$239,061	$297,562		$280,738		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Operating Reserve (3 months)	($260,000)	($268,000)		($280,000)		
Available Working Capital	**($20,939)**	**$29,562**		**$738**		

LANDFILL ENTERPRISE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$8,994	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$3,369,198	$3,185,000	$3,330,000	$3,330,000	$145,000	5%
OTHER REVENUES	$3,494	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,381,686**	**$3,185,000**	**$3,330,000**	**$3,330,000**	**$145,000**	**5%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,381,686**	**$3,185,000**	**$3,330,000**	**$3,330,000**	**$145,000**	**5%**
EXPENSES:						
SOLID WASTE:						
RECYCLING	$885,584	$925,461	$1,041,328	$1,028,434	$102,973	11%
LANDFILL	$1,298,157	$1,268,685	$1,343,583	$1,341,967	$73,282	6%
CLOSURE/POST-CLOSURE	$493,747	$120,000	$120,000	$120,000	$0	0%
OTHER GENERAL ADMINISTRATION	$1,524,700	$1,496,298	$1,521,000	$1,503,300	$7,002	0%
DEBT SERVICE	$25,308	$0	$0	$0	$0	---
TOTAL EXPENSES	**$4,227,496**	**$3,810,444**	**$4,025,911**	**$3,993,701**	**$183,257**	**5%**
OTHER FINANCING USES/TRANSFERS OUT	$141,000	$135,000	$135,000	$135,000	$0	0%
TOTAL EXPENSES & OTHER FINANCING USES	**$4,368,496**	**$3,945,444**	**$4,160,911**	**$4,128,701**	**$183,257**	**5%**
NET INCOME DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**($986,810)**	**($760,444)**	**($830,911)**	**($798,701)**	**($38,257)**	**5%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,381,686	$3,185,000	$3,330,000	$3,330,000	$145,000	5%
Uses:						
EXPENSES & OTHER FINANCING USES	$4,368,496	$3,945,444	$4,160,911	$4,128,701	$183,257	5%
Less: Depreciation Expense	($1,178,443)	($1,145,400)	($1,145,400)	($1,145,400)	$0	0%
Add: Debt Service Principal Payments	$975,000	$0	$0	$0	$0	---
Add: Capital Funding	$588,660	$340,000	$804,000	$600,000	$260,000	76%
Total Uses	**$4,753,713**	**$3,140,044**	**$3,819,511**	**$3,583,301**	**$443,257**	**14%**
Gain/(Loss)	**($1,372,027)**	**$44,956**	**($489,511)**	**($253,301)**	**($298,257)**	**-663%**
Changes in Working Capital						
Beginning Working Capital	$6,338,543	$4,966,516		$5,011,472		
Gain/(Loss) from above	($1,372,027)	$44,956		($253,301)		
Ending Working Capital	$4,966,516	$5,011,472		$4,758,171		
Less:						
Closure/Post Closure outstanding obligation	($4,966,303)	($4,966,303)		($4,966,303)		
Approved capital projects from prior years	($165,724)	($165,724)		($165,724)		
Operating Reserve (3 months)	($791,000)	($700,000)		($746,000)		
Available Working Capital	**($956,511)**	**($820,555)**		**($1,119,856)**		

PUBLIC TRANSIT ENTERPRISE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$1,898,813	$1,898,845	$2,037,000	$2,037,000	$138,155	7%
CHARGES FOR SERVICES	$2,072,493	$1,554,206	$1,532,503	$1,532,503	($21,703)	-1%
OTHER REVENUES	$19,614	$5,000	$10,000	$10,000	$5,000	100%
TOTAL REVENUES	**$3,990,920**	**$3,458,051**	**$3,579,503**	**$3,579,503**	**$121,452**	**4%**
OTHER FIN. SOURCES/TRANSFERS IN	$2,040,786	$1,898,845	$2,328,573	$2,328,573	$429,728	23%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$6,031,706**	**$5,356,896**	**$5,908,076**	**$5,908,076**	**$551,180**	**10%**
EXPENSES:						
TRANSIT:						
ADMINISTRATION	$440,822	$480,979	$552,816	$526,926	$45,947	10%
TRANSIT OPERATIONS	$3,062,887	$3,194,359	$3,478,840	$3,480,695	$286,336	9%
DEMAND RESPONSE	$315,672	$382,631	$398,685	$399,438	$16,807	4%
TRANSIT MAINTENANCE	$811,902	$944,338	$1,018,095	$1,019,859	$75,521	8%
OTHER GENERAL ADMINISTRATION	$2,285,576	$2,537,370	$2,596,100	$2,549,000	$11,630	0%
TOTAL EXPENSES	**$6,916,859**	**$7,539,677**	**$8,044,536**	**$7,975,918**	**$436,241**	**6%**
OTHER FINANCING USES/TRANSFERS OUT	$78,736	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER USES	**$6,995,595**	**$7,539,677**	**$8,044,536**	**$7,975,918**	**$447,871**	**6%**
NET INCOME OR (LOSS) (1) **DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS**	**($963,889)**	**($2,182,781)**	**($2,136,460)**	**($2,067,842)**	**$114,939**	**-5%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$6,031,706	$5,356,896	$5,908,076	$5,908,076	$551,180	10%
Less: Donated Assets	($183,409)	$0	$0	$0	$0	---
Total Sources	**$5,848,297**	**$5,356,896**	**$5,908,076**	**$5,908,076**	**$551,180**	**10%**
Uses:						
EXPENSES & OTHER FINANCING USES	$6,995,595	$7,539,677	$8,044,536	$7,975,918	$436,241	6%
Less: Depreciation Expense	($1,754,973)	($1,959,300)	($1,959,300)	($1,959,300)	$0	0%
Add: Capital Funding	$0	$200,000	$0	$0		
Total Uses	**$5,240,622**	**$5,780,377**	**$6,085,236**	**$6,016,618**	**$236,241**	**4%**
Gain/(Loss)	**$607,675**	**($423,481)**	**($177,160)**	**($108,542)**	**$314,939**	**-74%**
Changes in Working Capital						
Beginning Working Capital	$2,563,197	$3,170,872		$2,747,391		
Gain/(Loss) from above	$607,675	($423,481)		($108,542)		
Ending Working Capital	$3,170,872	$2,747,391		$2,638,849		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Operating Reserve (3 months)	($1,310,000)	($1,395,000)		($1,504,000)		
Available Working Capital	**$1,860,872**	**$1,352,391**		**$1,134,849**		

WATER & SEWER ENTERPRISE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$43,867,837	$45,616,061	$48,462,627	$48,462,627	$2,846,566	6%
OTHER REVENUES	$774,138	$241,966	$241,966	$241,966	$0	0%
TOTAL REVENUES	**$44,641,975**	**$45,858,027**	**$48,704,593**	**$48,704,593**	**$2,846,566**	**6%**
OTHER FIN. SOURCES/TRANSFERS IN	$2,545,441	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$47,187,416**	**$45,858,027**	**$48,704,593**	**$48,704,593**	**$2,846,566**	**6%**
EXPENSES:						
ADMINISTRATION	$778,421	$982,783	$1,069,958	$1,071,115	$88,332	9%
CONSTRUCTION & PROJECT MGT.	$5,721,397	$6,327,181	$6,478,364	$6,361,859	$34,678	1%
PLANT OPERATIONS	$9,653,000	$10,703,420	$10,944,921	$10,932,101	$228,681	2%
ENGINEERING MANAGEMENT	$375,818	$385,562	$399,180	$403,061	$17,499	5%
BUILDING INSP.-CROSS CONNECTION	$22,892	$23,676	$26,499	$26,572	$2,896	12%
OTHER GENERAL ADMINISTRATION	$12,839,211	$13,467,223	$13,679,000	$13,525,800	$58,577	0%
DEBT SERVICE	$12,155,196	$11,738,667	$11,526,966	$11,526,966	($211,701)	-2%
TOTAL EXPENSES	**$41,545,935**	**$43,628,512**	**$44,124,888**	**$43,847,474**	**$218,962**	**1%**
OTHER FINANCING USES/TRANSFERS OUT	$110,156	$0	$0	$0	$0	---
TOTAL EXPENSES & OTHER USES	**$41,656,091**	**$43,628,512**	**$44,124,888**	**$43,847,474**	**$218,962**	**1%**
NET INCOME DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$5,531,325**	**$2,229,515**	**$4,579,705**	**$4,857,119**	**$1,895,004**	**85%**
CAPITAL FOR CURRENT SERVICES	$0	$3,032,400	$3,765,000	$3,765,000	$732,600	24%
CAPITAL FOR ADDITIONS AND IMPROVEMENTS	$0	$3,801,600	$752,300	$752,300	($3,049,300)	-80%
OTHER CAPITAL EXPENSES	$0	$1,489,400	$1,525,100	$1,525,100	$35,700	2%

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$47,187,416	$45,858,027	$48,704,593	$48,704,593	$2,846,566	6%
Less: Donated Assets	($2,545,441)	$0	$0	$0	$0	---
Total Sources	**$44,641,975**	**$45,858,027**	**$48,704,593**	**$48,704,593**	**$2,846,566**	**6%**
Uses:						
EXPENSES & OTHER FINANCING USES	$41,656,091	$43,628,512	$44,124,888	$43,847,474	$218,962	1%
Less: Depreciation Expense	($10,933,282)	($11,248,600)	($11,248,600)	($11,248,600)	$0	0%
Add: Debt Service Principal Payments	$4,778,167	$4,280,000	$5,237,800	$5,237,800	$957,800	22%
Add: Capital Funding	$2,878,678	$8,323,400	$6,042,400	$6,042,400	($2,281,000)	-27%
Total Uses	**$38,379,654**	**$44,983,312**	**$44,156,488**	**$43,879,074**	**($1,104,238)**	**-2%**
Gain/(Loss)	**$6,262,321**	**$874,715**	**$4,548,105**	**$4,825,519**	**$3,950,804**	**452%**
Changes in Working Capital						
Beginning Working Capital	$47,826,880	$54,089,201		$54,963,916		
Gain/(Loss) from above	$6,262,321	$874,715		$4,825,519		
Ending Working Capital	$54,089,201	$54,963,916		$59,789,435		
Less:						
Approved capital projects from prior years	($37,855,502)	($37,855,502)		($37,855,502)		
Operating Reserve (3 months)	($4,642,000)	($5,160,000)		($5,268,000)		
Available Working Capital	**$11,591,699**	**$11,948,414**		**$16,665,933**		

SOLID WASTE COLLECTION ENTERPRISE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,428,136	$3,532,000	$3,442,900	$3,442,900	($89,100)	-3%
OTHER REVENUES	$20,808	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,448,944**	**$3,532,000**	**$3,442,900**	**$3,442,900**	**($89,100)**	**-3%**
OTHER FINANCING SOURCES	$141,000	$135,000	$135,000	$135,000	$0	0%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,589,944**	**$3,667,000**	**$3,577,900**	**$3,577,900**	**($89,100)**	**-2%**
EXPENSES:						
ADMINISTRATION	$341,282	$365,950	$347,213	$347,918	($18,032)	-5%
COLLECTION	$2,636,030	$2,707,830	$2,358,193	$2,286,241	($421,589)	-16%
OTHER GENERAL ADMINISTRATION	$507,539	$513,590	$549,200	$524,600	$11,010	2%
TOTAL EXPENSES	**$3,484,851**	**$3,587,370**	**$3,254,606**	**$3,158,759**	**($428,611)**	**-12%**
OTHER FINANCING USES/TRANSFERS OUT	$10,304	$0	$0	$0		
TOTAL EXPENSES & OTHER FINANCING USES	**$3,495,155**	**$3,587,370**	**$3,254,606**	**$3,158,759**		
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$94,789**	**$79,630**	**$323,294**	**$419,141**	**$339,511**	**426%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,589,944	$3,667,000	$3,577,900	$3,577,900	($89,100)	-2%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,484,851	$3,587,370	$3,254,606	$3,158,759	($428,611)	-12%
Less: Depreciation Expense	($121,304)	($113,600)	($113,600)	($113,600)	$0	0%
Add: Capital Funding	$0	$640,000	$290,000	$290,000	($350,000)	-55%
Total Uses	**$3,363,547**	**$4,113,770**	**$3,431,006**	**$3,335,159**	**($778,611)**	**-19%**
Gain/(Loss)	**$226,397**	**($446,770)**	**$146,894**	**$242,741**	**$689,511**	**-154%**
Changes in Working Capital						
Beginning Working Capital	$1,692,028	$1,918,425		$1,471,655		
Gain/(Loss) from above	$226,397	($446,770)		$242,741		
Ending Working Capital	$1,918,425	$1,471,655		$1,714,396		
Less:						
Approved capital projects from prior years	($1,005,861)	($1,005,861)		($1,005,861)		
Operating Reserve (3 months)	($841,000)	($868,000)		($761,000)		
Available Working Capital	**$71,564**	**($402,206)**		**($52,465)**		

STORMWATER UTILITY ENTERPRISE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,622,560	$3,540,000	$3,600,000	$3,600,000	$60,000	2%
OTHER REVENUES	($206)	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,622,354**	**$3,540,000**	**$3,600,000**	**$3,600,000**	**$60,000**	**2%**
OTHER FINANCING SOURCES	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,622,354**	**$3,540,000**	**$3,600,000**	**$3,600,000**	**$60,000**	**2%**
EXPENSES:						
STORMWATER MANAGEMENT	$2,564,213	$2,854,975	$2,942,143	$2,907,978	$53,003	2%
OTHER GENERAL ADMINISTRATION	$525,450	$554,965	$591,900	$559,500	$4,535	1%
DEBT SERVICE	$2,300	$1,500	$700	$700	($800)	-53%
TOTAL EXPENSES	**$3,091,963**	**$3,411,440**	**$3,534,743**	**$3,468,178**	**$56,738**	**2%**
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$530,391**	**$128,560**	**$65,257**	**$131,822**	**$3,262**	**3%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,622,354	$3,540,000	$3,600,000	$3,600,000	$60,000	2%
Total Sources	**$3,622,354**	**$3,540,000**	**$3,600,000**	**$3,600,000**	**$60,000**	**2%**
Uses:						
EXPENSES & OTHER FINANCING USES	$3,091,963	$3,411,440	$3,274,769	$3,468,178	$56,738	2%
Less: Depreciation Expense	($319,064)	($327,400)	($327,400)	($327,400)	$0	0%
Add: Debt Service Principal Payments	$27,159	$27,985	$28,837	$27,985	$0	0%
Add: Capital Funding	$48,022	$1,200,000	$1,200,000	$1,200,000	$0	0%
Total Uses	**$2,848,080**	**$4,312,025**	**$4,176,206**	**$4,368,763**	**$56,738**	**1%**
Gain/(Loss)	**$774,274**	**($772,025)**	**($576,206)**	**($768,763)**	**$3,262**	**0%**
Changes in Working Capital						
Beginning Working Capital	$4,526,125	$5,300,399		$4,528,374		
Gain/(Loss) from above	$774,274	($772,025)		($768,763)		
Ending Working Capital	$5,300,399	$4,528,374		$3,759,611		
Less:						
Approved capital projects from prior years	($754,356)	($754,356)		($754,356)		
Operating Reserve (3 months)	($773,000)	($853,000)		($867,000)		
Available Working Capital	**$3,773,043**	**$2,921,018**		**$2,138,255**		

INTERNAL SERVICE FUNDS

INTERNAL SUPPORT INTERNAL SERVICE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,526,104	$1,604,000	$1,713,362	$1,713,362	$109,362	7%
OTHER REVENUES	($660)	$36,382	$0	$0	($36,382)	-100%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$1,525,445**	**$1,640,382**	**$1,713,362**	**$1,713,362**	**$72,980**	**4%**
EXPENSES:						
CENTRAL SERVICES	$1,448,927	$1,574,999	$1,565,478	$1,564,660	($10,339)	-1%
OTHER GENERAL ADMINISTRATION	$36,944	$65,383	$68,900	$65,300	($83)	0%
TOTAL EXPENSES	**$1,485,871**	**$1,640,382**	**$1,634,378**	**$1,629,960**	**($10,422)**	**-1%**
CURRENT YEAR CAPITAL EXPEND.	$105,866	$40,000	$60,000	$45,000	$5,000	13%
NET INCOME OR (LOSS)	**($66,292)**	**($40,000)**	**$18,984**	**$38,402**	**$78,402**	**-196%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,525,445	$1,640,382	$1,713,362	$1,713,362	$72,980	4%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,485,871	$1,640,382	$1,634,378	$1,629,960	($10,422)	-1%
Less: Depreciation Expense	($25,030)	($50,100)	($50,100)	($50,100)	$0	0%
Add: Capital Funding	$105,866	$40,000	$60,000	$45,000	$5,000	13%
Total Uses	**$1,566,707**	**$1,630,282**	**$1,644,278**	**$1,624,860**	**($5,422)**	**0%**
Gain/(Loss)	**($41,262)**	**$10,100**	**$69,084**	**$88,502**	**$78,402**	**776%**
Changes in Working Capital						
Beginning Working Capital	$485,672	$444,410		$454,510		
Gain/(Loss) from above	($41,262)	$10,100		$88,502		
Ending Working Capital	$444,410	$454,510		$543,012		
Less:						
Approved capital projects from prior years	($424,951)	($424,951)		($424,951)		
Operating Reserve (1 month)	($122,000)	($133,000)		($132,000)		
Available Working Capital	**($102,541)**	**($103,441)**		**($13,939)**		

FLEET MANAGEMENT INTERNAL SERVICE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,076,489	$2,985,000	$3,157,127	$2,557,127	($427,873)	-14%
OTHER REVENUES	$278	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,076,767**	**$2,985,000**	**$3,157,127**	**$2,557,127**	**($427,873)**	**-14%**
EXPENSES:						
PUBLIC WORKS: FLEET MANAGEMENT	$3,080,592	$2,962,465	$3,059,285	$2,460,917	($501,548)	-17%
OTHER GENERAL ADMINISTRATION	$60,520	$61,273	$69,400	$59,700	($1,573)	-3%
TOTAL EXPENSES	**$3,141,112**	**$3,023,738**	**$3,128,685**	**$2,520,617**	**($503,121)**	**-17%**
NET INCOME OR (LOSS)	**($64,345)**	**($38,738)**	**$28,442**	**$36,510**	**$75,248**	**-194%**

FY16 FUND SUMMARY FLOW OF FUNDS	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,076,767	$2,985,000	$3,157,127	$2,557,127	($427,873)	-14%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,141,112	$3,023,738	$3,128,685	$2,520,617	($503,121)	-17%
Less: Depreciation Expense	($14,394)	($13,000)	($13,000)	($13,000)	$0	0%
Add: Capital Funding	$9,645	$30,000	$0	$0	($30,000)	-100%
Total Uses	**$3,136,363**	**$3,040,738**	**$3,115,685**	**$2,507,617**	**($533,121)**	**-18%**
Gain/(Loss)	**($59,596)**	**($55,738)**	**$41,442**	**$49,510**	**$105,248**	**-189%**
Changes in Working Capital						
Beginning Working Capital	$402,403	$342,807		$287,069		
Gain/(Loss) from above	($59,596)	($55,738)		$49,510		
Ending Working Capital	$342,807	$287,069		$336,579		
Less:						
Approved capital projects from prior years	($14,699)	($14,699)		($14,699)		
Operating Reserve (1 month)	($261,000)	($251,000)		($209,000)		
Available Working Capital	**$67,108**	**$21,370**		**$112,880**		

FLEET REPLACEMENT INTERNAL SERVICE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,272,190	$1,204,000	$1,200,100	$1,200,100	($3,900)	0%
OTHER REVENUES	$33,250	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,305,440**	**$1,204,000**	**$1,200,100**	**$1,200,100**	**($3,900)**	**0%**
OTHER FINANCING SOURCES	$37,193	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,342,633**	**$1,204,000**	**$1,200,100**	**$1,200,100**	**($3,900)**	**0%**
EXPENSES:						
OTHER GENERAL ADMINISTRATION	$158,760	$90,000	$90,000	$90,000	$0	0%
INTEREST EXPENSES	$6,939	$0	$0	$0	$0	---
TOTAL EXPENSES	**$165,699**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0%**
CAPITAL: Purchase of Repl. Vehicles	$1,306,071	$1,114,000	$1,110,100	$1,110,100	($3,900)	0%
TOTAL EXPENDITURES & CAPITAL	**$1,471,770**	**$1,204,000**	**$1,200,100**	**$1,200,100**	**($3,900)**	**0%**
NET INCOME OR (LOSS)	**($129,137)**	**$0**	**$0**	**$0**	**$0**	**---**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,924,903	$1,204,000	$1,200,100	$1,200,100	($3,900)	0%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,699,147	$90,000	$90,000	$90,000	$0	0%
Less: Depreciation Expense	($1,306,072)	$0	$0	$0	$0	---
Add: Debt Service Principal Payments	$6,939	$0	$0	$0	$0	---
Add: Capital Funding	$2,033,359	$1,114,000	$1,110,100	$1,110,100	($3,900)	0%
Total Uses	**$2,433,373**	**$1,204,000**	**$1,200,100**	**$1,200,100**	**($3,900)**	**0%**
Gain/(Loss)	**($508,470)**	**$0**	**$0**	**$0**	**$0**	**---**
Changes in Working Capital						
Beginning Working Capital	$12,510,732	$12,002,262		$12,002,262		
Gain/(Loss) from above	($508,470)	$0		$0		
Ending Working Capital	$12,002,262	$12,002,262		$12,002,262		
Less:						
Reserve (One Year Replacement Average)	($1,100,000)	($1,100,000)		($1,100,000)		
Available Working Capital	**$10,902,262**	**$10,902,262**		**$10,902,262**		

INSURANCE & CLAIMS INTERNAL SERVICE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$2,169,350	$2,447,900	$3,297,900	$3,297,900	$850,000	35%
OTHER REVENUES	$275,447	$50,000	$50,000	$50,000	$0	0%
TOTAL REVENUES	**$2,444,797**	**$2,497,900**	**$3,347,900**	**$3,347,900**	**$850,000**	**34%**
EXPENSES:						
HUMAN RESOURCES	$315,764	$385,277	$390,257	$390,774	$5,497	1%
OTHER GENERAL ADMINISTRATION	$3,062,486	$2,312,989	$3,003,150	$2,999,750	$686,761	30%
TOTAL EXPENSES	**$3,378,250**	**$2,698,266**	**$3,393,407**	**$3,390,524**	**$692,258**	**26%**
NET INCOME (LOSS)	**($933,453)**	**($200,366)**	**($45,507)**	**($42,624)**	**$157,742**	**-79%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,444,797	$2,497,900	$3,347,900	$3,347,900	$850,000	34%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,378,250	$2,698,266	$3,393,407	$3,390,524	$692,258	26%
Total Uses	**$3,378,250**	**$2,698,266**	**$3,393,407**	**$3,390,524**	**$692,258**	**26%**
Gain/(Loss)	**($933,453)**	**($200,366)**	**($45,507)**	**($42,624)**	**$157,742**	**-79%**
Changes in Working Capital						
Beginning Working Capital	$1,395,787	$462,334		$261,968		
Gain/(Loss) from above	($933,453)	($200,366)		($42,624)		
Ending Working Capital	$462,334	$261,968		$219,344		
Less:						
Operating Reserve (1 month)	($282,000)	($225,000)		($283,000)		
Avaliable Working Capital	**$180,334**	**$36,968**		**($63,656)**		

HEALTH INSURANCE INTERNAL SERVICE FUND FY16 FUND SUMMARY	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$11,801,690	$10,285,000	$12,735,000	$11,235,000	$950,000	9%
OTHER REVENUES	$42,420	$100,000	$0	$0	($100,000)	-100%
TOTAL REVENUES	**$11,844,110**	**$10,385,000**	**$12,735,000**	**$11,235,000**	**$850,000**	**8%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$11,844,110**	**$10,385,000**	**$12,735,000**	**$11,235,000**	**$850,000**	**8%**
EXPENSES:						
HUMAN RESOURCES	$339,612	$602,616	$541,336	$541,869	($60,747)	-10%
OTHER GENERAL ADMINISTRATION	$11,433,001	$11,787,035	$12,188,484	$12,185,184	$398,149	3%
TOTAL EXPENSES	**$11,772,613**	**$12,389,651**	**$12,729,820**	**$12,727,053**	**$337,402**	**3%**
NET INCOME	**$71,497**	**($2,004,651)**	**$5,180**	**($1,492,053)**	**$512,598**	**-26%**

FY16 FUND SUMMARY FLOW OF FUNDS VIEW	FY14 ACTUAL	FY15 ORIGINAL BUDGET	FY16 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY15	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$11,844,110	$10,385,000	$12,735,000	$11,235,000	$850,000	8%
Uses:						
EXPENSES & OTHER FINANCING USES	$11,772,613	$12,389,651	$12,729,820	$12,727,053	$337,402	3%
Total Uses	**$11,772,613**	**$12,389,651**	**$12,729,820**	**$12,727,053**	**$337,402**	**3%**
Gain/(Loss)	**$71,497**	**($2,004,651)**	**$5,180**	**($1,492,053)**	**$512,598**	**-26%**
Changes in Working Capital						
Beginning Working Capital	$6,448,666	$6,520,163		$4,515,512		
Gain/(Loss) from above	$71,497	($2,004,651)		($1,492,053)		
Ending Working Capital	$6,520,163	$4,515,512		$3,023,459		
Less:						
Operating Reserve (1 month)	($981,000)	($1,032,000)		($1,061,000)		
Available Working Capital	**$5,539,163**	**$3,483,512**		**$1,962,459**		

FY16 Interfund Transfers and Charges

Listed below are the budgeted transfers and charges for services between Athens-Clarke County Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers		FY16 Approved
General Fund transfer to:		
	Emergency Telephone Fund	$766,820
	Grants Special Revenue Fund	$112,700
	Special Programs Fund	$87,290
	Public Facilities Authority Fund	$510,738
	Airport Enterprise Fund	$194,389
	Transit Enterprise Fund	$2,328,573
	General Capital Projects Fund	$4,932,300
	Economic Development Capital Projects Fund	$25,000
Hotel Motel Special Revenue Fund transfer to:		
General Fund		$31,000
General Capital Projects Fund		$145,000
Landfill transfer for administration to:		
Solid Waste Fund		$135,000
Development Authority transfer for administration to:		
Economic Development Fund		$19,500
Sheriff Inmate Special Revenue Fund transfer to:		
General Fund		$35,000
	Subtotal	$9,323,310
Charges for Services		
General Fund Administrative Overhead Charge to:		
	Airport Enterprise Fund	$162,000
	Landfill Enterprise Fund	$151,000
	Transit Enterprise Fund	$356,000
	Water & Sewer Enterprise Fund	$1,189,000
	Solid Waste Enterprise Fund	$272,000
	Stormwater Utility Enterprise Fund	$89,000
Internal Service Fund Operations:		
	Internal Support	$1,713,362
	Fleet Management	$2,557,127
	Fleet Replacement Program	$1,200,100
	Self-Funded Insurance Program	$3,297,900
	Health Insurance Program	$6,100,000
	Subtotal	$17,087,489
	Total Interfund Transfers	$26,410,799

FY16 BUDGET
INDEPENDENT AGENCIES

AGENCY NAME GENERAL FUND	FY14 Budget	FY15 Budget	FY16 Agency Request	FY16 Budget	$ Inc/Dec Over FY15	% Inc/Dec Over FY15
HEALTH DEPARTMENT	$ 871,354	$ 871,354	$ 871,354	$ 871,354	$ -	0.0%
ADVANTAGE BEHAVIORAL (MENTAL HEALTH)	163,027	163,027	163,027	163,027	-	0.0%
DEPT OF FAMILY & CHILDREN SERVICES	167,600	167,600	167,600	167,600	-	0.0%
ATHENS REGIONAL LIBRARY	1,719,419	1,759,419	1,874,416	1,789,419	30,000	1.7%
COUNCIL ON AGING - OPERATING	267,298	267,298	267,298	267,298	-	0.0%
CAPITAL (VAN)	19,000	20,000	20,000	20,000	-	0.0%
ATHENS NEIGHBORHOOD HEALTH CENTER	100,000	100,000	100,000	100,000	-	0.0%
TOTAL QUASI-GOVERNMENTAL	**$ 3,307,698**	**$ 3,348,698**	**$ 3,463,695**	**$ 3,378,698**	**$ 30,000**	**0.9%**
OCONEE RIVERS GREENWAY COMMISSION	-	4,000	5,500	5,500	1,500	37.5%
COMMUNITY CONNECTION	24,402	24,402	30,000	24,402	-	0.0%
ATHENS CULTURAL AFFAIRS COMMISSION	12,000	15,000	18,000	21,000	6,000	40.0%
ATHENS TUTORIAL	-	3,500	3,500	3,500	-	0.0%
PROJECT SAFE	-	12,000	5,000	5,000	(7,000)	-58.3%
TOTAL COMMUNITY SERVICE AGENCIES	**$ 36,402**	**$ 58,902**	**$ 62,000**	**$ 59,402**	**$ 500**	**0.8%**
TOTAL GENERAL FUND	**$ 3,344,100**	**$ 3,407,600**	**$ 3,525,695**	**$ 3,438,100**	**$ 30,500**	**0.9%**
HOTEL-MOTEL TAX SPECIAL REVENUE FUND						
CLASSIC CENTER	1,085,800	1,221,525	1,357,250	1,357,250	135,725	11.1%
CONVENTION & VISITORS BUREAU	628,400	706,950	785,500	785,500	78,550	11.1%
TOTAL HOTEL-MOTEL FUND	**$ 1,714,200**	**$ 1,928,475**	**$ 2,142,750**	**$ 2,142,750**	**$ 214,275**	**11.1%**
SPECIAL PROGRAMS - SPECIAL REVENUE FUND						
PROJECT SAFE	26,000	26,000	26,000	26,000	-	0.0%
TOTAL SPECIAL REVENUE FUND	**$ 26,000**	**$ 26,000**	**$ 26,000**	**$ 26,000**	**$ -**	**0.0%**
TOTAL INDEPENDENT AGENCIES	**$ 5,084,300**	**$ 5,362,075**	**$ 5,694,445**	**$ 5,606,850**	**$ 244,775**	**4.6%**

Overview

These agencies are shown in the ACCUG Budget within a separate section to emphasize their legal, separate autonomy from Athens-Clarke County Government. The total FY16 request from Independent Agencies is $5,694,445, a 6.2% increase over FY15. The FY16 Budget includes funding of $5,606,850, a 4.6% increase over FY15. Similar to ACCUG departments, the Independent Agencies were also requested to recommend reductions of 2% from their FY16 funding level and describe the impact that this reduction would have on their services in FY16.

In previous years, the Mayor and Commission have attempted to maintain the total funding level for the Independent Agencies at the same annual rate of growth or decline as the General Fund revenue; but no more than 3.5% of total estimated General Fund revenues. Based on the 3.5% bench mark, total funding for Independent Agencies in FY16 should not exceed $3.9 million. Using the growth of General Fund revenue as a measurement basis, the funding level for FY16 should not exceed $3,545,000.

Two Independent Agencies, the Classic Center, and the Convention & Visitors Bureau (CVB), as well as the Economic Development Department, receive funding from the Hotel/Motel tax which is included in a separate special revenue fund. The FY16 Budget for the Hotel/Motel Tax Fund is based on the current 7 percent tax rate projected to generate revenue of $2,500,000, an 11% increase over $2,250,000 originally anticipated for FY15. The FY16 Budget includes the funding amounts requested by the Classic Center and the Convention & Visitors Bureau totaling $2,142,750 within the Hotel/Motel Fund Budget.

Project Safe is requesting $26,000 in FY16, the same as FY15, from the Special Programs Special Revenue Fund. The Special Programs funding is provided by a 5% fee added to fines that by state law are designated for Crime Victim Assistance Programs. These fees added to fines authorized by the Crime Victims Assistance program are also used to fund positions in the District Attorney and Solicitor General Offices.

Additional information about each agency's request for FY16 is provided below.

QUASI-GOVERNMENTAL AGENCIES

Clarke County Public Health Department – The Health Department is a state agency that provides services that promote and protect the health of our citizens and enhance quality of life for all residents regardless of income. Their FY16 request is $871,354, the same level as the last four years.

The FY16 Budget includes the requested amount of $871,354 for the Health Department.

Advantage Behavioral Health Systems – Advantage Behavioral Health provides treatment for those experiencing mental illness, developmental disabilities, or addictive diseases using personal, community and organizational resources. The agency’s request for FY16 is $163,027, the same level as FY15.

The FY16 Budget includes the requested amount of $163,027 for Advantage Behavioral Health.

Department of Family & Children Services (DFCS) – DFCS delivers local, state, and federal assistance to vulnerable families helping them to become safer and financially self-sufficient. The agency requested $167,600 for FY16, the same level as FY15. In FY16, Athens-Clarke County funds will be used to support the Child Protective Services/Foster Care Program ($28,500); general assistance ($35,000); $78,877 for support staff positions not funded by the State; and other administrative expenses ($25,223).

The Budget for FY16 includes the request of $167,600 for the Department of Family and Children Services.

Athens-Clarke County Regional Library – The Library provides gateways to resources which address the issues and needs of the community as well as preserve the history and culture of Athens-Clarke County. The County library system includes the main facility on Baxter Street and a number of branches located in all areas of the County. The agency requested $1,874,416 in FY16, an increase of $114,997 or 6.5% over the FY15 level. The FY16 request includes $35,200 for a 3% increase in pay for all locally funded staff; an additional $26,000 ($1,200 per employee) for the employer's required contribution to the state's health insurance program; $5,800 increases in utilities; and the elimination of the use of reserve funds to balance the budget ($48,000).

The FY16 Budget is $1,789,419 for the Library, an increase of $30,000 over the FY15 Budget.

Athens Community Council on Aging – The Athens Community Council on Aging to promotes a lifetime of wellness through advocacy and education by providing a continuum of services to meet the needs of older adults, persons with disabilities and their caregivers. This agency's FY16 Budget request totals $287,298, the same as FY15. The Council on Aging's FY16 request includes $20,000 to fund half of the cost of a vehicle used to transport clients and as a back-up vehicle for the Meals on Wheels Program. The budget request from the Council on Aging for FY16 also includes $267,298 for operations, the same amount funded for the last three years.

The Budget for FY16 includes the request of $267,298 for operations and the request of $20,000 to fund half of the cost of a vehicle used to transport clients and as a back-up vehicle for the Meals on Wheels Program.

Athens Neighborhood Health Center – The Center offers high quality, affordable, and accessible primary health care to the medically underserved citizens of Athens-Clarke County. This agency requested $100,000 for FY16, the same level as FY15. In June of 2012, Athens Neighborhood Health Center obtained Federally Qualified Health Center (FQHC) status making the Center eligible to receive added program income and expanded services.

The FY16 Budget includes the requested amount of $100,000 for the Neighborhood Health Center.

COMMUNITY SERVICE AGENCIES

Oconee Rivers Greenway Commission – The Oconee Rivers Greenway Commission was created by the Mayor and Commission on January 7, 1992. The Greenway Commission advises the Mayor and Commission on the protection of and planning for the Oconee Rivers greenway network system in Athens-Clarke County and other related activities. The Greenway Commission requested $5,500 for FY16, an increase of $1,500 over the FY15 funding level for ongoing programs and support activities of the Greenway Commission.

The Budget for FY16 includes $5,500 for Oconee Rivers Greenway Commission, an increase of $1,500 from FY15.

Community Connection – The Community Connection of Northeast Georgia seeks to strengthen individuals and organizations in northeast Georgia to ensure no need goes unmet through information and referral services, non-profit development and volunteer coordination. For FY16, Community Connection requested $30,000, an increase of $5,598 over the FY15 level. The additional funds would support Community Connections offer to provide an emergency preparedness hotline and hotline support in the event of a community-wide emergency; and provide funding toward an additional full-time staff person to manage information and data gathering related to health and human services in the region.

The Budget for FY16 includes $24,402 for Community Connection, the same level as FY15.

Athens Cultural Affairs Commission – The Athens Cultural Affairs Commission (ACAC) was created by the Mayor and Commission on March 1, 2011. The ACAC is responsible for advising the Mayor and Commission with respect to all aspects of planning, programming, procurement, installation, operation, inventory and maintenance of public art projects and artworks, including art donations, commissions, and temporary projects. The ACAC requested $18,000, an increase of $3,000 over FY15. The increase requested for FY16 will provide funding for staff assistance.

The Budget for FY16 includes $21,000 for Athens Cultural Affairs Commission, an increase of $6,000 from FY15 to provide funding for staff assistance, rental of office space and for the development and upkeep of a public art map app.

Athens Tutorial Program- The Athens Tutorial Program provides an afterschool setting for one-on-one assistance with homework, preparation for tests, career exploration, cultural enrichment, and life skills development. Athens Tutorial has been providing academic enrichment services for school age children in the East Athens community since 1981. The Program provides services each weekday from tutorial centers at the East Athens Center on McKinley Street and the First Presbyterian Church. For FY16, Athens Tutorial has requested $3,500, the same level as FY15.

The Budget for FY16 includes the requested amount of $3,500 for the Athens Tutorial Program.

HOTEL/MOTEL FUND AGENCIES

During FY16, the seven percent Hotel/Motel Tax is projected to generate about $2,500,000, an increase of 11% over the estimate for FY15. Based on receipts to date, Hotel/Motel Tax revenue during FY15 is projected to be $2,400,000.

Classic Center Authority and Convention & Visitors Bureau (CVB) – The Classic Center Authority seeks to enhance the quality of life in Athens-Clarke County by serving as the cultural, civic, and social center for the community. The CVB promotes visitors and tourism to our county to improve the local economy and benefits to citizens. The FY16 Budget includes a request for six of the seven percent Hotel/Motel Tax collections to support the operations of the Classic Center and CVB consistent with previous year's funding levels. This Budget includes requests of $1,357,250 for the Classic Center and $785,500 for the Convention & Visitors Bureau.

The FY16 Budget includes $1,357,250 for the Classic Center, an increase of $135,725 from FY15; and $785,500 for the Convention and Visitors Bureau, an increase of $78,550 from FY15.

SPECIAL PROGRAMS-SPECIAL REVENUE FUND

Project Safe – The mission of Project Safe is to end domestic violence through crisis intervention, ongoing supportive services, prevention and education, and systems change advocacy. The FY16 Budget request for Project Safe is $26,000 from the Special Programs Special Revenue Fund (the 5% Crime Victims Assistance revenue), the same level as FY15. This funding supports 40% of the agency's volunteer program to recruit, train, and place those willing to serve throughout Project Safe.

In addition, Project Safe requested $5,000 in one time funding from the General Fund in FY16 to help support the expansion of their emergency shelter – a $360,000 project planned for FY16. Project Safe received $12,000 in FY15 for one time funding for the Breaking Silence initiative, which is focused on reducing teen dating violence.

The Budget for FY16 includes $26,000 from the Special Revenue Fund and $5,000 from the General Fund for Project Safe as requested.

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2012 estimate unless noted)
- Population: 120,310 includes students
- Median Household Income: $33,846
- Median Age: 25.7
- White: 56.9% | Black or African-American: 27% | Asian: 4.4% | Other: 1% [Hispanic or Latino: 10.7%
- High school graduates (ages 25+): 84.9%
- Bachelor's degree or higher (ages 25+): 40.8%
- Persons below poverty: 34.9%
- Unemployment rate: 7.5% (UGA Libraries – Athens Clarke County Guide 2012)
- Total registered voters as of 11/01/2012: 60,306

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1; Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Megabus – 1; Groome Transportation

Public Accommodations
- Lodging – 24; Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

ACC Unified Government
- *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
- *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

Athens-Clarke County by the Numbers

ACC Unified Government (continued)

- ACC government positions (FY15 – Mayor Recommended): 1,606
- ACC employees per 1000 residents: 13 (FY15)
- Web site: www.athensclarkecounty.com
- Television: ACTV Cable Channel 7

Education

- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 5
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension, Brenau University

Principal Employers

	No. of Employees
University of Georgia	9,874
Athens Regional Medical Center	3,273
Clarke County School District	2,691
Pilgrim's Pride	1,654
Athens-Clarke County Unified Government	1,606
St. Mary's Hospital	1,400

Other Figures

- Sales tax (2010): 7%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects

Miscellaneous

- Sister cities: Cortona, Italy (1978), Iasi, Romania (2001)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

PRINCIPAL OFFICIALS

MAYOR, COMMISSION & CLERK OF COMMISSION

Mayor	Nancy Denson	(o)	613-3010
Commissioner - District 1	Sharyn Dickerson	(h)	613-2416
Commissioner - District 2	Harry Sims	(h)	546-1683
Commissioner - District 3	Melissa Link	(h)	372-3382
Commissioner - District 4	Allison Wright	(h)	549-3518
Commissioner - District 5	Jared Bailey	(h)	338-9019
Commissioner - District 6	Jerry NeSmith	(h)	248-3547
Commissioner - District 7	Diane Bell	(h)	548-0314
Commissioner - District 8	Andy Herod	(h)	543-0281
Commissioner - District 9	Kelly Girtz	(h)	369-9457
Commissioner - District 10	Mike Hamby	(h)	338-3970
Clerk of Commission	Jean Spratlin	(o)	613-3031

ELECTED OFFICIALS

Clerk of Courts	Beverly Logan	613-3190
Coroner	Sonny Wilson	613-3999
District Attorney	Ken Mauldin	613-3240
Juvenile Court Judge	Robin Shearer	613-3300
Magistrate Court Judge	Patricia Barron	613-3313
Probate Court Judge	Susan Tate	613-3320
Sheriff	Ira Edwards	613-3250
Solicitor General	C.R. Chisholm	613-3215
State Court Chief Judge	Ethelyn Simpson	613-3200
State Court Judge	Charles E. Auslander, III	613-3200
Superior Court Chief Judge	David R. Sweat	613-3185
Superior Court Judge	H. Patrick Haggard	613-3780
Superior Court Judge	Lawton Stephens	613-3175
Tax Commissioner	Mitch Schrader	613-3120

APPOINTED OFFICIALS

Manager	Alan Reddish	613-3020
Assistant Manager	Blaine Williams	613-3020
Assistant Manager	Robert Hiss	613-3020
Attorney	Bill Berryman	613-3035
Internal Auditor	Stephanie Maddox	613-3012
Airport Director	Tim Beggerly	613-3420
Building Inspections/Code Compliance Director	Doug Hansford	613-3520
Central Services Director	David Fluck	613-3530
Chief of Fire & Emergency Services	Jeff Scarbrough	613-3360
Chief of Police	Scott Freeman	613-3330
Chief Tax Appraiser	Kirk Dunagan	613-3140
Computer Information Services Director	Steve Davis	613-3075
Corrections Warden	Ray Covington	613-3400
County Extension Coordinator	Amanda Tedrow	613-3640
Economic Development Director	Ryan Moore	613-3233
Finance Director	David Boyd	613-3040
Housing & Community Development Director	Rob Trevena	613-3155
Human Resources Director	Lisa Ward	613-3090
Leisure Services Director	Pam Reidy	613-3800
Municipal Court Judge	Leslie Spornberger Jones	613-3695
Planning & Zoning Director	Brad Griffin	613-3515
Public Information Officer	Jeff Montgomery	613-3795
Public Transit Director	Butch McDuffie	613-3432
Public Utilities Director	Gary Duck	613-3470
Solid Waste Director	Suki Janssen	613-3501
Supervisor of Elections & Voter Registration	Gail Schrader	613-3150
Transportation & Public Works Director	David Clark	613-3440

Athens-Clarke County
Authorized Positions FY 2011 to FY 2016
Full-time Regular, Full-Time Grant, Full-Time Appointed, and Full-Time Elected Positions
(Commission Approved)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY15 to FY16
Legislative Group							
Attorney	6	6	6	6	6	6	0
Auditor	3	3	3	3	3	3	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Public Information	2	2	2	0	0	0	0
Total Legislative Group	14	14	14	12	12	12	0
Elected & Constitutional Group							
Courts							
Superior Court	26	26	26	26	30	32	2
State Court	10	10	10	10	8	7	-1
Magistrate Court	10	10	11	11	11	11	0
Municipal Court	10	10	10	10	10	10	0
Probate Court	4	4	4	5	6	6	0
Juvenile Court	4	4	4	4	4	4	0
Courts Subtotal	64	64	65	66	69	70	1
Elected Officials							
District Attorney	13	13	13	13	20	20	0
Solicitor General	15	15	15	15	16	16	0
Clerk of Superior Court	18	18	18	18	19	19	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	176	176	176	183	191	194	3
Elected Officials Subtotal	241	241	241	248	265	268	3
Total Elected & Constitutional Group	305	305	306	314	334	338	4
Manager Group							
Airport	7	7	7	7	7	7	0
Building Inspections & Permits	24	24	23	23	23	23	0
Central Services	80	79	78	85	88	91	3
Computer Information Services	18	18	19	19	19	19	0
Corrections	29	43	43	43	43	43	0
Economic Development	0	0	3	3	4	4	0
Finance	28	27	27	27	27	27	0
Fire & Emergency Services	190	187	187	187	186	186	0
General Support							
Organizational Development	3	3	3	0	0	0	0
Housing & Community Development	10	9	8	8	8	8	0
Human Resources	20	20	20	20	21	21	0
Leisure Services	78	77	78	73	73	73	0
Manager	5	5	5	5	5	5	0
Emergency Management	0	0	0	1	1	1	0
Organizational Development	0	0	0	3	3	3	0
Public Information	0	0	0	2	2	2	0
SPLOST	3	3	3	3	3	3	0
Planning	21	21	20	20	20	21	1
Police	303	302	301	302	307	307	0
Public Utilities	195	195	195	195	195	195	0
Solid Waste	65	63	64	66	68	60	-8
Transit	60	60	60	60	60	61	1
Transportation & Public Works	97	94	94	92	92	92	0
Subtotal	1236	1237	1238	1244	1255	1252	-3
Board of Elections	3	3	3	3	3	3	0
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	14	13	13	13	13	13	0
Subtotal	18	17	17	17	17	17	0
Total Manager Group	1254	1254	1255	1261	1272	1269	-3
Grand Total	1573	1573	1575	1587	1618	1619	1

During FY15, the M&C approved 1 new position in Economic Development and 7 new positions in the District Attorney's Office. For FY16, the M&C approved the transfer of 2 positions from the Sheriff's Office to Central Services and transfer of 1 position from State Court to Superior Court.

SUMMARY OF FY16 FULL-TIME AUTHORIZED POSITION CHANGES
(COMMISSION APPROVED)

ADDITIONAL POSITIONS

GENERAL FUND

Department	Number	Full-time Position	Type
Central Services - Facilities Management	1	Operations Coordinator (9 months)	SPLOST
Subtotal Central Services	1		
Planning - Administration	1	Planner II	New Initiative
Subtotal Planning	1		
Sheriff - Jail	4	Deputy Sheriff (9 months)	SPLOST
	1	Sergeant (9 months)	SPLOST
Subtotal Sheriff	5		
Superior Court - Administration	1	Senior Case Management Specialist	New Initiative
Subtotal Superior Court	1		
Total General Fund	8		

OTHER FUNDS

Department	Number	Full-time Position	Type
Transit - Maintenance Line Service	1	Diesel Technician	New Initiative
Subtotal Transit	1		
Total Additional Positions All Funds	**9**		

ELIMINATED POSITIONS

OTHER FUNDS

Department	Number	Full-time Position	Type
Solid Waste	-8	Refuse Collector	Current Services
Subtotal Solid Waste	-8		
Total Eliminated Positions All Funds	**-8**		

TOTAL NET CHANGE FOR ADDITIONAL FULL-TIME POSITIONS **1**

Note: The numbers above do not include the transfer of 2 positions from the Sheriff's Office to Central Services and transfer of 1 position from State Court to Superior Court. See Section C for more information.

ATHENS-CLARKE COUNTY, GEORGIA
CURRENT 2015 TAX DIGEST AND FIVE YEAR
HISTORY OF LEVY FOR MAINTENANCE & OPERATIONS(M&O)
2015 BASED ON THE MAYOR RECOMMENDED FY16 BUDGET

TAX YEAR FISCAL PERIOD	2010 (FY11)	2011 (FY12)	2012 (FY13)	2013 (FY14)	2014 (FY15)	Estimated 2015 (FY16)
M&O DIGEST (in $1,000's)						
Real & Personal Property	$3,618,757	$3,452,759	$3,373,130	$3,369,869	$3,482,607	$3,603,218
Motor Vehicles	$166,471	$171,750	$171,750	$176,597	$146,025	$106,434
Mobile Homes	$6,923	$6,375	$6,375	$6,096	$5,637	$5,277
Public Utilities	$72,418	$77,296	$77,606	$83,638	$89,750	$89,708
Timber-100%	$144	$247	$247	$0	$132	$94
Heavy Equipment	$3	$7	$7	$0	$15	$40
Total Gross M&O Digest	$3,864,716	$3,708,434	$3,629,115	$3,636,200	$3,724,167	$3,804,771
Less Exemptions	($307,986)	($304,910)	($295,513)	($305,284)	($323,581)	($338,689)
Net M&O Digest	$3,556,730	$3,403,524	$3,333,602	$3,330,916	$3,400,586	$3,466,082
Dollar Increase	($92,898)	($153,206)	($69,922)	($2,685)	$69,669	$65,496
Percentage Increase	-2.5%	-4.3%	-2.1%	-0.1%	2.1%	1.9%
TAX RATES (For $1,000 of Assessed Value)						
Gross M&O Rate	18.900	19.510	19.560	20.079	19.935	20.125
Less Sales Tax Reduction	(5.200)	(5.810)	(5.860)	(6.129)	(5.985)	(6.175)
Net M&O Rate	13.700	13.700	13.700	13.950	13.950	13.950
Millage Rate Increase	0.500	0.000	0.000	0.250	0.000	0.000
Percentage Increase	3.8%	0.0%	0.0%	1.8%	0.0%	0.0%
TAX REVENUES (in $1,000's)						
General M&O Taxes	$48,727	$46,628	$45,670	$46,466	$47,438	$48,352
Dollar Increase	$552	($2,099)	($958)	$796	$972	$914
Percentage Increase	1.1%	-4.3%	-2.1%	1.7%	2.1%	1.9%

NOTES:

- 2015 amounts based on a Tax Digest Consolidation Report from the Tax Commissioner dated May 4, 2015.

Athens-Clarke County, Georgia
PROPERTY TAX RATES
(Per $1,000 of Assessed Value)
LAST TEN YEARS (2006-2015)

Calendar Year	State of Georgia	County School District			Athens-Clarke County						Totals	
		General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (1)	General Net Rate	Debt Service	Hospital	Total Tax Rate	Tax Rates (Inc.)	Total Rates (Uninc.)
2006	0.25	20.00	---	20.00	18.64	-5.84	12.80	---	---	12.80	33.05	33.05
2007	0.25	20.00	---	20.00	18.70	-5.90	12.80	---	---	12.80	33.05	33.05
2008	0.25	20.00	---	20.00	18.80	-5.85	12.95	---	---	12.95	33.20	33.20
2009	0.25	20.00	---	20.00	19.00	-5.80	13.20	---	---	13.20	33.45	33.45
2010	0.25	20.00	---	20.00	18.90	-5.20	13.70	---	---	13.70	33.95	33.95
2011	0.25	20.00	---	20.00	19.51	-5.81	13.70	---	---	13.70	33.95	33.95
2012	0.20	20.00	---	20.00	19.56	-5.86	13.70	---	---	13.70	33.95	33.90
2013	0.15	20.00	---	20.00	20.08	-6.13	13.95	---	---	13.95	34.10	34.10
2014	0.10	20.00	---	20.00	20.08	-6.13	13.95	---	---	13.95	34.05	34.05
2015	0.05	20.00	---	20.00	20.13	-6.18	13.95	---	---	13.95	34.00	34.00

NOTES:

(1) In 1978 the City and County implemented a rollback of property taxes based on the receipt of local optionsales tax revenues as required by Georgia Law.

ANNUAL PROPERTY TAXES FOR RESIDENTIAL PROPERTY
FOR ATHENS-CLARKE COUNTY GOVERNMENT SERVICES
WITH FAIR MARKET VALUE OF $150,000
2006-2015

YEAR OF LEVY	MARKET VALUE	ASSESSED VALUE	HOMESTEAD EXEMPTION (1)	TAXABLE VALUE	MILLAGE RATE	PROPERTY TAXES	INC/(DEC) FROM PRIOR YEAR
2006	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	$0.00
2007	$150,000	$60,000	($10,000)	$50,000	12.80	$640.00	$0.00
2008	$150,000	$60,000	($10,000)	$50,000	12.95	$647.50	$7.50
2009	$150,000	$60,000	($10,000)	$50,000	13.20	$660.00	$12.50
2010	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$25.00
2011	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00
2012	$150,000	$60,000	($10,000)	$50,000	13.70	$685.00	$0.00
2013	$150,000	$60,000	($10,000)	$50,000	13.95	$697.50	$12.50
2014	$150,000	$60,000	($10,000)	$50,000	13.95	$697.50	$0.00
2015	$150,000	$60,000	($10,000)	$50,000	13.95	$697.50	$0.00

NOTES:

1. DOES NOT INCLUDE THE ADDITIONAL HOMESTEAD TAX CREDIT PROVIDED BY THE STATE. THIS PROGRAM ENDED IN 2008.

GENERAL FUND

BUDGET COMPARISON
FY15 AND FY16

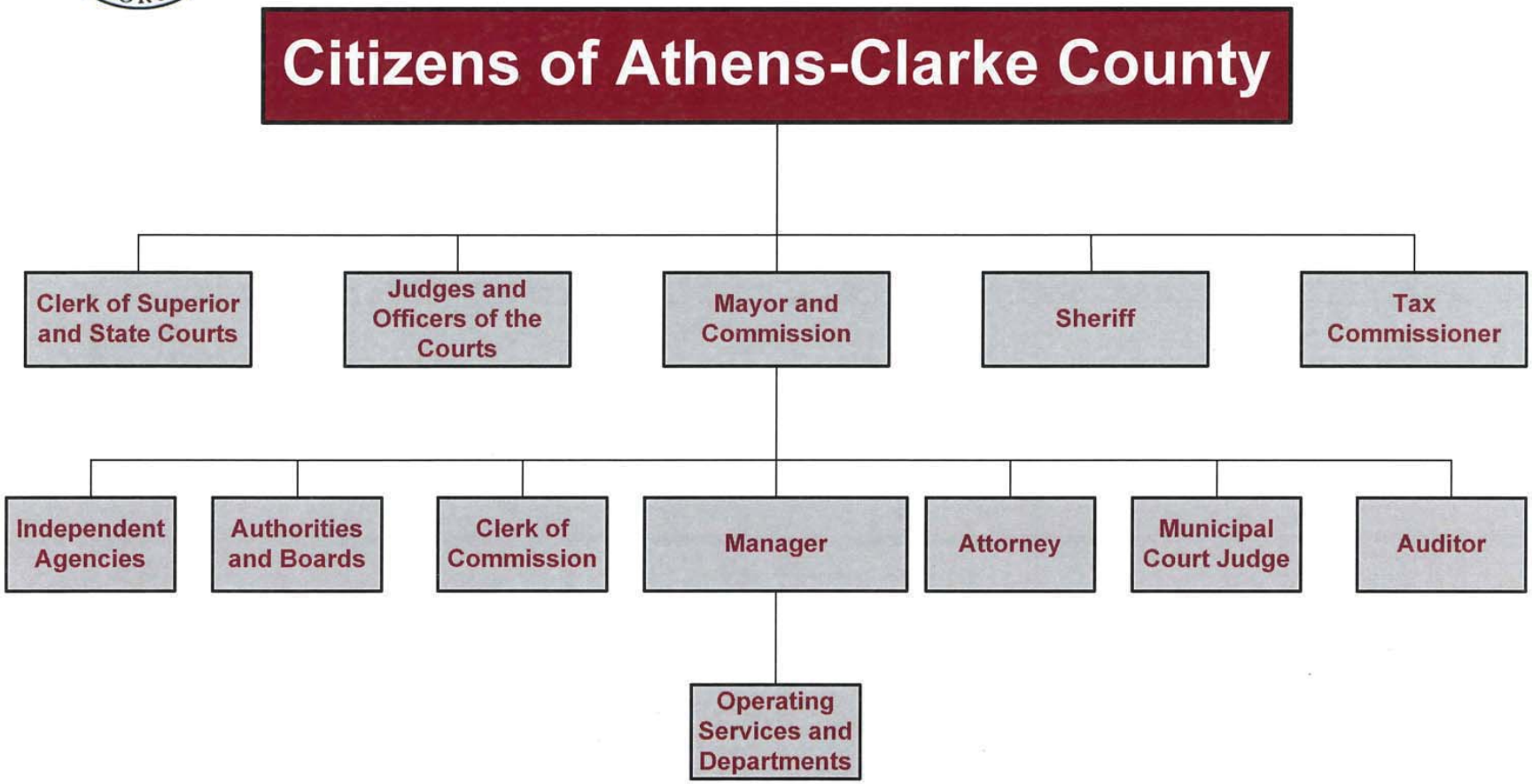
	Operating Budget			Capital Budget			Total Budget			
	FY15	FY16	$ Change	FY15	FY16	$ Change	FY15	FY16	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$49,631,400	$50,451,800	$820,400	$0	$0	$0	$49,631,400	$50,451,800	$820,400	1.7%
SALES TAX	$20,500,000	$22,350,000	$1,850,000	$0	$0	$0	$20,500,000	$22,350,000	$1,850,000	9.0%
OTHER TAXES	$20,047,500	$20,747,500	$700,000	$0	$0	$0	$20,047,500	$20,747,500	$700,000	3.5%
LICENSES & PERMITS	$1,424,000	$1,512,000	$88,000	$0	$0	$0	$1,424,000	$1,512,000	$88,000	6.2%
INTERGOVERNMENTAL REVENUES	$848,000	$948,000	$100,000	$0	$0	$0	$848,000	$948,000	$100,000	11.8%
CHARGES FOR SERVICES	$11,070,138	$11,658,600	$588,462	$0	$0	$0	$11,070,138	$11,658,600	$588,462	5.3%
FINES & FORFEITURES	$3,440,100	$3,551,100	$111,000	$0	$0	$0	$3,440,100	$3,551,100	$111,000	3.2%
OTHER REVENUES	$473,026	$483,457	$10,431	$0	$0	$0	$473,026	$483,457	$10,431	2.2%
TOTAL REVENUES	$107,434,164	$111,702,457	$4,268,293	$0	$0	$0	$107,434,164	$111,702,457	$4,268,293	4.0%
OTHER FINANCING SOURCES	$35,000	$66,000	$31,000	$0	$0	$0	$35,000	$66,000	$31,000	88.6%
PRIOR YEAR FUND BALANCE	$1,200,000	$1,500,000	$300,000	$4,150,700	$4,957,300	$806,600	$5,350,700	$6,457,300	$1,106,600	20.7%
TOTAL REVENUES & OTHER SOURCES	$108,669,164	$113,268,457	$4,599,293	$4,150,700	$4,957,300	$806,600	$112,819,864	$118,225,757	$5,405,893	4.8%
EXPENDITURES:										
GENERAL GOVERNMENT	$17,573,483	$18,115,492	$542,009	$0	$0	$0	$17,573,483	$18,115,492	$542,009	3.1%
JUDICIAL	$23,764,306	$24,933,521	$1,169,215	$0	$0	$0	$23,764,306	$24,933,521	$1,169,215	4.9%
PUBLIC SAFETY	$36,065,068	$36,863,331	$798,263	$0	$0	$0	$36,065,068	$36,863,331	$798,263	2.2%
PUBLIC WORKS	$14,816,023	$15,755,838	$939,815	$0	$0	$0	$14,816,023	$15,755,838	$939,815	6.3%
LEISURE SERVICES	$7,310,964	$7,481,588	$170,624	$0	$0	$0	$7,310,964	$7,481,588	$170,624	2.3%
INDEPENDENT AGENCIES	$4,930,034	$4,983,835	$53,801	$0	$0	$0	$4,930,034	$4,983,835	$53,801	1.1%
DEBT SERVICE	$676,480	$1,134,342	$457,862	$0	$0	$0	$676,480	$1,134,342	$457,862	67.7%
TOTAL EXPENDITURES	$105,136,358	$109,267,947	$4,131,589	$0	$0	$0	$105,136,358	$109,267,947	$4,131,589	3.9%
OTHER FINANCING USES	$3,532,806	$4,000,510	$467,704	$4,150,700	$4,957,300	$806,600	$7,683,506	$8,957,810	$1,274,304	16.6%
TOTAL EXPENDITURES & OTHER USES	$108,669,164	$113,268,457	$4,599,293	$4,150,700	$4,957,300	$806,600	$112,819,864	$118,225,757	$5,405,893	4.8%

ALL FUNDS

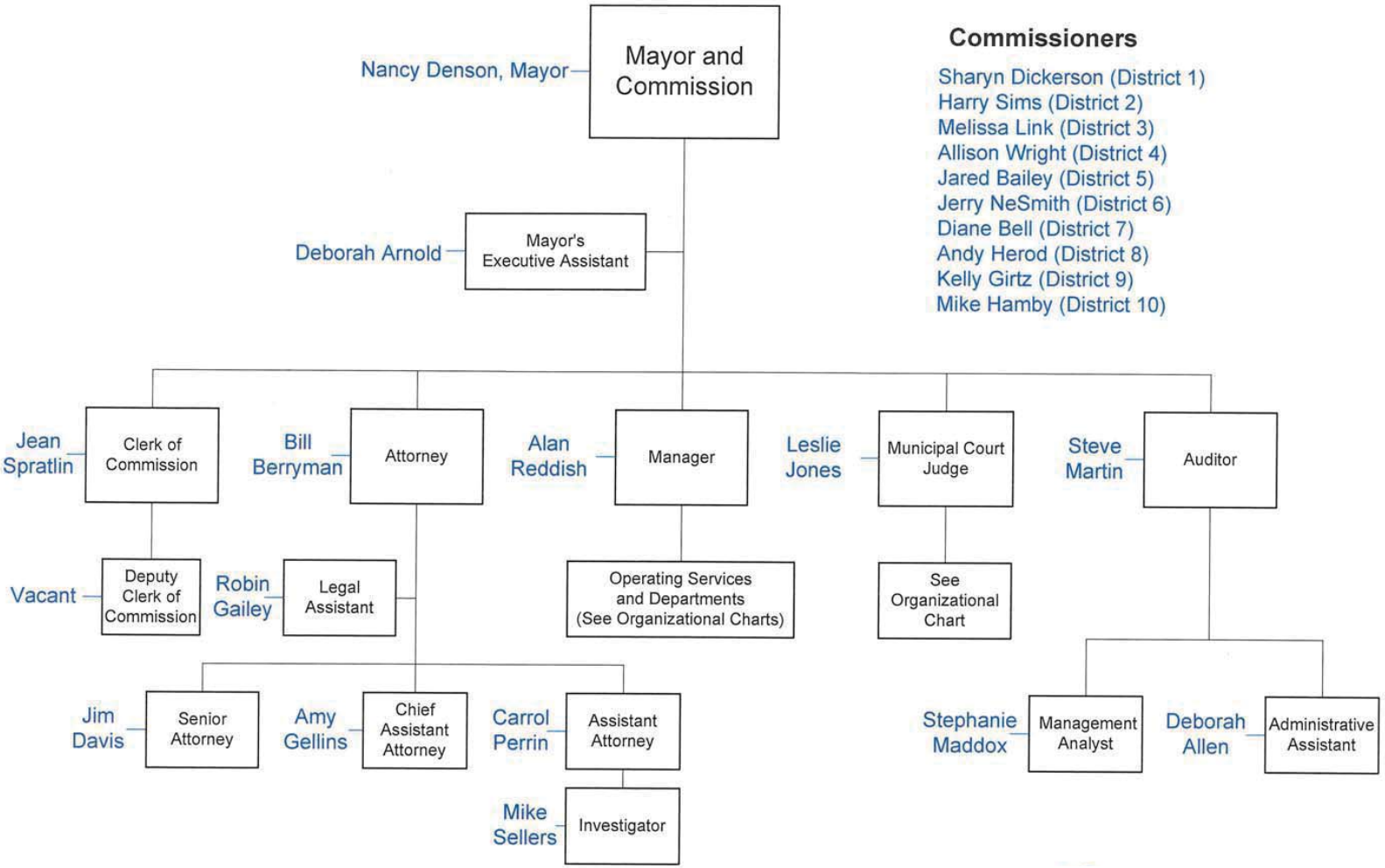
BUDGET COMPARISON
FY15 AND FY116

	Operating Budget			Capital Budget			Total Budget			
	FY15	FY16	$ Change	FY15	FY16	$ Change	FY15	FY16	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$49,631,400	$50,451,800	$820,400	$0	$0	$0	$49,631,400	$50,451,800	$820,400	1.7%
SALES TAX	$20,500,000	$22,350,000	$1,850,000	$0	$0	$0	$20,500,000	$22,350,000	$1,850,000	9.0%
OTHER TAXES	$22,227,500	$23,177,500	$950,000	$70,000	$70,000	$0	$22,297,500	$23,247,500	$950,000	4.3%
LICENSES & PERMITS	$2,274,000	$2,312,000	$38,000	$0	$0	$0	$2,274,000	$2,312,000	$38,000	1.7%
INTERGOVERNMENTAL REVENUES	$5,530,836	$6,269,391	$738,555	$0	$0	$0	$5,530,836	$6,269,391	$738,555	13.4%
CHARGES FOR SERVICES	$88,694,319	$90,404,964	$1,710,645	$3,551,705	$6,434,041	$2,882,336	$92,246,024	$96,839,005	$4,592,981	5.0%
FINES & FORFEITURES	$4,181,100	$4,426,100	$245,000	$0	$0	$0	$4,181,100	$4,426,100	$245,000	5.9%
OTHER REVENUES	$1,065,374	$952,123	($113,251)	$0	$0	$0	$1,065,374	$952,123	($113,251)	-10.6%
TOTAL REVENUES	$194,104,529	$200,343,878	$6,239,349	$3,621,705	$6,504,041	$2,882,336	$197,726,234	$206,847,919	$9,121,685	4.6%
OTHER FINANCING SOURCES	$3,702,806	$4,201,510	$498,704	$4,170,200	$5,121,800	$951,600	$7,873,006	$9,323,310	$1,450,304	18.4%
PRIOR YEAR FUND BALANCE	$1,351,272	$1,594,695	$243,423	$4,170,200	$5,192,800	$1,022,600	$5,521,472	$6,787,495	$1,266,023	22.9%
WORKING CAPITAL BALANCE	$3,388,541	$2,578,106	($810,435)	$8,335,695	$2,953,459	($5,382,236)	$11,724,236	$5,531,565	($6,192,671)	-52.8%
TOTAL REVENUES & OTHER SOURCES	$202,547,148	$208,718,189	$6,171,041	$20,297,800	$19,772,100	($525,700)	$222,844,948	$228,490,289	$5,645,341	2.5%
LESS INTERFUND TRANSFERS	($19,620,606)	($21,288,999)	($1,668,393)	($4,170,200)	($5,121,800)	($951,600)	($23,790,806)	($26,410,799)	($2,619,993)	11.0%
TOTAL REVENUES	$182,926,542	$187,429,190	$4,502,648	$16,127,600	$14,650,300	($1,477,300)	$199,054,142	$202,079,490	$3,025,348	1.5%
EXPENDITURES:										
GENERAL GOVERNMENT	$52,558,335	$54,299,551	$1,741,216	$524,400	$856,800	$332,400	$53,082,735	$55,156,351	$2,073,616	3.9%
JUDICIAL	$24,861,971	$26,337,795	$1,475,824	$143,500	$128,500	($15,000)	$25,005,471	$26,466,295	$1,460,824	5.8%
PUBLIC SAFETY	$39,027,813	$39,895,943	$868,130	$707,300	$728,500	$21,200	$39,735,113	$40,624,443	$889,330	2.2%
PUBLIC WORKS	$55,163,696	$55,848,698	$685,002	$14,372,400	$12,555,500	($1,816,900)	$69,536,096	$68,404,198	($1,131,898)	-1.6%
LEISURE SERVICES	$7,310,964	$7,481,588	$170,624	$380,000	$381,000	$1,000	$7,690,964	$7,862,588	$171,624	2.2%
INDEPENDENT AGENCIES	$6,884,509	$7,152,585	$268,076	$0	$0	$0	$6,884,509	$7,152,585	$268,076	3.9%
DEBT SERVICE	$12,997,915	$13,238,852	$240,937	$0	$0	$0	$12,997,915	$13,238,852	$240,937	1.9%
TOTAL EXPENDITURES	$198,805,203	$204,255,012	$5,449,809	$16,127,600	$14,650,300	($1,477,300)	$214,932,803	$218,905,312	$3,972,509	1.8%
OTHER FINANCING USES	$3,702,806	$4,201,510	$498,704	$4,170,200	$5,121,800	$951,600	$7,873,006	$9,323,310	$1,450,304	18.4%
TOTAL EXPENDITURES & OTHER USES	$202,508,009	$208,456,522	$5,948,513	$20,297,800	$19,772,100	($525,700)	$222,805,809	$228,228,622	$5,422,813	2.4%
LESS INTERFUND TRANSFERS	($19,620,606)	($21,288,999)	($1,668,393)	($4,170,200)	($5,121,800)	($951,600)	($23,790,806)	($26,410,799)	($2,619,993)	11.0%
TOTAL EXPENDITURES	$182,887,403	$187,167,523	$4,280,120	$16,127,600	$14,650,300	($1,477,300)	$199,015,003	$201,817,823	$2,802,820	1.4%
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$39,139	$261,667	$222,528	$0	$0	$0	$39,139	$261,667	$222,528	568.6%
TOTAL EXPENDITURES & DESIGNATIONS	$182,926,542	$187,429,190	$4,502,648	$16,127,600	$14,650,300	($1,477,300)	$199,054,142	$202,079,490	$3,025,348	1.5%

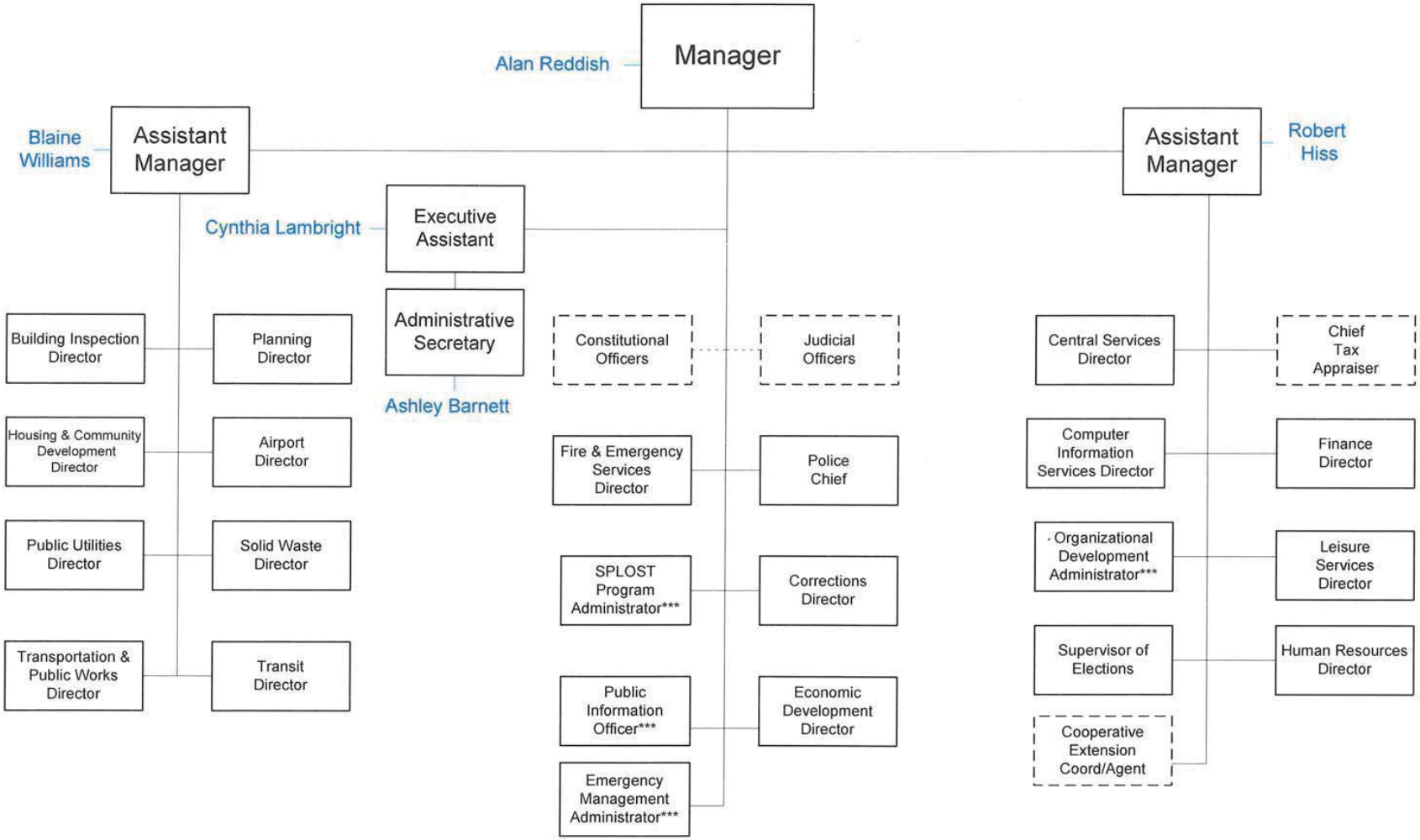
Athens-Clarke County Unified Government Organizational Chart Overview



Mayor and Commission



Manager's Office



*** Sections of Managers Office
---------- Appointed by others

CDBG AND HOME

Listed below are the programs and activities planned for FY16 from the Community Development Block Grant (CDBG) and HOME Grant appropriation. CDBG and HOME grants are grant programs funded from the U.S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of public service, economic development, housing, and public facilities improvements. Listed below is the plan approved by the Mayor and Commission for FY16 on April 7, 2015.

FY16 CDBG Allocation.....$1,208,687
CDBG available for reprogramming.....$251,000
Total CDBG Funding Available for FY16 (July 1, 2015 - June 30, 2016).....$1,459,687

Affordable Housing

1. ACTION, Inc. $141,061
   Repair 23 homes owned by elderly or disabled people

2. Athens-Clarke Heritage Foundation. $20,000
   Hands on Athens: repair, landscape, or paint 12 historic homes

3. Athens Area Habitat for Humanity $164,800
   Acquisition, construction, and accessibility improvements for 15 homes

4. Athens Housing Authority..... $198,500
   Acquisition and construction: acquire 4 lots and demolish 1 dilapidated structure

5. Athens Land Trust..... $185,000
   Acquisition, construction, and rehabilitation of 15 new single-family homes

6. Housing and Community Development Department..... $50,000
   Nuisance abatement voluntary demolition program for 3 – 5 dilapidated units

FY16 Allocation for Affordable Housing $709,361
Reprogramed Funds for Affordable Housing $50,000
Total Affordable Housing..... $759,361

Micro-enterprise, Neighborhood Revitalization, and Economic Development

7. Athens Land Trust..... $75,900
   Microenterprise training for 15 vendors at the W. Broad Market Garden and 16 students in the Young Urban Farmer Development program; provide 20 micro enterprise owners employment opportunities at W. Broad Market Garden/Williams Farm

8. East Athens Development Corporation (EADC) $50,500
   Job training and placement for 150 people resulting in 40 jobs

9. EADC youth service partnership $35,000
   Tutoring and social and behavioral program for 72 youth in partnership with Athens Tutorial & Chess & Community Conference

10. Athens-Clarke Growth Fund $115,886
    ACCUG HCD small business revolving loan fund

FY16 Allocation for Neighborhood Revitalization & Economic Devel $76,286
Reprogramed Funds for Neighborhood Revitalization & Economic Devel..... $201,000

Total for Neighborhood Revitalization & Economic Devel $277,286

Public Services (subject to the 15% cap)

11. Athens Community Council on Aging $20,000
    Center for Active Living Plus for 92 seniors

12. Athens Area Homeless Shelter $15,000
    Financial literacy training to assist 35 homeless people

13. Athens Nurses Clinic $15,000
    Medical and Social Services Navigator to assist 450 people

14. AIDS Athens $15,000
    Parenting skills training for 75 people

15. Young Women's Christian Organization of Athens $20,000
    YWCO Summer Girls Club for 200 girls ages 5-14

16. Athens Tutorial Program $20,000
    Science, technology, engineering, and mathematics training for 40 students

17. Project Safe $20,000
    Rapid re-housing for 25 victims of domestic violence

18. The Salvation Army $20,000
    Job skills education, case management, and job placement for 90 people

19. ACTION, Inc. $20,000
    Comprehensive Housing Counseling Services

20. Athens Land Trust $16,303
    Housing Counseling Services and first time home buyer training

FY16 Allocation for Public Services $181,303

Administration and Planning

21. CDBG $241,737
    HCD planning and administration of CDBG program (20% cap)

FY16 Allocation for Administration $241,737

Total FY16 Allocation $1,208,687
Total Reprogramed Funds $251,000
TOTAL PROPOSED FY16 CDBG EXPENDITURES $1,459,687

CDBG AND HOME

FY16 HOME Funds Available (July 1, 2015 - June 30, 2016) $362,341

---

1. Housing and Community Development $326,107
   Affordable housing construction

   To maximize the impact of HOME program funds and leverage public and private resources, HOME funds will be available as "gap financing" for eligible housing activities under the HOME Investment Partnership Program. In order to maintain compliance with HOME regulations and utilizing the maximum allowable subsidy for individual units, HOME funds may also be made available to open projects that are approaching non-compliance with portions of the recently revised HOME Final Rule.

   Applications for HOME funds will be accepted on a "first come, funds available" basis on affordable housing developments where:

   - the proposed property site has been identified,
   - total development costs have been projected (including sales price and/or rental rates), and
   - additional financial resources have been secured and committed

   This will enable HCD to determine the actual investment of HOME funds required to make the development financially feasible and provide increased housing opportunities for decent, safe, and affordable housing for low to moderate income households in Athens-Clarke County.

2. Administration $36,324
   HCD administration of HOME program (10% cap)

TOTAL PROPOSED FY16 HOME EXPENDITURES $362,341

DEBT SERVICE REQUIREMENTS

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and do not fall under the legal debt limit.

COMPUTATION OF LEGAL DEBT MARGIN

Estimated Net Assessed Value of Taxable Property	**$3,438,000,000 (1)**
Debt Limit (10% of Assessed Value)	**$ 343,800,000**
General Obligation Bonds outstanding	**$ 38,735,000**
Debt Margin	**$ 305,065,000**

(1) – Estimated Net Assessed Value of Taxable Property for 2015.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2015. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY15.

GENERAL OBLIGATION BONDS:

2013 Jail Expansion

- **Purpose: Expand the Jail**
- **Interest Rate: 2 to 4%**
- **Maturity Date: 2019**
- **Original Principal Amount: $52,380,000**
- **July 1, 2015 Principal Outstanding: $38,735,000**
- **Funding Source: SPLOST 2011 Revenue**

REVENUE BONDS:

2012 Economic Development Authority (Caterpillar Project)

- **Purpose: Construct infrastructure improvements for Caterpillar project**
- **Interest Rate: 2 to 5%**
- **Maturity Date: 2032**
- **Original Principal Amount: $5,475,000**
- **July 1, 2015 Principal Outstanding: $5,475,000**
- **Funding Source: General Fund Revenue**

DEBT SERVICE REQUIREMENTS

2008 Water and Sewerage Revenue Bonds

- **Purpose:** Construct Water & Sewerage System and facility improvements and expansions
- **Interest Rate:** 3 to 5.625%
- **Maturity Date:** 2038
- **Original Principal Amount:** $228,230,000
- **July 1, 2015 Principal Outstanding:** $204,270,000
- **Funding Source:** Water and Sewer Service Fees

2007 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund – Ph I)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2031
- **Original Principal Amount:** $14,772,863
- **July 1, 2015 Principal Outstanding:** $11,968,054
- **Funding Source:** Water and Sewer Service Fees

2009 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund– Ph 2)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2033
- **Original Principal Amount:** $4,469,301
- **July 1, 2015 Principal Outstanding:** $3,986,834
- **Funding Source:** Water and Sewer Service Fees

2010 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund)

- **Purpose:** Construct quality elements on various storm water projects
- **Interest Rate:** 3%
- **Maturity Date:** 2017
- **Original Principal Amount:** $136,940
- **July 1, 2015 Principal Outstanding:** $36,182
- **Funding Source:** Stormwater Service Fees

OTHER LONG TERM DEBT:

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- **Purpose:** Construct Downtown Parking Deck
- **Interest Rate:** 3.51%
- **Maturity Date:** 2026
- **Original Principal Amount:** $6,131,700
- **July 1, 2015 Principal Outstanding:** $4,861,600
- **Funding Source:** General Fund – Parking Fees

DEBT SERVICE REQUIREMENTS

2010 Public Facilities Authority Jail Advance Housing Project

- **Purpose:** Construct Advance Housing Facility at the Jail
- **Interest Rate:** 3.82% (Net Rate of 2.48%)
- **Maturity Date:** 2021
- **Original Principal Amount:** $4,500,000
- **July 1, 2015 Principal Outstanding:** $2,870,000
- **Funding Source:** General Fund Revenues

2002 Airport Guaranteed Revenue Debt

- **Purpose:** Construct T-Hangars at Ben-Epps Airport
- **Interest Rate:** 3.72% (first 10 years) and 2.74% (reset for final 10 years)
- **Maturity Date:** 2023
- **Original Principal Amount:** $1,000,000
- **July 1, 2015 Principal Outstanding:** $484,629
- **Funding Source:** Airport Enterprise Fund – Rent from T-Hangers

2009 Airport Guaranteed Revenue Debt

- **Purpose:** Construct Executive Hangers at Ben-Epps Airport
- **Interest Rate:** 4.15%
- **Maturity Date:** 2029
- **Original Principal Amount:** $600,000
- **July 1, 2015 Principal Outstanding:** $420,000
- **Funding Source:** Airport Enterprise Fund – Rent from Executive Hangers

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON DECEMBER 1,1998

Athens-Clarke County Fiscal Policies

OPERATING BUDGET POLICIES

1. **The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.**

2. **The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.**

3. **All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.**

4. **The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.**

5. **All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.**

6. **All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.**

7. **The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.**

8. **The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.**

9. **The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.**

10. **The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.**

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

CAPITAL BUDGET POLICIES

1. Capital projects will be undertaken to:

A. Preserve infrastructure and public facilities.
B. Promote economic development and enhance the quality of life.
C. Improve the delivery of services.
D. Preserve community and historical assets.
E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $20,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Athens-Clarke County Fiscal Policies

RESERVE FUND POLICIES

1. **The Unified Government will strive to accumulate a General Fund working reserve at least equal to one month of the total General Fund budget. This reserve shall be created and maintained to provide the capacity to:**

   A. **Offset significant downturns and revision in any general government activity.**
   B. **Provide sufficient working capital.**
   C. **Provide a sufficient cash flow for current financial needs at all times.**

2. **The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.**

3. **The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.**

4. **In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:**

   A. **Reduce or eliminate current year funding for the Capital Additions and Improvements Program;**

   B. **Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;**

   C. **Utilize General Fund Working Reserve to sustain essential services;**

   D. **And if necessary, reduce essential services**

REVENUE ADMINISTRATION POLICIES

1. **The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.**

2. **The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.**

3. **The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.**

4. **The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.**

5. **The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.**

6. **The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.**

ACCOUNTING, AUDITING, & FINANCIAL REPORTING

1. **An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.**

2. **The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.**

3. **The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.**

4. **The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.**

5. **The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.**

6. **The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.**

DEBT POLICIES

1. **The Unified Government will confine long-term borrowing to capital improvements and moral obligations.**

2. **The Unified Government will not use short-term debt for operating purposes.**

3. **The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.**

4. **General obligation debt will not be used for enterprise activities.**

5. **The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.**

6. **Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.**

7. **The Unified Government will limit the use of lease purchase and other short term debt when possible.**

INVESTMENT POLICIES

1. **The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.**

2. **All investments shall be made with consideration for environmental and human rights impact.**

3. **The investment program shall be operated based on the following principles, in the order listed.**

   A. **Legality - all investments comply with state and local laws.**
   B. **Safety - principal is protected from loss with secure investment practices and collaterialization.**
   C. **Liquidity - investments are readily convertible to cash when needed without losses.**
   D. **Yield or Return on Investment - earnings are maximized without diminishing the other principles.**

4. **The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.**

5. **The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.**

6. **The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.**

PURCHASING POLICIES

1. **It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.**

2. **The Manager shall be responsible for the operation of the Unified Government's purchasing system.**

3. **All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.**

4. **The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.**

Glossary

ACCRUAL BASIS OF ACCOUNTING: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether cash disbursements are recorded for those goods and services at that time).

APPROPRIATION: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ARBITRAGE: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

ASSESSMENT: The process of making the official valuation of property for taxation.

ASSESSED VALUE: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

ASSET: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET DOCUMENT: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

CAPITAL PROJECTS: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $20,000 or more.

CAPITAL ADDITIONS & IMPROVEMENTS PROJECT: This is a capital project of more than $20,000 which "adds" to the existing capital base or "improves" the current level of service.

CAPITAL MAINTENANCE & REPAIR PROJECT: This is a capital project of more than $20,000 which "maintains" the existing capital base or "maintains" the current level of service. Capital Maintenance & Repair projects are counted as part of the Operating Budget.

CAPITAL BUDGET: The first year of the CIP as approved by the Commission.

Glossary (Continued)

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a six year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

CASH BASIS: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CONTINGENCY: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with CEO & Commission approval.

DEBT: An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE FUND: A fund established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

DEPARTMENT: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

DEPRECIATION: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

ENCUMBRANCE: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

ENTERPRISE FUNDS: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

EXPENDABLE TRUST FUNDS: A trust fund whose resources, including both principal and earnings, may be expended.

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

FISCAL YEAR (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

FRANCHISE FEES: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

FRINGE BENEFITS: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

FUND: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

GENERAL SERVICE DISTRICT: This district consists of the total area of Clarke County.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GENERAL FUND: The fund used to account for all financial resources, except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS: Bonds backed by the full faith and credit of government.

GRANT: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

GOAL: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

GOVERNMENTAL FUNDS: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

HOMESTEAD EXEMPTION: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

INTERNAL SERVICE FUND: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

LEASE-PURCHASE AGREEMENTS: Contractual agreements that are termed leases, but that in substance are purchase contracts.

LEVY: To impose taxes, special assessments or service charges for the support of government activities.

LIABILITIES: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE ITEM BUDGET: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (LOCAL OPTION SALES TAX): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution if more than one-half of the votes cast are in favor of the tax

MILL: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

MILLAGE: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period."

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them.

PERFORMANCE MEASURES: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

PERSONAL PROPERTY: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

PERSONAL SERVICES: Expenditures for the payment of salaries, wages and fringe benefits of employees.

PROPERTY TAX: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUNDS: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

REAL PROPERTY: Land, buildings, permanent fixtures, and improvements.

REFUNDING: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

REVENUE: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Glossary (Continued)

TAX ANTICIPATION NOTE: Borrowing by a local government against future anticipated tax revenue.

TAX DIGEST: The total assessed value of taxable property for a particular area.

TRUST FUNDS: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

URBAN SERVICE DISTRICT: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.