THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY 2017 ANNUAL OPERATING & CAPITAL BUDGET



JULY 1, 2016 - JUNE 30, 2017

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

TABLE OF CONTENTS

SECTION A - INTRODUCTION

MAYOR'S TRANSMITTAL LETTER A-1

BUDGET ORDINANCE A-4

FY17 APPROVED BUDGET SUMMARY A-9

SECTION B - BUDGET SUMMARY

EXECUTIVE SUMMARY B-1

BUDGET GOALS REVIEWED BY THE MAYOR AND COMMISSION B-1

LEGAL AND CHARTER REQUIREMENTS FOR THE ANNUAL BUDGET B-5

DEVELOPMENT OF FY17 OPERATING BUDGET B-6

GENERAL FUND OVERVIEW B-7

GENERAL FUND BUDGET FOR CURRENT SERVICES B-7

GENERAL FUND BUDGET FOR NEW/SPLOST INITIATIVES B-11

GENERAL FUND EXPENDITURES BY CLASSIFICATION B-12

CHANGES TO EMPLOYEE COMPENSATION FOR FY17 ..... B-12

EMPLOYEE AND RETIREE BENEFITS FOR FY17 ..... B-12

ADDITIONAL POSITIONS AND OTHER PERSONNEL CHANGES B-13

ENTERPRISE FUNDS B-13

SPECIAL REVENUE FUNDS B-15

INTERNAL SERVICE FUNDS B-18

USE OF THE FY15 GENERAL FUND BALANCE IN THE FY17 BUDGET B-18

SUMMARY OF THE RECOMMENDED CAPITAL BUDGET & CIP B-19

ACC PROPERTY TAXES AND HOMESTEAD EXEMPTION COMPARISON B-20

BUDGET HISTORY AND TRENDS B-22

TABLE OF CONTENTS
(Continued)

SECTION C - DEPARTMENT OPERATING BUDGETS

AIRPORT C-1

ATTORNEY C-4

BOARD OF ELECTIONS C-6

BUILDING INSPECTION C-9

CENTRAL SERVICES C-12

CLERK OF COURTS C-16

COOPERATIVE EXTENSION SERVICE C-18

CORONER C-21

CORRECTIONS C-22

DEBT SERVICE C-27

DISTRICT ATTORNEY C-28

ECONOMIC DEVELOPMENT C-31

FINANCE C-33

FIRE AND EMERGENCY SERVICES C-36

HOUSING & COMMUNITY DEVELOPMENT C-39

HUMAN RESOURCES C-42

INDEPENDENT AGENCIES C-44

INFORMATION TECHNOLOGY C-45

JUVENILE COURT C-47

LEISURE SERVICES C-49

MAGISTRATE'S COURT C-52

MANAGER C-56

MAYOR AND COMMISSION C-59

TABLE OF CONTENTS
(Continued)

MUNICIPAL COURT....C-61

OPERATIONAL ANALYSIS....C-63

OTHER FINANCING USES....C-65

OTHER GENERAL ADMINISTRATION....C-67

PLANNING & ZONING....C-69

POLICE SERVICES....C-72

PROBATE COURT....C-77

PUBLIC UTILITIES....C-79

SHERIFF....C-83

SOLICITOR GENERAL....C-88

SOLID WASTE....C-90

STATE COURT....C-93

SUPERIOR COURTS....C-95

TAX ASSESSORS....C-99

TAX COMMISSIONER....C-101

TRANSIT....C-103

TRANSPORTATION & PUBLIC WORKS....C-106

SECTION D - CAPITAL BUDGET AND CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN AND FY15 CAPITAL BUDGET NARRATIVE....D-1

SUMMARY OF MAJOR PROJECTS....D-2

GENERAL FUND CAPITAL BUDGET AND C.I.P....D-3

ECONOMIC DEVELOPMENT CAPITAL FUND CAPITAL BUDGET AND C.I.P....D-8

FLEET MANAGEMENT FUND CAPITAL BUDGET AND C.I.P....D-9

FLEET REPLACEMENT FUND CAPITAL BUDGET AND C.I.P....D-10

TABLE OF CONTENTS
(Continued)

HOTEL/MOTEL TAX FUND CAPITAL BUDGET AND C.I.P. D-11

INTERNAL SUPPORT FUND CAPITAL BUDGET AND C.I.P D-12

LANDFILL ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-13

SOLID WASTE ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-14

STORMWATER MANAGEMENT ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-15

WATER & SEWER ENTERPRISE FUND CAPITAL BUDGET AND C.I.P D-16

PROJECT DATA SHEETS. ..... D-18 through D-139

SECTION E - BUDGETS BY FUND

BUDGETS BY FUND NARRATIVE E-1

SUMMARY BY FUND TYPE E-2

GENERAL FUND E-4

HOTEL/MOTEL SPECIAL REVENUE FUND E-6

COMMUNITY DEVELOPMENT BLOCK GRANT SPECIAL REVENUE FUND E-7

REVOLVING LOAN SPECIAL REVENUE FUND E-8

EMERGENCY TELEPHONE SYSTEM SPECIAL REVENUE FUND E-9

H.U.D. HOME GRANT SPECIAL REVENUE FUND E-10

GRANTS SPECIAL REVENUE FUND E-11

ALTERNATIVE DISPUTE RESOLUTION SPECIAL REVENUE FUND E-12

SUPPORTIVE HOUSING SPECIAL REVENUE FUND E-13

SPECIAL PROGRAMS SPECIAL REVENUE FUND E-14

BUILDING INSPECTION SPECIAL REVENUE FUND E-15

SHERIFF INMATE SPECIAL REVENUE FUND E-16

CORRECTIONS INMATE SPECIAL REVENUE FUND E-17

TABLE OF CONTENTS
(Continued)

PUBLIC FACILITIES AUTHORITY CAPITAL PROJECTS FUND E-18

ECONOMIC DEVELOPMENT CAPITAL PROJECTS FUND E-19

DEVELOPMENT AUTHORITY CAPITAL PROJECTS FUND E-20

GENERAL CAPITAL PROJECTS FUND E-21

AIRPORT ENTERPRISE FUND E-22

LANDFILL ENTERPRISE FUND E-23

PUBLIC TRANSIT ENTERPRISE FUND E-24

WATER & SEWER ENTERPRISE FUND E-25

SOLID WASTE COLLECTION ENTERPRISE FUND E-26

STORM WATER UTILITY ENTERPRISE FUND. E-27

INTERNAL SUPPORT INTERNAL SERVICE FUND E-28

FLEET MANAGEMENT INTERNAL SERVICE FUND E-29

FLEET REPLACEMENT INTERNAL SERVICE FUND E-30

INSURANCE & CLAIMS INTERNAL SERVICE FUND E-31

HEALTH INSURANCE INTERNAL SERVICE FUND E-32

FY16 INTERFUND TRANSFERS E-33

SECTION F - INDEPENDENT AGENCIES

SUMMARY FY17 INDEPENDENT AGENCIES BUDGETS F-1

INDEPENDENT AGENCIES BUDGET OVERVIEW F-2

SECTION G - OTHER INFORMATION

ATHENS-CLARKE COUNTY DEMOGRAPHIC INFORMATION G-1

LIST OF PRINCIPAL OFFICIALS G-3

FULL-TIME AUTHORIZED POSITIONS (FY12 TO FY17) G-4

SUMMARY OF FULL-TIME AUTHORIZED POSITION CHANGES IN FY17 ..... G-5

TABLE OF CONTENTS
(Continued)

FIVE-YEAR HISTORY OF TAX DIGEST AND TAX LEVY G-6

PROPERTY TAX RATES 2007 TO 2016 ..... G-7

EXAMPLE OF PROPERTY TAXES FOR $175,000 HOME G-8

COMPARISON OF FY16 AND FY17 OPERATING AND CAPITAL BUDGET G-9

ATHENS-CLARKE COUNTY ORGANIZATIONAL CHART G-11

CDBG & HOME GRANTS G-14

DEBT SERVICE REQUIREMENTS G-17

OCCUPATION TAX & ALCOHOL LICENSE FEE CHANGE TABLES G-20

ATHENS-CLARKE COUNTY FISCAL POLICIES G-21

SECTION H - GLOSSARY H-1

ATHENS CLARKE COUNTY

July 1, 2016

Dear Citizens of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the Annual Operating and Capital Budget for the 2017 Fiscal Year. In accordance with Georgia Law and the Charter of the Unified Government, the Mayor and Commission on June 7, 2016 adopted this budget. Citizen input for this budget was received on May 10 and 17 and June 7, 2016.

This budget is balanced without reductions to current services and includes funding to support voter approved SPLOST facilities without an increase to the current millage rate of 13.95. Budget decisions support many of the Mayor and Commission Goals and are directly tied to maintaining ACCUG's financial stability, while providing quality, sustainable community services to our citizens. This budget was built with a view toward the long term, with attention to the Unified Government's financial status over the next several years as well as current needs. This Budget will keep the Unified Government on a path of sustainable levels of revenues and expenditures over the next few years.

Key Points in the FY 2017 Budget

- For the fourth year in a row, this budget maintains the current property tax millage rate of 13.95. The homeowner of a median priced home in Athens-Clarke County will continue to pay similar or lower property taxes then many neighboring communities and similar sized communities in the state.

- The FY17 Budget continues to plan for and support SPLOST funded facilities, in particular the new Jail that opened in FY16. The Budget includes an additional $251,200 to fund a full year of positions partially funded in FY16 and to fund ongoing maintenance support for the new Jail. The Budget also includes a total of $123,800 in additional operating support for other SPLOST projects.

- This Budget includes $308,200 to support the new fourth Superior Court judgeship. Included in this amount is $110,200 in Superior Court for court costs, local supplements and operating support and $198,000 in the District Attorney's Office for two additional Assistant District Attorney's and one additional investigator.

- In support of the Mayor and Commission Goals and Objectives, the following initiatives are included in the current budget plan: Downtown Public Health Assessment ($75,000), Mayor's Youth Development Task Force ($22,000), West Broad Corridor Revitalization ($15,000) and Free Transit Ridership for the Great Promise Partnership in cooperation with the Clarke County School District ($10,000).

MAYOR NANCY B. DENSON
UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY, GEORGIA
301 College Avenue, Suite 300 • Athens, Georgia 30601 • (706) 613-3010 • Cell (706) 338-0725

- This Budget includes a total of 1,633 full-time authorized positions, which is a net increase of twelve full-time authorized position compared to the current level. The authorized level of full-time positions will remain around 14 per thousand of ACC population, as it has since 1991. These additional positions include the three positions in the District Attorney's Office as mentioned above, a new Treasurer position in the Finance Department ($0 net cost), a Public Information Media Analyst in the Manager's Office ($62,200), a Downtown Litter Technician position in Solid Waste ($52,000), a Senior Case Management Specialist for Superior Court ($0 net cost), and the conversion of ten part-time Transit Driver positions to five full-time ($19,000 net cost).

- The FY17 Budget includes funding in support of the Mayor and Commission Goal to attract, retain, and reward talented employees. Across all funds, the Budget includes $1.8 million ($1.4 million in the General Fund) to provide a 2% market and pay table adjustment. The budget includes an increase in both the employee and employer contribution to the Employee Health Insurance program. These increases are needed to keep pace with the current cost and utilization of ACCUG's health insurance programs. In addition, this Budget continues to fund ACCUG's current commitments for pension and health care obligations for retirees.

- The FY17 Budget includes $250,000 to fund a comprehensive pay study to re-evaluate pay grades for positions throughout ACCUG. This will be the first comprehensive pay study for ACCUG since 1994.

- To maintain a balanced budget, some fees and rates that have not been adjusted in years will increase. These are:
  - Parking rates - the Downtown Development's (ADDA) proposal to equalize hourly rates between decks and on-street parking by lowering deck rates and increasing the on-street parking rate (last increased in July 2011).
  - Alcohol beverage license fees, which have only been adjusted twice in the last 16 years (2002 and 2010).
  - Occupation Tax (Business Licenses) rates, which have only been adjusted once in last 16 years (2010).

Goals and Objectives approved by the Mayor and Commission on March 1, 2016 helped to guide the development of the FYl7 Budget. Resources have been set aside for some objectives and others are already operational or will be achieved with resources established in this budget. Additional information on key points of the budget is included in the Executive and Budget Summaries prepared by the staff of the Finance Department.

My work as Mayor affords me the unique opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments on our community, as well as our staff. This is the norm and not the exception. This positive perception is something for which we can be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it.

I wish to extend my personal thanks to several persons who provided many hours of assistance to me during the development of the FY17 Budget. Manager Blaine Williams along with his management

team and the staff of the Finance and Human Resources Departments all played critical and supportive roles throughout the process. These individuals were also an invaluable part of the team during the Commission's budget deliberations.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development and adoption of the FY17 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 2 Commissioner, Harry Sims, for his hard work and leadership during the Commission review of this budget. If you have any questions, please do not hesitate to contact me.

Sincerely,



Nancy B. Denson
Mayor

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2017 BEGINNING JULY 1, 2016 AND ENDING JUNE 30, 2017 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2016 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2017 HEALTH INSURANCE PROGRAMS; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2017 (FY17), beginning July 1, 2016 and ending June 30, 2017.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "The Unified Government of Athens-Clarke County FY2017 Annual Operating and Capital Budget July 1, 2016–June 30, 2017" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Section 33-8-8, the proceeds from the tax on insurance premiums estimated to be $6,900,000 for FY17, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-134, the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $0.75 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2016 – June 30, 2017.

SECTION 8. The Manager is further authorized to transfer sums up to $15,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of ACCUG up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) ACCUG will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the ACCUG Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "The Unified Government of Athens-Clarke County FY2017 Annual Operating and Capital Budget July 1, 2016–June 30, 2017" shall be maintained on file in the Office of the Clerk of Commission.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2016 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 13.95 mills

SECTION 13. Under authority of the Act creating the Downtown Athens Development Authority (Georgia Laws 1977 Session, 3533) there is hereby levied and assessed for the year 2016 on the real property in the downtown Athens area as defined in said Act a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY17, shall be $166,607 for the Attorney, $172,220 for the Manager and $81,600 for the Internal Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated Section 48-13-93(a) (2),

the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $200,000 during FY17, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY17 shall be used to support the Athens-Clarke County Economic Development Department, with an estimated budget of $605,200.

SECTION 16. Sub-paragraph (2) of paragraph (c) of Section 1-9-19 of the Code of Athens-Clarke County is hereby deleted in its entirety, and the following subparagraph (2) of paragraph (c) of such Code Section is substituted in lieu thereof:

(2) Beginning September 1, 2013, Retirees who are age 65 and older and who at the time of retirement have opted into health insurance coverage or the benefits described in this paragraph, as applicable, shall receive the benefits described in this paragraph. From and after the time that a Retiree turns 65 and during the lifetime of the Retiree, Athens-Clarke County shall make monthly contributions to a Health Reimbursement Arrangement(HRA)(within the meaning of Internal Revenue Service Notice 2002-45) established on behalf of the Retiree. For Retirees who had spouse coverage provided by Athens-Clarke County at no cost to them, based on a hire date before 1/1/1994, Athens-Clarke County shall make an equivalent contribution to an HRA established for the spouse, and held jointly with the retiree, until the death of the Retiree. The amount of contributions will be determined by the Mayor and Commission as set out in the annual budget ordinance and may change from time to time. The amount to be contributed by Athens-Clarke County shall be an amount no less than the monthly premium amount charged, by a provider of Medicare Advantage plans in the Marketplace, for one or more plans comparable to the Designated Plan that collaborates with Medicare Parts A and B, described in paragraph (b) and made available to Retirees through a Marketplace. Athens-Clarke County will select and make available to Retirees and eligible spouses a Marketplace through which individuals may purchase health insurance such as Medigap, Medicare Advantage, and/or Medicare Part D, including one or more plans comparable to the Designated Plan. If a Retiree chooses to enroll in a plan with premiums higher than the contributions made by Athens-Clarke County, the Retiree assumes any additional cost of such coverage. The Marketplace selected by Athens-Clarke County shall consist of multiple carriers offering a variety of plan options (i.e. Medigap, Medicare Advantage, Medicare Part D) available in every United States Zip Code to meet the needs of Retirees. Funds in an HRA may be used for any eligible out-of-pocket medical expenses that a Retiree may incur, including, but not limited to payment by the Retiree of any plan premiums based on the Retiree's plan election. Nothing in this paragraph shall require a Retiree to purchase an insurance plan supplemental to Medicare Parts A and B from a Marketplace or otherwise, and Retirees shall have the ability to use funds in an HRA for any purpose allowed by applicable law. Any existing health insurance coverage provided by Athens-Clarke County to those Retirees described in this paragraph (c) terminated on August 31, 2013.

SECTION 17. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance and Health Benefits Program and the premiums or contributions for employees and retirees, as

applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide as an option to employees the plans of health insurance coverage as described in the Summary Plan Document entitled "Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County," effective July 1, 2016, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(b) During the first open enrollment period, employees have the option to select from among the following health insurance coverage: the option described in the preceding paragraph or the plans of health insurance coverage as described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access –Conventional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross BlueShield Healthcare Plan of Georgia, dated July 1, 2016, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for spouses of retirees not yet 65 years of age, and eligible dependent children, shall be that plan described as the BlueChoice Point of Service (POS) Open Access Plan of health insurance coverage as further described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access – Traditional & Conventional Plans Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross BlueShield Healthcare Plan of Georgia, dated July 1, 2016, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The plan options for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled "Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by BlueCross Blue Shield of Georgia, dated July 1, 2016, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(e) The premiums to be paid for the programs of health insurance for employees are set forth in the document entitled "The Unified Government of Athens-Clarke County FY17 Benefits Enrollment Guide," dated June 2016, incorporated herein by reference and on file and

available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(f) The premiums to be paid for the programs of health insurance for those retirees, under age 65, subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The FY17 Unified Government of Athens-Clarke County Retiree Benefits Enrollment Guide" dated June 2016, incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to retirees who are age 65 or older those health benefits as described in the "Your 2016 Enrollment Guide: Complete Your Medicare Insurance Enrollment for Coverage in 2016," and "Your Funding and Reimbursement Guide," and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 18. Minimum Salary for Tax Commissioner - The minimum annual salary for the Tax Commissioner will be determined based on the minimum required salary for Tax Commissioners, as established by state law, with the following addition: the longevity component of the calculation will consider a completed partial term, prior to the first completed 4-year term, as a completed 4-year term for calculating the minimum annual salary.

SECTION 19. The effective date of this ordinance shall be July 1, 2016.

SECTION 20. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 7, 2016 by Commission

Approved June 9, 2016 by Mayor

GENERAL FUND

SUMMARY FY17 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2017
COMMISSION APPROVED

	FY17 Operating Budget	FY17 Capital Current Services and Additions & Improv. Budget	FY17 Total Budget
REVENUES:			
PROPERTY TAXES	$52,282,000	-	$52,282,000
SALES TAX	$22,980,000	-	$22,980,000
OTHER TAXES	$22,143,700	-	$22,143,700
LICENSES & PERMITS	$1,831,400	-	$1,831,400
INTERGOVERNMENTAL REVENUES	$977,000	-	$977,000
CHARGES FOR SERVICES	$12,331,800	-	$12,331,800
FINES & FORFEITURES	$3,378,000	-	$3,378,000
OTHER REVENUES	$677,864	-	$677,864
TOTAL REVENUES	$116,601,764	-	$116,601,764
OTHER FINANCING SOURCES	$2,895,212	-	$2,895,212
PRIOR YEAR FUND BALANCE - OPER	$1,500,000		$1,500,000
PRIOR YEAR FUND BALANCE ONE-TIME	$1,000,000	$4,540,000	$5,540,000
TOTAL REVENUES & OTHER SOURCES	$121,996,976	$4,540,000	$126,536,976
EXPENDITURES:			
GENERAL GOVERNMENT	$20,264,048	-	$20,264,048
JUDICIAL	$26,719,647	-	$26,719,647
PUBLIC SAFETY	$38,365,381	-	$38,365,381
PUBLIC WORKS	$14,618,128	-	$14,618,128
CULTURAL AND RECREATION	$7,587,851	-	$7,587,851
HOUSING AND DEVELOPMENT	$3,168,748		$3,168,748
INDEPENDENT AGENCIES	$5,176,936	-	$5,176,936
DEBT SERVICE	$771,338	-	$771,338
TOTAL EXPENDITURES	$116,672,077	-	$116,672,077
OTHER FINANCING USES	$5,324,899	$4,540,000	$9,864,899
TOTAL EXPENDITURES & OTHER USES	$121,996,976	$4,540,000	$126,536,976

ALL FUNDS

SUMMARY FY17 ANNUAL OPERATING AND CAPITAL BUDGET
FOR THE YEAR ENDING JUNE 30, 2017
COMMISSION APPROVED

	FY17 Operating Budget	FY17 Capital Current Services and Additions & Improv. Budget	FY17 Total Budget
REVENUES:			
PROPERTY TAXES	$52,282,000	-	$52,282,000
SALES TAX	$22,980,000	-	$22,980,000
OTHER TAXES	$24,873,700	$70,000	$24,943,700
LICENSES & PERMITS	$2,756,400	-	$2,756,400
INTERGOVERNMENTAL REVENUES	$6,246,459	-	$6,246,459
CHARGES FOR SERVICES	$93,737,441	$8,743,062	$102,480,503
FINES & FORFEITURES	$4,138,500	-	$4,138,500
OTHER REVENUES	$1,200,560	-	$1,200,560
TOTAL REVENUES	$208,215,060	$8,813,062	$217,028,122
OTHER FINANCING SOURCES	$7,512,111	$4,550,000	$12,062,111
PRIOR YEAR FUND BALANCE - OPER	$1,974,080	-	$1,974,080
PRIOR YEAR FUND BALANCE ONE-TIME	$1,000,000	$5,615,600	$6,615,600
WORKING CAPITAL BALANCE	$1,509,683	$13,330,503	$14,840,186
TOTAL REVENUES & OTHER SOURCES	$220,210,934	$32,309,165	$252,520,099
LESS INTERFUND TRANSFERS	($29,306,250)	($4,550,000)	($33,856,250)
TOTAL REVENUES	$190,904,684	$27,759,165	$218,663,849
EXPENDITURES:			
GENERAL GOVERNMENT	$55,423,132	$1,707,600	$57,130,732
JUDICIAL	$28,028,685	$268,000	$28,296,685
PUBLIC SAFETY	$41,524,329	$986,000	$42,510,329
PUBLIC WORKS	$52,743,408	$24,197,565	$76,940,973
CULTURAL AND RECREATION	$7,587,851	$325,000	$7,912,851
HOUSING AND DEVELOPMENT	$6,910,273	$275,000	$7,185,273
INDEPENDENT AGENCIES	$7,602,816	-	$7,602,816
DEBT SERVICE	$11,813,692	-	$11,813,692
TOTAL EXPENDITURES	$211,634,186	$27,759,165	$239,393,351
OTHER FINANCING USES	$8,416,111	$4,550,000	$12,966,111
TOTAL EXPENDITURES & OTHER USES	$220,050,297	$32,309,165	$252,359,462
LESS INTERFUND TRANSFERS	($29,306,250)	($4,550,000)	($33,856,250)
TOTAL EXPENDITURES	$190,744,047	$27,759,165	$218,503,212
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$160,637	-	$160,637
TOTAL EXPENDITURES & DESIGNATIONS	$190,904,684	$27,759,165	$218,663,849

FY17 BUDGET SUMMARY

I.	Executive Summary	B-1
II.	Goals and Objectives for the FY17 Budget	B-1
III.	Legal and Charter Requirements for the Annual Budget	B-5
IV.	Development of the FY17 Operating Budget	B-6
V.	General Fund Overview	B-7
VI.	General Fund Budget for Current Services	B-7
VII.	General Fund Budget for New/SPLOST Initiatives	B-11
VIII.	General Fund Expenditures by Classification	B-12
IX.	Changes to Employee Compensation for FY17	B-12
X.	Employee and Retiree Benefits for FY17	B-12
XI.	Additional Positions and Other Personnel Changes	B-13
XII.	Enterprise Funds	B-13
XIII.	Special Revenue Funds	B-15
XIV.	Internal Service Funds	B-18
XV.	Use of FY15 Fund Balance in the FY17 Budget	B-18
XVI.	Summary of the Capital Budget & CIP	B-19
XVII.	ACC Property Taxes and Homestead Exemption Comparison	B-20
XVIII.	Budget History and Trends	B-24

I. Executive Summary

- This Budget includes a General Fund Operating Budget of $121.0 million for FY17, $5.0 million or 4.3% above the FY16 Budget. The Operating Budget for All Funds totals $190.9 million. The Capital Budget for all funds is $27.8 million. In total, the Operating and Capital Budget for FY17, $218.7 million, is $16.6 million more than the FY16 Original Budget.

- The millage rate for FY17 (property tax year 2016) will be 13.95 mills, the same level as FY16. Comparable information on property taxes for surrounding counties and other similar communities in Georgia is included on pages B-20 to B-23 of this section. Athens-Clarke County residents continue to pay lower property taxes for local government services than most surrounding counties and other similar communities in Georgia.

- General Fund supported Departments requested a number of increases in operating funding for New Initiatives and SPLOST projects. This Budget includes $375,000 for the costs of operating expenses related to SPLOST projects and $588,200 for New Initiatives.

- The FY17 Budget includes a total of twelve (12) additional full-time authorized positions across all funds, bringing the authorized level of positions to 1,633. This change includes three (3) additional positions in the District Attorney's Office in support of the fourth Superior Court judgeship created by the state; a Treasurer position within the Finance Department with all costs offset by potential additional investment income and debt service savings; a Public Information Media Analyst (TV/Videos); and a Downtown Litter Technician position for Solid Waste. Outside the General Fund, the budget includes the upgrade of a part-time Felony Drug Court Case Manager to full-time positions within Superior Court with funding to come from grants and dedicated fine revenues from the Drug Alcohol Treatment and Education (DATE) fine surcharges and the conversion of ten part-time Transit Drivers to five full-time driver positions.

- This Budget includes $1.8 million for across all funds to recruit, retain and reward ACCUG employees ($1.4 million in the General Fund), providing a 2% increase to employees actual pay. Also included is $250,000 of funding for a comprehensive pay study- the first since 1994.

- FY17 Revenues for the Public Utilities Department reflect the planned rate increases approved by Mayor and Commission at their May 2, 2016 regular session. The FY17 rates include increases to the water base rate and sewer unit charge, however, they do not increase the monthly service fee for the third consecutive year. The FY17 Budgeted revenues will continue to fund operations, fully fund all annual debt service expenses and meets all bond debt service coverage ratio requirements. The monthly impact on a water and sewer bill for an ACCUG residential customer equates to an increase of approximately $2.35 per month. This rate is based on a winter average of 3,500 gallons per month (median winter average for a single family residential customer) and an actual monthly water usage of 5,000 gallons, utilizing the proposed base rate of $5.24/1000 gallons for water and $5.84/1,000 gallons for sewer. If the typical residential customer uses water only, the proposed increase equates to an increase of approximately $0.96 per month.

II. FY17 Goals and Objectives

The Mayor and Commission adopted Goals and Objectives on March 1, 2016. The FY17 Budget includes specific funding and/or staff time for the following in support of the Mayor and Commission Goals and Strategies:

Goal: Human and Economic Development

1. *Encourage human and cultural development opportunities*
    a. Assist mentoring, tutoring, parent involvement, life skills, financial literacy, critical thinking, emotional intelligence, conflict resolution training, health, senior services, and shelter programs to facilitate healthy, independent, sustainable lives.
    b. Explore the status of internet access in Athens-Clarke County
    c. Realign Leisure Services Dept. program and services resources with community values after pending Auditor's report.
    d. Pair business community resources with youth development program (Great Promise Partnership and Youth Transit)
    e. Support Mental Health grant research and outcomes.
2. *Support human and cultural development through community partnerships and collaborative activities*
    a. West Broad Corridor Revitalization Program
    b. Partner with one or more local non-profit technology/incubation agencies and other interested partners to provide facilities to house technology entrepreneurs.
    c. Creation of a long term community vision and strategy.
    d. Enhance Constitutional/Community Policing service delivery strategy.
3. *Cultivate an environment of conducive to business prosperity and the creation of jobs.*
    a. Review and revise zoning and land use ordinances as they apply to the Atlanta Highway Commercial Corridor.
    b. Identify corridors or business districts for study under ACCUG gateway and corridor program.
    c. Identify funding and partnership opportunities to implement corridor study recommendations on Prince Ave., Jefferson Rd., Lexington Hwy., and Atlanta Hwy.
    d. Review the annual distribution of hotel motel tax funds and develop a plan for future distribution.
    e. Conduct Public Health study of late-night downtown environment.
    f. Entrepreneurship development – Seek out and empower organizations that support and develop entrepreneurship through partnerships and sponsorships.
    g. Examine the economic development department to determine need for small business development support staff.
4. *Work with community partners to develop and maintain a strong, diverse workforce.*
    a. Integrate an improvement strategy into land use planning process considering the strategies recommended from the Workforce Housing Study.
    b. Implement selected strategies from the workforce housing needs assessment in conjunction with the GICH program.

Goal: Public Safety

1. *Enhance diversion and offender community re-entry programs*.
    a. Create a Transition Center at Corrections and Diversion Center to acclimate offenders back into the community.
    b. Expand participation in programs that provide alternatives to incarceration to non-violent offenders and to reduce recidivism.
    c. Corrections Department continue to provide education opportunities, work force training and certifications, general life skills, and other programs and tools to promote the success of offender reentry.
    d. Diversion Center will share its program and class space with other community areas of supervision, i.e. probation & accountability courts.
    e. Develop programs to reduce jail population.

2. *Collaborate with community partners to address crime prevention, recidivism, and emergency response.*
    a. Youth Development Task Force – continue gang prevention initiative with community partners, identify strategies, and establish pilot projects.
    b. Create a Criminal Justice Coordinating Committee.
3. *Develop and strengthen existing public safety and judicial operations.*
    a. Restore weekend Animal Control Officer field service.
    b. Comprehensive Emergency Management Continuity of Operations Strategic Plan and complete risk assessment within departments.
    c. Increase the number of certified EMTs in Fire Department to improve response time for emergencies.
    d. Develop a reasonable, enforceable false fire alarm ordinance and reduce number of false alarms by 10%.
    e. Develop Police Department Strategic Plan.

Goal: Quality of Place

1. *Preserve water resources through practical conservation and other methods.*
    a. Survey old sewer lines and develop replacement strategies with funding options.
    b. Explore water reuse opportunities for commercial and residential users.
    c. Implement watershed protection plan.
    d. Wastewater collection system assessment and maintenance.
    e. Explore and implement stream restoration projects.
    f. Implement Advance Metering Infrastructure Project.

2. *Provide and maintain a high quality system of rails, trails, parks and open spaces.*
    a. Repair and replace Cook's Trail structures.
    b. Complete the Greenway Network Plan update.
    c. Repair and replace Birchmore Trail structures.
    d. Implement Dudley Park Master Plan.
    e. Implement elements of the Greenway Network Plan.
3. *Pursue energy conservation strategies and evaluate and implement alternative energy projects where appropriate.*
    a. In FY17, or before, complete sustainability plan.
    b. Evaluate solar energy for Public Utilities Department's water treatment and reclamation plants.
    c. Information Technology Department to continue to virtualize servers.
    d. Install solar energy at Cedar Creek Water Reclamation Facility.
    e. Implement energy conservation measures in all life cycle replacement programs – reduce consumption by 15% per square foot as compared to FY07.
    f. Analyze ACCUG buildings for potential use of solar or alternative energy.
    g. Increased use of solar power and battery power for school zone beacons, traffic signs, and pedestrian warning flashers
    h. With grant support, purchase hybrid buses.
4. *Develop, provide and maintain environmentally sensitive infrastructure systems.*
    a. Explore enforcement mechanisms for septic tank maintenance.
    b. Create next Storm Water Master Plan related to Water Quality projects.
5. *Protect our environment through improved recycling and waste reduction.*
    a. Design a method for landfill leachate management that provides an alternative to recirculation.
    b. Explore fee-based ordinances to encourage plastic bag and Styrofoam recycling.
    c. Develop a plan for food scraps and expanded organics collection infrastructure.
    d. Recognition program for commercial recyclers.

e. Achieve reductions of not less than 60% by 2018 and 75% by 2020 per capita in the amount of community generated solid waste directed towards landfills.
f. Pursue partnerships and educational opportunities with multi-family housing complexes, hotels, hospitals and churches.

6. *Provide a safe, reliable, accessible, well-planned and pedestrian-friendly transportation network.*
   a. Develop MACORTS Long Range Transportation Update.
   b. Explore a Complete Streets Ordinance applicable to all development.
   c. Construct roundabout at Whitehall Road/Milledge Avenue intersection.
   d. Construct new airport commercial terminal.
7. *Support the development of alternative transportation mobility options for the community.*
   a. Increase the level of sidewalk construction.
   b. Continue to explore options to increase cyclist and pedestrian safety.
   c. Provide increased mobility in downtown areas through implementing Business Corridor Infrastructure Improvements.
   d. Update and expand the Bicycle Master Plan.
   e. Create a cost analysis to implement recommendations of Prince Avenue GDOT Safety Audit.
   f. Increased focus on Safe Routes to School projects.
   g. Improve Bishop Park pedestrian access along Hawthorne Avenue and the installation of a paved surface that connects to the interior of the park.
8. *Provide an accessible and sustainable transit system to provide connectivity options to all modes of transportation to our citizens.*
   a. Establish a process to identify T-SPLOST projects and develop associated project costs for capital and operation of transit programs.
   b. Re-evaluate current bus stop improvement program and criteria.
   c. Implement strategies and track progress of recommendations from completed Transit Development Plans.
   d. Evaluate opportunities to increase the frequency and scope of transit services.
   e. Develop and implement policies and ordinance that encourage safe access to multiple transportation options.
9. *Enact code and ordinance changes to improve and protect the quality of neighborhoods.*
   a. Update property maintenance code and quality of life ordinances for enforcing health and safety violations and investigating nuisance properties.
   b. Explore ordinance amendments to protect safety, accessibility, character, and quality of life of residential areas adjacent to Level I and II corridors.
   c. Develop a draft infill housing ordinance.
   d. Development of modified design standards for in-town and suburban corridors.
10. *Explore and implement programs for affordable housing that address diverse housing needs.*
   a. Engage housing partners to discuss issues in multi-family housing inventory/survey and strategies in the Workforce Housing Study.
   b. Development of a series of text amendments to allow increased flexibility in the development of accessory structures on residential properties.
   c. Work with state to develop incentives for public/private solutions.
   d. Provide infrastructure improvements for affordable housing programs through SPLOST.
11. *Develop methods to evaluate the available and proposed housing inventory and programs.*
   a. Evaluate and report the impact of implementing principles of inclusionary zoning to new developments.
   b. Participate and take leadership role in the Georgia Initiative for Community Housing (GICH) Team's three year program of collaboration, technical assistance, and training.

Goal: Efficient, Transparent, and Responsive Government

1. *Attract, retain, and reward talented employees.*

a. Annually adjust compensation and benefits to remain a competitive employer.
b. Amend the Pension Plan to retain long term employees.
c. Conduct comprehensive pay study.
d. Pay a Living Wage to all full-time, part-time and seasonal employees.
e. Overhaul current Performance Management Program.
f. Explore career ladder systems across the organization.
g. Human Resources Department to partner with UGA to create internships.
h. Fully fund public safety promotional process.

2. *Promote transparency through improved access to information.*
   a. Modernize methods of citizens reviewing documents online.
   b. Train and support ACCUG departments in the use of social media.
   c. Implement design updates to the website.
   d. Create media analyst/TV-Video position to bring efforts in-house and assist with online presence.
   e. Update the Comprehensive Plan for Athens-Clarke County.
   f. Create Printed/Electronic Citizen newsletter.
3. *Improve internal efficiency and effectiveness.*
   a. Establish additional payroll capacity in Human Resources.
   b. Rewrite Personnel Policies and Codes through consultant.
   c. Create medical stop-loss insurance program for inmates and arrestees.
   d. Purchase routing software for Solid Waste collections.
   e. Relocate and modernize Information Technology offices.
   f. Create a new agenda management system.
   g. Create Treasurer position in Finance to maximize cash management and investment income.
   h. Modernize email system to Microsoft Exchange.
   i. Purchase new records management system and computerized dispatch for Police.
   j. Update current Finance paper forms to website forms.
   k. Implement Cityworks Computerized Maintenance Management System in Public Utilities.
   l. Migrate jail onto a more efficient Jail Management System application and improve infrastructure and operational capacity in new facility.
   m. Streamline request/evaluation processes and enhanced reporting for streetlight repairs, new streetlight requests and new sidewalk requests.
   n. Create police video integration center.
   o. Implement a paperless plans review system for the permitting process.
   p. Pursue national accreditation for Leisure Services Department (CAPRA)
   q. Purchase new public safety software and computers.
   r. Implement Phase I of the ACCUG Geographic Information System (GIS) Master Plan.
   s. Rewrite Risk Management policies in Human Resources.
   t. Implement new Finance/Human Resources software system.
   u. Implement a jail-to-court video system.
4. *Create empowered and engaged employees.*
   a. Create recruiting diversity initiative with the Great Promise Partnership.
   b. Create a brand for ACCUG that will help to recruit and retain employees.
   c. Create employee recognition program.

III. Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.

- Budgets must be provided at least at the department level and be separated by fund.

- A separate Operating and Capital Budget must be submitted and adopted.

- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.

- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.

- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.

- Public Hearings must be held to receive public input if the proposed budget includes an increase in the property tax as defined by the Taxpayer Bill of Rights (O.C.G.A. 48-5-32.1).

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or number of full-time authorized positions cannot increase without Mayor and Commission approval.

IV. Development of the FY17 Operating Budget

A. Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1 each year, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

November	Mayor and Commission Establish Budget Goals.
November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).
January	Departments Submit Operating Budget Requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
February - March	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.

April	Mayor sends a Recommended Budget to Commission.
May	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

B. FY17 Budget Development Issues

Over the last several years, there has been an increase in the use "one-time" funding to support ongoing programs and services. In response, the Manager's Office has maintained a multi-year forecast of future revenues and expenditures for the General Fund in order to reduce the reliance on "one-time" funding by FY20.

In addition, all departments and offices were requested to prepare two budget proposals:

1. Propose a budget equal to a fixed amount referred to as the Target Budget. This Target Budget amount is a 1% increase over the FY16 Budget, not including pay and benefits; and,

2. Propose budget reductions equal to 2% of the department's total FY17 Target Budget and identify the impact to services if those budget reductions are implemented.

V. General Fund Overview

The General Fund Budget for FY17 has been divided into two component parts: Current Services and New/SPLOST Initiatives. The Current Services Budget maintains the level of services provided in FY16. This Budget includes a few New Initiatives and SPLOST related operating increases for FY17.

VI. General Fund Budget for Current Services

A. General Fund Revenue - Total General Fund Operating Revenue is projected to be $119.5 million in FY17, approximately $5.0 million more than estimated in FY16.

1. Total General Fund Property Taxes are projected to be $52.3 million, approximately $1.8 million more than estimated for FY16. The budget estimate for property taxes is based on the current millage rate of 13.95 mills. Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2016 net Tax Digest is $3.5 billion, an increase of 4% over the 2015 Tax Digest.

   a. The property tax revenue estimates included in this Budget are based on a collection rate of 98%, the same rate as previous years.

   b. Delinquent Tax Collections are estimated to be $450,000, similar to past years.

   c. Property tax revenues from motor vehicles will continue to be impacted by the Title Ad Valorem Tax (TAVT) and the state reduction in the percentage share to local governments in January 2016. In FY17, property tax revenues from motor vehicles on the tax digest are estimated to decline $250,000 to $750,000. Revenues from the TAVT

are estimated to also decline $300,000 from $3.0 million in FY16 to $2.7 million in FY17.

2. Local Option Sales Taxes

   a. An estimate of $23.0 million is included for FY17, an increase of $630,000, or 2.8% over the FY16 Budget.

3. Other Taxes – Other Taxes are projected to be $22.1 million in FY17, an increase of $1.4 million compared to the FY16 Budget.

   a. Included in the FY17 estimate for Other Taxes is a change to the rates and bracket structure for an Occupation Tax Certificate, or Business License. With these rate changes - which have not increased since 2010 – an additional $270,000 in annual revenue is estimated, bringing the total revenue from the Occupation Tax Certificates to $1.6 million (see page G-20 for rate changes).

   b. Based on receipts to date, franchise fees are estimated to increase 1-2% over the FY16 original budget to $9.1 million in FY17.

      - The largest utility franchise in Athens-Clarke County, Georgia Power, has reported receipts from their franchise fee payment for FY16 of $5.7 million, slightly less than the FY15 payment. This budget includes an estimate of $5.9 million from Georgia Power for FY17. Walton and Jackson EMC franchise payments for FY16 were at or slightly less than budget estimates. The franchise payments from the EMCs are estimated to be $850,000 in FY17.

      - Franchise fee collections in FY17 from Charter Cable are estimated to be $1.1 million and for telephone (AT&T) are estimated to be $500,000, both slightly more than currently budgeted.

      - Georgia Natural Gas receipts are estimated to generate $640,000, similar to FY16 and based on the capacity based method for calculating the franchise fee from this deregulated utility.

   c. Based on the current year's collections, the Financial Institutions Tax is projected to be $270,000 in FY17, down just slightly compared to the FY16 estimate.

   d. The Real Estate Transfer Tax is projected to be $260,000 in FY17 and the Intangible Recording Taxes are estimated to generate $800,000 in FY17, both increase over the prior year due to increased activity in the real estate market.

   e. Excise tax revenues are estimated to increase $200,000 to $3.1 million in FY17. Excise taxes on beer, wine, and liquor are estimated to generate $2.4 million. The excise tax on mixed drinks and rental motor vehicles are anticipated to generate $525,000 and $200,000 respectively in FY17.

   f. Insurance Premium Taxes are anticipated to be $6.9 million in FY17, an increase of $550,000 based on the FY16 payment from this state collected tax.

4. Licenses and Permits – Included in the FY17 Budget is an increase of the annual Alcohol License fees, generating an additional $270,000 annually. With these rate changes - which have not increased since 2010 – total revenue from Licenses & Permits is estimated to increase from $1.5 million to $1.8 million in FY17 (see page G-20 for fee changes).

5. Intergovernmental Revenues - Total Intergovernmental Revenue is projected to be $977,000 in FY17. Grants from the State that supplement the cost to house inmates at the Corrections facility will contribute $770,000 in FY17 based on the current daily reimbursement rate of $20 per inmate. Payment In Lieu Of Taxes (PILOT) revenues from the Athens Housing Authority are estimated to be $120,000 in FY17. All other Intergovernmental Revenues are anticipated to remain at the same level in FY17.

6. Charges for Services – This budget reflects an increase of $673,000 in Charges for Services revenue to an estimate of $12.3 million in FY17.

   a. Based on the current cost allocation plan, total overhead charges for services provided by the General Fund to Enterprise Funds will be $2.3 million.

   b. Sheriff's Fees in the FY17 Budget reflect the revenue collected under Georgia law and added revenue collected for housing inmates that have not been transferred to the State Correctional System. The estimate for Sheriff's Fees in FY17 is $250,000.

   c. Fees and recording costs in FY17 for Superior Court ($425,000), Magistrate Court ($330,000) and Probate Court ($150,000) are anticipated to be similar to the FY16 levels.

   d. Parking fee revenue in FY17 is based on estimates provided by the Athens Downtown Development Authority (ADDA), which manages downtown parking. This program includes the revenue from the operations of the Washington Street Building, the College Avenue Parking Deck, on-street metered parking spaces, and parking lots. This Budget includes the Authority's proposal to equalize hourly rates, decreasing deck rates and increasing on street parking rate by $0.25 (from $0.75 to $1.00) (note: 20% of this revenue goes back to ADDA per contract). This increase would bring the total estimated fee revenue from the Downtown Parking operation to $2.8 million annually (this amount does not include an estimated $500,000 from parking fine revenue in the downtown area).

   e. The School District will contribute $315,000 for the Police Department to continue the School Resource Officers Program in FY17.

   f. Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $1.7 million in FY17.

   g. Based on the current level of fees, Leisure Services programs are estimated to generate just over $1.0 million in FY17, reflecting a 2-3% increase over the FY16 Budget in program and rental volumes.

   h. This budget includes revenue of $77,000 to continue an agreement with the UGA Police Department for shared operating expenses of the Police Department's Computer Aided Dispatch/Records Management System.

   i. Similar to FY16, this budget includes "host fee" revenue estimated at $175,000 from the Landfill Fund to compensate ACCUG for the impact of serving as the location of the

landfill site. When landfilling operations occur in the Oglethorpe County portion of the Landfill, Oglethorpe County receives the host fee.

j. The FY17 Budget includes $585,000 for probation fees, based on current collections. This budget includes $180,000 in revenue from the in-house drug testing program. Also, in FY17, supervision fees of approximately $200,000 for the pre-trial program will move into the General Fund from the DUI/Drug Court program since supervision of the pre-trial participants is now done by Probation staff rather than DUI/Drug Court staff.

k. Resident fees from the Diversion Center are anticipated to increase in FY17 from $230,000 to $303,000 with implementation of a Transitional Center program in cooperation with the State Department of Corrections for former state inmates.

7. Fines & Forfeitures - Total revenues from fines are estimated to be $3.4 million in FY17, a decrease from an estimate of $3.6 million in the FY16 Budget.

   a. Revenue from the Municipal Court is projected to generate roughly $2.3 million in FY17. Revenues from the Superior, State, Magistrate, and Juvenile Courts are anticipated to remain stable in FY17.

   b. Based on the current level of receipts, parking fines in the downtown district are projected to be $500,000 during FY17, similar to the FY16 Budget.

8. Interest Revenues – For FY17, interest revenues are projected to be $200,000 based on current short-term interest rates.

9. Other Financing Sources – The budget includes $35,000 collected by the Sheriff's Department for reporting information to the Social Security Administration during the year. The FY17 Budget includes a transfer of $223,000 from the hotel/motel tax fund - $111,000 in ongoing support and $112,000 for one time projects.

   Also, the FY17 Budget reflects transfers of $2.6 million from Enterprise and Internal Service Funds to fund the annual cost for pension and other post-retirement benefits (OPEB) expenses of those funds. In the past, these expenses were accounted for in these funds, but are now accounted for in the General Fund and Other Governmental Funds as a result of changes by the Governmental Accounting Standards Board (GASB) in the accounting for pension and post-employment benefits. This change doesn't alter these benefits, nor increase the net cost to the General Fund, it only shifts where these expense and liabilities are recorded.

10. Use of Fund Balance for Operations– This Budget includes the appropriation of $1.5 million from the balance at the end of FY15. This is the same level as budgeted for in FY16. This use of "one time" funding to support the operating budget is not consistent with the Fiscal Policies and is not sustainable for the long term.

B. General Fund Expenditures for Current Services and Proposed Reductions

Total Operating Expenditures to maintain the level of current services will be $119.3 million in FY17. This includes limited increases to a few departments to maintain the current level of services.

Nineteen of thirty-four departments submitted operating budgets for FY17 that were the same or less than their FY17 target budget. The Budget includes $380,000 in increases over target

budgets to fund current services. The largest of these increases include $112,000 for Board of Elections to conduct elections in FY17 and $158,400 in Juvenile Court for court appointed representation for juveniles, due to changes that went into effect last year and current caseloads.

Proposed Reductions to Current Services – There are no reductions to current services or programs planned for FY17.

VII. General Fund Budget for New/SPLOST Initiatives

This Budget includes additional funding for a limited number of new initiatives for FY17and operating expenses supporting SPLOST projects in FY17.

A. Increase in Operating Expenditures for New Initiatives - General Fund Departments requested $1.2 million in FY17 for operating expenditures for new initiatives or new programming. This Budget includes $280,000 for the following new initiatives:

1.	Comprehensive Pay Study (General Fund portion)	$ 93,000
2.	Public Information Media Analyst (TV/Video)	$ 62,200
3.	Solid Waste Downtown Litter Tech	$ 52,000
4.	Superior Court Case Management Position (6 months)	$ 34,000
5.	Convert 10 PT Transit Drivers to 5 FT positions	$ 19,000
6.	Employee Recognition Program (Human Resources)	$ 5,000
7.	Additional Training for Probation Officers (Superior Court)	$ 3,000
8.	Treasurer position (Finance) – net of added revenue and expense savings	$ 0
9.	Add fleet maintenance/replacement for vehicles and equip. (Leisure Services)	$ 11,400
10.	Lyndon House Arts Center – Open Studio Program (net of revenues)	$ 400

B. Increase in Operating Expenditures for New Fourth Superior Court Judgeship - A total of almost $500,000 in additional operating expenses have been requested from Superior Court, District Attorney, Sheriff and Circuit Public Defender to support the new fourth Superior Court Judgeship. The FY17 Budget includes $308,200 for the following:

1.	Superior Court – court costs, local supplements and operating support	$ 110,200
2.	District Attorney – two additional ADA's and one additional investigator	$ 198,000

C. Increases in Operating Expenditures Related to SPLOST Projects - General Fund Departments requested $600,000 in FY17 for SPLOST Project operating expenditures. This Budget includes the following additions totaling $375,000.

1. Sheriff/Central Services-Jail Expansion – This Budget includes $94,000 in the Sheriff's Office to fully fund the annual cost of five positions added in FY16 for nine months. The Central Services Department Budget includes funding for facility maintenance and contract services ($157,200) to maintain the new Jail facility which is increasing from approximately 115,000 sq. feet to 208,000 sq. feet.

2. Courts/Computer Information System - The FY17 Budget includes $111,400 for funding for software maintenance expenses for the improved integration of information exchanges and communications between the Judiciary and Public Safety agencies.

3. Central Services – The FY17 General Fund Budget includes an increase of $12,400 for operating and facility expenses for the Animal Shelter Expansion.

VIII. General Fund Expenditures by Classification

A. General Fund Expenditures by Classification - General Fund Operating expenditures including SPLOST Initiatives and Reductions are projected to be $121.0 million in FY17.

1. Salaries and Benefits are projected to be $85.5 million or 70.6% of the total General Fund Operating Budget.

2. Operating Expenditures, including transfers out and debt service, for FY17 will be $29.4 million. These expenditures represent 24.3% of the total General Fund Operating Budget.

3. Independent Agencies are allocated $5.2 million, $193,000 more than the FY16 budget. In total, the Independent Agency funding level is 4.3% of the total General Fund Operating Budget. Additional information about the funding for Independent Agencies is provided in Section F of this document. Included in this total is $ 1,600,336 for indigent defense services provided through the Circuit Public Defender's Office.

4. An Operating Contingency appropriation of $1,005,000 is included to provide for unanticipated expenditures in FY17, similar to FY16. The amount is less than 1% of the total General Fund Budget.

IX. Changes to Employee Compensation for FY17

A. The FY17 Budget includes $1.8 million across all funds ($1.4 million in the General Fund and $400,000 in all other funds) for increases in compensation and related benefits.

B. The FY17 increase in funding provides a 2% increase in the actual salary of all employees whose work performance meets or exceeds job requirements. This pay increase is an effort by ACCUG to recruit, retain and remain competitive with similar employers in the marketplace.

C. For the FY17 Budget, no funding is provided for the Performance Management Program (PMP) component ACCUG's pay plan.

D. This budget includes $105,000 to adjust ACCUG's pay table to maintain competitive starting salaries for newly hired and prospective employees.

X. Employee and Retiree Benefits for FY17

A. In FY17, funding to the Employee Health Insurance Fund for active employees allows continuation of three health plans (Conventional POS, Consumer Healthy Solutions (CHS) Select with HSA and CHS Value with HSA). The current POS Traditional Plan will not be available after June 30, 2016, so employees on that plan will migrate to one of the three remaining plans.

B. The FY17 Budget includes an increase in the employer share of health insurance by $3.5 million across all funds or $2.5 million in the General Fund, bringing ACCUG's funding for employee's health insurance to $9.6 million annually. In addition, the FY17 Budget includes an increase to employees' share of health care costs with an increase in employee premiums, depending on the health plan type and level of coverage selected by the employee. Over the last two years, expenses for health care have exceeded the contributions from ACCUG and employees, reducing the balance in the Employee Health Insurance Fund. In response, the FY17 Budget includes a one-time contribution of $1 million from available General Fund balance to help restore balances within this fund.

Other Post-Employment Benefits (OPEB) for retirees, including retiree health insurance, will remain unchanged for FY17. This budget will maintain the current funding level ($170/month) to the Health Reimbursement Arrangement (HRA) accounts for retirees 65 and older; fund "doughnut-hole" coverage for Post-65 retirees and pay for Pre-65 BCBS claims and administration expenses. Approximately 216 retirees are Pre-65 and 358 are Post-65. Funding for the estimated $4.1 million in expenses in FY17 will come from a current year contribution of $3.1 million, down $700,000 from FY16, along with funds currently held within the OPEB Trust Fund.

C. Pension Program – Based on actuarial estimates and current benefits, ACCUG's total contribution to the Pension program for FY17 is estimated to be $9.8 million. This contribution will come from $9.0 million in current contributions, which is $200,000 more than FY16, and $800,000 from accumulated credits in the Pension program.

XI. Additional Positions and Other Personnel Changes

Departments requested 34 additional full-time positions for FY17. This Budget includes a total of twelve (12) additional full-time positions across all funds, bringing the authorized level of positions to 1,633. Based on this Budget, the number of full-time positions will remain under 14 per thousand of ACC population.

This includes three (3) additional positions in the District Attorney's Office in support of the fourth Superior Court judgeship created by the state; a Treasurer position within the Finance Department with all costs offset by potential additional investment income and debt service savings; a Public Information Media Analyst (TV/Videos); and a Downtown Litter Technician position for Solid Waste. Outside the General Fund, the budget includes the upgrade of a part-time Felony Drug Court Case Manager to full-time within Superior Court with funding to come from grants and dedicated fine revenues from the Drug Alcohol Treatment and Education (DATE) fine surcharges and the conversion of ten part-time Transit Drivers to five full-time driver positions.

XII. Enterprise Funds

A. Airport

1. Total revenue estimated by the Department for FY17 is $2.6 million. Sales of fuel will generate revenues of $1.9 million, down from $2.0 million in FY16. Rents and other operating revenues are estimated to generate $480,000 in FY17, similar to FY16. For FY17, the General Fund will provide a subsidy of $196,300 similar to FY16. Operating expenses for the Airport in FY17 will total about $2.7 million, $1.3 million for the purchase of fuel and $1.4 million for operating expenses, including depreciation.

2. No significant changes in Airport services are planned for FY17.

B. Transit

1. Total revenue of $6.0 million is projected for FY17, based on current farebox rates, ridership and contract with UGA. Federal funding is estimated to be $2.1 million in FY17, slightly more than FY16. Fare box revenue ($725,000) and the contribution from UGA ($690,000) will provide $1.4 million, similar to FY16. The General Fund contribution to the Transit Enterprise Fund for current services will be $2.4 million in FY17, an increase over the FY16 level of $2.3 million.

2. The FY17 Budget continues the pilot program started in FY16 to expand Transit services to Sundays.

3. The FY17 Budget includes the conversion of 10 part-time driver positions to 5 full-time positions for a net budget increase of $19,000.

C. Landfill

1. Revenue for the Landfill Enterprise Fund is projected to be $3.3 million, similar to the FY16 Budget. This revenue is based on the current $42/ton fee (last increased in FY09) and based on current waste flow of 65,000 tons, the same as the FY16 level. The FY17 revenue estimate includes $175,000 from the Waste Minimization Fee, based on current fee rates. Expenses for the Landfill Fund in FY17 are projected to be $4.2 million, a slight increase over the FY16 Budget.

2. The FY17 Budget does not include any anticipated revenues from the Recovered Materials Processing Facility for the sale of recycled materials. Net revenues from the sale of recycled materials has declined significantly over the last two years, from over $270,000 in FY14 to less than $10,000 to date in FY16. In addition, when the revenue from the sale of recycled materials drops below the cost to process the recycled materials ($30,000-$40,000 per month), the Landfill Fund is covering that additional expense. The Landfill Budget includes an additional $100,000 in FY17 to cover these expenses.

3. The FY17 Capital Budget for the Landfill fund includes $200,000 for planning and engineering expenses for the construction of additional space for waste at the Landfill – estimated at $2.8 million in FY18. Current space for landfilling waste is expected to be full by early FY19.

D. Solid Waste

1. In FY17, Solid Waste revenues from residential and commercial collection services, based on current rates, are expected to generate $3.6 million, similar to FY16. This level of revenue is sufficient to cover estimated operating expenses of $3.6 million and partially fund annual capital replacement expenses.

E. Water and Sewer

1. Based on estimates from the department, Water and Sewer operating revenues for FY17 will total $50.9 million based on changes to water and sewer rates approved with this budget and noted below. On May 3, 2016, the Mayor and Commission accepted a six-year Rate Adjustment Component of the 2015 Update to the Financial Element of the Public Utilities Department Service Delivery Plan. This Update included proposed rate adjustments through FY22.

2. FY17 Revenues for the Public Utilities Department reflect planned rate increases scheduled for acceptance by the Mayor and Commission through the Service Delivery Plan in May 2016. The FY17 approved rates include planned increases to the water base rate and sewer unit charge, however, they do not increase the monthly service fee for the third consecutive year. The FY17 Budgeted revenues will continue to fund operations, fully fund all annual debt service expenses and meets all bond debt service coverage ratio requirements. The monthly impact on a water and sewer bill for an ACCUG residential customer equates to an increase of approximately $2.35 per month. This rate is based on a winter average of 3,500 gallons per month (median winter average for a single family residential customer) and an

actual monthly water usage of 5,000 gallons, utilizing the proposed base rate of $5.24/1000 gallons for water and $5.84/1,000 gallons for sewer. If the typical residential customer uses water only, the proposed increase equates to an increase of approximately $0.96 per month.

3. The adjusted fees for water and sewer services will become effective on July 1, 2016.

4. The FY17 Operating Budget including debt service is estimated to be $43.3 million, a slight decrease over the FY16 Budget.

F. Storm Water Utility

1. For FY17 total revenue for this utility will be approximately $3.6 million, similar to FY16. The average homeowner in ACC will continue to pay about $10 per quarter for this service. The proceeds from this fee will fund operating expenses of $3.6 million and future capital improvements to the storm water system. No significant changes in this service are planned for FY17.

XIII. Special Revenue Funds

A. Hotel-Motel Special Revenue Fund

1. Receipts from this $0.07 tax are estimated to be $2.8 million in FY17, an increase over the FY16 Budget of $2.5 million.

The FY17 Budget appropriates $0.06 of the $0.07 tax collected to fund the Classic Center ($1,520,120) and the Convention & Visitors Bureau ($879,760).

The remaining $0.01 of the tax collected in FY17 ($400,000) along with $279,500 of fund balance will be used as follows:

Community Events Programs with ADDA	$60,000
Mayor's Community Improvement Program	20,000
Tourism Improvement Activities	25,000
Athens Heritage Foundation Insurance of Lyndon House Exhibits	1,200
Economic Development Department-Operating	113,300
Community Events Programs-Capital	30,000
Parking Decks Lifecycle-Capital	40,000
Transfer to General Fund – Ongoing	111,000
Subtotal Operating Expenses	$400,500
Transfer to General Fund – One Time	112,000
Transfer to Special Programs Fund – (One Time for pay study)	157,000
Transfer to General Capital Projects Fund – One Time	10,000
Subtotal One-Time Expenses	$279,000
Total	$679,500

B. Community Development Block Grant (CDBG) Special Revenue Fund

1. The U.S. Department of Housing and Urban Development (HUD) appropriation for the CDBG program for FY17 is $1,232,503, up 2% from the FY16 award of $1,208,687.

2. Based on the 2016 Action Plan as approved by the Mayor and Commission on April 5, 2016, CDBG funds will be expended as follows:

Public Services		$180,000
Neighborhood Revitalization and Economic Development		269,500
Affordable Housing		536,502
Administration & Planning		246,501
	Total	$1,232,503

C. HOME Special Revenue Fund

1. The HUD appropriation for the HOME program for FY17 is $394,218, up from $362,341 awarded in FY16.

2. Based on the 2016 Action Plan, approved by the Mayor and Commission on April 5, 2016, FY17 HOME funds will be used for the following activities:

Affordable Housing Construction		$354,796
Administration		39,422
	Total	$394,218

D. Building Inspection Special Revenue Fund

1. Over the last couple of years, building activity and related revenues have shown steady improvement from the lowest point in 2010. The FY17 Budget estimates $925,000 in revenues, an increase over the FY16 Budget of $800,000. The FY17 Budget anticipates no General Fund support, but plans the use of $20,520 in accumulated fund balance from the Building Inspection Special Revenue Fund to cover operating expenses of $945,520.

E. Grants Special Revenue Fund

1. Total ongoing operating grants are projected to be approximately $900,000 in FY17.

2. The Drug Task Force Grant is a Georgia Criminal Justice Coordinating Council grant that funds $140,000 of the operating expenses for the Police Department's Drug Task Force Unit. In addition, the Police Department's General Fund budget includes $340,000 for Drug Task Force operations in FY17.

3. This fund also includes two transportation/transit planning grants estimated at $684,000 that are managed by the Planning Department. The Federal government provides 80% and the remaining 20% is locally funded for the larger transportation planning grant. This grant provides funding for the regional transportation planning group (MACORTS). For FY17, the General Fund match portion is estimated to be $59,600. The other governments participating in MACORTS will also provide a local match. A second grant that provides transit planning will require a 10% local grant match of $8,820 for FY17.

4. The FY17 Budget includes an ongoing grant from the State Department of Transportation to use inmate labor to pick up litter on state owned roadways in ACC. This grant funds one Corrections Officer position, a local cash match is not required. In FY17, this grant is estimated to provide $66,900.

F. Corrections and Sheriff's Inmate Special Revenue Funds

The revenues from these funds are primarily generated from commissary concessions at the Correctional Institution and Jail. This revenue is then used for the support of the inmates. During FY17, the Corrections Fund is budgeted to spend $45,000 and the Sheriff's Inmate Fund about $70,000.

G. Special Programs Special Revenue Fund

The Special Programs Fund tracks revenues and expenditures of programs and activities that are accounted for separately due to legal restrictions or management direction. The FY17 Budget includes the following programs:

1. Victim Assistance Program – State law allows a 5% addition to certain fines to provide resources used to support victim assistance services. For FY17, this revenue source will generate approximately $110,500, a decrease from the FY16 Budget. Consistent with State law, these monies will be used to fund: 1) three full-time positions, two in the District Attorney's Office and one in the Solicitor-General's office; 2) a salary supplement for a state paid position in the District Attorney's Office; 3) translation services for victims requesting temporary protective orders in Superior Court; and 4) $26,000 for Project Safe. Due to declining fine revenue, the FY17 Budget includes a General Fund transfer of $84,000 to maintain these programs at the current level.

2. Law Library – The Superior Court authorizes the fee of $5.00/case collected as part of certain fines. For FY17, total revenue is estimated to be $130,000, sufficient to cover estimated expense of the Law Library of $121,200 in FY17.

3. Police Training Initiative – Similar to past years, $40,700 has been set aside from the General Fund to improve and enhance Police Department training programs.

4. Superior Court Felony Drug Court – This program is projected to cost $167,100 in FY17. Funding for the program will come from participant fees and the Drug, Alcohol Treatment, and Education (DATE) fine revenue.

5. State Court DUI/Drug Court – This program was initiated with grant funding in FY05. This program is projected to cost $253,100 in FY17, down from $382,300. This reduction is after the transfer of program personnel to the General Fund along with revenue from the pre-trial supervision fee. The DUI/Drug Court program is supported by participant fees and the Drug, Alcohol Treatment and Education (DATE) fine revenue.

6. Police – Red Light Camera Program and School Bus Stop Arm Violation Program – This budget estimates revenue of $305,000 from fines at the two red light camera locations in Athens-Clarke County. The annual cost of this program, $315,000, includes one position, the operating and maintenance costs for the two current red light camera locations, and operating cost for support of Police mobile laptops. The FY17 Budget also includes revenues and expenditures of $90,000 for the School Bus Stop Arm Violation program in collaboration with the Clarke County School District.

7. District Attorney – The FY17 Budget reflects continuation of the current agreement between ACCUG and Oconee County to place seven positions in the District Attorney's Oconee office on ACCUG's payroll system. These positions will be reimbursed 100% from Oconee County and will only continue as funding is available.

8. Human Resources – The FY17 Budget includes $50,000 from the General Fund for continuation of the Employee Tuition Reimbursement Program initiated in FY16. For FY17, the Commission has also approved $250,000 to fund a comprehensive pay study- the first since 1994.

H. Supportive Housing Grant Fund

This fund was established to account for a U.S. Department of Housing and Urban Development grant program to provide services to the homeless population. The supportive housing grant has been awarded to Athens-Clarke County annually since FY96. The FY17 Supportive Housing Grant allocation is estimated to be $400,000.

I. Public Facilities Authority Fund

In FY17, the General Fund will contribute $509,600 for the repayment of debt issued in FY11 for the Jail Advance Housing Facility.

J. Emergency Telephone System (E911) Special Revenue Fund

The FY17 Budget will require a transfer of $775,000 (an increase of $8,200 over FY16) from the General Fund to the E911 Special Revenue Fund to provide sufficient funding for the operating expenditures of the Central Communications Division of the Police Department. Revenue from 911 fees in FY17 is estimated to be $1.7 million, similar to FY16. Expenditures for the Central Communications Division are included in the Budget at $2.6 million. The difference between the revenues and transfer from the General Fund and the projected expenditures, $70,000, will be funded with the balance in the E911 fund available from prior years' operations.

XIV. Internal Service Funds

Internal Service Funds support operating departments. These services are: copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

A. The total operating and capital expense budget for the Internal Service Funds in FY17 will be approximately $23.4 million. This amount is 8% higher than the FY16 Budget.

XV. Use of FY15 Fund Balance and the Operating Reserve in the FY17 Budget

A. At the end of FY15, $7.5 million was available for appropriations in the General Fund or for capital projects funded by the General Fund. Based on the FY17 Budget this balance will be used for the following:

Maintain Operating Reserve at one month ($9.6 million)	$ 200,000
General Fund FY17 Operating Budget	$1,500,000
One-time Contribution to Employee Health Ins. Fund	$1,000,000
Contribution to Capital Projects	$4,800,000
Total Appropriations	$7,500,000

XVI. Summary of FY17 Capital Budget and CIP

In the General Capital Projects Fund, a total of $4.9 million is included for capital projects in FY17. Current Services (CS) projects for FY17 total $4.0 million. FY17 Additions & Improvement (A&I) projects total $884,000. Over the 5 year CIP period, a total of $19.1 million has been included. Government-wide, a total of $27.7 million has been included for capital projects in FY17.

More detailed information on the Capital Budget and CIP can be found in Section D of this document.

A. Major FY17 Capital Projects:

General Fund Projects:

1. Transportation and Public Works – $800,000 is included to provide resources for the maintenance and repair of approximately 1,200 lane miles of arterial, collector and local roads in Athens-Clarke County. See project D-124 for more information.

2. Information Technology - $600,000 is appropriated to replace equipment and software throughout the government based on the Strategic Automation Plan. See project D-44 for more information.

3. Central Services - Facilities Life Cycle Maintenance Program (D-21) The FY17 funding amount is $300,000. This project provides resources to maintain the components of the buildings used for governmental services.

4. Leisure Services - $200,000 is included in FY17 to maintain facilities and equipment throughout the Leisure Services Department in a safe and operational condition. See D-46 for more information.

5. Planning – GIS System Enhancements project estimated to cost $525,000 with funding spread over a three year period. The FY17 Budget includes $175,000 for the first year of funding. See project D-70 for more information.

Projects in Other Funds:

6. Solid Waste – The FY17 Budget includes capital funding of $290,000 in the Solid Waste Enterprise Fund to cover remaining costs from the implementation of an automated collection fleet implemented in FY15 (D-105). This is the final of three years planned to fund the remaining costs of $870,000.

7. Public Utilities – The Water and Sewer Fund Capital Budget for FY17 includes $10,243,400 to rehabilitate and replace sewer lines (D-85) and $2,475,800 for ongoing equipment and facilities replacement program (D-89). The Capital Program for FY17 also includes three projects (D-80, D-81, and D-82) totaling $1.6 million to fund infrastructure additions and improvements projects completed by employees of the Public Utilities Department.

8. Economic Development –The FY17 Budget includes $150,000 of General Fund support and the appropriation of $500,600 of available fund balance in the Economic Development Capital Projects Fund for a total of $650,600. The project (D-63) will provide funding for site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County.

XVII. ACC Property Taxes and Homestead Exemption Compared to Local Area Counties and Similar Size Georgia Communities

A. An annual study reports that Athens-Clarke County continues to compare favorably with other Northeast Georgia governments and other similar size counties in Georgia when comparing 2015 property taxes for a home with a $175,000 market value. The $10,000 Athens-Clarke County homestead exemption is higher than the other surrounding counties in Northeast Georgia and only one of the other comparable counties in the State is higher.

B. The current tax rate for a $175,000 home shows that Athens-Clarke County property taxes for government services and schools in 2015 is the second lowest compared to local area cities and counties.

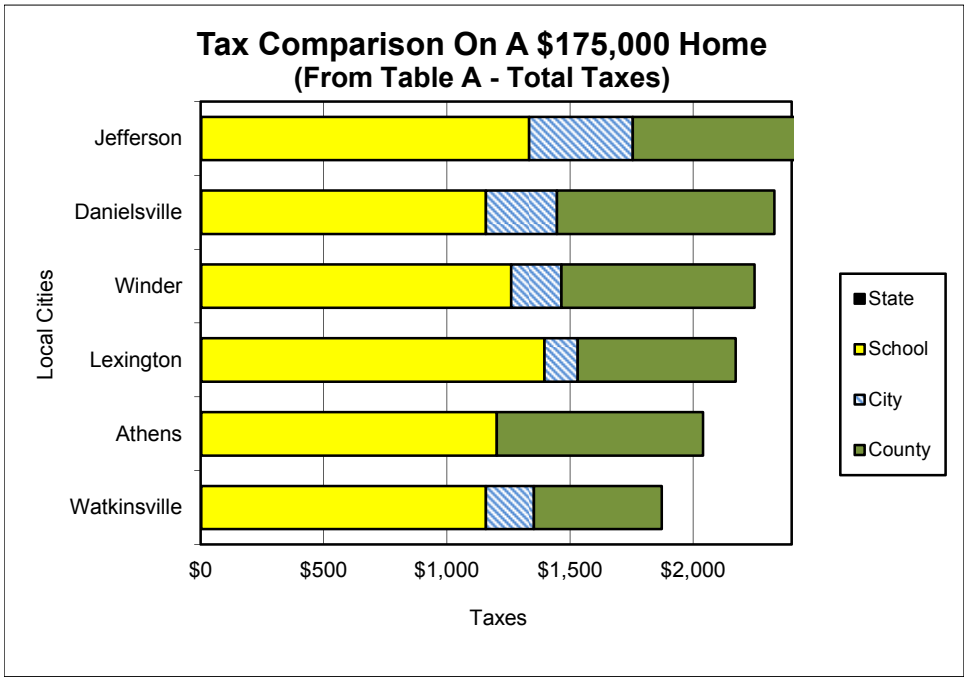


TABLE A
LOCAL CITIES & COUNTIES (2015)

	Athens-Clarke	Danielsville Madison	Jefferson Jackson	Lexington Oglethorpe	Winder Barrow	Watkinsville Oconee
MILLAGE RATES BY COUNTY:						
State	0.050	0.050	0.050	0.050	0.050	0.050
School & Bond	20.000	16.990	19.454	20.434	18.500	17.000
City	0.000	4.250	6.185	2.000	3.000	2.854
County & Bond	13.950	12.980	11.210	9.422	11.525	7.646
Total	34.000	34.270	36.899	31.906	33.075	27.550
ASSESSED VALUE CALCULATION:						
Market Value	$175,000	$175,000	$175,000	$175,000	$175,000	$175,000
Assessed (40%)	$70,000	$70,000	$70,000	$70,000	$70,000	$70,000
STANDARD HOMESTEAD EXEMPTIONS: (a)						
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000
School	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
City	$0	$2,000	$2,000	$2,000	$2,000	$2,000
County	$10,000	$2,000	$2,000	$2,000	$2,000	$2,000
TAX CALCULATION ON A $175,000 HOME:						
State	3.40	3.40	3.40	3.40	3.40	3.40
School	1,200.00	1,155.32	1,330.56	1,392.49	1,258.00	1,156.00
City	0.00	289.00	420.58	136.00	204.00	194.07
County	837.00	882.64	762.28	640.70	783.70	519.93
Total	$2,040.40	$2,330.36	$2,516.82	$2,172.59	$2,249.10	$1,873.40
Average	$2,197.11					

(a) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

C. A comparison of property taxes for similar size cities/counties in Georgia shows that Athens-Clarke County 2015 property taxes are lower than the other cities/counties surveyed.

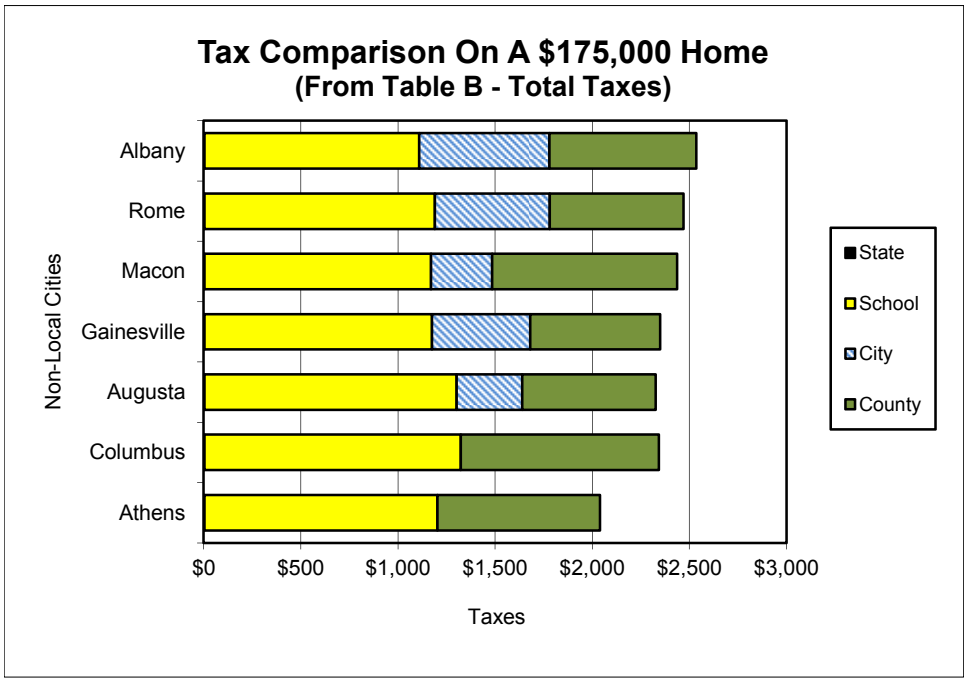


TABLE B
NON LOCAL COUNTIES OF COMPARABLE SIZE (2015)

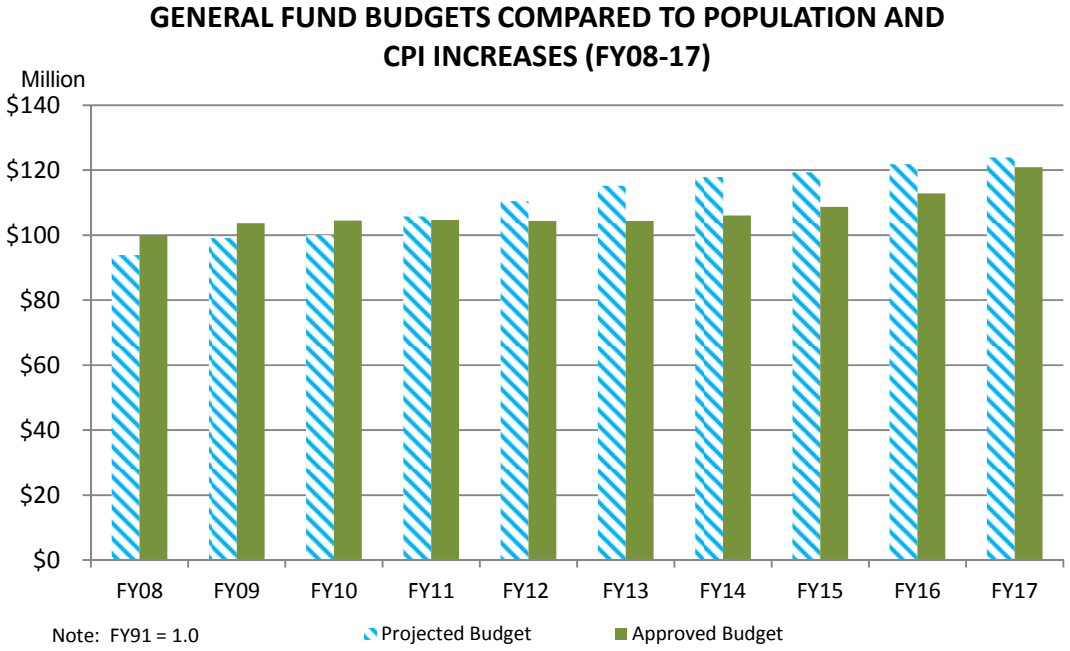
	Athens-Clarke	Macon Bibb	Columbus Muscogee	Albany Dougherty	Augusta Richmond	Rome Floyd	Gainesville Hall	
MILLAGE RATES BY COUNTY:								
State	0.050	0.050	0.050	0.050	0.050	0.050	0.050	
School & Bond	20.000	17.945	23.370	18.445	19.972	17.450	17.230	(a)
City	0.000	4.850	0.000	9.853	5.200	8.700	7.450	(a)
County & Bond	13.950	14.652	17.880	12.594	10.573	10.594	9.815	
Total	34.000	37.497	41.300	40.942	35.795	36.794	34.545	
ASSESSED VALUE CALCULATION:								
Market Value	$175,000	$175,000	$175,000	$175,000	$175,000	$175,000	$175,000	
Assessed (40%)	$70,000	$70,000	$70,000	$70,000	$70,000	$70,000	$70,000	
STANDARD HOMESTEAD EXEMPTIONS: (b)								
State	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	
School	$10,000	$5,000	$13,500	$10,000	$5,000	$2,000	$2,000	
City	$0	$5,000	$13,500	$2,000	$5,000	$2,000	$2,000	
County	$10,000	$5,000	$13,500	$10,000	$5,000	$5,000	$2,000	
TAX CALCULATION ON A $175,000 HOME:								
State	3.40	3.40	3.40	3.40	3.40	3.40	3.40	
School	1,200.00	1,166.43	1,320.41	1,106.70	1,298.18	1,186.60	1,171.64	
City	0.00	315.25	0.00	670.00	338.00	591.60	506.60	
County	837.00	952.38	1,019.67	755.64	687.25	688.61	667.42	
Total	$2,040.40	$2,437.46	$2,343.48	$2,535.74	$2,326.83	$2,470.21	$2,349.06	
Average	$2,357.60							

(a) The City of Gainesville taxes on 100% valuation. The mill levy has been adjusted to reflect a 40% valuation to compare with other counties.

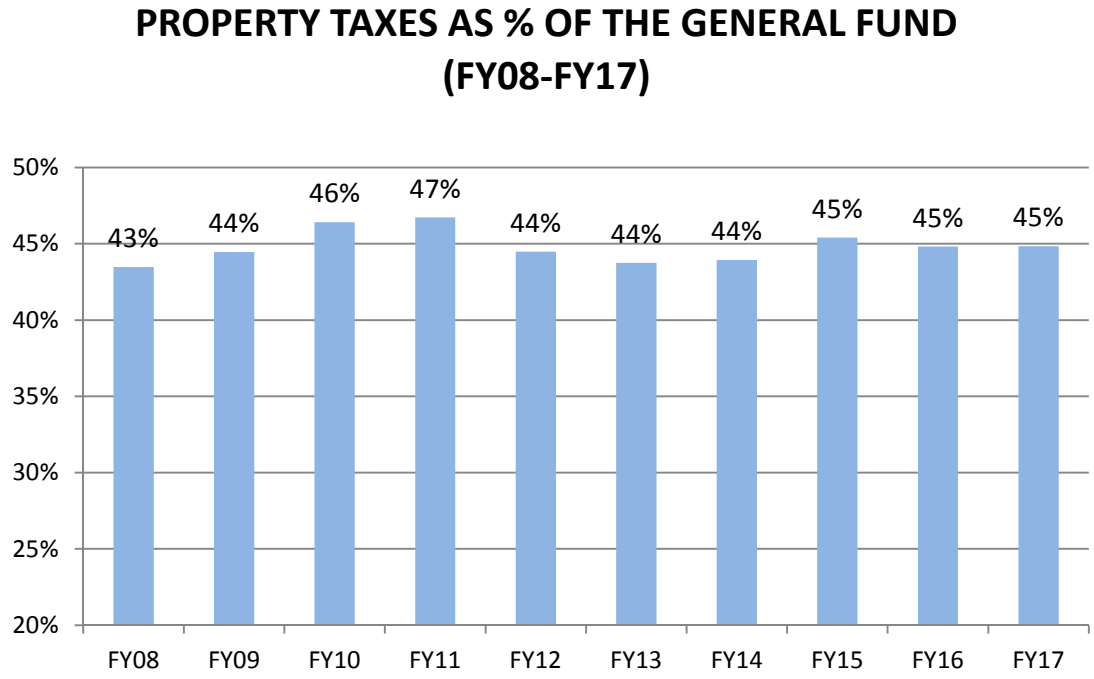
(b) Standard Exemption and Millage Rates - Excludes Senior Citizen adjustments which vary with age and income. Standard exemptions do not apply to the portion of the millage rate (County, School, and City) levied to retire bonded indebtedness, unless specifically stated.

XVIII. Budget History and Trends

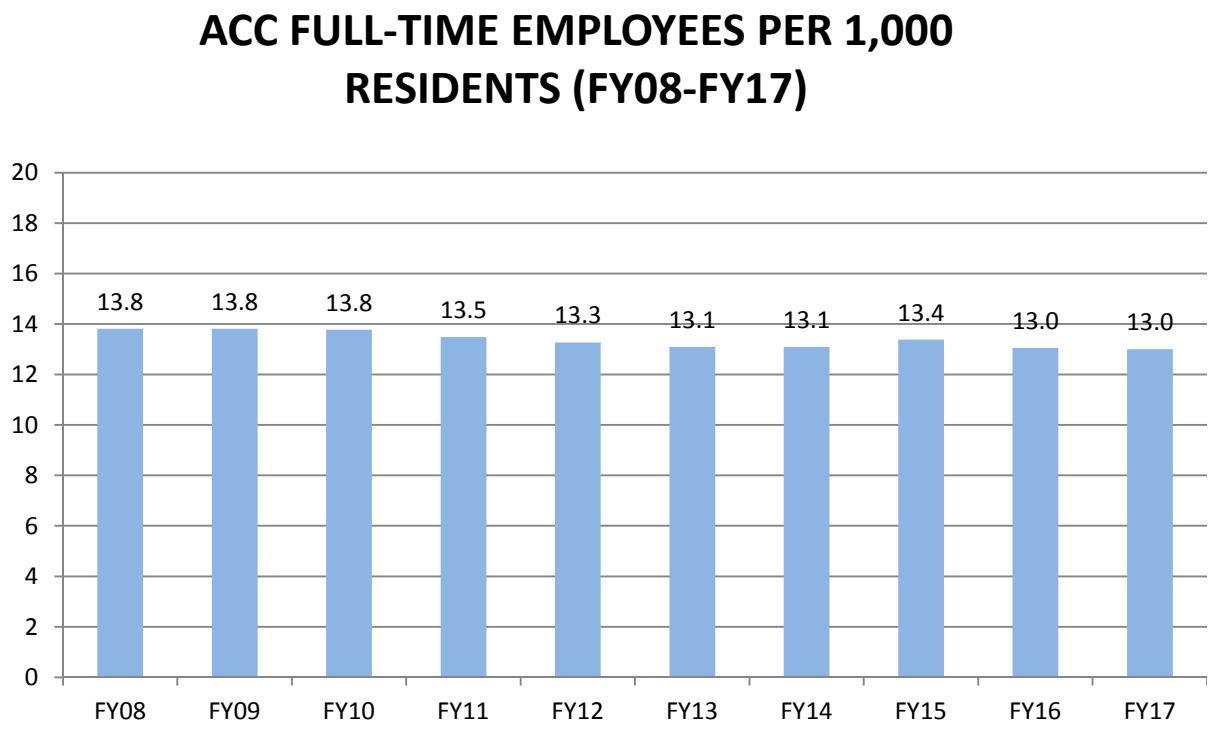
The FY17 General Fund Operating Budget is $121.0 million, 4.3% higher than the FY16 Budget. Over the last five budget years, the General Fund Operating Budget has grown at a rate lower than a projected budget based on the combined annual change of the Consumer Price Index (CPI) and population, as shown in the graph below.



A. In FY17, Property Tax Revenue is projected to be 45% of the General Fund Operating Budget. The graph below shows that property taxes as a percentage of General Fund Revenues have ranged from 43% to 47% since FY08. The FY17 Budget continues the careful balance of General Fund Revenues from Property Taxes (45%), Sales Taxes (20%), and other General Fund sources (35%).



B. For FY17, the number of full-time employees compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This Budget is based on 1,633 full-time authorized positions, an increase of twelve positions compared to the current level.



AIRPORT

MISSION

To provide safe and efficient air transportation services for commercial and general aviation users by combining principles of safety, service, and appearance with effective management to generate progressive development. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

GOALS

- To maintain modern and technologically up-to-date airport facilities and infrastructure.
- To strive for airport financial self-sufficiency.
- To foster a work environment that leads to high employee morale.
- To secure a new commercial airline.

OBJECTIVES

- Meet with the Airport Authority monthly to coordinate airport operations.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet monthly with the Operations Supervisor and Business Coordinator to review the airport financial and operational status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.
- Work with the Airport Authority, consultants, and ACC to secure a new airline.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Annual passenger count for charter flights.	2,854	4,076	3,063	5,150	1,200
Percent change in annual AVGAS sold.	5%	8%	12%	16%	0%
Percent change in annual jet fuel sold.	5%	4%	-2%	11%	0%
Margin met on AVGAS and jet fuel sales	95%	100%	100%	100%	100%
Percent change in total annual aircraft flights.	0%	43%	0%	0%	0%
Percent of total FAA and TSA inspections passed	100%	100%	100%	100%	100%
Percent of rents and fees collected on time.	98%	98%	98%	98%	98%

AIRPORT

BUDGET HIGHLIGHTS

The Airport Enterprise Fund earns revenues primarily through fuel sales and leasing space. In FY17, fuels sales are projected to generate a gross margin of $607,100 while leases are projected to generate $434,700 of revenue. Other operating revenues for FY17 are estimated to total $90,600. In total, net operating revenues projected for FY17 are $1.1 million – similar to the FY16 Budget.

Non fuel related expenses in the FY17 Budget are $1.48 million ($27,800 more than the FY16 Budget).

In order to fully cover the operating expenses for the Airport, the FY17 Budget includes General Fund support of $196,300 which represents a slight increase from the FY16 level of $194,400.

The Airport continues to work towards securing a new commercial airline service. In addition to benefitting the community, a commercial airline service could generate additional revenue for the Airport through increased fuel sales and lease income.

CAPITAL BUDGET

D-18	Matching Funds for Airport Capital Improvement Grants	$50,000
D-19	Maintain Airport Facilities and Equipment	$25,000

AIRPORT

REVENUE and EXPENDITURE BUDGET

Airport						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,390.0	$2,411.7	$2,389.0	$2,389.0	$2,389.0	($22.7)	-0.9%
Other	$0.4	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund Support	$190.6	$194.4	$196.3	$196.3	$196.3	$1.9	1.0%
Total Revenues	$2,581.0	$2,606.1	$2,585.3	$2,585.3	$2,585.3	($20.8)	-0.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$493.7	$569.0	$534.6	$534.6	$534.6	($34.4)	-6.0%
Operating	$2,227.2	$2,173.3	$2,200.5	$2,197.0	$2,197.0	$23.7	1.1%
Total Expenditures	$2,720.9	$2,742.3	$2,735.1	$2,731.6	$2,731.6	($10.7)	-0.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$219.7	$240.3	$231.6	$231.6	$231.6	($8.7)	-3.6%
Airport Services	$1,737.3	$1,760.8	$1,711.4	$1,711.4	$1,711.4	($49.4)	-2.8%
Airport Maintenance	$146.6	$157.6	$157.6	$157.6	$157.6	$0.0	0.0%
Other Gen Admin/Transfers	$617.3	$583.6	$634.5	$631.0	$631.0	$47.4	8.1%
Total Expenditures	$2,720.9	$2,742.3	$2,735.1	$2,731.6	$2,731.6	($10.7)	-0.4%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Airport	7	7	7	7	7	0

ATTORNEY

MISSION & GOALS

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including prosecuting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with appropriate law.

OBJECTIVES

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.
- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.
- Continue to assist departments and offices in responding to an increasing number of Open Records Act requests, under the Open Records Act.
- Continue to work with the Economic Development Department.
- Continue "quality of life" ordinance enforcement and regulatory and administrative support for alcoholic beverages, taxicabs and red light camera and school bus stop arm camera programs.
- Continue to supply support for enterprise fund activities, such as Public Utilities, Airport, Transit and Stormwater Utility.
- Assist the Human Resources Department with ongoing personnel issues, policy development and claims management.
- Develop a file and data management policies and procedures for the Attorney's Office.
- Provide litigation support for claims counsel on pending claims cases.

ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Ordinances/Resolutions/Policies/Legislation Drawn	121	90	115	50	69
Municipal Court Cases	305	310	375	306	298
Red Light Camera/School Bus Arm Cases	2,892	5,496	4,035	4,400	6,915
Cases in Superior/State/Federal/Appellate Courts	24	21	25	18	5
Information / Litigation Files Opened / Legal Opinions	39	23	30	28	21
Contracts / Deeds / Drawn / Approved as to Form	219	254	220	252	204
Nuisance Abatement Cases	23	18	25	13	12

BUDGET HIGHLIGHTS

The FY17 Budget includes funding of $4,800 for a car allowance for the Attorney. There are no other major changes for the Attorney's Office Budget in FY17.

REVENUE and EXPENDITURE BUDGET

Office of the Attorney						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$554.7	$584.3	$588.7	$588.7	$588.7	$4.4	0.8%
Operating	$43.5	$54.3	$59.0	$59.0	$59.0	$4.7	8.7%
Total Expenditures	$598.2	$638.6	$647.7	$647.7	$647.7	$9.1	1.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Attorney	$598.2	$638.6	$647.7	$647.7	$647.7	$9.1	1.4%
Total Expenditures	$598.2	$638.6	$647.7	$647.7	$647.7	$9.1	1.4%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Office of the Attorney	6	6	6	6	6	0

BOARD OF ELECTIONS

MISSION

Our mission is to accurately and to impartially conduct and maintain proper voter registration for all eligible citizens of Athens-Clarke County and to properly administer federal, state and local elections. The Board of Elections is committed to providing the citizens with well-prepared voting precincts, trained poll workers, properly managed voting equipment, voter registration opportunities, and the maintenance of voting records in a fair and nondiscriminatory manner.

GOALS

- Enhance voter registration and voting opportunities for the citizens of ACC.
- Provide quality information and service to candidates, public officers, poll workers and elected officials.
- Maintain knowledge of federal and state election laws.
- Provide a team of well-prepared and responsive poll workers for all elections held.
- Properly maintain all voting equipment.
- Properly assign voters to political districts in Athens-Clarke County.
- Successfully implement new statewide voter registration system.

OBJECTIVES

1. Conduct four scheduled elections during FY17 with no legal challenges.
2. Demonstrate voting equipment and distribute printed election material to the citizens of Athens-Clarke County at public meetings and gatherings throughout the year.
3. Properly organize and store all voting equipment and inventory at the new facility on Lexington Rd.
4. Provide assistance and input on committees for state election organizations and the Secretary of State Elections Division.
5. Evaluate and implement improvements to existing 24 polling sites.
6. Hire and train poll workers for elections conducted in FY17.
7. Complete required training statewide voter registration system.
8. Maintain training and education required of Superintendents of Elections.

BOARD OF ELECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Voter Record Data Entries (adds, changes, deletions, transfers, voting credit)	37,656	49,103	38,338	40,000	40,000
Candidate Qualifying for Office (local candidates only)	2	18	0	44	0
Absentee/Advance Ballots Issued (ballots by mail, advance/in-person)	22,935	3,640	10,571	5,037	10,000
Voters Processed at Polls – Election Day (24 precincts with 21 poll locations)	31,353	10,313	21,583	19,000	21,500
Voting Machines Programmed, Tested & Delivered	395	147	222	229	383
Poll Workers Hired and Trained (trained before each election, except run-offs)	404	146	273	278	504
Voter Photo IDs Issued (estimated 20 minutes per applicant)	251	400	358	390	400
Number of Ethic Filings from Elected Officials (reports issued, received, filed & transmitted to GGT & CFC)	N/A	80	104	143	182
Laserfiche Process (all voter registration cards, absentee applications)	16,745	21,564	13,748	15,000	15,000
Process Daily Reports, Letters & Correspondence (felon, deceased, verification, missing info & rejections)	15,824	19,483	18,599	12,279	10,000

BOARD OF ELECTIONS

BUDGET HIGHLIGHTS

The FY17 Budget for the Board of Elections is $600,300, an increase of $153,700 over FY16. The FY17 Budget includes funding for four scheduled elections. The elections planned for FY17 include the Primary General Nonpartisan Special Runoff on July 26, 2016, General Special Election on November 8, 2016, General Special Runoff for Local & State Offices on December 6, 2016 and a General Runoff for Federal Offices on January 10, 2017.

REVENUE and EXPENDITURE BUDGET

Board of Elections						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$234.6	$298.3	$508.0	$508.0	$508.0	$209.7	70.3%
Operating	$132.3	$148.3	$92.3	$92.3	$92.3	($56.0)	-37.8%
Total Expenditures	$366.9	$446.6	$600.3	$600.3	$600.3	$153.7	34.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Board of Elections	$366.9	$446.6	$600.3	$600.3	$600.3	$153.7	34.4%
Total Expenditures	$366.9	$446.6	$600.3	$600.3	$600.3	$153.7	34.4%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Board of Elections	3	3	3	3	3	0

BUILDING PERMITS & INSPECTION

MISSION

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

GOALS

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

OBJECTIVES

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public right-of-way.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Building Permits Issued	904	807	848	850	850
Electrical Permits Issued	802	733	868	800	800
HVAC/Gas Permits Issued	797	685	685	700	700
Plumbing Permits Issued	566	563	606	550	550
Total Construction Inspections	7,721	8,190	10,051	8,000	8,000
Front Yard Parking	557	483	396	400	400
Roll Cart Violations	819	785	647	625	575
Sign Ordinance Violations	4,065	3,878	2,894	3,000	3,000
Litter/Accumulation of Refuse	688	579	896	800	700
Junked Vehicles	328	279	327	300	300

BUILDING PERMITS & INSPECTION

BUDGET HIGHLIGHTS

The Building Inspection Department primarily operates within two separate funds. The Community Protection Division is fully funded by the General Fund, while the Construction Inspection and Administration divisions are funded through the Building Inspection Special Revenue Fund.

The FY17 General Fund Budget includes $799,100 for the Community Protection to maintain their current level of service.

The Building Inspection Fund's primary source of revenue is construction permit and plan review fees. These fees are projected to generate $925,000 in FY17 which is $125,000 more than the FY16 Budget. With anticipated operating expenses of $945,500 the use of $20,500 of fund balance from prior years' savings is planned in the FY17 Budget. Within the operating budget, funding is included to restore an authorized but unfunded Building Inspector position which had been held vacant in response to the recession. Building Inspection Fund revenues also cover the cost of one fulltime position for the Planning and Zoning Department.

BUILDING PERMITS & INSPECTION

REVENUE and EXPENDITURE BUDGET

Building Inspection						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Licenses and Permits	$1,268.0	$800.0	$925.0	$925.0	$925.0	$125.0	15.6%
Other Revenues	$11.6	$0.0	$0.0	$0.0	$0.0	$0.0	--
General Fund	$705.5	$757.4	$799.2	$799.2	$799.2	$41.8	5.5%
Water & Sewer	$21.3	$26.6	$25.8	$25.8	$25.8	($0.8)	-3.0%
Total Revenues	$2,006.4	$1,584.0	$1,750.0	$1,750.0	$1,750.0	$166.0	10.5%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,282.3	$1,370.4	$1,502.6	$1,495.0	$1,495.0	$124.6	9.1%
Operating	$147.2	$181.6	$190.2	$190.2	$190.2	$8.6	4.7%
Total Expenditures	$1,429.5	$1,552.0	$1,692.8	$1,685.2	$1,685.2	$133.2	8.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$217.0	$221.6	$239.5	$239.5	$239.5	$17.9	8.1%
Construction Insp.	$456.4	$516.1	$599.3	$599.3	$599.3	$83.2	16.1%
Community Protection	$705.5	$757.4	$799.2	$799.2	$799.2	$41.8	5.5%
Other General Admin.	$50.6	$56.9	$54.8	$47.2	$47.2	($9.7)	-17.0%
Total Expenditures	$1,429.5	$1,552.0	$1,692.8	$1,685.2	$1,685.2	$133.2	8.6%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Building Inspection	23	23	23	23	23	0

CENTRAL SERVICES

MISSION & GOALS

To provide our customers, both public and internal, with efficient and cost effective high quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund
- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environmentally friendly processes and materials in all services and activities.

Internal Services Fund
- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

Fleet Management Fund
- Provide a safe and effective fleet for Athens-Clarke County departments

OBJECTIVES

- Respond to all service calls (Animal Control, Facilities, and Landscape) in a timely manner, giving proper consideration to the critical nature of the service provided.
- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 95% of adopted animals are sterilized within the time prescribed by law.
- Promote adoptions to achieve a euthanasia rate of adoptable animals less than 10%.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.
- Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.
- Ensure 50% of available staff hours are spent on recurring work in maintaining the existing roadway and storm water infrastructure.

CENTRAL SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Animal Control - Response time to emergency calls.	27 min.	38 min.	33 min.	30 min.	30 min.
Animal Control – Euthanasia rate of animals available for adoption.	5.3%	6.1%	2.5%	1.0%	1.0%
Internal Support – Copier repair requests completed with 24 hours.	98%	98%	98%	98%	98%
Internal Support - Records issued to customers within 72 business hours.	100%	100%	100%	100%	100%
Landscape - Calls responded to within one day.	90%	90%	90%	90%	90%
Landscape - Percentage of time adhered to routine schedule.	90%	90%	90%	90%	90%
Facilities - Cost per square foot for maintenance.	$1.54	$1.59	$1.27	$1.60	$1.65
Facilities - Cost per square foot for custodial services.	$1.95	$1.65	$1.62	$1.65	$1.69
Facilities - Percentage of work orders completed within 30 days.	91%	91%	91%	91%	91%
800 MHz – Resolve radio system issues within 24 hours.	95%	95%	95%	95%	90%
Fleet Management - # Vehicles / major equipment items replaced	27	76	57	39	56
Fleet Management - % of vehicles meeting preventive maintenance target miles	97%	98%	96%	94%	96%

BUDGET HIGHLIGHTS

The Central Services Department is supported by the General Fund, the Internal Support Fund, and the Fleet Management Fund. The General Fund portion of the Central Services Budget ($10.2M) includes the cost of Animal Control, Landscape Management, Facilities Management and a portion of Administration.

The FY17 Budget includes an increase to fund facility maintenance for three months salary and benefits associated with the Operations Coordinator position ($15,500), which was authorized for the last nine months in the FY16 Budget, and coverage for warranties that will expire during FY17 ($141,700) at the new Jail. The new Jail project was completed with funding from the SPLOST program and became operational in February 2016.

For FY17, the Budget includes an increase of $12,400 to fund operating expenses for the Animal Shelter expansion. This project was completed with funding from the SPLOST program.

CENTRAL SERVICES

The General Fund portion of Central Services' budget also includes the annual contract for downtown parking services with the Athens Downtown Development Authority (ADDA). Parking operating expenses reimbursed to ADDA for FY17 are to be $1,289,600, $69,900 or 5.7% above the FY16 Budget. Revenues from the downtown parking fees and fines are estimated to increase $355,000 or 12% in FY17 to $3.3 million. This includes ADDA's proposal to equalize hourly rates between the decks and on-street parking, decreasing deck rates and increasing on-street parking rates by $0.25/hour (from $0.75 to $1.00).

The Internal Support Internal Service Fund provides support to other government departments for services including: copier, phone, postage, paper, printing, and 800 MHz radio. Departments fund these services with their operating budget. The FY17 Budget for the Internal Service Fund is $1.8 million, $200,000 above the FY16 level. This Budget includes $88,000 to fund operating expenses for the new public safety radio system which became operational in FY16 and was funded by SPLOST.

The Fleet Management Fund, an internal service fund, is used to allocate the cost of repairs, maintenance and fuel to ACCUG vehicles. The Fleet Management Division was moved from the Transportation and Public Works Department to Central Services in FY16 to consolidate internal service functions for all ACCUG facilities resulting in a transfer of 11 positions and $2.5 million in budget funding. The Division purchases fuel in bulk to distribute to departments and provides vehicle maintenance and repairs. The FY17 Fleet Management Budget is $2.5 million, similar to FY16. The FY17 Budget for fuel is based on a purchase price of $2.00/gallon for gasoline and $2.14/gallon for diesel (the same prices used for budgeting in FY16).

CAPITAL BUDGET

D-21	Facilities Life Cycle Maintenance Program	$300,000
D-22	Landscaping Equipment Life Cycle Replacement	$75,000
D-23	Replace Facilities Management Software	$60,000
D-26	Landscape & Community Tree Program	$25,000
D-27	Parking Lot Life Cycle Maintenance & Repair	$50,000
D-28	Replace Internal Support Equipment	$25,000
D-29	800 MHz Radio Infrastructure Replacement	$50,000
D-31	Parking Decks Life Cycle Replacement	$90,000
D-32	Community Events Program	$30,000
D-33	Downtown Enhancement Project	$25,000
D-34	Telephone System Life Cycle Replacement	$25,000
D-36	Fleet Replacement Program	$1,149,800
D-134	Upgrade Fuel Sites	$30,000

CENTRAL SERVICES

REVENUE and EXPENDITURE BUDGET

Central Services						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$4,390.6	$4,520.1	$7,319.0	$7,534.0	$7,499.0	$2,978.9	65.9%
Fines & Forfeitures	$33.0	$38.0	$40.0	$40.0	$40.0	$2.0	5.3%
Other	$0.6	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$4,424.2	$4,558.1	$7,359.0	$7,574.0	$7,539.0	$2,980.9	65.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,280.9	$5,055.0	$6,140.0	$5,910.2	$5,916.3	$861.3	17.0%
Operating	$5,079.4	$5,602.0	$8,169.4	$8,111.1	$8,111.1	$2,509.1	44.8%
Total Expenditures	$9,360.3	$10,657.0	$14,309.4	$14,021.3	$14,027.4	$3,370.4	31.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$671.2	$709.8	$433.9	$369.6	$375.6	($334.2)	-47.1%
Animal Control	$537.2	$628.5	$758.2	$670.3	$670.3	$41.8	6.7%
Internal Support	$2,603.7	$2,927.1	$3,062.5	$3,105.0	$3,105.0	$177.9	6.1%
Landscape Management	$2,398.6	$2,623.4	$2,869.9	$2,753.9	$2,754.0	$130.6	5.0%
Facilities Management	$3,071.5	$3,702.9	$4,016.4	$3,966.4	$3,966.4	$263.5	7.1%
800 MHz Radio System	$0.0	$0.0	$534.3	$534.3	$534.3	$534.3	--
Fleet Management	$0.0	$0.0	$2,429.1	$2,429.1	$2,429.1	$2,429.1	--
Other Gen Admin/Transfers	$78.1	$65.3	$205.1	$192.7	$192.7	$127.4	195.1%
Total Expenditures	$9,360.3	$10,657.0	$14,309.4	$14,021.3	$14,027.4	$3,370.4	31.6%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Central Services	88	91	107	102	102	11

CLERK OF COURTS

MISSION & GOALS

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

OBJECTIVES

- To provide electronic index and images for deeds 1985-1988, in house and on GSCCCA, ongoing. Completed 1989-1991.
- To procure a digital reverse image for Deed Books 180-368, on going
- To image all cases for the years 1993-2002, on going
- To digitize all microfiche and microfilm relating to civil and criminal cases from the 1960's, through 1990's to eventually be associated with the electronic docket for public internet access
- To digitize bound newspaper books from 1800's to 1900's, on going

PERFORMANCE MEASURES

	Actual			Forecast	
	CY13	CY14	CY15	CY16	CY17
Civil Filed Superior and State	2,906	3,040	2,835		
Civil Disposed Superior and State	4,076	3,430	2,541		
Criminal Filed Superior and State	7,183	7,142	7,242		
Criminal Disposed Superior and State	7,220	7,466	6,941		
Civil Proceedings processed	55,401	50,018	47,298		
Criminal Proceedings processed	104,866	95,407	88,625		
Land Record Instruments processed	26,034	21,309	22,306		
General Minutes processed	3,054	3,055	8,414		
Board of Equalization Hearings Conducted	86	81	58		

BUDGET HIGHLIGHTS

There are no significant changes in the FY17 Budget for the Clerk of Courts.

CAPITAL BUDGET

D-37	Microfilm Conversion to Digital Images	$50,000

CLERK OF COURTS

REVENUE and EXPENDITURE BUDGET

Clerk of Courts						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$370.9	$400.0	$425.0	$425.0	$425.0	$25.0	6.3%
Other Revenues	48.0	0.0	0.0	0.0	0.0	$0.0	--
Total Revenues	$418.9	$400.0	$425.0	$425.0	$425.0	$25.0	6.3%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$932.2	$976.0	$964.4	$964.4	$964.4	($11.6)	-1.2%
Operating	$111.4	$125.1	$132.7	$131.5	$131.5	$6.4	5.1%
Total Expenditures	$1,043.6	$1,101.1	$1,097.1	$1,095.9	$1,095.9	($5.2)	-0.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Clerk of Courts	$1,043.6	$1,101.1	$1,097.1	$1,095.9	$1,095.9	($5.2)	-0.5%
Total Expenditures	$1,043.6	$1,101.1	$1,097.1	$1,095.9	$1,095.9	($5.2)	-0.5%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Clerk of Courts	19	19	19	19	19	0	

COOPERATIVE EXTENSION

MISSION & GOALS

The mission of Cooperative Extension is to respond to the people's needs and interests with unbiased, research – based education from The University of Georgia. Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Agriculture, Horticulture, the Environment, Families, Food & Nutrition, and Youth Development.

OBJECTIVES

Agriculture & Natural Resources

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener, Master Composter and Master Naturalist Programs which trains volunteer in subject specific areas who then extend this knowledge throughout the community.
- To provide educational opportunities through Master Gardener and Master Composter volunteers at two area Farmers Market for local growers during the market season.
- To develop marketing opportunities, and help enhance profitability of Athens-Clarke County Agricultural Enterprises in the areas of Forestry, Horticulture, and Livestock Production.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality through the Master Naturalist program.

4-H and Youth Development

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in all elementary schools and middle schools in Athens-Clarke County. Educational programs are also offered to home school students, and evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.

Family and Consumer Sciences & Supplemental Nutrition Assistance Program Education

- To respond to clientele calls regarding Food Safety, Home Food Preservation, Healthy Lifestyles, Weight Management, Chronic Disease Prevention and Management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition within a limited budget.
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To help train pre-school providers to safely care for and nurture area children.
- To provide consumer information to create greater radon awareness and promote testing.

COOPERATIVE EXTENSION

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Educational Classes Provided	954	821	1,247	1,000	1,000
Total Teaching Contacts	15,329	13,961	12,192	13,000	13,000
Soil Analysis Diagnostics	677	834	910	900	900
Water & Microbiology Diagnostics	145	138	162	145	150
Pathology, Plant & Insect ID	294	395	393	350	400
Radon Kits Distributed	59	41	23	30	30
Educational Newsletters Distributed	14,760	17,345	19,797	17,000	18,000
Phone, Office & Email Consultations	7,167	10,671	11,515	10,000	10,000
Home Visit Consultations	16	17	33	25	25
Educational Exhibits Contacts	8,346	9,267	11,556	10,000	10,000

COOPERATIVE EXTENSION

BUDGET HIGHLIGHTS

The FY17 Budget for the Cooperative Extension reflects no significant changes to services or programs.

REVENUE and EXPENDITURE BUDGET

Cooperative Extension						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$113.2	$132.0	$146.0	$146.0	$146.0	$14.0	10.6%
Operating	$31.8	$34.6	$35.0	$35.0	$35.0	$0.4	1.2%
Total Expenditures	$145.0	$166.6	$181.0	$181.0	$181.0	$14.4	8.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Cooperative Extension	$145.0	$166.6	$181.0	$181.0	$181.0	$14.4	8.6%
Total Expenditures	$145.0	$166.6	$181.0	$181.0	$181.0	$14.4	8.6%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Cooperative Extension	1	1	1	1	1	0	

CORONER

MISSION & GOALS

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

BUDGET HIGHLIGHTS

There are no significant changes in the FY17 Budget for the Coroner's Office.

REVENUE and EXPENDITURE BUDGET

Coroner						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$16.9	$16.8	$16.7	$16.7	$16.7	($0.1)	-0.6%
Operating	$26.4	$22.9	$23.8	$23.8	$23.8	$0.9	3.9%
Total Expenditures	$43.3	$39.7	$40.5	$40.5	$40.5	$0.8	2.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Coroner	$43.3	$39.7	$40.5	$40.5	$40.5	$0.8	2.0%
Total Expenditures	$43.3	$39.7	$40.5	$40.5	$40.5	$0.8	2.0%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Coroner	0	0	0	0	0	0

CORRECTIONS

MISSION & GOALS

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, inmates, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how inmate labor is to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising inmates.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the inmates in our custody
- To reduce inmate drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all inmate work sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion Center/Work Release Center.
- To prevent inmate escapes and injuries to staff or inmates.
- To fully meet health and sanitation standards for Food Service.

Diversion Center:
The mission of the Athens-Clarke County Diversion/Work Release Center is to provide quality cost-effective management of non-violent Athens-Clarke county offenders, whose confinement in traditional incarceration would limit them from more quickly integrating into society, while at the same time building their skill sets that will encourage successfully re-entering back into our community.

- Create a secured, drug and alcohol free residential environment for offenders who would otherwise be incarcerated or subject to incarceration.
- Encourage and assist offenders in developing strong work habits.
- Provide offenders access to treatment, counseling, educational opportunities and related services.
- Ensure offenders are held accountable for their crimes by requiring them to pay court ordered fines, fees and restitution.
- Provide vocational and life skills training.
- Ensure that parents failing to pay child support are able and obligated to work while providing them opportunities reconnect with their children.
- Ensure offenders have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating offender recidivism.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating offender recidivism.

CORRECTIONS

OBJECTIVES

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Receive and classify inmates from the State of Georgia and the ACC Jail for work details.
- Reduce incidences of inmate work detail injuries to zero.
- Maintain incidences of assaults with weapons at zero.
- Maintain inmate escapes at zero.
- Reduce the number of positive drug screen results from inmates to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise inmate work crews.
- Conduct daily safety and security inspections of inmate work sites.

Diversion Center:

- Achieve 90% resident occupancy rate.
- 80% of residents will successfully complete available programs or skill development.
- 80% of residents entering the Diversion/Work Release Center will find jobs or be placed in a job relevant to their skil1s.
- 100% of employed residents will make payment of fines, fees and per diem costs.
- 100% of residents owing child support payments will maintain those payments.
- 100% of residents will receive a monthly drug/alcohol screen. Additional screening will be made according to the resident's record and/or personal behavior.
- Case workers and staff will visit resident job sites and resident employers weekly or as necessary.
- 100% or residents in need of education or skills development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Zero walk-aways from the Diversion/Work Release Center.
- Provide 40 hours of program relevant training to all staff.
- Case workers to meet with residents on their caseload a minimum of once a week.
- Case workers to complete resident assessment the same day of resident arrival.

CORRECTIONS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Corrections - Security Division					
GA Department of Corrections Average Audit Scores	100%	100%	100%	100%	100%
# of Inmate Work Detail Injuries	2	6	0	0	0
# of Inmate Assaults w/Weapon	0	0	0	0	0
# of Escapes	0	1	0	0	0
% of Drug Test Given vs. Population	17%	11%	11%	10%	10%
% Supervisors Trained, Inmate Crews	100%	100%	100%	100%	100%
# of Work Site Contacts	1,414	1,521	1,404	1,500	1,500
Corrections-Food Services Division					
# of Meals Prepared for the Jail and Corrections	655,624	676,870	676,696	695,000	695,000
Health Inspection Average Score	99%	96%	96%	100%	100%
Corrections-Diversion Center Division					
% of Residents Completing Program or Skill Development	77%	85%	89%	80%	80%
% of Residents Employed	88%	90%	95%	80%	80%
% of Fines, Fees & Per Diem Paid by Employed Residents	100%	100%	100%	100%	100%
% of Resident Maintained Child Support Payments	100%	100%	100%	100%	100%
% of Case Management Oversight vs Assigned Residents	100%	100%	100%	100%	100%
% of Resident Job Site Visits by Case Worker Each Month	100%	100%	100%	100%	100%
% of Daily Resident Assessments Upon Arrival	100%	100%	100%	100%	100%
% of Drug Test Given vs. Population	100%	100%	100%	100%	100%
% of Residents Placed in Educational Programs	100%	100%	100%	100%	100%
# of "Walk-Aways' from Diversion Center	2	3	3	0	0
# of Annual Program Staff Training Hours	24	24	24	40	40

CORRECTIONS

BUDGET HIGHLIGHTS

The Correctional Institution houses convicted state inmates, whereas the Clarke County Jail houses persons awaiting trial or serving short sentences. The Correctional Institution currently has space for 112 inmates. The State reimburses $20/day per inmate to ACCUG, which is expected to provide revenue of $765,000 in FY17.

The FY17 Budget includes funding for the Diversion Center which provides an alternative to traditional incarceration for Athens-Clarke County non-violent offenders in which residents are given an opportunity to continue working in the community. Residents of the Diversion Center contribute to the cost of operating the facility by paying a fee based on their income. The FY17 estimate for resident fees is $230,000, the same as the FY16 estimate. The total budget for expenses for the Diversion Center is $967,100.

Finally, the Diversion Center will use existing capacity in FY17 to accommodate up to 20 additional residents transitioning from incarceration to freedom. The implementation of the Transition Center is expected to generate an additional $73,000 in State reimbursements and resident fees.

CAPITAL BUDGET

D-38	Food Service Equipment Life Cycle Replacement	$25,000

CORRECTIONS

REVENUE and EXPENDITURE BUDGET

Corrections	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
REVENUES (in $1,000's)							
Intergovernmental	$775.7	$759.0	$768.0	$768.0	$768.0	$9.0	1.2%
Grants	$59.6	$63.3	$66.9	$66.9	$66.9	$3.6	5.7%
Charges for Services	$206.0	$230.0	$230.0	$303.0	$303.0	$73.0	31.7%
Other Revenues	$30.9	$25.0	$35.0	$35.0	$35.0	$10.0	--
Total Revenues	$1,072.2	$1,077.3	$1,099.9	$1,172.9	$1,172.9	$95.6	8.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$2,449.6	$2,672.1	$2,772.5	$2,772.5	$2,772.5	$100.4	3.8%
Operating	$718.2	$812.4	$833.7	$833.7	$833.7	$21.3	2.6%
Total Expenditures	$3,167.8	$3,484.5	$3,606.2	$3,606.2	$3,606.2	$121.7	3.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$321.0	$353.7	$378.8	$378.8	$378.8	$25.1	7.1%
Food Services	$539.7	$586.7	$595.7	$595.7	$595.7	$9.0	1.5%
Security Operations	$1,497.1	$1,633.9	$1,664.6	$1,664.6	$1,664.6	$30.7	1.9%
Diversion Center	$810.0	$910.2	$967.1	$967.1	$967.1	$56.9	6.3%
Total Expenditures	$3,167.8	$3,484.5	$3,606.2	$3,606.2	$3,606.2	$121.7	3.5%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Corrections	43	43	43	43	43	0

DEBT SERVICE

MISSION

Debt Service includes the Government's payments for Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

EXPENDITURE BUDGET

Debt Service						COMMISSION	
EXPENDITURES BY FUND (in $1,000's)	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
General Fund	$648.1	$1,134.3	$771.3	$771.3	$771.3	($363.0)	-32.0%
Public Fac. Auth. Fund	$547.8	$546.1	$538.9	$538.9	$538.9	($7.2)	-1.3%
Airport Enterprise Fund	$32.1	$30.7	$30.7	$30.7	$30.7	$0.0	0.0%
Water & Sewer Ent. Fd	$13,086.5	$11,527.0	$10,472.0	$10,472.0	$10,472.0	($1,055.0)	-9.2%
Storm Water Utility Ent Fd.	$1.5	$0.7	$0.7	$0.7	$0.7	$0.0	0.0%
Fleet Replacement Fund	$6.7	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Expenditures	$14,322.7	$13,238.8	$11,813.6	$11,813.6	$11,813.6	($1,425.2)	-10.8%

BUDGET HIGHLIGHTS

Debt Service expenses include:

1) General Fund – This budget includes funding for annual debt service for the bonds issued in 2011 to finance a portion of the Washington Street Building ($536,400) and $234,900 for interest on the debt service for the bonds issued in 2012 for the site improvements for the Caterpillar Project. The FY16 Budget included $350,000 in possible debt service for economic development purposes. This funding is not included in FY17.

2) Public Facilities Authority Fund – This budget includes $538,900 for the annual debt service for the note issued in 2010 for the Jail Advance Housing Facility. This debt was issued through the Public Facilities Authority with annual debt service funded by the General Fund.

3) Airport Fund – This Budget includes $30,700 for the interest payments for the notes issued to finance two projects at the Airport. The first project financed the construction of T-Hangars in 2003; the second project financed Executive Hangars in 2009. The Airport Enterprise Fund is responsible for the repayment of these notes. Including principal and interest, the total debt payments for FY17 will be $116,000.

4) Water & Sewer Fund – The budget for the Water and Sewer Enterprise Fund includes $10,472,000 for the interest component of debt service to repay the bonds refunded in 2015 to upgrade and expand the three water reclamation facilities and two notes issued through the State of Georgia Environmental Finance Authority (GEFA) in 2007 and 2009. The decrease in the Budget for FY17 is the result of the refinancing of the 2008 bonds in May, 2015. Total FY17 debt service (principal and interest) for the Water and Sewer Enterprise Fund will be $16.7 million.

5) Storm Water Fund – The budget for the Storm Water Enterprise Fund includes $700 for the interest component of the GEFA note issued in 2010 for various storm water projects. The total debt service for this note in FY17 will be $8,000. FY17 represents the final year of debt payments for note.

Additional information regarding Debt Service can be found in Section G - Other Information.

DISTRICT ATTORNEY

MISSION & GOALS

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO, drug, gambling, and bond forfeitures. A corollary to the actual prosecution of cases in our Superior Courts is the practical responsibility of the office to organize, manage, and present the criminal cases before the three Superior Court Judges. Further, the District Attorney serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. Moreover, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction, which includes researching and drafting briefs and presenting oral arguments; serves as the official legal adviser to the Grand Jury; and provides legal advice on an informal basis to local law enforcement agencies. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs two alternative courts – Judge Jones' Drug Court Program and Judge Sweat's Treatment and Accountability Court.

As used above, the term "prosecute" involves, first and foremost, that exercise of discretion in determining whether to prosecute at all and, if so, whom and how to prosecute. The overriding goal of this office is to ensure that those persons who are not responsible are not held responsible and that those persons who are responsible are held responsible and held responsible in an appropriate way. To this end, our attendant goal is to give individual attention to each case in spite of the vast number of cases received for prosecution, and the expected demands and urgencies of the caseload. At the forefront of every case is to identify those which involve victims and to provide assistance as needed; which assistance may include notification of prosecutorial and court action, counseling, referral to social service agencies, court accompaniment and the otherwise. This service to victims is done not only because it is required by the Crime Victims' Bill of Rights, but also because it is the "right" thing to do.

OBJECTIVES

- Continue to prioritize the prosecution of Serious Violent Felonies.
- Implement a paperless file system to reduce costs and improve efficiency including a system for discovery service via the web for defense attorneys.
- Implement a Gang Prosecution Unit to handle the prosecution of the arrests made by the Athens-Clarke County Police Department's Gang Unit.
- Establish a courtroom team to cover the fourth Superior Court Judge's courtroom equivalent to the staff in the three current Superior Courts.
- Continue with efforts to reduce the time between arrest and the prosecutorial charging decision, thereby reducing the time between arrest and disposition.

DISTRICT ATTORNEY

PERFORMANCE MEASURES

	Actual			Forecast	
	CY13	CY14	CY15	CY16	CY17
New Felony Cases Received	1,558	1,487	1,605	1,550	1,600
Dismissals (incl. PTP Dismissals)	123	119	58	65	70
Transfers to Solicitor-General	73	53	41	55	60
Superior Court					
Bond Hearings	842	734	756	800	850
Arraignments	1,356	1,503	1,392	1,500	1,550
Motion Hearings	462	494	397	450	500
Status Conferences	775	1,571	1,889	1,900	1,950
Jury Trials					
Cases Scheduled for Trial	949	1,347	1,061	1,100	1,200
Jury Trials	31	25	25	30	35
Days in Trial	120	123	176	135	140
Average Days / Trial	3.87	4.92	7.3	5.5	6.0
ADA Days in Trial	173	173	486	175	175
Probation Cases Filed	1,161	1,195	831	1,200	1,250
Probation Status Conferences	637	590	465	600	650
Juvenile Court					
Delinquent Cases Filed	601	625	856	860	870
Traffic	117	125	194	200	250
Subpoenas Issued and Served (by DA Investigators)	7,443	7,722	7,158	7,500	7,800
Victim Assistance					
Total Active Victims Served	3,098	3,184	1,926	2,500	3,000
Total Victim Services Provided	59,571	59,990	39,046	40,000	43,000
Civil Forfeiture Actions					
Opened	55	56	62	60	65
Closed	37	65	58	60	65

BUDGET HIGHLIGHTS

The FY17 Budget for the District Attorney's Office includes two additional Assistant District Attorneys and one Investigator ($198,000) which are necessary due to the State's addition of a fourth Superior Court Judge (appointed in April, 2016).

The District Attorney has also requested an additional Assistant District Attorney for additional responsibilities in Juvenile Court due to changes in State law ($70,000) and $15,200 for communications equipment for investigator positions, which are not recommended nor approved.

Also not included for FY17 is an increase to the District Attorney's local supplement which was last increased in FY95. The District Attorney has requested the local supplement be set similar to the supplements paid to ADA's, increasing based on years as an attorney. Half of the increase ($9,500) was requested to go into effect in FY17 with the other half to be funded in FY18. The full increase would total $19,000, bringing the local supplement from $8,000 to $27,000 in FY18.

DISTRICT ATTORNEY

REVENUE and EXPENDITURE BUDGET

District Attorney						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Fines & Forf.	$122.6	$136.0	$71.8	$71.8	$71.8	($64.2)	-47.2%
Intergovernmental	$96.3	$369.1	$375.5	$375.5	$375.5	$6.4	1.7%
Charges for Services	$12.7	$20.0	$20.0	$20.0	$20.0	$0.0	0.0%
Total Revenues	$231.6	$525.1	$467.3	$467.3	$467.3	($57.8)	-11.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,045.4	$1,392.1	$1,726.0	$1,646.8	$1,646.8	$254.7	18.3%
Operating	$116.2	$75.2	$102.8	$78.0	$78.0	$2.8	3.7%
Total Expenditures	$1,161.6	$1,467.3	$1,828.8	$1,724.8	$1,724.8	$257.5	17.5%
EXPENDITURES BY DIVISION (in $1,000's)							
District Attorney	$1,003.9	$1,304.7	$1,666.0	$1,562.0	$1,562.0	$257.3	19.7%
Victim Asst & Pre-trial	$157.7	$162.6	$162.8	$162.8	$162.8	$0.2	0.1%
Total Expenditures	$1,161.6	$1,467.3	$1,828.8	$1,724.8	$1,724.8	$257.5	17.5%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
District Attorney	20	21	25	24	24	3	

CAPITAL BUDGET

D-39	Paperless File System & eDiscovery Web Portal	$75,000

ECONOMIC DEVELOPMENT

MISSION

The Department of Economic Development is to be the primary point of contact for industries, large commercial developments, site location consultants, and state economic development organizations interested in developing, expanding, or locating new or expanded businesses in Athens-Clarke County.

GOALS

Identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase the tax base, and provide opportunities for sustained, livable wages for workers;

Provide site location assistance to domestic and international companies planning new or expanded facilities; assistance shall include but not limited to identifying financial and human resources available to support such developments;

Utilize marketing media and outreach efforts to promote the competitive advantages to businesses and industries of choosing to locate in Athens-Clarke County;

Support businesses and industries currently operating within Athens-Clarke County by strengthening relationships and encouraging re-investment and job creation utilizing various economic development tools and resources;

Coordinate where appropriate with local entities with an economic development interest that may include the Athens Area Chamber of Commerce, the Classic Center, the Convention and Visitors Bureau, and others to promote entrepreneurship, tourism, and community development; also for the purpose of receiving assistance with economic development recruitment efforts managed by the Department;

Maintain a current inventory of facilities and properties available for industrial/business development; develop recommendations for strategies to meet emerging infrastructure and natural resource needs to support future industrial and business development;

OBJECTIVES

- To target 30 new projects in FY17
- To target 30 client visits in FY17
- To target 20 existing industry visits in FY17
- To attend 10 conferences in FY17
- To engage in 200 strategic networking opportunities in FY17
- To participate in 10 speaking engagements in FY17
- Continue to host signature existing industry dinner and awards event
- Participate in one International Outreach Mission

ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS

There are no significant changes in the FY17 Budget for Economic Development.

REVENUE and EXPENDITURE BUDGET

Economic Development	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$194.8	$288.3	$308.7	$308.7	$308.7	$20.4	7.1%
Operating	$137.7	$293.6	$296.5	$296.5	$296.5	$2.9	1.0%
Total Expenditures	$332.5	$581.9	$605.2	$605.2	$605.2	$23.3	4.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Economic Development	$332.5	$581.9	$605.2	$605.2	$605.2	$23.3	4.0%
Total Expenditures	$332.5	$581.9	$605.2	$605.2	$605.2	$23.3	4.0%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Economic Development	4	4	4	4	4	0

FINANCE

MISSION

The Finance Department is a support function responsible for directing financial operations and internal management activities of Athens-Clarke County Government within applicable laws and professional standards. The Finance Department collects, processes, advises, informs, monitors, analyzes, coordinates and reports financial information and management data to ensure effective and economical use of public resources.

We strive to perform our responsibilities in an effective manner that:

- Is service-oriented
- Is accurate and timely
- Is honest and meets professional standards
- Is responsive to the needs of user departments and citizens
- Supports the Mission and Goals of Athens-Clarke County
- Uses modern technology

GOALS

- To maintain systems of accounting for the government so as to present fairly the results of its operations in an accurate and timely manner and in accordance with Generally Accepted Accounting Principles. Manage the government's financial operations in adherence with federal, state and local laws and in a manner that meets management goals and objectives and other required needs.
- To coordinate the budget preparation process in a manner that supports the timely adoption of the government's budget.
- To reduce the cost to procure goods and services.
- To process 98% of vendor payments within 30 days of invoice date or receipt of goods and services.
- To comply with the State requirements for reporting of public benefits and related compliance activities (E-verify and SAVE).

OBJECTIVES

1. Process all accounting transactions during the month in which the transactions occurred.
2. Record and deposit all cash receipts daily.
3. Continue the implementation and training of users on the financial system.
4. Reconcile expenditures listed on grant reimbursement requests to the general ledger.
5. Record capital asset transactions daily.
6. Reduce cost to procure goods and services through the use of a purchasing card (P-card) program, statewide contracts, cooperative purchasing agreements and General Services Administration (GSA) contracts.
7. Implement an accounts payable procedure to reduce by 5% the number of days an invoice remains outstanding.
8. To perform an E-verify review of 4,500 businesses, 340 alcohol beverage applications, and all purchasing contracts in excess of $2,499.99 for compliance with State laws.

FINANCE

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Percentage of purchase orders issued within five days	99%	97%	98%	99%	99%
Alcohol Licenses Issued	328	335	338	340	340
Business Occupation Tax Certificates Issued	4,806	4,952	5,069	5,200	5,300
Invoices Processed	52,366	50,862	52,176	52,250	52,250
Checks Processed	17,554	17,038	18,466	18,500	17,000
Invoices Paid within 30 days	98%	98%	99%	99%	99%

BUDGET HIGHLIGHTS

The FY17 Budget includes $75,800 for an additional full-time Treasurer position, whose cost will be offset by potential additional investment income and savings in debt service. For FY17, the Finance Department Budget of $2.1 million reflects no other significant changes to services or programs.

FINANCE

REVENUE and EXPENDITURE BUDGET

Finance						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Administrative Fees	$107.4	$110.0	$110.0	$215.5	$215.5	$105.5	95.9%
Total Revenues	$107.4	$110.0	$110.0	$215.5	$215.5	$105.5	95.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,638.4	$1,785.5	$1,932.4	$1,932.4	$1,932.4	$146.9	8.2%
Operating	$186.1	$191.3	$197.4	$197.4	$197.4	$6.1	3.2%
Total Expenditures	$1,824.5	$1,976.8	$2,129.8	$2,129.8	$2,129.8	$153.0	7.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$329.3	$325.1	$401.6	$401.6	$401.6	$76.5	23.5%
Financial Services	$496.9	$535.9	$566.3	$566.3	$566.3	$30.4	5.7%
Accounting	$388.9	$433.9	$457.5	$457.5	$457.5	$23.6	5.4%
Management & Budget	$255.5	$293.1	$306.3	$306.3	$306.3	$13.2	4.5%
Purchasing	$353.9	$388.8	$398.1	$398.1	$398.1	$9.3	2.4%
Total Expenditures	$1,824.5	$1,976.8	$2,129.8	$2,129.8	$2,129.8	$153.0	7.7%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Finance	27	27	28	28	28	1

FIRE AND EMERGENCY SERVICES

MISSION & GOALS

Help our community become safer and more resilient by providing professional services and protection with integrity.

OBJECTIVES

• To achieve an average turnout time of 80 seconds for fire and special operations emergency responses.

• To achieve an average turnout time of 60 seconds for medical emergency responses.

• To assemble a minimum of 15 personnel on the scene of a structure fire within 8 minutes of dispatch, 90% of the time.

• To meet the department's FY 17 property inspection schedule for all properties on file as of July 1, 2016.

• To provide fire safety information to 75% of all kindergarten through grade 5 students, public and private. (6,028 of 8,038 students)

• To achieve 85% compliance for fire code violations within thirty (30) days of issuance of a Notice of Violation.

• To review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.

• To perform all fire & life safety inspections on new construction projects within five (5) business days of notification by the Building Inspection Department.

• To conduct cause and origin examinations on all suspicious structure fires and all fires with civilian injuries or fatalities; identifying fire cause factors and responsible agents of fire events.

• To conduct pre-planning and building familiarization inspections at least once every year for all non-one/two family dwelling buildings within our jurisdiction.

• Maintain training records in compliance with ISO grading schedule requirements.

• Maintain ongoing training required for certifications including; Firefighter, HazMat, GSAR, CPR

• Conduct at least three (3) hours a quarter of Auto/Mutual Aid training with affected ACCFES companies in compliance with agreements and ISO requirements.

• To increase community awareness of ACCFES services through programs, web site, publications, and at least 500 contacts with community members.

FIRE AND EMERGENCY SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Average turnout time of 80 seconds for fire & special operations emergency responses	NA	NA	NA	90%	95%
Average turnout time of 60 seconds for medical emergency responses	NA	NA	NA	90%	95%
% of responses to structure fires within 8 minutes of dispatch with 15 personnel.	90%	90%	90%	90%	90%
% of property inspections completed	100%	100%	100%	86%	90%
% of K through 5 students receiving fire safety information and/or instruction	NA	NA	NA	50%	75%
% of code violations corrected within 30 days of issuance of Notice of Violation	NA	NA	NA	85%	85%
% of non-1&2 family constructions plans reviewed	100%	100%	100%	100%	100%
% of fire & life safety inspections within 5 days of notification	NA	NA	NA	100%	100%
% of fires (suspicious, injury, fatality) investigated to determine cause	NA	NA	NA	100%	100%
Pre-planning at least once a year for all non-one/two family buildings	NA	NA	NA	60%	75%
Maintain training records in compliance with ISO grading schedule	NA	NA	NA	100%	100%
Maintain ongoing training for certifications including; Firefighter, HazMat, CPR, GSAR	NA	NA	100%	100%	100%
Quarterly Auto/Mutual Aid training	NA	NA	NA	50%	100%
Increase community awareness of services	NA	NA	NA	100%	100%

NA - indicates new performance measures implemented in the FY16 fiscal year and therefore not previously measured.

BUDGET HIGHLIGHTS

The FY17 Budget for the Fire Department, $13.4 million, reflects no significant changes to Fire and Emergency Services.

CAPITAL BUDGET

D-41	Replace Mobile Data Terminals	$50,000
D-42	Replace 1985 Tanker Truck	$134,000

FIRE AND EMERGENCY SERVICES

REVENUE and EXPENDITURE BUDGET

Fire & Emergency Services						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$72.9	$47.0	$50.0	$50.0	$50.0	$3.0	6.4%
Intergovernmental	$35.5	$36.0	$36.0	$36.0	$36.0	$0.0	0.0%
Total Revenues	$108.4	$83.0	$86.0	$86.0	$86.0	$3.0	3.6%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$11,453.4	$11,954.0	$12,510.1	$12,510.1	$12,510.1	$556.1	4.7%
Operating	$938.0	$959.7	$973.3	$973.3	$973.3	$13.6	1.4%
Total Expenditures	$12,391.4	$12,913.7	$13,483.4	$13,483.4	$13,483.4	$569.7	4.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$208.2	$210.9	$218.9	$218.9	$218.9	$8.0	3.8%
Fire Prevention	$516.7	$563.0	$577.8	$577.8	$577.8	$14.8	2.6%
Fire Suppression	$11,666.5	$12,139.8	$12,686.7	$12,686.7	$12,686.7	$546.9	4.5%
Total Expenditures	$12,391.4	$12,913.7	$13,483.4	$13,483.4	$13,483.4	$569.7	4.4%

FULL TIME AUTHORIZED POSITIONS						
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Fire & Emergency Svcs.	186	186	186	186	186	0

HOUSING AND COMMUNITY DEVELOPMENT

MISSION

The Department of Housing & Community Development (HCD) collaborates with groups and organizations to secure resources and provide technical assistance and support to plan and implement projects and actions to involve residents and businesses in building a stronger and more resilient community.

GOALS

- Provide accurate information, comprehensive research, and timely advice to the public and management in support of housing, micro-enterprise development, supportive services, and community development programs to foster positive community outcomes.
- Partner with housing developers to increase the supply and availability of affordable housing.
- Partner with ACC departments and housing program providers to reduce slum and blight in neighborhoods through the demolition of dilapidated structures.
- Partner with community-based organizations to help low-to moderate-income residents and the chronically unemployed overcome barriers to full-time, regular employment.
- Partner with organizations and businesses to finance the growth and establishment of local businesses to create jobs and employment opportunities.
- Partner with social service and shelter providers to reduce homelessness in Athens-Clarke County.
- Encourage citizen participation in decision-making processes with particular emphasis on participation by persons of low and moderate incomes.

OBJECTIVES

- Secure CDBG, HOME, Supportive Housing Services, Supportive Housing, and Shelter + Care Grant funds to assist community partners in the provision of housing, shelter, and community development projects and programs.
- Allocate entitlement and competitive grant funds to community partners through Mayor and Commission approval processes in a timely manner.
- Partner with community organizations to develop accurate scopes of services and contracts for all grant funds in a timely manner.
- Provide technical assistance, guidance, and monitor all contracted agency expenditures and performance monthly.
- Process reimbursements to sub-recipient agencies in a timely manner.
- Reimburse ACC expenditures for sub-recipient activities from grant sources efficiently.
- Administer all grant programs efficiently and accurately and document regulatory compliance to minimize financial risk to ACC.
- Ensure all expenditures for program administration are at or below statutory caps.
- Submit accurate reports to HUD and other primary funding agencies on time.

HOUSING AND COMMUNITY DEVELOPMENT

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Number of findings from HUD which require corrective action	6	0	0	0	0
Maintain an average of 10 days between review of agency reimbursement to grant disbursement to agency	100%	100%	100%	100%	100%
Ensure that 70% of CDBG funds benefit low to moderate income persons	98%	99%	100%	100%	100%
Ensure that unexpended CDBG funds are at or below 1.5 times the annual allocation by May 1st each year	1.04	1.37	.80	.98	.98
Execute all CDBG sub-recipient grant agreements by July 31	100%	100%	100%	100%	100%
Submit Annual Action Plans to HUD by May 15	100%	100%	100%	100%	100%
Submit CAPERS to HUD by September 14	100%	100%	100%	100%	100%
Document compliance with all cross-cutting federal regulations	100%	100%	100%	100%	100%
Submit Continuum of Care Grant and Homeless Annual Performance Reports on time	100%	100%	100%	100%	100%
Administer Supportive Housing and Homeless Management Information System accurately	100%	100%	100%	100%	100%
Coordinate and document annual Homeless Point in Time Count	100%	100%	100%	100%	100%
Monitor all sub-recipient agencies (on-site) at least once per year	70%	100%	100%	100%	100%

BUDGET HIGHLIGHTS

The Housing & Community Development Department is responsible for administering the Housing & Urban Development (HUD) funded Community Development Block Grant (CDBG), the HOME Investment Partnership (HOME) program and the Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds. In FY17, the General Fund will contribute $369,300 for administrative support for these programs.

In support of the Mayor and Commission Goals and Objectives, the General Fund portion of the FY17 HCD Budget includes the following initiatives: Mayor's Youth Development Task Force ($22,000), West Broad Corridor Revitalization ($15,000) and $5,000 for participation in the Georgia Initiative for Community Housing.

The CDBG program works to ensure decent affordable housing, to provide services to the most vulnerable in Athens-Clarke County, and to create jobs through the expansion and retention of businesses. The FY17 Budget for the CDBG program is based on funding of $1,232,500, up 2% from the FY16 allocation of $1,208,700. Based on the 2017 Action Plan approved by the Mayor and Commission on April 7, 2015, CDBG funds will be expended as follows:

Public Services	$180,000
Neighborhood Revitalization and Economic Development	269,500
Affordable Housing	536,502
Administration	246,501
FY17 CDBG Total	**$1,232,503**

HOUSING AND COMMUNITY DEVELOPMENT

The HOME program is designed to increase homeownership and affordable housing opportunities for low-income families in the community. The FY17 appropriation for the HOME program is $394,200 (8.8% increase over FY16 which was $362,300). Based on the FY17 Action Plan, HOME funds will be used for the following activities:

Affordable Housing Construction	$354,796
Administration	39,422
Total	**$394,218**

The Supportive Housing Program is designed to promote the development of supportive housing and services to assist homeless persons in transition from homelessness and enable them to live as independently as possible. The FY17 Supportive Housing allocation of $400,000 is the same amount awarded for FY16.

Supportive Housing	$400,000

REVENUE and EXPENDITURE BUDGET

Housing & Community Development						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Intergovernmental	$2,325.7	$1,971.0	$2,026.7	$2,026.7	$2,026.7	$55.7	2.8%
Total Revenues	$2,325.7	$1,971.0	$2,026.7	$2,026.7	$2,026.7	$55.7	2.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$451.1	$542.6	$560.1	$560.1	$560.1	$17.5	3.2%
Operating	$2,603.0	$1,746.8	$1,836.0	$1,836.0	$1,836.0	$89.2	5.1%
Total Expenditures	$3,054.1	$2,289.4	$2,396.1	$2,396.1	$2,396.1	$106.7	4.7%
EXPENDITURES BY DIVISION (in $1,000's)							
H.C.D. Administration	$513.7	$596.3	$655.3	$655.3	$655.3	$59.0	9.9%
Grants & Programs	$2,540.4	$1,693.1	$1,740.8	$1,740.8	$1,740.8	$47.7	2.8%
Total Expenditures	$3,054.1	$2,289.4	$2,396.1	$2,396.1	$2,396.1	$106.7	4.7%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Housing & Community Dev.	8	8	8	8	8	0	

HUMAN RESOURCES

MISSION & GOALS

The Human Resources Department works as a team to provide effective service and vital information to employees, retirees, and the public with compassion, dignity and respect in a fair and equitable manner. Serving as a central source, our goal is to foster an environment for employees to succeed, develop, and enhance their careers with equal opportunity for all.

OBJECTIVES

- Maintain and administer the recruitment and selection process to meet human capital needs as an Equal-Opportunity Employer. Reduce time to hire and improve customer service through the use of web-based applicant tracking and online application tools.
- Recommend and maintain a comprehensive and competitive compensation and benefits package through the use of internal reviews, wage studies and outside sources, in order to recruit and retain highly qualified and diverse employees.
- Maintain and administer the performance management program; continue training employees and management to improve the quality of performance evaluations.
- Contain health care costs through review, analysis and management of claims and promotion of the Wellness Program to employees and retirees through increased participation in wellness screenings, fitness programs, healthy hours, and nutrition and wellness classes.
- Administer the defined benefit pension program including the 401(a) segment of the pension program.
- Develop and present educational opportunities for the ACCUG workforce to help employees understand how their healthcare coverage works so they can take responsibility for their healthcare needs.
- Develop and administer assessment centers and various testing for positions and promotions throughout the government to ensure merit-based selection and promotion.
- Continue to develop Risk Liability Assessments and Safety Programs for every department, and to evaluate risk management initiatives based on claims analysis.
- Reduce the employee on-the job injuries and vehicle accidents Government wide.
- Assist management in various human resources issues, with resolving concerns among employees, supervisors and/or the general public.
- Continue to process biweekly, monthly, and retiree payroll, W-2's and 1099R's.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Worker's Comp Claims Filed	165	132	114	120	120
Lawsuits	12	7	12	10	10
Liability Claims/Transactions	1,047	445	418	500	500
Reclassification	0	7	12	8	15
Employment Application/Criminal History	5,439	5,979	6,377	6,500	6,900
Random Drug Testing	622	587	587	540	590
Payroll - # of Maintenance Entries	9,349	9,594	10,300	11,000	11,000
Health Risk Assessment/Wellness	650	729	751	807	857
Disciplinary Actions & Dismissals	133	151	106	110	115
Harassment/Discrimination Issues	11	4	3	4	5

HUMAN RESOURCES

BUDGET HIGHLIGHTS

The FY17 Budget for Human Resources includes $250,000 for a comprehensive pay study- the first since 1994. Also included in the FY17 Budget is $50,000 in the Special Programs Fund to continue funding the Employee Tuition Assistance program launched in FY16. This program is intended to help cover tuition costs for ACC employees seeking to advance their education. $5,000 has also been added to fund an employee recognition program in which outstanding employees may be nominated by their colleagues to receive public acknowledgement as well as a financial award.

Finally, the FY17 Budget provides $15,000 of funding to cover ongoing licensing costs associated with the web-based employment application platform which was successfully implemented in FY16.

Human Resources also manages three self-funded insurance programs. These include self-funded liability and worker compensation ($3.2 million), employee health insurance ($14.5 million) and retiree health insurance ($4.1 million).

REVENUE and EXPENDITURE BUDGET

Human Resources						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,233.5	$1,474.7	$1,597.5	$1,586.3	$1,586.3	$111.6	7.6%
Operating	$534.4	$643.6	$749.3	$624.7	$874.7	$231.1	35.9%
Total Expenditures	$1,767.9	$2,118.3	$2,346.8	$2,211.0	$2,461.0	$342.7	16.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$245.4	$237.9	$349.8	$349.8	$599.8	$361.9	152.1%
Employment	$621.7	$547.0	$616.6	$480.8	$480.8	($66.2)	-12.1%
Compensation & Benefits	$900.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Benefits & Wellness	$0.0	$1,074.9	$1,083.8	$1,083.8	$1,083.8	$8.9	0.8%
Compensation & Payroll	$0.0	$258.5	$296.6	$296.6	$296.6	$38.1	14.7%
Total Expenditures	$1,767.9	$2,118.3	$2,346.8	$2,211.0	$2,461.0	$342.7	16.2%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Human Resources	21	21	21	21	21	0	

CAPITAL BUDGET

D-43 Risk Management Information Software $122,000

INDEPENDENT AGENCIES

MISSION

The FY17 Budget includes $3,576,600 from the General Fund to support Independent Agencies. A total of $2,399,880 is included in the Hotel/Motel Tax Special Revenue Fund for Independent Agencies. Project Safe is budgeted to receive $26,000 in FY17 from fine revenues designated for victim assistance programs under State Law.

General Fund		FY17
Health Department		$ 946,354
Northeast Georgia Mental Health (Advantage Behavioral)		163,027
Department of Family & Children Services		208,600
Athens Regional Library		1,809,419
Council on Aging (operating & capital)		287,298
Athens Neighborhood Health Center		100,000
Oconee Rivers Greenway Commission		8,000
Community Connection		24,402
Athens Cultural Affairs Commission		21,000
Athens Tutorial		3,500
Project Safe		5,000
	Subtotal	$ 3,576,600
Hotel/Motel Tax Special Revenue Fund		
Classic Center Authority		$ 1,520,120
Convention & Visitors Bureau		879,760
	Subtotal	$ 2,399,880
Special Programs and Initiatives Fund		
Project Safe		$ 26,000
	TOTAL	$ 6,002,480

Indigent Defense Services: Since FY05, ACCUG has contracted with the Georgia Public Defender Standards Council for indigent defense services. Funding for indigent defense in FY17 is $1,600,336, an increase of $54,601 (3.5%) more than the FY16 contract amount.

Athens Downtown Development Authority (ADDA): ACCUG contracts with ADDA to manage parking services in the Downtown District. This contract is overseen by the Central Services Department so funding information is listed under that department.

Additional information on the Government's funding of Independent Agencies from the General Fund and Hotel/Motel Tax Special Revenue Fund is provided in Section "F" of this document.

INFORMATION TECHNOLOGY

MISSION

To provide high quality computer services, state-of-the-art computer networks and software applications, reliable equipment and system access, proficient technical support, and assistance that encourages the application of technology to improve the efficiency and productivity of Athens-Clarke County operations.

OBJECTIVES

- Respond within two hours to at least 95% of all calls received during business hours.
- Resolve at least 85% of all trouble calls within 24 hours of receipt.
- Maintain 24 hour, 7-day support to those departments operating around the clock.
- Limit reopened (repeat) calls to less than one percent.
- Implement (complete) at least 90% of all automation projects within budget.
- Implement (complete) at least 85% of all automation projects on schedule.
- Maintain 99% "uptime" on systems availability, exclusive of routine maintenance.
- Give priority to new applications that improve service quality, increase service quantity, reduce unit cost, and/or improve responsiveness by fifteen or more percent.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
% of trouble calls resolved in 24 hrs	83	83	86	86	86
% of 24/7 department support	100	100	100	100	100
% reopened calls	2	2	1	1	1
Satisfaction rating, scale 1 to 5	4.5	4	4	4	4
% of automation projects within budget	100	100	100	100	100
% of automation projects completed on schedule	99	99	99	99	99
% of uptime on systems	98	98	98	98	98
% of help desk calls that are resolved at time of call	41	44	61	61	61
% of software projects that contribute to improved service	99	99	99	99	99

INFORMATION TECHNOLOGY

BUDGET HIGHLIGHTS

The FY17 Budget for Information Technology includes an increase of $17,000 to fund current system software maintenance contracts, as well as an additional 50+ workstations at the new jail. The FY17 SPLOST Operating Impact includes $40,400 for maintenance of the Judicial Exchange System (JDX) and $71,000 in maintenance for the judicial case management system.

CAPITAL BUDGET

D-44	Information Technology Equipment Replacement Program	$600,000
D-45	Replace/Upgrade Enterprise Resource Planning Software (1 of 5 years)	$160,000

REVENUE and EXPENDITURE BUDGET

Information Technology						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$73.8	$100.0	$77.0	$77.0	$77.0	($23.0)	-23.0%
Total Revenues	$73.8	$100.0	$77.0	$77.0	$77.0	($23.0)	-23.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,279.0	$1,356.9	$1,469.8	$1,469.8	$1,469.8	$112.9	8.3%
Operating	$1,288.8	$1,647.2	$1,795.5	$1,792.1	$1,792.1	$144.9	8.8%
Total Expenditures	$2,567.8	$3,004.1	$3,265.3	$3,261.9	$3,261.9	$257.8	8.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Information Technology	$2,567.8	$3,004.1	$3,265.3	$3,261.9	$3,261.9	$257.8	8.6%
Total Expenditures	$2,567.8	$3,004.1	$3,265.3	$3,261.9	$3,261.9	$257.8	8.6%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Information Technology	19	19	19	19	19	0	

JUVENILE COURT

MISSION

The purpose of Georgia's Juvenile Courts is to secure for each child who comes within the jurisdiction of the court such care and guidance, preferably in his own home, as will secure his or her moral, emotional, mental, and physical welfare as well the safety of both the child and the community. The intention of the General Assembly of Georgia in creating the juvenile code is to strengthen and preserve family relationships, countenancing the removal of a child from his or her home only when state intervention is essential to protect such child and enable him or her to live in security and stability. (O.C.G.A. 15-11-1, Effective January 1, 2014.)

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community, while fulfilling the intent of the newly rewritten Juvenile Code.

GOAL

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community, and to fulfill the mandated requirements of the newly rewritten juvenile code within the bounds of the resources provided by the Athens-Clarke County Government.

OBJECTIVES

- Protect the community
- Promote accountability for violations of law
- Provide treatment and rehabilitation and equip juvenile offenders with the ability to live responsibly and productively
- In every proceeding to guarantee due process of law, as required by the Constitutions of the United States and the State of Georgia, through which every child and his or her parent and all other interested parties are assured fair hearings at which legal rights are recognized and enforced.

PERFORMANCE MEASURES

	CY13	CY14	CY15	Forecast CY16	Forecast CY17
All Case Types Disposed	1278	1422	1753		
Delinquent cases filed	601	835	856		
Delinquent cases disposed	646	766	1019		
All Case Types Filed	1422	1811	1827		
Unruly Cases Disposed	345	180	27		
Traffic Cases Filed	61	150	194		
Traffic Cases Disposed	56	98	202		
Deprivation/Dependency Cases Filed	341	665	719		
Deprivation/Dependency Cases Disposed	180	344	473		
Termination of Parental Rights Filed	40	32	35		
Termination of Parental Rights Disposed	28	26	19		
Special Proceedings filed	48	27	23		
Special Proceedings Disposed	23	8	13		

JUVENILE COURT

BUDGET HIGHLIGHTS

The Juvenile Court's FY17 Budget includes an additional $158,400 for court appointed representation for juveniles due to changes in State law that went into effect last year and a change in the services provided by the Circuit Public Defenders Office..

The Court also requested $20,000 in new funding for the Peer Court program. This funding was not recommended, nor approved.

There are no other significant changes in the FY17 Budget for Juvenile Court.

REVENUE and EXPENDITURE BUDGET

Juvenile Court						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Intergovernmental	$242.8	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
Total Revenues	$242.8	$53.0	$53.0	$53.0	$53.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$262.9	$284.6	$289.5	$289.5	$289.5	$4.9	1.7%
Operating	$384.8	$112.8	$213.9	$193.9	$274.3	$161.5	143.2%
Total Expenditures	$647.7	$397.4	$503.4	$483.4	$563.8	$166.4	41.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Juvenile Court	$647.7	$397.4	$503.4	$483.4	$563.8	$166.4	41.9%
Total Expenditures	$647.7	$397.4	$503.4	$483.4	$563.8	$166.4	41.9%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Juvenile Court	4	4	4	4	4	0

LEISURE SERVICES

MISSION

The mission of the Athens-Clarke County Leisure Services Department is to build a healthier and more livable community by creating opportunities to learn, to create and to play in quality parks, programs and facilities that are valued by our citizens.

GOALS

- Ensure financial sustainability through improved fiscal policies, procedures and practices
- Develop a comprehensive plan for existing and future parks and facilities
- Enhance internal communication, operations and staff development
- Improve programs and services with a concentration on the Department mission and expressed public values

OBJECTIVES

- Review revenue and pricing policy and recommend changes where needed
- Develop components of a park planning comprehensive plan, and a work plan for completing it
- Continue to develop Department operations policies and procedures
- Develop and implement a comprehensive program planning worksheet to be used department-wide that includes quality assurances such as program purpose, goals, necessary resources, cost and evaluation.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Amount of acres managed/maintained	2,132	2,429	2,429	2,429	2,429
Number of volunteer hours received	25,382	19,465	24,091	27,000	30,000
Dollar value of volunteer hours received*	$184,020	$433,096	$555,782	$634,500	$717,000
Number of pool patrons	27,338	40,685	40,949	41,358	41,772
Number of scholarship enrollees	4,181	4,233	4,513	4,784	5,071
Amount of scholarship subsidy	$243,014	$244,912	$254,894	$273,166	$289,554

Notes:
**FY16 and FY17 forecasts reflect anticipated results due to the application of reporting methodology improvements. Smaller growth has been projected due to the implementation of a background screening program.

LEISURE SERVICES

BUDGET HIGHLIGHTS

The FY17 Budget includes an increase of $12,000 for credit/debit card processing costs with the new online registration system (Rec1).

For FY17, an increase of $11,410 is included to add annual maintenance, insurance and replacement costs of eight fleet items (five trailers, one pressure washer on trailer, one chipper and one field groomer) in the Park Services Division that are not currently listed as part of the Fleet Management Inventory.

The FY17 Budget also includes operating expenses ($13,000) and new revenues ($12,600) for Lyndon House Arts Center to create an Open Studio Program with estimated net cost of $400.

Based on the current level of fees, Leisure Services programs are estimated to generate revenues of $1,022,600 in FY17. This projected revenue reflects an increase of 3% over FY16 Budget in anticipated program and rental volumes.

No other significant changes are included in the FY17 Budget.

CAPITAL BUDGET

D-46	Maintain Existing Parks and Facilities	$200,000
D-48	Bridge and Boardwalk Inspection and Replacement	$75,000
D-49	Park Equipment Life Cycle Replacement	$50,000

LEISURE SERVICES

REVENUE and EXPENDITURE BUDGET

Leisure Services						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,086.9	$995.0	$1,022.6	$1,022.6	$1,022.6	$27.6	2.8%
Intergovernmental	$16.2	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$19.7	$10.0	$10.0	$10.0	$10.0	$0.0	0.0%
Total Revenues	$1,122.8	$1,005.0	$1,032.6	$1,032.6	$1,032.6	$27.6	2.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$5,073.1	$5,252.9	$5,543.1	$5,526.8	$5,526.8	$273.9	5.2%
Operating	$2,074.8	$2,062.0	$2,380.8	$2,061.1	$2,061.1	($0.9)	0.0%
Total Expenditures	$7,147.9	$7,314.9	$7,923.9	$7,587.9	$7,587.9	$273.0	3.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,023.8	$1,095.4	$1,285.3	$1,145.3	$1,145.3	$49.9	4.6%
Arts & Nature	$1,681.0	$1,729.3	$1,797.5	$1,760.9	$1,760.9	$31.6	1.8%
Park Services	$1,770.9	$1,814.3	$1,888.9	$1,810.3	$1,810.3	($4.0)	-0.2%
Recreation	$2,672.2	$2,675.9	$2,952.2	$2,871.4	$2,871.4	$195.5	7.3%
Total Expenditures	$7,147.9	$7,314.9	$7,923.9	$7,587.9	$7,587.9	$273.0	3.7%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Leisure Services	73	73	73	73	73	0

MAGISTRATE COURT

MISSION

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed civil claims or approving mutual settlements in civil cases involving:

(a) Claims up to $15,000;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day, seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the trial, sentencing, and probation revocation hearings in cases involving misdemeanor deposit account fraud ("bad checks") up to $1,500.

GOALS AND OBJECTIVES

Goal #1
Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1

(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to strive to reduce clerical errors and omissions below 5% and to reduce errors on Statement of Claims, Dispossessory Warrants and Warrant Applications below 6%.

Goal #2
Continue to seek input both internally from department staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

Objective #2

(a) Continue to hold quarterly staff meetings and receive input from the judges and court staff on department policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the training of new police officers and sheriff's deputies on court procedures.
(d) Maintain open communication and coordination with all law enforcement.

Goal #3
Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3

(a) Maintain and update the court's webpage to ensure public access to information about the Magistrate Court, including links to frequently requested forms.
(b) Continue using the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue using ILEADS for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Expand use of e-filing through nCourt into additional civil areas.

Goal #4
Develop and implement new data management systems with SPLOST funds.

Objective #4

(a) In coordination with court, jail and law enforcement staff, develop data exchange system for sharing criminal records information.
(b) Work with Court Administrator to develop and implement a new case management system to manage civil cases, significantly garnishments, automated processing.
(c) Implement imaging project for all case files stored off-site.

MAGISTRATE COURT

PERFORMANCE MEASURES

	Actual			Forecast	
	CY13	CY14	CY15	CY16	CY17
Goal #1					
Warrant Application Filings	448	324	416	437	459
Criminal Arrest Warrants	7,805	7,385	6,565	6,630	6,762
Search Warrants	345	303	300	326	342
Criminal Hearings	3,796	3,405	3,382	3,400	3,467
Civil Filings	6,144	5,882	5,283	5,357	5,464
Civil Hearings	2,319	2,233	2,151	2,244	2,289
Garnishment Answers	3,624	2,983	2,075	2,135	2,241
Goal #2 - Staff/Community Meetings	85%	85%	85%	100%	100%
Goal #3 - Technology					
Web Site (Magistrate Court Home Page Views)	18,063	13,017	11,242	11,350	11,651
Arrest Warrants by EWI	5,928	4,637	4,613	5,101	5,332
Search Warrants by EWI	28	3	26	45	50
E-Filing	313	319	280	241	290
Goal #4					
Data Exchange		85%	85%	100%	NA
New case management system		15%	50%	90%	100%
Imaging & Scanning (Off-site Files)		0%	0%	20%	80%
Financials (transactions in dollars)	$1,203,967	$1,102,041	$877,254.33	$892,139	$981,352

MAGISTRATE COURT

BUDGET HIGHLIGHTS

There are no significant changes to the FY17 Budget for Magistrate Court.

REVENUE and EXPENDITURE BUDGET

Magistrate's Court	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$301.5	$330.0	$330.0	$330.0	$330.0	$0.0	0.0%
Total Revenues	$301.5	$330.0	$330.0	$330.0	$330.0	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$651.4	$677.1	$715.0	$715.0	$715.0	$37.9	5.6%
Operating	$55.6	$57.7	$62.4	$59.2	$59.2	$1.5	2.6%
Total Expenditures	$707.0	$734.8	$777.4	$774.2	$774.2	$39.4	5.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$413.7	$435.0	$476.9	$473.7	$473.7	$38.7	8.9%
Judge's Office	$293.3	$299.8	$300.5	$300.5	$300.5	$0.7	0.2%
Total Expenditures	$707.0	$734.8	$777.4	$774.2	$774.2	$39.4	5.4%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Magistrate's Court	11	11	11	11	11	0

MANAGER'S OFFICE

MISSION & GOALS

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCUG Charter dictates the authority and the responsibility of the Manager.

GOALS/OBJECTIVES

During FY17, the Manager's Office will focus on the following goals and objectives:

1. Guide the organization to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
2. Continue to monitor and evaluate both short-term and long-term financial projections to develop recommendations to meet future operational challenges and/or opportunities.
3. Work with the Transit Department to complete the countywide transit study and evaluate budgetary resources associated with its recommendations. Determine the possibility of bringing plan components forward as part of the FY18 budget cycle.
4. Continue the management of the SPLOST 2011 Program and monitor the closeout phase of the 2000 and 2005 Programs.
5. Support the Public Utilities Department in the implementation of the Advanced Metering Infrastructure (AMI) Project, evaluating potential future water source alternatives, and implementing the service delivery plan.
6. Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts in an effort to meet defined Mayor and Commission goals.
7. Continuing monitoring the blight elimination program in conjunction with the Housing and Community Development Department (HCD) and the Community Protection Division (CPD) of the Building Inspections and Permit Department.
8. Work with departments to begin conversion to a fully digital plans review process.
9. Work with the Youth Development Task Force to identify opportunities for at-risk youth.
10. Monitor ACCUG's ability to maintain competitive market wage adjustments and benefits to retain employees.
11. Support the research of alternative and renewable energy sources for high consumption facilities and the creation of an implementation plan for energy conservation measures.
12. Support the completion of the Greenway Network Master Plan update.
13. Study and implement a performance analytics initiative in partnership with the ICMA Insights program.
14. Support the completion of the Sustainability Plan which may include a establishing an official natural resources unit.
15. Coordinate and cooperate with Office of Operational Analysis studies in order to seek improvements to government functions and efficiencies.
16. Identify funding and partnership opportunities to implement various Corridor study recommendations (Atlanta Hwy, Lexington Rd, Prince Ave).
17. Monitor and report on progress of the FY17 M&C Goals and Strategies, establish a link with ongoing agenda items, and assist with establishing the FY18 budget goals.
18. Assist in the coordination and schedule of a call for projects for a future TSPLOST referendum.
19. Continue to work with economic development staff to capture new prospects and encourage growth of existing business and industry.
20. Encourage the Police Department to continually strengthen its culture of community oriented policing and to conduct its operations in an open and transparent manner.
21. Establish stakeholder group to develop a long term (20 years) community and economic development strategy and support Planning Department's efforts on the Comprehensive Plan.

22. Continue to staff and advise the Government Operations Committee and Legislative Review Committee.

BUDGET HIGHLIGHTS

The FY17 Budget for the Manager's Office includes $5,600 for membership in ICMA Insights, a performance measurement program which provides a system for collecting, analyzing, and reporting data related to organizational performance. Additionally, membership provides access to data from other similar jurisdictions allowing for cross-jurisdictional comparisons of performance.

The FY17 Budget also includes $68,000 for a new position of Media Analyst in the Public Information Office. This position will expand the PIO's ability to provide video production services to Departments seeking to communicate with the public via ACTV, the government's website, or other video outlets. Additionally, the position will assist with the filming of Mayor and Commission meetings, eliminating the need for approximately $6,000 of annual contractor expenses.

There are no other significant changes included in the Manager's Office FY17 Budget.

CAPITAL BUDGET

D-59	Website & eGovernment Enhancements	$70,000

MANAGER'S OFFICE

REVENUE and EXPENDITURE BUDGET

Manager's Office	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,032.3	$1,085.5	$1,190.9	$1,190.9	$1,190.9	$105.4	9.7%
Operating	$161.7	$192.4	$204.9	$198.3	$204.3	$11.9	6.2%
Total Expenditures	$1,194.0	$1,277.9	$1,395.8	$1,389.2	$1,395.2	$117.3	9.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Manager's Office	$636.1	$693.3	$709.3	$709.3	$715.3	$22.0	3.2%
Public Information	$210.5	$218.1	$295.9	$289.3	$289.3	$71.2	32.6%
Emergency Management	$106.2	$113.1	$115.2	$115.2	$115.2	$2.1	1.9%
Organizational Development	$241.2	$253.4	$275.4	$275.4	$275.4	$0.0	0.0%
Total Expenditures	$1,194.0	$1,277.9	$1,395.8	$1,389.2	$1,395.2	$95.3	7.5%

FULL TIME AUTHORIZED POSITIONS(2)	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Manager's Office	5	5	5	5	5	0
Public Information	2	2	3	3	3	1
Emergency Management	1	1	1	1	1	0
Organizational Development	3	3	3	3	3	0

Note: In addition to the positions noted above, three positions provide support for SPLOST program administration and are funded by the SPLOST Capital Project Fund.

MAYOR AND COMMISSION

MISSION

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter, which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Clerk of Commission

The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

BUDGET HIGHLIGHTS

There are no significant changes in the FY17 Budget for the Mayor and Commission.

MAYOR AND COMMISSION

REVENUE and EXPENDITURE BUDGET

Mayor and Commission	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$472.0	$489.2	$525.5	$525.5	$525.5	$36.3	7.4%
Operating	$27.1	$32.2	$32.6	$32.6	$32.6	$0.4	1.2%
Total Expenditures	$499.1	$521.4	$558.1	$558.1	$558.1	$36.7	7.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Mayor	$133.9	$129.2	$134.1	$134.1	$134.1	$4.9	3.8%
Commission	$222.6	$229.3	$252.7	$252.7	$252.7	$23.4	10.2%
Clerk of Commission	$142.6	$162.9	$171.3	$171.3	$171.3	$8.4	5.2%
Total Expenditures	$499.1	$521.4	$558.1	$558.1	$558.1	$36.7	7.0%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Mayor	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	0

Note: The Mayor and 10 Commissioners are part-time positions so are not reflected in the full-time authorized numbers.

MUNICIPAL COURT

MISSION

The mission of the Municipal Court is to fairly and efficiently adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government of Athens-Clarke County.

GOALS

The Municipal Court's goals are to:

- Apply the law fairly, impartially, and efficiently.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Treat all who have business before the Court with courtesy.
- Through all of these goals, to engender public confidence in and respect for the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

OBJECTIVES

- To continue to train on and become as knowledgeable about our new computer system as possible so that we can continue to increase efficiency in court operations.

- To enhance alternative sentencing programs where appropriate and as needed, and to identify and implement new alternative sentencing programs as appropriate.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY17	FY18
Criminal/Traffic	27,346	23,444	22,128	14,595	15,000
Ordinance	249	256	1,916	1,530	1,535
Red Light Camera	3,496	5,752	6,304	6,418	6,000
School Bus Camera		82	611	714	730
Administrative Hearings	61	40	59	60	65
Parking		3,657	2,706	1,990	2,000
Total Cases	31,452	33,231	33,724	25,307	25,330

BUDGET HIGHLIGHTS

There are no significant changes in the FY17 Budget for Municipal Court.

MUNICIPAL COURT

REVENUE and EXPENDITURE BUDGET

Municipal Court						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$286.5	$300.2	$245.2	$280.2	$280.2	($20.0)	-6.7%
Total Revenues	$286.5	$300.2	$245.2	$280.2	$280.2	($20.0)	-6.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$531.2	$553.2	$584.2	$584.2	$584.2	$31.0	5.6%
Operating	$74.3	$51.5	$51.5	$51.5	$51.5	$0.0	0.0%
Total Expenditures	$605.5	$604.7	$635.7	$635.7	$635.7	$31.0	5.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Court Operations	$443.5	$441.1	$464.3	$464.3	$464.3	$23.2	5.3%
Judge's Office	$162.0	$163.6	$171.4	$171.4	$171.4	$7.8	4.8%
Total Expenditures	$605.5	$604.7	$635.7	$635.7	$635.7	$31.0	5.1%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Municipal Court	10	10	10	10	10	0	

OPERATIONAL ANALYSIS

MISSION & GOALS

The Office of Operational Analysis was created by the Charter of the Unified Government of Athens-Clarke County to "conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government." The Office functions to provide independent, objective information regarding government activities to the policy makers and management of Athens-Clarke County. The Office works in conjunction with the Manager and reports directly to the Mayor and Commission. Services include strategic planning, organizational analysis, feasibility and program evaluations, staffing reviews, and other services upon request, all with the intent of enhancing the efficiency and effectiveness of government operations for the benefit of Athens-Clarke County.

OBJECTIVES

- To complete reviews of departments and agencies of the Unified Government assigned by the Audit Committee, and approved by the Mayor & Commission.
- To work closely with the Manager to gain understanding of his expectations for organizational performance.
- To partner with the University of Georgia's Graduate School of Public Administration by employing graduate interns to support the Office of Operational Analysis in conducting audits and completing other responsibilities as assigned.
- To continue professional mentoring relationship with the University Of Georgia's Internal Auditing Department in order to gain highly valuable education/training in the auditing processes, procedures, and policies.
- To complete reviews of departments and agencies of the Unified Government assigned by the Audit Committee, and approved by the Mayor & Commission within 12 months after the work plan is adopted.
- To attain certification for the Internal Auditor and the Management Analyst as soon as feasible, the product of focused professional training and education. Particularly important for the recently hired staff.
- To complete follow-up reports on departments to investigate changes based on audit recommendations.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Number of Audit Assignments/year.	-	-	2	3	4
Percent of audits completed during same fiscal year.	-	-	0%	100%	100%
Percent of audit recommendations in which the Manager's Office agreed with.	-	-	0%	75%	75%
Percentage of final audit reports issued within 15 working days after receiving responses to audit recommendations from the Manager.	-	-	0%	100%	100%
To attend 2 national conferences during FY17.	-	-	-	100%	100%

OPERATIONAL ANALYSIS

BUDGET HIGHLIGHTS

For FY17, the Department requested an additional Compliance Analyst position ($60,000) to oversee grant processes to ensure compliance with grantor guidelines. The position was not recommended nor approved. The FY16 Budget included funding of $42,500 for a consultant to review Leisure Services organizational structure. Since this was one-time funding, it is not included in the FY17 Budget. The Commission approved $3,500 to be included in the FY17 Budget for training.

REVENUE and EXPENDITURE BUDGET

Operational Analysis						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$197.4	$217.9	$280.7	$220.7	$220.7	$2.8	1.3%
Operating	$14.3	$52.2	$21.7	$9.7	$13.2	($39.0)	-74.7%
Total Expenditures	$211.7	$270.1	$302.4	$230.4	$233.9	($36.2)	-13.4%
EXPENDITURES BY DIVISION (in $1,000's)							
Operational Analysis	$211.7	$270.1	$302.4	$230.4	$233.9	($36.2)	-13.4%
Total Expenditures	$211.7	$270.1	$302.4	$230.4	$233.9	($36.2)	-13.4%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Operational Analysis	3	3	4	3	3	0

OTHER FINANCING USES

MISSION

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

BUDGET HIGHLIGHTS

Other Financing Uses & Transfers Out

The FY17 Budget includes the following transfers:

	Budget
General Fund transfer to:	
Emergency Telephone Fund	$775,000
Grants Special Revenue Fund	$90,450
Special Programs Fund	$312,693
Public Facilities Authority Fund	$509,564
Airport Enterprise Fund	$196,333
Transit Enterprise Fund	$2,440,859
Subtotal Operating Transfers	$4,324,899
General Capital Projects Fund	$4,390,000
Economic Development Capital Projects Fund	$150,000
Self Funded Health Insurance Internal Service Fund	$1,000,000
Subtotal Capital & One-Time Transfers	$5,540,000
Total General Fund Transfers	$9,864,899
Transfers to General Fund from:	
Hotel Motel Special Revenue Fund	$223,000
Sheriff Inmate Special Revenue Fund	$35,000
Airport Enterprise Fund	$58,288
Landfill Enterprise Fund	$146,060
Transit Enterprise Fund	$429,836
Water & Sewer Enterprise Fund	$1,359,698
Solid Waste Enterprise Fund	$203,415
Storm Water Utility Enterprise Fund	$269,387
Internal Support Internal Service Fund	$31,838
Fleet Management Internal Service Fund	$79,195
Self Funded Insurance & Claims Internal Service Fund	$35,784
Self Funded Health Insurance Internal Service Fund	$23,711
Subtotal Transfers to General Fund	$2,895,212
Hotel/Motel Special Revenue Fund transfer to:	
General Capital Projects Fund	$10,000
Special Programs Fund	$157,000
Landfill transfer for administration to:	
Solid Waste Fund	$135,000
Total All Funds	$13,062,111

OTHER FINANCING USES

The FY17 Operating Budget includes the local match for operating grants. The match for capital grants is included in the Capital Budget.

EXPENDITURE BUDGET

Other Financing Uses/Transfers Out						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$7,651.1	$8,957.8	$9,975.9	$9,752.9	$9,864.9	$907.1	10.1%
Hotel/Motel Fund	$0.0	$176.0	$143.0	$223.0	$390.0	$214.0	121.6%
Sheriff Inmate Fund	$37.4	$35.0	$35.0	$35.0	$35.0	$0.0	0.0%
Dev. Auth. Cap Projects Fd	$0.0	$19.5	$0.0	$0.0	$0.0	($19.5)	-100.0%
Gen. Capital Projects Fund	$165.9	$0.0	$0.0	$0.0	$0.0	$0.0	--
Airport Enterprise Fund	$41.8	$60.9	$61.8	$58.3	$58.3	($2.6)	-4.3%
Landfill Enterprise Fund	$232.8	$291.9	$284.9	$281.1	$281.1	($10.8)	-3.7%
Transit Enterprise Fund	$273.5	$429.8	$438.1	$409.8	$429.8	$0.0	0.0%
Water & Sewer Ent. Fund	$842.2	$1,442.2	$1,362.0	$1,263.7	$1,359.7	($82.5)	-5.7%
Solid Waste Ent. Fund	$199.3	$221.0	$236.8	$203.4	$203.4	($17.6)	-8.0%
Storm Water Util. Ent. Fund	$188.7	$281.3	$284.3	$269.4	$269.4	($11.9)	-4.2%
Internal Support Int. Svc. Fd.	$22.7	$33.3	$33.8	$31.8	$31.8	($1.5)	-4.5%
Fleet Mgt Int. Svc. Fund	$58.7	$89.9	$89.6	$79.2	$79.2	($10.7)	-11.9%
Fleet Replacment Fund	$1.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Self Funded Insur. Fund	$19.6	$29.8	$37.8	$35.8	$35.8	$6.0	20.1%
Self Funded Health Fund	$9.6	$21.2	$22.3	$23.7	$23.7	$2.5	11.8%
Total Expenditures	$9,745.1	$12,089.6	$13,005.3	$12,667.1	$13,062.1	$972.5	8.0%

OTHER GENERAL ADMINISTRATION

MISSION

Other General Administration includes responsibilities and expenses not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

BUDGET HIGHLIGHTS

Funding included in the General Fund Other General Administration: Health insurance for retirees (or Other Post-Employment Benefits – OPEB); $1.4 million for the Self-Funded General Liability program; $125,000 for the Government's participation in the Northeast Georgia Regional Commission; and $110,000 for auditing and accounting fees. The FY17 General Fund Budget includes an increase of $2.6 million to fund pension and OPEB costs that had previously been included in Enterprise and Internal Service Funds. Due to changes in accounting of these expenses, funds are now transferred to the General Fund to offset the costs. Funding for the Holiday Luncheon for employees and retirees ($21,000) is included for FY17. Other General Administration also includes the Government's dues and memberships to the following organizations:

	FY17 ESTIMATE
Association County Commissioners of Georgia	$ 9,200
Georgia Municipal Association	21,700
Athens Area Chamber of Commerce	3,600
National Association of Counties	2,500
Oconee River Resource Commission	800
Georgia Forestry Commission	2,500
Other	2,700
Total	$ 43,000

The Budget includes an operating contingency of $1.0 million, the same as FY16. The operating contingency of $1.0 million is less than 1% of the total General Fund operating budget.

The General Fund Budget includes $100,000 to provide support for emergency medical services through a contract with Athens Regional Medical Center, the same amount as FY16. For FY17, the Budget also includes $75,000 for a Downtown public health assessment.

Other General Administration in the Hotel-Motel Tax Fund includes the following activities:

Community Events Programs (in partnership with ADDA)	$ 60,000
Mayor's Community Improvement Program	20,000
Athens Heritage Foundation – Insurance for Lyndon House Exhibits	1,200
Tourism Improvement Marketing and Other Activities	25,000
Subtotal Operating Budget	$ 106,200
Community Events Programs (Capital for current services) (D-32)	$ 30,000
Parking Decks Life-Cycle Program (D-31)	40,000
Total Operating and Capital Budgets	$ 214,050

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) are payments to the General Fund for administrative overhead expenses. This amount in FY17 is $2,314,000, $95,000 or 4% more than FY16. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

OTHER GENERAL ADMINISTRATION

Also included in the Other General Administration section of the Enterprise Fund Budgets is the depreciation expense for capital assets owned by each Enterprise Fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY17 is $15.4 million, similar to FY16.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for FY17 is estimated to be $3.2 million to fund current claims for worker's compensation, general liability and the current cost of insurance, a decrease of $231,000 from the FY16 level. The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $14.5 million in FY17, an increase of $1.8 million over the FY16 Budget.

EXPENDITURE BUDGET

Other General Admin.						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY FUND (in $1,000's)							
General Fund	$6,229.1	$5,647.1	$8,408.7	$7,718.3	$7,743.4	$2,096.3	37.1%
Hotel/Motel Tax Fund	$77.8	$144.1	$106.2	$106.2	$106.2	($37.9)	-26.3%
CDBG Fund	$4.9	$6.5	$5.8	$5.8	$5.8	($0.7)	-10.8%
Emergency Telephone Fund	$106.1	$122.8	$118.2	$103.9	$103.9	($18.9)	-15.4%
HOME Grant Fund	$0.8	$1.3	$1.3	$1.3	$1.3	$0.0	0.0%
Grants Fund	$22.8	$26.5	$25.5	$22.0	$22.0	($4.5)	-17.0%
Alt. Dispute Res. Fund	$9.8	$11.5	$11.1	$9.5	$9.5	($2.0)	-17.4%
Special Programs Fund	$52.1	$47.0	$43.8	$44.0	$44.0	($3.0)	-6.4%
Building Inspection Fund	$50.6	$56.9	$54.8	$47.2	$47.2	($9.7)	-17.0%
Airport Fund	$543.4	$552.9	$542.0	$542.0	$542.0	($10.9)	-2.0%
Landfill Fund	$1,584.2	$1,503.3	$1,461.2	$1,461.2	$1,461.2	($42.1)	-2.8%
Transit Fund	$2,037.5	$2,549.0	$2,411.5	$2,411.5	$2,411.5	($137.5)	-5.4%
Water & Sewer Fund	$13,043.5	$13,525.8	$13,076.5	$13,076.5	$13,076.5	($449.3)	-3.3%
Solid Waste Fund	$634.7	$524.6	$638.3	$638.3	$638.3	$113.7	21.7%
Storm Water Utility	$534.4	$559.5	$468.4	$468.4	$468.4	($91.1)	-16.3%
Internal Support Fund	$55.4	$65.3	$55.0	$55.0	$55.0	($10.3)	-15.8%
Fleet Management Fund	$60.6	$59.7	$26.7	$26.7	$26.7	($33.0)	-55.3%
Fleet Replacement Fund	$90.0	$90.0	$90.0	$90.0	$90.0	$0.0	0.0%
Self Funded Insur. Fund	$3,120.2	$2,999.8	$2,733.3	$2,733.3	$2,733.3	($266.5)	-8.9%
Self Funded Health Fund	$13,020.6	$12,185.2	$13,938.2	$13,938.2	$13,938.2	$1,753.0	14.4%
Total Expenditures	$41,278.5	$40,678.8	$44,216.5	$43,499.3	$43,524.4	$2,845.6	7.0%

CAPITAL BUDGET

D-62	Public Art Program	$30,000
D-63	Economic Development Capital Program	$650,600
D-65	TSPLOST Preparation	$50,000
D-66	Broadband Access Feasiblity Study	$25,000

PLANNING AND ZONING

MISSION

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

GOALS

- Maintain a high level of accuracy and efficiency in the administration of the Plans Review Process, as well as in the processing of zoning decisions and appeals, and Historic Preservation related issues.
- Promote a long-range view of community planning, and assist the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies.
- Expand and routinely maintain a government-wide GIS system, and promote the integration of GIS technology into appropriate governmental functions.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

OBJECTIVES

- Afford all customers prompt, courteous, and impartial service.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department.
- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.

PLANNING AND ZONING

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Zoning Permits issued	615	598	661	664	650
Zoning Actions & Special Use Permits	26	12	16	32	24
Variance Requests	18	18	13	22	18
Final subdivision plats	58	64	54	62	60
Preliminary subdivision plats	2	1	4	4	3
Historic Preservation Requests - Staff & Historic Preservation Commission review	128	116	101	126	115
Site and/or Building Plans submitted through Plans Review	219	191	232	210	215
Sign Permits Issued	179	165	179	172	170
Home Occupation Permits issued	225	187	206	172	190
Demolition Reviews	--	--	61	70	65
Environmental Areas Permits	--	--	86	84	85
Customer Service Hours (phone/walk-ins)	3,400	3,500	3,500	3,650	3,700

BUDGET HIGHLIGHTS

The Planning and Zoning Department is funded in the General Fund and through two grants; a transportation planning grant and a transit planning grant. FY17 funding for these federal grants is anticipated to be $684,500, a decrease of $177,500 from FY16. These grants require a local match of $68,450, a decrease from $86,000 in FY16. In addition, the Building Inspection Special Revenue Fund provides funding for one planner position in the Department.

There are no significant changes for FY17.

CAPITAL BUDGET

D-67	Develop Comprehensive Plan Ten Year Update	$100,000
D-70	GIS System Enhancements	$175,000

PLANNING AND ZONING

REVENUE and EXPENDITURE BUDGET

Planning & Zoning						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$66.1	$47.0	$63.0	$63.0	$63.0	$16.0	34.0%
Intergovernmental	$217.7	$699.1	$556.4	$556.4	$556.4	($142.7)	-20.4%
Bldg. Insp. Fund Suppt.	$78.7	$81.3	$85.3	$85.3	$85.3	$4.0	4.9%
Total Revenues	$362.5	$827.4	$704.7	$704.7	$704.7	($122.7)	-14.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,288.0	$1,413.7	$1,487.4	$1,487.4	$1,487.4	$73.7	5.2%
Operating	$105.0	$793.4	$609.7	$609.7	$609.7	($183.7)	-23.2%
Total Expenditures	$1,393.0	$2,207.1	$2,097.1	$2,097.1	$2,097.1	($110.0)	-5.0%
EXPENDITURES BY DIVISION (in $1,000's)							
Planning & Zoning	$1,393.0	$2,207.1	$2,097.1	$2,097.1	$2,097.1	($110.0)	-5.0%
Total Expenditures	$1,393.0	$2,207.1	$2,097.1	$2,097.1	$2,097.1	($110.0)	-5.0%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Planning & Zoning	20	21	21	21	21	0	

POLICE SERVICES

MISSION

Our mission, as a nationally accredited law enforcement agency, is to form partnerships with law abiding persons which result in every neighborhood being safer as residents enjoy a higher quality of life.

VISION

Our vision is to eliminate crime, the fear of crime and general disorder in our communities.

VALUES

Our values include respecting the dignity and worth of all people as we establish ethically based problem-solving partnerships with our neighborhood residents and the community at large while adhering to all Peelian Policing Principles.

ACTION PLAN

Our budget service plan is designed to reduce victimization throughout our jurisdiction, to ensure institutionalization of Leadership in Police Organizations (LPO) and Problem Solving Principles, and to adhere to the Rule of Law.

GOALS

To promote the vision, leadership and management required for shared responsibility with the citizenry by institutionalizing Leadership in Police Organizations training and philosophy, Community Oriented Policing, and Problem-Solving in partnership with the citizenry to ensure continuous police systems improvement by:

- Transforming the Athens-Clarke County Police Department into an agency that exhibits optimal organizational health. To such an end, to value and develop personnel, to provide leadership and allow for leadership sharing, a commitment to servant leadership, and actionable research towards continual learning and growth.
- Incorporating recommendations found within the President's Task Force on 21st Century Policing into the daily operations of the Athens-Clarke County Police Department.
- Enhancing trust and legitimacy between the police department and community through specific community outreach programs that build bridges between youth and the general citizenry.
- Rewriting all departmental policies and procedures with the goal of ensuring policies meet best-practices and enforce constitutional policing.
- Implementing recommendations, consistent with employee retention best practices, as outlined within the 2015 ACCPD Employee Retention Plan and similar projects.
- Enacting the optimal scheduling and geographical placement of all personnel and resources to respond appropriately to all citizen concerns given personnel and operational allocation constraints.
- Reviewing and purchasing equipment necessary for daily operations.
- Ensuring a well maintained and effective vehicle fleet.
- Enhancing the reputation and operations of the Athens-Clarke County Police Department such that the agency may prove an exemplar for the State of Georgia.
- Increasing transparency with the community through increased social media and public outreach, and to improve social media communication interfaces with the citizenry in a measurable mode.
- Eliminating the threat to public safety presented by gang-related activities present, and shall bolster its relationships with community stakeholders as gang activities are an issue which will require a community-wide response

- Reducing the opportunities for crime and reducing the fear of crime through assigning staff to specific business and residential association meetings to proactively prevent crime through "shared responsibility" endeavors.
- Supporting the efforts of the Mental Health Collaborative Grant initiative.
- Sustaining with federal, state and local resources initiatives designed to lower the illegal possession and usage of firearms, gang participation, impaired driving, as well as the illegal sale and possession of controlled and substances and the abuse of prescription medications.

OBJECTIVES

- Reducing Part I Violent Crime in calendar year 2016 to levels below the mean for crimes over the last five (5) years.
- Seek to allow for a sworn, civilian, and 911 Communications Center employee exit rates below 10% for FY17.
- Identify the top three (3) crime areas within Athens-Clarke County and develop appropriate strategies to reduce crime.
- Attaining a minimum of 9,000 annual hours of work from recruited volunteers (interns, advocates, seniors, etc.) during FY17.
- Sustain a fully operational and interactive Crime Analysis Unit (CAU) that supports and integrates into the Field Operations Bureau in a measurable mode.
- Develop, implement and sustain a performance management system that produces appropriate performance evaluations. To such an end, identify core competencies and behaviors for evaluation, develop new evaluation competencies, and train all personnel in such tool's use.
- Ensure the Criminal Investigations Division (CID) continues to maintain and support a "targeting" system aimed at repeat offenders who, as a class, commit additional crimes after warrants have been issued for their arrest. CID is to focus its efforts along the lines of the Safe Neighborhood federal initiative in an attempt to arrest annually, at a minimum, the most violent felons and habitual property criminals and/or illegal drug suppliers impacting ACC.
- Expand, in partnership with the Clarke County School District, the School Bus Stop Arm Initiative.
- Refresh and expand the Downtown Public Safety Camera System.
- Continue and expand the deployment of on-officer cameras to include all officers within Field Operations.

POLICE SERVICES

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Calls Received via 911	132,986	138,107	136,543	137,543	138,543
Citations Issued	30,075	34,611	30,008	30,063	29,226
UTC Only	26,824	30,608	27,766	27,263	26,534
Red Light Camera	3,251	4,003	2,242	2,800	2,693
Motor Vehicle Accidents/MVA Reports	3,649	3,956	5,266	4,491	4,484
Motor Vehicle Accidents with Injury	677	688	881	748	730
Motor Vehicle Accidents with Injury (Citation Issued)	476	463	546	454	423
Motor Vehicle Accidents with Fatality	12	9	11	9	9
Incident Reports Written	20,750	19,959	20,360	20,370	20,367
Jail Bookings by ACCPD	5,210	4,795	4,156	3,950	3,582
Total Part I Crimes Investigated	4,847	4,330	4,542	4,114	3,858
Part I Crimes Followed-up by Detectives	2,460	2,211	2,241	2,043	1,898
Actual Part I Crimes	4,713	4,184	4,389	3,955	3,691
Part I Crime Unfounded	134	146	153	159	167
Part I Crime Total Clearance	1,261	1,179	1,197	1,168	1,148
Part I Crime Cleared by Arrest & Warnt.	959	824	883	837	811
Part I Crimes Exceptionally Cleared	168	209	161	172	169
Latent Comparison - AFIS Prints Subt.	546/137	308/101	337/79	404/95	464/110
Latent /AFIS Positive Comparisons.	188/16	117/15	142/22	171/27	197/32
Forensic Calls-Lab Processing	562/333	576/301	538/248	646/298	678/313
Marijuana Tests	301	356	291	350	370
Family Violence Incidents Reported	2,084	2,110	2,087	2,101	2,101
Training Hours Received (**Calendar Year*)	33,899	26,000	27,875*	28,000*	28,000*
Internal Investigations	7	6	5	6	6

POLICE SERVICES

BUDGET HIGHLIGHTS

The General Fund represents the largest portion of the Police Department's budget and supports most of the operations for the Department. The FY17 General Fund Budget for the Police Department totals $21.4 million and does not reflect any significant changes.

The Central Communications Division of the Police Department (E911) operates within the Emergency Telephone System Special Revenue Fund. The primary sources of revenues for this fund are 911 fees which are expected to generate $1,750,000 in revenue in FY17 (an increase of $35,000 over the FY16 budgeted amount). Operating expenditures included in the FY17 Budget total $2.6 million. To ensure sufficient funding for the operation of E911, the FY17 Budget includes a transfer of $775,000 (an increase of $8,000 over FY16) from the General Fund to the E911 Special Revenue Fund as well as a planned use of $70,000 of fund balance available from prior years' operations.

CAPITAL BUDGET

D-71	Computer Aided Dispatch & Records Management System	$450,000
D-72	On-Officer Cameras and Data Storage	$100,000
D-73	Mobile Computing Replacement Program	$50,000
D-74	Replace Drug Task Force Vehicles	$35,000
D-75	Traffic Motorcycle Replacement	$32,000
D-76	Replace Investigative Operations Vehicles	$35,000
D-78	Renovate Training/Firing Range	$75,000

POLICE SERVICES

REVENUE and EXPENDITURE BUDGET

Police Services	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$2,214.2	$2,170.0	$2,210.0	$2,210.0	$2,210.0	$40.0	1.8%
Intergovernmental	$659.3	$140.0	$140.0	$140.0	$140.0	$0.0	0.0%
Forfeited Funds	$411.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$3,285.3	$2,310.0	$2,350.0	$2,350.0	$2,350.0	$40.0	1.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$19,060.0	$20,259.0	$21,441.4	$21,190.4	$21,190.4	$931.4	4.6%
Operating	$3,840.1	$3,361.6	$3,574.0	$3,348.4	$3,348.4	($13.2)	-0.4%
Total Expenditures	$22,900.1	$23,620.6	$25,015.4	$24,538.8	$24,538.8	$918.2	3.9%
EXPENDITURES BY DIVISION (in $1,000's)							
Command	$1,234.6	$1,156.5	$1,014.5	$977.5	$977.5	($179.0)	-15.5%
Field Operations	$12,618.6	$12,953.6	$13,890.0	$13,730.9	$13,730.9	$777.3	6.0%
Crime Investigation	$4,160.8	$4,325.9	$4,409.3	$4,409.3	$4,409.3	$83.4	1.9%
Strategic & Prof Dev	$2,527.0	$2,683.5	$3,130.1	$2,893.4	$2,893.4	$209.9	7.8%
Information Management	$2,253.0	$2,378.3	$2,453.3	$2,423.8	$2,423.8	$45.5	1.9%
Other General Admin.	$106.1	$122.8	$118.2	$103.9	$103.9	($18.9)	-15.4%
Total Expenditures	$22,900.1	$23,620.6	$25,015.4	$24,538.8	$24,538.8	$918.2	3.9%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Police Services	307	307	312	307	307	0

PROBATE COURT

MISSION

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist the afflicted, safeguarding the due process rights of all.

GOALS

- To make our public records accessible in accordance with the law and to improve the court's information retrieval systems.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates, and that monitoring, auditing and enforcement requirements are met by the court.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety.

OBJECTIVES

- To obtain case management software to streamline case management and information retrieval.
- To monitor and audit annual return and inventory filings promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To continue partnership with Superior Court in the operation of the Treatment and Accountability Court and with other mental health stakeholders to improve access to treatment and services for those with mental illness or addictive disease.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Marriage License Applications	846	852	936	1,054	1,064
Firearms License Applications	942	967	916	1,014	1,024
Mental Health Applications	41	42	37	40	45
Inventory/Returns Filings	183	143	174	180	190
Estate/Docket Filings	478	494	505	530	550
TOTALS	2,490	2,498	2,568	2,818	2,873

BUDGET HIGHLIGHTS

There are no significant changes within the FY17 Budget for Probate Court.

PROBATE COURT

REVENUE and EXPENDITURE BUDGET

Probate Court						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$135.4	$125.0	$150.0	$150.0	$150.0	$25.0	20.0%
Total Revenues	$135.4	$125.0	$150.0	$150.0	$150.0	$25.0	20.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$372.0	$425.3	$439.3	$439.3	$439.3	$14.0	3.3%
Operating	$29.5	$29.5	$36.4	$29.8	$29.8	$0.3	1.0%
Total Expenditures	$401.5	$454.8	$475.7	$469.1	$469.1	$14.3	3.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Probate Court	$401.5	$454.8	$475.7	$469.1	$469.1	$14.3	3.1%
Total Expenditures	$401.5	$454.8	$475.7	$469.1	$469.1	$14.3	3.1%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Probate Court	6	6	6	6	6	0	

PUBLIC UTILITIES

MISSION

The mission of the Public Utilities Department is to provide general services relative to maintaining the financial stability and operational quality and integrity of the Water Treatment/Distribution and Wastewater Treatment/Collection systems.

GOALS

- Provide suitable facilities to educate Athens citizens on environmental issues and to improve customer services.
- Provide quality drinking water to protect and enhance the well-being of Athens' citizens.
- Maintain and improve the public water distribution and wastewater collection systems to meet Athens' current and future needs.
- Expand technology to provide efficient and improved operations and customer service.
- Continue improvements to Athens' Water Conservation and Drought Management Plans.
- Complete design and installation of the water system improvements associated with the SPLOST 2005 Program.

OBJECTIVES

1. Continue evaluation and rehabilitation the public wastewater trunk and interceptor lines, in a priority order.
2. Continue implementation Advanced Metering Infrastructure (AMI) / radio read technology relative to water meter reading functions.
3. Complete installation of SPLOST 2005 water line extensions.
4. Evaluate the Water Conservation Program to ensure the goals are being achieved and make revisions as necessary.
5. Continue utilization of the Wastewater Flow Monitoring Program.
6. Implement a Computerized Maintenance Management System (CMMS) within the water distribution and sewer collection systems to better manage preventive maintenance.

PUBLIC UTILITIES

PERFORMANCE MEASURES

		Actual			Forecast	
		FY13	FY14	FY15	FY16	FY17
Sewer Collection	# of feet of sanitary sewer camera-inspected (in thousands)	277.4	270.4	183.4	300.0	300.0
Water Distribution	# of fire hydrants installed/repaired/replaced	2,558	2,750	3,398	3,000	3,000
Sewer Collection	# of feet of sewer line rodded & flushed (in thousands)	2,432.5	2,496.4	2,988.0	3,000.0	3,000.0
Engineering Mgt.	# of plans reviewed (development, building inspection, final plats)	711	573	587	600	625
Engineering Mgt.	# of developments installing water & sewer under contract	36	13	12	14	16
Meter Management	# of water & sewer stubs installed	90	175	110	95	85
Meter Management	# of new water meters installed	162	250	200	150	150
Meter Management*	#water meters tested (excluding AMI meters)	1,200	8,000	800	25	25
Water Business Office	# of water & sewer bills prepared (in thousands)	425.0	428.5	435.7	442.0	449.0
Water Business Office	# of customers assisted by customer service staff	8,920	14,631	13,965	14,000	14,000
Water Reclamation	# of gallons of wastewater treated (in billions)	3.25	3.50	4.24	4.20	4.20
Water Treatment Plant	# of gallons of potable water produced (in billions)	4.7	4.9	4.4	4.6	4.7

* Reduction due to AMI project installation of new meters, utilizing technicians to read meters to assist in handling meter reader positions by attrition.

BUDGET HIGHLIGHTS

Water and Sewer Fund revenues for FY17 are projected to be $50.9 million, an increase of $2.2 million over the FY16 Budget. These revenue estimates are based on Public Utilities' 2015 Service Delivery Plan which was approved by the Mayor and Commission at their May 3, 2016 meeting.

For FY17, the projected revenue is sufficient to fund operating expenses for $32.1 million (not including depreciation). The fund also pays a portion ($25,800) of the Building Inspection Department budget. There are no significant changes planned in water and sewer services for FY17.

The FY17 Budget includes sufficient funding to cover the annual debt payments ($16.7 million principal and interest) for the water and sewer bonds refinanced in 2015 and meet required debt service coverage rates. In addition, funding is included to repay loans from the State of Georgia Environmental Finance Authority (GEFA) Clean Water State Revolving Fund. Principal and interest in FY17 for these GEFA loans total $1.3 million.

PUBLIC UTILITIES

REVENUE and EXPENDITURE BUDGET

Public Utilities	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$47,998.9	$48,462.6	$50,616.7	$50,616.7	$50,616.7	$2,154.1	4.4%
Other	$641.0	$242.0	$242.0	$242.0	$242.0	$0.0	0.0%
Total Revenues	$48,639.9	$48,704.6	$50,858.7	$50,858.7	$50,858.7	$2,154.1	4.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$8,378.3	$9,916.8	$9,176.0	$9,176.0	$9,176.0	($740.8)	-7.5%
Operating	$34,658.1	$33,904.2	$34,220.1	$34,121.8	$34,121.8	$217.6	0.6%
Total Expenditures	$43,036.4	$43,821.0	$43,396.1	$43,297.8	$43,297.8	($523.2)	-1.2%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$810.8	$1,071.1	$1,056.6	$1,056.6	$1,056.6	($14.5)	-1.4%
Construction Mgt.	$5,434.2	$6,361.9	$6,164.9	$6,164.9	$6,164.9	($197.0)	-3.1%
Plant Operations	$9,486.0	$10,932.1	$10,726.0	$10,726.0	$10,726.0	($206.1)	-1.9%
Engineering Management	$333.2	$403.1	$538.1	$538.1	$538.1	$135.0	33.5%
Debt Service-W&S Fund	$13,086.5	$11,527.0	$10,472.0	$10,472.0	$10,472.0	($1,055.0)	-9.2%
Other Gen Admin/Transfers	$13,885.7	$13,525.8	$14,438.5	$14,340.2	$14,340.2	$814.4	6.0%
Total Expenditures	$43,036.4	$43,821.0	$43,396.1	$43,297.8	$43,297.8	($523.2)	-1.2%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Public Utilities	195	195	195	195	195	0

PUBLIC UTILITIES

CAPITAL BUDGET

D-80	W&S Lines - Additions and Improvements	$882,600
D-81	Meter and Water/Sewer Stub Additions	$463,400
D-82	Donated W&S Additions Management	$209,600
D-83	Watershed Protection Long-Term Monitoring	$100,000
D-84	Meter Replacement Program	$365,000
D-85	Evaluate And Rehabilitate Sewer Lines	$10,243,400
D-86	Wastewater Collection System Improvement	$1,020,000
D-87	Targeted Infiltration & Inflow	$1,000,000
D-89	Equipment Replacement Program	$2,475,800
D-90	Renovate / Expand W&S Construction Facility	$75,000
D-91	System Renewal Projects - Water System	$50,000
D-92	DOT Relocation of Water & Sewer Lines	$100,000
D-93	Additions and Improvements Program	$400,000
D-94	Dredge Alum Sludge Lagoon	$300,000
D-95	Downtown Water & Sewer Infrastructure Improvements	$300,000
D-96	Cedar Creek Water Recl. Fac. - Solar Energy	$1,000,000
D-97	Future Water Supply Enhancements	$500,000
D-98	Economic Development Capital Program W&S	$100,000

SHERIFF

MISSION

Our mission is to work in partnership with our diverse communities to promote and enhance the safety and the quality of life in Athens-Clarke County.

- We respect all members of the community and we value community relations.
- We respect all members of the organization.
- We value initiative.
- We value service orientation.
- We value work ethic.
- We value professional public image.
- We value professional skill.
- We value efficient use of resources.
- We value internal relations.

The Clarke County Sheriff's Office exists to provide services for the protection of life and property and the preservation of the public peace in Athens-Clarke County. The Sheriff is responsible for the physical health and welfare of all inmates in the jail, and the management of their property and money. The Sheriff's Office serves criminal warrants, civil papers, and subpoenas, executes evictions, transports prisoners to court, extradites prisoners from other states to court, provides security for State, Superior, Municipal, Magistrate and Juvenile Courts, Jurors, Clarke County Courthouse, and the Courthouse Parking Deck.

The Sheriff's Office also serves as a source of information, providing lectures and programs to community groups, civic associations and school children through the D.A.R.E. Program.

VISION

To provide a community free of crime, fear and disorder and innovative correctional practices that hold offenders accountable to become productive members of our society.

GOAL

Our goal is to provide an atmosphere of safety and security in an effective and efficient manner to the citizens of Athens-Clarke County, protect life and property, preserve the public peace, operate all of the Sheriff's Office efficiently and to enhance our awareness and educational programs for the public and for inmates and to provide for the safe and efficient transportation of prisoners throughout various locations in the state.

OBJECTIVES

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the courts and prosecutors.
  - Review the current warrants for validity and work with the Judiciary, District Attorney, and Solicitor General to review old warrants determined to be un-servable and create a review system to dismiss these warrants.
  - Increase staffing in the Warrant Section to actively work more warrants on the road. This can be accomplished by working with the Manager's Office, Human Resources, Mayor and Commission, and Finance through the budget process to increase the number of Warrant Deputies to clear warrants.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant processes, and provide timely presentation of prisoners before the courts.
- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.

- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court orders or process of law.
- Completed a 2014 staffing analysis of the Field Section's Courthouse Security Unit for the purpose of:
  - Determining the number of deputies needed to adequately secure our courthouse which includes courtroom security, security screening, holding cell supervision, video monitoring, inmate escorts inside the courthouse, and courthouse facility and parking deck security. Determining how many deputies are needed for transporting inmates to and from the courthouse for court related appearances.
  - Increase the staffing in the Courts Unit to meet the current and future needs of the Courts by working with the Manager's Office, Human Resources, Mayor and Commission, and Finance through the budget process to increase the number of Deputies in the Courts Unit.
  - Evaluating the operational efficiency of our courthouse security unit and make recommendations for cost savings while providing adequate security services.
  - Reviewing our courthouse security unit's organizational structure to determine the best supervisor to deputy ratios.
  - Evaluating the future use of technology, such as video bond hearing and video arraignment, and determining how this would impact the need for additional staffing.
- To provide all personnel with training opportunities in order to reduce liability.
- Continue procedural operation of the jail reducing errors in judicial processing, incidents of workplace injury, incidents of inmate violence, and public grievances. This goal applies to each year. This goal shall be assessed by tracking performance indicators in the above categories.
- Accomplish completion of all phases, opening, and transition to new jail and training facility. This goal shall be assessed by documentation of progress which shall be presented to Sheriff Edwards on a monthly basis.
- Continue to manage a growing jail population by efficient management of the inmate population and increasing, on an annual basis, the number of rehabilitative programs offered and the number of inmates participating in these programs. This goal applies to each year. Projections of future jail population growth are attached. This goal shall be assessed by analysis of statistical reports of the Inmate Programs Office.
- To continue to hire additional staff as needed for the opening of Phase 1 and Phase 2 of the new jail with staffing levels appropriate to the inmate population, and continue to retain staff by the reduction of the turnover level. This goal applies to each year. This goal shall be assessed by monitoring the number of staff hired additions and subtractions as tracked by the Sheriff Administrative Section. A chart of anticipated future staffing trends is attached.
- To pursue ACA (American Correctional Association) accreditation for the jail. This goal applies to years 2016 and 2017. During 2016, initiate accreditation application process. Seek accreditation during 2017.
- To continue to recruit qualified applicants for the position of Deputy Sheriff by developing diverse community organizational relationships and the continued execution of the recruiting list plan as approved.
  - Review the recruiting list plan on an annual basis to update and improve recruiting ideas.
- To achieve CALEA Advanced Accreditation. We believe through Advanced Accreditation, our agency will continue enhancements in the following areas:
  - Assures agency members that our policies and procedures are in written form and available to all personnel.
  - Assures that our personnel system is in accord with professional standards and is both fair and equitable.
  - Provides neutral guidelines for developing strong budget justifications, especially for personnel and their allocation across functions and activities
  - Reduces the likelihood of vicarious liability suits against the agency.
  - Assures county officials and the general public that the Sheriff's Office is delivering a high level of service.
  - Demonstrates our commitment to providing high quality services with effective and responsive policies and procedures that are also fair and equitable.
- To continue to enhance the CALEA and State Certification proof compliance process

SHERIFF

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Sheriff / Administration Section					
# Complaints	51	26	28	35	35
# Training Hours reported to Training Unit	17,596	11,833	11,535	13,654	13,654
Background Checks through GCIC	2,856	2,134	2,400	2,500	2,500
Fingerprints-firearms lic., bondsmen, adoption, USDA, Bar Admission, RESA, other	1,593	1,551	1,400	1,500	1,500
Sheriff / Field Section					
New Warrants	7,773	8,000	7,777	8,000	8,000
Warrants Served/Processed	8,584	8,500	6,197	8,500	8,500
Total Arrest	4,421	4,500	4,180	4,500	4,500
Civil Papers Received	9,227	9,500	9,893	9,900	9,900
Civil Papers Served / Processed	7,210	7,400	6,780	7,000	7,000
Evictions Received	655	650	950	950	950
Evictions Served / Processed	634	600	875	875	875
Sheriff/Jail					
Average Daily Inmate Population	469	460	445	460	500
Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC	3	5	3	1	1
Number of Inmates Processed	12,012	10,540	9,323	9,500	9,500
Number of Inmates Released	12,017	10,704	9,250	9,500	9,500
Number of Inmates Released to State System	160	189	206	210	210
Number of Inmates Classified	6,957	7,132	5,555	6,000	6,000
Number of Inmate Medical Transports	40	156	194	194	100
Inmate Participation in Rehabilitation /Education	3,148	2,959	5,107	5,150	5,150

SHERIFF

BUDGET HIGHLIGHTS

The Sheriff's Office requested an additional $108,000 for two full-time deputy positions to support the fourth superior court judgeship being added for the Western Judicial District (which includes Athens-Clarke County). This request was not recommended nor approved.

The FY17 Budget includes $94,300 to provide full funding of five full-time positions (1 Sergeant and 4 Deputies) and operating expenses at the new Jail, which were authorized for nine months of funding in FY16. Twenty total positions have been authorized for the Sheriff's Office at the new Jail (seven in FY14, eight in FY15 and five in FY16). The new Jail project was completed with funding from the SPLOST program and became operational in February 2016.

The Budget also includes $1,473,400 for inmate medical expenses. This represents an increase of $42,900 over the FY16 Budget and is based on the annual increase in the current contract. The Budget also includes $770,700 for inmate meals, an increase of $18,300 over FY16 due to an increase in meal cost.

The Sheriff's Office also requested an additional $40,000 to restore a reduction approved by the Mayor and Commission in FY13. This increase was not recommended nor approved.

The FY17 Budget reflects a reduction of $15,900 for Inmate Boarding expenses which decreases the number of boarded inmates in other facilities from an average of ten per day to three per day.

CAPITAL BUDGET

D-99	Replace Mobile Data Computers	$40,000
D-101	Public Safety Initiative- Equip Tech	$30,000
D-102	Purchase Truck for Sheriff Drug Task Force	$23,000

SHERIFF

REVENUE and EXPENDITURE BUDGET

Sheriff	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$252.6	$305.0	$255.0	$255.0	$255.0	($50.0)	-16.4%
Intergovernmental	$56.9	$35.4	$29.4	$29.4	$29.4	($6.0)	-16.9%
Other	$188.3	$180.0	$200.0	$200.0	$200.0	$20.0	11.1%
Total Revenues	$497.8	$520.4	$484.4	$484.4	$484.4	($36.0)	-6.9%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$11,133.4	$11,890.2	$12,731.8	$12,637.1	$12,637.1	$746.9	6.3%
Operating	$4,065.4	$4,108.9	$4,185.0	$4,171.6	$4,171.6	$62.7	1.5%
Total Expenditures	$15,198.8	$15,999.1	$16,916.8	$16,808.7	$16,808.7	$809.6	5.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,133.1	$1,181.2	$1,292.0	$1,292.0	$1,292.0	$110.8	9.4%
Jail	$10,243.3	$10,920.3	$11,445.1	$11,445.1	$11,445.1	$524.8	4.8%
Field	$3,822.4	$3,897.6	$4,179.7	$4,071.6	$4,071.6	$174.0	4.5%
Total Expenditures	$15,198.8	$15,999.1	$16,916.8	$16,808.7	$16,808.7	$809.6	5.1%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Sheriff	191	194	196	194	194	0

SOLICITOR GENERAL

MISSION & GOALS

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (where appropriate) while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

OBJECTIVES

- Manage the growing office caseload in an efficient and just manner.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high risk multi-offender DUI and domestic violence cases.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote one prosecuting attorney through a government funded grant to handle family violence cases so that these often complex cases will be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing educational programs designed to reduce criminal behavior and improve citizen safety at no cost to taxpayers.
- Continue to participate as team members of the DUI/Drug Court, Treatment and Accountability Court, and Veterans' Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

SOLICITOR GENERAL

PERFORMANCE MEASURES

	Actual			Estimated	
	CY13	CY14	CY15	CY16	CY17
Criminal Misdemeanor Cases Filed (State Court-includes probation cases)	4,947	4,727	4,537	4,800	5,000
Criminal Misdemeanor Cases Disposed (State Court-includes probation cases)	5,045	4,781	4,487	4,800	5,000
Jury Trials	44	45	52	55	60
Criminal Cases Docketed in Municipal Court	27,646	23,444	17,655	20,000	22,000

BUDGET HIGHLIGHTS

There are no significant changes within the FY17 Budget for Solicitor General.

REVENUE and EXPENDITURE BUDGET

Solicitor General						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Fines & Forfeitures	$63.2	$70.0	$39.1	$38.7	$38.7	($31.3)	-44.7%
Intergovernmental	$68.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$132.0	$70.0	$39.1	$38.7	$38.7	$0.0	0.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,161.1	$1,127.9	$1,167.9	$1,167.9	$1,167.9	$40.0	3.5%
Operating	$65.7	$61.5	$65.5	$63.9	$63.9	$2.4	3.9%
Total Expenditures	$1,226.8	$1,189.4	$1,233.4	$1,231.8	$1,231.8	$42.4	3.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Solicitor General	$1,226.8	$1,189.4	$1,233.4	$1,231.8	$1,231.8	$42.4	3.6%
Total Expenditures	$1,226.8	$1,189.4	$1,233.4	$1,231.8	$1,231.8	$42.4	3.6%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Solicitor General	16	17	17	17	17	0	

SOLID WASTE

MISSION & GOALS

Vision:

To be the leader in sustainable material management by creating a culture of zero waste.

Mission:

To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

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GOALS & OBJECTIVES

- Reduce cost per ton of waste processed below $15.00 to maintain a competitive tipping fee while initiating new waste reduction measures.
- Continue implementation of single stream recycling throughout the community and increase recycling by a minimum of 3% in FY17 as compared to FY16.
- Reduce residential refuse/recycling collection cost per month/customer at or below $7.50 for FY17.
- Maintain cost/man-hour for commercial curbside collections below $16.00.
- Maintain cost/tip for commercial dumpster below $7.00 for FY17.
- Maintain average cost/hour for litter pickup below $25.00.
- Complete 98% of all service requests within five business days.
- Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.
- Continue implementation of Mayor and Commission selected waste reduction programs in order to achieve waste diversion goals of 40% by 2015, 60% by 2018, and 75% by 2020.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Cost per ton of waste processed at the Landfill	$15.64	$15.75	$16.03	$15.50	$16.00
Average monthly recycling tonnage	1,545	1,709	1,833	2,000	2,100
Average residential refuse/recycling collection cost p/m	$9.91	$10.10	$8.54	$7.09	$7.50
Average curbside collection cost per man hour	$15.97	$16.00	$18.40	$15.60	18.50
Average commercial dumpster cost per tip	$6.18	$6.50	$6.27	$6.75	$6.50
Average CBD litter collection cost per hour	$19.40	$21.19	$22.59	$21.00	$25.00
% of work orders completed within 5 working days	96%	98%	99%	99%	99%
Leaf and limb on time scheduled collections	85%	90%	98%	98%	98%
Waste reduction goals adopted by the M & C, November 3, 2010: 40% Waste Reduction 2015 60% Waste Reduction 2018 75% Waste Reduction 2020	45%	44%	43%	48%	50%

SOLID WASTE

BUDGET HIGHLIGHTS

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

General Fund - The FY17 General Fund Budget for litter collection in the Commercial Business District is $216,400. This includes $52,700 for an additional Litter Tech (Driver 1). The Budget for Leaf & Limb services is estimated to be $663,100. The Leaf & Limb budget has increased $16,000 for FY17 to cover additional vehicle operating costs. There are no other significant changes for these services.

Landfill Enterprise Fund - Revenue for the Landfill Enterprise Fund is projected to be $3.3 million, which is the same as the FY16 Budget and based on the current $42/ton fee adopted in FY09. Based on current waste flow, the FY17 estimate is 65,000 tons, which is similar to the FY16 estimate. Operating expenses for the Landfill Fund in FY17 are projected to be $4.2 million, similar to FY16.

Solid Waste Fund - Operating expenses for the Solid Waste Fund in FY17 are budgeted at $3.6 million, an increase over the FY16 budget of $3.2 million. Revenues for FY17 are projected at $3.6 million, similar to FY16. No rate changes are included for FY17. The Budget includes $26,500 for new routing software for the department.

CAPITAL BUDGET

D-105	Automated Refuse/Recycling	$290,000
D-106	Replace Commercial Dumpster Collection Front-end Loader	$80,000
D-107	Replacement Roll-Off Container Truck	$55,000
D-109	Landfill Construction Phase V, Stages 1-3	$200,000
D-110	Replace 25 Yard Articulated Dump Truck	$134,000
D-111	Leachate Stainless Steel Tanker	$100,000
D-115	Site Improvement at CHaRM	$175,000
D-117	Replace Landfill Road Tractor	$35,000

SOLID WASTE

REVENUE and EXPENDITURE BUDGET

Solid Waste						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,863.4	$6,776.9	$6,700.8	$6,700.8	$6,700.8	($76.1)	-1.1%
Intergovernmental	$0.0	$0.0	$0.0	$0.0	$0.0	$0.0	--
Other	$180.2	$135.0	$196.1	$196.1	$196.1	$61.1	45.3%
Gen. Fund (Leaf/Limb/Litter)	$710.0	$768.2	$880.2	$827.5	$879.5	$111.3	14.5%
Total Revenues	$7,753.6	$7,680.1	$7,777.1	$7,724.4	$7,776.4	($15.0)	-0.2%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$2,991.8	$3,473.6	$3,360.7	$3,306.7	$3,343.7	($129.9)	-3.7%
Operating	$4,959.1	$4,582.1	$5,459.4	$5,407.2	$5,422.2	$840.1	18.3%
Total Expenditures	$7,950.9	$8,055.7	$8,820.1	$8,713.9	$8,765.9	$710.2	8.8%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$1,119.7	$1,376.4	$1,425.3	$1,408.3	$1,408.3	$31.9	2.3%
Landfill	$1,158.1	$1,462.0	$1,432.7	$1,432.7	$1,432.7	($29.3)	-2.0%
Collection	$3,022.1	$3,054.4	$3,340.9	$3,288.9	$3,340.9	$286.5	9.4%
Other Gen Admin/Transfers	$2,651.0	$2,162.9	$2,621.2	$2,584.0	$2,584.0	$421.1	19.5%
Total Expenditures	$7,950.9	$8,055.7	$8,820.1	$8,713.9	$8,765.9	$710.2	8.8%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Solid Waste	68	60	61	60	61	1

STATE COURT

MISSION & GOALS

The Mission of the State Court is to preside over civil and criminal cases in manner consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear in Court with dignity, courtesy, and respect. A significant part of the operation of the Court is the DUI/Drug Court program, the goal of which is to provide the opportunity for repeat DUI and substance-abuse offenders to achieve sobriety and become productive members of our community through a unique program of intensive supervision, treatment and accountability.

OBJECTIVES

The State Court seeks to provide diligent, effective, efficient and fair administration of justice in all civil and criminal cases. The DUI/Drug Court seeks to reduce recidivism rates for high-risk offenders by holding offenders accountable and therefore increasing public safety.

PERFORMANCE MEASURES

	Actual			Forecast	
	CY13	CY14	CY15	CY16	CY17
Criminal Case File (includes probation cases)	4,947	4,727	4,537	Forecast not Available	
Criminal Cases Disposed	5,045	4,834	4,487		
Civil Cases Filed	383	439	487		
Civil Cases Disposed	547	532	426		
Civil & Criminal Jury Trials Conducted	50	47	52		

BUDGET HIGHLIGHTS

In FY17, supervision fees of approximately $200,000 for the pre-trial program will move into the General Fund from the DUI/Drug Court program since supervision of the pre-trial participants is now done by Probation staff rather than DUI/Drug Court staff. In addition, the personal services expenses for the DUI/Drug Court ($138,600) will move from the Special Programs Fund to the General Fund. There are no other significant changes within the FY17 Budget for State Court.

STATE COURT

REVENUES and EXPENDITURES

State Court	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	COMMISSION $ CHG over/under 16 BUD	COMMISSION % CHG over/under 16 BUD
REVENUES (in $1,000's)							
Intergovernmental	$62.8	$0.0	$0.0	$0.0	$0.0	$0.0	--
Charges For Services	$467.1	$305.0	$290.0	$300.0	$300.0	($5.0)	-1.6%
Other Revenues	$16.0	$16.0	$16.0	$50.0	$50.0	$34.0	212.5%
Total Revenues	$545.9	$321.0	$306.0	$350.0	$350.0	$29.0	9.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$641.5	$624.0	$643.8	$643.8	$643.8	$19.8	3.2%
Operating	$551.2	$419.0	$430.6	$430.6	$430.6	$11.6	2.8%
Total Expenditures	$1,192.7	$1,043.0	$1,074.4	$1,074.4	$1,074.4	$31.4	3.0%
EXPENDITURES BY DIVISION (in $1,000's)							
State Court	$731.9	$660.7	$682.7	$682.7	$682.7	$22.0	3.3%
DUI/Drug Court	$460.8	$382.3	$391.7	$391.7	$391.7	$9.4	2.5%
Total Expenditures	$1,192.7	$1,043.0	$1,074.4	$1,074.4	$1,074.4	$31.4	3.0%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
State Court	8	7	7	7	7	0

SUPERIOR COURTS

MISSION

Superior Courts
The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

Probation Services
The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services also provides offender management for Felony Drug Court, Treatment and Accountability Court, Veterans Court, DUI/Drug Court, and the Solicitor's Pretrial Intervention Program. Probation Services also provides enhanced supervision of Domestic Violence cases under a Violence Against Women (VAWA) grant.

Felony Drug Court
The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

Mental Health Treatment and Accountability Court
The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

Alternative Dispute Resolution
The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

Law Library
The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary purpose is for legal research, but it also has a lawyer's lounge facilities for meetings and conferences

OBJECTIVES

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.

- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, Veterans Court and Probation Services.

SUPERIOR COURTS

- Reduce recidivism and increase the ability of offenders to become productive members of the community through the Probation Services, Felony Drug Court, Mental Health Treatment and Accountability Court, and Veterans Court.

- Incorporate the use of new and existing court-based technology to maximum extent possible to improve case tracking abilities and increase efficiency and effectiveness in case resolution in Superior Court, Probation Services, Alternative Dispute Resolution, Mental Health Treatment and Accountability Court, and Veterans Court.

- Provide clinically responsible, research-based treatment and counseling to drug and/or alcohol addicted criminal offenders through the Felony Drug Court and Veterans Court as well as those with mental illnesses through the Mental Health Treatment and Accountability Court.

- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.

- Increase speed of case processing time in Superior Court and Alternative Dispute Resolution through case management efforts; in the Felony Drug Court, Mental Health Treatment and Accountability Court, and Veterans Court by clinically assessing potential participants more quickly to determine if they are eligible to resolve their case through participation in the program or if the case should return to traditional case processing; and in Probation Services by implementing various technology enhancements.

- Increase program participation for qualified participants in the Felony Drug Court, Mental Health Treatment and Veterans Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.

PERFORMANCE MEASURES

	Actual			Forecast	
	CY13	CY14	CY15	CY16	CY17
Criminal Cases Filed	2,226	2,194		2,200	2,200
Civil Cases Filed	2,519	2,573		2,650	2,650

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Number of New Accountability Court Participants	47	42		45	45
Number of Accountability Court Graduates	12	16		15	15
Average Number of Misdemeanor Probation Cases and Active Warrants	4,527	4,030		4,000	4,000
Average Number of Pre-trial Probation Cases	500	863	600	600	600

SUPERIOR COURTS

BUDGET HIGHLIGHTS

The FY17 Budget includes $110,200 of funding to cover costs for an additional Judgeship the State approved for the Western Judicial District (which includes Athens-Clarke County) effective April 1, 2016.

The FY17 Budget also includes an additional $111,400 in the Information Technology Department Budget to fund software maintenance costs for the SPLOST 2011 project for improved integration of information exchanges and communications between the Judiciary and Public Safety agencies. FY17 represents the third year of operating costs for this project which is currently being implemented.

The FY17 Budget also includes a $5,000 increase in part-time expenses for the Probation Services Office and an additional $3,000 for additional training for Probation Officers and $34,000 for an additional six months of funding for the Case Manager position for the Treatment and Accountability Court which had been partially grant funded in past years.

The FY17 Budget includes an additional Senior Case Management Specialist in the Felony and Veteran's Drug Court (Special Programs Fund). This position ($52,900) is anticipated to be funded through the use of DATE funds, CJCC Grant funds and the elimination of a part-time position.

Also requested was $74,337 for an IT Administrator for the court, and a Senior Court Reporter position (net cost of $1,200). These requests were not recommended nor approved.

The Superior Court also operates an Alternative Dispute Resolution (ADR) Program. This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits. The FY17 Budget for the ADR Program is $198,500.

CAPITAL BUDGET

D-121	Purchase Drug Testing Machine for Probation Services	$50,000

SUPERIOR COURTS

REVENUE and EXPENDITURE BUDGET

Superior Courts						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Intergovernmental	$275.0	$6.5	6.5	6.5	6.5	$0.0	0.0%
Charges for Services	$910.3	$1,183.9	1,165.3	1,163.7	1,163.7	($20.2)	-1.7%
Other Revenues	63.4	30.0	40.8	40.8	40.8	$10.8	36.0%
Total Revenues	$1,248.7	$1,220.4	$1,212.6	$1,211.0	$1,211.0	($9.4)	-0.8%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,916.1	$2,211.9	$2,440.9	$2,274.0	$2,300.0	$88.1	4.0%
Operating	$1,084.8	$1,106.3	$1,288.8	$1,311.2	$1,319.2	$212.9	19.2%
Total Expenditures	$3,000.9	$3,318.2	$3,729.7	$3,585.2	$3,619.2	$301.0	9.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$2,602.9	$2,827.1	$3,164.4	$3,021.5	$3,055.5	$228.4	8.1%
Superior Court One	$90.8	$127.1	$127.5	$127.5	$127.5	$0.4	0.3%
Superior Court Two	$163.6	$155.7	$155.9	$155.9	$155.9	$0.2	0.1%
Superior Court Three	$133.8	$175.0	$164.1	$164.1	$164.1	($10.9)	-6.2%
Superior Court Four	$0.0	$21.8	$106.7	$106.7	$106.7	$84.9	389.4%
Other General Admin.	$9.8	$11.5	$11.1	$9.5	$9.5	($2.0)	-17.4%
Total Expenditures	$3,000.9	$3,318.2	$3,729.7	$3,585.2	$3,619.2	$301.0	9.1%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Superior Courts	30	32	34	33	33	1	

TAX ASSESSORS

MISSION & GOALS

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

OBJECTIVES

- Maintain a level of assessment (assessed value/sales ratio) between 38% and 42%.
  (state requirement range is 36% - 44%)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio.
  (state requirement is less than 15%)
- Maintain an assessment bias relationship (price related differential) close to 1.00.
  (state requirement range is 0.95 – 1.10)
- Prepare and send change of assessment notices by first week of May each digest year.

PERFORMANCE MEASURES

	Actual			Forecast	
	DY2013	DY2014	DY2015	DY2016	DY2017
Submit necessary reports for DOR digest approval by August 1 each year	100%	100%	100%	100%	100%
Maintain level of assessment between 38% and 42% according to audit ratio studies	100%	100%	100%	100%	100%
Complete real property field reviews (95%) by February 1 of each year	97%	97%	97%	97%	97%
Complete prior year deed transactions (95%) by February 1 of each year	99%	95%	96%	95%	95%
Complete ratio analysis for assessment updates to send notices by first week of May each year	100%	100%	100%	100%	100%
Complete personal property returns (95%) by late April of each year	99%	99%	98%	95%	95%
Complete all mapping updates in GIS (95%) by February 1 of each year	99%	99%	98%	99%	99%
Review specialized assessment properties for BOA approval by mid-April each year	100%	100%	100%	100%	100%
Complete review of pre-bill Mobile Home digest (95%) by December 1 of each year	100%	99%	99%	99%	99%
Complete majority of appeals (80%) prior to issuance of tax bills on August 20th of each year	91%	83%	90%	80%	80%

DY = Digest Year

TAX ASSESSORS

BUDGET HIGHLIGHTS

The FY17 Budget includes an increase of $3,900 for Appraiser Certification training expenses. There are no other significant changes in the Tax Assessor's FY17 Budget.

REVENUE and EXPENDITURE BUDGET

Tax Assessors						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$887.2	$933.5	$971.7	$971.7	$971.7	$38.2	4.1%
Operating	$89.5	$113.1	$118.1	$118.1	$118.1	$5.0	4.4%
Total Expenditures	$976.7	$1,046.6	$1,089.8	$1,089.8	$1,089.8	$43.2	4.1%
EXPENDITURES BY DIVISION (in $1,000's)							
Tax Assessors	$976.7	$1,046.6	$1,089.8	$1,089.8	$1,089.8	$43.2	4.1%
Total Expenditures	$976.7	$1,046.6	$1,089.8	$1,089.8	$1,089.8	$43.2	4.1%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Tax Assessors	13	13	13	13	13	0	

TAX COMMISSIONER

MISSION

The overall goal of the Office of the Tax Commissioner is to provide effective and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division -- Services provided by this division are: (1) registration and titling of vehicles and collection and disbursements of related taxes and fees; (2) advise taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures; and (3) assist law enforcement in identifying vehicle ownership.

OBJECTIVES

- Process property tax payments within 24 hours of receipt
- Disburse payments received within one week in off peak season and within two weeks in the peak season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date
- Collect, process and disburse 98.5% of property taxes billed by the end of the fiscal year
- Process and (re)bill errors, releases and Not on Digest (NOD's) within seven working days
- Process motor vehicle dealer mail within 24-48 hours of receipt
- Turn around individual taxpayer mail within 48 hours
- Process walk-in business in 15 minutes or less for DMV and five minutes or less for property tax
- Answer phones by third ring

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Property Tax Bills - Real/Personal	46,131	45,826	45,862	46,000	46,000
Delinquent Tax Billing	8,173	8,277	8,218	9,000	9,000
Homestead Applications Maintained	16,355	16,144	15,820	16,000	16,200
Tax Returns Received/Processed	1,347	1,329	1,488	1,600	1,600
Tax Sale Operations/ Fi-Fa. Issued	929	609	412	750	750
Vehicle Registration Services	98,530	95,206	98,912	98,500	98,500
Vehicle Miscellaneous Services	6,227	7,383	4,420	6,000	6,000
Mobile Homes Billed	1,848	1,825	1,807	1,825	1,825
Vehicle Title Services	26,606	20,969	20,869	20,000	20,000

TAX COMMISSIONER

BUDGET HIGHLIGHTS

The Tax Commissioner's Office requested an increase of $51,100 for one full-time Registrar position to expand the Motor Vehicle Division Customer Program. This request was not recommended nor approved. There are no significant changes in the Tax Commissioner's Office FY17 Budget.

REVENUE and EXPENDITURE BUDGET

Tax Commissioner						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,954.2	$2,014.0	$2,035.0	$2,035.0	$2,035.0	$21.0	1.0%
Total Revenues	$1,954.2	$2,014.0	$2,035.0	$2,035.0	$2,035.0	$21.0	1.0%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$1,163.7	$1,229.0	$1,337.9	$1,292.9	$1,292.9	$63.9	5.2%
Operating	$147.9	$187.4	$193.2	$187.1	$187.1	($0.3)	-0.2%
Total Expenditures	$1,311.6	$1,416.4	$1,531.1	$1,480.0	$1,480.0	$63.6	4.5%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$174.9	$187.8	$196.2	$196.2	$196.2	$8.4	4.5%
Property Tax	$393.5	$407.3	$434.0	$434.0	$434.0	$26.7	6.6%
Motor Vehicle	$593.0	$662.1	$736.6	$685.5	$685.5	$23.4	3.5%
Delinquent Tax	$150.2	$159.2	$164.3	$164.3	$164.3	$5.1	3.2%
Total Expenditures	$1,311.6	$1,416.4	$1,531.1	$1,480.0	$1,480.0	$63.6	4.5%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Tax Commissioner	19	19	19	19	19	0	

TRANSIT

MISSION & GOALS

The mission of the Transit Department is to provide safe, courteous, cost effective efficient public transportation services to the citizens of Athens-Clarke County.

GOALS AND OBJECTIVES

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of citizens.
  c) Emphasize regional connections for all ground transportation.
  d) Position Athens Transit as a strong alternative to automobiles by providing more frequency of service, longer hours of service, multiple transfer options, and more direct routes with shorter travel times.

- Transit provides solutions to help manage transportation corridors within Athens-Clarke County that have a deficient level of service.
  a) Assess major roadways for deficient levels of service where transit can assist in maintaining or improving level of service.
  b) Identify neighborhoods that are burdened due to cut through or commuter traffic and develop service plans.
  c) Attempt to improve air quality by reducing traffic congestion along specific corridors.

- Reduce the need for parking facilities within the CBD and UGA campus therefore allowing maximum utilization of land for more productive purposes.
  a) Locate parking areas that are remote from the CBD and UGA campus.
  b) Develop park-n-ride sites with direct service to the CBD and UGA campus.
  c) Educate employers, the business community and citizens about the economic benefits of Athens Transit.
  d) Encourage more partnerships with employers and business communities.

- ATS operates in such a manner that is cost effective.
  a) Continue to pursue dedicated funding sources for transit services. (Examples; local option sales tax, gasoline tax, etc.)
  b) Develop alternative revenue sources that have the least impact on local community tax payers.
  c) Create a fare structure with a subsidized rate for people with low incomes.
  d) Utilize SPLOST funding to supplement capital expenses.
  e) Thoroughly investigate options using new technology to achieve operating cost savings.

- Continue to foster the ATS and UGA transit services interface in order to achieve community goals.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

TRANSIT

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community and a safe service environment for customers and employees.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Maximize fare revenue, while providing economical services.
- Limit the cost of providing service by generating more revenue.
- Increase community awareness and encourage use of available transit service.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Limit the increasing cost of providing service by ensuring only qualified individuals are permitted to use the service.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Optimize scheduling to effectively utilize resources.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Total Fixed-Route (The Bus) Ridership	1,725,710	1,642,202	1,555,318	1,500,000	1,550,000
Passengers Per Hour	26.20	25.10	23.57	21.43	22.14
Revenue Per Passenger	$1.15	$1.17	$1.25	$0.99	$0.99
General Fund Cost Per Passenger	$1.10	$1.15	$1.22	$1.55*	$1.31
Demand Response (The Lift) Ridership	7,714	7,296	6,793	6,500	6,000
Passengers Per Hour	1.24	1.30	1.32	1.28	1.22
Revenue per Passenger	$3.49	$3.49	$3.47	$3.49	$3.49
General Fund Cost Per Passenger	$13.25	$15.78	$15.47	*$21.50	*$23.33

* This increase is due the addition of Sunday transit services.

BUDGET HIGHLIGHTS

Total Revenue of $6.0 million is projected for FY17, an increase of $98,000 from FY16 Budget. Federal funding is estimated to be $2.1 million in FY17, similar to the FY16 Budget amount. Fare box revenue ($725,000) and the contribution from UGA ($690,000) will provide $1.4 million, which is similar to FY16.

FY17 expenses (less depreciation) for the Transit Enterprise Fund are expected to be approximately $6.1 million, approximately $60,000 more than FY16. The conversion of ten part-time Vehicle Operator positions to five full-time Vehicle Operator positions has been included in the FY17 Budget with a projected cost of $19,000. The FY17 Budget will maintain the Transit System's current routes and services including Sunday service which was added as a pilot program in FY16.

The General Fund contribution to the Transit Enterprise Fund will be $2.4 million, approximately $100,000 more than FY16. The General Fund contribution includes $10,000 to fund free transit ridership for youth in cooperation with the Great Promise Partnership and the Clarke County School District.

TRANSIT

REVENUE and EXPENDITURE BUDGET

Transit						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$1,565.9	$1,532.5	$1,487.5	$1,487.5	$1,487.5	($45.0)	-2.9%
Intergovernmental (Oper.)	$2,037.0	$2,037.0	$2,068.0	$2,068.0	$2,068.0	$31.0	1.5%
Other	$15.4	$10.0	$10.0	$10.0	$10.0	$0.0	0.0%
General Fund Support	$1,898.8	$2,328.6	$2,421.9	$2,421.9	$2,440.9	$112.3	4.8%
Total Revenues	$5,517.1	$5,908.1	$5,987.4	$5,987.4	$6,006.4	$98.3	1.7%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$3,216.2	$3,862.7	$3,755.9	$3,710.0	$3,708.9	($153.8)	-4.0%
Operating	$3,202.1	$4,113.2	$4,334.6	$4,306.2	$4,326.3	$213.1	5.2%
Total Expenditures	$6,418.3	$7,975.9	$8,090.5	$8,016.2	$8,035.2	$59.3	0.7%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$441.2	$526.9	$523.8	$481.8	$481.8	($45.1)	-8.6%
Operations	$2,678.8	$3,480.7	$3,352.6	$3,348.6	$3,347.6	($133.1)	-3.8%
Demand Response	$273.8	$399.4	$343.3	$343.3	$343.3	($56.1)	-14.0%
Maintenance	$713.5	$1,019.9	$1,021.2	$1,021.2	$1,021.2	$1.3	0.1%
Other Gen Admin/Transfers	$2,311.0	$2,549.0	$2,849.6	$2,821.3	$2,841.3	$292.3	11.5%
Total Expenditures	$6,418.3	$7,975.9	$8,090.5	$8,016.2	$8,035.2	$59.3	0.7%

FULL TIME AUTHORIZED POSITIONS	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL
Transit	60	61	67	61	66	5

CAPITAL BUDGET

D-122	Matching Funds for Transit Capital Improvement Grants	$50,000
D-123	Update Transit Plans and Transit Studies	$20,000

TRANSPORTATION AND PUBLIC WORKS

MISSION

Transportation & Public Works serves and enhances the community by planning, designing, constructing, and maintaining transportation and storm water drainage systems that are safe, efficient and sensitive to the environment.

Our motivated team of professionals continuously strives to improve our effectiveness through:

- Use of Innovative Technology
- Public/Private Partnerships
- Citizen Input
- Wise Use of Community Resources

GOALS

We are committed to do our part to ensure a high quality of life for current and future generations and to:

- Provide safe and efficient roadways, bikeways, and walkways
- Provide safe, efficient and effective traffic control and guidance systems
- Provide safe and efficient public storm water collection and conveyance systems
- Provide proactive maintenance and prompt emergency response of county roadways, bikeways and walkways
- Identify safety and functional deficiencies in existing roadway and drainage systems and design corrective solutions in a timely manner
- Promote high quality, safe, effective and environmentally sensitive development in the community
- Oversee the construction of roadway and storm water improvements

OBJECTIVES

1. Paint 15%, approximately 30 miles, of all roadway striping on an annual basis to ensure proper road delineation.
2. Complete 95% of street work requests within three (3) days of receiving the request.
3. Upgrade 10%, approximately 1,500, of all road signs on an annual basis to ensure proper reflectivity standards of all signs.
4. Convert 20 traffic signals to the new Flashing Yellow Arrow standard and replace 20% of the first and second generation LED red and green signal indications through a relamping project to ensure dual signal indications.
5. Maintain storm water utility bill collection to average at least 92% yearly.
6. Provide major roadway maintenance on 60 lane-miles of roadways on an annual basis to ensure the average life of a roadway surface is 15 years.
7. Review all plans for new development within fourteen (14) days of submittal.
8. Inspect 100% of all permitted development sites at least once every 10 days.
9. Oversee the annual completion of at least one (1) major roadway construction project, two (2) sidewalk improvement projects and two (2) storm water improvement projects.
10. Ensure 50% of available staff hours are spent on recurring work in maintaining the existing roadway and storm water infrastructure.

TRANSPORTATION AND PUBLIC WORKS

PERFORMANCE MEASURES

	Actual			Forecast	
	FY13	FY14	FY15	FY16	FY17
Traffic Engineering					
# of Miles of Roadway Striping	46 miles	20 miles	10 miles	70 miles	35 miles
# of Signs Replaced	1,173	1,300	1,800	1,550	1,500
# of Traffic Signal Upgrades	2	2	15	20	30
Engineering					
Average Plan Review Time	7 days	6.9 days	6.13 days	7 days	7 days
% Plan Reviews Completed Within 14 / 7 days	98% / 47%	94% / 59%	94% / 67%	95% / 75%	100% / 75%
Streets & Drainage					
# Roadway Miles Receiving Major Roadway Maintenance	43.0 miles	57.8 miles	47 miles	45.0 miles	45.0 miles
Average Response Time for Street or Drainage Work Requests	1 day	1 day	2 days	1 day	1 day
Percent of roadway immediate work requests completed in 3 days	98%	95%	90%	95%	95%
Percentage of staff hours utilized on recurring work activities	40%	30%	33%	40%	45%
Storm Water Utility					
Utility Bill Collection Rate	95%	94%	98%	95%	95%

BUDGET HIGHLIGHTS

The Transportation and Public Works department budget is supported by the General Fund and the Storm Water Enterprise Fund. General Fund revenue provides funding for construction, repairs, and maintenance of streets and roadways. The Storm Water Enterprise Fund provides funding for repair and maintenance of storm water infrastructure.

The FY17 General Fund Budget for Transportation and Public Works Department ($4.1 million) does not reflect any significant changes.

The Storm Water Utility Fund, an enterprise fund, is supported by revenues from the Storm Water Fee. For each parcel in Athens-Clarke County, the Storm Water fee is calculated based on the parcel's impervious surface area as well as the land use of the property. The FY17 Budget is $3.6 million, and there are no major changes compared to FY16.

The Fleet Management Division ($2.5M) was moved from the Transportation and Public Works department 6 to Central Services at the end of FY16 in order to consolidate internal service functions for all ACCUG facilities. The FY17 Budget reflects the transfer of 11 full-time positions and all budget amounts.

TRANSPORTATION AND PUBLIC WORKS

REVENUE and EXPENDITURE BUDGET

Transportation & Public Works						COMMISSION	
	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	$ CHG over/under 16 BUD	% CHG over/under 16 BUD
REVENUES (in $1,000's)							
Charges For Services	$6,090.0	$6,182.1	$3,625.0	$3,625.0	$3,625.0	($2,557.1)	-41.4%
Other	$25.1	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total Revenues	$6,115.1	$6,182.1	$3,625.0	$3,625.0	$3,625.0	($2,557.1)	-41.4%
EXPENDITURES BY TYPE (in $1,000's)							
Salary & Benefits	$4,566.9	$5,192.3	$4,590.2	$4,533.5	$4,533.5	($658.8)	-12.7%
Operating	$5,128.9	$4,735.9	$3,168.1	$3,151.7	$3,151.7	($1,584.2)	-33.5%
Total Expenditures	$9,695.8	$9,928.2	$7,758.3	$7,685.2	$7,685.2	($2,243.0)	-22.6%
EXPENDITURES BY DIVISION (in $1,000's)							
Administration	$234.1	$255.4	$266.7	$266.7	$266.7	$11.3	4.4%
Traffic & Operations	$2,088.0	$2,064.0	$2,187.9	$2,129.7	$2,129.7	$65.7	3.2%
Engineering	$348.9	$387.7	$435.4	$435.4	$435.4	$47.7	12.3%
Streets & Drainage	$1,123.6	$1,232.3	$1,294.2	$1,294.2	$1,294.2	$61.9	5.0%
Fleet Management	$2,516.3	$2,460.9	$0.0	$0.0	$0.0	($2,460.9)	-100.0%
Stormwater Management	$2,541.0	$2,908.0	$2,820.7	$2,820.7	$2,820.7	($87.3)	-3.0%
Other Gen Admin/Transfers	$843.9	$619.9	$753.4	$738.5	$738.5	$118.6	19.1%
Total Expenditures	$9,695.8	$9,928.2	$7,758.3	$7,685.2	$7,685.2	($2,243.0)	-22.6%
FULL TIME AUTHORIZED POSITIONS							
	FY15 LEVEL	FY16 LEVEL	FY17 DEPT REQUEST	FY17 MAYOR RECOM'D	FY17 COMM APPR'D	CHG VS 16 LEVEL	
Transportation & Public Works	92	92	82	81	81	-11	

TRANSPORTATION AND PUBLIC WORKS

CAPITAL BUDGET

D-124	Pavement Maintenance Program	$800,000
D-125	Stormwater Improvement Prog / Areawide	$200,000
D-126	Local Road Improvement Projects	$59,000
D-127	Bridge Improvement & Replacement Program	$75,000
D-128	Roadway Safety Devices Life Cycle Replacement	$75,000
D-130	Signal Replacement	$100,000
D-131	Pedestrian Safety and Traffic Calming Improvements	$25,000
D-132	Bicycle Transportation Improvements	$25,000
D-133	School Area Infrastructure Capital Prog.	$30,000
D-135	Upgrade Overhead Street Name Signs	$25,000
D-138	Renovate & Expand Engineering Facility	$50,000

FY17 CAPITAL BUDGET and CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:

a) Maintain infrastructure and public facilities,
b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services,
d) Preserve community and historical assets and
e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $30,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY17 capital projects. Projects outlined in the remaining four years (FY18 – FY21) are for planning purposes only and are not authorized until included in an adopted Capital Budget.

Furthermore, projects identified in years FY22 – FY26 are listed to show a budget estimate for the next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories:

a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I).

CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY17 Capital Budget total $27.8 million (page D-17). General Capital Fund projects (page D-7) total $4.97 million. The remaining capital projects in the Enterprise, Internal Service and Special Revenue Funds total $22.8 million.

The FY17 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-17. Detailed data sheets for individual projects begin on page D-18.

FY17 BUDGET
SUMMARY OF MAJOR PROJECTS

CAPITAL PROJECTS FOR CURRENT SERVICES

GENERAL FUND	
T&PW - Pavement Maintenance Program	$800,000
IT - Equipment Replacement Program	$600,000
PD - Computer Aided Dispatch & Records Management System	$450,000
CS - Facilities Life Cycle Maintenance Program	$300,000
LS - Maintain Existing Parks and Facilities	$200,000
Other General Fund	$1,656,000
Subtotal	$4,006,000
FLEET REPLACEMENT FUND	
TPW - Fleet Replacement Program	$1,149,800
LANDFILL ENTERPRISE FUND	
SW - Replace 25 Yard Articulated Dump Truck	$134,000
SW - Leachate Stainless Steel Tanker	$100,000
Other Landfill Fund	$90,000
Subtotal	$324,000
WATER & SEWER ENTERPRISE FUND	
PU - Evaluate And Rehabilitate Sewer Lines	$10,243,400
PU - Equipment Replacement Program	$2,475,800
PU - Cedar Creek Water Recl. Fac. - Solar Energy	$1,000,000
PU - W&S Lines - Additions and Improvements	$882,600
PU - Future Water Supply Enhancements	$500,000
PU - Meter and Water/Sewer Stub Additions	$463,400
Other Water & Sewer Fund	$1,449,600
Subtotal	$17,014,800
ALL OTHER CS PROJECTS	$420,000
CURRENT SERVICES - ALL FUNDS	**$22,914,600**

CAPITAL PROJECTS FOR CURRENT SERVICES

GENERAL FUND	
P&Z - GIS System Enhancements	$175,000
HR - Risk Management Information Software	$122,000
P&Z - Develop Comprehensive Plan Ten Year Upda	$100,000
Other General Fund	$562,000
Subtotal	$959,000
ECONOMIC DEVELOPMENT CAPITAL PROJECT FUND	
OGA - Economic Development Capital Program	$650,600
LANDFILL ENTERPRISE FUND	
SW - Landfill Construction Phase V, Stages 1-3	$200,000
SW - Site Improvement at CHaRM	$175,000
Subtotal	$375,000
WATER & SEWER ENTERPRISE FUND	
Wastewater Collection System Improvement	$1,020,000
Targeted Infiltration & Inflow	$1,000,000
Additions and Improvements Program	$400,000
Other Water & Sewer Fund	$150,000
Subtotal	$2,570,000
ALL OTHER CS PROJECTS	$290,000
ADDITIONS & IMPROVEMENTS - ALL FUNDS	**$4,844,600**
TOTAL FY17 CAPITAL BUDGET	**$27,759,200**

All Amounts in Thousands

GENERAL CAPITAL PROJECTS FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning CS Reserve**			4,402.9	4,402.9	4,662.9	2,861.3	1,900.9	920.8	(47.5)
	Transfers from Other Funds			-	10.0	-	-	-	-	5,000.0
	Prior Year Unappropriated Fund Balance (Capital Fund)			500.0	565.0	-	-	-	-	-
	Prior Year Fund Balance (General Fund)			2,100.0	4,650.0	2,375.0	2,375.0	2,375.0	2,375.0	10,150.0
	TOTAL SOURCES			**7,002.9**	**9,627.9**	**7,037.9**	**5,236.3**	**4,275.9**	**3,295.8**	**15,102.5**
USES:	**Current Services Projects Listed Below**			6,435.7	4,006.0	3,461.6	2,681.6	2,886.1	2,726.3	41,334.8
	Additions & Improvements Projects Listed Below			928.7	959.0	715.0	653.8	469.0	617.0	22,536.3
	TOTAL USES			**7,364.4**	**4,965.0**	**4,176.6**	**3,335.4**	**3,355.1**	**3,343.3**	**63,871.0**
YEAR END GENERAL FUND RESERVE:				**(361.5)**	**4,662.9**	**2,861.3**	**1,900.9**	**920.8**	**(47.5)**	**(48,768.5)**
CURRENT SERVICES										
Airport										
D-18	Matching Funds for Airport Capital Improvement Grants	69.1	50.0	50.0	50.0	25.0	25.0	25.0	25.0	125.0
D-19	Maintain Airport Facilities and Equipment	111.1	25.0	25.0	25.0	50.0	50.0	50.0	25.0	315.0
Airport Total		**180.3**	**75.0**	**75.0**	**75.0**	**75.0**	**75.0**	**75.0**	**50.0**	**440.0**
Board of Elections										
D-20	Replace Electronic Voting Machines	79.8	25.0	-	-	-	-	-	30.0	170.0
Board of Elections Total		**79.8**	**25.0**	**-**	**-**	**-**	**-**	**-**	**30.0**	**170.0**
Central Services										
D-21	Facilities Life Cycle Maintenance Program	1,052.2	950.0	937.5	300.0	350.0	400.0	400.0	300.0	7,490.0
D-22	Landscaping Equipment Life Cycle Replacement	16.9	75.0	75.0	75.0	75.0	75.0	75.0	75.0	375.0
D-23	Replace Facilities Management Software	-	-	60.0	60.0	-	-	-	-	-
D-25	800 MHz Subscriber Radio Life Cycle	390.5	-	-	-	-	25.0	26.0	50.0	250.0
D-26	Landscape & Community Tree Program	0.4	25.0	25.0	25.0	30.0	30.0	30.0	30.0	150.0
D-27	Parking Lot Life Cycle Maintenance & Repair	-	-	75.0	50.0	25.0	25.0	25.0	25.0	125.0
D-28	Replace Internal Support Equipment	135.9	10.0	10.0	10.0	10.0	10.0	10.0	10.0	50.0
D-29	800 MHz Radio Infrastructure Replacement	-	-	50.0	50.0	25.0	25.0	25.0	100.0	5,550.0
D-30	Parking Facilities	51.6	20.0	-	-	20.0	20.0	30.0	30.0	100.0
D-31	Parking Decks Life Cycle Replacement	231.2	-	50.0	50.0	-	50.0	50.0	-	150.0
D-35	Energy Management Improvements	52.0	20.0	-	-	20.0	-	20.0	30.0	150.0
Central Services Total		**1,930.7**	**1,100.0**	**1,282.5**	**620.0**	**555.0**	**660.0**	**691.0**	**650.0**	**14,390.0**

All Amounts in Thousands

GENERAL CAPITAL PROJECTS FUND			FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
Corrections											
D-38	Food Service Equipment Life Cycle Replacement		59.5	25.0	25.0	25.0	25.0	25.0	25.0	25.0	55.0
Corrections Total			**59.5**	**25.0**	**25.0**	**25.0**	**25.0**	**25.0**	**25.0**	**25.0**	**55.0**
Fire Services											
D-41	Replace Mobile Data Terminals		123.6	55.5	50.0	50.0	50.0	50.0	67.2	67.2	368.4
D-42	Replace 1985 Tanker Truck		133.0	133.0	134.0	134.0	-	-	-	-	-
Fire Services Total			**256.6**	**188.5**	**184.0**	**184.0**	**50.0**	**50.0**	**67.2**	**67.2**	**368.4**
Information Technology											
D-44	Information Technology Equipment Replacement Program		720.6	600.0	700.0	600.0	500.0	350.0	350.0	350.0	2,320.0
D-45	**N**	Replace/Upgrade Enterprise Resource Planning Software	-	-	160.0	160.0	160.0	160.0	160.0	160.0	-
Information Technology Total			**720.6**	**600.0**	**860.0**	**760.0**	**660.0**	**510.0**	**510.0**	**510.0**	**2,320.0**
Leisure Services											
D-46	Maintain Existing Parks and Facilities		50.0	275.0	295.5	200.0	200.0	200.0	200.0	335.0	2,719.2
D-47	Pool Repairs and Renovations		-	56.0	3.0	-	60.0	-	60.0	15.0	919.5
D-48	**N**	Bridge and Boardwalk Inspection and Replacement	-	-	179.9	75.0	100.0	100.0	60.0	75.0	812.0
D-49	Park Equipment Life Cycle Replacement		-	50.0	79.9	50.0	104.6	114.6	105.9	109.1	504.2
D-52	Replace the Showmobile		-	-	-	-	-	-	175.0	-	-
D-56	Renovate Sandy Creek Nature Center		-	-	-	-	-	-	-	-	458.6
D-57	Create a Property Boundary Program		-	-	-	-	50.0	-	-	-	200.0
Leisure Services Total			**50.0**	**381.0**	**558.2**	**325.0**	**514.6**	**414.6**	**600.9**	**534.1**	**5,613.4**
Manager's Office											
D-60	**N**	Website & eGovernment Enhancements	-	-	54.0	70.0	25.0	-	25.0	-	60.0
D-61	**N**	ACTV & Multimedia Production Equipment	-	-	-	-	-	50.0	50.0	63.0	63.0
Manager's Office Total			**-**	**-**	**54.0**	**70.0**	**25.0**	**50.0**	**75.0**	**63.0**	**123.0**
Other General Administration											
D-64	Capital Budget Contingency		484.9	95.4	25.0	-	-	-	-	-	500.0
Other General Administration Total			**484.9**	**95.4**	**25.0**	**-**	**-**	**-**	**-**	**-**	**500.0**
Planning & Zoning											
D-68	Update Aerial Photos		26.9	-	-	-	350.0	25.0	-	-	150.0
D-69	Update GIS Pictometry Data		45.1	45.0	-	-	45.0	45.0	-	-	135.0
Planning & Zoning Total			**72.0**	**45.0**	**-**	**-**	**395.0**	**70.0**	**-**	**-**	**285.0**

All Amounts in Thousands

GENERAL CAPITAL PROJECTS FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
Police Services										
D-71 **N**	Computer Aided Dispatch & Records Management System	-	-	1,750.0	450.0			-	-	-
D-72	On-Officer Cameras and Data Storage	-	100.0	150.0	100.0	50.0	50.0	100.0	-	-
D-73	Mobile Computing Replacement Program	175.0	75.0	75.0	50.0	50.0	50.0	50.0	50.0	500.0
D-74	Replace Drug Task Force Vehicles	0.1	30.0	35.0	35.0	35.0	35.0	35.0	35.0	175.0
D-75	Traffic Motorcycle Replacement	1.5	30.0	32.0	32.0	32.0	32.0	32.0	32.0	160.0
D-76	Replace Investigative Operations Vehicles	8.4	30.0	35.0	35.0	35.0	35.0	35.0	35.0	175.0
Police Services Total		**185.1**	**265.0**	**2,077.0**	**702.0**	**202.0**	**202.0**	**252.0**	**152.0**	**1,010.0**
Sheriff										
D-99	Replace Mobile Data Computers	-	-	60.0	40.0	-	40.0	-	50.0	60.0
D-103	Replace Courthouse Security Equipment	75.0	-	-	-	-	-	-	-	75.0
D-104	Replace Prisoner Transport Bus	-	-	-	-	-	-	-	-	250.0
Sheriff Total		**75.0**	**-**	**60.0**	**40.0**	**-**	**40.0**	**-**	**50.0**	**385.0**
Superior Court										
D-121 **N**	Purchase Drug Testing Machine for Probation Services	-	-	50.0	50.0	-	-	-	-	-
Superior Court Total		**-**	**-**	**50.0**	**50.0**	**-**	**-**	**-**	**-**	**-**
Transit										
D-122	Matching Funds for Transit Capital Improvement Grants	105.3	(45.5)	50.0	50.0	50.0	50.0	50.0	50.0	250.0
Transit Total		**105.3**	**(45.5)**	**50.0**	**50.0**	**50.0**	**50.0**	**50.0**	**50.0**	**250.0**
Transportation & Public Works										
D-124	Pavement Maintenance Program	189.9	650.0	800.0	800.0	600.0	250.0	250.0	250.0	10,500.0
D-125	Stormwater Improvement Prog / Areawide	76.8	-	-	-	-	-	-	-	3,000.0
D-127	Bridge Improvement & Replacement Program	456.3	100.0	75.0	75.0	75.0	50.0	50.0	50.0	500.0
D-128	Roadway Safety Devices Life Cycle Replacement	145.9	70.0	75.0	75.0	75.0	75.0	80.0	85.0	425.0
D-130	Signal Replacement	51.5	130.0	130.0	100.0	100.0	100.0	100.0	100.0	700.0
D-133	School Area Infrastructure Capital Prog.	6.8	30.0	30.0	30.0	30.0	30.0	30.0	30.0	150.0
D-135	Upgrade Overhead Street Name Signs	45.8	30.0	25.0	25.0	30.0	30.0	30.0	30.0	150.0
Transportation & Public Works Total		**973.0**	**1,010.0**	**1,135.0**	**1,105.0**	**910.0**	**535.0**	**540.0**	**545.0**	**15,425.0**
CURRENT SERVICES Total		**5,172.7**	**3,764.4**	**6,435.7**	**4,006.0**	**3,461.6**	**2,681.6**	**2,886.1**	**2,726.3**	**41,334.8**

All Amounts in Thousands

GENERAL CAPITAL PROJECTS FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
ADDITIONS & IMPROVEMENTS										
Central Services										
D-24	Renovations/Space Allocation Plan	638.5	100.0	75.0	-	25.0	25.0	25.0	25.0	850.0
D-33	Downtown Enhancement Project	79.6	-	25.0	25.0	-	60.0	60.0	60.0	300.0
Central Services Total		**718.1**	**100.0**	**100.0**	**25.0**	**25.0**	**85.0**	**85.0**	**85.0**	**1,150.0**
Clerk of Courts										
D-37 **N**	Microfilm Conversion to Digital Images	-	-	115.0	50.0	50.0	-	-	-	-
Clerk of Courts Total		**-**	**-**	**115.0**	**50.0**	**50.0**	**-**	**-**	**-**	**-**
District Attorney										
D-39 **N**	Paperless File System & eDiscovery Web Portal	-	-	151.0	75.0	75.0	-	-	-	-
D-40 **N**	Purchase of Special Service Sedan	-	-	20.7	-	-	-	-	-	-
District Attorney Total		**-**	**-**	**171.7**	**75.0**	**75.0**	**-**	**-**	**-**	**-**
Human Resources										
D-43 **N**	Risk Management Information Software	-	-	122.0	122.0	-	-	-	-	-
Human Resources Total		**-**	**-**	**122.0**	**122.0**	**-**	**-**	**-**	**-**	**-**
Leisure Services										
D-50	New Vehicle (Truck) Purchase	-	-	-	-	-	-	24.0	-	-
D-51	Complete the ADA Interpretive Trail-Sandy Creek Nature Cente	-	-	-	-	-	48.8	-	-	-
D-53	Ben Burton Park Repairs and Renovations	-	-	-	-	-	50.0	-	100.0	918.2
D-54	Renovate Bear Hollow Zoo Water and Sewer Systems	-	-	-	-	-	-	-	-	186.8
D-55	Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	-	-	-	-	750.0
D-58	Expand the Gymnastics Center	-	-	-	-	-	-	-	-	6,040.5
D-59	Dudley Park Improvements	-	-	-	-	-	-	-	-	1,310.0
Leisure Services Total		**-**	**-**	**-**	**-**	**-**	**98.8**	**24.0**	**100.0**	**9,205.5**
Other General Administration										
D-62	Public Art Program	25.6	12.3	30.0	30.0	25.0	20.0	20.0	20.0	100.0
D-65 **N**	TSPLOST Preparation	-	-	-	50.0	-	-	-	-	-
D-66 **N**	Broadband Access Feasiblity Study	-	-	-	25.0	-	-	-	-	-
Other General Administration Total		**25.6**	**12.3**	**30.0**	**105.0**	**25.0**	**20.0**	**20.0**	**20.0**	**100.0**

All Amounts in Thousands

GENERAL CAPITAL PROJECTS FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
Planning & Zoning										
D-67	Develop Comprehensive Plan Ten Year Update	23.8	50.0	125.0	100.0	50.0	-	-	-	20.0
D-70 **N**	GIS System Enhancements	-	-	-	175.0	175.0	175.0	-	-	-
Planning & Zoning Total		**23.8**	**50.0**	**125.0**	**275.0**	**225.0**	**175.0**	**-**	**-**	**20.0**
Police Services										
D-77	Expand Downtown Safety Camera System	190.0	-	10.0	-	-	-	50.0	50.0	100.0
D-78	Renovate Training/Firing Range	-	-	-	75.0	-	-	-	-	7,146.8
D-79	North Substation	-	-	-	-	-	-	-	-	1,350.0
Police Services Total		**190.0**	**-**	**10.0**	**75.0**	**-**	**-**	**50.0**	**50.0**	**8,596.8**
Sheriff										
D-100 **N**	Purchase Truck for Sheriff Administration Section	-	-	23.0	-	-	-	-	-	-
D-101	Public Safety Initiative- Equip Tech	35.9	30.0	30.0	30.0	30.0	30.0	30.0	30.0	150.0
D-102 **N**	Purchase Truck for Sheriff Drug Task Force	-	-	23.0	23.0	-	-	-	-	23.0
Sheriff Total		**35.9**	**30.0**	**76.0**	**53.0**	**30.0**	**30.0**	**30.0**	**30.0**	**173.0**
Transit										
D-123	Update Transit Plans and Transit Studies	-	20.0	20.0	20.0	-	20.0	-	20.0	100.0
Transit Total		**-**	**20.0**	**20.0**	**20.0**	**-**	**20.0**	**-**	**20.0**	**100.0**
Transportation & Public Works										
D-126	Local Road Improvement Projects	1,346.1	188.0	59.0	59.0	75.0	75.0	75.0	62.0	586.0
D-129	Sidewalk and Other Improvements	184.6	-	-	-	-	25.0	-	125.0	750.0
D-131	Pedestrian Safety and Traffic Calming Improvements	23.2	183.6	25.0	25.0	25.0	25.0	25.0	25.0	175.0
D-132	Bicycle Transportation Improvements	15.3	-	25.0	25.0	25.0	25.0	25.0	25.0	1,000.0
D-136	Corridor Management Program	349.8	-	-	-	25.0	25.0	25.0	25.0	300.0
D-137	Expand Fiber Optic Cable Communications System	-	30.0	-	-	30.0	-	30.0	-	90.0
D-138	Renovate & Expand Engineering Facility	35.7	150.0	50.0	50.0	75.0	50.0	50.0	50.0	200.0
D-139 **N**	Traffic Data Collection	-	-	-	-	30.0	-	30.0	-	90.0
Transportation & Public Works Total		**1,954.6**	**551.6**	**159.0**	**159.0**	**285.0**	**225.0**	**260.0**	**312.0**	**3,191.0**
ADDITIONS & IMPROVEMENTS Total		**2,948.0**	**763.9**	**928.7**	**959.0**	**715.0**	**653.8**	**469.0**	**617.0**	**22,536.3**
GENERAL CAPITAL FUND TOTAL		**8,120.7**	**4,528.3**	**7,364.4**	**4,965.0**	**4,176.6**	**3,335.4**	**3,355.1**	**3,343.3**	**63,871.0**

All Amounts in Thousands

ECONOMIC DEVELOPMENT CAPITAL FUND			FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	Capital Improvement Plan FY17 Approved	Capital Improvement Plan FY18 Proposed	Capital Improvement Plan FY19 Proposed	Capital Improvement Plan FY20 Proposed	Capital Improvement Plan FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Fund Balance**				500.6	500.6	-	-	-	-	-
	Transfers from General Fund				150.0	150.0	225.0	225.0	225.0	225.0	250.0
	TOTAL SOURCES				**650.6**	**650.6**	**225.0**	**225.0**	**225.0**	**225.0**	**250.0**
USES:	**Additions & Improvements Projects Listed Below**				650.6	650.6	225.0	225.0	225.0	225.0	250.0
YEAR END ECONOMIC DEVELOPMENT CAPITAL FUND RESERVE:					**-**	**-**	**-**	**-**	**-**	**-**	**-**
ADDITIONS & IMPROVEMENTS											
Other General Administration											
D-63	Economic Development Capital Program		127.5	25.0	650.6	650.6	225.0	225.0	225.0	225.0	250.0

All Amounts in Thousands

FLEET MANAGEMENT ISF	FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES: Beginning Working Capital Balance			80.0	80.0	65.0	80.0	65.0	80.0	65.0
Current Year Operating Revenues			15.0	15.0	15.0	15.0	15.0	15.0	100.0
TOTAL SOURCES			**95.0**	**95.0**	**80.0**	**95.0**	**80.0**	**95.0**	**165.0**
USES: Current Services Projects Listed Below			30.0	30.0	-	30.0	-	30.0	60.0
TOTAL USES			**30.0**	**30.0**	**-**	**30.0**	**-**	**30.0**	**60.0**
YEAR END WORKING CAPITAL			**65.0**	**65.0**	**80.0**	**65.0**	**80.0**	**65.0**	**105.0**
CURRENT SERVICES									
Transportation & Public Works									
D-134 Upgrade Fuel Sites	34.6	-	30.0	30.0	-	30.0	-	30.0	60.0
FLEET MANAGEMENT ISF TOTAL	**34.6**	**-**	**30.0**	**30.0**	**-**	**30.0**	**-**	**30.0**	**60.0**

All Amounts in Thousands

FLEET REPLACEMENT ISF		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Working Capital Balance**			9,945.9	9,945.9	9,945.9	9,945.9	9,945.9	9,945.9	9,945.9
	Current Year Operating Revenues			1,149.8	1,149.8	1,278.4	1,316.8	1,356.3	1,397.0	7,639.6
	TOTAL SOURCES			**11,095.7**	**11,095.7**	**11,224.3**	**11,262.7**	**11,302.2**	**11,342.9**	**17,585.5**
USES:	**Current Services Projects Listed Below**			1,149.8	1,149.8	1,278.4	1,316.8	1,356.3	1,397.0	7,639.6
	TOTAL USES			**1,149.8**	**1,149.8**	**1,278.4**	**1,316.8**	**1,356.3**	**1,397.0**	**7,639.6**
YEAR END WORKING CAPITAL				**9,945.9**	**9,945.9**	**9,945.9**	**9,945.9**	**9,945.9**	**9,945.9**	**9,945.9**
CURRENT SERVICES										
Central Services										
D-36	Fleet Replacement Program	-	-	1,149.8	1,149.8	1,278.4	1,316.8	1,356.3	1,397.0	7,639.6
FLEET REPLACEMENT ISF TOTAL		**-**	**-**	**1,149.8**	**1,149.8**	**1,278.4**	**1,316.8**	**1,356.3**	**1,397.0**	**7,639.6**

All Amounts in Thousands

HOTEL/MOTEL		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Fund Balance**			280.1	280.1	280.1	280.1	280.1	280.1	280.1
	Current Year Operating Revenues			70.0	70.0	70.0	70.0	80.0	80.0	350.0
	TOTAL SOURCES			**350.1**	**350.1**	**350.1**	**350.1**	**360.1**	**360.1**	**630.1**
USES:	**Current Services Projects Listed Below**			70.0	70.0	70.0	70.0	80.0	80.0	400.0
	TOTAL USES			**70.0**	**70.0**	**70.0**	**70.0**	**80.0**	**80.0**	**400.0**
YEAR END FUND BALANCE				**280.1**	**280.1**	**280.1**	**280.1**	**280.1**	**280.1**	**230.1**
CURRENT SERVICES										
Central Services										
D-31	Parking Decks Life Cycle Replacement	75.7	40.0	40.0	40.0	40.0	40.0	40.0	40.0	200.0
D-32	Community Events Program	43.9	30.0	30.0	30.0	30.0	30.0	40.0	40.0	200.0
HOTEL/MOTEL FUND TOTAL		**119.6**	**70.0**	**70.0**	**70.0**	**70.0**	**70.0**	**80.0**	**80.0**	**400.0**

All Amounts in Thousands

INTERNAL SUPPORT FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Working Capital Balance**			-	-	10.0	10.0	10.0	10.0	10.0
	Current Year Operating Revenues			50.0	50.0	40.0	40.0	40.0	40.0	250.0
	TOTAL SOURCES			**50.0**	**50.0**	**50.0**	**50.0**	**50.0**	**50.0**	**260.0**
USES:	**Current Services Projects Listed Below**			40.0	40.0	40.0	40.0	40.0	40.0	200.0
	TOTAL USES			**40.0**	**40.0**	**40.0**	**40.0**	**40.0**	**40.0**	**200.0**
YEAR END WORKING CAPITAL BALANCE				**10.0**	**10.0**	**10.0**	**10.0**	**10.0**	**10.0**	**60.0**
CURRENT SERVICES										
Central Services										
D-28	Replace Internal Support Equipment	93.4	-	15.0	15.0	15.0	15.0	15.0	15.0	75.0
D-34	Telephone System Life Cycle Replacement	156.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
INTERNAL SUPPORT FUND TOTAL		**249.4**	**25.0**	**40.0**	**40.0**	**40.0**	**40.0**	**40.0**	**40.0**	**200.0**

All Amounts in Thousands

LANDFILL ENTERPRISE FUND			FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Working Capital Balance**				400.0	400.0	101.0	(23.0)	(170.0)	(477.0)	(484.0)
	Current Year Operating Revenues				400.0	400.0	400.0	400.0	400.0	450.0	1,500.0
	Landfill Closure Reserve				-	-	-	-	-	-	2,500.0
	Debt Issue for Landfill Phase V Construction				-	-	3,000.0	-	-	-	-
	TOTAL SOURCES				**800.0**	**800.0**	**3,501.0**	**377.0**	**230.0**	**(27.0)**	**3,516.0**
USES:	**Current Services Projects Listed Below**				324.0	324.0	749.0	547.0	707.0	457.0	3,370.0
	Additions & Improvements Projects Listed Below				375.0	375.0	2,775.0	-	-	-	-
	TOTAL USES				**699.0**	**699.0**	**3,524.0**	**547.0**	**707.0**	**457.0**	**3,370.0**
YEAR END WORKING CAPITAL BALANCE					**101.0**	**101.0**	**(23.0)**	**(170.0)**	**(477.0)**	**(484.0)**	**146.0**
CURRENT SERVICES											
Solid Waste											
D-107	Replacement Roll-Off Container Truck		(0.6)	-	55.0	55.0	55.0	55.0	-	-	170.0
D-110	Replace 25 Yard Articulated Dump Truck		-	130.0	134.0	134.0	134.0	134.0	134.0	134.0	-
D-111	Leachate Stainless Steel Tanker	N	-	-	100.0	100.0	-	-	-	-	-
D-112	Replace D8N Dozier with D6M-LGP		-	-	-	-	-	100.0	100.0	100.0	-
D-113	Replace Crawler/Loader Vehicle		-	-	-	-	-	133.0	133.0	133.0	-
D-114	Purchase Replacement Trash Compactor		10.6	-	-	-	-	-	250.0	-	500.0
D-116	Replace Windrow Turner in Compost Operations		0.0	-	-	-	525.0	-	-	-	-
D-117	Replace Landfill Road Tractor		-	-	35.0	35.0	35.0	35.0	-	-	-
D-118	Purchase Replacement Track Excavator		-	-	-	-	-	90.0	90.0	90.0	-
D-119	Replace Trommel Screen in Compost Operations		-	-	-	-	-	-	-	-	200.0
D-120	Closure of Landfill- Phase 1 & 2 Areas		(0.0)	-	-	-	-	-	-	-	2,500.0
CURRENT SERVICES Total			**10.0**	**130.0**	**324.0**	**324.0**	**749.0**	**547.0**	**707.0**	**457.0**	**3,370.0**
ADDITIONS & IMPROVEMENTS											
Solid Waste											
D-109	Landfill Construction Phase V, Stages 1-3		0.0	-	200.0	200.0	2,750.0	-	-	-	-
D-115	Site Improvement at CHaRM		-	50.0	175.0	175.0	25.0	-	-	-	-
ADDITIONS & IMPROVEMENTS Total			**0.0**	**50.0**	**375.0**	**375.0**	**2,775.0**	**-**	**-**	**-**	**-**
LANDFILL FUND TOTAL			**10.0**	**180.0**	**699.0**	**699.0**	**3,524.0**	**547.0**	**707.0**	**457.0**	**3,370.0**

All Amounts in Thousands

SOLID WASTE ENTERPRISE FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Working Capital Balance**			450.0	450.0	280.0	566.0	852.0	1,218.0	1,668.0
	Current Year Operating Revenues			200.0	200.0	400.0	400.0	400.0	450.0	1,500.0
	TOTAL SOURCES			**650.0**	**650.0**	**680.0**	**966.0**	**1,252.0**	**1,668.0**	**3,168.0**
USES:	**Current Services Projects Listed Below**			80.0	80.0	114.0	114.0	34.0	-	320.0
	Additions & Improvements Projects Listed Below			290.0	290.0	-	-	-	-	-
	TOTAL USES			**370.0**	**370.0**	**114.0**	**114.0**	**34.0**	**-**	**320.0**
YEAR END WORKING CAPITAL BALANCE				**280.0**	**280.0**	**566.0**	**852.0**	**1,218.0**	**1,668.0**	**2,848.0**
CURRENT SERVICES										
Solid Waste										
D-106	Replace Commercial Dumpster Collection Front-end Loader	11.2	-	80.0	80.0	80.0	80.0	-	-	320.0
D-108 N	Mini-Packer Truck	-	-	-	-	34.0	34.0	34.0	-	-
CURRENT SERVICES Total		**11.2**	**-**	**80.0**	**80.0**	**114.0**	**114.0**	**34.0**	**-**	**320.0**
ADDITIONS & IMPROVEMENTS										
Solid Waste										
D-105	Automated Refuse/Recycling	(590.1)	290.0	290.0	290.0	-	-	-	-	-
ADDITIONS & IMPROVEMENTS Total		**(590.1)**	**290.0**	**290.0**	**290.0**	**-**	**-**	**-**	**-**	**-**
SOLID WASTE ENTERPRISE FUND TOTAL		**(578.9)**	**290.0**	**370.0**	**370.0**	**114.0**	**114.0**	**34.0**	**-**	**320.0**

All Amounts in Thousands

STORM WATER MANAGEMENT ENTERPRISE FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Working Capital Balance**			3,000.0	3,000.0	3,150.0	3,300.0	3,450.0	3,600.0	3,750.0
	Current Year Operating Revenues			350.0	350.0	350.0	350.0	350.0	350.0	1,750.0
	TOTAL SOURCES			**3,350.0**	**3,350.0**	**3,500.0**	**3,650.0**	**3,800.0**	**3,950.0**	**5,500.0**
USES:	**Current Services Projects Listed Below**			200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
	TOTAL USES			**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
YEAR END WORKING CAPITAL BALANCE				**3,150.0**	**3,150.0**	**3,300.0**	**3,450.0**	**3,600.0**	**3,750.0**	**4,500.0**
CURRENT SERVICES										
Transportation & Public Works										
D-125	Stormwater Improvement Prog / Areawide	1,665.4	1,200.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
STORM WATER MANAGEMENT ENT FUND TOTAL		**1,665.4**	**1,200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**

All Amounts in Thousands

WATER & SEWER ENTERPRISE FUND		FY15 Year End Balance	FY16 Budget	Capital Improvement Plan FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	Forecast FY22-26 Proposed
SOURCES:	**Beginning Working Capital Balance**			35,000.0	35,000.0	26,715.2	16,898.0	208.4	740.8	19.7
	Current Year Operating Revenues			11,300.0	11,300.0	11,300.0	12,500.0	12,000.0	14,000.0	75,000.0
	Debt Issue/Other Financing Sources			-	-	-	-	14,000.0	6,200.0	40,000.0
	TOTAL SOURCES			**46,300.0**	**46,300.0**	**38,015.2**	**29,398.0**	**26,208.4**	**20,940.8**	**115,019.7**
USES:	**Current Services Projects Listed Below**			17,014.8	17,014.8	16,067.2	15,192.9	18,760.9	14,344.4	62,123.0
	Additions & Improvements Projects Listed Below			2,570.0	2,570.0	5,050.0	13,996.7	6,706.7	6,576.7	51,740.0
	TOTAL USES			**19,584.8**	**19,584.8**	**21,117.2**	**29,189.6**	**25,467.6**	**20,921.1**	**113,863.0**
YEAR END WORKING CAPITAL BALANCE				**26,715.2**	**26,715.2**	**16,898.0**	**208.4**	**740.8**	**19.7**	**1,156.7**
CURRENT SERVICES										
Public Utilities										
D-80	W&S Lines - Additions and Improvements	1,403.5	865.3	882.6	882.6	900.2	918.2	936.6	955.3	5,071.0
D-81	Meter and Water/Sewer Stub Additions	884.2	454.3	463.4	463.4	472.7	482.2	491.8	501.6	2,662.7
D-82	Donated W&S Additions Management	78.6	205.5	209.6	209.6	213.8	218.0	222.4	226.8	1,204.1
D-83	Watershed Protection Long-Term Monitoring	31.1	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-84	Meter Replacement Program	8,692.1	-	365.0	365.0	365.0	365.0	365.0	365.0	1,825.0
D-85	Evaluate And Rehabilitate Sewer Lines	10,126.8	632.7	10,243.4	10,243.4	9,576.7	6,400.0	9,870.0	5,353.3	20,100.0
D-89	Equipment Replacement Program	1,520.1	1,867.3	2,475.8	2,475.8	2,847.8	3,009.5	3,075.1	3,142.4	16,760.2
D-90	Renovate / Expand W&S Construction Facility	123.0	100.0	75.0	75.0	791.0	-	-	-	-
D-92	DOT Relocation of Water & Sewer Lines	105.1	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-94	Dredge Alum Sludge Lagoon	1,046.6	300.0	300.0	300.0	300.0	300.0	300.0	300.0	1,500.0
D-95	Downtown Water & Sewer Infrastructure Improvements	1,015.0	300.0	300.0	300.0	300.0	300.0	300.0	300.0	1,500.0
D-96 N	Cedar Creek Water Recl. Fac. - Solar Energy	-	-	1,000.0	1,000.0	100.0	-	-	-	-
D-97 N	Future Water Supply Enhancements	-	-	500.0	500.0	-	3,000.0	3,000.0	3,000.0	10,500.0
CURRENT SERVICES Total		**25,026.1**	**4,925.1**	**17,014.8**	**17,014.8**	**16,067.2**	**15,192.9**	**18,760.9**	**14,344.4**	**62,123.0**

WATER & SEWER ENTERPRISE FUND		FY15 Year End Balance	FY16 Budget	FY17 Request	FY17 Approved	FY18 Proposed	FY19 Proposed	FY20 Proposed	FY21 Proposed	FY22-26 Proposed
ADDITIONS & IMPROVEMENTS										
Public Utilities										
D-86	Wastewater Collection System Improvement	4,325.3	252.3	1,020.0	1,020.0	2,500.0	10,946.7	1,996.7	1,866.7	15,710.0
D-87 N	Targeted Infiltration & Inflow	-	-	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	10,000.0
D-88 N	Public Health Projects	-	-	-	-	1,000.0	1,000.0	1,000.0	1,000.0	4,000.0
D-91 N	System Renewal Projects - Water System	-	-	50.0	50.0	50.0	550.0	2,210.0	2,210.0	19,530.0
D-93	Additions and Improvements Program	455.6	400.0	400.0	400.0	400.0	400.0	400.0	400.0	2,000.0
D-98	Economic Development Capital Program W&S	309.2	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
ADDITIONS & IMPROVEMENTS Total		**5,090.1**	**752.3**	**2,570.0**	**2,570.0**	**5,050.0**	**13,996.7**	**6,706.7**	**6,576.7**	**51,740.0**
WATER & SEWER FUND TOTAL		**30,116.2**	**5,677.4**	**19,584.8**	**19,584.8**	**21,117.2**	**29,189.6**	**25,467.6**	**20,921.1**	**113,863.0**
ALL FUNDS, GRAND TOTAL CS AND A&I		**$39,864.5**	**$11,995.7**	**$30,158.6**	**$27,759.2**	**$30,745.2**	**$35,067.8**	**$31,465.0**	**$26,693.4**	**$190,973.6**

AIRPORT

DEPT PRIORITY

Matching Funds for Airport Capital Improvement Grants

1 of 2

Current Service, Transportation

Project Timeline: Ongoing

DESCRIPTION

This project provides matching funds for Airport Improvement Projects (AIP) and other grants funded by the Federal Aviation Administration (FAA) and/or the Georgia Department of Transportation (GDOT). Scheduled projects for FY17 include the rehabilitation and overlay of runway 9/27 including fillets for the Boeing 737 turn radius and concrete parking apron, rehabilitate runway 9/27 from medium intensity runway lights to high intensity lights and runway 9/27 extension (grading and drainage).

JUSTIFICATION

These projects were not funded by the GDOT in FY16 and therefore are being carried over for FY17. These projects are in keeping with the airport's FAA capital improvement program and Airport Master Plan. Total cost for the projects is $3,695,000 with funding sources as follows: $150,000 annual FAA entitlements, $3,360,250 FAA discretionary, ACC's local match $104,438 and the GDOT match of $80,312. Note that funding for these projects is contingent upon the FAA approving discretionary funding.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN

Project ID: c0334

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	69,123	50,000	50,000	25,000	25,000	25,000	25,000	125,000	275,000
TOTAL SOURCES	**69,123**	**50,000**	**50,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**275,000**
USES									
Capital - Construction	69,123	50,000	50,000	25,000	25,000	25,000	25,000	125,000	275,000
TOTAL USES	**69,123**	**50,000**	**50,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**275,000**

Maintain Airport Facilities and Equipment 2 of 2

Current Service, Facilities Project Timeline: Ongoing

DESCRIPTION

Maintain airport facilities and repair and/or replace equipment.

JUSTIFICATION

Provide funding to maintain airport facilities such as painting buildings, replacement of furniture, replacement of roofs, replacement of flooring, and HVAC systems. Replacement and repair of flightline equipment.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0570

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	99,693	25,000	25,000	50,000	50,000	50,000	25,000	315,000	515,000
TOTAL SOURCES	**99,693**	**25,000**	**25,000**	**50,000**	**50,000**	**50,000**	**25,000**	**315,000**	**515,000**
USES									
Capital - Site Improvements	-	-	25,000	50,000	50,000	50,000	25,000	-	200,000
Capital - Machinery & Equip	19,000	-	-	-	-	-	-	315,000	315,000
Capital - Construction	80,693	25,000	-	-	-	-	-	-	-
TOTAL USES	**99,693**	**25,000**	**25,000**	**50,000**	**50,000**	**50,000**	**25,000**	**315,000**	**515,000**

BOARD OF ELECTIONS

DEPT PRIORITY

Replace Electronic Voting Machines

1 of 1

Current Service, Equipment

Project Timeline: July 2004 - Ongoing

DESCRIPTION

Purchase and/or replace ES&S voting equipment (touchscreen machines, memory cards, Optical Scan Units, ExpressPolls, Scanners). This project provides life cycle funding to replace the initial 208 machines allotted to the Athens-Clarke County Unified Government in 2002, as well as additional machines required after 2002. Funding also includes maintenance of equipment.

JUSTIFICATION

In FY03 the Georgia Secretary of State provided 208 AccuVote touchscreen voting machines to ACCUG . In FY05, anticipating "Advance Voting" work load increases, six additional touchscreen units were provided by the state and ACCUG purchased ten units. Currently, the board maintains 248 touchscreens, 10 Optical Scan units, 89 ExpressPoll units (48 issued from the state and 41 purchased), and 73 Barcode scanners (48 issued from the state in 2010, 25 purchased). All machines are out of warranty and ACCUG is responsible for repairs and/or replacements. The original TS units (208) are no longer in production.

IMPACT ON ANNUAL OPERATING COSTS

Minimal impact on annual costs. Of course as machines are added to the Board of Elections inventory, they will have to be maintained, programmed, and stored.

FINANCIAL PLAN

Project ID: c0413

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	79,812	25,000	-	-	-	-	30,000	170,000	200,000
TOTAL SOURCES	**79,812**	**25,000**	**-**	**-**	**-**	**-**	**30,000**	**170,000**	**200,000**
USES									
Capital - Machinery & Equip	79,812	25,000	-	-	-	-	30,000	170,000	200,000
TOTAL USES	**79,812**	**25,000**	**-**	**-**	**-**	**-**	**30,000**	**170,000**	**200,000**

Facilities Life Cycle Maintenance Program 1 of 16

Current Service, Facilities Project Timeline: Ongoing

DESCRIPTION

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpets and emergency generators. A 3% inflation factor has been applied.

JUSTIFICATION

This program is required to ensure that adequate funds are available, on an recurring basis, to maintain facilities owned by ACCUG. Replacements covered under this program are necessary to protect the financial investment that ACCUG has in their public facilities. Timely replacement of aging components extends the life expectancy of facilities and creates safer and more productive work environments. Cost estimates were obtained from the Facilities Management staff and through professional services. NOTE: Funding requested in each year is based on projected needs of the life cycle program. Inadequate funding may result in emergency funding requests for equipment that fails due to over-extended lifetimes.

IMPACT ON ANNUAL OPERATING COSTS

If this program is not adequately funded, carry-forward reserves will be depleted and needed life cycle replacements will be deferred resulting in deteriorated facilities, higher equipment failures, adverse impacts on building occupants, higher maintenance and repair expenses in the operating budget, and higher future capital replacement needs.

FINANCIAL PLAN Project ID: c0188

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	1,052,188	950,000	300,000	350,000	400,000	400,000	300,000	7,490,000	9,240,000
TOTAL SOURCES	**1,052,188**	**950,000**	**300,000**	**350,000**	**400,000**	**400,000**	**300,000**	**7,490,000**	**9,240,000**
USES									
Capital - Machinery & Equip	-	-	300,000	350,000	400,000	400,000	300,000	7,490,000	9,240,000
Capital - Construction	1,052,188	950,000	-	-	-	-	-	-	-
TOTAL USES	**1,052,188**	**950,000**	**300,000**	**350,000**	**400,000**	**400,000**	**300,000**	**7,490,000**	**9,240,000**

CENTRAL SERVICES

DEPT PRIORITY

Landscaping Equipment Life Cycle Replacement

2 of 16

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by the Landscape Management Division (LMD). This capital project uses equipment useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Cost estimates are from LMD staff.

JUSTIFICATION

Efficiency of landscape services is dependent upon functioning, reliable equipment. Since the program funding began in FY96, service has become reliable and stable as equipment is replaced on schedule (with exception of recession budget years FY09-FY14). All who travel public roadways (700 miles of streets and roads), use public parks (450 acres and 24 ball fields), or conduct business with departments (45 acres, 29 sites) are affected by Landscape Division Services. Inadequately managed growth of vegetation affects community appearance and public safety. Serviceable equipment is essential to Landscape Division's primary objective to provide a stable level of service under a range of environmental variables.

IMPACT ON ANNUAL OPERATING COSTS

None.

FINANCIAL PLAN

Project ID: c0090

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	16,926	75,000	75,000	75,000	75,000	75,000	75,000	375,000	750,000
TOTAL SOURCES	**16,926**	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**	**750,000**
USES									
Capital - Machinery & Equip	16,926	75,000	75,000	75,000	75,000	75,000	75,000	375,000	750,000
TOTAL USES	**16,926**	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**	**750,000**

Replace Facilities Management Software 3 of 16

Current Service, Equipment Project Timeline: July 2016 - June 2017

DESCRIPTION

The Facilities Management Software Project is a project to replace and upgrade the maintenance management software currently being used on CIS's HTE platform. The software will provide several software capabilities such as work order processing, preventive maintenance, building inventory, equipment inventory, life cycle maintenance, cost tracking, contract management, space maintenance, reports and autoCAD integration. Project goals include capabilities for long-term software support and training, adoption of software that incorporates direct user input by service crews, and adoption of software that integrates with CAD operations.

JUSTIFICATION

The existing HTE platform does not integrate CAD operations in its Facilities Maintenance software. It also lacks the capability to incorporate direct user input. Implementing Facilities Management software designed specifically for maintenance operations will provide better records, provide "real time" updates to work orders, and would introduce automation at the work crew level. In short, it will move the Facilities Management operations into the modern era of maintenance management.

IMPACT ON ANNUAL OPERATING COSTS

Future software support and maintenance costs TBD.

FINANCIAL PLAN Project ID: c0725

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	60,000	-	-	-	-	-	60,000
TOTAL SOURCES	**-**	**-**	**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**
USES									
Capital - Machinery & Equip	-	-	60,000	-	-	-	-	-	60,000
TOTAL USES	**-**	**-**	**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**

CENTRAL SERVICES

DEPT PRIORITY

Renovations/Space Allocation Plan

4 of 16

Addition and Improvement, Facilities

Project Timeline: Ongoing

DESCRIPTION

The Space Allocation Program sets aside funds to be used for the renovation, acquisition, or construction of facilities in response to ACCUG departments' space needs. The FY17 request is to fund a small portion of recommendations coming from the 2010 Space Allocation Study and other space reconfiguration/renovation needs of ACCUG departments. No acquisition or construction of facilities are planned for FY17.

JUSTIFICATION

Projects are determined based on the needs of other ACCUG departments as their service delivery needs evolve over time requiring renovation or reconfiguration of office and other operational facility spaces. In FY20-FY21, additional needs are anticipated as existing departments (not yet identified) are moved into the Costa Building which is being renovated as a SPLOST 2011 project. Spaces vacated by those departments moving into the Costa Building will need renovations to accomodate new functions.

IMPACT ON ANNUAL OPERATING COSTS

None for renovations.

FINANCIAL PLAN

Project ID: c0074

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	638,550	100,000	-	25,000	25,000	25,000	25,000	850,000	950,000
TOTAL SOURCES	**638,550**	**100,000**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**850,000**	**950,000**
USES									
Capital - Construction	638,550	100,000	-	25,000	25,000	25,000	25,000	850,000	950,000
TOTAL USES	**638,550**	**100,000**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**850,000**	**950,000**

800 MHz Subscriber Radio Life Cycle

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

This project accumulates funds for a life cycle replacement program for the 800 MHz subscriber (portable and mobile) radios purchased with SPLOST 2011 funds. Over 1000 radios were purchased through the SPLOST. The manufacturer indicates that these radios have a life expectancy of 5-10 years. This proposal sets aside funds for the subscriber radios and continues the life cycle process begun with the older radios. The average current replacement cost is approximately $4,000 per radio. These funds may also be used to replace radios that are damaged or lost during use and the radios that are used to activate the tornado sirens, Greenway Call Boxes, Fire Station Alerting, and other critical items.

JUSTIFICATION

As these subscriber radios age, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. No inflation figures are applied in the belief that improved technology and competition will offset any inflationary increase. Funding will provide for the replacement of the radios that fail due to age, cost of repairs, or other reasons.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0384

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	390,523	-	-	-	25,000	26,000	50,000	250,000	351,000
TOTAL SOURCES	**390,523**	**-**	**-**	**-**	**25,000**	**26,000**	**50,000**	**250,000**	**351,000**
USES									
Capital - Machinery & Equip	390,523	-	-	-	25,000	26,000	50,000	250,000	351,000
TOTAL USES	**390,523**	**-**	**-**	**-**	**25,000**	**26,000**	**50,000**	**250,000**	**351,000**

CENTRAL SERVICES

DEPT PRIORITY

Landscape & Community Tree Program

6 of 16

Current Service, Facilities

Project Timeline: Ongoing

DESCRIPTION

The purpose of this project is to provide or restore Athens-Clarke County (ACC) landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, or (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACC parks, rights-of-way, and facilities.

JUSTIFICATION

The Landscape Management Division annually responds to events requiring landscape plantings and support systems for ACC properties. The consequence of not responding is deteriorated conditions, a negative public image and limits to programmed activities. This capital life cycle program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff and improves asset life expectancy. A combination of chemical, mechanical and other methods will be used, with an emphasis on environmentally compatible methods where possible. For FY15 and beyond, the budget supports additional and relocated facilities including the new tennis center, the new jail, and new right-of-way stormwater bio-retention facilities.

IMPACT ON ANNUAL OPERATING COSTS

None.

FINANCIAL PLAN

Project ID: c0182

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	367	25,000	25,000	30,000	30,000	30,000	30,000	150,000	295,000
TOTAL SOURCES	**367**	**25,000**	**25,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**295,000**
USES									
Capital - Construction	367	25,000	25,000	30,000	30,000	30,000	30,000	150,000	295,000
TOTAL USES	**367**	**25,000**	**25,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**295,000**

Parking Lot Life Cycle Maintenance & Repair 7 of 16

Addition and Improvement, Facilities Project Timeline: Ongoing

DESCRIPTION

The Parking Lot Life Cycle M&R Project will include maintenance and repairs to existing parking lots for ACCUG buildings. This may include installing new concrete, asphalt, or seal coating. It will also include restriping parking lots as needed.
(NOTE: This project was originally planned for Tag Office Parking Lot Improvements. However, this work was performed in conjunction with the Jail SPLOST 2011 Project. Needs exist at other ACCUG facilities creating the need for a Parking Lot Life Cycle Program. The original FY17 request for $150,000 has been redistributed over FY17-FY20.)

JUSTIFICATION

Currently there is no program for maintenance and repairs for parking lots of ACCUG buildings. Work will need to be done in the near future at several parking lots due to the age of the material and the use of the parking lot. All ACCUG facilities should properly represent the image of the Unified Government, especially the facilities that directly serve the public. A properly executed life cycle program will extend the life of the existing parking lots, thereby minimizing future repair costs.

IMPACT ON ANNUAL OPERATING COSTS

None.

FINANCIAL PLAN Project ID: c0724

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	25,000	25,000	25,000	25,000	125,000	275,000
TOTAL SOURCES	**-**	**-**	**50,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**275,000**
USES									
Capital - Construction	-	-	50,000	25,000	25,000	25,000	25,000	125,000	275,000
TOTAL USES	**-**	**-**	**50,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**275,000**

CENTRAL SERVICES

DEPT PRIORITY

Replace Internal Support Equipment

8 of 16

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Purchase and replace outdated equipment in the Records Center and Print Shop in order to provide better service. This program provides for the programmed replacement of record keeping and printing equipment as it approaches the end of its useful life.

JUSTIFICATION

Approximately 30% of all equipment covered by this replacement program is 12 to 17 years old. As equipment ages, it requires more frequent service calls and replacement parts become more expensive. Equipment downtime creates the need for more expensive outsourcing. This scheduled replacement program will reduce operating costs for maintenance and outsourcing. Funding will be split between the General Capital Projects Fund (310) and the Internal Support Fund (601).

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN

Project ID: c0347

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	135,887	10,000	10,000	10,000	10,000	10,000	10,000	50,000	100,000
Internal Support Fund	93,419	-	15,000	15,000	15,000	15,000	15,000	75,000	150,000
TOTAL SOURCES	**229,306**	**10,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Machinery & Equip	229,306	10,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**229,306**	**10,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

800 MHz Radio Infrastructure Replacement 9 of 16

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

This project will establish a life cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span. This project sets aside money for the three towers and supporting equipment to be replaced.

JUSTIFICATION

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY17, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Estimated replacement costs total $6 million (Whitehall $3M; Vaughn Road $2M; Police $1M).

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0276

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	25,000	25,000	25,000	100,000	5,550,000	5,775,000
TOTAL SOURCES	**-**	**-**	**50,000**	**25,000**	**25,000**	**25,000**	**100,000**	**5,550,000**	**5,775,000**
USES									
Capital - Construction	-	-	50,000	25,000	25,000	25,000	100,000	5,550,000	5,775,000
TOTAL USES	**-**	**-**	**50,000**	**25,000**	**25,000**	**25,000**	**100,000**	**5,550,000**	**5,775,000**

CENTRAL SERVICES

DEPT PRIORITY

Parking Facilities

10 of 16

Current Service, Facilities

Project Timeline: Ongoing

DESCRIPTION

Maintain downtown public parking facilities (excluding parking deck facilities life cycle) and repair and/or replace parking meters as well as maintain equipment and software for the ticket system.

JUSTIFICATION

Provide funding to maintain downtown public parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment.

IMPACT ON ANNUAL OPERATING COSTS

None.

FINANCIAL PLAN

Project ID: c0230

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	51,637	20,000	-	20,000	20,000	30,000	30,000	100,000	200,000
TOTAL SOURCES	**51,637**	**20,000**	**-**	**20,000**	**20,000**	**30,000**	**30,000**	**100,000**	**200,000**
USES									
Capital - Machinery & Equip	-	-	-	20,000	20,000	30,000	30,000	100,000	200,000
Capital - Construction	51,637	20,000	-	-	-	-	-	-	-
TOTAL USES	**51,637**	**20,000**	**-**	**20,000**	**20,000**	**30,000**	**30,000**	**100,000**	**200,000**

Parking Decks Life Cycle Replacement 11 of 16

Current Service, Facilities Project Timeline: Ongoing

DESCRIPTION

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key building equipment and components at or near the end of their normal life expectancy.

JUSTIFICATION

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0255

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	231,232	-	50,000	-	50,000	50,000	-	150,000	300,000
Hotel/Motel Fund	75,697	40,000	40,000	40,000	40,000	40,000	40,000	200,000	400,000
TOTAL SOURCES	**306,929**	**40,000**	**90,000**	**40,000**	**90,000**	**90,000**	**40,000**	**350,000**	**700,000**
USES									
Capital - Machinery & Equip	-	-	90,000	40,000	90,000	90,000	40,000	350,000	700,000
Capital - Construction	306,929	40,000	-	-	-	-	-	-	-
TOTAL USES	**306,929**	**40,000**	**90,000**	**40,000**	**90,000**	**90,000**	**40,000**	**350,000**	**700,000**

CENTRAL SERVICES

DEPT PRIORITY

Community Events Program

12 of 16

Current Service, General

Project Timeline: Ongoing

DESCRIPTION

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with Athens Downtown Development Authority (ADDA) to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff.

JUSTIFICATION

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

IMPACT ON ANNUAL OPERATING COSTS

None.

FINANCIAL PLAN

Project ID: c0135

	FY15 *End. Bal.*	**FY16** *Budget*	**FY17** *Approved*	**FY18** *Proposed*	**FY19** *Proposed*	**FY20** *Proposed*	**FY21** *Proposed*	**FY22-26** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Fund	43,919	30,000	30,000	30,000	30,000	40,000	40,000	200,000	370,000
TOTAL SOURCES	**43,919**	**30,000**	**30,000**	**30,000**	**30,000**	**40,000**	**40,000**	**200,000**	**370,000**
USES									
Capital - Machinery & Equip	43,919	30,000	30,000	30,000	30,000	40,000	40,000	200,000	370,000
TOTAL USES	**43,919**	**30,000**	**30,000**	**30,000**	**30,000**	**40,000**	**40,000**	**200,000**	**370,000**

Downtown Enhancement Project

Addition and Improvement, General Project Timeline: Ongoing

DESCRIPTION

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

JUSTIFICATION

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0367

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	79,550	-	25,000	-	60,000	60,000	60,000	300,000	505,000
TOTAL SOURCES	**79,550**	**-**	**25,000**	**-**	**60,000**	**60,000**	**60,000**	**300,000**	**505,000**
USES									
Capital - Other	-	-	25,000	-	60,000	60,000	60,000	300,000	505,000
Capital - Construction	79,550	-	-	-	-	-	-	-	-
TOTAL USES	**79,550**	**-**	**25,000**	**-**	**60,000**	**60,000**	**60,000**	**300,000**	**505,000**

CENTRAL SERVICES

DEPT PRIORITY

Telephone System Life Cycle Replacement

14 of 16

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Purchase and replace outdated telephone systems and equipment with newer communications technology as existing hardware reaches the end of its useful life.

JUSTIFICATION

Telephonic communications is critical to the functioning and service delivery of all departments of the Unified Government of Athens-Clarke County.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN

Project ID: c0238

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Internal Support Fund	156,015	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**156,015**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Machinery & Equip	156,015	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**156,015**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Energy Management Improvements 15 of 16

Current Service, General Project Timeline: Ongoing

DESCRIPTION

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACC facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a one time life cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings.

JUSTIFICATION

The justification for this project is reduction in energy consumption and proven energy cost savings. Projects will increase savings to Athens-Clarke County and reduce our carbon footprint. Further savings could be realized through a broader program application and additional annual funding.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0487

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	51,963	20,000	-	20,000	-	20,000	30,000	150,000	220,000
TOTAL SOURCES	**51,963**	**20,000**	**-**	**20,000**	**-**	**20,000**	**30,000**	**150,000**	**220,000**
USES									
Capital - Machinery & Equip	-	-	-	20,000	-	20,000	30,000	150,000	220,000
Capital - Construction	51,963	20,000	-	-	-	-	-	-	-
TOTAL USES	**51,963**	**20,000**	**-**	**20,000**	**-**	**20,000**	**30,000**	**150,000**	**220,000**

CENTRAL SERVICES

DEPT PRIORITY

Fleet Replacement Program

16 of 16

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

The Internal Service Fund Fleet Management is funded from the user departmental contributions. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are currently 715 vehicles in the Fleet Replacement Program. Specific vehicle replacements are Proposed each year by the Manager. For example, during FY15 Fleet Management replaced 48 vehicles and 31 have been identified for replacement in FY16. The Department anticipates an additional 28 vehicles will need replacement in FY17.

JUSTIFICATION

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime and provides for a constant funding strategy to meet the vehicle needs of the user departments.

IMPACT ON ANNUAL OPERATING COSTS

Without the Fleet Enterprise fund, the replacement of these vehicles would need to be programmed by each individual department using existing funding sources.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Fleet Replacement Fund	-	-	1,149,800	1,278,400	1,316,800	1,356,300	1,397,000	7,639,600	14,137,900
TOTAL SOURCES	**-**	**-**	**1,149,800**	**1,278,400**	**1,316,800**	**1,356,300**	**1,397,000**	**7,639,600**	**14,137,900**
USES									
Capital - Vehicles	-	-	1,149,800	1,278,400	1,316,800	1,356,300	1,397,000	7,639,600	14,137,900
TOTAL USES	**-**	**-**	**1,149,800**	**1,278,400**	**1,316,800**	**1,356,300**	**1,397,000**	**7,639,600**	**14,137,900**

Microfilm Conversion to Digital Images (NEW) 1 of 1

Addition and Improvement, General Project Timeline: July 2016 - June 2019

DESCRIPTION

This project will convert the microfilm rolls and microfiche jackets to digitized images for use by employees and the general public. The estimated total of the project based on number of microfilm rolls and microfiche jackets is $345,000, to be accrued over three years (FY17, 18 and 19). The digitized images will be a backup to the film and allow for electronic retrieval and reproduction of records.

JUSTIFICATION

A vast majority of records in the Clerk of Courts Office are offsite and archived on microfilm and microfiche. Retrieval from off site is costly. Retrieval on site is cumbersome and requires specialized equipment in need of upgrading due to obsolete parts and maintenance. Digitizing these images will allow multi generational backup, desktop retrieval and reproduction, and the most advanced and recognized form of document storage. Conversion of film and fiche to digital would make possible a uniform platform for archival of court records.

IMPACT ON ANNUAL OPERATING COSTS

Operational Costs to be determined in year two if any.

FINANCIAL PLAN Project ID: c0712

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	50,000	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Other	-	-	50,000	50,000	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**100,000**

DESCRIPTION

CORRECTIONS

DEPT PRIORITY

Food Service Equipment Life Cycle Replacement

1 of 1

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

JUSTIFICATION

Meals provided by the Corrections Food Service Facility are a necessary component of the Jail, Correctional Institution and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. The exisiting kitchen, installed in 1987, was designed for serving meals only at the prison. Today, Corrections prepares an average of 1,800 meals a day for the prison, diversion center and the jail. In FY05, because of the increase in the jail population, a new SPLOST funded food service facility was opened. However, the existing kitchen is still used as a servicing center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Also, the prison kitchen is used as a backup kitchen and will be utilized during an upcoming renovation project.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN

Project ID: c0180

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	59,495	25,000	25,000	25,000	25,000	25,000	25,000	55,000	180,000
TOTAL SOURCES	**59,495**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**55,000**	**180,000**
USES									
Capital - Machinery & Equip	59,495	25,000	25,000	25,000	25,000	25,000	25,000	55,000	180,000
TOTAL USES	**59,495**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**55,000**	**180,000**

Paperless File System & eDiscovery Web Portal (NEW) 1 of 2

Addition and Improvement, Equipment Project Timeline: July 2016 - June 2019

DESCRIPTION

This project is to create an eDiscovery Web Portal to distribute evidence to criminal defense attorneys. The intent is to promote faster resolution of criminal cases. By adopting a Paperless File System (electronic document management system) and using technology to accumulate and distribute evidence this project will reduce or eliminate outdated processes that rely on paper, CDs, and DVDs. Specifically, the project will create a password-protected eDiscovery Portal that allows defense attorneys to retrieve digital evidence. In addition, all citizens will have access to and use the portal to learn about victim rights; how cases are resolved; and, how to better use the services provided by the District Attorney's Office

JUSTIFICATION

The eDelivery Web Portal will positively impact, influence, and affect the ability of the District Attorney's office to deliver services, primarily in the area of acquiring, organizing, and distributing the legally required evidence to defense attorneys. The project will enhance and expand the basic level of current services. This will be accomplished by employing technology including scanners, an electronic document management system, laptops, and tablets to enable staff to be more efficient, thereby resolving criminal prosecutions faster. The aim is to reduce the amount of paper, CDs, DVDs, toner cartridges, paper clips, staples, binders, folders, etc. (everything associated with a paper file), and using technology to achieve that goal.

IMPACT ON ANNUAL OPERATING COSTS

Ongoing annual operating costs are estimated to be approximately $11,000 the first year after implementation, and approximately $19,000 per year thereafter.

FINANCIAL PLAN Project ID: c0713

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	75,000	75,000	-	-	-	-	150,000
TOTAL SOURCES	**-**	**-**	**75,000**	**75,000**	**-**	**-**	**-**	**-**	**150,000**
USES									
Capital - Machinery & Equip	-	-	16,500	-	-	-	-	-	16,500
Capital - Other	-	-	58,500	75,000	-	-	-	-	133,500
TOTAL USES	**-**	**-**	**75,000**	**75,000**	**-**	**-**	**-**	**-**	**150,000**

DISTRICT ATTORNEY

DEPT PRIORITY

Purchase of Special Service Sedan (NEW)

2 of 2

Addition and Improvement, Equipment

Project Timeline: July 2016 - June 2019

DESCRIPTION

This request is for the purchase of a Special Service Sedan (2016 Impala- undercover type) car for use by employees of the District Attorneys Office for work related travel and work related duties. The total cost of the vehicle is $20,701.00 to be accrued over three (3) years (FY17, FY18, and FY19). The expected useful life of the car would be ten (10) years.

JUSTIFICATION

This vehicle will primarily be used by an investigator with the District Attorneys Office for job related travel and job related duties. This vehicle is necessary to provide job related travel for an investigator position that is being requested in the FY17 budget. This investigator would be assigned to the new judge that will be appointed nect year. The duties of the investigator would be to handle job related duties such as serving subpoenas, locating witnesses, securing evidence, travel to and training and any other job related duties of the District Attorneys Office.

IMPACT ON ANNUAL OPERATING COSTS

Fuel: $1000
Replacement: $2000
Maintence/Repairs: $500

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Replace Mobile Data Terminals

Current Service, Equipment

Project Timeline: July 2012 - Ongoing

DESCRIPTION

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

JUSTIFICATION

Computer Information Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. Replacement was submitted in each budget since FY 10 Budget however, the request was carried forward, repeatedly, until FY13 because of budget constraints. The recommendation provided is based on a 5 year replacement schedule, which began in FY13 which will extend the life cycle to 7 years. Replacement cost is estimated at $290,000 (Original cost with a 3% annual increase). The amount shown in FY19 begins the 5 year cycle again, with a 3% projected increase.

IMPACT ON ANNUAL OPERATING COSTS

The amounts for the last two years are $5,500 underfunded (needed FY17:$55,500, FY18:55,400) to reach the needed $290,000 funding by FY18. The FY19 amount moving forward has been adjusted to reflect the 3% projected increase in cost over the five years to a new project total of $336,190 for FY23.

FINANCIAL PLAN

Project ID: c0659

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	123,600	55,500	50,000	50,000	50,000	67,200	67,200	368,400	652,800
TOTAL SOURCES	**123,600**	**55,500**	**50,000**	**50,000**	**50,000**	**67,200**	**67,200**	**368,400**	**652,800**
USES									
Capital - Machinery & Equip	123,600	55,500	50,000	50,000	50,000	67,200	67,200	368,400	652,800
TOTAL USES	**123,600**	**55,500**	**50,000**	**50,000**	**50,000**	**67,200**	**67,200**	**368,400**	**652,800**

FIRE SERVICES

DEPT PRIORITY

Replace 1985 Tanker Truck

2 of 2

Current Service, Equipment

Project Timeline: July 2014 - June 2018

DESCRIPTION

Timely replacement of a 1985 GMC Tanker Truck (Engine 17) to be housed at Fire Station 6 Located at 580 Athena Dr.

JUSTIFICATION

This apparatus serves any portion of the county without a adequate and reliable water source within 1000' of a structure, as well as supplemental water as needed for emergencies like the water main break experienced in 2015. It also responds to leaf, grass, and woods fires to serve as the primary water source. Fire protection is a collective service in Athens-Clarke Co., therefore all citizens are affected by our ability to provide service with this piece of apparatus. The life expectancy is 25 -30 years (depending on wear and tear). Estimated costs of replacement is $400,000.

IMPACT ON ANNUAL OPERATING COSTS

[Blank]

FINANCIAL PLAN

Project ID: c0690

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	133,000	133,000	134,000	-	-	-	-	-	134,000
TOTAL SOURCES	**133,000**	**133,000**	**134,000**	**-**	**-**	**-**	**-**	**-**	**134,000**
USES									
Capital - Vehicles	133,000	133,000	134,000	-	-	-	-	-	134,000
TOTAL USES	**133,000**	**133,000**	**134,000**	**-**	**-**	**-**	**-**	**-**	**134,000**

Risk Management Information Software (NEW) 1 of 1

Addition and Improvement, General Project Timeline: July 2016 - Ongoing

DESCRIPTION

Purchase and implementation of Risk Management Information Software (RMIS) to replace fragmented data maintained across General Liability, Workers Compensation and Safety and Training functions operating in silos. RMIS will enhance ACCUG claims reporting, creation and tracking; provide reporting and anlytics that currently do not exist; manage and track ACCUG properties, facilities, fleet vehicles and other assets; manage insurance requirements for all ACCUG contractors and vendors; and ensure compliance with training requirements for ACCUG employees.

JUSTIFICATION

ACCUG has over 1,600 employees, over $500K in insurance premiums for General Liability, and holds over $670 million in assets. ACCUG risk management is charged with ensuring continuity of operations, safety of the public and employees, as well as stewardship of all public assets. This goes beyond buildings and vehicles extending to employment practices liability, environmental impact and hazards, emergency management, cyber liability, economic and budgetary threats and the viability of ACCUG. Bond raters and insurers are increasingly scrutinizing an entity's risk management function. ACCUG can no longer afford to operate in its self-insured capacity as claims intake and management. RMIS will allow badly needed update to match the tasks at hand for what is a sophisticated Unified Government serving a population of over 120,000. RMIS data will provide the means by which to strategically manage all the above.

IMPACT ON ANNUAL OPERATING COSTS

After the purchase/implementation of the software, there will be ongoing annual fees (licensing, hosting, and data processing) estimated at $65,000.

FINANCIAL PLAN Project ID: c0708

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	122,000	-	-	-	-	-	122,000
TOTAL SOURCES	**-**	**-**	**122,000**	**-**	**-**	**-**	**-**	**-**	**122,000**
USES									
Capital - Machinery & Equip	-	-	122,000	-	-	-	-	-	122,000
TOTAL USES	**-**	**-**	**122,000**	**-**	**-**	**-**	**-**	**-**	**122,000**

INFORMATION TECHNOLOGY

DEPT PRIORITY

Information Technology Equipment Replacement Program

1 of 2

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipmement and software required to support IT operations within the government.

JUSTIFICATION

This project is made up of various components (see attached) that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, softare upgrades, main system replacement(s), wiring improvements, and various other necessary components.

IMPACT ON ANNUAL OPERATING COSTS

Replacing some infrastructure gear will result in increased maintenance agreements and new purchases to expand some services will also bring about new maintenance contracts.

FINANCIAL PLAN

Project ID: c0095

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	720,588	600,000	600,000	500,000	350,000	350,000	350,000	2,320,000	4,470,000
TOTAL SOURCES	**720,588**	**600,000**	**600,000**	**500,000**	**350,000**	**350,000**	**350,000**	**2,320,000**	**4,470,000**
USES									
Capital - Machinery & Equip	720,588	600,000	600,000	500,000	350,000	350,000	350,000	2,320,000	4,470,000
TOTAL USES	**720,588**	**600,000**	**600,000**	**500,000**	**350,000**	**350,000**	**350,000**	**2,320,000**	**4,470,000**

Replace/Upgrade Enterprise Resource Planning Software (NEW) 2 of 2

Current Service, General Project Timeline: July 2016 - June 2021

DESCRIPTION

This project seeks to upgrade the Enterprise Resource Planning (ERP) software used by the Athens-Clarke County Unified Government. The ERP software is the primary financial and human resource management software and is used by all departments to collect, store, manage, and report financial, human resource and other data and activities across the government. The current ERP software is used to manage Financial systems (budgeting, accounting, purchasing, receipting, asset management), Human Resource Systems (payroll, benefits) and other permit and licensesing activities. The scope of this project includes the selection, acquisition, implementation, and maintenance of an ERP software package and is estimated to cost between $600,000 and $800,000. Funding over a five year period through the GMA/ACCG Equipment Lease Program.

JUSTIFICATION

The current ERP software package (Eden Systems) was originally implemented in 2006. While the package has received ongoing support and upgrades for improved functionality, Eden's parent company, Tyler Technology, is no longer marketing the program. As a result, future upgrades in functionality and benefits from technological advances are unlikely to be implmented with the current software. Newer ERP platforms offer significant improvements in process efficiency, user experience, and reporting capabilities.

IMPACT ON ANNUAL OPERATING COSTS

[Blank]

FINANCIAL PLAN Project ID: c0709

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	160,000	160,000	160,000	160,000	160,000	-	800,000
TOTAL SOURCES	**-**	**-**	**160,000**	**160,000**	**160,000**	**160,000**	**160,000**	**-**	**800,000**
USES									
Capital - Other	-	-	160,000	160,000	160,000	160,000	160,000	-	800,000
TOTAL USES	**-**	**-**	**160,000**	**160,000**	**160,000**	**160,000**	**160,000**	**-**	**800,000**

LEISURE SERVICES

DEPT PRIORITY

Maintain Existing Parks and Facilities

1 of 14

Current Service, Facilities

Project Timeline: July 2002 - Ongoing

DESCRIPTION

This project provides for repairs, maintenance, and/or replacement of existing program specific facilities and non-facility park needs. Specific areas of focus include: 1) athletics (fields, courts, gymnastics equipment, scoreboards, etc.); 2) animal care (zoo and nature center exhibits and support areas); 3) playgrounds (surfacing and equipment replacement); and 4) general park needs (park signage, sidewalks, paved trails, stormwater system maintenance, fencing, etc.). FY17 plans call for: major maintenance on two athletic fields; replacement of one playground; tennis court resurfacing at two sites; fence replacement at three sites; sidewalk repairs; playground repairs and safety surfacing across the system; and annual mulch, infield dirt, and trail/path surface materials.

JUSTIFICATION

This project will provide funding to rehabilitate facilities, address safety and risk issues; and perform required maintenance necessary to uphold the Department's quality standards for facilities, structures, parks, and natural areas. Funding request specifics are supported by the Department's capital asset inventory which is continuously updated and reprioritized to highlight assets that have reached or exceeded their lifecycle and to insure the delivery of safe facility and park areas (an Inventory table is attached for reference).

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $140.0K per year on the $4.2M requested funds (useful life = 30 years). Operating: $0.0K per year.

FINANCIAL PLAN

Project ID: c0246/c0620

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	49,988	275,000	200,000	200,000	200,000	200,000	335,000	2,719,150	3,854,150
SPLOST 2011	3,140,115	-	735,000	300,000	350,000	765,000	-	-	2,150,000
TOTAL SOURCES	**3,190,103**	**275,000**	**935,000**	**500,000**	**550,000**	**965,000**	**335,000**	**2,719,150**	**6,004,150**
USES									
Capital - Site Improvements	-	-	935,000	500,000	550,000	965,000	335,000	2,719,150	6,004,150
Capital - Machinery & Equip	13,101	-	-	-	-	-	-	-	-
Capital - Construction	3,177,002	275,000	-	-	-	-	-	-	-
TOTAL USES	**3,190,103**	**275,000**	**935,000**	**500,000**	**550,000**	**965,000**	**335,000**	**2,719,150**	**6,004,150**

Pool Repairs and Renovations 2 of 14

Current Service, Facilities Project Timeline: July 2010 - Ongoing

DESCRIPTION

This project provides for maintenance, repair, and code upgrades for the three wading pools, five swimming pools, and two splash pads operated by the Leisure Services Department. Projects supported by this program include maintenance and replacement of filtration equipment, chemical controllers, splashpad features, and aquatics elements such as diving boards, pool decks, and liners. FY17 calls for replacement of the diving board at Memorial Park Pool. Major unplanned Health Department mandated renovations in FY16 have significantly changed the funding cycle for this program. ***** Request the Proposed FY17 funding reduction ($ 60.0K) be reallocated to the "NEW Bridge and Boardwalk Inspection and Replacement" project *****

JUSTIFICATION

This project will provide funding to rehabilitate and renovate facilities, address safety and risk issues; and perform required maintenance necessary to uphold the Department's quality standards for aquatic facilities and water features. Funding request specifics are supported by the Department's capital asset inventory which is continuously updated and reprioritized to highlight assets that have reached or exceeded their lifecycle and to insure the delivery of safe aquatic facility and water feature areas (an Inventory table is attached for reference).

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $52.9K per year on the $1.1M requested funds (useful life = 20 years). Operating: $0.0K per year.

FINANCIAL PLAN Project ID: c0642

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	56,000	-	60,000	-	60,000	15,000	919,478	1,054,478
SPLOST 2011	-	-	30,000	-	-	70,000	-	-	100,000
TOTAL SOURCES	**-**	**56,000**	**30,000**	**60,000**	**-**	**130,000**	**15,000**	**919,478**	**1,154,478**
USES									
Capital - Site Improvements	-	-	30,000	60,000	-	130,000	15,000	919,478	1,154,478
Capital - Construction	-	56,000	-	-	-	-	-	-	-
TOTAL USES	**-**	**56,000**	**30,000**	**60,000**	**-**	**130,000**	**15,000**	**919,478**	**1,154,478**

LEISURE SERVICES

DEPT PRIORITY

Bridge and Boardwalk Inspection and Replacement (NEW)

3 of 14

Current Service, Facilities

Project Timeline: July 2016 - Ongoing

DESCRIPTION

This project provides for professional engineering inspections, major maintenance, and lifecycle replacement for all 75 bridges, boardwalks, and observation decks in the Leisure Services System. The project provides for professional engineering inspections of all structures immediately, and at least every 10 years thereafter to ensure public safety. The project also provides a plan to replace structures based on in-house assessments conducted in FY16. Costs estimates include escalations as required for what are primarily limited access and environmentally sensitive wetland construction sites.
***** NEW REQUEST (Replaces RENOVATE COOK'S TRAIL BOARDWALK which is now a component within this new project) *****

JUSTIFICATION

Totaling more than 8,200 linear feet, approximately half of the bridges, boardwalks and decks covered by this project are all-wood structures estimated to be 30 or more years old, and do not meet modern building code or safety requirements. A 2015 internal assessment revealed major hazards due to rot, erosion, and age, forcing the immediate closure of three structures. This assessment noted 15 other structures with issues requiring immediate evaluation by a structural engineer. Several of these structures are aged to the point that they will require total reconstruction. Funding for this project is needed to ensure public safety and to keep the trails that these structures support fully operational.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $170.0K per year based on the 30 year replacement plan total of $5.1M (useful life = 30 years). Operating: $0.0K per year.

FINANCIAL PLAN

Project ID: c0727

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	75,000	100,000	100,000	60,000	75,000	812,000	1,222,000
SPLOST 2011	-	-	805,000	501,000	-	-	-	-	1,306,000
TOTAL SOURCES	**-**	**-**	**880,000**	**601,000**	**100,000**	**60,000**	**75,000**	**812,000**	**2,528,000**
USES									
Capital - Site Improvements	-	-	805,000	589,000	97,000	57,000	72,000	753,500	2,373,500
Capital - Other	-	-	75,000	12,000	3,000	3,000	3,000	58,500	154,500
TOTAL USES	**-**	**-**	**880,000**	**601,000**	**100,000**	**60,000**	**75,000**	**812,000**	**2,528,000**

Park Equipment Life Cycle Replacement 4 of 14

Current Service, Equipment Project Timeline: July 2002 - Ongoing

DESCRIPTION

This project provides for replacement of park amenities and service equipment covering all 28 sites and 2,500 acres supported by the Leisure Services Department. Park amenities include items such as trash cans, picnic tables, benches, and barbeque grills while service equipment includes items such as fitness equipment, ice machines, and catering kitchen appliances. Outdoor equipment is selected with a minimum 30 year service life. FY17 calls for replacement of approximately 40 items system-wide including trash cans, benches, barbeque grills, and bollards.

JUSTIFICATION

This project is driven by the Leisure Services Department capital inventory, and provides replacement for amenities and equipment supporting service delivery which have reached the end of their serviceable life. The capital inventory assigns expected replacement needs based on equipment age, condition, and use. Support of this program allows Leisure Services staff to replace deteriorated and broken amenities and service equipment without impact to the public (an Inventory table is attached for reference).

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $50.9K per year on the $1.0M requested funds (useful life = 20 years). Operating: $0.0K per year.

FINANCIAL PLAN Project ID: c0177

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	50,000	50,000	104,600	114,600	105,900	109,100	504,200	988,400
SPLOST 2011	-	-	40,000	-	-	23,000	-	-	63,000
TOTAL SOURCES	**-**	**50,000**	**90,000**	**104,600**	**114,600**	**128,900**	**109,100**	**504,200**	**1,051,400**
USES									
Capital - Machinery & Equip	-	50,000	90,000	104,600	114,600	128,900	109,100	504,200	1,051,400
TOTAL USES	**-**	**50,000**	**90,000**	**104,600**	**114,600**	**128,900**	**109,100**	**504,200**	**1,051,400**

LEISURE SERVICES

DEPT PRIORITY

New Vehicle (Truck) Purchase

5 of 14

Addition and Improvement, Equipment

Project Timeline: July 2019 - June 2020

DESCRIPTION

This project will allow for the purchase of a 3/4 ton Crew Cab truck to be assigned to the Park Services Division. This vehicle will support the performance of daily operational activities across the entire Department that include trails maintenance; inspections; park planning; and administrative support. For the past several years, a motor pool truck with 190,000 miles on it has been rented from Fleet Management to address this resource void. Fleet Management has advised the Department to submit a request for an additional truck via the CIP process.

JUSTIFICATION

The rented motor pool truck has served as the primary mode of transportation for three full-time and three part-time Parks Division staff in the Offices of Park Planning, and Trails & Open Space. Presently, only one other shared-use vehicle is used in the Parks Division staff, and it is shared by the two supervisors in the Offices of Building Services and Maintenance. Transportation for key staff members to reach departmental job sites will be critically inhibited if the high mileage rented motor pool truck fails.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $2.4K per year (useful life = 10 years). Operating (Indirect): $3.4K per year (excluding replacement cost).

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	**FY16** *Budget*	**FY17** *Approved*	**FY18** *Proposed*	**FY19** *Proposed*	**FY20** *Proposed*	**FY21** *Proposed*	**FY22-26** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	24,000	-	-	24,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**24,000**	**-**	**-**	**24,000**
USES									
Capital - Vehicles	-	-	-	-	-	24,000	-	-	24,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**24,000**	**-**	**-**	**24,000**

Complete the ADA Interpretive Trail-Sandy Creek Nature Center 6 of 14

Addition and Improvement, Facilities Project Timeline: July 2018 - June 2019

DESCRIPTION

This project will complete the ADA interpretive trail at the Education and Visitors Center (EVC) at Sandy Creek Nature Center. At present, this ADA accessible trail begins behind the EVC and terminates in a non-accessible grassy area near the front of the facility, making the trail one-way for mobility impaired visitors. Completion of the trail will extend the boardwalk an additional 276 linear feet (at an estimated cost of $300 per linear foot) connecting the trail to the parking area in front of the facility.

JUSTIFICATION

The existing portion of this trail was constructed in 1998. Even without being fully completed, the trail is heavily used by mobility impaired patrons, parents with strollers, program participants, and public event patrons. A continuous trail loop and uninterrupted walkway will significantly enhance the user's experience and improve the flow of participants throughout the area. The completed loop will also generate improved usage and customer satisfaction at the new pavilion as it will tie into the pavilion connector which was installed in FY14.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $1.6K per year on the $48.8K requested funds (useful life = 30 years). Operating: $0.0K per year.

FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	48,800	-	-	-	48,800
SCNC, Inc.	-	-	-	-	34,000	-	-	-	34,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**82,800**	**-**	**-**	**-**	**82,800**
USES									
Capital - Site Improvements	-	-	-	-	66,240	-	-	-	66,240
Capital - Other	-	-	-	-	16,560	-	-	-	16,560
TOTAL USES	**-**	**-**	**-**	**-**	**82,800**	**-**	**-**	**-**	**82,800**

LEISURE SERVICES

DEPT PRIORITY

Replace the Showmobile

7 of 14

Current Service, Equipment

Project Timeline: July 2019 - June 2020

DESCRIPTION

This project will allow for replacement of the portable stage (aka the Showmobile) which is used to support many community-wide special events and festivals (e.g. Holiday Parade, Athfest, etc.). The Showmobile is regularly rented as a primary support component for most large scale events held within Athens. The diversity of these events ensures a large cross-section of ACCUG citizens are able to enjoy and take advantage of the entertainment values provided through utilization of the Showmobile.

JUSTIFICATION

The current Showmobile was purchased in 1996 with an estimated useful life of 20 years (dependent upon the frequency of use and the level of maintenance), is used 35 times/year on average, and generates $5K in annual revenue. In FY13, the Leisure Services Department coordinated with Fleet Management to use existing replacement funds to complete numerous critical repairs which temporarily brought the asset back to a safe, usable condition. Due to the asset's current age, the high level of annual usage, and the related safety/maintenance issues, it is advisable to replace the Showmobile in the near future. The estimated replacement cost is based on a 2013 vendor quotation of $130K plus cost inflation of $7.5K per year (for 6 years).

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $8.8K per year (useful life = 20 years). Operating: $0.0K per year. NOTE: Ongoing revenue of approximately $5.0K per year.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	175,000	-	-	175,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**175,000**	**-**	**-**	**175,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	175,000	-	-	175,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**175,000**	**-**	**-**	**175,000**

Ben Burton Park Repairs and Renovations 8 of 14

Addition and Improvement, Facilities Project Timeline: July 2018 - June 2020

DESCRIPTION

This project will allow for execution of the Mayor and Commission Proposed master plan for Ben Burton Park located off of Mitchell Bridge Road within western Clarke County. The project will involve development phases beginning in FY19 with a reconfiguration of the entrance and parking areas to provide enhanced safety and visibility. The subsequent phases will include the installation of the following site amenities: restrooms; picnic pavilion; playground; and dog park facilities. The FY19 project funding will address the initiation of design and engineering services.

JUSTIFICATION

Currently, Ben Burton Park is the sole operating park on the west side of Athens and has low public utilization because it is highly undeveloped and lacks core amenities. Implementation of the master plan will greatly enhance the limited recreational opportunities and services presently available to the citizens within western Clarke County. Infrastructure improvements will also help generate revenue through rental, festival, and special event activities. In addition, the project will rectify existing design deficiencies relative to ADA compliance, storm water runoff, and erosion.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $38.1K per year (useful life = 30 years). Operating: $5.0K per year.

FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	50,000	-	100,000	918,200	1,068,200
TOTAL SOURCES	**-**	**-**	**-**	**-**	**50,000**	**-**	**100,000**	**918,200**	**1,068,200**
USES									
Capital - Site Improvements	-	-	-	-	-	-	100,000	414,600	514,600
Capital - Other	-	-	-	-	50,000	-	-	503,600	553,600
TOTAL USES	**-**	**-**	**-**	**-**	**50,000**	**-**	**100,000**	**918,200**	**1,068,200**

LEISURE SERVICES

DEPT PRIORITY

Renovate Bear Hollow Zoo Water and Sewer Systems

9 of 14

Addition and Improvement, Facilities

Project Timeline: July 2021 - June 2022

DESCRIPTION

This project will allow for rebuilding the failing/aged water supply infrastructure and the installation of a sewer distribution system within the Zoo, thereby rectifying associated public/animal health issues. Outdated water lines will be replaced to yield improved water pressure and rerouted to facilitate servicing the Zoo's animal exhibits and the exhibit hall building. At the Zoo's five animal ponds, recirculation pumps and filtration systems will be installed to yield improved efficiency and conservation. Design and engineering services will be performed by the Transportation & Public Works Department.

JUSTIFICATION

The installation of new sewer lines will meet health code regulations and support the future installation of public restroom facilities. Current restroom facilities are located outside of the Zoo perimeter and more than 200 yards from the main area of Zoo exhibits. New sewer lines will allow the Zoo to correct disposal practices that are not environmentally friendly. New water lines will eliminate small leaks in the Zoo's plumbing infrastructure and will contribute to the Zoo's water conservation and cost reduction efforts. The recirculation pumps will allow for reduced water consumption and improved water resource management.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $6.2K per year (useful life = 30 years). Operating: $10.0K per year. Anticipated water savings TBD.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	186,800	186,800
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**186,800**	**186,800**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	144,400	144,400
Capital - Other	-	-	-	-	-	-	-	42,400	42,400
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**186,800**	**186,800**

Improve Bear Hollow Zoo Exhibits & Visitor Amenities 10 of 14

Addition and Improvement, Facilities Project Timeline: July 2021 - June 2022

DESCRIPTION

This project will address failing infrastructure and safety issues within the Zoo, as well as non-compliance with standards of the United States Department of Agriculture (USDA), American Zoo Association (AZA) and Americans with Disabilities Act (ADA). The project includes the creation of a Zoo site master plan ($50K), the installation of exhibit and taller perimeter security fencing ($300K), the installation of public restroom facilities ($200K), the installation of security lighting ($100K), and the repair/replacement of cracked sidewalks/pathways to insure ADA compliance ($100K).

JUSTIFICATION

The existing Zoo fails to meet national standards for safety and access including USDA standards for animal safety and care, AZA standards for perimeter fence security, and ADA standards for access. Continued non-compliance with USDA and AZA standards will reduce access to regulated animals. A master plan will provide for the long-term viability of the site while improvements are needed for the safety and care of the animals, to reduce the risk of animal escape, and to provide universal public access to this unique facility.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $25.0K per year (useful life = 30 years). Operating: $10.0K per year.

FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	750,000	750,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**750,000**	**750,000**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	700,000	700,000
Capital - Other	-	-	-	-	-	-	-	50,000	50,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**750,000**	**750,000**

LEISURE SERVICES

DEPT PRIORITY

Renovate Sandy Creek Nature Center

11 of 14

Current Service, Facilities

Project Timeline: July 2021 - June 2022

DESCRIPTION

This project will renovate and update several aging facilities and provide necessary infrastructure improvements to support continued use of existing facilities at the Sandy Creek Nature Center (SCNC). The project includes renovations to the Walker Hall (WH) and the Fireside Classroom (FC) to provide improved: support for programmatic use as science classrooms; rental potential; and building code compliance. Infrastructure improvements include repaving a 1/2 mile section of roadway that serves both as a portion of the Greenway and as vehicular access to WH, FC, and the Barber-Bridges Log House. This project includes items not addressed in the recently completed SPLOST 2005 addition and expansion to the SCNC.

JUSTIFICATION

Last renovated in 1994, WH needs upgrades to: the kitchen and restroom area; the old animal care room; lighting; and flooring. These improvements will enhance support for physical and natural science education programming and rental opportunities. The FC is still furnished as the original Nature Center and current utility is constrained due to the existing configuration and aesthetics. Renovations to the facility will improve the ability to utilize this area as additional classroom, event, and rental space, and improve energy efficiency. The Greenway path leading to WH from the SCNC was paved in 1983 and shows signs of subsurface failure with alligator cracks prominent throughout. Resurfacing this portion of the greenway/roadway is essential for safe vehicular access to WH, FC and the Log House, and to support its heavy utilization as a greenway path.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $22.9K per year (useful life = 20 years). Operating: $0.0K per year.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	458,600	458,600
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**458,600**	**458,600**
USES									
Capital - Other	-	-	-	-	-	-	-	458,600	458,600
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**458,600**	**458,600**

Create a Property Boundary Program

Current Service, General

Project Timeline: July 2017 - June 2022

DESCRIPTION

This project will survey/permanently mark all property and update/consolidate deeds for all 2,500+ acres owned by ACCUG and managed by the Leisure Services Department. Project completion will establish boundary lines for the integration of property restrictions into the GIS planning database and will provide critical data for park planning and development. This project will be phased over multiple years by systematically addressing the property boundaries.

JUSTIFICATION

Properties comprising the Leisure Services Department encompass more than 50 miles of boundaries. Development along park boundaries has created issues ranging from direct property encroachment to the creation of unofficial or illegal access points. Unmarked property boundaries hamper assessment and response to boundary related issues. Further complicating matters, ongoing incremental property acquisition as part of park and greenway expansion has led to some sites being comprised of upwards of 20 parcels which need to be combined. This program will allow for better land management and provide accurate base data for park planning and development.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $8.3K per year (useful life = 30 years). Operating: $0.0K per year.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	50,000	-	-	-	200,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**200,000**	**250,000**
USES									
Capital - Other	-	-	-	50,000	-	-	-	200,000	250,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**200,000**	**250,000**

LEISURE SERVICES

DEPT PRIORITY

Expand the Gymnastics Center

13 of 14

Addition and Improvement, Facilities

Project Timeline: July 2021 - June 2022

DESCRIPTION

This project will allow for replacement of the existing Bishop Park (BP) 8,000 square foot (SF) recreation building with a state-of-the-art, fully redesigned, 30,000 SF recreational facility. The new facility will provide increased space for: gymnastics programming (14,800 SF); wellness programming (7,600 SF); rentable multi-purpose programming (5,700 SF); and administrative offices (1,900 SF). The new facility also includes an attached pavilion (9,300 SF) to support the provision of large scale events such as the Athens Farmer's Market.

JUSTIFICATION

Currently, the BP recreation building serves more than 1,700 students per year through gymnastics and baton classes, hosts birthday parties and other small special events, and contains administrative offices. The existing space for gymnastics programming (5,000 SF) has inadequate safety clearances around some equipment which limits capacity to 40 students per class and prohibits the provision of competitive meets. Over 40 years old, the building does not have fire alarms and sprinkler systems, and is not ADA compliant. The new recreational facility will: address code and safety compliance issues; provide public restroom access; support large scale events; and replace the 35 year old administrative office trailer at the park.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $201.4K per year (useful life = 30 years). Operating: $40.7K per year.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	6,040,500	6,040,500
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,040,500**	**6,040,500**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	4,000,000	4,000,000
Capital - Machinery & Equip	-	-	-	-	-	-	-	40,500	40,500
Capital - Other	-	-	-	-	-	-	-	2,000,000	2,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,040,500**	**6,040,500**

Dudley Park Improvements 14 of 14

Addition and Improvement, Facilities Project Timeline: July 2017 - June 2022

DESCRIPTION

This project will develop Dudley Park, a 28-acre park located adjacent to downtown. SPLOST 2011 Project #17 provides initial funding for this work beginning in Tier 7 (FY18). The SPLOST project will begin with a master plan review and development of a priority list for development of this park. Development may include: picnic shelter(s); river overlooks; restrooms; an amphitheater; a playground; and additional parking. The CIP funding requested here will augment the limited SPLOST funds to allow for more complete development of this centrally located riverside park.

JUSTIFICATION

Dudley Park's proximity to downtown coupled with the beautiful, general park setting makes it a special draw to the many people who visit this part of the county. While Dudley Park has served as a passive park with limited utilization for many years, implementation of the park improvement plan will maximize the significant untapped potential and utilization of this park environment. These infrastructure improvements will also create the potential for revenue generation through rental, festival, and special event activities.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $43.7K per year on the $1.3M requested funds (useful life = 30 years). Operating: $23.2K per year.

FINANCIAL PLAN Project ID: c0621

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	1,310,000	1,310,000
SPLOST 2011	970,000	-	-	485,000	485,000	-	-	-	970,000
TOTAL SOURCES	**970,000**	**-**	**-**	**485,000**	**485,000**	**-**	**-**	**1,310,000**	**2,280,000**
USES									
Capital - Land	-	-	-	-	-	-	-	10,000	10,000
Capital - Site Improvements	-	-	-	-	485,000	-	-	1,300,000	1,785,000
Capital - Other	-	-	-	485,000	-	-	-	-	485,000
Capital - Construction	970,000	-	-	-	-	-	-	-	-
TOTAL USES	**970,000**	**-**	**-**	**485,000**	**485,000**	**-**	**-**	**1,310,000**	**2,280,000**

MANAGER'S OFFICE

DEPT PRIORITY

Website & eGovernment Enhancements (NEW)

1 of 2

Current Service, Equipment

Project Timeline: July 2016 - Ongoing

DESCRIPTION

This project will maintain services and equipment and provide new services and equipment related to the Athens-Clarke County website and associated eGovernment initiatives.

JUSTIFICATION

In 2010, over 30 Athens-Clarke County websites were migrated to a shared content management system managed by the Public Information Office (PIO). While some funding has been included in the PIO operating budgetfor annual maintenance, hosting, and support costs, funds have not been designated for incremental system upgrades and improvements, nor for eventual redesign costs that are necessary generally every five years. While current funding exists for a general refresh of the system in 2015-2016 from other sources, this project is designed to provide long term funding for eGovernment enhancements to the website and other identified initiatives. The website is a key outlet for primary source information about the Unified Government and has been identified in the Mayor & Commission's Goals and Objectives. In FY15, athensclarkecounty.com had 1.6 million visitors, 4.1 million pageviews, and 1.1 million downloads.

IMPACT ON ANNUAL OPERATING COSTS

The FY16 Public Information Office operating budget includes $12,200 for eGov components that would be included in this CIP budget. For FY17 and beyond, the PIO operating budget would decrease by $12,200.

FINANCIAL PLAN

Project ID: c0707

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	70,000	25,000	-	25,000	-	60,000	180,000
TOTAL SOURCES	**-**	**-**	**70,000**	**25,000**	**-**	**25,000**	**-**	**60,000**	**180,000**
USES									
Capital - Other	-	-	70,000	25,000	-	25,000	-	60,000	180,000
TOTAL USES	**-**	**-**	**70,000**	**25,000**	**-**	**25,000**	**-**	**60,000**	**180,000**

ACTV & Multimedia Production Equipment (NEW) 2 of 3

Current Service, Equipment Project Timeline: July 2018 - Ongoing

DESCRIPTION

This project will maintain and upgrade equipment related to the operation of the ACTV government access channel, live meeting coverage, and multimedia production for ACTV and other outlets.

JUSTIFICATION

In 1995, the cable local franchise agreement with the Unified Government provided intitial funding for equipment related to a government access channel that launched in 2000. Charter Communications continued this funding through a variety of sources until obtaining a statewide franchise. Soon after, their financial contribution for ACTV channel operation ceased. While funds remain in the account from these earlier contributions, these funds will be substantially decreased after FY16 upgrades to the ACTV bulletin board, ACTV production studio, ACTV production equipment, and Commission Chamber audio. There is currently no identified source for funding any future maintenance or upgrades to any of this equipment. This new CIP would begin annual contributions in FY19 for lifecycle planning to continue creating and distributing productions and meeting coverage through ACTV and other sources.

IMPACT ON ANNUAL OPERATING COSTS

None. However, a proposed Media Analyst (TV/Video) position for FY17 would allow us to more fully utilize and expand the equipment's use and potentially decrease funding by other departments for video and multimedia projects.

FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	50,000	50,000	63,000	63,000	226,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**63,000**	**63,000**	**226,000**
USES									
Capital - Machinery & Equip	-	-	-	-	35,000	35,000	42,000	42,000	154,000
Capital - Other	-	-	-	-	15,000	15,000	21,000	21,000	72,000
TOTAL USES	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**63,000**	**63,000**	**226,000**

OTHER GENERAL ADMINISTRATION

DEPT PRIORITY

Public Art Program

1 of 5

Addition and Improvement, Facilities

Project Timeline: July 2011 - Ongoing

DESCRIPTION

Funds for this project will be used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the Athens Cultural Affairs Commission and Proposed by the Mayor and Commission purchase for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of General Fund funding for Proposed capital projects, excluding land and equipment purchases.

JUSTIFICATION

This project is carried out in accordance with Chapter 1-25, "Athens Cultural Affairs Commission", of the Athens-Clarke County Code of Ordinances. Specific art projects are chosen in conjunction with the Athens Cultural Affairs Commission.

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN

Project ID: c0625

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	25,600	12,300	30,000	25,000	20,000	20,000	20,000	100,000	215,000
SPLOST 2011	66,700	66,700	66,700	66,700	66,600	66,600	-	-	266,600
TOTAL SOURCES	**92,300**	**79,000**	**96,700**	**91,700**	**86,600**	**86,600**	**20,000**	**100,000**	**481,600**
USES									
Capital - Other	92,300	79,000	96,700	91,700	86,600	86,600	20,000	100,000	481,600
TOTAL USES	**92,300**	**79,000**	**96,700**	**91,700**	**86,600**	**86,600**	**20,000**	**100,000**	**481,600**

Economic Development Capital Program 2 of 5

Addition and Improvement, General Project Timeline: Ongoing

DESCRIPTION

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

JUSTIFICATION

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission.

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN Project ID: c0078

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Economic Development Capital	127,500	25,000	650,600	225,000	225,000	225,000	225,000	250,000	1,800,600
TOTAL SOURCES	**127,500**	**25,000**	**650,600**	**225,000**	**225,000**	**225,000**	**225,000**	**250,000**	**1,800,600**
USES									
Capital - Other	127,500	25,000	650,600	225,000	225,000	225,000	225,000	250,000	1,800,600
TOTAL USES	**127,500**	**25,000**	**650,600**	**225,000**	**225,000**	**225,000**	**225,000**	**250,000**	**1,800,600**

OTHER GENERAL ADMINISTRATION

DEPT PRIORITY

Capital Budget Contingency

3 of 5

Current Service, General

Project Timeline: Ongoing

DESCRIPTION

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

JUSTIFICATION

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

IMPACT ON ANNUAL OPERATING COSTS

[Blank]

FINANCIAL PLAN

Project ID: c0124

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	484,859	95,350	-	-	-	-	-	500,000	500,000
TOTAL SOURCES	**484,859**	**95,350**	**-**	**-**	**-**	**-**	**-**	**500,000**	**500,000**
USES									
Capital - Other	484,859	95,350	-	-	-	-	-	500,000	500,000
TOTAL USES	**484,859**	**95,350**	**-**	**-**	**-**	**-**	**-**	**500,000**	**500,000**

TSPLOST Preparation (NEW) 4 of 5

Addition and Improvement, General Project Timeline: July 2018 - Ongoing

DESCRIPTION

Funds for this project will be used to provide better cost estimates and feasibility assessments for possible projects in future TSPLOST or SPLOST type programs.

JUSTIFICATION

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN Project ID: c0125

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Other	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

OTHER GENERAL ADMINISTRATION

DEPT PRIORITY

Broadband Access Feasiblity Study (NEW)

5 of 5

Addition and Improvement, General

Project Timeline: July 2016 - Ongoing

DESCRIPTION

Funds for this project will be used for a stutdy examining the current state of broadband internet access in Athens-Clarke County, what is currently available in the private market, and potential options greater accessability that are worth considering. Also, the study would recommend if and how ACCUG could be involved from a financial and/or advocacy viewpoint.

JUSTIFICATION

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN

Project ID: c0710

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	25,000	-	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Other	-	-	25,000	-	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**

Develop Comprehensive Plan Ten Year Update

Addition and Improvement, General

Project Timeline: Ongoing

DESCRIPTION

This project will update the Comprehensive Plan for Athens-Clarke County. The current Comprehensive Plan update was Proposed in June 2008. Monies associated with this project will fund work by staff to complete the required 10-year major update due in 2018.

JUSTIFICATION

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2008. The FY18 request covers the 5 year, mid-term report update.

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN

Project ID: c0529

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	23,791	50,000	100,000	50,000	-	-	-	20,000	170,000
TOTAL SOURCES	**23,791**	**50,000**	**100,000**	**50,000**	**-**	**-**	**-**	**20,000**	**170,000**
USES									
Capital - Other	23,791	50,000	100,000	50,000	-	-	-	20,000	170,000
TOTAL USES	**23,791**	**50,000**	**100,000**	**50,000**	**-**	**-**	**-**	**20,000**	**170,000**

PLANNING & ZONING

DEPT PRIORITY

Update Aerial Photos

2 of 4

Current Service, General

Project Timeline: Ongoing

DESCRIPTION

Acquisition of new aerial photography and planimetric data for Athens-Clarke County's Geographical Information System (GIS) Base Map.

JUSTIFICATION

Past policy has been to have new aerial photography produced every five years with new planimetric data (roads, building footprints, utilities, etc.) and topographic data (two foot contours) created every ten years. Maintenance of this data provides the County's GIS with the most current and accurate information available. New aerial photography was flown in January, 2013. The next scheduled update of photographic, planimetric, and topographic data will be in FY18.

IMPACT ON ANNUAL OPERATING COSTS

[Blank]

FINANCIAL PLAN

Project ID: c0350

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	26,882	-	-	350,000	25,000	-	-	150,000	525,000
TOTAL SOURCES	**26,882**	**-**	**-**	**350,000**	**25,000**	**-**	**-**	**150,000**	**525,000**
USES									
Capital - Other	-	-	-	350,000	25,000	-	-	150,000	525,000
Operating Exp	26,882	-	-	-	-	-	-	-	-
TOTAL USES	**26,882**	**-**	**-**	**350,000**	**25,000**	**-**	**-**	**150,000**	**525,000**

Update GIS Pictometry Data 3 of 4

Current Service, General Project Timeline: Ongoing

DESCRIPTION

Funds to develop a database of digital oblique aerial photos that would be incorporated into the existing GIS and updated every three years, at a cost of approximately $90,000 per update.

JUSTIFICATION

As part of the ongoing development of a comprehensive GIS for Athens-Clarke County, the Planning Department has incorporated a Pictometry system with the existing data. Pictometry is based on digital oblique aerial photos that, when combined with standard aerial photography and orthorectified, makes it possible to view all sides of vertical features in the landscape and built environment. This data is also scaled so that these vertical features can be analyzed with the same relative accuracy as features viewed only in traditional plan-view photos. In order to maintain the accuracy of the data, it is recommended that the aerial data used for the Pictometry system be updated biannually. Like all data managed using GIS, the Pictometry information will benefit all departments of the Athens-Clarke County government and the general public.

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN Project ID: c0427

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	45,106	45,000	-	45,000	45,000	-	-	135,000	225,000
TOTAL SOURCES	**45,106**	**45,000**	**-**	**45,000**	**45,000**	**-**	**-**	**135,000**	**225,000**
USES									
Capital - Machinery & Equip	45,106	45,000	-	45,000	45,000	-	-	135,000	225,000
TOTAL USES	**45,106**	**45,000**	**-**	**45,000**	**45,000**	**-**	**-**	**135,000**	**225,000**

PLANNING & ZONING

DEPT PRIORITY

GIS System Enhancements (NEW)

4 of 4

Addition and Improvement, General

Project Timeline: July 2017 - Ongoing

DESCRIPTION

Establish an Enterprise Geographical Information System (EGIS) for ACCUG. An EGIS is a geographic information system that is integrated throughout an entire organization so that a large number of users can manage, share, and use spatial data and related information to address a variety of needs, including data creating, modification, visualization, analysis, and dissemination. The project involves creating an enterprise GIS governance structure; migrating existing data and databases to an enterprise Local Government Information Model (LGIM); developing standards, procedures and workflows; educating and training departments new to GIS as well as growing ACCUG's in-house GIS expertise; and ensuring that infrastructure will continue to support the enterprise.

JUSTIFICATION

In 2015, ACCUG hired Geographic Technologies Group (GTG) to complete a departmental GIS needs assessment and to develop a five (5) year GIS Strategic Implementation Plan. One of the priority goals and objectives stated in the plan was the need for ACCUG to move from a decentralized departmental GIS to a more enterprise GIS. An enterprise GIS will support all spatial business processes and enhance communication across the organization, provide rapid access to up-to-date, accurate geographic information, and reduce data redundancy among city staff and departments. In addition, it will provide additional capability for external communications to customers and stakeholders and opens new avenues of communication with citizens.

IMPACT ON ANNUAL OPERATING COSTS

[Blank]

FINANCIAL PLAN

Project ID: c0723

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	175,000	175,000	175,000	-	-	-	525,000
TOTAL SOURCES	**-**	**-**	**175,000**	**175,000**	**175,000**	**-**	**-**	**-**	**525,000**
USES									
Capital - Other	-	-	175,000	175,000	175,000	-	-	-	525,000
TOTAL USES	**-**	**-**	**175,000**	**175,000**	**175,000**	**-**	**-**	**-**	**525,000**

Computer Aided Dispatch & Records Management System (NEW) 1 of 9

Current Service, Equipment Project Timeline: July 2016 - Ongoing

DESCRIPTION

Modern law enforcement operations require the timely transmission of information to criminal justice stakeholders, not only as a means of ensuring operational needs are met - but to ensure situational awareness necessary for the maintenance of safety to the public and responding personnel. Critical to the transmission of such data are computer aided dispatch (CAD) and records management systems (RMS). CAD allows for the efficient dispatch of personnel and assets, while RMS ensures that information is available to the totality of authorized criminal justice stakeholders.

JUSTIFICATION

CAD and RMS serve as the information core of the department. Absent effective CAD/RMS systems, the ACCPD and its law enforcement partners will be unable to perform at the level of efficiency currently enjoyed, expected, and ultimately operations would prove constrained. The department's current CAD/RMS systems are characterized by inefficiencies, substantial technical support/maintenance costs, and a common perception that the systems prove unfriendly to the user. The core operating system proves outdated, of diminishing supportive value, and in need of timely replacement. To such an end, funding is requested as to allow for the acquisition of a new consolidated CAD/RMS system, and to allow for maintenance of such a system into the future.

IMPACT ON ANNUAL OPERATING COSTS

Ongoing maintenance and licensing of the selected system will be necessary. These costs, estimated at $175,000 annually, would exceed the ongoing costs of the existing CAD/RMS.

FINANCIAL PLAN Project ID: c0716

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	450,000	-	-	-	-	-	450,000
TOTAL SOURCES	**-**	**-**	**450,000**	**-**	**-**	**-**	**-**	**-**	**450,000**
USES									
Capital - Other	-	-	450,000	-	-	-	-	-	450,000
TOTAL USES	**-**	**-**	**450,000**	**-**	**-**	**-**	**-**	**-**	**450,000**

POLICE SERVICES

DEPT PRIORITY

On-Officer Cameras and Data Storage

2 of 9

Current Service, Equipment

Project Timeline: July 2015 - Ongoing

DESCRIPTION

Deployment and maintenance of on-officer camera systems to record interactions between officers and the public. The system shall automatically and seamlessly download and store digital video for use in court and for supervisory reviews as mandated by national accreditation (CALEA) standards. Inclusive of equipment purchase, maintenance, and data storage costs.

JUSTIFICATION

The Athens-Clarke County Police Department has utilized video recordings for a number of years, to include in-car video recordings and a limited number of on-officer camera systems. In 2014, a limited number of on-officer cameras were issued to patrol operations, with expansion to all patrol officer over the following year. Video shall continue to be transferred to a centralized database for use by criminal justice stakeholders. As the mandated retention cycle for such videos is now 5 years, data storage needs have appreciated considerably. Costs represented within the model below account for a continuance of existing cloud storage practices and the deployment of TASER Axon Camera Systems over a five year term.

IMPACT ON ANNUAL OPERATING COSTS

The system may require periodic software upgrades which may influence operational/replacement costs. A number of units may also need to be replaced as a result of the environment in which such systems operate. System requirements may dictate service agreements and/or additional purchases to meet developing operational needs.

FINANCIAL PLAN

Project ID: c0699

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	100,000	100,000	50,000	50,000	100,000	-	-	300,000
TOTAL SOURCES	**-**	**100,000**	**100,000**	**50,000**	**50,000**	**100,000**	**-**	**-**	**300,000**
USES									
Capital - Machinery & Equip	-	100,000	50,000	25,000	25,000	50,000	-	-	150,000
Capital - Other	-	-	50,000	25,000	25,000	50,000	-	-	150,000
TOTAL USES	**-**	**100,000**	**100,000**	**50,000**	**50,000**	**100,000**	**-**	**-**	**300,000**

Mobile Computing Replacement Program 3 of 9

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

To provide annual funding for future replacement of police mobile computers and related mounts, docks and antennae in police vehicles as to provide laptops for all sworn officers. Funds for the replacement of mobile laptops and related equipment have been provided in the past from revenues generated by the Red Light Violation Program. Red Light Camera funds are inadequate sustain computer replacement and must be supplemented with general fund resources. The initial purchase of these 120 laptops was Proposed by the M&C on April 01, 2008.

JUSTIFICATION

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations. Officers would still have access to such databases, yet would need to access such information at one of the precincts/substations lessening departmental efficiencies in the field. A significant number of mobile computing units are either approaching the end of their serviceable life, or have already exceeded useful life. In addition, an established replacement cycle must be established as to ensure operational needs are met, and to reduce potential replacement expenses within any one year.

IMPACT ON ANNUAL OPERATING COSTS

Computer repair costs will continue to rise absent a clear replacement cycle. Successor systems may require additional equipment, peripheral devices, and/or mounts as to allow for full functionality of mobile computers to be enjoyed. However, efforts will seek to mitigate any potential operating cost increases.

FINANCIAL PLAN Project ID: c0559

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	175,000	200,000	50,000	50,000	50,000	50,000	50,000	500,000	750,000
Special Programs Spec Rev Func	50,000	-	-	-	-	-	-	-	-
TOTAL SOURCES	**225,000**	**200,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**500,000**	**750,000**
USES									
Capital - Machinery & Equip	225,000	200,000	50,000	50,000	50,000	50,000	50,000	500,000	750,000
TOTAL USES	**225,000**	**200,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**500,000**	**750,000**

POLICE SERVICES

DEPT PRIORITY

Replace Drug Task Force Vehicles

4 of 9

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Replacement funds for up to four (4) undercover vehicles for the Drug Task Force (DTF) and Investigative Operations.

JUSTIFICATION

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Vehicles are traded-in each year so that they will be under warranty. This practice also limits potential vehicle repair costs.

IMPACT ON ANNUAL OPERATING COSTS

As the number of vehicles authorized for the department's purchase/use is not increased by such a program, associated costs (maintenance, etc.) are not expected to increase.

FINANCIAL PLAN

Project ID: c0008

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	131	30,000	35,000	35,000	35,000	35,000	35,000	175,000	350,000
TOTAL SOURCES	**131**	**30,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**175,000**	**350,000**
USES									
Capital - Vehicles	131	30,000	35,000	35,000	35,000	35,000	35,000	175,000	350,000
TOTAL USES	**131**	**30,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**175,000**	**350,000**

Traffic Motorcycle Replacement 5 of 9

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Replacement of Traffic Section motorcycles that are used for traffic safety programs, enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. These motorcycles are used daily (weather permitting). The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones and other duties associated with traffic enforcement. This project seeks to provide funds for the maintenance of such motorcycle assets as with the provision of necessary funds for the trade in/replacement of two (2) new police motorcycles per year, allowing for a five (5) year rotation of the motorcycle fleet.

JUSTIFICATION

The Harley-Davidson Company/Cycle World of Athens had provided law enforcement agencies with new motorcycles on an annual basis for $1 as part of a specialized lease program; this program was terminated by the company in 2007. The department is in need of a life cycle replacement program and funds for the maintenance of the traffic motorcycles. The current total price for a new Harley-Davidson police motorcycle (fully equipped) is approximately $15,700. Used models are currently selling for $7,000 - $9,000 (trade-in value). Additionally, it is estimated that it will take approximately $5,000 to fully equip each new police motorcycle in FY17.

IMPACT ON ANNUAL OPERATING COSTS

Impacts on operating/replacement budgets are expected to remain consistent with the current costs associated with the operation of the Traffic Enforcement Unit.

FINANCIAL PLAN Project ID: c0600

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	1,541	30,000	32,000	32,000	32,000	32,000	32,000	160,000	320,000
TOTAL SOURCES	**1,541**	**30,000**	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**	**160,000**	**320,000**
USES									
Capital - Vehicles	1,541	30,000	32,000	32,000	32,000	32,000	32,000	160,000	320,000
TOTAL USES	**1,541**	**30,000**	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**	**160,000**	**320,000**

POLICE SERVICES

DEPT PRIORITY

Replace Investigative Operations Vehicles

6 of 9

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Replacement funds for up to four (4) undercover vehicles for use by Criminal Investigations.

JUSTIFICATION

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger the safety of personnel as once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Vehicles are traded-in each year so that they will be under warranty. This practice limits potential vehicle repair costs.

IMPACT ON ANNUAL OPERATING COSTS

As the number of vehicles authorized for the department's purchase/use is not increased by such a program, associated costs (maintenance, etc.) are not expected to increase.

FINANCIAL PLAN

Project ID: c0085

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	8,437	30,000	35,000	35,000	35,000	35,000	35,000	175,000	350,000
TOTAL SOURCES	**8,437**	**30,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**175,000**	**350,000**
USES									
Capital - Vehicles	8,437	30,000	35,000	35,000	35,000	35,000	35,000	175,000	350,000
TOTAL USES	**8,437**	**30,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**175,000**	**350,000**

Expand Downtown Safety Camera System 7 of 9

Addition and Improvement, Equipment Project Timeline: July 2016 - Ongoing

DESCRIPTION

Since 2005, the Athens-Clarke County Police Department has operated a camera system within the Downtown District. Such cameras have added to the department's situational awareness, have allowed for video recordings in investigative actions, and have added to the general level of safety enjoyed by citizens and visitors to the district. To meet current and future operational needs of the department, the area viewable by cameras and the number of cameras will need to increase. Such a program would also seek to examine the existing camera system, allow for repair/maintenance of aging system components, and allow for all components to be integrated within a single criminal justice stakeholder framework.

JUSTIFICATION

While the camera system is an effective tool, the system would greatly benefit from the additional placement of cameras in strategic locations throughout the Downtown District. Camera systems allow for an increased level of situational awareness for ACCPD personnel, contributing to officer safety, and allowing for investigators to review materials for investigative purposes. In addition, deployed cameras are either approaching the end of their operational life, or have exceeded their useful life. The estimated cost to replace each camera, or to add an additional camera site is approximately $5,000.

IMPACT ON ANNUAL OPERATING COSTS

Annual maintenance and equipment replacement costs will appreciate as the number and age of cameras increase.

FINANCIAL PLAN Project ID: c0685

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	190,000	-	-	-	-	50,000	50,000	100,000	200,000
TOTAL SOURCES	**190,000**	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**100,000**	**200,000**
USES									
Capital - Machinery & Equip	190,000	-	-	-	-	50,000	50,000	100,000	200,000
TOTAL USES	**190,000**	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**100,000**	**200,000**

POLICE SERVICES

DEPT PRIORITY

Renovate Training/Firing Range

8 of 9

Addition and Improvement, Facilities

Project Timeline: TBD - TBD

DESCRIPTION

The Firing Range Renovation Project is intended to improve and modernize the training provided to Athens-Clarke County law enforcement professionals. The proposed renovation consists of multiple phases, including but not limited to: site preparations including lead remediation and implementation of safeguards to minimize or eliminate ongoing environmental impacts ($75K in FY17), renovations of existing range structures and systems, and construction of a complete on-site training facility with instructional space, restrooms, sufficient parking, and vehicle training surface.

JUSTIFICATION

Originally designed for a 60-person department, the 20-plus year old firing range is now used by over 400 law enforcement professionals. General repairs are needed throughout the facility and lead remediation is needed to mitigate potential negative environmental impacts. To maximize the effectiveness of training time, instructional space is required. This project is necessary if the state of Georgia is to approve ACCPD to conduct its own mandate training course for recruits and avoid the expense of training recruits at other academies. In addition to firing range requirements, the department would benefit from a vehicle training surface. The lack of a vehicle training surface necessitates that the department's basic emergency vehicle operations instruction be conducted in Forsyth.

IMPACT ON ANNUAL OPERATING COSTS

Operational costs will likely increase as with increased usage of the site.

FINANCIAL PLAN

Project ID: c0717

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	75,000	-	-	-	-	7,146,800	7,221,800
TOTAL SOURCES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**7,146,800**	**7,221,800**
USES									
Capital - Site Improvements	-	-	75,000	-	-	-	-	5,752,900	5,827,900
Capital - Other	-	-	-	-	-	-	-	1,393,900	1,393,900
TOTAL USES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**7,146,800**	**7,221,800**

North Substation 9 of 9

Addition and Improvement, Facilities Project Timeline: TBD - TBD

DESCRIPTION

The Athens-Clarke County Police Department is in need of a physical facility in the northern part of the county for officers to be closer to their zones and provide for greater interaction with citizens. The North Substation will house Police Patrol and Crime Prevention functions. The facility will be located outside the perimeter (Loop 10) in the northern sector of Athens-Clarke County.

JUSTIFICATION

Projected development in the northern zones of the county will likely drive calls for service in the future. Operational efficiencies would be realized by stationing officers closer to their patrol zones. The proposed facility would also move the ACCPD toward the facility footprint recommended by the International Association of Chiefs of Police (IACP).

IMPACT ON ANNUAL OPERATING COSTS

As with any new facility, the operational budget will be influenced by a number of factors: from the systems purchased, to the number of personnel present in the facility. As to the exact impact such a facility may have on the department, it is expected to be similar to other ACCPD facilities, specifically the East and West Substations. Until building specifications are agreed upon by stakeholders, the exact financial impacts pertaining to operational and replacement costs are unknown.

FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	1,350,000	1,350,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,350,000**	**1,350,000**
USES									
Capital - Land	-	-	-	-	-	-	-	100,000	100,000
Capital - Site Improvements	-	-	-	-	-	-	-	1,050,000	1,050,000
Capital - Machinery & Equip	-	-	-	-	-	-	-	100,000	100,000
Capital - Other	-	-	-	-	-	-	-	100,000	100,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,350,000**	**1,350,000**

PUBLIC UTILITIES

DEPT PRIORITY

W&S Lines - Additions and Improvements

1 of 19

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

JUSTIFICATION

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0591

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	1,403,478	895,294	882,600	900,200	918,200	936,600	955,300	5,071,000	9,663,900
TOTAL SOURCES	**1,403,478**	**895,294**	**882,600**	**900,200**	**918,200**	**936,600**	**955,300**	**5,071,000**	**9,663,900**
USES									
Capital - Construction	1,403,478	895,294	882,600	900,200	918,200	936,600	955,300	5,071,000	9,663,900
TOTAL USES	**1,403,478**	**895,294**	**882,600**	**900,200**	**918,200**	**936,600**	**955,300**	**5,071,000**	**9,663,900**

Meter and Water/Sewer Stub Additions 2 of 19

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

JUSTIFICATION

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0589

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	884,173	454,300	463,400	472,700	482,200	491,800	501,600	2,662,700	5,074,400
TOTAL SOURCES	**884,173**	**454,300**	**463,400**	**472,700**	**482,200**	**491,800**	**501,600**	**2,662,700**	**5,074,400**
USES									
Capital - Construction	884,173	454,300	463,400	472,700	482,200	491,800	501,600	2,662,700	5,074,400
TOTAL USES	**884,173**	**454,300**	**463,400**	**472,700**	**482,200**	**491,800**	**501,600**	**2,662,700**	**5,074,400**

DESCRIPTION

PUBLIC UTILITIES

DEPT PRIORITY

Donated W&S Additions Management

3 of 19

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 124 East Hancock Avenue.

JUSTIFICATION

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0590

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	78,635	175,506	209,600	213,800	218,000	222,400	226,800	1,204,100	2,294,700
TOTAL SOURCES	**78,635**	**175,506**	**209,600**	**213,800**	**218,000**	**222,400**	**226,800**	**1,204,100**	**2,294,700**
USES									
Capital - Construction	78,635	175,506	205,500	213,800	218,000	224,400	226,800	1,204,100	2,292,600
TOTAL USES	**78,635**	**175,506**	**205,500**	**213,800**	**218,000**	**224,400**	**226,800**	**1,204,100**	**2,292,600**

Watershed Protection Long-Term Monitoring

Current Service, General

Project Timeline: FY12 - Ongoing

DESCRIPTION

This project provides annual funding to implement a Long-Term Watershed Protection Plan and Monitoring to remain in compliance with the standards set by the Georgia Environmental Protection Division (GAEPD). The Long-Term Watershed Protection Plan was required by the EPD as part of the issuance of the new NPDES permits for the upgrade/expansion of three (3) Water Reclamation Facilities. The Long-Term Water Shed Protection Plan must be updated each year.

JUSTIFICATION

These funds will be used to cover expenses incurred in updating ACC PUD's Long-Term Watershed Protection Plan in accordance with the EPD's requirements. The scope of the services provided are to include monitoring water quality, compiling data and development of reports for submittal to the GAEPD.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0654

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	31,085	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**31,085**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	31,085	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**31,085**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

PUBLIC UTILITIES

DEPT PRIORITY

Meter Replacement Program

5 of 19

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained. This project includes the Automated Meter Installation (AMI), which began in FY 2016.

JUSTIFICATION

Funding for needed water meter replacements to ensure meter accuracy.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0013

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	13,798,821	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
TOTAL SOURCES	**13,798,821**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**
USES									
Capital - Machinery & Equip	13,798,821	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
TOTAL USES	**13,798,821**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**

Evaluate And Rehabilitate Sewer Lines 6 of 19

Current Service, General Project Timeline: July 2011 - Ongoing

DESCRIPTION

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, and monitoring existing flow conditions. The specific locations and the rehabilitation methods will be determined on a case-by-case basis. The projected costs will be revised after the Mayor and Commission approves the financial element of the 2015 Service Delivery Plan.

JUSTIFICATION

Sections of the existing wastewater collection systems are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow & infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate sewer system overflows.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0644

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	10,126,800	632,700	10,243,400	9,576,700	6,400,000	9,870,000	5,353,300	20,100,000	61,543,400
TOTAL SOURCES	**10,126,800**	**632,700**	**10,243,400**	**9,576,700**	**6,400,000**	**9,870,000**	**5,353,300**	**20,100,000**	**61,543,400**
USES									
Capital - Construction	10,126,800	632,700	10,243,400	9,576,700	6,400,000	9,870,000	5,353,300	20,100,000	61,543,400
TOTAL USES	**10,126,800**	**632,700**	**10,243,400**	**9,576,700**	**6,400,000**	**9,870,000**	**5,353,300**	**20,100,000**	**61,543,400**

PUBLIC UTILITIES

DEPT PRIORITY

Wastewater Collection System Improvement

7 of 19

Addition and Improvement, General

Project Timeline: Ongoing

DESCRIPTION

Through the year 2035, new trunk sewers and interceptor sewer lines will be constructed and/or extended into sub-basins currently without service. New interceptor sewers will serve drainage areas within sub-basins larger than 200 acres. The projected costs will be revised after the Mayor and Commission approves the financial element of the 2015 Service Delivery Plan.

JUSTIFICATION

To provide capacity in areas where service does not currently exist, add capacity to existing service areas, and provide service for new customers. In some cases, to add capacity to existing service areas for existing customers, due to significant increased demands.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0112

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	4,325,285	252,300	1,020,000	2,500,000	10,946,700	1,996,700	1,866,700	15,710,000	34,040,100
TOTAL SOURCES	**4,325,285**	**252,300**	**1,020,000**	**2,500,000**	**10,946,700**	**1,996,700**	**1,866,700**	**15,710,000**	**34,040,100**
USES									
Capital - Infrastructure	4,325,286	252,300	1,020,000	2,500,000	10,946,700	1,996,700	1,866,700	15,710,000	34,040,100
TOTAL USES	**4,325,286**	**252,300**	**1,020,000**	**2,500,000**	**10,946,700**	**1,996,700**	**1,866,700**	**15,710,000**	**34,040,100**

Targeted Infiltration & Inflow (NEW)

Addition and Improvement, General

Project Timeline: July 2016 - June 2037

DESCRIPTION

This project includes SSES inspections and cured in place pipe lining rehabilitation where needed on sewer pipes in the 30 highest ranked flow meter basins, which comprise of 260 miles of pipe. Evaluation and construction costs estimated at $3,000,000 per year beginning in FY17, continuing into outyears to evaluate and rehabilitate trunk, interceptor and collector assets. The projected costs will be revised after the Mayor and Commission approves the financial element of the 2015 Service Delivery Plan.

JUSTIFICATION

Due to the age of the existing wastewater collection system, there are many sections within the collection system experiencing infiltration and inflow. This funding will allow rehabilitation efforts to begin. Reduction in infiltration and inflow will provide additional line and plant capacity.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0721

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	15,000,000
TOTAL SOURCES	**-**	**-**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**10,000,000**	**15,000,000**
USES									
Capital - Site Improvements	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	15,000,000
TOTAL USES	**-**	**-**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**10,000,000**	**15,000,000**

PUBLIC UTILITIES

DEPT PRIORITY

Public Health Projects (NEW)

9 of 19

Addition and Improvement, General

Project Timeline: July 2021 - June 2024

DESCRIPTION

These projects involve expanding the existing public sewer service area to two basins: Sandy Creek and Lower Shoal Creek basins. Expanded sewer service is recommended in these areas to counteract the effects of densley clustered, high number of septic tanks used in the areas. Additionally the average age of septic tanks is 21 years for the 1,100 tanks in the Shoal Creek drainage area, and 26 years for the 1,200 tanks in the Sandy Creek area. Expanded service in these areas could include pump stations, small decentralized systems, etc., as recommended by PUD and Proposed by M&C. The projected costs will be revised after the Mayor and Commission approves the financial element of the 2015 Service Delivery Plan.

JUSTIFICATION

Expanding sewer service in the Sandy Creek and Shoal Creek basin areas will help offset the aging condition and densly clustered septic tanks, improving public health and water quality in the areas. The project funding is expected to begin in FY 2017 and funding will be completed in FY 2024.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: N/A

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	8,000,000
TOTAL SOURCES	**-**	**-**	**-**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**4,000,000**	**8,000,000**
USES									
Capital - Site Improvements	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	8,000,000
TOTAL USES	**-**	**-**	**-**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**4,000,000**	**8,000,000**

Equipment Replacement Program

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Annual cost to repair and maintain equipment and faciities within the Public Utilities Department. Estimated amounts per year: Water Reclamation Facilities (c0216), Water Treatment Plant (c0217), Water & Sewer Construction & Maintenance (c0218), PU Customer Service Center (c0219), Water Resources Center (c0563). Expenditure estimates are based on projected useful life of equipment. See CIP Detail FY17-FY26.

JUSTIFICATION

To avoid spikes in the water rates by maintaining a consistent level of funding for repairs and maintenance.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0216/c0217/c0218/c0219/c0563

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	3,822,215	1,867,300	2,475,800	2,847,800	3,009,500	3,075,100	3,142,350	16,760,200	31,310,750
TOTAL SOURCES	**3,822,215**	**1,867,300**	**2,475,800**	**2,847,800**	**3,009,500**	**3,075,100**	**3,142,350**	**16,760,200**	**31,310,750**
USES									
Capital - Machinery & Equip	3,822,215	1,867,300	2,475,800	2,847,800	3,009,500	3,075,100	3,142,350	16,760,200	31,310,750
TOTAL USES	**3,822,215**	**1,867,300**	**2,475,800**	**2,847,800**	**3,009,500**	**3,075,100**	**3,142,350**	**16,760,200**	**31,310,750**

PUBLIC UTILITIES

DEPT PRIORITY

Renovate / Expand W&S Construction Facility

11 of 19

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Repairs and building modifications to the existing Water & Sewer Construction Facility located at 1000 Alexander Street. The repairs and modifications are expected to be accomplished over a two year period, with design services being performed in FY 2017. Construction of additional space and upgrades to the existing facility is projected to be accomplished in FY 2018.

JUSTIFICATION

The original facility was constructed in 1983 and was designed to house a total of 25 full time employees. Currently there are 54 full time employees and space evaluation/planning has been performed to identify the current and short term future needs. An additional 1,000 sq. ft. of office space will provide additional space for supervisory personnel to complete administrative functions inclusive of counseling employees in a private setting and a conference room. Additional square footage is proposed to expand the restroom facilities (low flow fixtures) inclusive of additional lockers suitable for the number of employees. In addition the asphalt areas will be resurfaced to repair cracks and potholes. Other improvements will be made such as painting of the exterior and interior of the building, floor covering replacement, roof repairs, etc.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0647

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	122,996	100,000	75,000	791,000	-	-	-	-	866,000
TOTAL SOURCES	**122,996**	**100,000**	**75,000**	**791,000**	**-**	**-**	**-**	**-**	**866,000**
USES									
Capital - Construction	122,996	100,000	75,000	791,000	-	-	-	-	866,000
TOTAL USES	**122,996**	**100,000**	**75,000**	**791,000**	**-**	**-**	**-**	**-**	**866,000**

System Renewal Projects - Water System (NEW) 12 of 19

Addition and Improvement, General Project Timeline: July 2016 - Ongoing

DESCRIPTION

This System Renewal project includes the replacement of small diameter water mains (6" or less), leak detection program, and relining of older (80-100+yrs) cast iron mains with cement, which will minimize the build up in tuberculation within a pipe, resulting in fewer "dirty water" complaints and improving the hydraulic capacity of the pipe. These activities are necessary to ensure quality water service to ACC-PUD customers, by improving domestic water service and fire protection within the affected areas.

JUSTIFICATION

The renewal projects will improve the hydraulic capacity of the water distribution system, including needed fire protection, reduce dirty water complaints, help maintine ACC's current class 2 fire rating and extend the life of the older water mains within the distribution system.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0720

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	50,000	50,000	550,000	2,210,000	2,210,000	19,530,000	24,600,000
TOTAL SOURCES	**-**	**-**	**50,000**	**50,000**	**550,000**	**2,210,000**	**2,210,000**	**19,530,000**	**24,600,000**
USES									
Capital - Construction	-	-	50,000	50,000	550,000	2,210,000	2,210,000	19,530,000	24,600,000
TOTAL USES	**-**	**-**	**50,000**	**50,000**	**550,000**	**2,210,000**	**2,210,000**	**19,530,000**	**24,600,000**

PUBLIC UTILITIES

DEPT PRIORITY

DOT Relocation of Water & Sewer Lines

13 of 19

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project.

JUSTIFICATION

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0102

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	105,055	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**105,055**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Infrastructure	105,055	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**105,055**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Additions and Improvements Program

Addition and Improvement, Equipment Project Timeline: Ongoing

DESCRIPTION

The average annual expenditures for projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

JUSTIFICATION

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0104

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	455,611	400,000	400,000	400,000	400,000	400,000	400,000	2,000,000	4,000,000
TOTAL SOURCES	**455,611**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**	**4,000,000**
USES									
Capital - Infrastructure	455,611	400,000	400,000	400,000	400,000	400,000	400,000	2,000,000	4,000,000
TOTAL USES	**455,611**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**	**4,000,000**

PUBLIC UTILITIES

DEPT PRIORITY

Dredge Alum Sludge Lagoon

15 of 19

Current Service, General

Project Timeline: Ongoing

DESCRIPTION

To continue to dredge the alum sludge lagoon approximately every 6-7 years until the solids handling facility is constructed at the J.G. Beacham Water Treatment Plant, 800 Waterworks Drive.

JUSTIFICATION

Based on the volume of waste by-product being received at the WTP, dredging the sludge lagoon is the most cost effective at this time. Beginning in FY13, $300,000 was annually proposed to maintain a consistent level of funding to avoid spikes in the water rates.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0548

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	1,046,649	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
TOTAL SOURCES	**1,046,649**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**	**3,000,000**
USES									
Capital - Other	1,046,649	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
TOTAL USES	**1,046,649**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**	**3,000,000**

Downtown Water & Sewer Infrastructure Improvements 16 of 19

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Replace and upgrade water & sewer mains in downtown Athens. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement. This project addresses some of the oldest water mains in the ACC-PUD system.

JUSTIFICATION

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0254

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	1,014,969	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
TOTAL SOURCES	**1,014,969**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**	**3,000,000**
USES									
Capital - Infrastructure	1,014,969	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
TOTAL USES	**1,014,969**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**	**3,000,000**

PUBLIC UTILITIES

DEPT PRIORITY

Cedar Creek Water Reclamation Facility - Solar Energy (NEW)

17 of 19

Current Service, General

Project Timeline: July 2016 - June 2018

DESCRIPTION

This System Renewal project includes the installation of a solar energy generation facility to augment energy utilized at the Cedar Creek WRF.

JUSTIFICATION

Construction costs are estimated at $1,000,000 in FY 2017. Based on initial cost estimates, the payback for this project is less than three (3) years.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	1,000,000	100,000	-	-	-	-	1,100,000
TOTAL SOURCES	**-**	**-**	**1,000,000**	**100,000**	**-**	**-**	**-**	**-**	**1,100,000**
USES									
Capital - Site Improvements	-	-	1,000,000	100,000	-	-	-	-	1,100,000
TOTAL USES	**-**	**-**	**1,000,000**	**100,000**	**-**	**-**	**-**	**-**	**1,100,000**

Future Water Supply Enhancements (NEW) 18 of 19

Current Service, General Project Timeline: July 2017 - June 2038

DESCRIPTION

This project includes funds for research, engineering and design for future water supply enhancements. A risk based evaluation will be performed to evaluate the potential need for a future water supply. Factors to be included are additional water conservation efforts, water reuse, new reservoir and risk of future drought.

JUSTIFICATION

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN Project ID: c0719

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	500,000	-	3,000,000	3,000,000	3,000,000	10,500,000	20,000,000
TOTAL SOURCES	**-**	**-**	**500,000**	**-**	**3,000,000**	**3,000,000**	**3,000,000**	**10,500,000**	**20,000,000**
USES									
Capital - Site Improvements	-	-	500,000	-	3,000,000	3,000,000	3,000,000	10,500,000	20,000,000
TOTAL USES	**-**	**-**	**500,000**	**-**	**3,000,000**	**3,000,000**	**3,000,000**	**10,500,000**	**20,000,000**

PUBLIC UTILITIES

DEPT PRIORITY

Economic Development Capital Program W&S

19 of 19

Addition and Improvement, General

Project Timeline: Ongoing

DESCRIPTION

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

JUSTIFICATION

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing level funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type.

IMPACT ON ANNUAL OPERATING COSTS

None

FINANCIAL PLAN

Project ID: c0105

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	309,221	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**309,221**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	309,221	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**309,221**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Replace Mobile Data Computers 1 of 6

Current Service, Equipment Project Timeline: July 2016 - Ongoing

DESCRIPTION

The Sheriff's Office uses 11 mobile laptop computers and related hardware which includes 19 mounting racks/antennas in its vehicles. This achieves the desired amount of computers and related hardware for current services. This request is a transition from initial purchase to a lifecycle program to maintain current service levels. The mobile laptop computers and related hardware have a 3 year warranty and a lifecycle of approximately 6 to 7 years. Based on the 6 to 7 year lifecycle, the predicted replacement for 11 computers and 19 mounting racks/antennas are in FY17 at a requested cost of $60,000 ($33,000 for 11 computers and $26,600 for 19 mounting racks/antennas). There is an approximate $45 monthly service fee per laptop computer which the Sheriff's Office is already paying through its operating budget.

JUSTIFICATION

These computers are utilized in or out of law enforcement vehicles to communicate with other Sheriff's Office personnel and UGA/ACCPD police departments, to write and transmit reports and court service records and access local, state and federal information systems. Demands on data entry personnel and the need for overtime will be reduced. Personnel will be able to directly access the most up to date information on arrest warrants, civil processes, vehicle registration, drivers license and other important information. Officer and citizen/community safety will benefit.

IMPACT ON ANNUAL OPERATING COSTS

Annual Operating Costs = $6000. Annual Replacement Costs = $8,600.

FINANCIAL PLAN Project ID: c0715

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	40,000	-	40,000	-	50,000	60,000	190,000
TOTAL SOURCES	**-**	**-**	**40,000**	**-**	**40,000**	**-**	**50,000**	**60,000**	**190,000**
USES									
Capital - Machinery & Equip	-	-	40,000	-	40,000	-	50,000	60,000	190,000
TOTAL USES	**-**	**-**	**40,000**	**-**	**40,000**	**-**	**50,000**	**60,000**	**190,000**

SHERIFF

DEPT PRIORITY

Purchase Truck for Sheriff Administration Section (NEW)

2 of 6

Addition and Improvement, Equipment

Project Timeline: July 2016 - June 2017

DESCRIPTION

This project will provide for the purchase of a 1/2 ton, extended cab, V8 truck to be assigned to the Administrative Section. The truck will support the daily operations of the section, the movement of training and youth program equipment , and transportation of staff to agency locations. Over the past several years a motorpool truck has been "loaned" to the administrative section to fill the need. The Sheriff's Office shall return the "loaned" truck to Fleet Management if this project is implemented. This vehicle shall be considered a sheriff's fleet vehicle and will be part of the vehicle replacement inventory.
Note: Original request is $23,000.

JUSTIFICATION

The truck shall be driven by Sheriff's Office staff and shall support the following activities: Firing range operation; law enforcement explorer equipment transportation; community event material transportation; and youth program needs. This truck will be used for both equipment hauling and towing. The truck will serve the Sheriff's Office at the Athens Clarke County Jail and the Athens-Clarke County Courthouse on a five day a week basis and as needed for weekend events. The utilizaton of the vehicle directly supports the training and youth programs provided by the Sheriff's Office.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $2.3K per year (useful life 10 years)
Indirect/Operating costs (estimated) : $4.7k per year

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Public Safety Initiative- Equip Tech 3 of 6

Addition and Improvement, Equipment Project Timeline: July 2004 - Ongoing

DESCRIPTION

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as Proposed by Mayor and Commission.

JUSTIFICATION

Continue office upgrades, along with camera and recording systems at the jail and courthouse, including repair and replacement of cameras, wiring, etc., as needed. Purchase of new duty gear that utilizes the newest technology such as firearms, electronic control devices, wearable cameras, etc. Enhance the JTO and FTO evaluation program (ADORE) from a local based computer software program to the available web based program. Provide the necessary funding for a staffing analysis of the Field Section of the Sheriff's Office. Provide matching local funds for grants. These funds have been needed for local cash match monies for grants and will be needed for future grant opportunities.

IMPACT ON ANNUAL OPERATING COSTS

N/A

FINANCIAL PLAN Project ID: c0417

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	35,910	30,000	30,000	30,000	30,000	30,000	30,000	150,000	300,000
TOTAL SOURCES	**35,910**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**300,000**
USES									
Capital - Machinery & Equip	35,910	30,000	30,000	30,000	30,000	30,000	30,000	150,000	300,000
TOTAL USES	**35,910**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**300,000**

SHERIFF

DEPT PRIORITY

Purchase Truck for Sheriff Drug Task Force (NEW)

4 of 6

Addition and Improvement, Equipment

Project Timeline: July 2016 - June 2017

DESCRIPTION

This project will provide for the purchase of a 1/2 ton Crew Cab truck V-8 engine to be assigned to the deputy with the Drug Task Force . This vehicle will support the daily operations of the deputy assigned to undercover investigation as a partner with the Drug Task Force. We currently are leasing a similar vehicle with the understanding from the ACC-Manager's Office that the Sheriff's Office would submit a capital project request to purchase a vehicle in the FY17 budget process. Fleet Management has advised the Sheriff's Office to submit a request for an additional truck within the CIP process.

JUSTIFICATION

The truck will be driven by the deputy assigned to the Drug Task Force and will support the following activities,: Undercover investigations and operation; logistical support; transportation during investigations and operations; transportation to training; act as a field office during drug investigations and operation for the deputy.

IMPACT ON ANNUAL OPERATING COSTS

Replacement: $4.6 per year (useful life = 5 years). Operating (Indirect): $4.7 per year (excluding replacement cost).

FINANCIAL PLAN

Project ID: c0714

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	23,000	-	-	-	-	23,000	46,000
TOTAL SOURCES	**-**	**-**	**23,000**	**-**	**-**	**-**	**-**	**23,000**	**46,000**
USES									
Capital - Vehicles	-	-	23,000	-	-	-	-	23,000	46,000
TOTAL USES	**-**	**-**	**23,000**	**-**	**-**	**-**	**-**	**23,000**	**46,000**

Replace Courthouse Security Equipment 5 of 6

Current Service, Equipment Project Timeline: July 2005 - Ongoing

DESCRIPTION

This project involves the purchase of two Security Screening X-ray machines (PX6.4 X-Ray Systems at $30,000 each) and two walk through metal detectors (PD6500i WTMD's at $4000 each) in FY22-26 to replace existing equipment, which has an approximate ten year life cycle. Total cost is estimated at $75,000. After the first year of purchase, there will also be operating expenses for a maintenance plan at an annual cost (for both sets of machines) of $13,000.

JUSTIFICATION

The Security Screening machines and the Walk-Through Metal Detectors are essential to providing the necessary security for the Clarke County Courthouse. The Screening machines are able to scan packages and other belongings that are brought into the Courthouse and display images of such property for the purpose of detecting weapons and/or explosive devices. The advanced features of the Security Screening machine include operator assistance, image archiving, and threat image projection. The Walk-Through Metal Detectors have the capability to detect metal objects in eight different zones within its frame. It will also provide a visual display that pinpoints the area of alarm.

IMPACT ON ANNUAL OPERATING COSTS

Annual Operating Costs = $13,000 (Annual Service Contract). Annual Replacement Costs = $7,500.

FINANCIAL PLAN Project ID: c0500

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	75,000	-	-	-	-	-	-	75,000	75,000
TOTAL SOURCES	**75,000**	**-**	**-**	**-**	**-**	**-**	**-**	**75,000**	**75,000**
USES									
Capital - Machinery & Equip	75,000	-	-	-	-	-	-	75,000	75,000
TOTAL USES	**75,000**	**-**	**-**	**-**	**-**	**-**	**-**	**75,000**	**75,000**

SHERIFF

DEPT PRIORITY

Replace Prisoner Transport Bus

6 of 6

Current Service, Equipment

Project Timeline: July 2022 - Ongoing

DESCRIPTION

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

JUSTIFICATION

The existing prisoner transport bus is used to transport inmates from the jail to the courthouse, and back to the jail after court appearances. It's vital and necessary to the Sheriff's Office in that it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

IMPACT ON ANNUAL OPERATING COSTS

Annual Operating Costs = $4,400. Annual Replacement Costs = $17,000.

FINANCIAL PLAN

Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	250,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	250,000	250,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**

Automated Refuse/Recycling 1 of 4

Addition and Improvement, Equipment Project Timeline: July 2013 - June 2017

DESCRIPTION

Replacement of existing semi-automated residential refuse/recycling fleet with fully automated vehicles. In June, 2014 the Mayor and Commission Proposed the appropriation of approximately $844,000 of available working capital for this project.

JUSTIFICATION

This project will reduce the current Solid Waste Fleet by five vehicles and also reduce personnel by 10-12 employees by converting the current fleet to automated vehicles. Automated vehicles operate with a single person versus the current three man crews. The up front capital cost to replace the fleet is paid back is approximately three years with the reduction in personnel and maintenance costs. Costs are being paid with a combination of current working capital and GMA loan pool. Current authorized capital funds for rearloader replacement were transferred over to this project. The personnel reductions are being accomplished primarily through attrition.

IMPACT ON ANNUAL OPERATING COSTS

There would be a reduction in personnel cost of approximately $500,000 per year along with reduced maintenance cost.

FINANCIAL PLAN Project ID: c0679

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Solid Waste Fund	(590,096)	290,000	290,000	-	-	-	-	-	290,000
TOTAL SOURCES	**(590,096)**	**290,000**	**290,000**	**-**	**-**	**-**	**-**	**-**	**290,000**
USES									
Capital - Vehicles	(590,096)	290,000	290,000	-	-	-	-	-	290,000
TOTAL USES	**(590,096)**	**290,000**	**290,000**	**-**	**-**	**-**	**-**	**-**	**290,000**

SOLID WASTE

DEPT PRIORITY

Replace Commercial Dumpster Collection Front-end Loader

2 of 4

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Purchase replacement 40-cubic yard front-end load truck for Commercial Dumpster Collection. These vehicles provide for commercial waste and recycling throughout the community.

JUSTIFICATION

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is ten (10) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2010 and 2012 vehicles.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN

Project ID: c0587

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Solid Waste Fund	11,193	-	80,000	80,000	80,000	-	-	320,000	560,000
TOTAL SOURCES	**11,193**	**-**	**80,000**	**80,000**	**80,000**	**-**	**-**	**320,000**	**560,000**
USES									
Capital - Vehicles	11,193	-	80,000	80,000	80,000	-	-	320,000	560,000
TOTAL USES	**11,193**	**-**	**80,000**	**80,000**	**80,000**	**-**	**-**	**320,000**	**560,000**

Replacement Roll-Off Container Truck 3 of 4

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Purchase replacement roll-off container trucks which are used daily to service recycling drop-off centers throughout Athens-Clarke County. These trucks are also used at the Landfill and for various ACC cleanup projects.

JUSTIFICATION

The Solid Waste Department has a 2003, 2007 and two 2012 roll-off container trucks. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to ten (10) drop-off centers and service over 40 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill. These trucks are used six (6) days a week and have an expected nine (9) year life cycle.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN Project ID: c0605

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	(593)	-	55,000	55,000	55,000	-	-	170,000	335,000
TOTAL SOURCES	**(593)**	**-**	**55,000**	**55,000**	**55,000**	**-**	**-**	**170,000**	**335,000**
USES									
Capital - Vehicles	(593)	-	55,000	55,000	55,000	-	-	170,000	335,000
TOTAL USES	**(593)**	**-**	**55,000**	**55,000**	**55,000**	**-**	**-**	**170,000**	**335,000**

SOLID WASTE

DEPT PRIORITY

Mini-Packer Truck (NEW)

4 of 4

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Purchase replacement Mini-Packer Truck which is used daily to service Transit Bus Stops and Curbside, Commercial Trash/Recycling Customers throughout Athens-Clarke County.

JUSTIFICATION

The Solid Waste Department currently has a 2009 side-loading truck that is used to service approximately 400 Transit Bus Stop Pedestrian Trash Cans multiple times per week. In addition, this truck services over 100 small commercial businesses. The current truck is used five (5) days a week and has an expected seven (7) year life cycle. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN

Project ID: N/A

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Solid Waste Fund	-	-	-	34,000	34,000	34,000	-	-	102,000
TOTAL SOURCES	**-**	**-**	**-**	**34,000**	**34,000**	**34,000**	**-**	**-**	**102,000**
USES									
Capital - Vehicles	-	-	-	34,000	34,000	34,000	-	-	102,000
TOTAL USES	**-**	**-**	**-**	**34,000**	**34,000**	**34,000**	**-**	**-**	**102,000**

Landfill Construction Phase V, Stages 1-3

Addition and Improvement, Facilities

Project Timeline: Ongoing

DESCRIPTION

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, such as water & methane monitoring & geo-membrane liners to protect against leachate drainage into the soil and/or groundwater, and a closure & post closure care plan to be implemented when the landfill reaches its capacity.

JUSTIFICATION

Phase V is currently in the site suitablilty phase and is expected to be accepted for permitting in calendar year 2011. Phase V, Stage 1 will need to be ready for construction in FY18. Funds from FY13 were to complete the permitting process. At current waste disposal rates Phase V will provide over 60 yearrs of waste disposal capacity for Athens-Clarke and Oglethorpe Counties. Out year funding will provide for additional Stages to be constructed.

IMPACT ON ANNUAL OPERATING COSTS

[Blank]

FINANCIAL PLAN

Project ID: c0567

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	200,000	2,750,000	-	-	-	-	2,950,000
TOTAL SOURCES	**-**	**-**	**200,000**	**2,750,000**	**-**	**-**	**-**	**-**	**2,950,000**
USES									
Capital - Other	-	-	200,000	2,750,000	-	-	-	-	2,950,000
TOTAL USES	**-**	**-**	**200,000**	**2,750,000**	**-**	**-**	**-**	**-**	**2,950,000**

SOLID WASTE (LANDFILL) DEPT PRIORITY

Replace 25 Yard Articulated Dump Truck 2 of 12

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Purchase a replacement 25 yard Articualating Dump Truck for use at the ACC Municipal Solid Waste Landfill.

JUSTIFICATION

The landfill currently uses two 25 yard articualating dump trucks to haul dirt and other materials. The currnet vehicles are a 1996 Volva and a 2002 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Due to changes in operation with the new Phase 3 cell and significant stockpiles of cover dirt the replacement need has been extended. The FY16 purchase would replace the 1996 truck and the out year purchase would replace the 2002. Vehicles are typically purchased using the Georgia Minicipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements. This replacement is critical due to the age and condition of the 1996 Volvo truck.

IMPACT ON ANNUAL OPERATING COSTS

Reduced maintenance cost due to warranty coverage. Increased depreciation cost as older models are fully depreciated at time of replacement.

FINANCIAL PLAN Project ID: c0601

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	130,000	134,000	134,000	134,000	134,000	134,000	-	670,000
TOTAL SOURCES	**-**	**130,000**	**134,000**	**134,000**	**134,000**	**134,000**	**134,000**	**-**	**670,000**
USES									
Capital - Vehicles	-	130,000	134,000	134,000	134,000	134,000	134,000	-	670,000
TOTAL USES	**-**	**130,000**	**134,000**	**134,000**	**134,000**	**134,000**	**134,000**	**-**	**670,000**

DEPT PRIORITY

Leachate Stainless Steel Tanker (NEW)

3 of 12

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consists of approximately 460 acres on the Clarke/Oglethorpe County line. The initial leachate management system was installed in 1993. The tanks are in need of repair and with the expansion for Phase 5 and the Landfill Gas to Energy Facility the tanks have insufficient capacity for the future. The landfill will also need to improve the ability to haul leachate to appropriate disposal facilities and will need a new stainless steel tanker with a pump to discharge the loads.

JUSTIFICATION

The landfill currently has two 125,000 gallon leachate storage tanks. The tanks are welded steel and are not lined. Newer tanks are bolted steel and are glass lined. The tanks are in need of cleaning and lining to maintain their structural integrity. Additionally the instrumentation for the tanks is in need of upgrading. This includes level indicatiors, flow meters and automated shutoff for system failures. Much of the piping for the original system is also in need of repair. A new stainless steel tanker would also be purchased to provide redundancy for hauling to a disposal facility. If this leachate management equipment is not updated and purchased the Landfill will not be in compliance with EPD regulations.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN

Project ID: c0722

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Machinery & Equip	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

SOLID WASTE (LANDFILL) DEPT PRIORITY

Replace D8N Dozier with D6M-LGP 4 of 12

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

This project is for the routine replacement of the two Dozers used daily at the landfill.

JUSTIFICATION

The two (2) D6 Dozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing trash to the working face, covering trash with dirt and rock removal. The current dozers are a 2011 and a 2014 Catepillars . Their useful life is approximately seven years. The replacements can be done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. On June 7, 2016, the Mayor & Commission approved moving funding for this project to FY17 - FY19.

IMPACT ON ANNUAL OPERATING COSTS

The two Dozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span.

FINANCIAL PLAN Project ID: c0433

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	100,000	100,000	100,000	-	300,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**100,000**	**100,000**	**100,000**	**-**	**300,000**
USES									
Capital - Machinery & Equip	-	-	-	-	100,000	100,000	100,000	-	300,000
TOTAL USES	**-**	**-**	**-**	**-**	**100,000**	**100,000**	**100,000**	**-**	**300,000**

DEPT PRIORITY

Replace Crawler/Loader Vehicle

5 of 12

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

JUSTIFICATION

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle, but is currently in good condition and is not expected to need replacement until in FY19 or later. The current machine was purchased in FY06. Use fo the Georgia Municipal Association loan program allows funding to be spread ove a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN

Project ID: c0492

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	133,000	133,000	133,000	-	399,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**133,000**	**133,000**	**133,000**	**-**	**399,000**
USES									
Capital - Machinery & Equip	-	-	-	-	133,000	133,000	133,000	-	399,000
TOTAL USES	**-**	**-**	**-**	**-**	**133,000**	**133,000**	**133,000**	**-**	**399,000**

SOLID WASTE (LANDFILL) DEPT PRIORITY

Purchase Replacement Trash Compactor 6 of 12

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Purchase replacement trash compactor vehicle for use at the Athens-Clarke County Municipal Solid Waste Landfill located on Lexington Road. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

JUSTIFICATION

Trash compactor vehicles are essential to the effcient operation of the landfill. Subtitle D landfill requirements necessitate compaction fo all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state Proposed Design and Operating Plans for the landfill. The FY13 purchase replaced a 2003 Al-jon compactor. The FY20-22 year funds will replace a 2008 Al-jon.

IMPACT ON ANNUAL OPERATING COSTS

Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.

FINANCIAL PLAN Project ID: c0383

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	10,573	-	-	-	-	250,000	-	500,000	750,000
TOTAL SOURCES	**10,573**	**-**	**-**	**-**	**-**	**250,000**	**-**	**500,000**	**750,000**
USES									
Capital - Vehicles	10,573	-	-	-	-	250,000	-	500,000	750,000
TOTAL USES	**10,573**	**-**	**-**	**-**	**-**	**250,000**	**-**	**500,000**	**750,000**

Site Improvement at CHaRM

7 of 12

Addition and Improvement, Facilities

Project Timeline: July 2015 - June 2018

DESCRIPTION

A CHaRM is a one stop drop for items that can't be recycled at the curb or at an ACC recycling drop-off sites because they are deemed "hard to recycle" due to their nature (chemical composition, hazardous components, size, distance to end-market, etc.). The ACC CHaRM was selected as one of the SPLOST 2011 projects to receive funding . The original Solid Waste facility located at 1005 College Avenue is approximately 7 acres with one 11,217 square foot building and smaller building used as the Tool Shed by Keep Athens-Clarke County Beautiful. This site was selected by Mayor and Commission in December 2013 to be the location of the CHaRM. SPLOST 2011 is funding the equipment needs of the CHaRM but site improvements are needed as funding becomes available.

JUSTIFICATION

The CHaRM project was one of the waste reduction strategies recommended by the Solid Waste Task Force(SWTF) in 2009 (SWTF - 17 community members appointed by the Mayor). SW staff presented the CHaRM project to the Mayor and Commission in 2010. The CHaRM project was Proposed by the Mayor and Commission in 2010 along with a complete project/program timeline of other waste management changes needed to achieve the waste reduction goals. The CHaRM project was projected to help get to the 60% waste reduction goal by 2018. Additionally, because the CHaRM is located on a gateway into the community, the site needs aesthetic and safety improvements completed.

IMPACT ON ANNUAL OPERATING COSTS

Currently, one FT staff member (Household Hazardous Waste Specialist salary with benefits $69,404) runs an abbreviated CHaRM at the SW admin site. Mayor and Commission Proposed the hiring of four PT staffers when the CHaRM becomes operational ($31,000 in CHaRM budget for PT). In FY15, there is $40,150 in the budget for CHaRM operational costs.

FINANCIAL PLAN

Project ID: c0702

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	50,000	175,000	25,000	-	-	-	-	200,000
TOTAL SOURCES	**-**	**50,000**	**175,000**	**25,000**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Site Improvements	-	50,000	175,000	25,000	-	-	-	-	200,000
TOTAL USES	**-**	**50,000**	**175,000**	**25,000**	**-**	**-**	**-**	**-**	**200,000**

SOLID WASTE (LANDFILL) DEPT PRIORITY

Replace Windrow Turner in Compost Operations 8 of 12

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Purchase a replacement windrow turner for the bio-solid/yard and food scrap composting program.

JUSTIFICATION

A windrow turner is a critical piece of equipment for the composting program. The turner self propelled and mixes the windrows of compost approximately once every three days. Proper turning of the windrows is critical and mandated (when composting bio-solids) to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterpirse fund annually for replacement. This purchase will assist the Department in reaching the Mayor and Commission waste diversion goals with the final goal of 75% waste diverted by 2020; a self-propelled, straddle windrow turner will be needed to accomplish this goal. The only way to reach this goal is through an expanded composting program. This windrow turner will provide for more efficient use of our permitted compost pad allowing us to add food scrap composting to our services.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN Project ID: c0564

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	525,000	-	-	-	-	525,000
TOTAL SOURCES	**-**	**-**	**-**	**525,000**	**-**	**-**	**-**	**-**	**525,000**
USES									
Capital - Machinery & Equip	-	-	-	525,000	-	-	-	-	525,000
TOTAL USES	**-**	**-**	**-**	**525,000**	**-**	**-**	**-**	**-**	**525,000**

Replace Landfill Road Tractor

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Replacement of road tractors used at the landfill to haul semi-trailers with refuse, recycling, fuel and leachate.

JUSTIFICATION

Road Tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working area or recyclable materials to the Recovered Materials Processing Facility. Additionally, the road tractors haul leachate in tankers for disposal and are used to move the fuel tanker as needed. FY17-19 funding would be used to replace a 1987 Ford road tractor through the GMA Loan Pool Program.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage. Depreciation for future replacement would increase as both older vehicles had been fully depreciated.

FINANCIAL PLAN

Project ID: c0586

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	-	35,000	35,000	35,000	-	-	-	105,000
TOTAL SOURCES	**-**	**-**	**35,000**	**35,000**	**35,000**	**-**	**-**	**-**	**105,000**
USES									
Capital - Machinery & Equip	-	-	35,000	35,000	35,000	-	-	-	105,000
TOTAL USES	**-**	**-**	**35,000**	**35,000**	**35,000**	**-**	**-**	**-**	**105,000**

SOLID WASTE (LANDFILL) DEPT PRIORITY

Purchase Replacement Track Excavator 10 of 12

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

Replace the existing Track Excavator at the landfill.

JUSTIFICATION

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. Funds are set aside annually in the landfill enterprise fund for equipment replacements.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	90,000	90,000	90,000	-	270,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**90,000**	**90,000**	**90,000**	**-**	**270,000**
USES									
Capital - Machinery & Equip	-	-	-	-	90,000	90,000	90,000	-	270,000
TOTAL USES	**-**	**-**	**-**	**-**	**90,000**	**90,000**	**90,000**	**-**	**270,000**

DEPT PRIORITY

Replace Trommel Screen in Compost Operations

11 of 12

Current Service, Equipment

Project Timeline: Ongoing

DESCRIPTION

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

JUSTIFICATION

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement.

IMPACT ON ANNUAL OPERATING COSTS

Initial maintenance cost would be lower due to warranty coverage.

FINANCIAL PLAN

Project ID: c0566

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	200,000	200,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**200,000**	**200,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	200,000	200,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**200,000**	**200,000**

SOLID WASTE (LANDFILL) DEPT PRIORITY

Closure of Landfill- Phase 1 & 2 Areas 12 of 12

Current Service, Facilities Project Timeline: Ongoing

DESCRIPTION

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented whten the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed.

JUSTIFICATION

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Phase 2 will reach final capacity in calendar year 2012. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

IMPACT ON ANNUAL OPERATING COSTS

No Impact

FINANCIAL PLAN Project ID: c0432

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	2,500,000	2,500,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**2,500,000**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	2,300,000	2,300,000
Capital - Other	-	-	-	-	-	-	-	200,000	200,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**2,500,000**

Purchase Drug Testing Machine for Probation Services (NEW) 1 of 1

Current Service, Equipment Project Timeline: July 2016 - Ongoing

DESCRIPTION

This project would serve to replace the current drug analyzer , Olympus AU400E, with a smaller one, Siemens V-Twin,that would improve efficiency of drug test administration in the lab and reduce the amount spent on reagents.

JUSTIFICATION

The Olympus was manufactured by a third party and leased to the drug lab via contract with Siemens, which expires in March 2016. Probation Services has been notified that the Olympus AU400E is being phased out at beginning of 2016 and that maintenance may be an issue after December 2016. Purchase a new drug analyzer that is appropriate for the drug lab is necessary to continue current service levels; it would also facilitate considerable cost savings on the purchase of reagents. The new machine would incorporate increased automation, allowing for the avoidance of running a full screen when a reduced number would be appropriate. All costs associated with the drug lab are offset by revenue from the grant funding of the accountability courts and private pay by users of the lab.

IMPACT ON ANNUAL OPERATING COSTS

Depending on the number of tests performed, purchase of a new drug analyzer would likely reduce the amount spent on reagents, which in FY14 totalled $67,000.

FINANCIAL PLAN Project ID: c0711

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Machinery & Equip	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

TRANSIT

DEPT PRIORITY

Matching Funds for Transit Capital Improvement Grants

1 of 2

Current Service, Transportation

Project Timeline: Ongoing

DESCRIPTION

Provides the local match funds for various Federal and State Transit Capital Grants. Typical funding is 80% Federal-20% local match. Some projects may receive a 10% state match, if State funding is appropriated. Federal Capital Grants have previously been submitted to and Proposed by the M&C and been properly executed. The Projects receiving annual grants and matching dollars are for replacements and expansions of transit vehicles (buses, demand response vans, and support vehicles) capital maintenance items and equipment, transit facility improvements, bus shelters, benches and other various transit related capital equipment. This project corresponds to the Proposed 2015-2018 Transportation Improvement Plan (TIP) and the Madison Athens Clarke Oconee Regional Transportation Study (MACORTS) 2019-20 Second Tier projects listing and 2040 Long Range Plan Transportation Plan.

JUSTIFICATION

The Federal Transit Administration and the Georgia Department of Transportation recommend replacement of transit buses when they are 10 or 12 years old and vans when they are 5, 7 or 10 years old, depending on FTA useful life rating by specific vehicle type. The average replacement cost is $450,000 per bus and $75,000 for vans. All grants require a minimum 20% local match, which is reflected in the increased funding levels. It's anticipated that Federal funding will be available in FY17 for various vehicle replacements, capital maintenance items and other capital equipment replacements. SPLOST 2011 funding is available to cover the local match required for all vehicle replacements and Bus Stop Improvements in the upcoming years. Note: Buses ordered in 2016, will not be delivered until fall of calendar 2017.

IMPACT ON ANNUAL OPERATING COSTS

The SPLOST 2011 Project # 7, Transit Vehicles and Bus Stop Improvements program will provide for the replacement of older transit vehicles or acquisition of new vehicles to expand service and for capital improvements to system bus stops. Capital improvements are to include installation of signage, pad pavement, seating, covered shelters, landscaping, bicycle racks, route information, and related bus stop improvements. This is a continuation of a SPLOST 2005 program.

FINANCIAL PLAN

Project ID: c0376

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	105,260	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
SPLOST 2011	-	-	250,000	256,000	360,000	360,000	360,000	511,000	2,097,000
TOTAL SOURCES	**105,260**	**50,000**	**300,000**	**306,000**	**410,000**	**410,000**	**410,000**	**761,000**	**2,597,000**
USES									
Capital - Vehicles	105,260	50,000	300,000	306,000	410,000	410,000	410,000	761,000	2,597,000
TOTAL USES	**105,260**	**50,000**	**300,000**	**306,000**	**410,000**	**410,000**	**410,000**	**761,000**	**2,597,000**

Update Transit Plans and Transit Studies 2 of 2

Addition and Improvement, Transportation Project Timeline: July 2016 - June 2021

DESCRIPTION

Revises current 2010-15 Transit development plan, a five-year action plan to improve planning, funding, and delivery of public transit services in Athens-Clarke County. Based on recommendation from the Mayor and Commission directed Transit Feasibility study which is reviewing Athens Transit Systems current operations, service delivery, a demand analysis, various surveys, and developing a plan for increasing overall system revenue.

JUSTIFICATION

A continuation of the Transit Fesability study that was directed by Mayor and Commission and federally mandated TDP which is required once every five years by Federal guidelines.

IMPACT ON ANNUAL OPERATING COSTS

For FY15, the Mayor and Commission directed funds be used from Transit Enterprise Fund. Staff has requested $20,000 in General Capital Fund dollars annually in the out years, and will request additional funding through the Federal Grant process for FY17 and the out years for additional studies that may or will be required based on recommendations of upcoming Transit services study. General Capital Fund expense is anticipated for local match to grant requests.

FINANCIAL PLAN Project ID: c0703

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	20,000	20,000	-	20,000	-	20,000	100,000	160,000
GRANTS	-	-	80,000	-	80,000	-	80,000	400,000	640,000
TOTAL SOURCES	**-**	**20,000**	**100,000**	**-**	**100,000**	**-**	**100,000**	**500,000**	**800,000**
USES									
Capital - Vehicles	-	20,000	-	-	-	-	-	-	-
Capital - Other	-	-	100,000	-	100,000	-	100,000	500,000	800,000
TOTAL USES	**-**	**20,000**	**100,000**	**-**	**100,000**	**-**	**100,000**	**500,000**	**800,000**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Pavement Maintenance Program

1 of 16

Current Service, Transportation

Project Timeline: Ongoing

DESCRIPTION

This Life Cycle program provides for the maintenance, repair and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

JUSTIFICATION

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. Included in the program are approximately 130 lane miles of arterial roads (10-year maintenance frequency), 290 lane miles of collector roads (12 to 15-year frequency), and 845 lane miles of local roads (15 to 20-year frequency). This is a life cycle item with an identified needed annual cost of over $3.0 million. In FY17, approximately $750,000 will be utilized from the SPLOST 2011 program and it is expected that the Georgia Department of Transportation will continue its contribution of $900,000 under the LMIG program. Pavement rehabilitation and reconstruction projects will continue to be a significant expense to the overall program. Future year general fund needs will be greater as SPLOST 2011 funds decrease in the later years of the current program in order to maintain project funding levels.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget for the roadway maintenance line item would need to be increased by an additional $800,000. If it is Proposed, the operating budget would stay the same.

Note: The Other category covers the Salary and Benefits expenses associated with the Public Works Inspector position assigned to this capital project.

FINANCIAL PLAN

Project ID: c0183

	FY15	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21**	**FY22-26**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	189,911	650,000	800,000	600,000	250,000	250,000	250,000	10,500,000	12,650,000
SPLOST 2011	-	-	750,000	1,097,800	401,000	750,000	-	-	2,998,800
GRANTS	-	-	900,000	900,000	900,000	900,000	900,000	4,500,000	9,000,000
TOTAL SOURCES	**189,911**	**650,000**	**2,450,000**	**2,597,800**	**1,551,000**	**1,900,000**	**1,150,000**	**15,000,000**	**24,648,800**
USES									
Capital - Infrastructure	189,911	650,000	2,395,000	2,542,800	1,496,000	1,845,000	1,095,000	14,725,000	24,098,800
Capital - Other	-	-	55,000	55,000	55,000	55,000	55,000	275,000	550,000
TOTAL USES	**189,911**	**650,000**	**2,450,000**	**2,597,800**	**1,551,000**	**1,900,000**	**1,150,000**	**15,000,000**	**24,648,800**

Stormwater Improvement Prog / Areawide 2 of 16

Current Service, Equipment Project Timeline: Ongoing

DESCRIPTION

This is a continuing program of constructing improvements for publicly-owned stormwater management facilities located throughout Athens-Clarke County. Exact project locations are determined through the Areawide Stormwater Master Plan, the requirements of the NPDES Phase II permit, and the watershed improvement program. Note: The program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

JUSTIFICATION

The purpose of this program is to continue the implementation of water quality and quantity projects identified in the Areawide Stormwater Master Plan and Non-Point Source Pollution Program. The program includes the repair and upgrade of existing facilities and construction of new stormwater management facilities. Priority for design and construction is based on a rating system Proposed by the Mayor and Commission.

IMPACT ON ANNUAL OPERATING COSTS

Note: The "other" category covers the salary and benefits expenses associated with the public works inspector position when assigned to this capital project.

FINANCIAL PLAN Project ID: c0033

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	76,764	-	-	-	-	-	-	3,000,000	3,000,000
Storm Water Fund	1,665,381	1,200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
SPLOST 2005	195,953	-	-	-	-	-	-	-	-
SPLOST 2011	1,940,000	-	316,000	215,000	215,000	80,000	-	-	826,000
TOTAL SOURCES	**3,878,098**	**1,200,000**	**516,000**	**415,000**	**415,000**	**280,000**	**200,000**	**4,000,000**	**5,826,000**
USES									
Capital - Land	-	-	10,000	10,000	10,000	10,000	10,000	420,000	470,000
Capital - Infrastructure	3,878,097	1,200,000	451,000	325,000	325,000	190,000	190,000	3,359,000	4,840,000
Capital - Other	-	-	55,000	80,000	80,000	80,000	-	221,000	516,000
TOTAL USES	**3,878,097**	**1,200,000**	**516,000**	**415,000**	**415,000**	**280,000**	**200,000**	**4,000,000**	**5,826,000**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Local Road Improvement Projects

3 of 16

Addition and Improvement, Transportation

Project Timeline: Ongoing

DESCRIPTION

Transportation projects funded under this capital project are first identified through the Athens-Clarke County Commission and the Madison / Athens-Clarke / Oconee Regional Transportation Study - Transportation Improvement Program (MACORTS-TIP). A detailed summary of the projects included in the TIP may be found on the attached spreadsheet. The TIP is financially constrained for the first four years of the planning period (FY15-18). Therefore, FY19 -25 are estimates based on anticipated projects constructed from the Long Range Transportation Plan and the SPLOST 2011 program.

JUSTIFICATION

The General Fund portion of the TIP provides the necessary Athens-Clarke County matching funds (for state and federal grants) for projects identified in the MACORTS-TIP. These funds are also used for projects that are constructed exclusively with local and SPLOST funds. The FY16-FY21 budget years incorporate the transportation improvement projects that have been identified for construction, in part, by using general capital funds including the intersection improvements at Epps Bridge Parkway at Atlanta Highway, Old Hull Road at Athena Drive, the widening of Fowler Drive and and Indian Hills Parkway. The large FY19 budget item other Georgia Department of Transportation (GDOT) funding is earmarked for the Atlanta Highway at SR 10 Loop interchange project.

IMPACT ON ANNUAL OPERATING COSTS

If this project funding is not Proposed, the operating budget for the salary and benefits of certain personnel and the roadway maintenance line item would need to be increased by an additional $59,000 in FY17. If it is Proposed, the operating budget would stay the same.

Note: The "other" category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent and Engineering Design Technician positions assigned to this capital project.

FINANCIAL PLAN

Project ID: c0281

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	1,346,072	188,000	59,000	75,000	75,000	75,000	62,000	586,000	932,000
SPLOST 2005	757,329	-	-	-	-	-	-	-	-
SPLOST 2011	-	-	1,236,000	613,000	-	1,517,000	-	-	3,366,000
GRANTS	-	-	-	-	29,870,400	-	-	-	29,870,400
TOTAL SOURCES	**2,103,401**	**188,000**	**1,295,000**	**688,000**	**29,945,400**	**1,592,000**	**62,000**	**586,000**	**34,168,400**
USES									
Capital - Land	-	-	10,000	40,000	40,000	40,000	-	120,000	250,000
Capital - Infrastructure	2,103,402	188,000	726,000	538,000	29,794,400	1,441,000	-	150,000	32,649,400
Capital - Machinery & Equip	-	-	-	50,000	50,000	50,000	-	-	150,000
Capital - Other	-	-	559,000	60,000	61,000	61,000	62,000	316,000	1,119,000
TOTAL USES	**2,103,402**	**188,000**	**1,295,000**	**688,000**	**29,945,400**	**1,592,000**	**62,000**	**586,000**	**34,168,400**

Bridge Improvement & Replacement Program 4 of 16

Current Service, Transportation Project Timeline: Ongoing

DESCRIPTION

This program provides maintenance, rehabilitation, and construction on bridges along local roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff.

JUSTIFICATION

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. However, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. Additional funding has been included from the SPLOST 2011 program. The FY15-FY20 budget years incorporate the funding from the SPLOST 2011 referendum project Road and Bridge Improvement and Replacement Program.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget for the roadway maintenance line item would need to be increased by an additional $75,000. If it is Proposed, the operating budget would stay the same.
Note: The "other" category covers the salary and benefits expenses associated with the public works inspector position assigned to this capital project.

FINANCIAL PLAN Project ID: c0449

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	456,305	100,000	75,000	75,000	50,000	50,000	50,000	500,000	800,000
SPLOST 2005	87,934	-	-	-	-	-	-	-	-
SPLOST 2011	-	-	356,000	241,000	-	-	-	-	597,000
TOTAL SOURCES	**544,239**	**100,000**	**431,000**	**316,000**	**50,000**	**50,000**	**50,000**	**500,000**	**1,397,000**
USES									
Capital - Land	-	-	-	-	-	-	-	50,000	50,000
Capital - Infrastructure	544,239	100,000	341,000	276,000	30,000	30,000	30,000	250,000	957,000
Capital - Other	-	-	90,000	40,000	20,000	20,000	20,000	200,000	390,000
TOTAL USES	**544,239**	**100,000**	**431,000**	**316,000**	**50,000**	**50,000**	**50,000**	**500,000**	**1,397,000**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Roadway Safety Devices Life Cycle Replacement

5 of 16

Current Service, Transportation

Project Timeline: Ongoing

DESCRIPTION

Transportation & Public Works installs three (3) primary roadway safety devices: guardrails, raised pavement markers, and pavement markings. Guardrail installation is a part of a continuing program that includes replacement of old and damaged guardrails and installation of new guardrails where applicable. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County.

JUSTIFICATION

Providing for safe travel on Athens-Clarke County roadways is a key component of the day-to-day functions of the Transportation & Public Works Department. These roadway safety devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night for all citizens and motorists in Athens-Clarke County. Traffic Engineering's work scope for long-line striping has also expanded to include the use of thermoplastic markings instead of paint wherever possible. For the past five years, Athens-Clarke County has been able to utilize state grant funds for installing some pavement markings. However, these funds are not expected to be available for the foreseeable future and the general fund will need to cover the total cost of the installation of these safety devices.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget sign/marking line item will need to be increased an additional $75,000. If it is Proposed, the operating budget would stay the same.

FINANCIAL PLAN

Project ID: c0428

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	145,852	70,000	75,000	75,000	75,000	80,000	85,000	425,000	815,000
TOTAL SOURCES	**145,852**	**70,000**	**75,000**	**75,000**	**75,000**	**80,000**	**85,000**	**425,000**	**815,000**
USES									
Capital - Infrastructure	145,852	70,000	75,000	75,000	75,000	80,000	85,000	425,000	815,000
TOTAL USES	**145,852**	**70,000**	**75,000**	**75,000**	**75,000**	**80,000**	**85,000**	**425,000**	**815,000**

Sidewalk and Other Improvements 6 of 16

Addition and Improvement, Transportation Project Timeline: Ongoing

DESCRIPTION

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced safety and encourages this mode of transportation. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. Recently there has been an additional focus on residential streets around elementary and middle schools where students can walk or bike to school. Priority for construction is based on a rating system Proposed by the Mayor and Commission.

JUSTIFICATION

The FY15-FY20 budget years incorporates the funding from only the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program. After FY20, the general fund will need to begin funding the continuation of this capital program. The purpose of SPLOST-funded safe routes to school program is to provide infrastructure improvements immediately around elementary and middle schools that have a significant student population who live close enough (typically one mile) that they can walk or bike to school.

IMPACT ON ANNUAL OPERATING COSTS

There is no impact to the annual operating costs for FY17 since no capital funds for the General Fund are being requested.
Note: The Other category covers a portion of the Salary and Benefits expenses associated with the Right-of-Way Agent, Engineering Design Technician, and Public Works inspector positions assigned to this capital project.

FINANCIAL PLAN Project ID: c0071

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	184,592	-	-	-	25,000	-	125,000	750,000	900,000
SPLOST 2005	76,081	-	-	-	-	-	-	-	-
SPLOST 2011	-	-	687,000	628,000	450,000	782,700	-	-	2,547,700
TOTAL SOURCES	**260,673**	**-**	**687,000**	**628,000**	**475,000**	**782,700**	**125,000**	**750,000**	**3,447,700**
USES									
Capital - Land	-	-	30,000	30,000	30,000	50,000	-	50,000	190,000
Capital - Infrastructure	260,673	-	582,000	523,000	370,000	632,700	125,000	525,000	2,757,700
Capital - Other	-	-	75,000	75,000	75,000	100,000	-	175,000	500,000
TOTAL USES	**260,673**	**-**	**687,000**	**628,000**	**475,000**	**782,700**	**125,000**	**750,000**	**3,447,700**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Signal Replacement

7 of 16

Current Service, Transportation

Project Timeline: Ongoing

DESCRIPTION

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 180 traffic signals (87 are owned by ACC; 77 are owned by GDOT; and six (6) are owned by UGA). The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately ten (10) years. Beginning in 2014, traffic signals have been reconstructed to display a "flashing yellow arrow" to indicate a permissive left turn (instead of the current green ball). Funds will be used to purchase the controller equipment, signal heads, and signal wire to make the modifications over a seven-year period. Finally, this capital project includes the installation of new traffic signals when warranted.

JUSTIFICATION

The costs to maintain traffic signal equipment increase as the equipment ages beyond ten (10) years. As the equipment wears out and malfunctions occur, the traffic signals fail to operate efficiently which creates traffic congestion. Upgrades to traffic signals include new wiring, new controller, new signal heads, new poles (as required), and vehicle detection (both in-pavement loops and video detection). The modification to the flashing yellow arrow operation will include additional wiring in the traffic controller, updated operational software, 4-section signal heads, and in certain circumstances, taller signal poles. The traffic signals that are well over 10 years old are causing increased maintenance cost, especially after-hours.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget for traffic signal maintenance will need to be increased an additional $130,000 to address the signal upgrade needs. If it is Proposed, the operating budget would stay the same.

FINANCIAL PLAN

Project ID: c0094

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	51,530	130,000	100,000	100,000	100,000	100,000	100,000	700,000	1,200,000
TOTAL SOURCES	**51,530**	**130,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**700,000**	**1,200,000**
USES									
Capital - Infrastructure	51,530	130,000	100,000	100,000	100,000	100,000	100,000	700,000	1,200,000
TOTAL USES	**51,530**	**130,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**700,000**	**1,200,000**

Pedestrian Safety and Traffic Calming Improvements 8 of 16

Addition and Improvement, Transportation Project Timeline: Ongoing

DESCRIPTION

This project will fund transportation projects to improve pedestrian safety and traffic calming improvements throughout Athens-Clarke County. This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations. Additional signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems at these locations may be installed based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission.

JUSTIFICATION

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing the motorist awareness of crossing pedestrians and bicyclists. Therefore, prior to the installation of any additional warning devices, an engineering study will be needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed. Specific proojects will be installed and constructed in accordance with the master plan that was adopted by the Mayor and Commission in September 2015.

IMPACT ON ANNUAL OPERATING COSTS

If capital project funding is not Proposed, the FY17 operating budget for signs/marking and traffic signal maintenance line items will need to be increased by an additional $25,000 if the Mayor and Commission continue to desire these sorts of improvements.

FINANCIAL PLAN Project ID: c0392

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	23,244	183,600	25,000	25,000	25,000	25,000	25,000	175,000	300,000
TOTAL SOURCES	**23,244**	**183,600**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**175,000**	**300,000**
USES									
Capital - Infrastructure	23,244	183,600	25,000	25,000	25,000	25,000	25,000	175,000	300,000
TOTAL USES	**23,244**	**183,600**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**175,000**	**300,000**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Bicycle Transportation Improvements

9 of 16

Addition and Improvement, Transportation

Project Timeline: July 2000 - Ongoing

DESCRIPTION

This is a continuing program to construct and provide bicycle lanes and facilities at needed locations throughout Athens-Clarke County as identified in the Bicycle Master Plan for Athens-Clarke County. Additional projects include improvements to the Oglethorpe Avenue Corridor and other minor bicycle connectivity projects located throughout Athens-Clarke County consistent with the recommendation of the Master Plan.

JUSTIFICATION

The purpose of this program is to continue constructing a comprehensive bicycle network that enhances safety and encourages this mode of transportation. This program includes construction of bicycle lanes and installation of signs along streets identified in the Bicycle Master Plan. Funds are used to leverage state and federal transportation dollars, when possible. The FY15-FY20 budget years incorporate the funding from the SPLOST 2011 referendum project Bicycle Transportation Improvements (approx. $4,326,000) for the identified bicycle improvements on College Station Road, Oglethorpe Avenue and other facility connectivity projects. Future projects after FY20 will require substantial investment from the General Fund.

IMPACT ON ANNUAL OPERATING COSTS

If this project funding is not Proposed, the operating budget for the salary and benefits of certain personnel and the roadway maintenance line item would need to be increased by an additional $25,000 in FY17 to address the Bicycle Improvement needs. If it is Proposed, the operating budget would stay the same.
Note: The "other" category covers a portion of the Salary and Benefits expenses associated with the Engineering Design Technician positions assigned to this capital project.

FINANCIAL PLAN

Project ID: c0211

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	15,257	-	25,000	25,000	25,000	25,000	25,000	1,000,000	1,125,000
SPLOST 2011	4,036,350	-	1,001,000	671,000	415,000	1,089,000	-	-	3,176,000
TOTAL SOURCES	**4,051,606**	**-**	**1,026,000**	**696,000**	**440,000**	**1,114,000**	**25,000**	**1,000,000**	**4,301,000**
USES									
Capital - Land	-	-	-	-	135,000	150,000	-	150,000	435,000
Capital - Infrastructure	4,051,606	-	1,001,000	671,000	205,000	689,000	-	550,000	3,116,000
Capital - Other	-	-	25,000	25,000	100,000	275,000	25,000	300,000	750,000
TOTAL USES	**4,051,606**	**-**	**1,026,000**	**696,000**	**440,000**	**1,114,000**	**25,000**	**1,000,000**	**4,301,000**

School Area Infrastructure Capital Prog. 10 of 16

Current Service, Transportation Project Timeline: Ongoing

DESCRIPTION

These are small roadway, drainage and pedestrian improvement projects adjacent to Clarke County school sites where infrastructure projects have been identified to deal exclusively with a need that either currently exists or is created by school expansion or other internal site changes. Funds from previous years, for example, have been used to convert electric school flashers to solar power at various elementary schools sites throughout Athens-Clarke County.

JUSTIFICATION

In the past, these types of improvement projects immediately adjacent to schools have been handled within the current operating budget of Transportation & Public Works, typically at the expense of other infrastructure needs. This capital project has allowed Transportation & Public Works to continue to address these infrastructure needs from a dedicated source of funds without competing against other improvements. The projects will range from small intersection improvements to crosswalk modificiations to stormwater conveyance system upgrades. Staff has identified pavement markings and equipment replacement as the first items to be addressed in FY17.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the FY17 operating budget for the Signs & Marking and Communications line items will need to be increased an additional $30,000. If it is Proposed, the operating budget would stay the same.

FINANCIAL PLAN Project ID: c0545

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	6,760	30,000	30,000	30,000	30,000	30,000	30,000	150,000	300,000
TOTAL SOURCES	**6,760**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**300,000**
USES									
Capital - Infrastructure	6,760	30,000	30,000	30,000	30,000	30,000	30,000	150,000	300,000
TOTAL USES	**6,760**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**300,000**

CENTRAL SERVICES

DEPT PRIORITY

Upgrade Fuel Sites

11 of 16

Current Service, Facilities

Project Timeline: Ongoing

DESCRIPTION

The following five (5) fuel sites are managed by the Fleet Management Division: (1) Public Safety Campus (Jail) (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites, responds to EPD requirements for fuel facilities, and updates to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years. The Division is also in the process of updating its fuel operating software.

JUSTIFICATION

For over twenty years, regular bi-annual upgrades to Athens-Clarke County's fueling sites have ensured safe, compliant, efficient fueling operations that have served customers year round. While this funding has allowed Fleet Management to enhance automated tank monitoring and site maintenance, fuel management software and some hardware is outdated and has reached its limited storage capacity. This year's funding request, coupled with our previous year's carry-forward amount, will be focused on a complete fuel management upgrade to a system that not only has expandable capacity, but will also work with the FleetFocus vehicle maintenance and asset software.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget for the equipment line item would need to be increased by an additional $30,000 in the odd years. If it is Proposed, the operating budget would stay the same.

FINANCIAL PLAN

Project ID: c0419

	FY15 *End. Bal.*	**FY16** *Budget*	**FY17** *Approved*	**FY18** *Proposed*	**FY19** *Proposed*	**FY20** *Proposed*	**FY21** *Proposed*	**FY22-26** *Proposed*	**Total** *Proposed*
SOURCES									
Fleet Management Fund	34,643	-	30,000	-	30,000	-	30,000	60,000	150,000
TOTAL SOURCES	**34,643**	**-**	**30,000**	**-**	**30,000**	**-**	**30,000**	**60,000**	**150,000**
USES									
Capital - Machinery & Equip	34,644	-	30,000	-	30,000	-	30,000	60,000	150,000
TOTAL USES	**34,644**	**-**	**30,000**	**-**	**30,000**	**-**	**30,000**	**60,000**	**150,000**

Upgrade Overhead Street Name Signs 12 of 16

Current Service, Transportation Project Timeline: Ongoing

DESCRIPTION

The program will continue upgrading street name signs overhead (traffic signal) and ground mounted throughout Athens-Clarke County. Many of the ground mounted street name signs on the classified roadway system do not comply with current MUTCD standards for size and reflectivity. There are signs (street name and regulator/warning traffic signs) on residential streets that are non-reflective due to extreme age and do not meet current MUTCD standards. The program will aid with addressing the large number of non-standard/non-reflective signs and become compliant.

JUSTIFICATION

This project will install street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night and comply with the current MUTCD standards. Additionally, the new signs will have block numbers on them to aid emergency services personnel and visitors to Athens-Clarke County. The project will also include the replacement of traffic signs within residential neighborhoods that have outlived their life cycle (some over 30 years old) and will support our long-term plan to have all traffic signs meet the current MUTCD reflectivity standard.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget for the sign/marking line item would need to be increased by an additional $25,000. If it is Proposed, the operating budget would stay the same.

FINANCIAL PLAN Project ID: c0544

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	45,843	30,000	25,000	30,000	30,000	30,000	30,000	150,000	295,000
TOTAL SOURCES	**45,843**	**30,000**	**25,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**295,000**
USES									
Capital - Infrastructure	45,843	30,000	25,000	30,000	30,000	30,000	30,000	150,000	295,000
TOTAL USES	**45,843**	**30,000**	**25,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**295,000**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Corridor Management Program

13 of 16

Addition and Improvement, Transportation

Project Timeline: Ongoing

DESCRIPTION

This project will develop strategies and fund improvements to major corridors of the community, such as Atlanta Highway, Lexington Highway, Price Avenue and Jefferson Road, to improve both function and appearance. Strategies and improvements include corridor studies to identify needs and improve business development, infrastructure improvements to resolve transportation and traffic problems and projects to improve physical appearance of the corridors. The project will result in a distinct, recognizable theme, evident to both visitors and residents, as well as improvements to enhance business development along these corridors.

JUSTIFICATION

This project will promote economic development, enhance the quality of life, and preserve and enhance community assets. Athens-Clarke County roadside vistas are inconsistent, often cluttered, and sometimes even unsightly. While residents tend to become less aware of these undesirable views over time, visitors often comment on how such an otherwise charming southern town can tolerate such clutter and distraction along the major community road corridors. Lack of improvement to these corridors is also detrimental to area business sustainability.

IMPACT ON ANNUAL OPERATING COSTS

None.

FINANCIAL PLAN

Project ID: c0201

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	349,808	-	-	25,000	25,000	25,000	25,000	300,000	400,000
TOTAL SOURCES	**349,808**	**-**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**300,000**	**400,000**
USES									
Capital - Infrastructure	349,808	-	-	15,000	15,000	15,000	15,000	250,000	310,000
Capital - Other	-	-	-	10,000	10,000	10,000	10,000	50,000	90,000
TOTAL USES	**349,808**	**-**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**300,000**	**400,000**

Expand Fiber Optic Cable Communications System 14 of 16

Addition and Improvement, Transportation Project Timeline: Ongoing

DESCRIPTION

Fiber optic cable is the most efficient source to provide the needed communication link between traffic signals to manage traffic signal timing and operations. The project will expand the current fiber optic cable system, and install and maintain Ethernet equipment within the traffic signal network to fill existing open links between intersections and access communications with the remaining signals. The system is also utilized by the Computer Information Services Department to provide server connectivity to all remote facilities. GDOT provided 10,000 feet of fiber optic cable that was installed on Atlanta Highway. The cable is installed but not connected as the fiber was installed in sections, which need to be spliced together. This task is time consuming and is proposed to be contracted out.

JUSTIFICATION

Traffic signal operations, coordination and timing is software-based communications with a central computer located in the Traffic Communications Center (TCC). Currently about 40 percent of the traffic signals are interconnected and many do not communicate with the TCC. It is desirable to complete these communication gaps, obtain open links with other intersections because management of daily operations and adjustments to signal systems is critical to reduce travel time delay for drivers on the roadways. Atlanta Highway traffic signals are in great need of timing plan updates to address the high traffic volumes and reduce motorist delay. Fiber communications is essential to improve signal corrdination and reduce delay.

IMPACT ON ANNUAL OPERATING COSTS

If the capital project funding is not Proposed, the operating budget for Traffic Signals and Communications line items will need to be increased an additional $30,000 every even year. If it is Proposed, the operating budget would stay the same.

FINANCIAL PLAN Project ID: c0704

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	30,000	-	30,000	-	30,000	-	90,000	150,000
TOTAL SOURCES	**-**	**30,000**	**-**	**30,000**	**-**	**30,000**	**-**	**90,000**	**150,000**
USES									
Capital - Infrastructure	-	30,000	-	30,000	-	30,000	-	90,000	150,000
TOTAL USES	**-**	**30,000**	**-**	**30,000**	**-**	**30,000**	**-**	**90,000**	**150,000**

TRANSPORTATION & PUBLIC WORKS

DEPT PRIORITY

Renovate & Expand Engineering Facility

15 of 16

Addition and Improvement, Facilities

Project Timeline: Ongoing

DESCRIPTION

This project was established to address the needs of Public Works facilities as changes occur within the department and the amount of responsibility continues to increase. The purchase of an emergency generator to power the Streets and Drainage Facility and the Spring Valley Road Fuel Site during emergency operations was initiated in FY16, and continues forward into FY17.

JUSTIFICATION

The costs for an emergency generator for the Streets and Drainage Service Center is included in the FY17 budget for use during emergency operation. Funds in FY18-23 will be used for the design and construction of a possible expansion to the current facility for the Engineering Division.

IMPACT ON ANNUAL OPERATING COSTS

Without Capital Fund approval, this project would not move forward.

FINANCIAL PLAN

Project ID: c0491

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22-26	Total
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	35,650	150,000	50,000	75,000	50,000	50,000	50,000	200,000	475,000
TOTAL SOURCES	**35,650**	**150,000**	**50,000**	**75,000**	**50,000**	**50,000**	**50,000**	**200,000**	**475,000**
USES									
Capital - Site Improvements	-	-	-	-	50,000	50,000	50,000	150,000	300,000
Capital - Machinery & Equip	-	-	50,000	-	-	-	-	50,000	100,000
Capital - Other	-	-	-	75,000	-	-	-	-	75,000
Capital - Construction	35,650	150,000	-	-	-	-	-	-	-
TOTAL USES	**35,650**	**150,000**	**50,000**	**75,000**	**50,000**	**50,000**	**50,000**	**200,000**	**475,000**

Traffic Data Collection (NEW) 16 of 16

Addition and Improvement, Transportation Project Timeline: July 2017 - Ongoing

DESCRIPTION

Consultant contracted collection of intersection peak hour(s) turning movement count data to be used for traffic signal timing and signal system timing plan development. In Athens-Clarke County there are 170 traffic signalized intersections , 72 of which are on major corridors and are coordinated. Traffic patterns change over time and signal timing and system plans require updates and adjustments. Atlanta Highway is a priority as the existing timing plans cause major delay.

JUSTIFICATION

The major corridors, particularly Atlanta Highway, are past due for timing plan updates, which is evident with the excessive delays during peak hours. In order to create updated timing/system plans, peak hour(s) intersection turning movement data is needed. Collecting intersection turning movement data requires a person or persons to physically sit at the intersection and count all vehicles, pedestrians, and bicycles for each approach and movement. The Traffic Engineering Division has two staff members dedicated to traffic studies, and the data collection need exceeds staff resources. Contracting out the field data collection would allow enough time for staff to focus on entering the data into signal software, creating timing plans, and entering the updated timing plans.

IMPACT ON ANNUAL OPERATING COSTS

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FINANCIAL PLAN Project ID: N/A

	FY15 *End. Bal.*	FY16 *Budget*	FY17 *Approved*	FY18 *Proposed*	FY19 *Proposed*	FY20 *Proposed*	FY21 *Proposed*	FY22-26 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	30,000	-	30,000	-	90,000	150,000
TOTAL SOURCES	**-**	**-**	**-**	**30,000**	**-**	**30,000**	**-**	**90,000**	**150,000**
USES									
Capital - Other	-	-	-	30,000	-	30,000	-	90,000	150,000
TOTAL USES	**-**	**-**	**-**	**30,000**	**-**	**30,000**	**-**	**90,000**	**150,000**

Budgets By Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity which segregates expenditures, revenues, and other transactions for a specific group of activities.

In addition, this section includes a listing of Interfund Transfers (E-33).

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes the General Capital Projects Fund for capital projects which are not accounted for in the General Fund and the Public Facilities Authority Fund which accounts for the revenues and expenditures for maintenance and debt service for the Department of Family and Children Services Building. Capital Projects Funds also include the Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries and the Development Authority Capital Projects Fund.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self Funded Insurance & Claims
- Self-Funded Health Insurance

SUMMARY FY2017 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2017
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
REVENUES:						
PROPERTY TAXES	$52,282,000	$0	$0	$0	$0	$52,282,000
SALES TAX	$22,980,000	$0	$0	$0	$0	$22,980,000
OTHER TAXES	$22,143,700	$2,800,000	$0	$0	$0	$24,943,700
LICENSES & PERMITS	$1,831,400	$925,000	$0	$0	$0	$2,756,400
INTERGOVERNMENTAL REVENUES	$977,000	$3,172,078	$29,381	$2,068,000	$0	$6,246,459
CHARGES FOR SERVICES	$12,331,800	$2,227,839	$0	$64,790,923	$23,129,941	$102,480,503
FINES & FORFEITURES	$3,378,000	$760,500	$0	$0	$0	$4,138,500
OTHER REVENUES	$677,864	$149,630	$0	$313,066	$60,000	$1,200,560
OTHER FINANCING SOURCES/TRANSFERS IN	$2,895,212	$1,335,143	$5,059,564	$2,772,192	$0	$12,062,111
TOTAL REVENUES	$119,496,976	$11,370,190	$5,088,945	$69,944,181	$23,189,941	$229,090,233
PRIOR YEAR FUND BALANCE	$7,040,000	$484,080	$1,065,600	$0	$0	$8,589,680
WORKING CAPITAL BALANCE	$0	$0	$0	$14,486,294	$353,892	$14,840,186
TOTAL REVENUES & OTHER SOURCES	$126,536,976	$11,854,270	$6,154,545	$84,430,475	$23,543,833	$252,520,099
LESS INTERFUND TRANSFERS	$0	$0	$0	$0	$0	($33,856,250)
TOTAL REVENUES	$126,536,976	$11,854,270	$6,154,545	$84,430,475	$23,543,833	$218,663,849
EXPENDITURES:						
MAYOR AND COMMISSION	$558,060	$0	$0	$0	$0	$558,060
OFFICE OF THE MANAGER	$1,395,157	$0	$70,000	$0	$0	$1,465,157
OFFICE OF THE ATTORNEY	$647,731	$0	$0	$0	$0	$647,731
OFFICE OF OPERATIONAL ANALYSIS	$233,929	$0	$0	$0	$0	$233,929
DEPARTMENT OF FINANCE	$2,129,924	$0	$0	$0	$0	$2,129,924
DEPARTMENT OF HUMAN RESOURCES	$1,228,482	$300,000	$122,000	$0	$932,634	$2,583,116
TAX COMMISSIONER	$1,480,084	$0	$0	$0	$0	$1,480,084
BOARD OF TAX ASSESSORS	$1,089,810	$0	$0	$0	$0	$1,089,810
BOARD OF ELECTIONS	$600,331	$0	$0	$0	$0	$600,331
INFORMATION TECHNOLOGY	$3,157,128	$104,741	$760,000	$0	$0	$4,021,869
OTHER GENERAL ADMINISTRATION	$7,743,412	$339,900	$755,600	$16,638,576	$16,843,233	$42,320,721
TOTAL GENERAL GOVERNMENT	$20,264,048	$744,641	$1,707,600	$16,638,576	$17,775,867	$57,130,732
SUPERIOR COURT	$3,133,142	$288,366	$50,000	$0	$0	$3,471,508
CLERK OF COURTS	$1,095,915	$188,239	$50,000	$0	$0	$1,334,154
STATE COURT	$821,245	$253,089	$0	$0	$0	$1,074,334
SOLICITOR GENERAL	$1,172,796	$58,990	$0	$0	$0	$1,231,786
DISTRICT ATTORNEY	$1,239,501	$485,354	$75,000	$0	$0	$1,799,855
SHERIFF	$16,773,746	$35,000	$93,000	$0	$0	$16,901,746
JUVENILE COURT	$563,785	$0	$0	$0	$0	$563,785
MAGISTRATE'S COURT	$774,194	$0	$0	$0	$0	$774,194
CORONER	$40,504	$0	$0	$0	$0	$40,504
PROBATE COURT	$469,099	$0	$0	$0	$0	$469,099
MUNICIPAL COURT	$635,720	$0	$0	$0	$0	$635,720
TOTAL JUDICIAL	$26,719,647	$1,309,038	$268,000	$0	$0	$28,296,685

SUMMARY FY2017 BUDGETS BY FUND TYPE
FOR THE YEAR ENDING JUNE 30, 2017
COMMISSION APPROVED

	GENERAL FUND	TOTAL SPECIAL REVENUE FUNDS	TOTAL CAPITAL PROJECTS FUNDS	TOTAL ENTERPRISE FUNDS	TOTAL INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS
EXPENDITURES: (continued)						
DEPARTMENT OF POLICE SERVICES	$21,387,771	$3,047,045	$777,000	$0	$0	$25,211,816
FIRE & EMERGENCY MANAGEMENT SERVICES	$13,483,410	$0	$184,000	$0	$0	$13,667,410
DEPARTMENT OF CORRECTIONS	$3,494,200	$111,903	$25,000	$0	$0	$3,631,103
TOTAL PUBLIC SAFETY	$38,365,381	$3,158,948	$986,000	$0	$0	$42,510,329
AIRPORT	$0	$0	$75,000	$2,100,621	$0	$2,175,621
PUBLIC TRANSIT	$0	$0	$70,000	$5,193,879	$0	$5,263,879
DEPARTMENT OF TRANSP & PUBLIC WORKS	$4,126,051	$0	$1,264,000	$2,820,749	$2,429,123	$10,639,923
DEPARTMENT OF PUBLIC UTILITIES	$0	$0	$0	$18,485,663	$0	$18,485,663
DEPARTMENT OF SOLID WASTE	$879,518	$0	$0	$5,302,332	$0	$6,181,850
DEPARTMENT OF CENTRAL SERVICES	$9,612,559	$0	$645,000	$0	$1,792,913	$12,050,472
TOTAL PUBLIC WORKS	$14,618,128	$0	$2,054,000	$33,903,244	$4,222,036	$54,797,408
DEPARTMENT OF LEISURE SERVICES	$7,587,851	$0	$325,000	$0	$0	$7,912,851
TOTAL CULTURE & RECREATION	$7,587,851	$0	$325,000	$0	$0	$7,912,851
HOUSING & COMMUNITY DEVELOPMENT	$369,341	$2,019,621	$0	$0	$0	$2,388,962
ECONOMIC DEVELOPMENT	$491,907	$113,322	$0	$0	$0	$605,229
DEPARTMENT OF PLANNING & ZONING	$1,327,336	$769,750	$275,000	$0	$0	$2,372,086
DEPARTMENT OF BUILDING INSPECTION	$799,156	$813,070	$0	$25,762	$0	$1,637,988
COOPERATIVE EXTENSION SERVICE	$181,008	$0	$0	$0	$0	$181,008
TOTAL HOUSING & DEVELOPMENT	$3,168,748	$3,715,763	$275,000	$25,762	$0	$7,185,273
INDEPENDENT AGENCIES	$5,176,936	$2,425,880	$0	$0	$0	$7,602,816
DEBT SERVICE	$771,338	$0	$538,945	$10,503,409	$0	$11,813,692
TOTAL EXPENDITURES	$116,672,077	$11,354,270	$6,154,545	$61,070,991	$21,997,903	$217,249,786
OTHER FINANCING USES/TRANSFERS OUT	$9,864,899	$425,000	$0	$2,505,684	$170,528	$12,966,111
TOTAL EXPENDITURES & OTHER FINANCING USES	$126,536,976	$11,779,270	$6,154,545	$63,576,675	$22,168,431	$230,215,897
CURRENT YEAR CAPITAL EXPENDITURES	$0	$70,000	$0	$20,853,800	$1,219,765	$22,143,565
LESS INTERFUND TRANSFERS		$0	$0	$0	$0	($33,856,250)
TOTAL EXPENDITURES	$126,536,976	$11,849,270	$6,154,545	$84,430,475	$23,388,196	$218,503,212
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$0	$5,000	$0	$0	$155,637	$160,637
TOTAL EXPENDITURES & DESIGNATIONS	$126,536,976	$11,854,270	$6,154,545	$84,430,475	$23,543,833	$218,663,849

GENERAL FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
PROPERTY TAXES	$49,867,771	$50,451,800	$51,981,500	$52,282,000	$1,830,200	4%
SALES TAX	$21,878,655	$22,350,000	$22,980,000	$22,980,000	$630,000	3%
OTHER TAXES	$20,834,823	$20,747,500	$21,875,000	$22,143,700	$1,396,200	7%
LICENSES PERMITS	$1,558,585	$1,512,000	$1,564,800	$1,831,400	$319,400	21%
INTERGOVERNMENTAL REVENUES	$864,277	$948,000	$977,000	$977,000	$29,000	3%
CHARGES FOR SERVICES	$11,282,599	$11,658,600	$11,873,800	$12,331,800	$673,200	6%
FINES & FORFEITURES	$3,530,412	$3,551,100	$3,378,000	$3,378,000	($173,100)	-5%
OTHER REVENUES	$627,696	$483,457	$681,300	$677,864	$194,407	40%
OTHER FIN. SOURCES/TRANSFERS IN	$1,756,389	$2,832,400	$3,010,412	$2,895,212	$62,812	2%
TOTAL REVENUES	**$112,201,207**	**$114,534,857**	**$118,321,812**	**$119,496,976**	**$4,962,119**	**4%**
PRIOR YEAR FUND BALANCE-Operating	$0	$1,500,000	$5,054,395	$1,500,000	$0	0%
PRIOR YEAR FUND BALANCE-Capital/One-time (1)	$0	$4,957,300	$8,579,400	$5,540,000	$582,700	12%
TOTAL REVENUE & OTHER SOURCES	**$112,201,207**	**$120,992,157**	**$131,955,607**	**$126,536,976**	**$5,544,819**	**5%**
EXPENDITURES:						
MAYOR AND COMMISSION	$499,129	$521,377	$558,060	$558,060	$36,683	7%
OFFICE OF THE MANAGER	$1,193,204	$1,277,933	$1,395,757	$1,395,157	$117,224	9%
OFFICE OF THE ATTORNEY	$598,229	$638,602	$647,731	$647,731	$9,129	1%
OFFICE OF OPERATIONAL ANALYSIS	$211,716	$270,079	$302,429	$233,929	($36,150)	-13%
DEPARTMENT OF FINANCE	$1,824,500	$1,976,820	$2,129,924	$2,129,924	$153,104	8%
DEPARTMENT OF HUMAN RESOURCES	$1,094,451	$1,185,654	$1,364,214	$1,228,482	$42,828	4%
TAX COMMISSIONER	$1,311,529	$1,416,428	$1,531,205	$1,480,084	$63,656	4%
BOARD OF TAX ASSESSORS	$976,745	$1,046,555	$1,089,810	$1,089,810	$43,255	4%
BOARD OF ELECTIONS	$366,875	$446,605	$600,331	$600,331	$153,726	34%
INFORMATION TECHNOLOGY	$2,468,725	$2,900,396	$3,160,528	$3,157,128	$256,732	9%
OTHER GENERAL ADMINISTRATION	$6,229,066	$8,413,500	$8,408,712	$7,743,412	($670,088)	-8%
TOTAL GENERAL GOVERNMENT	**$16,774,169**	**$20,093,949**	**$21,188,701**	**$20,264,048**	**$170,099**	**1%**
SUPERIOR COURTS	$2,391,961	$2,859,309	$3,242,092	$3,133,142	$273,833	10%
CLERK OF COURTS	$1,001,384	$1,101,101	$1,097,115	$1,095,915	($5,186)	0%
STATE COURT	$731,937	$660,744	$682,650	$821,245	$160,501	24%
SOLICITOR GENERAL	$1,101,579	$1,131,617	$1,174,387	$1,172,796	$41,179	4%
DISTRICT ATTORNEY	$943,554	$985,345	$1,343,473	$1,239,501	$254,156	26%
SHERIFF	$15,127,714	$15,964,144	$16,881,757	$16,773,746	$809,602	5%
JUVENILE COURT	$464,451	$397,382	$503,358	$563,785	$166,403	42%
MAGISTRATE'S COURT	$707,007	$734,741	$777,394	$774,194	$39,453	5%
CORONER	$43,280	$39,657	$40,504	$40,504	$847	2%
PROBATE COURT	$401,488	$454,826	$475,699	$469,099	$14,273	3%
MUNICIPAL COURT	$605,430	$604,655	$635,720	$635,720	$31,065	5%
TOTAL JUDICIAL	**$23,519,785**	**$24,933,521**	**$26,854,149**	**$26,719,647**	**$1,786,126**	**7%**

GENERAL FUND (cont'd) FY17 FUND SUMMARY (cont'd)	FY15 ACTUAL	FY16 BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
DEPARTMENT OF POLICE SERVICES	$19,219,607	$20,543,413	$21,613,420	$21,387,771	$844,358	4%
DEPARTMENT OF FIRE SERVICES	$12,389,594	$12,913,743	$13,483,410	$13,483,410	$569,667	4%
DEPARTMENT OF CORRECTIONS	$3,100,190	$3,406,175	$3,494,200	$3,494,200	$88,025	3%
TOTAL PUBLIC SAFETY	**$34,709,391**	**$36,863,331**	**$38,591,030**	**$38,365,381**	**$1,502,050**	**4%**
TRANSPORTATION & PUBLIC WORKS	$3,787,100	$3,939,403	$4,184,185	$4,126,051	$186,648	5%
DEPARTMENT OF SOLID WASTE	$710,002	$768,181	$879,518	$879,518	$111,337	14%
DEPARTMENT OF CENTRAL SERVICES	$7,823,312	$9,027,074	$9,882,285	$9,612,559	$585,485	6%
TOTAL PUBLIC WORKS	**$12,320,414**	**$13,734,658**	**$14,945,988**	**$14,618,128**	**$883,470**	**6%**
DEPARTMENT OF LEISURE SERVICES	$7,130,454	$7,315,022	$7,923,961	$7,587,851	$272,829	4%
TOTAL CULTURE & RECREATION	**$7,130,454**	**$7,315,022**	**$7,923,961**	**$7,587,851**	**$272,829**	**4%**
HOUSING & COMMUNITY DEVELOPMENT	$235,307	$318,285	$369,341	$369,341	$51,056	16%
ECONOMIC DEVELOPMENT	$292,841	$469,658	$491,907	$491,907	$22,249	5%
DEPARTMENT OF PLANNING & ZONING	$1,070,779	$1,263,816	$1,327,336	$1,327,336	$63,520	5%
BUILDING INSPECTIONS	$705,519	$757,364	$799,156	$799,156	$41,792	6%
COOPERATIVE EXTENSION SERVICE	$144,998	$166,566	$181,008	$181,008	$14,442	9%
TOTAL HOUSING & DEVELOPMENT	**$2,449,444**	**$2,975,689**	**$3,168,748**	**$3,168,748**	**$193,059**	**6%**
INDEPENDENT AGENCIES	$4,867,955	$4,983,835	$5,477,398	$5,176,936	$193,101	4%
DEBT SERVICE	$648,052	$1,134,342	$771,338	$771,338	($363,004)	-32%
TOTAL EXPENDITURES	**$102,419,664**	**$112,034,347**	**$118,921,313**	**$116,672,077**	**$4,637,730**	**4%**
OTHER FINANCING USES/TRANSFERS OUT	$3,500,399	$4,000,510	$5,454,894	$5,324,899	$1,324,389	33%
TOTAL OPERATING EXPENDITURES & OTHER FINANCING USES	**$105,920,063**	**$116,034,857**	**$124,376,207**	**$121,996,976**	**$5,962,119**	**5%**
Capital for Current Services (CS)	$3,166,000	$4,128,500	$6,465,700	$3,506,000	($622,500)	-15%
Capital Additions & Improvements (A&I)	$984,700	$828,800	$1,113,700	$1,034,000	$205,200	25%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$110,070,763**	**$120,992,157**	**$131,955,607**	**$126,536,976**	**$5,544,819**	**5%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$2,130,444**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 BUDGET	FY17 APPROVED BUDGET
Fund Balance - Beginning of Year	$25,684,016	$27,814,460	$21,357,160
Excess Revenues over Expenditures	$2,130,444	$0	$0
Budgeted Use of Fund Balance (1) & (2)	$0	($6,457,300)	($7,040,000)
Fund Balance - End of Year	$27,814,460	$21,357,160	$14,317,160
Designations of Fund Balance:			
Designated for Emergency & Nonspendable (3)	$9,066,194	$9,466,194	$9,654,260
Designated as Capital CS Reserve (3)	$4,760,200	$4,402,900	$4,662,900
Undesignated Fund Balance	$13,988,066	$7,488,066	$0
Total Fund Balance - End of Year	**$27,814,460**	**$21,357,160**	**$14,317,160**

NOTES:

(1) The FY17 Approved Budget for General Fund includes a one-time transfer of $1,000,000 to the Health Insurance Fund.

(2) The Budgeted Use of Fund Balance in FY16 includes $4,128,500 for Capital CS, $828,800 for Capital A&I and $1,500,000 for Operating Expenses. FY17 includes $3,506,000 for Capital CS, $1,034,000 for Capital A&I and $1,500,000 for Operating Expenses.

(3) The Designated for Emergency amount for FY17 is $9,621,346. Also, $32,914 for inventory is included as Non-Spendable Fund Balance. For FY17, $260,000 has been added to Capital CS Reserve.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$2,588,311	$2,500,000	$2,800,000	$2,800,000	$300,000	12%
OTHER REVENUES	$449	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,588,760**	**$2,500,000**	**$2,800,000**	**$2,800,000**	**$300,000**	**12%**
PRIOR YEAR FUND BALANCE	$0	$145,000	$32,402	$279,402	$134,402	93%
TOTAL REVENUES & OTHER SOURCES	**$2,588,760**	**$2,645,000**	**$2,832,402**	**$3,079,402**	**$434,402**	**16%**
EXPENDITURES:						
ECONOMIC DEVELOPMENT DEPARTMENT	$33,752	$112,200	$113,322	$113,322	$1,122	1%
INDEPENDENT AGENCIES:						
CLASSIC CENTER AUTHORITY & CVB	$2,178,481	$2,142,750	$2,399,880	$2,399,880	$257,130	12%
OTHER GENERAL ADMINISTRATION						
TOURISM IMPROVEMENT & SPECIAL ACT.	$59,297	$86,200	$86,200	$86,200	$0	0%
MAYOR'S COMMUNITY IMPRV. PRGRM.	$18,500	$20,000	$20,000	$20,000	$0	0%
OPERATING CONTINGENCY	$0	$37,850	$0	$0	($37,850)	-100%
OTHER FINANCING USES:						
TRANSFER TO GENERAL FUND	$0	$31,000	$143,000	$223,000	$192,000	619%
TRANSFER TO SPECIAL PROGRAMS FUND	$0	$0	$0	$157,000	$157,000	---
TRANSFER TO GENERAL CAPITAL PROJ FUND	$0	$145,000	$0	$10,000	($135,000)	-93%
TOTAL EXPENDITURES:	**$2,290,030**	**$2,575,000**	**$2,762,402**	**$3,009,402**	**$434,402**	**17%**
CAPITAL FOR CURRENT SERVICES						
CENTRAL SERVICES	$17,099	$70,000	$70,000	$70,000	$0	0%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$2,307,129**	**$2,645,000**	**$2,832,402**	**$3,079,402**	**$434,402**	**16%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$281,631**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$387,882	$669,513	$524,513
Excess/(Deficiency) Revenues over Expenditures	$281,631		
Use of Fund Balance		($145,000)	($279,402)
FUND BALANCE - END OF YEAR	$669,513	$524,513	$245,111
Restricted by State Law	$124,755	$124,755	$124,755
Committed for Capital Projects	$119,616	$119,616	$119,616
Assigned/Available Fund Balance	$425,142	$280,142	$740

COMMUNITY DEVELOPMENT BLOCK GRANT FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$1,673,767	$1,208,687	$1,232,503	$1,232,503	$23,816	2%
OTHER REVENUES	$29,074	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,702,841**	**$1,208,687**	**$1,232,503**	**$1,232,503**	**$23,816**	**2%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,702,841**	**$1,208,687**	**$1,232,503**	**$1,232,503**	**$23,816**	**2%**
EXPENDITURES:						
CDBG ADMINISTRATION:						
HUMAN & ECONOMIC DEV.	$249,041	$235,237	$240,701	$240,701	$5,464	2%
OTHER GENERAL ADMINISTRATION	$4,898	$6,500	$5,800	$5,800	($700)	-11%
CDBG PROGRAMS:						
GRANT PROGRAMS	$1,419,828	$966,950	$986,002	$986,002	$19,052	2%
TOTAL EXPENDITURES	**$1,673,767**	**$1,208,687**	**$1,232,503**	**$1,232,503**	**$23,816**	**2%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$29,074**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$154,240	$183,314	$183,314
Excess/(Deficiency) Revenues over Expenditures	$29,074	$0	$0
FUND BALANCE - END OF YEAR	$183,314	$183,314	$183,314
Restricted	$183,314		

REVOLVING LOAN FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$31,682	$5,000	$5,000	$5,000	$0	0%
TOTAL REVENUES	**$31,682**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$31,682**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**
EXPENDITURES:						
OTHER GENERAL ADMINISTRATION	$9	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$9**	**$0**	**$0**	**$0**	**$0**	**---**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$31,673**	**$5,000**	**$5,000**	**$5,000**	**$0**	**0%**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$198,207	$229,880	$239,880
Excess/(Deficiency) Revenues over Expenditures	$31,673	$5,000	$5,000
FUND BALANCE - END OF YEAR	$229,880	$239,880	$249,880
Restricted	$214,160		
Nonspendable	$15,720		

EMERGENCY TELEPHONE SYSTEM (E911) FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,746,553	$1,715,000	$1,750,000	$1,750,000	$35,000	2%
OTHER REVENUES	$864	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,747,417**	**$1,715,000**	**$1,750,000**	**$1,750,000**	**$35,000**	**2%**
OTHER FIN. SOURCES/TRANSFERS IN	$751,784	$766,820	$1,079,695	$775,000	$8,180	1%
PRIOR YEAR FUND BALANCE	$0	$45,349	$0	$69,951	$24,602	54%
TOTAL REVENUES & OTHER SOURCES	**$2,499,201**	**$2,527,169**	**$2,829,695**	**$2,594,951**	**$67,782**	**3%**
EXPENDITURES:						
POLICE EXPENDITURES	$2,207,565	$2,404,369	$2,727,746	$2,491,051	$86,682	4%
OTHER GENERAL ADMINISTRATION	$106,117	$122,800	$118,200	$103,900	($18,900)	-15%
TOTAL OPERATING & OTHER FINANCING USES	**$2,313,682**	**$2,527,169**	**$2,845,946**	**$2,594,951**	**$67,782**	**3%**
EXCESS OF REVENUES OVER EXPENDITURES	**$185,519**	**$0**	**($16,251)**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$429,606	$615,125	$569,776
Excess/(Deficiency) Revenues over Expenditures	$185,519		
Use of Fund Balance		($45,349)	($69,951)
FUND BALANCE - END OF YEAR	$615,125	$569,776	$499,825
Assigned/Available Fund Balance	$615,125	$569,776	$499,825

HUD HOME GRANT SPECIAL REVENUE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$368,317	$362,341	$394,218	$394,218	$31,877	9%
OTHER REVENUES	$51,050	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$419,367**	**$362,341**	**$394,218**	**$394,218**	**$31,877**	9%
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT	$803,804	$361,041	$392,918	$392,918	$31,877	9%
OTHER GENERAL ADMINISTRATION	$800	$1,300	$1,300	$1,300	$0	0%
TOTAL EXPENDITURES	**$804,604**	**$362,341**	**$394,218**	**$394,218**	**$31,877**	9%
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($385,237)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$625,332	$240,095	$240,095
Excess/(Deficiency) Revenues over Expenditures	($385,237)		
Use of Fund Balance		$0	$0
FUND BALANCE - END OF YEAR	$240,095	$240,095	$240,095
Restricted	$240,095	$240,095	$240,095

GRANTS SPECIAL REVENUE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$9,242,310	$902,413	$763,323	$763,323	($139,090)	-15%
OTHER REVENUES	$112,260	$76,700	$59,630	$59,630	($17,070)	-22%
TOTAL REVENUES	**$9,354,570**	**$979,113**	**$822,953**	**$822,953**	**($156,160)**	**-16%**
OTHER FIN. SOURCES/TRANSFERS IN	$227,285	$112,700	$93,950	$90,450	($22,250)	-20%
PRIOR YEAR FUND BALANCE	$0	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$9,581,855**	**$1,091,813**	**$916,903**	**$913,403**	**($178,410)**	**-16%**
EXPENDITURES:						
MANAGER'S OFFICE	$789	$0	$0	$0		
SUPERIOR COURT	$266,285	$0	$0	$0	$0	---
CLERK OF COURTS	$40,142	$0	$0	$0	$0	---
STATE COURT	$62,759	$0	$0	$0	$0	---
SOLICITOR GENERAL	$68,806	$0	$0	$0	$0	---
SHERIFF	$20,685	$0	$0	$0	$0	---
JUVENILE COURT	$183,268	$0	$0	$0	$0	---
POLICE SERVICES	$436,194	$140,000	$140,000	$140,000	$0	0%
FIRE SERVICES	$1,814	$0	$0	$0	$0	---
CORRECTIONS	$57,416	$63,313	$66,903	$66,903	$3,590	6%
PLANNING AND ZONING	$243,605	$862,000	$684,500	$684,500	($177,500)	-21%
CENTRAL SERVICES	$23,549	$0	$0	$0	$0	---
LEISURE SERVICES	$20,646	$0	$0	$0	$0	---
OTHER GENERAL ADMINISTRATION	$22,800	$26,500	$25,500	$22,000	($4,500)	-17%
TOTAL OPERATING EXPENDITURES	**$1,448,758**	**$1,091,813**	**$916,903**	**$913,403**	**($178,410)**	**-16%**
OTHER FINANCING USES:						
CAPITAL PROJECTS EXPENDITURES	$8,116,216	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$9,564,974**	**$1,091,813**	**$916,903**	**$913,403**	**($178,410)**	**-16%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$16,881**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$1,366,784	$1,383,665	$1,383,665
Excess/(Deficiency) Revenues over Expenditures	$16,881		
FUND BALANCE - END OF YEAR	$1,383,665	$1,383,665	$1,383,665
Restricted by Grant Requirements	$1,064,544	$1,064,544	$1,064,544
Assigned/Available Fund Balance	$319,121	$319,121	$319,121

ALTERNATIVE DISPUTE RESOLUTION FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$167,924	$192,079	$199,339	$197,739	$5,660	3%
TOTAL REVENUES & OTHER SOURCES	**$167,924**	**$192,079**	**$199,339**	**$197,739**	**$5,660**	**3%**
EXPENDITURES:						
SUPERIOR COURT ADMINISTRATION	$149,522	$180,579	$188,239	$188,239	$7,660	4%
OTHER GENERAL ADMINISTRATION	$9,800	$11,500	$11,100	$9,500	($2,000)	-17%
TOTAL EXPENDITURES	**$159,322**	**$192,079**	**$199,339**	**$197,739**	**$5,660**	**3%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$8,602**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	($8,706)	($104)	($104)
Excess/(Deficiency) Revenues over Expenditures	$8,602	$0	$0
FUND BALANCE - END OF YEAR	($104)	($104)	($104)
Unassigned	($104)		

SUPPORTIVE HOUSING SPECIAL REVENUE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$283,593	$400,000	$400,000	$400,000	$0	0%
TOTAL REVENUES & OTHER SOURCES	**$283,593**	**$400,000**	**$400,000**	**$400,000**	**$0**	**0%**
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT	$283,593	$400,000	$400,000	$400,000	$0	0%
TOTAL EXPENDITURES	**$283,593**	**$400,000**	**$400,000**	**$400,000**	**$0**	**0%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$0	$0	$0
FUND BALANCE - END OF YEAR	$0	$0	$0

SPECIAL PROGRAMS SPECIAL REVENUE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$209,067	$375,553	$382,034	$382,034	$6,481	2%
CHARGES FOR SERVICES	$625,386	$490,100	$440,100	$280,100	($210,000)	-43%
FINES & FORFEITURES	$967,187	$875,000	$760,500	$760,500	($114,500)	-13%
OTHER REVENUES	$1,060,103	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,861,743**	**$1,740,653**	**$1,582,634**	**$1,422,634**	**($318,019)**	**-18%**
OTHER FIN. SOURCES/TRANSFERS IN	$91,200	$87,290	$134,493	$469,693	$382,403	438%
PRIOR YEAR FUND BALANCE	$0	$0	$147,802	$84,207	$84,207	---
TOTAL REVENUES & OTHER SOURCES	**$2,952,943**	**$1,827,943**	**$1,864,929**	**$1,976,534**	**$148,591**	**8%**
EXPENDITURES:						
HUMAN RESOURCES	$0	$0	$50,000	$300,000	$300,000	---
HOUSING & COMMUNITY DEVELOPMENT DEPT	$42,780	$0	$0	$0	$0	---
INFORMATION TECHNOLOGY	$99,076	$103,704	$104,741	$104,741	$1,037	1%
SUPERIOR COURT	$183,238	$266,791	$288,366	$288,366	$21,575	8%
CLERK OF COURT	$52,235	$0	$0	$0	$0	---
STATE COURT	$398,051	$382,272	$391,684	$253,089	($129,183)	-34%
SOLICITOR GENERAL	$56,417	$57,733	$58,990	$58,990	$1,257	2%
DISTRICT ATTORNEY	$217,961	$481,899	$485,354	$485,354	$3,455	1%
SHERIFF	$2,776	$0	$0	$0	$0	---
POLICE DEPARTMENT	$773,506	$409,930	$415,994	$415,994	$6,064	1%
SOLID WASTE	$209,610	$0	$0	$0	$0	---
INDEPENDENT AGENCIES	$26,000	$26,000	$26,000	$26,000	$0	0%
OTHER GENERAL ADMINISTRATION	$52,101	$47,000	$43,800	$44,000	($3,000)	-6%
TOTAL EXPENDITURES	**$2,113,751**	**$1,775,329**	**$1,864,929**	**$1,976,534**	**$201,205**	**11%**
TRANSFERS OUT	$0	$0	$0	$0	$0	---
CAPITAL CURRENT SERVICES	$0	$0	$0	$0	$0	---
TOTAL OPERATING & OTHER FINANCING USES	**$2,113,751**	**$1,775,329**	**$1,864,929**	**$1,976,534**	**$201,205**	**11%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$839,192**	**$52,614**	**$0**	**$0**	**($52,614)**	**-100%**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$2,211,031	$3,050,223	$3,155,451
Excess/(Deficiency) Revenues over Expenditures	$839,192	$52,614	$0
Use of Fund Balance			($84,207)
FUND BALANCE - END OF YEAR	$3,050,223	$3,155,451	$3,071,244
Restricted	$764,842	$764,842	$764,842
Committed to Current Programs	$1,988,618	$1,988,618	$1,988,618
Assigned/Available Fund Balance	$296,763	$401,991	$317,784

BUILDING INSPECTION FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
LICENSES AND PERMITS	$1,268,029	$800,000	$925,000	$925,000	$125,000	16%
OTHER REVENUES	$11,563	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,279,592**	**$800,000**	**$925,000**	**$925,000**	**$125,000**	**16%**
PRIOR YEAR FUND BALANCE	$0	$120,346	$28,120	$20,520	($99,826)	-83%
TOTAL REVENUES & OTHER SOURCES	**$1,279,592**	**$920,346**	**$953,120**	**$945,520**	**$25,174**	**3%**
EXPENDITURES:						
BUILDING INSPECTION	$651,997	$711,167	$813,070	$813,070	$101,903	14%
PLANNING AND ZONING	$78,652	$81,279	$85,250	$85,250	$3,971	5%
OTHER GENERAL ADMINISTRATION	$50,588	$56,900	$54,800	$47,200	($9,700)	-17%
TOTAL OPERATING EXPENDITURES	**$781,237**	**$849,346**	**$953,120**	**$945,520**	**$96,174**	**11%**
CAPITAL EXPENSES	$0	$71,000	$0	$0	($71,000)	-100%
TOTAL OPERATING & CAPITAL EXPENDITURES	**$781,237**	**$920,346**	**$953,120**	**$945,520**	**$25,174**	**3%**
EXCESS OF REVENUES OVER EXPENDITURES	**$498,355**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$824,941	$1,323,296	$1,202,950
Excess/(Deficiency) Revenues over Expenditures	$498,355		
Use of Fund Balance		($120,346)	($20,520)
FUND BALANCE - END OF YEAR	$1,323,296	$1,202,950	$1,182,430
Committed/Available for Building Inspection	$1,202,950	$1,182,430	$1,182,430
Assigned/Available Fund Balance	$120,346	$20,520	$0

SHERIFF INMATE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$94,173	$70,000	$70,000	$70,000	$0	0%
TOTAL REVENUES	**$94,173**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0%**
EXPENDITURES:						
SHERIFF	$35,618	$35,000	$35,000	$35,000	$0	0%
TOTAL EXPENDITURES	**$35,618**	**$35,000**	**$35,000**	**$35,000**	**$0**	**0%**
TRANSFERS OUT	$37,400	$35,000	$35,000	$35,000	$0	0%
TOTAL OPERATING & OTHER FINANCING USES	**$73,018**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0%**
EXCESS OF REVENUES OVER EXPENDITURES	**$21,155**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$52,127	$73,282	$73,282
Excess/(Deficiency) Revenues over Expenditures	$21,155		
FUND BALANCE - END OF YEAR	$73,282	$73,282	$73,282
Committed for Sheriff Inmate Fund	$73,282	$73,282	$73,282

CORRECTIONS INMATE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$9,977	$15,000	$15,000	$15,000	$0	0%
TOTAL REVENUES	**$9,977**	**$15,000**	**$15,000**	**$15,000**	**$0**	**0%**
PRIOR YEAR FUND BALANCE	$0	$0	$30,000	$30,000		
TOTAL REVENUES & OTHER SOURCES	**$9,977**	**$15,000**	**$45,000**	**$45,000**		
EXPENDITURES:						
CORRECTIONS	$7,917	$15,000	$45,000	$45,000	$30,000	200%
TOTAL EXPENDITURES	**$7,917**	**$15,000**	**$45,000**	**$45,000**	**$30,000**	**200%**
EXCESS OF REVENUES OVER EXPENDITURES	**$2,060**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$252,388	$254,448	$254,448
Excess/(Deficiency) Revenues over Expenditures	$2,060		
Use of Fund Balance		$0	($30,000)
FUND BALANCE - END OF YEAR	$254,448	$254,448	$224,448
Committed/Available for Corrections Inmate Fund	$254,448	$254,448	$224,448

PUBLIC FACILITIES AUTHORITY FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$38,257	$35,397	$29,381	$29,381	($6,016)	-17%
OTHER REVENUES	$1,476	$0	$0	$0	$0	---
TOTAL REVENUES	**$39,733**	**$35,397**	**$29,381**	**$29,381**	**($6,016)**	**-17%**
OTHER FIN. SOURCES/TRANSFERS IN	$506,600	$510,738	$509,564	$509,564	($1,174)	0%
TOTAL REVENUES & OTHER SOURCES	**$546,333**	**$546,135**	**$538,945**	**$538,945**	**($7,190)**	**-1%**
EXPENDITURES:						
DEBT SERVICE	$547,801	$546,135	$538,945	$538,945	($7,190)	-1%
TOTAL EXPENDITURES	**$547,801**	**$546,135**	**$538,945**	**$538,945**	**($7,190)**	**-1%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($1,468)**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$869,978	$868,510	$868,510
Excess/(Deficiency) Revenues over Expenditures	($1,468)		
FUND BALANCE - END OF YEAR	$868,510	$868,510	$868,510
Assigned/Available Fund Balance	$868,510	$868,510	$868,510

ECONOMIC DEVELOPMENT CAPITAL PROJECTS FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
OTHER REVENUES	$7,347	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS IN	$25,000	$44,500	$150,000	$150,000	$105,500	237%
TOTAL REVENUES	**$32,347**	**$44,500**	**$150,000**	**$150,000**	**$105,500**	**237%**
PRIOR YEAR FUND BALANCE	$0	$0	$500,600	$500,600		
TOTAL REVENUES & OTHER SOURCES	**$32,347**	**$44,500**	**$650,600**	**$650,600**		
EXPENDITURES:						
HOUSING & COMMUNITY DEVELOPMENT DEPT	$14,005	$0	$0	$0	$0	---
OTHER GENERAL ADIMINSTRATION	$0	$44,500	$0	$0	($44,500)	-100%
ECONOMIC DEV. CAPITAL PROGRAM	$5,943	$0	$650,600	$650,600	$650,600	---
TOTAL EXPENDITURES	**$19,948**	**$44,500**	**$650,600**	**$650,600**	**$606,100**	**1362%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$12,399**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$640,676	$653,075	$653,075
Excess/(Deficiency) Revenues over Expenditures	$12,399		
Use of Fund Balance		$0	($500,600)
FUND BALANCE - END OF YEAR	$653,075	$653,075	$152,475
Committed to Capital Projects	$127,500	$127,500	$127,500
Assigned/Available Fund Balance	$525,575	$525,575	$24,975

DEVELOPMENT AUTHORITY CAPITAL PROJECTS FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$29,855	$0	$0	$0	$0	---
OTHER REVENUES	$92	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$29,947**	**$0**	**$0**	**$0**	**$0**	**---**
EXPENDITURES:						
HUMAN & ECONOMIC DEVELOPMENT	$23,303	$0	$0	$0	$0	---
DEBT SERVICE	$106,950	$0	$0	$0	$0	---
OTHER FIN. SOURCES/TRANSFERS OUT	$0	$19,500	$0	$0	($19,500)	-100%
TOTAL EXPENDITURES	**$130,253**	**$19,500**	**$0**	**$0**	**($19,500)**	**-100%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**($100,306)**	**($19,500)**	**$0**	**$0**	**$19,500**	**-100%**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$265,996	$165,690	$146,190
Excess/(Deficiency) Revenues over Expenditures	($100,306)		
Use of Fund Balance		($19,500)	$0
FUND BALANCE - END OF YEAR	$165,690	$146,190	$146,190
Assigned/Available Fund Balance	$165,690	$146,190	$146,190

GENERAL CAPITAL PROJECTS FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
OTHER TAXES	$11,662	$0	$0	$0	$0	---
OTHER REVENUES	$55,079	$0	$0	$0	$0	---
TOTAL REVENUES	**$66,741**	**$0**	**$0**	**$0**	**$0**	**---**
PRIOR YEAR FUND BALANCE	$0	$0	$500,000	$565,000		
OTHER FIN. SOURCES/TRANSFERS IN	$4,158,200	$5,077,300	$7,079,400	$4,400,000	($677,300)	-13%
TOTAL REVENUES & OTHER SOURCES	**$4,224,941**	**$5,077,300**	**$7,579,400**	**$4,965,000**	**($112,300)**	**-2%**
EXPENDITURES:						
MANAGER'S OFFICE	$9,776	$0	$54,000	$70,000	$70,000	---
FINANCE	$0	$30,000	$0	$0	($30,000)	-100%
HUMAN RESOURCES	$22,440	$20,000	$122,000	$122,000	$102,000	510%
TAX COMMISSIONER	$5,474	$0	$0	$0	$0	---
BOARD OF ELECTIONS	$20,388	$25,000	$0	$0	($25,000)	-100%
INFORMATION TECHNOLOGY	$119,852	$600,000	$860,000	$760,000	$160,000	27%
SUPERIOR COURTS	$0	$0	$50,000	$50,000	$50,000	---
CLERK OF COURTS	$0	$0	$115,000	$50,000		
DISTRICT ATTORNEY	$0	$0	$171,700	$75,000	$75,000	---
SHERIFF	$44,091	$103,500	$136,000	$93,000	($10,500)	-10%
MUNICIPAL COURT	$0	$25,000	$0	$0	($25,000)	-100%
POLICE SERVICES	$153,469	$315,000	$2,272,000	$777,000	$462,000	147%
FIRE SERVICES	$0	$388,500	$184,000	$184,000	($204,500)	-53%
CORRECTIONS	$1,933	$25,000	$55,000	$25,000	$0	0%
AIRPORT	$19,857	$75,000	$75,000	$75,000	$0	0%
TRANSIT	$0	$74,000	$70,000	$70,000	($4,000)	-5%
TRANSPORTATION & PUBLIC WORKS	$1,160,133	$1,558,000	$1,294,000	$1,264,000	($294,000)	-19%
SOLID WASTE	$83,995	$0	$0	$0	$0	---
PLANNING & ZONING	$40,631	$95,000	$125,000	$275,000	$180,000	189%
BUILDING INSPECTION	$6,378	$25,000	$0	$0	($25,000)	-100%
CENTRAL SERVICES	$724,621	$1,200,000	$1,382,500	$645,000	($555,000)	-46%
LEISURE SERVICES	$473,990	$393,300	$558,200	$325,000	($68,300)	-17%
OTHER GENERAL ADMINISTRATION	$0	$125,000	$55,000	$105,000	($20,000)	-16%
OTHER FINANCING USES/TRANSFERS	$165,892	$0	$0	$0	$0	---
TOTAL EXPENDITURES	**$3,052,920**	**$5,077,300**	**$7,579,400**	**$4,965,000**	**($112,300)**	**-2%**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**$1,172,021**	**$0**	**$0**	**$0**	**$0**	**---**

CHANGES IN FUND BALANCE:	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 APPROVED BUDGET
FUND BALANCE - BEGINNING OF YEAR	$9,338,151	$10,510,172	$10,510,172
Excess/(Deficiency) Revenues over Expenditures	$1,172,021	$0	$0
Use of Fund Balance			($565,000)
FUND BALANCE - END OF YEAR	$10,510,172	$10,510,172	$9,945,172
Committed (1)	$10,510,172	$10,510,172	$9,945,172

(1) $9,945,065 of the FY15 ending fund balance is committed for previously approved capital projects. The remaining $565,107 is available fund balance.

ENTERPRISE FUNDS

AIRPORT ENTERPRISE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$0	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$2,389,989	$2,411,707	$2,388,960	$2,388,960	($22,747)	-1%
OTHER REVENUES	$780	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,390,769**	**$2,411,707**	**$2,388,960**	**$2,388,960**	**($22,747)**	**-1%**
OTHER FIN. SOURCES/TRANSFERS IN	$190,577	$194,389	$196,333	$196,333	$1,944	1%
TOTAL REVENUE & OTHER SOURCES	**$2,581,346**	**$2,606,096**	**$2,585,293**	**$2,585,293**	**($20,803)**	**-1%**
EXPENSES:						
AIRPORT:						
ADMINISTRATION	$219,736	$240,264	$231,610	$231,610	($8,654)	-4%
AIRPORT SERVICES	$1,737,335	$1,760,809	$1,711,411	$1,711,411	($49,398)	-3%
AIRPORT MAINTENANCE	$146,572	$157,600	$157,600	$157,600	$0	0%
OTHER GENERAL ADMINISTRATION	$543,351	$552,900	$542,000	$542,000	($10,900)	-2%
DEBT SERVICE	$32,149	$30,709	$30,709	$30,709	$0	0%
TOTAL EXPENSES	**$2,679,143**	**$2,742,282**	**$2,673,330**	**$2,673,330**	**($68,952)**	**-3%**
OTHER FINANCING USES/TRANSFERS OUT	$41,818	$0	$61,788	$58,288	$58,288	---
TOTAL EXPENSES & OTHER FINANCING USES	**$2,720,961**	**$2,742,282**	**$2,735,118**	**$2,731,618**		
NET INCOME OR (LOSS)	**($139,615)**	**($136,186)**	**($149,825)**	**($146,325)**	**($10,139)**	**7%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY16 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,581,346	$2,606,096	$2,585,293	$2,585,293	($20,803)	-1%
Total Sources	**$2,581,346**	**$2,606,096**	**$2,585,293**	**$2,585,293**	**($20,803)**	**-1%**
Uses:						
EXPENSES & OTHER FINANCING USES	$2,720,961	$2,742,282	$2,735,118	$2,731,618	($10,664)	0%
Less: Depreciation Expense	($299,765)	($302,900)	($302,900)	($302,900)	$0	0%
Add: Debt Service Principal Payments	$83,538	$85,005	$85,005	$85,005	$0	0%
Add: Capital Funding	$0	$100,000	$0	$0	($100,000)	-100%
Total Uses	**$2,504,734**	**$2,624,387**	**$2,517,223**	**$2,513,723**	**($110,664)**	**-4%**
Gain/(Loss)	**$76,612**	**($18,291)**	**$68,070**	**$71,570**	**$89,861**	**-491%**
Changes in Working Capital						
Beginning Working Capital	$315,674	$392,286		$373,995		
Gain/(Loss) from above	$76,612	($18,291)		$71,570		
Ending Working Capital	$392,286	$373,995		$445,565		
Less:						
Approved capital projects from prior years	$0	$0		$0		
Operating Reserve (3 months)	($261,534)	($278,416)		($283,715)		
Available Working Capital	**$130,752**	**$95,579**		**$161,850**		

LANDFILL ENTERPRISE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL	$2,515	$0	$0	$0	$0	---
CHARGES FOR SERVICES	$3,440,725	$3,330,000	$3,275,050	$3,275,050	($54,950)	-2%
OTHER REVENUES	$37,184	$0	$55,100	$55,100	$55,100	---
TOTAL REVENUES	**$3,480,424**	**$3,330,000**	**$3,330,150**	**$3,330,150**	**$150**	**0%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,480,424**	**$3,330,000**	**$3,330,150**	**$3,330,150**	**$150**	**0%**
EXPENSES:						
SOLID WASTE:						
RECYCLING	$833,257	$1,028,434	$1,069,729	$1,052,729	$24,295	2%
LANDFILL	$1,158,065	$1,341,967	$1,312,657	$1,312,657	($29,310)	-2%
CLOSURE/POST-CLOSURE	($43,797)	$120,000	$120,000	$120,000	$0	0%
OTHER GENERAL ADMINISTRATION	$1,584,189	$1,503,300	$1,461,200	$1,461,200	($42,100)	-3%
TOTAL EXPENSES	**$3,531,714**	**$3,993,701**	**$3,963,586**	**$3,946,586**	**($47,115)**	**-1%**
OTHER FINANCING USES/TRANSFERS OUT	$232,762	$135,000	$284,860	$281,060	$146,060	108%
TOTAL EXPENSES & OTHER FINANCING USES	**$3,764,476**	**$4,128,701**	**$4,248,446**	**$4,227,646**	**$98,945**	**2%**
NET INCOME OR (LOSS)	**($284,052)**	**($798,701)**	**($918,296)**	**($897,496)**	**($98,795)**	**12%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,480,424	$3,330,000	$3,330,150	$3,330,150	$150	0%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,764,476	$4,128,701	$4,248,446	$4,227,646	$98,945	2%
Less: Depreciation Expense	($1,229,105)	($1,145,400)	($1,145,400)	($1,145,400)	$0	0%
Add: Capital Funding	$59,994	$600,000	$699,000	$699,000	$99,000	17%
Total Uses	**$2,595,365**	**$3,583,301**	**$3,802,046**	**$3,781,246**	**$197,945**	**6%**
Gain/(Loss)	**$885,059**	**($253,301)**	**($471,896)**	**($451,096)**	**($197,795)**	**78%**
Changes in Working Capital						
Beginning Working Capital	$4,800,792	$5,685,851		$5,432,550		
Gain/(Loss) from above	$885,059	($253,301)		($451,096)		
Ending Working Capital	$5,685,851	$5,432,550		$4,981,454		
Less:						
Closure/Post Closure outstanding obligation	($4,966,303)	($4,966,303)		($4,966,303)		
Approved capital projects from prior years	($118,383)	($118,383)		($118,383)		
Operating Reserve (3 months)	($634,000)	($746,000)		($771,000)		
Available Working Capital	**($32,835)**	**($398,136)**		**($874,232)**		

PUBLIC TRANSIT ENTERPRISE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
INTERGOVERNMENTAL REVENUES	$2,037,000	$2,037,000	$2,068,000	$2,068,000	$31,000	2%
CHARGES FOR SERVICES	$1,565,884	$1,532,503	$1,487,486	$1,487,486	($45,017)	-3%
OTHER REVENUES	$15,443	$10,000	$10,000	$10,000	$0	0%
TOTAL REVENUES	**$3,618,327**	**$3,579,503**	**$3,565,486**	**$3,565,486**	**($14,017)**	**0%**
OTHER FIN. SOURCES/TRANSFERS IN	$5,958,111	$2,328,573	$2,421,859	$2,440,859	$112,286	5%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$9,576,438**	**$5,908,076**	**$5,987,345**	**$6,006,345**	**$98,269**	**2%**
EXPENSES:						
TRANSIT:						
ADMINISTRATION	$441,164	$526,926	$523,784	$481,804	($45,122)	-9%
TRANSIT OPERATIONS	$2,670,430	$3,480,695	$3,332,124	$3,347,553	($133,142)	-4%
DEMAND RESPONSE	$273,765	$399,438	$343,341	$343,341	($56,097)	-14%
TRANSIT MAINTENANCE	$713,494	$1,019,859	$1,021,181	$1,021,181	$1,322	0%
OTHER GENERAL ADMINISTRATION	$2,037,521	$2,549,000	$2,411,500	$2,411,500	($137,500)	-5%
TOTAL EXPENSES	**$6,136,374**	**$7,975,918**	**$7,631,930**	**$7,605,379**	**($370,539)**	**-5%**
OTHER FINANCING USES/TRANSFERS OUT	$273,462	$0	$458,136	$429,836	$429,836	---
TOTAL EXPENSES & OTHER USES	**$6,409,836**	**$7,975,918**	**$8,090,066**	**$8,035,215**	**($78,203)**	**-1%**
NET INCOME OR (LOSS)	**$3,166,602**	**($2,067,842)**	**($2,102,721)**	**($2,028,870)**	**$38,972**	**-2%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$9,576,438	$5,908,076	$5,987,345	$6,006,345	$98,269	2%
Less: Donated Assets	($4,059,266)	$0	$0	$0	$0	---
Total Sources	**$5,517,172**	**$5,908,076**	**$5,987,345**	**$6,006,345**	**$98,269**	**2%**
Uses:						
EXPENSES & OTHER FINANCING USES	$6,409,836	$7,975,918	$8,090,066	$8,035,215	$59,297	1%
Less: Depreciation Expense	($1,479,097)	($1,959,300)	($1,959,300)	($1,959,300)	$0	0%
Add: Capital Funding	$0	$0	$0	$0	$0	---
Total Uses	**$4,930,739**	**$6,016,618**	**$6,130,766**	**$6,075,915**	**$59,297**	**1%**
Gain/(Loss)	**$586,433**	**($108,542)**	**($143,421)**	**($69,570)**	**$38,972**	**-36%**
Changes in Working Capital						
Beginning Working Capital	$3,170,873	$3,757,306		$3,648,764		
Gain/(Loss) from above	$586,433	($108,542)		($69,570)		
Ending Working Capital	$3,757,306	$3,648,764		$3,579,194		
Less:						
Approved capital projects from prior years	($200,000)	($200,000)		($200,000)		
Operating Reserve (3 months)	($1,233,000)	($1,504,000)		($1,519,000)		
Available Working Capital	**$2,324,306**	**$1,944,764**		**$1,860,194**		

WATER & SEWER ENTERPRISE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$47,998,930	$48,462,627	$50,616,727	$50,616,727	$2,154,100	4%
OTHER REVENUES	$683,543	$241,966	$241,966	$241,966	$0	0%
TOTAL REVENUES	**$48,682,473**	**$48,704,593**	**$50,858,693**	**$50,858,693**	**$2,154,100**	**4%**
OTHER FIN. SOURCES/TRANSFERS IN	$3,409,760	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$52,092,233**	**$48,704,593**	**$50,858,693**	**$50,858,693**	**$2,154,100**	**4%**
EXPENSES:						
ADMINISTRATION	$810,816	$1,071,115	$1,056,626	$1,056,626	($14,489)	-1%
CONSTRUCTION & PROJECT MGT.	$5,421,735	$6,361,859	$6,164,883	$6,164,883	($196,976)	-3%
PLANT OPERATIONS	$9,476,364	$10,932,101	$10,726,027	$10,726,027	($206,074)	-2%
ENGINEERING MANAGEMENT	$333,156	$403,061	$538,127	$538,127	$135,066	34%
BUILDING INSP.-CROSS CONNECTION	$21,321	$26,572	$25,762	$25,762	($810)	-3%
OTHER GENERAL ADMINISTRATION	$13,041,564	$13,525,800	$13,076,500	$13,076,500	($449,300)	-3%
DEBT SERVICE	$13,086,481	$11,526,966	$10,472,000	$10,472,000	($1,054,966)	-9%
TOTAL EXPENSES	**$42,191,437**	**$43,847,474**	**$42,059,925**	**$42,059,925**	**($1,787,549)**	**-4%**
OTHER FINANCING USES/TRANSFERS OUT	$842,174	$0	$1,361,998	$1,263,698	$1,263,698	---
TOTAL EXPENSES & OTHER USES	**$43,033,611**	**$43,847,474**	**$43,421,923**	**$43,323,623**	**($523,851)**	**-1%**
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$9,058,622**	**$4,857,119**	**$7,436,770**	**$7,535,070**	**($9,016,249)**	**-186%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$52,092,233	$48,704,593	$50,858,693	$50,858,693	$2,154,100	4%
Less: Donated Assets	($3,406,926)	$0	$0	$0	$0	---
Total Sources	**$48,685,307**	**$48,704,593**	**$50,858,693**	**$50,858,693**	**$2,154,100**	**4%**
Uses:						
EXPENSES & OTHER FINANCING USES	$43,033,611	$43,847,474	$43,421,923	$43,323,623	($523,851)	-1%
Less: Depreciation Expense	($11,075,252)	($11,248,600)	($11,248,600)	($11,248,600)	$0	0%
Add: Debt Service Principal Payments	$4,280,000	$4,118,100	$6,227,800	$6,227,800	$2,109,700	51%
Add: Capital Funding	$4,429,451	$6,042,400	$19,584,800	$19,584,800	$13,542,400	224%
Total Uses	**$40,667,810**	**$42,759,374**	**$57,985,923**	**$57,887,623**	**$15,128,249**	**35%**
Gain/(Loss)	**$8,017,497**	**$5,945,219**	**($7,127,230)**	**($7,028,930)**	**($12,974,149)**	**-218%**
Changes in Working Capital						
Beginning Working Capital	$62,699,651	$70,717,148		$76,662,367		
Gain/(Loss) from above	$8,017,497	$5,945,219		($7,028,930)		
Ending Working Capital	$70,717,148	$76,662,367		$69,633,437		
Less:						
Approved capital projects from prior years	($55,570,017)	($55,570,017)		($55,570,017)		
Operating Reserve (3 months)	($4,718,000)	($5,268,000)		($5,401,000)		
Available Working Capital	**$10,429,131**	**$15,824,350**		**$8,662,420**		

SOLID WASTE COLLECTION ENTERPRISE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,418,584	$3,442,900	$3,422,700	$3,422,700	($20,200)	-1%
OTHER REVENUES	$7,999	$0	$6,000	$6,000	$6,000	---
TOTAL REVENUES	**$3,426,583**	**$3,442,900**	**$3,428,700**	**$3,428,700**	**($14,200)**	**0%**
OTHER FINANCING SOURCES	$273,654	$135,000	$135,000	$135,000	$0	0%
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,700,237**	**$3,577,900**	**$3,563,700**	**$3,563,700**	**($14,200)**	**0%**
EXPENSES:						
ADMINISTRATION	$286,413	$347,918	$355,555	$355,555	$7,637	2%
COLLECTION	$2,312,069	$2,286,241	$2,461,391	$2,461,391	$175,150	8%
OTHER GENERAL ADMINISTRATION	$634,653	$524,600	$638,276	$638,276	$113,676	22%
TOTAL EXPENSES	**$3,233,135**	**$3,158,759**	**$3,455,222**	**$3,455,222**	**$296,463**	**9%**
OTHER FINANCING USES/TRANSFERS OUT	$199,257	$0	$236,815	$203,415		
TOTAL EXPENSES & OTHER FINANCING USES	**$3,432,392**	**$3,158,759**	**$3,692,037**	**$3,658,637**		
NET INCOME OR (LOSS)	**$267,845**	**$419,141**	**($128,337)**	**($94,937)**	**($514,078)**	**-123%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,700,237	$3,577,900	$3,563,700	$3,563,700	($14,200)	0%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,233,135	$3,158,759	$3,692,037	$3,658,637	$499,878	16%
Less: Depreciation Expense	($258,278)	($113,600)	($316,776)	($316,776)	($203,176)	179%
Add: Capital Funding	$0	$290,000	$370,000	$370,000	$80,000	28%
Total Uses	**$2,974,857**	**$3,335,159**	**$3,745,261**	**$3,711,861**	**$376,702**	**11%**
Gain/(Loss)	**$725,380**	**$242,741**	**($181,561)**	**($148,161)**	**($390,902)**	**-161%**
Changes in Working Capital						
Beginning Working Capital	$2,772,292	$3,497,672		$3,740,413		
Gain/(Loss) from above	$725,380	$242,741		($148,161)		
Ending Working Capital	$3,497,672	$3,740,413		$3,592,252		
Less:						
Approved capital projects from prior years	($87,150)	($87,150)		($87,150)		
Operating Reserve (3 months)	($744,000)	($761,000)		($835,000)		
Available Working Capital	**$2,666,522**	**$2,892,263**		**$2,670,102**		

STORMWATER UTILITY ENTERPRISE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$3,504,697	$3,600,000	$3,600,000	$3,600,000	$0	0%
OTHER REVENUES	$24,539	$0	$0	$0	$0	---
TOTAL REVENUES	**$3,529,236**	**$3,600,000**	**$3,600,000**	**$3,600,000**	**$0**	**0%**
OTHER FINANCING SOURCES	$217,385	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$3,746,621**	**$3,600,000**	**$3,600,000**	**$3,600,000**	**$0**	**0%**
EXPENSES:						
STORMWATER MANAGEMENT	$2,541,002	$2,907,978	$2,820,749	$2,820,749	($87,229)	-3%
ENGINEERING	$59	$0	$0	$0	$0	---
OTHER GENERAL ADMINISTRATION	$534,429	$559,500	$468,400	$468,400	($91,100)	-16%
DEBT SERVICE	$1,472	$700	$700	$700	$0	0%
TOTAL EXPENSES	**$3,076,962**	**$3,468,178**	**$3,289,849**	**$3,289,849**	**($178,329)**	**-5%**
OTHER FINANCING USES/TRANSFERS OUT	$188,747	$0	$284,287	$269,387		
TOTAL EXPENSES & OTHER FINANCING USES	**$3,265,709**	**$3,468,178**	**$3,574,136**	**$3,559,236**		
NET INCOME OR (LOSS) DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	**$480,912**	**$131,822**	**$25,864**	**$40,764**	**($91,058)**	**-69%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$3,746,621	$3,600,000	$3,600,000	$3,600,000	$0	0%
Total Sources	**$3,746,621**	**$3,600,000**	**$3,600,000**	**$3,600,000**	**$0**	**0%**
Uses:						
EXPENSES & OTHER FINANCING USES	$3,265,709	$3,468,178	$3,574,136	$3,289,849	($178,329)	-5%
Less: Depreciation Expense	($324,548)	($327,400)	($327,400)	($327,400)	$0	0%
Add: Debt Service Principal Payments	$27,985	$28,836	$7,346	$7,346	($21,490)	-75%
Add: Capital Funding	$0	$1,200,000	$200,000	$200,000	($1,000,000)	-83%
Total Uses	**$2,969,146**	**$4,369,614**	**$3,454,082**	**$3,169,795**	**($1,199,819)**	**-27%**
Gain/(Loss)	**$777,475**	**($769,614)**	**$145,918**	**$430,205**	**$1,199,819**	**-156%**
Changes in Working Capital						
Beginning Working Capital	$5,270,950	$6,048,425		$5,278,811		
Gain/(Loss) from above	$777,475	($769,614)		$430,205		
Ending Working Capital	$6,048,425	$5,278,811		$5,709,016		
Less:						
Approved capital projects from prior years	($1,665,381)	($1,665,381)		($1,665,381)		
Operating Reserve (3 months)	($816,000)	($867,000)		($822,000)		
Available Working Capital	**$3,567,044**	**$2,746,430**		**$3,221,635**		

INTERNAL SUPPORT INTERNAL SERVICE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,599,780	$1,713,362	$1,856,893	$1,856,893	$143,531	8%
OTHER REVENUES	$379	$0	$0	$0	$0	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$1,600,160**	**$1,713,362**	**$1,856,893**	**$1,856,893**	**$143,531**	**8%**
EXPENSES:						
CENTRAL SERVICES	$1,416,025	$1,564,660	$1,792,913	$1,792,913	$228,253	15%
OTHER GENERAL ADMINISTRATION	$55,364	$65,300	$55,000	$55,000	($10,300)	-16%
TOTAL EXPENSES	**$1,471,389**	**$1,629,960**	**$1,847,913**	**$1,847,913**	**$217,953**	**13%**
OTHER FINANCING USES/TRANSFERS OUT	$22,727	$0	$33,838	$31,838	$31,838	---
TOTAL EXPENSES & OTHER FINANCING USES	**$1,494,116**	**$1,629,960**	**$1,881,751**	**$1,879,751**	$249,791	**15%**
CURRENT YEAR CAPITAL EXPEND.	$31,461	$45,000	$40,000	$40,000	($5,000)	-11%
NET INCOME OR (LOSS)	**$74,583**	**$38,402**	**($64,858)**	**($62,858)**	**($101,260)**	**-264%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,600,160	$1,713,362	$1,856,893	$1,856,893	$143,531	8%
Uses:						
EXPENSES & OTHER FINANCING USES	$1,494,116	$1,629,960	$1,881,751	$1,847,913	$217,953	13%
Less: Depreciation Expense	($41,396)	($50,100)	($50,100)	($50,100)	$0	0%
Add: Capital Funding	$31,461	$45,000	$40,000	$40,000	($5,000)	-11%
Total Uses	**$1,484,181**	**$1,624,860**	**$1,871,651**	**$1,837,813**	**$212,953**	**13%**
Gain/(Loss)	**$115,979**	**$88,502**	**($14,758)**	**$19,080**	**($69,422)**	**-78%**
Changes in Working Capital						
Beginning Working Capital	$260,352	$376,331		$376,331		
Gain/(Loss) from above	$115,979			$19,080		
Ending Working Capital	$376,331	$376,331		$395,411		
Less:						
Approved capital projects from prior years	($249,435)	($249,435)		($249,435)		
Operating Reserve (1 month)	($121,000)	($132,000)		($150,000)		
Available Working Capital	**$5,896**	**($5,104)**		**($4,024)**		

FLEET MANAGEMENT INTERNAL SERVICE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$2,560,874	$2,557,127	$2,552,481	$2,552,481	($4,646)	0%
OTHER REVENUES	$556	$0	$0	$0	$0	---
TOTAL REVENUES	**$2,561,430**	**$2,557,127**	**$2,552,481**	**$2,552,481**	**($4,646)**	**0%**
EXPENSES:						
CENTRAL SERVICES: FLEET MANAGEMENT	$2,516,337	$2,460,917	$2,429,123	$2,429,123	($31,794)	-1%
OTHER GENERAL ADMINISTRATION	$60,631	$59,700	$26,700	$26,700	($33,000)	-55%
TOTAL EXPENSES	**$2,576,968**	**$2,520,617**	**$2,455,823**	**$2,455,823**	**($64,794)**	**-3%**
OTHER FINANCING USES/TRANSFERS OUT	$58,651	$0	$89,595	$79,195	$79,195	---
TOTAL EXPENSES & OTHER FINANCING USES	**$2,635,619**	**$2,520,617**	**$2,545,418**	**$2,535,018**	$14,401	**1%**
NET INCOME OR (LOSS)	**($74,189)**	**$36,510**	**$7,063**	**$17,463**	**($19,047)**	**-52%**

FY17 FUND SUMMARY FLOW OF FUNDS	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,561,430	$2,557,127	$2,552,481	$2,552,481	($4,646)	0%
Uses:						
EXPENSES & OTHER FINANCING USES	$2,635,619	$2,520,617	$2,455,823	$2,455,823	($64,794)	-3%
Less: Depreciation Expense	($14,685)	($13,000)	($13,000)	($13,000)	$0	0%
Add: Capital Funding	$10,056	$0	$30,000	$30,000	$30,000	---
Total Uses	**$2,630,990**	**$2,507,617**	**$2,472,823**	**$2,472,823**	**($34,794)**	**-1%**
Gain/(Loss)	**($69,560)**	**$49,510**	**$79,658**	**$79,658**	**$30,148**	**61%**
Changes in Working Capital						
Beginning Working Capital	$355,409	$285,849		$335,359		
Gain/(Loss) from above	($69,560)	$49,510		$79,658		
Ending Working Capital	$285,849	$335,359		$415,017		
Less:						
Approved capital projects from prior years	($34,644)	($34,644)		($34,644)		
Operating Reserve (1 month)	($218,000)	($209,000)		($204,000)		
Available Working Capital	**$33,205**	**$91,715**		**$176,373**		

FLEET REPLACEMENT INTERNAL SERVICE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$1,291,250	$1,200,100	$1,239,765	$1,239,765	$39,665	3%
OTHER REVENUES	$56,677	$0	$0	$0	$0	---
TOTAL REVENUES	**$1,347,927**	**$1,200,100**	**$1,239,765**	**$1,239,765**	**$39,665**	**3%**
OTHER FINANCING SOURCES	$82,231	$0	$0	$0	$0	---
TOTAL REVENUES & OTHER SOURCES	**$1,430,158**	**$1,200,100**	**$1,239,765**	**$1,239,765**	**$39,665**	**3%**
EXPENSES:						
OTHER GENERAL ADMINISTRATION	$90,000	$90,000	$90,000	$90,000	$0	0%
INTEREST EXPENSES	$6,668	$0	$0	$0	$0	---
TOTAL EXPENSES	**$96,668**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0%**
CAPITAL: Purchase of Repl. Vehicles	$1,527,730	$1,110,100	$1,149,765	$1,149,765	$39,665	4%
TOTAL EXPENDITURES & CAPITAL	**$1,624,398**	**$1,200,100**	**$1,239,765**	**$1,239,765**	**$39,665**	**3%**
NET INCOME OR (LOSS)	**($194,240)**	**$0**	**$0**	**$0**	**$0**	**---**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$1,430,158	$1,200,100	$1,239,765	$1,239,765	$39,665	3%
Uses:						
EXPENSES & OTHER FINANCING USES	$96,668	$90,000	$90,000	$90,000	$0	0%
Less: Depreciation Expense	($1,426,989)	$0	$0	$0	$0	---
Add: Capital Funding	$2,479,665	$1,110,100	$1,149,765	$1,149,765	$39,665	4%
Total Uses	**$1,149,344**	**$1,200,100**	**$1,239,765**	**$1,239,765**	**$39,665**	**3%**
Gain/(Loss)	**$280,814**	**$0**	**$0**	**$0**	**$0**	**---**
Changes in Working Capital						
Beginning Working Capital	$10,237,609	$10,518,423		$10,518,423		
Gain/(Loss) from above	$280,814	$0		$0		
Ending Working Capital	$10,518,423	$10,518,423		$10,518,423		
Less:						
Reserve (One Year Replacement Average)	($1,100,000)	($1,100,000)		($1,100,000)		
Available Working Capital	**$9,418,423**	**$9,418,423**		**$9,418,423**		

INSURANCE & CLAIMS INTERNAL SERVICE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$2,332,436	$3,297,900	$3,265,000	$3,265,000	($32,900)	-1%
OTHER REVENUES	$347,948	$50,000	$50,000	$50,000	$0	0%
TOTAL REVENUES	**$2,680,384**	**$3,347,900**	**$3,315,000**	**$3,315,000**	**($32,900)**	**-1%**
EXPENSES:						
HUMAN RESOURCES	$268,209	$390,774	$390,253	$390,253	($521)	0%
OTHER GENERAL ADMINISTRATION	$3,210,156	$2,999,750	$2,733,326	$2,733,326	($266,424)	-9%
TOTAL EXPENSES	**$3,478,365**	**$3,390,524**	**$3,123,579**	**$3,123,579**	**($266,945)**	**-8%**
OTHER FINANCING USES/TRANSFERS OUT	$0	$0	$37,784	$35,784	$35,784	---
TOTAL EXPENSES & OTHER FINANCING USES	**$3,478,365**	**$3,390,524**	**$3,161,363**	**$3,159,363**	($231,161)	**-7%**
NET INCOME (LOSS)	**($797,981)**	**($42,624)**	**$153,637**	**$191,421**	**$234,045**	**-549%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$2,680,384	$3,347,900	$3,315,000	$3,315,000	($32,900)	-1%
Uses:						
EXPENSES & OTHER FINANCING USES	$3,478,365	$3,390,524	$3,123,579	$3,123,579	($266,945)	-8%
Total Uses	**$3,478,365**	**$3,390,524**	**$3,123,579**	**$3,123,579**	**($266,945)**	**-8%**
Gain/(Loss)	**($797,981)**	**($42,624)**	**$191,421**	**$191,421**	**$234,045**	**-549%**
Changes in Working Capital						
Beginning Working Capital	$462,335	($335,646)		($378,270)		
Gain/(Loss) from above	($797,981)	($42,624)		$191,421		
Ending Working Capital	($335,646)	($378,270)		($186,849)		
Less:						
Operating Reserve (1 month)	($290,000)	($283,000)		($260,000)		
Avaliable Working Capital	**($625,646)**	**($661,270)**		**($446,849)**		

HEALTH INSURANCE INTERNAL SERVICE FUND FY17 FUND SUMMARY	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
REVENUES:						
CHARGES FOR SERVICES	$9,565,563	$11,235,000	$15,180,737	$14,215,802	$2,980,802	27%
OTHER REVENUES	$17,212	$0	$10,000	$10,000	$10,000	---
TOTAL REVENUES	**$9,582,775**	**$11,235,000**	**$15,190,737**	**$14,225,802**	**$2,990,802**	**27%**
OTHER FIN. SOURCES/TRANSFERS IN	$0	$0	$1,000,000	$1,000,000	$1,000,000	---
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$9,582,775**	**$11,235,000**	**$16,190,737**	**$15,225,802**	**$3,990,802**	**36%**
EXPENSES:						
HUMAN RESOURCES	$405,241	$541,896	$542,381	$542,381	$485	0%
OTHER GENERAL ADMINISTRATION	$13,020,617	$12,727,053	$13,938,207	$13,938,207	$1,211,154	10%
TOTAL EXPENSES	**$13,425,858**	**$13,268,949**	**$14,480,588**	**$14,480,588**	**$1,211,639**	**9%**
OTHER FINANCING USES/TRANSFERS OUT	$0	$0	$22,311	$23,711	$23,711	---
TOTAL EXPENSES & OTHER FINANCING USES	**$13,425,858**	**$13,268,949**	**$14,502,899**	**$14,504,299**	$1,235,350	**9%**
NET INCOME	**($3,843,083)**	**($2,033,949)**	**$1,687,838**	**($278,497)**	**$1,755,452**	**-86%**

FY17 FUND SUMMARY FLOW OF FUNDS VIEW	FY15 ACTUAL	FY16 ORIGINAL BUDGET	FY17 DEPARTMENT REQUESTED	FY17 APPROVED BUDGET	$ INC/(DEC) OVER FY16	% INC/ (DEC)
Sources:						
REVENUES AND OTHER SOURCES	$9,582,775	$11,235,000	$16,190,737	$15,225,802	$3,990,802	36%
Uses:						
EXPENSES & OTHER FINANCING USES	$13,425,858	$13,268,949	$14,480,588	$14,480,588	$1,211,639	9%
Total Uses	**$13,425,858**	**$13,268,949**	**$14,480,588**	**$14,480,588**	**$1,211,639**	**9%**
Gain/(Loss)	**($3,843,083)**	**($2,033,949)**	**$1,710,149**	**$745,214**	**$2,779,163**	**-137%**
Changes in Working Capital						
Beginning Working Capital	$6,510,578	$2,667,495		$633,546		
Gain/(Loss) from above	($3,843,083)	($2,033,949)		$745,214		
Ending Working Capital	$2,667,495	$633,546		$1,378,760		
Less:						
Operating Reserve (1 month)	($1,119,000)	($1,106,000)		($1,207,000)		
Available Working Capital	**$1,548,495**	**($472,454)**		**$171,760**		

FY17 Interfund Transfers and Charges

Listed below are the budgeted transfers and charges for services between Athens-Clarke County Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers	**FY17 Approved**
General Fund transfer to:	
Emergency Telephone Fund	$775,000
Grants Special Revenue Fund	$90,450
Special Programs Fund	$312,693
Public Facilities Authority Fund	$509,564
Airport Enterprise Fund	$196,333
Transit Enterprise Fund	$2,440,859
General Capital Projects Fund	$4,390,000
Economic Development Capital Projects Fund	$150,000
Self Funded Health Insurance Internal Service Fund	$1,000,000
Subtotal	$9,864,899
Transfers to General Fund from:	
Hotel Motel Special Revenue Fund	$223,000
Sheriff Inmate Special Revenue Fund	$35,000
Airport Enterprise Fund	$58,288
Landfill Enterprise Fund	$146,060
Transit Enterprise Fund	$429,836
Water & Sewer Enterprise Fund	$1,359,698
Solid Waste Enterprise Fund	$203,415
Storm Water Utility Enterprise Fund	$269,387
Internal Support Internal Service Fund	$31,838
Fleet Management Internal Service Fund	$79,195
Self Funded Insurance & Claims Internal Service Fund	$35,784
Self Funded Health Insurance Internal Service Fund	$23,711
Subtotal	$2,895,212
Hotel Motel Special Revenue Fund transfer to:	
General Capital Projects Fund	$10,000
Special Programs Fund	$157,000
Landfill transfer for administration to:	
Solid Waste Fund	$135,000
Charges for Services	
General Fund Administrative Overhead Charge to:	
Airport Enterprise Fund	$169,000
Landfill Enterprise Fund	$158,000
Transit Enterprise Fund	$371,000
Water & Sewer Enterprise Fund	$1,239,000
Solid Waste Enterprise Fund	$284,000
Stormwater Utility Enterprise Fund	$93,000
Internal Service Fund Operations:	
Internal Support	$1,856,893
Fleet Management	$2,552,481
Fleet Replacement Program	$1,239,765
Self-Funded Insurance Program	$3,265,000
Health Insurance Program	$9,566,000
Subtotal	$20,794,139
Total Interfund Transfers	$33,856,250

FY17 BUDGET
INDEPENDENT AGENCIES

AGENCY NAME GENERAL FUND	FY14 Budget	FY15 Budget	FY16 Budget	FY17 Agency Request	FY17 Budget	$ Inc/Dec Over FY16	% Inc/Dec Over FY16
HEALTH DEPARTMENT	$ 871,354	$ 871,354	$ 871,354	$ 984,808	$ 946,354	$ 75,000	8.6%
ADVANTAGE BEHAVIORAL (MENTAL HEALTH)	163,027	163,027	163,027	163,027	163,027	$ -	0.0%
DEPT OF FAMILY & CHILDREN SERVICES	167,600	167,600	167,600	267,600	208,600	$ 41,000	24.5%
ATHENS REGIONAL LIBRARY	1,719,419	1,759,419	1,789,419	1,874,015	1,809,419	$ 20,000	1.1%
COUNCIL ON AGING - OPERATING	267,298	267,298	267,298	267,298	267,298	$ -	0.0%
CAPITAL (VAN)	19,000	20,000	20,000	20,000	20,000	$ -	0.0%
ATHENS NEIGHBORHOOD HEALTH CENTER	100,000	100,000	100,000	100,000	100,000	$ -	0.0%
TOTAL QUASI-GOVERNMENTAL	**$ 3,307,698**	**$ 3,348,698**	**$ 3,378,698**	**$ 3,676,748**	**$ 3,514,698**	**$ 136,000**	4.0%
OCONEE RIVERS GREENWAY COMMISSION	-	4,000	5,500	11,500	8,000	$ 2,500	45.5%
COMMUNITY CONNECTION	24,402	24,402	24,402	24,402	24,402	$ -	0.0%
ATHENS CULTURAL AFFAIRS COMMISSION	12,000	15,000	21,000	24,000	21,000	$ -	0.0%
ATHENS TUTORIAL	-	3,500	3,500	3,500	3,500	$ -	0.0%
PROJECT SAFE	-	12,000	5,000	5,000	5,000	$ -	0.0%
TOTAL COMMUNITY SERVICE AGENCIES	**$ 36,402**	**$ 58,902**	**$ 59,402**	**$ 68,402**	**$ 61,902**	**$ 2,500**	4.2%
TOTAL GENERAL FUND	**$ 3,344,100**	**$ 3,407,600**	**$ 3,438,100**	**$ 3,745,150**	**$ 3,576,600**	**$ 138,500**	4.0%
HOTEL-MOTEL TAX SPECIAL REVENUE FUND							
CLASSIC CENTER	1,085,800	1,221,525	1,357,250	1,520,120	1,520,120	$ 162,870	12.0%
CONVENTION & VISITORS BUREAU	628,400	706,950	785,500	879,760	879,760	$ 94,260	12.0%
TOTAL HOTEL-MOTEL FUND	**$ 1,714,200**	**$ 1,928,475**	**$ 2,142,750**	**$ 2,399,880**	**$ 2,399,880**	**$ 257,130**	12.0%
SPECIAL PROGRAMS - SPECIAL REVENUE FUND							
PROJECT SAFE	26,000	26,000	26,000	26,000	26,000	$ -	0.0%
TOTAL SPECIAL REVENUE FUND	**$ 26,000**	**$ 26,000**	**$ 26,000**	**$ 26,000**	**$ 26,000**	**$ -**	0.0%
TOTAL INDEPENDENT AGENCIES	**$ 5,084,300**	**$ 5,362,075**	**$ 5,606,850**	**$ 6,171,030**	**$ 6,002,480**	**$ 395,630**	**7.1%**

Overview

These agencies are shown in the ACCUG Budget within a separate section to emphasize their legal, separate autonomy from Athens-Clarke County Government. The total FY17 request from Independent Agencies is $6,171,030 a 10% increase over FY16. The FY17 Budget includes funding of $6,002,480, a 7% increase over FY16. Similar to ACCUG departments, the Independent Agencies were also requested to recommend reductions of 2% from their FY17 funding level and describe the impact that this reduction would have on their services in FY17.

Two Independent Agencies, the Classic Center and the Convention & Visitors Bureau (CVB), receive funding from the Hotel/Motel tax which is included in a separate special revenue fund. The FY17 Budget for the Hotel/Motel Tax Fund is based on the current 7 percent tax rate projected to generate revenue of $2.8 million, a 12% increase over the $2.5 million originally budgeted for FY16. The FY17 Budget includes the funding amounts requested by the Classic Center and the Convention & Visitors Bureau totaling $2,399,880 within the Hotel/Motel Tax Fund Budget.

Project Safe is requesting $26,000 in FY17, the same as FY16, from the Special Programs Special Revenue Fund. The Special Programs funding is provided by a 5% fee added to fines that by state law are designated for Crime Victim Assistance Programs. These fees added to fines authorized by the Crime Victims Assistance program are also used to fund positions in the District Attorney and Solicitor General Offices.

Additional information about each agency's request for FY17 is provided below.

QUASI-GOVERNMENTAL AGENCIES

Clarke County Public Health Department – The Health Department is a state agency that provides services that promote and protect the health of our citizens and enhance quality of life for all residents regardless of income. The FY17 request is $984,808, an increase of $113,454 over the FY16 funding level. The additional funds would allow the Department to expand hours at both the Clarke Central TeenMatters Clinic and the Cedar Shoals TeenMatters Clinic from the current part time hours to more of a full time basis by hiring an additional registered nurse and a health counselor/clerk.

The FY17 Budget is $946,354 for the Health Department, an increase of $75,000 over the FY16 Budget.

Advantage Behavioral Health Systems – Advantage Behavioral Health provides treatment for those experiencing mental illness, developmental disabilities, or addictive diseases using personal, community and organizational resources. The agency's request for FY17 is $163,027, the same level as FY16.

The FY17 Budget includes the requested amount of $163,027 for Advantage Behavioral Health.

Department of Family & Children Services (DFCS) – DFCS delivers local, state, and federal assistance to vulnerable families helping them to become safer and financially self-sufficient. The agency requested $267,600 for FY17, an increase of $100,000 over the FY16 funding level. The $100,000 requested increase included salary supplements for employees ($100/month county supplement and $100/year of service tenure supplement for all employees). In FY17, Athens-Clarke County funds will be used to support the Child Protective Services/Foster Care Program ($25,700, down from $28,500 in FY16); general assistance ($35,000, same as FY16); staff positions not funded by the State ($84,300, up from $78,900); and other administrative expenses ($22,600, down from $25,200).

The FY17 Budget includes $208,600 for the Department of Family & Children Services (DFCS), an increase of $41,000 (24.5%) over the FY16 Budget.

Athens-Clarke County Regional Library – The Library provides gateways to resources which address the issues and needs of the community as well as preserve the history and culture of Athens-Clarke County. The County library system includes the main facility on Baxter Street and a number of branches located throughout Athens-Clarke County.

The agency requested $1,874,015 in FY17, an increase of $84,596 or 4.7% over the FY16 level. The $84,596 increase includes the following: a 2% pay increase for all staff ($31,095); salary and benefits for the addition of a full-time Human Resources' Specialist position ($30,000); one-time moving cost for the Pinewoods Branch ($21,000); equipment repair and maintenance ($2,000); and cyber liability insurance coverage ($500).

The FY17 Budget is $1,809,419 for the Library, an increase of $20,000 over the FY16 Budget.

Athens Community Council on Aging – The Athens Community Council on Aging to promotes a lifetime of wellness through advocacy and education by providing a continuum of services to meet the needs of older adults, persons with disabilities and their caregivers. This agency's FY17 Budget request totals $287,298, the same as FY16. The Council on Aging's FY17 request includes $20,000 to go toward the purchase of a replacement vehicle used to transport clients and as a back-up vehicle for the Meals on Wheels Program. The budget request from the Council on Aging for FY17 also includes $267,298 for operations, the same amount funded for the last four years.

The FY17 Budget includes the request of $267,298 for operations and the request of $20,000 toward the purchase of a replacement vehicle used to transport clients and as a back-up vehicle for the Meals on Wheels Program.

Athens Neighborhood Health Center – The Center offers high quality, affordable, and accessible primary health care to the medically underserved citizens of Athens-Clarke County. ANHC has provided uninterrupted physician directed primary health care in the community for 44 years. The agency requested $100,000 for FY17, the same level as FY16. ANHC plans to expand services to offer dental health in FY17.

The FY17 Budget includes the requested amount of $100,000 for the Neighborhood Health Center.

COMMUNITY SERVICE AGENCIES

Oconee Rivers Greenway Commission – The Greenway Commission advises the Mayor and Commission on the protection of the natural resources of the North and Middle Oconee Rivers and their major tributaries and floodplains for the benefit of Athens Clarke County citizens. The Greenway Commission requested $11,500 for FY17, an increase of $6,000 over the FY16 funding level. The additional funds would support increased greenway network planning ($1,700); public information and education ($1,500); partnerships for Greenway protection including hosting of "State of the River" conference ($500); a contract for limited administrative assistance ($2,200), and supplies ($100).

The FY17 Budget includes $8,000 for Oconee Rivers Greenway Commission, an increase of $2,500 over FY16.

Community Connection – The Community Connection of Northeast Georgia seeks to strengthen individuals and organizations in northeast Georgia to ensure no need goes unmet through information and referral services, non-profit development and volunteer coordination. For FY17, Community Connection requested $24,402, the same level as FY16.

The FY17 Budget includes $24,402 for Community Connection, the same level as FY16.

Athens Cultural Affairs Commission – The Athens Cultural Affairs Commission is responsible for advising the Mayor and Commission with respect to all aspects of planning, programming, procurement, installation, operation, inventory and maintenance of public art projects and artworks, including art donations, commissions, and temporary projects. The ACAC requested $24,000, an increase of $3,000 over FY16. The requested increase in FY17 includes partial funding to implement the public art master plan in FY17 as well as additional administrative assistance to help with increased work load anticipated as a result of the master plan.

The Budget for FY17 includes $21,000 for Athens Cultural Affairs Commission, the same level as FY16.

Athens Tutorial Program- The Athens Tutorial Program has been providing academic enrichment services for school age children in the East Athens community since 1981. The program provides afterschool one-on-one assistance with homework, preparation for tests, career exploration, cultural enrichment, and life skills development. Services are provided each weekday from tutorial centers at the East Athens Center on McKinley Street and the First Presbyterian Church. For FY17, Athens Tutorial requested $3,500, the same level as FY16.

The FY17 Budget includes $3,500 for the Athens Tutorial Program, the same level as FY16.

HOTEL/MOTEL FUND AGENCIES

During FY17, the seven percent Hotel/Motel Tax is projected to generate about $2.8 million, an increase of 12% over the original budget for FY16. Based on receipts to date, Hotel/Motel tax revenue during FY16 is projected to be roughly $2.7 million.

Classic Center Authority and Convention & Visitors Bureau (CVB) – The Classic Center Authority seeks to enhance the quality of life in Athens-Clarke County by serving as the cultural, civic, and social center for the community. The CVB promotes visitors and tourism to our county to improve the local economy and benefits to citizens. The FY17 Budget includes a request for six of the seven percent Hotel/Motel Tax collections to support the operations of the Classic Center and CVB consistent with previous year's funding levels.

The FY17 Budget includes $1,520,120 for the Classic Center and $879,760 for the Convention & Visitors Bureau, a total increase of $257,130 (12%) from FY16.

SPECIAL PROGRAMS-SPECIAL REVENUE FUND

Project Safe – The mission of Project Safe is to end domestic violence through crisis intervention, ongoing supportive services, prevention and education, and systems change advocacy. The FY17 Budget request for Project Safe is $26,000 from the Special Programs Special Revenue Fund (the 5% Crime Victims Assistance revenue), the same level as FY16. This funding supports 40% of the agency's volunteer program to recruit, train, and place those willing to serve throughout Project Safe.

In addition, Project Safe requested $5,000 in FY17 from the General Fund, the same level as FY16, to help support the expansion of their emergency shelter. Construction is currently in progress on the $360,000 emergency shelter project.

The Budget for FY17 includes $26,000 from the Special Revenue Fund and $5,000 from the General Fund for Project Safe as requested.

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2012 estimate unless noted)
- Population: 123,912 includes students (2015 Census Bureau Estimate)
- Median Household Income: $33,430 (2015 Census Bureau Estimate)
- Median Age: 25.7
- White: 56.9% | Black or African-American: 27% | Asian: 4.4% | Other: 1% [Hispanic or Latino: 10.7%
- High school graduates (ages 25+): 84.9%
- Bachelor's degree or higher (ages 25+): 40.8%
- Persons below poverty: 34.9%
- Unemployment rate: 4.4% (May 2016 as reported by the Georgia Department of Labor)
- Total registered voters as of 3/1/2016: 71,407 (52,014 active)

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1; Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Megabus – 1; Groome Transportation

Public Accommodations
- Lodging – 24; Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

ACC Unified Government
- *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
- *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

Athens-Clarke County by the Numbers

ACC Unified Government (continued)

- ACC government positions (FY17 – Approved): 1,633
- ACC employees per 1000 residents: 13 (FY17)
- Web site: www.athensclarkecounty.com
- Television: ACTV Channel 180 (Charter Cable)

Education

- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 5
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension, Brenau University

Principal Employers

	No. of Employees
University of Georgia	10,370
Athens Regional Medical Center	3,384
Clarke County School District	2,146
Pilgrim's Pride	1,800
Athens-Clarke County Unified Government	1,627
St. Mary's Hospital	1,348

Other Figures

- Sales tax (2016): 7%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects

Miscellaneous

- Sister cities: Cortona, Italy (1978), Lasi, Romania (2001)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Labor, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

PRINCIPAL OFFICIALS

MAYOR, COMMISSION & CLERK OF COMMISSION

Mayor	Nancy Denson	(o)	613-3010
Commissioner - District 1	Sharyn Dickerson	(h)	613-2416
Commissioner - District 2	Harry Sims	(h)	546-1683
Commissioner - District 3	Melissa Link	(h)	372-3382
Commissioner - District 4	Allison Wright	(h)	549-3518
Commissioner - District 5	Jared Bailey	(h)	338-9019
Commissioner - District 6	Jerry NeSmith	(h)	248-3547
Commissioner - District 7	Diane Bell	(h)	548-0314
Commissioner - District 8	Andy Herod	(h)	543-0281
Commissioner - District 9	Kelly Girtz	(h)	369-9457
Commissioner - District 10	Mike Hamby	(h)	338-3970
Clerk of Commission	Jean Spratlin	(o)	613-3031

ELECTED OFFICIALS

Clerk of Courts	Beverly Logan	613-3190
Coroner	Sonny Wilson	613-3999
District Attorney	Ken Mauldin	613-3240
Juvenile Court Judge	Robin Shearer	613-3300
Magistrate Court Chief Judge	Patricia Barron	613-3313
Probate Court Judge	Susan Tate	613-3320
Sheriff	Ira Edwards	613-3250
Solicitor General	C.R. Chisholm	613-3215
State Court Chief Judge	Ethelyn Simpson	613-3200
State Court Judge	Charles E. Auslander, III	613-3200
Superior Court Chief Judge	David R. Sweat	613-3185
Superior Court Judge	H. Patrick Haggard	613-3780
Superior Court Judge	Lawton Stephens	613-3175
Superior Court Judge	Eric Norris	613-7704
Tax Commissioner	Toni Meadow	613-3120

APPOINTED OFFICIALS

Manager	Blaine H. Williams	613-3020
Assistant Manager	Robert Hiss	613-3020
Assistant Manager	Jestin Johnson	613-3020
Attorney	Bill Berryman	613-3035
Internal Auditor	Stephanie Maddox	613-3012
Airport Director	Tim Beggerly	613-3420
Building Inspections/Code Compliance Director	Doug Hansford	613-3520
Central Services Director	David Fluck	613-3530
Chief of Fire & Emergency Services	Jeff Scarbrough	613-3360
Chief of Police	Scott Freeman	613-3330
Chief Tax Appraiser	Kirk Dunagan	613-3140
Corrections Warden	Ray Covington	613-3400
County Extension Coordinator	Amanda Tedrow	613-3640
Economic Development Director	Ryan Moore	613-3233
Finance Director	David Boyd	613-3040
Housing & Community Development Director	Rob Trevena	613-3155
Human Resources Director	Lisa Ward	613-3090
Information Technology Director	Steve Davis	613-3075
Leisure Services Director	Kent Kilpatrick (Interim)	613-3800
Municipal Court Judge	Leslie Spornberger Jones	613-3695
Planning & Zoning Director	Brad Griffin	613-3515
Public Information Officer	Jeff Montgomery	613-3795
Public Transit Director	Butch McDuffie	613-3432
Public Utilities Director	Gary Duck	613-3470
Solid Waste Director	Suki Janssen	613-3501
Supervisor of Elections & Voter Registration	Cora Wright (Interim)	613-3150
Transportation & Public Works Director	Steve Decker (Interim)	613-3440

Athens-Clarke County
Authorized Positions FY 2012 to FY 2017
Full-time Regular, Full-Time Grant, Full-Time Appointed, and Full-Time Elected Positions
(Commission Approved)

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY16 to FY17
Legislative Group							
Attorney	6	6	6	6	6	6	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Office of Operational Analysis	3	3	3	3	3	3	0
Total Legislative Group	14	14	12	12	12	12	0
Elected & Constitutional Group							
Courts							
Superior Court	26	26	26	30	32	33	1
State Court	10	10	10	8	7	7	0
Magistrate Court	10	11	11	11	11	11	0
Municipal Court	10	10	10	10	10	10	0
Probate Court	4	4	5	6	6	6	0
Juvenile Court	4	4	4	4	4	4	0
Courts Subtotal	64	65	66	69	70	71	1
Elected Officials							
District Attorney	13	13	13	20	21	24	3
Solicitor General	15	15	15	16	17	17	0
Clerk of Superior Court	18	18	18	19	19	19	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	176	176	183	191	194	194	0
Elected Officials Subtotal	241	241	248	265	270	273	3
Total Elected & Constitutional Group	305	306	314	334	340	344	4
Manager Group							
Airport	7	7	7	7	7	7	0
Building Inspections & Permits	24	23	23	23	23	23	0
Central Services	79	78	85	88	91	91	0
Computer Information Services	18	19	19	19	19	19	0
Corrections	43	43	43	43	43	43	0
Economic Development	0	3	3	4	4	4	0
Finance	27	27	27	27	27	28	1
Fire & Emergency Services	187	187	187	186	186	186	0
General Support							
Organizational Development	3	3	0	0	0	0	0
Housing & Community Development	9	8	8	8	8	8	0
Human Resources	20	20	20	21	21	21	0
Leisure Services	77	78	73	73	73	73	0
Manager	5	5	5	5	5	5	0
Emergency Management	0	0	1	1	1	1	0
Organizational Development	0	0	3	3	3	3	0
Public Information	0	0	2	2	2	3	1
SPLOST	3	3	3	3	3	3	0
Planning	21	20	20	20	21	21	0
Police	302	301	302	307	307	307	0
Public Utilities	195	195	195	195	195	195	0
Solid Waste	63	64	66	68	60	61	1
Transit	60	60	60	60	61	66	5
Transportation & Public Works	94	94	92	92	92	92	0
Subtotal	1237	1238	1244	1255	1252	1260	8
Board of Elections	3	3	3	3	3	3	0
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	13	13	13	13	13	13	0
Subtotal	17	17	17	17	17	17	0
Total Manager Group	1254	1255	1261	1272	1269	1277	8
Grand Total	1573	1575	1587	1618	1621	1633	12

During FY16, the M&C approved 1 new grant funded position in the District Attorney's Office and 1 new grant funded position in the Solicitor's Office.

SUMMARY OF FY17 FULL-TIME AUTHORIZED POSITION CHANGES
(COMMISSION APPROVED)

ADDITIONAL POSITIONS

GENERAL FUND

Department	Number	Full-time Position	Type
District Attorney	1	Investigator	New Initiative
District Attorney	2	Attorney	New Initiative
Subtotal District Attorney	3		
Finance - Administration	1	Treasurer	Current Services
Subtotal Finance	1		
Manager's Office - Public Information Office	1	Public Information Media Analyst	New Initiative
Subtotal Manager's Office	1		
Solid Waste - Comm Dumpster/Litter	1	Solid Waste Driver I	New Initiative
Subtotal Solid Waste - Comm Dumpster/Litter	1		
Total General Fund	6		

OTHER FUNDS

Department	Number	Full-time Position	Type
Superior Court - Drug Court	1	Senior Case Management Specialist	New Initiative
Subtotal Superior Court	1		
Transit - Operations	5	Transit Vehicle Operator	Current Services
Subtotal Transit	5		
Total Other Funds	6		

Total Additional Full-time Positions All Funds 12

ATHENS-CLARKE COUNTY, GEORGIA
CURRENT 2016 TAX DIGEST AND FIVE YEAR
HISTORY OF LEVY FOR MAINTENANCE & OPERATIONS(M&O)
2016 BASED ON THE FY17 APPROVED BUDGET

TAX YEAR / **FISCAL PERIOD**	**2011 (FY12)**	**2012 (FY13)**	**2013 (FY14)**	**2014 (FY15)**	**2015 (FY16)**	**Estimated 2016 (FY17)**
M&O DIGEST (in $1,000's)						
Real & Personal Property	$3,452,759	$3,373,130	$3,369,869	$3,482,607	$3,600,176	$3,787,251
Motor Vehicles	$171,750	$171,750	$176,597	$146,025	$106,434	$78,704
Mobile Homes	$6,375	$6,375	$6,096	$5,637	$5,277	$5,026
Public Utilities	$77,296	$77,606	$83,638	$89,750	$89,708	$89,712
Timber-100%	$247	$247	$0	$132	$94	$0
Heavy Equipment	$7	$7	$0	$15	$40	$52
Total Gross M&O Digest	$3,708,434	$3,629,115	$3,636,200	$3,724,167	$3,801,729	$3,960,746
Less Exemptions	($304,910)	($295,513)	($305,284)	($323,581)	($337,580)	($357,264)
Net M&O Digest	$3,403,524	$3,333,602	$3,330,916	$3,400,586	$3,464,149	$3,603,481
Dollar Increase	($153,206)	($69,922)	($2,685)	$69,669	$63,563	$139,333
Percentage Increase	-4.3%	-2.1%	-0.1%	2.1%	1.9%	4.0%
TAX RATES (For $1,000 of Assessed Value)						
Gross M&O Rate	19.510	19.560	20.079	19.935	20.128	20.049
Less Sales Tax Reduction	(5.810)	(5.860)	(6.129)	(5.985)	(6.178)	(6.099)
Net M&O Rate	13.700	13.700	13.950	13.950	13.950	13.950
Millage Rate Increase	0.000	0.000	0.250	0.000	0.000	0.000
Percentage Increase	0.0%	0.0%	1.8%	0.0%	0.0%	0.0%
TAX REVENUES (in $1,000's)						
General M&O Taxes	$46,628	$45,670	$46,466	$47,438	$48,325	$50,269
Hospital	$0	$0	$0	$0	$0	$0
TOTAL GENERAL SERVICE DISTRICT REVENUES	$46,628	$45,670	$46,466	$47,438	$48,325	$50,269
Dollar Increase	($2,099)	($958)	$796	$972	$887	$1,944
Percentage Increase	-4.3%	-2.1%	1.7%	2.1%	1.9%	4.0%

NOTES:
- 2016 amounts based on a Tax Digest Consolidation Report from the Tax Commissioner's Office dated April 28, 2016.

PO# 29164

Athens-Clarke County, Georgia
PROPERTY TAX RATES
(Per $1,000 of Assessed Value)
LAST TEN YEARS (2007-2016)

Calendar Year	State of Georgia	County School District			Athens-Clarke County						Totals	
		General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (1)	General Net Rate	Debt Service	Hospital	Total Tax Rate	Tax Rates (Inc.)	Total Rates (Uninc.)
2007	0.25	20.00	---	20.00	18.70	-5.90	12.80	---	---	12.80	33.05	33.05
2008	0.25	20.00	---	20.00	18.80	-5.85	12.95	---	---	12.95	33.20	33.20
2009	0.25	20.00	---	20.00	19.00	-5.80	13.20	---	---	13.20	33.45	33.45
2010	0.25	20.00	---	20.00	18.90	-5.20	13.70	---	---	13.70	33.95	33.95
2011	0.25	20.00	---	20.00	19.51	-5.81	13.70	---	---	13.70	33.95	33.95
2012	0.20	20.00	---	20.00	19.56	-5.86	13.70	---	---	13.70	33.95	33.90
2013	0.15	20.00	---	20.00	20.08	-6.13	13.95	---	---	13.95	34.10	34.10
2014	0.10	20.00	---	20.00	19.94	-5.99	13.95	---	---	13.95	34.05	34.05
2015	0.05	20.00	---	20.00	20.13	-6.18	13.95	---	---	13.95	34.00	34.00
2016	0.00	20.00	---	20.00	20.05	-6.10	13.95	---	---	13.95	33.95	33.95

NOTES:

(1) In 1978 the City and County implemented a rollback of property taxes based on the receipt of local optionsales tax revenues as required by Georgia Law.

ANNUAL PROPERTY TAXES FOR RESIDENTIAL PROPERTY
FOR ATHENS-CLARKE COUNTY GOVERNMENT SERVICES
WITH FAIR MARKET VALUE OF $175,000
2007-2016

YEAR OF LEVY	MARKET VALUE	ASSESSED VALUE	HOMESTEAD EXEMPTION (1)	TAXABLE VALUE	MILLAGE RATE	PROPERTY TAXES	INC/(DEC) FROM PRIOR YEAR
2007	$175,000	$70,000	($10,000)	$60,000	12.80	$768.00	$128.00
2008	$175,000	$70,000	($10,000)	$60,000	12.95	$777.00	$9.00
2009	$175,000	$70,000	($10,000)	$60,000	13.20	$792.00	$15.00
2010	$175,000	$70,000	($10,000)	$60,000	13.70	$822.00	$30.00
2011	$175,000	$70,000	($10,000)	$60,000	13.70	$822.00	$0.00
2012	$175,000	$70,000	($10,000)	$60,000	13.70	$822.00	$0.00
2013	$175,000	$70,000	($10,000)	$60,000	13.95	$837.00	$15.00
2014	$175,000	$70,000	($10,000)	$60,000	13.95	$837.00	$0.00
2015	$175,000	$70,000	($10,000)	$60,000	13.95	$837.00	$0.00
2016	$175,000	$70,000	($10,000)	$60,000	13.95	$837.00	$0.00

NOTES:
1. DOES NOT INCLUDE THE ADDITIONAL HOMESTEAD TAX CREDIT PROVIDED BY THE STATE. THIS PROGRAM ENDED IN 2008.

GENERAL FUND

BUDGET COMPARISON
FY16 AND FY17

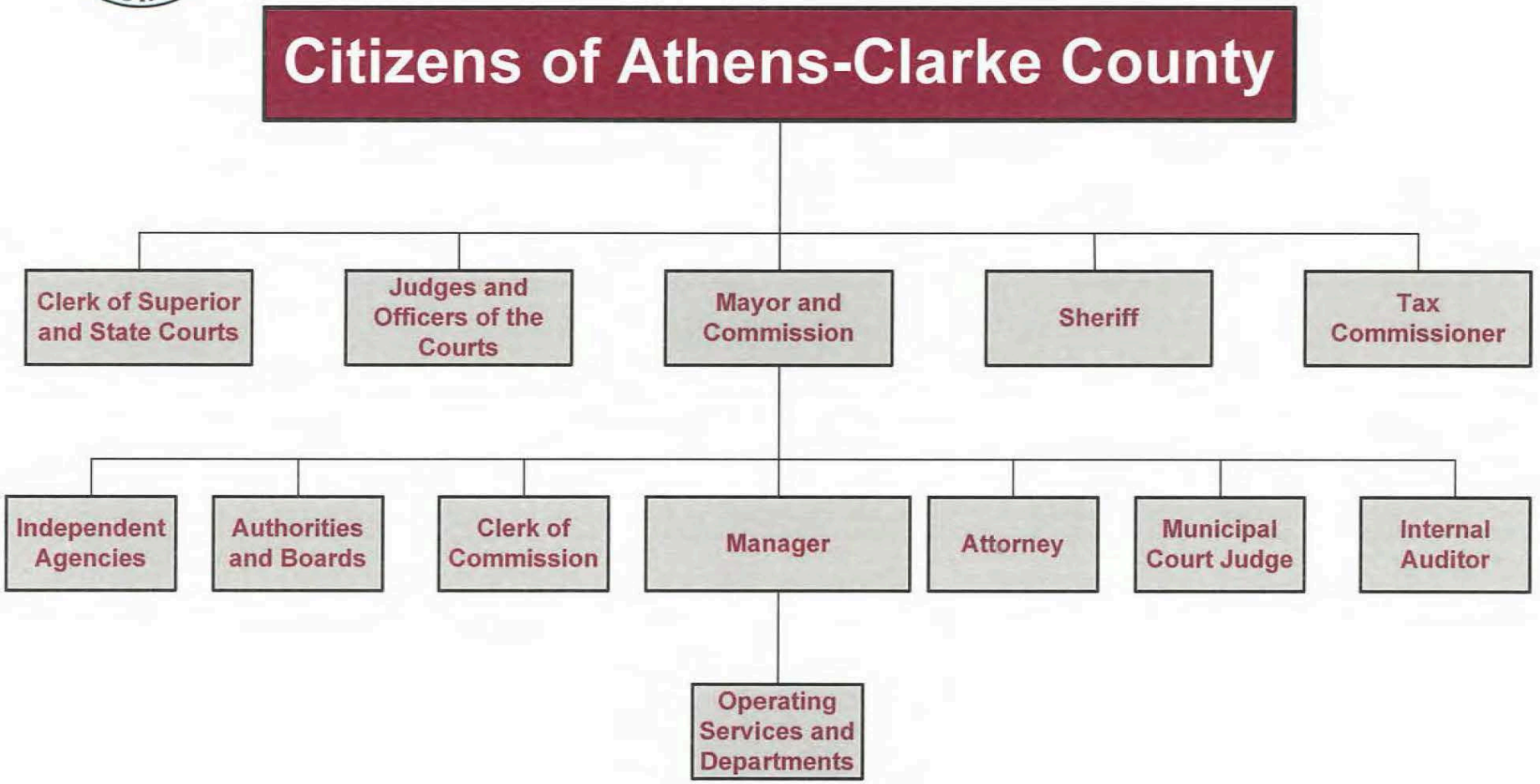
	Operating Budget			Capital Budget			Total Budget			
	FY16	FY17	$ Change	FY16	FY17	$ Change	FY16	FY17	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$50,451,800	$52,282,000	$1,830,200	$0	$0	$0	$50,451,800	$52,282,000	$1,830,200	3.6%
SALES TAX	$22,350,000	$22,980,000	$630,000	$0	$0	$0	$22,350,000	$22,980,000	$630,000	2.8%
OTHER TAXES	$20,747,500	$22,143,700	$1,396,200	$0	$0	$0	$20,747,500	$22,143,700	$1,396,200	6.7%
LICENSES & PERMITS	$1,512,000	$1,831,400	$319,400	$0	$0	$0	$1,512,000	$1,831,400	$319,400	21.1%
INTERGOVERNMENTAL REVENUES	$948,000	$977,000	$29,000	$0	$0	$0	$948,000	$977,000	$29,000	3.1%
CHARGES FOR SERVICES	$11,658,600	$12,331,800	$673,200	$0	$0	$0	$11,658,600	$12,331,800	$673,200	5.8%
FINES & FORFEITURES	$3,551,100	$3,378,000	($173,100)	$0	$0	$0	$3,551,100	$3,378,000	($173,100)	-4.9%
OTHER REVENUES	$483,457	$677,864	$194,407	$0	$0	$0	$483,457	$677,864	$194,407	40.2%
TOTAL REVENUES	$111,702,457	$116,601,764	$4,899,307	$0	$0	$0	$111,702,457	$116,601,764	$4,899,307	4.4%
OTHER FINANCING SOURCES	$2,832,400	$2,895,212	$62,812	$0	$0	$0	$2,832,400	$2,895,212	$62,812	2.2%
PRIOR YEAR FUND BALANCE	$1,500,000	$2,500,000	$1,000,000	$4,957,300	$4,540,000	($417,300)	$6,457,300	$7,040,000	$582,700	9.0%
TOTAL REVENUES & OTHER SOURCES	$116,034,857	$121,996,976	$5,962,119	$4,957,300	$4,540,000	($417,300)	$120,992,157	$126,536,976	$5,544,819	4.6%
EXPENDITURES:										
GENERAL GOVERNMENT	$20,093,949	$20,264,048	$170,099	$0	$0	$0	$20,093,949	$20,264,048	$170,099	0.8%
JUDICIAL	$24,933,521	$26,719,647	$1,786,126	$0	$0	$0	$24,933,521	$26,719,647	$1,786,126	7.2%
PUBLIC SAFETY	$36,863,331	$38,365,381	$1,502,050	$0	$0	$0	$36,863,331	$38,365,381	$1,502,050	4.1%
PUBLIC WORKS	$13,734,658	$14,618,128	$883,470	$0	$0	$0	$13,734,658	$14,618,128	$883,470	6.4%
LEISURE SERVICES	$7,315,022	$7,587,851	$272,829	$0	$0	$0	$7,315,022	$7,587,851	$272,829	3.7%
HOUSING AND DEVELOPMENT	$2,975,689	$3,168,748	$193,059	$0	$0	$0	$2,975,689	$3,168,748	$193,059	6.5%
INDEPENDENT AGENCIES	$4,983,835	$5,176,936	$193,101	$0	$0	$0	$4,983,835	$5,176,936	$193,101	3.9%
DEBT SERVICE	$1,134,342	$771,338	($363,004)	$0	$0	$0	$1,134,342	$771,338	($363,004)	-32.0%
TOTAL EXPENDITURES	$112,034,347	$116,672,077	$4,637,730	$0	$0	$0	$112,034,347	$116,672,077	$4,637,730	4.1%
OTHER FINANCING USES	$4,000,510	$5,324,899	$1,324,389	$4,957,300	$4,540,000	($417,300)	$8,957,810	$9,864,899	$907,089	10.1%
TOTAL EXPENDITURES & OTHER USES	$116,034,857	$121,996,976	$5,962,119	$4,957,300	$4,540,000	($417,300)	$120,992,157	$126,536,976	$5,544,819	4.6%

ALL FUNDS

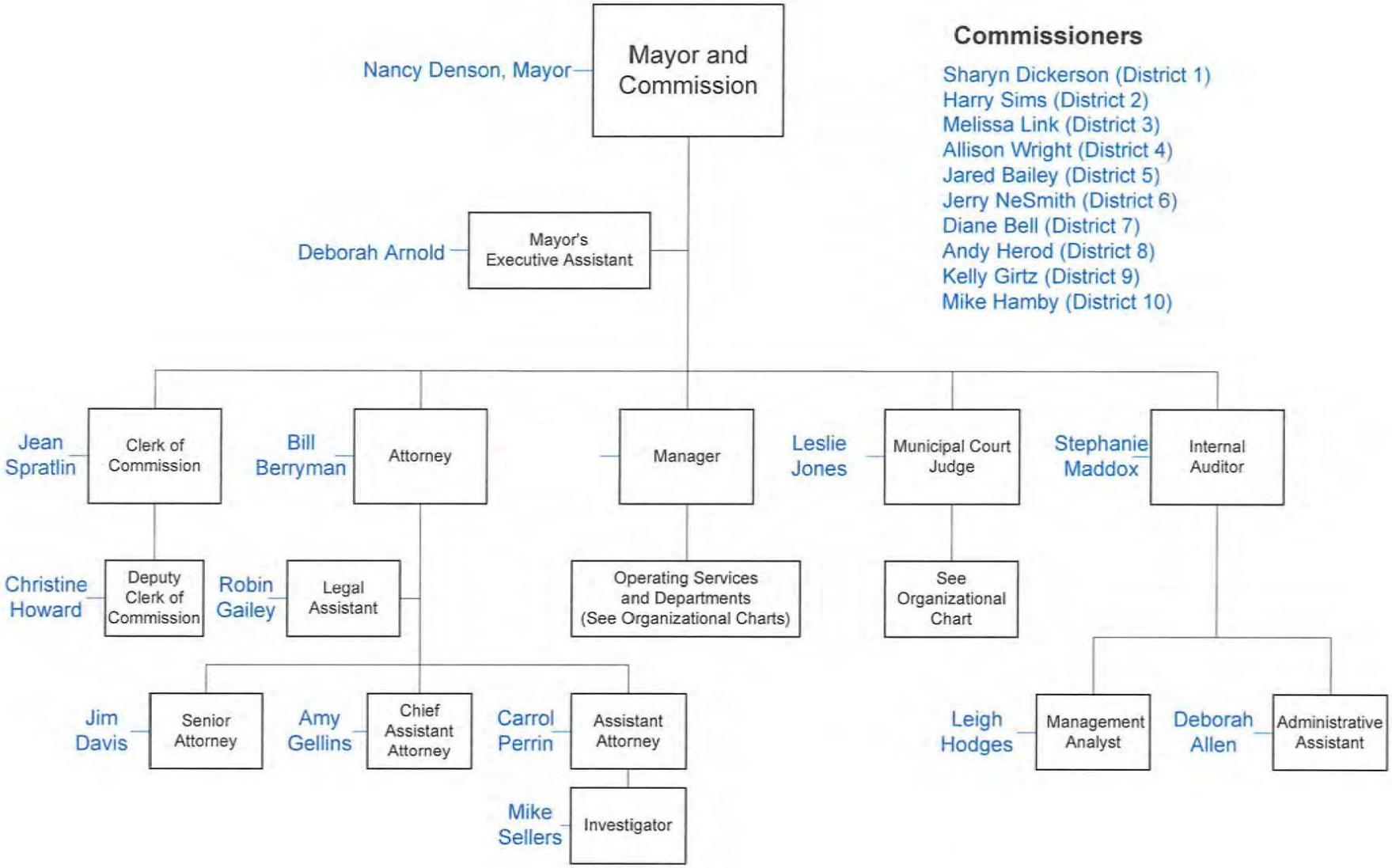
BUDGET COMPARISON
FY16 AND FY17

	Operating Budget			Capital Budget			Total Budget			
	FY16	FY17	$ Change	FY16	FY17	$ Change	FY16	FY17	$ Change	% Change
REVENUES:										
PROPERTY TAXES	$50,451,800	$52,282,000	$1,830,200	$0	$0	$0	$50,451,800	$52,282,000	$1,830,200	3.6%
SALES TAX	$22,350,000	$22,980,000	$630,000	$0	$0	$0	$22,350,000	$22,980,000	$630,000	2.8%
OTHER TAXES	$23,177,500	$24,873,700	$1,696,200	$70,000	$70,000	$0	$23,247,500	$24,943,700	$1,696,200	7.3%
LICENSES & PERMITS	$2,312,000	$2,756,400	$444,400	$0	$0	$0	$2,312,000	$2,756,400	$444,400	19.2%
INTERGOVERNMENTAL REVENUES	$6,269,391	$6,246,459	($22,932)	$0	$0	$0	$6,269,391	$6,246,459	($22,932)	-0.4%
CHARGES FOR SERVICES	$90,404,964	$93,737,441	$3,332,477	$6,434,041	$8,743,062	$2,309,021	$96,839,005	$102,480,503	$5,641,498	5.8%
FINES & FORFEITURES	$4,426,100	$4,138,500	($287,600)	$0	$0	$0	$4,426,100	$4,138,500	($287,600)	-6.5%
OTHER REVENUES	$952,123	$1,200,560	$248,437	$0	$0	$0	$952,123	$1,200,560	$248,437	26.1%
TOTAL REVENUES	$200,343,878	$208,215,060	$7,871,182	$6,504,041	$8,813,062	$2,309,021	$206,847,919	$217,028,122	$10,180,203	4.9%
OTHER FINANCING SOURCES	$4,201,510	$7,512,111	$3,310,601	$5,121,800	$4,550,000	($571,800)	$9,323,310	$12,062,111	$2,738,801	29.4%
PRIOR YEAR FUND BALANCE	$1,594,695	$2,974,080	$1,379,385	$5,192,800	$5,615,600	$422,800	$6,787,495	$8,589,680	$1,802,185	26.6%
WORKING CAPITAL BALANCE	$2,578,106	$1,509,683	($1,068,423)	$2,953,459	$13,330,503	$10,377,044	$5,531,565	$14,840,186	$9,308,621	168.3%
TOTAL REVENUES & OTHER SOURCES	$208,718,189	$220,210,934	$11,492,745	$19,772,100	$32,309,165	$12,537,065	$228,490,289	$252,520,099	$24,029,810	10.5%
LESS INTERFUND TRANSFERS	($21,288,999)	($29,306,250)	($8,017,251)	($5,121,800)	($4,550,000)	$571,800	($26,410,799)	($33,856,250)	($7,445,451)	28.2%
TOTAL REVENUES	$187,429,190	$190,904,684	$3,475,494	$14,650,300	$27,759,165	$13,108,865	$202,079,490	$218,663,849	$16,584,359	8.2%
EXPENDITURES:										
GENERAL GOVERNMENT	$51,436,180	$55,423,132	$3,986,952	$665,800	$1,707,600	$1,041,800	$52,101,980	$57,130,732	$5,028,752	9.7%
JUDICIAL	$26,337,795	$28,028,685	$1,690,890	$128,500	$268,000	$139,500	$26,466,295	$28,296,685	$1,830,390	6.9%
PUBLIC SAFETY	$39,895,943	$41,524,329	$1,628,386	$728,500	$986,000	$257,500	$40,624,443	$42,510,329	$1,885,886	4.6%
PUBLIC WORKS	$51,955,500	$52,743,408	$787,908	$12,555,500	$24,197,565	$11,642,065	$64,511,000	$76,940,973	$12,429,973	19.3%
LEISURE SERVICES	$7,315,022	$7,587,851	$272,829	$381,000	$325,000	($56,000)	$7,696,022	$7,912,851	$216,829	2.8%
HOUSING AND DEVELOPMENT	$6,923,135	$6,910,273	($12,862)	$191,000	$275,000	$84,000	$7,114,135	$7,185,273	$71,138	1.0%
INDEPENDENT AGENCIES	$7,152,585	$7,602,816	$450,231	$0	$0	$0	$7,152,585	$7,602,816	$450,231	6.3%
DEBT SERVICE	$13,238,852	$11,813,692	($1,425,160)	$0	$0	$0	$13,238,852	$11,813,692	($1,425,160)	-10.8%
TOTAL EXPENDITURES	$204,255,012	$211,634,186	$7,379,174	$14,650,300	$27,759,165	$13,108,865	$218,905,312	$239,393,351	$20,488,039	9.4%
OTHER FINANCING USES	$4,201,510	$8,416,111	$4,214,601	$5,121,800	$4,550,000	($571,800)	$9,323,310	$12,966,111	$3,642,801	39.1%
TOTAL EXPENDITURES & OTHER USES	$208,456,522	$220,050,297	$11,593,775	$19,772,100	$32,309,165	$12,537,065	$228,228,622	$252,359,462	$24,130,840	10.6%
LESS INTERFUND TRANSFERS	($21,288,999)	($29,306,250)	($8,017,251)	($5,121,800)	($4,550,000)	$571,800	($26,410,799)	($33,856,250)	($7,445,451)	28.2%
TOTAL EXPENDITURES	$187,167,523	$190,744,047	$3,576,524	$14,650,300	$27,759,165	$13,108,865	$201,817,823	$218,503,212	$16,685,389	8.3%
DESIGNATED FOR FUTURE CAPITAL IMPROVEMENTS & DEBT SERVICE REQUIREMENTS	$261,667	$160,637	($101,030)	$0	$0	$0	$261,667	$160,637	($101,030)	-38.6%
TOTAL EXPENDITURES & DESIGNATIONS	$187,429,190	$190,904,684	$3,475,494	$14,650,300	$27,759,165	$13,108,865	$202,079,490	$218,663,849	$16,584,359	8.2%

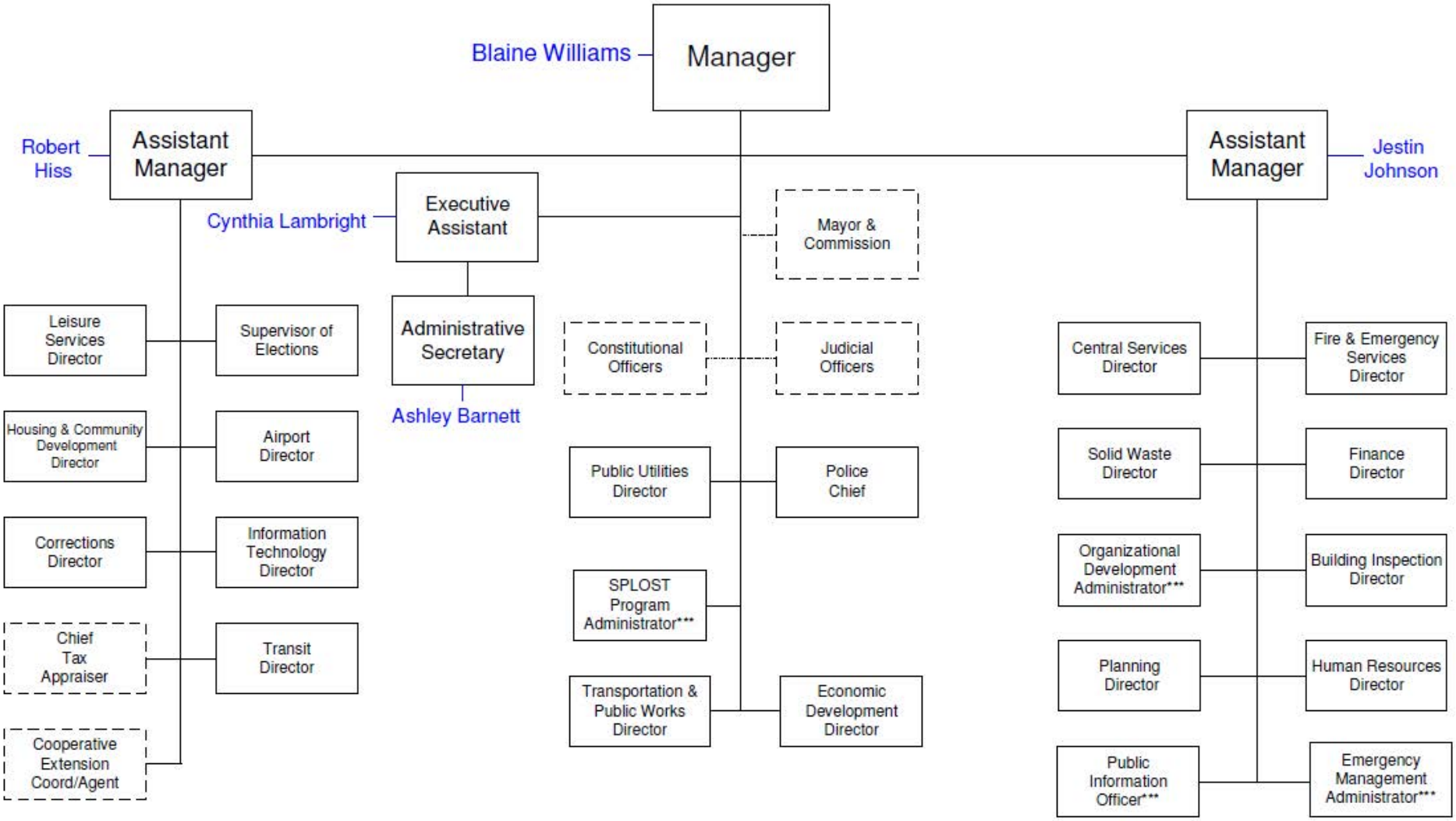
Athens-Clarke County Unified Government
Organizational Chart Overview



Mayor and Commission



Manager's Office



CDBG AND HOME

Listed below are the programs and activities planned for FY17 from the Community Development Block Grant (CDBG) and HOME Grant appropriation. CDBG and HOME grants are grant programs funded from the U.S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of public service, economic development, housing, and public facilities improvements. Listed below is the plan approved by the Mayor and Commission for FY17 on April 5, 2016.

FY17 CDBG Allocation.....$1,232,503
CDBG available for reprogramming.....$304,000
CDBG Funding Available for FY17 (July 1, 2016 - June 30, 2017) $1,536,503

Affordable Housing Priorities and Agencies Responsible for Addressing Needs

1. ACTION, Inc.....$100,000
   Repair 20 homes owned by elderly or disabled people

2. Athens-Clarke Heritage Foundation.....$40,000
   Repair 12-16 historic homes

3. Athens Housing Authority.....$190,992
   Acquire 3 lots; 2 vacant and 1 dilapidated house and demolish 2 dilapidated houses

4. Athens Land Trust.....$211,250
   Demolition, acquisition, construction or rehabilitation to assist 15 households

5. Athens Habitat for Humanity.....$216,250
   Construct 9 accessibility ramps, repair 9 houses, acquisition of 20 rental apartment units

6. Housing and Community Development.....$50,181
   Voluntary demolition fund for low income owners and non-profits

FY17 Allocation for Affordable Housing..... $536,502
Reprogrammed Funds for Affordable Housing..... $272,171
Total Affordable Housing..... $808,673

Specific Micro-enterprise, Economic Development, and Neighborhood Revitalization Objectives

7. Athens Land Trust (ALT).....$75,000
   Business coaching for 21 vendors, technical assistance for 16 micro-enterprises, and 17 Young Urban Farmer high school students

8. East Athens Development Corporation.....$45,500
   12 Career Readiness and Transition workshops for 80 people, and Computer Certification Training Program for 40 people

9. East Athens Development Corporation.....$29,000
   East Athens Academic Achievement and Entrepreneurship Program for 66 children

10. Goodwill GoodBiz.....$70,000
    Microenterprise program for 55 people to yield 40 business starts

11. The Athens-Clarke Growth Fund $50,000
    Small Business Revolving Loan Fund

Total Micro-enterprise, Econ. Dev., and Neighborhood Revitalization..... $269,500

Specific Public Service Objectives - Subject to the 15% Cap

12. Athens Community Council on Aging $15,000
    Center for Active Living Plus

13. Athens Nurses Clinic $20,000
    Happy Smiles, Better Life – dental assistance for 125 people

14. Athens Tutorial Program $20,000
    Six week summer STEM training for 46 elementary and middle school students

15. Education Matters Network $20,000
    Experience working in a 90-minute long radio program concerning completing high school and seeking post-secondary education for 10 students

16. Project Safe, Inc. $20,000
    Rapid re-housing for 25 households

17. The Ark $20,000
    Common Wealth Athens Program - emergency loan concept that combines best practices enhanced with a relevant financial literacy program for 75 people

18. The Salvation Army $20,000
    The Bridge - Employment assistance for 95 people

19. Young Women's Christian Organization of Athens $15,000
    Summer Camp for 110 girls

20. Athens Land Trust $30,000
    Provide housing counseling and education services to assist 300 households

Total Public Services $180,000

Specific Public Facility Improvement Objectives

21. Athens-Clarke County Leisure Services Department $12,500
    Bishop Park Pedestrian Accessibility Improvements

22. Athens-Clarke County transportation and Public Works Department $19,329
    Rose Street sidewalk construction

Reprogrammed Funds for Public Facility Improvements $31,829
Total Public Facility Improvements..... $31,829

CDBG AND HOME

Administration and Planning

23. HCD planning and administration..... $246,501
(20% cap)

Total CDBG Administration..... $246,501

FY17 CDBG Allocation $1,232,503
Total Reprogrammed Funds $304,000
TOTAL PROPOSED FY17 CDBG EXPENDITURES $1,536,503

HOME Funds Available for FY17 (July 1, 2016 - June 30, 2017) $394,218

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1. Housing and Community Development..... $354,796
Affordable housing construction

To maximize the impact of HOME program funds and leverage public and private resources, HOME funds will be available as "gap financing" for eligible housing activities under the HOME Investment Partnership Program. In order to maintain compliance with HOME regulations and utilizing the maximum allowable subsidy for individual units, HOME funds may also be made available to open projects that are approaching non-compliance with portions of the recently revised HOME Final Rule.

Applications for HOME funds will be accepted on a "first come, funds available" basis on affordable housing developments where:

- the proposed property site has been identified;
- total development costs have been projected (including sales price and/or rental rates); and
- additional financial resources have been secured and committed.

This will enable HCD to determine the actual investment of HOME funds required to make the development financially feasible and provide increased housing opportunities for decent, safe, and affordable housing for low to moderate income households in Athens-Clarke County.

2. Administration $39,422
HCD administration of HOME program (10% cap)

TOTAL PROPOSED FY17 HOME EXPENDITURES $394,218

DEBT SERVICE REQUIREMENTS

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and do not fall under the legal debt limit.

COMPUTATION OF LEGAL DEBT MARGIN

Estimated Net Assessed Value of Taxable Property	**$3,464,148,846 (1)**
Debt Limit (10% of Assessed Value)	**$ 346,415,000**
General Obligation Bonds outstanding	**$ 29,340,000**
Debt Margin	**$ 317,075,000**

(1) – Estimated Net Assessed Value of Taxable Property for 2015.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2016. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY16.

GENERAL OBLIGATION BONDS:

2013 Jail Expansion

- **Purpose: Expand the Jail**
- **Interest Rate: 2 to 4%**
- **Maturity Date: 2019**
- **Original Principal Amount: $52,380,000**
- **July 1, 2016 Principal Outstanding: $29,340,000**
- **Funding Source: SPLOST 2011 Revenue**

REVENUE BONDS:

2012 Economic Development Authority (Caterpillar Project)

- **Purpose: Construct infrastructure improvements for Caterpillar project**
- **Interest Rate: 2 to 5%**
- **Maturity Date: 2032**
- **Original Principal Amount: $5,475,000**
- **July 1, 2016 Principal Outstanding: $5,475,000**
- **Funding Source: General Fund Revenue**

DEBT SERVICE REQUIREMENTS

2007 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund – Ph I)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2031
- **Original Principal Amount:** $14,772,863
- **July 1, 2016 Principal Outstanding:** $11,335,281
- **Funding Source:** Water and Sewer Service Fees

2009 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund– Ph 2)

- **Purpose:** Interceptor sewer line projects
- **Interest Rate:** 3%
- **Maturity Date:** 2033
- **Original Principal Amount:** $4,469,301
- **July 1, 2016 Principal Outstanding:** $3,806,536
- **Funding Source:** Water and Sewer Service Fees

2010 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund)

- **Purpose:** Construct quality elements on various storm water projects
- **Interest Rate:** 3%
- **Maturity Date:** 2017
- **Original Principal Amount:** $136,940
- **July 1, 2016 Principal Outstanding:** $7,346
- **Funding Source:** Stormwater Service Fees

2015 Water and Sewerage Revenue Bonds

- **Purpose:** Construct Water & Sewerage System and facility improvements and expansions
- **Interest Rate:** 1 to 5%
- **Maturity Date:** 2038
- **Original Principal Amount:** $210,140,000
- **July 1, 2016 Principal Outstanding:** $206,835,000
- **Funding Source:** Water and Sewer Service Fees

OTHER LONG TERM DEBT:

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- **Purpose:** Construct Downtown Parking Deck
- **Interest Rate:** 3.51%
- **Maturity Date:** 2026
- **Original Principal Amount:** $6,131,700
- **July 1, 2016 Principal Outstanding:** $4,496,800
- **Funding Source:** General Fund – Parking Fees

DEBT SERVICE REQUIREMENTS

2010 Public Facilities Authority Jail Advance Housing Project

- **Purpose:** Construct Advance Housing Facility at the Jail
- **Interest Rate:** 3.82% (Net Rate of 2.48%)
- **Maturity Date:** 2021
- **Original Principal Amount:** $4,500,000
- **July 1, 2016 Principal Outstanding:** $2,425,000
- **Funding Source:** General Fund Revenues

2002 Airport Guaranteed Revenue Debt

- **Purpose:** Construct T-Hangars at Ben-Epps Airport
- **Interest Rate:** 3.72% (first 10 years) and 2.74% (reset for final 10 years)
- **Maturity Date:** 2023
- **Original Principal Amount:** $1,000,000
- **July 1, 2016 Principal Outstanding:** $429,625
- **Funding Source:** Airport Enterprise Fund – Rent from T-Hangers

2009 Airport Guaranteed Revenue Debt

- **Purpose:** Construct Executive Hangers at Ben-Epps Airport
- **Interest Rate:** 4.15%
- **Maturity Date:** 2029
- **Original Principal Amount:** $600,000
- **July 1, 2016 Principal Outstanding:** $390,000
- **Funding Source:** Airport Enterprise Fund – Rent from Executive Hangers

Occupation Tax Certificate (Business License) - Current and New annual tax

Current Tax Rates (FY16)					New Tax Rates (FY17)				
Bracket Number	Number of Employees	Tax	Admin Fee	Total	Bracket Number	Number of Employees	Tax	Admin Fee	Total
1	1	$27	$25	$52	1	1	$50	$50	$100
2	2-3	$131	$25	$156	2	2-3	$131	$50	$181
3	4	$245	$25	$270	3	(1)			
4	5-6	$327	$25	$352	4	4-6	$327	$50	$377
5	7-10	$491	$25	$516	5	7-10	$540	$50	$590
6	11-15	$709	$25	$734	6	11-15	$780	$50	$830
7	16-20	$872	$25	$897	7	16-20	$959	$50	$1,009
8	21-35	$1,117	$25	$1,142	8	21-35	$1,229	$50	$1,279
9	36-50	$1,499	$25	$1,524	9	36-50	$1,649	$50	$1,699
10	51-75	$1,853	$25	$1,878	10	51-75	$2,038	$50	$2,088
11	76-100	$2,344	$25	$2,369	11	76-100	$2,578	$50	$2,628
12	101-150	$2,780	$25	$2,805	12	101-150	$3,058	$50	$3,108
13	151-250	$3,243	$25	$3,268	13	151-250	$3,567	$50	$3,617
14	251 & over	$3,597	$25	$3,622	14	251 & over	$3,957	$50	$4,007

Note: (1) - The proposal eliminates a bracket for just 4 employees, combining it with the 5-6 employees bracket, making the new bracket 4-6 employees.

Alcohol Licenses - Current and New license fees

Current Licenses Fee (FY16)			New License Fee (FY17)		
License Class	License Type	Fee	License Class	License Type	Fee
A	Retail Liqour Package Store	$3,420	A	Retail Liqour Package Store	$4,000
B	Retail Package Beer	$513	B	Retail Package Beer	$600
C	Retail Package Wine	$342	C	Retail Package Wine	$600
D	Retail Liquor by the Drink	$3,420	D	Retail Liquor by the Drink	$4,000
E	Retail Beer by the Drink	$855	E	Retail Beer by the Drink	$1,000
F	Retail Wine by the Drink	$684	F	Retail Wine by the Drink	$1,000
G	Wholesale Liquor	$5,130	G	Wholesale Liquor	$5,000
H	Wholesale Beer	$1,140	H	Wholesale Beer	$1,140
I	Wholesale Wine	$1,140	I	Wholesale Wine	$1,140
J	Alcoholic Beverage Caterer	$570	J	Alcoholic Beverage Caterer	$600
K	Brewer-Manufacturer of Malt Beverages Only	$570	K	Brewer-Manufacturer of Malt Beverages Only	$600
L	Brew Pub Operator	$570	L	Brew Pub Operator	$600
M	Broker	$570	M	Broker	$600
N	Importer	$570	N	Importer	$600
O	Hotel In-room Service Liquor, Beer, and Wine	$570	O	Hotel In-room Service Liquor, Beer, and Wine	$600
P	Winery-Manufacturer of Wine Only	$570	P	Winery-Manufacturer of Wine Only	$600
Q	Manufacturer of Distilled Spirits Only	$570	Q	Manufacturer of Distilled Spirits Only	$600
-	Sunday Sales Permit Fee	$570	-	Sunday Sales Permit Fee	$600
-	Wine Tasting Permit Fee	$228	-	Wine Tasting Permit Fee	$250
-	Growler Tasting Permit Fee	$228	-	Growler Tasting Permit Fee	$250
-	New Application Fee	$300	-	New Application Fee	$400
-	After Hours Service Permit Application Fee	$57	-	After Hours Service Permit Application Fee	$60

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON DECEMBER 1,1998

Athens-Clarke County Unified Government Fiscal Policies

OPERATING BUDGET POLICIES

1. **The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.**

2. **The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.**

3. **All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.**

4. **The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.**

5. **All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.**

6. **All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.**

7. **The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.**

8. **The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.**

9. **The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.**

10. **The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.**

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

CAPITAL BUDGET POLICIES

1. Capital projects will be undertaken to:

- **A. Preserve infrastructure and public facilities.**
- **B. Promote economic development and enhance the quality of life.**
- **C. Improve the delivery of services.**
- **D. Preserve community and historical assets.**
- **E. Improve economically depressed areas and those with low and moderate income households.**

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $20,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Athens-Clarke County Unified Government Fiscal Policies

RESERVE FUND POLICIES

1. **The Unified Government will strive to accumulate a General Fund working reserve at least equal to one month of the total General Fund budget. This reserve shall be created and maintained to provide the capacity to:**

   A. **Offset significant downturns and revision in any general government activity.**
   B. **Provide sufficient working capital.**
   C. **Provide a sufficient cash flow for current financial needs at all times.**

2. **The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.**

3. **The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.**

4. **In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:**

   A. **Reduce or eliminate current year funding for the Capital Additions and Improvements Program;**

   B. **Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;**

   C. **Utilize General Fund Working Reserve to sustain essential services;**

   D. **And if necessary, reduce essential services**

REVENUE ADMINISTRATION POLICIES

1. **The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.**

2. **The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.**

3. **The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.**

4. **The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.**

5. **The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.**

6. **The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.**

ACCOUNTING, AUDITING, & FINANCIAL REPORTING

1. **An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.**

2. **The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.**

3. **The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.**

4. **The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.**

5. **The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.**

6. **The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.**

DEBT POLICIES

1. **The Unified Government will confine long-term borrowing to capital improvements and moral obligations.**

2. **The Unified Government will not use short-term debt for operating purposes.**

3. **The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.**

4. **General obligation debt will not be used for enterprise activities.**

5. **The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.**

6. **Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.**

7. **The Unified Government will limit the use of lease purchase and other short term debt when possible.**

INVESTMENT POLICIES

1. **The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.**

2. **All investments shall be made with consideration for environmental and human rights impact.**

3. **The investment program shall be operated based on the following principles, in the order listed.**

   A. **Legality - all investments comply with state and local laws.**
   B. **Safety - principal is protected from loss with secure investment practices and collaterialization.**
   C. **Liquidity - investments are readily convertible to cash when needed without losses.**
   D. **Yield or Return on Investment - earnings are maximized without diminishing the other principles.**

4. **The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.**

5. **The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.**

6. **The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.**

PURCHASING POLICIES

1. **It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.**

2. **The Manager shall be responsible for the operation of the Unified Government's purchasing system.**

3. **All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.**

4. **The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.**

Glossary

ACCRUAL BASIS OF ACCOUNTING: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether cash disbursements are recorded for those goods and services at that time).

APPROPRIATION: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ARBITRAGE: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

ASSESSMENT: The process of making the official valuation of property for taxation.

ASSESSED VALUE: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

ASSET: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET DOCUMENT: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

CAPITAL PROJECTS: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $20,000 or more.

CAPITAL ADDITIONS & IMPROVEMENTS PROJECT: This is a capital project of more than $20,000 which "adds" to the existing capital base or "improves" the current level of service.

CAPITAL MAINTENANCE & REPAIR PROJECT: This is a capital project of more than $20,000 which "maintains" the existing capital base or "maintains" the current level of service. Capital Maintenance & Repair projects are counted as part of the Operating Budget.

CAPITAL BUDGET: The first year of the CIP as approved by the Commission.

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a six year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

CASH BASIS: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CONTINGENCY: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with CEO & Commission approval.

DEBT: An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE FUND: A fund established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

DEPARTMENT: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

DEPRECIATION: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

ENCUMBRANCE: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

ENTERPRISE FUNDS: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

EXPENDABLE TRUST FUNDS: A trust fund whose resources, including both principal and earnings, may be expended.

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

FISCAL YEAR (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

FRANCHISE FEES: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

FRINGE BENEFITS: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

FUND: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

GENERAL SERVICE DISTRICT: This district consists of the total area of Clarke County.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GENERAL FUND: The fund used to account for all financial resources, except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS: Bonds backed by the full faith and credit of government.

GRANT: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

GOAL: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

GOVERNMENTAL FUNDS: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

HOMESTEAD EXEMPTION: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

INTERNAL SERVICE FUND: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

LEASE-PURCHASE AGREEMENTS: Contractual agreements that are termed leases, but that in substance are purchase contracts.

LEVY: To impose taxes, special assessments or service charges for the support of government activities.

LIABILITIES: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE ITEM BUDGET: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (LOCAL OPTION SALES TAX): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution if more than one-half of the votes cast are in favor of the tax

MILL: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

MILLAGE: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MISSION: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period."

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them.

PERFORMANCE MEASURES: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

PERSONAL PROPERTY: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

PERSONAL SERVICES: Expenditures for the payment of salaries, wages and fringe benefits of employees.

PROPERTY TAX: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUNDS: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

REAL PROPERTY: Land, buildings, permanent fixtures, and improvements.

REFUNDING: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

REVENUE: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

TAX ANTICIPATION NOTE: Borrowing by a local government against future anticipated tax revenue.

TAX DIGEST: The total assessed value of taxable property for a particular area.

TRUST FUNDS: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

URBAN SERVICE DISTRICT: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.