THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY 2023 ANNUAL OPERATING & CAPITAL BUDGET

JULY 1, 2022 - JUNE 30, 2023

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

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July 1, 2022

Dear Residents and Commissioners of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the 2023 Fiscal Year Annual Operating and Capital Budget. In accordance with Georgia Law and the Charter of the Unified Government, the Commission adopted this budget on June 07, 2022.

This budget is balanced without reductions to current services and includes funding to support new initiatives and support voter approved SPLOST facilities while reducing the millage rate from 13.70 mills to 13.10 mills.

Key Points in the FY2023 Budget

An attention to the goal of broad and deep public engagement is pursued with:

- A new Digital Services Coordinator position in the Public Information Office is funded for the fourth quarter of FY23. This position will focus on online engagement and outreach initiatives, shoring-up our communication needs in an environment in which traditional media is less active. ($20,000)
- Implementation of a more modern and responsive work order system for both the Mayor & Commission and the public in general. ($50,000)
- Return to a higher level of Community Events Programs in Partnership with the Athens Downtown Development Authority, as our shared time in public events is a health enhancing element of Athens' social and cultural scene. ($90,000 total via Hotel-Motel revenue)

There are a number of initiatives that continue to emphasize our commitment to sustainability and livability:

- The budget includes funding for a Comprehensive Plan Administrator in a re-organized Planning Department, which will allow more consistent focus on Special Projects and Initiatives, such as revamped code sections and geographically-focused initiatives that are a consistent interest area for community members. ($90,000)
- Extension of previously initiated Managed Forest and Restore Our Rivers projects. ($77,000)
- Operational support for the SPLOST Beech Haven Park project for six months. ($77,800)
- Development of a Leisure Services Master Plan to ensure adequate attention to the broad range of facilities and programs across the department. ($200,000 in FY23 and $250,000 in FY24)
- Stormwater improvements of $800,000 to ensure that we manage flood resilience and water quality ($600,000 above FY22 level).
- Repair and maintenance of existing parks facilities at $2.174 million, nearly $2 million above the capital budget amount in FY22.
- Media Arts partnerships (music and film) to enhance the strength of our arts community. ($50,000)

MAYOR KELLY GIRTZ
THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY, GEORGIA
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www.accgov.com

- This budget includes $75,000 to begin funding of a “Clean Tools” initiative to replace ACCGov’ s gas powered tools with electric powered tools, as recommended by the Legislative Review Committee.

Public Safety initiatives that provide dignity to the public and improve safety continue as a key consideration:

- To provide support for returning residents from the Department of Corrections, the community beautification work begun as the Athens Community Corps to provide employment for those challenged by the pandemic is shifting to hire those in Transition Center placements, who can be paid a full living wage. In addition, those serving the remainder of their sentence as Corrections Trustees can also be a part of a new beautification crew that will be supported by a Central Services position. This provides a continuum of support through the latter months of incarcerated person’s sentences. ($324,000)
- A Police Youth Cadet Corps will be instituted to provide a pipeline to employment in the Police Department for local high school students. We wish for all of our departments, most of all the Police Department, to reflect our community, and believe this early engagement will support this goal. Fulltime staffing for the program will come from existing authorized personnel. The program will be evaluated for potential growth in future years. ($120,000)
- A Vision Zero Coordinator in Transportation & Public Works will extend and expand the collaboration we have begun with the Georgia Department of Transportation to make targeted recommendations to reduce traffic accidents and fatalities. (Approximately $80,000 including salary and operating expenses)
- Addition of an Emergency Medical Services (EMS) Training Lieutenant position in the Fire Department to ensure a more responsive EMS apparatus and transition to Emergency Medical Dispatch ability ($70,000). The budget also includes $30,000 in capital funding for the purchase of two Cardiac Monitors for training and eventual delivery of EMT Basic level of care.
- Salary and benefit adjustments supporting the Public Defender’s Office totaling $86,000.

Community needs supports include:

- The partnership with the Athens Area Homeless Shelter begun in FY22 is extended to ensure that families will experience continuity of care. ($220,000)
- Continuing the groundbreaking community wellness work conducted by the Athens Wellbeing Project, which will allow wellbeing data to be verified down to the elementary school zone level. ($40,000)
- A re-organization of the Housing and Community Development Department, including three new positions, to ensure optimal attention to the range of youth, housing, homeless and related needs that the department supports. ($218,000)
- Funding for the Athens Regional Library will increase $514,800 in FY23 to raise staff hourly rate minimums to $15 per hour and to provide other staff salary increases to address the resulting wage compression.
- $1,032,700 is budgeted in Housing and Community Development Department to continue the Neighborhood Leaders Program provided by Family Connection/Community In Schools.

Broad-based support for a high quality Athens-Clarke County Unified Government workforce continues:

- Employee compensation is targeted for a 7% market increase, as well as additional funds to reduce compression in pay given our strengthened pay floor, along with up to a 2% pay for performance opportunity for each employee in the Unified Plan (non-public safety). A pay table increase of 4% is also planned to improve recruitment by increasing pay for new hires. In addition, the continued implementation of the structured Public Safety Step Plan is funded with a 6% pay table increase, and funding to implement a lateral transfer element.
- An increase to the Pension Fund to cover a monthly pension payment increase of $75 for current retirees is included to assist retirees in this high inflation environment ($864,000).
- $7,000 has been added to fund a targeted compensation study to examine differences in pay scales between Sheriff's Office and peer agencies.

This budget was a collaborative effort of many as we step into a hopeful future. Budget priorities agreed to by the Mayor and Commission at our most recent retreats helped to guide the development of the FY23 Budget. I also give a special thanks for the assistance of the Manager's Office, staff from our Finance and Human Resources Departments and many others for information needed to adopt this budget.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development, review and adoption of the FY23 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 8 Commissioner, Carol Myers, for her hard work and leadership during the Commission review of this budget.

As Mayor, I have had the opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments for our community and our staff. This has become the norm not the exception. This positive perception is something for which we all should be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it. If you have any questions, please do not hesitate to contact me.

Sincerely,



Kelly Girtz, Mayor

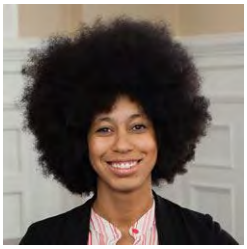
Mayor and Commission



Kelly Girtz
Mayor



Patrick Davenport
District 1
Commissioner



Mariah Parker
District 2
Commissioner



Melissa Link
District 3
Commissioner



Allison Wright
District 4
Commissioner



Tim Denson
District 5
Commissioner



Jesse Houle
District 6
Commissioner



Russell Edwards
District 7
Commissioner



Carol Myers
District 8
Commissioner



Ovita Thornton
District 9
Commissioner



Mike Hamby
District 10
Commissioner

Principal Officials

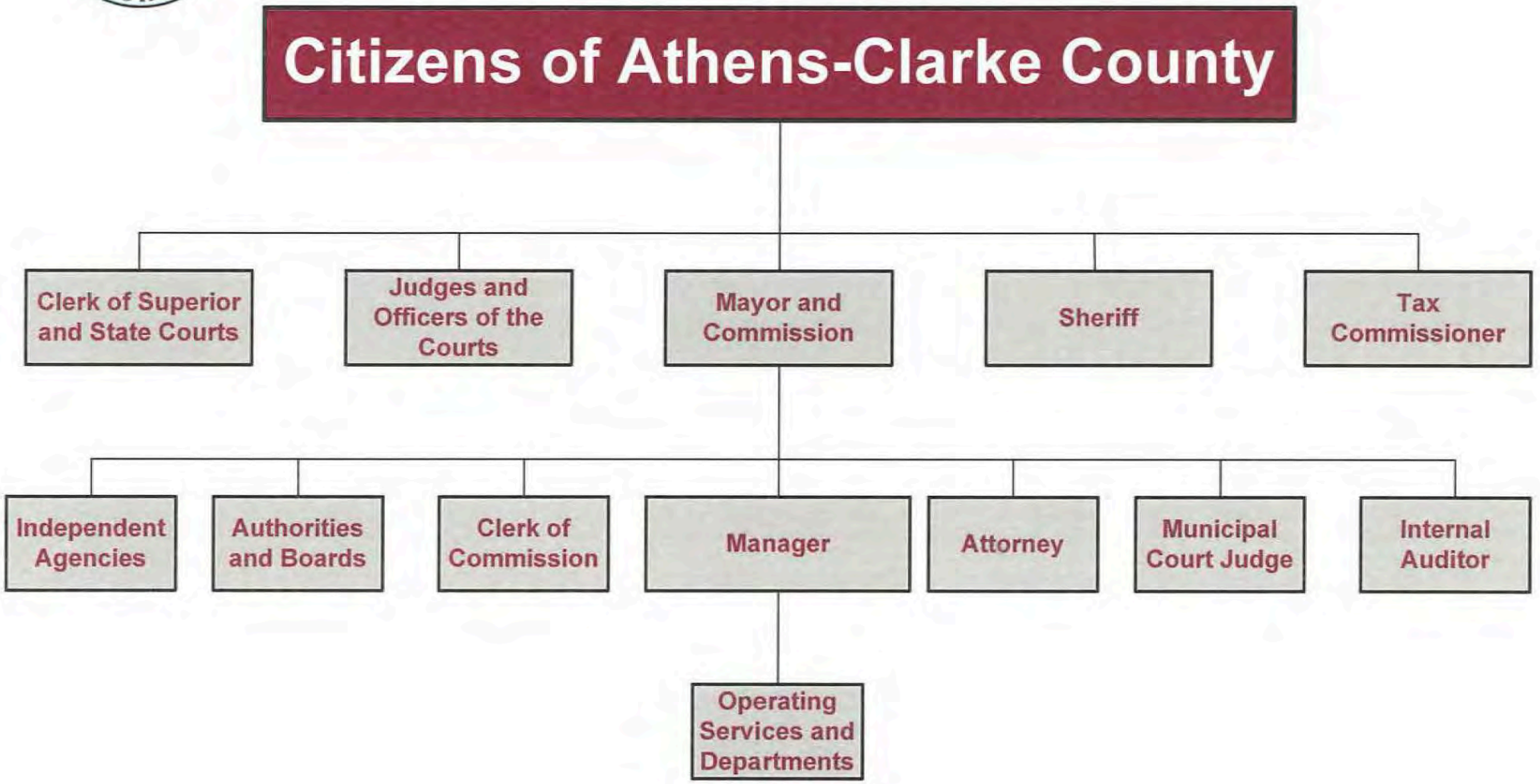
Elected Officials

Clerk of Courts	Beverly Logan	**State Court Chief Judge**	Ethelyn Simpson
Coroner	Sonny Wilson	**State Court Judge**	Charles Auslander
District Attorney	Deborah Gonzalez	**Superior Court Chief Judge**	Eric Norris
Magistrate Court Chief Judge	Benjamin Makin	**Superior Court Judge**	H. Patrick Haggard
Probate Court Judge	Susan Schaffer	**Superior Court Judge**	Lawton Stephens
Sheriff	John Q. Williams	**Superior Court Judge**	Lisa Lott
Solicitor General	C.R. Chisholm	**Tax Commissioner**	Toni Meadow

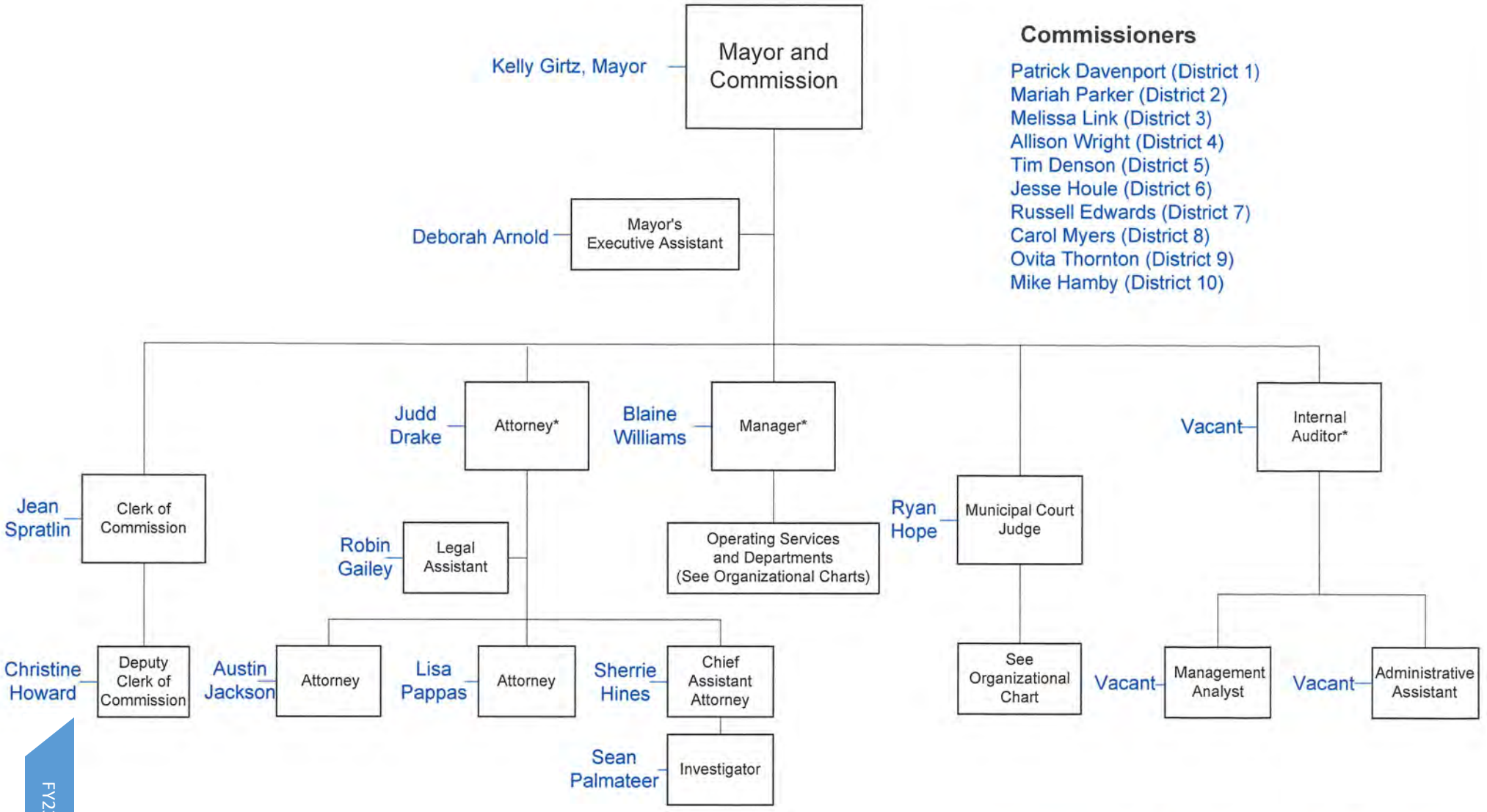
Appointed Officials

Manager	Blaine H. Williams	**Economic Development Director**	Ilka McConnell
Assistant Manager	Josh Edwards	**Finance Director**	David Boyd
Assistant Manager	Niki Jones	**Housing & Community Development Director**	Andrew Saunders (Interim)
Attorney	Judd Drake	**Human Resources Director**	Jeff Hale
Internal Auditor	Vacant	**Information Technology Director**	Travis Cooper
Airport Director	Mike Mathews	**Juvenile Court Judge**	Amanda Trimble
Animal Services Director	Kristall Barber	**Leisure Services Director**	Kent Kilpatrick
Building Inspection Director	Doug Hansford	**Municipal Court Judge**	Ryan Hope
Central Services Director	Gavin Hassemer (Interim)	**Planning & Zoning Director**	Brad Griffin
Chief of Fire & Emergency Services	Jeff Scarbrough	**Public Information Officer**	Jeff Montgomery
Chief of Police	Jerry Saulters (Interim)	**Public Transit Director**	Ryan Solchenberger
Chief Tax Appraiser	Kirk Dunagan	**Public Utilities Director**	Hollis Terry
Clerk of Commission	Jean Spratlin	**Solid Waste Director**	Suki Janssen
Corrections Warden	Ray Covington	**Supervisor of Elections & Voter Registration**	Charlotte Sosebee
County Extension Coordinator	Jackie Dallas	**Transportation & Public Works Director**	Stephen Bailey

Athens-Clarke County Unified Government
Organizational Chart Overview



Mayor and Commission



Commissioners

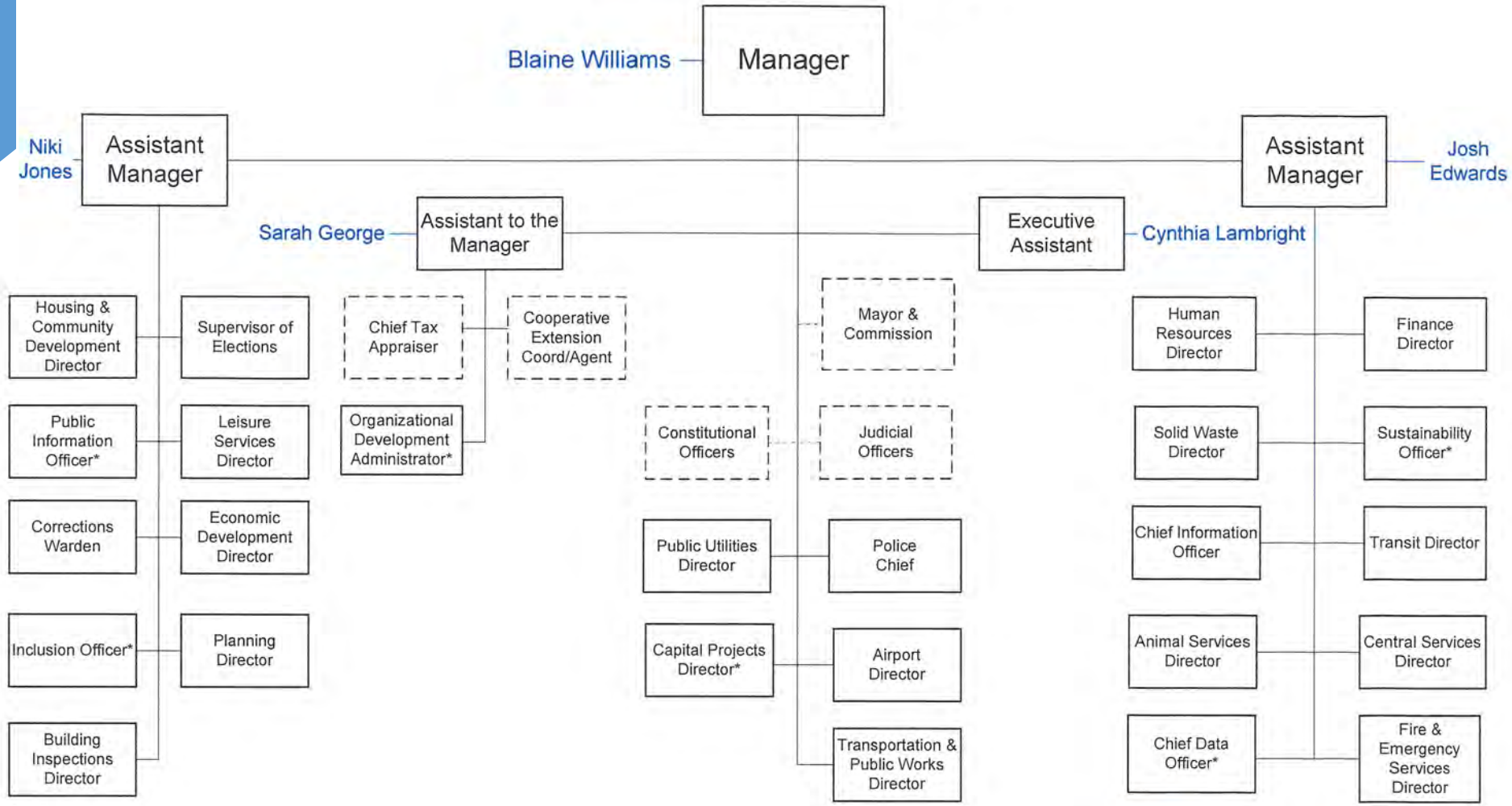
Patrick Davenport (District 1)
Mariah Parker (District 2)
Melissa Link (District 3)
Allison Wright (District 4)
Tim Denson (District 5)
Jesse Houle (District 6)
Russell Edwards (District 7)
Carol Myers (District 8)
Ovita Thornton (District 9)
Mike Hamby (District 10)

Kelly Girtz, Mayor — 4/26/2022

Kelly Girtz, Mayor — Date

*Charter Officers

Manager's Office



* Sections of Managers Office
---------- Appointed by others

4/26/22

Blaine Williams
Unified Government of Athens-Clarke County Manager

Date

FY23 Summary

Executive Summary

Overall Budget

This Budget includes a General Fund Budget of $166.4 million for FY23, $18.0 million more than the FY22 Budget. The Operating Budget for All Funds totals $241.8 million. The Capital Budget for all funds is $45.9 million. In total, the Operating and Capital Budget for FY23, $287.7 million, is $13.5 million more than the FY22 Original Budget.

Millage Rate

The millage rate for FY23 (property tax year 2022) is 13.1 mills, a 0.6 mill decrease from the FY22 rate. Property Tax information for FY23 is included on page B-8 of this section.

Use of Fund Balance

The FY23 Budget for the General Fund includes the use of $7.4 million of Fund Balance for capital.

Department Requests

ACCGov Departments requested $10.5 million in FY23 ($9.7 million in the General Fund) for operating expenditures for new initiatives, new programming, additional positions and SPLOST/TSPLOST operating budget impacts. This budget includes roughly $4.6 million for these additional expenses ($4.5 in the General Fund). See pages B-14 to 17 for information on these increases to departmental budgets.

Additional Positions

The FY23 Budget includes 24 new fulltime authorized positions across all funds (19 in the General Fund), bringing the authorized level of positions to 1,769. See page B-18 in this section for a list of additional positions.

Pay Adjustment

The Budget includes $2.4 million for the FY23 portion of Public Safety Step Plan, which was implemented in FY21. This provides for a 6% step table increase, eligible step increases and lateral transfers.

The Budget includes $3.9 million ($2.2 million in the General Fund) for a 7% market increase for ACCGov's Unified Plan (non-Public Safety).

Across all funds, the Budget includes approximately $1.1 million ($620,000 in the General Fund) for the Performance Management Program (PMP) to encourage retention and reward active Unified Plan employees who meet the highest levels of performance. The $1.1 million total is approximately 2% of pay and related benefits and will be added to departmental budgets as needed. Individual pay increases for general employees will depend on performance.

The Budget also includes $314,700 to resolve the compression impacts that resulted from the implementation of the $15 minimum hourly pay rate for both fulltime and part-time/seasonal and $7,000 to fund a targeted compensation study to examine differences in pay scales between Sheriff's Office staff and other agencies. Also, a pay table increase of 4% is also planned to improve recruitment by increasing pay for new hires.

FY23 Summary

Mayor & Commission Strategic Plan Goals, Strategies and Initiatives

Listed below are the Mayor and Commission's Strategic Plan, Goals, Strategies, and Initiatives as approved on March 1, 2022. These Strategic Commitments and Goals have been used to guide the development of budget initiatives.

Goal Area 1: Good Neighbors-

A. Work to create and implement systems to identify, acknowledge, and address racism, trauma, harm and violence in our community

1. Continue supporting the Athens Justice and Memory Project.
2. Enact the policy recommendations of the Human Relations Commission.
3. Build public awareness of ACCPD's trust-building activities.
4. Convene and help lead Juneteenth stakeholders' committee.

B. Proactively reform systems of accountability to reduce jail and supervised population and plan for transitioning and returning residents

1. Create a welcoming environment for individuals transitioning out of incarceration.
2. Provide alternative programs to arrest, such as pre-arrest diversion.

C. Decrease crime and keep residents safe through "community centric" services

1. Develop a community risk reduction plan.
2. Continue to enhance ACCGov support of Emergency Medical Service delivery.

D. Drive community transformation with a focus on creating spaces that are respectful and welcoming

1. Make improvements to College Square Plaza.
2. Expand and maintain community access to public garden spaces.
3. Expand learning through demonstration garden and outdoor kitchen.
4. Develop a culture of place-making through applicable projects.

E. Support and promote healthy lifestyle choices: moving, eating, forming healthy relationships, physical and psychological care

1. Target health and nutrition education programming to priority populations.
2. Increase SNAP and WIC utilization.

F. Examine, understand and improve public safety polices and processes to enhance public trust

1. Form relationships with respected and trusted community members.
2. Extend ACCGov's reach into the community.

Goal Area 2: Identify and Close Gaps in Partnership with the Community-

A. Partner to develop tools and relationships to increase awareness of and access to Athens workforce and workplace development opportunities

1. Support CCSD's Career Academy in meeting regional workforce needs.
2. Reinvent A-Corps to an internally focused program.

B. Build and maintain two-way information pipelines through relationship building

1. Create internal and external cultures of shared collaboration and collective impact.
2. Amplify partnership with Neighborhood Leaders.

C. Identify ways to address unaddressed community needs and develop programs, policies, and processes to facilitate community transformation

1. Humanize community data.
2. Partner directly with and listen to residents at the neighborhood level.

D. Effective and accessible social service delivery, nonprofit capacity building, and problem solving with connected community partners: Ensure existing resources reach marginalized people and those most in need

1. Promote and provide technical assistance for nonprofit capacity building.
2. Explore potential avenues for supporting the creation of a usable nonprofit directory.
3. Develop and implement Advantage Alternative Response Team pilot program.

E. Support diverse, innovative and creative economy

1. Bring together cross-departmental and external resources at Costa building to support diverse entrepreneurs.
2. Identify needs of underserved entrepreneurs and employees in Athens-Clarke County.
3. Assess ways to assist low-wage workers.

Goal Area 3: Organizational Improvement-

A. Develop strategies to recruit, reward, and retain high performing employees, both internally and externally, including individuals coming out of the justice system

1. Meet current and future workforce needs.
2. Become an employer of choice in the community.
3. Encourage employee health and work life balance.
4. Prepare employees for their next job through succession planning, developing a clear path for growth/development.

B. Create a culture for high performance: increase interdepartmental collaboration, events, better cross-departmental workforce strategy

1. Develop training for employees based on identified needs to deliver exceptional services.
2. All ACCGov departments develop a departmental strategic plan with associated performance metrics.
3. Develop a career pipeline at ACCGov for returning-residents.
4. Expand Blue Level Inclusion, Diversity and Equity (IDE) training to all staff and Board, Authority and Commission (BAC) members.

C. Improve programs, processes, policies and communication external and internal, assess how resources are allocated to meet existing and future needs for better service delivery and what we deliver

1. Develop an Equity Toolkit to help departments operationalize equity.
2. Create a Technology Governance structure to prioritize systems and coordinate software improvements.
3. Provide the tools staff need to improve their daily work and deliver better service to residents.
4. Build capacity for continuous organizational improvement.

D. Increase resident engagement in the decision-making process to give greater emphasis to information and power sharing, mutual respect and reciprocity between residents and their government

1. Create an ACCGov community engagement playbook.
2. Improve residents experience with public engagement and public-facing digital services.
3. Support BACs as vehicles for education, information sharing, and engagement in decision-making.
4. Develop common practices, policies, and procedures and train all BAC members and department liaisons.

FY23 Summary

Goal Area 4: Quality, Stable, Affordable Housing for All-

A. Support home ownership by increasing opportunities for low and middle income people to own a home, help people retain and remain in homes

1. Study potential to freeze property taxes for groups of homeowners.
2. Make current and prospective homeowners aware of home affordability programs.

B. Update development codes, zoning, and funding/resources resulting in diverse, affordable housing options to meet community needs

1. Prioritize Planning Commission recommendations assigned by the Mayor.
2. Equip Neighborhood Leaders with in-field fair housing education materials.
3. Create more flexible housing options in all zones of the County.
4. Encourage mixed-income development and measure density bonus effectiveness.
5. Revisit rural future land use classification and associated zoning within comprehensive plan update.
6. Define areas where housing expansion is and is not appropriate.
7. Improve resident access to solar and weatherization programs.

C. Preserve and increase the supply of affordable rental housing

1. Acquire apartment complex to preserve supply of affordable housing.
2. Incentivize green building updates while preserving or improving affordability.

D. Prevent and reduce homelessness by enabling supportive housing options that meet a variety of needs

1. Expand the emergency shelter supply.
2. Help households exit homelessness.
3. Complete homelessness strategic plan.
4. Sanctioned structured temporary homeless encampment.

E. Improve equitable housing opportunities in identified disinvested or underinvested areas

1. Use land bank authority to curb gentrification.
2. Encourage reinvestment and improvement of housing stock through effective deployment of Neighborhood Revitalization Strategy Areas.
3. Investigate expansion of sewer service.

F. Provide support to tenants to improve quality of life

1. Partnership with Magistrate court to prevent tenant evictions.
2. Benchmark how other communities are protecting fair housing rights.

Goal Area 5: Safely Move Around Athens-

A. Improve, expand and maintain sidewalks, shared-use paths, and bike facilities to provide greater opportunities for residents to use active transportation safely

1. Determine gaps in and need for active transportation infrastructure throughout the community.
2. Develop a comprehensive pedestrian routing map.

B. Pursue inter-city travel options to connect Athens with other cities

1. Connect to fixed and express service routes.
2. Pursue regional bike routes and Greenway network expansion.
3. Connect to regional bus service.

C. Expand multi-modal Transit access to reduce auto-dependency and provide greater mobility for Athens residents

1. Use transfer centers to expand rideshare, park/ride and direct service routes.

2. Explore opportunities to bridge Transit service gaps using customer-informed micro-transit service.
3. Identify strategies to provide financially sustainable fare free Transit service.
4. Encourage more integrated Transit-centric areas.
5. Investigate on and off-street and study parking deck effectiveness.

D. Create more usable and aesthetically pleasing corridor connections between residential and commercial areas

1. Expand beautification efforts and programs to mitigate litter and discourage illegal dumping.
2. Re-examine county-wide paving schedule.
3. Quantify accessory infrastructure needed in traditionally underserved areas as primary services.

E. Enhance safety for all modes of transportation

1. Support Vision Zero community strategies to reduce traffic fatalities.

Goal Area 6: Built and Natural Infrastructure-

A. Well planned new infrastructure according to future land use values and framework

1. Develop and implement technology standards with built-in resiliency and redundancy guidelines.
2. Verify existing rights-of-way (ROW), standardize ROW data management processes, and conduct future ROW need-based mapping.
3. Work with industries and large organizations to adopt technologies which reduce and shift water demand.
4. Develop timeline to have quarry online.

B. Ensure equitable access to infrastructure to enhance safety and identity

1. By FY2023, leverage in-field audits to collect information that would benefit all departments via a reporting tool.
2. Complete a comprehensive inventory of all lead service lines in the county.
3. Develop and implement a phased plan for decommissioning oxidation ponds.

C. Adequate funding for maintenance of existing and newly constructed infrastructure

1. Account for data-informed life cycle costs when budgeting for new infrastructure.
2. Improve communication and processes for departments interested in pursuing grant funding.
3. Tax Allocation District (TAD) implementation.

D. Follow through on commitment to 100% Clean and Renewable Energy resolution

1. Develop action items and processes needed to implement Tier 1 recommendations from the adopted 100% Clean and Renewable Energy Action Plan.
2. Embed recommendations from the adopted 100% Clean and Renewable Energy Action Plan into a new sustainability ordinance, or into existing ordinances where applicable.
3. Promote adoption of electric vehicle technology.
4. Expand the use of solar in order to reduce reliance on non-renewable energy sources.
5. Assess feasibility of renewable or regenerative deployments for ACCGov facilities.

E. Address ecosystem health, infrastructure sustainability and resilience

1. Initiate an annual "State of the Environment" review.
2. Evaluate greenspace and wildlife corridors for function, with an emphasis on conserving habitat connectivity and ecosystem services.
3. Promote creation of native habitat and incentivize removal of invasive plant species.
4. Develop at least two water trail access points, along with other diverse opportunities to engage with nature.

General Fund Summary

Summary FY23 Annual Operating and Capital Budget
Commission Approved

	FY22 Approved Budget	FY23 Approved Budget	$▲	%▲
Revenues:				
Property Taxes	73,488,850	82,925,250	9,436,400	12.8%
Sales Tax	25,900,000	29,900,000	4,000,000	15.4%
Other Taxes	22,955,000	24,159,000	1,204,000	5.2%
Licenses & Permits	865,880	916,000	50,120	5.8%
Intergovernmental Revenues	1,204,790	1,234,360	29,570	2.5%
Charges for Services	11,992,685	12,838,182	845,497	7.1%
Fines & Forfeitures	1,896,943	2,095,000	198,057	10.4%
Other Revenues	716,325	809,792	93,467	13.0%
Other Financing Sources	3,850,175	4,154,638	304,463	7.9%
Total Revenues	**$142,870,648**	**$159,032,222**	**$16,161,574**	**11.3%**
Prior Year Fund Balance - Oper.	2,443,136	0	(2,443,136)	-100.0%
Prior Year Fund Balance - Capital	3,139,000	7,400,000	4,261,000	135.7%
Total Revenues & Other Sources	**$148,452,784**	**$166,432,222**	**$17,979,438**	**12.1%**
Expenditures:				
General Government	31,802,047	37,021,292	5,219,245	16.4%
Judicial	11,442,605	11,524,747	82,142	0.7%
Public Safety	61,629,362	63,061,459	1,432,097	2.3%
Public Works	16,436,332	17,552,325	1,115,993	6.8%
Cultural And Recreation	8,499,761	9,425,097	925,336	10.9%
Housing And Development	3,662,355	5,119,244	1,456,889	39.8%
Independent Agencies	5,936,922	6,564,986	628,064	10.6%
Debt Service	1,315,141	1,316,453	1,312	0.1%
Total Operating Expenditures	**$140,724,525**	**$151,585,603**	**$10,861,078**	**7.7%**
Other Financing Uses - Oper.	2,077,259	1,488,136	(589,123)	-28.4%
Total Operating Expenditures & Other Financing Uses	**$142,801,784**	**$153,073,739**	**$10,271,955**	**7.2%**
Other Financing Uses - Capital	5,651,000	13,358,483	7,707,483	136.4%
Total Operating & Capital Expenditures	**$148,452,784**	**$166,432,222**	**$17,979,438**	**12.1%**

All Funds Summary

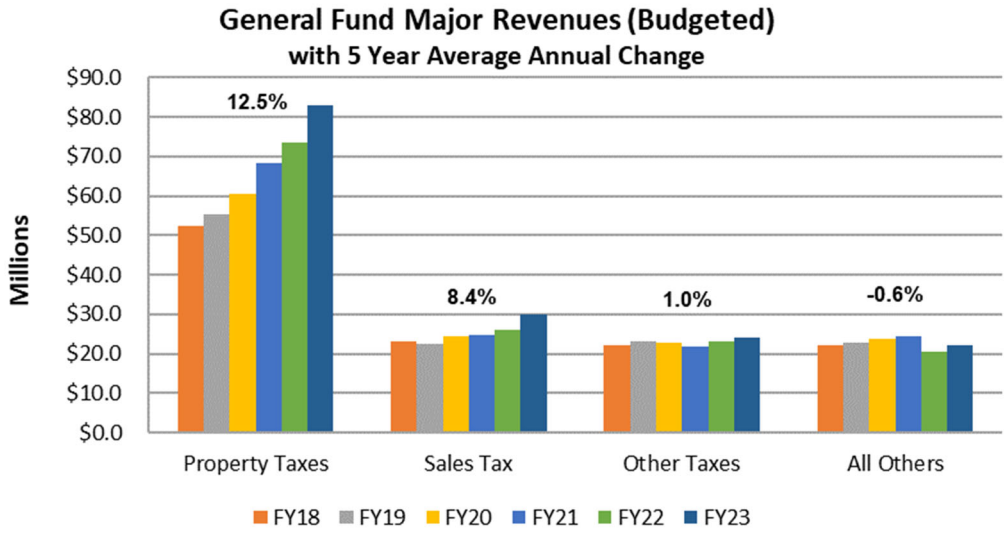
Summary FY23 Annual Operating and Capital Budget
Commission Approved

	FY23 Operating Budget	FY23 Capital Budget	FY23 Approved Budget
Revenues:			
Property Taxes	77,965,767	5,958,483	83,924,250
Sales Tax	29,900,000		29,900,000
Other Taxes	28,323,720	35,280	28,359,000
Licenses & Permits	2,616,000		2,616,000
Intergovernmental Revenues	11,084,166		11,084,166
Charges for Services	109,440,836	14,883,272	124,324,108
Fines & Forfeitures	2,341,000		2,341,000
Other Revenues	1,845,558		1,845,558
Other Financing Sources	8,846,924	13,358,483	22,205,407
Total Revenues	**$272,363,971**	**$34,235,518**	**$306,599,489**
Prior Year Fund Balance	1,092,412	7,622,720	8,715,132
Use of Unrestricted Net Position	2,939,540	17,379,428	20,318,968
Total Revenues & Other Sources	**$276,395,923**	**$59,237,666**	**$335,633,589**
Less Interfund Transfers & Charges	(33,849,255)	(13,358,483)	(47,207,738)
Total Revenues	**$242,546,668**	**$45,879,183**	**$288,425,851**
Expenditures:			
General Government	83,769,854	1,290,000	85,059,854
Judicial	12,854,908	184,000	13,038,908
Public Safety	66,923,659	1,553,000	68,476,659
Public Works	63,369,028	39,233,183	102,602,211
Cultural And Recreation	9,460,097	3,446,000	12,906,097
Housing And Development	9,553,144	173,000	9,726,144
Independent Agencies	10,195,806		10,195,806
Debt Service	13,848,413		13,848,413
Total Operating Expenditures	**$269,974,909**	**$45,879,183**	**$315,854,092**
Other Financing Uses	5,691,935	13,358,483	19,050,418
Total Expenditures & Other Financing Uses	**$275,666,844**	**$59,237,666**	**$334,904,510**
Less Interfund Transfers & Charges	(33,849,255)	(13,358,483)	(47,207,738)
Total Expenditures	**$241,817,589**	**$45,879,183**	**$287,696,772**
Designated for Future Capital Improvements & Debt Service Requirements	729,079		729,079
Total Expenditures & Designations	**$242,546,668**	**$45,879,183**	**$288,425,851**

FY23 Revenues

General Fund Revenues

Total General Fund Operating Revenue is projected to be $159.0 million in FY23, approximately $16.2 million or 11.3% more than the FY22 Budget.



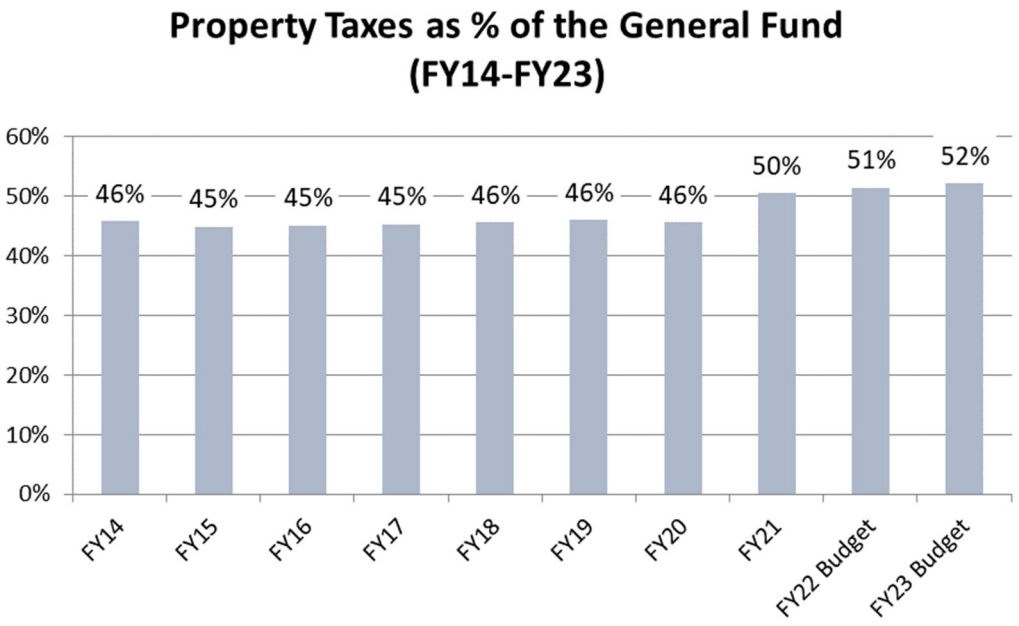
Property Taxes

Total General Fund Property Taxes are projected to be $82.9 million, approximately $9.4 million more than originally estimated for FY22. The budget estimate for property taxes is based on the reduced millage rate of 13.10 mills, which represents a 0.6 mill reduction from FY22. Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2022 net Tax Digest is approximately $6.1 billion, a net increase of approximately 19.8% over the 2021 net Tax Digest. Property tax revenues include real and personal property, motor vehicle taxes (prior to March 2013), Title Ad Valorem Taxes or TAVT (motor vehicle after March 2013), real estate transfer and intangible recording taxes.

- Based on current local share percentages and current revenue trends, ACCGov's TAVT and Motor Vehicle Taxes are estimated to be $4.6 million in FY23, slightly less than the FY22 Budget. The TAVT estimate for FY23 is based on the current 6.6% tax rate and state set allocation percentages.

- Real estate Transfer and Intangible Recording Taxes are estimated to generate $1.0 million, the same as FY22 Budget.

In FY23, Property Tax Revenue is projected to be 52% of the General Fund Operating Revenue. The following graph shows that property taxes as a percentage of General Fund Revenues have ranged from 45% to 52% since FY14. The FY23 Budget continues the careful balance of General Fund Revenues from Property Taxes (52%), Sales Taxes (19%), and other General Fund sources (29%).



Athens-Clarke County, Georgia
Property Tax Rates
(Per $1,000 of Assessed Value)
Last Ten Years (2013-2023)

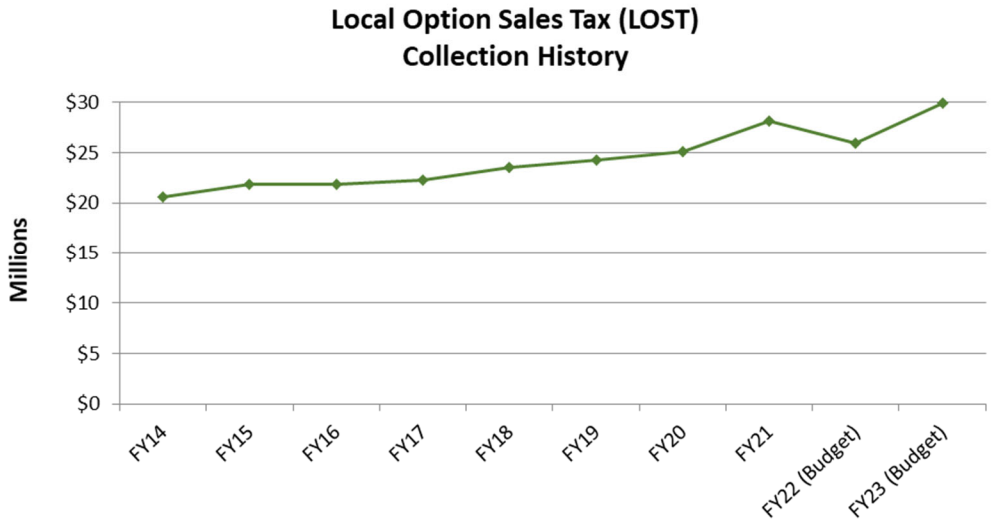
		County School District (1)			Athens-Clarke County					
Calendar Year	State of Georgia	General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (2)	General Net Rate	Debt Service	Total	Total Tax Rates
2013	0.15	20.00	---	20.00	20.08	-6.13	13.95	---	13.95	34.10
2014	0.10	20.00	---	20.00	19.94	-5.99	13.95	---	13.95	34.05
2015	0.05	20.00	---	20.00	20.13	-6.18	13.95	---	13.95	34.00
2016	0.00	20.00	---	20.00	20.07	-6.12	13.95	---	13.95	33.95
2017	0.00	20.00	---	20.00	19.70	-5.75	13.95	---	13.95	33.95
2018	0.00	20.00	---	20.00	19.69	-5.74	13.95	---	13.95	33.95
2019	0.00	20.00	---	20.00	19.41	-5.46	13.95	---	13.95	33.95
2020	0.00	20.00	---	20.00	19.113	-5.413	13.70	---	13.70	33.700
2021	0.00	20.00	---	20.00	18.766	-5.066	13.70	---	13.70	33.700
2022	0.00	18.80	---	18.80	17.953	-4.853	13.10	---	13.10	31.900

1) The Clarke County School District sets the property tax millage rate for the school district separately. The rate listed is estimated.
2) In 1978, the City and County implemented a rollback of property taxes based on the receipt of local option sales tax revenues as required by Georgia Law.

FY23 Revenues

Local Option Sales Taxes (LOST)

An estimate of $29.9 million is included for FY23, a $4.0 million (15%) increase over the FY22 Original Budget. LOST revenues have averaged a 6% annual increase over the five fiscal years ending June 30, 2021. Also, over the most recent calendar year, LOST revenue has totaled $29.9 million.



Other Taxes

Other Taxes are projected to be $24.2 million in FY23, $1.2 million higher compared to the FY22 Budget. This estimate reflects current trends in revenues for franchise fees, business taxes, and alcohol and rental car excise taxes.

- Franchise Fees on electricity, gas, telephone and cable services are estimated to be $8.4 million in FY23 based on current trends and rates, an increase of $365,000 from the current budget.

- The Insurance Premium Tax is the largest Other Tax and is estimated to generate $9.9 million based on current trends, a $311,000 increase over the FY22 Budget. This tax is based on the value of insurance sold in the county, and is collected by the state and remitted annually to ACCGov each October.

- Based on current revenue activity, excise tax revenues are estimated at $3.3 million in FY23, $406,500 higher than last year. This includes excise taxes on beer, wine, and liquor are estimated to generate $2.5 million, $317,500 above FY22, and the excise taxes on mixed drinks and rental motor vehicles are anticipated to generate $582,000 and $257,000 respectively in FY23.

- Based on current trends, revenues from annual Occupation Tax Certificates or Business Licenses are estimated to be $1.8 million in FY23, about the same as what was budgeted for in FY22.

- Delinquent Tax Collections are estimated to be $346,000, the same level as FY22.

Licenses and Permits

Revenue from current alcohol license fees and current revenue activity are anticipated to increase slightly in FY23 by approximately $50,000 to a total of 896,000 compared to the FY22 Budget.

FY23 Revenues

Charges for Services

This budget includes an estimate of $12.8 million in FY23 for Charges for Services, $845,500 more than FY22.

- Downtown parking fee revenues, as managed by the Athens Downtown Development Authority (ADDA), are anticipated to generate $2.9 million in FY23 (this amount does not include an estimated $350,000 from parking fine revenue in the downtown area) up approximately $150,000 over the FY22 Budget. The ADDA managed parking program includes the revenue from the operations of the Washington Street Building, the College Avenue Parking Deck, on-street metered parking spaces, and parking lots (note: 20% of the net revenue goes back to ADDA per contract).

- Based on the current cost allocation plan, total administrative overhead charges for services provided by the General Fund to other funds will be $3.3 million, approximately $300,000 more than FY22. The cost allocation study was updated in FY21 resulting in additional charges to the enterprise funds and for the Building Inspection Fund.

- Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $2.7 million in FY23.

- Leisure Services is estimated to generate $819,000 in FY23 and includes fees in accordance with the Pricing Policy approved by the Mayor and Commission in December 2018. This represents an increase of $69,000 from the FY22 Budget which was lower due to reduced activity caused by the pandemic.

- The FY23 Budget for Probation fees is $130,000. In addition, the Budget includes $100,000 in revenue from the in-house drug-testing program and $30,000 in supervision fees for the pre-trial programs in State and Municipal Courts, $30,000 lower than FY22. These fees total $260,000 for FY23, a decrease of $50,000 (16%) from the FY22 Budget, and based on current trends.

- Fees and recording costs in FY23 for Probate Court ($164,000) are similar to FY22 based on current revenue trends, while budgeted fees for Superior Court ($500,000) and Magistrate Court ($250,000) for FY23 are projected to be slightly lower than the FY22 Budget based on current trends.

Fines & Forfeitures

Based on revenue trends over the last twelve months, total revenues from fines are estimated to be $2.1 million in FY23, an increase of $200,000 from the FY22 Budget.

- Revenue from the Municipal Court fines is projected to generate $900,000 in FY23, an increase of $85,000 from the FY22 Budget. Fine revenues from the Superior, State, Magistrate, and Juvenile Courts are anticipated to generate $166,000 in total, down $137,000 from the FY22 Budget.

- Based on current trends, ADDA collected parking fines in the downtown area are estimated to be $350,000 in FY23, $150,000 less than originally budgeted for in FY22.

- During FY22, the School Speed Zone Photo Enforcement Program was initiated to reduce speeding in school zones. Based on current trends, this program is estimated to generate approximately $400,000 in fine revenue in FY23.

Other Financing Sources

Other Financing Sources reflect transfer of funds from other Funds in to the General Fund. The FY23 Budget includes an operating transfer of $148,500 from the Hotel/Motel Tax Fund, $58,200 more than FY22.

Also, the FY23 Budget reflects transfers of $4.0 million ($261,000 more than FY22) from Enterprise and Internal Service Funds to fund the annual cost for pension and other post-retirement benefits (OPEB) expenses for employees in those funds. This transfer in does not increase the net cost or benefit to the General Fund, it only shifts where these expense and liabilities are recorded.

Use of Fund Balance

The FY23 Budget plans the use of $7.4 million in Fund Balance, $1.8 million more than the FY22 Budget and are planned for one-time contributions to Fleet Replacement ($2.1 million) and Capital ($5.3 million). Based on the current financial and economic conditions, the General Fund Balance is not expected to drop below the two month operating reserve amount (16.7% or $27.8 million) by the end of FY23.

Enterprise Funds Major Revenue Changes

For more information on individual fees, see the Schedule of Fees and Charges on page G-17.

Transit Fund

Total revenue of $6.3 million is projected for FY23, virtually all coming from Federal Funding. This funding is based on the current Transit grant contract and funding from the Federal Transit ARPA program. For FY23, required local matching funds, estimated to be $1.3M are anticipated to come from TSPLOST 2023. Similar to FY22, Transit will remain fare-free and there is no planned General Fund contribution to the Transit Fund.

Water and Sewer Fund

Water and Sewer Fund revenues for FY23 are projected to be $62.0 million, an increase of $5.0 million from the FY22 Budget. For FY23, Water and Sewer rates will increase based on the updated revenue plan approved by the Mayor and Commission in February 2, 2021.

The average bill will increase between $4.00 and $6.00 per month for average water customers. ACCGov with Mayor and Commission approval has an agreement with the Low Income Household Water Assistance Program (LIHWAP) to accept funding set aside to help those who qualify with payment of water utility bills, as well as the previously approved participation in the Project Share program.

Landfill Fund

The Landfill Fund is projected to generate $5.0 million of revenue, $684,000 more than the FY22 Budget. This is partially due to an increase of $2.00 to the tip fee (from $43/ton to $45/ton). The FY23 Budget also includes increases to other fees such as residential bag fees, composting fees, and others. These fee increases are expected to generate an additional $368,000 of revenue.

Solid Waste Collection Fund

Total revenue for the Solid Waste Collection Fund is projected at $3.9 million, a $332,300 increase (9.2%) over FY22. This is primarily due to increases in several rate categories including residential collections, which have not increased since 2008.

FY23 Revenues

Special Revenue Funds Major Revenue Changes

Hotel-Motel Special Revenue Fund

Receipts from this $0.07 tax are estimated to be $4.2 million in FY23, a $1.6 million or 61.5% increase from the FY22 Original Budget. The $4.2 million estimate is based on recent trends, increased hotel motel activity over the previous year and tax revenue from short term rentals due to passage of HB317 in 2021 (requiring short term rentals to pay the hotel motel tax).

Building Inspection Special Revenue Fund

The FY23 Budget estimates $1.7 million of revenue, a $63,000 increase over FY22. There are no major rate changes included in the FY23 budget. However, there is an increase of 5% to the building valuation table to better reflect market values of construction. Table values correlate to median valuations as determined by the ACC Chief Appraiser.

Internal Service Funds Major Revenue Changes

Internal Service Funds support operating departments. These services are copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

FY23 Expenses

Maintaining Current Services

Each year, Departments and Offices are asked to develop budgets to deliver current services within a budget limit. For FY23, they were limited to a budget equal to the FY22 Budget (not including salary and benefits). Twenty-four departments submitted budget requests over their limits totaling roughly $5.0 million with the remaining departments submitting requests at or below the limit. This Budget includes the following increases in the General Fund totaling $2.3 million (for more information on these budget items, see the appropriate department page in Section C):

Department	Budget Item	Amount
Sheriff's Office	Additional Overtime Funding	500,000
	Inmate Medical Services	300,900
	Inmate Transport/Treatment/Evaluation	30,000
	Software Maintenance Contracts	18,900
	Office Equipment (UPS, Printers, etc)	17,900
	Data Processing Increase	15,000
	Community Outreach & Events	10,000
	Others	3,100
	Subtotal	$900,800
Manager's Office	Management & Performance Analyst – GIO	64,400
	Work Order System – PIO	50,000
	Managed Forest Project – Sustainability	45,000
	Organizational Dev. Specialist (6mo) – Org Dev	34,000
	LMS & Content Creation Tools – Org Dev	14,800
	Core Values Program – Org Dev	10,000
	Others	20,900
	Subtotal	$239,100
Board of Elections	Part-time for Runoff Elections	147,400
	Absentee Ballot Processing	74,000
	Subtotal	$221,400
Police	Software Expense Sustainment	103,500
	Internet Services	32,900
	Employee Uniforms	21,000
	Vehicle Insurance	18,600
	CPI Adjustment to West Precinct Lease	16,700
	Others	6,100
	Subtotal	$198,800
Fire	Vehicle Preventive Supplies	55,000
	Facility Maintenance	38,000
	Hazardous Materials' Physicals	33,000
	Medical Dir Comp & Medical Supplies	13,000
	Rescue Equipment	7,500
	Others	9,200
	Subtotal	$155,700
Information Technology	Maintenance Agreement Increases	107,500
	Fleet Mngt Software Upgrades	45,300
	Subtotal	$152,800

FY23 Expenses

Central Services	Tree Maintenance costs	38,800
	Landscape Mgmt Fuel	30,600
	Landscape Supplies & Materials	22,800
	Continue PT Horticulturist Apprentice position	17,000
	Others	12,500
	Subtotal	$121,700
Animal Services	Contract Labor	35,000
	Animal Medical Services	19,400
	Animal Care Maintenance	5,000
	Animal Medical Supplies	5,000
	Others	5,800
	Subtotal	$70,200
Other Departments and Offices		$198,300

New Initiatives, Additional Positions, SPLOST Impacts and Other Major Changes

Increases for New Initiatives and Additional Positions

ACCGov departments requested a total of $4.9 million in FY23 for new initiatives and additional positions ($4.0 million in the General Fund). The FY23 Budget includes $2.0 million in the General Fund and $2.3 million across all funds (listed below) of the total request. For more information on individual new initiatives, see the appropriate department page in Section C.

Department	New Initiative/Additional Position	Amount
General Fund		
Central Services	2 Community Rehab Litter Crews (2 FT)	323,900
	Small Tool Electrification	26,000
	Subtotal	$349,900
Housing & Community Dev.	Assistant Director (1 FT)	91,400
	Compliance Administrator (1 FT)	82,900
	Community Development Specialist (1 FT, 6 months)	41,200
	Athens Wellbeing Project	40,000
	Subtotal	$255,500
Information Technology	Security Enhancements	$277,300
Manager's Office	Human Relations Commission – Inclusion (1 FT)	138,800
	Restore our River Project, Phase 3 – Sustainability	32,000
	Digital Services Coordinator– PIO (1 FT, 3 months)	19,600
	Programs Supervisor– Inclusion (1 FT, existing funding)	0
	Subtotal	$190,400
Police	Youth Cadet Corp	$120,000
Human Resources	HRIS Administrator (1 FT)	$91,400
Planning	Comprehensive Plan Administrator (1 FT)	$90,000
Fire	EMS Training Lieutenant (1 FT)	69,300
	Workforce Development Internship Program	14,000
	Subtotal	$83,300
Tax Assessor	Appraiser III (1FT)	$66,900
Trans. & Public Works	Vision Zero Specialist (1 FT)	$66,400

FY23 Expenses

Board of Elections	Inclusion Solution Voting Booths	23,300
	Carts for ADA Voting Booths	18,700
	Subtotal	$42,000
State Court	Staff Attorney (1 FT, 6 months)	$38,500
Other General Admin.	Media Arts Partnerships	$50,000
Solid Waste	Illegal Dumping Surveillance Manager (PT)	$23,400
Animal Services	Foster Coordinator (1 FT, net cost)	$20,900
Leisure Services	Greenway/Firefly Trail Security Enhancements	$20,000
Attorney's Office	Contract Investigator	$15,000
Superior Court	Operating for 2 New Vehicles (Probation)	$10,200
	Subtotal – General Fund	**$1,811,100**
Building Inspection Fund		
Building Inspection	Part-time Permit Specialist	$17,000
Airport Fund		
Airport	Administrative Assistant (1 PT to 1 FT)	$45,900
Landfill Fund		
Solid Waste	Household Hazardous Waste Tech – CHaRM (1 FT)	$47,000
Transit Fund		
Transit	Information Tech Generalist (1 FT, net cost)	$8,900
Stormwater Fund		
Trans. & Public Works	Inspector Position (1 FT)	63,100
	Customer Service Representative (1 PT to 1 FT)	20,900
	Subtotal – Stormwater Fund	**$84,000**
Internal Support Fund		
Central Services	Fleet Apprentice Program (1 PT)	$19,500
Health Insurance Fund		
Human Resources	Benefits Audits & Total Comp Statements	51,000
	Convert PT Wellness Coach to PT Records Clerk	5,800
	Subtotal – Health Insurance Fund	**$56,800**

Other Major Changes

- **Transfers from Capital to Operating**
  In addition to the items listed above, several that represent ongoing annual operating expenses were transferred from the capital program to the appropriate departmental operating budget. These items will be listed as increases to these departments but represent no net cost to the General Fund.

Police	Conductive Energy Devices	$339,000
	On-Officer Cameras & Data Storage	$182,000
Sheriff's Office	On-Officer Cameras & Data Storage	$55,200
	Conductive Energy Devices	$205,100
Information Technology	LMS Software License	$178,500

- **Fleet Replacement**
  An additional $370,000 has been added to the General Fund department budgets to fund the vehicle replacement program. The budget also includes a $2,050,000 one-time contribution from the General Fund (from available Fund Balance) to the Fleet Replacement Fund as a supplement for the purchase of a Fire ladder truck ($700,000) and to help address deferred replacement of vehicles/equipment

($1,350,000). All other funds have been increased by a total of $50,300 (6%) for their annual contributions.

- **FY22 ARP Fund Items Absorbed in the FY23 Budget**
  The Neighborhood Leaders Program ($750,000) and Homeless Resident Support ($220,000) were both budgeted in the ARP Fund for FY22. For FY23, these items are budgeted in the Housing & Community Development General Fund operating budget. Also, an additional $282,700 has been funded for Neighborhood Leaders Program in FY23.

- **Additional Funding for Athens Regional Library**
  Additional funding of $514,800 is budgeted in FY23 to raise Library staff hourly rate minimums to $15 per hour and to provide other staff salary increases to address the resulting wage compression.

- **Unleaded & Diesel Fuel**
  Department budgets for unleaded and diesel fuel have been increased $393,700 in the General Fund and $431,200 across all funds due to the sharp rise in fuel costs.

- **Transferring Recycling from Landfill Fund to General Fund**
  In order to bring financial stability to the Landfill Fund, the FY21 Budget began a three year process of moving the cost of recycling education and administration to the General Fund. The FY23 Budget represents the second year of this process and transfers Recycling Administration ($346,000) to the General Fund.

SPLOST Impacts
The FY23 Budget includes funding of $500,200 for additional operating support for SPLOST projects.

Department	SPLOST Operating Impact	Amount
General Fund		
Central Services	Costa Building Renovation Operating	$102,500
Leisure Services	Operating Support for Opened Facilities (1 FT) (Dudley Park, Greenway, Firefly)	203,000
	Beech Haven Supervision (1FT) – six months	78,250
	Subtotal	$281,250
	Subtotal – General Fund	$383,750
Hotel/Motel Fund		
Central Services	Clayton Street Infrastructure & Landscape	$40,000

FY23 Expenses

Summary of FY23 Fulltime Authorized Position Changes
Commission Approved

GENERAL FUND

Department	Number	Fulltime Position	Type
Animal Services	1	Foster Coordinator (6 months)	New Initiative
Central Services	2	Grounds Crew Leader	New Initiative
Fire & Emergency Services	1	EMS Training Lieutenant	New Initiative
Housing & Community Development	1	Compliance Administrator	New Initiative
Housing & Community Development	1	HCD Assistant Director	New Initiative
Housing & Community Development	1	Community Development Specialist	New Initiative
Human Resources	1	HR Information System Administrator	New Initiative
Leisure Services	1	Facility Supervisor (6 months)	SPLOST
Leisure Services	1	LSVCS Program Specialist	SPLOST
Manager's Office - Geospatial Info.	1	Management & Performance Analyst	Current Services
Manager's Office - Inclusion	1	Data and Policy Supervisor	New Initiative
Manager's Office - Inclusion	1	Inclusion Programs Supervisor	New Initiative
Manager's Office - Org. Dev.	1	Org. Dev. Specialist (6 months)	Current Services
Manager's Office - Public Information	1	Digital Svcs. Coordinator (3 months)	New Initiative
Planning	1	Comprehensive Plan Administrator	New Initiative
State Court	1	Staff Attorney (6 months)	New Initiative
Tax Assessor	1	Appraiser III	New Initiative
Transportation & Public Works	1	Vision Zero Safety Specialist	New Initiative
Total General Fund	**19**		

OTHER FUNDS

Department	Number	Fulltime Position	Type
Airport Fund			
Airport	1	Administrative Assistant II	New Initiative
Landfill Fund			
Solid Waste	1	Hazardous Waste Technician	New Initiative
Transit Fund			
Transit	1	Information Technology Generalist	New Initiative
Stormwater Fund			
Transportation & Public Works	1	Customer Service Representative	New Initiative
Transportation & Public Works	1	Public Works Inspector	New Initiative
Total Other Funds	**5**		
Total Additional Fulltime Positions	**24**		

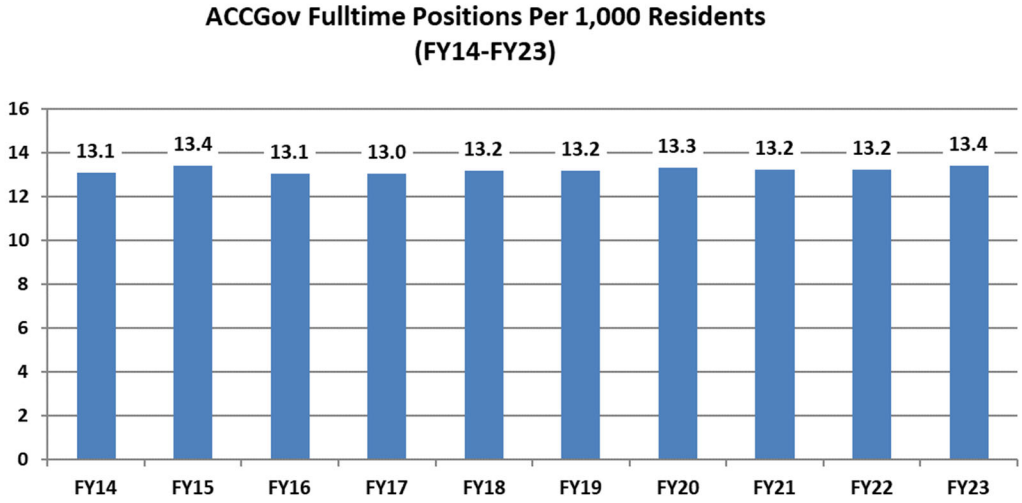
FY23 Expenses

Authorized Positions FY18 to FY23

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY22 to FY23
Legislative Group							
Attorney	6	6	6	6	6	6	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Office of Operational Analysis	3	3	3	3	3	3	0
Total Legislative Group	12	12	12	12	12	12	0
Elected & Constitutional Group							
Courts							
Superior Court	34	34	35	38	38	38	0
State Court	7	7	7	7	7	8	1
Magistrate Court	11	11	11	11	11	11	0
Municipal Court	10	10	10	10	10	10	0
Probate Court	6	6	6	6	6	6	0
Juvenile Court	5	5	5	5	5	5	0
Courts Subtotal	73	73	74	77	77	78	1
Elected Officials							
District Attorney	28	28	28	28	30	30	0
Solicitor General	18	18	18	18	18	18	0
Clerk of Superior Court	21	21	21	22	22	22	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	194	194	194	194	194	194	0
Elected Officials Subtotal	280	280	280	281	283	283	0
Total Elected & Constitutional Group	353	353	354	358	360	361	1
Manager Group							
Airport	7	7	7	7	7	8	1
Animal Services	-	-	12	13	13	14	1
Building Inspections & Permits	23	24	24	24	24	24	0
Central Services	102	103	94	96	98	100	2
Corrections	43	43	45	48	48	48	0
Economic Development	4	4	5	5	6	6	0
Finance	28	28	28	29	29	29	0
Fire & Emergency Services	187	187	187	187	187	188	1
Housing & Community Development	8	8	11	11	12	15	3
Human Resources	21	21	21	22	23	24	1
Information Technology	23	23	23	23	23	23	0
Leisure Services	73	73	73	74	74	76	2
Manager	5	5	5	6	5	5	0
Emergency Management	0	0	0	0	0	0	0
Office of Inclusion	0	0	1	2	2	4	2
Organizational Development	3	3	3	3	3	4	1
Public Information	3	3	3	3	4	5	1
Office of Sustainability	2	2	2	2	3	3	0
Geographic Information Office	2	2	2	3	3	4	1
SPLOST	3	3	3	5	5	5	0
Planning	19	18	18	18	18	19	1
Police	318	319	320	331	332	332	0
Public Utilities	194	194	198	198	200	200	0
Solid Waste	61	62	62	63	64	65	1
Transit	68	71	77	79	81	82	1
Transportation & Public Works	87	88	89	90	90	93	3
Subtotal	1284	1291	1313	1342	1354	1376	22
Board of Elections	3	3	4	4	5	5	0
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	13	13	13	13	13	14	1
Subtotal	17	17	18	18	19	20	1
Total Manager Group	1301	1308	1331	1360	1373	1396	23
Grand Total	1666	1673	1697	1730	1745	1769	24

FY23 Expenses

For FY23, the number of fulltime positions compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This is based on 1,769 fulltime authorized positions, an increase of 24 positions compared to the current level.



Compensation and Benefits

Changes to Employee Compensation

Across all funds, the Budget includes approximately $3.9 million ($2.2 million in the General Fund) for a 7% market increase for ACCGov's Unified Pay Plan (non-Public Safety employees). A pay table increase of 4% is also planned to improve recruitment by increasing pay for new hires. $1.1 million ($620,000 in the General Fund) is budgeted for the Performance Management Program (PMP) to encourage retention and reward active employees who meet the highest levels of performance. The $1.1 million total is approximately 2% of pay and related benefits. Individual pay increases for employees will depend on performance. These amounts have been budgeted in Other General Administration in each fund and will be added to departmental budgets as needed.

The FY23 General Fund budget also includes $2.4 million for the Public Safety Step Plan, which was implemented in FY21. This amount includes $1.8 million for a 6% step pay table increase (increasing pay for all public safety employees), $380,000 for step increases, and $193,500 for lateral transfers.

The General Fund also includes $314,700 to resolve the compression impacts that resulted from the implementation of the $15 minimum hourly pay rate for both fulltime and part-time/seasonal. Also included is $7,000 to fund a targeted compensation study to examine differences in pay scales between Sheriff's Office staff and other agencies.

In an effort to account for the large number of vacancies and to bring salary budgets more in line with actual expenses, General Fund departments were budgeted for filled and new positions only. This resulted in significant budget reductions for some departments. In order to provide adequate funding should departments begin to reduce vacancies, $1.4 million of "vacancy/overtime contingency" has been budgeted in Other General Administration to be transferred to departments that have extra overtime needs or have gotten closer to full staffing.

FY23 Expenses

Employee Health

In FY23, funding to the Employee Health Insurance Fund for active employees allows continuation of the three existing health plans (Conventional POS, Consumer Healthy Solutions (CHS) Select with HSA and CHS Value with HSA). The FY23 Budget for the Employee Health Insurance Fund is estimated to be $19.0 million, up from the FY22 budget of $17.7 million, based on current trends for claims expenses. Across all funds, the Employer contribution is estimated at $13.4 million ($9.5 million in the General Fund) and the Employee contribution estimated at $5.9 million.

Retiree Health

In order to maintain current benefits, funding for Retiree Health Insurance and life insurance (Other Post-Employment Benefits – OPEB), will be $7.5 million, $900,000 higher than the FY22 amount. This estimate is adequate funds will be provided for cost of living increases to HRA contributions for retirees hired prior to 7/1/2002. For FY23, retirees hired prior to 7/1/2002 will receive $2,885 annually and retirees hired 7/1/2002 or later will receive $2,340. These rates will be effective beginning July 1, 2022. The FY23 funding level will pay for Pre-65 retiree health claims, administration expenses, HRA contributions, and special protection payments for eligible prescription costs.

Pension Program

ACCGov's total contribution to the Pension Trust Fund for FY23 is estimated to be $10.8 million, similar to the amount to the FY22 Budget. For FY23, the Pension Board recommended an ad hoc increase of $75 per month in pension payments for existing retirees and corresponding percentage benefit per month for beneficiaries, which is included in this budget. The recommendation from the Pension Board was based upon a) the retirees having not received a cost of living adjustment since 2018; b) the cost of living during the previous 12 months having increased by over 6%; c) the recommended $75/month adjustment would represent an approximate 6% increase for the average retiree's annual pension benefit; and d) rather than a percentage increase, would aid those retirees with lower incomes and most negatively impacted by recent increases in the cost of living.

FY23 Budget Ordinance

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2023 BEGINNING JULY 1, 2022 AND ENDING JUNE 30, 2023 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2022 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2023 HEALTH INSURANCE PROGRAMS; TO ESTABLISH FEES AND CHARGES; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2023 (FY23), beginning July 1, 2022 and ending June 30, 2023.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "FY2023 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2022–June 30, 2023" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Sections 33-8-8.1 and 33-8-8.2, the proceeds from the tax on insurance premiums, estimated to be $9,856,000 for FY23, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-133, 46-5-134, and 46-5-134.2; the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $1.50 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2022 – June 30, 2023.

SECTION 8. The Manager is further authorized to transfer sums up to $25,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of the government up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) the government will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the government's Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "FY2023 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2022–June 30, 2023" shall be maintained on file in the Office of the Clerk of Commission and posted on the government's website.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2022 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 13.20 mills

SECTION 13. Under authority of the Act creating the Downtown Athens Development Authority, 1977 Ga. Laws 3533-3538, there is hereby levied and assessed for the year 2022 on the real property in the downtown Athens area (said downtown area most recently defined in House Bill No. 590, 2017 Ga. Laws 3900-3903), a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY23, shall be $204,797 plus a $6,000 car allowance for the Manager, shall be $169,230 plus a $4,800 car allowance for the Attorney and shall be $0 plus a $0 car allowance for the Internal Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated Section 48-13-93(a)-(2), the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $257,000 during FY23, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY23 shall be used to support the Athens-Clarke County Economic Development Department, with an estimated budget of $1,335,100.

SECTION 16. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance and Health Benefits Program and the premiums or contributions for employees and retirees, as applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide as an

option to employees the plans of health insurance coverage as described in the Summary Plan Document entitled "Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County," effective January 1, 2022, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2023, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2023. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(b) During the first open enrollment period, employees have the option to select from among the following health insurance coverage: the option described in the preceding paragraph or the plans of health insurance coverage as described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access January 1, 2022 –Conventional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2023, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2023. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for spouses of retirees not yet 65 years of age, and eligible dependent children, shall be that plan described as the BlueChoice Point of Service (POS) Open Access Plan of health insurance coverage as further described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access January 1, 2022– Traditional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The Plan Option for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above. Any plan changes effective January 1, 2023, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2023. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled "Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County," administered by BlueCross Blue Shield of Georgia, dated January 1, 2022, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2023, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2023. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(e) The premiums to be paid for the programs of health insurance for employees are set forth in

the document entitled "The Unified Government of Athens-Clarke County 2022 Benefits Enrollment Guide: Enhancing Your Total Reward as a Valuable Resource for Our Community," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2023, will be set forth in the document entitled "The Unified Government of Athens-Clarke County 2023 Benefits Enrollment Guide," which will be made available for public inspection in the office of the Clerk of Commission in or around January, 2023. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(f) The premiums to be paid for the programs of health insurance for those retirees, under age 65, subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2022 – December 31, 2022," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2023, will be set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2023 – December 31, 2023," which will be made available for public inspection in the office of the Clerk of Commission in or around January, 2023. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to retirees who are age 65 or older those health benefits as described in the "2022 Enrollment Guide: Enroll in Additional Medicare Coverage" and "Via Benefits Reimbursement Guide: The Unified Government of Athens-Clarke County Health Reimbursement Arrangement HRA," and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 17. Pursuant to the Code of Athens-Clarke County, Georgia, Section 2-6-2 "Schedule of Fees to be adopted annually", the Schedule of Fees and Charges as provided for in the budget document entitled "FY2023 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2022–June 30, 2023" are hereby adopted.

SECTION 18. The effective date of this ordinance shall be July 1, 2022.

SECTION 19. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 7, 2022 by Commission

Approved June 13, 2022 by Mayor

FY23 Budget Development

Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget includes an increase in the property tax as defined by the Taxpayer Bill of Rights (O.C.G.A. 48-5-32.1).

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or number of full-time authorized positions cannot increase without Mayor and Commission approval.

Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1 each year, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

October – November	Mayor & Commission provide Budget goals and directions and Operating Budget directions sent to Departments & Offices
November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).

FY23 Budget Development

January	Departments Submit Operating Budget Requests.
January - February	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
April	Mayor sends a Recommended Budget to Commission.
May - June	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

Airport

Mission

To promote a safe, consistent, and efficient aviation environment; provide quality aviation products and services; and serve as a catalyst in the creation and development of aviation related industry in Athens – Clarke County. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

Goals

- Build on and maintain modern and technologically up-to-date airport facilities and infrastructure.
- Achieve and maintain financial self-sufficiency.
- Foster a work environment that leads to high employee morale.
- Establish scheduled and increase non-scheduled passenger service.
- Expand the general aviation experience.
- Inform and connect community, businesses, and customers.

Objectives

- Meet with the Airport Authority monthly to coordinate airport operations.
- Work with the Airport Authority, consultants, and ACC to secure a new airline.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet monthly with the Operations Supervisor and Business Coordinator to review the airport financials and operational status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.

Performance Measures

Athens-Ben Epps Airport								
Outcomes and Performance Measures	**Current Goal**	**FY18**	**FY19**	**FY20**	**FY21**	**Proj FY22**	**Proj FY23**	**Comments or Analysis**
Provide a safe and efficient airport for commercial and general aviation users								
Number of Aircraft Operations	Data only	37,506	40,933	43,400	41,246	40,500	40,500	Control Tower count
Number of NTSB reported incidents	0	0	0	0	0	0	0	Incident of sufficient concern to generate NTSB report
Aircraft based on field	Stable	95	95	98	98	102	102	Includes single engine, twin engine, turbine and helicopter
Runway & taxiway area-weighted pavement condition indication (PCI) score	>70	60	70	73	80	100	100	Runway 9/27 Only. Runway 2/20 and all taxiways are in need of pavement upgrade.
FAA Part 139 Safety & Cert. Inspection	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Airport passed inspection with only minor corrections needed.
Strive for financial self-sufficiency for the Airport Enterprise Fund by increasing revenues								
Aviation Gas Sold (in gallons)	Increase	115,822	123,219	101,000	98,914	138,400	138,400	FY21 Gallons did not hit budget due to Pandemic.
Jet A Fuel Sold (in gallons)	Increase	406,096	287,964	365,117	415,752	431,500	431,500	FY21 Gallons did not hit budget due to Pandemic.
Margin on Fuel Sales	Increase	$753,378	$593,152	$783,642	$874,390	$1,043,146	$1,043,146	Fuel price remains competitive with other airports while producing good profit margins from fuel revenue.
% of t-hangars leased	100%	95%	100%	100%	100%	100%	100%	Remains steady with a waiting list.
% of FBO hangars leased	100%	100%	100%	100%	100%	100%	100%	
Operate within the approved Enterprise Fund budget while reducing dependency on the General Fund								
Airport Enterprise Fund Operating Income/(Loss)	>0	($12,390)	($26,752)	($11,574)	$107,104	$19,500	$19,500	FY21 Revenues down due to Pandemic.
General Fund Supplement	Reduce	$105,826	$105,826	$0	$0	$0	$0	No General Fund cash support was given to the Airport Enterprise Fund in FY21
Increase annual commercial passengers								
Non-Scheduled Large Charter Enplanements	Data only	3,013	3,190	3,200	3,100	3,200	3,200	Charter Activity - UGA athletic sport teams.
We strive to satisfy our customers								
Tenant evaluation of the facility (5 pt scale - 5 is highest)	>3	4.4						Taken from Customer Survey Forms and internet sites
Customer rating of staff support (5 pt scale - 5 is highest)	>4	4.7						Taken from Customer Survey Forms and internet sites

Airport

Budget Highlights

The Airport's operations are funded through the Airport Enterprise Fund. The Airport Enterprise Fund earns revenue primarily through fuel sales and leasing space.

- The Approved Budget for the Airport includes $45,900 to Convert one part-time position into a fulltime Administrative Assistant in the Airport Enterprise Fund to provide better customer service experiences.
- Fuel sales are projected to generate a gross margin of $908,000 while leases are projected to generate $600,000 of revenue.

Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Airport Enterprise Fund see page E-30. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$623.3	$617.6	$670.9	$670.9	$53.3	8.6%
Operating	$1,394.9	$1,922.8	$1,927.5	$1,927.5	$4.7	0.2%
Total	$2,018.2	$2,540.4	$2,598.4	$2,598.4	$58.0	2.3%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$270.8	$322.7	$310.0	$310.0	($12.7)	-3.9%
Airport Services	$1,605.5	$2,041.0	$2,111.7	$2,111.7	$70.7	3.5%
Airport Maintenance	$141.9	$176.7	$176.7	$176.7	$0.0	0.0%
Total	$2,018.2	$2,540.4	$2,598.4	$2,598.4	$58.0	2.3%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Airport Fund	$2,010.3	$2,540.4	$2,598.4	$2,598.4	$58.0	2.3%
Hotel/Motel Fund	$7.8	$0.0	$0.0	$0.0	$0.0	--
Total	$2,018.1	$2,540.4	$2,598.4	$2,598.4	$58.0	2.3%

Airport

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Airport							
D-17		Maintain Airport Facilities and Equipment	19.3	25.0	50.0	220.0	-
D-18	N	Testing Equipment for Aircraft Rescue Fire Fighting Vehicle	-	-	30.0	-	-
D-19	N	Self Serve Avgas Unit	-	-	-	-	-
Airport Total			*19.3*	*25.0*	*80.0*	220.0	-

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	7	7	8	8	1

Animal Services

Mission

We are Athens-Clarke County Animal Services, an open admission shelter and compassionate team of animal welfare professionals. Through our Adoption Center, we provide quality care and seek positive outcomes for all animals that come through our doors. Through our Field Services, we aim to protect community members and neglected animals by enforcing laws and educating the public. We are a resource for our community and work to keep people and their pets together where possible.

Goals

- Create a caring environment where animals are evaluated upon arrival and receive the medical and behavioral support they need, in order to produce the most positive outcomes possible for each animal.
- Consistently provide standardized care to all animals upon arrival and evaluations that lead to improved and individualized care.
- Ensure sufficient staffing, training, and resources to maintain a healthy and humane shelter that provides for the welfare, enrichment, and socialization of the animals for the duration of each animal's tenure at the shelter
- Ensure appropriate, timely, and individualized medical care to resolve illnesses and injuries early, reduce disease spread, and prevent the exacerbation of existing problems.
- Protect the safety of both animals and residents by reducing the number of needy and homeless animals in the community and improving legal compliance.
- Improve community access to needed resources through private and public partnerships.
- Maximize positive and safe outcomes for all animals.
- Increase successful adoptions through an approach that encourages and educates all community members on becoming adopters.
- Evaluate and adjust adoption process to support great matches and provide post-adoption support.
- Maximize efforts to reunite lost pets with owners.

Objectives

- Afford all customers prompt, courteous, and impartial service.
- Accomplish immediate medical assessments to encourage disease control and more clearly identify the individual animal's outcome path
- Continue to develop protocols and SOPs, fully train staff, spot-check for compliance, and update as necessary.
- Improve access to, and utilization of, low or no cost spay/neuter services, vaccine and microchip clinics, dog training and pet food pantry programs, both at the shelter and in targeted, high-needs communities.
- Improve ACCAS's online presence to market available pets and engage potential adopters.
- Evaluate and pursue potential options for obtaining veterinary support.
- Evaluate current staffing, equipment, and supplies and make changes needed to achieve appropriate standard of care.

Performance Measures

Animal Services										
Outcomes and Performance Measures	**Current Goal**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21**	**Trend**	**Comments or Analysis**
Protect and promote the public health,										
Number of Sick Animal Calls	Data only	61	115	67	120	36	33	18	↓	Decreased slightly (this could be because of new catagories within PetPoint Software)
Number of Animal Bite Calls	Data only	151	155	125	148	154	118	199	↑	Increased greatly
Number of Rabies Vouchers Purchased When Reclaiming an Impounded Animal	Data only	133	143	157	140	154	147	44	↓	Decreased greatly - Many repeat dogs and better able to have vaccines doen one site.
safety,										
Number of Dog Running-at-large Calls	Data only	1,394	1,449	1,192	1,221	1,040	760	627	↓	Some Service call types will be down due to the last part of the year we were emergancy only due to COVID
Number of Vicious Animal Calls	Data only	44	32	21	94	44	58	46	↔	About the same as last year
quality of life,										
Number of Barking Dog Complaints	Data only	177	90	93	72	73	50	51	↔	About the same as last year
Number of Trapped Cat Transport Requests	Data only	107	125	43	40	36	19	10	↓	More people are bringing them to us.
and protect animals from inhumane treatment.										
Number of Animal Neglect Calls	Data only	377	270	266	409	310	229	213	↔	About the same as last year
Number of Injured Animal Calls	Data only	168	192	120	187	188	123	115	↔	About the same as last year
Encourage compliance with animal control ordinances.										
Number of Warnings Issued	Data only	1,077	911	829	1,022	980	482	29	↓	Petpoint has changed how we insert citations and warning into our system
Number of Citations Issued	Data only	37	71	75	154	194	115	868	↑	Petpoint has changed how we insert citations and warning into our system
Ratio of Warnings to Citations	>20	29	13	11	7	5	4	>.50	↓	Petpoint has changed how we insert citations and warning into our system
Manage a shelter for impounded animals.										
Number of Animals Impounded	Data only	2,070	1,969	1,690	2,363	2,055	1,772	2,216	↑	Increased most likely due to longer kitten season
Number of Animals Adopted	Data only	568	550	444	571	444	459	529	↑	This has increased despite the pandemic
Number of Owner Reclaimed Animals	Data only	254	287	340	330	314	206	270	↑	This has increased over the last year
Number of Animals Transferred to Rescue Groups	Data only	681	733	614	1,004	949	826	1,129	↑	This has increased over the last year we have added several long distance rescue partners inclusing Canada.
Number of Visitors and Volunteers	Data only	11,018	11,292	9,580	11,250	7,380	5,428	5,280	↔	About the same as last year we are still operating as appointmnet only which has helped out staffing.
Euthansia Rate (Total Animals Euthanized / Total Animal Dispositions)	<2.0%	2.7%	0.7%	1.8%	0.4%	13.2%	9.8%	4.3%	↓	This calculation has changed to include more transparent data of ALL dogs and cat dispositions and euthanasias- not only 'adoptable/available' animals. This is the total number of cats and dogs euthanized no matter their status, divided by the cats and dogs with outcomes (which includes adopted, DAK, Euthanized, Reclaimed, RTO, Turned Over to Rescue). 174/1772 = .09812 = 9.8%

Animal Services

Budget Highlights

The FY23 Budget of $1.2 million for Animal Services includes the following funding from the General Fund:

- $19,400 increase in Medical Services for rising costs to care for sick and injured animals
- $5,000 increase in Animal Care Maintenance for rising costs of food and cleaning supplies
- $5,000 increase in Medical Supplies for rising costs of medications and other items to care for the animals
- $1,000 increase for Feral Cat Colony Vouchers to support a nonlethal and humane approach to community cat population management
- $35,000 increase in Contract Labor for Kennel Technicians to provide assistance with cleaning and caring for the animals to maintain industry standards
- $20,900 to add one fulltime Foster Coordinator position beginning third quarter of FY23

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$727.6	$808.1	$885.7	$722.5	($85.6)	-10.6%
Operating	$447.5	$417.5	$497.8	$494.0	$76.5	18.3%
Total	$1,175.1	$1,225.6	$1,383.5	$1,216.5	($9.1)	-0.7%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,173.6	$1,225.6	$1,383.5	$1,216.4	($9.2)	-0.8%
Grants Fund	$1.5	$0.0	$0.0	$0.0	$0.0	--
Total	$1,175.1	$1,225.6	$1,383.5	$1,216.4	($9.2)	-0.8%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	13	13	19	14	1

Attorney

Mission and Goals

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including instituting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with applicable law.

Objectives

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.
- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.
- Continue to assist departments and offices in responding to an increasing number of public records requests, under the Open Records Act.
- Continue "quality of life" ordinance enforcement and regulatory and administrative support for alcoholic beverages, taxicabs and red light camera and school bus stop arm camera programs.
- Continue to supply support for enterprise fund activities, such as Public Utilities, Airport, Transit and Stormwater Utility.
- Assist the Human Resources Department with ongoing personnel issues, policy development and claims management.
- Provide litigation support for claims counsel on pending claims cases.
- Work with the Police, Fire, and Solid Waste Departments to protect public health safety regarding activities in the Downtown District, particularly enforcement of fire safety, alcoholic beverages and solid waste ordinances.
- Review and advise departments throughout the government regarding contracts.

Performance Measures

	Actual			Forecast	
	FY19	FY20	FY21	FY22	FY23
Ordinances / Resolutions / Policies/ Legislation Drawn	52	71	75	89	85
Municipal Court Cases	385	374	395	190	225
Red Light Camera/School Bus Arm Cases/School Speed Zone	9,500	1,122[1]	11,450[2]	12,720	10,500
Cases in Superior/State/Federal/Appellate Courts	4	4	7	5	3
Contracts / Deeds / Drawn / Approved as to Form	259	268	280	209	250
Nuisance Abatement Cases	8	7	10	13	8

[1] GDOT did not approve the Red Light Camera on U.S. Highway 29 and Georgia Highway 72 as anticipated because of lack of vehicular accident data. Also, there were permitting issues with the current Red Light Cameras that required the cameras to be disabled from February, 2019 – December, 2019. The Barnett Shoals camera should be operational by the end of January, 2020, and the Alps Road camera by March, 2020.

[2] A new system, "School Zone Cameras" was initially to go online in the Spring of 2020, but was delayed. They are now anticipated to go live the Spring of 2021. These cameras are moveable and will rotate weekly between different school zones. This new system along with the Barnett Shoals and Alps Road cameras should increase the number of citations greatly.

Attorney

Budget Highlights

- $40,000 is included for Professional Legal Expenses. This covers costs associated with requiring an outside counsel, cost not covered by insurance, or for professional expenses for matters outside the expertise of the Department.
- $15,000 is included for Investigator Contract Labor.
- Other than these items, there are no significant changes for the FY23 Approved Budget.
- Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$564.9	$622.0	$660.6	$660.6	$38.6	6.2%
Operating	$139.2	$124.1	$179.3	$179.3	$55.2	44.5%
Total	$704.1	$746.1	$839.9	$839.9	$93.8	12.6%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	6	6	6	6	0

Board of Elections

Mission

The mission of the Athens-Clarke County Board of Elections is to provide excellent election services: ensuring accessibility for all voters, protecting the integrity of votes, and maintaining a transparent, accurate and fair process in which Athens-Clarke County voters can have confidence. We are trustworthy custodians of the Elections and Voter Registration Department's Budget. Our vision is to provide the best possible election experience for the voters and candidates of Athens-Clarke County and to produce trusted results that reflect the will of eligible Athens-Clarke County voters.

Goals

- Enhance voter registration, voting opportunities and voter education for the citizens of ACC.
- Provide quality information and excellent customer service to candidates, public officers, poll workers and elected officials.
- Maintain knowledge of federal and state election laws.
- Provide a team of well-prepared and responsive poll workers for all elections held in FY23 Budget.
- Properly conduct successful elections during the FY23 Budget to include a General Election and General Election Runoff; successfully confirm accuracy of the vote count through Risk Limited Audits of each election as prescribed by law.
- Properly assign and appropriate the necessary amount of tested equipment to our 24 polling locations and five or more Early/Advance Voting Locations.
- Ensure accurate assignment of voters to political districts in Athens-Clarke County with less than 0.0001% errors.
- Provide additional Early/Advance Voting opportunities by surveying the county for potential satellite sites and surveying the current Election Day polling locations to determine the need for relocation, if needed.
- Create a call center to handle calls related to voter registration, absentee voting and elections during the election cycle leading up to the 2022 General Election and General Election Runoff, if needed.
- Confirm a location that will house a combined facility for elections staff and equipment to ensure wisely distributed workload.
- Successfully maintain and update statewide voter registration system daily.
- Properly maintain Easy File and timely receive campaign filings from all Elected Officials and Candidates for the remainder of the 2022 Election Season.

Objectives

- Conduct two major elections: the General Election and General Election Runoff, during FY23 Budget with no legal challenges or irregularities.
- Distribute printed election education or process material to the citizens of Athens-Clarke County at public meetings and gatherings throughout the year.
- Efficiently hire and properly train over 200 poll workers, election officials and other staff on proper election processes including customer service as well as handling, assembling, troubleshooting and testing of voting equipment.
- Properly organize, maintain, store and transport all voting equipment located at the facility warehouse on Lexington Road.
- Provide assistance and input on committees for federal and state election official organizations as well as the Secretary of State Elections Division.
- Evaluate and implement improvements to existing 24 polling sites and identify locations that are more conducive to our election needs where appropriate.

Board of Elections

- Maintain training and education required of Superintendents and Supervisors of Elections.
- Conduct Advance Voting and add additional sites to provide the Athens-Clarke County voters with other options for voting; add Sunday voting and additional Saturday voting when necessary.
- Participation with the Local Leadership Council of the Election Assistance Commission; Elections Director recently appointed.

Performance Measures

Athens-Clarke County Board of Elections							
Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Comments or Analysis
We provide election and voter registration services for the citizens of Athens-Clarke County							
Registered Active Voters	65,000	51,199	60,411	56,316	56,977	78,170	This # has varied from fiscal to fiscal. Will impact voter turnout percentages.
Average Total Active Voters per Polling Location	3,000	2,438	2,877	2,816	2,849	3,257	This # has increased as total active voters has increased.
Election Day Voters (EDV)	36%	6,455 (12.61%)	19,431 (32.16%)	12,380 (18.62%)	20,367 (28.85%)	9,111 (11.91%)	This # has increased dramatically. However, AIP and ABM numbers remains equally favorable options for voting.
Advance Voters (AIP)	45%	1,375 (2.69%)	23,423 (38.77%)	5,935 (8.92%)	20,014 (28.35%)	23,811 (31.12%)	This has increased dramatically. Will impact # of voting locations and precincts in the future.
Absentee Voters (ABM)	6%	197 (.38%)	2,718 (4.50%)	511 (.77%)	3,047 (4.32%)	18,674 (24.41%)	This has increased dramatically. Will impact # of voting locations and precincts in the future.
# Voting Precincts	24	24	24	24	24	24	This remains steady and may impact precinct consolidating in the future.
# Voting Locations	15	21	21	20	20	24	This # has decreased. Voters taking advantage of early processes of voting may impact # of less locations in the future.
# Early Voting Locations	3	1	4	3	4	6	This # has increased as the favor of Early/Advance Voting.
# Poll Officers	175	165	224	175	189	197	This # has varied from fiscal to fiscal. Consideration of decreasing # polling places will also decrease # of poll workers.
# Laborers*	200	178	250	185	200	238	Laborers include the total # poll workers and part-time seasonal office staff.
Voting Equipment Inventory (DRE Touch Screens)	245	245	245	245	245	871	2019 General Assembly approved new voting system. As of 2020, Athens-Clarke County is now custodian of 332 Printers, 331 Ballot Marking Devices, 41 Election Day Scanners, 164 Poll Pads, 2 Central Scanners & 1 Server
Total # Machines actually used	200	125	205	181	191	700	This # varies based on ballot content and # active voters per polling location.
Ballot Printing Cost	$12,000	$43,066	$7,458	$4,533	$5,967	$33,685.00	Varies from FY to FY.
# Training hours (average of 3hrs/worker)	600	495	672	525	540	1200	O.C.G.A. § 21-2-99 requires adequate training of poll workers prior to each election cycle. New equipment required additional hours of training.
# Voter IDs Created	Data Only	526	711	723	804	497	SEB Rule 183-1-20 requires issuance of Voter ID Cards to any voter who does not possess any of the 6 acceptable forms of ID required for voting.

Athens-Clarke County Board of Elections							
Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Comments or Analysis
and protect the integrity of the vote.							
% Voter Turnout	76%	27.43%	75.59%	28.34%	61.57%	67.52%	This # varies. An FY that includes a General Election normally results in a higher voter turnout.
% of polling places handicap accessible	100%	100%	100%	100%	100%	100%	Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% compliant.
% of polling places in compliance (equipment)	100%	100%	100%	100%	100%	100%	SEB Rule 183-1-12-.02 requires VWD devices for all polling locations. Locations are equipped to take care of the needs of all voters.
% of polling places in compliance (size)	100%	100%	100%	100%	100%	100%	Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% space compliance.
Registration Data Error Rate	100%	0%	0%	0%	0%	0%	Office staff conducts a daily audit process to ensure 100% error in data entry.

Budget Highlights

The FY23 Budget of $1.4M for Board of Elections includes the following funding from the General Fund:

- $147,396 increase for additional part-time seasonal compensation in runoff election
- $74,000 for increases in operating expenses for absentee ballot processing
- $18,700 increase for the purchase of carts for ADA voting booths
- $23,300 increase for the purchase of inclusion solution voting booths
- Two elections are scheduled in FY23:
  - General Election November 2022
  - General Election Runoff December 2022

Salary and benefit changes not included in the items above are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Board of Elections

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$839.1	$769.3	$1,011.4	$1,011.4	$242.1	31.5%
Operating	$378.6	$239.1	$355.2	$355.2	$116.1	48.6%
Total	$1,217.7	$1,008.4	$1,366.6	$1,366.6	$358.2	35.5%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,084.4	$1,008.4	$1,366.6	$1,366.5	$358.1	35.5%
Grants Fund	$133.3	$0.0	$0.0	$0.0	$0.0	--
Total	$1,217.7	$1,008.4	$1,366.6	$1,366.5	$358.1	35.5%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	4	5	5	5	0

Building Inspection

Mission

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

Goals

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

Objectives

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public right-of-way.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

Building Inspection

Performance Measures

Performance Measures

Performance Measure	*Goal*	*FY19*	*FY20*	*FY21*	*Reference*
Building Inspection Department staff are committed to protecting the public's safety by ensuring compliance with adopted building codes…					
Building Permits Issued	900	1,471	1,176	1,039	
Electrical Permits Issued	800	1,119	1,286	1,242	
HVAC/Gas Permits Issued	600	1,321	1,207	1,199	
Plumbing Permits Issued	600	1,058	861	821	
Total Construction Inspections	9,000	14,054	14,809	14,126	
Performance Measure	*Goal*	*FY19*	*FY20*	*FY21*	*Reference*
…and by ensuring compliance with ordinances that enhance quality of life for Athens-Clarke County citizens.					
Front Yard Parking	400	442	296	193	
Roll Cart Violations	500	395	416	555	
Sign Ordinance Violations	3,000	3,947	3,938	2,996	
Litter/Accumulation of Refuse	700	854	647	688	
Junked Vehicles	300	551	284	234	
We strive to provide these services to the citizens of Athens-Clarke County in a customer friendly and accountable way.					
Customer service satisfaction survey	90%	N/A	N/A	N/A	
Inspections conducted within 2 business days of requested time	95%	N/A	N/A	N/A	

Budget Highlights

The Building Inspection Department primarily operates within two separate funds. The Code Enforcement Division is fully funded by the General Fund, while the Construction Inspection and Administration divisions are funded through the Building Inspection Special Revenue Fund.

The Approved Budget for Building Permits & Inspection includes increased budgeted expenses for the Building Inspection fund for;

- $17,000 for a part-time Permit Specialist to assist in data entry as well as general office duties because of the increased number of permit issuances leading to use of overtime and increased workload for staff.
- An increase of $15,000 is included for wireless phone services to allocate funding for the additional wireless devices used by Building Inspection in the field.

Salary and benefit changes not included in the items above are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Building Inspection Fund (which also includes some expenses for Planning and Zoning), see page E-18. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Building Inspection

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$1,741.8	$1,849.2	$1,850.7	$1,850.7	$1.5	0.1%
Operating	$159.7	$395.7	$422.4	$414.9	$19.2	4.9%
Total	$1,901.5	$2,244.9	$2,273.1	$2,265.6	$20.7	0.9%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$317.8	$503.5	$529.4	$529.4	$25.9	5.1%
Construction Inspection	$661.6	$758.8	$835.5	$835.5	$76.7	10.1%
Code Enforcement	$922.1	$982.6	$908.2	$900.7	($81.9)	-8.3%
Total	$1,901.5	$2,244.9	$2,273.1	$2,265.6	$20.7	0.9%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Building Inspection Fund	$949.7	$1,233.7	$1,332.8	$1,332.9	$99.2	8.0%
General Fund	$865.2	$924.3	$845.2	$837.6	($86.7)	-9.4%
Affordable Housing Fund	$56.9	$58.3	$63.1	$63.1	$4.8	8.2%
Water & Sewer Fund	$29.8	$28.6	$32.0	$32.0	$3.4	11.9%
Total	$1,901.6	$2,244.9	$2,273.1	$2,265.6	$20.7	0.9%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

Building Inspection Fund		FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Additions & Improvements						
Building Inspections						
D-20	N Hybrid Vehicle Purchases	-	-	128.0	-	-
Additions and Improvements Total		**-**	**-**	**128.0**	**-**	**-**
Building Inspection Fund Total		**-**	**-**	**128.0**	**-**	**-**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	24	24	24	24	0

Central Services

Mission & Goals

To provide our customers, both public and internal, with efficient and cost effective high quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environment ally friendly processes and materials in all services and activities.

Internal Services Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

Fleet Management Fund

- Provide a safe and effective fleet for Athens-Clarke County departments

Objectives

- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.
- Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.

Performance Measures

Central Services / Administration								
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**Trend**	**Comments or Analysis**
Ensure continuous operation of the 800 MHz radio system providing critical public safety and general government communications								
FCC Compliance	100%	100%	100%	100%	100%	100%	↔	Regulatory
System Availability	100%	100%	100%	100%	99.90%	100%	↔	Up-time minus system busy time
Number of ACCUG subscriber radio units	Data only	1,094	1,097	1,104	1,087	1,100	↑	
Number of UGA subscriber radio units	Data only	466	474	486	486	460	↓	
Review, coordinate with other departments, and issue Special Event permits for community enhancing events								
Number of Special Event Permits Issued	Data only	53	54	33*	20*	20*	↔	*COVID impact.

Central Services

Central Services / Landscape Management								
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**Trend**	**Comments or Analysis**
Provide safe, functional, and aesthetically pleasing open space management at ACC parks, facilities, and rights-of-way.								
Acres of Park and Open Space Maintained per Employee (total 415 acres)	33	47	43	40	40	40	↓	
Miles of Oconee River Greenway and Firefly Trail maintained per Employee	2.5 linear miles	4.35	2.92	3.85	4.85	3.00	↓	If FY23 additional position requested is not approved, each team member will be responsible for 6.42 miles each.
Miles of Rights-of-Way Maintained per Employee (total 1,200 lane miles)	75	96	96	96	88	88	↔	
Acres of Facilities Grounds Maintained per Employee (total 100 acres)	30	31	31	31	31	31	↔	
Percent of Routes Completed on Schedule	85%	90%	90%	80%	80%	90%**	↔	Storms, staffing shortage, and work order requests impact cyclical routes.
Number of Landscape Installations and Renovations	Data only	40	37	15	20	20		FY22 - 10 completed due to staffing and funding.
Number of Athletic Field Repairs and Renovations	Data only	0	0	0	7	8		FY22 - 5 fields were projected. Staff completed 7.
Provide public tree assessment and management as well as community outreach.								
Number of Private Property Tree Assessments	Data only	367	386	344	350	300		
Total Tree Canopy Cover for Athens-Clarke County (measured every 5 years)	45%	-	63%	-	63%	60%	↔	Goal is defined in the ACC Tree Management Ordinance
Strive to satisfy our customers.								
Total Customer Calls for Services	Data only	376	364	400	342	300		
Percent of Service Calls Responded To Within 1 Workday	85%	96%	96%	94%	85%	95%	↔	
Percent of Service Calls Completed Within 5 Workdays	95%	100%	100%	100%	100%	100%	↔	

Central Services / Facilities Management								
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**Trend**	**Comments or Analysis**
Ensure a safe, productive, and positive image of Athens-Clarke County Facilities								
Number of Structures Maintained	Data only	199	194	200	205	207	↑	
Number of Work Orders	Data only	8,804	8,560	8,362	8,613	8,871	↑	
Square Footage Maintained for all maintenance and repairs	Data only	2,044,637	2,040,314	2,051,242	2,057,983	2,062,546	↑	
by providing a high quality physical environment through dependable customer service								
Avg. Number of Work Orders per Maintenance Employee	<425	419	408	398	410	425	↑	Measures workload by average volume of work performed per maintenance employee
Avg. Square Footage Maintained per Maintenance Employee	90,000	97,364	97,158	97,678	97,999	98,216	↑	Measures average amount of responsibility per maintenance employee
and sound fiscal practices.								
Cost per Square Foot for Maintenance	<$1.75	$1.93	$1.99	$2.40	$2.47	$2.54	↑	
Cost per Square Foot for Custodial Services	<$2.11	$1.88	$1.94	$2.22	$2.29	$2.36	↑	
Preventive Maintenance vs. Corrective Maintenance	75%	New for FY20	58% PM 42% CM	61% PM 39% CM	63% PM 37% CM	64% PM 36% CM	↑	Preventive Maint. as percent of Total Maint. cost shows preventive program effectiveness (ref: IFMA)

Central Services / Internal Support								
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**Trend**	**Comments or Analysis**
Copier Repair Requests Completed Within 24 Business Hours of Service Request.	100%	100%	100%	100%	95%*	100%	↔	*COVID impact
Telephone System Repair Within 24 Business Hours of Request.	100%	100%	100%	100%	100%	100%	↔	
Records Issued to Customers Within 72 Business Hours of Request.	100%	100%	100%	100%	100%	100%	↔	
Mail Delivered and Picked-Up on Time Per Published Schedule.	100%	100%	100%	100%	90%*	98%	↔	*COVID impact

Central Services

Central Services / Fleet Management								
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**Trend**	**Comments or Analysis**
Ensure safe, reliable, and safe vehicles and equipment are available to enable all ACCUG departments to complete their service delivery.								
Number of Preventive Maintenance Inspections Completed	>1600	1,389	1,293	1,218	1,250	1,350	↑	
Number of Corrective Maintenance Service Calls	<75	210	216	182	210	225	↑	As the fleet ages, maintenance issues continue to rise.
Provide a modern fleet of vehicles and equipment that are reliable and efficient.								
Percentage of Vehicles/Equip Exceeding Replacement Criteria Not Replaced	10%	16%	45%	80%	65%	75%	↑	Replacement criteria revised in FY18. Funding constraints limits # of replacements each year.
Number of Catastrophic Failures	<5	12	14	13	18	15	↔	
Ensure reliable fuel availability for ACCUG vehicles and equipment.								
Compliance with Georgia Environmental Protection Division Regulations	100%	100%	100%	100%	100%	100%	↔	Regulatory requirement

Budget Highlights

The Central Services Department is supported by the General Fund, Internal Support Fund, Fleet Management Fund and the Hotel/Motel Fund. The FY23 Budget for Central Services includes:

General Fund

- Funding of $10.9 million (does not include debt service of $543,000) for the cost of Administration, Landscape Management & Facilities Management.
- $324,000 increase in Landscape Management to fund two Community Rehabilitation Litter Crews which include two fulltime Grounds Crew Leader positions.
- $102,500 increase in Facilities Management for utility, service contracts, and maintenance costs associated with the SPLOST funded Costa Building renovation project.
- $38,800 increase in Landscape Management for proactive tree maintenance and hazardous tree removals.
- $22,750 increase in Landscape Management for rising costs of supplies & materials.
- $17,000 increase in Landscape Management to continue part-time Horticulturist Apprentice position.
- $8,000 increase in Landscape Management for small engine repair service and maintenance costs.
- $30,600 increase in Landscape Management for rising fuel costs and fuel usage to cover greater service demand.
- $26,000 increase in Landscape Management to support small tool electrification in place of current gas powered tools.
- $147,000 increase for vehicle related expenses ($76,000 for fuel, $71,000 for vehicle replacement charges)
- $4,500 increase in Internal Support for credit card processing fees associated with increased usage at with courthouse parking deck service payments.
- Annual contract for downtown parking services with Athens Downtown Development Authority (ADDA) is projected to generate $3.3 million in fees and fines.
- ADDA's FY23 parking expenditures are estimated at $2.2 million, the same level as the FY22 Budget.
- Assuming above noted level of parking revenue in FY23, the Parking Management Agreement service fee to ADDA will be $197,500 ($5,500 less than FY22 Budget) and ACCGov's portion of net parking revenues will be $790,100 ($21,900 less than FY22 Budget).

Central Services

Internal Support Fund

Internal Support Fund provides services to other government departments for copier, phone, postage, paper, printing, and 800 MHz radio.

- The FY23 Budget for the Internal Support Fund of $1.6 million reflects no significant changes to services or programs.

Fleet Management Fund

- The FY23 Budget is $2.8 million to allocate ACCGov vehicle costs for repair, maintenance and bulk fuel.
- $19,500 increase is included to support a Fleet Apprentice Program in partnership with local educational providers in creating job skills and a talent pipeline into the organization.
- Fuel costs are based on a purchase price of $2.70/gallon for gasoline & $3.00/gallon for diesel which represents an increase of over 30% from FY22.

Hotel/Motel Fund

- Full funding for the two fulltime Grounds Worker positions, which were added in the second quarter of FY22, to maintain beautification installations along corridors.

Salary and benefit changes for Central Services not included in the items above are due to PMP adjustments in FY22, personnel turnover, and/or reallocation of benefits applied by Human Resources.

For more information on the Internal Support, Fleet Management and Hotel/Motel Funds, see Section E. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$5,371.8	$5,885.2	$6,213.7	$6,138.0	$252.8	4.3%
Operating	$7,453.1	$8,724.4	$9,434.9	$9,388.8	$664.4	7.6%
Total	$12,824.9	$14,609.6	$15,648.6	$15,526.8	$917.2	6.3%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$343.8	$466.6	$450.2	$450.2	($16.4)	-3.5%
Animal Control	$0.0	$0.0	$0.0	$0.0	$0.0	--
Internal Support	$2,628.5	$3,317.6	$3,318.1	$3,318.1	$0.5	0.0%
Landscape Management	$2,893.8	$3,122.8	$3,706.6	$3,599.7	$476.9	15.3%
Facilities Management	$4,303.3	$4,513.0	$4,703.6	$4,688.8	$175.8	3.9%
800 MHz Radio System	$541.0	$602.6	$620.4	$620.4	$17.8	3.0%
Fleet Management	$2,114.9	$2,587.1	$2,849.6	$2,849.6	$262.5	10.1%
Total	$12,825.3	$14,609.7	$15,648.5	$15,526.8	$917.1	6.3%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$9,373.1	$10,322.1	$11,108.9	$10,948.1	$626.0	6.1%
Hotel/Motel Fund	$4.0	$100.0	$100.9	$140.0	$40.0	40.0%
Internal Support Fund	$1,332.9	$1,600.5	$1,589.1	$1,589.1	($11.4)	-0.7%
Fleet Management Fund	$2,114.9	$2,587.1	$2,849.6	$2,849.6	$262.5	10.1%
Total	$12,824.9	$14,609.7	$15,648.5	$15,526.8	$917.1	6.3%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Central Services							
D-22		Facilities Life Cycle Maintenance Program	0.8	1,262.8	1,000.0	7,623.0	12,018.6
D-23		800 MHz Subscriber Radio Life Cycle	291.6	200.0	300.0	1,800.0	2,000.0
D-24		Landscaping Equipment Life Cycle Replacement	4.5	75.0	125.0	530.0	726.0
D-27		Parking Lot Life Cycle Maintenance & Repair	21.4	25.0	30.0	220.0	500.0
D-29		Tree Hazard Reduction	-	-	40.0	240.0	300.0
D-30		800 MHz Radio Infrastructure Replacement	150.0	150.0	200.0	1,000.0	1,500.0
D-33		Upgrade Fuel Sites	24.7	-	-	-	-
D-34		Landscape & Community Tree Program	-	-	15.0	65.0	100.0
D-38		Energy Management Improvements	12.2	-	-	60.0	300.0
D-39		Replace Internal Support Equipment	50.0	10.0	10.0	40.0	50.0
D-40		Parking Facilities	50.8	-	20.0	80.0	100.0
D-41		Parking Decks Life Cycle Replacement	33.7	-	50.0	200.0	250.0
Central Services Total			*639.8*	*1,722.8*	*1,790.0*	11,858.0	*17,844.6*
Current Services Total			**639.8**	**1,722.8**	**1,790.0**	**11,858.0**	**17,844.6**
Additions & Improvements							
Central Services							
D-25		Renovations/Space Allocation Plan	388.1	-	25.0	150.0	300.0
D-31		Additional Rural Roadside Mowing Crew	-	-	-	282.0	-
D-32	N	Additional Rural Crew Truck	-	-	-	-	-
D-36		Urban Forestry Crew	-	-	-	450.0	-
D-42		Downtown Enhancement Project	174.8	60.0	50.0	240.0	300.0
D-43	N	New Truck and Trailer for Litter Crew	-	-	168.0	-	-
D-46	N	Clean Tools Initiative	-	-	75.0	-	-
Central Services Total			*562.9*	*60.0*	*318.0*	1,122.0	*600.0*
Additions and Improvements Total			**562.9**	**60.0**	**318.0**	**1,122.0**	**600.0**
Central Services Total			**1,202.7**	**1,782.8**	**2,108.0**	**12,980.0**	**18,444.6**

Fleet Management Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Central Services							
D-26		Fleet Management Shop Equipment Life Cycle Replacement	20.0	10.0	10.0	85.0	125.0
D-33		Upgrade Fuel Sites	-	20.0	20.0	90.0	150.0
Current Services Total			**20.0**	**30.0**	**30.0**	**175.0**	**275.0**
Fleet Management Fund Total			**20.0**	**30.0**	**30.0**	**175.0**	**275.0**

Fleet Replacement Fund		FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services						
Central Services						
D-21	Fleet Replacement Program	-	2,262.0	4,719.1	16,853.8	27,403.9
Current Services Total		**-**	**2,262.0**	**4,719.1**	**16,853.8**	**27,403.9**
Fleet Replacement Fund Total		**-**	**2,262.0**	**4,719.1**	**16,853.8**	**27,403.9**

Hotel/Motel Fund		FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services						
Central Services						
D-34	Landscape & Community Tree Program	-	-	10.0	65.0	100.0
D-37	Community Events Program	25.2	30.0	40.0	170.0	250.0
Current Services Total		**25.2**	**30.0**	**50.0**	**235.0**	**350.0**
Additions & Improvements						
Central Services						
D-44	N Eastside Corridor Improvements	-	-	30.0	-	-
D-45	N Corridor Improvements Countywide	-	-	50.0	-	-
Additions and Improvements Total		**-**	**-**	**80.0**	**-**	**-**
Hotel/Motel Fund Total		**25.2**	**30.0**	**130.0**	**235.0**	**350.0**

Internal Support Fund		FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services						
Central Services						
D-23	800 MHz Subscriber Radio Life Cycle	50.0	-	-	-	-
D-28	Mobile Communications Van Equipment Replacement	17.0	17.0	17.0	110.0	150.0
D-35	Telephone System Life Cycle Replacement	73.1	25.0	25.0	220.0	275.0
D-30	800 MHz Radio Infrastructure Replacement	-	-	-	50.0	250.0
D-39	Replace Internal Support Equipment	99.4	15.0	15.0	60.0	75.0
Current Services Total		**239.5**	**57.0**	**57.0**	**440.0**	**750.0**
Internal Support Fund Total		**239.5**	**57.0**	**57.0**	**440.0**	**750.0**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	96	98	101	100	2

Clerk of Courts

Mission & Goals

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

Objectives

- To provide electronic index and images for deeds 1970-1983, in house and on GSCCCA, ongoing. Completed 1986-1991, contract pending for 1984-1985
- To image all cases for the years 1993-2002, on going
- To digitize bound newspaper books from 1800's to 1900's, on going
- To incorporate and digitize historical records eligible for destruction into a case management system for electronic availability, on going

Performance Measures

	Actual			Forecast	
	CY19	CY20	CY21	CY22	CY23
Civil Filed Superior and State	2,810	2,227	2,431	Not Available	
Civil Disposed Superior and State	2,393	2,004	2,556		
Criminal Filed Superior and State	8,125	6,160	4,420		
Criminal Disposed Superior and State	8,185	5,662	3,941		
Land Record Instruments processed	25,808	20,817	24,251		
General Minutes processed	4,356	2,331	4,751		
Appeals filed/processed to Board of Equal	209	218	132		
Board of Equalization Hearings Conducted	157	157	60		

Budget Highlights

- The Approved Budget for the Clerk of Courts includes $366 for increased Post Office Box Rental and Indirect Copier Paper expenses.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Clerk of Courts

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,196.5	$1,226.3	$1,196.0	$1,196.0	($30.3)	-2.5%
Operating	$131.6	$384.1	$384.4	$384.4	$0.3	0.1%
Total	$1,328.1	$1,610.4	$1,580.4	$1,580.4	($30.0)	-1.9%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

					5 - Year CIP	
General Capital Projects Fund	**FY21 Year End Balance**	**FY22 Budget**	**FY23 Approved**	**FY24-27 Proposed**	**FY28-32 Proposed**
Additions & Improvements					
Clerk of Courts					
D-47 Deed Indexing (years 1970-1983)	-	-	40.0	221.5	-
Clerk of Courts Total	-	-	*40.0*	221.5	-

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	22	22	22	22	0

Cooperative Extension

Mission & Goals

The mission of UGA Cooperative Extension is to extend lifelong learning to the people of Georgia through unbiased, research-based education in agriculture, the environment, communities, youth and families. Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Families, Food & Nutrition, Agriculture, Horticulture, & the Environment, and Youth Development.

Objectives

Family and Consumer Sciences & Supplemental Nutrition Assistance Program Education

- To respond to clientele calls regarding food safety, home food preservation, healthy lifestyles, weight management, chronic disease prevention and management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition within a limited budget.
- To support the FARM Rx program through providing low-income nutrition education, as required by funders
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To provide consumer information to create greater radon awareness and promote testing.
- Adapt programming to virtual format when feasible and continue reaching clients

Agriculture & Natural Resources

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener, Master Composter and Master Naturalist Programs which train volunteers in subject specific areas who can then extend this knowledge throughout the community.
- To provide educational opportunities through informational and activity booths staffed by Master Gardener and Master Composter volunteers at events throughout the region as well as weekly booths at two area Farmers Markets during the market season.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality through the Master Naturalist program.
- To provide support to local food producers and landscape professionals, through training and education, pest and disease identification, and also programs offering continuing education units, needed to maintain professional licenses.
- Adapt programming to virtual format when feasible and continue reaching clients

4-H and Youth Development

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in all elementary schools and middle schools in Athens-Clarke County. Educational programs are also offered to home school students, as well as evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.
- Adapt programming to virtual format when feasible and continue reaching clients

Cooperative Extension

Performance Measures

	Actual			Forecast	
	FY19	FY20	FY21	FY22	FY23
Educational Classes Provided	1,215	353	552	500	500
Total Teaching Contacts	9,866	5,030	8,896	7,500	7,500
Soil Analysis Diagnostics	571	476	550	800	800
Water and Microbiology Diagnostics	138	155	142	150	150
Pathology, Plant & Insect ID	91	65	379	250	250
Radon Kits Distributed	26	24	10	20	20
Educational Newsletters Distributed	26,056	29,800	32,720	25,000	25,000
Phone, Office & Email Consultations	4,500	466	1,200	2,000	2,000
Home Visit Consultations	25	10	52	20	20
Educational Exhibit Contacts	4,390	1,620	482	500	500
Social Media Posts	0	164	366	400	400
Social Media Circulation	0	35,530	56,079	65,000	65,000

Budget Highlights

- The FY23 Budget of $251,800 for Cooperative Extension reflects no significant changes to services or programs.

Salary and benefit changes are due to personnel turnover and reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	Actual	Budget	Requested	Approved	$▲	%▲
Salary & Benefits	$157.4	$151.2	$179.0	$171.5	$20.3	13.4%
Operating	$66.7	$80.0	$82.6	$80.3	$0.3	0.4%
Total	$224.1	$231.2	$261.6	$251.8	$20.6	8.9%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

					5 - Year CIP	
General Capital Projects Fund	FY21 Year End Balance	FY22 Budget	FY23 Approved	FY24-27 Proposed	FY28-32 Proposed
Additions & Improvements					
Cooperative Extension					
D-48 N Purchase truck with 4 x 4	-	-	-	-	-
Cooperative Extension Total	-	-	-	-	-

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	1	1	1	1	0

Coroner

Mission

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Goals

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

Budget Highlights

The Approved Budget for the Coroner's Office includes budgeted funding from the General fund for;

- $5,000 for a Contract Labor due to the increased number of cases.
- $750 for Medical Supplies to fund the purchases of body bags, PPE, disinfectant and sanitizers.
- $150 for Dues and Membership for increased dues and membership expenses.
- $2,000 for increased fuel costs and vehicle replacement charges.

Salary and benefit changes are due to reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$19.4	$36.0	$37.6	$37.6	$1.6	4.4%
Operating	$48.7	$47.6	$55.5	$55.5	$7.9	16.6%
Total	$68.1	$83.6	$93.1	$93.1	$9.5	11.4%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	0	0	0	0	0

Corrections

Mission & Goals

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, offenders, returning citizens, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how offender skills development programs are to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising offenders and returning citizens.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the offenders and returning citizens in our custody
- To reduce offender drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all offender skills development program sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion/Transition Center.
- To prevent offender escapes and injuries to staff or offenders.
- To fully meet health and sanitation standards for Food Service.

<u>Diversion Center:</u>
The mission of the Athens-Clarke County Diversion/Transition Center is to provide quality cost-effective management of non-violent Athens-Clarke county returning citizens, whose confinement in traditional incarceration would limit them from more quickly integrating into society, while at the same time building their skill sets that will encourage successfully re-entering back into our community.

- Create a secured, drug and alcohol free residential environment for returning citizens who would otherwise be incarcerated or subject to incarceration.
- Encourage and assist returning citizens in developing strong work habits.
- Provide returning citizens access to treatment, counseling, educational opportunities and related services.
- Ensure returning citizens are held accountable for their crimes by requiring them to pay court ordered fines, fees and restitution.
- Provide vocational and life skills training.
- Ensure that parents failing to pay child support are able and obligated to work while providing them opportunities reconnect with their children.
- Ensure returning citizens have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating returning citizen recidivism.

Objectives

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Receive and classify offenders from the State of Georgia and the ACC Jail for skills development programs.
- Reduce incidences of offender skills development program injuries to zero.
- Maintain incidences of assaults with weapons at zero.

Corrections

- Maintain offender escapes at zero.
- Reduce the number of positive drug screen results from offenders and returning citizens to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise offender skills development programs.
- Conduct daily safety and security inspections of offender skills development program sites.

Diversion Center:

- Achieve 90% returning citizen occupancy rate.
- 80% of returning citizens will successfully complete available programs or skill development.
- 100% of returning citizens entering the Diversion/Transition Center will find jobs or be placed in a job relevant to their skills.
- 100% of employed returning citizens will make payment of fines, fees and per diem costs.
- 100% of returning citizens owing child support payments will maintain those payments.
- 100% of returning citizens will receive a monthly drug/alcohol screen. Additional screening will be made according to the returning citizen's record and/or personal behavior.
- Case workers and staff will visit returning citizens' job sites and employers weekly or as necessary.
- 100% of returning citizens in need of education or skills development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Zero walk-aways from the Diversion/Transition Center.
- Provide 40 hours of program relevant training to all staff.
- Case workers to meet with returning citizens on their caseload a minimum of once a week.
- Caseworkers to complete returning citizen assessments the same day of arrival.

Performance Measures

FY23 Athens-Clarke County Corrections Performance Snapshot

Outcomes and Performance Measures	Current Goal	2017	2018	2019	2020	2021	Comments or Analysis
WE PROTECT THE PUBLIC							
Average Daily Count	Data only	109	130	153	143	140	FY20 max is 160 (120 at CI and 40 at DC/TC)
Number of Escapes	0	0	4	0	2	1	Include DC/TC absconds
Number of offender on offender assaults	<5	3	6	2	8	8	Goal: less than 5
Number of offender on staff assaults	<1	0	1	0	1	0	Goal: less than 1
WE USE RESOURCES RESPONSIBLY							
Total Employees	Data only	43	43	45	47	48	Reporting positions on Organizational Chart
Overtime as % of personnel expenditure.	< 1.5%	2.00%	2.35%	2.35%	1.07%	1.45%	Keep under 1.5%
Expenditures: Actual versus budget	< 100%	95.6%	90.6%	90.6%	87.3%	91.8%	Our goal is to distribute and expend the budget as efficiently and effectively as possible.
Number of Staff Training Hours	Data only	3,324	3,482	2,750	2,790	2,869	POST Credit hours
Number of Staff Training Certificates earned/Degrees earned	Data only				2	1	Goal to increase the quality of services offered by staff members
WE PROVIDE COST-EFFICIENT SERVICES TO THE COMMUNITY THROUGH ON-THE-JOB TRAINING OPPORTUNITIES							
Total number of On-the-Job-Training (OJT) opportunities	Data only	24	48	48	48	44	OJT opportunities are counted per supervisor regardless of department assignment. An offender detail consists of a training supervisor and offender trainees numbering from 1 to 8.
Percentage of offenders in OJT	stable	90.0%	95.0%	95.0%	35.3%	36.6%	Above 90%
Total expenses ($)	Data only	$3,341,814	$3,387,076	$3,407,556	$3,618,497	$3,763,604	Actual Expenses for the year
Cost Recovery: Total Reimbursements	Data only	$ 795,700	$ 949,000	$1,116,900	$1,148,290	$1,022,000	$22 X 365 days X Avg. offender Pop ($20 prior to 7/1/19)
Athens-Clarke County Total Budgeted Daily Cost Per offender	Data only	$84	$71	$61	$69	$74	Took total budget divided by 365 divided by Ave Daily Count
Athens-Clarke County Funds: Daily Budgeted Cost per offender	Data only	$56.28	$47.83	$40.88	$46.45	$49.35	Total daily cost per offender * 67%
Athens-Clarke County: Daily Labor Value Per offender	Increase FPY	$95.90	$101.23	$101.23	$37.56	$35.97	Increase steadily
ROI: Total hours contributed by offenders in County	Stable	204,048	256,880	302,328	104,848	106,579	Based on Ave Daily Count X percentage of offenders working detail X full time rate of 2080 hours
ROI: Value to Athens-Clarke County of hours contributed by offenders	Data only	$3,815,494	$4,803,399	$5,653,231	$1,960,545	$1,838,278	Grade 7 employee + benefits (salary/2080) It was reevaluated to include the benefits plus salary for Grade 7 employee.
WE PROVIDE OPPORTUNITIES FOR REHABILITATION							
Number of GEDS awarded	Data only	6	5	8	8	10	> 5% eligible offenders earn GED
Number of offenders completing Re-entry Program	>50	95	68	102	27	94	Goal to increase to >75
Number of offenders completing Motivation for Change	>50	73	73	110	33	61	Goal: more than 4 year running avg Goal to increase to >75
Number of Work Certifications earned	>25			16	46	182	Programs include Welding, Electrician, OSHA, ServSafe
Number of volunteers recruited to provide programs	>25				18	37	Goal: Increase community partnerships
Available Program Hours Per Week at the CI	Data only				8	12	GED and tutors, Religious Services, Cognitive and Vocational programs
Number of ID's received for reentry and employment purposes	Data only			204	159	223	Goal: every TC eligible offender receive Social Security card, Birth certificate, and GA ID

FY23 Athens-Clarke County Corrections Performance Snapshot continued							
WE OFFER RE-ENTRY SERVICES WITH THE DIVERSION/TRANSITION CENTER							
Total Intakes (calendar year)	Data only	163	123	143	77	95	Combined county Diversion residents and state offender participants
Number offenders transfer from the CI to the TC	Data only			68	53	75	
Average Daily Count	80 Max	40*	43*	61	44	59	Our goal is to achieve and maintain a 75% rate of capacity. 80 as of 2019.
Total Releases/Removals	Data only	192	126	132	93	72	
Total Successful Releases	Data Only	104	73	84	72	57	Goal: >80% time served, employed, and have stable housing
Successful Release Percentage	>75% of intakes	54.17%	57.94%	63.64%	77.42%	79.17%	Successful Releases divided by Total Releases
Average % Returning Citizens Employed	>85%	87.00%	95.00%	97.00%	100.00%	85.00%	Our goal is to maintain a consistent 90% employment rate for our residents.
Available Program Hours Per Week at DC/TC	Data only	28	25	25	15	20	Pathways to Success, Men in Action, Alcoholics Anonymous, Department of Labor, GED, Narcotics Anonymous, UGA Food Talk, Piedmont-Athens Regional, People Living in Recovery, Ark
Average % of releases returning to this area	Data only					90%	

Budget Highlights

The Correctional Institution houses convicted State inmates and the current contract includes a house maximum of 160 convicted State inmates: (100 at the Correctional Institution and 60 at the Transition/Diversion Center). The FY23 Budget for Corrections includes:

- $1.1 million in revenue projected from the State to ACCGov in FY23 ($22/day per housed inmate).
- $269,000 in revenue projected to be generated from Diversion Center residents, an increase of $44,000 from FY22.

Salary and benefit changes not included in the items above are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Corrections

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$2,948.3	$3,251.0	$3,077.9	$3,077.9	($173.1)	-5.3%
Operating	$842.7	$1,008.0	$1,018.0	$1,018.0	$10.0	1.0%
Total	$3,791.0	$4,259.0	$4,095.9	$4,095.9	($163.1)	-3.8%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$416.0	$475.4	$493.7	$493.7	$18.3	3.8%
Food Services	$413.3	$602.1	$540.0	$540.0	($62.1)	-10.3%
Security Operations	$1,774.1	$1,788.7	$1,962.4	$1,962.4	$173.7	9.7%
Diversion Center	$1,187.5	$1,392.7	$1,099.9	$1,099.9	($292.8)	-21.0%
Total	$3,790.9	$4,258.9	$4,096.0	$4,096.0	($162.9)	-3.8%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$3,748.2	$4,208.9	$4,045.9	$4,045.9	($163.0)	-3.9%
Corrections Inmate Fund	$39.4	$50.0	$50.0	$50.0	$0.0	0.0%
Grants Fund	$3.4	$0.0	$0.0	$0.0	$0.0	--
Total	$3,791.0	$4,258.9	$4,095.9	$4,095.9	($163.0)	-3.8%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund		FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	FY28-32 Proposed
Current Services						
Corrections						
D-49	Food Service Equipment Life Cycle Replacement	20.6	20.0	20.0	80.0	100.0
Corrections Total		*20.6*	*20.0*	*20.0*	80.0	*100.0*

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	48	48	48	48	0

Debt Service

Mission

Debt Service includes the Government's payments for Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

Budget Highlights

- **General Fund** – This budget includes $542,900 of funding for annual debt service for the bonds issued in 2011 to finance a portion of the Washington Street Building and $502,000 for principal and interest on the debt service for the bonds issued in 2012 for the site improvements for the Caterpillar Project. The budgeted payments include $13,000 in bond fees. The budget also includes $258,500 for principal and interest on the debt service for a GMA Lease was incurred for Munis Software.
- **SPLOST Debt Service Fund** – The $3.1 million budget for debt service and fees represents the debt incurred after the approval of SPLOST 2020.
- **Airport Fund** – This Budget includes $13,600 for the interest payments for the notes issued to finance two projects at the Airport. The first project financed the construction of T-Hangars in 2003; the second project financed Executive Hangars in 2009. The Airport Enterprise Fund is responsible for the repayment of these notes. Including principal and interest, the total debt payments for FY23 will be $107,000.
- **Landfill Fund** – $104,300 is included in the budget for the Landfill Fund for debt interest and bond fees related to the construction of Phase V Cell 1A-1B. Total FY23 debt payments for principal and interest are estimated to total $677,665.
- **Water & Sewer Fund** – The budget for the Water and Sewer Enterprise Fund includes $9,075,556 for the interest component of debt service to repay the bonds refunded in 2015 to upgrade and expand the three water reclamation facilities and two notes issued through the State of Georgia Environmental Finance Authority (GEFA) in 2007 and 2009. There was a decrease in the Budget for FY17 as the result of the refinancing of the 2008 bonds in May, 2015. Total FY23 debt service and fees for the Water and Sewer Enterprise Fund will be $16.6 million.
- **Internal Support Fund** – The $269,400 budget represents the fourth year of a five year capital lease for the new voice over IP (VOIP) phone system that was installed in FY19.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,305.0	$1,315.1	$1,316.5	$1,316.5	$1.4	0.1%
Public Facility Auth. Fund	$524.8	$0.0	$0.0	$0.0	$0.0	--
SPLOST Debt Service Fund	$4,672.8	$3,074.3	$3,069.2	$3,069.2	($5.1)	-0.2%
Airport Fund	$15.1	$13.6	$13.6	$13.6	$0.0	0.0%
Landfill Fund	$104.3	$104.3	$104.3	$104.3	$0.0	0.0%
Water & Sewer Fund	$9,070.7	$9,075.6	$9,075.6	$9,075.6	$0.0	0.0%
Internal Support Fund	$22.4	$269.4	$269.4	$269.4	$0.0	0.0%
Fleet Replacement Fund	$7.5	$0.0	$0.0	$0.0	$0.0	--
Total	$15,722.6	$13,852.3	$13,848.6	$13,848.6	($3.7)	0.0%

District Attorney

Mission

The Western Judicial Circuit District Attorney's Office keeps the community safe by holding accountable those who commit crimes and cause harm; by providing services that protect and preserve the rights of victims and defendants; and by building and maintaining partnerships with other law enforcement agencies, community organizations, and government entities. After careful consideration of the facts, the evidence, the circumstances, the law, and the desired outcome for a just resolution, we follow the principles of fair and just prosecution, balancing restorative justice practices with victims' needs for justice and the community's needs for offender accountability.

Vision

A community in which crime, suffering, and inequity are reduced; where there are just resolutions for both victims and defendants; and an office that is guided by the belief that every decision and action we make has long-lasting consequences.

Values

We seek the truth with integrity & respect.
We pursue justice with diligence & dedication.
We serve victims with care & compassion.
We hold ourselves accountable & promote transparency.
We lead the way forward to a safer & thriving community.

Function

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO, drug, gambling, and bond forfeitures. The District Attorney also serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. In addition, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs three alternative courts – a Drug Court Program, Treatment and Accountability Court, and a Veteran's Court.

Objectives

- Reduce intake caseload caused by judicial emergency orders due to the pandemic which stopped grand juries and jury trials for 18 months.
- Prioritize the prosecution of Serious Violent Felonies and those involving Special Victims with the expansion of the newly created Major Crimes unit.
- Prioritize juvenile justice through collaboration with community stakeholders and youth development organizations, supporting a Youth Restorative Justice Initiative.
- Identify and secure funding to complete Phase II of the Data Dashboard project with the creation of a programming script to update the data on a monthly basis. .
- Continuous evaluation and review of office policies and protocols.

- Ensure training opportunities for prosecutors, investigators and victim advocates on issues such as restorative sentencing, trauma-informed prosecution, trauma-informed advocacy, combating human trafficking and gang violence; and other related matters.
- Implement a process to better screen and triage cases during intake to ensure a focus on serious crimes.
- Create and implement a plan to collaborate with other law enforcement agencies and community organizations to combat gun violence and drug distribution in our community.

Performance Measures

	Actual			Forecast	
	CY19	CY20	CY21	CY22	CY23
New Felony Cases Received	1,463	1,382	1,681	1,500	1,600
Dismissals (incl. PTP Dismissals)	114	188	511	130	145
Transfers to Solicitor-General	44	53	75	50	55
Superior Court					
Bond Hearings	928	1,129	1,230	995	1,062
Arraignments	1,479	914	2,314	1,675	1,700
Motion Hearings	184	269	433	300	350
Status Conferences	1,177	939	1,624	1,200	1,250
Jury Trials					
Cases Scheduled for Trial	1,041	259	1,400	1,150	1,250
Number of Jury Trials	22	3	23	36	36
Number of Days in Trial	77	11	107	145	150
Average Days / Trial	3.5	3.6	4.7	4	4
Number of ADA Days in Trial	149	6	202	250	300
Probation Cases Filed	1,141	912	941	1,200	1,300
Probation Status Conferences	1,451	1,141	1,370	1,500	1,600
Juvenile Court					
Delinquent Cases Filed	784	671	361	785	800
Traffic	58	33	100	60	65
Subpoenas Issued and Served (by DA Investigators)	13,055	2,990	10,333	14,000	15,000
Victim Assistance					
Total Active Victims Served	3,363	4,677	4,761	5,000	5,250
Total Victim Services Provided	37,083	66,792	53,313	60,000	65,000
Civil Forfeiture Actions					
Opened	59	48	29	60	70
Closed	64	55	38	50	60

Budget Highlights

The FY23 Budget for the District Attorney's Office includes:

- $28,300 to restore past reductions taken by the Mayor & Commission in FY10 and FY12.

- The District Attorney requested $10,000 for contract labor associated with IT needs and $15,800 for other operating accounts to bring them in line with actual expenses. Although these items are not recommended nor approved, they can be funded with the restoration of funding mentioned above.

District Attorney

- For FY23, the two fulltime victim assistance positions in the Special Programs Fund have been moved to the General Fund. These positions had been funded from 5% fine add-on revenues. However, the fine revenues are no longer sufficient to cover the costs of the positions.

- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

- The District Attorney's Office includes 11 fulltime positions in the Special Programs Fund that are paid for by reimbursements from Oconee County.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,858.2	$2,146.5	$2,039.9	$2,029.9	($116.6)	-5.4%
Operating	$153.1	$110.1	$155.3	$139.5	$29.4	26.7%
Total	$2,011.3	$2,256.6	$2,195.2	$2,169.4	($87.2)	-3.9%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
District Attorney	$1,859.9	$2,083.7	$2,022.4	$1,996.6	($87.1)	-4.2%
Victim Assistance	$151.3	$172.9	$172.8	$172.8	($0.1)	-0.1%
Total	$2,011.2	$2,256.6	$2,195.2	$2,169.4	($87.2)	-3.9%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,268.4	$1,410.1	$1,462.2	$1,436.4	$26.3	1.9%
Special Programs Fund	$742.9	$846.5	$733.0	$733.0	($113.5)	-13.4%
Total	$2,011.3	$2,256.6	$2,195.2	$2,169.4	($87.2)	-3.9%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	28	30	30	30	0

Economic Development

Mission

To facilitate economic growth by supporting businesses and industries interested in developing, locating, and growing in in Athens-Clarke County by providing needed resources, assistance, and connections. To serve as an active partner in workforce development in Athens-Clarke County by increasing awareness of and access to lifelong learning opportunities that help residents develop high-demand skills for sustainable employment.

Goals

Identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase the tax base, and provide opportunities for sustainable employment and wages for workers;

Provide site location and results-oriented site development assistance to domestic, international, and existing companies planning new or expanded facilities; assistance shall include but not limited to identifying financial and human resources available to support such developments and coordination of ACCGov departments engaged in the development process;

Utilize marketing and outreach efforts to promote the competitive advantages to businesses and industries in strategic and targeted industry sectors to locate in Athens-Clarke County;

Support businesses and industries currently operating within Athens-Clarke County by strengthening relationships and encouraging re-investment and job creation utilizing various economic development tools and resources;

Coordinate where appropriate with local entities with an economic development interest to promote entrepreneurship and community development;

Maintain a current inventory of facilities and properties available for industrial/business development; develop recommendations for strategies to meet emerging infrastructure needs to support future industrial and business development;

Objectives

Support

- Attend all meetings of the Atlanta Highway, Lexington Highway, and Prince Avenue Corridor Committees and provide information regarding available economic development tools and feedback/suggestions for redevelopment.
- Lead visioning meetings for potential development projects and garner feedback about their experience with process.

Outreach

- Foster new project development and expansions by building relationships with key stakeholders and providing support, connections, and resources.

Economic Development

Partnerships

- Participate in the Manufacturer's Roundtable meetings and workforce subcommittee meetings to connect with school system, industry, and community partners in ongoing work to align the curriculum relevant to industry's current and future workforce needs.
- Assist in facilitating Manufacturer's Human Resources Committee, supporting the group in working on projects they identify, including wage & benefits study
- Partner with organizations that provide resources and support to the entrepreneurial community.
- Continue engaging with University of Georgia Innovation District and providing meaningful experiential learning opportunities for students.

Performance Measures

Economic Development

Performance Measure	Annual Goal	FY17	FY18	FY19	FY20	FY21	FY22 YTD	Comments
Attract, Create, Expand, and Retain Businesses through Support & Assistance								
New Projects: Recruitments or Expansions	*20*	18	*20*	*20*	*X*	*9*	***63***	
# Announcements of Recruitments or Expansions	*2*	3	*2*	*2*	*2*	*1*	***0 YTD***	
# Jobs Created from Incentivized Projects	*Increase YOY*	*/*	*/*	*/*		*New*	***N/A***	
Avg Annual Wage of Incentivized Projects	*Increase YOY*	*/*	*/*	*/*	*/*	*New*	***N/A***	
# Visioning Meetings Facilitated, in Collaboration with ACC Plans Review Depts.	*12*	*/*	***/***	***/***	***/***	*New*	***11 (since Sept 2021)***	
Outreach & Relationship-Building								
# Existing Business Retention Visits	*25*	18	25	25	X	6	***48***	
# Visits with State Project Partners: GDEcD Project Managers, Utility Providers, GA DCA, GDOL	*20*	***/***	***/***	***/***	***/***	*New*	***17***	
# Presentations to Community Groups & Stakeholders	*10*	***/***	***/***	***/***	***/***	*New*	***26***	
# Visits with Workforce-Related Communiy Stakeholders / Organizations	*36*	***/***	***/***	***/***	***/***	*New*	***90***	
TRACKED & OBSERVEED, BUT NOT BENCHMARKED	*Goal*	***FY17***	***FY18***	***FY19***	***FY20***	***FY21***	***FY22***	***Reference***
# Jobs Created	*Increase YOY*	3,240	***1,989***	***TBD***	***TBD***	***Increase YOY***		Source: BLS Quarterly Survey of Wages; quarterly census, Clarke, all employees; Pace is most current to date, YOY
Avg Weekly Wage (Annual Wage)	*Increase YOY*	819(P) ($42,588)	***TBD***	***TBD***	***TBD***	***Increase YOY***		Source: BLS Quarterly Survey of Wages; quarterly census, Clarke, all employees Qtr 2; Pace is most current to date, YOY. Annual wage is weekly wage x 52
Industrial Tax Digest Growth (Total Digest $)	*Increase YOY*	-1.4%	***N/A***	***TBD***	***TBD***	***Increase YOY***		Calendar year percentage change in digest value. Caterpillar & Ethicon effect: initial investment begins depreciating
Commercial Tax Digest Growth	*Increase YOY*	7.14%	***N/A***	***TBD***	***TBD***	***Increase YOY***		Calendar year percentage change in digest value.
# Commercial Building Permits	*Increase YOY*	45	***TBD***	***Increase YOY***	***TBD***	***TBD***		Calendar year totals
Total Commercial Permit Value (1,000's)	*Increase YOY*	$41,514	***TBD***	***Increase YOY***	***TBD***	***TBD***		Calendar year totals
# Opportunity Zone Applications Certified & Submitted to GA DCA for Review	*12*	*/*	***/***	***/***	***/***	*New*		

Economic Development

Budget Highlights

Economic Development operates with funding from the General Fund and the Hotel/Motel Fund.

- The Approved Budget for Economic Development includes no significant changes in the General Fund.

The Approved Budget for Economic Development includes changes in budgeted expenses for the American Rescue Plan Fund for;

- $250,000 was allocated in FY22 for the continuation of the Athens Community Corps as revenue replacement in the American Rescue Plan Fund which is not included in FY23.
- $38,130 was allocated in FY22, of the $50,000 total, for the Joint Development Authority as revenue replacement in the American Rescue Plan Fund which is not included in FY23.

The Approved Budget for Economic Development includes changes in the budgeted expenses for the Tax Allocation District Funds for;

- $25,000 of one-time funding was allocated in FY22 to Facilitate the Tax Allocation District Advisory Committee Formation in the Tax Allocation District Funds which is not included in FY23.
- $15,000 of one-time funding was allocated in FY22 to Update Redevelopment Plans in the Tax Allocation District Funds which is not included in FY23.

Salary and benefit changes not included in the items above are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$535.6	$730.7	$465.9	$465.9	($264.8)	-36.2%
Operating	$261.9	$446.5	$833.5	$368.4	($78.1)	-17.5%
Total	$797.5	$1,177.2	$1,299.4	$834.3	($342.9)	-29.1%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$750.5	$624.1	$1,060.8	$595.6	($28.5)	-4.6%
Hotel/Motel Fund	$47.0	$100.0	$100.0	$100.0	$0.0	0.0%
Special Programs Fund	$0.0	$60.0	$60.0	$60.0	$0.0	0.0%
ARP Fund	$0.0	$288.1	$0.0	$0.0	($288.1)	-100.0%
Tax Allocation Districts	$0.0	$105.0	$78.7	$78.7	($26.3)	-25.0%
Total	$797.5	$1,177.2	$1,299.5	$834.3	($342.9)	-29.1%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

Economic Development Fund	FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Additions & Improvements					
Economic Development					
D-50 Economic Development Capital Program	1,062.6	-	500.0	900.0	1,125.0
Economic Development Total	*1,062.6*	-	*500.0*	*900.0*	*1,125.0*
Additions and Improvements Total	**1,062.6**	**-**	**500.0**	**900.0**	**1,125.0**
Economic Development Fund Total	**1,062.6**	**-**	**500.0**	**900.0**	**1,125.0**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	5	6	6	6	0

Finance

Mission

The Finance Department supports the Manager's Office by guiding the government's financial operations. It employs conservative fiscal policies emphasizing financial stability and resilience. The department collects and processes data, advises management in financial matters, provides information to various stakeholders, monitors budgetary trends, and provides various financial reports.

Focus areas include:

- Commitment to Transparency and Reliable Financial Reports
- Monitoring Budgetary and Financial Trends
- Proactive Management
- Revenue Diversity
- Balanced Budget

Goals

- Prepare Annual Comprehensive Financial Reports (ACFR) and Annual Budget Documents that serve as policy documents, financial plans and communication tools.
- Ongoing budget review process in order to realign budget appropriations with unexpected trends.
- Utilize multi-year financial forecasting, including operating trends, the future operational impact of proposed capital projects and the five-year capital improvement program to identify future challenges and opportunities.
- Assist the Manager's Office with providing a balanced budget document to the Mayor and Commission.

Objectives

- File ACFR and Annual Budget Documents with required recipients within the timeframe required by state law and bond covenants and receive formal, external recognition for financial reporting excellence (from the Government Finance Officers Association for the ACFR). Receive "Unmodified" (clean) independent audit opinion letters (ACFR).
- Provide management with information necessary to maintain stable General Obligation and Public Utility bond ratings.
- Provide financial reports (monthly, quarterly and as needed) to management. Assist management with budgetary decisions through accurate General Fund revenue estimates and forecasting of unassigned fund balance under various scenarios.

Performance Measures

Finance Department Performance Snapshot

Outcomes and Performance Measures	Current Goal	2017	2018	2019	2020	2021	Trend	Comments or Analysis
The Finance Department collects, monitors, analyzes and coordinates financial reporting								
Accurate Revenue Forecast for General Fund	+-2.5%	-0.6%	1.0%	0.9%	0.8%	7.1%	up	Per ACFR (additional CARES Act funding)
ACFR uploaded to DCA, CVIOG and DOAA by 12/31	Dec 31	Yes	Yes	Yes	Yes	No	down	Extension granted, submitted by 01/31
Monthly financial statements	Yes	Yes	Yes	Yes	Yes	Yes	up	
Budget uploaded to CVIOG w/in 30 days of adoption	Within 30 Days of June Mtg	Yes	Yes	Yes	Yes	Yes	up	
Transfers to Other Funds	Data Only	9.7M	9.3M	6.9M	6.2M	4.3M	down	Per ACFR
providing information to management to ensure a stable and fiscally sound government								
Maintain stable General Obligation bond rating	AA Aa	AA Aa1	AA Aa1	AA Aa1	AA Aa1	AA Aa1	up	S&P Moody's
Maintain stable Public Utility revenue bond rating	AA- Aa AA	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	up	S&P Moody's Fitch
% of net pension obligation/liability funded	80%	90.00%	93.00%	88.60%	84.28%	99.97%	up	Per ACFR (GASB 68)
Unassigned Fund Balance minimum of two months (16.7%) of GF expenditures and transfers out	8.3% prior to FY20 16.7% beg. FY20	13.5%	14.6%	17.5%	20.1%	22.5%	up	Per Fiscal Policy
Formal, external recognition for financial & analytical excellence	Yes	Yes	Yes	Yes	Yes	Expected	up	GFOA Certificate of Excellence in Reporting
"Unmodified" Opinion Letter	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	up	Per ACFR
while using resources responsibly.								
% of budget saved	Data Only	5.18%	5.39%	7.74%	6.59%	8.05%		Per ACFR
Government-Wide Investement Revenue	Data Only	1.4M	2.6M	5.0M	3.9M	270K		Per Investment Report
Overtime as a % of personnel expenditures	<1.5%	0.73%	1.22%	0.75%	0.57%	0.44%	up	

White: No goal; **Green:** Fully met the goal; **Yellow:** Missed the goal, but close OR provided limited service; **Red:** Clearly missed the goal OR a very bad trend; **FPY** = "From Previous Year"; **up = trend better**; **down = trend worse**; **<** "means less or equal"; **>** means "greater or equal"

Finance

Budget Highlights

The FY23 Budget of $2.6 million for Finance reflects no significant changes to services or programs.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$2,107.3	$2,280.6	$2,330.5	$2,330.5	$49.9	2.2%
Operating	$159.1	$227.7	$226.2	$226.2	($1.5)	-0.7%
Total	$2,266.4	$2,508.3	$2,556.7	$2,556.7	$48.4	1.9%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Administration	$507.8	$528.8	$539.0	$539.0	$10.2	1.9%
Financial Services	$523.4	$590.9	$604.9	$604.9	$14.0	2.4%
Accounting	$450.8	$472.4	$484.3	$484.3	$11.9	2.5%
Budget Management	$333.5	$355.2	$364.0	$364.0	$8.8	2.5%
Purchasing	$451.0	$560.9	$564.5	$564.5	$3.6	0.6%
Total	$2,266.5	$2,508.2	$2,556.7	$2,556.7	$48.5	1.9%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	29	29	29	29	0

Fire & Emergency Services

Mission

Athens-Clarke County Fire & Emergency Services Department takes pride in providing prompt, dependable, and professional services to reduce the impact of emergencies in our community with dedication to education and training.

Goals

- Decrease the number of structure fires in FY23 from previous fiscal year
- Achieve a turnout time of 80 seconds 90% of the time for fire & special operations emergency responses.
- Achieve a turnout time of 60 seconds 90% of the time for medical emergency responses.
- Achieve a travel time of 240 seconds 90% of the time for the first arriving unit with an AED on medical emergency responses.
- Achieve a travel time of 240 seconds 90% of the time for the first arriving engine company on fire suppression emergency responses.
- Assemble a minimum of 15 personnel on the scene of structure fires within 8 minutes of dispatch, 90% of the time.
- Meet the department's FY23 property inspection schedule for all properties on file as of July 1, 2022.
- Review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.
- Conduct cause and origin examinations on all suspicious structure fires and all fires with civilian injuries or fatalities; identifying fire cause factors and responsible agents of fire events.
- Conduct annual training required by ISO to maintain our fire protection class to include 192 hours in company training, 12 hours in officer training, 12 hours in driver/operator training, 40 hours of new driver training, 6 hours of hazardous materials training, and a minimum of 240 hours of new recruit training for new firefighters.
- Annually provide at least the minimum training hours as required by the Georgia Firefighter Standards and Training Council, American Heart Association, and the Georgia Department of Public Health to recertify our personnel for the following certifications based on personnel assignments; Firefighter (24 hours), Hazmat (24 hours), Technical Rescue: Search & rescue/ Water rescue/ Rope rescue/Structural Collapse search and rescue/Confined space search and rescue/Wilderness search and rescue/(24 hours), Fire Inspector (24 hours), Fire Investigator (24 hours), CPR (4 hours), EMT (20 hours).
- Conduct at least twelve (12) hours of Auto/Mutual Aid training in FY23 with affected ACCFES companies in compliance with agreements and ISO requirements.
- Improve ACCFES employee diversity in FY23 to 2% Asian, 7% African American, 3% Hispanic or Latino, 2.2% two or more races, and 85.8% white, 5% female and 95% male.
- Increase community awareness of ACCFES services through social media efforts to increase our followers/likes by 5% in FY23.
- Increase the number of certified EMTs to 135 in FY23 within the Department to improve the level of care/service for medical emergencies.
- Reduce the number of false alarms by 10% in FY23 from previous fiscal year.

Performance Measures

Fire & Emergency Services Department

Performance Measure	Goal	FY17	FY18	FY19	FY20*/**	FY21**	FY22 1st Qtr	FY22 2nd Qtr	Metric Definition/Notes
Help our community become safer and more resilient									
Decrease number of structure fires	*Decrease the number of structure fires*	150	125	99	118	*119*	*34*	*25*	A decrease in the number of structure fires including mobile homes used as residences(incident type 11)
Total Fire & Life Safety inspections	*Data Only*	3,719	2,951	2,857	3,232	*2,336*	*714*	*469*	All types of fire & life safety inspections conducted by the Fire Marshal's Office staff.
Fire & Life Safety Code violations documented	*Data Only*	1,655	1,378	1,515	1,355	*1,254*	*417*	*276*	Total number of violations documented during fire and life safety inspections
Total Plans Reviewed	*Data Only*	157	175	150	326	*368*	*91*	*89*	Plans (Building, Electrical, Fire Protection, etc.) reviewed for compliance with fire & life sfatey codes
False alarm responses	*Data Only*	1,149 +2%	1,135	1,295	875	*1,287*	*424*	*309*	False alarms put citizens at risk and tie up resources when there is no emergency. (incident types: not including 72 in false alarm category)
Revise ACCUG false alarm ordinance	*Decrease number of false alarms*		Data issues		876	***412***			Strengthen false alarm ordinance to reduce the number of false alarms by 10% in FY18
Population	*Data Only*	124,707	124,707	124,707	124,707	*124,707*	*124,707*	***124,707***	U.S. Census Bureau
Providing professional services and protection									
Total Emergency Responses	*Data Only*	5,422	6,196	6,003	6,953	*7,921*	*2,298*	*2,203*	Total number of incidents responded to
Responses to medical emergencies	*Data Only*	2,083	2,771	2,652	3,489	*4,444*		*1,260*	Medical emergency responses (incident types: 31, 32, 38)
Number of EMTs in Operations Division	*100%*	35%	41%	60%	75%	***76%***	***76%***	***76%***	EMT training includes a minimum of 124 hours including classroom and clinical experience.
Turnout time to medical emergencies 60 seconds or less	*≥ 90%*		Data issues			67%	79%		Source: NFPA 1710 Standard
Travel time of 240 seconds or less to medical emergencies	*≥ 90%*		Data issues			69%	81%		Source: NFPA 1710 Standard
Turnout time to Fire & Special Ops incidents 80 seconds or less	*≥ 90%*		Data issues			74%	85%		Source: NFPA 1710 Standard
Arrival of first in engine company at fires within 240 seconds	*≥ 90%*		Data issues			72%	82%		Source: NFPA 1710 Standard
Arrival of initial full asignment to structure fires in 560 seconds	*≥ 90%*		Data issues						Source: NFPA 1710 Standard
Average hours of training per firefighter	*≥ 220 hr avg.*	291 hr avg.	185 hr avg.	248 hr avg.	240 hr avg.	236			Training requirements with the State, ISO, and other certifying agencies require ongoing training.
Total fires investigated by Fire Marshals Office	*Data Only*	68	39	37	36	*34*	*TBD*	*TBD*	Fire investigation into the cause of fires helps indentify causes for prevention efforts as well as identifying any intentionally set fires for prosecution.
Maintain or improve ISO rating	*Maintain homeowners & commercial insurance*	2/2x	2/2x	1/1X	1/1X	1/1X	1/1X	1/1X	ISO rating is the public classification of fire protection based on evaluation of the fire department, 911 Center and the water system. One is the best rating and 10 is the worst rating.

** Data from FireHouse & ESO combined*

Fire & Emergency Services

Budget Highlights

The FY23 Budget of $15.7 million for Fire & Emergency Services includes the following funding from the General Fund:

- $69,300 for a new fulltime Emergency Medical Services' (EMS) Training Lieutenant position associated with phase 1 of a 3 phase proposed initiative to improve EMS service.
- $14,000 increase to fund a Workforce Development Internship Program.
- $13,000 increase ($8,000 toward Medical Director compensation & $5,000 in medical supplies) to enhance EMS response capabilities.
- $91,700 increase for vehicle related expenses ($27,000 for fuel & $64,700 for vehicle replacement charges)
- $33,000 increase for annual personnel Hazardous Materials' Physicals per National Fire Protection Association (NFPA) 1851 standard.
- $55,000 increase to provide additional vehicle preventive supplies due to increased call volume and part/service costs.
- $1,100 increase for National Fire Protection Association (NFPA) Code Subscription.
- $38,000 increase for facility maintenance & repairs not covered by Central Services Facilities such as refrigeration units, dis washers, stoves, AV Equipment & other equipment across 11 facilities.
- $7,500 increase to provide additional rescue equipment for rope, trench, confined space and structural collapse rescues.
- $5,000 increase for cleaning & disinfecting supplies due to rising costs and increased need for Covid-19 protocols and to protect personnel from toxic, cancer-causing carcinogens.
- $2,350 increase for uniforms in Community Risk Reduction Division.

Salary and benefit changes are due to pay adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$13,641.8	$13,407.8	$15,123.1	$14,001.7	$593.9	4.4%
Operating	$1,142.4	$1,454.5	$1,820.6	$1,734.7	$280.2	19.3%
Total	$14,784.2	$14,862.3	$16,943.7	$15,736.4	$874.1	5.9%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$347.0	$369.6	$505.2	$375.8	$6.2	1.7%
Fire Prevention	$670.9	$667.6	$585.7	$539.0	($128.6)	-19.3%
Fire Suppression	$13,766.3	$13,824.9	$15,852.8	$14,821.6	$996.7	7.2%
Total	$14,784.2	$14,862.1	$16,943.7	$15,736.4	$874.3	5.9%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Fire & Emergency Services							
D-52		Fire Apparatus Replacement - Ladder 7	-	-	-	732.0	915.0
D-53		Replace Mobile Data Terminals	200.5	50.0	50.0	200.0	250.0
D-54	N	Construct Fire Station 1, Vehicle Shop & Headquarters	-	-	-	-	-
D-58		Hose & Appliances	-	25.0	200.0	-	-
D-59	N	Community Education & Training Technology Project	-	-	-	-	-
Fire & Emergency Services Total			*200.5*	*75.0*	*250.0*	932.0	*1,165.0*
Current Services Total			**200.5**	**75.0**	**250.0**	**932.0**	**1,165.0**
Additions & Improvements							
Fire & Emergency Services							
D-51		Renovate and Expand Fire Training Center	-	-	100.0	-	-
D-55		Construct Emergency Operations Center	-	-	100.0	364.3	-
D-56		Diversity and Workforce Development Project	-	-	-	94.4	110.0
D-57	N	Education and Outreach Coodinator Vehicle	-	-	-	-	-
D-60	N	EMS Equipment	-	-	30.0	-	-
Fire & Emergency Services Total			-	-	*230.0*	458.7	*110.0*
Additions and Improvements Total			**-**	**-**	**230.0**	**458.7**	**110.0**
General Capital Projects Fund Total			**200.5**	**75.0**	**480.0**	**1,390.7**	**1,275.0**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	187	187	196	188	1

Housing & Community Development

Mission

The Housing and Community Development (HCD) department provides funding for the creation and rehabilitation of affordable housing, fosters and coordinates services for disadvantaged populations, and promotes economic mobility among residents of Athens-Clarke County.

Goals

- Provide accurate information, comprehensive research and timely advice to the public, management and staff in support of housing, economic development and community development designed to foster positive community outcomes.
- Increase affordable housing activity and production in Athens-Clarke County through an ongoing and continuously updated strategic planning process that will result in greater funding opportunities, better community awareness of all housing programs and available services as well as stronger public and private sector partnerships.
- Partner with ACC departments and housing program providers to reduce slum and blight in neighborhoods through the demolition of dilapidated structures.
- Help low- to moderate-income residents and the chronically unemployed overcome barriers to full-time regular employment.
- Encourage the growth and establishment of the local small- to medium sized businesses in order to encourage job creation.
- Improve the public health and welfare of Athens-Clarke County residents.
- Partner with social service and shelter providers to reduce homelessness in Athens-Clarke County.
- Encourage citizen participation in decision-making processes with particular emphasis on participation by persons of low and moderate incomes.

Objectives

- Secure CDBG, HOME, Supportive Housing Services, Supportive Housing, and Shelter + Care Grant funds to assist community partners in the provision of housing, shelter and community development projects and programs.
- Allocate entitlement and competitive grant funds to community partners through Mayor and Commission approval processes in a timely manner.
- Partner with community organizations to develop accurate scopes of services and contracts for all grant-funds in a timely manner.
- Provide technical assistance, guidance and monitor all contracted agency expenditures and performance monthly.
- Process reimbursements to sub-recipient agencies in a timely manner.
- Reimburse ACC expenditures for sub-recipient activities from grant sources efficiently.
- Administer all grant programs efficiently and accurately and document regulatory compliance to minimize financial risk to ACC.
- Ensure all expenditures for program administration are at or below statutory caps.
- Submit accurate reports to HUD and other primary funding agencies on time.

Performance Measures

Housing and Community Development							
Outcomes and Performance Measures	**Goal**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21**	**Comments or Analysis**
Creates and rehabilitates affordable housing,							
# Affordable housing units supported with CDBG/HOME	Steady Increase	41	57	80	51	51	Total # affordable housing units supported with CDBG/HOME
# Affordable rental housing units created	Data Only	0	0	12	2	4	# Affordable rental housing units created through HOME, CDBG funding
# Affordable housing units acquired	Data Only	5	8	0	0	1	# Affordable rental housing units acquired through HOME, CDBG funding
# Affordable homes newly constructed	Data Only	1	2	3	4	3	# Affordable homes newly constructed through HOME, CDBG funding
# Demolitions of dilapidated homes	Data Only	6	4	4	1	1	# Demolitions of dilapidated LMI homes (funded through general fund and CDBG)
# Rehabilitations of LMI homes	Data Only	54	47	47	46	43	# LMI homes rehabilitated through CDBG/HOME
% Housing cost-burdened homeowners	Data Only	N/A	N/A	N/A	42.60%	N/A	% Homeowners paying more than 30% of income on housing (American Community Survey estimate)
% Housing cost-burdened renters	Data Only	N/A	N/A	N/A	58.10%	N/A	% Renters paying more than 30% of income on housing (American Community Survey estimate)
fosters and coordinates services for disadvantaged populations, and							
% LMI persons served in all CDBG projects	At least 70% (HUD regulation)	95%	95%	>70%	>70%	>70%	% LMI persons served in all CDBG projects
% LMI persons served in public facilities projects	At least 51% (HUD Regulation)	68%	86%	N/A	86%	86%	% LMI persons served in CDBG public facilities projects
% Change in homelessness	2015-2016 Percentage Change -3% (2016 AHAR)	-0.88%	6.70%	-11.30%	-11.39%	*N/A	% Change in annual Point in Time count of homeless persons in ACC
# Homeless persons in ACC	Data Only	224	239	212	210	*N/A	# Homeless persons in annual Point in Time (PIT) count
% Homeless persons unsheltered	32% National Average (2016 AHAR)	33.90%	38.90%	21.70%	32%	*N/A	% Homeless persons counted in PIT who were unsheltered
% Homeless persons sheltered	68% National Average (2016 AHAR)	66.10%	61.10%	78.30%	68%	*N/A	% Homeless persons counted in PIT who were sheltered
% Chronically homeless population	14% National Average (2016 AHAR)	21.90%	22.20%	27%	24%	*N/A	% Persons counted in PIT who were chronically homeless
% Homeless veterans	7.2% National Average (2016 AHAR)	6.25%	3.77%	6.60%	7%	*N/A	% Persons counted in PIT who were veterans
% Homeless persons in families	35% National Average (2016 AHAR)	30.40%	23.80%	39.60%	31%	*N/A	% Persons counted in PIT who were homeless family members
# Permanent supportive housing beds	Data Only	191	238	266	206	214	Total # permanent supportive housing beds in ACC
# Homeless persons receiving rapid rehousing (RRH) assistance	Data Only	89	76	59	39	*N/A	# Homeless persons receiving short- to medium-term rental assistance in annual PIT

Housing & Community Development

Housing and Community Development							
Outcomes and Performance Measures	**Goal**	**FY17**	**FY18**	**FY19**	**FY20**	**FY21**	**Comments or Analysis**
promotes economic mobility among residents of Athens-Clarke County.							
% Disbursement of revolving loan fund	70% (HUD Regulation)	N/A	0%	43%	28%	0%	% total assets loaned to businesses, program revitalized in FY18, 33% loaned in FY18
% Loans repaid timely	100%	N/A	N/A	100%	100%	100%	% of loans in default status, loans will be repaid started in FY18
% LMI persons served	51% (HUD Regulation)	N/A	N/A	95%	95%	95%	% of people served through CDBG: Economic Development-funded programs who are LMI
# of small business workshops/sessions	Data Only	N/A	N/A	55	N/A	40	# of facilitated sessions to grow & strengthen small businesses

Budget Highlights

The Housing & Community Development (HCD) Department administers the Housing & Urban Development (HUD) funded Community Development Block grant (CDBG), HOME Investment Partnership (HOME) program and Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds.

The FY23 Budget for HCD includes the following funding:

- $82,865 increase for a new fulltime Compliance Administrator position.
- $91,359 increase for a new fulltime Assistant Director position.
- $44,168 increase for a new fulltime Community Development Specialist to begin in the 2nd quarter.
- $40,000 additional funding for Athens Wellbeing Project.
- $1,032,661 in General Fund to continue impact of Prosperity Package for Family Connections' Neighborhood Leaders program. For FY22, this program was originally budgeted in the ARP Fund at $750,000. The addition of $282,661 above FY22 Budget in FY23 is to fully fund salary, benefits & operating expense increases.
- $220,000 for Athens Area Homeless Shelter funding in support of homeless residents throughout the community. This item was also originally budgeted in the ARP fund in FY22.
- $70,000 in continued support of programs that support Mayor & Commission Strategic Commitments & Goals:
  - Georgia Initiative for Community Housing (GICH) membership $ 5,000
  - GICH Study and Report $ 15,000
  - Homeless Street Outreach $ 30,000
  - Homeless Management Information System (HMIS) fee $ 20,000

The **CDBG** FY23 Budget is based on funding of $1,428,300 ($50,000 of total is reprogrammable CDBG Funds).

- FY23 Proposed Programs and activities, which were voted on by the Mayor & Commission May 3, 2022, are summarized below:

Affordable Housing	$ 660,395
Micro-enterprise, Economic Dev. & Neighborhood Revitalization	$ 285,500
Public Services	$ 206,745
Administration	$ 275,660
FY23 CDBG Budget Total	**$1,428,300**

- Additional Information is provided in Section "G" of this document.

- *Note: After FY23 Budget Agenda Item was established, the U. S. Department of Housing & Urban Development issued revised funding allocations resulting in a decrease in CDBG funding of $(44,209) (from $1,428,300 to $1,384,091). These revisions will be processed as a FY23 budget amendment effective July 1, 2022. Please see revision tables on page G-6.*

The **HOME** program is designed to increase homeownership and affordable housing opportunities for low-income families in the community.

- The FY23 appropriation for the HOME program is $637,399.
- Based on the FY23 Action Plan, HOME funds will be used for the following activities:

Housing & Community Development	$ 573,660
Administration	$ 63,739
FY23 HOME Budget Total	**$ 637,399**

- Additional Information is provided in Section "G" of this document.
- *Note: After the FY23 Budget Agenda Item was established, the U. S. Department of Housing & Urban Development issued revised funding allocations resulting in an increase in HOME funding of $221,536 (from $637,399 to $858,935). These revisions will be processed as a FY23 budget amendment effective July 1, 2022. Please see revision tables on page G-7.*

The **Supportive Housing** Program is designed to promote development of supportive housing and services to assist homeless persons in transition from homelessness; and enable them to live as independently as possible. No changes are budgeted for FY23.

Salary and benefit changes not related to the changes listed above are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Housing & Community Development

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$633.9	$789.7	$943.2	$928.5	$138.8	17.6%
Operating	$3,853.6	$3,151.0	$3,821.4	$3,584.1	$433.1	13.7%
Total	$4,487.5	$3,940.7	$4,764.6	$4,512.6	$571.9	14.5%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
HCD	$3,133.7	$1,804.4	$2,617.9	$2,365.9	$561.5	31.1%
Grants & Programs	$1,353.8	$2,136.3	$2,146.7	$2,146.7	$10.4	0.5%
Total	$4,487.5	$3,940.7	$4,764.6	$4,512.6	$571.9	14.5%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$2,229.1	$698.0	$2,381.3	$2,129.3	$1,431.3	205.1%
CDBG Fund	$1,976.2	$1,358.3	$1,423.0	$1,423.0	$64.7	4.8%
HOME Fund	$182.7	$691.5	$637.4	$637.4	($54.1)	-7.8%
Affordable Housing Fund	$0.0	$120.0	$0.0	$0.0	($120.0)	-100.0%
Supportive Housing Fund	$99.5	$322.9	$322.9	$322.9	$0.0	0.0%
ARP Fund	$0.0	$750.0	$0.0	$0.0	($750.0)	-100.0%
Total	$4,487.5	$3,940.7	$4,764.6	$4,512.6	$571.9	14.5%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	11	12	15	15	3

Human Resources

Mission

The Human Resources Department works in partnership with the Unified Government to recruit, retain, and reward an engaged, prepared, and committed workforce to serve the citizens of Athens-Clarke County in an environment of diversity, excellence, responsiveness, transparency, and fairness.

Goals

- Attract, retain and reward talented and empowered employees.
- Promote transparency through improved access to information
- Improve internal efficiency and effectiveness.
- Document and share our actions to cultivate a culture of innovation by piloting new ideas and adopting those with demonstrated benefits.
- Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County.

Vision

The Human Resources Department seeks to enhance the quality of work experience for all Athens-Clarke County employees and retirees and the quality of life for all Athens-Clarke County citizens through effective, respectful, and compassionate human resource practices.

Values

Professionalism, Safety, Respect, Timeliness, Excellence, Collaboration, Inclusion, Diversity and Wellness

Objectives

Strategy #1: Position ACCGov as a highly sought after employer in Northeast Georgia and throughout the country.

Proposed action:

Goal 1: Develop partnerships and approaches to recruit and retain an increasingly diverse work force through effective outreach, sourcing, and programming.

Goal 2: Increase the overall number of applications received across all job postings.

Goal 3: Increase the likelihood of applicant acceptance of final offer of employment.

Goal 4: As a fiduciary entity, improve retirement benefits and asset portfolios to include design change recommendations to future DB/DC offerings to meet recruitment and retention needs for a 21st century work force.

Goal 5: Establish and effectively communicate ACCGov Total Compensation Philosophy to include a 3-5 year budgeting strategy with appropriate balance of employee 1) pay, 2) health and wellness benefits, and 3) retirement benefits.

Strategy #2: Promote direct focus customer service excellence for individual employees, departments, and external stakeholders.

Proposed action:

Goal 1: Invest in technology and process re-engineering to ensure robust, accurate, reportable, accessible HR data for executive and departmental decision making.

Goal 2: Codify and update work processes and policies that promote consistency, clarity, accuracy, trust, and efficiency to realize a more value added, strategic HR function.

Goal 3: Protect people and property through a sound ACCGov risk management program with effective insurance solutions, safety practices, employee training, claims management, loss reporting, and loss control efforts.

Goal 4: Deliver efficient and timely hiring and recruitment, to include enhanced minority recruitment and public safety recruitment initiatives.

Strategy #3: Promote an organizational culture that fosters effective recruitment, retention, continuous professional growth of employees, and overall job satisfaction.

Proposed action:

Goal 1: Establish an employee rewards program outside of the performance evaluation process that acknowledges demonstrated excellence in work performance that reflects organizational values.

Goal 2: Support continuous examination and management of the ACCGov compensation and classification systems;

Goal 3: Provide effective management of online Performance Pro platform and integration with LMS.

Goal 4: Invest in solutions and cultural shift towards effective applicant and employee self-service tools and HR intake to address employee desire for immediate, on-demand response to routine needs, transactions and inquiries.

Goal 5: Maintain progress towards digitalization of all records in a single integrated system whereby an "Employee File" resides in relational database format for access by departments and individuals from a single system location.

Human Resources

Performance Measures

PERFORMANCE MEASURE	GOAL	FY15	FY16	FY17	FY18	FY19	FY20	FY21	Comments or Analysis
Attract, retain and reward talented and empowered employees.									
Turnover Rate	<10%	10.1%	11.8%	11.8%	12.9%	12.5%	12.4%	18.0%	
Reclassification	<5	12	16	15	-	-	18	11	
Employment Application/Criminal History	>10,000	6,377	11,068	11,500	8,680	8,834	7,994	7,055	
Payroll - # of Maintenance Entries	<9,000	10,300	9,616	10,840	4,789	4,944	4,589	4,672	
Health Risk Assessment/Wellness	>650	751	749	1,084	1,023	1,083	531	667	
Disciplinary Actions & Dismissals	<60	106	51	88	99	92	54	56	
Harassment/Discrimination Issues	0	3	1	4	3	3	2	2	
Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County.									
Worker's Comp Claims Filed	<100	114	124	42	113	120	88	125	
Lawsuits	0	12	10	15	15	9	8	7	
Liability Claims/Transactions	<200	418	413	181	374	303	127	133	
Random Drug Testing	(Budget)	587	793	348	351	293	90	244	

Budget Highlights

Human Resources operations are primarily funded from the General fund.

The Approved Budget for Human Resources includes budgeted funding from the General fund for;

- $91,400 for an HRIS Administrator to support improved access to timely, accurate and actionable data for leadership, departments, and employees.
- $33,000 for Compensation & Payroll Consulting Services as the need was identified in the previous compensation study for regular consulting.

The Approved Budget for Human Resources includes budgeted funding from the Self-Funded Health Insurance Fund for;

- $5,800 to convert a Part-time Wellness Coach to a Records Clerk to improved record keeping.
- $51,000 for Benefits Audits and Total Compensation Statements to improve reporting.

Salary and benefit changes not included in the items above are due to PMP adjustments, personnel turnover and/or reallocation of benefits applied by Human Resources.

Human Resources also manages three self-funded insurance programs: the Insurance and Claims Fund which administers liability and worker compensation, the employee Health Insurance Fund and the Retiree Health Insurance Fund. Each fund has been balanced to move towards maintaining a steady reserve.

For information on the Insurance & Claims Fund and the Health Insurance Fund, see section E.

Human Resources

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$1,757.9	$1,997.3	$2,203.5	$2,128.5	$131.2	6.6%
Operating	$1,069.6	$1,178.6	$1,372.8	$1,372.8	$194.2	16.5%
Total	$2,827.5	$3,175.9	$3,576.3	$3,501.3	$325.4	10.2%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$618.9	$511.6	$695.8	$620.8	$109.2	21.3%
Employment	$538.3	$785.6	$760.9	$760.9	($24.7)	-3.1%
Benefits & Wellness	$1,351.5	$1,521.8	$1,627.1	$1,627.1	$105.3	6.9%
Compensation & Payroll	$318.8	$356.9	$492.5	$492.5	$135.6	38.0%
Total	$2,827.5	$3,175.9	$3,576.3	$3,501.3	$325.4	10.2%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$1,466.2	$1,908.0	$2,057.9	$2,057.9	$149.9	7.9%
Special Programs Fund	$190.4	$25.0	$100.0	$25.0	$0.0	0.0%
Insurance & Claims Fund	$548.6	$463.7	$571.7	$571.7	$108.0	23.3%
Health Insurance Fund	$622.3	$779.3	$846.7	$846.7	$67.4	8.6%
Total	$2,827.5	$3,176.0	$3,576.3	$3,501.3	$325.3	10.2%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	22	23	24	24	1

Independent Agencies

Budget Highlights

- Independent Agencies are other governmental agencies, separate legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.
- FY23 Budget allocates $10.2 million for Independent Agencies in the following funds:
  - General Fund $6,564,986
  - Hotel/Motel Tax Special Revenue Fund $3,599,820
  - Special Programs Special Revenue Fund (Project Safe) $ 31,000
    (Fine revenues designated for victim assistance programs per State Law)
- Additional information is provided in Section "F" of this document.

Appropriation Summary

General Fund	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	0	0.0%
Athens-Clarke County Libraries	2,098,197	2,146,186	2,661,002	2,661,002	514,816	24.0%
Athens Community Council on Aging	287,300	287,300	337,300	312,300	25,000	8.7%
Clarke County Public Health Department	946,354	946,354	946,354	946,354	0	0.0%
Department of Family & Children Services	208,600	208,600	208,600	208,600	0	0.0%
Circuit Public Defender	1,865,284	1,894,124	1,980,122	1,980,122	85,998	4.5%
Total Quasi-Governmental	**$5,585,941**	**$5,662,770**	**$6,313,584**	**$6,288,584**	**$625,814**	**11.1%**

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	0	0.0%
Athens Tutorial Program	3,500	3,500	3,500	3,500	0	0.0%
Envision Athens	75,000	96,750	75,000	75,000	(21,750)	-22.5%
United Way of NE GA 2-1-1	24,402	24,402	24,402	24,402	0	0.0%
Total Community Service Agencies	**$202,902**	**$224,652**	**$202,902**	**$202,902**	**($21,750)**	**-9.7%**

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Athens Cultural Affairs Commission	21,000	21,000	45,000	45,000	24,000	114.3%
Athens in Motion Commission	0	12,000	12,000	12,000	0	0.0%
Oconee Rivers Greenway Commission	16,500	16,500	16,500	16,500	0	0.0%
Total ACCGov Commissions	**$37,500**	**$49,500**	**$73,500**	**$73,500**	**$24,000**	**48.5%**
Total General Fund	**$5,826,343**	**$5,936,922**	**$6,589,986**	**$6,564,986**	**$628,064**	**10.6%**

Independent Agencies

Hotel/Motel Tax Special Revenue Fund

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Classic Center Authority	1,831,202	1,411,540	2,280,180	2,280,180	868,640	61.5%
Convention & Visitors Bureau	1,059,797	816,920	1,319,640	1,319,640	502,720	61.5%
Total Hotel/Motel Fund	**$2,890,999**	**$2,228,460**	**$3,599,820**	**$3,599,820**	**$1,371,360**	**61.5%**

Special Programs/Special Revenue Fund

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Project Safe, Inc.	26,000	26,000	31,000	31,000	5,000	19.2%
Total Special Revenue Fund	**$26,000**	**$26,000**	**$31,000**	**$31,000**	**$5,000**	**19.2%**
Grand Total Independent Agencies	**$8,743,342**	**$8,191,382**	**$10,220,806**	**$10,195,806**	**$2,004,424**	**24.5%**

Information Technology

Mission

To empower the Athens-Clarke County Unified Government's responsible stewardship of the community's resources by leveraging secure, effective technology, and quality support.

Strategic Goals

Information Technology has identified seven strategic goals that will be fulfilled in the coming years.

Goal 1: Invest in Technology and Develop Policy that Protects ACCGov Data and Information

- Encrypt data at rest for all servers and workstations.
- Develop Security and Awareness Training program for all employees.
- If funded, invest in a managed security service to monitor all networking and logging mechanisms to mitigate security threats.

Goal 2: Proactively Seek Out Opportunities where Technology can Help Departments Become More Productive

- Fully roll-out Office365 to all employees.

Goal 3: Invest in Solutions to Deliver Excellence in Information Technology Service to ACCGov Workforce

- Restructure IT department into these areas: (Infrastructure, Internal Operations, Enterprise Applications, Judicial & Core Business, PDIT).

Goal 4: Deploy Robust Information Technology Infrastructure that Continually Provides Technology Services

- Create off-site mission critical data center by 12/31/2022.
- Replace all wireless access points for improved service delivery.

Goal 5: Promote an Empowered Workforce through Innovation

- Explore Virtual Desktop Integration to allow IT staff to easily keep all software up-to-date for operational and security reasons.

Goal 6: Become a Leader in Technology Governance

- Continue to formalize Technology Governance

Goal 7: Deploy Solutions to Become an Open, Transparent, and Responsive Government

- Onboard one department on new open records software platform by 12/31/2022.

Information Technology

Performance Measures

FY22 IT Department Performance Snapshot								
Performance Measures	**Goal**	**2017**	**2018**	**2019**	**2020**	**2021**	**Proj. 2022**	**Comments or Analysis**
To empower the Athens-Clarke County Unified Government's stewardship of the community's resources by leveraging secure, effective technology,								
Gain and then maintain a virtual server to physical server ratio of 3:1 (75% virtual: 25% physical)	3V:1P (75%)	77V:39P (66%)	109V:47P (70%)	127V:38P (68.6%)	165V:48P (77%)	167V:32P (83%)	185V:20P (90.2%)	A physical server is a single server operating system on a single piece of hardware. A virtual server is an encapsulated operating system that shares a single piece of hardware with other virtual servers. FY17 was the first year of virtual machines. Moving forward, IT will look to virtual servers to maximize hardware investment and reduce data center power and cooling.
% of IT projects completed on schedule and within budget	100%	100% on 7 projects	100% on 6 projects	80% on 5 projects (VoIP was delayed-AT&T porting issues)	100%	90%	100%	IT projects are initiated and funded by the IT Department. They are large in scope, and used to support the IT needs of the government. As good stewards of county resources, IT works hard to finish within budget by the projected date.
% of network computing devices using high efficiency power supplies	100%	13%	25%	35%	42%	79%	84%	As good stewards of county resources, IT has adopted a green initiative to reduce power consumption throughout the government.
and quality customer support.								
% of work orders resolved within 24 hrs	87%	86%	87%	85%	87%	74%	72%	Providing responsive, quality support by solving problems quickly.
% of infrastructure uptime	99%	99%	99%	99.9%	99.9%	94.0%	99.9%	Infrastructure up time is the basic building block to supplying effective technology. 99% availability allows 3 days, 15 hours and 40 minutes of aggregate downtime per year. 99.9% availability allows 8 hours, 46 minutes per year. 99.99% availability allows 52 minutes, 36 seconds of aggregate downtime.
Keep latency < 5 ms between data centers	< 5 ms	NA	3ms	3ms	3ms	3ms	3ms	Latency is the time it takes for a packet to traverse the network to its destination. Very important to maintain this low latency figure to support ACC's infrasructure.
Replace devices at the end of their lifecycle. We are currently on a 6 year usable life plan.	All eligible devices that have reached 6 years of service = 100 - 300 devices most years.	203	185	242	200	50	244	Squeezing out 6 years on the majority of devices is a big money saver, optimal lifecycle = 3 to 4 years. Because of fluctuations in buying cycles, the target number will vary each year. Key is years of service.

Budget Highlights

The FY23 Approved Budget for Information Technology includes the following funding from the General Fund:

- $107,500 is included for Maintenance Agreement increases and ERP Replacement Maintenance increases.
- $45,400 is included for Fleet Management Software upgrades.
- $178,500 is included for the Transfer of LMS software from Capital to Operating.
- $199,250 is included for Security Enhancements to Security Services.
- $78,000 is included for Security Enhancements for Multi-Factor Authorizations.
- The IT Department is primarily funded through the General Fund, but also includes one fulltime position in the Water and Sewer Fund.

Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Information Technology

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,662.7	$1,797.4	$2,064.7	$1,862.3	$64.9	3.6%
Operating	$1,762.5	$2,052.6	$2,743.1	$2,661.8	$609.2	29.7%
Total	$3,425.2	$3,850.0	$4,807.8	$4,524.1	$674.1	17.5%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$3,362.1	$3,786.1	$4,741.2	$4,457.5	$671.4	17.7%
Water & Sewer Fund	$63.1	$63.9	$66.6	$66.6	$2.7	4.2%
Total	$3,425.2	$3,850.0	$4,807.8	$4,524.1	$674.1	17.5%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

					5 - Year CIP	
General Capital Projects Fund	**FY21 Year End Balance**	**FY22 Budget**	**FY23 Approved**	**FY24-27 Proposed**	**FY28-32 Proposed**
Current Services					
Information Technology					
D-61 Information Technology Equipment Replacement Program	480.5	400.0	400.0	2,630.0	3,230.0
Information Technology Total	*480.5*	*400.0*	*400.0*	2,630.0	*3,230.0*

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	23	23	26	23	0

Juvenile Court

Mission

The purpose of Georgia's Juvenile Courts is to secure for each child who comes within the jurisdiction of the court such care and guidance, preferably in his own home, as will secure his or her moral, emotional, mental, and physical welfare as well the safety of both the child and the community. The intention of the General Assembly of Georgia in creating the juvenile code is to strengthen and preserve family relationships, countenancing the removal of a child from his or her home only when state intervention is essential to protect such child and enable him or her to live in security and stability. (O.C.G.A. 15-11-1, Effective January 1, 2014.)

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community, while fulfilling the intent of the newly rewritten Juvenile Code.

Goals

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community, and to fulfill the mandated requirements of the newly rewritten juvenile code within the bounds of the resources provided by the Athens-Clarke County Government.

Objectives

- Protect the community
- Promote accountability for violations of law
- Provide treatment and rehabilitation and equip juvenile offenders with the ability to live responsibly and productively
- In every proceeding to guarantee due process of law, as required by the Constitutions of the United States and the State of Georgia, through which every child and his or her parent and all other interested parties are assured fair hearings at which legal rights are recognized and enforced.

Performance Measures

	Actual				
	CY17	**CY18**	**CY19**	**CY20**	**CY21**
All Case Types Disposed	2,123	2,113	777	519	1,380
Delinquent cases filed	1,104	555	401	287	284
Delinquent cases disposed	964	1,810	460	301	800
All Case Types Filed	2,253	916	799	530	662
Unruly Cases Disposed	78	124	114	55	108
Traffic Cases Filed	122	62	99	28	61
Traffic Cases Disposed	79	436	68	35	70
Deprivation/Dependency Cases Filed	934	132	188	117	179
Deprivation/Dependency Cases Disposed	592	109	96	98	325
Termination of Parental Rights Filed	21	21	29	21	5
Termination of Parental Rights Disposed	22	62	21	9	24
Special Proceedings filed	72	26	28	35	53
Special Proceedings Disposed	42	110	18	20	53

Juvenile Court

Budget Highlights

The FY23 Budget for the Juvenile Court includes budgeted funding from the General fund for;

- $3,600 for Staff Cell Phones.
- $16,000 for a salary increase for the Presiding Judge.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.
- The court also requested $70,000 to move a Program Coordinator in the Family Dependency Treatment Court from the Grants Fund to the General Fund, and $114,000 to convert the Part-Time Judge to fulltime. These items were not recommended or approved.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$375.5	$358.3	$546.1	$361.6	$3.3	0.9%
Operating	$378.5	$264.0	$267.6	$267.6	$3.6	1.4%
Total	$754.0	$622.3	$813.7	$629.2	$6.9	1.1%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$593.1	$622.3	$813.6	$629.2	$6.9	1.1%
Grants Fund	$161.0	$0.0	$0.0	$0.0	$0.0	--
Total	$754.1	$622.3	$813.6	$629.2	$6.9	1.1%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	5	5	7	5	0

Leisure Services

Mission

Leisure Services promotes lifelong recreation, cultural, environmental, and educational opportunities for Athens-Clarke County's diverse communities. We contribute to Athens' health and wellness by providing connections to parks, facilities, programs, and community.

Goals

- Implement the first phase of the new Leisure Services Strategic Plan with a primary focus on implementing the internal category of the plan and creating a more data driven operation that supports Strategic Plan Implementation while building department credibility.
- Support Mayor and Commission key initiatives by partnering with other departments and our community to support a Juneteenth Celebration.
- Continue to support community outreach efforts through the Pop Up Park, targeting at least two outings a month for FY23.
- Expand Youth Development Programs, primarily focused on Teens by growing programs for the newly created Teen Tech Labs. Grow the Counselor in Training (CIT) program that piloted in FY22.
- Enhance the department's sense of value and position in the community by improving operational outcomes in the areas of marketing, branding, and public information.
- Implement remaining SPLOST 2011 and TSPLOST projects involving Firefly Trail, Greenway, and Dudley Park; continue collaborating with SPLOST for approved Tier 2-3 projects in SPLOST 2020.
- Enhance citizen engagement, pursuing greater Diversity, Equity, and Inclusion in our engagement processes. Pursue wider community representation in decision and recommendation processes.

Objectives

- Improve internal communications, follow up, and accountability through strategic use of Performance Pro as a goal setting and accountability tool; Conduct regular staff surveys related to strategic goals and objectives; Increased collaboration between department leadership and line staff on programs, projects, and process improvements.
- Streamline department data collection and data sources to ensure the collection and maintenance of high quality data sources that directly inform the department's mission, vision, and strategic goals.
- Work with Inclusion Office and minority community leaders to plan and implement the second ACCGov Juneteenth celebration in partnership with local agencies.
- Continue the mobile "Pop-up Park" program that operated in a reduced service capacity during the pandemic; take recreation and information to citizens throughout the community, with a focus on under-served communities; Explore the CCSD partnership with the Gaines Elementary School after school program; host more online opportunities and in-person meetings targeted toward receiving community feedback on leisure opportunities.
- Utilize contract labor to provide robust teen programming focus around the maker spaces and other equipment that is part of the new teen tech labs at all three of our community centers.
- With approved funding, continue the Counselor In Training (CIT) programs that provide teens with seasonal employment, job skills, and personal resume development.
- Conduct three sessions of Beyond the Barre
- Implement new segments of the Firefly and Greenway Trails to include staff patrols, inspections, and maintenance; develop programming and rental services that maximize development of Dudley and Burton

Parks; work with the SPLOST Office and community partners on initial implementation of SPLOST 2020 Tier 2-3 projects.

- Conduct internal and external surveys relating to department marketing materials and create a plan of action to streamline our online experience. Pursue enhanced public engagement opportunities in partnership with the Public Information Office's newly created Public Engagement Coordinator.
- Pilot innovative methods for engaging with more community voice through lottery driven or similar type of selection processes for recommending groups/committees/advisory groups related to Leisure Services programs, projects, and planning efforts.

Performance Measures

LEISURE SERVICES

Performance Measure	GOAL	FY17	FY18	FY19	FY20	FY21	FY21 Notes
WE BUILD A HEALTHIER AND MORE LIVABLE COMMUNITY							
Acres of park land per 1,000 citizens	10.1 acres per 1,000 residents	21.42	21.69	22.41	22.41	22.41	NRPA Benchmark FY18 9.1 updated FY19 10.1 Latest census totals 116,714 residents; includes developed and undeveloped land (2,500 acres currently); FY19 is ~2,600 acres due to Rails to Trails/Greenway expansions
Acres of developed land for recreation	Data Only	1,973	1,980	1,980	1,980	1,980	
Acres of undeveloped land for conservation	Data Only	527	552	552	552	552	
# of developed parks per residents	1 for every 2,181 residents	1 for every 5,836 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	NRPA Benchmark FY18 1/2266 updated FY19 1/2181 Any site with added recreation amenities; 21 developed sites for public access
Miles of bike and walking trails	Data Only	40	45	45	45	47	FY18 will add 4 miles of Greenway and 1 mile of Rails to Trails; FY19 will add 11 miles of Rails to Trails and Greenway combined
WE CREATE OPPORTUNITIES TO LEARN, CREATE, AND PLAY							
# of programs offered	Data Only	978	1,030	1,162	1,156	983	191 of the 983 activities canceled due to Covid-19
# of program participants	Data Only	16,104	15,539	18,692	11,469	9,223	Covid-19
# of aquatic visitors	Data Only	38,934	44,682	34,613	20,002	15,563	Covid-19--no charge for July 2020 Pools and Splash Pad Closed Early
# of scholarship participants	Data Only	1,328	966	1,045	651	873	FY20/FY21 is the transictional year to calendar year. Current scholarships expire on 12/31/2020.
Vouchers allocated and used	Data Only	NA	801 547	893 746	559 303	741 476	
Value of Vouchers and Vouchers used	Data Only	NA	$16,020 $10,746	$17,860 $14,654	$11,180 $6,991	$14,820 $10,291	Transition from FY to calendar year--18 month. Total for FY21 includes all of FY20 and the first 6 months of FY21
# of after school participants	Data Only	107	81	65	198	165	Roster Report
Number of grants awarded	≥12	4	4	7	4	2	United States Tennis Association GCA Partner Grant
Cash value of grants awarded	$150,000	$13,673.00	$61,793.00	$119,450.00	$26,266.00	$14,951.00	
Value of donations & sponsors	$100,000	$46,227.76	$22,258.53	$37,815.00	$49,650.00	$19,372.00	
# of volunteers & recorded volunteer hours	≥ 2,000 ≥ 40,000 hrs	1,432 30,213 hrs	1,114 23,183 hrs	1,375 21,393 hrs	737 12,967 hrs	344 6,595 hrs	
Monetary value for volunteers	Data Only	$736,849.00	$572,388.27	$544,023.00	$329,750.00	$167,710.85	Hourly value of $25.43 is from Independent Sector, a National Volunteer Advocacy Organization
WE PROVIDE QUALITY PARKS, PROGRAMS, AND FACILITIES THAT ARE VALUED BY OUR CITIZENS							
Annual operating budget per capita	$74.67 of annual operating per capita	$65.01	$66.78	$62.06			NRPA Benchmark FY18 $77.32 updated FY19 $78.69 Population 127,330 FY20 $74.67
Revenue vs Expenditures	≥ 20%	16%	15%	15%			
# of FT staff per 10,000 residents 8.4 Staff members	8.4 = 100%	86%	86%	76%	72%	72%	NRPA Benchmark FY18 7.3, FY19 8.3, FY 20 8.4
Recreation user satisfaction	90%	97%	90%	93%	93%	93%	FY16 and FY17 will be for summer camps only; FY18 and FY19 includes all programs and camps FY20 Covid-19, FY21 Summer
# of facility rentals (includes special events)	Data Only	1,869	1,887	1,789	1,032	155	FY20 and FY21 Covid-19
% of repeat program participants	≥ 90%	85%	81%	77%	65%	55%	This number may reduce due to cap limits in the new scholarship program

Budget Highlights

The Approved Budget for the Leisure Services Department includes budgeted funding from the General fund for;

- $20,000 for Greenway and Firefly Trail Security Improvements to better control the access and usage of properties ACCGov is responsible for by installing cameras at access points, parking lots, and areas of concern.
- $203,000 for funding to support the improvements and additions for Dudley Park and Trails which have been added through the SPLOST programs.
    - This includes $68,100 for a Program Specialist, $60,600 for part-time hours, and $74,300 for operations expenses.
- $78,250 for Beech Haven Park to fund the operating costs associated with the SPLOST project.
    - This includes $46,800 for a Facilities Supervisor, $19,700 for part-time hours, and $11,750 for operations expenses for 6 months.

The Approved Budget for the Leisure Services Department includes changes in the budget of one-time funding from the American Rescue Plan Fund for;

- $100,000 was allocated in FY22 for Youth Development Programming as revenue replacement in the American Rescue Plan Fund which was not included in FY23.
- $400,000 was allocated in FY22 for Additional Youth Development Programming as a designated program in the American Rescue Plan Fund which was not included in FY23.
- $150,000 was allocated in FY22 for a Municipal Garden Program as a designated program in the American Rescue Plan Fund which was not included in FY23.

Salary and benefit changes not included in the items above are due to PMP adjustments, personnel turnover and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Leisure Services

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$5,896.3	$6,009.9	$7,035.3	$6,899.5	$889.6	14.8%
Operating	$2,036.2	$3,174.9	$2,664.7	$2,560.6	($614.3)	-19.3%
Total	$7,932.5	$9,184.8	$9,700.0	$9,460.1	$275.3	3.0%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$2,178.7	$3,142.8	$2,615.1	$2,412.7	($730.1)	-23.2%
Arts Division	$1,355.9	$1,358.7	$1,522.2	$1,516.2	$157.5	11.6%
Park Services	$0.0	$0.0	$0.0	$0.0	$0.0	--
Recreation Division	$2,508.6	$2,784.8	$3,193.1	$3,172.7	$387.9	13.9%
Nature Division	$1,889.2	$1,898.5	$2,369.6	$2,358.5	$460.0	24.2%
Total	$7,932.4	$9,184.8	$9,700.0	$9,460.1	$275.3	3.0%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$7,918.6	$8,499.8	$9,665.0	$9,425.1	$925.3	10.9%
Special Programs Fund	$2.8	$35.0	$35.0	$35.0	$0.0	0.0%
Grants Fund	$11.1	$0.0	$0.0	$0.0	$0.0	--
ARP Fund	$0.0	$650.0	$0.0	$0.0	($650.0)	-100.0%
Total	$7,932.5	$9,184.8	$9,700.0	$9,460.1	$275.3	3.0%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Leisure Services							
D-62		Parks - R&M Existing Facilities	46.6	200.0	2,174.0	4,600.4	4,998.4
D-63		Pool Repairs and Renovations	83.6	150.0	207.0	950.5	278.3
D-64		Bridge and Boardwalk Inspection and Replacement	27.7	-	300.0	2,003.4	845.3
D-65		Pavement Repair and Maintenance	6.6	-	300.0	2,170.6	402.1
D-66		Park Equipment - Replacement / Life Cycle	2.5	75.0	200.0	1,458.9	990.2
D-67	N	Leisure Services System Master Plan	-	-	200.0	250.0	-
D-68	N	Truck – Dudley Park and Multi-Use Trails	-	-	-	-	47.0
D-69	N	Truck – Facility & Park Maintenance	-	-	-	-	-
D-70		Cook's Trail Reroute and Conversion to Multi-Use Trail	-	-	-	11,206.0	-
D-71		Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	8,364.0
D-72		Ben Burton Park Repairs and Renovations	-	-	-	2,223.8	-
D-73		Create a Property Boundary Program	-	-	-	200.0	50.0
D-74		Memorial Park Renovations	-	-	-	6,184.5	4,665.5
D-75		Bishop Park Renovations	-	-	-	-	20,500.0
D-76		Dudley Park Improvements	-	-	-	-	5,164.0
D-77		Sandy Creek Park Improvements	-	-	-	-	6,703.0
D-78		Satterfield Park Improvements	-	-	-	-	4,697.0
D-79		Southeast Clarke Park Improvements	-	-	-	9,488.5	7,158.5
D-80		Virginia Callaway-Cofer Walker Park Improvements	-	-	-	-	4,440.0
D-81		Morton Theatre Fork Lift Replacement	-	-	-	35.0	-
D-87		Cooks Property Master Plan	-	-	-	-	-
D-88		Whitehall Shoals Visioning Plan	-	-	-	-	-
D-89		Barber Creek & Chicopee Gun Emplacement Vision Plan	-	-	-	-	-
D-90		Undeveloped Greenspaces Vision Plan	-	-	25.0	-	-
Leisure Services Total			*167.1*	*425.0*	*3,406.0*	40,771.7	*69,303.3*
Current Services Total			**167.1**	**425.0**	**3,406.0**	**40,771.7**	**69,303.3**
Additions & Improvements							
Leisure Services							
D-82		Trails & Open Spaces Compact Track Loader Equipment	-	-	-	35.0	-
D-83		New Athens Creative Theatre Facility	-	-	-	12,555.0	-
D-84		Portable Soccer Pitch System	-	-	-	-	35.0
D-85		East Athens Community Center-Space Modernization	-	-	-	-	7,000.0
D-86		Lay Park Community Center-Space Modernization	-	-	-	-	7,000.0
Leisure Services Total			-	-	-	12,590.0	*14,035.0*
Additions and Improvements Total			**-**	**-**	**-**	**12,590.0**	**14,035.0**
General Capital Projects Fund Total			**167.1**	**425.0**	**3,406.0**	**53,361.7**	**83,338.3**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	74	74	77	76	2

Magistrate Court

Mission

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed civil claims or approving mutual settlements in civil cases involving:

(a) Claims up to $15,000;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day, seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the review of financial circumstances, and imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Assigning a State Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the State Court Judges, entered December 20, 2016).
(h) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the arraignment, trial, sentencing, and probation revocation hearings in cases involving misdemeanor deposit account fraud ("bad checks") less than $1,500.00.

Goals and Objectives

Goal #1

Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1

(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees.
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to maintain clerical errors and omissions at or below 5%. Continue to maintain errors on filing of Statement of Claims, Dispossessory Warrants and Warrant Applications at or below 6%.

Goal #2

Continue to seek input both internally from department staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

Objective #2

(a) Continue to hold quarterly staff meetings and receive input from the judges and court staff on department policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the monthly Legal Pop-up Clinics and provide information to the public on the resources available in Magistrate Court and provide copies of Magistrate Court forms.
(d) Continue to participate in refresher training for police officers and sheriff's deputies on court procedures.
(e) Maintain open communication and coordination with all law enforcement.

Goal #3

Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3

(a) Maintain and update the court's webpage to ensure public access to information about the Magistrate Court, including links to frequently requested forms.
(b) Continue using the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue using specialized software for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Work with the County Law Library staff and its Legal Clinic volunteers to provide information about Magistrate Court.
(e) Establish and maintain video equipment to conduct virtual hearing during times of emergencies.

Goal #4

Develop and implement new data management system with SPLOST funds.

Objective #4

(a) In coordination with court, jail and law enforcement staff, develop data exchange system for sharing criminal records information.
(b) Work with Court Administrator to develop and implement a new case management system to manage civil cases, garnishments, and to promote other automated processing.
(c) Implement imaging project for all case files stored off-site.

Magistrate Court

Performance Measures

	Actual			CY22	
	CY19	CY20	CY 21*	Goal	Actual
Goal #1					
Warrant Application Filings	198	144	100		
Criminal Arrest Warrants	6,310	7,099	6,565		
Search Warrants	241	255	290	80% Returned	54% Returned
Criminal Hearings	2,947	2,765	3,150	5% Error Rate	**10.2%**
Civil Filings	5,037	3,192	2,896	5% Error Rate	**5.7%**
Civil Hearings	1,893	727	1,017	5% Error Rate	**10%**
Garnishment Answers	1,030	663	431	5% Error Rate	**Less than 1%**
Goal #2					
Quarterly Staff Meetings (4 sessions)	100%	100%	4 sessions	100%	100%
Monthly Pop-Up Clinics (2 sessions prior to pandemic)	100%	100%	None conducted 2021	100%	100%
Goal #3 – Technology					
Magistrate Court Web Page Views	10,680	21,314	8,333	10% Increase	Not Met
Arrest Warrants by EWI	5,118	5,847	6,470	80% Electronic	99%
Blood Search Warrants by EWI	4	0	1		
Dispossessory E-Filing	256	219	226**	10% Increase	Not Met
Public use of County Law Library (New)					
Goal #4					
Criminal Data Exchange		100%		100%	Met
New case management system		80%		80%	Met
Imaging & Scanning (Off-site Files)				20%	Met
Financials (transactions in dollars)	$780,198	$480,357		5% Increase	Not Met

***CY21 affected by COVID-19 pandemic**

**** Relationship with online filer was terminated by Chief Judge in November 2021**

Magistrate Court

Budget Highlights

- $2,000 is included for operating expenses to cover court reporting.
- Other than the above additional operating expenses, there are no significant changes for the FY23 Approved Budget for the Magistrate Court.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$765.3	$823.0	$792.5	$792.5	($30.5)	-3.7%
Operating	$55.2	$77.5	$79.3	$79.3	$1.8	2.3%
Total	$820.5	$900.5	$871.8	$871.8	($28.7)	-3.2%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Court Operations	$490.6	$547.6	$540.4	$540.4	($7.2)	-1.3%
Court Judge's Office	$330.0	$353.0	$331.5	$331.5	($21.5)	-6.1%
Total	$820.6	$900.6	$871.9	$871.9	($28.7)	-3.2%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

					5 - Year CIP	
General Capital Projects Fund	**FY21 Year End Balance**	**FY22 Budget**	**FY23 Approved**	**FY24-27 Proposed**	**FY28-32 Proposed**
Additions & Improvements					
Magistrate Court					
D-91 N Magistrate Court A/V System	-	-	50.0	-	-
Magistrate Court Total	-	-	*50.0*	-	-

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	11	11	11	11	0

Manager's Office

Mission & Goals

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCGov Charter dictates the authority and the responsibility of the Manager.

Goals/Objectives

During FY23, the Manager's Office will focus on the following goals and objectives:

- Guide the organization to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
- Continue to monitor and evaluate both short-term and long-term financial projections and develop recommendations to meet future operational challenges and/or opportunities.
- Assist the Mayor and Commission in their efforts and intent to reform the criminal justice system.
- Work with the Transit Department to sustain and provide Fare Free Transit as directed by the Mayor and Commission.
- Continue the management of the SPLOST 2020 program, continue the management of the TSPLOST 2018 Program and pursue the closeout phase of the SPLOST 2011 Program.
- Finalize and if approved, begin to implement the new TSPLOST 2023.
- Assist the Mayor and Commission in their efforts and intent to create more affordable housing and mixed income neighborhoods within Athens-Clarke County.
- Support the Public Utilities Department in evaluating and engaging in future water source alternatives and implementing the service delivery plan.
- Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts in order to meet defined Mayor and Commission goals. Adjust rates to fully realize revenue recovery in each cost center.
- Assist the Mayor and Commission in their efforts and intent to invest in human infrastructure, especially with regard to Eviction Prevention and Homelessness.
- Work with Corrections on workforce and soft skill programs to create opportunities for returning residents.
- Complete the transition from paper plan review to a fully digital plan review process.
- Monitor ACCGov's ability to maintain competitive market wage adjustments and benefits to recruit and retain employees.
- Facilitate the completion of Clean and Renewable Energy Action Plan and the Sustainability Plan.
- Implement an Organizational Strategic Plan with performance metrics that has a public facing dashboard.
- Monitor and report on progress of the M&C Goals and Strategies through the newly adopted Strategic Plan, establish a link with ongoing agenda items, and implementing FY23 budget goals.
- Coordinate and cooperate with the Office of Operational Analysis to seek improvements to government functions and efficiencies.
- Identify funding and partnership opportunities to implement various Corridor Study recommendations (Atlanta Hwy, Lexington Rd, Prince Ave).
- Continue to work with Economic Development staff to capture new prospects and encourage growth of existing business and industry, as well as to establish a program to assist with the development of entrepreneurship.

- Encourage the Police Department to continually strengthen its culture of community-oriented policing and to conduct its operations in an open and transparent manner.
- Support the implementation strategies for Envision Athens and the Comprehensive Plan.
- Support the Inclusionary Zoning Committee in the creation of actionable items for the M&C to review.
- Foster leadership development and new initiatives within the Unified Government through the Innovation Ambassador program and by participating in the Engaging Local Government Leaders (ELGL) network, Peak Academy and other efforts.
- Continue to explore options to engage, educate, and inform citizens of Athens-Clarke County regarding the functions, policies, and programs of the Unified Government (i.e. Residents Government Academy).
- Evaluate ACCGov's public engagement strategy, ensure two-way communication, and innovate ways for the public to access information easier.
- Continue to staff and advise the Government Operations Committee and Legislative Review Committee.
- Finish the implementation of a new Enterprise Resource Planning (ERP) System, the MUNIS platform, for Finance and Human Resources.
- Support the efforts of Organizational Development to implement a Learning Management System and provide measurable learning and development programs to help grow and retain employees.
- Implement organizational values that were identified by a team of fifty employees utilizing feedback received from all employees.
- Improve project management practices, resulting in more clearly defined roles, timelines, and deliverables.
- Implement the "shared language project" within ACCGov utilizing Inclusion, Diversity, and Equity (IDE) best practices.
- Work with the Mayor and Commission, Economic Development Department and the Attorney's Office to implement the six tax allocation districts in Athens-Clarke County.
- Support the Mayor and Commission in identifying priorities for American Rescue Plan Act funding and implementing the associated programs and initiatives.

Performance Measures

Inclusion Office

Measure	FY20	FY21	FY22 (YTD)	FY23 Goal
Number of employees that have completed the *Blue Level* inclusion, diversity, and equity training	-	-	33	**650**
Number of Management Team staff that have completed the *Blue Level* inclusion, diversity, and equity training	-	-	23	**30**
Number of Elected Officials that have completed the *Blue Level* inclusion, diversity, and equity training	-	-	7	**4**
Number of Boards, Authorities, and Committee members that have completed the *Blue Level* inclusion, diversity, and equity training	-	-	-	**35**
Number of New Employees receiving Blue Level DEI training upon ACCGov HR Onboarding	-	-	-	**35**
Number of BACS and/or User Groups utilizing (an Inclusion Office approved) DEI training for their onboarding	-	-	-	**5**

Organizational Development

Organizational Development Performance Measures linking Mission Statement to Services

Performance Measure	*FY22 Goal*	*FY18*	*FY19*	*FY20*	*FY21*	*FY22-Q1 Jul-Sep*	*FY22-Q2 Oct-Dec*	*FY22-Q3 Jan-Mar*	*FY22-Q4 Apr-Jun*	*FY22-TOTAL*	*Comments and Reference*
At the heart of Organizational Development, we create meaningful programs											
% of participants that purport they developed new skills or competencies after attending an OD program	**85%**	**97.3%**	**86.9%**	**94.9%**	**Null**	*100.0%*	*65.0%*	*Null*	*Null*	**82.5%**	
% of participants that rated facilitator as effective	**85%**	**99.4%**	**94.5%**	**97.5%**	**Null**	*100.0%*	*72.0%*	*Null*	*Null*	**86.0%**	
% of participants that purported OD program was important to their success	**85%**	**98.0%**	**66.7%**	**100.0%**	**Null**	*Null*	*Null*	*Null*	*Null*	**Null**	
% of participants that said they would recommend the OD program to others	**85%**	**98.2%**	**94.4%**	**94.9%**	**Null**	*100.0%*	*53.0%*	*Null*	*Null*	**76.5%**	*indicates customer satisfaction*
% of participants that "agree" they gained self-awareness following completion of OD program	**85%**	**100.0%**	**74.4%**	**100.0%**	**Null**	*Null*	*Null*	*Null*	*Null*	**Null**	
Total hours of training program instruction in fiscal year	**200**	**171**	**196**	**185**	**0**	*26*	*8*	*0*	*0*	**34**	*hours of instruction*
% of ACC employees that completed training during fiscal year	**10%**	**32.9%**	**31.0%**	**13.0%**	**0.0%**	*9.6%*	*2.9%*	*0.0%*	*0.0%*	**12.4%**	*based on current Reg FT employee count = 1503; indicates impact*
# of participants that completed training during fiscal year	**250**	**543**	**519**	**99**	**0**	*144*	*43*	*0*	*0*	**187**	*number participating in programs*
Average training cost per trainee - $ investment in training (< Goal)	**$ 100.00**	**$ 91.95**	**$ 159.31**	**$ 222.97**	**$ -**	*$ 15.63*	*$ 13.36*	*Null*	*Null*	**$ 14.50**	
and learning experiences that support strategic relationships.											
% of participants that made new contacts to expand their network	**85%**	*New Measure*	**98.7%**	**100.0%**	**Null**	*100.0%*	*Null*	*Null*	*Null*	**100.0%**	*Only reports the percentages for the evals submitted in the given period*
% of participants that "agree" they gained self-awareness following completion of OD coaching experience	**85%**	*New Measure*	**100.0%**	**100.0%**	**Null**	*100.0%*	*Null*	*Null*	*Null*	**100.0%**	*Only reports the percentages for the evals submitted in the given period*
% of participants that purported OD learning experience was important to their success	**85%**	*New Measure*	**100.0%**	**100.0%**	**Null**	*100.0%*	*Null*	*Null*	*Null*	**100.0%**	*Only reports the percentages for the evals submitted in the given period*
% of participants that rated coach/facilitator as effective	**85%**	*New Measure*	**100.0%**	**100.0%**	**Null**	*100.0%*	*Null*	*Null*	*Null*	**100.0%**	
Total # of hours of learning experience engagement	**100**	**80**	**259**	**249**	**21**	*8*	*9*	*0*	*0*	**16**	
# of participants that completed a learning experience during the fiscal year	**100**	**47**	**111**	**175**	**17**	*6*	*7*	*0*	*0*	**13**	*contextual measure; includes IA's in a 12-month program*
% of ACC employees that completed a learning experience during the fiscal year. 1503 regular FT employees as of December 17, 2021.	**5.0%**	**3.1%**	**7.4%**	**13.2%**	**1.1%**	*0.4%*	*0.5%*	*0.0%*	*0.0%*	**0.4%**	*based on total ACC regular full-time employees; relates to outreach*

Public Information Office

Performance Measure	Goal	FY16	FY17	FY18	FY19	FY20	FY21
The Public Information Office provides clear and open communications through a variety of outlets about the government's goals, activities, and services							
Website visitors	*Data Only*	1.80 million	1.89 million	2 million	2.06 million	2.65 million	**2.33 million**
Website pageviews	*Data Only*	4.54 million	4.23 million	4.3 million	4.22 million	5 million	**4.65 million**
Website notification subscriptions (all notifications)	*Data Only*	N/A	33,878 (6/14/17)	37,818	42,972	53,003	**55,093**
Number of downloads from website	*Data Only*	685,795	732,801	1.1 million	1.05 million	1.8 million	**1.26 million**
NewsFlashes distributed	*52*	61	52	103	78	92	**89**
NewsFlash items posted on accgov.com homepage	*75*	N/A	50 (7 mo.)	206	225	209	**234**
Number of social media accounts managed (@accgov)	*Data Only*	N/A	8	8	7	7	**7**
Social media following/subscribers for main ACC accounts	*TBD*	N/A	N/A	12,190	14,939	22,993 (May 4)	**29,246**
Minutes of video watched on social media	*Data Only*	N/A	N/A	166,804	215,842	1.72 million	**850,967**
Hours of Mayor & Commission meetings broadcast / streamed	*Data Only*	43:54	48:17	53:31	84:06	120:57	**174:21**
Minutes of non-meeting video produced	*360*	N/A	236 (7 mo.)	276	166	203	**357**
Number of offices featured in videos | newsflashes | homepage	*TBD*	N/A	7 | 20 | 19	28 | 21 | 25	21 | 26 | 29	24 | 34 | 26	**39 | 61 | 64**
Number of film project inquiries assisted	*Data Only*	11	23	25	25	17	**10**
Number served in outside group presentations, panels & tours	*Data Only*	N/A	N/A	185	266	119	**17**
Public digital displays managed	*Data Only*	9	9	7	7	7	**10**
and coordinates and collaborates with other departments' communications staff.							
Number of department website liaisons trained	*Data Only*	15	13	32	**40**	41	**27**
Number of department social media liaisons trained (SM@RT Team)	*Data Only*	16	22	10	**23**	12	**20**
Number of social media accounts monitored	*Data Only*	N/A	70	73	**90**	94	**89**
Number of locations claimed and monitored in Google Business	*Data Only*	N/A	N/A	93	**102**	124	**126**
Social Media Resource & Training (SM@RT) Team Best Practice & Training Session Hours	*8*	N/A	6	7.5	14.25	7.25	**2.5**

Sustainability Office

Outcomes and Performance Measures	Current Goal	FY16	FY17	FY18	FY19	FY20	FY21	Data Source	Comments or Analsys
We work with our staff and community to improve environmental stewardship,									
% of the community protected as greenspace	Increasing to ≥20% by 2020	*Under Development - FY19*			*20.2%*	*20.6%*	*20.6%*	ACC Sustainability Office	Source: ACC Sustainability Office; Next Steps- evaluate quality, connectivity, location, functionality to meet ecosystem goals
# of sites where natural area management is directed by an ecological management plans.	Increasing Annually	New for FY18		0	1	*2*	*3*	ACC Sustainability Office	"Ecological Management Plan" is defined as a long-term stewardship plan with defined objectives, short-term management prescriptions, and resource needs in order to achieve defined management goals. Source: ACC Sustainability Office
# of acres of ACC-owned natural areas under management.	Increasing	-	40	51	60	70	90	ACC Sustainability Office	"Under Management" is defined as the implementation of intentional management actions (including taking no action) as directed by a site specific ecological management plan. Source: ACC Sustainability Office
% tree canopy cover in Athens-Clarke County.	≥45%	63.0%	63.0%	63.0%	63.0%	63.0%	62.0%	ACC Central Services.	As measured by ACC sampling protocol using updated aerial photographs. FY19 metrics reflect updated analysis of the 2018 aerial photos. Source: ACC Central Services.
MW of renewable energy produced on, or consumed by ACC properties	Increasing Every 3 Years	5.863	5.883	6.541	6.593	6.593	not tracked	ACC Sustainability Office	Source: ACC Sustainability Office
ACC fuel consumption per citizen served.	Decreasing Every 3 Years	7.2	6.8	6.5	6.7	6.7	not tracked	ACC Finance & Central Services	Source: ACC Finance & Central Services
ACC water consumption per citizen served.	Decreasing ≤ 685 Gallons by 2050	744	737	742	748	748	not tracked	ACC Public Utilities	685 gallons accounts for a 70% reduction from a 2007 baseline. Source: ACC Public Utilities
MMBtu's of ACC energy use avoided through conservation measures.	Increasing to ≥ 9,550	2,786	3,221	6,176	10,987	10,987	not tracked	ACC Sustainability Office	9,550 MBTUs accounts for a 15% reduction in facility energy use from CY2007. Source: ACC Sustainability Office
ACC greenhouse gas emissions per citizen served.	Decreasing at Five Year Intervals to ≥50% Reduction Over a 2005 Baseline	*Under Development - FY22*						ACC Sustainability Office	Source: ACC Sustainability Office
% of community members who commute to work by driving alone.	Decreasing to ≤60% by 2050	74.6%	75.4%	74.6%	73.2%	72.7%	76.3%	American Community Survey	Goal Source: STAR community rating system. Data Source: American Community Survey
% of community members who carpooled						new in FY21	10.3%	American Community Survey	ACS 5-year estimate
% of community members who worked from home						new in FY21	5.6%	American Community Survey	ACS 5-year estimate
% of ACC fleet that is hybrid or alternatively fueled.	Increasing to ≥50% by 2050	-	4.5%	6.5%	6.6%	6.6%	not tracked	ACC Sustainability Office	Calculations exclude non-motorized, small engine tools, and heavy equipment.
enhance our economy,									
# of individuals engaged in Sustainability Office affiliated apprenticeships, internships, or job-training programs	4 per FTE	New for FY18		12	8	10	4	ACC Sustainability Office	Source: ACC Sustainability Office
% of owner occupied homes	Data Only	40.5%	38.5%	38.5%	39.0%	39.0%	36.1%	American Community Survey	Source: American Community Survey;
% of people living at or below the federal poverty level.	Decreasing to ≤18.5% by 2030	36.6%	35.2%	34.1%	36.9%	36.9%	32.2%	American Community Survey	Goal Source: STAR community rating system. Data Source: American Community Survey
American Community Survey civilian labor force annual unemployment rate (%)	Data Only	9.2%	8.6%	7.6%	6.4%	3.2%	45.0%	American Community Survey	Source: American Community Survey
Cumulative thousand square feet of green buildings in the community.	Increasing Every 3 Years to ≥3,000 by 2050	928	934	934	934	934	934	ACC Sustainability Office	Source: ACC Sustainability Office
% of population over 25 years with post-secondary degree attainment.	45%	45.9%	47.0%	47.9%	49.3%	44.0%	48.3%	American Community Survey	Goal Source: STAR community rating system. Data Source: American Community Survey
Value of sustained budget savings associated with energy, fleet, and water conservation projects.	$400,000 by FY29	$75,900	$100,900	$195,917	$248,920	$248,920	$248,920	ACC Sustainability Office	Source: ACC Sustainability Office
Value of grants, rebates, and donations affiliated with Sustainability Office activities.	Data Only	New for FY18		$64,276	$389,764	$755,384	$793,000	ACC Sustainability Office	Source: ACC Sustainability Office
and advance social responsibility.									
Amount of fine particulate matter in outside air	≤12 µg/m³	8.8	8.2	7.6	7.6	8.3	8.3	Georgia DNR - EPD	24-hour PM2.5 calculated as the annual mean, averaged over 3 years. Sourced from the GA EPD air quality monitoring station located on Barnett Shoals Road. Source: Georgia DNR - EPD
Amount of ground level ozone found in outside air.	≤0.070 ppm	0.059	0.062	0.063	0.066	0.064	0.6		Annual fourth-highest daily maximum 8-hour concentration, averaged over 3 years. Goal source: Clean Air Act.
# of people engaged by the Sustainability Office through in-person educational and volunteer activities.	100 per FTE	New for FY18		260	410	350	125	ACC Sustainability Office	Source: ACC Sustainability Office
% of RS, C, O, and RM zoned properties within 1 mile of a recreational amenity.	Increasing every 3 Years to ≥70% by 2050	*Under Development - FY22*					% RS in 1 mile buffer= 68.4% % RM in 1 mile buffer = 14.6 % % C in 1 mile buffer = 17.0%	ACC Sustainability Office	Source: ACC Sustainability Office
% of RS, and RM zones properties located with 1 mile of healthful food.	Increasing Every 3 Years ≥67% by 2050	*Under Development - FY22*					% RS in 1 mile buffer = 59.4% % RM in 1 mile buffer = 16.3% % C in 1 mile buffer = 24.4%	ACC Sustainability Office	Goal Srouce: USDA Food Desert Definition. Data Source: ACC Sustainability Office
% of RS, C, O, and RM zoned properties within 1 mile of transit stops or flex routes.	Increasing Every 3 Years ≥65% by 2050	*Under Development - FY22*					% RS in 1 mile buffer = 57.9% % RM in 1 mile buffer = 20.9% % C in 1 mile buffer = 21.1%	ACC Sustainability Office	Source: ACC Sustainability Office
% of population with health insurance coverage.	Data Only	83.5%	84.6%	85.3%	86.0%	86.5%		American Community Survey	Source: American Community Survey

Budget Highlights

The Manager's Office consists of six offices funded through the General Fund.

The Approved Budget for the Manager's Office includes budgeted funding from the General fund for;

Administration Office

- $3,000 for Travel and Lodging for the Assistant to the Manager to allow for attendance to conferences and trainings.
- $9,100 for Conferences and Schools to allow for both Assistant Managers to attend certified public manager training.

Geospatial Information Office

- $64,400 ($75,000 Salary & Benefits) for a Management & Performance Analyst to assist the office with data analytics. Funding is partially offset by reduced professional services needs from the addition of the position.

Inclusion Office

- $138,750 for the Human Relations Commission which is designed to actively foster and participate in collaborative two-way communication through community education, community listening and forums, and community dialogue.
    - This includes $65,000 for a Data and Policy Supervisor $73,750 for operations expenses.
- $100 ($65,000 Salary & Benefits less reallocation of operating expenses) for a Programs Supervisor to lead, develop, implement, and support the expansion of Inclusion Office programming and to manage the programs that function to support the infrastructure of the Inclusion Office. The cost of the position is mostly offset through reallocations.

Organizational Development

- $34,000 for an Organizational Development Specialist which was created as part of the resiliency package to be funded starting in the second half of FY23 in the General Fund. The position will be funded by the General Fund for approximately six months and from remaining funds in the Resiliency Package program that will be transferred from Economic Development to Organizational Development.
- $14,800 for the Learning Management System Content Creation Tools to purchase and development the content for the Learning Management System.
- $10,000 for the Core Values Program to implement core value ideas generated from research and surveying from the core team.

Public Information Office

- $19,600 ($16,900 Salary & Benefits) for a Digital Services Coordinator to focus on the provision of public-facing digital services starting in the fourth quarter.
- $50,000 for a Work Order System to allow for better processing of documentation and approvals.
- $5,000 to convert a part-time Secretary Position to a part-time Program Support Specialist to more accurately classify the responsibilities of the position.

Sustainability Office

- $32,000 for the Phase 3 Restore Our River Project to continue funding the project and maintain the land between North Ave. and East Broad with continued efforts to stop the spread of invasive plants, unregulated camping and other inappropriate land use.
- $45,000 for the Managed Forest Project to continue to fund the management of the Sandy Creek Nature Center Managed Forests Project since allocated funding, grants, and donations have been expended.

- $3,800 for Truck Expenses to partially cover increased fuel, maintenance and insurance costs for a new vehicle for the department, while the remaining requirements were covered through reallocation.

Salary and benefit changes not included in the items above are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$1,681.8	$2,089.1	$2,409.3	$2,195.8	$106.7	5.1%
Operating	$612.3	$942.2	$1,134.0	$1,072.1	$129.9	13.8%
Total	$2,294.1	$3,031.3	$3,543.3	$3,267.9	$236.6	7.8%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Manager's Administration	$747.0	$884.5	$872.0	$872.0	($12.5)	-1.4%
Public Information Office	$383.2	$440.9	$494.3	$485.3	$44.4	10.1%
Organizational Development	$242.2	$289.9	$453.6	$362.7	$72.8	25.1%
Geographic Info. Office	$343.5	$452.1	$522.8	$522.8	$70.7	15.6%
Sustainability Office	$375.9	$474.9	$609.0	$495.5	$20.6	4.3%
Office of Inclusion	$202.3	$489.0	$591.6	$529.6	$40.6	8.3%
Total	$2,294.1	$3,031.3	$3,543.3	$3,267.9	$236.6	7.8%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$2,280.4	$3,031.3	$3,543.3	$3,267.9	$236.6	7.8%
Special Programs Fund	$0.3	$0.0	$0.0	$0.0	$0.0	--
Grants Fund	$13.4	$0.0	$0.0	$0.0	$0.0	--
Total	$2,294.1	$3,031.3	$3,543.3	$3,267.9	$236.6	7.8%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Manager's Office - Organizational Development							
D-93		TDS Computers	20.9	171.6	10.0	-	-
Manager's Office - Organizational Development Total			*20.9*	*171.6*	*10.0*	-	-
Manager's Office - Public Information Office							
D-95		Website & eGovernment Enhancements	21.0	100.0	75.0	364.0	460.0
D-96		ACTV & Multimedia Production Equipment	91.9	-	25.0	100.0	200.0
Manager's Office - Public Information Office Total			*112.9*	*100.0*	*100.0*	464.0	*660.0*
Current Services Total			**133.8**	**271.6**	**110.0**	**464.0**	**660.0**
Additions & Improvements							
Manager's Office - Inclusion							
D-92		Walk of Recognition	-	50.0	25.0	-	-
Manager's Office - Inclusion Total			-	*50.0*	*25.0*	-	-
Manager's Office - Organizational Development							
D-94	N	Digital Employee Engagement Learning Library	-	-	-	60.0	60.0
Manager's Office - Organizational Development Total			-	-	-	60.0	*60.0*
Manager's Office - Public Information Office							
D-97	N	Branding Initiative	-	-	-	-	-
Manager's Office - Public Information Office Total			-	-	-	-	-
Manager's Office - Sustainability Office							
D-98	N	Purchase a Full Electric Pick Up Truck for Sustainability Office	-	-	-	10.0	-
D-99		Natural Area Rehabilitation and Management Program	-	-	75.0	972.0	1,350.0
D-100		Solar and Energy Program	-	-	-	300.0	500.0
D-101		Energy Planning - Fleet Electrification, Fuel Reduction, and Clim	30.0	-	-	400.0	2,900.0
Manager's Office - Sustainability Office Total			*30.0*	-	*75.0*	1,682.0	*4,750.0*
Additions and Improvements Total			**30.0**	**50.0**	**100.0**	**1,742.0**	**4,810.0**
Manager's Office Total			**163.8**	**321.6**	**210.0**	**2,206.0**	**5,470.0**

Authorized Positions

Fulltime Authorized Positions	FY21	FY22	FY23 Requested	FY23 Approved	▲
Manager's Administration	7	6	6	6	0
Public Information Office	3	4	5	5	1
Organizational Development	3	3	5	4	1
Geographic Info. Office	3	3	4	4	1
Sustainability Office	2	3	3	3	0
Office of Inclusion	2	2	5	4	2

Mayor & Commission

Mission

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter, which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Clerk of Commission

The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

Performance Measures

	Actual		Forecast	
	FY20	**FY21**	**FY22**	**FY23**
Provide support for Mayor and Commission Meetings				
Regular	12	12	12	12
Agenda	12	12	12	12
Special	20	24	24	24
Agenda items processed for Mayor and Commission staff and posting to website for public	225	313	369	400
Open records requests processed	250	329	480	500
Contracts processed for the Mayor's signature	250	334	265	300
Work requests processed	235	151	200	200
Boards, authorities and commissions applications	150	83	128	200

Mayor & Commission

Budget Highlights

The Approved Budget for the Mayor and Commission includes no significant changes.

Salary and benefit changes are due to reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$591.7	$629.6	$622.5	$622.5	($7.1)	-1.1%
Operating	$26.4	$47.6	$45.3	$45.3	($2.3)	-4.8%
Total	$618.1	$677.2	$667.8	$667.8	($9.4)	-1.4%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Mayor's Office	$152.6	$163.9	$164.5	$164.5	$0.6	0.4%
Commission's Office	$280.2	$301.2	$308.8	$308.8	$7.6	2.5%
Clerk of Commission	$185.4	$212.1	$194.5	$194.5	($17.6)	-8.3%
Total	$618.2	$677.2	$667.8	$667.8	($9.4)	-1.4%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions					
Mayor's Office	1	1	1	1	0
Clerk of Commission	2	2	2	2	0

Municipal Court

Mission

The mission of the Municipal Court is to fairly, efficiently and accurately adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government.

Goals

The Municipal Court's goals are to:

- Treat all who have business before the Court with courtesy and respect.
- Apply the law fairly, impartially, and efficiently.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Through all of these goals, to engender public confidence in the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

Objectives

- To expand the use of technology to increase access to Municipal Court, dispose of cases more efficiently and elevate customer satisfaction
- To continue scanning old paper files with the goal of reducing or eliminating off-site storage costs
- To partner with other departments (Athens-Clarke County Police Department, Athens-Clarke County Probation, Athens Clarke County Clerk of Court for State and Superior Court) in linking our computer databases to allow for the free flow of information thereby increasing the accuracy of information

Performance Measures

	Actual			Forecast	
	FY19	**FY20**	**FY21**	**FY22**	**FY23**
Criminal/Traffic	18,687	11,362	9,194	13,308	16,207
Ordinance	396	264	165	180	200
Red Light Camera	3,414	0	3,469	4,798	6,621
School Bus Camera	329	369	94	723	893
School Zone Camera	0	0	1,579	5,310	7,180
Administrative Hearings	16	8	3	10	15
Parking	3,308	2,156	1,202	1,979	3,027
Total Cases	26,150	14,159	15,706	26,308	34,143

(1) A new system, "School Zone Cameras" was operational starting spring of 2021.

(3) A temporary change in the law relating to school buses reduced the number of violations in FY19. The law was amended and reverted back to its original wording by the general assembly. When school is back in person, citations will likely return to the levels see in FY17 &FY18.

Municipal Court

CRIMINAL CASE COUNTS (DETAIL)

OFFENSE	YR 2017	YR 2018	YR 2019	YR 2020	YR 2021
Disorderly Conduct	168	153	168	63	145
Public Intoxication/Drunk	179	141	178	50	67
Marijuana (less than one ounce)	42	99	70	5	2
Theft by Shoplifting	310	406	433	292	201
DUI	324	317	271	187	284

***Annual – (JAN-DEC)**

OFFENSE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Disorderly Conduct	149	166	186	135	83
Public Intoxication/Drunk	172	185	139	132	47
Marijuana (less than one ounce)	34	69	115	11	3
Theft By Shoplifting	226	362	431	408	233
DUI	298	273	310	269	235

***Fiscal – (JULY-JUNE)**

Budget Highlights

- There are no significant changes for the FY23 Approved Budget for Municipal Court.
- Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$620.8	$641.2	$649.6	$649.6	$8.4	1.3%
Operating	$38.2	$73.4	$73.4	$73.4	$0.0	0.0%
Total	$659.0	$714.6	$723.0	$723.0	$8.4	1.2%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Court Operations	$465.0	$513.8	$517.6	$517.6	$3.8	0.7%
Judge's Office	$194.1	$200.8	$205.4	$205.4	$4.6	2.3%
Total	$659.1	$714.6	$723.0	$723.0	$8.4	1.2%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	10	10	10	10	0

Operational Analysis

Mission

The Office of Operational Analysis was created by the Charter of the Unified Government of Athens-Clarke County to conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government. The Office of Operational Analysis's mission is to promote transparency and accountability and to make recommendations that improve operations and strengthen internal controls of all departments and agencies of the Unified Government of Athens-Clarke County.

Objectives

The objective of the Office of Operational Analysis is to provide independent analyses, appraisals, and recommendations for the following activities:

1. Providing risk-based and objective insight into all departments and agencies' risk management level to facilitate the development of the audit work plan;
2. Reviewing and appraising the operations of departments and agencies;
3. Determining whether financial controls are in place to minimize losses;
4. Recommending operational improvements;
5. Determining whether a department or agency is achieving its mission, goals, and objectives;
6. Assessing compliance with established policies and procedures.

Performance Measures

	Actual			Forecast	
	FY19	**FY20**	**FY21**	**FY22**	**FY23**
Number of Audit Assignments/year.	1	2	N/A	N/A	N/A

Operational Analysis

Budget Highlights

- There are no significant changes for the FY23 Approved Budget for Operational Analysis.
- The position of Internal Auditor is currently vacant and not budgeted. The FY23 budget will be amended when the position is filled.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$147.5	$249.4	$92.4	$92.4	($157.0)	-63.0%
Operating	$49.2	$53.6	$53.6	$53.6	$0.0	0.0%
Total	$196.7	$303.0	$146.0	$146.0	($157.0)	-51.8%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	3	3	3	3	0

Other Financing Uses

Mission

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

Budget Highlights

- A $5.1 million increase is included for transfers from the General Fund to the General Capital Projects Fund intended to extend the life of existing assets and program areas. This is particularly focused on lifecycle maintenance for our existing parks and facilities.
- FY23 includes a $2.1 million one-time transfer from the General Fund to the Fleet Replacement Fund as a supplement for the purchase of a Fire ladder truck ($700,000) and to help address deferred replacement of vehicles/equipment ($1,350,000).
- Transfers from enterprise and internal service funds to the General Fund have been updated to reflect changes in Pension and OPEB costs.
- There are no other significant changes budgeted for FY23.

For more information on interfund transfers see the E-Section of the budget.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$4,313.1	$7,728.3	$42,008.8	$14,846.6	$7,118.3	92.1%
Hotel/Motel Fund	$160.5	$90.3	$148.5	$148.5	$58.2	64.5%
Special Programs Fund	$0.0	$0.0	$0.0	$0.0	$0.0	--
Sheriff Inmate Fund	$5.4	$35.0	$35.0	$35.0	$0.0	0.0%
General Capital Project Fd	$0.0	$0.0	$0.0	$0.0	$0.0	--
Airport Fund	$69.4	$66.7	$66.6	$66.6	($0.1)	-0.1%
Landfill Fund	$312.1	$324.3	$324.8	$324.8	$0.5	0.2%
Transit System Fund	$758.2	$699.8	$767.4	$767.4	$67.6	9.7%
Water & Sewer Fund	$1,820.7	$1,787.1	$1,905.4	$1,905.4	$118.3	6.6%
Solid Waste Fund	$280.3	$280.0	$295.7	$295.7	$15.7	5.6%
Storm Water Utility Fund	$399.5	$371.9	$423.0	$423.0	$51.1	13.7%
Water/Sewer Construc. Fd	$100.0	$98.1	$95.8	$95.8	($2.3)	-2.3%
Internal Support Fund	$43.8	$42.2	$44.4	$44.4	$2.2	5.2%
Fleet Management Fund	$103.8	$102.4	$100.8	$100.8	($1.6)	-1.6%
Insurance & Claims Fund	$45.4	$43.8	$44.8	$44.8	$1.0	2.3%
Health Insurance Fund	$32.7	$38.5	$47.3	$47.3	$8.8	22.9%
Total	$8,444.9	$11,708.4	$46,308.3	$19,146.1	$7,437.7	63.5%

Other General Administration

Mission

Other General Administration includes programs and expenditures not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

Budget Highlights

The FY23 Budget for Other General Administration for all funds includes the following as well as other costs:

- Funding for health insurance for retirees (or Other Post-Employment Benefits – OPEB) is $7.5 million. $7.1 million of this amount is budgeted in the General Fund and covers OPEB costs for the General Fund, enterprise funds, and internal service funds. The budget for OPEB in other funds totals $382,600.
- $662,900 ($124,200 in the General Fund) is budgeted for the Self- Funded General Liability program. (Note: this annual cost is estimated to be $1,862,900 in FY23, with $1.2M funded from the ARPA-CSLFRF "Revenue Replacement/Budget Balancing" budget approved by the Mayor and Commission on March 1, 2022. These "Revenue Replacement/Budget Balancing" funds will gradually decline over the next four years.)
- Across all funds, the budget includes approximately $3.9 million ($2.2 million in the General Fund) for a 7% market increase for ACCGov's Unified Pay Plan (non-Public Safety employees). A pay table increase of 4% is also planned to improve recruitment by increasing pay for new hires. This budget also includes $1.1 million ($620,000 in the General Fund) to fund the government's Employee Performance Management Program (PMP). The PMP is designed to reward and retain current employees who meet the highest levels of performance. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.

General Fund

The General Fund Other General Administration includes the following:

- $2.4 million for the Public Safety Step Plan for public safety employees. This amount includes $1.8 million for a 6% step pay table adjustment, $380,000 for step increases, and $193,500 for lateral transfers. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.
- $2.3 million for Pension funding for enterprise funds and internal service funds
- $1.4 million of "vacancy/overtime contingency" has been budgeted to be transferred to departments that have extra overtime needs or have gotten closer to full staffing. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.
- $314,700 to resolve the compression impacts that resulted from the implementation of the $15 minimum hourly pay rate for both fulltime and part-time/seasonal. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation.
- $7,000 to fund a targeted compensation study to examine differences in pay scales between Sheriff's Office and peer agencies. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation.
- $170,000 as part of the Commission initiative for Public Safety and Community Building
- $130,000 for the Government's participation in the Northeast Georgia Regional Commission
- $400,000 to budget for Leave for Compensated Absences
- $150,000 for auditing and accounting fees

Other General Administration

- $100,000 to provide support for emergency medical services through a contract with Athens Regional Medical Center
- An Operating Contingency of $1,200,000, which is the same as the FY22 Budget
- $50,000 is included for Media Arts partnerships (music and film)
- $35,000 for the employee/retiree Holiday Luncheon and $25,000 for an employee Spring event.
- The FY23 budget for Other General Administration also includes the Government's dues and memberships to the organizations listed below.

Georgia Municipal Association	27,900
Association of County Commissioners of Georgia	14,800
National League of Cities	9,700
Alliance for Innovation	7,650
Athens Area Chamber of Commerce	3,900
Georgia Forestry Commission	3,000
National Association of Counties	2,700
Other	1,350
Total	$71,000

Special Revenue Funds

- The Special Programs Fund decreases $369,000 due to an FY22 one-time appropriation of $400,000 for a Disparity Study.
- American Recovery Plan (ARPA) Fund: On March 1, 2022, the Mayor and Commission approved a budget ordinance allocating the remainder of the American Rescue Plan Act (ARPA)-Coronavirus State and Local Fiscal Recovery Funds (CSLFRF), so no additional budget is needed. Similar to capital project budgets, these budget balances for ARPA-CSLFRF programs will be designated at fiscal yearend and re-appropriated in the following fiscal year until the programs are complete or they are amended by the Mayor and Commission.
- Other General Administration in the Hotel/Motel Tax Fund includes the following programs:

Community Events Programs (in partnership with ADDA)	90,000
Mayor's Community Improvement Program	20,000
Annual Fireworks Show	30,000
Community Events/Festivals (Leisure Services)	35,000
Historic Athens – Insurance for Lyndon House Exhibits	1,400
Total	$176,400

Other Funds

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) and the Building Inspection Special Revenue Fund are payments to the General Fund for administrative overhead expenses. This amount in FY23 is $3.3 million, $300,200 or 10% more than FY22 and is based on the most recent cost allocation plan. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the enterprise and internal service fund budgets is the depreciation expense for capital assets owned by each enterprise or internal service fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY23 is $19.9 million, the same as FY22.

Other General Administration

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for Other General Administration in FY23 is estimated to be $3.2 million to fund current claims for workers' compensation, general liability and the current cost of insurance, similar to FY22. The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $18.1 million in FY23, an increase of $1.2 million from the FY22 Budget. For more information on these funds in total, see pages the E-Section of the budget.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$12,695.8	$15,176.3	$19,737.2	$19,108.9	$3,932.6	25.9%
Hotel/Motel Fund	$91.9	$151.2	$176.4	$176.4	$25.2	16.7%
CDBG Fund	$5.5	$5.5	$5.3	$5.3	($0.2)	-3.6%
Emergency Telephone Fund	$174.8	$198.9	$454.8	$454.8	$255.9	128.7%
Grants Fund	$27.1	$27.1	$22.0	$22.0	($5.1)	-18.8%
Alt. Dispute Resolution Fund	$14.7	$16.0	$23.3	$23.3	$7.3	45.6%
Affordable Housing Fund	$5.2	$35.2	$111.9	$111.9	$76.7	217.9%
Special Programs Fund	$101.4	$493.7	$124.8	$124.8	($368.9)	-74.7%
Building Inspection Fund	$234.5	$258.1	$342.6	$342.6	$84.5	32.7%
ARP Fund	$0.0	$496.8	$0.0	$0.0	($496.8)	-100.0%
Tax Allocation Districts	$0.0	$389.0	$920.4	$920.4	$531.4	136.6%
Airport Fund	$490.9	$503.6	$560.9	$560.9	$57.3	11.4%
Landfill Fund	$1,192.1	$1,142.8	$1,247.4	$1,247.4	$104.6	9.2%
Transit System Fund	$4,038.1	$4,971.4	$5,285.8	$5,285.8	$314.4	6.3%
Water & Sewer Fund	$15,929.8	$15,524.8	$16,278.7	$16,278.7	$753.9	4.9%
Solid Waste Fund	$778.2	$718.0	$853.8	$853.8	$135.8	18.9%
Stormwater Fund	$1,504.4	$1,508.9	$1,683.6	$1,683.6	$174.7	11.6%
Internal Support Fund	$108.0	$53.4	$70.8	$70.8	$17.4	32.6%
Fleet Management Fund	$29.3	$35.1	$68.9	$68.9	$33.8	96.3%
Fleet Replacement Fund	$90.0	$90.0	$90.0	$90.0	$0.0	0.0%
Insurance & Claims Fund	$3,754.9	$3,191.2	$3,313.8	$3,211.8	$20.6	0.6%
Health Insurance Fund	$15,881.8	$16,912.8	$18,590.6	$18,108.0	$1,195.2	7.1%
Total	$57,148.4	$61,899.8	$69,963.0	$68,750.1	$6,850.3	11.1%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund	FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services					
Other General Administration					
D-103 Capital Budget Contingency	514.3	-	180.0	500.0	1,000.0
Other General Administration Total	*514.3*	-	*180.0*	500.0	*1,000.0*
Current Services Total	**514.3**	**-**	**180.0**	**500.0**	**1,000.0**
Additions & Improvements					
Other General Administration					
D-102 Public Art Program	47.4	25.0	40.0	100.0	125.0
Other General Administration Total	*47.4*	*25.0*	*40.0*	100.0	*125.0*
Additions and Improvements Total	**47.4**	**25.0**	**40.0**	**100.0**	**125.0**
Other General Administration Total	**561.7**	**25.0**	**220.0**	**600.0**	**1,125.0**

Planning & Zoning

Mission

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

Goals

- Maintain a high level of accuracy and efficiency in the administration of construction plans review, processing of zoning decisions, and certificates of appropriateness so that 95% of all application reviews are completed within established timeframes.
- Promote a long-range view of community planning that assists the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions through incorporation of Comprehensive Plan initiatives and projects within the Community Work Program.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies. This will be accomplished through a predictable presence at related board/committee meetings, and in conformance with the adopted Service Delivery Strategy.
- Expand and routinely maintain the associated departmental GIS system, and promote the integration of GIS technology into appropriate governmental functions through upgrades in system software/hardware in coordination with the Geographic Information Office.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues through coordination and participation in MPO functions and by responding to all applicable Developments of Regional Impact.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

Objectives

- Afford all customers prompt, courteous, and impartial service that maintains established schedules and review times, while clearly articulating process instructions or review comments.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department by consistently updating the departmental webpage.
- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.

Performance Measures

PLANNING DEPARTMENT PERFORMANCE MEASURES

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

Performance Measure	Goal	FY18	FY19	FY20	FY21	FY22	FY23
Zoning Actions and Special Use permits	Data Only	38	26	24	28	42	38
Variance requests	Data Only	16	22	14	20	22	20
% of Board and Commission applications processed and recommendations forwarded on time	95%	100%	100%	99%	100%	100%	100%
Site and/or building plans submitted through Plans Review	Data Only	254	242	240	234	266	240
New Plan Reviews submittals processed within designated time	95%	--	--	96.0%	97.0%	99%	98%
Zoning permits issued	Data Only	936	1089	1091	986	968	1020
Preliminary subdivision plats	Data Only	4	4	9	6	6	5
Final subdivision plats	Data Only	69	82	77	72	90	75
Sign Reviews completed	Data Only	175	152	111	125	124	125
Home Occupation permits issued	Data Only	202	138	165	128	213	170
Demolition reviews	Data Only	111	105	79	76	68	70
Environmental Areas permits	Data Only	101	110	84	79	92	85
Customer service hours (phone / walk-ins)	Data Only	3900	3950	4490	3550	3760	3900
Zoning verifications	Data Only	393	422	462	276	476	450
Historic Preservation requests - staff & HPC review	Data Only	136	162	131	154	140	150
% of COAs processed at staff level as a % of total	50%	50%	54%	62%	68%	61%	65%
Number of Open Records Requests responded to with 3	100%	90%	100%	100%	100%	100%	100%
Alcohol licenses	Data Only	--	51	39	34	37	40
Billboards	Data Only	--	5	7	9	3	5
Concept review	Data Only	--	2	6	8	10	10
Engineering Plans Review	Data Only	--	9	3	8	2	6
Historic Tax Exemption	Data Only	--	13	15	12	7	10
Special Event Permit	Data Only	--	0	3	3	1	3
Timber Harvest	Data Only	--	18	17	13	11	15
Tree Management Plan	Data Only	--	74	50	88	82	85

Planning & Zoning

Budget Highlights

- $90,000 is included for a Comprehensive Plan Administrator which will allow more consistent focus on special projects and initiatives.
- In addition to funding from the General Fund, the Planning Department uses funding for one Senior Planner position and a Planner II position from the Building Inspection Special Revenue Fund totaling $145,600.
- The Planning Department also receives a Transportation Planning grant ($238,300) that is 80% federally funded. This includes a shift of approximately $30,000 from salaries to operating expenses.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$1,385.6	$1,412.3	$1,414.9	$1,504.9	$92.6	6.6%
Operating	$60.8	$153.7	$194.5	$183.9	$30.2	19.6%
Total	$1,446.4	$1,566.0	$1,609.4	$1,688.8	$122.8	7.8%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,141.1	$1,184.8	$1,225.5	$1,304.9	$120.1	10.1%
Building Inspection Fund	$121.2	$142.9	$145.6	$145.6	$2.7	1.9%
Grants Fund	$184.1	$238.3	$238.3	$238.3	$0.0	0.0%
Total	$1,446.4	$1,566.0	$1,609.4	$1,688.8	$122.8	7.8%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund	FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services					
Planning & Zoning					
D-106 Replace Large Format Printer (KIP)	-	-	-	30.0	-
Planning & Zoning Total	-	-	-	30.0	-
Current Services Total	**-**	**-**	**-**	**30.0**	**-**
Additions & Improvements					
Planning & Zoning					
D-104 Permitting Software Equipment	-	-	-	-	-
D-105 Comprehensive Plan Five/Ten Year Update	-	-	45.0	300.0	-
Planning & Zoning Total	-	-	*45.0*	300.0	-
Additions and Improvements Total	**-**	**-**	**45.0**	**300.0**	**-**
Planning & Zoning Total	**-**	**-**	**45.0**	**330.0**	**-**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	18	18	18	19	1

Mission Statement & Vision

- To support and defend the U.S. Constitution, protect and safeguard all life, and ensure the equal protection of rights for all as we work to reduce both crime and the fear of crime.
- To build the highest levels of trust and confidence within the community through fair and impartial policing.
- To embrace and practice community-oriented, problem-oriented, and constitutional policing philosophies. Educating the public, mentoring the youth, and involving community stakeholders are the foundations of our service delivery and crime prevention strategies. By acting with integrity and transparency, we are committed to enhancing community partnerships and building trust and confidence in all that we do.

Community-Oriented Policing

The Athens-Clarke County Police Department has adopted community-oriented policing, the SARA model of problem-solving, and problem-orienting policing approaches as our key management tools and operational philosophies. Community-oriented policing is law enforcement's mirroring of changes ongoing throughout the country. Community-oriented policing embodies law enforcement's response to the growing concern of citizens that government play a more responsive role in addressing the quality of life issues affecting our communities.

Community-oriented policing is a management and operational philosophy of full-service, personalized policing where the same officer patrols and works in the same area on a permanent basis, from a decentralized place, working in a proactive partnership with citizens to identify and solve problems.

Goals & Objectives

1. Primary Goal: Relationships with the Public

As Sir Robert Peel stated in 1829:

"The police are the public and the public are the police. The police are only members of the public that are paid to give full-time attention to duties that are incumbent upon every citizen in the interest of community welfare and existence."

The Constitution of the State of Georgia states public safety is the paramount duty of government. Thus, the primary goal of this department is to form partnerships with the citizenry that prevent crime while enhancing the community's safety and improving the quality of life.

The department and citizens accomplish their primary goal in a distinct, two-fold mode:

- When they serve the public by saving lives, aiding the injured, locating the lost, keeping the peace, and providing assistance and advice that prevents crime and/or improves the quality of life.
- When they enforce the laws and ordinances of the jurisdiction efficiently, effectively, and equitably in all neighborhoods.

The department must perform its mission within the Constitution and with respect for law. All departments are bound and obligated to recognize and adhere both to the statutory as well as the judicial limitations of police authority. It is not the role of police to legislate, to render legal judgments, or to punish. It is the role of police in partnership with the public to problem-solve.

a) Enhance trust and legitimacy between the police department and community.

- Assist with the development and sustainment of the Law Enforcement Advisory Panel to advise the Chief of Police in matters of community issues, review potential policies and procedures, and provide guidance to the chief on service and police related issues.
- Expand the types of information and documentation available through the Transparency in Policing link on the ACCPD Website to include current departmental policies and procedures, and information concerning departmental demographics, complaints, and use of force.
- Increase transparency with the community through increased use of social media posts, inclusive of Public Service Announcements.
- Host community meetings at various locations within the county.
- Host virtual community meetings.
- Administer a community-wide survey to gauge overall satisfaction with police services.
- Sustain and enhance community outreach initiatives and programs.

b) Transform the ACCPD into a premier law enforcement agency

- Implement relevant recommendations from the President's Task Force on 21st Century Policing, as funded by the FY23 budget.
- Develop and implement all new departmental policies and procedures grounded in community-oriented, problem-oriented, and constitutional policing philosophies.
- Provide the best response and safety equipment to ensure employees have the equipment necessary to do their jobs and ensure their safety.
- Sustain recruitment efforts to seek full staffing of the department.

2. Prevention of Crime

The primary responsibility for upholding the law lies not with the police but with the people. Since crime is a social problem, crime prevention is the concern of every person living in society. Society employs full-time professional police to assist in preventing crime and to deter it, and when that fails, to apprehend those who violate the law.

Crime is a symptom of the ills in society which are not the sole responsibility of the police to cure. The police are responsible for interacting with the community to generate a mutual understanding so that there may be public support for crime prevention. Community involvement is essential to facilitate a free flow of information between the public and the police; to assist in the identification of problem areas and to inform the public of crime trends and statistics. Additionally, knowledge of the community is essential so that each officer and employee may be instilled with a sense of concern for crime problems and law enforcement needs.

a) Create a safer Athens-Clarke County.

- Reduce violent crime in calendar year 2022 to levels at, or below, the mean for violent crimes over the last five (5) years.
- Develop a system to identify prolific violent offenders in order to work with the District Attorney's Office to keep the identified violent prolific offenders in custody.

3. Deterrence of Crime & Offender Apprehension:

Deterrence of Crime

Street crime is curbed by the potential criminal's fear of immediate apprehension or by the increased likelihood of detection. Deterrence of crime requires the investigation of behavior which reasonably appears criminal in nature. In deploying patrol forces to inspire public confidence in the police's ability to ensure a

peaceful environment, a balance must be struck between the deterrent effect of visible patrol and the undesirable appearance of oppression.

Apprehension of Offenders
The administration of justice consists of the identification, arrest, prosecution, and punishment of the violator, the objective of which is voluntary compliance with the law. Once a crime has been committed, the duty of the police is to initiate the criminal justice system process by identifying and arresting the perpetrator, to obtain necessary evidence, and to cooperate in the prosecution of the case.

As the certainty of swift and sure punishment serves as an effective deterrent to crime, so must the police strive to solve all crimes and bring perpetrators to justice.

a) Create a safer Athens-Clarke County.
- Identify the top crime areas within Athens-Clarke County and develop appropriate strategies to reduce crime in each identified area.
- Reduce the threat to public safety presented by gang-related criminal activities by prioritizing community outreach efforts, prevention, participation in the Youth Development Task Force, and through zero-tolerance enforcement for all gang related crimes.

b) Stabilize and sustain current service delivery strategy through appropriate allocation of personnel.
- Review and strengthen the assigned zone officer program.
- Develop and implement a departmental performance measures system that allows the ACCPD to demonstrate the totality of its work and allow for the reporting of traditional measures (e.g., incident reports, citations, arrests) while also focusing on non-traditional performance measures of building trust and confidence within the community (e.g., problem oriented policing projects, community outreach meetings, etc.).

4. Recovery & Return of Stolen Property:
The actual costs of crime are difficult to measure; a dollar value cannot be placed on broken bodies, ruined lives, and human misery. However, it is possible to observe the mounting costs of lost and stolen property. This loss, as well as other costs of crime, must ultimately be borne by the victims. To minimize the losses of crime, the police will make every reasonable effort to recover lost and stolen property, to identify the owner, and ensure its prompt return.

5. Safe Movement of Traffic:
To facilitate the safe and expeditious movement of vehicular and pedestrian traffic, the police must exercise the responsibility for traffic law enforcement. To enforce compliance with traffic laws and to develop driver awareness of the causes of traffic accidents, the police will appropriately warn, cite, or arrest traffic law violators.

Traffic accidents are investigated to protect the rights of the injured parties, to care for those injured, and to determine the cause of the accidents so that methods of prevention may be developed and implemented.

a) Create a safer Athens-Clarke County.
- Reduce levels of serious injury by vehicle and fatality crashes in calendar year 2022 to levels at, or below, the mean for serious injury vehicle and fatality crashes over the last five (5) years.

6. Public Service

Often, because there are no other private agencies available, the public relies upon the police for assistance and advice in the many routine and emergency situations that occur in their lives. Saving lives, aiding the injured, locating lost persons, keeping the peace, and providing for the many other miscellaneous needs are basic services provided by the department.

a) Create a safer Athens-Clarke County.

- Achieve compliance with the Association of Public Safety Communications standard for answering 90% of all 911 calls within 10 seconds.

b) Enhance the department's response to mental health crisis incidents.

- Provide the Crisis Intervention Unit the necessary resources to meet increasing demands for service in response to mental health consumers.
- Meet or exceed the necessary grant requirements to demonstrate full support in the efforts of the Mental Health Collaborative Grant Initiative.
- Identify the appropriate final recommendations from the Mental Health Collaborative Grant Initiative for inclusion into departmental policies, procedures, and operations.
- With the sustainment of the mental health collaborative and refinement of data sharing, the continued diversion of persons in mental health crisis to supportive programs rather than entering the criminal justice system.

c) Maintain Accreditation and Certification.

- Maintain accreditation through The Commission on Accreditation for Law Enforcement Agencies (CALEA).
- Maintain certification through the Georgia Association of Chiefs of Police (GACP) Law Enforcement Certification Program.

Performance Measures

Performance Measure	*Goal*	*CY16*	*CY17*	*CY18*	*CY19*	*CY20*	*CY21*
We work to reduce crime and the fear of crime.							
Incident Reports	*Data Only*	19,600	18,046	15,777	15,017	14,265	14,364
UCR Part I Violent Crimes	*Data Only*	533	520	524	553	Replaced by NIBRS	"
UCR Part I Property Crimes	*Data Only*	4,099	3,929	4,207	4,142	Replaced by NIBRS	"
Group A Offenses	*Data Only*	10,796	10,282	10,472	10,706	10,017	9,531
Group B Offenses	*Data Only*	4,469	4,211	3,911	3,968	3,869	1,519
Nonreportable Offenses	*Data Only*	10,372	9,963	4,019	2,910	1,814	1,663
To protect and safeguard life							
Population	*Data Only*	124,707	124,707	127,064	127,330	128,331	128,671
Total number of 911 calls	*Data Only*	117,409	109,340	107,235	106,987	94,126	95,145
Percentage of 911 calls answered in 10 seconds	*≥ 90%*	86%	85%	87%	85%	91%	89%
Total number of non-emergency calls	*Data Only*	47,289	55,134	50,465	52,734	46,125	42,152
Total number of dispatched calls for ACCPD Services	*Data Only*	116,856	112,304	95,927	98,216	101,998	86,140*
Total number of dispatched calls for ACC Fire Dept. Services	*Data Only*	5,983	6,832	5,953	6,282	7,622	7,235*
Total traffic crashes	*Data Only*	8,235	7,929	7,488	6,601	4,348	5,384
Total Traffic Stops	*Data Only*	14,718	16,804	18,496	18,641	9,017	9,311
Impaired Driving Crashes	*Data Only*	.	.	169	171	185	181
DUI arrests	*Data Only*	344	353	326	266	266	292
While we build trust and confidence in the community.							
Total training hours provided	*Data Only*	32,723	38,597	36,793	35,676	32,625	28,955
Total sworn police officers	*Data Only*	240	242	254	254	255	256
Authorized Sworn Police Officers (FTEs per 1,000 citizens)	*>2.1*	1.9	1.9	2.0	2.0	2.0	2.0
Actual Sworn Police Officers (FTEs per 1,000 citizens)	*>2.1*	1.8	1.5	1.7	1.7	1.4	1.4
Police Officer Attrition Rate	*<10%*	10.4%	11.2%	20.1%	13.4%	11.0%	10.5%
Communication Officer Attrition Rate	*<10%*	6.3%	6.3%	6.1%	9.1%	6.1%	7.1%
Total number of complaints against Police Department	*Data Only*	48	54	54	64	48	TBD
Percentage of complaints sustained	*Data Only*	8.3%	9.3%	16.7%	29.0%	33.3%	TBD
Total police vehicle pursuits	*Data Only*	25	40	10	17	23	TBD
Total use of force incidents	*Data Only*	226	264	288	283	138	TBD
We use resources responsibly.							
Operating Budget (Police Only)	*Data Only*	$20,545,484	$21,387,771	$21,869,627	$22,688,986	$21,929,255	$22,513,278
% operating expenses (Actual vs. budget)	*Data Only*	97.5%	96.3%	98.9%	96.8%	81.4%	95.5%
Overtime as % of base personnel cost	*Data Only*	4.0%	3.3%	3.7%	4.7%	4.8%	5.3%

Budget Highlights

General Fund

The General Fund represents the largest portion of the Police Department's budget and supports most of the operations for the Department. The Approved Budget for the Police Department includes budgeted funding from the General fund for;

- $339,000 for ongoing annual expenses for On-Officer Cameras and Data Storage was moved from the capital program to the Police operating programs.
- $182,000 for ongoing annual expenses for Replacement of Conducted Energy Devices was moved from the capital program to the Police operating programs.
- $226,000 increase for vehicle related expenses ($120,100 for fuel, $87,300 for vehicle replacement charges, $18,600 for vehicle insurance).
- $120,000 to create a Youth Cadet Corps to allow for youth-lead, community-oriented policing strategies, the enactment of such plans, and advocacy of community-oriented precepts.
- $103,500 for Software Expenses to fully fund the increasing costs of software licenses.
- $5,000 for Motorcycle Maintenance to fully fund the costs.
- $21,000 for Employee Uniforms for costs associated with ensuring that officers are provided with required uniforms and timely replacement.
- $32,850 for Internet Services to fully fund the costs in support of searches, uploading of on-officer cameras and general operations.
- $16,700 for the West Precinct Lease to fully fund the CPI adjustments to the lease.
- $1,100 for Landline Telephone Costs to fully fund the increases in the internal support rates.

E-911 Fund

The Central Communications Division operates within the Emergency Telephone System Special Revenue Fund, E-911, primarily funded through 911 fees and General Fund support. The Approved Budget for the Police Department includes no significant changes.

Salary and benefit changes for the Police Department not included in the items above are due to pay adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Emergency Telephone Fund, see page E-11.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$21,353.8	$22,552.5	$24,108.2	$23,614.2	$1,061.7	4.7%
Operating	$3,852.1	$4,470.8	$5,834.6	$5,408.2	$937.4	21.0%
Total	$25,205.9	$27,023.3	$29,942.8	$29,022.4	$1,999.1	7.4%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Command	$1,360.9	$1,610.4	$1,583.7	$1,492.2	($118.2)	-7.3%
Field Operations	$12,080.3	$11,978.1	$14,122.3	$13,520.8	$1,542.7	12.9%
Crime Investigation	$3,848.5	$4,122.1	$3,682.8	$3,639.8	($482.3)	-11.7%
Strategic & Professional Dev.	$24.8	$40.3	$40.3	$40.3	$0.0	0.0%
Support Services	$2,737.0	$2,683.2	$2,989.0	$2,964.0	$280.8	10.5%
Community Outreach	$1,669.2	$2,117.8	$2,842.3	$2,726.8	$609.0	28.8%
Special Operations	$790.9	$945.1	$1,053.4	$1,009.5	$64.4	6.8%
Central Communications	$2,694.3	$3,526.3	$3,629.0	$3,629.0	$102.7	2.9%
Total	$25,205.9	$27,023.3	$29,942.8	$29,022.4	$1,999.1	7.4%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$21,398.7	$23,264.6	$26,165.5	$25,245.1	$1,980.5	8.5%
Emergency Telephone Fund	$2,694.3	$3,526.3	$3,629.0	$3,629.0	$102.7	2.9%
Special Programs Fund	$48.8	$148.3	$148.3	$148.3	$0.0	0.0%
Grants Fund	$1,064.1	$84.1	$0.0	$0.0	($84.1)	-100.0%
Total	$25,205.9	$27,023.3	$29,942.8	$29,022.4	$1,999.1	7.4%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Police Services							
D-107		Ballistic Vests (Rifle Plate Inserts)	-	-	102.0	-	-
D-108		Use of Force Simulator Replacement Plan	-	-	175.0	-	350.0
D-109	N	Assigned Vehicle Program Enhancement	-	-	-	705.0	-
D-110		Replace Investigative Operations Vehicles	-	-	70.0	280.0	350.0
D-111		Motorcycle Replacement Program	6.0	60.0	60.0	240.0	300.0
D-112		Mobile Computing Replacement Program	175.5	195.0	195.0	780.0	975.0
D-113		ACCPD Network Server Replacement Lifecycle	38.5	25.0	25.0	100.0	125.0
D-115	N	LIDAR Speed Detection Equipment Replacement Cycle	-	-	37.5	50.0	62.5
D-117		Maintenance of Downtown Safety Camera System	65.0	60.0	60.0	240.0	300.0
D-118	N	Replacement of Rifles	-	-	-	-	43.0
D-119		Police Radio Battery & Microphone Replacement Cycle	-	-	43.0	172.0	215.0
D-121	N	E-911 Infrastructure Upgrades	-	-	-	100.0	-
D-122		Mobile Command Center Replacement	-	-	-	850.0	-
D-123		Replacement of Computer-Aided Dispatch (CAD) Workstations	-	-	-	-	60.0
Police Total			*285.1*	*340.0*	*767.5*	3,517.0	*2,780.5*
Current Services Total			**285.1**	**340.0**	**767.5**	**3,517.0**	**2,780.5**
Additions & Improvements							
Police Services							
D-114		Mental Health Co-Responder Team Vehicles	-	43.0	188.0	-	-
D-116	N	Integrated Ballistic Identification System	-	-	-	-	-
D-120		Emergency Medical Dispatch (EMD) Program	-	-	-	100.0	-
Police Total			-	*43.0*	*188.0*	100.0	-
Additions and Improvements Total			**-**	**43.0**	**188.0**	**100.0**	**-**
Police Services Total			**285.1**	**383.0**	**955.5**	**3,617.0**	**2,780.5**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	331	332	335	332	0

Probate Court

Mission

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist persons living with mental illness, dementia or other cognitive impairments, safeguarding the due process rights of all with efficiency and grace.

Goals

- To implement a new case management software that will replace the current case management software allowing for more efficient and streamline case processing.
- To digitize and index records of court proceedings for the period 1976-1997 which are currently not publicly accessible in a format other than the original records, to bring us into compliance with the law.
- To improve and facilitate information retrieval while safe-guarding historical documents.
- To better monitor and audit annual return and inventory filings by conservators, administrators and executors promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety by being attentive to signs of possible harm and/or abuse.

Objectives

- To work closely with Pioneer, our newly contracted case management system provider, to streamline court procedures by adapting the software to our court's needs and by fully utilizing the features available to reduce case processing time by 20%, once we go live.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates by using our new time-driven capability to trigger reminder letters, notices to appear and other applicable monitoring and enforcement mechanisms in 100% of new cases and in 50% of old ones per year over the next two years to begin upon the completion of software upgrade.
- To continue partnership with the Treatment and Accountability Court, Advantage Behavioral Health Systems, the Department of Behavioral Health and Developmental Disabilities, law enforcement and other mental health stakeholders to improve access to treatment and supportive services for those with mental illness and/or addictive disease by providing judicial support, training and expertise as requested.

Performance Measures

	Actual			Forecast	
	FY19	**FY20**	**FY21**	**FY22**	**FY23**
Marriage License Applications	998	638	752	800	840
Firearms License Applications	1,113	1,037	1,681	1,500	1,625
Mental Health Applications	26	21	26	28	30
Inventory/Returns Filings	153	125	121	130	135
Estate/Docket Filings	581	481	569	595	620
TOTALS	2,871	2,302	3,149	3,053	3,250

Probate Court

Budget Highlights

- $6,000 is included for Senior Judge Fees in the operating budget. Other than this amount, there are no significant changes in the FY23 Approved Budget for Probate Court.
- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$453.1	$436.4	$470.3	$470.3	$33.9	7.8%
Operating	$40.8	$35.1	$41.1	$41.1	$6.0	17.1%
Total	$493.9	$471.5	$511.4	$511.4	$39.9	8.5%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	6	6	6	6	0

Public Utilities

Mission

Our staff is committed to provide an uninterrupted supply of safe drinking water for public health, fire protection and economic productivity, and to safely convey and recycle wastewater in an environmentally responsive way. We operate and manage an effective and reliable enterprise, and responsibly reinvest in public health and environmental protection infrastructure at value to our ratepayers.

Goals

- Maintain the economic value of the public's water and sewer systems while improving its level of service
- Provide suitable technology to educate Athens-Clarke County citizens on environmental issues and to improve customer services
- Provide quality drinking water to protect and enhance the well-being of the citizens of Athens-Clarke County
- Maintain and improve the public water distribution and wastewater collection systems to meet the current and future needs of Athens-Clarke County.
- Adopt and /or expand new technology to provide efficient and improved operations, performance data and customer service
- Continue to safely recycle clean water from wastewater system
- Upgrade wastewater treatment to achieve better water quality and more beneficial reuse of residuals

Objectives

- Continue evaluation, replacement and/or rehabilitation of the public water transmission and distribution lines in a priority order
- Continue evaluation, replacement and rehabilitation of the public wastewater trunk and interceptor lines, in a priority order
- Evaluate and modify as necessary the Water Conservation Program ensuring that environmental, economic and public outreach goals are achieved
- Maintain water and sewer rates at affordable levels
- Continue utilization of the Wastewater Flow Monitoring Program to prioritize infiltration / inflow reduction
- Implement a non-potable recycle system to improve water supply resilience and reliability
- Implement water transmission line grid improvements to reduce impact of potential water service interruptions
- Initiate a three-year strategic plan to improve the department and the utility system's performance and accountability

Performance Measures

Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	Metric Definition/ Reference
Our staff is committed to provide safe drinking water for public health, fire protection and economic productivity,							
Drinking water produced (mgd)	NA	12.46	12.23	12.61	12.41	12.30	12-month rolling average drinking water pumped into the distribution system
% SDWA compliance rate	100%	100%	100%	100%	100%	100%	% of previous 365 days in continuous compliance with Safe Drinking Water Act
Water main breaks / 100 miles	< 8.7	5.5	5.7	3.5	5.1	4.8	# of water main breaks (excl leaks) prior 12 months per 100 miles of distribution system mains
ISO fire rating	1/1X	2/2X	2/2X	1/1X	1/1X	1/1X	ISO Public Protection Classification
and safely convey and reclaim wastewater							
Reclaimed wastewater (mgd)	NA	11.14	11.80	13.51	12.01	12.04	12-month rolling average effluent from all three Water Reclamation Facilities
NOWRF peaking factor (annual)	< 1.25	1.24	1.10	1.09	1.41	1.11	average of max month mgd divided by annual average mgd
MOWRF peaking factor (annual)	< 1.25	1.30	1.24	1.53	1.90	1.11	average of max month mgd divided by annual average mgd
CCWRF peaking factor (annual)	< 1.25	1.48	1.17	1.36	1.80	1.22	average of max month mgd divided by annual average mgd
% Sewer inspection	> 7.5%	10.6%	18.9%	28.8%	57.0%	32.5%	% of miles of sanitary sewers camera inspected prior 12 months by PUD
in an environmentally responsive way.							
SSOs / 100 miles of public sewer / yr	< 18	3.9	2.5	4.3	5.1	2.0	# of sanitary sewer overflows into State waters per 100 miles of sewers prior 12 months
SSO volume as % of total flow	< 0.005%	0.0009%	0.0021%	0.0164%	0.0675%	0.0271%	cumulative 12-month SSO volume divided by cumulative 12-month effluent flow
Net kWh / million gallons JGB WTP	2017	2,199	2,237	2,199	2,134	2,269	net kWh used divided by total finished water prior 12 months
Net kWh / million gallons NOWRF	2500	4,519	4,237	3,644	4,086	4,498	net kWh used divided by total effluent flow prior 12 months
Net kWh / million gallons MOWRF	2500	4,171	3,659	3,187	3,336	3,513	net kWh used divided by total effluent flow prior 12 months
Net kWh / million gallons CCWRF	2500	3,997	3,759	3,439	3,425	2,596	net kWh used divided by total effluent flow prior 12 months
% CWA compliance rate	100%	100%	100%	100%	100%	100%	% of previous 365 days in continuous compliance with Clean Water Act at all 3 WRFs
We run an effective and reliable enterprise							
% Apparent water loss (annual CY) *	< 3.3	1.38	1.38	1.4	1.4		% apparent losses divided by total water supplied per year
% Real water loss (annual CY) *	<10.3	7.94	8.41	5.1	8.5		% real losses divided by total water supplied per year
JGB WTP peaking factor (annual)	< 1.6	1.2	1.2	1.1	1.2	1.1	http://northgeorgiawater.org/wp-content/uploads/2018/03/Appendix_B_County-Level-Summaries-AMENDED.pdf
Debt coverage ratio (annual CAFR)	> 2.00	2.46	2.54	2.75	2.82		net operating funds divided by debt obligations
Return on assets (annual CAFR)	> 2.00%	4.55%	4.47%	4.52%	4.49%		net income divided by total assets
Operating ratio (annual CAFR)	> 55%	74.11%	73.14%	72.52%	56.41%		
Debt ratio (annual CAFR)	< 43%	45.52%	42.54%	40.05%	37.96%		total liabilities divided by total assets
Debt per capita (annual CAFR)	< $1,700	1,806	1,733	1,663	1,729		end-of-year outstanding notes and bonds divided by population estimate
Water and sewer bond rating (periodic)	AA+	AA+	AA+	AA+	AA+	AA+	rating by Fitch's Rating Agency
responsibly reinvesting in public health and environmental protection infrastructure							
% CIP R&R sanitary sewers (annual)	> 1.2%	1.37%	2.19%	1.20%	2.29%	4.63%	% actual 12-month R&R capex divided by 50-year sewer R&R needs
% CIP R&R water lines (annual)	> 1.1%	3.61%	4.26%	2.43%	1.63%	1.13%	% actual 12-month R&R capex divided by 50-year water distribution system R&R needs
% CIP R&R treatment plants (annual)	> 2.3%	2.94%	1.40%	1.29%	3.32%	3.77%	% actual 12-month R&R capex divided by 50-year facility R&R needs
at value to our ratepayers.							
Water affordability index	< 0.90%	1.00%	1.02%	1.05%	0.86%	0.76%	average annual water bill / median household income
Wastewater affordability index	< 0.96%	1.07%	1.11%	1.16%	0.97%	1.06%	annual average wastewater bill / median household income
% Electronic and credit card payments	> 40%	new	new	41%	45%	49%	ACH plus EFT plus credit card payments divided by total payments
Average call wait time **	< 1:24	new	1:14	1:25	1:19	1:26	
Average call duration **	< 3:42	new	2:28	2:30	2:52	3:58	
Calls per customer service rep annual *	> 3,782	new	4,985	5,071	5335	5692	Based on 9 FTE customer service reps
Distribution O&M $ / 100 miles water	< $605,074	$198,401	$189,390	$136,056	$162,063	$241,896	
Collection O&M $ / 100 miles sewer	< $694,874	$439,369	$486,783	$429,194	$583,209	$627,468	
NOWRF O&M $ / mgal effluent	$1,495	$1,175	$1,320	$1,339	$1,675	$1,504	
MOWRF O&M $ / mgal effluent	$1,495	$1,417	$1,396	$1,326	$1,395	$1,511	
CCWRF O&M $ / mgal effluent	$1,495	$1,448	$1,817	$1,601	$1,691	$1,773	
JGBWTP O&M $ / mgal production	$920	$686	$966	$724	$734	$766	Includes BCR

**Water Loss Data is provided in March for each calendar year*

Glossary

AWWA means American Water Works Association
Capex means historical capital expenditure
CWA means federal Clean Water Act
ISO means Insurance Service Office
JGBWTP means the J.G. Beacham Water Treatment Plant
kWh means kilowat hours
mgal means million gallons
mgd means million gallons per day
MHI means median household income
Median means 50th percentile of performance by other utilities
R&R means capital rehabilitation and replacement
SDWA means federal Safe Drinking Water Act
SSO means sanitary sewer overflows that reach waters of the State
WEF means Water Environment Federation
WRF means water reclamation facility

Public Utilities

Budget Highlights

- Water and Sewer Fund revenues for FY23 are projected to be $62 million, an increase of $5 million over the FY22 Budget. FY23 revenues are based on the updated rate schedule.
- For FY23, the projected revenue is sufficient to fund projected operating expenses (including all debt payments) in the Water & Sewer Fund (not including depreciation).
- The FY23 Approved Budget for Public Utilities has no significant changes.

For more information on the Water & Sewer Fund, see page E-33.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$9,545.7	$10,584.2	$10,772.5	$10,772.5	$188.3	1.8%
Operating	$9,618.8	$11,213.3	$12,070.0	$12,070.0	$856.7	7.6%
Total	$19,164.5	$21,797.5	$22,842.5	$22,842.5	$1,045.0	4.8%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Administration	$1,023.7	$1,238.2	$1,210.1	$1,210.1	($28.1)	-2.3%
Constr & Proj Managemnt	$6,408.6	$7,178.9	$7,632.9	$7,632.9	$454.0	6.3%
Plant Operations	$11,234.1	$12,799.4	$13,338.9	$13,338.9	$539.5	4.2%
Engineering Management	$498.1	$581.0	$660.5	$660.5	$79.5	13.7%
Total	$19,164.5	$21,797.5	$22,842.4	$22,842.4	$1,044.9	4.8%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

Water & Sewer Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Public Utilities							
D-124		W&S Lines - Additions and Improvements	4,049.7	975.0	994.5	4,162.8	5,356.9
D-125		Meter and Water/Sewer Stub Additions	1,773.5	510.0	520.0	2,184.6	3,045.7
D-126		Donated W&S Additions Management	471.9	230.0	234.6	985.8	1,364.0
D-127		Watershed Protection Long-Term Monitoring	142.4	100.0	100.0	400.0	500.0
D-128		Replace Water Meters	3,569.8	365.0	365.0	1,460.0	1,825.0
D-129		Rehabilitate and Replace Sewers	29,139.9	7,500.0	10,000.0	40,000.0	50,000.0
D-131		Replace and Upgrade Facilities and Equipment	163.3	3,400.0	3,450.0	13,866.4	18,625.4
D-132		Rehabilitate and Replace Water Lines	5,190.0	3,000.0	3,000.0	12,000.0	15,000.0
D-133		Relocate Water & Sewer Lines for DOT Projects	1,892.8	100.0	200.0	800.0	1,000.0
D-134		Manage and Reuse Residual Solids	5,378.1	4,780.0	300.0	1,200.0	25,000.0
D-135		Improve Water Supply Reliability	793.3	6,000.0	2,000.0	22,000.0	35,000.0
D-137		Investigate and Install Alternative Energy Generation	113.9	100.0	-	2,790.0	500.0
D-141		Renovate/Expand W&S/Meter Mgt Construction Facility	2,168.8	-	-	-	8,000.0
Current Services Total			**54,847.3**	**27,060.0**	**21,164.1**	**101,849.6**	**165,217.1**
Additions & Improvements							
Public Utilities							
D-130		Extend Wastewater Collection System	4,007.7	100.0	100.0	400.0	2,000.0
D-136		W&S Contribution to Economic Development	277.9	100.0	100.0	400.0	500.0
D-138		WRF Phosphorous Improvements	17,129.1	5,500.0	2,000.0	2,500.0	-
D-139		Water & Sewer Additions and Improvements	349.0	200.0	200.0	800.0	1,000.0
D-140		Downtown Infrastructure Improvements	876.5	250.0	250.0	1,000.0	1,250.0
D-142		Water Transmission Grid Improvements	1,363.2	650.0	2,100.0	2,100.0	-
D-143		Utility Billing System	-	100.0	300.0	-	-
D-144	N	Purchase E-180 Jet Trailer	-	-	85.0	-	-
Additions and Improvements Total			**24,003.3**	**6,900.0**	**5,135.0**	**7,200.0**	**4,750.0**
Water & Sewer Fund Total			**78,850.6**	**33,960.0**	**26,299.1**	**109,049.6**	**169,967.1**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	198	200	200	200	0

Sheriff

Mission

The mission of the Clarke County Sheriff's Office is to serve our community through intentional engagement, access and transparency. We are dedicated to conducting ourselves in a manner respectful of the trust that has been placed upon us. We will perform the constitutional and statutory mandates of the Office of Sheriff with the highest degree of competence, skill and professionalism. We strive to actively enforce the laws of our state and to safely operate our detention facilities through progressive, innovative and humane practices aimed towards rehabilitating those in custody through non-conventional methods and returning citizens back into our community with hope and a chance for a successful future. We are dedicated to this mission and to the people we serve to ensure that Clarke County is a safe place to live, work and visit.

Vision

Our vision is to be a nationally recognized public safety organization dedicated to deliberate service to our community. We will achieve excellence through education, training and empowering our employees to provide the highest professional services to the citizens of Clarke County. We are determined to provide a Sheriff's Office that is progressive, service oriented and purpose driven to influence and embrace change.

Goal

We, the men and women of the Clarke County Sheriff's Office, pledge to infuse our core values in every aspect of our service to our community. Our four core values are:

- **Service** - We pledge to maintain a servant mind state with a community oriented approach.
- **Dignity**- We strive to engage with our community in such a manner that each person is left with their dignity intact.
- **Respect**- We will be respectful in all interactions with our community members.
- **Professionalism** - We are skilled in the performance of our duties and governed by the code of ethics that demands integrity by word or by act publicly and privately, the allegiance to our oath of office and the laws that govern our nation.

*** Service * Dignity * Respect *Professionalism***

Diversity, Equity and Inclusion Commitment Statement

The Clarke County Sheriff's Office is committed to building a culture that promotes and supports a diverse and inclusive workforce. A diverse and inclusive workforce ensures that the Sheriff's Office benefits from the backgrounds, perspectives, and experiences of its employees. Diversity, equity, and inclusion are essential to law enforcement operations and to the critical mission of the Clarke County Sheriff's Office.

Objectives

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the courts and prosecutors.
  - Review the current warrants for validity and work with the Judiciary, District Attorney, and Solicitor General to review old warrants determined to be un-servable and create a review system to dismiss these warrants.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant processes, and provide timely presentation of prisoners before the courts.

- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.
- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court orders or process of law.
- To provide all personnel with training opportunities in order to reduce liability.
- Continue procedural operation of the jail reducing errors in judicial processing, incidents of workplace injury, incidents of inmate violence, and public grievances. This goal applies to each year. This goal shall be assessed by tracking performance indicators in the above categories.
- Continue to manage a growing jail population by efficient management of the inmate population and increasing, on an annual basis, the number of rehabilitative programs offered and the number of inmates participating in these programs. This goal applies to each year. Projections of future jail population growth are attached. This goal shall be assessed by analysis of statistical reports of the Inmate Programs Office.
- To continue to recruit qualified applicants for the position of Deputy Sheriff and Detention Officer by developing diverse community organizational relationships and the continued execution of the recruiting list plan as approved.
  - Review the recruiting list plan on an annual basis to update and improve recruiting ideas.
- To achieve CALEA Advanced Accreditation. We believe through Advanced Accreditation, our agency will continue enhancements in the following areas:
  - Assures agency members that our policies and procedures are in written form and available to all personnel.
  - Assures that our personnel system is in accord with professional standards and is both fair and equitable.
  - Provides neutral guidelines for developing strong budget justifications, especially for personnel and their allocation across functions and activities
  - Reduces the likelihood of vicarious liability suits against the agency.
  - Assures county officials and the general public that the Sheriff's Office is delivering a high level of service.
  - Demonstrates our commitment to providing high quality services with effective and responsive policies and procedures that are also fair and equitable.
- To continue to enhance the CALEA and State Certification proof compliance process.

Performance Measures

	Actual			Forecast	
	FY19	FY20	FY21	FY22	FY23
Sheriff / Administration Section					
# Training Hours reported to Training Unit	11,531	8,959	16,122	16,130	16,250
Background Checks through GCIC	1,555	1,251	1,018	1,000	1,000
Fingerprints-firearms lic., bondsmen, adoption, USDA, Bar Admission, RESA, other	998	1,076	1,794	1,822	1,850
# Complaints	61	75	53	6	15
Public Complaints / Grievances (founded)	9	3	4	1	4
New Deputy & Detention Hires	11	25	20	11	27
Deputy & Detention Separations	21	19	22	7	10
Total Sworn Staff	115	119	78	74	100
Total Staff	144	152	148	130	150
Use of Force Incidents	29	29	69	51	95
Sheriff / Field Section					
New Warrants	7,924	6,232	5,139*	2,715*	7,000
Warrants Served/Processed	5,927	5,619	3,702*	1,737*	6,000
Total Arrest	3,263	3,030	2,185*	1,350*	3,500
Civil Papers Received	9,877	5,742	4,190*	3,707*	6,000
Civil Papers Served / Processed	7,234	4,379	3,078*	3,874*	5,000
Evictions Received	614	288	281*	208*	300
Evictions Served / Processed	492	279	116*	216*	300
Sheriff/Jail					
Average Daily Inmate Population	378	343	289*	365*	370
Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC	0	0	2	2	2
Number of Inmates Processed	7,759	5,869	4,545*	5,475*	5,500
Number of Inmates Released	7,759	6,152	4,440*	5,510*	5,500
Number of Inmates Released to State System	400	208	110	100	100
Number of Inmates Classified	4,931	3,570	2017*	3626*	3650
Number of Inmate Medical Transports	209	210	251	216	228
Inmate Participation in Rehabilitation /Education	5,891	2,252	2,280	846	850
Inmate on Deputy/Staff Violence	19	17	14*	40*	40
Inmate on Inmate Violence	53	82	75*	118*	115

***Due to the server crash, data stored in Tyler New World was lost. This has affected numbers for FY21 and FY22 which does not allow accurate totals to be determined at this time.**

Sheriff

Budget Highlights

The FY23 Budget of $16.8 million for the Sheriff's Office includes the following:

- $500,000 increase for Overtime ($807,176 was requested)
- $300,933 increase for Inmate Medical Services
- $205,144 increase for purchase of Body Worn Cameras, data storage and related accessories
- $55,200 increase for purchase of Taser Devices and related equipment
- $38,300 increase for Vehicle Related Expenses ($27,900 fuel & $10,400 vehicle replacement charges)
- $30,000 increase for Inmate Managed Mental Transport to transport involuntary committals for patients experiencing mental health issue to designated emergency receiving facilities
- $18,900 increase to cover rising costs of Software Maintenance Contracts
- $17,900 increase to purchase Replacement Equipment for uninterrupted power supply (UPS)/surge protectors, printers and office chairs
- $15,000 increase for purchase of data processing operating equipment for effective management of data
- $10,000 increase to provide for Community Outreach & Events
- $7,000 increase for a Targeted Compensation Study to examine pay scales between Sheriff's Office and Police Department staff
- $5,000 increase to fund additional Contraband Search Team Supplies
- $3,076 increase to fund Jail Intake Copier lease

The Sheriff's Office also requested an increase of $160,800 for vehicle replacement which was not recommended nor approved.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Sheriff

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$12,635.9	$13,320.8	$11,670.7	$11,363.5	($1,957.3)	-14.7%
Operating	$5,355.1	$4,782.1	$5,649.9	$5,489.2	$707.1	14.8%
Total	$17,991.0	$18,102.9	$17,320.6	$16,852.7	($1,250.2)	-6.9%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$1,413.0	$1,572.3	$1,857.6	$1,845.6	$273.3	17.4%
Jail	$12,840.2	$12,185.5	$11,482.8	$11,255.8	($929.7)	-7.6%
Field	$3,737.8	$4,345.1	$3,980.2	$3,751.3	($593.8)	-13.7%
Total	$17,991.0	$18,102.9	$17,320.6	$16,852.7	($1,250.2)	-6.9%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$17,879.9	$18,067.9	$17,285.6	$16,817.6	($1,250.3)	-6.9%
Sheriff Inmate Fund	$109.9	$35.0	$35.0	$35.0	$0.0	0.0%
Other Funds	$1.2	$0.0	$0.0	$0.1	$0.1	--
Total	$17,991.0	$18,102.9	$17,320.6	$16,852.7	($1,250.2)	-6.9%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Sheriff							
D-146		Public Safety Initiative -Equip Tech	42.0	-	-	120.0	150.0
D-149		Replace Courthouse Security Equipment	-	-	75.0	-	75.0
D-150		Replace Mobile Data Computers	-	76.0	-	-	76.0
D-151		Replace Prisoner Transport Bus	-	-	-	-	250.0
Sheriff Total			*42.0*	*76.0*	*75.0*	120.0	*551.0*
Current Services Total			**42.0**	**76.0**	**75.0**	**120.0**	**551.0**
Additions & Improvements							
Sheriff							
D-145	N	Acquire Additional Jail, Field and Administration Vehicles	-	-	-	-	1,385.5
D-147	N	Purchase a Virtual Reality Training System	-	-	22.5	90.0	28.1
D-148		Purchase X-ray Body Scanning System	-	-	-	24.0	40.0
Sheriff Total			-	-	*22.5*	114.0	*1,453.6*
Additions and Improvements Total			**-**	**-**	**22.5**	**114.0**	**1,453.6**
Sheriff Total			**42.0**	**76.0**	**97.5**	**234.0**	**2,004.6**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	194	194	194	194	0

Mission & Goals

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (when appropriate), while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

Like many agencies, we have had to formulate new approaches and guidelines in light of the pandemic. Our primary aim was to reduce the number of people, including police officers, who must come into the courthouse once cases are again called for court. The fact that we were unable to safely conduct jury trials after March made this all the more difficult. Had we not acted to reduce the number of open cases, there would have been an enormous backlog of cases and exceptionally crowded trial calendars when trials resume. Balancing the public safety risk of assembling large groups in the courthouse with the risk posed by each defendant has been difficult, and has required frequent adjustments in light of changing circumstances.

In spite of the pandemic, we again hosted two record restriction events. These were virtual for the first time, but were still very successful. Unlike free legal clinics, which can offer legal advice to anyone without the need to identify them, the record restriction process requires verification of a person's identity before you can provide the confidential arrest information and counseling we offer. We worked to develop an online version of these events that satisfied the legal requirements involved and also had even higher attendance that previous in-person event.

It appears as though the pre-arrest diversion program has also been affected by the pandemic. The community board, which advises the agencies conducting the program, voted unanimously in January of 2020 to begin the program in March of 2020. The police department has since completed PAD training of its officers. However, we have only received four pre-arrest diversion cases. Certainly, the pandemic would have impacted the roll-out of a new program. That begin said, at a time when reducing the jail population should be a priority, pre-arrest diversion could be a useful tool in achieving that goal. We look forward to working with the new chief of police to ensure that the program grows and is utilized in more cases and under more circumstances.

Solicitor General

Objectives

- Manage a complex and growing caseload in a fair and equitable manner, with the aim of creating a safer community through positive outcomes, both for the victims and for the accused.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high-risk multi-offender DUI and domestic violence cases, providing resources to victims earlier in the process.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote two prosecutors through a government-funded grant to handle family violence cases and two county-funded prosecutors to handle DUI cases so that these complex cases can be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing free educational programs and record restriction events designed to reduce criminal behavior, promote safety, and improve the quality of life for those in our community.
- Continue to participate as team members of the DUI/Drug Court, Treatment and Accountability Court, and Veterans' Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

Performance Measures

OBJECTIVE	PERFORMANCE MEASURE	2020	2021
Offender Accountability	Percentage of convictions	27% Guilty pleas or convictions	50% Guilty pleas or convictions
	Percentage of dismissals	69% dismissals	47% dismissals
	Treatment Courts and creative treatment centered sentencing options	DUI Court: 18 new participants from our cases, 53 total participants Veterans Court: 1 new participant from our cases, 10 total participants Treatment & Accountability Court: 5 new participants from our cases, 18 total participants Community Accountability Protocol (DV cases): 21 New participants	DUI Court: 35 new participants from our cases, 52 total participants Veterans Court: 2 new participants from our cases, 9 total participants Treatment & Accountability Court: 19 new participants from our cases, 26 total participants Community Accountability Protocol (DV cases): 4 new participants
Reformative Justice	Pre-Trial Diversion	150 Pretrial Participants	103 Pretrial Participants

	Restriction Events	1 event, 64 applications, 33 arrest cycles restricted, 54 court files sealed	2 events, 112 applications, 81 arrest cycles restricted, 70 court files sealed
	Pre-arrest Diversion	Ready to start. Waiting for the first case from the PD.	4 pre-arrest diversion participants
Victim Services Delivery	Performing statutory and constitutional notification of rights, court dates, and criminal justice system explanation	18,469 services performed by the Victim Witness Program for 2,825 victims	18,662 services performed by the Victim Witness Program for 3,202 victims
	Early notification efforts	**Working with our case management system to calculate these activities*	Update: new staff assignments should allow us to collect this number for 2022
	Face to face meetings with prosecutors and/or victim advocates	**Working with our case management system to calculate these activities*	21 meetings recorded, working to improve reporting of in-person meetings
	Referrals to social services	**Working with our case management system to calculate these activities*	We are still looking for a way to calculate activities as entered into case management
	Special Bond Hearing appearances	35 Special Bond Hearings in Magistrate Court attended by prosecutor	24 Special Bond Hearings, files created, attempted contact with victims
	Victim knowledge and satisfaction	See summary and graphics.	Unable to conduct surveys without access to interns due to pandemic precautions. Interns in 2022 will conduct surveys.
Timely and efficient administration of justice	Time to disposition for accelerated programs	*This is a difficult calculation due to pandemic. Court appearances were less consistent and cases were continued instead of disposed.	We expect these calculations to be more accurate in 2022 based on a resumption of normal court activities.
	Opportunities to adjudicate	Average of 18 court dates per month, not including motion times and specially scheduled pleas	Average of 15 court dates per month, not including motion times and specially scheduled pleas. Jury Trial Calendars resumed in August 2021.
	Maintaining low backlog	Opened 3103 misdemeanor cases and closed 3479 misdemeanor cases in State & Municipal Court	Opened 3338 misdemeanor cases and closed 2507 misdemeanor cases in State & Municipal Court

Solicitor General

Budget Highlights

For FY23, the fulltime victim assistance position in the Special Programs Fund has been moved to the General Fund. This positions had been funded from 5% fine add-on revenues. However, the fine revenues are no longer sufficient to cover the costs of the position.

The Approved Budget for the Solicitor General's Office includes no other significant changes

Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$1,406.0	$1,317.30	$1,328.2	$1,328.2	$10.9	0.8%
Operating	$57.5	$72.7	$74.2	$74.2	$1.5	2.1%
Total	$1,463.5	$1,390.0	$1,402.4	$1,402.4	$12.4	0.9%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,259.9	$1,304.8	$1,402.4	$1,402.4	$97.6	7.5%
Special Programs Fund	$84.4	$85.2	$0.0	$0.0	($85.2)	-100.0%
Grants Fund	$119.2	$0.0	$0.0	$0.0	$0.0	--
Total	$1,463.5	$1,390.0	$1,402.4	$1,402.4	$12.4	0.9%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	18	18	18	18	0

Vision, Mission & Goals

Athens-Clarke County Approach to Solid Waste Management

Solid Waste Department Vision Statement:
To be a leader in sustainable material management by creating a culture of zero waste.

Solid Waste Department Mission Statement:
To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

Core Values:
Integrity, Accountability, Efficiency, Innovation, Teamwork and Stewardship

Approach:
The Solid Waste Department (SWD) provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The department accomplishes this while maintaining a competitive cost of services for our customers and the community as a whole. The SWD is comprised of four Divisions.

The *Collections Division (CD)* functions as an enterprise fund that provides waste and recycling collection services to the Central Business District (CBD), Urban Service District (residential ~ 10,000 customers), commercial curbside, dumpster and roll-off customers. The Collections Division manages two general fund services the residential leaf and limb collection program and CBD litter control.

The *Landfill Division* (LD) functions as an enterprise fund that provides waste disposal services to customers from Athens-Clarke County and Oglethorpe County. The landfill offers recycling opportunities to customers, and is home to the Classic City Compost Facility, a commercial composting facility that manufactures a soil amendment from leaf and limb debris, bio-solids and/or food scraps.

The *Recycling Division* (RD) relies on funding from the Landfill Enterprise Fund, revenue from the sale of recyclable material, and the Waste Minimization Fee to support staff, events and programs. Additionally, the RD includes the public-private partnership Recovered Material Processing Facility (RMPF), Center for Hard to Recycle Materials (CHaRM) and Teacher Reuse Store. Beginning in FY 21, funding for a few programs was shifted to the general fund.

The *Keep Athens-Clarke County Beautiful Division* (KACCB) relies on funding from the general fund and functions as a Division of the ACC Solid Waste Department and a 501 C3 organization that is an affiliate of the state Keep Georgia Beautiful program national Keep America Beautiful program. KACCB provides education and outreach for 22 civic programs related to litter prevention, waste reduction, and beautification.

FY22 Overview:
Accomplishments

- Regional SW Management Plan completed by ACCSW staff (to be approved by region 2/2022)
- SW Department received Solid Waste Association of North America (SWANA) International COVID-19 Response Safety Award
- RD ended contractual relationship with Republic Services and hired RDS of Virginia, LLC to begin operating the ACC Recovered Materials Processing Facility.

- RD grew Glass Bottle Reduction Program, tripling the number of local businesses qualifying for a tax break
- RD CHaRM won the local Flagpole Favorites Eco-Friendly Award for the second year in a row
- KACCB successfully created a safety and training module for community homeless volunteer programs
- KACCB began development on the M&C funded *Illegal Dumping Prevention and Surveillance Project.*
- KACCB completed the 8th installment of the Loop 10 Daffodil and Tree project raising funds to plant 35 Crap Myrtle trees on the Olympic Driver on/off ramp
- KACCB developed and implemented the new *Secure Your Load* outreach program with the Litter Abatement Steering Committee to distribute 250 tarps and bungee cords to ACC residents
- KACCB rolled out the *Love Where You Live* campaign and administered 228 litter clean-ups, collecting 1420 bags of trash and 328 bags of recycling throughout the COVID19 pandemic.
- RD experienced greatly improved pricing for recovered recyclable material allowed funds to be allocated for educational programming and needed maintenance at the Recovered Materials Processing Facility.

Challenges

- CD rates
- LD usage by non-ACC and Oglethorpe County residents increasing
- Lack of mechanic in Collections Division
- Private hauler service challenges in the GSD (continued)
- Increased litter, illegal dumping and human waste issues related to Covid-19 and homeless population
- CBD collection method needs overhauled along with new pedestrian trash and recycling containers (continued)
- The advanced age of the RMPF, along with the realization that previous operators have not been properly maintaining equipment, means expensive repairs are needed.

FY23 Outlook and Opportunities:

- LD to explore partnerships with UGA to increase composting
- SW Department to complete strategic plan including revised waste reduction goals
- Revise and update Solid Waste Ordinances and Policies specifically for Franchised Haulers (continued)
- Increase Commercial Compost Collection program customers
- RD tackle contamination in recycling stream
- RD promote use of Center for Hard to Recycle Materials (CHaRM) to all ACC residents and businesses and RD proposed new full-time position at the CHaRM to help with increased usage
- Significant equipment improvements at RMPF should reduce outbound residuals. Specifically, completing replacement of the glass breaker equipment, central to the material separation process, will reduce expenses associated with glass recycling – especially when combined with RDS' goal to reduce glass processing costs with further system improvements.
- KACCB proposed new part-time position to help implement the new *Illegal Dumping Prevention and Surveillance Project*
- KACCB to expand *Love Where You Live* and Debris Tracker pilot programs

ACC Solid Waste Department, 725 Hancock Industrial Way, www.accgov.com/solidwaste (706) 613-3501

Performance Measures

Solid Waste Department

Vision: To be the leader in sustainable material management by creating a culture of zero waste.

Mission Statement: To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

	Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	FY21Notes	Comments	Reference
Collections	Average residential trash and recycling collection cost	≤ $7.50	$8.11	$8.11	$7.73	$7.97	$8.23			This service is our residential curbside service for waste and recycling in the USD. Cost/Month.
	Average residential trash collection cost	Data Only		$6.27	$5.87	$5.73	$5.95			
	Average residential recycling collection cost	Data Only		$1.84	$1.86	$2.24	$2.28			
	Average curbside collection cost per staff hour	< $16.00	$31.28	$29.04	$24.94	$19.00*	$36.35		* *Removed OT*	Add hourly rate for each CC staff member and divide the total hourly compensation by the total number of hourly employees (FT and PT).
	Average commercial dumpster cost per tip	< $7.00	$9.01*	$10.03*	$7.84*	$8.37*			**Includes landfill disposal costs*	This service is our commercial waste and recycling dumpster bundled service.
	Average CBD litter collection cost per hour	≤ $25.00	$20.32	$22.60	$23.67	$23.43	$25.53			Total cost divided by total hours. Three FT employees and Three PT employees (usual 7,072)
	Leaf and Limb on time scheduled collections	98%	100%	50%*	100%	98%	89%*	* Micro-burst/tornado in June 2021 storm damage	* *Hurricane Irma clean-up*	Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.
Landfill	*Performance Measure*	*Goal*	*FY17*	*FY18*	*FY19*	*FY20*	*FY21*	*FY21 Notes*	*Comments*	*Reference*
	Disposal (landfill)									
	Cost per ton of waste processed at the landfill	≤$15.00	$17.25	$17.37	$14.99	$18.00	$16.69			Cost per ton is the net cost divided by the tons of waste managed.
	Landfill Tons Recycled	Increase FPY	12,996.82	12,095.14	12,501.47	15,890.32	14,174.29			
	Compost Produced and Sold (cubic yards)	Increase FPY	3,565.00	3,670.00	4,777.00	2,525.00*	3,247.00		* *Screen fire and COVID19*	Bio-solid and Food Scrap Compost
	Electricity Produced from Landfill Gas (MMBtu)	Producing	74,418.71	80,141.93	74,991.11	55,262.30	54,578.57	Jan-Sept 21		
	% Comprehensive Compliance Inspection	Remain in Compliance	95%	92.5%	92.5%	N/A*	95.0%	Only one inspection on May 5, 2021	* *EPD is behind on inspections; no inspections in FY20*	% score on the MSW Evaluation Report Completed by On-Site Inspection by EPD
Waste Reduction	*Performance Measure*	*Goal*	*FY17*	*FY18*	*FY 19*	*FY20*	*FY21*	*FY21 Notes*	*Comments*	*Reference*
	Waste Reduction									
	Average monthly recycling tonnage	*2,500*	1,627	1,643	1,484	1,122*	1,122		*COVID19 tonnage decrease	Incoming tonnage received at the RMPF.
	% Residual Rate	*< 10%*	10%	25%	21%	20%	18.20%			Residual is material sent to the landfill but delivered to the RMPF.
	% Waste Diversion Rate	*Increase Rate*	27.0%	27.0%	27.0%	28.0%	21.7%			M&C Waste Diversion Goal set in 2010; 40% by 2015; 60% by 2018; 75% by 2020; Calculation: Total Recycled + Composted/Total MSW (Recycled + Composted + Landfilled)
	Number of CHaRM Customers	Increase FPY	4,415	4,810	5,347	6,299	10,000+			
	CHaRM Customer Revenue	Increase FPY	$13,107	$16,001	$22,321	$47,967	$68,061			Fees charged to CHaRM customers - user fees & material specific.
	Material Revenue from CHaRM items	Increase FPY	$20,158	$17,862	$9,475	$13,877	$17,854			Revenue made from sale of CHaRM recyclables.
	Tonnage Processed at the CHaRM	Increase FPY	148	254	237	265	318			
	Compliance with Commercial Recycling Ordinance	Increase FPY	896	1,007	1,100	1,182	1,304			Total number/percentage of businesses compliant with Commercial Recycling Ordinance

	Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	FY21 Notes	Comments	Reference
	and Education Services (Recycling Division)									
	Total Number of Tour Participants			2,159	5,351	3,259*	371	COVID nearly eliminated all tours	*Tours suspended due to COVID from March - June	Tours of the RMPF, Landfill, CHaRM and Compost Facility performed by the Recycling Division.
	Total Number of Outreach Participants			4,839	5,628*	4,141	371	COVID eliminated all live outreach events	*FY19, Recycling Division began counting tour participants for all individual facility tours they participated in	Classroom visits, School assemblies, and Tabling events (Recycling Division & KACCB)
	TOTALS:		2,062	6,998	10,979	7,400	742		Participants per tour	
Education Services	RMPF Tours	Data Only	71	80	91	81	11		89	
	CHaRM Tours	Data Only		7	3	6	16		35	
	Landfill Tours	Data Only	23	29	46	25	16		122	
	Compost Facility Tours	Data Only	23	29	46	28	17		125	
	Keep Athens-Clarke County Beautiful Mission Statement: to educate and empower citizens and businesses with the resources to take action as environmental stewards of litter prevention, waste reduction, and beautification.								Comments	
	Number of Annual Community Events(projects supported)	Increase FPY	103	401*	477	372	482		* Added all projects internal and external. Only external	These numbers are prepared as required for the KAB annual report.
	Number of Volunteers at Community Events	Increase FPY	8,494	8,223	7,348	7,144	6,786			
	Total Number of Volunteer Hours	Increase FPY	23,458	19,115	19,667	20,258	15,373			
	Number of Litter Clean-Ups	Increase FPY	310	264	238	271	228			
	Return on Investment	Increase FPY	$18.93	$35.30	$38.03	$14.85	$16.17			For every $1 invested in KACCB, FY amount on left is returned in community benefit.
	Total Number of Community Interactions	Increase FPY				14,457	9,298			This number includes all community interactions.

Glossary

CBD - Central Business District
CHaRM - Center for Hard to Recycle Materials
EPD - Environmental Protection Division
FPY - From Previous Year
KAB - Keep America Beautiful
RMPF - Recovered Material Processing Facility

Budget Highlights

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

General Fund

- The FY23 Approved General Fund Budget for litter collection in the Commercial Business District is $268,000.
- The budget for Leaf & Limb services is $805,000.
- The budget for KACCB is $284,000
- $23,400 is included for an Illegal Dumping Surveillance Manger (PT).
- $346,252 is included to implement Year 2 of moving Recycling expenses from the Landfill Fund to the General Fund to bring financial stability to the Landfill Fund.

Landfill Enterprise Fund

- Revenue for the Landfill Enterprise Fund is projected to be $4.9 million, which is approximately $700,000 more than the FY22 Budget. Based on current waste flow, the FY23 estimate is 90,000 tons, which is similar to the FY22 estimate.
- The budget includes an increase to the landfill tip fee from $43 to $45 per ton. This is anticipated to result in $175,000 in additional revenues. Other fee increases will result in additional anticipated revenue of $183,000.
- Operating expenses (less depreciation) for the total Landfill Fund in FY23 are projected to be $5.4 million, which is similar to the FY22 Budget.
- $47,000 is included for a Household Hazardous Waste Tech at the CHaRM.

Solid Waste Fund

- Revenues for FY23 are projected at $3.9 million, which is approximately $330,000 more than FY22.
- Operating expenses (less depreciation) for the total Solid Waste Fund in FY23 are budgeted at $4.7 million, which is approximately $600,000 more than the FY22 Budget.
- For FY23, increases to fees and charges are anticipated to produce $330,000 of additional revenue (see fee schedule pG17). Residential collection rates are proposed to increase by $260,000. This would be the first residential collection increase since 2008.

For more information on the Landfill Fund and the Solid Waste Fund, see Section E. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Solid Waste

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$3,539.1	$3,934.2	$4,094.7	$4,092.5	$158.3	4.0%
Operating	$2,909.7	$3,208.7	$3,443.3	$3,440.2	$231.5	7.2%
Total	$6,448.8	$7,142.9	$7,538.0	$7,532.7	$389.8	5.5%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$1,591.5	$1,829.0	$1,897.7	$1,892.4	$63.4	3.5%
Landfill	$1,720.4	$1,809.0	$2,006.6	$2,006.6	$197.6	10.9%
Collections	$3,137.0	$3,504.9	$3,633.7	$3,633.7	$128.8	3.7%
Total	$6,448.9	$7,142.9	$7,538.0	$7,532.7	$389.8	5.5%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$1,072.3	$1,319.9	$1,750.8	$1,745.5	$425.6	32.2%
Landfill Fund	$2,633.5	$2,901.5	$2,810.1	$2,810.1	($91.4)	-3.2%
Solid Waste Collection Fund	$2,740.2	$2,885.5	$2,977.1	$2,977.1	$91.6	3.2%
ARP Fund	$0.0	$36.0	$0.0	$0.0	($36.0)	-100.0%
Grants Fund	$2.9	$0.0	$0.0	$0.0	$0.0	--
Total	$6,448.9	$7,142.9	$7,538.0	$7,532.7	$389.8	5.5%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	63	64	65	65	1

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Solid Waste							
D-176	N	Replace Trash and Recycling Containers for the CBD	-	-	100.0	-	-
D-177	N	Build Eco-Stations in CBD	-	-	-	-	-
D-178	N	Dumpsters	-	-	80.0	30.0	-
D-179		Dunlap & Pittard Environmental Study	-	50.0	35.0	-	-
Solid Waste Total			-	*50.0*	*215.0*	30.0	-

Landfill Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Solid Waste							
D-152		Replace Trash Compactor	-	450.0	450.0	1,100.0	500.0
D-153		Replace Bulldozer	140.0	140.0	140.0	560.0	280.0
D-154		Landfill Well Construction	-	100.0	100.0	200.0	-
D-155		Replace Walking Floor Trailer (1986)	-	33.0	33.0	33.0	-
D-156		Replace Loaders (Compost Operations)	-	75.0	75.0	150.0	-
D-157		Belt Replacements for RMPF	-	67.0	100.0	60.0	-
D-158		Purchase Replacement Road Tractor	-	67.0	67.0	67.0	-
D-159		Replace Track Loader	-	167.0	167.0	167.0	-
D-160		Replace Two Kubota Tractors	-	34.0	68.0	102.0	-
D-161		Replace Track Excavator	-	90.0	90.0	-	300.0
D-162		Replacement Roll-Off Container Trucks	254.4	70.0	70.0	412.0	210.0
D-163	N	RMPF Update Fire Suppression System	-	-	35.0	-	-
D-164	N	RMPF Replace Control Panels	-	-	30.0	-	-
D-165	N	RMPF Replace Dock Levelers	-	-	35.0	-	-
D-166	N	RMPF Update Fiber Sort Line	-	-	35.0	-	-
D-167		Replace Dump Truck (25 yard articulating)	132.2	-	-	268.0	400.0
D-168		Purchase Skid Steer (Compost Loading)	-	-	-	-	60.0
D-169		Closure of Landfill- Phase 1 & 2 Areas	-	-	-	-	2,500.0
D-170		Replace Windrow Turner in Compost Operations	-	-	-	150.0	-
D-171		Replace Trommel Screen in Compost Operations	-	-	-	-	200.0
Current Services Total			**526.6**	**1,293.0**	**1,495.0**	**3,269.0**	**4,450.0**
Landfill Fund Total			**526.6**	**1,293.0**	**1,495.0**	**3,269.0**	**4,450.0**

Solid Waste Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Solid Waste							
D-172		Replace Commercial Dumpster Collection Front-end Loader	-	90.0	231.5	459.5	276.0
D-173		Replace Mini-Packer Trucks	58.9	135.0	135.0	305.0	442.0
D-174		Replace Automated Refuse/Recycling Truck	30.1	310.0	471.0	1,413.0	620.0
D-175	N	Dumpsters, Roll-Offs, and Roll Carts	-	-	50.0	60.0	-
Current Services Total			**89.0**	**535.0**	**887.5**	**2,237.5**	**1,338.0**
Solid Waste Fund Total			**89.0**	**535.0**	**887.5**	**2,237.5**	**1,338.0**

State Court

Mission and Goals

The Mission of the State Court is to preside over civil and criminal cases fairly, impartially, and consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear in Court with dignity, courtesy, and respect. A significant part of the operation of the Court is the DUI Treatment Court, which is a program for repeat DUI arrestees or others with significant substance use issues. The DUI Treatment Court's mission is to improve community safety and save lives by restoring participants and families through a unique program that includes treatment and accountability.

Objectives

The State Court seeks to provide efficient and fair judicial resolutions in all civil and criminal cases filed. The DUI Treatment Court seeks to reduce recidivism due to substance use disorders in order increase public safety and save lives.

Performance Measures

	Actual			
	2018	**2019**	**2020**	**2021**
Criminal Cases Filed	3,804	3,352	2,438	1,930
Criminal Cases Disposed	3,834	3,334	2,227	1,395
Civil Cases Filed	676	702	776	915
Civil Cases Disposed	582	550	561	874
Jury Trials Conducted	27	19	1	8

In assessing performance measures, our goal is to balance the number of cases filed and the number of cases resolved each year. The pandemic continues to affect our ability to balance those numbers

State Court

Budget Highlights

- The FY23 Approved Budget for the DUI-Drug Court includes estimated participant revenues of $65,000, anticipated grant funding of $93,000, $71,200 of General Fund support and anticipated use of DATE Funds of $25,000 for a total of $233,000.
- An additional $21,200 is included as General Fund support for DUI-Drug Court Electronic Monitoring in the Special Programs Fund (included in the number above).
- $38,500 is included for an additional Staff Attorney position (6 months).
- There are no other significant changes to the State Court FY23 Approved Budget.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$673.9	$702.0	$755.4	$719.6	$17.6	2.5%
Operating	$325.7	$380.5	$404.4	$401.7	$21.2	5.6%
Total	$999.6	$1,082.5	$1,159.8	$1,121.3	$38.8	3.6%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
State Court	$622.7	$698.5	$797.5	$759.0	$60.5	8.7%
DUI/Drug Court	$376.9	$384.0	$362.3	$362.3	($21.7)	-5.7%
Total	$999.6	$1,082.5	$1,159.8	$1,121.3	$38.8	3.6%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$811.7	$838.0	$893.8	$855.2	$17.2	2.1%
Special Programs Fund	$83.5	$244.5	$266.0	$266.0	$21.5	8.8%
Grants Fund	$104.4	$0.0	$0.0	$0.0	$0.0	--
Total	$999.6	$1,082.5	$1,159.8	$1,121.2	$38.7	3.6%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	7	7	8	8	1

Superior Court

Mission

Superior Courts

The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

Probation Services

The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services provides offender management for Felony Drug Court, Treatment and Accountability Court, Veterans Court, DUI/Drug Court, and the Solicitor's Pretrial Intervention Program. Probation Services also provides enhanced supervision of Domestic Violence cases under a Violence Against Women (VAWA) grant and operates the full-service Athens Drug Lab.

Felony Drug Court

The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

Mental Health Treatment and Accountability Court

The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

Veterans Treatment Court

The mission of the Western Judicial Circuit Veterans Treatment Court is to provide support and accountability that empowers Veterans to regain and maintain productive, responsible lives.

Alternative Dispute Resolution

The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

Superior Court

Law Library

The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary purpose is for legal research, but it also has facilities for meetings and serves as the center for self-represented litigants.

Objectives

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.
- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, Veterans Court and Probation Services.
- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.
- Increase program participation for qualified participants in the Felony Drug Court, Mental Health Treatment and Veterans Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.
- To establish a Steering Committee to build community support and awareness to all of the Accountability Courts.
- Formation of a Judicial Council to hold regular meetings to address Criminal Justice Reform.

Performance Measures

	Estimates		
	CY19	**CY20**	**CY21**
Criminal Cases Filed	2,504	1,839	2,080
Civil Cases Filed	2,165	1,369	1,516

	Actual		
	CY19	**CY20**	**CY21**
Number of New Accountability Court Participants	143	68	101
Number of Accountability Court Graduates	50	34	38
Number of Kids Served by Program (FTC/DUI/FDC)		98	156
Number of kids reunified (FTC/FDC)		18	15
Number of Drug Free Babies Born (FTC/FDC/DUI)		7	6
Average Number of Misdemeanor Probation **Cases** and **Active Warrants**	3000	1,741/384	1,937/252
Average Number of Pre-trial Cases	343	384	384

Probation Services

Outcomes and Performance Measures	Current Goal	2020	2021	Proj. 2022	Trend	Comments or Analysis
Court Case Data						
Superior Court Cases Fiscal Year	Data only	311	376	450	Up	
Finacial Assessments ordered in dollars	Data only	$51,590	$41,620	38,708	Down	projection based on 7/1 - 11/30
Percentage of assessments collected by probation	65%	48%	33%	30%	Down	
Community Service Hours Completed	Data only	4,308	2,846	4,000	Up	
State Court Cases Fiscal Year	Data only	864	1,062	1,200	Up	
Fines, Restitution, & Misc. Fees Assessed	Data only	$293,548	$149,712	$345,638	Up	projection based on 7/1 - 11/30
Percentage of assessments collected by probation	65%	79%	76%	75%	Down	
Community Service Hours Completed	Data only	25,428	16,219	20,000	Up	
Municipal Court Cases Fiscal Year	Data only	332	692	800	Up	
Finacial Assessments ordered in dollars	Data only	$152,669	$231,356	$247,570	Up	projection based on 7/1 - 11/30
Percentage of assessments collected by probation	65%	93%	85%	85%	Down	
Community Service Hours Completed	Data only	15,227	10,981	15,000	Up	
WE PROVIDE A COST-EFFICIENT WORKFORCE						
Total number of staff-FT	Data only	24	24	24	Same	
Total number of staff-PT/NB	Data only	1	1	1	Same	
Total expenses ($)	Data only	$1,682,265	$1,735,504		Up	Actual Expenses for the year
Revenue Receipts	Data only	$ 627,893	$ 387,533	$ 400,000	Down	Supervision Fees, Program Fees, Electronic Monitoring Fees, Drug Test Fees. **Goal increase by 15%.**
Percentage of revenue offset relative to expenses	Data only	37%	22%		Down	Goal: **Increase by 10% or more**
CASE MANAGEMENT						
Number of cases closed successfully	Data only	1,377	999	1,000	Down	Probationer completed conditions or case was modified.
Number of cases closed unsuccessfully	Data only	483	183	200	Down	Probationer did not complete conditions or were in warrant status/revoked.
Percentage of successful cases	Data only	65%	85%	85%	Up	Goal: **Increase by 5% or more**
Drug Testing						
Samples tested by Fiscal Year	Data only	16,241	11,236	15,000	Up	Individual urine samples tested. Goal: **Increase by 15% or more.**
Assays performed	Data only	118,916	88,080	110,500	Up	Specific tests for drugs within the samples. Goal: **Increase by 15% or more.**

Budget Highlights

The FY23 Approved Budget for Superior Court includes operations in the General Fund, the Alternative Dispute Resolution (ADR) Fund, and the Special Programs Fund (Law Library).

General Fund

The FY23 Budget for the Superior Court includes budgeted funding for;

- $6,500 for Overtime in Probation. This would allow for additional capacity for Probation and pre-trial monitoring and field services.
- $2,000 is included for additional Fuel Allocation in Probation.
- $10,200 for the operating cost of new vehicles (Capital purchases) for Probation
- The Superior Court also requested $78,300 to move the Veteran's Court Coordinator from the Grants Fund to the General Fund. This request was not recommended or approved.

ADR Fund

- This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits.
- The FY23 Budget for the ADR Program reflects no significant changes.

Special Programs Fund

- The Superior Court budget in the Special Programs Fund includes the Law Library.
- There are no significant changes in FY23 for the Law Library.

Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

Superior Court

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Salary & Benefits	$2,621.7	$2,723.6	$2,717.7	$2,643.4	($80.2)	-2.9%
Operating	$1,139.7	$1,088.8	$1,113.6	$1,109.6	$20.8	1.9%
Total	$3,761.4	$3,812.4	$3,831.3	$3,753.0	($59.4)	-1.6%

Appropriations by Division	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Administration	$3,273.60	$3,270.2	$3,209.4	$3,209.4	($60.8)	-1.9%
Superior Court One	$114.3	$127.9	$128.3	$128.3	$0.4	0.3%
Superior Court Two	$188.1	$139.6	$218.2	$139.9	$0.3	0.2%
Superior Court Three	$114.7	$166.5	$166.9	$166.9	$0.4	0.2%
Superior Court Four	$70.7	$108.2	$108.5	$108.5	$0.3	0.3%
Total	$3,761.4	$3,812.4	$3,831.3	$3,753.0	($59.4)	-1.6%

Appropriations by Fund	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
General Fund	$3,245.9	$3,486.9	$3,500.1	$3,421.8	($65.1)	-1.9%
Alternative Dispute Res. Fd.	$146.2	$201.2	$205.7	$205.7	$4.5	2.2%
Special Programs Fund	$96.0	$124.3	$125.5	$125.5	$1.2	1.0%
Grants Fund	$273.1	$0.0	$0.0	$0.0	$0.0	--
Total	$3,761.2	$3,812.4	$3,831.3	$3,753.0	($59.4)	-1.6%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund	FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Additions & Improvements					
Superior Court					
D-180 N 2 Additional Patrol Vehicles	-	-	94.0	-	-
Superior Court Total	-	-	*94.0*	-	-

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	38	38	39	38	0

Tax Assessor

Mission & Goals

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

Objectives

- Maintain a level of assessment (assessed value/sales ratio) between 38% and 42%. (State requirement range is 36% - 44%)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%)
- Maintain an assessment bias relationship (price related differential) close to 1.00. (State requirement range is 0.95 – 1.10)
- Prepare and send change of assessment notices by first week of May each digest year.

Performance Measures

Tax Assessor

Outcomes and Performance Measures	Goal	DY13	DY14	DY15	DY16	DY17	DY18	DY19	DY20	DY21	Comments or Analysis
Appraise all property located in Athens-Clarke County											
Number of Real Parcels	Data Only	41,802	41,871	41,861	41,805	41,828	41,775	41,913	42,218	42,238	Annual digest count
Number of Personal Property Accounts	Data Only	5,169	5,209	5,216	5,277	5,415	5,451	5,579	5,595	5,605	Annual digest count
Number of Mobile Homes	Data Only	2,517	2,516	2,514	2,496	2,497	2,498	2,498	2,491	2,458	Annual digest count
Achieve fair and equitable valuations of all properties according to state mandated specifications											
Maintain Level of Assessment (FMV)	38%-42%	39.53	39.96	40.58	39.39	39.29	38.73	38.46	38.97		Mandated by State of Georgia
Maintain Level of Uniformity	< 15%	10.21	3.20	8.81	8.90	8.54	8.32	9.12	7.84		Mandated by State of Georgia
Maintain Level of Assessment Bias	95 - 110	102.26	100.61	101.24	101.58	100.66	100.55	99.80	100.06		Mandated by State of Georgia
Georgia Department of Audit Ratio Study	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings		Mandated by State of Georgia
Produce a statutorily acceptable digest each year so tax bills can be mailed in a timely manner											
Complete fieldwork reviews by February 1 each year	> 95%	97%	97%	97%	98%	98%	98%	98%	98%	98%	Necessary deadline in producing of tax digest each year
Complete deed transactions reviews by Feb 1 each year	> 95%	95%	95%	96%	97%	98%	99%	99%	99%	97%	Necessary deadline in producing of tax digest each year
Complete mapping updates by Feb 1 each year	> 95%	97%	97%	96%	97%	98%	98%	98%	97%	96%	Necessary deadline in producing of tax digest each year
Complete Personal Property accounts to send notices by first week of May each year	> 95%	100%	99%	99%	99%	96%	99%	99%	*90%	98%	Necessary deadline in producing of tax digest each year
Complete ratio analysis to send notices by first week of May each year	> 98%	100%	100%	100%	100%	100%	100%	100%	*92%	100%	Necessary deadline in producing of tax digest each year
Process appeals within 180 days of receipt	< 180	100%	100%	100%	100%	100%	100%	100%	100%	100%	State requirement for processing appeals in timely manner
Produce timely and acceptable tax digest	August 1 each year	Met	Met	Met	Met	Met	Met	Met	Met	Met	State requirement for tax digest submission is September 1 each year

Tax Assessor

Budget Highlights

The FY23 Budget of $1.1 million for the Tax Assessor's office includes the following:

- $66,875 increase for a new fulltime Appraiser III position

Other salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$920.4	$993.4	$987.7	$990.6	($2.8)	-0.3%
Operating	$90.6	$131.3	$137.1	$134.2	$2.9	2.2%
Total	$1,011.0	$1,124.7	$1,124.8	$1,124.8	$0.1	0.0%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	13	13	14	14	1

Tax Commissioner

Mission

The overall goal of the Office of the Tax Commissioner is to provide effective service and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division - Services provided by this division are: (1) registration and titling of vehicles, collection, and disbursements of related taxes and fees; and (2) advising taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures.

Objectives

- Prepare digest and obtain DOR approval in July to send out Property Tax bills for real and personal property on or before August 20th for an October 20th due date.
- Disburse property tax payments received within one week in off peak season and within two weeks in the peak season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date and 98.5% by end of fiscal year
- Process property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season.
- Maintain Homestead applications
- Issue FIFAs for delinquent taxes
- Process and mail out MH bills by February 1st
- Process walk in motor vehicle transactions within 15 minutes and mail in within 24 hours of receipt
- Disburse weekly to the levying authorities all collections for Motor Vehicle Division

Performance Measures

	Actual			Forecast	
	FY19	**FY20**	**FY21**	**FY22**	**FY23**
Property Tax Bills - Real/Personal sent out by August 20th	46,003	46,003	46,599	46,700	46,700
Disburse Payments per O.C.G.A.	100%	100%	100%	100%	100%
Collect, process and disburse 91% of payments with 30 days of due date and 98.5% by end of fiscal year	100%	100%	100%	100%	100%
Process Property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season	100%	100%	100%	100%	100%
Homestead Applications Maintained	15,736	15,736	15,767	16,000	16,000
Tax Sale Operations/ Fi-Fa. Issued	711	822	1,488	1,900	1,900
Mobile Homes Billed by February 1st	1,814	1,814	1,822	1,755	1,791
Process walk in motor vehicle transactions within 15 minutes and mail in within 25 hours of receipt	99%	99%	99%	100%	100%
Disburse weekly to levying authorities all collections for Motor Vehicle Division	100%	100%	100%	100%	100%
Vehicle Registration Services	108,342	91,994	77,958	100,000	100,000
Vehicle Miscellaneous Services	5,757	16,952	18,792	17,000	17,000
Vehicle Title Services	22,080	11,746	4,922	12,000	12,000

Tax Commissioner

Budget Highlights

The FY23 Budget of $1.4 million for the Tax Commissioner's office reflects no significant changes to services or programs.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,326.6	$1,321.9	$1,217.0	$1,217.0	($104.9)	-7.9%
Operating	$175.7	$210.7	$210.2	$210.2	($0.5)	-0.2%
Total	$1,502.3	$1,532.6	$1,427.2	$1,427.2	($105.4)	-6.9%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$206.2	$216.9	$204.7	$204.7	($12.2)	-5.6%
Property Tax	$440.0	$429.7	$378.6	$378.6	($51.1)	-11.9%
Motor Vehicle	$730.4	$726.2	$683.6	$683.6	($42.6)	-5.9%
Delinquent Tax	$125.7	$159.8	$160.3	$160.3	$0.5	0.3%
Total	$1,502.3	$1,532.6	$1,427.2	$1,427.2	($105.4)	-6.9%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

					5 - Year CIP	
General Capital Projects Fund	**FY21 Year End Balance**	**FY22 Budget**	**FY23 Approved**	**FY24-27 Proposed**	**FY28-32 Proposed**
Current Services					
Tax Commissioner					
D-181 N Purchase of Property Tax Collection Software	-	-	-	-	-
Tax Commissioner Total	-	-	-	-	-

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	19	19	19	19	0

Transit

Mission

The mission of the Transit Department is to provide safe, courteous, cost effective efficient public transportation services to the citizens of Athens-Clarke County.

Goals & Objectives

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of citizens.
  c) Emphasize regional connections for all ground transportation.
  d) Position Athens Transit as a strong alternative to automobiles by providing more frequency of service, longer hours of service, multiple transfer options, and more direct routes with shorter travel times.

- Transit provides solutions to help improve citizen mobility within Athens-Clarke County.
  a) Identify neighborhoods that are underserved and develop service plans.
  b) Attempt to improve air quality by reducing traffic congestion along specific corridors.

- ATS operates in such a manner that is cost effective.
  a) Continue to pursue dedicated funding sources for transit services. (Examples; local option sales tax, gasoline tax, etc.)
  b) Develop alternative revenue sources that have the least impact on local community tax payers.
  c) Create a fare structure that is economically feasible for people with low incomes.
  d) Utilize SPLOST and TSPLOST funding to supplement capital expenses.
  e) Thoroughly investigate, acquire and implement new technology to achieve operating cost savings.

- Continue to foster the ATS and UGA transit services interface in order to achieve community goals.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

- Reduce the need for parking facilities within the CBD and UGA campus therefore allowing maximum utilization of land for more productive purposes.
  a) Educate employers, the business community and citizens about the economic benefits of Athens Transit.
  b) Encourage more partnerships with employers and business communities.
  c) Develop park-n-ride sites with direct service to the CBD and UGA campus.

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community and a safe service environment for customers and employees.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Maximize fare revenue, while providing economical services.

Transit

- Limit the cost of providing service by generating more revenue.Increase community awareness and encourage use of available transit service.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Limit the increasing cost of providing service by ensuring only qualified individuals are permitted to use the service.
- Achieve a high level of rider satisfaction and an on-time performance rate that exceeds 95%.
- Optimize scheduling to effectively utilize resources.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Performance Measures

Transit Performance Measure	*Goal*	*FY 19*	*FY 20*	*FY 21*	*FY 22 (Proj.)*	*FY23 (Proj.)*
Total Passengers Fixed-Route	increase by 3%	1,553,282	1,548,324	654,293	673,922	654,293
Passenger Revenue*	increase by 1%	$ 1,720,834	$ 1,763,252	$ -	$ -	$ -
Revenue Miles	increase by 1%	824,567	1,061,448	774,304	782,047	789,868
Revenue Hours	increase by 1%	72,222	69,808	64,320	64,963	65,613
Passengers/Mile	increase by 1%	1.88	1.46	0.85	0.85	0.00
Passengers/Hour	increase by 3%	21.51	22.18	10.17	10.48	10.79
Revenue/Mile	increase by 3%	$ 2.14	$ 2.20	$ -	$ -	$ -
Revenue/Hour	increase by 3%	$ 23.83	$ 25.26	$ -	$ -	$ -
Total Passengers Demand Response	increase by 3%	6,818	7,553	3,297	3,396	3,810
Passenger Revenue*	increase by 3%	$ 22,487	$ 25,090	$ -	$ -	$ -
Revenue Miles	increase by 3%	56,834	62,241	33,151	34,146	35,170
Revenue Hours	increase by 3%	5,489	6093	3297	3396	3498
Passengers/Mile	increase by 3%	0.12	0.12	0.10	0.10	0.11
Passengers/Hour	increase by 3%	1.24	1.24	1.00	1.03	1.06
Revenue/Mile	increase by 3%	$ 0.40	$ 0.40	$ -	$ -	$ -
Revenue/Hour	increase by 3%	$ 4.10	$ 4.12	$ -	$ -	$ -
Miles/Trip	increase by 3%	8.34	8.24	10.05	10.36	10.67
Overall Ridership		**1,560,100**	***1,555,877***	***657,590***	**677,318**	**658,103**

Transit

Budget Highlights

The FY23 Budget for the Transit Enterprise Fund includes:

Revenue

- Federal funding, estimated to be approximately $6.3 million in FY23, is based on the current grant contract and funding from the Federal Transit American Rescue Plan Act (ARPA).
- No General Fund contribution to the Transit Enterprise Fund is recommended, same as FY22 Budget, due to increased federal funding allocations expected in FY23 from the FTA through the American Rescue Plan Act.
- Transit is approved to remain fare-free for FY23, therefore no farebox revenue nor contributions from the University of Georgia (UGA) for student ridership are projected.

Expenses

- Total expenses are projected at $7.9 million (calculated as total expenses less depreciation of $4.4 million)
- $8,900 is included for a new fulltime Information Technology Generalist position, along with reallocation of $50,000 from Administration contract labor budget and elimination of 2 part-time intern positions paid from contract labor.
- $100,841 is included for the Transit Planning Grant, similar to FY22, which funds a Planner II position.

Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Transit Fund, see page E-32.

Transit

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$4,179.9	$4,824.4	$5,122.7	$5,122.7	$298.3	6.2%
Operating	$991.5	$1,285.5	$1,274.1	$1,274.1	($11.4)	-0.9%
Total	$5,171.4	$6,109.9	$6,396.8	$6,396.8	$286.9	4.7%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$542.0	$717.80	$691.00	$691.00	($26.8)	-3.7%
Operations	$3,371.0	$3,989.4	$4,228.5	$4,228.5	$239.1	6.0%
Demand Response	$243.5	$316.5	$323.5	$323.5	$7.0	2.2%
Maintenance	$1,014.9	$1,086.2	$1,153.8	$1,153.8	$67.6	6.2%
Total	$5,171.4	$6,109.9	$6,396.8	$6,396.8	$286.9	4.7%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Transit Fund	$5,098.2	$6,009.0	$6,296.0	$6,296.0	$287.0	4.8%
Grants Fund	$73.2	$100.8	$100.8	$100.8	$0.0	0.0%
Total	$5,171.4	$6,109.8	$6,396.8	$6,396.8	$287.0	4.7%

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	79	80	81	81	1

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund		FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services						
Transit					-	
D-182	Matching Funds for Transit Capital Improvement Grants	146.9	50.0	80.0	320.0	400.0
Transit Total		*146.9*	*50.0*	*80.0*	320.0	*400.0*
Current Services Total		**146.9**	**50.0**	**80.0**	**320.0**	**400.0**
Additions & Improvements						
Transit						
D-183	Update Transit Plans and Transit Studies	-	30.0	-	30.0	150.0
Transit Total		-	*30.0*	-	30.0	*150.0*
Additions and Improvements Total		**-**	**30.0**	**-**	**30.0**	**150.0**
Transit Total		**146.9**	**80.0**	**80.0**	**350.0**	**550.0**

Transportation & Public Works

Mission

Transportation & Public Works is committed to the responsible planning, construction, maintenance, and operation of a transportation network that is effective and safe for people using all modes of transportation.

Further, Transportation & Public Works is dedicated to a stormwater management program that improves both the conveyance of stormwater and the quality of our streams and rivers while running an effective and responsive utility.

Goals

The Department strives to provide an effective and safe transportation network for people using all modes through the following:

- Provide a proactive asset management program to key transportation infrastructure including pavement, bridges, traffic signals, pavement markings, and signs
- Provide safe and efficient roadways
- Provide effective and connected bicycle and pedestrian networks that are comfortable and safe for all users
- Provide safe, clear, efficient, and effective traffic control and guidance systems
- Provide proactive and responsive maintenance to transportation systems
- Promote high quality, safe, effective and environmentally sensitive development in the community
- Oversee the effective and cost efficient construction of transportation improvements
- Provide prompt emergency response that serves the needs of Athens-Clarke County

The Department strives to provide an effective stormwater program through the following:

- Provide a proactive asset management program to key stormwater infrastructure including dams, detention facilities, culverts, and stormwater collection systems
- Provide safe and efficient public storm water collection and conveyance systems
- Operate a utility that is cost efficient, effective, and responsive

Identify safety and operational deficiencies in drainage systems and deliver corrective solutions in a timely manner

Objectives

Transportation:

- Provide major roadway maintenance (resurfacing) to at least 5.8% (70 lane-miles) of ACC lane miles to provide a sustainable life cycle program (10 years for arterials, 15 years for collectors, and 20 years for local roadways)
- Rebuild approximately 8% (7) traffic signals annually to provide a reliable and effective signal system
- Upgrade approximately 8% (2,750) of all road signs on an annual basis to ensure proper reflectivity standards of all signs
- Complete plans review for new development within fourteen (14) days of submittal
- Complete 95% of street work requests within thirty (30) days of receiving the request

Stormwater:

- Develop and implement an asset management program for piped stormwater systems
- Maintain stormwater utility bill collection to average at least 92% yearly
- Provide a cost effective stormwater utility that maximizes public investment
- Complete 95% of stormwater requests within thirty (30) days of receiving the request

Performance Measures

	Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	Comments
TRANSPORTATION	***Our staff is committed to the responsible planning, construction, and maintenance of a transportation network***							
	Lane-miles receiving major roadway maintenance as % of all lane-miles (resurfacing, full-depth reconstruction, etc.)	*> 5.8%*	1.7%	2.0%	*5.5%*	*3.4%*	*2.6%*	FY20-21 decrease due to COVID. FY22-23 anticipated to increase significantly
	Lane-miles in good or excellent condition as % of all lane-miles	*> 70%*	44%	46%	*45%*	*66%*	*66%*	Updated in Spring '20 with newly collected IMS results
	Average bridge sufficiency rating	*> 80*	78.2	78.2	*78.2*	*79.6*	*79.6*	Current score from 2019 GDOT report. Sufficiency Rating will no longer be reported by GDOT, so new metric is expected in future years
	Number of traffic signal rebuilds as % of all ACC traffic signals	*> 8%*	1.2%	3.3%	*3.4%*	*3.2%*	*1.2%*	2 traffic signals rebuilt in FY21
	Average traffic signal age	*Data Only*	23	24	*24*	*24*	*24*	One third of ACC signals exceed age of 39-years
	Cabinet equipment preventative maintenance inspections % of all signals	*100%*	100%	90%	*78%*	*84%*	*41%*	FY21 decrease due to signal tech vacancies and COVID restrictions, as well as an increase small cell project demands on staff time
	Preventative maintenance inspections of field equipment as % of all traffic signals	*> 50%*	30%	85%	*42%*	*28%*	*9%*	
	Traffic Signal Maintenance Devices Per Technician	*≤ 40*	61	62	*65*	*68*	*72*	Device numbers continue to increase as staffing levels remain constant
	Centerline miles of roadway striping installed as % of centerline miles	*> 12%*	4.3%	6.0%	*1.7%*	*6.4%*	*9.8%*	An aggressive Off-System Safety program attributes to FY21 spike in striping.
	Number of signs replaced as percentage of all signs	*> 8%*	5.0%	5.2%	*4.6%*	*5.5%*	*4.7%*	Many signs are older and noncompliant with MUTCD retro-reflectivity standards.
	Average response time (hours) for all roadway work requests	*< 72 hours*	24.0	26.0	*58.0*	*38.0*	*43.0*	132 roadway work requests resolved in FY21
	% dead animals removed within 24-hours of notice	*>97%*	100%	100%	*100%*	*100%*	*99%*	410 dead animals removed in FY21
	Number of all roadway work requests completed in 30 days as % of all requests	*> 95%*	91.1%	93.2%	*91.0%*	*96.0%*	*97.0%*	Increase due to better tracking through Cityworks
	Site Plans Reviews completed within allocated review times (7 or 14 days depending) as % of all Site Reviews.	*> 95%*	*New for FY19*			*83.0%*	*77.0%*	This includes initial and resubmittals review time for 14 and 7 days target turnaround.

TRANSPORTATION	***that is effective***							
	Overall arterial level of service (LOS)	*C*						Developing work flow
	Million vehicle miles traveled	*Data Only*	1105	*1149*	*1213*	*1303*	*1226*	FY21 decrease most likely due to COVID
	Total pedestrian network mileage as percent of overall roadway network	*Data Only*	32.3%	*32.4%*	*32.4%*	*32.5%*	*32.6%*	.7 miles of sidewalk anticipated in FY21
	Total bicycle network mileage as percent of overall roadway network	*> 51%*	12.8%	*12.8%*	*12.8%*	*13.0%*	*13.0%*	Additional multi-use facilities anticipated in FY21-22
	and safe for all modes of transportation.							
	Crashes / 100 million vehicle miles traveled	*Decrease FPY*	494	603	*389*	*325*	*315*	FY19 and FY20 crash numbers appear much lower than previous years. Possibly due to combination of distracted driving law and regression to the mean. FY21 decrease most likely a side effect of reduced driving during Pandemic
	Fatalities (sum of reported vehicular, bicycle, and pedestrian)	*Decrease FPY*	11	8	*11*	*19*	*19*	
	Serious Injuries (sum of reported vehicular, bicycle, and pedestrian)	*Decrease FPY*	New For FY20			71	*64*	
	Number of pedestrian-related crashes	*Decrease FPY*	57	75	*63*	*44*	*38*	
	Number of bicycle-related crashes	*Decrease FPY*	26	33	*23*	*18*	*15*	

	Performance Measure	*Goal*	*FY17*	*FY18*	*FY19*	*FY20*	*FY21*	*Comments*
STORMWATER	***Further, we are dedicated to a stormwater management program that improves both the conveyance of stormwater***							
	Stormwater Pipe in Good or Excellent Condition as % of pipe	*New in FY22*						Developing work flow
	Total number of stormwater pipes in failed condition (condition score above 4)	*Data Only*	*New for FY19*		*15*	*24*	*24*	Live Stream Pipes are failing at a rate of 2-3 per year. Current funding will not keep up with this.
	Number of linear feet of stormwater pipe rehabilitated/replaced	*Data Only*	*New for FY18*	*462*	*1426*	*1721*	*604*	FY21 Decrease due to limited funding and reduced in-house projects due to COVID
	% inspection of stormwater drains in public right of way	*100%*	100%	86%	*90%*	*10%*	*6%*	Lower numbers due to COVID-related staff vacancies and restrictions on inmate usage during Pandemic
	Average response time (days) for all stormwater work requests	*< 72 hours*	15	19	*58*	*47*	*42*	910 stormwater work requests resolved in FY21
	Number of stormwater work requests completed in 30 days as % of all requests	*> 90%*	97%	94%	*95.0%*	*95.0%*	*96.0%*	
	and the quality of our streams and rivers.							
	Number of sampling locations within Georgia EPD thresholds as % of all sampling locations	*New in FY22*						Developing work flow
	Number of Illicit Discharge Complaints	*Data Only*	43	66	*19*	*10*	*5*	As required by NPDES Phase II Permit
	% of Illicit Discharge Complaints responded to in 48 hours	*100%*	100%	100%	*100%*	*100%*	*100%*	
	Cubic yards of waste removed from stormwater system	*Data Only*			*9134*	*5236*	*5449*	Better tracking through Cityworks

STORMWATER	**while running an effective and responsive utility.**							
	Utility bill collection rate	*> 95%*	91%	93%	*90%*	*99%*	*97%*	Projection pending final collections
	% credit card payments	*> 4.6%*	2.8%	6.4%	*7.4%*	*18.0%*	*22.3%*	Increase due to ClickToGov rollout
	Monthly stormwater rate per 1,000 square feet	*< $1.91*	$1.34	$1.34	*$1.34*	*$1.34*	*$1.34*	Utility Fee Review ongoing
	Number of impervious surface appeals reviewed	*Data Only*	286	51	*13*	*112*	*7*	Peak reviews from impervious surface audit
	Number of new credit applications approved	*Data Only*	1	0	*2*	*4*	*0*	Utility Fee Review looking for ways to increase

Budget Highlights

Transportation and Public Works is funded through two funds: the General Fund and the Stormwater Fund. The General Fund supports Administration, Traffic & Operations, Engineering, and Streets & Drainage. The Stormwater Fund supports Engineering, Streets & Drainage, and Stormwater Management for stormwater projects.

General Fund

The Approved Budget for Transportation and Public Works includes budgeted funding from the General fund for;

- $66,400 for a Vision Zero Specialist to work directly with the Bike, Pedestrian, and Safety Coordinator to develop and implement Athens-Clarke County's Vision Zero Action Plan.
- $86,080 increase for vehicle related expenses ($14,040 for fuel, $72,040 for vehicle replacement charges).
- $19,200 for Signs & Marking Supplies to increase the amount of signage and marking Transportation and Public Works is able to accomplish which has been insufficient to replace all the signs and marking within the recommended schedule.
- $14,200 for Construction Supplies to fund the increasing costs of materials such as stone, concrete, asphalt, and pipe.
- $4,000 for Protective Equipment to increase the funding available for PPE.

Stormwater Fund

The Approved Budget for Transportation and Public Works includes budgeted funding from the Stormwater Fund for;

- $63,100 ($59,600 Salary & Benefits) for an Inspector Position to be utilized by the Land Development section which currently have 4 Public Works Inspectors who are responsible for 75 permitted land disturbance projects consisting of approximately 475 acres of disturbed ground.
- $42,100 increase for vehicle related expenses ($27,800 for fuel, $14,300 for vehicle replacement charges).
- $21,000 to Convert a Part-time Customer Services Representative to Fulltime to be able to increase collection efforts by utilizing the position to gather information required by Federal Regulations to report Active Delinquent Customers to the Collection Agency

Salary and benefit changes are due to PMP adjustments in FY22, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Stormwater Fund, see page E-36. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-17.

Appropriation Summary

(All figures in $1,000s)	FY21	FY22	FY23	FY23		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$4,973.4	$5,284.1	$5,405.1	$5,371.8	$87.7	1.7%
Operating	$2,425.9	$2,907.7	$3,197.0	$3,100.0	$192.3	6.6%
Total	$7,399.3	$8,191.8	$8,602.1	$8,471.8	$280.0	3.4%

	FY21	FY22	FY23	FY23		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$436.2	$460.7	$532.6	$532.5	$71.8	15.6%
Traffic & Operations	$2,388.3	$2,396.0	$2,574.4	$2,457.4	$61.4	2.6%
Engineering	$752.4	$790.1	$664.6	$664.6	($125.5)	-15.9%
Streets & Drainage	$2,412.0	$2,829.6	$2,860.0	$2,846.8	$17.2	0.6%
Storm Water Management	$1,410.4	$1,715.4	$1,970.5	$1,970.5	$255.1	14.9%
Total	$7,399.3	$8,191.8	$8,602.1	$8,471.8	$280.0	3.4%

	FY21	FY22	FY23	FY23		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$4,382.7	$4,794.4	$4,989.0	$4,858.7	$64.3	1.3%
Stormwater Fund	$3,016.6	$3,397.4	$3,613.1	$3,613.1	$215.7	6.3%
Total	$7,399.3	$8,191.8	$8,602.1	$8,471.8	$280.0	3.4%

Capital Budgets, 5-Year CIP and Project Forecast

(all numbers in thousands of dollars)

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Transportation & Public Works							
D-184		Signal Replacement	139.5	75.0	350.0	4,838.0	10,500.0
D-188		Upgrade Overhead Street Name Signs	72.7	75.0	350.0	2,425.0	3,300.0
D-192		Roadway Safety Devices Life Cycle Replacement	11.4	150.0	247.5	1,662.0	3,260.0
D-194		Pavement Maintenance Program	140.0	700.0	1,000.0	13,098.0	40,760.5
D-195		Bridge Improvement & Replacement Program	179.1	50.0	50.0	-	2,000.0
Transportation & Public Works Total			*542.6*	*1,050.0*	*1,997.5*	22,023.0	*59,820.5*
Current Services Total			**542.6**	**1,050.0**	**1,997.5**	**22,023.0**	**59,820.5**
Additions & Improvements							
Transportation & Public Works							
D-185		Traffic Data Collection	28.8	-	25.0	130.0	200.0
D-187		Sidewalk and Other Improvements	31.9	-	25.0	160.0	200.0
D-189		Local Road Improvement Projects	120.3	-	25.0	510.0	650.0
D-190		Pedestrian Safety and Traffic Calming Improvements	64.1	-	40.0	180.0	300.0
D-191	N	Purchase Additional Signal Bucket Truck	-	-	165.0	-	-
D-193		Expand Fiber Optic Cable Communications System	20.7	-	30.0	150.0	200.0
D-197		Bicycle Transportation Improvements	-	-	-	30.0	1,000.0
Transportation & Public Works Total			*265.8*	-	*310.0*	1,160.0	*2,550.0*
Additions and Improvements Total			**265.8**	**-**	**310.0**	**1,160.0**	**2,550.0**
Transportation & Public Works Total			**808.5**	**1,050.0**	**2,307.5**	**23,183.0**	**62,370.5**

Stormwater Fund			FY21 Year End Balance	FY22 Budget	FY23 Approved	5 - Year CIP FY24-27 Proposed	5 - Year CIP FY28-32 Proposed
Current Services							
Transportation & Public Works							
D-196		Stormwater Improvement Prog / Areawide	1,039.6	200.0	800.0	800.0	1,000.0
Current Services Total			**1,039.6**	**200.0**	**800.0**	**800.0**	**1,000.0**
Additions & Improvements							
Transportation & Public Works							
D-186	N	New Vehicle for PW Inspector Position Request	-	-	25.0	-	-
Additions and Improvements Total			**-**	**-**	**25.0**	**-**	**-**
Stormwater Fund Total			**1,039.6**	**200.0**	**825.0**	**800.0**	**1,000.0**

Authorized Positions

	FY21	FY22	FY23 Requested	FY23 Approved	▲
Fulltime Authorized Positions	90	90	93	93	3

FY23 Capital Budget and Capital Improvement Plan

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:

a) Maintain infrastructure and public facilities,
b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services,
d) Preserve community and historical assets and
e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $30,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY23 capital projects. Projects outlined in the remaining four years (FY24 – FY27) are for planning purposes only and are not authorized until included in an adopted Capital Budget. Furthermore, projects identified in years FY28–FY32 are listed to show a budget estimate for the next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories:

a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I).

CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY23 Capital Budget total $45.9 million (page D-2). General Capital Fund projects (page D-3) total $10.8 million. The remaining capital projects in the Enterprise, Internal Service and Special Revenue Funds total $35.1 million.

The FY23 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-16. Detailed data sheets for individual projects begin on page D-17.

Major Projects Capital Summary

Capital Projects for Current Services

General Capital Projects Fund		
LS	Parks - R&M Existing Facilities	$ 2,174,000
CS	Facilities Life Cycle Maintenance Program	$ 1,000,000
TPW	Pavement Maintenance Program	$ 1,000,000
IT	Information Technology Equipment Replacement Program	$ 400,000
	Other General Capital Projects Fund	$ 4,796,983
	Subtotal	$ 9,370,983
Fleet Replacement Fund		
CS	Fleet Replacement Program	$ 4,719,100
Storm Water Management Enterprise Fund		
TPW	Stormwater Improvement Prog / Areawide	$ 800,000
Water & Sewer Enterprise Fund		
PU	Rehabilitate and Replace Sewers	$ 10,000,000
PU	Replace and Upgrade Facilities and Equipment	$ 3,450,000
PU	Rehabilitate and Replace Water Lines	$ 3,000,000
PU	Improve Water Supply Reliability	$ 2,000,000
PU	W&S Lines - Additions and Improvements	$ 994,500
PU	Meter and Water/Sewer Stub Additions	$ 520,000
PU	Replace Water Meters	$ 365,000
PU	Manage and Reuse Residual Solids	$ 300,000
	Other Water & Sewer Ent Fund	$ 534,600
	Subtotal	$ 21,164,100
Solid Waste Enterprise Fund		
SW	Replace Automated Refuse/Recycling Truck	$ 471,000
SW	Replace Commercial Dumpster Collection Front-end Loader	$ 231,500
	Other Solid Waste Enterprise Fund	$ 185,000
	Subtotal	$ 887,500
Landfill Enterprise Fund		
SW	Replace Trash Compactor	$ 450,000
SW	Replace Bulldozer	$ 140,000
SW	Landfill Well Construction	$ 100,000
	Other Landfill Ent Fund	$ 805,000
	Subtotal	$ 1,495,000
All Other CS Projects		$ 137,000
Current Services - All Funds		**$ 38,573,683**

Capital Projects for Additions & Improvements

General Capital Projects Fund		
POL	Mental Health Co-Responder Team Vehicles	$ 188,000
CS	New Truck and Trailer for Litter Crew	$ 168,000
FIRE	Renovate and Expand Fire Training Center	$ 100,000
FIRE	Construct Emergency Operations Center	$ 100,000
SC	2 Additional Patrol Vehicles	$ 94,000
MGR	Natural Area Rehabilitation and Management Program	$ 75,000
	Other General Capital Projects Fund	$ 712,500
	Subtotal	$ 1,437,500
Building Inspections Fund		
BI	Hybrid Vehicle Purchases	$ 128,000
Economic Development Fund		
ED	Economic Development Capital Program	$ 500,000
Stormwater Fund		
TPW	New Vehicle for PW Inspector Position Request	$ 25,000
Water & Sewer Enterprise Fund		
PU	Water Transmission Grid Improvements	$ 2,100,000
PU	WRF Phosphorous Improvements	$ 2,000,000
	Other Water & Sewer Ent Fund	$ 1,035,000
	Subtotal	$ 5,135,000
All Other AI Projects		$ 80,000
Additions & Improvements - All Funds		**$ 7,305,500**

Total FY23 Approved Capital Budget **$ 45,879,183**

Capital Summary by Fund

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:											
Transfers from General Fund					40,025.7	10,808.5	21,119.3	20,612.7	23,278.6	36,423.3	180,688.5
Total Sources					**40,025.7**	**10,808.5**	**21,119.3**	**20,612.7**	**23,278.6**	**36,423.3**	**180,688.5**
Uses:											
Current Services Projects Listed Below			3,192.4	4,505.4	34,479.2	9,371.0	19,677.2	19,564.7	19,632.1	24,621.8	156,854.9
Additions & Improvements Projects Listed Below			906.1	208.0	5,546.5	1,437.5	1,442.2	1,048.0	3,646.5	11,801.5	23,833.6
Total Uses			**4,098.5**	**4,713.4**	**40,025.7**	**10,808.5**	**21,119.3**	**20,612.7**	**23,278.6**	**36,423.3**	**180,688.5**
Change in Fund Balance					-	-	-	-	-	-	-
Current Services											
Airport											
D-17		Maintain Airport Facilities and Equipment	19.3	25.0	55.0	50.0	55.0	55.0	55.0	55.0	-
D-18	N	Testing Equipment for Aircraft Rescue Fire Fighting Vehicle	-	-	32.0	30.0	-	-	-	-	-
D-19	N	Self Serve Avgas Unit	-	-	50.0	-	-	-	-	-	-
Airport Total			*19.3*	*25.0*	*137.0*	*80.0*	*55.0*	*55.0*	*55.0*	*55.0*	-
Central Services											
D-22		Facilities Life Cycle Maintenance Program	0.8	1,262.8	1,415.0	1,000.0	1,602.0	1,813.0	2,053.0	2,155.0	12,018.6
D-23		800 MHz Subscriber Radio Life Cycle	291.6	200.0	400.0	300.0	400.0	400.0	400.0	600.0	2,000.0
D-24		Landscaping Equipment Life Cycle Replacement	4.5	75.0	139.5	125.0	132.5	132.5	132.5	132.5	726.0
D-27		Parking Lot Life Cycle Maintenance & Repair	21.4	25.0	40.0	30.0	40.0	40.0	40.0	100.0	500.0
D-29		Tree Hazard Reduction	-	-	60.0	40.0	60.0	60.0	60.0	60.0	300.0
D-30		800 MHz Radio Infrastructure Replacement	150.0	150.0	250.0	200.0	250.0	250.0	250.0	250.0	1,500.0
D-33		Upgrade Fuel Sites	24.7	-	-	-	-	-	-	-	-
D-34		Landscape & Community Tree Program	-	-	15.0	15.0	15.0	15.0	15.0	20.0	100.0
D-38		Energy Management Improvements	12.2	-	-	-	-	-	30.0	30.0	300.0
D-39		Replace Internal Support Equipment	50.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	50.0
D-40		Parking Facilities	50.8	-	20.0	20.0	20.0	20.0	20.0	20.0	100.0
D-41		Parking Decks Life Cycle Replacement	33.7	-	50.0	50.0	50.0	50.0	50.0	50.0	250.0
Central Services Total			*639.8*	*1,722.8*	*2,399.5*	*1,790.0*	*2,579.5*	*2,790.5*	*3,060.5*	*3,427.5*	*17,844.6*
Corrections											
D-49		Food Service Equipment Life Cycle Replacement	20.6	20.0	20.0	20.0	20.0	20.0	20.0	20.0	100.0
Corrections Total			*20.6*	*20.0*	*20.0*	*20.0*	*20.0*	*20.0*	*20.0*	*20.0*	*100.0*
Fire & Emergency Services											
D-52		Fire Apparatus Replacement - Ladder 7	-	-	183.0	-	183.0	183.0	183.0	183.0	915.0
D-53		Replace Mobile Data Terminals	200.5	50.0	50.0	50.0	50.0	50.0	50.0	50.0	250.0
D-54	N	Construct Fire Station 1, Vehicle Shop & Headquarters	-	-	16,282.0	-	-	-	-	-	-
D-58		Hose & Appliances	-	25.0	267.2	200.0	-	-	-	-	-
D-59	N	Community Education & Training Technology Project	-	-	63.0	-	-	-	-	-	-
Fire & Emergency Services Total			*200.5*	*75.0*	*16,845.2*	*250.0*	*233.0*	*233.0*	*233.0*	*233.0*	*1,165.0*
Information Technology											
D-61		Information Technology Equipment Replacement Program	480.5	400.0	600.0	400.0	680.0	500.0	850.0	600.0	3,230.0
Information Technology Total			*480.5*	*400.0*	*600.0*	*400.0*	*680.0*	*500.0*	*850.0*	*600.0*	*3,230.0*
Leisure Services											
D-62		Parks - R&M Existing Facilities	46.6	200.0	3,450.0	2,174.0	764.9	2,437.6	1,173.8	224.2	4,998.4
D-63		Pool Repairs and Renovations	83.6	150.0	207.0	207.0	342.2	352.8	27.5	228.0	278.3
D-64		Bridge and Boardwalk Inspection and Replacement	27.7	-	1,184.6	300.0	492.0	454.5	528.5	528.5	845.3
D-65		Pavement Repair and Maintenance	6.6	-	1,669.0	300.0	1,358.1	239.2	439.2	134.0	402.1
D-66		Park Equipment - Replacement / Life Cycle	2.5	75.0	486.5	200.0	450.0	553.6	290.3	165.1	990.2
D-67	N	Leisure Services System Master Plan	-	-	250.0	200.0	250.0	-	-	-	-
D-68	N	Truck – Dudley Park and Multi-Use Trails	-	-	47.0	-	-	-	-	-	47.0
D-69	N	Truck – Facility & Park Maintenance	-	-	68.0	-	-	-	-	-	-
D-70		Cook's Trail Reroute and Conversion to Multi-Use Trail	-	-	1,121.0	-	5,603.0	5,603.0	-	-	-
D-71		Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	-	-	-	-	8,364.0
D-72		Ben Burton Park Repairs and Renovations	-	-	-	-	-	-	2,223.8	-	-
D-73		Create a Property Boundary Program	-	-	-	-	50.0	50.0	50.0	50.0	50.0
D-74		Memorial Park Renovations	-	-	-	-	-	-	1,519.0	4,665.5	4,665.5
D-75		Bishop Park Renovations	-	-	-	-	-	-	-	-	20,500.0
D-76		Dudley Park Improvements	-	-	-	-	-	-	-	-	5,164.0
D-77		Sandy Creek Park Improvements	-	-	-	-	-	-	-	-	6,703.0
D-78		Satterfield Park Improvements	-	-	-	-	-	-	-	-	4,697.0
D-79		Southeast Clarke Park Improvements	-	-	-	-	-	-	2,330.0	7,158.5	7,158.5
D-80		Virginia Callaway-Cofer Walker Park Improvements	-	-	-	-	-	-	-	-	4,440.0
D-81		Morton Theatre Fork Lift Replacement	-	-	-	-	-	-	35.0	-	-
D-87		Cooks Property Master Plan	-	-	50.0	-	-	-	-	-	-
D-88		Whitehall Shoals Visioning Plan	-	-	25.0	-	-	-	-	-	-
D-89		Barber Creek & Chicopee Gun Emplacement Vision Plan	-	-	25.0	-	-	-	-	-	-
D-90		Undeveloped Greenspaces Vision Plan	-	-	25.0	25.0	-	-	-	-	-
Leisure Services Total			*167.1*	*425.0*	*8,608.0*	*3,406.0*	*9,310.2*	*9,690.7*	*8,617.1*	*13,153.8*	*69,303.3*

Capital Summary by Fund

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Manager's Office - Organizational Development											
D-93		TDS Computers	20.9	171.6	20.0	10.0	-	-	-	-	-
Manager's Office - Organizational Development Total			*20.9*	*171.6*	*20.0*	*10.0*	-	-	-	-	-
Manager's Office - Public Information Office											
D-95		Website & eGovernment Enhancements	21.0	100.0	103.0	75.0	90.0	91.0	91.0	92.0	460.0
D-96		ACTV & Multimedia Production Equipment	91.9	-	25.0	25.0	25.0	25.0	25.0	25.0	200.0
Manager's Office - Public Information Office Total			*112.9*	*100.0*	*128.0*	*100.0*	*115.0*	*116.0*	*116.0*	*117.0*	*660.0*
Other General Administration											
D-103		Capital Budget Contingency	514.3	-	100.0	180.0	100.0	100.0	100.0	200.0	1,000.0
Other General Administration Total			*514.3*	-	*100.0*	*180.0*	*100.0*	*100.0*	*100.0*	*200.0*	*1,000.0*
Planning & Zoning											
D-106		Replace Large Format Printer (KIP)	-	-	-	-	-	30.0	-	-	-
Planning & Zoning Total			-	-	-	-	-	*30.0*	-	-	-
Police Services											
D-107		Ballistic Vests (Rifle Plate Inserts)	-	-	102.0	102.0	-	-	-	-	-
D-108		Use of Force Simulator Replacement Plan	-	-	350.0	175.0	-	-	-	-	350.0
D-109	N	Assigned Vehicle Program Enhancement	-	-	940.0	-	235.0	235.0	235.0	-	-
D-110		Replace Investigative Operations Vehicles	-	-	70.0	70.0	70.0	70.0	70.0	70.0	350.0
D-111		Motorcycle Replacement Program	6.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0	300.0
D-112		Mobile Computing Replacement Program	175.5	195.0	195.0	195.0	195.0	195.0	195.0	195.0	975.0
D-113		ACCPD Network Server Replacement Lifecycle	38.5	25.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
D-115	N	LIDAR Speed Detection Equipment Replacement Cycle	-	-	37.5	37.5	12.5	12.5	12.5	12.5	62.5
D-117		Maintenance of Downtown Safety Camera System	65.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0	300.0
D-118	N	Replacement of Rifles	-	-	43.0	-	-	-	-	-	43.0
D-119		Police Radio Battery & Microphone Replacement Cycle	-	-	43.0	43.0	43.0	43.0	43.0	43.0	215.0
D-121	N	E-911 Infrastructure Upgrades	-	-	-	-	100.0	-	-	-	-
D-122		Mobile Command Center Replacement	-	-	-	-	850.0	-	-	-	-
D-123		Replacement of Computer-Aided Dispatch (CAD) Workstations	-	-	-	-	-	-	-	-	60.0
Police Total			*285.1*	*340.0*	*1,925.5*	*767.5*	*1,650.5*	*700.5*	*700.5*	*465.5*	*2,780.5*
Sheriff											
D-146		Public Safety Initiative -Equip Tech	42.0	-	30.0	-	30.0	30.0	30.0	30.0	150.0
D-149		Replace Courthouse Security Equipment	-	-	75.0	75.0	-	-	-	-	75.0
D-150		Replace Mobile Data Computers	-	76.0	-	-	-	-	-	-	76.0
D-151		Replace Prisoner Transport Bus	-	-	-	-	-	-	-	-	250.0
Sheriff Total			*42.0*	*76.0*	*105.0*	*75.0*	*30.0*	*30.0*	*30.0*	*30.0*	*551.0*
Solid Waste											
D-176	N	Replace Trash and Recycling Containers for the CBD	-	-	115.0	100.0	-	-	-	-	-
D-177	N	Build Eco-Stations in CBD	-	-	500.0	-	-	-	-	-	-
D-178	N	Dumpsters	-	-	80.0	80.0	30.0	-	-	-	-
D-179		Dunlap & Pittard Environmental Study	-	50.0	80.0	35.0	-	-	-	-	-
Solid Waste Total			-	*50.0*	*775.0*	*215.0*	*30.0*	-	-	-	-
Tax Commissioner											
D-181	N	Purchase of Property Tax Collection Software	-	-	40.0	-	-	-	-	-	-
Tax Commissioner Total			-	-	*40.0*	-	-	-	-	-	-
Transit											
D-182		Matching Funds for Transit Capital Improvement Grants	146.9	50.0	80.0	80.0	80.0	80.0	80.0	80.0	400.0
Transit Total			*146.9*	*50.0*	*80.0*	*80.0*	*80.0*	*80.0*	*80.0*	*80.0*	*400.0*
Transportation & Public Works											
D-184		Signal Replacement	139.5	75.0	620.0	350.0	829.0	1,058.0	1,457.0	1,494.0	10,500.0
D-188		Upgrade Overhead Street Name Signs	72.7	75.0	406.0	350.0	500.0	550.0	550.0	825.0	3,300.0
D-192		Roadway Safety Devices Life Cycle Replacement	11.4	150.0	270.0	247.5	380.0	403.0	427.0	452.0	3,260.0
D-194		Pavement Maintenance Program	140.0	700.0	1,400.0	1,000.0	3,085.0	3,208.0	3,336.0	3,469.0	40,760.5
D-195		Bridge Improvement & Replacement Program	179.1	50.0	-	50.0	-	-	-	-	2,000.0
Transportation & Public Works Total			*542.6*	*1,050.0*	*2,696.0*	*1,997.5*	*4,794.0*	*5,219.0*	*5,770.0*	*6,240.0*	*59,820.5*
Current Services Total			**3,192.4**	**4,505.4**	**34,479.2**	**9,371.0**	**19,677.2**	**19,564.7**	**19,632.1**	**24,621.8**	**156,854.9**

Capital Summary by Fund

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Additions & Improvements											
Central Services											
D-25		Renovations/Space Allocation Plan	388.1	-	30.0	25.0	30.0	30.0	30.0	60.0	300.0
D-31		Additional Rural Roadside Mowing Crew	-	-	70.0	-	88.0	97.0	97.0	-	-
D-32	N	Additional Rural Crew Truck	-	-	55.0	-	-	-	-	-	-
D-36		Urban Forestry Crew	-	-	110.0	-	110.0	110.0	115.0	115.0	-
D-42		Downtown Enhancement Project	174.8	60.0	60.0	50.0	60.0	60.0	60.0	60.0	300.0
D-43	N	New Truck and Trailer for Litter Crew	-	-	168.0	168.0	-	-	-	-	-
D-46	N	Clean Tools Initiative	-	-	-	75.0	-	-	-	-	-
Central Services Total			*562.9*	*60.0*	*493.0*	*318.0*	*288.0*	*297.0*	*302.0*	*235.0*	*600.0*
Clerk of Courts											
D-47		Deed Indexing (years 1970-1983)	-	-	125.0	40.0	125.0	96.5	-	-	-
Clerk of Courts Total			-	-	*125.0*	*40.0*	*125.0*	*96.5*	-	-	-
Cooperative Extension											
D-48	N	Purchase truck with 4 x 4	-	-	35.5	-	-	-	-	-	-
Cooperative Extension Total			-	-	*35.5*	-	-	-	-	-	-
Fire & Emergency Services											
D-51		Renovate and Expand Fire Training Center	-	-	1,391.0	100.0	-	-	-	-	-
D-55		Construct Emergency Operations Center	-	-	355.3	100.0	364.3	-	-	-	-
D-56		Diversity and Workforce Development Project	-	-	58.4	-	58.4	12.0	12.0	12.0	110.0
D-57	N	Education and Outreach Coodinator Vehicle	-	-	50.0	-	-	-	-	-	-
D-60	N	EMS Equipment	-	-	-	30.0	-	-	-	-	-
Fire & Emergency Services Total			-	-	*1,854.7*	*230.0*	*422.7*	*12.0*	*12.0*	*12.0*	*110.0*
Leisure Services											
D-82		Trails & Open Spaces Compact Track Loader Equipment	-	-	-	-	-	-	35.0	-	-
D-83		New Athens Creative Theatre Facility	-	-	-	-	-	-	2,500.0	10,055.0	-
D-84		Portable Soccer Pitch System	-	-	-	-	-	-	-	-	35.0
D-85		East Athens Community Center-Space Modernization	-	-	-	-	-	-	-	-	7,000.0
D-86		Lay Park Community Center-Space Modernization	-	-	-	-	-	-	-	-	7,000.0
Leisure Services Total			-	-	-	-	-	-	*2,535.0*	*10,055.0*	*14,035.0*
Magistrate Court											
D-91	N	Magistrate Court A/V System	-	-	50.0	50.0	-	-	-	-	-
Magistrate Court Total			-	-	*50.0*	*50.0*	-	-	-	-	-
Manager's Office - Inclusion											
D-92		Walk of Recognition	-	50.0	25.0	25.0	-	-	-	-	-
Manager's Office - Inclusion Total			-	*50.0*	*25.0*	*25.0*	-	-	-	-	-
Manager's Office - Organizational Development											
D-94	N	Digital Employee Engagement Learning Library	-	-	60.0	-	-	-	-	60.0	60.0
Manager's Office - Organizational Development Total			-	-	*60.0*	-	-	-	-	*60.0*	*60.0*
Manager's Office - Public Information Office											
D-97	N	Branding Initiative	-	-	100.0	-	-	-	-	-	-
Manager's Office - Public Information Office Total			-	-	*100.0*	-	-	-	-	-	-
Manager's Office - Sustainability Office											
D-98	N	Purchase a Full Electric Pick Up Truck for Sustainability Office	-	-	55.0	-	10.0	-	-	-	-
D-99		Natural Area Rehabilitation and Management Program	-	-	184.0	75.0	184.0	212.0	212.0	364.0	1,350.0
D-100		Solar and Energy Program	-	-	-	-	-	-	150.0	150.0	500.0
D-101		Energy Planning - Fleet Electrification, Fuel Reduction, and Clima	30.0	-	-	-	-	100.0	100.0	200.0	2,900.0
Manager's Office - Sustainability Office Total			*30.0*	-	*239.0*	*75.0*	*194.0*	*312.0*	*462.0*	*714.0*	*4,750.0*
Other General Administration											
D-102		Public Art Program	47.4	25.0	43.3	40.0	25.0	25.0	25.0	25.0	125.0
Other General Administration Total			*47.4*	*25.0*	*43.3*	*40.0*	*25.0*	*25.0*	*25.0*	*25.0*	*125.0*
Planning & Zoning											
D-104		Permitting Software Equipment	-	-	50.0	-	-	-	-	-	-
D-105		Comprehensive Plan Five/Ten Year Update	-	-	50.0	45.0	-	-	-	300.0	-
Planning & Zoning Total			-	-	*100.0*	*45.0*	-	-	-	*300.0*	-
Police Services											
D-114		Mental Health Co-Responder Team Vehicles	-	43.0	188.0	188.0	-	-	-	-	-
D-116	N	Integrated Ballistic Identification System	-	-	208.0	-	-	-	-	-	-
D-120		Emergency Medical Dispatch (EMD) Program	-	-	-	-	100.0	-	-	-	-
Police Total			-	*43.0*	*396.0*	*188.0*	*100.0*	-	-	-	-
Sheriff											
D-145	N	Acquire Additional Jail, Field and Administration Vehicles (30 Uni	-	-	1,385.5	-	-	-	-	-	1,385.5
D-147	N	Purchase a Virtual Reality Training System	-	-	22.5	22.5	22.5	22.5	22.5	22.5	28.1
D-148		Purchase X-ray Body Scanning System	-	-	118.0	-	-	8.0	8.0	8.0	40.0
Sheriff Total			-	-	*1,526.0*	*22.5*	*22.5*	*30.5*	*30.5*	*30.5*	*1,453.6*

Capital Summary by Fund

General Capital Projects Fund			FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Superior Court											
D-180	N	2 Additional Patrol Vehicles	-	-	94.0	94.0	-	-	-	-	-
Superior Court Total			-	-	*94.0*	*94.0*	-	-	-	-	-
Transit											
D-183		Update Transit Plans and Transit Studies	-	30.0	-	-	-	-	-	30.0	150.0
Transit Total			-	*30.0*	-	-	-	-	-	*30.0*	*150.0*
Transportation & Public Works											
D-185		Traffic Data Collection	28.8	-	30.0	25.0	30.0	30.0	30.0	40.0	200.0
D-187		Sidewalk and Other Improvements	31.9	-	40.0	25.0	40.0	40.0	40.0	40.0	200.0
D-189		Local Road Improvement Projects	120.3	-	100.0	25.0	125.0	125.0	130.0	130.0	650.0
D-190		Pedestrian Safety and Traffic Calming Improvements	64.1	-	40.0	40.0	40.0	40.0	40.0	60.0	300.0
D-191	N	Purchase Additional Signal Bucket Truck	-	-	165.0	165.0	-	-	-	-	-
D-193		Expand Fiber Optic Cable Communications System	20.7	-	30.0	30.0	30.0	40.0	40.0	40.0	200.0
D-197		Bicycle Transportation Improvements	-	-	-	-	-	-	-	30.0	1,000.0
Transportation & Public Works Total			*265.8*	-	*405.0*	*310.0*	*265.0*	*275.0*	*280.0*	*340.0*	*2,550.0*
Additions and Improvements Total			**906.1**	**208.0**	**5,546.5**	**1,437.5**	**1,442.2**	**1,048.0**	**3,646.5**	**11,801.5**	**23,833.6**
General Capital Projects Fund Total			**4,098.5**	**4,713.4**	**40,025.7**	**10,808.5**	**21,119.3**	**20,612.7**	**23,278.6**	**36,423.3**	**180,688.5**

Capital Summary by Fund

Building Inspection Fund	FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:									
Beginning Fund Balance (Estimate)			2,795.2	2,795.2	2,667.2	2,667.2	2,667.2	2,667.2	2,667.2
Total Sources			**2,795.2**	**2,795.2**	**2,667.2**	**2,667.2**	**2,667.2**	**2,667.2**	**2,667.2**
Uses:									
Current Services Projects Listed Below	-	-	-	-	-	-	-	-	-
Additions & Improvements Projects Listed Below	-	-	128.0	128.0	-	-	-	-	-
Total Uses	**-**	**-**	**128.0**	**128.0**	**-**	**-**	**-**	**-**	**-**
Year End Building Inspection Fund Balance			**2,667.2**	**2,667.2**	**2,667.2**	**2,667.2**	**2,667.2**	**2,667.2**	**2,667.2**
Additions & Improvements									
Building Inspections									
D-20 N Hybrid Vehicle Purchases	-	-	128.0	128.0	-	-	-	-	-
Additions and Improvements Total	**-**	**-**	**128.0**	**128.0**	**-**	**-**	**-**	**-**	**-**
Building Inspection Fund Total	**-**	**-**	**128.0**	**128.0**	**-**	**-**	**-**	**-**	**-**

Capital Summary by Fund

Economic Development Fund	FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:									
Beginning Fund Balance			58.1	58.1	58.1	58.1	58.1	58.1	58.1
Transfers from General Fund			500.0	500.0	225.0	225.0	225.0	225.0	1,125.0
Total Sources			**558.1**	**558.1**	**283.1**	**283.1**	**283.1**	**283.1**	**1,183.1**
Uses:									
Current Services Projects Listed Below	-	-	-	-	-	-	-	-	-
Additions & Improvements Projects Listed Below	1,062.6	-	500.0	500.0	225.0	225.0	225.0	225.0	1,125.0
Total Uses	**1,062.6**	**-**	**500.0**	**500.0**	**225.0**	**225.0**	**225.0**	**225.0**	**1,125.0**
Year End Economic Development Fund Reserve			**58.1**	**58.1**	**58.1**	**58.1**	**58.1**	**58.1**	**58.1**
Additions & Improvements									
Economic Development									
D-50 Economic Development Capital Program	1,062.6	-	500.0	500.0	225.0	225.0	225.0	225.0	1,125.0
Economic Development Total	*1,062.6*	-	*500.0*	*500.0*	*225.0*	*225.0*	*225.0*	*225.0*	*1,125.0*
Additions and Improvements Total	**1,062.6**	**-**	**500.0**	**500.0**	**225.0**	**225.0**	**225.0**	**225.0**	**1,125.0**
Economic Development Fund Total	**1,062.6**	**-**	**500.0**	**500.0**	**225.0**	**225.0**	**225.0**	**225.0**	**1,125.0**

Capital Summary by Fund

Fleet Management Fund		FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				380.0	380.0	365.0	345.0	320.0	290.0	250.0
Current Year Operating Revenues				15.0	15.0	15.0	15.0	15.0	15.0	75.0
Total Sources				**395.0**	**395.0**	**380.0**	**360.0**	**335.0**	**305.0**	**325.0**
Uses:										
Current Services Projects Listed Below		20.0	30.0	30.0	30.0	35.0	40.0	45.0	55.0	275.0
Additions & Improvements Projects Listed Below		-	-	-	-	-	-	-	-	-
Total Uses		**20.0**	**30.0**	**30.0**	**30.0**	**35.0**	**40.0**	**45.0**	**55.0**	**275.0**
Year End Fleet Management Fund Unrestricted Net Position				**365.0**	**365.0**	**345.0**	**320.0**	**290.0**	**250.0**	**50.0**
Current Services										
Central Services										
D-26	Fleet Management Shop Equipment Life Cycle Replacement	20.0	10.0	10.0	10.0	15.0	20.0	25.0	25.0	125.0
D-33	Upgrade Fuel Sites	-	20.0	20.0	20.0	20.0	20.0	20.0	30.0	150.0
Current Services Total		**20.0**	**30.0**	**30.0**	**30.0**	**35.0**	**40.0**	**45.0**	**55.0**	**275.0**
Fleet Management Fund Total		**20.0**	**30.0**	**30.0**	**30.0**	**35.0**	**40.0**	**45.0**	**55.0**	**275.0**

Capital Summary by Fund

Fleet Replacement Fund	FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:									
Transfers from Other Funds			-	2,050.0					
Current Year Operating Revenues			2,669.1	2,669.1	3,172.3	3,804.9	4,865.4	5,011.3	27,403.9
Total Sources			**2,669.1**	**4,719.1**	**3,172.3**	**3,804.9**	**4,865.4**	**5,011.3**	**27,403.9**
Uses:									
Current Services Projects Listed Below	-	2,262.0	2,669.1	4,719.1	3,172.3	3,804.9	4,865.4	5,011.3	27,403.9
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**-**	**2,262.0**	**2,669.1**	**4,719.1**	**3,172.3**	**3,804.9**	**4,865.4**	**5,011.3**	**27,403.9**
Year End Fleet Replacement Fund Unrestricted Net Position			-	-	-	-	-	-	-
Current Services									
Central Services									
D-21 Fleet Replacement Program	-	2,262.0	2,669.1	4,719.1	3,172.3	3,804.9	4,865.4	5,011.3	27,403.9
Current Services Total	**-**	**2,262.0**	**2,669.1**	**4,719.1**	**3,172.3**	**3,804.9**	**4,865.4**	**5,011.3**	**27,403.9**
Fleet Replacement Fund Total	**-**	**2,262.0**	**2,669.1**	**4,719.1**	**3,172.3**	**3,804.9**	**4,865.4**	**5,011.3**	**27,403.9**

Capital Summary by Fund

Hotel/Motel Fund			FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:											
Beginning Fund Balance					178.1	178.1	103.1	103.1	103.1	103.1	103.1
Current Year Operating Revenue					55.0	55.0	55.0	55.0	55.0	70.0	200.0
Total Sources					**233.1**	**233.1**	**158.1**	**158.1**	**158.1**	**173.1**	**303.1**
Uses:											
Current Services Projects Listed Below			25.2	30.0	55.0	50.0	55.0	55.0	55.0	70.0	350.0
Additions & Improvements Projects Listed Below			-	-	-	80.0	-	-	-	-	-
Total Uses			**25.2**	**30.0**	**55.0**	**130.0**	**55.0**	**55.0**	**55.0**	**70.0**	**350.0**
Year End Hotel/Motel Fund Ending Balance					**178.1**	**103.1**	**103.1**	**103.1**	**103.1**	**103.1**	**(46.9)**
Current Services											
Central Services											
D-34		Landscape & Community Tree Program	-	-	15.0	10.0	15.0	15.0	15.0	20.0	100.0
D-37		Community Events Program	25.2	30.0	40.0	40.0	40.0	40.0	40.0	50.0	250.0
Current Services Total			**25.2**	**30.0**	**55.0**	**50.0**	**55.0**	**55.0**	**55.0**	**70.0**	**350.0**
Additions & Improvements											
Central Services											
D-44	N	Eastside Corridor Improvements	-	-	-	30.0	-	-	-	-	-
D-45	N	Corridor Improvements Countywide	-	-	-	50.0	-	-	-	-	-
Additions and Improvements Total			**-**	**-**	**-**	**80.0**	**-**	**-**	**-**	**-**	**-**
Hotel/Motel Fund Total			**25.2**	**30.0**	**55.0**	**130.0**	**55.0**	**55.0**	**55.0**	**70.0**	**350.0**

Capital Summary by Fund

Internal Support Fund		FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				311.8	311.8	311.8	311.8	311.8	311.8	311.8
Current Year Operating Revenues				57.0	57.0	95.0	95.0	100.0	150.0	750.0
Total Sources				**368.8**	**368.8**	**406.8**	**406.8**	**411.8**	**461.8**	**1,061.8**
Uses:										
Current Services Projects Listed Below		239.5	57.0	57.0	57.0	95.0	95.0	100.0	150.0	750.0
Additions & Improvements Projects Listed Below		-	-	-	-	-	-	-	-	-
Total Uses		**239.5**	**57.0**	**57.0**	**57.0**	**95.0**	**95.0**	**100.0**	**150.0**	**750.0**
Year End Internal Support Fund Unrestricted Net Position				**311.8**	**311.8**	**311.8**	**311.8**	**311.8**	**311.8**	**311.8**
Current Services										
Central Services										
D-23	800 MHz Subscriber Radio Life Cycle	50.0	-	-	-	-	-	-	-	-
D-28	Mobile Communications Van Equipment Replacement	17.0	17.0	17.0	17.0	25.0	25.0	30.0	30.0	150.0
D-35	Telephone System Life Cycle Replacement	73.1	25.0	25.0	25.0	55.0	55.0	55.0	55.0	275.0
D-30	800 MHz Radio Infrastructure Replacement	-	-	-	-	-	-	-	50.0	250.0
D-39	Replace Internal Support Equipment	99.4	15.0	15.0	15.0	15.0	15.0	15.0	15.0	75.0
Current Services Total		**239.5**	**57.0**	**57.0**	**57.0**	**95.0**	**95.0**	**100.0**	**150.0**	**750.0**
Internal Support Fund Total		**239.5**	**57.0**	**57.0**	**57.0**	**95.0**	**95.0**	**100.0**	**150.0**	**750.0**

Capital Summary by Fund

Landfill Fund			FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:											
Beginning Unrestricted Net Position (Estimate)					900.9	900.9	(144.1)	(1,007.1)	(1,509.1)	(1,586.1)	(1,613.1)
Current Year Operating Revenues					450.0	450.0	450.0	450.0	450.0	450.0	2,250.0
Landfill Closure Revenue					-	-	-	-	-	-	2,500.0
				-	-	-	-	-	-	-	-
Total Sources					**1,350.9**	**1,350.9**	**305.9**	**(557.1)**	**(1,059.1)**	**(1,136.1)**	**3,136.9**
Uses:											
Current Services Projects Listed Below			526.6	1,293.0	1,495.0	1,495.0	1,313.0	952.0	527.0	477.0	4,450.0
Additions & Improvements Projects Listed Below			-	-	-	-	-	-	-	-	-
Total Uses			**526.6**	**1,293.0**	**1,495.0**	**1,495.0**	**1,313.0**	**952.0**	**527.0**	**477.0**	**4,450.0**
Year End Landfill Fund Unrestricted Net Position					**(144.1)**	**(144.1)**	**(1,007.1)**	**(1,509.1)**	**(1,586.1)**	**(1,613.1)**	**(1,313.1)**
Current Services											
Solid Waste											
D-152		Replace Trash Compactor	-	450.0	450.0	450.0	450.0	450.0	100.0	100.0	500.0
D-153		Replace Bulldozer	140.0	140.0	140.0	140.0	140.0	140.0	140.0	140.0	280.0
D-154		Landfill Well Construction	-	100.0	100.0	100.0	100.0	100.0	-	-	-
D-155		Replace Walking Floor Trailer (1986)	-	33.0	33.0	33.0	33.0	-	-	-	-
D-156		Replace Loaders (Compost Operations)	-	75.0	75.0	75.0	75.0	75.0	-	-	-
D-157		Belt Replacements for RMPF	-	67.0	100.0	100.0	60.0	-	-	-	-
D-158		Purchase Replacement Road Tractor	-	67.0	67.0	67.0	67.0	-	-	-	-
D-159		Replace Track Loader	-	167.0	167.0	167.0	167.0	-	-	-	-
D-160		Replace Two Kubota Tractors	-	34.0	68.0	68.0	68.0	34.0	-	-	-
D-161		Replace Track Excavator	-	90.0	90.0	90.0	-	-	-	-	300.0
D-162		Replacement Roll-Off Container Trucks	254.4	70.0	70.0	70.0	103.0	103.0	103.0	103.0	210.0
D-163	N	RMPF Update Fire Suppression System	-	-	35.0	35.0	-	-	-	-	-
D-164	N	RMPF Replace Control Panels	-	-	30.0	30.0	-	-	-	-	-
D-165	N	RMPF Replace Dock Levelers	-	-	35.0	35.0	-	-	-	-	-
D-166	N	RMPF Update Fiber Sort Line	-	-	35.0	35.0	-	-	-	-	-
D-167		Replace Dump Truck (25 yard articulating)	132.2	-	-	-	-	-	134.0	134.0	400.0
D-168		Purchase Skid Steer (Compost Loading)	-	-	-	-	-	-	-	-	60.0
D-169		Closure of Landfill- Phase 1 & 2 Areas	-	-	-	-	-	-	-	-	2,500.0
D-170		Replace Windrow Turner in Compost Operations	-	-	-	-	50.0	50.0	50.0	-	-
D-171		Replace Trommel Screen in Compost Operations	-	-	-	-	-	-	-	-	200.0
Current Services Total			**526.6**	**1,293.0**	**1,495.0**	**1,495.0**	**1,313.0**	**952.0**	**527.0**	**477.0**	**4,450.0**
Landfill Fund Total			**526.6**	**1,293.0**	**1,495.0**	**1,495.0**	**1,313.0**	**952.0**	**527.0**	**477.0**	**4,450.0**

Capital Summary by Fund

Solid Waste Fund		FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				65.1	65.1	(422.4)	(743.9)	(1,037.9)	(1,201.9)	(859.9)
Current Year Operating Revenues				400.0	400.0	450.0	450.0	450.0	450.0	2,250.0
Total Sources				**465.1**	**465.1**	**27.6**	**(293.9)**	**(587.9)**	**(751.9)**	**1,390.1**
Uses:										
Current Services Projects Listed Below				887.5	887.5	771.5	744.0	614.0	108.0	1,338.0
Additions & Improvements Projects Listed Below				-	-	-	-	-	-	-
Total Uses				**887.5**	**887.5**	**771.5**	**744.0**	**614.0**	**108.0**	**1,338.0**
Year End Solid Waste Fund Unrestricted Net Position				**(422.4)**	**(422.4)**	**(743.9)**	**(1,037.9)**	**(1,201.9)**	**(859.9)**	**52.1**
Current Services										
Solid Waste										
D-172	Replace Commercial Dumpster Collection Front-end Loader	-	90.0	231.5	231.5	135.5	108.0	108.0	108.0	276.0
D-173	Replace Mini-Packer Trucks	58.9	135.0	135.0	135.0	135.0	135.0	35.0	-	442.0
D-174	Replace Automated Refuse/Recycling Truck	30.1	310.0	471.0	471.0	471.0	471.0	471.0	-	620.0
D-175	N Dumpsters, Roll-Offs, and Roll Carts	-	-	50.0	50.0	30.0	30.0	-	-	-
Current Services Total		**89.0**	**535.0**	**887.5**	**887.5**	**771.5**	**744.0**	**614.0**	**108.0**	**1,338.0**
Solid Waste Fund Total		**89.0**	**535.0**	**887.5**	**887.5**	**771.5**	**744.0**	**614.0**	**108.0**	**1,338.0**

Capital Summary by Fund

Stormwater Fund	FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:									
Beginning Unrestricted Net Position (Estimate)			2,322.1	2,322.1	1,847.1	1,822.1	1,797.1	1,772.1	1,747.1
Current Year Operating Revenues			350.0	350.0	175.0	175.0	175.0	175.0	875.0
Total Sources			**2,672.1**	**2,672.1**	**2,022.1**	**1,997.1**	**1,972.1**	**1,947.1**	**2,622.1**
Uses:									
Current Services Projects Listed Below	1,039.6	200.0	800.0	800.0	200.0	200.0	200.0	200.0	1,000.0
Additions & Improvements Projects Listed Below	-	-	25.0	25.0	-	-	-	-	-
Total Uses	**1,039.6**	**200.0**	**825.0**	**825.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
Year End Stormwater Fund Unrestricted Net Position			**1,847.1**	**1,847.1**	**1,822.1**	**1,797.1**	**1,772.1**	**1,747.1**	**1,622.1**
Current Services									
Transportation & Public Works									
D-196 Stormwater Improvement Prog / Areawide	1,039.6	200.0	800.0	800.0	200.0	200.0	200.0	200.0	1,000.0
Current Services Total	**1,039.6**	**200.0**	**800.0**	**800.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
Additions & Improvements									
Transportation & Public Works									
D-186 N New Vehicle for PW Inspector Position Request	-	-	25.0	25.0	-	-	-	-	-
Additions and Improvements Total	**-**	**-**	**25.0**	**25.0**	**-**	**-**	**-**	**-**	**-**
Stormwater Fund Total	**1,039.6**	**200.0**	**825.0**	**825.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**

Capital Summary by Fund

Water & Sewer Fund		FY21 Year End Balance	FY22 Budget	FY23 Request	FY23 Approved	Capital Improvement Plan FY24 Proposed	FY25 Proposed	FY26 Proposed	FY27 Proposed	Forecast FY28-32 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				63,349.2	63,349.2	55,050.1	44,566.1	41,186.5	33,203.8	28,000.5
Current Year Operating Revenues				18,000.0	18,000.0	19,000.0	20,000.0	21,000.0	22,000.0	125,000.0
Total Sources				**81,349.2**	**81,349.2**	**74,050.1**	**64,566.1**	**62,186.5**	**55,203.8**	**153,000.5**
Uses:										
Current Services Projects Listed Below				21,164.1	21,164.1	24,734.0	22,229.6	28,332.7	26,553.3	165,217.1
Additions & Improvements Projects Listed Below				5,135.0	5,135.0	4,750.0	1,150.0	650.0	650.0	4,750.0
Total Uses				**26,299.1**	**26,299.1**	**29,484.0**	**23,379.6**	**28,982.7**	**27,203.3**	**169,967.1**
Year End Water & Sewer Fund Unrestricted Net Position				**55,050.1**	**55,050.1**	**44,566.1**	**41,186.5**	**33,203.8**	**28,000.5**	**(16,966.6)**
Current Services										
Public Utilities										
D-124	W&S Lines - Additions and Improvements	4,049.7	975.0	994.5	994.5	1,010.0	1,030.2	1,050.8	1,071.8	5,356.9
D-125	Meter and Water/Sewer Stub Additions	1,773.5	510.0	520.0	520.0	530.0	540.6	551.5	562.5	3,045.7
D-126	Donated W&S Additions Management	471.9	230.0	234.6	234.6	239.0	243.8	249.0	254.0	1,364.0
D-127	Watershed Protection Long-Term Monitoring	142.4	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-128	Replace Water Meters	3,569.8	365.0	365.0	365.0	365.0	365.0	365.0	365.0	1,825.0
D-129	Rehabilitate and Replace Sewers	29,139.9	7,500.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	50,000.0
D-131	Replace and Upgrade Facilities and Equipment	163.3	3,400.0	3,450.0	3,450.0	3,300.0	3,450.0	3,516.4	3,600.0	18,625.4
D-132	Rehabilitate and Replace Water Lines	5,190.0	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	15,000.0
D-133	Relocate Water & Sewer Lines for DOT Projects	1,892.8	100.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
D-134	Manage and Reuse Residual Solids	5,378.1	4,780.0	300.0	300.0	300.0	300.0	300.0	300.0	25,000.0
D-135	Improve Water Supply Reliability	793.3	6,000.0	2,000.0	2,000.0	3,000.0	3,000.0	9,000.0	7,000.0	35,000.0
D-137	Investigate and Install Alternative Energy Generation	113.9	100.0	-	-	2,690.0	-	-	100.0	500.0
D-141	Renovate/Expand W&S/Meter Mgt Construction Facility	2,168.8	-	-	-	-	-	-	-	8,000.0
Current Services Total		**54,847.3**	**27,060.0**	**21,164.1**	**21,164.1**	**24,734.0**	**22,229.6**	**28,332.7**	**26,553.3**	**165,217.1**
Additions & Improvements										
Public Utilities										
D-130	Extend Wastewater Collection System	4,007.7	100.0	100.0	100.0	100.0	100.0	100.0	100.0	2,000.0
D-136	W&S Contribution to Economic Development	277.9	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-138	WRF Phosphorous Improvements	17,129.1	5,500.0	2,000.0	2,000.0	2,000.0	500.0	-	-	-
D-139	Water & Sewer Additions and Improvements	349.0	200.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
D-140	Downtown Infrastructure Improvements	876.5	250.0	250.0	250.0	250.0	250.0	250.0	250.0	1,250.0
D-142	Water Transmission Grid Improvements	1,363.2	650.0	2,100.0	2,100.0	2,100.0	-	-	-	-
D-143	Utility Billing System	-	100.0	300.0	300.0	-	-	-	-	-
D-144 N	Purchase E-180 Jet Trailer	-	-	85.0	85.0	-	-	-	-	-
Additions and Improvements Total		**24,003.3**	**6,900.0**	**5,135.0**	**5,135.0**	**4,750.0**	**1,150.0**	**650.0**	**650.0**	**4,750.0**
Water & Sewer Fund Total		**78,850.6**	**33,960.0**	**26,299.1**	**26,299.1**	**29,484.0**	**23,379.6**	**28,982.7**	**27,203.3**	**169,967.1**

Capital Detail by Department

Airport | **Department Priority**

Maintain Airport Facilities and Equipment | 1 of 3

CS, Facilities | Project Timeline: Ongoing

Project Description

Maintain airport facilities and repair and/or replace equipment.

Project Justification

Provide funding to maintain airport facilities such as painting hangars, replacement of furniture, replacement of roofs, replacement of flooring, and HVAC systems. Replacement and repair of flightline equipment. This does not include any funding for buildings that may be maintained by the Facilities Management Division of the Central Services Department.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan | Project ID: c0570

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	19,309	25,000	50,000	55,000	55,000	55,000	55,000	-	270,000
Airport Ent Fund	6,575	-	-	-	-	-	-	-	-
TOTAL SOURCES	**25,884**	**25,000**	**50,000**	**55,000**	**55,000**	**55,000**	**55,000**	**-**	**270,000**
USES									
Capital - Const.	25,884	25,000	50,000	55,000	55,000	55,000	55,000	-	270,000
TOTAL USES	**25,884**	**25,000**	**50,000**	**55,000**	**55,000**	**55,000**	**55,000**	**-**	**270,000**

Capital Detail by Department

Airport | **Department Priority**

Testing Equipment for Aircraft Rescue Fire Fighting Vehicle | 2 of 3

CS, Equipment | Project Timeline: FY23 to FY23

Project Description

This request is for the purchase of an Ecologic Mobile Foam Test System for the Airport's Aircraft Rescue Fire Fighting Vehicle which Provides Greater Efficiency and Environmental Responsibility

Project Justification

This equipment is required by the Federal Aviation Administration, the Department of Defense, and National Fire Protection Association for the proper testing of an Aircraft Rescue & Fire Fighting vehicle. This test equipment is environmentally responsible and will provide less waste and greater efficiency in the test process. Fire support is an FAA Part 139 requirement for scheduled service and certain charter operations at the airport.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement Costs	1,600	1,600	1,600	1,600	1,600	8,000	1,600

New

Financial Plan Project ID: c0845

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	30,000	-	-	-	-	-	30,000
TOTAL SOURCES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**
USES									
Capital - Machinery & Equip	-	-	30,000	-	-	-	-	-	30,000
TOTAL USES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**

Capital Detail by Department

Airport | **Department Priority**

Self Serve Avgas Unit | 3 of 3

CS, Equipment | Project Timeline: FY23 to FY23

Project Description

This request is for the purchase of a Self Serve Avgas Unit.

Project Justification

This unit will provide greater efficiency, increased revenues for the airport, and quicker service for customers. Because the unit is available 24-7, customers will have access to fuel at all times which mean that the airport will sell more fuel. The unit will also lower call out costs which are incurred when a staff member has to operate the current system.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement Costs	2,500	2,500	2,500	2,500	2,500	12,500	2,500

New

Financial Plan | Project ID: c0845

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Building Inspections | **Department Priority**

Hybrid Vehicle Purchases | 1 of 1

AI, Vehicles | Project Timeline: FY23 to FY23

Project Description

Replace three gas only vehicles with plug-in hybrid vehicles to reduce fuel consumption and carbon emissions.

Project Justification

This project supports the Mayor and Commission Strategic Commitment and Goal "Healthy, Livable, Sustainable Athens-Clarke County". Utilizing Building Inspection Fund Balance will reduce the burden on the Fleet Replacement General Fund while providing vehicles for inspection services using funds derived from permit fees.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
Lowered fuel costs	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0854

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Building Inspection Fund	-	-	128,000	-	-	-	-	-	128,000
TOTAL SOURCES	**-**	**-**	**128,000**	**-**	**-**	**-**	**-**	**-**	**128,000**
USES									
Capital - Vehicles	-	-	128,000	-	-	-	-	-	128,000
TOTAL USES	**-**	**-**	**128,000**	**-**	**-**	**-**	**-**	**-**	**128,000**

Capital Detail by Department

Central Services **Department Priority**

Fleet Replacement Program 1 of 26

CS, Equipment Project Timeline: Ongoing

Project Description

The Internal Service Fund Fleet Replacement Program is funded from the user departmental contributions. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are 764 vehicles and pieces of equipment in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager.

Project Justification

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime and provides for a constant funding strategy to meet the vehicle needs of the user departments. This project is severely underfunded. Previous underfunding and the deferral of approximately $2.8 million dollars in FY20 and FY21 and a projected $7 million deferral on vehicles for FY22 have resulted in a backlog of approximately $9 million dollars of vehicles eligible for replacement. The funding/process implemented by M&C in FY22 is not projected to meet program needs until FY32. Any deviation from this funding path is likely to have catastrophic consequences.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Repair expenses increase dramatically as these vehicles exceed their target life. We have reached a point where some vehicle repair costs exceed the value of the vehicle	(148,000)	(174,000)	(207,000)	(261,000)	(269,000)	(1,512,000)	(257,100)

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Fleet Replacement Fund	-	2,261,950	4,719,100	3,172,250	3,804,900	4,865,350	5,011,311	27,403,900	48,976,811
TOTAL SOURCES	**-**	**2,261,950**	**4,719,100**	**3,172,250**	**3,804,900**	**4,865,350**	**5,011,311**	**27,403,900**	**48,976,811**
USES									
Capital - Vehicles	-	2,261,950	4,719,100	3,172,250	3,804,900	4,865,350	5,011,311	27,403,900	48,976,811
TOTAL USES	**-**	**2,261,950**	**4,719,100**	**3,172,250**	**3,804,900**	**4,865,350**	**5,011,311**	**27,403,900**	**48,976,811**

Related Funding

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
SPLOST	1,625,000	1,650,000	300,000	315,000	330,750	347,288	364,652	2,839,925	4,497,615
TOTAL SOURCES	**1,625,000**	**1,650,000**	**300,000**	**315,000**	**330,750**	**347,288**	**364,652**	**2,839,925**	**4,497,615**
USES									
Capital - Vehicles	1,625,000	1,650,000	300,000	315,000	330,750	347,288	364,652	2,839,925	4,497,615
TOTAL USES	**1,625,000**	**1,650,000**	**300,000**	**315,000**	**330,750**	**347,288**	**364,652**	**2,839,925**	**4,497,615**

Capital Detail by Department

Central Services | **Department Priority**

Facilities Life Cycle Maintenance Program | 2 of 26

CS, Facilities | Project Timeline: Ongoing

Project Description

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy to minimize operating budget impacts caused by unexpected failures of older equipment. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpets and emergency generators. A 3% inflation factor has been applied to out-years. This program has not been fully funded since FY19. In FY23, Facilities Management is projected to defer $2 million in projects.

Project Justification

This program is required to ensure that adequate funds are available to maintain facilities owned by ACCGov. Replacements covered under this program are necessary to protect ACCGov's financial investment in their public facilities. Timely replacement of aging components extends the life expectancy of facilities and creates safer, more productive work environments. Cost estimates were obtained from Facilities Management staff and through professional services. The process implemented by M&C in FY22 is not projected to meet program needs until FY32. Any deviation from this funding path is very likely to have catastrophic consequences.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Because full funding has not been provided since FY19 we are already incurring higher operating expenses and having to divert facility maintenance money into reinvestment. In FY22, Facilities Management spent $162,000 out of operating budget in order to complete 19 projects.	(194,000)	(215,000)	(239,000)	(266,000)	(279,000)	(1,573,000)	(276,600)

Financial Plan | Project ID: c0188

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	758	1,262,756	1,000,000	1,602,000	1,813,000	2,053,000	2,155,000	12,018,620	20,641,620
TOTAL SOURCES	**758**	**1,262,756**	**1,000,000**	**1,602,000**	**1,813,000**	**2,053,000**	**2,155,000**	**12,018,620**	**20,641,620**
USES									
Capital - Const.	758	1,262,756	1,000,000	1,602,000	1,813,000	2,053,000	2,155,000	12,018,620	20,641,620
TOTAL USES	**758**	**1,262,756**	**1,000,000**	**1,602,000**	**1,813,000**	**2,053,000**	**2,155,000**	**12,018,620**	**20,641,620**

Related Funding

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*
SOURCES									
SPLOST	558,149	500,000	526,500	552,825	580,466	609,490	639,964	3,712,664	6,621,909
TOTAL SOURCES	**558,149**	**500,000**	**526,500**	**552,825**	**580,466**	**609,490**	**639,964**	**3,712,664**	**6,621,909**
USES									
Capital - Const.	558,149	500,000	526,500	552,825	580,466	609,490	639,964	3,712,664	6,621,909
TOTAL USES	**558,149**	**500,000**	**526,500**	**552,825**	**580,466**	**609,490**	**639,964**	**3,712,664**	**6,621,909**

Capital Detail by Department

Central Services | **Department Priority**

800 MHz Subscriber Radio Life Cycle | 3 of 26

CS, Equipment | Project Timeline: Ongoing

Project Description

This project accumulates funds for a life cycle replacement program for the 800 MHz subscriber (portable and mobile) radios purchased with SPLOST 2011 funds. Over 1,000 radios were purchased through SPLOST 2011. The manufacturer indicates that these radios have a life expectancy of 5-10 years. This proposal sets aside funds for the subscriber radios and continues the life cycle process begun with the older radios. The average current replacement cost is approximately $4,000 per radio. These funds may also be used to replace radios that are damaged or lost during use and the radios that are used to activate the tornado sirens, Greenway Call Boxes, Fire Station Alerting, and other critical items.

Project Justification

As these subscriber radios age, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. No inflation figures are applied. Funding will provide for the replacement of the radios that fail due to age, cost of repairs, or other reasons. Approximately 50% of radios are no longer supported by Motorola. If we have significant failures in these models, it will impact the budget and services.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Planned capital investment now will ensure that we avoid increased operating costs as this equipment exceeds its lifecycle.	-	-	-	(200,000)	(200,000)	(1,000,000)	(140,000)

Financial Plan Project ID: c0384

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	291,606	200,000	300,000	400,000	400,000	400,000	600,000	2,000,000	4,100,000
Internal Support Fund	50,000	-	-	-	-	-	-	-	-
TOTAL SOURCES	**291,606**	**200,000**	**300,000**	**400,000**	**400,000**	**400,000**	**600,000**	**2,000,000**	**4,100,000**
USES									
Capital - Machinery & Equip	291,606	200,000	300,000	400,000	400,000	400,000	600,000	2,000,000	4,100,000
TOTAL USES	**291,606**	**200,000**	**300,000**	**400,000**	**400,000**	**400,000**	**600,000**	**2,000,000**	**4,100,000**

Capital Detail by Department

Central Services **Department Priority**

Landscaping Equipment Life Cycle Replacement 4 of 26

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by the Landscape Management Division (LMD). This capital project uses equipment expected useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Replacement costs are based upon current government pricing.

Project Justification

The efficiency of landscape services is dependent upon functioning, reliable equipment. The proposed funding levels are needed to support core operations, electrification of small tools, and partner agencies such as Fire and Corrections. If equipment is not replaced in a life cycle program, there will be increased downtime and delayed mowing routes.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0090

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	4,548	75,000	125,000	132,500	132,500	132,500	132,500	726,000	1,381,000
TOTAL SOURCES	**4,548**	**75,000**	**125,000**	**132,500**	**132,500**	**132,500**	**132,500**	**726,000**	**1,381,000**
USES									
Capital - Machinery & Equip	4,548	75,000	125,000	132,500	132,500	132,500	132,500	726,000	1,381,000
TOTAL USES	**4,548**	**75,000**	**125,000**	**132,500**	**132,500**	**132,500**	**132,500**	**726,000**	**1,381,000**

Capital Detail by Department

Central Services | **Department Priority**

Renovations/Space Allocation Plan | 5 of 26

AI, Facilities | Project Timeline: Ongoing

Project Description

The Space Allocation Program sets aside funds to be used for the renovation, acquisition, or construction of facilities in response to ACCGov departments' space needs. The FY21 request was to fund a small portion of recommendations coming from the 2010 and 2018 Space Allocation studies and other space reconfiguration/renovation needs of ACCGov departments and possible relocation of ACCGov offices currently in leased office space. This project was last funded in FY18. We currently have several departments that are over capacity & looking for additional space. This project will avoid having to pay for leased space.

Project Justification

Projects are determined based on the needs of other ACCGov departments as their service delivery needs evolve over time requiring renovation or reconfiguration of office and other operational facility spaces. These funds have recently been used to modify space for the Inclusion Office and GIO. Since FY18 ACCGov has added 95 positions without funding for additional space needs. These funds are used to modify space for them.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0074

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	388,117	-	25,000	30,000	30,000	30,000	60,000	300,000	475,000
TOTAL SOURCES	**388,117**	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**60,000**	**300,000**	**475,000**
USES									
Capital - Const.	388,117	-	25,000	30,000	30,000	30,000	60,000	300,000	475,000
TOTAL USES	**388,117**	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**60,000**	**300,000**	**475,000**

Capital Detail by Department

Central Services **Department Priority**

Fleet Management Shop Equipment Life Cycle Replacement 6 of 26

CS, Equipment Project Timeline: Ongoing

Project Description

This project will provide life cycle replacement funds for worn or obsolete equipment used in the two shop areas at Fleet Management's maintenance facility (Vehicle Servicing & Repair, and Vehicle Replacement). This equipment is used for the outfitting, maintenance, and repair of all vehicles and equipment in the ACCGov fleet that serves all ACCGov departments. Specifically, Fleet Management plans on rebuilding one of the brake lathes, and foresees additional equipment updates as the vehicular fleet advances in sustainable technology systems.

Project Justification

This project is needed to ensure that the equipment used by Fleet Management in support of the ACCGov fleet is functional and up-to-date. Otherwise, worn and obsolete shop equipment will impact Fleet Managements service delivery requiring some vehicle and equipment repairs to be outsourced at a higher cost to the user department. Modern equipment suitable for the tasks needed was also identified in a recent audit of the division. Additional support for this initiative was recommended in the FY22 Fleet audit.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0790

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Fleet Management Fund	20,000	10,000	10,000	15,000	20,000	25,000	25,000	125,000	220,000
TOTAL SOURCES	**20,000**	**10,000**	**10,000**	**15,000**	**20,000**	**25,000**	**25,000**	**125,000**	**220,000**
USES									
Capital - Machinery & Equip	20,000	10,000	10,000	15,000	20,000	25,000	25,000	125,000	220,000
TOTAL USES	**20,000**	**10,000**	**10,000**	**15,000**	**20,000**	**25,000**	**25,000**	**125,000**	**220,000**

Capital Detail by Department

Central Services | **Department Priority**

Parking Lot Life Cycle Maintenance & Repair | 7 of 26

CS, Facilities | Project Timeline: Ongoing

Project Description

The Parking Lot Life Cycle M&R Project will include maintenance and repairs to existing parking lots for ACCGov buildings. This may include installing new concrete, asphalt, or seal coating. It will also include restriping parking lots as needed.

Project Justification

Work will need to be done in the near future at several parking lots due to the age of the material and the use of the parking lot. All ACCGov facilities should properly represent the image of the Unified Government, especially the facilities that directly serve the public. A properly executed life cycle program will extend the life of the existing parking lots, thereby minimizing future repair costs.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
This project will reduce the dependence on operating budgets to perform repairs due to the lack of maintenance.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0724

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	21,440	25,000	30,000	40,000	40,000	40,000	100,000	500,000	750,000
TOTAL SOURCES	**21,440**	**25,000**	**30,000**	**40,000**	**40,000**	**40,000**	**100,000**	**500,000**	**750,000**
USES									
Capital - Const.	21,440	25,000	30,000	40,000	40,000	40,000	100,000	500,000	750,000
TOTAL USES	**21,440**	**25,000**	**30,000**	**40,000**	**40,000**	**40,000**	**100,000**	**500,000**	**750,000**

Capital Detail by Department

Central Services **Department Priority**

Mobile Communications Van Equipment Replacement 8 of 26

CS, Equipment Project Timeline: FY21 to On-going

Project Description

This project is to replace the Mobile Communications Vehicle (MCV) equipment and configure a new MCV. The MCV provides critical connectivity for Public Safety during the University of Georgia football games affecting approximately 92,000 people. The project makes citizens safer by providing public safety connectivity in times of crisis, search and rescue efforts, and other events where the safety of the public is paramount.

Project Justification

Safe and Prepared Community - The Mobile Communications Vehicle (MCV) provides essential communications services. The ability to provide those services is vital to continued interoperability operations and field support of public safety and government personnel. The MCV has become a critical first response unit for search and rescue operations. When citizens go missing, the MCV is a first responder vehicle. The MCV is needed to continue what is a basic service for public safety. This is a replacement project for the equipment and initial configuration. Fleet Management will purchase the base vehicle. Under the existing agreements, the University of Georgia will offset approximately 30% of this cost through monthly radio user fees. The cost to replace the vehicle is about $300,000.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact on annual operating expenses are anticipated as this is a replacement project.	-	-	-	-	-	-	-

Financial Plan Project ID: c0802

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Internal Support Fund	17,000	17,000	17,000	25,000	25,000	30,000	30,000	150,000	277,000
TOTAL SOURCES	**17,000**	**17,000**	**17,000**	**25,000**	**25,000**	**30,000**	**30,000**	**150,000**	**277,000**
USES									
Capital - Machinery & Equip	17,000	17,000	17,000	25,000	25,000	30,000	30,000	150,000	277,000
TOTAL USES	**17,000**	**17,000**	**17,000**	**25,000**	**25,000**	**30,000**	**30,000**	**150,000**	**277,000**

Capital Detail by Department

Central Services | **Department Priority**

Tree Hazard Reduction | 9 of 26

CS, Life Cycle | Project Timeline: FY21 to Ongoing

Project Description

Selectively removing diseased, declining, invasive, hazardous, and other undesirable trees and shrubs will produce a healthier and more viable forestry system. Various designated areas will be selected based on risk, health, and hazardous impacts. Contractors will be under the direction of the Community Forester. Chippings and grinds will be recycled for landscape use throughout the county.

Project Justification

Reduction of hazardous trees reduces the risk of potential property damages and loss of lives. Additional benefits of a hazard reduction program are increased property values, marketability of development, improved air quality, shading of buildings and structures, and creating aesthetically pleasing landscapes. Tree hazard reduction also provides erosion control, long-term stormwater benefits, and increased roadway stability by intercepting and absorbing rainfall.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Decreased expenses through avoided insurance claims.	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)	(10,000)

Financial Plan Project ID: c0849

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	40,000	60,000	60,000	60,000	60,000	300,000	580,000
TOTAL SOURCES	**-**	**-**	**40,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**580,000**
USES									
Capital - Other	-	-	40,000	60,000	60,000	60,000	60,000	300,000	580,000
TOTAL USES	**-**	**-**	**40,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**580,000**

Capital Detail by Department

Central Services **Department Priority**

800 MHz Radio Infrastructure Replacement 10 of 26

CS, Equipment Project Timeline: Ongoing

Project Description

This project will establish a life cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span. This project sets aside money for the three towers and supporting equipment to be replaced.

Project Justification

Radio vendors estimate their systems have a life expectancy of 20 years. This project created an accumulating fund, beginning in FY17, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Estimated replacement costs total $6.2 million (Whitehall $3M; Vaughn Road $2M; Police $1M; American Tower $100k; UGA Tower $100k).

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0726

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	150,000	150,000	200,000	250,000	250,000	250,000	250,000	1,500,000	2,700,000
Internal Support Fund	-	-	-	-	-	-	50,000	250,000	300,000
TOTAL SOURCES	**150,000**	**150,000**	**200,000**	**250,000**	**250,000**	**250,000**	**300,000**	**1,750,000**	**3,000,000**
USES									
Capital - Machinery & Equip	150,000	150,000	200,000	250,000	250,000	250,000	300,000	1,750,000	3,000,000
TOTAL USES	**150,000**	**150,000**	**200,000**	**250,000**	**250,000**	**250,000**	**300,000**	**1,750,000**	**3,000,000**

Capital Detail by Department

Central Services | **Department Priority**

Additional Rural Roadside Mowing Crew | 11 of 26

AI, Equipment | Project Timeline: FY26 to Ongoing

Project Description

Equipment to support an additional rural roadside mowing crew which is proposed to be a new initiative in FY26. The project will purchase one crew cab truck, two tractors with bat-wing mowers, one equipment trailer, two riding mowers, and related small landscape equipment (weed eaters, chainsaws, blowers) outfitting an additional rural roadside mowing crew.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County: One tractor crew currently provides mowing services to approximately 720 miles of rural roadways on an average 11-week cycle. The process will reduce to an average of 5 weeks, which is similar to the four-week cycle length in all other county areas. It will improve rural roads' appearances and safety and decrease the developing need for chemical control of invasive species grasses.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Salary, operating, and replacement expenses.	-	-	-	275,000	275,000	1,375,000	192,500

Financial Plan — Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	88,000	97,000	97,000	-	-	282,000
TOTAL SOURCES	**-**	**-**	**-**	**88,000**	**97,000**	**97,000**	**-**	**-**	**282,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	88,000	97,000	97,000	-	-	282,000
TOTAL USES	**-**	**-**	**-**	**88,000**	**97,000**	**97,000**	**-**	**-**	**282,000**

Capital Detail by Department

Central Services | **Department Priority**

Additional Rural Crew Truck | 12 of 26

AI, Vehicle | Project Timeline: FY23 to FY23

Project Description

Second crew truck for Rights of Way rural tractor crew.

Project Justification

A second crew truck for the rural tractor crew will increase productivity of the entire crew. While working in a general area, crew members work individually and can be many miles apart. The additional truck will decrease travel times of all crew members and increase production time. The vehicle will also allow for a safer more socially distant travel of all crew members.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Fuel, Maintenance, Replacement	12,000	12,000	12,000	12,000	12,000	70,000	13,000

New

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Central Services | **Department Priority**

Upgrade Fuel Sites | 13 of 26

CS, Facilities | Project Timeline: Ongoing

Project Description

The following five (5) fuel sites are managed by the Fleet Management Division: (1) Public Safety Campus (Jail) (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites (i.e.. dispenser repair & replacement, fuel nozzles, hoses, filters, and site maintenance), responds to EPD requirements for fuel facilities, and updates to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years.

Project Justification

For over twenty years, regular bi-annual upgrades to Athens-Clarke County's fueling sites have ensured safe, compliant, efficient fueling operations that have served customers year round. While this funding has allowed Fleet Management to enhance automated tank monitoring and site maintenance, fuel management software and some hardware is outdated and has reached its limited storage capacity. This year's funding request, coupled with previous year's carry-forward amount, will be focused on replacing old dispensers at a couple of the fuel sites that are starting to need constant repairs.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0419

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	24,694	-	-	-	-	-	-	-	-
Fleet Management Fund	-	20,000	20,000	20,000	20,000	20,000	30,000	150,000	260,000
TOTAL SOURCES	**24,694**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**30,000**	**150,000**	**260,000**
USES									
Capital - Machinery & Equip	24,694	20,000	20,000	20,000	20,000	20,000	30,000	150,000	260,000
TOTAL USES	**24,694**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**30,000**	**150,000**	**260,000**

Capital Detail by Department

Central Services | **Department Priority**

Landscape & Community Tree Program | 14 of 26

CS, Facilities | Project Timeline: Ongoing

Project Description

The purpose of this project is to provide or restore Athens-Clarke County (ACCGov) landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACCGov parks, rights-of-way, buildings/facilities, and right-of-way stormwater bio-retention facilities.

Project Justification

The Landscape Management Division annually renovates aging and over-mature landscapes in order to reduce maintenance costs, maintain aesthetically pleasing properties, and protect visitor health. This capital life cycle program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff and improves asset life expectancy. Hotel/Motel funding will be used downtown and in areas focused on recreation & tourism.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0182

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	15,000	15,000	15,000	15,000	20,000	100,000	180,000
Hotel/Motel Spec Rev Fund	-	-	10,000	15,000	15,000	15,000	20,000	100,000	175,000
TOTAL SOURCES	**-**	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**40,000**	**200,000**	**355,000**
USES									
Capital - Const.	-	-	25,000	30,000	30,000	30,000	40,000	200,000	355,000
TOTAL USES	**-**	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**40,000**	**200,000**	**355,000**

Capital Detail by Department

Central Services **Department Priority**

Telephone System Life Cycle Replacement 15 of 26

CS, Equipment Project Timeline: Ongoing

Project Description

The old ACCGOV analog telephone system was replaced in 2018 with a state of the art Voice over Internet (VOIP) system from Cisco Systems. The VOIP system will be five years old in FY23. Capital funds will be required to maintain system operations as the VOIP system ages.

Project Justification

Telephonic communications is critical to the functioning and service delivery of all departments of the ACCGOV. Equipment replacement and software upgrades will be required in order to maintain the system and its operation.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
VoIP will provide significant operating expense savings beginning in FY24 as the original operating lease on the equipment becomes satisfied.		(195,000)	(195,000)	(195,000)	(195,000)	(975,000)	(175,500)

Financial Plan Project ID: c0238

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	259,806	-	-	-	-	-	-	-	-
Internal Support Fund	73,076	25,000	25,000	55,000	55,000	55,000	55,000	275,000	520,000
TOTAL SOURCES	**332,882**	**25,000**	**25,000**	**55,000**	**55,000**	**55,000**	**55,000**	**275,000**	**520,000**
USES									
Capital - Machinery & Equip	332,882	25,000	25,000	55,000	55,000	55,000	55,000	275,000	520,000
TOTAL USES	**332,882**	**25,000**	**25,000**	**55,000**	**55,000**	**55,000**	**55,000**	**275,000**	**520,000**

Central Services | **Department Priority**

Urban Forestry Crew | 16 of 26

AI, Equipment | Project Timeline: FY28 to Ongoing

Project Description

Equipment to support a new urban forestry maintenance crew proposed in the FY27 budget. The project will purchase one bucket truck, one dump body truck, one grapple truck, one wood chipper, and related small equipment (chainsaws, blower, ropes, etc.) to outfit a tree maintenance crew.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County: Currently, Landscape Management sub-contracts the majority of tree work. Limited removals are addressed due to budget restraints. With the Urban Forestry crew, Landscape Management would provide year-round maintenance and hazard tree removal. Quicker response time for emergency tree issues. Crews will proactively and routinely prune hazardous trees instead of reactive responses.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Salary, operating, and replacement expenses.	-	-	-	-	265,000	1,325,000	159,000

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	110,000	110,000	115,000	115,000	-	450,000
TOTAL SOURCES	**-**	**-**	**-**	**110,000**	**110,000**	**115,000**	**115,000**	**-**	**450,000**
USES									
Capital - Machinery & Equip	-	-	-	110,000	110,000	115,000	115,000	-	450,000
TOTAL USES	**-**	**-**	**-**	**110,000**	**110,000**	**115,000**	**115,000**	**-**	**450,000**

Capital Detail by Department

Central Services | **Department Priority**

Community Events Program | 17 of 26

CS, General | Project Timeline: Ongoing

Project Description

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with Athens Downtown Development Authority (ADDA) to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff. NOTE: This project is not the CEP budget that is allocated to ADDA annually to support downtown special events.

Project Justification

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0135

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Spec Rev Fund	25,183	30,000	40,000	40,000	40,000	40,000	50,000	250,000	460,000
TOTAL SOURCES	**25,183**	**30,000**	**40,000**	**40,000**	**40,000**	**40,000**	**50,000**	**250,000**	**460,000**
USES									
Capital - Machinery & Equip	25,183	30,000	40,000	40,000	40,000	40,000	50,000	250,000	460,000
TOTAL USES	**25,183**	**30,000**	**40,000**	**40,000**	**40,000**	**40,000**	**50,000**	**250,000**	**460,000**

Capital Detail by Department

Central Services **Department Priority**

Energy Management Improvements 18 of 26

CS, General Project Timeline: Ongoing

Project Description

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACCGov facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a one time life cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings.

Project Justification

The justification for this project is reduction in energy consumption and proven energy cost savings. Projects will increase savings to ACCGov and reduce our carbon footprint. Further savings could be realized through a broader program application and additional annual funding.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Reduction in energy consumption costs.	-	-	-	(3,000)	(3,000)	(15,000)	(2,100)

Financial Plan Project ID: c0487

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	12,189	-	-	-	-	30,000	30,000	300,000	360,000
TOTAL SOURCES	**12,189**	**-**	**-**	**-**	**-**	**30,000**	**30,000**	**300,000**	**360,000**
USES									
Capital - Const.	12,189	-	-	-	-	30,000	30,000	300,000	360,000
TOTAL USES	**12,189**	**-**	**-**	**-**	**-**	**30,000**	**30,000**	**300,000**	**360,000**

Capital Detail by Department

Central Services **Department Priority**

Replace Internal Support Equipment 19 of 26

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase and replace outdated equipment in the Records Center and Print Shop in order to provide better service. This program provides for the programmed replacement of record keeping and printing equipment as it approaches the end of its useful life.

Project Justification

Approximately 30% of all equipment covered by this replacement program is 12 to 17 years old. As equipment ages, it requires more frequent service calls and replacement parts become more expensive. Equipment downtime creates the need for more expensive outsourcing. This scheduled replacement program will reduce operating costs for maintenance and outsourcing. Funding will be split between the General Capital Projects Fund (310) and the Internal Support Fund (601).

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0347

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	50,036	10,000	10,000	10,000	10,000	10,000	10,000	50,000	100,000
Internal Support Fund	99,414	15,000	15,000	15,000	15,000	15,000	15,000	75,000	150,000
TOTAL SOURCES	**149,450**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Machinery & Equip	149,450	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**149,450**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Capital Detail by Department

Central Services **Department Priority**

Parking Facilities 20 of 26

CS, Facilities Project Timeline: Ongoing

Project Description

Maintain downtown public parking facilities (excluding parking deck facilities life cycle) and repair and/or replace parking meters outside of downtown, as well as maintain equipment and software for the ticket system.

Project Justification

Provide funding to maintain downtown and other on-street public parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment. This restores funding to this project.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0230

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	50,777	-	20,000	20,000	20,000	20,000	20,000	100,000	200,000
TOTAL SOURCES	**50,777**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**200,000**
USES									
Capital - Const.	50,777	-	20,000	20,000	20,000	20,000	20,000	100,000	200,000
TOTAL USES	**50,777**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**200,000**

Capital Detail by Department

Central Services **Department Priority**

Parking Decks Life Cycle Replacement 21 of 26

CS, Facilities Project Timeline: Ongoing

Project Description

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key building equipment and components at or near the end of their normal life expectancy.

Project Justification

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments. As requested by ADDA, this restores funding to this project.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0255

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	33,744	-	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL SOURCES	**33,744**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**
USES									
Capital - Const.	33,744	-	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL USES	**33,744**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**

Capital Detail by Department

Central Services **Department Priority**

Downtown Enhancement Project 22 of 26

AI, General Project Timeline: Ongoing

Project Description

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

Project Justification

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0367

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	174,767	60,000	50,000	60,000	60,000	60,000	60,000	300,000	590,000
TOTAL SOURCES	**174,767**	**60,000**	**50,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**590,000**
USES									
Capital - Const.	174,767	60,000	50,000	60,000	60,000	60,000	60,000	300,000	590,000
TOTAL USES	**174,767**	**60,000**	**50,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**590,000**

Capital Detail by Department

Central Services **Department Priority**

New Truck and Trailer for Litter Crew 23 of 26

AI, Vehicle Project Timeline: FY23 to FY23

Project Description

Funding this request would allow for purchase of a truck and trailer for a crew with dedicated enhanced equipment with funds for hauling and disposals that will enable focused attention to specified targeted areas as well assist existing crews with litter control.

Project Justification

Continuous levels of roadside litter, dumpsites, and abandoned homeless campsites impacting citizens, visitors, and businesses throughout Athens-Clarke County. Current staffing levels are not able to provide the needed or desired services by constituents and a New Initiative request to fund a crew is requested that requires this truck and trailer support.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
Fuel, Maintenance, Insurance, Replacement, Radio	10,953	10,953	10,953	10,953	10,953	54,765	10,953

New

Financial Plan Project ID: c0850

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	168,000	-	-	-	-	-	168,000
TOTAL SOURCES	**-**	**-**	**168,000**	**-**	**-**	**-**	**-**	**-**	**168,000**
USES									
Capital - Vehicles	-	-	168,000	-	-	-	-	-	168,000
TOTAL USES	**-**	**-**	**168,000**	**-**	**-**	**-**	**-**	**-**	**168,000**

Capital Detail by Department

Central Services **Department Priority**

Eastside Corridor Improvements 24 of 26

AI, Infrastructure Project Timeline: FY23 to FY23

Project Description

The funding for Eastside Corridor Improvements will assist in the review, analysis, and formulation of potential beautification improvements along Gaines School Rd. and Barnett Shoals Rd. between the intersections of Lexington Rd. and College Station Rd. Work may entail a plan or similar document, as well as the physical development of identified areas along the corridor, including lighting, fencing, hardscaping, ground cover, plantings, trees, signage, fertilizers, and/or the equipment/materials needed to complete the tasks noted.

Project Justification

To ensure fairness, equity, and the overall aesthetic appearance of the county for its residents, businesses, and visitors, corridor improvements should take place strategically, across the entire jurisdiction, in a manner consistent with other, similar projects completed recently throughout the community. This particular corridor has yet to be given attention to the degree possible upon study and associated funding.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0855

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Spec Rev Fund	-	-	30,000	-	-	-	-	-	30,000
TOTAL SOURCES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**
USES									
Capital - Vehicles	-	-	30,000	-	-	-	-	-	30,000
TOTAL USES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**

Capital Detail by Department

Central Services **Department Priority**

Corridor Improvements Countywide 25 of 26

AI, Infrastructure Project Timeline: FY23 to FY23

Project Description

The funding for Countywide Corridor Improvements will continue the list of potential beautification improvements made along selected corridors throughout the county. Work may entail a plan or similar document, as well as the physical development of identified areas along the corridor, including lighting, fencing, hardscaping, ground cover, plantings, trees, signage, fertilizers, and/or the equipment/materials needed to complete the tasks noted.

Project Justification

To ensure fairness, equity, and the overall aesthetic appearance of the county for its residents, businesses, and visitors, corridor improvements should take place strategically, across the entire jurisdiction, in a manner consistent with other, similar projects completed recently throughout the community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0856

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Spec Rev Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Vehicles	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Central Services **Department Priority**

Clean Tools Initiative 26 of 26

AI, Infrastructure Project Timeline: FY23 to FY23

Project Description

The funding for a Clean Tools Initiative will be shared amongst multiple departments associated with significant, daily usage of small tools (i.e. leaf blowers, weedeaters, trimmers, chainsaws, etc.) to begin the transition from gas-powered to electric versions. It can also be used to cover the cost of facility enhancements necessary for battery charging, like electrical upgrades and/or conditioned spaces for storage. Improvements to vehicles for secured transport and potential docking/charging are also eligible expenses.

Project Justification

The continued use of gas-powered small tools is affected by escalating gas prices, a fuel that is harmful to the environment from the pollutants release into the air, as well as potential leaks onto the ground or nearby water sources. Battery-powered technology can reduce noise, eliminate fumes, and provide an option for other sources of power.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0851

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	75,000	-	-	-	-	-	75,000
TOTAL SOURCES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**-**	**75,000**
USES									
Capital - Vehicles	-	-	75,000	-	-	-	-	-	75,000
TOTAL USES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**-**	**75,000**

Capital Detail by Department

Clerk of Courts **Department Priority**

Deed Indexing (years 1970-1983) 1 of 1

AI, Software Project Timeline: FY23 to Ongoing

Project Description

The Clerk of Courts goal is to provide online digital access to our constituents for the land records of Clarke County. Our land records date back to 1801, the year Clarke County was chartered. As of 2021, our Clarke County land records online date back to 1986. The records must be reindexed by a certified land record vendor before placement in the statewide online index. During COVID, the Clerk of Courts deed room was extremely busy and stayed open to the public M-F 8:00 am to 5:00 pm. By providing reindexed certified land records back to 1970, all titles can be searched online for the 50 year back search required for real estate transaction transfers of real property. In the event of another pandemic or public emergency, records will be available without a physical visit to the Clerk of Courts deed room. 1984 and 1985 records are under contract of reindexing by a certified vendor and should be available on the online statewide index in 2022. There are approximately 154,000 documents for years 1970-1983. These documents will be reindexed according to the statewide GSCCCA indexing standards as mandated by law by a state certified vendor.

Project Justification

This project will allow title searchers, title companies, attorneys, and the general public to perform a 50 year title search without having to physically appear in the office to perform a search. The records can be accessed on the statewide index 24 hours a day, 7 days a week. This service will greatly reduce daily foot traffic into the real estate records room, which will aid in keeping our staff and public safe and reduce demand on Courthouse and office resources. Indexing these records will assist in maintaining pertinent historical records and enhance the services already provided by our office.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0835

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	40,000	125,000	96,500	-	-	-	261,500
TOTAL SOURCES	**-**	**-**	**40,000**	**125,000**	**96,500**	**-**	**-**	**-**	**261,500**
USES									
Other	-	-	40,000	125,000	96,500	-	-	-	261,500
TOTAL USES	**-**	**-**	**40,000**	**125,000**	**96,500**	**-**	**-**	**-**	**261,500**

Capital Detail by Department

Cooperative Extension | **Department Priority**

Purchase truck with 4 x 4 | 1 of 1

AI, Vehicle | Project Timeline: FY23 to FY23

Project Description

This request is for the purchase of a truck with a crew cab and 4 x 4, for use by the Agriculture and Natural Resources Agent and/or Agriculture and Natural Resources Educator for transporting supplies for the demonstration garden and use for travel to required trainings and conferences when feasible, as well as local travel for site visits, education and outreach opportunities. The total cost of the truck would be $35,500. The truck would be located at the county Cooperative Extension Office at 275 Cleveland Road, Bogart, government building, unless it was more feasible for the agent to travel from the agent's home address to work related duties.

Project Justification

The Agent must often travel to various locations around ACC for homeowner site visits and educational outreach and to purchase and transport supplies needed for the maintenance of the demonstration garden. The vehicle would also be made available to other employees in the Extension office for job-related travel. The department does not have a government vehicle, and all travel must take place in employees' personal vehicles. Currently, the ANR agent receives $360 a month to cover travel in the personal vehicle. This amount could be reduced by $260, monthly, to offset the expenditure of the truck. This reduction would be a total of $3,120 from our current operating budget, which will be applied to offset the $5,240 year needed to sustain the truck. This total includes annual maintenance subscription ($1,020), annual insurance ($750), annual fuel, based on 8,000 miles/year ($1,100) and annual fleet replacement ($2,370). The overall impact on our operating budget would be a net increase of $2,120 annually.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Fuel, Maintenance, Replacement, Reduced Travel Allowance	2,120	2,120	2,120	2,120	2,120	10,600	2,120

New

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Corrections | **Department Priority**

Food Service Equipment Life Cycle Replacement | 1 of 1

CS, Equipment | Project Timeline: Ongoing

Project Description

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

Project Justification

Meals provided by the Corrections Food Service Facility are a necessary component of the Jail, Correctional Institution and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. The existing kitchen, installed in 1987, was designed for serving meals only at the prison. Today, Corrections prepares an average of 1,800 meals a day for the prison, diversion center and the jail. In FY05, because of the increase in the jail population, a new SPLOST funded food service facility was opened. However, the existing kitchen is still used as a servicing center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Also, the prison kitchen is used as a backup kitchen in the event the Food Service Facility is not operating.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0180

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	20,598	20,000	20,000	20,000	20,000	20,000	20,000	100,000	200,000
TOTAL SOURCES	**20,598**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**200,000**
USES									
Capital - Machinery & Equip	20,598	20,000	20,000	20,000	20,000	20,000	20,000	100,000	200,000
TOTAL USES	**20,598**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**200,000**

Capital Detail by Department

Economic Development **Department Priority**

Economic Development Capital Program 1 of 1

AI, General Project Timeline: Ongoing

Project Description

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

Project Justification

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0078

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Econ Dev Capital Fund	1,062,630	-	500,000	225,000	225,000	225,000	225,000	1,125,000	2,525,000
TOTAL SOURCES	**1,062,630**	**-**	**500,000**	**225,000**	**225,000**	**225,000**	**225,000**	**1,125,000**	**2,525,000**
USES									
Capital - Other	1,062,630	-	500,000	225,000	225,000	225,000	225,000	1,125,000	2,525,000
TOTAL USES	**1,062,630**	**-**	**500,000**	**225,000**	**225,000**	**225,000**	**225,000**	**1,125,000**	**2,525,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Renovate and Expand Fire Training Center 1 of 10

AI, Construction Project Timeline: FY23 to FY23

Project Description

Renovate and add to the Fire Department's existing Training Center facilities by creating additional 8,000 square feet to include additional classroom space, a National Incident Management (incident command) training lab, additional bay space for apparatus and equipment, additional bathrooms, additional breakroom/kitchen space, conference room, three additional offices & storage space, car fire simulator, forcible entry simulator, propane tank simulator, Hazmat Leaks prop, and additional parking.

Project Justification

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) The current building is too small for the needs of our department. The department has simply outgrown it. Expansion is the most fiscally responsible option. The current facility is 20 years old. While originally built for the needs at the time, the department has grown in numbers as did the numbers of citizens and visitors it serves. The firefighters are required to have a minimum of 240 hours training for our ISO 1 rating. Much of the required training is multi-company at the Training Center. The recruit class of new firefighters has grown to over twelve men and women at a time that spend many months at the Training Center. Current capacity is approximately six firefighters comfortably. No land acquisition is needed for the project.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Estimated annual operating costs.	41,400	41,400	41,400	41,400	41,400	207,000	41,400

Financial Plan Project ID: c0842

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Const.	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Fire Apparatus Replacement - Ladder 7 | 2 of 10

CS, Equipment | Project Timeline: FY22 to FY31

Project Description

This project will replace a 1999 model Ladder truck which is a mission-critical apparatus for emergencies within Athens-Clarke County. The purchase price of the vehicle is $1,550,000 and we are proposing two options for purchase: 1.) outright purchase in FY22 or 2.) lease option over 10 years (FY22-FY31) at ~3%. Following the lease terms, ACCGov would own the vehicle and use if for the duration of its useful life estimated at 20+ years.

Project Justification

The Ladder truck is a mission-critical apparatus and will be replacing one of three Ladder trucks utilized by the Fire & Emergency Services Department. Replacing this Ladder truck will allow the department to continue providing reliable fire protection services by replacing a 1999 model apparatus. Ladder trucks offer tactical advantages in fire suppression and performing above-grade rescues. Replacing this Ladder truck will also help the Fire & Emergency Services Department maintain an I.S.O. Class 1 Rating which is realized on insurance premiums. This projects supports the Mayor and Commissions goal of a Safe and Prepared Community by ensuring our Department has a reliable Ladder truck for fire protection and other emergencies in our community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	183,000	183,000	183,000	183,000	915,000	1,647,000
TOTAL SOURCES	**-**	**-**	**-**	**183,000**	**183,000**	**183,000**	**183,000**	**915,000**	**1,647,000**
USES									
Capital - Vehicles	-	-	-	183,000	183,000	183,000	183,000	915,000	1,647,000
TOTAL USES	**-**	**-**	**-**	**183,000**	**183,000**	**183,000**	**183,000**	**915,000**	**1,647,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Replace Mobile Data Terminals 3 of 10

CS, Equipment Project Timeline: FY13 to Ongoing

Project Description

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

Project Justification

Information Technology Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. New projected cost of replacement in FY23 is $250,000. The request is $50,000 per year contribution continuing through FY23.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0659

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	200,529	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL SOURCES	**200,529**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**
USES									
Capital - Machinery & Equip	200,529	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL USES	**200,529**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Construct Fire Station 1, Vehicle Shop & Headquarters | 4 of 10

CS, Construction | Project Timeline: FY22 to FY23

Project Description

This new 28,375 square foot Fire Department facility located in the downtown area will replace the current facility. This new facility will house: Fire Department Headquarters, Fire station, Apparatus repair shop facility, Fueling facility for ACCGOV vehicles, Backup emergency operations center in HQ, Community/Training Room. The facility will be built/designed with adequate space for current and future expansion. The following functions will be housed at this facility: Administration, Operations, Fire Marshal's Office, Emergency Management, Community Room, Ham Radio space, the Apparatus Shop, and a fueling island for Fire Department vehicles and other Athens-Clarke County Government vehicles. The facility will address needs for a community room, exercise room, two meeting/training rooms, an adequate size break room/kitchen, file storage, plan review space/storage, and interview rooms for fire investigators. The current 16,046 square foot facility located at 700 College Avenue was constructed in 1979 (40 years old, used 24/7/365) and is outdated for the number of personnel and services housed.

Project Justification

(Safe and prepared community: preserve infrastructure, improve service delivery, preserve community assets). This new facility will meet public safety/infrastructure needs for Athens-Clarke County by accomplishing the following: continued fire and life safety protection services to area, providing services that protect/save lives, residences, businesses, minimizing the impact on community environment, protecting jobs and disposable income of citizens, maintaining ISO rating and the related fire insurance cost to citizens, improved ability to work on larger apparatus, providing adequate space for the administrative services housed at Headquarters, centralizing all of Athens-Clarke County Fire & Emergency Services divisions into one building. The current 16,046 square foot facility located at 700 College Avenue was constructed in 1979 (40 years old, used 24/7/365) and is outdated for the number of personnel and services housed. Space/Capability: The allocation of current space is inadequate for the number of personnel assigned and the functions to be performed. Thirteen personnel are assigned to the headquarters space that was designed for six. There is currently no community/training room in the fire station. There is no exercise room and gear storage is not adequate. Inefficiency: The facility needs to be replaced due to inefficient facility systems (energy use), lack of space, lack of male/female living design, lack of fire safety protection systems, and is not compliant with ADA. Safety: Lack of fire safety protection systems and bay door safety sensors, Fire Marshal's Office issues with current facility: Four Inspectors and an Administrative Assistant share the same office space, a storage room has been converted to office space.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Estimated annual operating costs	55,000	55,000	55,000	55,000	55,000	275,000	55,000

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Land	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	-	-	-	-	-	-
Capital - Const.	-	-	-	-	-	-	-	-	-
Capital - Other	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Construct Emergency Operations Center 5 of 10

AI, Construction Project Timeline: FY21 to FY24

Project Description

Build a 2,000 square foot dedicated Emergency Operations Center (EOC) on Athens Clarke County property that is ready for operations 24 hours a day, 365 days a year and designed for sustained use. The space concept would be one large room with breakout rooms around it that would be used as a Emergency Operations Center and also as emergency preparedness/exercise training rooms under the oversight of Fire & Emergency Services / Emergency Management.

Project Justification

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) An Emergency Operations Center should be a dedicated facility or space that is capable of instant activation should any type of major event occur. This location is where decision makers of ACC Departments report in an emergency to facilitate orderly command, situational control and leadership. It should be designed for extended or sustained use. The current space identified as the Athens Clarke County Emergency Operations Center is at the Athens Clarke County Police Department Headquarters. It is regularly used for law enforcement and computer training purposes. There are access, current use, flexibility and set up issues that make the room incapable of being ready for use as an Emergency Operations Center 24/7/365. This project would locate the EOC on existing ACC property with controlled access. The building can be co-located on the Fire Training Center property or the location of the new Fire headquarters. Consideration to construction along with either project may save on construction and engineering costs.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Estimated annual operating costs	18,600	18,600	18,600	18,600	18,600	93,000	18,600

Financial Plan Project ID: c0843

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	100,000	364,250	-	-	-	-	464,250
TOTAL SOURCES	**-**	**-**	**100,000**	**364,250**	**-**	**-**	**-**	**-**	**464,250**
USES									
Capital - Machinery & Equip	-	-	-	40,000	-	-	-	-	40,000
Capital - Const.	-	-	100,000	315,250	-	-	-	-	415,250
Capital - Other	-	-	-	9,000	-	-	-	-	9,000
TOTAL USES	**-**	**-**	**100,000**	**364,250**	**-**	**-**	**-**	**-**	**464,250**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Diversity and Workforce Development Project 6 of 10

AI, Recruitment/Hiring Project Timeline: FY22 to Ongoing

Project Description

ACCFES is working with Clayton County Fire & Emergency Services to replicate their program of recruiting high school students. The concept is to provide Firefighter and EMT training to high school students and then make conditional job offers to students when they graduate. The Fire & Emergency Services Department anticipates costs associated with staffing, physical space, equipment, gear, and educational resources to continue pursuing this project with the Clarke County School District.

Project Justification

Nationwide, the fire service struggles with diversity amongst the ranks and we are not immune in Athens-Clarke County. Despite efforts to increase diversity, we are not reflective of our community. This project will help introduce youth at an early age to the profession and provide an excellent recruiting mechanism for persons who might otherwise never consider a job as a Firefighter. This project supports the Mayor and Commissions goals of a Safe and Prepared Community and Healthy, Livable, Sustainable Athens-Clarke County. The overall goal of this project is to increase the number of females and people of color within the Fire & Emergency Services Department over the next 5 years

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Personal Services Expenses	82,288	124,038	163,138	168,138	168,138	840,690	154,643

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	58,400	12,000	12,000	12,000	110,000	204,400
TOTAL SOURCES	**-**	**-**	**-**	**58,400**	**12,000**	**12,000**	**12,000**	**110,000**	**204,400**
USES									
Capital - Infrastructure	-	-	-	32,000	-	-	-	-	32,000
Capital - Vehicles	-	-	-	-	-	-	-	50,000	50,000
Capital - Machinery & Equip	-	-	-	26,400	12,000	12,000	12,000	60,000	122,400
TOTAL USES	**-**	**-**	**-**	**58,400**	**12,000**	**12,000**	**12,000**	**110,000**	**204,400**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Education and Outreach Coodinator Vehicle 7 of 10

AI, Vehicle Project Timeline: FY23 to FY23

Project Description

Vehicle for Education and Outreach Coordinator.

Project Justification

The purpose of this job is to design, plan, teach, evaluate and maintain educational and promotional activities and services regarding fire prevention and life safety. Duties and responsibilities include, but are not limited to, planning, developing, directing, and evaluating educational programs and services, promotional efforts, teaching, servicing as liaison to government departments, schools, civic groups, general public, commercial businesses and residential customers, serving as Public Information Officer (PIO) for Emergency Management and Fire & Emergency Services, have the capability to pull the Fire Safety House and performing additional tasks as assigned. This new initiative supports the Mayor & Commission goal of a Safe and Prepared Community and objectives A, B, and C from the Athens-Clarke County Fire & Emergency Services 2019-2023 Strategic Plan.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Estimated fuel and maintenance costs	10,300	10,300	10,300	10,300	10,300	51,500	10,300

New

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Hose & Appliances | 8 of 10

CS, Equipment | Project Timeline: FY22 to FY22

Project Description

The Hose and Appliance Project for the Fire & Emergency Services Department will replace about 20,000 feet of old fire hose and water delivery appliances, many are which are at the end of life. The hose lines replaced will be larger diameter to align with newer technology and industry standards associated with delivering greater quantities of water at structure fires. This will allow the Department to standardize equipment on all fire apparatus at each of the nine fire stations in Athens-Clarke County.

Project Justification

Building contents and construction have changed over the past 30 years requiring greater volumes of water to effectively control fires due to fuel loads. Industry standards and technology have advanced since much of the Departments hose and appliances were originally purchased. We have 20-30 year old hose on some fire apparatus that is at the end of its life. This project aligns with the Mayor and Commissions initiative of a Safe and Prepared Community as it will improve firefighting effectiveness and safety by increasing the amount of water capable of being delivered. It is imperative we convert hose line and appliances simultaneously to the newer technology for inoperability of crews and trucks operating at the same scene and for employee familiarity.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement Costs	15,861	15,861	15,861	15,861	15,861	79,305	15,861

Financial Plan | Project ID: c0816

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	25,000	200,000	-	-	-	-	-	200,000
TOTAL SOURCES	**-**	**25,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Machinery & Equip	-	25,000	200,000	-	-	-	-	-	200,000
TOTAL USES	**-**	**25,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Community Education & Training Technology Project 9 of 10

CS, Technology equipment Project Timeline: FY23 to FY23

Project Description

The Community Education & Training Technology Project for the Fire & Emergency Services Department provides (25) new computers and multiple software licenses to enable the Department to provide remote continuing education for staff and fire and life safety education for the community. This project will aid Firefighter/EMTs at all of the nine fire stations in receiving training credits required for maintaining EMS licenses and Firefighting certifications. Additionally, the project will provide required technology for the Community Risk Reduction Division to develop and provide community fire and life safety education programs.

Project Justification

The COVID-19 pandemic and need for greater efficiency with more service delivery demands require the Department utilize more technology to accomplish what would traditionally be accomplished in an in-person, classroom environment. Leveraging technology will enable the Department to have greater reach in the community and maximize efficiency of staff hours dedicated to continuing education and training. This project supports the Mayor & Commission goal of a Safe and Prepared Community by developing and ensuring a highly trained workforce and informed community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement Costs	6,298	6,298	6,298	6,298	6,298	31,490	6,298

New

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

EMS Equipment | 10 of 10

AI, Equipment | Project Timeline: FY23 to FY23

Project Description

Purchase 12 lead EKG monitors for use in the community on medical emergencies.

Project Justification

To assist the Mayor & Commission in providing a Safe and Prepared Community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0844

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	30,000	-	-	-	-	-	30,000
TOTAL SOURCES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**
USES									
Capital - Machinery & Equip	-	-	30,000	-	-	-	-	-	30,000
TOTAL USES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**

Capital Detail by Department

Information Technology **Department Priority**

Information Technology Equipment Replacement Program 1 of 1

CS, Equipment Project Timeline: Ongoing

Project Description

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipment and software required to support IT operations within the government.

Project Justification

This project is made up of various components that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, software upgrades, main system replacement(s), wiring improvements, and various other necessary components.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacing some infrastructure gear will result in increased maintenance agreements and new purchases to expand some services will also bring about new maintenance contracts.	-	-	-	-	-	-	-

Financial Plan Project ID: c0095

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	480,495	400,000	400,000	680,000	500,000	850,000	600,000	3,230,000	6,260,000
TOTAL SOURCES	**480,495**	**400,000**	**400,000**	**680,000**	**500,000**	**850,000**	**600,000**	**3,230,000**	**6,260,000**
USES									
Capital - Machinery & Equip	480,495	400,000	400,000	680,000	500,000	850,000	600,000	3,230,000	6,260,000
TOTAL USES	**480,495**	**400,000**	**400,000**	**680,000**	**500,000**	**850,000**	**600,000**	**3,230,000**	**6,260,000**

Capital Detail by Department

Leisure Services **Department Priority**

Parks - R&M Existing Facilities 1 of 29

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for the additional Parks - R&M Facilities as a supplement to SPLOST 2020 - Project 20 funding. This project provides for repairs, maintenance, and/or replacement of existing program specific facilities and park needs in the Leisure Services system. Project areas of focus include: 1) athletics (fields, courts, gymnastics equipment, scoreboards, etc.); 2) animal care amenities (zoo/nature center exhibits and support areas); 3) playgrounds (surfacing and equipment); and 4) general park needs (park signage, storm water system maintenance, fencing, etc.). All Facility R&M projects are based off the Leisure Services Facility and Equipment Lifecycle plan with the current year's request reflective of facilities that are in poor or fair condition. Any projects in good or excellent condition have been rolled to the following fiscal year based on their lifecycle status, with condition inspections taking place to update the plan prior to FY24 budget submittals.

Project Justification

For FY23, SPLOST 2020 - Project 20 Tier three funds will provide $450,000 that will be leveraged as a supplement to the capital funds allocated for facility R&M capital funds. Priority needs are in long overdue athletic facility renovations including long overdue field resurfacing, dugout replacement, court surfacing, safety netting and other R&M needs that have been rolled forward across multiple fiscal years. The balance and future years of this project will provide funding to rehabilitate facilities, address safety/risk issues, and perform required maintenance necessary to uphold the Department's safety and quality standards.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0246

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	46,576	200,000	2,174,000	764,875	2,437,600	1,173,800	224,150	4,998,389	11,772,814
TOTAL SOURCES	**46,576**	**200,000**	**2,174,000**	**764,875**	**2,437,600**	**1,173,800**	**224,150**	**4,998,389**	**11,772,814**
USES									
Capital - Const.	46,576	200,000	2,174,000	764,875	2,437,600	1,173,800	224,150	4,998,389	11,772,814
TOTAL USES	**46,576**	**200,000**	**2,174,000**	**764,875**	**2,437,600**	**1,173,800**	**224,150**	**4,998,389**	**11,772,814**

Capital Detail by Department

Leisure Services **Department Priority**

Pool Repairs and Renovations 2 of 29

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for ongoing Pool Repairs and Renovations. This project typically provides for repairs, maintenance and code upgrades for the one wading pool, five swimming pools, and two splash pads operated in the Leisure Services system. Projects supported by this program include maintenance and replacement of various pool components and equipment. Annual requests are based on the Leisure Services Facility and Equipment Lifecycle Plan. For FY23, the department is focusing on renovations for Memorial Park Pool using existing carryover funds combined with this request to bring the total to an amount sufficient for the project needs - new liner, new plumbing and mechanical equipment, new decking, and required connection to the sanitary sewer system.

Project Justification

For FY23, the primary focus of this request is to renovate Memorial Park Pool. Replacing the liner was an FY22 request that was granted. Upon further investigation into the project, additional needs have emerged that must be undertaken as part of the liner replacement. The plumbing and mechanical systems need to be replaced to bring the recirculation rates up to code, the backwash system needs to be connected to the sanitary sewer to meet code, and all of this work will tear up the pool deck, necessitating replacement of that as well. This year's request with the current carryover funds will facilitate completion of this project.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0642

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	83,636	150,000	207,000	342,200	352,800	27,500	228,000	278,300	1,435,800
TOTAL SOURCES	**83,636**	**150,000**	**207,000**	**342,200**	**352,800**	**27,500**	**228,000**	**278,300**	**1,435,800**
USES									
Capital - Const.	83,636	150,000	207,000	342,200	352,800	27,500	228,000	278,300	1,435,800
TOTAL USES	**83,636**	**150,000**	**207,000**	**342,200**	**352,800**	**27,500**	**228,000**	**278,300**	**1,435,800**

Capital Detail by Department

Leisure Services **Department Priority**

Bridge and Boardwalk Inspection and Replacement 3 of 29

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for the additional Bridge and Boardwalk inspection and replacement. This project provides for professional engineering inspections, major maintenance, and lifecycle replacement for all 109 bridges, boardwalks, and observation decks in the Leisure Services system. FY23 plans call for replacing wooden bridges at Sandy Creek Nature Center, Memorial Park, and around Lakeside Trail at Sandy Creek Park which rated poorly in our bridge and boardwalk inspection program. FY23 plans also address improvements to emergency access bridges on remote trails at Sandy Creek Park and Sandy Creek Nature Center.

Project Justification

For FY23, priority needs include over 22 bridges in either a state of fair, poor, unsafe or failed conditions. The balance and future years of this project totals more than 1.9 miles, approximately half of the bridges. The majority of boardwalks and decks covered by this project are wood structures estimated to be 25 or more years old, and do not meet modern building code or safety requirements. Funding request specifics are supported by the Department's annual Inventory and Assessment. Project funding is necessary to ensure public safety and to keep the trails that these structures support fully operational. Partial funding in previous years has not been sufficient to fully fund a single bridge replacement, so funds are being carried forward until supplemental funds can make a bridge replacement possible, based on highest priority of need.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0727

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	27,697	-	300,000	491,978	454,478	528,478	528,478	845,282	3,148,694
TOTAL SOURCES	**27,697**	**-**	**300,000**	**491,978**	**454,478**	**528,478**	**528,478**	**845,282**	**3,148,694**
USES									
Capital - Infrastructure	27,697	-	300,000	491,978	454,478	528,478	528,478	845,282	3,148,694
TOTAL USES	**27,697**	**-**	**300,000**	**491,978**	**454,478**	**528,478**	**528,478**	**845,282**	**3,148,694**

Capital Detail by Department

Leisure Services **Department Priority**

Pavement Repair and Maintenance 4 of 29

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for the additional Pavement Repair and Maintenance. This project provides for repairs, maintenance, and/or replacement of existing paved surfaces in the Leisure Services system. Projects supported by this program include asphalt maintenance, paving, parking lot striping, sidewalk grinding, and replacement of guardrails and regulatory and wayfinding signage. The FY23 request is based on the Leisure Services TSPLOST2023 submittal for pavement improvements that was ultimately not approved by the Citizen Selection Committee.

Project Justification

For FY23, priority needs reflect the worst condition pavement areas and needs in the department. The three major projects are the World of Wonder Playground parking lot which is a long failed experimental surface that now represents significant safety and accessibility concerns. Second is the Satterfield Park Parking lot, which is an asphalt lot that has stretched long beyond its lifecycle and is crumbling and riddled with potholes that have attempted to be patched numerous times. The final project is the College Avenue and MLK Parking lot which requires expansion due to constantly being over capacity, which creates traffic and safety issues due to Greenway patrons parking illegaly along MLK Jr. Parkway.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0740

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	6,646	-	300,000	1,358,143	239,233	439,233	134,035	402,106	2,872,750
TOTAL SOURCES	**6,646**	**-**	**300,000**	**1,358,143**	**239,233**	**439,233**	**134,035**	**402,106**	**2,872,750**
USES									
Capital - Infrastructure	6,646	-	300,000	1,358,143	239,233	439,233	134,035	402,106	2,872,750
TOTAL USES	**6,646**	**-**	**300,000**	**1,358,143**	**239,233**	**439,233**	**134,035**	**402,106**	**2,872,750**

Capital Detail by Department

Leisure Services **Department Priority**

Park Equipment - Replacement / Life Cycle 5 of 29

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

This project provides for replacement of park amenities and service equipment covering all 28 sites and 2,500 acres supported in the Leisure Services system. Park amenities include items such as trash cans, picnic tables, benches, and barbeque grills while service equipment includes items such as fitness machines, computer lab equipment, ice machines, catering kitchen appliances, and ATV's. Outdoor equipment is selected with a minimum 30 year service life as permitted by purchasing.

Project Justification

For FY23, priority needs reflect equipment that is at the end of its lifecycle as well as being listed in poor or fair condition in the Leisure Services Facility and Equipment Lifecycle Plan. All equipment that maintained a good or excellent condition rating despite being at the end of its lifecycle has been rolled to the following fiscal year. Equipment condition will be reevaluated prior to development of the FY24 capital budget request. The balance and future years of this project will provide funding to replace amenities and equipment supporting service delivery which have reached the end of their serviceable life. Among the items in poor condition for FY23 replacement are several trash cans, benches, ice machines, kitchen applicances, excercise equipment, etc.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0177

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	2,499	75,000	200,000	450,000	553,572	290,253	165,100	990,197	2,649,122
TOTAL SOURCES	**2,499**	**75,000**	**200,000**	**450,000**	**553,572**	**290,253**	**165,100**	**990,197**	**2,649,122**
USES									
Capital - Machinery & Equip	2,499	75,000	200,000	450,000	553,572	290,253	165,100	990,197	2,649,122
TOTAL USES	**2,499**	**75,000**	**200,000**	**450,000**	**553,572**	**290,253**	**165,100**	**990,197**	**2,649,122**

Capital Detail by Department

Leisure Services **Department Priority**

Leisure Services System Master Plan 6 of 29

CS, Master Planning Project Timeline: FY23 to FY24

Project Description

The Leisure Services System Master Plan is a much needed 10 year plan that establishes a clear vision and path for the future of the Leisure Services Department. Plan elements will include standard inventory, analysis, and recommendations for parks, facilities, and programs. In addition, more detailed guidance will be developed around the development of a pocket park program, accessibility transition planning, and mitigating gentrification. Staff would also like to fund a lottery based panel to serve as a citizen based steering committee for the plan. It is anticipated that the plan will be developed by consultants with support from the Office of Park Planning.

Project Justification

This master plan has been requested in the past, but was unfunded. The critical nature of a department master plan has become apparent as community pressure, Mayor and Commission inquiries, and the lack of a plan find the department being torn in various directions with no clear path or guidance forward. With the recent completion of the strategic plan, the system master plan is the logical next step and will provide a key component that is required for the department to pursue accreditation with the National Recreation and Parks Association. This project proposal is in alignment with Objective 4.2 of the Leisure Services Strategic Plan.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0852

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	200,000	250,000	-	-	-	-	450,000
TOTAL SOURCES	**-**	**-**	**200,000**	**250,000**	**-**	**-**	**-**	**-**	**450,000**
USES									
Capital - Const.	-	-	200,000	250,000	-	-	-	-	450,000
TOTAL USES	**-**	**-**	**200,000**	**250,000**	**-**	**-**	**-**	**-**	**450,000**

Capital Detail by Department

Leisure Services **Department Priority**

Truck – Dudley Park and Multi-Use Trails 7 of 29

CS, Equipment Project Timeline: FY23 to FY32

Project Description

This requests reflects the FY23 and anticipated future SPLOST operating request for Dudley Park Improvements and Multi-Use Trail improvements.

Project Justification

The SPLOST 2011 project for Dudley Park Improvements was completed for the Trails and Open Space Cost Center in fall of FY22 with no operating support allocated. The FY23 SPLOST operating request for Dudley Park Improvements will include a truck for a proposed new staff member to meet operational needs for the park. In addition, the Trails and Open Space cost center anticipates a future request for an additional truck as TSPLOST 2018 multi-use trails operations come to fruition with the completion of the Firefly and Greenway projects that are included in that program. This proposal aligns with Initiative 2.4.3 of the Leisure Services Strategic Plan.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Fleet indirects, replacement	7,700	7,700	7,700	7,700	7,700	38,500	7,700

New

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	47,000	47,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**47,000**	**47,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	47,000	47,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**47,000**	**47,000**

Capital Detail by Department

Leisure Services **Department Priority**

Truck – Facility & Park Maintenance 8 of 29

CS, Equipment Project Timeline: FY23 to FY23

Project Description

This request is for a 3/4 ton crew cab truck with a utility box and lift gate for use by Park Maintenance Staff.

Project Justification

Leisure Services currently has ten Park Maintenance Positions and only nine trucks, forcing two Maintenance crew members to ride together and reducing efficiency of park operations. The truck is specified to meet the vehicle needs of Park Maintenance, which will allow staff to cover more parks in a shorter span. This proposal aligns with Initiative 2.4.3 of the Leisure Services Strategic Plan.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Fleet indirects, replacement	16,600	16,600	16,600	16,600	16,600	83,000	16,600

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Const.	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Leisure Services **Department Priority**

Cook's Trail Reroute and Conversion to Multi-Use Trail 9 of 29

CS, Facilities Project Timeline: FY23 to FY24

Project Description

This project provides a long term solution to the ongoing issues with flooding and damage that have triggered the closing of Cook's Trail. This project includes funding for a fully engineered and permitted plan for a reroute of the trail that includes conversion to a multi-use trail as envisioned by the Greenway Network Plan and proposed by the Oconee Rivers Greenway Commission in the TSPLOST 2023 call for projects. The project was ultimately cut from the final list, but remains as a priority for the ORGC, Leisure Services, and the community.

Project Justification

Cook's Trail is the oldest segment of Greenway trail on the system. It includes over 3/4 a mile of boardwalk that was constructed along Sandy Creek in the late 1980's. The movement of Sandy Creek along with the limited life expectancy of the wooden boardwalks has created significant issues for maintenance and keeping the trail open, especially post flood. $250,000 of SPLOST 2011 funds were spent on temporary measures to allow the trail to reopen after significant flooding. The trail was closed again due to flooding in the winter of 2019. Cook's trail has remained closed since as the expenditure of repair funds has proved futile due to the fundamental issues created by the trails location and design as currently routed. FY23 funding will support trail study, design, and permitting in preparation for construction to begin in FY24.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating impacts.	3,000	3,000	3,000	3,000	3,000	15,000	3,000

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	5,603,000	5,603,000	-	-	-	11,206,000
TOTAL SOURCES	**-**	**-**	**-**	**5,603,000**	**5,603,000**	**-**	**-**	**-**	**11,206,000**
USES									
Capital - Const.	-	-	-	5,603,000	5,603,000	-	-	-	11,206,000
TOTAL USES	**-**	**-**	**-**	**5,603,000**	**5,603,000**	**-**	**-**	**-**	**11,206,000**

Capital Detail by Department

Leisure Services **Department Priority**

Improve Bear Hollow Zoo Exhibits & Visitor Amenities 10 of 29

CS, Facilities Project Timeline: FY28 to FY31

Project Description

This project provides supplemental funding to the Bear Hollow Zoo Improvements project funded through SPLOST 2020. The SPLOST 2020 project provides basic infrastructure and enclosure improvements that bring the zoo into compliance with AZA and USDA standards. This project supplements those funds so that further improvements can be made to the zoo. This includes back of house access and animal care improvements, a new entry/educational plaza and building that provide office space, restrooms, and a gift shop. Improvements to interpretive materials and signage will increase the educational impact and improve visitor experience.

Project Justification

Bear Hollow Zoo is a community fixture and is loved by people of all ages in our community. Over 5,000 children visit the zoo annually just from school field trips alone. Stronger educational and interpretive components for the zoo provides an enhanced user experience that creates lifelong learning opportunities for the whole community. The SPLOST 2020 proposal represents only a fraction of the needed funding to bring the zoo up to modern standards and ensure long term sustainability of infrastructure and exhibits. Without full funding of the Zoo Improvements project, the zoo stands to continue drain ongoing maintenance dollars as well as inhibit access and interpretation for citizens of all ages and abilities.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating: $89.0K per year	-	-	-	-	-	89,000	8,900

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	8,364,000	8,364,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,364,000**	**8,364,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	500,000	500,000
Capital - Other	-	-	-	-	-	-	-	250,000	250,000
Capital - Facilities	-	-	-	-	-	-	-	5,614,000	5,614,000
Capital - Site Improvements	-	-	-	-	-	-	-	2,000,000	2,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,364,000**	**8,364,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Ben Burton Park Repairs and Renovations | 11 of 29

CS, Facilities | Project Timeline: FY26 to FY26

Project Description

This project provides for execution of the Mayor and Commission approved master plan for Ben Burton Park located off of Mitchell Bridge Road within western Clarke County. The project will involve development phases beginning in FY26 with a reconfiguration of the entrance and parking areas to provide enhanced safety and visibility. The subsequent phases will include the installation of the following site amenities: playground and dog park facilities.

Project Justification

Currently, Ben Burton Park is the sole operating park on the west side of Athens and has limited public utilization because it is highly undeveloped and lacks core amenities. Implementation of the master plan will greatly enhance the limited recreational opportunities and services presently available to the citizens within western Clarke County. Infrastructure improvements will also help generate revenue through rental, festival, and special event activities. In addition, the project will rectify existing design deficiencies relative to traffic safety, ADA compliance, storm water runoff, and erosion.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses: $26.0K per year	-	-	-	22,000	22,000	110,000	15,400
Estimated revenue of approximately $4.0K per year							

Financial Plan | Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	2,223,800	-	-	2,223,800
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**2,223,800**	**-**	**-**	**2,223,800**
USES									
Capital - Other	-	-	-	-	-	2,223,800	-	-	2,223,800
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**2,223,800**	**-**	**-**	**2,223,800**

Capital Detail by Department

Leisure Services **Department Priority**

Create a Property Boundary Program 12 of 29

CS, General Project Timeline: FY24 to FY28

Project Description

This project provides for surveying/permanently marking all property and updating/consolidating deeds for all 2,500+ acres owned by ACCUG and managed by the Leisure Services Department. Project completion will establish boundary lines for the integration of property restrictions into the GIS planning database and will provide critical data for park planning and development. This project will be phased over multiple years by systematically addressing the property boundaries.

Project Justification

Properties comprising the Leisure Services system encompass more than 50 miles of boundaries. Development along park boundaries has created issues ranging from direct property encroachment to the creation of unofficial or illegal access points. Unmarked property boundaries hamper assessment and response to boundary related issues. Further complicating matters, ongoing incremental property acquisition as part of park and greenway expansion has led to some sites being comprised of upwards of 20 parcels which need to be combined. This program will allow for better land management and provide accurate base data for park planning and development.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0741

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	50,000	50,000	50,000	50,000	50,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**
USES									
Capital - Other	-	-	-	50,000	50,000	50,000	50,000	50,000	250,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Memorial Park Renovations | 13 of 29

CS, Facilities | Project Timeline: FY26 to FY28

Project Description

This project funds Master Plan implementation for Phase I & II of the Memorial Park Project. It supplements SPLOST 2020 funds for Phase I of the project. This project includes the following: Continued stormwater, water, and sewer installation and replacement; upgrades to picnic and restroom facilities in the park; playground replacement; outdoor gathering spaces; improved pedestrian circulation; renovation to the existing pool and pool house, improved vehicular circulation, and additional parking that includes but is not limited to the construction of a parking deck.

Project Justification

Water line breaks, electrical failures, and clogged sewer lines have consistently had negative impacts on patron services such as restroom availability. The installation of new sewer lines will eliminate flushing of the pool into stormwater infrastructure as well as eliminate sewer backups. The current playground is a conglomeration of various play elements salvaged from other structures. The restrooms do not meet current codes and need updating. Parking at Memorial Park is inadequate, frequently resulting in park patrons parking in undesignated areas and surrounding neighborhoods. This project will provide funding to improve patron accessibility and safety, park sustainability, and maintenance efficiency by reducing current reactive emergency maintenance requirements.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses	-	-	-	10,000	10,000	50,000	7,000

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	1,519,000	4,665,500	4,665,500	10,850,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**1,519,000**	**4,665,500**	**4,665,500**	**10,850,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	500,000	500,000
Capital - Other	-	-	-	-	-	-	-	350,000	350,000
Capital - Site Improvements	-	-	-	-	-	1,519,000	4,665,500	8,481,000	14,665,500
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**1,519,000**	**4,665,500**	**9,331,000**	**15,515,500**

Capital Detail by Department

Leisure Services **Department Priority**

Bishop Park Renovations 14 of 29

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project provides for implementation of the Bishop Park master plan as a supplement to SPLOST 2020 funding. The project will involve: conversion of the existing covered tennis facility and adjacent grounds into an event space; improved pedestrian circulation, basic renovations to the gym facility, demolition of the derelict picnic shelter; additional parking; safety enhancements along the Hawthorne Ave Corridor; and improvements to aged water, sewer, and storm water infrastructure. The renovated facility will provide code compliant space for: gymnastics programming; administrative offices; and the provision of large scale events such as the Athens Farmer's Market.

Project Justification

The majority of the buildings at Bishop Park date from the 1970's and do not meet modern code requirements, programmatic use/space demands or ADA compliance. The park's infrastructure is failing, creating flooding and safety issues for park patrons. SPLOST 2020 funds are addressing only a portion of this project. This request represents the balance of master plan implementation. This park experiences the highest degree of patron utilization within the Leisure Services system and is highly regarded and strongly enjoyed by the general public.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses	-	-	-	-	-	100,000	10,000

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	20,500,000	20,500,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,500,000**	**20,500,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	12,500,000	12,500,000
Capital - Infrastructure	-	-	-	-	-	-	-	1,500,000	1,500,000
Capital - Other	-	-	-	-	-	-	-	1,500,000	1,500,000
Capital - Site Improvements	-	-	-	-	-	-	-	5,000,000	5,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,500,000**	**20,500,000**

Capital Detail by Department

Leisure Services **Department Priority**

Dudley Park Improvements 15 of 29

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project provides for further implementation of the Dudley Park Master Plan. SPLOST 2011 funding will provide for a pavilion and restroom facilities. Limited accessible parking, completion of the amphitheater bowl and access, and a concrete platform for a future stage area. This capital project will provide funding to continue moving through the high priority projects on the Dudley Park project list. They include completion of construction of the stage enclosure and associated amenities, lighting, concession area, multi-generational playground, food truck area, stormwater management, additional pedestrian circulation, and development of areas of the park along Mulberry and Peter Street.

Project Justification

Dudley Park's proximity to downtown coupled with the beautiful, general park setting makes it a special draw to the many people who visit this part of the county. While Dudley Park has served as a passive park with limited utilization for many years, implementation of the park improvement plan will maximize the significant untapped potential and utilization of this park environment. Dudley Park is a part of the River District and with the development of the Firefly Bridge over Trail Creek and final plan implementation, it will be a hub of activity for the community. This will create the potential for revenue generation through rental, festival, and special event activities.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating: $63.0K per year	-	-	-	-	-	43,000	4,300
Estimated revenue of approximately $20.0K per year							

Financial Plan Project ID: c0621

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	5,164,000	5,164,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,164,000**	**5,164,000**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	5,164,000	5,164,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,164,000**	**5,164,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Sandy Creek Park Improvements | 16 of 29

CS, Facilities | Project Timeline: FY28 to FY32

Project Description

This project is a continuation of the SPLOST 2011 project dedicated to Sandy Creek Park. The items listed are not a part of the regular Leisure Services R&M Capital Project line item. The following elements are part of the phase two project: lakeside access and amenity improvements such as improved canoe and kayak rental access as well as concessionaire space; playground replacements and upgrades; pavilion renovations, ADA compliance for restroom and shower facilities; campground renovation; ingress and egress improvements through construction of a secondary entry/exit road.

Project Justification

This project provides continuation in funding that addresses some of the Park's long standing issues while enhancing safety, user experience, and convenience. In addition, it brings back the once popular camping area through renovations that will bring the campsites up to modern standards and provide a space for a campground host to assist with operations. This project increases the Park's ability to generate revenue through concessionaires for equipment rentals, food, and camping supplies. The addition of an additional entrance and exit will alleviate issues relating to visitor safety and experience for park users during large events where the current single entry points create long waits and challenging traffic issues on Bob Holman road and highway 441. Sandy Creek Park is Leisure Service's premier large event site, hosting department special events as well as those hosted by large groups such as the Cancer Foundation Triathlon. These events routinely attract over 1,000 visitors to the park.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses	-	-	-	-	-	129,000	12,900

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	6,703,000	6,703,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,703,000**	**6,703,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	6,703,000	6,703,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,703,000**	**6,703,000**

Capital Detail by Department

Leisure Services **Department Priority**

Satterfield Park Improvements 17 of 29

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project includes the following elements: reconfiguration of original restroom space to multi-use space; field reconfiguration and renovations including installation of irrigation; new field surfacing; drainage improvements; stormwater management; new lighting; PA system; reconfiguration of original restrooms; and lightning detection system.

Project Justification

Satterfield Park was established in the 1960's and sustained expansions in 1983, 1992, and 2011. The most recent funding provided for construction of a new concession stand and restroom area along with improvements to dugouts, scoreboxes, backstops, and bleachers. SPLOST and capital funds provided for renovation of fields 5 and 6 but the remaining fields were not renovated and are in poor condition. None of the fields are irrigated, providing significant challenges in keeping the fields up to standard. In addition, drainage issues create flooding on the fields to the point that geese have established residency in the park. Leisure Services has received significant pressure from community stakeholders to perform these much needed updates.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating increase: $60.0 k per year	-	-	-	-	-	60,000	6,000

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	4,697,000	4,697,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,697,000**	**4,697,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	4,697,000	4,697,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,697,000**	**4,697,000**

Capital Detail by Department

Leisure Services **Department Priority**

Southeast Clarke Park Improvements 18 of 29

CS, Facilities Project Timeline: FY26 to FY30

Project Description

This project reflects the implementation of the Southeast Clarke Park Master Plan. The project elements were carefully vetted through stakeholders and representatives from athletic groups that are active in the park. This project would fund the construction of the following park elements: Construction of a 400 meter all surface running track including facilites and equipment to accomodate standard running and field events; 12 pickleball courts; basketball courts; 40,000 square foot street course addition to the existing skate park; and multi-use trail connection between the Whit Davis and Lexington Highway sides of the park.

Project Justification

Recreational track and field is a growing activity in the Athens-Clarke County community. There are no formal track facilities to house this activity. This project would provide the facilities necessary to provide adequate and safe facilities for this sport to grow and continue serving the community. Pickleball is a growing sport in the community that is actively increasing in numbers. Additional pickleball courts will make Southeast Clarke Park the hub for the sport as well as providing opportunities for tournaments that attract players from around the region. The Athens-Skate Park has long been a draw for people of all ages, and the addition of a street course will help keep the relevancy of the park for the future. The multi-use trail connection will provide safe access across the park for pedestrians and cyclists, providing an alternative to traversing Lexington Highway.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses	-	-	-	52,000	52,000	260,000	36,400

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	2,330,000	7,158,500	7,158,500	16,647,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**2,330,000**	**7,158,500**	**7,158,500**	**16,647,000**
USES									
Capital - Const.	-	-	-	-	-	2,330,000	7,158,500	7,158,500	16,647,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**2,330,000**	**7,158,500**	**7,158,500**	**16,647,000**

Capital Detail by Department

Leisure Services **Department Priority**

Virginia Callaway-Cofer Walker Park Improvements 19 of 29

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project provides further implementation of the park masterplan and includes the following elements: enhancements to the mountain bike pump track and associated skills course; large pavilion with restrooms; lighted basketball court; playground with restrooms; additional parking spaces; stormwater management; traffic calming devices.

Project Justification

The mountain bike pump track provides a skill course that allows beginner and experienced mountain bikers to hone their skills. The adjacent basketball court and pavilion will promote crossover among park user groups and provide a positive activity outlet for area youth. These enhancements activate the lower area of the park. The current parking facilities at the park are inadequate and park users frequently have no place to park when activities are scheduled at the park. Completing the parking facilities shown on the master plan will alleviate this issue.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses	-	-	-	-	-	50,000	5,000

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	4,440,000	4,440,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,440,000**	**4,440,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	4,440,000	4,440,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,440,000**	**4,440,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Morton Theatre Fork Lift Replacement | 20 of 29

CS, Equipment | Project Timeline: FY26 to FY26

Project Description

This project provides for the replacement of the Morton Theatre's existing fork lift and related peripheral equipment. To support the execution of current and future Art performances and programs, the Morton Theatre staff has to load in all stage pieces (sets, large instruments, equipment, etc.) using this fork lift. Stage pieces are loaded into the stage area from Hull Street due to the facility stage being 17 feet above ground level. Utilization of this fork lift is the only method by which equipment can be loaded into this historic building. The existing fork lift was originally purchased in 1994 and is currently exhibiting significant signs of deterioration which could potentially lead to safety issues. The new fork lift purchased will be included within the Fleet Management program.

Project Justification

This project will provide funding to enable the safe loading of performance equipment into the second floor stage area of the facility. The Morton Theatre will be unable to continue serving as a rental venue for local community and regional groups without the replacement of the existing fork lift. Presently, the Morton Theatre generates revenue of approximately $80,000 per fiscal year for the Leisure Services Department.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Potential loss of revenue if not funded	-	-	-	3,000	3,000	15,000	2,100

Financial Plan | Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	35,000	-	-	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	35,000	-	-	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**35,000**

Capital Detail by Department

Leisure Services **Department Priority**

Trails & Open Spaces Compact Track Loader Equipment 21 of 29

AI, Equipment Project Timeline: FY26 to FY26

Project Description

This project provides for the purchase of a mini-tracked excavator (similar to a Toro Dingo) to be utilized by the Trails & Open Spaces staff. This much needed equipment will allow for significantly improved management and safety of existing and proposed greenways, trails, and open space areas throughout the community. This piece of landscape management equipment is able to regrade trails washed out due to storms, remove fallen trees, and deliver soil stabilization material such as riprap and gravel. The project also provides for the purchase of several attachments to include a bucket, a grabbing bucket, and an auger bit for the installation of fence posts and sign posts.

Project Justification

This project will provide funding to: improve land management resources; enhance public safety within the trail system; increase staff efficiencies by reducing maintenance activity time; and reduce the usage of subcontractors for maintenance work. The Trails & Open Spaces staff services the many miles of trails at all parks and facilities throughout the Leisure Services Department. Staff performs regular maintenance on all greenway and Firefly trail segments, Dudley Park, Ben Burton Park, Oconee Riverside Parks, Cook's Trail, Lakeside Trail, Trail Creek Trails, Sandy Creek Nature Center Trails, and the Birchmore Trail.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Indirect expenses	-	-	-	4,000	4,000	20,000	2,800

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	35,000	-	-	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	35,000	-	-	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**35,000**

Capital Detail by Department

Leisure Services | **Department Priority**

New Athens Creative Theatre Facility | 22 of 29

AI, Facilities | Project Timeline: FY26 to FY30

Project Description

This project involves moving the Athens Creative Theater (ACT) from Quinn Hall to a permanent facility elsewhere in Athens-Clarke County. The new facility will house a performance theatre space, administrative offices for ACT staff members, teaching and studio spaces, and a scene shop with prop storage space. This project would require the purchase of an existing building to provide approximately 10-12,000 square foot of space that accomodates seating for approximately 250 people.

Project Justification

ACT was founded in 1966 as a community theater program focused on providing theatre opportunities for youth, adults, and people with disabilities. ACT's current home, Quinn Hall is located inside of the Memorial Park administrative building. The space and parking are inadequate for the program's needs and there are conflicts between park and theater needs for space. The new facility will alleviate these issues and provide adequate support of ACT's productions and allow for expansion and growth of the community theatre opportunities within Athens-Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Operating expenses	-	-	-	260,000	260,000	1,300,000	182,000

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	2,500,000	10,055,000	-	12,555,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**10,055,000**	**-**	**12,555,000**
USES									
Capital - Const.	-	-	-	-	-	2,500,000	10,055,000	-	12,555,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**10,055,000**	**-**	**12,555,000**

Capital Detail by Department

Leisure Services **Department Priority**

Portable Soccer Pitch System 23 of 29

AI, Equipment Project Timeline: FY27 to FY27

Project Description

This project provides for the purchase of a modular Soccer Field "Pitch" system (SFP) which can be assembled at any Leisure Service facility or remote location to create an enclosed soccer field with 4 foot high walls. The walls allow the SFP to be assembled in a variety of locations such as parking lots or at the edges of unusable spaces due to grading variances. This project is inspired by the documented success of similar SFP systems utilized within Atlanta, GA. which have engaged the community and increased the levels of outdoor play. The project also provides for the purchase of a trailer for staff to store and transport the SFP system.

Project Justification

Modular SFP systems are becoming popular in urban areas where field space areas at park locations are limited. Atlanta United has been utilizing similar SFP systems at bus stations and parking lots to realize increased levels of recreational activity accessibility and citizen outdoor play. The portable SFP system will enable the Leisure Services Department to move the system around Athens to increase programming possibilities and to encourage play. The system could also provide opportunities for rental activities similar to the Showmobile stage should a tournament or group have an interest in using the equipment.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Indirect expenses.	-	-	-	-	-	4,000	400

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	35,000	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	35,000	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**35,000**	**35,000**

Capital Detail by Department

Leisure Services | **Department Priority**

East Athens Community Center-Space Modernization | 24 of 29

AI, Facilities | Project Timeline: FY28 to FY32

Project Description

This project will address the need to renovate and update East Athens to a more modern space to better serve the community. Upgrading and modernizing each of the 3 floors inside the community center to provide spaces that better fit current and future needs while allowing for innovative programming that engages more of our community. Updates to the exterior of the building will create a welcoming and safe atmosphere while allowing for increased use of outdoor spaces for programs and self-directed activities.

Project Justification

East Athens Community Center is a fixture for not only East Athens, but also the entire community. The facility hosts programs that attract community members of all ages from all geographical areas of Athens. This includes everyone from seniors, to children, to people with disabilities. The building opened in 1970 and was last renovated as part of a SPLOST 2000 project. By providing a safe and welcoming space, the East Athens Community Center can continue to serve our population effectively for many years to come.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Lay Park Community Center-Space Modernization | 25 of 29

AI, Facilities | Project Timeline: FY28 to FY32

Project Description

This project will address the need to renovate and update Lay Park to a more modern space to better serve the community. Upgrading and modernizing each of the 3 floors inside the community center to provide spaces that better fit current and future needs while allowing for innovative programming that engages more of our community. Updates to the exterior of the building will create a welcoming and safe atmosphere while allowing for increased use of outdoor spaces for programs and self-directed activities.

Project Justification

Lay Park Community Center is a fixture for not only north and downtown Athens, but also the entire community. The facility hosts programs that attract community members of all ages from all geographical areas of Athens. This includes everyone from seniors, to children, to people with disabilities. The building opened in 1970 and was last renovated as part of a SPLOST 2000 project. By providing a safe and welcoming space, the East Athens Community Center can continue to serve our population effectively for many years to come.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	7,000,000	7,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7,000,000**	**7,000,000**

Capital Detail by Department

Leisure Services **Department Priority**

Cooks Property Master Plan 26 of 29

CS, Master Planning Project Timeline: FY23 to FY24

Project Description

Master plan development that would establish practical uses and identify amenities to be included that would allow this location to be open to the public for enjoyment. The project area would cover the eastern portion of Sandy Creek Park and adjacent Cook's property, totaling over 80 acres, with the goal of enhancing the park and availability of experiences and activities for park users. With no property development restrictions, this location allows Leisure Services to continue offering a variety of ways to recreate and enjoy/explore nature. A developed Master Plan for this location will help us look at long term opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. Recreation opportunities at Sandy Creek Park can be expanded and a second access point created off Nowhere Road for emergency purposes in the event of dam failure. Development of this location will also compliment residents and businesses along the Nowhere Rd corridor. This project will enhance quality of life for all citizens.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Const.	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Leisure Services | **Department Priority**

Whitehall Shoals Visioning Plan | 27 of 29

CS, Master Planning | Project Timeline: FY23 to FY24

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for the Whitehall property (31 acres). The vision document would serve as a guide for future development of the property and set clear expectations for future development. This location allows Leisure Services to continue offering a variety of ways to enjoy and explore nature along the Oconee River corridor. A developed Vision Plan for this location will help us look at opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. This location is part of the Greenway Network Plan future expansion and can serve both land and water trails in the county. This location will compliment East Side residents and businesses, as well as those along the Whitehall Rd corridor and users of the North Oconee River.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Const.	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Leisure Services | **Department Priority**

Barber Creek & Chicopee Gun Emplacement Vision Plan | 28 of 29

CS, Master Planning | Project Timeline: FY23 to FY24

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for the Barber Creek property (12 acres) and the Chicopee Gun Emplacement (6 acres). They are being approached as one project due to the sibling like nature of the history of these Civil War era installations. The vision document would serve as a guide for appropriate use of the property and set clear expectations for future development. This location allows Leisure Services to continue offering a variety of ways to enjoy and explore nature and interpret our history. A developed Vision Plan for this location will help us look at opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. These locations will benefit the entire community. These locations will compliment residents and businesses along both the First St/MLK Pkwy corridor and the Macon Hwy/441 corridor.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Const.	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Leisure Services **Department Priority**

Undeveloped Greenspaces Vision Plan 29 of 29

CS, Master Planning Project Timeline: FY23 to FY24

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for undeveloped greenspace properties such as the Erwin and Tillman tracts, and the Five Acre Woods. The vision document would serve as a guide for future development of the property and set clear expectations for future development. These locations allow Leisure Services to continue offering a variety of ways to enjoy and explore nature. A developed Vision Plan for these locations will help us look at opportunities to enhance/expand our services to the community. This project would create a Vision Plan to be used as a guide for future development efforts.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. These locations will benefit the entire community. These locations will compliment all residents and businesses along the corridors of these properties, along with users of the Oconee Riverways.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0853

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	25,000	-	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Const.	-	-	25,000	-	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Detail by Department

Magistrate Court | **Department Priority**

Magistrate Court A/V System | 1 of 1

AI, equipment | Project Timeline: FY23 to Ongoing

Project Description

This request is to upgrade the video conferencing capabilities of the existing Magistrate Courtroom. During the original Courthouse installation, only audio support was added in this courtroom for the Judge and Witness locations. With the changes implemented during the COVID-19 pandemic, there is a need to upgrade this courtroom to include audio capabilities for the attorney tables as well as adding video conferencing to remote out to the ACC jail. The system will use existing Starleaf licenses to integrate with the Athens-Clarke County Jail system.

Project Justification

With the emergence of the COVID-19 pandemic, many courtrooms moved to video conferencing as an alternative to in-person interactions with inmates, defendants, and other parties in the judiciary. The use of A/V systems in the courtrooms proved to be a safer, more secure, and in many cases more efficient option for handling court proceedings. Additionally, the increase in use of remote communications can save money in the long run by cutting down on transportation costs .

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Expenses for hosting and preventative maintenance are already in IT's budget.	-	-	1,000	1,000	1,000	5,000	1,000

New

Financial Plan Project ID: c0837

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Machinery & Equip	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Manager's Office - Inclusion **Department Priority**

Walk of Recognition 1 of 1

AI, Infrastructure Project Timeline: FY22 to FY24

Project Description

The Walk of Recognition (otherwise known as the Walk of Remembrance) will consist of a series of installations designed to inform community members and visitors about the Linnentown community. The project will include three sets of historical signage along with a community led visual art project consisting of a mosaic public art installation. Linnentown resolution includes commitment from ACCGov to collaborate, coordinate, educate, communicate, and directly support community members throughout ACC in the work of public remembering and atonement.

Project Justification

The purpose of this project is to support the Commission's goals for Informed and Engaged residents by increasing awareness regarding the Linnentown community. This project aims to increase community education, community engagement, collaborative community projects, increase knowledge of Athens history through works of public art, social practice, and interactive community projects supporting ACCGov atonement through direct engagement.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0818

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	50,000	25,000	-	-	-	-	-	25,000
TOTAL SOURCES	**-**	**50,000**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Infrastructure	-	50,000	25,000	-	-	-	-	-	25,000
TOTAL USES	**-**	**50,000**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Detail by Department

Manager's Office - Organizational Development **Department Priority**

TDS Computers 1 of 2

CS, Software Project Timeline: Ongoing

Project Description

The Talent Development Software (TDS) suite contains a cloud-based learning management system for training (Take Aim LMS), to be used by all ACCGOV employees and departments who design and implement training (GIS, Police, Fire, HR, OD, etc.). Take Aim LMS is fully integrated with a Performance Management system that will effectively replace our current paper-based PMP, with more efficiency and augmented reporting.

Project Justification

TDS will transform the way OD delivers training content with a wide array of content media and blended learning interactions. Organization-wide compliance training is not possible with the current staff, training room, and training room limitations. Public safety employees who work night shifts cannot attend training during day hours. This software has the capacity to house all of OD's, HR's, Fire's, Police's, GIS', and HR's training content online, with rapid deployment of vast amounts of information and 24/7 mobile-friendly access. The TDS will link performance with training and digitize all current hard-copy processes, not only increasing the viability of granular reporting, but significantly enhancing the process and ease of completion.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
LMS Content creation, content curation, and virtual training tools (Articulate, Zoom, Adobe, flipbook, QR coder, and helpdesk software subscriptions) x3 staff	15,000	15,000	15,000	15,000	15,000	75,000	15,000

Financial Plan Project ID: c0792

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	20,920	171,600	10,000	-	-	-	-	-	10,000
TOTAL SOURCES	**20,920**	**171,600**	**10,000**	**-**	**-**	**-**	**-**	**-**	**10,000**
USES									
Capital - Other	20,920	171,600	10,000	-	-	-	-	-	10,000
TOTAL USES	**20,920**	**171,600**	**10,000**	**-**	**-**	**-**	**-**	**-**	**10,000**

Capital Detail by Department

Manager's Office - Organizational Development | **Department Priority**

Digital Employee Engagement Learning Library | 2 of 2

AI, Equipment | Project Timeline: FY23 to Ongoing

Project Description

The request is for a DuoBoard Corporate Interactive Flat Panel 86", laptops, tablets, charging cart and computer accessories. The total cost of the equipment and installation is $60,000. The expected useful life for this equipment is 5 years and it would be located and maintained in Organizational Development. The planned replacement costs for the equipment is planned on a 5-year replacement cycle.

Project Justification

Accountable and Responsive Government - The Digital Employee Engagement Learning Library (DEELL) will expand OD's current service level and add a completely new service to employees. DEELL will provide personalized, and comprehensive educational experiences for ACCGov employees — driving whole-person growth and sustained organizational outcomes. Our organization and community economy becomes more productive as the proportion of educated workers increases, since educated workers can more efficiently carry out tasks that require literacy and critical thinking. In this sense, an educational resource is an investment in human capital. Imperative training tools and resources help improve and accelerate individual and societal growth and increase employee morale and satisfaction, organizational productivity, and service quality. In addition, training and development lead to improved success and more positive attitudes toward revenue orientation, improves job knowledge, skills at all levels of the organization, improves the workforce's morale, and helps the employees identify with organizational goals. This project currently expands OD's professional development programs and available resources associated with the Talent Development Software Project.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	60,000	60,000	120,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**	**120,000**
USES									
Capital - Other	-	-	-	-	-	-	60,000	60,000	120,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**	**120,000**

Capital Detail by Department

Manager's Office - Public Information Office **Department Priority**

Website & eGovernment Enhancements 1 of 3

CS, Equipment Project Timeline: FY17 to Ongoing

Project Description

This project maintains services and equipment and provide new services and equipment related to the Athens-Clarke County website (accgov.com) and associated eGovernment initiatives.

Project Justification

Informed & Engaged Community - The Public Information Office manages the website and trains departmental staff on use of the site. Project funds support website upgrades, training, support, and improvements, as well as social media support and archiving. The website is a key outlet for primary source information about ACCGov. In FY21, accgov.com had 2.3 million visitors, 4.6 million page views, and 1.2 million downloads. The FY23 request includes 1/2 of a system upgrade and design refresh spread over two fiscal years, funds to improve accessibility of documents, website hosting and support, social media archiving, a system-wide reporting and error detection system, a digital engagement platform, and surveying hardware.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-		-	-

Financial Plan Project ID: c0707

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	21,023	100,000	75,000	90,000	91,000	91,000	92,000	460,000	899,000
TOTAL SOURCES	**21,023**	**100,000**	**75,000**	**90,000**	**91,000**	**91,000**	**92,000**	**460,000**	**899,000**
USES									
Capital - Machinery & Equip	21,023	100,000	75,000	90,000	91,000	91,000	92,000	460,000	899,000
TOTAL USES	**21,023**	**100,000**	**75,000**	**90,000**	**91,000**	**91,000**	**92,000**	**460,000**	**899,000**

Capital Detail by Department

Manager's Office - Public Information Office **Department Priority**

ACTV & Multimedia Production Equipment 2 of 3

CS, Equipment Project Timeline: FY19 to Ongoing

Project Description

This project provides funding for lifecycle replacements, new equipment, and upgrades to equipment related to the operation of the ACTV government access channel, live meeting coverage, and multimedia production for ACTV and other outlets.

Project Justification

Informed & Engaged Community - This project provides continued lifecycle maintenance and equipment updates for video production and ACTV operation. In 1995, the local cable franchise agreement provided initial funding for equipment for ACTV, which launched in 2000. Spectrum ceased this funding after obtaining a statewide franchise in 2008. Planned system upgrades for FY23 include a digital asset management system, projector upgrade, Roku/Apple TV/Fire channels for streaming video, added digital displays in public locations, and lifecycle maintenance of equipment.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0084

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	91,897	-	25,000	25,000	25,000	25,000	25,000	200,000	325,000
TOTAL SOURCES	**91,897**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**200,000**	**325,000**
USES									
Capital - Machinery & Equip	91,897	-	25,000	25,000	25,000	25,000	25,000	200,000	325,000
TOTAL USES	**91,897**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**200,000**	**325,000**

Capital Detail by Department

Manager's Office - Public Information Office | **Department Priority**

Branding Initiative | 3 of 3

AI, Marketing | Project Timeline: FY23 to FY23

Project Description

This branding initiative is designed to work with an external consultant to help ACCGov create a unified organizational brand and associated collateral statements, logos, guidelines, policies, implementation schedule, and other components based around the core values.

Project Justification

Accountable and Responsive Government / Informed and Engaged Community - ACCGov has not undertaken its own organizational branding initiative since Unification. Throughout ACCGov, various versions and permutations of branding materials are used by offices with no cohesive story, message, strategy, design, or guidelines. This project is designed to produce an organizational brand and guidelines and fund some initial materials.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Other	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Manager's Office - Sustainability Office | **Department Priority**

Purchase a Full Electric Pick Up Truck for Sustainability Office | 1 of 4

AI, Equipment | Project Timeline: FY23 to FY25

Project Description

This project includes a request for the ACORPS truck to be assigned to SO when the program is revamped, along with a request for capital funds to purchase of a full electric pick-up truck for work-related travel. The total cost of the EV vehicle, charger, and "advertisement" (as an EV) is $65,000. The expected useful life of the truck would be 15 years, and it would be located in the Sustainability Office parking lot at the Probation Office. The charger would be installed so as to provide charging options for at least one additional vehicle.

Project Justification

Accountable and Responsive Government - Currently staff are driving personal vehicles, yet are expected to transport hazardous materials (herbicides, fuels) along with tools ranging from trimmers to chainsaws. They are also expected to pick up materials as needed, including plants and dirt and to haul tables, water, and other materials to work sites, events, etc. It should be noted that, if chemicals are spilled or damage occurs to personal vehicles, staff is being told it is not covered by ACC insurance . Staff cannot be expected to accommodate the needs of their job with personal vehicle under these circumstances. The allocation of the ACORPs truck combined with the purchase of a full EV truck will not only eliminate staff personal vehicle transport of hazardous materials , but it also provides an opportunity for the electric vehicle, when received, to be painted or wrapped with "advertisement" promoting clean and renewable energy and the electrification of the ACCGov fleet. Note: Current wait time for a EV Truck is 18 - 24 months from time order is placed

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement, Maintenance	2,900	3,100	3,100	2,700	2,700	13,500	2,800

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	10,000	-	-	-	-	10,000
TOTAL SOURCES	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**-**	**10,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	6,500	-	-	-	-	6,500
Capital - Other	-	-	-	3,500	-	-	-	-	3,500
TOTAL USES	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**-**	**10,000**

Capital Detail by Department

Manager's Office - Sustainability Office **Department Priority**

Natural Area Rehabilitation and Management Program 2 of 4

AI, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides funding critical to ongoing natural area conservation and land management activities on ACC's properties, including the restoration and management of high quality ecosystem services and habitat. This project provides consistent, long term funding needed to create and implement sustainable land management initiatives. This project includes potential partnership and pilot projects with TPW Stormwater Division to prevent and mitigate stream and bank damage due to flooding along with the potential to address high hazard structures located in the 100 year flood zone.

Project Justification

Research indicates that an acre of high quality urban habitat generates approximately $72,000 in ecosystem service value. Unmanaged, these "free" services are severely degraded and lose functionality along with a corresponding impact on ecosystem service value. ACC is the second largest landowner in the county and has adopted and is implementing comprehensive land management initiatives. Currently, the SO is the only unit within ACCGov with the mission and expertise that encompasses this government function. This project provides for long-term planning and the implementation of sustainable land management and stewardship practices and policies that conserve ecosystem services, enhance community esthetics and health, promotes biodiversity, and encourages public-private projects. Further, these practices result in substantial savings related to "gray" (i.e. built) infrastructure by reducing pipe-destroying sediment, providing bio-remediation of toxic pollutants, and reducing runoff/enhancing stormwater percolation (higher summer stream flow) - while simultaneously encouraging ecotourism and healthy outdoor-focused lifestyles. CIP funding is critical to providing a financial foundation for long-term management, essential to creating a resilient community. Funding can also be used to address critical ecological issues including those associated with properties/structures located in flood prone areas, mitigating substantial property loss and/or potential injury or death. This project meets the "Healthy, Livable, Sustainable Athens-Clarke County" and the "Safe and Prepared" Mayor and Commission Strategic Goals.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Positive. By funding this as a capital project, ACC staff can establish long-term and consistent management activities, Not only will this allow ACCGov to reach its goal of well managed property, but it will save money because habitat is less expensive to maintain consistently compared to having to return to sites every 3-4 years to remove invasive plants and replant native species.	-	-	-	-		-	-

Financial Plan Project ID: c0833

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	75,000	184,000	212,000	212,000	364,000	1,350,000	2,397,000
TOTAL SOURCES	**-**	**-**	**75,000**	**184,000**	**212,000**	**212,000**	**364,000**	**1,350,000**	**2,397,000**
USES									
Capital - Const.	-	-	75,000	184,000	212,000	212,000	364,000	1,350,000	2,397,000
TOTAL USES	**-**	**-**	**75,000**	**184,000**	**212,000**	**212,000**	**364,000**	**1,350,000**	**2,397,000**

Capital Detail by Department

Manager's Office - Sustainability Office | **Department Priority**

Solar and Energy Program | 3 of 4

AI, Facilities | Project Timeline: FY26 to Ongoing

Project Description

This project enables building energy audits and installs solar energy systems at Athens-Clarke County (ACC) facilities in order to: (1) decrease the environmental impacts of the energy we use, (2) decrease the ongoing costs associated with facility energy bills, and (3) provide opportunities for local jobs by supporting domestic energy production instead of using out-of-state fuel sources. This project will support energy action planning efforts needed to meet the Mayor and Commission commitment to reach 100% renewable energy by 2035. Funding to be used to audit building ahead of SPLOST Project 11 funding as well as leverage grants, SPLOST, donations and other opportunities to accelerate the transition to clean and renewable energy.

Project Justification

Energy audits in advance of SPLOST project 11 allocation will accelerate goals to meet clean energy goals. Over the last decade, facility energy price inflation has outpaced ACC budget growth, and as a result, fewer dollars are available for public safety, infrastructure, and economic development as more funding is committed to pay for utility bills. ACC currently spends more than $7,350,000/year on 287 billion BTUs of energy to support government operations. Preliminary analysis indicates the community may spend as much as $350 million/year on its energy use. Policy, program, and capital equipment modifications are needed to transition to renewable energy sources, with the energy action plan serving as a guide. The federal government is increasingly focused on climate change and renewable energy. Having match funds available is essential, positioning ACC to be ready to accelerate and significantly extend funding opportunities that will reduce costs, build resiliency, promote/facilitate community transition, and support activities that lower energy burden for community members, businesses, and industry. This also helps create a healthier community. This project supports the Mayor and Commission 100 Percent Clean and Renewal Energy Resolution as well as the "Healthy, Livable, Sustainable Athens-Clarke County" and "Shared Prosperity" Strategic Goals.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
At today's rates, each dollar spent on solar energy results in a decrease of 5% annual savings on utility bills. This return continues to improve as utility rates increase and solar energy system prices decrease.	-	-	-	-		-	-

Financial Plan | Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	150,000	150,000	500,000	800,000
TOTAL SOURCES	**-**	**-**		**-**	**-**	**150,000**	**150,000**	**500,000**	**800,000**
USES									
Capital - Const.	-	-		-	-	150,000	150,000	500,000	800,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**150,000**	**150,000**	**500,000**	**800,000**

Capital Detail by Department

Manager's Office - Sustainability Office **Department Priority**

Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency 4 of 4

AI, Planning Project Timeline: FY25 to Ongoing

Project Description

As part of Energy Planning, this project provides funding to convert ACCGov's fleet to fully electric with a focus on large diesel vehicles and, as an interim, to equip vehicles with idle reduction technology in order to significantly reduce fuel consumption Project includes selectively deploying monitoring equipment and pilot project funding to help guide effective use of funds during fleet conversion. Renewable energy by 2035. For FY21, a mix of capital and general operating budget funds will be used to complete the plan.

Project Justification

Guided by the Clean and Renewable Energy Plan, this project will help facilitate changes that need to be made to support the renewable energy revolution. Funds will provide capital needed to audit buildings and develop associated funding strategies. Technology related to heavy vehicles such as garbage trucks, dump trucks, buses, fire engines, and similar vehicles is changing rapidly, with fully electric models becoming more cost effective and viable. The six ACCGov departments that use heavy vehicles consumed approximately 467,500 gallons of diesel fuel in FY21. If converted to fully electric vehicles, this would represent an annual savings of $1M in fuel at current prices and eliminate almost 5,200 tons of greenhouse gases. As heavy vehicles are moved toward clean energy alternatives, funding idle mitigation technology during the transition will have significant positive financial impacts. Tallahassee Florida equipped 2 ambulances with idle reduction technology and realized an immediate annual savings of $10,685 along with a 4,018 gallon reduction in fuel use and the mitigation of 4,230 hours of idle time. CIP support begins transforming ACCGov' s heavy equipment fleet, an essential component to moving the community to clean and renewable energy in accordance with the Mayor and Commission 100 Percent Clean and Renewable Energy Resolution as well as the "Healthy, Livable, Sustainable Athens-Clarke County" and "Transportation Mobility and Connectivity" Strategic Goals. There are similar savings opportunities related to heavier-duty pick-up trucks that will achieve smaller but important results.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Positive. By funding this as a capital project ACCGOV staff utilize funding to for grants, transportation projects, and related initiatives that will decrease future operating budgets for ACCGOV. Actual savings can more accurately be determined as the technology evolves.	-	-	-	-	-	-	-

Financial Plan Project ID: c0794

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	30,000	-	-	-	100,000	100,000	200,000	2,900,000	3,330,000
TOTAL SOURCES	**30,000**	**-**	**-**	**-**	**100,000**	**100,000**	**200,000**	**2,900,000**	**3,330,000**
USES									
Capital - Const.	30,000	-	-	-	100,000	100,000	200,000	2,900,000	3,330,000
TOTAL USES	**30,000**	**-**	**-**	**-**	**100,000**	**100,000**	**200,000**	**2,900,000**	**3,330,000**

Capital Detail by Department

Other General Administration | **Department Priority**

Public Art Program | 1 of 1

AI, Facilities | Project Timeline: FY12 to Ongoing

Project Description

Funds for this project will be used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the Athens Cultural Affairs Commission and Proposed by the Mayor and Commission purchase for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of General Fund funding for Proposed capital projects, excluding land and equipment purchases.

Project Justification

This project is carried out in accordance with Chapter 1-25 of the Athens-Clarke County Code of Ordinances which states "Upon adoption of the annual General Capital Budget, the Mayor and Commission of the Unified Government shall appropriate one percent of the value of all approved projects in the Capital Budget, excluding land purchases, leases, finance cost, and projects categorized as 'Equipment,' to the Public Art Project Account. This account shall be a multi-year account used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the ACAC and approved by the Mayor and Commission."

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0625

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	47,418	25,000	40,000	25,000	25,000	25,000	25,000	125,000	265,000
TOTAL SOURCES	**47,418**	**25,000**	**40,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**265,000**
USES									
Capital - Art	47,418	25,000	40,000	25,000	25,000	25,000	25,000	125,000	265,000
TOTAL USES	**47,418**	**25,000**	**40,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**265,000**

Capital Detail by Department

Other General Administration **Department Priority**

Capital Budget Contingency 1 of 1

CS, General Project Timeline: Ongoing

Project Description

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

Project Justification

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan Project ID: c0124

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	514,254	-	180,000	100,000	100,000	100,000	200,000	1,000,000	1,680,000
TOTAL SOURCES	**514,254**	**-**	**180,000**	**100,000**	**100,000**	**100,000**	**200,000**	**1,000,000**	**1,680,000**
USES									
Capital - Other	514,254	-	180,000	100,000	100,000	100,000	200,000	1,000,000	1,680,000
TOTAL USES	**514,254**	**-**	**180,000**	**100,000**	**100,000**	**100,000**	**200,000**	**1,000,000**	**1,680,000**

Capital Detail by Department

Planning & Zoning **Department Priority**

Permitting Software Equipment 1 of 3

AI, General Project Timeline: FY23 to FY23

Project Description

Acquisition of new equipment directly associated with a change in a permitting software program. The previous permitting software program was maintained over a 10-year span (2010-2021), and for the most part, could be utilized from existing technology. The proposed software upgrade is anticipated to require new digital equipment capable of displaying and storing information in a manner consistent with the new software; however, the specific type and number of equipment is yet to be determined until after initial onset of software and current technology compatibility.

Project Justification

The Planning Department is just one of multiple county departments that engage in the daily review, permitting, and inspection of construction projects that will now uniformly utilize a new software package. The Mayor and Commission have already authorized the contract for acquiring this software program and the services provided by the vendor. Each department will incur initial startup cost directly related to equipment needed to operate the overall program; therefore, this request is only intended to serve the direct needs of the Planning Department. Staff is continually striving to meet increasing demands linked to development throughout the county. This equipment is vital to maintaining accurate, secure, and timely information for plan review, permitting, and inspection. It will also afford the department/county more digital capability as we look to increased efficiency and innovation.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Annual**
Maintenance and Warranty Fees	2,000	2,000	2,000	2,000	2,000	10,000	2,000

Financial Plan Project ID: N/A

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Planning & Zoning **Department Priority**

Comprehensive Plan Five/Ten Year Update 2 of 3

AI, General Project Timeline: FY23 to Ongoing

Project Description

The current Comprehensive Plan was completed in June 2018. Monies associated with this project will fund work by staff to complete the required 5-year short-term update due in 2023, in addition to another major amendment due in 2028.

Project Justification

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2018. A state-mandated 5-year minor update will need additional funding in FY23. Anticipating the future 10-year major update, staff has indicated the possibility of a consultant-lead effort, which is noted in FY26-30.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.							-

Financial Plan Project ID: c0529

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	45,000	-	-	-	300,000	-	345,000
TOTAL SOURCES	**-**	**-**	**45,000**		**-**	**-**	**300,000**	**-**	**345,000**
USES									
Capital - Other	-	-	45,000	-	-	-	300,000	-	345,000
TOTAL USES	**-**	**-**	**45,000**	**-**	**-**	**-**	**300,000**	**-**	**345,000**

Capital Detail by Department

Planning & Zoning | **Department Priority**

Replace Large Format Printer (KIP) | 3 of 3

CS, General | Project Timeline: FY25 to FY25

Project Description

Acquisition of new large format printer/copier for Athens-Clarke County's Planning Dept.

Project Justification

The current printer (KIP) is nearing the end of its lifespan and will need replacing by FY25. Current maintenance is handled through a contract with Central Services and can be covered out of departmental operating funds. The copier/printer is vital to our efforts in regards to Plans Review, Subdivision Review and Final Platting. The department is striving to meet demands through digital opportunities, however some large format plans are still handled on paper, or required for recording purposes and site inspections.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	30,000	-	-	-	30,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**30,000**	**-**	**-**	**-**	**30,000**
USES									
Capital - Other	-	-	-	-	30,000	-	-	-	30,000
TOTAL USES	**-**	**-**	**-**	**-**	**30,000**	**-**	**-**	**-**	**30,000**

Capital Detail by Department

Police | **Department Priority**

Ballistic Vests (Rifle Plate Inserts) | 1 of 17

CS, Equipment | Project Timeline: FY23 to Ongoing

Project Description

The requested rifle plate inserts are intended to equip all of ACCPD's authorized officers, currently 256. Such inserts are approximately $400 each, and have an anticipated useful life of five (5) years.

Project Justification

Rifle plates are requisite as officers encounter higher caliber weapons in the field. Rifle plates allow for an enhanced ballistic rating, and likewise enhance officer safety. Rifle plates are an established, professional best practice.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Not applicable	-	-	-	-	-	-	-

Financial Plan Project ID: c0838

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	102,000	-	-	-	-	-	102,000
TOTAL SOURCES	**-**	**-**	**102,000**	**-**	**-**	**-**	**-**	**-**	**102,000**
USES									
Capital - Other	-	-	102,000	-	-	-	-	-	102,000
TOTAL USES	**-**	**-**	**102,000**	**-**	**-**	**-**	**-**	**-**	**102,000**

Capital Detail by Department

Police **Department Priority**

Use of Force Simulator Replacement Plan 2 of 17

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

In 2015, the ACCPD acquired a use of force simulator for use by the department and law enforcement stakeholders. The simulator needs to be put on a replacement plan.

Project Justification

The ACCPD acquired a simulator to enhance firearms proficiency, and to allow for the incorporation of realistic, diverse training simulations into the toolkit of officers. The simulator allows for a realistic, reactive training environment with high definition graphics. To such an end, the simulator has been used to hone skills as with the provision of firearms usage diagnostics, skills training and branching/reactive simulations to build decision making skills that reduce the potential for deadly force events, while enhancing the ability to make legal and ethical decisions in the worst situations officers may face while conducting their duties. Of particular note, members of the public have been afforded opportunities to take part in such trainings. While the system proves robust, components require replacement and modification.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0839

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	175,000	-	-	-	-	350,000	525,000
TOTAL SOURCES	**-**	**-**	**175,000**	**-**	**-**	**-**	**-**	**350,000**	**525,000**
USES									
Capital - Machinery & Equip	-	-	175,000	-	-	-	-	350,000	525,000
TOTAL USES	**-**	**-**	**175,000**	**-**	**-**	**-**	**-**	**350,000**	**525,000**

Capital Detail by Department

Police | **Department Priority**

Assigned Vehicle Program Enhancement | 3 of 17

CS, Vehicles | Project Timeline: FY23 to Ongoing

Project Description

The ACCPD seeks to replace twenty (20) vehicles early, outside of the Fleet Replacement Program. In addition, to add another fifteen (15) vehicles to the authorized ACCPD fleet over the course of the following three (3) years (FY24-FY26). In so doing, allow for approximately one vehicle for each authorized police officer.

Project Justification

Patrol vehicles are necessary for officers to perform their core tasks. Timely replacement of select vehicles outside of the Replacement Program is advised. In addition, the ACCPD's currently authorized vehicle fleet cannot support a 1:1 assignment of vehicles to authorized sworn positions (Assigned Vehicle Program) and the enhanced capacities such vehicle availability affords, should staffing return to full strength.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Increased fuel, fleet subscription, and insurance expenses (15 additional vehicles in fleet).	-	55,000	110,000	165,000	165,000	825,000	-

New

Financial Plan | Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	235,000	235,000	235,000	-	-	705,000
TOTAL SOURCES	**-**	**-**	**-**	**235,000**	**235,000**	**235,000**	**-**	**-**	**705,000**
USES									
Capital - Vehicles	-	-	-	235,000	235,000	235,000	-	-	705,000
TOTAL USES	**-**	**-**	**-**	**235,000**	**235,000**	**235,000**	**-**	**-**	**705,000**

Capital Detail by Department

Police | **Department Priority**

Replace Investigative Operations Vehicles | 4 of 17

CS, Vehicles | Project Timeline: Ongoing

Project Description

Replacement funds for up to four (4) undercover vehicles for use by investigative personnel.

Project Justification

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger ACCPD personnel. Once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Investigative vehicles are traded-in each year so that they will be under warranty. This practice also limits potential vehicle repair costs.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0085

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	70,000	70,000	70,000	70,000	70,000	350,000	700,000
TOTAL SOURCES	**-**	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**350,000**	**700,000**
USES									
Capital - Vehicles	-	-	70,000	70,000	70,000	70,000	70,000	350,000	700,000
TOTAL USES	**-**	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**350,000**	**700,000**

Capital Detail by Department

Police | **Department Priority**

Motorcycle Replacement Program

5 of 17

CS, Vehicles | Project Timeline: FY22 to Ongoing

Project Description

Replacement of Traffic Section motorcycles that are used for traffic safety programs, enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. This project seeks to provide funds for the maintenance of such motorcycle assets with the provision of necessary funds for the replacement of two (2) new police motorcycles per year, allowing for a five (5) year rotation of the motorcycle fleet.

Project Justification

These motorcycles are used daily (weather permitting). The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones, and other duties associated with traffic enforcement. A motorcycle is estimated to cost $25,000 with an additional $5,000 required to fully equip each new motorcycle in FY23.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0600

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	5,986	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL SOURCES	**5,986**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**
USES									
Capital - Vehicles	5,986	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL USES	**5,986**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**

Capital Detail by Department

Police | **Department Priority**

Mobile Computing Replacement Program | 6 of 17

CS, Equipment | Project Timeline: Ongoing

Project Description

To provide annual funding for future replacement of police mobile computers and related mounts, docks, and antennas in police vehicles. Funds for the replacement of mobile laptops and related equipment have been provided in the past from revenues generated by the Red Light Violation Program. Red Light Camera funds are inadequate to sustain the computer replacement cycle and must be supplemented with general fund resources. The initial purchase of 120 laptops was approved by the Mayor and Commission on April 01, 2008.

Project Justification

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations. Officers would still have access to databases, yet would need to access such information at one of the precincts/substations lessening departmental efficiencies in the field. In addition, a viable replacement cycle must be maintained as to ensure operational needs are met, and to reduce the potential for excessive replacement expenses within any one year.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Computer repair costs will continue to rise absent a clear replacement cycle. Successor systems may require additional equipment, peripheral devices, and/or mounts as to allow for full functionality of mobile computers to be enjoyed.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0559

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	175,541	195,000	195,000	195,000	195,000	195,000	195,000	975,000	1,950,000
TOTAL SOURCES	**175,541**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**975,000**	**1,950,000**
USES									
Capital - Machinery & Equip	175,541	195,000	195,000	195,000	195,000	195,000	195,000	975,000	1,950,000
TOTAL USES	**175,541**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**195,000**	**975,000**	**1,950,000**

Capital Detail by Department

Police | **Department Priority**

ACCPD Network Server Replacement Lifecycle | 7 of 17

CS, Equipment | Project Timeline: Ongoing

Project Description

The ACCPD employs a diversity of means to store its data, with both cloud and traditional servers. Critical data associated with records management, general departmental files, and videos (in-car and CCTV video feeds) are stored on servers housed at the ACCPD - servers which need to have a set replacement period.

Project Justification

Too often the ACCPD has leveraged the considerable skill of its information technology personnel to extend the life of its servers beyond standard replacement periods. Servers need to be replaced to meet growing data needs, infrastructure changes, and improvements in operating systems. We must have a set replacement cycle to allow for appropriate systems updates and strategic planning of associated software/systems

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0748

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	38,532	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**38,532**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Other	38,532	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**38,532**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Capital Detail by Department

Police | **Department Priority**

Mental Health Co-Responder Team Vehicles

8 of 17

AI, Vehicles | Project Timeline: FY22 to Ongoing

Project Description

Purchase of 4 additional vehicles for the Mental Health Co-Responder Teams.

Project Justification

Purpose-specific vehicles will allow the Mental Health Co-Responder Teams to perform all duties/tasks as required.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Costs are inclusive of estimated fuel usage, corrective maintenance, preventative maintenance, insurance, and replacement for the additional vehicles.	44,000	44,000	44,000	44,000	44,000	220,000	44,000

Financial Plan | Project ID: c0820

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	43,000	188,000	-	-	-	-	-	188,000
TOTAL SOURCES	**-**	**43,000**	**188,000**	**-**	**-**	**-**	**-**	**-**	**188,000**
USES									
Capital - Vehicles	-	43,000	188,000	-	-	-	-	-	188,000
TOTAL USES	**-**	**43,000**	**188,000**	**-**	**-**	**-**	**-**	**-**	**188,000**

Capital Detail by Department

Police | **Department Priority**

LIDAR Speed Detection Equipment Replacement Cycle | 9 of 17

CS, Equipment | Project Timeline: FY23 to FY32

Project Description

This request is for the purchase of sixty (60) LIDAR speed detection devices to replace existing inventory of devices that no longer have manufacturer support and/or are no longer serviceable. The total cost of devices would be ~$150,000, to be accrued over ten years (FY23 thru FY32). Fifteen devices would be purchased in year one, with five additional devices purchased each year until project completion. The expected useful life of LIDAR devices would be ten (10) years, and devices would be maintained by the Athens-Clarke County Police Department.

Project Justification

In CY21, Athens-Clarke County has seen more than a 100% increase in fatal vehicle crashes. Fatal vehicle crashes are entirely preventable if drivers follow Georgia traffic laws. By updating/replacing our inventory of LIDAR speed detection devices, the ACCPD can identify, contact, and educate drivers of our highways who excessively speed and drive aggressively with the end goal of reducing the number of fatal vehicle crashes and enhancing roadway safety within Athens-Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Not applicable	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0840

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	37,500	12,500	12,500	12,500	12,500	62,500	150,000
TOTAL SOURCES	**-**	**-**	**37,500**	**12,500**	**12,500**	**12,500**	**12,500**	**62,500**	**150,000**
USES									
Capital - Machinery & Equip	-	-	37,500	12,500	12,500	12,500	12,500	62,500	150,000
TOTAL USES	**-**	**-**	**37,500**	**12,500**	**12,500**	**12,500**	**12,500**	**62,500**	**150,000**

Capital Detail by Department

Police | **Department Priority**

Integrated Ballistic Identification System | 10 of 17

AI, Equipment | Project Timeline: FY23 to FY23

Project Description

The purpose of the Integrated Ballistic Identification System (IBIS) is to improve the efficiency and effectiveness of ACCPD's response to firearm-related crime, and in so doing enhance public safety outcomes for the Athens community. The system identifies unique markings on cartridge cases and projectiles which support investigative conclusions.

Project Justification

Timely response to firearm-related crimes is critical, but so too, timely investigative follow-up which contributes toward the prevention of future, similar crimes. Notably, many shooting incidents are linked and retaliatory in nature (i.e., one shooting may be the direct result of a prior shooting). ACCPD is reliant on the ATF and GBI for firearms investigative processing needs, with significant processing delays. Such delays would be addressed via an IBIS operated by ACCPD personnel.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Not applicable.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Police | **Department Priority**

Maintenance of Downtown Safety Camera System | 11 of 17

CS, Equipment | Project Timeline: Ongoing

Project Description

Since 2005, the Athens-Clarke County Police Department has operated a camera system within the Downtown District. Such cameras have added to the department's situational awareness, have allowed for video recordings in investigative actions, and have added to the general level of safety enjoyed by citizens and visitors to the district. The requested program funding seeks to allow for repair/maintenance of system components, and allow for all components to be integrated within a single criminal justice stakeholder framework.

Project Justification

The camera system allows for an increased level of situational awareness for ACCPD personnel, contributes to officer safety, and allows for investigators to review materials. Should a camera location need to be repaired/replaced/added, costs are approximately $5,000 per site (camera, mounts, connectivity). Each of the 29 camera sites needs to be placed on a 5 year replacement cycle, and a service & maintenance contract enacted for the totality of the system. Costs will appreciate as the camera system expands to meet operational needs and core system components are replaced as they reach the end of their serviceable life.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0685

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	65,000	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL SOURCES	**65,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**
USES									
Capital - Machinery & Equip	65,000	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL USES	**65,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**

Capital Detail by Department

Police | **Department Priority**

Replacement of Rifles | 12 of 17

CS, Equipment | Project Timeline: FY23 to FY23

Project Description

The ACCPD seeks the timely replacement of thirty-five (35) rifles used by the Strategic Response Team (SRT) and patrol operations.

Project Justification

The rifles in use by the SRT are approaching the end of their anticipated useful life. Timely replacement of the rifles is advised. Additional rifles are also requested to enhance patrol capabilities. Currently, the rifles are approximately $1,240 x 35 units = $43,400.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Not applicable	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	43,000	43,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**43,000**	**43,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	43,000	43,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**43,000**	**43,000**

Capital Detail by Department

Police **Department Priority**

Police Radio Battery & Microphone Replacement Cycle 13 of 17

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

Establishment of a replacement cycle for officer radio batteries & microphones.

Project Justification

Department radios were issued with two battery packs each. The expected useful life of a battery pack is approximately two years. The ACCPD seeks to establish a fixed replacement cycle for radio battery packs to reduce strain upon the operating budget and ensure fund availability for battery pack replacement. Microphones must also be replaced periodically with a similar anticipated lifespan.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0841

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	43,000	43,000	43,000	43,000	43,000	215,000	430,000
TOTAL SOURCES	**-**	**-**	**43,000**	**43,000**	**43,000**	**43,000**	**43,000**	**215,000**	**430,000**
USES									
Capital - Machinery & Equip	-	-	43,000	43,000	43,000	43,000	43,000	215,000	430,000
TOTAL USES	**-**	**-**	**43,000**	**43,000**	**43,000**	**43,000**	**43,000**	**215,000**	**430,000**

Capital Detail by Department

Police | **Department Priority**

Emergency Medical Dispatch (EMD) Program | 14 of 17

AI, Other | Project Timeline: FY23 to Ongoing

Project Description

This request is a based on a growing need to implement an Emergency Medical Dispatch (EMD) program and address staffing and equipment needs surrounding the call handling and dispatch of medical calls in Athens-Clarke County. Such a program will take at least 3 years to fully develop and field.

Project Justification

This request addresses a fragmented system between dispatch operations involving National EMS and ACC Fire-Rescue. It also provides an EMD system with protocols that can be shared with callers who are able to begin patient care prior to the arrival of emergency medical personnel.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
Annual operating expenses will be impacted by the proposed EMD program, yet are unknown at this time.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	100,000	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**100,000**
USES									
Other	-	-	-	100,000	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**100,000**

Capital Detail by Department

Police | **Department Priority**

E-911 Infrastructure Upgrades | 15 of 17

CS, Infrastructure | Project Timeline: FY24 to Ongoing

Project Description

The Athens-Clarke County Police Department seeks to set aside funds in support of E911 infrastructure, both at the main and back-up Communication Centers.

Project Justification

As service needs appreciate, it is anticipated that the call centers will need to adapt to meet needs as diverse as Next Generation E911, texting capacities, Emergency Medical Dispatch (EMD), and expanded operations to meet the increasing population of Athens-Clarke County. Expenses are likely to entail enhanced connectivity and improved data linkages among call sites.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	100,000	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Infrastructure	-	-	-	100,000	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**100,000**

Capital Detail by Department

Police | **Department Priority**

Mobile Command Center Replacement

16 of 17

CS, Vehicle | Project Timeline: FY24 to Ongoing

Project Description

Acquisition of a vehicle in support of operations and tactical communications at incident scenes and special events.

Project Justification

The department's Mobile Command Unit, a 2005 chassis and initially funded under the terms of a grant, is approaching the end of its anticipated service life and will need to be replaced to ensure timely operational support and tactical communications at incident scenes and special events. This vehicle is not included in the ACCGov Fleet Replacement Program.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
With the removal of the current Mobile Command Center from service, no additional expense impacts are anticipated.	-	-	-	-	-	-	-

Financial Plan | Project ID: N/A

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	850,000	-	-	-	-	850,000
TOTAL SOURCES	**-**	**-**	**-**	**850,000**	**-**	**-**	**-**	**-**	**850,000**
USES									
Capital - Vehicles	-	-	-	850,000	-	-	-	-	850,000
TOTAL USES	**-**	**-**	**-**	**850,000**	**-**	**-**	**-**	**-**	**850,000**

Capital Detail by Department

Police **Department Priority**

Replacement of Computer-Aided Dispatch (CAD) Workstations 17 of 17

CS, Other Project Timeline: FY23 to Ongoing

Project Description

The ACCPD seeks to ensure funds are available to replace all Computer-Aided Dispatch (CAD) workstations (10 units) at the end of the workstations' anticipated lifespan.

Project Justification

Computer-Aided Dispatch is a core function of the E911/Communications Center. The workstations should not have an anticipated service life of greater than five years given: the criticality of services provided by the units and the need for reliable components; a desire to avoid costly repairs; and the need to acquire software/hardware updates to ensure all functionalities are realized and sustained.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Not anticipated to affect annual operating expenses.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-		60,000	60,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**
USES									
Capital - Other	-	-	-	-	-	-	-	60,000	60,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**

Capital Detail by Department

Public Utilities **Department Priority**

W&S Lines - Additions and Improvements 1 of 21

CS, Infrastructure Project Timeline: Ongoing

Project Description

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

Project Justification

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0591

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	4,049,684	975,000	994,500	1,010,000	1,030,200	1,050,800	1,071,816	5,356,931	10,514,247
TOTAL SOURCES	**4,049,684**	**975,000**	**994,500**	**1,010,000**	**1,030,200**	**1,050,800**	**1,071,816**	**5,356,931**	**10,514,247**
USES									
Capital - Infrastructure	4,049,684	975,000	994,500	1,010,000	1,030,200	1,050,800	1,071,816	5,356,931	10,514,247
TOTAL USES	**4,049,684**	**975,000**	**994,500**	**1,010,000**	**1,030,200**	**1,050,800**	**1,071,816**	**5,356,931**	**10,514,247**

Capital Detail by Department

Public Utilities | **Department Priority**

Meter and Water/Sewer Stub Additions | 2 of 21

CS, Equipment | Project Timeline: Ongoing

Project Description

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

Project Justification

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0589

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,773,453	510,000	520,000	530,000	540,600	551,500	562,530	3,045,697	5,750,327
TOTAL SOURCES	**1,773,453**	**510,000**	**520,000**	**530,000**	**540,600**	**551,500**	**562,530**	**3,045,697**	**5,750,327**
USES									
Other	1,773,453	510,000	520,000	530,000	540,600	551,500	562,530	3,045,697	5,750,327
TOTAL USES	**1,773,453**	**510,000**	**520,000**	**530,000**	**540,600**	**551,500**	**562,530**	**3,045,697**	**5,750,327**

Capital Detail by Department

Public Utilities **Department Priority**

Donated W&S Additions Management 3 of 21

CS, Equipment Project Timeline: Ongoing

Project Description

In-house surveying, design and inspection costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 124 East Hancock Avenue.

Project Justification

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0590

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	471,919	230,000	234,600	239,000	243,800	249,000	253,980	1,364,013	2,584,393
TOTAL SOURCES	**471,919**	**230,000**	**234,600**	**239,000**	**243,800**	**249,000**	**253,980**	**1,364,013**	**2,584,393**
USES									
Other	471,919	230,000	234,600	239,000	243,800	249,000	253,980	1,364,013	2,584,393
TOTAL USES	**471,919**	**230,000**	**234,600**	**239,000**	**243,800**	**249,000**	**253,980**	**1,364,013**	**2,584,393**

Capital Detail by Department

Public Utilities **Department Priority**

Watershed Protection Long-Term Monitoring 4 of 21

CS, General Project Timeline: FY12 to Ongoing

Project Description

This project provides annual funding to implement a Long-Term Watershed Protection Plan and Monitoring to remain in compliance with the standards set by the Georgia Environmental Protection Division (GAEPD). The Long-Term Watershed Protection Plan was required by the EPD as part of the issuance of the new NPDES permits for the upgrade/expansion of three (3) Water Reclamation Facilities. The Long-Term Water Shed Protection Plan must be updated each year.

Project Justification

These funds will be used to cover expenses incurred in updating ACC PUD's Long-Term Watershed Protection Plan in accordance with the EPD's requirements. The scope of the services provided are to include monitoring water quality, compiling data and development of reports for submittal to the EPD. This project is aligned with the Mayor and Commission strategic commitment of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0654

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	142,410	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**142,410**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	142,410	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**142,410**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Capital Detail by Department

Public Utilities | **Department Priority**

Replace Water Meters | 5 of 21

CS, Equipment | Project Timeline: Ongoing

Project Description

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained. This project includes Automated Meter Infrastructure (AMI), which began in FY 2016.

Project Justification

Funding needed for AMI water meter life-cycle replacements to ensure meter accuracy, fairness in billing, and improved customer service. Replacing AMI meters through life-cycle replacement will also help with the Utility's water loss reduction. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the Mayor and Commission strategic commitment of Financial Health and Economic Prosperity.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Predicted increase in operating revenues by replacing meters which under-report consumption.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0013

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	3,569,768	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
Water & Sewer Fund	1,495,914	-	-	-	-			-	-
TOTAL SOURCES	**5,065,682**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**
USES									
Capital - Machinery & Equip	5,065,682	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
TOTAL USES	**5,065,682**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**

Capital Detail by Department

Public Utilities **Department Priority**

Rehabilitate and Replace Sewers 6 of 21

CS, Infrastructure Project Timeline: FY12 to Ongoing

Project Description

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, as-built surveys and monitoring existing flow conditions. The specific locations and the rehabilitation or replacement methods will be determined on a case-by-case basis. This project also includes Sewer System Evaluation Survey (SSES) inspections and cured-in-place pipe lining rehabilitation where needed on sewer pipes in the highest-ranked-flow meter basins, which comprise of 260 miles of pipe. SSES and R&R costs continue into out years to evaluate and rehabilitate trunk, interceptor and collection system assets. Finally, and most importantly, the project work will add capacity to existing sewers for existing customers. The latter includes replacing sewers in these sewersheds: Brooklyn, Tanyard, Upper North Oconee, Middle Oconee East and McNutt Creek.

Project Justification

Sections of the existing wastewater collection system are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow and infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate wet-weather sewer system overflows and will restore both sewer and plant capacity. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the Mayor and Commission strategic commitments of Financial Health and Economic Prosperity and Accountable and Responsive Government.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in wastewater reclamation costs and deferral of future Water Reclamation Facility expansion. Added cost for depreciation.	-	-	-	-	-	-	-

Financial Plan Project ID: c0644

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	29,139,874	7,500,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	50,000,000	100,000,000
TOTAL SOURCES	**29,139,874**	**7,500,000**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**50,000,000**	**100,000,000**
USES									
Capital - Infrastructure	29,139,874	7,500,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	50,000,000	100,000,000
TOTAL USES	**29,139,874**	**7,500,000**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**10,000,000**	**50,000,000**	**100,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Extend Wastewater Collection System 7 of 21

AI, Infrastructure Project Timeline: Ongoing

Project Description

New trunk sewers and interceptor sewer lines may be constructed and/or extended into sub-basins currently without public sewer service. Such extensions could either be by gravity sewer (with or without pump stations) or by small-diameter pressurized systems. This capital project thus provides a funding source should Mayor and Commission decide to extend the sewer system.

Project Justification

To provide capacity in areas where service does not currently exist and provide service for new customers. Conversion of problematic individual sewage disposal systems to public sewer could also improve stream quality. Funding is thus available if neighborhoods on septic tank systems petition for sewer extension via creation of special improvement districts. This project is aligned with the Mayor and Commission strategic commitment of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Increased costs of wastewater collection and treatment offset by increased revenues.	-	-	-	-	-	-	-

Financial Plan Project ID: c0112

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	4,007,655	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000	2,500,000
TOTAL SOURCES	**4,007,655**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**2,000,000**	**2,500,000**
USES									
Capital - Infrastructure	4,007,655	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000	2,500,000
TOTAL USES	**4,007,655**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**2,000,000**	**2,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Replace and Upgrade Facilities and Equipment 8 of 21

CS, Equipment Project Timeline: Ongoing

Project Description

Annual cost to replace and / or conduct major repairs to fixed equipment and facilities within the Public Utilities Department (PUD). Facilities include the drinking water plant and intakes, water reclamation facilities, the Water Resources Center, 124 East Hancock Avenue, Water & Sewer Construction & Maintenance shop, and the Meter Management shop. Also includes vehicles and stocking critical spare parts as required by EPD permits. This program also includes upgrades which improve plant efficiency, permit compliance and / or performance reliability. Land acquisition and construction of new shops for Water & Sewer and Meters is included.

Project Justification

Avoid spikes in the water rates by maintaining a consistent level of funding for major repairs and replacement. Continuous funding for replacement of equipment is required for sustainable operations, reliable performance under the Safe Drinking Water Act and Clean Water Act, and for compliance with permit conditions. For example, our Clean Water Act permits state that the "permittee shall maintain ... all treatment or control facilities and related equipment". This project is aligned with the Mayor and Commission strategic commitments of Shared Prosperity and Accountable and Responsive Government.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Net zero impact. Cost savings can derive from the following: avoid permit penalties; shift from corrective maintenance to less expensive preventive maintenance; gain treatment process efficiencies. Added cost from increased depreciation.	-	-	-	-	-	-	-

Financial Plan Project ID: c0216/c0217/c0218/c0219/c0563

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	163,298	3,400,000	3,450,000	3,300,000	3,450,000	3,516,400	3,600,000	18,625,419	35,941,819
TOTAL SOURCES	**163,298**	**3,400,000**	**3,450,000**	**3,300,000**	**3,450,000**	**3,516,400**	**3,600,000**	**18,625,419**	**35,941,819**
USES									
Capital - Machinery & Equip	163,298	3,400,000	3,450,000	3,300,000	3,450,000	3,516,400	3,600,000	18,625,419	35,941,819
TOTAL USES	**163,298**	**3,400,000**	**3,450,000**	**3,300,000**	**3,450,000**	**3,516,400**	**3,600,000**	**18,625,419**	**35,941,819**

Capital Detail by Department

Public Utilities **Department Priority**

Rehabilitate and Replace Water Lines 9 of 21

CS, Infrastructure Project Timeline: FY17 to Ongoing

Project Description

This R&R program includes a) replacement of small diameter water mains, b) leak detection program, c) repairing leaks, d) relining and replacing older mains, and e) gridding or looping existing dead-end lines. Where homes and businesses are on wells, this program includes funding for fire protection extensions. The individual R&R projects will be turnkey and will therefore include reconnection of services to the main and, as needed, relocation of meters.

Project Justification

This reinvestment in a substantial part of the utility's public health and safety infrastructure will improve the hydraulic capacity of the water distribution system, enhance fire protection, reduce discolored water complaints, help maintain ACC's ISO fire rating and extend the life of the older water mains. Replacing break-prone water lines will reduce the utility's real water losses and reduce customer outages. The leak detection program will make this program more cost effective by maximizing the expenditure for R&R measured against real losses. This project is aligned with the Mayor and Commission strategic commitments of Shared Prosperity and Accountable and Responsive Government.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in water treatment costs and deferral of future water treatment plant expansion. Added cost to depreciation.	-	-	-	-		-	-

Financial Plan Project ID: c0720

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	5,190,002	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000	30,000,000
TOTAL SOURCES	**5,190,002**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**15,000,000**	**30,000,000**
USES									
Capital - Infrastructure	5,190,002	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000	30,000,000
TOTAL USES	**5,190,002**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**3,000,000**	**15,000,000**	**30,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Relocate Water & Sewer Lines for DOT Projects 10 of 21

CS, Infrastructure Project Timeline: Ongoing

Project Description

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project. It is anticipated GDOT projects will ramp up over the next few years in Athens.

Project Justification

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects. This project is aligned with the Mayor and Commission strategic commitment of Transportation Mobility and Connectivity.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0102

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,892,832	100,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL SOURCES	**1,892,832**	**100,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**
USES									
Capital - Infrastructure	1,892,832	100,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL USES	**1,892,832**	**100,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Manage and Reuse Residual Solids 11 of 21

CS, Infrastructure Project Timeline: Ongoing

Project Description

Reduce and reuse residual solids from wastewater treatment. In addition to current composting, pursue opportunities for other modes of biosolids beneficial reuse by upgrading biosolids stabilization and drying. Continue to dredge the alum sludge lagoon at the water plant approximately every 6-7 years until the solids handling facility is constructed at the J.G. Beacham Water Treatment Plant.

Project Justification

Alternative plans for biosolids could extend the life of the ACC landfill. Based on the volume of waste by-product being received at the WTP, dredging the sludge lagoon is the most cost effective at this time. This project is aligned with the Mayor and Commission strategic commitments of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Biosolids treatment, handling and disposal cost will increase by an undetermined amount. ACC landfill operating costs may decline with beneficial reuse.	-	-	-	-	-	-	-

Financial Plan Project ID: c0548

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	5,378,145	4,780,000	300,000	300,000	300,000	300,000	300,000	25,000,000	26,500,000
TOTAL SOURCES	**5,378,145**	**4,780,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**25,000,000**	**26,500,000**
USES									
Capital - Const.	5,378,145	4,780,000	300,000	300,000	300,000	300,000	300,000	25,000,000	26,500,000
TOTAL USES	**5,378,145**	**4,780,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**25,000,000**	**26,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Improve Water Supply Reliability 12 of 21

CS, Infrastructure Project Timeline: FY18 to FY38

Project Description

Implement the first phase of a non-potable recycled water utility consistent with an overarching master plan of non-potable and potable reuse and to develop a water storage facility and conveyance of raw water. The non-potable water utility makes existing ratepayers less vulnerable to water shortages by switching bulk users of potable water to non-potable water (recycling of wastewater). Additional raw water storage provides water during protracted drought, nearly drought-proofing the community into the foreseeable future.

Project Justification

Part of the intent of a reuse system is to displace demand on potable supplies; non-potable reuse is thus an element of a larger strategy to drought-proof existing supplies by reducing raw water withdrawals from the rivers or reservoir. Other elements which make the community less vulnerable to drought include current and future conservation programs, tiered pricing on discretionary water (as exists), and potable reuse where opportune. In the latter case, and if the community is willing, purified recycled water could be mixed with raw water in the storage facility described below, thus providing an additional source of water to the drinking water treatment plant.

Additional raw water storage is also an element of a larger strategy to drought-proof existing supplies by making available raw water when the rivers and/or Bear Creek Reservoir are unavailable due to drought or other issues. Raw water storage serves as ballast between intake (raw water withdrawal) and the drinking water plant; most large water systems that rely on river flow have many weeks of local raw water storage to weather either reduced river flows or water quality problems with the supply source, such as a chemical spill. ACC's share in Bear Creek Reservoir partially fulfills this purpose. But the prospects of a drought worse than design are a chronic concern to water purveyors. This project is aligned with the M&C strategic commitment of Safe and Prepared Community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
To be determined. Although replacing potable with less-expensive reuse water would diminish revenue from potable water sales, ratepayers benefit from the reduced likelihood of enforced reductions during a drought.	-	-	-	-		-	-

Financial Plan Project ID: c0719

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	793,268	6,000,000	2,000,000	3,000,000	3,000,000	9,000,000	7,000,000	35,000,000	59,000,000
TOTAL SOURCES	**793,268**	**6,000,000**	**2,000,000**	**3,000,000**	**3,000,000**	**9,000,000**	**7,000,000**	**35,000,000**	**59,000,000**
USES									
Capital - Other	793,268	6,000,000	2,000,000	3,000,000	3,000,000	9,000,000	7,000,000	35,000,000	59,000,000
TOTAL USES	**793,268**	**6,000,000**	**2,000,000**	**3,000,000**	**3,000,000**	**9,000,000**	**7,000,000**	**35,000,000**	**59,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

W&S Contribution to Economic Development 13 of 21

AI, Infrastructure Project Timeline: Ongoing

Project Description

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

Project Justification

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing a consistent level of funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type. This project is aligned with the M&C strategic commitment of Financial Health and Economic Prosperity. A carryforward balance of $300,000 is targeted.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0105

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	277,913	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**277,913**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	277,913	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**277,913**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Investigate and Install Alternative Energy Generation 14 of 21

CS, Equipment Project Timeline: Ongoing

Project Description

Investigate alternative sources of energy for water and wastewater treatment if determined to be feasible and cost neutral. This project includes the installation and maintenance of a solar energy generation facility at the Cedar Creek Water Reclamation Facility.

Project Justification

This project is aligned with the Mayor and Commission strategic commitments of Healthy, Livable and Sustainable Athens-Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0718

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	113,856	100,000	-	2,690,000	-	-	100,000	500,000	3,290,000
TOTAL SOURCES	**113,856**	**100,000**	**-**	**2,690,000**	**-**	**-**	**100,000**	**500,000**	**3,290,000**
USES									
Capital - Site Improvements	113,856	100,000	-	2,690,000	-	-	100,000	500,000	3,290,000
TOTAL USES	**113,856**	**100,000**	**-**	**2,690,000**	**-**	**-**	**100,000**	**500,000**	**3,290,000**

Capital Detail by Department

Public Utilities **Department Priority**

WRF Phosphorous Improvements 15 of 21

AI, Equipment Project Timeline: FY19 to Ongoing

Project Description

The NPDES permitted phosphorus limit is changing. This project addresses necessary upgrades at the three Water Reclamation Facilities.

Project Justification

This project was approved by Mayor & Commission on October 2, 2018. An agenda item was necessary to address the changes in timing and budget versus those planned as part of the 2015 Service Delivery Update. This project aligns with the Healthy, Livable, Sustainable Athens-Clarke County and the Safe and Prepared Community.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0786

	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28-32	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	17,129,058	5,500,000	2,000,000	2,000,000	500,000	-	-	-	4,500,000
W&S Bonds Const. Fund	5,246,037	-	-	-	-	-	-	-	-
TOTAL SOURCES	**22,375,095**	**5,500,000**	**2,000,000**	**2,000,000**	**500,000**	**-**	**-**	**-**	**4,500,000**
USES									
Capital - Site Improvements	22,375,095	5,500,000	2,000,000	2,000,000	500,000	-	-	-	4,500,000
TOTAL USES	**22,375,095**	**5,500,000**	**2,000,000**	**2,000,000**	**500,000**	**-**	**-**	**-**	**4,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Water & Sewer Additions and Improvements 16 of 21

AI, Infrastructure Project Timeline: FY21 to Ongoing

Project Description

This project provides annual funding to cover projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

Project Justification

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0104

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	348,960	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL SOURCES	**348,960**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**
USES									
Capital - Infrastructure	348,960	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL USES	**348,960**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Downtown Infrastructure Improvements 17 of 21

AI, Infrastructure Project Timeline: FY21 to Ongoing

Project Description

Replace and upgrade water & sewer mains. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement. This project addresses some of the oldest water mains in the ACC-PUD system.

Project Justification

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite. This project aligns with the M&C commitment to Shared Properity.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0254

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	876,452	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
TOTAL SOURCES	**876,452**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,500,000**
USES									
Capital - Infrastructure	876,452	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
TOTAL USES	**876,452**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Renovate/Expand W&S/Meter Mgt Construction Facility 18 of 21

CS, Infrastructure Project Timeline: FY21 to FY23

Project Description

Determine the location, design and construct a building which can house both the Water & Sewer and Meter Management division staff. To provide an adequate facility for existing and future requirements inclusive of vehicular and equipment parking and a materials storage area.

Project Justification

This project accommodates the long-range goal of the Water Treatment Plant Master Plan in regards to future expansion and plant upgrades. The new facility will provide adequate office and equipment space for staff, and future land purchases will be offset by the sale of land on Alexander Street owned by ACC PUD. This project aligns with the Healthy, Livable, Sustainable Athens-Clarke County M&C Strategic Commitments.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0647

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	2,168,832	-	-	-	-	-		8,000,000	8,000,000
TOTAL SOURCES	**2,168,832**	**-**	**-**	**-**	**-**	**-**	**-**	**8,000,000**	**8,000,000**
USES									
Capital - Infrastructure	2,168,832	-	-	-	-	-	-	8,000,000	8,000,000
TOTAL USES	**2,168,832**	**-**	**-**	**-**	**-**	**-**	**-**	**8,000,000**	**8,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Water Transmission Grid Improvements 19 of 21

AI, Infrastructure Project Timeline: Ongoing

Project Description

To provide redundancy in the water distribution system by performing interconnections at numerous junctures for large diameter pipes resulting in improved water service reliability and fire protection.

Project Justification

Failure of the West Athens Transmission Line would impact much of the water service area with either total loss of service or water pressure below safe levels, with accompanying boil water notices and impaired fire protection. Improvements to the grid structure will reduce the impact should the transmission line be out of service because of breaks or the need for planned maintenance. This project is consistent with the M&C strategic commitment of Safe and Prepared Community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
This is an infrastructure improvement construction project. No annual operating expenses are anticipated.	-	-	-	-	-	-	-

Financial Plan Project ID: c0787

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,363,225	650,000	2,100,000	2,100,000	-	-	-	-	4,200,000
TOTAL SOURCES	**1,363,225**	**650,000**	**2,100,000**	**2,100,000**	**-**	**-**	**-**	**-**	**4,200,000**
USES									
Capital - Infrastructure	1,363,225	650,000	2,100,000	2,100,000	-	-	-	-	4,200,000
TOTAL USES	**1,363,225**	**650,000**	**2,100,000**	**2,100,000**	**-**	**-**	**-**	**-**	**4,200,000**

Capital Detail by Department

Public Utilities | **Department Priority**

Utility Billing System | 20 of 21

AI, Infrastructure | Project Timeline: Ongoing

Project Description

Evaluation and purchase of financial software be used by ACCGov Public Utilities Department water business office for billing and engage billing software consultant to marshal the procurement and installation.

Project Justification

The current billing system is in need of replacement.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0821

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	100,000	300,000	-	-	-	-	-	300,000
TOTAL SOURCES	**-**	**100,000**	**300,000**	**-**	**-**	**-**	**-**	**-**	**300,000**
USES									
Capital - Other	-	100,000	300,000	-	-	-	-	-	300,000
TOTAL USES	**-**	**100,000**	**300,000**	**-**	**-**	**-**	**-**	**-**	**300,000**

Capital Detail by Department

Public Utilities | **Department Priority**

Purchase E-180 Jet Trailer | 21 of 21

AI, Equipment | Project Timeline: FY23 to FY23

Project Description

The request for the purchase of an E-180 Jet Trailer to allow access near streams and rivers to maintain the sewer collection system to prevent sanitary sewer overflows to state waters.

Project Justification

Preserve infrastructure and public facilities: this equipment will improve access to areas that large trucks can not reach for routine maintenance and repair of sanitary sewer mains and associated fixtures. This will reduce negative environmental impacts by decreasing response time as well as fines associated with spills to state waters.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Annual operating expenses.	8,403	9,593	8,603	9,793	8,803	46,000	9,120

New

Financial Plan Project ID: c0863

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	85,000	-	-	-	-	-	85,000
TOTAL SOURCES	**-**	**-**	**85,000**	**-**	**-**	**-**	**-**	**-**	**85,000**
USES									
Capital - Machinery & Equip	-	-	85,000	-	-	-	-	-	85,000
TOTAL USES	**-**	**-**	**85,000**	**-**	**-**	**-**	**-**	**-**	**85,000**

Capital Detail by Department

Sheriff **Department Priority**

Acquire Additional Jail, Field and Administration Vehicles (30 Units) 1 of 7

AI, Equipment Project Timeline: FY23 to Ongoing

Project Description

To purchase 30 additional units to add to the Clarke County Sheriff's Office fleet for safe inmate transportation and the assignment of vehicles to authorized sworn personnel.

Project Justification

This project allows CCSO to provide transportation for the inmates to arrive in court for due process and for court transportation needs. It will also enhance deputy availability on the road to patrol high crime areas, serving criminal warrants for violent offenders, and the service of civil papers.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Fuel - $77,283, Fleet Subscription - $53,250, Insurance - $22,170, Replacement - $155,425	308,128	308,128	308,128	308,128	308,128	1,540,638	3,081,276

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund		-	-	-	-	-	-	1,385,500	1,385,500
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,385,500**	**1,385,500**
USES									
Capital - Machinery & Equip	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,385,500**	**1,385,500**
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,385,500**	**1,385,500**

Capital Detail by Department

Sheriff **Department Priority**

Public Safety Initiative -Equip Tech 2 of 7

CS, Equipment Project Timeline: FY05 to Ongoing

Project Description

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

Project Justification

Continue office upgrades, along with camera and recording systems at the jail and courthouse, including repair and replacement of cameras, wiring, etc., as needed. Purchase of new duty gear that utilizes the newest technology such as firearms, electronic control devices, wearable cameras, etc. Provide the necessary funding for a staffing analysis of the Field Section of the Sheriff's Office. Provide matching local funds for grants. These funds have been needed for local cash match monies for grants and will be needed for future grant opportunities.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0417

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	41,956	-	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL SOURCES	**41,956**	**-**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**
USES									
Capital - Machinery & Equip	41,956	-	-	30,000	30,000	30,000	30,000	150,000	270,000
TOTAL USES	**41,956**	**-**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**270,000**

Capital Detail by Department

Sheriff | **Department Priority**

Purchase a Virtual Reality Training System | 3 of 7

AI, Equipment | Project Timeline: FY-23 to Ongoing

Project Description

The Virtual Reality (VR) Training System simulates scenarios of real world situations and prepares CCSO deputies and detention officers to respond appropriately. The training is inclusive of community engagement, situational judgement, critical thinking, de-escalation skills and use of force responses.

Project Justification

The VR Training System provides an immersive simulation into complex real world scenarios in which the trainee can repeatedly practice situational judgement, threat identification, tactics, critical thinking, instantaneous decision making, de-escalation and community engagement. This continious training option is essential for all CCSO law enforcement officers to prepare them for appropriate use of force responses, improve emotional intelligence and allow for trainers and supervisors to evaluate skills proficiency.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0836

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	22,500	22,500	22,500	22,500	22,500	28,125	140,625
TOTAL SOURCES	**-**	**-**	**22,500**	**22,500**	**22,500**	**22,500**	**22,500**	**28,125**	**140,625**
USES									
Capital - Machinery & Equip	-	-	22,500	22,500	22,500	22,500	22,500	28,125	140,625
TOTAL USES	**-**	**-**	**22,500**	**22,500**	**22,500**	**22,500**	**22,500**	**28,125**	**140,625**

Capital Detail by Department

Sheriff | **Department Priority**

Purchase X-ray Body Scanning System | 4 of 7

AI, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Purchase a full body x-ray scanning system for the detection of consealed weapons and/or contraband items to enhance the protection of staff members, visitors and inmates at the jail. This x-ray scanning system is capable of detecting items hidden internally and externally of the body.

Project Justification

Deputies at the Sheriff's Office must book, release, and transport inmates to various locations within Athens-Clarke County and other jurisdictions. This equipment would give the Sheriff's Office the ability to provide a safe and secure jail facility, and keep deputies and community members safe.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	8,000	8,000	8,000	40,000	64,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**8,000**	**8,000**	**8,000**	**40,000**	**182,000**
USES									
Capital - Machinery & Equip	-	-	-	-	8,000	8,000	8,000	40,000	64,000
TOTAL USES	**-**	**-**	**-**	**-**	**8,000**	**8,000**	**8,000**	**40,000**	**64,000**

Capital Detail by Department

Sheriff | **Department Priority**

Replace Courthouse Security Equipment | 5 of 7

CS, Equipment | Project Timeline: FY05 to Ongoing

Project Description

This project involves the lease of two security screening x-ray machines (Refurbished 7555i at $37,500 each) for five years to replace existing failing equipment. The current equipment has reached the end of it's life cycle. Total cost is estimated at $75,000 for the lease and maintenance for both sets of machines.

Project Justification

The security screening machines are essential to providing the necessary security for the Clarke County Courthouse. The screening machines are able to scan packages and other belongings that are brought into the courthouse. It also displays images of property for the purpose of detecting weapons and/or explosive devices. The advanced features of the security screening machine include operator assistance, image archiving, and threat image protection.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Service contract and replacement.	-	-	-	-	-	102,500	10,250

Financial Plan | Project ID: c0500

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	75,000	-	-	-	-	75,000	150,000
TOTAL SOURCES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**75,000**	**150,000**
USES									
Capital - Machinery & Equip	-	-	75,000	-	-	-	-	75,000	150,000
TOTAL USES	**-**	**-**	**75,000**	**-**	**-**	**-**	**-**	**75,000**	**150,000**

Capital Detail by Department

Sheriff | **Department Priority**

Replace Mobile Data Computers | 6 of 7

CS, Equipment | Project Timeline: FY10 to Ongoing

Project Description

To purchase 20 Mobile Data Terminals (computers) that will be used by the Clarke County Sheriff's Office Field Deputies in their cars to conduct their daily duties while out in the field. The cost of the project includes an extended maintenance and warranty plan for the equipment.

Project Justification

This project allows for deputies to access the Public Safety Records Management System in the field through mobile data terminals (computers) to conduct the following tasks: Check status of arrest warrants; Access photographs and other personal information on wanted persons; Access Temporary Protection Orders to check for compliance; Access the sexual offender registry to check for compliance; Access maps and other tools for criminal investigations; Access criminal history information on wanted person. The ability to conduct these tasks in the field verses the office saves time and resources.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Service requirement of 8 additional mobile data computers (12 units to 20 units) and replacement costs	19,520	19,520	19,520	19,520	19,520	97,600	19,520

Financial Plan | Project ID: c0715

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	76,000	-	-	-	-	-	76,000	76,000
TOTAL SOURCES	**-**	**76,000**	**-**	**-**	**-**	**-**	**-**	**76,000**	**76,000**
USES									
Capital - Machinery & Equip	-	76,000	-	-	-	-	-	76,000	76,000
TOTAL USES	**-**	**76,000**	**-**	**-**	**-**	**-**	**-**	**76,000**	**76,000**

Capital Detail by Department

Sheriff | **Department Priority**

Replace Prisoner Transport Bus | 7 of 7

CS, Transportation | Project Timeline: FY00 to Ongoing

Project Description

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

Project Justification

The existing prisoner transport bus is used to transport inmates between the jail and the courthouse for court appearances. It is vital and necessary to the Sheriff's Office to have this means of transportation because it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	250,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	250,000	250,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Trash Compactor | 1 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two (2) trash compactors used daily at the Athens-Clarke County Municipal Solid Waste Landfill. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

Project Justification

Trash compactor vehicles are essential to the efficient operation of the landfill. Subtitle D landfill requirements necessitate compaction for all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state Proposed Design and Operating Plans for the landfill. The FY22-23 year funds will replace a 2013 Al-jon that is inoperable. The FY24-25 year funds will replace a 2008 Al-jon. In FY20, compactor purchase was pushed back by staff one year and increased budget to cover rising costs of equipment.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0383

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	450,000	450,000	450,000	450,000	100,000	100,000	500,000	2,050,000
TOTAL SOURCES	**-**	**450,000**	**450,000**	**450,000**	**450,000**	**100,000**	**100,000**	**500,000**	**2,050,000**
USES									
Capital - Vehicles	-	450,000	450,000	450,000	450,000	100,000	100,000	500,000	2,050,000
TOTAL USES	**-**	**450,000**	**450,000**	**450,000**	**450,000**	**100,000**	**100,000**	**500,000**	**2,050,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Bulldozer | 2 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the three (3) bulldozers used daily at the Athens-Clarke County Municipal Solid Waste landfill.

Project Justification

The three (2) D8 bulldozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing trash to the working face, covering trash with dirt and rock removal. The current bulldozers are a 2014 (inoperable but candidate for a rebuild), 2016 and 2019 Caterpillars . Historically, their useful life has been seven years althought five years is a better estimate. The replacements can be done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. On June 7, 2016, the Mayor & Commission approved moving funding for one of the two new bulldozers to FY17 - FY19. The new bulldozer was purchased in July 2016 (FY17) and replaced the 2011 due to a catastrophic failure. The inoperable 2014 will be recommended for a rebuild in FY23 and the 2016 will be replaced in FY24-FY26. Pricing was increased in FY21 due to market.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Annual
The two bulldozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span.	-	-	-	-		-	-

Financial Plan | Project ID: c0728

	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28-32	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	140,000	140,000	140,000	140,000	140,000	140,000	140,000	280,000	980,000
TOTAL SOURCES	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**280,000**	**980,000**
USES									
Capital - Machinery & Equip	140,000	140,000	140,000	140,000	140,000	140,000	140,000	280,000	980,000
TOTAL USES	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**140,000**	**280,000**	**980,000**

Capital Detail by Department

Solid Waste **Department Priority**

Landfill Well Construction 3 of 20

CS, Infrastructure Project Timeline: FY22 to Ongoing

Project Description

Creation or replacement of methane and/or groundwater wells at the landfill.

Project Justification

The Environmental Protection Division is requiring additional wells and/or replacement of older wells. This is a compliance issue.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Minimal testing/maintenance expense	1,000	2,000	2,000	2,000	2,000	10,000	1,900

Financial Plan Project ID: c0828

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	100,000	100,000	100,000	100,000	-	-	-	300,000
TOTAL SOURCES	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**-**	**-**	**300,000**
USES									
Capital - Infrastructure	-	100,000	100,000	100,000	100,000	-	-	-	300,000
TOTAL USES	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**-**	**-**	**300,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Walking Floor Trailer (1986) | 4 of 20

CS, Equipment | Project Timeline: FY23 to FY23

Project Description

Purchase a replacement walking/live floor trailer as a replacement for the 1986 trailer for the Athens-Clarke County MSW Landfill.

Project Justification

The current trailer is used to haul trash to the working face. The projected life cycle of a walking/live floor trailer is twenty (20) years and the current tractor is over thirty-one (31) years old and needs replaced.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement	5,000	5,000	5,000	5,000	5,000	25,000	5,000

Financial Plan | Project ID: c0826

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	33,000	33,000	33,000	-	-	-	-	66,000
TOTAL SOURCES	**-**	**33,000**	**33,000**	**33,000**	**-**	**-**	**-**	**-**	**66,000**
USES									
Capital - Machinery & Equip	-	33,000	33,000	33,000	-	-	-	-	66,000
TOTAL USES	**-**	**33,000**	**33,000**	**33,000**	**-**	**-**	**-**	**-**	**66,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Loaders (Compost Operations) | 5 of 20

CS, Equipment | Project Timeline: FY22 to FY24

Project Description

There are currently two loaders used at the Commercial Composting Facility at the landfill. There is a 2009 Volvo and a 2018 Caterpillar.

Project Justification

This loader is used to load, bulk compost sales and move/mix material in composting operations.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0822

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	75,000	75,000	75,000	75,000	-	-	-	225,000
TOTAL SOURCES	**-**	**75,000**	**75,000**	**75,000**	**75,000**	**-**	**-**	**-**	**225,000**
USES									
Capital - Machinery & Equip	-	75,000	75,000	75,000	75,000	-	-	-	225,000
TOTAL USES	**-**	**75,000**	**75,000**	**75,000**	**75,000**	**-**	**-**	**-**	**225,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Belt Replacements for RMPF | 6 of 20

CS, Equipment | Project Timeline: FY23 to FY25

Project Description

The Recovered Material Processing Facility (RMPF) relies on belts to move material through the facility.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. Belts are integral for the movement of material through the processing zones within the RMPF. The belts must remain in proper working order for the safety of the employees and efficiency of the system. The materials (paper, bottles and cans) will not move through the RMPF without belts.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0797

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	67,000	100,000	60,000	-	-	-	-	160,000
TOTAL SOURCES	**-**	**67,000**	**100,000**	**60,000**	**-**	**-**	**-**	**-**	**160,000**
USES									
Capital - Infrastructure	-	67,000	100,000	60,000	-	-	-	-	160,000
TOTAL USES	**-**	**67,000**	**100,000**	**60,000**	**-**	**-**	**-**	**-**	**160,000**

Capital Detail by Department

Solid Waste **Department Priority**

Purchase Replacement Road Tractor 7 of 20

CS, Equipment Project Timeline: FY22 to FY24

Project Description

Replacement of road tractor used at the landfill to haul semi-trailers with trash, recycling, fuel and/or leachate. This purchase would replace the 2010 road tractor. This purchase would take place in FY25.

Project Justification

Road tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working face; recyclable materials to the RMPF; leachate to recirculate; and fuel tank moving, as needed. Out year funding would be used to replace the 2010 Freightliner M2-112 road tractor through the GMA Load Pool Program.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0823

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	67,000	67,000	67,000	-	-	-	-	134,000
TOTAL SOURCES	**-**	**67,000**	**67,000**	**67,000**	**-**	**-**	**-**	**-**	**134,000**
USES									
Capital - Vehicles	-	67,000	67,000	67,000	-	-	-	-	134,000
TOTAL USES	**-**	**67,000**	**67,000**	**67,000**	**-**	**-**	**-**	**-**	**134,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Track Loader | 8 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

Project Justification

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle, but is currently in good condition and is not expected to need replacement until in FY24 or later. The current machine was purchased in FY06. Use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0492

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	167,000	167,000	167,000	-	-	-	-	334,000
TOTAL SOURCES	**-**	**167,000**	**167,000**	**167,000**	**-**	**-**	**-**	**-**	**334,000**
USES									
Capital - Machinery & Equip	-	167,000	167,000	167,000	-	-	-	-	334,000
TOTAL USES	**-**	**167,000**	**167,000**	**167,000**	**-**	**-**	**-**	**-**	**334,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Two Kubota Tractors | 9 of 20

CS, Equipment | Project Timeline: FY22 to Ongoing

Project Description

Replace current 2010 and 2011 Kubota composting tractors.

Project Justification

These tractors are needed to mix feedstocks (carbon and nitrogen) and make the aerated compost piles.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0825

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	34,000	68,000	68,000	34,000	-	-	-	170,000
TOTAL SOURCES	**-**	**34,000**	**68,000**	**68,000**	**34,000**	**-**	**-**	**-**	**170,000**
USES									
Capital - Machinery & Equip	-	34,000	68,000	68,000	34,000	-	-	-	170,000
TOTAL USES	**-**	**34,000**	**68,000**	**68,000**	**34,000**	**-**	**-**	**-**	**170,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Track Excavator | 10 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

Replace the existing Track Excavator at the landfill.

Project Justification

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. The 2001 track excavator was replaced in FY21. Our new excavator is a 2020.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0807

	FY21 *End Bal.*	FY22 *Budget*	FY23 *Approved*	FY24 *Proposed*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28-32 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	-	90,000	90,000	-	-	-	-	300,000	390,000
TOTAL SOURCES	**-**	**90,000**	**90,000**	**-**	**-**	**-**	**-**	**300,000**	**390,000**
USES									
Capital - Machinery & Equip	-	90,000	90,000	-	-	-	-	300,000	390,000
TOTAL USES	**-**	**90,000**	**90,000**	**-**	**-**	**-**	**-**	**300,000**	**390,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replacement Roll-Off Container Trucks | 11 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

Purchase replacement of roll-off container trucks which are used daily to service recycling drop-off centers and open top trash roll-offs throughout Athens-Clarke County. These trucks are used in a variety of applications both in the landfill and collection division.

Project Justification

The Solid Waste Department has a 2006 , 2012, two 2018 and 2022 roll-off container trucks. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to eight (8) drop-off centers and service over 40 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill (six days a week). These trucks have an expected ten(10) year life cycle since biosolid hauling ceased. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. The 2012 was given to the landfill for to replace the 2006 in December 2021. The 2006 will be surplused. The 2012 was replaced during the FY21-FY23 cycle. Tentative, both 2018 will be replaced in FY27-FY29 cycle. In FY22, the cost of a new roll-off truck is $205,000.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0605

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	254,406	70,000	70,000	103,000	103,000	103,000	103,000	210,000	692,000
TOTAL SOURCES	**254,406**	**70,000**	**70,000**	**103,000**	**103,000**	**103,000**	**103,000**	**210,000**	**692,000**
USES									
Capital - Vehicles	254,406	70,000	70,000	103,000	103,000	103,000	103,000	210,000	692,000
TOTAL USES	**254,406**	**70,000**	**70,000**	**103,000**	**103,000**	**103,000**	**103,000**	**210,000**	**692,000**

Capital Detail by Department

Solid Waste | **Department Priority**

RMPF Update Fire Suppression System | 12 of 20

CS, Equipment | Project Timeline: FY23 to F23

Project Description

The Recovered Material Processing Facility (RMPF) is full of highly combustible material (paper and plastic). The current system is original to the building built in 1995.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The current fire suppression system needs upgraded to provide appropriate protection to the staff of the RMPF and infrastructure. Appropriate fire suppression is required by law.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0857

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	-	35,000	-	-	-	-	-	35,000
TOTAL SOURCES	**-**	**-**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	35,000	-	-	-	-	-	35,000
TOTAL USES	**-**	**-**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**

Capital Detail by Department

Solid Waste | **Department Priority**

RMPF Replace Control Panels | 13 of 20

CS, Equipment | Project Timeline: FY23 to F23

Project Description

The Recovered Material Processing Facility (RMPF) has digital control panels controlling the entire processing system. These panels should be replaced every five years.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The control panels are the "brains" of the processing equipment and control speed and direction of the belts enabling the material to flow through the facility. The equipment would not be able to function without the panels.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	-	-	-	-		-

New

Financial Plan Project ID: c0858

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	30,000	-	-	-	-	-	30,000
TOTAL SOURCES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**
USES									
Capital - Machinery & Equip	-	-	30,000	-	-	-	-	-	30,000
TOTAL USES	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**-**	**30,000**

Capital Detail by Department

Solid Waste | **Department Priority**

RMPF Replace Dock Levelers | 14 of 20

CS, Equipment | Project Timeline: FY23 to F23

Project Description

The Recovered Material Processing Facility (RMPF) has three loading docks to access and load trucks to ship the recovered material to market. The docks have levelers that safely connect the dock to the trailer. The levelers bridge the gap and height difference between the dock and the trailer. The three dock levelers are original to the building that was built in 1995.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The useful life of dock levelers are approximately ten years. These levelers are over twenty-five years old and need replaced for the safety of those loading the trailers.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0859

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	35,000	-	-	-	-	-	35,000
TOTAL SOURCES	**-**	**-**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	35,000				-	-	35,000
TOTAL USES	**-**	**-**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**

Capital Detail by Department

Solid Waste | **Department Priority**

RMPF Update Fiber Sort Line | 15 of 20

CS, Equipment | Project Timeline: FY23 to F23

Project Description

The Recovered Material Processing Facility (RMPF) has three processing lines - bottle/can, paper and pre-sort. The paper sorting line uses employees to positively sort cardboard and contamination off the fiber line. This maximizes revenues when marketing materials. The paper sort line is original to the building that was built in 1995.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The useful life of the paper line was estimated at ten years. The paper sort line is now over 25 years old and needs replaced to ensure the safety of staff and efficient processing of the material to maximize revenue.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0860

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	-	35,000	-	-	-	-	-	35,000
TOTAL SOURCES	**-**	**-**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	35,000	-	-	-	-	-	35,000
TOTAL USES	**-**	**-**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Dump Truck (25 yard articulating) | 16 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two 25 yard Articulating Dump Trucks for use at the ACC Municipal Solid Waste Landfill.

Project Justification

The landfill currently uses two 25 yard articulating dump trucks to haul dirt and other materials. The current vehicles are a 2016 Volvo and 2019 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Vehicles are typically purchased using the Georgia Municipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Reduced maintenance cost due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0601

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	132,185	-	-	-	-	134,000	134,000	400,000	668,000
TOTAL SOURCES	**132,185**	**-**	**-**	**-**	**-**	**134,000**	**134,000**	**400,000**	**668,000**
USES									
Capital - Vehicles	132,185	-	-	-	-	134,000	134,000	400,000	668,000
TOTAL USES	**132,185**	**-**	**-**	**-**	**-**	**134,000**	**134,000**	**400,000**	**668,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Purchase Skid Steer (Compost Loading) | 17 of 20

CS, Equipment | Project Timeline: FY21 to Ongoing

Project Description

Purchase skid steer (small loader) for loading compost into customer vehicles.

Project Justification

Small loader is needed to load purchased compost in to customer vehicles. Without a loader landfill staff would not be able to load finished compost into smaller vehicles (trucks) around the MRF (red building). New Caterpillar skid steer purchased in FY21.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0808

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	60,000	60,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	60,000	60,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**60,000**	**60,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Closure of Landfill- Phase 1 & 2 Areas | 18 of 20

CS, Facilities | Project Timeline: Ongoing

Project Description

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented when the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed. Two years of capacity are remaining in Phase 2.

Project Justification

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0432

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	2,500,000	2,500,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**2,500,000**
USES									
Capital - Other	-	-	-	-	-	-	-	200,000	200,000
Capital - Site Improvements	-	-	-	-	-	-	-	2,300,000	2,300,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**2,500,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Windrow Turner in Compost Operations | 19 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

Purchase a replacement windrow turner for the bio-solid/yard and food scrap composting program.

Project Justification

A windrow turner is a critical piece of equipment for the composting program. The turner self propelled and mixes the windrows of compost approximately once every three days. Proper turning of the windrows is critical and mandated (when composting bio-solids) to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterprise fund annually for replacement. This purchase will assist the Department in reaching the Mayor and Commission waste diversion goals with the final goal of 75% waste diverted by 2020. The only way to reach this goal is through an expanded composting program. Pushed purchase from FY20-FY21 due to ASP conversion.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0564

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	50,000	50,000	50,000	-	-	150,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**-**	**-**	**150,000**
USES									
Capital - Machinery & Equip	-	-	-	50,000	50,000	50,000	-	-	150,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**-**	**-**	**150,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Trommel Screen in Compost Operations | 20 of 20

CS, Equipment | Project Timeline: Ongoing

Project Description

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

Project Justification

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement. Original Trommel Screen caught fire in March 2020 and was a total loss. Safety and Risk replaced our original trommel screen.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0566

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	200,000	200,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**200,000**	**200,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	200,000	200,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**200,000**	**200,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Commercial Dumpster Collection Front-end Loader 1 of 4

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement 40-cubic yard front-end load truck for commercial dumpster collection. These vehicles provide for commercial waste and recycling throughout the community.

Project Justification

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is seven (7) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2017, 2020 and 2021 vehicles. In FY20, altered price due to rising costs to purchase a FEL truck. In FY22, the cost of a new FEL is $271,000.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0587

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Solid Waste Fund	-	90,000	231,500	135,500	108,000	108,000	108,000	276,000	967,000
TOTAL SOURCES	**-**	**90,000**	**231,500**	**135,500**	**108,000**	**108,000**	**108,000**	**276,000**	**967,000**
USES									
Capital - Vehicles	-	90,000	231,500	135,500	108,000	108,000	108,000	276,000	967,000
TOTAL USES	**-**	**90,000**	**231,500**	**135,500**	**108,000**	**108,000**	**108,000**	**276,000**	**967,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Mini-Packer Trucks 2 of 4

CS, Equipment Project Timeline: Ongoing

Project Description

Replace five (8 yard) mini-packer trucks two used in residential operations (backyard and areas inaccessible by automated trucks) and two used in commercial curbside operations (Central Business District, Five Points and Prince Avenue to Normaltown corridor). One mini-packer is used daily to service Commercial, Curbside Trash and Recycling Customers throughout Athens-Clarke County.

Project Justification

The Solid Waste Department currently uses five (5) mini-packer trucks for the residential and commercial curbside operations. These trucks should be replaced every five years to capitalize on maintenance warranties, resale value and maintenance issues/costs exceed internal maintenance capabilities and budget. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. We have one 2015 Hino, 2018 Isuzu, three 2020 Isuzu's and 2021 Isuzu. The 2015 Hino was surplused in FY22. In FY22, the cost of a new mini-packer is approximately $112, 000.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0800

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Solid Waste Fund	58,868	135,000	135,000	135,000	135,000	35,000	-	442,000	882,000
TOTAL SOURCES	**58,868**	**135,000**	**135,000**	**135,000**	**135,000**	**35,000**	**-**	**442,000**	**882,000**
USES									
Capital - Vehicles	58,868	135,000	135,000	135,000	135,000	35,000	-	442,000	882,000
TOTAL USES	**58,868**	**135,000**	**135,000**	**135,000**	**135,000**	**35,000**	**-**	**442,000**	**882,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Automated Refuse/Recycling Truck 3 of 4

CS, Equipment Project Timeline: Ongoing

Project Description

Replacement of automated residential refuse/recycling fleet. The current fleet consists of four 2020 Mack/New Way - automated sideloaders and two 2015 Mack/Labrie.

Project Justification

The original project reduced the Solid Waste Fleet by five vehicles and also reduced personnel by 9 employees by converting the fleet to automated vehicles. Automated vehicles operate with a single person versus the current three person crews. The up front capital cost to replace the fleet is paid back in approximately three years with the reduction in personnel and maintenance costs. Four of the original 2015 Mack/Labrie, automated sideloaders will be replaced in FY20. The other two will be replaced in FY21-FY22. These trucks are on a five year replacement cycle. In FY22, a new automated truck is approximately $314,000.

Impact on Annual Operating Expenses	FY23	FY24	FY25	FY26	FY27	FY28-32	Average
There was a reduction in personnel cost of approximately $350,000 per year along with reduced maintenance cost.	-	-	-	-	-	-	-

Financial Plan Project ID: c0679

	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28-32	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Solid Waste Fund	30,139	310,000	471,000	471,000	471,000	471,000	-	620,000	2,504,000
TOTAL SOURCES	**30,139**	**310,000**	**471,000**	**471,000**	**471,000**	**471,000**	**-**	**620,000**	**2,504,000**
USES									
Capital - Vehicles	30,139	310,000	471,000	471,000	471,000	471,000	-	620,000	2,504,000
TOTAL USES	**30,139**	**310,000**	**471,000**	**471,000**	**471,000**	**471,000**	**-**	**620,000**	**2,504,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Dumpsters, Roll-Offs, and Roll Carts | 4 of 4

CS, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Purchase collection containers for Collection Operations.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The Solid Waste Department currently collections trash and recycling in residential roll-carts, commercial dumpsters and recycling only in roll-offs. All of these containers are aging and need replaced. Additionally, compost roll-carts are needed to expand the compost collection program.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	500	500	500	500	500	250

New

Financial Plan Project ID: c0861

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Solid Waste Fund	-	-	50,000	30,000	30,000	-	-	-	110,000
TOTAL SOURCES	**-**	**-**	**50,000**	**30,000**	**30,000**	**-**	**-**	**-**	**110,000**
USES									
Capital - Machinery & Equip	-	-	50,000	30,000	30,000	-	-	-	110,000
TOTAL USES	**-**	**-**	**50,000**	**30,000**	**30,000**	**-**	**-**	**-**	**110,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Trash and Recycling Containers for the CBD 1 of 4

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

Replace current trash and recycling containers in the Central Business District. This is a request from the General Fund as the Litter/Dumpster account staff maintains these containers.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. Most of the current trash containers have been in the downtown district for over twenty-five years. Many are missing lids and are in need of repair. There are approximately 100 trash containers in CBD. Most of the recycling containers have been in the downtown district for over ten years. There are approximately 60 recycling containers in CBD. These containers need to go from individual to one unit that has space for both trash and recycling collection. Additionally, there needs to be the same number of containers, trash and recycling, in the CBD. Parts of Clayton Street have new trash and recycling containers that make the old containers look even worse.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0847

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Infrastructure	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Build Eco-Stations in CBD | 2 of 4

CS, Infrastructure | Project Timeline: FY23 to Ongoing

Project Description

Construct eco-stations to house dumpsters, trailers, and/or roll-carts for downtown trash and recycling collection. This is a request from the General Fund since it is downtown infrastructure.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The Solid Waste Department currently collects bags of trash and recycling on the curb from 2:00 PM - 6:30 AM seven days a week. Eco-stations would provide a safe, efficient, aesthetic and cost effective way to collect trash and recycling downtown. Eco-stations are enclosures for dumpsters used to collect material. The eco-stations would be strategically placed downtown and will have limited access to CBD customers only.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	1,000	1,000	1,000	1,000	1,000	500

New

Financial Plan Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Solid Waste | **Department Priority**

Dumpsters | 3 of 4

CS, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Purchase dumpsters for the eco-stations in the Central Business District. This is a request from the General Fund since it is part of the downtown infrastructure.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The Solid Waste Department currently collects bags of trash and recycling on the curb from 2:00 PM - 6:30 AM seven days a week. Eco-stations would provide a safe, efficient, aesthetic and cost effective way to collect trash and recycling downtown. Eco-stations are enclosures for dumpsters used to collect material. The eco-stations would be strategically placed downtown and will have limited access to CBD customers only. Dumpsters are needed to be placed inside the eco-stations for trash and recycling. Approximately, 80 dumpsters (recycled plastic resin on casters) will be needed.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Maintenance	-	500	500	500	500	500	250

New

Financial Plan Project ID: c0848

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	80,000	30,000	-	-	-	-	110,000
TOTAL SOURCES	**-**	**-**	**80,000**	**30,000**	**-**	**-**	**-**	**-**	**110,000**
USES									
Capital - Infrastructure	-	-	80,000	30,000	-	-	-	-	110,000
TOTAL USES	**-**	**-**	**80,000**	**30,000**	**-**	**-**	**-**	**-**	**110,000**

Capital Detail by Department

Solid Waste **Department Priority**

Dunlap & Pittard Environmental Study 4 of 4

CS, Other Project Timeline: FY22 to FY23

Project Description

This funding would allow for a Dunlap & Pittard Environmental Study.

Project Justification

This project supports the Mayor & Commission goals to have a safe and prepared community.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0830

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	50,000	35,000	-	-	-	-	-	35,000
TOTAL SOURCES	**-**	**50,000**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**
USES									
Capital - Infrastructure	-	50,000	35,000	-	-	-	-	-	35,000
TOTAL USES	**-**	**50,000**	**35,000**	**-**	**-**	**-**	**-**	**-**	**35,000**

Capital Detail by Department

Superior Court | **Department Priority**

2 Additional Patrol Vehicles | 1 of 1

AI, Vehicles | Project Timeline: FY23 to Ongoing

Project Description

The requested vehicles are in support of Probation Service's operations. The additional vehicles will support employee transit to / from meetings, general patrol operations, and helps facilitate the movement of clients to requisite meetings / detention. Probation Services does not have enough vehicles to meet its core service requirements safely, reliably, or professionally.

Project Justification

Additional vehicles will help to ensure personnel are able to respond, and follow-up on persons under supervision. Such capacities will help to ensure that persons are connected to community resources, in addition to creating a less stressful dynamic.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Costs are inclusive of estimated fuel usage, corrective maintenance, preventative maintenance, insurance, and replacement for the additional vehicle.	22,000	22,000	22,000	22,000	22,000	110,000	22,000

New

Financial Plan | Project ID: c0834

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	94,000	-	-	-	-	-	94,000
TOTAL SOURCES	**-**	**-**	**94,000**	**-**	**-**	**-**	**-**	**-**	**94,000**
USES									
Capital - Vehicles	-	-	94,000	-	-	-	-	-	94,000
TOTAL USES	**-**	**-**	**94,000**	**-**	**-**	**-**	**-**	**-**	**94,000**

Capital Detail by Department

Tax Commissioner | **Department Priority**

Purchase of Property Tax Collection Software | 1 of 1

CS, Property tax collections | Project Timeline: FY23 to FY23

Project Description

Purchase of new property tax software to replace the existing program that is no longer a viable option with the introduction of 6 TAD's and the issue with manual calculation of taxes as well as the issues we have had with support over the last 3 years.

Project Justification

The purchase of new software will eliminate the need to manually calculate tax bills and ensure that bills are sent out and collection and disbursement of approximately 9.6 million dollars of taxes will not be extended out past the 10/20 deadline. With cost savings in annual support the initial purchase amount of $60,000 will be recouped in approximately 5 years. Conversations with the Manager indicated that some costs would possibly be covered by the TAD's.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Annual costs will decrease from approx 32,000 to 20,000 for support cost. IT currently pays this fee.	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(60,000)	(12,000)

New

Financial Plan | Project ID: N/A

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Cap Proj Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Other	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Transit | **Department Priority**

Matching Funds for Transit Capital Improvement Grants | 1 of 2

CS, Transportation | Project Timeline: Ongoing

Project Description

ACCGov Transit has submitted an application for FY2023 to GDOT for Federal 5307 Bus Operating and Capital Project assistance funding in the amount of $2,575,244. FTA 5307 capital grant funding traditionally consist of 80% FTA funds/20% Local Match Funds. The state of Georgia/GDOT could potentially contribute a 10% match towards the requested 5307 Grant funding. If GDOT approves the requested 10% match it will lower the local match obligation by $257,524. This ACC capital request is being submitted for the full Grant obligated 20% match to ensure that the federal funding applied for has the necessary match money in the event that GDOT denies the requested 10% match. ACCGov Local match enables ACCGov Transit to address capital project needs through FTA 5307 program, decreasing the impact to the Athens-Clarke County community. FTA 5307 grant provides funding for: replacements and expansions of transit vehicles (buses, demand response vans, and support vehicles) capital maintenance items and equipment, transit facility improvements, bus shelters, benches and other various transit related capital equipment. FY 2022 Capital carry forward of $146,898 will reduce ACCGov Transit's Capital request to $75,000 for FY 2023.

Project Justification

The funds requested allow ACCGov Transit to meet Federal, State, and Local regulations for providing safe, accessible, Transit services. Without local match for 5307 Capital funding, ACCGov Transit would not be able to maintain the fleet of ACCGov Transit vehicles, or maintain ACCGov Transit infrastructure and facilities.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
None. Local GF will match FTA 5307 Capital funds requested in FY 2023. These funds will provide Local Match to purchase Capital items needed to maintain Transit Operations Fleet and Infrastructure.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0376

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	146,898	50,000	80,000	80,000	80,000	80,000	80,000	400,000	800,000
TOTAL SOURCES	**146,898**	**50,000**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**400,000**	**800,000**
USES									
Capital - Vehicles/Facilities	146,898	50,000	80,000	80,000	80,000	80,000	80,000	400,000	800,000
TOTAL USES	**146,898**	**50,000**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**400,000**	**800,000**

Capital Detail by Department

Transit | **Department Priority**

Update Transit Plans and Transit Studies | 2 of 2

AI, Transportation | Project Timeline: FY19 to Ongoing

Project Description

Five-year Transit Development Plan (TDP), a five-year action plan to improve planning, funding, and delivery of public transit services in Athens-Clarke County. Based on recommendations from the Mayor and Commission directed ACCGov Transit Feasibility study that reviewed ACCGov Transit current operations, service delivery, a demand analysis, various surveys, and developed a plan for increasing services system wide. The 2023 TDP process is underway an expected to culminate at the end of FY 2023. ACCGov Transit has secured $250,000 through FTA 5307 in FY 2022 for the TDP study.

Project Justification

This is a continuation of the Transit Feasibility study that was directed by Mayor and Commission and is a Federally mandated TDP. A study which is required once every five years by Federal guidelines.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
None Anticipated.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0703

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	30,000	-	-	-	-	30,000	150,000	180,000
TOTAL SOURCES	**-**	**30,000**	**-**	**-**	**-**	**-**	**30,000**	**150,000**	**210,000**
USES									
Capital - Other	-	30,000	-	-	-	-	30,000	150,000	180,000
TOTAL USES	**-**	**30,000**	**-**	**-**	**-**	**-**	**30,000**	**150,000**	**210,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Signal Replacement | 1 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 173 traffic signals (91 are owned by ACC; 76 are owned by GDOT; and 6 are owned by UGA). The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately 13 years. Funds will be used to purchase and install equipment necessary to rebuilding aging traffic signals including poles, controller equipment, signal heads, signal wire, and miscellaneous equipment. Should a new traffic signal become warranted, this capital budget would fund installation.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Annual Signal Rebuilds". Goal: >8% of signal network rebuilt; 5-year average: 2.47%; FY21 Pace: 1.2% (Through June 2021)

The costs to maintain traffic signal equipment increase as the equipment ages beyond 13 years. The current average age of the 91 traffic signals owned by ACCGOV is about 22 years, with 36 signals that are over 30 years old. At current funding levels, it is expected that this number would continue to grow. With increased age, required maintenance repairs also increase which affects the Department's operating budget. Further, the increased likelihood of malfunctions threatens the safety and efficiency of the overall traffic signal system. The proposed funding levels would achieve a sustainable 13-year replacement cycle by FY28, considering costs of a new traffic signal to range between $250k and $350k in present dollars. Specifically, Traffic Engineering would be able deliver 18 priority traffic signal rebuilds (which have an average age of 39 years) over the next five fiscal years based on these funding levels.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0094

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	139,508	75,000	350,000	829,000	1,058,000	1,457,000	1,494,000	10,500,000	15,688,000
TOTAL SOURCES	**139,508**	**75,000**	**350,000**	**829,000**	**1,058,000**	**1,457,000**	**1,494,000**	**10,500,000**	**15,688,000**
USES									
Capital - Infrastructure	139,508	75,000	350,000	829,000	1,058,000	1,457,000	1,494,000	10,500,000	15,688,000
TOTAL USES	**139,508**	**75,000**	**350,000**	**829,000**	**1,058,000**	**1,457,000**	**1,494,000**	**10,500,000**	**15,688,000**

Related Funding

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*
SOURCES									
TSPLOST 2023	-	-	400,000	400,000	400,000	400,000	400,000	-	2,000,000
TOTAL SOURCES	**-**	**-**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**-**	**2,000,000**
USES									
Capital - Infrastructure	-	-	400,000	400,000	400,000	400,000	400,000	-	2,000,000
TOTAL USES	**-**	**-**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**-**	**2,000,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Traffic Data Collection | 2 of 14

AI, Transportation | Project Timeline: FY18 to Ongoing

Project Description

Consultant contracted collection of intersection peak hour(s) turning movement count data to be used for traffic signal timing and signal system timing plan development and traffic engineering studies that inform roadway safety data for the development of sidewalks, bike lanes, etc. In Athens-Clarke County there are 173 traffic signalized intersections, 72 of which are on major corridors and are coordinated. As traffic patterns change over time, signal timing and system plans require updates and adjustments.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Crashes per vehicle miles traveled". Goal: Decrease Annually; 5-year annual average: 12.6% decrease; FY21 Pace: 3.0% decrease (Through June 2021)

The major corridors are past due for timing plan updates, which creates excessive delays during peak hours. In order to create updated timing/system plans, peak hour(s) intersection turning movement data is needed. Collecting intersection turning movement data requires a person or persons to physically sit at the intersection and count all vehicles, pedestrians, and bicycles for each approach and movement. The Traffic Engineering Division has two staff members dedicated to traffic studies, and the data collection need exceeds staff resources. Contracting field data collection allows enough time for staff to focus on entering the data into signal software, creating timing plans, and entering the updated timing plans. A portion of funding would provide new radar counter equipment, which would increase traffic count efficiency as well as reduce personal risk of on-site traffic counts. This project also provides funding for a Vision Zero intern focused on collecting vehicle, bike, and pedestrian crash data.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0759

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	28,813	-	25,000	30,000	30,000	30,000	40,000	200,000	355,000
TOTAL SOURCES	**28,813**	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**40,000**	**200,000**	**355,000**
USES									
Capital - Other	28,813	-	25,000	30,000	30,000	30,000	40,000	200,000	355,000
TOTAL USES	**28,813**	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**40,000**	**200,000**	**355,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

New Vehicle for PW Inspector Position Request | 3 of 14

AI, Vehicle | Project Timeline: FY23 to FY37

Project Description

Land Development is requesting a new Public Works Inspector position within the FY23 Operating Budget. The purpose of this new position is to better meet demands for increased development and utility needs. Included in this request is the need for a new vehicle at a one-time cost of $25,000 in FY23, addressed here.

Project Justification

Proper inspection staffing will allow us to speed up driveway and ROW inspection timelines, helping TPW to meet resident, development, and utility provider expectations through timely service. This will provide staff resources to identify and remedy non-permitted or non-compliant work within the ROW.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Fuel, Maintenance, Replacement	3,487	3,487	3,487	3,487	3,487	17,435	3,487

New

Financial Plan Project ID: c0862

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Stormwater Ent. Fund	-	-	25,000	-	-	-	-	-	25,000
TOTAL SOURCES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**
USES									
Capital - Vehicles	-	-	25,000	-	-	-	-	-	25,000
TOTAL USES	**-**	**-**	**25,000**	**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Sidewalk and Other Improvements | 4 of 14

AI, Transportation | Project Timeline: Ongoing

Project Description

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced pedestrian safety and accessibility. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. Future projects will address sidewalk connectivity needs throughout Athens-Clarke County consistent with the recommendation of the comprehensive Bicycle and Pedestrian Master Plan.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity; Informed and Engaged Citizens
Relevant Departmental Performance Measure: "Percentage of Roadway Network with pedestrian facilities". Goal: Data Only; 5-year average: 32.4%; FY21 Pace: 32.7% (Through June 2021)

Previous budget years incorporate funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program, and funding from the TSPLOST referendum is available through FY23. However, SPLOST and TSPLOST funding can only be applied specifically to construction projects, and these must come through the Athens in Motion (AiM) Master Plan. There are further funding needs for Pedestrian education and outreach, as well as small-scale pedestrian projects outside of the scope of AiM that can't be met through current SPLOST capital (constituent- and commission-requested sidewalk improvements) that require supplemental general capital funds.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan — Project ID: c0071

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	31,861	-	25,000	40,000	40,000	40,000	40,000	200,000	385,000
TOTAL SOURCES	**31,861**	**-**	**25,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**385,000**
USES									
Capital - Infrastructure	31,861	-	-	20,000	20,000	20,000	40,000	100,000	200,000
Capital - Other	-	-	25,000	20,000	20,000	20,000	-	100,000	185,000
TOTAL USES	**31,861**	**-**	**25,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**	**385,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Upgrade Overhead Street Name Signs | 5 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

This program upgrades street name signs, both overhead and ground mounted throughout Athens-Clarke County. Many of the ground mounted street name signs on the classified roadway system do not comply with current MUTCD standards for size and reflectivity. There are signs (street name and regulatory/warning traffic signs) on residential streets that are non-reflective due to extreme age and are not compliant with MUTCD requirements, causing safety and wayfinding issues. The program will aid with addressing the large number of non-standard, non-reflective, and non-compliant signs.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Annual Sign Replacements". Goal: >8% of sign network replaced; 5-year average: 5%; FY21 Pace: 4.7% (Through June 2021)

This project will install street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night and comply with MUTCD requirements. The project also includes the replacement of traffic signs within residential neighborhoods that have outlived their life cycle (some over 30 years old) and will support a long-term plan to have all traffic signs meet the current MUTCD retro-reflectivity standard. The life cycle for roadway signs is 12 years, and there are approximately 33,000 signs in Athens-Clarke County. Current funding only provides for a 45-year life cycle, in non-compliance with MUTCD requirements. The proposed funding levels would achieve a sustainable 12-year replacement cycle by FY27 considering an average replacement cost per sign of $300.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan | Project ID: c0544

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	72,667	75,000	350,000	500,000	550,000	550,000	825,000	3,300,000	6,075,000
TOTAL SOURCES	**72,667**	**75,000**	**350,000**	**500,000**	**550,000**	**550,000**	**825,000**	**3,300,000**	**6,075,000**
USES									
Capital - Infrastructure	72,667	75,000	350,000	500,000	550,000	550,000	825,000	3,300,000	6,075,000
TOTAL USES	**72,667**	**75,000**	**350,000**	**500,000**	**550,000**	**550,000**	**825,000**	**3,300,000**	**6,075,000**

Related Funding

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*
SOURCES									
TSPLOST 2023	-	-	150,000	150,000	150,000	150,000	150,000	-	750,000
TOTAL SOURCES	**-**	**-**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**-**	**750,000**
USES									
Capital - Infrastructure	-	-	150,000	150,000	150,000	150,000	150,000	-	750,000
TOTAL USES	**-**	**-**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**-**	**750,000**

Capital Detail by Department

Transportation & Public Works **Department Priority**

Local Road Improvement Projects 6 of 14

AI, Transportation Project Timeline: Ongoing

Project Description

The Local Road Improvement Program includes safety and operational transportation improvements to key intersections, interchanges, and roadway segments within Athens-Clarke County's roadway network. As traffic and safety patterns change over time, it is important to continually address and improve roadway conditions. These changes may include, but are not limited to innovative intersections, additional lanes, signalization, improved alignment, increased sight distances, and pedestrian / bicycle improvements. This program also provides funding for roadway and intersection studies, as well as asset mapping assistance, as well as a portion of the ROW Agent's salary and benefits when assigned to capital projects.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Overall Arterial Level of Service (LOS)". Goal: C (on A to F grading scale); 5-year average: New for FY22; FY22 Pace: New for FY22

The safe and efficient operation of traffic through intersections and corridors is a key component in allowing roadways to function at high levels of service. By upgrading selected roadways and intersections throughout ACC, the roadway system will be improved and used more effectively and safely.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
The ROW Agent position is 80% funded through Local Roads General Capital funds	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(325,000)	(65,000)

Financial Plan Project ID: c0281

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	120,289	-	25,000	125,000	125,000	130,000	130,000	650,000	1,185,000
TOTAL SOURCES	**120,289**	**-**	**25,000**	**125,000**	**125,000**	**130,000**	**130,000**	**650,000**	**1,185,000**
USES									
Capital - Infrastructure	60,289	-	25,000	125,000	125,000	130,000	130,000	277,000	812,000
Capital - Other	60,000	-	-	-	-	-	-	373,000	373,000
TOTAL USES	**120,289**	**-**	**25,000**	**125,000**	**125,000**	**130,000**	**130,000**	**650,000**	**1,185,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Pedestrian Safety and Traffic Calming Improvements | 7 of 14

AI, Transportation | Project Timeline: Ongoing

Project Description

This project will fund transportation projects to improve pedestrian safety and traffic calming improvements throughout Athens -Clarke County. This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations. Required signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems, and other items may be installed at these locations based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission. Additionally, this project provides funding to identify and support small-scale Roadway Safety Audit (RSA) projects and intermediary design solutions as specified by RSA recommendations.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Annual Number of Pedestrian-related crashes". Goal: Decrease Annually; 5-year average: 55.4 crashes;
FY21 Pace: 38 Crashes (Through June 2021)

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing motorist awareness of crossing pedestrians and bicyclists. Therefore, prior to the installation of any additional warning devices, an engineering study is needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed. This program also provides replacement funding for this infrastructure, which has a life span of 10 years. As RRFBs become more wide-used, this fund will need to increase accordingly.

Intermediary Design is an approach to neighborhood building using short-term, low-cost, and scalable interventions to catalyze long-term change. These experimental interventions can be installed for an indeterminate period of time before permanent infrastructure is constructed and then reused in other locations once they are removed.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0392

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	64,110	-	40,000	40,000	40,000	40,000	60,000	300,000	520,000
TOTAL SOURCES	**64,110**	**-**	**40,000**	**40,000**	**40,000**	**40,000**	**60,000**	**300,000**	**520,000**
USES									
Capital - Infrastructure	64,110	-	40,000	40,000	40,000	40,000	60,000	300,000	520,000
TOTAL USES	**64,110**	**-**	**40,000**	**40,000**	**40,000**	**40,000**	**60,000**	**300,000**	**520,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Purchase Additional Signal Bucket Truck | 8 of 14

AI, Equipment | Project Timeline: FY23 to FY23

Project Description

This request is for a bucket truck for normal work use by Traffic Engineering staff on signal maintenance, repair and installations. Total cost for the vehicle is $165,000. Expected useful life of the truck would be 15 years and would be located at Traffic Engineering on Lexington Road.

Project Justification

This vehicle will increase work load efficiency by 33% for 5 signal technicians who currently must share 3 bucket trucks. The additional vehicle will allow for staff directives to complete the increase demand for service and repair with a reduction of staff hour cost per project. The response times for repair will also decrease by 25% with the additional truck along with improvements for safety with all roadway users in Athens Clarke County.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
Replacement, Insurance, Fuel, and Maintenance	15,500	15,500	15,500	15,500	15,500	77,500	15,500

New

Financial Plan | Project ID: c0846

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Cap Proj Fund	-	-	165,000	-	-	-	-	-	165,000
TOTAL SOURCES	**-**	**-**	**165,000**	**-**	**-**	**-**	**-**	**-**	**165,000**
USES									
Capital - Vehicles	-	-	165,000	-	-	-	-	-	165,000
TOTAL USES	**-**	**-**	**165,000**	**-**	**-**	**-**	**-**	**-**	**165,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Roadway Safety Devices Life Cycle Replacement | 9 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

Transportation & Public Works installs three (3) primary roadway safety devices: pavement markings, raised pavement markers, and guardrails. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Guardrail is part of a continuing program that includes installation of new guardrails where applicable.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity; Safe and Prepared Community
Relevant Departmental Performance Measure: "Annual Striping". Goal: >12% of roadway network restriped; 5-year average: 5.62%; FY21 Pace: 9.8% (Through June 2021)

Providing for safe travel on Athens-Clarke County roadways is the top priority of the Transportation & Public Works Department. These devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night. There are 520 lane miles roadway on which ACCGOV maintains striping. The striping materials used have an average life span of 8.5 years. While resurfacing costs include pavement markings as applicable, reapplication of pavement markings is required between pavement maintenance activities. The proposed funding levels would achieve a sustainable 8.5-year replacement cycle by FY26 considering an average remarking cost of $8,800 per lane mile to install through contracted labor. Additionally, guardrail has historically been repaired through Safety & Risk contingency funds, which are no longer available. The proposed funding levels would allow staff to repair approximately 3-4 critically damaged guardrail sections annually.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0428

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	11,356	150,000	247,483	380,000	403,000	427,000	452,000	3,260,000	5,169,483
TOTAL SOURCES	**11,356**	**150,000**	**247,483**	**380,000**	**403,000**	**427,000**	**452,000**	**3,260,000**	**5,169,483**
USES									
Capital - Infrastructure	11,356	150,000	247,483	380,000	403,000	427,000	452,000	3,260,000	5,169,483
TOTAL USES	**11,356**	**150,000**	**247,483**	**380,000**	**403,000**	**427,000**	**452,000**	**3,260,000**	**5,169,483**

Related Funding

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
SPLOST	-	-	200,000	200,000	200,000	200,000	200,000	-	1,000,000
TOTAL SOURCES	**-**	**-**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**-**	**1,000,000**
USES									
Capital - Infrastructure	-	-	200,000	200,000	200,000	200,000	200,000	-	1,000,000
TOTAL USES	**-**	**-**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**-**	**1,000,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Expand Fiber Optic Cable Communications System | 10 of 14

AI, Transportation | Project Timeline: Ongoing

Project Description

Fiber optic cable is the most efficient means of providing the needed communication link between traffic signals and the Traffic Control Center (TCC) to manage traffic signal timing and operations. The project will expand and maintain the current fiber optic cable system which includes the fiber cable, Ethernet equipment, and infrastructure at the TCC. The system is also utilized by the Computer Information Services Department to provide server connectivity to ACCGOV's remote facilities.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Percentage of Signal Network with fiber connection". Goal: 100%; 5-year average: New for FY20; FY21 Pace: 35% (Through June 2021)

Traffic signal systems have specific timing plans that rely on interconnection to ensure that the plans remain in step with one another. Further, interconnection allows for instant modifications at the TCC based on real-time conditions. Currently, only about 40 percent of the traffic signals are interconnected and many do not communicate with the TCC. The completion of these communication gaps is critical to reduce travel time and unnecessary delay for drivers on the roadways. Traffic Signal Fiber connectivity will improve air quality with a reduction in idle time by improving the signal timing capabilities which also impacts transit and delivery services. Connectivity also improves pedestrian/bicycle detection and reduces delay for all roadway users.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0704

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	20,741	-	30,000	30,000	40,000	40,000	40,000	200,000	380,000
TOTAL SOURCES	**20,741**	**-**	**30,000**	**30,000**	**40,000**	**40,000**	**40,000**	**200,000**	**380,000**
USES									
Capital - Infrastructure	20,741	-	30,000	30,000	40,000	40,000	40,000	200,000	380,000
TOTAL USES	**20,741**	**-**	**30,000**	**30,000**	**40,000**	**40,000**	**40,000**	**200,000**	**380,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Pavement Maintenance Program | 11 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

This Life Cycle program provides for the maintenance, repair, and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Pavement Network Conditions". Goal: >70% of roadway network in good or excellent condition; 5-year average: 49.4%; FY21 Pace: 66.4% (Through June 2021)

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. ACCGOV is responsible for approximately 130 lane-miles of arterial roads, 290 lane-miles of collector roads, and 845 lane-miles of local roads. Pavement rehabilitation is a life cycle item with an estimated annual capital cost of approximately $8.5 million, and this is expected to grow at a rate of 4% per year due to market forces. The Department's goal and industry standard sets a resurfacing frequency of 10 years for arterials, 15 years for collectors, and 20 years for local roads. Frequencies longer than these recommendations result in failing roadway structures and increased rehabilitation costs. This funding proposal equates to resurfacing 75 lane-miles annually for a weighted frequency of about 17 years by FY28. Current funding levels allow for an approximate 64 year resurfacing frequency. Given the ongoing underfunding of PMP, the funding deficit will continue to grow without the proposed, significant funding increases. The Current TSPLOST addresses the existing paving deficit list, not on-going life cycle needs. Future SPLOST or TSPLOST funding would supplement life cycle needs.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
One PMP Inspector position is fully funded through the PMP General Capital Projects Fund	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(405,000)	(81,000)

Financial Plan Project ID: c0183

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	140,010	700,000	1,000,000	3,085,000	3,208,000	3,336,000	3,469,000	40,760,500	54,858,500
TOTAL SOURCES	**140,010**	**700,000**	**1,000,000**	**3,085,000**	**3,208,000**	**3,336,000**	**3,469,000**	**40,760,500**	**54,858,500**
USES									
Capital - Infrastructure	140,010	500,000	800,000	2,885,000	3,008,000	3,136,000	3,469,000	38,811,500	52,109,500
Capital - Other	-	200,000	200,000	200,000	200,000	200,000	-	1,949,000	2,749,000
TOTAL USES	**140,010**	**700,000**	**1,000,000**	**3,085,000**	**3,208,000**	**3,336,000**	**3,469,000**	**40,760,500**	**54,858,500**

Related Funding

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
TSPLOST 2023	-	-	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-	20,000,000
LMIG Grant Funds	-	1,290,000	1,421,000	1,421,000	1,421,000	1,421,000	1,421,000	7,105,000	14,210,000
TOTAL SOURCES	**-**	**1,290,000**	**5,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**7,105,000**	**34,210,000**
USES									
Capital - Infrastructure	-	1,290,000	5,421,000	5,421,000	5,421,000	5,421,000	5,421,000	7,105,000	34,210,000
TOTAL USES	**-**	**1,290,000**	**5,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**7,105,000**	**34,210,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Bridge Improvement & Replacement Program | 12 of 14

CS, Transportation | Project Timeline: Ongoing

Project Description

This program provides maintenance, rehabilitation, and construction on the 40 bridge structures maintained by ACCGov along roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff. This project provides local replacement matching funds.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity
Relevant Departmental Performance Measure: "Bridge Sufficiency Rating". Goal: >80% average bridge rating; 5-year average: 78.7%; FY21 Pace: 79.6% (Through June 2021)

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. The average bridge age in ACC is 41 years, meaning the entire inventory is reaching the end of its functional life, with the oldest bridge in operation being over 70 years old. Additionally, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. It is estimated that an annual allocation of $350,000 (present dollars) will be able to address all necessary bridge and bridge culvert (defined as any structure with an open span of 20 ft or greater in length) repairs as identified by the GDOT bridge inspection report. This work has been supplemented by SPLOST 2011-26 funds in the past, but this funding is close to depleted. Future TSPLOST funding would reduce the expected burden on General Funds in future fiscal years.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0449

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	179,106	50,000	50,000	-	-	-	-	2,000,000	2,050,000
TOTAL SOURCES	**179,106**	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**2,000,000**	**2,050,000**
USES									
Capital - Infrastructure	179,106	50,000	50,000	-	-	-	-	2,000,000	2,050,000
TOTAL USES	**179,106**	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**2,000,000**	**2,050,000**

Related Funding

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
TSPLOST 2023	-	-	439,000	439,000	439,000	439,000	439,000	-	2,195,000
TOTAL SOURCES	**-**	**-**	**439,000**	**439,000**	**439,000**	**439,000**	**439,000**	**-**	**2,195,000**
USES									
Capital - Infrastructure	-	-	439,000	439,000	439,000	439,000	439,000	-	2,195,000
TOTAL USES	**-**	**-**	**439,000**	**439,000**	**439,000**	**439,000**	**439,000**	**-**	**2,195,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Stormwater Improvement Prog / Areawide | 13 of 14

CS, Equipment | Project Timeline: Ongoing

Project Description

This is a continuing program of constructing improvements for publicly-owned stormwater management facilities located throughout Athens-Clarke County. Exact project locations are determined through the Areawide Stormwater Master Plan, the requirements of the NPDES Phase II permit, the Live Stream Pipe Replacement Program, and the Watershed Master Plan. Please note, the program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

Project Justification

FY22 M&C Strategic Commitment: Healthy, Livable, Sustainable Athens-Clarke County
Relevant Departmental Performance Measure: "Number of Stormwater Pipes in Critical or Failed Condition". Goal: 0; 5-year average: 32;
FY21 Pace: 35 (Through June 2021)

The purpose of this program is to continue the implementation of water quality and quantity projects identified in the Areawide Stormwater Master Plan, Watershed Master Plan, and Live Stream Pipe Replacement Program. The program includes the repair and upgrade of existing facilities and construction of new stormwater management facilities. Priority for design and construction is based on a rating system approved by Mayor and Commission.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0033

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Approved*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
Storm Water Utility Fund	1,039,605	200,000	800,000	200,000	200,000	200,000	200,000	1,000,000	2,600,000
TOTAL SOURCES	**1,039,605**	**200,000**	**800,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,600,000**
USES									
Capital - Infrastructure	959,605	100,000	700,000	100,000	100,000	100,000	200,000	500,000	1,700,000
Capital - Other	80,000	100,000	100,000	100,000	100,000	100,000	-	500,000	900,000
TOTAL USES	**1,039,605**	**200,000**	**800,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,600,000**

Related Funding

	FY21 *End Bal.*	**FY22** *Budget*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
TSPLOST 2023	-	-	711,600	711,600	711,600	711,600	711,600	-	3,558,000
TOTAL SOURCES	**-**	**-**	**711,600**	**711,600**	**711,600**	**711,600**	**711,600**	**-**	**3,558,000**
USES									
Capital - Infrastructure	-	-	711,600	711,600	711,600	711,600	711,600	-	3,558,000
TOTAL USES	**-**	**-**	**711,600**	**711,600**	**711,600**	**711,600**	**711,600**	**-**	**3,558,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Bicycle Transportation Improvements | 14 of 14

AI, Transportation | Project Timeline: FY01 to Ongoing

Project Description

This is a continuing program to implement recommendations of the recently completed Bicycle and Pedestrian Master Plan, Athens in Motion. As defined in the Master Plan projects look to accomplish one or more of the following: construction of bicycle facilities, event-based activities, education opportunities, information architecture, respect and attention campaigns, and safety campaigns.

Project Justification

FY22 M&C Strategic Commitment: Transportation Mobility and Connectivity; Healthy, Livable, Sustainable Athens-Clarke County
Relevant Departmental Performance Measure: "Percentage of Roadway Network with bicycle facilities". Goal: >30%; 5-year average: 12.9%;
FY21 Pace: 13% (Through June 2021)

In addition to improving the connectivity of the bicycle network of Athens-Clarke County through infrastructure, the purpose of this project is to improve the culture of cycling through the following initiatives, as identified in the Athens in Motion Plan: Education, Safety, and Encouragement. Education refers to teaching drivers and cyclists how to properly interact; safety refers to planning and creating safe infrastructure, and encouragement refers to promoting cycling as a viable transportation alternative.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan | Project ID: c0211

	FY21	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	30,000	1,000,000	1,030,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**30,000**	**1,000,000**	**1,030,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	680,000	680,000
Capital - Land	-	-	-	-	-	-	-	200,000	200,000
Capital - Other	-	-	-	-	-	-	30,000	120,000	150,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**30,000**	**1,000,000**	**1,030,000**

Budgets by Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity, which segregates expenditures, revenues, and other transactions for a specific group of activities.

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E-911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Affordable Housing Fund
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund
- Tax Allocation District Funds

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes:

-Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries

-General Capital Projects Fund for capital projects which are not accounted for in the General Fund

Debt Service Funds are established to account for expenditures for debt principal and interest.

-SPLOST Debt Service - Established to account for the debt service expenditures financed through Special Purpose Local Option Sales Tax programs.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self-Funded Insurance & Claims
- Self-Funded Health Insurance

In addition, this section includes a listing of Interfund Transfer payments or transfers between funds on the last page.

All Funds Summary

Revenues & Expenditures by Fund Type

	General Fund	Total Special Revenue Funds	Total Capital Projects Funds	Total Debt Service Funds	Total Enterprise Funds	Total Internal Service Funds	Total All Funds
Revenues:							
Property Taxes	82,925,250	999,000	0	0	0	0	83,924,250
Sales Tax	29,900,000	0	0	0	0	0	29,900,000
Other Taxes	24,159,000	4,200,000	0	0	0	0	28,359,000
Licenses & Permits	916,000	1,700,000	0	0	0	0	2,616,000
Intergovernmental	1,234,360	3,577,808	0	0	6,271,998	0	11,084,166
Charges for Services	12,838,182	2,444,060	0	0	77,973,945	31,067,921	124,324,108
Fines & Forfeitures	2,095,000	246,000	0	0	0	0	2,341,000
Other Revenues	809,792	183,832	0	0	851,934	0	1,845,558
Other Financing Sources/Transfers In	4,154,638	1,488,136	11,308,483	3,069,150	135,000	2,050,000	22,205,407
Total Revenues	**$159,032,222**	**$14,838,836**	**$11,308,483**	**$3,069,150**	**$85,232,877**	**$33,117,921**	**$306,599,489**
Use of Fund Balance	7,400,000	1,315,132	0	0			8,715,132
Use of Unrestricted Net Position					20,493,288	325,680	20,818,968
Total Revenues & Other Sources	**$166,432,222**	**$16,153,968**	**$11,308,483**	**$3,069,150**	**$105,726,165**	**$33,443,601**	**$336,133,589**
Less Interfund Transfers and Charges							(47,207,738)
Total Net Revenues	**$166,432,222**	**$16,153,968**	**$11,308,483**	**$3,069,150**	**$105,726,165**	**$33,443,601**	**$288,925,851**
Expenditures:							
Mayor & Commission	667,788	0	0	0	0	0	667,788
Manager's Office	3,267,920	0	210,000	0	0	0	3,477,920
Attorney	839,899	0	0	0	0	0	839,899
Operational Analysis	146,029	0	0	0	0	0	146,029
Finance	2,556,689	0	0	0	0	0	2,556,689
Human Resources	2,057,859	25,000	0	0	0	1,418,439	3,501,298
Tax Commissioner	1,427,315	0	0	0	0	0	1,427,315
Tax Assessor	1,124,847	0	0	0	0	0	1,124,847
Board of Elections	1,366,540	0	0	0	0	0	1,366,540
Information Technology	4,457,500	0	400,000	0	66,559	0	4,924,059
Other General Admin	19,108,906	2,181,499	680,000	0	22,007,599	21,549,466	65,527,470
General Government	**$37,021,292**	**$2,206,499**	**$1,290,000**	**$0**	**$22,074,158**	**$22,967,905**	**$85,559,854**
Superior Court	3,421,834	331,140	94,000	0	0	0	3,846,974
Clerk of Courts	1,580,403	0	40,000	0	0	0	1,620,403
State Court	855,198	266,023	0	0	0	0	1,121,221
Solicitor	1,402,360	0	0	0	0	0	1,402,360
District Attorney	1,436,340	732,998	0	0	0	0	2,169,338
Juvenile Court	629,179	0	0	0	0	0	629,179
Magistrate's Court	871,849	0	50,000	0	0	0	921,849
Coroner	93,085	0	0	0	0	0	93,085
Probate Court	511,463	0	0	0	0	0	511,463
Municipal Court	723,036	0	0	0	0	0	723,036
Judicial	**$11,524,747**	**$1,330,161**	**$184,000**	**$0**	**$0**	**$0**	**$13,038,908**

All Funds Summary

	General Fund	Total Special Revenue Funds	Total Capital Projects Funds	Total Debt Service Funds	Total Enterprise Funds	Total Internal Service Funds	Total All Funds
Police	25,244,998	3,777,200	955,500	0	0	0	29,977,698
Fire	15,736,463	0	480,000	0	0	0	16,216,463
Corrections	4,045,940	50,000	20,000	0	0	0	4,115,940
Animal Services	1,216,428	0	0	0	0	0	1,216,428
Sheriff	16,817,630	35,000	97,500	0	0	0	16,950,130
Public Safety	**$63,061,459**	**$3,862,200**	**$1,553,000**	**$0**	**$0**	**$0**	**$68,476,659**
Airport	0	0	80,000	0	2,598,391	0	2,678,391
Transit	0	100,841	80,000	0	6,295,958	0	6,476,799
Transportation & Public Works	4,858,740	0	2,307,483	0	4,438,138	0	11,604,361
Public Utilities	0	0	0	0	49,141,565	0	49,141,565
Solid Waste	1,745,453	0	215,000	0	8,169,709	0	10,130,162
Central Services	10,948,132	270,000	2,108,000	0	0	9,244,801	22,570,933
Public Works	**$17,552,325**	**$370,841**	**$4,790,483**	**$0**	**$70,643,761**	**$9,244,801**	**$102,602,211**
Leisure Services	9,425,097	35,000	3,446,000	0	0	0	12,906,097
Culture & Recreation	**$9,425,097**	**$35,000**	**$3,446,000**	**$0**	**$0**	**$0**	**$12,906,097**
Housing & Comm. Dev.	2,129,257	2,383,342	0	0	0	0	4,512,599
Economic Development	595,649	238,655	0	0	0	0	834,304
Planning	1,304,917	383,956	45,000	0	0	0	1,733,873
Building Inspection	837,592	1,523,994	0	0	31,953	0	2,393,539
Cooperative Extension	251,829	0	0	0	0	0	251,829
Housing & Development	**$5,119,244**	**$4,529,947**	**$45,000**	**$0**	**$31,953**	**$0**	**$9,726,144**
Independent Agencies	6,564,986	3,630,820	0	0	0	0	10,195,806
Debt Service	1,316,453	0	0	3,069,150	9,193,365	269,445	13,848,413
Total Expenditures	**$151,585,603**	**$15,965,468**	**$11,308,483**	**$3,069,150**	**$101,943,237**	**$32,482,151**	**$316,354,092**
Other Financing Uses/Transfers Out	14,846,619	183,500	0	0	3,782,928	237,371	19,050,418
Total Expenditures & Other Financing Uses	**$166,432,222**	**$16,148,968**	**$11,308,483**	**$3,069,150**	**$105,726,165**	**$32,719,522**	**$335,404,510**
Less Interfund Transfers and Charges							(47,207,738)
Total Net Expenditures	**$166,432,222**	**$16,148,968**	**$11,308,483**	**$3,069,150**	**$105,726,165**	**$32,719,522**	**$288,196,772**
Designated for Future Capital Improvements & Debt Service	0	5,000	0	0	0	724,079	729,079
Total Expenditures & Designations	**$166,432,222**	**$16,153,968**	**$11,308,483**	**$3,069,150**	**$105,726,165**	**$33,443,601**	**$288,925,851**

All Funds Summary

Expenditures by Fund

	FY22 Budget	FY23 Approved	$▲	%▲
General Fund	148,452,934	166,432,222	17,979,288	12.1%
Special Revenue Funds				
Hotel/Motel Fund	2,700,000	4,294,720	1,594,720	59.1%
Community Development Block Grant Fund	1,363,769	1,428,300	64,531	4.7%
Emergency Telephone System Fund	3,725,223	4,083,774	358,551	9.6%
HUD HOME Grant Fund	691,534	637,399	(54,135)	-7.8%
Grants Fund	450,321	361,161	(89,160)	-19.8%
Alternative Dispute Resolution Fund	217,228	228,960	11,732	5.4%
Affordable Housing Fund	213,487	175,000	(38,487)	-18.0%
Supportive Housing Grant Fund	322,943	322,943	0	0.0%
Special Programs Fund	2,088,490	1,548,544	(539,946)	-25.9%
Building Inspection Fund	1,634,643	1,949,167	314,524	19.2%
Sheriff Inmate Fund	70,000	70,000	0	0.0%
Corrections Inmate Fund	50,000	50,000	0	0.0%
American Rescue Plan Fund	2,220,880	0	(2,220,880)	-100.0%
Mall Area TAD	22,000	76,000	54,000	245.5%
West Broad/Hawthorne TAD	118,000	183,000	65,000	55.1%
Newton Bridge TAD	73,000	110,000	37,000	50.7%
East Downtown TAD	49,000	245,000	196,000	400.0%
North Avenue TAD	30,000	57,000	27,000	90.0%
Lexington Road TAD	202,000	328,000	126,000	62.4%
Subtotal Special Revenue Funds	**$16,242,518**	**$16,148,968**	**($93,550)**	**-0.6%**
Capital Projects Funds				
Public Facilities Authority Fund	0	0	0	--
Economic Dev. Capital Projects Fund	0	500,000	500,000	--
General Capital Projects Fund	5,651,000	10,808,483	5,157,483	91.3%
Subtotal Capital Projects Funds	**$5,651,000**	**$11,308,483**	**$5,657,483**	**100.1%**
Debt Service Funds				
SPLOST Debt Service Fund	3,074,275	3,069,150	(5,125)	-0.2%
Enterprise Funds				
Airport Fund	3,124,252	3,239,423	115,171	3.7%
Landfill Fund	6,010,841	5,981,601	(29,240)	-0.5%
Transit Fund*	7,277,617	7,946,523	668,906	9.2%
Water & Sewer Fund	82,237,458	76,499,781	(5,737,677)	-7.0%
Solid Waste Fund	4,418,457	5,014,132	595,675	13.5%
Stormwater Fund	5,478,275	6,544,705	1,066,430	19.5%
Subtotal Enterprise Funds	**$108,546,900**	**$105,226,165**	**($3,320,735)**	**-3.1%**
Internal Service Funds				
Internal Support Fund	2,022,511	2,030,705	8,194	0.4%
Fleet Management Fund	2,734,556	3,049,265	314,709	11.5%
Fleet Replacement Fund	3,943,000	4,809,100	866,100	22.0%
Insurance & Claims Fund	3,698,693	3,828,383	129,690	3.5%
Health Insurance Fund	17,730,539	19,002,069	1,271,530	7.2%
Subtotal Internal Service Funds	**$30,129,299**	**$32,719,522**	**$2,590,223**	**8.6%**
Less Interfund Transfers and Charges	(33,128,904)	(47,207,738)	(14,078,834)	42.5%
Total Operating & Capital Expenditures	**$278,968,022**	**$287,696,772**	**$8,728,750**	**3.1%**

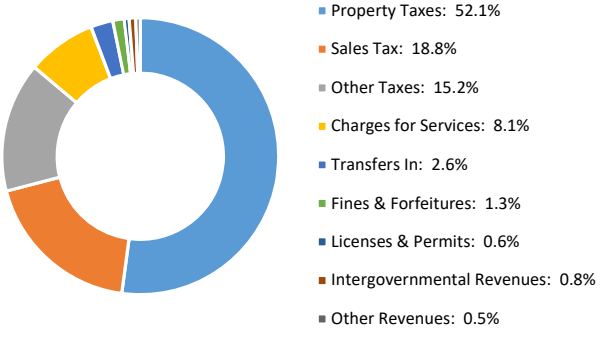
*Transit Fund figures do not include Depreciation Expenses.

General Fund

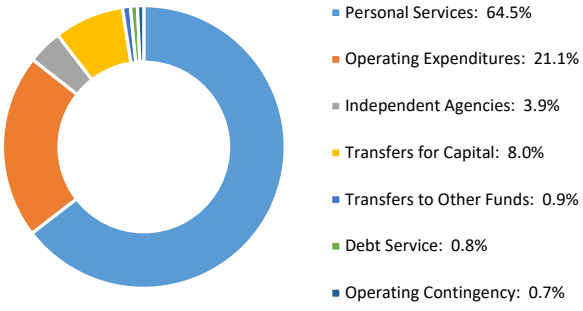
Revenues & Expenditures by Type

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Property Taxes	71,660,470	73,488,850	86,405,250	82,925,250	9,436,400	12.8%
Sales Tax	28,069,532	25,900,000	29,900,000	29,900,000	4,000,000	15.4%
Other Taxes	23,005,070	22,955,000	24,159,000	24,159,000	1,204,000	5.2%
Licenses & Permits	873,445	865,880	916,000	916,000	50,120	5.8%
Intergovernmental Revenues	7,843,026	1,204,790	1,234,360	1,234,360	29,570	2.5%
Charges for Services	11,137,774	11,992,685	12,838,182	12,838,182	845,497	7.1%
Fines & Forfeitures	1,259,223	1,896,943	2,095,000	2,095,000	198,057	10.4%
Other Revenues	900,205	716,325	809,792	809,792	93,467	13.0%
Other Financing Sources/Transfers In	3,971,977	3,850,175	4,154,638	4,154,638	304,463	7.9%
Total Revenues	**$148,720,722**	**$142,870,648**	**$162,512,222**	**$159,032,222**	**$16,161,574**	**11.3%**
Prior Year Fund Balance - Operating	0	2,443,136	0	0	(2,443,136)	-100.0%
Prior Year Fund Balance - Capital	0	3,139,000	36,575,463	7,400,000	4,261,000	135.7%
Total Revenues & Other Sources	**$148,720,722**	**$148,452,784**	**$199,087,685**	**$166,432,222**	**$17,979,438**	**12.1%**
Expenditures						
Personal Services	94,145,309	101,125,870	111,072,893	107,412,145	6,286,275	6.2%
Operating Expenditures	31,016,137	31,146,592	36,899,561	35,092,019	3,945,427	12.7%
Debt Service	1,305,005	1,315,141	1,316,453	1,316,453	1,312	0.1%
Operating Contingency	0	1,200,000	1,200,000	1,200,000	0	0.0%
Independent Agencies	12,023,135	5,936,922	6,589,986	6,564,986	628,064	10.6%
Transfers to Other Funds	1,726,102	2,077,259	1,563,136	1,488,136	(589,123)	-28.4%
Transfers for Capital	2,587,000	5,651,000	40,445,656	13,358,483	7,707,483	136.4%
Total Expenditures	**$142,802,688**	**$148,452,784**	**$199,087,685**	**$166,432,222**	**$17,979,438**	**12.1%**

General Fund Revenues



General Fund Expenditures



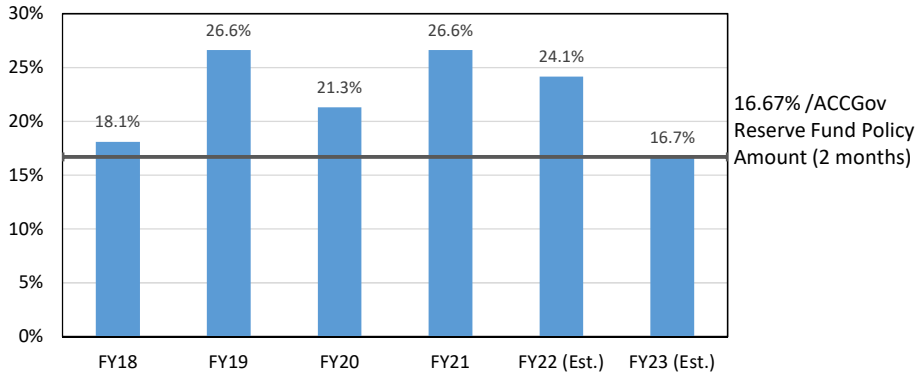
Expenditures by Department

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Mayor & Commission's Office	618,193	677,142	667,788	667,788	(9,354)	-1.4%
Manager's Office	2,280,504	3,031,319	3,543,221	3,267,920	236,601	7.8%
Attorney's Office	704,059	746,031	839,899	839,899	93,868	12.6%
Office of Operational Analysis	196,673	303,025	146,029	146,029	(156,996)	-51.8%
Finance	2,266,501	2,508,275	2,556,689	2,556,689	48,414	1.9%
Human Resources	1,466,126	1,907,928	2,057,859	2,057,859	149,931	7.9%
Tax Commissioner's Office	1,502,377	1,532,610	1,427,315	1,427,315	(105,295)	-6.9%
Tax Assessors	1,010,993	1,124,680	1,124,847	1,124,847	167	0.0%
Board of Elections	1,084,397	1,008,473	1,366,540	1,366,540	358,067	35.5%
Information Technology	3,877,222	3,786,219	4,741,241	4,457,500	671,281	17.7%
Other General Administration	12,695,835	15,176,345	19,737,184	19,108,906	3,932,561	25.9%
Total General Government	**$27,702,880**	**$31,802,047**	**$38,208,612**	**$37,021,292**	**$5,219,245**	**16.4%**
Superior Court	3,245,942	3,486,925	3,500,100	3,421,834	(65,091)	-1.9%
Clerk of Courts	1,294,619	1,610,329	1,580,403	1,580,403	(29,926)	-1.9%
State Court	811,662	837,952	893,783	855,198	17,246	2.1%
Solicitor General's Office	1,259,887	1,304,796	1,402,360	1,402,360	97,564	7.5%
District Attorney's Office	1,268,303	1,409,956	1,462,133	1,436,340	26,384	1.9%
Juvenile Court	593,072	622,312	813,645	629,179	6,867	1.1%
Magistrate's Court	820,566	900,530	871,849	871,849	(28,681)	-3.2%
Coroner's Office	68,174	83,663	93,085	93,085	9,422	11.3%
Probate Court	493,887	471,502	511,463	511,463	39,961	8.5%
Municipal Court	659,031	714,640	723,036	723,036	8,396	1.2%
Total Judicial	**$10,515,143**	**$11,442,605**	**$11,851,857**	**$11,524,747**	**$82,142**	**0.7%**
Police Services	21,398,736	23,264,737	26,165,371	25,244,998	1,980,261	8.5%
Fire & Emergency Services	14,745,932	14,862,157	16,943,676	15,736,463	874,306	5.9%
Corrections	3,748,172	4,208,946	4,045,940	4,045,940	(163,006)	-3.9%
Animal Services	1,173,584	1,225,614	1,383,455	1,216,428	(9,186)	-0.7%
Sheriff's Office	17,879,933	18,067,908	17,285,586	16,817,630	(1,250,278)	-6.9%
Total Public Safety	**$58,946,357**	**$61,629,362**	**$65,824,028**	**$63,061,459**	**$1,432,097**	**2.3%**
Trans. & Public Works	4,382,661	4,794,406	4,988,940	4,858,740	64,334	1.3%
Solid Waste	1,072,255	1,319,873	1,750,753	1,745,453	425,580	32.2%
Central Services	9,373,234	10,322,053	11,108,932	10,948,132	626,079	6.1%
Total Public Works	**$14,828,150**	**$16,436,332**	**$17,848,625**	**$17,552,325**	**$1,115,993**	**6.8%**
Leisure Services	7,918,612	8,499,761	9,665,014	9,425,097	925,336	10.9%
Total Culture & Recreation	**$7,918,612**	**$8,499,761**	**$9,665,014**	**$9,425,097**	**$925,336**	**10.9%**
Housing & Community Development	2,229,046	697,932	2,381,318	2,129,257	1,431,325	205.1%
Economic Development	790,959	624,109	1,060,779	595,649	(28,460)	-4.6%
Planning & Zoning	1,141,079	1,184,835	1,225,517	1,304,917	120,082	10.1%
Building Inspection	865,184	924,329	845,155	837,592	(86,737)	-9.4%
Cooperative Extension	224,035	231,150	261,549	251,829	20,679	8.9%
Total Housing & Development	**$5,250,303**	**$3,662,355**	**$5,774,318**	**$5,119,244**	**$1,456,889**	**39.8%**
Independent Agencies	12,023,136	5,936,922	6,589,986	6,564,986	628,064	10.6%
Debt Service	1,305,005	1,315,141	1,316,453	1,316,453	1,312	0.1%
Total Expenditures	**$138,489,586**	**$140,724,525**	**$157,078,893**	**$151,585,603**	**$10,861,078**	**7.7%**
Other Financing Uses/Transfers Out	1,726,102	2,077,259	1,563,136	1,488,136	(589,123)	-28.4%
Transfers for Capital	2,587,000	5,651,000	40,445,656	13,358,483	7,707,483	136.4%
Total Other Financing Uses	**$4,313,102**	**$7,728,259**	**$42,008,792**	**$14,846,619**	**$7,118,360**	**92.1%**
Total Expenditures & Uses	**$142,802,688**	**$148,452,784**	**$199,087,685**	**$166,432,222**	**$17,979,438**	**12.1%**

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$33,879,822**	**$39,797,856**	**$36,965,720**
Excess Revenue over Expenditures	$5,918,034		
Budgeted Use of Fund Balance		($5,582,136)	($7,400,000)
Estimated Budget Savings (Projected)		$2,750,000	
Fund Balance - Ending	**$39,797,856**	**$36,965,720**	**$29,565,720**
Less Assignments/Commitments of Fund Balance:			
Nonspendable	$0	$0	$0
Assigned - Prosperity Package	($35,000)	($35,000)	($35,000)
Assigned - COVID Comm. Relief (Resiliency Pkg)	($1,748,073)	($1,748,073)	($1,748,073)
Unassigned Fund Balance	**$38,014,783**	**$35,182,647**	**$27,782,647**
% of Expenditures and Transfers Out:	**26.6%**	**24.1%**	**16.7%**

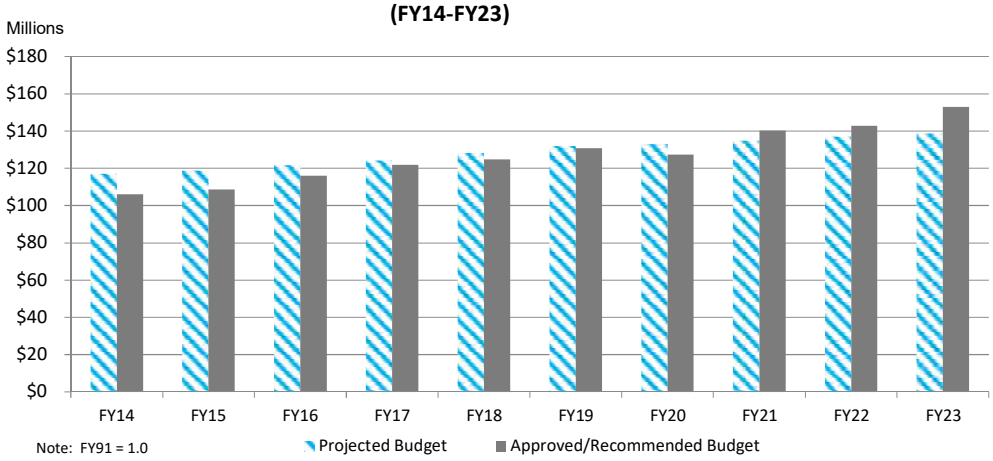
General Fund Balance as Percent of Total Expenditures & Transfers Out



Other Information

The FY23 General Fund Operating Budget (not including capital) is $153.1 million, 7.2% higher than the FY22 Budget. Over the last several budget years, the General Fund Operating Budget has grown at a rate lower than the combined annual change of the Consumer Price Index (CPI) and population. However, beginning in FY21 the growth rate has exceeded the CPI and population.

General Fund Budgets Compared to Population and CPI Increases (FY14-FY23)



Special Revenue Funds

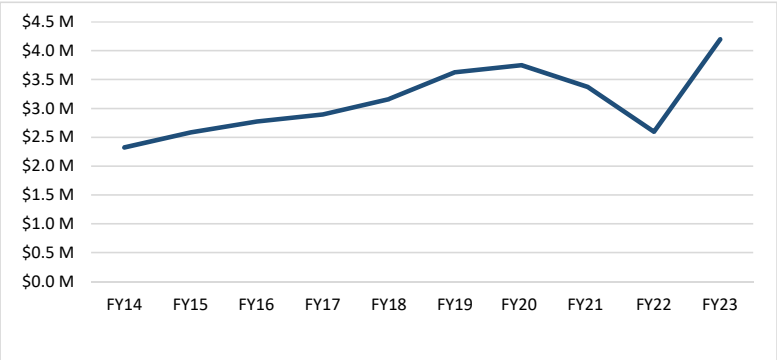
Hotel/Motel Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	2,397,048	2,600,000	4,200,000	4,200,000	1,600,000	61.5%
Other Revenues	332	0	0	0	0	--
Total Revenues	**$2,397,380**	**$2,600,000**	**$4,200,000**	**$4,200,000**	**$1,600,000**	**61.5%**
Prior Year Fund Balance	0	100,000	0	94,720	(5,280)	-5.3%
Total Revenues & Other Sources	**$2,397,380**	**$2,700,000**	**$4,200,000**	**$4,294,720**	**$1,594,720**	**59.1%**
Expenditures						
Airport	7,843	0	0	0	0	--
Economic Development	47,093	100,000	100,000	100,000	0	0.0%
Central Services	3,966	100,000	100,900	140,000	40,000	40.0%
Independent Agencies:						
Classic Center Authority & CVB	2,054,794	2,228,460	3,599,820	3,599,820	1,371,360	61.5%
Other General Administration						
Tourism Improvement & Special Activities	72,919	131,200	156,400	156,400	25,200	19.2%
Mayor's Community Improvement Pgrm	18,985	20,000	20,000	20,000	0	0.0%
Other Financing Uses						
Transfer to General Fund	160,500	90,340	148,500	148,500	58,160	64.4%
Total Expenditures	**$2,366,100**	**$2,670,000**	**$4,125,620**	**$4,164,720**	**$1,494,720**	**56.0%**
Capital - Central Services	25,335	30,000	55,000	130,000	100,000	333.3%
Total Operating & Capital Expenditures	**$2,391,435**	**$2,700,000**	**$4,180,620**	**$4,294,720**	**$1,594,720**	**59.1%**
Excess of Revenues over Expenditures	**$5,945**	**$0**	**$19,380**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$443,562**	**$449,496**	**$349,496**
Excess Revenue over Expenditures	$5,945		
Other Changes to Fund Balance	(11)		
Budgeted Use of Fund Balance		(100,000)	(94,720)
Fund Balance - Ending	**$449,496**	**$349,496**	**$254,776**
Committed for Capital Projects	$171,412	$171,412	$171,412
Assigned/Available Fund Balance	$278,084	$178,084	$83,364

Hotel/Motel Fund Revenue FY14-FY23 (Budgeted)



Community Development Block Grant Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	2,224,585	1,363,769	1,428,300	1,428,300	64,531	4.7%
Other Revenues	0	0	0	0	0	--
Total Revenues	**$2,224,585**	**$1,363,769**	**$1,428,300**	**$1,428,300**	**$64,531**	**4.7%**
Expenditures						
CDBG Administration:						
Housing & Community Development	847,814	267,254	267,454	267,454	200	0.1%
Other General Administration	5,500	5,500	5,300	5,300	(200)	-3.6%
CDBG Grant Programs	1,128,349	1,091,015	1,155,546	1,155,546	64,531	5.9%
Total Expenditures	**$1,981,663**	**$1,363,769**	**$1,428,300**	**$1,428,300**	**$64,531**	**4.7%**
Excess of Revenues over Expenditures	**$242,922**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$3,220**	**$246,142**	**$246,142**
Excess Revenue over Expenditures	$242,922		
Fund Balance - Ending	**$246,142**	**$246,142**	**$246,142**
Restricted Fund Balance	$246,142		$246,142

Revolving Loan Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Other Revenues	(363)	5,000	5,000	5,000	0	0.0%
Expenditures						
Other General Administration	0	0	0	0	0	--
Excess of Revenues over Expenditures	**($363)**	**$5,000**	**$5,000**	**$5,000**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$239,641**	**$239,278**	**$244,278**
Excess Revenue over Expenditures	($363)	$5,000	$5,000
Fund Balance - Ending	**$239,278**	**$244,278**	**$249,278**
Nonspendable	$0	$0	$0
Restricted Fund Balance	$239,278	$244,278	$249,278

Emergency Telephone System (E-911) Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	2,139,093	2,200,000	2,150,000	2,150,000	(50,000)	-2.3%
Other Revenues	1,581	20,000	0	0	(20,000)	-100.0%
Total Revenues	**$2,140,674**	**$2,220,000**	**$2,150,000**	**$2,150,000**	**(70,000)**	**-3.2%**
Other Financing Sources/Transfers In	1,111,000	1,111,000	1,111,000	1,111,000	0	0.0%
Prior Year Fund Balance	0	394,223	822,774	822,774	428,551	108.7%
Total Revenues & Other Sources	**$3,251,674**	**$3,725,223**	**$4,083,774**	**$4,083,774**	**$358,551**	**9.6%**
Expenditures						
Police	2,694,266	3,526,295	3,628,950	3,628,950	102,655	2.9%
Other General Administration	174,760	198,928	454,824	454,824	255,896	128.6%
Total Operating Expenditures	**$2,869,026**	**$3,725,223**	**$4,083,774**	**$4,083,774**	**$358,551**	**9.6%**
Capital Expenditures	0	0	0	0	0	--
Total Operating & Capital Expenses	**$2,869,026**	**$3,725,223**	**$4,083,774**	**$4,083,774**	358,551	9.6%
Excess of Revenues over Expenditures	**$382,648**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$843,152**	**$1,225,800**	**$831,577**
Excess Revenue over Expenditures	$382,648		
Budgeted Use of Fund Balance		(394,223)	(822,774)
Fund Balance - Ending	**$1,225,800**	**$831,577**	**$8,803**
Assigned/Available Fund Balance	$1,225,800	$831,577	$8,803

HUD HOME Grant Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	171,348	691,534	637,399	637,399	(54,135)	-7.8%
Other Revenues	0	0	0	0	0	--
Total Revenues	**$171,348**	**$691,534**	**$637,399**	**$637,399**	**(54,135)**	**-7.8%**
Prior Year Fund Balance		0	0	0	0	--
Total Revenues & Other Sources	**$171,348**	**$691,534**	**$637,399**	**$637,399**	**($54,135)**	**-7.8%**
Expenditures						
HOME Grant Administration:						
Housing & Community Development	64,236	69,153	69,153	69,153	0	0.0%
Other General Administration	0	0	0	0	0	--
HOME Grant Programs	118,472	622,381	568,246	568,246	(54,135)	-8.7%
Total Expenditures	**$182,708**	**$691,534**	**$637,399**	**$637,399**	**($54,135)**	**-7.8%**
Excess of Revenues over Expenditures	**($11,360)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$68,039**	**$56,679**	**$56,679**
Excess Revenue over Expenditures	($11,360)		
Other Changes to Fund Balance	-		
Fund Balance - Ending	**$56,679**	**$56,679**	**$56,679**
Restricted Fund Balance	$56,679	$56,679	$56,679

Grants Special Revenue Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	8,297,967	281,413	281,413	281,413	0	0.0%
Other Revenues	128,254	23,832	23,832	23,832	0	0.0%
Total Revenues	**$8,426,221**	**$305,245**	**$305,245**	**$305,245**	**0**	**0.0%**
Other Financing Sources/Transfers In	144,821	145,076	55,916	55,916	(89,160)	-61.5%
Total Revenues & Other Sources	**$8,571,042**	**$450,321**	**$361,161**	**$361,161**	**($89,160)**	**-19.8%**
Expenditures						
Manager's Office	32,165	0	0	0	0	--
Board of Elections	133,308	0	0	0	0	--
Other General Administration	27,100	27,100	22,000	22,000	(5,100)	-18.8%
Superior Court	273,148	0	0	0	0	--
Clerk of Courts	33,448	0	0	0	0	--
State Court	104,428	0	0	0	0	--
Solicitor General's Office	119,159	0	0	0	0	--
Sheriff's Office	1,220	0	0	0	0	--
Juvenile Court	160,965	0	0	0	0	--
Police	1,064,072	84,060	0	0	(84,060)	-100.0%
Fire	38,215	0	0	0	0	--
Corrections	3,353	0	0	0	0	--
Transit	73,218	100,841	100,841	100,841	0	0.0%
Animal Services	1,503	0	0	0	0	--
Leisure Services	11,079	0	0	0	0	--
Solid Waste	2,921	0	0	0	0	--
Planning	184,110	238,320	238,320	238,320	0	0.0%
Total Operating Expenditures	**$2,263,412**	**$450,321**	**$361,161**	**$361,161**	**($89,160)**	**-19.8%**
Capital Expenditures	6,489,148	0	0	0	0	--
Total Operating & Capital Expenses	**$8,752,560**	**$450,321**	**$361,161**	**$361,161**	**($89,160)**	**-19.8%**
Excess of Revenues over Expenditures	**($181,518)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$1,648,325**	**$1,466,807**	**$1,466,807**
Excess Revenue over Expenditures	($181,518)		
Fund Balance - Ending	**$1,466,807**	**$1,466,807**	**$1,466,807**
Nonspendable	$157,082	$157,082	$157,082
Restricted Fund Balance	$1,875,656	$1,875,656	$1,875,656
Unassigned Fund Balance	($565,931)	($565,931)	($565,931)

Alternative Dispute Resolution Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	171,537	217,228	228,960	228,960	11,732	5.4%
Expenditures						
Superior Court	146,224	201,210	205,665	205,665	4,455	2.2%
Other General Administration	14,700	16,018	23,295	23,295	7,277	45.4%
Total Expenditures	**$160,924**	**$217,228**	**$228,960**	**$228,960**	**$11,732**	**5.4%**
Excess of Revenues over Expenditures	**$10,613**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$96,300**	**$106,913**	**$106,913**
Excess Revenue over Expenditures	$10,613		
Fund Balance - Ending	**$106,913**	**$106,913**	**$106,913**
Unassigned Fund Balance	$106,913	$106,913	$106,913

Special Revenue Funds

Affordable Housing Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	174,618	175,000	175,000	175,000	0	0.0%
Other Revenue	221	0	0	0	0	--
Total Revenues	**$174,839**	**$175,000**	**$175,000**	**$175,000**	**0**	**0.0%**
Prior Year Fund Balance	0	38,487	0	0	(38,487)	-100.0%
Total Revenues & Other Sources	**$174,839**	**$213,487**	**$175,000**	**$175,000**	**($38,487)**	**-18.0%**
Expenditures						
Housing & Community Development	0	120,000	0	0	(120,000)	-100.0%
Building Inspection	56,872	58,287	63,062	63,062	4,775	8.2%
Other General Administration	5,200	35,200	111,938	111,938	76,738	218.0%
Total Expenditures	**$62,072**	**$213,487**	**$175,000**	**$175,000**	**($38,487)**	**-18.0%**
Excess of Revenues over Expenditures	**$112,767**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$362,191**	**$474,958**	**$436,471**
Excess Revenue over Expenditures	$112,767		
Budgeted Use of Fund Balance		(38,487)	0
Fund Balance - Ending	**$474,958**	**$436,471**	**$436,471**
Committed for Affordable Housing Fund	$436,471	$436,471	$436,471
Assigned/Available Fund Balance	$38,487	$0	$0

Supportive Housing Grant Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	100,068	322,943	322,943	322,943	0	0.0%
Total Revenues & Other Sources	**$100,068**	**$322,943**	**$322,943**	**$322,943**	**$0**	**0.0%**
Expenditures						
Housing & Community Development	99,519	322,943	322,943	322,943	0	0.0%
Total Expenditures	**$99,519**	**$322,943**	**$322,943**	**$322,943**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$549**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$549**	**$549**
Excess Revenue over Expenditures	$549		
Fund Balance - Ending	**$549**	**$549**	**$549**

Special Programs Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	637,552	738,432	732,753	732,753	(5,679)	-0.8%
Charges for Services	45,230	65,100	65,100	65,100	0	0.0%
Fines & Forfeitures	155,808	259,750	246,000	246,000	(13,750)	-5.3%
Other Revenues	160,341	35,000	35,000	35,000	0	0
Total Revenues	**$998,931**	**$1,098,282**	**$1,078,853**	**$1,078,853**	**($19,429)**	**-1.8%**
Other Financing Sources/Transfers In	320,281	821,183	396,220	321,220	(499,963)	-60.9%
Prior Year Fund Balance	0	169,025	148,471	148,471	(20,554)	-12.2%
Total Revenues & Other Sources	**$1,319,212**	**$2,088,490**	**$1,623,544**	**$1,548,544**	**($539,946)**	**-25.9%**
Expenditures						
Manager's Office	313	0	0	0	0	--
Human Resources	190,446	25,000	100,000	25,000	0	0.0%
Information Technology	0	0	0	0	0	--
Other General Administration	101,429	493,691	124,798	124,798	(368,893)	-74.7%
Superior Court	96,039	124,285	125,475	125,475	1,190	1.0%
State Court	83,470	244,515	266,023	266,023	21,508	8.8%
Solicitor General's Office	84,418	85,203	0	0	(85,203)	-100.0%
District Attorney's Office	742,947	846,546	732,998	732,998	(113,548)	-13.4%
Sheriff's Office	0	0	0	0	0	--
Police	48,795	148,250	148,250	148,250	0	0.0%
Leisure Services	2,819	35,000	35,000	35,000	0	0.0%
HCD	(1)	0	0	0	0	--
Economic Development	0	60,000	60,000	60,000	0	0.0%
Independent Agencies	26,000	26,000	31,000	31,000	5,000	19.2%
Total Operating Expenditures	**$1,376,675**	**$2,088,490**	**$1,623,544**	**$1,548,544**	**($539,946)**	**-25.9%**
Capital Expenditures	230,168	0	0	0	0	--
Total Expenditures	**$1,606,843**	**$2,088,490**	**$1,623,544**	**$1,548,544**	**$0**	**--**
Excess of Revenues over Expenditures	**($287,631)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$2,904,930**	**$2,617,299**	**$2,448,274**
Excess Revenue over Expenditures	($287,631)		
Budgeted Use of Fund Balance		(169,025)	(148,471)
Fund Balance - Ending	**$2,617,299**	**$2,448,274**	**$2,299,803**
Restricted Fund Balance	$438,640	$438,640	$438,640
Committed to Existing Programs	$1,623,189	$1,623,189	$1,623,189
Assigned/Available Fund Balance	$555,470	$386,445	$237,974

Building Inspection Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Licenses & Permits	1,757,299	1,637,202	1,700,000	1,700,000	62,798	3.8%
Other Revenues	2,726	0	0	0	0	--
Total Revenues	**$1,760,025**	**$1,637,202**	**$1,700,000**	**$1,700,000**	**$62,798**	**3.8%**
Prior Year Fund Balance	0	0	249,167	249,167	249,167	--
Total Revenues & Other Sources	**$1,760,025**	**$1,637,202**	**$1,949,167**	**$1,949,167**	**$311,965**	**19.1%**
Expenditures						
Building Inspection	949,715	1,233,715	1,332,932	1,332,932	99,217	8.0%
Planning & Zoning	121,205	142,853	145,636	145,636	2,783	1.9%
Other General Administration	234,543	258,075	342,599	342,599	84,524	32.8%
Total Expenditures	**$1,305,463**	**$1,634,643**	**$1,821,167**	**$1,821,167**	**$186,524**	**11.4%**
Capital Funding	287,934	0	128,000	128,000	128,000	--
Total Operating & Capital Expenditures	**$1,593,397**	**$1,634,643**	**$1,949,167**	**$1,949,167**	**$314,524**	**19.2%**
Excess of Revenues over Expenditures	**$166,628**	**$2,559**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$2,626,036**	**$2,792,664**	**$2,795,223**
Excess Revenue over Expenditures	$166,628	$2,559	
Budgeted Use of Fund Balance			(249,167)
Fund Balance - Ending	**$2,792,664**	**$2,795,223**	**$2,546,056**
Committed/Available for Building Insp.	$2,792,664	$2,795,223	$2,546,056

Sheriff Inmate Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Other Revenues	134,804	70,000	70,000	70,000	0	0.0%
Total Revenues	**$134,804**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Total Revenues & Other Sources	**$134,804**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Expenditures						
Sheriff's Office	109,896	35,000	35,000	35,000	0	0.0%
Other Financing Uses/Transfers Out	5,400	35,000	35,000	35,000	0	0.0%
Total Expenditures & Other Financing Uses	**$115,296**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$19,508**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$400,445**	**$419,953**	**$419,953**
Excess Revenue over Expenditures	$19,508		
Fund Balance - Ending	**$419,953**	**$419,953**	**$419,953**
Committed for Sheriff Inmate Fund	$419,953	$419,953	$419,953

Corrections Inmate Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Other Revenues	41,534	50,000	50,000	50,000	0	0.0%
Total Revenues & Other Sources	**$41,534**	**$50,000**	**$50,000**	**$50,000**	**$0**	**0.0%**
Expenditures						
Sheriff's Office	39,417	50,000	50,000	50,000	0	0.0%
Total Expenditures & Other Financing Uses	**$39,417**	**$50,000**	**$50,000**	**$50,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$2,117**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$191,053**	**$193,170**	**$193,170**
Excess Revenue over Expenditures	$2,117		
Fund Balance - Ending	**$193,170**	**$193,170**	**$193,170**
Committed for Sheriff Inmate Fund	$193,170	$193,170	$193,170

Mall Area Tax Allocation District

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	0	22,000	76,000	76,000	54,000	245.5%
Total Revenues & Other Sources	**$0**	**$22,000**	**$76,000**	**$76,000**	**$54,000**	**245.5%**
Expenditures						
Economic Development	0	4,676	5,033	5,033	357	7.6%
Other General Administration	0	17,324	70,967	70,967	53,643	309.6%
Total Expenditures & Other Financing Uses	**$0**	**$22,000**	**$76,000**	**$76,000**	**$54,000**	**245.5%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for Mall Area TAD Fund	$0	$0	$0

West Broad/Hawthorne Tax Allocation District

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	0	118,000	183,000	183,000	65,000	55.1%
Total Revenues & Other Sources	**$0**	**$118,000**	**$183,000**	**$183,000**	**$65,000**	**55.1%**
Expenditures						
Economic Development	0	25,081	16,607	16,607	(8,474)	-33.8%
Other General Administration	0	92,919	166,393	166,393	73,474	79.1%
Total Expenditures & Other Financing Uses	**$0**	**$118,000**	**$183,000**	**$183,000**	**$65,000**	**55.1%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for W Broad/Hawthorne TAD	$0	$0	$0

Newton Bridge Tax Allocation District

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	0	73,000	110,000	110,000	37,000	50.7%
Total Revenues & Other Sources	**$0**	**$73,000**	**$110,000**	**$110,000**	**$37,000**	**50.7%**
Expenditures						
Economic Development	0	15,516	10,753	10,753	(4,763)	-30.7%
Other General Administration	0	57,484	99,247	99,247	41,763	72.7%
Total Expenditures & Other Financing Uses	**$0**	**$73,000**	**$110,000**	**$110,000**	**$37,000**	**50.7%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for Newton Bridge TAD	$0	$0	$0

East Downtown Tax Allocation District

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	0	49,000	245,000	245,000	196,000	400.0%
Total Revenues & Other Sources	**$0**	**$49,000**	**$245,000**	**$245,000**	**$196,000**	**400.0%**
Expenditures						
Economic Development	0	10,415	10,950	10,950	535	5.1%
Other General Administration	0	38,585	234,050	234,050	195,465	506.6%
Total Expenditures & Other Financing Uses	**$0**	**$49,000**	**$245,000**	**$245,000**	**$196,000**	**400.0%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for East Downtown TAD	$0	$0	$0

North Avenue Tax Allocation District

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	0	30,000	57,000	57,000	27,000	90.0%
Total Revenues & Other Sources	**$0**	**$30,000**	**$57,000**	**$57,000**	**$27,000**	**90.0%**
Expenditures						
Economic Development	0	6,377	4,020	4,020	(2,357)	-37.0%
Other General Administration	0	23,623	52,980	52,980	29,357	124.3%
Total Expenditures & Other Financing Uses	**$0**	**$30,000**	**$57,000**	**$57,000**	**$27,000**	**90.0%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for North Avenue TAD	$0	$0	$0

Lexington Road Tax Allocation District

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Taxes	0	202,000	328,000	328,000	126,000	62.4%
Total Revenues & Other Sources	**$0**	**$202,000**	**$328,000**	**$328,000**	**$126,000**	**62.4%**
Expenditures						
Economic Development	0	42,935	31,292	31,292	(11,643)	-27.1%
Other General Administration	0	159,065	296,708	296,708	137,643	86.5%
Total Expenditures & Other Financing Uses	**$0**	**$202,000**	**$328,000**	**$328,000**	**$126,000**	**62.4%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$0**	**$0**	**$0**
Committed for Lexington Road TAD	$0	$0	$0

Economic Development Capital Projects Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Other Revenues	625	0	0	0	0	--
Total Revenues	**$625**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	225,000	0	500,000	500,000	500,000	--
Total Revenues & Other Sources	**$225,625**	**$0**	**$500,000**	**$500,000**	**$500,000**	**--**
Expenditures						
Economic Development Capital Program	0	0	500,000	500,000	500,000	--
Total Expenditures	**$0**	**$0**	**$500,000**	**$500,000**	**$500,000**	**--**
Excess of Revenues over Expenditures	**$225,625**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$895,746**	**$1,121,371**	**$1,121,371**
Excess Revenue over Expenditures	$225,625		
Fund Balance - Ending	**$1,121,371**	**$1,121,371**	**$1,121,371**
Committed to Capital Projects	$1,062,630	$1,062,630	$1,062,630
Assigned/Available Fund Balance	$58,741	$58,741	$58,741

General Capital Project Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Other Taxes	6,533	0	0	0	0	--
Other Revenues	5,362	0	0	0	0	--
Total Revenues	**$11,895**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	2,414,220	5,651,000	39,945,656	10,808,483	5,157,483	91.3%
Total Revenues & Other Sources	**$2,426,115**	**$5,651,000**	**$39,945,656**	**$10,808,483**	**$5,157,483**	**91.3%**
Expenditures						
Manager's Office	239,912	321,600	572,000	210,000	(111,600)	-34.7%
Human Resources	36,000	0	0	0	0	--
Tax Commissioner	0	0	40,000	0	0	--
Board of Elections	20,000	0	0	0	0	--
Information Technology	460,464	400,000	600,000	400,000	0	0.0%
Other General Administration	5,430	100,000	143,300	180,000	80,000	80.0%
Superior Court	0	0	94,000	94,000	94,000	--
Clerk of Courts	4,475	0	125,000	40,000	40,000	--
Sheriff's Office	15,550	76,000	1,631,000	97,500	21,500	28.3%
Magistrate Court	0	0	50,000	50,000	50,000	--
Police	645,657	935,144	2,321,500	955,500	20,356	2.2%
Fire	3,803	75,000	18,699,850	480,000	405,000	540.0%
Corrections	29,644	30,000	20,000	20,000	(10,000)	-33.3%
Airport	12,700	86,500	137,000	80,000	(6,500)	-7.5%
Transit	0	80,000	80,000	80,000	0	0.0%
Transportation & Public Works	954,991	1,089,000	3,101,000	2,307,483	1,218,483	111.9%
Solid Waste	0	125,000	695,000	215,000	90,000	72.0%
Planning	4,436	0	100,000	45,000	45,000	--
Central Services	328,615	1,782,756	2,892,500	2,108,000	325,244	18.2%
Leisure Services	43,042	550,000	8,608,006	3,446,000	2,896,000	526.5%
Cooperative Extension	0	0	35,500	0	0	--
Total Expenditures & Other Financing Uses	**$2,804,719**	**$5,651,000**	**$39,945,656**	**$10,808,483**	**$5,157,483**	**91.3%**
Excess of Revenues over Expenditures	**($378,604)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$8,024,988**	**$7,646,384**	**$7,646,384**
Excess Revenue over Expenditures	($378,604)	$0	
Budgeted Use of Fund Balance			0
Fund Balance - Ending	**$7,646,384**	**$7,646,384**	**$7,646,384**
Committed to Capital Projects	$7,646,384	$7,646,384	$7,646,384
Assigned/Available Fund Balance	$0	$0	$0



SPLOST Debt Service Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Other Revenues	0	0	0	0	0	--
Total Revenues	**$0**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	3,753,324	3,074,275	3,069,150	3,069,150	(5,125)	-0.2%
Total Revenues & Other Sources	**$3,753,324**	**$3,074,275**	**$3,069,150**	**$3,069,150**	**($5,125)**	**-0.2%**
Expenditures						
Other General Administration	4,672,811	3,074,275	3,069,150	3,069,150	(5,125)	-0.2%
Total Expenditures	**$4,672,811**	**$3,074,275**	**$3,069,150**	**$3,069,150**	**($5,125)**	**-0.2%**
Excess of Revenues over Expenditures	**($919,487)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY21 Actual	FY22 Budget	FY23 Approved
Fund Balance - Beginning	**$3,993,762**	**$3,074,275**	**$3,074,275**
Excess Revenue over Expenditures	($919,487)		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$3,074,275**	**$3,074,275**	**$3,074,275**
Restricted Fund Balance	$3,074,275	$3,074,275	$3,074,275

Airport Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services						
Fuel	1,912,698	2,404,166	2,425,000	2,425,000	20,834	0.9%
Leases	456,483	550,450	513,800	513,800	(36,650)	-6.7%
Airport Fees	229,380	202,200	212,100	212,100	9,900	4.9%
Other Charges for Services	3,430	5,200	3,700	3,700	(1,500)	-28.8%
Other Revenues	26,624	0	82,934	82,934	82,934	--
Total Operating Revenues	**$2,628,615**	**$3,162,016**	**$3,237,534**	**$3,237,534**	**$75,518**	**2.4%**
Other Financing Sources/Transfers In	0	0	0	0	0	--
Total Revenues & Other Sources	**$2,628,615**	**$3,162,016**	**$3,237,534**	**$3,237,534**	**$75,518**	**2.4%**
Expenses						
Personal Services	636,172	626,682	717,174	717,174	90,492	14.4%
Operating	551,327	670,832	695,653	695,653	24,821	3.7%
Fuel Expenses	1,084,462	1,517,064	1,517,064	1,517,064	0	0.0%
Depreciation	229,217	229,400	229,400	229,400	0	0.0%
Debt Service (Interest)	15,097	13,553	13,553	13,553	0	0.0%
Total Expenses	**$2,516,275**	**$3,057,531**	**$3,172,844**	**$3,172,844**	**$115,313**	**$0**
Other Financing Uses/Transfers Out	69,359	66,721	66,579	66,579	(142)	-0.2%
Total Expenses & Other Financing Uses	**$2,585,634**	**$3,124,252**	**$3,239,423**	**$3,239,423**	**$115,171**	**3.7%**
Capital Funding	$33,941	0	0	0	0	--
Net Operating Income/(Loss) Incl. Capital	**$9,040**	**$37,764**	**($1,889)**	**($1,889)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$832,601**	**$979,572**	**$1,151,108**
Net Income/(Loss)	$9,040	$37,764	($1,889)
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	($91,286)	($95,628)	($94,690)
Plus Depreciation	$229,217	$229,400	$229,400
Ending Unrestricted Net Position	**$979,572**	**$1,151,108**	**$1,283,929**
Less:			
Approved Capital from prior years	($60,301)	($60,301)	($60,301)
Operating Reserve (3 months)	($375,000)	($402,000)	($431,000)
Available Unrestricted Net Position	**$544,271**	**$688,807**	**$792,628**

Landfill Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	4,634,555	4,276,730	4,964,500	4,964,500	687,770	16.1%
Other Revenues	20,063	4,000	0	0	(4,000)	-100.0%
Total Revenues & Other Sources	**$4,654,618**	**$4,280,730**	**$4,964,500**	**$4,964,500**	**$683,770**	**16.0%**
Expenses						
Solid Waste						
Recycling	913,166	1,092,555	803,500	803,500	(289,055)	-26.5%
Landfill	1,442,850	1,689,002	1,706,594	1,706,594	17,592	1.0%
Closure/Post-Closure	277,526	120,000	300,000	300,000	180,000	150.0%
Other General Administration	1,192,135	1,142,760	1,247,428	1,247,428	104,668	9.2%
Debt Service (Interest)	104,256	104,256	104,256	104,256	0	0.0%
Total Expenses	**$3,929,933**	**$4,148,573**	**$4,161,778**	**$4,161,778**	**$13,205**	**$1**
Other Financing Uses/Transfers Out	312,069	324,268	324,823	324,823	555	0.2%
Total Expenses & Other Financing Uses	**$4,242,002**	**$4,472,841**	**$4,486,601**	**$4,486,601**	**$13,760**	**0.3%**
Capital Funding	303,368	1,538,000	1,495,000	1,495,000	(43,000)	-2.8%
Net Operating Income/(Loss) Incl. Capital	**$109,248**	**($1,730,111)**	**($1,017,101)**	**($1,017,101)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$3,711,922**	**$2,634,176**	**$893,411**
Net Income/(Loss)	$109,248	($1,730,111)	($1,017,101)
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	($1,837,327)	($603,194)	($595,750)
Plus Depreciation	$650,333	$592,540	$592,540
Ending Unrestricted Net Position	**$2,634,176**	**$893,411**	**($126,900)**
Less:			
Approved Capital from prior years	($1,591,384)	($815,048)	($815,048)
Operating Reserve (3 months)	($898,000)	($970,000)	($974,000)
Available Unrestricted Net Position	**$144,792**	**($891,637)**	**($1,915,948)**

Transit Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Intergovernmental	6,169,946	3,886,414	6,271,998	6,271,998	2,385,584	61.4%
Charges for Services						
Regular Farebox	44,874	0	0	0	0	--
UGA Farebox	0	0	0	0	0	--
Other Charges for Services	73,159	65,000	65,000	65,000	0	0.0%
Other Revenues	1,843	10,000	0	0	(10,000)	-100.0%
Total Operating Revenues	**$6,289,822**	**$3,961,414**	**$6,336,998**	**$6,336,998**	**$2,375,584**	**60.0%**
Other Financing Sources/Transfers In	3,347,571	0	0	0	0	--
Total Revenues & Other Sources	**$9,637,393**	**$3,961,414**	**$6,336,998**	**$6,336,998**	**$2,375,584**	**60.0%**
Expenses						
Transit Department:						
Administration	468,747	616,915	590,215	590,215	(26,700)	-4.3%
Transit Operations	3,371,011	3,989,355	4,228,469	4,228,469	239,114	6.0%
Demand Response	243,513	316,527	323,507	323,507	6,980	2.2%
Transit Maintenance	1,014,897	1,086,209	1,153,767	1,153,767	67,558	6.2%
Other General Administration	4,038,084	4,971,368	5,285,755	5,285,755	314,387	6.3%
Total Expenses	**$9,136,252**	**$10,980,374**	**$11,581,713**	**$11,581,713**	**$601,339**	**5.5%**
Other Financing Uses/Transfers Out	758,212	699,843	767,410	767,410	67,567	9.7%
Total Expenses & Other Financing Uses	**$9,894,464**	**$11,680,217**	**$12,349,123**	**$12,349,123**	**$668,906**	**5.7%**
Net Operating Income/(Loss) Incl. Capital	**($257,071)**	**($7,718,803)**	**($6,012,125)**	**($6,012,125)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**($6,015)**	**$3,357,418**	**$1,596,375**
Net Income/(Loss)	($257,071)	($7,718,803)	($6,012,125)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$3,620,504	$4,402,600	$4,702,600
Estimated Budget Savings (Loss)		$1,555,160	
Ending Unrestricted Net Position	**$3,357,418**	**$1,596,375**	**$286,850**
Less:			
Operating Reserve (3 months)	($1,568,000)	($1,819,000)	($1,912,000)
Available Unrestricted Net Position	**$1,789,418**	**($222,625)**	**($1,625,150)**

Water & Sewer Fund

Revenues & Expenditures by Type

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	56,182,510	56,019,291	61,244,204	61,244,204	5,224,913	9.3%
Other Revenues	1,243,413	950,000	740,000	740,000	(210,000)	-22.1%
Total Operating Revenues	**$57,425,923**	**$56,969,291**	**$61,984,204**	**$61,984,204**	**$5,014,913**	**8.8%**
Other Financing Sources/Transfers In	1,157,672	0	0	0	0	--
Total Revenues & Other Sources	**$58,583,595**	**$56,969,291**	**$61,984,204**	**$61,984,204**	**$5,014,913**	**8.8%**
Operating Expenses by Type						
Personal Services	9,711,056	10,867,701	11,680,760	11,680,760	813,059	7.5%
Operating Expenses	10,969,817	13,315,093	14,309,917	14,309,917	994,824	7.5%
Depreciation	14,501,880	13,229,000	13,229,000	13,229,000	0	0.0%
Debt Service (Interest)	9,070,706	9,075,556	9,075,556	9,075,556	0	0.0%
Other Expenses	0	3,000	0	0	(3,000)	-100.0%
Total Expenses	**$44,253,459**	**$46,490,350**	**$48,295,233**	**$48,295,233**	**$1,804,883**	**3.9%**
Other Financing Uses/Transfers Out	1,820,675	1,787,108	1,905,448	1,905,448	118,340	6.6%
Total Expenses & Other Financing Uses	**$46,074,134**	**$48,277,458**	**$50,200,681**	**$50,200,681**	**$1,923,223**	**4.0%**
Capital Funding	47,080,876	33,960,000	26,299,100	26,299,100	(7,660,900)	**-22.6%**
Net Operating Income/(Loss) Incl. Capital	**($34,571,415)**	**($25,268,167)**	**($14,515,577)**	**($14,515,577)**		

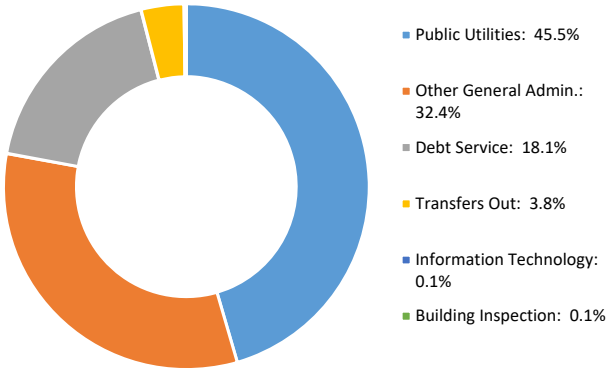
Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$117,055,738**	**$89,799,604**	**$69,862,232**
Net Income/(Loss)	(34,571,415)	(25,268,167)	(14,515,577)
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	(7,186,599)	(7,898,205)	(8,287,806)
Plus Depreciation	14,501,880	13,229,000	13,229,000
Ending Unrestricted Net Position	**$89,799,604**	**$69,862,232**	**$60,287,849**
Less:			
Approved Capital from prior years	(84,834,330)	(84,834,330)	(84,834,330)
Operating Reserve (3 months)	(5,625,000)	(6,493,000)	(6,974,000)
Available Unrestricted Net Position	**($659,726)**	**($21,465,098)**	**($31,520,481)**

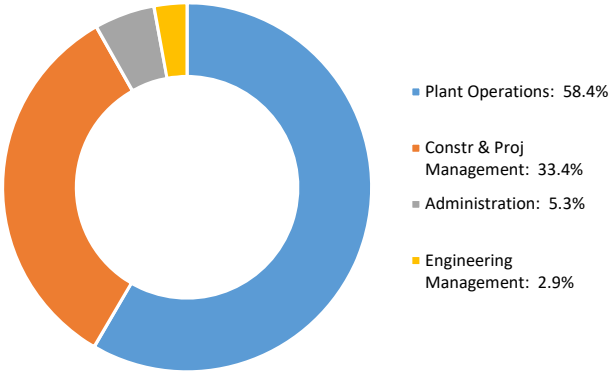
Total Operating Expenses & Financing Uses by Department/Division

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Public Utilities:						
Administration	1,023,721	1,238,192	1,210,107	1,210,107	(28,085)	-2.3%
Constr & Proj Management	6,409,235	7,178,926	7,632,935	7,632,935	454,009	6.3%
Plant Operations	11,234,113	12,799,423	13,338,943	13,338,943	539,520	4.2%
Engineering Management	498,092	580,998	660,480	660,480	79,482	13.7%
Information Technology	63,078	63,853	66,559	66,559	2,706	4.2%
Building Inspection	29,785	28,618	31,953	31,953	3,335	11.7%
Other General Administration	15,924,727	15,524,784	16,278,700	16,278,700	753,916	4.9%
Debt Service (interest)	9,070,706	9,075,556	9,075,556	9,075,556	0	0.0%
Other Financing Uses/Transfers Out	1,820,675	1,787,108	1,905,448	1,905,448	118,340	6.6%
Total Expenses & Other Financing Uses	**$46,074,132**	**$48,277,458**	**$50,200,681**	**$50,200,681**	**$1,923,223**	**4.0%**

Expenses by Department



Public Utilities by Division



Solid Waste Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	3,501,690	3,475,500	3,807,800	3,807,800	332,300	9.6%
Other Revenues	8,326	4,000	4,000	4,000	0	0.0%
Total Operating Revenues	**$3,510,016**	**$3,479,500**	**$3,811,800**	**$3,811,800**	**$332,300**	**9.6%**
Other Financing Sources/Transfers In	148,806	135,000	135,000	135,000	0	0.0%
Total Revenues & Other Sources	**$3,658,822**	**$3,614,500**	**$3,946,800**	**$3,946,800**	**$332,300**	**9.2%**
Expenses						
Solid Waste Administration	392,936	404,424	416,443	416,443	12,019	3.0%
Solid Waste Collection	2,347,265	2,481,040	2,560,672	2,560,672	79,632	3.2%
Other General Administration	778,150	718,009	853,835	853,835	135,826	18.9%
Total Expenses	**$3,518,351**	**$3,603,473**	**$3,830,950**	**$3,830,950**	**$227,477**	**6.3%**
Other Financing Uses/Transfers Out	280,264	279,984	295,682	295,682	15,698	5.6%
Total Expenses & Other Financing Uses	**$3,798,615**	**$3,883,457**	**$4,126,632**	**$4,126,632**	**$243,175**	**6.3%**
Capital Funding	1,536,133	535,000	887,500	887,500	352,500	65.9%
Net Operating Income/(Loss) Incl. Capital	**($1,675,926)**	**($803,957)**	**($1,067,332)**	**($1,067,332)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$1,808,238**	**$549,552**	**$65,095**
Net Income/(Loss)	(1,675,926)	(803,957)	(1,067,332)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	417,240	319,500	319,500
Ending Unrestricted Net Position	**$549,552**	**$65,095**	**($682,737)**
Less:			
Approved Capital from prior years	(1,794,296)	(1,794,296)	(1,794,296)
Operating Reserve (3 months)	(845,000)	(891,000)	(952,000)
Available Unrestricted Net Position	**($2,089,744)**	**($2,620,201)**	**($3,429,033)**

Stormwater Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	4,524,902	4,500,000	4,737,841	4,737,841	237,841	5.3%
Other Revenues	52,599	20,000	25,000	25,000	5,000	25.0%
Total Operating Revenues	**$4,577,501**	**$4,520,000**	**$4,762,841**	**$4,762,841**	**$242,841**	**5.4%**
Other Financing Sources/Transfers In	354,704	0	0	0	0	--
Total Revenues & Other Sources	**$4,932,205**	**$4,520,000**	**$4,762,841**	**$4,762,841**	**$242,841**	**5.4%**
Expenses						
Transportation & Public Works	3,016,607	3,397,428	3,613,138	3,613,138	215,710	6.3%
Other General Administration	1,504,375	1,508,915	1,683,581	1,683,581	174,666	11.6%
Total Expenses	**$4,520,982**	**$4,906,343**	**$5,296,719**	**$5,296,719**	**$390,376**	**8.0%**
Other Financing Uses/Transfers Out	399,495	371,932	422,986	422,986	51,054	13.7%
Total Expenses & Other Financing Uses	**$4,920,477**	**$5,278,275**	**$5,719,705**	**$5,719,705**	**$441,430**	**8.4%**
Capital Funding	1,299,205	200,000	825,000	825,000	625,000	312.5%
Net Operating Income/(Loss) Incl. Capital	**($1,287,477)**	**($958,275)**	**($1,781,864)**	**($1,781,864)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$3,452,446**	**$3,271,302**	**$3,376,127**
Net Income/(Loss)	(1,287,477)	(958,275)	(1,781,864)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	1,106,333	1,063,100	1,063,100
Ending Unrestricted Net Position	**$3,271,302**	**$3,376,127**	**$2,657,363**
Less:			
Approved Capital from prior years	(1,794,296)	(1,794,296)	(1,794,296)
Operating Reserve (3 months)	(954,000)	(1,054,000)	(1,164,000)
Available Unrestricted Net Position	**$523,006**	**$527,831**	**($300,933)**

Internal Service Funds

Internal Support Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	1,615,348	1,967,003	1,896,449	1,896,449	(70,554)	-3.6%
Other Revenues	252	0	0	0	0	--
Total Operating Revenues	**$1,615,600**	**$1,967,003**	**$1,896,449**	**$1,896,449**	**($70,554)**	**-3.6%**
Other Financing Sources/Transfers In	0	0	0	0	0	--
Total Revenues & Other Sources	**$1,615,600**	**$1,967,003**	**$1,896,449**	**$1,896,449**	**($70,554)**	**-3.6%**
Expenses						
Central Services	1,332,881	1,600,488	1,589,069	1,589,069	(11,419)	-0.7%
Other General Administration	108,017	53,365	70,790	70,790	17,425	32.7%
Debt Service - Capital Lease	22,401	269,445	269,445	269,445	0	0.0%
Total Expenses	**$1,463,299**	**$1,923,298**	**$1,929,304**	**$1,929,304**	**$6,006**	**0.3%**
Other Financing Uses/Transfers Out	43,791	42,213	44,401	44,401	2,188	5.2%
Total Expenses & Other Financing Uses	**$1,507,090**	**$1,965,511**	**$1,973,705**	**$1,973,705**	**$8,194**	**0.4%**
Capital Funding	0	57,000	57,000	57,000	0	0.0%
Net Operating Income/(Loss) Incl. Capital	**$108,510**	**($55,508)**	**($134,256)**	**($134,256)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$158,045**	**$367,296**	**$355,788**
Net Income/(Loss)	$108,510	($55,508)	($134,256)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$100,741	$44,000	$44,000
Ending Unrestricted Net Position	**$367,296**	**$355,788**	**$265,532**
Less:			
Approved Capital from prior years	($239,489)	($239,489)	($239,489)
Operating Reserve (1 month)	($117,000)	($160,000)	($161,000)
Available Unrestricted Net Position	**$10,807**	**($43,701)**	**($134,957)**

Fleet Management Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	2,662,445	2,739,960	3,116,221	3,116,221	376,261	13.7%
Other Revenues	15	0	0	0	0	--
Total Revenues & Other Sources	**$2,662,460**	**$2,739,960**	**$3,116,221**	**$3,116,221**	**$376,261**	**13.7%**
Expenses						
Central Services	2,115,584	2,587,092	2,849,632	2,849,632	262,540	10.1%
Other General Administration	29,312	35,072	68,855	68,855	33,783	96.3%
Total Expenses	**$2,144,896**	**$2,622,164**	**$2,918,487**	**$2,918,487**	**$296,323**	**11.3%**
Other Financing Uses/Transfers Out	103,812	102,392	100,778	100,778	(1,614)	-1.6%
Total Expenses & Other Financing Uses	**$2,248,708**	**$2,724,556**	**$3,019,265**	**$3,019,265**	**$294,709**	**10.8%**
Capital Funding	0	10,000	30,000	30,000	20,000	200.0%
Net Operating Income/(Loss) Incl. Capital	**$413,752**	**$5,404**	**$66,956**	**$66,956**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**($46,406)**	**$379,912**	**$399,916**
Net Income/(Loss)	$413,752	$5,404	$66,956
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$12,566	$14,600	$14,600
Ending Unrestricted Net Position	**$379,912**	**$399,916**	**$481,472**
Less:			
Approved Capital from prior years	($20,797)	($20,797)	($20,797)
Operating Reserve (1 month)	($186,000)	($226,000)	($250,000)
Available Unrestricted Net Position	**$173,115**	**$153,119**	**$210,675**

Fleet Replacement Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	750,342	2,215,200	2,681,850	2,681,850	466,650	21.1%
Other Revenues	40,819	0	0	0	0	--
Total Operating Revenues	**$791,161**	**$2,215,200**	**$2,681,850**	**$2,681,850**	**$466,650**	**21.1%**
Other Financing Sources/Transfers In	317,794	0	0	2,050,000	2,050,000	--
Total Revenues & Other Sources	**$1,108,955**	**$2,215,200**	**$2,681,850**	**$4,731,850**	**$2,516,650**	**113.6%**
Expenses						
Other General Administration	2,754,053	90,000	90,000	90,000	0	0.0%
Equipment Expenses	105,390	0	0	0	0	--
Debt Service	7,489	0	0	0	0	--
Total Expenses & Other Financing Uses	**$2,866,932**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0.0%**
Capital Funding	3,906,879	3,853,000	2,669,100	4,719,100	866,100	22.5%
Net Operating Income/(Loss) Incl. Capital	**($5,664,856)**	**($1,727,800)**	**($77,250)**	**($77,250)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**4,545,592**	**1,537,300**	**(190,500)**
Net Income/(Loss)	(5,664,856)	(1,727,800)	(77,250)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	2,656,564	0	0
Ending Unrestricted Net Position	**1,537,300**	**(190,500)**	**(267,750)**
Less:			
Reserve	(1,100,000)	(1,100,000)	(1,100,000)
Available Unrestricted Net Position	**437,300**	**(1,290,500)**	**(1,367,750)**

Insurance & Claims Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	3,213,588	3,714,209	3,714,209	3,714,209	0	0.0%
Intergovernmental	0	0	0	0	0	--
Other Revenues	294,505	0	0	0	0	--
Total Operating Revenues	**$3,508,093**	**$3,714,209**	**$3,714,209**	**$3,714,209**	**$0**	**0.0%**
Expenses						
Human Resources	548,614	463,671	571,706	571,706	108,035	23.3%
Other General Administration	3,754,857	3,191,191	3,313,833	3,211,833	20,642	0.6%
Total Expenses	**$4,303,471**	**$3,654,862**	**$3,885,539**	**$3,783,539**	**$128,677**	**3.5%**
Other Financing Uses/Transfers Out	45,415	43,831	44,844	44,844	1,013	2.3%
Total Expenses & Other Financing Uses	**$4,348,886**	**$3,698,693**	**$3,930,383**	**$3,828,383**	**$129,690**	**3.5%**
Net Operating Income/(Loss) Incl. Capital	**($840,793)**	**$15,516**	**($216,174)**	**($114,174)**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$4,287,169**	**$3,446,376**	**$3,461,892**
Net Income/(Loss)	($840,793)	$15,516	($114,174)
Ending Unrestricted Net Position	**$3,446,376**	**$3,461,892**	**$3,347,718**
Less:			
Operating Reserve (1 month)	($362,000)	($308,000)	($319,000)
Available Unrestricted Net Position	**$3,084,376**	**$3,153,892**	**$3,028,718**

Health Insurance Fund

	FY21 Actual	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Revenues						
Charges for Services	16,117,005	18,024,516	19,659,192	19,659,192	1,634,676	9.1%
Other Revenues	2,896	0	0	0	0	--
Total Revenues & Other Sources	**$16,119,901**	**$18,024,516**	**$19,659,192**	**$19,659,192**	**$1,634,676**	**9.1%**
Expenses						
Human Resources	622,344	779,291	846,733	846,733	67,442	8.7%
Other General Administration	15,881,768	16,912,769	18,590,559	18,107,988	1,195,219	7.1%
Total Expenses	**$16,504,112**	**$17,692,060**	**$19,437,292**	**$18,954,721**	**$1,262,661**	**7.1%**
Other Financing Uses/Transfers Out	32,657	38,479	47,348	47,348	8,869	23.0%
Total Expenses & Other Financing Uses	**$16,536,769**	**$17,730,539**	**$19,484,640**	**$19,002,069**	**$1,271,530**	**7.2%**
Net Operating Income/(Loss) Incl. Capital	**($416,868)**	**$293,977**	**$174,552**	**$657,123**		

Changes in Unrestricted Net Position

	FY21 Actual	FY22 Budget	FY23 Approved
Beginning Unrestricted Net Position	**$2,386,690**	**$1,969,822**	**$2,263,799**
Net Income/(Loss)	($416,868)	$293,977	$657,123
Ending Unrestricted Net Position	**$1,969,822**	**$2,263,799**	**$2,920,922**
Less:			
Operating Reserve (1 month)	($1,378,000)	($1,478,000)	($1,584,000)
Available Unrestricted Net Position	**$591,822**	**$785,799**	**$1,336,922**

Interfund Transfers & Charges

Listed below are the budgeted transfers and charges for services between ACCGov Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers

	FY23 Approved		FY23 Approved
General Fund Transfers to:		**Transfers to General Fund from:**	
Emergency Telephone Fund	1,111,000	Hotel/Motel Fund	148,500
Grant Special Revenue Fund	55,916	Sheriff Inmate Fund	35,000
Econ Development Cap Fund	500,000	Airport Fund	66,579
Special Prog Spec Rev Fund	321,220	Landfill Fund	189,823
General Capital Proj Fund	10,808,483	Transit System Fund	767,410
Fleet Replacement Fund	2,050,000	Water & Sewer Fund	2,001,287
Subtotal	**$14,846,619**	Solid Waste Fund	295,682
		Storm Water Utility Fund	422,986
		Internal Support Fund	44,401
		Fleet Management Fund	100,778
		Insurance & Claims Fund	44,844
		Health Insurance Fund	47,348
		Subtotal	**$4,164,638**
Landfill Transfer for Administration to:			
Solid Waste Fund	135,000		
Total Interfund Transfers	**$19,146,257**		

Charges for Services

	FY23 Approved		FY23 Approved
General Fund Admin. Overhead Charge to:		**Internal Service Fund Operations:**	
Building Inspection Fund	183,503	Internal Support Fund	1,896,449
Airport Fund	201,358	Fleet Management Fund	3,116,221
Landfill Fund	123,383	Fleet Replacement Fund	2,681,850
Transit System Fund	441,567	Insurance & Claims Fund	3,714,209
Water & Sewer Fund	1,553,658	Health Insurance Fund	13,382,571
Solid Waste Fund	366,893	**Subtotal**	**$24,791,300**
Storm Water Utility Fund	399,819		
Subtotal	**$3,270,181**		
Total Interfund Charges for Services	**$28,061,481**		
Total Interfund Transfers and Charges	**$47,207,738**		

Independent Agencies

Appropriation Summary

General Fund	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	0	0.0%
Athens-Clarke County Libraries	2,098,197	2,146,186	2,661,002	2,661,002	514,816	24.0%
Athens Community Council on Aging	287,300	287,300	337,300	312,300	25,000	8.7%
Clarke County Public Health Department	946,354	946,354	946,354	946,354	0	0.0%
Department of Family & Children Services	208,600	208,600	208,600	208,600	0	0.0%
Circuit Public Defender	1,865,284	1,894,124	1,980,122	1,980,122	85,998	4.5%
Total Quasi-Governmental	**$5,585,941**	**$5,662,770**	**$6,313,584**	**$6,288,584**	**$625,814**	**11.1%**

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	0	0.0%
Athens Tutorial Program	3,500	3,500	3,500	3,500	0	0.0%
Envision Athens	75,000	96,750	75,000	75,000	(21,750)	-22.5%
United Way of NE GA 2-1-1	24,402	24,402	24,402	24,402	0	0.0%
Total Community Service Agencies	**$202,902**	**$224,652**	**$202,902**	**$202,902**	**($21,750)**	**-9.7%**

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Athens Cultural Affairs Commission	21,000	21,000	45,000	45,000	24,000	114.3%
Athens in Motion Commission	0	12,000	12,000	12,000	0	0.0%
Oconee Rivers Greenway Commission	16,500	16,500	16,500	16,500	0	0.0%
Total ACCGov Commissions	**$37,500**	**$49,500**	**$73,500**	**$73,500**	**$24,000**	**48.5%**
Total General Fund	**$5,826,343**	**$5,936,922**	**$6,589,986**	**$6,564,986**	**$628,064**	**10.6%**

Hotel/Motel Tax Special Revenue Fund

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Classic Center Authority	1,831,202	1,411,540	2,280,180	2,280,180	868,640	61.5%
Convention & Visitors Bureau	1,059,797	816,920	1,319,640	1,319,640	502,720	61.5%
Total Hotel/Motel Fund	**$2,890,999**	**$2,228,460**	**$3,599,820**	**$3,599,820**	**$1,371,360**	**61.5%**

Special Programs/Special Revenue Fund

	FY21 Budget	FY22 Budget	FY23 Requested	FY23 Approved	$▲	%▲
Project Safe, Inc.	26,000	26,000	31,000	31,000	5,000	19.2%
Total Special Revenue Fund	**$26,000**	**$26,000**	**$31,000**	**$31,000**	**$5,000**	**19.2%**

Grand Total Independent Agencies	**$8,743,342**	**$8,191,382**	**$10,220,806**	**$10,195,806**	**$2,004,424**	**24.5%**

Independent Agencies

Overview

- Independent Agencies are other governmental agencies, separate legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.
- Similar to ACCGov departments, Independent Agencies were asked to provide specific descriptions & justification details for amounts requested over FY22 Budget level.
- Agency requests totaled $10.2M, a 24.5% increase from FY22 Budget.
  Of that amount, $6.6M was requested from the General Fund, an increase of 10.6%.
- FY23 Approved Budget for Independent Agencies is $10.2M, which is a 24.5% increase from FY22 Budget.
  Of that amount, $6.6M was approved from the General Fund, an increase of 10.6%.
- The Classic Center & Convention/Visitors Bureau (CVB), receive funding from the Hotel/Motel tax, which is included in a separate special revenue fund.
- FY23 Budget includes $31,000 for Project Safe, $5,000 above prior year, funded from dedicated fine revenue and accounted for in the Special Programs Special Revenue Fund.
- Additional information about each agency's FY23 request is provided below.

Quasi-Governmental Agencies

Advantage Behavioral Health Systems (ABHS) provides person-centered treatment and support to individuals and families experiencing behavioral health challenges, intellectual/developmental disabilities, and addictive diseases. Advantage Behavioral provides services both within the clinical setting and within the community (mobile services).

The agency requested $180,206 for FY23, the same funding level as FY22.

FY23 Budget includes $180,206 for ABHS as requested.

Note: *The funding amount does not include separate contractual services between ACCGov and ABHS for mental health co-responder units or the alternative response teams (ART). These programs are currently funded in the Police Department and the American Rescue Plan budgets, respectively.*

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	-	0.0%
	180,206	180,206	180,206	180,206	-	0.0%

Athens-Clarke County Libraries - Mission: To have a positive and lasting effect on every individual who interacts with the Athens-Clarke County Libraries by reflecting our values outwards and enabling everyone to expand their horizons, interest, knowledge and educational aspirations in an atmosphere of safe exploration.

The agency initially requested $2,566,366 for FY23, an increase of $420,180 or 19.6% above FY22 Budget. On May 19, 2022, the agency presented a revised request of $2,661,002 to the Mayor & Commission. The revised request is an increase of $514,816 or 24% above FY22 Budget. The increase is for the purpose of raising staff hourly rate minimums to $15 per hour and to provide other staff salary increases to address the resulting wage compression.

FY23 Budget includes $2,661,002, which is $514,816 or 24% above prior year funding.

Independent Agencies

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Athens-Clarke County Libraries	2,098,197	2,146,186	2,661,002	2,661,002	514,816	24.0%
	2,098,197	2,146,186	2,661,002	2,661,002	514,816	24.0%

Athens Community Council on Aging - Mission: To promote a lifetime of wellness through engagement, advocacy, education and support by providing a continuum of services to meet the needs of the community's older adults, persons with disabilities and their caregivers. Some of the services that benefit from county funding include the Athens-Clarke County Senior Center, Meals on Wheels, The Bentley Center (Athens Day Health), Retired & Senior Volunteer Program, Senior Community Service Employment Program, Foster Grandparent Program, and NEGA Grandparents Raising Grandchildren.

The agency requested $337,300 for FY23, an increase of $50K or 17.4% above prior year. The requested increase is to cover the full cost of replacing a 2009 Ford mini-bus with 161,000 miles.

FY23 Budget includes $312,300, which is $25,000 or 8.7% above prior year funding.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Athens Community Council on Aging	287,300	287,300	337,300	312,300	25,000	8.7%
	287,300	287,300	337,300	312,300	25,000	8.7%

Clarke County Public Health Department - Mission: To promote and protect the health of all our residents. The Health Department collaborates with individuals, families, schools, hospitals, service agencies, and businesses to improve community health and enhance quality of life for everyone in Clarke County, especially those with limited resources to care for themselves. Funding supports services and programs that include birth control, high blood sugar & pressure, infectious disease, environmental health, exercise, health education & planning, and improving the nutritional status of pregnant women, children and nursing mothers. The agency's primary focus will continue to be providing the public health response to the COVID-19 pandemic including vaccination efforts.

The agency requested $946,354 for FY23, the same funding level as FY22.

FY23 Budget for the Health Department is $946,354 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Clarke County Public Health Department	946,354	946,354	946,354	946,354	-	0.0%
	946,354	946,354	946,354	946,354	-	0.0%

Clarke County Department of Family & Children Services (CCDFCS) delivers local, state and federal assistance to vulnerable families in the community. The mission of CCDFCS is to provide these services in such a way that it strengthens families by helping them to become safer and financially self-sufficient. The agency provides financial assistance such as Food Stamps, Medicaid, Temporary Assistance for Needy Families (TANF) and serves children in the Foster Care System. The two major program areas are Social Services (Child Welfare) and Economic Support.

Independent Agencies

CCDFCS requested $208,600 for FY23, the same funding level as FY22. Funding will be used to support:

- Child Protective Services/Foster Care Program: $26,000
- Emergency financial assistance any qualifying citizen of Athens-Clarke County: $35,000
- Personal Services to support critical functions of child safety and family stability: $115,877
- Other administrative expenses: $31,723

FY23 Budget for DFCS is $208,600 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Department of Family & Children Services	208,600	208,600	208,600	208,600	-	0.0%
	208,600	208,600	208,600	208,600	-	0.0%

Circuit Public Defender is the Western Judicial Circuit's public defender's office, publicly funded by ACCGov, Oconee County and the State of Georgia. It is part of the state-wide public defender system known as the Georgia Public Defender Council (GPDC). The agency is the public defender's office for Clarke and Oconee Counties, which comprise one judicial circuit, known as the Western circuit. The agency represents indigent individuals who have pending criminal charges or juvenile court cases in Clarke County and Oconee County.

The Public Defender's office requested $1,980,122, which is $85,998 or 4.5% above FY22 Budget.

FY23 Budget for Circuit Public Defender is $1,980,122 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Circuit Public Defender	1,865,284	1,894,124	1,980,122	1,980,122	85,998	4.5%
	1,865,284	1,894,124	1,980,122	1,980,122	85,998	4.5%

Community Service Agencies

Athens Neighborhood Health Center (ANHC) - Mission: to provide affordable, high-quality health care to all individuals in Athens-Clarke County (ACC) and surrounding areas. ANHC has provided uninterrupted physician directed primary health care in the Athens-Clarke County community for 49 years. ANHC now has five (5) physicians, four (5) Nurse Practitioners, and a Pharmacist on staff. ANHC has expanded its in house clinical services to include: Diagnostic Imaging (Sonography), Laboratory Services, and Transitional Care Management (TCM) after hospitalization. ANHC is in its 6th year of operating a full-scale Retail Pharmacy out of its East Athens location on McKinley Drive.

The agency requested $100,000 for FY23, the same level as FY22.

FY23 Budget for ANHC includes $100,000 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	-	0.0%
	100,000	100,000	100,000	100,000	-	0.0%

Independent Agencies

Athens Tutorial Program - Mission: To provide at-risk students in Clarke County and vicinity with academic assistance, cultural enrichment opportunities and other basic life skill enhancement as a means of preparing them to excel in school and become productive citizens. Athens Tutorial serves students in the local school district who are experiencing academic and social problems.

The agency requested $3,500 for FY23, the same funding level as FY22.

FY23 Budget includes $3,500 for Athens Tutorial as requested.

	FY21 Budget	FY22 Budget	FY23	**FY23 Approved**	$▲	%▲
Athens Tutorial Program	3,500	3,500	3,500	3,500	-	-
	3,500	3,500	3,500	3,500	-	-

Envision Athens – is a collaboration of local government and community organizations that serves Athens-Clarke County as the catalyst, convener, and champion of progress in addressing the community's most pressing needs and optimizing the opportunities for collaborative community development.

The agency requested $75,000 for FY23, a decrease of $21,750 or 22.5%. A one-time increase of $21,750 was approved in FY22 to fund a 5-year update to the agency's Action Agenda.

FY23 Budget for Envision Athens is $75,000, as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Envision Athens	75,000	96,750	75,000	75,000	(21,750)	-22.5%
	75,000	96,750	75,000	75,000	(21,750)	-22.5%

United Way of NE Georgia 2-1-1 - Mission: Seek to motivate and mobilize resources to meet the highest priority needs of the people living in Northeast Georgia by providing access to quality information and referrals. FY23 Services and Programs will include 211 Resource Navigation, Resource Directory, as well as Education & Outreach.

The agency requested $24,402 for FY23, the same funding level as FY22.

FY23 Budget for United Way 2-1-1 program is $24,402 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
United Way of Northeast Georgia	24,402	24,402	24,402	24,402	-	0.0%
	24,402	24,402	24,402	24,402	-	0.0%

ACCGov Commissions

Athens Cultural Affairs Commission (ACAC) The mission of ACAC is to foster the development & enjoyment of performing, visual, cultural, & other arts in the Athens-Clarke County community; to make recommendations to the Mayor and Commission on the development & promotion of practices & polices pertaining to the arts; & to work cooperatively with county entities & other advisory commissions to include an arts element in as many areas of ACCGov planning & development as possible.

ACAC requested $45,000 for FY23, an increase of $24,000 or 114.3% above FY22. The additional funding requested is to increase award amounts to local artists and for website development.

FY23 Budget for ACAC is $45,000 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Athens Cultural Affairs Commission	21,000	21,000	45,000	45,000	24,000	114.3%
	21,000	21,000	45,000	45,000	24,000	114.3%

Athens in Motion Commission (AiMC) is responsible for development, implementation and modification of an Athens in Motion Plan for a safe and connected network of bicycle and pedestrian facilities throughout Athens-Clarke County. Such plan shall also include guidelines for the implementation of the plan. The AiMC is advisory in nature and is charged with the responsibility of recommending projects, polices and initiatives to the Mayor & Commission.

AiMC requested $12,000 for FY23, same level as FY22 Budget.

FY23 Budget for AiMC is $12,000 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Athens in Motion Commission	-	12,000	12,000	12,000	-	0.0%
	-	12,000	12,000	12,000	-	0.0%

Oconee Rivers Greenway Commission - Mission: To advise the ACCGov Mayor and Commission & University of Georgia president on the protection of the natural resources of the North and Middle Oconee Rivers and their major tributaries and floodplains for the benefit & enjoyment of Athens Clarke County citizens. The agency develops planning guidance for a river-oriented greenway system and recommends rules and regulations for proper protection and management of the Oconee Rivers Greenway.

Oconee Rivers Greenway requested $16,500 for FY23, same funding level as FY22.

FY23 Budget for Oconee Rivers Greenway is $16,500 as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Oconee Rivers Greenway Commission	16,500	16,500	16,500	16,500	-	0.0%
	16,500	16,500	16,500	16,500	-	0.0%

Hotel/Motel Funded Agencies

During FY23, the 7% Hotel/Motel Tax is projected to generate approximately $4.2 million, an increase of 61.5% above the $2.6 million originally estimated for FY22.

Classic Center Authority & Convention & Visitors Bureau (CVB) – The Classic Center Authority seeks to enhance the quality of life in Athens-Clarke County by serving as the cultural, civic, and social center for the southeast and by generating maximum economic impact. The CVB is a destination marketing organization with the primary function of promoting and marketing the community to attract visitors, groups, & conventions to Athens for the purpose of positively affecting the local economy.

The FY23 Budget includes six of the seven percent, or 85.71%, of Hotel/Motel Tax collections to support the operations of the Classic Center and CVB consistent with the allocation stipulated in the February 2020 intergovernmental agreement between ACCGov and the Classic Center Authority.

The FY23 Budget includes $2,280,180 (equal to 54.29% of the tax) for the Classic Center and $1,319,640 (equal to 31.42% of the tax) for CVB. This total of $3.6M is an increase of $1.4M or 61.5% above FY22 budgeted levels.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Classic Center Authority	1,831,202	1,411,540	2,280,180	2,280,180	868,640	61.5%
Convention & Visitors Bureau	1,059,797	816,920	1,319,640	1,319,640	502,720	61.5%
	2,890,999	2,228,460	3,599,820	3,599,820	1,371,360	61.5%

Special Programs/Special Revenue Fund

Project Safe, Inc. The mission of Project Safe is to end domestic violence through crisis intervention, ongoing supportive services, prevention and education, and systems change advocacy. The agency offers comprehensive services in order to reduce incidents of domestic violence and increase survivors' access to safety and justice.

Financial support from ACCGov (through the 5% crime victims' fund) funds approximately 20% of Director of Community and Student Engagement to recruit, train and place volunteers throughout Project Safe. A portion of the 5% funds partially funds a legal advocate for outreach to survivors of domestic violence.

Project Safe requested $31,000 for FY23 from the Special Programs Special Revenue Fund (fine revenue surcharges for the 5% Crime Victims Assistance Program), which is an increase of $5K or 19.2% above FY22. The increase is to assist in a wage increase for the two positions partially funded by ACCGov.

FY23 Budget includes $31,000 for Project Safe as requested.

	FY21 Budget	FY22 Budget	FY23 *Requested*	**FY23 Approved**	$▲	%▲
Project Safe, Inc.	26,000	26,000	31,000	31,000	5,000	19.2%
	26,000	26,000	31,000	31,000	5,000	19.2%

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2016-2021) estimate unless noted)
- Population: 131,857 (2021 Estimate)
- Median Household Income: $38,311
- Median Age: 28
- White: 58% | Black or African-American: 24.7% | Asian: 3.9% | Other: 12.8% |Hispanic or Latino: 11.2%
- High school graduates (ages 25+): 87.9%
- Bachelor's degree or higher (ages 25+): 44%
- Persons below poverty: 29.9%
- Unemployment rate: 2.9% (Jan 2022 as reported by the Georgia Department of Labor)
- Total registered voters as of 2/1/22: 80,783 (70,817 active)

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1; Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Megabus – 1; Groome Transportation

Public Accommodations
- Lodging – 27; Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

Athens-Clarke County by the Numbers

ACC Unified Government

- *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
- *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.
- ACC government positions (FY23 – Approved): 1,769
- ACC employees per 1000 residents: 13.4 (FY23)
- Web site: www.accgov.com
- Television: ACTV Channel 180 (Charter Cable)

Education

- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 6
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension.

Principal Employers	Number of Employees
University of Georgia	10,800
Piedmont Athens Regional	3,300
Clarke County School District	2,350
St. Mary's Health Care System	1,863
Athens- Clarke County Unified Government	1,769
Caterpillar	1,500
Pilgrim's Pride	1,300

Other Figures

- Sales tax (2021): 8%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects
  - 1% - TSPLOST (Transportation Special Purpose Local Option Sales Tax) – added as of April 1, 2018

Miscellaneous

- Sister cities: Cortona, Italy (1978), Lasi, Romania (2001)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Labor, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

FY23 CDBG & HOME

Overview

Programs and activities planned for FY23 from the Community Development Block Grant (CDBG) and HOME Grant appropriation, approved by the Mayor and Commission on May 3, 2022, are listed below. CDBG and HOME grants are programs funded from the U. S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of affordable housing, economic development, and public service.

Note: After the FY23 Budget Agenda Item was established, the U. S. Department of Housing & Urban Development issued revised funding allocations resulting in a decrease in CDBG funding of $(44,209) (from $1,428,300 to $1,384,091) and an increase in HOME funding of $221,536 (from $637,399 to $858,935). These revisions will be processed as a FY23 budget amendment effective July 1, 2022. Please see revision tables on pages G-6 & G-7.

CDBG Grant Appropriation

Projected CDBG Funding FY23 (July 1, 2022 - June 30, 2023) $1,378,300
Reprogrammable CDBG Funds ..... $ 50,000

Total Projected FY23 CDBG Funding Available..... $1,428,300

Affordable Housing Objectives

1. Athens Area Habitat for Humanity $155,000
   Minor to moderate homeowner rehabilitation, handicap accessibility, and support for rehabilitation and new construction of affordable housing activities.

2. Athens Housing Authority $150,000
   Acquisition, demolition and support for new construction of affordable housing activities.

3. Athens Land Trust $190,000
   Acquisition, homeowner down payment assistance, and support for rehabilitation and new construction of affordable housing activities.

4. Historic Athens (formerly Athens-Clarke Heritage Foundation) $115,395
   Minor to moderate homeowner rehabilitation of homes 50 years or older and of historic/historic-eligible homes.

5. Voluntary Demolition Activities..... $50,000
   Demolition assistance for property owners and nonprofit agencies to reduce slum and blight, and for support of affordable housing development.

Total Affordable Housing $660,395*
**Does not include carryforward from prior year*

Micro-enterprise, Economic Development & Neighborhood Revitalization Objectives

6. Athens Land Trust $60,000
   Micro-enterprise programs: West Broad Farmers Market and Young Urban Farmers

7. East Athens Development Corporation..... $30,000
   Bridging the Gap job coaching program

8. East Athens Development Corporation $100,000
   Operation One Family at a Time, providing job training and job placement assistance for certified nursing assistant, phlebotomy technician and patient care technician certification

9. East Athens Development Corporation $33,000
   Partnership with Chess and Community Conference, United Community Outreach, and Cultivating a Lifetime of Legacy agencies to conduct youth economic development activities.

10. Goodwill of North Georgia $62,500
    Micro-enterprise training through GoodBIZ program for new and existing businesses.

Total Micro-enterprise, Economic Development and Neighborhood Revitalization $285,500

Public Service Objectives – Subject to the 15% Cap

11. Acceptance Recovery Center $18,000
    Alumni treatment follow-up transitional housing program for recovery program graduates

12. Advantage Behavioral Health Systems $17,000
    Homeless Day Service Center and outreach support program to expand housing assistance programs and supportive services to individuals experiencing homelessness.

13. Athens Community Council on Aging $18,000
    Transportation for seniors to appointments and services

14. Athens Land Trust $20,000
    Comprehensive housing counseling and financial education for low to moderate income individuals

15. Athens Nurses Clinic $18,000
    Dental services for homeless individuals

16. Chess and Community Conference $20,000
    Project Rewire program that includes STEM and critical thinking programs for low income youth

17. Divas Who Win $20,000
    Workforce development program for women in special population groups

18. Family Promise of Athens $20,000
    Shelter and services for homeless families

19. Georgia Conflict Center $20,000
    Restorative Justice Program to reduce criminalization of young people by serving as an alternative option to sentencing.

20. Sparrow's Nest $15,745
    Supportive services to individuals experiencing homelessness.

21. The Ark UMOC $20,000
    counseling, and financial products for low income individuals

Total Public Services $206,745

Administration
Total Administration $275,660

Total FY23 CDBG Expenditures $1,428,300*

**Does not include carryforward from prior year*

HOME Grant Appropriation

HOME Funding Available for FY23 (July 1 2022 – June 30, 2023) $637,399

1. Housing and Community Development $573,660

   To maximize the impact of HOME program funds and leverage public and private resources, HOME funds will be available as "gap financing" for eligible housing activities under the HOME Investment Partnership Program. In order to maintain compliance with HOME regulations and utilizing the maximum allowable subsidy for individual units, HOME funds may also be made available to open projects that are approaching non-compliance with portions of the recently revised HOME Final Rule.

   Applications for HOME funds will be accepted on a "first come, funds available" basis on affordable housing developments where:
   - the proposed property site has been identified;
   - total development costs have been projected (including sales price and/or rental rates);
   - additional financial resources have been secured and committed.

This will enable HCD to determine the actual investment of HOME funds required to make the development financially feasible and provide increased housing opportunities for decent, safe, and affordable housing for low to moderate income households in Athens-Clarke County.

2. Administration $63,739
   HCD administration of HOME program (10% cap)

TOTAL FY23 HOME EXPENDITURES $637,399

Revised Grant Amounts

Budget vs Revised FY23 CDBG Funding

CDBG Revenues

Category	Budget	Revised	Change
FY23 CDBG Funding	$1,378,300	$1,303,091	($75,209)
Reallocation of Prior Year CDBG Carryforward	$50,000	$81,000	$31,000
Totals	**$1,428,300**	**$1,384,091**	**($44,209)**

CDBG Expenses

Category	Recipient	Budget	Revised Award	Change
Program Admin.	ACCGov	$275,660	$260,618	($15,042)
Affordable Housing	Athens Area Habitat for Humanity	$155,000	$155,000	-
	Athens Housing Authority	$150,000	$150,000	-
	Athens Land Trust	$190,000	$190,000	-
	Historic Athens	$115,395	$115,395	-
	ACCGov – Voluntary Demolition Program	$50,000	$32,115	($17,885)
Economic Development	Athens Land Trust	$60,000	$60,000	-
	East Athens Dev. Corp. (Bridging the Gap)	$30,000	$30,000	-
	East Athens Dev. Corp. (Op. 1 Family at a Time)	$100,000	$100,000	-
	East Athens Dev. Corp. (Youth Econ. Dev.)	$33,000	$33,000	-
	Goodwill	$62,500	$62,500	-
Public Services (Subject to 15% Cap)	Acceptance Recovery Center	$18,000	$17,010	($990)
	Advantage Behavioral Health Systems	$17,000	$16,065	($935)
	Athens Community Council on Aging	$18,000	$17,010	($990)
	Athens Land Trust	$20,000	$18,900	($1,100)
	Athens Nurses Clinic	$18,000	$17,010	($990)
	Chess & Community	$20,000	$18,900	($1,100)
	Divas Who Win	$20,000	$18,900	($1,100)
	Family Promise of Athens	$20,000	$18,900	($1,100)
	Georgia Conflict Center	$20,000	$18,900	($1,100)
	Sparrow's Nest	$15,745	$14,968	($777)
	The Ark UMOC	$20,000	$18,900	($1,100)
	Totals	**$1,428,300**	**$1,384,091**	**($44,209)**

Revised Grant Amounts

Budget vs Revised FY23 HOME Funding

HOME Revenues

Category	Budget	Revised	Change
FY23 HOME Funding	$637,399	$858,935	$221,536
Totals	**$637,399**	**$858,935**	**$221,536**

HOME Expenses

Category	Budget	Revised	Change
Program Administration (10% cap)	$63,734	$85,893	$22,159
HOME Grants*	$574,025	$773,042	$199,017
Totals	**$637,399**	**$858,935**	**$221,536**

*Including HUD mandated set asides for Community Housing Development Organizations.

Debt Service Requirement

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and do not fall under the legal debt limit.

Computation of Legal Debt Margin

Estimated Net Assessed Value of Taxable Property	$ 5,065,637,535 [(1)]
Debt Limit (10% of Assessed Value)	$ 507,000,000
General Obligation Bonds outstanding	$ 26,614,700
Debt Margin	$ 480,385,300

[(1)] – Estimated Net Assessed Value of Taxable Property for 2021.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2022. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY23.

General Obligation Bonds:

2018 Transportation Special Projects Local Options Sales Tax Debt

- Purpose: Finance TSPLOST projects in anticipation of revenues
- Interest Rate: 2.28%
- Maturity Date: 2023
- Original Principal Amount: $8,000,000
- July 1, 2022 Principal Outstanding: $2,074,700
- Funding Source: Anticipated TSPLOST revenue

2020 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 4% to 5%
- Maturity Date: 2031
- Original Principal Amount: $26,660,000
- July 1, 2022 Principal Outstanding: $22,585,000
- Funding Source: Anticipated SPLOST revenue

2021 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 5%
- Maturity Date: 2031
- Original Principal Amount: $93,175,000
- July 1, 2022 Principal Outstanding: $84,640,000
- Funding Source: Anticipated SPLOST revenue

Debt Service Requirement

Revenue Bonds:

2012 Economic Development Authority (Caterpillar Project)

- Purpose: Construct infrastructure improvements for Caterpillar project
- Interest Rate: 2 to 5%
- Maturity Date: 2032
- Original Principal Amount: $5,475,000
- July 1, 2022 Principal Outstanding: $3,960,000
- Funding Source: General Fund Revenue

2007 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund – Ph I)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2031
- Original Principal Amount: $14,772,863
- July 1, 2022 Principal Outstanding: $7,113,358
- Funding Source: Water and Sewer Service Fees

2009 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund– Ph 2)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2033
- Original Principal Amount: $4,469,301
- July 1, 2022 Principal Outstanding: $2,603,548
- Funding Source: Water and Sewer Service Fees

2015 Water and Sewerage Revenue Bonds

- Purpose: Construct Water & Sewerage System and facility improvements and expansions
- Interest Rate: 1 to 5%
- Maturity Date: 2038
- Original Principal Amount: $210,140,000
- July 1, 2022 Principal Outstanding: $170,030,000
- Funding Source: Water and Sewer Service Fees

Other Long Term Debt:

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- Purpose: Construct Downtown Parking Deck
- Interest Rate: 3.51%
- Maturity Date: 2026
- Original Principal Amount: $6,131,700
- July 1, 2022 Principal Outstanding: $2,000,400
- Funding Source: General Fund – Parking Fees

Debt Service Requirement

2002 Airport Guaranteed Revenue Debt

- Purpose: Construct T-Hangars at Ben-Epps Airport
- Interest Rate: 3.72% (first 10 years) and 2.74% (reset for final 10 years)
- Maturity Date: 2023
- Original Principal Amount: $1,000,000
- July 1, 2022 Principal Outstanding: $66,457
- Funding Source: Airport Enterprise Fund – Rent from T-Hangers

2009 Airport Guaranteed Revenue Debt

- Purpose: Construct Executive Hangers at Ben-Epps Airport
- Interest Rate: 4.15%
- Maturity Date: 2029
- Original Principal Amount: $600,000
- July 1, 2022 Principal Outstanding: $210,000
- Funding Source: Airport Enterprise Fund – Rent from Executive Hangers

2019 Solid Waste Authority- Landfill Expansion Debt

- Purpose: Expand Landfill space
- Interest Rate: 2.5%
- Maturity Date: 2027
- Original Principal Amount: $4,765,989
- July 1, 2022 Principal Outstanding: $3,574,489
- Funding Source: Landfill Enterprise Fund - tipping fees

2020 MUNIS Software Project

- Purpose: Installation and Servicing of MUNIS Software.
- Interest Rate: 2.6%
- Maturity Date: 2027
- Original Principal Amount: $1,635,344
- July 1, 2022 Principal Outstanding: $1,197,667
- Funding Source: General Fund Revenue

2018 VOIP Capital Lease

- Purpose: Installation and Servicing of VOIP Services.
- Interest Rate: 3.89%
- Maturity Date: 2022
- Original Principal Amount: $259,181
- July 1, 2022 Principal Outstanding: $508,489
- Funding Source: General Fund Revenue

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON JUNE 25, 2020

Operating Budget Policies

1. The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.

2. The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.

3. All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.

4. The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.

5. All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.

6. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.

7. The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.

8. The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.

9. The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.

10. The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

Capital Budget Policies

1. Capital projects will be undertaken to:

    A. Preserve infrastructure and public facilities.
    B. Promote economic development and enhance the quality of life.
    C. Improve the delivery of services.
    D. Preserve community and historical assets.
    E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $30,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Reserve Fund Policies

1. The Unified Government will strive to maintain a General Fund Unassigned Fund Balance at least equal to two months (16.8%) of annual General Fund operating expenditures plus transfers out to other funds. This Unassigned Fund Balance amount shall be created and maintained to:

    A. Mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures).
    B. Ensure stable tax rates.
    C. Provide a sufficient cash balance for current financial needs.

The conditions that warrant the use of Unassigned Fund Balance below the policy level include:

A. An economic downturn resulting in revenue receipts below budget.
B. An unforeseen catastrophic event.
C. One-time policy decision to meet a specific Commission determined need.

The Unified Government will replenish the Unassigned Fund Balance within two fiscal years through a means or combination of means approved by the Mayor and Commission.

2. The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.

3. The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.

4. In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:

   A. Reduce or eliminate current year funding for the Capital Additions and Improvements Program;
   B. Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;
   C. Utilize General Fund Unassigned Fund Balance to sustain essential services;
   D. And if necessary, reduce essential services

Revenue Administration Policies

1. The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.

2. The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.

3. The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.

4. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.

5. The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.

6. The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.

Accounting, Auditing, & Financial Reporting

1. An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.

2. The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.

3. The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.

4. The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.

5. The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.

6. The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.

Debt Policies

1. The Unified Government will confine long-term borrowing to capital improvements and moral obligations.

2. The Unified Government will not use short-term debt for operating purposes.

3. The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.

4. General obligation debt will not be used for enterprise activities.

5. The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.

6. Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.

7. The Unified Government will limit the use of lease purchase and other short term debt when possible.

Investment Policies

1. The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.

2. All investments shall be made with consideration for environmental and human rights impact.

3. The investment program shall be operated based on the following principles, in the order listed.

   A. Legality - all investments comply with state and local laws.
   B. Safety - principal is protected from loss with secure investment practices and collateralization.

C. Liquidity - investments are readily convertible to cash when needed without losses.
D. Yield or Return on Investment - earnings are maximized without diminishing the other principles.

4. The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.

5. The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.

6. The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.

Purchasing Policies

1. It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.

2. The Manager shall be responsible for the operation of the Unified Government's purchasing system.

3. All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.

4. The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.

ANIMAL SERVICES

	Subject	Fee / Unit
1	Reclaiming a neutered or spayed dog or cat	$25 first impound; $30 second impound; $35 subsequent impounds
2	Reclaiming an intact dog or cat	$25 fee if owner chooses to get animal altered through the free community Athens pets program. Animal Control must transport animal to surgery.
3	Boarding fee	$5/day + cost of inoculations and any vet services
4	Adoptions	$25 Special Event fee; $100 Adult large dogs; $150 dogs under six months and or 25lbs; $50 dogs in shelter over 30 days; $25 adult cats; $50 kittens under six months
5	Adoption refund upon proof of neutering	$0.00 - Reduction included in reclaiming an intact animal if animal is altered
6	Registering a Potentially Dangerous Dog, Dangerous Dog, or Vicious dog	$100/annually

BEN EPPS AIRPORT

	Subject	Fee / Unit
	Ramp/Overnight Fees	
1	Twin Piston - Small	$25 per aircraft
2	Twin Piston - Medium	$45 per aircraft
3	Twin Piston - Large	$125 per aircraft
4	Turbo Prop - Small	$95 per operation
5	Turbo Prop - Medium	$115 per operation
6	Turbo Prop - Large	$140 per operation
7	Jet - Small	$175 per operation
8	Jet - Medium	$225 per operation
9	Jet - Large	$525 per operation
10	Jet - Extra Large	$650 per operation
11	Jet - Air Force One	FREE
12	Helicopter	$40 per operation
13	Airship Mooring Fee (Blimp)	$185 per night
	Minimum Fuel Purchase to waive Ramp Fees based on current market prices - adjusted by Airport Director	
14	Twin Piston - Small	30 gallons
15	Twin Piston - Medium	40 gallons
16	Twin Piston - Large	100 gallons
17	Turbo Prop - Small	90 gallons
18	Turbo Prop - Medium	125 gallons
19	Turbo Prop - Large	150 gallons
20	Jet - Small	150 gallons
21	Jet - Medium	200 gallons
22	Jet - Large	450 gallons
23	Jet - Extra Large	650 gallons
24	Airship Mooring Fee (Blimp)	60 gallons
	Landing Fees	
25	Commercial Operations - Based on Max Gross Landing Weight	$2.80 per 1,000 lbs.

BEN EPPS AIRPORT (continued)		
	Subject	**Fee / Unit**
	Baggage Handling Fees - Passenger Capacity	
26	20	$300 per aircraft
27	30	$450 per aircraft
	Baggage Handling Fees - Passenger Capacity (continued)	
28	50	$750 per aircraft
29	70	$1,050 per aircraft
30	90	$1,350 per aircraft
31	125	$1,875 per aircraft
32	150	$2,250 per aircraft
	Fuel Prices - Based on market prices - adjusted by Airport Director	
33	Jet A Fuel	Market Price
34	AvGas Fuel	Market Price
35	Based Tenants Discount (below posted price)	AvGas - $0.25 / Jet - A $0.40
36	Shell Contract Fuel (Jet A)	Market Price
37	Volume Discount 501 - 999 gallons (below posted price)	AvGas and Jet A - $0.20
38	Volume discount 1,000+ gallons	AvGas and Jet A - $0.25
39	**After Hours Call Out Fee**	265 per call out
40	**Commercial Terminal Meeting Room**	$120 per hour / 2 hour minimum
41	Table Rental	$5.00 per table per day
42	Chair Rental	$2.50 per chair per day
	Tie Down Fees - One night waived with multiple night stay with fuel purchase	
43	Nightly	$25 per night
44	Monthly	$75 per month
	Airport Hangar Rental Monthly Rates - Based on market prices - adjusted by the Airport Director	
45	Row C Hangars (20)	$324.87 per month
46	Row D Hangars (12)	$249.79 per month
47	Row F Hangars (12)	$259.60 per month
48	Row G Hangars (4)	$406.66 per month
49	Row E Hangars (2)	$684.76 per month
50	Row B Hangars (19)	$383.48 per month
51	Hangar C21	1,289.20 per month
52	Hangar B20	1,289.20 per month
53	Row A Hangars (4)	$1,489.86 per month
54	Colvin Hangar	$3,710 per month
55	Falcon Hangar	$6890 per month
	Airport Hangar Rental Weekly Rates - Based on market prices - adjusted by the Airport Director	
56	Hangars G, B, C, D, E, F (with/without fuel purchase)	$365/$318 per night
57	Hangars A, C21, B20 (with/without fuel purchase)	$822/$928 per night
58	Colvin Hangar (with/without fuel purchase)	$822/$928 per night
59	Falcon Hangar	$1,590/$1,723 per night
	Airport Hangar Rental Overnight Rates - Based on market prices - adjusted by the Airport Director	
60	Hangars G, B, C, D, E, F (with/without fuel purchase)	$80/$106 per night
61	Hangars A, C21, B20 (with/without fuel purchase)	$186/$239 per night
62	Colvin Hangar (with/without fuel purchase)	$371/$424 per night
63	Falcon Hangar	$371/$424 per night

BEN EPPS AIRPORT (continued)

	Subject	Fee / Unit
	Ground Power Unit (GPU) Fee	
64	Engine Start (waived with fuel purchase)	$35 per start
65	Per Hour (Waived with fuel purchase)	$55 per start
	Towing Fee	
66	Single Engine	$30 per tow
67	Twins	$35 per tow
68	**Airplane Lavatory Cleaning Fee**	$195 per service
69	**Air Stair Fee**	$375 per service
70	**Unimproved Land Lease Rate (no utilities)**	$0.38 per square foot
71	**Improved Land Lease Rate (with utilities)**	$0.42 per square foot

BUILDING INSPECTION

	Subject	Fee / Unit
	Permits	
1	Building Permit	$80 plus $3 per $1000 of valuation
2	Electrical Permit	$80 plus $2 per circuit
3	Plumbing Permit	$80 plus $2 per fixture
4	Mechanical Permit	$80 plus $2 per supply and return
5	Gas Permit	$80 plus $2 per fixture
6	Plan Submittal Fee	$375 for project values up to $10,000; Project values over $10,000 fee of $500 for up to 50 plan sheets plus $2 per sheet over 50 sheets
7	Plan Review Fee	One-half building permit fee ($80 minimum)
8	Demolition Permit	$80
9	Demolition Permit - Central Business District	$130
10	Swimming Pool Permit	$250 per pool flat fee
11	Temporary Certificate of Occupancy	$100
12	Temporary Building Permit	$80
13	Class A Manufactured Home Permit	$80 plus $3 per $1000 of valuation
14	Class B Manufactured Home Permit	$80
15	Manufactured Home Pre-Moving Inspection	$80 plus $0.45 per mile
16	Building Relocation Permit	$100
17	Fire Protection Systems (sprinkler) Permit	$80
18	Private water and sewer system Permit	$80 each
	Inspection Fees (applies to all inspection types)	
19	First Trip	$35
20	Second Trip	$50
21	Third and subsequent trips	$75
	Other Mechanical Permits	
22	Duct work Repair	$80
23	Exhaust over one HP	$80 each ehaust fan
24	Freestanding Unit	$80 plus $2 each unit
25	Floor Furnace	$80 plus $2 each unit
26	Wall Furnace	$80 plus $2 each unit
27	Steam System	$80 plus $2 each radiator
28	Refrigeration	$80 plus $2 per ton
29	Grease/Vent Hoods	$80 plus $80 per hood
30	Incinerator	$80 per unit
31	Fireplaces and Wood Stoves	$80 per unit
32	Construction Board of Appeals Hearing	$250
33	After hours inspection fee	$80 per hour (2 hour minimum)

BUILDING INSPECTION (continued)

	Subject	Fee / Unit
34	Work without permit fee	Double normal permit fee
35	Secured Structure	$250
36	Temporary Secured Structure	$50
37	Signs	$80 plus $10 per $1000 of valuation
38	Copies	$0.25 per page
39	Temporary Signs	$30
40	Construction Valuation Table	See Exhibit A

CENTRAL SERVICES

	Subject	Fee / Unit
	Special Events	
1	Application Fee	$25.00
2	Emergency Review Fee (less than 60 days review)	$125
3	Beer and/or Wine Special Outdoor Café Area or Festival Zone	$150 (up to 150 people); $300 (up to 300 people); $600 (festival zone)
4	Home-brew Special Event	$50.00
	Special Sales	
5	Farmer's Market (assigned locations)	$100.00
6	Mobile Food Vendor Unit	$515.00
7	Street Merchant Assigned Location	$150 per trimester
8	Sidewalk Sale	$50
9	Individual Merchant Identification/Badge	$20.00
10	Replacement Merchant Identification/Badge	$15.00
	Sidewalk Cafes	
11	Annual Permit Fee	$100 + $1.50/S.F.
	Publication Racks	
12	Annual Permit Fee	$75/rack
	Public Use of Government Facilities	
13	Application Fee	$25
14	Security Fee	$25 (if after normal operating hours)
15	Utility Fee	$5/hr (if after normal operating hours)
16	Cleanup/Damage Deposit	$25 (1-25 people) / $50 (26-50 people) / $100 (51+ people) $50 (26-50 people); $100 (51+ people)
	On-Street Parking	
17	Parking Meters	
18	Downtown construction permit parking	$10/space /day; $75 for violation
19	Legal Parking Zone Violation - Expired Meter or Display Ticket	$20.00
20	Legal Parking Zone Violation - Overtime Parking	$25.00
21	Legal Parking Zone Violation - Loading Zones	$75
22	Illegal Parking - No Parking Zone	$75
23	Illegal Parking - In Disable Person Space	$300
24	Illegal parking - Parking on Sidewalk	$50
25	Illegal Parking -Parking Outside of Designated Space line	$75
26	Illegal Parking - Double Parking	$75
27	Illegal Parking - During CBD Restricted Times	$35
28	Illegal Parking - Fire Lane	$150
29	Illegal Parking - Violation of Posted Sign - ACCGov Property	$75
	Parking Decks & Surface Lots	
30	All Decks - Hourly Parking (subject to time limits)	$1/hour

CENTRAL SERVICES (continued)

	Subject	Fee / Unit
31	All Decks - Monthly Keycard Pass	$85/month
32	All Decks - Monthly Keycard Pass (downtown employees)	$65/month
33	All Decks - UGA Football Game Days	$40.00
34	Courthouse Deck - Arrive after 5pm and leave before 7am	$10
35	Courthouse Deck - Arrive after 5pm and leave after 7am	$15
36	All Decks - Maximum Daily Fee	$15
37	Downtown Surface Lots 1-3	$45/month
38	Downtown Surface Lots 1-3 (downtown employees)	$35/month

CORRECTIONS: Diversion Center/Transition Center

	Subject	Fee / Unit
	Routine Fees	
1	Registration Fee (one-time per sentence)	$50.00
2	Room & Board (based on income) billed weekly	$90 - $130
3	Parking Permit (one-year period)	$25.00
4	Staff Transportation to/from work (one-way)	$10.00
	Disciplinary Report Fees	
5	Administration Fee (per guilty finding)	$4.00
6	Possession of a cellular or wireless device, or a device associated with a wireless communication device (inside the guard lines) (Fee set by Dept. of Corrections)	$100.00
7	Positive drug screen, or possession of drugs or a drug-related item (Fee set by Dept. of Corrections)	$200.00
8	Positive alcohol screen, or possession of alcohol (Fee set by Dept. of Corrections)	$100.00
9	Escape Fee (Fee set by Dept. of Corrections)	$200.00
	Other Department Services	
10	Drug Test (Lab cost)	$15.00
11	Bus Ticket - single ride (Transit System Fee)	$0.00
12	Medical Call/Prescription Refill (Fee set by Dept. of Corrections)	$5.00

FINANCE

	Subject	Fee / Unit
	Alcohol License and Permit Fees	
1	Class A - Retail Liquor Package	$5,000.00
2	Class B - Retail Beer Package	$1,000.00
3	Class C - Retail Wine Package	$1,000.00
4	Class D - Retail Liquor by the Drink (1)	$1,500.00
	Class D1 - Retail Liquor by the Drink, Low Volume Restaurant	$2,500.00
5	Class E - Retail Beer by the Drink (1)	$450.00
6	Class F - Retail Wine by the Drink (1)	$450.00
7	Class G - Wholesale Liquor	$5,000.00
8	Class H - Wholesale Beer	$1,140.00
9	Class I - Wholesale Wine	$1,140.00
10	Class J - Licensed Alcoholic Beverage Caterer	$600.00
11	Class K - Brewer, Manufacturer or Malt Beverages Only	$2,600.00
12	Class L - Brew Pub Operator	$600.00
13	Class M - Broker	$600.00
14	Class N - Importer	$600.00
15	Class O - Hotel In-Room Service Liquor, Beer, and Wine	$600.00
16	Class P - Manufacturer of Wine Only	$600.00
17	Class Q - Manufacturer of Distilled Spirits Only	$5,000.00
18	Sunday Sales Permit Fee	$0.00
19	Wine Tasting Permit Fee	$250.00
20	Growler Tasting Permit Fee	$250.00

FINANCE (continued)		
	Subject	**Fee / Unit**
21	After Hours Service Permit Application Fee	$60.00
22	Temporary Non-Profit Alcohol Permit Fee	$50.00
23	New Application Fee	$400.00
24	Change of Ownership/Management Application Fee	$100.00
	Alcohol License Late Renewal Payment Penalties	
25	November 1st to November 15th	$200.00
26	November 16th to November 30th	$300.00
27	After December 1st	20% of annual license fee but no less than $500, whichever is greater
	Occupation Tax Certificate (OTC) and Regulatory Fees	
	Number of Employees (annually)	
28	0 -1	$50.00
29	2-3	$131.00
30	4 - 6	$327.00
31	7 -10	$540.00
32	11-15	$780.00
33	16-20	$959.00
34	21-35	$1,229.00
35	36-50	$1,649.00
36	51-75	$2,038.00
37	76-100	$2,578.00
38	101-150	$3,058.00
39	151-250	$3,567.00
40	251 and over	$3,957.00
41	OTC Late Payment Penalty & Interest (State Regulated)	10% of amount due + 1.5% monthly interest
42	Administrative Fee	$50.00 annually
43	Professional Services OTC (State Regulated)	$400.00
44	Nude Performances	$200 new/$150 renewal
45	Massage Parlors	$200 new/$150 renewal/$20 annual individual permit
46	Pawnbrokers	$100.00 new/$75.00 renewal
47	Itinerant Merchant	$75.00
48	Insurance Company OTC (doing business in county) (State Regulated)	$150.00
49	Insurance Company owned branch location (State Regulated)	$35 per branch in excess of one location
50	Independent Insurance Agencies / Brokers (State Regulated)	$35.00 each branch
51	Loan Companies that sale, offer, solicit or take applications for insurance in connection with loans (State Regulated)	$10.00 or 35% of the company license fee, whichever is greater, per location per year
52	Trade and Merchandise Shows (Promoters or Operators)	$200.00 per event
53	OTC Telephone Tax	3% of recurring local service revenues (paid quarterly)
	Other Taxes	
54	Financial Institutions Tax (State Regulated)	Greater of 0.25% of gross receipts or $1,000
55	Insurance Premium Tax (State Regulated) (Collected and Remitted by State Insurance Commissioner)	1% Premium Tax for life, accident and sickness insurance policy gross direct premiums / 2.5% Premium Tax for all other gross direct premiums
	Excise Taxes	
56	Mixed Drink Consumption on Premises (State Regulated)	3% gross sales of distilled spirits
57	Hotel Motel (State & Local Regulated)	7% of Taxable Sales
58	Motor Vehicle Rentals (State Regulated)	3% of Taxable Sales
	Wholesale Excise Tax (State Licensed Wholesalers)	
59	Malt Beverage (including Breweries) (State Regulated)	5 Cents per 12 oz. container/$6.00 per 15 1/2 gallon barrel/$12.00 per 31 gallon barrel
60	Wine (State Regulated)	22 Cents per Liter
61	Liquor (State Regulated)	22 Cents per Liter

FINANCE (continued)		
	Subject	**Fee / Unit**
	Franchise Fees	
62	Cable & Video Services (State Regulated)	5% of gross revenue
63	Electric (EMC)	4% of gross sales in county / annual
64	Electric (GA Power) - Regulated by Public Service Commission	Paid Annually
65	Gas (Southern Company) - Regulated by Public Service Com.	quarterly
	Other Fees	
66	Returned Checks	$20.00

LEISURE SERVICES		
	Subject	**Fee / Unit**
	Rental Fees	
	Facility Rentals and Admissions	
1	Bank of 3 Tennis Courts	$24.00 / Per Hour
2	Outdoor Basketball Courts	$16.00 / Per Hour
3	Cleaning Deposit - Indoor Space No Kitchen	$50
4	Cleaning Deposit-Indoor or Outdoor Space with Kitchen	$70
5	BBQ Building/Picnic Shelter--Medium	$100
6	BBQ Building/Picnic Shelter--Medium	$90.00 / 8 Hour Block
7	Campfire Ring	$20.00 / 8 Hour Block
8	Concession Stand	$100.00 / Per Day
9	Conference Room/Multi-Purpose Room/Classroom	$20.00 / Per Hour - 2 hr. min
10	Dance Center Presentation Hall	$100.00 / Per Hour - 2 hr. min
11	Dance Studios	$50.00 / Per Hour - 2 hr. min
12	Dance Center Lobby	$25.00/Per Hour - 2 hr. min.
13	Exhibit Hall - SCNC	$100.00/ Per Hour - 2 hr. min.
14	Full Classrooom - SCNC	$50.00/ Per Hour - 2 hr. min.
15	Sandy Creek Park Admission	$2.00 per person
16	Sandy Creek Park Horse Admission	$2.00 per horse
17	Sandy Creek Park Pass	$30 resident / $50 non-resident
18	Sandy Creek Park Dog Park Reservation	$1.00 / Per Hour Per dog
19	Sandy Creek Park Dog Park Punch Card	$10 for 12 punches
20	Sandy Creek Park Disc Golf Play	$1.00 per person
21	Sandy Creek Park Disc Golf Punch Card	$10 for 12 punches
22	Gymnasium	$50.00 / Per Hour - Athletic Use
23	Gymnasium	$75.00 / Per Hour - Non-Athletic
24	Kitchen	$100.00 / Per Day
25	Large Multi-Purpose Room	$50.00 / Per Hour - 2 hr. min
26	Multi-Purpose Fields	$50.00 / 4 Hour Block
27	Multi-Purpose Fields	$100.00 / 8 Hour Block
28	Outdoor Classroom--Special Event - SCNC	$40.00 / 4 Hour Block
29	Outdoor Classroom--Special Event - SCNC	$60.00 / 8 Hour Block
30	Pavilion/Community Building	$225.00 / 8 Hour Block
31	Picnic Shelter--Small	$50.00 / 4 Hour Block
32	Picnic Shelter--Small	$75.00 / 8 Hour Block
33	Quinn Hall	$75.00 / Per Hour - 2 hr. min
34	Quinn Hall-Damage Deposit	$250.00 / Per Rental
35	Recreation Hall	$150.00 - 2 hr. min / $75.00 each add. Hr.
36	Softball/Soccer Fields	$100.00 / 4 Hour Block
37	Softball/Soccer Fields	$150.00 / 8 Hour Block
38	Tennis Courts	$8.00 / Per Hour
39	Tennis Center Whole Complex	$200.00 / Per Day
40	Walker Hall Complex	$50.00 / Per Hour
41	Pool Pass - Family	$40.00 / Season
42	Pool Pass - Single	$20.00 / Season
43	Pool Pass Family of 4	$40.00
44	Lyndon House Open Studio Pass	$65.00 / month

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
	Morton Theatre	
45	Conference Room	$30.00 / Per Hour, Per Day with Event Rental
46	E. D. Harris Pharmacy	$90.00 / Per Hour, One-Time with Event Rental
	Morton Theatre / Auditorium	
47	Full Day Rate: Mon-Wed	$575.00 / 9:00 AM - 11:00 PM
48	Full Day Rate: Thu-Sun	$770.00 / 9:00 AM - 11:00 PM
49	Half-Day Rate, Evening Hours: Mon-Wed	$550.00 / 4:00 PM - 11:00 PM
50	Half-Day Rate, Evening Hours: Thu-Sun	$640.00 / 4:00 PM - 11:00 PM
51	Half-Day Rate, Matinee Hours: Mon-Wed	$440.00 / 9:00 AM - 4:00 PM
52	Half-Day Rate, Matinee Hours: Thu-Sun	$500.00 / 9:00 AM - 4:00 PM
53	Hourly Rate - Early Hours: Mon-Wed	$80.00 / Per Hour, 9:00 AM - 4:00 PM, Non-Event Usage
54	Hourly Rate - Late Hours: Mon-Wed	$90.00 / Per Hour, 4:00 PM - 11:00 PM, Non-Event Usage
55	Hourly Rate - Early Hours: Thu-Sun	$90.00 / Per Hour, 9:00 AM - 4:00 PM, Non-Event Usage
56	Hourly Rate - Late Hours: Thu-Sun	$100.00 / Per Hour, 4:00 PM - 11:00, non-event usage
57	Hourly Rate - Additional Hours	$150.00 / Per Hour, 11:00 PM-9:00
	Lyndon House Arts Center	
58	Atrium	$280.00 / Per Hour - 2 hr. min
		$70.00 each additional hr.
59	Lounge	$60.00 / Per Hour - 2 hr. min
		$15.00 each additional hr.
60	Multi-Purpose Room	$90.00 / Per Hour - 2 hr. min
		$20.00 each additional hr.
61	Terrace & Back Lawn	$120.00 / Per Hour - 2 hr. min
		$30.00 each additional hr.
62	Ware-Lyndon House Front Lawn & Garden	$120.00 / Per Hour - 2 HR Min
		$30.00 each additional hr.
63	Kitchen	$100.00 / Flat fee when added to any other room
64	Wedding Package	$600.00 / Per Hour - 2 hr. min $145 each add. hr.
	Birthday Party	
65	Party Packages	$80.00 - $200.00
	Equipment Rentals	
66	10 Chairs	$25.00 / Per Day + Delivery Fee
67	10'x10' Tent	$60.00 / Per Day + Delivery Fee
68	20'x20' Tent	$110.00 / Per Day + Delivery Fee
69	25 Barricades	$50.00 / Per Day + Delivery Fee
70	4'x8'x16' Stage Platforms	$20.00 / Per Unit
71	5 Tables	$25.00 / Per Day + Delivery Fee
72	Bleached White Backdrop	$30.00 / Per Event
73	Canoes/Kayaks	$15.00 / Per Day
74	Canoes/Kayaks	$8.00 / Per Hour / $2 each add hr.
75	Concert Baby Grand	$25.00 / Per Day
76	Cymbals	$30.00 / Per Day
77	Discovery Box	$5.00 / 2 Weeks
78	DLP Projector	$50.00 / Per Day
79	Drum Kit	$90.00 / Per Day
80	Follow spots	$30.00 / Per Unit Per Day
81	Gobos	$15.00 / Per Item
82	Handheld Wireless Microphone	$30.00 / Per Unit Per Day

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
	Equipment Rentals (continued)	
83	Marley Floor	$50.00 / Per Event
84	Mirror (Disco) Ball	$30.00 / Per Event
85	Mobile Sound System	$120.00 / Per Event
86	Mobile Stage	$800.00 / Per Day / with Set-Up
	Mobile Stage Damage Deposit	$200.00
87	Stage Extension - 4x16	$330.00 / Per Day / with Set-Up
88	Tennis Ball Machine	$10.00 / Per Hour
	Electric Piano	$100.00/Event
89	Upright Piano	$150.00 / Per Day
90	Wireless Body Microphone	$30.00 / Per Unit Per Day
	Special Events	
91	Alcohol Fee-Indoor Event	$50.00 / 50 Attendees or Less
92	Alcohol Fee-Indoor Event	$150.00 / 51 Attendees or More
93	Alcohol Fee-Outdoor Event	$150.00/ < 2000 SF Serving Area
94	Alcohol Fee-Outdoor Event	$300.00/ < 4000 SF Serving Area
95	Electricity	$5.00 / Per Hour
96	Event Staffing--After Regular Hours	$35.00 / Per Staff Per Hour
97	Event Staffing--During Regular Hours	$15.00 / Per Staff Per Hour
98	Field Lights	$25.00 / Per Hour Per Field or Bank
99	Field Prep	$25.00 / Per Staff Per Hour
100	Special Event Application Fee	$25.00 / Per Event
101	Special Event Impact Fees	$100 - $1000 / Per Event/Size/Location
102	Technician Support	$18.00 / Per Hour
103	Outdoor Movie Screen Package - ACCGov only	$1,000/ 5 hrs/ $125.00 ea. Add. Hr.
	Program Fees	
	Note: Non-resident charges for programs are 150% of fee listed, rounded up to the nearest dollar.	
	Team Sports	
104	Adult Athletic Leagues	$100.00 - $500.00 / Season
	Adult	
105	Athletic Programs - Adults	$10.00 - $60.00
106	Performing Arts Programs - Adults	$35.00 - $115.00
107	Visual Arts Program - Adults	$45.00 - $130.00
108	General Recreation & Nature Programs - Adults	$0.00 - $40.00
	All Ages	
109	Family Programs	$2.00 - $35.00
	Youth	
110	Athletic Leagues - Youth	$65.00 / Season
111	Athletic Programs - Youth	$5.00 - $65.00
112	Gymnastics Programs	$35.00 - $140.00
113	Competitive Gymnastics	$60 - $120 / Month
114	General Recreation and Nature Programs - Youth	$0.00 - $60.00
115	Performing Arts Programs - Youth	$5.00 - $115.00
116	Visual Arts Programs - Youth	$15.00 - $65.00
117	Holiday Programs	$0.00 - $10.00
118	Outreach Programs - Nature Center and Bear Hollow	$0.00 - $100.00
	Special Event Programs	
119	Department Special Events	$0.00 - $10.00 Admission Fee
120	Leisure Services Community-Wide Events	$0.00 - $10.00 Admission Fee
	Youth Summer Camps	
121	Mini Camps	$15 - $90 / week
122	Day Camps	$40 - $175 / week

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
	Merchandise for Sale	
123	Merchandise for Sale	$1.00 - $50.00
PLANNING		
	General Business	**Fee / Unit**
1	Community Garden Application	$50.00/$10 renewal
2	Home Occupation Application	$20.00
3	Neighborhood Notification Registration Form	$0.00
4	Prescribed Grazing Application	$20.00
5	Sign Review Application	$25.00
	Construction/Development	
6	Changes to Approved Permit Plans	$55.00
7	Concept Review	$55.00
8	Demolition / Relocation Review - Non-Exempt	$90.00
9	Demolition / Relocation Review - Exempt	$25.00
10	Environmental Areas Permit	$25.00
11	Planning Department Inspection	$50.00
12	Plans Review Application / Plans Review Handbook	See Plans Review Fee Calculator
13	Plans Review Revision Submittal Form	See Revision Fee Calculator
14	Revision Submittal Form	$25.00 (except plans review)
15	Timber Harvesting Notification	$0.00
16	Tree Management Plan Application	$65.00
17	Telecommunication Facility Registration	$35.00
18	Temporary Telecommunication Facility Permit	$105.00
19	Zoning Permit - new single family & additions over 50%	$80.00
20	Zoning Permit - all other work	$25.00
21	Billboard Application	$25.00
	Plats/Subdivisions	
22	Preliminary Plat	$100 plus $10 per lot
23	Final Plat - Four lots or less	$75 plus $10 per lot
24	Final Plat - More than four lots	$150 plus $10 per lot
25	Subdivision Site Review	See Plans Review Fee Calculator
	Boards & Commissions	
26	Appeals of Appointed Board Rulings	$150.00
	Hearings Board	
27	Variance - Community Tree Management	$225.00
28	Variance - Flood Protection	$225.00
29	Variance - Flood plain & Riparian Buffer Areas	$225.00
30	Variance - Signs	$225.00
	Hearings Board (continued)	
31	Variance - Zoning & Development Standards	$225.00
32	Variance - Storm Water Management Standards	$225.00
33	Variance - Waiver - Forest Management Activity	$225.00
	Historic Preservation Commission	
34	Certificate of Appropriateness - Staff Review	$25.00
35	Certificate of Appropriateness - Minor Projects	$55.00
36	Certificate of Appropriateness - Major Projects	$505.00
37	Conceptual Preliminary Design Review	
38	Historic Preservation Tax Freeze Application	
	Certificate of Appropriateness - Moderate	$155.00

PLANNING (continued)		
	Subject	**Fee / Unit**
	Planning Commission	
39	Planned Development Application	$1,600.00
40	Rezone Application - Type I	$1,300.00
41	Rezone Application - Type II	$650.00
42	Special Use Application - Type I	$1,350.00
43	Special Use Application - Type II	$850.00
44	Variance Application	$225.00
45	Alternative Compliance Application - Type III	$150.00
46	Concept Review Application - Type III	$150.00
47	Administrative Action Application	$50.00
48	Pre-Application Conference	$0.00
	Prints/Copies/Maps	
	Copies	
49	8 1/2 X 11 inch, black & white	$0.25
50	8 1/2 x 14 inch, black & white	$0.50
51	11 x 17 inch, black & white	$0.50
	GIS Data Viewer Prints	
52	8 1/2 x 11 inches	$0.25
53	8 1/2 x 14 inches	$0.50
54	11 x 17 inches	$1.00
	Special Orders /Color Prints	
55	8 1/2 X 11 inches	$8.00
56	11 x 17 inches	$10.00
57	24 x 36 inches	$25.00
58	36 x 48 inches	$35.00
	KIP Copies	
59	Labor	1st 15 minutes free/then $15 per hr.
60	In-house, no labor	$0.35 per square foot
61	Other items	$0.45 per square foot + labor
62	Topo's	$2.50 plus labor
	Ordinances/Studies/Maps	
63	Individual Chapters of Development Regulations	$5.00
64	Environmental Areas Ordinance	$5.00
65	Sign Ordinance	$10.00
66	Comprehensive Plan CD	$10.00
67	Infill Housing Study (2008)	$30.00
68	Zoning Map	$35.00
69	Future Development Map	$35.00
70	GIS Data Set	$50.00
71	ACC Orthophoto Data (seamless or tiles)	$50.00
	Staff Research	
72	GIS/graphics research assistance (no maps generated)	Free - 1st 30 minutes / then $18 per hr.
73	GIS/graphics research assistance (maps generated)	Free - 1st 15 minutes / then $18 per hr.
74	GIS data viewer research	Free - 1st 15 minutes / then $18 per hr.
75	Zoning Verification Requests - Simple	$25.00
	Zoning Verification Requests - Simple	$55.00
	Open Records Request	
76	Research, administrative work	Free - 1st 15 minutes / then per hr. fee
77	CD / flash drive	$10.00
78	Copies 8 1/2 x 11; 8 1/2 x 14	$0.10
79	Copies 11 x 14	$0.75
80	Plans / Maps	See Prints / Copies / Maps

PLANNING (continued)		
	Subject	**Fee / Unit**
	Inclusionary Zoning	
81	Payment in Lieu for studio, one or two bedroom unit	$135,000.00
82	Payment in lieu for three or four bedroom unit	$165,000.00
PUBLIC UTILITIES		
	Subject	**Fee / Unit**
	Water (& Sewer) Service Establishment Fees	
1	Water Deposit	$50.00
2	Service Fee	$10.00
3	Same day service	$25.00
4	Re-establish water service	$15.00 plus additional expenses
5	Sewer Deposit	$0.00
6	Reinstatement of sewer service	$0.00
7	Set Up Trash Service (requires second step with Solid Waste)	$10.00
8	Late payment fee	10% of amount due
9	Meter tampering penalty	$100.00
	Monthly Water Rates: Single Family Residential	
10	Tier 1: Annual Average (AA)*	$6.25 per 1000 gallons
11	Tier 2: Up to 50% over AA	$8.25 per 1000 gallons
12	Tier 3: Between 51% - 99% over AA	$9.37 per 1000 gallons
13	Tier 4: More than 100% over AA	$15.61 per 1000 gallons
	* The minimum Annual Average is 3,000 gallons per month	
	Monthly Water Rates: Multifamily & Non-Residential	
14	Tier 1 for all use	$6.25 per 1000 gallons
	Water Monthly Customer Service	
15	Water Monthly Customer Service	4.80/ month
	Sewer Monthly Customer Service Fee	
16	Residential sewer use is equal to 100% of water consumption	$7.91 per 1000 gallons
	Sewer monthly customer service fee	$4.80/ month
	Meter Replacement Fee (per month)	
17	5/8 or 3/4-inch meter	$0.52
18	1-inch meter	$1.15
19	1.5-inch meter	$3.62
20	2-inch meter	$28.11
21	3-inch meter	$38.20
22	4-inch meter	$52.89
23	6-inch meter	$130.32
24	8-inch meter	$172.50
	Fire Sprinkler System Charges	
25	1.5 inch meter	$1.00 / month
26	2 inch meter	$1.5 / month
27	3 inch meter	$2.00 / month
28	4 inch meter	$5.00 / month
29	6 inch meter	$10.00 / month
30	8 inch meter	$15.00 / month
31	10 inch meter	$30.00 / month
32	12 inch meter	$45.00 / month
	Industrial/ Commercial Wastewater Surcharge Rates	
33	>250 mg/L Five-Day Biochemical Oxygen Demand (BOD5)	0.30 per pound
34	>250 Total Suspended Solids (TSS)	0.30 per pound
35	101-150 Fats, Oil, Grease (FOG)	0.16 per pound

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
	Industrial/ Commercial Wastewater Surcharge Rates (cont.)	
36	Biological Oxygen Demand 5 > 1,000 mg/L	$0.32 per lb.
37	Total Suspended Solids > 1,000 mg/L	$0.32 per lb.
38	101-200 Fats, Oil, Grease (FOG)	$0.17 per lb.
39	>200 FOG Maximum Level	0.53 per pound
40	Wastewater discharge permit violation	Up to $1,000.00 per violation / day
	Fire Hydrant Flow and Pressure Measurement Request	
41	24 hour chart of pressure measurement	$50.00 per chart
42	Fire Flow Static and Residual Flow and Pressure Measurement	$50 per measurement
43	**PUD Plan Review Fee**	$150 per plan set
	Water and Sewer System Extension Inspection Fee	
44	PUD Utility Extension Permit Fee	$100 per permit
45	Water Line	$1.15 per linear foot water main
46	Sewer Line	$2.65 per linear foot water main
47	Minimum Charge for Inspection Fee	$ 250 per contract
	Water and Sewer Evaluation for Connection	
48	Determination of Availability	$0.00
49	Evaluation of connection to water system	$50 per connection
50	Evaluation of connection to sewer system	$150 per connection
	PUD Fees for Water and Sewer Construction	
51	Material Cost	Cost determined by job
52	Labor Cost	$950 per day - minimum 1 day
53	Equipment Cost	$850 per day - minimum 1 day
	Water Meter Charge	
54	3/4-inch meter	$335.47
55	1-inch meter	$508.12
56	1.5-inch meter	$743.05
57	2-inch meter	$1,518.89
58	3-inch meter	$3,339.37
59	4-inch meter	$8,403.07
60	6-inch meter	$13,036.23
61	8-inch meter	$14,672.05
	Water Meter Stub Charge	
62	3/4-inch meter short side	$1,085.00
63	3/4-inch meter long side	$2,090.00
64	1-inch meter short side	$1,289.42
65	1-inch meter long side	$2,300.19
66	1.5-inch meter short side	$1,770.22
67	1.5-inch meter long side	$2,824.70
68	2-inch meter short side	$2,240.09
69	2-inch meter long side	$3,387.45
70	3-inch meter	Cost determined by job
71	4-inch meter	Cost determined by job
72	6-inch meter	Cost determined by job
	Water Meter Connection Fee	
73	3/4-inch meter	$2,000
74	1-inch meter	$5,000
75	1.5-inch meter	$10,000
76	2-inch meter	$16,000

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
	Water Meter Connection Fee (cont.)	
77	3-inch meter	$32,000
78	4-inch meter	$50,000
79	6-inch meter	$100,000
	Sewer Connection Fee	
80	3/4-inch meter	$3,100
81	1-inch meter	$7,750
82	1.5-inch meter	$15,500
83	2-inch meter	$24,800
84	3-inch meter	$49,600
85	4-inch meter	$77,500
86	6-inch meter	$155,000
87	8-inch meter	Calculated per Connection
88	Sewer Connection Fee for Multifamily Construction	3/4 inch sewer connection fee multiplied by 0.6 multiplied by the number of units.
	Sewer Stub Fee	
89	4-inch stub	#REF!
90	6-inch stub	#REF!
91	Casing or manhole if required	Cost determined by job
	Other Fees	
92	Paving Cut	$600.00
93	Casing or additional amount for paving	
94	Bull Head Connection	
95	Fire Hydrant Meter Rental	$152 for water usage of 11,200 gallons. Water usage above 11,220 gallons will be charged per 1,000 gallons at the non-residential outdoor water use rate.
96	GDOT GUPS Permit Application Fee	$160.00
	Septage Disposal (Permitted Companies Only) per calendar year (in dollars per gallon)	
97	Portable toilets	Calendar Year 2022 - $0.12
		Calendar Year 2023 - $0.13
98	Holding tanks	Calendar Year 2022 - $0.12
		Calendar Year 2023 - $0.13
99	Septage from ACC	Calendar Year 2022 - $0.12
		Calendar Year 2023 - $0.13
100	Septage from JBOOM	Calendar Year 2022 - $0.31
101	Septage from JBOOM by ACC haulers	Calendar Year 2022 - $0.31
		Calendar Year 2023 - $0.33
102	Industrial waste - ACC only	Calendar Year 2022 - $0.12
		Calendar Year 2023 - $0.13

SOLID WASTE		
	Subject	**Fee / Unit**
	Franchise Fees for Independent Haulers	
1	Initial Franchise Application Fee	$300.00
2	Annual Franchise Renewal Fee	$200.00
3	Franchise Decal Fee Per Truck	$2.00
	Residential Refuse Services	
	Roll Cart Service (totals per month)	
4	Vacant Rate with active water service	$15.00/N/A
5	20 gal	$17.20/$33.70
6	32 gal	$19.40/$35.90
7	64 gal	$23.80/$40.30

8	96 gal	$31.50/$48.00
9	Two 64 gallon carts	$41.40/$57.90
10	64 & 96 gallon carts	$55.70/$72.20
11	Two 96 gallon carts	$59.00/$75.50 (new code)
12	**Downtown Residential Service (Lofts in CBD)**	$32.60
	(includes 10 ACC Commercial Trash bags per month)	
13	Return Trip Fee	$10.00
14	Level Change Fee (1st one within a 12 month period is free)	$10.00
15	**Pedestrian Trash or Recycling Container TIP (outside CBD)**	$2.00 per TIP
	Commercial Refuse Services	
	Commercial Curbside (totals per month)	
16	Outside Downtown - Twice a week service/no food or bar service	$26.60
17	Outside Downtown - Three times a week service serving food	$32.60
18	Downtown Service/no food or bar service	$32.60
19	Downtown Service serving 1 meal a day	$82.60
20	Downtown Service serving 2 or more meals a day	$161.60
20	Downtown Service for large business; muliple carts	$322.00 (new code)
21	Outside Downtown Recycling Services Only - one fixed price for 1 to 5 (96 gallon) carts	$26.60
22	Commercial ACC Trash Bags - bundle of 20	$30.00
23	Commercial ACC Trash Bags - case of 100	$150.00
24	Commercial ACC Recycling Bags	$20.00
	*If a business orders a case or more of Commercial ACC Trash Bags, Solid Waste will deliver them for no additional charge on Thursdays.	
	Commercial Dumpster (totals per month)	
	Trash and recycling dumpster(s) included in price	
	# of Weekly Pickups	**2 yd / 4yd / 6 yd / 8 yd**
25	1	78.76/95.26/116.16/137.06
26	2	138.16/173.36/208.56/245.96
27	3	199.76/249.26/303.16/355.96
28	4	260.26/326.26/396.66/464.86
29	5	320.76/403.26/611.60/687.06
30	Extra Tip - above current service level	18.20/22.00/26.80/31.60
	Recycling dumpster(s) only - dumpster(s) included in price	
	# of Weekly Pickups	**2 yd / 4yd / 6 yd / 8 yd**
31	1	54.00 / 55.00 / 59.00 / 63.00
32	2	93.00 / 94.00 / 97.00 / 101.00
33	3	132.00 / 133.00 / 137.00 / 140.00
34	4	171.00 / 172.00 / 214.00 / 217.00
35	5	210.00 / 211.00 / 214.00 / 217.00
36	Tipped as trash	12.00 / 15.28 / 18.52 / 21.76
	Services with a split dumpster - 8 yd dumpster half trash and half recycling	
	# of Weekly Pickups	
37	1	$95.26
38	2	$173.36
	Waste Minimization Fee	
39	Residential Fee	$0.60 per month
40	Small Business (Commercial)	$1.20 per month
41	Large Business (Commercial)	$1.20 per month
42	Institutional (Collegiate)	$0.70 per student
	Special Pickups	
43	Pickup for 1 or 2 trash/debris items	$35.00 per trip
44	Pickup for 3 or more trash/debris items	$75.00 plus the weight of disposal; disposal is $43.00 per ton

SOLID WASTE (continued)		
	Subject	**Fee / Unit**
45	Pickup of Leaf & Limb materials	$75.00 plus the weight of disposal; disposal is $25.50 per ton
46	Cooking Grease	$3.00 per 5 gallon container
	Center for Hard to Recycle Materials (CHaRM)	
	Residential Customers with loads of mixed material that contain Styrofoam, shredded paper, scrap metal, plastic bags/wrap, mixed recyclables, pallets, food scraps.	No charge, no facility fee
	Residential Customers with loads of mixed material that contain scrap metal, mixed recyclables and food scraps.	$3 per trip facility fee applies to materials not listed at left. (Custmers bringing Styrofoam, plastic bags/wrap and shredded paper would pay facility fee.)
47	Facility Fee for ACC businesses and residents	$3 per trip
48	Facility Fee for non-ACC businesses and residents	$8 per trip
49	Batteries	$0.50 per pound; no charge for lead-acid batteries
50	Cleaners/Chemicals/Fertilizers/Automobile Fluids	$5 per gallon
51	Dangerous chemicals requiring separate Lab Pack handling	$10 per container
52	Document Destruction	$2 per box
53	Light bulbs	$0.50 each
54	Tires	$3 per tire
55	Begin selling pallets	$1 per pallet
56	Sharps/syringes	$5 per container
57	Media (CDs, DVDs, audio/video tapes	$0.50 per pound
58	ACC Department Operations	Material Processing Fees Apply
59	Automotive/plate glass	No Charge
	Landfill	
60	Commercial Trash:	$45.00 per ton
61	Residential Trash:	$20 min starting with one bag of trash/$3.00 per bag for up to six bags
	Leaf & Limb (yard debris)	
62	Commercial Yard Debris:	$25.50 per ton
63	Residential Yard Debris:	$25.50 per ton/$5.00 minimum
	Composting Fees	
64	Event Composting Permit Fee (Managed by Recycling Educators)	$25.00 per event
65	Bio-solids	$75.00 per ton
66	Food scraps, organics from residential/small commercial sources	
67	Food Scraps Compost Contamination Fee (Glass/metal, etc.)	$20 per incident
	Commercial Composting (restaurants, hair salons, etc.)	
68	One Collection Per Week	$26.60
69	Two Collection Per Week	$39.90
70	Three Collection Per Week	$44.40
69	Four Collection Per Week	$50.00
70	Five Collection Per Week	$55.00
71	Number of 32 gallon roll carts; $5.00 each; first one is included in monthly rate	$5.00
72	Commercial Composting Cart Cleaning Fee (Upon Request)	$10.00 per cart
73	Commercial Composting Cart Replacement Fee	$25.00 per cart
	Other Disposal or Recycling Services	
74	Clothing & Shoes	No Charge - Must be clean & bagged securely & placed in the available bins
75	Cooking grease	No Charge -Used cooking grease/oil
76	Televisions	$5.00 per computer or TV Monitor

SOLID WASTE (continued)

	Subject	Fee / Unit
77	Metal	No Charge - Large and small appliances, vacuum cleaners, fans, etc.
78	Car batteries	No Charge
79	Paint	$2.00 / can or $10.00 / 5 gallon bucket
80	Propane tanks	$5.00 per tank (all sizes)
81	Tires	$3.00 per standard passenger/light truck tire without rims
		$10.00 per commercial truck tire without rims
		$25.00 for tractor tires
		$220 per ton commercial rate
82	Mattress or Box springs	$10.00 per piece
	Roll-off Container Services	
83	Roll-off Container Fee (trash)	$75 - $125 plus tip fee
84	Roll-off Container Fee (recyclables)	Market Driven
85	Weekly Rental Fee	$100 per week (first week no additional charge)

SUSTAINABILITY OFFICE

	Subject	Fee / Unit
1	**Level II Electric Vehicle Chargers - Park and Ride**	$0.75/Hour
	Level II Electric Vehicle Chargers - Other Locations	
2	0-2 Hours	$0.75/Hour
3	2-4 Hours	$1.50/Hour
4	After 4 Hours	$3.00/Hour

TRANSPORTATION AND PUBLIC WORKS

	Subject	Fee / Unit (FY23)
1	Road, Lane, and Sidewalk Closure Report [Traffic]	$76/permit
1a	Road Closure with Detour Traffic Control Plan Review [Traffic]	
2	Traffic Control Plan Review [Traffic]	
3	Traffic Impact Analysis [Traffic]	$344/Per Project
4	Construction Plan Review	$520 / Per Project (2 reviews)
4a	Roadway Construction	$65
5	Re-review fee	No Change
6	Storm water Management Plan Review	$476 / Per Project (2 Reviews)
6a	Single Family Residential - Stormwater Inspection	$181
6b	Single Family Residential - Minor Stormwater Review	$43
7	E&SC - NPDES Review	$45.00 / Disturbed Acres
8	E&SC/Construction Violation and Re-inspection Fee	$200.00 / Violation
9	Land Disturbance Activity Permit**	$410 / Per Disturbed Acre (Six Month Permit)
	***Land Disturbance Permits must be renewed after 6 months if project is not complete.*	
	Remaining LD Fee will be charged based on site activity as follows:	
10	Active Grading	$35 / per disturbed acre per month
11	Second Phase Stabilization (Second Phase E&S Plan active, base material install, underground infrastructure installed)	$35 / per disturbed acre per month
12	Final Stabilization	$35 / per disturbed acre per month
13	ROW Encroachment Permit	$115 / Per Permit
14	Driveway Permit - New Construction	$85.00 / Per Permit
14a	Driveway Permit - Repair	$79 / Per Permit
15	Floodplain Construction Permit	$65.00 / Per Project

TRANSPORTATION AND PUBLIC WORKS (continued)		
	Subject	**Fee / Unit (FY23)**
16	Bid Packages	$50.00 / Per Package
17	Residential Parking Permit (Two passes - two vehicles)	$10.00 / Per Residence housing)
18	Temporary Residential Parking Permit	$5.00 / Per Day
19	Small Cell - Application, ROW	$115 / per application
19a	Small Cell - Collocation Application	$100 / per location
19b	Small Cell - Collocation Annual Fee	$100 / per location
19c	Small Cell - Replacement Pole - Application Fee	$250 / per location
19d	Small Cell - Replacement Pole - Annual Fee	$100 / per location
19e	Small Cell - New Pole Application Fee	$1000 / per location
19f	Small Cell - New Pole Annual Fee	$200 / per location
19g	Small Cell - Collaction of Authority Pole	$40 / per location
19h	Small Cell - Traffic Signal locate	$201 / per location
19i	Small Cell - Utility Coordinator Review	$70 / Per Review
TRANSIT		
	Subject	**Fee / Unit**
	Single Ride	
1	Adults	$0.00
2	Senior/Disabled (Peak-hours)	$0.00
4	Children / Youth (0-18 years old)	$0.00
5	Demand Response	$0.00
6	Transfer	$0.00
7	UGA Contract Rate	$0.00
8	Bulk Multiple Ride Single Passes Each	$0.00
	22-Ride Passes	
9	Adults	$0.00

EXHIBIT A
Athens-Clarke County Building Valuation Table
BUILDING INSPECTION DEPARTMENT

	ICC Construction Type								
ICC Occupancy Classification	**IA**	**IB**	**IIA**	**IIB**	**IIIA**	**IIIB**	**IV**	**VA**	**VB**
A-1 Assembly, theaters, with stage	186.39	180.26	175.96	168.68	158.61	154.03	163.34	144.88	139.45
A-1 Assembly, theaters, without stage	170.54	164.42	160.12	152.84	142.96	138.38	147.50	129.23	123.80
A-2 Assembly, nightclubs	145.07	140.99	137.64	132.03	124.66	121.21	127.45	112.83	109.08
A-2 Assembly, restaurants, bars, banquet halls	144.31	140.23	136.11	131.27	123.13	120.45	126.69	111.30	108.32
A-3 Assembly, churches	171.32	165.19	160.90	153.62	144.81	140.23	148.28	131.08	125.64
A-3 Assembly, general, community halls, libraries, museums	144.07	137.94	132.89	126.37	115.69	111.91	121.03	102.00	97.33
A-4 Assembly, arenas	169.78	163.65	158.60	152.07	141.44	137.62	146.74	127.71	123.04
A-4 Assembly, outdoor	169.78	163.65	158.60	152.07	141.44	137.62	146.74	127.71	123.04
B Business	149.50	144.07	139.59	132.79	121.41	116.87	127.69	106.67	102.02
E Educational	158.32	152.89	148.91	142.13	132.51	125.82	137.25	115.73	112.42
F-1 Factory and industrial, moderate hazard	88.00	83.95	79.28	76.20	68.48	65.30	73.04	56.32	53.10
F-2 Factory and industrial, low hazard	87.23	83.18	79.28	75.44	68.48	64.53	72.27	56.32	52.33
H-1 High Hazard, explosives	82.31	78.26	74.36	70.52	63.73	59.78	67.35	51.57	0.00
H234 High Hazard	82.31	78.26	74.36	70.52	63.73	59.78	67.35	51.57	47.58
H-5 HPM	149.50	144.07	139.59	132.79	121.41	116.87	127.69	106.67	102.02
I-1 Institutional, supervised environment	148.81	143.76	139.60	133.71	123.18	119.83	133.79	110.35	106.91
I-2 Institutional, hospitals	250.10	244.67	240.20	233.39	221.24	0.00	228.30	206.50	0.00
I-2 Institutional, nursing homes	173.60	168.16	163.69	156.88	146.27	0.00	151.79	131.53	0.00
I-3 Institutional, restrained	169.94	164.51	160.04	153.23	142.81	137.51	148.14	128.07	121.90
I-4 Institutional, day care facilities	148.81	143.76	139.60	133.71	123.18	119.83	133.79	110.35	106.91
M Mercantile	108.03	103.94	99.83	94.98	87.19	84.51	90.40	75.36	72.38
R-1 Residential, hotels	150.21	145.16	141.00	135.12	124.38	121.03	135.19	111.55	108.11
R-2 Residential, multiple family	125.97	120.92	116.76	110.88	100.75	97.40	110.95	87.91	84.47
R-3 Residential, one- and two-family	117.56	114.37	111.42	108.62	104.64	101.89	106.80	97.91	92.16
R-4 Residential, care/assisted living facilities	148.81	143.76	139.60	133.71	123.18	119.83	133.79	110.35	106.91
S-1 Storage, moderate hazard	81.55	77.50	72.83	69.76	62.20	59.02	66.59	50.04	46.82
S-2 Storage, low hazard	80.79	76.74	72.83	68.99	62.20	58.26	65.83	50.04	46.05
U Utility, miscellaneous	63.85	60.29	56.53	53.71	48.45	45.28	51.32	38.31	36.48

a. Private garages, carports, porches and storage buildings use Utility, miscelaneous
b. Unfinished basements (all use groups) = $25.00 per sq. ft.
c. For shell only buildings deduct 20 percent of calculated valuation
d. 0.00 valuation indicates not permitted
e. Decks (all use groups) = $18.00 per sq. ft.

Glossary

Accrual Basis of Accounting: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are recorded for those goods and services at that time).

Ad Valorem Tax: Tax imposed on property according to the value of the property being taxed.

American Rescue Plan: Economic rescue legislation designed to provide funding for facilitating economic and health recovery from effects of the COVID-19 pandemic.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Arbitrage: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

Assessment: The process of making the official valuation of property for taxation.

Assessed Value: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

Asset: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

Bond: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

Capital Projects: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $30,000 or more.

Capital Additions & Improvements: This is a capital project of more than $30,000 which "adds" to the existing capital base or "improves" the current level of service.

Capital Current Services: This is a capital project of more than $30,000 which "maintains" the existing capital base or "maintains" the current level of service.

Capital Budget: The first year of the CIP as approved by the Commission.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a five year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

Glossary

Coronavirus Aid, Relief, and Economic Security (CARES) Act: Provides for payments to State, Local and Tribal governments navigating the impact of the COVID-19 outbreak, through the Coronavirus Relief Fund.

Cash Basis: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Community Development Block Grant (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Contingency: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with Manager and/or Commission approval.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services.

Delta▲: In this document, the delta symbol is used to represent change from prior year.

Department: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

Depreciation: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

Encumbrance: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

Enterprise Funds: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

Expendable Trust Funds: A trust fund whose resources, including both principal and earnings, may be expended.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

Fiscal Year (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

Franchise Fees: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

Fringe Benefits: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

Fund: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

General Service District: This district consists of the total area of Clarke County.

Glossary

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund: The fund used to account for all financial resources, except those required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of government.

Grant: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

Goal: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

Governmental Funds: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

Homestead Exemption: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

Independent Agencies: Other governmental agencies, legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov) department budget.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

Lease-purchase Agreements: Contractual agreements that are termed leases, but that in substance are purchase contracts.

Levy: To impose taxes, special assessments or service charges for the support of government activities.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line Item Budget: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (Local Option Sales Tax): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels.

Mill: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

Millage: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

Glossary

Mission: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

Modified Accrual Basis: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, which is when they become both "measurable" and "available to finance expenditures of the current period."

Net Position: The difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

OPEB (Other Post-Employment Benefits): Non-pension benefits provided to employees after employment ends such as health insurance coverage for retirees, dental insurance, life insurance and term care coverage.

Operating Budget: Plans of current expenditures and the proposed means of financing them.

Performance Measures: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Property: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

Personal Services: Expenditures for the payment of salaries, wages and fringe benefits of employees.

Property Tax: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

Proprietary Funds: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

Real Property: Land, buildings, permanent fixtures, and improvements.

Refunding: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

Retained Earnings: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

Revenue Bonds: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

Sales Tax: Tax levied on a broad range of goods and services at the point of sale and specified as a percentage of the transaction price. The vendor collects and reports the tax on behalf of the taxing jurisdiction.

Self-Insurance: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

Glossary

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Tax Allocation District (TAD): A redevelopment tool that uses the increased property taxes generated by new development in a designated redevelopment area to finance costs related to development including, but not limited to, public infrastructure, demolition, utilities and planning costs.

Tax Anticipation Note: Borrowing by a local government against future anticipated tax revenue.

Tax Digest: The total assessed value of taxable property for a particular area.

Title Ad Valorem Tax (TAVT): A one-time title fee/tax paid at the time a motor vehicle title is transferred, based on the fair market value of the vehicle. TAVT replaced sales and use tax and the annual ad valorem tax (the "birthday" tax). TAVT is mandatory for motor vehicles purchased on or after March 1, 2013 and titled in Georgia.

Trust Funds: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

T.S.P.L.O.S.T. (Transportation Special Purpose Local Option Sales Tax): A sales tax used to fund capital outlay projects proposed by the county government and municipal governments where the outlays are intended for transportation purposes only.

Urban Service District: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.

VOIP (Voice Over Internet Protocol) Telephone: A category of hardware and software that enables voice communication (telephone service) and multimedia sessions over the internet.

Acronyms

ACCGov (Athens-Clarke County Government)
ACA (American Correctional Association)
ACCFES (Athens-Clarke County Fire & Emergency Services)
ACCPD (Athens-Clarke County Police Department)
ADDA (Athens Downtown Development Authority)
ADR (Alternative Dispute Resolution)
AHA (Athens Housing Authority)
ACFR (Annual Comprehensive Financial Report)
ARPA (American Rescue Plan Act)
ATS (Athens Transit Service)
AWWA (American Water Works Association)
AMI (Advanced Metering Infrastructure)
BAC (Board, Authority & Commission)
CALEA (Commission on Accreditation for Law Enforcement Agencies)
CARES (Coronavirus Aid Relief and Economic Security)
CBD (Central Business District)
CCSD (Clarke County School District)
CDBG (Community Development Block Grant)
CHaRM (Center for Hard to Recycle Materials)
CHS (Consumer Healthy Solutions)
CIP (Capital Improvement Plan)
CJCC (Criminal Justice Coordinating Council)
CMMS (Computerized Maintenance Management System)
COPPS (Community Oriented Policing Performance System)
CPI (Consumer Price Index)
CS (Current Services)
CSLFRF (Coronavirus State and Local Fiscal Recovery Funds)
CVB (Convention & Visitors Bureau)
CY (Calendar Year)
DATE (Drug Abuse Treatment and Education)
DFCS (Department of Family and Children's Services)
DOT (Department of Transportation)
DUI (Driving Under the Influence)
ELGL (Engaging Local Government Leaders)
ELOST (Education Special Purpose Local Option Sales Tax)
EMS (Emergency Medical Services)
EPD (Environmental Protection Division)
ERP (Enterprise Resource Planning)
FAA (Federal Aviation Administration)
FMLA (Family Medical Leave Act)
FMV (Fair Market Value)
FTA (Federal Transit Administration)
FTE (Full-time Equivalent)
FY (Fiscal Year)
GAAFR (Governmental Accounting, Auditing, and Financial Reporting)
GAAP (Generally Accepted Accounting Principles)

Acronyms

GACP (Georgia Association of Chiefs of Police)
GASB (Governmental Accounting Standards Board)
GCIC (Georgia Crime Information Center)
GSCCCA (Georgia Superior Court Clerk's Cooperative Authority)
GDOT (Georgia Department of Transportation)
GEFA (Georgia Environmental Finance Authority)
GFOA (Government Finance Officers Association)
GICH (Georgia Initiative for Community Housing)
GIO (Geographic Information Office)
GIS (Geographic Information System)
GPDC (Georgia Public Defender Council)
HCD (Housing & Community Development)
HRIS (Human Resources Information Systems)
HSA (Health Savings Account)
HUD (U. S. Department of Housing and Urban Development)
HVAC (Heating, Ventilation & Air Conditioning)
IDE (Inclusion, Diversity and Equity)
ISO (Insurance Service Office)
IT (Information Technology)
KACCB (Keep Athens-Clarke County Beautiful)
LIHWAP (Low Income Household Water Assistance Program)
LOST (Local Option Sales Tax)
MACORTS (Madison Athens Clarke Oconee Regional Transportation Study)
NCCHC (National Commission on Correctional Health Care)
NFPA (National Fire Protection Association)
NRPA (National Recreation & Park Association)
OCGA (Official Code of Georgia Annotated)
OPEB (Other Post-Employment Benefits)
PILOT (Payment in Lieu of Taxes)
PMP (Performance Management Program)
POS (Point of Service)
RFP (Request for Proposal)
ROW (Right-of-Way)
SDWA (Safe Drinking Water Act)
SHP (Supportive Housing Program)
SPLOST (Special Purpose Local Option Sales Tax)
TAD (Tax Allocation District)
TAVT (Title Ad Valorem Tax)
TSPLOST (Transportation Special Local Option Sales Tax)
UGA (University of Georgia)
VAWA (Stop Violence Against Women Act)
VOIP (Voice Over Internet Protocol)
WEF (Water Environment Federation)
WRF (Water Reclamation Facility)