THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY 2022 ANNUAL OPERATING & CAPITAL BUDGET

JULY 1, 2021 - JUNE 30, 2022

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

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July 1, 2021

Dear Citizens and Commissioners of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the 2022 Fiscal Year Annual Operating and Capital Budget. In accordance with Georgia Law and the Charter of the Unified Government, the Mayor and Commission on June 15, 2021 adopted this budget.

This budget is balanced without reductions to current services and includes funding to support new initiatives and support voter approved SPLOST facilities while maintaining the current millage rate of 13.70 mills.

Key Points in the FY2022 Budget

With attention to the goal, ***Informed and Engaged Residents***, we are beginning to build the capacity for broad and deep public engagement pursued with:

- A new Community Engagement Coordinator position in the Public Information Office. This position would focus on citizen interaction and engagement initiatives, including assisting with public meetings and outreach, collecting community data and enhancing outreach practices. ($90,000 salary, benefits and operating).
- An External Relations position in the District Attorney's Office to bring in resources for innovative prosecution strategies, maintaining an open dialogue with community members through public information and education, and ensuring that the community is a true partner for public safety via outreach initiatives ($33,000 for sixth months).
- Continuance of Clearpoint Performance Management and Open Data initiatives in order to provide data on programs and services and to bolster public trust and confidence. ($32,000).
- Walk of Remembrance: this budget includes $50,000 in capital funding based on the work coming out of the Athens Justice and Memory Committee.

There are a number of initiatives that continue to emphasize our commitment to a ***Healthy, Livable and Sustainable*** Athens-Clarke County:

- Athens Transit will remain fare-free and expand to the pre-pandemic complement of routes with the support of American Rescue Plan, Federal Transit Administration funds. This entirely relieves the General Fund of this operational need, and is intended to continue in FY23 and serve as a bridge to sustained maintenance and operations funding through the next TSPLOST referendum. (approximately $3.4 million annually).
- The budget includes funding for a full-time Energy Program and Conservation Coordinator in the Sustainability Office to better enhance the commitments that we have made to renewable energy and energy efficiency. This position will accelerate the energy program that has already resulted in $400,000 in annual energy savings for ACCGov. This position becomes effective mid-year in FY22.

- Sustainability outcomes can also be found in new purchase of leaf vacuums and shifting county operations to battery operated leaf blowers ($75,000 in capital).
- $36,000 of funding has been added for camera systems to deter illegal dumping that has become a problem in several areas of the county.
- Gateway and Corridor Maintenance: this budget includes two additional landscape maintenance positions to improve gateway and corridor appearances, beginning the 2nd quarter of FY22 ($100,000).

Youth activities and family supports are also a key element of a ***Healthy, Livable and Sustainable Community***. The FY22 budget prioritizes this focus area, including continuation of the Neighborhood Leaders program, the Youth Commission, the Grand Slam summer youth program and a host of other activities including:

- The three-year pilot of Young Urban Builders is extended, given the great success of the program and opportunity to both provide trade skills to high school youth and support home repair needs of those in Athens without the means to provide for their homes' ideal physical upkeep ($100,000).
- "Counselors In Training", providing summer employment for up to 23 teens ages 15-18 which will develop self-esteem, peer relations, interpersonal skills, and leadership qualities while working in our summer camp programs ($60,000).
- Continued renovations to both Lay Park and East Athens Park centers to include art rooms and programming equipment software to include video production/editing, graphic design, and robotics ($190,000).
- $100,000 has been budgeted for additional youth development programming that will be more clearly defined and implemented during FY22.
- Juneteenth educational events to include community education culminating in Athens' first community-wide celebration event for Juneteenth, with local youth involved in both visual and performing arts ($20,000).
- $50,000 of capital funding has been budgeted for an environmental study of the Dunlap and Pittard Road areas.

Public Safety initiatives, focused on becoming a ***Safe and Prepared Community***, provide dignity to the public and improve safety continue as a key considerations:

- As the Department of Corrections continues to enhance employment skills and life skills supports for those incarcerated individuals, including with the transition of 10 more beds for the Transition Center program in which inmates work for pay in the community, there is the addition of a part-time social worker to support personal development, rehabilitative needs and recidivism reduction. Success measures in these areas will be tracked ($30,000).
- The Jerry Nesmith Co-Responder Unit will be bolstered with four additional Licensed Clinical Social Workers who will be paired with re-deployed ACCPD officers – creating a total of seven units. This also presages development of a more thorough front-line behavioral health emergency response program through collaboration between the Safety and Justice Committee and other partner entities, and using emerging funding streams ($336,000).
- An initiative to partner with an external agency to create an Alternative Crisis Response Team beginning the second quarter of FY22 ($277,000).

In addition to activities through the SPLOST program and partnerships, we are developing ***Shared Prosperity*** through housing and homeless supports:

- ACCGov is moving forward to establish a minimum wage of $15 per hour for all county employees and become a leader in the community by providing a living wage to all employees ($750,000).
- A Disparity Study to determine if inequities exist (or have existed) regarding contracting and procurement activities and to identify opportunities to encourage the participation of underrepresented businesses in government contracting ($400,000).
- An initiative to partner with an external agency for programing in support of homeless residence throughout the community ($220,000).
- A new position in Housing and Community Development funded with "CARES-CV CDBG" funds to consolidate tasks previously fractured throughout the organization, such as coordinating ACCGov work with homeless encampments, facilitating the "Coordinated Entry System" that matches households with appropriate programs, and other tasks. FY22 will also allow for a homeless support "gap analysis" through rigorous engagement with homeless service providers and observation of community dynamics to identify the under-supported needs in this area for enhanced long-term commitment. The recently released Rescue Act HOME funds can be directed toward this area moving forward from this discovery period.
- As the Inclusionary Zoning Working Group completes their current work, an Inclusionary Zoning monitoring program is included in the Affordable Housing Special Revenue Fund as we more broadly support the development of affordable and workforce housing ($120,000) and funding ($30,000) for a study to analyze building and zoning codes.

Broad-based support for a high quality ***Accountable and Responsive*** Athens-Clarke County Unified Government workforce that is representative of the community continues:

- Employee compensation is targeted for a 2% increase for non-public safety employees. ($627,000) In addition, the continued implementation of the structured Public Safety Pay Plan is funded ($1.9 million).
- A feasibility study for an employee health clinic or similar partnership opportunity to offer the greatest possible access to care ($40,000).
- Diversity, Equity and Inclusion training which began for subsets of ACCGov employees in FY21 will be expanded to the entire ACCGov workforce in FY22 ($135,000).
- A Human Resources Generalist focused on Minority Recruitment to work with the Office of Inclusion, Economic Development, and other ACCGov Departments on pathways for diversity in employment ($80,000)
- Workforce Development for high-demand ACCGov careers will continue through the work of the Athens Community Corps program once initial funding from the Athens Resiliency Package is exhausted in FY22 ($250,000 for a partial year).

Other broad budgetary issues and opportunities include:

- The FY22 General Fund Budget plans the use of $5.6 million in available fund balance, an increase use of $4.3 million compared to the FY21 Adopted Budget. Even with this planned use of fund balance, the General Fund Balance should retain an amount sufficient to operate for two months, in compliance with current fiscal policy ($24.8 million which represents 16.7% of the budget).

- Use of these funds also allows targeted capital expenditures totaling approximately $5.7M, and increase after the reductions of FY20 and FY21, and intended to extend the life of existing assets

and program areas. This is particularly focused on lifecycle maintenance for our existing parks and facilities.

- To avoid drawing down additional fund balance or raising the millage rate, this budget includes funding of approximately $2.2 million from the American Rescue Plan, State and Local Fiscal Recovery Funds grant. The Mayor & Commission have designated $400,000 for development of additional youth programming and $150,000 for development of a municipal garden program, leaving the balance of the $2.2 million in ARP funds to offset existing budgetary items.

This budget was a collaborative effort of many as we step into a hopeful future. Budget priorities agreed to by the Mayor and Commission at our most recent retreats helped to guide the development of the FY22 Budget. I also give a special thanks for the assistance of the Manager's Office, staff from our Finance and Human Resources Departments and many others for information needed to adopt this budget.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development, review and adoption of the FY22 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 7 Commissioner, Russell Edwards, for his hard work and leadership during the Commission review of this budget.

As Mayor, I have had the opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments for our community and our staff. This has become the norm not the exception. This positive perception is something for which we all should be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it. If you have any questions, please do not hesitate to contact me.

Sincerely,



Kelly Girtz, Mayor

Mayor and Commission



Kelly Girtz
Mayor



Patrick Davenport
District 1
Commissioner



Mariah Parker
District 2
Commissioner



Melissa Link
District 3
Commissioner



Allison Wright
District 4
Commissioner



Tim Denson
District 5
Commissioner



Jesse Houle
District 6
Commissioner



Russell Edwards
District 7
Commissioner



Carol Myers
District 8
Commissioner



Ovita Thornton
District 9
Commissioner



Mike Hamby
District 10
Commissioner

Principal Officials

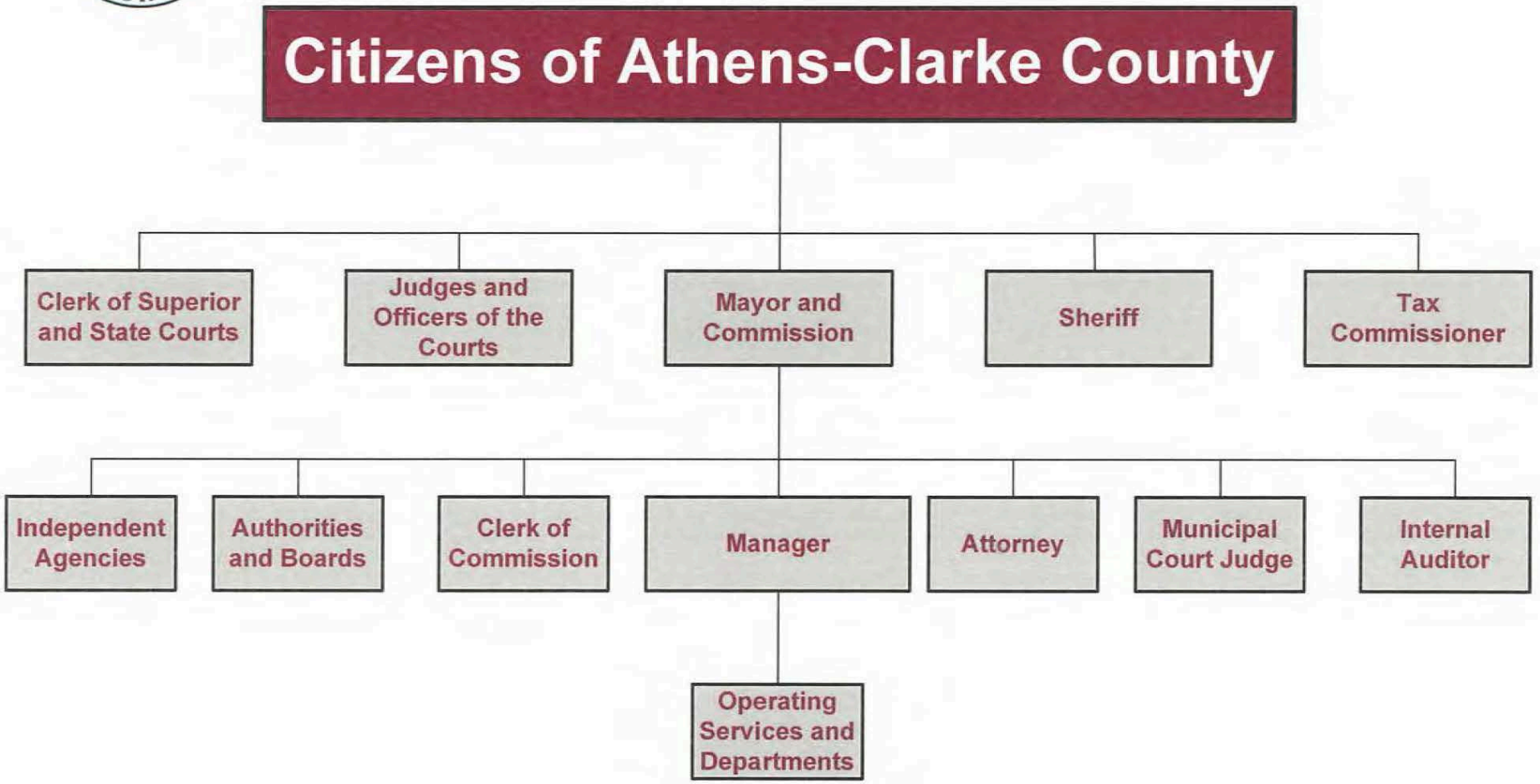
Elected Officials

Clerk of Courts	Beverly Logan	**State Court Chief Judge**	Ethelyn Simpson
Coroner	Sonny Wilson	**State Court Judge**	Charles Auslander
District Attorney	Deborah Gonzalez	**Superior Court Chief Judge**	Eric Norris
Magistrate Court Chief Judge	Patricia Barron	**Superior Court Judge**	H. Patrick Haggard
Probate Court Judge	Susan Schaffer	**Superior Court Judge**	Lawton Stephens
Sheriff	John Q. Williams	**Superior Court Judge**	Lisa Lott
Solicitor General	C.R. Chisholm	**Tax Commissioner**	Toni Meadow

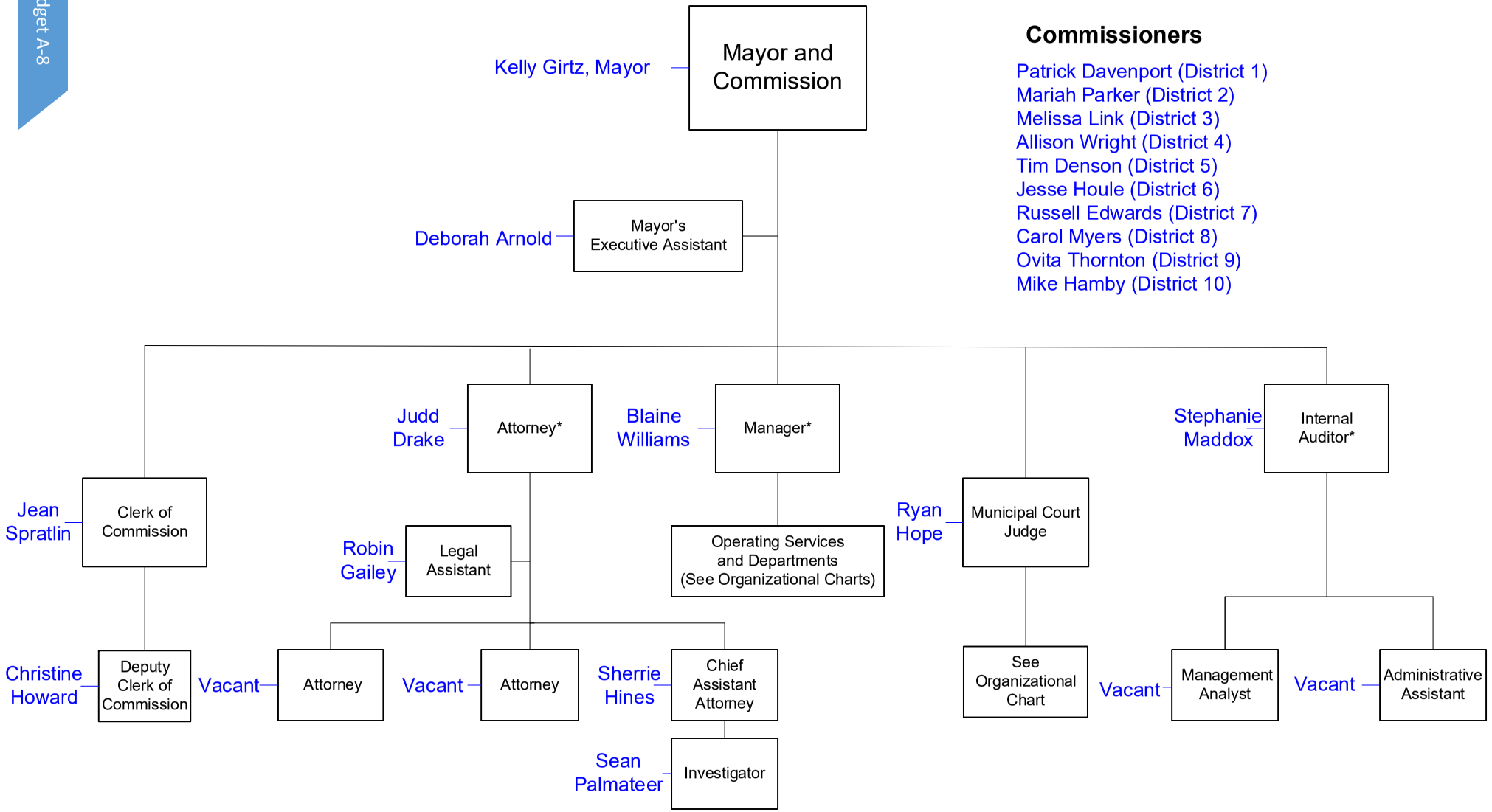
Appointed Officials

Manager	Blaine H. Williams	**Economic Development Director**	Ilka McConnell
Assistant Manager	Josh Edwards	**Finance Director**	David Boyd
Assistant Manager	Niki Jones	**Housing & Community Development Director**	Hayley Banerjee
Attorney	Judd Drake	**Human Resources Director**	Jeff Hale
Internal Auditor	Stephanie Maddox	**Information Technology Director**	Travis Cooper
Airport Director	Mike Mathews	**Juvenile Court Judge**	Amanda Trimble
Animal Services Director	Kristall Barber	**Leisure Services Director**	Kent Kilpatrick
Building Inspection Director	Doug Hansford	**Municipal Court Judge**	Ryan Hope
Central Services Director	Andrew Saunders	**Planning & Zoning Director**	Brad Griffin
Chief of Fire & Emergency Services	Jeff Scarbrough	**Public Information Officer**	Jeff Montgomery
Chief of Police	Cleveland Spruill	**Public Transit Director**	Pat Hale (Interim)
Chief Tax Appraiser	Kirk Dunagan	**Public Utilities Director**	Hollis Terry (Interim)
Clerk of Commission	Jean Spratlin	**Solid Waste Director**	Suki Janssen
Corrections Warden	Ray Covington	**Supervisor of Elections & Voter Registration**	Charlotte Sosebee
County Extension Coordinator	Jackie Dallas	**Transportation & Public Works Director**	Stephen Bailey (Interim)

Athens-Clarke County Unified Government
Organizational Chart Overview



Mayor and Commission



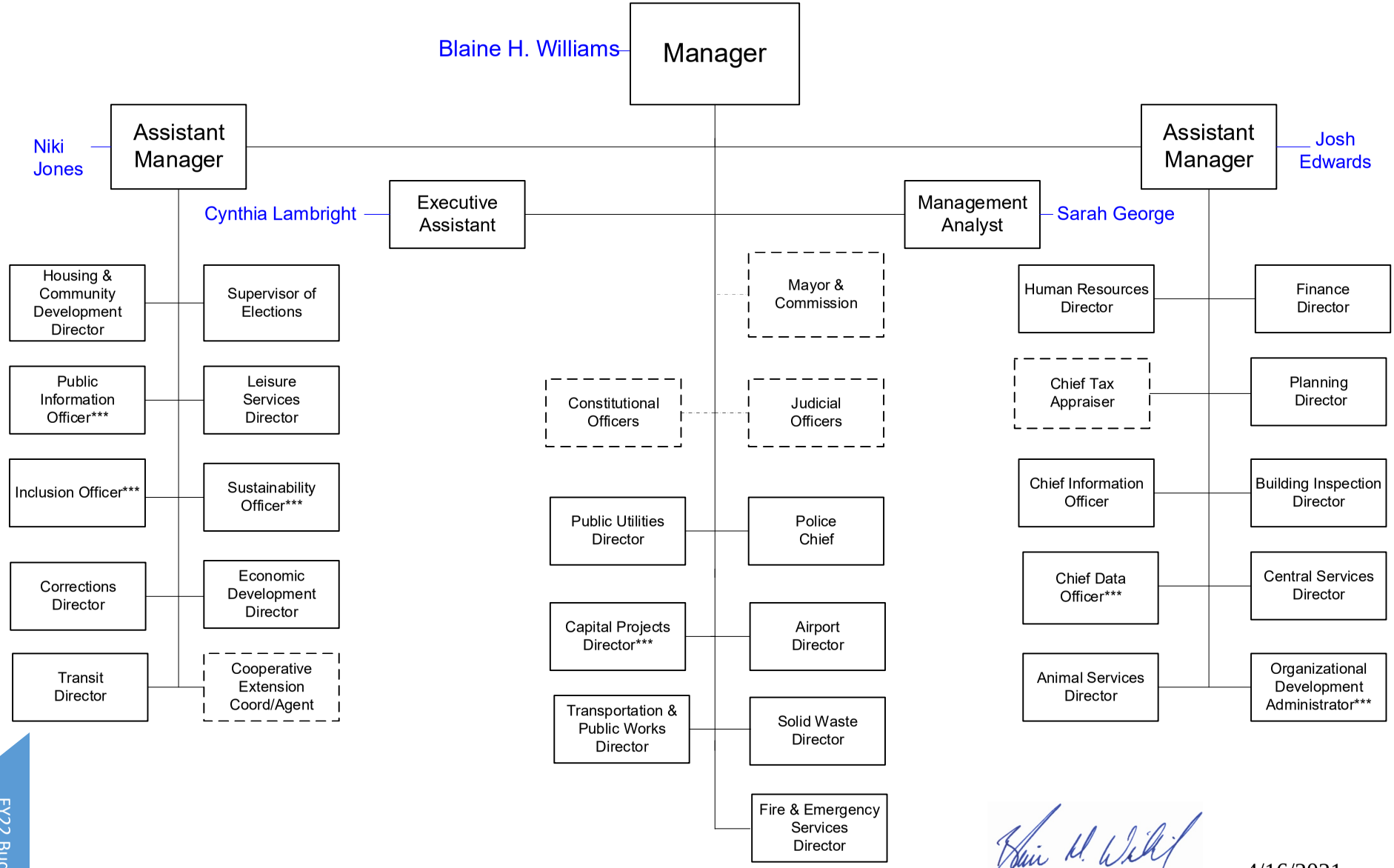
Commissioners

Patrick Davenport (District 1)
Mariah Parker (District 2)
Melissa Link (District 3)
Allison Wright (District 4)
Tim Denson (District 5)
Jesse Houle (District 6)
Russell Edwards (District 7)
Carol Myers (District 8)
Ovita Thornton (District 9)
Mike Hamby (District 10)

*Charter Officers

Kelly Girtz, Mayor — 4/16/2021
Kelly Girtz, Mayor — Date

Manager's Office



*** Sections of Managers Office
---------- Appointed by others

Blaine H. Williams
Unified Government of Athens-Clarke County Manager

4/16/2021
Date

Executive Summary

Overall Budget

This Budget includes a General Fund Budget of $148.5 million for FY22, $8.0 million more than the FY21 Budget. The Operating Budget for All Funds totals $228.8 million. The Capital Budget for all funds is $45.8 million. In total, the Operating and Capital Budget for FY22, $274.2 million, is $7.6 million more than the FY21 Original Budget.

Millage Rate

The millage rate for FY22 (property tax year 2021) is 13.7 mills, the same rate as FY21. Property Tax information for FY22 is included on page B-5 of this section.

Use of Fund Balance

The FY22 Budget for the General Fund includes the use of $5.6 million of Fund Balance- $2.443 million for operations and $3.139 million for capital.

Department Requests

ACCGov Departments requested $9.3 million in FY22 ($9.0 million in the General Fund) for operating expenditures for new initiatives, new programming, additional positions and SPLOST/TSPLOST operating budget impacts. This budget includes roughly $4.6 million for these additional expenses ($2.1 in the General Fund). See pages B-12 to 14 for information on these increases to departmental budgets.

Additional Positions

The FY22 Budget includes 15 new fulltime authorized positions across all funds (6 in the General Fund), bringing the authorized level of positions to 1,744. See page B-14 in this section for a list of additional positions.

Pay Adjustment

- The Budget includes $1.9 million for the FY22 portion of a revised pay plan for public safety employees, which was implemented in FY21.
- The Budget also includes $750,000 to increase the minimum hourly pay rate for both fulltime and part-time/seasonal positions to $15 per hour.
- Across all funds, the Budget includes approximately $1.1 million ($627,000 in the General Fund) for the Performance Management Program (PMP) to encourage retention and reward active general employees who meet the highest levels of performance. The $1.1 million total is equivalent to 2% of pay and related benefits and will be added to departmental budgets based on their proportional share of total salaries. Individual pay increases for general employees will depend on performance.

New for FY22 - Strategic Plan:

The Management Team will work with employees and the Mayor and Commission to define priorities and strategies through a two year organization-wide strategic plan spanning fiscal years 2022 and 2023. Staff will look at existing public input and bring to light known organizational strengths, weaknesses, opportunities and threats.

This work will help to better identify and maintain what is working well, and focus effort on areas in need of improvement. This plan will fit in with the long term strategies identified and set out in other documents, including the Comprehensive Plan.

A yearlong dialog among more than 700 ACCGov employees has yielded a set of Core Values, and a third-party polling organization will soon have the results of an impartial, statistically robust community survey that will be helpful in examining alignment with resident needs over time.

These tools, along with renewed examination of mission and vision statements, will serve as guides for developing the projects and doing the work necessary to reach stated goals. In tandem with departmental strategic plans, the organizational plan will build on successes while mitigating threats. Periodic communication about progress toward measures of performance will be delivered to the community, and used in deciding how to efficiently allocate resources.

General Fund Summary

Summary FY22 Annual Operating and Capital Budget
Commission Approved

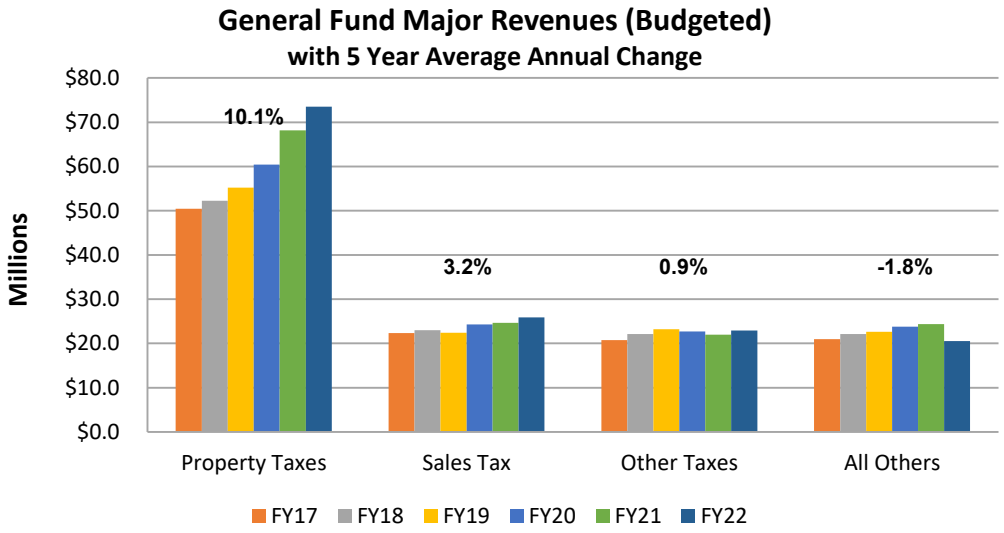
	FY21 Approved Budget	FY22 Approved Budget	$▲	%▲
Revenues:				
Property Taxes	68,175,350	73,488,850	5,313,500	7.8%
Sales Tax	24,650,000	25,900,000	1,250,000	5.1%
Other Taxes	21,960,500	22,955,000	994,500	4.5%
Licenses & Permits	961,310	865,880	(95,430)	-9.9%
Intergovernmental Revenues	1,380,403	1,204,790	(175,613)	-12.7%
Charges for Services	13,788,970	11,992,685	(1,796,285)	-13.0%
Fines & Forfeitures	3,586,382	1,896,943	(1,689,439)	-47.1%
Other Revenues	670,725	716,325	45,600	6.8%
Other Financing Sources	3,993,283	3,850,175	(143,108)	-3.6%
Total Revenues	**$139,166,923**	**$142,870,648**	**$3,703,725**	**2.7%**
Prior Year Fund Balance	1,313,629	2,443,136	1,129,507	86.0%
Prior Year Fund Balance - Capital	0	3,139,000	3,139,000	--
Total Revenues & Other Sources	**$140,480,552**	**$148,452,784**	**$7,972,232**	**5.7%**
Expenditures:				
General Government	29,508,105	31,802,047	2,293,942	7.8%
Judicial	11,163,075	11,442,605	279,530	2.5%
Public Safety	59,926,499	61,629,362	1,702,863	2.8%
Public Works	15,680,291	16,436,332	756,041	4.8%
Cultural And Recreation	8,535,108	8,499,761	(35,347)	-0.4%
Housing And Development	4,440,583	3,662,355	(778,228)	-17.5%
Independent Agencies	5,826,343	5,936,922	110,579	1.9%
Debt Service	1,312,446	1,315,141	2,695	0.2%
Total Operating Expenditures	**$136,392,450**	**$140,724,525**	**$4,332,075**	**3.2%**
Other Financing Uses - Oper.	1,576,102	2,077,259	501,157	31.8%
Total Operating Expenditures & Other Financing Uses	**$137,968,552**	**$142,801,784**	**$4,833,232**	**3.5%**
Other Financing Uses - Capital	2,512,000	5,651,000	3,139,000	125.0%
Total Operating & Capital Expenditures	**$140,480,552**	**$148,452,784**	**$7,972,232**	**5.7%**

Summary FY22 Annual Operating and Capital Budget
Commission Approved

	FY22 Operating Budget	FY22 Capital Budget	FY22 Approved Budget
Revenues:			
Property Taxes	71,470,850	2,512,000	73,982,850
Sales Tax	25,900,000		25,900,000
Other Taxes	25,525,000	30,000	25,555,000
Licenses & Permits	2,503,082		2,503,082
Intergovernmental Revenues	8,664,295		8,664,295
Charges for Services	103,805,913	10,828,525	114,634,438
Fines & Forfeitures	2,156,693		2,156,693
Other Revenues	1,908,157		1,908,157
Other Financing Sources	9,136,709	5,651,000	14,787,709
Total Revenues	**$251,070,699**	**$19,021,525**	**$270,092,224**
Prior Year Fund Balance	5,365,751	3,139,000	8,504,751
Use of Unrestricted Net Position	4,535,546	29,324,475	33,860,021
Total Revenues & Other Sources	**$260,971,996**	**$51,485,000**	**$312,456,996**
Less Interfund Transfers & Charges	(32,214,965)	(5,651,000)	(37,865,965)
Total Revenues	**$228,757,031**	**$45,834,000**	**$274,591,031**
Expenditures:			
General Government	75,454,523	821,600	76,276,123
Judicial	12,944,364		12,944,364
Public Safety	65,472,967	1,116,144	66,589,111
Public Works	60,392,159	43,346,256	103,738,415
Cultural And Recreation	9,184,761	550,000	9,734,761
Housing And Development	9,160,024		9,160,024
Independent Agencies	8,191,382		8,191,382
Debt Service	13,852,226		13,852,226
Total Operating Expenditures	**$254,652,406**	**$45,834,000**	**$300,486,406**
Other Financing Uses	5,959,370	5,651,000	11,610,370
Total Expenditures & Other Financing Uses	**$260,611,776**	**$51,485,000**	**$312,096,776**
Less Interfund Transfers & Charges	(32,214,965)	(5,651,000)	(37,865,965)
Total Expenditures	**$228,396,811**	**$45,834,000**	**$274,230,811**
Designated for Future Capital Improvements & Debt Service Requirements	360,220		360,220
Total Expenditures & Designations	**$228,757,031**	**$45,834,000**	**$274,591,031**

General Fund Revenues

Total General Fund Operating Revenue is projected to be $142.9 million in FY22, approximately $3.7 million or 2.7% more than the FY21 Budget.



Property Taxes

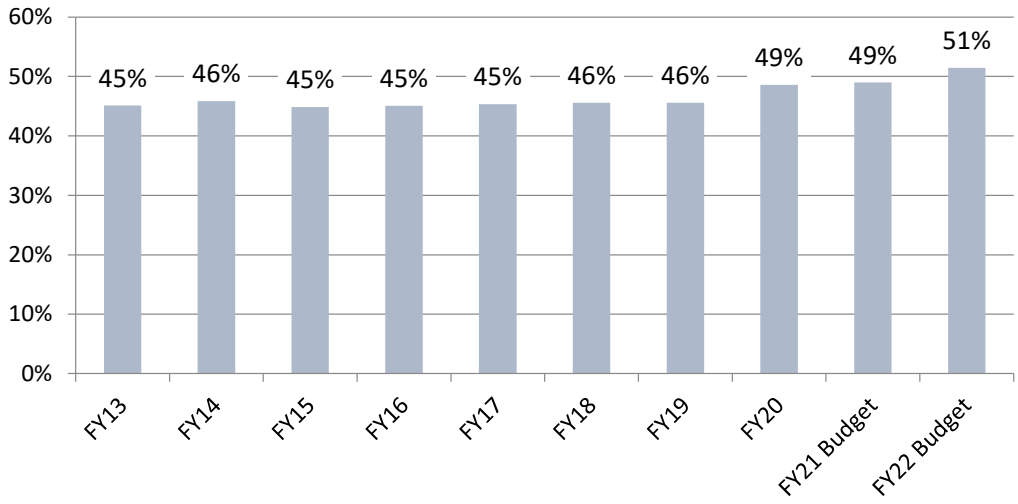
Total General Fund Property Taxes are projected to be $73.5 million, approximately $5.3 million more than originally estimated for FY21. The budget estimate for property taxes is based on the current millage rate of 13.70 mills, which continues the 0.25 reduction approved in FY21. Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2021 net Tax Digest is $5.1 billion, a net increase approximately 8.1% over the 2020 Tax Digest. Property tax revenues include real and personal property, motor vehicle taxes (prior to March 2013), Title Ad Valorem Taxes or TAVT (motor vehicle after March 2013), real estate transfer and intangible recording taxes.

- Based on current local share percentages, ACCGov's TAVT and Motor Vehicle Taxes are estimated to be $5.0 million in FY22, an increase of $700,000 from the FY21 Budget. The TAVT estimate for FY22 is based on the current 6.6% tax rate and state set allocation percentages.

- Real estate Transfer and Intangible Recording Taxes are estimated to generate $1.0 million, the same as FY21 Budget.

In FY22, Property Tax Revenue is projected to be 51% of the General Fund Operating Revenue. The following graph shows that property taxes as a percentage of General Fund Revenues have ranged from 45% to 51% since FY13. The FY22 Budget continues the careful balance of General Fund Revenues from Property Taxes (51%), Sales Taxes (18%), and other General Fund sources (31%). However, as other revenues such as Fines & Forfeitures and Charges for Services decline, the dependence on Property Tax Revenue grows.

Property Taxes as % of the General Fund (FY13-FY22)



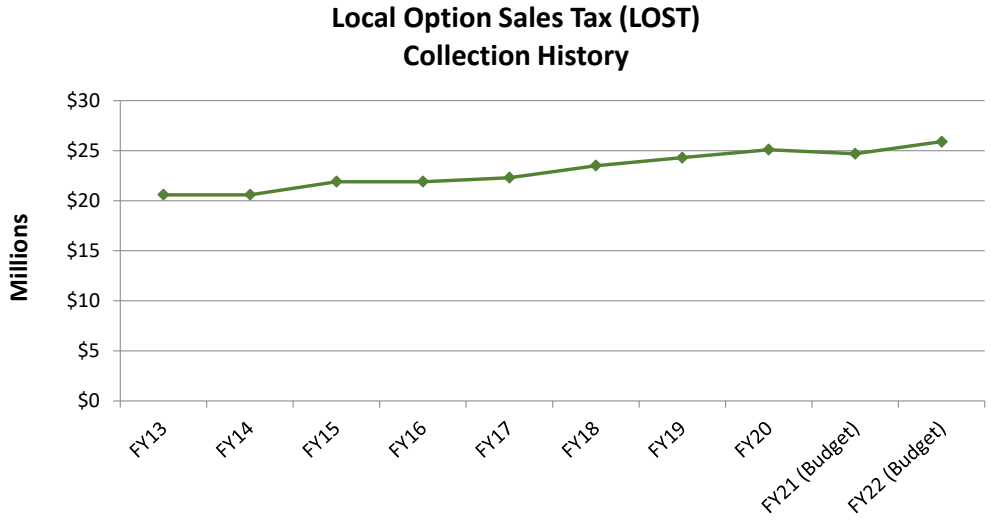
Athens-Clarke County, Georgia
Property Tax Rates
(Per $1,000 of Assessed Value)
Last Ten Years (2012-2021)

Calendar Year	State of Georgia	County School District			Athens-Clarke County					Total Tax Rates
		General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (1)	General Net Rate	Debt Service	Total	
2012	0.20	20.00	---	20.00	19.56	-5.86	13.70	---	13.70	33.90
2013	0.15	20.00	---	20.00	20.08	-6.13	13.95	---	13.95	34.10
2014	0.10	20.00	---	20.00	19.94	-5.99	13.95	---	13.95	34.05
2015	0.05	20.00	---	20.00	20.13	-6.18	13.95	---	13.95	34.00
2016	0.00	20.00	---	20.00	20.07	-6.12	13.95	---	13.95	33.95
2017	0.00	20.00	---	20.00	19.70	-5.75	13.95	---	13.95	33.95
2018	0.00	20.00	---	20.00	19.69	-5.74	13.95	---	13.95	33.95
2019	0.00	20.00	---	20.00	19.41	-5.46	13.95	---	13.95	33.95
2020	0.00	20.00	---	20.00	19.113	-5.413	13.70	---	13.70	33.700
2021	0.00	20.00	---	20.00	18.762	-5.062	13.70	---	13.70	33.700

Note: In 1978, the City and County implemented a rollback of property taxes based on the receipt of local option sales tax revenues as required by Georgia Law.

Local Option Sales Taxes (LOST)

An estimate of $25.9 million is included for FY22, a $1,250,000 (5%) increase over the FY21 Original Budget. LOST revenues have averaged a 2.8% annual increase over the five fiscal years ending June 30, 2020.



Other Taxes

Other Taxes are projected to be $23.0 million in FY22, $994,500 higher compared to the FY21 Budget. This estimate reflects current trends in revenues for franchise fees, business taxes, and alcohol and rental car excise taxes.

- Franchise Fees on electricity, gas, telephone and cable services are estimated to be $8.0 million in FY22 based on current trends and rates, an increase of $366,000 from the current budget.

- The Insurance Premium Tax is the largest Other Tax and is estimated to generate $9.5 million based on current trends, a $756,000 increase over the FY21 Budget. This tax is based on the value of insurance sold in the county, and is collected by the state and remitted annually to ACCGov each October.

- Excise tax revenues are estimated at $2.9 million in FY22, $102,500 lower than last year. Excise taxes on beer, wine, and liquor are estimated to generate $2.2 million, the same as FY21. The excise tax on mixed drinks and rental motor vehicles are anticipated to generate $575,000 and $175,000 respectively in FY22.

- Based on current trends, revenues from annual Occupation Tax Certificates or Business Licenses are estimated to be $1.7 million in FY22, about the same as what was budgeted for in FY21.

- Delinquent Tax Collections are estimated to be $345,000, the same level as FY21.

Licenses and Permits

Revenue from alcohol license fees are anticipated to decline slightly in FY22 by approximately $95,000 to a total of 845,900 compared to the FY21 Budget.

FY22 Revenues

Charges for Services

This budget includes an estimate of $12.0 million in FY22 for Charges for Services, $1.8 million less than FY21.

- Downtown parking fee revenues, as managed by the Athens Downtown Development Authority (ADDA), are anticipated to generate $2.8 million in FY22 (this amount does not include an estimated $500,000 from parking fine revenue in the downtown area) a decrease of $750,000 compared to the pre-pandemic revenue estimate. The ADDA managed parking program includes the revenue from the operations of the Washington Street Building, the College Avenue Parking Deck, on-street metered parking spaces, and parking lots (note: 20% of the net revenue goes back to ADDA per contract).

- Based on the current cost allocation plan, total administrative overhead charges for services provided by the General Fund to other funds will be $3.0 million, approximately $300,000 more than FY21. The cost allocation study was updated in FY21 resulting in additional charges to the enterprise funds and for the Building Inspection Fund.

- Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $2.4 million in FY22.

- Leisure Services is estimated to generate $750,000 million in FY22 and includes fees in accordance with the Pricing Policy approved by the Mayor and Commission in December 2018. This represents a decrease of $433,000 from the FY21 Budget due to reduced activity caused by the pandemic.

- The FY22 Budget for Probation fees is $150,000. In addition, the Budget includes $100,000 in revenue from the in-house drug-testing program and $60,000 in supervision fees for the pre-trial programs in State and Municipal Courts, the same as FY21. These fees total $310,000 for FY22, a decrease of $431,500 (58%) from the FY21 Budget, and based on current trends.

- Fees and recording costs in FY22 for Superior Court ($530,000) and Probate Court ($150,000) are similar to FY21 based on current revenue trends, while fees for Magistrate Court ($250,000) are projected to decline $60,000 from FY21.

Fines & Forfeitures

Based on revenue trends over the last twelve months, total revenues from fines are estimated to be $1.9 million in FY22, a decrease of $1.7 million from the FY21 Budget.

- Revenue from the Municipal Court fines is projected to generate roughly $800,000 in FY22, a decrease of $1.0 million from the FY21 Budget. Fine revenues from the Superior, State, Magistrate, and Juvenile Courts are anticipated to generate $303,000 in total, down almost $50,000 from the FY21 Budget.

- Based on current trends, ADDA collected parking fines in the downtown area are estimated to be $500,000 in FY22, $450,000 less than originally budgeted for in FY21.

- In FY21, the Red Light Camera Program moved from the Special Programs Fund to the General Fund. Fine revenues from this program are projected at $175,000, a decrease of $155,000 from the FY21 Budget.

Other Financing Sources
The budget includes $20,000 collected by the Sheriff's Department for reporting information to the Social Security Administration during the year. The FY22 Budget also includes an operating transfer of $90,340 from the Hotel/Motel Tax Fund, $70,200 less than FY21.

Also, the FY22 Budget reflects transfers of $3.7 million (similar to FY21) from Enterprise and Internal Service Funds to fund the annual cost for pension and other post-retirement benefits (OPEB) expenses for employees in those funds. This transfer in does not increase the net cost or benefit to the General Fund, it only shifts where these expense and liabilities are recorded.

Use of Fund Balance
The FY22 Budget plans the use of $5.6M in Fund Balance, $4.3M more than the $1.3M in the FY21 Budget. Based on the current financial and economic conditions, the General Fund Balance is not expected to drop below the two month operating reserve amount (16.7% or $24.7M) by the end of FY22.

Enterprise Funds Major Revenue Changes

Transit Fund
Total revenue of $4.0 million is projected for FY22. Currently, Federal funding is estimated to be almost $3.9 million in FY22, based on the current grant contract and funding from the CARES Act.

Similar to FY21, there will be no General Fund contribution to the Transit Fund. Additional funding to support Transit remaining fare-free for FY22 with services expanding to the pre-pandemic complement of routes is expected to come with funds from the American Rescue Plan.

Water and Sewer Fund
Water and Sewer Fund revenues for FY22 are projected to be $57.0 million, an increase of $3.4 million from the FY21 Budget. For FY22, Water and Sewer rates will remain unchanged, with only a few minimal fee changes for industrial and construction fees.

Special Revenue Funds Major Revenue Changes

Hotel-Motel Special Revenue Fund
Receipts from this $0.07 tax are estimated to be $2.6 million in FY22, a $773,000 or 22.9% decrease from the FY21 Original Budget based on recent trends and due to a decreased hotel motel activity caused by the pandemic.

Building Inspection Special Revenue Fund
The FY22 Budget estimates $1.5 million of revenue, a $226,800 increase over FY21. The FY22 budget proposes fee increases to cover software and technology costs. These fee increases to customers should be offset by savings in printing costs and other efficiencies resulting from the new software implementation. The FY22 budget also includes an increase of 5% to the building valuation table.

Tax Allocation Districts

New in the FY22 Budget are individual special revenue funds to account for revenues and expenditures for the six Tax Allocation Districts (TADs) approved by the Mayor and Commission on November 10, 2020. Across all six funds, a total of approximately $500,000 in property tax revenue growth will now be available to fund approved redevelopment activities.

American Rescue Plan Special Revenue Fund

The FY22 Budget includes an initial expenditure budget of $2.2 million to account for the American Rescue Plan Act, State and Local Fiscal Recovery Funds proceeds. This includes anticipated expenditures of the ARP "revenue replacement" funds, as well as any designated projects/programs anticipated to fall into one of the other ARP eligible expenditure categories. Actual expenditures in the ARP special revenue fund are pending release of final Treasury guidance and confirmation of grant eligibility.

The balance of the $57.6M in ARP funds awarded ACCGov will be budgeted for specific purposes in the coming months following Mayor and Commission review and approval of eligible grant program expenditures.

Internal Service Funds Major Revenue Changes

Internal Service Funds support operating departments. These services are copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

Maintaining Current Services

Each year, Departments and Offices are asked to develop budgets to deliver current services within a budget limit. For FY22, they were limited to a budget equal to the FY21 Budget (not including salary and benefits). Twenty departments submitted budget requests over their limits totaling roughly $3.5 million with the remaining departments submitting requests at or below the limit. This Budget includes the following increases in the General Fund totaling $470,400:

Department	Budget Item	Amount
Information Technology	Microsoft Licensing Increases	60,000
	ERP Replacement Maintenance Increase	93,500
	Subtotal	$153,500
Police	Fully Fund FY21 Mental Health Co-Responders	$67,700
Animal Services	Kennel Technicians – Contract Labor	25,000
	Additional Medical Services	17,600
	Subtotal	$42,600
Attorney	Additional Legal Expenses	$40,000
Manager's Office	Performance Management Software Fees - GIO	$32,100
Juvenile Court	Increased Days for Part-Time Judge	$30,000
Superior Court	Electronic Monitoring – Probation	$26,000
Fire	SCBA Annual Testing	$23,000
Leisure Services	Full Funding for PT Outreach Position	10,000
	UGA Veterinarian Contract Costs	4,000
	Subtotal	$14,000
Solid Waste	Additional Neighborhood Cleanup Funds	7,000
	CBD Leaf Blower Alternatives	4,000
	Subtotal	$11,000
Central Services	E. Athens N'hood Health Center Bldg. Maint.	$9,800
Other Departments and Offices		$20,700

Fleet Replacement

$1.4 million has been added to the General Fund to fund the vehicle replacement program. This includes $643,000 to restore funding for non-public safety vehicle replacement, which was eliminated in FY21. It also includes $770,000 to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was eliminated in FY20 and FY21, shifting replacement costs entirely to the SPLOST 2020 program.

All other funds have been increased by a total of $98,500 to implement the fifth year of a five year plan to increase annual contribution to the Fleet Replacement Fund to gradually bring the annual amount to full funding. In FY05 and again in FY11, approved budgets included reductions or discounts in contributions to the Fleet Replacement Program totaling 35%. These past discounted contributions, as well as elimination of funding in FY20 and FY21, resulted in a shortfall in funding and a backlog of replacements.

New Initiatives, Additional Positions, SPLOST Impacts and Other Major Changes

Increases for New Initiatives and Additional Positions

ACCGov departments requested a total of $5.3 million in FY22 for new initiatives and additional positions ($5.0 million in the General Fund). The FY22 Budget includes $1.7 million in the General Fund and $2.1 million across all funds (listed below) of the total request. For more information on individual new initiatives, see the appropriate department page in Section C.

Department	New Initiative/Additional Position	Amount
General Fund		
Board of Elections	Warranty Costs for New Equipment	$64,100
	Election Assistant	$60,000
	Poll Worker Pay Increase	$13,000
	Subtotal	$137,100
Coroner's Office	Increase Coroner Pay	$16,100
Corrections	Part-Time Social Worker	$30,000
District Attorney	Additional ADA/External Relations Position (6 months)	$33,000
	Additional Administrative Assistant Position	$30,000
	Subtotal	$63,000
Economic Development	Joint Development Authority (split funded w/ARP)	$11,900
Fire	Career Pathway Program	$80,000
Housing & Community Dev.	Young Urban Builders	$100,000
Human Resources	Health Clinic Feasibility Study	40,000
	Compensation & Payroll Consulting Services	33,000
	Pension Ordinance and Offerings Review	30,000
	Additional Position: HR Senior Generalist (net cost)	(3,000)
	Subtotal	$100,000
Leisure Services	Youth Commission Costs	$6,000
Manager's Office	Public Engagement Coordinator – PIO	90,300
	Energy Program Coordinator – Sustainability (6 mos.)	53,500
	DEI Training Program – Inclusion	134,900
	GARE Membership - Inclusion	5,000
	Subtotal	$283,700
Other Gen Admin/Transfer	Disparity Study	$400,000
Police	Additional Mental Health Co-Responder Teams (four)	335,600
State Court	General Fund Support for DUI/Drug Court	$50,000
	Subtotal – General Fund	**$1,613,400**
Affordable Housing Fund		
Housing & Community Dev.	Inclusionary Zoning Monitor	$120,000
Other General Admin	Study to Analyze Building & Zoning Codes	$30,000
	Subtotal – Affordable Housing Fund	**$150,000**
E-911 Fund		
Police	Central Communications (E911) Training	$25,000
Hotel/Motel Fund		
Central Services	Gateway & Corridors Grounds Workers	$100,000

Water & Sewer Fund		
Public Utilities	Additional Maintenance Mechanic Position	49,400
	Additional Facilities Locator Position	35,500
	Water Treatment Plant Interns	29,000
	Water Resources Lab Tech Intern	14,500
	Subtotal – Water & Sewer Fund	**$128,400**
Landfill Fund		
Solid Waste	Commercial Compost Operator	$49,300
Tax Allocation District Funds		
Economic Development	TAD Specialist	65,000
	Facilitate TAD District Advisory Committees	25,000
	Update Redevelopment Plans	15,000
	Subtotal – Tax Allocation Funds	**$105,000**
Transit Fund		
Transit	Additional Administrative Asst. (convert 2PT to 1FT)	(2,700)
	Additional Route Supervisor (convert 2PT to 1FT)	(7,000)
	Subtotal – Transit Fund	**($9,700)**

In addition, the Commission has identified the initiatives listed below to be funded from the ARP Fund. Since final Treasury guidance had not yet been issued at the time of budget adoption, the Mayor and Commission authorized the Manager to identify and reduce General Fund budgets equal to the approved revenue replacement amount and transfer eligible General Fund expenditures to the ARP Special Revenue Fund in FY22.

Department	New Initiative	Amount
American Rescue Act Fund		
Revenue Replacement		
Economic Development	Continuation of Athens Community Corps (partial yr)	$250,000
	Joint Development Authority (split w/General Fund)	$38,100
	Subtotal	$288,100
HCD	Neighborhood Leaders Program	$750,000
Leisure Services	Youth Development Programming	$100,000
Other General Admin	Alternative Crisis Response Team (9 months)	$276,800
	Homeless Resident Support	$220,000
	Subtotal	$496,800
Solid Waste	Illegal Dumping Camera System	$36,000
	Subtotal – Revenue Replacement	**$1,670,900**
Designated Programs		
Leisure Services	Additional Youth Development Programming	$400,000
	Municipal Garden Program	$150,000
	Subtotal – Designated Programs	**$550,000**
Total American Rescue Act Fund		**$2,220,900**

SPLOST Impacts

The FY22 Budget includes funding of $37,750 in Central Services for additional operating support for SPLOST projects. This includes $33,000 for building maintenance for the Downtown public restroom building and additional building maintenance for Ben Burton and Dudley Parks.

Summary of FY22 Fulltime Authorized Position Changes
Commission Approved

GENERAL FUND

Department	Number	Fulltime Position	Type
Board of Elections	1	Elections Assistant	New Initiative
District Attorney	1	ADA/External Relations (6 months)	New Initiative
District Attorney	1	Administrative Assistant	New Initiative
Human Resources	1	Senior Human Resources Generalist	New Initiative
Manager's Office - Public Info	1	Community Engagement Specialist	New Initiative
Manager's Office - Sustainability	1	Energy Program Coordinantor (6 mos.)	New Initiative
Total General Fund	**6**		

OTHER FUNDS

Department	Number	Fulltime Position	Type
Hotel/Motel Fund			
Central Services	2	Grounds Worker I	New Initiative
Tax Allocation District Funds			
Economic Development	1	Tax Allocation Distric Specialist	New Initiative
CDBG CARES Grant			
Housing & Community Development	1	Homeless Specialist	New Initiative
Water & Sewer Fund			
Public Utilities	1	Plant Maintenance Mechanic	New Initiative
Public Utilities	1	Facilities Locator	New Initiative
Landfill Fund			
Solid Waste	1	Comost Equipment Operator	New Initiative
Transit Fund			
Transit	1	Administrative Assistant II	New Initiative
Transit	1	Route Supervisor	New Initiative
Total Other Funds	**9**		
Total Additional Fulltime Positions	**15**		

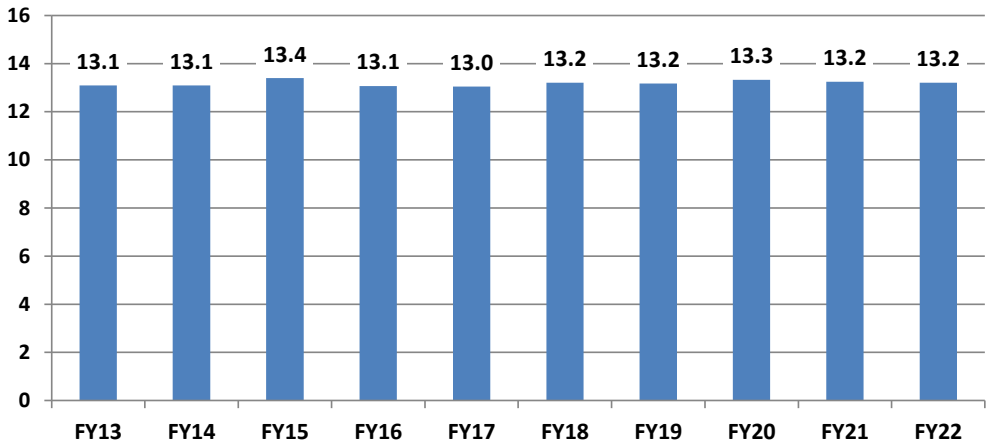
Authorized Positions FY17 to FY22 (Approved)

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY21 to FY22
Legislative Group							
Attorney	6	6	6	6	6	6	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Office of Operational Analysis	3	3	3	3	3	3	0
Total Legislative Group	12	12	12	12	12	12	0
Elected & Constitutional Group							
Courts							
Superior Court	33	34	34	35	38	38	0
State Court	7	7	7	7	7	7	0
Magistrate Court	11	11	11	11	11	11	0
Municipal Court	10	10	10	10	10	10	0
Probate Court	6	6	6	6	6	6	0
Juvenile Court	4	5	5	5	5	5	0
Courts Subtotal	71	73	73	74	77	77	0
Elected Officials							
District Attorney	26	28	28	28	28	30	2
Solicitor General	17	18	18	18	18	18	0
Clerk of Superior Court	19	21	21	21	22	22	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	194	194	194	194	194	194	0
Elected Officials Subtotal	275	280	280	280	281	283	2
Total Elected & Constitutional Group	346	353	353	354	358	360	2
Manager Group							
Airport	7	7	7	7	7	7	0
Animal Services	-	-	-	12	13	13	0
Building Inspections & Permits	23	23	24	24	24	24	0
Central Services	102	102	103	94	96	98	2
Corrections	43	43	43	45	48	48	0
Economic Development	4	4	4	5	5	6	1
Finance	28	28	28	28	29	29	0
Fire & Emergency Services	186	187	187	187	187	187	0
Housing & Community Development	8	8	8	11	11	12	1
Human Resources	21	21	21	21	22	23	1
Information Technology	19	23	23	23	23	23	0
Leisure Services	73	73	73	73	74	74	0
Manager	5	5	5	5	7	7	0
Emergency Management	1	0	0	0	0	0	0
Office of Inclusion	0	0	0	1	2	2	0
Organizational Development	3	3	3	3	3	3	0
Public Information	3	3	3	3	3	4	1
Office of Sustainability	0	2	2	2	2	3	1
Geographic Information Office	0	2	2	2	3	3	0
SPLOST	3	3	3	3	3	3	0
Planning	21	19	18	18	18	18	0
Police	309	318	319	320	331	331	0
Public Utilities	195	194	194	198	198	200	2
Solid Waste	61	61	62	62	63	64	1
Transit	66	68	71	77	79	81	2
Transportation & Public Works	81	87	88	89	90	90	0
Subtotal	1262	1284	1291	1313	1341	1353	12
Board of Elections	3	3	3	4	4	5	1
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	13	13	13	13	13	13	0
Subtotal	17	17	17	18	18	19	1
Total Manager Group	1279	1301	1308	1331	1359	1372	13
Grand Total	1637	1666	1673	1697	1729	1744	15

FY22 Expenses

For FY22, the number of fulltime employees compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This is based on 1,744 fulltime authorized positions, an increase of twelve positions compared to the current level.

ACCGov Fulltime Employees Per 1,000 Residents (FY13-FY22)



Compensation and Benefits for FY22

Changes to Employee Compensation

Across all funds, the Budget includes approximately $1.1 million ($627,000 in the General Fund) for the Performance Management Program (PMP) to encourage retention and reward active employees who meet the highest levels of performance. The $1.1 million total is equivalent to 2% of pay and related benefits and will be added to departmental budgets based on their proportional share of total salaries. Individual pay increases for employees will depend on performance.

The FY22 General Fund budget includes $1.9 million for the FY22 portion of a revised pay plan for public safety employees, which was implemented in FY21. The General Fund also includes $750,000 to increase the minimum hourly pay rate for both fulltime and part-time/seasonal positions to $15 per hour.

Beginning in FY20, departmental budgets for full-time positions in the General Fund have factored in estimated vacancy savings. For FY22, this vacancy savings reduces compensation budgets in the General Fund by $3.0 million.

Employee Health

In FY22, funding to the Employee Health Insurance Fund for active employees allows continuation of the three existing health plans (Conventional POS, Consumer Healthy Solutions (CHS) Select with HSA and CHS Value with HSA). The FY22 Budget for the Employee Health Insurance Fund is estimated to be $17.7 million, up from the FY21 budget of $16.4 million, based on current trends for claims expenses. Across all funds, the Employer contribution is estimated at $12.6 million ($8.9 million in the General Fund) and the Employee contribution estimated at $5.1 million.

Retiree Health

In order to maintain current benefits, funding for Retiree Health Insurance and life insurance (Other Post-Employment Benefits – OPEB), will remain at the FY21 total of $6.6 million per year. This estimate is based on the number of retirees compared to previous years, current trends in claims expenses, and the monthly HRA contribution for some retirees 65 and older. For FY22, retirees hired prior to 7/1/2002 will receive $2,961.12/year and retirees hired 7/1/2002 or later will receive$2,376.00/year. The FY22 funding level will pay for Pre-65 retiree health claims, administration expenses, HRA contributions, and special protection payments for eligible prescription costs.

Pension Program

Based on actuarial estimates and current benefits, ACCGov's total annual required contribution to the Pension Trust Fund for FY22 is estimated to be $11.5 million. This contribution will come from $10.8 million ($7.9 million net from the General Fund) in current contributions, the same as FY21, and $700,000 from accumulated credits in the Pension program.

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2022 BEGINNING JULY 1, 2021 AND ENDING JUNE 30, 2022 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2021 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2022 HEALTH INSURANCE PROGRAMS; TO ESTABLISH FEES AND CHARGES; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2022 (FY22), beginning July 1, 2021 and ending June 30, 2022.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "FY2022 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2021–June 30, 2022" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Sections 33-8-8.1 and 33-8-8.2, the proceeds from the tax on insurance premiums, estimated to be $9,545,000 for FY22, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-133, 46-5-134, and 46-5-134.2; the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $1.50 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2021 – June 30, 2022.

SECTION 8. The Manager is further authorized to transfer sums up to $15,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of the government up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) the government will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the government's Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "FY2022 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2021–June 30, 2022" shall be maintained on file in the Office of the Clerk of Commission.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2021 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 13.70 mills

SECTION 13. Under authority of the Act creating the Downtown Athens Development Authority, 1977 Ga. Laws 3533-3538, there is hereby levied and assessed for the year 2021 on the real property in the downtown Athens area (said downtown area most recently defined in House Bill No. 590, 2017 Ga. Laws 3900-3903), a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY22, shall be $187,887 plus a $6,000 car allowance for the Manager, shall be $155,257 plus a $4,800 car allowance for the Attorney and shall be $89,307 plus a $4,800 car allowance for the Internal Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated Section 48-13-93(a)-(2), the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $175,000 during FY22, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY22 shall be used to support the Athens-Clarke County Economic Development Department, with an estimated budget of $1,127,000.

SECTION 16. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance and Health Benefits Program and the premiums or contributions for employees and retirees, as applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide as an

option to employees the plans of health insurance coverage as described in the Summary Plan Document entitled "Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County," effective January 1, 2021, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2022 may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2022. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(b) During the first open enrollment period, employees have the option to select from among the following health insurance coverage: the option described in the preceding paragraph or the plans of health insurance coverage as described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access dated January 1, 2021 –Conventional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," Administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2022 may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2022. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for spouses of retirees not yet 65 years of age, and eligible dependent children, shall be that plan described as the BlueChoice Point of Service (POS) Open Access Plan of health insurance coverage as further described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access dated January 1, 2021– Traditional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The plan options for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above. Any plan changes effective January 1, 2022 may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2022. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled "Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County," administered by BlueCross Blue Shield of Georgia, dated January 1, 2021 incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2022 may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2022. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(e) The premiums to be paid for the programs of health insurance for employees are set forth in

the document entitled "The Unified Government of Athens-Clarke County 2021 Benefits Enrollment Guide: Enhancing Your Total Reward as a Valuable Resource for Our Community," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2022 will be set forth in the document entitled "The Unified Government of Athens-Clarke County 2022 Benefits Enrollment Guide," which will be made available for public inspection in the office of the Clerk of Commission in or around October, 2021. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(f) The premiums to be paid for the programs of health insurance for those retirees, under age 65, subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2021 – December 31, 2021," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2022 will be set forth in the document entitled "The Unified Government of Athens-Clarke County 2022 Retiree Benefits Enrollment Guide," which will be made available for public inspection in the office of the Clerk of Commission in or around October, 2021. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to retirees who are age 65 or older those health benefits as described in the "2021 Enrollment Guide: Enroll in Additional Medicare Coverage" and "Via Benefits Reimbursement Guide: The Unified Government of Athens-Clarke County Health Reimbursement Arrangement HRA," and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 17. Pursuant to the Code of Athens-Clarke County, Georgia, Section 2-6-2 "Schedule of Fees to be adopted annually", the Schedule of Fees and Charges as provided for in the budget document entitled "FY2022 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2021–June 30, 2022" are hereby adopted.

SECTION 18. The effective date of this ordinance shall be July 1, 2021.

SECTION 19. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 15, 2021 by Commission

Approved June 22, 2021 by Mayor

Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget includes an increase in the property tax as defined by the Taxpayer Bill of Rights (O.C.G.A. 48-5-32.1).

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or number of full-time authorized positions cannot increase without Mayor and Commission approval.

Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1 each year, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

October – November	Mayor & Commission provide Budget goals and directions and Operating Budget directions sent to Departments & Offices
November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).

FY22 Budget Development

January	Departments Submit Operating Budget Requests.
January - February	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
April	Mayor sends a Recommended Budget to Commission.
May - June	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

Airport

Mission

To promote a safe, consistent, and efficient aviation environment; provide quality aviation products and services; and serve as a catalyst in the creation and development of aviation related industry in Athens – Clarke County. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

Goals

- Build on and maintain modern and technologically up-to-date airport facilities and infrastructure.
- Achieve and maintain financial self-sufficiency.
- Foster a work environment that leads to high employee morale.
- Establish scheduled and increase non-scheduled passenger service.
- Expand the general aviation experience.
- Inform and connect community, businesses, and customers.

Objectives

- Meet with the Airport Authority monthly to coordinate airport operations.
- Work with the Airport Authority, consultants, and ACC to secure a new airline.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet monthly with the Operations Supervisor and Business Coordinator to review the airport financials and operational status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.

Performance Measures

Athens-Ben Epps Airport							
Outcomes and Performance Measures	**Current Goal**	**FY18**	**FY19**	**FY20**	**Proj FY21**	**Proj FY22**	**Comments or Analysis**
Provide a safe and efficient airport for commercial and general aviation users							
Number of Aircraft Operations	Data only	37,506	40,933	43,400	34,950	40,500	Control Tower count
Number of NTSB reported incidents	0	0	0	0	0	0	Incident of sufficient concern to generate NTSB report
Aircraft based on field	Stable	95	95	98	101	102	Includes single engine, twin engine, turbine and helicopter
Runway & taxiway area-weighted pavement condition indication (PCI) score	>70	60	70	73	80	100	Runway 9/27 Only. Runway 2/20 and all taxiways are in need of pavement upgrade.
FAA Part 139 Safety & Cert. Inspection	Pass	Pass	Pass	Pass	Pass	Pass	Airport passed inspection with only minor corrections needed.
Strive for financial self-sufficiency for the Airport Enterprise Fund by increasing revenues							
Aviation Gas Sold (in gallons)	Increase	115,822	123,219	101,000	98,493	138,400	FY20 Gallons did not hit budget due to Pandemic. Traffic slowed in March and slow to rebound.
Jet A Fuel Sold (in gallons)	Increase	406,096	287,964	365,117	413,038	431,500	FY20 Gallons did not hit budget due to Pandemic. Traffic slowed in March and slow to rebound.
Margin on Fuel Sales	Increase	$753,378	$593,152	$783,642	$843,435	$1,043,146	Fuel price remains competitive with other airports while producing good profit margins from fuel revenue.
% of t-hangars leased	100%	95%	100%	100%	100%	100%	Remains steady with a small waiting list.
% of FBO hangars leased	100%	100%	100%	100%	100%	100%	
Operate within the approved Enterprise Fund budget while reducing dependency on the General Fund							
Airport Enterprise Fund Operating Income/(Loss)	>0	($12,390)	($26,752)	($11,574)	$12,000	$19,500	FY20 Revenues down due to Pandemic. Traffic slowed in March of FY21 and was slow to rebound.
General Fund Supplement	Reduce	$105,826	$105,826	$0	$0	$0	No General Fund cash support was given to the Airport Enterprise Fund in FY20
Days Cash on Hand at End of Year	>90	106	108	110	115	112	
Increase annual commercial passengers							
Non-Scheduled Large Charter Enplanements	Data only	3,013	3,190	3,200	3,200	3,200	Charter Activity - UGA athletic sport teams.
We strive to satisfy our customers							
Tenant evaluation of the facility (5 pt scale - 5 is highest)	>3	4.4					Taken from Customer Survey Forms and internet sites
Customer rating of staff support (5 pt scale - 5 is highest)	>4	4.7					Taken from Customer Survey Forms and internet sites

Airport

Budget Highlights

The Airport's operations are funded through the Airport Enterprise Fund. The Airport Enterprise Fund earns revenue primarily through fuel sales and leasing space.

- The Approved Budget for the Airport includes no significant changes.
- Fuel sales are projected to generate a gross margin of $887,000 while leases are projected to generate $550,000 of revenue.
- Salary and benefit changes are due to performance management pay, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Airport Enterprise Fund see page E-32. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$645.9	$636.5	$617.6	$617.6	($18.9)	-3.0%
Operating	$1,547.2	$2,023.8	$1,922.8	$1,922.8	($101.0)	-5.0%
Total	$2,193.1	$2,660.3	$2,540.4	$2,540.4	($119.9)	-4.5%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$260.7	$317.9	$322.7	$322.7	$4.8	1.5%
Airport Services	$1,777.9	$2,165.7	$2,041.0	$2,041.0	($124.7)	-5.8%
Airport Maintenance	$154.5	$176.7	$176.7	$176.7	$0.0	0.0%
Total	$2,193.1	$2,660.3	$2,540.4	$2,540.4	($119.9)	-4.5%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Airport Fund	$2,187.6	$2,660.3	$2,540.4	$2,540.4	($119.9)	-4.5%
Hotel/Motel Fund	$5.6	$0.0	$0.0	$0.0	$0.0	--
Total	$2,193.2	$2,660.3	$2,540.4	$2,540.4	($119.9)	-4.5%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

			FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
Capital Appropriations							
General Capital Projects Fund							
Current Services							
D-20		Matching Funds for Airport Capital Improvement Grants	244.1	-	-	1,457.3	1,825.0
D-21		Maintain Airport Facilities and Equipment	32.0	25.0	65.0	105.0	315.0
D-22	N	Aircraft Rescue and Fire Fighting Proximity Suits & Gear and SCBA Tank and Breathing Apparatus	-	-	21.5	-	-
General Capital Projects Fund Total			*276.1*	*25.0*	*86.5*	*1,562.3*	*2,140.0*

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	7	7	7	7	0

Animal Services

Mission

We are Athens-Clarke County Animal Services, an open admission shelter and compassionate team of animal welfare professionals. Through our Adoption Center, we provide quality care and seek positive outcomes for all animals that come through our doors. Through our Field Services, we aim to protect community members and neglected animals by enforcing laws and educating the public. We are a resource for our community and work to keep people and their pets together where possible.

Goals

- Create a caring environment where animals are evaluated upon arrival and receive the medical and behavioral support they need, in order to produce the most positive outcomes possible for each animal.
- Consistently provide standardized care to all animals upon arrival and evaluations that lead to improved and individualized care.
- Ensure sufficient staffing, training, and resources to maintain a healthy and humane shelter that provides for the welfare, enrichment, and socialization of the animals for the duration of each animal's tenure at the shelter
- Ensure appropriate, timely, and individualized medical care to resolve illnesses and injuries early, reduce disease spread, and prevent the exacerbation of existing problems.
- Protect the safety of both animals and residents by reducing the number of needy and homeless animals in the community and improving legal compliance.
- Improve community access to needed resources through private and public partnerships.
- Maximize positive and safe outcomes for all animals.
- Increase successful adoptions through an approach that encourages and educates all community members on becoming adopters.
- Evaluate and adjust adoption process to support great matches and provide post-adoption support.
- Maximize efforts to reunite lost pets with owners.

Objectives

- Afford all customers prompt, courteous, and impartial service.
- Accomplish immediate medical assessments to encourage disease control and more clearly identify the individual animal's outcome path
- Continue to develop protocols and SOPs, fully train staff, spot-check for compliance, and update as necessary.
- Improve access to, and utilization of, low or no cost spay/neuter services, vaccine and microchip clinics, dog training and pet food pantry programs, both at the shelter and in targeted, high-needs communities.
- Improve ACCAS's online presence to market available pets and engage potential adopters.
- Evaluate and pursue potential options for obtaining veterinary support.
- Evaluate current staffing, equipment, and supplies and make changes needed to achieve appropriate standard of care.

Performance Measures

Animal Services								
Outcomes and Performance Measures	**Current Goal**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**Trend**	**Comments or Analysis**
Protect and promote the public health,								
Number of Sick Animal Calls	Data only	115	67	120	36	33	↔	Very Similar to last year
Number of Animal Bite Calls	Data only	155	125	148	154	118	↓	Down slightly
Number of Rabies Vouchers Purchased When Reclaiming an Impounded Animal	Data only	143	157	140	154	147	↔	Very Similar to last year
safety,								
Number of Dog Running-at-large Calls	Data only	1,449	1,192	1,221	1,040	760	↓	Some Service call types will be down due to the last part of the year we were emergency only due to COVID
Number of Vicious Animal Calls	Data only	32	21	94	44	58	↑	Up slightly
quality of life,								
Number of Barking Dog Complaints	Data only	90	93	72	73	50	↓	Some Service call types will be down due to the last part of the year we were emergency only due to COVID
Number of Trapped Cat Transport Requests	Data only	125	43	40	36	19	↓	More people are bringing them to us.
and protect animals from inhumane treatment.								
Number of Animal Neglect Calls	Data only	270	266	409	310	229	↓	Public education programs and better coordination with courts may impact recurring issues.
Number of Injured Animal Calls	Data only	192	120	187	188	123	↓	Down from last year may have to do with COVID since the public was grounded for part of the year.
Encourage compliance with animal control ordinances.								
Number of Warnings Issued	Data only	911	829	1,022	980	482	↓	Some Service call types will be down due to the last part of the year we were emergency only due to COVID
Number of Citations Issued	Data only	71	75	154	194	115	↓	Some Service call types will be down due to the last part of the year we were emergency only due to COVID
Ratio of Warnings to Citations	>20	13	11	7	5	4	↓	We are still achieving compliance through education over punishment
Manage a shelter for impounded animals.								
Number of Animals Impounded	Data only	1,969	1,690	2,363	2,055	1,772	↓	Down from last year may have to do with COVID since the public was grounded for part of the year.
Number of Animals Adopted	Data only	550	444	571	444	459	↑	This has increased despite the pandemic
Number of Owner Reclaimed Animals	Data only	287	340	330	314	206	↓	This has decreased the last year
Number of Animals Transferred to Rescue Groups	Data only	733	614	1,004	949	826	↓	Down from last year but we have added several long distance rescue partners.
Number of Visitors and Volunteers	Data only	11,292	9,580	11,250	7,380	5,428	↓	Down from last year which is directly related to COVID since the public was grounded for part of the year.
Euthanasia Rate (Total Animals Euthanized / Total Animal Dispositions)	<2.0%	0.7%	1.8%	0.4%	13.2%	9.8%	↓	This calculation has changed to include more transparent data of ALL dogs and cat dispositions and euthanasias- not only 'adoptable/available' animals. This is the total number of cats and dogs euthanized no matter their status, divided by the cats and dogs with outcomes (which includes adopted, DAK, Euthanized, Reclaimed, RTO, Turned Over to Rescue). 174/1772 = .09812 = 9.8%

Animal Services

Budget Highlights

The FY22 Budget of $1.2 million for Animal Services includes the following funding from the General Fund:

- $25,000 increase in Contract Labor for Kennel Technicians to provide assistance with cleaning and caring for the animals to maintain industry standards
- $17,625 increase in Medical Services for rising costs to care for sick and injured animals
- Full funding for the fulltime Animal Control Officer position, which was added for the last six months of FY21.
- $10,481 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$522.5	$783.9	$888.0	$808.1	$24.2	3.1%
Operating	$171.5	$364.4	$437.2	$417.5	$53.1	14.6%
Total	$694.0	$1,148.3	$1,325.2	$1,225.6	$77.3	6.7%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	12	13	14	13	0

Attorney

Mission and Goals

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including instituting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with applicable law.

Objectives

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.
- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.
- Continue to assist departments and offices in responding to an increasing number of public records requests, under the Open Records Act.
- Continue to work with the Economic Development Department regarding specific economic development projects.
- Continue "quality of life" ordinance enforcement and regulatory and administrative support for alcoholic beverages, taxicabs and red light camera and school bus stop arm camera programs.
- Continue to supply support for enterprise fund activities, such as Public Utilities, Airport, Transit and Stormwater Utility.
- Assist the Human Resources Department with ongoing personnel issues, policy development and claims management.
- Provide litigation support for claims counsel on pending claims cases.
- Assist the Department of Transportation and Public Works with compliance with state and federal environmental laws and regulations.
- Work with the Police, Fire, and Solid Waste Departments to protect public health safety regarding activities in the Downtown District, particularly enforcement of fire safety, alcoholic beverages and solid waste ordinances.
- Review and advise departments throughout the government regarding contracts.

Performance Measures

	Actual			Forecast	
	FY18	FY19	FY20	FY21	FY22
Ordinances / Resolutions / Policies/ Legislation Drawn	67	52	71	75	64
Municipal Court Cases	337	385	374	395	183
Red Light Camera/School Bus Arm Cases	9,021	9,500	1,122[1]	11,450[2]	17,500
Cases in Superior/State/Federal/Appellate Courts	4	4	4	7	5
Contracts / Deeds / Drawn / Approved as to Form	231	259	268	280	279
Nuisance Abatement Cases	12	8	7	10	10

[1] GDOT did not approve the Red Light Camera on U.S. Highway 29 and Georgia Highway 72 as anticipated because of lack of vehicular accident data. Also, there were permitting issues with the current Red Light Cameras that required the cameras to be disabled from February, 2019 – December, 2019. The Barnett Shoals camera should be operational by the end of January, 2020, and the Alps Road camera by March, 2020.

[2] A new system, "School Zone Cameras" was initially to go online in the Spring of 2020, but was delayed. They are now anticipated to go live the Spring of 2021. These cameras are moveable and will rotate weekly between different school zones. This new system along with the Barnett Shoals and Alps Road cameras should increase the number of citations greatly.

Attorney

Budget Highlights

- $40,000 is included for Professional Legal Expenses (of a requested $80,000). This covers costs associated with requiring an outside counsel, cost not covered by insurance, or for professional expenses for matters outside the expertise of the Department.
- $1,300 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$608.4	$640.2	$639.0	$622.0	($18.2)	-2.8%
Operating	$95.1	$83.1	$164.1	$124.1	$41.0	49.3%
Total	$703.5	$723.3	$803.1	$746.1	$22.8	3.2%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	6	6	6	6	0

Board of Elections

Mission

The mission of the Athens-Clarke County Board of Elections is to provide excellent election services, ensuring accessibility, protecting the integrity of votes, and maintaining a transparent, accurate and fair process. Our vision is to provide the best possible election services for the voters and candidates of Athens-Clarke County.

Goals

- Enhance voter registration, voting opportunities and voter education for the citizens of ACC.
- Provide quality information and excellent customer service to candidates, public officers, poll workers and elected officials.
- Maintain knowledge of federal and state election laws.
- Provide a team of well-prepared and responsive poll workers for all elections held in FY22 Budget.
- Properly conduct successful elections during the FY22 Budget to include a General Municipal Election for the City of Winterville and a General Primary Election.
- Properly assign and appropriate the necessary amount of equipment to our 24 polling locations and five or more Early/Advance Voting Locations.
- Accurately assign voters to political districts in Athens-Clarke County with minimal errors.
- Provide additional Early/Advance Voting opportunities by surveying the county for potential satellite sites and surveying the current Election Day polling locations to determine the need for relocation.
- Reorganize office staff duties to ensure efficiency and productivity of providing excellent services as it relates to absentee balloting and advance voting.
- Create a call center to handle calls related to voter registration and elections during the election cycle leading up to the 2022 General Primary Election.
- Successfully complete a redistricting project from the 2020 Census and reapportionment process.
- Seek possibilities for a location that will house a combined facility for elections staff and equipment to ensure wisely distributed workload.
- Successfully maintain and update statewide voter registration system daily.
- Properly maintain Easy File and timely receive campaign filings from all Elected Officials and Candidates for the 2022 Election Season.

Objectives

- Conduct two major elections: the General Municipal Election for the City of Winterville and a General Primary Election, during FY22 Budget with no legal challenges or irregularities.
- Distribute printed election material to the citizens of Athens-Clarke County at public meetings and gatherings throughout the year.
- Efficiently hire and properly train over 200 poll workers, election officials and other staff on proper handling, assembling, troubleshooting and testing of voting equipment.
- Properly organize, store and transport all voting equipment located at the facility warehouse on Lexington Road.
- Provide assistance and input on committees for state election organizations and the Secretary of State Elections Division.
- Evaluate and implement improvements to existing 24 polling sites and identify locations that are more conducive to our election needs.
- Maintain training and education required of Superintendents and Supervisors of Elections.
- Conduct Advance Voting and adding additional sites to allow the Athens-Clarke County voters with other options for voting; adding Sunday voting and additional Saturday voting when necessary.

Performance Measures

Athens-Clarke County Board of Elections							
Outcomes and Performance Measures	Current Goal	FY16	FY17	FY18	FY19	FY20	Comments or Analysis
We provide election and voter registration services for the citizens of Athens-Clarke County							
Registered Active Voters	65,000	51,199	60,411	56,316	56,977	78,170	This # has varied from fiscal to fiscal. Will impact voter turnout percentages.
Average Total Active Voters per Polling Location	3,000	2,438	2,877	2,816	2,849	3,257	This # has increased as total active voters has increased.
Election Day Voters (EDV)	36%	6,455 (12.61%)	19,431 (32.16%)	12,380 (18.62%)	20,367 (28.85%)	9,111 (11.91%)	This # has increased dramatically. However, AIP and ABM numbers remains equally favorable options for voting.
Advance Voters (AIP)	45%	1,375 (2.69%)	23,423 (38.77%)	5,935 (8.92%)	20,014 (28.35%)	23,811 (31.12%)	This has increased dramatically. Will impact # of voting locations and precincts in the future.
Absentee Voters (ABM)	6%	197 (.38%)	2,718 (4.50%)	511 (.77%)	3,047 (4.32%)	18,674 (24.41%)	This has increased dramatically. Will impact # of voting locations and precincts in the future.
# Voting Precincts	24	24	24	24	24	24	This remains steady and may impact precinct consolidating in the future.
# Voting Locations	15	21	21	20	20	24	This # has decreased. Voters taking advantage of early processes of voting may impact # of less locations in the future.
# Early Voting Locations	3	1	4	3	4	6	This # has increased as the favor of Early/Advance Voting.
# Poll Officers	175	165	224	175	189	197	This # has varied from fiscal to fiscal. Consideration of decreasing # polling places will also decrease # of poll workers.
# Laborers*	200	178	250	185	200	238	Laborers include the total # poll workers and part-time seasonal office staff.
Voting Equipment Inventory (DRE Touch Screens)	245	245	245	245	245	871	2019 General Assembly approved new voting system. As of 2020, Athens-Clarke County is now custodian of 332 Printers, 331 Ballot Marking Devices, 41 Election Day Scanners, 164 Poll Pads, 2 Central Scanners & 1 Server
Total # Machines actually used	200	125	205	181	191	700	This # varies based on ballot content and # active voters per polling location.
Ballot Printing Cost	$12,000	$43,066	$7,458	$4,533	$5,967	$320	Varies from FY to FY.
# Training hours (average of 3hrs/worker)	600	495	672	525	540	1200	O.C.G.A. § 21-2-99 requires adequate training of poll workers prior to each election cycle. New equipment required additional hours of training.
# Voter IDs Created	Data Only	526	711	723	804	497	SEB Rule 183-1-20 requires issuance of Voter ID Cards to any voter who does not possess any of the 6 acceptable forms of ID required for voting.

Board of Elections

Athens-Clarke County Board of Elections							
Outcomes and Performance Measures	Current Goal	FY16	FY17	FY18	FY19	FY20	Comments or Analysis
and protect the integrity of the vote.							
% Voter Turnout	76%	27.43%	75.59%	28.34%	61.57%	67.52%	This # varies. An FY that includes a General Election normally results in a higher voter turnout.
% of polling places handicap accessible	100%	100%	100%	100%	100%	100%	Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% compliant.
% of polling places in compliance (equipment)	100%	100%	100%	100%	100%	100%	SEB Rule 183-1-12-.02 requires VWD devices for all polling locations. Locations are equipped to take care of the needs of all voters.
% of polling places in compliance (size)	100%	100%	100%	100%	100%	100%	Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% space compliance.
Registration Data Error Rate	100%	0%	0%	0%	0%	0%	Office staff conducts a daily audit process to ensure 100% error in data entry.

Budget Highlights

The FY22 Budget of $1M for Board of Elections includes the following funding from the General Fund:

- $60,000 increase to add one fulltime Election Assistant position
- $13,000 to provide a pay increase to poll workers
- $64,148 increase for Elections Equipment Warranty to provide maintenance and repair of all voting equipment
- Two elections are scheduled in FY22:
  - General Municipal Election – City of Winterville — November 2021
  - General Primary Election — May 2022
- Part-time Seasonal was reduced by $13,490 per the department's request in accordance with the number of elections.

Salary and benefit changes not included in the items above are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$656.3	$696.4	$773.5	$769.3	$72.9	10.5%
Operating	$269.3	$163.0	$239.1	$239.1	$76.1	46.7%
Total	$925.6	$859.4	$1,012.6	$1,008.4	$149.0	17.3%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	4	4	5	5	1

Building Permits & Inspection

Mission

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

Goals

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

Objectives

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public right-of-way.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

Building Permits & Inspection

Performance Measures

Performance Measure	*Goal*	*FY18*	*FY19*	*FY20*	*Reference*
Building Inspection Department staff are committed to protecting the public's safety by ensuring compliance with adopted building codes…					
Building Permits Issued	900	1,050	1,471	1,176	
Electrical Permits Issued	800	957	1,119	1,286	
HVAC/Gas Permits Issued	600	1,057	1,321	1,207	
Plumbing Permits Issued	600	683	1,058	861	
Total Construction Inspections	9,000	11,282	14,054	14,809	
...and by ensuring compliance with ordinances that enhance quality of life for Athens-Clarke County citizens.					
Front Yard Parking	400	293	442	296	
Roll Cart Violations	500	434	395	416	
Sign Ordinance Violations	3,000	4,359	3,947	3,938	
Litter/Accumulation of Refuse	700	881	854	647	
Junked Vehicles	300	576	551	284	
We strive to provide these services to the citizens of Athens-Clarke County in a customer friendly and accountable way.					
Customer service satisfaction survey	90%	N/A	N/A	N/A	
Inspections conducted within 2 business days of requested time	95%	N/A	N/A	N/A	

Budget Highlights

The Building Inspection Department primarily operates within two separate funds. The Code Enforcement Division is fully funded by the General Fund, while the Construction Inspection and Administration divisions are funded through the Building Inspection Special Revenue Fund.

The Approved Budget for Building Permits & Inspection includes budgeted funding from the General fund for;

- $13,696 for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.

Building Permits & Inspection

The Approved Budget for Building Permits & Inspection includes increased budgeted revenue for the Building Inspection fund and increased expenses of;

- $110,410 for Updated Fees & Charges to cover technology costs, an increase to the plan review submittal fee for software that will be offset by savings to the user from printing and transportation, and a building valuation table increase of 5%.

- Salary and benefit changes are due to performance management pay, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Building Inspection Fund (which also includes some expenses for Planning and Zoning), see page E-18. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,640.7	$1,856.0	$1,849.2	$1,849.2	($6.8)	-0.4%
Operating	$181.9	$221.6	$395.7	$395.7	$174.1	78.6%
Total	$1,822.6	$2,077.6	$2,244.9	$2,244.9	$167.3	8.1%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$314.3	$338.6	$503.5	$503.5	$164.9	48.7%
Construction Inspection	$597.1	$790.4	$758.8	$758.8	($31.6)	-4.0%
Code Enforcement	$911.2	$948.5	$982.6	$982.6	$34.1	3.6%
Total	$1,822.6	$2,077.5	$2,244.9	$2,244.9	$167.4	8.1%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Building Inspection Fund	$882.6	$1,101.1	$1,233.7	$1,233.7	$132.6	12.0%
General Fund	$856.8	$891.7	$924.3	$924.3	$32.6	3.7%
Affordable Housing Fund	$54.5	$56.8	$58.3	$58.3	$1.5	2.6%
Water & Sewer Fund	$28.8	$28.0	$28.6	$28.6	$0.6	2.1%
Total	$1,822.7	$2,077.6	$2,244.9	$2,244.9	$167.3	8.1%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	24	24	24	24	0

Central Services

Mission & Goals

To provide our customers, both public and internal, with efficient and cost effective high quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environmentally friendly processes and materials in all services and activities.

Internal Services Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

Fleet Management Fund

- Provide a safe and effective fleet for Athens-Clarke County departments

Objectives

- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.
- Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.

Performance Measures

Central Services / Administration								
Outcomes and Performance Measures	**Current Goal**	**FY18**	**FY19**	**FY20**	**FY21**	**FY22**	**Trend**	**Comments or Analysis**
Ensure continuous operation of the 800 MHz radio system providing critical public safety and general government communications								
FCC Compliance	100%	100%	100%	100%	100%	100%	↔	Regulatory
System Availability	100%	100%	100%	100%	100%	100%	↔	Up-time minus system busy time
Number of ACCUG subscriber radio units	Data only	1,080	1,094	1,097	1,104	1,087	↔	
Number of UGA subscriber radio units	Data only	461	466	474	486	486	↑	
Review, coordinate with other departments, and issue Special Event permits for community enhancing events								
Number of Special Event Permits Issued	Data only	53	54	33	10	20	↓	FY20, FY21 & FY22 COVID impact.

Central Services

Central Services / Landscape Management

Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Trend	Comments or Analysis
Provide safe, functional, and aesthetically pleasing open space management at ACC parks, facilities, and rights-of-way.								
Acres of Park and Open Space Maintained per Employee (total 415 acres)	33	43	47	43	40	34*	↓	Greenway and Rails-to-Trail expansions increasing acres maintained. *With additional position requested in FY22.
Miles of Rights-of-Way Maintained per Employee (total 1,200 lane miles)	75	96	96	96	96	96	↔	
Acres of Facilities Grounds Maintained per Employee (total 100 acres)	30	31	31	31	31	31	↔	
Percent of Routes Completed on Schedule	85%	New for FY19	90%	90%	80%*	90%**	↔	*COVID Impact. **With additional position requested in FY22.
Number of Landscape Installations and Renovations	Data only	15	40	37	15	20		
Number of Athletic Field Repairs and Renovations	Data only	2	0	0	0	5		
Provide public tree assessment and management as well as community outreach.								
Number of Private Property Tree Assessments	Data only	377	367	386	344	350	↔	
Total Tree Canopy Cover for Athens-Clarke County (measured every 5 years)	45%	63%	-	63%	-	63%		Goal is defined in the ACC Tree Management Ordinance
Strive to satisfy our customers.								
Total Customer Calls for Services	Data only	New for FY19	376	364	400	300		
Percent of Service Calls Responded To Within 1 Workday	85%	New for FY19	96%	96%	94%	97%	↔	
Percent of Service Calls Completed Within 5 Workdays	95%	New for FY19	100%	100%	100%	100%	↔	

Central Services / Facilities Management

Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Trend	Comments or Analysis
Ensure a safe, productive, and positive image of Athens-Clarke County Facilities								
Number of Structures Maintained	Data only	224	199	194	200	205	↑	
Number of Work Orders	Data only	9,383	8,804	8,560	8,362	8,613	↔	
Square Footage Maintained for all maintenance and repairs	Data only	2,035,833	2,044,637	2,040,314	2,051,242	2,057,983	↑	
by providing a high quality physical environment through dependable customer service								
Avg. Number of Work Orders per Maintenance Employee	<425	419	419	408	398	410	↔	Measures workload by average volume of work performed per maintenance employee
Avg. Square Footage Maintained per Maintenance Employee	90,000	96,945	97,364	97,158	97,678	97,999	↑	Measures average amount of responsibility per maintenance employee
and sound fiscal practices.								
Cost per Square Foot for Maintenance	<$1.75	$1.90	$1.93	$1.99	$2.05	$2.11	↑	
Cost per Square Foot for Custodial Services	<$2.11	$1.58	$1.88	$1.94	$2.00	$2.06	↑	
Preventive Maintenance vs. Corrective Maintenance	75%	New for FY20		58% PM 42% CM	61% PM 39% CM	63% PM 37% CM		Preventive Maint. as percent of Total Maint. cost shows preventive program effectiveness (ref: IFMA)

Central Services / Internal Support

Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Trend	Comments or Analysis
Copier Repair Requests Completed Within 24 Business Hours of Service Request.	100%	100%	100%	100%	100%	100%	↔	
Telephone System Repair Within 24 Business Hours of Request.	100%	100%	100%	100%	100%	100%	↔	
Records Issued to Customers Within 72 Business Hours of Request.	100%	100%	100%	100%	100%	100%	↔	
Mail Delivered and Picked-Up on Time Per Published Schedule.	100%	100%	100%	100%	90%*	100%	↔	*COVID impact

Central Services / Fleet Management

Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Trend	Comments or Analysis
Ensure safe, reliable, and safe vehicles and equipment are available to enable all ACCUG departments to complete their service delivery.								
Number of Preventive Maintenance Inspections Completed	>1600	1,453	1,389	1,293	1,300	1,340	↔	
Number of Corrective Maintenance Service Calls	<75	152	210	216	212	210	↔	As the fleet ages, maintenance issues continue to rise.
Provide a modern fleet of vehicles and equipment that are reliable and efficient.								
Percentage of Vehicles/Equip Exceeding Replacement Criteria Not Replaced	10%	18%	16%	12%	10%	10%	↑	Replacement criteria revised in FY18. Funding constraints limits # of replacements each year.
Number of Catastrophic Failures	<5	3	12	14	12	10	↔	
Ensure reliable fuel availability for ACCUG vehicles and equipment.								
Compliance with Georgia Environmental Protection Division Regulations	100%	100%	100%	100%	100%	100%	↔	Regulatory requirement
Number of Inspections of Fueling Equipment and Storage Tanks	45	40	45	46	46	45	↔	Needed to maintain regulatory compliance

Budget Highlights

The Central Services Department is supported by the General Fund, Internal Support Fund, Fleet Management Fund and the Hotel/Motel Fund. The FY22 Budget for Central Services includes:

General Fund

- FY22 includes funding of $10.3 million (not including debt service of $542,000) for the cost of Administration, Landscape Management & Facilities Management.
- $9,800 increase in Facilities Management for service contracts and building maintenance cost associated with the East Athens Neighborhood Health Center expansion on McKinley Drive.
- $33,000 increase in Facilities Management for building and equipment maintenance cost associated with the new SPLOST funded Downtown Public Restroom facility.
- $4,750 increase in Facilities Management for building and equipment maintenance cost associated with new SPLOST funded Pavilions and Restrooms at Ben Burton and Dudley Parks.
- Annual funding for the fulltime Fleet Training position, which is split funded between the General Fund and Workforce Development, and was added for the last six months of FY21 to enhance career development while working with incarcerated individuals on marketable skills for re-entry into the workforce.
- Full funding for the fulltime Landscape Grounds Worker position, which was added for the last six months of FY21 to support service continuation to SPLOST funded greenways and rail-trails.
- Annual contract for downtown parking services with Athens Downtown Development Authority (ADDA) is projected to generate $3.3 million in fees and fines.
- ADDA's FY22 parking expenditures are estimated at $2.2 million, the same level as the FY21 Budget.
- Assuming above noted level of parking revenue in FY22, the Parking Management Agreement service fee to ADDA will be $203,000 ($240,000 less than FY21 Budget) and ACCGov's portion of net parking revenues will be $812,000 ($960,000 less than FY21 Budget).
- $191,317 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.

Internal Support Fund

Internal Support Fund provides services to other government departments for copier, phone, postage, paper, printing, and 800 MHz radio.

- The FY22 Budget for the Internal Support Fund of $1.6 million reflects no significant changes to services or programs.

Fleet Management Fund

- The FY22 Budget is $2.6 million to allocate ACCGov vehicle costs for repair, maintenance and bulk fuel.
- Fuel costs are based on a purchase price of $2.00/gallon for gasoline & $2.14/gallon for diesel (same prices used for FY21 budgeting).

Hotel/Motel Fund

- $100,000 is budgeted to add two fulltime Grounds Worker positions, beginning in the second quarter of FY22, to maintain beautification installations along corridors.

Central Services

Salary and benefit changes for Central Services not included in the items above are due to personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

For more information on the Internal Support, Fleet Management and Hotel/Motel Funds, see Section E. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$5,610.8	$5,636.1	$5,990.6	$5,885.2	$249.1	4.4%
Operating	$7,370.5	$8,466.2	$8,892.2	$8,724.5	$258.3	3.1%
Total	$12,981.3	$14,102.3	$14,882.8	$14,609.7	$507.4	3.6%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$331.8	$380.4	$471.6	$466.6	$86.2	22.7%
Animal Control	$191.5	$0.0	$0.0	$0.0	$0.0	--
Internal Support	$2,794.5	$3,321.2	$3,324.3	$3,317.6	($3.6)	-0.1%
Landscape Management	$2,749.1	$2,830.4	$3,360.5	$3,122.8	$292.4	10.3%
Facilities Management	$4,245.5	$4,400.1	$4,536.7	$4,513.0	$112.9	2.6%
800 MHz Radio System	$526.2	$590.2	$602.6	$602.6	$12.4	2.1%
Fleet Management	$2,142.7	$2,580.0	$2,587.1	$2,587.1	$7.1	0.3%
Total	$12,981.3	$14,102.3	$14,882.8	$14,609.7	$507.4	3.6%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$9,357.9	$9,925.8	$10,695.2	$10,322.1	$396.3	4.0%
Hotel/Motel Fund	$5.7	$0.0	$0.0	$100.0	$100.0	--
Internal Support Fund	$1,475.0	$1,596.5	$1,600.5	$1,600.5	$4.0	0.3%
Fleet Management Fund	$2,142.7	$2,580.0	$2,587.1	$2,587.1	$7.1	0.3%
Total	$12,981.3	$14,102.3	$14,882.8	$14,609.7	$507.4	3.6%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

		Capital Appropriations	FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund							
Current Services							
D-23		Facilities Life Cycle Maintenance Program	135.9	-	1,262.8	10,228.2	9,522.5
D-25		800 MHz Subscriber Radio Life Cycle	241.6	50.0	200.0	1,600.0	2,000.0
D-26		Landscaping Equipment Life Cycle Replacement	-	75.0	75.0	537.0	660.0
D-29		800 MHz Radio Infrastructure Replacement	125.0	25.0	150.0	1,000.0	1,250.0
D-30		Landscape & Community Tree Program	0.6	-	-	60.0	75.0
D-31		Parking Lot Life Cycle Maintenance & Repair	20.9	25.0	25.0	160.0	200.0
D-32		Upgrade Fuel Sites	-	30.0	-	-	-
D-33	N	Tree Hazard Reduction	-	-	-	240.0	300.0
D-34		Parking Facilities	50.8	-	-	80.0	100.0
D-37		Replace Internal Support Equipment	40.0	10.0	10.0	40.0	50.0
D-38		Parking Decks Life Cycle Replacement	8.7	25.0	-	200.0	250.0
D-43		Energy Management Improvements	13.1	-	-	30.0	150.0
Current Services Total			*636.8*	*240.0*	*1,722.8*	*14,175.2*	*14,557.5*
Additions & Improvements							
D-35		Renovations/Space Allocation Plan	393.8	-	-	120.0	150.0
D-36	N	Urban Forestry Crew	-	-	-	335.0	115.0
D-40		Downtown Enhancement Project	114.8	60.0	60.0	240.0	300.0
D-41	N	Additional Rural Roadside Mowing Crew	-	-	-	300.0	-
Additions and Improvements Total			*508.5*	*60.0*	*60.0*	*995.0*	*565.0*
General Capital Projects Fund			***1,145.3***	***300.0***	***1,782.8***	***15,170.2***	***15,122.5***
Fleet Management Fund							
Current Services							
D-28		Fleet Management Shop Equipment Life Cycle Replacement	10.0	10.0	10.0	40.0	50.0
D-32		Upgrade Fuel Sites	0.7	-	-	80.0	100.0
Current Services Total			*10.7*	*10.0*	*10.0*	*120.0*	*150.0*
Fleet Management Fund Total			**10.7**	**10.0**	**10.0**	**120.0**	**150.0**
Fleet Replacement Fund							
Current Services							
D-24		Fleet Replacement Program	-	1,295.4	3,853.0	14,250.0	18,750.0
Current Services Total			-	*1,295.4*	*3,853.0*	*14,250.0*	*18,750.0*
Fleet Replacement Fund Total			**-**	**1,295.4**	**3,853.0**	**14,250.0**	**18,750.0**
Hotel/Motel Fund							
Current Services							
D-30		Landscape & Community Tree Program	-	-	-	60.0	75.0
D-39		Community Events Program	14.5	40.0	30.0	160.0	200.0
Current Services Total			*14.5*	*40.0*	*30.0*	*220.0*	*275.0*
Hotel/Motel Fund Total			**14.5**	**40.0**	**30.0**	**220.0**	**275.0**
Current Services							
D-27		Mobile Communications Van Equipment Replacement	-	17.0	17.0	68.0	37.4
D-37		Replace Internal Support Equipment	84.4	15.0	15.0	60.0	75.0
D-42		Telephone System Life Cycle Replacement	55.3	25.0	25.0	100.0	125.0
Current Services Total			*139.7*	*57.0*	*57.0*	*228.0*	*237.4*
Internal Support Fund Total			**139.7**	**57.0**	**57.0**	**228.0**	**237.4**
Central Services Total			**1,310.2**	**1,702.4**	**5,732.8**	**29,988.2**	**34,534.9**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	94	96	100	98	2

Clerk of Courts

Mission & Goals

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

Objectives

- To provide electronic index and images for deeds 1970-1983, in house and on GSCCCA, ongoing. Completed 1986-1991, contract pending for 1984-1985
- To image all cases for the years 1993-2002, on going
- To link civil and criminal digitized images from the FY17 and FY18 capital project within our case management system for availability on the public internet docket
- To digitize bound newspaper books from 1800's to 1900's, on going

Performance Measures

	Actual			Forecast	
	CY18	CY19	CY20	CY21	CY22
Civil Filed Superior and State	2,904	2,810	2,227	Not Available	
Civil Disposed Superior and State	3,003	2,393	2,004		
Criminal Filed Superior and State	6,875	8,125	6,160		
Criminal Disposed Superior and State	6,729	8,185	5,662		
Land Record Instruments processed	24,865	25,808	20,817		
General Minutes processed	5,672	4,356	2,331		
Appeals filed/processed to Board of Equal	115	209	218		
Board of Equalization Hearings Conducted	49	157	157		

Budget Highlights

- The Approved Budget for the Clerk of Courts includes no significant changes.

- Salary and benefit changes are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Clerk of Courts

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,178.3	$1,174.2	$1,234.3	$1,226.3	$52.1	4.4%
Operating	$208.4	$384.1	$384.1	$384.1	$0.0	0.0%
Total	$1,386.7	$1,558.3	$1,618.4	$1,610.4	$52.1	3.3%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

				5 - Year CIP		
Capital Appropriations	**FY20 Year End Balance**	**FY21 Budget**	**FY22 Approved**	**FY23-FY26 Proposed**	**FY27-31 Proposed**
General Capital Projects Fund					
Additions & Improvements					
D-44 N Deed Indexing (years 1970-1983)	-	-	-	-	-
Additions & Improvements Total	-	-	-	-	-
Capital Appropriations Total	**-**	**-**	**-**	**-**	**-**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	21	22	22	22	0

Cooperative Extension

Mission & Goals

The mission of UGA Cooperative Extension is to extend lifelong learning to the people of Georgia through unbiased, research-based education in agriculture, the environment, communities, youth and families. Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Families, Food & Nutrition, Agriculture, Horticulture, & the Environment, and Youth Development.

Objectives

Family and Consumer Sciences & Supplemental Nutrition Assistance Program Education

- To respond to clientele calls regarding food safety, home food preservation, healthy lifestyles, weight management, chronic disease prevention and management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition within a limited budget.
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To provide consumer information to create greater radon awareness and promote testing.
- Adapt programming to virtual format when feasible and continue reaching clients

Agriculture & Natural Resources

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener, Master Composter and Master Naturalist Programs which train volunteers in subject specific areas who can then extend this knowledge throughout the community.
- To provide educational opportunities through informational and activity booths staffed by Master Gardener and Master Composter volunteers at events throughout the region as well as weekly booths at two area Farmers Markets during the market season.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality through the Master Naturalist program.
- Adapt programming to virtual format when feasible and continue reaching clients

4-H and Youth Development

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in all elementary schools and middle schools in Athens-Clarke County. Educational programs are also offered to home school students, as well as evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.
- Adapt programming to virtual format when feasible and continue reaching clients

Cooperative Extension

Performance Measures

	Actual			Forecast	
	FY18	FY19	FY20	FY21	FY22
Educational Classes Provided	746	1,215	353	500	500
Total Teaching Contacts	10,326	9,866	5,030	7,500	7,500
Soil Analysis Diagnostics	709	571	476	800	800
Water and Microbiology Diagnostics	184	138	155	150	150
Pathology, Plant & Insect ID	378	91	65	250	250
Radon Kits Distributed	28	26	24	30	20
Educational Newsletters Distributed	25,000	26,056	29,800	25,000	25,000
Phone, Office & Email Consultations	8,546	4,500	466	6,000	2,000
Home Visit Consultations	26	25	10	20	20
Education Exhibit Contacts	8,500	4,390	1,620	0	0
Social Media Posts	0	0	164	250	0
Social Media Circulation	0	0	35,530	45,000	0

Budget Highlights

- The FY22 Budget of $231,000 for Cooperative Extension reflects no significant changes to services or programs.
- $2,861 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.
- Salary and benefit changes are due to personnel turnover and reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$158.4	$154.5	$169.8	$151.2	($3.3)	-2.1%
Operating	$52.8	$84.4	$79.6	$80.0	($4.4)	-5.2%
Total	$211.2	$238.9	$249.4	$231.2	($7.7)	-3.2%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	1	1	1	1	0

Coroner

Mission

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Goals

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

Budget Highlights

The Approved Budget for the Coroner's Office includes budgeted funding from the General fund for;

- $16,068 for a pay increase for the Coroner Position to bring it in line with peer positions.
- $5,850 for morgue operational expenses to fully fund the projected morgue operations costs from the new facility.
- $2,104 for vehicle operations to fully fund the projected vehicle operations costs.
- $1,633 for vehicle replacement charges to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was shifted entirely to the SPLOST 2020 program for FY20 and FY21.

Salary and benefit changes not included in the items above are due to reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$18.8	$18.9	$36.0	$36.0	$17.1	90.5%
Operating	$36.5	$38.1	$47.6	$47.6	$9.5	24.9%
Total	$55.3	$57.0	$83.6	$83.6	$26.6	46.7%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	0	0	0	0	0

Corrections

Mission & Goals

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, offenders, returning citizens, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how offender skills development programs are to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising offenders and returning citizens.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the offenders and returning citizens in our custody
- To reduce offender drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all offender skills development program sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion/Transition Center.
- To prevent offender escapes and injuries to staff or offenders.
- To fully meet health and sanitation standards for Food Service.

Diversion Center:

The mission of the Athens-Clarke County Diversion/Transition Center is to provide quality cost-effective management of non-violent Athens-Clarke county returning citizens, whose confinement in traditional incarceration would limit them from more quickly integrating into society, while at the same time building their skill sets that will encourage successfully re-entering back into our community.

- Create a secured, drug and alcohol free residential environment for returning citizens who would otherwise be incarcerated or subject to incarceration.
- Encourage and assist returning citizens in developing strong work habits.
- Provide returning citizens access to treatment, counseling, educational opportunities and related services.
- Ensure returning citizens are held accountable for their crimes by requiring them to pay court ordered fines, fees and restitution.
- Provide vocational and life skills training.
- Ensure that parents failing to pay child support are able and obligated to work while providing them opportunities reconnect with their children.
- Ensure returning citizens have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating returning citizen recidivism.

Objectives

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Receive and classify offenders from the State of Georgia and the ACC Jail for skills development programs.
- Reduce incidences of offender skills development program injuries to zero.
- Maintain incidences of assaults with weapons at zero.

Corrections

- Maintain offender escapes at zero.
- Reduce the number of positive drug screen results from offenders and returning citizens to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise offender skills development programs.
- Conduct daily safety and security inspections of offender skills development program sites.

Diversion Center:

- Achieve 90% returning citizen occupancy rate.
- 80% of returning citizens will successfully complete available programs or skill development.
- 100% of returning citizens entering the Diversion/Transition Center will find jobs or be placed in a job relevant to their skills.
- 100% of employed returning citizens will make payment of fines, fees and per diem costs.
- 100% of returning citizens owing child support payments will maintain those payments.
- 100% of returning citizens will receive a monthly drug/alcohol screen. Additional screening will be made according to the returning citizen's record and/or personal behavior.
- Case workers and staff will visit returning citizens' job sites and employers weekly or as necessary.
- 100% of returning citizens in need of education or skills development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Zero walk-aways from the Diversion/Transition Center.
- Provide 40 hours of program relevant training to all staff.
- Case workers to meet with returning citizens on their caseload a minimum of once a week.
- Caseworkers to complete returning citizen assessments the same day of arrival.

Performance Measures

Outcomes and Performance Measures	Current Goal	2016	2017	2018	2019	2020	Comments or Analysis
WE PROTECT THE PUBLIC							
Average Daily Count	Data only	106	109	130	153	143	FY20 max is 160 (120 at CI and 40 at DC/TC)
Number of Escapes	0	1	0	4	0	2	
Number of offender on offender assaults	<5	8	3	6	2	8	Goal: less than 5
Number of offender on staff assaults	<1	1	0	1	0	1	Goal: less than 1
WE USE RESOURCES RESPONSIBLY							
Total Employees	Data only	43	43	43	45	47	
Overtime as % of personnel expenditure.	< 1.5%	1.40%	2.00%	2.35%	2.35%	1.07%	Keep under 1.5%
Expenditures: Actual versus budget	< 100%	92.9%	95.6%	90.6%	90.6%	87.3%	Our goal is to distribute and expend the budget as efficiently and effectively as possible.
Number of Staff Training Hours	Data only	3,581	3,324	3,482	2,750	2,790	
Number of Staff Training Certificates earned/Degrees earned	Data only					2	Goal to increase the quality of services offered by staff members
WE PROVIDE COST-EFFICIENT SERVICES TO THE COMMUNITY THROUGH ON-THE-JOB TRAINING OPPORTUNITIES							
Total number of On-the-Job-Training (OJT) opportunities	Data only	24	24	48	48	48	OJT opportunities are counted per supervisor regardless of department assignment. An offender detail consists of a training supervisor and offender trainees numbering from 1 to 8. Currently we have 110-115 working and 5-10 new arrivals.
Percentage of offenders in OJT	stable	91.0%	90.0%	95.0%	95.0%	35.3%	Above 90%
Total expenses ($)	Data only	$3,406,175	$3,341,814	$3,387,076	$3,407,556	$3,618,497	Actual Expenses for the year
Cost Recovery: Total Reimbursements	Data only	$ 773,800	$ 795,700	$ 949,000	$1,116,900	$1,148,290	$22 X 365 days X Avg. offender Pop ($20 prior to 7/1/19)
Athens-Clarke County Total Budgeted Daily Cost Per offender	Data only	$88	$84	$71	$61	$69	Took total budget divided by 365 divided by Ave Daily Count
Athens-Clarke County Funds: Daily Budgeted Cost per offender	Data only	$58.99	$56.28	$47.83	$40.88	$46.45	Total daily cost per offender * 67%
Athens-Clarke County: Daily Labor Value Per offender	Increase FPY	$89.44	$95.90	$101.23	$101.23	$37.56	Increase steadily
ROI: Total hours contributed by offenders in County	Stable	200,637	204,048	256,880	302,328	104,848	Based on Ave Daily Count X percentage of offenders working detail X full time rate of 2080 hours
ROI: Value to Athens-Clarke County of hours contributed by offenders	Data only	$3,460,584	$3,815,494	$4,803,399	$5,653,231	$1,960,545	Grade 7 employee + benefits (salary/2080) It was reevaluated to include the benefits plus salary for Grade 7 employee.
WE PROVIDE OPPORTUNITIES FOR REHABILITATION							
Number of GEDS awarded	Data only	2	6	5	8	8	> 5% eligible offenders earn GED
Number of offenders completing Re-entry Program	>50	140	95	68	102	27	Goal to increase to >75
Number of offenders completing Motivation for Change	>50	51	73	73	110	33	Goal: more than 4 year running avg Goal to increase to >75
Number of Work Certifications earned	>25				16	46	Athens Tech Programs include: Welding to Work
Number of volunteers recruited to provide programs	>25					18	Goal: Increase community partnerships
Available Program Hours Per Week at the CI	Data only					8	GED and tutors
Number of ID's received for reentry and employment purposes	Data only				204	159	Goal: every TC eligible offender receive Social Security card, Birth certificate, and GA ID

FY22 Athens-Clarke County Corrections Performance Measures continued

Outcomes and Performance Measures	Current Goal	2016	2017	2018	2019	2020	Comments or Analysis
WE OFFER RE-ENTRY SERVICES WITH THE DIVERSION/TRANSITION CENTER							
Total Intakes (calendar year)	Data only	179	163	123	143	77	Combined county Diversion residents and state offender participants
Number offenders transfer from the CI to the TC	Data only				68	53	
Average Daily Count	>60	47	40	43	61	44	Our goal is to achieve and maintain a 75% rate of capacity.
Total Successful Releases	Data Only	135	104	73	84	72	Goal: >80% time served, employed, and have stable housing
Successful Release Percentage	>75% of intakes	75.42%	63.80%	62.39%	63.64%	77.42%	
Average % Returning Citizens Employed	>85%	85.00%	87.00%	95.00%	97.00%	100.00%	Our goal is to maintain a consistent 90% employment rate for our residents.
Available Program Hours Per Week at DC/TC	Data only	12	28	25	25	15	Pathways to Success, Men in Action, Alcoholics Anonymous, Department of Labor, GED, Narcotics Anonymous, UGA Food Talk, Piedmont-Athens Regional, People Living in Recovery, Ark, Clearpoint
Average % of releases returning to this area	Data only						

Budget Highlights

The Correctional Institution houses convicted State inmates and the current contract includes a house maximum of 160 convicted State inmates: (120 at the Correctional Institution and 40 at the Transition/Diversion Center). The FY22 Budget for Corrections includes:

- $1.1 million in revenue projected from the State to ACCGov in FY22 ($22/day per housed inmate)
- $225,000 in revenue projected to be generated from Diversion Center residents, a decrease of $49,800 from FY21
- $30,000 increase for a Part-time Corrections Social Worker position to enhance current rehabilitative efforts
- Full funding is included for three fulltime Corrections Officer positions: two which were added in last six months of FY21 and one which was added in the last three months of FY21
- $8,758 is included for vehicle replacement charges to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was shifted entirely to the SPLOST 2020 program for FY20 and FY21
- $150,000, same as FY20 and FY21, for continuation of an offender incentive program to support state inmates as they perform labor on behalf of ACCGov
- Salary and benefit changes not included in the items above are due to personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Corrections

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$2,919.9	$3,079.9	$3,261.0	$3,251.0	$171.1	5.6%
Operating	$734.8	$995.2	$1,013.0	$1,008.0	$12.8	1.3%
Total	$3,654.7	$4,075.1	$4,274.0	$4,259.0	$183.9	4.5%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$411.3	$535.0	$475.4	$475.4	($59.6)	-11.1%
Food Services	$449.2	$612.7	$612.1	$602.1	($10.6)	-1.7%
Security Operations	$1,738.6	$1,714.1	$1,793.7	$1,788.7	$74.6	4.4%
Diversion Center	$1,055.6	$1,213.3	$1,392.7	$1,392.7	$179.4	14.8%
Total	$3,654.7	$4,075.1	$4,273.9	$4,258.9	$183.8	4.5%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$3,598.5	$4,025.1	$4,223.9	$4,208.9	$183.8	4.6%
Corrections Inmate Fund	$51.9	$50.0	$50.0	$50.0	$0.0	0.0%
Grants Fund	$4.3	$0.0	$0.0	$0.0	$0.0	--
Total	$3,654.7	$4,075.1	$4,273.9	$4,258.9	$183.8	4.5%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

		Capital Appropriations	FY20 Year End Balance	FY21 Budget	FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund							
Current Services							
D-45		Food Service Equipment Life Cycle Replacement	30.2	20.0	20.0	80.0	30.0
D-46	N	Officer Portable Radio and Charging Station Purchase	-	-	10.0	40.0	10.0
D-47	N	Corrections Institution Building Renovation and Life Safety Equipment Installation	-	-	-	1,227.3	-
Current Services Total			**30.2**	**20.0**	**30.0**	**1,347.3**	**40.0**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	45	48	48	48	0

Debt Service

Mission

Debt Service includes the Government's payments for Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

Budget Highlights

- **General Fund** – This budget includes $541,700 of funding for annual debt service for the bonds issued in 2011 to finance a portion of the Washington Street Building and $501,900 for principal and interest on the debt service for the bonds issued in 2012 for the site improvements for the Caterpillar Project. The budgeted payments include $13,000 in bond fees. A GMA Lease was incurred for Munis Software in 2020. The budget includes $258,539 for principal and interest on the debt service.
- **SPLOST Debt Service Fund** – The $3.1 million budget for debt service and fees represents the debt incurred after the approval of SPLOST 2020.
- **TSPLOST Fund** – The $2.1 million budget for debt service and fees represents the debt incurred after the approval of TSPLOST 2018.
- **Airport Fund** – This Budget includes $13,553 for the interest payments for the notes issued to finance two projects at the Airport. The first project financed the construction of T-Hangars in 2003; the second project financed Executive Hangars in 2009. The Airport Enterprise Fund is responsible for the repayment of these notes. Including principal and interest, the total debt payments for FY22 will be $108,243.
- **Landfill Fund** – $104,300 is included in the budget for the Landfill Fund for debt interest and bond fees related to the construction of Phase V Cell 1A-1B. Total FY22 debt payments for principal and interest are estimated to total $692,559.
- **Water & Sewer Fund** – The budget for the Water and Sewer Enterprise Fund includes $9,075,556 for the interest component of debt service to repay the bonds refunded in 2015 to upgrade and expand the three water reclamation facilities and two notes issued through the State of Georgia Environmental Finance Authority (GEFA) in 2007 and 2009. There was a decrease in the Budget for FY17 as the result of the refinancing of the 2008 bonds in May, 2015. Total FY22 debt service and fees for the Water and Sewer Enterprise Fund will be $16.6 million.
- **Internal Support Fund** – The $269,500 budget represents the fourth year of a five year capital lease for the new voice over IP (VOIP) phone system that was installed in FY19.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,050.3	$1,312.4	$1,315.1	$1,315.1	$2.7	0.2%
Public Facility Auth. Fund	$529.2	$524.8	$0.0	$0.0	($524.8)	-100.0%
SPLOST Debt Service Fund	$38.5	$3,702.2	$3,074.3	$3,074.3	($627.9)	-17.0%
Airport Fund	$18.1	$15.1	$13.6	$13.6	($1.5)	-9.9%
Landfill Fund	$131.7	$104.3	$104.3	$104.3	$0.0	0.0%
Water & Sewer Fund	$9,445.6	$9,075.6	$9,075.6	$9,075.6	$0.0	0.0%
Internal Support Fund	$31.8	$262.2	$269.4	$269.4	$7.2	2.7%
Fleet Replacement Fund	$32.8	$0.0	$0.0	$0.0	$0.0	--
Total	$11,278.0	$14,996.6	$13,852.3	$13,852.3	($1,144.3)	-7.6%

District Attorney

Mission

The Western Judicial Circuit District Attorney Office keeps the community safe by holding those accountable for committing crimes and causing harm; by providing services that protect and preserve the rights of victims and defendants; and by building and maintaining partnerships with other law enforcement agencies, community organizations and government entities. After careful consideration of the facts, the evidence, the circumstances, the law, and the desired outcome for a just resolution, we follow the principles of fair and just prosecution, balancing the community's needs for offender accountability and restorative justice.

Vision

A community in which crime, suffering, and inequity are reduced and just resolutions for both victims and defendants are guided by the belief that every decision and action we make has long-lasting consequences.

Function

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO, drug, gambling, and bond forfeitures. The District Attorney also serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. In addition, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs three alternative courts – a Drug Court Program, Treatment and Accountability Court, and a Veteran's Court.

Objectives

- Prioritize the prosecution of Serious Violent Felonies and those involving Special Victims (Sexual Assault & Trafficking, Child Abuse/Molestation, Domestic Violence and Elder Abuse)
- Prioritize juvenile justice through collaboration with community stakeholders and youth development organizations, supporting a Youth Accountability Court, and implementing restorative practice initiatives.
- Research, design and implement a data transparency project including the development of a website with a publicly-accessible data dashboard.
- Continuous evaluation and review of office policies and protocols.
- Restructure the office to better meet the needs of the community we serve and ensure fiscal responsiveness, and effective use of resources.
- Ensure training opportunities for prosecutors, investigators and victim advocates on issues such as restorative sentencing, trauma-informed prosecution, trauma-informed advocacy, combating human trafficking and gang violence; and other related matters.
- Implement a process to better screen and triage cases during intake to ensure a focus on serious crimes including a more streamlined process transfer of cases process between the Solicitor General and District Attorney offices.

District Attorney

- Create and implement a plan to collaborate with other law enforcement agencies and community organizations to combat gun violence and drug distribution in our community.
- Ensure the review and update completion of the Western Judicial Circuit Child Abuse Protocol and the Sexual Assault Response Protocol.
- Complete a physical space utilization assessment and implement a plan for more effective productivity.
- Continue with Phase II of an Audit of the DA's office.

Performance Measures

	Actual			Forecast	
	CY18	CY19	CY18	CY19	CY18
New Felony Cases Received	1,601	1,463	1,382	1,500	1,600
Dismissals (incl. PTP Dismissals)	143	114	188	130	145
Transfers to Solicitor-General	54	44	53	50	55
Superior Court					
Bond Hearings	981	928	1,129	995	1,062
Arraignments	1,865	1,479	914	1,675	1,700
Motion Hearings	299	184	269	300	350
Status Conferences	966	1,177	939	1,200	1,250
Jury Trials					
Cases Scheduled for Trial	1238	1,041	259	1,150	1,250
Number of Jury Trials	31	22	3	36	40
Number of Days in Trial	116	77	11	145	150
Average Days / Trial	3.74	3.5	3.6	4	5
Number of ADA Days in Trial	236	149	6	250	300
Probation Cases Filed	1,052	1,141	912	1,200	1,300
Probation Status Conferences	1,290	1,451	1,141	1,500	1,600
Juvenile Court					
Delinquent Cases Filed	847	784	671	785	800
Traffic	87	58	33	60	65
Subpoenas Issued and Served (by DA Investigators)	16,109	13,055	2,990	14,000	15,000
Victim Assistance					
Total Active Victims Served	2,961	3,363	4,677	5,000	5,550
Total Victim Services Provided	40,539	37,083	66,792	75,000	70,000
Civil Forfeiture Actions					
Opened	48	59	48	65	70
Closed	36	64	55	70	75

Budget Highlights

The FY22 Budget for the District Attorney's Office includes:

- $33,000 for an additional fulltime ADA/External Relations position (6 months).
- $30,000 for an additional Administrative Assistant position.

- The District Attorney requested $28,300 to restore reductions that were taken by the Mayor and Commission in FY10 and FY12. The District Attorney also requested $7,900 for uniforms and equipment

and $22,600 for increases to various operating accounts. These requested increases for current services were not recommended nor approved.

- The District Attorney also requested $10,000 for a public transparency project/website and $8,000 for a pay increase for the Chief Investigator position. These requests were not recommended nor approved.
- Salary and benefit changes are due to personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

- The District Attorney's Office includes 11 fulltime positions in the Special Programs Fund that are paid for by reimbursements from Oconee County.
- There are also two fulltime victim assistance positions in the Special Programs Fund that are funded from 5% fine add-on revenues.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$2,044.1	$2,100.0	$2,202.5	$2,146.5	$46.5	2.2%
Operating	$115.0	$106.2	$178.9	$110.1	$3.9	3.7%
Total	$2,159.1	$2,206.2	$2,381.4	$2,256.6	$50.4	2.3%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
District Attorney	$1,983.3	$2,027.8	$2,208.5	$2,083.7	$55.9	2.8%
Victim Assistance	$175.8	$178.4	$172.9	$172.9	($5.5)	-3.1%
Total	$2,159.1	$2,206.2	$2,381.4	$2,256.6	$50.4	2.3%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,364.0	$1,387.4	$1,534.8	$1,410.0	$22.6	1.6%
Special Programs Fund	$795.1	$818.9	$846.5	$846.5	$27.6	3.4%
Total	$2,159.1	$2,206.3	$2,381.3	$2,256.5	$50.2	2.3%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	28	28	30	30	2

Economic Development

Mission

Athens-Clarke County, an open and responsive government, will facilitate a positive environment for individuals to obtain a high quality of life and local organizations to achieve success by providing innovative, high-quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Fundamental to Athens-Clarke County's high quality of life for individuals and success of local organizations is an environment conducive to economic prosperity and opportunity.

Therefore, the mission of the Economic Development Department is to facilitate economic growth through support, outreach, and partnerships. We respect Athens' unique character and endeavor to build a stronger community than that which was entrusted to us.

Goals

Identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase the tax base and provide opportunities for sustained, livable wages for workers;

Provide site location assistance to domestic and international companies planning new or expanded facilities; assistance shall include but not limited to identifying financial and human resources available to support such developments;

Utilize marketing media and outreach efforts to promote the competitive advantages to businesses and industries of choosing to locate in Athens-Clarke County;

Support businesses and industries currently operating within Athens-Clarke County by strengthening relationships and encouraging re-investment and job creation utilizing various economic development tools and resources;

Coordinate where appropriate with local entities with an economic development interest that may include the Athens Area Chamber of Commerce, the University of Georgia, the Classic Center, the Convention and Visitors Bureau, the SBDC and others to promote entrepreneurship, tourism and community development; also for the purpose of receiving assistance with economic development recruitment efforts managed by the Department;

Maintain a current inventory of facilities and properties available for industrial/business development; develop recommendations for strategies to meet emerging infrastructure and natural resource needs to support future industrial and business development;

Support development through the coordination of various departments and by offering innovative results oriented solutions to the development process in Athens-Clarke County;

Utilize all available economic development tools to put Athens-Clarke County in a position to be developed responsibly and to the highest and best use.

Economic Development

Objectives

Support

- Attend all meetings of the Atlanta Highway, Lexington Highway, and Prince Avenue Corridor Committees and provide information regarding any available economic development tools and feedback/suggestions for redevelopment.
- Lead 100% of visioning meetings and garner feedback about their experience with process.
- Actively market and share information regarding the state Opportunity Zone tax credit with businesses located within the state OZs.
- Partner with the private sector to deliver an inclusive and accessible space for the entrepreneurial community to utilize for innovation and growth.

Outreach

- Target 30 new projects in FY21 by maintaining contact with appropriate stakeholders and seeking out any potential for the area.
- Host one state project manager event.
- Participate in 6 speaking engagements to various civic, social, neighborhood, social, and business groups in FY22 to update the community on various economic development initiatives and news.
- Engage in 24 outreach visits to real estate developers, site selection consultants, and project managers.
- Engage in 12 client meetings with key brokers, site selection consultants, and project managers.
- Attend 3 conferences to seek out opportunity and to remain knowledgeable of any new or changing economic development programs or tools.
- Make 24 existing industry visits to employers in Athens-Clarke County.

Partnerships

- Continue to partner and support the University of Georgia where appropriate to bolster the entrepreneurship and creative community in Athens by engaging in 3 student projects and participating in mentorship & internship programs.
- Participate in the Manufacturer’s Roundtable meetings and workforce subcommittee meetings to harmonize with local educational system, industry, and community partners in the ongoing work to align the curriculum relevant to industry’s current and future workforce needs.
- Assist with launching new Manufacturer's Human Resources Committee and support the group in working on projects they identify.
- Participate in 6 events in partnership with groups in the entrepreneurial community.

Economic Development

Performance Measures

Performance Measure	Annual Goal	FY17	FY18	FY19	FY20	FY21 YTD	FY22	Comments
Attract, Create, Expand, and Retain Businesses through Support & Assistance								
New Projects: Recruitments or Expansions	*20*	18	*20*	*20*	*X*	*9*		
# Announcements of Recruitments or Expansions	*2*	3	*2*	*2*	*2*	*1*		FY21 YTD: ByoPlanet Expansion (12-2020)
# Jobs Created from Incentivized Projects	*Increase YOY*	/	/	/		*New*		
Avg Annual Wage of Incentivized Projects	*Increase YOY*	/	/	/	/	*New*		
# Visioning Meetings Facilitated, in Collaboration with ACC Plans Review Depts.	*12*	/	/	/	/	*New*		
# Opportunity Zone Applications Certified & Submitted to GA DCA for Review	*12*	/	/	/	/	*New*		
Outreach & Relationship-Building								
# Existing Business Retention Visits	*25*	18	25	25	X	6		
# Existing Businesses Connected with GDEcD for Potenti	*15*	/	/	/	/	*New*		
# Visits with State Project Partners: GDEcD Project Mana	*25*	/	/	/	/	*New*		
# Presentations to Community Groups	*10*	/	/	/	/	*New*		
# Visits with Workforce-Related Communiy Stakeholders / Organizations	*36*	/	/	/	/	*New*		

Budget Highlights

Economic Development operates with funding from the General Fund and the Hotel/Motel Fund.

The Approved Budget for Economic Development includes budgeted funding for;

- $250,000 for the Athens Community Corps to fully fund the program in FY22 in concert with the previously allocated funding and to continue the program. The program is budgeted in the ARP Fund as a "Revenue Replacement" item.
- $50,000 for a Joint Development Authority. $38,130 is budgeted in the ARP Fund as a "Revenue Replacement" item and $11,870 is included in the General Fund.

The Approved Budget for Economic Development includes budgeted funding from the Tax Allocation District Funds for;

- $65,000 for a Tax Allocation District Specialist allocated by estimated revenue to assist with the 6 new Tax Allocation Districts.
- $25,000 to Facilitate the Tax Allocation District Advisory Committee Formation to engage a consultant to manage this process, under the supervision and with the participation of Economic Development.
- $15,000 to Update Redevelopment Plans to apply to renew to the 7 Opportunity Zone designations with the GA Department of Community Affairs.

Salary and benefit changes not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Economic Development

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$275.0	$381.9	$715.7	$730.7	$348.8	91.3%
Operating	$360.8	$343.9	$411.5	$446.5	$102.6	29.8%
Total	$635.8	$725.8	$1,127.2	$1,177.2	$451.4	62.2%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$458.2	$551.1	$847.2	$624.1	$73.0	13.2%
Hotel/Motel Fund	$177.6	$115.0	$115.0	$100.0	($15.0)	-13.0%
Special Programs Fund	$0.0	$59.7	$60.0	$60.0	$0.3	0.5%
ARP Fund	$0.0	$0.0	$0.0	$288.1	$288.1	--
Tax Allocation Districts	$0.0	$0.0	$105.0	$105.0	$105.0	--
Total	$635.8	$725.8	$1,127.2	$1,177.2	$451.4	62.2%

Authorized Positions

	FY20	FY21	FY22	FY22	
			Requested	**Approved**	▲
Fulltime Authorized Positions	5	5	6	6	1

Finance

Mission

The Finance Department supports the Manager's Office by guiding the government's financial operations. It employs conservative fiscal policies emphasizing financial stability and resilience. The department collects and processes data, advises management in financial matters, provides information to various stakeholders, monitors budgetary trends, and provides various financial reports.

Focus areas include:

- Commitment to Transparency and Reliable Financial Reports
- Monitoring Budgetary and Financial Trends
- Proactive Management
- Revenue Diversity
- Balanced Budget

Goals

- Prepare Annual Financial Reports (AFR) and Annual Budget Documents that serve as policy documents, financial plans and communication tools.
- Ongoing budget review process in order to realign budget appropriations with unexpected trends.
- Utilize multi-year financial forecasting, including operating trends, the future operational impact of proposed capital projects and the five-year capital improvement program to identify future challenges and opportunities.
- Provide management information regarding revenue diversity.
- Assist the Manager's Office with providing a balanced budget document to the Mayor and Commission.

Objectives

- File AFR and Annual Budget Documents with required recipients within the timeframe required by state law and receive formal, external recognition for financial reporting excellence (from the Government Finance Officers Association for the AFR). Receive "Unmodified" (clean) independent audit opinion letters (AFR).
- Provide management with information necessary to maintain stable General Obligation and Public Utility bond ratings.
- Provide financial reports (monthly, quarterly and as needed) to management. Assist management with budgetary decisions through accurate General Fund revenue estimates and forecasting of unassigned fund balance under various scenarios.

Performance Measures

Finance Department Performance Snapshot

Outcomes and Performance Measures	Current Goal	2015	2016	2017	2018	2019	Trend	Comments or Analysis
The Finance Department collects, monitors, analyzes and coordinates financial reporting								
Accurate Revenue Forecast for General Fund	+-2.5%	2.8%	0.8%	-0.6%	1.0%	0.9%	👍	Per AFR
AFR uploaded to DCA, CVIOG and DOAA by 12/31	Dec 31	Yes	Yes	Yes	Yes	Yes	👍	
Monthly financial statements	Yes	Yes	Yes	Yes	Yes	Yes	👍	
Budget uploaded to CVIOG w/in 30 days of adoption	Within 30 Days of June Mtg	Yes	Yes	Yes	Yes	Yes	👍	
Transfers to Other Funds	Data Only	$7.2M	$8.4M	9.7M	9.3M	6.9M	👎	Per AFR
providing information to management to ensure a stable and fiscally sound government								
Maintain stable General Obligation bond rating	AA Aa	AA Aa1	AA Aa1	AA Aa1	AA Aa1	AA Aa1	👍	S&P Moody's
Maintain stable Public Utility revenue bond rating	AA- Aa AA	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	👍	S&P Moody's Fitch
% of pension obligation/liability funded	80%	89.10%	83.60%	90.00%	93.00%	88.60%	👍	Per AFR
Unassigned Fund Balance meets one month (8.5%) minimum for GF expenditures	8.5%	19.4%	16.5%	13.5%	14.6%	17.5%	👍	Per Fiscal Policy
Formal, external recognition for financial & analytical excellence	Yes	Yes	Yes	Yes	Yes	Expected	👍	GFOA Certificate of Excellence in Reporting
"Unmodified" Opinion Letter	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	👍	Per AFR
while using resources responsibly.								
% of budget saved	Data Only	6.35%	3.83%	5.18%	5.39%	7.74%		Per AFR
Government-Wide Investement Revenue	Data Only	0.7M	0.9M	1.4M	2.6M	5.0M		Per Investment Report
Overtime as a % of personnel expenditures	<1.5%	1.14%	0.92%	0.73%	1.22%	0.75%	👍	

White: No goal; **Green:** Fully met the goal; **Yellow:** Missed the goal, but close OR provided limited service; **Red:** Clearly missed the goal OR a very bad trend; **FPY** = "From Previous Year"; 👍 **up = trend better**; 👎 **down = trend worse**; **<** "means less or equal"; **>** means "greater or equal"

Finance

Budget Highlights

The FY22 Budget of $2.5 million for Finance reflects no significant changes to services or programs.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,963.1	$2,237.3	$2,290.5	$2,280.5	$43.2	1.9%
Operating	$202.0	$227.7	$227.7	$227.7	$0.0	0.0%
Total	$2,165.1	$2,465.0	$2,518.2	$2,508.2	$43.2	1.8%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$440.8	$520.0	$528.8	$528.8	$8.8	1.7%
Financial Services	$503.3	$588.6	$595.9	$590.9	$2.3	0.4%
Accounting	$455.8	$458.5	$472.4	$472.4	$13.9	3.0%
Budget Management	$327.8	$347.7	$355.2	$355.2	$7.5	2.2%
Purchasing	$437.6	$550.2	$565.9	$560.9	$10.7	1.9%
Total	$2,165.3	$2,465.0	$2,518.2	$2,508.2	$43.2	1.8%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	28	29	29	29	0

Fire & Emergency Services

Mission

Athens-Clarke County Fire & Emergency Services Department takes pride in providing prompt, dependable, and professional services to reduce the impact of emergencies in our community with dedication to education and training.

Goals

- Achieve an average turnout time of 80 seconds for fire and special operations emergency responses.
- Achieve an average turnout time of 60 seconds for medical emergency responses.
- Assemble a minimum of 15 personnel on the scene of structure fires within 8 minutes of dispatch, 90% of the time.
- Meet the department's FY22 property inspection schedule for all properties on file as of July 1, 2021.
- Provide fire safety information to 75% of all kindergarten through grade 3 students, public and private. (6,028 of 8,038 students)
- Achieve 85% compliance for fire code violations within thirty (30) days of issuance of a Notice of Violation.
- Review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.
- Perform all fire & life safety inspections on new construction projects within five (5) business days of notification by the Building Inspection Department.
- Conduct cause and origin examinations on all suspicious structure fires and all fires with civilian injuries or fatalities; identifying fire cause factors and responsible agents of fire events.
- Conduct pre-planning and building familiarization inspections at least once every year for all non-one/two family dwelling buildings within our jurisdiction.
- Conduct annual training required by ISO to maintain our fire protection class to include: 8 half day drills, 4 half day multi-company drills, 2 night drills, 20 hours per member of company training, 12 hours per member of officer training, 4 half day trainings on driver and operator training, 40 hours of new driver training, 1 half day training on radioactivity or hazardous materials, and a minimum of 240 hours of new recruit training for new firefighters.
- Annually provide at least the minimum training hours as required by the Georgia Firefighter Standards and Training Council, American Heart Association, and the Georgia Department of Public Health to recertify our personnel for the following certifications based on personnel assignments; Firefighter (24 hours), Hazmat (24 hours), Technical Rescue: Search & rescue/ Water rescue/ Rope rescue/Structural Collapse search and rescue/Confined space search and rescue/Wilderness search and rescue/(24 hours), Fire Inspector (24 hours), Fire Investigator (24 hours), CPR (4 hours), EMT (20 hours).
- Conduct at least twelve (12) hours of Auto/Mutual Aid training in FY22 with affected ACCFES companies in compliance with agreements and ISO requirements.
- Increase community awareness of ACCFES services through social media efforts to increase our followers/likes by 5% in FY22.
- Increase the number of certified EMTs by 15 in FY22 within the Department to improve the level of care/service for emergencies.
- Strengthen the existing false alarm ordinance to be reasonable and enforceable to reduce the number of false alarms by 10% in FY22.
- Meet 100% of the Storm Ready Community requirements to maintain certification.
- Review NIMS requirements for 100% of ACCUG departments and develop plan for compliance.
- Meet 100% compliance with Emergency Management Performance Grant for FY22
- Fill all requirement administrative positions for LEPC and begin formation of sub committees by close of FY22

Performance Measures

Fire & Emergency Services Department

Performance Measure	*Goal*	*FY16*	*FY17*	*FY18*	*FY19*	*FY20*/***	*FY21 1Qtr **	*FY21 2Qtr **	*Metric Definition/Notes*
Help our community become safer and more resilient									
Provide Fire safety information to all 5th graders in CCPS	*100%*	1,223 (100%)	1,231 (100%)	1,231 (100%)	1,231 100%	7,933 100%	***NA***	***NA***	Percent of Clarke County School District 5th graders receiving fire safety information. (Now All Students Online)
Decrease number of structure fires	*Decrease the number of structure fires*	129	150	125	99	118	***24***	***37***	A decrease in the number of structure fires including mobile homes used as residences(incident type 11)
Total Fire & Life Safety inspections	*Data Only*	4,352	3,719	2,951	2,857	3,232	***348***	***91***	All types of fire & life safety inspections conducted by the Fire Marshal's Office staff.
Fire & Life Safety Code violations documented	*Data Only*	2,621	1,655	1,378	1,515	1,355	***155***	***193***	Total number of violations documented during fire and life safety inspections
Total Plans Reviewed	*Data Only*	230	157	175	150	326	***31***	***79***	Plans (Building, Electrical, Fire Protection, etc.) reviewed for compliance with fire & life sfatey codes
False alarm responses	*Data Only*	1,123	1,149 +2%	1,135	1,295	875	***353***	***363***	False alarms put citizens at risk and tie up resources when there is no emergency. (incident types: not including 72 in false alarm category)
Revise ACCUG false alarm ordinance	*Decrease number of false alarms*	New for FY18		Data issues		876	***354***	***363***	Strengthen false alarm ordinance to reduce the number of false alarms by 10% in FY18
Population	*Data Only*	124,707	124,707	124,707	124,707	124,707	***124,707***	***124,707***	U.S. Census Bureau

Fire & Emergency Services

Fire & Emergency Services Department

Performance Measure	*Goal*	*FY16*	*FY17*	*FY18*	*FY19*	*FY20*/***	*FY21 1Qtr **	*FY21 2Qtr **	*Metric Definition/Notes*
Providing professional services and protection									
Total Emergency Responses	*Data Only*	4,155	5,422	6,196	6,003	6,953	***2,039***	***2,142***	Total number of incidents responded to
Responses to medical emergencies	*Data Only*	1,059	2,083	2,771	2,652	3,489	***1,156***	***1,230***	Medical emergency responses (incident types: 31, 32, 38)
Number of EMTs in Operations Division	*100%*	31%	35%	41%	60%	75%	***77%***	***77%***	EMT training includes a minimum of 124 hours including classroom and clinical experience.
Turnout time to medical emergencies 60 seconds or less	*≥ 90%*	New for FY18		Data issues			72%	79.5%	Source: NFPA 1710 Standard
Travel time of 240 seconds or less to medical emergencies	*≥ 90%*	New for FY18		Data issues			65%	61%	Source: NFPA 1710 Standard
Turnout time to Fire & Special Ops incidents 80 seconds or less	*≥ 90%*	New for FY18		Data issues			74%	87.8%	Source: NFPA 1710 Standard
Arrival of first in engine company at fires within 240 seconds	*≥ 90%*	New for FY18		Data issues			67%	65%	Source: NFPA 1710 Standard
Arrival of initial full asignment to structure fires in 560 seconds	*≥ 90%*	New for FY18		Data issues					Source: NFPA 1710 Standard
Average hours of training per firefighter	*≥ 220 hr avg.*	191 hr avg.	291 hr avg.	185 hr avg.	248 hr avg.	240 hr avg.	***62 hr avg.***	***79 hr avg.***	Training requirements with the State, ISO, and other certifying agencies require ongoing training.
Total fires investigated by Fire Marshals Office	*Data Only*	79	68	39	37	36	***15***	***8***	Fire investigation into the cause of fires helps indentify causes for prevention efforts as well as identifying any intentionally set fires for prosecution.
Maintain or improve ISO rating	*Maintain homeowners & commercial insurance*	2/2x	2/2x	2/2x	1/1X	1/1X	1/1X	1/1X	ISO rating is the public classification of fire protection based on evaluation of the fire department, 911 Center and the water system. One is the best rating and 10 is the worst rating.

** Data from FireHouse & ESO combined*

*** Pandemic time period*

Budget Highlights

The FY22 Budget for Fire & Emergency Services includes the following funding from the General Fund:

- $80,000 increase for a program to enhance recruitment, workforce development and diversity
- $23,000 increase for annual Self-Contained Breathing Apparatus (SCBA) Testing to ensure safety of equipment protecting Firefighters
- $293,244 is included for vehicle replacement charges to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was shifted entirely to the SPLOST 2020 program for FY20 and FY21
- The FY22 Budget of $14.9 million reflects no other significant changes to the department

Salary and benefit changes are due to personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Fire & Emergency Services

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$13,257.9	$13,419.1	$14,291.6	$13,407.5	($11.6)	-0.1%
Operating	$1,023.8	$1,058.2	$1,579.8	$1,454.5	$396.3	37.5%
Total	$14,281.7	$14,477.3	$15,871.4	$14,862.0	$384.7	2.7%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$262.0	$234.6	$465.2	$369.6	$135.0	57.5%
Fire Prevention	$689.9	$701.4	$688.3	$667.6	($33.8)	-4.8%
Fire Suppression	$13,329.8	$13,541.3	$14,717.9	$13,824.8	$283.5	2.1%
Total	$14,281.7	$14,477.3	$15,871.4	$14,862.0	$384.7	2.7%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

						5 - Year CIP	
			FY20 Year End	FY21	FY22	FY23-FY26	FY27-31
Capital Appropriations			Balance	Budget	Approved	Proposed	Proposed
General Capital Projects Fund							
Current Services							
D-48	N	Fire Apparatus Replacement - Rescue Unit	-	-	-	396.0	-
D-49	N	Fire Apparatus Replacement - Ladder 7	-	-	-	732.0	915.0
D-50		Replace Mobile Data Terminals	154.3	50.0	50.0	200.0	250.0
D-54	N	Hose & Appliances	-	-	25.0	-	-
Current Services Total			*154.3*	*50.0*	*75.0*	*1,328.0*	*1,165.0*
Additions & Improvements							
D-51	N	Renovate and Expand Fire Training Center	-	-	-	1,391.0	-
D-52	N	Diversity and Workforce Development Project	-	-	-	140.8	110.0
D-53	N	Construct Emergency Operations Center	-	-	-	719.5	-
Additions and Improvements Total			-	-	-	*2,251.3*	*110.0*
Capital Appropriations Total			**154.3**	**50.0**	**75.0**	**3,579.3**	**1,275.0**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	187	187	193	187	0

Housing & Community Development

Mission

The Housing and Community Development (HCD) department provides funding for the creation and rehabilitation of affordable housing, fosters and coordinates services for disadvantaged populations, and promotes economic mobility among residents of Athens-Clarke County.

Goals

- Provide accurate information, comprehensive research and timely advice to the public, management and staff in support of housing, economic development and community development designed to foster positive community outcomes.
- Increase affordable housing activity and production in Athens-Clarke County through an ongoing and continuously updated strategic planning process that will result in greater funding opportunities, better community awareness of all housing programs and available services as well as stronger public and private sector partnerships.
- Partner with ACC departments and housing program providers to reduce slum and blight in neighborhoods through the demolition of dilapidated structures.
- Help low- to moderate-income residents and the chronically unemployed overcome barriers to full-time regular employment.
- Encourage the growth and establishment of the local small- to medium sized businesses in order to encourage job creation.
- Improve the public health and welfare of Athens-Clarke County residents.
- Partner with social service and shelter providers to reduce homelessness in Athens-Clarke County.
- Encourage citizen participation in decision-making processes with particular emphasis on participation by persons of low and moderate incomes.

Objectives

- Secure CDBG, HOME, Supportive Housing Services, Supportive Housing, and Shelter + Care Grant funds to assist community partners in the provision of housing, shelter and community development projects and programs.
- Allocate entitlement and competitive grant funds to community partners through Mayor and Commission approval processes in a timely manner.
- Partner with community organizations to develop accurate scopes of services and contracts for all grant-funds in a timely manner.
- Provide technical assistance, guidance and monitor all contracted agency expenditures and performance monthly.
- Process reimbursements to sub-recipient agencies in a timely manner.
- Reimburse ACC expenditures for sub-recipient activities from grant sources efficiently.
- Administer all grant programs efficiently and accurately and document regulatory compliance to minimize financial risk to ACC.
- Ensure all expenditures for program administration are at or below statutory caps.
- Submit accurate reports to HUD and other primary funding agencies on time.

Performance Measures

Housing and Community Development							
Outcomes and Performance Measures	**Goal**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**Comments or Analysis**
Creates and rehabilitates affordable housing,							
# Affordable housing units supported with CDBG/HOME	Steady Increase	40	41	57	80	51	Total # affordable housing units supported with CDBG/HOME
# Affordable rental housing units created	Data Only	16	0	0	12	2	# Affordable rental housing units created through HOME, CDBG funding
# Affordable housing units acquired	Data Only	3	5	8	0	0	# Affordable rental housing units acquired through HOME, CDBG funding
# Affordable homes newly constructed	Data Only	3	1	2	3	4	# Affordable homes newly constructed through HOME, CDBG funding
# Demolitions of dilapidated homes	Data Only	7	6	4	4	1	# Demolitions of dilapidated LMI homes (funded through general fund and CDBG)
# Rehabilitations of LMI homes	Data Only	48	54	47	47	46	# LMI homes rehabilitated through CDBG/HOME
% Housing cost-burdened homeowners	Data Only	27.50%	N/A	N/A	N/A	42.60%	% Homeowners paying more than 30% of income on housing (American Community Survey estimate)
% Housing cost-burdened renters	Data Only	63.00%	N/A	N/A	N/A	58.10%	% Renters paying more than 30% of income on housing (American Community Survey estimate)

Housing and Community Development

Outcomes and Performance Measures	Goal	FY16	FY17	FY18	FY19	FY20	Comments or Analysis
fosters and coordinates services for disadvantaged populations, and							
% LMI persons served in all CDBG projects	At least 70% (HUD regulation)	98%	95%	95%	>70%	>70%	% LMI persons served in all CDBG projects
% LMI persons served in public facilities projects	At least 51% (HUD Regulation)	68%	68%	86%	N/A		% LMI persons served in CDBG public facilities projects
% Change in homelessness	2015-2016 Percentage Change -3% (2016	-8.50%	-0.88%	6.70%	-11.30%	-11.39%	% Change in annual Point in Time count of homeless persons in ACC
# Homeless persons in ACC	Data Only	226	224	239	212	210	# Homeless persons in annual Point in Time (PIT) count
% Homeless persons unsheltered	32% National Average (2016 AHAR)	40.30%	33.90%	38.90%	21.70%	32%	% Homeless persons counted in PIT who were unsheltered
% Homeless persons sheltered	68% National Average (2016 AHAR)	59.70%	66.10%	61.10%	78.30%	68%	% Homeless persons counted in PIT who were sheltered
% Chronically homeless population	14% National Average (2016 AHAR)	14.20%	21.90%	22.20%	27%	24%	% Persons counted in PIT who were chronically homeless
% Homeless veterans	7.2% National Average (2016 AHAR)	8.85%	6.25%	3.77%	6.60%	7%	% Persons counted in PIT who were veterans
% Homeless persons in families	35% National Average (2016 AHAR)	16.80%	30.40%	23.80%	39.60%	31%	% Persons counted in PIT who were homeless family members
# Permanent supportive housing beds	Data Only	154	191	238	266	206	Total # permanent supportive housing beds in ACC
# Homeless persons receiving rapid rehousing (RRH) assistance	Data Only	69	89	76	59	39	# Homeless persons receiving short- to medium-term rental assistance in annual PIT
promotes economic mobility among residents of Athens-Clarke County.							
% Disbursement of revolving loan fund	70% (HUD Regulation)	N/A	N/A	0%	43%	28%	% total assets loaned to businesses, program revitalized in FY18, 33% loaned in FY18
% Loans repaid timely	100%	N/A	N/A	N/A	100%	100%	% of loans in default status, loans will be repaid started in FY18
% LMI persons served	51% (HUD Regulation)	N/A	N/A	N/A	95%	95%	% of people served through CDBG: Economic Development-funded programs who are LMI
# of small business workshops/sessions	Data Only	N/A	N/A	N/A	55		# of facilitated sessions to grow & strengthen small businesses, 2 held YTD in FY18

Budget Highlights

The Housing & Community Development (HCD) Department administers the Housing & Urban Development (HUD) funded Community Development Block grant (CDBG), HOME Investment Partnership (HOME) program and Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds.

The FY22 Budget for HCD includes the following funding:

- $60,300 increase for a new fulltime Homeless Specialist position with funding through CDBG CARES Act
- $120,000 increase for Inclusionary Zoning Monitoring with funding through Affordable Housing Fund
- $100,000 increase for support of the Young Urban Builders (YUB) program to address youth unemployment & perform owner-occupied rehabilitation in the West Broad Neighborhood
- $77,000 in continued support of programs that support Mayor & Commission Strategic Commitments & Goals:
    - Athens Well Being Project $ 7,000
    - Georgia Initiative for Community Housing (GICH) membership $ 5,000
    - GICH Study and Report $ 15,000
    - Homeless Street Outreach $ 30,000
    - Homeless Management Information System (HMIS) fee $ 20,000

The Approved Budget for HCD includes moving $750,000 of funding for the Neighborhood Leaders Program from the General Fund to the ARP Fund.

The **CDBG** FY22 Budget is based on funding of $1,363,769.
$18,968 of this total is reprogrammable CDBG Funds.

- Proposed Programs and activities for FY22 are summarized below as approved by the Mayor & Commission on April 6, 2021:

Affordable Housing	$ 641,500
Micro-enterprise, Economic Dev. & Neighborhood Revitalization	$ 217,000
Public Services	$ 201,720
Public Facilities	$ 34,589
Administration	$ 268,960
FY22 CDBG Total	**$1,363,769**

The **HOME** program is designed to increase homeownership and affordable housing opportunities for low-income families in the community.

- The FY22 appropriation for HOME program is $691,534.
- Based on the FY22 Action Plan, HOME funds will be used for the following activities:

Housing & Community Development	$ 622,381
Administration	$ 69,153
FY22 HOME Total	**$ 691,534**

The **Supportive Housing** Program is designed to promote development of supportive housing and services to assist homeless persons in transition from homelessness; and enable them to live as independently as possible.

- The FY22 Supportive Housing allocation, $323,000, is the same as FY21.

Housing & Community Development

Salary and benefit changes in HCD are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$549.0	$803.8	$789.7	$789.7	($14.1)	-1.8%
Operating	$2,086.9	$3,170.2	$3,157.0	$3,151.0	($19.2)	-0.6%
Total	$2,635.9	$3,974.0	$3,946.7	$3,940.7	($33.3)	-0.8%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
HCD	$1,223.0	$1,824.5	$1,810.4	$1,904.4	$79.9	4.4%
Grants & Programs	$1,412.9	$2,149.5	$2,136.3	$2,036.3	($113.2)	-5.3%
Total	$2,635.9	$3,974.0	$3,946.7	$3,940.7	($33.3)	-0.8%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$908.3	$1,585.9	$1,574.0	$698.0	($887.9)	-56.0%
CDBG Fund	$1,210.1	$1,400.0	$1,358.3	$1,358.3	($41.7)	-3.0%
HOME Fund	$261.4	$665.2	$691.5	$691.5	$26.3	4.0%
Affordable Housing Fund	$0.0	$0.0	$0.0	$120.0	$120.0	--
Supportive Housing Fund	$256.1	$322.9	$322.9	$322.9	$0.0	0.0%
ARP Fund	$0.0	$0.0	$0.0	$750.0	$750.0	--
Total	$2,635.9	$3,974.0	$3,946.7	$3,940.7	($33.3)	-0.8%

Authorized Positions

	FY20	FY21	FY22	FY22	
			Requested	**Approved**	**▲**
Fulltime Authorized Positions	11	11	12	12	1

Human Resources

Mission

The Human Resources Department works in partnership with the Unified Government to recruit, retain, and reward an engaged, prepared, and committed workforce to serve the citizens of Athens-Clarke County in an environment of diversity, excellence, responsiveness, transparency, and fairness.

Goals

- Attract, retain and reward talented and empowered employees.
- Promote transparency through improved access to information
- Improve internal efficiency and effectiveness.
- Document and share our actions to cultivate a culture of innovation by piloting new ideas and adopting those with demonstrated benefits.
- Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County.

Vision

The Human Resources Department seeks to enhance the quality of work experience for all Athens-Clarke County employees and retirees and the quality of life for all Athens-Clarke County citizens through effective, respectful, and compassionate human resource practices.

Values

Professionalism, Safety, Respect, Timeliness, Excellence, Collaboration, Inclusion, Diversity and Wellness

Objectives

Strategy #1: Attract, retain and reward talented employees

Proposed action:

- Annually monitor and adjust compensation and benefits to remain a competitive employer.
- Work with the Inclusion & Diversity Officer to analyze, monitor, and develop goals that address recruitment and retention of employees that reflect the community they serve.
- Effectively administer the Pension Plan to retain long-term employees.
- Pay a living wage to all full-time, part-time and seasonal employees.
- Modify and enhance the current Performance Management Program.
- Expand the Great Promise Program, establish the Experiential Learning Program and other internship programs. Fully fund public safety promotional process and conduct assessment centers as necessary.
- Effectively resolve employee relations matters as necessary.

Strategy #2: Improve internal efficiency and effectiveness

Proposed action:

- Enhance and maintain existing Human Resources software systems; prepare for implementation of new Enterprise Resource Planning System.
- Review, inventory, and update human resource written policies within and across departments.
- Update Human Resources website and intranet site.

Strategy #3: Create empowered and engaged employees

Proposed action:

- Continue recruiting diversity initiative with the Great Promise Partnership.
- Continue to brand ACCGOV as an employer of choice that will help to recruit and retain employees.
- Continue to fund the ACCGOV employee recognition program.
- Contain health care costs through review, analysis and management of claims and promotion of the Wellness Program to employees and retirees through increased participation in wellness screenings, fitness programs, healthy hours, and nutrition and wellness classes.
- Continue to develop succession planning program for retention of top talent and to put the organization in the position as retirements continue to impact departments.

Performance Measures

PERFORMANCE MEASURE	GOAL	FY14	FY15	FY16	FY17	FY18	FY19	FY20	Comments or Analysis
Attract, retain and reward talented and empowered employees.									
Turnover Rate	<10%	10.9%	10.1%	11.8%	11.8%	12.9%	12.5%	12.4%	
Reclassification	<5	7	12	16	15	-	-	-	
Employment Application/Criminal History	>10,000	5,979	6,377	11,068	11,500	8,680	8,834	7,994	
Payroll - # of Maintenance Entries	<9,000	9,594	10,300	9,616	10,840	4,789	4,944	4,589	
Health Risk Assessment/Wellness	>650	729	751	749	1,084	1,023	1,083	531	
Disciplinary Actions & Dismissals	<60	151	106	51	88	99	92	54	
Harassment/Discrimination Issues	0	4	3	1	4	3	3	2	
Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County.									
Worker's Comp Claims Filed	<100	132	114	124	42	113	120	88	
Lawsuits	0	7	12	10	15	15	9	8	
Liability Claims/Transactions	<200	445	418	413	181	374	303	127	
Random Drug Testing	(Budget)	587	587	793	348	351	293	90	

Budget Highlights

Human Resources operations are primarily funded from the General fund.

The Approved Budget for Human Resources includes budgeted funding from the General fund for;

- Reduction of $3,047 ($67,470 Salary and Benefits) for a Senior Generalist, leveraging $70,000 of current funding to enhance the efforts aimed at minority recruitment at higher level positions within ACCGov.
- $40,000 for a Health Clinic Feasibility Study to determine the feasibility of a health clinic.
- $33,000 for Compensation & Payroll Consulting Services as the need was identified in the previous compensation study for regular consulting.
- $30,000 for a Pension Ordinance and Offerings Review to review the Pension Ordinance compliance with state requirements under current plan parameters.
- $4,672 for Neogov Software Maintenance to fully fund the annual cost of the license.

- Salary and benefit changes not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Human Resources also manages three self-funded insurance programs: the Insurance and Claims Fund which administers liability and worker compensation, the employee Health Insurance Fund and the Retiree Health Insurance Fund. Each fund has been balanced to move towards maintaining a steady reserve.

For information on the Insurance & Claims Fund and the Health Insurance Fund, see section E.

Human Resources

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$1,749.7	$1,873.6	$2,184.0	$1,997.3	$123.7	6.6%
Operating	$907.6	$1,181.1	$1,145.8	$1,178.6	($2.5)	-0.2%
Total	$2,657.3	$3,054.7	$3,329.8	$3,175.9	$121.2	4.0%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$535.0	$578.3	$699.4	$511.6	($66.7)	-11.5%
Employment	$603.7	$711.3	$788.8	$785.6	$74.3	10.4%
Benefits & Wellness	$1,212.5	$1,446.4	$1,482.6	$1,521.8	$75.4	5.2%
Compensation & Payroll	$306.1	$318.7	$359.0	$356.9	$38.2	12.0%
Total	$2,657.3	$3,054.7	$3,329.8	$3,175.9	$121.2	4.0%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$1,525.1	$1,768.7	$2,061.8	$1,907.9	$139.2	7.9%
Special Programs Fund	$92.2	$25.0	$25.0	$25.0	$0.0	0.0%
Insurance & Claims Fund	$455.5	$509.2	$463.7	$463.7	($45.5)	-8.9%
Health Insurance Fund	$584.7	$751.9	$779.3	$779.3	$27.4	3.6%
Total	$2,657.5	$3,054.8	$3,329.8	$3,175.9	$121.1	4.0%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	21	22	26	23	1

Independent Agencies

Budget Highlights

Independent Agencies are either legal, separate entities or ACCGov Commissions not included within an ACCGov department budget.

- FY22 Budget allocates $6.3 million for Independent Agencies in the following funds:
  - General Fund $4,042,798
  - Hotel/Motel Tax Special Revenue Fund $2,228,460
  - Special Programs Special Revenue Fund (Project Safe) $ 26,000
    (Fine revenues designated for victim assistance programs per State Law)
- In addition, $1,894,124 is included for indigent defense (GA Public Defender Standards Council contract).
- Additional information is provided in Section "F" of this document.

Appropriation Summary

General Fund	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	0	0.0%
Athens-Clarke County Libraries	2,028,197	2,098,197	2,146,186	2,146,186	47,989	2.3%
Athens Community Council on Aging	287,300	287,300	287,300	287,300	0	0.0%
Clarke County Public Health Department	946,354	946,354	946,354	946,354	0	0.0%
Department of Family & Children Services	208,600	208,600	208,600	208,600	0	0.0%
Total Quasi-Governmental	**$3,650,657**	**$3,720,657**	**$3,768,646**	**$3,768,646**	**$47,989**	**1.3%**

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	0	0.0%
Athens Tutorial Program	3,500	3,500	3,500	3,500	0	0.0%
Envision Athens*	75,000	75,000	96,750	96,750	21,750	29.0%
United Way of NE GA 2-1-1	24,402	24,402	24,402	24,402	0	0.0%
Total Community Service Agencies	**$202,902**	**$202,902**	**$224,652**	**$224,652**	**$21,750**	**10.7%**

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Athens Cultural Affairs Commission	21,000	21,000	21,000	21,000	0	0.0%
Athens in Motion Commission	0	0	12,000	12,000	12,000	--
Oconee Rivers Greenway Commission	16,500	16,500	16,500	16,500	0	0.0%
Total ACCGov Commissions	**$37,500**	**$37,500**	**$49,500**	**$49,500**	**$12,000**	**32.0%**
Total General Fund	**$3,891,059**	**$3,961,059**	**$4,042,798**	**$4,042,798**	**$81,739**	**2.1%**

Hotel/Motel Tax Special Revenue Fund

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Classic Center Authority	2,035,875	1,831,202	1,411,540	1,411,540	(419,662)	-22.9%
Convention & Visitors Bureau	1,178,250	1,059,797	816,920	816,920	(242,877)	-22.9%
Total Hotel/Motel Fund	**$3,214,125**	**$2,890,999**	**$2,228,460**	**$2,228,460**	**($662,539)**	**-22.9%**

Special Programs/Special Revenue Fund

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Project Safe, Inc.	26,000	26,000	26,000	26,000	0	0.0%
Total Special Revenue Fund	**$26,000**	**$26,000**	**$26,000**	**$26,000**	**$0**	**0.0%**

Grand Total Independent Agencies	**$7,131,184**	**$6,878,058**	**$6,297,258**	**$6,297,258**	**($580,800)**	**-8.4%**

**Envision Athens FY19 & FY20 funding based on Mayor & Commission approved agreement on May 1, 2018 and included in the Other General Administration portion of those budgets. The FY20 Budget data is reflected here for comparison purposes.*

Information Technology

Mission

To empower the Athens-Clarke County Unified Government's responsible stewardship of the community's resources by leveraging secure, effective technology, and quality support.

Strategic Goals

Information Technology has identified seven strategic goals that will be fulfilled in the coming years.

Goal 1: Invest in Technology and Develop Policy that Protects ACCGov Data and Information

Goal 2: Proactively Seek Out Opportunities where Technology can Help Departments Become More Productive

Goal 3: Invest in Solutions to Deliver Excellence in Information Technology Service to ACCGov Workforce

Goal 4: Deploy Robust Information Technology Infrastructure that Continually Provides Technology Services

Goal 5: Promote an Empowered Workforce through Innovation

Goal 6: Become a Leader in Technology Governance

Goal 7: Deploy Solutions to Become an Open, Transparent, and Responsive Government

Performance Measures

Performance Measures	Goal	2017	2018	2019	2020	2021	Proj. 2022	Comments or Analysis
To empower the Athens-Clarke County Unified Government's stewardship of the community's resources by leveraging secure, effective technology,								
Gain and then maintain a virtual server to physical server ratio of 3:1 (75% virtual: 25% physical)	3V:1P (75%)	77V:39P (66%)	109V:47P (70%)	127V:38P (68.6%)	165V:48P (77%)	178V:55P (76%)	185V:45P (80.4%)	A physical server is a single server operating system on a single piece of hardware. A virtual server is an encapsulated operating system that shares a single piece of hardware with other virtual servers. FY17 was the first year of virtual machines. Moving forward, IT will look to virtual servers to maximize hardware investment and reduce data center power and cooling.
% of IT projects completed on schedule and within budget	100%	100% on 7 projects	100% on 6 projects	80% on 5 projects (VoIP was delayed-AT&T porting issues)	100%	100%	100%	IT projects are initiated and funded by the IT Department. They are large in scope, and used to support the IT needs of the government. As good stewards of county resources, IT works hard to finish within budget by the projected date.
% of network computing devices using high efficiency power supplies	100%	13%	25%	35%	42%	56%	65%	As good stewards of county resources, IT has adopted a green initiative to reduce power consumption throughout the government.
and quality customer support.								
% of work orders resolved within 24 hrs	87%	86%	87%	85%	87%	78%	87%	Providing responsive, quality support by solving problems quickly.
% of infrastructure uptime	99%	99%	99%	99.9%	99.9%	99.9%	99.9%	Infrastructure up time is the basic building block to supplying effective technology. 99% availability allows 3 days, 15 hours and 40 minutes of aggregate downtime per year. 99.9% availability allows 8 hours, 46 minutes per year. 99.99% availability allows 52 minutes, 36 seconds of aggregate downtime.
Keep latency < 5 ms between data centers	< 5 ms	NA	3ms	3ms	3ms	3ms	3ms	Latency is the time it takes for a packet to traverse the network to its destination. Very important to maintain this low latency figure to support ACC's infrasructure.
Replace devices at the end of their lifecycle. We are currently on a 6 year usable life plan.	All eligible devices that have reached 6 years of service = 100 - 300 devices most years.	203	185	242	200	284	244	Squeezing out 6 years on the majority of devices is a big money saver, optimal lifecycle = 3 to 4 years. Because of fluctuations in buying cycles, the target number will vary each year. Key is years of service.

Information Technology

Budget Highlights

- $153,500 is included for Microsoft Licensing increases and ERP Replacement Maintenance increases.
- $3,700 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.
- The IT Department is primarily funded through the General Fund, but also includes one fulltime position in the Water and Sewer Fund.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,654.0	$1,789.1	$1,954.9	$1,797.5	$8.4	0.5%
Operating	$1,463.7	$1,895.3	$2,710.5	$2,052.6	$157.3	8.3%
Total	$3,117.7	$3,684.4	$4,665.4	$3,850.1	$165.7	4.5%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$2,951.7	$3,622.5	$4,601.6	$3,786.2	$163.7	4.5%
Special Programs Fund	$104.7	$0.0	$0.0	$0.0	$0.0	--
Water & Sewer Fund	$61.3	$62.0	$63.9	$63.9	$1.9	3.1%
Total	$3,117.7	$3,684.5	$4,665.5	$3,850.1	$165.6	4.5%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

				5 - Year CIP		
Capital Appropriations		**FY20 Year End Balance**	**FY21 Budget**	**FY22 Approved**	**FY23-FY26 Proposed**	**FY27-31 Proposed**
General Capital Projects Fund						
Current Services						
D-55	Information Technology Equipment Replacement Program	431.9	350.0	400.0	1,680.0	1,750.0
Current Services Total		*431.9*	*350.0*	*400.0*	*1,680.0*	*1,750.0*
Capital Appropriations Total		**431.9**	**350.0**	**400.0**	**1,680.0**	**1,750.0**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	23	23	23	23	0

Juvenile Court

Mission

The purpose of Georgia's Juvenile Courts is to secure for each child who comes within the jurisdiction of the court such care and guidance, preferably in his own home, as will secure his or her moral, emotional, mental, and physical welfare as well the safety of both the child and the community. The intention of the General Assembly of Georgia in creating the juvenile code is to strengthen and preserve family relationships, countenancing the removal of a child from his or her home only when state intervention is essential to protect such child and enable him or her to live in security and stability. (O.C.G.A. 15-11-1, Effective January 1, 2014.)

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community, while fulfilling the intent of the newly rewritten Juvenile Code.

Goals

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community, and to fulfill the mandated requirements of the newly rewritten juvenile code within the bounds of the resources provided by the Athens-Clarke County Government.

Objectives

- Protect the community
- Promote accountability for violations of law
- Provide treatment and rehabilitation and equip juvenile offenders with the ability to live responsibly and productively
- In every proceeding to guarantee due process of law, as required by the Constitutions of the United States and the State of Georgia, through which every child and his or her parent and all other interested parties are assured fair hearings at which legal rights are recognized and enforced.

Performance Measures

	Actual				Forecast
	CY17	CY18	CY19	CY20	CY21
All Case Types Disposed	2,123	2,113	777	519	843
Delinquent cases filed	1,104	555	401	287	389
Delinquent cases disposed	964	1,810	460	301	425
All Case Types Filed	2,253	916	799	530	672
Unruly Cases Disposed	78	124	114	55	72
Traffic Cases Filed	122	62	99	28	56
Traffic Cases Disposed	79	436	68	35	48
Deprivation/Dependency Cases Filed	934	132	188	117	160
Deprivation/Dependency Cases Disposed	592	109	96	98	103
Termination of Parental Rights Filed	21	21	29	21	25
Termination of Parental Rights Disposed	22	62	21	9	18
Special Proceedings filed	72	26	28	35	42
Special Proceedings Disposed	42	110	18	20	23

Juvenile Court

Budget Highlights

The Budget for the Juvenile Court includes budgeted funding from the General fund for;

- $30,000 for increased days for the Part-Time Judge. This request would allow the Part-Time Judge to move from 2.5 to 4 days per week. The extra days would allow for time to efficiently manage the case load.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.
- The court also requested $69,000 to move a Program Coordinator in the Family Dependency Treatment Court from the Grants Fund to the General Fund and $50,000 to fully fund the Senior Case Management Specialist in the General Fund rather than the Grants Fund. This position is currently funded 50% in the Grants Fund and 50% in the General Fund. Neither request was recommended or approved.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$395.4	$343.2	$518.7	$358.3	$15.1	4.4%
Operating	$399.1	$264.0	$272.0	$264.0	$0.0	0.0%
Total	$794.5	$607.2	$790.7	$622.3	$15.1	2.5%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$600.9	$607.2	$790.7	$622.3	$15.1	2.5%
Grants Fund	$193.6	$0.0	$0.0	$0.0	$0.0	--
Total	$794.5	$607.2	$790.7	$622.3	$15.1	2.5%

Authorized Positions

	FY20	FY21	FY22	FY22	
			Requested	**Approved**	**▲**
Fulltime Authorized Positions	5	5	5	5	0

Leisure Services

Mission

The mission of the Athens-Clarke County Leisure Services Department is to build a healthier and more livable community by creating opportunities to learn, to create and to play in quality parks, programs and facilities that are valued by our citizens.

Goals

- Implement the first phase of the new Leisure Services Strategic Plan.
- Support Mayor and Commission key initiatives by partnering with other departments to deliver youth job opportunities and a Juneteenth community celebration.
- Build new community outreach opportunities that were placed on hold during the pandemic, with a focus on connecting with underserved neighborhoods.
- Analyze post-pandemic programming and services with a goal of incorporating operational changes that are safe, efficient, and effective.
- Enhance the department's sense of value and position in the community by improving operational outcomes in the areas of marketing, branding, and public information.
- Maximize the efficiency of operations by fully implementing City Works.
- Implement remaining SPLOST 2011 and TSPLOST projects involving Firefly Trail, Greenway, and Dudley Park; begin plans for approved Tier 1 projects in SPLOST 2020.

Objectives

- With approved funding, implement the first of several Counselor In Training (CIT) programs that provide teens with seasonal employment, job skills, and personal resume development.
- Work with Inclusion Office and minority community leaders to plan and implement the first ACCGov Juneteenth celebration in partnership with local agencies.
- Implement the FY21 funded mobile "Pop-up Park" program that was placed on hold during the pandemic; take recreation and information to citizens throughout the community, with a focus on under-served communities; reintroduce the CCSD partnership with the Gaines Elementary School after school program; host more online opportunities and in-person meetings targeted toward receiving community feedback on leisure opportunities.
- Analyze effectiveness of all virtual programs and services created during the pandemic and maintain long-term use where appropriate as opportunities return to pre-pandemic levels; continue applicable protocols that ensure safety of staff and participants.
- Implement a new Leisure Services YouTube Channel that brings all virtual programming and promotions to one location in an effort to improve community service; complete work and implement phase one of the department's Marketing Plan; continue to work on staff training in social media and brand awareness without losing each facilities individual identity.
- Streamline City Works processes by providing transparent work order information to facility supervisors and generating quarterly performance reports based on City Works data.
- Implement new segments of the Firefly and Greenway Trails to include staff patrols, inspections, and maintenance; develop programming and rental services that maximize development of Dudley and Burton Parks; work with the SPLOST Office and community partners on initial implementation of SPLOST 2020 Tier 1 projects.

Performance Measures

Key ≥100% ≥80% ≤79%

LEISURE SERVICES

Performance Measure	GOAL	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21 2nd Quarter	FY21 Notes
WE BUILD A HEALTHIER AND MORE LIVABLE COMMUNITY										
Acres of park land per 1,000 citizens	10.1 acres per 1,000 residents	21.36	21.36	21.36	21.42	21.69	22.41	22.41	20.41	NRPA Benchmark - 10.1 Latest census totals 127,330 residents; FY21 is ~2,600 acres due to Rails to Trails/Greenway expansions
Acres of developed land for recreation	Data Only	1973	1973	1,973	1,973	1,980	1,980	1,980	1,980	
Acres of undeveloped land for conservation	Data Only	520	520	520	527	552	552	552	552	
# of developed parks per residents	1 for every 2,181 residents	1 for every 5,836 residents	1 for every 5,836 residents	1 for every 5,836 residents	1 for every 5,836 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	NRPA Benchmark - 1 for every 2,181 Any site with added recreation amenities; 21 developed sites for public access
Miles of bike and walking trails	Data Only	35	40	40	40	45	45	45	47	FY22 will add ~7 miles of Rails to Trails and Greenway combined
WE CREATE OPPORTUNITIES TO LEARN, CREATE, AND PLAY										
# of programs offered	Data Only	NA	NA	967	978	1,030	1,162	1,156	517	115 of the 517 activities canceled due to Covid-19
# of program participants	Data Only	NA	NA	15,923	16,104	15,539	18,692	11,469	3,418	Covid-19 impact - majority virtual classes only
# of aquatic visitors	Data Only	39,796	38,670	32,630	38,934	44,682	34,613	20,002	6,819	Covid-19--pools and splashpads were open very briefly in July
# of scholarship participants	Data Only	NA	NA	971	1,328	966	1,045	651	658	FY20/FY21 is the transitioned from fiscal year to calendar year. Renewals begin in January 2021.
Vouchers allocated and used	Data Only	NA	NA	NA	NA	801 547	893 746	559 303	7 0	Scholarships expire on 12/31/2020--very few applications due to free virtual programming and Covid-19.
Value of Vouchers and Vouchers used	Data Only	NA	NA	NA	NA	$16,020 $10,746	$17,860 $14,654	$14,820 $6,991	$140 $0	Transition from FY to calendar year--18 month. Total for FY21 includes all of FY20 and the first 6 months of FY21
# of after school participants	Data Only	NA	NA	92	107	81	65	198	82	Roster Report - registrations only
Number of grants awarded	≥12	2	3	7	4	4	7	4	2	United States Tennis Association GCA Partner Grant
Cash value of grants awarded	$150,000	$35,000	$80,050	$78,205	$13,673	$61,793	$119,450	$26,266	$14,951	
Value of donations & sponsors	$100,000	$35,876	$21,671	$31,100	$46,228	$22,259	$37,815	$49,650	$6,887	
# of volunteers & recorded volunteer hours	≥ 2,000 ≥ 40,000 hrs	1,701 20,040 hrs	1,652 24,091 hrs	1,507 22,417 hrs	1,432 30,213 hrs	1,114 23,183 hrs	1,375 21,393 hrs	737 12,967 hrs	130 1,827 hrs	
Monetary value for volunteers	Data Only	$445,890	$555,779	$528,145	$736,849	$572,388	$544,023	$329,750	$46,461	Hourly value of $25.43 is from Independent Sector, a National Volunteer Advocacy Organization
WE PROVIDE QUALITY PARKS, PROGRAMS, AND FACILITIES THAT ARE VALUED BY OUR CITIZENS										
Annual operating budget per capita	$74.67 of annual operating per capita	61.60	61.69	$62.67	$65.01	$66.78	$62.06			NRPA Benchmark - $74.67 ; Waiting on Finance year end reports from FY20
Revenue vs Expenditures	≥ 20%	15%	15%	15%	16%	15%	15%			Waiting on Finance year end reports from FY20
# of FT staff per 10,000 residents 8.4 Staff members	8.4 = 100%	86%	86%	86%	86%	86%	76%	72%	72%	NRPA Benchmark - 8.4
Recreation user satisfaction	90%	NA	NA	97%	97%	90%	93%	93%		FY16 and FY17 will be for summer camps only; FY18 and beyond includes camps and programs; FY21 - no surveys completed due to virtual programming
# of facility rentals (includes special events)	Data Only	NA	NA	1,755	1,869	1,887	1,789	1,032	0	FY21 Covid-19 impact - no large gatherings
% of repeat program participants	≥ 90%	NA	NA	69%	85%	81%	77%	65%	28%	This number may reduce due to cap limits in the new scholarship program

Budget Highlights

The Approved Budget for the Leisure Services Department includes budgeted funding from the General fund for;

- $9,963 for the Part-time Outreach Position to fully fund the position that was included in the FY21 budget and was only funded to begin in the second half of FY21.
- $6,000 for a Youth Commission to start a youth commission program.
- $4,000 for the UGA Veterinarian Contract to fund the increasing costs of the services.
- $92,397 for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.

The Approved Budget for the Leisure Services Department includes budgeted funding in the American Rescue Plan Fund for;

- $100,000 for youth development programming as a "Revenue Replacement" item.
- $400,000 for additional youth development programming as a designated program.
- $150,000 for a municipal garden program as a designated program.

Salary and benefit changes not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$5,615.4	$6,011.2	$6,485.8	$6,009.9	($1.3)	0.0%
Operating	$1,933.3	$2,558.8	$2,822.2	$3,174.9	$616.1	24.1%
Total	$7,548.7	$8,570.0	$9,308.0	$9,184.8	$614.8	7.2%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$1,996.0	$2,532.8	$2,715.7	$3,142.8	$610.0	24.1%
Arts Division	$1,340.1	$1,367.2	$1,391.3	$1,358.7	($8.5)	-0.6%
Park Services	$0.0	$0.0	$0.0	$0.0	$0.0	--
Recreation Division	$2,445.6	$2,773.6	$2,865.3	$2,784.8	$11.2	0.4%
Nature Division	$1,767.1	$1,896.4	$2,335.7	$1,898.5	$2.1	0.1%
Total	$7,548.8	$8,570.0	$9,308.0	$9,184.8	$614.8	7.2%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$7,535.6	$8,535.0	$9,273.0	$8,499.8	($35.2)	-0.4%
Special Programs Fund	$3.4	$35.0	$35.0	$35.0	$0.0	0.0%
Grants Fund	$9.7	$0.0	$0.0	$0.0	$0.0	--
ARP Fund	$0.0	$0.0	$0.0	$650.0	$650.0	--
Total	$7,548.7	$8,570.0	$9,308.0	$9,184.8	$614.8	7.2%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

		Capital Appropriations	FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund							
Current Services							
D-56		Parks - R&M Existing Facilities	-	57.0	200.0	4,977.3	3,040.9
D-57		Pool Repairs and Renovations	37.8	50.0	150.0	725.6	350.3
D-58		Bridge and Boardwalk Inspection and Replacement	27.7	-	-	1,929.4	845.3
D-59		Pavement Repair and Maintenance	6.6	-	-	1,666.1	536.1
D-60		Park Equipment - Replacement / Life Cycle	2.9	-	75.0	1,469.8	1,150.6
D-61	N	Cook's Trail Improvements	-	-	-	6,524.8	-
D-62		Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	8,364.0
D-63		Ben Burton Park Repairs and Renovations	-	-	-	2,223.8	-
D-64		Create a Property Boundary Program	-	-	-	150.0	100.0
D-65		Memorial Park Renovations	-	-	-	1,519.0	9,331.0
D-66		Bishop Park Renovations	-	-	-	-	20,500.0
D-67		Dudley Park Improvements	-	-	-	-	5,164.0
D-68	N	Sandy Creek Park Improvements	-	-	-	-	6,703.0
D-69	N	Satterfield Park Improvements	-	-	-	-	4,697.0
D-70	N	Southeast Clarke Park Improvements	-	-	-	2,330.0	14,317.0
D-71	N	Virginia Callaway-Cofer Walker Park Improvements	-	-	-	-	4,440.0
D-72		Morton Theatre Fork Lift Replacement	-	-	-	35.0	-
D-78	N	Cooks Property Master Plan	-	-	-	50.0	-
D-79	N	Rock and Shoals Master Plan	-	-	100.0	50.0	-
D-80	N	Whitehall Shoals Visioning Plan	-	-	-	25.0	-
D-81	N	Barber Creek & Chicopee Gun Emplacement Vision Plan	-	-	-	25.0	-
D-82	N	Undeveloped Greenspaces Vision Plan	-	-	-	25.0	-
Current Services Total			*75.0*	*107.0*	*525.0*	*23,725.9*	*79,539.2*
Additions & Improvements							
D-73		Trails & Open Spaces Compact Track Loader Equipment	-	-	-	35.0	-
D-74	N	New Athens Creative Theatre Facility	-	-	-	2,500.0	10,055.0
D-75		Portable Soccer Pitch System	-	-	-	-	35.0
D-76	N	East Athens Community Center-Space Modernization	-	-	-	-	7,000.0
D-77	N	Lay Park Community Center-Space Modernization	-	-	-	-	7,000.0
Additions and Improvements Total			-	-	-	*2,535.0*	*24,090.0*
Capital Appropriations Total			**75.0**	**107.0**	**525.0**	**26,260.9**	**103,629.2**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	73	74	76	74	0

Magistrate Court

Mission

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed civil claims or approving mutual settlements in civil cases involving:

(a) Claims up to $15,000;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day, seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the review of financial circumstances, and imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Assigning a State Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the State Court Judges, entered December 20, 2016).
(h) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the arraignment, trial, sentencing, and probation revocation hearings in cases involving misdemeanor deposit account fraud ("bad checks") less than $1,500.00.

Goals and Objectives

Goal #1

Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1

(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees.
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to maintain clerical errors and omissions at or below 5%. Continue to maintain errors on filing of Statement of Claims, Dispossessory Warrants and Warrant Applications at or below 6%.

Goal #2

Continue to seek input both internally from department staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

Objective #2

(a) Continue to hold quarterly staff meetings and receive input from the judges and court staff on department policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the monthly Legal Pop-up Clinics and provide information to the public on the resources available in Magistrate Court and provide copies of Magistrate Court forms.
(d) Continue to participate in refresher training for police officers and sheriff's deputies on court procedures.
(e) Maintain open communication and coordination with all law enforcement.

Goal #3

Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3

(a) Maintain and update the court's webpage to ensure public access to information about the Magistrate Court, including links to frequently requested forms.
(b) Continue using the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue using specialized software for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Work with the County Law Library staff and its Legal Clinic volunteers to provide information about Magistrate Court.
(e) Establish and maintain video equipment to conduct virtual hearing during times of emergencies.

Goal #4

Develop and implement new data management system with SPLOST funds.

Objective #4

(a) In coordination with court, jail and law enforcement staff, develop data exchange system for sharing criminal records information.
(b) Work with Court Administrator to develop and implement a new case management system to manage civil cases, garnishments, and to promote other automated processing.
(c) Implement imaging project for all case files stored off-site.

Magistrate Court

Performance Measures

	Actual			CY 20 Performance Measures	
	CY18	CY19	CY 20*	Goal	Actual
Goal #1					
Warrant Application Filings	198	144	108		
Criminal Arrest Warrants	6,310	7,099	6,612		
Search Warrants	241	255	193	80% Returned	54% Returned
Criminal Hearings	2,916	2,947	2,765	5% Error Rate	**12.8%**
Civil Filings	4,707	5,037	3,192	5% Error Rate	**10.9%**
Civil Hearings	1,853	1,893	727	5% Error Rate	**19.1%**
Garnishment Answers	1,453	1,030	663	5% Error Rate	**Less than 1%**
Goal #2					
Quarterly Staff Meetings (4 sessions)	100%	100%	4 sessions	100%	100%
Monthly Pop-Up Clinics (2 sessions prior to pandemic)	100%	100%	2 sessions	100%	100%
Goal #3 – Technology					
Magistrate Court Web Page Views	9,309	10,680	21,314	10% Increase	50% Increase
Arrest Warrants by EWI	5,118	5,847	5,675	80% Electronic	99%
Blood Search Warrants by EWI	4	0	1		
Dispossessory E-Filing	255	256	219	10% Increase	Not Met
Public use of County Law Library (New)					
Goal #4					
Criminal Data Exchange		100%		100%	Met
New case management system		80%		80%	Met
Imaging & Scanning (Off-site Files)				20%	Met
Financials (transactions in dollars)	$807,894	$780,198	$480,357	5% Increase	Not Met

***CY20 affected by COVID-19 pandemic**

Magistrate Court

Budget Highlights

- $4,510 is included for operating expenses to cover additional costs. An increase in multiple expense items necessitated a request for additional operating funds.
- Other than the above additional operating expenses, there are no significant changes in the FY22 Budget for the Magistrate Court.
- Salary and benefit changes not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$759.5	$808.8	$828.0	$823.0	$14.2	1.8%
Operating	$49.7	$73.3	$77.5	$77.5	$4.2	5.7%
Total	$809.2	$882.1	$905.5	$900.5	$18.4	2.1%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Court Operations	$469.1	$539.0	$552.6	$547.6	$8.6	1.6%
Court Judge's Office	$340.1	$343.0	$353.0	$353.0	$10.0	2.9%
Total	$809.2	$882.0	$905.6	$900.6	$18.6	2.1%

Authorized Positions

	FY20	FY21	FY22	FY22	
	FY20	**FY21**	**Requested**	**Approved**	**▲**
Fulltime Authorized Positions	11	11	11	11	0

Manager's Office

Mission & Goals

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCGov Charter dictates the authority and the responsibility of the Manager.

Goals/Objectives

During FY22, the Manager's Office will focus on the following goals and objectives:

- Guide the organization to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
- Continue to monitor and evaluate both short-term and long-term financial projections and develop recommendations to meet future operational challenges and/or opportunities.
- Assist the Mayor and Commission in their efforts and intent to reform the criminal justice system.
- Work with the Transit Department to implement a tiered approach to Fare Free Transit as directed by the Mayor and Commission.
- Continue the management of the SPLOST 2020 program, continue the management of the TSPLOST 2018 Program and pursue the closeout phase of the SPLOST 2011 Program.
- Assist the Mayor and Commission in their efforts and intent to create more affordable housing and mixed income neighborhoods within Athens-Clarke County.
- Support the Public Utilities Department in evaluating potential future water source alternatives and implementing the service delivery plan.
- Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts in order to meet defined Mayor and Commission goals. Adjust rates to fully realize revenue recovery in each cost center.
- Assist the Mayor and Commission in their efforts and intent to invest in human infrastructure, especially in regards to the Prosperity Package.
- Work with relevant departments to complete and implement the RFP process for a GIS-Based Permitting and Development Management System, including conversion to a fully digital plans review process.
- Work with Corrections on programs to create opportunities for rehabilitated offenders.
- Work with the Mayor's Youth assembly to identify opportunities for at-risk youth.
- Monitor ACCGov's ability to maintain competitive market wage adjustments and benefits to recruit and retain employees.
- Facilitate the completion of the Sustainability Plan. Further, to develop a strategy for ACCGov to become 100% clean and renewable energy by 2035.
- Implement a performance metrics initiative tied to the M&C Strategic Commitments with public facing dashboards.
- Coordinate and cooperate with Office of Operational Analysis studies in order to seek improvements to government functions and efficiencies.
- Identify funding and partnership opportunities to implement various Corridor study recommendations (Atlanta Hwy, Lexington Rd, Prince Ave).
- Monitor and report on progress of the FY21-FY22 M&C Goals and Strategies, establish a link with ongoing agenda items, and implementing FY22 budget goals.

- Continue to work with Economic Development staff to capture new prospects and encourage growth of existing business and industry, as well as to establish a program to assist with the development of entrepreneurialism, particularly with respect to minority business development.
- Encourage the Police Department to continually strengthen its culture of community oriented policing and to conduct its operations in an open and transparent manner.
- Support the implementation strategies for Envision Athens and the Comprehensive Plan.
- Foster leadership development and new initiatives within the Unified Government through the Innovation Ambassador program and by participating in the Engaging Local Government Leaders (ELGL) network, Peake Academy and other efforts.
- Continue to explore options to engage, educate, and inform citizens of Athens-Clarke County regarding the functions, policies, and programs of the Unified Government (i.e. Citizens Academy).
- Continue to staff and advise the Government Operations Committee and Legislative Review Committee.
- Continue the implementation of the City Works platform for PUD, Leisure Services, Central Services, and T&PW.
- Begin the implementation of a new Enterprise Resource Planning (ERP) System, the MUNIS platform, for Finance and Human Resources.
- Support the efforts of Organizational Development to implement a Learning Management System.
- Work with a cross departmental team of fifty employees to develop organizational values utilizing feedback received from all employees.
- Work with the Mayor and Commission, Economic Development Department and the Attorney's Office to implement the six tax allocation districts in Athens-Clarke County.

Performance Measures

Geospatial Information Systems

Performance Measure	FY20	FY21 (YTD)	FY22 Goal
# of monthly visits to Open Data portal	1,008	1,321	2,000
Performance indicators tied to Clearpoint	-	-	12
Civic Engagement tools built	12	5	20
Datasets graded and added to Open Data portal	22	34	50

Organizational Development

Organizational Development Performance Measures linking Mission Statement to Services

Performance Measure	Goal	FY18	FY19	FY20 Jul-Sep	FY20 Oct-Dec	FY20 Jan-Mar	FY20 Apr-Jun	FY20 TOTAL	Methodology	Comments and Reference
At the heart of Organizational Development, we create meaningful programs										
% of participants that purport they developed new skills or competencies after attending an OD program	85%	98%	86%	Null	Null	100%	87.0%	97%	AVG of reported values	
% of participants that rated facilitator as effective	85%	99%	94%	Null	Null	100%	100.0%	100%	AVG of reported values	
% of participants that purported OD program was important to their success	85%	98%	67%	Null	Null	100%	Null	100%	AVG of reported values	
% of participants that said they would recommend the OD program to others	85%	98%	94%	Null	Null	100%	87.0%	97%	AVG of reported values	indicates customer satisfaction
% of participants that "agree" they gained self-awareness following completion of OD program	85%	100%	74%	Null	Null	100%	Null	100%	AVG of reported values	
Total hours of training program instruction in fiscal year	200	171	196	4	28	131	30	193	sum of reported values linked to raw inputs sheet	hours of instruction
% of ACC employees that completed training during fiscal year	10%	33%	31%	2%	3%	6%	4%	15%	sum of values linked to raw inputs sheet	based on current Reg FT employee count = 1492; indicates impact
# of participants that completed training during fiscal year	250	543	519	0	12	59	35	106	sum of reported values linked to raw inputs sheet	number participating in programs
Average training cost per trainee - $ investment in training (< Goal)	$ 100	$ 98	$ 189	Null	$ 77	$ 484	$ 151	$ 237	supplies+refreshments+(trainer salaries per hour*(hours of training+hours of development))/# of people trained	
and learning experiences that support strategic relationships.										
% of participants that made new contacts to expand their network	85%	New Measure	99%	100%	100%	100%	100%	100%	AVG of reported values	Only reports the percentages for the evals submitted in the given period
% of participants that "agree" they gained self-awareness following completion of OD coaching experience	85%	New Measure	100%	100%	100%	100%	100%	100%	AVG of values linked to coaching clients sheet	Only reports the percentages for the evals submitted in the given period
% of participants that purported OD learning experience was important to their success	85%	New Measure	100%	100%	100%	100%	100%	100%	AVG of reported values	Only reports the percentages for the evals submitted in the given period
% of participants that rated coach/facilitator as effective	85%	New Measure	100%	100%	100%	100%	100%	100%	sum of reported averages	
Total # of hours of learning experience engagement	100	80	229	46	50	85	45	226	sum of reported values	
# of participants that completed a learning experience during the fiscal year	100	54	111	54	61	90	50	202	the total only reflects the last quarter of IA participants; does not sum each quarter	contextual measure; includes IA's in a 12-month program
% of ACC employees that completed a learning experience during the fiscal year. 1492 regular FT employees as of March 2, 2020.	5%	4%	7%	4%	4%	6%	3%	4%	AVG of reported values	based on total ACC regular full-time employees; relates to outreach

Public Information Office

Performance Measure	Goal	FY15	FY16	FY17	FY18	FY19	FY20
The Public Information Office provides clear and open communications through a variety of outlets about the government's goals, activities, and services							
Website visitors	*Data Only*	1.60 million	1.80 million	1.89 million	2 million	2.06 million	**2.65 million**
Website pageviews	*Data Only*	4.12 million	4.54 million	4.23 million	4.3 million	4.22 million	**5 million**
Website notification subscriptions (all notifications)	*Data Only*	27,145 (1/1/15)	N/A	33,878 (6/14/17)	37,818	42,972	**53,003**
Number of downloads from website	*Data Only*	1.1 million	685,795	732,801	1.1 million	1.05 million	**1.8 million**
NewsFlashes distributed	*52*	59	61	52	103	78	**92**
NewsFlash items posted on accgov.com homepage	*75*	N/A	N/A	50 (7 mo.)	206	225	**209**
Number of social media accounts managed (@accgov)	*Data Only*	N/A	N/A	8	8	7	**7**
Social media following/subscribers for main ACC accounts	*TBD*	N/A	N/A	N/A	12,190	14,939	**22,993 (May 4)**
Minutes of video watched on social media	*Data Only*	N/A	N/A	N/A	166,804	215,842	**1.72 million**
Hours of Mayor & Commission meetings broadcast / streamed	*Data Only*	28:57	43:54	48:17	53:31	84:06	**120:57**
Minutes of non-meeting video produced	*360*	N/A	N/A	36 (11/16 - 6/1	276	166	**203**
Number of offices featured in videos | newsflashes | homepage	*TBD*	N/A	N/A	7 | 20 | 19	28 | 21 | 25	21 | 26 | 29	**24 | 34 | 26**
Number of film project inquiries assisted	*Data Only*	7	11	23	25	25	**17**
Number served in outside group presentations, panels & tours	*Data Only*	N/A	N/A	N/A	185	266	**119**
Public digital displays managed	*Data Only*	9	9	9	7	7	**7**
and coordinates and collaborates with other departments' communications staff.							
Number of department website liaisons trained	*Data Only*	N/A	56	15	13	32	**40**
Number of department social media liaisons trained (SM@RT Team)	*Data Only*	N/A	N/A	16	22	10	**23**
Number of social media accounts monitored	*Data Only*	N/A	N/A	N/A	70	73	**90**
Number of locations claimed and monitored in Google Business	*Data Only*	N/A	N/A	N/A	N/A	93	**102**
Social Media Resource & Training (SM@RT) Team Best Practice & Training Session Hours	*8*	N/A	N/A	N/A	6	7.5	**14.25**

Sustainability Office

Outcomes and Performance Measures	Current Goal	FY16	FY17	FY18	FY19	FY20	Data Source	Comments or Analsys
We work with our staff and community to improve environmental stewardship,								
% of the community protected as greenspace	Increasing to ≥20% by 2020	*Under Development - FY19*			*20.2%*	*20.6%*	ACC Sustainability Office	Source: ACC Sustainability Office; Next Steps- evaluate quality, connectivity, location, functionality to meet ecosystem goals
# of sites where natural area management is directed by an ecological management plans.	Increasing Annually	New for FY18		0	1	*300.0%*	ACC Sustainability Office	"Ecological Management Plan" is defined as a long-term stewardship plan with defined objectives, short-term management prescriptions, and resource needs in order to achieve defined management goals. Source: ACC Sustainability Office
# of acres of ACC-owned natural areas under management.	Increasing	-	40	51	60	70	ACC Sustainability Office	"Under Management" is defined as the implementation of intentional management actions (including taking no action) as directed by a site specific ecological management plan. Source: ACC Sustainability Office
% tree canopy cover in Athens-Clarke County.	≥45%	63.0%	63.0%	63.0%	63.0%	63.0%	ACC Central Services.	As measured by ACC sampling protocol using updated aerial photographs. FY19 metrics reflect updated analysis of the 2018 aerial photos. Source: ACC Central Services.
MW of renewable energy produced on, or consumed by ACC properties	Increasing Every 3 Years	5.863	5.883	6.541	6.593	6.593	ACC Sustainability Office	Source: ACC Sustainability Office
ACC fuel consumption per citizen served.	Decreasing Every 3 Years	7.2	6.8	6.5	6.7	6.7	ACC Finance & Central Services	Source: ACC Finance & Central Services
ACC water consumption per citizen served.	Decreasing ≤ 685 Gallons by 2050	744	737	742	748	748	ACC Public Utilities	685 gallons accounts for a 70% reduction from a 2007 baseline. Source: ACC Public Utilities
MMBtu's of ACC energy use avoided through conservation measures.	Increasing to ≥ 9,550	2,786	3,221	6,176	10,987	10,987	ACC Sustainability Office	9,550 MBTUs accounts for a 15% reduction in facility energy use from CY2007. Source: ACC Sustainability Office
ACC greenhouse gas emissions per citizen served.	Decreasing at Five Year Intervals to ≥50% Reduction Over a 2005 Baseline	*Under Development - FY20*					ACC Sustainability Office	Source: ACC Sustainability Office
% of citizens who commute to work by driving alone.	Decreasing to ≤60% by 2050	74.6%	75.4%	74.6%	73.2%	72.7%	American Community Survey	Goal Source: STAR community rating system. Data Source: American Community Survey
% of ACC fleet that is hybrid or alternatively fueled.	Increasing to ≥50% by 2050	-	4.5%	6.5%	6.6%	6.6%	ACC Sustainability Office	Calculations exclude non-motorized, small engine tools, and heavy equipment.
enhance our economy,								
# of individuals engaged in Sustainability Office affiliated apprenticeships, internships, or job-training programs	4 per FTE	New for FY18		12	8	10	ACC Sustainability Office	Source: ACC Sustainability Office
% of owner occupied homes	Data Only	40.5%	38.5%	38.5%	39.0%	39.0%	American Community Survey	Source: American Community Survey;
% of people living at or below the federal poverty level.	Decreasing to ≤18.5% by 2030	36.6%	35.2%	34.1%	36.9%	36.9%	American Community Survey	Goal Source: STAR community rating system. Data Source: American Community Survey
American Community Survey civilian labor force annual unemployment rate (%)	Data Only	9.2%	8.6%	7.6%	6.4%	3.2%	American Community Survey	Source: American Community Survey
Cumulative thousand square feet of green buildings in the community.	Increasing Every 3 Years to ≥3,000 by 2050	928	934	934	934	934	ACC Sustainability Office	Source: ACC Sustainability Office
% of population over 25 years with post-secondary degree attainment.	45%	45.9%	47.0%	47.9%	49.3%	44.0%	American Community Survey	Goal Source: STAR community rating system. Data Source: American Community Survey
Value of sustained budget savings associated with energy, fleet, and water conservation projects.	$400,000 by FY29	$75,900	$100,900	$195,917	$248,920	$248,920	ACC Sustainability Office	Source: ACC Sustainability Office
Value of grants, rebates, and donations affiliated with Sustainability Office activities.	Data Only	New for FY18		$64,276	$389,764	$755,384	ACC Sustainability Office	Source: ACC Sustainability Office
and advance social responsibility.								
Amount of fine particulate matter in outside air	≤12 μg/m³	8.8	8.2	7.6	7.6	8.3	Georgia DNR - EPD	24-hour PM2.5 calculated as the annual mean, averaged over 3 years. Sourced from the GA EPD air quality monitoring station located on Barnett Shoals Road. Source: Georgia DNR - EPD
Amount of ground level ozone found in outside air.	≤0.070 ppm	0.059	0.062	0.063	0.066	0.064		Annual fourth-highest daily maximum 8-hour concentration, averaged over 3 years. Goal source: Clean Air Act.
# of people engaged by the Sustainability Office through in-person educational and volunteer activities.	100 per FTE	New for FY18		260	410	350	ACC Sustainability Office	Source: ACC Sustainability Office
% of RS, C, O, and RM zoned properties within 1 mile of a recreational amenity.	Increasing every 3 Years to ≥70% by 2050	*Under Development - FY22*					ACC Sustainability Office	Source: ACC Sustainability Office
% of RS, and RM zones properties located with 1 mile of healthful food.	Increasing Every 3 Years ≥67% by 2050	*Under Development - FY22*					ACC Sustainability Office	Goal Srouce: USDA Food Desert Definition. Data Source: ACC Sustainability Office
% of RS, C, O, and RM zoned properties within 1 mile of transit stops or flex routes.	Increasing Every 3 Years ≥65% by 2050	*Under Development - FY22*					ACC Sustainability Office	Source: ACC Sustainability Office
% of population with health insurance coverage.	Data Only	83.5%	84.6%	85.3%	86.0%	86.5%	American Community Survey	Source: American Community Survey

Manager's Office

Budget Highlights

The Manager's Office consists of six offices funded through the General Fund.

The Approved Budget for the Manager's Office includes budgeted funding from the General fund for;

Administration Office

- $18,900 for National Neighborhood Survey was moved from the Administration Office to the Geospatial Information Office

Public Information Office

- $90,280 ($67,470 Salary & Benefits) for a Community Engagement Specialist to focus on citizen interaction and engagement activities

Sustainability Office

- $53,508 for an Energy Program and Conservation Coordinator to develop and implement management strategies, conservation program and policies. The position will start in the second half of the year and will leverage $30,000 of current funding to partially fund the 6 months of operating expenses and salary and benefits.

Inclusion Office

- $134,894 for Blue Level Diversity, Equality and Inclusion Training to effectively implement structural shifts that are sustainable.

Geospatial Information Office

- $32,100 for the Clearpoint Performance Management Platform to fully fund the annual program expenses.
- $18,900 for National Neighborhood Survey was moved from the Administration Office to the GIO

Salary and benefit changes not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Manager's Office

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$1,635.8	$1,804.3	$2,454.6	$2,040.5	$236.2	13.1%
Operating	$554.8	$748.6	$1,144.7	$942.2	$193.6	25.9%
Total	$2,190.6	$2,552.9	$3,599.3	$2,982.7	$429.8	16.8%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Manager's Administration	$762.0	$818.5	$892.2	$835.9	$17.4	2.1%
Public Information Office	$338.3	$346.5	$521.7	$440.9	$94.4	27.2%
Organizational Development	$279.1	$307.2	$315.9	$289.9	($17.3)	-5.6%
Geographic Info. Office	$312.8	$357.7	$445.9	$452.1	$94.4	26.4%
Sustainability Office	$378.0	$434.0	$541.2	$474.9	$40.9	9.4%
Office of Inclusion	$120.3	$289.0	$882.4	$489.0	$200.0	69.2%
Total	$2,190.5	$2,552.9	$3,599.3	$2,982.7	$429.8	16.8%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$2,171.6	$2,553.0	$3,599.3	$3,031.3	$478.3	18.7%
Special Programs Fund	$10.0	$0.0	$0.0	$0.0	$0.0	--
Grants Fund	$8.9	$0.0	$0.0	$0.0	$0.0	--
Total	$2,190.5	$2,553.0	$3,599.3	$3,031.3	$478.3	18.7%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

			FY20 Year End Balance	FY21 Budget	FY22 Approved	FY23-FY26 Proposed	FY27-31 Proposed
					5 - Year CIP		
Capital Appropriations							
General Capital Projects Fund							
Current Services							
Manager's Office - Organizational Development							
D-84		ACCGOV Talent Management Software Suite	165.0	-	171.6	757.8	1,130.8
Manager's Office - Organizational Development Total			*165.0*	-	*171.6*	*757.8*	*1,130.8*
Manager's Office - Public Information Office							
D-85		Website & eGovernment Enhancements	37.5	15.0	100.0	341.0	300.0
D-86		ACTV & Multimedia Production Equipment	80.8	15.0	-	100.0	145.5
Manager's Office - Public Information Office Total			*118.2*	*30.0*	*100.0*	*441.0*	*445.5*
Current Services Total			*283.2*	*30.0*	*271.6*	*1,198.8*	*1,576.3*
Additions & Improvements							
Manger's Office - Inclusion							
D-83	N	Walk of Remembrance	-	-	50.0	-	-
Manger's Office - Inclusion Total			-	-	*50.0*	-	-
Manager's Office - SPLOST							
D-87	N	TSPLOST 2023 Planning	-	-	100.0	-	-
Manager's Office - SPLOST Total			-	-	*100.0*	-	-
Manager's Office - Sustainability Office							
D-88		Natural Area Rehabilitation Program	-	-	-	350.0	600.0
D-89		Solar and Energy Program	-	-	-	150.0	500.0
D-90		Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency	30.0	-	-	200.0	2,900.0
Manager's Office - Sustainability Office Total			*30.0*	-	-	*700.0*	*4,000.0*
Additions and Improvements Total			*30.0*	-	*150.0*	*700.0*	*4,000.0*
Capital Appropriations Total			**313.2**	**30.0**	**421.6**	**1,898.8**	**5,576.3**

Authorized Positions

Fulltime Authorized Positions	FY20	FY21	FY22 Requested	FY22 Approved	▲
Manager's Administration	5	7	7	7	0
Public Information Office	3	3	5	4	1
Organizational Development	3	3	3	3	0
Geographic Info. Office	2	3	3	3	0
Sustainability Office	2	2	3	3	1
Office of Inclusion	1	2	6	2	0

Mayor & Commission

Mission

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter, which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Clerk of Commission

The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

Performance Measures

	Forecast			
	FY19	**FY20**	**FY21**	**FY22**
Provide support for Mayor and Commission Meetings				
Regular	12	12	12	12
Agenda	12	12	12	12
Special	17	20	24	24
Agenda items processed for Mayor and Commission staff and posting to website for public	245	225	313	350
Open records requests processed	250	250	329	350
Contracts processed for the Mayor's signature	290	250	334	340
Work requests processed	313	235	151	180
Boards, authorities and commissions applications	120	150	83	100

Mayor & Commission

Budget Highlights

The Approved Budget for the Mayor and Commission includes no significant changes.

Salary and benefit changes are due to performance management pay and/or reallocation of benefits applied by Human Resources

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$586.0	$621.8	$629.6	$629.6	$7.8	1.3%
Operating	$22.8	$47.6	$47.6	$47.6	$0.0	0.0%
Total	$608.8	$669.4	$677.2	$677.2	$7.8	1.2%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Mayor's Office	$151.2	$161.4	$163.9	$163.9	$2.5	1.5%
Commission's Office	$279.7	$296.8	$301.2	$301.2	$4.4	1.5%
Clerk of Commission	$177.9	$211.2	$212.1	$212.1	$0.9	0.4%
Total	$608.8	$669.4	$677.2	$677.2	$7.8	1.2%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions					
Mayor's Office	1	1	1	1	0
Clerk of Commission	2	2	2	2	0

Municipal Court

Mission

The mission of the Municipal Court is to fairly, efficiently and accurately adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government.

Goals

The Municipal Court's goals are to:

- Treat all who have business before the Court with courtesy and respect.
- Apply the law fairly, impartially, and efficiently.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Through all of these goals, to engender public confidence in the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

Objectives

- To expand the use of technology to increase access to Municipal Court, dispose of cases more efficiently and elevate customer satisfaction
- To continue scanning old paper files with the goal of reducing or eliminating off-site storage costs
- To partner with other departments (Athens-Clarke County Police Department, Athens-Clarke County Probation, Athens Clarke County Clerk of Court for State and Superior Court) in linking our computer databases to allow for the free flow of information thereby increasing the accuracy of information

Performance Measures

	Actual			Forecast	
	FY18	**FY19**	**FY20**	**FY21**	**FY22**
Criminal/Traffic	16,463	18,687	11,362	13,237	16,463
Ordinance	348	396	264	290	330
Red Light Camera	9303	3,414[1]	0	6,100[2]	6,900[2]
School Bus Camera	586	329[3]	369	550[2]	575[2]
Administrative Hearings	15	16	8	15	20
Parking	3,022	3,308	2,156	2,900	3,200
Total Cases	29,737	26,150	14,159	23,092	27,488

[1] GDOT did not approve the Red Light Camera on U.S. Highway 29 and Georgia Highway 72 because of lack of vehicular accident data. Also, there were permitting issues with the current Red Light Cameras that required the cameras to be disabled from February, 2019 – June, 2020.

[2] A new system, "School Zone Cameras" will be operational by spring of 2021. These cameras are moveable and will rotate weekly between different school zones. This new system, along with the Barnett Shoals and Alps Road cameras, could increase the number of citations greatly. These current calculations are only based on the projected number of Red Light and School Bus Camera cases.

[3] A temporary change in the law relating to school buses reduced the number of violations in FY19. The law was amended and reverted back to its original wording by the general assembly. When school is back in person, citations will likely return to the levels see in FY17 &FY18.

CRIMINAL CASE COUNTS (DETAIL)

OFFENSE	YR 2017	YR 2018	YR 2019	YR 2020
Disorderly Conduct	168	153	168	63
Public Intoxication/Drunk	179	141	178	50
Marijuana (less than one ounce)	42	99	70	5
Theft by Shoplifting	310	406	433	292
DUI	324	317	271	187

***Annual – (JAN-DEC)**

OFFENSE	FY 2017	FY 2018	FY 2019	FY 2020
Disorderly Conduct	149	166	186	135
Public Intoxication/Drunk	172	185	139	132
Marijuana (less than one ounce)	34	69	115	11
Theft By Shoplifting	226	362	431	408
DUI	298	273	310	269

***Fiscal – (JULY-JUNE)**

Municipal Court

Budget Highlights

- There are no significant changes for the FY22 Budget for Municipal Court.
- Salary and Benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$608.3	$628.9	$643.7	$641.2	$12.3	2.0%
Operating	$48.0	$73.4	$73.4	$73.4	$0.0	0.0%
Total	$656.3	$702.3	$717.1	$714.6	$12.3	1.8%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Court Operations	$466.7	$505.7	$516.3	$513.8	$8.1	1.6%
Judge's Office	$189.7	$196.6	$200.8	$200.8	$4.2	2.1%
Total	$656.4	$702.3	$717.1	$714.6	$12.3	1.8%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	10	10	10	10	0

Operational Analysis

Mission

The Office of Operational Analysis was created by the Charter of the Unified Government of Athens-Clarke County to conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government. The Office of Operational Analysis's mission is to promote transparency and accountability and to make recommendations that improve operations and strengthen internal controls of all departments and agencies of the Unified Government of Athens-Clarke County.

Objectives

The objective of the Office of Operational Analysis is to provide independent analyses, appraisals, and recommendations for the following activities:

1. Providing risk-based and objective insight into all departments and agencies' risk management level to facilitate the development of the audit work plan;
2. Reviewing and appraising the operations of departments and agencies;
3. Determining whether financial controls are in place to minimize losses;
4. Recommending operational improvements;
5. Determining whether a department or agency is achieving its mission, goals, and objectives;
6. Assessing compliance with established policies and procedures.

Performance Measures

	Actual			Forecast	
	FY18	**FY19**	**FY20**	**FY21**	**FY22**
Number of Audit Assignments/year.	3	1	2	3	3

Operational Analysis

Budget Highlights

- $3,600 is included for Audit Software licensing fees to cover the total cost of previously approved software.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$235.5	$274.5	$257.4	$249.4	($25.1)	-9.1%
Operating	$48.1	$49.4	$53.0	$53.6	$4.2	8.5%
Total	$283.6	$323.9	$310.4	$303.0	($20.9)	-6.5%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	3	3	3	3	0

Other Financing Uses

Mission

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

Budget Highlights

- A $3.1 million increase is included for Transfers from the General Fund to the General Capital Projects Fund intended to extend the life of existing assets and program areas. This is particularly focused on lifecycle maintenance for our existing parks and facilities.
- $400,000 is budgeted for a transfer from the General Fund to the Special Programs Fund for the cost of a Disparity Study.
- There are no other significant changes budgeted for FY22.

For more information on interfund transfers see the E-Section of the budget.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$6,204.9	$4,088.1	$48,156.1	$7,728.3	$3,640.2	89.0%
Hotel/Motel Fund	$190.0	$160.5	$123.7	$90.3	($70.2)	-43.7%
Sheriff Inmate Fund	$9.8	$35.0	$35.0	$35.0	$0.0	0.0%
General Capital Project Fd	$1.3	$0.0	$0.0	$0.0	$0.0	--
Airport Fund	$74.6	$69.4	$66.7	$66.7	($2.7)	-3.9%
Landfill Fund	$331.3	$312.1	$324.3	$324.3	$12.2	3.9%
Transit System Fund	$676.1	$706.0	$699.8	$699.8	($6.2)	-0.9%
Water & Sewer Fund	$1,733.6	$1,813.4	$1,787.1	$1,787.1	($26.3)	-1.5%
Solid Waste Fund	$268.5	$276.8	$280.0	$280.0	$3.2	1.2%
Storm Water Utility Fund	$379.6	$399.5	$371.9	$371.9	($27.6)	-6.9%
Water/Sewer Construc. Fd	$123.0	$100.0	$98.1	$98.1	($1.9)	-1.9%
Internal Support Fund	$41.5	$43.8	$42.2	$42.2	($1.6)	-3.7%
Fleet Management Fund	$104.0	$103.8	$102.4	$102.4	($1.4)	-1.3%
Insurance & Claims Fund	$338.0	$45.4	$43.8	$43.8	($1.6)	-3.5%
Health Insurance Fund	$30.4	$32.7	$38.5	$38.5	$5.8	17.7%
Total	$10,506.6	$8,186.5	$52,169.6	$11,708.4	$3,521.9	43.0%

Other General Administration

Mission

Other General Administration includes responsibilities and expenses not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

Budget Highlights

The FY21 Budget for Other General Administration for all funds includes the following as well as other costs:

- Funding for health insurance for retirees (or Other Post-Employment Benefits – OPEB) is $6.4 million. $6.1 million of this amount is budgeted in the General Fund and covers OPEB costs for the General Fund, enterprise funds, and internal service funds. The budget for OPEB in other funds totals $286,400.
- $1.9 million ($1.3 in the General Fund) is budgeted for the Self- Funded General Liability program.
- This budget includes $1.1 million ($627,000 in the General Fund) to fund the government's Employee Performance Management Program. The Performance Management Program is designed to reward and retain current employees who meet the highest levels of performance. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation.

General Fund

The General Fund Other General Administration includes the following:

- $2.2 million for Pension funding for enterprise funds and internal service funds
- $1.9 million for the FY22 portion of a revised pay plan for public safety employees, which was implemented in FY21 (The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation)
- $750,000 to establish a minimum wage of $15 per hour for all county employees (The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation)
- $170,000 as part of the Commission initiative for Public Safety and Community Building
- $128,000 for the Government's participation in the Northeast Georgia Regional Commission
- $125,000 to budget for Leave for Compensated Absences
- $110,000 for auditing and accounting fees
- $100,000 to provide support for emergency medical services through a contract with Athens Regional Medical Center
- An Operating Contingency of $1,200,000, which is the same as the FY21 Budget
- $31,000 for the employee/retiree Holiday Luncheon and $21,000 for an employee Spring event.
- The FY22 budget for Other General Administration also includes the Government's dues and memberships to the organizations listed below.

Georgia Municipal Association	26,500
Association of County Commissioners of Georgia	14,400
National League of Cities	9,000
Alliance for Innovation	7,650
Athens Area Chamber of Commerce	3,900
Georgia Forestry Commission	3,000
National Association of Counties	2,500
Other	1,800
Total	$59,750

Other General Administration

Special Revenue Funds

- $400,000 for a Disparity Study has been budgeted in the Special Programs Fund.
- The American Recovery Plan Fund includes:
  - $276,800 for an Alternative Crisis Response Team (9 months)
  - $220,000 for programing in support of homeless residence throughout the community

- Other General Administration in the Hotel/Motel Tax Fund includes the following programs:

Community Events Programs (in partnership with ADDA)	65,000
Mayor's Community Improvement Program	20,000
Annual Fireworks Show	30,000
Community Events/Festivals	35,000
Athens Heritage Foundation – Insurance for Lyndon House Exhibits	1,200
Total	$151,200

Other Funds

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) and the Building Inspection Special Revenue Fund are payments to the General Fund for administrative overhead expenses. This amount in FY22 is $3.0 million, $302,800 or 11% more than FY21 and is based on the most recent cost allocation plan. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the enterprise and internal service fund budgets is the depreciation expense for capital assets owned by each enterprise or internal service fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY22 is $19.9 million, the same as FY21.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for Other General Administration in FY22 is estimated to be $3.2 million to fund current claims for workers' compensation, general liability and the current cost of insurance. This represents an increase of $96,600 over FY21 (3.1%). The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $16.9 million in FY22, an increase of $1.3 million from the FY21 Budget. For more information on these funds in total, see pages the E-Section of the budget.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$10,167.6	$13,885.8	$14,592.3	$15,176.3	$1,290.5	9.3%
Hotel/Motel Fund	$114.8	$166.5	$166.5	$151.2	($15.3)	-9.2%
CDBG Fund	$5.5	$9.9	$5.5	$5.5	($4.4)	-44.4%
Emergency Telephone Fund	$171.9	$195.4	$198.9	$198.9	$3.5	1.8%
HOME Fund	$0.0	$0.0	$0.0	$0.0	$0.0	--
Grants Fund	$97.9	$27.1	$27.1	$27.1	$0.0	0.0%
Alt. Dispute Resolution Fund	$17.5	$15.7	$16.0	$16.0	$0.3	1.9%
Affordable Housing Fund	$5.2	$105.2	$116.7	$35.2	($70.0)	-66.5%
Special Programs Fund	$84.2	$103.7	$93.7	$493.7	$390.0	376.1%
Building Inspection Fund	$224.1	$244.8	$258.1	$258.1	$13.3	5.4%
ARP Fund	$0.0	$0.0	$0.0	$496.8	$496.8	--
Tax Allocation Districts	$0.0	$0.0	$389.0	$389.0	$389.0	--
Airport Fund	$480.3	$484.3	$503.6	$503.6	$19.3	4.0%
Landfill Fund	$988.2	$1,063.1	$1,142.8	$1,142.8	$79.7	7.5%
Transit System Fund	$3,735.9	$4,868.1	$4,971.4	$4,971.4	$103.3	2.1%
Water & Sewer Fund	$15,580.6	$15,331.3	$15,524.8	$15,524.8	$193.5	1.3%
Solid Waste Fund	$726.5	$705.6	$718.0	$718.0	$12.4	1.8%
Stormwater Fund	$1,489.4	$1,486.8	$1,508.9	$1,508.9	$22.1	1.5%
Internal Support Fund	$87.5	$52.3	$53.4	$53.4	$1.1	2.1%
Fleet Management Fund	$28.1	$35.7	$35.1	$35.1	($0.6)	-1.7%
Fleet Replacement Fund	$90.0	$90.0	$90.0	$90.0	$0.0	0.0%
Insurance & Claims Fund	$2,354.8	$3,094.6	$3,191.2	$3,191.2	$96.6	3.1%
Health Insurance Fund	$14,464.5	$15,583.4	$16,912.8	$16,912.8	$1,329.4	8.5%
Total	$50,914.5	$57,549.3	$60,515.8	$61,899.8	$4,350.5	7.6%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

				5 - Year CIP		
Capital Appropriations		**FY20 Year End Balance**	**FY21 Budget**	**FY22 Approved**	**FY23-FY26 Proposed**	**FY27-31 Proposed**
General Capital Projects Fund						
Current Services						
D-93	Capital Budget Contingency	585.8	-	-	400.0	500.0
Current Services Total		*585.8*	*-*	*-*	*400.0*	*500.0*
Additions & Improvements						
D-91	Public Art Program	40.9	25.0	25.0	100.0	125.0
Additions and Improvements Total		*40.9*	*25.0*	*25.0*	*100.0*	*125.0*
General Capital Projects Fund Total		**626.7**	**25.0**	**25.0**	**500.0**	**625.0**
Economic Development Fund						
Additions & Improvements						
D-92	Economic Development Capital Program	837.6	225.0	-	900.0	1,125.0
Additions and Improvements Total		*837.6*	*225.0*	*-*	*900.0*	*1,125.0*
Economic Development Fund Total		**837.6**	**225.0**	**-**	**900.0**	**1,125.0**
Capital Appropriations Total		**1,464.3**	**250.0**	**25.0**	**1,400.0**	**1,750.0**

Planning & Zoning

Mission

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

Goals

- Maintain a high level of accuracy and efficiency in the administration of construction plans review, processing of zoning decisions, and certificates of appropriateness so that 95% of all application reviews are completed within established timeframes.
- Promote a long-range view of community planning that assists the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions through incorporation of Comprehensive Plan initiatives and projects within the Community Work Program.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies. This will be accomplished through a predictable presence at related board/committee meetings, and in conformance with the adopted Service Delivery Strategy.
- Expand and routinely maintain the associated departmental GIS system, and promote the integration of GIS technology into appropriate governmental functions through upgrades in system software/hardware in coordination with the Geographic Information Office.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues through coordination and participation in MPO functions and by responding to all applicable Developments of Regional Impact.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

Objectives

- Afford all customers prompt, courteous, and impartial service that maintains established schedules and review times, while clearly articulating process instructions or review comments.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department by consistently updating the departmental webpage.
- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.

Performance Measures

PLANNING DEPARTMENT PERFORMANCE MEASURES

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	FY22
Zoning Actions and Special Use permits	Data Only	21	38	26	24	28	30
Variance requests	Data Only	21	16	22	14	20	17
% of Board and Commission applications processed and recommendations forwarded on time	95%	100%	100%	100%	99%	100%	100%
Site and/or building plans submitted through Plans Review	Data Only	254	254	242	240	234	240
New Plan Reviews submittals processed within designated time	95%	--	--	--	96.0%	97%	98%
Zoning permits issued	Data Only	921	936	1089	1091	986	1041
Preliminary subdivision plats	Data Only	4	4	4	9	6	5
Final subdivision plats	Data Only	78	69	82	77	72	75
Sign permits issued	Data Only	182	175	152	111	125	140
Home Occupation permits issued	Data Only	200	202	138	165	128	147
Demolition reviews	Data Only	129	111	105	79	76	80
Environmental Areas permits	Data Only	105	101	110	84	79	87
Customer service hours (phone / walk-ins)	Data Only	3700	3900	3950	4990	3550	4900
Zoning verifications	Data Only	387	393	422	462	276	304
Historic Preservation requests - staff & HPC review	Data Only	134	136	162	131	154	158
% of COAs processed at staff level as a % of total	50%	50%	50%	54%	62%	68%	55%
Number of Open Records Requests responded to with 3 business days	100%	90%	90%	100%	100%	100%	100%
Alcohol licenses	Data Only	--	--	51	39	34	40

Planning & Zoning

Billboards	Data Only	--	--	5	7	9	8
Concept review	Data Only	--	--	2	6	8	10
Engineering Plans Review	Data Only	--	--	9	3	8	6
Historic Tax Exemption	Data Only	--	--	13	15	12	16
Special Event Permit	Data Only	--	--	0	3	3	3
Timber Harvest	Data Only	--	--	18	17	13	15
Tree Management Plan	Data Only	--	--	74	50	88	90

Budget Highlights

- There are no significant changes in the FY22 Budget for the Planning Department.
- $2,100 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.
- In addition to funding from the General Fund, the Panning Department uses funding for one Senior Planner position and a Planner II position from the Building Inspection Special Revenue Fund totaling $142,900.
- The Planning Department also receives a Transportation Planning grant ($238,300) that is 80% federally funded.
- Salary and benefit changes not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,328.2	$1,406.8	$1,417.3	$1,412.3	$5.5	0.4%
Operating	$96.5	$159.7	$164.3	$153.7	($6.0)	-3.8%
Total	$1,424.7	$1,566.5	$1,581.6	$1,566.0	($0.5)	0.0%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,067.2	$1,172.9	$1,200.4	$1,184.8	$11.9	1.0%
Building Inspection Fund	$151.3	$151.5	$142.9	$142.9	($8.6)	-5.7%
Grants Fund	$206.2	$242.1	$238.3	$238.3	($3.8)	-1.6%
Total	$1,424.7	$1,566.5	$1,581.6	$1,566.0	($0.5)	0.0%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

						5 - Year CIP	
			FY20 Year End	FY21	FY22	FY23-FY26	FY27-31
Capital Appropriations			Balance	Budget	Approved	Proposed	Proposed
General Capital Projects Fund							
Current Services							
D-96	N	Replace Large Format Printer (KIP)	-	-	-	30.0	-
Current Services Total			**-**	**-**	**-**	**30.0**	**-**
Additions & Improvements							
D-94	N	Permitting Software Equipment	-	-	-	50.0	-
D-95		Comprehensive Plan Five/Ten Year Update	-	-	-	50.0	300.0
Additions and Improvements Total			**-**	**-**	**-**	**100.0**	**300.0**
Capital Appropriations Total			**-**	**-**	**-**	**130.0**	**300.0**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	18	18	18	18	0

Police Services

Mission Statement & Vision

- To support and defend the U.S. Constitution, protect and safeguard all life, and ensure the equal protection of rights for all as we work to reduce both crime and the fear of crime.
- To build the highest levels of trust and confidence within the community through fair and impartial policing.
- To embrace and practice community-oriented, problem-oriented, and constitutional policing philosophies. Educating the public, mentoring the youth, and involving community stakeholders are the foundations of our service delivery and crime prevention strategies. By acting with integrity and transparency, we are committed to enhancing community partnerships and building trust and confidence in all that we do.

Community-Oriented Policing

The Athens-Clarke County Police Department has adopted community-oriented policing, the SARA model of problem-solving, and problem-orienting policing approaches as our key management tools and operational philosophies. Community-oriented policing is law enforcement's mirroring of changes ongoing throughout the country. Community-oriented policing embodies law enforcement's response to the growing concern of citizens that government play a more responsive role in addressing the quality of life issues affecting our communities.

Community-oriented policing is a management and operational philosophy of full-service, personalized policing where the same officer patrols and works in the same area on a permanent basis, from a decentralized place, working in a proactive partnership with citizens to identify and solve problems.

Goals & Objectives

1. Primary Goal: Relationships with the Public

As Sir Robert Peel stated in 1829:

"The police are the public and the public are the police. The police are only members of the public that are paid to give full-time attention to duties that are incumbent upon every citizen in the interest of community welfare and existence."

The Constitution of the State of Georgia states public safety is the paramount duty of government. Thus, the primary goal of this department is to form partnerships with the citizenry that prevent crime while enhancing the community's safety and improving the quality of life.

The department and citizens accomplish their primary goal in a distinct, two-fold mode:

- When they serve the public by saving lives, aiding the injured, locating the lost, keeping the peace, and providing assistance and advice that prevents crime and/or improves the quality of life.
- When they enforce the laws and ordinances of the jurisdiction efficiently, effectively, and equitably in all neighborhoods.

The department must perform its mission within the Constitution and with respect for law. All departments are bound and obligated to recognize and adhere both to the statutory as well as the judicial limitations of police authority. It is not the role of police to legislate, to render legal judgments, or to punish. It is the role of police in partnership with the public to problem-solve.

a) Enhance trust and legitimacy between the police department and community.

- Assist with the development and sustainment of the Law Enforcement Advisory Panel to advise the Chief of Police in matters of community issues, review potential policies and procedures, and provide guidance to the chief on service and police related issues.
- Expand the types of information and documentation available through the Transparency in Policing link on the ACCPD Website to include current departmental policies and procedures, and information concerning departmental demographics, complaints, and use of force.
- Increase transparency with the community through increased use of social media posts, inclusive of Public Service Announcements.
- Host community meetings at various locations within the county.
- Host virtual community meetings.
- Administer a community-wide survey to gauge overall satisfaction with police services.
- Sustain and enhance community outreach initiatives and programs.

b) Transform the ACCPD into a premier law enforcement agency

- Implement relevant recommendations from the President's Task Force on 21st Century Policing, as funded by the FY22 budget.
- Develop and implement all new departmental policies and procedures grounded in community-oriented, problem-oriented, and constitutional policing philosophies.
- Provide the best response and safety equipment to ensure employees have the equipment necessary to do their jobs and ensure their safety.
- Sustain recruitment efforts to seek full staffing of the department.

2. Prevention of Crime

The primary responsibility for upholding the law lies not with the police but with the people. Since crime is a social problem, crime prevention is the concern of every person living in society. Society employs full-time professional police to assist in preventing crime and to deter it, and when that fails, to apprehend those who violate the law.

Crime is a symptom of the ills in society which are not the sole responsibility of the police to cure. The police are responsible for interacting with the community to generate a mutual understanding so that there may be public support for crime prevention. Community involvement is essential to facilitate a free flow of information between the public and the police; to assist in the identification of problem areas and to inform the public of crime trends and statistics. Additionally, knowledge of the community is essential so that each officer and employee may be instilled with a sense of concern for crime problems and law enforcement needs.

a) Create a safer Athens-Clarke County.

- Reduce violent crime in calendar year 2021 to levels at, or below, the mean for violent crimes over the last five (5) years.
- Develop a system to identify prolific violent offenders in order to work with the District Attorney's Office to keep the identified violent prolific offenders in custody.

3. Deterrence of Crime & Offender Apprehension:

Deterrence of Crime

Street crime is curbed by the potential criminal's fear of immediate apprehension or by the increased likelihood of detection. Deterrence of crime requires the investigation of behavior which reasonably appears

criminal in nature. In deploying patrol forces to inspire public confidence in the police's ability to ensure a peaceful environment, a balance must be struck between the deterrent effect of visible patrol and the undesirable appearance of oppression.

Apprehension of Offenders
The administration of justice consists of the identification, arrest, prosecution, and punishment of the violator, the objective of which is voluntary compliance with the law. Once a crime has been committed, the duty of the police is to initiate the criminal justice system process by identifying and arresting the perpetrator, to obtain necessary evidence, and to cooperate in the prosecution of the case.
As the certainty of swift and sure punishment serves as an effective deterrent to crime, so must the police strive to solve all crimes and bring perpetrators to justice.

a) Create a safer Athens-Clarke County.

- Identify the top crime areas within Athens-Clarke County and develop appropriate strategies to reduce crime in each identified area.
- Reduce the threat to public safety presented by gang-related criminal activities by prioritizing community outreach efforts, prevention, participation in the Youth Development Task Force, and through zero-tolerance enforcement for all gang related crimes.

b) Stabilize and sustain current service delivery strategy through appropriate allocation of personnel.

- Review and strengthen the assigned zone officer program.
- Develop and implement a departmental performance measures system that allows the ACCPD to demonstrate the totality of its work and allow for the reporting of traditional measures (e.g., incident reports, citations, arrests) while also focusing on non-traditional performance measures of building trust and confidence within the community (e.g., problem oriented policing projects, community outreach meetings, etc.).

4. Recovery & Return of Stolen Property:
The actual costs of crime are difficult to measure; a dollar value cannot be placed on broken bodies, ruined lives, and human misery. However, it is possible to observe the mounting costs of lost and stolen property. This loss, as well as other costs of crime, must ultimately be borne by the victims. To minimize the losses of crime, the police will make every reasonable effort to recover lost and stolen property, to identify the owner, and ensure its prompt return.

5. Safe Movement of Traffic:
To facilitate the safe and expeditious movement of vehicular and pedestrian traffic, the police must exercise the responsibility for traffic law enforcement. To enforce compliance with traffic laws and to develop driver awareness of the causes of traffic accidents, the police will appropriately warn, cite, or arrest traffic law violators.

Traffic accidents are investigated to protect the rights of the injured parties, to care for those injured, and to determine the cause of the accidents so that methods of prevention may be developed and implemented.

a) Create a safer Athens-Clarke County.

- Reduce levels of serious injury by vehicle and fatality crashes in calendar year 2021 to levels at, or below, the mean for serious injury vehicle and fatality crashes over the last five (5) years.

6. Public Service

Often, because there are no other private agencies available, the public relies upon the police for assistance and advice in the many routine and emergency situations that occur in their lives. Saving lives, aiding the injured, locating lost persons, keeping the peace, and providing for the many other miscellaneous needs are basic services provided by the department.

a) Create a safer Athens-Clarke County.

- Achieve compliance with the Association of Public Safety Communications standard for answering 90% of all 911 calls within 10 seconds.

b) Enhance the department's response to mental health crisis incidents.

- Provide the Crisis Intervention Unit the necessary resources to meet increasing demands for service in response to mental health consumers.
- Meet or exceed the necessary grant requirements to demonstrate full support in the efforts of the Mental Health Collaborative Grant Initiative.
- Identify the appropriate final recommendations from the Mental Health Collaborative Grant Initiative for inclusion into departmental policies, procedures, and operations.
- With the sustainment of the mental health collaborative and refinement of data sharing, the continued diversion of persons in mental health crisis to supportive programs rather than entering the criminal justice system.

c) Maintain Accreditation and Certification.

- Maintain accreditation through The Commission on Accreditation for Law Enforcement Agencies (CALEA).
- Maintain certification through the Georgia Association of Chiefs of Police (GACP) Law Enforcement Certification Program.

Performance Measures

Police Department

Performance Measure	Goal	CY15	CY16	CY17	CY18	CY19	CY20	CY19 Notes
We work to reduce crime and the fear of crime.								
Incident Reports	*Data Only*	20,919	19,600	18,046	15,777	15,017	14,265	Partial reduction attributed to reduced "Information Only" reports
UCR Part I Violent Crimes	*Data Only*	504	533	520	524	553	.	In 2018, NIBRS crime reporting succeeded UCR
UCR Part I Property Crimes	*Data Only*	4,282	4,099	3,929	4,207	4,142	.	"
Group A Offenses	*Data Only*	11,175	10,796	10,282	10,472	10,706	10,017	"
Group B Offenses	*Data Only*	4,794	4,469	4,211	3,911	3,968	3,869	"
Nonreportable Offenses	*Data Only*	11,300	10,372	9,963	4,019	2,910	1,814	"
To protect and safeguard life								
Population	*Data Only*	123,912	124,707	124,707	127,064	127,330	128,331	U.S. Census Bureau Estimate
Total number of 911 calls	*Data Only*	128,565	117,409	109,340	107,235	106,987	94,126	
Percentage of 911 calls answered in 10 seconds	*≥ 90%*	87%	86%	85%	87%	85%	91%	APCO National Standard is 90%.
Total number of non-emergency calls	*Data Only*	55,889	47,289	55,134	50,465	52,734	46,125	
Total number of dispatched calls for ACCPD Services	*Data Only*	126,854	116,856	112,304	95,927	98,216	101,998	
Total number of dispatched calls for ACC Fire Dept. Services	*Data Only*	5,335	5,983	6,832	5,953	6,282	7,622	
Total traffic crashes	*Data Only*	6,743	8,235	7,929	7,488	6,601	4,348	ACCPD, UGA, Winterville crash data. GSP not included in CY18.
Total Traffic Stops	*Data Only*	16,963	14,718	16,804	18,496	18,641	9,017	ACCPD Only
Impaired Driving Crashes	*Data Only*	.	.	.	169	171	185	New Reporting System in CY18
DUI arrests	*Data Only*	396	344	353	326	266	226	ACCPD Only. Reduction attributed to increased DT living and Uber
While we build trust and confidence in the community.								
Total training hours provided	*Data Only*	28,725	32,723	38,597	36,793	35,676	32,625	
Total sworn police officers	*Data Only*	240	240	242	254	254	255	COPS Grant Officers included in CY18 total. Additional Mental Health Officer in CY20.
Authorized Sworn Police Officers (FTEs per 1,000 citizens)	*>2.1*	1.9	1.9	1.9	2.0	2.0	2.0	
Actual Sworn Police Officers (FTEs per 1,000 citizens)	*>2.1*	1.9	1.8	1.5	1.7	1.7	1.7	Adjusted for vacancy rate, FMLA, training, Temporary Assignment, etc.
Police Officer Attrition Rate	*<10%*	10.0%	10.4%	11.2%	20.1%	13.4%	11.0%	
Communication Officer Attrition Rate	*<10%*	6.5%	6.3%	6.3%	6.1%	9.1%	6.1%	
Total number of complaints against Police Department	*Data Only*	27	48	54	54	64	48	In 2015, ACCPD policy changed to count all complaints.
Percentage of complaints sustained	*Data Only*	14.8%	8.3%	9.3%	16.7%	29.0%	33.3%	Updated (CY15-CY19) by Internal Affairs to reflect final outcomes of completed investigations.
Total police vehicle pursuits	*Data Only*	34	25	40	10	17	23	Pursuit Policy recently made more stringent.
Total use of force incidents	*Data Only*	265	226	264	288	283	138	
We use resources responsibly.								
Operating Budget (Police Only)	*Data Only*	$20,210,323	$20,545,484	$21,387,771	$21,869,627	$22,688,986	$21,929,255	
% operating expenses (Actual vs. budget)	*Data Only*	95.1%	97.5%	96.3%	98.9%	96.8%	81.4%	
Overtime as % of personnel cost	*Data Only*	4.2%	4.0%	3.3%	3.8%	4.9%	6.2%	

Budget Highlights

General Fund

The General Fund represents the largest portion of the Police Department's budget and supports most of the operations for the Department. The Approved Budget for the Police Department includes budgeted funding from the General fund for;

- $335,576 to expand the Mental Health Co-Responder Program from 3 teams to 7 teams by the end of 2021.
- $67,699 for the Mental Health Co-Responder Teams to fully fund the 3 current teams in FY22.
- $400,737 for vehicle replacement charges to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was shifted entirely to the SPLOST 2020 program for FY20 and FY21.

E-911 Fund

The Central Communications Division operates within the Emergency Telephone System Special Revenue Fund, E-911, primarily funded through 911 fees and General Fund support. The Approved Budget for the Police Department includes budgeted funding from the E911 fund for;

- $25,000 for Central Communications training to establish a budget in the E911 fund for training of central communication personnel.

Salary and benefit changes for the Police Department not included in the items above are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

For more information on the Emergency Telephone Fund, see page E-11.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$21,634.8	$22,425.6	$23,859.9	$22,552.5	$126.9	0.6%
Operating	$3,571.4	$3,666.5	$4,812.5	$4,470.8	$804.3	21.9%
Total	$25,206.2	$26,092.1	$28,672.4	$27,023.3	$931.2	3.6%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Command	$4,516.3	$1,544.8	$1,984.8	$1,610.4	$65.6	4.2%
Field Operations	$9,664.9	$11,560.7	$12,773.4	$11,978.1	$417.4	3.6%
Crime Investigation	$2,882.9	$3,880.6	$4,276.5	$4,122.1	$241.5	6.2%
Strategic & Professional Dev.	$44.2	$65.3	$40.3	$40.3	($25.0)	-38.3%
Support Services	$2,645.8	$2,756.2	$2,792.6	$2,683.2	($73.0)	-2.6%
Community Outreach	$1,618.5	$2,014.5	$2,288.1	$2,117.8	$103.3	5.1%
Special Operations	$1,238.6	$948.6	$990.4	$945.1	($3.5)	-0.4%
Central Communications	$2,595.0	$3,321.4	$3,526.3	$3,526.3	$204.9	6.2%
Total	$25,206.2	$26,092.1	$28,672.4	$27,023.3	$931.2	3.6%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$21,153.4	$22,513.3	$24,913.7	$23,264.6	$751.3	3.3%
Emergency Telephone Fund	$2,595.0	$3,346.4	$3,526.3	$3,526.3	$179.9	5.4%
Special Programs Fund	$465.3	$148.3	$148.3	$148.3	$0.0	0.0%
Grants Fund	$992.5	$84.1	$84.1	$84.1	$0.0	0.0%
Total	$25,206.2	$26,092.1	$28,672.4	$27,023.3	$931.2	3.6%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

		Capital Appropriations	FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund							
Current Services							
D-97		On-Officer Cameras and Data Storage	331.8	230.0	276.1	1,092.6	1,365.7
D-98		Replacement of Conducted Energy Device (CED) Units	-	228.2	276.1	1,092.6	1,365.7
D-101		Replace Investigative Operations Vehicles	0.1	-	-	280.0	367.5
D-102		Motorcycle Replacement Program	-	-	60.0	240.0	315.0
D-103		Renovate Training/Firing Range	-	-	-	150.0	-
D-104	N	Use of Force Simulator Replacement Plan	-	-	-	350.0	150.0
D-105		Mobile Computing Replacement Program	106.4	195.0	195.0	780.0	975.0
D-106		Police Radio Battery & Microphone Replacement Cycle	-	-	-	172.0	215.0
D-107		ACCPD Network Server Replacement Lifecycle	25.0	25.0	25.0	100.0	125.0
D-108		Maintenance of Downtown Safety Camera System	68.5	-	60.0	120.0	300.0
D-110	N	Replacement of Computer-Aided Dispatch (CAD) Workstations	-	-	-	60.0	60.0
D-111	N	Mobile Command Center Replacement	-	-	-	850.0	-
D-113		Ballistic Vest Replacement (Rifle Plates & Carriers)	-	-	-	50.0	-
Current Services Total			*531.8*	*678.2*	*892.1*	*5,337.1*	*5,238.9*
Additions & Improvements							
D-99	N	15 Additional Police Vehicles for Patrol Operations	-	-	-	456.0	715.0
D-100	N	Additional Police Vehicles (25)	-	-	-	750.0	1,180.0
D-109	N	Mental Health Co-Responder Team Vehicle	-	-	43.0	-	45.0
D-112		Emergency Medical Dispatch (EMD) Program	-	-	-	100.0	-
Additions and Improvements Total			*-*	*-*	*43.0*	*1,306.0*	*1,940.0*
Capital Appropriations Total			**531.8**	**678.2**	**935.1**	**6,643.1**	**7,178.9**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	320	331	338	331	0

Probate Court

Mission

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist persons living with mental illness, dementia or other cognitive impairments, safeguarding the due process rights of all with efficiency and grace.

Goals

- To implement a new case management software that will replace the current case management software allowing for more efficient and streamline case processing.
- To digitize and index records of court proceedings for the period 1976-1997 which are currently not publicly accessible in a format other than the original records, to bring us into compliance with the law.
- To improve and facilitate information retrieval while safe-guarding historical documents.
- To better monitor and audit annual return and inventory filings by conservators, administrators and executors promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety by being attentive to signs of possible harm and/or abuse.

Objectives

- To work closely with Pioneer, our newly contracted case management system provider, to streamline court procedures by adapting the software to our court's needs and by fully utilizing the features available to reduce case processing time by 20%, once we go live.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates by using our new time-driven capability to trigger reminder letters, notices to appear and other applicable monitoring and enforcement mechanisms in 100% of new cases and in 50% of old ones per year over the next two years to begin upon the completion of software upgrade.
- To continue partnership with the Treatment and Accountability Court, Advantage Behavioral Health Systems, the Department of Behavioral Health and Developmental Disabilities, law enforcement and other mental health stakeholders to improve access to treatment and supportive services for those with mental illness and/or addictive disease by providing judicial support, training and expertise as requested.

Performance Measures

	Actual			Forecast	
	FY17	**FY18**	**FY19**	**FY20**	**FY21**
Marriage License Applications	1,097	1,008	998	804	430
Firearms License Applications	1,254	1,162	1,113	883	1,532
Mental Health Applications	33	23	26	24	35
Inventory/Returns Filings	156	145	153	160	170
Estate/Docket Filings	520	539	581	475	308
TOTALS	3,035	2,877	2,871	2,346	2,475

Probate Court

Budget Highlights

- There are no significant changes in the FY22 Budget for Probate Court.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$485.7	$494.4	$441.4	$436.4	($58.0)	-11.7%
Operating	$28.1	$35.1	$35.1	$35.1	$0.0	0.0%
Total	$513.8	$529.5	$476.5	$471.5	($58.0)	-11.0%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	6	6	6	6	0

Public Utilities

Mission

Our staff is committed to provide an uninterrupted supply of safe drinking water for public health, fire protection and economic productivity, and to safely convey and recycle wastewater in an environmentally responsive way. We operate and manage an effective and reliable enterprise, and responsibly reinvest in public health and environmental protection infrastructure at value to our ratepayers.

Goals

- Maintain the economic value of the public's water and sewer systems while improving its level of service
- Provide suitable technology to educate Athens-Clarke County citizens on environmental issues and to improve customer services
- Provide quality drinking water to protect and enhance the well-being of the citizens of Athens-Clarke County
- Maintain and improve the public water distribution and wastewater collection systems to meet the current and future needs of Athens-Clarke County.
- Adopt and /or expand new technology to provide efficient and improved operations, performance data and customer service
- Continue to safely recycle clean water from wastewater system
- Upgrade wastewater treatment to achieve better water quality and more beneficial reuse of residuals

Objectives

- Continue evaluation, replacement and/or rehabilitation of the public water transmission and distribution lines in a priority order
- Continue evaluation, replacement and rehabilitation of the public wastewater trunk and interceptor lines, in a priority order
- Evaluate and modify as necessary the Water Conservation Program ensuring that environmental, economic and public outreach goals are achieved
- Maintain water and sewer rates at affordable levels
- Continue utilization of the Wastewater Flow Monitoring Program to prioritize infiltration / inflow reduction
- Implement a non-potable recycle system to improve water supply resilience and reliability
- Implement water transmission line grid improvements to reduce impact of potential water service interruptions
- Initiate a three-year strategic plan to improve the department and the utility system's performance and accountability
- Install tertiary treatment at two of the Water Reclamation Facilities (WRF) and Class A biosolids Program at the North Oconee WRF

Performance Measures

Performance Measure	Goal	FY17	FY18	FY19	FY20	Notes	Metric Definition/ Reference
Our staff is committed to provide safe drinking water for public health, fire protection and economic productivity,							
Drinking water produced (mgd)	NA	12.46	12.23	12.61	12.41	Report only	12-month rolling average drinking water pumped into the distribution system
% SDWA compliance rate	100%	100%	100%	100%	100%	Goal = AWWA/WEF Median	% of previous 365 days in continuous compliance with Safe Drinking Water Act
Water main breaks / 100 miles	< 7.9	5.5	5.7	3.5	5.1	Goal < AWWA/WEF Median	# of water main breaks (excl leaks) prior 12 months per 100 miles of distribution system mains
ISO fire rating	1/1X	2/2X	2/2X	1/1X	1/1X	ISO Public Protection Classific'n	ISO Public Protection Classification
and safely convey and reclaim wastewater							
Reclaimed wastewater (mgd)	NA	11.14	11.80	13.51	12.01	Report only	12-month rolling average effluent from all three Water Reclamation Facilities
NOWRF peaking factor (annual)	< 1.25	1.24	1.10	1.09	1.41	Goal < MNGWPD Average	average of max month mgd divided by annual average mgd
MOWRF peaking factor (annual)	< 1.25	1.30	1.24	1.53	1.90	Goal < MNGWPD Average	average of max month mgd divided by annual average mgd
CCWRF peaking factor (annual)	< 1.25	1.48	1.17	1.36	1.80	Goal < MNGWPD Average	average of max month mgd divided by annual average mgd
% Sewer inspection	> 7.8%	10.6%	18.9%	28.8%	57.0%	Goal > AWWA/WEF Median	% of miles of sanitary sewers camera inspected prior 12 months by PUD
in an environmentally responsive way.							
SSOs / 100 miles of public sewer / yr	< 18	3.9	2.5	4.3	5.1	Goal < AWWA/WEF Median	# of sanitary sewer overflows into State waters per 100 miles of sewers prior 12 months
SSO volume as % of total flow	< 0.005%	0.0009%	0.0021%	0.0164%	0.0675%	Goal > 99.995 of every 100,000 gallons will be delivered to the	cumulative 12-month SSO volume divided by cumulative 12-month effluent flow
Net kWh / million gallons JGB WTP	1796	2,199	2,237	2,199	2,134	Goal < AWWA/WEF Median	net kWh used divided by total finished water prior 12 months
Net kWh / million gallons NOWRF	2380	4,519	4,237	3,644	4,086	Goal < AWWA/WEF Median	net kWh used divided by total effluent flow prior 12 months
Net kWh / million gallons MOWRF	2380	4,171	3,659	3,187	3,336	Goal < AWWA/WEF Median	net kWh used divided by total effluent flow prior 12 months
Net kWh / million gallons CCWRF	2380	3,997	3,759	3,439	3,425	Goal < AWWA/WEF Median	net kWh used divided by total effluent flow prior 12 months
% CWA compliance rate	100%	100%	100%	100%	100%	Goal = AWWA/WEF Median	% of previous 365 days in continuous compliance with Clean Water Act at all 3 WRFs
We run an effective and reliable enterprise							
% Apparent water loss (annual CY) *	< 3.3	1.38	1.38	1.4		Goal < AWWA/WEF Median	% apparent losses divided by total water supplied per year
% Real water loss (annual CY) *	< 10.3	7.94	8.41	5.1		Goal < AWWA/WEF Median	% real losses divided by total water supplied per year
JGB WTP peaking factor (annual)	< 1.6	1.2	1.2	1.1		Goal < MNGWPD Average	http://northgeorgiawater.org/wp-content/uploads/2018/03/Appendix_B_County-Level-Summaries-AMENDED.pd
Debt coverage ratio (annual CAFR)	> 2.34	2.46	2.54	2.75		Goal > AWWA/WEF Median	net operating funds divided by debt obligations
Return on assets (annual CAFR)	> 2.40%	4.55%	4.47%	4.52%		Goal > AWWA/WEF Median	net income divided by total assets
Operating ratio (annual CAFR)	> 55%	74.11%	73.14%	72.52%		Goal > AWWA/WEF Median	
Debt ratio (annual CAFR)	< 33%	45.52%	42.54%	40.05%		Goal < AWWA/WEF Median	total liabilities divided by total assets
Debt per capita (annual CAFR)	< $1,700	1,806	1,733	1,663		from Fitch's report	end-of-year outstanding notes and bonds divided by population estimate
Water and sewer bond rating (periodic)	AA+	AA+	AA+	AA+	AA+	Goal > AWWA/WEF Median	rating by Fitch's Rating Agency
responsibly reinvesting in public health and environmental protection infrastructure							
% CIP R&R sanitary sewers (annual)	> 1.5%	1.37%	2.19%	1.20%	2.29%	Goal > AWWA/WEF Median	% actual 12-month R&R capex divided by 50-year sewer R&R needs
% CIP R&R water lines (annual)	> 1.5%	3.61%	4.26%	2.43%	1.63%	Goal > AWWA/WEF Median	% actual 12-month R&R capex divided by 50-year water distribution system R&R needs
% CIP R&R treatment plants (annual)	> 2.3%	2.94%	1.40%	1.29%	3.32%	Goal > AWWA/WEF Median	% actual 12-month R&R capex divided by 50-year facility R&R needs
at value to our ratepayers.							
Water affordability index	< 0.90%	1.00%	1.02%	1.05%	0.86%	Goal <= AWWA/WEF Median	average annual water bill / median household income
Wastewater affordability index	< 0.96%	1.07%	1.11%	1.16%	0.97%	Goal <= AWWA/WEF Median	annual average wastewater bill / median household income
% Electronic and credit card payments	> 40%	new	new	41%	45%	tbd	ACH plus EFT plus credit card payments divided by total payments
Average call wait time **	< 1:30	new	1:14	1:25	1:19	Goal < AWWA/WEF Median	
Average call duration **	< 3:30	new	2:28	2:30	2:52	Goal < AWWA/WEF Median	
Calls per customer service rep annual *	> 3,681	new	4,985	5,071	5335	Goal > AWWA/WEF Median	Based on 9 FTE customer service reps
Distribution O&M $ / 100 miles water	< $546,503	$198,401	$189,390	$136,056	$162,063	Goal < AWWA/WEF Median	
Collection O&M $ / 100 miles sewer	< $654,229	$439,369	$486,783	$429,194	$583,209	Goal < AWWA/WEF Median	
NOWRF O&M $ / mgal effluent	$1,495	$1,175	$1,320	$1,339	$1,675	Goal < AWWA/WEF 25th percentile	
MOWRF O&M $ / mgal effluent	$1,495	$1,417	$1,396	$1,326	$1,395	Goal < AWWA/WEF 25th percentile	
CCWRF O&M $ / mgal effluent	$1,495	$1,448	$1,817	$1,601	$1,691	Goal < AWWA/WEF 25th percentile	
JGBWTP O&M $ / mgal production	$803	$686	$966	$724	$734	Goal < AWWA/WEF 25th percentile	Includes BCR

**Water Loss Data is provided in March for each calendar year*

Glossary

AWWA means American Water Works Association
Capex means historical capital expenditure
CWA means federal Clean Water Act
ISO means Insurance Service Office
JGBWTP means the J.G. Beacham Water Treatment Plant
kWh means kilowat hours
mgal means million gallons
mgd means million gallons per day
MHI means median household income
Median means 50th percentile of performance by other utilities
R&R means capital rehabilitation and replacement
SDWA means federal Safe Drinking Water Act
SSO means sanitary sewer overflows that reach waters of the State
WEF means Water Environment Federation
WRF means water reclamation facility

Budget Highlights

- Water and Sewer Fund revenues for FY22 are projected to be $57 million, an increase of $3.4 million over the FY21 Budget. FY22 revenues are based on current rates and fees.
- For FY22 the projected revenue is sufficient to fund projected operating expenses (including all debt payments) in the Water & Sewer Fund (not including depreciation).
- The FY22 Budget includes the following New Initiatives:
  - $35,000 for a Facilities Locator. This position will help fill the larger demand for the State of Georgia 811 system.
  - $30,000 for Two Interns in the Water Treatment Plant.
  - $14,500 for a Lab Tech Intern in Water Resources.
  - $50,000 for a Maintenance Mechanic. This position will be used to service valves, pipeline and pump issues pertaining to the ACCGov Water System.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Water & Sewer Fund, see page E-35.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$9,731.4	$10,430.7	$10,582.8	$10,584.3	$153.6	1.5%
Operating	$8,595.6	$11,052.9	$11,214.8	$11,213.3	$160.4	1.5%
Total	$18,327.0	$21,483.6	$21,797.6	$21,797.6	$314.0	1.5%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Administration	$1,152.3	$1,263.1	$1,239.7	$1,238.2	($24.9)	-2.0%
Constr & Proj Managemnt	$6,069.2	$7,031.2	$7,178.9	$7,178.9	$147.7	2.1%
Plant Operations	$10,629.7	$12,612.3	$12,797.9	$12,799.4	$187.1	1.5%
Engineering Management	$475.8	$577.0	$581.0	$581.0	$4.0	0.7%
Total	$18,327.0	$21,483.6	$21,797.5	$21,797.5	$313.9	1.5%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

			FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
Capital Appropriations							
Water & Sewer Fund							
Current Services							
D-114		W&S Lines - Additions and Improvements	-	955.0	975.0	4,085.5	5,600.0
D-115		Meter and Water/Sewer Stub Additions	-	501.6	510.0	2,142.1	2,927.0
D-116		Donated W&S Additions Management	-	226.8	230.0	966.4	1,320.0
D-117		Watershed Protection Long-Term Monitoring	115.2	100.0	100.0	400.0	575.0
D-118		Replace Water Meters	5,154.3	365.0	365.0	1,460.0	1,825.0
D-119		Rehabilitate and Replace Sewers	37,605.1	5,000.0	7,500.0	31,500.0	30,000.0
D-121		Replace and Upgrade Facilities and Equipment	10,533.9	3,300.0	3,400.0	13,716.4	18,625.4
D-122		Rehabilitate and Replace Water Lines	2,443.4	3,000.0	3,000.0	12,000.0	15,000.0
D-123		Relocate Water & Sewer Lines for DOT Projects	517.8	2,000.0	100.0	400.0	500.0
D-124		Manage and Reuse Residual Solids	2,248.7	6,380.0	4,780.0	1,200.0	25,000.0
D-125		Improve Water Supply Reliability	9,004.7	4,479.0	6,000.0	17,000.0	35,000.0
D-127		Investigate and Install Alternative Energy Generation	110.5	50.0	100.0	2,690.0	500.0
D-131		Renovate/Expand W&S/Meter Mgt Construction Facility	1,770.8	400.0	-	-	8,000.0
Current Services Total			*69,504.5*	*26,757.4*	*27,060.0*	*87,560.4*	*144,872.4*
Additions & Improvements							
D-120		Extend Wastewater Collection System	4,984.5	100.0	100.0	400.0	2,000.0
D-126		W&S Contribution to Economic Development	771.0	100.0	100.0	400.0	500.0
D-128		WRF Phosphorous Improvements	8,129.1	9,000.0	5,500.0	4,500.0	-
D-129		Water & Sewer Additions and Improvements	404.7	200.0	200.0	800.0	1,000.0
D-130		Downtown Infrastructure Improvements	1,231.9	300.0	250.0	1,000.0	1,250.0
D-132		Water Transmission Grid Improvements	2,439.5	-	650.0	4,200.0	-
D-133	N	Utility Billing System	-	-	100.0	300.0	-
Additions and Improvements Total			*17,960.6*	*9,700.0*	*6,900.0*	*11,600.0*	*4,750.0*
Water & Sewer Fund Total			**87,465.1**	**36,457.4**	**33,960.0**	**99,160.4**	**149,622.4**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	198	198	200	200	2

Sheriff

Mission

The mission of the Clarke County Sheriff's Office is to serve our community through intentional engagement, access and transparency. We are dedicated to conducting ourselves in a manner respectful of the trust that has been placed upon us. We will perform the constitutional and statutory mandates of the Office of Sheriff with the highest degree of competence, skill and professionalism. We strive to actively enforce the laws of our state and to safely operate our detention facilities through progressive, innovative and humane practices aimed towards rehabilitating those in custody through non-conventional methods and returning citizens back into our community with hope and a chance for a successful future.93 We are dedicated to this mission and to the people we serve to ensure that Clarke County is a safe place to live, work and visit.

Vision

Our vision is to be a nationally recognized public safety organization dedicated to deliberate service to our community. We will achieve excellence through education, training and empowering our employees to provide the highest professional services to the citizens of Clarke County. We are determined to provide a Sheriff's Office that is progressive, service oriented and purpose driven to influence and embrace change

Goal

We, the men and women of the Clarke County Sheriff's Office, pledge to infuse our core values in every aspect of our service to our community. Our four core values are:

- **Service** - We pledge to maintain a servant mind state with a community oriented approach.
- **Dignity**- We strive to engage with our community in such a manner that each person is left with their dignity intact.
- **Respect**- We will be respectful in all interactions with our community members.
- **Professionalism** - We are skilled in the performance of our duties and governed by the code of ethics that demands integrity by word or by act publicly and privately, the allegiance to our oath of office and the laws that govern our nation.

*** Service * Dignity * Respect *Professionalism***

Diversity, Equity and Inclusion Commitment Statement

The Clarke County Sheriff's Office is committed to building a culture that promotes and supports a diverse and inclusive workforce. A diverse and inclusive workforce ensures that the Sheriff's Office benefits from the backgrounds, perspectives, and experiences of its employees. Diversity, equity, and inclusion are essential to law enforcement operations and to the critical mission of the Clarke County Sheriff's Office.

Objectives

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the courts and prosecutors.
  - Review the current warrants for validity and work with the Judiciary, District Attorney, and Solicitor General to review old warrants determined to be un-servable and create a review system to dismiss these warrants.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant processes, and provide timely presentation of prisoners before the courts.

- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.
- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court orders or process of law.
- To provide all personnel with training opportunities in order to reduce liability.
- Continue procedural operation of the jail reducing errors in judicial processing, incidents of workplace injury, incidents of inmate violence, and public grievances. This goal applies to each year. This goal shall be assessed by tracking performance indicators in the above categories.
- Accomplish completion of all phases, opening, and transition to new jail and training facility. This goal shall be assessed by documentation of progress which shall be presented to Sheriff Edwards on a monthly basis.
- Continue to manage a growing jail population by efficient management of the inmate population and increasing, on an annual basis, the number of rehabilitative programs offered and the number of inmates participating in these programs. This goal applies to each year. Projections of future jail population growth are attached. This goal shall be assessed by analysis of statistical reports of the Inmate Programs Office.
- To pursue NCCHC (National Commission on Correctional Health Care) accreditation for the jail. This goal applies to years 2019 and 2020. During 2018, initiate the NCCHC accreditation application process. Seek accreditation during 2019 and 2020.
- To pursue ACA (American Correctional Association) accreditation for the jail. This goal applies to years 2019 and 2020. During 2018, initiate the American Correctional Association accreditation application process. Seek accreditation during 2019 and 2020.
- To continue to recruit qualified applicants for the position of Deputy Sheriff and Detention Officer by developing diverse community organizational relationships and the continued execution of the recruiting list plan as approved.
  - Review the recruiting list plan on an annual basis to update and improve recruiting ideas.
- To achieve CALEA Advanced Accreditation. We believe through Advanced Accreditation, our agency will continue enhancements in the following areas:
  - Assures agency members that our policies and procedures are in written form and available to all personnel.
  - Assures that our personnel system is in accord with professional standards and is both fair and equitable.
  - Provides neutral guidelines for developing strong budget justifications, especially for personnel and their allocation across functions and activities
  - Reduces the likelihood of vicarious liability suits against the agency.
  - Assures county officials and the general public that the Sheriff's Office is delivering a high level of service.
  - Demonstrates our commitment to providing high quality services with effective and responsive policies and procedures that are also fair and equitable.
- To continue to enhance the CALEA and State Certification proof compliance process.

Performance Measures

	Actual			Forecast	
	FY18	FY19	FY20	FY21	FY22
Sheriff / Administration Section					
# Training Hours reported to Training Unit	12,135	11,531	8,959	16,122	16,130
Background Checks through GCIC	1,980	1,555	1,251	1,000	1,200
Fingerprints-firearms lic., bondsmen, adoption, USDA, Bar Admission, RESA, other	1,439	998	1,076	1,544	1,500
# Complaints	111	61	75	80	80
Public Complaints / Grievances (founded)	15	9	3	6	6
New Deputy & Detention Hires	18	11	25	20	30
Deputy & Detention Separations	20	21	19	6	10
Total Sworn Staff	158	115	119	114	120
Total Staff	173	144	152	145	150
Use of Force Incidents	106	29	29	53	50
Sheriff / Field Section					
New Warrants	X*	7,924	6,232	10,688	10,000
Warrants Served/Processed	X*	5,927	5,619	5,344	6,000
Total Arrest	X*	3,263	3,030	4,768	5,000
Civil Papers Received	9,863	9,877	5,742	8,260	8,300
Civil Papers Served / Processed	7,209	7,234	4,379	6,708	6,725
Evictions Received	713	614	288	308	350
Evictions Served / Processed	558	492	279	296	350
Sheriff/Jail					
Average Daily Inmate Population	425	378	343	295	370
Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC	1	0	0	1	1
Number of Inmates Processed	8,000	7,759	5,869	4,590	5,000
Number of Inmates Released	7,700	7,759	6,152	4,446	4,500
Number of Inmates Released to State System	375	400	208	100	100
Number of Inmates Classified	5,200	4,931	3,570	3,276	3,300
Number of Inmate Medical Transports	276	209	210	231	260
Inmate Participation in Rehabilitation /Education	3,850	5,891	2,252	304	300
Inmate on Deputy/Staff Violence	21	19	17	14	15
Inmate on Inmate Violence	87	53	82	88	80

*Due to a transition in our record management system, previous data has not been fully merged into the new system. Therefore, FY18 totals cannot be determined at this time. We are hopeful that this data will be available soon.

Sheriff

Budget Highlights

The FY22 Budget of $18.1 million for the Sheriff's Office reflects no significant changes to services or programs.

- $58,582 is included for vehicle replacement charges to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was shifted entirely to the SPLOST 2020 program for FY20 and FY21.
- The Sheriff's Office requested the following which were not recommended nor approved:
  - Inmate Medical cost increase $ 927,372
  - Overtime increase $ 249,176
  - Inmate transport for treatment/evaluation increase $ 30,000

Salary and benefit changes are due to personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$12,675.5	$13,074.1	$13,580.0	$13,320.8	$246.7	1.9%
Operating	$4,802.7	$4,723.5	$5,739.5	$4,782.1	$58.6	1.2%
Total	$17,478.2	$17,797.6	$19,319.5	$18,102.9	$305.3	1.7%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$1,398.2	$1,387.6	$1,576.3	$1,572.3	$184.7	13.3%
Jail	$12,450.8	$12,155.5	$13,344.9	$12,185.5	$30.0	0.2%
Field	$3,629.2	$4,254.5	$4,398.3	$4,345.1	$90.6	2.1%
Total	$17,478.2	$17,797.6	$19,319.5	$18,102.9	$305.3	1.7%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$17,355.8	$17,762.6	$19,284.5	$18,067.9	$305.3	1.7%
Sheriff Inmate Fund	$48.8	$35.0	$35.0	$35.0	$0.0	0.0%
Other Funds	$73.6	$0.0	$0.0	$0.0	$0.0	--
Total	$17,478.2	$17,797.6	$19,319.5	$18,102.9	$305.3	1.7%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

					5 - Year CIP	
		FY20 Year End	FY21	FY22	FY23-FY26	FY27-31
Capital Appropriations		Balance	Budget	Approved	Proposed	Proposed
General Capital Projects Fund						
Current Services						
D-134	Public Safety Initiative -Equip Tech	27.5	30.0	-	120.0	150.0
D-135	Replace Mobile Data Computers	-	-	76.0	-	76.0
D-137	Purchase Body Worn Cameras	-	-	-	350.0	350.0
D-138	Purchase Tasers and Related Equipment	-	-	-	103.0	103.0
D-139	Replace Courthouse Security Equipment	-	-	-	-	75.0
D-140	Replace Prisoner Transport Bus	-	-	-	-	250.0
Current Services Total		*27.5*	*30.0*	*76.0*	*573.0*	*1,004.0*
Additions & Improvements						
D-136 N	Purchase Body Security Scanning System	-	-	-	-	138.0
Additions and Improvements Total		-	-	-	-	*138.0*
Capital Appropriations Total		**27.5**	**30.0**	**76.0**	**573.0**	**1,142.0**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	194	194	194	194	0

Solicitor General

Mission & Goals

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (when appropriate), while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

Like many agencies, we have had to formulate new approaches and guidelines in light of the pandemic. Our primary aim was to reduce the number of people, including police officers, that must come into the courthouse once cases are again called for court. The fact that we were unable to safely conduct jury trials after March made this all the more difficult. Had we not acted to reduce the number of open cases, there would have been an enormous backlog of cases and exceptionally crowded trial calendars when trials resume. Balancing the public safety risk of assembling large groups in the courthouse with the risk posed by each defendant has been difficult, and has required frequent adjustments in light of changing circumstances.

The pandemic limited our ability to host record restriction events. Unlike free legal clinics, which can offer legal advice to anyone without the need to identify them, the record restriction process requires verification of a person's identity before you can provide the confidential arrest information and counseling we offer. The only event we were able to conduct started before the pandemic. We are currently working to develop an online version of these events that would satisfy the legal requirements involved.

It appears as though the pre-arrest diversion program has also been affected by the pandemic. The community board, which advises the agencies conducting the program, voted unanimously in January of 2020 to begin the program in March of 2020. The police department has since completed PAD training of its officers. However, we have yet to receive our first pre-arrest diversion case. Certainly, the pandemic would have impacted the roll-out of a new program. That begin said, at a time when reducing the jail population should be a priority, pre-arrest diversion could be a useful tool in achieving that goal. We hope that the delay is temporary and that the police department recognizes the value of the program.

Solicitor General

Objectives

- Manage a complex and growing caseload in a fair and equitable manner, with the aim of creating a safer community through positive outcomes, both for the victims and for the accused.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high-risk multi-offender DUI and domestic violence cases.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote two prosecutors through a government-funded grant to handle family violence cases and two county-funded prosecutors to handle DUI cases so that these complex cases can be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing free educational programs and record restriction events designed to reduce criminal behavior, promote safety, and improve the quality of life for those in our community.
- Continue to participate as team members of the DUI/Drug Court, Treatment and Accountability Court, and Veterans' Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

Performance Measures

OBJECTIVE	PERFORMANCE MEASURE	2019	2020
Offender Accountability	Percentage of convictions	55% Guilty pleas or convictions	27% Guilty pleas or convictions
	Percentage of dismissals	21 % dismissals	69% dismissals
	Treatment Courts and creative treatment centered sentencing options	DUI Court: 57 new participants from our cases, total participation averages 70 participants Veterans Court: 5 new participants from our cases, 10 total participants Treatment & Accountability Court: 9 new participants from our cases, 25 total participants Community Accountability Protocol (DV cases): 29 New participants	DUI Court: 18 new participants from our cases, 53 total participants Veterans Court: 1 new participant from our cases, 10 total participants Treatment & Accountability Court: 5 new participants from our cases, 18 total participants Community Accountability Protocol (DV cases): 21 New participants
Reformative Justice	Pre-Trial Diversion	324 Pretrial Participants	150 Pretrial Participants

	Restriction Events	3 events, 161 applications, 63 participants counseled, 231 arrest cycles restricted	1 event, 64 applications, 33 arrest cycles restricted, 54 court files sealed
	Pre-arrest Diversion	Coming soon!	Ready to start. Waiting for the first case from the PD.
Victim Services Delivery	Performing statutory and constitutional notification of rights, court dates, and criminal justice system explanation	17,272 services performed by Victim Witness Program to 2,942 victims	18,469 services performed by the Victim Witness Program for 2,825 victims
	Early notification efforts	**Working with our case management system to calculate these activities*	**Working with our case management system to calculate these activities*
	Face to face meetings with prosecutors and/or victim advocates	**Working with our case management system to calculate these activities*	**Working with our case management system to calculate these activities*
	Referrals to social services	**Working with our case management system to calculate these activities*	**Working with our case management system to calculate these activities*
	Special Bond Hearing appearances	61 Special Bond Hearings in Magistrate Court attended by prosecutor	35 Special Bond Hearings in Magistrate Court attended by prosecutor
	Victim knowledge and satisfaction	See summary and graphics.	See summary and graphics.
Timely and efficient administration of justice	Time to disposition for accelerated programs	DV Fast Track cases disposed an average of 33 days earlier than non-accelerated cases. DUI Fast Track cases disposed an average of 60 days earlier than non-accelerated cases.	*This is a difficult calculation due to pandemic. Court appearances were less consistent and cases were continued instead of disposed.
	Opportunities to adjudicate	Average of 19 court dates per month, not including motion times and specially scheduled pleas	Average of 18 court dates per month, not including motion times and specially scheduled pleas
	Maintaining low backlog	Opened 2164 misdemeanor cases and closed 2127 misdemeanor cases in State Court	Opened 3103 misdemeanor cases and closed 3479 misdemeanor cases in State & Municipal Court

Solicitor General

Budget Highlights

The Solicitor General's Office is funded from the General Fund as well as 5% fine add-on revenue in the Special Programs Fund which supports one fulltime victim assistance position.

The Approved Budget for the Solicitor General's Office includes an additional $1,850 for vehicle replacement charges to begin funding a portion of the vehicle replacement contributions for public safety vehicles. This funding was shifted entirely to the SPLOST 2020 program for FY20 and FY21.

Salary and benefit changes are due to performance management pay, personnel turnover, and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$1,358.1	$1,300.50	$1,337.3	$1,317.3	$16.8	1.3%
Operating	$61.9	$70.8	$72.7	$72.7	$1.9	2.7%
Total	$1,420.0	$1,371.3	$1,410.0	$1,390.0	$18.7	1.4%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,223.1	$1,287.9	$1,324.8	$1,304.8	$16.9	1.3%
Special Programs Fund	$81.2	$83.4	$85.2	$85.2	$1.8	2.2%
Grants Fund	$115.7	$0.0	$0.0	$0.0	$0.0	--
Total	$1,420.0	$1,371.3	$1,410.0	$1,390.0	$18.7	1.4%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	18	18	18	18	0

Vision, Mission & Goals

Athens-Clarke County Approach to Solid Waste Management

Solid Waste Department Vision Statement:
To be a leader in sustainable material management by creating a culture of zero waste.

Solid Waste Department Mission Statement:
To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

Core Values:
Integrity, Accountability, Efficiency, Innovation, Teamwork and Stewardship

Approach:
The Solid Waste Department (SWD) provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The department accomplishes this while maintaining a competitive cost of services for our customers and the community as a whole. The SWD is comprised of four Divisions.

The *Collections Division (CD)* functions as an enterprise fund that provides waste and recycling collection services to the Central Business District (CBD), Urban Service District (residential ~ 10,000 customers), commercial curbside, dumpster and roll-off customers. The Collections Division manages two general fund services the residential leaf and limb collection program and CBD litter control.

The *Landfill Division* (LD) functions as an enterprise fund that provides waste disposal services to customers from Athens-Clarke County and Oglethorpe County. The landfill offers recycling opportunities to customers, and is home to the Classic City Compost Facility, a commercial composting facility that manufactures a soil amendment from leaf and limb debris, bio-solids and/or food scraps.

The *Recycling Division* (RD) relies on funding from the Landfill Enterprise Fund and the Waste Minimization Fee to support staff, events and programs. Additionally, the RD includes the public-private partnership Recovered Material Processing Facility (RMPF), Center for Hard to Recycle Materials (CHaRM) and Teacher Reuse Store.

The *Keep Athens-Clarke County Beautiful Division* (KACCB) relies on funding from the general fund and functions as a Division of the ACC Solid Waste Department and a 501 C3 organization that is an affiliate of the state Keep Georgia Beautiful program national Keep America Beautiful program. KACCB provides education and outreach for 22 civic programs related to litter prevention, waste reduction, and beautification.

FY20 Overview:
Accomplishments

- CD received 2020 Top Fleet Award from Samsara: Excellence in Public Fleet Management.
- CD featured on Good Morning America in November 2020.
- LD updated Design and Operations (D&O) plan.
- RD received grant from the Foodservice Packaging Alliance for $9,200 for promotion to increase recycling and combat contamination.
- RD grew Glass Bottle Reduction Program, tripling the number of local businesses qualifying for a tax break.

Solid Waste

- KACCB received the 2019 Keep America Beautiful Affiliate Award of Excellence, the 2019 Keep Georgia Beautiful Affiliate of the Year Award, the 2019 GA Rivers Alive KGBF Government agency of the year award, and the 2019 Governor's Circle Award.
- KACCB completed the 7th installment of the Loop 10 Daffodil and Tree project raising funds to plant 25,000 daffodils and 25 trees.
- KACCB completed the collection, assessment, and evaluation of the ACC Litter Survey and presented the "State of Litter" PowerPoint for M&C.
- KACCB began long-term goal of creating all outreach content in Spanish to serve a more diverse population in ACC.

Challenges

- Covid-19 challenges with staffing including decrease in incoming recycling tonnage by 20% and municipal solid waste by 5%
- New high moisture content requirement from EPD (could impact leachate management) for LD
- Private hauler service challenges in the GSD (continued).
- Increased litter, illegal dumping and human waste issues related to Covid-19 and homeless population.
- Recycling Markets continue to struggle; RD paid nearly $221,000 in processing fees in FY20 over revenues.
- CBD collection method needs overhauled along with new pedestrian trash and recycling containers (continued).

FY21 Outlook and Opportunities:

- Revise and update Solid Waste Ordinances and Policies specifically for Franchised Haulers
- Revise and update Waste Reduction Goals along with Envision Athens Goal and SW Management Plan
- Increase Commercial Compost Collection program customers
- RD tackle contamination in recycling stream
- RD promote use of Center for Hard to Recycle Materials to all ACC residents and businesses
- RD to contract with new operator of the Recovered Materials Processing Facility
- Significant equipment improvements at RMPF should reduce outbound residuals
- KACCB to create safety and training module for homeless volunteer program

ACC Solid Waste Department, 725 Hancock Industrial Way, www.accgov.com/solidwaste (706) 613-3501

Performance Measures

Solid Waste Department

Vision: To be the leader in sustainable material management by creating a culture of zero waste.
Mission Statement: To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

	Performance Measure	Goal	FY16	FY17	FY18	FY19	FY20	FY20 Notes	Comments	Reference
Collections	Average residential trash and recycling collection cost	≤ $7.50	$7.88	$8.11	$8.11	$7.73	$7.97	FY20 Residential Customer Average 10,189		This service is our residential curbside service for waste and recycling in the USD. Cost/Month.
	Average residential trash collection cost	Data Only			$6.27	$5.87	$5.73			
	Average residential recycling collection cost	Data Only			$1.84	$1.86	$2.24			
	Average curbside collection cost per staff hour	< $16.00	$22.85	$31.28	$29.04	$24.94	$19.00*		* *Removed OT*	Add hourly rate for each CC staff member and divide the total hourly compensation by the total number of hourly employees (FT and PT).
	Average commercial dumpster cost per tip	< $7.00	$10.21*	$9.01*	$10.03*	$7.84*	$8.37*	806 dumpsters tipped per week (both trucks)	**Includes landfill disposal costs*	This service is our commercial waste and recycling dumpster bundled service.
	Average CBD litter collection cost per hour	≤ $25.00	$20.16	$20.32	$22.60	$23.67	$23.43			Total cost divided by total hours. Three FT employees and Three PT employees.
	Leaf and Limb on time scheduled collections	98%	100%	100%	50%*	100%	98%	Had to revise once in May 2020	* *Hurricane Irma clean-up*	Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.

Solid Waste

	Performance Measure	Goal	FY16	FY17	FY18	FY19	FY20	FY20 Notes	Comments	Reference
Landfill	**Disposal (landfill)**									
	Cost per ton of waste processed at the landfill	≤$15.00	$14.93	$17.25	$17.37	$14.99	$18.00			Cost per ton is the net cost divided by the tons of waste managed.
	Landfill Tons Recycled	Increase FPY	19,828.82	12,996.82	12,095.14	12,501.47	15,890.32			
	Compost Produced and Sold (cubic yards)	Increase FPY	3,436.00	3,565.00	3,670.00	4,777.00	2,525.00*		* Screen fire and COVID19	Bio-solid and Food Scrap Compost
	Electricity Produced from Landfill Gas (MMBtu)	Producing	77,002.08	74,418.71	80,141.93	74,991.11	55,262.30			
	% Comprehensive Compliance Inspection	Remain in Compliance	95%	95%	92.5%	92.5%	N/A*		* EPD is behind on inspections; no inspections in FY20	% score on the MSW Evaluation Report Completed by On-Site Inspection by EPD
	Performance Measure	*Goal*	*FY16*	*FY17*	*FY18*	*FY 19*	*FY20*	*FY20 Notes*	*Comments*	*Reference*
Waste Reduction	**Waste Reduction**									
	Average monthly recycling tonnage	*2,500*	1,548	1,627	1,643	1,484	1,122*	Total annual tonnage is 13,468 tons	*COVID19 tonnage decrease	Incoming tonnage received at the RMPF.
	% Residual Rate	*< 10%*	12%	10%	25%	21%	20%			Residual is material sent to the landfill but delivered to the RMPF.
	% Waste Diversion Rate	*Increase Rate*	38.0%	27.0%	27.0%	27.0%	28.0%			M&C Waste Diversion Goal set in 2010; 40% by 2015; 60% by 2018; 75% by 2020; Calculation: Total Recycled + Composted/Total MSW (Recycled + Composted + Landfilled)
	Number of CHaRM Customers	Increase FPY	2,371	4,415	4,810	5,347	6,299			
	CHaRM Customer Revenue	Increase FPY	$10,720	$13,107	$16,001	$22,321	$47,967			Fees charged to CHaRM customers - user fees & material specific.
	Material Revenue from CHaRM items	Increase FPY	$5,459	$20,158	$17,862	$9,475	$13,877			Revenue made from sale of CHaRM recyclables.
	Tonnage Processed at the CHaRM	Increase FPY	108.20	148	254	237	265			
	Compliance with Commercial Recycling Ordinance	Increase FPY	806	896	1,007	1,100	1,182			Total number/percentage of businesses compliant with Commercial Recycling Ordinance
	Performance Measure	*Goal*	*FY16*	*FY17*	*FY18*	*FY19*	*FY20*	*FY20 Notes*	*Comments*	*Reference*
Education Services	**Education Services (Recycling Division)**									
	Total Number of Tour Participants				2,159	5,351	3,259*		*Tours suspended due to COVID from March - June	Tours of the RMPF, Landfill, CHaRM and Compost Facility performed by the Recycling Division.
	Total Number of Outreach Participants				4,839	5,628*	4,141		*FY19, Recycling Division began counting tour participants for all individual facility tours they participated in	Classroom visits, School assemblies, and Tabling events
	TOTALS:		1,620	2,062	6,998	10,979	7,400			
	RMPF Tours	*Data Only*	50	71	80	91	81			
	CHaRM Tours	*Data Only*			7	3	6			
	Landfill Tours	*Data Only*	15	23	29	46	25			
	Compost Facility Tours	*Data Only*	15	23	29	46	28			
	Keep Athens-Clarke County Beautiful Mission Statement: to educate and empower citizens and businesses with the resources to take action as environmental stewards of litter prevention, waste reduction, and beautification.								*Comments*	
	Number of Annual Community Events(projects supported)	Increase FPY	82	103	401*	477	372		* Added all projects internal and external. Only external	These numbers are prepared as required for the KAB annual report.
	Number of Volunteers at Community Events	Increase FPY	7,485	8,494	8,223	7,348	7,144			
	Total Number of Volunteer Hours	Increase FPY	18,361	23,458	19,115	19,667	20,258			
	Number of Litter Clean-Ups	Increase FPY	266	310	264	238	271			
	Return on Investment	Increase FPY	$19.38	$18.93	$35.30	$38.03	$14.85			For every $1 invested in KACCB, FY amount on left is returned in community benefit.
	Total Number of Community Interactions	Increase FPY					14,457			This number includes all community interactions.

Glossary

CBD - Central Business District
CHaRM - Center for Hard to Recycle Materials
EPD - Environmental Protection Division
FPY - From Previous Year
KAB - Keep America Beautiful
RMPF - Recovered Material Processing Facility

Budget Highlights

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

General Fund

- The FY22 General Fund Budget for litter collection in the Commercial Business District is $244,000.
- The budget for Leaf & Limb services is $780,000.
- $7,000 is included for Neighborhood Clean-Up funds. These funds support litter clean-ups in neighborhoods and homeless camps.
- $4,000 is included to purchase Electric Leaf Blowers. These blowers will replace the gas blowers used in downtown operations.
- $89,774 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.

Landfill Enterprise Fund

- Revenue for the Landfill Enterprise Fund is projected to be $4.3 million, which is similar to the FY21 Budget. Based on current waste flow, the FY22 estimate is 90,000 tons, which is similar to the FY21 estimate.
- Operating expenses (less depreciation) for the total Landfill Fund in FY22 are projected to be $3.9 million, which is $200,000 above the FY21 Budget.
- The FY22 Budget includes an increase to the Bio Solids Tip Fee in FY22. The increase from $40/ton to $50/ton is estimated to increase revenues by approximately $50,000.
- $50,000 is included in the Budget for a New Initiative to add a Commercial Compost Equipment Operator. This position will increase staffing levels to what is needed to expand compost processing capacity.

Solid Waste Fund

- Revenues for FY22 are projected at $3.6 million, similar to FY21. No collection rate changes are included for FY22.
- Operating expenses (less depreciation) for the total Solid Waste Fund in FY22 are budgeted at $3.6 million, similar to the FY21 Budget.

American Rescue Plan Fund

- The FY22 Budget includes $36,000 for camera systems to deter illegal dumping.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Landfill Fund and the Solid Waste Fund, see Section E. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Solid Waste

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$3,569.2	$3,799.6	$3,790.3	$3,934.2	$134.6	3.5%
Operating	$3,005.3	$3,042.4	$3,321.6	$3,208.7	$166.3	5.5%
Total	$6,574.5	$6,842.0	$7,111.9	$7,142.9	$300.9	4.4%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$1,545.8	$1,750.2	$1,793.0	$1,829.0	$78.8	4.5%
Landfill	$1,724.6	$1,720.5	$1,809.0	$1,809.0	$88.5	5.1%
Collections	$3,304.1	$3,371.3	$3,509.9	$3,504.9	$133.6	4.0%
Total	$6,574.5	$6,842.0	$7,111.9	$7,142.9	$300.9	4.4%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$895.6	$1,206.7	$1,623.8	$1,319.9	$113.2	9.4%
Landfill Fund	$2,886.3	$2,790.9	$2,602.6	$2,901.5	$110.6	4.0%
Solid Waste Collection Fund	$2,792.6	$2,844.4	$2,885.5	$2,885.5	$41.1	1.4%
ARP Fund	$0.0	$0.0	$0.0	$36.0	$36.0	--
Total	$6,574.5	$6,842.0	$7,111.9	$7,142.9	$300.9	4.4%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	62	63	64	64	1

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

		Capital Appropriations	FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund							
Current Services							
D-163	N	Purchase One Leaf Vacuum	-	-	75.0	-	-
Current Services Total			-	-	*75.0*	-	-
Additions & Improvements							
D-164	N	Dunlap & Pittard Environmental Study	-	-	50.0	-	-
Additions and Improvements Total			-	-	*50.0*	-	-
General Capital Projects Fund Total			-	-	*125.0*	-	-
Landfill Fund							
Current Services							
D-141		Replace Trash Compactor	-	-	450.0	1,350.0	1,800.0
D-142		Belt Replacements for RMPF	6.9	67.0	67.0	-	-
D-143		Replacement Roll-Off Container Truck	184.4	70.0	70.0	70.0	210.0
D-144		Replace Track Excavator	-	90.0	90.0	90.0	-
D-145		Replace Bulldozer	-	140.0	140.0	560.0	280.0
D-146	N	Replace Loaders (Compost Operations)	-	-	75.0	150.0	-
D-147		Replace Glass Crusher in RMPF	-	100.0	120.0	-	-
D-148	N	Purchase Replacement Road Tractor	-	-	67.0	134.0	-
D-149		Replace Track Loader	-	-	167.0	334.0	-
D-150		Replace OCC Decks	-	-	60.0	60.0	-
D-151	N	Replace Two Kubota Tractors	-	-	34.0	170.0	-
D-152	N	Replace Walking Floor Trailer (1986)	-	-	33.0	66.0	-
D-153	N	Replace RMPF Tip Floors	-	-	65.0	65.0	-
D-154	N	Landfill Well Construction	-	-	100.0	300.0	-
D-155		Replace Dump Truck (25 yard articulating)	(1.8)	134.0	-	134.0	400.0
D-156		Closure of Landfill- Phase 1 & 2 Areas	-	-	-	-	2,500.0
D-157		Replace Windrow Turner in Compost Operations	-	-	-	150.0	-
D-158		Replace Trommel Screen in Compost Operations	-	67.0	-	-	200.0
D-159		Purchase Skid Steer (Compost Loading)	-	60.0	-	-	60.0
Current Services Total			*189.5*	*728.0*	*1,538.0*	*3,633.0*	*5,450.0*
Landfill Fund Total			**189.5**	**728.0**	**1,538.0**	**3,633.0**	**5,450.0**
Solid Waste Fund							
Current Services							
D-160		Replace Commercial Dumpster Collection Front-end Loader	(5.3)	90.0	90.0	366.0	276.0
D-161		Replace Mini-Packer Trucks	(76.1)	135.0	135.0	440.0	442.0
D-162		Replace Automated Refuse/Recycling Truck	1,280.0	310.0	310.0	1,240.0	620.0
Current Services Total			*1,198.6*	*535.0*	*535.0*	*2,046.0*	*1,338.0*
Solid Waste Fund Total			**1,198.6**	**535.0**	**535.0**	**2,046.0**	**1,338.0**
Capital Appropriations Total			**1,388.1**	**1,263.0**	**2,198.0**	**5,679.0**	**6,788.0**

State Court

Mission and Goals

The Mission of the State Court is to preside over civil and criminal cases in a manner consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear in Court with dignity, courtesy, and respect. A significant part of the operation of the Court is the DUI/Drug Court program, the goal of which is to provide the opportunity for repeat DUI and substance-abuse offenders to achieve sobriety and become productive members of our community through a unique program of intensive supervision, treatment and accountability.

Objectives

The State Court seeks to provide diligent, effective, efficient and fair administration of justice in all civil and criminal cases. The DUI/Drug Court seeks to reduce recidivism rates for high-risk offenders by holding offenders accountable and therefore increasing public safety.

Performance Measures

	Actual		
	FY18	**FY19**	**FY20**
Criminal Cases Filed	3,804	3,352	2,438
Criminal Cases Disposed	3,834	3,334	2,227
Civil Cases Filed	676	702	776
Civil Cases Disposed	582	550	561
Jury Trials Conducted	27	19	1

With the onset of Covid-19 restrictions beginning in March 2020, the manner in which we have conducted business in State Court has changed dramatically. Performance measures in past years have focused on the number of cases filed and the number of cases resolved, with our goal being to balance those numbers. The pandemic has affected our ability to balance those numbers. We look forward to FY22 with the goal of eliminating the current back-log of cases and balancing performance measures.

State Court

Budget Highlights

- $50,000 is included for General Fund Transfer to the Special Programs Fund to support the DUI-Drug Court. This support is necessary due to shortfalls in participant fees and the decline of DATE Fund revenues. The court requested to move the entirety of the DUI-Drug Court to the General Fund which would have resulted in a net increase to the General Fund of $98,000. This request was not recommended or approved.
- The FY22 Budget for the DUI-Drug Court includes estimated participant revenues of $65,000, anticipated grant funding of $82,000, use of program balance of $22,000, $50,000 of General Fund support and anticipated use of DATE Funds of $25,000 for a total of $244,000.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$686.4	$691.3	$946.3	$702.0	$10.7	1.5%
Operating	$362.6	$389.8	$136.2	$380.5	($9.3)	-2.4%
Total	$1,049.0	$1,081.1	$1,082.5	$1,082.5	$1.4	0.1%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
State Court	$655.4	$691.5	$698.5	$698.5	$7.0	1.0%
DUI/Drug Court	$393.6	$389.6	$384.0	$384.0	($5.6)	-1.4%
Total	$1,049.0	$1,081.1	$1,082.5	$1,082.5	$1.4	0.1%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$787.5	$827.3	$1,082.3	$838.0	$10.7	1.3%
Special Programs Fund	$166.9	$253.8	$0.2	$244.5	($9.3)	-3.7%
Grants Fund	$94.6	$0.0	$0.0	$0.0	$0.0	--
Total	$1,049.0	$1,081.1	$1,082.5	$1,082.5	$1.4	0.1%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	7	7	7	7	0

Superior Court

Mission

Superior Courts

The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

Probation Services

The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services provides offender management for Felony Drug Court, Treatment and Accountability Court, Veterans Court, DUI/Drug Court, and the Solicitor's Pretrial Intervention Program. Probation Services also provides enhanced supervision of Domestic Violence cases under a Violence Against Women (VAWA) grant and operates the full-service Athens Drug Lab.

Felony Drug Court

The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

Mental Health Treatment and Accountability Court

The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

Veterans Treatment Court

The mission of the Western Judicial Circuit Veterans Treatment Court is to provide support and accountability that empowers Veterans to regain and maintain productive, responsible lives.

Alternative Dispute Resolution

The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

Law Library

The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary

purpose is for legal research, but it also has facilities for meetings and serves as the center for self-represented litigants.

Objectives

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.
- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, Veterans Court and Probation Services.
- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.
- Increase program participation for qualified participants in the Felony Drug Court, Mental Health Treatment and Veterans Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.
- To establish a Steering Committee to build community support and awareness to all of the Accountability Courts.
- Formation of a Judicial Council to hold regular meetings to address Criminal Justice Reform.

Performance Measures

	Estimates			Forecast	
	CY18	**CY19**	**CY20**	**CY21**	**CY22**
Criminal Cases Filed	2,500	2,504	1839		
Civil Cases Filed	2,400	2,165	1369		

	Actual			Forecast	
	CY18	**CY19**	**CY20**	**CY21**	**CY22**
Number of New Accountability Court Participants	124	143	68	130	130
Number of Accountability Court Graduates	50	50	34	45	45
Cumulative Number of Accountability Court Treatment Hours			8793	10,000	10,000
Number of Kids Served by Program (FTC)			98	130	130
Number of kids reunified (FTC)			18	22	22
Number of Drug Free Babies Born (FTC/FDC)			7		
Average Number of Misdemeanor Probation **Cases** and **Active Warrants**	2500	3000	1741/384	2000/200	2000/200
Average Number of Pre-trial Cases	350	343	384	425	425

Probation Services

Outcomes and Performance Measures	Current Goal	2019	2020	Proj. 2021	Trend	Comments or Analysis
Court Case Data						
Superior Court Cases Fiscal Year	Data only	264	311	500	Up	
Finacial Assessments ordered in dollars	Data only	$87,478	$51,590	25,000	Down	projection based on 7/1 - 12/31
Percentage of assessments collected by probation	65%	67%	48%		Down	
Community Service Hours Completed	Data only	4,874	4,308	4,500	Down	
State Court Cases Fiscal Year	Data only	1,066	864	1,000	Down	
Fines, Restitution, & Misc. Fees Assessed	Data only	$308,396	$293,548	$156,306	Down	projection based on 7/1 - 12/31
Percentage of assessments collected by probation	65%	86%	79%		Down	
Community Service Hours Completed	Data only	38,625	25,428	30,000	Down	
Municipal Court Cases Fiscal Year	Data only	630	332	500	Down	
Finacial Assessments ordered in dollars	Data only	$479,265	$152,669	$302,836		projection based on 7/1 - 12/31
Percentage of assessments collected by probation	65%	76%	93%		Up	
Community Service Hours Completed	Data only	18,869	15,227	17,000	Down	
WE PROVIDE A COST-EFFICIENT WORKFORCE						
Total number of staff-FT	Data only	22	24	24	Same	
Total number of staff-PT/NB	Data only	3	1	1	Same	
Total expenses ($)	Data only	$1,590,114	$1,682,265	$1,700,000	Up	Actual Expenses for the year
Revenue Receipts	Data only	$ 812,527	$ 627,893	$ 799,000	Down	Supervision Fees, Program Fees, Electronic Monitoring Fees, Drug Test Fees. **Goal increase by 15%.**
Percentage of revenue offset relative to expenses	Data only	51%	37%	47%	Down	Goal: **Increase by 10% or more**
CASE MANAGEMENT						
Number of cases closed successfully	Data only	1,639	1,377	pending		Probationer completed conditions or case was modified.
Number of cases closed unsuccessfully	Data only	688	483	pending		Probationer did not complete conditions or were in warrant status/revoked.
Percentage of successful cases	Data only	70%	65%	pending	Down	Goal: **Increase by 5% or more**
Drug Testing						
Samples tested by Fiscal Year	Data only	22,211	16,241	20,000	Down	Individual urine samples tested. Goal: **Increase by 15% or more.**
Assays performed	Data only	163,674	118,916	150,000	Down	Specific tests for drugs within the samples. Goal: **Increase by 15% or more.**

Budget Highlights

The FY22 Budget for Superior Court includes operations in the General Fund, the Alternative Dispute Resolution (ADR) Fund, and the Special Programs Fund (Law Library).

General Fund

The Budget for the Superior Court includes budgeted funding for;

- $26,000 for Electronic Monitoring in Probation. This would allow for additional capacity for Probation and pre-trial monitoring.
- $1,300 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.
- The Superior Court also requested $78,300 to move the Veteran's Court Coordinator from the Grants Fund to the General Fund, and $77,600 for a Judicial Media Specialist. These requests were not recommended or approved.

ADR Fund

- This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits.
- The FY22 Budget for the ADR Program reflects no significant changes.

Special Programs Fund

- The Superior Court budget in the Special Programs Fund includes the Law Library.
- There are no significant changes in FY22 for the Law Library.

Salary and benefit changes for Superior Court are due to personnel turnover, a full year of salary and benefits for the Counselor in Probation, and/or reallocation of benefits applied by Human Resources.

Superior Court

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$2,553.5	$2,584.6	$2,879.5	$2,723.6	$139.0	5.4%
Operating	$925.8	$1,062.6	$1,098.8	$1,088.8	$26.2	2.5%
Total	$3,479.3	$3,647.2	$3,978.3	$3,812.4	$165.2	4.5%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$3,011.00	$3,105.0	$3,436.0	$3,270.2	$165.2	5.3%
Superior Court One	$102.1	$127.9	$127.9	$127.9	$0.0	0.0%
Superior Court Two	$180.3	$139.6	$139.6	$139.6	$0.0	0.0%
Superior Court Three	$107.3	$166.5	$166.5	$166.5	$0.0	0.0%
Superior Court Four	$78.6	$108.2	$108.2	$108.2	$0.0	0.0%
Total	$3,479.3	$3,647.2	$3,978.2	$3,812.4	$165.2	4.5%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
General Fund	$2,857.1	$3,324.3	$3,652.8	$3,486.9	$162.6	4.9%
Alternative Dispute Res. Fd.	$155.0	$199.5	$201.2	$201.2	$1.7	0.9%
Special Programs Fund	$85.2	$123.4	$124.3	$124.3	$0.9	0.7%
Grants Fund	$382.0	$0.0	$0.0	$0.0	$0.0	--
Total	$3,479.3	$3,647.2	$3,978.3	$3,812.4	$165.2	4.5%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	35	38	39	38	0

Tax Assessor

Mission & Goals

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

Objectives

- Maintain a level of assessment (assessed value/sales ratio) between 38% and 42%. (State requirement range is 36% - 44%)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%)
- Maintain an assessment bias relationship (price related differential) close to 1.00. (State requirement range is 0.95 – 1.10)
- Prepare and send change of assessment notices by first week of May each digest year.

Performance Measures

Tax Assessor										
Outcomes and Performance Measures	**Goal**	**DY13**	**DY14**	**DY15**	**DY16**	**DY17**	**DY18**	**DY19**	**DY20**	**Comments or Analysis**
Appraise all property located in Athens-Clarke County										
Number of Real Parcels	Data Only	41,802	41,871	41,861	41,805	41,828	41,775	41,913	42,218	Annual digest count
Number of Personal Property Accounts	Data Only	5,169	5,209	5,216	5,277	5,415	5,451	5,579	5,595	Annual digest count
Number of Mobile Homes	Data Only	2,517	2,516	2,514	2,496	2,497	2,498	2,498	2,491	Annual digest count
Achieve fair and equitable valuations of all properties according to state mandated specifications										
Maintain Level of Assessment (FMV)	38%-42%	39.53	39.96	40.58	39.39	39.29	38.73	38.46		Mandated by State of Georgia
Maintain Level of Uniformity	< 15%	10.21	3.20	8.81	8.90	8.54	8.32	9.12		Mandated by State of Georgia
Maintain Level of Assessment Bias	95 - 110	102.26	100.61	101.24	101.58	100.66	100.55	99.80		Mandated by State of Georgia
Georgia Department of Audit Ratio Study	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings		Mandated by State of Georgia
Produce a statutorily acceptable digest each year so tax bills can be mailed in a timely manner										
Complete fieldwork reviews by February 1 each year	> 95%	97%	97%	97%	98%	98%	98%	98%	98%	Necessary deadline in producing of tax digest each year
Complete deed transactions reviews by Feb 1 each year	> 95%	95%	95%	96%	97%	98%	99%	99%	99%	Necessary deadline in producing of tax digest each year
Complete mapping updates by Feb 1 each year	> 95%	97%	97%	96%	97%	98%	98%	98%	97%	Necessary deadline in producing of tax digest each year
Complete Personal Property accounts to send notices by first week of May each year	> 95%	100%	99%	99%	99%	96%	99%	99%	*90%	Necessary deadline in producing of tax digest each year
Complete ratio analysis to send notices by first week of May each year	> 98%	100%	100%	100%	100%	100%	100%	100%	*92%	Necessary deadline in producing of tax digest each year
Process appeals within 180 days of receipt	< 180	100%	100%	100%	100%	100%	100%	100%	100%	State requirement for processing appeals in timely manner
Produce timely and acceptable tax digest	August 1 each year	Met	Met	Met	Met	Met	Met	Met	Met	State requirement for tax digest submission is September 1 each year

Tax Assessor

Budget Highlights

The FY22 Budget of $1.1 million for the Tax Assessor's office reflects no significant changes to services or programs.

- $8,745 is included for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$966.2	$989.0	$1,060.7	$993.4	$4.4	0.4%
Operating	$130.9	$122.6	$135.8	$131.3	$8.7	7.1%
Total	$1,097.1	$1,111.6	$1,196.5	$1,124.7	$13.1	1.2%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	13	13	14	13	0

Tax Commissioner

Mission

The overall goal of the Office of the Tax Commissioner is to provide effective service and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division - Services provided by this division are: (1) registration and titling of vehicles, collection, and disbursements of related taxes and fees; and (2) advising taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures.

Objectives

- Prepare digest and obtain DOR approval in July to send out Property Tax bills for real and personal property on or before August 20th for an October 20th due date.
- Disburse property tax payments received within one week in off peak season and within two weeks in the peak season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date and 98.5% by end of fiscal year
- Process property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season.
- Maintain Homestead applications
- Issue Fifa's for delinquent taxes
- Process and mail out MH bills by February 1st
- Process walk in motor vehicle transactions within 15 minutes and mail in within 24 hours of receipt
- Disburse weekly to the levying authorities all collections for Motor Vehicle Division

Performance Measures

	Actual			Forecast	
	FY18	**FY19**	**FY20**	**FY21**	**FY22**
Property Tax Bills - Real/Personal sent out by August 20th	45,866	46,003	46588	46,600	46,600
Disburse Payments per O.C.G.A.	100%	100%	100%	100%	100%
Collect, process and disburse 91% of payments with 30 days of due date and 98.5% by end of fiscal year	100%	100%	100%	100%	100%
Process Property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season	100%	100%	100%	100%	100%
Homestead Applications Maintained	15,739	15,736	15,669	16,000	16,000
Tax Sale Operations/ Fi-Fa. Issued	848	711	822	1,900	1,900
Mobile Homes Billed by February 1st	1,801	1,814	1,822	1,791	1,791
Process walk in motor vehicle transactions within 15 minutes and mail in within 25 hours of receipt	99%	99%	99%	100%	100%
Disburse weekly to levying authorities all collections for Motor Vehicle Division	100%	100%	100%	100%	100%
Vehicle Registration Services	106,904	108,342	91,994	100,000	100,000
Vehicle Miscellaneous Services	5,757	5,757	16,952	17,000	17,000
Vehicle Title Services	22,080	22,080	11,746	12,000	12,000

Tax Commissioner

Budget Highlights

The FY22 Budget of $1.5 million for the Tax Commissioner's office reflects no significant changes to services or programs.

Salary and benefit changes are due to personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$1,320.6	$1,315.0	$1,323.9	$1,321.9	$6.9	0.5%
Operating	$182.9	$210.7	$210.7	$210.7	$0.0	0.0%
Total	$1,503.5	$1,525.7	$1,534.6	$1,532.6	$6.9	0.5%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Administration	$199.0	$204.7	$216.9	$216.9	$12.2	6.0%
Property Tax	$418.7	$433.6	$430.7	$429.7	($3.9)	-0.9%
Motor Vehicle	$729.1	$716.4	$727.2	$726.2	$9.8	1.4%
Delinquent Tax	$156.7	$171.0	$159.8	$159.8	($11.2)	-6.5%
Total	$1,503.5	$1,525.7	$1,534.6	$1,532.6	$6.9	0.5%

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	19	19	19	19	0

Transit

Mission

The mission of the Transit Department is to provide safe, courteous, cost effective efficient public transportation services to the citizens of Athens-Clarke County.

Goals & Objectives

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of citizens.
  c) Emphasize regional connections for all ground transportation.
  d) Position Athens Transit as a strong alternative to automobiles by providing more frequency of service, longer hours of service, multiple transfer options, and more direct routes with shorter travel times.

- Transit provides solutions to help improve citizen mobility within Athens-Clarke County.
  a) Identify neighborhoods that are underserved and develop service plans.
  b) Attempt to improve air quality by reducing traffic congestion along specific corridors.

- ATS operates in such a manner that is cost effective.
  a) Continue to pursue dedicated funding sources for transit services. (Examples; local option sales tax, gasoline tax, etc.)
  b) Develop alternative revenue sources that have the least impact on local community tax payers.
  c) Create a fare structure that is economically feasible for people with low incomes.
  d) Utilize SPLOST and TSPLOST funding to supplement capital expenses.
  e) Thoroughly investigate, acquire and implement new technology to achieve operating cost savings.

- Continue to foster the ATS and UGA transit services interface in order to achieve community goals.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

- Reduce the need for parking facilities within the CBD and UGA campus therefore allowing maximum utilization of land for more productive purposes.
  a) Educate employers, the business community and citizens about the economic benefits of Athens Transit.
  b) Encourage more partnerships with employers and business communities.
  c) Develop park-n-ride sites with direct service to the CBD and UGA campus.

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community and a safe service environment for customers and employees.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Maximize fare revenue, while providing economical services.
- Limit the cost of providing service by generating more revenue.
- Increase community awareness and encourage use of available transit service.

Transit

- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Limit the increasing cost of providing service by ensuring only qualified individuals are permitted to use the service.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Optimize scheduling to effectively utilize resources.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Performance Measures

Note: Because of COVID-19 Reduced Ridership all Performance Measures have been reduced by 65%

Transit Performance Measure	*Goal*	*FY17*	*FY18*	*FY19*	*FY20*	*FY21 (Proj.)*	*FY22 (Proj.)*
Total Passengers Fixed-Route	by 3%	1,553,282	1,548,324	1,241,010	1,278,240	434,353.50	447,384.11
Passenger Revenue*	increase by 1%	$ 1,720,834	$ 1,763,252	$ 1,135,546	$ 1,146,901	397,441.10	401,415.51
Revenue Miles	increase by 1%	824,567	1,061,448	958,483	968,068	335,469.05	338,823.74
Revenue Hours	increase by 1%	72,222	69,808	81,236	82,048	28,432.60	28,716.93
Passengers/Mile	increase by 1%	1.88	1.46	1.29	1.31	0.45	0.46
Passengers/Hour	increase by 3%	21.51	22.18	15.28	15.73	5.35	5.51
Revenue/Mile	increase by 3%	$ 2.14	$ 2.20	$ 1.18	$ 1.22	0.41	0.43
Revenue/Hour	increase by 3%	$ 23.83	$ 25.26	$ 13.98	$ 14.40	4.89	5.04
Total Passengers Demand Response	increase by 3%	6,818	7,553	7,003	7,213	2,451.05	2,524.58
Passenger Revenue*	increase by 3%	$ 22,487	$ 25,090	$ 22,862	$ 23,548	8,001.70	8,241.75
Revenue Miles	increase by 3%	56,834	62,241	60,391	62,203	21,136.85	21,770.96
Revenue Hours	increase by 3%	5,489	6093	5842	6017	2,044.70	2,106.04
Passengers/Mile	increase by 3%	0.12	0.12	0.12	0.12	0.04	0.04
Passengers/Hour	increase by 3%	1.24	1.24	1.20	1.23	0.42	0.43
Revenue/Mile	increase by 3%	$ 0.40	$ 0.40	$ 0.38	$ 0.39	0.13	0.14
Revenue/Hour	increase by 3%	$ 4.10	$ 4.12	$ 3.91	$ 4.03	1.37	1.41
Miles/Trip	increase by 3%	8.34	8.24	8.62	8.88	3.02	3.11
Overall Ridership		**1,560,100**	***1,555,877***	***1,248,013***	**1,285,453**	436,804.55	449,908.69

Budget Highlights

The FY22 Budget for the Transit Enterprise Fund includes:

Revenue

- Federal funding, estimated to be almost $3.9 million in FY22, based on the current grant contract and funding from the CARES Act

Note: Additional federal funding through the American Rescue Plan Act is anticipated for ACCGov Transit in FY22. This increased funding is not included in the Approved Budget as it is pending official notification from the Federal Transit Administration (FTA)

- There will be no General Fund contribution to the Transit Enterprise Fund, same as FY21 Budget, due to increased federal funding allocations expected in FY22 from the FTA through the American Rescue Plan Act
- Transit is approved to remain fare-free for FY22, so no farebox revenue nor contributions from the University of Georgia (UGA) for student ridership are projected

Expenses

- Total expenses (less depreciation of $4.4 million) are projected at $7.3 million, same as FY21 Budget (calculated as total expenses less depreciation of $4.4 million)
- $2,689 of FY22 cost savings is included for the conversion of two part-time positions to one fulltime Administrative Assistant position
- $6,976 of FY22 cost savings is included for the conversion of two part-time positions to one fulltime Route Supervisor position
- Full funding is included for two fulltime Transit Maintenance Worker positions, which were added for the last six months of FY21
- $100,841 is included for the Transit Planning Grant, similar to FY21, which funds a Planner II position

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Transit Fund, see page E-34.

Transit

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Salary & Benefits	$4,460.7	$4,845.5	$4,824.4	$4,824.4	($21.1)	-0.4%
Operating	$1,083.5	$1,415.5	$1,285.5	$1,285.5	($130.0)	-9.2%
Total	$5,544.2	$6,261.0	$6,109.9	$6,109.9	($151.1)	-2.4%

Appropriations by Division	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Administration	$565.2	$679.00	$717.80	$717.80	$38.8	5.7%
Operations	$3,752.6	$4,164.6	$3,989.4	$3,989.4	($175.2)	-4.2%
Demand Response	$258.6	$355.4	$316.5	$316.5	($38.9)	-10.9%
Maintenance	$967.8	$1,062.0	$1,086.2	$1,086.2	$24.2	2.3%
Total	$5,544.2	$6,261.0	$6,109.9	$6,109.9	($151.1)	-2.4%

Appropriations by Fund	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Transit Fund	$5,472.2	$6,166.4	$6,009.0	$6,009.1	($157.3)	-2.6%
Grants Fund	$72.0	$94.6	$100.8	$100.8	$6.2	6.6%
Total	$5,544.2	$6,261.0	$6,109.8	$6,109.9	($151.1)	-2.4%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

Capital Appropriations		FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund						
Current Services						
D-165	Matching Funds for Transit Capital Improvement Grants	94.7	-	50.0	320.0	400.0
Current Services Total		*94.7*	*-*	*50.0*	*320.0*	*400.0*
Additions & Improvements						
D-166	Update Transit Plans and Transit Studies	-	-	30.0	-	150.0
Additions and Improvements Total		*-*	*-*	*30.0*	*-*	*150.0*
Capital Appropriations Total		**94.7**	**-**	**80.0**	**320.0**	**550.0**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	77	79	81	81	2

Transportation & Public Works

Mission

Transportation & Public Works is committed to the responsible planning, construction, maintenance, and operation of a transportation network that is effective and safe for people using all modes of transportation.

Further, Transportation & Public Works is dedicated to a stormwater management program that improves both the conveyance of stormwater and the quality of our streams and rivers while running an effective and responsive utility.

Goals

The Department strives to provide an effective and safe transportation network for people using all modes through the following:

- Provide a proactive asset management program to key transportation infrastructure including pavement, bridges, traffic signals, pavement markings, and signs
- Provide safe and efficient roadways
- Provide effective and connected bicycle and pedestrian networks that are comfortable and safe for all users
- Provide safe, clear, efficient, and effective traffic control and guidance systems
- Provide proactive and responsive maintenance to transportation systems
- Promote high quality, safe, effective and environmentally sensitive development in the community
- Oversee the effective and cost efficient construction of transportation improvements
- Provide prompt emergency response that serves the needs of Athens-Clarke County

The Department strives to provide an effective stormwater program through the following:

- Provide a proactive asset management program to key stormwater infrastructure including dams, detention facilities, culverts, and stormwater collection systems
- Provide safe and efficient public storm water collection and conveyance systems
- Operate a utility that is cost efficient, effective, and responsive
- Identify safety and operational deficiencies in drainage systems and deliver corrective solutions in a timely manner

Objectives

Transportation:

- Provide major roadway maintenance (resurfacing) to at least 5.8% (70 lane-miles) of ACC lane miles to provide a sustainable life cycle program (10 years for arterials, 15 years for collectors, and 20 years for local roadways)
- Replace approximately one bridge every 1.5 years to provide sufficient structures
- Rebuild approximately 8% (7) traffic signals annually to provide a reliable and effective signal system
- Upgrade 8%, approximately 2,750, of all road signs on an annual basis to ensure proper reflectivity standards of all signs
- Complete plans review for new development within fourteen (14) days of submittal
- Complete 95% of street work requests within thirty (30) days of receiving the request

Stormwater:

- Develop and implement an asset management program for piped stormwater systems
- Continue implementation of Stormwater Master Plan
- Maintain stormwater utility bill collection to average at least 92% yearly

Transportation & Public Works

- Provide a cost effective stormwater utility that maximizes public investment
- Complete 95% of stormwater requests within thirty (30) days of receiving the request

Performance Measures

	Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21*	Comments
TRANSPORTATION	***Our staff is committed to the responsible planning, construction, and maintenance of a transportation network***							
	Lane-miles receiving major roadway maintenance as % of all lane-miles (resurfacing, full-depth reconstruction, etc.)	*> 5.8%*	1.7%	2.0%	*5.5%*	*3.4%*	*3.3%*	FY20-21 decrease due to COVID. FY21-22 anticipated to increase significantly
	Lane-miles in good or excellent condition as % of all lane-miles	*> 70%*	44%	46%	*45%*	*66%*	*66%*	Updated in Spring '20 with newly collected IMS results
	Average bridge sufficiency rating	*> 80*	78.2	78.2	*78.2*	*79.6*	*79.6*	Current score from 2019 GDOT report.
	Number of traffic signal rebuilds as % of all ACC traffic signals	*> 8%*	1.2%	3.3%	*3.4%*	*3.2%*	*1.0%*	10 traffic signals rebuilt in FY20
	Average traffic signal age	*Data Only*	23	24	*24*	*24*	*24*	One third of ACC signals exceed age of 39-years
	Cabinet equipment preventative maintenance inspections % of all signals	*100%*	100%	90%	*78%*	*84%*	*36%*	FY21 projected decrease due to signal tech vacancies and COVID restrictions, as well as an increase small cell project demands on staff time
	Preventative maintenance inspections of field equipment as % of all traffic signals	*> 50%*	30%	85%	*42%*	*28%*	*28%*	
	Traffic Signal Maintenance Devices Per Technician	*≤ 40*	61	62	*65*	*68*	*70*	Device numbers continue to increase as staffing levels remain constant
	Centerline miles of roadway striping installed as % of centerline miles	*> 12%*	4.3%	6.0%	*1.7%*	*6.4%*	*18.4%*	An aggressive Off-System Safety program attributes to FY21 spike in striping.
	Number of signs replaced as percentage of all signs	*> 8%*	5.0%	5.2%	*4.6%*	*5.5%*	*4.4%*	Many signs are older and noncompliant with MUTCD retro-reflectivity standards.
	Average response time (days) for all roadway work requests	*< 72 hours*	24.0	26.0	*58.0*	*38.0*	*26.0*	871 roadway work requests resolved in FY20
	% dead animals removed within 24-hours of notice	*>97%*	100%	100%	*100%*	*100%*	*100%*	All 355 dead animals removed in FY20 within 24-hour notice
	Number of all roadway work requests completed in 30 days as % of all requests	*> 95%*	91.1%	93.2%	*91.0%*	*96.0%*	*98.0%*	Increase due to better tracking through Cityworks
	Site Plans Reviews completed within allocated review times (7 or 14 days depending) as % of all Site Reviews.	*> 95%*	*New for FY19*			*83.0%*	*90.0%*	This includes initial and resubmittals review time for 14 and 7 days target turnaround.

TRANSPORTATION	***that is effective***							
	Overall arterial level of service (LOS)	*C*						Developing work flow
	Million vehicle miles traveled	*Data Only*	1105	*1149*	*1213*	*1303*	*1226*	FY21 decrease most likely due to COVID
	Total pedestrian network mileage as percent of overall roadway network	*Data Only*	32.3%	*32.4%*	*32.4%*	*32.5%*	*32.6%*	.7 miles of sidewalk anticipated in FY21
	Total bicycle network mileage as percent of overall roadway network	*> 51%*	12.8%	*12.8%*	*12.8%*	*13.0%*	*13.0%*	Additional multi-use facilities anticipated in FY21-22
	and safe for all modes of transportation.							
	Crashes / 100 million vehicle miles traveled	*Decrease FPY*	494	603	*389*	*325*	*227*	FY19 and FY20 crash numbers appear much lower than previous years. Possibly due to combination of distracted driving law and regression to the mean. FY21 decrease most likely a side effect of reduced driving during Pandemic
	Fatalities (sum of reported vehicular, bicycle, and pedestrian)	*Decrease FPY*	11	8	*11*	*19*	*16*	
	Serious Injuries (sum of reported vehicular, bicycle, and pedestrian)	*Decrease FPY*	New For FY20			71	*80*	
	Number of pedestrian-related crashes	*Decrease FPY*	57	75	*63*	*44*	*28*	
	Number of bicycle-related crashes	*Decrease FPY*	26	33	*23*	*18*	*4*	

*FY21 numbers projected based on data collected from Q1

	Performance Measure	*Goal*	*FY17*	*FY18*	*FY19*	*FY20*	*FY21**	*Comments*
STORMWATER	***Further, we are dedicated to a stormwater management program that improves both the conveyance of stormwater***							
	Stormwater Pipe in Good or Excellent Condition as % of pipe	*New in FY22*						Developing work flow
	Total number of stormwater pipes in failed condition (condition score above 4)	*Data Only*	*New for FY19*		*15*	*24*	*23*	Live Stream Pipes are failing at a rate of 2-3 per year. Current funding will not keep up with this.
	Number of linear feet of stormwater pipe rehabilitated/replaced	*Data Only*	*New for FY18*	*462*	*1426*	*1721*	*240*	FY21 Decrease due to limited funding and reduced in-house projects due to COVID
	% inspection of stormwater drains in public right of way	*100%*	100%	86%	*90%*	*10%*	*24%*	Lower numbers due to unforseen staff reduction and restrictions on inmate usage due to COVID
	Number of flooding-related work requests	*Data Only*	*New for FY18*		12	0	0	Now tracking through Cityworks
	Average response time (days) for all stormwater work requests	*< 72 hours*	15	19	*58*	*47*	*48*	980 stormwater work requests resolved in FY20
	Number of stormwater work requests completed in 30 days as % of all requests	*> 90%*	97%	94%	*95.0%*	*95.0%*	*96.0%*	
	and the quality of our streams and rivers.							
	Number of sampling locations within Georgia EPD thresholds as % of all sampling locations	*New in FY22*						Developing work flow
	Number of Illicit Discharge Complaints	*Data Only*	43	66	*19*	*10*	*8*	As required by NPDES Phase II Permit
	% of Illicit Discharge Complaints responded to in 48 hours	*100%*	100%	100%	*100%*	*100%*	*100%*	
	Cubic yards of waste removed from stormwater system	*Data Only*			*9134*	*5236*	*8724*	Better tracking through Cityworks

STORMWATER	**while running an effective and responsive utility.**							
	Utility bill collection rate	*> 95%*	91%	93%	*90%*	*99%*	*88%*	Projection pending final collections
	% credit card payments	*> 4.6%*	2.8%	6.4%	*7.4%*	*18.0%*	*22.0%*	Increase due to ClickToGov rollout
	Monthly stormwater rate per 1,000 square feet	*< $1.91*	$1.34	$1.34	*$1.34*	*$1.34*	*$1.34*	Utility Fee Review ongoing
	Number of impervious surface appeals reviewed	*Data Only*	286	51	*13*	*112*	*12*	Peak reviews from impervious surface audit
	Number of new credit applications approved	*Data Only*	1	0	*2*	*4*	*0*	Utility Fee Review looking for ways to increase

*FY20 numbers projected based on data collected from Q1

Budget Highlights

Transportation and Public Works is funded through two funds: the General Fund and the Stormwater Fund. The General Fund supports Administration, Traffic & Operations, Engineering, and Streets & Drainage. The Stormwater Fund supports Engineering, Streets & Drainage, and Stormwater Management for stormwater projects.

The Approved Budget for Transportation and Public Works includes budgeted funding from the General fund for;

- $226,658 for vehicle replacement charges. General Fund vehicle replacement charges were removed from the FY21 Budget by the Mayor and Commission and have been reinstated for FY22.
- $6,000 for the Quiet Zone Application to begin to determine the eligibility for redevelopment of railway crossings to reduce noise.

- Salary and benefit changes are due to performance management pay, personnel turnover, changes in the vacancy factor, and/or reallocation of benefits applied by Human Resources.

For more information on the Stormwater Fund, see page E-38. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY20	FY21	FY22	FY22		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$4,842.7	$5,486.7	$5,395.2	$5,284.1	($202.6)	-3.7%
Operating	$2,412.3	$2,648.5	$2,977.1	$2,907.7	$259.2	9.8%
Total	$7,255.0	$8,135.2	$8,372.3	$8,191.8	$56.6	0.7%

	FY20	FY21	FY22	FY22		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$238.5	$387.1	$469.3	$460.7	$73.6	19.0%
Traffic & Operations	$2,328.8	$2,331.3	$2,558.0	$2,396.0	$64.7	2.8%
Engineering	$985.5	$1,115.7	$798.4	$790.1	($325.6)	-29.2%
Streets & Drainage	$2,601.0	$2,986.2	$2,831.2	$2,829.6	($156.6)	-5.2%
Storm Water Management	$1,101.2	$1,314.9	$1,715.4	$1,715.4	$400.5	30.5%
Total	$7,255.0	$8,135.2	$8,372.3	$8,191.8	$56.6	0.7%

	FY20	FY21	FY22	FY22		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$4,309.9	$4,547.8	$4,974.9	$4,794.4	$246.6	5.4%
Stormwater Fund	$2,945.1	$3,587.4	$3,397.4	$3,397.4	($190.0)	-5.3%
Total	$7,255.0	$8,135.2	$8,372.3	$8,191.8	$56.6	0.7%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

		Capital Appropriations	FY20 Year End Balance	FY21 Budget	5 - Year CIP FY22 Approved	5 - Year CIP FY23-FY26 Proposed	5 - Year CIP FY27-31 Proposed
General Capital Projects Fund							
Current Services							
D-167		Signal Replacement	153.5	200.0	75.0	3,565.0	5,287.5
D-171		Roadway Safety Devices Life Cycle Replacement	85.5	130.0	150.0	1,678.0	2,900.0
D-172		Upgrade Overhead Street Name Signs	25.4	150.0	75.0	2,006.0	3,300.0
D-174		Pavement Maintenance Program	198.4	-	700.0	12,513.0	41,347.0
D-175		Bridge Improvement & Replacement Program	329.1	50.0	50.0	200.0	250.0
Current Services Total			*791.8*	*530.0*	*1,050.0*	*19,962.0*	*53,084.5*
Additions & Improvements							
D-168		Expand Fiber Optic Cable Communications System	40.3	-	-	140.0	200.0
D-169		Traffic Data Collection	16.4	30.0	-	120.0	150.0
D-170		Sidewalk and Other Improvements	52.1	-	-	160.0	200.0
D-173		Local Road Improvement Projects	177.3	-	-	480.0	650.0
D-177		Pedestrian Safety and Traffic Calming Improvements	114.6	-	-	40.0	200.0
D-178		Bicycle Transportation Improvements	-	-	-	-	1,000.0
D-179	N	Streetlight Capital	-	-	19.0	-	-
D-180	N	Neighborhood Traffic	-	-	20.0	-	-
Additions and Improvements Total			*400.8*	*30.0*	*39.0*	*940.0*	*2,400.0*
General Capital Projects Fund Total			**1,192.6**	**560.0**	**1,089.0**	**20,902.0**	**55,484.5**
Stormwater Fund							
Current Services							
D-176		Stormwater Improvement Prog / Areawide	1,891.4	600.0	200.0	800.0	1,000.0
Current Services Total			*1,891.4*	*600.0*	*200.0*	*800.0*	*1,000.0*
Stormwater Fund Total			**1,891.4**	**600.0**	**200.0**	**800.0**	**1,000.0**
Capital Appropriations Total			**3,084.0**	**1,160.0**	**1,289.0**	**21,702.0**	**56,484.5**

Authorized Positions

	FY20	FY21	FY22 Requested	FY22 Approved	▲
Fulltime Authorized Positions	89	90	92	90	0

FY22 Capital Budget and Capital Improvement Plan

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:

a) Maintain infrastructure and public facilities,
b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services,
d) Preserve community and historical assets and
e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $30,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY22 capital projects. Projects outlined in the remaining four years (FY23 – FY26) are for planning purposes only and are not authorized until included in an adopted Capital Budget. Furthermore, projects identified in years FY27–FY31 are listed to show a budget estimate for the next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories:

a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I).

CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY22 Capital Budget total $45.8 million (page D-2). General Capital Fund projects (page D-3) total $5.7 million. The remaining capital projects in the Enterprise, Internal Service and Special Revenue Funds total $40.2 million.

The FY22 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-19. Detailed data sheets for individual projects begin on page D-20.

Major Projects Capital Summary

Capital Projects for Current Services

General Capital Projects Fund

CS	Facilities Life Cycle Maintenance Program	$ 1,262,756
IT	Information Technology Equipment Replacement Program	$ 400,000
PD	On-Officer Cameras and Data Storage	$ 276,072
PD	Replacement of Conducted Energy Device (CED) Units	$ 276,072
	Other General Capital Projects Fund	$ 3,039,100
	Subtotal	$ 5,254,000

Fleet Replacement Fund

CS	Fleet Replacement Program	$ 3,853,000

Storm Water Management Enterprise Fund

TPW	Stormwater Improvement Prog / Areawide	$ 200,000

Water & Sewer Enterprise Fund

PU	Rehabilitate and Replace Sewers	$ 7,500,000
PU	Improve Water Supply Reliability	$ 6,000,000
PU	Manage and Reuse Residual Solids	$ 4,780,000
PU	Replace and Upgrade Facilities and Equipment	$ 3,400,000
PU	Rehabilitate and Replace Water Lines	$ 3,000,000
PU	W&S Lines - Additions and Improvements	$ 975,000
PU	Meter and Water/Sewer Stub Additions	$ 510,000
PU	Replace Water Meters	$ 365,000
PU	Donated W&S Additions Management	$ 230,000
	Other Water & Sewer Ent Fund	$ 300,000
	Subtotal	$ 27,060,000

Solid Waste Enterprise Fund

SW	Replace Automated Refuse/Recycling Truck	$ 310,000
	Other Solid Waste Enterprise Fund	$ 225,000
	Subtotal	$ 535,000

Landfill Enterprise Fund

SW	Replace Trash Compactor	$ 450,000
	Other Landfill Ent Fund	$ 1,088,000
	Subtotal	$ 1,538,000

All Other CS Projects $ 97,000

Current Services - All Funds **$ 38,537,000**

Capital Projects for Additions & Improvements

General Capital Projects Fund

MGR	TSPLOST 2023 Planning	$ 100,000
	Other General Capital Projects Fund	$ 297,000
	Subtotal	$ 397,000

Water & Sewer Enterprise Fund

PU	WRF Phosphorous Improvements	$ 5,500,000
PU	Water Transmission Grid Improvements	$ 650,000
	Other Water & Sewer Ent Fund	$ 750,000
	Subtotal	$ 6,900,000

Additions & Improvements - All Funds **$ 7,297,000**

Total FY22 Capital Budget **$ 45,834,000**

Capital Summary by Fund

General Capital Projects Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:											
Transfers from General Fund					26,348.6	5,651.0	23,886.5	15,499.6	16,435.2	24,745.6	194,813.4
Total Sources					**26,348.6**	**5,651.0**	**23,886.5**	**15,499.6**	**16,435.2**	**24,745.6**	**194,813.4**
Uses:											
Current Services Projects Listed Below			3,919.2	2,060.2	20,982.2	5,254.0	20,893.8	13,954.0	15,608.2	21,183.6	160,995.4
Additions & Improvements Projects Listed Below			980.3	115.0	5,366.4	397.0	2,992.7	1,545.7	827.0	3,562.0	33,818.0
Total Uses			**4,899.5**	**2,175.2**	**26,348.6**	**5,651.0**	**23,886.5**	**15,499.6**	**16,435.2**	**24,745.6**	**194,813.4**
Change in Fund Balance					-	-	-	-	-	-	-
Current Services											
Airport											
D-20		Matching Funds for Airport Capital Improvement Grants	244.1	-	-	-	1,062.8	90.3	218.0	86.3	1,825.0
D-21		Maintain Airport Facilities and Equipment	32.0	25.0	65.0	65.0	25.0	25.0	55.0	-	315.0
D-22	N	Aircraft Rescue and Fire Fighting Proximity Suits & Gear and SCBA	-	-	21.5	21.5	-	-	-	-	-
Airport Total			*276.1*	*25.0*	*86.5*	*86.5*	*1,087.8*	*115.3*	*273.0*	*86.3*	*2,140.0*
Central Services											
D-23		Facilities Life Cycle Maintenance Program	135.9	-	6,971.6	1,262.8	3,013.6	1,908.4	2,942.8	2,363.4	9,522.5
D-25		800 MHz Subscriber Radio Life Cycle	241.6	50.0	400.0	200.0	400.0	400.0	400.0	400.0	2,000.0
D-26		Landscaping Equipment Life Cycle Replacement	-	75.0	87.5	75.0	139.5	132.5	132.5	132.5	660.0
D-29		800 MHz Radio Infrastructure Replacement	125.0	25.0	200.0	150.0	250.0	250.0	250.0	250.0	1,250.0
D-30		Landscape & Community Tree Program	0.6	-	30.0	-	15.0	15.0	15.0	15.0	75.0
D-31		Parking Lot Life Cycle Maintenance & Repair	20.9	25.0	25.0	25.0	40.0	40.0	40.0	40.0	200.0
D-32		Upgrade Fuel Sites	-	30.0	20.0	-	-	-	-	-	-
D-33	N	Tree Hazard Reduction	-	-	120.0	-	60.0	60.0	60.0	60.0	300.0
D-34		Parking Facilities	50.8	-	20.0	-	20.0	20.0	20.0	20.0	100.0
D-37		Replace Internal Support Equipment	40.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	50.0
D-38		Parking Decks Life Cycle Replacement	8.7	25.0	50.0	-	50.0	50.0	50.0	50.0	250.0
D-43		Energy Management Improvements	13.1	-	-	-	-	-	-	30.0	150.0
Central Services Total			*636.8*	*240.0*	*7,934.1*	*1,722.8*	*3,998.1*	*2,885.9*	*3,920.3*	*3,370.9*	*14,557.5*

General Capital Projects Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Corrections											
D-45		Food Service Equipment Life Cycle Replacement	30.2	20.0	20.0	20.0	20.0	20.0	20.0	20.0	30.0
D-46	N	Officer Portable Radio and Charging Station Purchase	-	-	60.0	10.0	10.0	10.0	10.0	10.0	10.0
D-47	N	Corrections Institution Building Renovation and Life Safety Equip	-	-	570.2	-	598.7	628.6	-	-	-
Corrections Total			*30.2*	*20.0*	*650.2*	*30.0*	*628.7*	*658.6*	*30.0*	*30.0*	*40.0*
Fire & Emergency Services											
D-48	N	Fire Apparatus Replacement - Rescue Unit	-	-	99.0	-	99.0	99.0	99.0	99.0	-
D-49	N	Fire Apparatus Replacement - Ladder 7	-	-	183.0	-	183.0	183.0	183.0	183.0	915.0
D-50		Replace Mobile Data Terminals	154.3	50.0	50.0	50.0	50.0	50.0	50.0	50.0	250.0
D-54	N	Hose & Appliances	-	-	317.2	25.0	-	-	-	-	-
Fire & Emergency Services Total			*154.3*	*50.0*	*649.2*	*75.0*	*332.0*	*332.0*	*332.0*	*332.0*	*1,165.0*
Information Technology											
D-55		Information Technology Equipment Replacement Program	431.9	350.0	415.0	400.0	500.0	415.0	350.0	415.0	1,750.0
Information Technology Total			*431.9*	*350.0*	*415.0*	*400.0*	*500.0*	*415.0*	*350.0*	*415.0*	*1,750.0*
Leisure Services											
D-56		Parks - R&M Existing Facilities	-	57.0	4,258.5	200.0	1,212.1	477.0	2,252.3	1,035.9	3,040.9
D-57		Pool Repairs and Renovations	37.8	50.0	163.6	150.0	330.3	142.1	238.9	14.1	350.3
D-58		Bridge and Boardwalk Inspection and Replacement	27.7	-	730.1	-	454.5	492.0	454.5	528.5	845.3
D-59		Pavement Repair and Maintenance	6.6	-	370.5	-	102.6	885.0	239.2	439.2	536.1
D-60		Park Equipment - Replacement / Life Cycle	2.9	-	647.6	75.0	433.1	237.2	575.7	223.9	1,150.6
D-61	N	Cook's Trail Improvements	-	-	1,062.2	-	6,524.8	-	-	-	-
D-62		Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	-	-	-	-	8,364.0
D-63		Ben Burton Park Repairs and Renovations	-	-	-	-	-	-	-	2,223.8	-
D-64		Create a Property Boundary Program	-	-	-	-	-	50.0	50.0	50.0	100.0
D-65		Memorial Park Renovations	-	-	-	-	-	-	-	1,519.0	9,331.0
D-66		Bishop Park Renovations	-	-	-	-	-	-	-	-	20,500.0
D-67		Dudley Park Improvements	-	-	-	-	-	-	-	-	5,164.0
D-68	N	Sandy Creek Park Improvements	-	-	-	-	-	-	-	-	6,703.0
D-69	N	Satterfield Park Improvements	-	-	-	-	-	-	-	-	4,697.0
D-70	N	Southeast Clarke Park Improvements	-	-	-	-	-	-	-	2,330.0	14,317.0
D-71	N	Virginia Callaway-Cofer Walker Park Improvements	-	-	-	-	-	-	-	-	4,440.0
D-72		Morton Theatre Fork Lift Replacement	-	-	-	-	-	-	-	35.0	-

Capital Summary by Fund

General Capital Projects Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
D-78	N	Cooks Property Master Plan	-	-	150.0	-	50.0	-	-	-	-
D-79	N	Rock and Shoals Master Plan	-	-	150.0	100.0	50.0	-	-	-	-
D-80	N	Whitehall Shoals Visioning Plan	-	-	75.0	-	25.0	-	-	-	-
D-81	N	Barber Creek & Chicopee Gun Emplacement Vision Plan	-	-	75.0	-	25.0	-	-	-	-
D-82	N	Undeveloped Greenspaces Vision Plan	-	-	75.0	-	25.0	-	-	-	-
Leisure Services Total			*75.0*	*107.0*	*7,757.5*	*525.0*	*9,232.6*	*2,283.3*	*3,810.6*	*8,399.4*	*79,539.2*
Manager's Office - Organizational Development											
D-84		ACCGOV Talent Management Software Suite	165.0	-	171.6	171.6	178.5	185.6	193.0	200.7	1,130.8
Manager's Office - Organizational Development Total			*165.0*	*-*	*171.6*	*171.6*	*178.5*	*185.6*	*193.0*	*200.7*	*1,130.8*
Manager's Office - Public Information Office											
D-85		Website & eGovernment Enhancements	37.5	15.0	103.0	100.0	103.0	90.0	91.0	57.0	300.0
D-86		ACTV & Multimedia Production Equipment	80.8	15.0	25.0	-	25.0	25.0	25.0	25.0	145.5
Manager's Office - Public Information Office Total			*118.2*	*30.0*	*128.0*	*100.0*	*128.0*	*115.0*	*116.0*	*82.0*	*445.5*
Other General Administration											
D-93		Capital Budget Contingency	585.8	-	200.0	-	100.0	100.0	100.0	100.0	500.0
Other General Administration Total			*585.8*	*-*	*200.0*	*-*	*100.0*	*100.0*	*100.0*	*100.0*	*500.0*
Planning & Zoning											
D-96	N	Replace Large Format Printer (KIP)	-	-	-	-	-	-	30.0	-	-
Planning & Zoning Total			*-*	*-*	*-*	*-*	*-*	*-*	*30.0*	*-*	*-*
Police Services											
D-97		On-Officer Cameras and Data Storage	331.8	230.0	276.1	276.1	273.1	273.1	273.1	273.1	1,365.7
D-98		Replacement of Conducted Energy Device (CED) Units	-	228.2	276.1	276.1	273.1	273.1	273.1	273.1	1,365.7
D-101		Replace Investigative Operations Vehicles	0.1	-	70.0	-	70.0	70.0	70.0	70.0	367.5
D-102		Motorcycle Replacement Program	-	-	60.0	60.0	60.0	60.0	60.0	60.0	315.0
D-103		Renovate Training/Firing Range	-	-	-	-	100.0	50.0	-	-	-
D-104	N	Use of Force Simulator Replacement Plan	-	-	-	-	350.0	-	-	-	150.0
D-105		Mobile Computing Replacement Program	106.4	195.0	195.0	195.0	195.0	195.0	195.0	195.0	975.0
D-106		Police Radio Battery & Microphone Replacement Cycle	-	-	-	-	43.0	43.0	43.0	43.0	215.0
D-107		ACCPD Network Server Replacement Lifecycle	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
D-108		Maintenance of Downtown Safety Camera System	68.5	-	60.0	60.0	-	60.0	-	60.0	300.0

Capital Summary by Fund

General Capital Projects Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
D-110	N	Replacement of Computer-Aided Dispatch (CAD) Workstations	-	-	-	-	60.0	-	-	-	60.0
D-111	N	Mobile Command Center Replacement	-	-	-	-	-	850.0	-	-	-
D-113		Ballistic Vest Replacement (Rifle Plates & Carriers)	-	-	-	-	-	50.0	-	-	-
Police Total			*531.8*	*678.2*	*962.1*	*892.1*	*1,449.3*	*1,949.3*	*939.3*	*999.3*	*5,238.9*
Sheriff											
D-134		Public Safety Initiative -Equip Tech	27.5	30.0	30.0	-	30.0	30.0	30.0	30.0	150.0
D-135		Replace Mobile Data Computers	-	-	76.0	76.0	-	-	-	-	76.0
D-137		Purchase Body Worn Cameras	-	-	-	-	300.0	-	50.0	-	350.0
D-138		Purchase Tasers and Related Equipment	-	-	-	-	103.0	-	-	-	103.0
D-139		Replace Courthouse Security Equipment	-	-	-	-	-	-	-	-	75.0
D-140		Replace Prisoner Transport Bus	-	-	-	-	-	-	-	-	250.0
Sheriff Total			*27.5*	*30.0*	*106.0*	*76.0*	*433.0*	*30.0*	*80.0*	*30.0*	*1,004.0*
Solid Waste											
D-163	N	Purchase One Leaf Vacuum	-	-	150.0	75.0	-	-	-	-	-
Solid Waste Total			*-*	*-*	*150.0*	*75.0*	*-*	*-*	*-*	*-*	*-*
Transit											
D-165		Matching Funds for Transit Capital Improvement Grants	94.7	-	50.0	50.0	80.0	80.0	80.0	80.0	400.0
Transit Total			*94.7*	*-*	*50.0*	*50.0*	*80.0*	*80.0*	*80.0*	*80.0*	*400.0*
Transportation & Public Works											
D-167		Signal Replacement	153.5	200.0	460.0	75.0	620.0	829.0	1,058.0	1,058.0	5,287.5
D-171		Roadway Safety Devices Life Cycle Replacement	85.5	130.0	200.0	150.0	270.0	340.0	488.0	580.0	2,900.0
D-172		Upgrade Overhead Street Name Signs	25.4	150.0	312.0	75.0	406.0	500.0	550.0	550.0	3,300.0
D-174		Pavement Maintenance Program	198.4	-	700.0	700.0	1,400.0	3,085.0	3,208.0	4,820.0	41,347.0
D-175		Bridge Improvement & Replacement Program	329.1	50.0	50.0	50.0	50.0	50.0	50.0	50.0	250.0
Transportation & Public Works Total			*791.8*	*530.0*	*1,722.0*	*1,050.0*	*2,746.0*	*4,804.0*	*5,354.0*	*7,058.0*	*53,084.5*
Current Services Total			**3,919.2**	**2,060.2**	**20,982.2**	**5,254.0**	**20,893.8**	**13,954.0**	**15,608.2**	**21,183.6**	**160,995.4**

Capital Summary by Fund

General Capital Projects Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Additions & Improvements											
Central Services											
D-35		Renovations/Space Allocation Plan	393.8	-	60.0	-	30.0	30.0	30.0	30.0	150.0
D-36	N	Urban Forestry Crew	-	-	-	-	-	110.0	110.0	115.0	115.0
D-40		Downtown Enhancement Project	114.8	60.0	60.0	60.0	60.0	60.0	60.0	60.0	300.0
D-41	N	Additional Rural Roadside Mowing Crew	-	-	-	-	70.0	70.0	80.0	80.0	-
Central Services Total			*508.5*	*60.0*	*120.0*	*60.0*	*160.0*	*270.0*	*280.0*	*285.0*	*565.0*
Clerk of Courts											
D-44	N	Deed Indexing (years 1970-1983)	-	-	346.5	-	-	-	-	-	-
Clerk of Courts Total			-	-	*346.5*	-	-	-	-	-	-
Fire & Emergency Services											
D-51	N	Renovate and Expand Fire Training Center	-	-	2,724.0	-	1,391.0	-	-	-	-
D-52	N	Diversity and Workforce Development Project	-	-	103.4	-	58.4	58.4	12.0	12.0	110.0
D-53	N	Construct Emergency Operations Center	-	-	710.5	-	355.3	364.3	-	-	-
Fire & Emergency Services Total			-	-	*3,537.9*	-	*1,804.7*	*422.7*	*12.0*	*12.0*	*110.0*
Leisure Services											
D-73		Trails & Open Spaces Compact Track Loader Equipment	-	-	-	-	-	-	-	35.0	-
D-74	N	New Athens Creative Theatre Facility	-	-	-	-	-	-	-	2,500.0	10,055.0
D-75		Portable Soccer Pitch System	-	-	-	-	-	-	-	-	35.0
D-76	N	East Athens Community Center-Space Modernization	-	-	-	-	-	-	-	-	7,000.0
D-77	N	Lay Park Community Center-Space Modernization	-	-	-	-	-	-	-	-	7,000.0
Leisure Services Total			-	-	-	-	-	-	-	*2,535.0*	*24,090.0*
Manger's Office - Inclusion											
D-83	N	Walk of Remembrance	-	-	-	50.0	-	-	-	-	-
Manger's Office - Inclusion Total			-	-	-	*50.0*	-	-	-	-	-
Manager's Office - SPLOST											
D-87	N	TSPLOST 2023 Planning	-	-	175.0	100.0	-	-	-	-	-
Manager's Office - SPLOST Total			-	-	*175.0*	*100.0*	-	-	-	-	-

Capital Summary by Fund

General Capital Projects Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Manager's Office - Sustainability Office											
D-88		Natural Area Rehabilitation Program	-	-	-	-	-	-	175.0	175.0	600.0
D-89		Solar and Energy Program	-	-	-	-	-	-	-	150.0	500.0
D-90		Energy Planning - Fleet Electrification, Fuel Reduction, and Clima	30.0	-	-	-	-	-	100.0	100.0	2,900.0
Manager's Office - Sustainability Office Total			*30.0*	-	-	-	-	-	*275.0*	*425.0*	*4,000.0*
Other General Administration											
D-91		Public Art Program	40.9	25.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
Other General Administration Total			*40.9*	*25.0*	*25.0*	*25.0*	*25.0*	*25.0*	*25.0*	*25.0*	*125.0*
Planning & Zoning											
D-94	N	Permitting Software Equipment	-	-	-	-	50.0	-	-	-	-
D-95		Comprehensive Plan Five/Ten Year Update	-	-	-	-	50.0	-	-	-	300.0
Planning & Zoning Total			-	-	-	-	*100.0*	-	-	-	*300.0*
Police Services											
D-99	N	15 Additional Police Vehicles for Patrol Operations	-	-	228.0	-	228.0	228.0	-	-	715.0
D-100	N	Additional Police Vehicles (25)	-	-	375.0	-	375.0	375.0	-	-	1,180.0
D-109	N	Mental Health Co-Responder Team Vehicle	-	-	43.0	43.0	-	-	-	-	45.0
D-112		Emergency Medical Dispatch (EMD) Program	-	-	-	-	100.0	-	-	-	-
Police Total			-	-	*646.0*	*43.0*	*703.0*	*603.0*	-	-	*1,940.0*
Sheriff											
D-136	N	Purchase Body Security Scanning System	-	-	138.0	-	-	-	-	-	138.0
Sheriff Total			-	-	*138.0*	-	-	-	-	-	*138.0*
Solid Waste											
D-164	N	Dunlap & Pittard Environmental Study	-	-	-	50.0	-	-	-	-	-
Solid Waste Total			-	-	-	*50.0*	-	-	-	-	-
Transit											
D-166		Update Transit Plans and Transit Studies	-	-	30.0	30.0	-	-	-	-	150.0
Transit Total			-	-	*30.0*	*30.0*	-	-	-	-	*150.0*

Capital Summary by Fund

General Capital Projects Fund		FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Transportation & Public Works										
D-168	Expand Fiber Optic Cable Communications System	40.3	-	60.0	-	30.0	30.0	40.0	40.0	200.0
D-169	Traffic Data Collection	16.4	30.0	30.0	-	30.0	30.0	30.0	30.0	150.0
D-170	Sidewalk and Other Improvements	52.1	-	80.0	-	40.0	40.0	40.0	40.0	200.0
D-173	Local Road Improvement Projects	177.3	-	178.0	-	100.0	125.0	125.0	130.0	650.0
D-177	Pedestrian Safety and Traffic Calming Improvements	114.6	-	-	-	-	-	-	40.0	200.0
D-178	Bicycle Transportation Improvements	-	-	-	-	-	-	-	-	1,000.0
D-179	Streetlight Capital	-	-	-	19.0	-	-	-	-	-
D-180	Neighborhood Traffic	-	-	-	20.0	-	-	-	-	-
Transportation & Public Works Total		*400.8*	*30.0*	*348.0*	*39.0*	*200.0*	*225.0*	*235.0*	*280.0*	*2,400.0*
Additions and Improvements Total		**980.3**	**115.0**	**5,366.4**	**397.0**	**2,992.7**	**1,545.7**	**827.0**	**3,562.0**	**33,818.0**
General Capital Projects Fund Total		**4,899.5**	**2,175.2**	**26,348.6**	**5,651.0**	**23,886.5**	**15,499.6**	**16,435.2**	**24,745.6**	**194,813.4**

Economic Development Fund	FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:									
Beginning Fund Balance			49.3	49.3	49.3	49.3	49.3	49.3	49.3
Transfers from General Fund			225.0	-	225.0	225.0	225.0	225.0	1,125.0
Total Sources			**274.3**	**49.3**	**274.3**	**274.3**	**274.3**	**274.3**	**1,174.3**
Uses:									
Current Services Projects Listed Below	-	-	-	-	-	-	-	-	-
Additions & Improvements Projects Listed Below	837.6	225.0	225.0	-	225.0	225.0	225.0	225.0	1,125.0
Total Uses	**837.6**	**225.0**	**225.0**	**-**	**225.0**	**225.0**	**225.0**	**225.0**	**1,125.0**
Year End Economic Development Fund Reserve			**49.3**	**49.3**	**49.3**	**49.3**	**49.3**	**49.3**	**49.3**
Additions & Improvements									
Other General Administration									
D-92 Economic Development Capital Program	837.6	225.0	225.0	-	225.0	225.0	225.0	225.0	1,125.0
Other General Administration Total	*837.6*	*225.0*	*225.0*	*-*	*225.0*	*225.0*	*225.0*	*225.0*	*1,125.0*
Additions and Improvements Total	**837.6**	**225.0**	**225.0**	**-**	**225.0**	**225.0**	**225.0**	**225.0**	**1,125.0**
Economic Development Fund Total	**837.6**	**225.0**	**225.0**	**-**	**225.0**	**225.0**	**225.0**	**225.0**	**1,125.0**

Capital Summary by Fund

Fleet Management Fund		FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27-31 Proposed
						Capital Improvement Plan				Forecast
Sources:										
Beginning Unrestricted Net Position (Estimate)				76.7	76.7	81.7	66.7	51.7	36.7	21.7
Current Year Operating Revenues				15.0	15.0	15.0	15.0	15.0	15.0	75.0
Total Sources				**91.7**	**91.7**	**96.7**	**81.7**	**66.7**	**51.7**	**96.7**
Uses:										
Current Services Projects Listed Below		10.7	10.0	10.0	10.0	30.0	30.0	30.0	30.0	150.0
Additions & Improvements Projects Listed Below		-	-	-	-	-	-	-	-	-
Total Uses		**10.7**	**10.0**	**10.0**	**10.0**	**30.0**	**30.0**	**30.0**	**30.0**	**150.0**
Year End Fleet Management Fund Unrestricted Net Position				**81.7**	**81.7**	**66.7**	**51.7**	**36.7**	**21.7**	**(53.3)**
Current Services										
Central Services										
D-28	Fleet Management Shop Equipment Life Cycle Replacement	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	50.0
D-32	Upgrade Fuel Sites	0.7	-	-	-	20.0	20.0	20.0	20.0	100.0
Current Services Total		**10.7**	**10.0**	**10.0**	**10.0**	**30.0**	**30.0**	**30.0**	**30.0**	**150.0**
Fleet Management Fund Total		**10.7**	**10.0**	**10.0**	**10.0**	**30.0**	**30.0**	**30.0**	**30.0**	**150.0**

Fleet Replacement Fund	FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:									
Beginning Unrestricted Net Position (Estimate)			5,313.2	5,313.2	3,873.6	2,887.0	2,061.6	1,208.1	408.1
Current Year Operating Revenues			2,413.4	2,413.4	2,413.4	2,724.6	2,746.5	2,900.0	13,933.0
Total Sources			**7,726.6**	**7,726.6**	**6,287.0**	**5,611.6**	**4,808.1**	**4,108.1**	**14,341.1**
Uses:									
Current Services Projects Listed Below	-	1,295.4	3,853.0	3,853.0	3,400.0	3,550.0	3,600.0	3,700.0	18,750.0
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**-**	**1,295.4**	**3,853.0**	**3,853.0**	**3,400.0**	**3,550.0**	**3,600.0**	**3,700.0**	**18,750.0**
Year End Fleet Replacement Fund Unrestricted Net Position			**3,873.6**	**3,873.6**	**2,887.0**	**2,061.6**	**1,208.1**	**408.1**	**(4,408.9)**
Current Services									
Central Services									
D-24 Fleet Replacement Program	-	1,295.4	3,853.0	3,853.0	3,400.0	3,550.0	3,600.0	3,700.0	18,750.0
Current Services Total	**-**	**1,295.4**	**3,853.0**	**3,853.0**	**3,400.0**	**3,550.0**	**3,600.0**	**3,700.0**	**18,750.0**
Fleet Replacement Fund Total	**-**	**1,295.4**	**3,853.0**	**3,853.0**	**3,400.0**	**3,550.0**	**3,600.0**	**3,700.0**	**18,750.0**

Capital Summary by Fund

Hotel/Motel Fund	FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:									
Beginning Fund Balance			382.8	382.8	392.8	377.8	362.8	347.8	332.8
Current Year Operating Revenue			40.0	40.0	40.0	40.0	40.0	40.0	200.0
Total Sources			**422.8**	**422.8**	**432.8**	**417.8**	**402.8**	**387.8**	**532.8**
Uses:									
Current Services Projects Listed Below	14.5	40.0	55.0	30.0	55.0	55.0	55.0	55.0	275.0
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**14.5**	**40.0**	**55.0**	**30.0**	**55.0**	**55.0**	**55.0**	**55.0**	**275.0**
Year End Hotel/Motel Fund Ending Balance			**367.8**	**392.8**	**377.8**	**362.8**	**347.8**	**332.8**	**257.8**
Current Services									
Central Services									
D-30 Landscape & Community Tree Program	-	-	15.0	-	15.0	15.0	15.0	15.0	75.0
D-39 Community Events Program	14.5	40.0	40.0	30.0	40.0	40.0	40.0	40.0	200.0
Current Services Total	**14.5**	**40.0**	**55.0**	**30.0**	**55.0**	**55.0**	**55.0**	**55.0**	**275.0**
Hotel/Motel Fund Total	**14.5**	**40.0**	**55.0**	**30.0**	**55.0**	**55.0**	**55.0**	**55.0**	**275.0**

Capital Summary by Fund

Internal Support Fund	FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:									
Beginning Unrestricted Net Position (Estimate)			451.0	451.0	434.0	417.0	400.0	393.0	386.0
Current Year Operating Revenues			40.0	40.0	40.0	40.0	50.0	50.0	250.0
Total Sources			**491.0**	**491.0**	**474.0**	**457.0**	**450.0**	**443.0**	**636.0**
Uses:									
Current Services Projects Listed Below	139.7	57.0	57.0	57.0	57.0	57.0	57.0	57.0	237.4
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**139.7**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**237.4**
Year End Internal Support Fund Unrestricted Net Position			**434.0**	**434.0**	**417.0**	**400.0**	**393.0**	**386.0**	**398.6**
Current Services									
Central Services									
D-27 Mobile Communications Van Equipment Replacement	-	17.0	17.0	17.0	17.0	17.0	17.0	17.0	37.4
D-37 Replace Internal Support Equipment	84.4	15.0	15.0	15.0	15.0	15.0	15.0	15.0	75.0
D-42 Telephone System Life Cycle Replacement	55.3	25.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
Current Services Total	**139.7**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**237.4**
Internal Support Fund Total	**139.7**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**57.0**	**237.4**

Capital Summary by Fund

Landfill Fund			FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:											
Beginning Unrestricted Net Position (Estimate)					2,005.4	2,005.4	917.4	(17.6)	(717.6)	(1,041.6)	(915.6)
Current Year Operating Revenues					450.0	450.0	450.0	450.0	450.0	450.0	2,250.0
Landfill Closure Revenue					-	-	-	-	-	-	2,500.0
Total Sources					**2,455.4**	**2,455.4**	**1,367.4**	**432.4**	**(267.6)**	**(591.6)**	**3,834.4**
Uses:											
Current Services Projects Listed Below			189.5	728.0	1,538.0	1,538.0	1,385.0	1,150.0	774.0	324.0	5,450.0
Additions & Improvements Projects Listed Below			-	-	-	-	-	-	-	-	-
Total Uses			**189.5**	**728.0**	**1,538.0**	**1,538.0**	**1,385.0**	**1,150.0**	**774.0**	**324.0**	**5,450.0**
Year End Landfill Fund Unrestricted Net Position					**917.4**	**917.4**	**(17.6)**	**(717.6)**	**(1,041.6)**	**(915.6)**	**(1,615.6)**
Current Services											
Solid Waste											
D-141		Replace Trash Compactor	-	-	450.0	450.0	450.0	450.0	450.0	-	1,800.0
D-142		Belt Replacements for RMPF	6.9	67.0	67.0	67.0	-	-	-	-	-
D-143		Replacement Roll-Off Container Truck	184.4	70.0	70.0	70.0	70.0	-	-	-	210.0
D-144		Replace Track Excavator	-	90.0	90.0	90.0	90.0	-	-	-	-
D-145		Replace Bulldozer	-	140.0	140.0	140.0	140.0	140.0	140.0	140.0	280.0
D-146	N	Replace Loaders (Compost Operations)	-	-	75.0	75.0	75.0	75.0	-	-	-
D-147		Replace Glass Crusher in RMPF	-	100.0	120.0	120.0	-	-	-	-	-
D-148	N	Purchase Replacement Road Tractor	-	-	67.0	67.0	67.0	67.0	-	-	-
D-149		Replace Track Loader	-	-	167.0	167.0	167.0	167.0	-	-	-
D-150		Replace OCC Decks	-	-	60.0	60.0	60.0	-	-	-	-
D-151	N	Replace Two Kubota Tractors	-	-	34.0	34.0	68.0	68.0	34.0	-	-
D-152	N	Replace Walking Floor Trailer (1986)	-	-	33.0	33.0	33.0	33.0	-	-	-
D-153	N	Replace RMPF Tip Floors	-	-	65.0	65.0	65.0	-	-	-	-
D-154	N	Landfill Well Construction	-	-	100.0	100.0	100.0	100.0	100.0	-	-
D-155		Replace Dump Truck (25 yard articulating)	(1.8)	134.0	-	-	-	-	-	134.0	400.0
D-156		Closure of Landfill- Phase 1 & 2 Areas	-	-	-	-	-	-	-	-	2,500.0
D-157		Replace Windrow Turner in Compost Operations	-	-	-	-	-	50.0	50.0	50.0	-
D-158		Replace Trommel Screen in Compost Operations	-	67.0	-	-	-	-	-	-	200.0
D-159		Purchase Skid Steer (Compost Loading)	-	60.0	-	-	-	-	-	-	60.0
Current Services Total			**189.5**	**728.0**	**1,538.0**	**1,538.0**	**1,385.0**	**1,150.0**	**774.0**	**324.0**	**5,450.0**
Landfill Fund Total			**189.5**	**728.0**	**1,538.0**	**1,538.0**	**1,385.0**	**1,150.0**	**774.0**	**324.0**	**5,450.0**

Capital Summary by Fund

Solid Waste Fund		FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				750.0	750.0	615.0	530.0	443.0	356.0	369.0
Current Year Operating Revenues				400.0	400.0	450.0	450.0	450.0	450.0	2,250.0
Total Sources				**1,150.0**	**1,150.0**	**1,065.0**	**980.0**	**893.0**	**806.0**	**2,619.0**
Uses:										
Current Services Projects Listed Below				535.0	535.0	535.0	537.0	537.0	437.0	1,338.0
Additions & Improvements Projects Listed Below				-	-	-	-	-	-	-
Total Uses				**535.0**	**535.0**	**535.0**	**537.0**	**537.0**	**437.0**	**1,338.0**
Year End Solid Waste Fund Unrestricted Net Position				**615.0**	**615.0**	**530.0**	**443.0**	**356.0**	**369.0**	**1,281.0**
Current Services										
Solid Waste										
D-160	Replace Commercial Dumpster Collection Front-end Loader	(5.3)	90.0	90.0	90.0	90.0	92.0	92.0	92.0	276.0
D-161	Replace Mini-Packer Trucks	(76.1)	135.0	135.0	135.0	135.0	135.0	135.0	35.0	442.0
D-162	Replace Automated Refuse/Recycling Truck	1,280.0	310.0	310.0	310.0	310.0	310.0	310.0	310.0	620.0
Current Services Total		**1,198.6**	**535.0**	**535.0**	**535.0**	**535.0**	**537.0**	**537.0**	**437.0**	**1,338.0**
Solid Waste Fund Total		**1,198.6**	**535.0**	**535.0**	**535.0**	**535.0**	**537.0**	**537.0**	**437.0**	**1,338.0**

Capital Summary by Fund

Stormwater Fund	FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:									
Beginning Unrestricted Net Position (Estimate)			1,102.3	1,102.3	1,077.3	1,052.3	1,027.3	1,002.3	977.3
Current Year Operating Revenues			175.0	175.0	175.0	175.0	175.0	175.0	875.0
Total Sources			**1,277.3**	**1,277.3**	**1,252.3**	**1,227.3**	**1,202.3**	**1,177.3**	**1,852.3**
Uses:									
Current Services Projects Listed Below	1,891.4	600.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**1,891.4**	**600.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
Year End Stormwater Fund Unrestricted Net Position			**1,077.3**	**1,077.3**	**1,052.3**	**1,027.3**	**1,002.3**	**977.3**	**852.3**
Current Services									
Transportation & Public Works									
D-176 Stormwater Improvement Prog / Areawide	1,891.4	600.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
Current Services Total	**1,891.4**	**600.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
Stormwater Fund Total	**1,891.4**	**600.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**

Capital Summary by Fund

Water & Sewer Fund		FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				34,968.2	34,968.2	18,008.2	12,394.1	1,510.1	730.5	(3,152.2)
Current Year Operating Revenues				17,000.0	17,000.0	18,000.0	19,000.0	20,000.0	21,000.0	120,000.0
Total Sources				**51,968.2**	**51,968.2**	**36,008.2**	**31,394.1**	**21,510.1**	**21,730.5**	**116,847.8**
Uses:										
Current Services Projects Listed Below				27,060.0	27,060.0	18,564.1	25,134.0	19,629.6	24,232.7	144,872.4
Additions & Improvements Projects Listed Below				6,900.0	6,900.0	5,050.0	4,750.0	1,150.0	650.0	4,750.0
Total Uses				**33,960.0**	**33,960.0**	**23,614.1**	**29,884.0**	**20,779.6**	**24,882.7**	**149,622.4**
Year End Water & Sewer Fund Unrestricted Net Position				**18,008.2**	**18,008.2**	**12,394.1**	**1,510.1**	**730.5**	**(3,152.2)**	**(32,774.6)**
Current Services										
Public Utilities										
D-114	W&S Lines - Additions and Improvements	-	955.0	975.0	975.0	994.5	1,010.0	1,030.2	1,050.8	5,600.0
D-115	Meter and Water/Sewer Stub Additions	-	501.6	510.0	510.0	520.0	530.0	540.6	551.5	2,927.0
D-116	Donated W&S Additions Management	-	226.8	230.0	230.0	234.6	239.0	243.8	249.0	1,320.0
D-117	Watershed Protection Long-Term Monitoring	115.2	100.0	100.0	100.0	100.0	100.0	100.0	100.0	575.0
D-118	Replace Water Meters	5,154.3	365.0	365.0	365.0	365.0	365.0	365.0	365.0	1,825.0
D-119	Rehabilitate and Replace Sewers	37,605.1	5,000.0	7,500.0	7,500.0	7,500.0	10,500.0	7,500.0	6,000.0	30,000.0
D-121	Replace and Upgrade Facilities and Equipment	10,533.9	3,300.0	3,400.0	3,400.0	3,450.0	3,300.0	3,450.0	3,516.4	18,625.4
D-122	Rehabilitate and Replace Water Lines	2,443.4	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	15,000.0
D-123	Relocate Water & Sewer Lines for DOT Projects	517.8	2,000.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-124	Manage and Reuse Residual Solids	2,248.7	6,380.0	4,780.0	4,780.0	300.0	300.0	300.0	300.0	25,000.0
D-125	Improve Water Supply Reliability	9,004.7	4,479.0	6,000.0	6,000.0	2,000.0	3,000.0	3,000.0	9,000.0	35,000.0
D-127	Investigate and Install Alternative Energy Generation	110.5	50.0	100.0	100.0	-	2,690.0	-	-	500.0
D-131	Renovate/Expand W&S/Meter Mgt Construction Facility	1,770.8	400.0	-	-	-	-	-	-	8,000.0
Current Services Total		**69,504.5**	**26,757.4**	**27,060.0**	**27,060.0**	**18,564.1**	**25,134.0**	**19,629.6**	**24,232.7**	**144,872.4**

Capital Summary by Fund

		Water & Sewer Fund	FY20 Year End Balance	FY21 Budget	FY22 Request	FY22 Approved	Capital Improvement Plan FY23 Proposed	FY24 Proposed	FY25 Proposed	FY26 Proposed	Forecast FY27-31 Proposed
Additions & Improvements											
Public Utilities											
D-120		Extend Wastewater Collection System	4,984.5	100.0	100.0	100.0	100.0	100.0	100.0	100.0	2,000.0
D-126		W&S Contribution to Economic Development	771.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-128		WRF Phosphorous Improvements	8,129.1	9,000.0	5,500.0	5,500.0	2,000.0	2,000.0	500.0	-	-
D-129		Water & Sewer Additions and Improvements	404.7	200.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
D-130		Downtown Infrastructure Improvements	1,231.9	300.0	250.0	250.0	250.0	250.0	250.0	250.0	1,250.0
D-132		Water Transmission Grid Improvements	2,439.5	-	650.0	650.0	2,100.0	2,100.0	-	-	-
D-133	N	Utility Billing System	-	-	100.0	100.0	300.0	-	-	-	-
Additions and Improvements Total			**17,960.6**	**9,700.0**	**6,900.0**	**6,900.0**	**5,050.0**	**4,750.0**	**1,150.0**	**650.0**	**4,750.0**
Water & Sewer Fund Total			**87,465.1**	**36,457.4**	**33,960.0**	**33,960.0**	**23,614.1**	**29,884.0**	**20,779.6**	**24,882.7**	**149,622.4**

Airport **Department Priority**

Matching Funds for Airport Capital Improvement Grants 1 of 3

CS, Transportation Project Timeline: Ongoing

Project Description

This project provides matching funds for approved Airport Improvement Projects (AIP) and other grants funded by the Federal Aviation Administration (FAA) and/or the Georgia Department of Transportation (GDOT).

Project Justification

This project is in keeping with the airport's FAA capital improvement program and Airport Master Plan. Funding for Airport projects is contingent upon the FAA and GDOT approving discretionary funding. Federally funded projects are awarded at a percentage of 90% Federal, 5% State and 5% Local matches. State funded projects are awarded at a percentage of 75% State and 25% Local match.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0334

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	244,123	-	-	1,062,750	90,250	218,000	86,250	1,825,000	3,282,250
TOTAL SOURCES	**244,123**	**-**	**-**	**1,062,750**	**90,250**	**218,000**	**86,250**	**1,825,000**	**3,282,250**
USES									
Capital - Const.	244,123	-	-	1,062,750	90,250	218,000	86,250	1,825,000	3,282,250
TOTAL USES	**244,123**	**-**	**-**	**1,062,750**	**90,250**	**218,000**	**86,250**	**1,825,000**	**3,282,250**

Capital Detail by Department

Airport | **Department Priority**

Maintain Airport Facilities and Equipment | 2 of 3

CS, Facilities | Project Timeline: Ongoing

Project Description

Maintain airport facilities and repair and/or replace equipment.

Project Justification

Provide funding to maintain airport facilities such as painting hangars, replacement of furniture, replacement of roofs, replacement of flooring, and HVAC systems. Replacement and repair of flightline equipment. This does not include any funding for buildings that may be maintained by the Facilities Management Division of the Central Services Department.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0570

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	32,009	25,000	65,000	25,000	25,000	55,000	-	315,000	485,000
Airport Ent Fund	6,575	-	-	-	-	-		-	-
TOTAL SOURCES	**38,584**	**25,000**	**65,000**	**25,000**	**25,000**	**55,000**	**-**	**315,000**	**485,000**
USES									
Capital - Const.	38,584	25,000	65,000	25,000	25,000	55,000	-	315,000	485,000
TOTAL USES	**38,584**	**25,000**	**65,000**	**25,000**	**25,000**	**55,000**	**-**	**315,000**	**485,000**

Airport **Department Priority**

Aircraft Rescue and Fire Fighting Proximity Suits & Gear and SCBA Tank and Breathing Apparatus 3 of 3

CS, Equipment Project Timeline: FY22 to FY22

Project Description

This request is for the purchase of 5 Firefighting Helmets, 4 proximity ARFF jackets, 1 proximity ARFF pants, 3 pairs of gloves, 3 nomex hoods and 4 pairs of boots. This request also includes 1 SCBA Tank and Breathing Apparatus. These items need to be replaced every 10 years are past the life cycle.

Project Justification

This equipment is mandated by the FAA and NFPA for use in an Aircraft Rescue & Fire Fighting operation. Fire support is an FAA Part 139 requirment for scheduled service and certain charter operations on the airport.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0814

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	21,500	-	-	-	-	-	21,500
TOTAL SOURCES	**-**	**-**	**21,500**	**-**	**-**	**-**	**-**	**-**	**21,500**
USES									
Capital - Machinery & Equip	-	-	21,500	-	-	-	-	-	21,500
TOTAL USES	**-**	**-**	**21,500**	**-**	**-**	**-**	**-**	**-**	**21,500**

Capital Detail by Department

Central Services | **Department Priority**

Facilities Life Cycle Maintenance Program | 1 of 22

CS, Facilities | Project Timeline: Ongoing

Project Description

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy to minimize operating budget impacts caused by unexpected failures of older equipment. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpets and emergency generators. A 3% inflation factor has been applied to out-years. This program has not been funded since FY19.

Project Justification

This program is required to ensure that adequate funds are available to maintain facilities owned by ACCGov. Replacements covered under this program are necessary to protect ACCGov's financial investment in their public facilities. Timely replacement of aging components extends the life expectancy of facilities and creates safer, more productive work environments. Cost estimates were obtained from Facilities Management staff and through professional services. NOTE: Funding requested in each year is based on projected needs of the life cycle program. Inadequate funding will result in emergency funding requests for equipment that fails due to over-extended lifetimes. With Mayor & Commission approval a portion of these funds is eilgible to be supplemented from SPLOST 2020.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Because funding has not been provided since FY19 we are already incurring higher operating expenses and having to divert facility maintenanct money into reinvestment.	(697,160)	(301,359)	(190,842)	(294,275)	(236,342)	(952,252)	(267,223)

Financial Plan

Project ID: c0188

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	135,893	-	1,262,756	3,013,590	1,908,423	2,942,755	2,363,413	9,522,523	21,013,460
TOTAL SOURCES	**135,893**	**-**	**1,262,756**	**3,013,590**	**1,908,423**	**2,942,755**	**2,363,413**	**9,522,523**	**21,013,460**
USES									
Capital - Const.	135,893	-	1,262,756	3,013,590	1,908,423	2,942,755	2,363,413	9,522,523	21,013,460
TOTAL USES	**135,893**	**-**	**1,262,756**	**3,013,590**	**1,908,423**	**2,942,755**	**2,363,413**	**9,522,523**	**21,013,460**

Central Services **Department Priority**

Fleet Replacement Program 2 of 22

CS, Equipment Project Timeline: Ongoing

Project Description

The Internal Service Fund Fleet Replacement Program is funded from the user departmental contributions. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are 764 vehicles and pieces of equipment in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager.

Project Justification

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime and provides for a constant funding strategy to meet the vehicle needs of the user departments. This project is severly underfunded. Previous underfunding and the deferral of approximately $2.8 million dollars in FY20 and FY21 have resulted in a backlog of approximately $9 million dollars of vehicles eligible for replacement. With Mayor & Commission approval a portion of these funds is eilgible to be supplemented from SPLOST 2020.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Repair expenses increase dramatically as these vehicles exceed their target life. We have reached a point where some vehicle repair costs exceed the value of the vehicle itsself.	(50,000)	(100,000)	(200,000)	(400,000)	(800,000)	(4,000,000)	(555,000)

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Fleet Replacement Fund	-	1,295,400	3,853,000	3,400,000	3,550,000	3,600,000	3,700,000	18,750,000	36,853,000
TOTAL SOURCES	**-**	**1,295,400**	**3,853,000**	**3,400,000**	**3,550,000**	**3,600,000**	**3,700,000**	**18,750,000**	**36,853,000**
USES									
Capital - Vehicles	-	1,295,400	3,853,000	3,400,000	3,550,000	3,600,000	3,700,000	18,750,000	36,853,000
TOTAL USES	**-**	**1,295,400**	**3,853,000**	**3,400,000**	**3,550,000**	**3,600,000**	**3,700,000**	**18,750,000**	**36,853,000**

Central Services **Department Priority**

800 MHz Subscriber Radio Life Cycle 3 of 22

CS, Equipment Project Timeline: Ongoing

Project Description

This project accumulates funds for a life cycle replacement program for the 800 MHz subscriber (portable and mobile) radios purchased with SPLOST 2011 funds. Over 1,000 radios were purchased through SPLOST 2011. The manufacturer indicates that these radios have a life expectancy of 5-10 years. This proposal sets aside funds for the subscriber radios and continues the life cycle process begun with the older radios. The average current replacement cost is approximately $4,000 per radio. These funds may also be used to replace radios that are damaged or lost during use and the radios that are used to activate the tornado sirens, Greenway Call Boxes, Fire Station Alerting, and other critical items.

Project Justification

As these subscriber radios age, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. No inflation figures are applied in the belief that improved technology and competition will offset any inflationary increase. Funding will provide for the replacement of the radios that fail due to age, cost of repairs, or other reasons.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Planned capital investment now will ensure that we avoid increased operating costs as this equipment exceeds its lifecycle.	-	-	-	-	(200,000)	(1,000,000)	(120,000)

Financial Plan

Project ID: c0384

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	241,606	50,000	200,000	400,000	400,000	400,000	400,000	2,000,000	3,800,000
Internal Support Fund	-	50,000	-	-	-	-	-	-	-
TOTAL SOURCES	**241,606**	**100,000**	**200,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**	**3,800,000**
USES									
Capital - Machinery & Equip	241,606	100,000	200,000	400,000	400,000	400,000	400,000	2,000,000	3,800,000
TOTAL USES	**241,606**	**100,000**	**200,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**	**3,800,000**

Central Services **Department Priority**

Landscaping Equipment Life Cycle Replacement 4 of 22

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by the Landscape Management Division (LMD). This capital project uses equipment expected useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Replacement costs are based upon current government pricing.

Project Justification

The efficiency of landscape services is dependent upon functioning, reliable equipment. Budget projections established 5 years ago are now obsolete, equipment pricing has increased as technology advances, and material costs have increased. Examples: gang mower used on ballfields budgeted at $13,000 for replacement now cost $25,000; zero-turn mowers budgeted at $8,000 for replacement now cost $11,000. The proposed change in FY23 accounts for the replacement of equipment that was deployed to manage Greenway trails and restores equipment to life cycle planning that was removed during the last recession.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0090

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	75,000	75,000	139,500	132,500	132,500	132,500	660,000	1,272,000
TOTAL SOURCES	**-**	**75,000**	**75,000**	**139,500**	**132,500**	**132,500**	**132,500**	**660,000**	**1,272,000**
USES									
Capital - Machinery & Equip	-	75,000	75,000	139,500	132,500	132,500	132,500	660,000	1,272,000
TOTAL USES	**-**	**75,000**	**75,000**	**139,500**	**132,500**	**132,500**	**132,500**	**660,000**	**1,272,000**

Capital Detail by Department

Central Services **Department Priority**

Mobile Communications Van Equipment Replacement 5 of 22

CS, Equipment Project Timeline: FY21 to FY26

Project Description

This project is to replace the Mobile Communications Vehicle (MCV) equipment and configure a new MCV. The MCV provides critical connectivity for Public Safety during the University of Georgia football games affecting approximately 92,000 people. The project makes citizens safer by providing public safety connectivity in times of crisis, search and rescue efforts, and other events where the safety of the public is paramount.

Project Justification

Safe and Prepared Community - The Mobile Communications Vehicle (MCV) provides essential communications services. The ability to provide those services is vital to continued interoperability operations and field support of public safety and government personnel. The MCV has become a critical first response unit for search and rescue operations. When citizens go missing, the MCV is a first responder vehicle. The MCV is needed to continue what is a basic service for public safety. This is a replacement project for the equipment and initial configuration. Fleet Management will purchase the base vehicle. Under the existing agreements, the University of Georgia will offset approximately 30% of this cost through monthly radio user fees.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No impact on annual operating expenses are anticipated as this is a replacement project.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0802

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Internal Support Fund	-	17,000	17,000	17,000	17,000	17,000	17,000	37,400	122,400
TOTAL SOURCES	**-**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**	**37,400**	**122,400**
USES									
Capital - Machinery & Equip	-	17,000	17,000	17,000	17,000	17,000	17,000	37,400	122,400
TOTAL USES	**-**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**	**37,400**	**122,400**

Central Services **Department Priority**

Fleet Management Shop Equipment Life Cycle Replacement 6 of 22

CS, Equipment Project Timeline: Ongoing

Project Description

This project will provide life cycle replacement funds for worn or obsolete equipment used in the two shop areas at Fleet Management's maintenance facility (Vehicle Servicing & Repair, and Vehicle Replacement). This equipment is used for the outfitting, maintenance, and repair of all vehicles and equipment in the ACCGov fleet that serves all ACCGov departments. Specifically, Fleet Management plans on purchasing a new, much needed forklift and rebuilding one of our brake

Project Justification

This project is needed to ensure that the equipment used by Fleet Management in support of the ACCGov fleet is functional and up-to-date. Otherwise, worn and obsolete shop equipment will impact Fleet Managements service delivery requiring some vehicle and equipment repairs to be outsourced at a higher cost to the user department.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0790

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Fleet Management Fund	10,000	10,000	10,000	10,000	10,000	10,000	10,000	50,000	100,000
TOTAL SOURCES	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**50,000**	**100,000**
USES									
Capital - Machinery & Equip	10,000	10,000	10,000	10,000	10,000	10,000	10,000	50,000	100,000
TOTAL USES	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**50,000**	**100,000**

Central Services | **Department Priority**

800 MHz Radio Infrastructure Replacement

7 of 22

CS, Equipment | Project Timeline: Ongoing

Project Description

This project will establish a life cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span. This project sets aside money for the three towers and supporting equipment to be replaced.

Project Justification

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY17, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Estimated replacement costs total $6.2 million (Whitehall $3M; Vaughn Road $2M; Police $1M; American Tower $100k; UGA Tower $100k).

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0726

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	125,000	25,000	150,000	250,000	250,000	250,000	250,000	1,250,000	2,400,000
TOTAL SOURCES	**125,000**	**25,000**	**150,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,400,000**
USES									
Capital - Machinery & Equip	125,000	25,000	150,000	250,000	250,000	250,000	250,000	1,250,000	2,400,000
TOTAL USES	**125,000**	**25,000**	**150,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,400,000**

Central Services **Department Priority**

Landscape & Community Tree Program 8 of 22

CS, Facilities Project Timeline: Ongoing

Project Description

The purpose of this project is to provide or restore Athens-Clarke County (ACCGov) landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACCGov parks, rights-of-way, buildings/facilities, and right-of-way stormwater bio-retention facilities.

Project Justification

The Landscape Management Division annually renovates aging and over-mature landscapes in order to reduce maintenance costs, maintain aesthetically pleasing properties, and protect visitor health. This capital life cycle program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff and improves asset life expectancy. Hotel/Motel funding will be used downtown and in areas focused on recreation & tourism.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0182

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	626	-	-	15,000	15,000	15,000	15,000	75,000	135,000
Hotel/Motel Spec Rev Fund	-	-	-	15,000	15,000	15,000	15,000	75,000	135,000
TOTAL SOURCES	**626**	**-**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**
USES									
Capital - Const.	626	-	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL USES	**626**	**-**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**

Capital Detail by Department

Central Services **Department Priority**

Parking Lot Life Cycle Maintenance & Repair 9 of 22

CS, Facilities Project Timeline: Ongoing

Project Description

The Parking Lot Life Cycle M&R Project will include maintenance and repairs to existing parking lots for ACCUG buildings. This may include installing new concrete, asphalt, or seal coating. It will also include restriping parking lots as needed.

Project Justification

Work will need to be done in the near future at several parking lots due to the age of the material and the use of the parking lot. All ACCGov facilities should properly represent the image of the Unified Government, especially the facilities that directly serve the public. A properly executed life cycle program will extend the life of the existing parking lots, thereby minimizing future repair costs.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
This project will reduce the dependence on operating budgets to perform repairs due to the lack of maintenance.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0724

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	20,940	25,000	25,000	40,000	40,000	40,000	40,000	200,000	385,000
TOTAL SOURCES	**20,940**	**25,000**	**25,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**385,000**
USES									
Capital - Const.	20,940	25,000	25,000	40,000	40,000	40,000	40,000	200,000	385,000
TOTAL USES	**20,940**	**25,000**	**25,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**385,000**

Central Services **Department Priority**

Upgrade Fuel Sites 10 of 22

CS, Facilities Project Timeline: Ongoing

Project Description

The following five (5) fuel sites are managed by the Fleet Management Division: (1) Public Safety Campus (Jail) (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites (ie. dispenser repair & replacement, fuel nozzles, hoses, filters, and site maintenance), responds to EPD requirements for fuel facilities, and updates to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years.

Project Justification

For over twenty years, regular bi-annual upgrades to Athens-Clarke County's fueling sites have ensured safe, compliant, efficient fueling operations that have served customers year round. While this funding has allowed Fleet Management to enhance automated tank monitoring and site maintenance, fuel management software and some hardware is outdated and has reached its limited storage capacity. This year's funding request, coupled with previous year's carry-forward amount, will be focused on a fuel management system upgrade. This request completes a 2 year allocation from the Fleet Management fund to the General Capital fund to help rebuild the financial integrity of the Fleet Management fund.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0419

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	30,000	-	-	-	-	-	-	-
Fleet Management Fund	663	-	-	20,000	20,000	20,000	20,000	100,000	180,000
TOTAL SOURCES	**663**	**30,000**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**260,000**
USES									
Capital - Machinery & Equip	663	30,000	-	20,000	20,000	20,000	20,000	100,000	260,000
TOTAL USES	**663**	**30,000**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**260,000**

Central Services

Department Priority

Tree Hazard Reduction

11 of 22

CS, Life Cycle

Project Timeline: FY21 to Ongoing

Project Description

Selectively removing diseased, declining, invasive, hazardous, and other undesirable trees and shrubs will produce a healthier and more viable forestry system. Various designated areas will be selected based on risk, health, and hazardous impacts. Contractors will be under the direction of the Community Forester. Chippings and grinds will be recycled for landscape use throughout the county.

Project Justification

Reduction of hazardous trees reduces the risk of potential property damages and loss of lives. Additional benefits of a hazard reduction program are increased property values, marketability of development, improved air quality, shading of buildings and structures, and creating aesthetically pleasing landscapes. Tree hazard reduction also provides erosion control, long-term stormwater benefits, and increased roadway stability by intercepting and absorbing rainfall.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Decreased operating expenses thru avoided insurance claims.	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)	(10,000)

New

Financial Plan

Project ID: N/A

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	60,000	60,000	60,000	60,000	300,000	540,000
TOTAL SOURCES	**-**	**-**	**-**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**540,000**
USES									
Capital - Other	-	-	-	60,000	60,000	60,000	60,000	300,000	540,000
TOTAL USES	**-**	**-**	**-**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**540,000**

Central Services **Department Priority**

Parking Facilities 13 of 22

CS, Facilities Project Timeline: Ongoing

Project Description

Maintain downtown public parking facilities (excluding parking deck facilities life cycle) and repair and/or replace parking meters outside of downtown, as well as maintain equipment and software for the ticket system.

Project Justification

Provide funding to maintain downtown and other on-street public parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment. This restores funding to this project.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0230

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	50,777	-	-	20,000	20,000	20,000	20,000	100,000	180,000
TOTAL SOURCES	**50,777**	**-**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**180,000**
USES									
Capital - Const.	50,777	-	-	20,000	20,000	20,000	20,000	100,000	180,000
TOTAL USES	**50,777**	**-**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**180,000**

Capital Detail by Department

Central Services **Department Priority**

Renovations/Space Allocation Plan 14 of 22

AI, Facilities Project Timeline: Ongoing

Project Description

The Space Allocation Program sets aside funds to be used for the renovation, acquisition, or construction of facilities in response to ACCGov departments' space needs. The FY21 request was to fund a small portion of recommendations coming from the 2010 and 2018 Space Allocation studies and other space reconfiguration/renovation needs of ACCGov departments and possible relocation of ACCGov offices currently in leased office space. This project was last funded in FY18.

Project Justification

Projects are determined based on the needs of other ACCGov departments as their service delivery needs evolve over time requiring renovation or reconfiguration of office and other operational facility spaces. In FY20-FY23, additional needs are anticipated as existing departments (not yet identified) are moved into the Costa Building, which is being renovated as a SPLOST 2011 project, or some other location or new building. Spaces vacated by those departments moving will need renovations to accommodate new functions. Restores funding to $30,000/year. Funding needed for small renovations not captured in SPLOST 2020.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0074

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	393,780	-	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL SOURCES	**393,780**	**-**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**
USES									
Capital - Const.	393,780	-	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL USES	**393,780**	**-**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**

Central Services **Department Priority**

Urban Forestry Crew 15 of 22

AI, Equipment Project Timeline: FY27 to Ongoing

Project Description

Equipment to support a new urban forestry maintenance crew proposed in the FY27 budget. The project will purchase one bucket truck, one dump body truck, one grapple truck, one wood chipper, and related small equipment (chainsaws, blower, ropes, etc.) to outfit a tree maintenance crew.

Project Justification

Healthy,Livable, Sustainable Athens-Clarke County Currently, Landscape Management sub-contracts the majority of tree work. Limited removals are addressed due to budget restraints. With the Urban Forestry crew, Landscape Management would provide year-round maintenance and hazard tree removal. Quicker response time for emergency tree issues. Crews will proactively and routinely prune hazardous trees instead of reactive responses.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
$1.3m in salary, operating, and replacement expenses	-	-	-	-	-	1,050,000	105,000
$250k in savings from reduced contracted tree work							

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	110,000	110,000	115,000	115,000	450,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**110,000**	**110,000**	**115,000**	**115,000**	**450,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	-	110,000	110,000	115,000	115,000	450,000
TOTAL USES	**-**	**-**	**-**	**-**	**110,000**	**110,000**	**115,000**	**115,000**	**450,000**

Capital Detail by Department

Central Services **Department Priority**

Replace Internal Support Equipment 16 of 22

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase and replace outdated equipment in the Records Center and Print Shop in order to provide better service. This program provides for the programmed replacement of record keeping and printing equipment as it approaches the end of its useful life.

Project Justification

Approximately 30% of all equipment covered by this replacement program is 12 to 17 years old. As equipment ages, it requires more frequent service calls and replacement parts become more expensive. Equipment downtime creates the need for more expensive outsourcing. This scheduled replacement program will reduce operating costs for maintenance and outsourcing. Funding will be split between the General Capital Projects Fund (310) and the Internal Support Fund (601).

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0347

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	40,036	10,000	10,000	10,000	10,000	10,000	10,000	50,000	100,000
Internal Support Fund	84,414	15,000	15,000	15,000	15,000	15,000	15,000	75,000	150,000
TOTAL SOURCES	**124,450**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Machinery & Equip	124,450	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**124,450**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Central Services **Department Priority**

Parking Decks Life Cycle Replacement 17 of 22

CS, Facilities Project Timeline: Ongoing

Project Description

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key building equipment and components at or near the end of their normal life expectancy.

Project Justification

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments. As requested by ADDA, this restores funding to this project.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0255

	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27-31	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	8,744	25,000	-	50,000	50,000	50,000	50,000	250,000	450,000
TOTAL SOURCES	**8,744**	**25,000**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**450,000**
USES									
Capital - Const.	8,744	25,000	-	50,000	50,000	50,000	50,000	250,000	450,000
TOTAL USES	**8,744**	**25,000**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**450,000**

Capital Detail by Department

Central Services **Department Priority**

Community Events Program 18 of 22

CS, General Project Timeline: Ongoing

Project Description

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with Athens Downtown Development Authority (ADDA) to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff. NOTE: This project is not the CEP budget that is allocated to ADDA annually to support downtown special events.

Project Justification

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0135

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Spec Rev Fund	14,485	40,000	30,000	40,000	40,000	40,000	40,000	200,000	390,000
TOTAL SOURCES	**14,485**	**40,000**	**30,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**390,000**
USES									
Capital - Machinery & Equip	14,485	40,000	30,000	40,000	40,000	40,000	40,000	200,000	390,000
TOTAL USES	**14,485**	**40,000**	**30,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**390,000**

Central Services **Department Priority**

Downtown Enhancement Project 19 of 22

AI, General Project Timeline: Ongoing

Project Description

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

Project Justification

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0367

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	114,767	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL SOURCES	**114,767**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**
USES									
Capital - Const.	114,767	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL USES	**114,767**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**

Capital Detail by Department

Central Services **Department Priority**

Additional Rural Roadside Mowing Crew 20 of 22

AI, Equipment Project Timeline: FY26 to Ongoing

Project Description

Equipment to support an additional rural roadside mowing crew which is proposed to be a new intitiave in FY26. The project will purchase one crew cab truck, two tractors with bat-wing mowers, one equipment trailer, two riding mowers, and related small landscape equipment (weedeaters, chainsaws, blowers) outfitting an additional rural roadside mowing crew.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County: One tractor crew currently provides mowing services to approximately 700 miles of rural roadways on an average 11-week cycle. The process will reduce to an average of 5 weeks, which is similar to the four-week cycle length in all other county areas. It will improve rural roads' appearances and safety and decrease the developing need for chemical control of invasive species grasses.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Salary, operating, and replacement expenses.	-	-	-	-	250,000	1,250,000	150,000

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	70,000	70,000	80,000	80,000	-	300,000
TOTAL SOURCES	**-**	**-**	**-**	**70,000**	**70,000**	**80,000**	**80,000**	**-**	**300,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	70,000	70,000	80,000	80,000	-	300,000
TOTAL USES	**-**	**-**	**-**	**70,000**	**70,000**	**80,000**	**80,000**	**-**	**300,000**

Central Services **Department Priority**

Telephone System Life Cycle Replacement 21 of 22

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase and replace outdated telephone systems and equipment as existing hardware reaches the end of its useful life. This project will also transition the multiple ACCUG phone systems to a new Voice-over-IP (VoIP) solution that will reduce future operating expenses.

Project Justification

Telephonic communications is critical to the functioning and service delivery of all departments of the Unified Government of Athens-Clarke County. Equipment is aging and mostly of analog technology. A transition to VoIP requires a significant capital investment.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
VoIP should provide significant operating expense savings throughout ACCUG departments by eliminating the dependence on conventional phone systems.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0238

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	259,806	-	-	-	-	-	-	-	-
Internal Support Fund	55,308	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**315,114**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Machinery & Equip	315,114	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**315,114**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Capital Detail by Department

Central Services **Department Priority**

Energy Management Improvements 22 of 22

CS, General Project Timeline: Ongoing

Project Description

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACCGov facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a one time life cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings.

Project Justification

The justification for this project is reduction in energy consumption and proven energy cost savings. Projects will increase savings to ACCGov and reduce our carbon footprint. Further savings could be realized through a broader program application and additional annual funding.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Reduction in energy consumption costs.	-	-	-	-	(3,000)	(15,000)	(1,800)

Financial Plan Project ID: c0487

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	13,131	-	-	-	-	-	30,000	150,000	180,000
TOTAL SOURCES	**13,131**	**-**	**-**	**-**	**-**	**-**	**30,000**	**150,000**	**180,000**
USES									
Capital - Const.	13,131	-	-	-	-	-	30,000	150,000	180,000
TOTAL USES	**13,131**	**-**	**-**	**-**	**-**	**-**	**30,000**	**150,000**	**180,000**

Clerk of Courts **Department Priority**

Deed Indexing (years 1970-1983) 1 of 1

AI, Software Project Timeline: FY22 to Ongoing

Project Description

This project will provide certified digital real estate records by providing online access to approximately 154,000 documents for years 1970-1983. These documents will be indexed according to the statewide GSCCCA indexing standards.

Project Justification

It will allow researchers to perform a 50 year title search without having to physically appear in the office. The records can be accessed on the statewide index 24 hours a day, 7 days a week. This service will greatly reduce daily foot traffic into the real estate records room, which will aid in keeping our staff and public safe. Indexing these records will assist in maintaining pertinent historical records and enhance the services already provided by our office.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Other	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Corrections **Department Priority**

Food Service Equipment Life Cycle Replacement 1 of 3

CS, Equipment Project Timeline: Ongoing

Project Description

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

Project Justification

Meals provided by the Corrections Food Service Facility are a necessary component of the Jail, Correctional Institution and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. The existing kitchen, installed in 1987, was designed for serving meals only at the prison. Today, Corrections prepares an average of 1,800 meals a day for the prison, diversion center and the jail. In FY05, because of the increase in the jail population, a new SPLOST funded food service facility was opened. However, the existing kitchen is still used as a servicing center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Also, the prison kitchen is used as a backup kitchen in the event the Food Service Facility is not operating.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0180

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	30,241	20,000	20,000	20,000	20,000	20,000	20,000	30,000	130,000
TOTAL SOURCES	**30,241**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**30,000**	**130,000**
USES									
Capital - Machinery & Equip	30,241	20,000	20,000	20,000	20,000	20,000	20,000	30,000	130,000
TOTAL USES	**30,241**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**30,000**	**130,000**

Corrections **Department Priority**

Officer Portable Radio and Charging Station Purchase 2 of 3

CS, Equipment Project Timeline: FY22 to FY22

Project Description

Additional staff have been approved for the Department to reduce the burden on existing staff and the overtime budget. A uniform requirement includes issuing every certified officer with one mobile radio, shoulder mic, two batteries, and a charging station.

Project Justification

Every Georgia POST Certified position in the Department of Corrections is to be issued a mobile radio for their safety, as well as the safety of the returning citizens, visitors, and volunteers under their supervision. Both the Corrections Institution and the Diversion Center have been approved for additional staff members, and one administrative position (with a second pending) have been reallocated to security roles to expand our quality of services. In keeping with a safe and prepared community, the ability to quickly communicate and respond to exigent circumstances is a necessary requirement of a Corrections Officer's role. Further, possessing a mobile radio is a requirement under the policies of the Georgia Department of Corrections. This will allow new staff members access to these items and provide funding to replace antiquated materials issued to existing staff.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0815

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	10,000	10,000	10,000	10,000	10,000	10,000	60,000
TOTAL SOURCES	**-**	**-**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**60,000**
USES									
Capital - Machinery & Equip	-	-	10,000	10,000	10,000	10,000	10,000	10,000	60,000
TOTAL USES	**-**	**-**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**60,000**

Capital Detail by Department

Corrections **Department Priority**

Corrections Institution Building Renovation and Life Safety Equipment Installation 3 of 3

CS, Construction Project Timeline: FY22 to FY24

Project Description

Conduct a series of upgrades, repairs, and replacements to the Corrections Institution housing 120 Georgia Department of Corrections returning citizens to include modern fire and life safety equipment.

Project Justification

The Corrections Institution contains one building encompassing the administrative offices, returning citizen dormitories, chow hall, kitchen, and storage areas, as well as a separate building called the Chapel used for programs and visitation. These building were completed in stages between the 1970's and by 1985 and have been in non-stop use 24-hours per day, every day since. Currently, the building is without sprinkler and other fire suppression equipment or carbon dioxide detectors. The introduction of new technologies, such as internet access for web-based programs is cost prohibitive. This reduces the ability to deliver rehabilitative services, especially in a pandemic, as well as provide modern supervision techniques to ensure safe housing of the returning citizens. Renovations will provide a safer, more cost effective operation.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact							-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	598,668	628,602	-	-	-	1,227,270
TOTAL SOURCES	**-**	**-**	**-**	**598,668**	**628,602**	**-**	**-**	**-**	**1,227,270**
USES									
Capital - Machinery & Equip	-	-	-	598,668	628,602	-	-	-	1,227,270
TOTAL USES	**-**	**-**	**-**	**598,668**	**628,602**	**-**	**-**	**-**	**1,227,270**

Fire & Emergency Services **Department Priority**

Fire Apparatus Replacement - Rescue Unit 1 of 10

CS, Equipment Project Timeline: FY22 to FY26

Project Description

This project will replace a 2006 model Rescue truck which is a mission-critical apparatus for emergencies within Athens-Clarke County. The purchase price of the vehicle is $450,000 and we are proposing two options for purchase: 1.) outright purchase in FY22 or 2.) lease option over 5 years (FY22-FY26) at ~3%. Following the lease terms, ACCGov would own the vehicle and use if for the duration of its expected life which is estimated at 10 years.

Project Justification

The Rescue Unit is a mission-critical apparatus and will be the sole unit housing specialized equipment for advanced rescue operations. The specialized rescue equipment allows our department to handle emergencies such as water rescue, high-angle rope rescue, trench rescue, and vehicle extrication. This project supports the Mayor and Commissions goal of a Safe and Prepared Community by ensuring our Department has the resources needed to address rescue emergencies with equipment not housed on any other fire apparatus. The Rescue Unit responds to all structure fires and rescue incidents within Athens-Clarke County and helps us retain our I.S.O Class 1 Rating.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	99,000	99,000	99,000	99,000	-	396,000
TOTAL SOURCES	**-**	**-**	**-**	**99,000**	**99,000**	**99,000**	**99,000**	**-**	**396,000**
USES									
Capital - Vehicles	-	-	-	99,000	99,000	99,000	99,000	-	396,000
TOTAL USES	**-**	**-**	**-**	**99,000**	**99,000**	**99,000**	**99,000**	**-**	**396,000**

Fire & Emergency Services | **Department Priority**

Fire Apparatus Replacement - Ladder 7 | 2 of 10

CS, Equipment | Project Timeline: FY22 to FY31

Project Description

This project will replace a 1999 model Ladder truck which is a mission-critical apparatus for emergencies within Athens-Clarke County. The purchase price of the vehicle is $1,550,000 and we are proposing two options for purchase: 1.) outright purchase in FY22 or 2.) lease option over 10 years (FY22-FY31) at ~3%. Following the lease terms, ACCGov would own the vehicle and use if for the duration of its useful life estimated at 20+ years.

Project Justification

The Ladder truck is a mission-critical apparatus and will be replacing one of three Ladder trucks utilized by the Fire & Emergency Services Department. Replacing this Ladder truck will allow us to continue providing reliable fire protection services by replacing a 1999 model apparatus. Ladder trucks offer tactical advantages in fire suppression and performing above-grade rescues. Replacing this Ladder truck will also help the Fire & Emergency Services Department maintain an I.S.O. Class 1 Rating which is realized on insurance premiums. This projects supports the Mayor and Commissions goal of a Safe and Prepared Community by ensuring our Department has a reliable Ladder truck for fire protection and other emergencies in our community.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	183,000	183,000	183,000	183,000	915,000	1,647,000
TOTAL SOURCES	**-**	**-**	**-**	**183,000**	**183,000**	**183,000**	**183,000**	**915,000**	**1,647,000**
USES									
Capital - Vehicles	-	-	-	183,000	183,000	183,000	183,000	915,000	1,647,000
TOTAL USES	**-**	**-**	**-**	**183,000**	**183,000**	**183,000**	**183,000**	**915,000**	**1,647,000**

Fire & Emergency Services **Department Priority**

Replace Mobile Data Terminals 3 of 10

CS, Equipment Project Timeline: FY13 to Ongoing

Project Description

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

Project Justification

Information Technology Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. New projected cost of replacement in FY23 is $250,000. The request is $50,000 per year contribution continuing through FY23.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0659

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	154,332	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL SOURCES	**154,332**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**
USES									
Capital - Machinery & Equip	154,332	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL USES	**154,332**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**

Fire & Emergency Services | **Department Priority**

Renovate and Expand Fire Training Center | 4 of 10

AI, Construction | Project Timeline: FY21 to FY23

Project Description

Renovate and add to the Fire Department's existing Training Center facilities by creating additional 8,000 square feet to include additional classroom space, a National Incident Management (incident command) training lab, additional bay space for apparatus and equipment, additional bathrooms, additional breakroom/kitchen space, conference room, three additional offices & storage space, car fire simulator, forcible entry simulator, propane tank simulator, Hazmat Leaks prop, and additional parking.

Project Justification

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) The current building is too small for the needs of our department. We have simply outgrown it. Expansion is the most fiscally responsible option. The current facility is 20 years old. While originally built for the needs at the time, our department has grown in numbers as did the numbers of citizens and visitors we serve. Our firefighters are required to have a minimum of 240 hours training for our ISO 1 rating. Much of the required training is multi-company at the Training Center. Our recruit class of new firefighters has grown to over twelve men and women at a time that spend many months at the Training Center. Current capacity is aproximately six firefighters comfortably. No land acquisition is needed for the project.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Estimated annual operating costs.	41,400	41,400	41,400	41,400	41,400	207,000	41,400

New

Financial Plan | Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	1,391,000	-	-	-	-	1,391,000
TOTAL SOURCES	**-**	**-**	**-**	**1,391,000**	**-**	**-**	**-**	**-**	**1,391,000**
USES									
Capital - Machinery & Equip	-	-	-	33,000	-	-	-	-	33,000
Capital - Const.	-	-	-	1,328,000	-	-	-	-	1,328,000
Capital - Other	-	-	-	30,000	-	-	-	-	30,000
TOTAL USES	**-**	**-**	**-**	**1,391,000**	**-**	**-**	**-**	**-**	**1,391,000**

Fire & Emergency Services **Department Priority**

Diversity and Workforce Development Project 5 of 10

AI, Recruitment/Hiring Project Timeline: FY22 to Ongoing

Project Description

ACCFES is working with Clayton County Fire & Emergency Services to replicate their program of recruiting high school students. The concept is to provide Firefighter and EMT training to high school students and then make conditional job offers to students when they graduate. The Fire & Emergency Services Department anticipates costs associated with staffing, physical space, equipment, gear, and educational resources to continue pursuing this project with the Clarke County School District.

Project Justification

Nationwide, the fire service struggles with diversity amongst the ranks and we are not immune in Athens-Clarke County. Despite efforts to increase diversity, we are not reflective of our community. This project will help introduce youth at an early age to the profession and provide an excellent recruiting mechanism for persons who might otherwise never consider a job as a Firefighter. This project supports the Mayor and Commissions goals of a Safe and Prepared Community and Healthy, Livable, Sustainable Athens-Clarke County. The overall goal of this project is to increase the number of females and people of color within the Fire & Emergency Services Department over the next 5 years

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Personal Services Expenses	90,788	82,288	124,038	163,138	168,138	840,690	146,908

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	58,400	58,400	12,000	12,000	110,000	250,800
TOTAL SOURCES	**-**	**-**	**-**	**58,400**	**58,400**	**12,000**	**12,000**	**110,000**	**250,800**
USES									
Capital - Infrastructure	-	-	-	32,000	32,000	-	-	-	64,000
Capital - Vehicles	-	-	-	-	-	-	-	50,000	50,000
Capital - Machinery & Equip	-	-	-	26,400	26,400	12,000	12,000	60,000	136,800
TOTAL USES	**-**	**-**	**-**	**58,400**	**58,400**	**12,000**	**12,000**	**110,000**	**250,800**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Construct Emergency Operations Center | 7 of 10

AI, Construction | Project Timeline: FY21 to FY24

Project Description

Build a 2,000 square foot dedicated Emergency Operations Center (EOC) on Athens Clarke County property that is ready for operations 24 hours a day, 365 days a year and designed for sustained use. The space concept would be one large room with breakout rooms around it that would be used as a Emergency Operations Center and also as emergency preparedness/exercise training rooms under the oversight of Fire & Emergency Services / Emergency Management.

Project Justification

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) An Emergency Operations Center should be a dedicated facility or space that is capable of instant activation should any type of major event occur. This location is where decision makers of ACC Departments report in an emergency to facilitate orderly command, situational control and leadership. It should be designed for extended or sustained use. The current space identified as the Athens Clarke County Emergency Operations Center is at the Athens Clarke County Police Department Headquarters. It is regularly used for law enforcement and computer training purposes. There are access, current use, flexibility and set up issues that make the room incapable of being ready for use as an Emergency Operations Center 24/7/365. This project would locate the EOC on existing ACC property with controlled access. The building can be co-located on the Fire Training Center property or the location of the new Fire headquarters. Consideration to construction along with either project may save on construction and engineering costs.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Estimated annual operating costs	18,600	18,600	18,600	18,600	18,600	93,000	18,600

New

Financial Plan | Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	355,250	364,250	-	-	-	719,500
TOTAL SOURCES	**-**	**-**	**-**	**355,250**	**364,250**	**-**	**-**	**-**	**719,500**
USES									
Capital - Machinery & Equip	-	-	-	40,000	40,000	-	-	-	80,000
Capital - Const.	-	-	-	315,250	315,250	-	-	-	630,500
Capital - Other	-	-	-	-	9,000	-	-	-	9,000
TOTAL USES	**-**	**-**	**-**	**355,250**	**364,250**	**-**	**-**	**-**	**719,500**

Fire & Emergency Services **Department Priority**

Hose & Appliances 9 of 10

CS, Equipment Project Timeline: FY22 to FY22

Project Description

The Hose and Appliance Project for the Fire & Emergency Services Department will replace about 20,000 feet of old fire hose and water delivery appliances, many are which are at the end of life. The hose lines replaced will be larger diameter to align with newer technology and industry standards associated with delivering greater quantities of water at structure fires. This will allow the Department to standardize equipment on all fire apparatus at each of the nine fire stations in Athens-Clarke County.

Project Justification

Building contents and construction have changed over the past 30 years requiring greater volumes of water to effectively control fires due to fuel loads. Industry standards and technology have advanced since much of the Departments hose and appliances were originally purchased. We have 20-30 year old hose on some fire apparatus that is at the end of its life. This project aligns with the Mayor and Commissions initiative of a Safe and Prepared Community as it will improve firefighting effectiveness and safety by increasing the amount of water capable of being delivered. It is imperative we convert hose line and appliances simultaneously to the newer technology for inoperability of crews and trucks operating at the same scene and for employee familiarity.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Replacement Costs	15,861	15,861	15,861	15,861	15,861	79,305	15,861

New

Financial Plan Project ID: c0816

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	25,000	-	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Machinery & Equip	-	-	25,000	-	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Detail by Department

Information Technology **Department Priority**

Information Technology Equipment Replacement Program 1 of 1

CS, Equipment Project Timeline: Ongoing

Project Description

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipment and software required to support IT operations within the government.

Project Justification

This project is made up of various components that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, software upgrades, main system replacement(s), wiring improvements, and various other necessary components.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Replacing some infrastructure gear will result in increased maintenance agreements and new purchases to expand some services will also bring about new maintenance contracts.	-	-	-	-	-	-	-

Financial Plan Project ID: c0095

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	431,927	350,000	400,000	500,000	415,000	350,000	415,000	1,750,000	4,180,000
TOTAL SOURCES	**431,927**	**350,000**	**400,000**	**500,000**	**415,000**	**350,000**	**415,000**	**1,750,000**	**4,180,000**
USES									
Capital - Machinery & Equip	431,927	350,000	400,000	500,000	415,000	350,000	415,000	1,750,000	4,180,000
TOTAL USES	**431,927**	**350,000**	**400,000**	**500,000**	**415,000**	**350,000**	**415,000**	**1,750,000**	**4,180,000**

Leisure Services **Department Priority**

Parks - R&M Existing Facilities 1 of 27

CS, Facilities Project Timeline: FY22 to Ongoing

Project Description

This project provides for the additional Parks - R&M Facilities as a supplement to SPLOST 2020 funding. This project provides for repairs, maintenance, and/or replacement of existing program specific facilities and park needs in the Leisure Services system. Project areas of focus include: 1) athletics (fields, courts, gymnastics equipment, scoreboards, etc.); 2) animal care amenities (zoo/nature center exhibits and support areas); 3) playgrounds (surfacing and equipment); and 4) general park needs (park signage, storm water system maintenance, fencing, etc.). FY21 plans call for: playground replacement (1); signage (52) and monument replacement (3); shade structure replacement (2); scoreboard replacement (7); tennis court refinishing (3); perimeter fence replacement (1); tree removal/pruning; and general playground maintenance system-wide.

Project Justification

For FY22, priority needs are in the playgrounds ($1.45M), outdoor lighting ($973k) and resurfacing ($593k) areas. The balance and future years of this project will provide funding to rehabilitate facilities, address safety/risk issues, and perform required maintenance necessary to uphold the Department's quality standards for facilities, structures, parks, and natural areas. Funding request specifics are supported by the Department's 2018 Inventory and Assessment which is continuously updated and reprioritized to highlight assets that have reached or exceeded their lifecycle and to insure the delivery of safe facility and park areas.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0246

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	57,000	200,000	1,212,135	476,960	2,252,285	1,035,935	3,040,912	8,218,227
TOTAL SOURCES	**-**	**57,000**	**200,000**	**1,212,135**	**476,960**	**2,252,285**	**1,035,935**	**3,040,912**	**8,218,227**
USES									
Capital - Const.	-	57,000	200,000	1,212,135	476,960	2,252,285	1,035,935	3,040,912	8,218,227
TOTAL USES	**-**	**57,000**	**200,000**	**1,212,135**	**476,960**	**2,252,285**	**1,035,935**	**3,040,912**	**8,218,227**

Leisure Services **Department Priority**

Pool Repairs and Renovations 2 of 27

CS, Facilities Project Timeline: FY22 to Ongoing

Project Description

This project provides for the additional Pool Repairs and Renovations as a supplement to SPLOST 2020 funding. This project provides for repairs, maintenance and code upgrades for the one wading pool, five swimming pools, and two splash pads operated in the Leisure Services system. Projects supported by this program include maintenance and replacement of filtration equipment, chemical controllers, splash pad features, and aquatics elements such as diving boards, pool decks, and liners. FY20 plans call for the replacement of: filtration pumps (3); ADA lifts (6); lifeguard stands (17); and pool covers (2). The large increase in FY23 represents the end-of-life replacement for equipment at Rocksprings, Bishop, and Virginia Cofer-Callaway Walker parks (all of which came online with new equipment in 2013).

Project Justification

For FY22, priority needs are in the pool liner for the Memorial Park pool ($150k). The balance and future years of this project will provide funding to rehabilitate and renovate facilities, address safety and risk issues, and perform required maintenance necessary to uphold the Department's quality standards for aquatic facilities and water features. Funding request specifics are supported by the Department's 2018 Inventory and Assessment which is continuously updated and reprioritized to highlight assets that have reached or exceeded their lifecycle and to insure the delivery of safe aquatic facility and water feature areas.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0642

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	37,770	50,000	150,000	330,348	142,148	238,948	14,148	350,278	1,225,870
TOTAL SOURCES	**37,770**	**50,000**	**150,000**	**330,348**	**142,148**	**238,948**	**14,148**	**350,278**	**1,225,870**
USES									
Capital - Const.	37,770	50,000	150,000	330,348	142,148	238,948	14,148	350,278	1,225,870
TOTAL USES	**37,770**	**50,000**	**150,000**	**330,348**	**142,148**	**238,948**	**14,148**	**350,278**	**1,225,870**

Leisure Services **Department Priority**

Bridge and Boardwalk Inspection and Replacement 3 of 27

CS, Facilities Project Timeline: FY22 to Ongoing

Project Description

This project provides for the additional Bridge and Boardwalk inspection and replacement as a supplement to SPLOST 2020 funding. This project provides for professional engineering inspections, major maintenance, and lifecycle replacement for all 109 bridges, boardwalks, and observation decks in the Leisure Services system. FY21 plans call for replacing wooden bridges at Sandy Creek Nature Center, Memorial Park, and around Lakeside Trail at Sandy Creek Park which rated poorly in our bridge and boardwalk inspections. FY22 plans also address improvements to emergency access bridges on remote trails at Sandy Creek Park and Sandy Creek Nature Center.

Project Justification

For FY22, priority needs include over 22 bridges in either a state of fair, poor, unsafe or failed conditions. The balance and future years of this project totals more than 1.9 miles, approximately half of the bridges, the majority of boardwalks and decks covered by this project are wood structures estimated to be 25 or more years old, and do not meet modern building code or safety requirements. Funding request specifics are supported by the Department's annual Inventory and Assessment conducted annually since 2015. Cost estimates include escalations as required for what are primarily limited access and environmentally sensitive wetland construction sites. Project funding is necessary to ensure public safety and to keep the trails that these structures support fully operational.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0727

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	27,697	-	-	454,478	491,978	454,478	528,478	845,282	2,774,694
TOTAL SOURCES	**27,697**	**-**	**-**	**454,478**	**491,978**	**454,478**	**528,478**	**845,282**	**2,774,694**
USES									
Capital - Infrastructure	27,697	-	-	454,478	491,978	454,478	528,478	845,282	2,774,694
TOTAL USES	**27,697**	**-**	**-**	**454,478**	**491,978**	**454,478**	**528,478**	**845,282**	**2,774,694**

Leisure Services **Department Priority**

Pavement Repair and Maintenance 4 of 27

CS, Facilities Project Timeline: FY22 to Ongoing

Project Description

This project provides for the additional Pavement Repair and Maintenance as a supplement to SPLOST 2020 funding. This project provides for repairs, maintenance, and/or replacement of existing paved surfaces in the Leisure Services system. Projects supported by this program include asphalt maintenance, paving, parking lot striping, sidewalk grinding, and replacement of guardrails and regulatory and wayfinding signage.

Project Justification

For FY22, priority needs include over 160,000 square feet of paving surfaces that are in poor condition. The balance and future years of this project comprise of the park and facility systems over nine miles of paved trail, four miles of roadways, and more than 1.4 million square feet of parking areas and sidewalks. Funding request specifics are supported by the Department's 2018 Inventory and Assessment which inspects paved surface conditions relative to striping, cracking, alligatoring, heaving and potholes, and also evaluates the visibility/condition of signage. Project funding is necessary to ensure public accessibility and safety and to maintain a positive curb appeal for park patrons.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0740

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	6,646	-	-	102,643	885,037	239,233	439,233	536,141	2,202,287
TOTAL SOURCES	**6,646**	**-**	**-**	**102,643**	**885,037**	**239,233**	**439,233**	**536,141**	**2,202,287**
USES									
Capital - Infrastructure	6,646	-	-	102,643	885,037	239,233	439,233	536,141	2,202,287
TOTAL USES	**6,646**	**-**	**-**	**102,643**	**885,037**	**239,233**	**439,233**	**536,141**	**2,202,287**

Leisure Services **Department Priority**

Park Equipment - Replacement / Life Cycle 5 of 27

CS, Equipment Project Timeline: FY22 to Ongoing

Project Description

This project provides for replacement of park amenities and service equipment covering all 28 sites and 2,500 acres supported in the Leisure Services system. Park amenities include items such as trash cans, picnic tables, benches, and barbeque grills while service equipment includes items such as fitness/computer lab equipment, ice machines, catering kitchen appliances, and ATV's. Outdoor equipment is selected with a minimum 30 year service life.

Project Justification

For FY22, priority needs are in the replacement water fountains ($138k), trash cans ($96k), bleachers ($52k), audio/visual equipment ($50k), picnic tables ($45k), appliances ($35k) and fitness equipment ($35k). The balance and future years of this project will provide funding to replace amenities and equipment supporting service delivery which have reached the end of their serviceable life. Funding request specifics are supported by the Department's 2018 Inventory and Assessment which is continuously updated and reprioritized to highlight replacement needs based on equipment age, condition, and use. Support of this program allows Leisure Services staff to replace deteriorated and broken amenities and service equipment without impact to the public.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0177

	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27-31	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	2,874	-	75,000	433,130	237,190	575,657	223,853	1,150,597	2,695,427
TOTAL SOURCES	**2,874**	**-**	**75,000**	**433,130**	**237,190**	**575,657**	**223,853**	**1,150,597**	**2,695,427**
USES									
Capital - Machinery & Equip	2,874	-	75,000	433,130	237,190	575,657	223,853	1,150,597	2,695,427
TOTAL USES	**2,874**	**-**	**75,000**	**433,130**	**237,190**	**575,657**	**223,853**	**1,150,597**	**2,695,427**

Capital Detail by Department

Leisure Services **Department Priority**

Cook's Trail Improvements 6 of 27

CS, Facilities Project Timeline: FY22 to FY23

Project Description

This project provides a long term solution to the ongoing issues relating the flooding and erosion of Cook's Trail. This project includes funding for a fully engineered and permited reroute plan. Areas for new bridges and boardwalks will be detailed along with the development of construction and permitting packages. Implementation of this project includes construction of new trail segements, new boardwalks, and new bridges as well as the possible retrofitting of existing trail segments as interpretive areas for wildlife viewing. All new bridges and boardwalks will be barrier free and provide options for more inclusive transportation choices in the future.

Project Justification

Cook's Trail is the oldest segment of Greenway trail on the system. It includes over 3/4 a mile of boardwalk that was constructed along Sandy Creek in the mid 1980's. The movement of Sandy Creek along with the limited life expectancy of the wooden boardwalks has created significant issues for maintenance and keeping the trail open, especially post flood. $250,000 of SPLOST 2011 funds were spent on temporary measures to allow the trail to reopen after significant flooding. The trail was closed again due to flooding in the winter of 2019. Additional SPLOST 2011 funds have been earmarked to provide temporary solutions that will allow the trail to reopen until the long term reroute and reconstruction are completed. These measures and original segments of boardwalk typical fail after regular winter and spring floods. A long term solution is necessary to keep Cook's Trail open long term.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating impacts.	3,000	3,000	3,000	3,000	3,000	15,000	3,000

New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	6,524,820	-	-		-	6,524,820
TOTAL SOURCES	**-**	**-**	**-**	**6,524,820**	**-**	**-**	**-**	**-**	**6,524,820**
USES									
Capital - Const.	-	-	-	6,524,820	-	-	-	-	6,524,820
TOTAL USES	**-**	**-**	**-**	**6,524,820**	**-**	**-**	**-**	**-**	**6,524,820**

Leisure Services **Department Priority**

Improve Bear Hollow Zoo Exhibits & Visitor Amenities 7 of 27

CS, Facilities Project Timeline: FY27 to FY31

Project Description

This project provides supplemental funding to the Bear Hollow Zoo Improvements project funded through SPLOST 2020. The SPLOST 2020 project provides basic infrastructure and enclosure improvements that bring the zoo into compliance with AZA and USDA standards. This project supplements those funds so that further improvements can be made to the zoo. This project includes back of house access and animal care improvements, a new entry/educational plaza and building that provide office space, restrooms, and a gift shop. Improvements to interpretive materials and signage will increase the educational impact and improve visitor experience.

Project Justification

Bear Hollow Zoo is a community fixture and is loved by people of all ages in our community. Over 5,000 children visit the zoo annually just from school visits alone. Stronger educational and interpretive components for the zoo provides an enhanced user experience that provides lifelong learning opportunities for the whole community. The SPLOST 2020 proposal represents only a fraction of the needed funding to bring the zoo up to modern standards and ensure long term sustainability of infrastructure and exhibits. Without full funding of the Zoo Improvements project, the zoo stands to continue drain ongoing maintenance dollars as well as inhibit access and intepretation for citizens of all ages and abilities.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating: $89.0K per year	-	-	-	-	-	89,000	89,000

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-		8,364,000	8,364,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,364,000**	**8,364,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-		500,000	500,000
Capital - Other	-	-	-	-	-	-		250,000	250,000
Capital - Facilities	-	-	-	-	-	-		5,614,000	5,614,000
Capital - Site Improvements	-	-	-	-	-	-		2,000,000	2,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,364,000**	**8,364,000**

Leisure Services **Department Priority**

Ben Burton Park Repairs and Renovations 8 of 27

CS, Facilities Project Timeline: FY26 to FY26

Project Description

This project provides for execution of the Mayor and Commission approved master plan for Ben Burton Park located off of Mitchell Bridge Road within western Clarke County. The project will involve development phases beginning in FY26 with a reconfiguration of the entrance and parking areas to provide enhanced safety and visibility. The subsequent phases will include the installation of the following site amenities: picnic pavilion; playground; and dog park facilities.

Project Justification

Currently, Ben Burton Park is the sole operating park on the west side of Athens and has limited public utilization because it is highly undeveloped and lacks core amenities. Implementation of the master plan will greatly enhance the limited recreational opportunities and services presently available to the citizens within western Clarke County. Infrastructure improvements will also help generate revenue through rental, festival, and special event activities. In addition, the project will rectify existing design deficiencies relative to traffic safety, ADA compliance, storm water runoff, and erosion.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses: $26.0K per year					22,000	110,000	22,000
Estimated revenue of approximately $4.0K per year							

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	2,223,800	-	2,223,800
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**2,223,800**	**-**	**2,223,800**
USES									
Capital - Other	-	-	-	-	-	-	2,223,800	-	2,223,800
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**2,223,800**	**-**	**2,223,800**

Leisure Services **Department Priority**

Create a Property Boundary Program 9 of 27

CS, General Project Timeline: FY24 to FY28

Project Description

This project provides for surveying/permanently marking all property and updating/consolidating deeds for all 2,500+ acres owned by ACCUG and managed by the Leisure Services Department. Project completion will establish boundary lines for the integration of property restrictions into the GIS planning database and will provide critical data for park planning and development. This project will be phased over multiple years by systematically addressing the property boundaries.

Project Justification

Properties comprising the Leisure Services system encompass more than 50 miles of boundaries. Development along park boundaries has created issues ranging from direct property encroachment to the creation of unofficial or illegal access points. Unmarked property boundaries hamper assessment and response to boundary related issues. Further complicating matters, ongoing incremental property acquisition as part of park and greenway expansion has led to some sites being comprised of upwards of 20 parcels which need to be combined. This program will allow for better land management and provide accurate base data for park planning and development.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0741

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	50,000	50,000	50,000	100,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**100,000**	**250,000**
USES									
Capital - Other	-	-	-	-	50,000	50,000	50,000	100,000	250,000
TOTAL USES	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**100,000**	**250,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Memorial Park Renovations | 10 of 27

CS, Facilities | Project Timeline: FY27 to FY31

Project Description

This project funds Master Plan implementation for Phase I & II of the Memorial Park Project. It supplements SPLOST 2020 funds for Phase I of the project. This project includes the following: Continued stormwater, water, and sewer installation and replacement; upgrades to picnic and restroom facilities in the park; playground replacement; outdoor gathering spaces; improved pedestrian cirulation; renovation to the existing pool and pool house, improved vehicular circulation, and additional parking that includes but is not limited to the construction of a parking deck.

Project Justification

Water line breaks, electrical failures, and clogged sewer lines have consistently had negative impacts on patron services such as restroom availability. The installation of new sewer lines will eliminate flushing of the pool into stormwater infrastructure as well as eliminate sewer backups. The current playground is a conglomeration of various play elements salvaged from other structures. The restrooms do not meet current codes and need updating. Parking at Memorial Park is inadequate, frequently resulting in park patrons parking in undesignated areas and surrounding neighborhoods. This project will provide funding to improve patron accessibility and safety, park sustainability, and maintenance efficiency by reducing current reactive emergency maintenance requirements.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses	-	-	-	-	10,000	50,000	10,000

Financial Plan

Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	1,519,000	9,331,000	10,850,000
TOTAL SOURCES	**-**		**-**	**-**	**-**	**-**	**1,519,000**	**9,331,000**	**10,850,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	500,000	500,000
Capital - Other	-	-	-	-	-	-	-	350,000	350,000
Capital - Site Improvements	-	-	-	-	-	-	1,519,000	8,481,000	10,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**1,519,000**	**9,331,000**	**10,850,000**

Leisure Services **Department Priority**

Bishop Park Renovations 11 of 27

CS, Facilities Project Timeline: FY27 to FY31

Project Description

This project provides for implementation of the Bishop Park master plan as a supplement to SPLOST 2020 funding. The project will involve: conversion of the existing covered tennis facility and adjacent grounds into an event space; improved pedestrian circulation, basic renovations to the gym facility, demolition of the derilict picnic shelter; additional parking; safety enhancements along the Hawthorne Ave Corridor; and improvements to aged water, sewer, and storm water infrastructure. The renovated facility will provide code compliant space for: gymnastics programming; administrative offices; and the provision of large scale events such as the

Project Justification

The majority of the buildings at Bishop Park date from the 1970's and do not meet modern code requirements, programmatic use/space demands or ADA compliance. The park's infrastructure is failing, creating flooding and safety issues for park patrons. SPLOST 2020 funds are addressing only a portion of this project. This request represents the balance of master plan implementation. This park experiences the highest degree of patron utilization within the Leisure Services system and is highly regarded and strongly enjoyed by the general public.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses	-	-	-	-	-	100,000	10,000

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-		20,500,000	20,500,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,500,000**	**20,500,000**
USES									
Capital - Const.	-	-	-	-	-	-		12,500,000	12,500,000
Capital - Infrastructure	-	-	-	-	-	-		1,500,000	1,500,000
Capital - Other	-	-	-	-	-	-		1,500,000	1,500,000
Capital - Site Improvements	-	-	-	-	-	-		5,000,000	5,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,500,000**	**20,500,000**

Capital Detail by Department

Leisure Services **Department Priority**

Dudley Park Improvements 12 of 27

CS, Facilities Project Timeline: FY27 to FY31

Project Description

This project provides for further implementation of the Dudley Park Master Plan. SPLOST 2011 funding will provide for a pavilion and restroom facilities. Limited accessible parking, completion of the ampitheater bowl and access, and a concrete platform for a future stage area. This capital project will provide funding to continue moving through the high priority projects on the Dudley Park project list. They include completion of construction of the stage enclosure and associated amenities, lighting, concession area, multi-generational playground, food truck area, stormwater mangement, additional pedestrian circulation, and development of areas of the park along Mulberry and Peter Street.

Project Justification

Dudley Park's proximity to downtown coupled with the beautiful, general park setting makes it a special draw to the many people who visit this part of the county. While Dudley Park has served as a passive park with limited utilization for many years, implementation of the park improvement plan will maximize the significant untapped potential and utilization of this park environment. Dudley Park is a part of the River District and with the development of the Firefly Bridge over Trail Creek and final plan implementation, it will be a hub of activity for the community. This will create the potential for revenue generation through rental, festival, and special event activities.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating: $63.0K per year	-	-	-	-	-	43,000	43,000
Estimated revenue of approximately $20.0K per year							

Financial Plan Project ID: c0621

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-		5,164,000	5,164,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,164,000**	**5,164,000**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	5,164,000	5,164,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,164,000**	**5,164,000**

Leisure Services **Department Priority**

Sandy Creek Park Improvements 13 of 27

CS, Facilities Project Timeline: FY27 to FY31

Project Description

This project is a continuation of the SPLOST 2011 project dedicated to Sandy Creek Park. The items listed are not a part of the regular Leisure Services R&M Capital Project line item. The following elements are part of the phase two project: lakeside access and amenity improvements such as improved canoe and kayak rental access as well as concessionaire space; playground replacements and upgrades; pavilion renovations, ADA compliance for restroom and shower facilities; beach playground enhacement; campground renovation; ingress and egress improvments through construction of a secondary entry/exit road.

Project Justification

This project provides continuation in funding that addresses some of the Park's long standing issues while enhancing safety, user experience, and convenience. In addition, it brings back the once popular camping area through renovations that will bring the campsites up to modern standards and provide a space for a campground host to assist with operations. This project increases the Park's ability to generate revenue through concessionaires for equipment rentals, food, and camping supplies. The addition of an additional entrance and exit will alleviate issues relating to visitor safety and experience for park users during large events where the current single entry points create long waits and challenging traffic issues on Bob Holman road and highway 441. Sandy Creek Park is Leisure Service's premier large event site, hosting department special events as well as those hosted by large groups such as the Cancer Foundation Triathalon. These events routinely attract over 1,000 visitors to the park.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses	-	-	-	-	-	129,000	129,000
							New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-		6,703,000	6,703,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,703,000**	**6,703,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	6,703,000	6,703,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,703,000**	**6,703,000**

Capital Detail by Department

Leisure Services **Department Priority**

Satterfield Park Improvements 14 of 27

CS, Facilities Project Timeline: FY27 to FY31

Project Description

This project includes the following elements: reconfiguration of original restroom space to multi-use space; field reconfiguration and renovations including installation of irrigation and new field surfacing; drainage improvements; stormwater management; parking lot improvements; new lighting; PA system; reconfiguration of original restrooms; and lightning detection system.

Project Justification

Satterfield Park was established in the 1960's and sustained expansions in 1983, 1992, and 2011. The most recent funding provided for construciton of a new concession stand and restroom area along with improvements to dugouts, scoreboxes, backstops, and bleachers. SPLOST and capital funds provided for renovation of fields 5 and 6 but the remaining fields were not renovated and are in poor condition. None of the fields are irrigated, providing significant challenges in keeping the fields up to standard. In addition, drainage issues create flooding on the fields to the point that geese have established residency in the park. The parking area is alligatoring and in need of milling and repaving.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating increase: $60.0 k per year	-	-	-	-	-	60,000	60,000

New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	4,697,000	4,697,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,697,000**	**4,697,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	4,697,000	4,697,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,697,000**	**4,697,000**

Leisure Services **Department Priority**

Southeast Clarke Park Improvements 15 of 27

CS, Facilities Project Timeline: FY26 to FY30

Project Description

This project reflects the implementation of the Southeast Clarke Park Master Plan. The project elements were carefully vetted through stakeholders and representatives from athletic groups that are active in the park. This project would fund the construction of the following park elements: Reconfiguration of two existing field platforms into one large multi-use field platform; 400 meter all surface running track including facilites and equipment to accomodate standard running and field events; 12 pickleball courts; 40,000 square foot street course addition to the existing skate park.

Project Justification

Recreational track and field is a growing activity in the Athens-Clarke County community. There are no formal track facilities to house this activitiy. This project would provide the facilities necessary to provide adequate and safe facilities for this sport to grow and continue serving the community. The existing small field platforms are not utilized due to incompatabilty with programming needs, combining into one large field provides flexible options for programs and activities that are currently suffer from a shortage of large multi-use field platforms. Pickleball is a growing sport in the community that is actively increasing in numbers. Additional pickleball courts will make Southeast Clarke Park the hub for the sport as well as providing opportunities for tournaments that attract players from around the region. The Athens-Skate Park has long been a draw for people of all ages, and the addition of a street course will help keep the relevancy of the park for the future.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses					52,000	260,000	52,000
							New
Financial Plan							Project ID: N/A

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	2,330,000	14,317,000	16,647,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**2,330,000**	**14,317,000**	**16,647,000**
USES									
Capital - Const.	-	-	-	-	-	-	2,330,000	14,317,000	16,647,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**2,330,000**	**14,317,000**	**16,647,000**

Leisure Services **Department Priority**

Virginia Callaway-Cofer Walker Park Improvements 16 of 27

CS, Facilities Project Timeline: FY27 to FY31

Project Description

This project provides further implementation of the park masterplan and includes the following elements: enhancements to the mountain bike pump track and associated skills course; large pavilion with restrooms; lighted basketball court; playground with restrooms; additional parking spaces; stormwater management; traffic calming devices.

Project Justification

The mountain bike pump track provides a skill course that allows beginner and experienced mountainbikers to hone their skills. The adjacent basketball court and pavilion will promote crossover among park user groups and provide a positive activity outlet for area youth. These enhancements activate the lower area of the park. The current parking facilities at the park are inadequate and park users frequently have no place to park when activities are scheduled at the park. Completing the parking facilities shown on the master plan will alleviate this issue.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses	-	-	-	-	-	50,000	50,000
							New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	4,440,000	4,440,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,440,000**	**4,440,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	4,440,000	4,440,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,440,000**	**4,440,000**

Leisure Services **Department Priority**

Morton Theatre Fork Lift Replacement 17 of 27

CS, Equipment Project Timeline: FY26 to FY26

Project Description

This project provides for the replacement of the Morton Theatre's existing fork lift and related peripheral equipment. To support the execution of current and future Art performances and programs, the Morton Theatre staff has to load in all stage pieces (sets, large instruments, equipment, etc.) using this fork lift. Stage pieces are loaded into the stage area from Hull Street due to the facility stage being 17 feet above ground level. Utilization of this fork lift is the only method by which equipment can be loaded into this historic building. The existing fork lift was originally purchased in 1994 and is currently exhibiting significant signs of deterioration which could potentially lead to safety issues. The new fork lift purchased will be included within the Fleet Management program.

Project Justification

This project will provide funding to enable the safe loading of performance equipment into the second floor stage area of the facility. The Morton Theatre will be unable to continue serving as a rental venue for local community and regional groups without the replacement of the existing fork lift. Presently, the Morton Theatre generates revenue of approximately $80,000 per fiscal year for the Leisure Services Department.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Potential loss of revenue if not funded	-	-	-	-	3,000	15,000	3,000

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	35,000	-	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	35,000	-	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**35,000**

Leisure Services **Department Priority**

Trails & Open Spaces Compact Track Loader Equipment

18 of 27

AI, Equipment Project Timeline: FY26 to FY26

Project Description

This project provides for the purchase of a mini-tracked excavator (similar to a Toro Dingo) to be utilized by the Trails & Open Spaces staff. This much needed equipment will allow for significantly improved management and safety of existing and proposed greenways, trails, and open space areas throughout the community. This piece of landscape management equipment is able to regrade trails washed out due to storms, remove fallen trees, and deliver soil stabilization material such as riprap and gravel. The project also provides for the purchase of several attachments to include a bucket, a grabbing bucket, and an auger bit for the installation of fence posts and sign posts.

Project Justification

This project will provide funding to: improve land management resources; enhance public safety within the trail system; increase staff efficiencies by reducing maintenance activity time; and reduce the usage of subcontractors for maintenance work. The Trails & Open Spaces staff services the many miles of trails at all parks and facilities throughout the Leisure Services Department. Staff performs regular maintenance on all greenway and Firefly trail segments, Dudley Park, Ben Burton Park, Oconee Riverside Parks, Cook's Trail, Lakeside Trail, Trail Creek Trails, Sandy Creek Nature Center Trails, and the Birchmore Trail.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Indirect expenses	-	-	-	-	4,000	20,000	4,000

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	35,000	-	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	35,000	-	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**35,000**

Leisure Services **Department Priority**

New Athens Creative Theatre Facility 19 of 27

AI, Facilities Project Timeline: FY26 to FY30

Project Description

This project involves moving the Athens Creative Theater (ACT) from Quinn Hall to a permanent facility elsewhere in Athens-Clarke County. The new facility will house a performance theatre space, administrative offices for ACT staff members, teaching and studio spaces, and a scene shop with prop storage space. This project would require the purchase of an existing building to provide approximately 10-12,000 square foot of space that accomodates seating for approximately 250 people.

Project Justification

ACT was founded in 1966 as a community theater program focused on providing theatre opportunities for youth, adults, and people with disabilities. ACT's current home, Quinn Hall is located inside of the Memorial Park administrative building. The space and parking are inadequate for the program's needs and there are conflicts between park and theater needs for space. The new facility will alleviate these issues and provide adequate support of ACT's productions and allow for expansion and growth of the community theatre opportunities withing Athens-Clarke County.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Operating expenses	-	-	-	-	260,000	1,300,000	260,000

New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	2,500,000	10,055,000	12,555,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**10,055,000**	**12,555,000**
USES									
Capital - Const.	-	-	-	-	-	-	2,500,000	10,055,000	12,555,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**10,055,000**	**12,555,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Portable Soccer Pitch System | 20 of 27

AI, Equipment | Project Timeline: FY27 to FY27

Project Description

This project provides for the purchase of a modular Soccer Field "Pitch" system (SFP) which can be assembled at any Leisure Service facility or remote location to create an enclosed soccer field with 4 foot high walls. The walls allow the SFP to be assembled in a variety of locations such as parking lots or at the edges of unusable spaces due to grading variances. This project is inspired by the documented success of similar SFP systems utilized within Atlanta, GA. which have engaged the community and increased the levels of outdoor play. The project also provides for the purchase of a trailer for staff to store and transport the SFP system.

Project Justification

Modular SFP systems are becoming popular in urban areas where field space areas at park locations are limited. Atlanta United has been utilizing similar SFP systems at bus stations and parking lots to realize increased levels of recreational activity accessibility and citizen outdoor play. The portable SFP system will enable the Leisure Services Department to move the system around Athens to increase programming possibilities and to encourage play. The system could also provide opportunities for rental activities similar to the Showmobile stage should a tournament or group have an interest in using the equipment.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Indirect expenses.	-	-	-	-	-	4,000	4,000

Financial Plan | Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-		35,000	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	35,000	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**35,000**

Leisure Services **Department Priority**

East Athens Community Center-Space Modernization 21 of 27

AI, Facilities Project Timeline: FY27 to FY28

Project Description

This project will address the need to renovate and update East Athens to a more modern space to better serve the community. Upgrading and modernizing each of the 3 floors inside the community center to provide spaces that better fit current and future needs while allowing for innovative programming that engages more of our community. Updates to the exterior of the building will create a welcoming and safe atmosphere while allowing for increased use of outdoor spaces for programs and self-directed activities.

Project Justification

East Athens Community Center is a fixture for not only East Athens, but also the entire community. The facility hosts programs that attract community members of all ages from all geographical areas of Athens. This includes everyone from seniors, to children, to people with disabilities. The building opened in 1970 and was last renovated as part of a SPLOST 2000 project. By providing a safe and welcoming space, the East Athens Community Center can continue to serve our population effectively for many years to come.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**

Leisure Services **Department Priority**

Lay Park Community Center-Space Modernization 22 of 27

AI, Facilities Project Timeline: FY27 to FY28

Project Description

This project will address the need to renovate and update Lay Park to a more modern space to better serve the community. Upgrading and modernizing each of the 3 floors inside the community center to provide spaces that better fit current and future needs while allowing for innovative programming that engages more of our community. Updates to the exterior of the building will create a welcoming and safe atmosphere while allowing for increased use of outdoor spaces for programs and self-directed activities.

Project Justification

Lay Park Community Center is a fixture for not only north and downtown Athens, but also the entire community. The facility hosts programs that attract community members of all ages from all geographical areas of Athens. This includes everyone from seniors, to children, to people with disabilities. The building opened in 1970 and was last renovated as part of a SPLOST 2000 project. By providing a safe and welcoming space, the East Athens Community Center can continue to serve our population effectively for many years to come.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**

Leisure Services **Department Priority**

Cooks Property Master Plan 23 of 27

CS, Master Planning Project Timeline: FY22 to FY23

Project Description

Master plan development that would establish practical uses and identify amenities to be included that would allow this location to be open to the public for enjoyment. The project area would cover the eastern portion of Sandy Creek Park and adjacent Cook's property, totaling over 80 acres, with the goal of enhacing the park and availabliity of experiences and activities for park users. With no property development restrictions, this location allows Leisure Services to continue offering a variety of ways to recreate and enjoy/explore nature. A developed Master Plan for this location will help us look at long term opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. Recreation opportunities at Sandy Creek Park can be expanded and a second access point created off Nowhere Road for emergency purposes in the event of dam failure. Development of this location will also compliment residents and businesses along the Nowhere Rd corridor. This project will enhance quality of life for all citizens.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	50,000	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Const.	-	-	-	50,000	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Rock and Shoals Master Plan | 24 of 27

CS, Master Planning | Project Timeline: FY22 to FY23

Project Description

Master plan development that would establish practical uses and identify amenities to be included that would allow this location to be open to the public for enjoyment. The project area includes the entirety of the Rock and Shoals property (129 acres) and requires collaboration with Georgia Department of Natural Resources and the ACCGov Office of Sustainability. This location allows Leisure Services to continue offering a variety of ways to responsibly conserve, enjoy, and explore nature. A developed Master Plan for this location will help us look at opportunities to enhance/expand our services to the community, while preserving the ecology that makes this location unique. This project would create a Master Plan to be used as the long-term planning document.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. It will identify and provide recreational opportunities that are amenable to a conservation area, as well as establish a second access point from the Cedar Creek Reclamation facility. A second access point will also eliminate a long standing issue with the use of a private residental street as a primary point of access.This location will compliment East Side residents and businesses, as well as those along the Barnett Shoals corridor. This location will provide needed recreation services in an otherwise under-served segment of our community, as well as benefit all residents.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0817

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	100,000	50,000	-	-	-	-	150,000
TOTAL SOURCES	**-**	**-**	**100,000**	**50,000**	**-**	**-**	**-**	**-**	**150,000**
USES									
Capital - Const.	-	-	100,000	50,000	-	-	-	-	150,000
TOTAL USES	**-**	**-**	**100,000**	**50,000**	**-**	**-**	**-**	**-**	**150,000**

Leisure Services **Department Priority**

Whitehall Shoals Visioning Plan 25 of 27

CS, Master Planning Project Timeline: FY22 to FY23

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for the Whitehall property (31 acres). The vision document would serve as a guide for future development of the property and set clear expectations for future development. This location allows Leisure Services to continue offering a variety of ways to enjoy and explore nature along the Oconee River corridor. A developed Vision Plan for this location will help us look at opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. This location is part of the Greenway Network Plan future expansion and can serve both land and water trails in the county. This location will compliment East Side residents and businesses, as well as those along the Whitehall Rd corridor and users of the North Oconee River.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	25,000	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Const.	-	-	-	25,000	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**

Leisure Services **Department Priority**

Barber Creek & Chicopee Gun Emplacement Vision Plan 26 of 27

CS, Master Planning Project Timeline: FY22 to FY23

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for the Barber Creek property (12 acres) and the Chicopee Gun Emplacement (6 acres). They are being approached as one project due to the sibling like nature of the history of these Civil War era installations. The vision document would serve as a guide for appropriate use of the property and set clear expectations for future development. This location allows Leisure Services to continue offering a variety of ways to enjoy and explore nature and interpret our history. A developed Vision Plan for this location will help us look at opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. These locations will benefit the entire community. These locations will compliment residents and businesses along both the First St/MLK Pkwy corridor and the Macon Hwy/441 corridor.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	25,000	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Const.	-	-	-	25,000	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**

Leisure Services **Department Priority**

Undeveloped Greenspaces Vision Plan 27 of 27

CS, Master Planning Project Timeline: FY22 to FY23

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for undeveloped greenspace properties such as the Erwin and Tillman tracts, and the Five Acre Woods. The vision document would serve as a guide for future development of the property and set clear expectations for future development. These locations allow Leisure Services to continue offering a variety of ways to enjoy and explore nature. A developed Vision Plan for these locations will help us look at opportunities to enhance/expand our services to the community. This project would create a Vision Plan to be used as a guide for future development efforts.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. These locations will benefit the entire community. These locations will compliment all residents and businesses along the corridors of these properties, along with users of the Oconee Riverways.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	25,000	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Const.	-	-	-	25,000	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**

Capital Detail by Department

Manger's Office - Inclusion | **Department Priority**

Walk of Remembrance | 1 of 1

AI, Infrastructure | Project Timeline: FY22 to FY22

Project Description

The Walk of Remembrance (otherwise known as the Walk of Recognition) will consist of a series of installations designed to inform visitors about the Linnentown community. The project will also include a community led visual art project consisting of a series of mosaics.

Project Justification

The purpose of this project is to support the Commission's goals for Informed and Engaged residents by increasing awareness regarding the Linnentown community.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0818

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Infrastructure	-	-	50,000	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Manager's Office - Organizational Development **Department Priority**

ACCGOV Talent Management Software Suite 1 of 1

CS, Software Project Timeline: Ongoing

Project Description

The Talent Development Software (TDS) suite contains a cloud-based learning management system for training (LMS), to be used by all ACCGOV employees and departments who design and implement training (GIS, Police, Fire, HR, OD, etc.). The second aspect of the TDS is that it contains a Performance Management module that will effectively replace our current PMP, with better optics and augmented reporting.

Project Justification

TDS will transform the way OD delivers training content with a wide array of content media and blended learning interactions. Organization-wide compliance training is not possible with the current staff, training room and training room limitations. Public safety employees who work night shifts can't attend training. This software would put all of OD's, HR's, Fire's, Police's, GIS' training content online, with rapid deployment of vast amounts of information and 24/7 mobile-friendly access. The TDS will link performance with training and digitize all current hard-copy processes, not only increasing the viability of granular reporting, but significantly enhancing the process and ease of completion.

Impact on Annual Operating Expenses

The system is scalable, able to add additional modules that work with the talent management suite, with specific functions, including: 360-degree reviews, onboarding, succession planning, compensation planning, HR strategic planning. The impact to operating expenses include the acquisition of learning content year-over-year so that employees have access to more learning experiences that are relevant to their performance goals and work in tandem with the the performance management system.

Financial Plan

Project ID: c0792

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	165,000	-	171,600	178,464	185,603	193,027	200,748	1,130,807	2,060,249
TOTAL SOURCES	**165,000**	**-**	**171,600**	**178,464**	**185,603**	**193,027**	**200,748**	**1,130,807**	**2,060,249**
USES									
Capital - Other	165,000	-	171,600	178,464	185,603	193,027	200,748	1,130,807	2,060,249
TOTAL USES	**165,000**	**-**	**171,600**	**178,464**	**185,603**	**193,027**	**200,748**	**1,130,807**	**2,060,249**

Capital Detail by Department

Manager's Office - Public Information Office **Department Priority**

Website & eGovernment Enhancements 1 of 3

CS, Equipment Project Timeline: FY17 to Ongoing

Project Description

This project maintains services and equipment and provide new services and equipment related to the Athens-Clarke County website (accgov.com) and associated eGovernment initiatives.

Project Justification

Informed & Engaged Community - The Public Information Office manages the website and trains departmental staff on use of the site. Project funds support website upgrades, training, support, and improvements, as well as social media support and archiving. The website is a key outlet for primary source information about ACCGov. In FY20, accgov.com had 2.65 million visitors, 5 million page views, and 1.8 million downloads. The FY22 request includes 1/2 of a system upgrade and design refresh spread over two fiscal years, funds to improve accessibility of documents, website hosting and support, social media archiving, a system-wide reporting and error detection system, a digital engagement platform, and surveying hardware.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0707

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	37,464	15,000	100,000	103,000	90,000	91,000	57,000	300,000	741,000
TOTAL SOURCES	**37,464**	**15,000**	**100,000**	**103,000**	**90,000**	**91,000**	**57,000**	**300,000**	**741,000**
USES									
Capital - Machinery & Equip	37,464	15,000	100,000	103,000	90,000	91,000	57,000	300,000	741,000
TOTAL USES	**37,464**	**15,000**	**100,000**	**103,000**	**90,000**	**91,000**	**57,000**	**300,000**	**741,000**

Manager's Office - Public Information Office **Department Priority**

ACTV & Multimedia Production Equipment 2 of 3

CS, Equipment Project Timeline: FY19 to Ongoing

Project Description

This project provides funding for lifecycle replacements, new equipment, and upgrades to equipment related to the operation of the ACTV government access channel, live meeting coverage, and multimedia production for ACTV and other outlets.

Project Justification

Informed & Engaged Community - This project provides continued lifecycle maintenance and equipment updates for video production. In 1995, the local cable franchise agreement provided initial funding for equipment for ACTV, which launched in 2000. Charter/Spectrum ceased this funding after obtaining a statewide franchise in 2008. Remaining agreement funds were substantially decreased after FY17 upgrades to the ACTV bulletin board, ACTV production studio, ACTV production equipment, and Commission Chamber audio systems. Planned equipment upgrades for FY22 include a new projector for the Mayor and Commission Chamber, a digital asset management system for videos, and lifecycle maintenance.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0084

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	80,764	15,000	-	25,000	25,000	25,000	25,000	145,500	245,500
TOTAL SOURCES	**80,764**	**15,000**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**145,500**	**245,500**
USES									
Capital - Machinery & Equip	80,764	15,000	-	25,000	25,000	25,000	25,000	145,500	245,500
TOTAL USES	**80,764**	**15,000**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**145,500**	**245,500**

Capital Detail by Department

Manager's Office - SPLOST | **Department Priority**

TSPLOST 2023 Planning | 1 of 1

AI, General | Project Timeline: FY22 to FY23

Project Description

Funds for this project will be used to plan and prepare for the local referendum associated with the 2023 TSPLOST Program.

Project Justification

2018 TSPLOST revenue collection will end in March of 2023. In order to maintain the current level of tax revenue, TSPLOST 2023 will need to go to referendum in November 2022. Collections will begin in April 2023.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0819

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Other	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

Manager's Office - Sustainability Office **Department Priority**

Natural Area Rehabilitation Program 1 of 3

AI, Facilities Project Timeline: FY24 to Ongoing

Project Description

Implement natural area management activities with a goal of managing ACC's properties and restoring/maintaining high quality ecosystem services and habitat. Management plans have been developed for the Restore our River project (Phase 1-Dudley Park and Phase 2-MLK), and Sandy Creek Nature Center. Plans are being developed for Rock and Shoals, Tallassee, Beech Haven, and Matthew Motors with a long-term goal of developing plans for all relevant ACC properties. This project includes the potential to identify and acquire structures identified as being within the 100-year flood zone, relocating households, and convert the property to greenspace.

Project Justification

ACC is the second largest landowner in the county and in has adopted and is implementing a comprehensive land management initiatives. This initiative utilizes land stewardship practices and policies that conserve ecosystem services, enhance community esthetics and health, promotes biodiversity, and encourages public-private projects. Further, these practices result in substantial savings related to "gray" (i.e. built) infrastructure by reducing pipe-destroying sediment, providing bio-remediation of toxic pollutants, and reducing runoff/enhancing stormwater percolation (higher summer stream flow) - while simultaneously encouraging ecotourism and healthy outdoor-focused lifestyles. CIP funding reduces fluxuations in operating budgets as well as reduces the need for additional staffing by utilizing contract services to address issues in natural areas that are otherwise underserviced with current budget allocations. Funding may also be used to acquire properties/structures located in flood prone areas for the purpose of transforming properties into greenspace to prevent substantial property loss and/or potential injury or death. Georgia Emergency Management Agency is updating flood maps in Athens and there is a need to have funding options to relocated vulnerable businesses and households. This project meets the "Healthy, Livable, Sustainable Athens-Clarke County" and the "Safe and Prepared" Mayor and Commission Strategic Goals.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Positive. By funding this as a capital project, ACC staff can contract for services, which reduces the need for additional staffing and operating expenses; Cost associated with GEMA project can be determined as funding opportunities arise.	-	-	-	-	-	-	-

Financial Plan

Project ID: N/A

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	175,000	175,000	600,000	950,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**175,000**	**175,000**	**600,000**	**950,000**
USES									
Capital - Const.	-	-	-	-	-	175,000	175,000	600,000	950,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**175,000**	**175,000**	**600,000**	**950,000**

Capital Detail by Department

Manager's Office - Sustainability Office | **Department Priority**

Solar and Energy Program | 2 of 3

AI, Facilities | Project Timeline: FY21 to Ongoing

Project Description

This project will install solar energy systems at Athens-Clarke County (ACC) facilities in order to: (1) decrease the environmental impacts of the energy we use, (2) decrease the ongoing costs associated with facility energy bills, and (3) provide opportunities for local jobs by supporting domestic energy production instead of using out-of-state fuel sources. This project will support energy action planning efforts needed to meet the Mayor and Commission commitment to reach 100% renewable energy by 2035. Funding to be used to leverage grants, SPLOST, donations and other opportunities to accelerate the transition to clean and renewable energy.

Project Justification

Over the last decade, facility energy price inflation has outpaced Athens-Clarke County budget growth, and as a result, fewer dollars are available for public safety, infrastructure, and economic development as we commit more funding to pay our utility bills. Athens-Clarke County currently spends more than $7,350,000/year on 287 billion BTUs of energy to support government operations. Preliminary analysis indicates the community may spend as much as $350 million/year on its energy use. Many policies, programs, and capital equipment modifications will be needed to transition this energy use to renewable sources. An energy action plan is currently being created that will help guide and facilitate the transition to clean and renewable energy. With the anticipated pivot by the federal government to focus on climate change and renewable energy, having funds available to use for match will be essential, positioning ACCGov so as to accelerate and significantly extend funding opportunities that will: build community resilience; accelerate the transition to renewable/clean energy; assist business, industry, and the public make the transition, and lower the community's overall energy burdens - especially for economically disadvantaged individuals and households. This project supports the Mayor and Commission 100 Percent Clean and Renewal Energy Resolution as well as the "Healthy, Livable, Sustainable Athens-Clarke County" and "Shared Prosperity" Strategic Goals.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
At today's rates, each dollar spent on solar energy results in a decrease of 5% annual savings on utility bills. This return continues to improve as utility rates increase and solar energy system prices decrease.	-	-	-	-	-	-	-

Financial Plan

Project ID: N/A

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	150,000	500,000	650,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**150,000**	**500,000**	**650,000**
USES									
Capital - Const.	-	-	-	-	-	-	150,000	500,000	650,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**150,000**	**500,000**	**650,000**

Manager's Office - Sustainability Office **Department Priority**

Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency 3 of 3

AI, Planning Project Timeline: FY21 to Ongoing

Project Description

As part of Energy Planning, this project provides funding to convert ACCGov's fleet to fully electric with a focus on large diesel vehicles and, as an interim, to equip vehicles with idle reduction technology in order to significantly reduce fuel consumption Project includes selectively deploying monitoring equipment and pilot project funding to help guide effective use of funds during fleet conversion. Renewable energy by 2035. For FY21, a mix of capital and general operating budget funds will be used to complete the plan.

Project Justification

Guided by the Clean and Renewable Energy Plan, this project will help facilitate changes that need to be made to support the renewable energy revolution. Technology related to heavy vehicles such as garbage trucks, dump trucks, buses, fire engines, and similar vehicles is changing rapidly, with fully electric models becoming more cost effective and viable. The six ACCGov departments that use heavy vehicles will consume approximately 467,500 gallons of diesel fuel in FY21. If converted to fully electric vehicles, this would represent an annual savings of $1M in fuel at current prices and eliminate almost 5,200 tons of greenhouse gases. As heavy vehicles are moved toward clean energy alternatives, funding idle mitigation technology during the transition will have significant positive financial impacts. Tallahassee Fla equipped 2 ambulances with idle reduction technology and realized an immediate annual savings of $10,685 along with a 4,018 gallon reduction in fuel use and the mitigation of 4,230 hours of idle time. CIP support begins transforming ACCGov' s heavy equipment fleet, an essential component to moving the community to clean and renewable energy in accordance with the Mayor and Commission 100 Percent Clean and Renewable Energy Resolution as well as the "Healthy, Livable, Sustainable Athens-Clarke County" and "Transportation Mobility and Connectivity" Strategic Goals. There are similar savings opportunities related to heavier-duty pick-up trucks that will achieve smaller but important results.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Positive. By funding this as a capital project ACCGOV staff utilize funding to for grants, transportation projects, and related initaitves that will decrease future operating budgets for ACCGOV. Actual savings can more accurately be determined as the technology evolves.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0794

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	30,000	-	-	-	-	100,000	100,000	2,900,000	3,130,000
TOTAL SOURCES	**30,000**	**-**	**-**	**-**	**-**	**100,000**	**100,000**	**2,900,000**	**3,130,000**
USES									
Capital - Const.	30,000	-	-	-	-	100,000	100,000	2,900,000	3,130,000
TOTAL USES	**30,000**	**-**	**-**	**-**	**-**	**100,000**	**100,000**	**2,900,000**	**3,130,000**

Capital Detail by Department

Other General Administration **Department Priority**

Public Art Program 1 of 1

AI, Facilities Project Timeline: FY12 to Ongoing

Project Description

Funds for this project will be used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the Athens Cultural Affairs Commission and Proposed by the Mayor and Commission purchase for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of General Fund funding for Proposed capital projects, excluding land and equipment purchases.

Project Justification

This project is carried out in accordance with Chapter 1-25, "Athens Cultural Affairs Commission", of the Athens-Clarke County Code of Ordinances. Specific art projects are chosen in conjunction with the Athens Cultural Affairs Commission.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0625

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	40,918	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**40,918**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Art	40,918	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**40,918**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Other General Administration **Department Priority**

Economic Development Capital Program 1 of 1

AI, General Project Timeline: Ongoing

Project Description

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

Project Justification

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0078

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Econ Dev Capital Fund	837,630	225,000	-	225,000	225,000	225,000	225,000	1,125,000	2,025,000
TOTAL SOURCES	**837,630**	**225,000**	**-**	**225,000**	**225,000**	**225,000**	**225,000**	**1,125,000**	**2,025,000**
USES									
Capital - Other	837,630	225,000	-	225,000	225,000	225,000	225,000	1,125,000	2,025,000
TOTAL USES	**837,630**	**225,000**	**-**	**225,000**	**225,000**	**225,000**	**225,000**	**1,125,000**	**2,025,000**

Capital Detail by Department

Other General Administration **Department Priority**

Capital Budget Contingency 1 of 1

CS, General Project Timeline: Ongoing

Project Description

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

Project Justification

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0124

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	585,764	-	-	100,000	100,000	100,000	100,000	500,000	900,000
TOTAL SOURCES	**585,764**	**-**	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**900,000**
USES									
Capital - Other	585,764	-	-	100,000	100,000	100,000	100,000	500,000	900,000
TOTAL USES	**585,764**	**-**	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**900,000**

Planning & Zoning **Department Priority**

Permitting Software Equipment 1 of 3

AI, General Project Timeline: FY23 to FY23

Project Description

Acquisition of new equipment directly associated with a change in a permitting software program. The previous permitting software program was maintained over a 10-year span (2010-2021), and for the most part, could be utilized from existing technology. The proposed software upgrade is anticipated to require new digital equipment capable of displaying and storing information in a manner consistent with the new software; however, the specific type and number of equipment is yet to be determined until after inital onset of software and current technology compatibility.

Project Justification

The Planning Department is just one of multiple county departments that engage in the daily revew, permitting, and inspection of construction projects that will now uniformly utilize a new software package. The Mayor and Commission have already authorized the contract for acquiring this software program and the services provided by the vendor. Each department will incur initial startup cost directly related to equipment needed to operate the overall program; therefore, this request is only intended to serve the direct needs of the Planning Department. Staff is continually striving to meet increasing demands linked to development throughout the county. This equipment is vital to maintaining accurate, secure, and timely information for plan review, permitting, and inspection. It will also afford the department/county more digital capability as we look to increased efficiency and innovation.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
Maintenance and Warranty Fees	-	2,000	2,000	2,000	2,000	10,000	1,800

New

Financial Plan Project ID: N/A

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	50,000	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Machinery & Equip	-	-	-	50,000	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**50,000**

Planning & Zoning **Department Priority**

Comprehensive Plan Five/Ten Year Update 2 of 3

AI, General Project Timeline: FY23 to Ongoing

Project Description

The current Comprehensive Plan was completed in June 2018. Monies associated with this project will fund work by staff to complete the required 5-year short-term update due in 2023, in addition to another major amendment due in 2028.

Project Justification

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2018. A state-mandated 5-year minor update will need additional funding in FY23. Anticipating the future 10-year major update, staff has indicated the possibility of a consultant-lead effort, which is noted in FY26-30.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0529

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	50,000	-	-		300,000	350,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**300,000**	**350,000**
USES									
Capital - Other	-	-	-	50,000	-	-	-	300,000	350,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**300,000**	**350,000**

Planning & Zoning **Department Priority**

Replace Large Format Printer (KIP) 3 of 3

CS, General Project Timeline: FY25 to FY25

Project Description

Acquisition of new large format printer/copier for Athens-Clarke County's Planning Dept.

Project Justification

The current printer (KIP) is nearing the end of its lifespan and will need replacing by FY25. Current maintenance is handled through a contract with Central Services and can be covered out of departmental operating funds. The copier/printer is vital to our efforts in regards to Plans Review, Subdivision Review and Final Platting. The department is striving to meet demands through digital opportunities, however some large format plans are still handled on paper, or required for recording purposes and site inspections.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	30,000		-	30,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**30,000**	**-**	**-**	**30,000**
USES									
Capital - Other	-	-	-	-	-	30,000	-	-	30,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**30,000**	**-**	**-**	**30,000**

Capital Detail by Department

Police | **Department Priority**

On-Officer Cameras and Data Storage | 1 of 17

CS, Equipment | Project Timeline: Ongoing

Project Description

Full deployment and maintenance of on-officer camera systems to record interactions between officers and the public. This system automatically and seamlessly downloads and stores digital video for use in court and supervisory reviews as mandated by national accreditation (CALEA) standards. Request is inclusive of equipment purchases, maintenance, and data storage costs.

Project Justification

The Athens-Clarke County Police Department has utilized video recordings for a number of years, to include in-car video recordings and on-officer camera systems. In 2014, a limited number of on-officer cameras were issued to patrol operations, with expansion to all patrol officers over the following year. Video shall continue to be transferred to a centralized database for use by criminal justice stakeholders. As the mandated retention cycle for such videos is now a minimum of 2.5 years, data storage needs have stabilized. Costs represented within the model below account for a continuance of existing cloud storage practices and the supported deployment of TASER Axon Camera Systems by 231 authorized sworn officers.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Not anticipated to affect annual operating expenses.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0699

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	331,822	230,000	276,072	273,139	273,139	273,139	273,139	1,365,695	2,734,323
TOTAL SOURCES	**331,822**	**230,000**	**276,072**	**273,139**	**273,139**	**273,139**	**273,139**	**1,365,695**	**2,734,323**
USES									
Capital - Machinery & Equip	331,822	230,000	276,072	273,139	273,139	273,139	273,139	1,365,695	2,734,323
TOTAL USES	**331,822**	**230,000**	**276,072**	**273,139**	**273,139**	**273,139**	**273,139**	**1,365,695**	**2,734,323**

Police **Department Priority**

Replacement of Conducted Energy Device (CED) Units 2 of 17

CS, Equipment Project Timeline: FY21 to Ongoing

Project Description

This request seeks to establish a five year replacement cycle for all 231 conducted energy devices (CEDs).

Project Justification

The use of conducted energy devices (CEDs), more commonly known as "TASERs," is requisite in today's law enforcement environment. TASERs enhance the level of safety experienced by officers and citizens alike as they allow for a less than lethal compliance tool. The ACCPD deployed its first CEDs in 2015 - providing a TASER to each patrol officer. All sworn officers now carry TASERs.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Officers are required to attend TASER recertification courses each year in which live cartridges are used. Such costs are already within the ACCPD's annual operating budget.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0804

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	228,200	276,072	273,139	273,139	273,139	273,139	1,365,695	2,734,323
TOTAL SOURCES	**-**	**228,200**	**276,072**	**273,139**	**273,139**	**273,139**	**273,139**	**1,365,695**	**2,734,323**
USES									
Capital - Machinery & Equip	-	228,200	276,072	273,139	273,139	273,139	273,139	1,365,695	2,734,323
TOTAL USES	**-**	**228,200**	**276,072**	**273,139**	**273,139**	**273,139**	**273,139**	**1,365,695**	**2,734,323**

Capital Detail by Department

Police **Department Priority**

15 Additional Police Vehicles for Patrol Operations 3 of 17

AI, Vehicles Project Timeline: FY22 to Ongoing

Project Description

Acquire an additional fifteen (15) vehicles in support of law enforcement operations. Acquisition costs would be spread over a three-year period given the proposed financing plan.

Project Justification

The ACCPD's currently authorized vehicle fleet cannot support a 1:1 assignment of vehicles to authorized sworn positions (Assigned Vehicle Program). Critically, each year the ACCPD expects the loss of vehicles due to non-preventable accidents, mechanical failure, age, and other causes which continue to deplete the number of vehicles available to support operations. This request seeks to allow for an enhanced fleet to help mitigate the vehicle shortages created by such diverse factors.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Costs are inclusive of estimated fuel usage, corrective maintenance, preventative maintenance, and insurance for the additional vehicles.	57,000	57,000	57,000	57,000	57,000	285,000	57,000

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	228,000	228,000	-	-	715,000	1,171,000
TOTAL SOURCES	**-**	**-**	**-**	**228,000**	**228,000**	**-**	**-**	**715,000**	**1,171,000**
USES									
Capital - Vehicles	-	-	-	228,000	228,000	-	-	715,000	1,171,000
TOTAL USES	**-**	**-**	**-**	**228,000**	**228,000**	**-**	**-**	**715,000**	**1,171,000**

Police **Department Priority**

Additional Police Vehicles (25) 4 of 17

AI, Vehicles Project Timeline: FY22 to Ongoing

Project Description

Acquire an additional twenty-five (25) vehicles in support of law enforcement operations. Acquisition costs would be spread over a three-year period given the proposed financing plan.

Project Justification

Critically, with a greater need for available & reliable fleet vehicles, coupled with an aging fleet, the department requires vehicles in the near term. Recommended vehicle replacement cycles are not consistently met, exposing the county to potential increased corrective maintenance costs and potential vehicle mechanical failures. This is especially problematic as ACCPD vehicles are often driven in call-response modes which place additional strain upon the vehicles not present in standard vehicle operations. In addition, the ACCPD's currently authorized vehicle fleet cannot support a 1:1 assignment of vehicles to authorized sworn positions (Assigned Vehicle Program) and the enhanced capacities such vehicle availability affords, should staffing return to full strength.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Costs are inclusive of estimated fuel usage, corrective maintenance, preventative maintenance, and insurance for the additional vehicles.	95,000	95,000	95,000	95,000	95,000	475,000	95,000

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	375,000	375,000	-	-	1,180,000	1,930,000
TOTAL SOURCES	**-**	**-**	**-**	**375,000**	**375,000**	**-**	**-**	**1,180,000**	**1,930,000**
USES									
Capital - Vehicles	-	-	-	375,000	375,000	-	-	1,180,000	1,930,000
TOTAL USES	**-**	**-**	**-**	**375,000**	**375,000**	**-**	**-**	**1,180,000**	**1,930,000**

Capital Detail by Department

Police | **Department Priority**

Replace Investigative Operations Vehicles | 5 of 17

CS, Vehicles | Project Timeline: Ongoing

Project Description

Replacement funds for up to four (4) undercover vehicles for use by investigative personnel.

Project Justification

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger ACCPD personnel. Once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Investigative vehicles are traded-in each year so that they will be under warranty. This practice also limits potential vehicle repair costs.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0085

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	79	-	-	70,000	70,000	70,000	70,000	367,500	647,500
TOTAL SOURCES	**79**	**-**	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**367,500**	**647,500**
USES									
Capital - Vehicles	79	-	-	70,000	70,000	70,000	70,000	367,500	647,500
TOTAL USES	**79**	**-**	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**367,500**	**647,500**

Police **Department Priority**

Motorcycle Replacement Program 6 of 17

CS, Vehicles Project Timeline: FY22 to Ongoing

Project Description

Replacement of Traffic Section motorcycles that are used for traffic safety programs, enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. This project seeks to provide funds for the maintenance of such motorcycle assets with the provision of necessary funds for the replacement of two (2) new police motorcycles per year, allowing for a five (5) year rotation of the motorcycle fleet.

Project Justification

These motorcycles are used daily (weather permitting). The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones, and other duties associated with traffic enforcement. A motorcycle is estimated to cost $25,000 with an additional $5,000 required to fully equip each new motorcycle in FY22.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0600

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Cap Proj Fund	-	-	60,000	60,000	60,000	60,000	60,000	315,000	615,000
TOTAL SOURCES	**-**	**-**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**315,000**	**615,000**
USES									
Capital - Vehicles	-	-	60,000	60,000	60,000	60,000	60,000	315,000	615,000
TOTAL USES	**-**	**-**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**315,000**	**615,000**

Police **Department Priority**

Renovate Training/Firing Range 7 of 17

CS, Other Project Timeline: FY23 to Ongoing

Project Description

The Firing Range Renovation Project is intended to improve and modernize the training provided to Athens-Clarke County law enforcement professionals. The proposed renovation consists of multiple phases, inclusive of but not limited to renovations of existing range structures, training systems, and site improvements.

Project Justification

Originally designed for a 60-person department, the 20-plus year old firing range is now used by over 400 law enforcement professionals. General repairs are needed throughout the facility.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Not anticipated to affect annual operating expenses.	-	-	-	-	-	-	-

Financial Plan

Project ID: N/A

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	100,000	50,000	-	-	-	150,000
TOTAL SOURCES	**-**	**-**	**-**	**100,000**	**50,000**	**-**	**-**	**-**	**150,000**
USES									
Other	-	-	-	100,000	50,000	-	-	-	150,000
TOTAL USES	**-**	**-**	**-**	**100,000**	**50,000**	**-**	**-**	**-**	**150,000**

Police **Department Priority**

Use of Force Simulator Replacement Plan 8 of 17

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

In 2015, the ACCPD acquired a use of force simulator for use by the department and law enforcement stakeholders. The simulator needs to be put on a replacement plan.

Project Justification

The ACCPD acquired a simulator to enhance firearms proficiency, and to allow for the incorporation of realistic, diverse training simulations into the toolkit of officers. The simulator allows for a realistic, reactive training environment with high definition graphics. To such an end, the simulator has been used to hone skills as with the provision of firearms usage diagnostics, skills training and branching/reactive simulations to build decision making skills that reduce the potential for deadly force events, while enhancing the ability to make legal and ethical decisions in the worst situations officers may face while conducting their duties. Of particular note, members of the public have been afforded opportunities to take part in such trainings. While the system proves robust, components require replacement and modification.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	350,000	-	-	-	150,000	500,000
TOTAL SOURCES	**-**	**-**	**-**	**350,000**	**-**	**-**	**-**	**150,000**	**500,000**
USES									
Capital - Machinery & Equip	-	-	-	350,000	-	-	-	150,000	500,000
TOTAL USES	**-**	**-**	**-**	**350,000**	**-**	**-**	**-**	**150,000**	**500,000**

Capital Detail by Department

Police **Department Priority**

Mobile Computing Replacement Program 9 of 17

CS, Equipment Project Timeline: Ongoing

Project Description

To provide annual funding for future replacement of police mobile computers and related mounts, docks, and antennas in police vehicles. Funds for the replacement of mobile laptops and related equipment have been provided in the past from revenues generated by the Red Light Violation Program. Red Light Camera funds are inadequate to sustain the computer replacement cycle and must be supplemented with general fund resources. The initial purchase of 120 laptops was approved by the Mayor and Commission on April 01, 2008.

Project Justification

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations. Officers would still have access to databases, yet would need to access such information at one of the precincts/substations lessening departmental efficiencies in the field. In addition, a viable replacement cycle must be maintained as to ensure operational needs are met, and to reduce the potential for excessive replacement expenses within any one year.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Computer repair costs will continue to rise absent a clear replacement cycle. Successor systems may require additional equipment, peripheral devices, and/or mounts as to allow for full functionality of mobile computers to be enjoyed.	-	-	-	-	-	-	-

Financial Plan Project ID: c0559

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	106,366	195,000	195,000	195,000	195,000	195,000	195,000	975,000	1,950,000
TOTAL SOURCES	**106,366**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**975,000**	**1,950,000**
USES									
Capital - Machinery & Equip	106,366	195,000	195,000	195,000	195,000	195,000	195,000	975,000	1,950,000
TOTAL USES	**106,366**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**975,000**	**1,950,000**

Police **Department Priority**

Police Radio Battery & Microphone Replacement Cycle 10 of 17

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

Establishment of a replacement cycle for officer radio batteries & microphones.

Project Justification

Department radios were issued with two battery packs each. The expected useful life of a battery pack is approximately two years. The ACCPD seeks to establish a fixed replacement cycle for radio battery packs to reduce strain upon the operating budget and ensure fund availability for battery pack replacement. Microphones must also be replaced periodically with a similar anticipated lifespan.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	43,000	43,000	43,000	43,000	215,000	387,000
TOTAL SOURCES	**-**	**-**	**-**	**43,000**	**43,000**	**43,000**	**43,000**	**215,000**	**387,000**
USES									
Capital - Machinery & Equip	-	-	-	43,000	43,000	43,000	43,000	215,000	387,000
TOTAL USES	**-**	**-**	**-**	**43,000**	**43,000**	**43,000**	**43,000**	**215,000**	**387,000**

Capital Detail by Department

Police | **Department Priority**

ACCPD Network Server Replacement Lifecycle

11 of 17

CS, Equipment | Project Timeline: Ongoing

Project Description

The ACCPD employs a diversity of means to store its data, with both cloud and traditional servers. Critical data associated with records management, general departmental files, and videos (in-car and CCTV video feeds) are stored on servers housed at the ACCPD - servers which need to have a set replacement period.

Project Justification

Too often the ACCPD has leveraged the considerable skill of its information technology personnel to extend the life of its servers beyond standard replacement periods. Servers need to be replaced to meet growing data needs, infrastructure changes, and improvements in operating systems. We must have a set replacement cycle to allow for appropriate systems updates and strategic planning of associated software/systems

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0748

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	25,000	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Other	25,000	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Police **Department Priority**

Maintenance of Downtown Safety Camera System 12 of 17

CS, Equipment Project Timeline: Ongoing

Project Description

Since 2005, the Athens-Clarke County Police Department has operated a camera system within the Downtown District. Such cameras have added to the department's situational awareness, have allowed for video recordings in investigative actions, and have added to the general level of safety enjoyed by citizens and visitors to the district. The requested program funding seeks to allow for repair/maintenance of system components, and allow for all components to be integrated within a single criminal justice stakeholder framework.

Project Justification

The camera system allows for an increased level of situational awareness for ACCPD personnel, contributes to officer safety, and allows for investigators to review materials. Should a camera location need to be repaired/replaced/added, costs are approximately $5,000 per site (camera, mounts, connectivity). Each of the 29 camera sites needs to be placed on a 5 year replacement cycle, and a service & maintenance contract enacted for the totality of the system. Costs will appreciate as the camera system expands to meet operational needs and core system components are replaced as they reach the end of their serviceable life.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0685

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	68,542	-	60,000	-	60,000	-	60,000	300,000	480,000
TOTAL SOURCES	**68,542**	**-**	**60,000**	**-**	**60,000**	**-**	**60,000**	**300,000**	**480,000**
USES									
Capital - Machinery & Equip	68,542	-	60,000	-	60,000	-	60,000	300,000	480,000
TOTAL USES	**68,542**	**-**	**60,000**	**-**	**60,000**	**-**	**60,000**	**300,000**	**480,000**

Capital Detail by Department

Police | **Department Priority**

Mental Health Co-Responder Team Vehicle

13 of 17

AI, Vehicles | Project Timeline: FY22 to Ongoing

Project Description

Purchase 3rd vehicle for the Mental Health Co-Responder Teams.

Project Justification

A purpose-specific vehicle will allow the 3rd Mental Health Co-Responder Team to perform all duties/tasks as required.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Costs are inclusive of estimated fuel usage, corrective maintenance, preventative maintenance, and insurance for the additional vehicle.	4,000	4,000	4,000	4,000	4,000	20,000	4,000

New

Financial Plan | Project ID: c0820

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	43,000	-	-	-	-	45,000	88,000
TOTAL SOURCES	**-**	**-**	**43,000**	**-**	**-**	**-**	**-**	**45,000**	**88,000**
USES									
Capital - Vehicles	-	-	43,000	-	-	-	-	45,000	88,000
TOTAL USES	**-**	**-**	**43,000**	**-**	**-**	**-**	**-**	**45,000**	**88,000**

Police **Department Priority**

Replacement of Computer-Aided Dispatch (CAD) Workstations 14 of 17

CS, Other Project Timeline: FY23 to Ongoing

Project Description

The ACCPD seeks to ensure funds are available to replace all Computer-Aided Dispatch (CAD) workstations (10 units) at the end of the workstations' anticipated lifespan.

Project Justification

Computer-Aided Dispatch is a core function of the E911/Communications Center. The workstations should not have an anticipated service life of greater than five years given: the criticality of services provided by the units and the need for reliable components; a desire to avoid costly repairs; and the need to acquire software/hardware updates to ensure all functionalities are realized and sustained.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Not anticipated to affect annual operating expenses.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	60,000	-	-	-	60,000	120,000
TOTAL SOURCES	**-**	**-**	**-**	**60,000**	**-**	**-**	**-**	**60,000**	**120,000**
USES									
Capital - Other	-	-	-	60,000	-	-	-	60,000	120,000
TOTAL USES	**-**	**-**	**-**	**60,000**	**-**	**-**	**-**	**60,000**	**120,000**

Police **Department Priority**

Mobile Command Center Replacement 15 of 17

CS, Vehicle Project Timeline: FY24 to Ongoing

Project Description

Acquisition of a vehicle in support of operations and tactical communications at incident scenes and special events.

Project Justification

The department's Mobile Command Unit, a 2005 chassis and initially funded under the terms of a grant, is approaching the end of its anticipated service life and will need to be replaced to ensure timely operational support and tactical communications at incident scenes and special events. This vehicle is not included in the ACCGov Fleet Replacement Program.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
With the removal of the current Mobile Command Center from service, no additional expense impacts are anticipated.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	850,000	-	-	-	850,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**850,000**	**-**	**-**	**-**	**850,000**
USES									
Capital - Vehicles	-	-	-	-	850,000	-	-	-	850,000
TOTAL USES	**-**	**-**	**-**	**-**	**850,000**	**-**	**-**	**-**	**850,000**

Police **Department Priority**

Emergency Medical Dispatch (EMD) Program 16 of 17

AI, Other Project Timeline: FY23 to Ongoing

Project Description

This request is a based on a growing need to implement an Emergency Medical Dispatch (EMD) program and address staffing and equipment needs surrounding the call handling and dispatch of medical calls in Athens-Clarke County. Such a program will take at least 3 years to fully develop and field.

Project Justification

This request addresses a fragmented system between dispatch operations involving National EMS and ACC Fire-Rescue. It also provides an EMD system with protocols that can be shared with callers who are able to begin patient care prior to the arrival of emergency medical personnel.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Annual operating expenses will be impacted by the proposed EMD program, yet are unknown at this time.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	100,000	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**100,000**
USES									
Other	-	-	-	100,000	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**100,000**

Police **Department Priority**

Ballistic Vest Replacement (Rifle Plates & Carriers) 17 of 17

CS, Equipment Project Timeline: FY24 to Ongoing

Project Description

This project seeks to establish a five year replacement cycle for all ACCPD Special Operations Unit ballistic vests (more commonly known by the misnomer, "bullet-proof vests"); specifically to allow for the replacement of requisite rifle plates and carriers.

Project Justification

An increased potential exposure to higher caliber weapons and operational needs necessitate that members of the Special Operations Unit are issued additional ballistic vest components (plates and carriers) with a greater ballistic rating. Of particular note, ballistic vest components must be replaced every five years as to ensure the integrity of the protective elements. In the past, Special Operations ballistic vests have been purchased as required, a practice which has placed an unnecessary burden upon departmental operating accounts.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Not anticipated to affect annual operating expenses.	-	-	-	-	-	-	-

Financial Plan

Project ID: N/A

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	50,000	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**50,000**
USES									
Capital - Other	-	-	-	-	50,000	-	-	-	50,000
TOTAL USES	**-**	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**50,000**

Public Utilities **Department Priority**

W&S Lines - Additions and Improvements 1 of 18

CS, Infrastructure Project Timeline: Ongoing

Project Description

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

Project Justification

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0591

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	955,000	975,000	994,500	1,010,000	1,030,200	1,050,800	5,600,000	10,660,500
TOTAL SOURCES	**-**	**955,000**	**975,000**	**994,500**	**1,010,000**	**1,030,200**	**1,050,800**	**5,600,000**	**10,660,500**
USES									
Capital - Infrastructure	-	955,000	975,000	994,500	1,010,000	1,030,200	1,050,800	5,600,000	10,660,500
TOTAL USES	**-**	**955,000**	**975,000**	**994,500**	**1,010,000**	**1,030,200**	**1,050,800**	**5,600,000**	**10,660,500**

Public Utilities **Department Priority**

Meter and Water/Sewer Stub Additions 2 of 18

CS, Equipment Project Timeline: Ongoing

Project Description

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

Project Justification

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0589

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	501,600	510,000	520,000	530,000	540,600	551,500	2,927,000	5,579,100
TOTAL SOURCES	**-**	**501,600**	**510,000**	**520,000**	**530,000**	**540,600**	**551,500**	**2,927,000**	**5,579,100**
USES									
Other	-	501,600	510,000	520,000	530,000	540,600	551,500	2,927,000	5,579,100
TOTAL USES	**-**	**501,600**	**510,000**	**520,000**	**530,000**	**540,600**	**551,500**	**2,927,000**	**5,579,100**

Public Utilities **Department Priority**

Donated W&S Additions Management 3 of 18

CS, Equipment Project Timeline: Ongoing

Project Description

In-house surveying, design and inspection costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 124 East Hancock Avenue.

Project Justification

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0590

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	226,800	230,000	234,600	239,000	243,800	249,000	1,320,000	2,516,400
TOTAL SOURCES	**-**	**226,800**	**230,000**	**234,600**	**239,000**	**243,800**	**249,000**	**1,320,000**	**2,516,400**
USES									
Other	-	226,800	230,000	234,600	239,000	243,800	249,000	1,320,000	2,516,400
TOTAL USES	**-**	**226,800**	**230,000**	**234,600**	**239,000**	**243,800**	**249,000**	**1,320,000**	**2,516,400**

Capital Detail by Department

Public Utilities **Department Priority**

Watershed Protection Long-Term Monitoring 4 of 18

CS, General Project Timeline: FY12 to Ongoing

Project Description

This project provides annual funding to implement a Long-Term Watershed Protection Plan and Monitoring to remain in compliance with the standards set by the Georgia Environmental Protection Division (GAEPD). The Long-Term Watershed Protection Plan was required by the EPD as part of the issuance of the new NPDES permits for the upgrade/expansion of three (3) Water Reclamation Facilities. The Long-Term Water Shed Protection Plan must be updated each year.

Project Justification

These funds will be used to cover expenses incurred in updating ACC PUD's Long-Term Watershed Protection Plan in accordance with the EPD's requirements. The scope of the services provided are to include monitoring water quality, compiling data and development of reports for submittal to the EPD. This project is aligned with the Mayor and Commission strategic commitment of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0654

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	115,239	100,000	100,000	100,000	100,000	100,000	100,000	575,000	1,075,000
TOTAL SOURCES	**115,239**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**575,000**	**1,075,000**
USES									
Capital - Other	115,239	100,000	100,000	100,000	100,000	100,000	100,000	575,000	1,075,000
TOTAL USES	**115,239**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**575,000**	**1,075,000**

Public Utilities **Department Priority**

Replace Water Meters 5 of 18

CS, Equipment Project Timeline: Ongoing

Project Description

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained. This project includes Automated Meter Infrastructure (AMI), which began in FY 2016.

Project Justification

Funding needed for AMI water meter life-cycle replacements to ensure meter accuracy, fairness in billing, and improved customer service. Replacing AMI meters through life-cycle replacement will also help with the Utility's water loss reduction. Continuous funding from Enterprise and Bond account for replacement of this critical asset is required for sustainable operations. This project is aligned with the Mayor and Commission strategic commitment of Financial Health and Economic Prosperity.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Predicted increase in operating revenues by replacing meters which under-report consumption.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0013

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	5,154,326	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
Water & Sewer Fund	1,563,414	-	-	-	-	-		-	-
TOTAL SOURCES	**6,717,740**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**
USES									
Capital - Machinery & Equip	6,717,740	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
TOTAL USES	**6,717,740**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**

Capital Detail by Department

Public Utilities **Department Priority**

Rehabilitate and Replace Sewers 6 of 18

CS, Infrastructure Project Timeline: FY12 to Ongoing

Project Description

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, as-built surveys and monitoring existing flow conditions. The specific locations and the rehabilitation or replacement methods will be determined on a case-by-case basis. This project also includes Sewer System Evaluation Survey (SSES) inspections and cured-in-place pipe lining rehabilitation where needed on sewer pipes in the highest-ranked-flow meter basins, which comprise of 260 miles of pipe. SSES and R&R costs continue into out years to evaluate and rehabilitate trunk, interceptor and collection system assets. Finally, and most importantly, the project work will add capacity to existing sewers for existing customers. The latter includes replacing sewers in these sewersheds: Brooklyn, Tanyard, Upper North Oconee, Middle Oconee East and McNutt Creek.

Project Justification

Sections of the existing wastewater collection system are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow and infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate wet-weather sewer system overflows and will restore both sewer and plant capacity. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the Mayor and Commission strategic commitments of Financial Health and Economic Prosperity and Accountable and Responsive Government.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in wastewater reclamation costs and deferral of future Water Reclamation Facility expansion. Added cost for depreciation.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0644

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	37,605,086	5,000,000	7,500,000	7,500,000	10,500,000	7,500,000	6,000,000	30,000,000	69,000,000
TOTAL SOURCES	**37,605,086**	**5,000,000**	**7,500,000**	**7,500,000**	**10,500,000**	**7,500,000**	**6,000,000**	**30,000,000**	**69,000,000**
USES									
Capital - Infrastructure	37,605,086	5,000,000	7,500,000	7,500,000	10,500,000	7,500,000	6,000,000	30,000,000	69,000,000
TOTAL USES	**37,605,086**	**5,000,000**	**7,500,000**	**7,500,000**	**10,500,000**	**7,500,000**	**6,000,000**	**30,000,000**	**69,000,000**

Public Utilities **Department Priority**

Extend Wastewater Collection System 7 of 18

AI, Infrastructure Project Timeline: Ongoing

Project Description

Through the year 2035, new trunk sewers and interceptor sewer lines may be constructed and/or extended into sub-basins currently without public sewer service. Such extensions could either be by gravity sewer (with or without pump stations) or by small-diameter pressurized systems. Bond money will be used for the Upper North Oconee sewer line improvements. This placeholder capital project thus provides a funding source should Mayor and Commission decide to extend the sewer system.

Project Justification

To provide capacity in areas where service does not currently exist and provide service for new customers. Conversion of problematic individual sewage disposal systems to public sewer could also improve stream quality. Funding is thus available if neighborhoods on septic tank systems petition for sewer extension via creation of special improvement districts. This project is aligned with the Mayor and Commission strategic commitment of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Increased costs of wastewater collection and treatment offset by increased revenues.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0112

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	4,984,504	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000	2,500,000
TOTAL SOURCES	**4,984,504**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**2,000,000**	**2,500,000**
USES									
Capital - Infrastructure	4,984,504	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000	2,500,000
TOTAL USES	**4,984,504**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**2,000,000**	**2,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Replace and Upgrade Facilities and Equipment 8 of 18

CS, Equipment Project Timeline: Ongoing

Project Description

Annual cost to replace and / or conduct major repairs to fixed equipment and facilities within the Public Utilities Department (PUD). Facilities include the drinking water plant and intakes, water reclamation facilities, the Water Resources Center, 124 East Hancock Avenue, Water & Sewer Construction & Maintenance shop, and the Meter Management shop. Also includes vehicles and stocking critical spare parts as required by EPD permits. This program also includes upgrades which improve plant efficiency, permit compliance and / or performance reliability. Land acquisition and construction of new shops for Water & Sewer and Meters is included.

Project Justification

Avoid spikes in the water rates by maintaining a consistent level of funding for major repairs and replacement. Continuous funding for replacement of equipment is required for sustainable operations, reliable performance under the Safe Drinking Water Act and Clean Water Act, and for compliance with permit conditions. For example, our Clean Water Act permits state that the "permittee shall maintain ... all treatment or control facilities and related equipment". This project is aligned with the Mayor and Commission strategic commitments of Financial Health and Economic Prosperity and Accountable and Responsive Government.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Net zero impact. Cost savings can derive from the following: avoid permit penalties; shift from corrective maintenance to less expensive preventive maintenance; gain treatment process efficiencies. Added cost from increased depreciation.	-	-	-	-	-	-	-

Financial Plan Project ID: c0216/c0217/c0218/c0219/c0563

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	10,533,907	3,300,000	3,400,000	3,450,000	3,300,000	3,450,000	3,516,400	18,625,419	35,741,819
TOTAL SOURCES	**10,533,907**	**3,300,000**	**3,400,000**	**3,450,000**	**3,300,000**	**3,450,000**	**3,516,400**	**18,625,419**	**35,741,819**
USES									
Capital - Machinery & Equip	10,533,907	3,300,000	3,400,000	3,450,000	3,300,000	3,450,000	3,516,400	18,625,419	35,741,819
TOTAL USES	**10,533,907**	**3,300,000**	**3,400,000**	**3,450,000**	**3,300,000**	**3,450,000**	**3,516,400**	**18,625,419**	**35,741,819**

Public Utilities **Department Priority**

Rehabilitate and Replace Water Lines 9 of 18

CS, Infrastructure Project Timeline: FY17 to Ongoing

Project Description

This R&R program includes a) replacement of small diameter water mains, b) leak detection program, c) repairing leaks, d) relining and replacing older mains, and e) gridding or looping existing dead-end lines. Where homes and businesses are on wells, this program includes funding for fire protection extensions. The individual R&R projects will be turnkey and will therefore include reconnection of services to the main and, as needed, relocation of meters.

Project Justification

This reinvestment in a substantial part of the utility's public health and safety infrastructure will improve the hydraulic capacity of the water distribution system, enhance fire protection, reduce discolored water complaints, help maintain ACC's ISO fire rating and extend the life of the older water mains. Replacing break-prone water lines will reduce the utility's real water losses and reduce customer outages. The leak detection program will make this program more cost effective by maximizing the expenditure for R&R measured against real losses. This project is aligned with the Mayor and Commission strategic commitments of Financial Health and Economic Prosperity and Accountable and Responsive Government.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in water treatment costs and deferral of future water treatment plant expansion. Added cost to depreciation.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0720

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	2,443,405	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000	30,000,000
TOTAL SOURCES	**2,443,405**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**15,000,000**	**30,000,000**
USES									
Capital - Infrastructure	2,443,405	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000	30,000,000
TOTAL USES	**2,443,405**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**15,000,000**	**30,000,000**

Public Utilities **Department Priority**

Relocate Water & Sewer Lines for DOT Projects

10 of 18

CS, Infrastructure Project Timeline: Ongoing

Project Description

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project. It is anticipated that in future years FY21-24 the proposed request will be removed, with a carryforward target of $500,000.

Project Justification

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects. This project is aligned with the Mayor and Commission strategic commitment of Transportation Mobility and Connectivity.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0102

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	517,772	2,000,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**517,772**	**2,000,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Infrastructure	517,772	2,000,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**517,772**	**2,000,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Public Utilities **Department Priority**

Manage and Reuse Residual Solids 11 of 18

CS, Infrastructure Project Timeline: Ongoing

Project Description

Reduce and reuse residual solids from wastewater treatment. In addition to current composting, pursue opportunities for other modes of biosolids beneficial reuse by upgrading biosolids stabilization and drying. Continue to dredge the alum sludge lagoon at the water plant approximately every 6-7 years until the solids handling facility is constructed at the J.G. Beacham Water Treatment Plant.

Project Justification

Alternative plans for biosolids could extend the life of the ACC landfill. Based on the volume of waste by-product being received at the WTP, dredging the sludge lagoon is the most cost effective at this time. This project is aligned with the Mayor and Commission strategic commitments of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Biosolids treatment, handling and disposal cost will increase by an undetermined amount. ACC landfill operating costs may decline with beneficial reuse.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0548

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	2,248,728	6,380,000	4,780,000	300,000	300,000	300,000	300,000	25,000,000	30,980,000
TOTAL SOURCES	**2,248,728**	**6,380,000**	**4,780,000**	**300,000**	**300,000**	**300,000**	**300,000**	**25,000,000**	**30,980,000**
USES									
Capital - Const.	2,248,728	6,380,000	4,780,000	300,000	300,000	300,000	300,000	25,000,000	30,980,000
TOTAL USES	**2,248,728**	**6,380,000**	**4,780,000**	**300,000**	**300,000**	**300,000**	**300,000**	**25,000,000**	**30,980,000**

Capital Detail by Department

Public Utilities **Department Priority**

Improve Water Supply Reliability

12 of 18

CS, Infrastructure Project Timeline: FY18 to FY38

Project Description

Implement the first phase of a non-potable recycled water utility consistent with an overarching master plan of non-potable and potable reuse and to develop a water storage facility and conveyance of raw water. The non-potable water utility makes existing ratepayers less vulnerable to water shortages by switching bulk users of potable water to non-potable water (recycling of wastewater). Additional raw water storage provides water during protracted drought, nearly drought-proofing the community into the foreseeable future.

Project Justification

Part of the intent of a reuse system is to displace demand on potable supplies; non-potable reuse is thus an element of a larger strategy to drought-proof existing supplies by reducing raw water withdrawals from the rivers or reservoir. Other elements which make the community less vulnerable to drought include current and future conservation programs, tiered pricing on discretionary water (as exists), and potable reuse where opportune. In the latter case, and if the community is willing, purified recycled water could be mixed with raw water in the storage facility described below, thus providing an additional source of water to the drinking water treatment plant.

Additional raw water storage is also an element of a larger strategy to drought-proof existing supplies by making available raw water when the rivers and/or Bear Creek Reservoir are unavailable due to drought or other issues. Raw water storage serves as ballast between intake (raw water withdrawal) and the drinking water plant; most large water systems that rely on river flow have many weeks of local raw water storage to weather either reduced river flows or water quality problems with the supply source, such as a chemical spill. ACC's share in Bear Creek Reservoir partially fulfills this purpose. But the prospects of a drought worse than design are a chronic concern to water purveyors.

This project is aligned with the M&C strategic commitment of Safe and Prepared Community.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
To be determined. Although replacing potable with less-expensive reuse water would diminish revenue from potable water sales, ratepayers benefit from the reduced likelihood of enforced reductions during a drought.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0719

	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27-31	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	9,004,717	4,479,000	6,000,000	2,000,000	3,000,000	3,000,000	9,000,000	35,000,000	58,000,000
TOTAL SOURCES	**9,004,717**	**4,479,000**	**6,000,000**	**2,000,000**	**3,000,000**	**3,000,000**	**9,000,000**	**35,000,000**	**58,000,000**
USES									
Capital - Other	9,004,717	4,479,000	6,000,000	2,000,000	3,000,000	3,000,000	9,000,000	35,000,000	58,000,000
TOTAL USES	**9,004,717**	**4,479,000**	**6,000,000**	**2,000,000**	**3,000,000**	**3,000,000**	**9,000,000**	**35,000,000**	**58,000,000**

Public Utilities **Department Priority**

W&S Contribution to Economic Development 13 of 18

AI, Infrastructure Project Timeline: Ongoing

Project Description

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

Project Justification

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing a consistent level of funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type. This project is aligned with the M&C strategic commitment of Financial Health and Economic Prosperity. A carryforward balance of $300,00 is targeted.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0105

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	771,013	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**771,013**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	771,013	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**771,013**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Public Utilities **Department Priority**

Investigate and Install Alternative Energy Generation 14 of 18

CS, Equipment Project Timeline: Ongoing

Project Description

Investigate alternative sources of energy for water and wastewater treatment if determined to be feasible and cost neutral. This project includes the installation and maintenance of a solar energy generation facility at the Cedar Creek Water Reclamation Facility.

Project Justification

This project is aligned with the Mayor and Commission strategic commitments of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0718

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	110,460	50,000	100,000	-	2,690,000	-	-	500,000	3,290,000
TOTAL SOURCES	**110,460**	**50,000**	**100,000**	**-**	**2,690,000**	**-**	**-**	**500,000**	**3,290,000**
USES									
Capital - Site Improvements	110,460	50,000	100,000	-	2,690,000	-	-	500,000	3,290,000
TOTAL USES	**110,460**	**50,000**	**100,000**	**-**	**2,690,000**	**-**	**-**	**500,000**	**3,290,000**

Public Utilities **Department Priority**

WRF Phosphorous Improvements

15 of 18

AI, Equipment Project Timeline: FY19 to Ongoing

Project Description

The NPDES permitted phosphorus limit is changing. This project addresses necessary upgrades at the three Water Reclamation Facilities.

Project Justification

This project was approved by Mayor & Commission on October 2, 2018. An agenda item was necessary to address the changes in timing and budget versus those planned as part of the 2015 Service Delivery Update. This project aligns with the Healthy, Livable, Sustainable Athens-Clarke County and the Safe and Prepared Community FY19 Strategic Commitments.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0786

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	8,129,058	9,000,000	5,500,000	2,000,000	2,000,000	500,000	-	-	10,000,000
W&S Bonds Const. Fund	6,444,249	-	-	-	-	-	-	-	-
TOTAL SOURCES	**14,573,307**	**9,000,000**	**5,500,000**	**2,000,000**	**2,000,000**	**500,000**	**-**	**-**	**10,000,000**
USES									
Capital - Site Improvements	14,573,307	9,000,000	5,500,000	2,000,000	2,000,000	500,000	-	-	10,000,000
TOTAL USES	**14,573,307**	**9,000,000**	**5,500,000**	**2,000,000**	**2,000,000**	**500,000**	**-**	**-**	**10,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Water & Sewer Additions and Improvements 16 of 20

AI, Infrastructure Project Timeline: FY21 to Ongoing

Project Description

This project provides annual funding to cover projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

Project Justification

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0104

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	404,707	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL SOURCES	**404,707**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**
USES									
Capital - Infrastructure	404,707	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL USES	**404,707**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

Public Utilities **Department Priority**

Downtown Infrastructure Improvements 17 of 20

AI, Infrastructure Project Timeline: FY21 to Ongoing

Project Description

Replace and upgrade water & sewer mains. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement. This project addresses some of the oldest water mains in the ACC-PUD system.

Project Justification

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0254

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,231,912	300,000	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
TOTAL SOURCES	**1,231,912**	**300,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,500,000**
USES									
Capital - Infrastructure	1,231,912	300,000	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
TOTAL USES	**1,231,912**	**300,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,500,000**

Public Utilities **Department Priority**

Renovate/Expand W&S/Meter Mgt Construction Facility

18 of 20

CS, Infrastructure Project Timeline: FY21 to FY23

Project Description

Determine the location, design and construct a building which can house both the Water & Sewer and Meter Management division staff. To provide an adequate facility for existing and future requirements inclusive of vehicular and equipment parking and a materials storage area.

Project Justification

This project accommodates the long-range goal of the Water Treatment Plant Master Plan in regards to future expansion and plant upgrades. The new facility will provide adequate office and equipment space for staff, and future land purchases will be offset by the sale of land on Alexander Street owned by ACC PUD. This project aligns with the Healthy, Livable, Sustainable Athens-Clarke County FY20 M&C Strategic Commitments.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0647

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,770,832	400,000	-	-	-	-	-	8,000,000	8,000,000
TOTAL SOURCES	**1,770,832**	**400,000**	**-**	**-**	**-**	**-**	**-**	**8,000,000**	**8,000,000**
USES									
Capital - Infrastructure	1,770,832	400,000	-	-	-	-	-	8,000,000	8,000,000
TOTAL USES	**1,770,832**	**400,000**	**-**	**-**	**-**	**-**	**-**	**8,000,000**	**8,000,000**

Public Utilities **Department Priority**

Water Transmission Grid Improvements 19 of 20

AI, Infrastructure Project Timeline: Ongoing

Project Description

To provide redundancy in the water distribution system by performing interconnections at numerous junctures for large diameter pipes resulting in improved water service reliability and fire protection.

Project Justification

Failure of the West Athens Transmission Line would impact much of the water service area with either total loss of service or water pressure below safe levels, with accompanying boil water notices and impaired fire protection. Improvements to the grid structure will reduce the impact should the transmission line be out of service because of breaks or the need for planned maintenance. This project is consistent with the M&C strategic commitment of Safe and Prepared Community.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
This is an infrastructure improvement construction project. No annual operating expenses are anticipated.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0787

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	2,439,453	-	650,000	2,100,000	2,100,000	-	-	-	4,850,000
TOTAL SOURCES	**2,439,453**	**-**	**650,000**	**2,100,000**	**2,100,000**	**-**	**-**	**-**	**4,850,000**
USES									
Capital - Infrastructure	2,439,453	-	650,000	2,100,000	2,100,000	-	-	-	4,850,000
TOTAL USES	**2,439,453**	**-**	**650,000**	**2,100,000**	**2,100,000**	**-**	**-**	**-**	**4,850,000**

Capital Detail by Department

Public Utilities **Department Priority**

Utility Billing System 20 of 20

AI, Infrastructure Project Timeline: Ongoing

Project Description

Evaluation and purchase of financial software be used by ACCGov Public Utilities Department water business office for billing and engage billing software consultant to marshal the procurement and installation.

Project Justification

The current billing system is in need of replacement.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0821

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	100,000	300,000	-	-	-	-	400,000
TOTAL SOURCES	**-**	**-**	**100,000**	**300,000**	**-**	**-**	**-**	**-**	**400,000**
USES									
Capital - Other	-	-	100,000	300,000	-	-	-	-	400,000
TOTAL USES	**-**	**-**	**100,000**	**300,000**	**-**	**-**	**-**	**-**	**400,000**

Sheriff **Department Priority**

Public Safety Initiative -Equip Tech 1 of 7

CS, Equipment Project Timeline: FY05 to Ongoing

Project Description

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

Project Justification

Continue office upgrades, along with camera and recording systems at the jail and courthouse, including repair and replacement of cameras, wiring, etc., as needed. Purchase of new duty gear that utilizes the newest technology such as firearms, electronic control devices, wearable cameras, etc. Provide the necessary funding for a staffing analysis of the Field Section of the Sheriff's Office. Provide matching local funds for grants. These funds have been needed for local cash match monies for grants and will be needed for future grant opportunities.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0417

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	27,506	30,000	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL SOURCES	**27,506**	**30,000**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**
USES									
Capital - Machinery & Equip	27,506	30,000	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL USES	**27,506**	**30,000**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**

Capital Detail by Department

Sheriff **Department Priority**

Replace Mobile Data Computers 2 of 7

CS, Equipment Project Timeline: FY10 to Ongoing

Project Description

To purchase 20 Mobile Data Terminals (computers) that will be used by the Clarke County Sheriff's Office Field Deputies in their cars to conduct their daily duties while out in the field. The cost of the project includes an extended maintenance and warranty plan for the equipment.

Project Justification

This project allows for deputies to access the Public Safety Records Management System in the field through mobile data terminals (computers) to conduct the following tasks:

. Check status of arrest warrants
. Access photographs and other personal information on wanted persons
. Access Temporary Protection Orders to check for compliance
. Access the sexual offender registry to check for compliance
. Access maps and other tools for criminal investigations.
. Access criminal history information on wanted person

The ability to conduct these tasks in the field verses the office saves time and resources.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Service requirement of 8 additional mobile data computers (12 units to 20 units) and replacement costs	19,520	19,520	19,520	19,520	19,520	97,600	19,520

Financial Plan Project ID: c0715

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	76,000	-	-	-	-	76,000	152,000
TOTAL SOURCES	**-**	**-**	**76,000**	**-**	**-**	**-**	**-**	**76,000**	**152,000**
USES									
Capital - Machinery & Equip	-	-	76,000	-	-	-	-	76,000	152,000
TOTAL USES	**-**	**-**	**76,000**	**-**	**-**	**-**	**-**	**76,000**	**152,000**

Sheriff **Department Priority**

Purchase Body Security Scanning System 3 of 7

AI, Equipment Project Timeline: FY22 to Ongoing

Project Description

Purchase of full body security scanning sytem to be used as a means of protection of staff members and inmates at the jail. This scanner will detect and deter dangerous contraband hidden both inside and outside of the body.

Project Justification

Deputies at the Sheriff's Office must book, release, and transport inmates to various locations within Athens-Clarke County and other jurisdictions. This equipment would give the Sheriff's Office the ability to provide a safe and secure jail facility, and keep deputies and community members safe as well.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
10 year preventative maintenance contract.	-	10,000	10,000	10,000	10,000	50,000	100,000

New

Financial Plan Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	138,000	138,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**138,000**	**296,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	138,000	138,000
TOTAL USES	**-**	**-**	**-**		**-**	**-**	**-**	**138,000**	**138,000**

Capital Detail by Department

Sheriff **Department Priority**

Purchase Body Worn Cameras 4 of 7

CS, Public Safety Equipment Project Timeline: FY23 to Ongoing

Project Description

Provide replacement Body Worn Camera to Sheriff Jail Section (125 units) in FY23 and Field Section (25 units) in FY25. Included in the first year pricing for the jail and field is the camera purchase, service, software, support, and video storage. Life expectacy for equipment is 5 years.

Project Justification

Body Worn Cameras (BWC) contribute to safety, transparency, and accountability of detention staff in jail operations. Availability and visibility of BWC equipment creates an immediate positive change in the demeanor and behavior of individuals in law enforcement encounters. Availability of video and audio record of law enforcement encounters enhances investigative accuracy of information for investigation of criminal behavior, potential inmate/citizen complaints, and review of law enforcement conduct. This combination of available information increases safety of law enforcement and community members, increases transparency of incident information, and reduces liability and associated costs.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Video storage after year one.	-	-	60,000	60,000	60,000	300,000	48,000

Financial Plan Project ID: c0796

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	300,000	-	50,000		350,000	700,000
TOTAL SOURCES	**-**	**-**	**-**	**300,000**	**-**	**50,000**	**-**	**350,000**	**700,000**
USES									
Capital - Machinery & Equip	-	-	-	300,000	-	50,000	-	350,000	700,000
TOTAL USES	**-**	**-**	**-**	**300,000**	**-**	**50,000**	**-**	**350,000**	**700,000**

Sheriff **Department Priority**

Purchase Tasers and Related Equipment 5 of 7

CS, Public Safety Equipment Project Timeline: FY21 to Ongoing

Project Description

This project will provide provision and replacement for fifty (50) Tasers and support equipment (Holsters, cartridges, batteries, etc.) for the Sheriff's Office. This project includes an extended warranty for the equipment.

Project Justification

Electronic Control Weapons (Tasers) are an integral part of our force continuum model. Tasers are a 'less than lethal' use of force option that may assist our deputies when dealing with combative, violent or aggressive people. The use of Tasers help reduce risk of injury to deputies, offenders, and members of the public. Taser technology can immobilize a suspect who can overcome pain, might be on dangerous drugs like cocaine or methamphetamine or even emotionally disturbed, whereas other non-lethal tools rely upon pain compliance. The Taser system doesn't use pain compliance but immediately stops any coordinated action by the subject only while the Taser system's current is flowing.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Purchasing cartridges, batteries, training supplies, repairs, and replacement.	-	25,571	25,571	25,571	25,571	127,855	23,014

Financial Plan

Project ID: N/A

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	103,000	-	-	-	103,000	206,000
TOTAL SOURCES	**-**	**-**		**103,000**	**-**	**-**	**-**	**103,000**	**206,000**
USES									
Capital - Machinery & Equip	-	-	-	103,000	-	-	-	103,000	206,000
TOTAL USES	**-**	**-**		**103,000**	**-**	**-**	**-**	**103,000**	**206,000**

Capital Detail by Department

Sheriff **Department Priority**

Replace Courthouse Security Equipment 6 of 7

CS, Equipment Project Timeline: FY05 to Ongoing

Project Description

This project involves the purchase of two security screening x-ray machines (PX6.4 X-Ray Systems at $30,000 each) and two walk through metal detectors (PD6500i WTMD's at $4,000 each) in FY27-31 to replace existing equipment. The current equipment has a ten year life cycle. Total cost is estimated at $75,000 for the initial purchase. After the first year of purchase, there will also be operating expenses for a maintenance plan at an annual cost of $13,000 for both sets of machines.

Project Justification

The security screening machines and the walk through metal detectors are essential to providing the necessary security for the Clarke County Courthouse. The screening machines are able to scan packages and other belongings that are brought into the courthouse. It also displays images of property for the purpose of detecting weapons and/or explosive devices. The advanced features of the security screening machine include operator assistance, image archiving, and threat image protection. The walk through metal detectors have the capability to detect metal objects in eight different zones within its frame. It will also provide visual display that pinpoints the area of alarm.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Service contract and replacement.	-	-	-	-	-	102,500	10,250

Financial Plan Project ID: c0500

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-		75,000	75,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**75,000**	**75,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	75,000	75,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**75,000**	**75,000**

Sheriff **Department Priority**

Replace Prisoner Transport Bus 7 of 7

CS, Transportation Project Timeline: FY00 to Ongoing

Project Description

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

Project Justification

The existing prisoner transport bus is used to transport inmates between the jail and the courthouse for court appearances. It is vital and necessary to the Sheriff's Office to have this means of transportation because it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: N/A

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	250,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	250,000	250,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Trash Compactor 1 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two (2) trash compactors used daily at the Athens-Clarke County Municipal Solid Waste Landfill. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

Project Justification

Trash compactor vehicles are essential to the efficient operation of the landfill. Subtitle D landfill requirements necessitate compaction for all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state Proposed Design and Operating Plans for the landfill. The FY20-22 year funds will replace a 2008 Al-jon. The FY23-25 year funds will replace a 2013 Al-jon. In FY20, compactor purchase pushed back one year and increased budget amount because Al-jon no longer in business.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.	-	-	-	-	-	-	-

Financial Plan Project ID: c0383

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	450,000	450,000	450,000	450,000	-	1,800,000	3,600,000
TOTAL SOURCES	**-**	**-**	**450,000**	**450,000**	**450,000**	**450,000**	**-**	**1,800,000**	**3,600,000**
USES									
Capital - Vehicles	-	-	450,000	450,000	450,000	450,000	-	1,800,000	3,600,000
TOTAL USES	**-**	**-**	**450,000**	**450,000**	**450,000**	**450,000**	**-**	**1,800,000**	**3,600,000**

Solid Waste **Department Priority**

Belt Replacements for RMPF 2 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

This request is for the ongoing purchase and replacement of belts in the RMPF. Current belts needing replacement are as follows: Baler Infeed (Alley belt) and Suspended Cross Belt Magnet. The RMPF has the following belts: single stream incline infeed, presort, OCC quality control, CP screen feed, 2D fiber transfer (2), fiber sort, ADS feed, flexible fiber transfer, container transfer, glass transfer (2), trash/residue transfer (after Eddy Current), trash transfer, rigid plastic transfer, container incline infeed, and container sort. Belt lifecycle approximately 10 years.

Project Justification

Belts carry recyclable material throughout the RMPF system. There are over 25 belts in the RMPF that move material so the whole system can function properly and move approximately 120 tpd.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0797

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	6,946	67,000	67,000	-	-	-	-	-	67,000
TOTAL SOURCES	**6,946**	**67,000**	**67,000**	**-**	**-**	**-**	**-**	**-**	**67,000**
USES									
Capital - Infrastructure	6,946	67,000	67,000	-	-	-	-	-	67,000
TOTAL USES	**6,946**	**67,000**	**67,000**	**-**	**-**	**-**	**-**	**-**	**67,000**

Solid Waste **Department Priority**

Replacement Roll-Off Container Truck 3 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement roll-off container trucks which are used daily to service recycling drop-off centers and open top trash roll-offs throughout Athens-Clarke County. These trucks are used in a variety of applications both in the landfill and collection division environments.

Project Justification

The Solid Waste Department has a 2003, 2006 , 2012, and 2018 roll-off container trucks. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to ten (10) drop-off centers and service over 40 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill (six days a week). These trucks have an expected ten(10) year life cycle since biosolid hauling ceased. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. The 2006 was given to the landfill for to replace the 2003. The 2012 will be replaced during the FY21-FY23 cycle. Tentative, 2018 will be replaced in FY27-FY29 cycle.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0605

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	184,406	70,000	70,000	70,000	-	-	-	210,000	350,000
TOTAL SOURCES	**184,406**	**70,000**	**70,000**	**70,000**	**-**	**-**	**-**	**210,000**	**350,000**
USES									
Capital - Vehicles	184,406	70,000	70,000	70,000	-	-	-	210,000	350,000
TOTAL USES	**184,406**	**70,000**	**70,000**	**70,000**	**-**	**-**	**-**	**210,000**	**350,000**

Solid Waste **Department Priority**

Replace Track Excavator 4 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

Replace the existing Track Excavator at the landfill.

Project Justification

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. The 2001 track excavator was replaced in FY21.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0807

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	90,000	90,000	90,000	-	-	-	-	180,000
TOTAL SOURCES	**-**	**90,000**	**90,000**	**90,000**	**-**	**-**	**-**	**-**	**270,000**
USES									
Capital - Machinery & Equip	-	90,000	90,000	90,000	-	-	-	-	180,000
TOTAL USES	**-**	**90,000**	**90,000**	**90,000**	**-**	**-**	**-**	**-**	**270,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Bulldozer 5 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two (2) bulldozers used daily at the Athens-Clarke County Municipal Solid Waste landfill.

Project Justification

The two (2) D8 bulldozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing trash to the working face, covering trash with dirt and rock removal. The current bulldozers are a 2011 and a 2014 Caterpillars . Historically, their useful life has been seven years althought five years is a better estimate. The replacements can be done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. On June 7, 2016, the Mayor & Commission approved moving funding for one of the two new bulldozers to FY17 - FY19. The new bulldozer was purchased in July 2016 (FY17) and replaced the 2011 due to a catastrophic failure. The 2014 will be replaced FY20 and the 2016 will be replaced in FY23-FY25. Pricing was increased in FY21 due to market.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
The two bulldozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not	-	-	-	-	-	-	-

Financial Plan Project ID: c0728

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	140,000	140,000	140,000	140,000	140,000	140,000	280,000	980,000
TOTAL SOURCES	**-**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**280,000**	**980,000**
USES									
Capital - Machinery & Equip	-	140,000	140,000	140,000	140,000	140,000	140,000	280,000	980,000
TOTAL USES	**-**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**280,000**	**980,000**

Solid Waste **Department Priority**

Replace Loaders (Compost Operations) 6 of 19

CS, Equipment Project Timeline: FY22 to FY24

Project Description

Replace current 2009 loader that was purchased in 2009.

Project Justification

This loader is used to load, bulk compost sales and move/mix material in composting operations.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0822

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	75,000	75,000	75,000	-	-	-	225,000
TOTAL SOURCES	**-**	**-**	**75,000**	**75,000**	**75,000**	**-**	**-**	**-**	**225,000**
USES									
Capital - Machinery & Equip	-	-	75,000	75,000	75,000	-	-	-	225,000
TOTAL USES	**-**	**-**	**75,000**	**75,000**	**75,000**	**-**	**-**	**-**	**225,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Glass Crusher in RMPF 7 of 19

CS, Equipment Project Timeline: FY21 to Ongoing

Project Description

Replace the glass crusher in the RMPF.

Project Justification

This is a request to maintain the RMPF. The glass crusher removes glass off the line first and crushes the glass then directs the glass through a series of conveyor belts out outside for storage prior to pick-up for shipping to another processor.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Minimal.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0809

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	100,000	120,000	-	-	-	-	-	120,000
TOTAL SOURCES	**-**	**100,000**	**120,000**	**-**	**-**	**-**	**-**	**-**	**120,000**
USES									
Capital - Machinery & Equip	-	100,000	120,000	-	-	-	-	-	120,000
TOTAL USES	**-**	**100,000**	**120,000**	**-**	**-**	**-**	**-**	**-**	**120,000**

Solid Waste **Department Priority**

Purchase Replacement Road Tractor 8 of 19

CS, Equipment Project Timeline: FY22 to FY24

Project Description

Replacement of road tractor used at the landfill to haul semi-trailers with trash, recycling, fuel and/or leachate. This purchase would replace the 2010 road tractor. This purchase would take place in FY25.

Project Justification

Road tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working face; recyclable materials to the RMPF; leachate to recirculate; and fuel tank moving, as needed. Out year funding would be used to replace the 2010 Freightliner M2-112 road tractor through the GMA Load Pool Program.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0823

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	67,000	67,000	67,000	-	-	-	201,000
TOTAL SOURCES	**-**	**-**	**67,000**	**67,000**	**67,000**	**-**	**-**	**-**	**201,000**
USES									
Capital - Vehicles	-	-	67,000	67,000	67,000	-	-	-	201,000
TOTAL USES	**-**	**-**	**67,000**	**67,000**	**67,000**	**-**	**-**	**-**	**201,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Track Loader 9 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

Project Justification

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle, but is currently in good condition and is not expected to need replacement until in FY21 or later. The current machine was purchased in FY06. Use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0492

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	167,000	167,000	167,000	-	-	-	501,000
TOTAL SOURCES	**-**	**-**	**167,000**	**167,000**	**167,000**	**-**	**-**	**-**	**501,000**
USES									
Capital - Machinery & Equip	-	-	167,000	167,000	167,000	-	-	-	501,000
TOTAL USES	**-**	**-**	**167,000**	**167,000**	**167,000**	**-**	**-**	**-**	**501,000**

Solid Waste **Department Priority**

Replace OCC Decks 10 of 19

CS, Equipment Project Timeline: FY21 to Ongoing

Project Description

Replace the Old Corrugated Container (OCC) decks at the Recovered Material Processing Facility (RMPF).

Project Justification

This is a request to maintain the RMPF. The OCC decks separate OCC from the rest of the recycling stream. If this is not replaced, OCC will not be properly separated and this deck, if not operating properly, can shut down the entire single stream system.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Minimal due to private contractor operating the facility.	-	-	-	-	-	-	-

Financial Plan Project ID: c0824

	FY20 *End. Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	60,000	60,000	-	-	-	-	120,000
TOTAL SOURCES	**-**	**-**	**60,000**	**60,000**	**-**	**-**	**-**	**-**	**120,000**
USES									
Capital - Machinery & Equip	-	-	60,000	60,000	-	-	-	-	60,000
TOTAL USES	**-**	**-**	**60,000**	**60,000**	**-**	**-**	**-**	**-**	**120,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Two Kubota Tractors | 11 of 19

CS, Equipment | Project Timeline: FY24 to Ongoing

Project Description

Replace current 2010 and 2011 Kubota composting tractors.

Project Justification

These tractors are needed to mix feedstocks (carbon and nitrogen) and make the aerated compost piles.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0825

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	34,000	68,000	68,000	34,000	-	-	204,000
TOTAL SOURCES	**-**	**-**	**34,000**	**68,000**	**68,000**	**34,000**	**-**	**-**	**204,000**
USES									
Capital - Machinery & Equip	-	-	34,000	68,000	68,000	34,000	-	-	204,000
TOTAL USES	**-**	**-**	**34,000**	**68,000**	**68,000**	**34,000**	**-**	**-**	**204,000**

Solid Waste **Department Priority**

Replace Walking Floor Trailer (1986) 12 of 19

CS, Equipment Project Timeline: FY23 to FY23

Project Description

Purchase a replacement walking/live floor trailer as a replacement for the 1986 trailer for the Athens-Clarke County MSW Landfill.

Project Justification

The current trailer is used to haul trash to the working face. The projected life cycle of a walking/live floor trailer is twenty (20) years and the current tractor is over thirty-one (31) years old and needs replaced.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Replacement	5,000	5,000	5,000	5,000	5,000	25,000	5,000

New

Financial Plan Project ID: c0826

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	33,000	33,000	33,000	-	-	-	99,000
TOTAL SOURCES	**-**	**-**	**33,000**	**33,000**	**33,000**	**-**	**-**	**-**	**99,000**
USES									
Capital - Machinery & Equip	-	-	33,000	33,000	33,000	-	-	-	99,000
TOTAL USES	**-**	**-**	**33,000**	**33,000**	**33,000**	**-**	**-**	**-**	**99,000**

Solid Waste **Department Priority**

Replace RMPF Tip Floors 13 of 19

CS, Equipment Project Timeline: FY21 to Ongoing

Project Description

Replace the Recovered Material Processing Facility(RMPF) tip floors.

Project Justification

This is a request to maintain the RMPF. The tip floors are concrete floors that hold material prior to processing. If not replaced appropriately, the damage can affect the infrastructure of the RMPF.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Minimal due to private contractor operating the facility.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0827

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	65,000	65,000	-	-	-	-	130,000
TOTAL SOURCES	**-**	**-**	**65,000**	**65,000**	**-**	**-**	**-**	**-**	**130,000**
USES									
Capital - Machinery & Equip	-	-	65,000	65,000	-	-	-	-	60,000
TOTAL USES	**-**	**-**	**65,000**	**65,000**	**-**	**-**	**-**	**-**	**130,000**

Solid Waste **Department Priority**

Landfill Well Construction 14 of 19

CS, Infrastructure Project Timeline: FY22 to Ongoing

Project Description

Creation or replacement of methane and/or groundwater wells at the landfill.

Project Justification

The Environmental Protection Division is requiring additional wells and/or replacement of older wells. This is a compliance issue.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Minimal testing/maintenance expense	1,000	1,000	2,000	2,000	2,000	2,000	1,000

New

Financial Plan Project ID: c0828

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	-	100,000	100,000	100,000	100,000	-	-	400,000
TOTAL SOURCES	**-**	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**-**	**400,000**
USES									
Capital - Infrastructure	-	-	100,000	100,000	100,000	100,000	-	-	400,000
TOTAL USES	**-**	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**-**	**400,000**

Solid Waste **Department Priority**

Replace Dump Truck (25 yard articulating) 15 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two 25 yard Articulating Dump Trucks for use at the ACC Municipal Solid Waste Landfill.

Project Justification

The landfill currently uses two 25 yard articulating dump trucks to haul dirt and other materials. The current vehicles are a 2016 Volvo and 2019 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Vehicles are typically purchased using the Georgia Municipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Reduced maintenance cost due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0601

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	(1,815)	134,000	-	-	-	-	134,000	400,000	534,000
TOTAL SOURCES	**(1,815)**	**134,000**	**-**	**-**	**-**	**-**	**134,000**	**400,000**	**534,000**
USES									
Capital - Vehicles	(1,815)	134,000	-	-	-	-	134,000	400,000	534,000
TOTAL USES	**(1,815)**	**134,000**	**-**	**-**	**-**	**-**	**134,000**	**400,000**	**534,000**

Solid Waste **Department Priority**

Closure of Landfill- Phase 1 & 2 Areas

16 of 19

CS, Facilities Project Timeline: Ongoing

Project Description

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented when the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed. Two years of capacity are remaining in Phase 2.

Project Justification

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0432

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	2,500,000	2,500,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**2,500,000**
USES									
Capital - Other	-	-	-	-	-	-	-	200,000	200,000
Capital - Site Improvements	-	-	-	-	-	-	-	2,300,000	2,300,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**2,500,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Windrow Turner in Compost Operations 17 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase a replacement windrow turner for the bio-solid/yard and food scrap composting program.

Project Justification

A windrow turner is a critical piece of equipment for the composting program. The turner self propelled and mixes the windrows of compost approximately once every three days. Proper turning of the windrows is critical and mandated (when composting bio-solids) to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterprise fund annually for replacement. This purchase will assist the Department in reaching the Mayor and Commission waste diversion goals with the final goal of 75% waste diverted by 2020. The only way to reach this goal is through an expanded composting program. Pushed purchase from FY20-FY21 due to ASP conversion.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0564

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	50,000	50,000	50,000	-	150,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**-**	**150,000**
USES									
Capital - Machinery & Equip	-	-	-	-	50,000	50,000	50,000	-	150,000
TOTAL USES	**-**	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**-**	**150,000**

Solid Waste **Department Priority**

Replace Trommel Screen in Compost Operations 18 of 19

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

Project Justification

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement. Original Trommel Screen caught fire in March 2020 and was a total loss. Safety and Risk replaced our original trommel screen.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0566

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	67,000	-	-	-	-	-	200,000	200,000
TOTAL SOURCES	**-**	**67,000**	**-**	**-**	**-**	**-**	**-**	**200,000**	**200,000**
USES									
Capital - Machinery & Equip	-	67,000	-	-	-	-	-	200,000	200,000
TOTAL USES	**-**	**67,000**	**-**	**-**	**-**	**-**	**-**	**200,000**	**200,000**

Capital Detail by Department

Solid Waste **Department Priority**

Purchase Skid Steer (Compost Loading) 19 of 19

CS, Equipment Project Timeline: FY21 to Ongoing

Project Description

Purchase skid steer (small loader) for loading compost into customer vehicles.

Project Justification

Small loader is needed to load purchased compost in to customer vehicles. Without a loader landfill staff would not be able to load finished compost into smaller vehicles (trucks) around the MRF (red building). New Caterpillar skid steer purchased in FY21.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0808

	FY20 *End. Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	60,000	-	-	-	-	-	60,000	60,000
TOTAL SOURCES	**-**	**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**
USES									
Capital - Machinery & Equip	-	60,000	-	-	-	-	-	60,000	60,000
TOTAL USES	**-**	**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**

Solid Waste **Department Priority**

Replace Commercial Dumpster Collection Front-end Loader 1 of 3

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement 40-cubic yard front-end load truck for commercial dumpster collection. These vehicles provide for commercial waste and recycling throughout the community.

Project Justification

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is seven (7) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2010 and 2012 vehicles. In FY20 altered price due to rising costs to purchase a FEL truck.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0587

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Solid Waste Fund	(5,298)	90,000	90,000	90,000	92,000	92,000	92,000	276,000	732,000
TOTAL SOURCES	**(5,298)**	**90,000**	**90,000**	**90,000**	**92,000**	**92,000**	**92,000**	**276,000**	**732,000**
USES									
Capital - Vehicles	(5,298)	90,000	90,000	90,000	92,000	92,000	92,000	276,000	732,000
TOTAL USES	**(5,298)**	**90,000**	**90,000**	**90,000**	**92,000**	**92,000**	**92,000**	**276,000**	**732,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Mini-Packer Trucks 2 of 3

CS, Equipment Project Timeline: Ongoing

Project Description

Replace five (8 yard) mini-packer trucks two used in residential operations (backyard and areas inaccessible by automated trucks) and two used in commercial curbside operations (Central Business District, Five Points and Prince Avenue to Normaltown corridor). One mini-packer is used daily to service Commercial, Curbside Trash and Recycling Customers throughout Athens-Clarke County.

Project Justification

The Solid Waste Department currently uses five (5) mini-packer trucks for the residential and commercial curbside operations. The Solid Waste Department currently uses one 2018 Isuzu mini-packer to service over 100 small commercial businesses five days a week. These trucks should be replaced every five years to capitalize on maintenance warranties, resale value and maintenance issues/costs exceed internal maintenance capabilities and budget. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Three of the four 2015 Hino mini-packers were replaced in FY20. We replaced them with Isuzu's so we have three 2020 Isuzu's and one 2018 Isuzu. We have one 2015 Hino that needs replaced in FY21 or FY22.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0800

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Solid Waste Fund	(76,132)	135,000	135,000	135,000	135,000	135,000	35,000	442,000	1,017,000
TOTAL SOURCES	**(76,132)**	**135,000**	**135,000**	**135,000**	**135,000**	**135,000**	**35,000**	**442,000**	**1,017,000**
USES									
Capital - Vehicles	(76,132)	135,000	135,000	135,000	135,000	135,000	35,000	442,000	1,017,000
TOTAL USES	**(76,132)**	**135,000**	**135,000**	**135,000**	**135,000**	**135,000**	**35,000**	**442,000**	**1,017,000**

Solid Waste **Department Priority**

Replace Automated Refuse/Recycling Truck 3 of 3

CS, Equipment Project Timeline: Ongoing

Project Description

Replacement of automated residential refuse/recycling fleet. The current fleet consists of six 2015 Mack/Labrie - automated sideloaders and four of these trucks were scheduled for replacement in FY20.

Project Justification

The original project reduced the Solid Waste Fleet by five vehicles and also reduced personnel by 9 employees by converting the fleet to automated vehicles. Automated vehicles operate with a single person versus the current three person crews. The up front capital cost to replace the fleet is paid back in approximately three years with the reduction in personnel and maintenance costs. Four of the original 2015 Mack/Labrie, automated sideloaders will be replaced in FY20. The other two will be replaced in FY21-FY22. These trucks are on a five year replacement cycle.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
There was a reduction in personnel cost of approximately $350,000 per year along with reduced maintenance cost.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0679

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
Solid Waste Fund	1,280,000	310,000	310,000	310,000	310,000	310,000	310,000	620,000	2,170,000
TOTAL SOURCES	**1,280,000**	**310,000**	**310,000**	**310,000**	**310,000**	**310,000**	**310,000**	**620,000**	**2,170,000**
USES									
Capital - Vehicles	1,280,000	310,000	310,000	310,000	310,000	310,000	310,000	620,000	2,170,000
TOTAL USES	**1,280,000**	**310,000**	**310,000**	**310,000**	**310,000**	**310,000**	**310,000**	**620,000**	**2,170,000**

Capital Detail by Department

Solid Waste **Department Priority**

Purchase One Leaf Vacuum 1 of 2

CS, Equipment Project Timeline: FY22 to Ongoing

Project Description

Purchase one leaf vacuum for downtown litter and leaf removal operations. This is a request from the General Fund since the staff that would utilize the equipment are in the Litter/Dumpster cost center housed in the General Fund.

Project Justification

This request would allow staff to collect leaves and litter faster, safer and quieter. This equipment would minimize the use of leaf blowers that are currently used. Leaf blowers are loud, unsafe for staff (hearing) and environmentally unfriendly (two stroke engine emissions). Transportation and Public Works is interested in using them for bike lane leaf removal too.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
Fuel expenses	1,500	1,500	2,000	2,000	2,500	3,000	1,250

New

Financial Plan Project ID: c0829

	FY20	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	75,000	-	-	-	-	-	75,000
TOTAL SOURCES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**-**	**75,000**
USES									
Capital - Machinery & Equip	-	-	75,000	-	-	-	-	-	75,000
TOTAL USES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**-**	**75,000**

Solid Waste **Department Priority**

Dunlap & Pittard Environmental Study 2 of 2

AI, Other Project Timeline: FY22 to FY22

Project Description

This funding would allow for a Dunlap & Pittard Envrironmental Study.

Project Justification

This project supports the Mayor & Commission goals to have a safe and prepared community.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0830

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Infrastructure	-	-	50,000	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Transit **Department Priority**

Matching Funds for Transit Capital Improvement Grants 1 of 2

CS, Transportation Project Timeline: Ongoing

Project Description

Funding provides the local match funds for various Federal and State Transit Capital Grants not funded by SPLOST or TSPLOST. Typical grant funding is 80% Federal-20% local match. Some projects may receive a 10% state match, if State funding is appropriated, reducing local match to 10%. The Projects receiving annual grants and matching dollars are for replacements and expansions of transit vehicles (buses, demand response vans, and support vehicles) capital maintenance items and equipment, transit facility improvements, bus shelters, benches and other various transit related capital equipment. This project corresponds to the approved 2018-2021 Transportation Improvement Plan (TIP) and the Madison Athens Clarke Oconee Regional Transportation Study (MACORTS) 2022-23 Second Tier projects listing and 2040 Long Range Plan Transportation Plan. Based on the currently alloacted budget, the department will Carry Forward $94,687 of funding from the sale of surplus buses and equipment, thereby reducing the FY22GF request to $50,000. (Note: No GF match has been required for the last three fiscal years, because the department funded the local match to the grants with revenues from the sale of surplus buses and equipment.)

Project Justification

The Federal Transit Administration and the Georgia Department of Transportation recommend replacement of transit buses when they are 10 or 12 years old and vans when they are 5 or 7 years old, depending on FTA useful life rating by specific vehicle type. The average cost for a hybrid electric bus is $725,000 per bus and $85,000 for vans. All grants require a minimum 20% local match, which is reflected in the increased funding levels. It's anticipated that Federal funding will be available in FY21 for various vehicle replacements, capital maintenance items and other capital equipment replacements. TSPLOST 2017 funding is available to cover the local match required for all vehicle replacements and Bus Stop Facilities Improvements in FY19-23 years. Note: Buses ordered in 2020, will not be delivered until spring of calendar 2021. (Funding sources identified in FY22-26 and FY27-31 are not approved)

Impact on Annual Operating Expenses

The SPLOST 2011 Project # 7, Transit Vehicles and Bus Stop Improvements program and and TSPLOST 2017 programs will provide for the replacement of older transit vehicles or acquisition of new vehicles to expand service and for capital improvements to system bus stops. Capital improvements are to include installation of signage, pad pavement, seating, covered shelters, landscaping, bicycle racks, route information, and related bus stop improvements. This is a continuation of a SPLOST 2005, 2011 and TSPLOST 2017 program. SPLOST and TSPLOST funding currently will not pay local match for capital maintenance items, spare parts, tires and and other capital equipment replacements.

Financial Plan

Project ID: c0376

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	94,678	-	50,000	80,000	80,000	80,000	80,000	400,000	770,000
TOTAL SOURCES	**94,678**	**-**	**50,000**	**80,000**	**80,000**	**80,000**	**80,000**	**400,000**	**770,000**
USES									
Capital - Vehicles/Facilities	94,678	-	50,000	80,000	80,000	80,000	80,000	400,000	770,000
TOTAL USES	**94,678**	**-**	**50,000**	**80,000**	**80,000**	**80,000**	**80,000**	**400,000**	**770,000**

Transit **Department Priority**

Update Transit Plans and Transit Studies 2 of 2

AI, Transportation Project Timeline: FY19 to FY23

Project Description

Annually revises 2018-2021 Transit development plan, a five-year action plan to improve planning, funding, and delivery of public transit services in Athens-Clarke County. Based on recommendations from the Mayor and Commission directed Transit Feasibility study that reviewed Athens Transit Systems current operations, service delivery, a demand analysis, various surveys, and developed a plan for increasing services system wide.

Project Justification

This is a continuation of the Transit Feasibility study that was directed by Mayor and Commission and is a Federally mandated TDP. A study which is required once every five years by Federal guidelines.

Impact on Annual Operating Expenses

Staff will request additional funding through the Federal Grant process for FY21 and the out years for additional studies that may or will be required based on recommendations of upcoming Transit services study. General Capital Funds will be needed for local match to grant requests.

Financial Plan

Project ID: c0703

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	30,000	-	-	-	-	150,000	180,000
TOTAL SOURCES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**150,000**	**180,000**
USES									
Capital - Other	-	-	30,000	-	-	-	-	150,000	180,000
TOTAL USES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**150,000**	**180,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Signal Replacement | 1 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 173 traffic signals (91 are owned by ACC; 76 are owned by GDOT; and 6 are owned by UGA). The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately 13 years. Funds will be used to purchase and install equipment necessary to rebuilding aging traffic signals including poles, controller equipment, signal heads, signal wire, and miscellaneous equipment. Should a new traffic signal become warranted, this capital budget would fund installation.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Annual Signal Rebuilds". Goal: >8% of signal network rebuilt; 5-year average: 2.5%; FY21 Pace: 1.0% (December 2020)

The costs to maintain traffic signal equipment increase as the equipment ages beyond 13 years. The current average age of the 91 traffic signals owned by ACCGOV is about 22 years, with 31 signals that are over 40 years old. At current funding levels, it is expected that this number would continue to grow. With increased age, required maintenance repairs also increase which affects the Department's operating budget. Further, the increased likelihood of malfunctions threatens the safety and efficiency of the overall traffic signal system. The proposed funding levels would achieve a sustainable 13-year replacement cycle by FY25, considering costs of a new traffic signal to range between $150k and $200k in present dollars. Specifically, Traffic Engineering would be able deliver 21 priority traffic signal rebuilds (which have an average age of 39 years) over the next five fiscal years based on these funding levels.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0094

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	153,468	200,000	75,000	620,000	829,000	1,058,000	1,058,000	5,287,500	8,927,500
TOTAL SOURCES	**153,468**	**200,000**	**75,000**	**620,000**	**829,000**	**1,058,000**	**1,058,000**	**5,287,500**	**8,927,500**
USES									
Capital - Infrastructure	153,468	200,000	75,000	620,000	829,000	1,058,000	1,058,000	5,287,500	8,927,500
TOTAL USES	**153,468**	**200,000**	**75,000**	**620,000**	**829,000**	**1,058,000**	**1,058,000**	**5,287,500**	**8,927,500**

Transportation & Public Works **Department Priority**

Expand Fiber Optic Cable Communications System 2 of 14

AI, Transportation Project Timeline: Ongoing

Project Description

Fiber optic cable is the most efficient means of providing the needed communication link between traffic signals and the Traffic Control Center (TCC) to manage traffic signal timing and operations. The project will expand and maintain the current fiber optic cable system which includes the fiber cable, Ethernet equipment, and infrastructure at the TCC. The system is also utilized by the Computer Information Services Department to provide server connectivity to ACCGOV's remote facilities.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Percentage of Signal Network with fiber connection". Goal: 100%; 5-year average: New for FY20; FY21 Pace: 40% (December 2020)

Traffic signal systems have specific timing plans that rely on interconnection to ensure that the plans remain in step with one another. Further, interconnection allows for instant modifications at the TCC based on real-time conditions. Currently, only about 40 percent of the traffic signals are interconnected and many do not communicate with the TCC. The completion of these communication gaps is critical to reduce travel time and unnecessary delay for drivers on the roadways.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0704

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	40,341	-	-	30,000	30,000	40,000	40,000	200,000	340,000
TOTAL SOURCES	**40,341**	**-**	**-**	**30,000**	**30,000**	**40,000**	**40,000**	**200,000**	**340,000**
USES									
Capital - Infrastructure	40,341	-	-	30,000	30,000	40,000	40,000	200,000	340,000
TOTAL USES	**40,341**	**-**	**-**	**30,000**	**30,000**	**40,000**	**40,000**	**200,000**	**340,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Traffic Data Collection | 3 of 14

AI, Transportation | Project Timeline: FY18 to Ongoing

Project Description

Consultant contracted collection of intersection peak hour(s) turning movement count data to be used for traffic signal timing and signal system timing plan development and traffic engineering studies that inform roadway safety data for the development of sidewalks, bike lanes, etc. In Athens-Clarke County there are 172 traffic signalized intersections, 72 of which are on major corridors and are coordinated. As traffic patterns change over time, signal timing and system plans require updates and adjustments.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Crashes per vehicle miles traveled". Goal: Decrease Annually; 5-year average: 11.9% decrease; FY21 Pace: 16.3% decrease (December 2020)

The major corridors are past due for timing plan updates, which creates excessive delays during peak hours. In order to create updated timing/system plans, peak hour(s) intersection turning movement data is needed. Collecting intersection turning movement data requires a person or persons to physically sit at the intersection and count all vehicles, pedestrians, and bicycles for each approach and movement. The Traffic Engineering Division has two staff members dedicated to traffic studies, and the data collection need exceeds staff resources. Contracting field data collection allows enough time for staff to focus on entering the data into signal software, creating timing plans, and entering the updated timing plans. This project also provides funding for a Vision Zero intern focused on collecting vehicle, bike, and pedestrian crash data.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0759

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	16,385	30,000	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL SOURCES	**16,385**	**30,000**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**
USES									
Capital - Other	16,385	30,000	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL USES	**16,385**	**30,000**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**

Transportation & Public Works **Department Priority**

Sidewalk and Other Improvements 4 of 14

AI, Transportation Project Timeline: Ongoing

Project Description

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced pedestrian safety and accessibility. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. Future projects will address sidewalk connectivity needs throughout Athens-Clarke County consistent with the recommendation of the comprehensive Bicycle and Pedestrian Master Plan.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity; Informed and Engaged Citizens
Relevant Departmental Performance Measure: "Percentage of Roadway Network with pedestrian facilities". Goal: Data Only; 5-year average: 32.3%; FY21 Pace: 32.5% (December 2020)

Previous budget years incorporate funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program, and funding from the TSPLOST referendum is available through FY23. However, SPLOST and TSPLOST funding can only be applied specifically to construction projects, and these must come through the Athens in Motion (AiM) Master Plan. There are further funding needs for Pedestrian education and outreach, as well as small-scale pedestrian projects outside of the scope of AiM that can't be met through current SPLOST capital (constituent- and commission-requested sidewalk improvements) that require supplemental general capital funds.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0071

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	52,144	-	-	40,000	40,000	40,000	40,000	200,000	360,000
TOTAL SOURCES	**52,144**	**-**	**-**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**360,000**
USES									
Capital - Infrastructure	52,144	-	-	-	20,000	20,000	20,000	100,000	160,000
Capital - Other	-	-	-	40,000	20,000	20,000	20,000	100,000	200,000
TOTAL USES	**52,144**	**-**	**-**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**360,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Roadway Safety Devices Life Cycle Replacement | 5 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

Transportation & Public Works installs three (3) primary roadway safety devices: pavement markings, raised pavement markers, and guardrails. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Guardrail is part of a continuing program that includes installation of new guardrails where applicable.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Annual Striping". Goal: >12% of roadway network restriped; 5-year average: 4.1%; FY21 Pace: 11.5% (December 2020)

Providing for safe travel on Athens-Clarke County roadways is the top priority of the Transportation & Public Works Department. These devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night. There are 520 lane miles roadway on which ACCGOV maintains striping. The striping materials used have an average life span of 8.5 years. While resurfacing costs include pavement markings as applicable, reapplication of pavement markings is required between pavement maintenance activities. The proposed funding levels would achieve a sustainable 8.5-year replacement cycle by FY26 considering an average remarking cost of $8,800 per lane mile to install through contracted labor. Additionally, guardrail has historically been repaired through Safety & Risk contingency funds, which are no longer available. The proposed funding levels would allow staff to repair approximately 3-4 critically damaged guardrail sections annually.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0428

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	85,548	130,000	150,000	270,000	340,000	488,000	580,000	2,900,000	4,728,000
TOTAL SOURCES	**85,548**	**130,000**	**150,000**	**270,000**	**340,000**	**488,000**	**580,000**	**2,900,000**	**4,728,000**
USES									
Capital - Infrastructure	85,548	130,000	150,000	270,000	340,000	488,000	580,000	2,900,000	4,728,000
TOTAL USES	**85,548**	**130,000**	**150,000**	**270,000**	**340,000**	**488,000**	**580,000**	**2,900,000**	**4,728,000**

Transportation & Public Works **Department Priority**

Upgrade Overhead Street Name Signs 6 of 14

CS, Transportation Project Timeline: Ongoing

Project Description

This program upgrades street name signs, both overhead and ground mounted throughout Athens-Clarke County. Many of the ground mounted street name signs on the classified roadway system do not comply with current MUTCD standards for size and reflectivity. There are signs (street name and regulatory/warning traffic signs) on residential streets that are non-reflective due to extreme age and are not compliant with MUTCD requirements, causing safety and wayfinding issues. The program will aid with addressing the large number of non-standard, non-reflective, and non-compliant signs.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Annual Sign Replacements". Goal: >8% of sign network replaced; 5-year average: 4.7%; FY21 Pace: 4.4% (December 2020)

This project will install street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night and comply with MUTCD requirements. Additionally, new signs will have block numbers on them to aid emergency services personnel and visitors to Athens-Clarke County. The project also includes the replacement of traffic signs within residential neighborhoods that have outlived their life cycle (some over 30 years old) and will support a long-term plan to have all traffic signs meet the current MUTCD retro-reflectivity standard. The life cycle for roadway signs is 12 years, and there are approximately 33,000 signs in Athens-Clarke County. Current funding only provides for a 45-year life cycle, in non-compliance with MUTCD requirements. The proposed funding levels would achieve a sustainable 12-year replacement cycle by FY25 considering an average replacement cost per sign of $200.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0544

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	25,364	150,000	75,000	406,000	500,000	550,000	550,000	3,300,000	5,381,000
TOTAL SOURCES	**25,364**	**150,000**	**75,000**	**406,000**	**500,000**	**550,000**	**550,000**	**3,300,000**	**5,381,000**
USES									
Capital - Infrastructure	25,364	150,000	75,000	406,000	500,000	550,000	550,000	3,300,000	5,381,000
TOTAL USES	**25,364**	**150,000**	**75,000**	**406,000**	**500,000**	**550,000**	**550,000**	**3,300,000**	**5,381,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Local Road Improvement Projects | 7 of 14

AI, Transportation | Project Timeline: Ongoing

Project Description

The Local Road Improvement Program includes safety and operational transportation improvements to key intersections, interchanges, and roadway segments within Athens-Clarke County's roadway network. As traffic and safety patterns change over time, it is important to continually address and improve roadway conditions. These changes may include, but are not limited to innovative intersections, additional lanes, signalization, improved alignment, increased sight distances, and pedestrian / bicycle improvements. This program also provides funding for roadway and intersection studies, as well as asset mapping assistance, as well as a portion of the ROW Agent's salary and benefits when assigned to capital projects.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Overall Arterial Level of Service (LOS)". Goal: C (on A to F grading scale); 5-year average: New for FY21; FY21 Pace: New for FY21

The safe and efficient operation of traffic through intersections and corridors is a key component in allowing roadways to function at high levels of service. By upgrading selected roadways and intersections throughout ACC, the roadway system will be improved and used more effectively and safely.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
The ROW Agent position is 80% funded through Local Roads General Capital funds, thereby reducing Annual Operating Expenses by ≈$65,000 each year (adjusted for inflation).	-	-	-	-	-	-	-

Financial Plan

Project ID: c0281

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	177,332	-	-	100,000	125,000	125,000	130,000	650,000	1,130,000
TOTAL SOURCES	**177,332**	**-**	**-**	**100,000**	**125,000**	**125,000**	**130,000**	**650,000**	**1,130,000**
USES									
Capital - Infrastructure	117,332	-	-	100,000	125,000	125,000	130,000	277,000	757,000
Capital - Other	60,000	-	-	-	-	-	-	373,000	373,000
TOTAL USES	**177,332**	**-**	**-**	**100,000**	**125,000**	**125,000**	**130,000**	**650,000**	**1,130,000**

Transportation & Public Works **Department Priority**

Pavement Maintenance Program 8 of 14

CS, Transportation Project Timeline: Ongoing

Project Description

This Life Cycle program provides for the maintenance, repair, and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Pavement Network Conditions". Goal: >70% of roadway network in good or excellent condition; 5-year average: 46%; FY21 Pace: 66% (December 2020)

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. ACCGOV is responsible for approximately 130 lane-miles of arterial roads, 290 lane-miles of collector roads, and 845 lane-miles of local roads. Pavement rehabilitation is a life cycle item with an estimated annual capital cost of approximately $7.4 million, and this is expected to grow at a rate of 4% per year due to market forces. The Department's goal and industry standard sets a resurfacing frequency of 10 years for arterials, 15 years for collectors, and 20 years for local roads. Frequencies longer than these recommendations result in failing roadway structures and increased rehabilitation costs. This funding proposal equates to resurfacing 75 lane-miles annually for a weighted frequency of about 17 years by FY28. Current funding levels allow for an approximate 58 year resurfacing frequency. Given the ongoing underfunding of PMP, the funding deficit will continue to grow without the proposed, significant funding increases. The Current TSPLOST addresses the existing paving deficit list, not on-going life cycle needs. Future SPLOST or TSPLOST funding would supplement life cycle needs.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
Both PMP Inspector positions are fully funded through PMP Capital funds (one through General Capital and the other through TSPLOST, thereby reducing Annual Operating Expenses by ≈$162,000 each year (adjusted for inflation).	-	-	-	-	-	-	-

Financial Plan

Project ID: c0183

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	198,379	-	700,000	1,400,000	3,085,000	3,208,000	4,820,000	41,347,000	54,560,000
TOTAL SOURCES	**198,379**	**-**	**700,000**	**1,400,000**	**3,085,000**	**3,208,000**	**4,820,000**	**41,347,000**	**54,560,000**
USES									
Capital - Infrastructure	198,379	-	500,000	1,200,000	2,885,000	3,008,000	4,620,000	39,398,000	51,611,000
Capital - Other	-	-	200,000	200,000	200,000	200,000	200,000	1,949,000	2,949,000
TOTAL USES	**198,379**	**-**	**700,000**	**1,400,000**	**3,085,000**	**3,208,000**	**4,820,000**	**41,347,000**	**54,560,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Bridge Improvement & Replacement Program | 9 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

This program provides maintenance, rehabilitation, and construction on bridges along ACCGOV roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Bridge Sufficiency Rating". Goal: >80% average bridge rating; 5-year average: 78.4%; FY21 Pace: 79.6% (December 2020)

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. However, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. Additional funding has been included from the SPLOST 2011 and TSPLOST programs.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0449

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	329,060	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL SOURCES	**329,060**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**
USES									
Capital - Infrastructure	329,060	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL USES	**329,060**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**

Transportation & Public Works **Department Priority**

Stormwater Improvement Prog / Areawide 10 of 14

CS, Equipment Project Timeline: Ongoing

Project Description

This is a continuing program of constructing improvements for publicly-owned stormwater management facilities located throughout Athens-Clarke County. Exact project locations are determined through the Areawide Stormwater Master Plan, the requirements of the NPDES Phase II permit, the Live Stream Pipe Replacement Program, and the Watershed Master Plan. Please note, the program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

Project Justification

FY21 M&C Strategic Commitment: Healthy, Livable, Sustainable Athens-Clarke County
Relevant Departmental Performance Measure: "Number of Stormwater Pipes in Critical or Failed Condition". Goal: 0; 5-year average: 30.5;
FY21 Pace: 34 (December 2020)

The purpose of this program is to continue the implementation of water quality and quantity projects identified in the Areawide Stormwater Master Plan, Watershed Master Plan, and Live Stream Pipe Replacement Program. The program includes the repair and upgrade of existing facilities and construction of new stormwater management facilities. Priority for design and construction is based on a rating system approved by Mayor and Commission.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0033

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
Storm Water Utility Fund	1,891,375	600,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL SOURCES	**1,891,375**	**600,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**
USES									
Capital - Infrastructure	1,811,375	500,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
Capital - Other	80,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**1,891,375**	**600,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Pedestrian Safety and Traffic Calming Improvements | 11 of 14

AI, Transportation | Project Timeline: Ongoing

Project Description

This project will fund transportation projects to improve pedestrian safety and traffic calming improvements throughout Athens-Clarke County. This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations. Required signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems at these locations may be installed based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission. Additionally, this project provides funding to identify and support small-scale Roadway Safety Audit projects.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Annual Number of Pedestrian-related crashes". Goal: Decrease Annually; 5-year average: 61 crashes;
FY21 Pace: 28 Crashes (December 2020)

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing motorist awareness of crossing pedestrians and bicyclists. Therefore, prior to the installation of any additional warning devices, an engineering study is needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0392

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	114,612	-	-	-	-	-	40,000	200,000	240,000
TOTAL SOURCES	**114,612**	**-**	**-**	**-**	**-**	**-**	**40,000**	**200,000**	**240,000**
USES									
Capital - Infrastructure	114,612	-	-	-	-	-	40,000	200,000	240,000
TOTAL USES	**114,612**	**-**	**-**	**-**	**-**	**-**	**40,000**	**200,000**	**240,000**

Transportation & Public Works **Department Priority**

Bicycle Transportation Improvements 12 of 14

AI, Transportation Project Timeline: FY01 to Ongoing

Project Description

This is a continuing program to implement recommendations of the recently completed Bicycle and Pedestrian Master Plan, Athens in Motion. As defined in the Master Plan projects look to accomplish one or more of the following: construction of bicycle facilities, event-based activities, education opportunities, information architecture, respect and attention campaigns, and safety campaigns.

Project Justification

FY21 M&C Strategic Commitment: Transportation Mobility and Connectivity; Healthy, Livable, Sustainable Athens-Clarke County
Relevant Departmental Performance Measure: "Percentage of Roadway Network with bicycle facilities". Goal: >51%; 5-year average: 12.8%;
FY21 Pace: 13% (December 2020)

In addition to improving the connectivity of the bicycle network of Athens-Clarke County through infrastructure, the purpose of this project is to improve the culture of cycling through the following initiatives, as identified in the Athens in Motion Plan: Education, Safety, and Encouragement. Education refers to teaching drivers and cyclists how to properly interact; safety refers to planning and creating safe infrastructure, and encouragement refers to promoting cycling as a viable transportation alternative.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0211

	FY20 *End Bal.*	**FY21** *Budget*	**FY22** *Approved*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27-31** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	1,000,000	1,000,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**	**1,000,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	680,000	680,000
Capital - Land	-	-	-	-	-	-	-	200,000	200,000
Capital - Other	-	-	-	-	-	-	-	120,000	120,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**	**1,000,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Streetlight Capital | 13 of 14

AI, Infrastructure | Project Timeline: FY22 to FY22

Project Description

Installation of roadway and residential streetlights along public roadways throughout Athens-Clarke County.

Project Justification

Roadway and residential streetlights provide enhanced traffic safety measures for all roadway users in low-light conditions. The selection of new streetlight installations is in accordance with the minimum streetlighting standards developed by Transportation & Public Works and approved by Mayor and Commission.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0554

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	19,000	-	-	-	-	-	19,000
TOTAL SOURCES	**-**	**-**	**19,000**	**-**	**-**	**-**	**-**	**-**	**19,000**
USES									
Capital - Infrastructure	-	-	19,000	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**19,000**	**-**	**-**	**-**	**-**	**-**	**19,000**

Transportation & Public Works **Department Priority**

Neighborhood Traffic 14 of 14

AI, Transportation Project Timeline: FY22 to FY22

Project Description

Installation of traffic calming devices on residential streets in various neighborhoods throughout Athens-Clarke County.

Project Justification

The purpose of the Neighborhood Traffic Management Program is to reduce crashes, traffic volumes and/or speeds on residential streets, thereby creating safer and more pleasant neighborhoods for the citizens of Athens-Clarke County. The selection of neighborhoods for this program is in accordance with the priority system approved by the Commission. The continuation of this program is an initiative to improve traffic conditions in residential areas.

Impact on Annual Operating Expenses	FY22	FY23	FY24	FY25	FY26	FY27-31	Annual
No Impact.	-	-	-	-	-	-	-

Financial Plan

Project ID: c0210

	FY20 *End Bal.*	FY21 *Budget*	FY22 *Approved*	FY23 *Proposed*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27-31 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	20,000	-	-	-	-	-	20,000
TOTAL SOURCES	**-**	**-**	**20,000**	**-**	**-**	**-**	**-**	**-**	**20,000**
USES									
Capital - Infrastructure	-	-	20,000	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**20,000**	**-**	**-**	**-**	**-**	**-**	**20,000**

Budgets by Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity, which segregates expenditures, revenues, and other transactions for a specific group of activities.

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E-911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Affordable Housing Fund
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund
- American Rescue Plan Fund
- Tax Allocation District Funds

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes:

-Public Facilities Authority Fund which accounts for capital projects and debt service projects approved through the Authority (DFCS Building and Jail Advance Housing facility).

-Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries

-General Capital Projects Fund for capital projects which are not accounted for in the General Fund

Debt Service Funds are established to account for expenditures for debt principal and interest.

-SPLOST Debt Service - Established to account for the debt service expenditures financed through Special Purpose Local Option Sales Tax programs.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self-Funded Insurance & Claims
- Self-Funded Health Insurance

In addition, this section includes a listing of Interfund Transfer payments or transfers between funds on the last page.

All Funds Summary

Revenues & Expenditures by Fund Type

	General Fund	Total Special Revenue Funds	Total Capital Projects Funds	Total Debt Service Funds	Total Enterprise Funds	Total Internal Service Funds	Total All Funds
Revenues:							
Property Taxes	73,488,850	494,000	0	0	0	0	73,982,850
Sales Tax	25,900,000	0	0	0	0	0	25,900,000
Other Taxes	22,955,000	2,600,000	0	0	0	0	25,555,000
Licenses & Permits	865,880	1,637,202	0	0	0	0	2,503,082
Intergovernmental	1,204,790	3,573,091	0	0	3,886,414	0	8,664,295
Charges for Services	11,992,685	2,482,328	0	0	71,498,537	28,660,888	114,634,438
Fines & Forfeitures	1,896,943	259,750	0	0	0	0	2,156,693
Other Revenues	716,325	203,832	0	0	988,000	0	1,908,157
Other Financing Sources/Transfers In	3,850,175	2,077,259	5,651,000	3,074,275	135,000	0	14,787,709
Total Revenues	**$142,870,648**	**$13,327,462**	**$5,651,000**	**$3,074,275**	**$76,507,951**	**$28,660,888**	**$270,092,224**
Use of Fund Balance	5,582,136	2,922,615	0	0			8,504,751
Use of Unrestricted Net Position					32,076,713	1,783,308	33,860,021
Total Revenues & Other Sources	**$148,452,784**	**$16,250,077**	**$5,651,000**	**$3,074,275**	**$108,584,664**	**$30,444,196**	**$312,456,996**
Less Interfund Transfers and Charges							(37,865,965)
Total Net Revenues	**$148,452,784**	**$16,250,077**	**$5,651,000**	**$3,074,275**	**$108,584,664**	**$30,444,196**	**$274,591,031**
Expenditures:							
Mayor & Commission	677,142	0	0	0	0	0	677,142
Manager's Office	3,031,319	0	321,600	0	0	0	3,352,919
Attorney	746,031	0	0	0	0	0	746,031
Operational Analysis	303,025	0	0	0	0	0	303,025
Finance	2,508,275	0	0	0	0	0	2,508,275
Human Resources	1,907,928	25,000	0	0	0	1,242,962	3,175,890
Tax Commissioner	1,532,610	0	0	0	0	0	1,532,610
Tax Assessor	1,124,680	0	0	0	0	0	1,124,680
Board of Elections	1,008,473	0	0	0	0	0	1,008,473
Information Technology	3,786,219	0	400,000	0	63,853	0	4,250,072
Other General Admin	15,176,345	2,071,462	100,000	0	19,966,802	20,282,397	57,597,006
General Government	**$31,802,047**	**$2,096,462**	**$821,600**	**$0**	**$20,030,655**	**$21,525,359**	**$76,276,123**
Superior Court	3,486,925	325,495	0	0	0	0	3,812,420
Clerk of Courts	1,610,329	0	0	0	0	0	1,610,329
State Court	837,952	244,515	0	0	0	0	1,082,467
Solicitor	1,304,796	85,203	0	0	0	0	1,389,999
District Attorney	1,409,956	846,546	0	0	0	0	2,256,502
Juvenile Court	622,312	0	0	0	0	0	622,312
Magistrate's Court	900,530	0	0	0	0	0	900,530
Coroner	83,663	0	0	0	0	0	83,663
Probate Court	471,502	0	0	0	0	0	471,502
Municipal Court	714,640	0	0	0	0	0	714,640
Judicial	**$11,442,605**	**$1,501,759**	**$0**	**$0**	**$0**	**$0**	**$12,944,364**

All Funds Summary

	General Fund	Total Special Revenue Funds	Total Capital Projects Funds	Total Debt Service Funds	Total Enterprise Funds	Total Internal Service Funds	Total All Funds
Police	23,264,737	3,758,605	935,144	0	0	0	27,958,486
Fire	14,862,157	0	75,000	0	0	0	14,937,157
Corrections	4,208,946	50,000	30,000	0	0	0	4,288,946
Animal Services	1,225,614	0	0	0	0	0	1,225,614
Sheriff	18,067,908	35,000	76,000	0	0	0	18,178,908
Public Safety	**$61,629,362**	**$3,843,605**	**$1,116,144**	**$0**	**$0**	**$0**	**$66,589,111**
Airport	0	0	86,500	0	2,540,412	0	2,626,912
Transit	0	100,841	80,000	0	6,009,006	0	6,189,847
Transportation & Public Works	4,794,406	0	1,089,000	0	3,597,428	0	9,480,834
Public Utilities	0	0	0	0	55,757,539	0	55,757,539
Solid Waste	1,319,873	36,000	125,000	0	7,860,021	0	9,340,894
Central Services	10,322,053	130,000	1,782,756	0	0	8,107,580	20,342,389
Public Works	**$16,436,332**	**$266,841**	**$3,163,256**	**$0**	**$75,764,406**	**$8,107,580**	**$103,738,415**
Leisure Services	8,499,761	685,000	550,000	0	0	0	9,734,761
Culture & Recreation	**$8,499,761**	**$685,000**	**$550,000**	**$0**	**$0**	**$0**	**$9,734,761**
Housing & Comm. Dev.	697,932	3,242,746	0	0	0	0	3,940,678
Economic Development	624,109	553,130	0	0	0	0	1,177,239
Planning	1,184,835	381,173	0	0	0	0	1,566,008
Building Inspection	924,329	1,292,002	0	0	28,618	0	2,244,949
Cooperative Extension	231,150	0	0	0	0	0	231,150
Housing & Development	**$3,662,355**	**$5,469,051**	**$0**	**$0**	**$28,618**	**$0**	**$9,160,024**
Independent Agencies	5,936,922	2,254,460	0		0	0	8,191,382
Debt Service	1,315,141	0	0	3,074,275	9,193,365	269,445	13,852,226
Total Expenditures	**$140,724,525**	**$16,117,178**	**$5,651,000**	**$3,074,275**	**$105,017,044**	**$29,902,384**	**$300,486,406**
Other Financing Uses/Transfers Out	7,728,259	125,340	0		3,529,856	226,915	11,610,370
Total Expenditures & Other Financing Uses	**$148,452,784**	**$16,242,518**	**$5,651,000**	**$3,074,275**	**$108,546,900**	**$30,129,299**	**$312,096,776**
Less Interfund Transfers and Charges							(37,865,965)
Total Net Expenditures	**$148,452,784**	**$16,242,518**	**$5,651,000**	**$3,074,275**	**$108,546,900**	**$30,129,299**	**$274,230,811**
Designated for Future Capital Improvements & Debt Service	0	7,559	0	0	37,764	314,897	360,220
Total Expenditures & Designations	**$148,452,784**	**$16,250,077**	**$5,651,000**	**$3,074,275**	**$108,584,664**	**$30,444,196**	**$274,591,031**

All Funds Summary

Expenditures by Fund

	FY21 Budget	FY22 Approved	$▲	%▲
General Fund	140,480,552	148,452,784	7,972,232	5.7%
Special Revenue Funds				
Hotel/Motel Fund	3,373,000	2,700,000	(673,000)	-20.0%
Community Development Block Grant Fund	1,409,876	1,363,769	(46,107)	-3.3%
Emergency Telephone System Fund	3,624,346	3,725,223	100,877	2.8%
HUD HOME Grant Fund	665,156	691,534	26,378	4.0%
Grants Fund	447,776	450,321	2,545	0.6%
Alternative Dispute Resolution Fund	215,195	217,228	2,033	0.9%
Affordable Housing Fund	161,987	213,487	51,500	31.8%
Supportive Housing Grant Fund	322,943	322,943	0	0.0%
Special Programs Fund	1,677,127	2,088,490	411,363	24.5%
Building Inspection Fund	1,497,276	1,634,643	137,367	9.2%
Sheriff Inmate Fund	70,000	70,000	0	0.0%
Corrections Inmate Fund	50,000	50,000	0	0.0%
American Rescue Plan Fund	0	2,220,880	2,220,880	--
Mall Area TAD	0	22,000	22,000	--
West Broad/Hawthorne TAD	0	118,000	118,000	--
Newton Bridge TAD	0	73,000	73,000	--
East Downtown TAD	0	49,000	49,000	--
North Avenue TAD	0	30,000	30,000	--
Lexington Road TAD	0	202,000	202,000	--
Subtotal Special Revenue Funds	**$13,514,682**	**$16,242,518**	**$2,727,836**	**20.2%**
Capital Projects Funds				
Public Facilities Authority Fund	524,836	0	(524,836)	-100.0%
Economic Dev. Capital Projects Fund	225,000	0	(225,000)	-100.0%
General Capital Projects Fund	2,381,200	5,651,000	3,269,800	137.3%
Subtotal Capital Projects Funds	**$3,131,036**	**$5,651,000**	**$2,519,964**	**80.5%**
Debt Service Funds				
SPLOST Debt Service Fund	3,702,160	3,074,275	(627,885)	-17.0%
Enterprise Funds				
Airport Fund	3,229,003	3,124,252	(104,751)	-3.2%
Landfill Fund	4,998,364	6,010,841	1,012,477	20.3%
Transit Fund*	7,337,915	7,277,617	(60,298)	-0.8%
Water & Sewer Fund	84,251,330	82,237,458	(2,013,872)	-2.4%
Solid Waste Fund	4,361,797	4,418,457	56,660	1.3%
Stormwater Fund	6,073,684	5,478,275	(595,409)	-9.8%
Subtotal Enterprise Funds	**$110,252,093**	**$108,546,900**	**($1,705,193)**	**-1.5%**
Internal Service Funds				
Internal Support Fund	2,061,769	2,022,511	(39,258)	-1.9%
Fleet Management Fund	2,729,496	2,734,556	5,060	0.2%
Fleet Replacement Fund	1,385,400	3,943,000	2,557,600	184.6%
Insurance & Claims Fund	3,649,172	3,698,693	49,521	1.4%
Health Insurance Fund	16,367,934	17,730,539	1,362,605	8.3%
Subtotal Internal Service Funds	**$26,193,771**	**$30,129,299**	**$3,935,528**	**15.0%**
Less Interfund Transfers and Charges	(33,128,904)	(37,865,965)	(4,737,061)	14.3%
Total Operating & Capital Expenditures	**$264,145,390**	**$274,230,811**	**$10,085,421**	**3.8%**

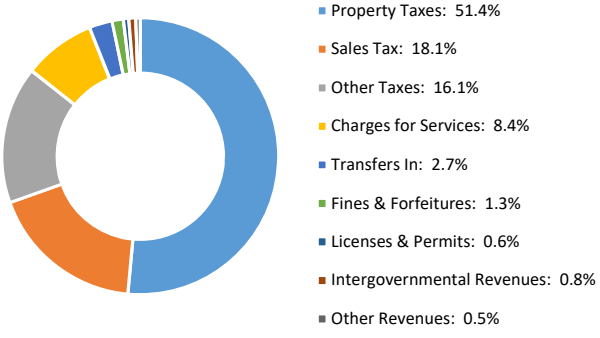
*Transit Fund figures do not include Depreciation Expenses.

General Fund

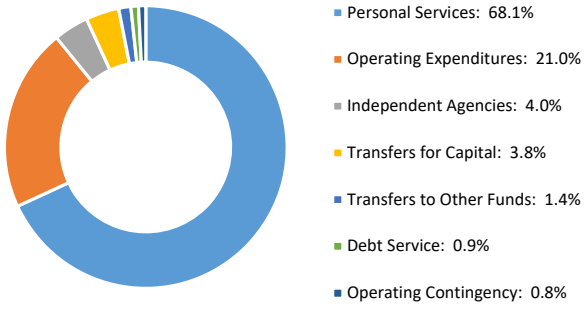
Revenues & Expenditures by Type

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Property Taxes	66,669,631	68,175,350	73,488,850	73,488,850	5,313,500	7.8%
Sales Tax	25,121,935	24,650,000	25,900,000	25,900,000	1,250,000	5.1%
Other Taxes	23,299,226	21,960,500	22,955,000	22,955,000	994,500	4.5%
Licenses & Permits	1,643,490	961,310	865,880	865,880	(95,430)	-9.9%
Intergovernmental Revenues	1,378,495	1,380,403	1,304,790	1,204,790	(175,613)	-12.7%
Charges for Services	11,319,312	13,788,970	12,087,785	11,992,685	(1,796,285)	-13.0%
Fines & Forfeitures	2,503,529	3,586,382	1,896,943	1,896,943	(1,689,439)	-47.1%
Other Revenues	1,420,068	670,725	716,325	716,325	45,600	6.8%
Other Financing Sources/Transfers In	3,841,884	3,993,283	3,883,581	3,850,175	(143,108)	-3.6%
Total Revenues	**$137,197,570**	**$139,166,923**	**$143,099,154**	**$142,870,648**	**$3,703,725**	**2.7%**
Prior Year Fund Balance - Operating	0	1,313,629	11,160,832	2,443,136	1,129,507	86.0%
Prior Year Fund Balance - Capital	0	0	43,223,582	3,139,000	3,139,000	--
Total Revenues & Other Sources	**$137,197,570**	**$140,480,552**	**$197,483,568**	**$148,452,784**	**$7,972,232**	**5.7%**
Expenditures						
Personal Services	91,567,493	98,355,675	105,432,894	101,125,870	2,770,195	2.8%
Operating Expenditures	25,393,793	29,697,986	35,442,522	31,146,592	1,448,606	4.9%
Debt Service	1,050,335	1,312,446	1,315,141	1,315,141	2,695	0.2%
Operating Contingency	0	1,200,000	1,200,000	1,200,000	0	0.0%
Independent Agencies	5,477,578	5,826,343	5,936,922	5,936,922	110,579	1.9%
Transfers to Other Funds	3,841,902	1,576,102	4,932,507	2,077,259	501,157	31.8%
Transfers for Capital	2,363,000	2,512,000	43,223,582	5,651,000	3,139,000	125.0%
Total Expenditures	**$129,694,101**	**$140,480,552**	**$197,483,568**	**$148,452,784**	**$7,972,232**	**5.7%**

General Fund Revenues



General Fund Expenditures



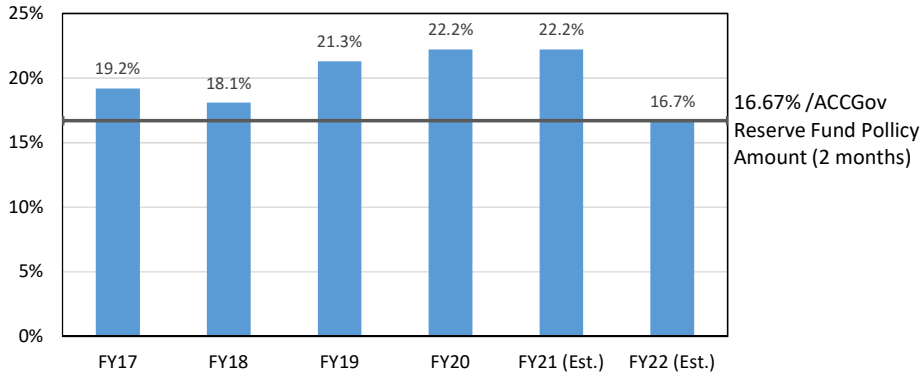
Expenditures by Department

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Mayor & Commission's Office	608,771	669,402	677,142	677,142	7,740	1.2%
Manager's Office	2,171,615	2,552,973	3,599,308	3,031,319	478,346	18.7%
Attorney's Office	703,516	723,257	803,031	746,031	22,774	3.1%
Office of Operational Analysis	283,677	323,869	310,425	303,025	(20,844)	-6.4%
Finance	2,165,262	2,464,952	2,518,275	2,508,275	43,323	1.8%
Human Resources	1,524,966	1,768,629	2,061,827	1,907,928	139,299	7.9%
Tax Commissioner's Office	1,503,493	1,525,628	1,534,610	1,532,610	6,982	0.5%
Tax Assessors	1,097,159	1,111,580	1,196,555	1,124,680	13,100	1.2%
Board of Elections	925,585	859,488	1,012,647	1,008,473	148,985	17.3%
Information Technology	2,951,694	3,622,546	4,601,576	3,786,219	163,673	4.5%
Other General Administration	10,167,634	13,885,781	14,592,345	15,176,345	1,290,564	9.3%
Total General Government	**$24,103,372**	**$29,508,105**	**$32,907,741**	**$31,802,047**	**$2,293,942**	**7.8%**
Superior Court	2,857,101	3,324,224	3,652,763	3,486,925	162,701	4.9%
Clerk of Courts	1,370,142	1,558,216	1,618,329	1,610,329	52,113	3.3%
State Court	787,548	827,330	1,082,284	837,952	10,622	1.3%
Solicitor General's Office	1,223,120	1,287,876	1,324,796	1,304,796	16,920	1.3%
District Attorney's Office	1,364,041	1,387,359	1,534,784	1,409,956	22,597	1.6%
Juvenile Court	600,915	607,152	790,726	622,312	15,160	2.5%
Magistrate's Court	809,248	882,053	905,530	900,530	18,477	2.1%
Coroner's Office	55,245	56,992	83,663	83,663	26,671	46.8%
Probate Court	513,840	529,549	476,502	471,502	(58,047)	-11.0%
Municipal Court	656,271	702,324	717,140	714,640	12,316	1.8%
Total Judicial	**$10,237,471**	**$11,163,075**	**$12,186,517**	**$11,442,605**	**$279,530**	**2.5%**
Police Services	21,153,329	22,513,278	24,913,795	23,264,737	751,459	3.3%
Fire & Emergency Services	14,261,780	14,477,207	15,871,502	14,862,157	384,950	2.7%
Corrections	3,598,460	4,025,093	4,223,946	4,208,946	183,853	4.6%
Animal Services	689,087	1,148,337	1,325,270	1,225,614	77,277	6.7%
Sheriff's Office	17,355,839	17,762,584	19,284,456	18,067,908	305,324	1.7%
Total Public Safety	**$57,058,495**	**$59,926,499**	**$65,618,969**	**$61,629,362**	**$1,702,863**	**2.8%**
Trans. & Public Works	4,309,876	4,547,823	4,974,866	4,794,406	246,583	5.4%
Solid Waste	895,623	1,206,652	1,623,804	1,319,873	113,221	9.4%
Central Services	9,357,958	9,925,816	10,695,205	10,322,053	396,237	4.0%
Total Public Works	**$14,563,457**	**$15,680,291**	**$17,293,875**	**$16,436,332**	**$756,041**	**4.8%**
Leisure Services	7,535,602	8,535,108	9,272,986	8,499,761	(35,347)	-0.4%
Total Culture & Recreation	**$7,535,602**	**$8,535,108**	**$9,272,986**	**$8,499,761**	**($35,347)**	**-0.4%**
Housing & Community Development	869,426	1,585,864	1,573,932	697,932	(887,932)	-56.0%
Economic Development	458,284	551,102	847,239	624,109	73,007	13.2%
Planning & Zoning	1,067,248	1,172,946	1,200,435	1,184,835	11,889	1.0%
Building Inspection	856,763	891,717	924,329	924,329	32,612	3.7%
Cooperative Extension	211,167	238,954	249,393	231,150	(7,804)	-3.3%
Total Housing & Development	**$3,462,888**	**$4,440,583**	**$4,795,328**	**$3,662,355**	**($778,228)**	**-17.5%**
Independent Agencies	5,477,579	5,826,343	5,936,922	5,936,922	110,579	1.9%
Debt Service	1,050,335	1,312,446	1,315,141	1,315,141	2,695	0.2%
Total Expenditures	**$123,489,199**	**$136,392,450**	**$149,327,479**	**$140,724,525**	**$4,332,075**	**3.2%**
Other Financing Uses/Transfers Out	3,841,902	1,576,102	4,932,507	2,077,259	501,157	31.8%
Transfers for Capital	2,363,000	2,512,000	43,223,582	5,651,000	3,139,000	125.0%
Total Other Financing Uses	**$6,204,902**	**$4,088,102**	**$48,156,089**	**$7,728,259**	**$3,640,157**	**89.0%**
Total Expenditures & Uses	**$129,694,101**	**$140,480,552**	**$197,483,568**	**$148,452,784**	**$7,972,232**	**5.7%**

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$26,376,353**	**$33,879,822**	**$43,209,795**
Excess Revenue over Expenditures	$7,503,469		
Budgeted Use of Fund Balance		($1,313,629)	($5,582,136)
CARES Act Funding		$6,643,602	
Anticipated ARPA Funding			
Estimated Budget Savings (Projected)		$4,000,000	
Fund Balance - Ending	**$33,879,822**	**$43,209,795**	**$37,627,659**
Less Assignments/Commitments of Fund Balance:			
Nonspendable	($501)	($501)	($501)
Assigned - Prosperity Package	($622,043)	($622,043)	($622,043)
Assigned - COVID Comm. Relief (Resiliency Pkg)	($5,627,605)	($5,627,605)	($5,627,605)
Assigned - Athens CARES Package		($5,538,150)	($5,538,150)
Assigned - Athens CARES (unallocated)		($1,105,452)	($1,105,452)
Unassigned Fund Balance	**$27,629,673**	**$30,316,044**	**$24,733,908**
% of Expenditures and Transfers Out:	**21.3%**	**22.2%**	**16.7%**

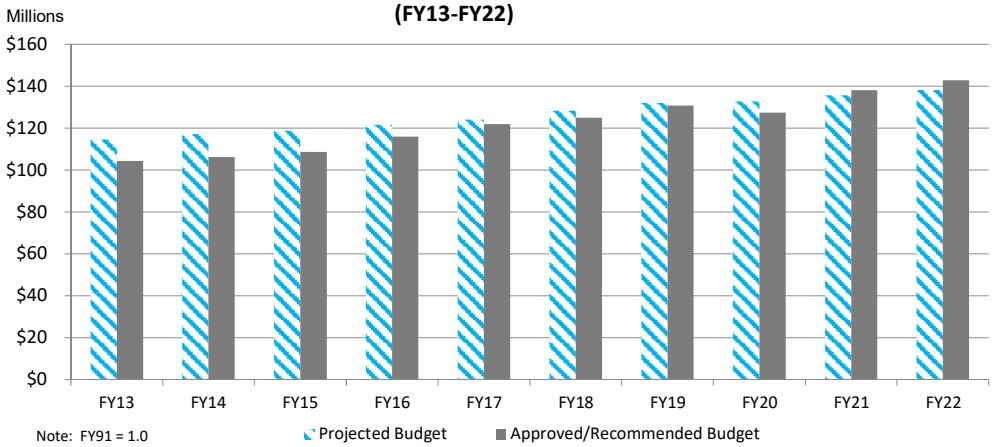
General Fund Balance as Percent of Total Expenditures & Transfers Out



Other Information

The FY22 General Fund Operating Budget (not including capital) is $142.8 million, 3.5% higher than the FY21 Budget. Over the last several budget years, the General Fund Operating Budget has grown at a rate lower than the combined annual change of the Consumer Price Index (CPI) and population. However, for FY21 and FY22 the growth rate exceeds the CPI and population.

General Fund Budgets Compared to Population and CPI Increases (FY13-FY22)



Special Revenue Funds

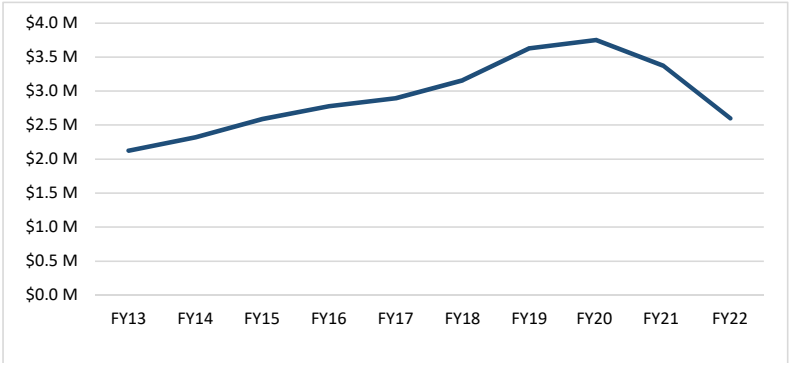
Hotel/Motel Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	2,889,554	3,373,000	2,600,000	2,600,000	(773,000)	-22.9%
Other Revenues	7,520	0	0	0	0	--
Total Revenues	**$2,897,074**	**$3,373,000**	**$2,600,000**	**$2,600,000**	**($773,000)**	**-22.9%**
Prior Year Fund Balance		0	88,707	100,000	100,000	--
Total Revenues & Other Sources	**$2,897,074**	**$3,373,000**	**$2,688,707**	**$2,700,000**	**($673,000)**	**-20.0%**
Expenditures						
Airport	5,555	0	0	0	0	--
Economic Development	177,677	115,000	115,000	100,000	(15,000)	-13.0%
Central Services	5,663	0	0	100,000	100,000	--
Independent Agencies:						
Classic Center Authority & CVB	2,482,432	2,890,999	2,228,460	2,228,460	(662,539)	-22.9%
Other General Administration						
Tourism Improvement & Special Activities	95,857	146,501	146,501	131,200	(15,301)	-10.4%
Mayor's Community Improvement Pgrm	18,900	20,000	20,000	20,000	0	0.0%
Other Financing Uses						
Transfer to General Fund	190,000	160,500	123,746	90,340	(70,160)	-43.7%
Total Expenditures	**$2,976,084**	**$3,333,000**	**$2,633,707**	**$2,670,000**	**($663,000)**	**-19.9%**
Capital - Central Services	75,175	40,000	55,000	30,000	(10,000)	-25.0%
Total Operating & Capital Expenditures	**$3,051,259**	**$3,373,000**	**$2,688,707**	**$2,700,000**	**($673,000)**	**-20.0%**
Excess of Revenues over Expenditures	**($154,185)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$597,737**	**$443,552**	**$302,554**
Excess Revenue over Expenditures	($154,185)		
Budgeted Use of Fund Balance		0	(100,000)
Estimated Budget Savings (Loss)		(140,998)	
Fund Balance - Ending	**$443,552**	**$302,554**	**$202,554**
Committed for Capital Projects	$168,558	$168,558	$168,558
Assigned/Available Fund Balance	$274,994	$274,994	$174,994

Hotel/Motel Fund Revenue FY13-FY22 (Budgeted)



Community Development Block Grant Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	1,215,622	1,409,876	1,363,769	1,363,769	(46,107)	-3.3%
Other Revenues	0	0	0	0	0	--
Total Revenues	**$1,215,622**	**$1,409,876**	**$1,363,769**	**$1,363,769**	**($46,107)**	**-3.3%**
Expenditures						
CDBG Administration:						
Housing & Community Development	266,582	272,106	267,254	267,254	(4,852)	-1.8%
Other General Administration	5,500	9,870	5,500	5,500	(4,370)	-44.3%
CDBG Grant Programs	943,541	1,127,900	1,091,015	1,091,015	(36,885)	-3.3%
Total Expenditures	**$1,215,623**	**$1,409,876**	**$1,363,769**	**$1,363,769**	**($46,107)**	**-3.3%**
Excess of Revenues over Expenditures	**($1)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$3,220**	**$3,219**	**$3,219**
Excess Revenue over Expenditures	($1)		
Fund Balance - Ending	**$3,219**	**$3,219**	**$3,219**
Restricted Fund Balance	$3,219		$3,219

Revolving Loan Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Revenues	2,254	5,000	5,000	5,000	0	0.0%
Expenditures						
Other General Administration	0	0	0	0	0	--
Excess of Revenues over Expenditures	**$2,254**	**$5,000**	**$5,000**	**$5,000**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$237,387**	**$239,641**	**$244,641**
Excess Revenue over Expenditures	$2,254	$5,000	$5,000
Fund Balance - Ending	**$239,641**	**$244,641**	**$249,641**
Nonspendable	$0		$0
Restricted Fund Balance	$239,641	$244,641	$249,641

Emergency Telephone System (E-911) Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	2,092,457	2,050,000	2,200,000	2,200,000	150,000	7.3%
Other Revenues	32,618	20,000	20,000	20,000	0	0.0%
Total Revenues	**$2,125,075**	**$2,070,000**	**$2,220,000**	**$2,220,000**	**150,000**	**7.2%**
Other Financing Sources/Transfers In	758,044	1,111,000	1,111,000	1,111,000	0	0.0%
Prior Year Fund Balance	0	443,346	394,223	394,223	(49,123)	-11.1%
Total Revenues & Other Sources	**$2,883,119**	**$3,624,346**	**$3,725,223**	**$3,725,223**	**$100,877**	**2.8%**
Expenditures						
Police	2,595,040	3,428,926	3,526,295	3,526,295	97,369	2.8%
Other General Administration	171,891	195,420	198,928	198,928	3,508	1.8%
Total Operating Expenditures	**$2,766,931**	**$3,624,346**	**$3,725,223**	**$3,725,223**	**$100,877**	**2.8%**
Capital Expenditures	0	82,489	0	0	(82,489)	-100.0%
Total Operating & Capital Expenses	**$2,766,931**	**$3,706,835**	**$3,725,223**	**$3,725,223**	18,388	0.5%
Excess of Revenues over Expenditures	**$116,188**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$726,964**	**$843,152**	**$399,806**
Excess Revenue over Expenditures	$116,188		
Budgeted Use of Fund Balance		(443,346)	(394,223)
Fund Balance - Ending	**$843,152**	**$399,806**	**$5,583**
Assigned/Available Fund Balance	$843,152	$399,806	$5,583

HUD HOME Grant Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	272,769	665,156	691,534	691,534	26,378	4.0%
Other Revenues	0	0	0	0	0	--
Total Revenues	**$272,769**	**$665,156**	**$691,534**	**$691,534**	**26,378**	**4.0%**
Prior Year Fund Balance		0	0	0	0	--
Total Revenues & Other Sources	**$272,769**	**$665,156**	**$691,534**	**$691,534**	**$26,378**	**4.0%**
Expenditures						
HOME Grant Administration:						
Housing & Community Development	55,566	66,516	69,153	69,153	2,637	4.0%
Other General Administration	0	0	0	0	0	--
HOME Grant Programs	205,844	598,640	622,381	622,381	23,741	4.0%
Total Expenditures	**$261,410**	**$665,156**	**$691,534**	**$691,534**	**$26,378**	**4.0%**
Excess of Revenues over Expenditures	**$11,359**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$56,680**	**$68,039**	**$68,039**
Excess Revenue over Expenditures	$11,359		
Fund Balance - Ending	**$68,039**	**$68,039**	**$68,039**
Restricted Fund Balance	$68,039		$68,039

Grants Special Revenue Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	6,714,813	278,749	281,413	281,413	2,664	1.0%
Other Revenues	68,826	24,206	23,832	23,832	(374)	-1.5%
Total Revenues	**$6,783,639**	**$302,955**	**$305,245**	**$305,245**	**2,290**	**0.8%**
Other Financing Sources/Transfers In	209,570	144,821	145,076	145,076	255	0.2%
Prior Year Fund Balance					0	--
Total Revenues & Other Sources	**$6,993,209**	**$447,776**	**$450,321**	**$450,321**	**$2,545**	**0.6%**
Expenditures						
Manager's Office	8,939	0	0	0	0	--
Other General Administration	97,900	27,100	27,100	27,100	0	0.0%
Superior Court	381,986	0	0	0	0	--
Clerk of Courts	16,498	0	0	0	0	--
State Court	94,616	0	0	0	0	--
Solicitor General's Office	115,680	0	0	0	0	--
Sheriff's Office	47,898	0	0	0	0	--
Juvenile Court	193,596	0	0	0	0	--
Police	992,487	84,060	84,060	84,060	0	0.0%
Fire	19,965	0	0	0	0	--
Corrections	4,321	0	0	0	0	--
Transit	71,999	94,552	100,841	100,841	6,289	6.7%
Animal Services	4,952	0	0	0	0	--
Leisure Services	9,719	0	0	0	0	--
Planning	206,218	242,064	238,320	238,320	(3,744)	-1.5%
Total Operating Expenditures	**$2,266,774**	**$447,776**	**$450,321**	**$450,321**	**$2,545**	**0.6%**
Capital Expenditures	4,856,142	0	0	0	0	--
Total Operating & Capital Expenses	**$7,122,916**	**$447,776**	**$450,321**	**$450,321**	**$2,545**	**0.6%**
Excess of Revenues over Expenditures	**($129,707)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$1,778,032**	**$1,648,325**	**$1,648,325**
Excess Revenue over Expenditures	($129,707)		
Fund Balance - Ending	**$1,648,325**	**$1,648,325**	**$1,648,325**
Nonspendable	$157,082	$157,082	$157,082
Restricted Fund Balance	$1,978,311	$1,978,311	$1,978,311
Unassigned Fund Balance	($487,068)	($487,068)	($487,068)

Alternative Dispute Resolution Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	189,458	215,195	217,228	217,228	2,033	0.9%
Expenditures						
Superior Court	155,002	199,501	201,210	201,210	1,709	0.9%
Other General Administration	17,456	15,694	16,018	16,018	324	2.1%
Total Expenditures	**$172,458**	**$215,195**	**$217,228**	**$217,228**	**$2,033**	**0.9%**
Excess of Revenues over Expenditures	**$17,000**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$79,300**	**$96,300**	**$96,300**
Excess Revenue over Expenditures	$17,000		
Fund Balance - Ending	**$96,300**	**$96,300**	**$96,300**
Unassigned Fund Balance	$96,300		$96,300

Affordable Housing Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	167,217	135,000	175,000	175,000	40,000	29.6%
Other Revenue	3,399	0	0	0	0	--
Total Revenues	**$170,616**	**$135,000**	**$175,000**	**$175,000**	**40,000**	**29.6%**
Other Financing Sources/Transfers In	0	0	0	0	0	--
Prior Year Fund Balance		26,987	0	38,487	11,500	42.6%
Total Revenues & Other Sources	**$170,616**	**$161,987**	**$175,000**	**$213,487**	**$51,500**	**31.8%**
Expenditures						
Housing & Community Development	0	0	0	120,000	120,000	--
Building Inspection	54,454	56,787	58,287	58,287	1,500	2.6%
Other General Administration	5,200	105,200	116,713	35,200	(70,000)	-66.5%
Total Expenditures	**$59,654**	**$161,987**	**$175,000**	**$213,487**	**$51,500**	**31.8%**
Excess of Revenues over Expenditures	**$110,962**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$251,229**	**$362,191**	**$335,204**
Excess Revenue over Expenditures	$110,962	$0	$0
Budgeted Use of Fund Balance		(26,987)	(38,487)
Fund Balance - Ending	**$362,191**	**$335,204**	**$296,717**

Supportive Housing Grant Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	256,091	322,943	322,943	322,943	0	0.0%
Total Revenues & Other Sources	**$256,091**	**$322,943**	**$322,943**	**$322,943**	**$0**	**0.0%**
Expenditures						
Housing & Community Development	256,091	322,943	322,943	322,943	0	0.0%
Total Expenditures	**$256,091**	**$322,943**	**$322,943**	**$322,943**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Fund Balance - Ending	**$0**	**$0**	**$0**

Special Programs Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	681,726	713,358	738,432	738,432	25,074	3.5%
Charges for Services	189,173	111,100	0	65,100	(46,000)	-41.4%
Fines & Forfeitures	361,964	326,500	259,750	259,750	(66,750)	-20.4%
Other Revenues	163,875	35,000	35,000	35,000	0	0
Total Revenues	**$1,396,738**	**$1,185,958**	**$1,033,182**	**$1,098,282**	**($87,676)**	**-7.4%**
Other Financing Sources/Transfers In	440,450	320,281	371,183	821,183	500,902	156.4%
Prior Year Fund Balance		170,888	0	169,025	(1,863)	-1.1%
Total Revenues & Other Sources	**$1,837,188**	**$1,677,127**	**$1,404,365**	**$2,088,490**	**$411,363**	**24.5%**
Expenditures						
Manager's Office	10,013	0	0	0	0	--
Human Resources	92,158	25,000	25,000	25,000	0	0.0%
Information Technology	104,741	0	0	0	0	--
Other General Administration	84,200	103,667	93,691	493,691	390,024	376.2%
Superior Court	85,181	123,430	124,285	124,285	855	0.7%
State Court	166,872	253,771	183	244,515	(9,256)	-3.6%
Solicitor General's Office	81,192	83,442	85,203	85,203	1,761	2.1%
District Attorney's Office	795,075	818,867	846,546	846,546	27,679	3.4%
Sheriff's Office	25,640	0	0	0	0	--
Police	465,339	148,250	148,250	148,250	0	0.0%
Leisure Services	3,380	35,000	35,000	35,000	0	0.0%
HCD	38,851	0	0	0	0	--
Economic Development	0	59,700	60,000	60,000	300	0.5%
Independent Agencies	26,000	26,000	26,000	26,000	0	0.0%
Total Operating Expenditures	**$1,978,642**	**$1,677,127**	**$1,444,158**	**$2,088,490**	**$411,363**	**24.5%**
Capital Expenditures	82,616	0	0	0	0	--
Other Financing Uses/Transfers Out	0	0	0	0	0	--
Total Expenditures	**$2,061,258**	**$1,677,127**	**$1,444,158**	**$2,088,490**	**$0**	**--**
Excess of Revenues over Expenditures	**($224,070)**	**$0**	**($39,793)**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$3,129,000**	**$2,904,930**	**$2,904,930**
Excess Revenue over Expenditures	($224,070)	$0	
Budgeted Use of Fund Balance			(169,025)
Fund Balance - Ending	**$2,904,930**	**$2,904,930**	**$2,735,905**
Restricted Fund Balance	$529,586	$529,586	$529,586
Committed to Existing Programs	$1,798,400	$1,798,400	$1,629,375
Assigned/Available Fund Balance	$576,944	$576,944	$576,944

Building Inspection Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Licenses & Permits	1,778,347	1,300,000	1,637,202	1,637,202	337,202	25.9%
Other Revenues	35,666	0	0	0	0	--
Total Revenues	**$1,814,013**	**$1,300,000**	**$1,637,202**	**$1,637,202**	**$337,202**	**25.9%**
Prior Year Fund Balance	0	264,114	0	0	(264,114)	-100.0%
Total Revenues & Other Sources	**$1,814,013**	**$1,564,114**	**$1,637,202**	**$1,637,202**	**$73,088**	**4.7%**
Expenditures						
Building Inspection	882,617	1,101,059	1,233,715	1,233,715	132,656	12.0%
Planning & Zoning	151,286	151,458	142,853	142,853	(8,605)	-5.7%
Other General Administration	224,062	244,759	258,075	258,075	13,316	5.4%
Total Expenditures	**$1,257,965**	**$1,497,276**	**$1,634,643**	**$1,634,643**	**$137,367**	**9.2%**
Capital Funding	15,000	0	0	0	0	--
Total Operating & Capital Expenditures	**$1,272,965**	**$1,497,276**	**$1,634,643**	**$1,634,643**	**$137,367**	**9.2%**
Excess of Revenues over Expenditures	**$541,048**	**$66,838**	**$2,559**	**$2,559**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$2,084,986**	**$2,626,034**	**$2,428,758**
Excess Revenue over Expenditures	$541,048	$66,838	$2,559
Budgeted Use of Fund Balance		(264,114)	
Fund Balance - Ending	**$2,626,034**	**$2,428,758**	**$2,431,317**
Committed/Available for Building Insp.	$2,626,034		$2,431,317

Sheriff Inmate Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Revenues	125,228	70,000	70,000	70,000	0	0.0%
Total Revenues	**$125,228**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Prior Year Fund Balance					0	--
Total Revenues & Other Sources	**$125,228**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Expenditures						
Sheriff's Office	48,818	35,000	35,000	35,000	0	0.0%
Other Financing Uses/Transfers Out	9,800	35,000	35,000	35,000	0	0.0%
Total Expenditures & Other Financing Uses	**$58,618**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$66,610**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$333,834**	**$400,444**	**$400,444**
Excess Revenue over Expenditures	$66,610		
Fund Balance - Ending	**$400,444**	**$400,444**	**$400,444**
Committed for Sheriff Inmate Fund	$400,444		$400,444

Corrections Inmate Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Revenues	50,106	50,000	50,000	50,000	0	0.0%
Total Revenues & Other Sources	**$50,106**	**$50,000**	**$50,000**	**$50,000**	**$0**	**0.0%**
Expenditures						
Sheriff's Office	51,949	50,000	50,000	50,000	0	0.0%
Total Expenditures & Other Financing Uses	**$51,949**	**$50,000**	**$50,000**	**$50,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**($1,843)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$192,895**	**$191,052**	**$191,052**
Excess Revenue over Expenditures	($1,843)		
Fund Balance - Ending	**$191,052**	**$191,052**	**$191,052**
Committed for Sheriff Inmate Fund	$191,052		$191,052

American Rescue Plan - CSLFRF

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Revenues	0	0	0	0	0	--
Total Revenues	**$0**	**$0**	**$0**	**$0**	**$0**	**--**
Prior Year Fund Balance	0	0	0	2,220,880	2,220,880	--
Total Revenues & Other Sources	**$0**	**$0**	**$0**	**$2,220,880**	**$2,220,880**	**--**
Expenditures						
Other General Administration	0	0	0	496,750	496,750	--
Solid Waste	0	0	0	36,000	36,000	--
Leisure Services	0	0	0	650,000	650,000	--
Housing & Community Development	0	0	0	750,000	750,000	--
Economic Development	0	0	0	288,130	288,130	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$0**	**$2,220,880**	**$2,220,880**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$28,794,421**
Excess Revenue over Expenditures	$0		
Anticipated Proceeds		$28,794,421	
Budgeted Use of Fund Balance			(2,220,880)
Fund Balance - Ending	**$0**	**$28,794,421**	**$26,573,541**
Restricted for American Rescue Plan Fund	$0		$26,573,541

Mall Area Tax Allocation District

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	0	0	22,000	22,000	22,000	--
Total Revenues & Other Sources	**$0**	**$0**	**$22,000**	**$22,000**	**$22,000**	**--**
Expenditures						
Economic Development	0	0	4,676	4,676	4,676	--
Other General Administration	0	0	17,324	17,324	17,324	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$22,000**	**$22,000**	**$22,000**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for Mall Area TAD Fund	$0		$0

West Broad/Hawthorne Tax Allocation District

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	0	0	118,000	118,000	118,000	--
Total Revenues & Other Sources	**$0**	**$0**	**$118,000**	**$118,000**	**$118,000**	**--**
Expenditures						
Economic Development	0	0	25,081	25,081	25,081	--
Other General Administration	0	0	92,919	92,919	92,919	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$118,000**	**$118,000**	**$118,000**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for W Broad/Hawthorne TAD	$0		$0

Newton Bridge Tax Allocation District

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	0	0	73,000	73,000	73,000	--
Total Revenues & Other Sources	**$0**	**$0**	**$73,000**	**$73,000**	**$73,000**	**--**
Expenditures						
Economic Development	0	0	15,516	15,516	15,516	--
Other General Administration	0	0	57,484	57,484	57,484	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$73,000**	**$73,000**	**$73,000**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for Newton Bridge TAD	$0		$0

East Downtown Tax Allocation District

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	0	0	49,000	49,000	49,000	--
Total Revenues & Other Sources	**$0**	**$0**	**$49,000**	**$49,000**	**$49,000**	**--**
Expenditures						
Economic Development	0	0	10,415	10,415	10,415	--
Other General Administration	0	0	38,585	38,585	38,585	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$49,000**	**$49,000**	**$49,000**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for East Downtown TAD	$0		$0

North Avenue Tax Allocation District

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	0	0	30,000	30,000	30,000	--
Total Revenues & Other Sources	**$0**	**$0**	**$30,000**	**$30,000**	**$30,000**	**--**
Expenditures						
Economic Development	0	0	6,377	6,377	6,377	--
Other General Administration	0	0	23,623	23,623	23,623	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$30,000**	**$30,000**	**$30,000**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for North Avenue TAD	$0		$0

Lexington Road Tax Allocation District

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Taxes	0	0	202,000	202,000	202,000	--
Total Revenues & Other Sources	**$0**	**$0**	**$202,000**	**$202,000**	**$202,000**	**--**
Expenditures						
Economic Development	0	0	42,935	42,935	42,935	--
Other General Administration	0	0	159,065	159,065	159,065	--
Total Expenditures & Other Financing Uses	**$0**	**$0**	**$202,000**	**$202,000**	**$202,000**	**--**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for Lexington Road TAD	$0		$0

Public Facilities Authority Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental	9,625	3,443	0	0	(3,443)	-100.0%
Other Revenues	4,630	0	0	0	0	--
Total Revenues	**$14,255**	**$3,443**	**$0**	**$0**	**($3,443)**	**-100.0%**
Other Financing Sources/Transfers In	518,995	0	0	0	0	--
Total Revenues & Other Sources	**$533,250**	**$3,443**	**$0**	**$0**	**($3,443)**	**-100.0%**
Expenditures						
Sheriff's Office	0	0	0	0	0	--
Debt Service	529,170	524,836	0	0	(524,836)	-100.0%
Total Expenditures	**$529,170**	**$524,836**	**$0**	**$0**	**($524,836)**	**-100.0%**
Excess of Revenues over Expenditures	**$4,080**	**($521,393)**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$800,237**	**$804,317**	**$282,924**
Excess Revenue over Expenditures	$4,080	($521,393)	$0
Fund Balance - Ending	**$804,317**	**$282,924**	**$282,924**
Assigned/Available Fund Balance	$804,317	$282,924	$282,924

Economic Development Capital Projects Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Revenues	8,767	0	0	0	0	--
Total Revenues	**$8,767**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	200,000	225,000	225,000	0	(225,000)	-100.0%
Total Revenues & Other Sources	**$208,767**	**$225,000**	**$225,000**	**$0**	**($225,000)**	**-100.0%**
Expenditures						
Economic Development Capital Program	20,470	225,000	225,000	0	(225,000)	-100.0%
Total Expenditures	**$20,470**	**$225,000**	**$225,000**	**$0**	**($225,000)**	**-100.0%**
Excess of Revenues over Expenditures	**$188,297**	**$0**	**$0**	**$0**		

Changes in Fund Balance

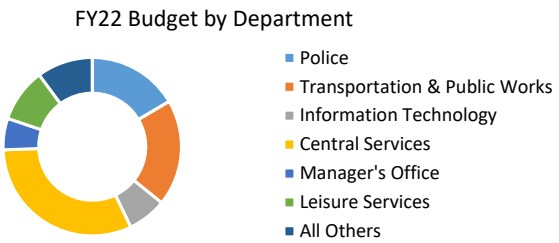
	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$707,449**	**$895,746**	**$895,746**
Excess Revenue over Expenditures	$188,297		
Fund Balance - Ending	**$895,746**	**$895,746**	**$895,746**
Committed to Capital Projects	$837,630	$837,630	$837,630
Assigned/Available Fund Balance	$58,116	$58,116	$58,116

General Capital Project Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Taxes	8,453	0	0	0	0	--
Other Revenues	108,279	0	0	0	0	--
Total Revenues	**$116,732**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	3,822,384	2,287,000	42,998,582	5,651,000	3,364,000	147.1%
Prior Year Fund Balance	0	94,200	0	0	(94,200)	-100.0%
Total Revenues & Other Sources	**$3,939,116**	**$2,381,200**	**$42,998,582**	**$5,651,000**	**$3,269,800**	**137.3%**
Expenditures						
Manager's Office	42,497	150,000	549,600	321,600	171,600	114.4%
Human Resources	0	36,000	0	0	(36,000)	-100.0%
Board of Elections	0	20,000	0	0	(20,000)	-100.0%
Information Technology	840,177	350,000	415,000	400,000	50,000	14.3%
Other General Administration	12,352	0	225,000	100,000	100,000	--
Clerk of Courts	14,378	0	346,500	0	0	--
District Attorney's Office	33,572	0	0	0	0	--
Sheriff's Office	48,569	30,000	244,000	76,000	46,000	153.3%
Police	157,383	708,200	1,608,144	935,144	226,944	32.0%
Fire	352,727	50,000	20,577,100	75,000	25,000	50.0%
Corrections	0	20,000	650,160	30,000	10,000	50.0%
Airport	42,832	25,000	86,500	86,500	61,500	246.0%
Transit	0	0	80,000	80,000	80,000	--
Transportation & Public Works	854,643	560,000	2,235,000	1,089,000	529,000	94.5%
Solid Waste	0	0	640,000	125,000	125,000	--
Central Services	983,026	300,000	8,109,104	1,782,756	1,482,756	494.3%
Leisure Services	135,216	132,000	7,232,474	550,000	418,000	316.7%
Planning	6,363	0	0	0	0	--
Other Financing Uses	1,342	0	0	0	0	--
Total Expenditures & Other Financing Uses	**$3,525,077**	**$2,381,200**	**$42,998,582**	**$5,651,000**	**$3,269,800**	**137.3%**
Excess of Revenues over Expenditures	**$414,039**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$7,610,948**	**$8,024,987**	**$7,930,787**
Excess Revenue over Expenditures	$414,039	$0	
Budgeted Use of Fund Balance		(94,200)	0
Fund Balance - Ending	**$8,024,987**	**$7,930,787**	**$7,930,787**
Nonspendable	$0	$0	$0
Committed to Capital Projects	$7,930,787	$7,930,787	$7,930,787
Assigned/Available Fund Balance	$94,200	$0	$0



SPLOST Debt Service Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Other Revenues	0	0	0	0	0	--
Total Revenues	**$0**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	4,032,215	3,702,160	3,074,275	3,074,275	(627,885)	-17.0%
Prior Year Fund Balance	0	0	0	0	0	--
Total Revenues & Other Sources	**$4,032,215**	**$3,702,160**	**$3,074,275**	**$3,074,275**	**($627,885)**	**-17.0%**
Expenditures						
Other General Administration	38,453	3,702,160	3,074,275	3,074,275	(627,885)	-17.0%
Total Expenditures	**$38,453**	**$3,702,160**	**$3,074,275**	**$3,074,275**	**($627,885)**	**-17.0%**
Excess of Revenues over Expenditures	**$3,993,762**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY20 Actual	FY21 Budget	FY22 Approved
Fund Balance - Beginning	**$0**	**$3,993,762**	**$3,993,762**
Excess Revenue over Expenditures	$3,993,762		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$3,993,762**	**$3,993,762**	**$3,993,762**
Restricted Fund Balance	$3,993,762		$3,993,762

Airport Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services						
Fuel	2,000,981	2,487,729	2,404,166	2,404,166	(83,563)	-3.4%
Leases	434,702	529,542	550,450	550,450	20,908	3.9%
Airport Fees	198,452	124,900	202,200	202,200	77,300	61.9%
Other Charges for Services	3,958	5,600	5,200	5,200	(400)	-7.1%
Other Revenues	38,326	0	0	0	0	--
Total Operating Revenues	**$2,676,419**	**$3,147,771**	**$3,162,016**	**$3,162,016**	**$14,245**	**0.5%**
Other Financing Sources/Transfers In	139,218	0	0	0	0	--
Total Revenues & Other Sources	**$2,815,637**	**$3,147,771**	**$3,162,016**	**$3,162,016**	**$14,245**	**0.5%**
Expenses						
Personal Services	655,533	644,603	626,682	626,682	(17,921)	-2.8%
Operating	548,160	648,844	670,832	670,832	21,988	3.4%
Fuel Expenses	1,237,183	1,621,692	1,517,064	1,517,064	(104,628)	-6.5%
Depreciation	226,965	229,400	229,400	229,400	0	0.0%
Debt Service (Interest)	18,056	15,105	13,553	13,553	(1,552)	-10.3%
Total Expenses	**$2,685,897**	**$3,159,644**	**$3,057,531**	**$3,057,531**	**($102,113)**	**($0)**
Other Financing Uses/Transfers Out	74,590	69,359	66,721	66,721	(2,638)	-3.8%
Total Expenses & Other Financing Uses	**$2,760,487**	**$3,229,003**	**$3,124,252**	**$3,124,252**	**($104,751)**	**-3.2%**
Capital Funding	$33,941	0	0	0		
Net Operating Income/(Loss) Incl. Capital	**$21,209**	**($81,232)**	**$37,764**	**$37,764**		

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$643,450**	**$800,338**	**$852,878**
Net Income/(Loss)	$21,209	($81,232)	$37,764
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	($91,286)	($95,628)	($94,690)
Plus Depreciation	$226,965	$229,400	$229,400
Ending Unrestricted Net Position	**$800,338**	**$852,878**	**$1,025,352**
Less:			
Approved Capital from prior years	($60,301)	($60,301)	($60,301)
Operating Reserve (3 months)	($381,000)	($402,000)	($402,000)
Available Unrestricted Net Position	**$359,037**	**$390,577**	**$563,051**

Landfill Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	4,081,344	4,320,230	4,276,730	4,276,730	(43,500)	-1.0%
Other Revenues	174,859	0	4,000	4,000	4,000	--
Total Revenues & Other Sources	**$4,551,566**	**$4,320,230**	**$4,280,730**	**$4,280,730**	**($39,500)**	**-0.9%**
Expenses						
Solid Waste						
Recycling	1,161,706	1,070,380	793,624	1,092,555	22,175	2.1%
Landfill	1,389,761	1,600,514	1,689,002	1,689,002	88,488	5.5%
Closure/Post-Closure	334,872	120,000	120,000	120,000	0	0.0%
Other General Administration	988,247	1,063,145	1,142,760	1,142,760	79,615	7.5%
Debt Service (Interest)	131,727	104,256	104,256	104,256	0	0.0%
Total Expenses	**$4,006,313**	**$3,958,295**	**$3,849,642**	**$4,148,573**	**$190,278**	**$0**
Other Financing Uses/Transfers Out	331,277	312,069	324,268	324,268	12,199	3.9%
Total Expenses & Other Financing Uses	**$4,337,590**	**$4,270,364**	**$4,173,910**	**$4,472,841**	**$202,477**	**4.7%**
Capital Funding	1,837,327	728,000	1,538,000	1,538,000		
Net Operating Income/(Loss) Incl. Capital	**($1,623,351)**	**($678,134)**	**($1,431,180)**	**($1,730,111)**		

Changes in Unrestricted Net Position

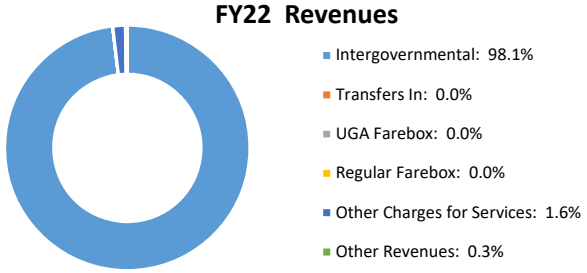
	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$6,129,341**	**$3,233,650**	**$2,544,862**
Net Income/(Loss)	($1,623,351)	($678,134)	($1,730,111)
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	($1,837,327)	($603,194)	($595,750)
Plus Depreciation	$564,987	$592,540	$592,540
Ending Unrestricted Net Position	**$3,233,650**	**$2,544,862**	**$811,541**
Less:			
Approved Capital from prior years	($1,591,384)	($815,048)	($815,048)
Operating Reserve (3 months)	($943,000)	($919,000)	($970,000)
Available Unrestricted Net Position	**$699,266**	**$810,814**	**($973,507)**

Transit Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Intergovernmental[1]	3,990,324	4,973,088	3,886,414	3,886,414	(1,086,674)	-21.9%
Charges for Services						
Regular Farebox	266,400	496,000	0	0	(496,000)	-100.0%
UGA Farebox	459,587	391,354	0	0	(391,354)	-100.0%
Other Charges for Services	49,557	65,000	65,000	65,000	0	0.0%
Other Revenues	47,558	10,000	10,000	10,000	0	0.0%
Total Operating Revenues	**$4,813,426**	**$5,935,442**	**$3,961,414**	**$3,961,414**	**($1,974,028)**	**-33.3%**
Other Financing Sources/Transfers In	3,648,923	0	3,305,248	0	0	--
Total Revenues & Other Sources	**$8,462,349**	**$5,935,442**	**$7,266,662**	**$3,961,414**	**($1,974,028)**	**-33.3%**
Expenses						
Transit Department:						
Administration	493,171	584,464	616,915	616,915	32,451	5.6%
Transit Operations	3,752,577	4,164,562	3,989,355	3,989,355	(175,207)	-4.2%
Demand Response	258,622	355,391	316,527	316,527	(38,864)	-10.9%
Transit Maintenance	967,796	1,062,014	1,086,209	1,086,209	24,195	2.3%
Other General Administration	3,735,867	4,868,092	4,971,368	4,971,368	103,276	2.1%
Total Expenses	**$9,208,033**	**$11,034,523**	**$10,980,374**	**$10,980,374**	**($54,149)**	**-0.5%**
Other Financing Uses/Transfers Out	676,142	705,992	699,843	699,843	(6,149)	-0.9%
Total Expenses & Other Financing Uses	**$9,884,175**	**$11,740,515**	**$11,680,217**	**$11,680,217**	**($60,298)**	**-0.5%**
Net Operating Income/(Loss) Incl. Capital	**($1,421,826)**	**($5,805,073)**	**($4,413,555)**	**($7,718,803)**	**($1,913,730)**	**33.0%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$1,238,590**	**$3,139,336**	**$1,736,863**
Net Income/(Loss)	($1,421,826)	($5,805,073)	($7,718,803)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$3,322,572	$4,402,600	$4,402,600
Ending Unrestricted Net Position	**$3,139,336**	**$1,736,863**	**($1,579,340)**
Less:			
Operating Reserve (3 months)	($1,640,000)	($1,834,000)	($1,819,000)
Available Unrestricted Net Position	**$1,499,336**	**($97,137)**	**($3,398,340)**



(1) Additional Funds for Transit operations have been approved by the Federal government as part of the American Rescue Plan. However, final grant amounts for Transit were not known at the time of budget adoption. The budget will be amended once final grant awards are issued.

Water & Sewer Fund

Revenues & Expenditures by Type

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	59,810,940	53,464,412	56,019,291	56,019,291	2,554,879	4.8%
Other Revenues	2,062,368	100,000	950,000	950,000	850,000	850.0%
Total Operating Revenues	**$61,873,308**	**$53,564,412**	**$56,969,291**	**$56,969,291**	**$3,404,879**	**6.4%**
Other Financing Sources/Transfers In	1,911,918	0	0	0	0	--
Total Revenues & Other Sources	**$63,785,226**	**$53,564,412**	**$56,969,291**	**$56,969,291**	**$3,404,879**	**6.4%**
Operating Expenses by Type						
Personal Services	9,913,773	10,675,574	10,866,201	10,867,701	192,127	1.8%
Operating Expenses	10,192,055	12,997,395	13,316,593	13,315,093	317,698	2.4%
Depreciation	13,896,963	13,229,000	13,229,000	13,229,000	0	0.0%
Debt Service (Interest)	9,445,566	9,075,556	9,075,556	9,075,556	0	0.0%
Other Expenses	0	3,000	3,000	3,000	0	0.0%
Total Expenses	**$43,448,357**	**$45,980,525**	**$46,490,350**	**$46,490,350**	**$509,825**	**1.1%**
Other Financing Uses/Transfers Out	1,733,577	1,813,405	1,787,108	1,787,108	(26,297)	-1.5%
Total Expenses & Other Financing Uses	**$45,181,934**	**$47,793,930**	**$48,277,458**	**$48,277,458**	**$483,528**	**1.0%**
Capital Funding	12,953,971	36,457,400	34,058,064	33,960,000	(2,497,400)	**-6.9%**
Net Operating Income/(Loss) Incl. Capital	**$5,649,321**	**($30,686,918)**	**($25,366,231)**	**($25,268,167)**	**$5,418,751**	**-17.7%**

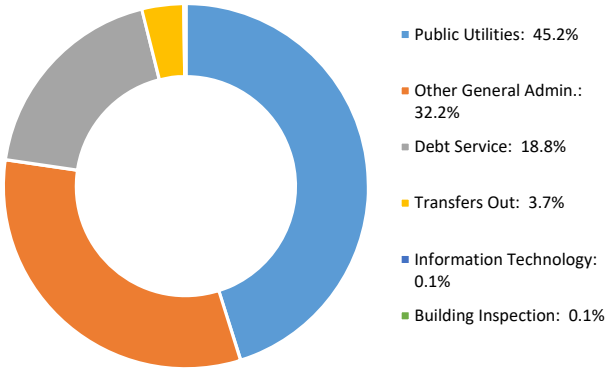
Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$106,578,924**	**$118,022,010**	**$93,034,614**
Net Income/(Loss)	5,649,321	(30,686,918)	(25,268,167)
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	(8,103,198)	(7,529,478)	(7,898,205)
Plus Depreciation	13,896,963	13,229,000	13,229,000
Ending Unrestricted Net Position	**$118,022,010**	**$93,034,614**	**$73,097,242**
Less:			
Approved Capital from prior years	(74,115,505)	(74,115,505)	(74,115,505)
Operating Reserve (3 months)	(5,460,000)	(6,372,000)	(6,493,000)
Available Unrestricted Net Position	**$38,446,505**	**$12,547,109**	**($7,511,263)**

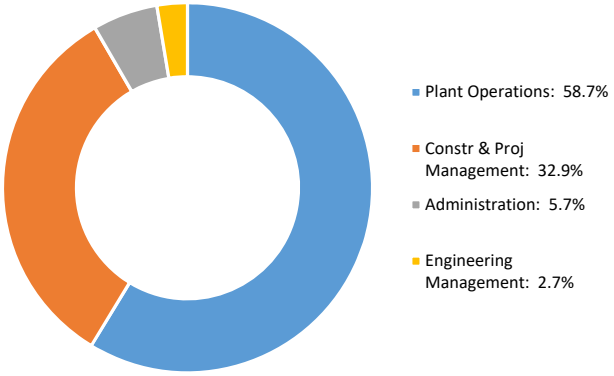
Total Expenses & Financing Uses by Department/Division

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Public Utilities:						
Administration	1,152,269	1,263,109	1,239,692	1,238,192	(24,917)	-2.0%
Constr & Proj Management	6,069,164	7,031,238	7,178,926	7,178,926	147,688	2.1%
Plant Operations	10,629,697	12,612,337	12,797,923	12,799,423	187,086	1.5%
Engineering Management	475,815	576,976	580,998	580,998	4,022	0.7%
Information Technology	61,304	62,005	63,853	63,853	1,848	3.0%
Building Inspection	28,810	27,996	28,618	28,618	622	2.2%
Other General Administration	15,585,732	15,331,308	15,524,784	15,524,784	193,476	1.3%
Debt Service (interest)	9,445,566	9,075,556	9,075,556	9,075,556	0	0.0%
Other Financing Uses/Transfers Out	1,733,577	1,813,405	1,787,108	1,787,108	(26,297)	-1.5%
Total Expenses & Other Financing Uses	**$45,181,934**	**$47,793,930**	**$48,277,458**	**$48,277,458**	**$483,528**	**1.0%**

Expenses by Department



Public Utilities by Division



Solid Waste Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	3,446,453	3,465,500	3,475,500	3,475,500	10,000	0.3%
Other Revenues	21,984	4,000	4,000	4,000	0	0.0%
Total Operating Revenues	**$3,468,437**	**$3,469,500**	**$3,479,500**	**$3,479,500**	**$10,000**	**0.3%**
Other Financing Sources/Transfers In	135,000	135,000	135,000	135,000	0	0.0%
Total Revenues & Other Sources	**$3,603,437**	**$3,604,500**	**$3,614,500**	**$3,614,500**	**$10,000**	**0.3%**
Expenses						
Solid Waste Administration	384,123	391,061	404,424	404,424	13,363	3.4%
Solid Waste Collection	2,421,031	2,453,385	2,481,040	2,481,040	27,655	1.1%
Other General Administration	726,537	705,561	718,009	718,009	12,448	1.8%
Total Expenses	**$3,531,691**	**$3,550,007**	**$3,603,473**	**$3,603,473**	**$53,466**	**1.5%**
Other Financing Uses/Transfers Out	268,473	276,790	279,984	279,984	3,194	1.2%
Total Expenses & Other Financing Uses	**$3,800,164**	**$3,826,797**	**$3,883,457**	**$3,883,457**	**$56,660**	**1.5%**
Capital Funding	373,644	535,000	535,000	535,000	0	**0.0%**
Net Operating Income/(Loss) Incl. Capital	**($570,371)**	**($757,297)**	**($803,957)**	**($803,957)**	**($46,660)**	**6.2%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$1,971,118**	**$1,733,589**	**$1,295,792**
Net Income/(Loss)	(570,371)	(757,297)	(803,957)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	332,842	319,500	319,500
Ending Unrestricted Net Position	**$1,733,589**	**$1,295,792**	**$811,335**
Less:			
Approved Capital from prior years	(1,273,566)	(1,273,566)	(1,273,566)
Operating Reserve (3 months)	(867,000)	(877,000)	(891,000)
Available Unrestricted Net Position	**($406,977)**	**($854,774)**	**($1,353,231)**

Stormwater Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	4,497,795	4,500,000	4,500,000	4,500,000	0	0.0%
Other Revenues	96,793	35,000	20,000	20,000	(15,000)	-42.9%
Total Operating Revenues	**$4,594,588**	**$4,535,000**	**$4,520,000**	**$4,520,000**	**($15,000)**	**-0.3%**
Other Financing Sources/Transfers In	1,545	0	0	0	0	--
Total Revenues & Other Sources	**$4,596,133**	**$4,535,000**	**$4,520,000**	**$4,520,000**	**($15,000)**	**-0.3%**
Expenses						
Transportation & Public Works	2,945,088	3,587,363	3,397,428	3,397,428	(189,935)	-5.3%
Other General Administration	1,489,372	1,486,826	1,508,915	1,508,915	22,089	1.5%
Total Expenses	**$4,434,460**	**$5,074,189**	**$4,906,343**	**$4,906,343**	**($167,846)**	**-3.3%**
Other Financing Uses/Transfers Out	379,558	399,495	371,932	371,932	(27,563)	-6.9%
Total Expenses & Other Financing Uses	**$4,814,018**	**$5,473,684**	**$5,278,275**	**$5,278,275**	**($195,409)**	**-3.6%**
Capital Funding	1,299,205	600,000	200,000	200,000	(400,000)	-66.7%
Net Operating Income/(Loss) Incl. Capital	**($1,517,090)**	**($1,538,684)**	**($958,275)**	**($958,275)**	**$580,409**	**-37.7%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$4,646,301**	**$4,192,803**	**$3,717,219**
Net Income/(Loss)	(1,517,090)	(1,538,684)	(958,275)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	1,063,592	1,063,100	1,063,100
Ending Unrestricted Net Position	**$4,192,803**	**$3,717,219**	**$3,822,044**
Less:			
Approved Capital from prior years	(1,794,296)	(1,794,296)	(1,794,296)
Operating Reserve (3 months)	(938,000)	(1,103,000)	(1,054,000)
Available Unrestricted Net Position	**$1,460,507**	**$819,923**	**$973,748**

Internal Service Funds

Internal Support Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	1,664,857	1,955,704	1,967,003	1,967,003	11,299	0.6%
Other Revenues	7,028	0	0	0	0	--
Total Operating Revenues	**$1,671,885**	**$1,955,704**	**$1,967,003**	**$1,967,003**	**$11,299**	**0.6%**
Other Financing Sources/Transfers In	25,166	0	0	0	0	--
Total Revenues & Other Sources	**$1,697,051**	**$1,955,704**	**$1,967,003**	**$1,967,003**	**$11,299**	**0.6%**
Expenses						
Central Services	1,537,516	1,596,482	1,600,488	1,600,488	4,006	0.3%
Other General Administration	87,473	52,285	53,365	53,365	1,080	2.1%
Debt Service - Capital Lease	31,811	262,211	269,445	269,445	7,234	2.8%
Total Expenses	**$1,656,800**	**$1,910,978**	**$1,923,298**	**$1,923,298**	**$12,320**	**0.6%**
Other Financing Uses/Transfers Out	41,459	43,791	42,213	42,213	(1,578)	-3.6%
Total Expenses & Other Financing Uses	**$1,698,259**	**$1,954,769**	**$1,965,511**	**$1,965,511**	**$10,742**	**0.5%**
Capital Funding	0	107,000	132,000	57,000	(50,000)	-46.7%
Net Operating Income/(Loss) Incl. Capital	**($1,208)**	**($106,065)**	**($130,508)**	**($55,508)**	**$50,557**	**-47.7%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$317,807**	**$397,857**	**$335,792**
Net Income/(Loss)	($1,208)	($106,065)	($55,508)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$81,258	$44,000	$44,000
Ending Unrestricted Net Position	**$397,857**	**$335,792**	**$324,284**
Less:			
Approved Capital from prior years	($288,706)	($288,706)	($288,706)
Operating Reserve (1 month)	($135,000)	($159,000)	($160,000)
Available Unrestricted Net Position	**($25,849)**	**($111,914)**	**($124,422)**

Fleet Management Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	2,192,280	2,565,036	2,739,960	2,739,960	174,924	6.8%
Other Revenues	254	0	0	0	0	--
Total Revenues & Other Sources	**$2,192,534**	**$2,565,036**	**$2,739,960**	**$2,739,960**	**$174,924**	**6.8%**
Expenses						
Central Services	2,196,156	2,580,010	2,587,092	2,587,092	7,082	0.3%
Other General Administration	28,073	35,674	35,072	35,072	(602)	-1.7%
Total Expenses	**$2,224,229**	**$2,615,684**	**$2,622,164**	**$2,622,164**	**$6,480**	**0.2%**
Other Financing Uses/Transfers Out	103,992	103,812	102,392	102,392	(1,420)	-1.4%
Total Expenses & Other Financing Uses	**$2,328,221**	**$2,719,496**	**$2,724,556**	**$2,724,556**	**$5,060**	**0.2%**
Capital Funding	0	10,000	10,000	10,000	0	0.0%
Net Operating Income/(Loss) Incl. Capital	**($135,687)**	**($164,460)**	**$5,404**	**$5,404**	**$169,864**	**-103.3%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$76,715**	**($46,406)**	**($196,266)**
Net Income/(Loss)	($135,687)	($164,460)	$5,404
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$12,566	$14,600	$14,600
Ending Unrestricted Net Position	**($46,406)**	**($196,266)**	**($176,262)**
Less:			
Approved Capital from prior years	($54,605)	($54,605)	($54,605)
Operating Reserve (1 month)	($193,000)	($225,000)	($226,000)
Available Unrestricted Net Position	**($294,011)**	**($475,871)**	**($456,867)**

Fleet Replacement Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	1,024,128	1,189,522	2,215,200	2,215,200	1,025,678	86.2%
Other Revenues	129,539	0	0	0	0	--
Total Operating Revenues	**$1,153,667**	**$1,189,522**	**$2,215,200**	**$2,215,200**	**$1,025,678**	**86.2%**
Other Financing Sources/Transfers In	156,492	0	0	0	0	--
Total Revenues & Other Sources	**$1,310,159**	**$1,189,522**	**$2,215,200**	**$2,215,200**	**$1,025,678**	**86.2%**
Expenses						
Other General Administration	2,568,245	90,000	90,000	90,000	0	0.0%
Equipment Expenses	36,557	0	0	0	0	--
Debt Service	32,811	0	0	0	0	--
Total Expenses & Other Financing Uses	**$2,637,613**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0.0%**
Capital Funding	3,906,879	1,295,400	3,853,000	3,853,000	2,557,600	197.4%
Net Operating Income/(Loss) Incl. Capital	**($5,234,333)**	**($195,878)**	**($1,727,800)**	**($1,727,800)**	**($1,531,922)**	**782.1%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**4,951,070**	**2,162,170**	**1,966,292**
Net Income/(Loss)	(5,234,333)	(195,878)	(1,727,800)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	2,445,433	0	0
Ending Unrestricted Net Position	**2,162,170**	**1,966,292**	**238,492**
Less:			
Reserve	(1,100,000)	(1,100,000)	(1,100,000)
Available Unrestricted Net Position	**1,062,170**	**866,292**	**(861,508)**

Insurance & Claims Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	3,305,817	3,086,069	3,714,209	3,714,209	628,140	20.4%
Intergovernmental	0	0	0	0	0	--
Other Revenues	478,894	0	0	0	0	--
Total Operating Revenues	**$3,784,711**	**$3,086,069**	**$3,714,209**	**$3,714,209**	**$628,140**	**20.4%**
Expenses						
Human Resources	455,497	509,203	463,671	463,671	(45,532)	-8.9%
Other General Administration	2,354,789	3,094,554	3,191,191	3,191,191	96,637	3.1%
Total Expenses	**$2,810,286**	**$3,603,757**	**$3,654,862**	**$3,654,862**	**$51,105**	**1.4%**
Other Financing Uses/Transfers Out	337,971	45,415	43,831	43,831	(1,584)	-3.5%
Total Expenses & Other Financing Uses	**$3,148,257**	**$3,649,172**	**$3,698,693**	**$3,698,693**	**$49,521**	**1.4%**
Net Operating Income/(Loss) Incl. Capital	**$636,454**	**($563,103)**	**$15,516**	**$15,516**	**$578,619**	**-102.8%**

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$3,650,715**	**$4,287,169**	**$3,724,066**
Net Income/(Loss)	$636,454	($563,103)	$15,516
Ending Unrestricted Net Position	**$4,287,169**	**$3,724,066**	**$3,739,582**
Less:			
Operating Reserve (1 month)	($262,000)	($304,000)	($308,000)
Available Unrestricted Net Position	**$4,025,169**	**$3,420,066**	**$3,431,582**

Health Insurance Fund

	FY20 Actual	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Revenues						
Charges for Services	15,331,733	16,583,621	18,024,516	18,024,516	1,440,895	8.7%
Other Revenues	45,695	0	0	0	0	--
Total Revenues & Other Sources	**$15,377,428**	**$16,583,621**	**$18,024,516**	**$18,024,516**	**$1,440,895**	**8.7%**
Expenses						
Human Resources	584,699	751,879	779,291	779,291	27,412	3.6%
Other General Administration	14,464,508	15,583,398	16,912,769	16,912,769	1,329,371	8.5%
Total Expenses	**$15,049,207**	**$16,335,277**	**$17,692,060**	**$17,692,060**	**$1,356,783**	**8.3%**
Other Financing Uses/Transfers Out	30,365	32,657	38,479	38,479	5,822	17.8%
Total Expenses & Other Financing Uses	**$15,079,572**	**$16,367,934**	**$17,730,539**	**$17,730,539**	**$1,362,605**	**8.3%**
Net Operating Income/(Loss) Incl. Capital	**$297,856**	**$215,687**	**$293,977**	**$293,977**		

Changes in Unrestricted Net Position

	FY20 Actual	FY21 Budget	FY22 Approved
Beginning Unrestricted Net Position	**$2,088,833**	**$2,386,689**	**$2,602,376**
Net Income/(Loss)	$297,856	$215,687	$293,977
Ending Unrestricted Net Position	**$2,386,689**	**$2,602,376**	**$2,896,353**
Less:			
Operating Reserve (1 month)	($1,257,000)	($1,364,000)	($1,478,000)
Available Unrestricted Net Position	**$1,129,689**	**$1,238,376**	**$1,418,353**

Interfund Transfers & Charges

Listed below are the budgeted transfers and charges for services between ACCGov Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers

	FY22 Approved		FY22 Approved
General Fund Transfers to:		**Transfers to General Fund from:**	
Emergency Telephone Fund	1,111,000	Hotel/Motel Fund	90,340
Grant Special Revenue Fund	145,076	Sheriff Inmate Fund	35,000
Special Prog Spec Rev Fund	821,183	Airport Fund	66,721
General Capital Proj Fund	5,651,000	Landfill Fund	189,268
Subtotal	**$7,728,259**	Transit System Fund	699,843
		Water & Sewer Fund	1,885,172
		Solid Waste Fund	279,984
		Storm Water Utility Fund	371,932
		Internal Support Fund	42,213
		Fleet Management Fund	102,392
		Insurance & Claims Fund	43,831
Landfill Transfer for Administration to:		Health Insurance Fund	38,479
Solid Waste Fund	135,000	**Subtotal**	**$3,845,175**
Total Interfund Transfers	**$11,708,434**		

Charges for Services

	FY22 Approved		FY22 Approved
General Fund Admin. Overhead Charge to:		**Internal Service Fund Operations:**	
Building Inspection Fund	166,658	Internal Support Fund	1,967,003
Airport Fund	182,874	Fleet Management Fund	2,739,960
Landfill Fund	112,057	Fleet Replacement Fund	2,215,200
Transit System Fund	401,033	Insurance & Claims Fund	3,714,209
Water & Sewer Fund	1,411,040	Health Insurance Fund	12,551,165
Solid Waste Fund	333,214	**Subtotal**	**$23,187,537**
Storm Water Utility Fund	363,118		
Subtotal	**$2,969,994**		
Total Interfund Charges for Services	**$26,157,531**		
Total Interfund Transfers and Charges	**$37,865,965**		

Independent Agencies

Appropriation Summary

General Fund	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	0	0.0%
Athens-Clarke County Libraries	2,028,197	2,098,197	2,146,186	2,146,186	47,989	2.3%
Athens Community Council on Aging	287,300	287,300	287,300	287,300	0	0.0%
Clarke County Public Health Department	946,354	946,354	946,354	946,354	0	0.0%
Department of Family & Children Services	208,600	208,600	208,600	208,600	0	0.0%
Total Quasi-Governmental	**$3,650,657**	**$3,720,657**	**$3,768,646**	**$3,768,646**	**$47,989**	**1.3%**

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	0	0.0%
Athens Tutorial Program	3,500	3,500	3,500	3,500	0	0.0%
Envision Athens*	75,000	75,000	96,750	96,750	21,750	29.0%
United Way of NE GA 2-1-1	24,402	24,402	24,402	24,402	0	0.0%
Total Community Service Agencies	**$202,902**	**$202,902**	**$224,652**	**$224,652**	**$21,750**	**10.7%**

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Athens Cultural Affairs Commission	21,000	21,000	21,000	21,000	0	0.0%
Athens in Motion Commission	0	0	12,000	12,000	12,000	--
Oconee Rivers Greenway Commission	16,500	16,500	16,500	16,500	0	0.0%
Total ACCGov Commissions	**$37,500**	**$37,500**	**$49,500**	**$49,500**	**$12,000**	**32.0%**
Total General Fund	**$3,891,059**	**$3,961,059**	**$4,042,798**	**$4,042,798**	**$81,739**	**2.1%**

Hotel/Motel Tax Special Revenue Fund

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Classic Center Authority	2,035,875	1,831,202	1,411,540	1,411,540	(419,662)	-22.9%
Convention & Visitors Bureau	1,178,250	1,059,797	816,920	816,920	(242,877)	-22.9%
Total Hotel/Motel Fund	**$3,214,125**	**$2,890,999**	**$2,228,460**	**$2,228,460**	**($662,539)**	**-22.9%**

Special Programs/Special Revenue Fund

	FY20 Budget	FY21 Budget	FY22 Requested	FY22 Approved	$▲	%▲
Project Safe, Inc.	26,000	26,000	26,000	26,000	0	0.0%
Total Special Revenue Fund	**$26,000**	**$26,000**	**$26,000**	**$26,000**	**$0**	**0.0%**

Grand Total Independent Agencies	**$7,131,184**	**$6,878,058**	**$6,297,258**	**$6,297,258**	**($580,800)**	**-8.4%**

**Envision Athens FY19 & FY20 funding based on Mayor & Commission approved agreement on May 1, 2018 and included in the Other General Administration portion of those budgets. Those budgets are reflected here for comparison purposes.*

Independent Agencies

Overview

- Independent Agencies are either separate legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.
- Similar to ACCGov departments, Independent Agencies were asked to provide specific descriptions & justification details for amounts requested over FY21 Budget level.
- Agency requests totaled $6,297,258, an 8.4% decrease from FY21 Budget.
- $4,042,798 was requested from the General Fund, an increase of $81,739 or 2.1%
- FY22 Budget for Independent Agencies is $6,297,258, which is an 8.4% decrease from FY21 Budget.
- Two Independent Agencies, the Classic Center & Convention/Visitors Bureau (CVB), receive funding from the Hotel/Motel tax, which is included in a separate special revenue fund.
- FY22 Budget for Hotel/Motel Tax Fund is based on the current seven percent tax rate projected to generate revenue of $2.6 million, a 22.9% decrease from the $3.4 million budgeted for FY21 due to the significant impacts of the COVID-19 pandemic.
- FY22 Budget includes funding requested by the Classic Center & Convention & Visitors Bureau totaling $2.2M, a 22.9% decrease from FY21 given the significant impacts on Hotel/Motel tax revenues from the COVID-19 pandemic. This amount is consistent with current allocation of six of seven cents of the Hotel/Motel Tax.
- Project Safe funding of $26,000, same as requested and the prior year Budget, is funded from dedicated fine revenue and accounted for in the Special Programs Special Revenue Fund.
- Additional information about each agency's FY22 request is provided below.

Quasi-Governmental Agencies

Advantage Behavioral Health Systems (ABHS) provides person-centered treatment and support to individuals and families experiencing behavioral health challenges, intellectual/developmental disabilities, and addictive diseases. Advantage Behavioral provides services both within the clinical setting and within the community (mobile services).

The agency requested $180,206 for FY22, the same funding level as FY21.

FY22 Budget includes $180,206 for ABHS as requested.

Athens-Clarke County Libraries - Mission: To have a positive and lasting effect on every individual who interacts with the Athens-Clarke County Libraries by reflecting our values outwards and enabling everyone to expand their horizons, interest, knowledge and educational aspirations in an atmosphere of safe exploration.

The agency requested $2,146,186 for FY22, an increase of $47,989 or 2.3% above the FY21 level. The increase includes the following:

- Teachers Retirement rate increase from 19.06% to 19.81%: $7,101
- 2% staff salary increase: $18,721
- Addition of one 12- hour per week community outreach position: $22,167

FY22 Budget includes $2,146,186, an increase of $47,989 or 2.3% above FY21.

Independent Agencies

Athens Community Council on Aging - Mission: To promote a lifetime of wellness through engagement, advocacy, education and support by providing a continuum of services to meet the needs of our community's older adults, persons with disabilities and their caregivers. Some of the services that benefit from county funding include the Athens-Clarke County Senior Center, Meals on Wheels, The Bentley Center (Athens Day Health), Retired & Senior Volunteer Program, Senior Community Service Employment Program, Foster Grandparent Program, and NEGA Grandparents Raising Grandchildren.

The agency requested $287,300 for FY22, the same as FY21:

- Replacement vehicle to transport clients for programs, medical appointments, & group outings: $20,000
- Partial salary and benefits allocation for staff in supported programs: $267,300

FY22 Budget includes $287,300 as requested.

Clarke County Public Health Department - Mission: To promote and protect the health of all our residents. The Health Department collaborates with individuals, families, schools, hospitals, service agencies, and businesses to improve community health and enhance quality of life for everyone in Clarke County, especially those with limited resources to care for themselves. Funding supports services and programs that include birth control, high blood sugar & pressure, infectious disease, environmental health, exercise, health education & planning, and improving the nutritional status of pregnant women, children and nursing mothers. Primary focus will continue to be providing the public health response to the COVID-19 pandemic including vaccination effort.

The agency requested $946,354 for FY22, the same funding level as FY21.

FY22 Budget for the Health Department is $946,354 as requested.

Clarke County Department of Family & Children Services (CCDFCS) delivers local, state and federal assistance to vulnerable families in the community. The mission of CCDFCS is to provide these services in such a way that it strengthens families by helping them to become safer and financially self-sufficient. The agency provides financial assistance such as Food Stamps, Medicaid, Temporary Assistance for Needy Families (TANF) and serves children in the Foster Care System. The two major program areas are Social Services (Child Welfare) and Economic Support.

CCDFCS requested $208,600 for FY22, the same funding level as FY21. Funding will be used to support:

- Child Protective Services/Foster Care Program: $26,000
- Emergency financial assistance any qualifying citizen of Athens-Clarke County: $35,000
- Personal Services to support critical functions of child safety and family stability: $115,877
- Other administrative expenses: $31,723

FY22 Budget for CCDFCS is $208,600 as requested.

Community Service Agencies

Athens Neighborhood Health Center (ANHC) - Mission: to provide affordable, high-quality health care to all individuals in Athens-Clarke County and surrounding areas. ANHC has provided uninterrupted physician directed primary health care in the Athens-Clarke County community for over 49 years. ANHC is among an elite group that has demonstrated its commitment to advancing quality in health care for the uninsured and at-risk members of the community. ANHC remains steadfast in its commitment to provide comprehensive health care services targeting the medically underserved, uninsured, and low-income individuals.

The agency requested $100,000 for FY22, the same level as FY21.

FY22 Budget for ANHC includes $100,000 as requested.

Athens Tutorial Program - Mission: To provide at-risk students in Clarke County and vicinity with academic assistance, cultural enrichment opportunities and other basic life skill enhancement as a means of preparing them to excel in school and become productive citizens. Athens Tutorial serves students in the local school district who are experiencing academic and social problems. Currently, most participants are elementary and middle school students who live in Census Tracts 301 and 302 where most of the residents are considered to be low to moderate income.

The agency requested $3,500 for FY22, the same funding level as FY21.

FY22 Budget for Athens Tutorial is $3,500 as requested.

Envision Athens - Mission: To serve Athens-Clarke County as the catalyst, convener, & champion of progress in addressing our community's most pressing needs and optimizing our opportunities for collaborative community development. Envision Athens seeks to realize 103 action items spread across 14 domains of Athens-Clarke County through effective project management. A complete list of the 103 action items & their relative domains are viewable in the Envision Athens Action Agenda created in 2017 after a year of obtaining feedback from a representative sample of 1,621 Athenians.

The agency requested $96,750 for FY22, an increase of $21,750 or 29% above FY21 Budget to provide funding for a 5-year update to the Envision Athens Action Agenda.

FY22 Budget for Envision Athens is $96,750, an increase of $21,750 above or 29% above FY21.

United Way of NE Georgia 2-1-1 - Mission: Seek to motivate and mobilize resources to meet the highest priority needs of the people living in Northeast Georgia by providing access to quality information and referrals. FY22 Services and Programs will include 211 Resource Navigation, Resource Directory, as well as Education & Outreach.

The agency requested $24,402 for FY22, the same funding level as FY21.

FY22 Budget for United Way 2-1-1 program is $24,402 as requested.

Independent Agencies

ACCGov Commissions

Athens Cultural Affairs Commission (ACAC) The mission of ACAC is to foster the development & enjoyment of performing, visual, cultural, & other arts in the Athens-Clarke County community; to make recommendations to the Mayor and Commission on the development & promotion of practices & polices pertaining to the arts; & to work cooperatively with county entities & other advisory commissions to include an arts element in as many areas of ACCGov planning & development as possible.

The commission requested $21,000 for FY22, the same funding level as FY21.

FY22 Budget for ACAC is $21,000 as requested.

Athens in Motion Commission (AiMC) is responsible for development, implementation and modification of an Athens in Motion Plan for a safe and connected network of bicycle and pedestrian facilities throughout Athens-Clarke County. Such plan shall also include guidelines for the implementation of the plan. The AiMC is advisory in nature and is charged with the responsibility of recommending projects, polices and initiatives to the Mayor & Commission.

The commission requested $12,000 for FY22.

FY22 Budget for AiMC is $12,000 as requested.

Oconee Rivers Greenway Commission - Mission: To advise the ACCGov Mayor and Commission & University of Georgia president on the protection of the natural resources of the North and Middle Oconee Rivers and their major tributaries and floodplains for the benefit & enjoyment of Athens Clarke County citizens. The agency develops planning guidance for a river-oriented greenway system and recommends rules and regulations for proper protection and management of the Oconee Rivers Greenway.

The commission requested $16,500 for FY22, the same funding level as FY21.

FY22 Budget for Oconee Rivers Greenway is $16,500 as requested.

Hotel/Motel Funded Agencies

During FY22, the seven percent Hotel/Motel Tax is projected to generate approximately $2.6 million, a decrease of -22.9% below the $3.4 million budget for FY21, given the significant impacts on Hotel/Motel tax revenues from the COVID-19 pandemic.

Classic Center Authority & Convention & Visitors Bureau (CVB) – The Classic Center Authority seeks to enhance the quality of life in Athens-Clarke County by serving as the cultural, civic, and social center for the southeast and by generating maximum economic impact. The CVB is a destination marketing organization with the primary function of promoting and marketing the community to attract visitors, groups, & conventions to Athens for the purpose of positively affecting the local economy.

The FY22 Budget includes funding for the Classic Center & Convention & Visitors Bureau totaling $2,228,460, a 22.9% decrease from FY21, as follows:

Classic Center Authority	$1,411,540
Convention & Visitors Bureau	$ 816,920
	$2,228,460

The FY22 Budget amounts are based on current allocation of the Hotel/Motel tax – 3.8¢ or 54.29% to the Classic Center and 2.2¢ or 31.42% to the CVB – a total of six of seven cents tax collected.

Special Programs/Special Revenue Fund

Project Safe, Inc. The mission of Project Safe is to end domestic violence through crisis intervention, ongoing supportive services, prevention and education, and systems change advocacy. The agency offers comprehensive services in order to reduce incidents of domestic violence and increase survivors' access to safety and justice.

The agency requested $26,000 for FY22 from the Special Programs Special Revenue Fund (the 5% Crime Victims Assistance revenue), the same level as FY21. This funding supports approximately 35% of the agency's volunteer program to recruit, train, and place those willing to serve throughout Project Safe. A portion of the funding, $8,500/year, provides match for a grant funding victim outreach services.

FY22 Budget for Project Safe is $26,000, same funding level as FY21.

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2015-2020 estimate unless noted)
- Population: 131,857 (2021 Estimate)
- Median Household Income: $38,311
- Median Age: 28
- White: 66% | Black or African-American: 29.2% | Asian: 4.9% | Other: 2.6% |Hispanic or Latino: 10.8%
- High school graduates (ages 25+): 87.9%
- Bachelor's degree or higher (ages 25+): 44%
- Persons below poverty: 29.9%
- Unemployment rate: 3.4% (March 2021 as reported by the Georgia Department of Labor)
- Total registered voters as of 4/14/21: 122,816 (77,504 active)

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1; Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Megabus – 1; Groome Transportation

Public Accommodations
- Lodging – 27; Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

Athens-Clarke County by the Numbers

ACC Unified Government

- *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
- *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

ACC Unified Government (continued)

- ACC government positions (FY22 – Approved): 1,744
- ACC employees per 1000 residents: 13.2 (FY22)
- Web site: www.accgov.com
- Television: ACTV Channel 180 (Charter Cable)

Education

- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 6
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension.

Principal Employers	Number of Employees
University of Georgia	10,800
Piedmont Athens Regional	3,300
Clarke County School District	2,350
St. Mary's Health Care System	1,863
Athens- Clarke County Unified Government	1,744
Caterpillar	1,500
Pilgrim's Pride	1,300

Other Figures

- Sales tax (2020): 8%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects
  - 1% - TSPLOST (Transportation Special Purpose Local Option Sales Tax) – added as of April 1, 2018

Miscellaneous

- Sister cities: Cortona, Italy (1978), Lasi, Romania (2001)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Labor, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

FY22 CDBG & HOME

Overview

Programs and activities planned for FY22 from the Community Development Block Grant (CDBG) and HOME Grant appropriation, as approved by the Mayor and Commission on April 6, 2021, are listed below. CDBG and HOME grants are programs funded from the U. S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of affordable housing, economic development, and public service.

Projected CDBG Funding FY22 (July 1, 2021 - June 30, 2022) $1,344,801
Reprogrammable CDBG Funds ..... $ 18,968

Total Projected FY22 CDBG Funding Available..... $1,363,769

Affordable Housing Objectives

1. Athens Area Habitat for Humanity $192,500

   20 Brush with Kindness emergency repairs, 4 EHARP accessibility (ramp) projects, rehabilitation of 1 house and Renew Athens for affordable rental properties

2. Athens Housing Authority.....$163,000

   Acquisition & rehabilitation of 3 properties with its Act 1 Home Program

3. Athens Land Trust $195,000

   Acquisition of 2 properties for affordable homeownership, construct 2 new houses for homeownership, develop 2 new duplexes, complete infrastructure for 2 new developments, and provide 5 new homeowners with down payment assistance.

4. Historic Athens (formerly Athens-Clarke Heritage Foundation).....$91,000

   Homeowner rehabilitations for 18-20 owner-occupied historic homes

Total Affordable Housing $641,500*
**Does not include carried forward from prior year*

Micro-enterprise, Economic Development & Neighborhood Revitalization Objectives

5. Athens Land Trust..... $62,000

   Through the West Broad Farmers Market Vendor Development & Young Urban Farmers Program, serve 25 entrepreneurs, 50 microenterprises to expand business, & 30 microenterprises to expand and increase sales revenue

6. East Athens Development Corporation.....$90,000

   Operation One Family at a Time, providing job training for 20 certified nursing assistants, 30 phlebotomy technicians and 5 patient care technicians

7. Goodwill of North Georgia……$65,000

   12-week microenterprise curriculum through GoodBIZ training for 30 participants

Total Micro-enterprise, Economic Development and Neighborhood Revitalization …… $217,000

Public Service Objectives – Subject to the 15% Cap

8. Acceptance Recovery Center……$19,636

   Alumni treatment follow-up program for 30 recovery program graduates

9. Advantage Behavioral Health Systems……$27,635

   Housing assistance and supportive services to 40 households who are considered chronically homeless

10. Athens Community Council on Aging……$19,636

    Transportation for 235 seniors to appointments and services

11. Athens Land Trust……$31,635

    Comprehensive housing counseling and financial education for 250 low-income people

12. Athens Tutorial Program……$24,635

    Tutoring and instruction for 50 elementary school students in East Athens

13. Casa de Amistad……$14,636

    ESL and Spanish GED services for 125 people

14. Chess and Community Conference……$24,635

    Enrichment through Project Rewire that includes STEM and critical thinking programs for 50 low-income youth

15. Family Promise……$14,636

    Shelter and services for 15 homeless families

16. The Ark UMOC……$24,636

    Financial education, counseling, and financial products for 250 low-income individuals

Total Public Services …… $201,720

Public Facilities Objectives

17. Athens-Clarke County Leisure Services.....$34,589

Safe Connections to trails and parks – improved and modernized crossings for Trail Creek Street, College Avenue Greenway Trail, Little Oak Street Trail and Crosswalk, & Walker Park Crosswalk to Learning Pump Track

Total Public Facilities..... $34,589

Administration

Total Administration $268,960

Total FY22 CDBG Expenditures.....$1,363,769*

**Does not include carried forward from prior year*

HOME Funding Available for FY22 (July 1, 2021 - June 30, 2022) $691,534

HOME Grant Appropriation

1. Housing and Community Development $622,381

To maximize the impact of HOME program funds and leverage public and private resources, HOME funds will be available as "gap financing" for eligible housing activities under the HOME Investment Partnership Program. In order to maintain compliance with HOME regulations and utilizing the maximum allowable subsidy for individual units, HOME funds may also be made available to open projects that are approaching non-compliance with portions of the recently revised HOME Final Rule.

Applications for HOME funds will be accepted on a "first come, funds available" basis on affordable housing developments where:
- the proposed property site has been identified;
- total development costs have been projected (including sales price and/or rental rates);
- additional financial resources have been secured and committed.

This will enable HCD to determine the actual investment of HOME funds required to make the development financially feasible and provide increased housing opportunities for decent, safe, and affordable housing for low to moderate income households in Athens-Clarke County.

2. Administration..... $69,153
HCD administration of HOME program (10% cap)

TOTAL FY22 HOME EXPENDITURES.....$691,534

Debt Service Requirements

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and do not fall under the legal debt limit.

Computation of Legal Debt Margin

Estimated Net Assessed Value of Taxable Property	$ 5,070,000,000 [(1)]
Debt Limit (10% of Assessed Value)	$ 507,000,000
General Obligation Bonds outstanding	$ 32,733,500
Debt Margin	$ 474,266,500

[(1)] – Estimated Net Assessed Value of Taxable Property for 2020.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2021. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY22.

General Obligation Bonds:

2018 Transportation Special Projects Local Options Sales Tax Debt

- Purpose: Finance TSPLOST projects in anticipation of revenues
- Interest Rate: 2.28%
- Maturity Date: 2023
- Original Principal Amount: $8,000,000
- July 1, 2021 Principal Outstanding: $2,074,700
- Funding Source: Anticipated TPLOST revenue

2020 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 4% to 5%
- Maturity Date: 2023
- Original Principal Amount: $26,660,000
- July 1, 2021 Principal Outstanding: $24,540,000
- Funding Source: Anticipated SPLOST revenue

Revenue Bonds:

2012 Economic Development Authority (Caterpillar Project)

- Purpose: Construct infrastructure improvements for Caterpillar project
- Interest Rate: 2 to 5%
- Maturity Date: 2032
- Original Principal Amount: $5,475,000
- July 1, 2021 Principal Outstanding: $4,290,000
- Funding Source: General Fund Revenue

Debt Service Requirements

2007 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund – Ph I)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2031
- Original Principal Amount: $14,772,863
- July 1, 2021 Principal Outstanding: $7,870,753
- Funding Source: Water and Sewer Service Fees

2009 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund– Ph 2)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2033
- Original Principal Amount: $4,469,301
- July 1, 2021 Principal Outstanding: $2,819,358
- Funding Source: Water and Sewer Service Fees

2015 Water and Sewerage Revenue Bonds

- Purpose: Construct Water & Sewerage System and facility improvements and expansions
- Interest Rate: 1 to 5%
- Maturity Date: 2038
- Original Principal Amount: $210,140,000
- July 1, 2021 Principal Outstanding: $176,955,000
- Funding Source: Water and Sewer Service Fees

Other Long Term Debt:

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- Purpose: Construct Downtown Parking Deck
- Interest Rate: 3.51%
- Maturity Date: 2026
- Original Principal Amount: $6,131,700
- July 1, 2021 Principal Outstanding: $2,455,900
- Funding Source: General Fund – Parking Fees

2002 Airport Guaranteed Revenue Debt

- Purpose: Construct T-Hangars at Ben-Epps Airport
- Interest Rate: 3.72% (first 10 years) and 2.74% (reset for final 10 years)
- Maturity Date: 2023
- Original Principal Amount: $1,000,000
- July 1, 2021 Principal Outstanding: $131,000
- Funding Source: Airport Enterprise Fund – Rent from T-Hangers

Debt Service Requirements

2009 Airport Guaranteed Revenue Debt

- Purpose: Construct Executive Hangers at Ben-Epps Airport
- Interest Rate: 4.15%
- Maturity Date: 2029
- Original Principal Amount: $600,000
- July 1, 2021 Principal Outstanding: $240,000
- Funding Source: Airport Enterprise Fund – Rent from Executive Hangers

2019 Solid Waste Authority- Landfill Expansion Debt

- Purpose: Expand Landfill space
- Interest Rate: 2.5%
- Maturity Date: 2027
- Original Principal Amount: $4,765,989
- July 1, 2021 Principal Outstanding: $3,574,489
- Funding Source: Landfill Enterprise Fund - tipping fees

2020 MUNIS Software Project

- Purpose: Installation and Servicing of MUNIS Software.
- Interest Rate: 2.6%
- Maturity Date: 2027
- Original Principal Amount: $1,635,344
- July 1, 2021 Principal Outstanding: $1,419,313
- Funding Source: General Fund Revenue

2018 VOIP Capital Lease

- Purpose: Installation and Servicing of VOIP Services.
- Interest Rate: 3.89%
- Maturity Date: 2022
- Original Principal Amount: $1,347,224
- July 1, 2021 Principal Outstanding: $508,489
- Funding Source: General Revenue

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON JUNE 25, 2020

Operating Budget Policies

1. The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.

2. The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.

3. All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.

4. The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.

5. All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.

6. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.

7. The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.

8. The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.

9. The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.

10. The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

Capital Budget Policies

1. Capital projects will be undertaken to:

    A. Preserve infrastructure and public facilities.
    B. Promote economic development and enhance the quality of life.
    C. Improve the delivery of services.
    D. Preserve community and historical assets.
    E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $30,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Reserve Fund Policies

1. The Unified Government will strive to maintain a General Fund Unassigned Fund Balance at least equal to two months (16.8%) of annual General Fund operating expenditures plus transfers out to other funds. This Unassigned Fund Balance amount shall be created and maintained to:

    A. Mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures).
    B. Ensure stable tax rates.
    C. Provide a sufficient cash balance for current financial needs.

The conditions that warrant the use of Unassigned Fund Balance below the policy level include:

A. An economic downturn resulting in revenue receipts below budget.
B. An unforeseen catastrophic event.
C. One-time policy decision to meet a specific Commission determined need.

The Unified Government will replenish the Unassigned Fund Balance within two fiscal years through a means or combination of means approved by the Mayor and Commission.

2. The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.

3. The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.

4. In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:

   A. Reduce or eliminate current year funding for the Capital Additions and Improvements Program;
   B. Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;
   C. Utilize General Fund Unassigned Fund Balance to sustain essential services;
   D. And if necessary, reduce essential services

Revenue Administration Policies

1. The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.

2. The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.

3. The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.

4. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.

5. The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.

6. The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.

Accounting, Auditing, & Financial Reporting

1. An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.

2. The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.

3. The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.

4. The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.

5. The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.

6. The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.

Debt Policies

1. The Unified Government will confine long-term borrowing to capital improvements and moral obligations.

2. The Unified Government will not use short-term debt for operating purposes.

3. The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.

4. General obligation debt will not be used for enterprise activities.

5. The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.

6. Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.

7. The Unified Government will limit the use of lease purchase and other short term debt when possible.

Investment Policies

1. The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.

2. All investments shall be made with consideration for environmental and human rights impact.

3. The investment program shall be operated based on the following principles, in the order listed.

   A. Legality - all investments comply with state and local laws.
   B. Safety - principal is protected from loss with secure investment practices and collateralization.

C. Liquidity - investments are readily convertible to cash when needed without losses.
D. Yield or Return on Investment - earnings are maximized without diminishing the other principles.

4. The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.

5. The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.

6. The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.

Purchasing Policies

1. It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.

2. The Manager shall be responsible for the operation of the Unified Government's purchasing system.

3. All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.

4. The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.

FY22 Schedule of Fees & Charges

Approved by Mayor & Commission on June 15, 2021 and effective July 1, 2021

ANIMAL SERVICES		
	Subject	**Fee / Unit**
1	Reclaiming a neutered or spayed dog or cat	$25 first impound; $30 second impound; $35 subsequent impounds
2	Reclaiming an intact dog or cat	$25 fee if owner chooses to get animal altered through the free community Athens pets program. Animal Control must transport animal to surgery.
3	Boarding fee	$5/day + cost of inoculations and any vet services
4	Adoptions	$25 Special Event fee; $100 Adult large dogs; $150 dogs under six months and or 25lbs; $50 dogs in shelter over 30 days; $25 adult cats; $50 kittens under six months
5	Adoption refund upon proof of neutering	$0.00 - Reduction included in reclaiming an intact animal if animal is altered
6	Registering a Potentially Dangerous Dog, Dangerous Dog, or Vicious dog	$100/annually

BEN EPPS AIRPORT		
	Subject	**Fee / Unit**
	Ramp Fees	
1	Twin Piston - Small	$25 per aircraft
2	Twin Piston - Medium	$45 per aircraft
3	Twin Piston - Large	$125 per aircraft
4	Turbo Prop - Small	$95 per operation
5	Turbo Prop - Medium	$115 per operation
6	Turbo Prop - Large	$140 per operation
7	Jet - Small	$140 per operation
8	Jet - Medium	$190 per operation
9	Jet - Large	$450 per operation
10	Jet - Extra Large	$650 per operation
11	Jet - Air Force One	FREE
12	Helicopter	$40 per operation
13	Airship Mooring Fee (Blimp)	$185 per night
	Minimum Fuel Purchase to waive Ramp Fees based on current market prices - adjusted by Airport Director	
14	Twin Piston - Small	30 gallons
15	Twin Piston - Medium	40 gallons
16	Twin Piston - Large	100 gallons
17	Turbo Prop - Small	90 gallons
18	Turbo Prop - Medium	125 gallons
19	Turbo Prop - Large	150 gallons
20	Jet - Small	150 gallons
21	Jet - Medium	200 gallons
22	Jet - Large	450 gallons
23	Jet - Extra Large	650 gallons
24	Airship Mooring Fee (Blimp)	60 gallons
	Landing Fees	
25	Commercial Operations - Based on Max Gross Landing Weight	$2.80 per 1,000 lbs.
	Baggage Handling Fees - Passenger Capacity	
26	20	$250 per aircraft
27	30	$275 per aircraft

BEN EPPS AIRPORT (continued)		
	Subject	**Fee / Unit**
	Baggage Handling Fees - Passenger Capacity (continued)	
28	50	$375 per aircraft
29	70	$450 per aircraft
30	90	$550 per aircraft
31	125	$675 per aircraft
32	150	$800 per aircraft
	Fuel Prices - Based on market prices - adjusted by Airport Director	
33	Jet A Fuel	Market Price
34	AvGas Fuel	Market Price
35	Based Tenants Discount (below posted price)	AvGas - $0.25 / Jet - A $0.40
36	Shell Contract Fuel (Jet A)	Market Price
37	Volume Discount 501 - 999 gallons (below posted price)	AvGas and Jet A - $0.20
38	Volume discount 1,000+ gallons	AvGas and Jet A - $0.25
39	**After Hours Call Out Fee**	265 per call out
40	**Commercial Terminal Meeting Room**	$120 per hour / 2 hour minimum
41	Table Rental	$5.00 per table per day
42	Chair Rental	$2.50 per chair per day
	Tie Down Fees - One night waived with multiple night stay with fuel purchase	
43	Nightly	$25 per night
44	Monthly	$65 per month
	Airport Hangar Rental Monthly Rates - Based on market prices - adjusted by the Airport Director	
45	Row A Hangars (20)	$307 per month
46	Row B Hangars (12)	$236 per month
47	Row C Hangars (12)	$245 per month
48	Row D Hangars (4)	$384 per month
49	Row E Hangars (2)	$646 per month
50	Row F Hangars (19)	$362 per month
51	Hangar A21	$1,216 per month
52	Hangar F20	$1,216 per month
53	Row G Hangars (4)	$1,405 per month
54	Colvin Hangar	$3,500.00 per month
55	Falcon Hangar	$6,500.00 per month
	Airport Hangar Rental Weekly Rates - Based on market prices - adjusted by the Airport Director	
56	Hangars A, B, C, D, E, F (with/without fuel purchase)	$250/$300 per night
57	Hangars G, A21, F20 (with/without fuel purchase)	$775/$875 per night
58	Colvin Hangar (with/without fuel purchase)	$775/$875 per night
59	Falcon Hangar	$1,500/$1,625 per night
	Airport Hangar Rental Overnight Rates - Based on market prices - adjusted by the Airport Director	
60	Hangars A, B, C, D, E, F (with/without fuel purchase)	$75/$100 per night
61	Hangars G, A21, F20 (with/without fuel purchase)	$175/$225 per night
62	Colvin Hangar (with/without fuel purchase)	$350/$400 per night
63	Falcon Hangar	$350/$400 per night
	Ground Power Unit (GPU) Fee	
64	Engine Start (waived with fuel purchase)	$35 per start
65	Per Hour (Waived with fuel purchase)	$55 per start

BEN EPPS AIRPORT (continued)		
	Subject	**Fee / Unit**
	Towing Fee	
66	Single Engine	$30 per tow
67	Twins	$35 per tow
68	**Airplane Lavatory Cleaning Fee**	$125 per service
69	**Air Stair Fee**	$375 per service
70	**Unimproved Land Lease Rate (no utilities)**	$0.38 per square foot
71	**Improved Land Lease Rate (with utilities)**	$0.42 per square foot

BUILDING INSPECTION		
	Subject	**Fee / Unit**
	Permits	
1	Building Permit	$80 plus $3 per $1000 of valuation
2	Electrical Permit	$80 plus $2 per circuit
3	Plumbing Permit	$80 plus $2 per fixture
4	Mechanical Permit	$80 plus $2 per supply and return
5	Gas Permit	$80 plus $2 per fixture
6	Plan Submittal Fee	$375 for project values up to $10,000; Project values over $10,000 fee of $500 for up to 50 plan sheets plus $2 per sheet over 50 sheets
7	Plan Review Fee	One-half building permit fee ($80 minimum)
8	Demolition Permit	$80
9	Demolition Permit - Central Business District	$130
10	Swimming Pool Permit	$250 per pool flat fee
11	Temporary Certificate of Occupancy	$100
12	Temporary Building Permit	$80
13	Class A Manufactured Home Permit	$80 plus $3 per $1000 of valuation
14	Class B Manufactured Home Permit	$80
15	Manufactured Home Pre-Moving Inspection	$80 plus $0.45 per mile
16	Building Relocation Permit	$100
17	Fire Protection Systems (sprinkler) Permit	$80
18	Private water and sewer system Permit	$80 each
	Inspection Fees (applies to all inspection types)	
19	First Trip	$35
20	Second Trip	$50
21	Third and subsequent trips	$75
	Other Mechanical Permits	
22	Duct work Repair	$80
23	Exhaust over one HP	$80 each
24	Freestanding Unit	$80 plus $2 each unit
25	Floor Furnace	$80 plus $2 each unit
26	Wall Furnace	$80 plus $2 each unit
27	Steam System	$80 plus $2 each radiator
28	Refrigeration	$80 plus $2 per ton
29	Grease/Vent Hoods	$80 plus $80 per hood

BUILDING INSPECTION (continued)		
	Subject	**Fee / Unit**
30	Incinerator	
31	Fireplaces and Wood Stoves	$80 per unit
32	Construction Board of Appeals Hearing	$80 each
33	After hours inspection fee	$250
34	Work without permit fee	$80 per hour (2 hour minimum)
35	Secured Structure	$250
36	Temporary Secured Structure	$50
37	Signs	$75 plus $10 per $1,000
38	Copies	$0.10 per page
39	Temporary Signs	$30
40	Construction Valuation Table	See Exhibit A at end of schedule
CENTRAL SERVICES		
	Subject	**Fee / Unit**
	Special Events	
1	Application Fee	$25.00
2	Beer and/or Wine Special Outdoor Café Area	$150 (up to 150 people); $300 (up to 300 people)
3	Home-brew Special Event	$50.00
	Special Sales	
4	Farmer's Market (assigned locations)	$100.00
5	Mobile Food Vendor Unit	$515.00
6	Street Merchant Assigned Location	$100.00
7	Sidewalk Sale	$25.00
8	Individual Merchant Identification/Badge	$20.00
9	Replacement Merchant Identification/Badge	$15.00
	Sidewalk Cafes	
10	Annual Permit Fee	$100 + $1/S.F.
	Publication Racks	
11	Annual Permit Fee	$65/rack
	Public Use of Government Facilities	
12	Application Fee	$10.00
13	Security Fee	$25 (if after normal operating hours)
14	Utility Fee	$5/hour (if after normal operating hours)
15	Cleanup/Damage Deposit	$25 (1-25 people) / $50 (26-50 people) / $100 (51+ people)
	On-Street Parking	
16	Parking Meters	$1.50/hour
18	Downtown construction permit parking	$10/space /day; $50 for violation
19	Legal Parking Zone Violation - Expired Meter or Display Ticket	$20.00
20	Legal Parking Zone Violation - Overtime Parking	$25.00
21	Legal Parking Zone Violation - Loading Zones	$50.00
22	Illegal Parking - No Parking Zone	$50.00
23	Illegal Parking - In Disable Person Space	$200.00
24	Illegal parking - Parking on Sidewalk	$30.00
25	Illegal Parking -Parking Outside of Designated Space line	$50.00
26	Illegal Parking - Double Parking	$50.00
27	Illegal Parking - During CBD Restricted Times	$20.00
28	Illegal Parking - Fire Lane	$100.00
29	Illegal Parking - Violation of Posted Sign - ACCGov Property	$50.00
	Parking Decks	
30	Hourly Parking (subject to time limits)	$1/hour
31	Monthly Keycard Pass	$75/month

CENTRAL SERVICES (continued)		
32	Monthly Keycard Pass (downtown employees)	$60/month
33	UGA Football Game Days	$25.00
34	Courthouse Deck - Arrive after 7pm and leave before 7am	$5.00
35	Courthouse Deck - Arrive after 7pm and leave after 7am	$10.00
36	Maximum Daily Fee	$10.00
CORRECTIONS: Diversion Center/Transition Center		
	Subject	**Fee / Unit**
	Routine Fees	
1	Registration Fee (one-time per sentence)	$50.00
2	Room & Board (based on income) billed weekly	$90 - $130
3	Parking Permit (one-year period)	$25.00
4	Staff Transportation to/from work (one-way)	$10.00
	Disciplinary Report Fees	
5	Administration Fee (per guilty finding)	$4.00
6	Possession of a cellular or wireless device, or a device associated with a wireless communication device (inside the guard lines) (Fee set by Dept. of Corrections)	$100.00
7	Positive drug screen, or possession of drugs or a drug-related item (Fee set by Dept. of Corrections)	$200.00
8	Positive alcohol screen, or possession of alcohol (Fee set by Dept. of Corrections)	$100.00
9	Escape Fee (Fee set by Dept. of Corrections)	$200.00
	Other Department Services	
10	Drug Test (Lab cost)	$15.00
11	Bus Ticket - single ride (Transit System Fee)	$1.75
FINANCE		
	Subject	**Fee / Unit**
	Alcohol License and Permit Fees	
1	Class A - Retail Liquor Package	$5,000.00
2	Class B - Retail Beer Package	$1,000.00
3	Class C - Retail Wine Package	$1,000.00
4	Class D - Retail Liquor by the Drink (1)	$1,500.00
5	Class E - Retail Beer by the Drink (1)	$450.00
6	Class F - Retail Wine by the Drink (1)	$450.00
7	Class G - Wholesale Liquor	$5,000.00
8	Class H - Wholesale Beer	$1,140.00
9	Class I - Wholesale Wine	$1,140.00
10	Class J - Licensed Alcoholic Beverage Caterer	$600.00
11	Class K - Brewer, Manufacturer or Malt Beverages Only	$2,600.00
12	Class L - Brew Pub Operator	$600.00
13	Class M - Broker	$600.00
14	Class N - Importer	$600.00
15	Class O - Hotel In-Room Service Liquor, Beer, and Wine	$600.00
16	Class P - Manufacturer of Wine Only	$600.00
17	Class Q - Manufacturer of Distilled Spirits Only	$5,000.00
18	Sunday Sales Permit Fee	$0.00
19	Wine Tasting Permit Fee	$250.00
20	Growler Tasting Permit Fee	$250.00
21	After Hours Service Permit Application Fee	$60.00
22	Temporary Non-Profit Alcohol Permit Fee	$50.00
23	New Application Fee	$400.00
24	Change of Ownership/Management Application Fee	$100.00
	Alcohol License Late Renewal Payment Penalties	
25	November 1st to November 15th	$200.00
26	November 16th to November 30th	$300.00

FINANCE (continued)		
	Subject	**Fee / Unit**
27	After December 1st	20% of annual license fee but no less than $500, whichever is greater
	Occupation Tax Certificate (OTC) and Regulatory Fees	
	Number of Employees (annually)	
28	0 -1	$50.00
29	2-3	$131.00
30	4 - 6	$327.00
31	7 -10	$540.00
32	11-15	$780.00
33	16-20	$959.00
34	21-35	$1,229.00
35	36-50	$1,649.00
36	51-75	$2,038.00
37	76-100	$2,578.00
38	101-150	$3,058.00
39	151-250	$3,567.00
40	251 and over	$3,957.00
41	OTC Late Payment Penalty & Interest (State Regulated)	10% of amount due + 1.5% monthly interest
42	Administrative Fee	$50.00 annually
43	Professional Services OTC (State Regulated)	$400.00
44	Nude Performances	$200 new/$150 renewal
45	Massage Parlors	$200 new/$150 renewal/$20 annual individual permit
46	Pawnbrokers	$100.00 new/$75.00 renewal
47	Itinerant Merchant	$75.00
48	Insurance Company OTC (doing business in county) (State Regulated)	$150.00
49	Insurance Company owned branch location (State Regulated)	$35 per branch in excess of one location
50	Independent Insurance Agencies / Brokers (State Regulated)	$35.00 each branch
51	Loan Companies that sale, offer, solicit or take applications for insurance in connection with loans (State Regulated)	$10.00 or 35% of the company license fee, whichever is greater, per location per year
52	Trade and Merchandise Shows (Promoters or Operators)	$200.00 per event
53	OTC Telephone Tax	3% of recurring local service revenues (paid quarterly)
	Other Taxes	
54	Financial Institutions Tax (State Regulated)	Greater of 0.25% of gross receipts or $1,000
55	Insurance Premium Tax (State Regulated) (Collected and Remitted by State Insurance Commissioner)	1% Premium Tax for life, accident and sickness insurance policy gross direct premiums / 2.5% Premium Tax for all other gross direct premiums
	Excise Taxes	
56	Mixed Drink Consumption on Premises (State Regulated)	3% gross sales of distilled spirits
57	Hotel Motel (State & Local Regulated)	7% of Taxable Sales
58	Motor Vehicle Rentals (State Regulated)	3% of Taxable Sales
	Wholesale Excise Tax (State Licensed Wholesalers)	
59	Malt Beverage (including Breweries) (State Regulated)	5 Cents per 12 oz. container/$6.00 per 15 1/2 gallon barrel/$12.00 per 31 gallon barrel
60	Wine (State Regulated)	22 Cents per Liter
61	Liquor (State Regulated)	22 Cents per Liter
	Franchise Fees	
62	Cable & Video Services (State Regulated)	5% of gross revenue
63	Electric (EMC)	4% of gross sales in county / annual
64	Electric (GA Power) - Regulated by Public Service Commission	Paid Annually
65	Gas (Southern Company) - Regulated by Public Service Com.	quarterly

	FINANCE (continued)	
	Subject	**Fee / Unit**
	Other Fees	
66	Returned Checks	$20.00
	LEISURE SERVICES	
	Rental Fees	
	Facility Rentals and Admissions	
1	Bank of 3 Tennis Courts	$24.00 / Per Hour
2	Outdoor Basketball Courts	$16.00 / Per Hour
3	Cleaning Deposit - Indoor Space No Kitchen	$50
4	Cleaning Deposit-Indoor or Outdoor Space with Kitchen	$70
5	BBQ Building/Picnic Shelter--Medium	$100
6	BBQ Building/Picnic Shelter--Medium	$90.00 / 8 Hour Block
7	Campfire Ring	$20.00 / 8 Hour Block
8	Concession Stand	$100.00 / Per Day
9	Conference Room/Multi-Purpose Room/Classroom	$20.00 / Per Hour - 2 hr. min
10	Dance Center Presentation Hall	$100.00 / Per Hour - 2 hr. min
11	Dance Studios	$50.00 / Per Hour - 2 hr. min
12	Dance Center Lobby	$25.00/Per Hour - 2 hr. min.
13	Exhibit Hall - SCNC	$100.00/ Per Hour - 2 hr. min.
14	Full Classrooom - SCNC	$50.00/ Per Hour - 2 hr. min.
15	Sandy Creek Park Admission	$2.00 per person
16	Sandy Creek Park Horse Admission	$2.00 per horse
17	Sandy Creek Park Pass	$30 resident / $50 non-resident
18	Sandy Creek Park Dog Park Reservation	$1.00 / Per Hour Per dog
19	Sandy Creek Park Dog Park Punch Card	$10 for 12 punches
20	Sandy Creek Park Disc Golf Play	$1.00 per person
21	Sandy Creek Park Disc Golf Punch Card	$10 for 12 punches
22	Gymnasium	$50.00 / Per Hour - Athletic Use
23	Gymnasium	$75.00 / Per Hour - Non-Athletic
24	Kitchen	$100.00 / Per Day
25	Large Multi-Purpose Room	$50.00 / Per Hour - 2 hr. min
26	Multi-Purpose Fields	$50.00 / 4 Hour Block
27	Multi-Purpose Fields	$100.00 / 8 Hour Block
28	Outdoor Classroom--Special Event - SCNC	$40.00 / 4 Hour Block
29	Outdoor Classroom--Special Event - SCNC	$60.00 / 8 Hour Block
30	Pavilion/Community Building	$225.00 / 8 Hour Block
31	Picnic Shelter--Small	$50.00 / 4 Hour Block
32	Picnic Shelter--Small	$75.00 / 8 Hour Block
33	Quinn Hall	$75.00 / Per Hour - 2 hr. min
34	Quinn Hall-Damage Deposit	$250.00 / Per Rental
35	Recreation Hall	$150.00 - 2 hr. min / $75.00 each add. Hr.
36	Softball/Soccer Fields	$100.00 / 4 Hour Block
37	Softball/Soccer Fields	$150.00 / 8 Hour Block
38	Tennis Courts	$8.00 / Per Hour
39	Tennis Center Whole Complex	$200.00 / Per Day
40	Walker Hall Complex	$50.00 / Per Hour
41	Pool Pass - Family	$40.00 / Season
42	Pool Pass - Single	$20.00 / Season
43	Pool Pass Family of 4	$40.00
44	Lyndon House Open Studio Pass	$65.00 / month
	Morton Theatre	
45	Conference Room	$30.00 / Per Hour, Per Day with Event Rental
46	E. D. Harris Pharmacy	$90.00 / Per Hour, One-Time with Event Rental
	Morton Theatre / Auditorium	
47	Full Day Rate: Mon-Wed	$575.00 / 9:00 AM - 11:00 PM
48	Full Day Rate: Thu-Sun	$770.00 / 9:00 AM - 11:00 PM
49	Half-Day Rate, Evening Hours: Mon-Wed	$550.00 / 4:00 PM - 11:00 PM

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
50	Half-Day Rate, Evening Hours: Thu-Sun	$640.00 / 4:00 PM - 11:00 PM
51	Half-Day Rate, Matinee Hours: Mon-Wed	$440.00 / 9:00 AM - 4:00 PM
52	Half-Day Rate, Matinee Hours: Thu-Sun	$500.00 / 9:00 AM - 4:00 PM
53	Hourly Rate - Early Hours: Mon-Wed	$80.00 / Per Hour, 9:00 AM - 4:00 PM, Non-Event Usage
54	Hourly Rate - Late Hours: Mon-Wed	$90.00 / Per Hour, 4:00 PM - 11:00 PM, Non-Event Usage
55	Hourly Rate - Early Hours: Thu-Sun	$90.00 / Per Hour, 9:00 AM - 4:00 PM, Non-Event Usage
56	Hourly Rate - Late Hours: Thu-Sun	$100.00 / Per Hour, 4:00 PM - 11:00, non-event usage
57	Hourly Rate - Additional Hours	$150.00 / Per Hour, 11:00 PM-9:00
	Lyndon House Arts Center	
58	Atrium	$280.00 / Per Hour - 2 hr. min
		$70.00 each additional hr.
59	Lounge	$60.00 / Per Hour - 2 hr. min
		$15.00 each additional hr.
60	Multi-Purpose Room	$90.00 / Per Hour - 2 hr. min
		$20.00 each additional hr.
61	Terrace & Back Lawn	$120.00 / Per Hour - 2 hr. min
		$30.00 each additional hr.
62	Ware-Lyndon House Front Lawn & Garden	$120.00 / Per Hour - 2 HR Min
		$30.00 each additional hr.
63	Kitchen	$100.00 / Flat fee when added to any other room
64	Wedding Package	$600.00 / Per Hour - 2 hr. min $145 each add. hr.
	Birthday Party	
65	Party Packages	$80.00 - $200.00
	Equipment Rentals	
66	10 Chairs	$25.00 / Per Day + Delivery Fee
67	10'x10' Tent	$60.00 / Per Day + Delivery Fee
68	20'x20' Tent	$110.00 / Per Day + Delivery Fee
69	25 Barricades	$50.00 / Per Day + Delivery Fee
70	4'x8'x16' Stage Platforms	$20.00 / Per Unit
71	5 Tables	$25.00 / Per Day + Delivery Fee
72	Bleached White Backdrop	$30.00 / Per Event
73	Canoes/Kayaks	$15.00 / Per Day
74	Canoes/Kayaks	$8.00 / Per Hour / $2 each add hr.
75	Concert Baby Grand	$25.00 / Per Day
76	Cymbals	$30.00 / Per Day
77	Discovery Box	$5.00 / 2 Weeks
78	DLP Projector	$50.00 / Per Day
79	Drum Kit	$90.00 / Per Day
80	Follow spots	$30.00 / Per Unit Per Day
81	Gobos	$15.00 / Per Item
82	Handheld Wireless Microphone	$30.00 / Per Unit Per Day
	Equipment Rentals (continued)	
83	Marley Floor	$50.00 / Per Event
84	Mirror (Disco) Ball	$30.00 / Per Event
85	Mobile Sound System	$120.00 / Per Event
86	Mobile Stage	$800.00 / Per Day / with Set-Up
	Mobile Stage Damage Deposit	$200.00
87	Stage Extension - 4x16	$330.00 / Per Day / with Set-Up
88	Tennis Ball Machine	$10.00 / Per Hour
	Electric Piano	$100.00/Event

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
89	Upright Piano	$150.00 / Per Day
90	Wireless Body Microphone	$30.00 / Per Unit Per Day
	Special Events	
91	Alcohol Fee-Indoor Event	$50.00 / 50 Attendees or Less
92	Alcohol Fee-Indoor Event	$150.00 / 51 Attendees or More
93	Alcohol Fee-Outdoor Event	$150.00/ < 2000 SF Serving Area
94	Alcohol Fee-Outdoor Event	$300.00/ < 4000 SF Serving Area
95	Electricity	$5.00 / Per Hour
96	Event Staffing--After Regular Hours	$35.00 / Per Staff Per Hour
97	Event Staffing--During Regular Hours	$15.00 / Per Staff Per Hour
98	Field Lights	$25.00 / Per Hour Per Field or Bank
99	Field Prep	$25.00 / Per Staff Per Hour
100	Special Event Application Fee	$25.00 / Per Event
101	Special Event Impact Fees	$100 - $1000 / Per Event/Size/Location
102	Technician Support	$18.00 / Per Hour
103	Outdoor Movie Screen Package - ACCGov only	$1,000/ 5 hrs/ $125.00 ea. Add. Hr.
	Program Fees	
	Note: Non-resident charges for programs are 150% of fee listed, rounded up to the nearest dollar.	
	Team Sports	
104	Adult Athletic Leagues	$100.00 - $500.00 / Season
	Adult	
105	Athletic Programs - Adults	$10.00 - $60.00
106	Performing Arts Programs - Adults	$35.00 - $115.00
107	Visual Arts Program - Adults	$45.00 - $130.00
108	General Recreation & Nature Programs - Adults	$0.00 - $40.00
	All Ages	
109	Family Programs	$2.00 - $35.00
	Youth	
110	Athletic Leagues - Youth	$65.00 / Season
111	Athletic Programs - Youth	$5.00 - $65.00
112	Gymnastics Programs	$35.00 - $140.00
113	Competitive Gymnastics	$60 - $120 / Month
114	General Recreation and Nature Programs - Youth	$0.00 - $60.00
115	Performing Arts Programs - Youth	$5.00 - $115.00
116	Visual Arts Programs - Youth	$15.00 - $65.00
117	Holiday Programs	$0.00 - $10.00
118	Outreach Programs - Nature Center and Bear Hollow	$0.00 - $100.00
	Special Event Programs	
119	Department Special Events	$0.00 - $10.00 Admission Fee
120	Leisure Services Community-Wide Events	$0.00 - $10.00 Admission Fee
	Youth Summer Camps	
121	Mini Camps	$15 - $90 / week
122	Day Camps	$40 - $175 / week
	Merchandise for Sale	
123	Merchandise for Sale	$1.00 - $50.00
PLANNING		
	General Business	
1	Community Garden Application	$50.00/$10 renewal
2	Home Occupation Application	$20.00
3	Neighborhood Notification Registration Form	$0.00
4	Prescribed Grazing Application	$20.00

PLANNING		
	Subject	**Fee / Unit**
5	Sign Review Application	$25.00
	Construction/Development	
6	Changes to Approved Permit Plans	$55.00
7	Concept Review	$55.00
8	Demolition / Relocation Review - Non-Exempt	$90.00
9	Demolition / Relocation Review - Exempt	$25.00
10	Environmental Areas Permit	$25.00
11	Planning Department Inspection	$50.00
12	Plans Review Application / Plans Review Handbook	See Plans Review Fee Calculator
13	Plans Review Revision Submittal Form	See Revision Fee Calculator
14	Revision Submittal Form	$25.00 (except plans review)
15	Timber Harvesting Notification	$0.00
16	Tree Management Plan Application	$65.00
17	Telecommunication Facility Registration	$35.00
18	Temporary Telecommunication Facility Permit	$105.00
19	Zoning Permit - new single family & additions over 50%	$80.00
20	Zoning Permit - all other work	$25.00
21	Billboard Application	$25.00
	Plats/Subdivisions	
22	Preliminary Plat	$100 plus $10 per lot
23	Final Plat - Four lots or less	$75 plus $10 per lot
24	Final Plat - More than four lots	$150 plus $10 per lot
25	Subdivision Site Review	See Plans Review Fee Calculator
	Boards & Commissions	
26	Appeals of Appointed Board Rulings	$150.00
	Hearings Board	
27	Variance - Community Tree Management	$225.00
28	Variance - Flood Protection	$225.00
29	Variance - Flood plain & Riparian Buffer Areas	$225.00
30	Variance - Signs	$225.00
	Hearings Board (continued)	
31	Variance - Zoning & Development Standards	$225.00
32	Variance - Storm Water Management Standards	$225.00
33	Variance - Waiver - Forest Management Activity	$225.00
	Historic Preservation Commission	
34	Certificate of Appropriateness - Staff Review	$25.00
35	Certificate of Appropriateness - Minor Projects	$55.00
36	Certificate of Appropriateness - Major Projects	$505.00
37	Conceptual Preliminary Design Review	
38	Historic Preservation Tax Freeze Application	
	Certificate of Appropriateness - Moderate	$155.00
	Planning Commission	
39	Planned Development Application	$1,600.00
40	Rezone Application - Type I	$1,300.00
41	Rezone Application - Type II	$650.00
42	Special Use Application - Type I	$1,350.00
43	Special Use Application - Type II	$850.00
44	Variance Application	$225.00
45	Alternative Compliance Application - Type III	$150.00
46	Concept Review Application - Type III	$150.00
47	Administrative Action Application	$50.00

PLANNING (continued)		
	Subject	**Fee / Unit**
48	Pre-Application Conference	$0.00
	Prints/Copies/Maps	
	Copies	
49	8 1/2 X 11 inch, black & white	$0.25
50	8 1/2 x 14 inch, black & white	$0.50
51	11 x 17 inch, black & white	$0.50
	GIS Data Viewer Prints	
52	8 1/2 x 11 inches	$0.25
53	8 1/2 x 14 inches	$0.50
54	11 x 17 inches	$1.00
	Special Orders /Color Prints	
55	8 1/2 X 11 inches	$8.00
56	11 x 17 inches	$10.00
57	24 x 36 inches	$25.00
58	36 x 48 inches	$35.00
	KIP Copies	
59	Labor	1st 15 minutes free/then $15 per hr.
60	In-house, no labor	$0.35 per square foot
61	Other items	$0.45 per square foot + labor
62	Topo's	$2.50 plus labor
	Ordinances/Studies/Maps	
63	Individual Chapters of Development Regulations	$5.00
64	Environmental Areas Ordinance	$5.00
65	Sign Ordinance	$10.00
66	Comprehensive Plan CD	$10.00
67	Infill Housing Study (2008)	$30.00
68	Zoning Map	$35.00
69	Future Development Map	$35.00
70	GIS Data Set	$50.00
71	ACC Orthophoto Data (seamless or tiles)	$50.00
	Staff Research	
72	GIS/graphics research assistance (no maps generated)	Free - 1st 30 minutes / then $18 per hr.
73	GIS/graphics research assistance (maps generated)	Free - 1st 15 minutes / then $18 per hr.
74	GIS data viewer research	Free - 1st 15 minutes / then $18 per hr.
75	Zoning Verification Requests - Simple	$25.00
	Zoning Verification Requests - Simple	$55.00
	Open Records Request	
76	Research, administrative work	Free - 1st 15 minutes / then per hr. fee
77	CD / flash drive	$10.00
78	Copies 8 1/2 x 11; 8 1/2 x 14	$0.10
79	Copies 11 x 14	$0.75
80	Plans / Maps	See Prints / Copies / Maps
PUBLIC INFORMATION OFFICE		
1	DVD of Mayor & Commission Meeting	$10 + $2 shipping
PUBLIC UTILITIES		
	Water (& Sewer) Service Establishment Fees	
1	Water Deposit	$50.00
2	Service Fee	$10.00
3	Same day service	$25.00
4	Re-establish water service	$15.00 plus additional expenses

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
5	Sewer Deposit	$0.00
6	Reinstatement of sewer service	$0.00
7	Set Up Trash Service (requires second step with Solid Waste)	$10.00
8	Late payment fee	10% of amount due
9	Meter tampering penalty	$100.00
	Monthly Water Rates: Single Family Residential	
10	Tier 1: Annual Average (AA)*	$5.73 per 1,000 gallons
11	Tier 2: Up to 50% over AA	$7.16 per 1,000 gallons
12	Tier 3: Between 51% - 99% over AA	$8.60 per 1,000 gallons
13	Tier 4: More than 100% over AA	$14.32 per 1,000 gallons
	* The minimum Annual Average is 3,000 gallons per month	
	Monthly Water Rates: Multifamily & Non-Residential	
14	Tier 1 for all use	$5.73 per 1,000 gallons
	Water Monthly Customer Service	
15	Water Monthly Customer Service	$4.40/ month
	Sewer Monthly Customer Service Fee	
16	Residential sewer use is equal to 100% of water consumption	$6.76 per 1,000 gallons
	Sewer monthly customer service fee	$4.40 / month
	Meter Replacement Fee (per month)	
17	5/8 or 3/4-inch meter	$0.47
18	1-inch meter	$1.05
19	1.5-inch meter	$3.29
20	2-inch meter	$25.55
21	3-inch meter	$34.73
22	4-inch meter	$48.08
23	6-inch meter	$118.47
24	8-inch meter	$156.82
	Fire Sprinkler System Charges	
25	1.5 inch meter	$1.00 / month
26	2 inch meter	$1.5 / month
27	3 inch meter	$2.00 / month
28	4 inch meter	$5.00 / month
29	6 inch meter	$10.00 / month
30	8 inch meter	$15.00 / month
31	10 inch meter	$30.00 / month
32	12 inch meter	$45.00 / month
	Industrial/ Commercial Wastewater Surcharge Rates	
33	>250 mg/L Five-Day Biochemical Oxygen Demand (BOD5)	0.30 per pound
34	>250 Total Suspended Solids (TSS)	0.30 per pound
35	101-150 Fats, Oil, Grease (FOG)	0.16 per pound
	Industrial/ Commercial Wastewater Surcharge Rates (cont.)	
36	Biological Oxygen Demand 5 > 1,000 mg/L	$0.32 per lb.
37	Total Suspended Solids > 1,000 mg/L	$0.32 per lb.
38	101-200 Fats, Oil, Grease (FOG)	$0.17 per lb.
39	>200 FOG Maximum Level	0.53 per pound
40	Wastewater discharge permit violation	Up to $1,000.00 per violation / day
	Fire Hydrant Flow and Pressure Measurement Request	
41	24 hour chart of pressure measurement	$50.00 per chart
42	Fire Flow Static and Residual Flow and Pressure Measurement	$50 per measurement

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
43	**PUD Plan Review Fee**	$150 per plan set
	Water and Sewer System Extension Inspection Fee	
44	PUD Utility Extension Permit Fee	$100 per permit
45	Water Line	$0.95 per linear foot water main
	Sewer Line	$2.20 per linear foot water main
46	Minimum Charge for Inspection Fee	$ 250 per contract
	Water and Sewer Evaluation for Connection	
47	Determination of Availability	$0.00
48	Evaluation of connection to water system	$50 per connection
49	Evaluation of connection to sewer system	$150 per connection
	PUD Fees for Water and Sewer Construction	
50	Material Cost	Cost determined by job
51	Labor Cost	$950 per day - minimum 1 day
52	Equipment Cost	$850 per day - minimum 1 day
	Water Meter Charge	
53	3/4-inch meter	$326
54	1-inch meter	$493
55	1.5-inch meter	$721
56	2-inch meter	$1,475
57	3-inch meter	$3,242
58	4-inch meter	$8,158
59	6-inch meter	$12,657
60	8-inch meter	$14,245
	Water Meter Stub Charge	
61	3/4-inch meter short side	$1,055
62	3/4-inch meter long side	$2,030
63	1-inch meter short side	$1,252
64	1-inch meter long side	$2,233
65	1.5-inch meter short side	$1,719
66	1.5-inch meter long side	$2,742
67	2-inch meter short side	$2,175
68	2-inch meter long side	$3,289
69	3-inch meter	Cost determined by job
70	4-inch meter	Cost determined by job
71	6-inch meter	Cost determined by job
	Water Meter Connection Fee	
72	3/4-inch meter	$1,800
73	1-inch meter	$4,500
74	1.5-inch meter	$9,000
75	2-inch meter	$14,400

	Water Meter Connection Fee (cont.)	
76	3-inch meter	$25,600
77	4-inch meter	$40,000
78	6-inch meter	$80,000
	Sewer Connection Fee	
79	3/4-inch meter	$2,900
80	1-inch meter	$7,250
81	1.5-inch meter	$14,500
82	2-inch meter	$23,200
83	3-inch meter	$46,400
84	4-inch meter	$72,500
85	6-inch meter	$145,000

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
86	8-inch meter	$232,000
87	Sewer Connection Fee for Multifamily Construction	3/4 inch sewer connection fee multiplied by 0.6 multiplied by the number of units.
	Sewer Stub Fee	
88	4-inch stub	$665
89	6-inch stub	$1,200
90	Casing or manhole if required	Cost determined by job
	Other Fees	
91	Paving Cut	$515
92	Casing or additional amount for paving	Cost determined by job
93	Bull Head Connection	$100
94	Fire Hydrant Meter Rental	$150 for water usage of 11,200 gallons. Water usage above 11,220 gallons will be charged per 1,000 gallons at the non-residential outdoor water use rate.
95	GDOT GUPS Permit Application Fee	$130
	Septage Disposal (Permitted Companies Only) per calendar year (in dollars per gallon)	
96	Portable toilets	Calendar Year 2021 - $0.12
		Calendar Year 2022 - $0.12
97	Holding tanks	Calendar Year 2021 - $0.12
		Calendar Year 2022 - $0.12
98	Septage from ACC	Calendar Year 2021 - $0.12
		Calendar Year 2022 - $0.12
99	Septage from JBOOM	Calendar Year 2021 - $0.30
		Calendar Year 2022 - $0.31
100	Septage from JBOOM by ACC haulers	Calendar Year 2021 - $0.30
		Calendar Year 2022 - $0.31
101	Industrial waste - ACC only	Calendar Year 2021 - $0.12
		Calendar Year 2022 - $0.12
SOLID WASTE		
	Franchise Fees for Independent Haulers	
1	Initial Franchise Application Fee	$300.00
2	Annual Franchise Renewal Fee	$200.00
3	Franchise Decal Fee Per Truck	$2.00
	Residential Refuse Services	
	Roll Cart Service (totals per month)	**Curbside / Backyard**
4	Vacant Rate with active water service	$13.60 / N/A
5	20 gal	$15.60 / $30.60
6	32 gal	$17.60 / $32.60
7	64 gal	$21.60 / $36.60
8	96 gal	$28.60 / $43.60
9	Two 64 gallon carts	$37.60 / $52.60
10	64 & 96 gal	$50.60 / $65.60
11	**Downtown Residential Service (Lofts in CBD)**	$48.72
	(includes 10 ACC Commercial Trash bags per month)	
12	Return Trip Fee	$10.00
13	Level Change Fee (1st one within a 12 month period is free)	$10.00
14	**Pedestrian Trash or Recycling Container TIP (outside CBD)**	$2.00 per TIP
	Commercial Refuse Services	
	Commercial Curbside (totals per month)	
1	Outside Downtown - Twice a week service/no food or bar service	$26.60
2	Outside Downtown - Three times a week service serving food	$32.60

SOLID WASTE (continued)		
	Subject	**Fee / Unit**
3	Downtown Service/no food or bar service	$32.60
4	Downtown Service serving 1 meal a day	$82.60
5	Downtown Service serving 2 or more meals a day	$161.60
6	Outside Downtown Recycling Services Only - one fixed price for 1 to 5 (96 gallon) carts	$13.60
7	Commercial ACC Trash Bags - bundle of 20	$30.00
8	Commercial ACC Trash Bags - case of 100	$150.00
9	Commercial ACC Recycling Bags	$20.00
	*If a business orders a case or more of Commercial ACC Trash Bags, Solid Waste will deliver them for no additional charge on Thursdays.	
	Commercial Dumpster (totals per month)	
	Trash and recycling dumpster(s) included in price	
	# of Weekly Pickups	**2 yd / 4yd / 6 yd / 8 yd**
1	1	71.60 / 86.60 / 105.60 / 124.60
2	2	125.60 / 157.60 / 189.60 / 223.60
3	3	181.60 / 226.60 / 275.60 / 323.60
4	4	236.60 / 296.60 / 360.60 / $422.60
5	5	291.60 / 366.60 / 556.00 / 624.60
6	Extra Tip - above current service level	12.00 / 15.28 / 18.52 / 21.76
	Recycling dumpster(s) only - dumpster(s) included in price	
	# of Weekly Pickups	**2 yd / 4yd / 6 yd / 8 yd**
7	1	54.00 / 55.00 / 59.00 / 63.00
8	2	93.00 / 94.00 / 97.00 / 101.00
9	3	132.00 / 133.00 / 137.00 / 140.00
10	4	171.00 / 172.00 / 214.00 / 217.00
11	5	210.00 / 211.00 / 214.00 / 217.00
12	Tipped as trash	12.00 / 15.28 / 18.52 / 21.76
	Services with a split dumpster - 8 yd dumpster half trash and half recycling	
	# of Weekly Pickups	
13	1	$86.60
14	2	$157.60
	Waste Minimization Fee	
15	Residential Fee	$1.20 per month
16	Small Business (Commercial)	$8.20 per month
40	Large Business (Commercial)	$16.40 per month
41	Institutional (Collegiate)	$0.70 per student
	Special Pickups	
42	Pickup for 1 or 2 trash/debris items	$35.00 per trip
43	Pickup for 3 or more trash/debris items	$75.00 plus the weight of disposal; disposal is $43.00 per ton
44	Pickup of Leaf & Limb materials	$75.00 plus the weight of disposal; disposal is $25.50 per ton
45	Cooking Grease	$3.00 per 5 gallon container
	Center for Hard to Recycle Materials (CHaRM)	
	Residential Customers with loads of mixed material that contain bulbs, batteries, paint, TVs and/or monitors and other hard to recycle items	
46	Facility Fee for ACC businesses and residents	$2 per trip
47	Facility Fee for non-ACC businesses and residents	$5 per trip
48	Batteries	$0.36 per pound
49	Cleaners/Chemicals/Fertilizers	$5 per gallon
50	Document Destruction	$2 per box
51	Light bulbs	$0.50 each
52	Plate glass or automotive window	$1 per piece

SOLID WASTE (continued)		
	Subject	**Fee / Unit**
53	Tires	$3 per tire
	Landfill	
54	Commercial Trash:	$43.00 per ton
55	Residential Trash:	$1.50 per bag for up to 6 bags / $10 min. for 7+ bags / $43 per ton
	Leaf & Limb (yard debris)	
56	Commercial Yard Debris:	$25.50 per ton
57	Residential Yard Debris:	$25.00 per ton with a $5.00 minimum
	Composting Fees	
58	Event Composting Permit Fee (Managed by Recycling Educators)	$25.00 per event
59	Bio solids	$50.00 per ton
60	Food scrapes, organics from residential/small commercial sources	$25.00 per ton
61	Food Scraps Compost Contamination Fee (Glass/metal, etc.)	$20.00 per ton
	Commercial Composting (restaurants, hair salons, etc.)	**Total per Month**
62	One Collection Per Week	
63	One 32 Gallon Container	$26.60
64	Two 32 Gallon Containers	$31.60
65	Three 32 Gallon Containers	$36.60
66	Four 32 Gallon Containers	$41.60
67	Five 32 Gallon Containers	$46.60
	Two Collections Per Week	
68	One 32 Gallon Container	$39.90
69	Two 32 Gallon Containers	$44.90
70	Three 32 Gallon Containers	$49.90
71	Four 32 Gallon Containers	$51.90
72	Five 32 Gallon Containers	$53.90
	Commercial Composting (restaurants, hair salons, etc.) (continued)	**Total per Month**
	Three Collections Per Week	
73	One 32 Gallon Container	$44.40
74	Two 32 Gallon Containers	$49.40
75	Three 32 Gallon Containers	$54.40
76	Four 32 Gallon Containers	$56.90
77	Five 32 Gallon Containers	$58.90
78	Commercial Composting Contamination Fee	$20.00 per ton
79	Commercial Composting Cart Cleaning Fee (Upon Request)	$10.00 per cart
80	Commercial Composting Cart Replacement Fee	$25.00 per cart
	Other Disposal or Recycling Services	
81	Clothing & Shoes	No Charge - Must be clean & bagged securely & placed in the available bins
82	Cooking grease	No Charge -Used cooking grease/oil
83	Televisions	$5.00 per computer or TV Monitor
84	Metal	No Charge - Large and small appliances, vacuum cleaners, fans, etc.
85	Car batteries	$1.00 per battery
86	Paint	$2.00 / can or $10.00 / 5 gallon bucket
87	Propane tanks	$5.00 per tank

SOLID WASTE (continued)		
	Subject	**Fee / Unit**
88	Tires	$3.00 per standard passenger/light truck tire without rims
		$10.00 per commercial truck tire without rims
		$25.00 for tractor tires
		$220 per ton commercial rate
89	Mattress or Box springs	$10.00 per piece

SUSTAINABILITY OFFICE		
	Subject	**Fee / Unit**
1	**Level II Electric Vehicle Chargers - Park and Ride**	$0.75/Hour
	Level II Electric Vehicle Chargers - Other Locations	
2	0-2 Hours	$0.75/Hour
3	2-4 Hours	$1.50/Hour
4	After 4 Hours	$3.00/Hour

TRANSPORTATION AND PUBLIC WORKS		
	Subject	**Fee / Unit**
1	Road, Lane, and Sidewalk Closure Report [Traffic]	$60.00 / Permit
2	Traffic Control Plan Review [Traffic]	$150.00 / Per Project
3	Traffic Impact Analysis [Traffic]	$250.00 / Per Project
4	Construction Plan Review	$360.00 / Per Project (2 Reviews)
5	Re-review fee	$250.00 / Per Re-Submittal
6	Storm water Management Plan Review	$275.00 / Per Project (2 Reviews)
7	E&SC - NPDES Review	$40.00 / Disturbed Acres
8	E&SC/Construction Violation and Re-inspection Fee	$200.00 / Violation
9	Land Disturbance Activity Permit**	$240.00 / Per Disturbed Acre (Six Month Permit)
	**Land Disturbance Permits must be renewed after 6 months if project is not complete.	
	Remaining LD Fee will be charged based on site activity as follows:	
10	Active Grading	$40.00 / Per Remaining Disturbed Acre Per Month
11	Second Phase Stabilization (Second Phase E&S Plan active, base material install, underground infrastructure installed)	$30.00 / Per Total Project Disturbed Acre Per Month
12	Final Stabilization	$15.00 / Per Total Project Disturbed Acre Per Month
13	ROW Encroachment Permit	$60.00 / Per Permit
14	Driveway Permit	$60.00 / Per Permit
15	Floodplain Construction Permit	$60.00 / Per Project
16	Bid Packages	$50.00 / Per Package
17	Residential Parking Permit (Two passes - two vehicles)	$10.00 / Per Residence housing)
18	Temporary Residential Parking Permit	$5.00 / Per Day

TRANSIT		
	Subject	**Fee / Unit**
	Single Ride	
1	Adults	$0.00
2	Senior/Disabled (Peak-hours)	$0.00
4	Children / Youth (0-18 years old)	$0.00
5	Demand Response	$0.00
6	Transfer	$0.00
7	UGA Contract Rate	$0.00
8	Bulk Multiple Ride Single Passes Each	$0.00
	22-Ride Passes	
9	Adults	$0.00

EXHIBIT A
Athens-Clarke County Building Valuation Table
BUILDING INSPECTION DEPARTMENT

	ICC Construction Type								
ICC Occupancy Classification	**IA**	**IB**	**IIA**	**IIB**	**IIIA**	**IIIB**	**IV**	**VA**	**VB**
A-1 Assembly, theaters, with stage	186.39	180.26	175.96	168.68	158.61	154.03	163.34	144.88	139.45
A-1 Assembly, theaters, without stage	170.54	164.42	160.12	152.84	142.96	138.38	147.50	129.23	123.80
A-2 Assembly, nightclubs	145.07	140.99	137.64	132.03	124.66	121.21	127.45	112.83	109.08
A-2 Assembly, restaurants, bars, banquet halls	144.31	140.23	136.11	131.27	123.13	120.45	126.69	111.30	108.32
A-3 Assembly, churches	171.32	165.19	160.90	153.62	144.81	140.23	148.28	131.08	125.64
A-3 Assembly, general, community halls, libraries, museums	144.07	137.94	132.89	126.37	115.69	111.91	121.03	102.00	97.33
A-4 Assembly, arenas	169.78	163.65	158.60	152.07	141.44	137.62	146.74	127.71	123.04
A-4 Assembly, outdoor	169.78	163.65	158.60	152.07	141.44	137.62	146.74	127.71	123.04
B Business	149.50	144.07	139.59	132.79	121.41	116.87	127.69	106.67	102.02
E Educational	158.32	152.89	148.91	142.13	132.51	125.82	137.25	115.73	112.42
F-1 Factory and industrial, moderate hazard	88.00	83.95	79.28	76.20	68.48	65.30	73.04	56.32	53.10
F-2 Factory and industrial, low hazard	87.23	83.18	79.28	75.44	68.48	64.53	72.27	56.32	52.33
H-1 High Hazard, explosives	82.31	78.26	74.36	70.52	63.73	59.78	67.35	51.57	0.00
H234 High Hazard	82.31	78.26	74.36	70.52	63.73	59.78	67.35	51.57	47.58
H-5 HPM	149.50	144.07	139.59	132.79	121.41	116.87	127.69	106.67	102.02
I-1 Institutional, supervised environment	148.81	143.76	139.60	133.71	123.18	119.83	133.79	110.35	106.91
I-2 Institutional, hospitals	250.10	244.67	240.20	233.39	221.24	0.00	228.30	206.50	0.00
I-2 Institutional, nursing homes	173.60	168.16	163.69	156.88	146.27	0.00	151.79	131.53	0.00
I-3 Institutional, restrained	169.94	164.51	160.04	153.23	142.81	137.51	148.14	128.07	121.90
I-4 Institutional, day care facilities	148.81	143.76	139.60	133.71	123.18	119.83	133.79	110.35	106.91
M Mercantile	108.03	103.94	99.83	94.98	87.19	84.51	90.40	75.36	72.38
R-1 Residential, hotels	150.21	145.16	141.00	135.12	124.38	121.03	135.19	111.55	108.11
R-2 Residential, multiple family	125.97	120.92	116.76	110.88	100.75	97.40	110.95	87.91	84.47
R-3 Residential, one- and two-family	117.56	114.37	111.42	108.62	104.64	101.89	106.80	97.91	92.16
R-4 Residential, care/assisted living facilities	148.81	143.76	139.60	133.71	123.18	119.83	133.79	110.35	106.91
S-1 Storage, moderate hazard	81.55	77.50	72.83	69.76	62.20	59.02	66.59	50.04	46.82
S-2 Storage, low hazard	80.79	76.74	72.83	68.99	62.20	58.26	65.83	50.04	46.05
U Utility, miscellaneous	63.85	60.29	56.53	53.71	48.45	45.28	51.32	38.31	36.48

a. Private garages, carports, porches and storage buildings use Utility, miscelaneous
b. Unfinished basements (all use groups) = $25.00 per sq. ft.
c. For shell only buildings deduct 20 percent of calculated valuation
d. 0.00 valuation indicates not permitted
e. Decks (all use groups) = $18.00 per sq. ft.

Glossary

Accrual Basis of Accounting: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are recorded for those goods and services at that time).

Ad Valorem Tax: Tax imposed on property according to the value of the property being taxed.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Arbitrage: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

Assessment: The process of making the official valuation of property for taxation.

Assessed Value: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

Asset: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

Bond: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

Capital Projects: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $30,000 or more.

Capital Additions & Improvements: This is a capital project of more than $30,000 which "adds" to the existing capital base or "improves" the current level of service.

Capital Current Services: This is a capital project of more than $30,000 which "maintains" the existing capital base or "maintains" the current level of service.

Capital Budget: The first year of the CIP as approved by the Commission.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a five year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

Coronavirus Aid, Relief, and Economic Security (CARES) Act: Provides for payments to State, Local and Tribal governments navigating the impact of the COVID-19 outbreak, through the Coronavirus Relief Fund.

Glossary

Cash Basis: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Community Development Block Grant (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Contingency: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with Manager and/or Commission approval.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services.

Delta ▲: In this document, the delta symbol is used to represent change from prior year.

Department: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

Depreciation: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

Encumbrance: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

Enterprise Funds: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

Expendable Trust Funds: A trust fund whose resources, including both principal and earnings, may be expended.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

Fiscal Year (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

Franchise Fees: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

Fringe Benefits: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

Fund: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

General Service District: This district consists of the total area of Clarke County.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Glossary

General Fund: The fund used to account for all financial resources, except those required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of government.

Grant: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

Goal: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

Governmental Funds: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

Homestead Exemption: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

Independent Agencies: Separate legal entities or commissions not included within an Athens-Clarke County (ACCGOV) department.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

Lease-purchase Agreements: Contractual agreements that are termed leases, but that in substance are purchase contracts.

Levy: To impose taxes, special assessments or service charges for the support of government activities.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line Item Budget: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (Local Option Sales Tax): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels.

Mill: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

Millage: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

Mission: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

Modified Accrual Basis: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period."

Net Position: The difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

OPEB (Other Post-Employment Benefits): Non-pension benefits provided to employees after employment ends such as health insurance coverage for retirees, dental insurance, life insurance and term care coverage.

Operating Budget: Plans of current expenditures and the proposed means of financing them.

Performance Measures: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Property: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

Personal Services: Expenditures for the payment of salaries, wages and fringe benefits of employees.

Property Tax: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

Proprietary Funds: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

Real Property: Land, buildings, permanent fixtures, and improvements.

Refunding: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

Retained Earnings: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

Revenue Bonds: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

Sales Tax: Tax levied on a broad range of goods and services at the point of sale and specified as a percentage of the transaction price. The vendor collects and reports the tax on behalf of the taxing jurisdiction.

Self-Insurance: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Tax Allocation District (TAD): A redevelopment tool that uses the increased property taxes generated by new development in a designated redevelopment area to finance costs related to development including, but not limited to, public infrastructure, demolition, utilities and planning costs.

Tax Anticipation Note: Borrowing by a local government against future anticipated tax revenue.

Tax Digest: The total assessed value of taxable property for a particular area.

Title Ad Valorem Tax (TAVT): A one-time title fee/tax paid at the time a motor vehicle title is transferred, based on the fair market value of the vehicle. TAVT replaced sales and use tax and the annual ad valorem tax (the "birthday" tax). TAVT is mandatory for motor vehicles purchased on or after March 1, 2013 and titled in Georgia.

Trust Funds: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

T.S.P.L.O.S.T. (Transportation Special Purpose Local Option Sales Tax): A sales tax used to fund capital outlay projects proposed by the county government and municipal governments where the outlays are intended for transportation purposes only.

Urban Service District: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.

VOIP (Voice Over Internet Protocol) Telephone: A category of hardware and software that enables voice communication (telephone service) and multimedia sessions over the internet.

Acronyms

ACCGov (Athens-Clarke County Government)
ACA (American Correctional Association)
ACCFES (Athens-Clarke County Fire & Emergency Services)
ACCPD (Athens-Clarke County Police Department)
ADDA (Athens Downtown Development Authority)
ADR (Alternative Dispute Resolution)
AHA (Athens Housing Authority)
AFR (Annual Financial Report)
ARPA (American Rescue Plan Act)
ATS (Athens Transit Service)
AWWA (American Water Works Association)
AMI (Advanced Metering Infrastructure)
CALEA (Commission on Accreditation for Law Enforcement Agencies)
CARES (Coronavirus Aid Relief and Economic Security)
CBD (Central Business District)
CDBG (Community Development Block Grant)
CHaRM (Center for Hard to Recycle Materials)
CHS (Consumer Healthy Solutions)
CIP (Capital Improvement Plan)
CJCC (Criminal Justice Coordinating Council)
CMMS (Computerized Maintenance Management System)
COPPS (Community Oriented Policing Performance System)
CPI (Consumer Price Index)
CVB (Convention & Visitors Bureau)
CS (Current Services)
CY (Calendar Year)
DATE (Drug Abuse Treatment and Education)
DFCS (Department of Family and Children's Services)
DOT (Department of Transportation)
DUI (Driving Under the Influence)
EMS (Emergency Medical Services)
EPD (Environmental Protection Division)
ERP (Enterprise Resource Planning)
FAA (Federal Aviation Administration)
FMLA (Family Medical Leave Act)
FMV (Fair Market Value)
FTA (Federal Transit Administration)
FTE (Full-time equivalent)
FY (Fiscal Year)
GAAFR (Governmental Accounting, Auditing, and Financial Reporting)
GAAP (Generally Accepted Accounting Principles)
GACP (Georgia Association of Chiefs of Police)
GASB (Governmental Accounting Standards Board)
GCIC (Georgia Crime Information Center)
GDOT (Georgia Department of Transportation)
GEFA (Georgia Environmental Finance Authority)

Acronyms

GFOA (Government Finance Officers Association)
GICH (Georgia Initiative for Community Housing)
GIS (Geographic Information System)
HCD (Housing & Community Development)
HSA (Health Savings Account)
HUD (U. S. Department of Housing and Urban Development)
HVAC (Heating, Ventilation & Air Conditioning)
ISO (Insurance Service Office)
KACCB (Keep Athens-Clarke County Beautiful)
LOST (Local Option Sales Tax)
MACORTS (Madison Athens Clarke Oconee Regional Transportation Study)
NCCHC (National Commission on Correctional Health Care)
NRPA (National Recreation & Park Association)
OCGA (Official Code of Georgia Annotated)
OPEB (Other Post-Employment Benefits)
PILOT (Payment in Lieu of Taxes)
PMP (Performance Management Program)
POS (Point of Service)
RFP (Request for Proposal)
SDWA (Safe Drinking Water Act)
SHP (Supportive Housing Program)
SPLOST (Special Purpose Local Option Sales Tax)
TAD (Tax Allocation District)
TAVT (Title Ad Valorem Tax)
TSPLOST (Transportation Special Local Option Sales Tax)
UGA (University of Georgia)
VAWA (Stop Violence Against Women Act)
VOIP (Voice Over Internet Protocol)
WEF (Water Environment Federation)
WRF (Water Reclamation Facility)