THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY

FY2024 ANNUAL OPERATING & CAPITAL BUDGET



JULY 1, 2023 - JUNE 30, 2024

ATHENS-CLARKE COUNTY
MISSION STATEMENT

Athens-Clarke County,
an open and responsive government,

facilitating a positive environment
for individuals to obtain a high quality of life and
local organizations to achieve success

by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.

Adopted by the Mayor and Commission
November 4, 1997

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July 1, 2023

Dear Residents and Commissioners of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the 2024 Fiscal Year Annual Operating and Capital Budget. In accordance with Georgia Law and the Charter of the Unified Government, the Commission adopted this budget on June 06, 2023.
This budget is balanced without reductions to current services and includes funding to support new initiatives and voter approved SPLOST facilities while reducing the millage rate from 13.10 mills to 12.45 mills.

Key points in the FY24 Budget
An attention to the goal of broad and deep public engagement is pursued with:

- Continue and enhance areas for community engagement including full year funding of the Digital Services Coordinator approved in FY23 and funding ($15k) for Spanish language materials for the Board of Elections.
- Increase in funding for Community Events Programing, as our shared time in public events is a health enhancing element of Athens' social and cultural scene. ($250k total via Hotel-Motel revenue)

There are a number of initiatives that continue to emphasize our commitment to sustainability and livability:

- Funding for the Neighborhood Traffic Management Program ($420k), along with TSPLOST and previously approved funding, to address the backlog of requests over the next couple of years.
- Additional funding of $100k from the General Fund along with $700k from ARPA funds for Live Stream Stormwater Pipe Replacement.
- Funding for Unpaved Roads ($200k) and Railroad Crossings ($200k) to address remaining county-wide needs and address safety improvements and matching any federal dollars.
- This budget continues funding ($75k) for the Clean Tools initiative to replace ACCGov's gas powered tools with electric powered tools and $125k to continue Corridor Beautification initiatives.
- Third and final year of shifting the costs for Recycling and Waste Reduction education from the Landfill Fund to the General Fund (net cost of $260k).

Public Safety initiatives that provide dignity to the public and improve safety continue as a key consideration:

- An additional $2.1 million in the Sheriff's Jail budget for Medical Services for In-Custody Residents. This funding is to account for the annual cost for the new contract approved by the Commission on February 7, 2023. In addition, a Medical Contract Compliance Officer position has been added in the Sheriff's Office to assist in managing this new contract.
- Police - Real Time Crime Center: $100k funding of software to support analysis of law enforcement datasets, including videos, to improve investigative activities.
- Firefighters/EMT's for Ladder Trucks: $200k adds three fulltime positions to increase staffing on ladder trucks to national standards. This is the first year of a three year phase-in to add a total of nine positions to support ACCGov's three ladder trucks.

- Fire – EMS Captains (3): $148k (half year funding) to provide Emergency Medical Service supervision to each Fire Department shift.
- Funding an increase for the Public Defender's Office totaling $132.6k for salary and benefit adjustments and increased operating costs.

Community needs supports include:

- Fully funds the requested increase ($294.2k) for the Athens-Clarke County Library for pay adjustments and security services.
- Continues annual funding for the Neighborhood Leaders Program of $1.1M, an increase of $70k.
- Increased funding for the Homeless Street Outreach program from $30k to $130k.
- Funding of $100k in the District Attorney's Office for mental health counseling for victims of gun violence.

Broad-based support for a high quality Athens-Clarke County Unified Government workforce continues:

- Employee compensation is targeted for a 7% market increase along with up to a 1% pay for performance opportunity for each employee in the Unified Plan (non-public safety). For Public Safety employees, the structured Public Safety Step Plan is funded with a 7% pay table increase and an additional $495k to fund pay increases for scheduled step increases.
- Continued annual funding for employee benefits includes General Fund increases of $1.3 million for Health Insurance, $526k for Retiree Health and $169k for Pension funding. In addition, this budget includes one-time support of $750k to both the Health Insurance Fund for employees and the OPEB Fund (retiree health) to stabilize those fund balances.
- Increased support ($16k) for the Great Promises Partnership Program in conjunction with the Clarke County School District. This increase, along with existing funding, will fully support ten part time students for a full year.

This budget was a collaborative effort of many as we step into a hopeful future. Budget priorities agreed to by the Mayor and Commission at our most recent retreats helped to guide the development of the FY24 Budget. I also give a special thanks for the assistance of the Manager's Office, staff from our Finance and Human Resources Departments and many others for information needed to adopt this budget.

Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development, review and adoption of the FY24 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 9 Commissioner, Ovita Thornton, and District 4 Commissioner Allison Wright for their hard work and leadership during the Commission review of this budget.

As Mayor, I have had the opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments for our community and our staff. This has become the norm not the exception. This positive perception is something for which we all should be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it. If you have any questions, please do not hesitate to contact me.

Sincerely,



Kelly Girtz, Mayor

Mayor & Commission



Kelly Girtz
Mayor



Patrick Davenport
District 1
Commissioner



Melissa Link
District 2
Commissioner



Tiffany Taylor
District 3
Commissioner



Allison Wright
District 4
Commissioner



Dexter Fisher
District 5
Commissioner



Jesse Houle
District 6
Commissioner



John Culpepper
District 7
Commissioner



Carol Myers
District 8
Commissioner



Ovita Thornton
District 9
Commissioner



Mike Hamby
District 10
Commissioner

Principal Officials

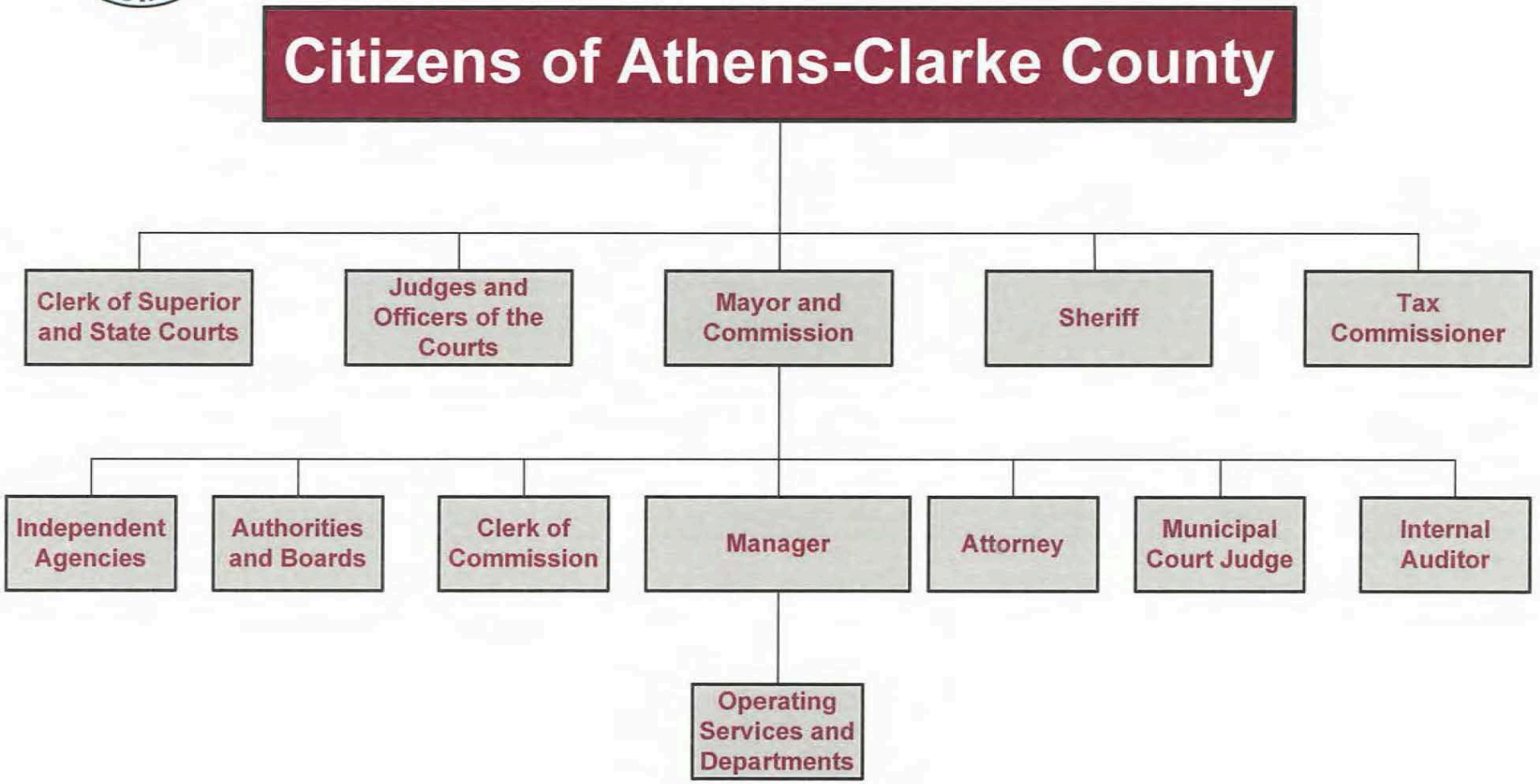
Elected Officials

Clerk of Courts	Elisa Zarate (Interim)	**State Court Chief Judge**	Charles Auslander
Coroner	Sonny Wilson	**State Court Judge**	Ryan Hope
District Attorney	Deborah Gonzalez	**Superior Court Chief Judge**	Eric Norris
Magistrate Court Chief Judge	Benjamin Makin	**Superior Court Judge**	H. Patrick Haggard
Probate Court Judge	Susan Schaffer	**Superior Court Judge**	Lawton Stephens
Sheriff	John Q. Williams	**Superior Court Judge**	Lisa Lott
Solicitor General	Will Fleenor	**Tax Commissioner**	Toni Meadow

Appointed Officials

Manager	Blaine H. Williams	**Economic Development Director**	Ilka McConnell
Assistant Manager	Josh Edwards	**Finance Director**	David Boyd
Assistant Manager	Niki Jones	**Housing & Community Development Director**	Roderick Wallace
Attorney	Judd Drake	**Human Resources Director**	Jeff Hale
Internal Auditor	Gavin Hassemer	**Information Technology Director**	Travis Cooper
Airport Director	Mike Mathews	**Juvenile Court Judge**	Amanda Trimble
Animal Services Director	Kristall Barber	**Leisure Services Director**	Kent Kilpatrick
Building Inspection Director	Doug Hansford	**Municipal Court Judge**	Marcy Jolles
Central Services Director	Andrew Saunders	**Planning & Zoning Director**	Brad Griffin
Chief of Fire & Emergency Services	Jeff Scarbrough	**Public Information Officer**	Jeff Montgomery
Chief of Police	Jerry Saulters	**Public Transit Director**	Ryan Solchenberger
Chief Tax Appraiser	Kirk Dunagan	**Public Utilities Director**	Hollis Terry
Clerk of Commission	Jean Spratlin	**Solid Waste Director**	Suki Janssen
Corrections Warden	Ray Covington	**Supervisor of Elections & Voter Registration**	Charlotte Sosebee
County Extension Coordinator	Elizabeth Conway	**Transportation & Public Works Director**	Stephen Bailey

Athens-Clarke County Unified Government
Organizational Chart Overview

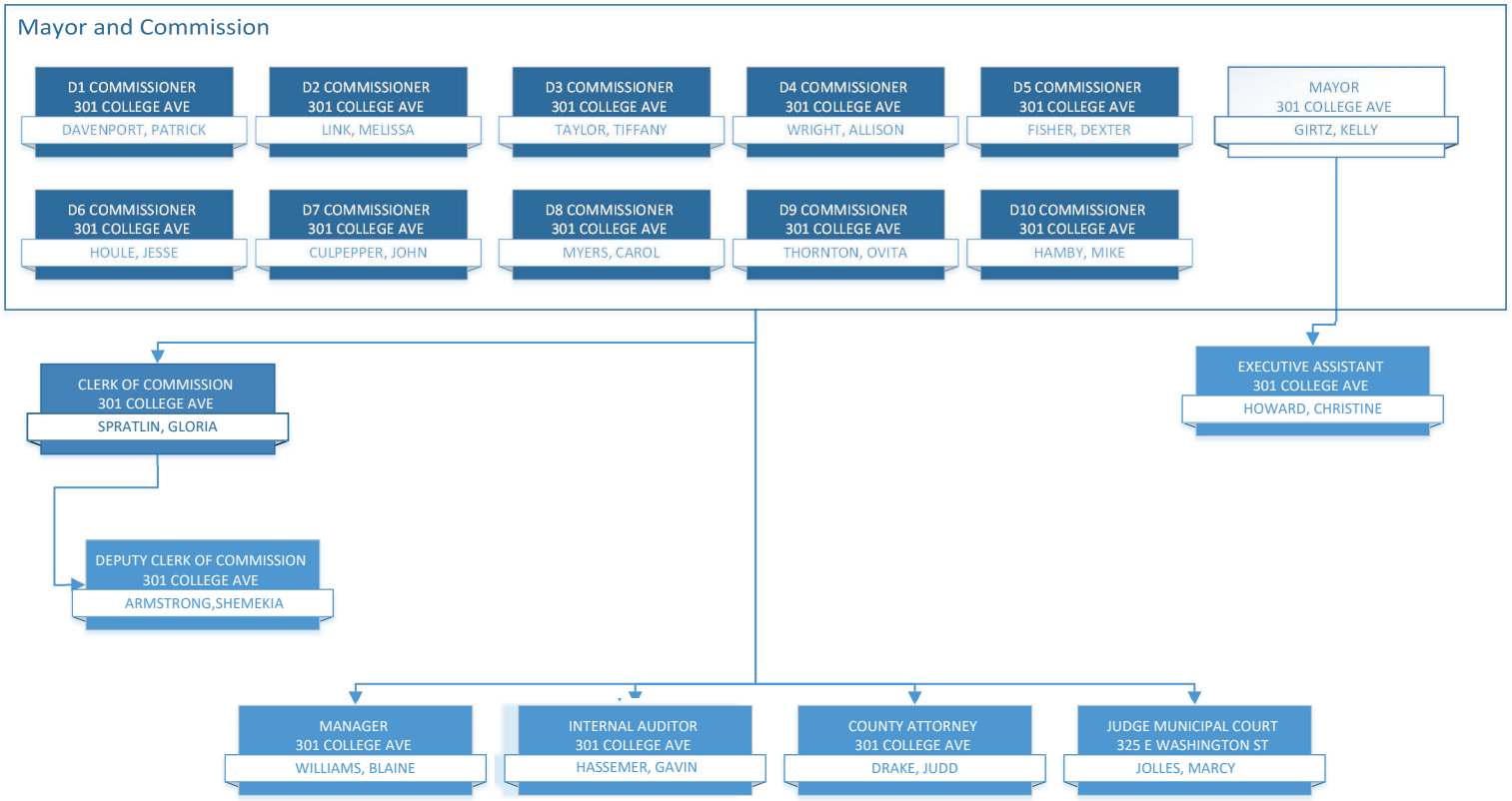


Mayor and Commission

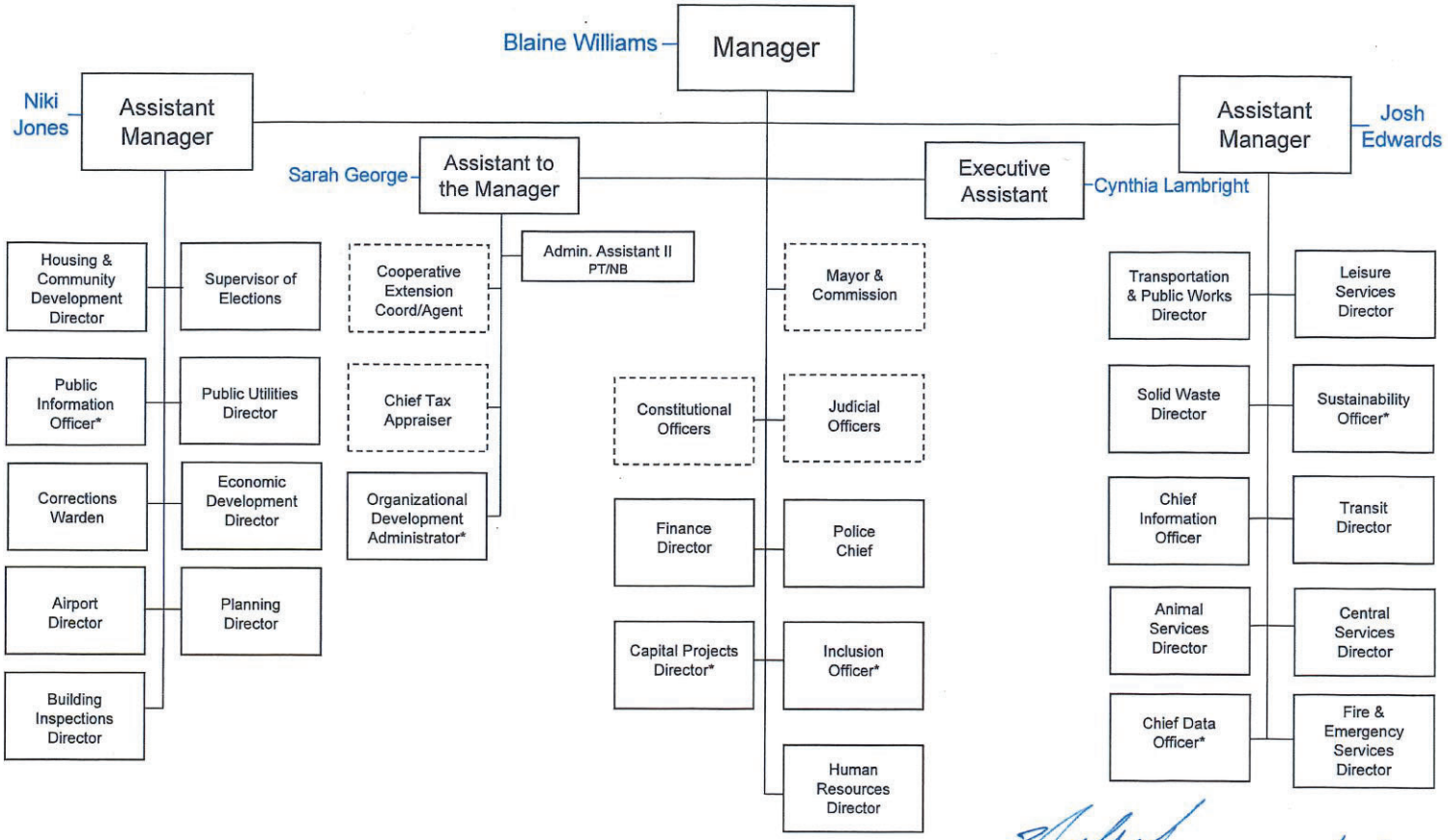
April 11, 2023

Signature:

Email: kelly.girtz@accgov.com



Manager's Office



*Sections of Manager's Office
----- Appointed by others

Blaine Williams
Unified Government of Athens-Clarke County Manager

3/23/22
Date

FY24 Summary

Executive Summary

Overall Budget

This Budget includes a General Fund Budget of $186.6 million for FY24, $20.2 million more than the FY23 Budget. The Operating Budget for All Funds totals $274.9 million. The Capital Budget for all funds is $59.7 million. In total, the Operating and Capital Budget for FY24, $334.6 million, is $46.9 million more than the FY23 Original Budget.

Millage Rate

The millage rate for FY24 (property tax year 2023) is 12.45 mills, a 0.65 mill decrease from the FY23 rate. Property Tax information for FY24 is included on page B-8 of this section.

Use of Fund Balance

The FY24 Budget for the General Fund includes the use of $12.8 million of Fund Balance; $4.3 million for operating items and $8.5 million for capital.

Department Requests

ACCGov Departments requested $9.8 million in FY24 ($8.5 million in the General Fund) for operating expenditures for new initiatives, new programming, additional positions and SPLOST/TSPLOST operating budget impacts. This budget includes roughly $4.8 million for these additional expenses ($4.4 in the General Fund). See pages B-14 to B-16 for information on these increases to departmental budgets.

Additional Positions

The FY24 Budget includes 18 new fulltime authorized positions across all funds (14 in the General Fund), bringing the authorized level of positions to 1,788. See page B-17 in this section for a list of additional positions.

Pay Adjustment

The Budget includes approximately $2.8 million for the FY24 portion of Public Safety Step Plan, which was implemented in FY21. This provides for a 7% step table increase, eligible step increases and impacts from the Sheriff's Office market survey study.

The Budget includes a 7% market increase ($2.03 million in the General Fund) for ACCGov's Unified Plan (non-Public Safety) and a Performance Management Program (PMP) increase of 1% ($310,000 in the General Fund). The PMP is designed to reward and retain current employees who meet the highest levels of performance.

The Budget also includes $586,000 for future enhancements for compensation issues and $1.8 million of "vacancy/overtime contingency" in the General Fund to be transferred to departments that have extra overtime needs or have gotten closer to full staffing.

Mayor & Commission Strategic Plan Goals, Strategies and Initiatives

Listed below are the Mayor and Commission's Strategic Plan, Goals, Strategies, and Initiatives as approved on March 1, 2022. These Strategic Commitments and Goals have been used to guide the development of budget initiatives.

Goal Area 1: Good Neighbors-

A. Work to create and implement systems to identify, acknowledge, and address racism, trauma, harm and violence in our community

1. Continue supporting the Athens Justice and Memory Project.
2. Enact the policy recommendations of the Human Relations Commission.
3. Build public awareness of ACCPD's trust-building activities.
4. Convene and help lead Juneteenth stakeholders' committee.

B. Proactively reform systems of accountability to reduce jail and supervised population and plan for transitioning and returning residents

1. Create a welcoming environment for individuals transitioning out of incarceration.
2. Provide alternative programs to arrest, such as pre-arrest diversion.

C. Decrease crime and keep residents safe through "community centric" services

1. Develop a community risk reduction plan.
2. Continue to enhance ACCGov support of Emergency Medical Service delivery.

D. Drive community transformation with a focus on creating spaces that are respectful and welcoming

1. Make improvements to College Square Plaza.
2. Expand and maintain community access to public garden spaces.
3. Expand learning through demonstration garden and outdoor kitchen.
4. Develop a culture of place-making through applicable projects.

E. Support and promote healthy lifestyle choices: moving, eating, forming healthy relationships, physical and psychological care

1. Target health and nutrition education programming to priority populations.
2. Increase SNAP and WIC utilization.

F. Examine, understand and improve public safety polices and processes to enhance public trust

1. Form relationships with respected and trusted community members.
2. Extend ACCGov's reach into the community.

Goal Area 2: Identify and Close Gaps in Partnership with the Community-

A. Partner to develop tools and relationships to increase awareness of and access to Athens workforce and workplace development opportunities

1. Support CCSD's Career Academy in meeting regional workforce needs.
2. Reinvent A-Corps to an internally focused program.

B. Build and maintain two-way information pipelines through relationship building

1. Create internal and external cultures of shared collaboration and collective impact.
2. Amplify partnership with Neighborhood Leaders.

C. Identify ways to address unaddressed community needs and develop programs, policies, and processes to facilitate community transformation

1. Humanize community data.
2. Partner directly with and listen to residents at the neighborhood level.

D. Effective and accessible social service delivery, nonprofit capacity building, and problem solving with connected community partners: Ensure existing resources reach marginalized people and those most in need

1. Promote and provide technical assistance for nonprofit capacity building.
2. Explore potential avenues for supporting the creation of a usable nonprofit directory.
3. Develop and implement Advantage Alternative Response Team pilot program.

E. Support diverse, innovative and creative economy

1. Bring together cross-departmental and external resources at Costa building to support diverse entrepreneurs.
2. Identify needs of underserved entrepreneurs and employees in Athens-Clarke County.
3. Assess ways to assist low-wage workers.

Goal Area 3: Organizational Improvement-

A. Develop strategies to recruit, reward, and retain high performing employees, both internally and externally, including individuals coming out of the justice system

1. Meet current and future workforce needs.
2. Become an employer of choice in the community.
3. Encourage employee health and work life balance.
4. Prepare employees for their next job through succession planning, developing a clear path for growth/development.

B. Create a culture for high performance: increase interdepartmental collaboration, events, better cross-departmental workforce strategy

1. Develop training for employees based on identified needs to deliver exceptional services.
2. All ACCGov departments develop a departmental strategic plan with associated performance metrics.
3. Develop a career pipeline at ACCGov for returning-residents.
4. Expand Blue Level Inclusion, Diversity and Equity (IDE) training to all staff and Board, Authority and Commission (BAC) members.

C. Improve programs, processes, policies and communication external and internal, assess how resources are allocated to meet existing and future needs for better service delivery and what we deliver

1. Develop an Equity Toolkit to help departments operationalize equity.
2. Create a Technology Governance structure to prioritize systems and coordinate software improvements.
3. Provide the tools staff need to improve their daily work and deliver better service to residents.
4. Build capacity for continuous organizational improvement.

D. Increase resident engagement in the decision-making process to give greater emphasis to information and power sharing, mutual respect and reciprocity between residents and their government

1. Create an ACCGov community engagement playbook.
2. Improve residents experience with public engagement and public-facing digital services.
3. Support BACs as vehicles for education, information sharing, and engagement in decision-making.
4. Develop common practices, policies, and procedures and train all BAC members and department liaisons.

Goal Area 4: Quality, Stable, Affordable Housing for All-

A. Support home ownership by increasing opportunities for low and middle income people to own a home, help people retain and remain in homes

1. Study potential to freeze property taxes for groups of homeowners.
2. Make current and prospective homeowners aware of home affordability programs.

B. Update development codes, zoning, and funding/resources resulting in diverse, affordable housing options to meet community needs

1. Prioritize Planning Commission recommendations assigned by the Mayor.
2. Equip Neighborhood Leaders with in-field fair housing education materials.
3. Create more flexible housing options in all zones of the County.
4. Encourage mixed-income development and measure density bonus effectiveness.
5. Revisit rural future land use classification and associated zoning within comprehensive plan update.
6. Define areas where housing expansion is and is not appropriate.
7. Improve resident access to solar and weatherization programs.

C. Preserve and increase the supply of affordable rental housing

1. Acquire apartment complex to preserve supply of affordable housing.
2. Incentivize green building updates while preserving or improving affordability.

D. Prevent and reduce homelessness by enabling supportive housing options that meet a variety of needs

1. Expand the emergency shelter supply.
2. Help households exit homelessness.
3. Complete homelessness strategic plan.
4. Sanctioned structured temporary homeless encampment.

E. Improve equitable housing opportunities in identified disinvested or underinvested areas

1. Use land bank authority to curb gentrification.
2. Encourage reinvestment and improvement of housing stock through effective deployment of Neighborhood Revitalization Strategy Areas.
3. Investigate expansion of sewer service.

F. Provide support to tenants to improve quality of life

1. Partnership with Magistrate court to prevent tenant evictions.
2. Benchmark how other communities are protecting fair housing rights.

Goal Area 5: Safely Move Around Athens-

A. Improve, expand and maintain sidewalks, shared-use paths, and bike facilities to provide greater opportunities for residents to use active transportation safely

1. Determine gaps in and need for active transportation infrastructure throughout the community.
2. Develop a comprehensive pedestrian routing map.

B. Pursue inter-city travel options to connect Athens with other cities

1. Connect to fixed and express service routes.
2. Pursue regional bike routes and Greenway network expansion.
3. Connect to regional bus service.

C. Expand multi-modal Transit access to reduce auto-dependency and provide greater mobility for Athens residents

1. Use transfer centers to expand rideshare, park/ride and direct service routes.

2. Explore opportunities to bridge Transit service gaps using customer-informed micro-transit service.
3. Identify strategies to provide financially sustainable fare free Transit service.
4. Encourage more integrated Transit-centric areas.
5. Investigate on and off-street and study parking deck effectiveness.

D. Create more usable and aesthetically pleasing corridor connections between residential and commercial areas

1. Expand beautification efforts and programs to mitigate litter and discourage illegal dumping.
2. Re-examine county-wide paving schedule.
3. Quantify accessory infrastructure needed in traditionally underserved areas as primary services.

E. Enhance safety for all modes of transportation

1. Support Vision Zero community strategies to reduce traffic fatalities.

Goal Area 6: Built and Natural Infrastructure-

A. Well planned new infrastructure according to future land use values and framework

1. Develop and implement technology standards with built-in resiliency and redundancy guidelines.
2. Verify existing rights-of-way (ROW), standardize ROW data management processes, and conduct future ROW need-based mapping.
3. Work with industries and large organizations to adopt technologies which reduce and shift water demand.
4. Develop timeline to have quarry online.

B. Ensure equitable access to infrastructure to enhance safety and identity

1. By FY2023, leverage in-field audits to collect information that would benefit all departments via a reporting tool.
2. Complete a comprehensive inventory of all lead service lines in the county.
3. Develop and implement a phased plan for decommissioning oxidation ponds.

C. Adequate funding for maintenance of existing and newly constructed infrastructure

1. Account for data-informed life cycle costs when budgeting for new infrastructure.
2. Improve communication and processes for departments interested in pursuing grant funding.
3. Tax Allocation District (TAD) implementation.

D. Follow through on commitment to 100% Clean and Renewable Energy resolution

1. Develop action items and processes needed to implement Tier 1 recommendations from the adopted 100% Clean and Renewable Energy Action Plan.
2. Embed recommendations from the adopted 100% Clean and Renewable Energy Action Plan into a new sustainability ordinance, or into existing ordinances where applicable.
3. Promote adoption of electric vehicle technology.
4. Expand the use of solar in order to reduce reliance on non-renewable energy sources.
5. Assess feasibility of renewable or regenerative deployments for ACCGov facilities.

E. Address ecosystem health, infrastructure sustainability and resilience

1. Initiate an annual "State of the Environment" review.
2. Evaluate greenspace and wildlife corridors for function, with an emphasis on conserving habitat connectivity and ecosystem services.
3. Promote creation of native habitat and incentivize removal of invasive plant species.
4. Develop at least two water trail access points, along with other diverse opportunities to engage with nature.

General Fund Summary

Summary FY24 Annual Operating and Capital Budget
Commission Approved

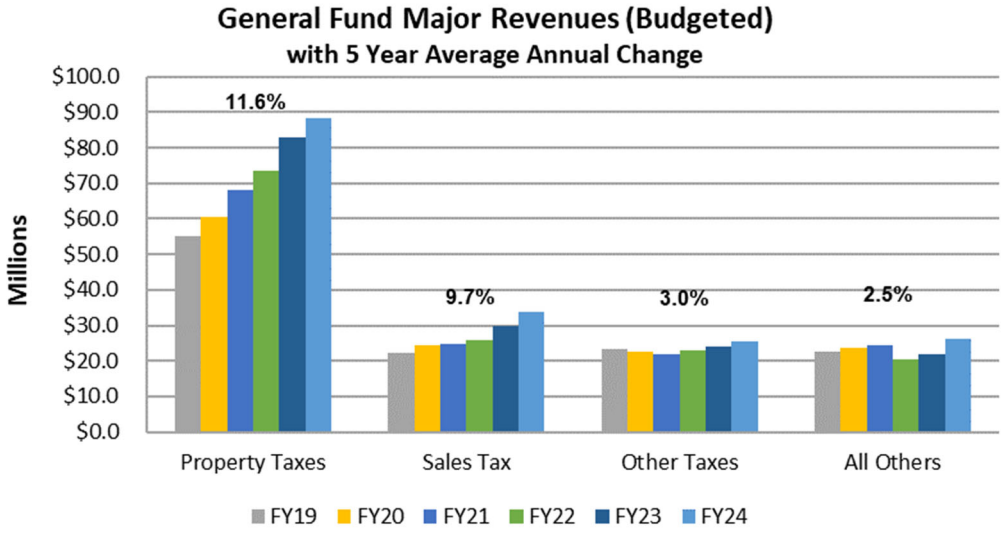
	FY23 Approved Budget	FY24 Approved Budget	$▲	%▲
Revenues:				
Property Taxes	82,925,250	88,501,650	5,576,400	6.7%
Sales Tax	29,900,000	33,731,000	3,831,000	12.8%
Other Taxes	24,159,000	25,458,000	1,299,000	5.4%
Licenses & Permits	916,000	916,000	0	0.0%
Intergovernmental Revenues	1,234,360	1,314,360	80,000	6.5%
Charges for Services	12,729,182	13,507,671	778,489	6.1%
Fines & Forfeitures	2,095,000	1,620,000	(475,000)	-22.7%
Other Revenues	918,792	3,868,097	2,949,305	321.0%
Other Financing Sources	4,154,638	4,861,506	706,868	17.0%
Total Revenues	**$159,032,222**	**$173,778,284**	**$14,746,062**	**9.3%**
Prior Year Fund Balance - Oper.	0	4,302,225	4,302,225	--
Prior Year Fund Balance - Capital	7,400,000	8,531,000	1,131,000	15.3%
Total Revenues & Other Sources	**$166,432,222**	**$186,611,509**	**$20,179,287**	**12.1%**
Expenditures:				
General Government	37,021,292	42,314,555	5,293,263	14.3%
Judicial	11,431,662	12,619,195	1,187,533	10.4%
Public Safety	63,154,544	69,264,116	6,109,572	9.7%
Public Works	17,552,325	19,452,382	1,900,057	10.8%
Cultural And Recreation	9,425,097	9,837,892	412,795	4.4%
Housing And Development	5,119,244	5,554,965	435,721	8.5%
Other Agencies	6,564,986	6,968,316	403,330	6.1%
Debt Service	1,316,453	1,317,622	1,169	0.1%
Total Operating Expenditures	**$151,585,603**	**$167,329,043**	**$15,743,440**	**10.4%**
Other Financing Uses - Oper.	1,488,136	3,349,966	1,861,830	125.1%
Total Operating Expenditures & Other Financing Uses	**$153,073,739**	**$170,679,009**	**$17,605,270**	**11.5%**
Other Financing Uses - Capital	13,358,483	15,932,500	2,574,017	19.3%
Total Operating & Capital Expenditures	**$166,432,222**	**$186,611,509**	**$20,179,287**	**12.1%**

Summary FY24 Annual Operating and Capital Budget
Commission Approved

	FY24 Operating Budget	FY24 Capital Budget	FY24 Approved Budget
Revenues:			
Property Taxes	82,321,150	7,401,500	89,722,650
Sales Tax	33,731,000		33,731,000
Other Taxes	30,658,000		30,658,000
Licenses & Permits	2,836,000		2,836,000
Intergovernmental Revenues	8,684,954		8,684,954
Charges for Services	115,040,144	15,938,343	130,978,487
Fines & Forfeitures	1,866,000		1,866,000
Other Revenues	4,900,404		4,900,404
Other Financing Sources	29,334,772	15,932,500	45,267,272
Total Revenues	**$309,372,424**	**$39,272,343**	**$348,644,767**
Prior Year Fund Balance	5,389,724	8,721,000	14,110,724
Use of Unrestricted Net Position	2,197,023	27,638,616	29,835,639
Total Revenues & Other Sources	**$316,959,171**	**$75,631,959**	**$392,591,130**
Less Interfund Transfers & Charges	(40,138,071)	(15,932,500)	(56,070,571)
Total Revenues	**$276,821,100**	**$59,699,459**	**$336,520,559**
Expenditures:			
General Government	92,498,669	1,300,000	93,798,669
Judicial	13,729,090	50,000	13,779,090
Public Safety	73,235,968	1,656,500	74,892,468
Public Works	58,808,078	53,887,959	112,696,037
Cultural And Recreation	9,872,892	2,275,000	12,147,892
Housing And Development	21,059,530	530,000	21,589,530
Other Agencies	11,456,236		11,456,236
Debt Service	26,023,804		26,023,804
Total Operating Expenditures	**$306,684,267**	**$59,699,459**	**$366,383,726**
Other Financing Uses	8,326,472	15,932,500	24,258,972
Total Expenditures & Other Financing Uses	**$315,010,739**	**$75,631,959**	**$390,642,698**
Less Interfund Transfers & Charges	(40,138,071)	(15,932,500)	(56,070,571)
Total Expenditures	**$274,872,668**	**$59,699,459**	**$334,572,127**
Designated for Future Capital Improvements & Debt Service Requirements	1,948,432		1,948,432
Total Expenditures & Designations	**$276,821,100**	**$59,699,459**	**$336,520,559**

General Fund Revenues

Total General Fund Operating Revenue is projected to be $173.8 million in FY24, approximately $14.7 million or 9.3% more than the FY23 Budget.



Property Taxes

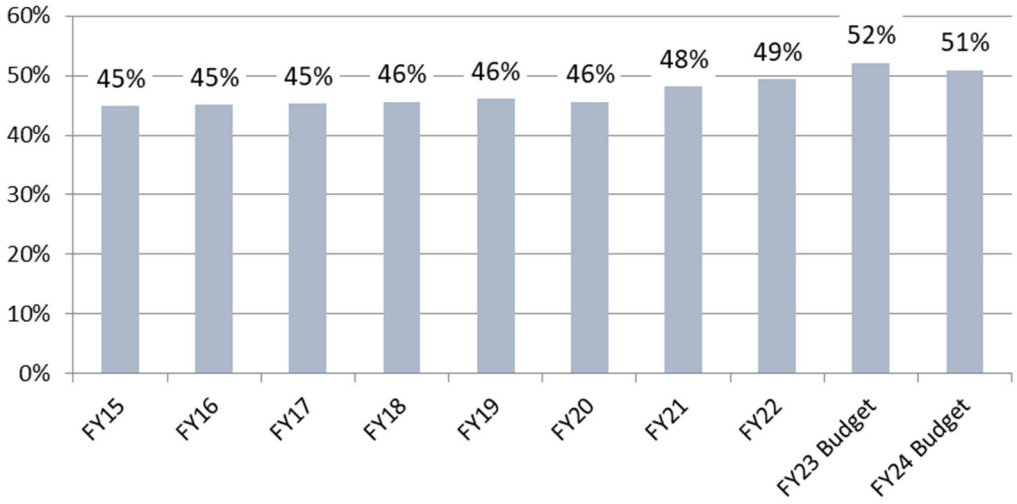
Total General Fund Property Taxes are projected to be $88.5 million, approximately $5.6 million or 6.7% more than originally estimated for FY23. The budget estimate for property taxes is based on the millage rate of 12.45 mills (a 0.65 reduction from last year). Based on current estimates from the Board of Tax Assessors and the Tax Commissioner, the 2023 net Tax Digest is approximately $6.9 billion, a net increase of approximately 14.7% over the 2022 net Tax Digest. Property tax revenues include real and personal property, motor vehicle taxes (prior to March 2013), Title Ad Valorem Taxes or TAVT (motor vehicle after March 2013), real estate transfer and intangible recording taxes. Also, the estimated revenue for property taxes factors in the increase in the local homestead exemption and the local low-income homestead exemption approved by voters in November 2022.

- Based on current local share percentages and current revenue trends, ACCGov's TAVT and Motor Vehicle Taxes are estimated to be $5.4 million in FY24, higher than the FY23 Budget. The TAVT estimate for FY24 is based on the state set rate of 7%, beginning July 1, 2023, an increase from the current 6.6% tax rate.

- Real estate Transfer and Intangible Recording Taxes are estimated to generate $1.0 million, the same as FY23 Budget.

In FY24, Property Tax Revenue is projected to be 51% of the General Fund Operating Revenue. The following graph shows that property taxes as a percentage of General Fund Revenues have ranged from 45% to 52% since FY15. The FY24 Budget continues the careful balance of General Fund Revenues from Property Taxes (51%), Sales Taxes (19%), and other General Fund sources (30%). However, as other revenues such as Fines & Forfeitures and Charges for Services decline, the dependence on Property Tax Revenue grows.

Property Taxes as % of the General Fund (FY15-FY24)



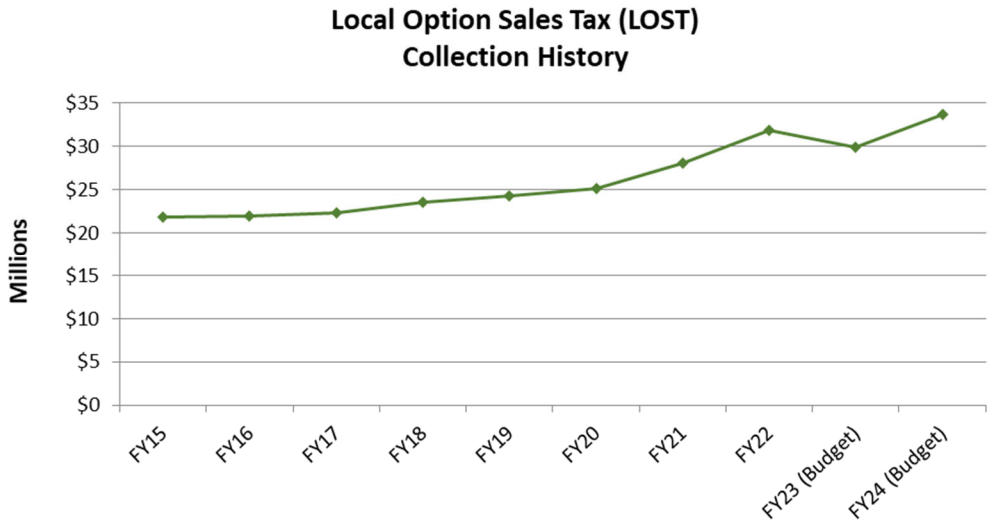
Athens-Clarke County, Georgia
Property Tax Rates
(Per $1,000 of Assessed Value)
Last Ten Years (2014-2023)

Calendar Year	State of Georgia	County School District (1)			Athens-Clarke County					Total Tax Rates
		General	Debt Service	Total	General Gross Rate	Sales Tax Reduction (2)	General Net Rate	Debt Service	Total	
2014	0.10	20.00	---	20.00	19.94	-5.99	13.95	---	13.95	34.05
2015	0.05	20.00	---	20.00	20.13	-6.18	13.95	---	13.95	34.00
2016	0.00	20.00	---	20.00	20.07	-6.12	13.95	---	13.95	33.95
2017	0.00	20.00	---	20.00	19.70	-5.75	13.95	---	13.95	33.95
2018	0.00	20.00	---	20.00	19.69	-5.74	13.95	---	13.95	33.95
2019	0.00	20.00	---	20.00	19.41	-5.46	13.95	---	13.95	33.95
2020	0.00	20.00	---	20.00	19.113	-5.413	13.70	---	13.70	33.700
2021	0.00	20.00	---	20.00	18.766	-5.066	13.70	---	13.70	33.700
2022	0.00	18.80	---	18.80	17.976	-4.876	13.10	---	13.10	31.900
2023	0.00	18.80	---	18.80	17.249	-4.799	12.45	---	12.45	31.250

1) The Clarke County School District sets the property tax millage rate for the school district separately. The rate listed is estimated.
2) In 1978, the City and County implemented a rollback of property taxes based on the receipt of local option sales tax revenues as required by Georgia Law.

Local Option Sales Taxes (LOST)

An estimate of $33.7 million is included for FY24, a $3.8 million (13%) increase over the FY23 Original Budget. LOST revenues have averaged a 7% annual increase over the five fiscal years ending June 30, 2022. Also, over the most recent calendar year, LOST revenue has totaled $33.6 million. Sales tax growth is anticipated to moderate through FY24.



Other Taxes

Other Taxes are projected to be $25.5 million in FY24, $1.3 million higher compared to the FY23 Budget. This estimate reflects current trends in revenues for franchise fees, business taxes, and alcohol and rental car excise taxes.

- Franchise Fees on electricity, gas, telephone and cable services are estimated to be $8.4 million in FY24 based on current trends and rates, similar to the current budget.

- The Insurance Premium Tax is the largest Other Tax and is estimated to generate $10.7 million based on current trends, a $890,000 increase over the FY23 Budget. This tax is based on the value of insurance sold in the county, and is collected by the state and remitted annually to ACCGov each October.

- Based on current revenue activity, excise tax revenues are estimated at $3.6 million in FY24, $300,000 higher than last year. This includes excise taxes on beer, wine, and liquor are estimated to generate $2.5 million and the excise taxes on mixed drinks and rental motor vehicles are anticipated to generate $900,000 and $257,000 respectively in FY23.

- Based on current trends, revenues from annual Occupation Tax Certificates or Business Licenses are estimated to be $1.8 million in FY24, about the same as what was budgeted for in FY23.

- Delinquent Tax Collections are estimated to be $346,000, the same level as FY23.

FY24 Revenues

Licenses and Permits

Revenue from current alcohol license fees, and based on current business activity, are anticipated to generate $916,000 in FY24, similar to the FY23 Budget.

Charges for Services

This budget includes an estimate of $13.5 million in FY24 for Charges for Services, $778,500 more than FY23.

- Downtown parking fee revenues, as managed by the Athens Downtown Development Authority (ADDA), are anticipated to generate $3.2 million in FY24 (this amount does not include an estimated $400,000 from parking fine revenue in the downtown area) and includes an additional $250,000 estimated from a $0.25 increase in the hourly on-street parking rate. The ADDA managed parking program includes the revenue from the operations of the Washington Street Parking Deck, the College Avenue Parking Deck, on-street metered parking spaces, and parking lots (note: 20% of the net revenue goes back to ADDA per contract).

- Based on the current cost allocation plan, total administrative overhead charges for services provided by the General Fund to other funds will be $3.4 million, approximately $100,000 more than FY23. The cost allocation study was updated in FY23 resulting in additional charges to the enterprise funds and for the Building Inspection Fund.

- Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $2.9 million in FY24.

- Leisure Services is estimated to generate $819,000 in FY24, similar to the FY23 Budget, and includes fees in accordance with the Pricing Policy approved by the Mayor and Commission in December 2018.

- Parking fees from the Courthouse parking deck are anticipated to generate $300,000 in FY24, an increase of $75,000 compared to the FY23 Budget.

- This budget shifts expenditures for Solid Waste's CHaRM operations from the Landfill Fund to the General Fund. As a result, revenue from the CHaRM, estimated at $100,000 per year, is included as General Fund revenues in FY24.

Fines & Forfeitures

Based on revenue trends over the last twelve months, total revenues from fines and forfeitures are estimated to be $1.6 million in FY24, a decline of $475,000 from the FY23 Budget.

- Revenue from the Municipal Court fines is projected to generate roughly $1.0 million in FY24, similar to current trends. Fine revenues from the Superior, State, Magistrate, and Juvenile Courts are anticipated to generate $166,000 in total, similar to the FY23 Budget.

- Based on current trends, ADDA collected parking fines in the downtown area are estimated to be $400,000 in FY24, $50,000 more than originally budgeted for in FY23.

- Red Light and School Speed Zone photo enforcement programs are currently not anticipated to generate fine revenues in FY24, $575,000 less than originally budgeted for in FY23.

Other Financing Sources

Other Financing Sources (or Transfers In) reflects transfer of monies from other Funds to the General Fund and the FY24 Budget reflects transfers totaling $4.9 million ($706,900 more than FY23). Almost all of this amount ($4.2M), are transfers from Enterprise and Internal Service Funds to the General Fund for pension and other post-retirement benefits (OPEB) expenses for employees in those funds. (Note: this transfer doesn't increase or decrease the net cost to the General Fund, it only shifts where these expense and liabilities are recorded.) Also, the FY24 Budget includes an operating transfer of $643,300 from the Hotel/Motel Tax Fund covering designated programs in General Fund departments.

Use of Fund Balance

The FY24 Budget plans the use of $12.8 million in Fund Balance, $5.4 million more than the FY23 Budget and are planned for one-time contributions to Fleet Replacement ($2.0 million), Capital ($6.5 million), other one-time funding and stabilization of other funds ($2.6 million), and on-going operating costs ($2.0 million). Based on the current financial and economic conditions, the General Fund Balance is not expected to drop below the two month operating reserve amount (16.7% or $31.1 million) by the end of FY24.

Enterprise Funds Major Revenue Changes

For more information on individual fees, see the Schedule of Fees and Charges on page G-16.

Transit Fund

Total revenue of $9.6 million is projected for FY24. Federal funding, estimated to be approximately $3.6 million, is based on the current Transit grant contract. TSPLOST 2023 Funding to the Transit Fund is projected to be $5.5 million. The FY24 Budget includes a one-time General Fund contribution to the Transit Fund of $500,000. Similar to FY23, Transit will remain fare-free.

Water and Sewer Fund

Water and Sewer Fund revenues for FY24 are projected to be $63.6 million, an increase of $1.6 million from the FY23 Budget. For FY24, Water and Sewer rates will increase based on the updated revenue plan approved by the Mayor and Commission in February 2, 2021.

The average bill will increase between $4.00 and $6.00 per month for average water customers. ACCGov with Mayor and Commission approval has an agreement with the Low Income Household Water Assistance Program (LIHWAP) to accept funding set aside to help those who qualify with payment of water utility bills, as well as the previously approved participation in the Project Share program.

Landfill Fund

The Landfill Fund is projected to generate $5.6 million of revenue, $600,000 more than the FY23 Budget. This is partially due to an increase of $10 to the tip fee (from $45/ton to $55/ton).

Solid Waste Collection Fund

Total revenue for the Solid Waste Collection Fund is projected at $4.0 million which is similar to FY23. This is primarily due to increases in several rate categories including residential collections.

Special Revenue Funds Major Revenue Changes

Hotel-Motel Special Revenue Fund

Receipts from this $0.07 tax are estimated to be $5.2 million in FY24, a $1.0 million or 23.8% increase from the FY23 Original Budget. The $5.2 million estimate is based on recent trends, increased hotel motel activity over the previous year and tax revenue from short term rentals due to passage of HB317 in 2021 (requiring short term rentals to pay the hotel motel tax).

Building Inspection Special Revenue Fund

The FY24 Budget estimates $1.9 million of revenue, a $220,000 increase over FY23. There are no major rate changes included in the FY24 budget. For FY24, a 5% increase to the FY24 Construction Valuation Table is included to better reflect market values of construction. Table values correlate to median valuations as determined by the ACCGov Chief Appraiser.

Internal Service Funds Major Revenue Changes

Internal Service Funds support operating departments. These services are copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

Maintaining Current Services

Each year, Departments and Offices are asked to develop budgets to deliver current services within a budget limit. For FY24, they were limited to a budget equal to the FY23 Budget (not including salary and benefits). Twenty departments submitted budget requests over their limits totaling roughly $4.7 million with the remaining departments submitting requests at or below the limit. This Budget includes the following increases in the General Fund totaling $863,400 (for more information on these budget items, see the appropriate department page in Section C).

Department	Budget Item	Amount
Information Technology	Maintenance Agreement Increases	$150,000
Transportation & Public Works	Streetlight Electricity	100,000
	Traffic Communications Supplies	15,400
	Others	15,000
	Subtotal	$130,400
Fire	Vehicle Maintenance	30,000
	Fire & Rescue Equipment	17,000
	Facility Equipment Repair & Maintenance	12,000
	Vehicle Preventive Maintenance Supplies	10,000
	Other	21,100
	Subtotal	$90,100
Human Resources	Tuition Reimbursement Program	50,000
	Compensation Consulting	25,000
	Others	8,000
	Subtotal	$83,000
Mayor & Commission	Increase Travel/Training/Facilitation	$40,000
Manager's Office	Part-Time Staffing (Sustainability)	20,000
	Office 365 Training Package (Org Development)	11,000
	5 Acre Wood Restoration (Sustainability)	8,000
	Full Year Operating for Digital Svc. Coord (PIO)	7,900
	Others	12,100
	Subtotal	$59,000
Sheriff's Office	Operating Costs (training, supplies, travel, etc.)	$50,000
Central Services	Fire Protection System Training & Inspection	21,200
	Custodial Services for Portland Loo	18,800
	Subtotal	$40,000
Animal Services	Animal Medical Services	21,300
	Others	10,500
	Subtotal	$31,800
Solid Waste	Shift Roll-Off Track Maintenance to Correct Fund	18,000
	Compostable Food Wares	10,000
	Illegal Dumping Surveillance Program	3,000
	Subtotal	$31,000
Other Departments and Offices		$158,100

New Initiatives, Additional Positions, SPLOST Impacts and Other Major Changes

Increases for New Initiatives and Additional Positions

ACCGov departments requested a total of $9.7 million in FY24 for new initiatives and additional positions ($8.4 million in the General Fund). The FY24 Budget includes $4.4 million in the General Fund and $4.8 million across all funds (listed below) of the total request. For more information on individual new initiatives, see the appropriate department page in Section C.

Department	New Initiative/Additional Position	Amount
General Fund		
Sheriff's Office	Inmate Healthcare Contract	$2,028,000
Human Resources	Compensation Study (Transfer to Special Prog. Fund)	350,000
	Firefighter Cancer Screening	40,000
	Great Promise Partnership	16,000
	Subtotal	$406,000
Fire	Firefighter/EMTs (3 FT)	198,600
	EMS Captains (3 FT, 6 months)	147,600
	Subtotal	$346,200
Other General Admin/Transfers	Capital Grant Assistance & Planning	150,000
	Capital Life Cycle Plan Development	125,000
	Subtotal	$275,000
Information Technology	Cloud Storage	160,000
	Service Desk	40,000
	Open Records Management Software	35,000
	Subtotal	$235,000
Superior Court	Treatment Court Administrator	$94,500
	Judicial A/V Administrator	$87,000
	Increase Judges' Supplements	$33,400
	Subtotal	$214,900
HCD	Homeless Street Outreach Program Increase	$100,000
	Neighborhood Leaders Program Increase	$70,000
	Subtotal	$170,000
Central Services	Clean Tools Program	75,000
	Corridor Beautification	75,000
	Reclass Maintenance Tech to Supervisor Position	2,900
	Subtotal	$152,900
District Attorney	Victim Mental Health Counseling	$100,000
Police	Real Time Crime Center	$100,000
State Court	Transfer DUI/Drug Ct Operating To General Fund (net)	$67,000
Manager	City Hall Security	$62,400
Animal Services	Convert 2 PT Animal Control Officers to 2 FT	$60,200
Solid Waste	Homeless Camp Cleanup	$25,000
Solicitor	Victim Advocate & Investigator Positions (6 months)	$43,600
	Bulletproof Vests	$3,100
	Subtotal	$46,700
Coroner	Increase Coroner Annual Salary	$23,700
Magistrate Court	Convert PT Garnishment Clerk to FT	$18,500
Board of Elections	Spanish Language Materials	$15,000

Cooperative Extension	Increase Salary Supplements for 3 Agents	$6,000
	Subtotal – General Fund	**$4,352,500**
Hotel/Motel Fund		
Other General Admin.	Increased Funding for Community Events	$160,000
Planning/Transfer to Gen Fd	Short-Term Rental Software	$70,000
Transit Fund		
Transit	Convert PT Transit Dispatcher to FT	$29,800
Water & Sewer Fund		
Public Utilities	Water Reclamation Operator	$48,300
Stormwater Fund		
Trans. & Public Works	Land Development Coordinator	$100,000
Self-Funded Insurance & Claims Fund		
Human Resources	HR Generalist	$73,300

Other Major Changes

- **Moving CHaRM Revenues and Expenses from Landfill Fund to General Fund**
  In order to bring financial stability to the Landfill Fund, the FY24 Budget will move revenues of $100,000 and expenses of $360,300 related to the CHaRM facility operations to the General Fund. This is the final step to transitioning Recycling education and operations to the General Fund.

- **FY24 ARPA Fund Items Absorbed in the FY24 Budget**
  ARPA funding to help balance the General Fund budget has been included in the budget at $1.25 million, similar to FY23.

- **Fleet Replacement**
  An additional $500,000 has been added to the General Fund departments to fund the vehicle replacement program. The budget also includes a $2,000,000 one-time contribution from the General Fund (from available Fund Balance) to the Fleet Replacement Fund as a supplement to help address deferred replacement of vehicles/equipment. All other funds have been increased by a total of $92,000 for their annual contributions.

- **One-Time Contributions to Health Insurance and OPEB Funds**
  The FY24 budget includes $1.5 million of one-time contributions from the General Fund (from fund balance) to the Health Insurance Fund ($750,000) and the OPEB Fund ($750,000) to stabilize reserves in each fund.

SPLOST Impacts

The FY24 Budget includes funding of $68,800 for additional operating support for SPLOST projects.

Department	SPLOST Operating Impact	Amount
General Fund		
Central Services	Government Facilities Fire Protection	$3,800
Leisure Services	Public Art Maintenance	15,000
	Dudley Park, Greenway, Firefly Operations	50,000
	Subtotal	$65,000
	Subtotal – General Fund	$68,800

Summary of FY24 Fulltime Authorized Position Changes
Commission Approved

GENERAL FUND

Department	Number	Fulltime Position	Type
Animal Services	2	Animal Control Officer	New Initiative
Fire & Emergency Services	3	EMS Captain	New Initiative
Fire & Emergency Services	3	Firefighter/EMT	New Initiative
Magistrate Court	1	Garnishment Clerk (PT to FT)	New Initiative
Sheriff's Office	1	Medical Contract Compliance Officer	New Initiative
Solicitor	1	Victim Advocate (6 months)	New Initiative
Solicitor	1	Investigator (6 months)	New Initiative
Superior Court	1	Treatment Svcs Administrator	New Initiative
Superior Court	1	A/V Administrator	New Initiative
Total General Fund	**14**		

OTHER FUNDS

Department	Number	Fulltime Position	Type
Transit Fund			
Transit	1	Transit Dispatcher (PT to FT)	New Initiative
Water & Sewer Fund			
Public Utilities	1	Water Reclamation Operator	New Initiative
Stormwater Fund			
Transportation & Public Works	1	Land Development Coordinator	New Initiative
Self-Funded Insurance & Claims Fund			
Human Resources	1	HR Generalist	New Initiative
Total Other Funds	**4**		
Total Additional Fulltime Positions	**18**		

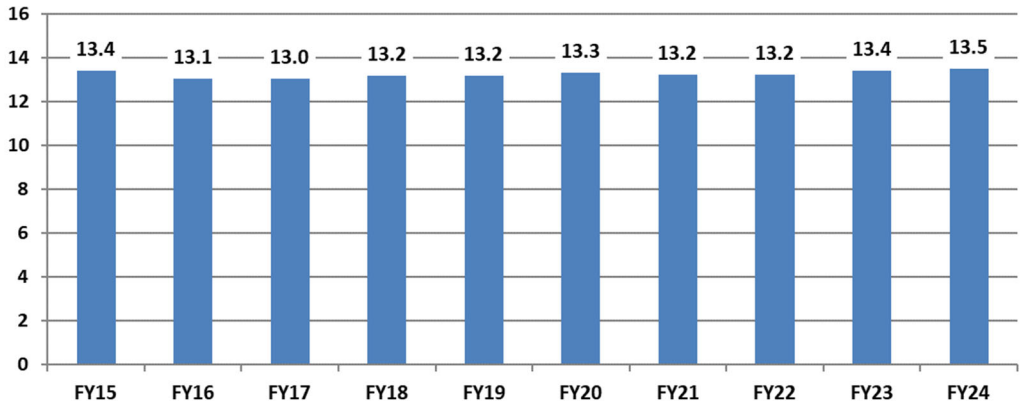
Authorized Positions FY19 to FY24 (Commission Approved)

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Change
Department	Authorizations	Authorizations	Authorizations	Authorizations	Authorizations	Approved	FY23 to FY24
Legislative Group							
Attorney	6	6	6	6	6	6	0
Mayor and Commission	1	1	1	1	1	1	0
Clerk of Commission	2	2	2	2	2	2	0
Office of Operational Analysis	3	3	3	3	3	3	0
Total Legislative Group	12	12	12	12	12	12	0
Elected & Constitutional Group							
Courts							
Superior Court	34	35	38	38	38	40	2
State Court	7	7	7	7	8	8	0
Magistrate Court	11	11	11	11	11	12	1
Municipal Court	10	10	10	10	10	10	0
Probate Court	6	6	6	6	6	6	0
Juvenile Court	5	5	5	5	5	5	0
Courts Subtotal	73	74	77	77	78	81	3
Elected Officials							
District Attorney	28	28	28	30	30	30	0
Solicitor General	18	18	18	18	18	20	2
Clerk of Superior Court	21	21	22	22	22	22	0
Tax Commissioner	19	19	19	19	19	19	0
Sheriff	194	194	194	194	194	195	1
Elected Officials Subtotal	280	280	281	283	283	286	3
Total Elected & Constitutional Group	353	354	358	360	361	367	6
Manager Group							
Airport	7	7	7	7	8	8	0
Animal Services	-	12	13	13	14	16	2
Building Inspections & Permits	24	24	24	24	24	24	0
Central Services	103	94	96	98	100	100	0
Corrections	43	45	48	48	48	48	0
Economic Development	4	5	5	6	6	6	0
Finance	28	28	29	29	29	29	0
Fire & Emergency Services	187	187	187	187	188	194	6
Housing & Community Development	8	11	11	12	15	15	0
Human Resources	21	21	22	23	24	25	1
Information Technology	23	23	23	23	23	23	0
Leisure Services	73	73	74	74	76	76	0
Manager	5	5	6	5	5	5	0
Emergency Management	0	0	0	0	0	0	0
Office of Inclusion	0	1	2	3	5	5	0
Organizational Development	3	3	3	3	4	4	0
Public Information	3	3	3	4	5	5	0
Office of Sustainability	2	2	2	3	3	3	0
Geographic Information Office	2	2	3	3	4	4	0
SPLOST	3	3	5	5	5	5	0
Planning	18	18	18	18	19	19	0
Police	319	320	331	332	332	332	0
Public Utilities	194	198	198	200	200	201	1
Solid Waste	62	62	63	64	65	65	0
Transit	71	77	79	81	82	83	1
Transportation & Public Works	88	89	90	90	93	94	1
Subtotal	1291	1313	1342	1355	1377	1389	12
Board of Elections	3	4	4	5	5	5	0
Cooperative Extension	1	1	1	1	1	1	0
Tax Assessor	13	13	13	13	14	14	0
Subtotal	17	18	18	19	20	20	0
Total Manager Group	1308	1331	1360	1374	1397	1409	12
Grand Total	1673	1697	1730	1746	1770	1788	18

FY24 Expenses

For FY24, the number of fulltime employees compared to the Athens-Clarke County population (per thousand) will remain below 14 as shown in the graph below. This is based on 1,788 fulltime authorized positions, an increase of fourteen positions compared to the current level.

ACCGov Fulltime Employees Per 1,000 Residents (FY15-FY24)



Compensation and Benefits

Changes to Employee Compensation

Across all funds, the Budget includes approximately $6.8 million to fund pay adjustment listed below:

Unified Plan

1% PMP Adjustment ($310,000 in the General Fund)
7% Market Adjustment ($2.03 million in the General Fund)
6% Pay Table Adjustment ($300,000 in the General Fund)

Public Safety Step Plan

7% Pay Table Adjustment ($1.9 million in the General Fund)
Scheduled Step Increases ($495,000 in the General Fund)

The General Fund also includes $400,000 for adjustments that may result from the Sheriff's Office market survey study and $150,000 for anticipated changes to Attorney positions. Similar to FY23, $586,000 has been budgeted to for future enhancements for compensation issues.

In an effort to account for the large number of vacancies and to bring salary budgets more in line with actual expenses, General Fund departments were budgeted for filled and new positions only. In order to provide adequate funding should departments begin to reduce vacancies, $1.8 million of "vacancy/overtime contingency" has been budgeted in Other General Administration to be transferred to departments that have extra overtime needs or have gotten closer to full staffing.

Employee Health

In FY24, funding to the Employee Health Insurance Fund for active employees allows continuation of the three existing health plans (Conventional POS, Consumer Healthy Solutions (CHS) Select with HSA and CHS Value with HSA). The FY24 Budget for the Employee Health Insurance Fund is estimated to be $20.4 million, up from the FY23 budget of $19.0 million, based on current trends for claims expenses. Across all funds, the Employer

contribution is estimated at $15.1 million ($10.7 million in the General Fund) and the Employee contribution estimated at $4.8 million. Employee premiums will be held at the FY23 levels for FY24. The General Fund will also provide a $750,000 one-time contribution to stabilize reserve funds.

Retiree Health

In order to maintain current benefits, funding for Retiree Health Insurance and life insurance (Other Post-Employment Benefits – OPEB), will be $8.2 million, $700,000 higher than the FY23 amount. For FY24, the General Fund will provide an additional $750,000 for a one-time contribution to stabilize reserve funds. This estimate adequately funds cost of living increases to HRA contributions for retirees hired prior to 7/1/2002. For FY24, retirees hired prior to 07/01/2002 will receive $2,979 annually and retirees hired 07/01/2002 or later will receive $2,340 annually. These rates will be effective beginning July 1, 2023. The FY24 funding level will pay for Pre-65 retiree health claims, administration expenses, HRA contributions, and special protection payments for eligible prescription costs.

Pension Program

This Budget funds a contribution to the Pension Trust Fund for FY24 of approximately $11.2 million, $400,000 more than the amount in the FY23 Budget.

AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2024 BEGINNING JULY 1, 2023 AND ENDING JUNE 30, 2024 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2023 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2024 HEALTH INSURANCE PROGRAMS; TO ESTABLISH FEES AND CHARGES; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2024 (FY24), beginning July 1, 2023 and ending June 30, 2024.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "FY2024 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2023–June 30, 2024" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Sections 33-8-8.1 and 33-8-8.2, the proceeds from the tax on insurance premiums, estimated to be $10,479,000 for FY24, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-133, 46-5-134, and 46-5-134.2; the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $1.50 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2023 – June 30, 2024.

SECTION 8. The Manager is further authorized to transfer sums up to $25,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of the government up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) the government will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the government's Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "FY2024 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2023–June 30, 2024" shall be maintained on file in the Office of the Clerk of Commission and posted on the government's website.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2023 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 12.45 mills

SECTION 13. Under authority of the Act creating the Downtown Athens Development Authority, 1977 Ga. Laws 3533-3538, there is hereby levied and assessed for the year 2023 on the real property in the downtown Athens area (said downtown area most recently defined in House Bill No. 590, 2017 Ga. Laws 3900-3903), a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY24, shall be $221,181 plus a $6,000 car allowance for the Manager, shall be $182,769 plus a $4,800 car allowance for the Attorney and shall be $115,471 plus a $4,800 car allowance for the Internal Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated Section 48-13-93(a)-(2), the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $257,000 during FY24, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY24 shall be used to support the Athens-Clarke County Economic Development Department, with an estimated budget of $895,100.

SECTION 16. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance and Health Benefits Program and the premiums or contributions for employees and retirees, as applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide as an option to employees the plans of health insurance coverage as described in the Summary Plan Document

entitled “Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County,” effective January 1, 2022, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2024, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2024. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(b) During the first open enrollment period, employees have the option to select from among the following health insurance coverage: the option described in the preceding paragraph or the plans of health insurance coverage as described in the Summary Plan Document entitled “BlueChoice Option Point of Service Open Access January 1, 2022 –Conventional Plan Benefit Booklet for the Unified Government of Athens-Clarke County,” administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2024, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2024. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for spouses of retirees not yet 65 years of age, and eligible dependent children, shall be that plan described as the BlueChoice Point of Service (POS) Open Access Plan of health insurance coverage as further described in the Summary Plan Document entitled “BlueChoice Option Point of Service Open Access January 1, 2022 – Traditional Plan Benefit Booklet for the Unified Government of Athens-Clarke County,” administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The Plan Option for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above. Any plan changes effective January 1, 2024, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2024. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled “Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County,” administered by BlueCross Blue Shield of Georgia, dated January 1, 2022, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2024, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2024. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(e) The premiums to be paid for the programs of health insurance for employees are set forth in the document entitled "The Unified Government of Athens-Clarke County 2023 Benefits Guide: Enhancing

Your Total Reward as a Valuable Resource for Our Community," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2024, will be set forth in the document entitled "The Unified Government of Athens-Clarke County 2024 Benefits Guide," which will be made available for public inspection in the office of the Clerk of Commission in or around January, 2024. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(f) The premiums to be paid for the programs of health insurance for those retirees, under age 65, subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2023 – December 31, 2023," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2024, will be set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2024 – December 31, 2024," which will be made available for public inspection in the office of the Clerk of Commission in or around January, 2024. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to retirees who are age 65 or older those health benefits as described in the "Via Benefits: Introducing Via Benefits, Prepare for Your Medicare Coverage Enrollment" and "Via Benefits Reimbursement Guide: The Unified Government of Athens-Clarke County Health Reimbursement Arrangement HRA," and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 17. Pursuant to the Code of Athens-Clarke County, Georgia, Section 2-6-2 "Schedule of Fees to be adopted annually", the Schedule of Fees and Charges as provided for in the budget document entitled "FY2024 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2023–June 30, 2024" are hereby adopted.

SECTION 18. The effective date of this ordinance shall be July 1, 2023.

SECTION 19. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 6, 2023 by Commission

Approved June 8, 2023 by Mayor

Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget includes an increase in the property tax as defined by the Taxpayer Bill of Rights (O.C.G.A. 48-5-32.1).

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or number of full-time authorized positions cannot increase without Mayor and Commission approval.

Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1 each year, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

October – November	Mayor & Commission provide Budget goals and directions and Operating Budget directions sent to Departments & Offices
November	Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP).

FY24 Budget Development

January	Departments Submit Operating Budget Requests.
January - February	Manager and Mayor meet with Department and Constitutional Officials to review Budget requests.
February	Mayor and Commission review Independent Agencies Budget Requests.
April	Mayor sends a Recommended Budget to Commission.
May - June	Commission reviews Mayor Recommended Budget.
June	Commission adopts budget for next fiscal year and establishes the property tax millage rate.
July	Budget for next fiscal year begins on July 1.

Airport

Mission

To promote a safe, consistent, and efficient aviation environment; provide quality aviation products and services; and serve as a catalyst in the creation and development of aviation related industry in Athens – Clarke County. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

Goals

- Build on and maintain modern and technologically up-to-date airport facilities and infrastructure.
- Achieve and maintain financial self-sufficiency.
- Foster a work environment that leads to high employee morale.
- Establish scheduled and increase non-scheduled passenger service.
- Expand the general aviation experience.
- Inform and connect community, businesses, and customers.

Objectives

- Meet with the Airport Authority monthly to coordinate airport operations.
- Work with the Airport Authority, consultants, and ACC to secure a new airline.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet monthly with the Operations Supervisor and Business Coordinator to review the airport financials and operational status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.

Performance Measures

Outcomes and Performance Measures	Current Goal	FY19	FY20	FY21	FY22	Proj FY22	Proj FY23	Comments or Analysis
Provide a safe and efficient airport for commercial and general aviation users								
Number of Aircraft Operations	Data only	40,933	43,400	41,246	43,351	42,000	42,000	Control Tower count
Number of NTSB reported incidents	0	0	0	0	0	0	0	Incident of sufficient concern to generate NTSB report
Aircraft based on field	Stable	95	98	98	99	102	102	Includes single engine, twin engine, turbine and helicopter
Runway & taxiway area-weighted pavement condition indication (PCI) score	>70	70	73	80	80	100	100	Runway 9/27 Only. Runway 2/20 and all taxiways are in need of pavement upgrade.
FAA Part 139 Safety & Cert. Inspection	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Airport passed inspection with only minor corrections needed.
Strive for financial self-sufficiency for the Airport Enterprise Fund by increasing revenues								
Aviation Gas Sold (in gallons)	Increase	123,219	101,000	98,914	108,314	130,000	138,000	FY22 Gallons did not hit budget.
Jet A Fuel Sold (in gallons)	Increase	287,964	365,117	415,752	575,540	575,000	575,000	FY22 Gallons greatly surpassed our budgeted amount.
Margin on Fuel Sales	Increase	$593,152	$783,642	$874,390	$1,264,054	$1,200,000	$1,200,000	Fuel price remains competitive with other airports while producing good profit margins from fuel revenue.
% of t-hangars leased	100%	100%	100%	100%	100%	100%	100%	Remains steady with a waiting list.
% of FBO hangars leased	100%	100%	100%	100%	100%	100%	100%	
Operate within the approved Enterprise Fund budget while reducing dependency on the General Fund								
Airport Enterprise Fund Operating Income/(Loss)	>0	($26,752)	($11,574)	$107,104	$631,525	$19,500	$19,500	FY22 Revenues were up
General Fund Supplement	Reduce	$105,826	$0	$0	$0	$0	$0	No General Fund cash support was given to the Airport Enterprise Fund in FY22
Increase annual commercial passengers								
Non-Scheduled Large Charter Enplanements	Data only	3,190	3,200	3,100	3,243	3,200	3,200	Charter Activity - UGA athletic sport teams.
We strive to satisfy our customers								
Tenant evaluation of the facility (5 pt scale - 5 is highest)	>3	4.4						Taken from Customer Survey Forms and internet sites
Customer rating of staff support (5 pt scale - 5 is highest)	>4	4.7						Taken from Customer Survey Forms and internet sites

Airport

Budget Highlights

The Airport's operations are funded through the Airport Enterprise Fund. The Airport Enterprise Fund earns revenue primarily through fuel sales and leasing space.

- The Approved Budget for the Airport includes no significant changes.

- Fuel sales are projected to generate a gross margin of $1,322,500 while leases are projected to generate $625,000 of revenue.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources.

For more information on the Airport Enterprise Fund see page E-30. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$676.8	$675.0	$750.2	$754.2	$79.2	11.7%
Operating	$2,781.1	$1,923.4	$2,770.9	$2,770.9	$847.5	44.1%
Total	$3,457.9	$2,598.4	$3,521.1	$3,525.1	$926.7	35.7%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$299.5	$310.0	$343.8	$344.8	$34.8	11.2%
Airport Services	$2,967.5	$2,111.7	$2,976.9	$2,979.9	$868.2	41.1%
Airport Maintenance	$190.9	$176.7	$200.4	$200.4	$23.7	13.4%
Total	$3,457.9	$2,598.4	$3,521.1	$3,525.1	$926.7	35.7%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Airport Fund	$3,452.4	$2,598.4	$3,521.1	$3,525.1	$926.7	35.7%
Hotel/Motel Fund	$5.5	$0.0	$0.0	$0.0	$0.0	--
Total	$3,457.9	$2,598.4	$3,521.1	$3,525.1	$926.7	35.7%

Airport

Capital Budgets, 5-Year CIP and Project Forecast

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Airport							
D-15		Maintain Airport Facilities and Equipment	37.5	50.0	125.0	830.0	-
D-16	N	Repair Fuel Farm equipment to bring it up to standard	-	30.0	45.0	-	-
D-17		Self Serve Avgas Unit	-	-	50.0	-	-
D-18	N	Purchase a Ground Power Unit (GPU) for increased Jet Traffic	-	30.0	60.0	-	-
Airport Total			*37.5*	*110.0*	*280.0*	830.0	-
Current Services Total			**37.5**	**110.0**	**280.0**	**830.0**	**-**
General Capital Projects Fund Total			**37.5**	**110.0**	**280.0**	**830.0**	**-**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	7	8	8	8	0

Animal Services

Mission

We are Athens-Clarke County Animal Services, an open admission shelter and compassionate team of animal welfare professionals. Through our Adoption Center, we provide quality care and seek positive outcomes for all animals that come through our doors. Through our Field Services, we aim to protect community members and neglected animals by enforcing laws and educating the public. We are a resource for our community and work to keep people and their pets together where possible.

Goals

- Create a caring environment where animals are evaluated upon arrival and receive the medical and behavioral support they need, in order to produce the most positive outcomes possible for each animal.
- Consistently provide standardized care to all animals upon arrival and evaluations that lead to improved and individualized care.
- Ensure sufficient staffing, training, and resources to maintain a healthy and humane shelter that provides for the welfare, enrichment, and socialization of the animals for the duration of each animal's tenure at the shelter
- Ensure appropriate, timely, and individualized medical care to resolve illnesses and injuries early, reduce disease spread, and prevent the exacerbation of existing problems.
- Protect the safety of both animals and residents by reducing the number of needy and homeless animals in the community and improving legal compliance.
- Improve community access to needed resources through private and public partnerships.
- Maximize positive and safe outcomes for all animals.
- Increase successful adoptions through an approach that encourages and educates all community members on becoming adopters.
- Evaluate and adjust adoption process to support great matches and provide post-adoption support.
- Maximize efforts to reunite lost pets with owners.

Objectives

- Afford all customers prompt, courteous, and impartial service.
- Accomplish immediate medical assessments to encourage disease control and more clearly identify the individual animal's outcome path
- Continue to develop protocols and SOPs, fully train staff, spot-check for compliance, and update as necessary.
- Improve access to, and utilization of, low or no cost spay/neuter services, vaccine and microchip clinics, dog training and pet food pantry programs, both at the shelter and in targeted, high-needs communities.
- Improve ACCAS's online presence to market available pets and engage potential adopters.
- Continue to evaluate and pursue potential options for obtaining veterinary support. This includes a partnership with UGA.
- Continue to evaluate current staffing, equipment, and supplies and make changes needed to achieve appropriate standard of care.

Performance Measures

Outcomes and Performance Measures	Current Goal	FY18	FY19	FY20	FY21	FY22	Trend	Comments or Analysis
Protect and promote the public health,								
Number of Sick Animal Calls	Data only	120	36	33	18	41	↑	Decreased slightly (this could be because of new catagories within PetPoint Software)
Number of Animal Bite Calls	Data only	148	154	118	199	145	↓	Decreased may be due to staffing
Number of Rabies Vouchers Purchased When Reclaiming an Impounded Animal	Data only	140	154	147	44	109	↑	Increased greatly many dogs recleaimed
safety,								
Number of Dog Running-at-large Calls	Data only	1,221	1,040	760	627	241	↓	Vastly understaffed on the Field Service side all fiscal year.
Number of Vicious Animal Calls	Data only	94	44	58	46	16	↓	Vastly understaffed on the Field Service side all fiscal year.
quality of life,								
Number of Barking Dog Complaints	Data only	72	73	50	51	20	↓	Vastly understaffed on the Field Service side all fiscal year.
Number of Trapped Cat Transport Requests	Data only	40	36	19	10	3	↓	More people are bringing them to us and less staff to run calls.
and protect animals from inhumane treatment.								
Number of Animal Neglect Calls	Data only	409	310	229	213	115	↓	Vastly understaffed on the Field Service side all fiscal year.
Number of Injured Animal Calls	Data only	187	188	123	115	46	↓	Vastly understaffed on the Field Service side all fiscal year.
Encourage compliance with animal control ordinances.								
Number of Warnings Issued	Data only	1,022	980	482	29	4	↓	Vastly understaffed on the Field Service side all fiscal year. Petpoint has changed how we insert
Number of Citations Issued	Data only	154	194	115	868	172	↓	Vastly understaffed on the Field Service side all fiscal year. Petpoint has changed how we insert
Ratio of Warnings to Citations	>20	7	5	4	>1	>1	↔	Still under 1
Manage a shelter for impounded animals.								
Number of Animals Impounded	Data only	2,363	2,055	1,772	2,216	2,147	↓	Decreased most liekly due to a late kitten season.
Number of Animals Adopted	Data only	571	444	459	529	719	↑	This has increased despite the staffing shortages.
Number of Owner Reclaimed Animals	Data only	330	314	206	270	224	↓	This has decreased slightly over the last year
Number of Animals Transferred to Rescue Groups	Data only	1,004	949	826	1,129	930	↓	This has decreased slightly over the last year due to more shelters and rescue partners being at a
Number of Visitors and Volunteers	Data only	11,250	7,380	5,428	5,280	7,838	↑	Increased compared to last year. We were still only open by appointmnets for part of the year but have
Euthansia Rate (Total Animals Euthanized / Total Animal Dispositions)	<2.0%	0.4%	13.2%	9.8%	4.3%	4.2%	↓	This calculation has changed to include more transparent data of ALL dogs and cat dispositions

Animal Services

Budget Highlights

The FY24 Budget for Animal Services includes the following budget changes:

- $60,200 to convert two part-time Animal Control Officers positions to fulltime positions
- $21,300 increase in Medical Services for rising costs to care for sick and injured animals
- $6,300 increase in Medical Supplies for rising costs of medications and other items to care for the animals
- $4,300 increase in Animal Care Maintenance for price increases of food and cleaning supplies
- Full funding for the fulltime Foster Coordinator position which was added in third quarter of FY23

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$691.7	$727.3	$952.9	$871.6	$144.3	19.8%
Operating	$644.4	$489.1	$525.1	$524.3	$35.2	7.2%
Total	$1,336.1	$1,216.4	$1,478.0	$1,395.9	$179.5	14.8%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,334.6	$1,216.4	$1,478.0	$1,395.9	$179.5	14.8%
Grants Fund	$1.5	$0.0	$0.0	$0.0	$0.0	--
Total	$1,336.1	$1,216.4	$1,478.0	$1,395.9	$179.5	14.8%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	13	14	18	16	2

Attorney

Mission and Goals

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including instituting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with applicable law.

Objectives

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.
- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.
- Continue to assist departments and offices in responding to an increasing number of public records requests, under the Open Records Act.
- Provide legal assistance and support to increasing number of citizen committees and commissions.
- Continue to supply support for enterprise fund activities, such as Public Utilities, Airport, Transit and Stormwater Utility.
- Assist the Human Resources Department with ongoing personnel issues, policy development and claims management.
- Provide litigation support for claims counsel on pending claims cases.
- Work with the Police, Fire, and Solid Waste Departments to protect public health safety regarding activities in the Downtown District, particularly enforcement of fire safety, alcoholic beverages and solid waste ordinances.
- Review and advise departments throughout the government regarding contracts.

Performance Measures

	Actual			Forecast	
	FY20	FY21	FY22	FY23	FY24
Ordinances / Resolutions / Policies/ Legislation Drawn	71	75	89	138	125
Municipal Court Cases	374	395	190	119	225
Red Light Camera/School Bus Arm/School Speed Zone	1,122	11,450	12,720	11,789[(1)]	5,800
Cases in Superior/State/Federal/Appellate Courts	4	7	5	3	4
Contracts / Deeds / Drawn / Approved as to Form	268	280	209	221	250
Nuisance Abatement Cases	7	10	13	8	10

[(1)] GDOT did not approve the use of Red Light Cameras in Athens-Clarke County, so as of September 2022, all Red Light Cameras have been disabled.

Attorney

Budget Highlights

- There are no significant changes for the FY24 Budget.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$645.3	$665.4	$585.7	$586.1	($79.3)	-11.9%
Operating	$103.0	$174.5	$174.7	$174.7	$0.2	0.1%
Total	$748.3	$839.9	$760.4	$760.8	($79.1)	-9.4%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	6	6	6	6	0

Board of Elections

Mission

The mission of the Athens-Clarke County Elections and Voter Registration Office is to provide excellent election services: We ensure accessibility for all voters, protect the integrity of votes, and maintain a transparent, accurate and fair process in which Athens-Clarke County voters have confidence. As trustworthy stewards of the Elections and Voter Registration Department's Budget, we provide the best possible election experience for the voters and candidates of Athens-Clarke County and produce trusted results that reflect the will of eligible Athens-Clarke County voters.

GOALS

- Enhance voter registration, voting opportunities and voter education for the citizens of ACC.
- Provide quality information and excellent customer service to candidates, public officers, poll workers and elected officials to increase better understanding of election and voter registration processes.
- Maintain knowledge of federal and state election laws and provide a team of well-prepared and responsive poll workers for all elections held in the FY24 Budget.
- Track bills and ballot referendum/resolutions of the 2023-24 General Assembly related to Title 21 of the Official Code of Georgia Annotated and implement new and essential processes that aid to the success of Athens-Clarke County Elections.
- Properly conduct successful elections during the FY24 Budget: Presidential Preference Primary, General Primary and General Primary Runoff, with no legal challenges or irregularities; successfully confirm accuracy of the vote count through Risk Limited Audits of all elections.
- Minimize wait times at the polls by properly assigning and appropriating the necessary amount of tested equipment to our 24 polling locations and all Early/Advance Voting Locations.
- Provide additional Early/Advance Voting opportunities by surveying the county for potential satellite sites and the current Election Day polling locations to determine the need for relocation, if needed.
- Ensure accurate assignment of voters to polling locations and districts in Athens-Clarke County with less than 0.0001% error.
- Create a call center that solely responds to election related issues during the election cycle leading up to the 2024 Presidential Preference Primary, the General Primary Election and a General Election Runoff, if needed.
- Search for an efficient location that will house all divisions of the Elections and Voter Registration Department to ensure an effectively distributed workload.
- Successfully maintain voter registration and election data as the new statewide voter registration system is implemented early 2023
- Properly maintain Easy File and timely receive campaign filings from all Elected Officials and Candidates who qualify for office for the 2023 & 2024 Elections.
- Host an annual campaign filing training for elected officials and hopeful candidates of Athens-Clarke County and other surrounding counties to ensure filing compliancy with the Georgia Government Transparency and Campaign Finance Commission.

OBJECTIVES

- Conduct three major elections and increase voter turnout by 15% in the 2024 Presidential Preference Primary, General Primary and General Primary Runoff.
- Increase voter awareness by engaging with the community, conducting voter education forums and/or distributing printed election education material to the citizens of Athens-Clarke County at public meetings and gatherings throughout the year.
- Efficiently hire and properly train poll workers, election administrators and other staff on proper election processes including customer service as well as equipment utilization to circumvent any violations of the Georgia Code and State Election Board Rules & Regulations.

Board of Elections

- Properly organize, maintain, store and transport voting equipment valued at >$1,000,000.
- Determine an optimal delivery process by staffing and partnering with other ACCGov departments to ensure adequate delivery crews for all elections in FY24.
- Preemptively address deficiencies, challenges and emergencies that may arise.
- Develop improved knowledge by participating on committees for Federal Election Organizations and the Georgia Secretary of State's Division.
- Evaluate existing 24 polling sites and identify locations that are more conducive to our election needs where appropriate.
- Ensure training of Superintendent (Board of Elections) and Election Administrators, which meets and exceeds the State of Georgia minimum requirements.
- Conduct advance voting efficiently and provide optimal ballot access to Athens-Clarke County voters.
- Timely respond to all absentee ballot requests by mailing ballots within two-business days.
- Promptly process cure affidavits for absentee ballot requests and/or returned ballots for tabulation.
- Efficiently and effectively respond to Open Record Requests (ORRs) related to elections and voter registration.

Performance Measures

Outcomes and Performance Measures	Current Goal	FY19	FY20	FY21	FY22	FY23	Comments or Analysis
We provide election and voter registration services for the citizens of Athens-Clarke County							
Registered Active Voters	65,000	60,411	56,316	56,977	78,170	68,239	This # has varied from fiscal to fiscal. Will impact voter turnout percentages.
Average Total Active Voters per Polling Location	3,000	2,877	2,816	2,849	3,257	2,843	This # has increased as total active voters has increased.
Election Day Voters (EDV)	36%	19,431 (32.16%)	12,380 (18.62%)	20,367 (28.85%)	9,111 (11.91%)	14,551 (21.3%)	This # has increased dramatically. However, AIP and ABM numbers remains equally favorable options for voting.
Advance Voters (AIP)	45%	23,423 (38.77%)	5,935 (8.92%)	20,014 (28.35%)	23,811 (31.12%)	22,156 (32.43%)	This has increased dramatically. Will impact # of voting locations and precincts in the future.
Absentee Voters (ABM)	6%	2,718 (4.50%)	511 (.77%)	3,047 (4.32%)	18,674 (24.41%)	3,724 (5.45%)	This has increased dramatically. Will impact # of voting locations and precincts in the future.
# Voting Precincts	24	24	24	24	24	24	This remains steady and may impact precinct consolidating in the future.
# Voting Locations	15	21	20	20	24	24	This # has decreased. Voters taking advantage of early processes of voting may impact # of less locations in the future.
# Early Voting Locations	3	4	3	4	6	7	This # has increased as the favor of Early/Advance Voting.
# Poll Officers	175	224	175	189	197	172	This # has varied from fiscal to fiscal. Consideration of decreasing # polling places will also decrease # of poll workers.
# Laborers*	200	250	185	200	238	230	Laborers include the total # poll workers and part-time seasonal office staff.
Voting Equipment Inventory (DRE Touch Screens)	245	245	245	245	871	871	2019 General Assembly approved new voting system. As of 2020, Athens-Clarke County is now custodian of 332 Printers, 331 Ballot Marking Devices, 41 Election Day Scanners, 164 Poll Pads, 2 Central Scanners & 1 Server
Total # Machines actually used	200	205	181	191	700	677	This # varies based on ballot content and # active voters per polling location.
Ballot Printing Cost	$12,000	$7,458	$4,533	$5,967	$33,685.00	$43,208.00	Varies from FY to FY.
# Training hours (average of 3hrs/worker)	600	672	525	540	1200	1382	O.C.G.A. § 21-2-99 requires adequate training of poll workers prior to each election cycle. New equipment required additional hours of training.
# Voter IDs Created	Data Only	711	723	804	497	501	SEB Rule 183-1-20 requires issuance of Voter ID Cards to any voter who does not possess any of the 6 acceptable forms of ID required for voting.

Board of Elections

Outcomes and Performance Measures	Current Goal	FY19	FY20	FY21	FY22	FY23	Comments or Analysis
and protect the integrity of the vote.							
% Voter Turnout	76%	75.59%	28.34%	61.57%	67.52%	59.23%	This # varies. An FY that includes a General Election normally results in a higher voter turnout.
% of polling places handicap accessible	100%	100%	100%	100%	100%	100%	Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% compliant.
% of polling places in compliance (equipment)	100%	100%	100%	100%	100%	100%	SEB Rule 183-1-12-.02 requires VWD devices for all polling locations. Locations are equipped to take care of the needs of all voters.
% of polling places in compliance (size)	100%	100%	100%	100%	100%	100%	Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% space compliance.
Registration Data Error Rate	100%	0%	0%	0%	0%	2%	Office staff conducts a daily audit process to ensure 100% error in data entry.

Budget Highlights

The FY24 Budget for Board of Elections includes the following budget changes:

- $25,000 increase for additional part-time hours
- $15,000 increase for Spanish Language materials
- Three major elections are scheduled in FY24:
  - Presidential Preference Primary (PPP)
  - General Primary (GP)
  - General Primary Runoff (GPR)
- City of Winterville will have a General Municipal election in November 2023

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$848.2	$1,017.8	$1,263.4	$1,096.6	$78.8	7.7%
Operating	$331.0	$348.7	$367.0	$363.7	$15.0	4.3%
Total	$1,179.2	$1,366.5	$1,630.4	$1,460.3	$93.8	6.9%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,177.6	$1,366.5	$1,630.4	$1,460.3	$93.8	6.9%
Grants Fund	$1.6	$0.0	$0.0	$0.0	$0.0	--
Total	$1,179.2	$1,366.5	$1,630.4	$1,460.3	$93.8	6.9%

Capital Budgets, 5-Year CIP and Project Forecast

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Board of Elections							
D-20	N	Election Equipment (In-person Voting Equipment and Absentee Ballot Processing)	-	-	50.0	60.0	-
Board of Elections Total			-	-	*50.0*	60.0	-
Current Services Total			**-**	**-**	**50.0**	**60.0**	**-**
General Capital Projects Fund Total			**-**	**-**	**50.0**	**60.0**	**-**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	5	5	9	5	0

Building Inspection

Mission

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

Goals

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

Objectives

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public right-of-way.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

Building Inspection

Performance Measures

Performance Measures

Performance Measure	*Goal*	*FY20*	*FY21*	*FY22*	*Reference*
Building Inspection Department staff are committed to protecting the public's safety by ensuring compliance with adopted building codes…					
Building Permits Issued	900	1,176	1,039	1,047	
Electrical Permits Issued	800	1,286	1,242	1,050	
HVAC/Gas Permits Issued	600	1,207	1,199	925	
Plumbing Permits Issued	600	861	821	658	
Total Construction Inspections	9,000	14,809	14,126	10,374	
Performance Measure	*Goal*	*FY20*	*FY21*	*FY22*	*Reference*
...and by ensuring compliance with ordinances that enhance quality of life for Athens-Clarke County citizens.					
Front Yard Parking	400	296	193	287	
Roll Cart Violations	500	416	555	506	
Sign Ordinance Violations	3,000	3,938	2,996	3,409	
Litter/Accumulation of Refuse	700	647	688	725	
Junked Vehicles	300	284	234	242	
We strive to provide these services to the citizens of Athens-Clarke County in a customer friendly and accountable way.					
Customer service satisfaction survey	90%	N/A	N/A	N/A	
Inspections conducted within 2 business days of requested time	95%	N/A	N/A	N/A	

Budget Highlights

The Building Inspection Department primarily operates within two separate funds. The Code Enforcement Division is fully funded by the General Fund, while the Construction Inspection and Administration divisions are funded through the Building Inspection Special Revenue Fund.

The Approved Budget for Building Permits & Inspection includes no significant changes.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For more information on the Building Inspection Fund (which also includes some expenses for Planning and Zoning), see page E-18. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Building Inspection

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$1,736.6	$1,856.2	$2,047.5	$2,049.8	$193.6	10.4%
Operating	$353.5	$409.4	$527.0	$528.5	$119.1	29.1%
Total	$2,090.1	$2,265.6	$2,574.5	$2,578.3	$312.7	13.8%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Administration	$502.0	$529.4	$662.1	$661.8	$132.4	25.0%
Construction Inspection	$687.1	$835.5	$854.1	$855.4	$19.9	2.4%
Code Enforcement	$901.0	$900.7	$1,058.3	$1,061.1	$160.4	17.8%
Total	$2,090.1	$2,265.6	$2,574.5	$2,578.3	$312.7	13.8%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Building Inspection Fund	$1,159.2	$1,332.9	$1,483.3	$1,484.0	$151.1	11.3%
General Fund	$842.5	$837.6	$990.3	$993.0	$155.4	18.6%
Affordable Housing Fund	$58.5	$63.1	$68.0	$68.1	$5.0	7.9%
Water & Sewer Fund	$29.9	$32.0	$32.9	$33.2	$1.2	3.8%
Total	$2,090.1	$2,265.6	$2,574.5	$2,578.3	$312.7	13.8%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	24	24	24	24	0

Mission & Goals

To provide our customers, both public and internal, with efficient and cost-effective high-quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environment ally friendly processes and materials in all services and activities.

Internal Services Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

Fleet Management Fund

- Provide a safe and effective fleet for Athens-Clarke County departments

Objectives

- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.
- Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.

Performance Measures

Administration									
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**FY24**	**Trend**	**Comments or Analysis**
Ensure continuous operation of the 800 MHz radio system providing critical public safety and general government communications									
FCC Compliance	100%	100%	100%	100%	100%	100%	100%	↔	Regulatory
System Availability	100%	100%	100%	100%	99.90%	100%	100%	↔	Up-time minus system busy time
Number of ACCUG subscriber radio units	Data only	1,094	1,097	1,104	1,087	1,100	1,129	↑	
Number of UGA subscriber radio units	Data only	466	474	486	486	460	468	↓	
Number of Special Event Permits Issued	Data only	53	54	33*	20*	20*	28*	↔	*COVID impact.

Landscape Management									
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**FY24**	**Trend**	**Comments or Analysis**
Acres of Park and Open Space Maintained per Employee (total 415 acres)	33	47	43	40	40	40	40	↔	
Miles of Oconee River Greenway and Firefly Trail maintained per Employee	2.5 linear miles	4.35	2.92	3.85	4.85	3.25	3.25	↓	FY25 phases of Greenway Trail will increase by 3 linear miles.
Miles of Rights-of-Way Maintained per Employee (total 1,200 lane miles)	75	96	96	96	88	88	88	↔	
Acres of Facilities Grounds Maintained per Employee (total 100 acres)	30	31	31	31	31	31	31	↔	
Percent of Routes Completed on Schedule	85%	90%	90%	80%	80%	90%**	90%**	↔	Storms, staffing shortage, and work order requests impact cyclical routes.
Number of Landscape Installations and Renovations	Data only	40	37	15	20	20	32	↑	Increased funding.
Number of Athletic Field Repairs and Renovations	Data only	0	0	0	7	8	12	↑	Increased funding and opportunity by Leisure Services.
Number of Private Property Tree Assessments	Data only	367	386	344	350	300	150	↓	Vacant position of full-time Forester.
Total Tree Canopy Cover for Athens-Clarke County (measured every 5 years)	45%	-	63%	-	63%	60%	64%	↔	Goal is defined in the ACC Tree Management Ordinance.
Total Customer Calls for Services	Data only	376	364	400	342	300	386	↑	Increased awareness by constituents and staffing challenges.
Percent of Service Calls Responded To Within 1 Workday	85%	96%	96%	94%	85%	95%	90%	↔	Staffing challenges.
Percent of Service Calls Completed Within 5 Workdays	95%	100%	100%	100%	100%	100%	100%	↔	

Central Services

Facilities Management									
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**FY24**	**Trend**	**Comments or Analysis**
Ensure a safe, productive, and positive image of Athens-Clarke County Facilities									
Number of Structures Maintained	Data only	199	194	200	205	207	207	↔	
Number of Work Orders	Data only	8,804	8,560	8,362	8,613	8,837	9,102	↑	
Square Footage Maintained for all maintenance and repairs	Data only	2,044,637	2,040,314	2,051,242	2,057,983	2,058,776	2,058,776	↔	
Avg. Number of Work Orders per Maintenance Employee	<425	419	408	398	410	442	442	↔	Measures workload by average volume of work performed per maintenance employee
Avg. Square Footage Maintained per Maintenance Employee	90,000	97,364	97,158	97,678	97,999	102,839	102,839	↔	Measures average amount of responsibility per maintenance employee
Cost per Square Foot for Maintenance	<$1.75	$1.93	$1.99	$2.40	$2.51	$2.59	$2.67	↑	
Cost per Square Foot for Custodial Services	<$2.11	$1.88	$1.94	$2.22	$2.75	$2.83	$2.91	↑	
Preventive Maintenance vs. Corrective Maintenance	75%	New for FY20	58% PM 42% CM	61% PM 39% CM	63% PM 37% CM	64% PM 37% CM	64% PM 37% CM	↔	Preventive Maint. as percent of Total Maint. cost shows preventive program effectiveness (ref: IFMA)

Internal Support									
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**FY24**	**Trend**	**Comments or Analysis**
Copier Repair Requests Completed Within 24 Business Hours of Service Request.	100%	100%	100%	100%	95%*	100%	100%	↔	*COVID impact.
Telephone System Repair Within 24 Business Hours of Request.	100%	100%	100%	100%	100%	100%	100%	↔	
Records Issued to Customers Within 72 Business Hours of Request.	100%	100%	100%	100%	100%	100%	100%	↔	
Mail Delivered and Picked-Up on Time Per Published Schedule.	100%	100%	100%	100%	90%*	98%	98%	↔	*COVID impact.

Central Services

Fleet Management									
Outcomes and Performance Measures	**Current Goal**	**FY19**	**FY20**	**FY21**	**FY22**	**FY23**	**FY24**	**Trend**	**Comments or Analysis**
Number of Preventive Maintenance Inspections Completed	>1600	1,389	1,293	1,218	1,250	1,300	1,300	⇔	
Number of Corrective Maintenance Service Calls	<75	210	216	182	210	129	175	↑	As the fleet ages, maintenance issues continue to rise.
Percentage of Vehicles/Equip Exceeding Replacement Criteria Not Replaced	10%	16%	45%	80%	65%	80%	80%	⇔	Replacement criteria revised in FY18. Funding constraints limits # of replacements each year.
Number of Catastrophic Failures	<5	12	14	13	11	15	15	⇔	
Compliance with Georgia Environmental Protection Division Regulations	100%	100%	100%	100%	100%	100%	100%	⇔	Regulatory requirement

Budget Highlights

The Central Services Department is supported by the General Fund, Internal Support Fund, Fleet Management Fund and the Hotel/Motel Fund.

General Fund

- Funding of $11.5 million (does not include debt service of $544,000) for the cost of Administration, Landscape Management & Facilities Management.
- $2,900 increase in Facilities Management to Reclass Maintenance Tech position to Supervisor
- $3,800 increase in Facilities Management for Fire Protection Inspections and Maintenance at Historic Fire Hall #2 and Athens Welcome Center
- $18,800 increase in Facilities Management for Portland Loo custodial contract additional costs
- $21,200 increase in Facilities Management for Fire Protection System Testing & Inspections
- $75,000 increase in Landscape Management to support Clean Tools Program
- $75,000 increase in Landscape Management for Corridor Beautification
- Landscape Management Right of Way funding of $140,000 moved to the General Fund from the Hotel/Motel Fund. The cost of this will be covered by a transfer from the Hotel/Motel Fund to the General Fund.
- Annual contract for downtown parking services with Athens Downtown Development Authority (ADDA) is projected to generate $3.550 million in fees and fines. This includes Commission approval of a $0.25 increase in on street parking rates (from $1.50/hour to $1.75/hour).
- ADDA's FY24 parking expenditures (operating, capital and debt service) are estimated at $2.3 million, a slight increase above FY23 Budget.
- Assuming above noted level of parking revenue in FY24, the Parking Management Agreement service fee to ADDA will be approximately $254,000 and ACCGov's portion of net parking revenues will be approximately $1,016,000.

Internal Support Fund

Internal Support Fund provides services to other government departments for copier, phone, postage, paper, printing, and 800 MHz radio.

- The FY24 Budget for the Internal Support Fund of $1.6 million reflects no significant changes to services or programs.

Fleet Management Fund

- The FY24 Budget is $3.2 million to allocate ACCGov vehicle costs for repair, maintenance and bulk fuel.
- Fuel costs are based on a purchase price (includes $ .20 markup) of $3.00/gallon for unleaded & $4.10/gallon for diesel, which represents an increase of over 35% from FY23.

Hotel/Motel Fund

- Landscape Management Right of Way funding, formerly located in the Hotel/Motel Fund, has been moved to the General Fund.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For more information on the Internal Support, Fleet Management and Hotel/Motel Funds, see Section E.
For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Central Services

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$5,547.2	$6,147.2	$6,358.4	$6,283.2	$136.0	2.2%
Operating	$8,761.6	$9,379.6	$9,927.1	$10,093.3	$713.7	7.6%
Total	$14,308.8	$15,526.8	$16,285.5	$16,376.5	$849.7	5.5%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Administration	$420.4	$450.2	$488.1	$488.0	$37.8	8.4%
Internal Support	$2,912.1	$3,318.1	$3,320.5	$3,372.9	$54.8	1.7%
Landscape Management	$2,980.8	$3,599.7	$3,682.4	$3,789.3	$189.6	5.3%
Facilities Management	$4,491.4	$4,688.8	$4,948.3	$4,874.6	$185.8	4.0%
800 MHz Radio System	$548.9	$620.4	$655.0	$655.5	$35.1	5.7%
Fleet Management	$2,955.2	$2,849.6	$3,191.2	$3,196.2	$346.6	12.2%
Total	$14,308.8	$15,526.8	$16,285.5	$16,376.5	$849.7	5.5%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$9,761.4	$10,948.1	$11,486.4	$11,570.4	$622.3	5.7%
Hotel/Motel Fund	$98.7	$140.0	$0.0	$0.0	($140.0)	-100.0%
Grants Fund	$10.0	$0.0	$0.0	$0.0	$0.0	--
Internal Support Fund	$1,483.5	$1,589.1	$1,607.9	$1,609.9	$20.8	1.3%
Fleet Management Fund	$2,955.2	$2,849.6	$3,191.2	$3,196.2	$346.6	12.2%
Total	$14,308.8	$15,526.8	$16,285.5	$16,376.5	$849.7	5.5%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Central Services						
D-22	Facilities Life Cycle Maintenance Program	1,070.7	1,000.0	3,000.0	13,265.7	15,585.0
D-23	800 MHz Subscriber Radio Life Cycle	491.6	300.0	350.0	2,000.0	3,000.0
D-24	800 MHz Radio Infrastructure Replacement	300.0	200.0	200.0	1,100.0	2,350.0
D-25	Landscaping Equipment Life Cycle Replacement	3.6	125.0	125.0	530.0	726.0
D-28	Tree Hazard Reduction	-	40.0	40.0	230.0	350.0
D-29	Upgrade Fuel Sites	8.4	-	-	-	-
D-31	Parking Lot Maintenance, Repair, & Expansion	36.0	30.0	-	220.0	500.0
D-34	Replace Internal Support Equipment	59.1	10.0	10.0	40.0	50.0
D-36	Landscape & Community Tree Program	-	15.0	15.0	70.0	100.0
D-37	Parking Decks Life Cycle Replacement	44.4	50.0	40.0	200.0	250.0
D-38	Energy Management Improvements	4.8	-	30.0	120.0	300.0
D-42	Parking Facilities	19.9	20.0	-	80.0	100.0
Central Services Total		*2,038.5*	*1,790.0*	*3,810.0*	17,855.7	23,311.0
Current Services Total		**2,038.5**	**1,790.0**	**3,810.0**	**17,855.7**	**23,311.0**
Additions & Improvements						
Central Services						
D-27	Renovations/Space Allocation Plan	388.1	25.0	235.0	150.0	300.0
D-30	Additional Rural Roadside Mowing Crew	-	-	-	264.0	-
D-35	Urban Forestry Crew	-	-	-	340.0	-
D-41	Downtown Enhancement Project	234.8	50.0	-		
D-43	Clean Tools Initiative	-	75.0	-	150.0	-
Central Services Total		*622.8*	*150.0*	*235.0*	904.0	300.0
Additions and Improvements Total		**622.8**	**150.0**	**235.0**	**904.0**	**300.0**
General Capital Projects Fund Total		**2,661.3**	**1,940.0**	**4,045.0**	**18,759.7**	**23,611.0**

Fleet Management Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Central Services						
D-29	Upgrade Fuel Sites	-	20.0	35.0	85.0	150.0
D-33	Fleet Management Shop Equipment Life Cycle Replacement	30.0	10.0	15.0	95.0	125.0
Current Services Total		**30.0**	**30.0**	**50.0**	**180.0**	**275.0**
Fleet Management Fund Total		**30.0**	**30.0**	**50.0**	**180.0**	**275.0**

Fleet Replacement Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Central Services						
D-21	Fleet Replacement Program	-	4,719.1	5,200.8	14,789.6	16,838.8
Current Services Total		**-**	**4,719.1**	**5,200.8**	**14,789.6**	**16,838.8**
Fleet Replacement Fund Total		**-**	**4,719.1**	**5,200.8**	**14,789.6**	**16,838.8**

Hotel/Motel Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Central Services						
D-36	Landscape & Community Tree Program	-	10.0	15.0	70.0	100.0
D-40	Community Events Program	27.1	40.0	40.0	180.0	250.0
Current Services Total		**27.1**	**50.0**	**55.0**	**250.0**	**350.0**
Additions & Improvements						
Central Services						
D-39	Corridor Improvements Countywide	-	50.0	75.0	-	-
D-41	Downtown Enhancement Project	-	-	60.0	240.0	300.0
Additions and Improvements Total		**-**	**50.0**	**135.0**	**240.0**	**300.0**
Hotel/Motel Fund Total		**27.1**	**100.0**	**190.0**	**490.0**	**650.0**

Internal Support Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Central Services						
D-23	800 MHz Subscriber Radio Life Cycle	50.0	-	-		
D-24	800 MHz Radio Infrastructure Replacement	-	-	-		
D-26	Mobile Communications Van Equipment Replacement	34.0	17.0	25.0	120.0	175.0
D-32	Telephone System Life Cycle Replacement	73.1	25.0	55.0	220.0	275.0
D-34	Replace Internal Support Equipment	114.4	15.0	15.0	60.0	75.0
Current Services Total		**271.5**	**57.0**	**95.0**	**525.0**	**1,025.0**
Internal Support Fund Total		**271.5**	**57.0**	**95.0**	**525.0**	**1,025.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	98	100	100	100	0

Clerk of Courts

Mission & Goals

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

Objectives

- To provide electronic index and images for deeds 1970-1983, in house and on GSCCCA, ongoing. Completed 1986-1991, contract pending for 1984-1985
- To image all cases for the years 1993-2002, on going
- To digitize bound newspaper books from 1800's to 1900's, on going
- To incorporate and digitize historical records eligible for destruction into a case management system for electronic availability, on going

Performance Measures

Performance Measures	Current Goal	CY20	CY21	CY22	Comments or Analysis
Civil Filed Superior and State	Data only	2227	2431	2364	
Civil Disposed Superior and State	Data only	2004	2556	2476	
Criminal Filed Superior and State	Data only	6160	4420	5406	
Criminal Disposed Superior and State	Data only	5662	3941	5193	
Land Record Instruments Processed	Data only	20817	24251	22785	
General Minutes Processed	Data only	2331	4751	4039	
Board of Equalization: Appeals Filed/Processed	Data only	218	132	345	
Board of Equalization: Hearings Conducted	Data only	157	60	82	
Projects					
Deed Imaging 1801-2022					**Project 17% Complete**
Number of Years in Current Requisition with Vendor	>0			4	1980-1981; 1982-1983
Completed and Available on GSCCCA	>0	2		2	CY20 (1986-87), CY22 (1984-85)
Legal Organ Digitizing 1852-2022					**Project 35% Complete**
Number of Years Scanned by COC Staff (not in database yet)	Data only			59	
Number of Years in Current Requisition with Vendor	Data only			32	COC staff unable to scan on site due to condition of books 1887-1919
In office, to be sent to vendor at a later date	Data only			14	1921, 22, 27, 28, 29, 32, 34, 35, 42, 43, 50, 51, 52, 53
Number of Books Available in Land Records Database	100%			60	1852-1886, 1992-present Completed (no records available for 1864-1865)
Historical Docket Books					
Criminal Books- Scanned	185			137	74%
Criminal Books- Available on Online	185			1	0.54%
Civil Books- Scanned	169			133	79%
Civil Books- Available on Online	169			10	6%
Court Minute Books- Scanned	260			231	89%
Court Minute Books- Available on Online	260			0	0%
Mortgage Land Record Books- Scanned	133			18	14%
Mortgage Land Record Books- Available on Online	133			0	0%
Destruction/Reduction of Offsite Inventroy					
Total Boxes Offsite	Data only			4,785	As of 12/30/2022
Digitized and Destroyed	4785		101	242	7.17%

Budget Highlights

The Approved Budget for the Clerk of Courts includes no significant changes.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Clerk of Courts

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,245.3	$1,196.0	$1,318.4	$1,323.5	$127.5	10.7%
Operating	$269.0	$384.4	$384.4	$384.4	$0.0	0.0%
Total	$1,514.3	$1,580.4	$1,702.8	$1,707.9	$127.5	8.1%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

				5-Year CIP		
General Capital Projects Fund	**FY22 Year End Balance**	**FY23 Budget**	**FY24 Approved**	**FY25-28 Proposed**	**FY29-33 Proposed**
Additions & Improvements					
Clerk of Courts					
D-44 Deed Indexing (years 1970-1979)	-	40.0	50.0	181.5	-
Clerk of Courts Total	-	*40.0*	*50.0*	181.5	-
Additions and Improvements Total	**-**	**40.0**	**50.0**	**181.5**	**-**
General Capital Projects Fund Total	**-**	**40.0**	**50.0**	**181.5**	**-**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	22	22	22	22	0

Cooperative Extension

Mission & Goals

The mission of UGA Cooperative Extension is to extend lifelong learning to the people of Georgia through unbiased, research-based education in agriculture, the environment, communities, youth and families. Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Families, Food & Nutrition, Agriculture, Horticulture, & the Environment, and Youth Development.

Objectives

Family and Consumer Sciences & Supplemental Nutrition Assistance Program Education

- To respond to clientele calls regarding food safety, home food preservation, healthy lifestyles, weight management, chronic disease prevention and management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition within a limited budget.
- To support the FARM Rx program through providing low-income nutrition education, as required by funders
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To provide consumer information to create greater radon awareness and promote testing.
- Adapt programming to virtual format when feasible and continue reaching clients

Agriculture & Natural Resources

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener, Master Composter and Master Naturalist Programs which train volunteers in subject specific areas who can then extend this knowledge throughout the community.
- To provide educational opportunities through informational and activity booths staffed by Master Gardener and Master Composter volunteers at events throughout the region as well as weekly booths at two area Farmers Markets during the market season.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality through the Master Naturalist program.
- To provide support to local food producers and landscape professionals, through training and education, pest and disease identification, and also programs offering continuing education units, needed to maintain professional licenses.
- Adapt programming to virtual format when feasible and continue reaching clients

4-H and Youth Development

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in all elementary schools and middle schools in Athens-Clarke County. Educational programs are also offered to home school students, as well as evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.
- Adapt programming to virtual format when feasible and continue reaching clients

Cooperative Extension

Performance Measures

	Actual			Forecast	
	FY19	FY20	FY21	FY22	FY23
Educational Classes Provided	1,215	353	552	500	500
Total Teaching Contacts	9,866	5,030	8,896	7,500	7,500
Soil Analysis Diagnostics	571	476	550	800	800
Water and Microbiology Diagnostics	138	155	142	150	150
Pathology, Plant & Insect ID	91	65	379	250	250
Radon Kits Distributed	26	24	10	20	20
Educational Newsletters Distributed	26,056	29,800	32,720	25,000	25,000
Phone, Office & Email Consultations	4,500	466	1,200	2,000	2,000
Home Visit Consultations	25	10	52	20	20
Educational Exhibit Contacts	4,390	1,620	482	500	500
Social Media Posts	0	164	366	400	400
Social Media Circulation	0	35,530	56,079	65,000	65,000

Budget Highlights

The FY24 Budget for the Cooperative Extension includes the following budget change:

- $6,000 additional funding for Supplemental salary increases for three County Agents

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$162.9	$175.8	$188.3	$188.4	$12.6	7.2%
Operating	$62.6	$76.0	$76.5	$76.9	$0.9	1.2%
Total	$225.5	$251.8	$264.8	$265.3	$13.5	5.4%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	1	1	1	1	0

Coroner

Mission

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

Goals

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

Budget Highlights

The Approved Budget for the Coroner's Office includes the following changes:

- $23,700 for an increased Coroner salary to be in line with peer positions in the State.
- $3,000 for contract labor due to the increases in cases.
- $1,000 for Medical Supplies to fund the purchases of body bags, PPE, disinfectant and sanitizers.
- $400 for Travel and Lodging for professional development.
- $300 for increased fuel costs required for vehicle operations.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$42.6	$43.0	$66.7	$66.7	$23.7	55.1%
Operating	$46.2	$50.1	$54.9	$55.3	$5.2	10.4%
Total	$88.8	$93.1	$121.6	$122.0	$28.9	31.0%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	0	0	0	0	0

Corrections

Mission & Goals

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, offenders, returning citizens, and the community at large through the use of modern correctional management techniques and supervision.

- Comply fully with all Georgia Department of Corrections audit standards.
- To clearly define (classification process) how offender skills development programs are to be used and supervised.
- To provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising offenders and returning citizens.
- To comply with all Athens-Clarke County policies and procedures.
- To maintain order and control of the offenders and returning citizens in our custody
- To reduce offender drug usage through random drug testing.
- To maintain sanitation standards and proper safety practices.
- To provide security and safety inspections of all offender skills development program sites.
- To provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion/Transition Center.
- To prevent offender escapes and injuries to staff or offenders.
- To fully meet health and sanitation standards for Food Service.

<u>Diversion Center:</u>
The mission of the Athens-Clarke County Diversion/Transition Center is to provide quality cost-effective management of non-violent Athens-Clarke county returning citizens, whose confinement in traditional incarceration would limit them from more quickly integrating into society, while at the same time building their skill sets that will encourage successfully re-entering back into our community.

- Create a secured, drug and alcohol-free residential environment for returning citizens who would otherwise be incarcerated or subject to incarceration.
- Encourage and assist returning citizens in developing strong work habits.
- Provide returning citizens access to treatment, counseling, educational opportunities and related services.
- Ensure returning citizens are held accountable for their crimes by requiring them to pay court ordered fines, fees and restitution.
- Provide vocational and life skills training.
- Ensure that parents failing to pay child support are able and obligated to work while providing them opportunities reconnect with their children.
- Ensure returning citizens have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Provide opportunities for community service, in addition to the required employment, as ordered by the court and as an alternative to some fines.
- Reduce participating returning citizen recidivism.

Objectives

- Score 100% on all Georgia Department of Corrections audits.
- Score 100% on all health inspections.
- Receive and classify offenders from the State of Georgia and the ACC Jail for skills development programs.
- Reduce incidences of offender skills development program injuries to zero.
- Maintain incidences of assaults with weapons at zero.

Corrections

- Maintain offender escapes at zero.
- Reduce the number of positive drug screen results from offenders and returning citizens to zero.
- Provide mandated training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise offender skills development programs.
- Conduct daily safety and security inspections of offender skills development program sites.

Diversion Center:

- Achieve 90% returning citizen occupancy rate.
- 80% of returning citizens will successfully complete available programs or skill development.
- 100% of returning citizens entering the Diversion/Transition Center will find jobs or be placed in a job relevant to their skills.
- 100% of employed returning citizens will make payment of fines, fees and per diem costs.
- 100% of returning citizens owing child support payments will maintain those payments.
- 100% of returning citizens will receive a monthly drug/alcohol screen. Additional screening will be made according to the returning citizen's record and/or personal behavior.
- Case workers and staff will visit returning citizens' job sites and employers weekly or as necessary.
- 100% of returning citizens in need of education or skills development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Zero walk-aways from the Diversion/Transition Center.
- Provide 40 hours of program relevant training to all staff.
- Case workers to meet with returning citizens on their caseload a minimum of once a week.
- Caseworkers to complete returning citizen assessments the same day of arrival.

Performance Measures

Outcomes and Performance Measures	Current Goal	2018	2019	2020	2021	2022	Comments or Analysis
WE PROTECT THE PUBLIC							
Average Daily Count	Data only	130	153	143	140	158	FY22 max is 160 (100 at CI and 60 at DC/TC); FY23 max increased to 170
Number of Escapes	0	4	0	2	1	1	Include DC/TC absconds
Number of offender on offender assaults	<5	6	2	8	8	9	Goal: less than 5
Number of offender on staff assaults	<1	1	0	1	0	1	Goal: less than 1
WE USE RESOURCES RESPONSIBLY							
Total Employees	Data only	43	45	47	48	48	Reporting positions on Organizational Chart
Overtime as % of personnel expenditure.	< 1.5%	2.35%	2.35%	1.07%	1.45%	2.88%	Keep under 1.5%
Expenditures: Actual versus budget	< 100%	90.6%	90.6%	87.3%	91.8%	89.8%	Our goal is to distribute and expend the budget as efficiently and effectively as possible.
Number of Staff Training Hours	Data only	3,482	2,750	2,790	2,869	2,355	POST Credit hours
Number of Staff Training Certificates earned/Degrees earned	Data only			2	1	1	Goal to increase the quality of services offered by staff members

Corrections

Outcomes and Performance Measures	Current Goal	2018	2019	2020	2021	2022	Comments or Analysis
WE PROVIDE COST-EFFICIENT SERVICES TO THE COMMUNITY THROUGH ON-THE-JOB TRAINING OPPORTUNITIES							
Total number of On-the-Job-Training (OJT) opportunities	Data only	48	48	48	44	45	OJT opportunities are counted per supervisor regardless of department assignment. An offender detail consists of a training supervisor and offender trainees numbering from 1 to 8.
Percentage of offenders in OJT	stable	95.0%	95.0%	35.3%	36.6%	44.3%	Above 90%
Total expenses ($)	Data only	$3,387,076	$3,407,556	$3,618,497	$3,763,604	$3,781,651	Actual Expenses for the year
Cost Recovery: Total Reimbursements	Data only	$ 949,000	$1,116,900	$1,148,290	$1,022,000	$1,153,400	$22 X 365 days X Avg. offender Pop ($20 prior to 7/1/19)
Athens-Clarke County Total Budgeted Daily Cost Per offender	Data only	$71	$61	$69	$74	$66	Took total budget divided by 365 divided by Ave Daily Count
Athens-Clarke County Funds: Daily Budgeted Cost per offender	Data only	$47.83	$40.88	$46.45	$49.35	$43.93	Total daily cost per offender * 67%
Athens-Clarke County: Daily Labor Value Per offender	Increase FPY	$101.23	$101.23	$37.56	$35.97	$43.54	Increase steadily
ROI: Total hours contributed by offenders in County	Stable	256,880	302,328	104,848	106,579	145,588	Based on Ave Daily Count X percentage of offenders working detail X full time rate of 2080 hours
ROI: Value to Athens-Clarke County of hours contributed by offenders	Data only	$4,803,399	$5,653,231	$1,960,545	$1,838,278	$2,511,094	Grade 7 employee + benefits (salary/2080) It was reevaluated to include the benefits plus salary for Grade 7 employee.
WE PROVIDE OPPORTUNITIES FOR REHABILITATION							
Number of GEDS awarded	Data only	5	8	8	10	9	> 5% eligible offenders earn GED
Number of offenders completing Re-entry Program	>50	68	102	27	94	77	Goal to increase to >75
Number of offenders completing Motivation for Change	>50	73	110	33	61	79	Goal: more than 4 year running avg Goal to increase to >75
Number of Work Certifications earned	>25		16	46	182	118	Programs include Welding, Electrician, OSHA, ServSafe, OJT
Number of volunteers recruited to provide programs	>25			18	37	53	Goal: Increase community partnerships
Available Program Hours Per Week at the CI	Data only			8	12	12	GED and tutors, Religious Services, Cognitive and Vocational programs
Number of ID's received for reentry and employment purposes	Data only		204	159	223	79	Goal: every TC eligible offender receive Social Security card, Birth certificate, and GA ID
WE OFFER RE-ENTRY SERVICES WITH THE DIVERSION/TRANSITION CENTER							
Total Intakes (calendar year)	Data only	123	143	77	95	72	Combined county Diversion residents and state offender participants
Number offenders transfer from the CI to the TC	Data only		68	53	75	60	
Average Daily Count	80 Max	43*	61	44	59	61	Our goal is to achieve and maintain a 75% rate of capacity. 80 as of 2019.
Total Releases/Removals	Data only	126	132	93	72	81	
Total Successful Releases	Data Only	73	84	72	57	68	Goal: >80% time served, employed, and have stable housing
Successful Release Percentage	>75% of intakes	57.94%	63.64%	77.42%	79.17%	83.95%	Successful Releases divided by Total Releases
Average % Returning Citizens Employed	>85%	95.00%	97.00%	100.00%	85.00%	95.06%	Our goal is to maintain a consistent 90% employment rate for our residents.
Available Program Hours Per Week at DC/TC	Data only	25	25	15	20	20	Pathways to Success, Men in Action, Alcoholics Anonymous, Department of Labor, GED, Narcotics Anonymous, UGA Food Talk, Piedmont-Athens Regional, People Living in Recovery, Ark
Average % of releases returning to this area	Data only				90%	82%	

Corrections

Budget Highlights

The Correctional Institution houses convicted State inmates and the current contract includes a house maximum of 170 convicted State inmates: (105 at the Correctional Institution and 65 at the Transition/Diversion Center).

The FY24 Budget for Corrections includes the following:

- $1.1 million in revenue projected from the State to ACCGov in FY24 ($22/day per housed inmate)
- $269,000 in revenue projected to be generated from Diversion Center residents, similar to FY23 Budget
- $5,400 increase for rising cost in Offender Healthcare Services Contract
- The remaining $28,000 of operating increases (primarily building maintenance costs) are mostly offset by a $24,300 decrease in overtime.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$2,942.2	$3,077.9	$3,067.0	$3,074.1	($3.8)	-0.1%
Operating	$953.5	$1,018.0	$1,049.4	$1,051.4	$33.4	3.3%
Total	$3,895.7	$4,095.9	$4,116.4	$4,125.5	$29.6	0.7%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$430.7	$493.6	$485.5	$485.7	($7.9)	-1.6%
Food Services	$459.3	$540.0	$553.2	$554.0	$14.0	2.6%
Security Operations	$1,863.3	$1,962.4	$1,934.5	$1,939.5	($22.9)	-1.2%
Diversion Center	$1,142.4	$1,099.9	$1,143.2	$1,146.3	$46.4	4.2%
Total	$3,895.7	$4,095.9	$4,116.4	$4,125.5	$29.6	0.7%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$3,840.5	$4,045.9	$4,066.4	$4,075.5	$29.6	0.7%
Corrections Inmate Fund	$52.5	$50.0	$50.0	$50.0	$0.0	0.0%
Grants Fund	$2.7	$0.0	$0.0	$0.0	$0.0	--
Total	$3,895.7	$4,095.9	$4,116.4	$4,125.5	$29.6	0.7%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Corrections							
D-45		Food Service Equipment Life Cycle Replacement	0.0	20.0	50.0	200.0	250.0
Corrections Total			*0.0*	*20.0*	*50.0*	200.0	250.0
Current Services Total			**0.0**	**20.0**	**50.0**	**200.0**	**250.0**
Additions & Improvements							
Corrections							
D-46	N	Corrections Offender Management System	-	-	50.0	-	-
Corrections Total			-	-	*50.0*	-	-
Additions and Improvements Total			**-**	**-**	**50.0**	**-**	**-**
General Capital Projects Fund Total			**0.0**	**20.0**	**100.0**	**200.0**	**250.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	48	48	48	48	0

Debt Service

Mission

Debt Service includes the Government's payments for Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

Budget Highlights

- **General Fund** – This budget includes $544,100 of funding for annual debt service for the bonds issued in 2011 to finance a portion of the Washington Street Building and $501,800 for principal and interest on the debt service for the bonds issued in 2012 for the site improvements for the Caterpillar Project. The budgeted payments include $13,000 in bond fees. The budget also includes $258,700 for principal and interest on the debt service for a GMA Lease that was incurred for Munis Software.
- **SPLOST Debt Service Fund** – The $15.5 million budget for debt service and fees represents the debt incurred after the approval of SPLOST 2020.
- **Airport Fund** – This Budget includes $7,500 for the interest payments for the notes issued to finance a project for the Executive Hangars in 2009. The Airport Enterprise Fund is responsible for the repayment of this note. Including principal and interest, the total debt payments for FY2024 will be $37,500.
- **Landfill Fund** – $104,300 is included in the budget for the Landfill Fund for debt interest and bond fees related to the construction of Phase V Cell 1A-1B. Total FY24 debt payments for principal and interest are estimated to total $662,800.
- **Water & Sewer Fund** – The budget for the Water and Sewer Enterprise Fund includes $9,075,600 for the interest component of debt service to repay the bonds refunded in 2015 to upgrade and expand the three water reclamation facilities and two notes issued through the State of Georgia Environmental Finance Authority (GEFA) in 2007 and 2009. Total FY24 debt service and fees for the Water and Sewer Enterprise Fund will be $16.1 million.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,311.6	$1,316.5	$1,317.6	$1,317.6	$1.1	0.1%
SPLOST Debt Service Fund	$14,540.6	$3,069.2	$15,518.9	$15,518.9	$12,449.7	405.6%
Airport Fund	$12.1	$13.6	$7.5	$7.5	($6.1)	-44.9%
Landfill Fund	$89.4	$104.3	$104.3	$104.3	$0.0	0.0%
Water & Sewer Fund	$8,677.2	$9,075.6	$9,075.6	$9,075.6	$0.0	0.0%
Internal Support Fund	$12.6	$269.4	$0.0	$0.0	($269.4)	-100.0%
Fleet Replacement Fund	$9.6	$0.0	$0.0	$0.0	$0.0	--
Total	$24,653.1	$13,848.6	$26,023.9	$26,023.9	$12,175.3	87.9%

District Attorney

Mission

The Western Judicial Circuit District Attorney's Office works to keep the community safe by seeking equitable justice, holding offenders accountable, providing excellent victim services, and being responsive to the needs of Athens-Clarke and Oconee Counties.

Vision

A community in which crime, suffering, and inequity are reduced; where there are just resolutions for both victims and defendants; and an office that is guided by the belief that every decision and action we make has long-lasting consequences.

Values

We seek the truth with integrity & respect.
We pursue justice with diligence & dedication.
We serve victims with care & compassion.
We hold ourselves accountable & promote transparency.
We lead the way forward to a safer & thriving community.

Function

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney is responsible for the prosecution of all criminal cases involving at least one felony charge. Additionally, there is a responsibility to pursue, when appropriate, certain civil actions such as RICO (Racketeer Influenced and Corrupt Organizations Act), drug, gambling, and bond forfeitures. The District Attorney also serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act. Additionally, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs three alternative courts – a Drug Court Program, Treatment and Accountability Court, and a Veteran's Court.

Objectives

- Recruit and retain qualified ADAs by ensuring competitive salaries.
- Continue to prioritize the prosecution of Serious Violent Felonies and those involving Special Victims.
- Reduce intake caseload caused by judicial emergency orders due to the pandemic, which stopped grand juries and jury trials for 18 months.
- More effectively and efficiently address safety challenges in the community, including, but not limited to fentanyl, gang violence, and mental illness.
- Prioritize juvenile justice through collaboration with community stakeholders and youth development organizations, supporting a comprehensive community justice center model.
- Continuous evaluation and review of office policies and protocols.
- Ensure training opportunities for prosecutors, investigators and victim advocates on issues including, but not limited to, restorative sentencing, trauma-informed prosecution, trauma-informed advocacy, combating human trafficking and gang violence; and other related matters.

District Attorney

- Implement a process to improve the screening and triage of cases during intake to ensure a focus on serious crimes.
- Create and implement a plan to collaborate with other law enforcement agencies and community organizations to combat gun violence and drug distribution in our community.

Performance Measures

	Actual			Forecast	
	CY20	CY21	CY20	CY21	CY20
New Cases Received			3,844	4,000	4,200
New Felony Cases Received	1,382	1,681	1,840	1,900	2,000
Cases Charged (incl. Grand jury/Accusation)			1,602	1,800	1,900
Cases Closed			3,055	3,250	3,500
Cases Pending (as of 12/31/22)			3,923	3000	2500
Dismissals (incl. PTP Dismissals)	188	511	528	500	500
Transfers to Solicitor-General	53	75	52	50	55
Superior Court					
Bond Hearings	1129	1,230	1,221	995	1,062
Arraignments	914	2,314	1,976	1,675	1,700
Motion Hearings	269	433	491	300	350
Status Conferences	939	1,624	1,372	1,200	1,250
Jury Trials					
Cases Scheduled for Trial	259	1,400	811	1,150	1,250
Number of Trials (including Bench, etc.)			49	60	60
Number of Jury Trials	3	23	17	25	36
Number of Days in Trial	11	107	49	100	150
Average Days / Trial	3.6	4.7	3.7	4	4
Number of ADA Days in Trial	6	202	98	200	250
Probation Cases Filed	912	941	990	1,000	1,200
Probation Cases Closed			882	900	1,000
Probation Status Conferences	1,141	1,370	1,269	1,300	1,400
Pre-Trial Diversion Cases			61	100	125
Pre-Trial Diversion Defendants			70	100	125
Juvenile Court					
Delinquent Cases Filed	671	361	358	300	300
CHINS * (Children in Need of Services)			418	400	350
Traffic	33	100	139	150	160
Subpoenas Issued and Served (by DA Investigators)	2,990	10,333	9,372	10,000	10,500
Victim Assistance					
Total Active Victims Served	4,677	4,761	6,332	6,500	6,750
Total Victim Services Provided	66,792	53,313	52,913	60,000	65,000
Civil Forfeiture Actions					
Opened	48	29	10	40	50
Closed	55	38	11	50	60
Pending (as of 12/31/22)			18		

District Attorney

Budget Highlights

The FY24 Budget for the District Attorney's Office includes:

- The Commission funded an additional $100,000 for a mental health counseling program for victims of gun violence.

- The District Attorney requested an additional $260,100 for increases to current supplements for State attorneys and new supplements for other existing positions. This District Attorney also requested $190,060 for an additional Investigator and Victim Advocate positions as part of a Gang Prosecution Unit. Neither of these requests were approved.

- Salary and benefit changes are due to personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

- The District Attorney's Office includes 11 fulltime positions in the Special Programs Fund that are paid for by reimbursements from Oconee County.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,786.5	$2,029.9	$2,267.5	$1,835.0	($194.9)	-9.6%
Operating	$147.4	$139.4	$156.3	$241.9	$102.5	73.5%
Total	$1,933.9	$2,169.3	$2,423.8	$2,076.9	($92.4)	-4.3%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
District Attorney	$1,772.3	$1,996.5	$2,238.5	$1,891.0	($105.5)	-5.3%
Victim Assistance	$161.6	$172.8	$185.3	$185.9	$13.1	7.6%
Total	$1,933.9	$2,169.3	$2,423.8	$2,076.9	($92.4)	-4.3%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,201.0	$1,436.3	$1,659.4	$1,312.5	($123.8)	-8.6%
Grants Fund	$1.8	$0.0	$0.0	$0.0	$0.0	--
Special Programs Fund	$731.1	$733.0	$764.4	$764.4	$31.4	4.3%
Total	$1,933.9	$2,169.3	$2,423.8	$2,076.9	($92.4)	-4.3%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	30	30	32	30	0

Economic Development

Mission

To facilitate economic growth by supporting businesses and industries interested in developing, locating, and growing in in Athens-Clarke County by providing needed resources, assistance, and connections. To identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase our tax base, and provide opportunities for sustainable employment and wages for workers. To serve as an active partner in workforce development in Athens-Clarke County by increasing awareness of and access to lifelong learning opportunities that help residents develop high-demand skills for sustainable employment.

Goals & Objectives

Promote Workforce Development

- Develop tools to increase awareness of and access to Athens workforce development opportunities:
    - Athens job search tool: https://investathensga.com/workforce/jobs/
    - Athens career pathways resources: https://investathensga.com/workforce/career-pathways/
- Build relationships with local employers to identify & share resources to address workforce challenges:
    - Athens Manufacturers Roundtable & Athens Manufacturers HR Committee
    - Conduct Athens wage & benefit survey every other year to gather and share data among employers for recruitment and retention
    - Provide connections to Career Academy and higher education contacts for access to workforce talent and resources
- Provide support and data to Clarke County School System & Athens Community Career Academy to help align career pathways with strategic targeted economic sectors
    - Coordinate industry-led Athens Biomanufacturing Catalyst Committee to develop new proposed biomanufacturing pathway at the Athens Career Academy
    - Support summer educator externships program to familiarize educators with local employers, career paths available, skillsets required
    - Connect employers with Career Academy regarding work-based learning opportunities for students at local companies
- Partner to increase second chance employment opportunities for those with experience in the criminal justice system
    - Facilitate Second Chance Employment working group including Corrections, Diversion Center, local non-profits, and other stakeholders
    - Host workshops to share information and human resources best practices with employers related to second chance employment
    - Connect employers to Diversion Center and Corrections staff for job placement, and share state resources related to second chance employment

Support Small Business & Entrepreneurship

- Support small business with referrals to service providers and resources and share information on potential locations
    - Identify needs of underserved entrepreneurs, including women entrepreneurs, entrepreneurs of color, and creative entrepreneurs

  - Identify gaps and barriers in existing services and resources to meet entrepreneur needs, and work with service providers to bridge them
  - Partner with UGA's Innovation Gateway and UGA ENTR to provide businesses with resources and assistance to continue growing in Athens-Clarke County
- Continue to grow and promote the Athens Creatives Directory
- Support the Joint Development Authority of the Unified Government of Athens-Clarke County and the City of Winterville in developing new small business loan criteria for the Turntable Revolving Loan Fund, now that emergency COVID-impact loans are being repaid and funds can be redeployed as non-emergency loans.

Grow New & Existing Business in Athens

- Provide proactive concierge-style assistance for the plans review and permitting process to increase efficiency
- Continue developing and growing online inventory of properties available for industrial/business development
- Work with utility partners to recommend strategies to meet emerging infrastructure needs to support future industrial and business development
- Continue collaborating closely with local and state partners to strategically position Athens-Clarke County in recruitment of new well-paying, strategic targeted industries:
  - Biotechnology & Pharmaceuticals
  - Healthcare & Life Sciences
  - Advanced Manufacturing Research & Development
  - Craft Beverages, Brewing & Distilling
  - Creative Economy
- Utilize Tax Allocation Districts to encourage private sector investment in redevelopment activities
- Business Retention: Regularly visit with local large employers to understand their needs and assist with resources and connections

Economic Development

Performance Measures

Performance Measure	Annual Goal	FY17	FY18	FY19	FY20	FY21	FY22	FY23 YTD
Attract, Create, Expand, and Retain Businesses through Support & Assistance								
New Projects: Recruitments or Expansions	*20*	18	*20*	*20*	*X*	*9*	*63*	**21**
# State Announcements of Recruitments or Expansions in ACC	*2*	3	*2*	*2*	*2*	*1*	*1*	**N/A**
# Jobs Created from Incentivized Projects	*N/A*	*/*	*/*	*/*	*/*	*New*	*55*	**N/A**
Avg Annual Wage of Incentivized Projects	*$60,000 (excluding benefits)*	*/*	*/*	*/*	*/*	*New*	$136,000 (excluding benefits)	**N/A**
# Visioning Meetings Facilitated, in Collaboration with ACC Plans Review Depts.	*12*	*/*	**/**	**/**	**/**	*New*	*44*	**25**
Outreach & Relationship-Building								
# Existing Business Retention Visits	*30*	18	25	25	X	6	*48*	***26***
# Visits with State Project Partners: GDEcD Project Managers, Utility Providers, GA DCA, GDOL	*20*	**/**	**/**	**/**	**/**	*New*	*17*	***18***
# Presentations to Community Groups & Stakeholders	*24*	**/**	**/**	**/**	**/**	*New*	*26*	***24***
# Visits with Workforce-Related Community Stakeholders / Organizations	*48*	**/**	**/**	**/**	**/**	*New*	*90*	***110***

Budget Highlights

Economic Development operates with funding from the General Fund, Tax Allocation District Funds and the Special Programs Fund.

The Approved Budget for Economic Development includes the following budget changes:

- $18,130 for the JDA Operating Budget to allow the Joint Development Authority to maintain software subscriptions for accounting records, cover public officials insurance for the Board, pay for third-party loan administration, cover ongoing legal counsel for compliance, and fund the cost of the JDA annual audit.

The Approved Budget for Economic Development includes moving $100,000 that had been budgeted in the Hotel/Motel Fund to the General Fund. This expense will be covered by a transfer from the Hotel/Motel Fund to the General Fund.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For more information on the Tax Allocation District Funds, see page E-21. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Economic Development

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$522.2	$473.9	$630.5	$577.4	$103.5	21.8%
Operating	$134.4	$360.4	$323.1	$378.6	$18.2	5.0%
Total	$656.6	$834.3	$953.6	$956.0	$121.7	14.6%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$535.4	$595.6	$875.9	$818.1	$222.5	37.4%
Hotel/Motel Fund	$74.5	$100.0	$0.0	$0.0	($100.0)	-100.0%
Special Programs Fund	$0.0	$60.0	$0.0	$60.0	$0.0	0.0%
Tax Allocation Districts	$46.6	$78.7	$77.7	$77.9	($0.8)	-1.0%
Total	$656.5	$834.3	$953.6	$956.0	$121.7	14.6%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

Economic Development Fund	FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Additions & Improvements					
Economic Development					
D-47 Economic Development Capital Program	1,062.6	500.0	500.0	1,550.0	1,750.0
Economic Development Total	*1,062.6*	*500.0*	*500.0*	1,550.0	1,750.0
Additions and Improvements Total	**1,062.6**	**500.0**	**500.0**	**1,550.0**	**1,750.0**
Economic Development Fund Total	**1,062.6**	**500.0**	**500.0**	**1,550.0**	**1,750.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	6	6	7	6	0

Finance

Mission

The Finance Department supports the Manager's Office by guiding the government's financial operations. It employs conservative fiscal policies emphasizing financial stability and resilience. The department collects and processes data, advises management in financial matters, provides information to various stakeholders, monitors budgetary trends, and provides various financial reports.

Focus areas include:

- Commitment to Transparency and Reliable Financial Reports
- Monitoring Budgetary and Financial Trends
- Proactive Management
- Revenue Diversity
- Balanced Budget

Goals

- Prepare Annual Comprehensive Financial Reports (ACFR) and Annual Budget Documents that serve as policy documents, financial plans and communication tools.
- Ongoing budget review process in order to realign budget appropriations with unexpected trends.
- Utilize multi-year financial forecasting, including operating trends, the future operational impact of proposed capital projects and the five-year capital improvement program to identify future challenges and opportunities.
- Assist the Manager's Office with providing a balanced budget document to the Mayor and Commission.

Objectives

- File ACFR and Annual Budget Documents with required recipients within the timeframe required by state law and bond covenants and receive formal, external recognition for financial reporting excellence (from the Government Finance Officers Association for the ACFR). Receive "Unmodified" (clean) independent audit opinion letters (ACFR).
- Provide management with information necessary to maintain stable General Obligation and Public Utility bond ratings.
- Provide financial reports (monthly, quarterly and as needed) to management. Assist management with budgetary decisions through accurate General Fund revenue estimates and forecasting of unassigned fund balance under various scenarios.

Performance Measures

Outcomes and Performance Measures	Current Goal	2018	2019	2020	2021	2022	Trend	Comments or Analysis
The Finance Department collects, monitors, analyzes and coordinates financial reporting								
Accurate Revenue Forecast for General Fund	+-2.5%	1.0%	0.9%	0.8%	7.1%	9.5%	up	Per ACFR
ACFR uploaded to DCA, CVIOG and DOAA by 12/31	Dec 31	Yes	Yes	Yes	No	Yes	up	
Monthly financial statements	Yes	Yes	Yes	Yes	Yes	Yes	up	
Budget uploaded to CVIOG w/in 30 days of adoption	Within 30 Days of June Mtg	Yes	Yes	Yes	Yes	Yes	up	
Transfers to Other Funds	Data Only	9.3M	6.9M	6.2M	4.3M	7.5M	down	Per ACFR
providing information to management to ensure a stable and fiscally sound government								
Maintain stable General Obligation bond rating	AA Aa	AA Aa1	AA Aa1	AA Aa1	AA Aa1	AA Aa1	up	S&P Moody's
Maintain stable Public Utility revenue bond rating	AA- Aa AA	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	AA Aa1 AA+	up	S&P Moody's Fitch
% of net pension obligation/liability funded	80%	93.00%	88.60%	84.28%	99.97%	80.25%	down	Per ACFR (GASB 68)
Unassigned Fund Balance minimum of two months (16.7%) of GF expenditures and transfers out	8.3% prior to FY20 16.7% beg. FY20	14.6%	17.5%	20.1%	22.5%	31.6%	up	Per Fiscal Policy and ACFR
Formal, external recognition for financial & analytical excellence	Yes	Yes	Yes	Yes	Yes	Expected	up	GFOA Certificate of Excellence in Reporting
"Unmodified" Opinion Letter	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	up	Per ACFR
while using resources responsibly.								
% of budget saved	Data Only	5.39%	7.74%	6.59%	8.05%	5.03%		Per ACFR
Government-Wide Investment Revenue	Data Only	2.6M	5.0M	3.9M	270K	748K		Per Investment Report
Overtime as a % of personnel expenditures	<1.5%	1.22%	0.75%	0.57%	0.44%	0.07%	up	

White: No goal; **Green:** Fully met the goal; **Yellow:** Missed the goal, but close OR provided limited service;
Red: Clearly missed the goal OR a very bad trend; **FPY** = "From Previous Year";
up = trend better; **down = trend worse**; **<** "means less or equal"; **>** means "greater or equal"

Finance

Budget Highlights

The FY24 Budget for the Finance Department includes:

- $21,000 increase to support rising cost in Credit Card payment processing fees

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$2,252.5	$2,334.7	$2,463.0	$2,466.8	$132.1	5.7%
Operating	$137.4	$222.0	$243.0	$243.0	$21.0	9.5%
Total	$2,389.9	$2,556.7	$2,706.0	$2,709.8	$153.1	6.0%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$527.0	$539.0	$603.0	$604.1	$65.1	12.1%
Financial Services	$536.3	$604.9	$648.1	$649.0	$44.1	7.3%
Accounting	$463.7	$484.3	$464.6	$465.2	($19.1)	-3.9%
Budget Management	$342.6	$364.0	$394.3	$394.4	$30.4	8.4%
Purchasing	$520.3	$564.5	$596.0	$597.1	$32.6	5.8%
Total	$2,389.9	$2,556.7	$2,706.0	$2,709.8	$153.1	6.0%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	29	29	29	29	0

Fire & Emergency Services

Mission

Athens-Clarke County Fire & Emergency Services Department takes pride in providing prompt, dependable, and professional services to reduce the impact of emergencies in our community with dedication to education and training.

Goals

- Decrease the number of structure fires in FY24 from previous fiscal year
- Achieve a turnout time of 80 seconds 80% of the time for fire & special operations emergency responses.
- Achieve a turnout time of 60 seconds 75% of the time for medical emergency responses.
- Achieve a travel time of 240 seconds 75% of the time for the first arriving unit with an AED on medical emergency responses.
- Achieve a travel time of 240 seconds 80% of the time for the first arriving engine company on fire suppression emergency responses.
- Arrival of initial full assignment to structure fires within 560 seconds, 60% of the time.
- Meet the department's FY24 property inspection schedule for all properties on file as of July 1, 2023.
- Review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.
- Conduct cause and origin examinations on all suspicious structure fires and all fires with civilian injuries or fatalities; identifying fire cause factors and responsible agents of fire events.
- Support and provide direction for Local Emergency Planning Committee (LEPC)
- Conduct at least two emergency management coordinated exercises
- Continually create plans and conduct annual reviews, while planning for required updates of Emergency Management Plans (Hazard Mitigation, Operations, Sustainability, Debris Management, NIMS, etc.)
- Conduct annual training required by ISO to maintain our fire protection class to include 192 hours in company training, 12 hours in officer training, 12 hours in driver/operator training, 40 hours of new driver training, 6 hours of hazardous materials training, and a minimum of 240 hours of new recruit training for new firefighters.
- Annually provide at least the minimum training hours as required by the Georgia Firefighter Standards and Training Council, American Heart Association, and the Georgia Department of Public Health to recertify our personnel for the following certifications based on personnel assignments; Firefighter (24 hours), Hazmat (24 hours), Technical Rescue: Search & rescue/ Water rescue/ Rope rescue/Structural Collapse search and rescue/Confined space search and rescue/Wilderness search and rescue/(24 hours), Fire Inspector (24 hours), Fire Investigator (24 hours), CPR (4 hours), EMT (20 hours).
- Conduct at least twelve (12) hours of Auto/Mutual Aid training in FY24 with affected ACCFES companies in compliance with agreements and ISO requirements.
- Get 100 personnel Blue Card certified to improve scene; safety, communications, and decision making.
- Improve ACCFES employee diversity in FY24 to 2% Asian, 7% African American, 3% Hispanic or Latino, 2.2% two or more races, and 85.8% white, 5% female and 95% male.
- Increase community awareness of ACCFES services through social media efforts to increase our followers/likes by 5% in FY24.
- Increase the number of certified EMTs within Department to 130 (75% of Ops) in FY24 to improve the level of care/service for medical emergency responses.
- Deploy medical emergency response quality control program components: audits, peer review, and field observation.
- Enhance medical emergency care by providing additional approved treatments/medications.
- Reduce the number of false alarms by 10% in FY24 from previous fiscal year.

Performance Measures

Performance Measure	Goal	FY20*/**	FY21**	FY22	FY23 thru 1st Qtr	Metric Definition/Notes
Help our community become safer and more resilient						
Decrease number of structure fires	*Decrease the number of structure fires*	118	*119*	*130*	*28*	A decrease in the number of structure fires including mobile homes used as residences(incident type 11)
Total Fire & Life Safety inspections	*Data Only*	3,232	*2,336*	*2,945*	*734*	All types of fire & life safety inspections conducted by the Fire Marshal's Office staff.
Fire & Life Safety Code violations documented	*Data Only*	1,355	*1,254*	*1834*	*784*	Total number of violations documented during fire and life safety inspections
Total Plans Reviewed	*Data Only*	326	*368*	*307*	*114*	Plans (Building, Electrical, Fire Protection, etc.) reviewed for compliance with fire & life sfatey codes
False alarm responses	*Data Only*	875	*1,287*	*1496*	*122*	False alarms put citizens at risk and tie up resources when there is no emergency. (incident types: not including 72 in false alarm category)
Continually create, review and update Emergency Management Plans; Hazard Mitigation, Sustainability, Continuity of Operations, Debris Management, etc.	*Create and update EMA plans*	New Measure created for FY24 Budget				These plans address community emergency preparedness working for a safer community. Some of these plans have finanacila implications with federal funding associated.
Conduct at least two emergency preparedness exercises annually and one full scale every four years.	*2 exercises each fiscal year, 1 full scale exercise every four years*	2/1	2/0	2/1	0	GEMA requires at least two EMA exercises per fiscal year. One full scale exercise is required by GEMA every four years.
Revise ACCUG false alarm ordinance	*Decrease number of false alarms*	876	***412***	***209***	*252*	Strengthen false alarm ordinance to reduce the number of false alarms by 10% in FY18
Population	*Data Only*	124,707	*124,707*	*124,707*	*124,707*	U.S. Census Bureau
Providing professional services and protection						
Total Emergency Incidents	*Data Only*	6,953	*7,921*	*9,330*	*2,509*	Total number of incidents responded to
Responses to medical emergencies	*Data Only*	3,489	*4,444*	*5,259*	*1,424*	Medical emergency responses (incident types: 31, 32, 38)
Number of EMTs in Operations Division	*100%*	75%	*76%*	*76%*	*63%*	EMT training includes a minimum of 124 hours including classroom and clinical experience.
Turnout time to medical emergencies 60 seconds or less	*≥ 75%*	Data issues	67%	61%	56%	Source: NFPA 1710 Standard
Travel time of 240 seconds or less to medical emergencies	*≥ 75%*	Data issues	69%	70%	65%	Source: NFPA 1710 Standard
Turnout time to Fire & Special Ops incidents 80 seconds or less	*≥ 80%*	Data issues	74%	75%	70%	Source: NFPA 1710 Standard
Arrival of first in engine company at fires within 240 seconds	*≥ 80%*	Data issues	72%	79%	68%	Source: NFPA 1710 Standard
Arrival of initial full asignment to structure fires in 560 seconds	*≥ 60%*	Data issues				Source: NFPA 1710 Standard
Average hours of training per firefighter	*≥ 220 hr avg.*	240 hr avg.	236 hr avg.	249 hr avg.	76 hr avg.	Training requirements with the State, ISO, and other certifying agencies require ongoing training.
Total fires investigated by Fire Marshals Office	*Data Only*	36	*34*	*38*	*7*	Fire investigation into the cause of fires helps indentify causes for prevention efforts as well as identifying any intentionally set fires for prosecution.
Maintain or improve ISO rating	*Maintain homeowners & commercial insurance rates*	1/1X	1/1X	1/1X	1/1X	ISO rating is the public classification of fire protection based on evaluation of the fire department, 911 Center and the water system. One is the best rating and 10 is the worst rating.

** Data from FireHouse & ESO combined*

Fire & Emergency Services

Budget Highlights

The FY24 Budget for Fire & Emergency Services includes the following budget changes:

- Fire reorganization of account structure for improved service & expense tracking with projection
- $198,600 increase to fund three fulltime Firefighter/EMS positions for Ladder Truck (one per shift)
- $147,600 increase to fund three fulltime EMS Captain positions beginning in third quarter FY24
- $30,000 increase for rising Vehicle Maintenance costs
- $17,000 increase to purchase Fire & Rescue Equipment
- $12,000 increase to support Facility Equipment Repair & Maintenance
- $10,000 increase for rising Vehicle Preventative Maintenance costs
- $8,550 increase for Conference expense in Administration, Emergency Management, Suppression and Risk
- $7,000 increase for Tires & Tubes expense
- $3,000 increase for Educational Material Printing
- $2,500 increase for Office Supplies

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$13,950.6	$14,001.8	$15,796.3	$15,155.7	$1,153.9	8.2%
Operating	$1,561.7	$1,734.7	$1,940.6	$1,918.3	$183.6	10.6%
Total	$15,512.3	$15,736.5	$17,736.9	$17,074.0	$1,337.5	8.5%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Administration	$384.2	$375.8	$560.5	$360.9	($14.9)	-4.0%
Community Risk Reduction	$0.0	$0.0	$525.7	$496.9	$496.9	--
Emergency Response	$0.0	$0.0	$15,658.0	$15,282.9	$15,282.9	--
Emergency Management	$0.0	$0.0	$42.2	$42.6	$42.6	--
Support Services	$0.0	$0.0	$950.5	$890.7	$890.7	--
Fire Prevention	$589.9	$539.0	$0.0	$0.0	($539.0)	-100.0%
Fire Suppression	$14,538.2	$14,821.7	$0.0	$0.0	($14,821.7)	-100.0%
Total	$15,512.3	$15,736.5	$17,736.9	$17,074.0	$1,337.5	8.5%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Fire & Emergency Services							
D-48	N	SCBAs	-	-	200.0	700.0	-
D-50		Hose & Nozzles	25.0	200.0	25.0	200.0	200.0
D-51		Fire Apparatus Replacement - Ladder 7	-	-	-	549.0	915.0
D-56		Replace Mobile Data Terminals	247.8	50.0	40.0	200.0	250.0
Fire & Emergency Services Total			*272.8*	*250.0*	*265.0*	1,649.0	1,365.0
Current Services Total			**272.8**	**250.0**	**265.0**	**1,649.0**	**1,365.0**
Additions & Improvements							
Fire & Emergency Services							
D-49		Construct Fire Station 1, Vehicle Shop & Headquarters	-	-	-	13,000.0	-
D-52	N	Furniture and Appliance Replacement for Fire Stations, Training Center and Headquarters	-	-	-	300.0	375.0
D-53		EMS Training Lieutenant, EMS Captains, and Education/Outreach Coordinator Vehicles	-	-	100.0	-	-
D-54	N	Firefighter Wellness and Fitness Equipment	-	-	-	180.0	225.0
D-55		Renovate and Expand Fire Training Center	-	100.0	-	400.0	100.0
D-57		EMS Equipment - Cardiac	-	30.0	333.0	999.0	666.0
D-58		Construct Emergency Operations Center	-	100.0	-	1,000.0	-
D-59	N	Lawn Maintenance Equipment	-	-	-	68.0	85.0
D-60		Diversity and Workforce Development Project	-	-	-	36.0	110.0
Fire & Emergency Services Total			-	*230.0*	*433.0*	15,983.0	1,561.0
Additions and Improvements Total			**-**	**230.0**	**433.0**	**15,983.0**	**1,561.0**
General Capital Projects Fund Total			**272.8**	**480.0**	**698.0**	**17,632.0**	**2,926.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	187	188	197	194	6

Housing & Community Development

Mission

The Housing and Community Development (HCD) department provides funding for the creation and rehabilitation of affordable housing, fosters and coordinates services for disadvantaged populations, and promotes economic mobility among residents of Athens-Clarke County.

Goals

- Provide accurate information, comprehensive research and timely advice to the public, management and staff in support of housing, economic development and community development designed to foster positive community outcomes.
- Increase affordable housing activity and production in Athens-Clarke County through an ongoing and continuously updated strategic planning process that will result in greater funding opportunities, better community awareness of all housing programs and available services as well as stronger public and private sector partnerships.
- Partner with ACC departments and housing program providers to reduce slum and blight in neighborhoods through the demolition of dilapidated structures.
- Help low- to moderate-income residents and the chronically unemployed overcome barriers to full-time regular employment.
- Encourage the growth and establishment of the local small- to medium sized businesses in order to encourage job creation.
- Improve the public health and welfare of Athens Clarke County residents.
- Partner with social service and shelter providers to reduce homelessness in Athens Clarke County.
- Encourage citizen participation in decision-making processes with particular emphasis on participation by persons of low and moderate incomes.

Objectives

- Secure CDBG, HOME, Supportive Housing Services, Supportive Housing, and Shelter + Care Grant funds to assist community partners in the provision of housing, shelter and community development projects and programs.
- Allocate entitlement and competitive grant funds to community partners through Mayor and Commission approval processes in a timely manner.
- Partner with community organizations to develop accurate scopes of services and contracts for all grant-funds in a timely manner.
- Provide technical assistance, guidance and monitor all contracted agency expenditures and performance monthly.
- Process reimbursements to sub-recipient agencies in a timely manner.
- Reimburse ACC expenditures for sub-recipient activities from grant sources efficiently.
- Administer all grant programs efficiently and accurately and document regulatory compliance to minimize financial risk to ACC.
- Ensure all expenditures for program administration are at or below statutory caps.
- Submit accurate reports to HUD and other primary funding agencies on time.

Performance Measures

Outcomes and Performance Measures	Goal	FY18	FY19	FY20	FY21	FY22	Comments or Analysis
Creates and rehabilitates affordable housing,							
# Affordable housing units supported with CDBG/HOME	Steady Increase	57	80	51	51	40	Total # affordable housing units supported with CDBG/HOME
# Affordable rental housing units created	Data Only	0	12	2	4	2	# Affordable rental housing units created through HOME, CDBG funding
# Affordable housing units acquired	Data Only	8	0	0	1	1	# Affordable housing units acquired through HOME, CDBG funding
# Affordable homes newly constructed	Data Only	2	3	4	3	4	# Affordable homes newly constructed through HOME, CDBG funding
# Demolitions of dilapidated homes	Data Only	4	4	1	1	7	# Demolitions of dilapidated LMI homes (funded through general fund and CDBG)
# Rehabilitations of LMI homes	Data Only	47	47	46	43	30	# LMI homes rehabilitated through CDBG/HOME
% Housing cost-burdened homeowners	Data Only	Not available	Not available	42.60%	Not available	Not available	% Homeowners paying more than 30% of income on housing (American Community Survey estimate)
% Housing cost-burdened renters	Data Only	Not available	Not available	58.10%	Not available	Not available	% Renters paying more than 30% of income on housing (American Community Survey estimate)
fosters and coordinates services for disadvantaged populations, and							
% LMI persons served in all CDBG projects	At least 70% (HUD regulation)	95%	>70%	>70%	>70%	>70%	% LMI persons served in all CDBG projects
% LMI persons served in public facilities projects	At least 51% (HUD Regulation)	86%	N/A	86%	86%	N/A	% LMI persons served in CDBG public facilities projects
% Change in homelessness	2015-2016 Percentage Change -3% (2016 AHAR)	6.70%	-11.30%	-11.39%	*N/A	13.48%	% Change in annual Point in Time count of homeless persons in ACC
# Homeless persons in ACC	Data Only	239	212	210	*N/A	283	# Homeless persons in annual Point in Time (PIT) count
% Homeless persons unsheltered	32% National Average (2016 AHAR)	38.90%	21.70%	32%	*N/A	26%	% Homeless persons counted in PIT who were unsheltered
% Homeless persons sheltered	68% National Average (2016 AHAR)	61.10%	78.30%	68%	*N/A	74%	% Homeless persons counted in PIT who were sheltered
% Chronically homeless population	14% National Average (2016 AHAR)	22.20%	27%	24%	*N/A	18%	% Persons counted in PIT who were chronically homeless
% Homeless veterans	7.2% National Average (2016 AHAR)	3.77%	6.60%	7%	*N/A	6%	% Persons counted in PIT who were veterans
% Homeless persons in families	35% National Average (2016 AHAR)	23.80%	39.60%	31%	*N/A	32%	% Persons counted in PIT who were homeless family members
# Permanent supportive housing beds	Data Only	238	266	206	214	81	Total # permanent supportive housing beds in ACC
# Homeless persons receiving rapid rehousing (RRH) assistance	Data Only	76	59	39	*N/A	90	# Homeless persons receiving short- to medium-term rental assistance in annual PIT

Housing & Community Development

Outcomes and Performance Measures	Goal	FY18	FY19	FY20	FY21	FY22	Comments or Analysis
promotes economic mobility among residents of Athens-Clarke County.							
% Disbursement of revolving loan fund	70% (HUD Regulation)	0%	43%	28%	0%	0%	% total assets loaned to businesses, program revitalized in FY18, 33% loaned in FY18
% Loans repaid timely	100%	N/A	100%	100%	100%	100%	% of loans in default status, loans will be repaid started in FY18
% LMI persons served	51% (HUD Regulation)	N/A	95%	95%	95%	87%	% of people served through CDBG: Economic Development-funded programs who are LMI
# of small business workshops/sessions	Data Only	N/A	55	N/A	40	29	# of facilitated sessions to grow & strengthen small businesses

Budget Highlights

The Housing & Community Development (HCD) Department administers the Housing & Urban Development (HUD) funded Community Development Block grant (CDBG), HOME Investment Partnership (HOME) program and Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds.

The FY24 Budget includes:

- Full funding for the Community Development Specialist position which was added in second quarter FY23
- $47,000 decrease to move Athens Well Being funding from HCD to Manager's Office/Geospatial Information Office (GIO)
- $70,000 additional funding for the Family Connections' Neighborhood Leaders Program; which increases program funding from $1,032,661 to $1,102,661
- $100,000 increase for Homeless Street Outreach program from $30,000 to $130,000
- $390,000 in continued support of other programs supporting Mayor & Commission Strategic Commitments & Goals:
  - Georgia Initiative for Community Housing (GICH) membership $ 5,000
  - GICH Study and Report $ 15,000
  - Homeless Management Information System (HMIS) fee $ 20,000
  - Advantage Behavioral Health Systems Street Outreach Program $ 30,000
  - Athens Land Trust Young Urban Builders Program $ 100,000
  - Athens Area Homeless Shelter $ 220,000

The **CDBG** FY24 Budget is based on funding of $1,299,496 ($78,721 of total is reprogrammable CDBG Funds).

- FY24 Proposed Programs and activities, which were voted on by the Mayor & Commission April 4, 2023, are summarized below:

Affordable Housing	$ 534,000
Micro-enterprise, Economic Dev. & Neighborhood Revitalization	$ 294,000
Public Services	$ 183,000
Public Facilities & Improvement Projects	$ 44,333
Administration	$ 244,153
FY24 CDBG Budget Total	**$1,299,486**

Additional Information is provided in Section "G" of this document.

Housing & Community Development

The **HOME** program is designed to increase homeownership and affordable housing opportunities for low-income families in the community.

- The FY24 appropriation for the HOME program is $852,608.

- Based on the FY24 Action Plan, HOME funds will be used for the following activities:

Housing & Community Development	$ 767,347
Administration	$ 85,261
FY24 HOME Budget Total	**$ 852,608**

Additional Information is provided in Section "G" of this document.

The **Supportive Housing** Program is designed to promote development of supportive housing and services to assist homeless persons in transition from homelessness; and enable them to live as independently as possible. No changes are budgeted for FY24.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$686.4	$932.3	$926.7	$910.2	($22.1)	-2.4%
Operating	$3,955.0	$3,580.3	$3,716.5	$3,839.5	$259.2	7.2%
Total	$4,641.4	$4,512.6	$4,643.2	$4,749.7	$237.1	5.3%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,842.1	$2,129.3	$2,109.8	$2,216.3	$87.0	4.1%
CDBG Fund	$1,490.9	$1,423.0	$1,212.2	$1,212.2	($210.8)	-14.8%
HOME Fund	$821.0	$637.4	$852.6	$852.6	$215.2	33.8%
Supportive Housing Fund	$471.6	$322.9	$468.6	$468.6	$145.7	45.1%
Total	$4,625.6	$4,512.6	$4,643.2	$4,749.7	$237.1	5.3%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund	FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Mayor Rec	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Additions & Improvements									
Housing & Community Development									
D-63 N Hire Consultant to Complete 5-Year Consolidated Plan	-	-	150.0	150.0	-	-	-	-	150.0
Housing & Community Development Total	-	-	-	-	-	-	-	-	-
Additions and Improvements Total	**-**	**-**	**150.0**	**150.0**	**-**	**-**	**-**	**-**	**150.0**
General Capital Projects Fund Total	**-**	**-**	**150.0**	**150.0**	**-**	**-**	**-**	**-**	**150.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	12	15	15	15	0

Human Resources

Mission

The Human Resources Department works in partnership with the Unified Government to recruit, retain, and reward an engaged, prepared, and committed workforce to serve the citizens of Athens-Clarke County in an environment of diversity, equity, inclusion, excellence, responsiveness, transparency, and fairness.

Goals

- Attract, retain and reward talented and empowered employees
- Promote transparency through improved access to information
- Improve internal efficiency and effectiveness
- Document and share our actions to cultivate a culture of innovation by piloting new ideas and adopting those with demonstrated benefits
- Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County

Vision

The Human Resources Department seeks to enhance the quality of work experience for all Athens-Clarke County employees and retirees and the quality of life for all Athens-Clarke County citizens through effective, respectful, and compassionate human resource practices.

Values

Integrity, Competence, Collaboration, Community, Each Other
Excellence, Respect, Diversity, Inclusion, Equity, Wellness, Safety, and Timeliness

Objectives

HUMAN RESOURCES DEPARTMENT STRATEGIC PLAN, FY22 – FY25

GOAL AREA 1: BUILD CAPACITY FOR CONTINUOUS HUMAN RESOURCE MANAGEMENT IMPROVEMENT

A. Fully implement reorganization of Human Resources Department to better support needs of employees. (COMPLETE)
B. Create a technology governance structure to prioritize systems and coordinate sharing of information to internal stakeholders and individual employees.
C. Provide easily accessible information and resources to internal and external stakeholders through multiple mediums and platforms.
D. Work with Manager's Office and Departments to reduce overall turnover to less than 12%.
E. Establish an employee rewards program outside of the performance evaluation process that acknowledges demonstrated excellence in work performance that reflects organizational values.

GOAL AREA 2: MEET CURRENT AND FUTURE WORKFORCE NEEDS OF ACCGOV

A. Implement effective recruitment tools that enhance outreach, sourcing, and selection of diverse applicants.
B. Achieve greater overall number of applications received across all job postings.
C. Achieve recruitment and 3-year retention of a more diverse workforce.
D. Deliver efficient and timely hiring and recruitment with multiple pathways into and within ACCGov.

GOAL AREA 3: BECOME AN EMPLOYER OF CHOICE IN THE COMMUNITY

A. Establish and effectively communicate ACCGov Total Compensation Philosophy to include a 3-5 year budgeting strategy with appropriate balance of employee 1) pay, 2) health and wellness benefits, and 3) retirement benefits.
B. Establish and implement a comprehensive communication strategy that educates both prospective and current employees on all of the benefits and programs offered through the Human Resources Department to encourage recruitment and retention.
C. Establish and execute a Compensation & Classification Work Plan every fiscal year to maintain the Unified Pay Plan and Public Safety Pay Plan.
D. Establish and execute a benefits strategic plan to ensure quality, cost-effective benefits that meet the needs of employees and are sustainable for the ACCGov self-funded health insurance program.

GOAL AREA 4: PROVIDE EFFECTIVE RISK MANAGEMENT TOOLS TO ACCGOV EMPLOYEES, DEPARTMENTS, VENDORS, AND RESIDENTS

A. Redesign and implement the Contracts Review Process.
B. Create and implement a Safety Plan for ACCGov.
C. Establish, implement, and administrate the ACCGov Safety & Risk Committee and Accident Review Board.
D. Design, implement, and administrate the Safety & Risk Training and Risk Reduction Program
E. Design and implement aggregate and department-level quarterly Safety & Risk Reports to include financial, safety assessment, accident review, contract review and workers compensation reporting.

Performance Measures

PERFORMANCE MEASURE	GOAL	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
Attract, retain and reward talented and empowered employees.									
Turnover Rate	<10%	10.1%	11.8%	11.8%	12.9%	12.5%	12.4%	18.0%	17.0%
Reclassification	<5	12	16	15	-	-	18	11	14
Employment Application/Criminal History	>10,000	6,377	11,068	11,500	8,680	8,834	7,994	7,055	7,757
Payroll - # of Maintenance Entries	<9,000	10,300	9,616	10,840	4,789	4,944	4,589	4,672	5,821
Health Risk Assessment/Wellness	>650	751	749	1,084	1,023	1,083	531	667	710
Disciplinary Actions & Dismissals	<60	106	51	88	99	92	54	56	35
Harassment/Discrimination Issues	0	3	1	4	3	3	2	2	4
Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County.									
Worker's Comp Claims Filed	<100	114	124	42	113	120	88	125	
Lawsuits	0	12	10	15	15	9	8	7	
Liability Claims/Transactions	<200	418	413	181	374	303	127	133	
Random Drug Testing	(Budget)	587	793	348	351	293	90	244	

Human Resources

Budget Highlights

The Approved Budget for Human Resources includes the following budget changes:

- $350,000 to be transferred from the General Fund to the Special Programs Fund to provide funding for a Pay Study to provide an accurate understanding of the duties and responsibilities of each position as well as the education, experience, knowledge, skills, and abilities required to successfully meet those duties and responsibilities.
- $50,000 to be transferred from the General Fund to the Special Programs Fund to provide funding for an expansion of the Tuition Reimbursement Program.
- $40,000 to provide cancer screening to firefighters during annual exams.
- $25,000 for Compensation & Payroll Consulting Services as the need was identified in the previous compensation study for regular consulting.
- $16,000 for the Great Promise Partnership to expand the program to allow for more part-time hours.
- $8,000 for Medical Services for pre-employment medical and psychological examinations, random drug tests, and return to work examinations.

The Approved Budget for Human Resources includes budgeted funding from the Self-Funded Insurance Fund for;

- $73,300 ($72,100 Salary & Benefits) for an HR Generalist for Safety & Risk to be directly involved in reducing overall claims experience through configuration enhancements to the Origami system, developing the ACCGov Safety Plan, the new Safety & Risk Committee, Safety & Risk training materials not previously offered, and regular reporting of data to departments.

- The Approved Budget for Human Resources includes moving the budgeted revenue and expenses for Short Term Disability, $123,000, from the Self-Funded Insurance Fund to the Self-Funded Health Insurance Fund with no net impact.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Human Resources also manages three self-funded insurance programs: the Insurance and Claims Fund which administers liability and worker compensation, the employee Health Insurance Fund and the Retiree Health Insurance Fund. Each fund has been balanced to move towards maintaining a steady reserve.

For information on the Insurance & Claims Fund and the Health Insurance Fund, see section E.

Human Resources

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$1,884.3	$2,132.5	$2,579.9	$2,565.2	$432.7	20.3%
Operating	$870.4	$1,368.8	$1,793.9	$1,830.0	$461.2	33.7%
Total	$2,754.7	$3,501.3	$4,373.8	$4,395.2	$893.9	25.5%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Administration	$521.5	$620.8	$1,176.4	$1,183.7	$562.9	90.7%
Employment	$647.6	$760.9	$802.3	$816.2	$55.3	7.3%
Benefits & Wellness	$859.2	$1,055.4	$1,105.4	$1,107.4	$52.0	4.9%
Compensation & Payroll	$373.4	$492.5	$560.3	$556.5	$64.0	13.0%
Safety & Risk	$353.0	$571.7	$729.4	$731.4	$159.7	27.9%
Total	$2,754.7	$3,501.3	$4,373.8	$4,395.2	$893.9	25.5%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$1,752.4	$2,057.9	$2,310.8	$2,353.2	$295.3	14.3%
Special Programs Fund	$12.8	$25.0	$450.0	$425.0	$400.0	1600.0%
Insurance & Claims Fund	$353.0	$571.7	$729.4	$731.4	$159.7	27.9%
Health Insurance Fund	$636.5	$846.7	$883.6	$885.6	$38.9	4.6%
Total	$2,754.7	$3,501.3	$4,373.8	$4,395.2	$893.9	25.5%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	23	24	25	25	1

Information Technology

Mission

To empower the Athens-Clarke County Unified Government's responsible stewardship of the community's resources by leveraging secure, effective technology, and quality support.

Goals

Strategic Goals
1: Create secure and robust technology infrastructure for ACCGov departments to deliver service excellence.

Strategy A: Develop and reinforce security practices that protects ACCGov applications, workstations, data, etc. from malicious threats and align ACCGov's computer operations and security with Federal and State recommendations for zero trust architecture.

Strategy B: Upgrade and implement new network technologies to provide reliable high-speed networks for ACCGov employees and the public.

Strategy C: Upgrade and implement new server, data, and backup systems that are highly available and redundant, with adequate capacity for live storage and backup storage.

2: Increase ACCGov departments' efficiencies by empowering workforce utilizing innovative technologies.

Strategy A: Implement technology for areas of struggle that is known today to immediately effect positive change.

Strategy B: Investigate departments' areas of struggles and implement technology to address those areas where IT can bring positive outcomes.

3: Provide everyone in ACCGov with superior technology that provides excellent services to the community by ensuring all needs are met efficiently and in accordance with business goals.

Strategy A: Ensure IT staff has all the necessary tools to provide consistent support

Strategy B: Create a technology governance structure to prioritize systems and coordinate software improvements by standardizing the methodologies in hardware and software procurement and lifecycle evaluation throughout ACCGov to ensure technology is meeting the business needs of ACCGov.

Information Technology

Performance Measures

FY23 IT Department Performance Snapshot								
Performance Measures	**Goal**	**2018**	**2019**	**2020**	**2021**	**2022**	**2023 proj.**	**Comments or Analysis**
To empower the Athens-Clarke County Unified Government's stewardship of the community's resources by leveraging secure, effective technology,								
Gain and then maintain a virtual server to physical server ratio of 3:1 (75% virtual: 25% physical)	3V:1P (75%)	109V:47P (70%)	127V:38P (68.6%)	165V:48P (77%)	178V:55P (76%)	200V:33P (85.8%)	225V:25P (90%)	A physical server is a single server operating system on a single piece of hardware. A virtual server is an encapsulated operating system that shares a single piece of hardware with other virtual servers. FY17 was the first year of virtual machines. Moving forward, IT will look to virtual servers to maximize hardware investment and reduce data center power and cooling.
% of IT projects completed on schedule and within budget	100%	100% on 6 projects	80% on 5 projects (VoIP was delayed-AT&T porting issues)	100%	100%	100%	100%	IT projects are initiated and funded by the IT Department. They are large in scope, and used to support the IT needs of the government. As good stewards of county resources, IT works hard to finish within budget by the projected date.
% of network computing devices using high efficiency power supplies	100%	25%	35%	42%	56%	82%	84%	As good stewards of county resources, IT has adopted a green initiative to reduce power consumption throughout the government.
and quality customer support.								
% of work orders resolved within 24 hrs	87%	87%	85%	87%	78%	69%	75%	Providing responsive, quality support by solving problems quickly.
% of infrastructure uptime	99%	99%	99.9%	99.9%	99.9%	99.9%	99.9%	Infrastructure up time is the basic building block to supplying effective technology. 99% availability allows 3 days, 15 hours and 40 minutes of aggregate downtime per year. 99.9% availability allows 8 hours, 46 minutes per year. 99.99% availability allows 52 minutes, 36 seconds of aggregate downtime.
Keep latency < 5 ms between data centers	< 5 ms	3ms	3ms	3ms	3ms	3ms	3ms	Latency is the time it takes for a packet to traverse the network to its destination. Very important to maintain this low latency figure to support ACC's infrasructure.
Replace devices at the end of their lifecycle. We are currently on a 6 year usable life plan.	All eligible devices that have reached 6 years of service = 100 - 300 devices most years.	185	242	200	284	150	225	Squeezing out 6 years on the majority of devices is a big money saver, optimal lifecycle = 3 to 4 years. Because of fluctuations in buying cycles, the target number will vary each year. Key is years of service.

Budget Highlights

The FY24 Budget for Information Technology includes the following changes:

- $150,000 is included for software maintenance agreement increases.
- $160,000 is included for cloud storage upgrades.
- $40,000 is included for improved Service Desk software.
- $35,000 is included for Open Records management software.
- The IT Department is primarily funded through the General Fund, but also includes one fulltime position in the Water and Sewer Fund.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Information Technology

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,783.4	$1,866.3	$2,241.6	$1,780.7	($85.6)	-4.6%
Operating	$2,056.0	$2,657.8	$3,043.4	$3,043.7	$385.9	14.5%
Total	$3,839.4	$4,524.1	$5,285.0	$4,824.4	$300.3	6.6%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$3,769.0	$4,457.5	$5,212.5	$4,751.4	$293.9	6.6%
Grants Fund	$4.9	$0.0	$0.0	$0.0	$0.0	--
Water & Sewer Fund	$65.5	$66.6	$72.5	$73.0	$6.4	9.6%
Total	$3,839.4	$4,524.1	$5,285.0	$4,824.4	$300.3	6.6%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

				5-Year CIP		
General Capital Projects Fund	**FY22 Year End Balance**	**FY23 Budget**	**FY24 Approved**	**FY25-28 Proposed**	**FY29-33 Proposed**
Current Services					
Information Technology					
D-61 Information Technology Equipment Replacement Program	93.6	400.0	400.0	2,800.0	3,230.0
Information Technology Total	*93.6*	*400.0*	*400.0*	2,800.0	3,230.0
Current Services Total	**93.6**	**400.0**	**400.0**	**2,800.0**	**3,230.0**
General Capital Projects Fund Total	**93.6**	**400.0**	**400.0**	**2,800.0**	**3,230.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	23	23	30	23	0

Juvenile Court

Mission

The purpose of Georgia's Juvenile Courts is to secure for each child who comes within the jurisdiction of the court such care and guidance, preferably in his own home, as will secure his or her moral, emotional, mental, and physical welfare as well the safety of both the child and the community. The intention of the General Assembly of Georgia in creating the juvenile code is to strengthen and preserve family relationships, countenancing the removal of a child from his or her home only when state intervention is essential to protect such child and enable him or her to live in security and stability. (O.C.G.A. 15-11-1, Effective January 1, 2014.)

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community, while fulfilling the intent of the newly rewritten Juvenile Code.

Goals

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community, and to fulfill the mandated requirements of the newly rewritten juvenile code within the bounds of the resources provided by the Athens-Clarke County Government.

Objectives

- Protect the community
- Promote accountability for violations of law
- Provide treatment and rehabilitation and equip juvenile offenders with the ability to live responsibly and productively
- In every proceeding to guarantee due process of law, as required by the Constitutions of the United States and the State of Georgia, through which every child and his or her parent and all other interested parties are assured fair hearings at which legal rights are recognized and enforced.

Juvenile Court

Performance Measures

	Actual					
	CY18	CY19	CY20	CY21	CY22	CY23
All Case Types Disposed	2,113	777	519	1,420	1,023	1,200
Delinquent cases filed	555	401	287	283	283	321
Delinquent cases disposed	1,810	460	460	808	545	500
All Case Types Filed	916	799	530	661	729	650
Unruly Cases Disposed	124	114	55	109	46	50
Traffic Cases Filed	62	99	28	61	100	150
Traffic Cases Disposed	436	68	35	70	125	125
Deprivation/Dependency Cases Filed	132	188	117	179	204	205
Deprivation/Dependency Cases Disposed	109	96	98	354	258	150
Termination of Parental Rights Filed	21	29	21	5	19	19
Termination of Parental Rights Disposed	62	21	9	24	6	9
Special Proceedings filed	26	28	35	53	81	80
Special Proceedings Disposed	110	18	20	55	42	50

Budget Highlights

- There are no significant changes for the FY24 Budget.
- The court requested $76,500 to move a Program Coordinator in the Family Dependency Treatment Court from the Grants Fund to the General Fund. This request was not recommended or approved.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$362.7	$361.6	$470.3	$394.0	$32.4	9.0%
Operating	$388.9	$267.6	$267.6	$267.6	$0.0	0.0%
Total	$751.6	$629.2	$737.9	$661.6	$32.4	5.1%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$541.5	$629.2	$737.9	$661.6	$32.4	5.1%
Grants Fund	$210.1	$0.0	$0.0	$0.0	$0.0	--
Total	$751.6	$629.2	$737.9	$661.6	$32.4	5.1%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	5	5	6	5	0

Leisure Services

Mission

Leisure Services promotes lifelong recreation, cultural, environmental, and educational opportunities for Athens-Clarke County's diverse communities. We contribute to Athens' health and wellness by providing connections to parks, facilities, programs, and community.

Goals

- Contract with a national firm to begin the process of developing the new Leisure Services Master Plan, with an initial focus on gathering existing data, sharing related plans, inventing existing conditions, and establishing a thorough public engagement process.
- Implement a system for developing community partnerships to better serve youth and help address violence prevention using ARPA funding. Work with other ACCGov departments and the Mayor & Commission to propose a long-range plan using the balance of ARPA funds for youth development as a seed to launch new programs and services.
- Continue implementation of the new Leisure Services Strategic Plan with a primary focus on implementing the internal category of the plan and creating a more data driven operation that supports Strategic Plan Implementation while building department credibility.
- Collaborate with SPLOST Office on development and implementation of SPLOST 2020 and TSPLOST projects at Leisure Services parks and facilities. Develop plans for long and short range operational needs.
- Continue developing new program opportunities for youth with a focus on teen development and collaborate with community partners on youth violence prevention efforts.
- Develop and implement plans to manage aquatic programming and minimize program loss during the reconstruction of Bishop Park pool. Work with SPLOST office and contractors on final plans and development of the new the pool.

Objectives

- Collect all inventory data, current department plans, and related community and ACCGov planning documents to share with the selected firm within the first month of contracted services. Provide asset inventory to support firm research on existing conditions. Share past public engagement successes and failures to aid the firm in developing and implementing a thorough plan for collecting input from historically hard to reach communities.
- Select youth serving non-profits, negotiate contracts, and monitor program implementation by July 1. Meet with groups monthly and report on results of ARPA program expansion and expenditures. Provide a summary report of summer activities by October 1.
- Improve internal communications, follow up, and accountability through strategic use of Performance Pro as a goal setting and accountability tool. Conduct regular staff surveys related to strategic goals and objectives. Increase collaboration between department leadership and line staff on programs, projects, and process improvements.
- Implement SPLOST funding for the first phase of Beech Haven Park operations that provides staff resources and on site patrols to routinely inspect the property and protect the existing resources. Work with SPLOST staff on Beech Haven master planning with the newly formed project user group. Monitor impacts of Greenway and Firefly trail additions and implement patrols, inspections, and maintenance programs comparable to other trail sections.

Leisure Services

- Continue serving teens through Grand Slam, Go Beyond, art clubs, technology labs, summer camps, etc and attempt to increase participation by 25% through use of creative social media outlets. Expand the Counselor In Training (CIT) program for teens to add additional participants and enhance the life skill components. Explore partnerships with other local youth providers and the Police Department to strategize violence prevention solutions and develop a related plan that includes Leisure Services response.
- Implement a plan to redistribute all Bishop Park aquatic programs to the remaining four pools within Leisure Services. Work with the Dolphins Swim Team to locate a temporary home for their practices and meets. Monitor results of all changes and modify the plan for summer 2024 in the event of need. Work on new operational procedures and programming for Bishop Park pool in preparation for reopening.

Performance Measures

LEISURE SERVICES

Performance Measure	GOAL	FY17	FY18	FY19	FY20	FY21	FY22	FY22 Notes
WE BUILD A HEALTHIER AND MORE LIVABLE COMMUNITY								
Acres of park land per 1,000 citizens	10.1 acres per 1,000 residents	21.42	21.69	22.41	22.41	22.41	22.41	NRPA Benchmark 10.4 acres per 1,000 residents.
Acres of developed land for recreation	Data Only	1,973	1,980	1,980	1,980	1,980	2,010	Firefly Trail II was added to existing trail acres (1,980 acres) along with the functional part of Cook's trail. 13.88 acres calculated with 35 ft buffer around added cemetery section and Carr's Creek section.
Acres of undeveloped land for conservation	Data Only	527	552	552	552	552	552	
# of developed parks per residents	1 for every 2,323 residents	1 for every 5,836 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	1 for every 5,558 residents	NRPA Benchmark FY22 2,323 residents per park
Miles of bike and walking trails	Data Only	40	45	45	45	47	50	Firefly II is 1.95 miles and the cemetery trail were added.
WE CREATE OPPORTUNITIES TO LEARN, CREATE, AND PLAY								
# of programs offered	Data Only	978	1,030	1,162	1,156	983	1,166	
# of program participants	Data Only	16,104	15,539	18,692	11,469	9,223	14,880	
# of aquatic visitors	Data Only	38,934	44,682	34,613	20,002	15,563	11,511	Approximately 10,960 visitors for public swim Approximately 551 registrants for swim lessons
# of scholarship participants	Data Only	1,328	966	1,045	651	873	766	Current scholarships expire December 31, 2022
Vouchers allocated and used	Data Only	NA	801 547	893 746	559 303	741 476	345 341	
Value of Vouchers and Vouchers used	Data Only	NA	$16,020 $10,746	$17,860 $14,654	$11,180 $6,991	$14,820 $10,291	$7,200 $6,969	
# of after school participants	Data Only	107	81	65	198	165	186	Roster Report
Number of grants awarded	≥12	4	4	7	4	2	0	Grants position vacant for majority of the year.
Cash value of grants awarded	$150,000	$13,673.00	$61,793.00	$119,450.00	$26,266.00	$14,951.00	$0.00	Grants position vacant for majority of the year.
Value of donations & sponsors	$100,000	$46,227.76	$22,258.53	$37,815.00	$49,650.00	$19,372.00	$88,425.00	Accumulation of all Leisure Services facility donations for this year (2022)
# of volunteers & recorded volunteer hours	≥ 2,000 ≥ 40,000 hrs	1,432 30,213 hrs	1,114 23,183 hrs	1,375 21,393 hrs	737 12,967 hrs	344 6,595 hrs	672 8,843.23 hrs	Recorded volunteer hours
Monetary value for volunteers	Data Only	$736,849.00	$572,388.27	$544,023.00	$329,750.00	$167,710.85	$264,854.74	Hourly wages valued at $29.95 and established by the Independent Sector, a National Volunteer Advocacy Organization
WE PROVIDE QUALITY PARKS, PROGRAMS, AND FACILITIES THAT ARE VALUED BY OUR CITIZENS								
Annual operating budget per capita	$93.01 of annual operating per capita	$65.01	$66.78	$62.06	-	-	$61.59	NRPA Benchmark for FY22 $93.01/year Population: 137,989
Revenue vs Expenditures	≥ 20%	16%	15%	15%	-	-	15%	
# of FT staff per 10,000 residents 8.9 Staff members	8.9 = 100%	86%	86%	76%	72%	72%	75%	NRPA Benchmark FY22 8.9 Leisure Services had 67 full-time employees
Recreation user satisfaction	90%	97%	90%	93%	93%	93%	92%	FY22 Summer Camp only
# of facility rentals (includes special events)	Data Only	1,869	1,887	1,789	1,032	155	1,700	
% of repeat program participants	≥ 90%	85%	81%	77%	65%	55%		Tracking these results is compatable with the new registration software.

** FY22 partial report is not available at this time due to staffing transitions*

Leisure Services

Budget Highlights

The Approved Budget for the Leisure Services Department includes the following changes:

- $50,000 for Dudley Park, Greenway, and Firefly Operations to provide funding for the SPLOST expansion of open multi-use trail networks to include Dudley Park and the Greenway and Firefly Trails.
- $25,000 for adjustment to Part-time No Benefit Staff Pay to provide additional funding for FY23 adjustments to part-time pay.
- $15,000 for a Public Art Maintenance Fund for the maintenance of art collections funded through SPLOST projects.

The Approved Budget for the Leisure Services Department includes relocating the budgets for two Athens-Clarke County Commissions from the Independent Agencies to the department in the General fund for;

- $45,000 for the Athens Cultural Affairs Commission.
- $16,500 for the Oconee River Greenway Commission.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$6,399.8	$6,905.0	$7,338.6	$7,164.2	$259.2	3.8%
Operating	$2,387.5	$2,555.1	$2,747.3	$2,708.7	$153.6	6.0%
Total	$8,787.3	$9,460.1	$10,085.9	$9,872.9	$412.8	4.4%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$2,298.5	$2,412.7	$2,577.3	$2,532.5	$119.8	5.0%
Arts Division	$1,453.5	$1,516.2	$1,611.6	$1,548.3	$32.1	2.1%
Recreation Division	$2,951.0	$3,172.7	$3,290.6	$3,250.0	$77.3	2.4%
Nature Division	$2,084.3	$2,358.5	$2,606.4	$2,542.1	$183.6	7.8%
Total	$8,787.3	$9,460.1	$10,085.9	$9,872.9	$412.8	4.4%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$8,767.4	$9,425.1	$10,050.9	$9,837.9	$412.8	4.4%
Special Programs Fund	$17.4	$35.0	$35.0	$35.0	$0.0	0.0%
Grants Fund	$2.5	$0.0	$0.0	$0.0	$0.0	--
Total	$8,787.3	$9,460.1	$10,085.9	$9,872.9	$412.8	4.4%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Leisure Services						
D-62	Parks - R&M Existing Facilities	68.0	2,174.0	2,000.0	4,904.8	4,636.6
D-63	Pool Repairs and Renovations	233.6	207.0	-	719.8	240.1
D-64	Bridge and Boardwalk Inspection and Replacement	27.7	300.0	-	1,856.4	1,000.0
D-65	Pavement Repair and Maintenance	2.9	300.0	-	1,107.5	1,500.0
D-66	Park Equipment - Replacement / Life Cycle	21.9	200.0	-	1,169.3	912.8
D-67	Leisure Services System Master Plan	-	200.0	200.0	-	-
D-68	Truck – Dudley Park and Multi-Use Trails	-	-	50.0	-	-
D-69	Cook's Trail Reroute and Conversion to Multi-Use Trail	-	-	-	2,206.0	9,000.0
D-70	Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	8,364.0
D-71	Ben Burton Park Repairs and Renovations	-	-	-	2,223.8	-
D-72	Create a Property Boundary Program	-	-	-	200.0	250.0
D-73	Memorial Park Renovations	-	-	-	10,850.0	-
D-74	Bishop Park Renovations	-	-	-	-	20,500.0
D-75	Dudley Park Improvements	-	-	-	-	5,164.0
D-76	Sandy Creek Park Improvements	-	-	-	-	6,703.0
D-77	Satterfield Park Improvements	-	-	-	-	4,697.0
D-78	Southeast Clarke Park Improvements	-	-	-	16,647.0	-
D-79	Virginia Callaway-Cofer Walker Park Improvements	-	-	-	2,000.0	2,440.0
D-80	Morton Theatre Fork Lift Replacement	-	-	-	35.0	-
D-83	Cooks Property Master Plan	-	-	-	-	50.0
D-84	Whitehall Shoals Visioning Plan	-	-	-	-	25.0
Leisure Services Total		*354.1*	*3,381.0*	*2,250.0*	43,919.7	65,482.5
Current Services Total		**354.1**	**3,381.0**	**2,250.0**	**43,919.7**	**65,482.5**
Additions & Improvements						
Leisure Services						
D-81	Trails & Open Spaces Compact Track Loader Equipment	-	-	-	35.0	-
D-82	New Athens Creative Theatre Facility	-	-	-	12,555.0	-
D-85	Public Art Program	72.4	40.0	25.0	100.0	125.0
Leisure Services Total		*72.4*	*40.0*	*25.0*	12,690.0	125.0
Additions and Improvements Total		**72.4**	**40.0**	**25.0**	**12,690.0**	**125.0**
General Capital Projects Fund Total		**426.6**	**3,421.0**	**2,275.0**	**56,609.7**	**65,607.5**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	74	76	79	76	0

Magistrate Court

Mission

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed civil claims or approving mutual settlements in civil cases involving:

(a) Claims up to $15,000;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day, seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the review of financial circumstances, and imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Assigning a State Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the State Court Judges, entered December 20, 2016).
(h) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the arraignment, trial, sentencing, and probation revocation hearings in cases involving misdemeanor deposit account fraud ("bad checks") less than $1,500.00.

Goals and Objectives

Goal #1

Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

Objective #1

(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees.
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to maintain clerical errors and omissions at or below 5%. Continue to maintain errors on filing of Statement of Claims, Dispossessory Warrants and Warrant Applications at or below 6%.

Goal #2

Continue to seek input both internally from department staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

Objective #2

(a) Continue to hold quarterly staff meetings and receive input from the judges and court staff on department policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the monthly Legal Pop-up Clinics and provide information to the public on the resources available in Magistrate Court and provide copies of Magistrate Court forms.
(d) Continue to participate in refresher training for police officers and sheriff's deputies on court procedures.
(e) Maintain open communication and coordination with all law enforcement.

Goal #3

Maximize the use of computer technology and the Internet to enhance and streamline court functions.

Objective #3

(a) Maintain and update the court's webpage to ensure public access to information about the Magistrate Court, including links to frequently requested forms.
(b) Continue using the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue using specialized software for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Work with the County Law Library staff and its Legal Clinic volunteers to provide information about Magistrate Court.
(e) Establish and maintain video equipment to conduct virtual hearing during times of emergencies.

Goal #4

Develop and implement new data management system with SPLOST funds.

Objective #4

(a) In coordination with court, jail and law enforcement staff, develop data exchange system for sharing criminal records information.
(b) Work with Court Administrator to develop and implement a new case management system to manage civil cases, garnishments, and to promote other automated processing.
(c) Implement imaging project for all case files stored off-site.

Magistrate Court

Performance Measures

	Actual			CY22	
	CY20	CY21	CY 22	Goal	Actual
Goal #1					
Warrant Application Filings	144	100	96		
Criminal Arrest Warrants	7,099	6,565	7,856		
Search Warrants	255	290	315	80% Returned	54% Returned
Criminal Hearings	2,765	3,150	3,491	5% Error Rate	**Achieved**
Civil Filings	3,192	2,896	4,746	5% Error Rate	**Achieved**
Civil Hearings	727	1,017	1,543	5% Error Rate	**Achieved**
Garnishment Answers	663	431	***	5% Error Rate	**Less than 1%**
Goal #2					
Quarterly Staff Meetings (4 sessions)	100%	100%	3 Sessions	100%	75%
Monthly Pop-Up Clinics	100%	None		100%	100%
Goal #3 – Technology					
Magistrate Court Web Page Views	21,314	8,333	8,761	10% Increase	Not Met
Arrest Warrants by EWI	5,847	6,470	6,934	80% Electronic	88%
Blood Search Warrants by EWI	0	1	20		
Dispossessory E-Filing	219	226	0**	10% Increase	Not Met
Public use of County Law Library (New)					
Goal #4					
Criminal Data Exchange		100%		100%	Met
New case management system		90%		90%	Met
Imaging & Scanning (Off-site Files)				20%	Met
Financials (transactions in dollars)	$780,198	$480,357	$451,976*	5% Increase	Met

- This figure includes only filing fees and other payments for court services. Previously this figure included money which we receive for garnishments, these funds are disbursed to the Plaintiffs

** Relationship with online filer was terminated by Chief Judge in November 2021

*** This data not tracked by Chief Judge. Error rate for all garnishment processing less than %1

Magistrate Court

Budget Highlights

The Approved Budget for Magistrate Court includes the following budget changes:

- $18,500 is included to convert a part-time Garnishment position to full-time. This amount is net of the part-time cost.
- $5,100 is included for additional operating expenses.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$722.9	$792.5	$1,016.6	$1,018.5	$226.0	28.5%
Operating	$56.1	$79.3	$84.4	$84.4	$5.1	6.4%
Total	$779.0	$871.8	$1,101.0	$1,102.9	$231.1	26.5%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Court Operations	$430.9	$540.4	$511.5	$513.3	($27.1)	-5.0%
Court Judge's Office	$348.1	$331.4	$589.5	$589.6	$258.2	77.9%
Total	$779.0	$871.8	$1,101.0	$1,102.9	$231.1	26.5%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	11	11	12	12	1

Manager's Office

Mission & Goals

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCGov Charter dictates the authority and the responsibility of the Manager.

Goals/Objectives

During FY24, the Manager's Office will focus on the following goals and objectives:

- Guide the organization to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
- Continue to monitor and evaluate both short-term and long-term financial projections and develop recommendations to meet future operational challenges and/or opportunities.
- Assist the Mayor and Commission in their efforts and intent to reform the criminal justice system.
- Work with the Transit Department to provide sustainable Transit that reaches further out towards the edges of the County through developing transfer facilities.
- Continue the management of the SPLOST 2020 program, the TSPLOST 2018 Program, the TSPLOST 2023 Program and finalize the closeout phase of the SPLOST 2011 Program.
- Assist the Mayor and Commission in their efforts and intent to create more affordable housing and mixed income neighborhoods within Athens-Clarke County while finalizing the Affordable Housing Strategic Plan.
- Support the Public Utilities Department in evaluating and engaging in future water source alternatives and implementing the service delivery plan.
- Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts in order to meet defined Mayor and Commission goals. Adjust rates to fully realize revenue recovery in each cost center.
- Assist the Mayor and Commission in their efforts and intent to invest in human infrastructure, especially with regard to for American Rescue Plan Act funding and implementing the associated programs and initiatives such as development of a Homeless Strategic Plan and a Youth Development strategy.
- Work with Corrections on workforce and soft skill programs to create opportunities for returning residents.
- Implement the ACCGov Clean and Renewable Energy Plan to become 100% clean and renewable in energy use by 2035.within Athens-Clarke County.
- Monitor ACCGov's ability to maintain competitive market wage adjustments and benefits to recruit and retain employees.
- Continue implementation of the Organizational Strategic Plan with performance metrics that has a public facing dashboard.
- Monitor and report on progress of the M&C Goals and Strategies through the newly adopted Strategic Plan, continue to link with ongoing agenda items and the FY24 budget goals.
- Coordinate and cooperate with the Office of Operational Analysis to seek improvements to government functions and efficiencies.
- Identify funding and partnership opportunities to implement various Corridor Study recommendations (Atlanta Hwy, Lexington Rd, Prince Ave).
- Continue to work with Economic Development staff to capture new prospects and encourage growth of existing business and industry, as well as to establish a program to assist with the development of entrepreneurship.

- Encourage the Police Department to continually strengthen its culture of community-oriented policing and to conduct its operations in an open and transparent manner.
- Support the implementation strategies for Envision Athens and the Comprehensive Plan.
- Foster leadership development and new initiatives within the Unified Government through the Innovation Ambassador program and by participating in the Engaging Local Government Leaders (ELGL) network, Peak Academy and other efforts.
- Continue to explore options to engage, educate, and inform citizens of Athens-Clarke County regarding the functions, policies, and programs of the Unified Government
- Evaluate ACCGov's public engagement strategy, ensure two-way communication, and innovate ways for the public to access information easier.
- Continue to staff and advise the Government Operations Committee and Legislative Review Committee.
- Finish the implementation of a new Enterprise Resource Planning (ERP) System, the MUNIS platform, for Finance and Human Resources.
- Support the efforts of Organizational Development in providing measurable learning and development programs to help grow and retain employees, as well as refining ACCGov's approach to succession planning.
- Continue implementation of the organizational values and integrate them into the employee evaluation performance management tool for the first time.
- Improve project management practices, resulting in more clearly defined roles, timelines, and deliverables.
- Work with the Mayor and Commission, Economic Development Department and the Attorney's Office to implement the six tax allocation districts in Athens-Clarke County.

Performance Measures

Geospatial Information Office

Measure	FY20	FY21	FY22	FY23 Goal	FY24 Goal
Reduce number of ESRI Enterprise storage credits expended by 20% year-over-year	58000	66400	77844	70059	56047
Demonstrated, documented progress (including completed milestones and quarterly updates) toward 70/98 strategic initiatives in organizational strategic plan	N/A	N/A	N/A	50	70
Number of datasets maintained and offered via community health data ecosystem 50	N/A	N/A	12	15	50
Net promoter score among surveyed process improvement engagement participants greater than 30	N/A	N/A	N/A	25	31
All appropriate business lines maintaining departmental or office strategic plans on performance management platform	2	4	7	20	40
Public facing performance metrics for all ARPA funding 'buckets'	N/A	N/A	1	2	5
Public-facing and regularly updated performance measures corresponding to initiatives in organizational strategic plan	N/A	N/A	N/A	18	24
Maintain What Works Cities certification			Silver	Silver	Gold
Showcase at least 10 up-to-date web applications on Open Data Portal	4	4	6	8	10

Organizational Development

Organizational Development Performance Measures linking Mission Statemer

Performance Measure	*FYGoal*	*FY18*	*FY19*	*FY20*	*FY21*	*FY22*	*FY23*	*Notes*
At the heart of Organizational Development, we create meaningful programs								
% of participants that purport they developed new skills or competencies after attending an OD program	**85%**	**97%**	**87%**	**95%**	**Null**	**83%**	**100%**	
% of participants that rated facilitator as effective	**85%**	**99%**	**94%**	**98%**	**Null**	**86%**	**100%**	
% of participants that purported OD program was important to their success	**85%**	**98%**	**67%**	**100%**	**Null**	**Null**	**100%**	
% of participants that said they would recommend the OD program to others	**85%**	**98%**	**94%**	**95%**	**Null**	**77%**	**100%**	
% of participants that "agree" they gained self-awareness following completion of OD program	**85%**	**100%**	**74%**	**100%**	**Null**	**Null**	**100%**	
Total hours of training program instruction in fiscal year	**150**	**171**	**196**	**185**	**0**	**34**	**161**	*SUS(50hrs); IA(90hrs); ITSec(1hr); Int2Exec(3hrs); Toastm(1hr); Emerg(16hrs)*
% of ACC employees that completed training during fiscal year	**10%**	**33%**	**31%**	**13%**	**0%**	**12%**	**100%**	*See IT Security Training*
# of participants that completed training during fiscal year	**250**	**543**	**519**	**99**	**0**	**187**	**1563**	*Completed IT Security Training*
Average training cost per trainee - $ investment in training (< Goal)	**$ 150.00**	**$ 91.95**	**$ 159.31**	**$ 222.97**	**$ -**	**$ 14.50**	**$ 85.00**	$8500 in expenses / 100 ILT training participants
and learning experiences that support strategic relationships.								
% of participants that made new contacts to expand their network	**85%**	*New Measure*	**99%**	**100%**	**Null**	**100%**	**100%**	*IA's; Stepping Up*
% of participants that "agree" they gained self-awareness following completion of OD coaching experience	**85%**	*New Metric*	**100%**	**100%**	**Null**	**100%**	**100%**	
% of participants that purported OD learning experience was important to their success	**85%**	*New Metric*	**100%**	**100%**	**Null**	**100%**	**100%**	
% of participants that rated coach/facilitator as effective	**85%**	*New Metric*	**100%**	**100%**	**Null**	**100%**	**100%**	
Total # of hours of learning experience engagement	**100**	**80**	**259**	**249**	**21**	**16**	**154**	*130 ILT training hours + 24 coaching hours*
# of participants that completed a learning experience during the fiscal year	**100**	**47**	**111**	**175**	**17**	**13**	**1563**	*Completed IT Security Training*
% of ACC employees that completed a learning experience during the fiscal year	**5.0%**	**3.1%**	**7%**	**13%**	**1%**	**0%**	**100%**	*1454 active FT employees reported on 1/4/23*
LMS Utilization Metrics								
Number of users in the LMS (includes, ACCGov FT and PT employees, and non-ACCGov employees)	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**1654**	*1677 active FT and PT employees reported on 1/4/23*
Users who completed a learning plan in the LMS	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**32**	*Performance Pro Learning Plan and Workforce Development Learning Plan*
Number of published eLearning courses in the LMS	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**252**	*252 eLearning courses*
Number of ILT courses in the LMS	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**14**	
Users who completed a course in the LMS	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**4069**	*109 courses completed*
Number of training materials accessed via the mobile app	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**14**	
Average number of active users in LMS by month	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**256**	*IT Security Training (Jun-Sep 2022) were the most active months*
Channel Asset utilization - Total Views	**pending**	*New Metric*	*New Metric*	*New Metric*	*New Metric*	*New Metric*	**4062**	*23 channels; 815 assets*

Public Information Office

Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	FY22
The Public Information Office provides clear and open communications through a variety of outlets about the government's goals, activities, and services							
Website visitors	*Data Only*	1.89 million	2 million	2.06 million	2.65 million	2.33 million	**2.88 million**
Website pageviews	*Data Only*	4.23 million	4.3 million	4.22 million	5 million	4.65 million	**5.28 million**
Website notification subscriptions (all notifications)	*Data Only*	33,878 (6/14/17)	37,818	42,972	53,003	55,093	**57,079**
Number of downloads from website	*Data Only*	732,801	1.1 million	1.05 million	1.8 million	1.26 million	**1.22 million**
NewsFlashes distributed	*52*	52	103	78	92	89	**44**
NewsFlash items posted on accgov.com homepage	*75*	50 (7 mo.)	206	225	209	234	**122**
Number of social media accounts managed (@accgov)	*Data Only*	8	8	7	7	7	**7**
Social media following/subscribers for main ACC accounts	*TBD*	N/A	12,190	14,939	22,993	29,246	**31,816**
Minutes of video watched on social media	*Data Only*	N/A	166,804	215,842	1.72 million	850,967	**1.08 million**
Hours of Mayor & Commission meetings broadcast / streamed	*Data Only*	48:17	53:31	84:06	120:57	174:21	**149:19**
Minutes of non-meeting video produced	*360*	236 (7 mo.)	276	166	203	357	**153**
Number of offices featured in videos | newsflashes | homepage	*TBD*	7 | 20 | 19	28 | 21 | 25	21 | 26 | 29	24 | 34 | 26	39 | 61 | 64	**34 | 41 | 11**
Number of film project inquiries assisted	*Data Only*	23	25	25	17	10	**24**
Number served in outside group presentations, panels & tours	*Data Only*	N/A	185	266	119	17	**763**
Public digital displays managed	*Data Only*	9	7	7	7	10	**11**
and coordinates and collaborates with other departments' communications staff.							
Number of department website liaisons trained	*Data Only*	13	32	40	41	27	**46**
Number of department social media liaisons trained (SM@RT Team)	*Data Only*	22	10	23	12	20	**19**
Number of social media accounts monitored	*Data Only*	70	73	90	94	89	**89**
Number of locations claimed and monitored in Google Business	*Data Only*	N/A	93	102	124	126	**136**
Social Media Resource & Training (SM@RT) Team Best Practice & Training Session Hours	*8*	6	7.5	14.25	7.25	2.5	**7.5**

Manager's Office

Budget Highlights

The Manager's Office consists of six offices funded through the General Fund.

The Approved Budget for the Manager's Office includes the following changes:

Administration Office

- $62,400 for City Hall Safety Improvements to allow for a safer facility to be used by the staff and the public.

Geospatial Information Office

- Move $47,000 for Athens Wellbeing from Housing & Community Development to the Geospatial Information Office to support better data communication.

Organizational Development

- $11,000 for a Bigger Brains Learning Management System Package which is essential for employees to stay up-to-date with their ability to use Microsoft Office products and will allow learners to access training at their convenience and tailored to their needs through the Take Aim LMS.
- $4,500 for Training Supplies for the Organizational Development Specialist which is needed to support the programs which will be launched when the Organizational Development Specialist, approved in FY23, comes on board.
- $2,500 to fully fund the Operating Costs for the Organizational Development Specialist which received General Fund funding for the second half of FY23.

Public Information Office

- $7,900 to fully fund the Operating Costs associated with the Digital Services Coordinator since only partial year operating expenses were approved in FY23.
- $5,000 to fully fund the Intern Pay Adjustments to be consistent with the pay floor approved in FY23.

Sustainability Office

- $20,000 for an Existing Part-time No Benefit Staff to provide dedicated funding for the position within the division.
- $8,000 for the 5 Acre Wood Habitat Restoration Project to allow for operating expenses to be budgeted for trash clean up, removal of invasive species and thinning the excessively crowded understory.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Manager's Office

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$2,079.7	$2,244.8	$2,699.4	$2,539.6	$294.8	13.1%
Operating	$621.4	$1,023.1	$1,276.1	$1,160.2	$137.1	13.4%
Total	$2,701.1	$3,267.9	$3,975.5	$3,699.8	$431.9	13.2%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Manager's Administration	$846.6	$872.0	$1,135.2	$1,051.4	$179.4	20.6%
Public Information Office	$429.8	$485.3	$595.9	$596.1	$110.8	22.8%
Organizational Development	$295.4	$362.7	$479.0	$388.7	$26.0	7.2%
Geographic Info. Office	$439.8	$522.8	$545.1	$592.1	$69.3	13.3%
Sustainability Office	$404.1	$495.5	$764.2	$614.9	$119.4	24.1%
Office of Inclusion	$285.4	$529.6	$456.1	$456.6	($73.0)	-13.8%
Total	$2,701.1	$3,267.9	$3,975.5	$3,699.8	$431.9	13.2%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$2,678.5	$3,267.9	$3,825.5	$3,699.8	$431.9	13.2%
Special Programs Fund	$0.1	$0.0	$150.0	$0.0	$0.0	--
Grants Fund	$22.5	$0.0	$0.0	$0.0	$0.0	--
Total	$2,701.1	$3,267.9	$3,975.5	$3,699.8	$431.9	13.2%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Manager's Office - Public Information Office						
D-86	Website & eGovernment Enhancements	81.5	75.0	50.0	366.0	460.0
D-87	ACTV & Multimedia Production Equipment	82.4	25.0	-	100.0	200.0
Manager's Office - Public Information Office Total		*163.9*	*100.0*	*50.0*	466.0	660.0
Current Services Total		**163.9**	**100.0**	**50.0**	**466.0**	**660.0**
Additions & Improvements						
Manager's Office - Sustainability Office						
D-88	Purchase a Full Electric Pick Up Truck for Sustainability Office	-	-	-	10.0	-
D-89	Natural Area Rehabilitation and Management Program	-	75.0	-	1,099.9	2,155.0
D-90	Solar and Energy Program	-	-	100.0	650.0	500.0
D-91	Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency	-	-	100.0	650.0	2,900.0
Manager's Office - Sustainability Office Total		-	*75.0*	*200.0*	2,409.9	5,555.0
Additions and Improvements Total		**-**	**75.0**	**200.0**	**2,409.9**	**5,555.0**
General Capital Projects Fund Total		**163.9**	**175.0**	**250.0**	**2,875.9**	**6,215.0**

Authorized Positions

Fulltime Authorized Positions	FY22	FY23	FY24 Requested	FY24 Approved	▲
Manager's Administration	6	6	7	6	0
Public Information Office	4	5	5	5	0
Organizational Development	3	4	5	4	0
Geographic Info. Office	3	4	4	4	0
Sustainability Office	3	3	3	3	0
Office of Inclusion	3	5	5	5	0

Mayor & Commission

Mission

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter, which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Clerk of Commission

The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

Budget Highlights

The Approved Budget for the Mayor & Commission includes the following change:

- $40,000 for Travel/Training/Facilitation expenses ($10,000 Mayor, $30,000 Commission).

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$615.9	$622.5	$701.1	$706.9	$84.4	13.6%
Operating	$34.9	$45.3	$45.4	$85.4	$40.1	88.5%
Total	$650.8	$667.8	$746.5	$792.3	$124.5	18.6%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Mayor's Office	$155.4	$164.5	$176.9	$187.5	$23.0	14.0%
Commission's Office	$305.8	$308.8	$417.5	$452.6	$143.8	46.6%
Clerk of Commission	$189.6	$194.5	$152.1	$152.2	($42.3)	-21.7%
Total	$650.8	$667.8	$746.5	$792.3	$124.5	18.6%

Mayor & Commission

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions					
Mayor's Office	1	1	1	1	0
Clerk of Commission	2	2	2	2	0

Municipal Court

Mission

The mission of the Municipal Court is to fairly, efficiently and accurately adjudicate state misdemeanor and traffic cases; county ordinance cases; and county administrative cases in accordance with the laws of the United States; the State of Georgia; and the Charter and Municipal Code of the Unified Government.

Goals

The Municipal Court's goals are to:

- Treat all who have business before the Court with courtesy and respect.
- Apply the law fairly, impartially, and efficiently.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions, designed to address the individual circumstances of each case.
- Manage dockets, calendars, and processes to guarantee the timely and accurate disposition of court cases.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately and securely.
- Through all of these goals, to engender public confidence in the Municipal Court; for the Unified Government of Athens-Clarke County; and for the judicial system as a whole.

Objectives

- To expand the use of technology to increase access to Municipal Court, dispose of cases more efficiently and elevate customer satisfaction
- To continue scanning old paper files with the goal of reducing or eliminating off-site storage costs
- To partner with other departments (Athens-Clarke County Police Department, Athens-Clarke County Probation, Athens Clarke County Clerk of Court for State and Superior Court) in linking our computer databases to allow for the free flow of information thereby increasing the accuracy of information.

Performance Measures

	Actual			Forecast	
	FY20	**FY21**	**FY22**	**FY23**	**FY24**
Criminal/Traffic	11,362	9,194	11,761	15,054	18,817
Ordinance	264	165	106	110	120
Red Light Camera	0	3,469	4,871	6,088	7,610
School Bus Camera	369	94	677	744	819
School Zone Camera	0	1,579	10,134	8,155	8,970
Administrative Hearings	8	3	7	10	15
Parking	2,156	1,202	2,574	3,088	3,705
Total Cases	14,159	15,706	30,130	33,249	40,056

CRIMINAL CASE COUNTS (DETAIL)

OFFENSE	YR 2017	YR 2018	YR 2019	YR 2020	YR 2021	YR 2022
Disorderly Conduct	168	153	168	63	145	182
Public Intoxication/Drunk	179	141	178	50	67	94
Marijuana (less than one ounce)	42	99	70	5	2	3
Theft by Shoplifting	310	406	433	292	201	175
DUI	324	317	271	187	284	370

***Annual – (JAN-DEC)**

OFFENSE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Disorderly Conduct	149	166	186	135	83	161
Public Intoxication/Drunk	172	185	139	132	47	74
Marijuana (less than one ounce)	34	69	115	11	3	2
Theft By Shoplifting	226	362	431	408	233	152
DUI	298	273	310	269	235	333

***Fiscal – (JULY-JUNE)**

Budget Highlights

- There are no significant changes for the FY24 Budget for Municipal Court.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Municipal Court

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$620.1	$649.6	$682.7	$685.1	$35.5	5.5%
Operating	$43.7	$73.4	$73.4	$73.4	$0.0	0.0%
Total	$663.8	$723.0	$756.1	$758.5	$35.5	4.9%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Court Operations	$463.5	$517.6	$544.3	$546.0	$28.4	5.5%
Judge's Office	$200.3	$205.4	$211.8	$212.5	$7.1	3.5%
Total	$663.8	$723.0	$756.1	$758.5	$35.5	4.9%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$663.8	$723.0	$756.1	$758.5	$35.5	4.9%
Grants Fund	$0.0	$0.0	$0.0	$0.0	$0.0	--
Total	$663.8	$723.0	$756.1	$758.5	$35.5	4.9%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	10	10	10	10	0

Operational Analysis

Mission

The Office of Operational Analysis was created by the Charter of the Unified Government of Athens-Clarke County to conduct a continuing internal audit of the fiscal affairs and operations of every department, office, and agency of the Unified Government. The Office of Operational Analysis's mission is to promote transparency and accountability and to make recommendations that improve operations and strengthen internal controls of all departments and agencies of the Unified Government of Athens-Clarke County.

Objectives

The objective of the Office of Operational Analysis is to provide independent analyses, appraisals, and recommendations for the following activities:

1. Providing risk-based and objective insight into all departments and agencies' risk management level to facilitate the development of the audit work plan;
2. Reviewing and appraising the operations of departments and agencies;
3. Determining whether financial controls are in place to minimize losses;
4. Recommending operational improvements;
5. Determining whether a department or agency is achieving its mission, goals, and objectives;
6. Assessing compliance with established policies and procedures.

Performance Measures

	Actual			Forecast	
	FY19	**FY20**	**FY21**	**FY22**	**FY23**
Number of Audit Assignments/year.	1	2	N/A	N/A	N/A

Operational Analysis

Budget Highlights

- The previously vacant position of Internal Auditor has been filled and the FY24 Budget has been increased to accommodate staffing the office.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$94.0	$97.2	$152.7	$152.8	$55.6	57.2%
Operating	$31.5	$48.8	$48.8	$48.8	$0.0	0.0%
Total	$125.5	$146.0	$201.5	$201.6	$55.6	38.1%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	3	3	3	3	0

Other Agencies

Budget Highlights

- Other Agencies are either separate legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.
- FY24 Budget allocates $11.5 million for Other Agencies in the following funds:
  - General Fund $6,968,316
  - Hotel/Motel Tax Special Revenue Fund $4,456,920
  - Special Programs Special Revenue Fund (Project Safe) $ 31,000
    (Fine revenues designated for victim assistance programs per State Law)
- Additional information is provided in Section "F" of this document.

Appropriation Summary

General Fund	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	0	0.0%
Athens-Clarke County Libraries	2,146,186	2,661,002	2,955,217	2,955,217	294,215	11.1%
Athens Community Council on Aging	287,300	312,300	312,300	342,300	30,000	9.6%
Clarke County Public Health Department	946,354	946,354	946,354	946,354	0	0.0%
Department of Family & Children Services	208,600	208,600	208,600	208,600	0	0.0%
Circuit Public Defender	1,894,124	1,980,122	2,112,737	2,112,737	132,615	6.7%
Total Quasi-Governmental	**$5,662,770**	**$6,288,584**	**$6,715,414**	**$6,745,414**	**$456,830**	**7.3%**

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	0	0.0%
Athens Tutorial Program	3,500	3,500	3,500	23,500	20,000	571.4%
Envision Athens	96,750	75,000	75,000	75,000	0	0.0%
United Way of NE GA 2-1-1	24,402	24,402	24,402	24,402	0	0.0%
Total Community Service Agencies	**$224,652**	**$202,902**	**$202,902**	**$222,902**	**$20,000**	**9.9%**

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved		$▲	%▲
Athens Cultural Affairs Commission	21,000	45,000	0	0	*	(45,000)	-100.0%
Athens in Motion Commission	12,000	12,000	0	0	*	(12,000)	-100.0%
Oconee Rivers Greenway Commission	16,500	16,500	0	0	*	(16,500)	-100.0%
Total ACCGov Commissions*	**$49,500**	**$73,500**	**$0**	**$0**	*	**($73,500)**	**-100.0%**
Total General Fund	**$5,936,922**	**$6,564,986**	**$6,918,316**	**$6,968,316**		**$403,330**	**6.1%**

Other Agencies

Hotel/Motel Tax Special Revenue Fund

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Classic Center Authority	1,411,540	2,280,180	2,823,080	2,823,080	542,900	23.8%
Convention & Visitors Bureau	816,920	1,319,640	1,633,840	1,633,840	314,200	23.8%
Total Hotel/Motel Fund	**$2,228,460**	**$3,599,820**	**$4,456,920**	**$4,456,920**	**$857,100**	**23.8%**

Special Programs/Special Revenue Fund

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Project Safe, Inc.	26,000	31,000	31,000	31,000	0	0.0%
Total Special Revenue Fund	**$26,000**	**$31,000**	**$31,000**	**$31,000**	**$0**	**0.0%**
Grand Total Other Agencies	**$8,191,382**	**$10,195,806**	**$11,406,236**	**$11,456,236**	**$1,260,430**	**12.4%**

**FY24 Budget includes relocating budgets for three Athens-Clarke County (ACCGov) Commissions from Other Agencies to the ACCGov department acting as the liaison for those commissions:*

Commission	*Department*
Athens Cultural Affairs	*Leisure Services*
Athens in Motion	*Transportation & Public Works*
Oconee Rivers Greenway	*Leisure Services*

For more information, please see budget highlights for Leisure Services & Transportation & Public Works in Section C of this document.

Other Financing Uses

Mission

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

Budget Highlights

- A $2.6 million increase is included for transfers from the General Fund to the General Capital Projects Fund intended to extend the life of existing assets and program areas. This is particularly focused on lifecycle maintenance for our existing parks and facilities.
- FY24 includes a $2.0 million one-time transfer from the General Fund to the Fleet Replacement Fund as a supplement to help address deferred replacement of vehicles/equipment.
- $750,000 has been budgeted as a one-time transfer from the General Fund to the Health Insurance Fund to stabilize reserve funds.
- Transfers from enterprise and internal service funds to the General Fund have been updated to reflect changes in Pension and OPEB costs.
- Transfers from the Hotel/Motel Fund have increased to $643,300 primarily due to an increase of $241,400 to offset expenses that were moved from the Hotel/Motel Fund to the General Fund operating budget. The total also includes $70,000 that was added to the Planning Department for the purchase of short-term rental software and $159,000 added by the Commission to cover General Fund expenses.
- There are no other significant changes budgeted for FY24.

For more information on interfund transfers see the E-Section of the budget.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$7,544.1	$14,846.6	$29,846.2	$19,282.5	$4,435.9	29.9%
Hotel/Motel Fund	$90.3	$148.5	$484.3	$643.3	$494.8	333.2%
Sheriff Inmate Fund	$8.4	$35.0	$5.0	$5.0	($30.0)	-85.7%
General Capital Project Fd	$93.1	$0.0	$0.0	$0.0	$0.0	--
Airport Fund	$66.7	$66.6	$83.6	$81.0	$14.4	21.6%
Landfill Fund	$324.3	$324.8	$332.1	$326.3	$1.5	0.5%
Transit System Fund	$713.0	$767.4	$835.6	$809.9	$42.5	5.5%
Water & Sewer Fund	$1,787.1	$1,905.4	$2,167.7	$2,104.5	$199.1	10.4%
Solid Waste Fund	$280.0	$295.7	$316.4	$306.5	$10.8	3.7%
Storm Water Utility Fund	$371.9	$423.0	$471.9	$455.9	$32.9	7.8%
Water/Sewer Construc. Fd	$98.1	$95.8	$0.0	$0.0	($95.8)	-100.0%
Internal Support Fund	$42.2	$44.4	$45.0	$43.5	($0.9)	-2.0%
Fleet Management Fund	$102.4	$100.8	$105.6	$102.3	$1.5	1.5%
Insurance & Claims Fund	$43.8	$44.8	$49.7	$48.0	$3.2	7.1%
Health Insurance Fund	$38.5	$47.3	$52.2	$50.3	$3.0	6.3%
Total	$11,603.9	$19,146.1	$34,795.3	$24,259.0	$5,112.9	26.7%

Other General Administration

Mission

Other General Administration includes programs and expenditures not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

Budget Highlights

The FY24 Budget for Other General Administration for all funds includes the following as well as other costs:

- Funding for health insurance for retirees (or Other Post-Employment Benefits – OPEB) is $8.9million. $8.5 million of this amount is budgeted in the General Fund and covers OPEB costs for the General Fund, enterprise funds, and internal service funds. The budget for OPEB in other funds totals $412,400. FY24 also includes a $750,000 one-time contribution from the General Fund to stabilize reserve funds.
- $1.8 million ($939,300 in the General Fund) is budgeted for the Self- Funded General Liability program. (Note: this annual cost is estimated to be $3.0 million in FY24, with $1.2 million funded from the ARPA-CSLFRF "Revenue Replacement/Budget Balancing" budget approved by the Mayor and Commission on March 1, 2022. These "Revenue Replacement/Budget Balancing" funds will gradually decline over the next years.)
- Across all funds, the budget includes approximately $4.0 million ($2.6 million in the General Fund) for Unified Plan salary increases. This includes a 7% market increase for ACCGov's Unified Pay Plan (non-Public Safety employees). A pay table increase of 6% is also planned to improve recruitment by increasing pay for new hires. This budget also includes funding the government's Employee Performance Management Program (PMP) increase of 1%. The PMP is designed to reward and retain current employees who meet the highest levels of performance. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.

General Fund

The General Fund Other General Administration includes the following:

- $2.3 million for Pension funding for enterprise funds and internal service funds
- $2.8 million for the Public Safety Step Plan for public safety employees. This amount includes $1.9 million for a 7% step pay table adjustment, $495,000 for scheduled step increases, and $400,000 for adjustments that may result from the Sheriff's Office market survey study. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.
- $1.8 million of "vacancy/overtime contingency" has been budgeted to be transferred to departments that have extra overtime needs or have gotten closer to full staffing. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.
- $736,000 for future enhancements for compensation issues. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation.
- $150,000 as part of the Commission initiative for Public Safety and Community Building
- $130,100 for the Government's participation in the Northeast Georgia Regional Commission
- $500,000 to budget for Leave for Compensated Absences
- $150,000 for auditing and accounting fees
- $100,000 to provide support for emergency medical services through a contract with Athens Regional Medical Center

Other General Administration

- An Operating Contingency of $1.2 million, the same as the FY23 Budget
- $50,000 is included for Media Arts partnerships (music and film)
- $37,000 for the employee/retiree Holiday Luncheon and $30,000 for an employee Spring event.
- The FY24 budget for Other General Administration also includes the Government's dues and memberships to the organizations listed below.

Georgia Municipal Association	28,500
Association of County Commissioners of Georgia/NACO	18,500
National League of Cities	9,900
Alliance for Innovation	8,000
Athens Area Chamber of Commerce	4,200
Georgia Forestry Commission	3,000
Mayor's Innovation Project (UW-COWS Program)	3,000
Engaging Local Government Leaders	2,000
International Town & Gown	600
Total	$77,000

Special Revenue Funds

- The Special Programs Fund includes $275,000 of one-time appropriations for the multi-year items below (funded from a transfer from the General Fund).

Capital Grants Assistance and Planning	150,000
Capital Life Cycle Plan Development	125,000
Total	$275,000

- Other General Administration in the Hotel/Motel Tax Fund includes the following programs:

Community Events Programs	285,000
Mayor's Community Improvement Program	20,000
Annual Fireworks Show	30,000
Total	$335,000

Other Funds

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) and the Building Inspection Special Revenue Fund are payments to the General Fund for administrative overhead expenses. This amount in FY24 is $3.4 million, $142,000 or 4.3% more than FY23 and is based on the most recent cost allocation plan. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the enterprise and internal service fund budgets is the depreciation expense for capital assets owned by each enterprise or internal service fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY24 is $20.0 million, similar to FY23.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for Other General Administration in FY24 is estimated to be $4.0 million to fund current claims for workers' compensation, general liability and the current cost of

insurance, $700,000 more than FY23. The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $19.4 million in FY24, an increase of $1.3 million from the FY23 Budget. For more information on these funds in total, see E-Section of the budget.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$10,819.9	$19,108.9	$20,345.3	$22,702.1	$3,593.2	18.8%
Hotel/Motel Fund	$115.6	$176.4	$185.0	$335.0	$158.6	89.9%
CDBG Fund	$11.6	$5.3	$8.6	$8.6	$3.3	62.3%
Emergency Telephone Fund	$169.1	$454.8	$435.6	$435.6	($19.2)	-4.2%
Grants Fund	$645.5	$22.0	$26.2	$26.2	$4.2	19.1%
Alt. Dispute Resolution Fund	$15.8	$23.3	$24.2	$24.2	$0.9	3.9%
Affordable Housing Fund	$25.2	$111.9	$107.0	$106.9	($5.0)	-4.5%
Special Programs Fund	$96.4	$124.8	$399.8	$399.8	$275.0	220.4%
Building Inspection Fund	$243.8	$342.6	$323.6	$323.6	($19.0)	-5.5%
Tax Allocation Districts	$8.9	$920.4	$1,143.3	$1,143.1	$222.7	24.2%
Airport Fund	$490.6	$560.9	$568.3	$568.3	$7.4	1.3%
Landfill Fund	$1,181.1	$1,247.4	$1,371.4	$1,371.4	$124.0	9.9%
Transit System Fund	$4,329.4	$5,285.8	$5,206.4	$5,206.4	($79.4)	-1.5%
Water & Sewer Fund	$17,066.8	$16,278.7	$16,185.2	$16,185.2	($93.5)	-0.6%
Solid Waste Fund	$812.2	$853.8	$831.1	$831.1	($22.7)	-2.7%
Stormwater Fund	$1,584.7	$1,683.6	$1,952.3	$1,952.3	$268.7	16.0%
Internal Support Fund	$103.1	$70.8	$63.9	$63.9	($6.9)	-9.7%
Fleet Management Fund	$29.8	$68.9	$59.0	$59.0	($9.9)	-14.4%
Fleet Replacement Fund	$2,490.0	$90.0	$90.0	$90.0	$0.0	0.0%
Insurance & Claims Fund	$3,929.0	$3,211.8	$4,032.7	$3,911.7	$699.9	21.8%
Health Insurance Fund	$15,537.0	$18,108.0	$19,429.4	$19,429.4	$1,321.4	7.3%
Total	$59,705.5	$68,750.1	$72,788.3	$75,173.8	$6,423.7	9.3%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund	FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services					
Other General Administration					
D-92 Capital Budget Contingency	214.3	180.0	100.0	600.0	1,000.0
Other General Administration Total	*214.3*	*180.0*	*100.0*	600.0	1,000.0
Current Services Total	**214.3**	**180.0**	**100.0**	**600.0**	**1,000.0**
General Capital Projects Fund Total	**214.3**	**180.0**	**100.0**	**600.0**	**1,000.0**

Planning & Zoning

Mission

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

Goals

- Maintain a high level of accuracy and efficiency in the administration of construction plans review, processing of zoning decisions, and certificates of appropriateness so that 95% of all application reviews are completed within established timeframes.
- Promote a long-range view of community planning that assists the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions through incorporation of Comprehensive Plan initiatives and projects within the Community Work Program.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies. This will be accomplished through a predictable presence at related board/committee meetings, and in conformance with the adopted Service Delivery Strategy.
- Expand and routinely maintain the associated departmental GIS system, and promote the integration of GIS technology into appropriate governmental functions through upgrades in system software/hardware in coordination with the Geographic Information Office.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues through coordination and participation in MPO functions and by responding to all applicable Developments of Regional Impact.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

Objectives

- Afford all customers prompt, courteous, and impartial service that maintains established schedules and review times, while clearly articulating process instructions or review comments.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department by consistently updating the departmental webpage.
- Review all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.

Performance Measures

PLANNING DEPARTMENT PERFORMANCE MEASURES

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

Performance Measure	Goal	FY19	FY20	FY21	FY22	FY23	FY24
Zoning Actions and Special Use permits	Data Only	26	24	28	42	48	38
Variance requests	Data Only	22	14	20	22	15	20
% of Board and Commission applications processed and recommendations forwarded on time	95%	100%	99%	100%	100%	100%	100%
Site and/or building plans submitted through Plans Review	Data Only	242	240	234	266	286	270
New Plan Reviews submittals processed within designated time	95%	--	96.0%	97.0%	97.0%	99%	98%
Zoning permits issued	Data Only	1089	1091	986	968	996	1020
Preliminary subdivision plats	Data Only	4	9	6	6	8	5
Final subdivision plats	Data Only	82	77	72	88	93	82
Sign Reviews completed	Data Only	152	111	125	121	141	125
Home Occupation permits issued	Data Only	138	165	128	187	209	190
Demolition reviews	Data Only	105	79	76	71	73	75
Environmental Areas permits	Data Only	110	84	79	78	55	60
Customer service hours (phone / walk-ins)	Data Only	3950	4490	3550	3640	3760	4000
Zoning verifications	Data Only	422	462	276	326	493	450
Historic Preservation requests - staff & HPC review	Data Only	162	131	154	142	140	150
% of COAs processed at staff level as a % of total	50%	54%	62%	68%	59%	61%	65%
Number of Open Records Requests responded to with 3 business days	100%	100%	100%	100%	100%	100%	100%
Alcohol licenses	Data Only	51	39	34	32	37	40
Billboards	Data Only	5	7	9	4	3	5
Concept review	Data Only	2	6	8	6	11	10
Engineering Plans Review	Data Only	9	3	8	7	6	6
Historic Tax Exemption	Data Only	13	15	12	7	3	8
Special Event Permit	Data Only	0	3	3	4	1	3
Timber Harvest	Data Only	18	17	13	12	14	15
Tree Management Plan	Data Only	74	50	88	83	95	85

Planning & Zoning

Budget Highlights

- $70,000 is included for Short-Term Rental Software. This item will be funded by a transfer from the Hotel/Motel Fund to the General Fund.
- In addition to funding from the General Fund, the Planning Department uses funding from the Building Inspection Special Revenue Fund for one Senior Planner position and a Planner II position totaling $160,000.
- The Planning Department also receives a Transportation Planning grant ($238,300) that is 80% federally funded. This includes a shift of approximately $30,000 from salaries to operating expenses.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,353.5	$1,511.0	$1,423.3	$1,425.0	($86.0)	-5.7%
Operating	$55.4	$177.8	$234.9	$235.1	$57.3	32.2%
Total	$1,408.9	$1,688.8	$1,658.2	$1,660.1	($28.7)	-1.7%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$1,156.8	$1,304.9	$1,260.5	$1,262.3	($42.6)	-3.3%
Building Inspection Fund	$121.7	$145.6	$159.4	$159.5	$13.9	9.5%
Grants Fund	$130.4	$238.3	$238.3	$238.3	$0.0	0.0%
Total	$1,408.9	$1,688.8	$1,658.2	$1,660.1	($28.7)	-1.7%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Planning & Zoning							
D-94		Replace Large Format Printer (KIP)	-	-	-	30.0	-
Planning & Zoning Total			-	-	-	30.0	-
Current Services Total			**-**	**-**	**-**	**30.0**	**-**
Additions & Improvements							
Planning & Zoning							
D-93		Comprehensive Plan Five/Ten Year Update	-	45.0	150.0	250.0	-
D-95	N	Historic Designation	-	-	20.0	-	-
Planning & Zoning Total			-	*45.0*	*170.0*	250.0	-
Additions and Improvements Total			**-**	**45.0**	**170.0**	**250.0**	**-**
General Capital Projects Fund Total			**-**	**45.0**	**170.0**	**280.0**	**-**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	18	19	19	19	0

Police Services

Vision and Mission Statement

As the full-service law enforcement agency for Athens-Clarke County, the Athens-Clarke County Police Department's vision is to ethically, efficiently, and effectively police in collaboration with the community we serve.

In support of that vision, our mission is to preserve life and reduce crime through continued enforcement of the law and sustained, meaningful partnerships across the community.

The department must perform its mission within the Constitution and with respect for law. All departments are bound and obligated to recognize and adhere both to the statutory as well as the judicial limitations of police authority. It is not the role of police to legislate, to render legal judgments, or to punish.

Values

As an entity of the Unified Government of Athens-Clarke County, the Athens-Clarke County Police Department embraces its role in upholding and sustaining the core values: **Integrity**, **Competence**, **Collaboration**, **Community**, and **Each Other**. These core values are the guiding framework for our thoughts and actions. It is through leadership, mentorship, and accountability that we will uphold these core values and succeed in achieving our vision and mission, as well as accomplishing our goals and objectives, in service to the Athens-Clarke County community. As a law enforcement agency, these core values hold specific meaning to us:

INTEGRITY

We hold each other accountable to our community and to our commitment of upholding the law and protecting life and property.

COMPETENCE

We develop excellence and professionalism through our commitment to training, education, and mentorship.

COLLABORATION

We share the responsibility of reducing crime by policing with our community.

COMMUNITY

We build trust and legitimacy through relationships and transparency.

EACH OTHER

We stand together to support and protect the integrity, wellbeing, and safety of our fellow employees.

Community-Oriented Policing

The Athens-Clarke County Police Department embraces community-oriented policing as a collaborative management and operational strategy to protect life and reduce crime. Collaboration grows from of the sense of shared responsibility between the police and the community for reducing crime and fostering a safer and healthier environment for all. By developing relationships and partnerships, we are better able to collaborate with our community through understanding and mutual respect.

Police Services

The community-oriented philosophy is full-service, personalized policing whereby officers are consistently present and active in the same areas of responsibility and proactively partner with community members to identify and solve problems.

Prioritizing of Resources

The Constitution of the State of Georgia states that public safety is the paramount duty of government. Public safety at its core is the preservation of life and property achieved by safeguarding people from crime, disasters, and other potential dangers. To that end, the Athens-Clarke County Police Department relies on two (2) overarching strategic and collaborative approaches: 1) continued enforcement of the law; and 2) sustained, meaningful partnerships across the community. These strategies will serve guide the efforts to accomplish our goals and objectives.

Enforcement of the Law

As stated in the International Association of Chiefs of Police Code of Ethics:

Policing organizations "*with no compromise for crime*" are expected by duty and calling to "*enforce the law courteously and appropriately without fear or favor, malice or ill will…*"

Thus, the Athens-Clarke County Police Department continually seeks to fairly and impartially enforce the laws of the State of Georgia and the ordinances of Athens-Clarke County to protect life and reduce crime by holding those who harm others accountable and preventing future occurrences of criminal acts through deterrence.

Apprehension of Offenders

The administration of justice consists of the identification, arrest, prosecution, and punishment of the violator, the objective of which is voluntary compliance with the law. Once a crime has been committed, the duty of the police is to initiate the criminal justice system process by identifying and arresting the perpetrator, to obtain necessary evidence, and to cooperate in the prosecution of the case.

Deterrence of Crime

Street crime is curbed by the potential criminal's fear of immediate apprehension or by the increased likelihood of detection. Deterrence of crime requires the investigation of behavior which reasonably appears criminal in nature. In deploying police resources to inspire public confidence in the police's ability to ensure a peaceful environment, a balance must be struck between the deterrent effect of visible police presence and the undesirable appearance of oppression. To this end, the Athens-Clarke County Police Department seeks to police *with* our community and not police against our community.

Partnerships with the Community

As Sir Robert Peel stated in 1829:

"The police are the public and the public are the police. The police are only members of the public that are paid to give full-time attention to duties that are incumbent upon every citizen in the interest of community welfare and existence."

Thus, the Athens-Clarke County Police Department continually seeks to develop, refine, and achieve goals that foster strategic partnerships with community members and lead to sustained collaboration toward protecting life and reducing crime through preventative efforts.

Prioritizing Resources

Strengthening Public Trust and Legitimacy

The support and trust of the community is critical for 21st Century Policing. By continuing to foster partnerships built on mutual respect and promoting transparency of its policies and operations, the Athens-Clarke County Police Department will maintain and enhance the sense of trust and legitimacy with our community. To that end, the department will continue focusing its efforts and resources on the following:

- Expanding the types of information and documentation available through the Transparency in Policing page on the ACCPD Website, to include: current departmental policies and procedures and information concerning departmental demographics, complaints, and use of force;
- Increasing involvement of department personnel with various community groups, boards, associations, etc. to collaborate with others' efforts to improve the community;
- Expanding the use of social media, public service announcements, and community meetings/forums to better inform the public on police actions and other issues impacting the community;
- Refining public survey and public opinion tools to better understand community members' perspectives on their police department and other issues impacting the community;
- Sustaining and enhancing community outreach initiatives and programs;
- Working with the Public Safety Civilian Oversight Board to seek further refinement of police services and operations; and
- Developing and implementing a departmental performance measures system that allows the department to demonstrate the totality of its work and allows for the reporting of traditional measures (e.g., incident reports, citations, arrests) while also focusing on non-traditional performance measures of building trust and confidence within the community (e.g., problem oriented policing projects, community outreach meetings, etc.)

Fostering a Safer Athens by Reducing and Preventing Crime

While the primary responsibility for upholding the law lies with the people, there remains a shared responsibility between the police and the community for reducing crime and preventing crime. Since crime is a social problem, crime prevention is the concern of every person living in society. However, society employs full-time professional police to assist in preventing crime and to deter it and, when that fails, to apprehend those who violate the law.

Community engagement is essential to facilitate a free flow of information between the public and the police, to assist in the identification of problem areas, and to inform the public of crime trends and statistics. Additionally, knowledge of the community is essential so that each officer and employee may be instilled with a sense of concern for crime problems and law enforcement needs.

To that end, the department will continue focusing its efforts and resources on the following:

- Reducing crimes against persons in the calendar year 2023 to levels at or below the mean for crimes against persons over the last five (5) years with emphasis on gun-related crimes and violent crimes;

- Reducing crimes against property in the calendar year 2023 to levels at or below the mean for crimes against property over the last five (5) years with emphasis on felony property crimes (e.g., burglaries, motor vehicle thefts);
- Reducing crimes against society in the calendar year 2023 to levels at or below the mean for crimes against society over the last five (5) years with emphasis on gun-related crimes;
- Reducing the threat to public safety presented by gang-related criminal activities by prioritizing community outreach efforts, prevention, participation in the Youth Development Task Force, and through zero-tolerance enforcement for all gang related crimes;
- Reducing the threat to public safety presented by run-related criminal activities by prioritizing community outreach efforts, education, awareness, and through zero-tolerance enforcement for all gun-related crimes;
- Partnering with the District Attorney's Office to ensure successful prosecution of known prolific violent offenders and gang offenders;
- Identifying top crime areas through data-informed best practices and community engagement to target key areas for enforcement activities without engaging in a sense of over policing the community; and
- Locating, identifying, and returning stolen property to the rightful owners.

Enhancing Organizational Capacity

As a premier law enforcement agency, the Athens-Clarke County Police Department maintains a progressive posture that seeks to remain at the leading edge of operational advancements, technological innovation, workforce development, and more. To that end, the department will continue focusing its efforts and resources on the following:

- Developing and implementing a five (5) year strategic plan;
- Adhering to the principles and recommendations from the President's Task Force on 21st Century Policing;
- Providing the best safety equipment to employees to facilitate their ability to safely and effectively do their jobs;
- Focusing on safety and wellness of police employees from a holistic perspective, inclusive of resiliency training;
- Strengthening supervisory and leadership skills, in part, through implementation of a newly developed in-house Supervisory Skills Course;
- Sustaining recruitment efforts to seek full staffing of the police department;
- Updating its policies and procedures to maintain adherence to legal standards and best practices;
- Maintaining accreditation through The Commission on Accreditation for Law Enforcement Agencies (CALEA);
- Maintaining certification through the Georgia Association of Chiefs of Police (GACP) Law Enforcement Certification Program;
- Implementing and expanding the Youth Cadet Corps program to strengthen engagement with youth in the community and provide practical, work-related experience for our future workforce; and

- Reinforcing preparedness through attainment of resources and expansion of training for disaster management and mass casualty incidents.

Supporting the Safe movement of People Around Athens

To facilitate the safe and expeditious movement of vehicular and pedestrian traffic, the police must exercise the responsibility for traffic law enforcement. To enforce compliance with traffic laws and to develop driver awareness of the causes of traffic accidents, the police will appropriately warn, cite, or arrest traffic law violators. Presence and visibility of policing further serves as a deterrent to prevent driver behaviors that may result in crashes, serious injuries, and fatalities.

Traffic crashes are investigated to protect the rights of the injured parties, to care for those injured, and to determine the cause of the crashes so that methods of prevention may be developed and implemented. The department will continue to rely on data-driven, targeted enforcement of traffic violations and community-centric awareness and education efforts to support the following:

- Reducing levels of overall vehicle crashes in calendar year 2023 to levels at or below the mean for vehicle crashes over the last five (5) years;
- Reducing serious injury crashes to levels at or below the mean for serious injury crashes over the last five (5) years; and
- Reducing levels of fatality crashes in calendar year 2023 to levels at or below the mean for fatality crashes over the last five (5) years.

Public Service

Policing is a 24-hour, 7-day-per-week public service to the community. Often, because there are no other public or private agencies available, the public relies upon the police for assistance and advice in the many routine and emergency situations that occur in their lives. Saving lives, aiding the injured, locating lost persons, keeping the peace, and providing for the many other miscellaneous needs are basic services provided by the department. To that end, the department will continue focusing its efforts and resources on the following:

- Achieving compliance with the Association of Public Safety Communications standard for answering 90% of all 911 calls within 15 seconds;
- Providing the Behavioral Health Unit with the necessary resources, training, and education to meet increasing demands for service in response to behavioral health crises;
- Meeting or exceeding the necessary grant requirements to demonstrate full support in the efforts of the Mental Health Collaborative Grant Initiative;
- Identifying the appropriate final recommendations from the Mental Health Collaborative Grant Initiative for inclusion into departmental policies, procedures, and operations;
- With the sustainment of the mental health collaborative and refinement of data sharing, continuing diversion of persons in mental health crisis to supportive programs rather than entering the criminal justice system;
- Sustaining and enhancing the Emergency Medical Dispatch program to maximize life-saving outcomes; and
- Aiding in the implementation of the Alternative Response Team program in partnership with Advantage Behavioral Health Systems.

Performance Measures

Performance Measure	Goal	CY18	CY19	CY20	CY21	CY22
Incident Reports	*Data Only*	15,777	15,017	14,265	14,364	15,296
UCR Part I Violent Crimes	*Data Only*	524	553	Replaced by NIBRS	"	"
UCR Part I Property Crimes	*Data Only*	4,207	4,142	Replaced by NIBRS	"	"
Group A Offenses	*Data Only*	10,472	10,706	10,017	9,531	12,046
Group B Offenses	*Data Only*	3,911	3,968	3,869	1,519	4,260
Nonreportable Offenses	*Data Only*	4,019	2,910	1,814	1,663	2,196
Population	*Data Only*	127,064	127,330	128,331	128,671	128,711
Total number of 911 calls	*Data Only*	107,235	106,987	94,126	95,145	96,027
Percentage of 911 calls answered in 10 seconds	*≥ 90%*	87%	85%	91%	89%	93%* (in 15 seconds)
Percentage of 911 calls answered in 15 seconds (*Revised APCO Standard)	*≥ 90%*	.	.	.	.	93%
Total number of non-emergency calls	*Data Only*	50,465	52,734	46,125	42,152	43,121
Total number of dispatched calls for ACCPD Services	*Data Only*	95,927	98,216	101,998	86,140*	101,502
Total number of dispatched calls for ACC Fire Dept. Services	*Data Only*	5,953	6,282	7,622	7,235*	10,122
Total traffic crashes	*Data Only*	7,488	6,601	4,348	5,384	5,719
Total Traffic Stops	*Data Only*	18,496	18,641	9,017	9,311	15,037
Impaired Driving Crashes	*Data Only*	169	171	185	181	182
DUI arrests	*Data Only*	326	266	266	292	343
Total training hours provided	*Data Only*	36,793	35,676	32,625	28,955	28,921
Total sworn police officers	*Data Only*	254	254	255	256	256
Authorized Sworn Police Officers (FTEs per 1,000 citizens)	*>2.1*	2.0	2.0	2.0	2.0	2.0
Actual Sworn Police Officers (FTEs per 1,000 citizens)	*>2.1*	1.7	1.7	1.4	1.4	1.6
Police Officer Attrition Rate	*<10%*	20.1%	13.4%	11.0%	10.5%	11.7%
Operating Budget (Police Only)	*Data Only*	$21,869,627	$22,688,986	$21,929,255	$22,513,278	$23,264,737
% operating expenses (Actual vs. budget)	*Data Only*	98.9%	96.8%	81.4%	95.5%	103.9%
Overtime as % of base personnel cost	*Data Only*	3.7%	4.7%	4.8%	5.3%	5.6%

Budget Highlights

General Fund

The General Fund represents the largest portion of the Police Department's budget and supports most of the operations for the Department. The Approved Budget for the Police Department includes the following changes:

General Fund

- $100,000 to create a Real Time Crime Center because an RTCC is an investigative tool that allows for efficient and effective allocation of law enforcement resources through timely analysis of established data sets through data-driven practices.
- $11,400 for the West Precinct Lease to fully fund the CPI adjustments to the lease.
- $6,000 for Motorcycle Maintenance to fully fund the costs.
- $4,700 for Naloxone for increased use and unit costs.
- $3,900 for radio indirect rate increases to fully fund the increases in the internal support rates.

E-911 Fund

The Central Communications Division operates within the Emergency Telephone System Special Revenue Fund, E-911, primarily funded through 911 fees and General Fund support. There are no significant changes approved in the E-911 Fund.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For more information on the Emergency Telephone Fund, see page E-11.

Police Services

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$23,084.2	$23,614.0	$26,068.6	$25,139.2	$1,525.2	6.5%
Operating	$5,060.9	$5,408.3	$6,103.0	$5,690.0	$281.7	5.2%
Total	$28,145.1	$29,022.3	$32,171.6	$30,829.2	$1,806.9	6.2%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Command	$1,274.0	$1,492.2	$1,757.5	$1,641.3	$149.1	10.0%
Field Operations	$14,346.0	$14,217.1	$15,603.0	$14,900.1	$683.0	4.8%
Crime Investigation	$4,031.6	$3,639.8	$4,257.0	$4,186.9	$547.1	15.0%
Strategic & Professional Dev.	$44.3	$40.3	$40.0	$40.0	($0.3)	-0.7%
Support Services	$2,946.8	$2,964.0	$3,236.8	$3,102.7	$138.7	4.7%
Community Outreach	$1,772.1	$2,030.4	$2,489.1	$2,203.4	$173.0	8.5%
Special Operations	$640.9	$1,009.5	$1,086.6	$1,045.9	$36.4	3.6%
Central Communications	$3,089.4	$3,629.0	$3,701.6	$3,708.9	$79.9	2.2%
Total	$28,145.1	$29,022.3	$32,171.6	$30,829.2	$1,806.9	6.2%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$24,165.2	$25,245.0	$28,322.0	$26,972.3	$1,727.3	6.8%
Emergency Telephone Fund	$3,089.4	$3,629.0	$3,701.6	$3,708.9	$79.9	2.2%
Special Programs Fund	$107.8	$148.3	$148.0	$148.0	($0.3)	-0.2%
Grants Fund	$782.7	$0.0	$0.0	$0.0	$0.0	--
Total	$28,145.1	$29,022.3	$32,171.6	$30,829.2	$1,806.9	6.2%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Police Services							
D-96	N	Additional Rifles	-	-	43.0	-	43.0
D-97		Assigned Vehicle Program Enhancement	-	-	-	620.0	-
D-98		Replace Investigative Operations Vehicles	-	70.0	70.0	280.0	350.0
D-99		Motorcycle Replacement Program	12.7	60.0	55.0	240.0	300.0
D-100		Mobile Computing Replacement Program	229.3	195.0	190.0	780.0	975.0
D-101		ACCPD Network Server Replacement Lifecycle	37.7	25.0	25.0	100.0	125.0
D-102		LIDAR Speed Detection Equipment Replacement Cycle	-	37.5	12.5	50.0	62.5
D-103		Police Radio Battery & Microphone Replacement Cycle	-	43.0	43.0	172.0	215.0
D-105		E-911 Infrastructure Upgrades	-	-	100.0	-	-
D-106		Mobile Command Center Replacement	-	-	-	850.0	-
D-107		Replacement of Computer-Aided Dispatch (CAD) Workstations	-	-	120.0	-	60.0
Police Total			*279.7*	*430.5*	*658.5*	3,092.0	2,130.5
Current Services Total			**279.7**	**430.5**	**658.5**	**3,092.0**	**2,130.5**
Additions & Improvements							
Police Services							
D-104		Emergency Medical Dispatch (EMD) Program	-	-	100.0	-	-
Police Total			-	-	*100.0*	-	-
Additions and Improvements Total			**-**	**-**	**100.0**	**-**	**-**
General Capital Projects Fund Total			**279.7**	**430.5**	**758.5**	**3,092.0**	**2,130.5**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	331	332	338	332	0

Probate Court

Mission

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist persons living with mental illness, dementia or other cognitive impairments, safeguarding the due process rights of all with efficiency and grace.

Goals

- To implement a new case management software that will replace the current case management software allowing for more efficient and streamline case processing.
- To digitize and index records of court proceedings for the period 1976-1997 which are currently not publicly accessible in a format other than the original records, to bring us into compliance with the law.
- To improve and facilitate information retrieval while safe-guarding historical documents.
- To better monitor and audit annual return and inventory filings by conservators, administrators and executors promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety by being attentive to signs of possible harm and/or abuse.

Objectives

- To work closely with Pioneer, our contracted case management system provider, to streamline court procedures by adapting the software to our court's needs and by fully utilizing the features available to reduce case processing time by 20%, once we go live.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates by using our new time-driven capability to trigger reminder letters, notices to appear and other applicable monitoring and enforcement mechanisms in 100% of new cases and in 50% of old ones per year over the next two years to begin upon the completion of software upgrade.
- To continue partnership with Advantage Behavioral Health Systems, the Department of Behavioral Health and Developmental Disabilities, the Treatment and Accountability Court, law enforcement and other mental health stakeholders to improve access to treatment and supportive services for those with mental illness and/or addictive disease by providing judicial support, training and expertise as requested.

Performance Measures

	Actual			Forecast	
	FY20	**FY21**	**FY22**	**FY23**	**FY24**
Marriage License Applications	638	752	902	945	990
Firearms License Applications	1,037	1,681	778	600	600
Mental Health Applications	21	26	32	34	36
Inventory/Returns Filings	125	121	176	185	195
Estate/Docket Filings	481	569	590	620	650
TOTALS	2,302	3,149	2,478	2,384	2,471

Probate Court

Budget Highlights

- The FY24 Budget for Probate Court has no significant changes.
- The court requested $114,000 for an Associate Judge position. This position was not recommended or approved.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$456.3	$470.3	$617.8	$504.8	$34.5	7.3%
Operating	$28.3	$41.2	$41.1	$41.1	($0.1)	-0.2%
Total	$484.6	$511.5	$658.9	$545.9	$34.4	6.7%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	6	6	7	6	0

Public Utilities

Mission

Our staff is committed to provide an uninterrupted supply of safe drinking water for public health, fire protection and economic productivity, and to safely convey and recycle wastewater in an environmentally responsive way. We operate and manage an effective and reliable enterprise, and responsibly reinvest in public health and environmental protection infrastructure at value to our ratepayers.

Goals

- Maintain the economic value of the public's water and sewer systems while improving its level of service
- Provide suitable technology to educate Athens-Clarke County citizens on environmental issues and to improve customer services
- Provide quality drinking water to protect and enhance the well-being of the citizens of Athens-Clarke County
- Maintain and improve the public water distribution and wastewater collection systems to meet the current and future needs of Athens-Clarke County.
- Adopt and /or expand new technology to provide efficient and improved operations, performance data and customer service
- Continue to safely recycle clean water from wastewater system
- Upgrade wastewater treatment to achieve better water quality and more beneficial reuse of residuals

Objectives

- Continue evaluation, replacement and/or rehabilitation of the public water transmission and distribution lines in a priority order
- Continue evaluation, replacement and rehabilitation of the public wastewater trunk and interceptor lines, in a priority order
- Evaluate and modify as necessary the Water Conservation Program ensuring that environmental, economic and public outreach goals are achieved
- Maintain water and sewer rates at affordable levels
- Continue utilization of the Wastewater Flow Monitoring Program to prioritize infiltration / inflow reduction
- Implement a non-potable recycle system to improve water supply resilience and reliability
- Implement water transmission line grid improvements to reduce impact of potential water service interruptions
- Initiate a three-year strategic plan to improve the department and the utility system's performance and accountability

Performance Measures

Performance Measure	Goal	FY17	FY18	FY19	FY20	FY21	FY22	Notes
Our staff is committed to provide safe drinking water for public health, fire protection and economic productivity,								
Drinking water produced (mgd)	NA	12.46	12.23	12.61	12.41	12.30	12.75	Report only
% SDWA compliance rate	100%	100%	100%	100%	100%	100%	99%	Goal = AWWA/WEF
Water main breaks / 100 miles	< 8.7	5.5	5.7	3.5	5.1	4.8	0.2	Goal < AWWA/WEF Median
ISO fire rating	1/1X	2/2X	2/2X	1/1X	1/1X	1/1X	1/1X	ISO Public Protection Classific'n
and safely convey and reclaim wastewater								
Reclaimed wastewater (mgd)	NA	11.14	11.80	13.51	12.01	12.04	11.69	Report only
NOWRF peaking factor (annual)	< 1.25	1.24	1.10	1.09	1.41	1.11	1.09	Goal < MNGWPD Average
MOWRF peaking factor (annual)	< 1.25	1.30	1.24	1.53	1.90	1.11	1.20	Goal < MNGWPD Average
CCWRF peaking factor (annual)	< 1.25	1.48	1.17	1.36	1.80	1.22	1.19	Goal < MNGWPD Average
% Sewer inspection	> 7.5%	10.6%	18.9%	28.8%	57.0%	32.5%	10.9%	Goal > AWWA/WEF Median
in an environmentally responsive way.								
SSOs / 100 miles of public sewer / yr	< 18	3.9	2.5	4.3	5.1	2.0	0.5	Goal < AWWA/WEF Median
SSO volume as % of total flow	< 0.005%	0.0009%	0.0021%	0.0164%	0.0675%	0.0271%		99,995 of
Net kWh / million gallons JGB WTP	2017	2,199	2,237	2,199	2,134	2,269	2,132	Goal < AWWA/WEF Median
Net kWh / million gallons NOWRF	2500	4,519	4,237	3,644	4,086	4,498	4,751	Goal < AWWA/WEF Median
Net kWh / million gallons MOWRF	2500	4,171	3,659	3,187	3,336	3,513	3,402	Goal < AWWA/WEF Median
Net kWh / million gallons CCWRF	2500	3,997	3,759	3,439	3,425	2,596	3,777	Goal < AWWA/WEF Median
% CWA compliance rate	100%	100%	100%	100%	100%	100%	94%	Goal = AWWA/WEF Median
We run an effective and reliable enterprise								
% Apparent water loss (annual CY) *	< 3.3	1.38	1.38	1.4	1.4	1.36	1.36	Goal < AWWA/WEF Median
% Real water loss (annual CY) *	<10.3	7.94	8.41	5.1	8.5	6.14	8.24	Goal < AWWA/WEF Median
JGB WTP peaking factor (annual)	< 1.6	1.2	1.2	1.1	1.2	1.1	1.5	Goal < MNGWPD Average
Debt coverage ratio (annual CAFR)	> 2.00	2.46	2.54	2.75	2.82		2.600	Goal > AWWA/WEF Median
Return on assets (annual CAFR)	> 2.00%	4.55%	4.47%	4.52%	4.49%		3.89%	Goal > AWWA/WEF Median
Operating ratio (annual CAFR)	> 55%	74.11%	73.14%	72.52%	56.41%		61.63%	Goal > AWWA/WEF Median
Debt ratio (annual CAFR)	< 43%	45.52%	42.54%	40.05%	37.96%		34.21%	Goal < AWWA/WEF Median
Debt per capita (annual CAFR)	< $1,700	1,806	1,733	1,663	1,729		1,491	from Fitch's report
Water and sewer bond rating (periodi	AA+	AA+	AA+	AA+	AA+	AA+	AA+	Goal > AWWA/WEF Median

responsibly reinvesting in public health and environmental protection infrastructure								
% CIP R&R sanitary sewers (annual)	> 1.2%	1.37%	2.19%	1.20%	2.29%	4.63%	3.41%	Goal > AWWA/WEF Median
% CIP R&R water lines (annual)	> 1.1%	3.61%	4.26%	2.43%	1.63%	1.13%	0.87%	Goal > AWWA/WEF Median
% CIP R&R treatment plants (annual)	> 2.3%	2.94%	1.40%	1.29%	3.32%	3.77%	2.90%	Goal > AWWA/WEF Median
at value to our ratepayers.								
Water affordability index	< 0.90%	1.00%	1.02%	1.05%	0.86%	0.76%	0.69%	Goal <= AWWA/WEF Median
Wastewater affordability index	< 0.96%	1.07%	1.11%	1.16%	0.97%	1.06%	0.96%	Goal <= AWWA/WEF Median
% Electronic and credit card payment	> 40%	new	new	41%	45%	49%		tbd
Average call wait time **	< 1:24	new	1:14	1:25	1:19	1:26	0:30	Goal < AWWA/WEF Median
Average call duration **	< 3:42	new	2:28	2:30	2:52	3:58	2:49	Goal < AWWA/WEF Median
Calls per customer service rep annual	> 3,782	new	4,985	5,071	5335	5692	5786	Goal > AWWA/WEF Median
Distribution O&M $ / 100 miles water	< $605,074	$198,401	$189,390	$136,056	$162,063	$241,896	$226,580	Goal < AWWA/WEF Median
Collection O&M $ / 100 miles sewer	< $694,874	$439,369	$486,783	$429,194	$583,209	$627,468	$576,148	Goal < AWWA/WEF Median
NOWRF O&M $ / mgal effluent	$1,495	$1,175	$1,320	$1,339	$1,675	$1,504	$1,608	Goal < AWWA/WEF 25th percentile
MOWRF O&M $ / mgal effluent	$1,495	$1,417	$1,396	$1,326	$1,395	$1,511	$1,033	Goal < AWWA/WEF 25th percentile
CCWRF O&M $ / mgal effluent	$1,495	$1,448	$1,817	$1,601	$1,691	$1,773	$1,508	Goal < AWWA/WEF 25th percentile
JGBWTP O&M $ / mgal production	$920	$686	$966	$724	$734	$766	$860	Goal < AWWA/WEF 25th percentile

**Water Loss Data is provided in March for each calendar year*

Glossary

AWWA means American Water Works Association
Capex means historical capital expenditure
CWA means federal Clean Water Act
ISO means Insurance Service Office
JGBWTP means the J.G. Beacham Water Treatment Plant
kWh means kilowat hours
mgal means million gallons
mgd means million gallons per day
MHI means median household income
Median means 50th percentile of performance by other utilities
R&R means capital rehabilitation and replacement
SDWA means federal Safe Drinking Water Act
SSO means sanitary sewer overflows that reach waters of the State
WEF means Water Environment Federation
WRF means water reclamation facility

Public Utilities

Budget Highlights

- Water and Sewer Fund revenues for FY24 are projected to be $63.6 million, an increase of $1.6 million over the FY23 Budget. FY24 revenues are based on the updated rate schedule.
- For FY24, the projected revenue is sufficient to fund projected operating expenses (including all debt payments) in the Water & Sewer Fund (not including depreciation).
- $48,000 is included for an additional Water Reclamation Operator position.

For more information on the Water & Sewer Fund, see page E-33.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$9,668.4	$10,796.6	$11,494.4	$11,584.5	$787.9	7.3%
Operating	$10,568.4	$12,045.8	$12,860.6	$12,861.2	$815.4	6.8%
Total	$20,236.8	$22,842.4	$24,355.0	$24,445.7	$1,603.3	7.0%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Administration	$889.1	$1,210.1	$1,259.2	$1,263.7	$53.6	4.4%
Constr & Proj Managemnt	$6,699.2	$7,632.9	$8,087.3	$8,127.2	$494.3	6.5%
Plant Operations	$12,179.5	$13,338.9	$14,350.2	$14,392.5	$1,053.6	7.9%
Engineering Management	$469.0	$660.5	$658.3	$662.3	$1.8	0.3%
Total	$20,236.8	$22,842.4	$24,355.0	$24,445.7	$1,603.3	7.0%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

Water & Sewer Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Public Utilities							
D-108		W&S Lines - Additions and Improvements	4,438.7	994.5	1,024.3	4,414.0	6,304.5
D-109		Meter and Water/Sewer Stub Additions	1,880.7	520.0	535.6	2,308.0	3,296.5
D-110		Donated W&S Additions Management	519.1	234.6	241.6	1,041.3	1,487.2
D-111		Watershed Protection Long-Term Monitoring	192.6	100.0	100.0	400.0	500.0
D-112		Replace Water Meters	3,717.0	365.0	365.0	1,460.0	1,825.0
D-113		Rehabilitate and Replace Sewers	28,501.7	10,000.0	20,000.0	80,000.0	80,000.0
D-115		Replace and Upgrade Facilities and Equipment	183.3	3,450.0	3,549.6	15,255.5	21,696.8
D-116		Rehabilitate and Replace Water Lines	8,019.1	3,000.0	4,000.0	16,000.0	20,000.0
D-117		Relocate Water & Sewer Lines for DOT Projects	2,931.1	200.0	500.0	800.0	1,000.0
D-118		Manage and Reuse Residual Solids	9,381.7	300.0	300.0	5,900.0	25,000.0
D-119		Improve Water Supply Reliability	4,473.7	2,000.0	3,000.0	26,000.0	35,000.0
D-121		Investigate and Install Alternative Energy Generation	213.9	-	100.0	2,000.0	-
D-125		Renovate/Expand W&S/Meter Mgt Construction Facility	2,168.8	-	-	1,800.0	9,000.0
Current Services Total			**66,621.6**	**21,164.1**	**33,716.2**	**157,378.7**	**205,110.0**
Additions & Improvements							
Public Utilities							
D-114		Extend Wastewater Collection System	3,107.7	100.0	100.0	400.0	2,000.0
D-120		W&S Contribution to Economic Development	343.1	100.0	100.0	400.0	500.0
D-122		WRF Phosphorous Improvements	22,231.0	2,000.0	2,000.0	500.0	-
D-123		Water & Sewer Additions and Improvements	372.6	200.0	200.0	800.0	1,000.0
D-124		Downtown Infrastructure Improvements	1,126.5	250.0	-	1,000.0	1,250.0
D-126		Utility Billing System	100.0	300.0	1,000.0	-	-
D-127	N	Raw Water Pipeline Maintenance Vehicle	-	-	40.0	-	-
Additions and Improvements Total			**27,280.8**	**2,950.0**	**3,440.0**	**3,100.0**	**4,750.0**
Water & Sewer Fund Total			**93,902.3**	**24,114.1**	**37,156.2**	**160,478.7**	**209,860.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	200	200	201	201	1

Sheriff

Mission

The mission of the Clarke County Sheriff's Office is to serve our community through intentional engagement, access and transparency. We are dedicated to conducting ourselves in a manner respectful of the trust that has been placed upon us. We will perform the constitutional and statutory mandates of the Office of Sheriff with the highest degree of competence, skill and professionalism. We strive to actively enforce the laws of our state and to safely operate our detention facilities through progressive, innovative and humane practices aimed towards rehabilitating those in custody through non-conventional methods and returning citizens back into our community with hope and a chance for a successful future.93 We are dedicated to this mission and to the people we serve to ensure that Clarke County is a safe place to live, work and visit.

Vision

Our vision is to be a nationally recognized public safety organization dedicated to deliberate service to our community. We will achieve excellence through education, training and empowering our employees to provide the highest professional services to the citizens of Clarke County. We are determined to provide a Sheriff's Office that is progressive, service oriented and purpose driven to influence and embrace change

Goal

We, the men and women of the Clarke County Sheriff's Office, pledge to infuse our core values in every aspect of our service to our community. Our four core values are:

- **Service** - We pledge to maintain a servant mind state with a community-oriented approach.
- **Dignity**- We strive to engage with our community in such a manner that each person is left with their dignity intact.
- **Respect**- We will be respectful in all interactions with our community members.
- **Professionalism** - We are skilled in the performance of our duties and governed by the code of ethics that demands integrity by word or by act publicly and privately, the allegiance to our oath of office and the laws that govern our nation.

*** Service * Dignity * Respect *Professionalism***

Diversity, Equity and Inclusion Commitment Statement

The Clarke County Sheriff's Office is committed to building a culture that promotes and supports a diverse and inclusive workforce. A diverse and inclusive workforce ensures that the Sheriff's Office benefits from the backgrounds, perspectives, and experiences of its employees. Diversity, equity, and inclusion are essential to law enforcement operations and to the critical mission of the Clarke County Sheriff's Office.

Objectives

- Reduce the number of warrants on file through innovative special operations and administrative warrant reduction efforts in cooperation with the courts and prosecutors.
  - Review the current warrants for validity and work with the Judiciary, District Attorney, and Solicitor General to review old warrants determined to be un-servable and create a review system to dismiss these warrants.
- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant processes, and provide timely presentation of prisoners before the courts.

- Prevent or quickly resolve any incident or breach of security in courtrooms, the courthouse, or the surrounding grounds.
- Pick up or deliver prisoners as needed, without harm, or undue delay as required by court orders or process of law.
- To provide all personnel with training opportunities in order to reduce liability.
- Continue procedural operation of the jail reducing errors in judicial processing, incidents of workplace injury, incidents of inmate violence, and public grievances. This goal applies to each year. This goal shall be assessed by tracking performance indicators in the above categories.
- Continue to manage a growing jail population by efficient management of the inmate population and increasing, on an annual basis, the number of rehabilitative programs offered and the number of inmates participating in these programs. This goal applies to each year. Projections of future jail population growth are attached. This goal shall be assessed by analysis of statistical reports of the Inmate Programs Office.
- To continue to recruit qualified applicants for the position of Deputy Sheriff and Detention Officer by developing diverse community organizational relationships and the continued execution of the recruiting list plan as approved.
  - Review the recruiting list plan on an annual basis to update and improve recruiting ideas.
- To maintain CALEA Advanced Accreditation. We believe through Advanced Accreditation; our agency will continue enhancements in the following areas:
  - Assures agency members that our policies and procedures are in written form and available to all personnel.
  - Assures that our personnel system is in accord with professional standards and is both fair and equitable.
  - Provides neutral guidelines for developing strong budget justifications, especially for personnel and their allocation across functions and activities
  - Reduces the likelihood of vicarious liability suits against the agency.
  - Assures county officials and the general public that the Sheriff's Office is delivering a high level of service.
  - Demonstrates our commitment to providing high quality services with effective and responsive policies and procedures that are also fair and equitable.
- To continue to enhance the CALEA and State Certification proof compliance process.

Performance Measures

	Actual			Forecast	
	FY20	**FY21**	**FY22**	**FY23**	**FY24**
Sheriff / Administration Section					
# Training Hours reported to Training Unit	8,959	16,122	11,642	13,000	15,000
Background Checks through GCIC	1,251	1,118	1,290	1,300	1,350
Fingerprints-firearms license., bondsmen, USDA, Bar Admission, RESA, other	1,076	1,794	1,830	1,850	1,900
# Complaints	75	53	9	15	18
Public Complaints / Grievances (founded)	3	4	1	6	9
New Deputy & Detention Hires	25	20	33	27	30
Deputy & Detention Separations	19	22	26	20	23
Total Sworn Staff	119	78	72	95	100
Total Staff	152	148	141	150	165
Use of Force Incidents	29	69	73	106	100

Sheriff

		Actual			Forecast	
		FY20	FY21	FY22	FY23	FY24
Sheriff / Field Section						
	New Warrants	6,232	5,139*	3,208	6,380	7,000
	Warrants Served/Processed	5,619	3,702*	2,034	4,002	5,000
	Total Arrest	3,030	2,185*	1,552	2,597	3,500
	Civil Papers Received	5,742	4,190*	8,357	8,816	9,000
	Civil Papers Served / Processed	4,379	3,078*	6,739	7,652	8,000
	Evictions Received	288	281*	495	634	1.200
	Evictions Served / Processed	279	116*	426	510	1,000
Sheriff/Jail						
	Average Daily Inmate Population	343	289*	365	439	440
	Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC	0	2	1	1	1
	Number of Inmates Processed	5,869	4,545*	5,684	6,492	6,500
	Number of Inmates Released	6,152	4,440*	5,619	6,454	6,500
	Number of Inmates Released to State System	208	110	121	142	150
	Number of Inmates Classified	3,570	2,017*	3,782	4,662	4,700
	Number of Inmate Medical Transports	210	251	119	115	115
	Inmate Participation in Rehabilitation /Education	2,252	2,280	866	1,258	1,275
	Inmate on Deputy/Staff Violence	17	14*	63	48	45
	Inmate on Inmate Violence	82	75*	98	98	100

***Due to the server crash, data stored in Tyler New World was lost. This has affected numbers for FY21 and FY22 which does not allow accurate totals to be determined at this time.**

Budget Highlights

The FY24 Budget for the Sheriff's Office includes the following:

- $2,028,000 increase (89% above FY23) to fund Healthcare Contract for Jail In-Custody Residents for a total of $4.2 million.
- Addition of one fulltime Medical Contract Compliance Officer position with funding of $52,400 provided by medical contract savings
- $50,000 increase to support miscellaneous expenses for conferences, supplies, travel, or other expenses

The Sheriff's Office requested an additional $2.6M for the following. None of these requests were approved; however, a $50,000 increase was approved to support miscellaneous expenses, as noted above:

- Employee Uniforms $ 2,024
- Thermal Image Monocular $ 5,929
- Field Travel, Lodging & Other Expenses $ 10,900

continued on next page

o	Roadway Emergency Services Unit	$ 11,107	(+associated $72K capital request)
o	Field/Jail Travel & Lodging	$ 21,155	
o	Extradition Expenses	$ 25,000	
o	Field/Jail Conferences & Schools	$ 32,060	
o	Community Outreach Events	$ 40,000	
o	Law Enforcement Supplies	$ 41,924	
o	Law Enforcement Community Engagement Conference	$ 50,000	
o	Accreditation Coordinator (1 fulltime position)	$ 52,444	
o	Jail Meals & Meal Preparation	$ 78,703	
o	Part-time expenses	$566,834	
o	Jail Overtime	$710,976	
o	Restructure Sworn Officer Compensation	$937,271	
		Total $2,586,327	

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$11,934.5	$11,363.5	$14,349.9	$12,133.2	$769.7	6.8%
Operating	$4,975.8	$5,489.1	$7,885.3	$7,556.1	$2,067.0	37.7%
Total	$16,910.3	$16,852.6	$22,235.2	$19,689.3	$2,836.7	16.8%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$1,579.4	$1,845.5	$3,210.2	$1,749.2	($96.3)	-5.2%
Jail	$11,586.5	$11,255.8	$14,945.3	$13,924.7	$2,668.9	23.7%
Field	$3,744.3	$3,751.3	$4,079.7	$4,015.4	$264.1	7.0%
Total	$16,910.2	$16,852.6	$22,235.2	$19,689.3	$2,836.7	16.8%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$16,860.6	$16,817.6	$22,170.1	$19,624.4	$2,806.8	16.7%
Sheriff Inmate Fund	$49.7	$35.0	$65.0	$65.0	$30.0	85.7%
Total	$16,910.3	$16,852.6	$22,235.2	$19,689.3	$2,836.7	16.8%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Sheriff							
D-130		Public Safety Initiative -Equip Tech	18.4	-	100.0	120.0	150.0
D-132		Replace Mobile Data Computers	76.0	-	-	30.0	30.0
D-133		Replace Courthouse Security Equipment	-	75.0	-	75.0	75.0
D-134		Replace Prisoner Transport Bus	-	-	-	-	250.0
Sheriff Total			*94.4*	*75.0*	*100.0*	225.0	505.0
Current Services Total			**94.4**	**75.0**	**100.0**	**225.0**	**505.0**
Additions & Improvements							
Sheriff							
D-128		Acquire Additional Jail, Field and Administration Vehicles	-	-	-	400.0	-
D-129	N	Purchase of a Vehicle for the Roadway Emergency Services (RESQ) Unit	-	-	-	-	-
D-131		Purchase X-ray Body Scanning System	-	-	-	-	40.0
D-135		Purchase a Virtual Reality Training System	-	22.5	-	73.1	28.1
Sheriff Total			-	*22.5*	-	473.1	68.1
Additions and Improvements Total			**-**	**22.5**	**-**	**473.1**	**68.1**
General Capital Projects Fund Total			**94.4**	**97.5**	**100.0**	**698.1**	**573.1**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	194	194	196	195	1

Solicitor General

Mission & Goals

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (when appropriate), while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

Another important component of seeking justice, particularly in the prosecution of misdemeanor cases, is to avoid doing more harm than good. While we take a victim-centered approach to our cases, that does not mean we ignore the facts and circumstances that led a defendant to be involved in the criminal justice system. Substance abuse, mental health, childhood trauma, poverty, and a number of other factors must be considered in the resolution of any case to ensure that we are setting each individual on a path that leads away from the courthouse. Research has shown that when those factors are appropriately addressed, an individual is less likely to reoffend, and the community becomes that much safer as a result.

To that end, our office has invested substantial time and resources developing pre-trial and pre-arrest diversion programs while also working closely with three treatment and accountability courts. While the pre-arrest diversion program has been slow to get going, we have received a substantial increase in referrals during the last four months of the year. We look forward to working with the new chief of police to ensure that the program grows and is utilized in more cases and under more circumstances. We have already had some very positive, productive meetings with the new chief with the aim of expanding and simplifying the program.

This year we hosted another successful restriction event and had the District Attorney's office as a full partner in the event. While we only hosted one event, we fielded dozens of other restriction requests throughout the year. We are currently working with the Georgia Justice Project to establish a full-time record restriction portal which would allow for participants to apply at any time rather than only once or twice a year. GJP has tentatively agreed to send attorneys once a month to meet with clients in person, in Athens. We are working to get that portal up and hope to have it in place by the end of January.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

Solicitor General

Objectives

- Manage a complex and growing caseload in a fair and equitable manner, with the aim of creating a safer community through positive outcomes, both for the victims and for the accused.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high-risk multi-offender DUI and domestic violence cases, providing resources to victims earlier in the process.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote two prosecutors through a government-funded grant to handle family violence cases and two county-funded prosecutors to handle DUI cases so that these complex cases can be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing free educational programs and record restriction events designed to reduce criminal behavior, promote safety, and improve the quality of life for those in our community.
- Continue to participate as team members of the DUI/Drug Court, Treatment and Accountability Court, and Veterans' Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

Performance Measures

OBJECTIVE	PERFORMANCE MEASURE	2021	2022
Offender Accountability	Percentage of convictions	50% Guilty pleas or convictions	53% Guilty pleas or convictions
	Percentage of dismissals	47% dismissals	45% dismissals
	Treatment Courts and creative treatment centered sentencing options	DUI Court: 35 new participants from our cases, 52 total participants; Veterans Court: 2 new participants from our cases, 9 total participants; Treatment & Accountability Court: 19 new participants from our cases, 26 total participants; Community Accountability Protocol (DV cases): 4 new participants	DUI Court: 50 new participants from our cases, 89 total participants; Veterans Court: 6 new participants from our cases, 11 total participants; Treatment & Accountability Court: 3 new participants from our cases, 15 total participants; Community Accountability Protocol (DV cases): 3 new participants
Reformative Justice	Pre-Trial Diversion	103 Pretrial Participants	253 Pretrial Participants

	Restriction Events	2 events, 112 applications, 81 arrest cycles restricted, 70 court files sealed	1 event, 70 applications, 65 arrest cycles restricted, 44 court files sealed
	Pre-arrest Diversion	4 pre-arrest diversion participants	12 pre-arrest diversion participants (8 since September 1st)
Victim Services Delivery	Performing statutory and constitutional notification of rights, court dates, and criminal justice system explanation	18,662 services performed by the Victim Witness Program for 3,202 victims	28,088 services performed by the Victim Witness Program for 3,807 victims.
	Early notification efforts	Update: new staff assignments should allow us to collect this number for 2022	Our Early Victim Notification Clerk completed 20,467 contacts.
	Face to face meetings with prosecutors and/or victim advocates	21 meetings recorded, working to improve reporting of in-person meetings	20 meetings recorded, working to improve reporting of in-person meetings in 2023
	Referrals to social services	We are still looking for a way to calculate activities as entered into case management	*Case management system doesn't have an easy way to measure this number. Still looking for solution.*
	Special Bond Hearing appearances	24 Special Bond Hearings, files created, attempted contact with victims	22 Special Bond Hearings, files created, attempted contact with victims
	Victim knowledge and satisfaction	Unable to conduct surveys without access to interns due to pandemic precautions. Interns in 2022 will conduct surveys.	Expecting interns to complete and analyze data in 2023.
Timely and efficient administration of justice	Time to disposition for accelerated programs	We expect these calculations to be more accurate in 2022 based on a resumption of normal court activities.	*We will provide this information once we have had time to analyze our data*
	Opportunities to adjudicate	Average of 15 court dates per month, not including motion times and specially scheduled pleas. Jury Trial Calendars resumed in August 2021.	Average of 16 court dates per month, not including motions or specially scheduled pleas. State court is running close to pre-pandemic scheduling.
	Maintaining low backlog	Opened 3338 misdemeanor cases and closed 2507 misdemeanor cases in State & Municipal Court	Opened 3860 misdemeanor cases and closed 3384 misdemeanor cases in State & Municipal Court

Solicitor General

Budget Highlights

The Approved Budget for the Solicitor General's Office includes the following change:

- $43,550 for 1 Victim Advocate and 1 Investigator starting in the second half of FY24 to further support the department's mission and operations.
- $3,100 for ballistic vests to ensure that the investigators are properly equipped to be to be interacting with the public in the roles they have.
- $2,000 for additional training funding since the training funding provided through the grant for the victim advocates was cut, it is a priority for all of the Office's employees, and it is required for advocates to receive the most up to date training.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$1,395.2	$1,328.1	$1,549.5	$1,509.1	$181.0	13.6%
Operating	$80.6	$74.3	$78.3	$80.6	$6.3	8.5%
Total	$1,475.8	$1,402.4	$1,627.8	$1,589.7	$187.3	13.4%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
General Fund	$1,272.2	$1,402.4	$1,627.8	$1,589.7	$187.3	13.4%
Special Programs Fund	$86.2	$0.0	$0.0	$0.0	$0.0	--
Grants Fund	$117.4	$0.0	$0.0	$0.0	$0.0	--
Total	$1,475.8	$1,402.4	$1,627.8	$1,589.7	$187.3	13.4%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	18	18	20	20	2

Vision, Mission & Goals

Athens-Clarke County Approach to Solid Waste Management

Solid Waste Department Vision Statement:
To be a leader in sustainable material management by creating a culture of zero waste.

Solid Waste Department Mission Statement:
To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

Core Values:
Integrity, Accountability, Efficiency, Innovation, Teamwork and Stewardship

Approach:
The Solid Waste Department (SWD) provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The department accomplishes this while maintaining a competitive cost of services for our customers and the community as a whole. The SWD is comprised of four Divisions.

The *Collections Division (CD)* functions as an enterprise fund that provides waste and recycling collection services to the Central Business District (CBD), Urban Service District (residential ~ 10,000 customers), commercial curbside, dumpster and roll-off customers. The Collections Division manages two general fund services the residential leaf and limb collection program and CBD litter control.

The *Landfill Division* (LD) functions as an enterprise fund that provides waste disposal services to customers from Athens-Clarke County and Oglethorpe County. The landfill offers recycling opportunities to customers, and is home to the Classic City Compost Facility, a commercial composting facility that manufactures a soil amendment from leaf and limb debris, bio-solids and/or food scraps.

The *Recycling Division* (RD) relies on funding from the Landfill Enterprise Fund, revenue from the sale of recyclable material, and the Waste Minimization Fee to support staff, events and programs. Additionally, the RD includes the public-private partnership Recovered Material Processing Facility (RMPF), Center for Hard to Recycle Materials (CHaRM) and Teacher Reuse Store. Beginning in FY 21, funding for a few programs was shifted to the general fund.

The *Keep Athens-Clarke County Beautiful Division* (KACCB) relies on funding from the general fund and functions as a Division of the ACC Solid Waste Department and a 501 C3 organization that is an affiliate of the state Keep Georgia Beautiful program national Keep America Beautiful program. KACCB provides education and outreach for 22 civic programs related to litter prevention, waste reduction, and beautification.

FY22 Overview:
Accomplishments

- Regional SW Management Plan completed by ACCSW staff (to be approved by region 2/2022)
- SW Department received Solid Waste Association of North America (SWANA) International COVID-19 Response Safety Award
- RD ended contractual relationship with Republic Services and hired RDS of Virginia, LLC to begin operating the ACC Recovered Materials Processing Facility.

- RD grew Glass Bottle Reduction Program, tripling the number of local businesses qualifying for a tax break
- RD CHaRM won the local Flagpole Favorites Eco-Friendly Award for the second year in a row
- KACCB successfully created a safety and training module for community homeless volunteer programs
- KACCB began development on the M&C funded *Illegal Dumping Prevention and Surveillance Project.*
- KACCB completed the 8th installment of the Loop 10 Daffodil and Tree project raising funds to plant 35 Crap Myrtle trees on the Olympic Driver on/off ramp
- KACCB developed and implemented the new *Secure Your Load* outreach program with the Litter Abatement Steering Committee to distribute 250 tarps and bungee cords to ACC residents
- KACCB rolled out the *Love Where You Live* campaign and administered 228 litter clean-ups, collecting 1420 bags of trash and 328 bags of recycling throughout the COVID19 pandemic.
- RD experienced greatly improved pricing for recovered recyclable material allowed funds to be allocated for educational programming and needed maintenance at the Recovered Materials Processing Facility.

Challenges

- CD rates
- LD usage by non-ACC and Oglethorpe County residents increasing
- Lack of mechanic in Collections Division
- Private hauler service challenges in the GSD (continued)
- Increased litter, illegal dumping and human waste issues related to Covid-19 and homeless population
- CBD collection method needs overhauled along with new pedestrian trash and recycling containers (continued)
- The advanced age of the RMPF, along with the realization that previous operators have not been properly maintaining equipment, means expensive repairs are needed.

FY23 Outlook and Opportunities:

- LD to explore partnerships with UGA to increase composting
- SW Department to complete strategic plan including revised waste reduction goals
- Revise and update Solid Waste Ordinances and Policies specifically for Franchised Haulers (continued)
- Increase Commercial Compost Collection program customers
- RD tackle contamination in recycling stream
- RD promote use of Center for Hard to Recycle Materials (CHaRM) to all ACC residents and businesses and RD proposed new full-time position at the CHaRM to help with increased usage
- Significant equipment improvements at RMPF should reduce outbound residuals. Specifically, completing replacement of the glass breaker equipment, central to the material separation process, will reduce expenses associated with glass recycling – especially when combined with RDS' goal to reduce glass processing costs with further system improvements.
- KACCB proposed new part-time position to help implement the new *Illegal Dumping Prevention and Surveillance Project*
- KACCB to expand *Love Where You Live* and Debris Tracker pilot programs

ACC Solid Waste Department, 725 Hancock Industrial Way, www.accgov.com/solidwaste (706) 613-3501

Performance Measures

Solid Waste Department

Vision: To be the leader in sustainable material management by creating a culture of zero waste.

Mission Statement: To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

	Performance Measure	Goal	FY18	FY19	FY20	FY21	FY22	FY22 Notes	Comments	Reference
Collections	Average residential trash and recycling collection cost	≤ $7.50	$8.11	$7.73	$7.97	$8.23	$9.17			This service is our residential curbside service for waste and recycling in the USD. Cost/Month.
	Average residential trash collection cost	Data Only	$6.27	$5.87	$5.73	$5.95	$6.76			
	Average residential recycling collection cost	Data Only	$1.84	$1.86	$2.24	$2.28	$2.41			
	Average curbside collection cost per staff hour	< $16.00	$29.04	$24.94	$19.00*	$36.35	$18.15		* *Removed OT*	Add hourly rate for each CC staff member and divide the total hourly compensation by the total number of hourly employees (FT and PT).
	Average commercial dumpster cost per tip	< $7.00	$10.03*	$7.84*	$8.37*	N/A	$12.00		*Includes landfill disposal costs*	This service is our commercial waste and recycling dumpster bundled service.
	Average CBD litter collection cost per hour	≤ $25.00	$22.60	$23.67	$23.43	$25.53	$18.15			Total cost divided by total hours. Three FT employees and Three PT employees (usual 7,072)
	Leaf and Limb on time scheduled collections	98%	50%*	100%	98%	89%**	54%***		* *Hurricane Irma clean-up* ** *Microburst/tornado in June 21 storm damage* *** *Short staffed*	Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate.
Landfill	*Performance Measure*	*Goal*	*FY18*	*FY19*	*FY20*	*FY21*	*FY22*	*FY22 Notes*		*Reference*
	Disposal (landfill)									
	Cost per ton of waste processed at the landfill	≤$15.00	$17.37	$14.99	$18.00	$16.69	$24.00			Cost per ton is the net cost divided by the tons of waste managed.
	Landfill Tons Recycled	Increase FPY	12,095.14	12,501.47	15,890.32	14,174.29	15,398.08			
	Compost Produced and Sold (cubic yards)	Increase FPY	3,670.00	4,777.00	2,525.00*	3,247.00	4,803.00		* *Screen fire and COVID19*	Bio-solid and Food Scrap Compost
	Electricity Produced from Landfill Gas (MMBtu)	Producing	80,141.93	74,991.11	55,262.30	54,578.57	38,126.18	Jan-Sept 22		
	% Comprehensive Compliance Inspection	Remain in Compliance	92.5%	92.5%	N/A*	95.0%	100.0%	Only one inspection on May 5, 2021	* *EPD is behind on inspections; no inspections in FY20*	% score on the MSW Evaluation Report Completed by On-Site Inspection by EPD
Waste Reduction	*Performance Measure*	*Goal*	*FY18*	*FY19*	*FY 20*	*FY21*	*FY22*	*FY22 Notes*	*Comments*	*Reference*
	Waste Reduction									
	Average monthly recycling tonnage	*2,500*	1,643	1,484	1,122*	1,122	612		*COVID19 tonnage decrease	Incoming tonnage received at the RMPF.
	% Residual Rate	*< 10%*	25%	21%	20%	18.20%	n/a	Prolonged RMPF breakdowns skewed landfilled tons		Residual is material sent to the landfill but delivered to the RMPF.
	% Waste Diversion Rate	*Increase Rate*	27.0%	27.0%	28.0%	21.7%	n/a	Prolonged RMPF breakdowns skewed landfilled tons		M&C Waste Diversion Goal set in 2010; 40% by 2015; 60% by 2018; 75% by 2020; Calculation: Total Recycled + Composted/Total MSW (Recycled + Composted + Landfilled)
	Number of CHaRM Customers	Increase FPY	4,810	5,347	6,299	10,000+	10,000+			
	CHaRM Customer Revenue	Increase FPY	$16,001	$22,321	$47,967	$68,061	$67,710			Fees charged to CHaRM customers - user fees & material specific.
	Material Revenue from CHaRM items	Increase FPY	$17,862	$9,475	$13,877	$17,854	$23,964			Revenue made from sale of CHaRM recyclables.
	Tonnage Processed at the CHaRM	Increase FPY	254	237	265	318	295			
	Compliance with Commercial Recycling Ordinance	Increase FPY	1,007	1,100	1,182	1,304	1,390			Total number/percentage of businesses compliant with Commercial Recycling Ordinance

	Performance Measure	Goal	FY18	FY19	FY20	FY20	FY22	FY22 Notes	Comments	Reference
Education Services	**and Education Services (Recycling Division)**									
	Total Number of Tour Participants	Increase FPY	2,159	5,351	3,259*	371	2,524	COVID nearly eliminated all tours	*Tours suspended due to COVID from March - June	Tours of the RMPF, Landfill, CHaRM and Compost Facility performed by the Recycling Division.
	Total Number of Outreach Participants	Increase FPY	4,839	5,628*	4,141	371	8,693	COVID eliminated all live outreach events	*FY19, Recycling Division began counting tour participants for all individual facility tours they participated in	Classroom visits, School assemblies, and Tabling events (Recycling Division & KACCB)
	TOTALS:		6,998	10,979	7,400	742	11,217		Participants per tour	
	RMPF Tours	Data Only	80	91	81	11	30		89	
	CHaRM Tours	Data Only	7	3	6	16	30		35	
	Landfill Tours	Data Only	29	46	25	16	17		122	
	Compost Facility Tours	Data Only	29	46	28	17	30		125	
	Keep Athens-Clarke County Beautiful Mission Statement: to educate and empower citizens and businesses with the resources to take action as environmental stewards of litter prevention, waste reduction, and beautification.								Comments	
	Number of Annual Community Events(projects supported)	Increase FPY	401*	477	372	482	560		* Added all projects internal and external. Only external	These numbers are prepared as required for the KAB annual report.
	Number of Volunteers at Community Events	Increase FPY	8,223	7,348	7,144	6,786	7,150			
	Total Number of Volunteer Hours	Increase FPY	19,115	19,667	20,258	15,373	15,721			
	Number of Litter Clean-Ups	Increase FPY	264	238	271	228	325			
	Return on Investment	Increase FPY	$35.30	$38.03	$14.85	$16.17	$6.21			For every $1 invested in KACCB, FY amount on left is returned in community benefit.
	Total Number of Community Interactions	Increase FPY			14,457	9,298	10,591			This number includes all community interactions.

Glossary

CBD - Central Business District
CHaRM - Center for Hard to Recycle Materials
EPD - Environmental Protection Division
FPY - From Previous Year
KAB - Keep America Beautiful
RMPF - Recovered Material Processing Facility

Solid Waste

Budget Highlights

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

General Fund

- The FY24 General Fund Budget for litter collection in the Commercial Business District is $305,000.
- The budget for Leaf & Limb services is $848,500.
- The budget for KACCB is $341,500.
- The budget for Recycling Administration is $521,800.

The Approved Budget for the General Fund includes the following changes:

- $360,300 is included to implement Year 3 of moving Recycling expenses from the Landfill Fund to the General Fund to bring financial stability to the Landfill Fund. This transfers $360,300 for CHaRM expenses and $100,000 of CHaRM revenue.
- $25,000 is included for Homeless Camp Clean-Up costs.
- $18,000 is included for Roll-Off Truck Maintenance.
- $3,000 is included for additional expenses related to the Illegal Dumping Surveillance program.
- $10,000 is included for Compostable Food Wares.

Landfill Enterprise Fund

- Revenue for the Landfill Enterprise Fund is projected to be $5.6 million, which is approximately $600,000 more than the FY23 Budget. Based on current waste flow, the FY24 estimate is 90,000 tons, which is similar to the FY23 estimate.
- The budget includes an increase to the landfill tip fee from $45 to $55 per ton. This is anticipated to result in $920,000 in additional revenues.
- Operating expenses (less depreciation) for the total Landfill Fund in FY24 are projected to be $3.7 million, which is approximately $150,000 more than the FY23 Budget.

Solid Waste Fund

- Revenues for FY24 are projected at $4.0 million, which is similar to FY23. This is primarily due to increases in several rate categories including residential collections.
- Operating expenses (less depreciation) for the total Solid Waste Fund in FY24 are budgeted at $4.0 million, which is approximately $250,000 more than the FY23 Budget.

For more information on the Landfill Fund and the Solid Waste Fund, see Section E. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Solid Waste

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$3,702.0	$4,102.4	$4,557.9	$4,434.9	$332.5	8.1%
Operating	$11,727.4	$3,430.3	$4,043.2	$4,010.9	$580.6	16.9%
Total	$15,429.4	$7,532.7	$8,601.1	$8,445.8	$913.1	12.1%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Administration	$1,791.5	$1,892.4	$2,394.4	$2,282.4	$390.0	20.6%
Landfill	$10,129.1	$2,006.6	$2,221.0	$2,228.0	$221.4	11.0%
Collections	$3,508.8	$3,633.7	$3,985.7	$3,935.4	$301.7	8.3%
Total	$15,429.4	$7,532.7	$8,601.1	$8,445.8	$913.1	12.1%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$1,291.1	$1,745.5	$2,489.1	$2,376.8	$631.3	36.2%
Landfill Fund	$11,215.0	$2,810.1	$2,825.3	$2,834.0	$23.9	0.9%
Solid Waste Collection Fund	$2,921.2	$2,977.1	$3,286.7	$3,235.0	$257.9	8.7%
Grants Fund	$2.1	$0.0	$0.0	$0.0	$0.0	--
Total	$15,429.4	$7,532.7	$8,601.1	$8,445.8	$913.1	12.1%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	64	65	66	65	0

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

Landfill Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Solid Waste							
D-136		Replace Trash Compactor	450.0	450.0	450.0	750.0	500.0
D-137		Replace Bulldozer	280.0	140.0	175.0	700.0	280.0
D-138		Landfill Well Construction	100.0	100.0	100.0	100.0	-
D-139		Replace Walking Floor Trailer (1986)	33.0	33.0	33.0	-	-
D-140		Replace Loaders (Compost Operations)	75.0	75.0	125.0	250.0	-
D-141		Belt Replacements for RMPF	470.5	100.0	80.0	-	-
D-142		Replace Road Tractor	67.0	67.0	100.0	100.0	-
D-143		Replace Track Loader	167.0	167.0	200.0	-	-
D-144		Replace Two Kubota Tractors	34.0	68.0	68.0	34.0	-
D-145		Replace Track Excavator	90.0	90.0	120.0	-	300.0
D-146		Replacement Roll-Off Container Trucks	120.1	70.0	103.0	309.0	210.0
D-147	N	RMPF: Paving	-	-	100.0	100.0	-
D-148		Replace Dump Truck (25 yard articulating)	132.2	-	-	268.0	400.0
D-149		Purchase Skid Steer (Compost Loading)	-	-	-	-	80.0
D-150		Closure of Landfill- Phase 1 & 2 Areas	-	-	-	-	5,000.0
D-151		Replace Windrow Turner in Compost Operations	-	-	50.0	100.0	-
D-152		Replace Trommel Screen in Compost Operations	-	-	-	-	250.0
D-153	N	RMPF: Covered bale storage	-	-	225.0	-	-
Current Services Total			**2,018.9**	**1,360.0**	**1,929.0**	**2,711.0**	**7,020.0**
Landfill Fund Total			**2,018.9**	**1,360.0**	**1,929.0**	**2,711.0**	**7,020.0**

Solid Waste Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Solid Waste							
D-154		Replace Commercial Dumpster Collection Front-end Loader	(96.0)	231.5	233.0	734.8	276.0
D-155		Replace Mini-Packer Trucks	82.6	135.0	212.0	360.0	442.0
D-156		Replace Automated Refuse/Recycling Truck	39.1	471.0	471.0	1,152.0	620.0
D-157		Dumpsters, Roll-Offs, and Roll Carts	-	50.0	30.0	30.0	-
Current Services Total			**25.7**	**887.5**	**946.0**	**2,276.8**	**1,338.0**
Solid Waste Fund Total			**25.7**	**887.5**	**946.0**	**2,276.8**	**1,338.0**

State Court

Mission and Goals

The Mission of the State Court is to preside over civil and criminal cases fairly, impartially, and consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear in Court with dignity, courtesy, and respect.

The DUI Treatment Court strives to promote public safety and save lives while focusing on justice involved persons with substance use disorders in order to improve the quality of their lives and those around them. The DUI Treatment Court's mission is to provide early intervention for individuals with repeat alcohol and drug offenses. This includes enhanced community and legal supervision, substance use treatment, and continuing community support. An integral goal of the program is to give participants access to tools to live a substance-free life through treatment, recovery support, accountability, and local resources in hope that they will continue to thrive.

Objectives

The State Court seeks to provide efficient and fair judicial resolutions in all civil and criminal cases filed.

The DUI Treatment Court seeks to reduce recidivism due to substance use disorders in order to increase public safety and save lives. Participants are provided with the tools to live free from substance use and repeat legal involvement.

Performance Measures

State Court:

	2018	2019	2020	2021	2022
Criminal Cases Filed	3,804	3,352	2,438	1,930	3072
Criminal Cases Disposed	3,834	3,334	2,227	1,395	2994
Civil Cases Filed	676	702	776	915	744
Civil Cases Disposed	582	550	561	874	668
Jury Trials Conducted	27	19	1	8	12

DUI Treatment Court:

	2022
Referrals screened for entry	64
Participants that entered	50
Total Participants served	103
Graduates	20
Total treatment hours provided	9,164
Total Graduates Since Inception in 2001	406

State Court

Budget Highlights

The State Court budget is primarily funded through the General Fund, but also includes the operating costs of the DUI-Drug Court in the Special Programs Fund.

- $179,200 is included to move the remainder of expenses of the DUI-Drug Court from the Special Programs Fund to the General Fund. The net cost would be approximately $67,000 after moving the revenues ($41,000) to the General Fund and discontinuing the transfer from the General Fund ($71,200).
- $18,300 is included for various operating expenses increases.
- There are no other significant changes to the State Court FY24 Budget.
- Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$686.3	$719.6	$699.2	$701.5	($18.1)	-2.5%
Operating	$415.3	$401.6	$420.2	$333.1	($68.5)	-17.1%
Total	$1,101.6	$1,121.2	$1,119.4	$1,034.6	($86.6)	-7.7%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
State Court	$715.3	$758.9	$711.1	$713.1	($45.8)	-6.0%
DUI/Drug Court	$386.3	$362.3	$408.3	$321.5	($40.8)	-11.3%
Total	$1,101.6	$1,121.2	$1,119.4	$1,034.6	($86.6)	-7.7%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$830.3	$855.2	$853.1	$1,034.6	$179.4	21.0%
Special Programs Fund	$178.6	$266.0	$266.3	$0.0	($266.0)	-100.0%
Grants Fund	$92.7	$0.0	$0.0	$0.0	$0.0	--
Total	$1,101.6	$1,121.2	$1,119.4	$1,034.6	($86.6)	-7.7%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	7	8	8	8	0

Superior Court

Mission

Superior Courts

The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

Probation Services

The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services provides offender management for Felony Drug Court, Treatment and Accountability Court, Veterans Court, DUI/Drug Court, and the Solicitor's Pretrial Intervention Program. Probation Services also operates the full-service Athens Drug Lab.

Felony Drug Court

The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

Mental Health Treatment and Accountability Court

The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

Veterans Treatment Court

The mission of the Western Judicial Circuit Veterans Treatment Court is to provide support and accountability that empowers Veterans to regain and maintain productive, responsible lives.

Alternative Dispute Resolution

The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

Law Library

The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary

Superior Court

Objectives

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.
- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, Veterans Court and Probation Services.
- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.
- Increase program participation for qualified participants in the Felony Drug Court, Mental Health Treatment and Veterans Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.
- To establish a Steering Committee to build community support and awareness to all of the Accountability Courts.
- Formation of a Judicial Council to hold regular meetings to address Criminal Justice Reform.

Performance Measures

	Estimates		
	CY20	**CY21**	**CY22**
Criminal Cases Filed	1,839	2,080	
Civil Cases Filed	1,369	1,516	

	Actual		
	CY20	**CY21**	**CY22**
Number of New Accountability Court Participants	68	101	45
Number of Accountability Court Graduates	34	38	20
Number of Kids Served by Program (FTC/DUI/FDC)	98	156	118
Number of kids reunified (FTC/FDC)	18	15	12
Number of Drug Free Babies Born (FTC/FDC/DUI)	7	6	5
Average Number of Misdemeanor Probation Cases and **Active Warrants**	1,741/384	1,937/252	2,448/280
Average Number of Pre-trial Cases	384	384	353
Bond Condition/Intensive Supervision	N/A	N/A	300

Probation Services

Outcomes and Performance Measures	Current Goal	2020	2021	Proj. 2022	Trend	Comments or Analysis
Court Case Data						
Superior Court Cases Fiscal Year	Data only	311	376	450	Up	
Finacial Assessments ordered in dollars	Data only	$51,590	$41,620	38,708	Down	projection based on 7/1 - 11/30
Percentage of assessments collected by probation	65%	48%	33%	30%	Down	
Community Service Hours Completed	Data only	4,308	2,846	4,000	Up	
State Court Cases Fiscal Year	Data only	864	1,062	1,200	Up	
Fines, Restitution, & Misc. Fees Assessed	Data only	$293,548	$149,712	$345,638	Up	projection based on 7/1 - 11/30
Percentage of assessments collected by probation	65%	79%	76%	75%	Down	
Community Service Hours Completed	Data only	25,428	16,219	20,000	Up	
Municipal Court Cases Fiscal Year	Data only	332	692	800	Up	
Finacial Assessments ordered in dollars	Data only	$152,669	$231,356	$247,570	Up	projection based on 7/1 - 11/30
Percentage of assessments collected by probation	65%	93%	85%	85%	Down	
Community Service Hours Completed	Data only	15,227	10,981	15,000	Up	
WE PROVIDE A COST-EFFICIENT WORKFORCE						
Total number of staff-FT	Data only	24	24	24	Same	
Total number of staff-PT/NB	Data only	1	1	1	Same	
Total expenses ($)	Data only	$1,682,265	$1,735,504		Up	Actual Expenses for the year
Revenue Receipts	Data only	$ 627,893	$ 387,533	$ 400,000	Down	Supervision Fees, Program Fees, Electronic Monitoring Fees, Drug Test Fees. **Goal increase by 15%.**
Percentage of revenue offset relative to expenses	Data only	37%	22%		Down	Goal: **Increase by 10% or more**
CASE MANAGEMENT						
Number of cases closed successfully	Data only	1,377	999	1,000	Down	Probationer completed conditions or case was modified.
Number of cases closed unsuccessfully	Data only	483	183	200	Down	Probationer did not complete conditions or were in warrant status/revoked.
Percentage of successful cases	Data only	65%	85%	85%	Up	Goal: **Increase by 5% or more**
Drug Testing						
Samples tested by Fiscal Year	Data only	16,241	11,236	15,000	Up	Individual urine samples tested. Goal: **Increase by 15% or more.**
Assays performed	Data only	118,916	88,080	110,500	Up	Specific tests for drugs within the samples. Goal: **Increase by 15% or more.**

Superior Court

Budget Highlights

The FY24 Approved Budget for Superior Court includes operations in the General Fund, the Alternative Dispute Resolution (ADR) Fund, and the Special Programs Fund (Law Library).

General Fund

The FY24 Budget for the Superior Court includes the following changes:

- $33,350 is included for an increase to the supplements for Judge's salaries.
- $94,500 is included for a Treatment Services Administrator.
- $87,000 is included for a Judicial A/V Administrator
- The Superior Court also requested $74,300 to move the Veteran's Court Coordinator from the Grants Fund to the General Fund, $20,000 in Probation overtime and $53,000 for a Probation Billing Coordinator. These requests were not recommended or approved.

ADR Fund

- This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits.
- The FY24 Budget for the ADR Program reflects no significant changes.

Special Programs Fund

- The Superior Court budget in the Special Programs Fund includes the Law Library.
- There are no significant changes in FY24 for the Law Library.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Superior Court

Appropriation Summary

(All figures in $1,000s) Appropriations by Type	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Salary & Benefits	$2,809.7	$2,643.4	$3,255.2	$3,111.6	$468.2	17.7%
Operating	$965.5	$1,109.6	$1,126.6	$1,139.4	$29.8	2.7%
Total	$3,775.2	$3,753.0	$4,381.8	$4,251.0	$498.0	13.3%

Appropriations by Division	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Administration	$3,299.0	$3,209.4	$3,804.9	$3,674.1	$464.7	14.5%
Superior Court One	$98.3	$128.3	$136.6	$136.6	$8.3	6.5%
Superior Court Two	$199.1	$139.9	$164.9	$164.9	$25.0	17.9%
Superior Court Three	$94.4	$166.9	$166.9	$166.9	$0.0	0.0%
Superior Court Four	$84.4	$108.5	$108.5	$108.5	$0.0	0.0%
Total	$3,775.2	$3,753.0	$4,381.8	$4,251.0	$498.0	13.3%

Appropriations by Fund	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
General Fund	$3,068.7	$3,421.8	$4,036.5	$3,905.5	$483.7	14.1%
Alternative Dispute Res. Fd.	$173.1	$205.7	$212.5	$212.7	$7.0	3.4%
Special Programs Fund	$99.2	$125.5	$132.8	$132.8	$7.3	5.8%
Grants Fund	$434.2	$0.0	$0.0	$0.0	$0.0	--
Total	$3,775.2	$3,753.0	$4,381.8	$4,251.0	$498.0	13.3%

Superior Court

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund	FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Additions & Improvements					
Superior Court					
D-158 N Additional Patrol Vehicles	-	-	-	-	-
Superior Court Total	-	-	-	-	-
Additions and Improvements Total	**-**	**-**	**-**	**-**	**-**
General Capital Projects Fund Total	**-**	**-**	**-**	**-**	**-**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	38	38	42	40	2

Tax Assessor

Mission & Goals

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

Objectives

- Maintain a level of assessment (assessed value/sales ratio) between 38% and 42%. (State requirement range is 36% - 44%)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%)
- Maintain an assessment bias relationship (price related differential) close to 1.00. (State requirement range is 0.95 – 1.10)
- Prepare and send change of assessment notices by first week of May each digest year.

Performance Measures

Outcomes and Performance Measures	Goal	DY18	DY19	DY20	DY21	DY22	Comments or Analysis
Appraise all property located in Athens-Clarke County							
Number of Real Parcels	Data Only	41,775	41,913	42,218	42,238	42,278	Annual digest count
Number of Personal Property Accounts	Data Only	5,451	5,579	5,595	5,605	4,261	Annual digest count
Number of Mobile Homes	Data Only	2,498	2,498	2,491	2,458	2,467	Annual digest count
Achieve fair and equitable valuations of all properties according to state mandated specifications							
Maintain Level of Assessment (FMV)	38%-42%	38.73	38.46	38.97	38.27		Mandated by State of Georgia
Maintain Level of Uniformity	< 15%	8.32	9.12	7.84	10.38		Mandated by State of Georgia
Maintain Level of Assessment Bias	95 - 110	100.55	99.80	100.06	99.86		Mandated by State of Georgia
Georgia Department of Audit Ratio Study	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings	Pass, no findings		Mandated by State of Georgia
Produce a statutorily acceptable digest each year so tax bills can be mailed in a timely manner							
Complete fieldwork reviews by February 1 each year	> 95%	98%	98%	98%	98%	98%	Necessary deadline in producing of tax digest each year
Complete deed transactions reviews by Feb 1 each year	> 95%	99%	99%	99%	97%	96%	Necessary deadline in producing of tax digest each year
Complete mapping updates by Feb 1 each year	> 95%	98%	98%	97%	96%	98%	Necessary deadline in producing of tax digest each year
Complete Personal Property accounts to send notices by first week of May each year	> 95%	99%	99%	*90%	98%	97%	Necessary deadline in producing of tax digest each year
Complete ratio analysis to send notices by first week of May each year	> 98%	100%	100%	*92%	100%	100%	Necessary deadline in producing of tax digest each year
Process appeals within 180 days of receipt	< 180	100%	100%	100%	100%	100%	State requirement for processing appeals in timely manner
Produce timely and acceptable tax digest	August 1 each year	Met	Met	Met	Met	Met	State requirement for tax digest submission is September 1 each year

Tax Assessor

Budget Highlights

The FY24 Budget for Tax Assessor includes the following budget change:

- $7,500 increase in Professional Services for appraisal resources and tools

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	$▲	%▲
Salary & Benefits	$904.2	$998.0	$1,087.3	$1,089.5	$91.5	9.2%
Operating	$117.8	$126.8	$135.5	$137.1	$10.3	8.1%
Total	$1,022.0	$1,124.8	$1,222.8	$1,226.6	$101.8	9.1%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	13	14	14	14	0

Tax Commissioner

Mission

The overall goal of the Office of the Tax Commissioner is to provide effective service and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division - Services provided by this division are: (1) registration and titling of vehicles, collection, and disbursements of related taxes and fees; and (2) advising taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures.

Objectives

- Prepare digest and obtain DOR approval in July to send out Property Tax bills for real and personal property on or before August 20th for an October 20th due date.
- Disburse property tax payments received within one week in off peak season and within two weeks in the peak season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date and 98.5% by end of fiscal year
- Process property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season.
- Maintain Homestead applications
- Issue FIFAs for delinquent taxes
- Process and mail out MH bills by February 1st
- Process walk in motor vehicle transactions within 15 minutes and mail in within 24 hours of receipt
- Disburse weekly to the levying authorities all collections for Motor Vehicle Division

Tax Commissioner

Performance Measures

	Actual			Forecast	
	FY20	FY21	FY22	FY23	FY24
Property Tax Bills - Real/Personal sent out by August 20th	46,003	46,599	46,555	47,000	47,000
Disburse Payments per O.C.G.A.	100%	100%	100%	100%	100%
Collect, process and disburse 91% of payments with 30 days of due date and 98.5% by end of fiscal year	100%	100%	100%	100%	100%
Process Property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season	100%	100%	100%	100%	100%
Homestead Applications Maintained	15,736	15,767	15,776	16,000	16,000
Tax Sale Operations/ Fi-Fa. Issued	822	1,488	828	2,400	2,400
Mobile Homes Billed by February 1st	1,814	1,822	1,764	1,800	1,800
Process walk in motor vehicle transactions within 15 minutes and mail in within 25 hours of receipt	99%	99%	99%	100%	100%
Disburse weekly to levying authorities all collections for Motor Vehicle Division	100%	100%	100%	100%	100%
Vehicle Registration Services	91,994	77,958	81,301	100,000	100,000
Vehicle Miscellaneous Services	16,952	18,792	13,814	15,000	15,000
Vehicle Title Services	11,746	4,922	15,555	17,000	17,000

Budget Highlights

The FY24 Budget for the Tax Commissioner's office reflects no significant changes to services or programs.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

Tax Commissioner

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$1,310.0	$1,222.5	$1,454.8	$1,458.0	$235.5	19.3%
Operating	$165.0	$204.7	$198.8	$199.0	($5.7)	-2.8%
Total	$1,475.0	$1,427.2	$1,653.6	$1,657.0	$229.8	16.1%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$211.1	$204.7	$204.0	$204.7	$0.0	0.0%
Property Tax	$419.2	$378.6	$478.5	$479.5	$100.9	26.7%
Motor Vehicle	$715.3	$683.6	$811.8	$813.1	$129.5	18.9%
Delinquent Tax	$129.5	$160.3	$159.3	$159.7	($0.6)	-0.4%
Total	$1,475.1	$1,427.2	$1,653.6	$1,657.0	$229.8	16.1%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	19	19	19	19	0

Transit

Mission

The mission of the Transit Department is to provide safe, courteous, and efficient public transportation services to Athens-Clarke County.

Goals & Objectives

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of Athens Clarke County.
  c) Explore transportation opportunities for regional connections.
  d) Position ACCGov Transit as a strong alternative to automobiles by providing more frequent service, expanded hours of operation, multiple transfer options, and shorter duration trips.

- Identify transit service areas that will benefit the most ACC residents.
  a) Identify neighborhoods that are underserved and develop service plans.
  b) Promote transit benefits such as reduced traffic congestion and long-term improved air quality.

- Responsibly and efficiently use all resources, including financial resources.
  a) Continue to pursue dedicated funding sources for ACCGov Transit.
  b) Develop alternative revenue sources that have the least impact on local tax payers.
  c) Create a fare structure that is economically feasible for people with low incomes.
  d) Utilize SPLOST and TSPLOST funding to supplement capital expenses.
  e) Thoroughly research, acquire and implement new technology to achieve operating cost savings.

- Enhance service by fostering collaboration between ACCGov Transit and UGA Transit.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

SERVICE GOALS

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Improve service reliability by measuring and responding to ACCGov Transit's an on-time performance rate.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Improve service reliability by measuring and responding to ACCGov Transit's an on-time performance rate.
- Optimize transit route schedules so resource use is efficient.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Performance Measures

Transit Performance Measure	*Goal*	*FY 19*	*FY 20*	*FY 21*	*FY 22 (Proj.)*	*FY23 (Proj.)*
Total Passengers Fixed-Route	increase by 10%	1,553,282	1,548,324	654,293	673,922	741,314
Passenger Revenue*	increase by 1%	$ 1,720,834	$ 1,763,252	$ -	$ -	$ -
Revenue Miles	increase by 1%	824,567	1,061,448	774,304	782,047	789,868
Revenue Hours	increase by 1%	72,222	69,808	64,320	64,963	65,613
Passengers/Mile	increase by 1%	1.88	1.46	0.85	0.85	0.86
Passengers/Hour	increase by 3%	21.51	22.18	10.17	10.48	10.79
Revenue/Mile	increase by 3%	$ 2.14	$ 2.20	$ -	$ -	$ -
Revenue/Hour	increase by 3%	$ 23.83	$ 25.26	$ -	$ -	$ -
Total Passengers Demand Response	increase by 3%	6,818	7,553	3,297	3,396	3,810
Passenger Revenue*	increase by 3%	$ 22,487	$ 25,090	$ -	$ -	$ -
Revenue Miles	increase by 3%	56,834	62,241	33,151	34,146	35,170
Revenue Hours	increase by 3%	5,489	6093	3297	3396	3498
Passengers/Mile	increase by 3%	0.12	0.12	0.10	0.10	0.11
Passengers/Hour	increase by 3%	1.24	1.24	1.00	1.03	1.06
Revenue/Mile	increase by 3%	$ 0.40	$ 0.40	$ -	$ -	$ -
Revenue/Hour	increase by 3%	$ 4.10	$ 4.12	$ -	$ -	$ -
Miles/Trip	increase by 3%	8.34	8.24	10.05	10.36	10.67
Overall Ridership		**1,560,100**	***1,555,877***	***657,590***	**677,318**	**745,124**

Transit

Budget Highlights

Revenue

- Total revenue $9.6 million is projected in the Transit Fund for FY24
- Federal funding, estimated to be approximately $3.6 million in FY24, is based on the current grant contract
- TSPLOST 2023 Funding to support the Transit Enterprise Fund is projected to be $5.5 million
- $500,000 for a one-time General Fund contribution to the Transit Enterprise Fund is included for FY24
- Transit is approved to remain fare-free for FY24, therefore no farebox revenue nor contributions from the University of Georgia (UGA) for student ridership are projected

Expenses

- Total expenses are projected at $8.8 million (calculated as total expenses less depreciation of $4.4 million)
- $29,818 increase included to convert one part-time Dispatcher position to one fulltime position
- Diesel fuel costs projected to increase from FY23 Budget by $650,000, or 144%, from $450,500 to $1.1 million
- $100,841 included for Transit Planning Grant, similar to FY23, which funds a Planner II position.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For more information on the Transit Fund, see page E-32.

Transit

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$4,178.0	$5,127.5	$5,877.9	$5,405.8	$278.3	5.4%
Operating	$787.2	$1,269.3	$1,919.3	$1,919.3	$650.0	51.2%
Total	$4,965.2	$6,396.8	$7,797.2	$7,325.1	$928.3	14.5%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	($61.1)	$691.0	$712.5	$714.5	$23.5	3.4%
Operations	$3,678.4	$4,228.5	$5,420.7	$4,935.6	$707.1	16.7%
Demand Response	$283.2	$323.5	$337.7	$339.7	$16.2	5.0%
Maintenance	$1,064.7	$1,153.8	$1,326.3	$1,335.3	$181.5	15.7%
Total	$4,965.2	$6,396.8	$7,797.2	$7,325.1	$928.3	14.5%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Transit Fund	$4,887.5	$6,296.0	$7,696.4	$7,224.3	$928.3	14.7%
Grants Fund	$77.7	$100.8	$100.8	$100.8	$0.0	0.0%
Total	$4,965.2	$6,396.8	$7,797.2	$7,325.1	$928.3	14.5%

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	80	81	85	82	1

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund		FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services						
Transit						
D-159	Matching Funds for Transit Capital Improvement Grants	116.9	80.0	80.0	240.0	400.0
Transit Total		*116.9*	*80.0*	*80.0*	240.0	400.0
Current Services Total		**116.9**	**80.0**	**80.0**	**240.0**	**400.0**
Additions & Improvements						
Transit						
D-160	Update Transit Plans and Transit Studies	30.0	-	-	30.0	150.0
Transit Total		*30.0*	-	-	30.0	150.0
Additions and Improvements Total		**30.0**	**-**	**-**	**30.0**	**150.0**
General Capital Projects Fund Total		**146.9**	**80.0**	**80.0**	**270.0**	**550.0**

Transportation & Public Works

Mission

Transportation and Public Works is committed to ensuring a high quality of life for current and future generations of people living in Athens-Clarke County by providing safe and efficient multi-modal transportation systems throughout the entire county. Transportation and Public Works oversees the maintenance of efficient stormwater systems and promotes practices that support healthy streams and rivers.

Goals

The Department strives to provide an effective and safe transportation network for people using all modes through the following:

- Provide Safe Multi-Modal Transportation Systems Throughout Athens by:
  - Improve, expand, and maintain sidewalks, shared-use paths, and bike facilities to provide greater opportunities for residents to use active transportation safely
  - Enhance Safety for all modes of transportation
- Ensure Efficient Use of Public Funds in Maintaining and Expanding Transportation Infrastructure in Athens by:
  - Provide adequate funding for maintenance of existing and newly constructed transportation infrastructure
- Protect Our Natural Resources by Promoting Practices that Support Healthy Streams and Rivers by:
  - Protect property and stream health through sound stormwater and floodplain management
- Ensure Efficient Use of Public Funds in Maintaining, Expanding, and Improving Stormwater Infrastructure in Athens
  - Re-examine level of service for Stormwater Utility
  - Provide Adequate Funding for Maintenance of Existing and Newly Constructed Stormwater Infrastructure

Objectives

Transportation:

- Provide major roadway maintenance (resurfacing) to at least 5.8% (70 lane-miles) of ACC lane miles to provide a sustainable life cycle program (10 years for arterials, 15 years for collectors, and 20 years for local roadways)
- Rebuild approximately 8% (7) traffic signals annually to provide a reliable and effective signal system
- Upgrade approximately 8% (2,750) of all road signs on an annual basis to ensure proper reflectivity standards of all signs
- Complete plans review for new development within fourteen (14) days of submittal
- Complete 95% of street work requests within thirty (30) days of receiving the request

Stormwater:

- Develop and implement an asset management program for piped stormwater systems
- Maintain stormwater utility bill collection to average at least 92% yearly
- Provide a cost effective stormwater utility that maximizes public investment
- Complete 95% of stormwater requests within thirty (30) days of receiving the request

Performance Measures

TRANSPORTATION	Performance Measure	Goal	FY18	FY19	FY20	FY21	FY22	Comments
	Our staff is committed to the responsible planning, construction, and maintenance of a transportation network							
	Lane-miles receiving major roadway maintenance as % of all lane-miles (resurfacing, full-depth reconstruction, etc.)	*> 5.8%*	2.0%	5.5%	3.4%	2.6%	1.5%	FY21-22 decrease due to COVID and shortened paving season. FY23-24 anticipated to increase significantly
	Lane-miles in good or excellent condition as % of all lane-miles	*> 70%*	46%	45%	46%	66%	66%	Updated in Spring '20 with newly collected IMS results
	Number of traffic signal rebuilds as % of all ACC traffic signals	*> 8%*	3.32%	3.44%	3.24%	1.17%	1.60%	4 traffic signals rebuilt in FY22
	Average traffic signal age	*Data Only*	24	24	*24*	*23*	*25*	26% of ACC signals exceed age of 39-years
	Cabinet equipment preventative maintenance inspections % of all signals	*100%*	90%	78%	84%	41%	85%	Lifting of COVID restrictions and helped to increase this rate for FY22. Constant vacancies as well as an increase small cell project demands on staff time present continuous issues, however.
	Preventative maintenance inspections of field equipment as % of all traffic signals	*> 50%*	85%	42%	28%	9%	22%	
	Traffic Signal Maintenance Devices Per Technician	*≤ 40*	62	65	68	72	74	Device numbers continue to increase as staffing levels remain constant
	Centerline miles of roadway striping installed as % of centerline miles	*> 12%*	6.0%	1.7%	6.4%	9.8%	6.9%	TSPLOST 2022 funds should lead to a significant increase for FY23-24
	Number of signs replaced as percentage of all signs	*> 8%*	5.2%	4.6%	5.5%	4.7%	3.9%	TSPLOST 2022 funds should lead to a significant increase for FY23-24
	Average response time (hours) for all roadway work requests	*< 72 hours*	26.0	*58.0*	*38.0*	*43.0*	*63.0*	382 roadway work requests resolved in FY22
	% dead animals removed within 24-hours of notice	*>97%*	100%	100%	100%	99%	99%	341 dead animals removed in FY22
	Number of all roadway work requests completed in 30 days as % of all requests	*> 95%*	93%	91%	96%	97%	92%	FY22 decrease due to consistent staff vacancies
	Site Plans Reviews completed within allocated review times (7 or 14 days depending) as % of all Site Reviews.	*> 95%*	*New for FY19*	***73%***	***83%***	***77%***	***56%***	FY22 decrease due to staff vacancies
	that is effective							
	Overall arterial level of service (LOS)	*C*						Developing work flow
	Million vehicle miles traveled	*Data Only*	1149	1213	1303	1292	2126	FY22 increase most likely due to lifting of COVID restrictions
	Total pedestrian network mileage as percent of overall roadway network	*Data Only*	32.4%	32.4%	32.5%	32.7%	34.4%	Anticipating significant FY23-24 increase due to TSPLOST funded ped infrastructure
	Total bicycle network mileage as percent of overall roadway network	*> 51%*	*4.6%*	*4.6%*	*4.8%*	*4.8%*	*5.0%*	Anticipating significant FY23-24 increase due to TSPLOST funded bike infrastructure

	and safe for all modes of transportation.							
	Crashes / 100 million vehicle miles traveled	*Decrease FPY*	603.0	388.8	325.3	315.4	255.5	FY19 and FY20 crash numbers appear much lower than previous years. Possibly due to combination of distracted driving law and regression to the mean. FY21-22 decrease most likely a side effect of reduced driving during Pandemic
	Fatalities (sum of reported vehicular, bicycle, and pedestrian)	*Decrease FPY*	8	11	19	19	16	
	Serious Injuries (sum of reported vehicular, bicycle, and pedestrian)	*Decrease FPY*	New For FY20		71	64	75	
	Number of pedestrian-related crashes	*Decrease FPY*	75	63	44	38	53	
	Number of bicycle-related crashes	*Decrease FPY*	33	23	18	15	23	
STORMWATER	*Performance Measure*	*Goal*	*FY18*	*FY19*	*FY20*	*FY21*	*FY22*	*Comments*
	Further, we are dedicated to a stormwater management program that improves both the conveyance of stormwater							
	Stormwater Pipe in Good or Excellent Condition as % of pipe	*New in FY23*						Developing work flow
	Total number of stormwater pipes in failed condition (condition score above 4)	*Data Only*	*New for FY19*	*8*	*14*	*11*	*15*	Live Stream Pipes are failing at a rate of 2-3 per year. Current funding will not keep up with this.
	Number of linear feet of stormwater pipe rehabilitated/replaced	*Data Only*	*462*	*1426*	*1721*	*604*	*802*	FY21-22 Decrease due to limited funding and reduced in-house projects due to COVID
	% inspection of stormwater drains in public right of way	*100%*	86%	90%	10.2%	6.0%	45.7%	Lower numbers due to staff vacancies and restrictions on inmate usage during Pandemic
	Average completion time for all stormwater work requests	*< 72 hours*	20	58	47	42	63	802 stormwater work requests resolved in FY22
	Number of stormwater work requests completed in 30 days as % of all requests	*> 90%*	94%	95%	95%	96%	92%	
	and the quality of our streams and rivers.							
	Number of sampling locations within Georgia EPD thresholds as % of all sampling locations	*New in FY23*						Developing work flow
	Number of Illicit Discharge Complaints	*Data Only*	66	19	10	5	15	As required by NPDES Phase II Permit
	% of Illicit Discharge Complaints responded to in 48 hours	*100%*	100%	100%	*100%*	*100%*	*100%*	
	Cubic yards of waste removed from stormwater system	*Data Only*	*New for FY19*	*9134*	*5236*	*5449*	*2503*	FY22 numbers aren't necessarily a decrease, but instead better tracking through Cityworks
	while running an effective and responsive utility.							
	Utility bill collection rate	*> 95%*	93%	90%	99%	97%	89%	FY22 Decrease due to relaxed collection efforts after COVID. Fewer accounts were taken to court and notifications to collection agency were held. Many customers were recovering financially after COVID and fewer payments were received.
	% credit card payments	*> 4.6%*	6.43%	7.39%	18.04%	22.28%	27.50%	Increase due to ClickToGov rollout
	Monthly stormwater rate per 1,000 square feet	*< $1.91*	$1.34	$1.34	*$1.34*	*$1.34*	*$1.34*	Utility Fee Review ongoing
	Number of impervious surface appeals reviewed	*Data Only*	51	13	112	7	242	Peak reviews from impervious surface audit
	Number of new credit applications approved	*Data Only*	0	2	4	0	0	Utility Fee Review looking for ways to increase

Budget Highlights

Transportation and Public Works is funded through two funds: the General Fund and the Stormwater Fund. The General Fund supports Administration, Traffic & Operations, Engineering, and Streets & Drainage. The Stormwater Fund supports Engineering, Streets & Drainage, and Stormwater Management for stormwater projects.

General Fund

The Approved Budget for Transportation and Public Works includes the following changes in the General Fund:

- $100,000 for Streetlight Electricity funding to significantly increase the dedicated funding available to be more in line with expected expenses.
- $15,400 for Traffic Communication Supplies better fund the annual maintenance and replacement of the traffic communication systems, signal heads, pedestrian heads, pedestrian buttons, wiring, and electrical components.
- $11,500 for Software Programs to fund the increases in the number of software licenses due to the expansion of the administration staff over the last 5 years.
- $3,500 for Traffic Employee Uniforms to fund the increasing cost of uniforms for new and existing staff.

The Approved Budget for Transportation & Public Works includes relocating the budget for one Athens-Clarke County Commission from the Independent Agencies to the department in the General fund for;

- $12,000 for the Athens in Motion Commission.

Stormwater Fund

The Approved Budget for Transportation and Public Works includes the following change in the Stormwater Fund:

- $100,000 for an additional Land Development Coordinator position for land development and plans review to facilitate stormwater projects.

Salary and benefit changes are due to pay adjustments allocated mid-FY23, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY23 for the General Fund, only filled position expenses are budgeted.

For more information on the Stormwater Fund, see page E-36. For information on individual fees, see the Schedule of Fees and Charges beginning on page G-15.

Appropriation Summary

(All figures in $1,000s)	FY22	FY23	FY24	FY24		
Appropriations by Type	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Salary & Benefits	$4,388.4	$5,398.9	$6,523.4	$6,145.8	$746.9	13.8%
Operating	$2,853.6	$3,072.9	$3,334.9	$3,393.8	$320.9	10.4%
Total	$7,242.0	$8,471.8	$9,858.3	$9,539.6	$1,067.8	12.6%

	FY22	FY23	FY24	FY24		
Appropriations by Division	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
Administration	$432.2	$532.5	$722.6	$722.6	$190.1	35.7%
Traffic & Operations	$2,172.8	$2,457.4	$3,188.6	$2,692.5	$235.1	9.6%
Engineering	$681.1	$664.6	$750.8	$755.9	$91.3	13.7%
Streets & Drainage	$2,231.8	$2,846.8	$3,037.1	$3,100.8	$254.0	8.9%
Storm Water Management	$1,724.1	$1,970.5	$2,159.2	$2,267.7	$297.2	15.1%
Total	$7,242.0	$8,471.8	$9,858.3	$9,539.5	$1,067.7	12.6%

	FY22	FY23	FY24	FY24		
Appropriations by Fund	**Actual**	**Budget**	**Requested**	**Approved**	**$▲**	**%▲**
General Fund	$4,283.3	$4,858.7	$5,948.0	$5,505.1	$646.4	13.3%
Stormwater Fund	$2,958.7	$3,613.1	$3,910.3	$4,034.5	$421.4	11.7%
Total	$7,242.0	$8,471.8	$9,858.3	$9,539.6	$1,067.8	12.6%

Capital Budgets, 5-Year CIP and Project Forecast

(All numbers in thousands of dollars)

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Transportation & Public Works							
D-165		Pavement Maintenance Program	271.2	1,000.0	2,400.0	20,072.0	67,225.0
D-166	N	Decorative Crosswalk Maintenance	-	-	26.0	104.0	130.0
D-167		Upgrade Overhead Street Name Signs	77.0	350.0	200.0	2,600.0	4,125.0
D-168		Signal Replacement	130.7	350.0	200.0	6,109.0	10,500.0
D-169		Roadway Safety Devices Life Cycle Replacement	93.7	247.5	100.0	1,960.0	3,819.0
D-171		Bridge Improvement & Replacement Program	203.4	50.0	-	409.0	2,304.0
D-172		Stormwater Improvement Prog / Areawide	-	-	100.0	-	-
Transportation & Public Works Total			*776.0*	*1,997.5*	*3,026.0*	31,254.0	88,103.0
Current Services Total			**776.0**	**1,997.5**	**3,026.0**	**31,254.0**	**88,103.0**
Additions & Improvements							
Transportation & Public Works							
D-161		Traffic Data Collection	5.7	25.0	25.0	160.0	300.0
D-162		Sidewalk and Other Improvements	11.2	25.0	-	270.0	1,000.0
D-163		Local Road Improvement Projects	57.2	25.0	250.0	525.0	700.0
D-164		Pedestrian Safety and Traffic Calming Improvements	63.4	40.0	30.0	215.0	425.0
D-170		Expand Fiber Optic Cable Communications System	12.6	30.0	25.0	180.0	300.0
D-173		Bicycle Transportation Improvements	-	-	-	230.0	1,000.0
D-174		Neighborhood Traffic	-	-	420.0	-	-
D-175	N	Railroad Crossings	-	-	200.0	-	-
D-176	N	Pedestrian Alleyway Program	-	-	100.0	-	-
Transportation & Public Works Total			*150.1*	*145.0*	*1,050.0*	1,580.0	3,725.0
Additions and Improvements Total			**150.1**	**145.0**	**1,050.0**	**1,580.0**	**3,725.0**
General Capital Projects Fund Total			**926.2**	**2,142.5**	**4,076.0**	**32,834.0**	**91,828.0**

Stormwater Fund			FY22 Year End Balance	FY23 Budget	5-Year CIP FY24 Approved	5-Year CIP FY25-28 Proposed	5-Year CIP FY29-33 Proposed
Current Services							
Transportation & Public Works							
D-172		Stormwater Improvement Prog / Areawide	776.9	800.0	200.0	800.0	1,000.0
Current Services Total			**776.9**	**800.0**	**200.0**	**800.0**	**1,000.0**
Stormwater Fund Total			**776.9**	**800.0**	**200.0**	**800.0**	**1,000.0**

Authorized Positions

	FY22	FY23	FY24 Requested	FY24 Approved	▲
Fulltime Authorized Positions	90	93	94	94	1

FY24 Capital Budget and Capital Improvement Plan

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:

a) Maintain infrastructure and public facilities,
b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services,
d) Preserve community and historical assets and
e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $30,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY24 capital projects. Projects outlined in the remaining four years (FY25 – FY28) are for planning purposes only and are not authorized until included in an adopted Capital Budget. Furthermore, projects identified in years FY29–FY33 are listed to show a budget estimate for the next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories:

a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I).

CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY24 Capital Budget total $59.7 million (page D-2). General Capital Fund projects (page D-3) total $13.4 million. The remaining capital projects in the Enterprise, Internal Service and Special Revenue Funds total $46.3 million.

The FY24 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-14. Detailed data sheets for individual projects begin on page D-15.

Major Projects Capital Summary

Capital Projects for Current Services

General Capital Projects Fund		
CS	Facilities Life Cycle Maintenance Program	$ 3,000,000
TPW	Pavement Maintenance Program	$ 2,400,000
LS	Parks - R&M Existing Facilities	$ 2,000,000
IT	Information Technology Equipment Replacement Progran	$ 400,000
	Other General Capital Projects Fund	$ 3,319,500
	Subtotal	$ 11,119,500
Fleet Replacement Fund		
CS	Fleet Replacement Program	$ 5,200,786
Storm Water Management Enterprise Fund		
TPW	Stormwater Improvement Prog / Areawide	$ 200,000
Water & Sewer Enterprise Fund		
PU	Rehabilitate and Replace Sewers	$ 20,000,000
PU	Rehabilitate and Replace Water Lines	$ 4,000,000
PU	Replace and Upgrade Facilities and Equipment	$ 3,549,600
PU	Improve Water Supply Reliability	$ 3,000,000
PU	W&S Lines - Additions and Improvements	$ 1,024,335
PU	Meter and Water/Sewer Stub Additions	$ 535,600
PU	Relocate Water & Sewer Lines for DOT Projects	$ 500,000
PU	Replace Water Meters	$ 365,000
	Other Water & Sewer Ent Fund	$ 741,638
	Subtotal	$ 33,716,173
Solid Waste Enterprise Fund		
SW	Replace Automated Refuse/Recycling Truck	$ 471,000
SW	Replace Commercial Dumpster Collection Front-end Loader	$ 233,000
	Other Solid Waste Enterprise Fund	$ 242,000
	Subtotal	$ 946,000
Landfill Enterprise Fund		
SW	Replace Trash Compactor	$ 450,000
SW	RMPF: Covered bale storage	$ 225,000
SW	Replace Track Loader	$ 200,000
	Other Landfill Ent Fund	$ 1,054,000
	Subtotal	$ 1,929,000
All Other CS Projects		$ 200,000
Current Services - All Funds		**$ 53,311,459**

Capital Projects for Additions & Improvements

General Capital Projects Fund		
TPW	Neighborhood Traffic	$ 420,000
FIRE	EMS Equipment - Cardiac	$ 333,000
TPW	Local Road Improvement Projects	$ 250,000
CS	Renovations/Space Allocation Plan	$ 235,000
TPW	Railroad Crossings	$ 200,000
PLA	Comprehensive Plan Five/Ten Year Update	$ 150,000
	Other General Capital Projects Fund	$ 725,000
	Subtotal	$ 2,313,000
Economic Development Fund		
ED	Economic Development Capital Program	$ 500,000
Water & Sewer Enterprise Fund		
PU	WRF Phosphorous Improvements	$ 2,000,000
PU	Utility Billing System	$ 1,000,000
	Other Water & Sewer Ent Fund	$ 440,000
	Subtotal	$ 3,440,000
All Other AI Projects		$ 135,000
Additions & Improvements - All Funds		**$ 6,388,000**

Total FY24 Approved Capital Budget **$ 59,699,459**

Capital Summary by Fund

General Capital Projects Fund		FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:										
Transfers from General Fund				25,140.2	13,432.5	25,462.5	32,889.5	37,375.1	42,145.8	197,921.1
Total Sources				**25,140.2**	**13,432.5**	**25,462.5**	**32,889.5**	**37,375.1**	**42,145.8**	**197,921.1**
Uses:										
Current Services Projects Listed Below		4,441.8	8,814.0	15,003.8	11,119.5	16,560.1	21,268.5	25,556.6	39,986.2	186,437.0
Additions & Improvements Projects Listed Below		640.6	697.5	10,136.4	2,313.0	8,902.4	11,621.0	11,818.5	2,159.6	11,484.1
Total Uses		**5,082.4**	**9,511.5**	**25,140.2**	**13,432.5**	**25,462.5**	**32,889.5**	**37,375.1**	**42,145.8**	**197,921.1**
Change in Fund Balance				-	-	-	-	-	-	-
Current Services										
Airport										
D-15	Maintain Airport Facilities and Equipment	37.5	50.0	235.0	125.0	195.0	220.0	195.0	220.0	-
D-16	N Repair Fuel Farm equipment to bring it up to standard	-	30.0	45.0	45.0	-	-	-	-	-
D-17	Self Serve Avgas Unit	-	-	50.0	50.0	-	-	-	-	-
D-18	N Purchase a Ground Power Unit (GPU) for increased Jet Traffic	-	30.0	60.0	60.0	-	-	-	-	-
Airport Total		*37.5*	*110.0*	*390.0*	*280.0*	*195.0*	*220.0*	*195.0*	*220.0*	-
Animal Services										
D-19	N Purchase Veterinary Surgery Trailer	-	-	75.0	-	75.0	75.0	-	-	-
Animal Services Total		-	-	*75.0*	-	*75.0*	*75.0*	-	-	-
Board of Elections										
D-20	N Election Equipment (In-person Voting Equipment and Absentee Ballot Processing)	-	-	50.0	50.0	30.0	30.0	-	-	-
Board of Elections Total		-	-	*50.0*	*50.0*	*30.0*	*30.0*	-	-	-
Central Services										
D-22	Facilities Life Cycle Maintenance Program	1,070.7	1,000.0	3,183.6	3,000.0	3,462.4	2,953.5	3,113.8	3,736.0	15,585.0
D-23	800 MHz Subscriber Radio Life Cycle	491.6	300.0	400.0	350.0	400.0	400.0	600.0	600.0	3,000.0
D-24	800 MHz Radio Infrastructure Replacement	300.0	200.0	250.0	200.0	250.0	250.0	250.0	350.0	2,350.0
D-25	Landscaping Equipment Life Cycle Replacement	3.6	125.0	139.5	125.0	132.5	132.5	132.5	132.5	726.0
D-28	Tree Hazard Reduction	-	40.0	45.0	40.0	50.0	55.0	60.0	65.0	350.0
D-29	Upgrade Fuel Sites	8.4	-	-	-	-	-	-	-	-
D-31	Parking Lot Maintenance, Repair, & Expansion	36.0	30.0	40.0	-	40.0	40.0	40.0	100.0	500.0
D-34	Replace Internal Support Equipment	59.1	10.0	10.0	10.0	10.0	10.0	10.0	10.0	50.0
D-36	Landscape & Community Tree Program	-	15.0	15.0	15.0	15.0	15.0	20.0	20.0	100.0
D-37	Parking Decks Life Cycle Replacement	44.4	50.0	50.0	40.0	50.0	50.0	50.0	50.0	250.0
D-38	Energy Management Improvements	4.8	-	30.0	30.0	30.0	30.0	30.0	30.0	300.0
D-42	Parking Facilities	19.9	20.0	20.0	-	20.0	20.0	20.0	20.0	100.0
Central Services Total		*2,038.5*	*1,790.0*	*4,183.1*	*3,810.0*	*4,459.9*	*3,956.0*	*4,326.3*	*5,113.5*	*23,311.0*
Corrections										
D-45	Food Service Equipment Life Cycle Replacement	0.0	20.0	50.0	50.0	50.0	50.0	50.0	50.0	250.0
Corrections Total		*0.0*	*20.0*	*50.0*	*50.0*	*50.0*	*50.0*	*50.0*	*50.0*	*250.0*
Fire & Emergency Services										
D-48	N SCBAs	-	-	350.0	200.0	350.0	350.0	-	-	-
D-50	Hose & Nozzles	25.0	200.0	50.0	25.0	50.0	50.0	50.0	50.0	200.0
D-51	Fire Apparatus Replacement - Ladder 7	-	-	183.0	-	183.0	183.0	183.0	-	915.0
D-56	Replace Mobile Data Terminals	247.8	50.0	50.0	40.0	50.0	50.0	50.0	50.0	250.0
Fire & Emergency Services Total		*272.8*	*250.0*	*633.0*	*265.0*	*633.0*	*633.0*	*283.0*	*100.0*	*1,365.0*
Information Technology										
D-61	Information Technology Equipment Replacement Program	93.6	400.0	680.0	400.0	500.0	850.0	600.0	850.0	3,230.0
Information Technology Total		*93.6*	*400.0*	*680.0*	*400.0*	*500.0*	*850.0*	*600.0*	*850.0*	*3,230.0*
Leisure Services										
D-62	Parks - R&M Existing Facilities	68.0	2,174.0	764.9	2,000.0	2,437.6	1,173.8	224.2	1,069.3	4,636.6
D-63	Pool Repairs and Renovations	233.6	207.0	342.2	-	352.8	27.5	228.0	111.5	240.1
D-64	Bridge and Boardwalk Inspection and Replacement	27.7	300.0	492.0	-	454.5	528.5	528.5	345.0	1,000.0
D-65	Pavement Repair and Maintenance	2.9	300.0	358.1	-	239.2	439.2	134.0	295.0	1,500.0
D-66	Park Equipment - Replacement / Life Cycle	21.9	200.0	450.0	-	553.6	290.3	165.1	160.4	912.8
D-67	Leisure Services System Master Plan	-	200.0	250.0	200.0	-	-	-	-	-
D-68	Truck – Dudley Park and Multi-Use Trails	-	-	50.0	50.0	-	-	-	-	-
D-69	Cook's Trail Reroute and Conversion to Multi-Use Trail	-	-	-	-	-	-	-	2,206.0	9,000.0
D-70	Improve Bear Hollow Zoo Exhibits & Visitor Amenities	-	-	-	-	-	-	-	-	8,364.0
D-71	Ben Burton Park Repairs and Renovations	-	-	-	-	-	2,223.8	-	-	-
D-72	Create a Property Boundary Program	-	-	50.0	-	50.0	50.0	50.0	50.0	250.0
D-73	Memorial Park Renovations	-	-	-	-	-	1,519.0	4,665.5	4,665.5	-
D-74	Bishop Park Renovations	-	-	-	-	-	-	-	-	20,500.0
D-75	Dudley Park Improvements	-	-	-	-	-	-	-	-	5,164.0
D-76	Sandy Creek Park Improvements	-	-	-	-	-	-	-	-	6,703.0

Capital Summary by Fund

General Capital Projects Fund		FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
D-77	Satterfield Park Improvements	-	-	-	-	-	-	-	-	4,697.0
D-78	Southeast Clarke Park Improvements	-	-	-	-	-	2,330.0	7,158.5	7,158.5	-
D-79	Virginia Callaway-Cofer Walker Park Improvements	-	-	-	-	-	-	-	2,000.0	2,440.0
D-80	Morton Theatre Fork Lift Replacement	-	-	-	-	-	35.0	-	-	-
D-83	Cooks Property Master Plan	-	-	-	-	-	-	-	-	50.0
D-84	Whitehall Shoals Visioning Plan	-	-	-	-	-	-	-	-	25.0
Leisure Services Total		*354.1*	*3,381.0*	*2,757.2*	*2,250.0*	*4,087.7*	*8,617.1*	*13,153.8*	*18,061.2*	*65,482.5*
Manager's Office - Public Information Office										
D-86	Website & eGovernment Enhancements	81.5	75.0	103.0	50.0	91.0	91.0	92.0	92.0	460.0
D-87	ACTV & Multimedia Production Equipment	82.4	25.0	25.0	-	25.0	25.0	25.0	25.0	200.0
Manager's Office - Public Information Office Total		*163.9*	*100.0*	*128.0*	*50.0*	*116.0*	*116.0*	*117.0*	*117.0*	*660.0*
Other General Administration										
D-92	Capital Budget Contingency	214.3	180.0	100.0	100.0	100.0	100.0	200.0	200.0	1,000.0
Other General Administration Total		*214.3*	*180.0*	*100.0*	*100.0*	*100.0*	*100.0*	*200.0*	*200.0*	*1,000.0*
Planning & Zoning										
D-94	Replace Large Format Printer (KIP)	-	-	-	-	30.0	-	-	-	-
Planning & Zoning Total		-	-	-	-	*30.0*	-	-	-	-
Police Services										
D-96	N Additional Rifles	-	-	43.0	43.0	-	-	-	-	43.0
D-97	Assigned Vehicle Program Enhancement	-	-	310.0	-	310.0	310.0	-	-	-
D-98	Replace Investigative Operations Vehicles	-	70.0	70.0	70.0	70.0	70.0	70.0	70.0	350.0
D-99	Motorcycle Replacement Program	12.7	60.0	60.0	55.0	60.0	60.0	60.0	60.0	300.0
D-100	Mobile Computing Replacement Program	229.3	195.0	195.0	190.0	195.0	195.0	195.0	195.0	975.0
D-101	ACCPD Network Server Replacement Lifecycle	37.7	25.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
D-102	LIDAR Speed Detection Equipment Replacement Cycle	-	37.5	12.5	12.5	12.5	12.5	12.5	12.5	62.5
D-103	Police Radio Battery & Microphone Replacement Cycle	-	43.0	43.0	43.0	43.0	43.0	43.0	43.0	215.0
D-105	E-911 Infrastructure Upgrades	-	-	100.0	100.0	-	-	-	-	-
D-106	Mobile Command Center Replacement	-	-	-	-	850.0	-	-	-	-
D-107	Replacement of Computer-Aided Dispatch (CAD) Workstations	-	-	120.0	120.0	-	-	-	-	60.0
Police Total		*279.7*	*430.5*	*978.5*	*658.5*	*1,565.5*	*715.5*	*405.5*	*405.5*	*2,130.5*
Sheriff										
D-130	Public Safety Initiative -Equip Tech	18.4	-	49.0	100.0	30.0	30.0	30.0	30.0	150.0
D-132	Replace Mobile Data Computers	76.0	-	30.0	-	-	-	-	30.0	30.0
D-133	Replace Courthouse Security Equipment	-	75.0	-	-	75.0	-	-	-	75.0
D-134	Replace Prisoner Transport Bus	-	-	-	-	-	-	-	-	250.0
Sheriff Total		*94.4*	*75.0*	*79.0*	*100.0*	*105.0*	*30.0*	*30.0*	*60.0*	*505.0*
Transit										
D-159	Matching Funds for Transit Capital Improvement Grants	116.9	80.0	80.0	80.0	80.0	80.0	80.0	-	400.0
Transit Total		*116.9*	*80.0*	*80.0*	*80.0*	*80.0*	*80.0*	*80.0*	-	*400.0*
Transportation & Public Works										
D-165	Pavement Maintenance Program	271.2	1,000.0	3,085.0	2,400.0	2,496.0	3,336.0	3,469.0	10,771.0	67,225.0
D-166	N Decorative Crosswalk Maintenance	-	-	26.0	26.0	26.0	26.0	26.0	26.0	130.0
D-167	Upgrade Overhead Street Name Signs	77.0	350.0	500.0	200.0	550.0	550.0	675.0	825.0	4,125.0
D-168	Signal Replacement	130.7	350.0	829.0	200.0	1,058.0	1,457.0	1,494.0	2,100.0	10,500.0
D-169	Roadway Safety Devices Life Cycle Replacement	93.7	247.5	380.0	100.0	403.0	427.0	452.0	678.0	3,819.0
D-171	Bridge Improvement & Replacement Program	203.4	50.0	-	-	-	-	-	409.0	2,304.0
D-172	Stormwater Improvement Prog / Areawide	-	-	-	100.0	-	-	-	-	-
Transportation & Public Works Total		*776.0*	*1,997.5*	*4,820.0*	*3,026.0*	*4,533.0*	*5,796.0*	*6,116.0*	*14,809.0*	*88,103.0*
Current Services Total		**4,441.8**	**8,814.0**	**15,003.8**	**11,119.5**	**16,560.1**	**21,268.5**	**25,556.6**	**39,986.2**	**186,437.0**
Additions & Improvements										
Central Services										
D-27	Renovations/Space Allocation Plan	388.1	25.0	35.0	235.0	30.0	30.0	30.0	60.0	300.0
D-30	Additional Rural Roadside Mowing Crew	-	-	88.0	-	88.0	88.0	88.0	-	-
D-35	Urban Forestry Crew	-	-	110.0	-	110.0	115.0	115.0	-	-
D-41	Downtown Enhancement Project	234.8	50.0	60.0	-	-	-	-	-	-
D-43	Clean Tools Initiative	-	75.0	75.0	-	75.0	75.0	-	-	-
Central Services Total		*622.8*	*150.0*	*368.0*	*235.0*	*303.0*	*308.0*	*233.0*	*60.0*	*300.0*
Clerk of Courts										
D-44	Deed Indexing (years 1970-1979)	-	40.0	125.0	50.0	125.0	56.5	-	-	-
Clerk of Courts Total		-	*40.0*	*125.0*	*50.0*	*125.0*	*56.5*	-	-	-
Corrections										
D-46	N Corrections Offender Management System	-	-	50.0	50.0	-	-	-	-	-
Corrections Total		-	-	*50.0*	*50.0*	-	-	-	-	-

Capital Summary by Fund

General Capital Projects Fund			FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Fire & Emergency Services											
D-49		Construct Fire Station 1, Vehicle Shop & Headquarters	-	-	6,500.0	-	6,500.0	6,500.0	-	-	-
D-52	N	Furniture and Appliance Replacement for Fire Stations, Training Center and Headquarters	-	-	100.0	-	75.0	75.0	75.0	75.0	375.0
D-53		EMS Training Lieutenant, EMS Captains, and Education/Outreach Coordinator Vehicles	-	-	150.0	100.0	-	-	-	-	-
D-54	N	Firefighter Wellness and Fitness Equipment	-	-	125.0	-	45.0	45.0	45.0	45.0	225.0
D-55		Renovate and Expand Fire Training Center	-	100.0	100.0	-	100.0	100.0	100.0	100.0	100.0
D-57		EMS Equipment - Cardiac	-	30.0	333.0	333.0	333.0	333.0	-	333.0	666.0
D-58		Construct Emergency Operations Center	-	100.0	500.0	-	500.0	500.0	-	-	-
D-59	N	Lawn Maintenance Equipment	-	-	100.0	-	17.0	17.0	17.0	17.0	85.0
D-60		Diversity and Workforce Development Project	-	-	58.4	-	12.0	12.0	12.0	-	110.0
Fire & Emergency Services Total			*-*	*230.0*	*7,966.4*	*433.0*	*7,582.0*	*7,582.0*	*249.0*	*570.0*	*1,561.0*
Leisure Services											
D-81		Trails & Open Spaces Compact Track Loader Equipment	-	-	-	-	-	35.0	-	-	-
D-82		New Athens Creative Theatre Facility	-	-	-	-	-	2,500.0	10,055.0	-	-
D-85		Public Art Program	72.4	40.0	25.0	25.0	25.0	25.0	25.0	25.0	125.0
Leisure Services Total			*72.4*	*40.0*	*25.0*	*25.0*	*25.0*	*2,560.0*	*10,080.0*	*25.0*	*125.0*
Manager's Office - Sustainability Office											
D-88		Purchase a Full Electric Pick Up Truck for Sustainability Office	-	-	62.5	-	10.0	-	-	-	-
D-89		Natural Area Rehabilitation and Management Program	-	75.0	100.0	-	159.9	212.0	364.0	364.0	2,155.0
D-90		Solar and Energy Program	-	-	100.0	100.0	50.0	200.0	200.0	200.0	500.0
D-91		Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency	-	-	100.0	100.0	100.0	100.0	200.0	250.0	2,900.0
Manager's Office - Sustainability Office Total			*-*	*75.0*	*362.5*	*200.0*	*319.9*	*512.0*	*764.0*	*814.0*	*5,555.0*
Planning & Zoning											
D-93		Comprehensive Plan Five/Ten Year Update	-	45.0	50.0	150.0	-	150.0	100.0	-	-
D-95	N	Historic Designation	-	-	-	20.0	-	-	-	-	-
Planning & Zoning Total			*-*	*45.0*	*50.0*	*170.0*	*-*	*150.0*	*100.0*	*-*	*-*
Police Services											
D-104		Emergency Medical Dispatch (EMD) Program	-	-	100.0	100.0	-	-	-	-	-
Police Total			*-*	*-*	*100.0*	*100.0*	*-*	*-*	*-*	*-*	*-*
Sheriff											
D-128		Acquire Additional Jail, Field and Administration Vehicles	-	-	350.0	-	250.0	150.0	-	-	-
D-129	N	Purchase of a Vehicle for the Roadway Emergency Services (RESQ) Unit	-	-	72.0	-	-	-	-	-	-
D-131		Purchase X-ray Body Scanning System	-	-	180.0	-	-	-	-	-	40.0
D-135		Purchase a Virtual Reality Training System	-	22.5	22.5	-	22.5	22.5	22.5	5.6	28.1
Sheriff Total			*-*	*22.5*	*624.5*	*-*	*272.5*	*172.5*	*22.5*	*5.6*	*68.1*
Superior Court											
D-158	N	Additional Patrol Vehicles	-	-	260.0	-	-	-	-	-	-
Superior Court Total			*-*	*-*	*260.0*	*-*	*-*	*-*	*-*	*-*	*-*
Transit											
D-160		Update Transit Plans and Transit Studies	30.0	-	-	-	-	-	30.0	-	150.0
Transit Total			*30.0*	*-*	*-*	*-*	*-*	*-*	*30.0*	*-*	*150.0*
Transportation & Public Works											
D-161		Traffic Data Collection	5.7	25.0	30.0	25.0	30.0	30.0	40.0	60.0	300.0
D-162		Sidewalk and Other Improvements	11.2	25.0	40.0	-	40.0	40.0	40.0	150.0	1,000.0
D-163		Local Road Improvement Projects	57.2	25.0	125.0	250.0	125.0	130.0	130.0	140.0	700.0
D-164		Pedestrian Safety and Traffic Calming Improvements	63.4	40.0	40.0	30.0	40.0	40.0	60.0	75.0	425.0
D-170		Expand Fiber Optic Cable Communications System	12.6	30.0	30.0	25.0	40.0	40.0	40.0	60.0	300.0
D-173		Bicycle Transportation Improvements	-	-	-	-	-	-	30.0	200.0	1,000.0
D-174		Neighborhood Traffic	-	-	-	420.0	-	-	-	-	-
D-175	N	Railroad Crossings	-	-	-	200.0	-	-	-	-	-
D-176	N	Pedestrian Alleyway Program	-	-	-	100.0	-	-	-	-	-
Transportation & Public Works Total			*150.1*	*145.0*	*265.0*	*1,050.0*	*275.0*	*280.0*	*340.0*	*685.0*	*3,725.0*
Additions and Improvements Total			**640.6**	**697.5**	**10,136.4**	**2,313.0**	**8,902.4**	**11,621.0**	**11,818.5**	**2,159.6**	**11,484.1**
General Capital Projects Fund Total			**5,082.4**	**9,511.5**	**25,140.2**	**13,432.5**	**25,462.5**	**32,889.5**	**37,375.1**	**42,145.8**	**197,921.1**

Capital Summary by Fund

Economic Development Fund	FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:									
Beginning Fund Balance			61.2	61.2	61.2	61.2	61.2	61.2	61.2
Transfers from General Fund			500.0	500.0	500.0	350.0	350.0	350.0	1,750.0
Total Sources			**561.2**	**561.2**	**561.2**	**411.2**	**411.2**	**411.2**	**1,811.2**
Uses:									
Current Services Projects Listed Below	-	-	-	-	-	-	-	-	-
Additions & Improvements Projects Listed Below	1,062.6	500.0	500.0	500.0	500.0	350.0	350.0	350.0	1,750.0
Total Uses	**1,062.6**	**500.0**	**500.0**	**500.0**	**500.0**	**350.0**	**350.0**	**350.0**	**1,750.0**
Year End Economic Development Fund Reserve			**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**
Additions & Improvements									
Economic Development									
D-47 Economic Development Capital Program	1,062.6	500.0	500.0	500.0	500.0	350.0	350.0	350.0	1,750.0
Additions and Improvements Total	**1,062.6**	**500.0**	**500.0**	**500.0**	**500.0**	**350.0**	**350.0**	**350.0**	**1,750.0**
Economic Development Fund Total	**1,062.6**	**500.0**	**500.0**	**500.0**	**500.0**	**350.0**	**350.0**	**350.0**	**1,750.0**

Capital Summary by Fund

Fleet Management Fund		FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				731.5	731.5	696.5	666.5	636.5	606.5	576.5
Current Year Operating Revenues				15.0	15.0	15.0	15.0	15.0	15.0	75.0
Total Sources				**746.5**	**746.5**	**711.5**	**681.5**	**651.5**	**621.5**	**651.5**
Uses:										
Current Services Projects Listed Below		30.0	30.0	50.0	50.0	45.0	45.0	45.0	45.0	275.0
Additions & Improvements Projects Listed Below		-	-	-	-	-	-	-	-	-
Total Uses		**30.0**	**30.0**	**50.0**	**50.0**	**45.0**	**45.0**	**45.0**	**45.0**	**275.0**
Year End Fleet Management Fund Unrestricted Net Position				**696.5**	**696.5**	**666.5**	**636.5**	**606.5**	**576.5**	**376.5**
Current Services										
Central Services										
D-29	Upgrade Fuel Sites	-	20.0	35.0	35.0	25.0	20.0	20.0	20.0	150.0
D-33	Fleet Management Shop Equipment Life Cycle Replacement	30.0	10.0	15.0	15.0	20.0	25.0	25.0	25.0	125.0
Current Services Total		**30.0**	**30.0**	**50.0**	**50.0**	**45.0**	**45.0**	**45.0**	**45.0**	**275.0**
Fleet Management Fund Total		**30.0**	**30.0**	**50.0**	**50.0**	**45.0**	**45.0**	**45.0**	**45.0**	**275.0**

Capital Summary by Fund

Fleet Replacement Fund	FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:									
Transfers from Other Funds			1,140.6	2,700.8					
Current Year Operating Revenues			2,500.0	2,500.0	3,077.7	3,734.9	4,023.8	3,953.3	16,838.8
Total Sources			**3,640.6**	**5,200.8**	**3,077.7**	**3,734.9**	**4,023.8**	**3,953.3**	**16,838.8**
Uses:									
Current Services Projects Listed Below	-	4,719.1	3,640.6	5,200.8	3,077.7	3,734.9	4,023.8	3,953.3	16,838.8
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**-**	**4,719.1**	**3,640.6**	**5,200.8**	**3,077.7**	**3,734.9**	**4,023.8**	**3,953.3**	**16,838.8**
Year End Fleet Replacement Fund Unrestricted Net Position			-	-	-	-	-	-	-
Current Services									
Central Services									
D-21 Fleet Replacement Program	-	4,719.1	3,640.6	5,200.8	3,077.7	3,734.9	4,023.8	3,953.3	16,838.8
Current Services Total	**-**	**4,719.1**	**3,640.6**	**5,200.8**	**3,077.7**	**3,734.9**	**4,023.8**	**3,953.3**	**16,838.8**
Fleet Replacement Fund Total	**-**	**4,719.1**	**3,640.6**	**5,200.8**	**3,077.7**	**3,734.9**	**4,023.8**	**3,953.3**	**16,838.8**

Capital Summary by Fund

Hotel/Motel Fund	FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:									
Beginning Fund Balance			425.3	425.3	290.3	230.3	170.3	95.3	35.3
Current Year Operating Revenue			55.0	55.0	55.0	55.0	55.0	70.0	200.0
Total Sources			**480.3**	**480.3**	**345.3**	**285.3**	**225.3**	**165.3**	**235.3**
Uses:									
Current Services Projects Listed Below	27.1	50.0	55.0	55.0	55.0	55.0	70.0	70.0	350.0
Additions & Improvements Projects Listed Below	234.8	100.0	85.0	135.0	60.0	60.0	60.0	60.0	300.0
Total Uses	**261.9**	**150.0**	**140.0**	**190.0**	**115.0**	**115.0**	**130.0**	**130.0**	**650.0**
Year End Hotel/Motel Fund Ending Balance			**340.3**	**290.3**	**230.3**	**170.3**	**95.3**	**35.3**	**(414.7)**
Current Services									
Central Services									
D-36 Landscape & Community Tree Program	-	10.0	15.0	15.0	15.0	15.0	20.0	20.0	100.0
D-40 Community Events Program	27.1	40.0	40.0	40.0	40.0	40.0	50.0	50.0	250.0
Current Services Total	**27.1**	**50.0**	**55.0**	**55.0**	**55.0**	**55.0**	**70.0**	**70.0**	**350.0**
Additions & Improvements									
Central Services									
D-39 Corridor Improvements Countywide	-	50.0	25.0	75.0	-	-	-	-	-
D-41 Downtown Enhancement Project	234.8	50.0	60.0	60.0	60.0	60.0	60.0	60.0	300.0
Additions and Improvements Total	**234.8**	**100.0**	**85.0**	**135.0**	**60.0**	**60.0**	**60.0**	**60.0**	**300.0**
Hotel/Motel Fund Total	**261.9**	**150.0**	**140.0**	**190.0**	**115.0**	**115.0**	**130.0**	**130.0**	**650.0**

Capital Summary by Fund

Internal Support Fund		FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				423.3	423.3	423.3	423.3	418.3	368.3	338.3
Current Year Operating Revenues				95.0	95.0	95.0	95.0	100.0	150.0	750.0
Total Sources				**518.3**	**518.3**	**518.3**	**518.3**	**518.3**	**518.3**	**1,088.3**
Uses:										
Current Services Projects Listed Below		271.5	57.0	95.0	95.0	95.0	100.0	150.0	180.0	1,025.0
Additions & Improvements Projects Listed Below		-	-	-	-	-	-	-	-	-
Total Uses		**271.5**	**57.0**	**95.0**	**95.0**	**95.0**	**100.0**	**150.0**	**180.0**	**1,025.0**
Year End Internal Support Fund Unrestricted Net Position				**423.3**	**423.3**	**423.3**	**418.3**	**368.3**	**338.3**	**63.3**
Current Services										
Central Services										
D-23	800 MHz Subscriber Radio Life Cycle	50.0	-	-	-	-	-	-	-	-
D-24	800 MHz Radio Infrastructure Replacement	-	-	-	-	-	-	50.0	75.0	500.0
D-26	Mobile Communications Van Equipment Replacement	34.0	17.0	25.0	25.0	25.0	30.0	30.0	35.0	175.0
D-32	Telephone System Life Cycle Replacement	73.1	25.0	55.0	55.0	55.0	55.0	55.0	55.0	275.0
D-34	Replace Internal Support Equipment	114.4	15.0	15.0	15.0	15.0	15.0	15.0	15.0	75.0
Current Services Total		**271.5**	**57.0**	**95.0**	**95.0**	**95.0**	**100.0**	**150.0**	**180.0**	**1,025.0**
Internal Support Fund Total		**271.5**	**57.0**	**95.0**	**95.0**	**95.0**	**100.0**	**150.0**	**180.0**	**1,025.0**

Capital Summary by Fund

Landfill Fund			FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:											
Beginning Unrestricted Net Position (Estimate)					(5,079.7)	(5,079.7)	(6,558.7)	(7,295.7)	(7,582.7)	(7,644.7)	(7,469.7)
Current Year Operating Revenues					450.0	450.0	450.0	450.0	450.0	450.0	2,250.0
Landfill Closure Revenue					-	-	-	-	-	-	2,500.0
Total Sources					**(4,629.7)**	**(4,629.7)**	**(6,108.7)**	**(6,845.7)**	**(7,132.7)**	**(7,194.7)**	**(2,719.7)**
Uses:											
Current Services Projects Listed Below			2,018.9	1,360.0	1,929.0	1,929.0	1,187.0	737.0	512.0	275.0	7,020.0
Additions & Improvements Projects Listed Below			-	-	-	-	-	-	-	-	-
Total Uses			**2,018.9**	**1,360.0**	**1,929.0**	**1,929.0**	**1,187.0**	**737.0**	**512.0**	**275.0**	**7,020.0**
Year End Landfill Fund Unrestricted Net Position					**(6,558.7)**	**(6,558.7)**	**(7,295.7)**	**(7,582.7)**	**(7,644.7)**	**(7,469.7)**	**(9,739.7)**
Current Services											
Solid Waste											
D-136		Replace Trash Compactor	450.0	450.0	450.0	450.0	450.0	100.0	100.0	100.0	500.0
D-137		Replace Bulldozer	280.0	140.0	175.0	175.0	175.0	175.0	175.0	175.0	280.0
D-138		Landfill Well Construction	100.0	100.0	100.0	100.0	100.0	-	-	-	-
D-139		Replace Walking Floor Trailer (1986)	33.0	33.0	33.0	33.0	-	-	-	-	-
D-140		Replace Loaders (Compost Operations)	75.0	75.0	125.0	125.0	125.0	125.0	-	-	-
D-141		Belt Replacements for RMPF	470.5	100.0	80.0	80.0	-	-	-	-	-
D-142		Replace Road Tractor	67.0	67.0	100.0	100.0	100.0	-	-	-	-
D-143		Replace Track Loader	167.0	167.0	200.0	200.0	-	-	-	-	-
D-144		Replace Two Kubota Tractors	34.0	68.0	68.0	68.0	34.0	-	-	-	-
D-145		Replace Track Excavator	90.0	90.0	120.0	120.0	-	-	-	-	300.0
D-146		Replacement Roll-Off Container Trucks	120.1	70.0	103.0	103.0	103.0	103.0	103.0	-	210.0
D-147	N	RMPF: Paving	-	-	100.0	100.0	50.0	50.0	-	-	-
D-148		Replace Dump Truck (25 yard articulating)	132.2	-	-	-	-	134.0	134.0	-	400.0
D-149		Purchase Skid Steer (Compost Loading)	-	-	-	-	-	-	-	-	80.0
D-150		Closure of Landfill- Phase 1 & 2 Areas	-	-	-	-	-	-	-	-	5,000.0
D-151		Replace Windrow Turner in Compost Operations	-	-	50.0	50.0	50.0	50.0	-	-	-
D-152		Replace Trommel Screen in Compost Operations	-	-	-	-	-	-	-	-	250.0
D-153	N	RMPF: Covered bale storage	-	-	225.0	225.0	-	-	-	-	-
Current Services Total			**2,018.9**	**1,360.0**	**1,929.0**	**1,929.0**	**1,187.0**	**737.0**	**512.0**	**275.0**	**7,020.0**
Landfill Fund Total			**2,018.9**	**1,360.0**	**1,929.0**	**1,929.0**	**1,187.0**	**737.0**	**512.0**	**275.0**	**7,020.0**

Capital Summary by Fund

Solid Waste Fund		FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				3,326.2	3,326.2	2,780.2	2,394.7	1,980.8	1,975.9	2,303.4
Current Year Operating Revenues				400.0	400.0	450.0	450.0	450.0	450.0	2,250.0
Total Sources				**3,726.2**	**3,726.2**	**3,230.2**	**2,844.7**	**2,430.8**	**2,425.9**	**4,553.4**
Uses:										
Current Services Projects Listed Below				946.0	946.0	835.5	863.9	454.9	122.5	1,338.0
Additions & Improvements Projects Listed Below				-	-	-	-	-	-	-
Total Uses				**946.0**	**946.0**	**835.5**	**863.9**	**454.9**	**122.5**	**1,338.0**
Year End Solid Waste Fund Unrestricted Net Position				**2,780.2**	**2,780.2**	**2,394.7**	**1,980.8**	**1,975.9**	**2,303.4**	**3,215.4**
Current Services										
Solid Waste										
D-154	Replace Commercial Dumpster Collection Front-end Loader	(96.0)	231.5	233.0	233.0	122.5	244.9	244.9	122.5	276.0
D-155	Replace Mini-Packer Trucks	82.6	135.0	212.0	212.0	212.0	148.0	-	-	442.0
D-156	Replace Automated Refuse/Recycling Truck	39.1	471.0	471.0	471.0	471.0	471.0	210.0	-	620.0
D-157	Dumpsters, Roll-Offs, and Roll Carts	-	50.0	30.0	30.0	30.0	-	-	-	-
Current Services Total		**25.7**	**887.5**	**946.0**	**946.0**	**835.5**	**863.9**	**454.9**	**122.5**	**1,338.0**
Solid Waste Fund Total		**25.7**	**887.5**	**946.0**	**946.0**	**835.5**	**863.9**	**454.9**	**122.5**	**1,338.0**

Capital Summary by Fund

Stormwater Fund	FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:									
Beginning Unrestricted Net Position (Estimate)			2,707.9	2,707.9	2,857.9	2,832.9	2,807.9	2,782.9	2,757.9
Current Year Operating Revenues			350.0	350.0	175.0	175.0	175.0	175.0	875.0
Total Sources			**3,057.9**	**3,057.9**	**3,032.9**	**3,007.9**	**2,982.9**	**2,957.9**	**3,632.9**
Uses:									
Current Services Projects Listed Below	776.9	800.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
Additions & Improvements Projects Listed Below	-	-	-	-	-	-	-	-	-
Total Uses	**776.9**	**800.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
Year End Stormwater Fund Unrestricted Net Position			**2,857.9**	**2,857.9**	**2,832.9**	**2,807.9**	**2,782.9**	**2,757.9**	**2,632.9**
Current Services									
Transportation & Public Works									
D-172 Stormwater Improvement Prog / Areawide	776.9	800.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
Current Services Total	**776.9**	**800.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**
Stormwater Fund Total	**776.9**	**800.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**200.0**	**1,000.0**

Capital Summary by Fund

Water & Sewer Fund		FY22 Year End Balance	FY23 Budget	FY24 Request	FY24 Approved	Capital Improvement Plan FY25 Proposed	FY26 Proposed	FY27 Proposed	FY28 Proposed	Forecast FY29-33 Proposed
Sources:										
Beginning Unrestricted Net Position (Estimate)				89,650.3	89,650.3	70,494.1	54,371.3	33,587.2	15,636.9	(7,984.6)
Current Year Operating Revenues				18,000.0	18,000.0	19,000.0	20,000.0	21,000.0	22,000.0	125,000.0
Total Sources				**107,650.3**	**107,650.3**	**89,494.1**	**74,371.3**	**54,587.2**	**37,636.9**	**117,015.4**
Uses:										
Current Services Projects Listed Below				33,716.2	33,716.2	33,972.8	40,134.1	38,300.3	44,971.5	205,110.0
Additions & Improvements Projects Listed Below				3,440.0	3,440.0	1,150.0	650.0	650.0	650.0	4,750.0
Total Uses				**37,156.2**	**37,156.2**	**35,122.8**	**40,784.1**	**38,950.3**	**45,621.5**	**209,860.0**
Year End Water & Sewer Fund Unrestricted Net Position				**70,494.1**	**70,494.1**	**54,371.3**	**33,587.2**	**15,636.9**	**(7,984.6)**	**(92,844.6)**
Current Services										
Public Utilities										
D-108	W&S Lines - Additions and Improvements	4,438.7	994.5	1,024.3	1,024.3	1,055.1	1,086.7	1,119.3	1,152.9	6,304.5
D-109	Meter and Water/Sewer Stub Additions	1,880.7	520.0	535.6	535.6	551.7	568.2	585.3	602.8	3,296.5
D-110	Donated W&S Additions Management	519.1	234.6	241.6	241.6	248.9	256.4	264.0	272.0	1,487.2
D-111	Watershed Protection Long-Term Monitoring	192.6	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-112	Replace Water Meters	3,717.0	365.0	365.0	365.0	365.0	365.0	365.0	365.0	1,825.0
D-113	Rehabilitate and Replace Sewers	28,501.7	10,000.0	20,000.0	20,000.0	20,000.0	20,000.0	20,000.0	20,000.0	80,000.0
D-115	Replace and Upgrade Facilities and Equipment	183.3	3,450.0	3,549.6	3,549.6	3,652.2	3,757.9	3,866.7	3,978.8	21,696.8
D-116	Rehabilitate and Replace Water Lines	8,019.1	3,000.0	4,000.0	4,000.0	4,000.0	4,000.0	4,000.0	4,000.0	20,000.0
D-117	Relocate Water & Sewer Lines for DOT Projects	2,931.1	200.0	500.0	500.0	200.0	200.0	200.0	200.0	1,000.0
D-118	Manage and Reuse Residual Solids	9,381.7	300.0	300.0	300.0	300.0	300.0	300.0	5,000.0	25,000.0
D-119	Improve Water Supply Reliability	4,473.7	2,000.0	3,000.0	3,000.0	3,000.0	9,000.0	7,000.0	7,000.0	35,000.0
D-121	Investigate and Install Alternative Energy Generation	213.9	-	100.0	100.0	500.0	500.0	500.0	500.0	-
D-125	Renovate/Expand W&S/Meter Mgt Construction Facility	2,168.8	-	-	-	-	-	-	1,800.0	9,000.0
Current Services Total		**66,621.6**	**21,164.1**	**33,716.2**	**33,716.2**	**33,972.8**	**40,134.1**	**38,300.3**	**44,971.5**	**205,110.0**
Additions & Improvements										
Public Utilities										
D-114	Extend Wastewater Collection System	3,107.7	100.0	100.0	100.0	100.0	100.0	100.0	100.0	2,000.0
D-120	W&S Contribution to Economic Development	343.1	100.0	100.0	100.0	100.0	100.0	100.0	100.0	500.0
D-122	WRF Phosphorous Improvements	22,231.0	2,000.0	2,000.0	2,000.0	500.0	-	-	-	-
D-123	Water & Sewer Additions and Improvements	372.6	200.0	200.0	200.0	200.0	200.0	200.0	200.0	1,000.0
D-124	Downtown Infrastructure Improvements	1,126.5	250.0	-	-	250.0	250.0	250.0	250.0	1,250.0
D-126	Utility Billing System	100.0	300.0	1,000.0	1,000.0	-	-	-	-	-
D-127 N	Raw Water Pipeline Maintenance Vehicle	-	-	40.0	40.0	-	-	-	-	-
Additions and Improvements Total		**27,280.8**	**2,950.0**	**3,440.0**	**3,440.0**	**1,150.0**	**650.0**	**650.0**	**650.0**	**4,750.0**
Water & Sewer Fund Total		**93,902.3**	**24,114.1**	**37,156.2**	**37,156.2**	**35,122.8**	**40,784.1**	**38,950.3**	**45,621.5**	**209,860.0**

Capital Detail by Department

Airport | **Department Priority**

Maintain Airport Facilities and Equipment | 1 of 4

CS, Facilities | Project Timeline: Ongoing

Project Description

Maintain airport facilities and repair and/or replace equipment.

Project Justification

Provide funding to maintain airport facilities such as painting hangars and replacement of roofs. This request also includes a critical request to replace and upgrade the electrical vault and the control lighting for the runway. This request also includes new tow bar attachments to move planes and four 800 MHz radios.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0570

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	37,549	50,000	125,000	195,000	220,000	195,000	220,000	-	955,000
Airport Ent Fund	6,575	-	-	-	-	-	-	-	-
TOTAL SOURCES	**44,124**	**50,000**	**125,000**	**195,000**	**220,000**	**195,000**	**220,000**	**-**	**955,000**
USES									
Capital - Const.	44,124	50,000	125,000	195,000	220,000	195,000	220,000	-	955,000
TOTAL USES	**44,124**	**50,000**	**125,000**	**195,000**	**220,000**	**195,000**	**220,000**	**-**	**955,000**

Capital Detail by Department

Airport | **Department Priority**

Repair Fuel Farm equipment to bring it up to standard | 2 of 4

CS, Equipment | Project Timeline: FY24 to FY24

Project Description

This request is to perform work to bring our fuel farm up to standard.

Project Justification

Our current fuel farm has been in place for over 30 years and needs to be brought to standard. In fact, the main pump is from the 1940's and needs to be replaced. When the pump is replaced, we have been advised to change out the plumbing as well, given its age. Because fuel is one of our main sources of revenue and is key to our operations and because it could take significant time to find parts to fix the current pump (if they even exist) our bottom line could be impacted significantly.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0867

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	30,000	45,000	-	-	-	-	-	45,000
TOTAL SOURCES	**-**	**30,000**	**45,000**	**-**	**-**	**-**	**-**	**-**	**45,000**
USES									
Capital - Machinery & Equip	-	30,000	45,000	-	-	-	-	-	45,000
TOTAL USES	**-**	**30,000**	**45,000**	**-**	**-**	**-**	**-**	**-**	**45,000**

Capital Detail by Department

Airport | **Department Priority**

Self Serve Avgas Unit | 3 of 4

CS, Equipment | Project Timeline: FY24 to FY24

Project Description

This request is for the purchase of a Self Serve Avgas Unit.

Project Justification

This unit will provide greater efficiency, increased revenues for the airport, and quicker service for customers. Because the unit is available 24-7, customers will have access to fuel at all times which mean that the airport will sell more fuel. The unit will also lower call out costs which are incurred when a staff member has to operate the current system.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Replacement Costs	2,500	2,500	2,500	2,500	2,500	12,500	2,500

Financial Plan | Project ID: c0880

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	50,000	-	-	-		-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Infrastructure	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Airport | **Department Priority**

Purchase a Ground Power Unit (GPU) for increased Jet Traffic | 4 of 4

CS, Equipment | Project Timeline: FY24 to FY24

Project Description

This request is for the purchase of a Ground Power Unit (GPU) to provide power to aircraft as they are parked on the ramp.

Project Justification

AHN has seen a significant increase in jet traffic (which can be verified by the increase in jet fuel sales). Because of this, there is more demand for an additional GPU. Also our current GPU which was built in 2008 is beginning to have some issues and this would allow us to be prepared when it finally dies. The second GPU will also bring in additional revenue because we charge a fee for every time that it is used.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0868

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	30,000	60,000	-	-	-	-	-	60,000
TOTAL SOURCES	**-**	**30,000**	**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**
USES									
Capital - Machinery & Equip	-	30,000	60,000	-	-	-	-	-	60,000
TOTAL USES	**-**	**30,000**	**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**

Capital Detail by Department

Animal Services | **Department Priority**

Purchase Veterinary Surgery Trailer | 1 of 1

CS, Equipment | Project Timeline: FY24 to FY26

Project Description

This request is for the purchase of a 2 table surgery trailer that would be mobile. We would be able to complete surgeries on site and off site as needed within the community. The total cost of the vehicle and the equipment within it is around $225,000 depending on the options that we chose. This would be accrued over three years (FY24, 25, and 26). The expected useful life of the trailer would be around 20 years, and it would be located at 125 Buddy Christian Way Animal Services Adoption Center.

Project Justification

As part of the Animal Services Strategic Plan Goal 1, Initiative III which is to evaluate and pursue potential options for obtaining veterinary support. This would allow us to complete exams and surgeries on site. This would both ensure our animals are getting the best care in a timely manner and saving money completing surgeries within the department.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Fuel, Replacement, Maintenance	15,500	15,500	15,500	15,500	15,500	232,500	31,000

New

Financial Plan | Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	75,000	75,000	-	-	-	150,000
Other	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**75,000**	**75,000**	**-**	**-**	**-**	**150,000**
USES									
Capital - Vehicles	-	-	-	75,000	75,000	-	-	-	150,000
TOTAL USES	**-**	**-**	**-**	**75,000**	**75,000**	**-**	**-**	**-**	**150,000**

Capital Detail by Department

Board of Elections **Department Priority**

Election Equipment (In-person Voting Equipment and Absentee Ballot Processing) 1 of 1

CS, Equipment Project Timeline: FY24 to FY26

Project Description

The absentee ballot processing equipment will perform many operations of the absentee ballot processes: (1) imaging, printing and sorting of Absentee Ballot Applications; (2) imaging, printing, digital time-date stamping, barcode reading and voting precinct of Absentee Ballots; (3) off-line signature and driver license number verification in addition to separating those that are verified from those ballots that did not verify with the stored voter registration information; (4) captures and detects the thickness of a voted ballot, which is evident that the ballot is not enclosed inside the envelopes; (5) includes an inline opener that opens the ballot envelopes. Likewise, additional funding is requested for FY25-26 to add or replace the current inventory of elections equipment previously acquired through mandate from the State of Georgia General Assembly.

Project Justification

Since the pandemic and during the 2020 Election Season, of 141,857 votes cast in five scheduled elections, 51,541 (36.33%) votes were cast by Absentee Ballot. Though many voters chose to vote by mail during the pandemic, we foresee the number of absentee ballot requests only decreasing by 10%. For the 2022 Election Season, Athens-Clarke County conducted three elections; 59,685 ballots were cast (10% were cast by Absentee. In order to streamline the operation of processing the absentee ballot application/requests, receiving the voted ballots and preparing for processing the ballots for tabulation, this system will allow staff to promptly and efficiently carryout the duties of the absentee ballot process.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Minimal impact on annual cost to include ink cartridges. A	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0869

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	50,000	30,000	30,000	-	-	-	110,000
TOTAL SOURCES	**-**	**-**	**50,000**	**30,000**	**30,000**	**-**	**-**	**-**	**110,000**
USES									
Capital - Machinery & Equip	-	-	50,000	30,000	30,000	-	-	-	110,000
TOTAL USES	**-**	**-**	**50,000**	**30,000**	**30,000**	**-**	**-**	**-**	**110,000**

Capital Detail by Department

Central Services | **Department Priority**

Fleet Replacement Program | 1 of 23

CS, Equipment | Project Timeline: Ongoing

Project Description

The Internal Service Fund Fleet Replacement Program is funded from the user departmental contributions. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are 761 vehicles and pieces of equipment in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager.

Project Justification

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime, and provides for a constant funding strategy to meet the vehicle needs of the user departments. This project is severely underfunded. Previous underfunding and the deferral on vehicle and equipment purchases in recent years has resulted in a backlog of approximately $11.3 million dollars from the 155 vehicles deferred (including Public Safety) that were eligible for replacement in FY23. With Mayor and Commission approval, a portion of these funds is eligible to be supplemented from SPLOST 2020 and will start to meet the obligations needed by FY32.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Repair expenses increase dramatically as these vehicles exceed their target life. We have reached a point where some vehicle repair costs exceed the value of the vehicle itself.	(174,000)	(200,100)	(230,115)	(264,632)	(304,327)	(1,749,881)	(292,306)

Financial Plan | Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Fleet Replacement Fund	-	4,719,100	5,200,786	3,077,654	3,734,912	4,023,812	3,953,256	16,838,800	36,829,220
TOTAL SOURCES	**-**	**4,719,100**	**5,200,786**	**3,077,654**	**3,734,912**	**4,023,812**	**3,953,256**	**16,838,800**	**36,829,220**
USES									
Capital - Vehicles	-	4,719,100	5,200,786	3,077,654	3,734,912	4,023,812	3,953,256	16,838,800	36,829,220
TOTAL USES	**-**	**4,719,100**	**5,200,786**	**3,077,654**	**3,734,912**	**4,023,812**	**3,953,256**	**16,838,800**	**36,829,220**

Related Funding

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*
SOURCES									
SPLOST	-	300,000	315,000	330,750	347,288	364,652	382,884	2,457,042	4,197,616
TOTAL SOURCES	**-**	**300,000**	**315,000**	**330,750**	**347,288**	**364,652**	**382,884**	**2,457,042**	**4,197,616**
USES									
Capital - Vehicles	-	300,000	315,000	330,750	347,288	364,652	382,884	2,457,042	4,197,616
TOTAL USES	**-**	**300,000**	**315,000**	**330,750**	**347,288**	**364,652**	**382,884**	**2,457,042**	**4,197,616**

Capital Detail by Department

Central Services **Department Priority**

Facilities Life Cycle Maintenance Program 2 of 23

CS, Facilities Project Timeline: Ongoing

Project Description

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy to minimize operating budget impacts caused by unexpected failures of older equipment. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpet, and emergency generators. A 3% inflation factor has been applied to out-years. This program has not been fully funded since FY19, and partially due to that, Facilities Management is asking for over $1.4 million for projects that were not funded in FY20-FY23.

Project Justification

This program is required to ensure that adequate funds are available to maintain facilities owned by ACCGov. Replacements covered under this program are necessary to protect ACCGov's financial investment in their public facilities. Timely replacement of aging components extends the life expectancy of facilities and creates safer, more productive work environments. Cost estimates were obtained from Facilities Management staff and through professional services. The process that was proposed in FY22 to span to FY32 is not attainable at this point because the first two years proposed for the program were not fully funded.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Because full funding has not been provided since FY19 we are already incurring higher operating expenses and having to divert facility maintenance money into reinvestment. In FY22, Facilities Management spent $249,200 of operating budget funds in order to complete projects.	(215,000)	(239,000)	(266,000)	(279,000)	(315,000)	(1,573,000)	(288,700)

Financial Plan Project ID: c0188

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	1,070,741	1,000,000	3,000,000	3,462,402	2,953,460	3,113,797	3,736,000	15,585,014	31,850,673
TOTAL SOURCES	**1,070,741**	**1,000,000**	**3,000,000**	**3,462,402**	**2,953,460**	**3,113,797**	**3,736,000**	**15,585,014**	**31,850,673**
USES									
Capital - Const.	1,070,741	1,000,000	3,000,000	3,462,402	2,953,460	3,113,797	3,736,000	15,585,014	31,850,673
TOTAL USES	**1,070,741**	**1,000,000**	**3,000,000**	**3,462,402**	**2,953,460**	**3,113,797**	**3,736,000**	**15,585,014**	**31,850,673**

Related Funding

	FY22 *End Bal.*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
SPLOST	1,070,741	526,500	500,200	552,825	580,466	609,490	639,964	3,712,664	6,595,609
TOTAL SOURCES	**1,070,741**	**526,500**	**500,200**	**552,825**	**580,466**	**609,490**	**639,964**	**3,712,664**	**6,595,609**
USES									
Capital - Const.	1,070,741	526,500	500,200	552,825	580,466	609,490	639,964	3,712,664	6,595,609
TOTAL USES	**1,070,741**	**526,500**	**500,200**	**552,825**	**580,466**	**609,490**	**639,964**	**3,712,664**	**6,595,609**

Capital Detail by Department

Central Services **Department Priority**

800 MHz Subscriber Radio Life Cycle 3 of 23

CS, Equipment Project Timeline: Ongoing

Project Description

This project accumulates funds for a life cycle replacement program for the 800 MHz subscriber (portable and mobile) radios purchased with SPLOST 2011 funds. Over 1,000 radios were purchased through SPLOST 2011. The manufacturer has announced the end of life for the APX6000 "AN Model" in 2023 (620 radios) and the APX1000 Model in 2026 (271 radios). This proposal sets aside funds for the subscriber radios and continues the life cycle process begun with the older radios. The average current replacement cost is approximately $4,000 per radio. These funds can be used to replace radios that are damaged or lost during use and the radios that are used to activate the tornado sirens, Greenway Call Boxes, Fire Station Alerting, and the Search and Rescue radios.

Project Justification

As these subscriber radios age, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. No inflation figures are applied. Funding will provide for the replacement of the radios that fail due to age, cost of repairs, or other reasons. The end of field support for some of these radios is 2023 and 2026. If we have significant failures in these same models, this could impact the budget as well as services.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Planned capital investment now will ensure that we avoid increased operating costs as this equipment exceeds its lifecycle.	-	-	(250,000)	(300,000)	(300,000)	(1,000,000)	(185,000)

Financial Plan Project ID: c0384

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	491,606	300,000	350,000	400,000	400,000	600,000	600,000	3,000,000	5,350,000
Internal Support Fund	50,000	-	-	-	-	-		-	-
TOTAL SOURCES	**541,606**	**300,000**	**350,000**	**400,000**	**400,000**	**600,000**	**600,000**	**3,000,000**	**5,350,000**
USES									
Capital - Machinery & Equip	541,606	300,000	350,000	400,000	400,000	600,000	600,000	3,000,000	5,350,000
TOTAL USES	**541,606**	**300,000**	**350,000**	**400,000**	**400,000**	**600,000**	**600,000**	**3,000,000**	**5,350,000**

Capital Detail by Department

Central Services **Department Priority**

800 MHz Radio Infrastructure Replacement 4 of 23

CS, Equipment Project Timeline: Ongoing

Project Description

This project will establish a life cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span and sets aside money for the three towers and supporting equipment to be replaced. All three towers were built around 1998 and 1999. Leasing funds from vendors on the ACCPD tower and the Southeast Clarke Park property lease go back into the ACCGov General Fund.

Project Justification

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY17, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Estimated replacement costs total $18 million (Whitehall $10M; Vaughn Road $4M; Police $2M; American Tower $1M; UGA Tower $1M).

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0726

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	300,000	200,000	200,000	250,000	250,000	250,000	350,000	2,350,000	3,650,000
Internal Support Fund	-	-	-	-	-	50,000	75,000	500,000	625,000
TOTAL SOURCES	**300,000**	**200,000**	**200,000**	**250,000**	**250,000**	**300,000**	**425,000**	**2,850,000**	**4,275,000**
USES									
Capital - Machinery & Equip	300,000	200,000	200,000	250,000	250,000	300,000	425,000	2,850,000	4,275,000
TOTAL USES	**300,000**	**200,000**	**200,000**	**250,000**	**250,000**	**300,000**	**425,000**	**2,850,000**	**4,275,000**

Capital Detail by Department

Central Services **Department Priority**

Landscaping Equipment Life Cycle Replacement 5 of 23

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by Landscape Management. This capital project uses equipment expected useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way. Replacement costs are based upon current government pricing.

Project Justification

The efficiency of landscape services is dependent upon functioning, reliable equipment. Budget projections established five years ago are obsolete, equipment pricing has increased as technology advances, and material costs have increased. Existing equipment replacements have increased by 20-50% due to unknown added expenses of transitioning from 2-cycle to clean power tools, charging stations, and replacement batteries. The proposed change in FY24 accounts for replacing equipment deployed to manage Greenway trails and restoring equipment to life cycle planning that was removed during the last recession.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0090

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	3,583	125,000	125,000	132,500	132,500	132,500	132,500	726,000	1,381,000
TOTAL SOURCES	**3,583**	**125,000**	**125,000**	**132,500**	**132,500**	**132,500**	**132,500**	**726,000**	**1,381,000**
USES									
Capital - Machinery & Equip	3,583	125,000	125,000	132,500	132,500	132,500	132,500	726,000	1,381,000
TOTAL USES	**3,583**	**125,000**	**125,000**	**132,500**	**132,500**	**132,500**	**132,500**	**726,000**	**1,381,000**

Capital Detail by Department

Central Services **Department Priority**

Mobile Communications Van Equipment Replacement 6 of 23

CS, Equipment Project Timeline: FY21 to On-going

Project Description

This project is to replace the Mobile Communications Vehicle (MCV) equipment and configure a new MCV. The MCV provides critical connectivity for Public Safety during the University of Georgia football games affecting approximately 92,000 people. The project makes citizens safer by providing public safety connectivity in times of crisis, search and rescue efforts, and other events where the safety of the public is paramount. Equipment includes patching device,

Project Justification

Safe and Prepared Community - The Mobile Communications Vehicle (MCV) provides essential communications services. The ability to provide those services is vital to continued interoperability operations and field support of public safety and government personnel. The MCV has become a critical first response unit for search and rescue operations. When citizens go missing, the MCV is a first responder vehicle. The MCV is needed to continue what is a basic service for public safety. This is a replacement project for the equipment and initial configuration. Fleet Management will purchase the base vehicle. Under the existing agreements, the University of Georgia will offset approximately 30% of this cost through monthly radio user fees. The cost to replace the vehicle is about $300,000.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact on annual operating expenses are anticipated as this is a replacement project.	-	-	-	-	-	-	-

Financial Plan Project ID: c0802

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Internal Support Fund	34,000	17,000	25,000	25,000	30,000	30,000	35,000	175,000	320,000
TOTAL SOURCES	**34,000**	**17,000**	**25,000**	**25,000**	**30,000**	**30,000**	**35,000**	**175,000**	**320,000**
USES									
Capital - Machinery & Equip	34,000	17,000	25,000	25,000	30,000	30,000	35,000	175,000	320,000
TOTAL USES	**34,000**	**17,000**	**25,000**	**25,000**	**30,000**	**30,000**	**35,000**	**175,000**	**320,000**

Capital Detail by Department

Central Services | **Department Priority**

Renovations/Space Allocation Plan | 7 of 23

AI, Facilities | Project Timeline: Ongoing

Project Description

The Space Allocation Program sets aside funds to be used for the renovation, acquisition, or construction of facilities in response to ACCGov departments' space needs. The FY21 request was to fund a small portion of recommendations coming from the 2010 and 2018 Space Allocation studies and other space reconfiguration/renovation needs of ACCGov departments and possible relocation of ACCGov offices currently in leased office space. This project was last funded in FY18. We currently have several departments that are over capacity & looking for additional space. This project will avoid having to pay for leased space.

Project Justification

Projects are determined based on the needs of other ACCGov departments as their service delivery needs evolve over time requiring renovation or reconfiguration of office and other operational facility spaces. Since FY19 ACCGov has added 96 positions without funding for additional space needs. These funds are used to modify space for them. It also helps avoid paying for leased space; however, this is further exasperated by the economy and delays in the Judicial Center and the Costa Building.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0074

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	388,057	25,000	235,000	30,000	30,000	30,000	60,000	300,000	685,000
TOTAL SOURCES	**388,057**	**25,000**	**235,000**	**30,000**	**30,000**	**30,000**	**60,000**	**300,000**	**685,000**
USES									
Capital - Const.	388,057	25,000	235,000	30,000	30,000	30,000	60,000	300,000	685,000
TOTAL USES	**388,057**	**25,000**	**235,000**	**30,000**	**30,000**	**30,000**	**60,000**	**300,000**	**685,000**

Capital Detail by Department

Central Services **Department Priority**

Tree Hazard Reduction 8 of 23

CS, Life Cycle Project Timeline: FY21 to Ongoing

Project Description

Selectively removing diseased, declining, invasive, hazardous, and other undesirable trees and shrubs will produce a healthier and more viable forestry system. Various designated areas will be selected based on risk, health, and hazardous impacts. Contractors will be under the direction of the Community Forester. Chippings and grinds will be recycled for landscape use throughout the county.

Project Justification

SAFELY MOVE AROUND ATHENS: The 2021 Tree Study revealed a more significant number of trees within the county than previously estimated. The study also illustrated specific areas of age and increased issues of risk. Reducing hazardous trees reduces the risk of potential property damage and loss of lives. Additional benefits of a hazard reduction program are increased property values, marketability of development, improved air quality, shading of buildings and structures, and creation of aesthetically pleasing landscapes. Tree hazard reduction also provides erosion control, long-term stormwater benefits, and increased roadway stability by intercepting and absorbing rainfall.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Decreased expenses through avoided insurance claims.	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)	(10,000)

Financial Plan Project ID: c0849

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	40,000	40,000	50,000	55,000	60,000	65,000	350,000	620,000
TOTAL SOURCES	**-**	**40,000**	**40,000**	**50,000**	**55,000**	**60,000**	**65,000**	**350,000**	**620,000**
USES									
Capital - Other	-	40,000	40,000	50,000	55,000	60,000	65,000	350,000	620,000
TOTAL USES	**-**	**40,000**	**40,000**	**50,000**	**55,000**	**60,000**	**65,000**	**350,000**	**620,000**

Capital Detail by Department

Central Services **Department Priority**

Upgrade Fuel Sites 9 of 23

CS, Facilities Project Timeline: Ongoing

Project Description

The following five (5) fuel sites are managed by the Fleet Management Division: (1) Public Safety Campus (Jail) (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites (i.e. dispenser repair & replacement, fuel nozzles, hoses, filters, and site maintenance), responds to EPD requirements for fuel facilities, and updates to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years.

Project Justification

For over twenty years, regular bi-annual upgrades to Athens-Clarke County's fueling sites have ensured safe, compliant, efficient fueling operations that have served customers year round. While this funding has allowed Fleet Management to enhance automated tank monitoring and site maintenance, fuel management software and some hardware is outdated and has reached its limited storage capacity. This year's funding request, coupled with previous year's carry-forward amount, will be focused on annual fuel software fees, replacing older dispensers at fuel sites that are starting to need constant repairs, along with removal of the out-of-service underground storage tank at Fire Station #5 (Whit Davis Road).

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0419

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	8,375	-	-	-	-	-		-	-
Fleet Management Fund	-	20,000	35,000	25,000	20,000	20,000	20,000	150,000	270,000
TOTAL SOURCES	**8,375**	**20,000**	**35,000**	**25,000**	**20,000**	**20,000**	**20,000**	**150,000**	**270,000**
USES									
Capital - Machinery & Equip	8,375	20,000	35,000	25,000	20,000	20,000	20,000	150,000	270,000
TOTAL USES	**8,375**	**20,000**	**35,000**	**25,000**	**20,000**	**20,000**	**20,000**	**150,000**	**270,000**

Capital Detail by Department

Central Services **Department Priority**

Additional Rural Roadside Mowing Crew 10 of 23

AI, Equipment Project Timeline: FY26 to Ongoing

Project Description

Equipment to support an additional rural roadside mowing crew which is proposed to be a new initiative in FY27. The project will purchase one crew cab truck, two tractors with bat-wing mowers, one equipment trailer, two riding mowers, and related small landscape equipment (weed eaters, chainsaws, blowers) outfitting an additional rural roadside mowing crew.

Project Justification

SAFELY MOVE AROUND ATHENS, supporting safe and aesthetically pleasing corridor connections: One tractor crew currently provides mowing services to approximately 720 miles of rural roadways on an average 11-week cycle. This project will reduce to an average of 5 weeks, which is similar to the four-week cycle length in all other county areas.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Salary, operating, and replacement expenses.	-	-	-	275,000	275,000	1,375,000	192,500

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	88,000	88,000	88,000	-	-	264,000
TOTAL SOURCES	**-**	**-**	**-**	**88,000**	**88,000**	**88,000**	**-**	**-**	**264,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	88,000	88,000	88,000	-	-	264,000
TOTAL USES	**-**	**-**	**-**	**88,000**	**88,000**	**88,000**	**-**	**-**	**264,000**

Capital Detail by Department

Central Services | **Department Priority**

Parking Lot Maintenance, Repair, & Expansion | 11 of 23

CS, Facilities | Project Timeline: Ongoing

Project Description

This project will include maintenance, repairs, and expansion to existing parking lots for ACCGov buildings. The included concrete, asphalt, seal coating, and restriping parking lots as needed. Also, with increasing staff each year these funds can assist in parking lot redesign to accommodate staff.

Project Justification

Work will need to be done in the near future at several parking lots due to the age of the material and the use of the parking lot. All ACCGov facilities should properly represent the image of the Unified Government, especially the facilities that directly serve the public. A properly executed life cycle program will extend the life of the existing parking lots, thereby minimizing future repair costs.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
This project will reduce the dependence on operating budgets to perform repairs due to the lack of maintenance.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0724

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	35,950	30,000	-	40,000	40,000	40,000	100,000	500,000	720,000
TOTAL SOURCES	**35,950**	**30,000**	**-**	**40,000**	**40,000**	**40,000**	**100,000**	**500,000**	**720,000**
USES									
Capital - Const.	35,950	30,000	-	40,000	40,000	40,000	100,000	500,000	720,000
TOTAL USES	**35,950**	**30,000**	**-**	**40,000**	**40,000**	**40,000**	**100,000**	**500,000**	**720,000**

Capital Detail by Department

Central Services **Department Priority**

Telephone System Life Cycle Replacement 12 of 23

CS, Equipment Project Timeline: Ongoing

Project Description

Continue to maintain the highest service level available for the ACCGov Voice Over IP (VOIP) telephone system.

Project Justification

Telephonic communication is critical to ACCGov in order to support and deliver services to the employees/citizens of Athens-Clarke County. The current VOIP network has been in service for five years. As the system and equipment ages, replacement and upgrading will be key to ensuring continued high performance of the VOIP network.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
VOIP had already impacted the Annual operating expense by $250k in FY21 and FY22. Current operating expenses at $175k are down from $425k since 2020.	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(1,250,000)	(250,000)

Financial Plan Project ID: c0238

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	259,806	-	-	-	-	-		-	-
Internal Support Fund	73,076	25,000	55,000	55,000	55,000	55,000	55,000	275,000	550,000
TOTAL SOURCES	**332,882**	**25,000**	**55,000**	**55,000**	**55,000**	**55,000**	**55,000**	**275,000**	**550,000**
USES									
Capital - Machinery & Equip	332,882	25,000	55,000	55,000	55,000	55,000	55,000	275,000	550,000
TOTAL USES	**332,882**	**25,000**	**55,000**	**55,000**	**55,000**	**55,000**	**55,000**	**275,000**	**550,000**

Capital Detail by Department

Central Services | **Department Priority**

Fleet Management Shop Equipment Life Cycle Replacement | 13 of 23

CS, Equipment | Project Timeline: Ongoing

Project Description

This project will provide life cycle replacement funds for worn or obsolete equipment used in the two shop areas at Fleet Management's maintenance facility (Vehicle Servicing & Repair and Vehicle Replacement). This equipment is used for the outfitting, maintenance, and repair of all vehicles and equipment in the ACCGov fleet that serves all ACCGov departments. Specifically, Fleet Management plans to purchase a large truck lift and allows for the purchase of additional equipment updates as the vehicular fleet advances in sustainable technology systems.

Project Justification

This project is needed to ensure that the equipment used by Fleet Management in support of the ACCGov fleet is functional and up-to-date. Otherwise, worn and obsolete shop equipment will impact Fleet Management's service delivery requiring some vehicle and equipment repairs to be outsourced at a higher cost to the user department. Modern equipment suitable for the tasks needed was also identified in a recent audit of the division.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0790

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Fleet Management Fund	30,000	10,000	15,000	20,000	25,000	25,000	25,000	125,000	235,000
TOTAL SOURCES	**30,000**	**10,000**	**15,000**	**20,000**	**25,000**	**25,000**	**25,000**	**125,000**	**235,000**
USES									
Capital - Machinery & Equip	30,000	10,000	15,000	20,000	25,000	25,000	25,000	125,000	235,000
TOTAL USES	**30,000**	**10,000**	**15,000**	**20,000**	**25,000**	**25,000**	**25,000**	**125,000**	**235,000**

Capital Detail by Department

Central Services **Department Priority**

Replace Internal Support Equipment 14 of 23

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase and replace outdated equipment in order to continue providing high level service in the Courthouse Parking Deck, Print Shop, Records Room, and Mailroom.

Project Justification

Capital funds will be used to maintain normal operation of equipment in order to maintain current service levels to ACCGov departments. Funding will be split between General Capital Fund (310) and the Internal Services Fund (601).

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0347

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	59,139	10,000	10,000	10,000	10,000	10,000	10,000	50,000	100,000
Internal Support Fund	114,414	15,000	15,000	15,000	15,000	15,000	15,000	75,000	150,000
TOTAL SOURCES	**173,553**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Machinery & Equip	173,553	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**173,553**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Capital Detail by Department

Central Services | **Department Priority**

Urban Forestry Crew | 15 of 23

AI, Equipment | Project Timeline: FY28 to Ongoing

Project Description

Equipment to support a new urban forestry maintenance crew proposed in the FY28 budget. The project will purchase one bucket truck, one dump body truck, one grapple truck, one wood chipper, and related small equipment (chainsaws, blower, ropes, etc.) to outfit a tree maintenance crew.

Project Justification

SAFELY MOVE AROUND ATHENS: Currently, Landscape Management sub-contracts the majority of tree work. Limited removals are addressed due to budget restraints. With the Urban Forestry crew, Landscape Management would provide year-round maintenance and hazard tree removal with a quicker response time for emergency tree issues. Crews will proactively and routinely prune hazardous trees instead of reactive responses.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Salary, operating, and replacement expenses.	-	-	-	-	265,000	1,325,000	159,000

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	110,000	115,000	115,000	-	-	340,000
TOTAL SOURCES	**-**	**-**	**-**	**110,000**	**115,000**	**115,000**	**-**	**-**	**340,000**
USES									
Capital - Machinery & Equip	-	-	-	110,000	115,000	115,000	-	-	340,000
TOTAL USES	**-**	**-**	**-**	**110,000**	**115,000**	**115,000**	**-**	**-**	**340,000**

Capital Detail by Department

Central Services **Department Priority**

Landscape & Community Tree Program 16 of 23

CS, Facilities Project Timeline: Ongoing

Project Description

The purpose of this project is to provide or restore ACCGov landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACCGov parks, rights-of-way, buildings/facilities, and right-of-way stormwater bio-retention facilities.

Project Justification

SAFELY MOVE AROUND ATHENS: The Landscape Management Division annually renovates aging and over-mature landscapes in order to reduce maintenance costs, maintain aesthetically pleasing properties, and protect visitor health. This capital life cycle program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff, and improves asset life expectancy. Hotel/Motel funding will be used downtown and in areas focused on recreation & tourism. Insufficient funding in FY22 and FY23 has resulted in postponements and cancellation while initiatives by Mayor & Commission continue to be approved, increasing the need for future replacements and updating enhancements.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0182

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	15,000	15,000	15,000	15,000	20,000	20,000	100,000	185,000
Hotel/Motel Spec Rev Fund	-	10,000	15,000	15,000	15,000	20,000	20,000	100,000	185,000
TOTAL SOURCES	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**40,000**	**40,000**	**200,000**	**370,000**
USES									
Capital - Const.	-	25,000	30,000	30,000	30,000	40,000	40,000	200,000	370,000
TOTAL USES	**-**	**25,000**	**30,000**	**30,000**	**30,000**	**40,000**	**40,000**	**200,000**	**370,000**

Capital Detail by Department

Central Services **Department Priority**

Parking Decks Life Cycle Replacement 17 of 23

CS, Facilities Project Timeline: Ongoing

Project Description

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key building equipment and components at or near the end of their normal life expectancy.

Project Justification

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments. As requested by ADDA, this restores funding to this project.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0255

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	44,438	50,000	40,000	50,000	50,000	50,000	50,000	250,000	490,000
TOTAL SOURCES	**44,438**	**50,000**	**40,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**490,000**
USES									
Capital - Const.	44,438	50,000	40,000	50,000	50,000	50,000	50,000	250,000	490,000
TOTAL USES	**44,438**	**50,000**	**40,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**490,000**

Capital Detail by Department

Central Services | **Department Priority**

Energy Management Improvements | 18 of 23

CS, General | Project Timeline: Ongoing

Project Description

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACCGov facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a one time life cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings. Funds could also be used for the installation, repairs, and replacement of electric vehicle charges at various ACCGov facilities.

Project Justification

The justification for this project is reduction in energy consumption and energy/fuel cost savings. Projects will increase savings to ACCGov and reduce our carbon footprint. Further savings could be realized through a broader program application and additional annual funding.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Reduction in energy consumption costs.	-	-	-	(3,000)	(3,000)	(15,000)	(2,100)

Financial Plan Project ID: c0487

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	4,820	-	30,000	30,000	30,000	30,000	30,000	300,000	450,000
TOTAL SOURCES	**4,820**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**300,000**	**450,000**
USES									
Capital - Const.	4,820	-	30,000	30,000	30,000	30,000	30,000	300,000	450,000
TOTAL USES	**4,820**	**-**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**300,000**	**450,000**

Capital Detail by Department

Central Services | **Department Priority**

Corridor Improvements Countywide | 19 of 23

AI, Infrastructure | Project Timeline: FY23 to FY23

Project Description

Continued design and installation upgrades, replacement, and repair of existing corridor enhancement plantings resulting from vehicle damages and vandalism. This project will encompass all corridor enhancement projects completed through FY23, including the separately funded "Eastside Corridor Improvements" project. This will ensure continuous appearance and standardized practices across the community.

Project Justification

SAELY MOVE AROUND ATHENS: create more usable and aesthetically pleasing corridor connections between residential and commercial areas. To ensure fairness, equity, and the overall aesthetic appearance of the county for its residents, businesses, and visitors.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0856

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Spec Rev Fund	-	50,000	75,000	-	-	-	-	-	75,000
TOTAL SOURCES	**-**	**50,000**	**75,000**	**-**	**-**	**-**	**-**	**-**	**75,000**
USES									
Capital - Vehicles	-	50,000	75,000	-	-	-	-	-	75,000
TOTAL USES	**-**	**50,000**	**75,000**	**-**	**-**	**-**	**-**	**-**	**75,000**

Capital Detail by Department

Central Services | **Department Priority**

Community Events Program | 20 of 23

CS, General | Project Timeline: Ongoing

Project Description

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with ADDA to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff. NOTE: This project is not the CEP budget that is allocated to ADDA annually to support downtown special events.

Project Justification

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACC will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0135

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Hotel/Motel Spec Rev Fund	27,143	40,000	40,000	40,000	40,000	50,000	50,000	250,000	470,000
TOTAL SOURCES	**27,143**	**40,000**	**40,000**	**40,000**	**40,000**	**50,000**	**50,000**	**250,000**	**470,000**
USES									
Capital - Machinery & Equip	27,143	40,000	40,000	40,000	40,000	50,000	50,000	250,000	470,000
TOTAL USES	**27,143**	**40,000**	**40,000**	**40,000**	**40,000**	**50,000**	**50,000**	**250,000**	**470,000**

Capital Detail by Department

Central Services **Department Priority**

Downtown Enhancement Project 21 of 23

AI, General Project Timeline: Ongoing

Project Description

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

Project Justification

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0367

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	234,767	50,000	-	-	-	-	-	-	-
Hotel/Motel Spec Rev Fund	-	-	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL SOURCES	**234,767**	**50,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**
USES									
Capital - Const.	234,767	50,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL USES	**234,767**	**50,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**

Capital Detail by Department

Central Services **Department Priority**

Parking Facilities 22 of 23

CS, Facilities Project Timeline: Ongoing

Project Description

Maintain downtown public parking facilities (excluding parking deck facilities life cycle) and repair and/or replace parking meters outside of downtown, as well as maintain equipment and software for the ticket system.

Project Justification

Provide funding to maintain downtown and other on-street public parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment. This restores funding to this project.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0230

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	19,873	20,000	-	20,000	20,000	20,000	20,000	100,000	180,000
TOTAL SOURCES	**19,873**	**20,000**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**180,000**
USES									
Capital - Const.	19,873	20,000	-	20,000	20,000	20,000	20,000	100,000	180,000
TOTAL USES	**19,873**	**20,000**	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**100,000**	**180,000**

Capital Detail by Department

Central Services | **Department Priority**

Clean Tools Initiative | 23 of 23

AI, Infrastructure | Project Timeline: FY23 to FY26

Project Description

The funding for a Clean Tools Initiative will be shared amongst multiple departments associated with significant, daily usage of small tools (i.e. leaf blowers, weedeaters, trimmers, small mowers, chainsaws, etc.) to begin the transition from gas-powered to electric versions. It can also be used to cover the cost of associated with battery storage and charging, including: facility electrical upgrades; vehcile related charging, storage, and tranport; and safety related improvements. As technology advances, larger equipment (ex: small tractors, larger mowers, UTVs) can be included in this project.

Project Justification

The continued use of gas-powered small tools is affected by escalating gas prices, a fuel that is harmful to the environment from the pollutants release into the air, as well as potential leaks onto the ground or nearby water sources. Battery-powered technology can reduce noise, eliminate fumes, and provide an option for other sources of power.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Currently unknown as to extent	-	-	-	-	-	-	-

Financial Plan Project ID: c0851

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	75,000	-	75,000	75,000	-	-	-	150,000
TOTAL SOURCES	**-**	**75,000**	**-**	**75,000**	**75,000**	**-**	**-**	**-**	**150,000**
USES									
Capital - Vehicles	-	75,000	-	75,000	75,000	-	-	-	150,000
TOTAL USES	**-**	**75,000**	**-**	**75,000**	**75,000**	**-**	**-**	**-**	**150,000**

Capital Detail by Department

Clerk of Courts **Department Priority**

Deed Indexing (years 1970-1979) 1 of 1

AI, Software Project Timeline: FY23 to Ongoing

Project Description

The Clerk of Courts goal is to provide online digital access to our constituents for the land records of Clarke County. Our land records date back to 1801, the year Clarke County was chartered. As of 2022, our Clarke County land records online date back to 1984. The records must be reindexed by a certified land record vendor before placement in the statewide online index. During COVID, the Clerk of Courts deed room was extremely busy and stayed open to the public M-F 8:00 am to 5:00 pm. By providing reindexed certified land records back to 1970, all titles can be searched online for the 50 year back search required for real estate transaction transfers of real property. In the event of another pandemic or public emergency, records will be available without a physical visit to the Clerk of Courts deed room. This is a continuation from the FY23 capital project. Records for years 1980 - 1983 are currently under contract of reindexing by a certified vendor. These documents will be reindexed according to the statewide GSCCCA indexing standards as mandated by law by a state certified vendor.

Project Justification

This project will allow title searchers, title companies, attorneys, and the general public to perform a 50 year title search without having to physically appear in the office to perform a search. The records can be accessed on the statewide index 24 hours a day, 7 days a week. This service will greatly reduce daily foot traffic into the real estate records room, which will aid in keeping our staff and public safe and reduce demand on Courthouse and office resources. Indexing these records will assist in maintaining pertinent historical records and enhance the services already provided by our office.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0835

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	40,000	50,000	125,000	56,500	-		-	231,500
TOTAL SOURCES	**-**	**40,000**	**50,000**	**125,000**	**56,500**	**-**	**-**	**-**	**231,500**
USES									
Other	-	40,000	125,000	125,000	56,500	-	-	-	306,500
TOTAL USES	**-**	**40,000**	**125,000**	**125,000**	**56,500**	**-**	**-**	**-**	**306,500**

Capital Detail by Department

Corrections | **Department Priority**

Food Service Equipment Life Cycle Replacement | 1 of 2

CS, Equipment | Project Timeline: Ongoing

Project Description

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

Project Justification

Meals from the Corrections Food Service are provided to the Jail, Correctional Institution, and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. Since FY05, a SPLOST funded food service facility prepares an average of 1,800 meals a day. The former kitchen (since 1987) is still used as a servicing center and backup to the Food Service Center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Facilities Management has implemented a policy that this equipment does not fall under their purview, so outsourcing service is required.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0180

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	43	20,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL SOURCES	**43**	**20,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**
USES									
Capital - Machinery & Equip	43	20,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
TOTAL USES	**43**	**20,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**500,000**

Capital Detail by Department

Corrections **Department Priority**

Corrections Offender Management System 2 of 2

AI, Software Project Timeline: FY24 to Ongoing

Project Description

A database to track the returning citizens' on-the-job training opportunities in the community, the work schedules in the Diversion Center, and the educational and vocational programs to better inform decision-making impacting the needs of the community and benefits to this population.

Project Justification

Offender Management Systems are standard in incarcerate facilities, and this department has been without a dedicated database that allows tracking of the activities that impact the government departments, county projects, and rehabilitative programs. With a dedicated database, the department can provide better information for the government to make more informed decisions about how to benefit returning citizens.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Increase to Operating Equipment - Office Equipment		5,000	5,000	5,000	5,000	25,000	4,500

New

Financial Plan Project ID: c0870

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	50,000						50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Other	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Economic Development **Department Priority**

Economic Development Capital Program 1 of 1

AI, General Project Timeline: Ongoing

Project Description

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

Project Justification

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0078

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Econ Dev Capital Fund	1,062,630	500,000	500,000	500,000	350,000	350,000	350,000	1,750,000	3,800,000
TOTAL SOURCES	**1,062,630**	**500,000**	**500,000**	**500,000**	**350,000**	**350,000**	**350,000**	**1,750,000**	**3,800,000**
USES									
Capital - Other	1,062,630	500,000	500,000	500,000	350,000	350,000	350,000	1,750,000	3,800,000
TOTAL USES	**1,062,630**	**500,000**	**500,000**	**500,000**	**350,000**	**350,000**	**350,000**	**1,750,000**	**3,800,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

SCBAs | 1 of 13

CS, Equipment | Project Timeline: FY24 to ongoing

Project Description

This project will be to replace the SCBA's (Self Contained Breathing Apparatus) of ACC Firefighters. The current SCBA's are nearing the end of their 10 year life cycles. This project will also cover costs for 10 years of required annual testing.

Project Justification

Our SCBA's are nearing the end of their 10 year life cycle. Without SCBA's that are within manufacturer's specifications and NFPA requirements, we would not be able to perform the services the community expects from their fire department. Firefighting and rescue operations could not be carried out safely.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0871

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	200,000	350,000	350,000	-	-	-	900,000
TOTAL SOURCES	**-**	**-**	**200,000**	**350,000**	**350,000**	**-**	**-**	**-**	**900,000**
USES									
Capital - Machinery & Equip	-	-	200,000	350,000	350,000	-	-	-	900,000
TOTAL USES	**-**	**-**	**200,000**	**350,000**	**350,000**	**-**	**-**	**-**	**900,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Construct Fire Station 1, Vehicle Shop & Headquarters 2 of 13

AI, Construction Project Timeline: FY22 to Ongoing

Project Description

This new 28,375 square foot Fire Department facility located in the downtown area will replace the current facility. This new facility will house: Fire Department Headquarters, Fire station, Apparatus repair shop facility, Fueling facility for ACCGOV vehicles, Backup emergency operations center in HQ, Community/Training Room. The facility will be built/designed with adequate space for current and future expansion. The following functions will be housed at this facility: Administration, Operations, Fire Marshal's Office, Emergency Management, Community Room, Ham Radio space, the Apparatus Shop, and a fueling island for Fire Department vehicles and other Athens-Clarke County Government vehicles. The facility will address needs for a community room, exercise room, two meeting/training rooms, an adequate size break room/kitchen, file storage, plan review space/storage, and interview rooms for fire investigators. The current 16,046 square foot facility located at 700 College Avenue was constructed in 1979 (40 years old, used 24/7/365) and is outdated for the number of personnel and services housed.

Project Justification

(Safe and prepared community: preserve infrastructure, improve service delivery, preserve community assets). This new facility will meet public safety/infrastructure needs for Athens-Clarke County by accomplishing the following: continued fire and life safety protection services to area, providing services that protect/save lives, residences, businesses, minimizing the impact on community environment, protecting jobs and disposable income of citizens, maintaining ISO rating and the related fire insurance cost to citizens, improved ability to work on larger apparatus, providing adequate space for the administrative services housed at Headquarters, centralizing all of Athens-Clarke County Fire & Emergency Services divisions into one building. The current 16,046 square foot facility located at 700 College Avenue was constructed in 1979 (40 years old, used 24/7/365) and is outdated for the number of personnel and services housed. Space/Capability: The allocation of current space is inadequate for the number of personnel assigned and the functions to be performed. Thirteen personnel are assigned to the headquarters space that was designed for six. There is currently no community/training room in the fire station. There is no exercise room and gear storage is not adequate. Inefficiency: The facility needs to be replaced due to inefficient facility systems (energy use), lack of space, lack of male/female living design, lack of fire safety protection systems, and is not compliant with ADA. Safety: Lack of fire safety protection systems and bay door safety sensors, Fire Marshal's Office issues with current facility: Four Inspectors and an Administrative Assistant share the same office space, a storage room has been converted to office space.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Estimated annual operating costs	55,000	55,000	55,000	55,000	55,000	275,000	55,000

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	6,500,000	6,500,000	-	-	-	13,000,000
TOTAL SOURCES	**-**	**-**	**-**	**6,500,000**	**6,500,000**	**-**	**-**	**-**	**13,000,000**
USES									
Capital - Const.	-	-	-	6,500,000	6,500,000	-	-	-	13,000,000
TOTAL USES	**-**	**-**	**-**	**6,500,000**	**6,500,000**	**-**	**-**	**-**	**13,000,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Hose & Nozzles | 3 of 13

CS, Equipment | Project Timeline: FY22 to ongoing

Project Description

The Hose and Appliance Project for the Fire & Emergency Services Department will replace about 20,000 feet of old fire hose and water delivery appliances, many are which are at the end of life. The hose lines replaced will be larger diameter to align with newer technology and industry standards associated with delivering greater quantities of water at structure fires. This will allow the Department to standardize equipment on all fire apparatus at each of the nine fire stations in Athens-Clarke County. This will also preserve the life of trucks and fire pumps because of improved efficiency.

Project Justification

Building contents and construction have changed over the past 30 years requiring greater volumes of water to effectively control fires due to fuel loads. Industry standards and technology have advanced since much of the Departments hose and appliances were originally purchased. We have 20-30 year old hose on some fire apparatus that is at the end of its life. In fact, some of the hose still in service was in service before the unification of Athens-Clarke County. Life cycle of the hose has been exceeded due to having no operational budget. This project aligns with the Mayor and Commissions initiative of a Safe and Prepared Community as it will improve firefighting effectiveness and safety by increasing the amount of water capable of being delivered. It is imperative we convert hose line and appliances simultaneously to the newer technology for inoperability of crews and trucks operating at the same scene and for employee familiarity. This will also preserve the life of trucks and fire pumps because of improved efficiency and less wear and tear in order to achieve similar or greater water flow.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Replacement Costs	15,861	15,861	15,861	15,861	15,861	79,305	15,861

Financial Plan | Project ID: c0816

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	25,000	200,000	25,000	50,000	50,000	50,000	50,000	200,000	425,000
TOTAL SOURCES	**25,000**	**200,000**	**25,000**	**50,000**	**50,000**	**50,000**	**50,000**	**200,000**	**425,000**
USES									
Capital - Machinery & Equip	25,000	200,000	25,000	50,000	50,000	50,000	50,000	200,000	425,000
TOTAL USES	**25,000**	**200,000**	**25,000**	**50,000**	**50,000**	**50,000**	**50,000**	**200,000**	**425,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Fire Apparatus Replacement - Ladder 7 | 4 of 13

CS, Equipment | Project Timeline: FY22 to FY31

Project Description

This project will replace a 1999 model Ladder truck which is a mission-critical apparatus for emergencies within Athens-Clarke County. The purchase price of the vehicle is $1,550,000 and we are proposing two options for purchase: 1.) outright purchase in FY22 or 2.) lease option over 10 years (FY22-FY31) at ~3%. Following the lease terms, ACCGov would own the vehicle and use if for the duration of its useful life estimated at 20+ years.

Project Justification

The Ladder truck is a mission-critical apparatus and will be replacing one of three Ladder trucks utilized by the Fire & Emergency Services Department. Replacing this Ladder truck will allow the department to continue providing reliable fire protection services by replacing a 1999 model apparatus. Ladder trucks offer tactical advantages in fire suppression and performing above-grade rescues. Replacing this Ladder truck will also help the Fire & Emergency Services Department maintain an I.S.O. Class 1 Rating which is realized on insurance premiums. This projects supports the Mayor and Commissions goal of a Safe and Prepared Community by ensuring our Department has a reliable Ladder truck for fire protection and other emergencies in our community.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	183,000	183,000	183,000	-	915,000	1,464,000
TOTAL SOURCES	**-**	**-**	**-**	**183,000**	**183,000**	**183,000**	**-**	**915,000**	**1,464,000**
USES									
Capital - Vehicles	-	-	-	183,000	183,000	183,000	-	915,000	1,464,000
TOTAL USES	**-**	**-**	**-**	**183,000**	**183,000**	**183,000**	**-**	**915,000**	**1,464,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Furniture and Appliance Replacement for Fire Stations, Training Center and Headquarters 5 of 13

AI, Equipment Project Timeline: FY24 to Ongoing

Project Description

Furniture and appliance replacement for fire stations, Training Center, and Fire Headquarters/Shop

Project Justification

The Fire Department has an operating budget for repairs to stations and related equipment, but no real budget to replace items that are used to furnish stations and working areas. Most stations are only furnishes with SPLOST or similar type funding when they are built, with no budget created for replacement of furniture or appliances when they have reached the end of serviceable use. With repair costs and frequency of needed repairs on the rise, the modest amount in the operating budget cannot cover the needs of replacement. Many times the only new furniture brought into stations is used furniture donated by the firefighters themselves. This comes after the serviceable life of the furniture in their homes.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	75,000	75,000	75,000	75,000	375,000	675,000
TOTAL SOURCES	**-**	**-**	**-**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**	**675,000**
USES									
Capital - Machinery & Equip	-	-	-	75,000	75,000	75,000	75,000	375,000	675,000
TOTAL USES	**-**	**-**	**-**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**	**675,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

EMS Training Lieutenant, EMS Captains, and Education/Outreach Coordinator Vehicles 6 of 13

AI, Vehicle Project Timeline: FY23 to Ongoing

Project Description

Three (3) Vehicles (Heavy duty pickups). One (1) for the EMS Training Lieutenant, one (1) shared for the EMS Captains on duty and one (1) for the Education/Outreach Coordinator.

Project Justification

The EMS Training Lieutenant position was approved, but not the vehicle that is necessary for this new position. This should be a heavy duty pickup. In anticipation of the EMS Shift Captains position (Phase II of proposed EMS Improvement Plan), a heavy duty pickup will be needed for rapid response to emergency medical calls, to monitor Quality Assurance of emergency medical care and related documentation, and for travel to stations to provide training. The Education/Outreach Coordinator will need a vehicle (heavy duty pickup truck) that has the capacity to pull the Fire Safety House and other educational equipment needed. This supports the Mayor & Commission Goal 1, Section C, Item 2 and Section E, Item 1 of Athens-Clarke County Government Strategic Plan 2023-2025 and objectives A, B, and C from the Athens-Clarke County Fire & Emergency Services 2019-2023 Strategic Plan.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Estimated fuel and maintenance costs	10,300	10,300	10,300	10,300	10,300	51,500	10,300

Financial Plan Project ID: c0881

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Vehicles	-	-	150,000	-	-	-	-	-	150,000
TOTAL USES	**-**	**-**	**150,000**	**-**	**-**	**-**	**-**	**-**	**150,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Firefighter Wellness and Fitness Equipment 7 of 13

AI, Equipment Project Timeline: FY24 to Ongoing

Project Description

Purchase of new or replacement fitness/wellness equipment and equipment that can be used for decontamination of firefighters after exposure to carcinogens on emergency scenes.

Project Justification

The Fire Department has no provisions for replacement of fitness equipment or to purchase/replace equipment that can be used to assist with firefighter decontamination after fires to work in harmony with our cancer prevention initiatives and for general wellness and firefighter fitness. Most fitness items are only purchased new with SPLOST or similar funds when a fire station is built. All other items are donated secondhand or are donated by firefighters themselves.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	45,000	45,000	45,000	45,000	225,000	405,000
TOTAL SOURCES	**-**	**-**	**-**	**45,000**	**45,000**	**45,000**	**45,000**	**225,000**	**405,000**
USES									
Capital - Machinery & Equip	-	-	-	45,000	45,000	45,000	45,000	225,000	405,000
TOTAL USES	**-**	**-**	**-**	**45,000**	**45,000**	**45,000**	**45,000**	**225,000**	**405,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Renovate and Expand Fire Training Center 8 of 13

AI, Construction Project Timeline: FY23 to ongoing

Project Description

Renovate and add to the Fire Department's existing Training Center facilities by creating additional 8,000 square feet to include additional classroom space, a National Incident Management (incident command) training lab, additional bay space for apparatus and equipment, additional bathrooms, additional breakroom/kitchen space, conference room, three additional offices & storage space, car fire simulator, forcible entry simulator, propane tank simulator, Hazmat Leaks prop, and additional parking.

Project Justification

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) The current building is too small for the needs of our department. The department has simply outgrown it. Expansion is the most fiscally responsible option. The current facility is 20 years old. While originally built for the needs at the time, the department has grown in numbers as did the numbers of citizens and visitors it serves. The firefighters are required to have a minimum of 240 hours training for our ISO 1 rating. Much of the required training is multi-company at the Training Center. The recruit class of new firefighters has grown to over twelve men and women at a time that spend many months at the Training Center. Current capacity is approximately six firefighters comfortably. No land acquisition is needed for the project.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Estimated annual operating costs.	41,400	41,400	41,400	41,400	41,400	207,000	41,400

Financial Plan Project ID: c0842

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	100,000	-	100,000	100,000	100,000	100,000	100,000	500,000
TOTAL SOURCES	**-**	**100,000**	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
USES									
Capital - Const.	-	100,000	-	100,000	100,000	100,000	100,000	100,000	500,000
TOTAL USES	**-**	**100,000**	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Replace Mobile Data Terminals | 9 of 13

CS, Equipment | Project Timeline: FY13 to Ongoing

Project Description

Timely replacement of 28 MDT's currently installed in Fire Department vehicles and apparatus.

Project Justification

Information Technology Services recommended a 5 year replacement program for these devices, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative. New projected cost of replacement in FY23 is $250,000. The request is $50,000 per year contribution continuing through FY23.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0659

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	247,838	50,000	40,000	50,000	50,000	50,000	50,000	250,000	490,000
TOTAL SOURCES	**247,838**	**50,000**	**40,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**490,000**
USES									
Capital - Machinery & Equip	247,838	50,000	40,000	50,000	50,000	50,000	50,000	250,000	490,000
TOTAL USES	**247,838**	**50,000**	**40,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**490,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

EMS Equipment - Cardiac | 10 of 13

AI, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Purchase 12 lead EKG monitors for use in the community on medical emergencies.

Project Justification

To assist the Mayor & Commission in providing a Safe and Prepared Community.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0844

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	30,000	333,000	333,000	333,000	-	333,000	666,000	1,998,000
TOTAL SOURCES	**-**	**30,000**	**333,000**	**333,000**	**333,000**	**-**	**333,000**	**666,000**	**1,998,000**
USES									
Capital - Machinery & Equip	-	30,000	333,000	333,000	333,000	-	333,000	666,000	1,998,000
TOTAL USES	**-**	**30,000**	**333,000**	**333,000**	**333,000**	**-**	**333,000**	**666,000**	**1,998,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Construct Emergency Operations Center | 11 of 13

AI, Construction | Project Timeline: FY24 to Ongoing

Project Description

Build a 2,000 square foot dedicated Emergency Operations Center (EOC) on Athens-Clarke County property that is ready for operations 24 hours a day, 365 days a year and designed for sustained use. The space concept would be one large room with breakout rooms around it that would be used as a Emergency Operations Center and also as emergency preparedness/exercise training rooms under the oversight of Fire & Emergency Services / Emergency Management.

Project Justification

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) An Emergency Operations Center should be a dedicated facility or space that is capable of instant activation should any type of major event occur. This location is where decision makers of ACC Departments report in an emergency to facilitate orderly command, situational control and leadership. It should be designed for extended or sustained use. The current space identified as the Athens-Clarke County Emergency Operations Center is at the Athens-Clarke County Police Department Headquarters. It is regularly used for law enforcement and computer training purposes. There are access, current use, flexibility and set up issues that make the room incapable of being ready for use as an Emergency Operations Center 24/7/365. This project would locate the EOC on existing ACC property with controlled access. The building can be co-located on the Fire Training Center property or the location of the new Fire headquarters. Consideration to construction along with either project may save on construction and engineering costs.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Estimated annual operating costs	18,600	18,600	18,600	18,600	18,600	93,000	18,600

Financial Plan Project ID: c0843

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	100,000	-	500,000	500,000	-		-	1,000,000
TOTAL SOURCES	**-**	**100,000**	**-**	**500,000**	**500,000**	**-**	**-**	**-**	**1,000,000**
USES									
Capital - Machinery & Equip	-	-	-	-	50,000	-	-	-	50,000
Capital - Const.	-	100,000	-	500,000	450,000	-	-	-	950,000
TOTAL USES	**-**	**100,000**	**-**	**500,000**	**500,000**	**-**	**-**	**-**	**1,000,000**

Capital Detail by Department

Fire & Emergency Services | **Department Priority**

Lawn Maintenance Equipment | 12 of 13

AI, Equipment | Project Timeline: FY24 to Ongoing

Project Description

Project to replace existing lawn equipment at fire stations that have all been utilized well beyond expected life cycles.

Project Justification

The Fire Department has historically taken care of its own lawn maintenance and grounds keeping needs at all nine of our fire stations. All of the equipment in our current inventory has been used beyond their expected life cycles and there is no operational budget set aside for replacement of this type of equipment. Repairs are getting more costly and equipment remains out of service longer than it used to for increased repair needs, longer waits for materials, and labor.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	17,000	17,000	17,000	17,000	85,000	153,000
TOTAL SOURCES	**-**	**-**	**-**	**17,000**	**17,000**	**17,000**	**17,000**	**85,000**	**153,000**
USES									
Capital - Machinery & Equip	-	-	-	17,000	17,000	17,000	17,000	85,000	17,000
TOTAL USES	**-**	**-**	**-**	**17,000**	**17,000**	**17,000**	**17,000**	**85,000**	**153,000**

Capital Detail by Department

Fire & Emergency Services **Department Priority**

Diversity and Workforce Development Project 13 of 13

AI, Recruitment/Hiring Project Timeline: FY22 to Ongoing

Project Description

ACCFES is working with Clayton County Fire & Emergency Services to replicate their program of recruiting high school students. The concept is to provide Firefighter and EMT training to high school students and then make conditional job offers to students when they graduate. The Fire & Emergency Services Department anticipates costs associated with staffing, physical space, equipment, gear, and educational resources to continue pursuing this project with the Clarke County School District.

Project Justification

Nationwide, the fire service struggles with diversity amongst the ranks and we are not immune in Athens-Clarke County. Despite efforts to increase diversity, we are not reflective of our community. This project will help introduce youth at an early age to the profession and provide an excellent recruiting mechanism for persons who might otherwise never consider a job as a Firefighter. This project supports the Mayor and Commissions goals of a Safe and Prepared Community and Healthy, Livable, Sustainable Athens-Clarke County. The overall goal of this project is to increase the number of females and people of color within the Fire & Emergency Services Department over the next 5 years

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Personal Services Expenses	82,288	124,038	163,138	168,138	168,138	840,690	154,643

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	12,000	12,000	12,000	-	110,000	146,000
TOTAL SOURCES	**-**	**-**	**-**	**12,000**	**12,000**	**12,000**	**-**	**110,000**	**146,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	50,000	50,000
Capital - Machinery & Equip	-	-	-	12,000	12,000	12,000	-	60,000	96,000
TOTAL USES	**-**	**-**	**-**	**12,000**	**12,000**	**12,000**	**-**	**110,000**	**146,000**

Capital Detail by Department

Information Technology **Department Priority**

Information Technology Equipment Replacement Program 1 of 1

CS, Equipment Project Timeline: Ongoing

Project Description

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network equipment and software required to support IT operations within the government.

Project Justification

This project is made up of various components that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, software upgrades, main system replacement(s), wiring improvements, and various other necessary components.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Replacing some infrastructure gear will result in increased maintenance agreements and new purchases to expand some services will also bring about new maintenance contracts.	-	-	-	-	-	-	-

Financial Plan Project ID: c0095

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	93,596	400,000	400,000	500,000	850,000	600,000	850,000	3,230,000	6,430,000
TOTAL SOURCES	**93,596**	**400,000**	**400,000**	**500,000**	**850,000**	**600,000**	**850,000**	**3,230,000**	**6,430,000**
USES									
Capital - Machinery & Equip	93,596	400,000	400,000	500,000	850,000	600,000	850,000	3,230,000	6,430,000
TOTAL USES	**93,596**	**400,000**	**400,000**	**500,000**	**850,000**	**600,000**	**850,000**	**3,230,000**	**6,430,000**

Capital Detail by Department

Leisure Services **Department Priority**

Parks - R&M Existing Facilities 1 of 24

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for the additional Parks - R&M Facilities as a supplement to SPLOST 2020 - Project 20 funding. This project provides for repairs, maintenance, and/or replacement of existing program specific facilities and park needs in the Leisure Services system. Project areas of focus include: 1) athletics (fields, courts, gymnastics equipment, scoreboards, etc.); 2) animal care amenities (zoo/nature center exhibits and support areas); 3) playgrounds (surfacing and equipment); and 4) general park needs (park signage, storm water system maintenance, fencing, etc.). All Facility R&M projects are based off the Leisure Services Facility and Equipment Lifecycle plan with the current year's request reflective of facilities that are in poor or fair condition. Any projects in good or excellent condition have been rolled to the following fiscal year based on their lifecycle status, with condition inspections taking place to update the plan prior to FY24 budget submittals.

Project Justification

For FY24, SPLOST 2020 - Project 20 Tier 4 funds will provide $472,500 that will be leveraged as a supplement to the capital funds allocated for facility R&M capital funds. Priority needs are in long overdue athletic facility renovations including long overdue field resurfacing, dugout replacement, court surfacing, safety netting and other R&M needs that have been rolled forward across multiple fiscal years. The balance and future years of this project will provide funding to rehabilitate facilities, address safety/risk issues, and perform required maintenance necessary to uphold the Department's safety and quality standards.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0246

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	67,971	2,174,000	2,000,000	2,437,600	1,173,800	224,150	1,069,269	4,636,645	11,541,464
TOTAL SOURCES	**67,971**	**2,174,000**	**2,000,000**	**2,437,600**	**1,173,800**	**224,150**	**1,069,269**	**4,636,645**	**11,541,464**
USES									
Capital - Const.	67,971	2,174,000	2,000,000	2,437,600	1,173,800	224,150	1,069,269	4,636,645	11,541,464
TOTAL USES	**67,971**	**2,174,000**	**2,000,000**	**2,437,600**	**1,173,800**	**224,150**	**1,069,269**	**4,636,645**	**11,541,464**

Capital Detail by Department

Leisure Services **Department Priority**

Pool Repairs and Renovations 2 of 24

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for ongoing Pool Repairs and Renovations. This project typically provides for repairs, maintenance and code upgrades for the one wading pool, five swimming pools, and two splash pads operated in the Leisure Services system. Projects supported by this program include maintenance and replacement of various pool components and equipment. Annual requests are based on the Leisure Services Facility and Equipment Lifecycle Plan. For FY23, the department is focusing on renovations for Memorial Park Pool using existing carryover funds combined with this request to bring the total to an amount sufficient for the project needs - new liner, new plumbing and mechanical equipment, new decking, and required connection to the sanitary sewer system.

Project Justification

For FY24, the primary focus of this request is to renovate Memorial Park Pool. Replacing the liner was an FY22 request that was granted. Upon further investigation into the project, additional needs have emerged that must be undertaken as part of the liner replacement. The plumbing and mechanical systems need to be replaced to bring the recirculation rates up to code, the backwash system needs to be connected to the sanitary sewer to meet code, and all of this work will tear up the pool deck, necessitating replacement of that as well. This year's request with the current carryover funds will facilitate completion of this project. Additionally, the filter media and pool covers at several locations need to be replaced.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0642

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	233,636	207,000	-	352,800	27,500	228,000	111,500	240,050	959,850
TOTAL SOURCES	**233,636**	**207,000**	**-**	**352,800**	**27,500**	**228,000**	**111,500**	**240,050**	**959,850**
USES									
Capital - Const.	233,636	207,000	-	352,800	27,500	228,000	111,500	240,050	959,850
TOTAL USES	**233,636**	**207,000**	**-**	**352,800**	**27,500**	**228,000**	**111,500**	**240,050**	**959,850**

Capital Detail by Department

Leisure Services **Department Priority**

Bridge and Boardwalk Inspection and Replacement 3 of 24

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for the additional Bridge and Boardwalk inspection and replacement. This project provides for professional engineering inspections, major maintenance, and lifecycle replacement for all 109 bridges, boardwalks, and observation decks in the Leisure Services system. FY23 plans call for replacing wooden bridges at Sandy Creek Nature Center, Memorial Park, and around Lakeside Trail at Sandy Creek Park which rated poorly in our bridge and boardwalk inspection program. FY23 plans also address improvements to emergency access bridges on remote trails.

Project Justification

For FY24, priority needs include over 22 bridges in either a state of fair, poor, unsafe or failed conditions. The balance and future years of this project totals more than 1.9 miles, approximately half of the bridges. The majority of boardwalks and decks covered by this project are wood structures estimated to be 25 or more years old, and do not meet modern building code or safety requirements. Funding request specifics are supported by the Department's annual Inventory and Assessment. Project funding is necessary to ensure public safety and to keep the trails that these structures support fully operational. Partial funding in previous years has not been sufficient to fully fund a single bridge replacement, so funds are being carried forward until supplemental funds can make a bridge replacement possible, based on highest priority of need.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0727

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	27,697	300,000	-	454,478	528,478	528,478	345,000	1,000,000	2,856,434
TOTAL SOURCES	**27,697**	**300,000**	**-**	**454,478**	**528,478**	**528,478**	**345,000**	**1,000,000**	**2,856,434**
USES									
Capital - Infrastructure	27,697	300,000	-	454,478	528,478	528,478	345,000	1,000,000	2,856,434
TOTAL USES	**27,697**	**300,000**	**-**	**454,478**	**528,478**	**528,478**	**345,000**	**1,000,000**	**2,856,434**

Capital Detail by Department

Leisure Services **Department Priority**

Pavement Repair and Maintenance 4 of 24

CS, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides for the additional Pavement Repair and Maintenance. This project provides for repairs, maintenance, and/or replacement of existing paved surfaces in the Leisure Services system. Projects supported by this program include asphalt maintenance, paving, parking lot striping, sidewalk grinding, and replacement of guardrails and regulatory and wayfinding signage. The FY23 request is based on the Leisure Services TSPLOST2023 submittal for pavement improvements that was ultimately not approved by the Citizen Selection Committee.

Project Justification

For FY24, priority needs reflect the worst condition pavement areas and needs in the department. The major project is the College Avenue and MLK Parking lot which requires expansion due to constantly being over capacity, which creates traffic and safety issues due to Greenway patrons parking illegally along MLK Jr. Parkway. Additional projects include the walking paths at Bishop Park, sidewalks and service roads at Sandy Creek Park, and sidewalk connections to Wiggly Field.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0740

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	2,927	300,000	-	239,233	439,233	134,035	295,000	1,500,000	2,607,501
TOTAL SOURCES	**2,927**	**300,000**	**-**	**239,233**	**439,233**	**134,035**	**295,000**	**1,500,000**	**2,607,501**
USES									
Capital - Infrastructure	2,927	300,000	-	239,233	439,233	134,035	295,000	1,500,000	2,607,501
TOTAL USES	**2,927**	**300,000**	**-**	**239,233**	**439,233**	**134,035**	**295,000**	**1,500,000**	**2,607,501**

Capital Detail by Department

Leisure Services **Department Priority**

Park Equipment - Replacement / Life Cycle 5 of 24

CS, Equipment Project Timeline: FY23 to Ongoing

Project Description

This project provides for replacement of park amenities and service equipment covering all 28 sites and 2,500 acres supported in the Leisure Services system. Park amenities include items such as trash cans, picnic tables, benches, and barbeque grills while service equipment includes items such as fitness machines, computer lab equipment, ice machines, catering kitchen appliances, and ATV's. Outdoor equipment is selected with a minimum 30 year service life as permitted by purchasing.

Project Justification

For FY24, priority needs reflect equipment that is at the end of its lifecycle as well as being listed in poor or fair condition in the Leisure Services Facility and Equipment Lifecycle Plan. All equipment that maintained a good or excellent condition rating despite being at the end of its lifecycle has been rolled to the following fiscal year. Equipment condition will be reevaluated prior to development of the FY25 capital budget request. The balance and future years of this project will provide funding to replace amenities and equipment supporting service delivery which have reached the end of their serviceable life. Among the items in poor condition for FY24 replacement are kitchen appliances, park benches, and theater sound & lighting equipment.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0177

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	21,903	200,000	-	553,572	290,253	165,100	160,422	912,775	2,082,122
TOTAL SOURCES	**21,903**	**200,000**	**-**	**553,572**	**290,253**	**165,100**	**160,422**	**912,775**	**2,082,122**
USES									
Capital - Machinery & Equip	21,903	200,000	-	553,572	290,253	165,100	160,422	912,775	2,082,122
TOTAL USES	**21,903**	**200,000**	**-**	**553,572**	**290,253**	**165,100**	**160,422**	**912,775**	**2,082,122**

Capital Detail by Department

Leisure Services **Department Priority**

Leisure Services System Master Plan 6 of 24

CS, Master Planning Project Timeline: FY23 to FY24

Project Description

The Leisure Services System Master Plan is a much needed 10 year plan that establishes a clear vision and path for the future of the Leisure Services Department. Plan elements will include standard inventory, analysis, and recommendations for parks, facilities, and programs. In addition, more detailed guidance will be developed around the development of a pocket park program, accessibility transition planning, and mitigating gentrification. Staff would also like to fund a lottery based panel to serve as a citizen based steering committee for the plan. It is anticipated that the plan will be developed by consultants with support from the Office of Park Planning.

Project Justification

The first phase of this master plan was funded in FY23. Funding in FY24 will allow the department to complete the master plan. The critical nature of a department master plan has become apparent as community pressure, Mayor and Commission inquiries, and the lack of a plan find the department being torn in various directions with no clear path or guidance forward. With the recent completion of the strategic plan, the system master plan is the logical next step and will provide a key component that is required for the department to pursue accreditation with the National Recreation and Parks Association. This project proposal is in alignment with Objective 4.2 of the Leisure Services Strategic Plan.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0852

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	200,000	200,000	-	-	-	-	-	200,000
TOTAL SOURCES	**-**	**200,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Const.	-	200,000	200,000	-	-	-	-	-	200,000
TOTAL USES	**-**	**200,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Leisure Services **Department Priority**

Truck – Dudley Park and Multi-Use Trails 7 of 24

CS, Equipment Project Timeline: FY23 to FY32

Project Description

This requests reflects the FY24 and anticipated future SPLOST operating request for Dudley Park Improvements and Multi-Use Trail improvements.

Project Justification

The SPLOST 2011 project for Dudley Park Improvements was completed for the Trails and Open Space Cost Center in fall of FY22 with no operating support allocated. The FY23 SPLOST operating request for Dudley Park Improvements included a truck for a proposed new staff member to meet operational needs for the park, but only operating expenses and a new staff member were approved. For this staff member to be effective, they will need the mobility this truck provides. In addition, the Trails and Open Space cost center anticipates a future request for an additional truck as TSPLOST 2018 multi-use trails operations come to fruition with the completion of the Firefly and Greenway projects that are included in that program. This proposal aligns with Initiative 2.4.3 of the Leisure Services Strategic Plan.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Fleet indirects, replacement	7,700	7,700	7,700	7,700	7,700	38,500	7,700

Financial Plan Project ID: c0882

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	50,000	-	-	-	-	-	50,000
TOTAL SOURCES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**
USES									
Capital - Const.	-	-	50,000	-	-	-	-	-	50,000
TOTAL USES	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Detail by Department

Leisure Services **Department Priority**

Cook's Trail Reroute and Conversion to Multi-Use Trail 8 of 24

CS, Facilities Project Timeline: FY23 to FY24

Project Description

This project provides a long term solution to the ongoing issues with flooding and damage that have triggered the closing of Cook's Trail. This project includes funding for a fully engineered and permitted plan for a reroute of the trail that includes conversion to a multi-use trail as envisioned by the Greenway Network Plan and proposed by the Oconee Rivers Greenway Commission in the TSPLOST 2023 call for projects. The project was ultimately cut from the final list, but remains as a priority for the ORGC, Leisure Services, and the community.

Project Justification

Cook's Trail is the oldest segment of Greenway trail on the system. It includes over 3/4 of a mile of boardwalk that was constructed along Sandy Creek in the late 1980's. The movement of Sandy Creek along with the limited life expectancy of the wooden boardwalks has created significant issues for maintenance and keeping the trail open, especially post flood. $250,000 of SPLOST 2011 funds were spent on temporary measures to allow the trail to reopen after significant flooding. The trail was closed again due to flooding in the winter of 2019. Cook's trail has remained closed since as the expenditure of repair funds has proved futile due to the fundamental issues created by the trails location and design as currently routed. FY28 funding will support trail study, design, and permitting in preparation for construction to begin in FY29.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating impacts.							-

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	2,206,000	9,000,000	11,206,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**2,206,000**	**9,000,000**	**11,206,000**
USES									
Capital - Const.	-	-	-	-	-	-	2,206,000	9,000,000	11,206,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**2,206,000**	**9,000,000**	**11,206,000**

Capital Detail by Department

Leisure Services **Department Priority**

Improve Bear Hollow Zoo Exhibits & Visitor Amenities 9 of 24

CS, Facilities Project Timeline: FY28 to FY31

Project Description

This project provides supplemental funding to the Bear Hollow Zoo Improvements project funded through SPLOST 2020. The SPLOST 2020 project provides basic infrastructure and enclosure improvements that bring the zoo into compliance with AZA and USDA standards. This project supplements those funds so that further improvements can be made to the zoo. This includes back of house access and animal care improvements, a new entry/educational plaza and building that provide office space, restrooms, and a gift shop. Improvements to interpretive materials and signage will increase the educational impact and improve visitor experience.

Project Justification

Bear Hollow Zoo is a community fixture and is loved by people of all ages in our community. Over 5,000 children visit the zoo annually just from school field trips alone. Stronger educational and interpretive components for the zoo provides an enhanced user experience that creates lifelong learning opportunities for the whole community. The SPLOST 2020 proposal represents only a fraction of the needed funding to bring the zoo up to modern standards and ensure long term sustainability of infrastructure and exhibits. Without full funding of the Zoo Improvements project, the zoo stands to continue drain ongoing maintenance dollars as well as inhibit access and interpretation for citizens of all ages and abilities.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating: $89.0K per year	-	-	-	-	-	89,000	8,900

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	8,364,000	8,364,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,364,000**	**8,364,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	500,000	500,000
Capital - Other	-	-	-	-	-	-	-	250,000	250,000
Capital - Facilities	-	-	-	-	-	-	-	5,614,000	5,614,000
Capital - Site Improvements	-	-	-	-	-	-	-	2,000,000	2,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,364,000**	**8,364,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Ben Burton Park Repairs and Renovations | 10 of 24

CS, Facilities | Project Timeline: FY26 to FY26

Project Description

This project provides for execution of the Mayor and Commission approved master plan for Ben Burton Park located off of Mitchell Bridge Road within western Clarke County. The project will involve development phases beginning in FY26 with a reconfiguration of the entrance and parking areas to provide enhanced safety and visibility. The subsequent phases will include the installation of the following site amenities: playground and dog park facilities.

Project Justification

Currently, Ben Burton Park is the sole operating park on the west side of Athens and has limited public utilization because it is highly undeveloped and lacks core amenities. Implementation of the master plan will greatly enhance the limited recreational opportunities and services presently available to the citizens within western Clarke County. Infrastructure improvements will also help generate revenue through rental, festival, and special event activities. In addition, the project will rectify existing design deficiencies relative to traffic safety, ADA compliance, storm water runoff, and erosion.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses: $26.0K per year	-	-	-	22,000	22,000	110,000	15,400
Estimated revenue of approximately $4.0K per year							

Financial Plan | Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	2,223,800	-	-	-	2,223,800
TOTAL SOURCES	**-**	**-**	**-**	**-**	**2,223,800**	**-**	**-**	**-**	**2,223,800**
USES									
Capital - Other	-	-	-	-	2,223,800	-	-	-	2,223,800
TOTAL USES	**-**	**-**	**-**	**-**	**2,223,800**	**-**	**-**	**-**	**2,223,800**

Capital Detail by Department

Leisure Services **Department Priority**

Create a Property Boundary Program 11 of 24

CS, General Project Timeline: FY24 to FY28

Project Description

This project provides for surveying/permanently marking all property and updating/consolidating deeds for all 2,500+ acres owned by ACCUG and managed by the Leisure Services Department. Project completion will establish boundary lines for the integration of property restrictions into the GIS planning database and will provide critical data for park planning and development. This project will be phased over multiple years by systematically addressing the property boundaries.

Project Justification

Properties comprising the Leisure Services system encompass more than 50 miles of boundaries. Development along park boundaries has created issues ranging from direct property encroachment to the creation of unofficial or illegal access points. Unmarked property boundaries hamper assessment and response to boundary related issues. Further complicating matters, ongoing incremental property acquisition as part of park and greenway expansion has led to some sites being comprised of upwards of 20 parcels which need to be combined. This program will allow for better land management and provide accurate base data for park planning and development.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0741

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	50,000	50,000	50,000	50,000	250,000	450,000
TOTAL SOURCES	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**450,000**
USES									
Capital - Other	-	-	-	50,000	50,000	50,000	50,000	250,000	450,000
TOTAL USES	**-**	**-**	**-**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**	**450,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Memorial Park Renovations | 12 of 24

CS, Facilities | Project Timeline: FY26 to FY28

Project Description

This project funds Master Plan implementation for Phase I & II of the Memorial Park Project. It supplements SPLOST 2020 funds for Phase I of the project. This project includes the following: Continued stormwater, water, and sewer installation and replacement; upgrades to picnic and restroom facilities in the park; playground replacement; outdoor gathering spaces; improved pedestrian circulation; renovation to the existing pool and pool house, improved vehicular circulation, and additional parking that includes but is not limited to the construction of a parking deck.

Project Justification

Water line breaks, electrical failures, and clogged sewer lines have consistently had negative impacts on patron services such as restroom availability. The current playground is a conglomeration of various play elements salvaged from other structures. The restrooms do not meet current codes and need updating. Parking at Memorial Park is inadequate, frequently resulting in park patrons parking in undesignated areas and surrounding neighborhoods. This project will provide funding to improve patron accessibility and safety, park sustainability, and maintenance efficiency by reducing current reactive emergency maintenance requirements.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses	-	-	-	10,000	10,000	50,000	7,000

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	1,519,000	4,665,500	4,665,500	-	10,850,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**1,519,000**	**4,665,500**	**4,665,500**	**-**	**10,850,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	-	-
Capital - Other	-	-	-	-	-	-	-	-	-
Capital - Site Improvements	-	-	-	-	1,519,000	4,665,500	4,665,500	-	10,850,000
TOTAL USES	**-**	**-**	**-**	**-**	**1,519,000**	**4,665,500**	**4,665,500**	**-**	**10,850,000**

Capital Detail by Department

Leisure Services **Department Priority**

Bishop Park Renovations 13 of 24

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project provides for implementation of the Bishop Park master plan as a supplement to SPLOST 2020 funding. The project will involve: conversion of the existing covered tennis facility and adjacent grounds into an event space; improved pedestrian circulation, basic renovations to the gym facility, demolition of the derelict picnic shelter; additional parking; safety enhancements along the Hawthorne Ave Corridor; and improvements to aged water, sewer, and storm water infrastructure. The renovated facility will provide code compliant space for: gymnastics programming; administrative offices; and the provision of large scale events such as the Athens Farmer's Market.

Project Justification

The majority of the buildings at Bishop Park date from the 1970's and do not meet modern code requirements, programmatic use/space demands or ADA compliance. The park's infrastructure is failing, creating flooding and safety issues for park patrons. SPLOST 2020 funds are addressing only a portion of this project. This request represents the balance of master plan implementation. This park experiences the highest degree of patron utilization within the Leisure Services system and is highly regarded and strongly enjoyed by the general public.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses	-	-	-	-	-	100,000	10,000

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	20,500,000	20,500,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,500,000**	**20,500,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	12,500,000	12,500,000
Capital - Infrastructure	-	-	-	-	-	-	-	1,500,000	1,500,000
Capital - Other	-	-	-	-	-	-	-	1,500,000	1,500,000
Capital - Site Improvements	-	-	-	-	-	-	-	5,000,000	5,000,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,500,000**	**20,500,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Dudley Park Improvements | 14 of 24

CS, Facilities | Project Timeline: FY28 to FY32

Project Description

This project provides for further implementation of the Dudley Park Master Plan. SPLOST 2011 funding provided for a pavilion and restroom facilities, limited accessible parking, framework for the amphitheater bowl and access, and a concrete platform for a future stage area. This capital project will provide funding to continue moving through the high priority projects on the Dudley Park project list. They include completion of construction of the stage enclosure and associated amenities, lighting, concession area, multi-generational playground, food truck area, stormwater management, additional pedestrian circulation, and development of areas of the park along Mulberry and Peter Street.

Project Justification

Dudley Park's proximity to downtown coupled with the beautiful, general park setting makes it a special draw to the many people who visit this part of the county. While Dudley Park has served as a passive park with limited utilization for many years, implementation of the park improvement plan will maximize the significant untapped potential and utilization of this park environment. Dudley Park is a part of the River District and with the development of the Firefly Bridge over Trail Creek and final plan implementation, it will be a hub of activity for the community. This will create the potential for revenue generation through rental, festival, and special event activities.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating: $63.0K per year	-	-	-	-	-	43,000	4,300
Estimated revenue of approximately $20.0K per year							

Financial Plan | Project ID: c0621

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	5,164,000	5,164,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,164,000**	**5,164,000**
USES									
Capital - Site Improvements	-	-	-	-	-	-	-	5,164,000	5,164,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,164,000**	**5,164,000**

Capital Detail by Department

Leisure Services **Department Priority**

Sandy Creek Park Improvements 15 of 24

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project is a continuation of the SPLOST 2011 project dedicated to Sandy Creek Park. The items listed are not a part of the regular Leisure Services R&M Capital Project line item. The following elements are part of the phase two project: lakeside access and amenity improvements such as improved canoe and kayak rental access as well as concessionaire space; playground replacement and upgrade; pavilion renovations, ADA compliance for restroom and shower facilities; campground renovation; ingress and egress improvements through construction of a secondary entry/exit road.

Project Justification

This project provides continuation in funding that addresses some of the Park's long standing issues while enhancing safety, user experience, and convenience. In addition, it brings back the once popular camping area through renovations that will bring the campsites up to modern standards and provide a space for a campground host to assist with operations. This project increases the Park's ability to generate revenue through concessionaires for equipment rentals, food, and camping supplies. The addition of an additional entrance and exit will alleviate issues relating to visitor safety and experience for park users during large events where the current single entry points create long waits and challenging traffic issues on Bob Holman road and highway 441. Sandy Creek Park is Leisure Service's premier large event site, hosting department special events as well as those hosted by large groups such as the Cancer Foundation Triathlon. These events routinely attract over 1,000 visitors to the park.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses	-	-	-	-	-	129,000	12,900

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	6,703,000	6,703,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,703,000**	**6,703,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	6,703,000	6,703,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,703,000**	**6,703,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Satterfield Park Improvements | 16 of 24

CS, Facilities | Project Timeline: FY28 to FY32

Project Description

This project includes the following elements: reconfiguration of original restroom space to multi-use space; field reconfiguration and renovations including installation of irrigation; new field surfacing; drainage improvements; stormwater management; new lighting; PA system; reconfiguration of original restrooms; and lightning detection system.

Project Justification

Satterfield Park was established in the 1960's and sustained expansions in 1983, 1992, and 2011. The most recent funding provided for construction of a new concession stand and restroom area along with improvements to dugouts, scoreboxes, backstops, and bleachers. SPLOST and capital funds provided for renovation of fields 5 and 6 but the remaining fields were not renovated and are in poor condition. None of the fields are irrigated, providing significant challenges in keeping the fields up to standard. In addition, drainage issues create flooding on the fields to the point that geese have established residency in the park. Leisure Services has received significant pressure from community stakeholders to perform these much needed updates.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating increase: $60.0 k per year	-	-	-	-	-	60,000	6,000

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	4,697,000	4,697,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,697,000**	**4,697,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	4,697,000	4,697,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,697,000**	**4,697,000**

Capital Detail by Department

Leisure Services **Department Priority**

Southeast Clarke Park Improvements 17 of 24

CS, Facilities Project Timeline: FY26 to FY30

Project Description

This project reflects the implementation of the Southeast Clarke Park Master Plan. The project elements were carefully vetted through stakeholders and representatives from athletic groups that are active in the park. This project would fund the construction of the following park elements: Construction of a 400 meter all surface running track including facilities and equipment to accommodate standard running and field events; 12 pickleball courts; basketball courts; 40,000 square foot street course addition to the existing skate park; and multi-use trail connection between the Whit Davis and Lexington Highway sides of the park.

Project Justification

Recreational track and field is a growing activity in the Athens-Clarke County community. There are no formal track facilities to house this activity. This project would provide the facilities necessary to provide adequate and safe facilities for this sport to grow and continue serving the community. Pickleball is a growing sport in the community that is actively increasing in numbers. Additional pickleball courts will make Southeast Clarke Park the hub for the sport as well as providing opportunities for tournaments that attract players from around the region. The Athens-Skate Park has long been a draw for people of all ages, and the addition of a street course will help keep the relevancy of the park for the future. The multi-use trail connection will provide safe access across the park for pedestrians and cyclists, providing an alternative to traversing Lexington Highway.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses	-	-	-	52,000	52,000	260,000	36,400

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	2,330,000	7,158,500	7,158,500	-	16,647,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**2,330,000**	**7,158,500**	**7,158,500**	**-**	**16,647,000**
USES									
Capital - Const.	-	-	-	-	2,330,000	7,158,500	7,158,500	-	16,647,000
TOTAL USES	**-**	**-**	**-**	**-**	**2,330,000**	**7,158,500**	**7,158,500**	**-**	**16,647,000**

Capital Detail by Department

Leisure Services **Department Priority**

Virginia Callaway-Cofer Walker Park Improvements 18 of 24

CS, Facilities Project Timeline: FY28 to FY32

Project Description

This project provides further implementation of the park masterplan and includes the following elements: enhancements to the mountain bike pump track and associated skills course; large pavilion with restrooms; lighted basketball court; playground with restrooms; additional parking spaces; stormwater management; traffic calming devices.

Project Justification

The mountain bike pump track provides a skill course that allows beginner and experienced mountain bikers to hone their skills. The adjacent basketball court and pavilion will promote crossover among park user groups and provide a positive activity outlet for area youth. These enhancements activate the lower area of the park. The current parking facilities at the park are inadequate and park users frequently have no place to park when activities are scheduled at the park. Completing the parking facilities shown on the master plan will alleviate this issue.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses	-	-	-	-	-	50,000	5,000

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	2,000,000	2,440,000	4,440,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**2,000,000**	**2,440,000**	**4,440,000**
USES									
Capital - Const.	-	-	-	-	-	-	2,000,000	2,440,000	4,440,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**2,000,000**	**2,440,000**	**4,440,000**

Capital Detail by Department

Leisure Services **Department Priority**

Morton Theatre Fork Lift Replacement 19 of 24

CS, Equipment Project Timeline: FY26 to FY26

Project Description

This project provides for the replacement of the Morton Theatre's existing fork lift and related peripheral equipment. To support the execution of current and future Art performances and programs, the Morton Theatre staff has to load in all stage pieces (sets, large instruments, equipment, etc.) using this fork lift. Stage pieces are loaded into the stage area from Hull Street due to the facility stage being 17 feet above ground level. Utilization of this fork lift is the only method by which equipment can be loaded into this historic building. The existing fork lift was originally purchased in 1994 and is currently exhibiting significant signs of deterioration which could potentially lead to safety issues. The new fork lift purchased will be included within the Fleet Management program.

Project Justification

This project will provide funding to enable the safe loading of performance equipment into the second floor stage area of the facility. The Morton Theatre will be unable to continue serving as a rental venue for local community and regional groups without the replacement of the existing fork lift. Presently, the Morton Theatre generates revenue of approximately $80,000 per fiscal year for the Leisure Services Department.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Potential loss of revenue if not funded	-	-	-	3,000	3,000	15,000	2,100

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	35,000	-	-	-	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	35,000	-	-	-	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**-**	**35,000**

Capital Detail by Department

Leisure Services **Department Priority**

Trails & Open Spaces Compact Track Loader Equipment 20 of 24

AI, Equipment Project Timeline: FY26 to FY26

Project Description

This project provides for the purchase of a mini-tracked excavator (similar to a Toro Dingo) to be utilized by the Trails & Open Spaces staff. This much needed equipment will allow for significantly improved management and safety of existing and proposed greenways, trails, and open space areas throughout the community. This piece of landscape management equipment is able to regrade trails washed out due to storms, remove fallen trees, and deliver soil stabilization material such as riprap and gravel. The project also provides for the purchase of several attachments to include a bucket, a grabbing bucket, and an auger bit for the installation of fence posts and sign posts.

Project Justification

This project will provide funding to: improve land management resources; enhance public safety within the trail system; increase staff efficiencies by reducing maintenance activity time; and reduce the usage of subcontractors for maintenance work. The Trails & Open Spaces staff services the many miles of trails at all parks and facilities throughout the Leisure Services Department. Staff performs regular maintenance on all greenway and Firefly trail segments, Dudley Park, Ben Burton Park, Oconee Riverside Parks, Cook's Trail, Lakeside Trail, Trail Creek Trails, Sandy Creek Nature Center Trails, and the Birchmore Trail.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Indirect expenses	-	-	-	4,000	4,000	20,000	2,800

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	35,000	-	-	-	35,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**-**	**35,000**
USES									
Capital - Machinery & Equip	-	-	-	-	35,000	-	-	-	35,000
TOTAL USES	**-**	**-**	**-**	**-**	**35,000**	**-**	**-**	**-**	**35,000**

Capital Detail by Department

Leisure Services **Department Priority**

New Athens Creative Theatre Facility 21 of 24

AI, Facilities Project Timeline: FY26 to FY30

Project Description

This project involves moving the Athens Creative Theater (ACT) from Quinn Hall to a permanent facility elsewhere in Athens-Clarke County. The new facility will house a performance theatre space, administrative offices for ACT staff members, teaching and studio spaces, and a scene shop with prop storage space. This project would require the purchase of an existing building to provide approximately 10-12,000 square foot of space that accommodates seating for approximately 250 people.

Project Justification

ACT was founded in 1966 as a community theater program focused on providing theatre opportunities for youth, adults, and people with disabilities. ACT's current home, Quinn Hall is located inside of the Memorial Park administrative building. The space and parking are inadequate for the program's needs and there are conflicts between park and theater needs for space. The new facility will alleviate these issues and provide adequate support of ACT's productions and allow for expansion and growth of the community theatre opportunities within Athens-Clarke County.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Operating expenses	-	-	-	260,000	260,000	1,300,000	182,000

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	2,500,000	10,055,000	-	-	12,555,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**2,500,000**	**10,055,000**	**-**	**-**	**12,555,000**
USES									
Capital - Const.	-	-	-	-	2,500,000	10,055,000	-	-	12,555,000
TOTAL USES	**-**	**-**	**-**	**-**	**2,500,000**	**10,055,000**	**-**	**-**	**12,555,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Cooks Property Master Plan | 22 of 24

CS, Master Planning | Project Timeline: FY23 to FY24

Project Description

Master plan development that would establish practical uses and identify amenities to be included that would allow this location to be open to the public for enjoyment. The project area would cover the eastern portion of Sandy Creek Park and adjacent Cook's property, totaling over 80 acres, with the goal of enhancing the park and availability of experiences and activities for park users. With no property development restrictions, this location allows Leisure Services to continue offering a variety of ways to recreate and enjoy/explore nature. A developed Master Plan for this location will help us look at long term opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. Recreation opportunities at Sandy Creek Park can be expanded and a second access point created off Nowhere Road for emergency purposes in the event of dam failure. Development of this location will also compliment residents and businesses along the Nowhere Rd corridor. This project will enhance quality of life for all citizens.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	50,000	50,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**50,000**	**50,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	50,000	50,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**50,000**	**50,000**

Capital Detail by Department

Leisure Services **Department Priority**

Whitehall Shoals Visioning Plan 23 of 24

CS, Master Planning Project Timeline: FY23 to FY24

Project Description

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for the Whitehall property (31 acres). The vision document would serve as a guide for future development of the property and set clear expectations for future development. This location allows Leisure Services to continue offering a variety of ways to enjoy and explore nature along the Oconee River corridor. A developed Vision Plan for this location will help us look at opportunities to enhance/expand our services to the community.

Project Justification

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. This location is part of the Greenway Network Plan future expansion and can serve both land and water trails in the county. This location will compliment East Side residents and businesses, as well as those along the Whitehall Rd corridor and users of the North Oconee River.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	25,000	25,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**25,000**	**25,000**
USES									
Capital - Const.	-	-	-	-	-	-	-	25,000	25,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**25,000**	**25,000**

Capital Detail by Department

Leisure Services | **Department Priority**

Public Art Program | 24 of 24

AI, Facilities | Project Timeline: FY12 to Ongoing

Project Description

Funds for this project will be used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the Athens Cultural Affairs Commission and Proposed by the Mayor and Commission purchase for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of General Fund funding for Proposed capital projects, excluding land and equipment purchases.

Project Justification

This project is carried out in accordance with Chapter 1-25 of the Athens-Clarke County Code of Ordinances which states "Upon adoption of the annual General Capital Budget, the Mayor and Commission of the Unified Government shall appropriate one percent of the value of all approved projects in the Capital Budget, excluding land purchases, leases, finance cost, and projects categorized as 'Equipment,' to the Public Art Project Account. This account shall be a multi-year account used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the ACAC and approved by the Mayor and Commission."

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0625

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	72,418	40,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**72,418**	**40,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Capital - Art	72,418	40,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**72,418**	**40,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Capital Detail by Department

Manager's Office - Public Information Office **Department Priority**

Website & eGovernment Enhancements 1 of 2

CS, Equipment Project Timeline: FY17 to Ongoing

Project Description

This project maintains services and equipment and provide new services and equipment related to the Athens-Clarke County website (accgov.com) and associated eGovernment initiatives.

Project Justification

The Public Information Office manages the website and trains departmental staff on use of the site. The website is a key outlet for primary source information about ACCGov. In FY22, accgov.com had 2.9 million visitors, 5.3 million page views, and 1.2 million downloads. The FY24 request includes the second 1/2 of a system upgrade and design refresh partially funded in FY22, funds to improve the accessibility of documents, website hosting and support, social media archiving, a system-wide reporting and error detection system, a digital engagement platform, and in-person survey hardware. (Strategic Goal 3. D. 2. - Improve residents' experience with public engagement and public-facing digital services)

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-		-	-

Financial Plan Project ID: c0707

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	81,485	75,000	50,000	91,000	91,000	92,000	92,000	460,000	876,000
TOTAL SOURCES	**81,485**	**75,000**	**50,000**	**91,000**	**91,000**	**92,000**	**92,000**	**460,000**	**876,000**
USES									
Capital - Machinery & Equip	81,485	75,000	50,000	91,000	91,000	92,000	92,000	460,000	876,000
TOTAL USES	**81,485**	**75,000**	**50,000**	**91,000**	**91,000**	**92,000**	**92,000**	**460,000**	**876,000**

Capital Detail by Department

Manager's Office - Public Information Office **Department Priority**

ACTV & Multimedia Production Equipment 2 of 2

CS, Equipment Project Timeline: FY19 to Ongoing

Project Description

This project provides funding for lifecycle replacements, new equipment, and upgrades to equipment related to the operation of the ACTV government access channel, live meeting coverage, and multimedia production for ACTV and other outlets.

Project Justification

Project provides continued lifecycle maintenance and equipment updates for video production and ACTV operation. In 1995, the local cable franchise agreement provided initial funding for equipment for ACTV, which launched in 2000. Spectrum ceased this funding after obtaining a statewide franchise in 2008. Planned system upgrades for FY24 include a digital asset management system, projector upgrade, Roku/Apple TV/Fire channels for streaming video, added digital displays in public locations, and lifecycle maintenance of equipment.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0084

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	82,406	25,000	-	25,000	25,000	25,000	25,000	200,000	300,000
TOTAL SOURCES	**82,406**	**25,000**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**200,000**	**300,000**
USES									
Capital - Machinery & Equip	82,406	25,000	-	25,000	25,000	25,000	25,000	200,000	300,000
TOTAL USES	**82,406**	**25,000**	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**200,000**	**300,000**

Capital Detail by Department

Manager's Office - Sustainability Office **Department Priority**

Purchase a Full Electric Pick Up Truck for Sustainability Office 1 of 4

AI, Equipment Project Timeline: FY23 to FY25

Project Description

This is the second half of a request that was submitted in FY23. As part of the FY23 request, the ACORPS truck was assigned to SO so staff could move chemicals, plants, and other items as part of land management activities. Continuing with the initiative, this is a request to purchase a full EV pickup truck, charger, and an "advertisement" package that promotes ACCGov' s transition to full electric vehicles. The expected useful life of the truck would be a minimum of 15 years, and it would be located at the Sustainability Office. The charger would be installed so as to provide charging options for at least one additional vehicle.

Project Justification

The ACORPS truck provided vital transportation critical to meeting immediate land management needs. As part of the request, however, it was noted that having SO drive a gas powered vehicle is inconsistent with the mission of the unit and M&C goals, and would likely generate a negative public perception. Purchasing an electric truck promotes the unit's mission, and provides a physical demonstration of the Mayor and Commission commitment to clean energy goals. As part of this request, the intent is also to have the truck painted or wrapped as an “advertisement" that promotes clean and renewable energy and the electrification of the ACCGov fleet. If this request is funded, the ACORPS truck would replace one of the older trucks in the ACC fleet which would result in increased fuel efficiency and helping reduce greenhouse gas production as ACCGov continues to move toward clean energy goals. This project supports the 2019 Mayor and Commission 100 Percent Clean and Renewable Energy Resolution, the "Healthy, Livable, Sustainable Athens-Clarke County" and "Transportation Mobility and Connectivity" Strategic Goals, and the M&C 2023-2025 Strategic Plan - Action Area #6- Built and Natural Environment

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Replacement, Maintenance	2,900	3,100	3,100	2,700	2,700	13,500	2,800

Financial Plan Project ID: N/A

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	10,000	-	-	-	-	10,000
TOTAL SOURCES	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**-**	**10,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
Capital - Machinery & Equip	-	-	-	6,500	-	-	-	-	6,500
Capital - Other	-	-	-	3,500	-	-	-	-	3,500
TOTAL USES	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**-**	**10,000**

Capital Detail by Department

Manager's Office - Sustainability Office **Department Priority**

Natural Area Rehabilitation and Management Program 2 of 4

AI, Facilities Project Timeline: FY23 to Ongoing

Project Description

This project provides funding critical to ongoing natural area conservation and land management activities on ACC's properties, including the restoration and management of high quality ecosystem services and habitat. This project provides consistent, long term funding needed to create and implement sustainable land management initiatives. This project includes potential partnership and pilot programs to address land and aquatic resource stewardship initiatives.

Project Justification

Research indicates that an acre of high quality urban habitat generates approximately $72,000 in ecosystem service value. Unmanaged, these "free" services are severely degraded and lose functionality along with a corresponding impact on ecosystem service value. ACC is the second largest landowner in the county and has adopted and is implementing comprehensive land management initiatives. Currently, the SO is the only unit within ACCGov with the mission and expertise that encompasses this government function. This project provides for long-term planning and the implementation of sustainable land management and stewardship practices and policies that conserve ecosystem services, enhance community esthetics and health, promotes biodiversity, and encourages public-private projects. Further, these practices result in substantial savings related to "gray" (i.e. built) infrastructure by reducing pipe-destroying sediment, providing bio-remediation of toxic pollutants, and reducing runoff/enhancing stormwater percolation (higher summer stream flow) - while simultaneously encouraging ecotourism and healthy outdoor-focused lifestyles. CIP funding is critical long-term management and the creation of a resilient community. This project meets the "Healthy, Livable, and Sustainable Athens-Clarke County" and the "Safe and Prepared" Mayor and Commission Goals as well as ACCGov Strategic Goal Area #6: Built and Natural Infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
CIP provides an alternative to annual funding	-	-	-	-	-	-	-

Financial Plan Project ID: c0833

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	75,000	-	159,900	212,000	364,000	364,000	2,155,000	3,254,900
TOTAL SOURCES	**-**	**75,000**	**-**	**159,900**	**212,000**	**364,000**	**364,000**	**2,155,000**	**3,254,900**
USES									
Capital - Const.	-	75,000	-	159,900	212,000	364,000	364,000	2,155,000	3,254,900
TOTAL USES	**-**	**75,000**	**-**	**159,900**	**212,000**	**364,000**	**364,000**	**2,155,000**	**3,254,900**

Capital Detail by Department

Manager's Office - Sustainability Office | **Department Priority**

Solar and Energy Program | 3 of 4

AI, Facilities | Project Timeline: FY26 to Ongoing

Project Description

This project provides for building energy audits, building system conservation initiatives, and the installation of solar/solar + battery energy systems in Athens-Clarke County (ACC) facilities in order to: (1) decrease the environmental impacts of the energy used by ACCGov (2) decrease the ongoing costs associated with facility energy bills, and (3) provide opportunities for local jobs by supporting domestic energy production instead of using out-of-state fuel sources. This project supports energy action planning efforts needed to meet the Mayor and Commission commitment to reach 100% renewable energy by 2035 as outlined in the M&C accepted Clean and Renewable Energy Plan. Funding to be used to evaluate energy-related needs ahead of SPLOST Project 11 funding as well as leverage grants, SPLOST, donations and other opportunities to accelerate the transition to clean and renewable energy.

Project Justification

ACCGov currently spends almost than $6M per year on 287 billion BTUs of energy to support government operations. Preliminary analysis indicates the community may spend as much as $350 million/year on its energy use. Policy, program, and capital equipment modifications are needed to transition to renewable energy sources. Being able to conduct energy related audits and analysis in advance of SPLOST project 11 and other grant/funding programs will guide the best allocation of funds to meet clean energy goals. Over the last decade, facility energy costs have outpaced ACC budget growth, and as a result, fewer dollars are available for public safety, infrastructure, economic development and other needs as more funding is committed to pay utility bills. The federal government is increasingly focused on climate change and renewable energy. Purchasing an Energy Management software system is a critical first step toward benchmarking, tracking, and transitioning to a clean energy future. Having match funds available is essential, positioning ACC to be ready to accelerate opportunities that will reduce costs, build resiliency, promote/facilitate community transition, and support activities that lower energy burden for community members, businesses, and industry. This also helps create a healthier community.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
At today's rates, each dollar spent on solar energy results in a decrease of 5% annual savings on utility bills.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0883

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	100,000	50,000	200,000	200,000	200,000	500,000	1,250,000
TOTAL SOURCES	**-**	**-**	**100,000**	**50,000**	**200,000**	**200,000**	**200,000**	**500,000**	**1,250,000**
USES									
Capital - Const.	-	-	100,000	50,000	200,000	200,000	200,000	500,000	1,250,000
TOTAL USES	**-**	**-**	**100,000**	**50,000**	**200,000**	**200,000**	**200,000**	**500,000**	**1,250,000**

Capital Detail by Department

Manager's Office - Sustainability Office **Department Priority**

Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency 4 of 4

AI, Planning Project Timeline: FY25 to Ongoing

Project Description

This project provides funding to support the M&C accepted Clean and Renewable Energy Plan. As part of Energy Planning, this project provides funding support to convert ACCGov's fleet to clean energy sources with a focus on large diesel vehicles and, as an interim, to equip vehicles with idle reduction technology in order to significantly reduce fuel consumption. This project includes clean energy infrastructure, the addition of monitoring and benchmarking equipment, match grant funding, and other endeavors targeting the rapid transformation to a clean energy-powered fleet.

Project Justification

Guided by the Clean and Renewable Energy Plan, funds provide capital and/or match needed to help guide an ACCGov clean energy fleet transition and, through the potential deployment of multi-user EV chargers and other resiliency initiatives, the greater community. This project includes the transition of "heavy" vehicles such as garbage trucks, dump trucks, buses, fire engines, and similar vehicles. Technology is changing rapidly, with clean energy alternatives becoming more cost effective and viable. The six ACCGov departments that use heavy vehicles consumed approximately 467,500 gallons of diesel fuel in FY21. If converted to clean energy vehicles, this would represent an annual savings of $1M in fuel at current prices and eliminate almost 5,200 tons of greenhouse gases. As heavy vehicles make the transition, the use of technology such as idle mitigation, as an interim step, will have significant positive financial impacts. In addition to fleet related expenses, funding can be used for EV chargers paired with solar and batteries. Tallahassee Florida equipped 2 ambulances with idle reduction technology and realized an immediate annual savings of $10,685 along with a 4,018 gallon reduction in fuel use and the mitigation of 4,230 hours of idle time. CIP funding provides support to help transform ACCGov's fleet - especially its' heavy equipment fleet, an essential component in the effort to transition the community to clean and renewable energy. This project supports the 2019 Mayor and Commission 100 Percent Clean and Renewable Energy Resolution, the "Healthy, Livable, Sustainable Athens-Clarke County" and "Transportation Mobility and Connectivity" Strategic Goals, and the M&C 2023-2025 Strategic Plan - Action Area #6- Built and Natural Environment.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Positive - will decrease future operating budgets for ACCGOV.	-	-	-	-	-	-	-

Financial Plan Project ID: c0794

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	100,000	100,000	100,000	200,000	250,000	2,900,000	3,650,000
TOTAL SOURCES	**-**	**-**	**100,000**	**100,000**	**100,000**	**200,000**	**250,000**	**2,900,000**	**3,650,000**
USES									
Capital - Const.	-	-	100,000	100,000	100,000	200,000	250,000	2,900,000	3,650,000
TOTAL USES	**-**	**-**	**100,000**	**100,000**	**100,000**	**200,000**	**250,000**	**2,900,000**	**3,650,000**

Capital Detail by Department

Other General Administration **Department Priority**

Capital Budget Contingency 1 of 1

CS, General Project Timeline: Ongoing

Project Description

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

Project Justification

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0124

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	214,254	180,000	100,000	100,000	100,000	200,000	200,000	1,000,000	1,700,000
TOTAL SOURCES	**214,254**	**180,000**	**100,000**	**100,000**	**100,000**	**200,000**	**200,000**	**1,000,000**	**1,700,000**
USES									
Capital - Other	214,254	180,000	100,000	100,000	100,000	200,000	200,000	1,000,000	1,700,000
TOTAL USES	**214,254**	**180,000**	**100,000**	**100,000**	**100,000**	**200,000**	**200,000**	**1,000,000**	**1,700,000**

Capital Detail by Department

Planning & Zoning **Department Priority**

Comprehensive Plan Five/Ten Year Update 1 of 3

AI, General Project Timeline: FY23 to Ongoing

Project Description

The current Comprehensive Plan was completed in June 2018. Monies associated with this project will fund work by staff to complete the required 5-year short-term update due in 2023, in addition to another major amendment due in 2028.

Project Justification

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2018. A state-mandated 5-year minor update will need additional funding in FY23. Anticipating the future 10-year major update, staff has indicated the possibility of a consultant-lead effort, which is noted in FY26-30.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0529

	FY22 *End. Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	45,000	150,000	-	150,000	100,000	-	-	400,000
TOTAL SOURCES	**-**	**45,000**	**150,000**	**-**	**150,000**	**100,000**	**-**	**-**	**400,000**
USES									
Capital - Other	-	45,000	150,000	-	150,000	100,000	-	-	400,000
TOTAL USES	**-**	**45,000**	**150,000**	**-**	**150,000**	**100,000**	**-**	**-**	**400,000**

Capital Detail by Department

Planning & Zoning | **Department Priority**

Replace Large Format Printer (KIP) | 2 of 3

CS, General | Project Timeline: FY25 to FY25

Project Description

Acquisition of new large format printer/copier for Athens-Clarke County's Planning Dept.

Project Justification

The current printer (KIP) is nearing the end of its lifespan and will need replacing by FY25. Current maintenance is handled through a contract with Central Services and can be covered out of departmental operating funds. The copier/printer is vital to our efforts in regards to Plans Review, Subdivision Review and Final Platting. The department is striving to meet demands through digital opportunities, however some large format plans are still handled on paper, or required for recording purposes and site inspections.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	30,000	-	-	-	-	30,000
TOTAL SOURCES	**-**	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**30,000**
USES									
Capital - Other	-	-	-	30,000	-	-	-	-	30,000
TOTAL USES	**-**	**-**	**-**	**30,000**	**-**	**-**	**-**	**-**	**30,000**

Capital Detail by Department

Planning & Zoning | **Department Priority**

Historic Designation | 3 of 3

AI, General | Project Timeline: FY24 to FY24

Project Description

To fund a study of potential new historic district designations.

Project Justification

Commission direction.

Impact on Annual Operating Expenses	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27-31**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0872

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End. Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	20,000	-	-	-	-	-	20,000
TOTAL SOURCES	**-**	**-**	**20,000**	**-**	**-**	**-**	**-**	**-**	**20,000**
USES									
Capital - Other	-	-	20,000	-	-	-	-	-	20,000
TOTAL USES	**-**	**-**	**20,000**	**-**	**-**	**-**	**-**	**-**	**20,000**

Capital Detail by Department

Police | **Department Priority**

Additional Rifles | 1 of 12

CS, Equipment | Project Timeline: FY24 to FY24

Project Description

The ACCPD seeks to acquire an additional thirty-five (35) patrol rifles for use by ACCPD's sworn officers.

Project Justification

Additional rifles are requested to enhance patrol capabilities throughout the county. Currently, the rifles are approximately $1,240 x 35 units = $43,400.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Not applicable	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0873

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	43,000	-	-	-	-	43,000	86,000
TOTAL SOURCES	**-**	**-**	**43,000**	**-**	**-**	**-**	**-**	**43,000**	**86,000**
USES									
Capital - Machinery & Equip	-	-	43,000	-	-	-	-	43,000	86,000
TOTAL USES	**-**	**-**	**43,000**	**-**	**-**	**-**	**-**	**43,000**	**86,000**

Capital Detail by Department

Police | **Department Priority**

Assigned Vehicle Program Enhancement | 2 of 12

CS, Vehicles | Project Timeline: FY23 to Ongoing

Project Description

To add another fifteen (15) vehicles to the authorized ACCPD fleet over the course of three (3) years (FY24-FY26). In so doing, approach one vehicle for each authorized police officer.

Project Justification

Patrol vehicles are necessary for officers to perform their core tasks. Timely replacement of vehicles is advised. In addition, the ACCPD's currently authorized vehicle fleet cannot support a 1:1 assignment of vehicles to authorized sworn positions (Assigned Vehicle Program) and the enhanced capacities such vehicle availability affords, should staffing return to full strength.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Increased fuel, fleet subscription, and insurance expenses (15 additional vehicles phased into fleet).	27,540	55,080	82,620	82,620	82,620	825,000	-

Financial Plan | Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	310,000	310,000	-	-	-	620,000
TOTAL SOURCES	**-**	**-**	**-**	**310,000**	**310,000**	**-**	**-**	**-**	**620,000**
USES									
Capital - Vehicles	-	-	-	310,000	310,000	-	-	-	620,000
TOTAL USES	**-**	**-**	**-**	**310,000**	**310,000**	**-**	**-**	**-**	**620,000**

Capital Detail by Department

Police | **Department Priority**

Replace Investigative Operations Vehicles

3 of 12

CS, Vehicles | Project Timeline: Ongoing

Project Description

Replacement funds for up to four (4) undercover vehicles for use by investigative personnel.

Project Justification

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger ACCPD personnel. Once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Investigative vehicles are traded-in each year so that they will be under warranty. This practice also limits potential vehicle repair costs.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0085

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	70,000	70,000	70,000	70,000	70,000	70,000	350,000	700,000
TOTAL SOURCES	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**350,000**	**700,000**
USES									
Capital - Vehicles	-	70,000	70,000	70,000	70,000	70,000	70,000	350,000	700,000
TOTAL USES	**-**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**70,000**	**350,000**	**700,000**

Capital Detail by Department

Police | **Department Priority**

Motorcycle Replacement Program | 4 of 12

CS, Vehicles | Project Timeline: FY22 to Ongoing

Project Description

Replacement of Traffic Section motorcycles that are used for traffic safety programs, enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. This project seeks to provide funds for the maintenance of such motorcycle assets with the provision of necessary funds for the replacement of two (2) new police motorcycles per year, allowing for a five (5) year rotation of the motorcycle fleet.

Project Justification

These motorcycles are used daily (weather permitting). The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones, and other duties associated with traffic enforcement. A motorcycle is estimated to cost $25,000 with an additional $5,000 required to fully equip each new motorcycle in FY23.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0600

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	12,666	60,000	55,000	60,000	60,000	60,000	60,000	300,000	595,000
TOTAL SOURCES	**12,666**	**60,000**	**55,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**595,000**
USES									
Capital - Vehicles	12,666	60,000	60,000	60,000	60,000	60,000	60,000	300,000	600,000
TOTAL USES	**12,666**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**60,000**	**300,000**	**600,000**

Capital Detail by Department

Police **Department Priority**

Mobile Computing Replacement Program 5 of 12

CS, Equipment Project Timeline: Ongoing

Project Description

To provide annual funding for future replacement of police mobile computers and related mounts, docks, and antennas in police vehicles. Funds for the replacement of mobile laptops and related equipment have been provided in the past from revenues generated by the Red Light Violation Program. Red Light Camera funds are inadequate to sustain the computer replacement cycle and must be supplemented with general fund resources. The initial purchase of 120 laptops was approved by the Mayor and Commission on April 01, 2008.

Project Justification

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations. Officers would still have access to databases, yet would need to access such information at one of the precincts/substations lessening departmental efficiencies in the field. In addition, a viable replacement cycle must be maintained as to ensure operational needs are met, and to reduce the potential for excessive replacement expenses within any one year.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Computer repair costs will continue to rise absent a clear replacement cycle. Successor systems may require additional equipment, peripheral devices, and/or mounts as to allow for full functionality of mobile computers to be enjoyed.	-	-	-	-	-	-	-

Financial Plan Project ID: c0559

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	229,309	195,000	190,000	195,000	195,000	195,000	195,000	975,000	1,945,000
TOTAL SOURCES	**229,309**	**195,000**	**190,000**	**195,000**	**195,000**	**195,000**	**195,000**	**975,000**	**1,945,000**
USES									
Capital - Machinery & Equip	229,309	195,000	190,000	195,000	195,000	195,000	195,000	975,000	1,945,000
TOTAL USES	**229,309**	**195,000**	**190,000**	**195,000**	**195,000**	**195,000**	**195,000**	**975,000**	**1,945,000**

Capital Detail by Department

Police | **Department Priority**

ACCPD Network Server Replacement Lifecycle | 6 of 12

CS, Equipment | Project Timeline: Ongoing

Project Description

The ACCPD employs a diversity of means to store its data, with both cloud and traditional servers. Critical data associated with records management, general departmental files, and videos (in-car and CCTV video feeds) are stored on servers housed at the ACCPD - servers which need to have a set replacement period.

Project Justification

Too often the ACCPD has leveraged the considerable skill of its information technology personnel to extend the life of its servers beyond standard replacement periods. Servers need to be replaced to meet growing data needs, infrastructure changes, and improvements in operating systems. We must have a set replacement cycle to allow for appropriate systems updates and strategic planning of associated software/systems

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0748

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	37,700	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL SOURCES	**37,700**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**
USES									
Other	37,700	25,000	25,000	25,000	25,000	25,000	25,000	125,000	250,000
TOTAL USES	**37,700**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**125,000**	**250,000**

Capital Detail by Department

Police | **Department Priority**

LIDAR Speed Detection Equipment Replacement Cycle | 7 of 12

CS, Equipment | Project Timeline: FY23 to FY32

Project Description

This request is for the purchase of sixty (60) LIDAR speed detection devices to replace existing inventory of devices that no longer have manufacturer support and/or are no longer serviceable. The total cost of devices would be ~$150,000, to be accrued over ten years (FY23 thru FY32). Fifteen devices would be purchased in year one, with five additional devices purchased each year until project completion. The expected useful life of LIDAR devices would be ten (10) years, and devices would be maintained by the Athens-Clarke County Police Department.

Project Justification

In CY21, Athens-Clarke County has seen more than a 100% increase in fatal vehicle crashes. Fatal vehicle crashes are entirely preventable if drivers follow Georgia traffic laws. By updating/replacing our inventory of LIDAR speed detection devices, the ACCPD can identify, contact, and educate drivers of our highways who excessively speed and drive aggressively with the end goal of reducing the number of fatal vehicle crashes and enhancing roadway safety within Athens-Clarke County.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Not applicable	-	-	-	-	-	-	-

Financial Plan — Project ID: c0840

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	37,500	12,500	12,500	12,500	12,500	12,500	62,500	125,000
TOTAL SOURCES	**-**	**37,500**	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**	**62,500**	**125,000**
USES									
Capital - Machinery & Equip	-	37,500	12,500	12,500	12,500	12,500	12,500	62,500	125,000
TOTAL USES	**-**	**37,500**	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**	**62,500**	**125,000**

Capital Detail by Department

Police | **Department Priority**

Police Radio Battery & Microphone Replacement Cycle

8 of 12

CS, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Establishment of a replacement cycle for officer radio batteries & microphones.

Project Justification

Department radios were issued with two battery packs each. The expected useful life of a battery pack is approximately two years. The ACCPD seeks to establish a fixed replacement cycle for radio battery packs to reduce strain upon the operating budget and ensure fund availability for battery pack replacement. Microphones must also be replaced periodically with a similar anticipated lifespan.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
No impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0841

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	43,000	43,000	43,000	43,000	43,000	43,000	215,000	430,000
TOTAL SOURCES	**-**	**43,000**	**43,000**	**43,000**	**43,000**	**43,000**	**43,000**	**215,000**	**430,000**
USES									
Capital - Machinery & Equip	-	43,000	43,000	43,000	43,000	43,000	43,000	215,000	430,000
TOTAL USES	**-**	**43,000**	**43,000**	**43,000**	**43,000**	**43,000**	**43,000**	**215,000**	**430,000**

Capital Detail by Department

Police | **Department Priority**

Emergency Medical Dispatch (EMD) Program | 9 of 12

AI, Other | Project Timeline: FY23 to Ongoing

Project Description

This request is a based on a growing need to implement an Emergency Medical Dispatch (EMD) program and address staffing and equipment needs surrounding the call handling and dispatch of medical calls in Athens-Clarke County. Such a program will take at least 3 years to fully develop and field.

Project Justification

This request addresses a fragmented system between dispatch operations involving National EMS and ACC Fire-Rescue. It also provides an EMD system with protocols that can be shared with callers who are able to begin patient care prior to the arrival of emergency medical personnel.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Annual operating expenses will be impacted by the proposed EMD program, yet are unknown at this time.	-	-	-	-	-	-	-

Financial Plan Project ID: c0884

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Other	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

Capital Detail by Department

Police | **Department Priority**

E-911 Infrastructure Upgrades | 10 of 12

CS, Infrastructure | Project Timeline: FY24 to Ongoing

Project Description

The Athens-Clarke County Police Department seeks to set aside funds in support of E911 infrastructure, both at the main and back-up Communication Centers.

Project Justification

As service needs appreciate, it is anticipated that the call centers will need to adapt to meet needs as diverse as Next Generation E911, texting capacities, Emergency Medical Dispatch (EMD), and expanded operations to meet the increasing population of Athens-Clarke County. Expenses are likely to entail enhanced connectivity and improved data linkages among call sites.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0885

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Infrastructure	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

Capital Detail by Department

Police | **Department Priority**

Mobile Command Center Replacement

11 of 12

CS, Vehicle | Project Timeline: FY24 to Ongoing

Project Description

Acquisition of a vehicle in support of operations and tactical communications at incident scenes and special events.

Project Justification

The department's Mobile Command Unit, a 2005 chassis and initially funded under the terms of a grant, is approaching the end of its anticipated service life and will need to be replaced to ensure timely operational support and tactical communications at incident scenes and special events. This vehicle is not included in the ACCGov Fleet Replacement Program.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
With the removal of the current Mobile Command Center from service, no additional expense impacts are anticipated.	-	-	-	-	-	-	-

Financial Plan | Project ID: N/A

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	-	850,000	-	-	-	-	850,000
TOTAL SOURCES	**-**	**-**	**-**	**850,000**	**-**	**-**	**-**	**-**	**850,000**
USES									
Capital - Vehicles	-	-	-	850,000	-	-	-	-	850,000
TOTAL USES	**-**	**-**	**-**	**850,000**	**-**	**-**	**-**	**-**	**850,000**

Capital Detail by Department

Police | **Department Priority**

Replacement of Computer-Aided Dispatch (CAD) Workstations

12 of 12

CS, Other | Project Timeline: FY23 to Ongoing

Project Description

The ACCPD seeks to ensure funds are available to replace all Computer-Aided Dispatch (CAD) workstations (24 units) at the end of the workstations' anticipated lifespan.

Project Justification

Computer-Aided Dispatch is a core function of the E911/Communications Center. The workstations should not have an anticipated service life of greater than five years given: the criticality of services provided by the units and the need for reliable components; a desire to avoid costly repairs; and the need to acquire software/hardware updates to ensure all functionalities are realized and sustained.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Not anticipated to affect annual operating expenses.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0886

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
General Capital Fund	-	-	120,000	-	-			60,000	180,000
TOTAL SOURCES	**-**	**-**	**120,000**	**-**	**-**	**-**	**-**	**60,000**	**180,000**
USES									
Capital - Other	-	-	120,000	-	-	-	-	60,000	180,000
TOTAL USES	**-**	**-**	**120,000**	**-**	**-**	**-**	**-**	**60,000**	**180,000**

Capital Detail by Department

Public Utilities **Department Priority**

W&S Lines - Additions and Improvements 1 of 20

CS, Infrastructure Project Timeline: Ongoing

Project Description

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

Project Justification

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0591

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	4,438,744	994,500	1,024,335	1,055,065	1,086,717	1,119,318	1,152,898	6,304,519	11,742,852
TOTAL SOURCES	**4,438,744**	**994,500**	**1,024,335**	**1,055,065**	**1,086,717**	**1,119,318**	**1,152,898**	**6,304,519**	**11,742,852**
USES									
Capital - Infrastructure	4,438,744	994,500	1,024,335	1,055,065	1,086,717	1,119,318	1,152,898	6,304,519	11,742,852
TOTAL USES	**4,438,744**	**994,500**	**1,024,335**	**1,055,065**	**1,086,717**	**1,119,318**	**1,152,898**	**6,304,519**	**11,742,852**

Capital Detail by Department

Public Utilities **Department Priority**

Meter and Water/Sewer Stub Additions 2 of 20

CS, Equipment Project Timeline: Ongoing

Project Description

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

Project Justification

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0589

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,880,700	520,000	535,600	551,668	568,218	585,265	602,823	3,296,481	6,140,055
TOTAL SOURCES	**1,880,700**	**520,000**	**535,600**	**551,668**	**568,218**	**585,265**	**602,823**	**3,296,481**	**6,140,055**
USES									
Other	1,880,700	520,000	535,600	551,668	568,218	585,265	602,823	3,296,481	6,140,055
TOTAL USES	**1,880,700**	**520,000**	**535,600**	**551,668**	**568,218**	**585,265**	**602,823**	**3,296,481**	**6,140,055**

Capital Detail by Department

Public Utilities **Department Priority**

Donated W&S Additions Management 3 of 20

CS, Equipment Project Timeline: Ongoing

Project Description

In-house surveying, design and inspection costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 124 East Hancock Avenue.

Project Justification

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0590

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	519,133	234,600	241,638	248,887	256,354	264,044	271,966	1,487,220	2,770,109
TOTAL SOURCES	**519,133**	**234,600**	**241,638**	**248,887**	**256,354**	**264,044**	**271,966**	**1,487,220**	**2,770,109**
USES									
Other	519,133	234,600	241,638	248,887	256,354	264,044	271,966	1,487,220	2,770,109
TOTAL USES	**519,133**	**234,600**	**241,638**	**248,887**	**256,354**	**264,044**	**271,966**	**1,487,220**	**2,770,109**

Capital Detail by Department

Public Utilities **Department Priority**

Watershed Protection Long-Term Monitoring 4 of 20

CS, General Project Timeline: FY12 to Ongoing

Project Description

This project provides annual funding to implement a Long-Term Watershed Protection Plan and Monitoring to remain in compliance with the standards set by the Georgia Environmental Protection Division (GAEPD). The Long-Term Watershed Protection Plan was required by the EPD as part of the issuance of the new NPDES permits for the upgrade/expansion of three (3) Water Reclamation Facilities. The Long-Term Water Shed Protection Plan must be updated each year.

Project Justification

These funds will be used to cover expenses incurred in updating ACC PUD's Long-Term Watershed Protection Plan in accordance with the EPD's requirements. The scope of the services provided are to include monitoring water quality, compiling data and development of reports for submittal to the EPD. This project is aligned with the ACCGov Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy E: Address ecosystem health, infrastructure sustainability, and resilience.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0654

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	192,622	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**192,622**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	192,622	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**192,622**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Replace Water Meters 5 of 20

CS, Equipment Project Timeline: Ongoing

Project Description

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained. This project includes Automated Meter Infrastructure (AMI), which began in FY 2016.

Project Justification

Funding needed for AMI water meter life-cycle replacements to ensure meter accuracy, fairness in billing, and improved customer service. Replacing AMI meters through life-cycle replacement will also help with the Utility's water loss reduction. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Predicted increase in operating revenues by replacing meters which under-report consumption.	-	-	-	-	-	-	-

Financial Plan Project ID: c0013

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	3,717,048	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
Water & Sewer Fund	1,346,715	-	-	-				-	-
TOTAL SOURCES	**5,063,763**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**
USES									
Capital - Machinery & Equip	5,063,763	365,000	365,000	365,000	365,000	365,000	365,000	1,825,000	3,650,000
TOTAL USES	**5,063,763**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**365,000**	**1,825,000**	**3,650,000**

Capital Detail by Department

Public Utilities **Department Priority**

Rehabilitate and Replace Sewers 6 of 20

CS, Infrastructure Project Timeline: FY12 to Ongoing

Project Description

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, as-built surveys and monitoring existing flow conditions. The specific locations and the rehabilitation or replacement methods will be determined on a case-by-case basis. This project also includes Sewer System Evaluation Survey (SSES) inspections and cured-in-place pipe lining rehabilitation where needed on sewer pipes in the highest-ranked-flow meter basins, which comprise of 260 miles of pipe. SSES and R&R costs continue into out years to evaluate and rehabilitate trunk, interceptor and collection system assets. Finally, and most importantly, the project work will add capacity to existing sewers for existing customers. The latter includes replacing sewers in these sewersheds: Brooklyn, Tanyard, Upper North Oconee, Middle Oconee East and McNutt Creek.

Project Justification

Sections of the existing wastewater collection system are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow and infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate wet-weather sewer system overflows and will restore both sewer and plant capacity. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in wastewater reclamation costs and deferral of future Water Reclamation Facility expansion. Added cost for depreciation.	-	-	-	-	-	-	-

Financial Plan Project ID: c0644

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	28,501,744	10,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	80,000,000	180,000,000
TOTAL SOURCES	**28,501,744**	**10,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**80,000,000**	**180,000,000**
USES									
Capital - Infrastructure	28,501,744	10,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	80,000,000	180,000,000
TOTAL USES	**28,501,744**	**10,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**80,000,000**	**180,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Extend Wastewater Collection System 7 of 20

AI, Infrastructure Project Timeline: Ongoing

Project Description

New trunk sewers and interceptor sewer lines may be constructed and/or extended into sub-basins currently without public sewer service. Such extensions could either be by gravity sewer (with or without pump stations) or by small-diameter pressurized systems. This capital project thus provides a funding source should Mayor and Commission decide to extend the sewer system.

Project Justification

To provide capacity in areas where service does not currently exist and provide service for new customers. Conversion of problematic individual sewage disposal systems to public sewer could also improve stream quality. Funding is thus available if neighborhoods on septic tank systems petition for sewer extension via creation of special improvement districts. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Quality, Stable, Affordable Housing for All Goal, Strategy E: Investigate expansion of sewer service.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Increased costs of wastewater collection and treatment offset by increased revenues.	-	-	-	-	-	-	-

Financial Plan Project ID: c0112

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	3,107,655	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000	2,500,000
TOTAL SOURCES	**3,107,655**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**2,000,000**	**2,500,000**
USES									
Capital - Infrastructure	3,107,655	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000	2,500,000
TOTAL USES	**3,107,655**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**2,000,000**	**2,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Replace and Upgrade Facilities and Equipment 8 of 20

CS, Equipment Project Timeline: Ongoing

Project Description

Annual cost to replace and / or conduct major repairs to fixed equipment and facilities within the Public Utilities Department (PUD). Facilities include the drinking water plant and intakes, water reclamation facilities, the Water Resources Center, 124 East Hancock Avenue, Water & Sewer Construction & Maintenance shop, and the Meter Management shop. Also includes vehicles and stocking critical spare parts as required by EPD permits. This program also includes upgrades which improve plant efficiency, permit compliance and / or performance reliability. Land acquisition and construction of new shops for Water & Sewer and Meters is included.

Project Justification

Avoid spikes in the water rates by maintaining a consistent level of funding for major repairs and replacement. Continuous funding for replacement of equipment is required for sustainable operations, reliable performance under the Safe Drinking Water Act and Clean Water Act, and for compliance with permit conditions. For example, our Clean Water Act permits state that the "permittee shall maintain ... all treatment or control facilities and related equipment". This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Net zero impact. Cost savings can derive from the following: avoid permit penalties; shift from corrective maintenance to less expensive preventive maintenance; gain treatment process efficiencies. Added cost from increased depreciation.	-	-	-	-	-	-	-

Financial Plan Project ID: c0216/c0217/c0218/c0219/c0563

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	183,298	3,450,000	3,549,600	3,652,188	3,757,854	3,866,689	3,978,790	21,696,761	40,501,882
TOTAL SOURCES	**183,298**	**3,450,000**	**3,549,600**	**3,652,188**	**3,757,854**	**3,866,689**	**3,978,790**	**21,696,761**	**40,501,882**
USES									
Capital - Machinery & Equip	183,298	3,450,000	3,549,600	3,652,188	3,757,854	3,866,689	3,978,790	21,696,761	40,501,882
TOTAL USES	**183,298**	**3,450,000**	**3,549,600**	**3,652,188**	**3,757,854**	**3,866,689**	**3,978,790**	**21,696,761**	**40,501,882**

Capital Detail by Department

Public Utilities **Department Priority**

Rehabilitate and Replace Water Lines 9 of 20

CS, Infrastructure Project Timeline: FY17 to Ongoing

Project Description

This R&R program includes a) replacement of small diameter water mains, b) leak detection program, c) repairing leaks, d) relining and replacing older mains, and e) gridding or looping existing dead-end lines. Where homes and businesses are on wells, this program includes funding for fire protection extensions. The individual R&R projects will be turnkey and will therefore include reconnection of services to the main and, as needed, relocation of meters.

Project Justification

This reinvestment in a substantial part of the utility's public health and safety infrastructure will improve the hydraulic capacity of the water distribution system, enhance fire protection, reduce discolored water complaints, help maintain ACC's ISO fire rating and extend the life of the older water mains. Replacing break-prone water lines will reduce the utility's real water losses and reduce customer outages. The leak detection program will make this program more cost effective by maximizing the expenditure for R&R measured against real losses. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in water treatment costs and deferral of future water treatment plant expansion. Added cost to depreciation.	-	-	-	-		-	-

Financial Plan Project ID: c0720

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	8,019,070	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	40,000,000
TOTAL SOURCES	**8,019,070**	**3,000,000**	**4,000,000**	**4,000,000**	**4,000,000**	**4,000,000**	**4,000,000**	**20,000,000**	**40,000,000**
USES									
Capital - Infrastructure	8,019,070	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	40,000,000
TOTAL USES	**8,019,070**	**3,000,000**	**4,000,000**	**4,000,000**	**4,000,000**	**4,000,000**	**4,000,000**	**20,000,000**	**40,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Relocate Water & Sewer Lines for DOT Projects 10 of 20

CS, Infrastructure Project Timeline: Ongoing

Project Description

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project. It is anticipated GDOT projects will ramp up over the next few years in Athens.

Project Justification

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects. his project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0102

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	2,931,063	200,000	500,000	200,000	200,000	200,000	200,000	1,000,000	2,300,000
TOTAL SOURCES	**2,931,063**	**200,000**	**500,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,300,000**
USES									
Capital - Infrastructure	2,931,063	200,000	500,000	200,000	200,000	200,000	200,000	1,000,000	2,300,000
TOTAL USES	**2,931,063**	**200,000**	**500,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,300,000**

Capital Detail by Department

Public Utilities **Department Priority**

Manage and Reuse Residual Solids 11 of 20

CS, Infrastructure Project Timeline: Ongoing

Project Description

Reduce and reuse residual solids from wastewater treatment. In addition to current composting, pursue opportunities for other modes of biosolids beneficial reuse by upgrading biosolids stabilization and drying. Continue to dredge the alum sludge lagoon at the water plant approximately every 6-7 years until the solids handling facility is constructed at the J.G. Beacham Water Treatment Plant.

Project Justification

Alternative plans for biosolids could extend the life of the ACC landfill. Based on the volume of waste by-product being received at the WTP, dredging the sludge lagoon is the most cost effective at this time. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Biosolids treatment, handling and disposal cost will increase by an undetermined amount. ACC landfill operating costs may decline with beneficial reuse.	-	-	-	-	-	-	-

Financial Plan Project ID: c0548

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	9,381,741	300,000	300,000	300,000	300,000	300,000	5,000,000	25,000,000	31,200,000
TOTAL SOURCES	**9,381,741**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**5,000,000**	**25,000,000**	**31,200,000**
USES									
Capital - Const.	9,381,741	300,000	300,000	300,000	300,000	300,000	5,000,000	25,000,000	31,200,000
TOTAL USES	**9,381,741**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**5,000,000**	**25,000,000**	**31,200,000**

Capital Detail by Department

Public Utilities **Department Priority**

Improve Water Supply Reliability 12 of 20

CS, Infrastructure Project Timeline: FY18 to FY38

Project Description

Implement the first phase of a non-potable recycled water utility consistent with an overarching master plan of non-potable and potable reuse and to develop a water storage facility and conveyance of raw water. The non-potable water utility makes existing ratepayers less vulnerable to water shortages by switching bulk users of potable water to non-potable water (recycling of wastewater). Additional raw water storage provides water during protracted drought, nearly drought-proofing the community into the foreseeable future.

Project Justification

"Part of the intent of a reuse system is to displace demand on potable supplies; non-potable reuse is thus an element of a larger strategy to drought-proof existing supplies by reducing raw water withdrawals from the rivers or reservoir. Other elements which make the community less vulnerable to drought include current and future conservation programs, tiered pricing on discretionary water (as exists), and potable reuse where opportune. In the latter case, and if the community is willing, purified recycled water could be mixed with raw water in the storage facility described below, thus providing an additional source of water to the drinking water treatment plant.

Additional raw water storage is also an element of a larger strategy to drought-proof existing supplies by making available raw water when the rivers and/or Bear Creek Reservoir are unavailable due to drought or other issues. Raw water storage serves as ballast between intake (raw water withdrawal) and the drinking water plant; most large water systems that rely on river flow have many weeks of local raw water storage to weather either reduced river flows or water quality problems with the supply source, such as a chemical spill. ACC's share in Bear Creek Reservoir partially fulfills this purpose. But the prospects of a drought worse than design are a chronic concern to water purveyors. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy A: Develop well-planned new infrastructure according to future land use values and framework.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
To be determined. Although replacing potable with less-expensive reuse water would diminish revenue from potable water sales, ratepayers benefit from the reduced likelihood of enforced reductions during a drought.	-	-	-	-		-	-

Financial Plan Project ID: c0719

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	4,473,712	2,000,000	3,000,000	3,000,000	9,000,000	7,000,000	7,000,000	35,000,000	64,000,000
TOTAL SOURCES	**4,473,712**	**2,000,000**	**3,000,000**	**3,000,000**	**9,000,000**	**7,000,000**	**7,000,000**	**35,000,000**	**64,000,000**
USES									
Capital - Other	4,473,712	2,000,000	3,000,000	3,000,000	9,000,000	7,000,000	7,000,000	35,000,000	64,000,000
TOTAL USES	**4,473,712**	**2,000,000**	**3,000,000**	**3,000,000**	**9,000,000**	**7,000,000**	**7,000,000**	**35,000,000**	**64,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

W&S Contribution to Economic Development 13 of 20

AI, Infrastructure Project Timeline: Ongoing

Project Description

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

Project Justification

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing a consistent level of funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0105

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	343,134	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL SOURCES	**343,134**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**
USES									
Capital - Other	343,134	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
TOTAL USES	**343,134**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Investigate and Install Alternative Energy Generation 14 of 20

CS, Equipment Project Timeline: Ongoing

Project Description

Investigate alternative sources of energy for water and wastewater treatment if determined to be feasible and cost neutral. This project includes the installation and maintenance of a solar energy generation facility at the Cedar Creek Water Reclamation Facility.

Project Justification

This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy D: Follow through on commitment to 100% Clean and Renewable Energy resolution.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0718

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	213,856	-	100,000	500,000	500,000	500,000	500,000	-	2,100,000
TOTAL SOURCES	**213,856**	**-**	**100,000**	**500,000**	**500,000**	**500,000**	**500,000**	**-**	**2,100,000**
USES									
Capital - Site Improvements	213,856	-	100,000	500,000	500,000	500,000	500,000	-	2,100,000
TOTAL USES	**213,856**	**-**	**100,000**	**500,000**	**500,000**	**500,000**	**500,000**	**-**	**2,100,000**

Capital Detail by Department

Public Utilities **Department Priority**

WRF Phosphorous Improvements 15 of 20

AI, Equipment Project Timeline: FY19 to Ongoing

Project Description

The NPDES permitted phosphorus limit is changing. This project addresses necessary upgrades at the three Water Reclamation Facilities.

Project Justification

This project was approved by Mayor & Commission on October 2, 2018. An agenda item was necessary to address the changes in timing and budget versus those planned as part of the 2015 Service Delivery Update. This project aligns with the Healthy, Livable, Sustainable Athens-Clarke County and the Safe and Prepared Community.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0786

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	22,230,987	2,000,000	2,000,000	500,000					2,500,000
W&S Bonds Const. Fund	4,939,631	-	-		-	-	-	-	-
TOTAL SOURCES	**27,170,618**	**2,000,000**	**2,000,000**	**500,000**	**-**	**-**	**-**	**-**	**2,500,000**
USES									
Capital - Site Improvements	27,170,618	2,000,000	2,000,000	500,000	-	-	-	-	2,500,000
TOTAL USES	**27,170,618**	**2,000,000**	**2,000,000**	**500,000**	**-**	**-**	**-**	**-**	**2,500,000**

Capital Detail by Department

Public Utilities **Department Priority**

Water & Sewer Additions and Improvements 16 of 20

AI, Infrastructure Project Timeline: FY21 to Ongoing

Project Description

This project provides annual funding to cover projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

Project Justification

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0104

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
Water & Sewer Const. Fund	372,558	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL SOURCES	**372,558**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**
USES									
Capital - Infrastructure	372,558	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
TOTAL USES	**372,558**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

Capital Detail by Department

Public Utilities **Department Priority**

Downtown Infrastructure Improvements 17 of 20

AI, Infrastructure Project Timeline: FY21 to Ongoing

Project Description

Replace and upgrade water & sewer mains. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement. This project addresses some of the oldest water mains in the ACC-PUD system.

Project Justification

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0254

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	1,126,452	250,000	-	250,000	250,000	250,000	250,000	1,250,000	2,250,000
TOTAL SOURCES	**1,126,452**	**250,000**	**-**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,250,000**
USES									
Capital - Infrastructure	1,126,452	250,000	-	250,000	250,000	250,000	250,000	1,250,000	2,250,000
TOTAL USES	**1,126,452**	**250,000**	**-**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**	**2,250,000**

Capital Detail by Department

Public Utilities **Department Priority**

Renovate/Expand W&S/Meter Mgt Construction Facility 18 of 20

CS, Infrastructure Project Timeline: FY21 to FY23

Project Description

Determine the location, design and construct a building which can house both the Water & Sewer and Meter Management division staff. To provide an adequate facility for existing and future requirements inclusive of vehicular and equipment parking and a materials storage area.

Project Justification

This project accommodates the long-range goal of the Water Treatment Plant Master Plan in regards to future expansion and plant upgrades. The new facility will provide adequate office and equipment space for staff, and future land purchases will be offset by the sale of land on Alexander Street owned by ACC PUD. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy A: Develop well-planned new infrastructure according to future land use values and framework.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0647

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	2,168,832	-	-	-	-	-	1,800,000	9,000,000	10,800,000
TOTAL SOURCES	**2,168,832**	**-**	**-**	**-**	**-**	**-**	**1,800,000**	**9,000,000**	**10,800,000**
USES									
Capital - Infrastructure	2,168,832	-	-	-	-	-	1,800,000	9,000,000	10,800,000
TOTAL USES	**2,168,832**	**-**	**-**	**-**	**-**	**-**	**1,800,000**	**9,000,000**	**10,800,000**

Capital Detail by Department

Public Utilities | **Department Priority**

Utility Billing System | 19 of 20

AI, Infrastructure | Project Timeline: Ongoing

Project Description

Evaluation and purchase of financial software be used by ACCGov Public Utilities Department water business office for billing and engage billing software consultant to marshal the procurement and installation.

Project Justification

The current billing system is in need of replacement.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0821

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Water & Sewer Const. Fund	100,000	300,000	1,000,000	-	-	-	-	-	1,000,000
TOTAL SOURCES	**100,000**	**300,000**	**1,000,000**	**-**	**-**	**-**	**-**	**-**	**1,000,000**
USES									
Capital - Other	100,000	300,000	1,000,000	-	-	-	-	-	1,000,000
TOTAL USES	**100,000**	**300,000**	**1,000,000**	**-**	**-**	**-**	**-**	**-**	**1,000,000**

Capital Detail by Department

Public Utilities | **Department Priority**

Raw Water Pipeline Maintenance Vehicle | 20 of 20

AI, Equipment | Project Timeline: FY24 to FY24

Project Description

Purchase a new vehicle for Public Utilities Plant Maintenance Division to support raw water pipe lines and pump stations (2022 truck)

Project Justification

Purchase a new vehicle to support the new Full Time Employee initiative approved FY23 by Mayor & Commission to maintain aging raw water lines and new sewer pump stations efficiently.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Fuel, Preventative Maintenance, Insurance	4,560	4,697	4,838	4,983	5,132	28,066	5,228

New

Financial Plan | Project ID: c0874

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Water & Sewer Const. Fund	-	-	40,000	-	-	-	-	-	40,000
TOTAL SOURCES	**-**	**-**	**40,000**	**-**	**-**	**-**	**-**	**-**	**40,000**
USES									
Capital - Vehicles	-	-	40,000	-	-	-	-	-	40,000
TOTAL USES	**-**	**-**	**40,000**	**-**	**-**	**-**	**-**	**-**	**40,000**

Capital Detail by Department

Sheriff **Department Priority**

Acquire Additional Jail, Field and Administration Vehicles 1 of 8

AI, Equipment Project Timeline: FY23 to Ongoing

Project Description

Purchase seven (7) patrol vehicles in FY24, five (5) in FY25, and three (3) in FY26 to add to the Clarke County Sheriff's Office fleet for safe transportation of in-custody persons for court appearances and medical treatments, and the assignment of vehicles to authorized sworn personnel.

Project Justification

The Sheriff's Office exists to provide services for the protection of life and property, and the preservation of the public peace in ACC. A sufficient number of reliable vehicles is requisite to meet the community's expectations of service delivery from the CCSO.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Fuel - $77,283, Fleet Subscription - $53,250, Insurance - $22,170, Replacement - $155,425	77,742	133,272	166,590	166,590	166,590	832,950	3,081,276

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	250,000	150,000	-	-	-	400,000
TOTAL SOURCES	**-**	**-**	**-**	**250,000**	**150,000**	**-**	**-**	**-**	**400,000**
USES									
Capital - Machinery & Equip	**-**	**-**	**-**	**250,000**	**150,000**	**-**	**-**	**-**	**400,000**
TOTAL USES	**-**	**-**	**-**	**250,000**	**150,000**	**-**	**-**	**-**	**400,000**

Capital Detail by Department

Sheriff | **Department Priority**

Purchase of a Vehicle for the Roadway Emergency Services (RESQ) Unit | 2 of 8

AI, Vehicle | Project Timeline: FY 24 to ongoing

Project Description

Purchase a Utility Box style Truck for a new Unit to be used for the Roadway Emergency Services.

Project Justification

The proposed Roadway Emergency Services Vehicle is for use by CCSO personnel to operate the Roadway Emergency Services (RESQ) Unit for provision of roadside assistance in the event of vehicle breakdowns and/or traffic collisions, removing roadway debris, and promoting unobstructed traffic flow in support of the goal set by the Mayor and Commission for Vision Zero Resolution, enacted August 2, 2022.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Fuel Costs $ 2,717, Fleet $1,776, Insurance $ 739, Veh. Replacement $5,875	11,107	11,107	11,107	11,107	11,107	55,535	11,107

New

Financial Plan | Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Sheriff **Department Priority**

Public Safety Initiative -Equip Tech 3 of 8

CS, Equipment Project Timeline: FY05 to Ongoing

Project Description

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

Project Justification

Allocation for 2 motorized utility vehicles, 1 full size drone (UAV) with FLIR and 4 small drones are requested this budget cycle. The Community Engagement Unit has embraced the ACCGov FY23-25 Strategic Plan, Goal Area 1, Section F, 1 and 2 by promoting partnerships with community stakeholders and expanding outreach amenities to our citizens. 1 utility vehicle to transport equipment, supplies, and personnel to/from event areas and 1 utility vehicle to facilitate perimeter checks around the Courthouse and parking deck, and accelerate response times to incidents and threats.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0417

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	18,356	-	100,000	30,000	30,000	30,000	30,000	150,000	370,000
TOTAL SOURCES	**18,356**	**-**	**100,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**370,000**
USES									
Capital - Machinery & Equip	18,356	-	100,000	30,000	30,000	30,000	30,000	150,000	370,000
TOTAL USES	**18,356**	**-**	**100,000**	**30,000**	**30,000**	**30,000**	**30,000**	**150,000**	**370,000**

Capital Detail by Department

Sheriff | **Department Priority**

Purchase X-ray Body Scanning System | 4 of 8

AI, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Purchase a full body scanner for detection of internally and sub-dermally concealed contraband to enhance the health, safety and welfare of in-custody persons, employees, court personnel, etc. There is a one (1) year warranty with an additional five (5) year service agreement at a fixed rate.

Project Justification

Contraband facilitates drug abuse, overdoses, and poisonings which lead to hospitalizations and possible death of in-custody persons. Contraband exacerbates substance abuse treatments and creates new addictions. The use of drugs and items smuggled into a jail facility can lead to HIV infections, sexually transmitted

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	40,000	40,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**40,000**	**182,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	40,000	40,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**40,000**	**40,000**

Capital Detail by Department

Sheriff | **Department Priority**

Replace Mobile Data Computers | 5 of 8

CS, Equipment | Project Timeline: FY10 to Ongoing

Project Description

To purchase 8 mobile data terminals (computers) that will be used by the Clarke County Sheriff's Office Field Deputies in their cars to aid them with needed information to conduct their daily duties while out in the field. The cost of the project includes monthly service fee for the equipment.

Project Justification

This project allows for deputies to access the Public Safety Records Management System in the field through mobile data terminals (computers) to check the status of arrest warrants; Access photographs and other personal information on wanted persons; Access Temporary Protection Orders to check for compliance; Access the sexual offender registry to check for compliance; Access maps and other tools for criminal investigations; Access criminal history information on wanted persons. This allows law enforcement officers to meet and exceed citizens' expectations of service delivery.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Service requirement of 8 addition mobile data terminals (computers).	3,863	3,863	3,863	3,863	3,863	19,315	3,863

Financial Plan | Project ID: c0715

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	76,000	-	-	-	-	-	30,000	30,000	60,000
TOTAL SOURCES	**76,000**	**-**	**-**	**-**	**-**	**-**	**30,000**	**30,000**	**60,000**
USES									
Capital - Machinery & Equip	76,000	-	-	-	-	-	30,000	30,000	60,000
TOTAL USES	**76,000**	**-**	**-**	**-**	**-**	**-**	**30,000**	**76,000**	**106,000**

Capital Detail by Department

Sheriff | **Department Priority**

Replace Courthouse Security Equipment | 6 of 8

CS, Equipment | Project Timeline: FY05 to Ongoing

Project Description

This project involves the replacement of security cameras located inside and outside of the Courthouse to include the parking deck area to sustain an appropriate level of courthouse protection.

Project Justification

The camera systems located in and around the Courthouse provide essential means of overall safety for ACCGov employees, general public, and inmates that enter the facility. Failing cameras have reduced the ability of Deputies to tightly monitor disturbances and possible disturbances that can turn violent.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Annual Operating Costs	-	35,000	35,000	35,000	35,000	175,000	31,500

Financial Plan | Project ID: c0500

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	75,000	-	75,000	-	-	-	75,000	150,000
TOTAL SOURCES	**-**	**75,000**	**-**	**75,000**	**-**	**-**	**-**	**75,000**	**150,000**
USES									
Capital - Machinery & Equip	-	75,000	-	75,000	-	-	-	75,000	150,000
TOTAL USES	**-**	**75,000**	**-**	**75,000**	**-**	**-**	**-**	**75,000**	**150,000**

Capital Detail by Department

Sheriff | **Department Priority**

Replace Prisoner Transport Bus | 7 of 8

CS, Transportation | Project Timeline: FY00 to Ongoing

Project Description

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

Project Justification

The existing prisoner transport bus is used to transport inmates between the jail and the courthouse for court appearances. It is vital and necessary to the Sheriff's Office to have this means of transportation because it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	250,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	250,000	250,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**

Capital Detail by Department

Sheriff **Department Priority**

Purchase a Virtual Reality Training System 8 of 8

AI, Equipment Project Timeline: FY-23 to Ongoing

Project Description

The Virtual Reality (VR) Training System simulates scenarios of real world situations and prepares CCSO deputies and detention officers to respond appropriately. The training is inclusive of community engagement, situational judgement, critical thinking, de-escalation skills and use of force responses. This is year two (2) of the five (5) year project funding.

Project Justification

The VR Training System provides an immersive simulation into complex real world scenarios in which the trainee can repeatedly practice situational judgement, threat identification, tactics, critical thinking, instantaneous decision making, de-escalation and community engagement. This continuous training option is essential for all CCSO law enforcement officers to prepare them for appropriate use of force responses, improve emotional intelligence and allow for trainers and supervisors to evaluate skills proficiency.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0836

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	22,500	-	22,500	22,500	22,500	5,625	28,125	101,250
TOTAL SOURCES	**-**	**22,500**	**-**	**22,500**	**22,500**	**22,500**	**5,625**	**28,125**	**101,250**
USES									
Capital - Machinery & Equip	-	22,500	-	22,500	22,500	22,500	5,625	28,125	101,250
TOTAL USES	**-**	**22,500**	**-**	**22,500**	**22,500**	**22,500**	**5,625**	**28,125**	**101,250**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Trash Compactor | 1 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two (2) trash compactors used daily at the Athens-Clarke County Municipal Solid Waste Landfill. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

Project Justification

Trash compactor vehicles are essential to the efficient operation of the landfill. Subtitle D landfill requirements necessitate compaction for all refuse to save land and air space. The expected life cycle of a compactor is eight (8) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state Proposed Design and Operating Plans for the landfill. Compactor lifecycle is ten years. Currently, the 2008 Al-Jon was replaced by a 2022 Caterpillar, but has yet to arrive. We are requesting to rebuild the 2008 Al-Jon. We will be requesting a fleet expansion so we can retain the 2012 Al-Jon to keep for parts and/or future rebuild.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0383

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	450,000	450,000	450,000	450,000	100,000	100,000	100,000	500,000	1,700,000
TOTAL SOURCES	**450,000**	**450,000**	**450,000**	**450,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,700,000**
USES									
Capital - Vehicles	450,000	450,000	450,000	450,000	100,000	100,000	100,000	500,000	1,700,000
TOTAL USES	**450,000**	**450,000**	**450,000**	**450,000**	**100,000**	**100,000**	**100,000**	**500,000**	**1,700,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Bulldozer | 2 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the three (3) bulldozers used daily at the Athens-Clarke County Municipal Solid Waste landfill.

Project Justification

The three D8 bulldozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing trash to the working face, covering trash with dirt and rock removal. The current bulldozers are a 2014 (inoperable but candidate for a rebuild), 2016 and 2019 Caterpillars . Historically, their useful life has been seven years although five years is a better estimate. The replacements can be done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. On June 7, 2016, the Mayor & Commission approved moving funding for one of the two new bulldozers to FY17 - FY19. The new bulldozer was purchased in July 2016 (FY17) and replaced the 2011 due to a catastrophic failure. The inoperable 2014 will be recommended for a rebuild in FY23 and the 2016 will be replaced in FY24-FY26. Pricing was increased in FY21 due to market.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
The two bulldozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span.	-	-	-	-		-	-

Financial Plan | Project ID: c0728

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	280,000	140,000	175,000	175,000	175,000	175,000	175,000	280,000	1,155,000
TOTAL SOURCES	**280,000**	**140,000**	**175,000**	**175,000**	**175,000**	**175,000**	**175,000**	**280,000**	**1,155,000**
USES									
Capital - Machinery & Equip	280,000	140,000	175,000	175,000	175,000	175,000	175,000	280,000	1,155,000
TOTAL USES	**280,000**	**140,000**	**175,000**	**175,000**	**175,000**	**175,000**	**175,000**	**280,000**	**1,155,000**

Capital Detail by Department

Solid Waste **Department Priority**

Landfill Well Construction 3 of 18

CS, Infrastructure Project Timeline: FY22 to Ongoing

Project Description

Creation or replacement of methane and/or groundwater wells at the landfill.

Project Justification

The Environmental Protection Division is requiring additional wells and/or replacement of older wells. This is a compliance issue.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Minimal testing/maintenance expense	1,000	2,000	2,000	2,000	2,000	10,000	1,900

Financial Plan Project ID: c0828

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	100,000	100,000	100,000	100,000	-	-	-	-	200,000
TOTAL SOURCES	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Infrastructure	100,000	100,000	100,000	100,000	-	-	-	-	200,000
TOTAL USES	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Walking Floor Trailer (1986) | 4 of 18

CS, Equipment | Project Timeline: FY23 to FY23

Project Description

Purchase a replacement walking/live floor trailer as a replacement for the 1986 trailer for the Athens-Clarke County MSW Landfill.

Project Justification

The current trailer is used to haul trash to the working face. The projected life cycle of a walking/live floor trailer is twenty (20) years and the current tractor is over thirty-one (31) years old and needs replaced.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Replacement	5,000	5,000	5,000	5,000	5,000	25,000	5,000

Financial Plan | Project ID: c0826

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	33,000	33,000	33,000	-	-	-	-	-	33,000
TOTAL SOURCES	**33,000**	**33,000**	**33,000**	**-**	**-**	**-**	**-**	**-**	**33,000**
USES									
Capital - Machinery & Equip	33,000	33,000	33,000	-	-	-	-	-	33,000
TOTAL USES	**33,000**	**33,000**	**33,000**	**-**	**-**	**-**	**-**	**-**	**33,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Loaders (Compost Operations) | 5 of 18

CS, Equipment | Project Timeline: FY22 to FY24

Project Description

There are currently two loaders used at the Commercial Composting Facility at the landfill. There is a 2009 Volvo and a 2018 Caterpillar. The 2009 was purchased by PUD for composting.

Project Justification

This loader is used to load, bulk compost sales and move/mix material in composting operations.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0822

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	75,000	75,000	125,000	125,000	125,000	-	-	-	375,000
TOTAL SOURCES	**75,000**	**75,000**	**125,000**	**125,000**	**125,000**	**-**	**-**	**-**	**375,000**
USES									
Capital - Machinery & Equip	75,000	75,000	125,000	125,000	125,000	-	-	-	375,000
TOTAL USES	**75,000**	**75,000**	**125,000**	**125,000**	**125,000**	**-**	**-**	**-**	**375,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Belt Replacements for RMPF | 6 of 18

CS, Equipment | Project Timeline: FY23 to FY25

Project Description

The Recovered Material Processing Facility (RMPF) relies on belts to move material through the facility.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. Belts are integral for the movement of material through the processing zones within the RMPF. The belts must remain in proper working order for the safety of the employees and efficiency of the system. The materials (paper, bottles and cans) will not move through the RMPF without belts.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0797

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	470,535	100,000	80,000	-	-	-	-	-	80,000
TOTAL SOURCES	**470,535**	**100,000**	**80,000**	**-**	**-**	**-**	**-**	**-**	**80,000**
USES									
Capital - Infrastructure	470,535	100,000	80,000	-	-	-	-	-	80,000
TOTAL USES	**470,535**	**100,000**	**80,000**	**-**	**-**	**-**	**-**	**-**	**80,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Road Tractor 7 of 18

CS, Equipment Project Timeline: FY22 to FY24

Project Description

Replacement of road tractor used at the landfill to haul semi-trailers with trash, recycling, fuel and/or leachate. This purchase would replace the 2010 road tractor. This purchase would take place in FY25.

Project Justification

Road tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working face; recyclable materials to the RMPF; leachate to recirculate; and fuel tank moving, as needed. Out year funding would be used to replace the 2010 Freightliner M2-112 road tractor through the GMA Load Pool Program.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0823

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	67,000	67,000	100,000	100,000	-	-	-	-	200,000
TOTAL SOURCES	**67,000**	**67,000**	**100,000**	**100,000**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Vehicles	67,000	67,000	100,000	100,000	-	-	-	-	200,000
TOTAL USES	**67,000**	**67,000**	**100,000**	**100,000**	**-**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Track Loader | 8 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

Replace 2006 crawler/loader used to load materials (dirt, mulch, rock, etc.) at the landfill.

Project Justification

This vehicle is used to maintain and support daily "cover" operations at the landfill. The crawler/loader is used six (6) days per week and is essential to landfill operations. This equipment is on a ten (10) year life cycle, but is currently in good condition and is not expected to need replacement until in FY24 or later. The current machine was purchased in FY06. Use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Funds are set aside annually for the replacement of equipment at the landfill.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0492

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	167,000	167,000	200,000	-	-	-	-	-	200,000
TOTAL SOURCES	**167,000**	**167,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Machinery & Equip	167,000	167,000	200,000	-	-	-	-	-	200,000
TOTAL USES	**167,000**	**167,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Two Kubota Tractors 9 of 18

CS, Equipment Project Timeline: FY22 to Ongoing

Project Description

Replace current 2010 and 2011 Kubota composting tractors.

Project Justification

These tractors are needed to mix feedstocks (carbon and nitrogen) and make the aerated compost piles.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0825

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	34,000	68,000	68,000	34,000	-	-	-	-	102,000
TOTAL SOURCES	**34,000**	**68,000**	**68,000**	**34,000**	**-**	**-**	**-**	**-**	**102,000**
USES									
Capital - Machinery & Equip	34,000	68,000	68,000	34,000	-	-	-	-	102,000
TOTAL USES	**34,000**	**68,000**	**68,000**	**34,000**	**-**	**-**	**-**	**-**	**102,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Track Excavator | 10 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

Replace the existing Track Excavator at the landfill.

Project Justification

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2001 and has an estimated useful life of 12 years. The 2001 track excavator was replaced in FY21. Our new excavator is a 2020.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0807

	FY22 *End Bal.*	FY23 *Budget*	FY24 *Approved*	FY25 *Proposed*	FY26 *Proposed*	FY27 *Proposed*	FY28 *Proposed*	FY29-33 *Proposed*	Total *Proposed*
SOURCES									
Landfill Fund	90,000	90,000	120,000	-	-	-	-	300,000	420,000
TOTAL SOURCES	**90,000**	**90,000**	**120,000**	**-**	**-**	**-**	**-**	**300,000**	**420,000**
USES									
Capital - Machinery & Equip	90,000	90,000	120,000	-	-	-	-	300,000	420,000
TOTAL USES	**90,000**	**90,000**	**120,000**	**-**	**-**	**-**	**-**	**300,000**	**420,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replacement Roll-Off Container Trucks | 11 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

Purchase replacement of roll-off container trucks which are used daily to service recycling drop-off centers and open top trash roll-offs throughout Athens-Clarke County. These trucks are used in a variety of applications both in the landfill and collection division.

Project Justification

The Solid Waste Department has a 2006 , 2012, two 2018 and 2022 roll-off container trucks. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to eight (8) drop-off centers and service over 40 open top containers. The 2003 is designated as a back-up unit and is used daily at the landfill (six days a week). These trucks have an expected ten(10) year life cycle since biosolid hauling ceased. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. The 2012 was given to the landfill for to replace the 2006 in December 2021. The 2006 will be surplused. The 2012 was replaced during the FY21-FY23 cycle. Tentative, both 2018 will be replaced in FY27-FY29 cycle. In FY23, the cost of a new roll-off truck is $260,000.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0605

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	120,137	70,000	103,000	103,000	103,000	103,000	-	210,000	622,000
TOTAL SOURCES	**120,137**	**70,000**	**103,000**	**103,000**	**103,000**	**103,000**	**-**	**210,000**	**622,000**
USES									
Capital - Vehicles	120,137	70,000	103,000	103,000	103,000	103,000	-	210,000	622,000
TOTAL USES	**120,137**	**70,000**	**103,000**	**103,000**	**103,000**	**103,000**	**-**	**210,000**	**622,000**

Capital Detail by Department

Solid Waste | **Department Priority**

RMPF: Paving | 12 of 18

CS, Equipment | Project Timeline: FY24 to FY24

Project Description

This project is to repair damaged concrete and replace worn asphalt with new concrete

Project Justification

This project will maintain the integrity and safety of the aging (built 1995) RMPF, improving current operations, and preserving its second life, housing the Center for Hard to Recycle Materials (CHaRM) and Reuse Store.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Replacement		8,000	8,000	8,000	8,000	8,000	4,000

New

Financial Plan Project ID: c0875

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	-	100,000	50,000	50,000	-	-	-	200,000
TOTAL SOURCES	**-**	**-**	**100,000**	**50,000**	**50,000**	**-**	**-**	**-**	**200,000**
USES									
Capital - Const.	-	-	100,000	50,000	50,000	-	-	-	200,000
TOTAL USES	**-**	**-**	**100,000**	**50,000**	**50,000**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Dump Truck (25 yard articulating) 13 of 18

CS, Equipment Project Timeline: Ongoing

Project Description

This project is for the routine replacement of the two 25 yard Articulating Dump Trucks for use at the ACC Municipal Solid Waste Landfill.

Project Justification

The landfill currently uses two 25 yard articulating dump trucks to haul dirt and other materials. The current vehicles are a 2016 Volvo and 2019 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Vehicles are typically purchased using the Georgia Municipal Association loan program thereby spreading the payments our over three years. Funds are set aside annually in the landfill's budget for equipment replacements.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Reduced maintenance cost due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0601

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	132,185	-	-	-	134,000	134,000	-	400,000	668,000
TOTAL SOURCES	**132,185**	**-**	**-**	**-**	**134,000**	**134,000**	**-**	**400,000**	**668,000**
USES									
Capital - Vehicles	132,185	-	-	-	134,000	134,000	-	400,000	668,000
TOTAL USES	**132,185**	**-**	**-**	**-**	**134,000**	**134,000**	**-**	**400,000**	**668,000**

Capital Detail by Department

Solid Waste **Department Priority**

Purchase Skid Steer (Compost Loading) 14 of 18

CS, Equipment Project Timeline: FY21 to Ongoing

Project Description

Purchase skid steer (small loader) for loading compost into customer vehicles.

Project Justification

Small loader is needed to load purchased compost in to customer vehicles. Without a loader landfill staff would not be able to load finished compost into smaller vehicles (trucks) around the MRF (red building). New Caterpillar skid steer purchased in FY21.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0808

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	80,000	80,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**80,000**	**80,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	80,000	80,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**80,000**	**80,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Closure of Landfill- Phase 1 & 2 Areas | 15 of 18

CS, Facilities | Project Timeline: Ongoing

Project Description

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented when the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed. Two years of capacity are remaining in Phase 2.

Project Justification

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0432

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-	-	5,000,000	5,000,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,000,000**	**5,000,000**
USES									
Capital - Other	-	-	-	-	-	-	-	200,000	200,000
Capital - Site Improvements	-	-	-	-	-	-	-	4,800,000	4,800,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,000,000**	**5,000,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Windrow Turner in Compost Operations | 16 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

Purchase a replacement windrow turner for the bio-solid/yard and food scrap composting program.

Project Justification

A windrow turner is a critical piece of equipment for the composting program. The turner self propelled and mixes the windrows of compost approximately once every three days. Proper turning of the windrows is critical and mandated (when composting bio-solids) to accelerate the composting process and reduce odors. The equipment has a 12 year life and funds are set aside in the landfill enterprise fund annually for replacement. This purchase will assist the Department in reaching the Mayor and Commission waste diversion goals with the final goal of 75% waste diverted by 2020. The only way to reach this goal is through an expanded composting program. Pushed purchase from FY20-FY21 due to ASP conversion.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0564

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	50,000	50,000	50,000	-		-	150,000
TOTAL SOURCES	**-**	**-**	**50,000**	**50,000**	**50,000**	**-**	**-**	**-**	**150,000**
USES									
Capital - Machinery & Equip	-	-	50,000	50,000	50,000	-	-	-	150,000
TOTAL USES	**-**	**-**	**50,000**	**50,000**	**50,000**	**-**	**-**	**-**	**150,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Trommel Screen in Compost Operations | 17 of 18

CS, Equipment | Project Timeline: Ongoing

Project Description

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

Project Justification

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement. Original Trommel Screen caught fire in March 2020 and was a total loss. Safety and Risk replaced our original trommel screen.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0566

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Landfill Fund	-	-	-	-	-	-		250,000	250,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**
USES									
Capital - Machinery & Equip	-	-	-	-	-	-	-	250,000	250,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**	**250,000**

Capital Detail by Department

Solid Waste | **Department Priority**

RMPF: Covered bale storage | 18 of 18

CS, Equipment | Project Timeline: FY24 to FY24

Project Description

This project is to construct covered storage for baled, saleable materials. Currently exterior areas are exposed to the elements.

Project Justification

This project is needed to provide improved marketability of recyclable material to an end market. The covered storage, in the form of a pole barn or similar, will provide additional covered bale storage that provides protection from the elements for baled material (recyclables).

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0876

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Landfill Fund	-	-	225,000	-	-	-	-	-	225,000
TOTAL SOURCES	**-**	**-**	**225,000**	**-**	**-**	**-**	**-**	**-**	**225,000**
USES									
Capital - Infrastructure	-	-	225,000	-	-	-	-	-	225,000
TOTAL USES	**-**	**-**	**225,000**	**-**	**-**	**-**	**-**	**-**	**225,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Commercial Dumpster Collection Front-end Loader 1 of 4

CS, Equipment Project Timeline: Ongoing

Project Description

Purchase replacement 40-cubic yard front-end load truck for commercial dumpster collection. These vehicles provide for commercial waste and recycling throughout the community.

Project Justification

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is seven (7) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2017, 2020 and 2021 vehicles. In FY20, altered price due to rising costs to purchase a FEL truck. In FY23, the cost of a new FEL is $367,209.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan Project ID: c0587

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Solid Waste Fund	(95,976)	231,500	233,000	122,500	244,900	244,900	122,500	276,000	1,243,800
TOTAL SOURCES	**(95,976)**	**231,500**	**233,000**	**122,500**	**244,900**	**244,900**	**122,500**	**276,000**	**1,243,800**
USES									
Capital - Vehicles	(95,976)	231,500	233,000	122,500	244,900	244,900	122,500	276,000	1,243,800
TOTAL USES	**(95,976)**	**231,500**	**233,000**	**122,500**	**244,900**	**244,900**	**122,500**	**276,000**	**1,243,800**

Capital Detail by Department

Solid Waste | **Department Priority**

Replace Mini-Packer Trucks | 2 of 4

CS, Equipment | Project Timeline: Ongoing

Project Description

Replace five (8 yard) mini-packer trucks, two used in residential operations (backyard and areas inaccessible by automated trucks) and two used in commercial curbside operations (Central Business District, Five Points and Prince Avenue to Normaltown corridor). One mini-packer is used daily to service Commercial, Curbside Trash and Recycling Customers throughout Athens-Clarke County.

Project Justification

The Solid Waste Department currently uses five (5) mini-packer trucks for the residential and commercial curbside operations. These trucks should be replaced every five years to capitalize on maintenance warranties, resale value and maintenance issues/costs exceed internal maintenance capabilities and budget. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. We have one 2015 Hino, 2018 Isuzu, three 2020 Isuzu's and 2021 Isuzu. The 2015 Hino was surplused in FY22. In FY23, the cost of a new mini-packer is approximately $147,077.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Initial maintenance cost would be lower due to warranty coverage.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0800

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Solid Waste Fund	82,568	135,000	212,000	212,000	148,000	-	-	442,000	1,014,000
TOTAL SOURCES	**82,568**	**135,000**	**212,000**	**212,000**	**148,000**	**-**	**-**	**442,000**	**1,014,000**
USES									
Capital - Vehicles	82,568	135,000	212,000	212,000	148,000	-	-	442,000	1,014,000
TOTAL USES	**82,568**	**135,000**	**212,000**	**212,000**	**148,000**	**-**	**-**	**442,000**	**1,014,000**

Capital Detail by Department

Solid Waste **Department Priority**

Replace Automated Refuse/Recycling Truck 3 of 4

CS, Equipment Project Timeline: Ongoing

Project Description

Replacement of automated residential refuse/recycling fleet. The current fleet consists of four 2020 Mack/New Way - automated sideloaders and two 2015 Mack/Labrie.

Project Justification

The original project reduced the Solid Waste Fleet by five vehicles and also reduced personnel by 9 employees by converting the fleet to automated vehicles. Automated vehicles operate with a single person versus the current three person crews. The up front capital cost to replace the fleet is paid back in approximately three years with the reduction in personnel and maintenance costs. Four of the original 2015 Mack/Labrie, automated sideloaders will be replaced in FY20. The other two will be replaced in FY21-FY22. These trucks are on a five year replacement cycle. In FY23, a new automated truck is approximately $398,004.

Impact on Annual Operating Expenses	FY24	FY25	FY26	FY27	FY28	FY29-33	Average
There was a reduction in personnel cost of approximately $350,000 per year along with reduced maintenance cost.	-	-	-	-	-	-	-

Financial Plan Project ID: c0679

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29-33	Total
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
Solid Waste Fund	39,106	471,000	471,000	471,000	471,000	210,000	-	620,000	2,243,000
TOTAL SOURCES	**39,106**	**471,000**	**471,000**	**471,000**	**471,000**	**210,000**	**-**	**620,000**	**2,243,000**
USES									
Capital - Vehicles	39,106	471,000	471,000	471,000	471,000	210,000	-	620,000	2,243,000
TOTAL USES	**39,106**	**471,000**	**471,000**	**471,000**	**471,000**	**210,000**	**-**	**620,000**	**2,243,000**

Capital Detail by Department

Solid Waste | **Department Priority**

Dumpsters, Roll-Offs, and Roll Carts | 4 of 4

CS, Equipment | Project Timeline: FY23 to Ongoing

Project Description

Purchase collection containers for Collection Operations.

Project Justification

Healthy, Livable, Sustainable Athens-Clarke County. The Solid Waste Department currently collections trash and recycling in residential roll-carts, commercial dumpsters and recycling only in roll-offs. All of these containers are aging and need replaced. Additionally, compost roll-carts are needed to expand the compost collection program.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
Maintenance	-	500	500	500	500	500	250

Financial Plan | Project ID: c0861

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Solid Waste Fund	-	50,000	30,000	30,000	-	-	-	-	60,000
TOTAL SOURCES	**-**	**50,000**	**30,000**	**30,000**	**-**	**-**	**-**	**-**	**60,000**
USES									
Capital - Machinery & Equip	-	50,000	30,000	30,000	-	-	-	-	60,000
TOTAL USES	**-**	**50,000**	**30,000**	**30,000**	**-**	**-**	**-**	**-**	**60,000**

Capital Detail by Department

Superior Court | **Department Priority**

Additional Patrol Vehicles | 1 of 1

AI, Vehicles | Project Timeline: FY24 to Ongoing

Project Description

The requested 5 vehicles are in support of Probation Service's operation. The additional vehicles will support employee transit to/from meetings, general patrol operations, and help facilitate the movement of clients to requisite meetings/detention. Probation Services does not have enough vehicles to meet its core service requirements safely, reliably, or professionally.

Project Justification

Additional vehicles will help to ensure personnel are able to respond, and follow-up on persons under supervision. Such capacities will help ensure that persons are connected to community resources, in addition to creating a less stressful dynamic.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
Costs are inclusive of estimated fuel usage, corrective maintenance, preventative maintenance, insurance, and replacement for the additional vehicle.	64,000	64,000	64,000	64,000	64,000	320,000	64,000

New

Financial Plan | Project ID: N/A

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	-	-	-	-
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
USES									
Capital - Vehicles	-	-	-	-	-	-	-	-	-
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Detail by Department

Transit | **Department Priority**

Matching Funds for Transit Capital Improvement Grants | 1 of 2

CS, Transportation | Project Timeline: Ongoing

Project Description

ACCGov Transit has submitted an application for FY2023 to GDOT for Federal 5307 Bus Operating and Capital Project assistance funding in the amount of $2,575,244. FTA 5307 capital grant funding traditionally consist of 80% FTA funds/20% Local Match Funds. The state of Georgia/GDOT could potentially contribute a 10% match towards the requested 5307 Grant funding. If GDOT approves the requested 10% match it will lower the local match obligation by $257,524. This ACC capital request is being submitted for the full Grant obligated 20% match to ensure that the federal funding applied for has the necessary match money in the event that GDOT denies the requested 10% match. ACCGov Local match enables ACCGov Transit to address capital project needs through FTA 5307 program, decreasing the impact to the Athens-Clarke County community. FTA 5307 grant provides funding for: replacements and expansions of transit vehicles (buses, demand response vans, and support vehicles) capital maintenance items and equipment, transit facility improvements, bus shelters, benches and other various transit related capital equipment. FY 2022 Capital carry forward of $146,898 will reduce ACCGov Transit's Capital request to $75,000 for FY 2023.

Project Justification

The funds requested allow ACCGov Transit to meet Federal, State, and Local regulations for providing safe, accessible, Transit services. Without local match for 5307 Capital funding, ACCGov Transit would not be able to maintain the fleet of ACCGov Transit vehicles, or maintain ACCGov Transit infrastructure and facilities.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
None. Local GF will match FTA 5307 Capital funds requested in FY 2023. These funds will provide Local Match to purchase Capital items needed to maintain Transit Operations Fleet and Infrastructure.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0376

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	116,936	80,000	80,000	80,000	80,000	80,000	-	400,000	720,000
TOTAL SOURCES	**116,936**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**-**	**400,000**	**720,000**
USES									
Capital - Vehicles/Facilities	116,936	80,000	80,000	80,000	80,000	80,000	-	400,000	720,000
TOTAL USES	**116,936**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**-**	**400,000**	**720,000**

Capital Detail by Department

Transit **Department Priority**

Update Transit Plans and Transit Studies 2 of 2

AI, Transportation Project Timeline: FY19 to Ongoing

Project Description

Five-year Transit Development Plan (TDP), a five-year action plan to improve planning, funding, and delivery of public transit services in Athens-Clarke County. Based on recommendations from the Mayor and Commission directed ACCGov Transit Feasibility study that reviewed ACCGov Transit current operations, service delivery, a demand analysis, various surveys, and developed a plan for increasing services system wide. The 2023 TDP process is underway an expected to culminate at the end of FY 2023. ACCGov Transit has secured $250,000 through FTA 5307 in FY 2022 for the TDP study.

Project Justification

This is a continuation of the Transit Feasibility study that was directed by Mayor and Commission and is a Federally mandated TDP. A study which is required once every five years by Federal guidelines.

Impact on Annual Operating Expenses	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28-32**	**Average**
None Anticipated.	-	-	-	-	-	-	-

Financial Plan Project ID: c0703

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	30,000	-	-	-	-	30,000	-	150,000	180,000
TOTAL SOURCES	**30,000**	**-**	**-**	**-**	**-**	**30,000**	**-**	**150,000**	**210,000**
USES									
Capital - Other	30,000	-	-	-	-	30,000	-	150,000	180,000
TOTAL USES	**30,000**	**-**	**-**	**-**	**-**	**30,000**	**-**	**150,000**	**210,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Traffic Data Collection | 1 of 16

AI, Transportation | Project Timeline: FY18 to Ongoing

Project Description

Consultant contracted collection of intersection peak hour(s) turning movement count data to be used for traffic signal timing and signal system timing plan development and traffic engineering studies that inform roadway safety data for the development of sidewalks, bike lanes, etc. In Athens-Clarke County there are 173 traffic signalized intersections, 72 of which are on major corridors and are coordinated. As traffic patterns change over time, signal timing and system plans require updates and adjustments.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens
Relevant Departmental Performance Measure: "Crashes per vehicle miles traveled". Goal: Decrease Annually; 5-year annual average: 10.4% decrease; FY22 Pace: 19.0% decrease (Through June 2022)

The major corridors are past due for timing plan updates, which creates excessive delays during peak hours. In order to create updated timing/system plans, peak hour(s) intersection turning movement data is needed. Collecting intersection turning movement data requires a person or persons to physically sit at the intersection and count all vehicles, pedestrians, and bicycles for each approach and movement. The Traffic Engineering Division has two staff members dedicated to traffic studies, and the data collection need exceeds staff resources. Contracting field data collection allows enough time for staff to focus on entering the data into signal software, creating timing plans, and entering the updated timing plans. A portion of funding would provide new radar counter equipment, which would increase traffic count efficiency as well as reduce personal risk of on-site traffic counts. This project also provides funding for a Vision Zero intern focused on collecting vehicle, bike, and pedestrian crash data.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0759

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	5,734	25,000	25,000	30,000	30,000	40,000	60,000	300,000	485,000
TOTAL SOURCES	**5,734**	**25,000**	**25,000**	**30,000**	**30,000**	**40,000**	**60,000**	**300,000**	**485,000**
USES									
Capital - Other	5,734	25,000	25,000	30,000	30,000	40,000	60,000	300,000	485,000
TOTAL USES	**5,734**	**25,000**	**25,000**	**30,000**	**30,000**	**40,000**	**60,000**	**300,000**	**485,000**

Capital Detail by Department

Transportation & Public Works **Department Priority**

Sidewalk and Other Improvements 2 of 16

AI, Transportation Project Timeline: Ongoing

Project Description

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced pedestrian safety and accessibility. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. Future projects will address sidewalk connectivity needs throughout Athens-Clarke County consistent with the recommendation of the comprehensive Bicycle and Pedestrian Master Plan.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Good Neighbors, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Percentage of Roadway Network with pedestrian facilities". Goal: Data Only; 5-year average: 32.9%; FY22 Pace: 34.4% (Through June 2022)

Previous budget years incorporate funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program, and funding from the TSPLOST referendum are available through FY27. However, SPLOST and TSPLOST funding can only be applied specifically to construction projects, and these must come through the Athens in Motion (AiM) Master Plan. There are further funding needs for Pedestrian education and outreach, as well as small-scale pedestrian projects outside of the scope of AiM that can't be met through current SPLOST capital (constituent- and commission-requested sidewalk improvements) that require supplemental general capital funds. Additionally, the fund covers a portion of the ROW Agent's salary and benefits when assigned to capital active transportation project.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
The ROW Agent position is 34% funded through Sidewalk General Capital Funds	(18,700)	(18,700)	(18,700)	(18,700)	(18,700)	(93,500)	(18,700)

Financial Plan Project ID: c0071

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	11,175	25,000	-	40,000	40,000	40,000	150,000	1,000,000	1,270,000
TOTAL SOURCES	**11,175**	**25,000**	**-**	**40,000**	**40,000**	**40,000**	**150,000**	**1,000,000**	**1,270,000**
USES									
Capital - Infrastructure	11,175	-	-	20,000	20,000	40,000	150,000	900,000	1,130,000
Capital - Other	-	25,000	-	20,000	20,000	-	-	100,000	140,000
TOTAL USES	**11,175**	**25,000**	**-**	**40,000**	**40,000**	**40,000**	**150,000**	**1,000,000**	**1,270,000**

Capital Detail by Department

Transportation & Public Works **Department Priority**

Local Road Improvement Projects 3 of 16

AI, Transportation Project Timeline: Ongoing

Project Description

The Local Road Improvement Program includes safety and operational transportation improvements to key intersections, interchanges, and roadway segments within Athens-Clarke County's roadway network. As traffic and safety patterns change over time, it is important to continually address and improve roadway conditions. These changes may include, but are not limited to innovative intersections, additional lanes, signalization, improved alignment, increased sight distances, and pedestrian / bicycle improvements. This program also provides funding for roadway and intersection studies, as well as asset mapping assistance, as well as a portion of the ROW Agent's salary and benefits when assigned to capital projects. FY24 funding includes $200,000 for addressing unpaved roads.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Overall Arterial Level of Service (LOS)". Goal: C (on A to F grading scale); 5-year average: New for FY24; FY24 Pace: New for FY24

The safe and efficient operation of traffic through intersections and corridors is a key component in allowing roadways to function at high levels of service. By upgrading selected roadways and intersections throughout ACC, the roadway system will be improved and used more effectively and safely.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
The ROW Agent position is 33% funded through Local Roads General Capital funds	(18,150)	(18,150)	(18,150)	(18,150)	(18,150)	(90,750)	(18,150)

Financial Plan Project ID: c0281

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	57,216	25,000	250,000	125,000	130,000	130,000	140,000	700,000	1,475,000
TOTAL SOURCES	**57,216**	**25,000**	**250,000**	**125,000**	**130,000**	**130,000**	**140,000**	**700,000**	**1,475,000**
USES									
Capital - Infrastructure	-	-	250,000	61,328	65,054	63,755	65,400	327,000	832,537
Capital - Other	57,216	25,000	-	63,672	64,946	66,245	74,600	373,000	642,463
TOTAL USES	**57,216**	**25,000**	**250,000**	**125,000**	**130,000**	**130,000**	**140,000**	**700,000**	**1,475,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Pedestrian Safety and Traffic Calming Improvements | 4 of 16

AI, Transportation | Project Timeline: Ongoing

Project Description

This project will fund transportation projects to improve pedestrian safety and traffic calming improvements throughout Athens -Clarke County. This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations. Required signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems, and other items may be installed at these locations based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission. Additionally, this project provides funding to identify and support small-scale Roadway Safety Audit (RSA) projects and intermediary design solutions as specified by RSA recommendations.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Annual Number of Pedestrian-related crashes". Goal: Decrease Annually; 5-year average: 54.6 crashes;
FY22 Pace: 58 Crashes (Through June 2022)

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing motorist awareness of crossing pedestrians and bicyclists. Therefore, prior to the installation of any additional warning devices, an engineering study is needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed. This program also provides replacement funding for this infrastructure, which has a life span of 10 years. As RRFBs become more wide-used, this fund will need to increase accordingly.

Intermediary Design is an approach to neighborhood building using short-term, low-cost, and scalable interventions to catalyze long-term change. These experimental interventions can be installed for an indeterminate period of time before permanent infrastructure is constructed and then reused in other locations once they are removed.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0392

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	63,415	40,000	30,000	40,000	40,000	60,000	75,000	425,000	670,000
TOTAL SOURCES	**63,415**	**40,000**	**30,000**	**40,000**	**40,000**	**60,000**	**75,000**	**425,000**	**670,000**
USES									
Capital - Infrastructure	63,415	40,000	30,000	40,000	40,000	60,000	75,000	425,000	670,000
TOTAL USES	**63,415**	**40,000**	**30,000**	**40,000**	**40,000**	**60,000**	**75,000**	**425,000**	**670,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Pavement Maintenance Program | 5 of 16

CS, Transportation | Project Timeline: Ongoing

Project Description

This Life Cycle program provides for the maintenance, repair, and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Pavement Network Conditions". Goal: >70% of roadway network in good or excellent condition; 5-year average: 54%; FY22 Pace: 66.1% (Through June 2022)

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. ACCGOV is responsible for approximately 130 lane-miles of arterial roads, 290 lane-miles of collector roads, and 845 lane-miles of local roads. Pavement rehabilitation is a life cycle item with an estimated annual capital cost of approximately $9.2 million, and this is expected to grow at a rate of 4% per year due to market forces. The Department's goal and industry standard sets a resurfacing frequency of 10 years for arterials, 15 years for collectors, and 20 years for local roads. Frequencies longer than these recommendations result in failing roadway structures and increased rehabilitation costs. This funding proposal equates to resurfacing 75 lane-miles annually for a weighted frequency of about 17 years by FY28. Current funding levels allow for an approximate 64 year resurfacing frequency. Given the ongoing underfunding of PMP, the funding deficit will continue to grow without the proposed, significant funding increases. To fund both life cycle costs and elimination of the deficit, total funding levels should be $11.3 million annually. This is currently supplemented by annual state funding provided through the Local Maintenance & Improvement Grant (LMIG), as well as TSPLOST 2023 funds. Future SPLOST/TSPLOST funding would reduce the expected burden on General Funds in fiscal years FY28 and beyond.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
One PMP Inspector position is fully funded through the PMP General Capital Projects Fund	(81,000)	(81,000)	(81,000)	(81,000)	(81,000)	(405,000)	(81,000)

Financial Plan | Project ID: c0183

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	271,221	1,000,000	2,400,000	2,496,000	3,336,000	3,469,000	10,771,000	67,225,000	89,697,000
TOTAL SOURCES	**271,221**	**1,000,000**	**2,400,000**	**2,496,000**	**3,336,000**	**3,469,000**	**10,771,000**	**67,225,000**	**89,697,000**
USES									
Capital - Infrastructure	271,221	800,000	2,200,000	2,296,000	3,136,000	3,469,000	10,771,000	65,276,000	87,148,000
Capital - Other	-	200,000	200,000	200,000	200,000	-	-	1,949,000	2,549,000
TOTAL USES	**271,221**	**1,000,000**	**2,400,000**	**2,496,000**	**3,336,000**	**3,469,000**	**10,771,000**	**67,225,000**	**89,697,000**

Related Funding

	FY22 *End Bal.*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
TSPLOST 2023	-	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	1,000,000	-	17,000,000
LMIG Grant Funds	-	1,421,000	1,421,000	1,421,000	1,421,000	1,421,000	1,421,000	7,105,000	14,210,000
TOTAL SOURCES	**-**	**4,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**2,421,000**	**7,105,000**	**31,210,000**
USES									
Capital - Infrastructure	-	4,421,000	5,421,000	5,421,000	5,421,000	5,421,000	2,421,000	7,105,000	31,210,000
TOTAL USES	**-**	**4,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**5,421,000**	**2,421,000**	**7,105,000**	**31,210,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Decorative Crosswalk Maintenance | 6 of 16

CS, Transportation | Project Timeline: Ongoing

Project Description

The Downtown Transportation Improvements Program included improvements to Clayton Street (new sidewalks, streetscape, new paving, associated storm drainage, pedestrian safety improvements, operational and traffic flow improvements, and bicycle improvements between Pulaski Street and N. Thomas Street), but did not specifically account for the Creative Crosswalks now being installed as part of this project. These crosswalks will require a significant amount of continuous contracted maintenance work. Traffic Engineering anticipates that the Creative Crosswalks will need to be replaced on a 3-year cycle through contracted work. Safe Routes to School funded decorative crosswalks through-out Athens-Clarke County with-in a 1-mile radius of our school zones. These crosswalks also require a significant amount of continuous contracted maintenance work. Traffic Engineering anticipates that the Creative Crosswalks will need to be replaced on a 3-year cycle through contracted work.

Project Justification

Traffic Engineering does not have the training or certification needed to maintain this particular non-standard material. There is also no room in Traffic Engineering's current budget to account for these necessary contracted services. Traffic Engineering currently does not maintain colored pre-form thermo (which is what is required for this project), and so this would be a new service which would need to be contracted out to a trained and certified vendor to support this SPLOST project.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Annual**
No Impact	-	-	-	-	-	-	-

New

Financial Plan Project ID: c0877

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	26,000	26,000	26,000	26,000	26,000	130,000	260,000
TOTAL SOURCES	**-**	**-**	**26,000**	**26,000**	**26,000**	**26,000**	**26,000**	**130,000**	**260,000**
USES									
Capital - Infrastructure	-	-	26,000	26,000	26,000	26,000	26,000	130,000	260,000
TOTAL USES	**-**	**-**	**26,000**	**26,000**	**26,000**	**26,000**	**26,000**	**130,000**	**260,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Upgrade Overhead Street Name Signs | 7 of 16

CS, Transportation | Project Timeline: Ongoing

Project Description

This program upgrades street name signs, both overhead and ground mounted throughout Athens-Clarke County. Many of the ground mounted street name signs on the classified roadway system do not comply with current MUTCD standards for size and reflectivity. There are signs (street name and regulatory/warning traffic signs) on residential streets that are non-reflective due to extreme age and are not compliant with MUTCD requirements, causing safety and wayfinding issues. The program will aid with addressing the large number of non-standard, non-reflective, and non-compliant signs.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Annual Sign Replacements". Goal: >8% of sign network replaced; 5-year average: 4.8%; FY22 Pace: 3.9% (Through June 2022)

This project will install street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night and comply with MUTCD requirements. The project also includes the replacement of traffic signs within residential neighborhoods that have outlived their life cycle (some over 30 years old) and will support a long-term plan to have all traffic signs meet the current MUTCD retro-reflectivity standard. The life cycle for roadway signs is 12 years, and there are approximately 33,000 signs in Athens-Clarke County. Current funding only provides for a 45-year life cycle, in non-compliance with MUTCD requirements. Current funds are supplemented by the TSPLOST 2023 program. The proposed funding levels would achieve a sustainable 12-year replacement cycle by FY27 considering an average replacement cost per sign of $300.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan — Project ID: c0544

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	77,005	350,000	200,000	550,000	550,000	675,000	825,000	4,125,000	6,925,000
TOTAL SOURCES	**77,005**	**350,000**	**200,000**	**550,000**	**550,000**	**675,000**	**825,000**	**4,125,000**	**6,925,000**
USES									
Capital - Infrastructure	77,005	350,000	200,000	550,000	550,000	675,000	825,000	4,125,000	6,925,000
TOTAL USES	**77,005**	**350,000**	**200,000**	**550,000**	**550,000**	**675,000**	**825,000**	**4,125,000**	**6,925,000**

Related Funding

	FY22 *End Bal.*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
TSPLOST 2023	-	300,000	-	435,000	-	-	-	-	435,000
TOTAL SOURCES	**-**	**300,000**	**-**	**435,000**	**-**	**-**	**-**	**-**	**435,000**
USES									
Capital - Infrastructure	-	300,000	-	435,000	-	-	-	-	435,000
TOTAL USES	**-**	**300,000**	**-**	**435,000**	**-**	**-**	**-**	**-**	**435,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Signal Replacement | 8 of 16

CS, Transportation | Project Timeline: Ongoing

Project Description

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 173 traffic signals (91 are owned by ACC; 76 are owned by GDOT; and 6 are owned by UGA). The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately 13 years. Funds will be used to purchase and install equipment necessary to rebuilding aging traffic signals including poles, controller equipment, signal heads, signal wire, and miscellaneous equipment. Should a new traffic signal become warranted, this capital budget would fund installation.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Annual Signal Rebuilds". Goal: >8% of signal network rebuilt; 5-year average: 2.55%; FY22 Pace: 1.6% (Through June 2022)

The costs to maintain traffic signal equipment increase as the equipment ages beyond 13 years. The current average age of the 91 traffic signals owned by ACCGOV is about 22 years, with 36 signals that are over 30 years old. At current funding levels, it is expected that this number would continue to grow. With increased age, required maintenance repairs also increase which affects the Department's operating budget. Further, the increased likelihood of malfunctions threatens the safety and efficiency of the overall traffic signal system. The proposed general capital funding levels, combined with TSPLOST 2023 funds, would achieve a sustainable 13-year replacement cycle by FY28, considering costs of a new traffic signal to range between $250k and $350k in present dollars. Specifically, Traffic Engineering would be able to deliver 28 priority traffic signal rebuilds (which have an average age of 39 years) over the next five fiscal years based on these funding levels.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0094

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	130,650	350,000	200,000	1,058,000	1,457,000	1,494,000	2,100,000	10,500,000	16,809,000
TOTAL SOURCES	**130,650**	**350,000**	**200,000**	**1,058,000**	**1,457,000**	**1,494,000**	**2,100,000**	**10,500,000**	**16,809,000**
USES									
Capital - Infrastructure	130,650	350,000	200,000	1,058,000	1,457,000	1,494,000	2,100,000	10,500,000	16,809,000
TOTAL USES	**130,650**	**350,000**	**200,000**	**1,058,000**	**1,457,000**	**1,494,000**	**2,100,000**	**10,500,000**	**16,809,000**

Related Funding

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*
SOURCES									
TSPLOST 2023	-	300,000	400,000	400,000	400,000	400,000	100,000	-	1,700,000
TOTAL SOURCES	**-**	**300,000**	**400,000**	**400,000**	**400,000**	**400,000**	**100,000**	**-**	**1,700,000**
USES									
Capital - Infrastructure	-	300,000	400,000	400,000	400,000	400,000	100,000	-	1,700,000
TOTAL USES	**-**	**300,000**	**400,000**	**400,000**	**400,000**	**400,000**	**100,000**	**-**	**1,700,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Roadway Safety Devices Life Cycle Replacement | 9 of 16

CS, Transportation | Project Timeline: Ongoing

Project Description

Transportation & Public Works installs three (3) primary roadway safety devices: pavement markings, raised pavement markers, and guardrails. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Guardrail is part of a continuing program that includes installation of new guardrails where applicable.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Annual Striping". Goal: >12% of roadway network restriped; 5-year average: 6.1%; FY22 Pace: 6.9% (Through June 2022)

Providing for safe travel on Athens-Clarke County roadways is the top priority of the Transportation & Public Works Department. These devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night. There are 520 lane miles roadway on which ACCGOV maintains striping. The striping materials used have an average life span of 8.5 years. While resurfacing costs include pavement markings as applicable, reapplication of pavement markings is required between pavement maintenance activities. The proposed general capital funding levels, combined with TSPLOST 2023 funds, would achieve a sustainable 8.5-year replacement cycle by FY24 considering an average remarking cost of $8,800 per lane mile to install through contracted labor. Additionally, guardrail has historically been repaired through Safety & Risk contingency funds, which are no longer available. The proposed funding levels would allow staff to repair approximately 3-4 critically damaged guardrail sections annually.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan | Project ID: c0428

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	93,746	247,483	100,000	403,000	427,000	452,000	678,000	3,819,000	5,879,000
TOTAL SOURCES	**93,746**	**247,483**	**100,000**	**403,000**	**427,000**	**452,000**	**678,000**	**3,819,000**	**5,879,000**
USES									
Capital - Infrastructure	93,746	247,483	100,000	403,000	427,000	452,000	678,000	3,819,000	5,879,000
TOTAL USES	**93,746**	**247,483**	**100,000**	**403,000**	**427,000**	**452,000**	**678,000**	**3,819,000**	**5,879,000**

Related Funding

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY27**	**FY28-32**	**Total**
	End Bal.	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*	*Auxiliary*
SOURCES									
TSPLOST 2023	-	141,000	188,000	188,000	188,000	188,000	47,000	-	799,000
TOTAL SOURCES	**-**	**141,000**	**188,000**	**188,000**	**188,000**	**188,000**	**47,000**	**-**	**799,000**
USES									
Capital - Infrastructure	-	141,000	188,000	188,000	188,000	188,000	47,000	-	799,000
TOTAL USES	**-**	**141,000**	**188,000**	**188,000**	**188,000**	**188,000**	**47,000**	**-**	**799,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Expand Fiber Optic Cable Communications System | 10 of 16

AI, Transportation | Project Timeline: Ongoing

Project Description

Fiber optic cable is the most efficient means of providing the needed communication link between traffic signals and the Traffic Control Center (TCC) to manage traffic signal timing and operations. The project will expand and maintain the current fiber optic cable system which includes the fiber cable, Ethernet equipment, and infrastructure at the TCC. The system is also utilized by the Computer Information Services Department to provide server connectivity to ACCGOV's remote facilities.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Percentage of Signal Network with fiber connection". Goal: 100%; 5-year average: New for FY20; FY22 Pace: 45% (Through June 2022)

Traffic signal systems have specific timing plans that rely on interconnection to ensure that the plans remain in step with one another. Further, interconnection allows for instant modifications at the TCC based on real-time conditions. Currently, only about 45% of the traffic signals are interconnected and many do not communicate with the TCC. The completion of these communication gaps is critical to reduce travel time and unnecessary delay for drivers on the roadways. Traffic Signal Fiber connectivity will improve air quality with a reduction in idle time by improving the signal timing capabilities which also impacts transit and delivery services. Connectivity also improves pedestrian/bicycle detection and reduces delay for all roadway users.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0704

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	12,595	30,000	25,000	40,000	40,000	40,000	60,000	300,000	505,000
TOTAL SOURCES	**12,595**	**30,000**	**25,000**	**40,000**	**40,000**	**40,000**	**60,000**	**300,000**	**505,000**
USES									
Capital - Infrastructure	12,595	30,000	25,000	40,000	40,000	40,000	60,000	300,000	505,000
TOTAL USES	**12,595**	**30,000**	**25,000**	**40,000**	**40,000**	**40,000**	**60,000**	**300,000**	**505,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Bridge Improvement & Replacement Program | 11 of 16

CS, Transportation | Project Timeline: Ongoing

Project Description

This program provides maintenance, rehabilitation, and construction on the 40 bridge structures maintained by ACCGov along roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff. This project provides local replacement matching funds.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Bridge Sufficiency Rating". Goal: >80% average bridge rating; 5-year average: 78.7%; FY22 Pace: 79.6% (Through June 2022)

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. The average bridge age in ACC is 41 years, meaning the entire inventory is reaching the end of its functional life, with the oldest bridge in operation being over 70 years old. Additionally, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. It is estimated that an annual allocation of $350,000 (present dollars) will be able to address all necessary bridge and bridge culvert (defined as any structure with an open span of 20 ft or greater in length) repairs as identified by the GDOT bridge inspection report. This work is currently being supplemented by TSPLOST 2023 funding through FY27. Future TSPLOST funding would reduce the expected burden on General Funds in future fiscal years.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0449

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	203,394	50,000	-	-	-	-	409,000	2,304,000	2,713,000
TOTAL SOURCES	**203,394**	**50,000**	**-**	**-**	**-**	**-**	**409,000**	**2,304,000**	**2,713,000**
USES									
Capital - Infrastructure	203,394	50,000	-	-	-	-	409,000	2,304,000	2,713,000
TOTAL USES	**203,394**	**50,000**	**-**	**-**	**-**	**-**	**409,000**	**2,304,000**	**2,713,000**

Related Funding

	FY22 *End Bal.*	**FY23** *Auxiliary*	**FY24** *Auxiliary*	**FY25** *Auxiliary*	**FY26** *Auxiliary*	**FY27** *Auxiliary*	**FY27** *Auxiliary*	**FY28-32** *Auxiliary*	**Total** *Auxiliary*
SOURCES									
TSPLOST 2023	-	262,650	350,200	350,200	350,200	350,200	87,550	-	1,488,350
TOTAL SOURCES	**-**	**262,650**	**350,200**	**350,200**	**350,200**	**350,200**	**87,550**	**-**	**1,488,350**
USES									
Capital - Infrastructure	-	262,650	350,200	350,200	350,200	350,200	87,550	-	1,488,350
TOTAL USES	**-**	**262,650**	**350,200**	**350,200**	**350,200**	**350,200**	**87,550**	**-**	**1,488,350**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Stormwater Improvement Prog / Areawide | 12 of 16

CS, Equipment | Project Timeline: Ongoing

Project Description

This is an ongoing program that enhances the resiliency of Athens-Clarke County by replacing, improving, and creating stormwater management measures to enhance aquatic ecosystems, improve water quality, and minimize flooding hazards. Such structural practices work hand in hand with outreach to encourage and facilitate land stewardship measures on both public and private property. Exact project locations are determined through the Areawide Stormwater Master Plan, the requirements of the NPDES Phase II permit, the Live Stream Pipe Replacement Program, and the Watershed Master Plan. Please note, the program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

Project Justification

M&C Strategic Commitment: Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Number of Stormwater Pipes in Critical or Failed Condition". Goal: 0; 5-year average: 31;
FY22 Pace: 27 (Through June 2022)
Pipes that carry streams under roads maintained by ACCGov are crucial for safe transportation throughout this jurisdiction. Replacement and maintenance of storm pipes that are failing or that have been deemed to be unreliable prioritizes public health and safety. These pipes are identified in the Live Stream Pipe Replacement Program. Priority for design and construction is based on a rating system approved by Mayor and Commission.

Athens-Clarke County is regulated under a General Stormwater Permit administered by the Georgia Environmental Protection Division. Mapping, monitoring, and condition assessments of built and natural systems are a required element of our permit responsibilities.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan — Project ID: c0033/c0887

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
Storm Water Utility Fund	776,875	800,000	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
General Capital Fund	-	-	100,000	-	-	-	-	-	-
TOTAL SOURCES	**776,875**	**800,000**	**300,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**
USES									
Capital - Infrastructure	696,875	700,000	200,000	100,000	100,000	200,000	200,000	500,000	1,300,000
Capital - Other	80,000	100,000	100,000	100,000	100,000	-	-	500,000	800,000
TOTAL USES	**776,875**	**800,000**	**300,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,100,000**

Related Funding

	FY22 *End Bal.*	**FY23** *Proposed*	**FY24** *Proposed*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY27** *Proposed*	**FY28-32** *Proposed*	**Total** *Proposed*
SOURCES									
TSPLOST 2023	-	523,050	697,400	697,400	697,400	697,400	174,350	-	2,963,950
TOTAL SOURCES	**-**	**523,050**	**697,400**	**697,400**	**697,400**	**697,400**	**174,350**	**-**	**2,963,950**
USES									
Capital - Infrastructure	-	523,050	697,400	697,400	697,400	697,400	174,350	-	2,963,950
TOTAL USES	**-**	**523,050**	**697,400**	**697,400**	**697,400**	**697,400**	**174,350**	**-**	**2,963,950**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Bicycle Transportation Improvements | 13 of 16

AI, Transportation | Project Timeline: FY01 to Ongoing

Project Description

This is a continuing program to implement recommendations of the recently completed Bicycle and Pedestrian Master Plan, Athens in Motion. As defined in the Master Plan projects look to accomplish one or more of the following: construction of bicycle facilities, event-based activities, education opportunities, information architecture, respect and attention campaigns, and safety campaigns.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Percentage of Roadway Network with bicycle facilities". Goal: >30%; 5-year average: 5%;
FY22 Pace: 5% (Through June 2022)

Historically bicycle facility enhancement projects have been 100% funded through SPLOST programs funding, however, SPLOST and TSPLOST funding can only be applied specifically to construction projects, and these must come through the Athens in Motion (AiM) Master Plan. There are further funding needs for Bicycle connectivity and small-scale bicycle projects outside of the scope of AiM that can't be met through current SPLOST capital (constituent- and commission-requested multiuse path and/or bikeway improvements) that require supplemental general capital funds. In addition to improving the connectivity of the bicycle network of Athens-Clarke County through infrastructure, the purpose of this project is to improve the culture of cycling through the following initiatives, as identified in the Athens in Motion Plan: Education, Safety, and Encouragement. Education refers to teaching drivers and cyclists how to properly interact; safety refers to planning and creating safe infrastructure, and encouragement refers to promoting cycling as a viable transportation alternative.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-		-	-

Financial Plan | Project ID: c0211

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	-	-	-	30,000	200,000	1,000,000	1,230,000
TOTAL SOURCES	**-**	**-**	**-**	**-**	**-**	**30,000**	**200,000**	**1,000,000**	**1,230,000**
USES									
Capital - Infrastructure	-	-	-	-	-	-	-	680,000	680,000
Capital - Land	-	-	-	-	-	-	-	200,000	200,000
Capital - Other	-	-	-	-	-	30,000	200,000	120,000	350,000
TOTAL USES	**-**	**-**	**-**	**-**	**-**	**30,000**	**200,000**	**1,000,000**	**1,230,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Neighborhood Traffic | 14 of 16

AI, Transportation | Project Timeline: FY22 to FY22

Project Description

Installation of traffic calming devices on residential streets in various neighborhoods throughout Athens-Clarke County.

Project Justification

The purpose of the Neighborhood Traffic Management Program is to reduce crashes, traffic volumes and/or speeds on residential streets, thereby creating safer and more pleasant neighborhoods for the citizens of Athens-Clarke County. The selection of neighborhoods for this program is in accordance with the priority system approved by the Commission. The continuation of this program is an initiative to improve traffic conditions in residential areas.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

Financial Plan Project ID: c0210

	FY22 *End Bal.*	**FY23** *Budget*	**FY24** *Approved*	**FY25** *Proposed*	**FY26** *Proposed*	**FY27** *Proposed*	**FY28** *Proposed*	**FY29-33** *Proposed*	**Total** *Proposed*
SOURCES									
General Capital Fund	-	-	420,000	-	-	-	-	-	420,000
TOTAL SOURCES	**-**	**-**	**420,000**	**-**	**-**	**-**	**-**	**-**	**420,000**
USES									
Capital - Infrastructure	-	-	420,000	-	-	-	-	-	420,000
TOTAL USES	**-**	**-**	**420,000**	**-**	**-**	**-**	**-**	**-**	**420,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Railroad Crossings | 15 of 16

AI, Transportation | Project Timeline: FY22 to FY22

Project Description

This project would provide local matching funds for grant applications to improve the safety or eliminate railroad crossings.

Project Justification

In order for consideration for a grant project to improve the safety or eliminate railroad crossings, local match is required.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0878

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	200,000	-	-	-	-	-	200,000
TOTAL SOURCES	**-**	**-**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**
USES									
Capital - Infrastructure	-	-	200,000	-	-	-	-	-	200,000
TOTAL USES	**-**	**-**	**200,000**	**-**	**-**	**-**	**-**	**-**	**200,000**

Capital Detail by Department

Transportation & Public Works | **Department Priority**

Pedestrian Alleyway Program | 16 of 16

AI, Transportation | Project Timeline: FY24 to FY24

Project Description

The purpose of the Public Pedestrian Connector Acquisition Program (Pedestrian Alleyway Program) is to acquire corridors of untitled platted land that have been, and could be, used for shared pedestrian access. Such corridors possess varying degrees of potential for dedicated public use and ACCGov ownership for pedestrian connection purposes, but are typically in need of repair or enhancement to accommodate such uses. This project provides funding for such improvements.

Project Justification

M&C Strategic Commitment: Safely Move Around Athens, Good Neighbors, Built and Natural Infrastructure

Historically, pedestrian improvements have been funded through SPLOST, TSPLOST, and general capital accounts. However, pedestrian alleyway improvements have not been accounted for in any of these previous programs. These funds will support the installation and maintenance of pedestrian infrastructure in such locations. Improvements could include paving, lighting, tree (and other obstacle) removal, ADA improvements, and other items to provide safe connections in designated alleyways/pedestrian connectors.

Impact on Annual Operating Expenses	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Average**
No Impact.	-	-	-	-	-	-	-

New

Financial Plan | Project ID: c0879

	FY22	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	**FY28**	**FY29-33**	**Total**
	End Bal.	*Budget*	*Approved*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*	*Proposed*
SOURCES									
General Capital Fund	-	-	100,000	-	-	-	-	-	100,000
TOTAL SOURCES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
USES									
Capital - Infrastructure	-	-	100,000	-	-	-	-	-	100,000
TOTAL USES	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**

Budgets by Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity, which segregates expenditures, revenues, and other transactions for a specific group of activities.

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

Special Revenue Funds are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E-911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Affordable Housing Fund
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund
- Tax Allocation District Funds

Capital Projects Funds are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes:

-Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries

-General Capital Projects Fund for capital projects which are not accounted for in the General Fund

Debt Service Funds are established to account for expenditures for debt principal and interest.

-SPLOST Debt Service - Established to account for the debt service expenditures financed through Special Purpose Local Option Sales Tax programs.

Enterprise Funds are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

Internal Service Funds are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self-Funded Insurance & Claims
- Self-Funded Health Insurance

In addition, this section includes a listing of Interfund Transfer payments or transfers between funds on the last page.

All Funds Summary

Revenues & Expenditures by Fund Type

	General Fund	Total Special Revenue Funds	Total Capital Projects Funds	Total Debt Service Funds	Total Enterprise Funds	Total Internal Service Funds	Total All Funds
Revenues:							
Property Taxes	88,501,650	1,221,000	0	0	0	0	89,722,650
Sales Tax	33,731,000	0	0	0	0	0	33,731,000
Other Taxes	25,458,000	5,200,000	0	0	0	0	30,658,000
Licenses & Permits	916,000	1,920,000	0	0	0	0	2,836,000
Intergovernmental	1,314,360	3,762,702	0	0	3,607,892	0	8,684,954
Charges for Services	13,507,671	2,487,051	0	0	81,309,890	33,673,875	130,978,487
Fines & Forfeitures	1,620,000	246,000	0	0	0	0	1,866,000
Other Revenues	3,868,097	183,832	0	0	848,475	0	4,900,404
Other Financing Sources/Transfers In	4,861,506	2,099,966	13,932,500	15,518,900	6,104,400	2,750,000	45,267,272
Total Revenues	**$173,778,284**	**$17,120,551**	**$13,932,500**	**$15,518,900**	**$91,870,657**	**$36,423,875**	**$348,644,767**
Use of Fund Balance	12,833,225	1,277,499	0	0			14,110,724
Use of Unrestricted Net Position					29,830,441	5,198	29,835,639
Total Revenues & Other Sources	**$186,611,509**	**$18,398,050**	**$13,932,500**	**$15,518,900**	**$121,701,098**	**$36,429,073**	**$392,591,130**
Less Interfund Transfers and Charges							(56,070,571)
Total Net Revenues	**$186,611,509**	**$18,398,050**	**$13,932,500**	**$15,518,900**	**$121,701,098**	**$36,429,073**	**$336,520,559**
Expenditures:							
Mayor & Commission	792,247	0	0	0	0	0	792,247
Manager's Office	3,699,806	0	250,000	0	0	0	3,949,806
Attorney	760,855	0	0	0	0	0	760,855
Operational Analysis	201,566	0	0	0	0	0	201,566
Finance	2,709,656	0	0	0	0	0	2,709,656
Human Resources	2,353,194	425,000	0	0	0	1,617,020	4,395,214
Tax Commissioner	1,656,888	0	0	0	0	0	1,656,888
Tax Assessor	1,226,520	0	0	0	0	0	1,226,520
Board of Elections	1,460,283	0	50,000	0	0	0	1,510,283
Information Technology	4,751,489	0	400,000	0	72,957	0	5,224,446
Other General Admin	22,702,051	2,803,105	600,000	0	21,712,078	23,553,954	71,371,188
General Government	**$42,314,555**	**$3,228,105**	**$1,300,000**	**$0**	**$21,785,035**	**$25,170,974**	**$93,798,669**
Superior Court	3,905,469	345,545	0	0	0	0	4,251,014
Clerk of Courts	1,707,910	0	50,000	0	0	0	1,757,910
State Court	1,034,633	0	0	0	0	0	1,034,633
Solicitor	1,589,709	0	0	0	0	0	1,589,709
District Attorney	1,312,507	764,350	0	0	0	0	2,076,857
Juvenile Court	661,625	0	0	0	0	0	661,625
Magistrate's Court	1,102,966	0	0	0	0	0	1,102,966
Probate Court	545,902	0	0	0	0	0	545,902
Municipal Court	758,474	0	0	0	0	0	758,474
Judicial	**$12,619,195**	**$1,109,895**	**$50,000**	**$0**	**$0**	**$0**	**$13,779,090**

All Funds Summary

	General Fund	Total Special Revenue Funds	Total Capital Projects Funds	Total Debt Service Funds	Total Enterprise Funds	Total Internal Service Funds	Total All Funds
Police	26,972,423	3,856,852	758,500	0	0	0	31,587,775
Fire	17,074,046	0	698,000	0	0	0	17,772,046
Corrections	4,075,459	50,000	100,000	0	0	0	4,225,459
Animal Services	1,395,887	0	0	0	0	0	1,395,887
Sheriff	19,624,363	65,000	100,000	0	0	0	19,789,363
Coroner	121,938	0	0	0	0	0	121,938
Public Safety	**$69,264,116**	**$3,971,852**	**$1,656,500**	**$0**	**$0**	**$0**	**$74,892,468**
Transportation & Public Works	5,505,127	0	4,076,000	0	4,234,521	0	13,815,648
Public Utilities	0	0	0	0	61,602,230	0	61,602,230
Solid Waste	2,376,787	0	0	0	8,944,024	0	11,320,811
Central Services	11,570,468	190,000	4,045,000	0	0	10,151,880	25,957,348
Public Works	**$19,452,382**	**$190,000**	**$8,121,000**	**$0**	**$74,780,775**	**$10,151,880**	**$112,696,037**
Leisure Services	9,837,892	35,000	2,275,000	0	0	0	12,147,892
Culture & Recreation	**$9,837,892**	**$35,000**	**$2,275,000**	**$0**	**$0**	**$0**	**$12,147,892**
Housing & Comm. Dev.	2,216,275	2,533,339	0	0	0	0	4,749,614
Economic Development	818,087	137,845	0	0	0	0	955,932
Airport	0	0	280,000	0	3,525,079	0	3,805,079
Transit	0	100,841	80,000	0	7,224,335	0	7,405,176
Planning	1,262,315	397,847	170,000	0	0	0	1,830,162
Building Inspection	993,001	1,552,106	0	0	33,173	0	2,578,280
Cooperative Extension	265,287	0	0	0	0	0	265,287
Housing & Development	**$5,554,965**	**$4,721,978**	**$530,000**	**$0**	**$10,782,587**	**$0**	**$21,589,530**
Other Agencies	6,968,316	4,487,920	0	0	0	0	11,456,236
Debt Service	1,317,622	0	0	15,518,900	9,187,282	0	26,023,804
Total Expenditures	**$167,329,043**	**$17,744,750**	**$13,932,500**	**$15,518,900**	**$116,535,679**	**$35,322,854**	**$366,383,726**
Other Financing Uses/Transfers Out	19,282,466	648,300	0	0	4,084,132	244,074	24,258,972
Total Expenditures & Other Financing Uses	**$186,611,509**	**$18,393,050**	**$13,932,500**	**$15,518,900**	**$120,619,811**	**$35,566,928**	**$390,642,698**
Less Interfund Transfers and Charges							(56,070,571)
Total Net Expenditures	**$186,611,509**	**$18,393,050**	**$13,932,500**	**$15,518,900**	**$120,619,811**	**$35,566,928**	**$334,572,127**
Designated for Future Capital Improvements & Debt Service	0	5,000	0	0	1,081,287	862,145	1,948,432
Total Expenditures & Designations	**$186,611,509**	**$18,398,050**	**$13,932,500**	**$15,518,900**	**$121,701,098**	**$36,429,073**	**$336,520,559**

All Funds Summary

Expenditures by Fund

	FY23 Budget	FY24 Approved	$▲	%▲
General Fund	166,432,222	186,611,509	20,179,287	12.1%
Special Revenue Funds				
Hotel/Motel Fund	4,294,720	5,625,220	1,330,500	31.0%
Community Development Block Grant Fund	1,428,300	1,220,765	(207,535)	-14.5%
Emergency Telephone System Fund	4,083,774	4,144,481	60,707	1.5%
HUD HOME Grant Fund	637,399	852,608	215,209	33.8%
Grants Fund	361,161	365,361	4,200	1.2%
Alternative Dispute Resolution Fund	228,960	236,951	7,991	3.5%
Affordable Housing Fund	175,000	175,000	0	0.0%
Supportive Housing Grant Fund	322,943	468,566	145,623	45.1%
Special Programs Fund	1,548,544	1,995,955	447,411	28.9%
Building Inspection Fund	1,949,167	1,967,143	17,976	0.9%
Sheriff Inmate Fund	70,000	70,000	0	0.0%
Corrections Inmate Fund	50,000	50,000	0	0.0%
Mall Area TAD	76,000	110,000	34,000	44.7%
West Broad/Hawthorne TAD	183,000	196,000	13,000	7.1%
Newton Bridge TAD	110,000	160,000	50,000	45.5%
East Downtown TAD	245,000	295,000	50,000	20.4%
North Avenue TAD	57,000	73,000	16,000	28.1%
Lexington Road TAD	328,000	387,000	59,000	18.0%
Subtotal Special Revenue Funds	**$16,148,968**	**$18,393,050**	**$2,244,082**	**13.9%**
Capital Projects Funds				
Economic Dev. Capital Projects Fund	500,000	500,000	0	0.0%
General Capital Projects Fund	10,808,483	13,432,500	2,624,017	24.3%
Subtotal Capital Projects Funds	**$11,308,483**	**$13,932,500**	**$2,624,017**	**23.2%**
Debt Service Funds				
SPLOST Debt Service Fund	3,069,150	15,518,900	12,449,750	405.6%
Enterprise Funds				
Airport Fund	3,239,423	4,181,851	942,428	29.1%
Landfill Fund	5,981,601	6,564,948	583,347	9.8%
Transit Fund*	7,946,523	8,838,029	891,506	11.2%
Water & Sewer Fund	76,499,781	89,073,660	12,573,879	16.4%
Solid Waste Fund	5,014,132	5,318,579	304,447	6.1%
Stormwater Fund	6,544,705	6,642,744	98,039	1.5%
Subtotal Enterprise Funds	**$105,226,165**	**$120,619,811**	**$15,393,646**	**14.6%**
Internal Service Funds				
Internal Support Fund	2,030,705	1,812,294	(218,411)	-10.8%
Fleet Management Fund	3,049,265	3,407,416	358,151	11.7%
Fleet Replacement Fund	4,809,100	5,290,786	481,686	10.0%
Insurance & Claims Fund	3,828,383	4,691,124	862,741	22.5%
Health Insurance Fund	19,002,069	20,365,308	1,363,239	7.2%
Subtotal Internal Service Funds	**$32,719,522**	**$35,566,928**	**$2,847,406**	**8.7%**
Less Interfund Transfers and Charges	(47,207,738)	(56,070,571)	(8,862,833)	18.8%
Total Operating & Capital Expenditures	**$287,696,772**	**$334,572,127**	**$46,875,355**	**16.3%**

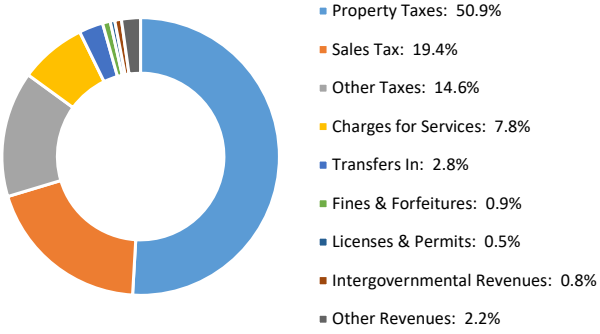
*Transit Fund figures do not include Depreciation Expenses.

General Fund

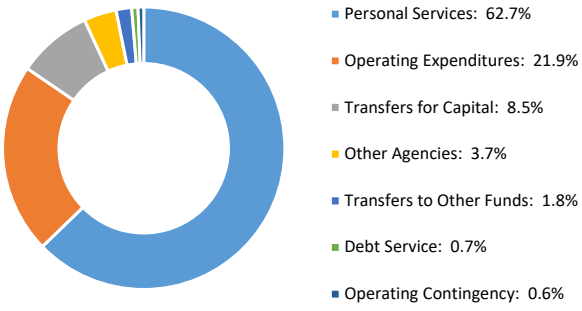
Revenues & Expenditures by Type

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Property Taxes	76,970,336	82,925,250	89,052,650	88,501,650	5,576,400	6.7%
Sales Tax	31,817,401	29,900,000	33,731,000	33,731,000	3,831,000	12.8%
Other Taxes	24,566,996	24,159,000	25,458,000	25,458,000	1,299,000	5.4%
Licenses & Permits	955,387	916,000	916,000	916,000	0	0.0%
Intergovernmental Revenues	1,222,200	1,234,360	1,314,360	1,314,360	80,000	6.5%
Charges for Services	12,915,356	12,729,182	13,257,671	13,507,671	778,489	6.1%
Fines & Forfeitures	2,571,959	2,095,000	1,620,000	1,620,000	(475,000)	-22.7%
Other Revenues	1,149,936	918,792	3,883,792	3,868,097	2,949,305	321.0%
Other Financing Sources/Transfers In	3,838,240	4,154,638	4,834,186	4,861,506	706,868	17.0%
Total Revenues	**$156,007,811**	**$159,032,222**	**$174,067,659**	**$173,778,284**	**$14,746,062**	**9.3%**
Prior Year Fund Balance - Operating	0	0	587,885	4,302,225	4,302,225	--
Prior Year Fund Balance - Capital	0	7,400,000	26,546,244	8,531,000	1,131,000	15.3%
Total Revenues & Other Sources	**$156,007,811**	**$166,432,222**	**$201,201,788**	**$186,611,509**	**$20,179,287**	**12.1%**
Expenditures						
Personal Services	96,103,205	107,570,439	120,671,479	117,060,215	9,489,776	8.8%
Operating Expenditures	31,333,221	34,933,725	41,248,161	40,782,890	5,849,165	16.7%
Debt Service	1,311,573	1,316,453	1,317,622	1,317,622	1,169	0.1%
Operating Contingency	0	1,200,000	1,200,000	1,200,000	0	0.0%
Other Agencies	5,808,148	6,564,986	6,918,316	6,968,316	403,330	6.1%
Transfers to Other Funds	1,893,059	1,488,136	3,299,966	3,349,966	1,861,830	125.1%
Transfers for Capital	5,651,000	13,358,483	26,546,244	15,932,500	2,574,017	19.3%
Total Expenditures	**$142,100,206**	**$166,432,222**	**$201,201,788**	**$186,611,509**	**$20,179,287**	**12.1%**

General Fund Revenues



General Fund Expenditures



General Fund

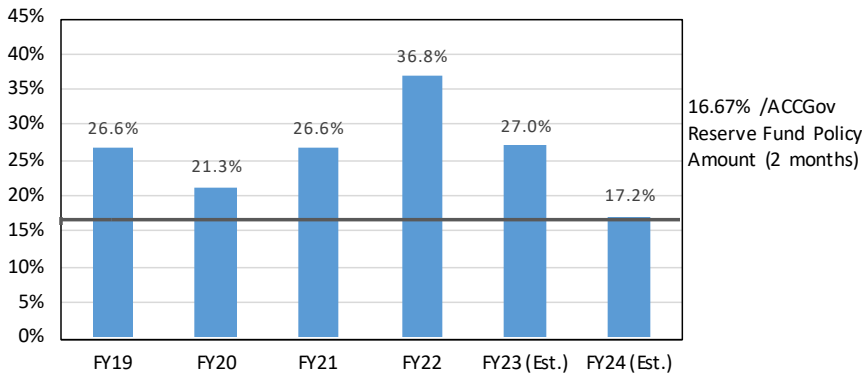
Expenditures by Department

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Mayor & Commission's Office	650,850	667,788	746,475	792,247	124,459	18.6%
Manager's Office	2,678,523	3,267,920	3,825,510	3,699,806	431,886	13.2%
Attorney's Office	748,328	839,899	760,399	760,855	(79,044)	-9.4%
Office of Operational Analysis	125,475	146,029	201,493	201,566	55,537	38.0%
Finance	2,389,902	2,556,689	2,706,033	2,709,656	152,967	6.0%
Human Resources	1,752,401	2,057,859	2,310,835	2,353,194	295,335	14.4%
Tax Commissioner's Office	1,475,004	1,427,315	1,653,684	1,656,888	229,573	16.1%
Tax Assessors	1,021,985	1,124,847	1,222,794	1,226,520	101,673	9.0%
Board of Elections	1,177,598	1,366,540	1,630,417	1,460,283	93,743	6.9%
Information Technology	3,768,965	4,457,500	5,212,517	4,751,489	293,989	6.6%
Other General Administration	10,830,989	19,108,906	20,345,286	22,702,051	3,593,145	18.8%
Total General Government	**$26,620,020**	**$37,021,292**	**$40,615,443**	**$42,314,555**	**$5,293,263**	**14.3%**
Superior Court	3,068,721	3,421,834	4,036,483	3,905,469	483,635	14.1%
Clerk of Courts	1,468,034	1,580,403	1,702,830	1,707,910	127,507	8.1%
State Court	830,273	855,198	853,133	1,034,633	179,435	21.0%
Solicitor General's Office	1,272,205	1,402,360	1,627,849	1,589,709	187,349	13.4%
District Attorney's Office	1,200,953	1,436,340	1,659,352	1,312,507	(123,833)	-8.6%
Juvenile Court	541,480	629,179	737,889	661,625	32,446	5.2%
Magistrate's Court	779,029	871,849	1,100,995	1,102,966	231,117	26.5%
Probate Court	484,583	511,463	658,897	545,902	34,439	6.7%
Municipal Court	663,789	723,036	756,136	758,474	35,438	4.9%
Total Judicial	**$10,309,067**	**$11,431,662**	**$13,133,564**	**$12,619,195**	**$1,187,533**	**10.4%**
Police Services	24,165,192	25,244,998	28,321,936	26,972,423	1,727,425	6.8%
Fire & Emergency Services	15,512,300	15,736,463	17,736,883	17,074,046	1,337,583	8.5%
Corrections	3,840,527	4,045,940	4,066,441	4,075,459	29,519	0.7%
Animal Services	1,334,567	1,216,428	1,477,971	1,395,887	179,459	14.8%
Sheriff's Office	16,860,598	16,817,630	22,170,147	19,624,363	2,806,733	16.7%
Coroner's Office	88,771	93,085	121,548	121,938	28,853	31.0%
Total Public Safety	**$61,801,955**	**$63,154,544**	**$73,894,926**	**$69,264,116**	**$6,109,572**	**9.7%**
Trans. & Public Works	4,283,336	4,858,740	5,948,043	5,505,127	646,387	13.3%
Solid Waste	1,291,048	1,745,453	2,489,000	2,376,787	631,334	36.2%
Central Services	9,761,328	10,948,132	11,486,446	11,570,468	622,336	5.7%
Total Public Works	**$15,335,712**	**$17,552,325**	**$19,923,489**	**$19,452,382**	**$1,900,057**	**10.8%**
Leisure Services	8,767,375	9,425,097	10,050,948	9,837,892	412,795	4.4%
Total Culture & Recreation	**$8,767,375**	**$9,425,097**	**$10,050,948**	**$9,837,892**	**$412,795**	**4.4%**
Housing & Community Development	1,842,109	2,129,257	2,109,811	2,216,275	87,018	4.1%
Economic Development	535,418	595,649	875,928	818,087	222,438	37.3%
Planning & Zoning	1,156,768	1,304,917	1,260,478	1,262,315	(42,602)	-3.3%
Building Inspection	842,500	837,592	990,297	993,001	155,409	18.6%
Cooperative Extension	225,502	251,829	264,756	265,287	13,458	5.3%
Total Housing & Development	**$4,602,297**	**$5,119,244**	**$5,501,270**	**$5,554,965**	**$435,721**	**8.5%**
Other Agencies	5,808,148	6,564,986	6,918,316	6,968,316	403,330	6.1%
Debt Service	1,311,573	1,316,453	1,317,622	1,317,622	1,169	0.1%
Total Expenditures	**$134,556,147**	**$151,585,603**	**$171,355,578**	**$167,329,043**	**$15,743,440**	**10.4%**
Other Financing Uses/Transfers Out	1,893,059	1,488,136	3,299,966	3,349,966	1,861,830	125.1%
Transfers for Capital	5,651,000	13,358,483	26,546,244	15,932,500	2,574,017	19.3%
Total Other Financing Uses	**$7,544,059**	**$14,846,619**	**$29,846,210**	**$19,282,466**	**$4,435,847**	**29.9%**
Total Expenditures & Uses	**$142,100,206**	**$166,432,222**	**$201,201,788**	**$186,611,509**	**$20,179,287**	**12.1%**

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$39,797,856**	**$53,705,461**	**$46,305,461**
Excess Revenue over Expenditures	$13,907,605		
Budgeted Use of Fund Balance		($7,400,000)	($12,833,225)
Estimated Budget Savings (Projected)		$0	
Fund Balance - Ending	**$53,705,461**	**$46,305,461**	**$33,472,236**
Less Assignments/Commitments of Fund Balance:			
Nonspendable	$0	$0	$0
Assigned - Prosperity Package	($27,437)	($27,437)	($27,437)
Assigned - COVID Comm. Relief (Resiliency Pkg)	($880,021)	($880,021)	($880,021)
Other Carryforward Amount	($527,706)	($527,706)	($527,706)
Unassigned Fund Balance	**$52,270,297**	**$44,870,297**	**$32,037,072**
% of Expenditures and Transfers Out:	**36.8%**	**27.0%**	**17.2%**

General Fund Balance as Percent of Total Expenditures & Transfers Out



Special Revenue Funds

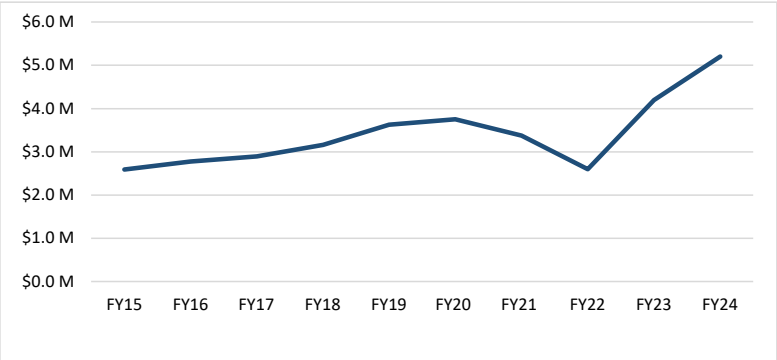
Hotel/Motel Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	4,497,620	4,200,000	5,200,000	5,200,000	1,000,000	23.8%
Other Revenues	1,376	0	0	0	0	--
Total Revenues	**$4,498,996**	**$4,200,000**	**$5,200,000**	**$5,200,000**	**$1,000,000**	**23.8%**
Prior Year Fund Balance	0	94,720	6,220	425,220	330,500	348.9%
Total Revenues & Other Sources	**$4,498,996**	**$4,294,720**	**$5,206,220**	**$5,625,220**	**$1,330,500**	**31.0%**
Expenditures						
Airport	0	0	0	0	0	--
Economic Development	74,507	100,000	0	0	(100,000)	-100.0%
Central Services	98,724	140,000	0	0	(140,000)	-100.0%
Other Agencies:						
Classic Center Authority & CVB	3,856,090	3,599,820	4,456,920	4,456,920	857,100	23.8%
Other General Administration						
Tourism Improvement & Special Activities	97,204	156,400	165,000	315,000	158,600	101.4%
Mayor's Community Improvement Pgrm	18,347	20,000	20,000	20,000	0	0.0%
Other Financing Uses						
Transfer to General Fund	90,340	148,500	484,300	643,300	494,800	333.2%
Total Expenditures	**$4,235,212**	**$4,164,720**	**$5,126,220**	**$5,435,220**	**$1,270,500**	**30.5%**
Capital - Central Services	24,704	130,000	80,000	190,000	60,000	46.2%
Total Operating & Capital Expenditures	**$4,259,916**	**$4,294,720**	**$5,206,220**	**$5,625,220**	**$1,330,500**	**31.0%**
Excess of Revenues over Expenditures	**$239,080**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$449,496**	**$688,578**	**$593,858**
Excess Revenue over Expenditures	$239,080		
Other Changes to Fund Balance	2		
Budgeted Use of Fund Balance		(94,720)	(425,220)
Fund Balance - Ending	**$688,578**	**$593,858**	**$168,638**
Committed for Capital Projects	$168,552	$168,552	$168,552
Assigned/Available Fund Balance	$520,026	$425,306	$86

Hotel/Motel Fund Revenue FY15-FY24 (Budgeted)



Community Development Block Grant Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	2,315,764	1,428,300	1,220,765	1,220,765	(207,535)	-14.5%
Other Revenues	0	0	0	0	0	--
Total Revenues	**$2,315,764**	**$1,428,300**	**$1,220,765**	**$1,220,765**	**($207,535)**	**-14.5%**
Expenditures						
CDBG Administration:						
Housing & Community Development	342,025	267,454	56,619	56,619	(210,835)	-78.8%
Other General Administration	11,578	5,300	8,600	8,600	3,300	62.3%
CDBG Grant Programs	1,148,885	1,155,546	1,155,546	1,155,546	0	0.0%
Total Expenditures	**$1,502,488**	**$1,428,300**	**$1,220,765**	**$1,220,765**	**($207,535)**	**-14.5%**
Excess of Revenues over Expenditures	**$813,276**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$303,370**	**$1,116,646**	**$1,116,646**
Excess Revenue over Expenditures	$813,276		
Fund Balance - Ending	**$1,116,646**	**$1,116,646**	**$1,116,646**
Restricted Fund Balance	$1,116,646		$1,116,646

Revolving Loan Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Other Revenues	316	5,000	5,000	5,000	0	0.0%
Expenditures						
Other General Administration	0	0	0	0	0	--
Excess of Revenues over Expenditures	**$316**	**$5,000**	**$5,000**	**$5,000**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$239,641**	**$239,957**	**$244,957**
Excess Revenue over Expenditures	$316	$5,000	$5,000
Fund Balance - Ending	**$239,957**	**$244,957**	**$249,957**
Nonspendable	$0	$0	$0
Restricted Fund Balance	$239,957	$244,957	$249,957

Emergency Telephone System (E-911) Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	2,187,793	2,150,000	2,250,000	2,250,000	100,000	4.7%
Other Revenues	4,353	0	0	0	0	--
Total Revenues	**$2,192,146**	**$2,150,000**	**$2,250,000**	**$2,250,000**	**100,000**	**4.7%**
Other Financing Sources/Transfers In	1,111,000	1,111,000	1,111,000	1,111,000	0	0.0%
Prior Year Fund Balance	0	822,774	776,274	783,481	(39,293)	-4.8%
Total Revenues & Other Sources	**$3,303,146**	**$4,083,774**	**$4,137,274**	**$4,144,481**	**$60,707**	**1.5%**
Expenditures						
Police	3,089,360	3,628,950	3,701,645	3,708,852	79,902	2.2%
Other General Administration	169,110	454,824	435,629	435,629	(19,195)	-4.2%
Total Operating Expenditures	**$3,258,470**	**$4,083,774**	**$4,137,274**	**$4,144,481**	**$60,707**	**1.5%**
Capital Expenditures	0	0	0	0	0	--
Total Operating & Capital Expenses	**$3,258,470**	**$4,083,774**	**$4,137,274**	**$4,144,481**	60,707	1.5%
Excess of Revenues over Expenditures	**$44,676**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$1,225,800**	**$1,270,476**	**$447,702**
Excess Revenue over Expenditures	$44,676		
Budgeted Use of Fund Balance		(822,774)	(783,481)
Fund Balance - Ending	**$1,270,476**	**$447,702**	**($335,779)**
Assigned/Available Fund Balance	$1,270,476	$447,702	($335,779)

HUD HOME Grant Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	821,018	637,399	852,608	852,608	215,209	33.8%
Other Revenues	0	0	0	0	0	--
Total Revenues	**$821,018**	**$637,399**	**$852,608**	**$852,608**	**215,209**	**33.8%**
Prior Year Fund Balance		0	0	0	0	--
Total Revenues & Other Sources	**$821,018**	**$637,399**	**$852,608**	**$852,608**	**$215,209**	**33.8%**
Expenditures						
HOME Grant Administration:						
Housing & Community Development	68,153	69,153	85,261	85,261	16,108	23.3%
HOME Grant Programs	752,865	568,246	767,347	767,347	199,101	35.0%
Total Expenditures	**$821,018**	**$637,399**	**$852,608**	**$852,608**	**$215,209**	**33.8%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$68,039**	**$68,039**	**$68,039**
Excess Revenue over Expenditures	$0		
Other Changes to Fund Balance	-		
Fund Balance - Ending	**$68,039**	**$68,039**	**$68,039**
Restricted Fund Balance	$68,039	$68,039	$68,039

Grants Special Revenue Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	9,341,179	281,413	281,413	281,413	0	0.0%
Other Revenues	76,658	23,832	23,832	23,832	0	0.0%
Total Revenues	**$9,417,837**	**$305,245**	**$305,245**	**$305,245**	**0**	**0.0%**
Other Financing Sources/Transfers In	228,966	55,916	60,116	60,116	4,200	7.5%
Total Revenues & Other Sources	**$9,646,803**	**$361,161**	**$365,361**	**$365,361**	**$4,200**	**1.2%**
Expenditures						
Manager's Office	22,499	0	0	0	0	--
Board of Elections	1,597	0	0	0	0	--
Information Technology	4,937	0	0	0	0	--
Other General Administration	645,501	22,000	26,200	22,000	0	0.0%
Superior Court	434,155	0	0	0	0	--
Clerk of Courts	46,282	0	0	0	0	--
State Court	92,750	0	0	0	0	--
Solicitor General	117,421	0	0	0	0	--
District Attorney	1,768	0	0	0	0	--
Juvenile Court	210,088	0	0	0	0	--
Police	782,734	0	0	0	0	--
Corrections	2,693	0	0	0	0	--
Animal Services	1,545	0	0	0	0	--
Solid Waste	2,079	0	0	0	0	--
Central Services	10,000	0	0	0	0	--
Airport	0	0	0	0	0	--
Transit	77,635	100,841	100,841	100,841	0	0.0%
Planning	130,402	238,320	238,320	238,320	0	0.0%
Leisure Services	2,529	0	0	0	0	--
Total Operating Expenditures	**$2,586,615**	**$361,161**	**$365,361**	**$361,161**	**$0**	**0.0%**
Capital Expenditures	7,270,673	0	0	0	0	--
Total Operating & Capital Expenses	**$9,857,288**	**$361,161**	**$365,361**	**$361,161**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**($210,485)**	**$0**	**$0**	**$4,200**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$1,466,807**	**$1,256,320**	**$1,256,320**
Excess Revenue over Expenditures	($210,485)		$4,200
Other Changes to Fund Balance	($2)		
Fund Balance - Ending	**$1,256,320**	**$1,256,320**	**$1,260,520**
Nonspendable	$157,082	$157,082	$157,082
Restricted Fund Balance	$1,583,315	$1,583,315	$1,583,315
Unassigned Fund Balance	($484,077)	($484,077)	($479,877)

Alternative Dispute Resolution Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	186,799	228,960	236,722	236,951	7,991	3.5%
Expenditures						
Superior Court	173,125	205,665	212,511	212,740	7,075	3.4%
Other General Administration	15,809	23,295	24,211	24,211	916	3.9%
Total Expenditures	**$188,934**	**$228,960**	**$236,722**	**$236,951**	**$7,991**	**3.5%**
Excess of Revenues over Expenditures	**($2,135)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$96,300**	**$94,165**	**$94,165**
Excess Revenue over Expenditures	($2,135)		
Fund Balance - Ending	**$94,165**	**$94,165**	**$94,165**
Unassigned Fund Balance	$94,165	$94,165	$94,165

Affordable Housing Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	178,132	175,000	175,000	175,000	0	0.0%
Other Revenue	1,262	0	0	0	0	--
Total Revenues & Other Sources	**$179,394**	**$175,000**	**$175,000**	**$175,000**	**$0**	**0.0%**
Expenditures						
Housing & Community Development	0	0	0	0	0	--
Building Inspection	58,523	63,062	67,963	68,133	5,071	8.0%
Other General Administration	25,200	111,938	107,037	106,867	(5,071)	-4.5%
Total Expenditures	**$83,723**	**$175,000**	**$175,000**	**$175,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$95,671**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$474,958**	**$570,628**	**$570,628**
Excess Revenue over Expenditures	$95,671		
Other Changes to Fund Balance	($1)		
Fund Balance - Ending	**$570,628**	**$570,628**	**$570,628**
Committed for Affordable Housing Fund	$450,628	$450,628	$450,628
Assigned/Available Fund Balance	$120,000	$120,000	$120,000

Supportive Housing Grant Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	471,628	322,943	468,566	468,566	145,623	45.1%
Total Revenues & Other Sources	**$471,628**	**$322,943**	**$468,566**	**$468,566**	**$145,623**	**45.1%**
Expenditures						
Housing & Community Development	471,628	322,943	468,566	468,566	145,623	45.1%
Total Expenditures	**$471,628**	**$322,943**	**$468,566**	**$468,566**	**$145,623**	**45.1%**
Excess of Revenues over Expenditures	**$0**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$0**	**$0**
Excess Revenue over Expenditures	$0		
Fund Balance - Ending	**$0**	**$0**	**$0**

Special Programs Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	615,204	732,753	764,350	764,350	31,597	4.3%
Charges for Services	39,357	65,100	41,100	100	(65,000)	-99.8%
Fines & Forfeitures	327,919	246,000	246,000	246,000	0	0.0%
Other Revenues	581,582	35,000	35,000	35,000	0	0.0%
Total Revenues	**$1,564,062**	**$1,078,853**	**$1,086,450**	**$1,045,450**	**($33,403)**	**-3.1%**
Other Financing Sources/Transfers In	421,183	321,220	878,850	928,850	607,630	189.2%
Prior Year Fund Balance	0	148,471	411,933	21,655	(126,816)	-85.4%
Total Revenues & Other Sources	**$1,985,245**	**$1,548,544**	**$2,377,233**	**$1,995,955**	**$447,411**	**28.9%**
Expenditures						
Manager's Office	50	0	150,000	0	0	--
Human Resources	12,815	25,000	450,000	425,000	400,000	1600.0%
Other General Administration	96,376	124,798	399,800	399,800	275,002	220.4%
Superior Court	99,219	125,475	132,805	132,805	7,330	5.8%
State Court	178,564	266,023	266,278	0	(266,023)	-100.0%
Solicitor General's Office	86,243	0	0	0	0	--
District Attorney's Office	731,132	732,998	764,350	764,350	31,352	4.3%
Police	107,842	148,250	148,000	148,000	(250)	-0.2%
Leisure Services	17,390	35,000	35,000	35,000	0	0.0%
HCD	15,759	0	0	0	0	--
Economic Development	0	60,000	0	60,000	0	0.0%
Airport	5,500	0	0	0	0	--
Other Agencies	26,000	31,000	31,000	31,000	0	0.0%
Total Operating Expenditures	**$1,376,890**	**$1,548,544**	**$2,377,233**	**$1,995,955**	**$447,411**	**28.9%**
Capital Expenditures	157,547	0	0	0	0	--
Total Expenditures	**$1,534,437**	**$1,548,544**	**$2,377,233**	**$1,995,955**	**$0**	**--**
Excess of Revenues over Expenditures	**$450,808**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$2,617,299**	**$3,068,106**	**$2,919,635**
Excess Revenue over Expenditures	$450,808		
Other Changes to Fund Balance	($1)		
Budgeted Use of Fund Balance		(148,471)	(21,655)
Fund Balance - Ending	**$3,068,106**	**$2,919,635**	**$2,897,980**
Restricted Fund Balance	$516,930	$516,930	$516,930
Committed to Existing Programs	$2,172,237	$2,172,237	$2,172,237
Assigned/Available Fund Balance	$378,939	$230,468	$208,813

Building Inspection Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Licenses & Permits	2,307,941	1,700,000	1,920,000	1,920,000	220,000	12.9%
Other Revenues	8,358	0	0	0	0	--
Total Revenues	**$2,316,299**	**$1,700,000**	**$1,920,000**	**$1,920,000**	**$220,000**	**12.9%**
Prior Year Fund Balance	0	249,167	46,338	47,143	(202,024)	-81.1%
Total Revenues & Other Sources	**$2,316,299**	**$1,949,167**	**$1,966,338**	**$1,967,143**	**$17,976**	**0.9%**
Expenditures						
Building Inspection	1,159,151	1,332,932	1,483,340	1,483,973	151,041	11.3%
Planning & Zoning	121,674	145,636	159,355	159,527	13,891	9.5%
Other General Administration	243,827	342,599	323,643	323,643	(18,956)	-5.5%
Total Expenditures	**$1,524,652**	**$1,821,167**	**$1,966,338**	**$1,967,143**	**$145,976**	**8.0%**
Capital Funding	104,604	128,000	0	0	(128,000)	-100.0%
Total Operating & Capital Expenditures	**$1,629,256**	**$1,949,167**	**$1,966,338**	**$1,967,143**	**$17,976**	**0.9%**
Excess of Revenues over Expenditures	**$687,043**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$2,792,664**	**$3,479,707**	**$3,230,540**
Excess Revenue over Expenditures	$687,043		
Budgeted Use of Fund Balance		(249,167)	(47,143)
Fund Balance - Ending	**$3,479,707**	**$3,230,540**	**$3,183,397**
Committed/Available for Building Insp.	$3,479,707	$3,230,540	$3,183,397

Sheriff Inmate Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Other Revenues	155,275	70,000	70,000	70,000	0	0.0%
Total Revenues	**$155,275**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Total Revenues & Other Sources	**$155,275**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Expenditures						
Sheriff's Office	49,718	35,000	65,000	65,000	30,000	85.7%
Other Financing Uses/Transfers Out	8,400	35,000	5,000	5,000	(30,000)	-85.7%
Total Expenditures & Other Financing Uses	**$58,118**	**$70,000**	**$70,000**	**$70,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$97,157**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$419,953**	**$517,110**	**$517,110**
Excess Revenue over Expenditures	$97,157		
Fund Balance - Ending	**$517,110**	**$517,110**	**$517,110**
Committed for Sheriff Inmate Fund	$517,110	$517,110	$517,110

Corrections Inmate Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Other Revenues	29,994	50,000	50,000	50,000	0	0.0%
Total Revenues & Other Sources	**$29,994**	**$50,000**	**$50,000**	**$50,000**	**$0**	**0.0%**
Expenditures						
Corrections	52,503	50,000	50,000	50,000	0	0.0%
Total Expenditures & Other Financing Uses	**$52,503**	**$50,000**	**$50,000**	**$50,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**($22,509)**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$193,170**	**$170,662**	**$170,662**
Excess Revenue over Expenditures	($22,509)		
Other Changes to Fund Balance	1		
Fund Balance - Ending	**$170,662**	**$170,662**	**$170,662**
Committed for Sheriff Inmate Fund	$170,662	$170,662	$170,662

Mall Area Tax Allocation District

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	23,006	76,000	110,000	110,000	34,000	44.7%
Other Revenues	55	0	0	0	0	--
Total Revenues & Other Sources	**$23,061**	**$76,000**	**$110,000**	**$110,000**	**$34,000**	**44.7%**
Expenditures						
Economic Development	2,020	5,033	5,916	7,006	1,973	39.2%
Other General Administration	4,411	70,967	104,084	102,994	32,027	45.1%
Total Expenditures & Other Financing Uses	**$6,431**	**$76,000**	**$110,000**	**$110,000**	**$34,000**	**44.7%**
Excess of Revenues over Expenditures	**$16,630**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$16,629**	**$16,629**
Excess Revenue over Expenditures	$16,630		
Other Changes in Fund Balance	($1)		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$16,629**	**$16,629**	**$16,629**
Committed for Mall Area TAD Fund	$16,629	$16,629	$16,629

West Broad/Hawthorne Tax Allocation District

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	98,272	183,000	196,000	196,000	13,000	7.1%
Other Revenues	208	0	0	0	0	--
Total Revenues	**$98,480**	**$183,000**	**$196,000**	**$196,000**	**$13,000**	**7.1%**
Prior Year Fund Balance					0	--
Total Revenues & Other Sources	**$98,480**	**$183,000**	**$196,000**	**$196,000**	**$13,000**	**7.1%**
Expenditures						
Economic Development	3,617	16,607	14,243	12,455	(4,152)	-25.0%
Other General Administration	421	166,393	181,757	183,545	17,152	10.3%
Total Expenditures & Other Financing Uses	**$4,038**	**$183,000**	**$196,000**	**$196,000**	**$13,000**	**7.1%**
Excess of Revenues over Expenditures	**$94,442**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$94,441**	**$94,441**
Excess Revenue over Expenditures	$94,442		
Other changes in Fund Balance	($1)		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$94,441**	**$94,441**	**$94,441**
Committed for W Broad/Hawthorne TAD	$94,441	$94,441	$94,441

Newton Bridge Tax Allocation District

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	59,542	110,000	160,000	160,000	50,000	45.5%
Other Revenues	166	0	0	0	0	--
Total Revenues & Other Sources	**$59,708**	**$110,000**	**$160,000**	**$160,000**	**$50,000**	**45.5%**
Expenditures						
Economic Development	2,431	10,753	8,561	10,199	(554)	-5.2%
Other General Administration	1,685	99,247	151,439	149,801	50,554	50.9%
Total Expenditures & Other Financing Uses	**$4,116**	**$110,000**	**$160,000**	**$160,000**	**$50,000**	**45.5%**
Excess of Revenues over Expenditures	**$55,592**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$55,592**	**$55,592**
Excess Revenue over Expenditures	$55,592		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$55,592**	**$55,592**	**$55,592**
Committed for Newton Bridge TAD	$55,592	$55,592	$55,592

East Downtown Tax Allocation District

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	36,306	245,000	295,000	295,000	50,000	20.4%
Other Revenues	75	0	0	0	0	--
Total Revenues & Other Sources	**$36,381**	**$245,000**	**$295,000**	**$295,000**	**$50,000**	**20.4%**
Expenditures						
Economic Development	1,799	10,950	19,069	18,837	7,887	72.0%
Other General Administration	1,618	234,050	275,931	276,163	42,113	18.0%
Total Expenditures & Other Financing Uses	**$3,417**	**$245,000**	**$295,000**	**$295,000**	**$50,000**	**20.4%**
Excess of Revenues over Expenditures	**$32,964**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$32,964**	**$32,964**
Excess Revenue over Expenditures	$32,964		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$32,964**	**$32,964**	**$32,964**
Committed for East Downtown TAD	$32,964	$32,964	$32,964

North Avenue Tax Allocation District

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	22,947	57,000	73,000	73,000	16,000	28.1%
Other Revenues	44	0	0	0	0	--
Total Revenues & Other Sources	**$22,991**	**$57,000**	**$73,000**	**$73,000**	**$16,000**	**28.1%**
Expenditures						
Economic Development	1,298	4,020	4,437	4,671	651	16.2%
Other General Administration	421	52,980	68,563	68,329	15,349	29.0%
Total Expenditures & Other Financing Uses	**$1,719**	**$57,000**	**$73,000**	**$73,000**	**$16,000**	**28.1%**
Excess of Revenues over Expenditures	**$21,272**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$21,272**	**$21,272**
Excess Revenue over Expenditures	$21,272		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$21,272**	**$21,272**	**$21,272**
Committed for North Avenue TAD	$21,272	$21,272	$21,272

Lexington Road Tax Allocation District

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Taxes	198,916	328,000	387,000	387,000	59,000	18.0%
Other Revenues	388	0	0	0	0	--
Total Revenues & Other Sources	**$199,304**	**$328,000**	**$387,000**	**$387,000**	**$59,000**	**18.0%**
Expenditures						
Economic Development	35,483	31,292	25,530	24,677	(6,615)	-21.1%
Other General Administration	421	296,708	361,470	362,323	65,615	22.1%
Total Expenditures & Other Financing Uses	**$35,904**	**$328,000**	**$387,000**	**$387,000**	**$59,000**	**18.0%**
Excess of Revenues over Expenditures	**$163,400**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$0**	**$163,400**	**$163,400**
Excess Revenue over Expenditures	$163,400		
Budgeted Use of Fund Balance			
Fund Balance - Ending	**$163,400**	**$163,400**	**$163,400**
Committed for Lexington Road TAD	$163,400	$163,400	$163,400

Economic Development Capital Projects Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Other Revenues	2,500	0	0	0	0	--
Total Revenues	**$2,500**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	0	500,000	500,000	500,000	0	0.0%
Total Revenues & Other Sources	**$2,500**	**$500,000**	**$500,000**	**$500,000**	**$0**	**0.0%**
Expenditures						
Economic Development Capital Program	0	500,000	500,000	500,000	0	0.0%
Total Expenditures	**$0**	**$500,000**	**$500,000**	**$500,000**	**$0**	**0.0%**
Excess of Revenues over Expenditures	**$2,500**	**$0**	**$0**	**$0**		

Changes in Fund Balance

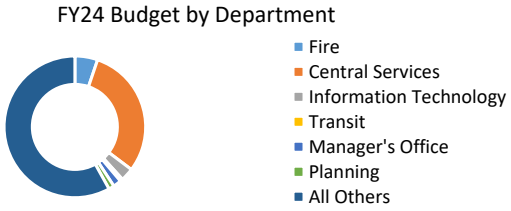
	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$1,121,371**	**$1,123,871**	**$1,123,871**
Excess Revenue over Expenditures	$2,500		
Fund Balance - Ending	**$1,123,871**	**$1,123,871**	**$1,123,871**
Committed to Capital Projects	$1,062,630	$1,062,630	$1,062,630
Assigned/Available Fund Balance	$61,241	$61,241	$61,241

General Capital Project Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Other Taxes	4,943	0	0	0	0	--
Other Revenues	242,221	0	0	0	0	--
Total Revenues	**$247,164**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	5,664,128	10,808,483	26,046,244	13,432,500	2,624,017	24.3%
Total Revenues & Other Sources	**$5,911,292**	**$10,808,483**	**$26,046,244**	**$13,432,500**	**$2,624,017**	**24.3%**
Expenditures						
Manager's Office	260,736	210,000	590,500	250,000	40,000	19.0%
Human Resources	0	0	100,000	0	0	--
Board of Elections	0	0	50,000	50,000	50,000	--
Information Technology	945,159	400,000	680,000	400,000	0	0.0%
Other General Administration	101,588	180,000	175,000	100,000	(80,000)	-44.4%
Superior Court	0	94,000	260,000	0	(94,000)	-100.0%
Clerk of Courts	0	40,000	125,000	50,000	10,000	25.0%
Magistrate Court	0	50,000	0	0	(50,000)	-100.0%
Police	739,918	955,500	1,202,500	758,500	(197,000)	-20.6%
Fire	2,691	480,000	8,599,400	698,000	218,000	45.4%
Corrections	40,555	20,000	282,000	100,000	80,000	400.0%
Sheriff's Office	23,600	97,500	703,500	100,000	2,500	2.6%
Transportation & Public Works	929,252	2,307,483	5,085,000	4,076,000	1,768,517	76.6%
Solid Waste	0	215,000	0	0	(215,000)	-100.0%
Central Services	705,149	2,108,000	4,616,148	4,045,000	1,937,000	91.9%
Leisure Services	237,921	3,446,000	2,907,196	2,275,000	(1,171,000)	-34.0%
Housing & Community Development	0	0	150,000	0	0	--
Airport	61,972	80,000	390,000	280,000	200,000	250.0%
Transit	0	80,000	80,000	80,000	0	0.0%
Planning	0	45,000	50,000	170,000	125,000	277.8%
Other Financing Uses	93,090	0	0	0	0	--
Total Expenditures & Other Financing Uses	**$4,141,631**	**$10,808,483**	**$26,046,244**	**$13,432,500**	**$2,624,017**	**24.3%**
Excess of Revenues over Expenditures	**$1,769,661**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$7,646,384**	**$9,416,045**	**$9,416,045**
Excess Revenue over Expenditures	$1,769,661	$0	
Budgeted Use of Fund Balance			0
Fund Balance - Ending	**$9,416,045**	**$9,416,045**	**$9,416,045**
Committed to Capital Projects	$9,416,045	$9,416,045	$9,416,045
Assigned/Available Fund Balance	$0	$0	$0



SPLOST Debt Service Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Other Revenues	0	0	0	0	0	--
Total Revenues	**$0**	**$0**	**$0**	**$0**	**$0**	**--**
Other Financing Sources/Transfers In	16,923,237	3,069,150	15,518,900	15,518,900	12,449,750	405.6%
Total Revenues & Other Sources	**$16,923,237**	**$3,069,150**	**$15,518,900**	**$15,518,900**	**$12,449,750**	**405.6%**
Expenditures						
Other General Administration	14,540,556	3,069,150	15,518,900	15,518,900	12,449,750	405.6%
Total Expenditures	**$14,540,556**	**$3,069,150**	**$15,518,900**	**$15,518,900**	**$12,449,750**	**405.6%**
Excess of Revenues over Expenditures	**$2,382,681**	**$0**	**$0**	**$0**		

Changes in Fund Balance

	FY22 Actual	FY23 Budget	FY24 Approved
Fund Balance - Beginning	**$3,074,275**	**$5,456,955**	**$5,456,955**
Excess Revenue over Expenditures	$2,382,681		
Budgeted Use of Fund Balance			
Other Changes in Fund Balance	**($1)**		
Fund Balance - Ending	**$5,456,955**	**$5,456,955**	**$5,456,955**
Restricted Fund Balance	$5,456,955	$5,456,955	$5,456,955

Airport Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services						
Fuel	3,440,934	2,425,000	3,495,000	3,495,000	1,070,000	44.1%
Leases	448,174	513,800	537,300	537,300	23,500	4.6%
Airport Fees	342,272	212,100	333,100	333,100	121,000	57.0%
Other Charges for Services	9,804	3,700	10,000	10,000	6,300	170.3%
Other Revenues	164,571	82,934	83,475	83,475	541	0.7%
Total Operating Revenues	**$4,405,755**	**$3,237,534**	**$4,458,875**	**$4,458,875**	**$1,221,341**	**37.7%**
Other Financing Sources/Transfers In	51,061	0	0	0	0	--
Total Revenues & Other Sources	**$4,456,816**	**$3,237,534**	**$4,458,875**	**$4,458,875**	**$1,221,341**	**37.7%**
Expenses						
Personal Services	681,242	721,274	781,734	785,709	64,435	8.9%
Operating	711,846	691,553	905,773	905,773	214,220	31.0%
Fuel Expenses	2,325,393	1,517,064	2,172,500	2,172,500	655,436	43.2%
Depreciation	224,424	229,400	229,400	229,400	0	0.0%
Debt Service (Interest)	12,110	13,553	7,470	7,470	(6,083)	-44.9%
Total Expenses	**$3,955,015**	**$3,172,844**	**$4,096,877**	**$4,100,852**	**$928,008**	**$0**
Other Financing Uses/Transfers Out	66,721	66,579	83,597	80,999	14,420	21.7%
Total Expenses & Other Financing Uses	**$4,021,736**	**$3,239,423**	**$4,180,474**	**$4,181,851**	**$942,428**	**29.1%**
Capital Funding	$0	$0	0	0	0	--
Net Operating Income/(Loss) Incl. Capital	**$435,080**	**($1,889)**	**$278,401**	**$277,024**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$932,812**	**$1,497,626**	**$1,628,680**
Net Income/(Loss)	$435,080	($1,889)	$277,024
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	($94,690)	($96,457)	($30,000)
Plus Depreciation	$224,424	$229,400	$229,400
Ending Unrestricted Net Position	**$1,497,626**	**$1,628,680**	**$2,105,104**
Less:			
Approved Capital from prior years	($769,398)	($769,398)	($769,398)
Operating Reserve (3 months)	($424,000)	($431,000)	($502,000)
Available Unrestricted Net Position	**$304,228**	**$428,282**	**$833,706**

Landfill Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	5,032,444	4,964,500	5,565,000	5,565,000	600,500	12.1%
Other Revenues	63,994	0	0	0	0	--
Total Operating Revenues	**$5,096,438**	**$4,964,500**	**$5,565,000**	**$5,565,000**	**$600,500**	**12.1%**
Total Revenues & Other Sources	**$5,096,438**	**$4,964,500**	**$5,565,000**	**$5,565,000**	**$600,500**	**12.1%**
Expenses						
Solid Waste						
Recycling	1,085,900	803,500	604,299	606,038	(197,462)	-24.6%
Landfill	1,659,998	1,706,594	1,921,016	1,927,971	221,377	13.0%
Closure/Post-Closure	8,469,096	300,000	300,000	300,000	0	0.0%
Other General Administration	1,181,075	1,247,428	1,371,372	1,371,372	123,944	9.9%
Debt Service (Interest)	89,362	104,256	104,256	104,256	0	0.0%
Total Expenses	**$12,485,431**	**$4,161,778**	**$4,300,943**	**$4,309,637**	**$147,859**	**($0)**
Other Financing Uses/Transfers Out	324,268	324,823	332,149	326,311	1,488	0.5%
Total Expenses & Other Financing Uses	**$12,809,699**	**$4,486,601**	**$4,633,092**	**$4,635,948**	**$149,347**	**3.3%**
Capital Funding	608	1,495,000	1,929,000	1,929,000	434,000	29.0%
Net Operating Income/(Loss) Incl. Capital	**($7,713,869)**	**($1,017,101)**	**($997,092)**	**($999,948)**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$17,129,133**	**($5,963,614)**	**($743,679)**
Net Income/(Loss)	($7,713,869)	($1,017,101)	($999,948)
Other Changes to Unrestricted Net Position:			
Less Closure/Post Closure Care*	($15,176,136)	$6,240,246	
Less Debt Service Principal Payments	($820,151)	($595,750)	($595,750)
Plus Depreciation	$617,409	$592,540	$592,540
Ending Unrestricted Net Position	**($5,963,614)**	**($743,679)**	**($1,746,837)**
Less:			
Approved Capital from prior years	($2,353,155)	($815,048)	($815,048)
Operating Reserve (3 months)	($3,048,000)	($974,000)	($1,011,000)
Available Unrestricted Net Position	**($11,364,769)**	**($2,532,727)**	**($3,572,885)**

*FY23 Closure/Post Closure Care includes a $6,240,246 correction to the FY22 amount.

Transit Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Intergovernmental	2,638,364	6,271,998	3,607,892	3,607,892	(2,664,106)	-42.5%
Charges for Services						
Regular Farebox	2	0	0	0	0	--
Other Charges for Services	90,323	65,000	65,000	65,000	0	0.0%
Other Revenues	592	0	0	0	0	--
Total Operating Revenues	**$2,729,281**	**$6,336,998**	**$3,672,892**	**$3,672,892**	**($2,664,106)**	**-42.0%**
Other Financing Sources/Transfers In	224,457	0	5,969,400	5,969,400	5,969,400	--
Total Revenues & Other Sources	**$2,953,738**	**$6,336,998**	**$9,642,292**	**$9,642,292**	**$3,305,294**	**52.2%**
Expenses						
Transit Department:						
Administration	(138,757)	590,215	611,705	613,692	23,477	4.0%
Transit Operations	3,678,438	4,228,469	5,420,658	4,935,640	707,171	16.7%
Demand Response	283,177	323,507	337,740	339,727	16,220	5.0%
Transit Maintenance	1,064,673	1,153,767	1,326,334	1,335,276	181,509	15.7%
Other General Administration	4,329,429	5,285,755	5,206,390	5,206,390	(79,365)	-1.5%
Total Expenses	**$9,216,960**	**$11,581,713**	**$12,902,827**	**$12,430,725**	**$849,012**	**7.3%**
Other Financing Uses/Transfers Out	712,971	767,410	835,627	809,904	42,494	5.5%
Total Expenses & Other Financing Uses	**$9,929,931**	**$12,349,123**	**$13,738,454**	**$13,240,629**	**$891,506**	**7.2%**
Net Operating Income/(Loss) Incl. Capital	**($6,976,193)**	**($6,012,125)**	**($4,096,162)**	**($3,598,337)**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$3,371,089**	**$177,148**	**($1,432,377)**
Net Income/(Loss)	($6,976,193)	($6,012,125)	($3,598,337)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	$3,782,252	$4,402,600	4,402,600
Ending Unrestricted Net Position	**$177,148**	**($1,432,377)**	**($628,114)**
Less:			
Operating Reserve (3 months)	($1,537,000)	($1,987,000)	($2,210,000)
Available Unrestricted Net Position	**($1,359,852)**	**($3,419,377)**	**($2,838,114)**

Water & Sewer Fund

Revenues & Expenditures by Type

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	59,277,106	61,244,204	62,846,190	62,846,190	1,601,986	2.6%
Other Revenues	1,634,754	740,000	740,000	740,000	0	0.0%
Total Operating Revenues	**$60,911,860**	**$61,984,204**	**$63,586,190**	**$63,586,190**	**$1,601,986**	**2.6%**
Other Financing Sources/Transfers In	1,684,286	0	0	0	0	--
Total Revenues & Other Sources	**$62,596,146**	**$61,984,204**	**$63,586,190**	**$63,586,190**	**$1,601,986**	**2.6%**
Operating Expenses by Type						
Personal Services	9,901,480	11,704,860	12,230,666	12,321,820	616,960	5.3%
Operating Expenses	12,293,761	14,284,817	15,185,937	15,186,587	901,770	6.3%
Depreciation	15,201,382	13,229,000	13,229,000	13,229,000	0	0.0%
Debt Service (Interest)	8,677,237	9,075,556	9,075,556	9,075,556	0	0.0%
Other Expenses	0	1,000	0	0	(1,000)	-100.0%
Total Expenses	**$46,073,860**	**$48,295,233**	**$49,721,159**	**$49,812,963**	**$1,517,730**	**3.1%**
Other Financing Uses/Transfers Out	1,787,108	1,905,448	2,167,693	2,104,524	199,076	10.4%
Total Expenses & Other Financing Uses	**$47,860,968**	**$50,200,681**	**$51,888,852**	**$51,917,487**	**$1,716,806**	**3.4%**
Capital Funding	138,548	26,299,100	37,156,173	37,156,173	10,857,073	**41.3%**
Net Operating Income/(Loss) Incl. Capital	**$14,596,630**	**($14,515,577)**	**($25,458,835)**	**($25,487,470)**		

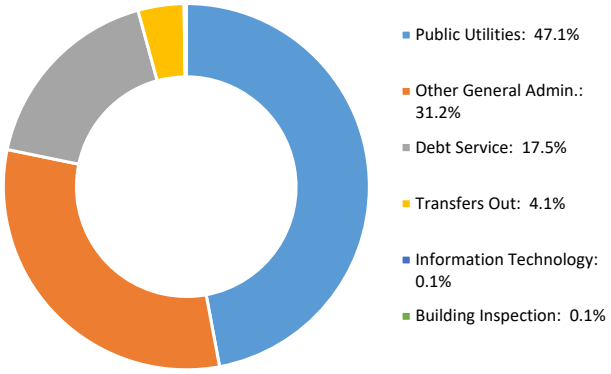
Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$68,119,137**	**$90,018,944**	**$80,444,561**
Net Income/(Loss)	14,596,630	(14,515,577)	(25,487,470)
Other Changes to Unrestricted Net Position:			
Less Debt Service Principal Payments	(7,898,205)	(8,287,806)	(8,287,806)
Plus Depreciation	15,201,382	13,229,000	13,229,000
Ending Unrestricted Net Position	**$90,018,944**	**$80,444,561**	**$59,898,285**
Less:			
Approved Capital from prior years	(78,975,205)	(78,975,205)	(78,975,205)
Operating Reserve (3 months)	(5,996,000)	(6,974,000)	(7,403,000)
Available Unrestricted Net Position	**$5,047,739**	**($5,504,644)**	**($26,479,920)**

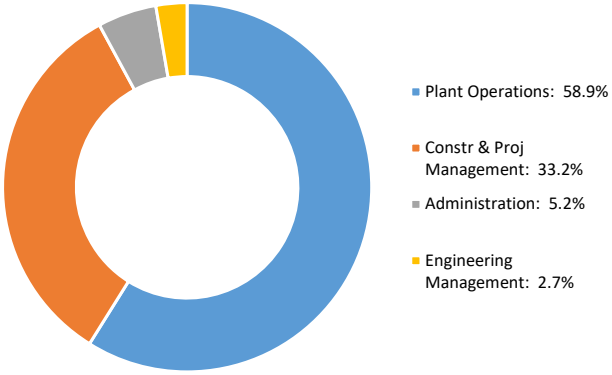
Total Operating Expenses & Financing Uses by Department/Division

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Public Utilities:						
Administration	889,089	1,210,107	1,259,193	1,263,664	53,557	4.4%
Constr & Proj Management	6,699,179	7,632,935	8,087,331	8,127,223	494,288	6.5%
Plant Operations	12,179,492	13,338,943	14,350,167	14,392,889	1,053,946	7.9%
Engineering Management	468,979	660,480	658,307	662,281	1,801	0.3%
Information Technology	65,474	66,559	72,460	72,957	6,398	9.6%
Building Inspection	29,885	31,953	32,925	33,173	1,220	3.8%
Other General Administration	17,064,525	16,278,700	16,185,220	16,185,220	(93,480)	-0.6%
Debt Service (interest)	8,677,237	9,075,556	9,075,556	9,075,556	0	0.0%
Other Financing Uses/Transfers Out	1,787,108	1,905,448	2,167,693	2,104,524	199,076	10.4%
Total Expenses & Other Financing Uses	**$47,860,968**	**$50,200,681**	**$51,888,852**	**$51,917,487**	**$1,716,806**	**3.4%**

Expenses by Department



Public Utilities by Division



Solid Waste Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	3,705,789	3,807,800	3,858,300	3,858,300	50,500	1.3%
Other Revenues	7,384	4,000	0	0	(4,000)	-100.0%
Total Operating Revenues	**$3,713,173**	**$3,811,800**	**$3,858,300**	**$3,858,300**	**$46,500**	**1.2%**
Other Financing Sources/Transfers In	239,991	135,000	135,000	135,000	0	0.0%
Total Revenues & Other Sources	**$3,953,164**	**$3,946,800**	**$3,993,300**	**$3,993,300**	**$46,500**	**1.2%**
Expenses						
Solid Waste Administration	409,964	416,443	517,004	452,856	36,413	8.7%
Solid Waste Collection	2,511,269	2,560,672	2,769,739	2,782,159	221,487	8.6%
Other General Administration	812,199	853,835	831,062	831,062	(22,773)	-2.7%
Total Expenses	**$3,733,432**	**$3,830,950**	**$4,117,805**	**$4,066,077**	**$235,127**	**6.1%**
Other Financing Uses/Transfers Out	279,984	295,682	316,418	306,502	10,820	3.7%
Total Expenses & Other Financing Uses	**$4,013,416**	**$4,126,632**	**$4,434,223**	**$4,372,579**	**$245,947**	**6.0%**
Capital Funding	0	887,500	946,000	946,000	58,500	6.6%
Net Operating Income/(Loss) Incl. Capital	**($60,252)**	**($1,067,332)**	**($1,386,923)**	**($1,325,279)**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$56,694**	**$423,171**	**($324,661)**
Net Income/(Loss)	(60,252)	(1,067,332)	(1,325,279)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	426,729	319,500	319,500
Ending Unrestricted Net Position	**$423,171**	**($324,661)**	**($1,330,440)**
Less:			
Approved Capital from prior years	(88,190)	(88,190)	(88,190)
Operating Reserve (3 months)	(897,000)	(952,000)	(1,013,000)
Available Unrestricted Net Position	**($562,019)**	**($1,364,851)**	**($2,431,630)**

Stormwater Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	4,235,162	4,737,841	4,600,000	4,600,000	(137,841)	-2.9%
Other Revenues	35,150	25,000	25,000	25,000	0	0.0%
Total Operating Revenues	**$4,270,312**	**$4,762,841**	**$4,625,000**	**$4,625,000**	**($137,841)**	**-2.9%**
Other Financing Sources/Transfers In	81,573	0	0	0	0	--
Total Revenues & Other Sources	**$4,351,885**	**$4,762,841**	**$4,625,000**	**$4,625,000**	**($137,841)**	**-2.9%**
Expenses						
Transportation & Public Works	2,958,622	3,613,138	3,910,303	4,034,521	421,383	11.7%
Other General Administration	1,584,735	1,683,581	1,952,331	1,952,331	268,750	16.0%
Total Expenses	**$4,543,357**	**$5,296,719**	**$5,862,634**	**$5,986,852**	**$690,133**	**13.0%**
Other Financing Uses/Transfers Out	371,932	422,986	471,905	455,892	32,906	7.8%
Total Expenses & Other Financing Uses	**$4,915,289**	**$5,719,705**	**$6,334,539**	**$6,442,744**	**$723,039**	**12.6%**
Capital Funding	0	825,000	200,000	200,000	(625,000)	-75.8%
Net Operating Income/(Loss) Incl. Capital	**($563,404)**	**($1,781,864)**	**($1,909,539)**	**($2,017,744)**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$2,635,601**	**$3,247,254**	**$2,528,490**
Net Income/(Loss)	(563,404)	(1,781,864)	(2,017,744)
Other Changes to Unrestricted Net Position:			
Plus Depreciation	1,175,057	1,063,100	1,173,100
Ending Unrestricted Net Position	**$3,247,254**	**$2,528,490**	**$1,683,846**
Less:			
Approved Capital from prior years	(836,875)	(836,875)	(836,875)
Operating Reserve (3 months)	(935,000)	(1,164,000)	(1,317,000)
Available Unrestricted Net Position	**$1,475,379**	**$527,615**	**($470,029)**

Internal Service Funds

Internal Support Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	1,696,614	1,896,449	1,943,965	1,943,965	47,516	2.5%
Other Revenues	775	0	0	0	0	--
Total Operating Revenues	**$1,697,389**	**$1,896,449**	**$1,943,965**	**$1,943,965**	**$47,516**	**2.5%**
Other Financing Sources/Transfers In	0	0	0	0	0	--
Total Revenues & Other Sources	**$1,697,389**	**$1,896,449**	**$1,943,965**	**$1,943,965**	**$47,516**	**2.5%**
Expenses						
Central Services	1,483,453	1,589,069	1,607,913	1,609,901	20,832	1.3%
Other General Administration	103,144	70,790	63,907	63,907	(6,883)	-9.7%
Debt Service - Capital Lease	12,617	269,445	0	0	(269,445)	-100.0%
Total Expenses	**$1,599,214**	**$1,929,304**	**$1,671,820**	**$1,673,808**	**($255,496)**	**-13.2%**
Other Financing Uses/Transfers Out	42,213	44,401	44,965	43,486	(915)	-2.1%
Total Expenses & Other Financing Uses	**$1,641,427**	**$1,973,705**	**$1,716,785**	**$1,717,294**	**($256,411)**	**-13.0%**
Capital Funding	0	57,000	95,000	95,000	38,000	66.7%
Net Operating Income/(Loss) Incl. Capital	**$55,962**	**($134,256)**	**$132,180**	**$131,671**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$117,988**	**$271,694**	**$181,438**
Net Income/(Loss)	$55,962	($134,256)	$131,671
Other Changes to Unrestricted Net Position:			
Plus Depreciation	97,744	44,000	44,000
Ending Unrestricted Net Position	**$271,694**	**$181,438**	**$357,109**
Less:			
Approved Capital from prior years	($296,488)	($296,488)	($296,488)
Operating Reserve (1 month)	($129,000)	($161,000)	($139,000)
Available Unrestricted Net Position	**($153,794)**	**($276,050)**	**($78,379)**

Fleet Management Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	3,436,831	3,116,221	3,402,218	3,402,218	285,997	9.2%
Other Revenues	2,130	0	0	0	0	--
Total Revenues & Other Sources	**$3,438,961**	**$3,116,221**	**$3,402,218**	**$3,402,218**	**$285,997**	**9.2%**
Expenses						
Central Services	2,955,162	2,849,632	3,191,225	3,196,193	346,561	12.2%
Other General Administration	29,843	68,855	58,951	58,951	(9,904)	-14.4%
Total Expenses	**$2,985,005**	**$2,918,487**	**$3,250,176**	**$3,255,144**	**$336,657**	**11.5%**
Other Financing Uses/Transfers Out	102,392	100,778	105,586	102,272	1,494	1.5%
Total Expenses & Other Financing Uses	**$3,087,397**	**$3,019,265**	**$3,355,762**	**$3,357,416**	**$338,151**	**11.2%**
Capital Funding	0	30,000	50,000	50,000	20,000	66.7%
Net Operating Income/(Loss) Incl. Capital	**$351,564**	**$66,956**	**($3,544)**	**($5,198)**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$405,042**	**$744,041**	**$796,397**
Net Income/(Loss)	$351,564	$66,956	($5,198)
Other Changes to Unrestricted Net Position:			
Less Depreciation	(12,565)	(14,600)	(14,600)
Ending Unrestricted Net Position	**$744,041**	**$796,397**	**$776,599**
Less:			
Approved Capital from prior years	($30,000)	($30,000)	($30,000)
Operating Reserve (1 month)	($258,000)	($253,000)	($281,000)
Available Unrestricted Net Position	**$456,041**	**$513,397**	**$465,599**

Fleet Replacement Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	2,270,950	2,681,850	2,951,010	3,290,786	608,936	22.7%
Other Revenues	32,733	0	0	0	0	--
Total Operating Revenues	**$2,303,683**	**$2,681,850**	**$2,951,010**	**$3,290,786**	**$608,936**	**22.7%**
Other Financing Sources/Transfers In	174,963	2,050,000	0	2,000,000	(50,000)	-2.4%
Total Revenues & Other Sources	**$2,478,646**	**$4,731,850**	**$2,951,010**	**$5,290,786**	**$558,936**	**11.8%**
Expenses						
Other General Administration	2,490,037	90,000	90,000	90,000	0	0.0%
Debt Service	9,594	0	0	0	0	--
Total Expenses & Other Financing Uses	**$2,499,631**	**$90,000**	**$90,000**	**$90,000**	**$0**	**0.0%**
Capital Funding	33,366	4,719,100	3,640,629	5,200,786	481,686	10.2%
Net Operating Income/(Loss) Incl. Capital	**($54,351)**	**($77,250)**	**($779,619)**	**$0**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**588,173**	**2,933,859**	**2,856,609**
Net Income/(Loss)	(54,351)	(77,250)	0
Other Changes to Unrestricted Net Position:			
Plus Depreciation	2,400,037	0	0
Ending Unrestricted Net Position	**2,933,859**	**2,856,609**	**2,856,609**
Less:			
Reserve	(1,100,000)	(1,100,000)	(1,100,000)
Available Unrestricted Net Position	**1,833,859**	**1,756,609**	**1,756,609**

Insurance & Claims Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	3,229,510	3,714,209	4,706,800	4,706,800	992,591	26.7%
Other Revenues	690,405	0	0	0	0	--
Total Operating Revenues	**$3,919,915**	**$3,714,209**	**$4,706,800**	**$4,706,800**	**$992,591**	**26.7%**
Other Financing Sources/Transfers In	0	0	0	0	0	--
Total Revenues & Other Sources	**$3,919,915**	**$3,714,209**	**$4,706,800**	**$4,706,800**	**$992,591**	**26.7%**
Expenses						
Human Resources	353,009	571,706	729,441	731,428	159,722	27.9%
Other General Administration	3,929,000	3,211,833	4,032,700	3,911,700	699,867	21.8%
Total Expenses	**$4,282,009**	**$3,783,539**	**$4,762,141**	**$4,643,128**	**$859,589**	**22.7%**
Other Financing Uses/Transfers Out	43,831	44,844	49,742	47,996	3,152	7.0%
Total Expenses & Other Financing Uses	**$4,325,840**	**$3,828,383**	**$4,811,883**	**$4,691,124**	**$862,741**	**22.5%**
Net Operating Income/(Loss) Incl. Capital	**($405,925)**	**($114,174)**	**($105,083)**	**$15,676**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$3,446,376**	**$3,040,451**	**$2,926,277**
Net Income/(Loss)	($405,925)	($114,174)	$15,676
Ending Unrestricted Net Position	**$3,040,451**	**$2,926,277**	**$2,941,953**
Less:			
Operating Reserve (1 month)	($360,000)	($319,000)	($391,000)
Available Unrestricted Net Position	**$2,680,451**	**$2,607,277**	**$2,550,953**

Health Insurance Fund

	FY22 Actual	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Revenues						
Charges for Services	17,817,802	19,659,192	20,330,106	20,330,106	670,914	3.4%
Other Revenues	10,526	0	0	0	0	--
Total Operating Revenues	**$17,828,328**	**$19,659,192**	**$20,330,106**	**$20,330,106**	**$670,914**	**3.4%**
Other Financing Sources/Transfers In	0	0	750,000	750,000	750,000	--
Total Revenues & Other Sources	**$17,828,328**	**$19,659,192**	**$21,080,106**	**$21,080,106**	**$1,420,914**	**7.2%**
Expenses						
Human Resources	636,506	846,733	883,605	885,592	38,859	4.6%
Other General Administration	15,537,006	18,107,988	19,429,396	19,429,396	1,321,408	7.3%
Total Expenses	**$16,173,512**	**$18,954,721**	**$20,313,001**	**$20,314,988**	**$1,360,267**	**7.2%**
Other Financing Uses/Transfers Out	38,479	47,348	52,204	50,320	2,972	6.3%
Total Expenses & Other Financing Uses	**$16,211,991**	**$19,002,069**	**$20,365,205**	**$20,365,308**	**$1,363,239**	**7.2%**
Net Operating Income/(Loss) Incl. Capital	**$1,616,337**	**$657,123**	**$714,901**	**$714,798**		

Changes in Unrestricted Net Position

	FY22 Actual	FY23 Budget	FY24 Approved
Beginning Unrestricted Net Position	**$1,969,822**	**$3,586,159**	**$4,243,282**
Net Income/(Loss)	$1,616,337	$657,123	$714,798
Ending Unrestricted Net Position	**$3,586,159**	**$4,243,282**	**$4,958,080**
Less:			
Operating Reserve (1 month)	($1,351,000)	($1,584,000)	($1,697,000)
Available Unrestricted Net Position	**$2,235,159**	**$2,659,282**	**$3,261,080**

Interfund Transfers & Charges

Listed below are the budgeted transfers and charges for services between ACCGov Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

Interfund Transfers

	FY24 Approved
General Fund Transfers to:	
Emergency Telephone Fund	1,111,000
Grant Special Revenue Fund	60,116
Special Prog Spec Rev Fund	928,850
Econ Development Cap Fund	500,000
General Capital Proj Fund	13,432,500
Transit Fund	500,000
Fleet Replacement Fund	2,000,000
Health Insurance Fund	750,000
Subtotal	**$19,282,466**

	FY24 Approved
Transfers to General Fund from:	
Hotel/Motel Fund	643,300
Sheriff Inmate Fund	5,000
Airport Fund	80,999
Landfill Fund	191,311
Transit System Fund	809,904
Water & Sewer Fund	2,104,524
Solid Waste Fund	306,502
Storm Water Utility Fund	455,892
Internal Support Fund	43,486
Fleet Management Fund	102,272
Insurance & Claims Fund	47,996
Health Insurance Fund	50,320
Subtotal	**$4,841,506**

Landfill Transfer for Administration to:	
Solid Waste Fund	135,000

Total Interfund Transfers **$24,258,972**

Charges for Services

	FY24 Approved
General Fund Admin. Overhead Charge to:	
Building Inspection Fund	157,743
Airport Fund	222,086
Landfill Fund	171,481
Transit System Fund	417,662
Water & Sewer Fund	1,493,797
Solid Waste Fund	372,025
Storm Water Utility Fund	577,407
Subtotal	**$3,412,201**

	FY24 Approved
Internal Service Fund Operations:	
Internal Support Fund	1,943,965
Fleet Management Fund	3,402,218
Fleet Replacement Fund	3,290,786
Insurance & Claims Fund	4,706,800
Health Insurance Fund	15,055,629
Subtotal	**$28,399,398**

Total Interfund Charges for Services **$31,811,599**

Total Interfund Transfers and Charges **$56,070,571**

Other Agencies

Appropriation Summary

General Fund	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	0	0.0%
Athens-Clarke County Libraries	2,146,186	2,661,002	2,955,217	2,955,217	294,215	11.1%
Athens Community Council on Aging	287,300	312,300	312,300	342,300	30,000	9.6%
Clarke County Public Health Department	946,354	946,354	946,354	946,354	0	0.0%
Department of Family & Children Services	208,600	208,600	208,600	208,600	0	0.0%
Circuit Public Defender	1,894,124	1,980,122	2,112,737	2,112,737	132,615	6.7%
Total Quasi-Governmental	**$5,662,770**	**$6,288,584**	**$6,715,414**	**$6,745,414**	**$456,830**	**7.3%**

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	0	0.0%
Athens Tutorial Program	3,500	3,500	3,500	23,500	20,000	571.4%
Envision Athens	96,750	75,000	75,000	75,000	0	0.0%
United Way of NE GA 2-1-1	24,402	24,402	24,402	24,402	0	0.0%
Total Community Service Agencies	**$224,652**	**$202,902**	**$202,902**	**$222,902**	**$20,000**	**9.9%**

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Athens Cultural Affairs Commission	21,000	45,000	0	0	(45,000)	-100.0%
Athens in Motion Commission	12,000	12,000	0	0	(12,000)	-100.0%
Oconee Rivers Greenway Commission	16,500	16,500	0	0	(16,500)	-100.0%
Total ACCGov Commissions	**$49,500**	**$73,500**	**$0**	**$0**	**($73,500)**	**-100.0%**
Total General Fund	**$5,936,922**	**$6,564,986**	**$6,918,316**	**$6,968,316**	**$403,330**	**6.1%**

Hotel/Motel Tax Special Revenue Fund

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Classic Center Authority	1,411,540	2,280,180	2,823,080	2,823,080	542,900	23.8%
Convention & Visitors Bureau	816,920	1,319,640	1,633,840	1,633,840	314,200	23.8%
Total Hotel/Motel Fund	**$2,228,460**	**$3,599,820**	**$4,456,920**	**$4,456,920**	**$857,100**	**23.8%**

Special Programs/Special Revenue Fund

	FY22 Budget	FY23 Budget	FY24 Requested	FY24 Approved	$▲	%▲
Project Safe, Inc.	26,000	31,000	31,000	31,000	0	0.0%
Total Special Revenue Fund	**$26,000**	**$31,000**	**$31,000**	**$31,000**	**$0**	**0.0%**

Grand Total Other Agencies	**$8,191,382**	**$10,195,806**	**$11,406,236**	**$11,456,236**	**$1,260,430**	**12.4%**

**FY24 Approved Budget includes relocating budgets for three Athens-Clarke County (ACCGov) Commissions from the Other Agencies to the ACCGov department acting as the liaison for those commissions:*

Commission	*Department*
Athens Cultural Affairs	*Leisure Services*
Athens in Motion	*Transportation & Public Works*
Oconee Rivers Greenway	*Leisure Services*

For more information, see budget highlights for Leisure Services & Transportation & Public Works in Section C of this document.

Other Agencies

Overview

- Other Agencies are either separate legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.
- Similar to ACCGov departments, Other Agencies were asked to provide specific descriptions & justification details for amounts requested over FY23 Budget level.
- Agency requests totaled $11.4M (including Circuit Public Defender), a 11.9% increase from FY23 Budget.
- $6.9M was requested from the General Fund, an increase of 5.4% (includes the 3 ACCGov Commissions).
- FY24 Budget for Other Agencies is $11.5M (including Circuit Public Defender), which is a 12.4% increase from FY23 Budget.
- The Classic Center & Convention/Visitors Bureau (CVB), receive funding from the Hotel/Motel tax, which is included in a separate special revenue fund.
- FY24 Budget for Hotel/Motel Tax Fund is based on the current 7% tax rate projected to generate revenue of $5.2M, a 23.8% increase from the $4.2M budgeted for FY23.
- FY24 Budget includes funding requested by the Classic Center & Convention & Visitors Bureau totaling $4.5M, a 23.8% increase from FY23. This amount represents $0.06 of the $0.07, or 85.71%, of estimated tax collections.
- FY24 Budget includes $31,000 for Project Safe, which is the same as prior year Budget, funded from dedicated fine revenue and accounted for in the Special Programs Special Revenue Fund.
- Additional information about each agency's FY24 request is provided below.

Quasi-Governmental Agencies

Advantage Behavioral Health Systems (ABHS) provides person-centered treatment and support to individuals and families experiencing behavioral health challenges, intellectual/developmental disabilities, and addictive diseases. Advantage Behavioral provides services both within the clinical setting and within the community (mobile services).

The agency requested $180,206 for FY24, the same funding level as FY23.

FY24 Budget includes $180,206 for ABHS as requested.
Note: *The funding amount does not include separate contractual services between ACCGov and ABHS for mental health co-responder units (funded in the Police Department and the Homeless Street Outreach program (in HCD).*

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Advantage Behavioral Health	180,206	180,206	180,206	180,206	-	0.0%
	180,206	180,206	180,206	180,206	-	0.0%

Athens-Clarke County Libraries - Mission: To have a positive and lasting effect on every individual who interacts with the Athens-Clarke County Libraries by reflecting our values outwards and enabling everyone to expand their horizons, interest, knowledge and educational aspirations in an atmosphere of safe exploration.

The agency requested $2,955,217 for FY24, an increase of $294,215 or 11.1% above the FY23 level. The additional funding was requested for:

- $ 62,500 Security Services (security guard hourly cost increase of $2.50/hour & additional services)
- $ 15,120 Base pay adjustments for MLIS Degreed Librarians
- $ 21,050 Base pay adjustments for Information Technology staff
- $ 37,813 Salary adjustments for market increases and satisfactory performance reviews

- $157,732 4% salary increases for all staff

FY24 Budget includes $2,955,217 as requested, an increase of $294,215 above FY23 funding.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Athens-Clarke County Libraries	2,146,186	2,661,002	2,955,217	2,955,217	294,215	11.1%
	2,146,186	2,661,002	2,955,217	2,955,217	294,215	11.1%

Athens Community Council on Aging - Mission: To promote a lifetime of wellness through engagement, advocacy, education and support by providing a continuum of services to meet the needs of our community's older adults, persons with disabilities and their caregivers. Some of the services that benefit from county funding include the Athens-Clarke County Senior Center, Meals on Wheels, The Bentley Center (Athens Day Health), Retired & Senior Volunteer Program, Senior Community Service Employment Program, Foster Grandparent Program, and NEGA Grandparents Raising Grandchildren.

The agency requested $312,300 for FY24, same funding level as prior year.

FY24 Budget includes $342,300, a $30,000 increase, or 9.6%, above requested and above FY23 funding.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Athens Community Council on Aging	287,300	312,300	312,300	342,300	30,000	9.6%
	287,300	312,300	312,300	342,300	30,000	9.6%

Clarke County Public Health Department - Mission: To promote and protect the health of all our residents. The Health Department collaborates with individuals, families, schools, hospitals, service agencies, and businesses to improve community health and enhance quality of life for everyone in Clarke County, especially those with limited resources to care for themselves. Funding supports services and programs that include birth control, high blood sugar & pressure, infectious disease, environmental health, exercise, health education & planning, and improving the nutritional status of pregnant women, children and nursing mothers. Primary focus will continue to be providing the public health response to the COVID-19 pandemic including vaccination effort.

The agency requested $946,354 for FY24, the same funding level as FY23.

FY24 Budget for the Health Department is $946,354 as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Clarke County Public Health Dept	946,354	946,354	946,354	946,354	-	0.0%
	946,354	946,354	946,354	946,354	-	0.0%

Clarke County Department of Family & Children Services (CCDFCS) delivers local, state and federal assistance to vulnerable families in the community. The mission of CCDFCS is to provide these services in such a way that it strengthens families by helping them to become safer and financially self-sufficient. The agency provides financial assistance such as Food Stamps, Medicaid, Temporary Assistance for Needy Families (TANF) and serves children in the Foster Care System. The two major program areas are Social Services (Child Welfare) and Economic Support.

CCDFCS requested $208,600 for FY24, the same funding level as FY23.

Other Agencies

FY24 Budget for CCDFCS is $208,600 as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Dept of Family & Children Services	208,600	208,600	208,600	208,600	-	0.0%
	208,600	208,600	208,600	208,600	-	0.0%

Circuit Public Defender is the Western Judicial Circuit's public defender's office, publicly funded by ACCGov, Oconee County and the State of Georgia. It is part of the state-wide system known as the Georgia Public Defender council (GPDC). The agency is the public defender's office for Clarke and Oconee Counties, which comprise the Western judicial circuit. The agency represents indigent individuals who have pending criminal charges or juvenile court cases in Clarke and Oconee Counties. County funded expenses are split between ACCGov (92% of personal services) and Oconee County (78.73% of operating/office expenses).

Public Defender's office requested $2,112,737 for FY24, which is $132,615 or 6.7% above FY23 funding.

FY24 Budget for Public Defender is $2,112,737, as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Circuit Public Defender	1,894,124	1,980,122	2,112,737	2,112,737	132,615	6.7%
	1,894,124	1,980,122	2,112,737	2,112,737	132,615	6.7%

Community Service Agencies

Athens Neighborhood Health Center (ANHC) - Mission: to provide affordable, high-quality health care to all individuals in Athens-Clarke County (ACC) and surrounding areas. ANHC has provided uninterrupted physician directed primary health care in the Athens-Clarke County community for 49 years. Dr. Gail Hurley has practiced medicine at ANHC for the past 34 years. We now have five (5) physicians, four (5) Nurse Practitioners, and a Pharmacist on staff. ANHC has expanded its in house clinical services to include: Diagnostic Imaging (Sonography), Laboratory Services, and Transitional Care Management (TCM) after hospitalization. ANHC is in its 6th year of operating a full-scale Retail Pharmacy out of its East Athens location on McKinley Drive.

The agency requested $100,000 for FY24, the same level as FY23.

FY24 Budget for ANHC includes $100,000 as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Athens Neighborhood Health Center	100,000	100,000	100,000	100,000	-	0.0%
	100,000	100,000	100,000	100,000	-	0.0%

Athens Tutorial Program – Mission: To provide at-risk students in Clarke County and vicinity with academic assistance, cultural enrichment opportunities and other basic life skill enhancement as a means of preparing them to excel in school and become productive citizens. Athens Tutorial serves students in the local school district who are experiencing academic and social problems.

The agency requested $3,500 for FY24, the same level as FY23.

Other Agencies

FY24 Budget includes $23,500 for Athens Tutorial, an increase of $20,000 or 571.4% above requested and above FY23 funding level.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Athens Tutorial Program	3,500	3,500	3,500	23,500	20,000	571.4%
	3,500	3,500	3,500	23,500	20,000	571.4%

Envision Athens – serves Athens-Clarke County as the catalyst, convener, and champion of progress in addressing our community's most pressing needs and optimizing our opportunities for collaborative community development.

In 2022, Envision Athens completed an intense and scientifically rigorous data collection resulting in four pillars in which to focus work for the next few years. This work is a continuation of the 20-year plan developed by the Athens community in 2018. Five areas of need were established with specific and obtainable goals for each of those areas. The five areas of focus are 1. Housing (focusing on quality of life) 2. Healthy (focusing on mental health and substance use disorder) 3. Abundance (focusing on food insecurity) 4. Create (focusing on arts and culture) 5. Educate (focusing on workforce development). There will be specific and obtainable goals for each of these five pillars for Envision Athens to focus on for the next few years.

The agency requested $75,000 for FY24, the same funding level as FY23.

FY24 Budget for Envision Athens is $75,000, as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Envision Athens	96,750	75,000	75,000	75,000	-	0.0%
	96,750	75,000	75,000	75,000	-	0.0%

United Way of NE Georgia 2-1-1 - Mission: Seek to motivate and mobilize resources to meet the highest priority needs of the people living in Northeast Georgia by providing access to quality information and referrals. FY22 Services and Programs will include 211 Resource Navigation, Resource Directory, as well as Education & Outreach.

The agency requested $24,402 for FY24, the same funding level as FY23.

FY24 Budget for United Way 2-1-1 program is $24,402 as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
United Way of Northeast Georgia	24,402	24,402	24,402	24,402	-	0.0%
	24,402	24,402	24,402	24,402	-	0.0%

ACCGov Commissions

Athens Cultural Affairs Commission (ACAC) The mission of ACAC is to foster the development & enjoyment of performing, visual, cultural, & other arts in the Athens-Clarke County community; to make

recommendations to the Mayor and Commission on the development & promotion of practices & polices pertaining to the arts; & to work cooperatively with county entities & other advisory commissions to include an arts element in as many areas of ACCGov planning & development as possible.

ACAC requested $45,000 for FY24, the same funding level as FY23.

FY24 Budget for ACAC is $45,000 as requested and includes relocating the budget from the Other Agencies to the ACCGov department, Leisure Services, acting as the liaison for the commission.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**		$▲	%▲
Athens Cultural Affairs Commission	21,000	45,000	45,000	-	*	(45,000)	-100.0%
	21,000	45,000	45,000	-		(45,000)	-100.0%

**FY24 Approved Budget of $45,000 includes relocating budget for this ACCGov Commission from Other Agencies to the ACCGov department, Leisure Services, acting as the liaison for the commission.*

Athens in Motion Commission (AiMC) is responsible for development, implementation and modification of an Athens in Motion Plan for a safe and connected network of bicycle and pedestrian facilities throughout Athens-Clarke County. Such plan shall also include guidelines for the implementation of the plan. The AiMC is advisory in nature and is charged with the responsibility of recommending projects, polices and initiatives to the Mayor & Commission.

AiMC requested $12,000 for FY24, same level as FY23 Budget.

FY24 Budget for AiMC is $12,000 as requested and includes relocating the budget from the Other Agencies to the ACCGov department, Transportation & Public Works, acting as the liaison for the commission.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**		$▲	%▲
Athens in Motion Commission	12,000	12,000	12,000	-	*	(12,000)	-100.0%
	12,000	12,000	12,000	-		(12,000)	-100.0%

**FY24 Approved Budget of $12,000 includes relocating budget for this ACCGov Commission from Other Agencies to the ACCGov department, Transportation & Public Works, acting as the liaison for the commission.*

Oconee Rivers Greenway Commission - Mission: To advise the ACCGov Mayor and Commission & University of Georgia president on the protection of the natural resources of the North and Middle Oconee Rivers and their major tributaries and floodplains for the benefit & enjoyment of Athens Clarke County citizens. The agency develops planning guidance for a river-oriented greenway system and recommends rules and regulations for proper protection and management of the Oconee Rivers Greenway.

Oconee Rivers Greenway requested $16,500 for FY24, same funding level as FY23.

FY24 Budget for Oconee Rivers Greenway is $16,500 as requested and includes relocating the budget from the Other Agencies to the ACCGov department, Leisure Services, acting as the liaison for the commission.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**		$▲	%▲
Oconee Rivers Greenway Commission	16,500	16,500	16,500	-	*	(16,500)	-100.0%
	16,500	16,500	16,500	-		(16,500)	-100.0%

**FY24 Approved Budgetof $16,500 includes relocating budget for this ACCGov Commission from Other Agencies to the ACCGov department, Leisure Services, acting as the liaison for the commission.*

Other Agencies

Hotel/Motel Funded Agencies

During FY24, the 7% Hotel/Motel Tax is projected to generate approximately $5.2 million, an increase of 23.8% above the $4.2 million originally estimated for FY23.

Classic Center Authority & Convention & Visitors Bureau (CVB) – The Classic Center Authority seeks to enhance the quality of life in Athens-Clarke County by serving as the cultural, civic, and social center for the southeast and by generating maximum economic impact. The CVB is a destination marketing organization with the primary function of promoting and marketing the community to attract visitors, groups, & conventions to Athens for the purpose of positively affecting the local economy.

The FY24 Budget includes six of the seven percent, or 85.71%, of Hotel/Motel Tax collections to support the operations of the Classic Center and CVB consistent with the allocation stipulated in the February 2020 intergovernmental agreement between ACCGov and the Classic Center Authority.

The FY24 Budget includes $2,823,080 (equal to 54.29% of the tax) for the Classic Center and $1,663,840 (equal to 31.42% of the tax) for CVB. This total of $4.5M is an increase of $857K or 23.85% above FY23 budgeted levels.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Classic Center Authority	1,411,540	2,280,180	2,823,080	2,823,080	542,900	23.8%
Convention & Visitors Bureau	816,920	1,319,640	1,633,840	1,633,840	314,200	23.8%
	2,228,460	3,599,820	4,456,920	4,456,920	857,100	23.8%

Special Programs/Special Revenue Fund

Project Safe, Inc. The mission of Project Safe is to end domestic violence through crisis intervention, ongoing supportive services, prevention and education, and systems change advocacy. The agency offers comprehensive services in order to reduce incidents of domestic violence and increase survivors' access to safety and justice.

Financial support from ACCGov (through the 5% crime victims' fund) funds approximately 20% of Director of Community and Student Engagement to recruit, train and place volunteers throughout Project Safe. A portion of the 5% funds partially funds a legal advocate for outreach to survivors of domestic violence.

Project Safe requested $31,000 for FY24 from the Special Programs Special Revenue Fund (the 5% Crime Victims Assistance revenue), which is the same funding level as FY23.

FY24 Budget includes $31,000 for Project Safe as requested.

	FY22 Budget	FY23 Budget	FY24 *Requested*	**FY24 Approved**	$▲	%▲
Project Safe, Inc.	26,000	31,000	31,000	31,000	-	0.0%
	26,000	31,000	31,000	31,000	-	0.0%

Athens-Clarke County by the Numbers

Geography
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 65 miles northeast of Atlanta

History
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

Demographics (2017-2023) estimate unless noted)
- Population: 132,484 (2023 Planning Department Estimate)
- Median Household Income: $50,447
- Median Age: 29.3
- White: 55.6% | Black or African-American: 24.6% | Asian: 3.9% | Other: 15.4% |Hispanic or Latino: 11.2%
- High school graduates (ages 25+): 89.6%
- Bachelor's degree or higher (ages 25+): 49.1%
- Persons below poverty: 20.7%
- Unemployment rate: 3.1% (Feb 2023 as reported by the Georgia Department of Labor)
- Total registered voters as of 4/18/23: 83,598 (70,933 active)

Major Attractions
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

Health
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

Recreation
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

Transportation
- Airport – 1; Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Megabus – 1; Groome Transportation

Public Accommodations
- Lodging – 27; Restaurants – 150+; Conference Centers/Meeting Facilities – 8; Civic Center – 1; Enclosed Malls – 1

Athens-Clarke County by the Numbers

ACC Unified Government

- *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
- *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
- *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

ACC Unified Government (continued)

- ACC government positions (FY24 – Approved Budget): 1,788
- ACC employees per 1000 residents: 13.5 (FY24)
- Web site: www.accgov.com
- Television: ACTV Channel 180 (Charter Cable)

Education

- Clarke County School District is separate from the Unified Government
- Public schools: 14 elementary, 4 middle, 3 high schools
- Private schools: 6
- Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension.

Principal Employers	Number of Employees
University of Georgia	11,541
Piedmont Athens Regional	3,300
Clarke County School District	2,350
St. Mary's Health Care System	1,863
Athens- Clarke County Unified Government	1,788
Caterpillar	1,500
Pilgrim's Pride	1,300

Other Figures

- Sales tax (2021): 8%
  - 4% - State of Georgia
  - 1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  - 1% - LOST (Local Option Sales Tax) ACC General Fund
  - 1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects
  - 1% - TSPLOST (Transportation Special Purpose Local Option Sales Tax) – added as of April 1, 2018

Miscellaneous

- Sister cities: Cortona, Italy (1978), Lasi, Romania (2001)
- Official tree: Gingko (1964)
- Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Labor, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

FY24 CDBG & HOME

Overview

Programs and activities planned for FY24 from the Community Development Block Grant (CDBG) and HOME Grant appropriation, approved by the Mayor and Commission on April 4, 2023, are listed below. CDBG and HOME grants are programs funded from the U. S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of affordable housing, economic development, and public service.

CDBG Grant Appropriation

CDBG Funding FY24 (July 1, 2023 - June 30, 2024)..... $1,220,765
Reprogrammable CDBG Funds ..... $ 78,721

Total FY24 CDBG Funding Available..... $1,299,486

Affordable Housing Objectives

1. Athens Area Habitat for Humanity $147,000
   Minor to moderate homeowner rehabilitation, handicap accessibility, and support for rehabilitation and new construction of affordable housing activities.

2. Athens Housing Authority $75,000
   Acquisition, demolition and support for new construction of affordable housing activities.

3. Athens Land Trust $182,000
   Acquisition, homeowner down payment assistance, and support for rehabilitation and new construction of affordable housing activities.

4. Historic Athens (formerly Athens-Clarke Heritage Foundation) $130,000
   Minor to moderate homeowner rehabilitation of homes 50 years or older and of historic/historic-eligible homes.

Total Affordable Housing* ..... $ 534,000
**Does not include carryforward from prior year*

Micro-enterprise, Economic Development & Neighborhood Revitalization Objectives

5. Athens Land Trust $62,000
   Micro-enterprise programs: West Broad Farmers Market and Young Urban Farmers

6. East Athens Development Corporation $30,000
   Bridging the Gap job coaching program

7. East Athens Development Corporation $112,000
   Operation One Family at a Time, providing job training and job placement assistance for certified nursing assistant, phlebotomy technician and patient care technician certification

8. East Athens Development Corporation $30,000
   Partnership with Chess and Community Conference, United Community Outreach, and Cultivating a Lifetime of Legacy agencies to conduct youth economic development activities.

9. Goodwill of North Georgia.....$60,000
   Micro-enterprise training through GoodBIZ program for new and existing businesses.

Total Micro-enterprise, Economic Development and Neighborhood Revitalization* $294,000
**Does not include carryforward from prior year*

Public Service Objectives – Subject to the 15% Cap

10. Advantage Behavioral Health Systems.....$30,000
    Homeless Day Service Center and outreach support program to expand housing assistance programs and supportive services to individuals experiencing homelessness.

11. Chess and Community Conference.....$30,000
    Project Rewire program, including STEM and critical thinking programs for low-income youth.

12. Divas Who Win $30,000
    Workforce development program for women in special population groups

13. Family Promise of Athens.....$33,000
    Shelter and supportive services for homeless families

14. Sparrow's Nest.....$30,000
    Supportive services to individuals experiencing homelessness.

15. The Ark UMOC.....$30,000
    Financial education, counseling, and financial products for low-income individuals

Total Public Services $183,000

Total Reprogrammable Funds **$44,333**
16. Special RFP release for future Public Facilities & Improvement Projects

Administration and Planning
Total Administration..... $244,153

Total FY24 CDBG Expenditures..... $1,299,486*
**Does not include carryforward from prior year*

HOME Grant Appropriation

HOME Funding Available for FY24 (July 1 2023 – June 30, 2024)..... $852,608

1. Housing and Community Development $767,347

   HCD staff will make HOME funds available annually beginning in FY24 as "gap financing" and to allow sub-recipient use of the maximum allowable HOME subsidy amounts for individual units. This will expedite the construction and sale of new affordable housing and permit HCD to remain compliant with HUD regulations.

- Publish Notice for HOME Request for Applications (ABH): July 2023
- Public Notice of HOME Application: August 1, 2023
- HOME Request for Application Release Meeting: August 18, 2023
- HOME Applications Due to HCD: September 29, 2023
- HOME Staff Review, Ratings, Recommendations: October 2023 to January 2024
- CDBG & HOME Recommendations Work Session: February 2024
- M&C Voting Session: April 2024
- Contracting for HOME begins in April after voting approval

2. Administration $85,261
   HCD administration of HOME program (10% cap)

TOTAL FY24 HOME EXPENDITURES **$852,608**

Debt Service Requirements

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and do not fall under the legal debt limit.

Computation of Legal Debt Margin

Estimated Net Assessed Value of Taxable Property	$ 6,038,046,794 [(1)]
Debt Limit (10% of Assessed Value)	$ 603,804,679
Net Debt Applicable to Limit	$ 84,959,863
Debt Margin	$ 518,844,816

[(1)] – Estimated Net Assessed Value of Taxable Property for 2022.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2023. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY24.

General Obligation Bonds:

2020 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 4% to 5%
- Maturity Date: 2031
- Original Principal Amount: $26,660,000
- July 1, 2023 Principal Outstanding: $20,535,000
- Funding Source: Anticipated SPLOST revenue

2021 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 5%
- Maturity Date: 2031
- Original Principal Amount: $93,175,000
- July 1, 2023 Principal Outstanding: $75,935,000
- Funding Source: Anticipated SPLOST revenue

Revenue Bonds:

2012 Economic Development Authority (Caterpillar Project)

- Purpose: Construct infrastructure improvements for Caterpillar project
- Interest Rate: 2 to 5%
- Maturity Date: 2032
- Original Principal Amount: $5,475,000
- July 1, 2023 Principal Outstanding: $3,620,000
- Funding Source: General Fund Revenue

Debt Service Requirements

2015 Water and Sewerage Revenue Bonds

- Purpose: Construct Water & Sewerage System and facility improvements and expansions
- Interest Rate: 1 to 5%
- Maturity Date: 2038
- Original Principal Amount: $210,140,000
- July 1, 2023 Principal Outstanding: $162,745,000
- Funding Source: Water and Sewer Service Fees

Other Long Term Debt:

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- Purpose: Construct Downtown Parking Deck
- Interest Rate: 3.51%
- Maturity Date: 2026
- Original Principal Amount: $6,131,700
- July 1, 2023 Principal Outstanding: $1,527,700
- Funding Source: General Fund – Parking Fees

2020 MUNIS Software Project

- Purpose: Installation and Servicing of MUNIS Software.
- Interest Rate: 2.6%
- Maturity Date: 2027
- Original Principal Amount: $1,635,344
- July 1, 2023 Principal Outstanding: $970,278
- Funding Source: General Fund Revenue

2007 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund – Ph I)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2031
- Original Principal Amount: $14,772,863
- July 1, 2023 Principal Outstanding: $6,332,926
- Funding Source: Water and Sewer Service Fees

2009 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund– Ph 2)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2033
- Original Principal Amount: $4,469,301
- July 1, 2023 Principal Outstanding: $2,381,174
- Funding Source: Water and Sewer Service Fees

Debt Service Requirements

2009 Airport Guaranteed Revenue Debt

- Purpose: Construct Executive Hangers at Ben-Epps Airport
- Interest Rate: 4.15%
- Maturity Date: 2029
- Original Principal Amount: $600,000
- July 1, 2023 Principal Outstanding: $180,000
- Funding Source: Airport Enterprise Fund – Rent from Executive Hangers

2019 Solid Waste Authority- Landfill Expansion Debt

- Purpose: Expand Landfill space
- Interest Rate: 2.5%
- Maturity Date: 2027
- Original Principal Amount: $4,765,989
- July 1, 2023 Principal Outstanding: $2,382,989
- Funding Source: Landfill Enterprise Fund - tipping fees

FISCAL POLICIES

OF

ATHENS-CLARKE COUNTY, GEORGIA

LAST REVISED BY MAYOR AND COMMISSION

ON JUNE 25, 2020

Operating Budget Policies

1. The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.

2. The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.

3. All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.

4. The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.

5. All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.

6. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.

7. The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.

8. The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.

9. The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.

10. The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

Capital Budget Policies

1. Capital projects will be undertaken to:

    A. Preserve infrastructure and public facilities.
    B. Promote economic development and enhance the quality of life.
    C. Improve the delivery of services.
    D. Preserve community and historical assets.
    E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $30,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

Reserve Fund Policies

1. The Unified Government will strive to maintain a General Fund Unassigned Fund Balance at least equal to two months (16.8%) of annual General Fund operating expenditures plus transfers out to other funds. This Unassigned Fund Balance amount shall be created and maintained to:

    A. Mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures).
    B. Ensure stable tax rates.
    C. Provide a sufficient cash balance for current financial needs.

The conditions that warrant the use of Unassigned Fund Balance below the policy level include:

A. An economic downturn resulting in revenue receipts below budget.
B. An unforeseen catastrophic event.
C. One-time policy decision to meet a specific Commission determined need.

The Unified Government will replenish the Unassigned Fund Balance within two fiscal years through a means or combination of means approved by the Mayor and Commission.

2. The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.

3. The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.

4. In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:

   A. Reduce or eliminate current year funding for the Capital Additions and Improvements Program;
   B. Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;
   C. Utilize General Fund Unassigned Fund Balance to sustain essential services;
   D. And if necessary, reduce essential services

Revenue Administration Policies

1. The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.

2. The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.

3. The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.

4. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.

5. The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.

6. The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.

Accounting, Auditing, & Financial Reporting

1. An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.

2. The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.

3. The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.

4. The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.

5. The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.

6. The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.

Debt Policies

1. The Unified Government will confine long-term borrowing to capital improvements and moral obligations.

2. The Unified Government will not use short-term debt for operating purposes.

3. The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.

4. General obligation debt will not be used for enterprise activities.

5. The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.

6. Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.

7. The Unified Government will limit the use of lease purchase and other short term debt when possible.

Investment Policies

1. The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.

2. All investments shall be made with consideration for environmental and human rights impact.

3. The investment program shall be operated based on the following principles, in the order listed.

   A. Legality - all investments comply with state and local laws.
   B. Safety - principal is protected from loss with secure investment practices and collateralization.

C. Liquidity - investments are readily convertible to cash when needed without losses.
D. Yield or Return on Investment - earnings are maximized without diminishing the other principles.

4. The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.

5. The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.

6. The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.

Purchasing Policies

1. It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.

2. The Manager shall be responsible for the operation of the Unified Government's purchasing system.

3. All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.

4. The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.

ANIMAL SERVICES

	Subject	Fee / Unit
1	Reclaiming a neutered or spayed dog or cat	$25 first impound; $30 second impound; $35 subsequent impounds
2	Reclaiming an intact dog or cat	$25 fee if owner chooses to get animal altered through the free community Athens pets program. Animal Control must transport animal to surgery.
3	Boarding fee	$5/day + cost of inoculations and any vet services
4	Adoptions	$25 Special Event fee; $100 Adult large dogs; $150 dogs under six months and or 25lbs; $50 dogs in shelter over 30 days; $150 dogs from the RELEASHED Jail Dog Program; $25 adult cats; $50 kittens under six months
5	Adoption refund upon proof of neutering	$0.00 - Reduction included in reclaiming an intact animal if animal is altered
6	Registering a Potentially Dangerous Dog, Dangerous Dog, or Vicious dog	$100/annually

BEN EPPS AIRPORT

	Subject	Fee / Unit
	Ramp Fees	
1	Twin Piston - Small	$25 per aircraft
2	Twin Piston - Medium	$45 per aircraft
3	Twin Piston - Large	$125 per aircraft
4	Turbo Prop - Small	$95 per operation
5	Turbo Prop - Medium	$115 per operation
6	Turbo Prop - Large	$140 per operation
7	Jet - Small	$225 per operation
8	Jet - Medium	$275 per operation
9	Jet - Large	$625 per operation
10	Jet - Extra Large	$750 per operation
11	Jet - Air Force One	FREE
12	Helicopter	$40 per operation
13	Airship Mooring Fee (Blimp)	$185 per night
	Overnight Fees	
14	Twin Piston - Small	$25 per aircraft
15	Twin Piston - Medium	$45 per aircraft
16	Twin Piston - Large	$125 per aircraft
17	Turbo Prop - Small	$95 per operation
18	Turbo Prop - Medium	$115 per operation
19	Turbo Prop - Large	$140 per operation
20	Jet - Small	$225 per operation
21	Jet - Medium	$275 per operation
22	Jet - Large	$625 per operation
23	Jet - Extra Large	$750 per operation
24	Jet - Air Force One	FREE
25	Helicopter	$40 per operation
26	Airship Mooring Fee (Blimp)	$185 per night

BEN EPPS AIRPORT (continued)		
	Subject	**Fee / Unit**
	Minimum Fuel Purchase to waive Ramp Fees based on current market prices - adjusted by Airport Director	
27	Twin Piston - Small	30 gallons
28	Twin Piston - Medium	40 gallons
29	Twin Piston - Large	100 gallons
30	Turbo Prop - Small	90 gallons
31	Turbo Prop - Medium	125 gallons
32	Turbo Prop - Large	150 gallons
33	Jet - Small	150 gallons
34	Jet - Medium	200 gallons
35	Jet - Large	650 gallons
36	Jet - Extra Large	750 gallons
37	Airship Mooring Fee (Blimp)	60 gallons
	Landing Fees	
38	Commercial Operations - Based on Max Gross Landing Weight	$2.80 per 1,000 lbs.
	Baggage Handling Fees - Passenger Capacity	
39	20	$400 per aircraft
40	30	$550 per aircraft
	Baggage Handling Fees - Passenger Capacity (continued)	
41	50	$850 per aircraft
42	70	$1,150 per aircraft
43	90	$1,450 per aircraft
44	125	$1,975 per aircraft
45	150	$2,350 per aircraft
	Fuel Prices - Based on market prices - adjusted by Airport Director	
46	Jet A Fuel	Market Price
47	AvGas Fuel	Market Price
48	Based Tenants Discount (below posted price)	AvGas - $0.25 / Jet - A $0.30
49	Shell Contract Fuel (Jet A)	Market Price
50	Volume Discount 501 - 999 gallons (below posted price)	AvGas and Jet A - $0.20
51	Volume discount 1,000+ gallons	AvGas and Jet A - $0.25
52	**After Hours Call Out Fee**	$300 per call out
53	**Commercial Terminal Meeting Room**	$120 per hour / 2 hour minimum
54	Table Rental	$5.00 per table per day
55	Chair Rental	$2.50 per chair per day
	Tie Down Fees - One night waived with multiple night stay with fuel purchase	
56	Nightly	$25 per night
57	Monthly	$75 per month
	Airport Hangar Rental Monthly Rates - Based on market prices - adjusted by the Airport Director	
58	Row C Hangars (20)	$341.11 per month (assuming 5% CPI)
59	Row D Hangars (12)	$262.28 per month (assuming 5% CPI)
60	Row F Hangars (12)	$272.58 per month (assuming 5% CPI)
61	Row G Hangars (4)	$426.99 per month (assuming 5% CPI)
62	Row E Hangars (2)	$719.00 per month (assuming 5% CPI)
63	Row B Hangars (19)	$402.65 per month (assuming 5% CPI)

BEN EPPS AIRPORT (continued)		
	Subject	**Fee / Unit**
64	Hangar C21	$1,353.66 per month (assuming 5% CPI)
65	Hangar B20	$1,353.66 per month (assuming 5% CPI)
66	Row A Hangars (4)	$1,564.35 per month (assuming 5% CPI)
67	Colvin Hangar	$4,200 per month (assuming 5% CPI)
68	Falcon Hangar	$7,350 per month (assuming 5% CPI)
	Airport Hangar Rental Weekly Rates - Based on market prices - adjusted by the Airport Director	
69	Hangars G, B, C, D, E, F (with/without fuel purchase)	$365/$318 per night
70	Hangars A, C21, B20 (with/without fuel purchase)	$822/$928 per night
71	Colvin Hangar (with/without fuel purchase)	$822/$928 per night
72	Falcon Hangar	$1,590/$1,723 per night
	Airport Hangar Rental Overnight Rates - Based on market prices - adjusted by the Airport Director	
73	Hangars G, B, C, D, E, F (with/without fuel purchase)	$80/$106 per night
74	Hangars A, C21, B20 (with/without fuel purchase)	$186/$239 per night
75	Colvin Hangar (with/without fuel purchase)	$371/$424 per night
76	Falcon Hangar	$371/$424 per night
	Ground Power Unit (GPU) Fee	
77	Engine Start (waived with fuel purchase)	$45 per start
78	Per Hour (Waived with fuel purchase)	$65 per start
	Towing Fee	
79	Single Engine	$30 per tow
80	Twins	$35 per tow
81	Any aircraft larger than a twin	$50 per tow
82	Airplane Lavatory Cleaning Fee	$225 per service
83	Airplane Lavatory Cleaning Fee (for based aircraft)	$125 per service
84	Air Stair Fee	$375 per service
85	Unimproved Land Lease Rate (no utilities)	$0.42 per square foot
86	Improved Land Lease Rate (with utilities)	$0.48 per square foot

BUILDING INSPECTION		
	Subject	**Fee / Unit**
	Permits	
1	Building Permit	$80 plus $3 per $1000 of valuation
2	Electrical Permit	$80 plus $2 per circuit
3	Plumbing Permit	$80 plus $2 per fixture
4	Mechanical Permit	$80 plus $2 per supply and return
5	Gas Permit	$80 plus $2 per fixture
6	Plan Submittal Fee	$375 for project values up to $10,000; Project values over $10,000 fee of $500 for up to 50 plan sheets plus $2 per sheet over 50 sheets
7	Plan Review Fee	One-half building permit fee ($80 minimum)
8	Demolition Permit	$80
9	Demolition Permit - Central Business District	$130
10	Swimming Pool Permit	$250 per pool flat fee
11	Temporary Certificate of Occupancy	$100
12	Temporary Building Permit	$80
13	Class A Manufactured Home Permit	$80 plus $3 per $1000 of valuation
14	Class B Manufactured Home Permit	$80
15	Manufactured Home Pre-Moving Inspection	$80 plus $0.45 per mile
16	Building Relocation Permit	$100

BUILDING INSPECTION (continued)

	Subject	Fee / Unit
17	Fire Protection Systems (sprinkler) Permit	$80
18	Private water and sewer system Permit	$80 each
	Inspection Fees (applies to all inspection types)	
19	First Trip	$35
20	Second Trip	$50
21	Third and subsequent trips	$75
	Other Mechanical Permits	
22	Duct work Repair	$80
23	Exhaust over one HP	$80 each ehaust fan
24	Freestanding Unit	$80 plus $2 each unit
25	Floor Furnace	$80 plus $2 each unit
26	Wall Furnace	$80 plus $2 each unit
27	Steam System	$80 plus $2 each radiator
28	Refrigeration	$80 plus $2 per ton
29	Grease/Vent Hoods	$80 plus $80 per hood
30	Incinerator	$80 per unit
31	Fireplaces and Wood Stoves	$80 per unit
32	Construction Board of Appeals Hearing	$250
33	After hours inspection fee	$80 per hour (2 hour minimum)
34	Work without permit fee	Double normal permit fee
35	Secured Structure	$250
36	Temporary Secured Structure	$50
37	Signs	$80 plus $10 per $1000 of valuation
38	Copies	$0.25 per page
39	Temporary Signs	$30
40	Construction Valuation Table	See Exhibit A at next tab

CENTRAL SERVICES

	Subject	Fee / Unit
	Special Events	
1	Application Fee	$25.00
2	Emergency Review Fee (less than 60 days review)	$125
3	Beer and/or Wine Special Outdoor Café Area or Festival Zone	$150 (up to 150 people); $300 (up to 300 people); $600 (festival zone)
4	Home-brew Special Event	$50.00
	Special Sales	
5	Farmer's Market (assigned locations)	$100.00
6	Mobile Food Vendor Unit	$515.00
7	Street Merchant Assigned Location	$150 per trimester
8	Sidewalk Sale	$50
9	Individual Merchant Identification/Badge	$20.00
10	Replacement Merchant Identification/Badge	$15.00
	Sidewalk Cafes	
11	Annual Permit Fee	$100 + $1.50/S.F.
	Publication Racks	
12	Annual Permit Fee	$75/rack
	Public Use of Government Facilities	
13	Application Fee	$25
14	Security Fee	$25 (if after normal operating hours)
15	Utility Fee	$5/hr (if after normal operating hours)

CENTRAL SERVICES (continued)

	Subject	Fee / Unit
16	Cleanup/Damage Deposit	$25 (1-25 people) / $50 (26-50 people) / $100 (51+ people) $50 (26-50 people); $100 (51+ people)
	On-Street Parking	
17	Parking Meters	$1.50 / Hour
18	Downtown construction permit parking	$10/space /day; $75 for violation
19	Legal Parking Zone Violation - Expired Meter or Display Ticket	$20.00
20	Legal Parking Zone Violation - Overtime Parking	$25.00
21	Legal Parking Zone Violation - Loading Zones	$75
22	Illegal Parking - No Parking Zone	$75
23	Illegal Parking - In Disable Person Space	$300
24	Illegal parking - Parking on Sidewalk	$50
25	Illegal Parking -Parking Outside of Designated Space line	$75
26	Illegal Parking - Double Parking	$75
27	Illegal Parking - During CBD Restricted Times	$35
28	Illegal Parking - Fire Lane	$150
29	Illegal Parking - Violation of Posted Sign - ACCGov Property	$75
	Parking Decks & Surface Lots	
30	All Decks - Hourly Parking (subject to time limits)	$1/hour
31	All Decks - Monthly Keycard Pass	$85/month
32	All Decks - Monthly Keycard Pass (downtown employees)	$65/month
33	All Decks - UGA Football Game Days	$40.00
34	Courthouse Deck - Arrive after 5pm and leave before 7am	$10
35	Courthouse Deck - Arrive after 5pm and leave after 7am	$15
36	All Decks - Maximum Daily Fee	$15
37	Downtown Surface Lots 1-3	$45/month
38	Downtown Surface Lots 1-3 (downtown employees)	$35/month
	Parklet Program	
39	Initial application fee	$100
40	Annual application renewal fee	$50
41	Qarterly fee for the first two parking spaces utilized	$500
42	Quarterly fee for each additional parking space utilized	$500
43	Fee for required signage next to bike lane	$100
44	Expense to modify public property for the use of a parklet	At cost

CORRECTIONS: Diversion Center/Transition Center

	Subject	Fee / Unit
	Routine Fees	
1	Registration Fee (one-time per sentence)	$50.00
2	Room & Board (based on income) billed weekly	$90 - $130
3	Parking Permit (one-year period)	$25.00
4	Staff Transportation to/from work (one-way)	$10.00
	Disciplinary Report Fees	
5	Administration Fee (per guilty finding)	$4.00
6	Possession of a cellular or wireless device, or a device associated with a wireless communication device (inside the guard lines) (Fee set by Dept. of Corrections)	$100.00
7	Positive drug screen, or possession of drugs or a drug-related item (Fee set by Dept. of Corrections)	$200.00
8	Positive alcohol screen, or possession of alcohol (Fee set by Dept. of Corrections)	$100.00
9	Escape Fee (Fee set by Dept. of Corrections)	$200.00

CORRECTIONS (continued)		
	Subject	**Fee / Unit**
	Other Department Services	
10	Drug Test (Lab cost)	$15.00
11	Bus Ticket - single ride (Transit System Fee)	$0.00
12	Medical Call/Prescription Refill (Fee set by Dept. of Corrections)	$5.00
13	Jail Meal Tray - Regular Diet	$2.10
14	Jail Meal Tray - Special Diet	$2.30
FINANCE		
	Subject	**Fee / Unit**
	Alcohol License and Permit Fees	
1	Class A - Retail Liquor Package	$5,000.00
2	Class B - Retail Beer Package	$1,000.00
3	Class C - Retail Wine Package	$1,000.00
4	Class D - Retail Liquor by the Drink (1)	$1,500.00
5	Class E - Retail Beer by the Drink (1)	$450.00
6	Class F - Retail Wine by the Drink (1)	$450.00
7	Class G - Wholesale Liquor	$5,000.00
8	Class H - Wholesale Beer	$1,140.00
9	Class I - Wholesale Wine	$1,140.00
10	Class J - Licensed Alcoholic Beverage Caterer	$600.00
11	Class K - Brewer, Manufacturer or Malt Beverages Only	$2,600.00
12	Class L - Brew Pub Operator	$600.00
13	Class M - Broker	$600.00
14	Class N - Importer	$600.00
15	Class O - Hotel In-Room Service Liquor, Beer, and Wine	$600.00
16	Class P - Manufacturer of Wine Only	$600.00
17	Class Q - Manufacturer of Distilled Spirits Only	$5,000.00
18	Sunday Sales Permit Fee	$0.00
19	Wine Tasting Permit Fee	$250.00
20	Growler Tasting Permit Fee	$250.00
21	After Hours Service Permit Application Fee	$60.00
22	Temporary Non-Profit Alcohol Permit Fee	$50.00
23	New Application Fee	$400.00
24	Change of Ownership/Management Application Fee	$100.00
	Alcohol License Late Renewal Payment Penalties	
25	November 1st to November 15th	$200.00
26	November 16th to November 30th	$300.00
27	After December 1st	20% of annual license fee but no less than $500, whichever is greater
	Occupation Tax Certificate (OTC) and Regulatory Fees	
	Number of Employees (annually)	
28	0 -1	$50.00
29	2-3	$131.00
30	4 - 6	$327.00
31	7 -10	$540.00
32	11-15	$780.00
33	16-20	$959.00
34	21-35	$1,229.00
35	36-50	$1,649.00
36	51-75	$2,038.00
37	76-100	$2,578.00
38	101-150	$3,058.00
39	151-250	$3,567.00
40	251 and over	$3,957.00
41	OTC Late Payment Penalty & Interest (State Regulated)	10% of amount due + 1.5% monthly interest

FINANCE (continued)

	Subject	Fee / Unit
42	Administrative Fee	$50.00 annually
43	Professional Services OTC (State Regulated)	$400.00
44	Nude Performances	$200 new/$150 renewal
45	Massage Parlors	$200 new/$150 renewal/$20 annual individual permit
46	Pawnbrokers	$100.00 new/$75.00 renewal
47	Itinerant Merchant	$75.00
48	Insurance Company OTC (doing business in county) (State Regulated)	$150.00
49	Insurance Company owned branch location (State Regulated)	$35 per branch in excess of one location
50	Independent Insurance Agencies / Brokers (State Regulated)	$35.00 each branch
51	Loan Companies that sale, offer, solicit or take applications for insurance in connection with loans (State Regulated)	$10.00 or 35% of the company license fee, whichever is greater, per location per year
52	Trade and Merchandise Shows (Promoters or Operators)	$200.00 per event
53	OTC Telephone Tax	3% of recurring local service revenues (paid quarterly)
	Other Taxes	
54	Financial Institutions Tax (State Regulated)	Greater of 0.25% of gross receipts or $1,000
55	Insurance Premium Tax (State Regulated) (Collected and Remitted by State Insurance Commissioner)	1% Premium Tax for life, accident and sickness insurance policy gross direct premiums / 2.5% Premium Tax for all other gross direct premiums
	Excise Taxes	
56	Mixed Drink Consumption on Premises (State Regulated)	3% gross sales of distilled spirits
57	Hotel Motel (State & Local Regulated)	7% of Taxable Sales
58	Motor Vehicle Rentals (State Regulated)	3% of Taxable Sales
	Wholesale Excise Tax (State Licensed Wholesalers)	
59	Malt Beverage (including Breweries) (State Regulated)	5 Cents per 12 oz. container/$6.00 per 15 1/2 gallon barrel/$12.00 per 31 gallon barrel
60	Wine (State Regulated)	22 Cents per Liter
61	Liquor (State Regulated)	22 Cents per Liter
	Franchise Fees	
62	Cable & Video Services (State Regulated)	5% of gross revenue
63	Electric (EMC)	4% of gross sales in county / annual
64	Electric (GA Power) - Regulated by Public Service Commission	Paid Annually
65	Gas (Southern Company) - Regulated by Public Service Com.	quarterly
	Other Fees	
66	Returned Checks	$20.00

LEISURE SERVICES

	Subject	Fee / Unit
	Rental Fees	
	Facility Rentals and Admissions	
1	Bank of 3 Tennis Courts	$24.00 / Per Hour
2	Outdoor Basketball Courts	$16.00 / Per Hour
3	Cleaning Deposit - Indoor Space No Kitchen	$50
4	Cleaning Deposit-Indoor or Outdoor Space with Kitchen	$70
5	BBQ Building/Picnic Shelter--Medium	$100
6	BBQ Building/Picnic Shelter--Medium	$90.00 / 8 Hour Block
7	Campfire Ring	$20.00 / 8 Hour Block
8	Concession Stand	$100.00 / Per Day
9	Conference Room/Multi-Purpose Room/Classroom	$20.00 / Per Hour - 2 hr. min
10	Dance Center Presentation Hall	$100.00 / Per Hour - 2 hr. min
11	Dance Studios	$50.00 / Per Hour - 2 hr. min
12	Dance Center Lobby	$25.00/Per Hour - 2 hr. min.
13	Exhibit Hall - SCNC	$100.00/ Per Hour - 2 hr. min.
14	Full Classrooom - SCNC	$50.00/ Per Hour - 2 hr. min.

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
15	Sandy Creek Park Admission	$2.00 per person
16	Sandy Creek Park Horse Admission	$2.00 per horse
17	Sandy Creek Park Pass	$50 resident/$75 non-resident
18	Sandy Creek Park Dog Park Reservation	$1.00 / Per Hour Per dog
19	Sandy Creek Park Dog Park Punch Card	$10 for 12 punches
20	Sandy Creek Park Disc Golf Play	$1.00 per person
21	Sandy Creek Park Disc Golf Punch Card	$10 for 12 punches
22	Gymnasium	$50.00 / Per Hour - Athletic Use
23	Gymnasium	$75.00 / Per Hour - Non-Athletic
24	Kitchen	$100.00 / Per Day
25	Large Multi-Purpose Room	$50.00 / Per Hour - 2 hr. min
26	Multi-Purpose Fields	$50.00 / 4 Hour Block
27	Multi-Purpose Fields	$100.00 / 8 Hour Block
28	Outdoor Classroom--Special Event - SCNC	$40.00 / 4 Hour Block
29	Outdoor Classroom--Special Event - SCNC	$60.00 / 8 Hour Block
30	Pavilion/Community Building	$225.00 / 8 Hour Block
31	Picnic Shelter--Small	$50.00 / 4 Hour Block
32	Picnic Shelter--Small	$75.00 / 8 Hour Block
33	Quinn Hall	$75.00 / Per Hour - 2 hr. min
34	Quinn Hall-Damage Deposit	$250.00 / Per Rental
35	Recreation Hall	$150.00 - 2 hr. min / $75.00 each add. Hr.
36	Softball/Soccer Fields	$100.00 / 4 Hour Block
37	Softball/Soccer Fields	$150.00 / 8 Hour Block
38	Tennis Courts	$8.00 / Per Hour
39	Tennis Center Whole Complex	$200.00 / Per Day
40	Walker Hall Complex	$50.00 / Per Hour
41	Pool Pass - Family	$40.00 / Season
42	Pool Pass - Single	$20.00 / Season
43	Pool Pass Family of 4	$40.00
44	Lyndon House Open Studio Pass	$65.00 / month
	Morton Theatre	
45	Conference Room	$30.00 / Per Hour, Per Day with Event Rental
46	E. D. Harris Pharmacy	$90.00 / Per Hour, One-Time with Event Rental
	Morton Theatre / Auditorium	
47	Full Day Rate: Mon-Wed	$575.00 / 9:00 AM - 11:00 PM
48	Full Day Rate: Thu-Sun	$770.00 / 9:00 AM - 11:00 PM
49	Half-Day Rate, Evening Hours: Mon-Wed	$550.00 / 4:00 PM - 11:00 PM
50	Half-Day Rate, Evening Hours: Thu-Sun	$640.00 / 4:00 PM - 11:00 PM
51	Half-Day Rate, Matinee Hours: Mon-Wed	$440.00 / 9:00 AM - 4:00 PM
52	Half-Day Rate, Matinee Hours: Thu-Sun	$500.00 / 9:00 AM - 4:00 PM
53	Hourly Rate - Early Hours: Mon-Wed	$80.00 / Per Hour, 9:00 AM - 4:00 PM, Non-Event Usage
54	Hourly Rate - Late Hours: Mon-Wed	$90.00 / Per Hour, 4:00 PM - 11:00 PM, Non-Event Usage
55	Hourly Rate - Early Hours: Thu-Sun	$90.00 / Per Hour, 9:00 AM - 4:00 PM, Non-Event Usage
56	Hourly Rate - Late Hours: Thu-Sun	$100.00 / Per Hour, 4:00 PM - 11:00, non-event usage
57	Hourly Rate - Additional Hours	$150.00 / Per Hour, 11:00 PM-9:00
	Lyndon House Arts Center	
58	Atrium	$280.00 / Per Hour - 2 hr. min
		$70.00 each additional hr.
59	Lounge	$60.00 / Per Hour - 2 hr. min
		$15.00 each additional hr.

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
60	Multi-Purpose Room	$90.00 / Per Hour - 2 hr. min
		$20.00 each additional hr.
61	Terrace & Back Lawn	$120.00 / Per Hour - 2 hr. min
		$30.00 each additional hr.
62	Ware-Lyndon House Front Lawn & Garden	$120.00 / Per Hour - 2 HR Min
		$30.00 each additional hr.
63	Kitchen	$100.00 / Flat fee when added to any other room
64	Wedding Package	$600.00 / Per Hour - 2 hr. min $145 each add. hr.
	Birthday Party	
65	Party Packages	$80.00 - $200.00
	Equipment Rentals	
66	10 Chairs	$25.00 / Per Day + Delivery Fee
67	10'x10' Tent	$60.00 / Per Day + Delivery Fee
68	20'x20' Tent	$110.00 / Per Day + Delivery Fee
69	25 Barricades	$50.00 / Per Day + Delivery Fee
70	4'x8'x16' Stage Platforms	$20.00 / Per Unit
71	5 Tables	$25.00 / Per Day + Delivery Fee
72	Bleached White Backdrop	$30.00 / Per Event
73	Canoes/Kayaks	$15.00 / Per Day
74	Canoes/Kayaks	$8.00 / Per Hour / $2 each add hr.
75	Concert Baby Grand	$25.00 / Per Day
76	Cymbals	$30.00 / Per Day
77	Discovery Box	$5.00 / 2 Weeks
78	DLP Projector	$50.00 / Per Day
79	Drum Kit	$90.00 / Per Day
80	Follow spots	$30.00 / Per Unit Per Day
81	Gobos	$15.00 / Per Item
82	Handheld Wireless Microphone	$30.00 / Per Unit Per Day
	Equipment Rentals (continued)	
83	Marley Floor	$50.00 / Per Event
84	Mirror (Disco) Ball	$30.00 / Per Event
85	Mobile Sound System	$120.00 / Per Event
86	Mobile Stage	$800.00 / Per Day / with Set-Up
87	Mobile Stage Damage Deposit	$200.00
88	Stage Extension - 4x16	$330.00 / Per Day / with Set-Up
89	Tennis Ball Machine	$10.00 / Per Hour
90	Electric Piano	$100.00/Event
91	Upright Piano	$150.00 / Per Day
92	Wireless Body Microphone	$30.00 / Per Unit Per Day
	Special Events	
93	Alcohol Fee-Indoor Event	$50.00 / 50 Attendees or Less
94	Alcohol Fee-Indoor Event	$150.00 / 51 Attendees or More
95	Alcohol Fee-Outdoor Event	$150.00/ < 2000 SF Serving Area
96	Alcohol Fee-Outdoor Event	$300.00/ < 4000 SF Serving Area
97	Electricity	$5.00 / Per Hour
98	Event Staffing--After Regular Hours	$35.00 / Per Staff Per Hour
99	Event Staffing--During Regular Hours	$15.00 / Per Staff Per Hour
100	Field Lights	$25.00 / Per Hour Per Field or Bank
101	Field Prep	$25.00 / Per Staff Per Hour
102	Special Event Application Fee	$25.00 / Per Event
103	Special Event Impact Fees	$100 - $1000 / Per Event/Size/Location
104	Technician Support	$18.00 / Per Hour
105	Outdoor Movie Screen Package - ACCGov only	$1,000/ 5 hrs/ $125.00 ea. Add. Hr.

LEISURE SERVICES (continued)		
	Subject	**Fee / Unit**
	Program Fees	
	Note: Non-resident charges for programs are 150% of fee listed, rounded up to the nearest dollar.	
	Team Sports	
106	Adult Athletic Leagues	$100.00 - $500.00 / Season
	Adult	
107	Athletic Programs - Adults	$10.00 - $60.00
108	Performing Arts Programs - Adults	$35.00 - $115.00
109	Visual Arts Program - Adults	$45.00 - $130.00
110	General Recreation & Nature Programs - Adults	$0.00 - $40.00
	All Ages	
111	Family Programs	$2.00 - $35.00
	Youth	
112	Athletic Leagues - Youth	$65.00 / Season
113	Athletic Programs - Youth	$5.00 - $65.00
114	Gymnastics Programs	$35.00 - $140.00
115	Competitive Gymnastics	$60 - $120 / Month
116	General Recreation and Nature Programs - Youth	$0.00 - $60.00
117	Performing Arts Programs - Youth	$5.00 - $115.00
118	Visual Arts Programs - Youth	$15.00 - $65.00
119	Holiday Programs	$0.00 - $10.00
120	Outreach Programs - Nature Center and Bear Hollow	$0.00 - $100.00
	Special Event Programs	
121	Department Special Events	$0.00 - $10.00 Admission Fee
122	Leisure Services Community-Wide Events	$0.00 - $10.00 Admission Fee
	Youth Summer Camps	
123	Mini Camps	$15 - $90 / week
124	Day Camps	$40 - $175 / week
	Merchandise for Sale	
125	Merchandise for Sale	$1.00 - $50.00

PLANNING		
	General Business	**Fee / Unit**
1	Community Garden Application	$50.00/$10 renewal
2	Home Occupation Application	$20.00
3	Neighborhood Notification Registration Form	$0.00
4	Prescribed Grazing Application	$20.00
5	Sign Review Application	$25.00
	Construction/Development	
6	Changes to Approved Permit Plans	$55.00
7	Concept Review	$55.00
8	Demolition / Relocation Review - Non-Exempt	$90.00
9	Demolition / Relocation Review - Exempt	$25.00
10	Environmental Areas Permit	$25.00
11	Planning Department Inspection	$50.00
12	Plans Review Application / Plans Review Handbook	See Plans Review Fee Calculator
13	Plans Review Revision Submittal Form	See Revision Fee Calculator
14	Revision Submittal Form	$25.00 (except plans review)
15	Timber Harvesting Notification	$0.00
16	Tree Management Plan Application	$65.00
17	Telecommunication Facility Registration	$35.00
18	Temporary Telecommunication Facility Permit	$105.00

PLANNING (continued)		
	Subject	**Fee / Unit**
19	Zoning Permit - new single family & additions over 50%	$80.00
20	Zoning Permit - all other work	$25.00
21	Billboard Application	$25.00
	Plats/Subdivisions	
22	Preliminary Plat	$100 plus $10 per lot
23	Final Plat - Four lots or less	$75 plus $10 per lot
24	Final Plat - More than four lots	$150 plus $10 per lot
25	Subdivision Site Review	See Plans Review Fee Calculator
	Boards & Commissions	
26	Appeals of Appointed Board Rulings	$150.00
	Hearings Board	
27	Variance - Community Tree Management	$225.00
28	Variance - Flood Protection	$225.00
29	Variance - Flood plain & Riparian Buffer Areas	$225.00
30	Variance - Signs	$225.00
	Hearings Board (continued)	
31	Variance - Zoning & Development Standards	$225.00
32	Variance - Storm Water Management Standards	$225.00
33	Variance - Waiver - Forest Management Activity	$225.00
	Historic Preservation Commission	
34	Certificate of Appropriateness - Staff Review	$25.00
35	Certificate of Appropriateness - Minor Projects	$55.00
36	Certificate of Appropriateness - Major Projects	$505.00
37	Conceptual Preliminary Design Review	
38	Historic Preservation Tax Freeze Application	
	Certificate of Appropriateness - Moderate	$155.00
	Planning Commission	
39	Planned Development Application	$1,600.00
40	Rezone Application - Type I	$1,300.00
41	Rezone Application - Type II	$650.00
42	Special Use Application - Type I	$1,350.00
43	Special Use Application - Type II	$850.00
44	Variance Application	$225.00
45	Alternative Compliance Application - Type III	$150.00
46	Concept Review Application - Type III	$150.00
47	Administrative Action Application	$50.00
48	Pre-Application Conference	$0.00
	Prints/Copies/Maps	
	Copies	
49	8 1/2 X 11 inch, black & white	$0.25
50	8 1/2 x 14 inch, black & white	$0.50
51	11 x 17 inch, black & white	$0.50
	GIS Data Viewer Prints	
52	8 1/2 x 11 inches	$0.25
53	8 1/2 x 14 inches	$0.50
54	11 x 17 inches	$1.00
	Special Orders /Color Prints	
55	8 1/2 X 11 inches	$8.00
56	11 x 17 inches	$10.00
57	24 x 36 inches	$25.00
58	36 x 48 inches	$35.00

PLANNING (continued)		
	Subject	**Fee / Unit**
	KIP Copies	
59	Labor	1st 15 minutes free/then $15 per hr.
60	In-house, no labor	$0.35 per square foot
61	Other items	$0.45 per square foot + labor
62	Topo's	$2.50 plus labor
	Ordinances/Studies/Maps	
63	Individual Chapters of Development Regulations	$5.00
64	Environmental Areas Ordinance	$5.00
65	Sign Ordinance	$10.00
66	Comprehensive Plan CD	$10.00
67	Infill Housing Study (2008)	$30.00
68	Zoning Map	$35.00
69	Future Development Map	$35.00
70	GIS Data Set	$50.00
71	ACC Orthophoto Data (seamless or tiles)	$50.00
	Staff Research	
72	GIS/graphics research assistance (no maps generated)	Free - 1st 30 minutes / then $18 per hr.
73	GIS/graphics research assistance (maps generated)	Free - 1st 15 minutes / then $18 per hr.
74	GIS data viewer research	Free - 1st 15 minutes / then $18 per hr.
75	Zoning Verification Requests - Simple	$25.00
	Zoning Verification Requests - Simple	$55.00
	Open Records Request	
76	Research, administrative work	Free - 1st 15 minutes / then per hr. fee
77	CD / flash drive	$10.00
78	Copies 8 1/2 x 11; 8 1/2 x 14	$0.10
79	Copies 11 x 14	$0.75
80	Plans / Maps	See Prints / Copies / Maps
	Inclusionary Zoning	
81	Payment in Lieu for studio, one or two bedroom unit	$135,000.00
82	Payment in lieu for three or four bedroom unit	$165,000.00

PUBLIC UTILITIES		
	Subject	**Fee / Unit**
	Water (& Sewer) Service Establishment Fees	
1	Water Deposit	$50.00
2	Service Fee	$10.00
3	Same day service	$25.00
4	Re-establish water service	$25.00 plus additional expenses
5	Sewer Deposit	$0.00
6	Reinstatement of sewer service	$0.00
7	Set Up Trash Service (requires second step with Solid Waste)	$10.00
8	Late payment fee	10% of amount due
9	Meter tampering penalty	$100.00
	Monthly Water Rates: Single Family Residential	
10	Tier 1: Annual Average (AA)*	$6.44 per 1000 gallons
11	Tier 2: Up to 50% over AA	$8.05 per 1000 gallon
12	Tier 3: Between 51% - 99% over AA	$9.66 per 1000 gallons
13	Tier 4: More than 100% over AA	$16.10 per 1000 gallons
	* The minimum Annual Average is 3,000 gallons per month	
	Monthly Water Rates: Multifamily & Non-Residential	
14	Tier 1 for all use	$6.44 per 1000 gallons
	Water Monthly Customer Service	
15	Water Monthly Customer Service	$4.95/month

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
	Sewer Monthly Customer Service Fee	
16	Residential sewer use is equal to 100% of water consumption	$8.14 per 1000 gallons
	Sewer monthly customer service fee	$4.95/month
	Meter Replacement Fee (per month)	
17	5/8 or 3/4-inch meter	$0.52
18	1-inch meter	$1.15
19	1.5-inch meter	$3.62
20	2-inch meter	$28.11
21	3-inch meter	$38.20
22	4-inch meter	$52.89
23	6-inch meter	$130.32
24	8-inch meter	$172.50
	Fire Sprinkler System Charges	
25	1.5 inch meter	$1.00 / month
26	2 inch meter	$1.5 / month
27	3 inch meter	$2.00 / month
28	4 inch meter	$5.00 / month
29	6 inch meter	$10.00 / month
30	8 inch meter	$15.00 / month
31	10 inch meter	$30.00 / month
32	12 inch meter	$45.00 / month
	Industrial/ Commercial Wastewater Surcharge Rates	
33	>250 mg/L Five-Day Biochemical Oxygen Demand (BOD5)	0.33 per lb.
34	>250 Total Suspended Solids (TSS)	0.33 per lb.
35	101-150 Fats, Oil, Grease (FOG)	0.20 per lb.
	Industrial/ Commercial Wastewater Surcharge Rates (cont.)	
36	Biological Oxygen Demand 5 > 1,000 mg/L	0.35 per lb
37	Total Suspended Solids > 1,000 mg/L	0.35 per lb
38	101-200 Fats, Oil, Grease (FOG)	0.20 per lb
39	>200 FOG Maximum Level	0.56 per lb
40	Wastewater discharge permit violation	Up to $1,000.00 per violation / day
	Fire Hydrant Flow and Pressure Measurement Request	
41	24 hour chart of pressure measurement	$50.00 per chart
42	Fire Flow Static and Residual Flow and Pressure Measurement	$50 per measurement
43	**PUD Plan Review Fee**	$150 per plan set
	Water and Sewer System Extension Inspection Fee	
44	PUD Utility Extension Permit Fee	$125 per permit
45	Water Line	$1.20 per linear foot water main
46	Sewer Line	$2.80 per linear foot water main
47	Minimum Charge for Inspection Fee	$ 250 per contract
	Water and Sewer Evaluation for Connection	
48	Determination of Availability	$0.00
49	Evaluation of connection to water system	$50 per connection
50	Evaluation of connection to sewer system	$150 per connection
	PUD Fees for Water and Sewer Construction	
51	Material Cost	Cost determined by job
52	Labor Cost	$985 per day - minimum 1 day
53	Equipment Cost	$880 per day - minimum 1 day

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
	Water Meter Charge	
54	3/4-inch meter	$345.00
55	1-inch meter	$523.00
56	1.5-inch meter	$765.00
57	2-inch meter	$1,564.00
58	3-inch meter	$3,439.00
59	4-inch meter	$8,655.00
60	6-inch meter	$13,427.00
61	8-inch meter	$15,122.00
	Water Meter Stub Charge	
62	3/4-inch meter short side	$1,193.00
63	3/4-inch meter long side	$2,299.00
64	1-inch meter short side	$1,417.00
65	1-inch meter long side	$2,530.00
66	1.5-inch meter short side	$1,947.00
67	1.5-inch meter long side	$3,106.00
68	2-inch meter short side	$2,688.00
69	2-inch meter long side	$3,725.00
70	3-inch meter	Cost determined by job
71	4-inch meter	Cost determined by job
72	6-inch meter	Cost determined by job
	Water Meter Connection Fee	
73	3/4-inch meter	$2,500
74	1-inch meter	$6,250
75	1.5-inch meter	$12,500
76	2-inch meter	$20,000
	Water Meter Connection Fee (cont.)	
77	3-inch meter	$40,000
78	4-inch meter	$62,500
79	6-inch meter	Calculated per Connection
80	8-inch meter	Calculated per Connection
	Sewer Connection Fee	
81	3/4-inch meter	$3,875
82	1-inch meter	$9,688
83	1.5-inch meter	$19,375
84	2-inch meter	$31,000
85	3-inch meter	$62,000
86	4-inch meter	$96,875
87	6-inch meter	Calculated per Connection
88	8-inch meter	Calculated per Connection
89	Sewer Connection Fee for Multifamily Construction	
	Sewer Stub Fee	
90	4-inch stub	$850
91	6-inch stub	$1,625
92	Casing or manhole if required	Cost determined by job
	Other Fees	
93	Paving Cut	$650.00
94	Casing or additional amount for paving	
95	Bull Head Connection	
96	Fire Hydrant Meter Rental	$155 for water usage of 11,200 gallons. Water usage above 11,220 gallons will be charged per 1,000 gallons at the non-residential outdoor water use rate.
97	GDOT GUPS Permit Application Fee	

PUBLIC UTILITIES (continued)		
	Subject	**Fee / Unit**
	Septage Disposal (Permitted Companies Only) per calendar year (in dollars per gallon)	
98	Portable toilets	Calendar Year 2023 - $0.13
		Calendar Year 2024 - $0.15
99	Holding tanks	Calendar Year 2023 - $0.13
		Calendar Year 2024 - $0.15
100	Septage from ACC	Calendar Year 2023 - $0.13
		Calendar Year 2024 - $0.15
101	Septage from JBOOM	Calendar Year 2023 - $0.33
		Calendar Year 2024 - $0.35
102	Septage from JBOOM by ACC haulers	Calendar Year 2023 - $0.33
		Calendar Year 2024 - $0.35
103	Industrial waste - ACC only	Calendar Year 2023 - $0.13
		Calendar Year 2024 - $0.15
SOLID WASTE		
	Subject	**Fee / Unit**
	Franchise Fees for Independent Haulers	
1	Initial Franchise Application Fee	$300.00
2	Annual Franchise Renewal Fee	$200.00
3	Franchise Decal Fee Per Truck	$2.00
	Residential Refuse Services	
	Roll Cart Service (totals per month)	
4	Vacant Rate with active water service	$16.50
5	20 gal	$19.00
6	32 gal	$21.50
7	64 gal	$26.50
8	96 gal	$34.50
9	Two 64 gallon carts	$45.50
10	64 & 96 gallon carts	$61.50
11	Two 96 gallon carts	$64.50
12	Premium Backyard Service Upgrade (cost above curbside service)	$16.50
13	**Downtown Residential Service (Lofts in CBD)**	
	(includes 10 ACC Commercial Trash bags per month)	$35.75
14	Return Trip Fee	$11.00
15	Level Change Fee (1st one within a 12 month period is free)	$11.00
16	**Pedestrian Trash or Recycling Container TIP (outside CBD)**	$11.00
	Commercial Refuse Services	
	Commercial Curbside (totals per month)	
17	Outside Downtown - Twice a week service/no food or bar service	$30.50
18	Outside Downtown - Three times a week service serving food	$37.50
19	Downtown Service/no food or bar service	$32.60
20	Downtown Service serving 1 meal a day	$95.00
21	Downtown Service serving 2 or more meals a day	$185.75
20	Downtown Service for large business; muliple carts	$370.25
21	Outside Downtown Recycling Services Only - one fixed price for 1 to 5 (96 gallon) carts	$30.50
22	Commercial ACC Trash Bags - bundle of 20	$30.00
23	Commercial ACC Trash Bags - case of 100	$150.00
24	Commercial ACC Recycling Bags	$20.00
	*If a business orders a case or more of Commercial ACC Trash Bags, Solid Waste will deliver them for no additional charge on Thursdays.	

SOLID WASTE (continued)		
	Subject	**Fee / Unit**
	Commercial Dumpster (totals per month)	
	Trash and recycling dumpster(s) included in price	
	# of Weekly Pickups	
25	1	90.50/109.50/133.50/157.50
26	2	159.00/199.25/239.75/282.75
27	3	229.75/286.75/348.75/409.25
28	4	299.25/375.25/456.25/534.50
29	5	368.75/463.75/703.25/790.00
30	Extra Tip - above current service level	21.00/25.25/31.00/36.25
	Recycling dumpster(s) only - dumpster(s) included in price	
	# of Weekly Pickups	
31	1	62.00/63.25/67.75/72.50
32	2	107.00/108.00/111.50/116.25
33	3	151.75/153.00/157.50/161.00
34	4	196.75/197.75/246.00/249.50
35	5	241.5/242.75/246.00/249.50
36	Tipped as trash	21.00/25.25/31.00/36.25
	Services with a split dumpster - 8 yd dumpster half trash and half recycling	
	# of Weekly Pickups	
37	1	$109.50
38	2	$199.25
39	3	$286.75
	Waste Minimization Fee	
40	Residential Fee	$0.60 per month
41	Small Business (Commercial)	$1.60 per month
42	Large Business (Commercial)	$1.60 per month
43	Institutional (Collegiate)	$0.70 per student
	Special Pickups	
44	Pickup for 1 or 2 trash/debris items	$35.00 per trip
45	Pickup for 3 or more trash/debris items	$75.00 plus the weight of disposal; disposal is $43.00 per ton
46	Pickup of Leaf & Limb materials	$75.00 plus the weight of disposal; disposal is $25.50 per ton
47	Cooking Grease	$3.00 per 5 gallon container
	Center for Hard to Recycle Materials (CHaRM)	
	Residential Customers with loads of mixed material that contain Styrofoam, shredded paper, scrap metal, plastic bags/wrap, mixed recyclables, pallets, food scraps.	No charge, no facility fee
	Residential Customers with loads of mixed material that contain scrap metal, mixed recyclables and food scraps.	$3 per trip facility fee applies to materials not listed at left. (Custmers bringing Styrofoam, plastic bags/wrap and shredded paper would pay facility fee.)
48	Facility Fee for ACC businesses and residents	$3 per trip
49	Facility Fee for non-ACC businesses and residents	$8 per trip
50	Batteries	$0.50 per pound; no charge for lead-acid batteries
51	Cleaners/Chemicals/Fertilizers/Automobile Fluids	$5 per gallon
52	Dangerous chemicals requiring separate Lab Pack handling	$10 per container
53	Document Destruction	$2 per box
54	Light bulbs	$0.50 each
55	Tires	$3 per tire
56	Begin selling pallets	$1 per pallet
57	Sharps/syringes	$5 per container

SOLID WASTE (continued)		
	Subject	**Fee / Unit**
58	Media (CDs, DVDs, audio/video tapes	$0.50 per pound
59	ACC Department Operations	Material Processing Fees Apply
60	Automotive/plate glass	No Charge
	Landfill	
61	Commercial Trash:	$55.00
62	Residential Trash:	$20 min starting with one bag of trash/$3.00 per bag for up to six bags
	Leaf & Limb (yard debris)	
63	Commercial Yard Debris:	$25.50 per ton
64	Residential Yard Debris:	$25.50 per ton/$5.00 minimum
	Composting Fees	
65	Event Composting Permit Fee (Managed by Recycling Educators)	$25.00 per event
66	Bio-solids	$75.00 per ton
67	Food scraps, organics from residential/small commercial sources	
68	Food Scraps Compost Contamination Fee (Glass/metal, etc.)	$20 per incident
	Commercial Composting (restaurants, hair salons, etc.)	
69	One Collection Per Week	$29.25
70	Two Collection Per Week	$44.00
71	Three Collection Per Week	$48.75
70	Four Collection Per Week	$55.00
71	Five Collection Per Week	$60.50
72	Number of 32 gallon roll carts; $5.00 each; first one is included in monthly rate	$5.50
73	Commercial Composting Cart Cleaning Fee (Upon Request)	$11.00
74	Commercial Composting Cart Replacement Fee	$27.50
	Other Disposal or Recycling Services	
75	Clothing & Shoes	No Charge - Must be clean & bagged securely & placed in the available bins
76	Cooking grease	No Charge -Used cooking grease/oil
77	Televisions	$5.00 per computer or TV Monitor
78	Metal	No Charge - Large and small appliances, vacuum cleaners, fans, etc.
79	Car batteries	No Charge
80	Paint	$2.00 / can or $10.00 / 5 gallon bucket
81	Propane tanks	$5.00 per tank (all sizes)
82	Tires	$3.00 per standard passenger/light truck tire without rims
		$10.00 per commercial truck tire without rims
		$25.00 for tractor tires
		$220 per ton commercial rate
83	Mattress or Box springs	$10.00 per piece
	Roll-off Container Services	
84	Roll-off Container Fee (trash)	$75 - $125 plus tip fee
85	Roll-off Container Fee (recyclables)	Market Driven
86	Weekly Rental Fee	$100 per week (first week no additional charge)

SUSTAINABILITY OFFICE		
	Subject	**Fee / Unit**
1	**Level II Electric Vehicle Chargers - Park and Ride**	$0.75/Hour
	Level II Electric Vehicle Chargers - Other Locations	
2	0-2 Hours	$0.75/Hour
3	2-4 Hours	$1.50/Hour
4	After 4 Hours	$3.00/Hour

TRANSPORTATION AND PUBLIC WORKS		
	Subject	**Fee / Unit**
1	Road, Lane, and Sidewalk Closure Report [Traffic]	$76/permit
1a	Road Closure with Detour Traffic Control Plan Review [Traffic]	
2	Traffic Control Plan Review [Traffic]	
3	Traffic Impact Analysis [Traffic]	$344/Per Project
4	Construction Plan Review	$520 / Per Project (2 reviews)
4a	Roadway Construction	$65
5	Re-review fee	No Change
6	Storm water Management Plan Review	$476 / Per Project (2 Reviews)
6a	Single Family Residential - Stormwater Inspection	$181
6b	Single Family Residential - Minor Stormwater Review	$43
7	E&SC - NPDES Review	$45.00 / Disturbed Acres
8	E&SC/Construction Violation and Re-inspection Fee	$200.00 / Violation
9	Land Disturbance Activity Permit**	$410 / Per Disturbed Acre (Six Month Permit)
	***Land Disturbance Permits must be renewed after 6 months if project is not complete.*	
	Remaining LD Fee will be charged based on site activity as follows:	
10	Active Grading	$35 / per disturbed acre per month
11	Second Phase Stabilization (Second Phase E&S Plan active, base material install, underground infrastructure installed)	$35 / per disturbed acre per month
12	Final Stabilization	$35 / per disturbed acre per month
13	ROW Encroachment Permit	$115 / Per Permit
14	Driveway Permit - New Construction	$85.00 / Per Permit
14a	Driveway Permit - Repair	$79 / Per Permit
15	Floodplain Construction Permit	$65.00 / Per Project
16	Bid Packages	$50.00 / Per Package
17	Residential Parking Permit (Two passes - two vehicles)	$10.00 / Per Residence housing)
18	Temporary Residential Parking Permit	$5.00 / Per Day
19	Small Cell - Application, ROW	$115 / per application
19a	Small Cell - Collocation Application	$100 / per location
19b	Small Cell - Collocation Annual Fee	$100 / per location
19c	Small Cell - Replacement Pole - Application Fee	$250 / per location
19d	Small Cell - Replacement Pole - Annual Fee	$100 / per location
19e	Small Cell - New Pole Application Fee	$1000 / per location
19f	Small Cell - New Pole Annual Fee	$200 / per location
19g	Small Cell - Collaction of Authority Pole	$40 / per location
19h	Small Cell - Traffic Signal locate	$201 / per location
19i	Small Cell - Utility Coordinator Review	$70 / Per Review

TRANSIT		
	Subject	**Fee / Unit**
	Single Ride	
1	Adults	$0.00
2	Senior/Disabled (Peak-hours)	$0.00
4	Children / Youth (0-18 years old)	$0.00
5	Demand Response	$0.00
6	Transfer	$0.00
7	UGA Contract Rate	$0.00
8	Bulk Multiple Ride Single Passes Each	$0.00
	22-Ride Passes	
9	Adults	$0.00

EXHIBIT A

Athens-Clarke County Building Valuation Table

BUILDING INSPECTION DEPARTMENT

	ICC Construction Type								
ICC Occupancy Classification	**IA**	**IB**	**IIA**	**IIB**	**IIIA**	**IIIB**	**IV**	**VA**	**VB**
A-1 Assembly, theaters, with stage	205.49	198.73	194.00	185.97	174.87	169.82	180.09	159.73	153.74
A-1 Assembly, theaters, without stage	188.02	181.27	176.53	168.50	157.62	152.57	162.62	142.48	136.49
A-2 Assembly, nightclubs	159.94	155.44	151.75	145.56	137.43	133.64	140.51	124.39	120.26
A-2 Assembly, restaurants, bars, banquet halls	159.10	154.60	150.06	144.72	135.75	132.80	139.67	122.71	119.42
A-3 Assembly, churches	188.88	182.13	177.39	169.36	159.65	154.60	163.48	144.51	138.52
A-3 Assembly, general, community halls, libraries, museums	158.84	152.08	146.51	139.32	127.55	123.38	133.44	112.45	107.30
A-4 Assembly, arenas	187.18	180.43	174.85	167.66	155.93	151.73	161.78	140.80	135.65
A-4 Assembly, outdoor	187.18	180.43	174.85	167.66	155.93	151.73	161.78	140.80	135.65
B Business	164.82	158.83	153.90	146.40	133.85	128.85	140.78	117.60	112.48
E Educational	174.55	168.56	164.17	156.70	146.09	138.72	151.32	127.59	123.94
F-1 Factory and industrial, moderate hazard	97.02	92.55	87.40	84.01	75.50	71.99	80.52	62.09	58.54
F-2 Factory and industrial, low hazard	96.17	91.71	87.40	83.17	75.50	71.15	79.68	62.09	57.70
H-1 High Hazard, explosives	90.75	86.29	81.98	77.75	70.26	65.91	74.26	56.86	0.00
H234 High Hazard	90.75	86.29	81.98	77.75	70.26	65.91	74.26	56.86	52.46
H-5 HPM	164.82	158.83	153.90	146.40	133.85	128.85	140.78	117.60	112.48
I-1 Institutional, supervised environment	164.07	158.50	153.91	147.42	135.81	132.12	147.50	121.66	117.87
I-2 Institutional, hospitals	275.74	269.75	264.82	257.31	243.91	0.00	251.70	227.66	0.00
I-2 Institutional, nursing homes	191.39	185.40	180.47	172.97	161.26	0.00	167.35	145.01	0.00
I-3 Institutional, restrained	187.36	181.37	176.44	168.94	157.45	151.60	163.32	141.20	134.39
I-4 Institutional, day care facilities	164.07	158.50	153.91	147.42	135.81	132.12	147.50	121.66	117.87
M Mercantile	119.10	114.60	110.06	104.72	96.13	93.17	99.67	83.09	79.79
R-1 Residential, hotels	165.61	160.04	155.45	148.96	137.13	133.44	149.04	122.98	119.19
R-2 Residential, multiple family	138.89	133.32	128.72	122.24	111.07	107.38	122.32	96.92	93.13
R-3 Residential, one- and two-family	129.61	126.09	122.84	119.75	115.37	112.33	117.75	107.95	101.61
R-4 Residential, care/assisted living facilities	164.07	158.50	153.91	147.42	135.81	132.12	147.50	121.66	117.87
S-1 Storage, moderate hazard	89.91	85.44	80.30	76.91	68.58	65.07	73.42	55.17	51.62
S-2 Storage, low hazard	89.07	84.60	80.30	76.06	68.58	64.23	72.57	55.17	50.77
U Utility, miscellaneous	67.04	63.31	59.35	56.39	50.87	47.54	53.88	40.22	38.30

a. Private garages, carports, porches and storage buildings use Utility, miscelaneous

b. Unfinished basements (all use groups) = $25.00 per sq. ft.

c. For shell only buildings deduct 20 percent of calculated valuation

d. 0.00 valuation indicates not permitted

e. Decks (all use groups) = $20.00 per sq. ft.

Glossary

Accrual Basis of Accounting: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are recorded for those goods and services at that time).

Ad Valorem Tax: Tax imposed on property according to the value of the property being taxed.

American Rescue Plan: Economic rescue legislation designed to provide funding for facilitating economic and health recovery from effects of the COVID-19 pandemic.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Arbitrage: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

Assessment: The process of making the official valuation of property for taxation.

Assessed Value: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

Asset: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

Bond: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

Capital Projects: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $30,000 or more.

Capital Additions & Improvements: This is a capital project of more than $30,000 which "adds" to the existing capital base or "improves" the current level of service.

Capital Current Services: This is a capital project of more than $30,000 which "maintains" the existing capital base or "maintains" the current level of service.

Capital Budget: The first year of the CIP as approved by the Commission.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a five year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

Glossary

Coronavirus Aid, Relief, and Economic Security (CARES) Act: Provides for payments to State, Local and Tribal governments navigating the impact of the COVID-19 outbreak, through the Coronavirus Relief Fund.

Cash Basis: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Community Development Block Grant (CDBG): A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Contingency: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with Manager and/or Commission approval.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services.

Delta▲: In this document, the delta symbol is used to represent change from prior year.

Department: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

Depreciation: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

Encumbrance: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

Enterprise Funds: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

Expendable Trust Funds: A trust fund whose resources, including both principal and earnings, may be expended.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

Fiscal Year (FY): The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

Franchise Fees: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

Fringe Benefits: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

Fund: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

General Service District: This district consists of the total area of Clarke County.

Glossary

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund: The fund used to account for all financial resources, except those required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of government.

Grant: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

Goal: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

Governmental Funds: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

Homestead Exemption: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

Lease-purchase Agreements: Contractual agreements that are termed leases, but that in substance are purchase contracts.

Levy: To impose taxes, special assessments or service charges for the support of government activities.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line Item Budget: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

L.O.S.T. (Local Option Sales Tax): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels.

Mill: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

Millage: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

Mission: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

Modified Accrual Basis: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, which is when they become both "measurable" and "available to finance expenditures of the current period."

Net Position: The difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

OPEB (Other Post-Employment Benefits): Non-pension benefits provided to employees after employment ends such as health insurance coverage for retirees, dental insurance, life insurance and term care coverage.

Operating Budget: Plans of current expenditures and the proposed means of financing them.

Other Agencies (formerly Independent Agencies): Other governmental agencies, legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.

Performance Measures: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Property: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

Personal Services: Expenditures for the payment of salaries, wages and fringe benefits of employees.

Property Tax: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

Proprietary Funds: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

Real Property: Land, buildings, permanent fixtures, and improvements.

Refunding: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

Retained Earnings: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

Revenue Bonds: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

Sales Tax: Tax levied on a broad range of goods and services at the point of sale and specified as a percentage of the transaction price. The vendor collects and reports the tax on behalf of the taxing jurisdiction.

Self-Insurance: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

Glossary

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Tax Allocation District (TAD): A redevelopment tool that uses the increased property taxes generated by new development in a designated redevelopment area to finance costs related to development including, but not limited to, public infrastructure, demolition, utilities and planning costs.

Tax Anticipation Note: Borrowing by a local government against future anticipated tax revenue.

Tax Digest: The total assessed value of taxable property for a particular area.

Title Ad Valorem Tax (TAVT): A one-time title fee/tax paid at the time a motor vehicle title is transferred, based on the fair market value of the vehicle. TAVT replaced sales and use tax and the annual ad valorem tax (the "birthday" tax). TAVT is mandatory for motor vehicles purchased on or after March 1, 2013 and titled in Georgia.

Trust Funds: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

T.S.P.L.O.S.T. (Transportation Special Purpose Local Option Sales Tax): A sales tax used to fund capital outlay projects proposed by the county government and municipal governments where the outlays are intended for transportation purposes only.

Urban Service District: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.

VOIP (Voice Over Internet Protocol) Telephone: A category of hardware and software that enables voice communication (telephone service) and multimedia sessions over the internet.

Acronyms

ACCGov (Athens-Clarke County Government)
ACA (American Correctional Association)
ACCFES (Athens-Clarke County Fire & Emergency Services)
ACCPD (Athens-Clarke County Police Department)
ADDA (Athens Downtown Development Authority)
ADR (Alternative Dispute Resolution)
AHA (Athens Housing Authority)
ACFR (Annual Comprehensive Financial Report)
ARPA (American Rescue Plan Act)
ATS (Athens Transit Service)
AWWA (American Water Works Association)
AMI (Advanced Metering Infrastructure)
BAC (Board, Authority & Commission)
CALEA (Commission on Accreditation for Law Enforcement Agencies)
CARES (Coronavirus Aid Relief and Economic Security)
CBD (Central Business District)
CCSD (Clarke County School District)
CDBG (Community Development Block Grant)
CHaRM (Center for Hard to Recycle Materials)
CHS (Consumer Healthy Solutions)
CIP (Capital Improvement Plan)
CJCC (Criminal Justice Coordinating Council)
CMMS (Computerized Maintenance Management System)
COPPS (Community Oriented Policing Performance System)
CPI (Consumer Price Index)
CS (Current Services)
CSLFRF (Coronavirus State and Local Fiscal Recovery Funds)
CVB (Convention & Visitors Bureau)
CY (Calendar Year)
DATE (Drug Abuse Treatment and Education)
DFCS (Department of Family and Children's Services)
DOT (Department of Transportation)
DUI (Driving Under the Influence)
ELGL (Engaging Local Government Leaders)
ELOST (Education Special Purpose Local Option Sales Tax)
EMS (Emergency Medical Services)
EPD (Environmental Protection Division)
ERP (Enterprise Resource Planning)
FAA (Federal Aviation Administration)
FMLA (Family Medical Leave Act)
FMV (Fair Market Value)
FTA (Federal Transit Administration)
FTE (Full-time Equivalent)
FY (Fiscal Year)
GAAFR (Governmental Accounting, Auditing, and Financial Reporting)
GAAP (Generally Accepted Accounting Principles)

Acronyms

GACP (Georgia Association of Chiefs of Police)
GASB (Governmental Accounting Standards Board)
GCIC (Georgia Crime Information Center)
GSCCCA (Georgia Superior Court Clerk's Cooperative Authority)
GDOT (Georgia Department of Transportation)
GEFA (Georgia Environmental Finance Authority)
GFOA (Government Finance Officers Association)
GICH (Georgia Initiative for Community Housing)
GIO (Geographic Information Office)
GIS (Geographic Information System)
GPDC (Georgia Public Defender Council)
HCD (Housing & Community Development)
HRIS (Human Resources Information Systems)
HSA (Health Savings Account)
HUD (U. S. Department of Housing and Urban Development)
HVAC (Heating, Ventilation & Air Conditioning)
IDE (Inclusion, Diversity and Equity)
ISO (Insurance Service Office)
IT (Information Technology)
KACCB (Keep Athens-Clarke County Beautiful)
LIHWAP (Low Income Household Water Assistance Program)
LOST (Local Option Sales Tax)
MACORTS (Madison Athens Clarke Oconee Regional Transportation Study)
NCCHC (National Commission on Correctional Health Care)
NFPA (National Fire Protection Association)
NRPA (National Recreation & Park Association)
OCGA (Official Code of Georgia Annotated)
OPEB (Other Post-Employment Benefits)
PILOT (Payment in Lieu of Taxes)
PMP (Performance Management Program)
POS (Point of Service)
RFP (Request for Proposal)
ROW (Right-of-Way)
SDWA (Safe Drinking Water Act)
SHP (Supportive Housing Program)
SPLOST (Special Purpose Local Option Sales Tax)
TAD (Tax Allocation District)
TAVT (Title Ad Valorem Tax)
TSPLOST (Transportation Special Local Option Sales Tax)
UGA (University of Georgia)
VAWA (Stop Violence Against Women Act)
VOIP (Voice Over Internet Protocol)
WEF (Water Environment Federation)
WRF (Water Reclamation Facility)