# THE UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY







# FY2025 ANNUAL OPERATING & CAPITAL BUDGET

## JULY 1, 2024 – JUNE 30, 2025

On the cover

Top left: Inside view of the City Hall clocktower

Middle: Homebound Program

Bottom right: Bridge on Carr’s Creek segment of the North Oconee River Greenway

# ATHENS-CLARKE COUNTY MISSION STATEMENT

**Athens-Clarke County,**
**an open and responsive government,**

**facilitating a positive environment**
**for individuals to obtain a high quality of life and**
**local organizations to achieve success**

**by providing innovative, high quality services and responsible stewardship of the community's resources, to benefit current and future generations.**

**Adopted by the Mayor and Commission**
**November 4, 1997**

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July 1, 2024

Dear Residents and Commissioners of Athens-Clarke County:

As Mayor of the Unified Government of Athens-Clarke County, I am pleased to present to you the 2025 Fiscal Year Annual Operating and Capital Budget. In accordance with Georgia Law and the Charter of the Unified Government, the Commission adopted this budget on June 5, 2024. This budget is balanced without reductions to current services and includes funding to support new initiatives and voter approved SPLOST facilities while maintaining the millage rate of 12.45 mills.

Key points in the FY25 Budget include:

Broad-based support for a high-quality Athens-Clarke County Unified Government workforce continues:

- Employee compensation is targeted for a 4% market increase for each employee in the Unified Plan (non-public safety). In addition, the structured Public Safety Step Plan is funded with a 4% pay table increase and an additional $711k to fund pay increases for scheduled step increases. $1.2 million has also been added for increased Public Safety overtime needs.
- $545k has been budgeted for a Public Safety pay study focused on Sheriff positions and its possible salary budget impact.
- For the second year in a row, ACCGov will hold constant employee contributions to the health insurance program. ACCGov's contribution to annual funding for employee benefits includes General Fund increases of approximately $554k for Health Insurance, $50k for Retiree Health and $1.6M for Pension funding.

A number of budget items have been included with attention to the goal of maintaining our current services and facilities:

- Central Services – Facilities Rehab Crew: $241K for one additional Facilities Maintenance Supervisor, part-time hours, and equipment and supplies. This initiative will incorporate three correctional diversion participants trained for painting and general maintenance in ACCGov buildings, which will reduce capital needs and costs in the future.
- Information Technology - $198K of additional funding has been included to cover the increased costs of software licensing and maintenance agreements.
- Transportation & Public Works – $100K has been added to cover the increased costs of streetlight electricity.

Kelly Girtz
Mayor
Unified Government of Athens-Clarke County, Georgia
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- Grants & Community Impact Coordinator – Sustainability Office: $79k (9 months) to pursue and manage grants and funding opportunities in pursuit of M&C sustainability goals, including the 2035 (ACCGov) / 2050 (Community) 100% Clean and Renewable Energy Commitments.
- Federal Affairs Consultant - $75k in the Manager's Office for professional services in support of ACCGov in seeking federal funding and support.
- Transportation & Public Works – $59K is included for an additional Traffic Engineering Tech Position needed to deal with the high demand for traffic studies, speed studies, pedestrian counts, etc.
- Tax Assessor – An additional Appraiser position ($72K) has been added as recommended by the recent audit by Operational Analysis.
- Municipal Court – An additional Court Clerk position ($56K) is included to deal with a backlog of online payments. Additional revenue collected by reducing the backlog will cover the cost of the position for FY25.
- Probate Court – A part-time Staff Attorney ($34K for 6 months) is included to address a backlog of required fiduciary filings.
- Manager's Office – An additional Assistant Manager position ($52K for 3 months) is included for the last quarter of FY25.
- Animal Services – An additional $67K is included for increased maintenance needs and medical services and supplies.

Public Safety initiatives that provide dignity to the public and improve safety continue as a key consideration:

- $700k has been budgeted across Public Safety departments (primarily the Fire Department) to fund items that were included in the first ACCGov/Fire Union collective bargaining agreement.
- Police – Alternative Response Team: $500K has been added to the General Fund budget to continue the program that began as a local ARPA program.
- Police – Youth Cadet Corps: $90K to expand the program and add ten cadets (for a total of 20).
- Firefighters/EMT's for Ladder Trucks: $162k adds three fulltime positions to increase staffing on ladder trucks to national standards. This is the second year of a three-year phase-in to add a total of nine positions to support ACCGov's three ladder trucks.
- Fire – Emergency Management Coordinator: $92k for a position assist in the oversight, planning, organization, and administration of the ACCGov Emergency Management Program.
- Sheriff – An additional $153,000 in the Sheriff's Jail budget for Medical Services for In-Custody Residents. This funding is to account for the annual cost for the new contract approved by the Commission on February 7, 2023.
- Corrections – Similarly, $50K of additional funding is included for the health care contract for returning citizens.

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- Digital Evidence Management System: $82K (split between District Attorney - $55k and Solicitor - $27k) - to streamline and integrate databases for criminal cases used by the police, prosecutors and the defense.

In an effort to address one of our community's most pressing issues, this budget commits over $5M to address affordable housing. The General Fund will transfer $4.0 million of fund balance to the Affordable Housing Fund for gap financing ($2.0 million) and single-family affordable housing ($2 million) programs. The Affordable Housing Fund also includes $1.0M of its own funding as a "strike fund" project to purchase properties for permanent affordability pursuing forthcoming Land Bank Authority recommendations from the Government Operations Committee.

This budget was a collaborative effort of many as we step into a hopeful future. Budget priorities agreed to by the Mayor and Commission at our most recent retreats helped to guide the development of the FY25 Budget. I also give a special thanks for the assistance of the Manager's Office, staff from our Finance and Human Resources Departments and many others for information needed to adopt this budget. Also, my thanks go to each member of the Commission for their thoroughness and thoughtful contributions during the development, review and adoption of the FY25 Budget. In addition, I want to recognize and express my gratitude to Mayor Pro Tempore and District 9 Commissioner, Ovita Thornton for her hard work and leadership during the Commission review of this budget.

As Mayor, I have had the opportunity to work with and meet people throughout the community, region, and state, where I routinely receive compliments for our community and our staff. This positive perception is something for which we all should be proud, and is directly attributed to the commitment regularly exhibited by both citizens and staff as we work together for the Athena ideal: to leave our community better than we found it. If you have any questions, please do not hesitate to contact me.

Sincerely,



Kelly Girtz
Mayor
Unified Government of Athens-Clarke County, Georgia
301 College Avenue Suite 300 • Athens, Georgia 30601 • (706) 613-3010
Email: kelly.girtz@accgov.com

# Mayor & Commission



**Kelly Girtz**
Mayor



**Patrick Davenport**
District 1
Commissioner



**Melissa Link**
District 2
Commissioner



**Tiffany Taylor**
District 3
Commissioner



**Allison Wright**
District 4
Commissioner



**Dexter Fisher**
District 5
Commissioner



**Jesse Houle**
District 6
Commissioner



**John Culpepper**
District 7
Commissioner



**Carol Myers**
District 8
Commissioner



**Ovita Thornton**
District 9
Commissioner



**Mike Hamby**
District 10
Commissioner

# Principal Officials

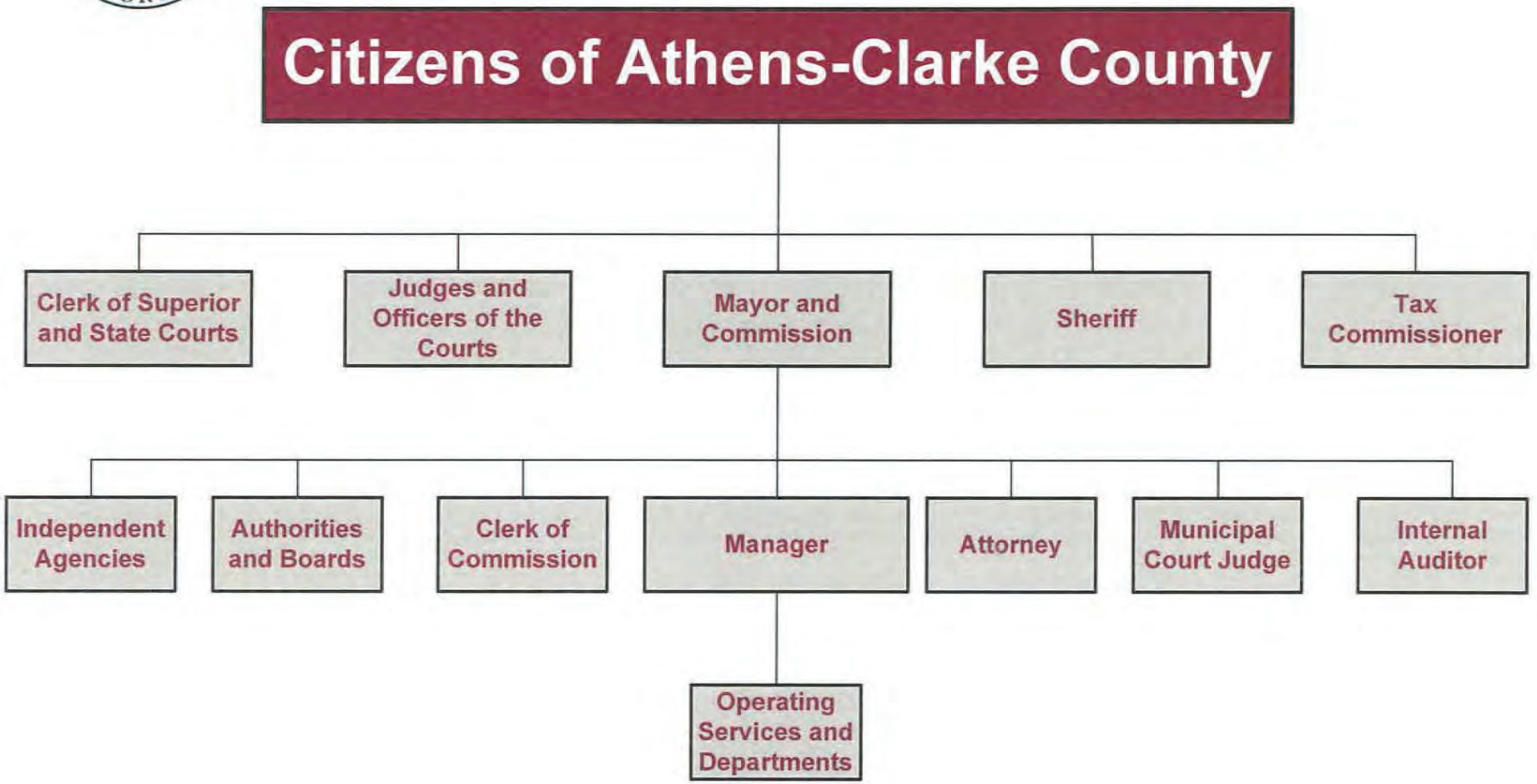
## Elected Officials

| | | | |
|---|---|---|---|
| **Clerk of Courts** | Elisa Zarate | **State Court Chief Judge** | Charles Auslander |
| **Coroner** | Sonny Wilson | **State Court Judge** | Ryan Hope |
| **District Attorney** | Deborah Gonzalez | **Superior Court Chief Judge** | Lisa Lott |
| **Magistrate Court Chief Judge** | Benjamin Makin | **Superior Court Judge** | Eric Norris |
| **Probate Court Judge** | Susan Schaffer | **Superior Court Judge** | H. Patrick Haggard |
| **Sheriff** | John Q. Williams | **Superior Court Judge** | Lawton Stephens |
| **Solicitor General** | Will Fleenor | **Tax Commissioner** | Toni Meadow |

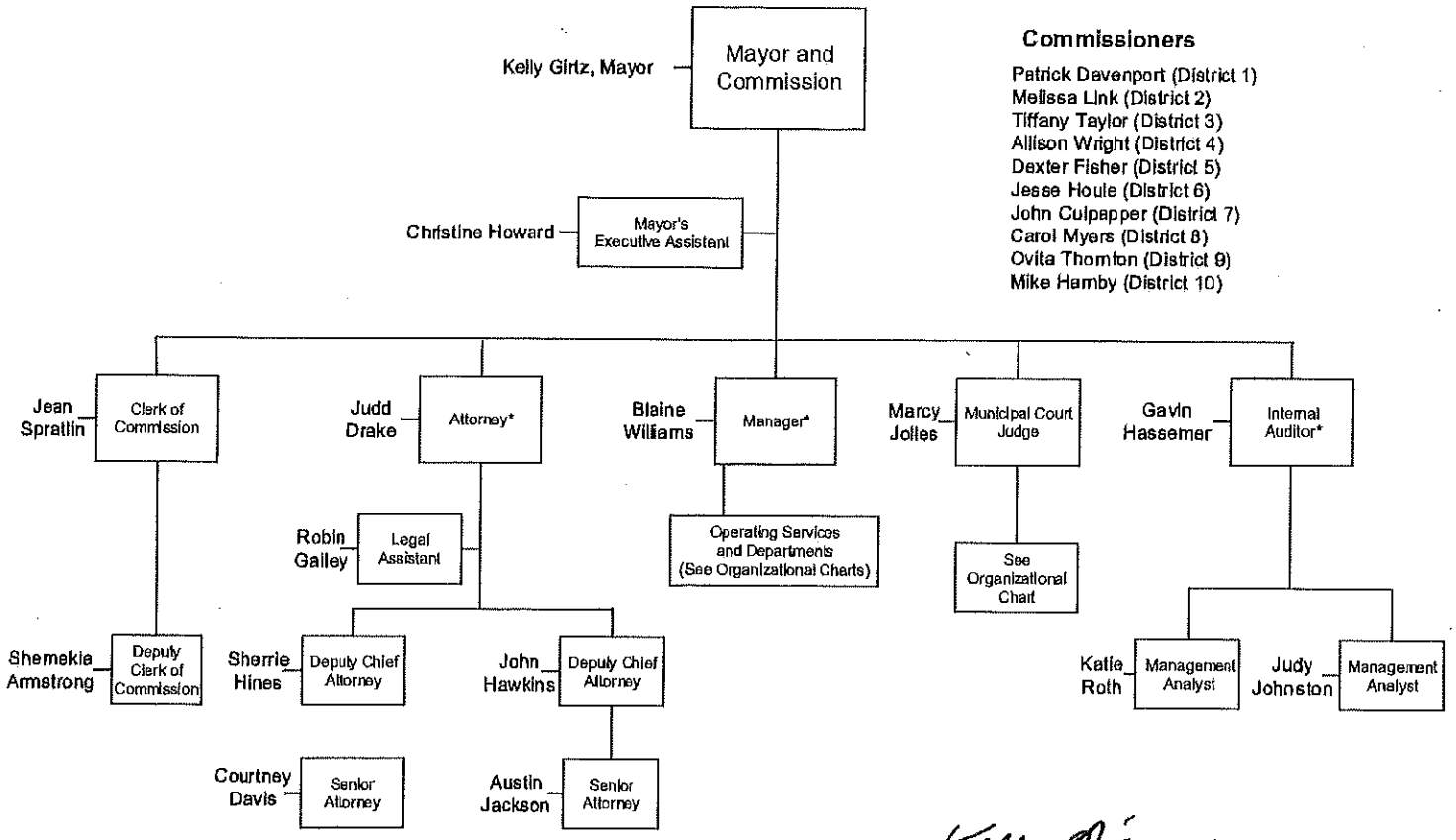
## Appointed Officials

| | | | |
|---|---|---|---|
| **Manager** | Blaine H. Williams | **Economic Development Director** | Ilka McConnell |
| **Assistant Manager** | Niki Jones | **Finance Director** | David Boyd |
| **Assistant Manager** | Vacant | **Housing & Community Development Director** | Roderick Wallace |
| **Attorney** | Judd Drake | **Human Resources Director** | Lori Pollock (Interim) |
| **Internal Auditor** | Gavin Hassemer | **Information Technology Director** | Travis Cooper |
| **Airport Director** | Mike Mathews | **Juvenile Court Judge** | Amanda Trimble |
| **Animal Services Director** | Kristall Barber | **Leisure Services Director** | Kent Kilpatrick |
| **Building Inspection Director** | Doug Hansford | **Municipal Court Judge** | Marcy Jolles |
| **Budget & Strategic Analysis** | Joseph D'Angelo | **Organizational Development Director** | Patrice Nyatuame |
| **Central Services Director** | Andrew Saunders | **People & Belonging Director** | Remy Epps |
| **Chief of Fire & Emergency Services** | Nate Moss | **Planning & Zoning Director** | Bruce Lonnee (Interim) |
| **Chief of Police** | Jerry Saulters | **Public Transit Director** | Victor Pope |
| **Chief Tax Appraiser** | Kirk Dunagan | **Public Utilities Director** | Hollis Terry |
| **Clerk of Commission** | Jean Spratlin | **Solid Waste Director** | Suki Janssen |
| **Communications Director** | Jeff Montgomery | **Sustainability Director** | Mike Wharton |
| **Corrections Warden** | Ray Covington | **Supervisor of Elections & Voter Registration** | Charlotte Sosebee |
| **County Extension Coordinator** | Elizabeth Conway | **Transportation & Public Works Director** | Stephen Bailey |

# Athens-Clarke County Unified Government Organizational Chart Overview



# Mayor and Commission

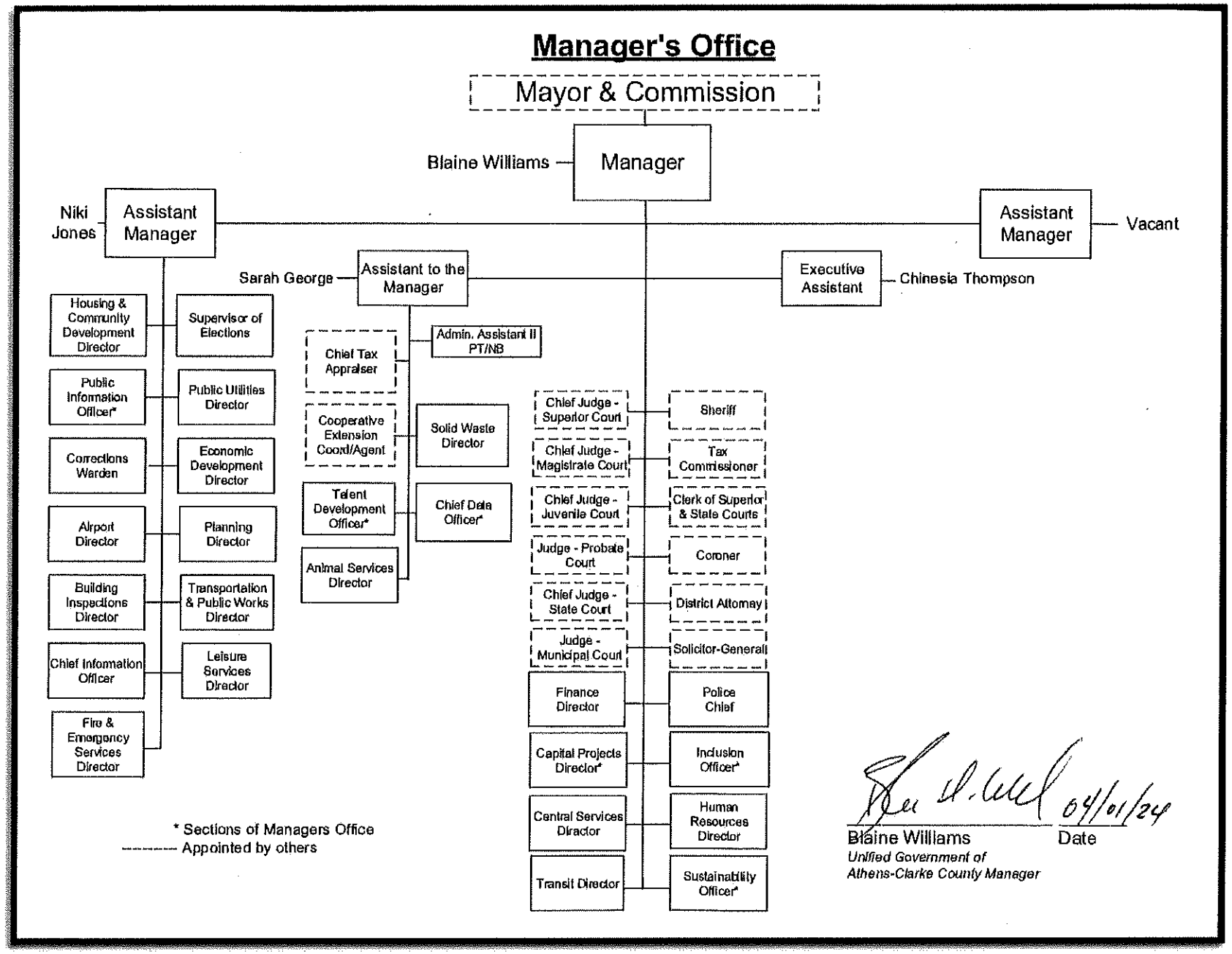



**Commissioners**

Patrick Davenport (District 1)
Melissa Link (District 2)
Tiffany Taylor (District 3)
Allison Wright (District 4)
Dexter Fisher (District 5)
Jesse Houle (District 6)
John Culpepper (District 7)
Carol Myers (District 8)
Ovita Thornton (District 9)
Mike Hamby (District 10)

*Charter Officers

Kelly Girtz, Mayor _____ Date _____


Manager's Office
Mayor & Commission
Blaine Williams
Manager
Niki Jones
Assistant Manager
Assistant Manager
Vacant
Sarah George
Assistant to the Manager
Executive Assistant
Chinesia Thompson
Housing & Community Development Director
Supervisor of Elections
Public Information Officer*
Public Utilities Director
Corrections Warden
Economic Development Director
Airport Director
Planning Director
Building Inspections Director
Transportation & Public Works Director
Chief Information Officer
Leisure Services Director
Fire & Emergency Services Director
Chief Tax Appraiser
Admin. Assistant II PT/NB
Cooperative Extension Coord/Agent
Solid Waste Director
Talent Development Officer*
Chief Data Officer*
Animal Services Director
Chief Judge - Superior Court
Chief Judge - Magistrate Court
Chief Judge - Juvenile Court
Judge - Probate Court
Chief Judge - State Court
Judge - Municipal Court
Sheriff
Tax Commissioner
Clerk of Superior & State Courts
Coroner
District Attorney
Solicitor-General
Finance Director
Police Chief
Capital Projects Director*
Inclusion Officer*
Central Services Director
Human Resources Director
Transit Director
Sustainability Officer*
* Sections of Managers Office
-------- Appointed by others
Blaine Williams
Unified Government of Athens-Clarke County Manager
04/01/24
Date

# FY25 Summary

## Executive Summary

**Overall Budget**

This Budget includes a General Fund Budget of $203.6 million for FY25, $17.0 million more than the FY24 Budget. The Operating Budget for All Funds totals $308.0 million. The Capital Budget for all funds is $51.6 million. In total, the Operating and Capital Budget for FY25, $359.6 million, is $25.0 million more than the FY24 Original Budget.

**Millage Rate**

The millage rate for FY25 (property tax year 2024) is 12.45 mills, the same as the FY24 rate. Property Tax information for FY25 is included on page B-9 of this section.

**Use of Fund Balance**

The FY25 Budget for the General Fund includes the use of $14.3 million of Fund Balance; $8.65 million for operating items and $5.68 million for capital.

**Department Requests**

ACCGov Departments requested $11.7 million in FY25 ($8.5 million in the General Fund) for operating expenditures for new initiatives, new programming, additional positions and SPLOST/TSPLOST operating budget impacts. This budget includes roughly $4.3 million for these additional expenses ($2.8 in the General Fund). See pages B-15 to B-18 for information on these increases to departmental budgets.

**Additional Positions**

The FY25 Budget includes 15 new fulltime authorized positions across all funds (17 in the General Fund, reduction of 8 in Special Programs Fund) and 4 positions transitioning from ARPA funding to the General Fund. These 19 positions bring the authorized level of positions to 1,796. See page B-19 in this section for a list of position changes.

**Pay Adjustment**

The Budget includes approximately $2.4 million for the FY25 portion of Public Safety Step Plan, which was implemented in FY21. This provides for a 4% step table increase, eligible step increases and impacts from the Sheriff's Office market survey study.

The Budget includes a 4% market increase ($1.3 million in the General Fund) and a 3% pay table adjustment ($200,000) for ACCGov's Unified Plan (non-Public Safety).

The General Fund also includes $1.2 million of additional Overtime funding in the budgets for Police, Fire and Sheriff to cover rising overtime usage and costs. In an effort to account for the large number of vacancies and to bring salary budgets more in line with actual expenses, General Fund departments were budgeted for filled and new positions only. With vacancies decreasing across the government, additional funding was added in each department in anticipation of them becoming more fully staffed.

## Mayor & Commission Strategic Plan Goals, Strategies and Initiatives

Listed below are the Mayor and Commission's Strategic Plan, Goals, Strategies, and Initiatives as approved on March 1, 2022. These Strategic Commitments and Goals have been used to guide the development of budget initiatives.

### Goal Area 1: Good Neighbors-

**A. Work to create and implement systems to identify, acknowledge, and address racism, trauma, harm and violence in our community**

1. Continue supporting the Athens Justice and Memory Project.
2. Enact the policy recommendations of the Human Relations Commission.
3. Build public awareness of the Police Department's trust-building activities.
4. Convene and help lead Juneteenth stakeholders' committee.

**B. Proactively reform systems of accountability to reduce jail and supervised population and plan for transitioning and returning residents**

1. Create a welcoming environment for individuals transitioning out of incarceration.
2. Provide alternative programs to arrest, such as pre-arrest diversion.

**C. Decrease crime and keep residents safe through "community centric" services**

1. Develop a community risk reduction plan.
2. Continue to enhance ACCGov support of Emergency Medical Service delivery.

**D. Drive community transformation with a focus on creating spaces that are respectful and welcoming**

1. Make improvements to College Square Plaza.
2. Expand and maintain community access to public garden spaces.
3. Expand learning through demonstration garden and outdoor kitchen.
4. Develop a culture of place-making through applicable projects.

**E. Support and promote healthy lifestyle choices: moving, eating, forming healthy relationships, physical and psychological care**

1. Target health and nutrition education programming to priority populations.
2. Increase use of Supplemental Nutrition Assistance Program (SNAP) and Special Supplemental Nutrition Program for Women, Infants and Children (WIC).

**F. Examine, understand and improve public safety polices and processes to enhance public trust**

1. Form relationships with respected and trusted community members.
2. Extend ACCGov's reach into the community.

### Goal Area 2: Identify and Close Gaps in Partnership with the Community-

**A. Partner to develop tools and relationships to increase awareness of and access to Athens workforce and workplace development opportunities**

1. Support the Clarke County School District Career Academy in meeting regional workforce needs.
2. Reinvent A-Corps to an internally focused program.

**B. Build and maintain two-way information pipelines through relationship building**

1. Create internal and external cultures of shared collaboration and collective impact.
2. Amplify partnership with Neighborhood Leaders.

**C. Identify ways to address unaddressed community needs and develop programs, policies, and processes to facilitate community transformation**

1. Humanize community data.
2. Partner directly with and listen to residents at the neighborhood level.

**D. Ensure existing resources reach marginalized people and those most in need through effective and accessible social service delivery, nonprofit capacity building, and problem solving with connected community partners**

1. Promote and provide technical assistance for nonprofit capacity building.
2. Explore potential avenues for supporting the creation of a usable nonprofit directory.
3. Develop and implement Advantage Behavioral Health Systems' Alternative Response Team pilot program.

**E. Support diverse, innovative and creative economy**

1. Bring together cross-departmental and external resources at Costa building to support diverse entrepreneurs.
2. Identify needs of underserved entrepreneurs and employees in Athens-Clarke County.
3. Assess ways to assist low-wage workers.

### Goal Area 3: Organizational Improvement-

**A. Develop strategies to recruit, reward, and retain high performing employees, both internally and externally, including individuals coming out of the justice system**

1. Meet current and future workforce needs.
2. Become an employer of choice in the community.
3. Encourage employee health and work life balance.
4. Prepare employees for their next job through succession planning and developing a clear path for growth/development.

**B. Create a culture for high performance: increase interdepartmental collaboration, events, better cross-departmental workforce strategy**

1. Develop training for employees based on identified needs to deliver exceptional services.
2. Develop strategic plans for all ACCGov departments with associated performance metrics.
3. Develop a career pipeline at ACCGov for returning-residents.
4. Expand Blue Level Inclusion, Diversity and Equity (IDE) training to all staff and Board, Authority and Commission (BAC) members.

**C. Improve programs, processes, policies and communication external and internal, assess how resources are allocated to meet existing and future needs for better service delivery and what we deliver**

1. Develop an Equity Toolkit to help departments operationalize equity.
2. Create a technology governance structure to prioritize systems and coordinate software improvements.
3. Provide the tools staff need to improve their daily work and deliver better service to residents.
4. Build capacity for continuous organizational improvement.

**D. Increase resident engagement in the decision-making process to give greater emphasis to information and power sharing, mutual respect and reciprocity between residents and their government**

1. Create an ACCGov community engagement playbook.
2. Improve residents experience with public engagement and public-facing digital services.
3. Support Boards, Authorities, and Commissions (BACs) as vehicles for education, information sharing, and engagement in decision-making.

4. Develop common practices, policies, and procedures and train all Board, Authority, and Commission (BAC) members and department liaisons.

### Goal Area 4: Quality, Stable, Affordable Housing for All-

**A. Support home ownership by increasing opportunities for low- and middle-income people to own a home and help people retain and remain in homes**

1. Study potential to freeze property taxes for groups of homeowners.
2. Make current and prospective homeowners aware of home affordability programs.

**B. Update development codes, zoning, and funding/resources resulting in diverse, affordable housing options to meet community needs**

1. Prioritize Planning Commission recommendations assigned by the Mayor.
2. Equip Neighborhood Leaders with in-field fair housing education materials.
3. Create more flexible housing options in all zones of the county.
4. Encourage mixed-income development and measure density bonus effectiveness.
5. Revisit rural future land use classification and associated zoning within comprehensive plan update.
6. Define areas where housing expansion is and is not appropriate.
7. Improve resident access to solar and weatherization programs.

**C. Preserve and increase the supply of affordable rental housing**

1. Acquire apartment complex to preserve supply of affordable housing.
2. Incentivize green building updates while preserving or improving affordability.

**D. Prevent and reduce homelessness by enabling supportive housing options that meet a variety of needs**

1. Expand the emergency shelter supply.
2. Help households exit homelessness.
3. Complete homelessness strategic plan.
4. Support sanctioned structured temporary homeless encampment.

**E. Improve equitable housing opportunities in identified disinvested or underinvested areas**

1. Use Land Bank Authority to curb gentrification.
2. Encourage reinvestment and improvement of housing stock through effective deployment of Neighborhood Revitalization Strategy Areas.
3. Investigate expansion of sewer service.

**F. Provide support to tenants to improve quality of life**

1. Partnership with Magistrate court to prevent tenant evictions.
2. Benchmark how other communities are protecting fair housing rights.

### Goal Area 5: Safely Move Around Athens-

**A. Improve, expand and maintain sidewalks, shared-use paths, and bike facilities to provide greater opportunities for residents to use active transportation safely**

1. Determine gaps in and need for active transportation infrastructure throughout the community.
2. Develop a comprehensive pedestrian routing map.

**B. Pursue inter-city travel options to connect Athens with other cities**

1. Connect to fixed and express service routes.
2. Pursue regional bike routes and Oconee Rivers Greenway System network expansion.
3. Connect to regional bus service.

**C. Expand multi-modal Transit access to reduce auto dependency and provide greater mobility for Athens residents**

1. Use transfer centers to expand rideshare, park/ride and direct service routes.
2. Explore opportunities to bridge Transit service gaps using customer-informed micro-transit service.
3. Identify strategies to provide financially sustainable fare-free Transit service.
4. Encourage more integrated Transit-centric areas.
5. Investigate on and off-street and study parking deck effectiveness.

**D. Create more usable and aesthetically pleasing corridor connections between residential and commercial areas**

1. Expand beautification efforts and programs to mitigate litter and discourage illegal dumping.
2. Re-examine county-wide paving schedule.
3. Quantify accessory infrastructure needed in traditionally underserved areas as primary services.

**E. Enhance safety for all modes of transportation**

1. Support Vision Zero community strategies to reduce traffic fatalities.

### Goal Area 6: Built and Natural Infrastructure-

**A. Develop well-planned new infrastructure according to future land use values and framework**

1. Develop and implement technology standards with built-in resiliency and redundancy guidelines.
2. Verify existing rights-of-way (ROW), standardize ROW data management processes, and conduct future ROW need-based mapping.
3. Work with industries and large organizations to adopt technologies that reduce and shift water demand.
4. Develop timeline to have quarry online.

**B. Ensure equitable access to infrastructure to enhance safety and identity**

1. Leverage in-field audits to collect information that would benefit all departments via a reporting tool.
2. Complete a comprehensive inventory of all lead service lines in the county.
3. Develop and implement a phased plan for decommissioning oxidation ponds.

**C. Provide adequate funding for maintenance of existing and newly constructed infrastructure**

1. Account for data-informed life cycle costs when budgeting for new infrastructure.
2. Improve communication and processes for departments interested in pursuing grant funding.
3. Implement Tax Allocation Districts (TADs).

**D. Follow through on commitment to 100% Clean and Renewable Energy resolution**

1. Develop action items and processes needed to implement Tier 1 recommendations from the adopted 100% Clean and Renewable Energy Action Plan.
2. Embed recommendations from the adopted 100% Clean and Renewable Energy Action Plan into a new sustainability ordinance, or into existing ordinances where applicable.
3. Promote adoption of electric vehicle technology.
4. Expand the use of solar in order to reduce reliance on non-renewable energy sources.
5. Assess feasibility of renewable or regenerative deployments for ACCGov facilities.

**E. Address ecosystem health, infrastructure sustainability and resilience**

1. Initiate an annual "State of the Environment" review.
2. Evaluate greenspace and wildlife corridors for function, with an emphasis on conserving habitat connectivity and ecosystem services.
3. Promote creation of native habitat and incentivize removal of invasive plant species.

4. Develop at least two water trail access points, along with other diverse opportunities to engage with nature.

# General Fund Summary

**Summary FY25 Annual Operating and Capital Budget**
**Commission Approved**

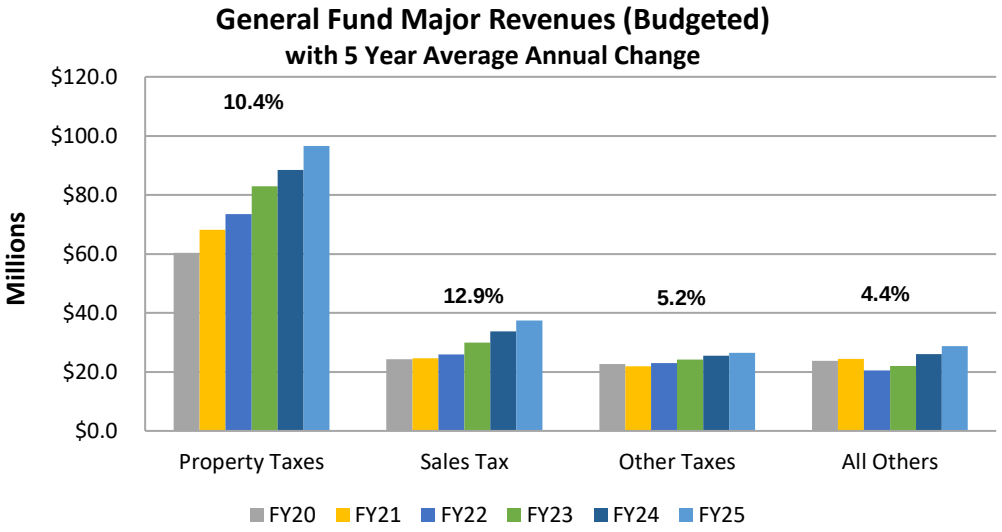
| | FY24 Approved Budget | FY25 Approved Budget | $▲ | %▲ |
|---|---|---|---|---|
| **Revenues:** | | | | |
| Property Taxes | 88,501,650 | 96,641,650 | 8,140,000 | 9.2% |
| Sales Tax | 33,731,000 | 37,400,000 | 3,669,000 | 10.9% |
| Other Taxes | 25,458,000 | 26,502,000 | 1,044,000 | 4.1% |
| Licenses & Permits | 916,000 | 928,500 | 12,500 | 1.4% |
| Intergovernmental Revenues | 1,314,360 | 1,519,050 | 204,690 | 15.6% |
| Charges for Services | 13,507,671 | 15,894,830 | 2,387,159 | 17.7% |
| Fines & Forfeitures | 1,620,000 | 1,706,000 | 86,000 | 5.3% |
| Other Revenues | 3,868,097 | 3,417,000 | (451,097) | -11.7% |
| Other Financing Sources | 4,861,506 | 5,245,178 | 383,672 | 7.9% |
| **Total Revenues** | **$173,778,284** | **$189,254,208** | **$15,475,924** | **8.9%** |
| Prior Year Fund Balance - Oper. | 4,302,225 | 8,654,874 | 4,352,649 | 101.2% |
| Prior Year Fund Balance - Capital | 8,531,000 | 5,684,800 | (2,846,200) | -33.4% |
| **Total Revenues & Other Sources** | **$186,611,509** | **$203,593,882** | **$16,982,373** | **9.1%** |
| **Expenditures:** | | | | |
| General Government | 42,314,555 | 42,516,593 | 202,038 | 0.5% |
| Judicial | 12,619,195 | 14,534,001 | 1,914,806 | 15.2% |
| Public Safety | 69,264,116 | 80,257,036 | 10,992,920 | 15.9% |
| Public Works | 19,452,382 | 22,163,545 | 2,711,163 | 13.9% |
| Cultural And Recreation | 9,837,892 | 10,506,447 | 668,555 | 6.8% |
| Housing And Development | 5,554,965 | 6,768,686 | 1,213,721 | 21.8% |
| Quasi-Governmental Agencies | 6,968,316 | 7,325,295 | 356,979 | 5.1% |
| Debt Service | 1,317,622 | 1,314,022 | (3,600) | -0.3% |
| **Total Operating Expenditures** | **$167,329,043** | **$185,385,625** | **$18,056,582** | **10.8%** |
| Other Financing Uses - Oper. | 3,349,966 | 5,650,457 | 2,300,491 | 68.7% |
| **Total Operating Expenditures & Other Financing Uses** | **$170,679,009** | **$191,036,082** | **$20,357,073** | **11.9%** |
| Other Financing Uses - Capital | 15,932,500 | 12,557,800 | (3,374,700) | -21.2% |
| **Total Operating & Capital Expenditures** | **$186,611,509** | **$203,593,882** | **$16,982,373** | **9.1%** |

## Summary FY25 Annual Operating and Capital Budget
## Commission Approved

| | FY25 Operating Budget | FY25 Capital Budget | FY25 Approved Budget |
|---|---|---|---|
| **Revenues:** | | | |
| Property Taxes | 91,360,650 | 6,873,000 | 98,233,650 |
| Sales Tax | 37,400,000 | | 37,400,000 |
| Other Taxes | 32,302,000 | 0 | 32,302,000 |
| Licenses & Permits | 2,928,500 | | 2,928,500 |
| Intergovernmental Revenues | 8,198,846 | | 8,198,846 |
| Charges for Services | 128,381,288 | 17,212,809 | 145,594,097 |
| Fines & Forfeitures | 1,945,000 | | 1,945,000 |
| Other Revenues | 4,618,973 | | 4,618,973 |
| Other Financing Sources | 31,294,124 | 12,557,800 | 43,851,924 |
| **Total Revenues** | **$338,429,381** | **$36,643,609** | **$375,072,990** |
| Prior Year Fund Balance | 11,839,645 | 5,899,800 | 17,739,445 |
| Use of Unrestricted Net Position | 797,637 | 21,628,418 | 22,426,055 |
| **Total Revenues & Other Sources** | **$351,066,663** | **$64,171,827** | **$415,238,490** |
| Less Interfund Transfers & Charges | (42,965,954) | (12,557,800) | (55,523,754) |
| **Total Revenues** | **$308,100,709** | **$51,614,027** | **$359,714,736** |
| **Expenditures:** | | | |
| General Government | 97,637,339 | 756,000 | 98,393,339 |
| Judicial | 15,134,368 | 90,000 | 15,224,368 |
| Public Safety | 84,610,932 | 2,053,000 | 86,663,932 |
| Public Works | 65,559,353 | 47,052,027 | 112,611,380 |
| Cultural And Recreation | 10,541,447 | 1,170,000 | 11,711,447 |
| Housing And Development | 28,376,257 | 493,000 | 28,869,257 |
| Quasi-Governmental Agencies | 12,336,475 | | 12,336,475 |
| Debt Service | 25,740,459 | | 25,740,459 |
| **Total Operating Expenditures** | **$339,936,630** | **$51,614,027** | **$391,550,657** |
| Other Financing Uses | 11,010,635 | 12,557,800 | 23,568,435 |
| **Total Expenditures & Other Financing Uses** | **$350,947,265** | **$64,171,827** | **$415,119,092** |
| Less Interfund Transfers & Charges | (42,965,954) | (12,557,800) | (55,523,754) |
| **Total Expenditures** | **$307,981,311** | **$51,614,027** | **$359,595,338** |
| **Designated for Future Capital Improvements & Debt Service Requirements** | 119,398 | | 119,398 |
| **Total Expenditures & Designations** | **$308,100,709** | **$51,614,027** | **$359,714,736** |

## General Fund Revenues

Total General Fund Revenue is projected to be $189.3 million in FY25, approximately $15.5 million or 8.9% more than the FY24 Budget.




**Property Taxes**

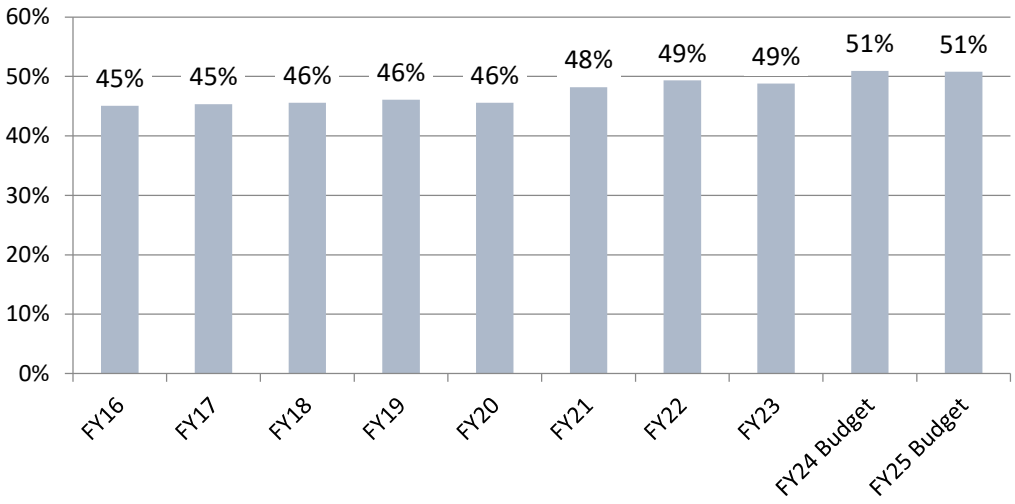
Total General Fund Property Taxes are projected to be $96.6 million, approximately $8.1 million or 9.2% more than originally estimated for FY24. The budget estimate for property taxes is based on the millage rate of 12.45 mills (same rate as last year). Based on early estimates from the Board of Tax Assessors and the Tax Commissioner, the 2024 net Tax Digest is approximately $7.6 billion, a net increase of approximately 10% over the 2023 net Tax Digest. Property tax revenues include real and personal property, motor vehicle taxes (prior to March 2013), Title Ad Valorem Taxes or TAVT (motor vehicle after March 2013), real estate transfer and intangible recording taxes. Also, the estimated revenue for property taxes factors in the increase in the local homestead exemption and the local low-income homestead exemption approved by voters in November 2022.

- Based on current local share percentages and current revenue trends, ACCGov's TAVT and Motor Vehicle Taxes are estimated to be $6.0 million in FY25, higher than the FY24 Budget. The TAVT estimate for FY25 is based on the state set rate of 7%.

- Real estate Transfer and Intangible Recording Taxes are estimated to generate $780,000, a decrease of $250,000 from FY24 Budget.

In FY25, Property Tax Revenue is projected to be 51% of the General Fund Operating Revenue. The following graph shows that property taxes as a percentage of General Fund Revenues have ranged from 45% to 51% since FY16. The FY25 Budget continues the careful balance of General Fund Revenues from Property Taxes (51%), Sales Taxes (20%), and other General Fund sources (29%).

## Property Taxes as % of the General Fund (FY16-FY25)



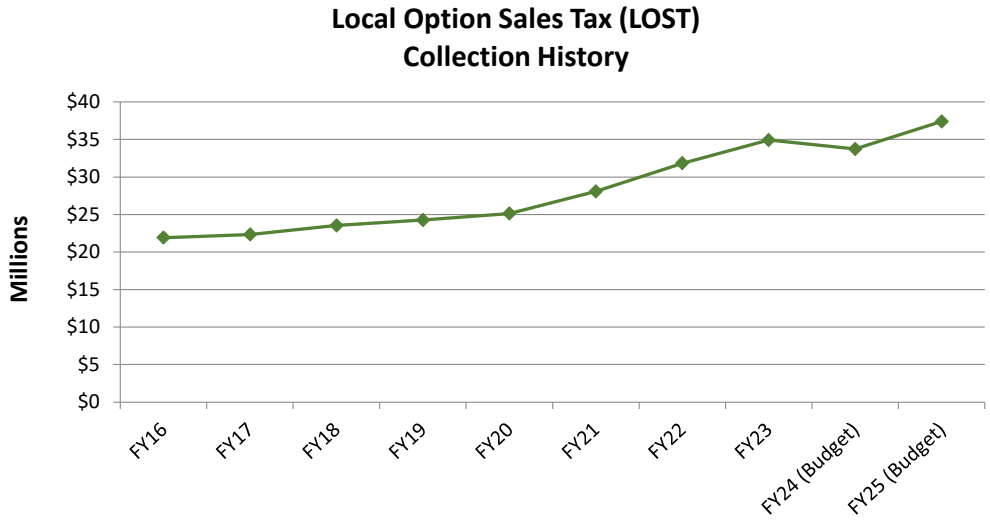

**Athens-Clarke County, Georgia**
**Property Tax Rates**
**(Per $1,000 of Assessed Value)**
**Last Ten Years (2015-2024)**

| | | | | | Athens-Clarke County | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | State | County School District (1) | | | General | Sales Tax | General | | | Total |
| Calendar | of | | Debt | | Gross | Reduction | Net | Debt | | Tax |
| Year | Georgia | General | Service | Total | Rate | (2) | Rate | Service | Total | Rates |
| 2015 | 0.05 | 20.00 | --- | 20.00 | 20.13 | -6.18 | 13.95 | --- | 13.95 | 34.00 |
| 2016 | 0.00 | 20.00 | --- | 20.00 | 20.07 | -6.12 | 13.95 | --- | 13.95 | 33.95 |
| 2017 | 0.00 | 20.00 | --- | 20.00 | 19.70 | -5.75 | 13.95 | --- | 13.95 | 33.95 |
| 2018 | 0.00 | 20.00 | --- | 20.00 | 19.69 | -5.74 | 13.95 | --- | 13.95 | 33.95 |
| 2019 | 0.00 | 20.00 | --- | 20.00 | 19.41 | -5.46 | 13.95 | --- | 13.95 | 33.95 |
| 2020 | 0.00 | 20.00 | --- | 20.00 | 19.113 | -5.413 | 13.70 | --- | 13.70 | 33.700 |
| 2021 | 0.00 | 20.00 | --- | 20.00 | 18.766 | -5.066 | 13.70 | --- | 13.70 | 33.700 |
| 2022 | 0.00 | 18.80 | --- | 18.80 | 17.976 | -4.876 | 13.10 | --- | 13.10 | 31.900 |
| 2023 | 0.00 | 18.80 | --- | 18.80 | 17.260 | -4.810 | 12.45 | --- | 12.45 | 31.250 |
| 2024 | 0.00 | 18.80 | --- | 18.80 | 17.184 | -4.734 | 12.45 | --- | 12.45 | 31.250 |

1) The Clarke County School District sets the property tax millage rate for the school district separately. The rate listed is estimated.
2) In 1978, the City and County implemented a rollback of property taxes based on the receipt of local option sales tax revenues as required by Georgia Law.

**Local Option Sales Taxes (LOST)**

An estimate of $37.4 million is included for FY25, a $3.7 million (11%) increase over the FY24 Original Budget. LOST revenues have averaged a 7.8% annual increase over the five fiscal years ending June 30, 2023. Also, over the most recent calendar year, LOST revenue has totaled $36.1 million. Sales tax growth is anticipated to moderate through FY25.




**Other Taxes**

Other Taxes are projected to be $26.5 million in FY25, $1 million higher compared to the FY24 Budget. This estimate reflects current trends in revenues for franchise fees, business taxes, and alcohol and rental car excise taxes.

- Franchise Fees on electricity, gas, telephone and cable services are estimated to be $8.4 million in FY25 based on current trends and rates, similar to the current budget.

- The Insurance Premium Tax is the largest Other Tax and is estimated to generate $11.7 million based on current trends, a $1 million increase over the FY24 Budget. This tax is based on the value of insurance sold in the county and is collected by the state and remitted annually to ACCGov each October.

- Based on current revenue activity, excise tax revenues are estimated at $3.7 million in FY25, $100,000 higher than last year. This includes excise taxes on beer, wine, and liquor are estimated to generate $2.5 million and the excise taxes on mixed drinks and rental motor vehicles are anticipated to generate $1 million and $257,000 respectively in FY25.

- Based on current trends, revenues from annual Occupation Tax Certificates or Business Licenses are estimated to be $1.8 million in FY25, about the same as what was budgeted for in FY24.

- Delinquent Tax Collections are estimated to be $346,000, the same level as FY24.

**Licenses and Permits**
Revenue from current alcohol license fees, and based on current business activity, are anticipated to generate $928,500 in FY25, similar to the FY24 Budget.

**Intergovernmental**
The FY25 budget for Intergovernmental Revenue is $1.3 million, a 15.6% increase over FY24. This increase is attributable to an increase to the Georgia Department of Corrections daily subsidy per returning resident housed from $22 to $24 per day beginning April 1, 2024. With this increased rate, the FY25 revenue estimate for this item is $1.4 million, $204,700 more than FY24.

**Charges for Services**
This budget includes an estimate of $15.9 million in FY25 for Charges for Services, $2.4 million more than FY24.

- Downtown parking fee revenues, as managed by the Athens Downtown Development Authority (ADDA), are anticipated to generate $4.0 million in FY25. This includes a $0.25/hour increase to the on-street parking rate and an increase of $0.50/hour to deck fees (first hour remains free). The Downtown parking fee amount does not include an estimated $405,000 from parking fine revenue in the downtown area. The ADDA managed parking program includes the revenue from the operations of the Washington Street Parking Deck, the College Avenue Parking Deck, on-street metered parking spaces, and parking lots. The Mayor & Commission have also increased the portion of net revenues that goes back to ADDA per contract from 20% to 40%.

- Based on the current cost allocation plan, total administrative overhead charges for services provided by the General Fund to other funds will be $3.6 million, approximately $200,000 more than FY24. The cost allocation study was updated for FY24 resulting in additional charges to the enterprise funds and for the Building Inspection Fund.

- Revenue from collection of taxes on behalf of other governmental entities by the Tax Commissioner's Office is estimated to be $3.3 million in FY25.

- Leisure Services is estimated to generate $1.1 million in FY25, an increase of $300,000 the FY24 Budget, and includes fees in accordance with the Pricing Policy approved by the Mayor and Commission in December 2018.

- Parking fees from the Courthouse parking deck are anticipated to generate $385,000 in FY25, an increase of $79,000 compared to the FY24 Budget.

**Fines & Forfeitures**
Based on revenue trends over the last twelve months, total revenues from fines and forfeitures are estimated to be $1.7 million in FY25, a slight increase from the FY24 Budget.

- Revenue from the Municipal Court fines is projected to generate $1.0 million in FY25, similar to current trends. Fine revenues from the Superior, State, Magistrate, and Juvenile Courts are anticipated to generate $181,000 in total, similar to the FY24 Budget.

- Based on current trends, ADDA collected parking fines in the downtown area are estimated to be $405,000 in FY25, similar to FY24.

**Other Financing Sources**

Other Financing Sources (or Transfers In) reflects transfer of monies from other Funds to the General Fund and the FY25 Budget reflects transfers totaling $5.2 million ($383,700 more than FY24). Almost all of this amount ($4.5M), are transfers from Enterprise and Internal Service Funds to the General Fund for pension and other post-retirement benefits (OPEB) expenses for employees in those funds. (Note: this transfer doesn't increase or decrease the net cost to the General Fund, it only shifts where these expense and liabilities are recorded.) Also, the FY25 Budget includes an operating transfer of $716,300 from the Hotel/Motel Tax Fund covering designated programs in General Fund departments.

**Use of Fund Balance**

The FY25 Budget plans the use of $14.3 million in Fund Balance, $1.5 million more than the FY24 Budget, and are planned for Capital ($5.68 million) and on-going operating costs ($8.65 million). Based on the current financial and economic conditions, the General Fund Balance is expected to remain above the two-month operating reserve amount (16.7% or $34 million) by the end of FY25. Finally, though not an appropriation of fund balance, the Commission has approved assigning $1.0M of General Fund Balance for the Judicial Center project in conjunction with the SPLOST 2020 Facilities Space Modernization project.

## Enterprise Funds Major Revenue Changes

For more information on individual fees, see the Schedule of Fees and Charges in section F-Other Information.

**Transit Fund**

Total revenue of $8.6 million is projected for FY25. Federal funding, estimated to be approximately $3.5 million, is based on the current Transit grant contract. TSPLOST 2023 Funding to the Transit Fund is projected to be $5 million. Similar to FY24, Transit will remain fare-free.

**Water and Sewer Fund**

Water and Sewer Fund revenues for FY25 are projected to be $69 million, an increase of $5.5 million from the FY24 Budget. For FY25, Water and Sewer rates will increase based on the updated revenue plan approved by the Mayor and Commission on February 2, 2021.

The average bill will increase between $2.00 and $4.00 per month for average water customers. ACCGov with Mayor and Commission approval has an agreement with the Low Income Household Water Assistance Program (LIHWAP) to accept funding set aside to help those who qualify with payment of water utility bills, as well as the previously approved participation in the Project Share program.

**Landfill Fund**

The Landfill Fund is projected to generate $6.7 million of revenue, $1.1 million more than the FY24 Budget. This is partially due to an increase of $10 to the tip fee (from $55/ton to $65/ton).

**Solid Waste Collection Fund**

Total revenue for the Solid Waste Collection Fund is projected at $4.7 million which is approximately $650,000 more than FY24. This is primarily due to increases in several rate categories including residential collections.

**Stormwater Fund**

The Stormwater Fund is estimated to generate $7.0 million in revenue in FY25, $2.4 million more than the FY24 original budget. On January 2, 2024, the Mayor & Commission approved changes to the level of service for the Stormwater fund managed by Transportation & Public Works, including revisions to the fee rate structure. The monthly fee for the medium single family residential category increases from $3.50 to $4.73 starting in FY25, with a 3.75% increase for each of the next 5 years followed by a 2% increase through FY33.

## Special Revenue Funds Major Revenue Changes

**Hotel-Motel Special Revenue Fund**

Receipts from this $0.07 tax are estimated to be $5.8 million in FY25, an increase of 11.5% above the FY24 Original Budget.

**Building Inspection Special Revenue Fund**

The FY25 Budget estimates $1.9 million of revenue, a $220,000 increase over FY24. There are no major rate changes included in the FY25 budget. For FY25, a 5% increase to the FY25 Construction Valuation Table is included to better reflect market values of construction. Table values correlate to median valuations as determined by the ACCGov Chief Appraiser.

## Internal Service Funds Major Revenue Changes

Internal Service Funds support operating departments. These services are copier, postage, printing, fleet maintenance, fleet replacement, and self-funded insurance programs. Revenues for Internal Service Funds are generated by allocating costs to operating departments for such services. The funding for these allocated costs is included in the departments' operating budget as indirect expenses. Revenues generated for each Internal Service Fund are designed to offset annual operating expenses rather than to accrue income.

## Maintaining Current Services

Each year, Departments and Offices are asked to develop budgets to deliver current services within a budget limit. For FY25, they were limited to a budget equal to the FY24 Budget (not including salary and benefits). Twenty-six departments submitted budget requests over their limits totaling roughly $5.4 million with the remaining departments submitting requests at or below the limit. This Budget includes the following increases in the General Fund totaling $1.6 million (for more information on these budget items, see the appropriate department page in Section C).

| Department | Budget Item | Amount |
|---|---|---|
| Police | Continue Alt. Response Teams (previously ARPA) | 500,000 |
| | Additional Rented Workspace | 80,000 |
| | Subtotal | $580,000 |
| Information Technology | Maintenance Agreement Increases | $198,500 |
| Sheriff's Office | Inmate Health Care | 153,000 |
| | Extradition Expenses | 20,000 |
| | Subtotal | $173,000 |
| Leisure Services | Part-Time Staffing | 125,000 |
| | Bear Hollow Animal Expenses | 20,100 |
| | Subtotal | $145,100 |
| Transportation & Public Works | Streetlight Electricity | 100,000 |
| | Others | 15,400 |
| | Subtotal | $115,400 |
| Fire | Protective Clothing & Equipment | 40,000 |
| | Training – Special Programs | 30,000 |
| | Vehicle Maintenance | 10,000 |
| | Medical Supplies | 10,000 |
| | Others | 6,000 |
| | Subtotal | $96,000 |
| State Court | Court Reporter Costs | 33,500 |
| | Part-time Bailiffs Wages | 30,100 |
| | Other Court Costs | 18,000 |
| | Subtotal | $81,600 |
| Animal Services | Medical Services | 50,000 |
| | Medical Supplies | 10,000 |
| | Animal Care Maintenance | 7,000 |
| | Subtotal | $67,000 |
| Corrections | Returning Citizen Health Care Services | 50,000 |
| | PREA Federal Audit | 6,500 |
| | Subtotal | $56,500 |
| Solid Waste | Homeless Camp Cleanup | 50,000 |
| | Additional Illegal Dumping Cameras | 10,000 |
| | Subtotal | $60,000 |
| People & Belonging | Internal & External Outreach | 35,000 |
| | Wireless Phones | 12,000 |
| | Subtotal | $47,000 |
| Board of Elections | Part-Time Compensation | 39,200 |
| | Board Compensation Increase | 5,900 |
| | Subtotal | $45,100 |
| Other Departments and Offices | | $113,300 |

## New Initiatives, Additional Positions, SPLOST Impacts and Other Major Changes

**Increases for New Initiatives and Additional Positions**

ACCGov departments requested a total of $6.3 million in FY25 for new initiatives and additional positions ($5.4 million in the General Fund). The FY25 Budget includes $1.2 million in the General Fund and $2.7 million across all funds (listed below) of the total request. For more information on individual new initiatives, see the appropriate department page in Section C.

| Department | New Initiative/Additional Position | Amount |
|---|---|---|
| **General Fund** | | |
| Fire | 3 FT Firefighter/EMT Positions | 162,500 |
| | EMA Coordinator Position | 91,700 |
| | Subtotal | $254,200 |
| Central Services | Facilities Rehabilitation Crew | $241,000 |
| Manager's Office | Federal Affairs Consultant | 75,000 |
| | Additional Assistant Manager (3 months) | 52,500 |
| | Subtotal | $127,500 |
| Police | Expand Youth Cadet Corps Program | $90,600 |
| District Attorney/Solicitor | Digital Evidence Management System | $82,600 |
| Sustainability | Grants & Community Impact Coordinator (9 months) | $78,600 |
| Tax Assessor | Appraiser III | $72,500 |
| Transportation & Public Works | Traffic Engineering Technician | $59,000 |
| Municipal Court | Court Clerk (cost offset by increased revenue) | $56,000 |
| Operational Analysis | Management Analyst Position (6 months) | $37,400 |
| Probate Court | Part-Time Staff Attorney | $33,900 |
| Coroner's Office | Salary Supplement | $30,000 |
| Leisure Services | Appliance Policy Impacts | $25,000 |
| Sheriff's Office | Criminal Justice Internship Program | $21,100 |
| Solid Waste | Driver I-Litter Tech (convert 2 PT to 1 FT) | $7,900 |
| | **Subtotal – General Fund** | **$1,217,300** |
| **Affordable Housing Fund** | | |
| Housing & Community Dev. | Affordable Housing Strike Fund | $1,000,000 |
| **Stormwater Fund** | | |
| Transportation & Public Works | Rock Program | 150,000 |
| | Level of Service Increase Crew | 107,800 |
| | Utility Inspector | 70,200 |
| | **Subtotal – Stormwater Fund** | **$328,000** |
| **Building Inspection Fund** | | |
| Building Inspection | Construction Division Administrator | $90,431 |
| **Water & Sewer Fund** | | |
| Public Utilities | Program Education Specialist | $73,900 |
| **Internal Support Fund** | | |
| Central Services | Radio System Analyst (convert 1 PT to 1 FT) | $26,500 |

# FY25 Expenses

In addition, the Commission added several initiatives following their budget review process (listed below).

| Commission Initiatives<br>Department | New Initiative | Amount |
|---|---|---|
| **General Fund** | | |
| Transfer to Other Funds | Affordable Housing Fund | $4,000,000 |
| Central Services | ADDA/Parking Rate Change-Revenue Sharing | 532,200 |
| | Outsourcing Additional Rural Mowing | 96,000 |
| | Subtotal | $628,200 |
| Solid Waste | Bulky Waste Program | 205,000 |
| | Composting Education Specialist | 70,000 |
| | Subtotal | $275,000 |
| Housing & Community Dev. | Housing Counseling | $100,000 |
| District Attorney | Investigator Position (from Spec Prgm to Gen Fund) | $90,400 |
| Other General Administration | PTSD Insurance Expenses | $75,000 |
| Manager's Office | City Hall Security Enhancements | $70,000 |
| Board of Elections | Spanish Language Materials | $15,000 |
| **Affordable Housing Fund** | | |
| Housing & Community Dev. | Gap Financing | 2,411,000 |
| | Single-Family Affordable Housing | 2,000,000 |
| | Total | $4,411,000 |

**Other Major Changes**

- **Manager Divisions Becoming Departments**
  The six divisions currently within the Manager's Office will be transitioned into separate departments for FY25 as the following:
  Budget & Strategic Analysis (formerly GIO and combined with Budget from the Finance Department)
  Organizational Development
  Communications (formerly Public Information)
  Sustainability
  People & Belonging (formerly Inclusion)
  Capital Projects

- **FY25 ARPA Fund Items Absorbed in the FY25 Budget**
  ARPA funding to help balance the General Fund budget has been reduced from $1.25 million in FY24 to $348,000 in FY25. Also, four positions are being transitioned from 100% ARPA Administration funding to 75% ARPA funding and 25% General Fund ($73,800 to the General Fund).

- **Fire Union Collective Bargaining Agreement**
  The FY25 Budget includes $700,000 of funding for the first ACCGov collective bargaining agreement with the Fire Union. The funding items in the agreement include:
  - $600,000 for overtime across Public Safety departments resulting from moving from a 28-day FLSA cycle to a 14-day cycle
  - $75,000 in Other General Administration for a Class and Compensation study.
  - $25,000 for supplemental service and cleaning at each fire station (previously performed by the firefighters themselves.

- **Quasi-Governmental Agencies**
  Quasi-Governmental Agencies are budgeted at $7.3 million in the General Fund for FY25, a $580,000 increase (8.6%) over the FY24 amount. For more information on funding for these agencies, please see section F – Other Information.

- **Public Safety Pay Study**
  The FY25 General Fund budget includes $545,000 for Public Safety pay study focused on Sheriff positions and its possible salary budget impact.

- **Fleet Replacement**
  An additional $494,000 has been added to the General Fund departments to fund the vehicle replacement program. All other funds have been increased by a total of $90,000 for their annual contributions.

- **General & Vehicle Liability**
  Charges for these items are increasing by approximately $385,000 ($267,000 in the General Fund) to more accurately reflect expense trends.

- **Supplemental Pay Policy**
  $212,000 of funding has been included in the FY25 budget for possible pay and benefit impacts from an updated Supplemental Pay Policy.

- **Community Partnership Programs (CPP)**
  The FY25 budget process introduced a new method for allocating funding to local agencies called the "Community Partnership Programs" (CPP). This program, approved by the Mayor and Commission on December 5, 2023, came from the former Independent/Other Agency budget process. The new process split Quasi-Governmental Agencies (mentioned above) and Community Service Agencies (which go through the new CPP process). For FY25, a total of $871,107 was approved in the Housing & Community Development Department for the agencies selected through the CPP process. This includes $550,000 in the FY25 approved budget and $321,107 in a subsequent budget adjustment (see May 7, 2024 M&C approval of FY25 CPP). The Commission approved an additional $129,000 for the CPP program, bringing the total funding to $1.0M and allowing for an increase in the FY26 CPP selection process.

- **District Attorney Positions in the Special Programs Fund**
  The FY24 Budget included eleven District Attorney positions in the Special Programs Fund. The cost of these positions was funded by Oconee County which received two federal grants that covered the salaries and benefits. One of the two grants was reduced and will now only include funding for three positions (instead of six). The second grant was not approved so there is no funding for the remaining five positions.

  The FY25 Budget for the Special Programs Fund includes funding for three fulltime positions in the District Attorney's Office ($187,800). The cost of these three positions will continue to be covered by grant funding through Oconee County.

**SPLOST Impacts**

The FY25 Budget includes funding of $68,800 for additional operating support for SPLOST projects.

| Department | SPLOST Operating Impact | Amount |
|---|---|---|
| **General Fund** | | |
| Inclusion | Equipment & Operating for Costa Building | $45,000 |
| Central Services | Facility Service Worker for Costa Building (net cost) | $18,900 |
| | **Subtotal – General Fund** | $63,900 |

## Summary of FY25 Fulltime Authorized Position Changes
## Commission Approved

**GENERAL FUND**

| Department | Number | Fulltime Position | Type | |
|---|---|---|---|---|
| **Additional Positions** | | | | |
| Central Services | 1 | Facilities Service Worker | SPLOST | |
| Central Services | 1 | Facilities Maintenance Supervisor | New Initiative | |
| Fire & Emergency Services | 1 | EMA Coordinator | New Initiative | |
| Fire & Emergency Services | 3 | Firefighter/EMT | New Initiative | |
| Manager's Office | 1 | Assistant Manager (3 months) | New Initiative | |
| Municipal Court | 1 | Court Clerk | New Initiative | |
| Operational Analysis | 1 | Management Analyst (6 months) | New Initiative | |
| Solid Waste | 1 | Driver I/Litter Tech (2 PT to 1 FT) | New Initiative | |
| Solid Waste | 2 | Driver II | New Initiative | |
| Solid Waste | 1 | Program Education Specialist | New Initiative | |
| Sustainability | 1 | Grants & Community Impact Coord (9 mo) | New Initiative | |
| Tax Assessor | 1 | Appraiser III | New Initiative | |
| Transportation & Public Works | 1 | Traffic Engineering Technician | New Initiative | |
| **Subtotal** | **16** | | | |
| **Transitioning from Grant Funding** | | | **Prior Funding** | **FY25 Funding** |
| Budget & Strategic Analysis | 1 | Data & Outcomes Coordinator | 100% ARPA | 25% General Fund |
| Housing & Community Development | 1 | Community Impact Administrator | 100% ARPA | 25% General Fund |
| Housing & Community Development | 1 | Compliance Analyst | 100% ARPA | 25% General Fund |
| Inclusion | 1 | Equity & Engagement Coordinator | 100% ARPA | 25% General Fund |
| **Total General Fund** | **20** | | | |

**OTHER FUNDS**

| Department | Number | Fulltime Position | Type |
|---|---|---|---|
| **Building Inspection Fund** | | | |
| Building Inspection | 1 | Construction Division Administrator | New Initiative |
| **Water & Sewer Fund** | | | |
| Public Utilities | 1 | Program Education Specialist | New Initiative |
| **Stormwater Fund** | | | |
| Transportation & Public Works | 1 | Public Works Inspector | New Initiative |
| Transportation & Public Works | 2 | Worker II | New Initiative |
| **Internal Support Fund** | | | |
| Central Services | 1 | Radio Systems Analyst (1 PT to 1 FT) | New Initiative |
| **Total Other Funds** | **6** | | |
| **Total Additional Fulltime Positions** | **26** | | |

**ELIMINATED POSITIONS**

| Department | Number | Fulltime Position | Type |
|---|---|---|---|
| District Attorney | -7 | Special Programs Fund - Oconee Positions | Current Services |
| **Net Change in Authorized Positions** | **19** | | |

**OTHER ITEMS**

**Fund Changes**

| Department | Number | Fulltime Position | Original Fund | New Fund |
|---|---|---|---|---|
| District Attorney | 1 | Investigator | Special Programs | General Fund |
| Solid Waste | 1 | Collection Route Supervisor | Solid Waste | General Fund |

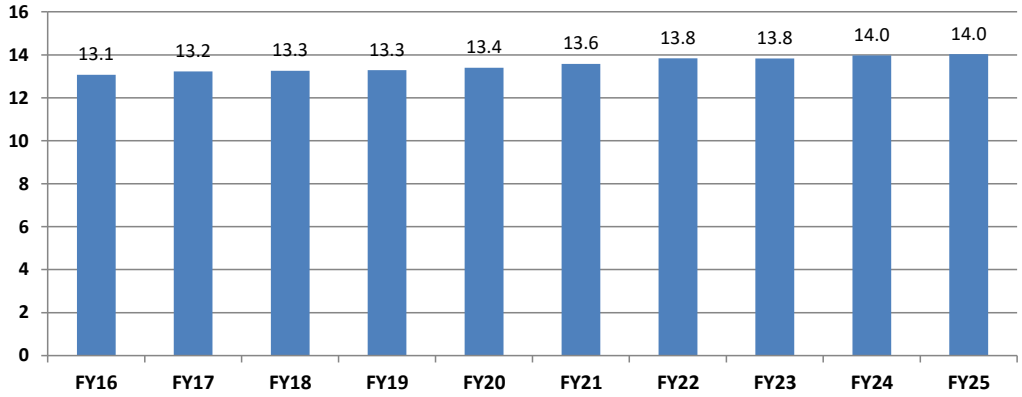
## Authorized Positions FY20 to FY25 (Commission Approved)

| | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Change |
|---|---|---|---|---|---|---|---|
| Department | Authorizations | Authorizations | Authorizations | Authorizations | Authorizations | Approved | FY24 to FY25 |
| Legislative Group | | | | | | | |
| Attorney | 6 | 6 | 6 | 6 | 6 | 6 | 0 |
| Mayor and Commission | 1 | 1 | 1 | 1 | 1 | 1 | 0 |
| Clerk of Commission | 2 | 2 | 2 | 2 | 2 | 2 | 0 |
| Office of Operational Analysis | 3 | 3 | 3 | 3 | 3 | 4 | 1 |
| Total Legislative Group | 12 | 12 | 12 | 12 | 12 | 13 | 1 |
| Elected & Constitutional Group | | | | | | | |
| Courts | | | | | | | |
| Superior Court | 35 | 38 | 38 | 38 | 40 | 40 | 0 |
| State Court | 7 | 7 | 7 | 8 | 8 | 8 | 0 |
| Magistrate Court | 11 | 11 | 11 | 11 | 12 | 12 | 0 |
| Municipal Court | 10 | 10 | 10 | 10 | 10 | 11 | 1 |
| Probate Court | 6 | 6 | 6 | 6 | 6 | 6 | 0 |
| Juvenile Court | 5 | 5 | 5 | 5 | 5 | 5 | 0 |
| Courts Subtotal | 74 | 77 | 77 | 78 | 81 | 82 | 1 |
| Elected Officials | | | | | | | |
| District Attorney | 28 | 28 | 30 | 30 | 30 | 23 | -7 |
| Solicitor General | 18 | 18 | 18 | 18 | 20 | 20 | 0 |
| Clerk of Superior Court | 21 | 22 | 22 | 22 | 22 | 22 | 0 |
| Tax Commissioner | 19 | 19 | 19 | 19 | 19 | 19 | 0 |
| Sheriff | 194 | 194 | 194 | 194 | 195 | 195 | 0 |
| Elected Officials Subtotal | 280 | 281 | 283 | 283 | 286 | 279 | -7 |
| Total Elected & Constitutional Group | 354 | 358 | 360 | 361 | 367 | 361 | -6 |
| | | | | | | | |
| Manager Group | | | | | | | |
| Airport | 7 | 7 | 7 | 8 | 8 | 8 | 0 |
| Animal Services | 12 | 13 | 13 | 14 | 16 | 16 | 0 |
| Budget & Strategic Analysis | 2 | 3 | 3 | 4 | 4 | 9 | 5 |
| Building Inspection | 24 | 24 | 24 | 24 | 24 | 25 | 1 |
| Capital Projects | 3 | 5 | 5 | 5 | 5 | 5 | 0 |
| Central Services | 94 | 96 | 98 | 100 | 100 | 103 | 3 |
| Communications | 3 | 3 | 4 | 5 | 5 | 5 | 0 |
| Corrections | 45 | 48 | 48 | 48 | 48 | 48 | 0 |
| Economic Development | 5 | 5 | 6 | 6 | 6 | 6 | 0 |
| Finance | 28 | 29 | 29 | 29 | 29 | 25 | -4 |
| Fire & Emergency Services | 187 | 187 | 187 | 188 | 194 | 198 | 4 |
| Housing & Community Development | 11 | 11 | 12 | 15 | 15 | 17 | 2 |
| Human Resources | 21 | 22 | 23 | 24 | 25 | 25 | 0 |
| Information Technology | 23 | 23 | 23 | 23 | 24 | 24 | 0 |
| Leisure Services | 73 | 74 | 74 | 76 | 76 | 76 | 0 |
| Manager | 5 | 6 | 5 | 5 | 5 | 6 | 1 |
| Organizational Development | 3 | 3 | 3 | 4 | 4 | 4 | 0 |
| People & Belonging | 1 | 2 | 3 | 5 | 5 | 6 | 1 |
| Planning | 18 | 18 | 18 | 19 | 19 | 19 | 0 |
| Police | 320 | 319 | 320 | 320 | 320 | 320 | 0 |
| Public Utilities | 198 | 198 | 200 | 200 | 201 | 202 | 1 |
| Solid Waste | 62 | 63 | 64 | 65 | 65 | 69 | 4 |
| Sustainability | 2 | 2 | 3 | 3 | 3 | 4 | 1 |
| Transit | 77 | 79 | 81 | 82 | 83 | 83 | 0 |
| Transportation & Public Works | 89 | 90 | 90 | 93 | 94 | 98 | 4 |
| Subtotal | 1313 | 1330 | 1343 | 1365 | 1378 | 1401 | 23 |
| Board of Elections | 4 | 4 | 5 | 5 | 5 | 5 | 0 |
| Cooperative Extension | 1 | 1 | 1 | 1 | 1 | 1 | 0 |
| Tax Assessor | 13 | 13 | 13 | 14 | 14 | 15 | 1 |
| Subtotal | 18 | 18 | 19 | 20 | 20 | 21 | 1 |
| Total Manager Group | 1331 | 1348 | 1362 | 1385 | 1398 | 1422 | 24 |
| | | | | | | | |
| Grand Total | 1697 | 1718 | 1734 | 1758 | 1777 | 1796 | 19 |

# FY25 Expenses

For FY25, the number of fulltime employees compared to the Athens-Clarke County population (per thousand) is 14.0 as shown in the graph below. This is based on 1,796 fulltime authorized positions, an increase of nineteen positions compared to the current level.

**ACCGov Fulltime Employees Per 1,000 Residents (FY16-FY25)**




## Compensation and Benefits

**Changes to Employee Compensation**

Across all funds, the Budget includes approximately $5.0 million to fund pay adjustment listed below:

**Unified Plan**

4% Market Adjustment ($1.3 million in the General Fund)
3% Pay Table Adjustment ($200,000 in the General Fund)

**Public Safety Step Plan**

4% Pay Table Adjustment ($1.7 million in the General Fund)
Scheduled Step Increases ($711,000 in the General Fund)

The General Fund also includes $1.2 million of additional Overtime funding in the budgets for Police, Fire and Sheriff to cover rising overtime usage and costs.

In an effort to account for the large number of vacancies and to bring salary budgets more in line with actual expenses, General Fund departments were budgeted for filled and new positions only. With vacancies decreasing across the government, additional funding was added in each department in anticipation of them becoming more fully staffed.

**Employee Health**

In FY25, funding to the Employee Health Insurance Fund for active employees allows continuation of the three existing health plans (Conventional POS, Consumer Healthy Solutions (CHS) Select with HSA and CHS Value with HSA). The FY25 Budget for the Employee Health Insurance Fund is estimated to be $21.8 million, up from the FY24 budget of $20.4 million, based on current trends for claims expenses. Across all funds, the Employer contribution is estimated at $15.6 million ($11.3 million in the General Fund) and the Employee contribution estimated at $7.4 million. Employee premiums will be held at the FY24 levels for FY25.

**Retiree Health**

In order to maintain current benefits, funding for Retiree Health Insurance and life insurance (Other Post-Employment Benefits – OPEB), will be $8.4 million, $148,000 higher than the FY24 amount. This estimate adequately funds cost of living increases to HRA contributions for retirees hired prior to 7/1/2002. For FY25, retirees hired prior to 07/01/2002 will receive $3,030 annually and retirees hired 07/01/2002 or later will receive $2,340 annually. These rates will be effective beginning July 1, 2024. The FY25 funding level will pay for Pre-65 retiree health claims, administration expenses, HRA contributions, and special protection payments for eligible prescription costs.

**Pension Program**

This Budget funds a contribution to the Pension Trust Fund for FY25 of approximately $13.2 million, $1.6 million more than the amount in the FY24 Budget. (Note: the annual required contribution (ARC) for FY25, as estimated by the actuaries, is $14.9 million, requiring a use of $1.7 million in accumulated pension credits.)

**AN ORDINANCE TO PROVIDE FOR THE RAISING OF REVENUES AND THE APPROPRIATION OF FUNDS FOR ATHENS-CLARKE COUNTY, GEORGIA, FOR THE FISCAL YEAR 2025 BEGINNING JULY 1, 2024 AND ENDING JUNE 30, 2025 TO PROVIDE FOR THE OPERATIONS OF GOVERNMENT DEPARTMENTS, BOARDS, AGENCIES, ELECTED OFFICES, AND OTHER GOVERNMENTAL ACTIVITIES; TO PROVIDE FOR THE LEVEL OF PERSONNEL AUTHORIZED FOR THE VARIOUS DEPARTMENTS AND AGENCIES; TO PROVIDE FOR A CAPITAL BUDGET; TO ESTABLISH 2024 PROPERTY TAX RATES; TO ESTABLISH COMPENSATION FOR THE CHARTER OFFICERS; TO ESTABLISH RATES AND STRUCTURE OF FISCAL YEAR 2025 HEALTH INSURANCE PROGRAMS; TO ESTABLISH FEES AND CHARGES; TO REPEAL CONFLICTING ORDINANCES; TO PROVIDE EFFECTIVE DATES; AND FOR OTHER PURPOSES.**

THE COMMISSION OF ATHENS-CLARKE COUNTY, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1. Pursuant to Section 7-405 of the Charter, the sums of money as summarized in Exhibit A attached hereto and made a part of this Ordinance, shall be and are hereby adopted as the Operating Budget and the Capital Budget for Athens-Clarke County for Fiscal Year 2025 (FY25), beginning July 1, 2024 and ending June 30, 2025.

SECTION 2. The appropriation of funds for all departments and agencies shall be as provided for in Exhibit A and supporting schedules.

SECTION 3. Each of the Enterprise and Internal Service Funds shall be operated in accordance with Proprietary Fund accounting standards and procedures and shall not be governed by the Governmental Fund budgetary accounting principles; however, the budgetary estimates upon which such budgets are adopted shall be retained in memorandum form for budget control purposes and utilized in the preparation of comparative operating statements.

SECTION 4. The personnel levels provided for in the Personnel Authorization Schedule for all departments and agencies, as provided in the budget document entitled "FY2025 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2024–June 30, 2025" are hereby adopted as the maximum employment levels for such departments and agencies and shall not be increased without the approval of the Mayor and Commission.

SECTION 5. All financial operations shall be accounted for in accordance with Generally Accepted Accounting Principles and Standards.

SECTION 6. In accordance with the Official Code of Georgia Annotated Sections 33-8-8.1 and 33-8-8.2, the proceeds from the tax on insurance premiums, estimated to be $11,700,000 for FY25, shall be used for the provision of services to all residents of Athens-Clarke County.

SECTION 7. In accordance with the Official Code of Georgia Annotated Section 46-5-133, 46-5-134, and 46-5-134.2; the monthly "9-1-1 charge" of $1.50 per exchange access facility, the $1.50 per month “wireless enhanced 9-1-1 charge”, and the $1.50 per retail transaction for the “pre-paid wireless charge” are reaffirmed for the period July 1, 2025 – June 30, 2026.

SECTION 8. The Manager is further authorized to transfer sums up to $25,000 from the General Fund Contingency to meet unbudgeted obligations of the Government. The Manager is required to notify the Mayor and Commission of each of these transfers from Contingency at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 9. The Manager is further authorized to transfer sums within each fund's capital budget among projects and accounts up to $100,000 to meet project obligations of the government. The Manager is required to notify the Mayor and Commission of each of these transfers at the next scheduled regular meeting under the provisions of Section 7-408 of the Charter of the Unified Government of Athens-Clarke County, Georgia.

SECTION 10. The Manager is further authorized to approve the application for grants and accept grants on behalf of the government up to $50,000 and to amend the Operating or Capital Budget for the grants as needed. This authority is permitted if the grant meets all of the following conditions: (1) matching funds are appropriated or the grant does not require matching funds; (2) the government will not be required to otherwise commit resources or maintain any services after the end of the grant period; (3) no positions will be added with the grant; and (4) no vehicles will be added to the government's Fleet Replacement Program as a result of acceptance of the grant.

The Manager is required to notify the Mayor and Commission of approval or acceptance of each grant at the next scheduled regular meeting under the provisions of Section 7-400 of the Charter of the Unified Government of Athens-Clarke County, Georgia. The Manager and appropriate staff are authorized to execute all required documents associated with grants accepted under this provision.

SECTION 11. The budget document, entitled "FY2025 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2024–June 30, 2025" shall be maintained on file in the Office of the Clerk of Commission and posted on the government's website.

SECTION 12. The ad valorem tax rate for Athens-Clarke County is hereby levied for the year 2024 upon all real and personal property within the government not exempt from taxation under law as follows:

Maintenance and Operations (General Fund) 12.45 mills

SECTION 13. Under authority of the Act creating the Downtown Athens Development Authority, 1977 Ga. Laws 3533-3538, there is hereby levied and assessed for the year 2024 on the real property in the downtown Athens area (said downtown area most recently defined in House Bill No. 590, 2017 Ga. Laws 3900-3903), a tax of one (1) mill upon the value of said real estate as fixed by the Tax Digest of Athens-Clarke County.

SECTION 14. Pursuant to Sections 4-101, 4-103, and 4-104 of the Charter of the Unified Government of Athens-Clarke County, the annual compensation of the charter officers, as provided for by ordinance and contract for FY25, shall be $230,028 plus a $6,000 car allowance for the Manager, shall be $190,080 plus a $4,800 car allowance for the Attorney and shall be $120,090 plus a $4,800 car allowance for the Internal Auditor.

SECTION 15. Pursuant to Official Code of Georgia Annotated Section 48-13-93(a)-(2), the proceeds of the excise tax on the rental charge for motor vehicles, projected to be $257,000 during FY25, shall be used for promoting industry, trade, commerce, and tourism. The proceeds from this tax in FY25 shall be used to support the Athens-Clarke County Economic Development Department, with an estimated budget of $1,000,000.

SECTION 16. Pursuant to Section 1-9-19 of the Code of Ordinances of the Unified Government of Athens-Clarke County, the Benefits Summary of the Health Insurance and Health Benefits Program and the premiums or contributions for employees and retirees, as applicable, shall be as follows:

(a) Pursuant to Athens-Clarke County Code Section 1-9-19(a), the government shall provide as an option to employees the plans of health insurance coverage as described in the Summary Plan Document entitled "Consumer Healthy Solutions (CHS) Plan with a Health Savings Account (HSA) Medical Benefit Booklet for the Unified Government of Athens-Clarke County," effective January 1, 2022, and prepared by Anthem for the Unified Government of Athens-Clarke County. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2025, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2025. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(b) During the first open enrollment period, employees have the option to select from among the following health insurance coverage: the option described in the preceding paragraph or the plans of health insurance coverage as described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access January 1, 2022 –Conventional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2025, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2025. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(c) Pursuant to Athens-Clarke County Code Section 1-9-19(b), the Designated Plan for retirees not yet 65 years of age and the Designated Dependent Plan for spouses of retirees not yet 65 years of age, and eligible dependent children, shall be that plan described as the BlueChoice Point of Service (POS) Open Access Plan of health insurance coverage as further described in the Summary Plan Document entitled "BlueChoice Option Point of Service Open Access January 1, 2022 – Traditional Plan Benefit Booklet for the Unified Government of Athens-Clarke County," administered by Anthem, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The Plan Option for retirees and for retiree dependent coverage shall be any other health insurance coverage plans offered to employees in (a) and (b) above. Any plan changes effective January 1, 2025, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2025. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(d) Those retirees not yet 65 years of age who are eligible for PPO shall be provided the plan of health insurance coverage as described in the Summary Plan Document entitled "Blue Choice PPO Benefit Booklet for the Unified Government of Athens-Clarke County," administered by BlueCross Blue Shield of Georgia, dated January 1, 2022, incorporated herein by reference. This booklet is on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. Any plan changes effective January 1, 2025, may result in new summary plan documents, which will be available for public inspection in the office of the Clerk of Commission in or around January, 2025. This Section 16 shall be subject to amendment by the Commission to incorporate any such plan changes prior to the effective date of such changes.

(e) The premiums to be paid for the programs of health insurance for employees are set forth in the document entitled "The Unified Government of Athens-Clarke County 2024 Benefits Guide: Enhancing Your Total Reward as a Valuable Resource for Our Community," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2025, will be set forth in the document entitled "The Unified Government of Athens-Clarke County 2025 Benefits Guide," which will be made available for public inspection in the office of the Clerk of Commission in or around January, 2025. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(f) The premiums to be paid for the programs of health insurance for those retirees, under age 65, subject to such insurance as described in paragraphs (c) and (d) hereof are set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2024 – December 31, 2024," incorporated herein by reference and on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia. The premiums to be paid for plans effective January 1, 2025, will be set forth in the document entitled "The Unified Government of Athens-Clarke County Pre-65 Retiree Rate Sheet – Effective January 1, 2025 – December 31, 2025," which will be made available for public inspection in the office of the Clerk of Commission in or around January, 2025. This Section 16 shall be subject to amendment by the Commission to incorporate any such changes in premiums.

(g) Pursuant to Athens-Clarke County Code Section 1-9-19(c) the government shall provide to retirees who are age 65 or older those health benefits as described in the "Via Benefits: Introducing Via Benefits, Prepare for Your Medicare Coverage Enrollment" and "Via Benefits Reimbursement Guide: The Unified Government of Athens-Clarke County Health Reimbursement Arrangement HRA," and incorporated herein by reference. Such documents are on file and available for public inspection in the office of the Clerk of Commission, Room 204, City Hall, 301 College Avenue, Athens, Georgia and on file and available for public inspection in the office of the Human Resources Department, 375 Satula Ave., Athens, Georgia.

SECTION 17. Pursuant to the Code of Athens-Clarke County, Georgia, Section 2-6-2 "Schedule of Fees to be adopted annually", the Schedule of Fees and Charges as provided for in the budget document entitled "FY2025 Annual Operating and Capital Budget: The Unified Government of Athens-Clarke County July 1, 2024– June 30, 2025" are hereby adopted.

SECTION 18. The effective date of this ordinance shall be July 1, 2024.

SECTION 19. All Ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed.

Adopted June 5, 2024 by Commission

## Legal and Charter Requirements for the Annual Budget

There are a number of requirements under Georgia Law and the Unified Government's Charter that must be met as a part of preparing and adopting the Annual Budget. These requirements include:

- Budgets must be balanced so that projected expenditures do not exceed projected revenues and available fund balances.
- Budgets must be provided at least at the department level and be separated by fund.
- A separate Operating and Capital Budget must be submitted and adopted.
- The Mayor's Recommended Budget must be submitted to the Commission at least 60 days prior to beginning of the fiscal year.
- At the time the Recommended Budget is provided to the Commission, it shall be made available for public review.
- Public Hearings must be held to receive public input on the proposed budget at least one week prior to the budget being adopted.
- Public Hearings must be held to receive public input if the proposed budget includes an increase in the property tax as defined by the Taxpayer Bill of Rights (O.C.G.A. 48-5-32.1).

During the fiscal year, the Mayor and Commission may change the Budget as needed through the adoption of a budget ordinance identifying the change. Also, departments can transfer budget funds between line items within their department's budget to cover unanticipated expenses with approval of the Finance Director. However, the department's total budget or number of full-time authorized positions cannot increase without Mayor and Commission approval.

## Annual Budget Development Process

The Annual Operating and Capital Budget is the financial plan for raising revenues and expending funds for all Athens-Clarke County departments, offices and constitutional officials.

The process to develop the Annual Operating and Capital Budget begins about nine months prior to the beginning of the fiscal year. Departments and Constitutional Officials submit Operating and Capital Budget requests for review by the Manager and the Mayor. Prior to May 1 each year, the Mayor must submit a Recommended Budget to the Commission for review. The Commission will review the Mayor's Recommended Budget and make any adjustments they feel are necessary and adopt the budget in June. Major steps in the Annual Budget development process include:

| | |
|---|---|
| October – November | Mayor & Commission provide Budget goals and directions and Operating Budget directions sent to Departments & Offices |
| November | Departments Submit Capital Project requests and updates to the 5 year Capital Improvement Plan (CIP). |

# FY25 Budget Development

| | |
|---|---|
| January | Departments Submit Operating Budget Requests. |
| January - February | Manager and Mayor meet with Department and Constitutional Officials to review Budget requests. |
| February | Mayor and Commission review Independent Agencies Budget Requests. |
| April | Mayor sends a Recommended Budget to Commission. |
| May - June | Commission reviews Mayor Recommended Budget. |
| June | Commission adopts budget for next fiscal year and establishes the property tax millage rate. |
| July | Budget for next fiscal year begins on July 1. |

# Airport

## Mission

To promote a safe, consistent, and efficient aviation environment; provide quality aviation products and services; and serve as a catalyst in the creation and development of aviation related industry in Athens – Clarke County. The airport will strive for self-sufficiency through the development and implementation of competitive rates and fees.

## Goals

- Build on and maintain modern and technologically up-to-date airport facilities and infrastructure.
- Achieve and maintain financial self-sufficiency.
- Foster a work environment that leads to high employee morale.
- Establish scheduled and increase non-scheduled passenger service.
- Expand the general aviation experience.
- Inform and connect community, businesses, and customers.

## Objectives

- Meet with the Airport Authority monthly to coordinate airport operations.
- Work with the Airport Authority, consultants, and ACC to secure a new airline.
- Meet with airport engineers monthly to manage airport projects.
- Coordinate airport projects with the GDOT and FAA on a monthly basis.
- Meet monthly with the Operations Supervisor and Business Coordinator to review the airport financials and operational status.
- Meet monthly with the operations staff to review airport issues.
- Work to involve employees in airport projects and operations.

## Performance Measures

| Athens-Ben Epps Airport | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **Proj FY24** | **Proj FY25** | **Comments or Analysis** |
| **Provide a safe and efficient airport for commercial and general aviation users** | | | | | | | | |
| Number of Aircraft Operations | Data only | 43,400 | 41,246 | 43,351 | 38,604 | 42,000 | 42,000 | Control Tower count |
| Aircraft based on field | Stable | 98 | 98 | 98 | 99 | 102 | 102 | Includes single engine, twin engine, turbine and helicopter |
| Runway & taxiway area-weighted pavement condition indication (PCI) score | >70 | 73 | 80 | 80 | 100 | 100 | 100 | Runway 9/27 and Runway 2/20 only. All taxiways are in need of upgrades. |
| FAA Part 139 Safety & Cert. Inspection | Pass | Pass | Pass | Pass | Pass | Pass | Pass | Airport passed inspection with only minor corrections needed. |
| **Strive for financial self-sufficiency for the Airport Enterprise Fund by increasing revenues** | | | | | | | | |
| Aviation Gas Sold (in gallons) | Increase | 101,000 | 98,914 | 108,314 | 94,152 | 110,000 | 115,000 | FY23 Gallons did not hit budget. |
| Jet A Fuel Sold (in gallons) | Increase | 365,117 | 415,752 | 575,540 | 523,888 | 550,000 | 575,000 | FY23 Gallons sold were strong. |
| Margin on Fuel Sales | Increase | $783,642 | $874,390 | $1,264,054 | $1,544,820 | $1,300,000 | $1,400,000 | Fuel price remains competitive with other airports while producing good profit margins from fuel revenue. |
| % of t-hangars leased | 100% | 100% | 100% | 100% | 100% | 100% | 100% | Remains steady with a waiting list. |
| % of corporate hangars leased | 100% | 100% | 100% | 100% | 100% | 100% | 100% | |
| **Operate within the approved Enterprise Fund budget while reducing dependency on the General Fund** | | | | | | | | |
| Airport Enterprise Fund Operating Income/(Loss) | >0 | ($11,574) | $107,104 | $631,525 | $875,070 | $100,000 | $100,000 | FY23 Revenues were up significantly |
| General Fund Supplement | Reduce | $0 | $0 | $0 | $0 | $0 | $0 | No General Fund cash support was given to the Airport Enterprise Fund in FY23 |
| **Increase annual commercial passengers** | | | | | | | | |
| Non-Scheduled Large Charter Enplanements | Data only | 3,200 | 3,100 | 3,243 | 3,492 | 3,200 | 3,200 | Charter Activity - UGA athletic sport teams. |
| **We strive to satisfy our customers** | | | | | | | | |
| Tenant evaluation of the facility (5 pt scale - 5 is highest) | >3 | 4.4 | | | | | | Taken from Customer Survey Forms and internet sites |
| Customer rating of staff support (5 pt scale - 5 is highest) | >4 | 4.7 | | | | | | Taken from Customer Survey Forms and internet sites |

# Airport

## Budget Highlights

The Airport's operations are funded through the Airport Enterprise Fund. The Airport Enterprise Fund earns revenue primarily through fuel sales and leasing space.

- The FY25 Approved Budget for the Airport includes no significant changes.
- Fuel sales are projected to generate a gross margin of $1,336,000 while leases are projected to generate $546,000 of revenue.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Airport Enterprise Fund see page E-30. For information on individual fees, see the Schedule of Fees and Charges in section F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $761.5 | $754.2 | $812.1 | $812.0 | $57.8 | 7.7% |
| Operating | $2,903.3 | $2,770.9 | $2,996.0 | $2,996.0 | $225.1 | 8.1% |
| **Total** | $3,664.8 | $3,525.1 | $3,808.1 | $3,808.0 | $282.9 | 8.0% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $386.2 | $344.8 | $430.8 | $430.8 | $86.0 | 24.9% |
| Airport Services | $3,117.0 | $2,979.9 | $3,153.2 | $3,153.2 | $173.3 | 5.8% |
| Airport Maintenance | $161.6 | $200.4 | $224.0 | $224.0 | $23.6 | 11.8% |
| **Total** | $3,664.8 | $3,525.1 | $3,808.0 | $3,808.0 | $282.9 | 8.0% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Airport Fund | $3,661.6 | $3,525.1 | $3,808.0 | $3,808.0 | $282.9 | 8.0% |
| Hotel/Motel Fund | $1.2 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Special Programs Fund | $2.0 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $3,664.8 | $3,525.1 | $3,808.0 | $3,808.0 | $282.9 | 8.0% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Airport* | | | | | | | |
| D-17 | | Maintain Airport Facilities and Equipment | 66.3 | 125.0 | 75.0 | 835.0 | 1,000.0 |
| D-19 | N | Purchase 4 Fire Service Self Contained Breathing Apparatuses | - | - | 38.0 | - | - |
| D-20 | N | Replace 2 Golf Carts | - | - | - | - | - |
| *Airport Total* | | | *66.3* | *125.0* | *113.0* | *835.0* | *1,000.0* |
| **Current Services Total** | | | **66.3** | **125.0** | **113.0** | **835.0** | **1,000.0** |
| **Additions & Improvements** | | | | | | | |
| *Airport* | | | | | | | |
| D-18 | N | Install Airport Security and Monitoring System | - | - | - | - | - |
| *Airport Total* | | | - | - | - | - | - |
| **Additions and Improvements Total** | | | **-** | **-** | **-** | **-** | **-** |
| **General Capital Projects Fund Total** | | | **66.3** | **125.0** | **113.0** | **835.0** | **1,000.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 8 | 8 | 8 | 8 | 0 |

# Animal Services

## Mission

We are Athens-Clarke County Animal Services, an open admission shelter and compassionate team of animal welfare professionals. Through our Adoption Center, we provide quality care and seek positive outcomes for all animals that come through our doors. Through our Field Services, we aim to protect community members and neglected animals by enforcing laws and educating the public. We are a resource for our community and work to keep people and their pets together where possible.

## Goals

- Create a caring environment where animals are evaluated upon arrival and receive the medical and behavioral support they need, in order to produce the most positive outcomes possible for each animal.
- Consistently provide standardized care to all animals upon arrival and evaluations that lead to improved and individualized care.
- Ensure sufficient staffing, training, and resources to maintain a healthy and humane shelter that provides for the welfare, enrichment, and socialization of the animals for the duration of each animal's tenure at the shelter
- Ensure appropriate, timely, and individualized medical care to resolve illnesses and injuries early, reduce disease spread, and prevent the exacerbation of existing problems.
- Protect the safety of both animals and residents by reducing the number of needy and homeless animals in the community and improving legal compliance.
- Improve community access to needed resources through private and public partnerships.
- Maximize positive and safe outcomes for all animals.
- Increase successful adoptions through an approach that encourages and educates all community members on becoming adopters.
- Evaluate and adjust adoption process to support great matches and provide post-adoption support.
- Maximize efforts to reunite lost pets with owners.

## Objectives

- Afford all customers prompt, courteous, and impartial service.
- Accomplish immediate medical assessments to encourage disease control and more clearly identify the individual animal's outcome path
- Continue to develop protocols and SOPs, fully train staff, spot-check for compliance, and update as necessary.
- Improve access to, and utilization of, low or no cost spay/neuter services, vaccine and microchip clinics, dog training and pet food pantry programs, both at the shelter and in targeted, high-needs communities.
- Improve ACCAS's online presence to market available pets and engage potential adopters.
- Continue to evaluate and pursue potential options for obtaining veterinary support. This includes a partnership with UGA.
- Continue to evaluate current staffing, equipment, and supplies and make changes needed to achieve appropriate standard of care.

## Performance Measures

| Animal Services | | | | | | | |
|---|---|---|---|---|---|---|---|
| Outcomes and Performance Measures | Current Goal | FY21 | FY22 | FY23 | Projected FY24 | Trend | Comments or Analysis |
| **Protect and promote the public health, safety, quality of life,** | | | | | | | |
| Total Number of Calls Ran by Officers | Data only | 1392 | 666 | 1215 | 1188 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| Number of Calls Where Animal Services Assisted Other Agencies | Data only | 33 | 37 | 50 | 44 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| Number of Bite Calls and Menecing Calls | Data only | 246 | 161 | 165 | 176 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| Number of Dog Running-At-Large Calls | Data only | 627 | 200 | 473 | 554 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| Number of Nuisance Dog Complaints | Data only | 58 | 24 | 60 | 28 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| **and protect animals from inhumane treatment.** | | | | | | | |
| Number of Animal Neglect, Cruelty and Abandonment Calls | Data only | 229 | 102 | 209 | 228 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| Number of Wildlife Calls | Data only | 146 | 122 | 199 | 136 | ↑ | Staffing with Field Services has increased. Also Hired Supervisor for Field Services. |
| **Encourage compliance with animal control ordinances and community programs.** | | | | | | | |
| Total Number of Citations/Warnings Issued | Data only | 896 | 176 | 295 | 444 | ↑ | Increased steadily as we have been |
| Total Pounds of Dog/Cat Food Given From Community Pantry | Data only | 0 | 2,989 | 7,786 | 5,310 | ↑ | Increased steadily as our supply has become more available and resident sknow they can get food from us. |
| **Manage a shelter for impounded animals and seek better medical care.** | | | | | | | |
| Total Number of Animals Impounded | Data only | 2,215 | 2,147 | 2,601 | 2,532 | ↑ | Increase due to economic factors and owner surrenders. |
| Total Number of Onsite and Offsite Veterinary Exams. | Data only | 897 | 790 | 992 | 786 | ↑ | Increasing steadily due to better medical practices and the collaboration with the UGA Shelter Medicine Program. |
| Total Number of Surgical Procedures Completed. | Data only | 818 | 1,047 | 1,311 | 1,576 | ↑ | Incresing steadily as ACCAS has fully taken over funding for the animals in our care. AthensPets still assist on large cases where extra surgery is required. |
| **Complete better outcomes for aniamls.** | | | | | | | |
| Number of Animals Adopted | Data only | 529 | 719 | 1,152 | 1,428 | ↑ | This has increased steadily. More residents know that we adopt, our image has improved and we have more community involvement. |
| Number of Owner Reclaimed Animals | Data only | 270 | 224 | 315 | 240 | ↑ | This has increased steadily. More residents know that we are where they need to come to locate their misiing animal. |
| Number of Animals Transferred to Rescue Groups | Data only | 1,131 | 930 | 800 | 576 | ↓ | This has decreased slightly over the last year due to more shelters and rescue partners being at a fuller copacity. |
| Live Release Rate Dogs | <90% | 97.0% | 96.8% | 94.3% | 87.9% | ↓ | This calculation has changed to the Live Release Rate. Calculated by the following formula (adopted + reclaimed + returned to owner + transferred to rescue groups) / (euthanized + dead at kennel + adopted + reclaimed + returned to owner + transferred to rescue groups). |
| Live Release Rate Cats | <90% | 94.4% | 93.0% | 96.0% | 88.0% | ↑ | This calculation has changed to the Live Release Rate. Calculated by the following formula (adopted + reclaimed + returned to owner + transferred to rescue groups) / (euthanized + dead at kennel + adopted + reclaimed + returned to owner + transferred to rescue groups). |
| **Encourage community involvement both inside and outside the shelter.** | | | | | | | |
| Number of Visitors | Data only | 5,280 | 7,838 | 9,025 | 10,560 | ↑ | Increased compared to the last few year. We have now reopened from COVID and are open 7 days a week to assist residents. |
| Number of Phone Calls | Data only | 25,988 | 20,356 | 27,452 | 30,104 | ↑ | Increased steadily as more residents know to reach out to Animal Servcies for various reasons. |
| Number of Volunteer Hours Donated | Data only | 2,016 | 1,960 | 3,492 | 3,054 | ↑ | We are now fully open to volunteers and we have several programs which include volunteer training and off site events that residents can become involved in. |
| Number of Animals Fostered. | Data only | 672 | 768 | 841 | 946 | ↑ | Increased steadily as we have a dedicated employee to run our foster program which makes it run more smoothly and increases our foster capacity. |

# Animal Services

## Budget Highlights

The FY25 Budget for Animal Services includes the following:

- $50,000 increase in Medical Services for rising costs to care for sick and injured animals
- $10,000 increase in Medical Supplies for rising costs of medications and other items to care for the animals
- $7,000 increase in Animal Care Maintenance for price increases of food and cleaning supplies

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For information on individual fees, please reference the Schedule of Fees and Charges in Section F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $893.7 | $871.6 | $1,042.6 | $981.1 | $109.5 | 12.6% |
| Operating | $657.1 | $524.3 | $711.3 | $593.4 | $69.1 | 13.2% |
| **Total** | $1,550.8 | $1,395.9 | $1,753.9 | $1,574.5 | $178.6 | 12.8% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $1,550.8 | $1,395.9 | $1,753.9 | $1,574.5 | $178.6 | 12.8% |
| Grants Fund | $0.0 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $1,550.8 | $1,395.9 | $1,753.9 | $1,574.5 | $178.6 | 12.8% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 14 | 16 | 17 | 16 | 0 |

# Attorney

## Mission and Goals

The Athens-Clarke County Attorney's Office provides legal services to Unified Government of Athens-Clarke County through its representation, including the Mayor and Commission, the Manager, Constitutional Officers, and all other Departments and Divisions of the Athens-Clarke County Government. The Attorney's Office handles legal matters, including instituting and defending lawsuits except for lawsuits covered by liability insurance. The Office communicates with the Justice Department and other Federal and State agencies to keep the Athens-Clarke County government in compliance with Federal and State laws and regulations. The Attorney's Office researches and drafts proposed local legislation concerning Athens-Clarke County. In addition, the Office researches and drafts ordinances and resolutions to be considered for adoption by the Mayor and Commission. The office drafts or reviews all contracts and deeds to be executed or accepted by the government. A representative of the Attorney's Office attends all meetings of the Mayor and Commission, Planning Commission, Historic Preservation Commission, Hearings Board, and Board of Tax Assessors, as well as Commission work sessions and committee meetings.

Our primary goal is to continue to provide the legal services needed to serve the Unified Government. We will also expand the services we provide to ensure that acts of the Government are reviewed and are modified, if necessary, to accord with applicable law.

## Objectives

- Work with the Mayor and Commission as they identify new priority projects that require assistance from the Attorney's Office.
- Continue to proceed as necessary against properties that have been identified for demolition as a result of changes to the Unified Government's secured structure ordinance.
- Continue to work with the Legislative Review Committee and the Government Operations Committee to provide legal assistance as needed.
- Continue to assist departments and offices in responding to an increasing number of public records requests, under the Open Records Act.
- Provide legal assistance and support to increasing number of citizen committees and commissions.
- Continue to supply support for enterprise fund activities, such as Public Utilities, Airport, Transit and Stormwater Utility.
- Assist the Human Resources Department with ongoing personnel issues, policy development and claims management.
- Provide litigation support for claims counsel on pending claims cases.
- Work with the Police, Fire, and Solid Waste Departments to protect public health safety regarding activities in the Downtown District, particularly enforcement of fire safety, alcoholic beverages and solid waste ordinances.
- Review and advise departments throughout the government regarding contracts.

# Attorney

## Performance Measures

| | Actual | | | Forecast | |
|---|---|---|---|---|---|
| | FY21 | FY22 | FY23 | FY24 | FY25 |
| Ordinances / Resolutions / Policies/ Legislation Drawn | 75 | 89 | 138 | 109 | 125 |
| Municipal Court Cases | 395 | 190 | 119 | 375 | 325 |
| Red Light Camera/School Bus Arm/School Speed Zone | 11,450 | 12,720 | 11,789 | 124[(1)] | 0 |
| Cases in Superior/State/Federal/Appellate Courts | 7 | 5 | 3 | 3 | 2 |
| Contracts / Deeds / Drawn / Approved as to Form | 280 | 209 | 221 | 261 | 250 |
| Nuisance Abatement Cases | 10 | 13 | 8 | 15 | 10 |

[(1)] Total citations from July 1, 2023 and ending December 31, 2023. All Red-Light Camera, School Bus Arm and School Speed Zone cameras will no longer be in effect.

## Budget Highlights

- There are no significant changes for the FY25 Budget.
- Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $612.8 | $586.1 | $861.9 | $861.9 | $275.8 | 47.1% |
| Operating | $187.5 | $174.7 | $175.0 | $175.0 | $0.3 | 0.2% |
| **Total** | $800.3 | $760.8 | $1,036.9 | $1,036.9 | $276.1 | 36.3% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 6 | 6 | 6 | 6 | 0 |

# Board of Elections

## Mission

The mission of the Athens-Clarke County Elections and Voter Registration Office is to provide excellent election services: We ensure accessibility for all voters, protect the integrity of votes, and maintain a transparent, accurate and fair process in which Athens-Clarke County voters have confidence. As trustworthy stewards of the Elections and Voter Registration Department's Budget, we provide the best possible election experience for the voters and candidates of Athens-Clarke County and produce trusted results that reflect the will of eligible Athens-Clarke County voters.

## GOALS

- Enhance voter registration, voting opportunities and voter education for the citizens of ACC.
- Provide quality information and excellent customer service to candidates, public officers, poll workers and elected officials to increase better understanding of election and voter registration processes.
- Track bills and ballot referendum/resolutions of the 2024-25 General Assembly related to Title 21 of the Official Code of Georgia Annotated and implement new and essential processes that aid to the success of Athens-Clarke County Elections.
- Properly conduct successful elections during the FY25 Budget: 2024 General Election and General Election Runoff with no legal challenges or irregularities; successfully confirm accuracy of the vote count through Risk Limited Audits of all elections.
- Engage ACC community to increase voter turnout and build trust
- Continue providing additional Early/Advance Voting opportunities to the voting community of Athens-Clarke County.
- Create an emergency call center that solely responds to election related issues during the election cycle leading up to the 2024 General Election & General Election Runoff, if needed.
- Continue the search for an efficient location that will house all divisions of the Elections and Voter Registration Department to ensure an effectively distributed workload.
- Streamline the process of transporting the voting equipment to our Advance Voting locations and Election Day polling locations.

## OBJECTIVES

- Conduct two major elections and increase voter turnout by 15% in the 2024 General Election and General Election Runoff.
- Increase voter awareness by hiring a PT employee whose sole responsibility is focused on voter education and outreach and implement a periodic newsletter (physical and digital) and improve our social media presence.
- Efficiently hire and properly train poll workers, election administrators and other staff on proper election processes including customer service as well as equipment utilization to circumvent any violations of the Georgia Code and State Election Board Rules & Regulations.
- Properly organize, maintain, store and transport voting equipment valued at >$1,000,000.
- Determine an optimal delivery process by partnering with a local moving vendor to ensure adequate delivery of voting equipment to all advance voting locations and 24 Election Day polling locations in FY25.
- Preemptively address deficiencies, challenges and emergencies that may arise.
- Identify and promote voter interactions that educate voters and market upcoming elections using the ACCGov Playbook.
- Implement a plan to optimize the current allotted space and recommended additional square footage of the Costa building.
- Develop improved knowledge by participating on committees for Federal Election Organizations and the Georgia Secretary of State's Division.
- Conduct advance voting efficiently and provide optimal ballot access to Athens-Clarke County voters.

## Performance Measures

| Athens-Clarke County Board of Elections | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **FY24** | **Comments or Analysis** |
| **We provide election and voter registration services for the citizens of Athens-Clarke County** | | | | | | | |
| Registered Active Voters | 65,000 | 56,316 | 56,977 | 78,170 | 68,239 | 71,114 | This # has varied from fiscal to fiscal. Will impact voter turnout percentages. |
| Average Total Active Voters per Polling Location | 3,000 | 2,816 | 2,849 | 3,257 | 2,843 | 2,963 | This # has increased as total active voters has increased. |
| Election Day Voters (EDV) | 36% | 12,380 (18.62%) | 20,367 (28.85%) | 9,111 (11.91%) | 14,551 (21.3%) | 5,776 8.12% | This # has increased dramatically. However, AIP and ABM numbers remains equally favorable options for voting. |
| Advance Voters (AIP) | 45% | 5,935 (8.92%) | 20,014 (28.35%) | 23,811 (31.12%) | 22,156 (32.43%) | 2,462 3.46% | This has increased dramatically. Will impact # of voting locations and precincts in the future. |
| Absentee Voters (ABM) | 6% | 511 (.77%) | 3,047 (4.32%) | 18,674 (24.41%) | 3,724 (5.45%) | 188 .026% | This has increased dramatically. Will impact # of voting locations and precincts in the future. |
| # Voting Precincts | 24 | 24 | 24 | 24 | 24 | 24 | This remains steady and may impact precinct consolidating in the future. |
| # Voting Locations | 15 | 20 | 20 | 24 | 24 | 24 | This # has decreased. Voters taking advantage of early processes of voting may impact # of less locations in the future. |
| # Early Voting Locations | 3 | 3 | 4 | 6 | 7 | 3 | This # has increased as the favor of Early/Advance Voting. |
| # Poll Officers | 175 | 175 | 189 | 197 | 172 | 164 | This # has varied from fiscal to fiscal. Consideration of decreasing # polling places will also decrease # of poll workers. |
| # Laborers* | 200 | 185 | 200 | 238 | 230 | 179 | Laborers include the total # poll workers and part-time seasonal office staff. |
| Voting Equipment Inventory (DRE Touch Screens) | 245 | 245 | 245 | 871 | 871 | 871 | 2019 General Assembly approved new voting system. As of 2020, Athens-Clarke County is now custodian of 332 Printers, 331 Ballot Marking Devices, 41 Election Day Scanners, 164 Poll Pads, 2 Central Scanners & 1 Server |
| Total # Machines actually used | 200 | 181 | 191 | 700 | 677 | 185 | This # varies based on ballot content and # active voters per polling location. |
| Ballot Printing Cost | $12,000 | $4,533 | $5,967 | $33,685.00 | $43,208.00 | $4,100.00 | Varies from FY to FY. |
| # Training hours (average of 3hrs/worker) | 600 | 525 | 540 | 1200 | 1382 | 153 | O.C.G.A. § 21-2-99 requires adequate training of poll workers prior to each election cycle. New equipment required additional hours of training. |
| # Voter IDs Created | Data Only | 723 | 804 | 497 | 501 | 436 | SEB Rule 183-1-20 requires issuance of Voter ID Cards to any voter who does not possess any of the 6 acceptable forms of ID required for voting. |
| **and protect the integrity of the vote.** | | | | | | | |
| % Voter Turnout | 76% | 28.34% | 61.57% | 67.52% | 59.23% | 11.86% | This # varies. An FY that includes a General Election normally results in a higher voter turnout. |
| % of polling places handicap accessible | 100% | 100% | 100% | 100% | 100% | 100% | Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% compliant. |
| % of polling places in compliance (equipment) | 100% | 100% | 100% | 100% | 100% | 100% | SEB Rule 183-1-12-.02 requires VWD devices for all polling locations. Locations are equipped to take care of the needs of all voters. |

# Board of Elections

| Outcomes and Performance Measures | Current Goal | FY20 | FY21 | FY22 | FY23 | FY24 | Comments or Analysis |
|---|---|---|---|---|---|---|---|
| % of polling places in compliance (size) | 100% | 100% | 100% | 100% | 100% | 100% | Federal Law § 508 requires ADA compliance of all polling locations. An annual survey is completed to ensure 100% space compliance. |
| Registration Data Error Rate | 100% | 0% | 0% | 0% | 2% | 0.15% | Office staff conducts a daily audit process to ensure 100% error in data entry. |

## Budget Highlights

The FY25 Budget for Board of Elections includes the following:

- $39,200 increase for additional part-time hours
- $15,000 additional funding for Spanish language election materials and ballots
- $5,900 increase to provide full funding of Elected Constitutional Board Compensation for meeting requirements and training.
- Two major elections scheduled in FY25:
- Two major elections scheduled in FY25:
  - General Election: November 5, 2024
  - General Election Runoff: December 3, 2024

Other salary and benefit changes are due to pay adjustments allocated mid-FY24, personnel turnover and/or reallocation of benefits applied by Human Resources. As with FY24 for the General Fund, only filled position expenses are budgeted.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $992.7 | $1,096.6 | $1,112.6 | $1,112.6 | $16.0 | 1.5% |
| Operating | $332.0 | $363.7 | $393.1 | $378.7 | $15.0 | 4.1% |
| **Total** | $1,324.7 | $1,460.3 | $1,505.7 | $1,491.3 | $31.0 | 2.1% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| General Fund | $1,324.7 | $1,460.3 | $1,505.7 | $1,491.3 | $31.0 | 2.1% |
| Grants Fund | $0.0 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $1,324.7 | $1,460.3 | $1,505.7 | $1,491.3 | $31.0 | 2.1% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Board of Elections* | | | | | | |
| D-21 | Election Equipment (In-person Voting Equipment and Absentee Ballot Processing) | - | 50.0 | - | 30.0 | - |
| *Board of Elections Total* | | - | *50.0* | - | *30.0* | - |
| **Current Services Total** | | **-** | **50.0** | **-** | **30.0** | **-** |
| **General Capital Projects Fund Total** | | **-** | **50.0** | **-** | **30.0** | **-** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 5 | 5 | 5 | 5 | 0 |

# Budget & Strategic Analysis

## Mission, Goals, Objectives

This department is being established during the FY25 approval process. Mission & Goals will be developed during FY25.

## Performance Measures

| Measure | FY20 | FY21 | FY22 | FY23 Goal | FY24 Goal | FY25 Goal |
|---|---|---|---|---|---|---|
| Reduce number of ESRI Enterprise storage credits expended by 20% year-over-year | 58,000 | 66,400 | 77,844 | 70,059 | 56,047 | 44,837 |
| Demonstrated, documented progress (including completed milestones and quarterly updates) toward 70/98 strategic initiatives in organizational strategic plan | N/A | N/A | N/A | 50 | 70 | 75 |
| Number of datasets maintained and offered via community health data ecosystem 50 or | N/A | N/A | 12 | 15 | 50 | 50 |
| Net promoter score among surveyed process improvement engagement participants greater than 30 | N/A | N/A | N/A | 25 | 31 | 31 |
| All appropriate business lines maintaining departmental or office strategic plans on performance management platform | 2 | 4 | 7 | 20 | 40 | 30 |
| Public facing performance metrics for all ARPA funding 'buckets' | N/A | N/A | 1 | 2 | 5 | 5 |
| Public-facing and regularly updated performance measures corresponding to initiatives in organizational strategic plan | N/A | N/A | N/A | 18 | 24 | 30 |
| Maintain What Works Cities certification | | | Silver | Silver | Gold | Gold |
| Showcase at least 10 up-to-date web applications on Open Data Portal | 4 | 4 | 6 | 8 | 10 | 12 |

## Budget Highlights

The FY25 Approved Budget includes combining the Geospatial Information Office, previously within the Manager's Office, with the functions of the Budget Division from the Finance Department to form the new Budget and Strategic Analysis Department. This includes a transfer of 4 positions and associated operating costs from the Finance Department to the Budget & Strategic Analysis Department.

The FY25 Approved Budget includes;

- $18,271 to Continue the ARPA funded position which constitutes a shift of 25% of the cost to the General Fund.

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $324.9 | $378.9 | $896.8 | $828.8 | $449.9 | 118.7% |
| Operating | $153.7 | $213.2 | $247.3 | $239.8 | $26.6 | 12.5% |
| **Total** | $478.6 | $592.1 | $1,144.1 | $1,068.6 | $476.5 | 80.5% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | | |
| *Budget & Strategic Analysis* | | | | | | | |
| D-22 | N | Oblique & Certified orthoimagery | - | - | 40.0 | 160.0 | 40.0 |
| *Budget & Strategic Analysis Total* | | | - | - | *40.0* | *160.0* | *40.0* |
| **Additions and Improvements Total** | | | **-** | **-** | **40.0** | **160.0** | **40.0** |
| **General Capital Projects Fund Total** | | | **-** | **-** | **40.0** | **160.0** | **40.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 8 | 8 | 10 | 9 | 1 |

# Building Inspection

## Mission

The Athens-Clarke County Building Permits and Inspection Department exists for the purpose of protecting the public's health, safety, and general welfare. We accomplish this by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety, and other hazards associated with construction, alteration, removal, demolition, use, or occupancy of buildings, structures, or property.

## Goals

- Maximize the number of properties and structures that comply with adopted standards.
- Provide quality inspections, customer service, and development services that are efficient, cost effective, accurate, and responsive to the citizens of Athens-Clarke County.
- Improve the safety and appearance of properties and buildings within Athens-Clarke County by enforcing local ordinances, property maintenance codes, and construction codes.

## Objectives

- To perform 98% of all inspections of footing, slabs, excavations, electrical service changes and emergency repairs within four business hours of the time the work is ready for inspection.
- To perform at least 95% of all requested rough-in and final inspections within two workdays.
- To respond to at least 95% of all single-family soil erosion complaints and to initiate compliance and/or enforcement processes within eight business hours.
- To process 95% of all single-family and secondary permit applications within one workday.
- To investigate 99% of all complaints received by our office within three business days.
- To investigate 100% of the housing and nuisance complaints received and initiate compliance and/or enforcement action.
- To respond to 100% of ordinance violation complaints and initiate compliance and/or enforcement action.
- To provide proactive enforcement of illegal signs erected without permits or in the public right-of-way.
- To provide proactive code compliance and enforcement services that educates and provides an understanding of the compliance process to citizens.
- To recover through permit fees 100% of the operating expenses for the Construction Division.

# Building Inspection

## Performance Measures

| *Performance Measure* | *Goal* | *FY21* | *FY22* | *FY23* | *Reference* |
|---|---|---|---|---|---|
| **Building Inspection Department staff are committed to protecting the public's safety by ensuring compliance with adopted building codes…** | | | | | |
| Building Permits Issued | 900 | 1,039 | 1,047 | 1,476 | |
| Electrical Permits Issued | 800 | 1,242 | 1,050 | 1,460 | |
| HVAC/Gas Permits Issued | 600 | 1,199 | 925 | 1,707 | |
| Plumbing Permits Issued | 600 | 821 | 658 | 990 | |
| Total Construction Inspections | 9,000 | 14,126 | 10,374 | 10,964 | |
| *Performance Measure* | *Goal* | *FY21* | *FY22* | *FY23* | *Reference* |
| **...and by ensuring compliance with ordinances that enhance quality of life for Athens-Clarke County citizens.** | | | | | |
| Front Yard Parking | 400 | 193 | 287 | 300 | |
| Roll Cart Violations | 500 | 555 | 506 | 550 | |
| Sign Ordinance Violations | 3,000 | 2,996 | 3,409 | 3,100 | |
| Litter/Accumulation of Refuse | 700 | 688 | 725 | 800 | |
| Junked Vehicles | 300 | 234 | 242 | 300 | |
| **We strive to provide these services to the citizens of Athens-Clarke County in a customer friendly and accountable way.** | | | | | |
| Customer service satisfaction survey | 90% | N/A | N/A | N/A | |
| Inspections conducted within 2 business days of requested time | 95% | N/A | N/A | N/A | |
| | | | | | |

## Budget Highlights

The Building Inspection Department primarily operates within two separate funds. The Code Enforcement Division is fully funded by the General Fund, while the Construction Inspection and Administration divisions are funded through the Building Inspection Special Revenue Fund.

The Approved Budget for Building Permits & Inspection for the General Fund includes;

- $79,700 for short-term rental compliance and includes funding software licensing and other operating costs.

The Approved Budget for Building Permits & Inspection for the Building Inspection Special Revenue Fund includes;

- $90,400 for a Construction Division Administrator to manage day to day Construction Division operations, oversee inspection and plan review services, and ensure mandated deadlines are met.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources. The Mayor & Commission also added a fulltime position related to short-term rental compliance in mid-FY24.

# Building Inspection

For more information on the Building Inspection Fund (which also includes some expenses for Planning and Zoning), see E-18. For information on individual fees, see the Schedule of Fees and Charges in F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $1,861.2 | $2,049.8 | $2,385.3 | $2,385.3 | $335.5 | 16.4% |
| Operating | $301.9 | $528.5 | $635.5 | $635.5 | $107.0 | 20.2% |
| **Total** | $2,163.1 | $2,578.3 | $3,020.8 | $3,020.8 | $442.5 | 17.2% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $458.0 | $661.8 | $703.8 | $703.8 | $42.0 | 6.3% |
| Construction Inspection | $698.7 | $855.4 | $1,023.9 | $1,023.9 | $168.5 | 19.7% |
| Code Enforcement | $1,006.4 | $1,061.1 | $1,293.1 | $1,293.1 | $232.0 | 21.9% |
| **Total** | $2,163.1 | $2,578.3 | $3,020.8 | $3,020.8 | $442.5 | 17.2% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Building Inspection Fund | $1,122.9 | $1,484.0 | $1,690.1 | $1,690.1 | $206.1 | 13.9% |
| General Fund | $949.4 | $993.0 | $1,219.4 | $1,219.4 | $226.4 | 22.8% |
| Affordable Housing Fund | $57.0 | $68.1 | $73.7 | $73.7 | $5.6 | 8.2% |
| Water & Sewer Fund | $33.8 | $33.2 | $37.6 | $37.6 | $4.4 | 13.3% |
| **Total** | $2,163.1 | $2,578.3 | $3,020.8 | $3,020.8 | $442.5 | 17.2% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| Building Inspection Fund | | | FY23 Year End Balance | FY24 Budget | FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | | |
| Building Inspections | | | | | | | |
| D-23 | N | Customer Service Counter Renovation | - | - | 100.0 | - | - |
| **Additions and Improvements Total** | | | - | - | **100.0** | - | - |
| **Building Inspection Fund Total** | | | - | - | **100.0** | - | - |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 24 | 24 | 25 | 25 | 1 |

# Capital Projects

## Mission, Goals, Objectives, Performance Measures

This department is being established during the FY25 approval process. Mission & Goals and Performance Measures will be developed during FY25.

## Budget Highlights

The FY25 Approved Budget includes converting the Program Administration Cost Center, previously within the Manager's Office, to the Capital Projects Department.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $46.1 | $53.7 | $53.3 | $53.3 | ($0.4) | -0.7% |
| Operating | $0.0 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $46.1 | $53.7 | $53.3 | $53.3 | ($0.4) | -0.7% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 5 | 5 | 5 | 5 | 0 |

# Central Services

## Mission & Goals

To provide our customers, both public and internal, with efficient and cost-effective high-quality services which meet or exceed their expectations and which promote the image of the Unified Government and the Athens-Clarke County community.

General Fund

- Provide a high level of customer service that exceeds our customers' expectations.
- Provide superior quality of life services that enhance the Athens-Clarke County community.
- Protect the health and safety of the public and internal customers.
- Provide a quality work environment for ACC employees.
- Encourage, promote and support staff performance and development.
- Provide professional stewardship to protect, enhance, and maximize the life of government facilities.
- Provide high quality support services at the lowest possible cost.
- Use environment ally friendly processes and materials in all services and activities.

Internal Services Fund

- To be responsive to customer needs.
- To provide timely and accurate financial reports.
- To maintain records in accordance with approved policy and procedures.
- Minimize service disruptions to our customers.

Fleet Management Fund

Provide a safe and effective fleet for Athens-Clarke County departments

## Objectives

- Complete at least 90% of the Facilities Management work orders within 30 days.
- Adhere to Landscape Management maintenance schedules at least 90% of the time.
- Ensure that 90% of all copier/telephone repair requests are completed within 24 hours.
- Submit indirect billing, finance reports within 30 days of the receipt of charges from vendors.
- Assure FCC compliance of the 800 MHz system 100% of the time.
- Ensure that 90% of the fleet receives preventive maintenance prior to reaching the scheduled maintenance mileage.

## Performance Measures

| Administration | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** | **Trend** | **Comments or Analysis** |
| **Ensure continuous operation of the 800 MHz radio system providing critical public safety and general government communications** | | | | | | | | | |
| FCC Compliance | 100% | 100% | 100% | 100% | 100% | 100% | 100% | ↔ | Regulatory |
| System Availability | 100% | 100% | 100% | 99.90% | 100% | 100% | 100% | ↔ | Up-time minus system busy time |
| Number of ACCUG subscriber radio units | Data only | 1,097 | 1,104 | 1,087 | 1,100 | 1,129 | 1,137 | ↑ | |
| Number of UGA subscriber radio units | Data only | 474 | 486 | 486 | 460 | 468 | 479 | ↓ | |
| | | | | | | | | | |
| Number of Special Event Permits Issued | Data only | 54 | 33* | 20* | 20* | 45 | 50 | ↔ | *COVID impact. |

| Landscape Management | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** | **Trend** | **Comments or Analysis** |
| | | | | | | | | | |
| Acres of Park and Open Space Maintained per Employee (total 415 acres) | 33 | 43 | 40 | 40 | 40 | 40 | 40 | ↔ | |
| Miles of Oconee River Greenway and Firefly Trail maintained per Employee | 2.5 linear miles | 2.92 | 3.85 | 4.85 | 3.25 | 3.25 | 3.90 | ↑ | FY25 phases of Greenway Trail will increase by 3 linear miles. |
| Miles of Rights-of-Way Maintained per Employee (total 1,200 lane miles) | 75 | 96 | 96 | 88 | 88 | 88 | 88 | ↔ | |
| Acres of Facilities Grounds Maintained per Employee (total 100 acres) | 30 | 31 | 31 | 31 | 31 | 31 | 32 | ↑ | continuing services at former Firehouse 2 and Co-op Extension |
| Percent of Routes Completed on Schedule | 85% | 90% | 80% | 80% | 90%** | 90%** | 90%** | ↔ | Storms, staffing shortage, and work order requests impact cyclical routes. |
| Number of Landscape Installations and Renovations | Data only | 37 | 15 | 20 | 20 | 32 | 30 | ↔ | |
| Number of Athletic Field Repairs and Renovations | Data only | 0 | 0 | 7 | 8 | 12 | 12 | ↔ | |
| | | | | | | | | | |
| Number of Private Property Tree Assessments | Data only | 386 | 344 | 350 | 300 | 150 | 300 | ↔ | |
| Total Tree Canopy Cover for Athens-Clarke County (measured every 5 years) | 45% | 63% | - | 63% | 60% | 64% | 62% | ↔ | Goal is defined in the ACC Tree Management Ordinance |
| | | | | | | | | | |
| Total Customer Calls for Services | Data only | 364 | 400 | 342 | 300 | 386 | 350 | ↔ | Increased awareness by constituents and staffing challenges. |
| Percent of Service Calls Responded To Within 1 Workday | 85% | 96% | 94% | 85% | 95% | 90% | 95% | ↔ | |
| Percent of Service Calls Completed Within 5 Workdays | 95% | 100% | 100% | 100% | 100% | 100% | 100% | ↔ | |

# Central Services

| Facilities Management | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** | **Trend** | **Comments or Analysis** |
| **Ensure a safe, productive, and positive image of Athens-Clarke County Facilities** | | | | | | | | | |
| Number of Structures Maintained | Data only | 194 | 200 | 205 | 259 | 258 | 261 | ↔ | |
| Number of Work Orders | Data only | 8,560 | 8,362 | 8,613 | 7,055 | 8,049 | 8,290 | ↓ | |
| Square Footage Maintained for all maintenance and repairs | Data only | 2,040,314 | 2,051,242 | 2,057,983 | 2,138,130 | 2,123,206 | 2,198,206 | ↑ | |
| | | | | | | | | | |
| Avg. Number of Work Orders per Maintenance Employee | <425 | 408 per 21 maintenance employees | 398 per 21 maintenance employees | 410 per 21 maintenance employees | 415 per 17 maintenance employees | 473 per 17 maintenance employees | 415 per 20 maintenance employees | ↑ | Measures workload by average volume of work performed per maintenance employee. |
| Avg. Square Footage Maintained per Maintenance Employee | 90,000 | 97,158 | 97,678 | 97,999 | 125,772 | 124,894 | 109,910 | ↑ | Measures average amount of responsibility per maintenance employee |
| | | | | | | | | | |
| Cost per Square Foot for Maintenance | <$1.75 | $1.99 | $2.40 | $2.51 | $2.45 | $2.52 | $2.60 | ↓ | |
| Cost per Square Foot for Custodial Services | <$2.11 | $1.94 | $2.22 | $2.75 | $2.66 | $2.74 | $2.82 | ↓ | |
| Preventive Maintenance vs. Corrective Maintenance | 75% | 58% PM 42% CM | 61% PM 39% CM | 63% PM 37% CM | 57% PM 43% CM | 61% PM 39% CM | 60% PM 40% CM | ↔ | Preventive Maint. as percent of Total Maint. cost shows preventive program effectiveness (ref: IFMA) |

| Internal Support | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** | **Trend** | **Comments or Analysis** |
| | | | | | | | | | |
| Copier Repair Requests Completed Within 24 Business Hours of Service Request. | 100% | 100% | 100% | 95%* | 96% | 100% | 100% | ↔ | |
| Telephone System Repair Within 24 Business Hours of Request. | 100% | 100% | 100% | 100% | 100% | 100% | 100% | ↔ | |
| Records Issued to Customers Within 72 Business Hours of Request. | 100% | 100% | 100% | 100% | 100% | 100% | 100% | ↔ | |
| Mail Delivered and Picked-Up on Time Per Published Schedule. | 100% | 100% | 100% | 90%* | 98% | 98% | 98% | ↔ | Customer Based delays |

# Central Services

| Fleet Management | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Current Goal** | **FY20** | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** | **Trend** | **Comments or Analysis** |
| Number of Preventive Maintenance Inspections Completed | >1600 | 1,293 | 1,218 | 1,250 | 1,111 | 1,200 | 1,200 | ↔ | |
| Number of Corrective Maintenance Service Calls | <75 | 216 | 182 | 210 | 156 | 150 | 160 | ↑ | As the fleet ages, maintenance issues continue to rise. |
| Percentage of Vehicles/Equip Exceeding Replacement Criteria Not Replaced | 10% | 45% | 80% | 65% | 80% | 79% | 78% | ↓ | Replacement criteria revised in FY18. Funding constraints limits # of replacements each year. Additional funding provided in FY23 & FY24 is gradually lowering the number of vehicles needing deferral each year |
| Number of Catastrophic Failures | <5 | 14 | 13 | 11 | 16 | 15 | 15 | ↔ | |
| Compliance with Georgia Environmental Protection Division Regulations | 100% | 100% | 100% | 100% | 100% | 100% | 100% | ↔ | Regulatory requirement |

## Budget Highlights

The Central Services Department is supported by the General Fund, Internal Support Fund, Fleet Management Fund and the Hotel/Motel Fund.

**General Fund**

- Funding of $12.6 million (does not include debt service of $544,100) for the cost of Administration, Landscape Management & Facilities Management
- $241,000 increase in Facilities Management for Facilities Rehabilitation Crew (1 fulltime position & 2.5 part-time correctional diversion participants) to address life-cycle maintenance needs and prevent costly repairs
- $140,000 additional funding in Facilities Management for 440 College Avenue maintenance, repairs & contractual obligations
- $96,000 increase for outsourced mowing to improve rural mowing service levels
- $18,900 increase, along with cost-savings from custodial contract reduction, in Facilities Management to fund one fulltime Facility Service Worker position for dedicated custodial services at Costa Building and Portland Loo
- $2,000 additional funding in Landscape Management for Emergency Overtime Compensation
- Vehicle replacement charges are increasing by $91,000 consistent with the increased costs
- Unleaded fuel costs projected to increase from FY24 Budget by $85,000, or 8%, from $1.080 million to $1.165 million
- Athens Downtown Development Authority (ADDA)
    - Amendment to ADDA Parking Management Agreement revising the distribution of net revenue to a split of ACCGov 60% and ADDA 40% (a change from ACCGov 80% and ADDA 20%)

- Parking Rates
  - Increase Parking meter rates by $0.25 per hour (from $1.75 to $2.00)
  - Increase Parking Deck hourly parking by $0.50 per hour (from $1.00 to $1.50)

- Annual contract for downtown parking services with Athens Downtown Development Authority (ADDA) is projected to generate $4.4 million in fees and fines

- ADDA's FY25 parking expenditures (operating, capital and debt service) are estimated at $2.4 million

- $704,400 increase for Athens Downtown Development Authority (ADDA) Revenue Share (changing from 80/20 to 60/40 net revenue split under Parking Management Agreement between ACCGov & ADDA) based on projected increased revenue to ADDA with a net gain of approximately $280,000 to ACCGov

- Assuming above noted level of parking revenue in FY25, the Parking Management Agreement service fee to ADDA will be approximately $832,000 and ACCGov's portion of net parking revenues will be approximately $1,248,000

**Internal Support Fund**

Internal Support Fund provides services to other government departments for copier, phone, postage, paper, printing, and 800 MHz radio.

The FY25 Budget for the Internal Support Fund is $1.9 million and includes:

- Increase of $26,500 (net operating cost) to convert a part-time position to one fulltime Radio Systems Analyst position in order to sustain operations and add system growth capability

**Fleet Management Fund**

- The FY25 Budget allocates $3.6 million to ACCGov vehicle costs for repair, maintenance and bulk fuel
- Fuel costs are based on a purchase price (includes $ .20 markup) of $3.00/gallon for unleaded & $4.10/gallon for diesel, which represents no change from FY24

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Internal Support and Fleet Management Funds, please see Section E-Budgets by Fund pages E-37 and E-38.

For information on individual fees, please reference the Schedule of Fees and Charges in Section F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $5,873.7 | $6,283.2 | $7,237.9 | $6,970.8 | $687.6 | 10.9% |
| Operating | $8,938.8 | $10,093.3 | $11,120.7 | $11,567.9 | $1,474.6 | 14.6% |
| **Total** | $14,812.5 | $16,376.5 | $18,358.6 | $18,538.7 | $2,162.2 | 13.2% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $409.9 | $488.0 | $642.6 | $533.0 | $45.0 | 9.2% |
| Internal Support | $2,817.9 | $3,372.9 | $3,715.6 | $4,237.7 | $864.8 | 25.6% |
| Landscape Management | $3,316.2 | $3,789.3 | $4,161.4 | $4,107.4 | $318.1 | 8.4% |
| Facilities Management | $4,723.2 | $4,874.6 | $5,711.7 | $5,533.3 | $658.7 | 13.5% |
| 800 MHz Radio System | $560.4 | $655.5 | $719.0 | $719.0 | $63.5 | 9.7% |
| Fleet Management | $2,984.9 | $3,196.2 | $3,408.3 | $3,408.3 | $212.1 | 6.6% |
| **Total** | $14,812.5 | $16,376.5 | $18,358.6 | $18,538.7 | $2,162.2 | 13.2% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $10,415.7 | $11,570.4 | $13,048.6 | $13,258.7 | $1,688.3 | 14.6% |
| Hotel/Motel Fund | $52.0 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Internal Support Fund | $1,359.8 | $1,609.9 | $1,901.7 | $1,871.7 | $261.8 | 16.3% |
| Fleet Management Fund | $2,984.9 | $3,196.2 | $3,408.3 | $3,408.3 | $212.1 | 6.6% |
| **Total** | $14,812.4 | $16,376.5 | $18,358.6 | $18,538.7 | $2,162.2 | 13.2% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Central Services* | | | | | | | |
| D-25 | | Facilities Life Cycle Maintenance Program | 377.2 | 3,000.0 | 2,000.0 | 12,152.8 | 7,352.2 |
| D-26 | | 800 MHz Subscriber Radio Life Cycle | 791.6 | 350.0 | 200.0 | 2,200.0 | 3,200.0 |
| D-27 | | 800 MHz Radio Infrastructure Replacement | 500.0 | 200.0 | 100.0 | 1,250.0 | 2,350.0 |
| D-28 | | Landscaping Equipment Life Cycle Replacement | 12.3 | 125.0 | 132.5 | 554.3 | 792.0 |
| D-30 | | Tree Hazard Reduction | 29.9 | 40.0 | 50.0 | 250.0 | 425.0 |
| D-34 | | Parking Lot Maintenance, Repair, & Expansion | 49.6 | - | 40.0 | 305.0 | 675.0 |
| D-35 | | Replace Internal Support Equipment | 69.1 | 10.0 | 10.0 | 40.0 | 50.0 |
| D-36 | | Landscape & Community Tree Program | 7.7 | 15.0 | 15.0 | 75.0 | 160.0 |
| D-37 | | Parking Decks Life Cycle Replacement | 26.0 | 40.0 | - | 210.0 | 330.0 |
| D-39 | | Energy Management Improvements | 3.1 | 30.0 | 30.0 | 150.0 | 300.0 |
| D-40 | N | Infrastructure Not Covered by Insurance | - | - | 50.0 | 250.0 | 425.0 |
| D-46 | | Parking Facilities | 39.9 | - | - | 80.0 | 100.0 |
| *Central Services Total* | | | *1,906.3* | *3,810.0* | *2,627.5* | *17,517.1* | *16,159.2* |
| **Current Services Total** | | | **1,906.3** | **3,810.0** | **2,627.5** | **17,517.1** | **16,159.2** |
| **Additions & Improvements** | | | | | | | |
| *Central Services* | | | | | | | |
| D-29 | | Renovations/Space Allocation Plan | 378.5 | 235.0 | 250.0 | 1,200.0 | 1,500.0 |
| D-33 | N | Facilities Rehabilitation Crew Electric Truck | - | - | 81.0 | - | - |
| D-43 | | Additional Rural Roadside Mowing Crew | - | - | - | 264.0 | - |
| D-44 | | Urban Forestry Crew | - | - | - | 415.0 | - |
| D-45 | | Downtown Enhancement Project | 284.8 | - | - | - | - |
| D-47 | | Clean Tools Initiative | 75.0 | - | 35.0 | 75.0 | - |
| *Central Services Total* | | | *738.3* | *235.0* | *366.0* | *1,954.0* | *1,500.0* |
| **Additions and Improvements Total** | | | **738.3** | **235.0** | **366.0** | **1,954.0** | **1,500.0** |
| **General Capital Projects Fund Total** | | | **2,644.6** | **4,045.0** | **2,993.5** | **19,471.1** | **17,659.2** |

(All figures in $1,000s)

| Fleet Management Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Central Services* | | | | | | | |
| D-31 | | Upgrade Fuel Sites | 15.3 | 35.0 | 25.0 | 90.0 | 150.0 |
| D-32 | | Fleet Management Shop Equipment Life Cycle Replacement | 40.0 | 15.0 | 35.0 | 165.0 | 240.0 |
| **Current Services Total** | | | **55.3** | **50.0** | **60.0** | **255.0** | **390.0** |
| **Fleet Management Fund Total** | | | **55.3** | **50.0** | **60.0** | **255.0** | **390.0** |

# Central Services

(All figures in $1,000s)

| Fleet Replacement Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Central Services* | | | | | | |
| D-24 | Fleet Replacement Program | - | 5,200.8 | 3,804.0 | 20,354.8 | 29,072.8 |
| **Current Services Total** | | **-** | **5,200.8** | **3,804.0** | **20,354.8** | **29,072.8** |
| **Fleet Replacement Fund Total** | | **-** | **5,200.8** | **3,804.0** | **20,354.8** | **29,072.8** |

(All figures in $1,000s)

| Hotel/Motel Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Central Services* | | | | | | |
| D-36 | Landscape & Community Tree Program | 8.3 | 15.0 | 15.0 | 75.0 | 160.0 |
| D-41 | Community Events Program | 46.8 | 40.0 | 40.0 | 190.0 | 320.0 |
| **Current Services Total** | | **55.1** | **55.0** | **55.0** | **265.0** | **480.0** |
| **Additions & Improvements** | | | | | | |
| *Central Services* | | | | | | |
| D-45 | Downtown Enhancement Project | - | - | 60.0 | 240.0 | 300.0 |
| **Additions and Improvements Total** | | **-** | **-** | **60.0** | **240.0** | **300.0** |
| **Hotel/Motel Fund Total** | | **55.1** | **55.0** | **115.0** | **505.0** | **780.0** |

(All figures in $1,000s)

| Internal Support Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Central Services* | | | | | | |
| D-26 | 800 MHz Subscriber Radio Life Cycle | 50.0 | - | - | - | - |
| D-27 | 800 MHz Radio Infrastructure Replacement | - | - | - | 200.0 | 500.0 |
| D-35 | Replace Internal Support Equipment | 129.4 | 15.0 | 15.0 | 60.0 | 75.0 |
| D-38 | Telephone System Life Cycle Replacement | 123.1 | 55.0 | 55.0 | 220.0 | 275.0 |
| D-42 | Mobile Communications Van Equipment Replacement | 51.0 | 25.0 | 25.0 | 145.0 | 185.0 |
| **Current Services Total** | | **353.5** | **95.0** | **95.0** | **625.0** | **1,035.0** |
| **Internal Support Fund Total** | | **353.5** | **95.0** | **95.0** | **625.0** | **1,035.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 100 | 100 | 104 | 102 | 2 |

# Clerk of Courts

## Mission & Goals

To effectively and efficiently file and record all proceedings, actions, orders and minutes and to perform all duties and functions mandated by law, of the Superior and State Courts of Athens-Clarke County and to protect and secure all records entrusted therein.

## Objectives

- To provide electronic index and images for deeds 1970-1983, in house and on GSCCCA, ongoing. Completed 1986-1991, contract pending for 1984-1985
- To image all cases for the years 1993-2002, on going
- To digitize bound newspaper books from 1800's to 1900's, on going
- To incorporate and digitize historical records eligible for destruction into a case management system for electronic availability, on going

## Performance Measures

| CLERK OF COURTS | | | | | | |
|---|---|---|---|---|---|---|
| **Performance Measures** | **Current Goal** | **Copleted Prior** | **CY21** | **CY22** | **CY23** | **Comments or Analysis** |
| Civil Filed Superior and State | Data only | | 2431 | 2364 | 2279 | |
| Civil Disposed Superior and State | Data only | | 2556 | 2476 | 2315 | |
| Criminal Filed Superior and State | Data only | | 4420 | 5406 | 5082 | |
| Criminal Disposed Superior and State | Data only | | 3941 | 5193 | 5894 | |
| Land Record Instruments Processed | Data only | | 24251 | 22785 | 16546 | |
| General Minutes Processed | Data only | | 4751 | 4039 | 5386 | |
| Board of Equalization: Appeals Filed/Processed | Data only | | 132 | 345 | 360 | |
| Board of Equalization: Hearings Conducted | Data only | | 60 | 82 | 223 | |
| **Projects** | | | | | | |
| **Deed Imaging 1801-1987** | | **Completed and Available Online** | | | | **2%** |
| Number of Years in Current Requisition with Vendor | >0 | | | 4 | 9 | 1980-1981; 1982-1983, CY23 (1970-1979) |
| Completed and Available on GSCCCA | >0 | 2 | | 2 | 0 | CY20 (1986-87), CY22 (1984-85) |
| **Legal Organ Digitizing 1852-2023** | | **Completed and Available in Land Records** | | | | **39%** |
| Number of Years Scanned by COC Staff (not in database yet) | Data only | | | 59 | | |
| Number of Years in Current Requisition with Vendor | Data only | | | 32 | 14 | COC staff unable to scan on site due to condition of books 1887-1919, 1921, 22, 27, 28, 29, 32, 34, 35, 42, 43, 50, 51, 52, 53 |
| Number of Books Available in Land Records Database | 100% | | | 60 | 6 | 1852-1886, 1986-2021 Completed (no records available for 1864-1865) |
| **Historical Docket Books** | | | | | | |
| Criminal Books- Scanned | 185 | | | 137 | 0 | **74%** |
| Criminal Books- Available on Online | 185 | | | 1 | 0 | **0.54%** |
| Civil Books- Scanned | 169 | | | 133 | 0 | **79%** |
| Civil Books- Available on Online | 169 | | | 10 | 0 | **6%** |
| Court Minute Books- Scanned | 260 | | | 231 | 0 | **89%** |
| Court Minute Books- Available on Online | 260 | | | 0 | 0 | **0%** |
| Mortgage Land Record Books- Scanned | 134 | | | 18 | 114 | **99%** |
| Mortgage Land Record Books- Available on Online | 134 | | | 0 | 0 | **0%** |
| **Destruction/Reduction of Offsite Inventroy** | | | | | | |
| Total Boxes Offsite | Data only | | | 4,785 | 4,997 | As of 12/20/2023 |
| Digitized and Destroyed | 4997 | | 101 | 242 | 94 | **8.75%** |

# Clerk of Courts

## Budget Highlights

The Approved Budget for the Clerk of Courts includes;

- $15,000 for additional juror compensation for grand jury members from $35 per day to $50 per day.

The Approved Budget for the Clerk of Courts does not include the requested;

- $10,000 for overtime expenses.
- $4,000 for Board of Equalization compensation.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $1,329.1 | $1,323.5 | $1,517.5 | $1,507.5 | $184.0 | 13.9% |
| Operating | $299.5 | $384.4 | $403.4 | $399.4 | $15.0 | 3.9% |
| **Total** | $1,628.6 | $1,707.9 | $1,920.9 | $1,906.9 | $199.0 | 11.7% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| | | | | 5-Year CIP | | |
|---|---|---|---|---|---|---|
| **General Capital Projects Fund** | **FY23 Year End Balance** | **FY24 Budget** | **FY25 Approved** | **FY26-FY29 Proposed** | **FY30-FY34 Proposed** |
| **Additions & Improvements** | | | | | |
| *Clerk of Courts* | | | | | |
| D-48 Deed Indexing | - | 50.0 | 50.0 | 480.0 | - |
| *Clerk of Courts Total* | - | *50.0* | *50.0* | *480.0* | - |
| **Additions and Improvements Total** | **-** | **50.0** | **50.0** | **480.0** | **-** |
| **General Capital Projects Fund Total** | **-** | **50.0** | **50.0** | **480.0** | **-** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 22 | 22 | 22 | 22 | 0 |

# Communications

## Mission & Goals

This department is being established during the FY25 approval process. Mission & Goals will be developed during FY25.

## Performance Measures

| Performance Measure | Goal | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 |
|---|---|---|---|---|---|---|---|
| **The Public Information Office provides clear and open communications through a variety of outlets about the government's goals, activities, and services** | | | | | | | |
| Website visitors | *Data Only* | 2 million | 2.06 million | 2.65 million | 2.33 million | 2.88 million | 1.35 million |
| Website pageviews | *Data Only* | 4.3 million | 4.22 million | 5 million | 4.65 million | 5.28 million | 4.66 million |
| Website notification subscriptions (all notifications) | *Data Only* | 37,818 | 42,972 | 53,003 | 55,093 | 57,079 | 61,890 |
| Number of downloads from website | *Data Only* | 1.1 million | 1.05 million | 1.8 million | 1.26 million | 1.22 million | 735,182 |
| NewsFlashes distributed | *52* | 103 | 78 | 92 | 89 | 44 | 94 |
| NewsFlash items posted on accgov.com homepage | *75* | 206 | 225 | 209 | 234 | 122 | 176 |
| Number of social media accounts managed (@accgov) | *Data Only* | 8 | 7 | 7 | 7 | 7 | 7 |
| Social media following/subscribers for main ACC accounts | *TBD* | 12,190 | 14,939 | 22,993 | 29,246 | 31,816 | 33,935 |
| Minutes of video watched on social media | *Data Only* | 166,804 | 215,842 | 1.72 million | 850,967 | 1.08 million | 773,460 |
| Hours of Mayor & Commission meetings broadcast / streamed | *Data Only* | 53:31 | 84:06 | 120:57 | 174:21 | 149:19 | 158:10 |
| Minutes of non-meeting video produced | *360* | 276 | 166 | 203 | 357 | 153 | 62 |
| Number of offices featured in videos \| newsflashes \| homepage | *TBD* | 28 \| 21 \| 25 | 21 \| 26 \| 29 | 24 \| 34 \| 26 | 39 \| 61 \| 64 | 34 \| 41 \| 11 | 31 \| 56 \| 13 |
| Number of film project inquiries assisted | *Data Only* | 25 | 25 | 17 | 10 | 24 | 21 |
| Number served in outside group presentations, panels & tours | *Data Only* | 185 | 266 | 119 | 17 | 763 | 1295 |
| Public digital displays managed | *Data Only* | 7 | 7 | 7 | 10 | 11 | 13 |
| **and coordinates and collaborates with other departments' communications staff.** | | | | | | | |
| Number of department website liaisons trained | *Data Only* | 32 | 40 | 41 | 27 | 46 | 26 |
| Number of department social media liaisons trained (SM@RT Team) | *Data Only* | 10 | 23 | 12 | 20 | 19 | 14 |
| Number of social media accounts monitored | *Data Only* | 73 | 90 | 94 | 89 | 89 | 92 |
| Number of locations claimed and monitored in Google Business | *Data Only* | 93 | 102 | 124 | 126 | 136 | 138 |
| Social Media Resource & Training (SM@RT) Team Best Practice & Training Session Hours | *8* | 7.5 | 14.25 | 7.25 | 2.5 | 7.5 | 5 |

# Communications

## Budget Highlights

The FY25 Approved Budget includes converting the Public Information Office, previously within the Manager's Office, to the Communications Department.

The FY25 Approved Budget includes;

- Moving $50,000 from OGA to the Communications Department for the Media Arts Partnership.
- $10,000 for ACC from A to Z Guide Printing which would allow for the printing of an additional 5,000 copies.
- $2,500 for printing costs associated with the Mosquito Control Program which would allow for dedicated funding.
- $2,800 for part-time pay to provide the budgeted hours consistent with current pay-rate at the FY24 level.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $420.2 | $435.4 | $572.2 | $483.2 | $47.8 | 11.0% |
| Operating | $138.0 | $160.7 | $268.5 | $223.5 | $62.8 | 39.1% |
| **Total** | $558.2 | $596.1 | $840.7 | $706.7 | $110.6 | 18.6% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| | | | FY23 Year End | | 5-Year CIP | | |
|---|---|---|---|---|---|---|---|
| **General Capital Projects Fund** | | | **Balance** | **FY24 Budget** | **FY25 Approved** | **FY26-FY29 Proposed** | **FY30-FY34 Proposed** |
| *Communications* | | | | | | | |
| D-49 | | Website & eGovernment Enhancements | 123.5 | 50.0 | 91.0 | 369.0 | 460.0 |
| D-50 | | ACTV & Multimedia Production Equipment | 99.9 | - | 25.0 | 100.0 | 125.0 |
| D-51 | N | Core Visual Identity Initiative | - | - | - | - | - |
| *Communications Total* | | | *223.4* | *50.0* | *116.0* | *469.0* | *585.0* |
| **Current Services Total** | | | **223.4** | **50.0** | **116.0** | **469.0** | **585.0** |
| **General Capital Projects Fund Total** | | | **223.4** | **50.0** | **116.0** | **469.0** | **585.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 5 | 5 | 5 | 5 | 0 |

# Cooperative Extension

## Mission & Goals

The mission of UGA Cooperative Extension is to extend lifelong learning to the people of Georgia through unbiased, research-based education in agriculture, the environment, communities, youth and families. Cooperative Extension provides education and information for all citizens of Athens-Clarke County in the areas of Families, Food & Nutrition, Agriculture, Horticulture, & the Environment, and Youth Development.

## Objectives

**Family and Consumer Sciences & Supplemental Nutrition Assistance Program Education**

- To respond to clientele calls regarding food safety, home food preservation, healthy lifestyles, weight management, chronic disease prevention and management.
- To provide consumer information regarding financial management and budgeting.
- To provide nutrition and food management training to low-income families, empowering them to get the best nutrition within a limited budget.
- To support the FARM Rx program through providing low-income nutrition education, as required by funders
- To help professional food handlers and consumers learn safe food handling practices to prevent food borne illness.
- To provide consumer information to create greater radon awareness and promote testing.
- Adapt programming to virtual format when feasible and continue reaching clients

**Agriculture & Natural Resources**

- To respond to clientele calls regarding soil samples, water samples, insect, disease and plant identification, tree care and other issues.
- To provide a series of comprehensive training courses through the Master Gardener, Master Composter and Master Naturalist Programs which train volunteers in subject specific areas who can then extend this knowledge throughout the community.
- To provide educational opportunities through informational and activity booths staffed by Master Gardener and Master Composter volunteers at events throughout the region as well as weekly booths at two area Farmers Markets during the market season.
- To provide information and offer programs that will encourage environmental stewardship and promote water quality through the Master Naturalist program.
- To provide support to local food producers and landscape professionals, through training and education, pest and disease identification, and also programs offering continuing education units, needed to maintain professional licenses.
- Adapt programming to virtual format when feasible and continue reaching clients

**4-H and Youth Development**

- To provide a variety of leadership opportunities for elementary, middle and high school students.
- To provide community involvement and service activities for young people to develop citizenship skills in their community.
- To provide monthly educational programs in all elementary schools and middle schools in Athens-Clarke County. Educational programs are also offered to home school students, as well as evening programs for high school students.
- To offer a series of judging event activities in order to help young people develop decision-making skills.
- To assist with coordinating Youth Leadership Athens for high school juniors.

# Cooperative Extension

## Performance Measures

| | FY22 | FY23 | FY24 |
|---|---|---|---|
| Educational Classes Provided | 500 | 707 | 567 |
| Total Teaching Contacts | 7,500 | 6,237 | 6,883 |
| Soil Analysis Diagnostics | 800 | 501 | 637 |
| Water and Microbiology Diagnostics | 150 | 192 | 99 |
| Pathology, Plant & Insect ID | 250 | 143 | 164 |
| Radon Kits Distributed | 20 | 10 | 7 |
| Educational Newsletters Distributed | 25,000 | 22,344 | 26,620 |
| Phone, Office & Email Consultations | 2,000 | 1,371 | 2,200 |
| Home Visit Consultations | 20 | 17 | 24 |
| Educational Exhibit Contacts | 500 | 1,944 | 3,243 |

*Note regarding FY24 Classes Provided: Due to staffing changes and open positions, performance numbers are actually lower than predicted.

## Budget Highlights

The FY25 Budget for Cooperative Extension reflects no significant changes to services or programs.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $157.0 | $188.4 | $210.1 | $210.1 | $21.7 | 11.5% |
| Operating | $50.5 | $76.9 | $78.5 | $78.5 | $1.6 | 2.1% |
| **Total** | $207.5 | $265.3 | $288.6 | $288.6 | $23.3 | 8.8% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 1 | 1 | 1 | 1 | 0 |

# Coroner

## Mission

Our mission is to fulfill the statutory requirements of the Coroner's Office of Athens-Clarke County in a manner that is professional, efficient and compassionate to the citizens of Athens-Clarke County.

## Goals

Our goal is to manage the resources allocated to this office in a responsible manner that enables the Coroner's Office to provide caring and compassionate services in a time of crisis for the citizens of Athens-Clarke County.

## Budget Highlights

The Approved Budget for the Coroner's Office includes the following changes:

- $30,000 for a salary supplement for the coroner position.
- $4,000 for coroner certifications for the newly elected coroner and deputy coroner.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $43.0 | $66.7 | $75.8 | $105.8 | $39.1 | 58.6% |
| Operating | $47.2 | $55.3 | $60.3 | $60.3 | $5.0 | 9.0% |
| **Total** | $90.2 | $122.0 | $136.1 | $166.1 | $44.1 | 36.1% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| | | | | 5-Year CIP | |
|---|---|---|---|---|---|
| **General Capital Projects Fund** | **FY23 Year End Balance** | **FY24 Budget** | **FY25 Approved** | **FY26-FY29 Proposed** | **FY30-FY34 Proposed** |
| **Current Services** | | | | | |
| *Coroner* | | | | | |
| D-52 N Power Stretchers | - | - | 32.0 | - | - |
| *Coroner Total* | - | - | *32.0* | - | - |
| **Current Services Total** | **-** | **-** | **32.0** | **-** | **-** |
| **General Capital Projects Fund Total** | **-** | **-** | **32.0** | **-** | **-** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 0 | 0 | 0 | 0 | 0 |

# Corrections

## Mission

The mission of the Athens-Clarke County Department of Corrections is to provide a humane and safe environment for staff, offenders, returning citizens, and the community at large through the use of modern correctional management techniques and supervision.

## Goals

- Maintain a safe environment for returning citizens, visitors, volunteers, staff members, and the citizens.
- Consistently deliver an intake and classification process to identify education levels, vocational skills, sentence mandates, and release plans to develop and foster effective post-release focused objectives.
- Ensure sufficient staff levels to uphold public safety while delivering effective rehabilitative programs.
- Proactively address returning citizens' use of illicit substances through random testing and interventions.
- Develop, foster, utilize, and supervise returning citizens' vocational skills through work skills training programs through collaboration with other departments.
- Provide meals at a reasonable cost to the Athens-Clarke County Jail, County Correctional Institution and Diversion Center.
- Make treatment, counseling, educational opportunities, vocational trainings, and related services accessible to returning citizens.
- Connect returning citizens with sustainable employment opportunities.
- Provide ongoing mandated training for all Corrections' staff and Athens-Clarke County personnel that are supervising returning citizens.
- Reduce participating returning citizen recidivism.

## Objectives

- Support Athens-Clarke County's Strategic Plans and uphold policies and procedures.
- Comply fully with all Georgia Department of Corrections' policies and audit standards.
- Prevent returning citizen escapes and injuries to staff, visitors, and offenders.
- Maintain sanitation standards and proper safety practices.
- Ensure returning citizens have a job within 30 days of entry into the program and maintain consistent employment during their sentence.
- Mandate training for Corrections' personnel and all Athens-Clarke County personnel in other departments who supervise offender skills development programs.
- Score 100% on all health inspections.
- Review every eligible returning citizen for placement in work release program at the Diversion Center.
- Maintain relationships with diverse employers willing to employ convicted felons.
- Achieve 90% returning citizen occupancy rate in the Diversion Center.
- 80% of returning citizens will successfully complete available programs or skill development.
- 100% of returning citizens entering the Diversion Center will gain employment relevant to their skills.
- 100% of returning citizens in need of education or skills development (GED, certification, technical certification, etc.) will be placed in an available program(s).
- Exceed Georgia Department of Corrections' annual goal to achieve seven GED completions.
- Exceed Georgia Department of Corrections' annual goal to complete 150 on-the-job training vocational programs.

## Performance Measures

### Corrections

| Outcomes and Performance Measures | Current Goal | 2019 | 2020 | 2021 | 2022 | FY23 | Comments or Analysis |
|---|---|---|---|---|---|---|---|
| **WE PROTECT THE PUBLIC** | | | | | | | |
| Average Daily Count | Data only | 153 | 143 | 140 | 158 | 164 | FY22 max is 160 (100 at CI and 60 at DC/TC); FY23 max increased to 170 |
| Number of Escapes | 0 | 0 | 2 | 1 | 1 | 0 | Include DC/TC absconds |
| Number of offender on offender assaults | <5 | 2 | 8 | 8 | 9 | 4 | Goal: less than 5 |
| Number of offender on staff assaults | <1 | 0 | 1 | 0 | 1 | 0 | Goal: less than 1 |
| **WE USE RESOURCES RESPONSIBLY** | | | | | | | |
| Total Employees | Data only | 45 | 47 | 48 | 48 | 48 | Reporting positions on Organizational Chart |
| Overtime as % of personnel expenditure. | < 1.5% | 2.35% | 1.07% | 1.45% | 2.88% | 1.67% | Keep under 1.5% |
| Expenditures: Actual versus budget | < 100% | 90.6% | 87.3% | 91.8% | 89.8% | 99.7% | Our goal is to distribute and expend the budget as efficiently and effectively as possible. |
| Number of Staff Training Hours | Data only | 2,750 | 2,790 | 2,869 | 2,355 | 2,501 | POST Credit hours |
| Number of Staff Training Certificates earned/Degrees earned | Data only | | 2 | 1 | 1 | 1 | Goal to increase the quality of services offered by staff members |
| **WE PROVIDE COST-EFFICIENT SERVICES TO THE COMMUNITY THROUGH ON-THE-JOB TRAINING OPPORTUNITIES** | | | | | | | |
| Total number of On-the-Job-Training (OJT) opportunities | Data only | 48 | 48 | 44 | 45 | 45 | OJT opportunities are counted per supervisor regardless of department assignment. An offender detail consists of a training supervisor and offender trainees numbering from 1 to 8. |
| Percentage of offenders in OJT | stable | 95.0% | 35.3% | 36.6% | 44.3% | 56.8% | Above 90% |
| Total expenses ($) | Data only | $ 3,407,556 | $ 3,618,497 | $ 3,763,604 | $ 3,781,651 | $ 4,075,459 | Actual Expenses for the year |
| Cost Recovery: Total Reimbursements | Data only | $ 1,116,900 | $ 1,148,290 | $ 1,022,000 | $ 1,153,400 | $ 1,197,200 | $22 X 365 days X Avg. offender Pop ($20 prior to 7/1/19) |
| Athens-Clarke County Total Budgeted Daily Cost Per offender | Data only | $61 | $69 | $74 | $66 | $68 | Took total budget divided by 365 divided by Ave Daily Count |
| Athens-Clarke County Funds: Daily Budgeted Cost per offender | Data only | $40.88 | $46.45 | $49.35 | $43.93 | $45.62 | Total daily cost per offender * 67% |
| Athens-Clarke County: Daily Labor Value Per offender | Increase FPY | $101.23 | $37.56 | $35.97 | $43.54 | $55.83 | Increase steadily |
| ROI: Total hours contributed by offenders in County | Stable | 302,328 | 104,848 | 106,579 | 145,588 | 193,756 | Based on Ave Daily Count X percentage of offenders working detail X full time rate of 2080 hours |
| ROI: Value to Athens-Clarke County of hours contributed by offenders | Data only | $ 5,653,231 | $ 1,960,545 | $ 1,838,278 | $ 2,511,094 | $ 3,341,906 | Grade 7 employee + benefits (salary/2080) It was reevaluated to include the benefits plus salary for Grade 7 employee. |
| **WE PROVIDE OPPORTUNITIES FOR REHABILITATION** | | | | | | | |
| Number of GEDS awarded | Data only | 8 | 8 | 10 | 9 | 10 | > 5% eligible offenders earn GED |
| Number of offenders completing Re-entry Program | >50 | 102 | 27 | 94 | 77 | 220 | Goal to increase to >75 |
| Number of offenders completing Motivation for Change | >50 | 110 | 33 | 61 | 79 | 210 | Goal: more than 4 year running avg Goal to increase to >75 |
| Number of Work Certifications earned | >25 | 16 | 46 | 182 | 118 | 266 | Programs include Welding, Electrician, OSHA, ServSafe, OJT |
| Number of volunteers recruited to provide programs | >25 | | 18 | 37 | 53 | 29 | Goal: Increase community partnerships |
| Available Program Hours Per Week at the CI | Data only | | 8 | 12 | 12 | 17 | GED and tutors, Religious Services, Cognitive and Vocational programs |
| Number of ID's received for reentry and employment purposes | Data only | 204 | 159 | 223 | 79 | 291 | Goal: every TC eligible offender receive Social Security card, Birth certificate, and GA ID |

# Corrections

| Outcomes and Performance Measures | Current Goal | 2019 | 2020 | 2021 | 2022 | FY23 | Comments or Analysis |
|---|---|---|---|---|---|---|---|
| **WE OFFER RE-ENTRY SERVICES WITH THE DIVERSION/TRANSITION CENTER** | | | | | | | |
| Total Intakes (calendar year) | Data only | 143 | 77 | 95 | 72 | 71 | Combined county Diversion residents and state offender participants |
| Number offenders transfer from the CI to the TC | Data only | 68 | 53 | 75 | 60 | 61 | |
| Average Daily Count | 80 Max | 61 | 44 | 59 | 61 | 57 | Our goal is to achieve and maintain a 75% rate of capacity. 80 as of 2019. |
| Total Releases/Removals | Data only | 132 | 93 | 72 | 81 | 86 | |
| Total Successful Releases | Data Only | 84 | 72 | 57 | 68 | 66 | Goal: >80% time served, employed, and have stable housing |
| Successful Release Percentage | >75% of intakes | 63.64% | 77.42% | 79.17% | 83.95% | 76.74% | Successful Releases divided by Total Releases |
| Average % Returning Citizens Employed | >85% | 97.00% | 100.00% | 85.00% | 95.06% | 89.50% | Our goal is to maintain a consistent 90% employment rate for our residents. |
| Available Program Hours Per Week at DC/TC | Data only | 25 | 15 | 20 | 20 | 20 | Pathways to Success, Men in Action, Alcoholics Anonymous, Department of Labor, GED, Narcotics Anonymous, UGA Food Talk, Piedmont-Athens Regional, People Living in Recovery, Ark |
| Average % of releases returning to this area | Data only | | | 90% | 82% | 44% | |

## Budget Highlights

The Correctional Institution houses convicted State inmates and the current contract includes a house maximum of 170 convicted State inmates: (105 at the Correctional Institution and 65 at the Transition/Diversion Center).

The FY25 Budget for Corrections includes the following:

- $1.4 million in revenue projected from the State to ACCGov in FY25 ($22/day per housed inmate)
- $300,000 in revenue projected to be generated from Diversion Center residents, which is a slight increase above FY24 Budget
- $6,500 additional funding for Federal Mandated PREA Audit
- $50,000 increase for rising cost of Corrections' Offender Healthcare Services

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For information on individual fees, please reference the Schedule of Fees and Charges in Section F-Other Information.

# Corrections

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $3,143.6 | $3,074.1 | $3,811.2 | $3,721.4 | $647.3 | 21.1% |
| Operating | $915.4 | $1,051.4 | $1,120.3 | $1,108.3 | $56.9 | 5.4% |
| **Total** | $4,059.0 | $4,125.5 | $4,931.5 | $4,829.7 | $704.2 | 17.1% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $435.8 | $485.7 | $673.5 | $605.7 | $120.0 | 24.7% |
| Food Services | $519.3 | $554.0 | $675.1 | $675.1 | $121.1 | 21.9% |
| Security Operations | $1,929.5 | $1,939.5 | $2,191.6 | $2,199.6 | $260.1 | 13.4% |
| Diversion Center | $1,174.4 | $1,146.3 | $1,391.3 | $1,349.3 | $203.0 | 17.7% |
| **Total** | $4,059.0 | $4,125.5 | $4,931.5 | $4,829.7 | $704.2 | 17.1% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $4,035.1 | $4,075.5 | $4,881.5 | $4,779.7 | $704.2 | 17.3% |
| Corrections Inmate Fund | $20.3 | $50.0 | $50.0 | $50.0 | $0.0 | 0.0% |
| Grants Fund | $3.6 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $4,059.0 | $4,125.5 | $4,931.5 | $4,829.7 | $704.2 | 17.1% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Corrections* | | | | | | |
| D-53 | Food Service Equipment Life Cycle Replacement | 0.5 | 50.0 | 50.0 | 200.0 | 250.0 |
| *Corrections Total* | | *0.5* | *50.0* | *50.0* | *200.0* | *250.0* |
| **Current Services Total** | | **0.5** | **50.0** | **50.0** | **200.0** | **250.0** |
| **General Capital Projects Fund Total** | | **0.5** | **50.0** | **50.0** | **200.0** | **250.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 48 | 48 | 50 | 48 | 0 |

# Debt Service

## Mission

Debt Service includes the Government's payments for Guaranteed Revenue Debt, Revenue Bonds, and other long-term liabilities.

## Budget Highlights

- **General Fund** – This budget includes $544,100 of funding for annual debt service for the bonds issued in 2011 to finance a portion of the Washington Street Building and $501,300 for principal and interest on the debt service for the bonds issued in 2012 for the site improvements for the Caterpillar Project. The budgeted payments include $10,000 in bond fees. The budget also includes $258,600 for principal and interest on the debt service for a GMA Lease that was incurred for Munis Software.
- **SPLOST Debt Service Fund** – The $15.2 million budget for debt service and fees represents the debt incurred after the approval of SPLOST 2020.
- **Airport Fund** – This Budget includes $6,200 for the interest payments for the notes issued to finance a project for the Executive Hangars in 2009. The Airport Enterprise Fund is responsible for the repayment of this note. Including principal and interest, the total debt payments for FY2025 will be $36,200.
- **Landfill Fund** – $104,300 is included in the budget for the Landfill Fund for debt interest and bond fees related to the construction of Phase V Cell 1A-1B. Total FY24 debt payments for principal and interest are estimated to total $64,900.
- **Water & Sewer Fund** – The budget for the Water and Sewer Enterprise Fund includes $9,075,600 for the interest component of debt service to repay the bonds refunded in 2015 to upgrade and expand the three water reclamation facilities and two notes issued through the State of Georgia Environmental Finance Authority (GEFA) in 2007 and 2009. Total FY25 debt service and fees for the Water and Sewer Enterprise Fund will be $16.1 million.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| General Fund | $1,309.5 | $1,317.6 | $1,314.0 | $1,314.0 | ($3.6) | -0.3% |
| SPLOST Debt Service Fund | $15,788.5 | $15,518.9 | $15,240.4 | $15,240.4 | ($278.5) | -1.8% |
| Airport Fund | $9.1 | $7.5 | $6.2 | $6.2 | ($1.3) | -17.3% |
| Landfill Fund | $74.5 | $104.3 | $104.3 | $104.3 | $0.0 | 0.0% |
| Water & Sewer Fund | $8,264.2 | $9,075.6 | $9,075.6 | $9,075.6 | $0.0 | 0.0% |
| Internal Support Fund | $2.4 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Fleet Replacement Fund | $57.4 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $25,505.6 | $26,023.9 | $25,740.5 | $25,740.5 | ($283.4) | -1.1% |

# District Attorney

## Mission

The Western Judicial Circuit District Attorney's Office serves our community by holding accountable those who commit crimes and cause harm. The top priorities are attending to severe cases involving violent crimes or crimes that adversely impact the community, preserving and protecting the rights of victims and defendants, and building and sustaining partnerships with other law enforcement agencies, community organizations, and government entities.

## Vision

A community in which crime, suffering, and inequity are reduced, where safety, accountability, and justice are paramount for both victims and defendants and an office that is guided by the belief that justice is doing the right thing at the right time, every time, for the safety of our community.

## Values

We seek the truth with honesty, integrity, & respect.
We pursue justice with professionalism, diligence & dedication.
We serve victims with care & compassion.
We hold ourselves accountable & promote transparency.
We lead the way forward to a safer & thriving community.

We are:
Justice-focused
Victim-centered
Responsible decision-makers
Accountable to the community

## Function

The Office of the District Attorney serves primarily as the prosecuting attorney in the Superior Court of Athens-Clarke and Oconee Counties. In Athens-Clarke County, the District Attorney prosecutes all criminal cases involving at least one felony charge. Additionally, when appropriate, there is a responsibility to pursue certain civil actions such as RICO (Racketeer Influenced and Corrupt Organizations Act), drug, gambling, and bond forfeitures. The District Attorney also serves as the prosecuting attorney in the Juvenile Court in those instances when a child (less than 17 years of age) is accused of a delinquent and/or unruly act.

Additionally, the District Attorney represents the State of Georgia in the Georgia Supreme Court and Georgia Court of Appeals in those cases arising out of this jurisdiction. Lastly, the District Attorney's Office handles preliminary hearings and special bond hearings in Magistrate Court, operates a Pretrial Diversion Program, and staffs three alternative courts – a Felony Drug Court Program, Treatment and Accountability Court, and Veteran's Court.

## Objectives

- Recruit and retain qualified ADAs by ensuring competitive salaries.
- Continue to prioritize the prosecution of Serious Violent Felonies and those involving Special Victims.

# District Attorney

- Reduce intake caseload caused by judicial emergency orders due to the pandemic, which stopped grand juries and jury trials for 18 months.
- More effectively and efficiently address safety challenges in the community, including, but not limited to, fentanyl, gang violence, and mental illness.
- Prioritize juvenile justice through collaboration with community stakeholders and youth development organizations, supporting a comprehensive community justice center model.
- Continuous evaluation and review of office policies and protocols.
- Ensure training opportunities for prosecutors, investigators, victim advocates, and office staff.
- Implement a process to improve the screening and triage of cases during intake to ensure a focus on serious crimes.
- Create and implement a plan to collaborate with other law enforcement agencies and community organizations to combat gun violence and drug distribution in our community.

## Performance Measures

| | Actual | | | Forecast | |
|---|---|---|---|---|---|
| | CY21 | CY22 | CY23 | CY24 | CY25 |
| **New Cases Received** | | 3,844 | 3,586 | 4,000 | 4,200 |
| New Felony Cases Received | 1,681 | 1,840 | 2,726 | 1,900 | 2,000 |
| Cases Charged (incl. Grand jury/Accusation) | | 1,602 | 1,733 | 1,800 | 1,900 |
| Cases Closed | | 3,055 | 2,474 | 3,250 | 3,500 |
| Cases Pending (as of 12/31/2x) | | 3,923 | 4,817 | 3,000 | 2,500 |
| Dismissals (incl. PTP Dismissals) | 511 | 528 | 349 | 400 | 400 |
| Transfers to Solicitor-General | 75 | 52 | 27 | 25 | 25 |
| **Superior Court** | | | | | |
| Bond Hearings | 1,230 | 1,221 | 1,397 | 1,200 | 1,200 |
| Arraignments | 2,314 | 1,976 | 1,395 | 2,000 | 2,200 |
| Motion Hearings | 433 | 491 | 529 | 400 | 450 |
| Status Conferences | 1,624 | 1,372 | 1,370 | 1,300 | 1,300 |
| Jury Trials | | | | | |
| Cases Scheduled for Trial | 1,400 | 811 | 1,312 | 1,150 | 1,250 |
| Number of Trials (including Bench, etc.) | | 49 | 13 | 60 | 60 |
| Number of Jury Trials | 23 | 17 | 12 | 25 | 36 |
| Number of Days in Trial | 108.1 | 62.9 | 44.4 | 100 | 150 |
| Average Days / Trial | 4.7 | 3.7 | 3.7 | 3.5 | 3.5 |
| Number of ADA Days in Trial | 108.1 | 62.9 | 44.4 | 100 | 150 |
| Probation Cases Filed | 941 | 990 | 896 | 1,000 | 1,200 |
| Probation Cases Closed | | 882 | 780 | 900 | 1,000 |
| Probation Status Conferences | 1,370 | 1,269 | 1,132 | 1,300 | 1,400 |
| Pre-Trial Diversion Cases | | 61 | 115 | 120 | 125 |
| Pre-Trial Diversion Defendants | | 70 | 115 | 120 | 125 |
| **Juvenile Court** | | | | | |
| Delinquent Cases Filed | 361 | 348 | 378 | 300 | 300 |
| CHINS * (Children in Need of Services) | | 60 | 69 | 400 | 350 |
| Traffic | 100 | 100 | 106 | 150 | 160 |

| | | | | | |
|---|---|---|---|---|---|
| **Subpoenas Issued and Served (by DA Investigators)** | 10,333 | 9,372 | 13,081 | 10,000 | 10,500 |
| **Victim Assistance** | | | | | |
| Total Active Victims Served | 4,761 | 6,332 | 5,056 | 6,500 | 6,750 |
| Total Victim Services Provided | 53,313 | 52,913 | 55,012 | 60,000 | 65,000 |
| **Civil Forfeiture Actions** | | | | | |
| Opened | 29 | 10 | 18 | 25 | 30 |
| Closed | 38 | 11 | 2 | 40 | 50 |
| Pending (as of 12/31/23) | | 18 | 34 | | |

## Budget Highlights

- The Special Programs Fund reflects a reduction of 8 fulltime positions (from 11 to 3) and $563,600 due to a loss of grant funding through Oconee County. Oconee County had been funding these positions through two grants, one of which was reduced and the other was not awarded.

- $90,400 for one fulltime investigator position was added to the General Fund to offset a portion of the loss of funding stated above.

- The FY25 Budget includes an additional $55,500 for a Digital Evidence Management system as part of a joint project with the Solicitor's Office.

- The District Attorney requested an additional $143,700 to continue four State funded grant positions (2 Assistant DA's, 1 Investigator, 1 Legal Assistant) and add them to the General Fund as permanent positions. The District Attorney also requested an increase of $43,000 for contract attorneys. These requests were not recommended nor approved.

- Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# District Attorney

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $1,951.4 | $1,835.0 | $2,816.2 | $1,976.6 | $141.6 | 7.7% |
| Operating | $188.3 | $241.9 | $341.9 | $295.9 | $54.0 | 22.3% |
| **Total** | $2,139.7 | $2,076.9 | $3,158.1 | $2,272.5 | $195.6 | 9.4% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| District Attorney | $1,961.1 | $1,891.0 | $2,899.9 | $2,014.3 | $123.3 | 6.5% |
| Victim Assistance | $178.6 | $185.9 | $258.2 | $258.2 | $72.3 | 38.9% |
| **Total** | $2,139.7 | $2,076.9 | $3,158.1 | $2,272.5 | $195.6 | 9.4% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $1,268.3 | $1,312.5 | $2,168.0 | $2,071.7 | $759.2 | 57.8% |
| Grants Fund | $252.7 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Special Programs Fund | $618.7 | $764.4 | $990.1 | $200.8 | ($563.6) | -73.7% |
| **Total** | $2,139.7 | $2,076.9 | $3,158.1 | $2,272.5 | $195.6 | 9.4% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 30 | 30 | 34 | 23 | (7) |

# Economic Development

## Mission

To facilitate economic growth by supporting businesses and industries interested in developing, locating, and growing in in Athens-Clarke County by providing needed resources, assistance, and connections. To identify and recruit economic development opportunities that support and enhance Athens-Clarke County's quality of life, increase our tax base, and provide opportunities for sustainable employment and wages for workers. To serve as an active partner in workforce development in Athens-Clarke County by increasing awareness of and access to lifelong learning opportunities that help residents develop high-demand skills for sustainable employment.

## Goals & Objectives

**Promote Workforce Development**

- Develop tools to increase awareness of and access to Athens workforce development opportunities:
    - Athens job search tool: https://investathensga.com/workforce/jobs/
    - Athens career pathways resources: https://investathensga.com/workforce/career-pathways/
- Build relationships with local employers to identify & share resources to address workforce challenges:
    - Athens Manufacturers Roundtable & Athens Manufacturers HR Committee
    - Conduct Athens wage & benefit survey every other year to gather and share data among employers for recruitment and retention
    - Provide connections to Career Academy and higher education contacts for access to workforce talent and resources
- Provide support and data to Clarke County School District & Athens Community Career Academy to help align career pathways with strategic targeted economic sectors
    - Coordinate industry-led Athens Biomanufacturing Catalyst Committee to develop new proposed biomanufacturing pathway at the CCSD Athens Community Career Academy
    - Support summer educator externships program to familiarize educators with local employers, career paths available, skillsets required
    - Connect employers with Career Academy regarding work-based learning opportunities for students at local companies
    - Partner with industry and community stakeholders to coordinate employment events: First Direct-to-interview Career Event for High School Seniors in collaboration with employers, CCSD, Athens Area Chamber of Commerce, and Athens Boys & Girls Club YouthForce.
        - 
- Partner to increase second chance employment opportunities for those with experience in the criminal justice system
    - Facilitate Second Chance Employment working group including Corrections, Diversion Center, local non-profits, and other stakeholders
    - Host workshops to share information and human resources best practices with employers related to second chance employment
    - Connect employers to Diversion Center and Corrections staff for job placement, and share state resources related to second chance employment
- Pilot Workforce Resource Roundtable sessions with workforce-related service providers to share resources and connections for large employers with multiple job openings and/or workforce challenges

# Economic Development

**Support Small Business & Entrepreneurship**

- Support small business with referrals to service providers and resources and share information on potential locations
    - Identify needs of underserved entrepreneurs, including women entrepreneurs, entrepreneurs of color, and creative entrepreneurs
    - Identify gaps and barriers in existing services and resources to meet entrepreneur needs, and work with small business service providers to identify ways to bridge them
    - Partner with UGA's Innovation Gateway to provide businesses with resources and assistance to continue growing in Athens-Clarke County
- Continue to grow and promote the Athens Creatives Directory
- Support the Joint Development Authority of the Unified Government of Athens-Clarke County and the City of Winterville in developing new small business loan criteria for the Turntable Revolving Loan Fund, now that emergency COVID-impact loans are being repaid and funds can be redeployed as non-emergency loans.
- Develop Speakers Bureau
- Increase awareness of local small-business-related events and programs
- Continue to grow and develop the small business resource center on investathensga.com website
    - Develop collateral and canvas events to promote resource center
- Manufacturing site visits

**Grow New & Existing Business in Athens**

- Provide proactive concierge-style assistance for the plans review and permitting process to increase efficiency
- Continue developing and growing online inventory and CRM of property data available for industrial/business development
- Work with utility partners to recommend strategies to meet emerging infrastructure needs to support future industrial and business development
- Continue collaborating closely with local, regional, and state partners to strategically position Athens-Clarke County in recruitment of new well-paying, strategic targeted industries:
    - Biotechnology & Pharmaceuticals
    - Healthcare & Life Sciences
    - Advanced Manufacturing Research & Development
    - Craft Beverages, Brewing & Distilling
    - Creative Economy
- Utilize Tax Allocation Districts to encourage private sector investment in redevelopment activities
- Business Retention: Regularly visit with local large employers to understand their needs and assist with resources and connections
- Partner with UGA, developers, and investors to develop "next step" lab space to retain startups when they graduate the UGA incubator, including leveraging the new zoning use for Science and Research Development.
- Support development of access to capital for local entrepreneurs, including connections to angel investors

# Economic Development

## Performance Measures

| Performance Measure | Annual Goal | FY20 | FY21 | FY22 | FY23 | FY24 YTD | Comments |
|---|---|---|---|---|---|---|---|
| **Attract, Create, Expand, and Retain Businesses through Support & Assistance** | | | | | | | |
| New Projects: Recruitments or Expansions | *20* | *X* | *9* | *63* | *21* | 6 | |
| # State Announcements of Recruitments or Expansions in ACC | *2* | *2* | *1* | *1* | *1* | 1 | Meissner (FY23)<br>Duckshin Housing (FY24) |
| # Jobs Created from Incentivized Projects | *N/A* | */* | *New* | *55* | *1,785* | 100 | Meissner (FY23)<br>Duckshin Housing (FY24) |
| Avg Annual Wage of Incentivized Projects | *$60,000 (excluding benefits)* | */* | *New* | $136,000 (excluding benefits) | $65,506 (excluding benefits) | 0 | Meissner (FY 23).<br>Duckshin Housing was not incentivized. |
| **Outreach & Relationship-Building** | | | | | | | |
| # Existing Business Retention Visits | *36* | X | 6 | *48* | *49* | 27 | |
| # Visits with State Project Partners: GDEcD Project Managers, Utility Providers, GA DCA, GDOL | *24* | */* | *New* | *17* | *26* | 10 | |
| # Presentations to Community Groups & Stakeholders | *36* | */* | *New* | *26* | *44* | 25 | |
| # Visits with Workforce-Related Community Stakeholders / Organizations | *48* | */* | *New* | *90* | *110* | 46 | |

## Budget Highlights

Economic Development operates with funding from the General Fund, Tax Allocation District Funds and the Special Programs Fund.

The Approved Budget for Economic Development includes the following budget changes:

- $10,000 for the JDA Operating Budget for third-party legal counsel and CPA firm engagement to ensure compliance for project legality, assisting with TAD questions and amendments.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Tax Allocation District Funds, see E-21 through E-26. For information on individual fees, see the Schedule of Fees and Charges in F-Other Information.

# Economic Development

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $517.0 | $577.4 | $611.6 | $611.6 | $34.2 | 5.9% |
| Operating | $88.3 | $378.6 | $428.5 | $388.5 | $9.9 | 2.6% |
| **Total** | $605.3 | $956.0 | $1,040.1 | $1,000.1 | $44.1 | 4.6% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $500.9 | $818.1 | $893.0 | $853.0 | $34.9 | 4.3% |
| Hotel/Motel Fund | $28.7 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Special Programs Fund | $0.0 | $60.0 | $60.0 | $60.0 | $0.0 | 0.0% |
| Tax Allocation Districts | $75.7 | $77.9 | $87.1 | $87.1 | $9.2 | 11.8% |
| **Total** | $605.3 | $956.0 | $1,040.1 | $1,000.1 | $44.1 | 4.6% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| Economic Development Fund | | FY23 Year End Balance | FY24 Budget | FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | |
| *Economic Development* | | | | | | |
| D-54 | Economic Development Capital Program | 1,558.8 | 500.0 | - | 1,400.0 | 1,750.0 |
| **Additions and Improvements Total** | | **1,558.8** | **500.0** | **-** | **1,400.0** | **1,750.0** |
| **Economic Development Fund Total** | | **1,558.8** | **500.0** | **-** | **1,400.0** | **1,750.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 6 | 6 | 6 | 6 | 0 |

# Finance

## Mission

The Finance Department supports the Manager's Office by guiding the government's financial operations. It employs conservative fiscal policies emphasizing financial stability and resilience. The department collects and processes data, advises management in financial matters, provides information to various stakeholders, monitors expenditure and revenue trends, and provides various financial reports.

Focus areas include:

- Commitment to Transparency and Reliable Financial Reports
- Monitoring Expenditure, Revenue and Financial Trends
- Proactive Management
- Revenue Diversity

## Goals

- Prepare Annual Comprehensive Financial Reports (ACFR) in compliance with all federal, state and accounting regulations.
- Assist the Manager's Office with various organizational decisions by providing timely and accurate financial analysis including long-term financial impacts.

  Manage the procurement and payables process to ensure timely and accurate payments that adhere to approved budgets, policies and legal requirements.

## Objectives

- File ACFR with required recipients within the timeframe required by state law and bond covenants and receive formal, external recognition for financial reporting excellence (from the Government Finance Officers Association). Receive "Unmodified" (clean) independent audit opinion letters (ACFR).
- Provide management with information necessary to maintain stable General Obligation and Public Utility bond ratings.
- Provide financial reports (monthly, quarterly and as needed) to management. Assist management with organizational decisions through accurate General Fund revenue estimates and forecasting of unassigned fund balance under various scenarios.

*(Note: In FY25, the Budget division is recommended to move out of the Finance Department and into the new Budget & Strategic Analysis Department).*

## Performance Measures

### Finance Department Performance Snapshot

| Outcomes and Performance Measures | Current Goal | 2019 | 2020 | 2021 | 2022 | 2023 | Trend | Comments or Analysis |
|---|---|---|---|---|---|---|---|---|
| **The Finance Department collects, monitors, analyzes and coordinates financial reporting** | | | | | | | | |
| Accurate Revenue Forecast for General Fund | +-2.5% | 0.9% | 0.8% | 7.1% | 9.5% | 9.0% | 👍 | Per ACFR |
| ACFR uploaded to DCA, CVIOG and DOAA by 12/31 | Dec 31 | Yes | Yes | No | Yes | No | 👎 | Date extended per DOAA |
| Monthly financial statements | Yes | Yes | Yes | Yes | Yes | No | 👎 | Temporary due to financial software system conversion |
| Budget uploaded to CVIOG w/in 30 days of adoption | Within 30 Days of June Mtg | Yes | Yes | Yes | Yes | Yes | 👍 | |
| Transfers to Other Funds | Data Only | 6.9M | 6.2M | 4.3M | 7.5M | 14.8M | | Per ACFR |
| **providing information to management to ensure a stable and fiscally sound government** | | | | | | | | |
| Maintain stable General Obligation bond rating | AA<br>Aa | AA<br>Aa1 | AA<br>Aa1 | AA<br>Aa1 | AA<br>Aa1 | AA<br>Aa1 | 👍 | S&P<br>Moody's |
| Maintain stable Public Utility revenue bond rating | AA-<br>Aa<br>AA | AA<br>Aa1<br>AA+ | AA<br>Aa1<br>AA+ | AA<br>Aa1<br>AA+ | AA<br>Aa1<br>AA+ | AA<br>Aa1<br>AAA | 👍 | S&P<br>Moody's<br>Fitch |
| % of net pension obligation/liability funded | 80% | 88.60% | 84.28% | 99.97% | 80.25% | 80.02% | 👎 | Per ACFR (GASB 68) |
| Unassigned Fund Balance minimum of two months (16.7%) of GF expenditures and transfers out | 8.3% prior to FY20<br>16.7% beg. FY20 | 17.5% | 20.1% | 22.5% | 31.6% | 31.8% | 👍 | Per Fiscal Policy and ACFR |
| Formal, external recognition for financial & analytical excellence | Yes | Yes | Yes | Yes | Yes | Expected | 👍 | GFOA Certificate of Excellence in Reporting |
| "Unmodified" Opinion Letter | Unmodified | Unmodified | Unmodified | Unmodified | Unmodified | Unmodified | 👍 | Per ACFR |
| **while using resources responsibly.** | | | | | | | | |
| % of budget saved | Data Only | 7.74% | 6.59% | 8.05% | 5.03% | 3.96% | | Per ACFR |
| Government-Wide Investment Revenue | Data Only | 5.0M | 3.9M | 270K | 748K | 15.4M | | Per Investment Report |
| Overtime as a % of personnel expenditures | <1.5% | 0.75% | 0.57% | 0.44% | 0.07% | 0.40% | 👎 | |

**White:** No goal; **Green:** Fully met the goal; **Yellow:** Missed the goal, but close OR provided limited service; **Red:** Clearly missed the goal OR a very bad trend; **FPY** = "From Previous Year"; 👍 **up = trend better**; 👎 **down = trend worse**; < "means less or equal"; > means "greater or equal"

# Finance

## Budget Highlights

The FY25 Budget for the Finance Department includes:

- Moving the Budget Division (4 fulltime positions and associated costs) from the Finance Department to the new Budget & Strategic Analysis Department
- Insurance verification for contracts moving from Human Resources/Safety & Risk to Finance to streamline contracting process

For information on individual fees, please reference the Schedule of Fees and Charges in Section F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $2,379.7 | $2,466.6 | $2,362.8 | $2,294.8 | ($171.8) | -7.0% |
| Operating | $160.1 | $243.0 | $223.1 | $215.6 | ($27.4) | -11.3% |
| **Total** | $2,539.8 | $2,709.6 | $2,585.9 | $2,510.4 | ($199.2) | -7.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $583.2 | $603.9 | $664.0 | $664.0 | $60.1 | 10.0% |
| Financial Services | $582.1 | $649.0 | $647.1 | $647.1 | ($1.9) | -0.3% |
| Accounting | $469.2 | $465.2 | $633.4 | $557.9 | $92.7 | 19.9% |
| Budget Management | $372.0 | $394.4 | $0.0 | $0.0 | ($394.4) | -100.0% |
| Purchasing | $533.3 | $597.1 | $641.4 | $641.4 | $44.3 | 7.4% |
| **Total** | $2,539.8 | $2,709.6 | $2,585.9 | $2,510.4 | ($199.2) | -7.4% |

## Authorized Positions

| | | | FY25 | FY25 | |
|---|---|---|---|---|---|
| | **FY23** | **FY24** | **Requested** | **Approved** | **▲** |
| **Fulltime Authorized Positions** | 29 | 29 | 26 | 25 | (4) |

# Fire & Emergency Services

## Mission

Athens-Clarke County Fire & Emergency Services Department takes pride in providing prompt, dependable, and professional services to reduce the impact of emergencies in our community with dedication to education and training.

## Goals

- Decrease the number of structure fires in FY25 from previous fiscal year
- Achieve a turnout time of 80 seconds 80% of the time for fire & special operations emergency responses.
- Achieve a turnout time of 60 seconds 75% of the time for medical emergency responses.
- Achieve a travel time of 240 seconds 75% of the time for the first arriving unit with an AED on medical emergency responses.
- Achieve a travel time of 240 seconds 80% of the time for the first arriving engine company on fire suppression emergency responses.
- Arrival of initial full assignment to structure fires within 560 seconds, 60% of the time.
- Meet the department's FY25 property inspection schedule for all properties on file as of July 1, 2024.
- Review 100% of all non-one/two family construction plans for code compliance prior to issuance of a Certificate of Occupancy.
- Conduct cause and origin examinations on all suspicious structure fires and all fires with civilian injuries or fatalities; identifying fire cause factors and responsible agents of fire events.
- Support and provide direction for Local Emergency Planning Committee (LEPC)
- Conduct at least two emergency management coordinated exercises
- Continually create plans and conduct annual reviews, while planning for required updates of Emergency Management Plans (Hazard Mitigation, Operations, Sustainability, Debris Management, NIMS, etc.)
- Conduct annual training required by ISO to maintain our fire protection class to include 192 hours in company training, 12 hours in officer training, 12 hours in driver/operator training, 40 hours of new driver training, 6 hours of hazardous materials training, and a minimum of 240 hours of new recruit training for new firefighters.
- Annually provide at least the minimum training hours as required by the Georgia Firefighter Standards and Training Council, American Heart Association, and the Georgia Department of Public Health to recertify our personnel for the following certifications based on personnel assignments; Firefighter (24 hours), Hazmat (24 hours), Technical Rescue: Search & rescue/ Water rescue/ Rope rescue/Structural Collapse search and rescue/Confined space search and rescue/Wilderness search and rescue/(24 hours), Fire Inspector (24 hours), Fire Investigator (24 hours), CPR (4 hours), EMT (20 hours).
- Conduct at least twelve (12) hours of Auto/Mutual Aid training in FY25 with affected ACCFES companies in compliance with agreements and ISO requirements.
- Continue emergency operations using Blue Card for incident management and improved communications.
- Improve ACCFES employee diversity in FY25 to 2% Asian, 7% African American, 3% Hispanic or Latino, 2.2% two or more races, and 85.8% white, 5% female and 95% male.
- Increase community awareness of ACCFES services through social media efforts to increase our followers/likes by 5% in FY25.
- Increase the number of certified EMTs within Department to 130 (75% of Ops) in FY25 to improve the level of care/service for medical emergency responses.
- Deploy medical emergency response quality control program components: audits, peer review, and field observation.
- Enhance medical emergency care by providing additional approved treatments/medications.
- Reduce the number of false alarms by 10% in FY25 from previous fiscal year.

## Performance Measures

Fire & Emergency Services Department

| Performance Measure | Goal | FY18 | FY19 | FY20*/** | FY21** | FY22 | Metric Definition/Notes | FY23 | FY24 thru 1st Qtr |
|---|---|---|---|---|---|---|---|---|---|
| **Help our community become safer and more resilient** | | | | | | | | | |
| Decrease number of structure fires | *Decrease the number of structure fires* | 125 | 99 | 118 | *119* | *130* | A decrease in the number of structure fires including mobile homes used as residences(incident type 11) | *114* | *31* |
| Total Fire & Life Safety inspections | *Data Only* | 2,951 | 2,857 | 3,232 | *2,336* | *2,945* | All types of fire & life safety inspections conducted by the Fire Marshal's Office staff. | *1,687* | *444* |
| Fire & Life Safety Code violations documented | *Data Only* | 1,378 | 1,515 | 1,355 | *1,254* | *1834* | Total number of violations documented during fire and life safety inspections | *1900* | *717* |
| Total Plans Reviewed | *Data Only* | 175 | 150 | 326 | *368* | *307* | Plans (Building, Electrical, Fire Protection, etc.) reviewed for compliance with fire & life sfatey codes | *325* | *201* |
| False Alarm Incidents | *Data Only* | 1,135 | 1,295 | 1,128 | *1,289* | *1463* | False alarms put citizens at risk and tie up resources when there is no emergency. (incident types: not including 72 in false alarm category) | *1497* | *435* |
| Fire Alarm Responses | | 5,093 | 5,677 | 4,762 | *4,970* | *3956* | | *4018* | *1148* |
| Continually create, review and update Emergency Management Plans; Hazard Mitigation, Sustainability, Continuity of Operations, Debris Management, etc. | *Create and update EMA plans* | New Measure created for FY24 Budget | | | | | These plans address community emergency preparedness working for a safer community. Some of these plans have finanacila implications with federal funding associated. | | |
| Conduct at least two emergency preparedness exercises annually and one full scale every four years. | *2 exercises each fiscal year, 1 full scale exercise every four years* | 2/0 | 2/0 | 2/1 | 2/0 | 2/1 | GEMA requires at least two EMA exercises per fiscal year. One full scale exercise is required by GEMA every four years. | 2/1 | |
| Population | *Data Only* | 124,707 | 124,707 | 124,707 | *124,707* | *124,707* | U.S. Census Bureau | *127,358* | *127,358* |
| **Providing professional services and protection** | | | | | | | | | |
| Total Emergency Incidents | *Data Only* | 6,196 | 6,003 | 6,953 | *7,921* | *9,330* | Total number of incidents responded to | *10,602* | *3,171* |
| Responses to medical emergencies | *Data Only* | 2,771 | 2,652 | 3,489 | *4,444* | *5,259* | Medical emergency responses (incident types: 31, 32, 38) | *6,265* | *2,334* |
| Number of EMTs in Operations Division | *100%* | 41% | 60% | 75% | *76%* | *76%* | EMT training includes a minimum of 124 hours including classroom and clinical experience. | *89%* | *89%* |
| Turnout time to medical emergencies 60 seconds or less | *≥ 75%* | Data issues | | | 67% | 61% | Source: NFPA 1710 Standard | 55% | 59% |
| Travel time of 240 seconds or less to medical emergencies | *≥ 75%* | Data issues | | | 69% | 70% | Source: NFPA 1710 Standard | 62% | 62% |
| Turnout time to Fire & Special Ops incidents 80 seconds or less | *≥ 80%* | Data issues | | | 74% | 75% | Source: NFPA 1710 Standard | 69% | 72% |
| Arrival of first in engine company at fires within 240 seconds | *≥ 80%* | Data issues | | | 72% | 79% | Source: NFPA 1710 Standard | 69% | 51% |
| Arrival of initial full asignment to structure fires in 560 seconds | *≥ 60%* | Data issues | | | | | Source: NFPA 1710 Standard | | |
| Average hours of training per firefighter | *≥ 220 hr avg.* | 185 hr avg. | 248 hr avg. | 240 hr avg. | 236 hr avg. | 249 hr avg. | Training requirements with the State, ISO, and other certifying agencies require ongoing training. | 240 hr avg. | 60 hr avg. |

# Fire & Emergency Services

| Performance Measure | Goal | FY21** | FY22 | | Metric Definition/Notes | FY23 | FY24 thru 1st Qtr |
|---|---|---|---|---|---|---|---|
| Total fires investigated by Fire Marshals Office | Data Only | 39 | 37 | 36 | 34 | 38 | Fire investigation into the cause of fires helps indentify causes for prevention efforts as well as identifying any intentionally set fires for prosecution. | 38 | 22 |
| Maintain or improve ISO rating | Maintain homeowners & commercial insurance rates | 2/2x | 1/1X | 1/1X | 1/1X | 1/1X | ISO rating is the public classification of fire protection based on evaluation of the fire department, 911 Center and the water system. One is the best rating and 10 is the worst rating. | 1/1X | 1/1X |

** Data from FireHouse & ESO combined*

## Budget Highlights

The FY25 Budget for Fire & Emergency Services includes the following budget changes:

- Full funding for three fulltime EMS Captain positions which were added in third quarter FY24
- $300,000 increase for Overtime funding to cover rising usage and costs
- $162,450 increase to fund three fulltime Firefighter/EMS positions for Ladder Truck (one position per shift/year 2 of 3)
- $91,700 to fund one fulltime Emergency Management Agency (EMA) Coordinator position
- Move $100,000 for Emergency Medical Services agreement with Piedmont/Athens Regional from Other General Administration to allow Fire Department to manage payments related to this agreement
- $40,000 increase to provide Protective Clothing & Equipment
- $30,000 additional funding for Training
- $10,000 increase for Medical Supplies
- $10,000 increase for rising Vehicle Repair & Maintenance costs
- $3,000 increase for Tires & Tubes expense
- $3,000 increase for Office Supplies
- Vehicle replacement charges are increasing by $86,100 consistent with the allocated rates
- Implementation of ACCGov's first Fire Collective Bargaining Agreement includes the following in the Fire Department:
  - $26,000 to provide contract mowing and cleaning services at Fire Stations previously performed by Firefighters
  - $360,000 additional overtime funding to move from 28-day Fair Labor Standards Act (FLSA) cycle to 14-day FLSA cycle while providing safety personnel leave flexibility without sacrificing earned overtime

Other salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 188 | 194 | 201 | 198 | 4 |

# Fire & Emergency Services

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $15,110.1 | $15,155.7 | $17,322.4 | $17,276.0 | $2,120.3 | 14.0% |
| Operating | $1,832.6 | $1,918.3 | $2,269.1 | $2,271.5 | $353.2 | 18.4% |
| **Total** | $16,942.7 | $17,074.0 | $19,591.5 | $19,547.5 | $2,473.5 | 14.5% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $411.6 | $360.9 | $707.9 | $619.5 | $258.6 | 71.7% |
| Community Risk Reduction | $0.0 | $496.9 | $757.6 | $679.4 | $182.5 | 36.7% |
| Emergency Response | $0.0 | $15,282.9 | $17,056.2 | $17,188.9 | $1,906.0 | 12.5% |
| Emergency Management | $0.0 | $42.6 | $43.9 | $43.9 | $1.3 | 3.1% |
| Support Services | $0.0 | $890.7 | $1,025.9 | $1,015.8 | $125.1 | 14.0% |
| Fire Prevention | $759.2 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Fire Suppression | $15,771.9 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $16,942.7 | $17,074.0 | $19,591.5 | $19,547.5 | $2,473.5 | 14.5% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Fire & Emergency Services* | | | | | | |
| D-55 | SCBAs | - | 200.0 | 500.0 | 500.0 | - |
| D-57 | Hose & Nozzles | 225.0 | 25.0 | 30.0 | 200.0 | 200.0 |
| D-62 | Replace Mobile Data Terminals | 38.3 | 40.0 | 50.0 | 150.0 | 250.0 |
| *Fire & Emergency Services Total* | | *263.3* | *265.0* | *580.0* | *850.0* | *450.0* |
| **Current Services Total** | | **263.3** | **265.0** | **580.0** | **850.0** | **450.0** |
| **Additions & Improvements** | | | | | | |
| *Fire & Emergency Services* | | | | | | |
| D-56 | Construct Fire Station 1, Vehicle Shop & Headquarters | - | - | - | 6,500.0 | - |
| D-58 | Furniture and Appliance Replacement for Fire Stations, Training Center and Headquarters | - | - | 75.0 | 300.0 | 375.0 |
| D-59 | Fire Inspector/Investigator, EMA Coordinator, and Education/Outreach Coordinator Vehicles | - | 100.0 | 80.0 | - | - |
| D-60 | Renovate and Expand Fire Training Center | 100.0 | - | 100.0 | 400.0 | 100.0 |
| D-61 | Firefighter Wellness and Fitness Equipment | - | - | 45.0 | 180.0 | 225.0 |
| D-63 | Construct Emergency Operations Center | 100.0 | - | - | 500.0 | - |
| D-64 | Lawn Maintenance Equipment | - | - | 17.0 | 68.0 | 85.0 |
| D-65 | Diversity and Workforce Development Project | - | - | 12.0 | 24.0 | 110.0 |
| D-66 | EMS Equipment - Cardiac | 30.0 | 333.0 | 267.0 | 1,332.0 | 666.0 |
| *Fire & Emergency Services Total* | | *230.0* | *433.0* | *596.0* | *9,304.0* | *1,561.0* |
| **Additions and Improvements Total** | | **230.0** | **433.0** | **596.0** | **9,304.0** | **1,561.0** |
| **General Capital Projects Fund Total** | | **493.3** | **698.0** | **1,176.0** | **10,154.0** | **2,011.0** |

# Housing & Community Development

## Mission

The Housing and Community Development (HCD) department provides funding for the creation and rehabilitation of affordable housing, fosters and coordinates services for disadvantaged populations, and promotes economic mobility among residents of Athens-Clarke County.

## Goals

- Provide accurate information, comprehensive research and timely advice to the public, management and staff in support of housing, economic development and community development designed to foster positive community outcomes.
- Increase affordable housing activity and production in Athens-Clarke County through an ongoing and continuously updated strategic planning process that will result in greater funding opportunities, better community awareness of all housing programs and available services as well as stronger public and private sector partnerships.
- Partner with ACC departments and housing program providers to reduce slum and blight in neighborhoods through the demolition of dilapidated structures.
- Help low-to-moderate income residents and the chronically unemployed overcome barriers to full-time regular employment.
- Encourage the growth and establishment of the local small to medium sized businesses in order to encourage job creation.
- Improve the public health and welfare of Athens Clarke County residents.
- Partner with social service and shelter providers to reduce homelessness in Athens Clarke County.
- Encourage citizen participation in decision-making processes, with particular emphasis on participation by persons of low and moderate incomes.

## Objectives

- Secure CDBG, HOME, and CoC (Supportive Housing Services, Supportive Housing, and Shelter + Care Grant) funds to assist community partners in the provision of housing, shelter and community development projects and programs.
- Allocate entitlement and competitive grant funds to community partners through Mayor and Commission approval processes in a timely manner.
- Partner with community organizations to develop accurate scopes of services and contracts for all grant-funds in a timely manner.
- Provide technical assistance, guidance and monitor all contracted agency expenditures and performance monthly.
- Process reimbursements to subrecipient agencies in a timely manner.
- Reimburse ACC expenditures for subrecipient activities from grant sources efficiently.
- Administer all grant programs efficiently and accurately and document regulatory compliance to minimize financial risk to ACC.
- Ensure all expenditures for program administration are at or below statutory caps.
- Submit accurate reports to HUD and other primary funding agencies on time.

## Performance Measures

| Housing and Community Development | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Outcomes and Performance Measures** | **Goal** | **FY19** | **FY20** | **FY21** | **FY22** | **FY23** | **Comments or Analysis** |
| **Creates and rehabilitates affordable housing,** | | | | | | | |
| # Affordable housing units supported with CDBG/HOME | Steady Increase | 80 | 51 | 51 | 40 | 42 | Total # affordable housing units supported with CDBG/HOME |
| # Affordable rental housing units created | Data Only | 12 | 2 | 4 | 2 | 3 | # Affordable rental housing units created through HOME, CDBG funding |
| # Affordable housing units acquired | Data Only | 0 | 0 | 1 | 1 | 0 | # Affordable housing units acquired through HOME, CDBG funding |
| # Affordable homes newly constructed | Data Only | 3 | 4 | 3 | 4 | 2 | # Affordable homes newly constructed through HOME, CDBG funding |
| # Demolitions of dilapidated homes | Data Only | 4 | 1 | 1 | 7 | 0 | # Demolitions of dilapidated LMI homes (funded through general fund and CDBG) |
| # Rehabilitations of LMI homes | Data Only | 47 | 46 | 43 | 30 | 37 | # LMI homes rehabilitated through CDBG/HOME |
| % Housing cost-burdened homeowners | Data Only | Not available | 42.60% | Not available | Not available | 42.60% | % Homeowners paying more than 30% of income on housing (2022 American Community Survey estimate) |
| % Housing cost-burdened renters | Data Only | Not available | 58.10% | Not available | Not available | 51.90% | % Renters paying more than 30% of income on housing (2022 American Community Survey estimate) |
| **Fosters and coordinates services for disadvantaged populations, and** | | | | | | | |
| % LMI persons served in all CDBG projects | At least 70% (HUD regulation) | >70% | >70% | >70% | >70% | >70% | % LMI persons served in all CDBG projects |
| % LMI persons served in public facilities projects | At least 51% (HUD Regulation) | N/A | 86% | 86% | N/A | 86% | % LMI persons served in CDBG public facilities projects |
| % Change in homelessness | 2015-2016 Percentage Change -3% (2016 AHAR) | -11.30% | -11.39% | *N/A | 13.48% | 12.08% | % Change in annual Point in Time count of homeless persons in ACC |
| # Homeless persons in ACC | Data Only | 212 | 210 | *N/A | 283 | 342 | # Homeless persons in annual Point in Time (PIT) count |
| % Homeless persons unsheltered | 39% National Average (2023 AHAR) | 21.70% | 32% | *N/A | 26% | 52% | % Homeless persons counted in PIT who were unsheltered |
| % Homeless persons sheltered | 61% National Average (2023 AHAR) | 78.30% | 68% | *N/A | 74% | 48% | % Homeless persons counted in PIT who were sheltered |
| % Chronically homeless population | 31% National Average (2023 AHAR) | 27% | 24% | *N/A | 18% | 29% | % Persons counted in PIT who were chronically homeless |
| % Homeless veterans | 7% National Average (2023 AHAR) | 6.60% | 7% | *N/A | 6% | 5% | % Persons counted in PIT who were veterans |
| % Homeless persons in families | 29% National Average (2023 AHAR) | 39.60% | 31% | *N/A | 32% | 31% | % Persons counted in PIT who were homeless family members |
| # Permanent supportive housing beds | Data Only | 266 | 206 | 214 | 81 | 98 | Total # permanent supportive housing beds in ACC |

# Housing & Community Development

| Outcomes and Performance Measures | Goal | FY19 | FY20 | FY21 | FY22 | FY23 | Comments or Analysis |
|---|---|---|---|---|---|---|---|
| # Homeless persons receiving rapid rehousing (RRH) assistance | Data Only | 59 | 39 | 77 | 167 | 377 | # Homeless persons receiving short- to medium-term rental assistance in annual PIT |
| **Promotes economic mobility among residents of Athens-Clarke County.** | | | | | | | |
| % Disbursement of revolving loan fund | 70% (HUD Regulation) | 43% | 28% | 0% | 0% | 0% | % total assets loaned to businesses, program revitalized in FY18, 33% loaned in FY18 |
| % Loans repaid timely | 100% | 100% | 100% | 100% | 100% | All loans paid 100% | % of loans in default status, loans will be repaid started in FY18 |
| % LMI persons served | 51% (HUD Regulation) | 95% | 95% | 95% | 87% | 89% | % of people served through CDBG: Economic Development-funded programs who are LMI |
| # of small business workshops/sessions | Data Only | 55 | N/A | 40 | 29 | 24 | # of facilitated sessions to grow & strengthen small businesses |

## Budget Highlights

The Housing & Community Development (HCD) Department administers the Housing & Urban Development (HUD) funded Community Development Block grant (CDBG), HOME Investment Partnership (HOME) program and Supportive Housing Program (SHP). Funds from all three grants are accounted for in separate special revenue funds.

The FY25 Budget includes:

- $100,000 additional funding to provide a Housing and Financial Counseling program to address HUD & HCD requirements for Affordable Housing contracts funded by CDBG program.

- $47,295 increase to move 25% funding of two fulltime American Rescue Plan Act (ARPA) positions to General Fund (Community Impact Administrator & Compliance Analyst). By transitioning to the General Fund, these are becoming permanent positions.

- $1,000 additional funding for Advertising

- $679,000 increase for Community Partnership Program (CPP) to provide funding to support community partner agencies through a competitive grant process beginning in FY25.

  On behalf of the Vision Committee, HCD presented FY25 CPP funding recommendations of $550,000 which were approved by Mayor & Commission on May 7, 2024. An additional $129,000 was approved to increase the program for FY26 funding:

  - Acceptance Recovery Center – ARC Indigent Funds Program $ 16,500
  - Athens Area Diaper Bank – Diaper Distribution Program $ 33,000
  - Athens Area Homeless Shelter $ 120,000*
  - Athens Model Neighborhood Health Center, Inc. – ANHC Behavioral Health $ 53,893*
  - Bigger Vision of Athens – Abundant Life Program $ 38,800
  - Divas Who Win – School Days Ambassador Enrichment Program $ 50,000
  - GA Conflict Center – Restorative Justice Diversion Program $ 35,129
  - Juvenile Offender Advocate, Inc. – Juvenile Offender Advocate Program $ 40,000
  - Project Safe – High Risk Team Advocates $ 91,428
  - Sparrow's Nest – Breaking the Cycle Program $ 46,850
  - United Way of NE GA – 211 Program $ 24,400

  **Subtotal** **$ 550,000**

- Unallocated (additional amount approved by Mayor & Commission) $ 129,000

**Total** **$ 679,000***

*In addition, the Mayor & Commission approved an ordinance on May 7, 2024 to amend FY25 Budget to fund four recommendations totaling $321,107, using Unassigned Fund Balance, for the agencies below. This amendment will increase the FY25 CPP funding from $679,000 to $1,000,107.*

| *Agency* | *Amount Approved in original FY25 CPP above* | *Additional Amount - FY25 Budget Amendment* | *Total FY25 Agency Award* |
|---|---|---|---|
| *Athens Area Homeless Shelter* | *$120,000* | *$100,000* | *$220,000* |
| *Athens Land Trust - Young Urban Builders* | *$0* | *$100,000* | *$100,000* |
| *Athens Model Neighborhood Health Center, Inc.* | *$53,893* | *$46,107* | *$100,000* |
| *Envision Athens* | *$0* | *$75,000* | *$75,000* |
| *Total Additional FY25 CPP funding* | | *$321,107* | |

- $ 1,248,185 in continued support of other programs supporting Mayor & Commission Strategic Commitments & Goals:
  - Georgia Initiative for Community Housing (GICH) $ 15,524
  - Advantage Behavioral Health Systems Street Outreach Program $ 130,000
  - Neighborhood Leaders Program $1,102,661

  **Total** **$1,248,185**

- The **CDBG Fund** FY25 Budget, at the time of this document, is based on funding of $1,381,158, of which $100,000 is reprogrammable CDBG Funds.*

| | |
|---|---|
| CDBG Funding FY25 (July 1, 2024 – June 30, 2025)* | $1,281,158* |
| Reprogrammable CDBG Funds | $ 100,000 |
| Total FY25 CDBG Funds Budgeted | $1,381,158 |

*Note: *An FY25 budget amendment will be processed July 2024 to reflect an award notification decrease of $70,193 (from $1,281,158 to $1,210,965). In addition, reprogrammable CDBG funds have increased by $54,465 (from $100,000 to $154,465). Thus, total CDBG Funding will be amended to:*

| | |
|---|---|
| *CDBG Funding FY25 (July 1, 2024 – June 30, 2025)** | *$1,210,965* |
| *Reprogrammable CDBG Funds* | *$ 154,465* |
| *Total FY25 CDBG Funds Budgeted* | *$1,365,430* |

Summarized below are the FY25 CDBG Programs and activities approved by the Mayor & Commission on May 14, 2024 based on the new award amount:

| | |
|---|---|
| Affordable Housing | $ 570,000 |
| Micro-enterprise, Economic Dev. & Neighborhood Revitalization | $ 262,752 |
| Public Services | $ 181,644 |
| Public Facilities & Improvement Projects | $108,841 |
| Administration | $ 242,193 |
| **FY25 CDBG Budget Total** | **$1,365,430** |

Additional information is provided in Section F – Other Information.

The **HOME** program is designed to increase homeownership and affordable housing opportunities for low-income families in the community.

- The FY25 appropriation for the HOME program is $801,030.

- HOME funds will be used for the following activities:

| | |
|---|---|
| Housing & Community Development | $ 720,927 |
| Administration | $ 80,103 |
| **FY25 HOME Budget Total** | **$ 801,030** |

Additional information is provided in Section F – Other Information.

The **Supportive Housing** Program is designed to promote development of supportive housing and services to assist homeless persons in transition from homelessness; and enable them to live as independently as possible.

- The FY25 Supportive Housing allocation of $397,737 is $71K, or 15%, less than FY24.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Housing & Community Development

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $787.0 | $910.2 | $1,260.9 | $1,243.8 | $333.6 | 36.7% |
| Operating | $2,964.9 | $3,839.5 | $4,048.2 | $9,641.2 | $5,801.7 | 151.1% |
| **Total** | $3,751.9 | $4,749.7 | $5,309.1 | $10,885.0 | $6,135.3 | 129.2% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $1,888.4 | $2,216.3 | $2,838.6 | $3,003.5 | $787.2 | 35.5% |
| CDBG Fund | $1,311.1 | $1,212.2 | $1,271.8 | $1,271.8 | $59.6 | 4.9% |
| HOME Fund | $305.6 | $852.6 | $801.0 | $801.0 | ($51.6) | -6.1% |
| Affordable Housing Fund | $0.0 | $0.0 | $0.0 | $5,411.0 | $5,411.0 | -- |
| Supportive Housing Fund | $246.8 | $468.6 | $397.7 | $397.7 | ($70.9) | -15.1% |
| **Total** | $3,751.9 | $4,749.7 | $5,309.1 | $10,885.0 | $6,135.3 | 129.2% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | | |
| *Housing & Community Development* | | | | | | | |
| D-67 | N | Affirmatively Furthering Fair Housing (AFFH) Plan and 5-Year Co | - | - | 150.0 | - | 150.0 |
| D-68 | N | Center for Racial Justice and Black Futures | - | - | 100.0 | - | - |
| *Housing & Community Development Total* | | | - | - | *250.0* | - | *150.0* |
| **Additions and Improvements Total** | | | **-** | **-** | **250.0** | **-** | **150.0** |
| **General Capital Projects Fund Total** | | | **-** | **-** | **250.0** | **-** | **150.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 15 | 15 | 17 | 17 | 2 |

# Human Resources

## Mission

The Human Resources Department works in partnership with the Unified Government to recruit, retain, and reward an engaged, prepared, and committed workforce to serve the citizens of Athens-Clarke County in an environment of diversity, equity, inclusion, excellence, responsiveness, transparency, and fairness.

## Goals

- Attract, retain and reward talented and empowered employees
- Promote transparency through improved access to information
- Improve internal efficiency and effectiveness
- Document and share our actions to cultivate a culture of innovation by piloting new ideas and adopting those with demonstrated benefits
- Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County

## Vision

The Human Resources Department seeks to enhance the quality of work experience for all Athens-Clarke County employees and retirees and the quality of life for all Athens-Clarke County citizens through effective, respectful, and compassionate human resource practices.

## Values

Integrity, Competence, Collaboration, Community, Each Other
Excellence, Respect, Diversity, Inclusion, Equity, Wellness, Safety, and Timeliness

## Objectives

**HUMAN RESOURCES DEPARTMENT STRATEGIC PLAN, FY22 – FY25**

**GOAL AREA 1: BUILD CAPACITY FOR CONTINUOUS HUMAN RESOURCE MANAGEMENT IMPROVEMENT**

A. Fully implement reorganization of Human Resources Department to better support needs of employees. (COMPLETE)
B. Create a technology governance structure to prioritize systems and coordinate sharing of information to internal stakeholders and individual employees.
C. Provide easily accessible information and resources to internal and external stakeholders through multiple mediums and platforms.
D. Work with Manager's Office and Departments to reduce overall turnover to less than 12%.
E. Establish an employee rewards program outside of the performance evaluation process that acknowledges demonstrated excellence in work performance that reflects organizational values.

**GOAL AREA 2: MEET CURRENT AND FUTURE WORKFORCE NEEDS OF ACCGOV**

A. Implement effective recruitment tools that enhance outreach, sourcing, and selection of diverse applicants.
B. Achieve greater overall number of applications received across all job postings.
C. Achieve recruitment and 3-year retention of a more diverse workforce.
D. Deliver efficient and timely hiring and recruitment with multiple pathways into and within ACCGov.

**GOAL AREA 3: BECOME AN EMPLOYER OF CHOICE IN THE COMMUNITY**

A. Establish and effectively communicate ACCGov Total Compensation Philosophy to include a 3-5 year budgeting strategy with appropriate balance of employee 1) pay, 2) health and wellness benefits, and 3) retirement benefits.
B. Establish and implement a comprehensive communication strategy that educates both prospective and current employees on all of the benefits and programs offered through the Human Resources Department to encourage recruitment and retention.
C. Establish and execute a Compensation & Classification Work Plan every fiscal year to maintain the Unified Pay Plan and Public Safety Pay Plan.
D. Establish and execute a benefits strategic plan to ensure quality, cost-effective benefits that meet the needs of employees and are sustainable for the ACCGov self-funded health insurance program.

**GOAL AREA 4: PROVIDE EFFECTIVE RISK MANAGEMENT TOOLS TO ACCGOV EMPLOYEES, DEPARTMENTS, VENDORS, AND RESIDENTS**

A. Redesign and implement the Contracts Review Process.
B. Create and implement a Safety Plan for ACCGov.
C. Establish, implement, and administrate the ACCGov Safety & Risk Committee and Accident Review Board.
D. Design, implement, and administrate the Safety & Risk Training and Risk Reduction Program
E. Design and implement aggregate and department-level quarterly Safety & Risk Reports to include financial, safety assessment, accident review, contract review and workers compensation reporting.

# Human Resources

## Performance Measures

| PERFORMANCE MEASURE | GOAL | FY19 | FY20 | FY21 | FY22 | FY23 | Comments or Analysis |
|---|---|---|---|---|---|---|---|
| *Attract, retain and reward talented and empowered employees.* | | | | | | | |
| Turnover Rate* | <10% | 12.5% | 12.4% | 18.0% | 17.0% | 8.6% | |
| Reclassification | <5 | - | 18 | 11 | 14 | 15 | |
| Employment Application/Criminal History | >10,000 | 8,834 | 7,994 | 7,055 | 7,757 | 7,123 | |
| Payroll - # of Maintenance Entries | <9,000 | 4,944 | 4,589 | 4,672 | 5,821 | | |
| Health Risk Assessment/Wellness | >650 | 1,083 | 531 | 667 | 710 | 732 | |
| Disciplinary Actions & Dismissals | <60 | 92 | 54 | 56 | 35 | 45 | |
| Harassment/Discrimination Issues | 0 | 3 | 2 | 2 | 4 | 10 | |
| *Protect lives, property, and the environment by forming partnerships and implementing programs for a safer, more resilient Athens-Clarke County.* | | | | | | | |
| Worker's Comp Claims Filed | <100 | 120 | 88 | 125 | 152 | 163 | |
| Lawsuits | 0 | 9 | 8 | 18 | 30 | 35 | |
| Liability Claims/Transactions | <200 | 303 | 127 | 133 | | | |
| Random Drug Testing | (Budget) | 293 | 90 | 244 | 296 | 299 | |

* Data based on turnover report from Munis 04/01/23-12/31/23. Terminations from 2023 are still pending in Munis. Turnover data needed from Eden 01/01/23 - 04/01/23.

## Budget Highlights

The FY25 Approved Budget for Human Resources includes no significant changes for the General Fund, the Insurance & Claims Fund, or the Health Insurance Fund.

The FY25 Approved for the Special Programs Fund includes a reduction from FY24 of $350,000 that was included as one time funding for pay study funding.

The FY25 Approved for the Self-Funded Insurance Fund includes;

- $75,000 for PTSD Insurance.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

Human Resources also manages three self-funded insurance programs: the Insurance and Claims Fund which administers liability and worker compensation, the employee Health Insurance Fund and the Retiree Health Insurance Fund. Each fund has been balanced to move towards maintaining a steady reserve.

For information on the Insurance & Claims Fund and the Health Insurance Fund, pages E-40 & E-41.

# Human Resources

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $2,224.8 | $2,565.2 | $2,944.2 | $2,750.8 | $185.6 | 7.2% |
| Operating | $1,033.5 | $1,830.0 | $1,517.7 | $1,481.2 | ($348.8) | -19.1% |
| **Total** | $3,258.3 | $4,395.2 | $4,461.9 | $4,232.0 | ($163.2) | -3.7% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $733.4 | $1,183.7 | $900.1 | $862.8 | ($320.9) | -27.1% |
| Employment | $711.2 | $816.2 | $952.0 | $918.5 | $102.3 | 12.5% |
| Benefits & Wellness | $906.9 | $1,107.4 | $1,155.5 | $1,155.5 | $48.1 | 4.3% |
| Compensation & Payroll | $520.0 | $556.5 | $595.9 | $517.5 | ($39.0) | -7.0% |
| Safety & Risk | $386.8 | $731.4 | $858.4 | $777.7 | $46.3 | 6.3% |
| **Total** | $3,258.3 | $4,395.2 | $4,461.9 | $4,232.0 | ($163.2) | -3.7% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $2,087.0 | $2,353.2 | $2,581.6 | $2,432.4 | $79.2 | 3.4% |
| Special Programs Fund | $31.3 | $425.0 | $75.0 | $75.0 | ($350.0) | -82.4% |
| Insurance & Claims Fund | $395.3 | $731.4 | $858.4 | $777.7 | $46.3 | 6.3% |
| Health Insurance Fund | $744.7 | $885.6 | $946.9 | $946.9 | $61.3 | 6.9% |
| **Total** | $3,258.3 | $4,395.2 | $4,461.9 | $4,232.0 | ($163.2) | -3.7% |

## Authorized Positions

| | | | FY25 | FY25 | |
|---|---|---|---|---|---|
| | **FY23** | **FY24** | **Requested** | **Approved** | **▲** |
| **Fulltime Authorized Positions** | 24 | 25 | 26 | 25 | 0 |

# Information Technology

## Mission

To empower the Athens-Clarke County Unified Government's responsible stewardship of the community's resources by leveraging secure, effective technology, and quality support.

## Goals

Strategic Goals
1: Create secure and robust technology infrastructure for ACCGov departments to deliver service excellence.

Strategy A: Develop and reinforce security practices that protects ACCGov applications, workstations, data, etc. from malicious threats and align ACCGov's computer operations and security with Federal and State recommendations for zero trust architecture.

Strategy B: Upgrade and implement new network technologies to provide reliable high-speed networks for ACCGov employees and the public.

Strategy C: Upgrade and implement new server, data, and backup systems that are highly available and redundant, with adequate capacity for live storage and backup storage.

2: Increase ACCGov departments' efficiencies by empowering workforce utilizing innovative technologies.

Strategy A: Implement technology for areas of struggle that is known today to immediately effect positive change.

Strategy B: Investigate departments' areas of struggles and implement technology to address those areas where IT can bring positive outcomes.

3: Provide everyone in ACCGov with superior technology that provides excellent services to the community by ensuring all needs are met efficiently and in accordance with business goals.

Strategy A: Ensure IT staff has all the necessary tools to provide consistent support

Strategy B: Create a technology governance structure to prioritize systems and coordinate software improvements by standardizing the methodologies in hardware and software procurement and lifecycle evaluation throughout ACCGov to ensure technology is meeting the business needs of ACCGov.

## Performance Measures

| FY24 IT Department Performance Snapshot | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Performance Measures** | **Goal** | **2019** | **2020** | **2021** | **2022** | **2023** | **2024 proj.** | **Comments or Analysis** |
| **To empower the Athens-Clarke County Unified Government's stewardship of the community's resources by leveraging secure, effective technology,** | | | | | | | | |
| Gain and then maintain a virtual server to physical server ratio of 3:1 (75% virtual: 25% physical) | 3V:1P (75%) | 127V:38P (68.6%) | 165V:48P (77%) | 178V:55P (76%) | 200V:33P (85.8%) | 209V:24P (89.6%) | 225V:20P (92%) | A physical server is a single server operating system on a single piece of hardware. A virtual server is an encapsulated operating system that shares a single piece of hardware with other virtual servers. FY17 was the first year of virtual machines. Moving forward, IT will look to virtual servers to maximize hardware investment and reduce data center power and cooling. |
| % of IT projects completed on schedule and within budget | 100% | 80% on 5 projects (VoIP was delayed-AT&T porting issues) | 100% | 100% | 100% | 100% | 100% | IT projects are initiated and funded by the IT Department. They are large in scope, and used to support the IT needs of the government. As good stewards of county resources, IT works hard to finish within budget by the projected date. |
| % of network computing devices using high efficiency power supplies | 100% | 35% | 42% | 56% | 82% | 84% | 85% | As good stewards of county resources, IT has adopted a green initiative to reduce power consumption throughout the government. |
| **and quality customer support.** | | | | | | | | |
| % of work orders resolved within 24 hrs | 87% | 85% | 87% | 78% | 69% | 75% | 75% | Providing responsive, quality support by solving problems quickly. |
| % of infrastructure uptime | 99% | 99.9% | 99.9% | 99.9% | 99.9% | 99.9% | 99.9% | Infrastructure up time is the basic building block to supplying effective technology. 99% availability allows 3 days, 15 hours and 40 minutes of aggregate downtime per year. 99.9% availability allows 8 hours, 46 minutes per year. 99.99% availability allows 52 minutes, 36 seconds of aggregate downtime. |
| Keep latency < 5 ms between data centers | < 5 ms | 3ms | 3ms | 3ms | 3ms | 3ms | 3ms | Latency is the time it takes for a packet to traverse the network to its destination. Very important to maintain this low latency figure to support ACC's infrasructure. |
| Replace devices at the end of their lifecycle. We are currently on a 6 year usable life plan. | All eligible devices that have reached 6 years of service = 100 - 300 devices most years. | 242 | 200 | 284 | 150 | 175 | 600 | Squeezing out 6 years on the majority of devices is a big money saver, optimal lifecycle = 3 to 4 years. Because of fluctuations in buying cycles, the target number will vary each year. Key is years of service. |

## Budget Highlights

The FY25 Approved Budget for Information Technology includes the following changes:

- $198,500 is included for software maintenance agreement increases.
- The IT Department is primarily funded through the General Fund, but also includes one fulltime position in the Water and Sewer Fund.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Information Technology

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $1,907.9 | $1,780.7 | $2,247.5 | $2,247.5 | $466.8 | 26.2% |
| Operating | $2,495.5 | $3,043.7 | $3,244.5 | $3,244.5 | $200.8 | 6.6% |
| **Total** | $4,403.4 | $4,824.4 | $5,492.0 | $5,492.0 | $667.6 | 13.8% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $4,296.9 | $4,751.4 | $5,409.0 | $5,409.0 | $657.6 | 13.8% |
| Grants Fund | $55.8 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Water & Sewer Fund | $50.7 | $73.0 | $83.0 | $83.0 | $10.0 | 13.7% |
| **Total** | $4,403.4 | $4,824.4 | $5,492.0 | $5,492.0 | $667.6 | 13.8% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|
| **Current Services** | | | | | |
| *Information Technology* | | | | | |
| D-69 Information Technology Equipment Replacement Program | 120.7 | 400.0 | 300.0 | 2,900.0 | 3,230.0 |
| *Information Technology Total* | *120.7* | *400.0* | *300.0* | *2,900.0* | *3,230.0* |
| **Current Services Total** | **120.7** | **400.0** | **300.0** | **2,900.0** | **3,230.0** |
| **General Capital Projects Fund Total** | **120.7** | **400.0** | **300.0** | **2,900.0** | **3,230.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 23 | 23 | 23 | 23 | 0 |

# Juvenile Court

## Mission

The purpose of Georgia's Juvenile Courts is to secure for each child who comes within the jurisdiction of the court such care and guidance, preferably in with the family, as will secure the moral, emotional, mental, and physical welfare of the child as well the safety of both the child and the community. The intention of the General Assembly of Georgia in creating the juvenile code is to strengthen and preserve family relationships, countenancing the removal of a child from the home only when state intervention is essential to protect such child. (O.C.G.A. 15-11-1, Effective January 1, 2014.)

The mission of the Athens-Clarke County Juvenile Court is to protect the well-being of the child under the Court's jurisdiction, providing guidance and control as necessary, while balancing the needs and best interest of the community, while fulfilling the intent of the newly rewritten Juvenile Code.

## Goals

The goal of the Athens-Clarke County Juvenile Court is to serve the community and the children whose cases are before the court by balancing the requirements of law, the best interest of the child and the community, and to fulfill the mandated requirements of the juvenile code within the bounds of the resources provided by the Athens-Clarke County Government.

## Objectives

- Act in the best interests of children before the Court
- Protect the community
- Provide the necessary frame work for family success
- Promote accountability for violations of law
- Provide treatment and rehabilitation for you and adults
- Equip juvenile offenders with the ability to live responsibly and productively
- In every proceeding to guarantee due process of law, as required by the Constitutions of the United States and the State of Georgia, through which every child and his or her parent and all other interested parties are assured fair hearings at which legal rights are recognized and enforced.

# Juvenile Court

## Performance Measures

| | Actual | | | | |
|---|---|---|---|---|---|
| | **CY19** | **CY20** | **CY21** | **CY22** | **CY23** |
| All Case Types Disposed | 777 | 519 | 1420 | 1023 | 1487 |
| Cases opened CY 2023 | | | | | **746** |
| **Hearings Held CY 2023 *** | | | | | **> 2551** |
| Delinquent cases filed | 401 | 287 | 283 | 283 | 359 |
| Delinquent cases disposed | 460 | 460 | 808 | 545 | 1040 |
| **All Case Types Filed** | **799** | **530** | **661** | **729** | **716** |
| CHINS Cases Filed | | | | | 70 |
| CHINS Cases Disposed | 114 | 55 | 109 | 46 | 68 |
| Traffic Cases Filed | 99 | 28 | 61 | 100 | 75 |
| Traffic Cases Disposed | 68 | 35 | 70 | 125 | 106 |
| Dependency Cases Filed | 188 | 117 | 179 | 204 | 90 |
| Emancipation referral-petition filed | | | | | 1 |
| Dependency/Deprivation Cases Disposed | 96 | 98 | 354 | 258 | 174 |
| Termination of Parental Rights Filed | 29 | 21 | 5 | 19 | 43 |
| Termination of Parental Rights Disposed | 21 | 9 | 24 | 24 | 18 |
| Special Proceedings filed | 35 | 53 | 53 | 81 | 78 |
| Special Proceedings Disposed | 20 | 55 | 55 | 42 | 81 |

Open Cases (All Types) As of 12/31/2023:

Not all hearings held are reflected by this data point, and it should be considered a minimum number.

## Budget Highlights

- There are no significant changes for the FY25 Approved Budget.
- The court requested $112,105 for a Staff Attorney that is currently funded by State ARPA funds, $52,042 for a Case Management Specialist currently funded by State ARPA funds, and $76,900 to move a Program Coordinator in the Family Dependency Treatment Court from the Grants Fund to the General Fund. These requests were not approved.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Juvenile Court

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $527.1 | $394.0 | $658.1 | $417.0 | $23.0 | 5.8% |
| Operating | $464.8 | $267.6 | $267.6 | $267.6 | $0.0 | 0.0% |
| **Total** | $991.9 | $661.6 | $925.7 | $684.6 | $23.0 | 3.5% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $591.1 | $661.6 | $925.7 | $684.6 | $23.0 | 3.5% |
| Grants Fund | $400.8 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $991.9 | $661.6 | $925.7 | $684.6 | $23.0 | 3.5% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 5 | 5 | 6 | 5 | 0 |

# Leisure Services

## Mission

Leisure Services promotes lifelong recreation, cultural, environmental, and educational opportunities for Athens-Clarke County's diverse communities. We contribute to Athens' health and wellness by providing connections to parks, facilities, programs, and community.

## Goals

- Further develop of the new Leisure Services Master Plan, with an emphasis on public and staff engagement, and completing a needs assessment.
- Continue implementation of the new Leisure Services Strategic Plan.
- Expand the funding base of the Leisure Services Department by exploring more diverse opportunities from federal, state, and local grants.
- Plan and implement new capital projects funded by SPLOST, TSPLOST and the General Fund.
- Enhance community-side special event opportunities.

## Objectives

- Work with BerryDunn to conduct extensive public engagement sessions in under-served communities such as elderly, disabled, immigrants, and low income residents with a plan to identify a list of needs and preferences that is representative of the entire community.
- Conduct regular staff surveys related to Strategic Plan goals and objectives. Increase collaboration between department leadership and line staff on programs, projects, and process improvements.
- Develop both short-term and long-term funding strategies for divisions, facilities, programs, and initiatives to ensure sustained financial support through grant funding.
- Continue to plan, development, and implement capital projects to include sections of multi-use trail, Bishop Park pool, inclusive playground, skatepark expansion, new pickleball courts, Beech Haven Park, Memorial Park, and renovations of Heard and Satterfield parks.
- Successfully relocate the Star Spanged Classic to Southeast Clarke Park and incorporate new family-oriented activities. Enhance and grow the lantern parade. Develop a new special event in the fall season that appeals to a different clientele that previous events.

## Performance Measures

LEISURE SERVICES

| Performance Measure | GOAL | FY19 | FY20 | FY21 | FY22 | FY23 | FY23 Notes |
|---|---|---|---|---|---|---|---|
| **WE BUILD A HEALTHIER AND MORE LIVABLE COMMUNITY** | | | | | | | |
| Acres of park land per 1,000 citizens | 10.8 acres per 1,000 residents | 22.41 | 22.41 | 22.41 | 22.41 | 22.41 | FY23 10.8 acres per 1,000 residents. |
| Acres of developed land for recreation | Data Only | 1,980 | 1,980 | 1,980 | 2,010 | 2,010 | |
| Acres of undeveloped land for conservation | Data Only | 552 | 552 | 552 | 552 | 552 | |
| # of developed parks per residents | 1 for every 6,197 residents | 1 for every 5,558 residents | 1 for every 5,558 residents | 1 for every 5,558 residents | 1 for every 5,558 residents | 1 for every 4,950 residents | FY23 Population: 128,711/ 26 parks |
| Miles of bike and walking trails | Data Only | 45 | 45 | 47 | 50 | 51 | Cemetery trail added |
| **WE CREATE OPPORTUNITIES TO LEARN, CREATE, AND PLAY** | | | | | | | |
| # of programs offered | Data Only | 1,162 | 1,156 | 983 | 1,166 | 1,275 | Programs offered at 2023 |
| # of program participants | Data Only | 18,692 | 11,469 | 9,223 | 14,880 | 20,971 | |
| # of aquatic visitors | Data Only | 34,613 | 20,002 | 15,563 | 11,511 | 21,964 | Approximately 626 registrants for swim lessons |
| # of scholarship participants | Data Only | 1,045 | 651 | 873 | 766 | 662 | Current scholarships expire December 31, 2024 |
| Vouchers allocated and used | Data Only | 893<br>746 | 559<br>303 | 741<br>476 | 345<br>341 | 271<br>267 | |
| Value of Vouchers and Vouchers used | Data Only | $17,860<br>$14,654 | $11,180<br>$6,991 | $14,820<br>$10,291 | 7,200<br>$6,968.75 | 5,380<br>$5,340 | |
| # of after school participants | Data Only | 65 | 198 | 165 | 186 | 95 | Negative impact from new Boys & Girls Club facilities |
| Number of grants awarded | ≥12 | 7 | 4 | 2 | ? | 5 | |
| Cash value of grants awarded | $150,000 | $119,450.00 | $26,266.00 | $14,951.00 | ? | $2,019,494.70 | |
| Value of donations & sponsors | $100,000 | $37,815.00 | $49,650.00 | $19,372.00 | $88,425.00 | $31,556.23 | Accumulation of all Leisure Services facility donations for this year (2023) |
| # of volunteers & recorded volunteer hours | ≥ 2,000<br>≥ 40,000 hrs | 1,375<br>21,393 hrs | 737<br>12,967 hrs | 344<br>6,595 hrs | 672 8,843.23 hrs | 665<br>11,481.36 hrs | Recorded volunteer hours |
| Monetary value for volunteers | Data Only | $544,023.00 | $329,750.00 | $167,710.85 | $264,854.74 | $343,866.75 | Hourly wages valued at $29.95 and established by the Independent Sector, a National Volunteer Advocacy Organization |
| **WE PROVIDE QUALITY PARKS, PROGRAMS, AND FACILITIES THAT ARE VALUED BY OUR** | | | | | | | |
| Annual operating budget per capita | $94.77 of annual operating per capita | $62.06 | - | - | $61.59 | $73.22 | NRPA Benchmark<br>FY23 $94.77/year Population: 128,711 |
| Revenue vs Expenditures | ≥ 20% | 15% | - | - | 15% | 13% | |
| # of FT staff per 10,000 residents 8.9 Staff members | 8.9 = 100% | 76% | 72% | 72% | 75% | 85% | NRPA Benchmark FY23 8.9<br>Leisure Services had 76 full-time employees |
| Recreation user satisfaction | 90% | 93% | 93% | 93% | 92% | % | Summer camp survey was not done this year. Will resume 2024 |
| # of facility rentals (includes special events) | Data Only | 1,789 | 1,032 | 155 | 1,700 | 1,542 | |
| % of repeat program participants | ≥ 90% | 77% | 65% | 55% | 85% | 90% | |

** FY22 partial report is not available at this time due to staffing transitions*

# Leisure Services

## Budget Highlights

The Approved Budget for the Leisure Services Department includes the following changes:

- $125,000 for part-time compensation for hours consistent with FY24.
- $59,600 for preventative maintenance, fleet replacement, and insurance consistent with allocated rates and increased costs.
- $25,000 for a cohesive appliance policy since the costs to service the appliances has shifted to Leisure Services.
- $20,100 for Bear Hollow Animal Expenses for increasing costs associated with food, bedding, and supplies for all of the animals in the care of ACCGov.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges in F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $6,719.8 | $7,164.2 | $7,792.0 | $7,736.5 | $572.3 | 8.0% |
| Operating | $2,321.2 | $2,708.7 | $2,854.3 | $2,805.0 | $96.3 | 3.6% |
| **Total** | $9,041.0 | $9,872.9 | $10,646.3 | $10,541.5 | $668.6 | 6.8% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $2,214.6 | $2,532.5 | $2,809.2 | $2,802.5 | $270.0 | 10.7% |
| Arts Division | $1,500.7 | $1,548.3 | $1,755.4 | $1,714.4 | $166.1 | 10.7% |
| Recreation Division | $3,084.8 | $3,250.0 | $3,376.4 | $3,376.4 | $126.4 | 3.9% |
| Nature Division | $2,240.9 | $2,542.1 | $2,705.3 | $2,648.2 | $106.1 | 4.2% |
| **Total** | $9,041.0 | $9,872.9 | $10,646.3 | $10,541.5 | $668.6 | 6.8% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $9,031.5 | $9,837.9 | $10,611.3 | $10,506.5 | $668.6 | 6.8% |
| Special Programs Fund | $5.2 | $35.0 | $35.0 | $35.0 | $0.0 | 0.0% |
| Grants Fund | $4.3 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $9,041.0 | $9,872.9 | $10,646.3 | $10,541.5 | $668.6 | 6.8% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Leisure Services* | | | | | | | |
| D-70 | | Parks - R&M Existing Facilities | 1,881.6 | 2,000.0 | 500.0 | 3,639.4 | 18,046.2 |
| D-71 | | Park Equipment - Replacement / Life Cycle | 180.9 | - | 400.0 | 809.0 | 1,612.7 |
| D-72 | | Bridge and Boardwalk Inspection and Replacement | 260.4 | - | - | 3,960.0 | 7,024.0 |
| D-73 | | Pavement Repair and Maintenance | 37.4 | - | - | 808.5 | 8,367.7 |
| D-74 | | Pool Repairs and Renovations | 440.6 | - | 250.0 | 388.3 | 340.6 |
| D-75 | N | Truck – SPLOST Ops: Beech Haven Park | - | - | - | - | - |
| D-77 | | Memorial Park Renovations | - | - | - | 10,850.0 | - |
| D-78 | | Improve Bear Hollow Zoo Exhibits & Visitor Amenities | - | - | - | - | 8,364.0 |
| D-79 | | Morton Theatre Fork Lift Replacement | - | - | - | 35.0 | - |
| D-81 | | Southeast Clarke Park Improvements | - | - | - | 16,647.0 | - |
| D-82 | | Create a Property Boundary Program | - | - | - | 200.0 | 250.0 |
| D-83 | | Ben Burton Park Repairs and Renovations | - | - | - | 2,223.8 | - |
| D-84 | | Bishop Park Renovations | - | - | - | 4,100.0 | 16,400.0 |
| D-85 | | Virginia Callaway-Cofer Walker Park Improvements | - | - | - | 5,220.0 | 3,220.0 |
| D-86 | | Dudley Park Improvements | - | - | - | 1,032.8 | 4,131.2 |
| D-87 | | Sandy Creek Park Improvements | - | - | - | 750.0 | 5,953.0 |
| D-88 | | Satterfield Park Improvements | - | - | - | - | 4,697.0 |
| D-90 | | Cook's Trail Reroute and Conversion to Multi-Use Trail | - | - | - | 6,706.0 | 4,500.0 |
| D-91 | | Cooks Property Master Plan | - | - | - | 50.0 | - |
| D-92 | | Whitehall Shoals Visioning Plan | - | - | - | - | 30.0 |
| *Leisure Services Total* | | | *2,800.9* | *2,000.0* | *1,150.0* | *57,419.8* | *82,936.4* |
| **Current Services Total** | | | **2,800.9** | **2,000.0** | **1,150.0** | **57,419.8** | **82,936.4** |
| **Additions & Improvements** | | | | | | | |
| *Leisure Services* | | | | | | | |
| D-76 | N | Truck – Facility & Park Maintenance | - | - | - | - | - |
| D-80 | | Trails & Open Spaces Compact Track Loader Equipment | - | - | - | 35.0 | - |
| D-89 | | New Athens Creative Theatre Facility | - | - | - | 12,555.0 | - |
| D-93 | | Public Art Program | 97.1 | 25.0 | 20.0 | 120.0 | 150.0 |
| *Leisure Services Total* | | | *97.1* | *25.0* | *20.0* | *12,710.0* | *150.0* |
| **Additions and Improvements Total** | | | **97.1** | **25.0** | **20.0** | **12,710.0** | **150.0** |
| **General Capital Projects Fund Total** | | | **2,898.1** | **2,025.0** | **1,170.0** | **70,129.8** | **83,086.4** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 74 | 76 | 78 | 76 | 0 |

# Magistrate Court

## Mission

The Mission of the Magistrate Court is to deliver justice to the citizens of Athens-Clarke County by:

(1) Ruling on disputed civil claims or approving mutual settlements in civil cases involving:

(a) Claims up to $15,000;
(b) Dispossessory proceedings between landlords and tenants;
(c) Abandoned motor vehicle foreclosures;
(d) Personal property foreclosures; and
(e) Garnishments.

(2) Managing preliminary matters in criminal cases by:

(a) Having a judge available 24 hours a day, seven days a week (including holidays) to consider requests for the issuance of arrest warrants and search warrants in misdemeanor and felony cases;
(b) Conducting hearings seven days a week (including holidays) to set bail for persons arrested, including the review of financial circumstances, and imposition of special conditions of pre-trial release;
(c) Communicating with victims of domestic violence and victims of other violent or sex crimes to determine safety issues prior to consideration of bail;
(d) Presiding over felony preliminary hearings;
(e) Presiding over warrant application hearings brought by both private citizens and law enforcement officials;
(f) Assigning a Superior Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the Superior Court Judges, entered January 10, 2005).
(g) Assigning a State Court Judge to each criminal case where bond has been set by a Magistrate Court Judge (by Special Order of the State Court Judges, entered December 20, 2016).
(h) Conducting hearings to set bail for persons arrested after indictment (true bill) by the grand jury on cases where the Magistrate Judge would otherwise have the authority to set bail (by Special Order of the Superior Court Judges, entered January 11, 2006).

(3) Appointing defense counsel and presiding over the arraignment, trial, sentencing, and probation revocation hearings in cases involving misdemeanor deposit account fraud ("bad checks") less than $1,500.00.

## Goals and Objectives

**Goal #1**

Continue to provide the highest level of services to the public by maximizing office efficiency and accuracy.

**Objective #1**

(a) Employ clerk staff sufficient to meet the operational needs of the Court.
(b) Train new employees.
(c) Continue to meet all statutory mandates for the scheduling and resolution of cases.
(d) Maintain a current calendar with no backlog of pending cases.
(e) Continue to maintain clerical errors and omissions at or below 5%. Continue to maintain errors on filing of Statement of Claims, Dispossessory Warrants and Warrant Applications at or below 6%.

**Goal #2**

Continue to seek input both internally from department staff and externally from the judicial and legal community, the business community, and other interested parties on ways to improve the operation of the court, and make ongoing revisions to court procedures and court policies to implement the suggestions.

**Objective #2**

(a) Continue to hold quarterly staff meetings and receive input from the judges and court staff on department policies and procedures.
(b) Schedule periodic forums with members of the legal community, business community, and other interested parties to solicit input on ways to improve court operations.
(c) Continue to participate in the monthly Legal Pop-up Clinics and provide information to the public on the resources available in Magistrate Court and provide copies of Magistrate Court forms.
(d) Continue to participate in refresher training for police officers and sheriff's deputies on court procedures.
(e) Maintain open communication and coordination with all law enforcement.

**Goal #3**

Maximize the use of computer technology and the Internet to enhance and streamline court functions.

**Objective #3**

(a) Maintain and update the court's webpage to ensure public access to information about the Magistrate Court, including links to frequently requested forms.
(b) Continue using the Electronic Warrant Interchange (EWI) program for efficient issuance of warrants.
(c) Continue using specialized software for access to police reports, which reduces paperwork, reduces the workload of police and court staff, and protects unauthorized release of information.
(d) Work with the County Law Library staff and its Legal Clinic volunteers to provide information about Magistrate Court.
(e) Establish and maintain video equipment to conduct virtual hearing during times of emergencies.

**Goal #4**

Develop and implement new data management system with SPLOST funds.

**Objective #4**

(a) In coordination with court, jail and law enforcement staff, develop data exchange system for sharing criminal records information.
(b) Work with Court Administrator to develop and implement a new case management system to manage civil cases, garnishments, and to promote other automated processing.
(c) Implement imaging project for all case files stored off-site.

# Magistrate Court

## Performance Measures

| | Actual | | | CY23 | |
|---|---|---|---|---|---|
| | CY21 | CY22 | CY 23 | Goal | Actual |
| **Goal #1** | | | | | |
| Warrant Application Filings | 100 | 96 | 105 | | |
| Criminal Arrest Warrants | 6,565 | 7,856 | 8,368 | | |
| Search Warrants | 315 | 315 | 262 | 80% Returned | 78% Returned |
| Criminal Hearings | 3,150 | 3,491 | 3,601 | 5% Error Rate | **Achieved** |
| Civil Filings | 2,896 | 4,746 | 4,992 | 5% Error Rate | **Achieved** |
| Civil Hearings | 1,017 | 1,543 | 1,616 | 5% Error Rate | **Achieved** |
| Garnishment Answers | 431 | *** | *** | 5% Error Rate | **Less than 1%** |
| | | | | | |
| **Goal #2** | | | | | |
| Quarterly Staff Meetings (4 sessions) | 100% | 100% | 2 Sessions | 100% | 50% |
| Monthly Pop-Up Clinics | 100% | None | 6 Meetings | 100% | 100% |
| | | | | | |
| **Goal #3** – Technology | | | | | |
| Magistrate Court Web Page Views | 8,333 | 8,761 | 10,661 | 10% Increase | Met |
| Arrest Warrants by EWI | 6,470 | 6,934 | 6,786 | 80% Electronic | 83 |
| Blood Search Warrants by EWI | 1 | 20 | 5 | | |
| Dispossessory E-Filing | 226 | 0** | 0** | 10% Increase | Not Met |
| Public use of County Law Library (New) | | | | | |
| | | | | | |
| **Goal #4** | | | | | |
| Criminal Data Exchange | | 100% | | 100% | Met |
| New case management system | | 90% | | 90% | Met |
| Imaging & Scanning (Off-site Files) | | | | 20% | Met |
| Financials (transactions in dollars) | $480,357 | $451,976 | $482,521* | 5% Increase | Met |

*This figure includes only filing fees and other payments for court services. Previously this figure included money which we receive for garnishments, these funds are disbursed to the Plaintiffs

** Relationship with online filer was terminated by Chief Judge in November 2021

*** This data not tracked by Chief Judge. Error rate for all garnishment processing less than %1

# Magistrate Court

## Budget Highlights

The FY25 Approved Budget for Magistrate Court includes an additional $10,600 for operating expenses. There are no other significant changes.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $755.6 | $1,018.5 | $879.4 | $877.6 | ($140.9) | -13.8% |
| Operating | $87.4 | $84.4 | $95.0 | $95.0 | $10.6 | 12.6% |
| **Total** | $843.0 | $1,102.9 | $974.4 | $972.6 | ($130.3) | -11.8% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Court Operations | $494.9 | $513.3 | $600.0 | $598.2 | $84.9 | 16.5% |
| Court Judge's Office | $348.1 | $589.6 | $374.4 | $374.4 | ($215.2) | -36.5% |
| **Total** | $843.0 | $1,102.9 | $974.4 | $972.6 | ($130.3) | -11.8% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 11 | 12 | 12 | 12 | 0 |

# Manager's Office

## Mission & Goals

The Office of the Manager is responsible for the implementation of all policies, programs, contracts, ordinances, and resolutions as approved and directed by the Mayor and Commission. This office performs the administrative functions of the government which support the activities of the Mayor and Commission. The ACCGov Charter dictates the authority and the responsibility of the Manager.

## Goals/Objectives

During FY24, the Manager's Office will focus on the following goals and objectives:

- Guide the organization to produce a positive year-end fund balance while minimizing operational and service delivery interruptions.
- Continue to monitor and evaluate both short-term and long-term financial projections and develop recommendations to meet future operational challenges and/or opportunities.
- Assist the Mayor and Commission in their efforts and intent to reform the criminal justice system.
- Work with the Transit Department to provide sustainable Transit that reaches further out towards the edges of the County through developing transfer facilities.
- Continue the management of the SPLOST 2020 program, the TSPLOST 2018 Program, the TSPLOST 2023 Program and finalize the closeout phase of the SPLOST 2011 Program.
- Assist the Mayor and Commission in their efforts and intent to create more affordable housing and mixed income neighborhoods within Athens-Clarke County through implementation of the Affordable Housing Strategic Plan.
- Support the Public Utilities Department in evaluating and engaging in future water source alternatives and implementing the service delivery plan.
- Continue to support the Solid Waste Department's efforts to refine and enhance solid waste reduction efforts in order to meet defined Mayor and Commission goals. Adjust rates to fully realize revenue recovery in each cost center.
- Assist the Mayor and Commission in their efforts and intent to invest in human infrastructure, especially with regard to for American Rescue Plan Act funding and implementing the associated programs and initiatives such as development of a Workforce Strategic Plan and a Youth Development strategy.
- Work with Corrections on workforce and soft skill programs to create opportunities for returning residents.
- Implement the ACCGov Clean and Renewable Energy Plan to become 100% clean and renewable in energy use by 2035.within Athens-Clarke County.
- Monitor ACCGov's ability to maintain competitive market wage adjustments and benefits to recruit and retain employees while conducting regular compensation studies.
- Continue implementation of the Organizational Strategic Plan with performance metrics that has a public facing dashboard.
- Monitor and report on progress of the M&C Goals and Strategies through the Strategic Plan, continue to link with ongoing agenda items and the FY24 budget goals.
- Coordinate and cooperate with the Office of Operational Analysis to seek improvements to government functions and efficiencies.
- Identify funding and partnership opportunities to implement various Corridor Study recommendations (Atlanta Hwy, Lexington Rd, Prince Ave).

- Continue to work with Economic Development staff to capture new prospects and encourage growth of existing business and industry, as well as to establish a program to assist with the development of entrepreneurship.
- Encourage the Police Department to continually strengthen its culture of community-oriented policing and to conduct its operations in an open and transparent manner.
- Foster leadership development and new initiatives within the Unified Government through the Innovation Ambassador program, Stepping Up to Supervision program, and other efforts.
- Continue to explore options to engage, educate, and inform citizens of Athens-Clarke County regarding the functions, policies, and programs of the Unified Government
- Evaluate ACCGov's public engagement strategy, ensure two-way communication, and innovate ways for the public to access information easier.
- Continue to staff and advise the Government Operations Committee and Legislative Review Committee.
- Support the efforts of Organizational Development in providing measurable learning and development programs to help grow and retain employees, as well as refining ACCGov's approach to succession planning.
- Continue implementation of the organizational values and support the Core Values employee-led team.
- Improve project management practices, resulting in more clearly defined roles, timelines, and deliverables.

## Performance Measures

This department's Performance Measures included measures from divisions that are being established as departments during the FY25 approval process. Revised Performance Measures will be developed During FY25.

## Budget Highlights

The FY25 Approved Budget includes converting the 5 Offices, previously within the Manager's Office, to individual departments. The Department continues to maintain the Administration Office and SPLOST Office.

The Approved Budget for the Manager's Office includes the following changes:

- $75,000 for Federal Affairs Consultant Services.
- $70,000 increase for City Hall Security Enhancements.
- $52,500 for an additional Assistant Manager starting in the 4th quarter of FY25.
- $1,600 for software licenses for design and video editing.
- $500 increase for the BBQ&A employee engagement program (budgeted in Other General Administration).

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Manager's Office

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $2,442.4 | $2,539.6 | $979.5 | $979.4 | ($1,560.2) | -61.4% |
| Operating | $601.8 | $1,160.2 | $156.4 | $301.5 | ($858.7) | -74.0% |
| **Total** | $3,044.2 | $3,699.8 | $1,135.9 | $1,280.9 | ($2,418.9) | -65.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Manager's Administration | $950.1 | $1,051.4 | $1,135.9 | $1,280.9 | $229.5 | 21.8% |
| Public Information Office | $558.2 | $596.1 | $0.0 | $0.0 | ($596.1) | -100.0% |
| Organizational Development | $367.9 | $388.7 | $0.0 | $0.0 | ($388.7) | -100.0% |
| Geographic Info. Office | $478.6 | $592.1 | $0.0 | $0.0 | ($592.1) | -100.0% |
| Sustainability Office | $420.6 | $614.9 | $0.0 | $0.0 | ($614.9) | -100.0% |
| Office of Inclusion | $268.8 | $456.6 | $0.0 | $0.0 | ($456.6) | -100.0% |
| **Total** | $3,044.2 | $3,699.8 | $1,135.9 | $1,280.9 | ($2,418.9) | -65.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $3,038.0 | $3,699.8 | $1,135.9 | $1,280.9 | ($2,418.9) | -65.4% |
| Special Programs Fund | $0.1 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Grants Fund | $6.1 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $3,044.2 | $3,699.8 | $1,135.9 | $1,280.9 | ($2,418.9) | -65.4% |

## Authorized Positions

| | | | FY25 | FY25 | |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | **FY23** | **FY24** | **Requested** | **Approved** | **▲** |
| Manager's Administration | 5 | 5 | 6 | 6 | 1 |
| Public Information Office | 5 | 5 | 0 | 0 | (5) |
| Organizational Development | 4 | 4 | 0 | 0 | (4) |
| Geographic Info. Office | 4 | 4 | 0 | 0 | (4) |
| Sustainability Office | 3 | 3 | 0 | 0 | (3) |
| Office of Inclusion | 5 | 5 | 0 | 0 | (5) |

# Mayor & Commission

## Mission

The Mayor and Commission serve as the governing authority of the Unified Government of Athens-Clarke County with powers and jurisdiction throughout the territorial limits of Athens-Clarke County. The Mayor and Commission are elected to establish policy through the adoption of Ordinances and Resolutions, and are responsible for placing in effect the powers conferred by the Charter, which created the Unified Government of Athens-Clarke County; and for the promotion and protection of the safety, health, peace, security, and general welfare through ordinances, resolutions, rules, and regulations. The Mayor and Commission have the power to set tax rates and adopt a budget. It is the responsibility of the Mayor and Commission to assure the cost efficient and effective delivery of quality services to every citizen and entity in a fair and equitable manner, and to act as liaison and advocate for citizens experiencing problems with, or needing information from government services.

Clerk of Commission

The Clerk of the Commission directs the activities necessary to prepare for Commission meetings and dispenses information regarding the decisions and actions of the Commission.

## Budget Highlights

The Approved Budget for the Mayor & Commission includes no significant changes.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $638.6 | $706.9 | $822.4 | $822.4 | $115.5 | 16.3% |
| Operating | $37.7 | $85.4 | $85.3 | $85.3 | ($0.1) | -0.1% |
| **Total** | $676.3 | $792.3 | $907.7 | $907.7 | $115.4 | 14.6% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Mayor's Office | $158.0 | $187.5 | $196.8 | $196.8 | $9.3 | 5.0% |
| Commission's Office | $351.4 | $452.6 | $478.8 | $478.8 | $26.2 | 5.8% |
| Clerk of Commission | $166.9 | $152.2 | $232.1 | $232.1 | $79.9 | 52.5% |
| **Total** | $676.3 | $792.3 | $907.7 | $907.7 | $115.4 | 14.6% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | | | | | |
| Mayor's Office | 1 | 1 | 1 | 1 | 0 |
| Clerk of Commission | 2 | 2 | 2 | 2 | 0 |

# Municipal Court

## Mission

The mission of the Municipal Court is to fairly, efficiently, and accurately adjudicate state misdemeanor and traffic cases, county ordinance cases, and county administrative cases in accordance with the laws of the United States, the State of Georgia, and the Charter and Municipal Code of the Unified Government of Athens-Clarke County

## Goals

The goals of the Municipal Court are to:

- Treat all those who have business before the Court with courtesy and respect.
- Apply the law fairly, impartially, and efficiently in all cases before the Court.
- Deter criminal behavior and reduce recidivism through the imposition of prompt and appropriate sentences and sanctions that are designed to address the individual circumstances of each case.
- Manage court dockets, calendars, and processes to guarantee the timely and accurate resolution and disposition of court cases.
- Protect the integrity of the Court's proceedings and processes.
- Collect and manage public funds accurately, efficiently, and securely.
- Respond to telephone calls, emails, and other requests for information in a timely and professional manner.
- Review any pending case over two (2) years old to determine appropriate steps to resolve the case.
- Ensure all employees are properly trained and receive ongoing education as to job responsibilities and duties.
- Engender public confidence in the Municipal Court, the Unified Government of Athens-Clarke County, and the judicial system as a whole.

## Objectives

The objectives of the Municipal Court are to:

- Expand the use of technology to increase access to Municipal Court records while protecting privacy interests of those who have been charged with offenses.
- Resolve pending cases more efficiently.
- Elevate satisfaction for those who have cases in Municipal Court.
- Scan old paper files with the goal of reducing and/or eliminating off-site storage costs.
- Partner with other Athens-Clarke County Departments in linking computer databases to allow for the free flow of information thereby increasing the accuracy of information.

## Performance Measures

| **PERFORMANCE MEASURES** | **FY 2022** actual | **FY 2023** actual | **FY 2024** forecast | **FY 2025** forecast |
|---|---|---|---|---|
| Criminal/Traffic | 12869 | 14440 | 17189 | 18350 |
| Ordinance | 136 | 170 | 274 | 315 |
| Red Light Camera | 4871 | 926 | 0 | 0 |
| School Bus Camera | 677 | 4 | 0 | 0 |
| School Speed Zone Camera | 10134 | 6871 | 0 | 0 |
| Administrative Hearings | 7 | 16 | 8 | 10 |
| Nuisance Abatement | 1 | 1 | 1 | 1 |
| Parking | 2574 | 2850 | 5945 | 6500 |
| **TOTAL CASES** | 30,592 | 25,278 | 23,417 | 25,176 |

| **OFFENSE** | **FY 2022** | **FY 2023** | **FY 2024** As of 11/30/23 |
|---|---|---|---|
| Theft by Shoplifting | 154 | 265 | 110<br>Forecast 264 |
| Disorderly Conduct | 161 | 237 | 141<br>Forecast 338 |
| Public Intoxication | 74 | 163 | 120<br>Forecast 288 |
| Underage Possession of Alcohol | 8 | 53 | 58<br>Forecast 139 |
| DUI | 313 | 487 | 212<br>Forecast 509 |
| Possession of Marijuana | 7 | 15 | 8<br>Forecast 20 |

| **OTHER DATA MEASURED** | **FY 2022** | **FY 2023** | **FY 2024** As of 11/30/23 |
|---|---|---|---|
| Bench Warrants and Failure to Appear Warrants Issued | 733 | 713 | 369<br>Forecast 886 |
| Bonds Processed | 64 | 182 | 675<br>Forecast 1620 |
| Electronic Warrants Issued | 153 | 191 | 116<br>Forecast 278 |

# Municipal Court

## Budget Highlights

The FY25 Approved Budget for Municipal Court includes the following budget changes:

- $56,000 is included for a new Court Clerk position to help address the backlog of online payments to the court.
- $10,000 is included for Language Interpreter expenses.
- The court also requested $23,200 in overtime expenses which was not recommended nor approved.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $610.4 | $685.1 | $818.0 | $794.7 | $109.6 | 16.0% |
| Operating | $60.3 | $73.4 | $89.0 | $89.0 | $15.6 | 21.3% |
| **Total** | $670.7 | $758.5 | $907.0 | $883.7 | $125.2 | 16.5% |

| **Appropriations by Division** | **FY23 Actual** | **FY24 Budget** | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Court Operations | $496.2 | $546.0 | $672.0 | $648.7 | $102.7 | 18.8% |
| Judge's Office | $174.5 | $212.5 | $235.0 | $235.0 | $22.5 | 10.6% |
| **Total** | $670.7 | $758.5 | $907.0 | $883.7 | $125.2 | 16.5% |

## Authorized Positions

| | **FY23** | **FY24** | **FY25 Requested** | **FY25 Approved** | **▲** |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 10 | 10 | 11 | 11 | 1 |

# Operational Analysis

## Mission

The Office of Operational Analysis was created by the Charter of the Unified Government of Athens-Clarke County to conduct continuing internal audits of the fiscal affairs and operations of every department, office, and agency of the Unified Government. The Office of Operational Analysis strives to promote transparency and accountability by recommendations that enhance overall efficiency and effectiveness of government services throughout the community. Additionally, staff cooperatively works with both citizens and public-safety officers to oversee and respond to matters of building community trust, ensuring fairness, and promoting respect around law enforcement practices and interactions.

The mission of the Office of Operational Analysis is to provide quality internal audit services through independent and objective reviews and assessments of the activities, operations, financial systems, and internal accounting controls that supports the Mayor and Commission's adopted goals and strategies; to make recommendations that will improve governance, risk management, sound budgetary practices, and legal adherence, all with the intent of demonstrating confidence in local public administration, including public-safety initiatives, assuring the community of value and future commitment.

## Objectives

The objectives for the Office of Operational Analysis are meant to deliver value and impact through professional analyses, appraisals, and recommendations across the following activities:

1. Continuing to work collaboratively with the Audit Committee and Public-Safety Civilian Oversight Board;
2. Development of a workplan composed of relevant, important issues, based on a variety of risk factors;
3. Development and application of objective reviews and operational assessments;
4. Working collaboratively with ACCGov departments and agencies;
5. Completing audits in a timely manner;
6. Determining whether a department or agency is achieving its mission, goals, and objectives;
7. Providing valuable recommendations for the services and programs offered by ACCGov, through operational improvements, financial controls, and compliance with policies/procedures;
8. Striving to continuously improve performance by using modern technology, as applicable; and
9. Coordinate activities related to public-safety civilian oversight, acting as a liaison between the board, public-safety agencies, and the public.

## Performance Measures

| | Actual | | | Forecast | |
|---|---|---|---|---|---|
| | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** |
| Number of Audit Assignments/year. | 0 | 0 | 0 | 4 | 4 |
| Number of Previous Audit Follow-Ups/year | N/A | N/A | N/A | N/A | 1 |

# Operational Analysis

## Budget Highlights

The FY25 Approved Budget for Operational Analysis includes the following budget changes:

- $37,369 is included for 6 months of an additional Management Analyst position to help with normal audit functions as well as the new Public Safety Civilian Oversight Board (PSCOB) responsibilities of the office.
- $4,360 is included for Professional Fees and Consulting.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $40.2 | $152.8 | $399.5 | $362.1 | $209.3 | 137.0% |
| Operating | $16.5 | $48.8 | $42.3 | $42.3 | ($6.5) | -13.3% |
| **Total** | $56.7 | $201.6 | $441.8 | $404.4 | $202.8 | 100.6% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 3 | 3 | 4 | 4 | 1 |

# Organizational Development

## Mission & Goals

This department is being established during the FY25 approval process. Mission & Goals will be developed during FY25.

## Performance Measures

*Organizational Development Performance Measures linking Mission Statement to Services*

| *Performance Measure* | *FYGoal* | *FY20* | *FY21* | *FY22* | *FY23* | *FY24* | *Notes* |
|---|---|---|---|---|---|---|---|
| **At the heart of Organizational Development, we create meaningful programs** | | | | | | | |
| % of participants that purport they developed new skills or competencies after attending an OD program | **85%** | 95% | NA | 83% | 100% | **100%** | |
| % of participants that rated facilitator as effective | **85%** | 98% | NA | 86% | 100% | **100%** | |
| % of participants that purported OD program was important to their success | **85%** | 100% | NA | NA | 100% | **100%** | |
| % of participants that said they would recommend the OD program to others | **85%** | 95% | NA | 77% | 100% | **100%** | |
| % of participants that "agree" they gained self-awareness following completion of OD program | **85%** | 100% | NA | NA | 100% | **100%** | |
| Total hours of training program instruction (ILT) in the last 12 months | **150** | 185 | 0 | 34 | 161 | **240** | *SUS(80hrs); IA(100hrs); PerPro PREP Talk ILT (46 hrs); PerPro Supervisor Training (14 hrs)* |
| % of ACC employees that completed training in the last 12 months | **10%** | 13% | 0% | 12% | 100% | **100%** | *1472 active FT & 613 PT employees reported on 12/13/23; 43 other* |
| # of participants that completed training in the last 12 months | **300** | 99 | 0 | 187 | 1563 | **1853** | *1472 active FT & 613 PT employees reported on 12/13/23; 43 other* |
| Average training cost per trainee - $ investment in training (< Goal) | **$ 164.00** | $ 222.97 | $ - | $ 14.50 | $ 85.00 | **$ 120.00** | *SUS & IA* |
| **and learning experiences that support strategic relationships.** | | | | | | | |
| % of participants that made new contacts to expand their network | **85%** | 100% | NA | 100% | 100% | **100%** | |
| % of participants that "agree" they gained self-awareness following completion of OD coaching experience | **85%** | 100% | NA | 100% | 100% | **100%** | |
| % of participants that purported OD learning experience was important to their success | **85%** | 100% | NA | 100% | 100% | **100%** | |
| % of participants that rated coach/facilitator as effective | **85%** | 100% | NA | 100% | 100% | **100%** | |
| Total # of hours of learning experience engagement | **100** | 249 | 21 | 16 | 154 | **327** | *226 ILT training hours + 101 coaching hours* |
| # of participants that completed a learning experience in the last 12 months | **100** | 175 | 17 | 13 | 1563 | **902** | |
| % of ACC employees that completed a learning experience in the last 12 months | **10%** | 13% | 1% | 0% | 100% | **43%** | *1472 active FT & 613 PT employees reported on 12/13/23 - 510 PT employees not in the LMS (no email)* |
| **LMS Utilization Metrics** | | | | | | | |
| Number of active users in the LMS (includes, ACCGov FT and PT employees, and non-ACCGov employees) | **<2000** | *New Metric* | *New Metric* | *New Metric* | 1654 | **1771** | *1472 active FT & 613 PT employees reported on 12/13/23; 43 other* |
| Users who completed a learning plan in the LMS in the last 12 months | **10** | *New Metric* | *New Metric* | *New Metric* | 32 | **26** | *20 BAC's; 6 other* |
| Number of active eLearning courses in the LMS | **>300** | *New Metric* | *New Metric* | *New Metric* | 252 | **375** | |
| Number of active ILT courses in the LMS | **>4** | *New Metric* | *New Metric* | *New Metric* | 14 | **9** | *inactive ILT courses (Munis, PerPro) are not counted* |
| Number of completed courses in the LMS in the last 12 months | **>500** | *New Metric* | *New Metric* | *New Metric* | 4069 | **1853** | |
| Number of training materials accessed via the mobile app | **>10** | *New Metric* | *New Metric* | *New Metric* | 14 | **24** | |
| Average number of active users in LMS by month in the last 12 months | **300** | *New Metric* | *New Metric* | *New Metric* | 256 | **206** | *February, August, and September 2023 had the highest usage* |
| Channel Asset utilization - Total Views | **300** | *New Metric* | *New Metric* | *New Metric* | 4062 | **1628** | *20 channels; 967 assets* |

# Organizational Development

## Budget Highlights

The FY25 Approved Budget includes converting the Organizational Development Office, previously within the Manager's Office, to a department.

The FY25 Approved Budget includes no other significant changes.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $296.1 | $296.1 | $480.9 | $414.7 | $118.6 | 40.1% |
| Operating | $71.7 | $92.6 | $139.7 | $92.6 | $0.0 | 0.0% |
| **Total** | $367.8 | $388.7 | $620.6 | $507.3 | $118.6 | 30.5% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 4 | 4 | 5 | 4 | 0 |

# Other Financing Uses

## Mission

Other Financing Uses Budget includes transfers from one fund to another. Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs within those funds or to meet legal requirements. Transfers between other funds are typically the reimbursement of the cost for support provided by another fund or to meet legal requirements.

## Budget Highlights

- A $1.1 million decrease is included for transfers from the General Fund due to one-time funding that was included for FY24.
- These decreases for FY24 one-time transfers are offset by a $4.0 million transfer from the General Fund to the Affordable Housing Fund to fund gap financing and single-family family affordable housing programs.
- Transfers from enterprise and internal service funds to the General Fund have been updated to reflect changes in Pension and OPEB costs.
- Transfers from the Hotel/Motel Fund have increased to $73,000 to provide funding support for the Short-Term Rental program.
- There are no other significant changes budgeted for FY25.

For more information on interfund transfers see the E-Section of the budget.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| General Fund | $14,846.6 | $19,282.5 | $32,507.6 | $18,208.3 | ($1,074.2) | -5.6% |
| Hotel/Motel Fund | $148.5 | $643.3 | $716.3 | $716.3 | $73.0 | 11.3% |
| Sheriff Inmate Fund | $10.6 | $5.0 | $5.0 | $5.0 | $0.0 | 0.0% |
| General Capital Project Fd | $59.1 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Airport Fund | $661.5 | $81.0 | $85.7 | $85.7 | $4.7 | 5.8% |
| Landfill Fund | $324.8 | $326.3 | $340.5 | $340.5 | $14.2 | 4.4% |
| Transit System Fund | $772.1 | $809.9 | $875.6 | $875.6 | $65.7 | 8.1% |
| Water & Sewer Fund | $1,905.4 | $2,104.5 | $2,234.7 | $2,234.7 | $130.2 | 6.2% |
| Solid Waste Fund | $295.7 | $306.5 | $328.8 | $328.8 | $22.3 | 7.3% |
| Storm Water Utility Fund | $423.0 | $455.9 | $502.4 | $502.4 | $46.5 | 10.2% |
| Water/Sewer Construc. Fd | $95.8 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Internal Support Fund | $44.4 | $43.5 | $48.8 | $48.8 | $5.3 | 12.2% |
| Fleet Management Fund | $109.8 | $102.3 | $108.7 | $108.7 | $6.4 | 6.3% |
| Insurance & Claims Fund | $44.8 | $48.0 | $60.2 | $60.2 | $12.2 | 25.4% |
| Health Insurance Fund | $47.3 | $50.3 | $53.5 | $53.5 | $3.2 | 6.4% |
| **Total** | $19,789.4 | $24,259.0 | $37,867.8 | $23,568.5 | ($690.5) | -2.8% |

# Other General Administration

## Mission

Other General Administration includes programs and expenditures not related to any one department, general governmental costs, expenditures budgeted for but not yet allocated to a specific department or project, and the government's operating contingency. The Finance Director develops the Budget for Other General Administration.

## Budget Highlights

The FY25 Budget for Other General Administration for all funds includes the following as well as other costs:

- Funding for health insurance for retirees (or Other Post-Employment Benefits – OPEB) is $8.2million. $7.8 million of this amount is budgeted in the General Fund and covers OPEB costs for the General Fund, enterprise funds, and internal service funds. The budget for OPEB in other funds totals $428,600.
- $3.0 million ($2.2 million in the General Fund) is budgeted for the Self- Funded General Liability program. (Note: this annual cost is estimated to be $3.4 million in FY25, with $347,600 funded from the ARPA-CSLFRF "Revenue Replacement/Budget Balancing" budget approved by the Mayor and Commission on March 1, 2022. FY25 is the final fiscal year of these ARPA funds for "Revenue Replacement/Budget Balancing."
- Across all funds, the budget includes approximately $2.6 million ($1.5 million in the General Fund) for Unified Plan salary increases. This includes a 4% market increase for ACCGov's Unified Pay Plan (non-Public Safety employees). A pay table increase of 3% is also planned to improve recruitment by increasing pay for new hires. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed and for budget needs related to filled vacancies.

**General Fund**

The General Fund Other General Administration includes the following:

- $2.6 million for Pension funding for enterprise funds and internal service funds
- $2.4 million for the Public Safety Step Plan for public safety employees. This amount includes $1.7 million for a 4% step pay table adjustment and $711,000. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed and for budget needs related to filled vacancies.
- $545,000 for a Public Safety pay study focused on Sheriff positions and its possible salary budget impact. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.
- $212,000 for possible pay and benefit impacts from an updated Supplemental Pay Policy. The Mayor and Commission have authorized the Manager to transfer these funds to department budgets for implementation as needed.
- $75,000 for a Class and Compensation study as part of the ACCGov/Fire Union collective bargaining agreement.
- $150,000 as part of the Commission initiative for Public Safety and Community Building
- $130,100 for the Government's participation in the Northeast Georgia Regional Commission
- $500,000 to budget for Leave for Compensated Absences
- $150,000 for auditing and accounting fees
- An Operating Contingency of $1.2 million, the same as the FY24 Budget.
- $40,000 for the employee/retiree Holiday Luncheon and $30,000 for an employee Spring event.

# Other General Administration

- The FY25 budget for Other General Administration also includes the Government's dues and memberships to the organizations listed below.

| | |
|---|---|
| Georgia Municipal Association | 29,600 |
| Association of County Commissioners of Georgia/NACO | 19,400 |
| National League of Cities | 10,000 |
| Alliance for Innovation | 8,000 |
| Athens Area Chamber of Commerce | 4,400 |
| Georgia Forestry Commission | 3,000 |
| Mayor's Innovation Project (UW-COWS Program) | 3,000 |
| Engaging Local Government Leaders | 2,000 |
| International Town & Gown | 600 |
| Total | $80,000 |

**Special Revenue Funds**

- The Special Programs Fund includes $150,000 for Capital Grants Assistance and Planning
- Other General Administration in the Hotel/Motel Tax Fund includes the following programs:

| | |
|---|---|
| Community Events Programs (through ADDA) | 250,000 |
| Community Events Programs (through Leisure Services) | 35,000 |
| Mayor's Community Improvement Program | 20,000 |
| Annual Fireworks Show | 30,000 |
| Total | $335,000 |

**Other Funds**

Included within the Other General Administration section of the Enterprise Funds (Airport, Landfill, Transit, Water and Sewer, Solid Waste, and Storm Water) and the Building Inspection Special Revenue Fund are payments to the General Fund for administrative overhead expenses. This amount in FY25 is $3.6 million, $209,600 or 6.1% more than FY24. The overhead allocation helps recover the actual costs included in the General Fund needed to administratively support the Enterprise Fund Operations.

Also included in the Other General Administration section of the enterprise and internal service fund budgets is the depreciation expense for capital assets owned by each enterprise or internal service fund. To comply with Generally Accepted Accounting Principles, the depreciation of capital assets in Enterprise Funds must be recorded. Depreciation expenses are "non-cash" expenses which help build working capital funds for future capital and equipment replacement. Total depreciation in FY25 is $21.5 million, similar to FY24.

Almost all expenses (except for administrative costs) for the Self-Funded Insurance and Claims Fund and the Health Benefit Insurance Internal Service Fund are included in the Other General Administration Budget. The Self-Funded Insurance and Claims expense budget for Other General Administration in FY25 is estimated to be $4.4 million to fund current claims for workers' compensation, general liability and the current cost of insurance, $500,000 more than FY24. The budgeted expenses for the Self-Funded Health Insurance Program for employees are estimated to be $20.8 million in FY25, an increase of $1.4 million from the FY24 Budget. For more information on these funds in total, see E-Section of the budget.

# Other General Administration

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $10,661.6 | $22,702.1 | $19,182.1 | $20,089.1 | ($2,613.0) | -11.5% |
| Hotel/Motel Fund | $124.9 | $335.0 | $335.0 | $335.0 | $0.0 | 0.0% |
| CDBG Fund | $0.0 | $8.6 | $9.4 | $9.4 | $0.8 | 9.3% |
| Emergency Telephone Fund | $262.6 | $435.6 | $412.6 | $412.6 | ($23.0) | -5.3% |
| Grants Fund | $23.4 | $26.2 | $52.0 | $52.0 | $25.8 | 98.5% |
| Alt. Dispute Resolution Fund | $29.9 | $24.2 | $24.1 | $24.1 | ($0.1) | -0.4% |
| Affordable Housing Fund | $5.5 | $106.9 | $101.3 | $101.3 | ($5.6) | -5.2% |
| Special Programs Fund | $113.8 | $399.8 | $273.4 | $273.4 | ($126.4) | -31.6% |
| Building Inspection Fund | $276.4 | $323.6 | $314.8 | $314.8 | ($8.8) | -2.7% |
| Tax Allocation Districts | $22.5 | $1,143.1 | $1,504.9 | $1,504.9 | $361.8 | 31.7% |
| General Capital Projects Fund | $2.6 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Airport Fund | $514.2 | $568.3 | $577.5 | $577.5 | $9.2 | 1.6% |
| Landfill Fund | ($1,009.0) | $1,371.4 | $1,456.7 | $1,456.7 | $85.3 | 6.2% |
| Transit System Fund | $3,522.4 | $5,206.4 | $3,756.0 | $3,756.0 | ($1,450.4) | -27.9% |
| Water & Sewer Fund | $17,409.7 | $16,185.2 | $18,817.0 | $18,817.0 | $2,631.8 | 16.3% |
| Solid Waste Fund | $964.1 | $831.1 | $1,094.1 | $1,094.1 | $263.0 | 31.6% |
| Stormwater Fund | $1,674.5 | $1,952.3 | $2,015.7 | $2,015.7 | $63.4 | 3.2% |
| Internal Support Fund | $104.9 | $63.9 | $117.2 | $117.2 | $53.3 | 83.4% |
| Fleet Management Fund | $24.7 | $59.0 | $57.4 | $57.4 | ($1.6) | -2.7% |
| Fleet Replacement Fund | $2,340.8 | $90.0 | $90.0 | $90.0 | $0.0 | 0.0% |
| Insurance & Claims Fund | $4,671.3 | $3,911.7 | $4,306.2 | $4,381.2 | $469.5 | 12.0% |
| Health Insurance Fund | $18,140.1 | $19,429.4 | $20,836.8 | $20,836.8 | $1,407.4 | 7.2% |
| **Total** | $59,880.9 | $75,173.8 | $75,334.2 | $76,316.2 | $1,142.4 | 1.5% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|
| **Current Services** | | | | | |
| *Other General Administration* | | | | | |
| D-94 Capital Budget Contingency | 394.3 | 100.0 | 100.0 | 750.0 | 1,000.0 |
| *Other General Administration Total* | *394.3* | *100.0* | *100.0* | *750.0* | *1,000.0* |
| **Current Services Total** | **394.3** | **100.0** | **100.0** | **750.0** | **1,000.0** |
| **General Capital Projects Fund Total** | **394.3** | **100.0** | **100.0** | **750.0** | **1,000.0** |

## Mission & Goals

**Goal 1: Staff Culture, Climate, & Competence**

Strategy 1: Develop a learning & development plan for all staff around building a culture of accountability

a. Create a formal training program for staff consisting of new and existing DEI training opportunities, to better manage working with a diverse workforce and serving a diverse community while being accountable.

b. Integrate DEI language into ACC Employee handbook & onboarding process

Strategy 2: Achieve a respectful and welcoming workplace environment where every team member is nurtured and supported for their unique skills and perspectives

a. Provide DEI education and training to equip all stakeholders with tools to strengthen cultural awareness and aptitude

b. Enhance internal employee communications to articulate commitment to inclusion

c. Convene DEI Ambassadors. Each department will develop a racial equity action plan

d. Develop/conduct /analyze an inclusive culture survey.

e. Document, analyze, and address complaints of discrimination in the workplace

Strategy 3: Increase diversity of workforce so that it mirrors the population we serve.

a. Incorporate commitment to equity and inclusion in all workforce hiring, advancement, retention and succession planning efforts.

b. Design and implement proactive recruitment strategies

c. Review job postings utilizing an equity lens.

d. Provide equity training for hiring managers.

e. Incorporate equity as a core competency/value in job descriptions.

**Goal 2: Accountability to City Residents**

Strategy 1: Be a community bridge by aligning and collaborating with various local, regional, and national groups on an as needed basis to support DEI efforts and partnerships

a. Establish strategic partnerships with professional organizations that can increase diverse candidate pipelines and information hubs

b. Foster networking opportunities that build relationships with organizations that contain diverse talent.

Strategy 2: Utilize equity tools to integrate consideration of equity in decisions, including policies, practices, program initiatives, programs, budget, to address the impacts on quality of life

a. Identify policies that create /continue racial disparities/inequities

b. Collect, track, and analyze the racial demographics of residents utilizing City programs and receiving services

c. Research, evaluate, and modify internal City policies/practices that may result in inequitable access to housing, employment, and education within the broader community.

d. Develop staff awareness of community racial disparities impacting their work.

**Goal 3: Organization Sustainability**

Strategy 1: Build Organizational DEI Capacity

a. Develop an organization wide DEI vision and mission statement and communicate it to all employees to cultivate trust & buy-in

b. Develop an Internal DEI Strategy and City-Wide Strategic Plan

c. Integrate DEI principles into all decision-making processes, policies, practices, and procedures.

d. Identify and implement best practices for advancing diversity, equity and inclusion throughout City government and with external stakeholders

Strategy 2: Demonstrate leadership commitment and accountability to advance equity and

inclusion
a. Develop organization-wide goals to improve diversity at all levels within the City.
b. Create or enhance reward and recognition systems for leaders who are modeling inclusion and meet/exceed D&I goals
c. Create D&I measurements to track accomplishment of D&I goals
d. Strengthen D&I expertise among all leaders through learning opportunities

## Performance Measures

This department is being established during the FY25 approval process. Performance measures will be developed during FY25.

## Budget Highlights

The FY25 Approved Budget includes converting the Inclusion Office, previously within the Manager's Office, to a department.

The FY25 Approved Budget includes;

- $45,000 for Office Supplies and related expenses for the move to the SPLOST funded refurbished Costa Building.
- $35,000 for Outreach and Other Expenses ensure a seamless integration process, providing the necessary tools and resources for the newly appointed team to contribute effectively to the Inclusion office's objectives.
- $19,900 to step down the ARPA and E&E Position which constitutes a shift of 25% of the cost to the General Fund.
- $15,000 for an IDE Leadership Academy to create, assign, and provide training for departmental DEI ambassadors to assist with providing education and training within their specific departments.
- $12,000 for Wireless Phones for all fulltime positions.
- $12,000 to absorb the costs for the MLK Day of Service Program to enhance the well-being and aesthetics of Athens by engaging the community in diverse projects.
- Discontinue the $75,000 for Blue Level Training in favor of the recommended programs.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $197.4 | $177.4 | $465.3 | $427.9 | $250.5 | 141.2% |
| Operating | $71.4 | $279.2 | $369.2 | $323.2 | $44.0 | 15.8% |
| **Total** | $268.8 | $456.6 | $834.5 | $751.1 | $294.5 | 64.5% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | | |
| *People & Belonging* | | | | | | | |
| D-95 | N | Justice and Memory Project Signage | - | - | 50.0 | - | - |
| *People & Belonging Total* | | | - | - | *50.0* | - | - |
| **Additions and Improvements Total** | | | **-** | **-** | **50.0** | **-** | **-** |
| **General Capital Projects Fund Total** | | | **-** | **-** | **50.0** | **-** | **-** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 5 | 5 | 6 | 6 | 1 |

# Planning & Zoning

## Mission

To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.

## Goals

- Maintain a high level of accuracy and efficiency in the administration of construction plans review, processing of zoning decisions, variance applications and certificates of appropriateness so that 95% of all application reviews are completed within established timeframes.
- Promote a long-range view of community planning that assists the Mayor and Commission and the Planning Commission in focusing on more than zoning decisions through incorporation of Comprehensive Plan initiatives and projects within the Community Work Program.
- Improve coordination with other Athens-Clarke County departments and governmental agencies in identifying and looking at the long-term infrastructure impacts associated with new development and development-related policies. This will be accomplished through a predictable presence at related board/committee meetings, and in conformance with the adopted Service Delivery Strategy.
- Expand and routinely maintain the associated departmental GIS system, and promote the integration of GIS technology into appropriate governmental functions through upgrades in system software/hardware in coordination with the Geospatial Information Office.
- Continue to identify, recommend, and support potential solutions and alternatives to regional planning issues through coordination and participation in MPO functions and by responding to all applicable Developments of Regional Impact.
- Continue to enhance the community planning and development service capabilities of the Unified Government by providing additional equipment and training to Planning Department staff as well as the members of the appointed boards staffed by the Planning Department.

## Objectives

- Afford all customers prompt, courteous, and impartial service that maintains established schedules and review times, while clearly articulating process instructions or review comments.
- Provide the general public with reasonable access to all public information managed and retained by the Planning Department by consistently updating the departmental webpage.
- Review and respond to all staff-administered (over the counter) applications within 48 hours of a complete submittal.
- Strive for all staff reports to be entirely accurate, concise, and error-free.
- Hold quarterly long-range planning sessions with the Planning Commission.
- Offer Planning staff and newly appointed board members at least one (1) significant training opportunity annually. This is subject to the availability of financial resources.

## Performance Measures

**PLANNING DEPARTMENT PERFORMANCE MEASURES**

**To effectively manage community change in both the short and long term with regard to land use, transportation, historic preservation, urban design and overall community development in order to ensure that the natural and built environment of Athens-Clarke County are of the highest quality.**

| Performance Measure | Goal | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 |
|---|---|---|---|---|---|---|---|
| Zoning Actions and Special Use permits | Data Only | 26 | 24 | 28 | 42 | 38 | 38 |
| Variance requests | Data Only | 22 | 14 | 20 | 22 | 20 | 20 |
| % of Board and Commission applications processed and recommendations forwarded on time | 95% | 100% | 99% | 100% | 100% | 100% | 100% |
| Site and/or building plans submitted through Plans Review | Data Only | 242 | 240 | 234 | 266 | 238 | 250 |
| New Plan Reviews submittals processed within designated time | 95% | -- | 96.0% | 97.0% | 99% | 98% | 98% |
| Zoning permits issued | Data Only | 1089 | 1091 | 986 | 968 | 840 | 1000 |
| Preliminary subdivision plats | Data Only | 4 | 9 | 6 | 6 | 8 | 10 |
| Final subdivision plats | Data Only | 82 | 77 | 72 | 90 | 72 | 75 |
| Sign Reviews completed | Data Only | 152 | 111 | 125 | 124 | 133 | 125 |
| Home Occupation permits issued | Data Only | 138 | 165 | 128 | 213 | 200 | 200 |
| Demolition reviews | Data Only | 105 | 79 | 76 | 68 | 69 | 70 |
| Environmental Areas permits | Data Only | 110 | 84 | 79 | 92 | 32 | 50 |
| Customer service hours (phone / walk-ins) | Data Only | 3950 | 4490 | 3550 | 3760 | 3900 | 3950 |
| Zoning verifications | Data Only | 422 | 462 | 276 | 476 | 462 | 450 |
| Historic Preservation requests - staff & HPC review | Data Only | 162 | 131 | 154 | 140 | 99 | 120 |
| % of COAs processed at staff level as a % of total | 50% | 54% | 62% | 68% | 61% | 63% | 65% |
| Number of Open Records Requests responded to within 3 | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Alcohol licenses | Data Only | 51 | 39 | 34 | 37 | 39 | 40 |
| Billboards | Data Only | 5 | 7 | 9 | 3 | 3 | 5 |
| Concept review | Data Only | 2 | 6 | 8 | 10 | 5 | 8 |
| Engineering Plans Review | Data Only | 9 | 3 | 8 | 2 | 12 | 10 |
| Historic Tax Exemption | Data Only | 13 | 15 | 12 | 7 | 10 | 10 |
| Special Event Permit | Data Only | 0 | 3 | 3 | 1 | 3 | 3 |
| Timber Harvest | Data Only | 18 | 17 | 13 | 11 | 8 | 10 |
| Tree Management Plan | Data Only | 74 | 50 | 88 | 82 | 54 | 65 |

# Planning & Zoning

## Budget Highlights

The FY25 Approved Budget for the Planning Department includes no significant changes.

- In addition to funding from the General Fund, the Planning Department uses funding from the Building Inspection Special Revenue Fund for one Senior Planner position and a Planner II position totaling $182,560.
- The Planning Department also receives a Transportation Planning grant ($289,732) that is 80% federally funded. This grant increased by approximately $51,000 for FY25.
- Planning previously had an allocation of $70,000 for Short-Term Rental software. This amount was re-allocated to the Building Inspections Department. This reduction was partially offset by a $51,400 increase in grant operating expenses.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For information on individual fees, see the Schedule of Fees and Charges in F-Other Information.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $1,377.6 | $1,425.0 | $1,665.4 | $1,665.4 | $240.4 | 16.9% |
| Operating | $71.6 | $235.1 | $211.0 | $211.0 | ($24.1) | -10.3% |
| **Total** | $1,449.2 | $1,660.1 | $1,876.4 | $1,876.4 | $216.3 | 13.0% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $1,221.2 | $1,262.3 | $1,404.1 | $1,404.1 | $141.8 | 11.2% |
| Building Inspection Fund | $97.7 | $159.5 | $182.6 | $182.6 | $23.1 | 14.5% |
| Grants Fund | $130.3 | $238.3 | $289.7 | $289.7 | $51.4 | 21.6% |
| **Total** | $1,449.2 | $1,660.1 | $1,876.4 | $1,876.4 | $216.3 | 13.0% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Planning & Zoning* | | | | | | |
| D-97 | Replace Large Format Printer (KIP) | - | - | 30.0 | - | - |
| *Planning & Zoning Total* | | - | - | *30.0* | - | - |
| **Current Services Total** | | **-** | **-** | **30.0** | **-** | **-** |
| **Additions & Improvements** | | | | | | |
| *Planning & Zoning* | | | | | | |
| D-96 | Comprehensive Plan Five/Ten Year Update | 44.1 | 150.0 | - | 250.0 | - |
| *Planning & Zoning Total* | | *44.1* | *150.0* | - | *250.0* | - |
| **Additions and Improvements Total** | | **44.1** | **150.0** | **-** | **250.0** | **-** |
| **General Capital Projects Fund Total** | | **44.1** | **150.0** | **30.0** | **250.0** | **-** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 19 | 19 | 19 | 19 | 0 |

# Police Services

## Vision and Mission Statement

As the full-service law enforcement agency for Athens-Clarke County, the Athens-Clarke County Police Department's vision is to ethically, efficiently, and effectively police in collaboration with the community we serve.

In support of that vision, our mission is to preserve life and reduce crime through continued enforcement of the law and sustained, meaningful partnerships across the community.

The department must perform its mission within the Constitution and with respect for law. All departments are bound and obligated to recognize and adhere both to the statutory as well as the judicial limitations of police authority. It is not the role of police to legislate, to render legal judgments, or to punish.

## Values

As an entity of the Unified Government of Athens-Clarke County, the Athens-Clarke County Police Department embraces its role in upholding and sustaining the core values: **Integrity**, **Competence**, **Collaboration**, **Community**, and **Each Other**. These core values are the guiding framework for our thoughts and actions. It is through leadership, mentorship, and accountability that we will uphold these core values and succeed in achieving our vision and mission, as well as accomplishing our goals and objectives, in service to the Athens-Clarke County community. As a law enforcement agency, these core values hold specific meaning to us:

**INTEGRITY**

We hold each other accountable to our community and to our commitment of upholding the law and protecting life and property.

**COMPETENCE**

We develop excellence and professionalism through our commitment to training, education, and mentorship.

**COLLABORATION**

We share the responsibility of reducing crime by policing with our community.

**COMMUNITY**

We build trust and legitimacy through relationships and transparency.

**EACH OTHER**

We stand together to support and protect the integrity, wellbeing, and safety of our fellow employees.

## Community-Oriented Policing

The Athens-Clarke County Police Department embraces community-oriented policing as a collaborative management and operational strategy to protect life and reduce crime. Collaboration grows from of the sense of shared responsibility between the police and the community for reducing crime and fostering a safer and healthier environment for all. By developing relationships and partnerships, we are better able to collaborate with our community through understanding and mutual respect.

# Police Services

The community-oriented philosophy is full-service, personalized policing whereby officers are consistently present and active in the same areas of responsibility and proactively partner with community members to identify and solve problems.

## Prioritizing of Resources

The Constitution of the State of Georgia states that public safety is the paramount duty of government. Public safety at its core is the preservation of life and property achieved by safeguarding people from crime, disasters, and other potential dangers. To that end, the Athens-Clarke County Police Department relies on two (2) overarching strategic and collaborative approaches: 1) continued enforcement of the law; and 2) sustained, meaningful partnerships across the community. These strategies will serve guide the efforts to accomplish our goals and objectives.

***Enforcement of the Law***

As stated in the International Association of Chiefs of Police Code of Ethics:

Policing organizations "*with no compromise for crime*" are expected by duty and calling to "*enforce the law courteously and appropriately without fear or favor, malice or ill will…*"

Thus, the Athens-Clarke County Police Department continually seeks to fairly and impartially enforce the laws of the State of Georgia and the ordinances of Athens-Clarke County to protect life and reduce crime by holding those who harm others accountable and preventing future occurrences of criminal acts through deterrence.

*Apprehension of Offenders*

The administration of justice consists of the identification, arrest, prosecution, and punishment of the violator, the objective of which is voluntary compliance with the law. Once a crime has been committed, the duty of the police is to initiate the criminal justice system process by identifying and arresting the perpetrator, to obtain necessary evidence, and to cooperate in the prosecution of the case.

*Deterrence of Crime*

Street crime is curbed by the potential criminal's fear of immediate apprehension or by the increased likelihood of detection. Deterrence of crime requires the investigation of behavior which reasonably appears criminal in nature. In deploying police resources to inspire public confidence in the police's ability to ensure a peaceful environment, a balance must be struck between the deterrent effect of visible police presence and the undesirable appearance of oppression. To this end, the Athens-Clarke County Police Department seeks to police *with* our community and not police against our community.

***Partnerships with the Community***

As Sir Robert Peel stated in 1829:

*"The police are the public and the public are the police. The police are only members of the public that are paid to give full-time attention to duties that are incumbent upon every citizen in the interest of community welfare and existence."*

Thus, the Athens-Clarke County Police Department continually seeks to develop, refine, and achieve goals that foster strategic partnerships with community members and lead to sustained collaboration toward protecting life and reducing crime through preventative efforts.

## Prioritizing Resources

### Strengthening Public Trust and Legitimacy

The support and trust of the community is critical for 21st Century Policing. By continuing to foster partnerships built on mutual respect and promoting transparency of its policies and operations, the Athens-Clarke County Police Department will maintain and enhance the sense of trust and legitimacy with our community. To that end, the department will continue focusing its efforts and resources on the following:

- Expanding the types of information and documentation available through the Transparency in Policing page on the ACCPD Website, to include: current departmental policies and procedures and information concerning departmental demographics, complaints, and use of force;
- Increasing involvement of department personnel with various community groups, boards, associations, etc. to collaborate with others' efforts to improve the community;
- Expanding the use of social media, public service announcements, and community meetings/forums to better inform the public on police actions and other issues impacting the community;
- Refining public survey and public opinion tools to better understand community members' perspectives on their police department and other issues impacting the community;
- Sustaining and enhancing community outreach initiatives and programs;
- Working with the Public Safety Civilian Oversight Board to seek further refinement of police services and operations; and
- Developing and implementing a departmental performance measures system that allows the department to demonstrate the totality of its work and allows for the reporting of traditional measures (e.g., incident reports, citations, arrests) while also focusing on non-traditional performance measures of building trust and confidence within the community (e.g., problem oriented policing projects, community outreach meetings, etc.)

### Fostering a Safer Athens by Reducing and Preventing Crime

While the primary responsibility for upholding the law lies with the people, there remains a shared responsibility between the police and the community for reducing crime and preventing crime. Since crime is a social problem, crime prevention is the concern of every person living in society. However, society employs full-time professional police to assist in preventing crime and to deter it and, when that fails, to apprehend those who violate the law.

Community engagement is essential to facilitate a free flow of information between the public and the police, to assist in the identification of problem areas, and to inform the public of crime trends and statistics. Additionally, knowledge of the community is essential so that each officer and employee may be instilled with a sense of concern for crime problems and law enforcement needs.

To that end, the department will continue focusing its efforts and resources on the following:

- Reducing crimes against persons in the calendar year 2024 to levels at or below the mean for crimes against persons over the last five (5) years with emphasis on gun-related crimes and violent crimes;
- Reducing crimes against property in the calendar year 2024 to levels at or below the mean for crimes against property over the last five (5) years with emphasis on felony property crimes (e.g., burglaries, motor vehicle thefts);
- Reducing crimes against society in the calendar year 2024 to levels at or below the mean for crimes against society over the last five (5) years with emphasis on gun-related crimes;
- Reducing the threat to public safety presented by gang-related criminal activities by prioritizing community outreach efforts, prevention, participation in the Youth Development Task Force, and through zero-tolerance enforcement for all gang related crimes;
- Reducing the threat to public safety presented by run-related criminal activities by prioritizing community outreach efforts, education, awareness, and through zero-tolerance enforcement for all gun-related crimes;
- Partnering with the District Attorney's Office to ensure successful prosecution of known prolific violent offenders and gang offenders;
- Identifying top crime areas through data-informed best practices and community engagement to target key areas for enforcement activities without engaging in a sense of over policing the community; and
- Locating, identifying, and returning stolen property to the rightful owners.

Enhancing Organizational Capacity

As a premier law enforcement agency, the Athens-Clarke County Police Department maintains a progressive posture that seeks to remain at the leading edge of operational advancements, technological innovation, workforce development, and more. To that end, the department will continue focusing its efforts and resources on the following:

- Developing and implementing a five (5) year strategic plan;
- Adhering to the principles and recommendations from the President's Task Force on 21st Century Policing;
- Providing the best safety equipment to employees to facilitate their ability to safely and effectively do their jobs;
- Focusing on safety and wellness of police employees from a holistic perspective, inclusive of resiliency training;
- Strengthening supervisory and leadership skills, in part, through implementation of a newly developed in-house Supervisory Skills Course;

- Sustaining recruitment efforts to seek full staffing of the police department;
- Updating its policies and procedures to maintain adherence to legal standards and best practices;
- Maintaining accreditation through The Commission on Accreditation for Law Enforcement Agencies (CALEA);
- Maintaining certification through the Georgia Association of Chiefs of Police (GACP) Law Enforcement Certification Program;
- Implementing and expanding the Youth Cadet Corps program to strengthen engagement with youth in the community and provide practical, work-related experience for our future workforce; and
- Reinforcing preparedness through attainment of resources and expansion of training for disaster management and mass casualty incidents.

Supporting the Safe movement of People Around Athens

To facilitate the safe and expeditious movement of vehicular and pedestrian traffic, the police must exercise the responsibility for traffic law enforcement. To enforce compliance with traffic laws and to develop driver awareness of the causes of traffic accidents, the police will appropriately warn, cite, or arrest traffic law violators. Presence and visibility of policing further serves as a deterrent to prevent driver behaviors that may result in crashes, serious injuries, and fatalities.

Traffic crashes are investigated to protect the rights of the injured parties, to care for those injured, and to determine the cause of the crashes so that methods of prevention may be developed and implemented. The department will continue to rely on data-driven, targeted enforcement of traffic violations and community-centric awareness and education efforts to support the following:

- Reducing levels of overall vehicle crashes in calendar year 2024 to levels at or below the mean for vehicle crashes over the last five (5) years;
- Reducing serious injury crashes to levels at or below the mean for serious injury crashes over the last five (5) years; and
- Reducing levels of fatality crashes in calendar year 2024 to levels at or below the mean for fatality crashes over the last five (5) years.

**Public Service**

Policing is a 24-hour, 7-day-per-week public service to the community. Often, because there are no other public or private agencies available, the public relies upon the police for assistance and advice in the many routine and emergency situations that occur in their lives. Saving lives, aiding the injured, locating lost persons, keeping the peace, and providing for the many other miscellaneous needs are basic services provided by the department. To that end, the department will continue focusing its efforts and resources on the following:

- Achieving compliance with the Association of Public Safety Communications standard for answering 90% of all 911 calls within 15 seconds;

- Providing the Behavioral Health Unit with the necessary resources, training, and education to meet increasing demands for service in response to behavioral health crises;
- Meeting or exceeding the necessary grant requirements to demonstrate full support in the efforts of the Mental Health Collaborative Grant Initiative;
- Identifying the appropriate final recommendations from the Mental Health Collaborative Grant Initiative for inclusion into departmental policies, procedures, and operations;
- With the sustainment of the mental health collaborative and refinement of data sharing, continuing diversion of persons in mental health crisis to supportive programs rather than entering the criminal justice system;
- Sustaining and enhancing the Emergency Medical Dispatch program to maximize life-saving outcomes; and
- Aiding in the implementation of the Alternative Response Team program in partnership with Advantage Behavioral Health Systems.

## Performance Measures

| Performance Measure | Goal | CY19 | CY20 | CY21 | CY22 | CY23 |
|---|---|---|---|---|---|---|
| Incident Reports | *Data Only* | 15,017 | 14,265 | 14,364 | 15,296 | 15,173 |
| Group A Offenses | *Data Only* | 10,706 | 9,441 | 9,647 | 9,675 | 9,419 |
| Group B Offenses | *Data Only* | 3,968 | 3,874 | 3,860 | 4,238 | 4,329 |
| Nonreportable Offenses | *Data Only* | 2,910 | 1,994 | 1,685 | 2,201 | 2,698 |
| Total number of 911 calls | *Data Only* | 106,987 | 101,998 | 96,793 | 96,027 | 96,668 |
| Percentage of 911 calls answered in 10 seconds | ≥ *90%* | 85% | 91% | 89% | 93%* (in 15 seconds) | 90% (in 15 seconds) |
| Percentage of 911 calls answered in 15 seconds (*Revised APCO Standard) | ≥ *90%* | . | . | . | 93% | 90% |
| Total number of non-emergency calls | *Data Only* | 52,734 | 46,125 | 42,152 | 43,121 | 36,253 |
| Total number of dispatched calls for ACCPD Services | *Data Only* | 98,216 | 101,998 | 86,140* | 101,502 | 121,741 |
| Total number of dispatched calls for ACC Fire Dept. Services | *Data Only* | 6,282 | 7,622 | 7,235* | 10,122 | 11,509 |
| Total traffic crashes | *Data Only* | 5,983 | 4,050 | 5,710 | 5,722 | 5,262 |
| Total Traffic Stops | *Data Only* | 18,641 | 9,017 | 12,956 | 15,037 | 14,869 |
| Impaired Driving Crashes | *Data Only* | 157 | 185 | 181 | 183 | 202 |
| DUI arrests | *Data Only* | 266 | 226 | 301 | 344 | 379 |
| Total training hours provided | *Data Only* | 36,494 | 38,898 | 28,955 | 32,686 | 37,510 |
| Authorized Sworn Police Officers (FTEs per 1,000 citizens) | *>2.1* | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Actual Sworn Police Officers (FTEs per 1,000 citizens) | *>2.1* | 1.7 | 1.4 | 1.4 | 1.6 | 1.6 |
| Police Officer Attrition Rate | *<10%* | 13.4% | 11.0% | 10.5% | 11.7% | 10.2% |

## Budget Highlights

**General Fund**

The General Fund represents the largest portion of the Police Department's budget and supports most of the operations for the Department. The Approved Budget for the Police Department includes the following changes:

- $500,000 to continue the alternative response team previously funded through ARPA.
- $200,000 for overtime hours to cover UGA Football, Officer Training, Emergency Call-ins, Traffic Enforcement, Honor Guard, Court Attendance, Late Calls/Reports, Stake-outs, Special Events, and Open Records Requests.
- $150,000 for overtime hours due to implementation of first Fire Collective Bargaining Agreement (CBA) to move from 28-day Fair Labor Standards Act (FLSA) cycle to 14-day FLSA cycle to provide safety personnel leave flexibility without sacrificing earned overtime.
- $154,600 for preventative maintenance, fleet replacement, and insurance consistent with allocated rates and increased costs.
- $90,600 to expand the part-time hours for the Youth Cadet Program to 950 hours per cadet and uniforms.
- $80,000 for the additional rented workspace and storage for investigative personnel.
- $13,400 for 880 MHz Radio user costs.

**E-911 Fund**

The Central Communications Division operates within the Emergency Telephone System Special Revenue Fund, E-911, primarily funded through 911 fees and General Fund support. There are no significant changes approved in the E-911 Fund.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Emergency Telephone Fund, see page E-11.

# Police Services

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $24,728.9 | $25,139.2 | $30,754.8 | $29,397.9 | $4,258.7 | 16.9% |
| Operating | $5,484.0 | $5,690.0 | $6,516.4 | $6,442.8 | $752.8 | 13.2% |
| **Total** | $30,212.9 | $30,829.2 | $37,271.2 | $35,840.7 | $5,011.5 | 16.3% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Command | $1,455.3 | $1,641.3 | $1,788.4 | $1,786.9 | $145.6 | 8.9% |
| Field Operations | $15,475.9 | $14,900.1 | $19,002.2 | $17,629.7 | $2,729.6 | 18.3% |
| Crime Investigation | $4,528.3 | $4,186.9 | $4,824.6 | $4,671.4 | $484.5 | 11.6% |
| Strategic & Professional Dev. | $32.8 | $40.0 | $40.0 | $40.0 | $0.0 | 0.0% |
| Support Services | $3,108.1 | $3,102.7 | $3,547.1 | $3,260.7 | $158.0 | 5.1% |
| Community Outreach | $2,000.7 | $2,203.4 | $2,767.1 | $3,192.1 | $988.7 | 44.9% |
| Special Operations | $701.5 | $1,045.9 | $1,210.4 | $1,169.0 | $123.1 | 11.8% |
| Central Communications | $2,910.3 | $3,708.9 | $4,091.4 | $4,090.9 | $382.0 | 10.3% |
| **Total** | $30,212.9 | $30,829.2 | $37,271.2 | $35,840.7 | $5,011.5 | 16.3% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $26,703.3 | $26,972.3 | $33,031.8 | $31,601.8 | $4,629.5 | 17.2% |
| Emergency Telephone Fund | $2,910.3 | $3,708.9 | $4,091.4 | $4,090.9 | $382.0 | 10.3% |
| Special Programs Fund | $148.0 | $148.0 | $148.0 | $148.0 | $0.0 | 0.0% |
| Grants Fund | $451.3 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $30,212.9 | $30,829.2 | $37,271.2 | $35,840.7 | $5,011.5 | 16.3% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Police Services* | | | | | | | |
| D-98 | N | Ballistic Plates (Level III) for Select Officers | - | - | 177.0 | - | 47.0 |
| D-99 | | Assigned Vehicle Program Enhancement | - | - | - | 325.5 | - |
| D-100 | | Replace Investigative Operations Vehicles | 1.5 | 70.0 | - | 280.0 | 350.0 |
| D-101 | | Motorcycle Replacement Program | 16.0 | 55.0 | 35.0 | 290.4 | 363.0 |
| D-102 | | Mobile Computing Replacement Program | 2.8 | 190.0 | 195.0 | 780.0 | 975.0 |
| D-103 | | ACCPD Network Server Replacement Lifecycle | 62.7 | 25.0 | 25.0 | 100.0 | 125.0 |
| D-104 | | LIDAR Speed Detection Equipment Replacement Cycle | 6.5 | 12.5 | 12.5 | 50.0 | 62.5 |
| D-106 | | Police Radio Battery & Microphone Replacement Cycle | 43.0 | 43.0 | 43.0 | 172.0 | 215.0 |
| D-108 | | Replacement of Computer-Aided Dispatch (CAD) Workstations | - | 120.0 | - | 120.0 | 60.0 |
| D-109 | | E-911 Infrastructure Upgrades | - | 100.0 | - | 100.0 | - |
| D-110 | | Additional Rifles | - | 43.0 | - | - | 43.0 |
| D-111 | | Mobile Command Center Replacement | - | - | - | - | 850.0 |
| *Police Total* | | | *132.5* | *658.5* | *487.5* | *2,217.9* | *3,090.5* |
| **Current Services Total** | | | **132.5** | **658.5** | **487.5** | **2,217.9** | **3,090.5** |
| **Additions & Improvements** | | | | | | | |
| *Police Services* | | | | | | | |
| D-105 | N | All-Terrain Vehicles (ATVs) for Police Operations | - | - | - | - | - |
| D-107 | | Emergency Medical Dispatch (EMD) Program | - | 100.0 | - | 100.0 | - |
| *Police Total* | | | - | *100.0* | - | *100.0* | - |
| **Additions and Improvements Total** | | | **-** | **100.0** | **-** | **100.0** | **-** |
| **General Capital Projects Fund Total** | | | **132.5** | **758.5** | **487.5** | **2,317.9** | **3,090.5** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 320 | 320 | 334 | 320 | 0 |

# Probate Court

## Mission

The mission of the Probate Court is to serve the public, protect the incapacitated, and assist persons living with mental illness, dementia or other cognitive impairments, safeguarding the due process rights of all with efficiency and grace.

## Goals

- To finalize implementation of a new case management software that will replace the current case management software allowing for more efficient and streamline case processing.
- To digitize and index records of court proceedings for the period 1976-1997 which are currently not publicly accessible in a format other than the original records, to bring us into compliance with the law.
- To improve and facilitate information retrieval while safe-guarding historical documents.
- To better monitor and audit annual return and inventory filings by conservators, administrators and executors promptly, to recover all funds misappropriated by fiduciaries under the court's jurisdiction, and to remove malfeasors from office.
- To protect incapacitated persons vulnerable to exploitation, neglect or abuse from harm, as well as safeguarding public safety by being attentive to signs of possible harm and/or abuse.

## Objectives

- To work closely with Catalis (CMS360), our contracted case management system provider, to streamline court procedures by adapting the software to our court's needs and by fully utilizing the features available to reduce case processing time by 20%, once we go live.
- To ensure that reporting and accounting requirements are met by all guardians, conservators and personal representatives of estates by using our new time-driven capability to trigger reminder letters, notices to appear and other applicable monitoring and enforcement mechanisms in 100% of new cases and in 50% of old ones per year over the next two years to begin upon the completion of software upgrade.
- To continue partnership with Advantage Behavioral Health Systems, the Department of Behavioral Health and Developmental Disabilities, the Treatment and Accountability Court, law enforcement and other mental health stakeholders to improve access to treatment and supportive services for those with mental illness and/or addictive disease by providing judicial support, training and expertise as requested.

## Performance Measures

| | Actual | | | Forecast | |
|---|---|---|---|---|---|
| | **FY21** | **FY22** | **FY23** | **FY24** | **FY25** |
| Marriage License Applications | 752 | 902 | 883 | 970 | 1,060 |
| Firearms License Applications | 1,681 | 778 | 564 | 600 | 600 |
| Mental Health Applications | 26 | 32 | 31 | 34 | 36 |
| Inventory/Returns Filings | 121 | 176 | 194 | 252 | 328 |
| Estate/Docket Filings | 569 | 590 | 516 | 565 | 625 |
| TOTALS | 3,149 | 2,478 | 2,188 | 2,421 | 2649 |

# Probate Court

## Budget Highlights

The FY25 Approved Budget for Probate Court includes the following budget changes:

- $33,930 is included for 6 months of a part-time/contract Staff Attorney. This position will help address the backlog of fiduciary filings.
- The court requested $133,685 for an Associate Judge position which was not recommended nor approved.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $496.0 | $504.8 | $755.9 | $593.6 | $88.8 | 17.6% |
| Operating | $33.7 | $41.1 | $49.3 | $44.0 | $2.9 | 7.1% |
| **Total** | $529.7 | $545.9 | $805.2 | $637.6 | $91.7 | 16.8% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 6 | 6 | 7 | 6 | 0 |

# Public Utilities

## Mission

To provide an uninterrupted supply of safe drinking water for public health, fire protection and economic productivity, and to safely convey and recycle wastewater in an environmentally responsive way. We operate and manage an effective and reliable enterprise, and responsibly reinvest in public health and environmental protection infrastructure at value to our ratepayers.

## Goals

- Maintain and improve the level of service of the existing water and sewer system while providing economic value
- Provide suitable technology to educate Athens-Clarke County citizens on environmental issues and improve customer services
- Protect and enhance the well-being of Athens-Clarke County citizens by providing quality drinking water
- Address the current and future needs of Athens-Clarke County by maintaining and improving the water distribution and wastewater collection systems
- Adopt and /or expand new technology to provide efficient and improved operations, performance data and customer service
- Recycle clean water from wastewater system in an environmentally responsible way
- Achieve better water quality and more beneficial reuse of residuals by upgrading wastewater treatment

## Objectives

- Continue evaluation, replacement and/or rehabilitation of the public water transmission and distribution lines in a priority order
- Continue evaluation, replacement and rehabilitation of the public wastewater trunk and interceptor lines, in a priority order
- Evaluate and modify as necessary the Water Conservation Program ensuring that environmental, economic and public outreach goals are achieved
- Maintain water and sewer rates at affordable levels
- Continue utilization of the Wastewater Flow Monitoring Program to prioritize infiltration / inflow reduction
- Implement a non-potable recycle system to improve water supply resilience and reliability
- Implement water transmission line grid improvements to reduce impact of potential water service interruptions
- Initiate a three-year strategic plan to improve the department and the utility system’s performance and accountability

## Performance Measures

| Performance Measure | Goal | FY19 | FY20 | FY21 | FY22 | FY23 | Notes |
|---|---|---|---|---|---|---|---|
| ***Our staff is committed to provide safe drinking water for public health, fire protection and economic productiv*** | | | | | | | |
| Drinking water produced (mgd) | NA | 12.61 | 12.41 | 12.30 | 12.75 | 13.67 | Report only |
| % SDWA compliance rate | 100% | 100% | 100% | 100% | 99% | 100% | Goal = AWWA/WE |
| Water main breaks / 100 miles | < 8.7 | 3.5 | 5.1 | 4.8 | 0.2 | 6.5 | Goal < AWWA/WE F Median |
| ISO fire rating | 1/1X | 1/1X | 1/1X | 1/1X | 1/1X | 1/1X | ISO Public Protection Classific'n |
| ***and safely convey and reclaim wastewater*** | | | | | | | |
| Reclaimed wastewater (mgd) | NA | 13.51 | 12.01 | 11.88 | 11.69 | 11.99 | Report only |
| NOWRF peaking factor (annual) | < 1.25 | 1.09 | 1.41 | 1.11 | 1.09 | 1.11 | Goal < MNGWPD Average |
| MOWRF peaking factor (annual) | < 1.25 | 1.53 | 1.90 | 1.11 | 1.20 | 1.35 | Goal < MNGWPD Average |
| CCWRF peaking factor (annual) | < 1.25 | 1.36 | 1.80 | 1.22 | 1.19 | 1.38 | Goal < MNGWPD Average |
| % Sewer inspection | > 7.5% | 28.8% | 57.0% | 32.5% | 10.9% | 9.0% | Goal > AWWA/WE F Median |
| ***in an environmentally responsive way.*** | | | | | | | |
| SSOs / 100 miles of public sewer / yr | < 18 | 4.3 | 5.1 | 2.0 | 0.5 | 3.4 | Goal < AWWA/WE F Median |
| SSO volume as % of total flow | < 0.005% | 0.0164% | 0.0675% | 0.0271% | | 0.0384% | Goal > |
| Net kWh / million gallons JGB WTP | 2017 | 2,199 | 2,134 | 2,269 | 2,132 | 2,100 | Goal < AWWA/WE F Median |
| Net kWh / million gallons NOWRF | 2500 | 3,644 | 4,086 | 4,498 | 4,751 | 4,687 | Goal < AWWA/WE F Median |
| Net kWh / million gallons MOWRF | 2500 | 3,187 | 3,336 | 3,513 | 3,402 | 3,565 | Goal < AWWA/WE F Median |
| Net kWh / million gallons CCWRF | 2500 | 3,439 | 3,425 | 2,596 | 3,777 | 3,530 | Goal < AWWA/WE F Median |
| % CWA compliance rate | 100% | 100% | 100% | 100% | 94% | 96% | Goal = AWWA/WE F Median |
| ***We run an effective and reliable enterprise*** | | | | | | | |
| % Apparent water loss (annual CY) * | < 3.3 | 1.4 | 1.4 | 1.36 | 1.36 | 1.41 | Goal < AWWA/WE F Median |
| % Real water loss (annual CY) * | <10.3 | 5.1 | 8.5 | 6.14 | 8.24 | 4.07 | Goal < AWWA/WE F Median |
| JGB WTP peaking factor (annual) | < 1.6 | 1.1 | 1.2 | 1.1 | 1.5 | 1.6 | Goal < MNGWPD Average |
| Debt coverage ratio (annual CAFR) | > 2.00 | 2.75 | 2.82 | | 2.600 | 2.900 | Goal > AWWA/WE F Median |
| Return on assets (annual CAFR) | > 2.00% | 4.52% | 4.49% | | 3.89% | 4.60% | Goal > AWWA/WE F Median |
| Operating ratio (annual CAFR) | > 55% | 72.52% | 56.41% | | 61.63% | 57.90% | Goal > AWWA/WE F Median |
| Debt ratio (annual CAFR) | < 43% | 40.05% | 37.96% | | 34.21% | 31.46% | Goal < AWWA/WE F Median |
| Debt per capita (annual CAFR) | < $1,700 | 1,663 | 1,729 | | 1,491 | 1,495 | from Fitch's report |
| Water and sewer bond rating (periodic) | AA+ | AA+ | AA+ | AA+ | AA+ | AAA | Goal > AWWA/WE F Median |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| ***responsibly reinvesting in public health and environmental protection infrastructure*** | | | | | | | |
| % CIP R&R sanitary sewers (annual) | > 1.2% | 1.20% | 2.29% | 4.63% | 3.41% | 6.00% | Goal > AWWA/WEF Median |
| % CIP R&R water lines (annual) | > 1.1% | 2.43% | 1.63% | 1.13% | 0.87% | 4.00% | Goal > AWWA/WEF Median |
| % CIP R&R treatment plants (annual) | > 2.3% | 1.29% | 3.32% | 3.77% | 2.90% | 11.00% | Goal > AWWA/WEF Median |
| ***at value to our ratepayers.*** | | | | | | | |
| Water affordability index | < 0.90% | 1.05% | 0.86% | 0.76% | 0.69% | 0.76% | Goal <= AWWA/WEF Median |
| Wastewater affordability index | < 0.96% | 1.16% | 0.97% | 1.06% | 0.96% | 1.06% | Goal <= AWWA/WEF Median |
| % Electronic and credit card payments | > 40% | 41% | 45% | 49% | | 55% | tbd |
| Average call wait time ** | < 1:24 | 1:25 | 1:19 | 1:26 | 0:30 | 5:19 | Goal < AWWA/WEF Median |
| Average call duration ** | < 3:42 | 2:30 | 2:52 | 3:58 | 2:49 | 5:02 | Goal < AWWA/WEF Median |
| Calls per customer service rep annual * | > 3,782 | 5,071 | 5335 | 5692 | 5786 | 3984 | Goal > AWWA/WEF Median |
| Distribution O&M $ / 100 miles water | < $605,074 | $136,056 | $162,063 | $241,896 | $226,580 | $185,603 | Goal < AWWA/WEF Median |
| Collection O&M $ / 100 miles sewer | < $694,874 | $429,194 | $583,209 | $627,468 | $576,148 | $647,847 | Goal < AWWA/WEF Median |
| NOWRF O&M $ / mgal effluent | $1,495 | $1,339 | $1,675 | $1,504 | $1,608 | $2,139 | Goal < AWWA/WEF 25th percentile |
| MOWRF O&M $ / mgal effluent | $1,495 | $1,326 | $1,395 | $1,511 | $1,033 | $1,660 | Goal < AWWA/WEF 25th percentile |
| CCWRF O&M $ / mgal effluent | $1,495 | $1,601 | $1,691 | $1,773 | $1,508 | $2,041 | Goal < AWWA/WEF 25th percentile |
| JGBWTP O&M $ / mgal production | $920 | $724 | $734 | $766 | $860 | $800 | Goal < AWWA/WEF 25th percentile |

**Water Loss Data is provided in March for each calendar year*

**Glossary**

**AWWA** means American Water Works Association
**Capex** means historical capital expenditure
**CWA** means federal Clean Water Act
**ISO** means Insurance Service Office
**JGBWTP** means the J.G. Beacham Water Treatment Plant
**kWh** means kilowat hours
**mgal** means million gallons
**mgd** means million gallons per day

# Public Utilities

## Budget Highlights

- Water and Sewer Fund revenues for FY25 are projected to be $69.0 million, an increase of $5.5 million over the FY24 Budget. FY25 revenues are based on the updated rate schedule (see F-Other Information).
- For FY25, the projected revenue is sufficient to fund projected operating expenses (including all debt payments) in the Water & Sewer Fund (not including depreciation).
- $73,900 is included for a Program Education Specialist position for increased community engagement.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Water & Sewer Fund, see page E-33.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $9,994.5 | $11,584.8 | $12,350.3 | $12,281.3 | $696.5 | 6.0% |
| Operating | $11,231.4 | $12,861.3 | $13,906.2 | $13,904.7 | $1,043.4 | 8.1% |
| **Total** | $21,225.9 | $24,446.1 | $26,256.5 | $26,186.0 | $1,739.9 | 7.1% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Administration | $1,079.1 | $1,263.7 | $1,410.6 | $1,410.6 | $146.9 | 11.6% |
| Constr & Proj Managemnt | $6,785.5 | $8,127.2 | $8,493.9 | $8,493.9 | $366.7 | 4.5% |
| Plant Operations | $12,851.4 | $14,392.9 | $15,675.6 | $15,605.1 | $1,212.2 | 8.4% |
| Engineering Management | $509.9 | $662.3 | $676.4 | $676.4 | $14.1 | 2.1% |
| **Total** | $21,225.9 | $24,446.1 | $26,256.5 | $26,186.0 | $1,739.9 | 7.1% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| Water & Sewer Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Public Utilities* | | | | | | |
| D-112 | W&S Lines - Additions and Improvements | 62.1 | 1,024.3 | 1,055.1 | 4,546.4 | 6,493.7 |
| D-113 | Meter and Water/Sewer Stub Additions | 36.0 | 535.6 | 551.7 | 2,377.2 | 3,395.4 |
| D-114 | Donated W&S Additions Management | 61.0 | 241.6 | 248.9 | 1,072.5 | 1,531.8 |
| D-115 | Watershed Protection Long-Term Monitoring | 134.9 | 100.0 | 100.0 | 400.0 | 500.0 |
| D-116 | Replace Water Meters | 3,819.3 | 365.0 | 400.0 | 1,600.0 | 1,825.0 |
| D-117 | Rehabilitate and Replace Sewers | 4,725.8 | 20,000.0 | 20,000.0 | 80,000.0 | 80,000.0 |
| D-119 | Replace and Upgrade Facilities and Equipment | 170.0 | 3,549.6 | 3,942.1 | 20,722.1 | 42,467.1 |
| D-120 | Rehabilitate and Replace Water Lines | 10,824.2 | 4,000.0 | - | 16,000.0 | 20,000.0 |
| D-121 | Relocate Water & Sewer Lines for DOT Projects | 2,556.8 | 500.0 | 500.0 | 800.0 | 1,000.0 |
| D-122 | Manage and Reuse Residual Solids | 881.9 | 300.0 | 300.0 | 10,600.0 | 25,000.0 |
| D-123 | Improve Water Supply Reliability | 2,513.4 | 3,000.0 | 3,000.0 | 36,000.0 | 35,000.0 |
| D-125 | Investigate and Install Alternative Energy Generation | 130.9 | 100.0 | 500.0 | 1,500.0 | - |
| D-129 | Renovate/Expand W&S/Meter Mgt Construction Facility | 18.8 | - | - | 24,000.0 | 9,000.0 |
| **Current Services Total** | | **25,935.1** | **33,716.2** | **30,597.7** | **199,618.2** | **226,213.0** |
| **Additions & Improvements** | | | | | | |
| *Public Utilities* | | | | | | |
| D-118 | Extend Wastewater Collection System | 2,816.6 | 100.0 | 100.0 | 400.0 | 2,000.0 |
| D-124 | W&S Contribution to Economic Development | 405.4 | 100.0 | 100.0 | 400.0 | 500.0 |
| D-126 | WRF Phosphorous Improvements | 6,468.7 | 2,000.0 | 500.0 | - | - |
| D-127 | Water & Sewer Additions and Improvements | 437.4 | 200.0 | 200.0 | 800.0 | 1,000.0 |
| D-128 | Downtown Infrastructure Improvements | 888.3 | - | 250.0 | 1,000.0 | 1,250.0 |
| **Additions and Improvements Total** | | **11,016.4** | **2,400.0** | **1,150.0** | **2,600.0** | **4,750.0** |
| **Water & Sewer Fund Total** | | **36,951.6** | **36,116.2** | **31,747.7** | **202,218.2** | **230,963.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 200 | 201 | 202 | 202 | 1 |

# Sheriff

## Mission

The mission of the Clarke County Sheriff's Office is to serve our community through intentional engagement offering open access and transparency. We are committed to conducting ourselves in a manner reflective of the public trust. We will perform the Constitutional and statutory mandates of the Office of Sheriff with the highest degree of competence, expertise, and professionalism. We will actively enforce the laws of our state and safely operate our detention facility using progressive, innovative, and humane practices. Our operations strive to rehabilitate those in custody returning citizens back into our community with hope and opportunity for a successful future.

## Vision

The vision of the Clarke County Sheriff's Office is to be a nationally recognized public safety agency dedicated to exceptional service to our community. We will achieve excellence through education and training of our employees, and empowering our employees to perform at the highest levels of professionalism. Our agency will reflect a progressive, service-oriented, and purpose-driven organization that seeks constant improvement and innovation in law enforcement.

## Goals

Everyone employee of the Clarke County Sheriff's Office pledges to imbue our core values in every aspect of service to our community.
Our four core values are:

- **Service** - We will maintain a servant leadership mindset with a community-oriented approach to service.
- **Dignity**- We will engage with our community in a manner that respects the inherent dignity of each person.
- **Respect**- We will be respectful in all interactions with each person.
- **Professionalism** - We will apply our knowledge, skills, and abilities in the performance of our duties and ensure that we abide by the code of ethics for law enforcement professionals. We will reflect integrity in word or act both publicly and privately in a manner that reflects our oath of office.

*** Service * Dignity * Respect *Professionalism***

**Diversity, Equity and Inclusion Commitment Statement**

The Clarke County Sheriff's Office is committed to building a culture that promotes and supports a diverse and inclusive workforce. A diverse and inclusive workforce ensures that our agency benefits from the backgrounds, perspectives, and experiences of all its employees. Diversity, equity, and inclusion are essential to serving the community as law enforcement professionals and critical in meeting the mission of the Clarke County Sheriff's Office.

## Objectives

Reduce the number of warrants on file by reviewing warrants for validity and work with the Judiciary, District Attorney, and Solicitor General to determine those that are un-servable and work to dismiss these warrants.

- Provide prompt service of Temporary Protective Orders and Involuntary Committal Orders, provide timely service of civil and landlord and tenant processes, and provide timely presentation of prisoners before the courts.
- Prevent or quickly resolve any incident or breach of security in courtrooms, courthouse, or surrounding grounds.
- Transport prisoners without harm or undue delay as required by court orders or process of law.
- Provide all personnel with training opportunities to enhance their ability to serve the community as law enforcement professionals and support staff.
- Continuously refine procedures and operations within the jail that reduce errors in judicial processing, incidents of workplace injury, incidents of inmate violence, and public grievances. This is an ongoing goal that requires a culture of constant improvement and will be assessed by performance indicators to monitor improvement.
- Manage a growing jail population through efficient direction of the inmate population and increasing on an annual basis the number of and participation in rehabilitative programs offered by inmates. This is also an ongoing goal that requires a culture of constant improvement and will be assessed by performance indicators to monitor achievement by the Inmate Programs Office.
- Recruit qualified applicants for the position of Deputy Sheriff and Detention Officer by expanding our diverse community organizational relationships and the implementation of the annually updated recruiting plan. The recruiting plan will be reviewed regularly with an emphasis on innovative best practices to attract and retain qualified applicants.
- Maintain CALEA Agency Accreditation to pursue enhancements in the following administrative, managerial, and operational areas:
    - Ensure agency personnel that our policies and procedures reflect current accepted standards and are available electronically and in written form.
    - Ensure that our personnel system reflects currently accepted standards and reflects equitable processes for recruitment, evaluation, and retention.
    - Provide mission-centered guidelines for assigning personnel within the organization, and for developing strong budget justifications that reflect the mission and goals of the agency.
    - Reduce the likelihood of vicarious liability suits against the agency through proactive risk management.
    - Ensure the public that the agency is providing the highest level of professional service delivery in all aspects of our mandated duties.
    - Demonstrate our commitment to providing high quality services with effective and responsive policies and procedures that are also fair and equitable.

## Performance Measures

| | Actual | | | Forecast | |
|---|---|---|---|---|---|
| | FY21 | FY22 | FY23 | FY24 | FY25 |
| **Sheriff / Administration Section** | | | | | |
| # Training Hours reported to Training Unit | 16,122 | 11,642 | 10,319 | 11,351 | 11,918 |
| Background Checks through GCIC | 1,118 | 1,290 | 1,227 | 1,298 | 1,315 |
| Fingerprints-firearms license., bondsmen, USDA, Bar Admission, RESA, other | 1,794 | 1,830 | 1,793 | 1,950 | 2,000 |
| # Complaints | 53 | 9 | 9 | 10 | 10 |
| Public Complaints / Grievances (founded) | 4 | 1 | 1 | 1 | 1 |
| New Deputy & Detention Hires | 20 | 33 | 36 | 35 | 25 |
| Deputy & Detention Separations | 22 | 26 | 29 | 15 | 10 |
| Total Sworn Staff | 78 | 72 | 72 | 90 | 106 |
| Total Staff | 148 | 141 | 147 | 165 | 172 |
| Use of Force Incidents | 69 | 73 | 58 | 63 | 67 |
| **Sheriff / Field Section** | | | | | |
| New Warrants | 5,139* | 3,208 | 6,736 | 7,072 | 7,249 |
| Warrants Served/Processed | 3,702* | 2,034 | 6,098 | 6,402 | 6,562 |
| Total Arrest | 2,185* | 1,552 | 3,643 | 3,825 | 3,920 |
| Civil Papers Received | 4,190* | 8,357 | 9,908 | 10,403 | 10,663 |
| Civil Papers Served / Processed | 3,078* | 6,739 | 8,508 | 8,933 | 9,156 |
| Evictions Received | 281* | 495 | 668 | 670 | 683 |
| Evictions Served / Processed | 116* | 426 | 640 | 642 | 660 |
| **Sheriff/Jail** | | | | | |
| Average Daily Inmate Population | 289* | 365 | 475 | 498 | 511 |
| Average Number of Inmates Housed Daily in Other Facilities at a cost to ACC | 2 | 1 | 1 | 1 | 1 |
| Number of Inmates Processed | 4,545* | 5,684 | 6,741 | 7,078 | 7,255 |
| Number of Inmates Released | 4,440* | 5,619 | 6,715 | 7,051 | 7,227 |
| Number of Inmates Released to State System | 110 | 121 | 208 | 218 | 223 |
| Number of Inmates Classified | 2,017* | 3,782 | 4,888 | 5,132 | 5,260 |
| Number of Inmate Medical Transports | 251 | 119 | 209 | 219 | 225 |
| Inmate Participation in Rehabilitation /Education | 2,280 | 866 | 1,726 | 1,812 | 1,857 |
| Inmate on Deputy/Staff Violence | 14* | 63 | 41 | 43 | 44 |
| Inmate on Inmate Violence | 75* | 98 | 86 | 90 | 93 |

*Due to the server crash, data stored in Tyler New World was lost. This has affected numbers for FY21 and FY22 which does not allow accurate totals to be determined at this time.

## Budget Highlights

The FY25 Budget for the Sheriff's Office includes the following:

- $770,000 increase for Overtime funding
    - $700,000 to cover rising overtime usage and costs
    - $70,000 due to implementation of first Fire Collective Bargaining Agreement (CBA) to move from 28-day Fair Labor Standards Act (FLSA) cycle to 14-day FLSA cycle to provide safety personnel leave flexibility without sacrificing earned overtime
- $153,000 increase (3.6% above FY24) to fund Medical Services for Jail In-Custody Residents from $4,233,200 to $4,386,200
- $21,100 additional funding for a Criminal Justice Internship Program
- $20,000 increase for rising cost of Extradition expenses

The Sheriff's Office requested an additional $2.7M for the following. These requests were not recommended nor approved:

| | | |
|---|---|---|
| ○ Extradition expenses ($20,000 approved of $24,400 requested) | 4,400 | |
| ○ GA Sheriff's Association Membership | 5,300 | |
| ○ Roadway Emergency Services Unit | 11,100 | (+associated $72K capital request) |
| ○ Recruitment/Prospect Development | 17,000 | |
| ○ Conferences & Schools | 38,000 | |
| ○ Community Outreach & Events | 40,000 | |
| ○ Employee Uniforms | 50,000 | |
| ○ Law Enforcement Supplies | 60,700 | |
| ○ Training | 66,800 | |
| ○ Food Service Coordinator (1 fulltime position) | 73,500 | |
| ○ Jail Meals & Meal Preparation | 131,700 | |
| ○ Additional Part-time expenses | 583,500 | |
| ○ Equity Adjustment for Sworn Officers | 601,300 | |
| ○ Medical Services–Jail In-Custody Residents' Healthcare ($153,000 approved of $1,200,000 requested) | 1,047,000 | |
| Total | $2,730,300 | |

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Sheriff

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $13,090.1 | $12,133.2 | $15,763.8 | $14,902.1 | $2,768.9 | 22.8% |
| Operating | $6,589.8 | $7,556.1 | $8,864.6 | $7,750.6 | $194.5 | 2.6% |
| **Total** | $19,679.9 | $19,689.3 | $24,628.4 | $22,652.7 | $2,963.4 | 15.1% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $2,105.4 | $1,749.2 | $2,660.9 | $2,029.1 | $279.9 | 16.0% |
| Jail | $13,387.1 | $13,924.7 | $17,177.3 | $15,853.3 | $1,928.6 | 13.9% |
| Field | $4,187.4 | $4,015.4 | $4,790.2 | $4,770.3 | $754.9 | 18.8% |
| **Total** | $19,679.9 | $19,689.3 | $24,628.4 | $22,652.7 | $2,963.4 | 15.1% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $19,590.5 | $19,624.3 | $24,563.4 | $22,587.7 | $2,963.4 | 15.1% |
| Sheriff Inmate Fund | $89.4 | $65.0 | $65.0 | $65.0 | $0.0 | 0.0% |
| **Total** | $19,679.9 | $19,689.3 | $24,628.4 | $22,652.7 | $2,963.4 | 15.1% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Sheriff* | | | | | | |
| D-132 | Public Safety Initiative -Equip Tech | 18.4 | 100.0 | - | 90.0 | 150.0 |
| D-134 | Replace Mobile Data Computers | 76.0 | - | 30.0 | 30.0 | 30.0 |
| D-135 | Replace Courthouse Security Equipment | 60.0 | - | 75.0 | - | 75.0 |
| D-136 | Replace Prisoner Transport Bus | - | - | - | - | 250.0 |
| *Sheriff Total* | | *154.4* | *100.0* | *105.0* | *120.0* | *505.0* |
| **Current Services Total** | | **154.4** | **100.0** | **105.0** | **120.0** | **505.0** |
| **Additions & Improvements** | | | | | | |
| *Sheriff* | | | | | | |
| D-130 | Acquire Additional Jail, Field and Administration Vehicles | - | - | - | 400.0 | - |
| D-131 | Purchase of a Vehicle for the Roadway Emergency Services (RESQ) Unit | - | - | - | - | - |
| D-133 | Purchase X-ray Body Scanning System | - | - | 180.0 | - | 40.0 |
| D-137 | Purchase a Virtual Reality Training System | 22.5 | - | 22.5 | 73.1 | 28.1 |
| *Sheriff Total* | | *22.5* | *-* | *202.5* | *473.1* | *68.1* |
| **Additions and Improvements Total** | | **22.5** | **-** | **202.5** | **473.1** | **68.1** |
| **General Capital Projects Fund Total** | | **176.9** | **100.0** | **307.5** | **593.1** | **573.1** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 194 | 195 | 196 | 195 | 0 |

# Solicitor General

## Mission & Goals

The mission of the Office of the Solicitor-General is to seek justice through the appropriate prosecution of misdemeanor criminal offenses under Georgia state law and criminal violations of local ordinances in the State Court of Clarke County, the Municipal Court of Athens-Clarke County, the Municipal Court of the City of Winterville, and the Magistrate Court of Clarke County. Seeking justice requires us to investigate cases in order to gather the necessary information upon which to base prosecutorial decisions. Through the exercise of prosecutorial discretion, we seek to allocate the resources of the office in the most efficient manner in order to secure justice by maximizing the rate of successful resolution of cases, through trial, plea, or dismissal (when appropriate), while minimizing the length of time required for final disposition.

An important part of seeking justice for society is seeking justice for the individual victims of crimes. Accordingly, it is also the mission of the Office of the Solicitor-General to ensure that victims are given a voice in criminal proceedings by giving them a meaningful opportunity to express themselves through the judicial process. In order to achieve this mission, victims are provided with information about court dates and case status, education about victim compensation and restitution, and referrals to appropriate social service agencies. Additionally, we provide support for victims who face the emotionally difficult task of appearing and testifying in court.

Another important component of seeking justice, particularly in the prosecution of misdemeanor cases, is to avoid doing more harm than good. While we take a victim-centered approach to our cases, that does not mean we ignore the facts and circumstances that led a defendant to be involved in the criminal justice system. Substance abuse, mental health, childhood trauma, poverty, and a number of other factors must be considered in the resolution of any case to ensure that we are setting each individual on a path that leads away from the courthouse. Research has shown that when those factors are appropriately addressed, an individual is less likely to reoffend, and the community becomes that much safer as a result. To that end, our office heavily invests both time and resources in three distinct treatment & accountability courts to ensure that anyone with a diagnosed behavioral health disorder is referred to the appropriate treatment.

After more than a year of working with the Georgia Justice Project, in 2023 we established a full-time record Second Chance record restriction desk in Athens, becoming only the second county in the state to do so. Now participants can apply at any time rather than only once or twice a year as was the case with our previous record restriction events. GJP has agreed to send attorneys once a month to meet with clients in person, in Athens. We had our first successful desk in September and have had one each month since.

Our office has also invested substantial time and resources in continuing the development of our pre-trial and pre-arrest diversion programs. We dramatically increased the number of cases that were referred to our pre-trial diversion program, nearly doubling the number of participants from 2022. We have also been working with the police department to expand and simplify entry into our pre-arrest diversion program.

While seeking justice is a key mission, the Office of the Solicitor-General also recognizes the need to educate the public as a way to reduce criminal behavior and increase the safety of our citizens. As a result, the Office of the Solicitor-General also sees as our mission informing the public about issues of domestic violence and alcohol related offenses, including DUI and Underage Possession of Alcohol, through various programs in an effort to prevent criminal cases before the need to prosecute arises.

# Solicitor General

## Objectives

- Manage a complex and growing (22% increase from prior calendar year) caseload in a fair and equitable manner, with the aim of creating a safer community through positive outcomes, both for the victims and for the accused.
- Reduce time between receipt of case and arraignments by continuing to Fast Track high-risk multi-offender DUI and domestic violence cases, providing resources to victims earlier in the process.
- Reduce time between arraignment and final disposition.
- Continue providing services and support to the victims of crimes.
- Continue to devote two prosecutors through a government-funded grant to handle family violence cases and two county-funded prosecutors to handle DUI cases so that these complex cases can be prosecuted efficiently and effectively.
- Reduce recidivism among DUI and substance abuse offenders through rehabilitation by strict supervision and mandatory treatment in the DUI/Drug Court Program.
- Continue providing effective domestic violence intervention and DUI enforcement training to new police recruits through the New Officer Basic Course and to experienced police officers through in-service training.
- Review all outstanding bench warrant cases in order to determine whether prosecution of the cases is consistent with the interest of justice.
- Continue providing free educational programs and record restriction events designed to reduce criminal behavior, promote safety, and improve the quality of life for those in our community.
- Continue to participate as team members of the DUI/Drug Court, Treatment and Accountability Court, and Veterans' Court in an effort to seek alternative sanctions that reduce recidivism and the jail population.

## Performance Measures

| OBJECTIVE | PERFORMANCE MEASURE | 2022 | 2023 |
|---|---|---|---|
| **Offender Accountability** | Percentage of convictions | 53% Convictions | 56% Convictions |
| | Percentage of dismissals | 45% Dismissals | 43% Dismissals |
| | Treatment Courts and creative treatment centered sentencing options | DUI Court: 50 new participants from our cases, 89 total participants; Veterans Court: 6 new participants from our cases, 11 total participants; Treatment & Accountability Court: 3 new participants from our cases, 15 total participants; Community Accountability Protocol (DV cases): 3 new participants | DUI Court: 40 new participants from our cases, 90 total participants; Veterans Court: 4 new participants from our cases, 10 total participants; Treatment & Accountability Court: 10 new participants from our cases, 21 total participants; Community Accountability Protocol (DV cases): 15 new participants |

# Solicitor General

| | | | |
|---|---|---|---|
| **Reformative Justice** | Pre-Trial Diversion | 253 Pre-trial Participants | 441 Pre-trial Participants |
| | Restriction Events | 1 event, 70 applications, 65 arrest cycles restricted, 44 court files sealed | 3 Second Chance Desk events with 45 applicants plus numerous record restriction requests outside of the events |
| | Pre-arrest Diversion | 12 pre-arrest diversion participants (8 since September 1st) | 9 new pre-arrest diversion participants with 7 completions in 2023 |
| **Victim Services Delivery** | Performing statutory and constitutional notification of rights, court dates, and criminal justice system explanation | 28,088 services performed by the Victim Witness Program for 3,807 victims. | 23,819 services performed by the Victim Witness Program for 3,715 victims |
| | Early notification efforts | Our Early Victim Notification Clerk completed 20,467 contacts. | Our Early Victim Notification Clerk completed 16,824 contacts. |
| | Face to face meetings with prosecutors and/or victim advocates | 20 meetings recorded, working to improve reporting of in-person meetings in 2023 | Staff scheduled 122 in-person meetings in 2023. We are working to include unscheduled or walk-in meetings in our data. |
| | Special Bond Hearing appearances | 22 Special Bond Hearings, files created, attempted contact with victims | 11 Special Bond Hearings, files created, attempted contact with victims |
| **Timely and efficient administration of justice** | Opportunities to adjudicate | Average of 16 court dates per month, not including motions or specially scheduled pleas. State court is running close to pre-pandemic scheduling. | Average of 18 court dates per month, not including motions or specially scheduled pleas. |
| | Maintaining low backlog | Opened **3860** misdemeanor cases and closed **3384** misdemeanor cases in State & Municipal Court | Opened **4706** misdemeanor cases and closed **4224** misdemeanor cases in State & Municipal Court |

## Budget Highlights

The Approved Budget for the Solicitor General's Office includes the following changes:

- $27,200 for a digital evidence management program in coordination with the District Attorney's Office to transfer from the current program to a consistent program across users.
- $5,700 for additional vehicle funding.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Solicitor General

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $1,498.4 | $1,509.1 | $1,802.4 | $1,802.4 | $293.3 | 19.4% |
| Operating | $70.7 | $80.6 | $111.7 | $111.7 | $31.1 | 38.6% |
| **Total** | $1,569.1 | $1,589.7 | $1,914.1 | $1,914.1 | $324.4 | 20.4% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $1,558.6 | $1,589.7 | $1,901.1 | $1,901.1 | $311.4 | 19.6% |
| Special Programs Fund | $0.0 | $0.0 | $13.0 | $13.0 | $13.0 | -- |
| Grants Fund | $10.5 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $1,569.1 | $1,589.7 | $1,914.1 | $1,914.1 | $324.4 | 20.4% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|
| **Current Services** | | | | | |
| *Solicitor* | | | | | |
| D-138 N Purchase Investigator Hybrid SUV | - | - | 40.0 | - | - |
| *Solicitor Total* | - | - | *40.0* | - | - |
| **Current Services Total** | **-** | **-** | **40.0** | **-** | **-** |
| **General Capital Projects Fund Total** | **-** | **-** | **40.0** | **-** | **-** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 18 | 20 | 20 | 20 | 0 |

# Solid Waste

## Vision, Mission & Goals

**Athens-Clarke County Approach to Solid Waste Management**

**Solid Waste Department Vision Statement:**
To be a leader in sustainable material management by creating a culture of zero waste.

**Solid Waste Department Mission Statement:**
To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

**Core Values:**
Integrity, Accountability, Efficiency, Innovation, Teamwork and Stewardship

**Approach:**
The Solid Waste Department (SWD) provides collection and disposal services that meet or exceed state standards and are responsive to the health and sanitary needs of our community. The department accomplishes this while maintaining a competitive cost of services for our customers and the community as a whole. The SWD is comprised of four Divisions.

The *Collections Division (CD)* functions as an enterprise fund that provides waste and recycling collection services to the Central Business District (CBD), Urban Service District (residential ~ 10,000 customers), commercial curbside, compost, dumpster, and roll-off customers (~52 roll off containers). The CD manages three general fund services roll-off drivers, the residential leaf and limb collection program (~38,607 potential customers) and CBD litter control.

The *Landfill Division* (LD) functions as an enterprise fund that provides waste disposal services to customers from Athens-Clarke County and Oglethorpe County. The landfill offers recycling opportunities to customers, and is home to the Classic City Compost Facility, a commercial composting facility that manufactures a soil amendment from leaf and limb debris, bio-solids and/or food scraps.

The *Recycling Division* (RD) relies on funding from the general fund and landfill enterprise fund, revenue from the sale of recyclable material, and the Waste Minimization Fee to support staff, events and programs. Additionally, the RD includes the public-private partnership Recovered Material Processing Facility (RMPF), Center for Hard to Recycle Materials (CHaRM) and Teacher Reuse Store.

The *Keep Athens-Clarke County Beautiful Division* (KACCB) relies on funding from the general fund and functions as a Division of the ACC Solid Waste Department and a 501c3 organization that is an affiliate of the state Keep Georgia Beautiful program national Keep America Beautiful program. KACCB provides education and outreach for 22 civic programs related to litter prevention, waste reduction, and beautification.

**FY24 Overview:**
*Accomplishments*

- CD assisted with placing new pedestrian trash and recycling containers downtown.
- CD assisted with the set-up of the UGA compost pilot for residential customers in the Normaltown and Boulevard areas.
- RD CHaRM won the local Flagpole Favorites Eco-Friendly Award for the fourth year in a row.
- RD closed the mall recycling drop-off site and opened another site on Cleveland Road at Fire Station 2/Cooperative Extension

- RD's Chris Griffin, CHaRM Household Hazardous Waste Supervisor, received the Solid Waste Employee of the Year at the fall SWANA-Georgia Chapter conference on Jekyll Island in November 2023.
- KACCB completed the 10th installment of the *Loop 10 Daffodil and Tree Project* raising funds to plant 30,000 daffodil bulbs on two Tallassee Road on ramps and other locations.
- KACCB and partners successfully developed and implemented the *Love Where You Live Neighborhood Clean-up Program* completing two (Westchester and Firewood) events in FY24. (will be at least Three FY24 with Stonehenge in January).
- KACCB secured a $5,000 Brace grant from the Keep Georgia Beautiful Foundation in support of Neighborhood Clean-ups.
- KACCB expanded on the *Love Where You Live Campaign* and administered 257 litter clean-ups, collecting 1247.5 bags of trash and 299.5 bags of recycling. (Calendar Year 2023)
- KACCB implemented new Illegal Dumping Warning Letter Program to education community members captured illegally dumping minor amounts on camera.
- KACCB *Illegal Dumping Prevention and Surveillance Project* has placed 25 cameras at 8 sites. The program has resulted in 85 citations referred to code, 43 warning letters to those involved in minor dumping infractions, and 13 dumping violations in court.
- KACCB successfully completed and expanded the annual *Litter Index* using *Debris Tracker* to monitor litter types and amounts across Athens-Clarke County.
- LD received 100% on EPD inspections scores this year.

*Challenges*

- CD rates surpassing Franchised Haulers
- CD had to deal with summer storm debris that pushed the regular leaf and limb collection back by nearly two months.
- CD staff shortages (leaf and limb and CBD).
- CBD collection method needs overhauled (continued).
- Increased illegal dumping and litter issues in ACC.
- CD no longer able to use the Construction and Demolition Landfill in Oglethorpe County (the landfill is nearly at capacity).
- RD dealing with chronic equipment failures at the aging Recovered Materials Processing Facility (RMPF) have hindered operations and inflated the cost of recycling.
- LD reaching capacity in Phase V – Cell 1A and 1B nearly two years before projections.
- LD underfunded in post-closure and closure care budget.

**FY25 Outlook and Opportunities:**

- RD will be rebranded Waste Reduction Division, to better reflect its long-term goal of reducing the amount of material sent to the ACC Landfill; recycling is an important function, but reduction and reuse programming will be more fully explored under the new name.
- Forecasted improvements in recycling market values are proving accurate, with steady (but slow) gains in most recovered materials. Commodity pricing is far from a 'boom', but we appear to be emerging from the 'bust' cycle
- Reduce illegal dumping activity at unstaffed recycling drop-off sites.
- Increase Commercial Compost Collection program customers, both in customers and tons diverted from landfill
- RD will tackle contamination in recycling streams, with goal of decreasing Tier 1 contamination (11-20% contamination) and maximizing loads with 0-10% contamination.
- RD to increase incoming recycling tonnage and reduce contamination by more fully leveraging the Commercial Recycling Ordinance. Revised ordinance and increased use of Code Enforcement will spur compliance.

# Solid Waste

- Planning is underway to transition to the new SPLOST-funded RMPF, located at the landfill, will continue. RD will pursue state and federal funding to equip the new RMPF with modern processing equipment, thereby lowering operational costs.
- KACCB to serve Athens with the *Love Where You Live Neighborhood Clean-up Program* to include quarterly events
- KACCB to complete a procedural manual for the *Illegal Dumping Prevention and Surveillance Project Program*.
- KACCB to increase data collection on litter, littered areas, and illegal dumping locations and types.
- LD will expand disposal operations into Phase V – Cell 2A and 2B.

**ACC Solid Waste Department, 725 Hancock Industrial Way, www.accgov.com/solidwaste (706) 613-3501**

## Performance Measures

### Solid Waste Department

**Vision:** To be the leader in sustainable material management by creating a culture of zero waste.

**Mission Statement:** To efficiently deliver integrated material management through comprehensive and innovative collection, disposal, waste reduction and education services.

| | Performance Measure | Goal | FY19 | FY20 | FY21 | FY22 | FY23 | FY23 Notes | Comments | Reference |
|---|---|---|---|---|---|---|---|---|---|---|
| Collections | Average residential trash and recycling collection cost | ≤ $7.50 | $7.73 | $7.97 | $8.23 | $9.17 | $8.75 | | | This service is our residential curbside service for waste and recycling in the USD. Cost/Month. |
| | *Average residential trash collection cost* | Data Only | $5.87 | $5.73 | $5.95 | $6.76 | $6.99 | | | |
| | *Average residential recycling collection cost* | Data Only | $1.86 | $2.24 | $2.28 | $2.41 | $1.76 | | | |
| | Average curbside collection cost per staff hour | < $16.00 | $24.94 | $19.00* | $36.35 | $18.15 | $18.30 | | * Removed OT | Add hourly rate for each CC staff member and divide the total hourly compensation by the total number of hourly employees (FT and PT). |
| | Average commercial dumpster cost per tip | < $7.00 | $7.84* | $8.37* | N/A | $12.00 | $9.88 | 833 tips per week | *Includes landfill disposal costs | This service is our commercial waste and recycling dumpster bundled service. |
| | Average CBD litter collection cost per hour | ≤ $25.00 | $23.67 | $23.43 | $25.53 | $18.15 | $18.52 | | | Total cost divided by total hours. Three FT employees and Three PT employees (usual 7,072) |
| | Leaf and Limb on time scheduled collections | 98% | 100% | 98% | 89%* | 54%** | 36%*** | | *Microburst/tornado in June 21 storm damage<br>**Short staffed<br>***Short Staffed and Summer storm delay | Maintain scheduled leaf and limb service to all areas with a 98% or better on schedule rate. |
| | Customer complaints - Trash, Compost and Recycling Collection Customers (annual) | <700 | | | | | 782* | | * First year measure. | *In June 2023, SW had 10,350 residential customers, 593 comm curb customers, 225 dumpster customers. For a total of 11,168 customers.* |
| | Customer complaints - Leaf and Limb (annual) | <250 | | | | | 242 | | * First year measure. | *There are 38,607 residential addresses with leaf and limb service available ncludes single family, condos, duplexs and mobile homes.* |
| Landfill | *Performance Measure* | *Goal* | *FY19* | *FY20* | *FY21* | *FY22* | *FY23* | *FY23 Notes* | | *Reference* |
| | **Disposal (landfill)** | | | | | | | | | |
| | Cost per ton of waste processed at the landfill | ≤$15.00 | $14.99 | $18.00 | $16.69 | $24.00 | $22.29 | | | Cost per ton is the net cost divided by the tons of waste managed. |
| | Landfill Tons Recycled | Increase FPY | 12,501.47 | 15,890.32 | 14,174.29 | 15,398.08 | 14,349.90 | | | |
| | Compost Produced and Sold (cubic yards) | Increase FPY | 4,777.00 | 2,525.00* | 3,247.00 | 4,803.00 | 4,853.00 | | * Screen fire and COVID19 | Bio-solid and Food Scrap Compost |
| | Electricity Produced from Landfill Gas (MMBtu) | Producing | 74,991.11 | 55,262.30 | 54,578.57 | 38,126.18 | 47,518.10 | | | |
| | % Comprehensive Compliance Inspection | Remain in Compliance | 92.5% | N/A* | 95.0% | 100.0% | 100.0% | | * EPD is behind on inspections; no inspections in FY20 | % score on the MSW Evaluation Report Completed by On-Site Inspection by EPD |
| Waste Reduction | *Performance Measure* | *Goal* | *FY19* | *FY20* | *FY 21* | *FY22* | *FY23* | *FY23 Notes* | *Comments* | *Reference* |
| | **Waste Reduction** | | | | | | | | | |
| | Average monthly recycling tonnage | *2,500* | 1,484 | 1,122* | 1,122 | 612 | 1,046 | | *COVID19 tonnage decrease | Incoming tonnage received at the RMPF. |
| | % Residual Rate | *< 10%* | 21% | 20% | 18.20% | n/a | n/a | Prolonged RMPF breakdowns skewed landfilled tons | | Residual is material sent to the landfill but delivered to the RMPF. |
| | % Waste Diversion Rate | *Increase Rate* | 27.0% | 28.0% | 21.7% | n/a | n/a | Prolonged RMPF breakdowns skewed landfilled tons | | M&C Waste Diversion Goal set in 2010; 40% by 2015; 60% by 2018; 75% by 2020; Calculation: Total Recycled + Composted/Total MSW (Recycled + Composted + Landfilled) |
| | Number of CHaRM Customers | Increase FPY | 5,347 | 6,299 | 10,000+ | 10,000+ | 10,000+ | | | |
| | CHaRM Customer Revenue | Increase FPY | $22,321 | $47,967 | $68,061 | $67,710 | $122,207 | | | Fees charged to CHaRM customers - user fees & material specific. |
| | Material Revenue from CHaRM items | Increase FPY | $9,475 | $13,877 | $17,854 | $23,964 | $29,801 | | | Revenue made from sale of CHaRM recyclables. |
| | Tonnage Processed at the CHaRM | Increase FPY | 237 | 265 | 318 | 295 | 220 | | | |
| | Tonnage of Food Scraps Delivered by ACC Collections to Classic City Compost | Increase FPY | | | | | 147.28* | | * First year measure. | |
| | Compliance with Commercial Recycling Ordinance | Increase FPY | 1,100 | 1,182 | 1,304 | 1,390 | 1,419 | | | Total number/percentage of businesses compliant with Commercial Recycling Ordinance |

# Solid Waste

| | Performance Measure | Goal | FY19 | FY20 | FY21 | FY22 | FY23 | FY23 Notes | Comments | Reference |
|---|---|---|---|---|---|---|---|---|---|---|
| Education Services | **and Education Services (Recycling Division)** | | | | | | | | | |
| | Total Number of Tour Participants | Increase FPY | 5,351 | 3,259* | 371 | 2,524 | 2,730 | | *Tours suspended due to COVID from March - June | Tours of the RMPF, Landfill, CHaRM and Compost Facility performed by the Recycling Division. |
| | Total Number of Outreach Participants | Increase FPY | 5,628* | 4,141 | 371 | 8,693 | 9,113 | | *FY19, Recycling Division began counting tour participants for all individual facility tours they participated in | Classroom visits, School assemblies, and Tabling events (Recycling Division & KACCB) |
| | TOTALS: | | 10,979 | 7,400 | 742 | 11,217 | 11,843 | | Participants per tour | |
| | RMPF Tours | Data Only | 91 | 81 | 11 | 30 | 62 | | | |
| | CHaRM Tours | Data Only | 3 | 6 | 16 | 30 | 7 | | | |
| | Landfill Tours | Data Only | 46 | 25 | 16 | 17 | 30 | | | |
| | Compost Facility Tours | Data Only | 46 | 28 | 17 | 30 | 30 | | | |
| | **Keep Athens-Clarke County Beautiful Mission Statement:** to educate and empower citizens and businesses with the resources to take action as environmental stewards of litter prevention, waste reduction, and beautification. | | | | | | | | Comments | |
| | Number of Annual Community Events(projects supported) | Increase FPY | 477 | 372 | 482 | 560 | 543 | | * Added all projects internal and external. Only external | These numbers are prepared as required for the KAB annual report. |
| | Number of Volunteers at Community Events | Increase FPY | 7,348 | 7,144 | 6,786 | 7,150 | 4,150 | | | |
| | Total Number of Volunteer Hours | Increase FPY | 19,667 | 20,258 | 15,373 | 15,721 | 10,372 | | | |
| | Number of Litter Clean-Ups | Increase FPY | 238 | 271 | 228 | 325 | 278 | | | |
| | Return on Investment | Increase FPY | $38.03 | $14.85 | $16.17 | $6.21 | $17.99 | | | For every $1 invested in KACCB, FY amount on left is returned in community benefit. |
| | Total Number of Community Interactions | Increase FPY | | 14,457 | 9,298 | 10,591 | 6,928 | | | This number includes all community interactions. |

**Glossary**
CBD - Central Business District
CHaRM - Center for Hard to Recycle Materials
EPD - Environmental Protection Division
FPY - From Previous Year
KAB - Keep America Beautiful
RMPF - Recovered Material Processing Facility

## Budget Highlights

The Solid Waste Department's budget is supported by three funds: the General Fund, Landfill Fund and the Solid Waste Fund.

### General Fund

- The FY25 General Fund Budget for Solid Waste includes the following services:
  - Litter collection in the Commercial Business District - $319,000.
  - Leaf & Limb services - $922,700.
  - KACCB - $365,400.
  - Recycling Administration/Education - $547,800.
  - CHaRM - $351,000.

The Approved Budget for the General Fund includes the following changes:

- $205,000 is included for a Bulky Waste Program (Operating expenses and 2 Driver II positions).
- $70,000 is included for a Compost Education Specialist.
- $56,000 is included to move the Collections Route Supervisor to the correct fund.
- $50,000 increase for Homeless Camp Clean-Up costs.
- $10,000 is included for additional litter prevention/illegal dumping surveillance cameras.
- $7,900 is included for the net cost to convert two part-time Litter Tech positions to one fulltime Position.

**Landfill Enterprise Fund**

- Revenue for the Landfill Enterprise Fund is projected to be $6,705,000, which is approximately $1.1 million more than the FY24 Budget. Based on current waste flow, the FY25 estimate is 90,000 tons, which is similar to the FY24 estimate.
- The budget includes an increase to the landfill tip fee from $55 to $65 per ton. This is anticipated to result in $900,000 in additional revenues.
- The budget includes an increase to the bio-solids tip fee from $75 to $100 per ton. This is anticipated to result in $125,000 in additional revenues
- Operating expenses (less depreciation) for the total Landfill Fund in FY25 are projected to be $5.2 million, which is approximately $1.2 million more than the FY24 Budget. This amount primarily consists of the increase to the closure/post closure care obligation of the landfill ($700,000) and the increase in cost for processing at the Recovered Material Recycling Facility ($150,000).

**Solid Waste Fund**

- Revenues for FY25 are projected at $4.7 million, which is approximately $650,000 more than FY24. This is primarily due to increases in several rate categories including residential collections.
- Operating expenses (less depreciation) for the total Solid Waste Fund in FY25 are budgeted at $4.2 million, which is approximately $100,000 more than the FY24 Budget.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Landfill Fund and the Solid Waste Fund, see pages E-31 & E-35. For information on individual fees, see the Schedule of Fees and Charges in F-Other Information.

# Solid Waste

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $4,147.7 | $4,434.9 | $5,206.2 | $5,107.5 | $672.6 | 15.2% |
| Operating | $4,155.8 | $4,010.9 | $5,044.5 | $4,976.8 | $965.9 | 24.1% |
| **Total** | $8,303.5 | $8,445.8 | $10,250.7 | $10,084.3 | $1,638.5 | 19.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $2,216.3 | $2,282.4 | $2,810.1 | $2,675.0 | $392.6 | 17.2% |
| Landfill | $2,386.7 | $2,228.0 | $3,026.4 | $3,026.4 | $798.4 | 35.8% |
| Collections | $3,700.5 | $3,935.4 | $4,414.2 | $4,382.9 | $447.5 | 11.4% |
| **Total** | $8,303.5 | $8,445.8 | $10,250.7 | $10,084.3 | $1,638.5 | 19.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $1,779.1 | $2,376.8 | $3,065.3 | $2,905.1 | $528.3 | 22.2% |
| Landfill Fund | $3,425.1 | $2,834.0 | $3,888.3 | $3,882.1 | $1,048.1 | 37.0% |
| Solid Waste Collection Fund | $3,095.6 | $3,235.0 | $3,297.1 | $3,297.1 | $62.1 | 1.9% |
| Grants Fund | $3.7 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $8,303.5 | $8,445.8 | $10,250.7 | $10,084.3 | $1,638.5 | 19.4% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 65 | 65 | 69 | 69 | 4 |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | | |
| *Solid Waste* | | | | | | | |
| D-156 | N | Boom Truck | - | - | 300.0 | - | - |
| *Solid Waste Total* | | | - | - | *300.0* | - | - |
| **Additions and Improvements Total** | | | **-** | **-** | **300.0** | **-** | **-** |
| **General Capital Projects Fund Total** | | | **-** | **-** | **300.0** | **-** | **-** |

(All figures in $1,000s)

| Landfill Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Solid Waste* | | | | | | | |
| D-139 | N | Materials Recycling Facility (MRF) Equipment and Improvement | - | - | 90.0 | 124.0 | 48.0 |
| D-140 | | Replace Trash Compactor | 27.5 | 450.0 | 100.0 | 400.0 | 500.0 |
| D-141 | | Replace Bulldozer | 21.0 | 175.0 | 175.0 | 700.0 | 280.0 |
| D-142 | | Belt Replacements for RMPF | - | 80.0 | 100.0 | - | - |
| D-143 | | Replace Loaders (Compost Operations) | 150.0 | 125.0 | 125.0 | 375.0 | - |
| D-144 | | Replace Road Tractor | 134.0 | 100.0 | 100.0 | - | - |
| D-145 | | Replace Roll-Off Container Trucks | 190.1 | 103.0 | 80.0 | 260.0 | 210.0 |
| D-146 | | Replace Dump Truck (25 yard articulating) | 132.2 | - | - | 190.0 | 180.0 |
| D-147 | | Replace Track Excavator | 180.0 | 120.0 | - | - | 300.0 |
| D-148 | | Purchase Skid Steer (Compost Loading) | - | - | - | 40.0 | 80.0 |
| D-149 | | Closure of Landfill- Phase 1 & 2 Areas | - | - | - | - | 5,000.0 |
| D-150 | | Landfill Well Construction | 200.0 | 100.0 | 100.0 | - | - |
| D-151 | | Replace Trommel Screen in Compost Operations | - | - | - | - | 250.0 |
| **Current Services Total** | | | **1,034.8** | **1,253.0** | **870.0** | **2,089.0** | **6,848.0** |
| **Landfill Fund Total** | | | **1,034.8** | **1,253.0** | **870.0** | **2,089.0** | **6,848.0** |

(All figures in $1,000s)

| Solid Waste Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Solid Waste* | | | | | | | |
| D-152 | | Replace Automated Refuse/Recycling Truck | 196.6 | 471.0 | 450.0 | 1,610.0 | 620.0 |
| D-153 | | Replace Commercial Dumpster Collection Front-end Loader | 231.5 | 233.0 | 122.5 | 619.5 | 276.0 |
| D-154 | | Replace Mini-Packer Trucks | 217.6 | 212.0 | 272.0 | 316.0 | 442.0 |
| D-155 | | Dumpsters and Roll Carts | 0.7 | 30.0 | 30.0 | - | - |
| **Current Services Total** | | | **646.3** | **946.0** | **874.5** | **2,545.5** | **1,338.0** |
| **Solid Waste Fund Total** | | | **646.3** | **946.0** | **874.5** | **2,545.5** | **1,338.0** |

# State Court

## Mission and Goals

The Mission of the State Court is to preside over civil and criminal cases fairly, impartially, and consistent with the law and interests of justice. The Court seeks to handle all cases in a timely, efficient, and cost-effective manner and to treat all persons who appear in Court with dignity, courtesy, and respect.

The DUI Treatment Court strives to promote public safety and save lives while focusing on justice-involved persons with substance use disorders in order to improve the quality of their lives and those around them. The DUI Treatment Court's mission is to provide early intervention for individuals with repeat alcohol and drug offenses. This includes enhanced community and legal supervision, substance use treatment, and continuing community support. An integral goal of the program is to give participants access to tools to live a substance-free life through treatment, recovery support, accountability, and local resources in hope that they will continue to thrive.

## Objectives

The State Court seeks to provide efficient and fair judicial resolutions in all civil and criminal cases filed.

The DUI Treatment Court seeks to reduce recidivism due to substance use disorders in order to increase public safety and save lives. Participants are provided with the tools to live free from substance use and repeat legal involvement.

## Performance Measures

**State Court:**

| | 2019 | 2020 | 2021 | 2022 | 2023 |
|---|---|---|---|---|---|
| **Criminal Cases Filed** | 3,352 | 2,438 | 2,340 | 3,072 | 3,215 |
| **Criminal Cases Disposed** | 3,334 | 2,227 | 1,781 | 2,994 | 3,742 |
| **Civil Cases Filed** | 702 | 776 | 915 | 744 | 814 |
| **Civil Cases Disposed** | 550 | 561 | 874 | 668 | 759 |
| **Jury Trials Conducted** | 19 | 1 | 8 | 12 | 16 |

**DUI Treatment Court:**

| | 2022 | 2023 |
|---|---|---|
| **Referrals screened for entry** | 64 | 42 |
| **Participants who entered** | 50 | 35 |
| **Total participants served** | 103 | 110 |
| **Graduates** | 20 | 38 |
| | | |
| **Total Graduates Since Inception in 2001** | 406 | 444 |

# State Court

## Budget Highlights

The FY25 Approved Budget for State Court includes the following budget changes:

- $33,500 is included for Court Reporting increases.
- $30,067 is included for Bailiffs' wage increase.
- $15,078 is included for the DUI-Drug Court's Professional Services increases.
- $6,000 is included for Fees – Court Ordered increases.
- $3,000 is included for Indigent Defense increases.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $735.1 | $701.5 | $927.2 | $927.2 | $225.7 | 32.2% |
| Operating | $415.7 | $333.1 | $395.5 | $390.5 | $57.4 | 17.2% |
| **Total** | $1,150.8 | $1,034.6 | $1,322.7 | $1,317.7 | $283.1 | 27.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| State Court | $770.8 | $713.1 | $968.3 | $975.8 | $262.7 | 36.8% |
| DUI/Drug Court | $380.0 | $321.5 | $354.4 | $341.9 | $20.4 | 6.3% |
| **Total** | $1,150.8 | $1,034.6 | $1,322.7 | $1,317.7 | $283.1 | 27.4% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $916.0 | $1,034.6 | $1,322.7 | $1,317.7 | $283.1 | 27.4% |
| Special Programs Fund | $137.1 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Grants Fund | $97.7 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $1,150.8 | $1,034.6 | $1,322.7 | $1,317.7 | $283.1 | 27.4% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 8 | 8 | 8 | 8 | 0 |

# Superior Court

## Mission

***Superior Courts***

The mission of the Superior Courts is to provide for the timely, effective and legally correct resolution of civil disputes, criminal prosecutions, appellate and equity matters in the furtherance of justice and in compliance with the Constitution and the laws of the State of Georgia. The Superior Courts also supports and oversees the operation of programs and functions within the Superior Courts' authority.

***Probation Services***

The mission of Probation Services is to be a leader in community corrections, working with the judiciary and the community to create a safer society. Probation Services is committed to providing the courts with quality information while offering viable, cost-effective sentencing and pretrial options. Through a balance of compliance enforcement and treatment strategies, offenders are held accountable and afforded opportunities to become productive, law-abiding citizens. Probation Services provides offender management for Felony Drug Court, Treatment and Accountability Court, Veterans Court, DUI/Drug Court, and the Solicitor's Pretrial Intervention Program. Probation Services also operates the full-service Athens Drug Lab.

***Felony Drug Court***

The mission of the Western Judicial Circuit Felony Drug Court is to provide an alternative means for addressing substance abuse offenses through a judicially supervised regimen of treatment for chemically dependent offenders with the goal of yielding sober, law-abiding citizenry, thereby reducing the cost and negative effect on the community while resolving public safety issues.

***Mental Health Treatment and Accountability Court***

The mission of the Treatment and Accountability Court is to increase public safety and make more effective use of resources, in cooperation with local mental health providers, by providing judicial supervision to offenders with mental illness, thereby reducing criminal behavior, reducing arrests and jail time; effectively treating and monitoring individuals with mental illness and improving the quality of life for individuals and their families.

***Veterans Treatment Court***

The mission of the Western Judicial Circuit Veterans Treatment Court is to provide support and accountability that empowers Veterans to regain and maintain productive, responsible lives.

***Alternative Dispute Resolution***

The mission of the Alternative Dispute Resolution Program for the Tenth Judicial District is to provide an alternative method of resolving disputes in cases filed in Superior, State, Magistrate and Probate Courts of Athens-Clarke, Oconee, Madison, Hart, Elbert, Franklin, Walton, Newton, and Oglethorpe counties. Judges in these counties assign appropriate cases for mediation in conformity with state law and local rules established by the Board of Directors for the ADR program. The ADR Program staff also coordinates the Divorcing Parents Programs in Athens-Clarke and Oconee counties for spouses filing for divorce who have children under 18 years of age.

***Law Library***

The mission of the Athens-Clarke County Law Library is to provide free use of legal research materials including statutes, digests and case law in an effort to promote equal access to court services. The Law Library's primary

# Superior Court

## Objectives

- To maintain or increase current disposition rates for Superior Court civil and criminal cases.
- To increase response times, participation, rehabilitative services and compliance through alternative programs such as Alternative Dispute Resolution, Felony Drug Court, Mental Health Treatment and Accountability Court, Veterans Court and Probation Services.
- Increase positive community relations and the professional knowledge of court staff and participants while ensuring equal access to court services.
- Increase program participation for qualified participants in the Felony Drug Court, Mental Health Treatment and Veterans Court and increase the direct contact and supervision provided to participants of these programs and Probation Services to ensure program conformity and fidelity.
- To establish a Steering Committee to build community support and awareness to all of the Accountability Courts.
- Formation of a Judicial Council to hold regular meetings to address Criminal Justice Reform.

## Performance Measures

| | Estimates | | |
|---|---|---|---|
| | **CY20** | **CY21** | **CY22** |
| Criminal Cases Filed | 1,839 | 2,080 | |
| Civil Cases Filed | 1,369 | 1,516 | |

| | Actual | | |
|---|---|---|---|
| | **CY20** | **CY21** | **CY22** |
| Number of New Accountability Court Participants | 68 | 101 | 45 |
| Number of Accountability Court Graduates | 34 | 38 | 20 |
| Number of Kids Served by Program (FTC/DUI/FDC) | 98 | 156 | 118 |
| Number of kids reunified (FTC/FDC) | 18 | 15 | 12 |
| Number of Drug Free Babies Born (FTC/FDC/DUI) | 7 | 6 | 5 |
| Average Number of Misdemeanor Probation Cases and **Active Warrants** | 1,741/384 | 1,937/252 | 2,448/280 |
| Average Number of Pre-trial Cases | 384 | 384 | 353 |
| Bond Condition/Intensive Supervision | N/A | N/A | 300 |

## Probation Services

| Outcomes and Performance Measures | Current Goal | 2020 | 2021 | Proj. 2022 | Trend | Comments or Analysis |
|---|---|---|---|---|---|---|
| **Court Case Data** | | | | | | |
| **Superior** Court Cases Fiscal Year | Data only | 311 | 376 | 450 | Up | |
| Finacial Assessments ordered in dollars | Data only | $51,590 | $41,620 | 38,708 | Down | projection based on 7/1 - 11/30 |
| Percentage of assessments collected by probation | 65% | 48% | 33% | 30% | Down | |
| Community Service Hours Completed | Data only | 4,308 | 2,846 | 4,000 | Up | |
| **State** Court Cases Fiscal Year | Data only | 864 | 1,062 | 1,200 | Up | |
| Fines, Restitution, & Misc. Fees Assessed | Data only | $293,548 | $149,712 | $345,638 | Up | projection based on 7/1 - 11/30 |
| Percentage of assessments collected by probation | 65% | 79% | 76% | 75% | Down | |
| Community Service Hours Completed | Data only | 25,428 | 16,219 | 20,000 | Up | |
| **Municipal** Court Cases Fiscal Year | Data only | 332 | 692 | 800 | Up | |
| Finacial Assessments ordered in dollars | Data only | $152,669 | $231,356 | $247,570 | Up | projection based on 7/1 - 11/30 |
| Percentage of assessments collected by probation | 65% | 93% | 85% | 85% | Down | |
| Community Service Hours Completed | Data only | 15,227 | 10,981 | 15,000 | Up | |
| **WE PROVIDE A COST-EFFICIENT WORKFORCE** | | | | | | |
| Total number of staff-FT | Data only | 24 | 24 | 24 | Same | |
| Total number of staff-PT/NB | Data only | 1 | 1 | 1 | Same | |
| Total expenses ($) | Data only | $1,682,265 | $1,735,504 | | Up | Actual Expenses for the year |
| Revenue Receipts | Data only | $ 627,893 | $ 387,533 | $ 400,000 | Down | Supervision Fees, Program Fees, Electronic Monitoring Fees, Drug Test Fees. **Goal increase by 15%.** |
| Percentage of revenue offset relative to expenses | Data only | 37% | 22% | | Down | Goal: **Increase by 10% or more** |
| **CASE MANAGEMENT** | | | | | | |
| Number of cases closed successfully | Data only | 1,377 | 999 | 1,000 | Down | Probationer completed conditions or case was modified. |
| Number of cases closed unsuccessfully | Data only | 483 | 183 | 200 | Down | Probationer did not complete conditions or were in warrant status/revoked. |
| Percentage of successful cases | Data only | 65% | 85% | 85% | Up | Goal: **Increase by 5% or more** |
| **Drug Testing** | | | | | | |
| Samples tested by Fiscal Year | Data only | 16,241 | 11,236 | 15,000 | Up | Individual urine samples tested. Goal: **Increase by 15% or more.** |
| Assays performed | Data only | 118,916 | 88,080 | 110,500 | Up | Specific tests for drugs within the samples. Goal: **Increase by 15% or more.** |

## Budget Highlights

The FY25 Approved Budget for Superior Court includes operations in the General Fund, the Alternative Dispute Resolution (ADR) Fund, and the Special Programs Fund (Law Library).

**General Fund**

The FY25 Budget for the Superior Court includes the following changes:

- $5,000 is included for an increase to Probation Conferences & Schools.
- $3,000 is included for an increase to Probation Travel & Lodging.
- $3,000 is included for an increase to Probation Uniforms.
- $2,000 is included for an increase to Probation Ammunition.
- The Superior Court also requested $482,654 in additional items. Those requests included $25,917 for 6 months of a Probation Drug Lab Technician, $82,103 for 6 months of 2 additional Probation Officers, $96,254 for two new Financial Analyst positions, $248,380 to move the COSSUP program from State ARPA to the General Fund, $5,000 in Probation overtime and $25,000 for Probation medical expenses. These requests were not recommended nor approved.

**ADR Fund**

- This program operates in a separate fund and all costs are recovered by revenues from fees charged to participating judicial circuits, which currently include the Alcovy, Northern and Western judicial circuits.
- The FY25 Budget for the ADR Program reflects no significant changes.

**Special Programs Fund**

- The Superior Court budget in the Special Programs Fund includes the Law Library.
- There are no significant changes in FY25 for the Law Library.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Superior Court

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $3,119.9 | $3,111.6 | $3,694.6 | $3,392.0 | $280.4 | 9.0% |
| Operating | $1,287.2 | $1,139.4 | $1,333.0 | $1,152.5 | $13.1 | 1.1% |
| **Total** | $4,407.1 | $4,251.0 | $5,027.6 | $4,544.5 | $293.5 | 6.9% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $3,923.8 | $3,674.1 | $4,449.8 | $3,966.7 | $292.6 | 8.0% |
| Superior Court One | $84.2 | $136.6 | $136.8 | $136.8 | $0.2 | 0.1% |
| Superior Court Two | $196.7 | $164.9 | $148.5 | $148.5 | ($16.4) | -9.9% |
| Superior Court Three | $123.4 | $166.9 | $175.4 | $175.4 | $8.5 | 5.1% |
| Superior Court Four | $79.0 | $108.5 | $117.1 | $117.1 | $8.6 | 7.9% |
| **Total** | $4,407.1 | $4,251.0 | $5,027.6 | $4,544.5 | $293.5 | 6.9% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| General Fund | $3,465.2 | $3,905.5 | $4,641.0 | $4,157.9 | $252.4 | 6.5% |
| Alternative Dispute Res. Fd. | $145.7 | $212.7 | $250.2 | $250.2 | $37.5 | 17.6% |
| Special Programs Fund | $79.2 | $132.8 | $136.4 | $136.4 | $3.6 | 2.7% |
| Grants Fund | $717.0 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $4,407.1 | $4,251.0 | $5,027.6 | $4,544.5 | $293.5 | 6.9% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 38 | 40 | 42 | 40 | 0 |

# Sustainability

## Mission, Goals, Objectives

This department is being established during the FY25 approval process. Mission & Goals will be developed during FY25.

## Performance Measures

| | | FY23 | FY24 Projected | FY25 Projected | Data Source | Notes |
|---|---|---|---|---|---|---|
| Clean and Renewable Energy Planning | Number of Tier 1, 2, or 3 goals being worked upon | 10 | 15 | 18 | Sustainability Office | Clean and Renewable Plan Approved in FY23 |
| Fleet | Percent of Light-duty fleet converted to clean and renewable energy sources | 0 | 12% | 15% | Sustainability Office; Central Services | FY24 Fleet Recommended Purchases and Deferred Vehicles Memo |
| Fleet | Number of EV chargers Installed for ACCGov | New in FY24 | 27 | 32 | Sustainability Office; Central Services | |
| Fleet | Number of EV chargers install and available to the public | New in FY24 | 60 | Unable to Predict | Various EV charging apps and staff research | Not able to predict |
| Fleet | Percent of heavy-duty/transit fleet converted to clean and renewable | New in FY24 | 0 | 0 | Being developed pending grants | |
| Solar | Total number of solar Installations | 6 | 6 | 11 | Sustainability Office | |
| Solar | Total number of Solar + Storage Installations | 1 | 1 | 2 | Sustainability Office | |
| Solar | Total amount of kW on ACCGov system | 873 | 873 | 1159,62 | Sustainability Office and SPLOST | |
| Solar | Annual amount of kW Hours Produced (ACCGov Projects only) | 1,524,989 | 1,524,989 | 1,939,739 | Sustainability Office and SPLOST | |
| Solar | % as a part of the total amount of electricity used by ACCGov | Pending | Pending | Pending | Sustainability Office | Pending adoption of Energy Mgmt Software |
| Utility, Electric | Total number of electric accounts | 225 | 225 | 225 | Available electric bills; Utility Accounts | |
| Utility, Electric | Total amount of electricity used by ACCGov | Pending | Pending | Pending | Sustainability Office and Finance | Pending adoption of Energy Mgmt Software |
| Utility, Electric | Total Annual Cost of Electricity | $5,688,816 | $5,944,812 | $6,121,329 | Public Service Commission | 4.5% increase FY24 and FY25 |
| Utility, Natural Gas | Total number of natural gas accounts | 75 | 75 | TBD | Utility Bills; Finance Dept. | Will be investigating potential to convert to electric |
| Utility, Natural Gas | Total amount of natural gas used | Pending | Pending | Pending | Sustainability Office and Finance | Pending adoption of Energy Mgmt Software |
| Utility, Natural Gas | Total cost of natural gas | $337,786 | $347,920 | $358,357 | Public Service Commission | 3% increase FY24 and FY25 |
| Land Management | Number of acres of ACCGov property under | 329 | 334 | 334 | Sustainability Office | |
| Ecological | Produce a "State of the Environment" report | NA | NA | 1 | Sustainability Office | New in FY25 |
| Grants | Secure at least 2 grants and/or donations, etc. | NA | 2 | 2 | Sustainability Office | New in FY24 |
| Grants | Total amount of grants and related funding generated since 2017 | $2,811,548 | $3,538,548 | TBD | Sustainability Office | |

**Community Metrics**

| | | | | | | |
|---|---|---|---|---|---|---|
| Vehicles Registered in Clarke County | Passenger and trucks only | 81, 224 | limited Data: unable to Predict | limited Data: unable to Predict | Tax Commissioners Office/Ga. Dept of Revenue, Motor Vehicle Division | Passenger (65,175); Trucks (16,049); Trailers (7246) Motorcycles (1315); Buses (540); Other(2) |
| Vehicles Registered in Clarke County | Electric | 586 | limited Data: unable to Predict | limited Data: unable to Predict | Tax Commissioners Office/Ga. Dept of Revenue, Motor Vehicle Division | |

# Sustainability

## Budget Highlights

The FY25 Approved Budget includes converting the Sustainability Office, previously within the Manager's Office, to a department.

The FY25 Approved Budget includes;

- $78,600 for an Impact Coordinator for the last 9 months of FY25 to develop, administer, and manage grants.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $311.4 | $343.9 | $495.6 | $449.8 | $105.9 | 30.8% |
| Operating | $109.2 | $271.0 | $217.7 | $263.5 | ($7.5) | -2.8% |
| **Total** | $420.6 | $614.9 | $713.3 | $713.3 | $98.4 | 16.0% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $415.8 | $614.9 | $713.3 | $713.3 | $98.4 | 16.0% |
| Grants Fund | $4.7 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| Special Programs Fund | $0.1 | $0.0 | $0.0 | $0.0 | $0.0 | -- |
| **Total** | $420.6 | $614.9 | $713.3 | $713.3 | $98.4 | 16.0% |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| | | | | 5-Year CIP | | |
|---|---|---|---|---|---|---|
| **General Capital Projects Fund** | | **FY23 Year End Balance** | **FY24 Budget** | **FY25 Approved** | **FY26-FY29 Proposed** | **FY30-FY34 Proposed** |
| **Additions & Improvements** | | | | | | |
| *Sustainability* | | | | | | |
| D-158 | Purchase a Full Electric Pick Up Truck for Sustainability Office | - | - | - | 75.0 | - |
| D-159 | Solar and Energy Program | - | 100.0 | 50.0 | 800.0 | 500.0 |
| D-160 | Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency | - | 100.0 | 100.0 | 800.0 | 2,900.0 |
| D-161 | Natural Area Rehabilitation and Management Program | 75.0 | - | - | 1,304.0 | 2,155.0 |
| *Sustainability Total* | | *75.0* | *200.0* | *150.0* | *2,979.0* | *5,555.0* |
| **Additions and Improvements Total** | | **75.0** | **200.0** | **150.0** | **2,979.0** | **5,555.0** |
| **General Capital Projects Fund Total** | | **75.0** | **200.0** | **150.0** | **2,979.0** | **5,555.0** |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 3 | 3 | 4 | 4 | 1 |

# Tax Assessor

## Mission & Goals

- Appraise all property located in Athens-Clarke County at its fair market value to ensure that taxpayers pay no more than their fair share of property taxes.
- Achieve fair and equitable valuations of all properties within state mandated specifications.
- Produce a statutorily acceptable digest by August 1 of each year.

## Objectives

- Maintain a level of assessment (assessed value/sales ratio) between 38% and 42%. (State requirement range is 36% - 44%)
- Maintain a uniformity of assessment (coefficient of dispersion) not to exceed a range of 10% above or below the median ratio (state requirement is less than 15%)
- Maintain an assessment bias relationship (price related differential) close to 1.00. (State requirement range is 0.95 – 1.10)
- Prepare and send change of assessment notices by first week of May each digest year.

## Performance Measures

Tax Assessor

| Outcomes and Performance Measures | Goal | DY16 | DY17 | DY18 | DY19 | DY20 | DY21 | DY22 | DY23 | Comments or Analysis |
|---|---|---|---|---|---|---|---|---|---|---|
| **Appraise all property located in Athens-Clarke County** | | | | | | | | | | |
| Number of Real Parcels | Data Only | 41,805 | 41,828 | 41,775 | 41,913 | 42,218 | 42,238 | 42,278 | 42,445 | Annual digest count |
| Number of Personal Property Accounts | Data Only | 5,277 | 5,415 | 5,451 | 5,579 | 5,595 | 5,604 | 4,260 | 5,945 | Annual digest count |
| Number of Mobile Homes | Data Only | 2,496 | 2,497 | 2,498 | 2,498 | 2,491 | 2,458 | 2,467 | 2,477 | Annual digest count |
| **Achieve fair and equitable valuations of all properties according to state mandated specifications** | | | | | | | | | | |
| Maintain Level of Assessment (FMV) | 38%-42% | 39.39 | 39.29 | 38.73 | 38.46 | 38.97 | 38.27 | 38.04 | | Mandated by State of Georgia |
| Maintain Level of Uniformity | < 15% | 8.90 | 8.54 | 8.32 | 9.12 | 7.84 | 10.38 | 10.03 | | Mandated by State of Georgia |
| Maintain Level of Assessment Bias | 95 - 110 | 101.58 | 100.66 | 100.55 | 99.80 | 100.06 | 99.86 | 100.06 | | Mandated by State of Georgia |
| Georgia Department of Audit Ratio Study | Pass, no findings | Pass, no findings | Pass, no findings | Pass, no findings | Pass, no findings | Pass, no findings | Pass, no findings | Pass, no findings | | Mandated by State of Georgia |
| **Produce a statutorily acceptable digest each year so tax bills can be mailed in a timely manner** | | | | | | | | | | |
| Complete fieldwork reviews by February 1 each year | > 95% | 98% | 98% | 98% | 98% | 98% | 98% | 98% | 98% | Necessary deadline in producing of tax digest each year |
| Complete deed transactions reviews by Feb 1 each year | > 95% | 97% | 98% | 99% | 99% | 99% | 97% | 96% | 97% | Necessary deadline in producing of tax digest each year |
| Complete mapping updates by Feb 1 each year | > 95% | 97% | 98% | 98% | 98% | 97% | 96% | 98% | 96% | Necessary deadline in producing of tax digest each year |
| Complete Personal Property accounts to send notices by first week of May each year | > 95% | 99% | 96% | 99% | 99% | *90% | 98% | 97% | 95% | Necessary deadline in producing of tax digest each year |

# Tax Assessor

| Outcomes and Performance Measures | Goal | DY16 | DY17 | DY18 | DY19 | DY20 | DY21 | DY22 | DY23 | Comments or Analysis |
|---|---|---|---|---|---|---|---|---|---|---|
| Process appeals within 180 days of receipt | < 180 | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | State requirement for processing appeals in timely manner |
| Produce timely and acceptable tax digest | August 1 each year | Met | Met | Met | Met | Met | Met | Met | Met | State requirement for tax digest submission is September 1 each year |

## Budget Highlights

The FY25 Budget for Tax Assessor includes the following:

- $72,500 increase to fund one additional fulltime Appraiser III position
- $3,200 additional funding for rising cost of Postage and Subscription Services' expense
- $1,300 increase in Professional Services for appraisal resources and tools

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | $▲ | %▲ |
| Salary & Benefits | $1,023.1 | $1,089.5 | $1,241.4 | $1,241.4 | $151.9 | 13.9% |
| Operating | $114.8 | $137.1 | $150.7 | $156.9 | $19.8 | 14.4% |
| **Total** | $1,137.9 | $1,226.6 | $1,392.1 | $1,398.3 | $171.7 | 14.0% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 14 | 14 | 15 | 15 | 1 |

# Tax Commissioner

## Mission

The overall goal of the Office of the Tax Commissioner is to provide effective service and accountable tax administration to the citizens of Athens-Clarke County in a fair and courteous manner.

The Property Tax Division is involved in the preparation of the digest, collection of ad valorem tax on real and personal property, disbursements of these collections to the levying authorities, and final audit of these transactions.

The Delinquent Tax Division's mission is to maximize collection of ad valorem tax by working with taxpayers in financial difficulty and maintaining an ongoing levy program. We use all legal measures to collect delinquent tax from those who willfully refuse to pay.

The Motor Vehicle Division - Services provided by this division are: (1) registration and titling of vehicles, collection, and disbursements of related taxes and fees; and (2) advising taxpayers of legal means of transferring vehicle ownership and proper registration and titling procedures.

## Objectives

- Prepare digest and obtain DOR approval in July to send out Property Tax bills for real and personal property on or before August 20th for an October 20th due date.
- Disburse property tax payments received within one week in off peak season and within two weeks in the peak season as required by O.C.G.A.
- Collect, process and disburse 91% of property taxes billed within 30 days of due date and 98.5% by end of fiscal year
- Process property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season.
- Maintain Homestead applications
- Issue FIFAs for delinquent taxes
- Process and mail out MH bills by February 1st
- Process walk-in motor vehicle transactions within 15 minutes and mail in within 24 hours of receipt
- Disburse weekly to the levying authorities all collections for Motor Vehicle Division

## Performance Measures

| | Actual | | | Forecast | |
|---|---|---|---|---|---|
| | FY21 | FY22 | FY23 | FY24 | FY25 |
| Property Tax Bills - Real/Personal sent out by August 20th | 46,599 | 46,555 | 48,394 | 49,000 | 49,000 |
| Disburse Payments per O.C.G.A. | 100% | 100% | 100% | 100% | 100% |
| Collect, process and disburse 91% of payments with 30 days of due date and 98.5% by end of fiscal year | 100% | 100% | 100% | 100% | 100% |
| Process Property tax payments within 24 hours of receipt during off peak season and within 7 business days during peak season | 100% | 100% | 100% | 100% | 100% |
| Homestead Applications Maintained | 15,767 | 15,776 | 15,889 | 16,000 | 16,000 |
| Tax Sale Operations/ Fi-Fa. Issued | 1488 | 828 | 848 | 1,200 | 1,200 |
| Mobile Homes Billed by February 1st | 1,822 | 1,764 | 1,765 | 1,800 | 1,800 |
| Process walk in motor vehicle transactions within 15 minutes and mail in within 24 hours of receipt | 99% | 99% | 99% | 100% | 100% |
| Disburse weekly to levying authorities all collections for Motor Vehicle Division | 100% | 100% | 100% | 100% | 100% |
| Vehicle Registration Services | 77,958 | 81,301 | 80,512 | 100,000 | 100,000 |
| Vehicle Miscellaneous Services | 18,792 | 13,814 | 13,908 | 15,000 | 15,000 |
| Vehicle Title Services | 14,922 | 15,555 | 14,558 | 17,000 | 17,000 |

## Budget Highlights

The FY25 Budget for the Tax Commissioner's office reflects no significant changes to services or programs.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

# Tax Commissioner

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $1,415.7 | $1,458.0 | $1,560.1 | $1,560.1 | $102.1 | 7.0% |
| Operating | $167.4 | $199.0 | $196.0 | $196.0 | ($3.0) | -1.5% |
| **Total** | $1,583.1 | $1,657.0 | $1,756.1 | $1,756.1 | $99.1 | 6.0% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $199.6 | $204.7 | $212.7 | $212.7 | $8.0 | 3.9% |
| Property Tax | $466.4 | $479.5 | $513.0 | $513.0 | $33.5 | 7.0% |
| Motor Vehicle | $768.7 | $813.1 | $862.4 | $862.4 | $49.3 | 6.1% |
| Delinquent Tax | $148.4 | $159.7 | $168.0 | $168.0 | $8.3 | 5.2% |
| **Total** | $1,583.1 | $1,657.0 | $1,756.1 | $1,756.1 | $99.1 | 6.0% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 19 | 19 | 19 | 19 | 0 |

# Transit

## Mission

The mission of the Transit Department is to provide safe, courteous, and efficient public transportation services to Athens-Clarke County.

## Goals & Objectives

- Transit is to provide transportation to employment, educational, medical, shopping, cultural, and other resource centers for community members, with special attention to those who do not have access to other modes of transportation.
  a) To identify areas with transit dependent block groups that have an above average propensity to use transit by assessing census data.
  b) Recommend change on a system wide basis to better address the needs of Athens Clarke County.
  c) Explore transportation opportunities for regional connections.
  d) Position ACCGov Transit as a strong alternative to automobiles by providing more frequent service, expanded hours of operation, multiple transfer options, and shorter duration trips.

- Identify transit service areas that will benefit the most ACC residents.
  a) Identify neighborhoods that are underserved and develop service plans.
  b) Promote transit benefits such as reduced traffic congestion and long-term improved air quality.

- Responsibly and efficiently use all resources, including financial resources.
  a) Continue to pursue dedicated funding sources for ACCGov Transit.
  b) Develop alternative revenue sources that have the least impact on local tax payers.
  c) Create a fare structure that is economically feasible for people with low incomes.
  d) Utilize SPLOST and TSPLOST funding to supplement capital expenses.
  e) Thoroughly research, acquire and implement new technology to achieve operating cost savings.

- Enhance service by fostering collaboration between ACCGov Transit and UGA Transit.
  a) Continue to coordinate with Campus Transit to avoid duplication of transit services.
  b) Develop specific services in conjunction with Campus Transit, tailored to meet the needs of UGA affiliated passengers.

**SERVICE GOALS**

Fixed Route Service – "The Bus"

- Provide safe, timely transit services to our community.
- Ensure that safe, clean, well-maintained vehicles are available to operate all trips as scheduled.
- Improve service reliability by measuring and responding to ACCGov Transit's an on-time performance rate.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

Paratransit Demand Response – "The Lift"

- Improve service reliability by measuring and responding to ACCGov Transit's an on-time performance rate.
- Optimize transit route schedules so resource use is efficient.
- Implement innovative route and scheduling methods to reduce cost and promote increased ridership.

## Performance Measures

| *Transit Performance Measure* | *Goal* | *FY 19* | *FY 20* | *FY 21* | *FY 22* | *FY 23* |
|---|---|---|---|---|---|---|
| | | | | | | |
| Total Passengers Fixed-Route | increase by 10% | 1,553,282 | 1,548,324 | 654,293 | 673,922 | 741,314 |
| Passenger Revenue* | increase by 1% | $ 1,720,834 | $ 1,763,252 | $ - | $ - | $ - |
| Revenue Miles | increase by 1% | 824,567 | 1,061,448 | 774,304 | 782,047 | 789,868 |
| Revenue Hours | increase by 1% | 72,222 | 69,808 | 64,320 | 64,963 | 65,613 |
| Passengers/Mile | increase by 1% | 1.88 | 1.46 | 0.85 | 0.85 | 0.86 |
| Passengers/Hour | increase by 3% | 21.51 | 22.18 | 10.17 | 10.48 | 10.79 |
| Revenue/Mile | increase by 3% | $ 2.14 | $ 2.20 | $ - | $ - | $ - |
| Revenue/Hour | increase by 3% | $ 23.83 | $ 25.26 | $ - | $ - | $ - |
| | | | | | | |
| Total Passengers Demand Response | increase by 3% | 6,818 | 7,553 | 3,297 | 3,396 | 3,810 |
| Passenger Revenue* | increase by 3% | $ 22,487 | $ 25,090 | $ - | $ - | $ - |
| Revenue Miles | increase by 3% | 56,834 | 62,241 | 33,151 | 34,146 | 35,170 |
| Revenue Hours | increase by 3% | 5,489 | 6093 | 3297 | 3396 | 3498 |
| Passengers/Mile | increase by 3% | 0.12 | 0.12 | 0.10 | 0.10 | 0.11 |
| Passengers/Hour | increase by 3% | 1.24 | 1.24 | 1.00 | 1.03 | 1.06 |
| Revenue/Mile | increase by 3% | $ 0.40 | $ 0.40 | $ - | $ - | $ - |
| Revenue/Hour | increase by 3% | $ 4.10 | $ 4.12 | $ - | $ - | $ - |
| Miles/Trip | increase by 3% | 8.34 | 8.24 | 10.05 | 10.36 | 10.67 |
| Overall Ridership | | **1,560,100** | ***1,555,877*** | ***657,590*** | **677,318** | **745,124** |

## Budget Highlights

**Revenue**

- Total revenue of $8.6 million is budgeted in the Transit Fund for FY25
- Federal funding, estimated to be approximately $3.5 million, is based on the current grant contract
- TSPLOST 2023 Funding to support the Transit Enterprise Fund is projected to be $5 million
- No General Fund contribution to the Transit Enterprise Fund is budgeted for FY25
- Transit is approved to remain fare-free for FY25, therefore no farebox revenue nor contributions from the University of Georgia (UGA) for student ridership are budgeted

**Expenses**

- Total expenses are projected at $9 million (calculated as total expenses less depreciation of $3 million)
- Diesel fuel costs projected to decrease from FY24 Budget by $250,000, or- 23%, (from $1,100,500 to $850,500) based on EIA.gov data for diesel and Transit's rebuilding of Vehicle Operator workforce resources
- Contract labor projected to increase from FY24 Budget by $270,000, or 270%, (from $100K to $370K) due to vacancies and employee turnover. This increase is offset by decreases in fuel and vehicle preventative supplies.
- $100,841 is included for the Transit Planning Grant, similar to FY24, which funds a Planner II position

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Transit Fund, see page E-32.

# Transit

## Appropriation Summary

| (All figures in $1,000s) Appropriations by Type | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Salary & Benefits | $4,327.5 | $5,405.8 | $5,536.3 | $5,536.3 | $130.5 | 2.4% |
| Operating | $1,476.7 | $1,919.3 | $1,960.9 | $1,960.9 | $41.6 | 2.2% |
| **Total** | $5,804.2 | $7,325.1 | $7,497.2 | $7,497.2 | $172.1 | 2.3% |

| Appropriations by Division | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Administration | $529.3 | $714.5 | $718.3 | $718.3 | $3.8 | 0.5% |
| Operations | $3,646.0 | $4,935.6 | $5,059.9 | $5,059.9 | $124.3 | 2.5% |
| Demand Response | $349.7 | $339.7 | $325.1 | $325.1 | ($14.6) | -4.3% |
| Maintenance | $1,279.2 | $1,335.3 | $1,393.9 | $1,393.9 | $58.6 | 4.4% |
| **Total** | $5,804.2 | $7,325.1 | $7,497.2 | $7,497.2 | $172.1 | 2.3% |

| Appropriations by Fund | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Transit Fund | $5,734.0 | $7,224.3 | $7,396.4 | $7,396.4 | $172.1 | 2.4% |
| Grants Fund | $70.2 | $100.8 | $100.8 | $100.8 | $0.0 | 0.0% |
| **Total** | $5,804.2 | $7,325.1 | $7,497.2 | $7,497.2 | $172.1 | 2.3% |

## Authorized Positions

| | FY23 | FY24 | FY25 Requested | FY25 Approved | ▲ |
|---|---|---|---|---|---|
| **Fulltime Authorized Positions** | 82 | 83 | 83 | 83 | 0 |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|
| **Current Services** | | | | | | |
| *Transit* | | | | | | |
| D-162 | Matching Funds for Transit Capital Improvement Grants | 142.5 | 80.0 | - | 160.0 | 400.0 |
| *Transit Total* | | *142.5* | *80.0* | - | *160.0* | *400.0* |
| **Current Services Total** | | **142.5** | **80.0** | **-** | **160.0** | **400.0** |
| **Additions & Improvements** | | | | | | |
| *Transit* | | | | | | |
| D-163 | Update Transit Plans and Transit Studies | 30.0 | - | - | 30.0 | 150.0 |
| *Transit Total* | | *30.0* | - | - | *30.0* | *150.0* |
| **Additions and Improvements Total** | | **30.0** | **-** | **-** | **30.0** | **150.0** |
| **General Capital Projects Fund Total** | | **172.5** | **80.0** | **-** | **190.0** | **550.0** |

# Transportation & Public Works

## Mission

Transportation and Public Works is committed to ensuring a high quality of life for current and future generations of people living in Athens-Clarke County by providing safe and efficient multi-modal transportation systems throughout the entire county. Transportation and Public Works oversees the maintenance of efficient stormwater systems and promotes practices that support healthy streams and rivers.

## Goals

The Department strives to provide an effective and safe transportation network for people using all modes through the following:

- Provide Safe Multi-Modal Transportation Systems Throughout Athens by:
    - Improve, expand, and maintain sidewalks, shared-use paths, and bike facilities to provide greater opportunities for residents to use active transportation safely
    - Enhance Safety for all modes of transportation
- Ensure Efficient Use of Public Funds in Maintaining and Expanding Transportation Infrastructure in Athens by:
    - Provide adequate funding for maintenance of existing and newly constructed transportation infrastructure
- Protect Our Natural Resources by Promoting Practices that Support Healthy Streams and Rivers by:
    - Protect property and stream health through sound stormwater and floodplain management
- Ensure Efficient Use of Public Funds in Maintaining, Expanding, and Improving Stormwater Infrastructure in Athens
    - Re-examine level of service for Stormwater Utility
    - Provide Adequate Funding for Maintenance of Existing and Newly Constructed Stormwater Infrastructure

## Objectives

Transportation:

- Provide major roadway maintenance (resurfacing) to at least 5.8% (70 lane-miles) of ACC lane miles to provide a sustainable life cycle program (10 years for arterials, 15 years for collectors, and 20 years for local roadways)
- Rebuild approximately 8% (7) traffic signals annually to provide a reliable and effective signal system
- Upgrade approximately 8% (2,750) of all road signs on an annual basis to ensure proper reflectivity standards of all signs
- Complete plans review for new development within fourteen (14) days of submittal
- Complete 95% of street work requests within thirty (30) days of receiving the request

Stormwater:

- Develop and implement an asset management program for piped stormwater systems
- Maintain stormwater utility bill collection to average at least 92% yearly
- Provide a cost-effective stormwater utility that maximizes public investment
- Complete 95% of stormwater requests within thirty (30) days of receiving the request

## Performance Measures

| | Performance Measure | Goal | FY19 | FY20 | FY21 | FY22 | FY23 | Comments |
|---|---|---|---|---|---|---|---|---|
| TRANSPORTATION | ***Our staff is committed to the responsible planning, construction, and maintenance of a transportation network*** | | | | | | | |
| | Lane-miles receiving major roadway maintenance as % of all lane-miles (resurfacing, full-depth reconstruction, etc.) | *> 5.8%* | 5.5% | 3.4% | 2.6% | 1.5% | 2.2% | FY23 increased slightly, anticipated to increase significantly in FY24-25 |
| | Lane-miles in good or excellent condition as % of all lane-miles | *> 70%* | 45% | 46% | 66% | 66% | 66% | Updated in Spring '20 with newly collected IMS results |
| | Number of traffic signal rebuilds as % of all ACC traffic signals | *> 8%* | 3.44% | 3.24% | 1.17% | 1.60% | 0.74% | 1 traffic signal rebuilt in FY23 |
| | Average traffic signal age | *Data Only* | 24 | *24* | *23* | *25* | *25* | 26% of ACC signals exceed age of 39-years |
| | Cabinet equipment preventative maintenance inspections % of all signals | *100%* | 78% | 84% | 41% | 85% | 87% | Constant vacancies as well as an increase small cell project demands on staff time present continuous issues. |
| | Preventative maintenance inspections of field equipment as % of all traffic signals | *> 50%* | 42% | 28% | 9% | 22% | 25% | |
| | Traffic Signal Maintenance Devices Per Technician | *≤ 40* | 65 | 68 | 72 | 74 | 75 | Device numbers continue to increase as staffing levels remain constant |
| | Centerline miles of roadway striping installed as % of centerline miles | *> 12%* | 1.7% | 6.4% | 9.8% | 6.9% | 4.3% | There was no striping required in the PMP program 2nd and 4th quarters which led to the sharp decrease. |
| | Number of signs replaced as percentage of all signs | *> 8%* | 4.6% | 5.5% | 4.7% | 3.9% | 4.0% | TSPLOST 2023 funds led to a slight increase for FY23, but staffing continues to be issue |
| | Average response time (hours) for all roadway work requests | *< 72 hours* | *58.0* | *38.0* | *43.0* | *63.0* | *24.8* | 489 roadway work requests resolved in FY23 |
| | % dead animals removed within 24-hours of notice | *>97%* | 100% | 100% | 99% | 99% | 99% | 363 dead animals removed in FY23 |
| | Number of all roadway work requests completed in 30 days as % of all requests | *> 95%* | 91% | 96% | 97% | 92% | 97% | FY23 increase despite vacancies |
| | Site Plans Reviews completed within allocated review times (7 or 14 days depending) as % of all Site Reviews. | *> 95%* | ***73%*** | ***83%*** | ***77%*** | ***56%*** | ***81%*** | Anticipate FY24-25 increase with addition of new review staff and software efficiencies |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| TRANSPORTATION | ***that is effective*** | | | | | | | |
| | Overall arterial level of service (LOS) | *C* | *New in FY24* | | | | | Developing work flow |
| | Million vehicle miles traveled | *Data Only* | 1213 | 1303 | 1292 | 2126 | 1161 | |
| | Total pedestrian network mileage as percent of overall roadway network | *Data Only* | 32.4% | 32.5% | 32.7% | 34.4% | 34.4% | Anticipating significant FY24-25 increase due to TSPLOST funded ped infrastructure |
| | Total bicycle network mileage as percent of overall roadway network | *> 51%* | *4.6%* | *4.8%* | *4.8%* | *5.0%* | *5.0%* | Anticipating significant FY24-25 increase due to TSPLOST funded bike infrastructure |
| | ***and safe for all modes of transportation.*** | | | | | | | |
| | Crashes / 100 million vehicle miles traveled | *Decrease FPY* | 388.8 | 325.3 | 315.4 | 255.5 | 484.1 | FY23 crashes have increased, but severe crashes continue to decrease, which is the primary focus of Vision Zero. (note: FY21-22 decrease most likely a side effect of reduced driving during Pandemic) |
| | Fatalities (sum of reported vehicular, bicycle, and pedestrian) | *Decrease FPY* | 11 | 19 | 19 | 16 | 14 | |
| | Serious Injuries (sum of reported vehicular, bicycle, and pedestrian) | *Decrease FPY* | w For FY | 71 | 64 | 75 | 52 | |
| | Number of pedestrian-related crashes | *Decrease FPY* | 63 | 44 | 38 | 53 | 61 | |
| | Number of bicycle-related crashes | *Decrease FPY* | 23 | 18 | 15 | 23 | 25 | |

| | *Performance Measure* | *Goal* | *FY19* | *FY20* | *FY21* | *FY22* | *FY23* | *Comments* |
|---|---|---|---|---|---|---|---|---|
| STORMWATER | ***Further, we are dedicated to a stormwater management program that improves both the conveyance of stormwater*** | | | | | | | |
| | Stormwater Pipe in Good or Excellent Condition as % of pipe | | *New in FY24* | | | | | Developing work flow |
| | Total number of stormwater pipes in failed condition (condition score above 4) | *Data Only* | *8* | *14* | *11* | *15* | *13* | Live Stream Pipes are failing at a rate of 2-3 per year. Current funding will not keep up with this. |
| | Number of linear feet of stormwater pipe rehabilitated/replaced | *Data Only* | *1426* | *1721* | *604* | *802* | *1476* | FY23 increase due to contract with Vortex for sliplining and the replacement of collapsed culverts |
| | % inspection of stormwater drains in public right of way | *100%* | 90% | 10.2% | 6.0% | 45.7% | 24.7% | Lower numbers due to staff vacancies |
| | Average completion time for all stormwater work requests | *< 72 hours* | 58 | 47 | 42 | 63 | 35 | 1035 stormwater work requests resolved in FY23 |
| | Number of stormwater work requests completed in 30 days as % of all requests | *> 90%* | 95% | 95% | 96% | 92% | 88% | |
| | **and the quality of our streams and rivers.** | | | | | | | |
| | Number of sampling locations within Georgia EPD thresholds as % of all sampling locations | | *New in FY24* | | | | | Developing work flow |
| | Number of Illicit Discharge Complaints | *Data Only* | 19 | 10 | 5 | 15 | 5 | As required by NPDES Phase II Permit |
| | % of Illicit Discharge Complaints responded to in 48 hours | *100%* | 100% | *100%* | *100%* | *100%* | *100%* | |
| | Cubic yards of waste removed from stormwater system | *Data Only* | *9134* | *5236* | *5449* | *2503* | *2343.7* | FY22-23 numbers aren't necessarily a decrease, but instead better tracking through Cityworks |
| | **while running an effective and responsive utility.** | | | | | | | |
| | Utility bill collection rate | *> 95%* | 90% | 99% | 97% | 89% | 87% | Collection efforts were reduced in FY23 due to staffing. Also, the courts are enforcing the 4-year statute of limitations on debt more heavily. |
| | % credit card payments | *> 4.6%* | 7.39% | 18.04% | 22.28% | 27.50% | 30.75% | Continued increase due to customers migrating to credit cards from checks or cash. |
| | Monthly stormwater rate per 1,000 square feet | *< $1.91* | $1.34 | *$1.34* | *$1.34* | *$1.34* | *$1.34* | Utility Fee Review was completed. Rates will be increased in FY25. |
| | Number of impervious surface appeals reviewed | *Data Only* | 13 | 112 | 7 | 242 | 147 | Peak reviews from impervious surface audit |
| | Number of new credit applications approved | *Data Only* | 2 | 4 | 0 | 0 | 0 | Utility Fee Review looking for ways to increase |

## Budget Highlights

Transportation and Public Works is funded through two funds: the General Fund and the Stormwater Fund. The General Fund supports Administration, Traffic & Operations, Engineering, and Streets & Drainage. The Stormwater Fund supports Engineering, Streets & Drainage, and Stormwater Management for stormwater projects.

**General Fund**

The Approved Budget for Transportation and Public Works includes the following changes in the General Fund:

- $114,800 for preventative maintenance, fleet replacement, and insurance consistent with allocated rates and increased costs.
- $100,000 for streetlight electricity consistent with usage.
- $59,000 for a Traffic Engineering Technician to include all-way stop warrant data collection, signal warrant data collection, volume count, speed studies, pedestrian counts at intersections and proposed mid-block crosswalk locations, bicycle counts, intersection measurements for clearance time calculations for the signal, and turning movement counts to aid in signal timing and coordination.
- $13,600 for facilities maintenance at Fire Station #2, which is now used as staff space.
- $1,200 for cell phones for the engineering design coordinator and the surveyor.
- $624 for part-time salary for engineering interns.

**Stormwater Fund**

The Approved Budget for Transportation and Public Works includes the following changes in the Stormwater Fund:

- $200,000 for professional services associated with the increased service level approved for the stormwater fund.
- $150,000 for a Rock Program associated with the increased level of service approved for stormwater services.
- $107,800 for a stormwater crew (2 fulltime positions) for the increased level of service approved for stormwater services.
- $87,000 for preventative maintenance, fleet replacement, and insurance consistent with allocated rates.
- $70,200 for a Public Works Inspector for utilities to assist with right of way encroachment permits.

Salary and benefit changes are due to pay adjustments allocated mid-FY24, decreased vacancies and/or reallocation of benefits applied by Human Resources.

For more information on the Stormwater Fund, see page E-36. For information on individual fees, see the Schedule of Fees and Charges in F-Other Information.

# Transportation & Public Works

## Appropriation Summary

| (All figures in $1,000s) | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Type** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Salary & Benefits | $5,234.5 | $6,145.8 | $6,840.5 | $6,667.9 | $522.1 | 8.5% |
| Operating | $3,030.4 | $3,393.8 | $4,156.6 | $4,082.4 | $688.6 | 20.3% |
| **Total** | $8,264.9 | $9,539.6 | $10,997.1 | $10,750.3 | $1,210.7 | 12.7% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Division** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| Administration | $660.7 | $722.7 | $765.0 | $765.0 | $42.3 | 5.9% |
| Traffic & Operations | $2,666.6 | $2,692.5 | $3,041.0 | $3,016.7 | $324.2 | 12.0% |
| Engineering | $696.9 | $755.9 | $729.9 | $727.2 | ($28.7) | -3.8% |
| Streets & Drainage | $2,310.2 | $3,100.8 | $3,634.2 | $3,414.4 | $313.6 | 10.1% |
| Storm Water Management | $1,930.5 | $2,267.7 | $2,827.0 | $2,827.0 | $559.3 | 24.7% |
| **Total** | $8,264.9 | $9,539.6 | $10,997.1 | $10,750.3 | $1,210.7 | 12.7% |

| | FY23 | FY24 | FY25 | FY25 | | |
|---|---|---|---|---|---|---|
| **Appropriations by Fund** | **Actual** | **Budget** | **Requested** | **Approved** | **$▲** | **%▲** |
| General Fund | $5,161.4 | $5,505.1 | $6,131.5 | $5,999.7 | $494.6 | 9.0% |
| Stormwater Fund | $3,103.5 | $4,034.5 | $4,865.6 | $4,750.6 | $716.1 | 17.7% |
| **Total** | $8,264.9 | $9,539.6 | $10,997.1 | $10,750.3 | $1,210.7 | 12.7% |

## Authorized Positions

| | | | FY25 | FY25 | |
|---|---|---|---|---|---|
| | **FY23** | **FY24** | **Requested** | **Approved** | **▲** |
| **Fulltime Authorized Positions** | 93 | 94 | 98 | 98 | 4 |

## Capital Budgets, 5-Year CIP and Project Forecast

(All figures in $1,000s)

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Transportation & Public Works* | | | | | | | |
| D-172 | | Pavement Maintenance Program | 480.2 | 2,400.0 | 2,496.0 | 28,670.0 | 65,667.0 |
| D-173 | | Signal Replacement | 294.2 | 200.0 | 1,058.0 | 7,214.0 | 11,830.0 |
| D-174 | | Upgrade Overhead Street Name Signs | 101.4 | 200.0 | 150.0 | 3,012.5 | 4,125.0 |
| D-175 | | Roadway Safety Devices Life Cycle Replacement | 115.3 | 100.0 | 403.0 | 2,235.0 | 4,177.0 |
| D-176 | N | Safe Routes to Schools | - | - | 244.8 | 979.2 | - |
| D-179 | | Decorative Crosswalk Maintenance | - | 26.0 | 26.0 | 108.0 | 165.0 |
| D-180 | | Bridge Improvement & Replacement Program | 209.1 | - | - | 909.0 | 2,734.0 |
| D-181 | | Stormwater Improvement Prog / Areawide | - | 100.0 | - | - | - |
| D-183 | N | Planning Preparation for TSPLOST 2026 | - | - | 60.0 | - | - |
| *Transportation & Public Works Total* | | | *1,200.3* | *3,026.0* | *4,437.8* | *43,127.7* | *88,698.0* |
| **Current Services Total** | | | **1,200.3** | **3,026.0** | **4,437.8** | **43,127.7** | **88,698.0** |
| **Additions & Improvements** | | | | | | | |
| *Transportation & Public Works* | | | | | | | |
| D-164 | N | Traffic Utilities Technician Truck | - | - | 50.0 | - | - |
| D-168 | | Local Road Improvement Projects | 45.7 | 250.0 | 125.0 | 540.0 | 700.0 |
| D-169 | | Sidewalk and Other Improvements | 20.8 | - | 40.0 | 380.0 | 1,000.0 |
| D-170 | | Pedestrian Safety and Traffic Calming Improvements | 21.8 | 30.0 | 40.0 | 255.0 | 425.0 |
| D-171 | N | Facilities Renovations and Updates | - | - | 39.5 | - | - |
| D-177 | | Traffic Data Collection | 2.0 | 25.0 | 30.0 | 190.0 | 300.0 |
| D-178 | | Expand Fiber Optic Cable Communications System | 42.2 | 25.0 | 40.0 | 200.0 | 300.0 |
| D-182 | | Bicycle Transportation Improvements | - | - | - | 430.0 | 1,000.0 |
| *Transportation & Public Works Total* | | | *132.5* | *330.0* | *364.5* | *1,995.0* | *3,725.0* |
| **Additions and Improvements Total** | | | **132.5** | **330.0** | **364.5** | **1,995.0** | **3,725.0** |
| **General Capital Projects Fund Total** | | | **1,332.7** | **3,356.0** | **4,802.3** | **45,122.7** | **92,423.0** |

(All figures in $1,000s)

| Stormwater Fund | | | FY23 Year End Balance | FY24 Budget | 5-Year CIP FY25 Approved | 5-Year CIP FY26-FY29 Proposed | 5-Year CIP FY30-FY34 Proposed |
|---|---|---|---|---|---|---|---|
| **Current Services** | | | | | | | |
| *Transportation & Public Works* | | | | | | | |
| D-181 | | Stormwater Improvement Prog / Areawide | - | 200.0 | 1,200.0 | 5,170.0 | 7,382.0 |
| D-167 | N | Utility Inspector Vehicle | - | - | 35.0 | - | - |
| **Current Services Total** | | | **-** | **200.0** | **1,235.0** | **5,170.0** | **7,382.0** |
| **Additions & Improvements** | | | | | | | |
| *Transportation & Public Works* | | | | | | | |
| D-165 | N | Maintenance of Non-HOA owned Single Family Residential Dete | - | - | 100.0 | 400.0 | 500.0 |
| D-166 | N | Stormwater Crew Truck | - | - | 55.0 | - | - |
| **Additions and Improvements Total** | | | **-** | **-** | **155.0** | **400.0** | **500.0** |
| **Stormwater Fund Total** | | | **-** | **200.0** | **1,390.0** | **5,570.0** | **7,882.0** |

# FY25 Capital Budget and Capital Improvement Plan

The Capital Improvement Plan (CIP) is a multi-year planning instrument used by Athens-Clarke County to identify capital projects and to coordinate the financing of these projects. Capital projects are undertaken to:

a) Maintain infrastructure and public facilities,
b) Promote economic development and enhance the quality of life,
c) Enhance the delivery of services,
d) Preserve community and historical assets and
e) Improve economically depressed areas and / or those areas with low and moderate income households.

For budgeting and accounting, a capital project is defined as an individual asset or project expenditure of at least $30,000 which has an expected useful life of three years or longer. It includes any vehicle requests that may increase the size of the fleet beyond its current authorized level. The Mayor and Commission must approve all capital projects and additions to the fleet.

The first year of the Capital Improvement Plan is the Capital Budget. When adopted by the Mayor and Commission, the Capital Budget formally authorizes the expenditure of funds for FY24 capital projects. Projects outlined in the remaining four years (FY26 – FY29) are for planning purposes only and are not authorized until included in an adopted Capital Budget. Furthermore, projects identified in years FY30–FY34 are listed to show a budget estimate for the next five years of future capital planning.

In accordance with the Government's fiscal policies, once approved, the appropriation balance carries forward until the project is completed or funds have been expended.

Capital requests are classified in either of two project categories:

a) Capital for Current Services (CS) and
b) Capital for Additional or Improved Services (A&I).

CS projects are designed to maintain the current capital base or the existing service level. A&I projects are intended to improve service levels or add to the capital base.

Expenditures (uses) proposed for the FY25 Capital Budget total $49.0 million (page D-2). General Capital Fund projects (page D-3) total $10.1 million. The remaining capital projects in the Enterprise, Internal Service and Special Revenue Funds total $39.0 million.

The FY25 Capital Budget and the Five-Year Capital Improvement Plan are summarized on pages D-3 to D-15. Detailed data sheets for individual projects begin on page D-17.

# Major Projects Capital Summary

**Capital Projects for Current Services**

| | | |
|---|---|---|
| **General Capital Projects Fund** | | |
| TPW | Pavement Maintenance Program | $ 2,496,000 |
| CS | Facilities Life Cycle Maintenance Program | $ 2,000,000 |
| FIRE | SCBAs | $ 500,000 |
| LS | Parks - R&M Existing Facilities | $ 500,000 |
| | Other General Capital Projects Fund | $ 4,672,800 |
| | Subtotal | $ 10,168,800 |
| **Fleet Replacement Fund** | | |
| CS | Fleet Replacement Program | $ 3,804,000 |
| **Stormwater Management Enterprise Fund** | | |
| TPW | Stormwater Improvement Prog / Areawide | $ 1,200,000 |
| TPW | Utility Inspector Vehicle | $ 35,000 |
| | Subtotal | $ 1,235,000 |
| **Water & Sewer Enterprise Fund** | | |
| PU | Rehabilitate and Replace Sewers | $ 20,000,000 |
| PU | Replace and Upgrade Facilities and Equipment | $ 3,942,107 |
| PU | Improve Water Supply Reliability | $ 3,000,000 |
| PU | W&S Lines - Additions and Improvements | $ 1,055,065 |
| PU | Meter and Water/Sewer Stub Additions | $ 551,668 |
| PU | Relocate Water & Sewer Lines for DOT Projects | $ 500,000 |
| PU | Investigate and Install Alternative Energy Generation | $ 500,000 |
| PU | Replace Water Meters | $ 400,000 |
| | Other Water & Sewer Ent Fund | $ 648,887 |
| | Subtotal | $ 30,597,727 |
| **Solid Waste Enterprise Fund** | | |
| SW | Replace Automated Refuse/Recycling Truck | $ 450,000 |
| SW | Replace Mini-Packer Trucks | $ 272,000 |
| | Other Solid Waste Enterprise Fund | $ 152,500 |
| | Subtotal | $ 874,500 |
| **Landfill Enterprise Fund** | | |
| SW | Replace Bulldozer | $ 175,000 |
| SW | Replace Loaders (Compost Operations) | $ 125,000 |
| | Other Landfill Ent Fund | $ 570,000 |
| | Subtotal | $ 870,000 |
| **All Other CS Projects** | | $ 210,000 |
| **Current Services - All Funds** | | **$ 47,760,027** |

**Capital Projects for Additions & Improvements**

| | | |
|---|---|---|
| **General Capital Projects Fund** | | |
| CS | Renovations/Space Allocation Plan | $ 250,000 |
| FIRE | EMS Equipment - Cardiac | $ 267,000 |
| SHE | Purchase X-ray Body Scanning System | $ 180,000 |
| HCD | Affirmatively Furthering Fair Housing (AFFH) Plan and S | $ 150,000 |
| FIRE | Renovate and Expand Fire Training Center | $ 100,000 |
| FIRE | Fire Inspector/Investigator, EMA Coordinator, and Edu | $ 80,000 |
| | Other General Capital Projects Fund | $ 1,362,000 |
| | Subtotal | $ 2,389,000 |
| **Water & Sewer Enterprise Fund** | | |
| PU | WRF Phosphorous Improvements | $ 500,000 |
| PU | Downtown Infrastructure Improvements | $ 250,000 |
| | Other Water & Sewer Ent Fund | $ 400,000 |
| | Subtotal | $ 1,150,000 |
| **Building Inspections Fund** | | |
| BI | Customer Service Counter Renovation | $ 100,000 |
| **Stormwater Management Enterprise Fund** | | |
| TPW | Maintenance of Non-HOA owned Single Family Reside | $ 100,000 |
| TPW | Stormwater Crew Truck | $ 55,000 |
| | Subtotal | $ 155,000 |
| **Hotel/Motel Fund** | | |
| CS | Downtown Enhancement Project | $ 60,000 |
| **Additions & Improvements - All Funds** | | **$ 3,854,000** |

**Total FY25 Approved Capital Budget** **$ 51,614,027**

# Capital Summary by Fund

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | | |
| *Transfers from General Fund* | | | | | 29,105.9 | 12,557.8 | 36,338.6 | 33,214.2 | 48,758.8 | 38,720.0 | 211,203.3 |
| **Total Sources** | | | | | **29,105.9** | **12,557.8** | **36,338.6** | **33,214.2** | **48,758.8** | **38,720.0** | **211,203.3** |
| **Uses:** | | | | | | | | | | | |
| *Current Services Projects Listed Below* | | | 7,405.3 | 10,714.5 | 18,725.1 | 10,168.8 | 24,239.1 | 25,505.2 | 40,941.8 | 35,910.4 | 198,304.2 |
| *Additions & Improvements Projects Listed Below* | | | 1,369.5 | 1,523.0 | 10,382.0 | 2,389.0 | 12,099.5 | 7,709.0 | 7,817.0 | 2,809.6 | 12,899.1 |
| **Total Uses** | | | **8,774.8** | **12,237.5** | **29,107.1** | **12,557.8** | **36,338.6** | **33,214.2** | **48,758.8** | **38,720.0** | **211,203.3** |
| **Change in Fund Balance** | | | | | - | - | - | - | - | - | - |
| **Current Services** | | | | | | | | | | | |
| *Airport* | | | | | | | | | | | |
| D-17 | | Maintain Airport Facilities and Equipment | 66.3 | 125.0 | 195.0 | 75.0 | 220.0 | 195.0 | 220.0 | 200.0 | 1,000.0 |
| D-19 | N | Purchase 4 Fire Service Self Contained Breathing Apparatuses | - | - | 38.0 | 38.0 | - | - | - | - | - |
| D-20 | N | Replace 2 Golf Carts | - | - | 40.0 | - | - | - | - | - | - |
| *Airport Total* | | | *66.3* | *125.0* | *273.0* | *113.0* | *220.0* | *195.0* | *220.0* | *200.0* | *1,000.0* |
| *Board of Elections* | | | | | | | | | | | |
| D-21 | | Election Equipment (In-person Voting Equipment and Absentee Ballot Processing) | - | 50.0 | - | - | 30.0 | - | - | - | - |
| *Board of Elections Total* | | | - | *50.0* | - | - | *30.0* | - | - | - | - |
| *Central Services* | | | | | | | | | | | |
| D-25 | | Facilities Life Cycle Maintenance Program | 377.2 | 3,000.0 | 3,934.0 | 2,000.0 | 4,476.1 | 2,504.3 | 3,955.7 | 1,216.7 | 7,352.2 |
| D-26 | | 800 MHz Subscriber Radio Life Cycle | 791.6 | 350.0 | 400.0 | 200.0 | 400.0 | 600.0 | 600.0 | 600.0 | 3,200.0 |
| D-27 | | 800 MHz Radio Infrastructure Replacement | 500.0 | 200.0 | 250.0 | 100.0 | 250.0 | 250.0 | 350.0 | 400.0 | 2,350.0 |
| D-28 | | Landscaping Equipment Life Cycle Replacement | 12.3 | 125.0 | 132.5 | 132.5 | 132.5 | 136.5 | 140.6 | 144.8 | 792.0 |
| D-30 | | Tree Hazard Reduction | 29.9 | 40.0 | 50.0 | 50.0 | 55.0 | 60.0 | 65.0 | 70.0 | 425.0 |
| D-34 | | Parking Lot Maintenance, Repair, & Expansion | 49.6 | - | 40.0 | 40.0 | 40.0 | 40.0 | 100.0 | 125.0 | 675.0 |
| D-35 | | Replace Internal Support Equipment | 69.1 | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 | 50.0 |
| D-36 | | Landscape & Community Tree Program | 7.7 | 15.0 | 15.0 | 15.0 | 15.0 | 20.0 | 20.0 | 20.0 | 160.0 |
| D-37 | | Parking Decks Life Cycle Replacement | 26.0 | 40.0 | 50.0 | - | 50.0 | 50.0 | 50.0 | 60.0 | 330.0 |
| D-39 | | Energy Management Improvements | 3.1 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 60.0 | 300.0 |
| D-40 | N | Infrastructure Not Covered by Insurance | - | - | 50.0 | 50.0 | 55.0 | 60.0 | 65.0 | 70.0 | 425.0 |
| D-46 | | Parking Facilities | 39.9 | - | 20.0 | - | 20.0 | 20.0 | 20.0 | 20.0 | 100.0 |
| *Central Services Total* | | | *1,906.3* | *3,810.0* | *4,981.5* | *2,627.5* | *5,533.6* | *3,780.8* | *5,406.3* | *2,796.5* | *16,159.2* |
| *Communications* | | | | | | | | | | | |
| D-49 | | Website & eGovernment Enhancements | 123.5 | 50.0 | 91.0 | 91.0 | 91.0 | 92.0 | 92.0 | 94.0 | 460.0 |
| D-50 | | ACTV & Multimedia Production Equipment | 99.9 | - | 25.0 | 25.0 | 25.0 | 25.0 | 25.0 | 25.0 | 125.0 |
| D-51 | N | Core Visual Identity Initiative | - | - | 100.0 | - | - | - | - | - | - |
| *Communications Total* | | | *223.4* | *50.0* | *216.0* | *116.0* | *116.0* | *117.0* | *117.0* | *119.0* | *585.0* |
| *Coroner* | | | | | | | | | | | |
| D-52 | N | Power Stretchers | - | - | 32.0 | 32.0 | - | - | - | - | - |
| *Coroner Total* | | | - | - | *32.0* | *32.0* | - | - | - | - | - |
| *Corrections* | | | | | | | | | | | |
| D-53 | | Food Service Equipment Life Cycle Replacement | 0.5 | 50.0 | 50.0 | 50.0 | 50.0 | 50.0 | 50.0 | 50.0 | 250.0 |
| *Corrections Total* | | | *0.5* | *50.0* | *50.0* | *50.0* | *50.0* | *50.0* | *50.0* | *50.0* | *250.0* |
| *Fire & Emergency Services* | | | | | | | | | | | |
| D-55 | | SCBAs | - | 200.0 | 500.0 | 500.0 | 500.0 | - | - | - | - |
| D-57 | | Hose & Nozzles | 225.0 | 25.0 | 50.0 | 30.0 | 50.0 | 50.0 | 50.0 | 50.0 | 200.0 |
| D-62 | | Replace Mobile Data Terminals | 38.3 | 40.0 | 50.0 | 50.0 | 50.0 | 50.0 | 50.0 | - | 250.0 |
| *Fire & Emergency Services Total* | | | *263.3* | *265.0* | *600.0* | *580.0* | *600.0* | *100.0* | *100.0* | *50.0* | *450.0* |
| *Information Technology* | | | | | | | | | | | |
| D-69 | | Information Technology Equipment Replacement Program | 120.7 | 400.0 | 500.0 | 300.0 | 850.0 | 600.0 | 850.0 | 600.0 | 3,230.0 |
| *Information Technology Total* | | | *120.7* | *400.0* | *500.0* | *300.0* | *850.0* | *600.0* | *850.0* | *600.0* | *3,230.0* |
| *Leisure Services* | | | | | | | | | | | |
| D-70 | | Parks - R&M Existing Facilities | 1,881.6 | 2,000.0 | 2,739.7 | 500.0 | 2,443.2 | 225.5 | 937.9 | 32.8 | 18,046.2 |
| D-71 | | Park Equipment - Replacement / Life Cycle | 180.9 | - | 804.7 | 400.0 | 237.7 | 239.6 | 300.7 | 31.1 | 1,612.7 |
| D-72 | | Bridge and Boardwalk Inspection and Replacement | 260.4 | - | 844.0 | - | 880.0 | 1,000.0 | 1,040.0 | 1,040.0 | 7,024.0 |
| D-73 | | Pavement Repair and Maintenance | 37.4 | - | 1,082.6 | - | 80.6 | - | - | 727.9 | 8,367.7 |
| D-74 | | Pool Repairs and Renovations | 440.6 | - | 576.2 | 250.0 | 45.9 | 234.4 | 108.0 | - | 340.6 |
| D-75 | N | Truck – SPLOST Ops: Beech Haven Park | - | - | 55.0 | - | - | - | - | - | - |
| D-77 | | Memorial Park Renovations | - | - | - | - | 1,519.0 | 4,665.5 | 4,665.5 | - | - |
| D-78 | | Improve Bear Hollow Zoo Exhibits & Visitor Amenities | - | - | - | - | - | - | - | - | 8,364.0 |
| D-79 | | Morton Theatre Fork Lift Replacement | - | - | - | - | 35.0 | - | - | - | - |
| D-81 | | Southeast Clarke Park Improvements | - | - | - | - | 2,330.0 | 7,158.5 | 7,158.5 | - | - |
| D-82 | | Create a Property Boundary Program | - | - | 50.0 | - | 50.0 | 50.0 | 50.0 | 50.0 | 250.0 |
| D-83 | | Ben Burton Park Repairs and Renovations | - | - | - | - | 2,223.8 | - | - | - | - |
| D-84 | | Bishop Park Renovations | - | - | - | - | - | - | - | 4,100.0 | 16,400.0 |
| D-85 | | Virginia Callaway-Cofer Walker Park Improvements | - | - | - | - | - | - | 2,000.0 | 3,220.0 | 3,220.0 |
| D-86 | | Dudley Park Improvements | - | - | - | - | - | - | - | 1,032.8 | 4,131.2 |
| D-87 | | Sandy Creek Park Improvements | - | - | - | - | - | - | - | 750.0 | 5,953.0 |
| D-88 | | Satterfield Park Improvements | - | - | - | - | - | - | - | - | 4,697.0 |

# Capital Summary by Fund

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|---|
| D-90 | | Cook's Trail Reroute and Conversion to Multi-Use Trail | - | - | - | - | - | - | 2,206.0 | 4,500.0 | 4,500.0 |
| D-91 | | Cooks Property Master Plan | - | - | - | - | - | - | - | 50.0 | - |
| D-92 | | Whitehall Shoals Visioning Plan | - | - | - | - | - | - | - | - | 30.0 |
| *Leisure Services Total* | | | *2,800.9* | *2,000.0* | *6,152.2* | *1,150.0* | *9,845.1* | *13,573.5* | *18,466.7* | *15,534.5* | *82,936.4* |
| *Other General Administration* | | | | | | | | | | | |
| D-94 | | Capital Budget Contingency | 394.3 | 100.0 | 100.0 | 100.0 | 100.0 | 200.0 | 200.0 | 250.0 | 1,000.0 |
| *Other General Administration Total* | | | *394.3* | *100.0* | *100.0* | *100.0* | *100.0* | *200.0* | *200.0* | *250.0* | *1,000.0* |
| *Planning & Zoning* | | | | | | | | | | | |
| D-97 | | Replace Large Format Printer (KIP) | - | - | 30.0 | 30.0 | - | - | - | - | - |
| *Planning & Zoning Total* | | | - | - | *30.0* | *30.0* | - | - | - | - | - |
| *Police Services* | | | | | | | | | | | |
| D-98 | N | Ballistic Plates (Level III) for Select Officers | - | - | 47.0 | 177.0 | - | - | - | - | 47.0 |
| D-99 | | Assigned Vehicle Program Enhancement | - | - | 325.5 | - | 325.5 | - | - | - | - |
| D-100 | | Replace Investigative Operations Vehicles | 1.5 | 70.0 | 70.0 | - | 70.0 | 70.0 | 70.0 | 70.0 | 350.0 |
| D-101 | | Motorcycle Replacement Program | 16.0 | 55.0 | 72.6 | 35.0 | 72.6 | 72.6 | 72.6 | 72.6 | 363.0 |
| D-102 | | Mobile Computing Replacement Program | 2.8 | 190.0 | 195.0 | 195.0 | 195.0 | 195.0 | 195.0 | 195.0 | 975.0 |
| D-103 | | ACCPD Network Server Replacement Lifecycle | 62.7 | 25.0 | 25.0 | 25.0 | 25.0 | 25.0 | 25.0 | 25.0 | 125.0 |
| D-104 | | LIDAR Speed Detection Equipment Replacement Cycle | 6.5 | 12.5 | 12.5 | 12.5 | 12.5 | 12.5 | 12.5 | 12.5 | 62.5 |
| D-106 | | Police Radio Battery & Microphone Replacement Cycle | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 | 215.0 |
| D-108 | | Replacement of Computer-Aided Dispatch (CAD) Workstations | - | 120.0 | - | - | - | - | - | 120.0 | 60.0 |
| D-109 | | E-911 Infrastructure Upgrades | - | 100.0 | - | - | - | - | - | 100.0 | - |
| D-110 | | Additional Rifles | - | 43.0 | - | - | - | - | - | - | 43.0 |
| D-111 | | Mobile Command Center Replacement | - | - | - | - | - | - | - | - | 850.0 |
| *Police Total* | | | *132.5* | *658.5* | *790.6* | *487.5* | *743.6* | *418.1* | *418.1* | *638.1* | *3,090.5* |
| *Sheriff* | | | | | | | | | | | |
| D-132 | | Public Safety Initiative -Equip Tech | 18.4 | 100.0 | 30.0 | - | 30.0 | 30.0 | 30.0 | - | 150.0 |
| D-134 | | Replace Mobile Data Computers | 76.0 | - | 30.0 | 30.0 | - | - | 30.0 | - | 30.0 |
| D-135 | | Replace Courthouse Security Equipment | 60.0 | - | 75.0 | 75.0 | - | - | - | - | 75.0 |
| D-136 | | Replace Prisoner Transport Bus | - | - | - | - | - | - | - | - | 250.0 |
| *Sheriff Total* | | | *154.4* | *100.0* | *135.0* | *105.0* | *30.0* | *30.0* | *60.0* | - | *505.0* |
| *Solicitor* | | | | | | | | | | | |
| D-138 | N | Purchase Investigator Hybrid SUV | - | - | 40.0 | 40.0 | - | - | - | - | - |
| *Solicitor Total* | | | - | - | *40.0* | *40.0* | - | - | - | - | - |
| *Transit* | | | | | | | | | | | |
| D-162 | | Matching Funds for Transit Capital Improvement Grants | 142.5 | 80.0 | - | - | 80.0 | 80.0 | - | - | 400.0 |
| *Transit Total* | | | *142.5* | *80.0* | - | - | *80.0* | *80.0* | - | - | *400.0* |
| *Transportation & Public Works* | | | | | | | | | | | |
| D-172 | | Pavement Maintenance Program | 480.2 | 2,400.0 | 2,496.0 | 2,496.0 | 3,336.0 | 3,469.0 | 10,771.0 | 11,094.0 | 65,667.0 |
| D-173 | | Signal Replacement | 294.2 | 200.0 | 1,058.0 | 1,058.0 | 1,457.0 | 1,494.0 | 2,100.0 | 2,163.0 | 11,830.0 |
| D-174 | | Upgrade Overhead Street Name Signs | 101.4 | 200.0 | 550.0 | 150.0 | 550.0 | 675.0 | 825.0 | 962.5 | 4,125.0 |
| D-175 | | Roadway Safety Devices Life Cycle Replacement | 115.3 | 100.0 | 403.0 | 403.0 | 427.0 | 452.0 | 678.0 | 678.0 | 4,177.0 |
| D-176 | N | Safe Routes to Schools | - | - | 244.8 | 244.8 | 244.8 | 244.8 | 244.8 | 244.8 | - |
| D-179 | | Decorative Crosswalk Maintenance | - | 26.0 | 26.0 | 26.0 | 26.0 | 26.0 | 26.0 | 30.0 | 165.0 |
| D-180 | | Bridge Improvement & Replacement Program | 209.1 | - | - | - | - | - | 409.0 | 500.0 | 2,734.0 |
| D-181 | | Stormwater Improvement Prog / Areawide | - | 100.0 | - | - | - | - | - | - | - |
| D-183 | N | Planning Preparation for TSPLOST 2026 | - | - | - | 60.0 | - | - | - | - | - |
| *Transportation & Public Works Total* | | | *1,200.3* | *3,026.0* | *4,824.9* | *4,437.8* | *6,040.8* | *6,360.8* | *15,053.8* | *15,672.3* | *88,698.0* |
| **Current Services Total** | | | **7,405.3** | **10,714.5** | **18,725.1** | **10,168.8** | **24,239.1** | **25,505.2** | **40,941.8** | **35,910.4** | **198,304.2** |

# Capital Summary by Fund

| General Capital Projects Fund | | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Additions & Improvements** | | | | | | | | | | | |
| *Airport* | | | | | | | | | | | |
| D-18 | N | Install Airport Security and Monitoring System | - | - | 35.0 | - | - | - | - | - | - |
| *Airport Total* | | | - | - | *35.0* | - | - | - | - | - | - |
| *Budget & Strategic Analysis* | | | | | | | | | | | |
| D-22 | N | Oblique & Certified orthoimagery | - | - | 40.0 | 40.0 | 40.0 | 40.0 | 40.0 | 40.0 | 40.0 |
| *Budget & Strategic Analysis Total* | | | - | - | *40.0* | *40.0* | *40.0* | *40.0* | *40.0* | *40.0* | *40.0* |
| *Central Services* | | | | | | | | | | | |
| D-29 | | Renovations/Space Allocation Plan | 378.5 | 235.0 | 300.0 | 250.0 | 300.0 | 300.0 | 300.0 | 300.0 | 1,500.0 |
| D-33 | N | Facilities Rehabilitation Crew Electric Truck | - | - | 81.0 | 81.0 | - | - | - | - | - |
| D-43 | | Additional Rural Roadside Mowing Crew | - | - | 88.0 | - | 88.0 | 88.0 | 88.0 | - | - |
| D-44 | | Urban Forestry Crew | - | - | 110.0 | - | 115.0 | 115.0 | 120.0 | 65.0 | - |
| D-45 | | Downtown Enhancement Project | 284.8 | - | - | - | - | - | - | - | - |
| D-47 | | Clean Tools Initiative | 75.0 | - | 75.0 | 35.0 | 75.0 | - | - | - | - |
| *Central Services Total* | | | *738.3* | *235.0* | *654.0* | *366.0* | *578.0* | *503.0* | *508.0* | *365.0* | *1,500.0* |
| *Clerk of Courts* | | | | | | | | | | | |
| D-48 | | Deed Indexing | - | 50.0 | 177.0 | 50.0 | 120.0 | 120.0 | 120.0 | 120.0 | - |
| *Clerk of Courts Total* | | | - | *50.0* | *177.0* | *50.0* | *120.0* | *120.0* | *120.0* | *120.0* | - |
| *Fire & Emergency Services* | | | | | | | | | | | |
| D-56 | | Construct Fire Station 1, Vehicle Shop & Headquarters | - | - | 6,500.0 | - | 6,500.0 | - | - | - | - |
| D-58 | | Furniture and Appliance Replacement for Fire Stations, Training Center and Headquarters | - | - | 75.0 | 75.0 | 75.0 | 75.0 | 75.0 | 75.0 | 375.0 |
| D-59 | | Fire Inspector/Investigator, EMA Coordinator, and Education/Outreach Coordinator Vehicles | - | 100.0 | 225.0 | 80.0 | - | - | - | - | - |
| D-60 | | Renovate and Expand Fire Training Center | 100.0 | - | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| D-61 | | Firefighter Wellness and Fitness Equipment | - | - | 45.0 | 45.0 | 45.0 | 45.0 | 45.0 | 45.0 | 225.0 |
| D-63 | | Construct Emergency Operations Center | 100.0 | - | 500.0 | - | 500.0 | - | - | - | - |
| D-64 | | Lawn Maintenance Equipment | - | - | 17.0 | 17.0 | 17.0 | 17.0 | 17.0 | 17.0 | 85.0 |
| D-65 | | Diversity and Workforce Development Project | - | - | 12.0 | 12.0 | 12.0 | 12.0 | - | - | 110.0 |
| D-66 | | EMS Equipment - Cardiac | 30.0 | 333.0 | 333.0 | 267.0 | 333.0 | 333.0 | 333.0 | 333.0 | 666.0 |
| *Fire & Emergency Services Total* | | | *230.0* | *433.0* | *7,807.0* | *596.0* | *7,582.0* | *582.0* | *570.0* | *570.0* | *1,561.0* |
| *Housing & Community Development* | | | | | | | | | | | |
| D-67 | N | Affirmatively Furthering Fair Housing (AFFH) Plan and 5-Year Co | - | - | 150.0 | 150.0 | - | - | - | - | 150.0 |
| D-68 | N | Center for Racial Justice and Black Futures | - | - | 100.0 | 100.0 | - | - | - | - | - |
| *Housing & Community Development Total* | | | - | - | *250.0* | *250.0* | - | - | - | - | *150.0* |
| *Leisure Services* | | | | | | | | | | | |
| D-76 | N | Truck – Facility & Park Maintenance | - | - | 70.0 | - | - | - | - | - | - |
| D-80 | | Trails & Open Spaces Compact Track Loader Equipment | - | - | - | - | 35.0 | - | - | - | - |
| D-89 | | New Athens Creative Theatre Facility | - | - | - | - | 2,500.0 | 5,027.5 | 5,027.5 | - | - |
| D-93 | | Public Art Program | 97.1 | 25.0 | 30.0 | 20.0 | 30.0 | 30.0 | 30.0 | 30.0 | 150.0 |
| *Leisure Services Total* | | | *97.1* | *25.0* | *100.0* | *20.0* | *2,565.0* | *5,057.5* | *5,057.5* | *30.0* | *150.0* |
| *People & Belonging* | | | | | | | | | | | |
| D-95 | N | Justice and Memory Project Signage | - | - | 50.0 | 50.0 | - | - | - | - | - |
| *People & Belonging Total* | | | - | - | *50.0* | *50.0* | - | - | - | - | - |
| *Planning & Zoning* | | | | | | | | | | | |
| D-96 | | Comprehensive Plan Five/Ten Year Update | 44.1 | 150.0 | - | - | 150.0 | 100.0 | - | - | - |
| *Planning & Zoning Total* | | | *44.1* | *150.0* | - | - | *150.0* | *100.0* | - | - | - |
| *Police Services* | | | | | | | | | | | |
| D-105 | N | All-Terrain Vehicles (ATVs) for Police Operations | - | - | 15.0 | - | - | - | - | - | - |
| D-107 | | Emergency Medical Dispatch (EMD) Program | - | 100.0 | - | - | - | - | - | 100.0 | - |
| *Police Total* | | | - | *100.0* | *15.0* | - | - | - | - | *100.0* | - |
| *Sheriff* | | | | | | | | | | | |
| D-130 | | Acquire Additional Jail, Field and Administration Vehicles | - | - | 350.0 | - | 250.0 | 150.0 | - | - | - |
| D-131 | | Purchase of a Vehicle for the Roadway Emergency Services (RESQ) Unit | - | - | 72.0 | - | - | - | - | - | - |
| D-133 | | Purchase X-ray Body Scanning System | - | - | 180.0 | 180.0 | - | - | - | - | 40.0 |
| D-137 | | Purchase a Virtual Reality Training System | 22.5 | - | 22.5 | 22.5 | 22.5 | 22.5 | 22.5 | 5.6 | 28.1 |
| *Sheriff Total* | | | *22.5* | - | *624.5* | *202.5* | *272.5* | *172.5* | *22.5* | *5.6* | *68.1* |
| *Solid Waste* | | | | | | | | | | | |
| D-156 | N | Boom Truck | - | - | - | 300.0 | - | - | - | - | - |
| *Solid Waste Total* | | | - | - | - | *300.0* | - | - | - | - | - |
| *Superior Court* | | | | | | | | | | | |
| D-157 | N | Additional Probation Services Vehicles | - | - | 120.0 | - | - | - | - | - | - |
| *Superior Court Total* | | | - | - | *120.0* | - | - | - | - | - | - |

# Capital Summary by Fund

| General Capital Projects Fund | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|
| *Sustainability* | | | | | | | | | | |
| D-158 | Purchase a Full Electric Pick Up Truck for Sustainability Office | - | - | 75.0 | - | - | - | - | 75.0 | - |
| D-159 | Solar and Energy Program | - | 100.0 | 50.0 | 50.0 | 200.0 | 200.0 | 200.0 | 200.0 | 500.0 |
| D-160 | Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency | - | 100.0 | 100.0 | 100.0 | 100.0 | 200.0 | 250.0 | 250.0 | 2,900.0 |
| D-161 | Natural Area Rehabilitation and Management Program | 75.0 | - | - | - | 212.0 | 364.0 | 364.0 | 364.0 | 2,155.0 |
| *Sustainability Total* | | *75.0* | *200.0* | *225.0* | *150.0* | *512.0* | *764.0* | *814.0* | *889.0* | *5,555.0* |
| *Transit* | | | | | | | | | | |
| D-163 | Update Transit Plans and Transit Studies | 30.0 | - | - | - | - | 30.0 | - | - | 150.0 |
| *Transit Total* | | *30.0* | - | - | - | - | *30.0* | - | - | *150.0* |
| *Transportation & Public Works* | | | | | | | | | | |
| D-164 | N Traffic Utilities Technician Truck | - | - | 50.0 | 50.0 | - | - | - | - | - |
| D-168 | Local Road Improvement Projects | 45.7 | 250.0 | 125.0 | 125.0 | 130.0 | 130.0 | 140.0 | 140.0 | 700.0 |
| D-169 | Sidewalk and Other Improvements | 20.8 | - | 40.0 | 40.0 | 40.0 | 40.0 | 150.0 | 150.0 | 1,000.0 |
| D-170 | Pedestrian Safety and Traffic Calming Improvements | 21.8 | 30.0 | 40.0 | 40.0 | 40.0 | 60.0 | 75.0 | 80.0 | 425.0 |
| D-171 | N Facilities Renovations and Updates | - | - | 39.5 | 39.5 | - | - | - | - | - |
| D-177 | Traffic Data Collection | 2.0 | 25.0 | 30.0 | 30.0 | 30.0 | 40.0 | 60.0 | 60.0 | 300.0 |
| D-178 | Expand Fiber Optic Cable Communications System | 42.2 | 25.0 | 40.0 | 40.0 | 40.0 | 40.0 | 60.0 | 60.0 | 300.0 |
| D-182 | Bicycle Transportation Improvements | - | - | - | - | - | 30.0 | 200.0 | 200.0 | 1,000.0 |
| *Transportation & Public Works Total* | | *132.5* | *330.0* | *434.5* | *364.5* | *280.0* | *340.0* | *685.0* | *690.0* | *3,725.0* |
| **Additions and Improvements Total** | | **1,369.5** | **1,523.0** | **10,382.0** | **2,389.0** | **12,099.5** | **7,709.0** | **7,817.0** | **2,809.6** | **12,899.1** |
| **General Capital Projects Fund Total** | | **8,774.8** | **12,237.5** | **29,107.1** | **12,557.8** | **36,338.6** | **33,214.2** | **48,758.8** | **38,720.0** | **211,203.3** |

# Capital Summary by Fund

| Building Inspection Fund | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | |
| *Beginning Fund Balance (Estimate)* | | | 4,193.4 | 4,193.4 | 4,093.4 | 4,093.4 | 4,093.4 | 4,093.4 | 4,093.4 |
| **Total Sources** | | | **4,193.4** | **4,193.4** | **4,093.4** | **4,093.4** | **4,093.4** | **4,093.4** | **4,093.4** |
| **Uses:** | | | | | | | | | |
| *Additions & Improvements Projects Listed Below* | - | - | 100.0 | 100.0 | - | - | - | - | - |
| **Total Uses** | **-** | **-** | **100.0** | **100.0** | **-** | **-** | **-** | **-** | **-** |
| **Year End Building Inspection Fund Balance** | | | **4,093.4** | **4,093.4** | **4,093.4** | **4,093.4** | **4,093.4** | **4,093.4** | **4,093.4** |
| **Additions & Improvements** | | | | | | | | | |
| Building Inspections | | | | | | | | | |
| D-23 N Customer Service Counter Renovation | - | - | 100.0 | 100.0 | - | - | - | - | - |
| **Additions and Improvements Total** | **-** | **-** | **100.0** | **100.0** | **-** | **-** | **-** | **-** | **-** |
| **Building Inspection Fund Total** | **-** | **-** | **100.0** | **100.0** | **-** | **-** | **-** | **-** | **-** |

# Capital Summary by Fund

| Economic Development Fund | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | |
| *Beginning Fund Balance* | | | | 1,061.2 | 1,061.2 | 1,061.2 | 1,211.2 | 1,211.2 | 1,211.2 | 1,211.2 |
| *Transfers from General Fund* | | | | 750.0 | - | 500.0 | 350.0 | 350.0 | 350.0 | 1,750.0 |
| **Total Sources** | | | | **1,811.2** | **1,061.2** | **1,561.2** | **1,561.2** | **1,561.2** | **1,561.2** | **2,961.2** |
| **Uses:** | | | | | | | | | | |
| *Current Services Projects Listed Below* | | - | - | - | - | - | - | - | - | - |
| *Additions & Improvements Projects Listed Below* | | 1,558.8 | 500.0 | 750.0 | - | 350.0 | 350.0 | 350.0 | 350.0 | 1,750.0 |
| **Total Uses** | | **1,558.8** | **500.0** | **750.0** | **-** | **350.0** | **350.0** | **350.0** | **350.0** | **1,750.0** |
| **Year End Economic Development Fund Reserve** | | | | **1,061.2** | **1,061.2** | **1,211.2** | **1,211.2** | **1,211.2** | **1,211.2** | **1,211.2** |
| **Additions & Improvements** | | | | | | | | | | |
| *Economic Development* | | | | | | | | | | |
| D-54 | Economic Development Capital Program | 1,558.8 | 500.0 | 750.0 | - | 350.0 | 350.0 | 350.0 | 350.0 | 1,750.0 |
| **Additions and Improvements Total** | | **1,558.8** | **500.0** | **750.0** | **-** | **350.0** | **350.0** | **350.0** | **350.0** | **1,750.0** |
| **Economic Development Fund Total** | | **1,558.8** | **500.0** | **750.0** | **-** | **350.0** | **350.0** | **350.0** | **350.0** | **1,750.0** |

# Capital Summary by Fund

| Fleet Management Fund | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | |
| *Beginning Unrestricted Net Position (Estimate)* | | | 779.3 | 779.3 | 734.3 | 689.3 | 644.3 | 599.3 | 539.3 |
| *Current Year Operating Revenues* | | | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 75.0 |
| **Total Sources** | | | **794.3** | **794.3** | **749.3** | **704.3** | **659.3** | **614.3** | **614.3** |
| **Uses:** | | | | | | | | | |
| *Current Services Projects Listed Below* | 55.3 | 50.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 75.0 | 390.0 |
| *Additions & Improvements Projects Listed Below* | - | - | - | - | - | - | - | - | - |
| **Total Uses** | **55.3** | **50.0** | **60.0** | **60.0** | **60.0** | **60.0** | **60.0** | **75.0** | **390.0** |
| **Year End Fleet Management Fund Unrestricted Net Position** | | | **734.3** | **734.3** | **689.3** | **644.3** | **599.3** | **539.3** | **224.3** |
| **Current Services** | | | | | | | | | |
| *Central Services* | | | | | | | | | |
| D-31 Upgrade Fuel Sites | 15.3 | 35.0 | 25.0 | 25.0 | 20.0 | 20.0 | 20.0 | 30.0 | 150.0 |
| D-32 Fleet Management Shop Equipment Life Cycle Replacement | 40.0 | 15.0 | 35.0 | 35.0 | 40.0 | 40.0 | 40.0 | 45.0 | 240.0 |
| **Current Services Total** | **55.3** | **50.0** | **60.0** | **60.0** | **60.0** | **60.0** | **60.0** | **75.0** | **390.0** |
| **Fleet Management Fund Total** | **55.3** | **50.0** | **60.0** | **60.0** | **60.0** | **60.0** | **60.0** | **75.0** | **390.0** |

# Capital Summary by Fund

| Fleet Replacement Fund | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | |
| *Transfers from Other Funds* | | | 1,304.9 | 1,304.0 | | | | | |
| *Current Year Operating Revenues* | | | 2,500.0 | 2,500.0 | 4,865.4 | 5,011.3 | 5,161.7 | 5,316.5 | 29,072.8 |
| **Total Sources** | | | **3,804.9** | **3,804.0** | **4,865.4** | **5,011.3** | **5,161.7** | **5,316.5** | **29,072.8** |
| **Uses:** | | | | | | | | | |
| *Current Services Projects Listed Below* | - | 5,200.8 | 3,804.9 | 3,804.0 | 4,865.4 | 5,011.3 | 5,161.7 | 5,316.5 | 29,072.8 |
| *Additions & Improvements Projects Listed Below* | - | - | - | - | - | - | - | - | - |
| **Total Uses** | **-** | **5,200.8** | **3,804.9** | **3,804.0** | **4,865.4** | **5,011.3** | **5,161.7** | **5,316.5** | **29,072.8** |
| **Year End Fleet Replacement Fund Unrestricted Net Position** | | | - | - | - | - | - | - | - |
| **Current Services** | | | | | | | | | |
| *Central Services* | | | | | | | | | |
| D-24 Fleet Replacement Program | - | 5,200.8 | 3,804.9 | 3,804.0 | 4,865.4 | 5,011.3 | 5,161.7 | 5,316.5 | 29,072.8 |
| **Current Services Total** | **-** | **5,200.8** | **3,804.9** | **3,804.0** | **4,865.4** | **5,011.3** | **5,161.7** | **5,316.5** | **29,072.8** |
| **Fleet Replacement Fund Total** | **-** | **5,200.8** | **3,804.9** | **3,804.0** | **4,865.4** | **5,011.3** | **5,161.7** | **5,316.5** | **29,072.8** |

# Capital Summary by Fund

| Hotel/Motel Fund | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | |
| *Beginning Fund Balance* | | | | 688.6 | 688.6 | 628.6 | 568.6 | 493.6 | 418.6 | 358.6 |
| *Current Year Operating Revenue* | | | | 55.0 | 55.0 | 55.0 | 55.0 | 55.0 | 70.0 | 200.0 |
| **Total Sources** | | | | **743.6** | **743.6** | **683.6** | **623.6** | **548.6** | **488.6** | **558.6** |
| **Uses:** | | | | | | | | | | |
| *Current Services Projects Listed Below* | | 55.1 | 55.0 | 55.0 | 55.0 | 55.0 | 70.0 | 70.0 | 70.0 | 480.0 |
| *Additions & Improvements Projects Listed Below* | | - | - | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 300.0 |
| **Total Uses** | | **55.1** | **55.0** | **115.0** | **115.0** | **115.0** | **130.0** | **130.0** | **130.0** | **780.0** |
| **Year End Hotel/Motel Fund Ending Balance** | | | | **628.6** | **628.6** | **568.6** | **493.6** | **418.6** | **358.6** | **(221.4)** |
| **Current Services** | | | | | | | | | | |
| *Central Services* | | | | | | | | | | |
| D-36 | Landscape & Community Tree Program | 8.3 | 15.0 | 15.0 | 15.0 | 15.0 | 20.0 | 20.0 | 20.0 | 160.0 |
| D-41 | Community Events Program | 46.8 | 40.0 | 40.0 | 40.0 | 40.0 | 50.0 | 50.0 | 50.0 | 320.0 |
| **Current Services Total** | | **55.1** | **55.0** | **55.0** | **55.0** | **55.0** | **70.0** | **70.0** | **70.0** | **480.0** |
| **Additions & Improvements** | | | | | | | | | | |
| *Central Services* | | | | | | | | | | |
| D-45 | Downtown Enhancement Project | - | - | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 300.0 |
| **Additions and Improvements Total** | | **-** | **-** | **60.0** | **60.0** | **60.0** | **60.0** | **60.0** | **60.0** | **300.0** |
| **Hotel/Motel Fund Total** | | **55.1** | **55.0** | **115.0** | **115.0** | **115.0** | **130.0** | **130.0** | **130.0** | **780.0** |

# Capital Summary by Fund

| Internal Support Fund | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | |
| *Beginning Unrestricted Net Position (Estimate)* | | | | 230.5 | 230.5 | 230.5 | 225.5 | 170.5 | 90.5 | 45.5 |
| *Current Year Operating Revenues* | | | | 95.0 | 95.0 | 95.0 | 95.0 | 100.0 | 150.0 | 750.0 |
| **Total Sources** | | | | **325.5** | **325.5** | **325.5** | **320.5** | **270.5** | **240.5** | **795.5** |
| **Uses:** | | | | | | | | | | |
| *Current Services Projects Listed Below* | | 353.5 | 95.0 | 95.0 | 95.0 | 100.0 | 150.0 | 180.0 | 195.0 | 1,035.0 |
| *Additions & Improvements Projects Listed Below* | | - | - | - | - | - | - | - | - | - |
| **Total Uses** | | **353.5** | **95.0** | **95.0** | **95.0** | **100.0** | **150.0** | **180.0** | **195.0** | **1,035.0** |
| **Year End Internal Support Fund Unrestricted Net Position** | | | | **230.5** | **230.5** | **225.5** | **170.5** | **90.5** | **45.5** | **(239.5)** |
| **Current Services** | | | | | | | | | | |
| *Central Services* | | | | | | | | | | |
| D-26 | 800 MHz Subscriber Radio Life Cycle | 50.0 | - | - | - | - | - | - | - | - |
| D-27 | 800 MHz Radio Infrastructure Replacement | - | - | - | - | - | 50.0 | 75.0 | 75.0 | 500.0 |
| D-35 | Replace Internal Support Equipment | 129.4 | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 75.0 |
| D-38 | Telephone System Life Cycle Replacement | 123.1 | 55.0 | 55.0 | 55.0 | 55.0 | 55.0 | 55.0 | 55.0 | 275.0 |
| D-42 | Mobile Communications Van Equipment Replacement | 51.0 | 25.0 | 25.0 | 25.0 | 30.0 | 30.0 | 35.0 | 50.0 | 185.0 |
| **Current Services Total** | | **353.5** | **95.0** | **95.0** | **95.0** | **100.0** | **150.0** | **180.0** | **195.0** | **1,035.0** |
| **Internal Support Fund Total** | | **353.5** | **95.0** | **95.0** | **95.0** | **100.0** | **150.0** | **180.0** | **195.0** | **1,035.0** |

# Capital Summary by Fund

| Landfill Fund | | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | | |
| *Beginning Unrestricted Net Position (Estimate)* | | | | | (2,386.0) | (2,386.0) | (2,806.0) | (2,896.0) | (2,996.0) | (3,088.0) | (3,095.0) |
| *Current Year Operating Revenues* | | | | | 450.0 | 450.0 | 450.0 | 450.0 | 450.0 | 450.0 | 2,250.0 |
| *Landfill Closure Revenue* | | | | | - | - | - | - | - | - | 2,500.0 |
| **Total Sources** | | | | | **(1,936.0)** | **(1,936.0)** | **(2,356.0)** | **(2,446.0)** | **(2,546.0)** | **(2,638.0)** | **1,655.0** |
| **Uses:** | | | | | | | | | | | |
| *Current Services Projects Listed Below* | | | 1,034.8 | 1,253.0 | 870.0 | 870.0 | 540.0 | 550.0 | 542.0 | 457.0 | 6,848.0 |
| *Additions & Improvements Projects Listed Below* | | | - | - | - | - | - | - | - | - | - |
| **Total Uses** | | | **1,034.8** | **1,253.0** | **870.0** | **870.0** | **540.0** | **550.0** | **542.0** | **457.0** | **6,848.0** |
| **Year End Landfill Fund Unrestricted Net Position** | | | | | **(2,806.0)** | **(2,806.0)** | **(2,896.0)** | **(2,996.0)** | **(3,088.0)** | **(3,095.0)** | **(5,193.0)** |
| **Current Services** | | | | | | | | | | | |
| *Solid Waste* | | | | | | | | | | | |
| D-139 | N | Materials Recycling Facility (MRF) Equipment and Improvement | - | - | 90.0 | 90.0 | 60.0 | 40.0 | 12.0 | 12.0 | 48.0 |
| D-140 | | Replace Trash Compactor | 27.5 | 450.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| D-141 | | Replace Bulldozer | 21.0 | 175.0 | 175.0 | 175.0 | 175.0 | 175.0 | 175.0 | 175.0 | 280.0 |
| D-142 | | Belt Replacements for RMPF | - | 80.0 | 100.0 | 100.0 | - | - | - | - | - |
| D-143 | | Replace Loaders (Compost Operations) | 150.0 | 125.0 | 125.0 | 125.0 | 125.0 | 125.0 | 125.0 | - | - |
| D-144 | | Replace Road Tractor | 134.0 | 100.0 | 100.0 | 100.0 | - | - | - | - | - |
| D-145 | | Replace Roll-Off Container Trucks | 190.1 | 103.0 | 80.0 | 80.0 | 80.0 | 80.0 | 50.0 | 50.0 | 210.0 |
| D-146 | | Replace Dump Truck (25 yard articulating) | 132.2 | - | - | - | - | 30.0 | 80.0 | 80.0 | 180.0 |
| D-147 | | Replace Track Excavator | 180.0 | 120.0 | - | - | - | - | - | - | 300.0 |
| D-148 | | Purchase Skid Steer (Compost Loading) | - | - | - | - | - | - | - | 40.0 | 80.0 |
| D-149 | | Closure of Landfill- Phase 1 & 2 Areas | - | - | - | - | - | - | - | - | 5,000.0 |
| D-150 | | Landfill Well Construction | 200.0 | 100.0 | 100.0 | 100.0 | - | - | - | - | - |
| D-151 | | Replace Trommel Screen in Compost Operations | - | - | - | - | - | - | - | - | 250.0 |
| **Current Services Total** | | | **1,034.8** | **1,253.0** | **870.0** | **870.0** | **540.0** | **550.0** | **542.0** | **457.0** | **6,848.0** |
| **Landfill Fund Total** | | | **1,034.8** | **1,253.0** | **870.0** | **870.0** | **540.0** | **550.0** | **542.0** | **457.0** | **6,848.0** |

# Capital Summary by Fund

| Solid Waste Fund | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | |
| *Beginning Unrestricted Net Position (Estimate)* | | | | (234.7) | (234.7) | (709.2) | (1,115.7) | (1,518.6) | (1,644.7) | (1,454.7) |
| *Current Year Operating Revenues* | | | | 400.0 | 400.0 | 450.0 | 450.0 | 450.0 | 450.0 | 2,250.0 |
| **Total Sources** | | | | **165.3** | **165.3** | **(259.2)** | **(665.7)** | **(1,068.6)** | **(1,194.7)** | **795.3** |
| **Uses:** | | | | | | | | | | |
| *Current Services Projects Listed Below* | | | | 874.5 | 874.5 | 856.5 | 852.9 | 576.1 | 260.0 | 1,338.0 |
| *Additions & Improvements Projects Listed Below* | | | | - | - | - | - | - | - | - |
| **Total Uses** | | | | **874.5** | **874.5** | **856.5** | **852.9** | **576.1** | **260.0** | **1,338.0** |
| **Year End Solid Waste Fund Unrestricted Net Position** | | | | **(709.2)** | **(709.2)** | **(1,115.7)** | **(1,518.6)** | **(1,644.7)** | **(1,454.7)** | **(542.7)** |
| **Current Services** | | | | | | | | | | |
| *Solid Waste* | | | | | | | | | | |
| D-152 | Replace Automated Refuse/Recycling Truck | 196.6 | 471.0 | 450.0 | 450.0 | 450.0 | 450.0 | 450.0 | 260.0 | 620.0 |
| D-153 | Replace Commercial Dumpster Collection Front-end Loader | 231.5 | 233.0 | 122.5 | 122.5 | 248.5 | 244.9 | 126.1 | - | 276.0 |
| D-154 | Replace Mini-Packer Trucks | 217.6 | 212.0 | 272.0 | 272.0 | 158.0 | 158.0 | - | - | 442.0 |
| D-155 | Dumpsters and Roll Carts | 0.7 | 30.0 | 30.0 | 30.0 | - | - | - | - | - |
| **Current Services Total** | | **646.3** | **946.0** | **874.5** | **874.5** | **856.5** | **852.9** | **576.1** | **260.0** | **1,338.0** |
| **Solid Waste Fund Total** | | **646.3** | **946.0** | **874.5** | **874.5** | **856.5** | **852.9** | **576.1** | **260.0** | **1,338.0** |

# Capital Summary by Fund

| Stormwater Fund | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | |
| *Beginning Unrestricted Net Position (Estimate)* | | | 1,676.3 | 1,676.3 | 636.3 | (524.7) | (1,722.7) | (2,958.7) | (4,233.7) |
| *Current Year Operating Revenues* | | | 350.0 | 350.0 | 175.0 | 175.0 | 175.0 | 175.0 | 875.0 |
| **Total Sources** | | | **2,026.3** | **2,026.3** | **811.3** | **(349.7)** | **(1,547.7)** | **(2,783.7)** | **(3,358.7)** |
| **Uses:** | | | | | | | | | |
| *Current Services Projects Listed Below* | - | 200.0 | 1,200.0 | 1,235.0 | 1,236.0 | 1,273.0 | 1,311.0 | 1,350.0 | 7,382.0 |
| *Additions & Improvements Projects Listed Below* | - | - | 100.0 | 155.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| **Total Uses** | **-** | **200.0** | **1,300.0** | **1,390.0** | **1,336.0** | **1,373.0** | **1,411.0** | **1,450.0** | **7,882.0** |
| **Year End Stormwater Fund Unrestricted Net Position** | | | **726.3** | **636.3** | **(524.7)** | **(1,722.7)** | **(2,958.7)** | **(4,233.7)** | **(11,240.7)** |
| **Current Services** | | | | | | | | | |
| *Transportation & Public Works* | | | | | | | | | |
| D-181 Stormwater Improvement Prog / Areawide | - | 200.0 | 1,200.0 | 1,200.0 | 1,236.0 | 1,273.0 | 1,311.0 | 1,350.0 | 7,382.0 |
| D-167 N Utility Inspector Vehicle | - | - | 35.0 | 35.0 | - | - | - | - | - |
| **Current Services Total** | **-** | **200.0** | **1,200.0** | **1,235.0** | **1,236.0** | **1,273.0** | **1,311.0** | **1,350.0** | **7,382.0** |
| **Additions & Improvements** | | | | | | | | | |
| *Transportation & Public Works* | | | | | | | | | |
| D-165 N Maintenance of Non-HOA owned Single Family Residential Dete | - | - | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| D-166 N Stormwater Crew Truck | - | - | 55.0 | 55.0 | - | - | - | - | - |
| **Additions and Improvements Total** | **-** | **-** | **100.0** | **155.0** | **100.0** | **100.0** | **100.0** | **100.0** | **500.0** |
| **Stormwater Fund Total** | **-** | **200.0** | **1,300.0** | **1,390.0** | **1,336.0** | **1,373.0** | **1,411.0** | **1,450.0** | **7,882.0** |

# Capital Summary by Fund

| Water & Sewer Fund | | FY23 Year End Balance | FY24 Budget | FY25 Request | FY25 Approved | Capital Improvement Plan FY26 Proposed | FY27 Proposed | FY28 Proposed | FY29 Proposed | Forecast FY30-34 Proposed |
|---|---|---|---|---|---|---|---|---|---|---|
| **Sources:** | | | | | | | | | | |
| *Beginning Unrestricted Net Position (Estimate)* | | | | 59,898.3 | 59,898.3 | 46,150.6 | 17,707.8 | (10,284.2) | (42,586.6) | (74,067.6) |
| *Current Year Operating Revenues* | | | | 18,000.0 | 18,000.0 | 19,000.0 | 20,000.0 | 21,000.0 | 22,000.0 | 125,000.0 |
| **Total Sources** | | | | **77,898.3** | **77,898.3** | **65,150.6** | **37,707.8** | **10,715.8** | **(20,586.6)** | **50,932.4** |
| **Uses:** | | | | | | | | | | |
| *Current Services Projects Listed Below* | | | | 30,597.7 | 30,597.7 | 46,792.7 | 47,342.1 | 52,652.3 | 52,831.0 | 226,213.0 |
| *Additions & Improvements Projects Listed Below* | | | | 1,150.0 | 1,150.0 | 650.0 | 650.0 | 650.0 | 650.0 | 4,750.0 |
| **Total Uses** | | | | **31,747.7** | **31,747.7** | **47,442.7** | **47,992.1** | **53,302.3** | **53,481.0** | **230,963.0** |
| **Year End Water & Sewer Fund Unrestricted Net Position** | | | | **46,150.6** | **46,150.6** | **17,707.8** | **(10,284.2)** | **(42,586.6)** | **(74,067.6)** | **(180,030.6)** |
| **Current Services** | | | | | | | | | | |
| *Public Utilities* | | | | | | | | | | |
| D-112 | W&S Lines - Additions and Improvements | 62.1 | 1,024.3 | 1,055.1 | 1,055.1 | 1,086.7 | 1,119.3 | 1,152.9 | 1,187.5 | 6,493.7 |
| D-113 | Meter and Water/Sewer Stub Additions | 36.0 | 535.6 | 551.7 | 551.7 | 568.2 | 585.3 | 602.8 | 620.9 | 3,395.4 |
| D-114 | Donated W&S Additions Management | 61.0 | 241.6 | 248.9 | 248.9 | 256.4 | 264.0 | 272.0 | 280.1 | 1,531.8 |
| D-115 | Watershed Protection Long-Term Monitoring | 134.9 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| D-116 | Replace Water Meters | 3,819.3 | 365.0 | 400.0 | 400.0 | 400.0 | 400.0 | 400.0 | 400.0 | 1,825.0 |
| D-117 | Rehabilitate and Replace Sewers | 4,725.8 | 20,000.0 | 20,000.0 | 20,000.0 | 20,000.0 | 20,000.0 | 20,000.0 | 20,000.0 | 80,000.0 |
| D-119 | Replace and Upgrade Facilities and Equipment | 170.0 | 3,549.6 | 3,942.1 | 3,942.1 | 4,381.4 | 4,873.4 | 5,424.7 | 6,042.5 | 42,467.1 |
| D-120 | Rehabilitate and Replace Water Lines | 10,824.2 | 4,000.0 | - | - | 4,000.0 | 4,000.0 | 4,000.0 | 4,000.0 | 20,000.0 |
| D-121 | Relocate Water & Sewer Lines for DOT Projects | 2,556.8 | 500.0 | 500.0 | 500.0 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
| D-122 | Manage and Reuse Residual Solids | 881.9 | 300.0 | 300.0 | 300.0 | 300.0 | 300.0 | 5,000.0 | 5,000.0 | 25,000.0 |
| D-123 | Improve Water Supply Reliability | 2,513.4 | 3,000.0 | 3,000.0 | 3,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 35,000.0 |
| D-125 | Investigate and Install Alternative Energy Generation | 130.9 | 100.0 | 500.0 | 500.0 | 500.0 | 500.0 | 500.0 | - | - |
| D-129 | Renovate/Expand W&S/Meter Mgt Construction Facility | 18.8 | - | - | - | 6,000.0 | 6,000.0 | 6,000.0 | 6,000.0 | 9,000.0 |
| **Current Services Total** | | **25,935.1** | **33,716.2** | **30,597.7** | **30,597.7** | **46,792.7** | **47,342.1** | **52,652.3** | **52,831.0** | **226,213.0** |
| **Additions & Improvements** | | | | | | | | | | |
| *Public Utilities* | | | | | | | | | | |
| D-118 | Extend Wastewater Collection System | 2,816.6 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 2,000.0 |
| D-124 | W&S Contribution to Economic Development | 405.4 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
| D-126 | WRF Phosphorous Improvements | 6,468.7 | 2,000.0 | 500.0 | 500.0 | - | - | - | - | - |
| D-127 | Water & Sewer Additions and Improvements | 437.4 | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
| D-128 | Downtown Infrastructure Improvements | 888.3 | - | 250.0 | 250.0 | 250.0 | 250.0 | 250.0 | 250.0 | 1,250.0 |
| **Additions and Improvements Total** | | **11,016.4** | **2,400.0** | **1,150.0** | **1,150.0** | **650.0** | **650.0** | **650.0** | **650.0** | **4,750.0** |
| **Water & Sewer Fund Total** | | **36,951.6** | **36,116.2** | **31,747.7** | **31,747.7** | **47,442.7** | **47,992.1** | **53,302.3** | **53,481.0** | **230,963.0** |

# Capital Detail by Department

**Airport** | **Department Priority**

Maintain Airport Facilities and Equipment | 1 of 4

**CS, Facilities** | Project Timeline: Ongoing

**Project Description**

Maintain airport facilities and repair and/or replace equipment.

**Project Justification**

Provide funding to maintain airport facilities such as painting hangars, replacement of roofs and repair of hanger doors. This request also includes a critical request to replace and upgrade the electrical vault and the control lighting for the runway. There is also a need to make some repairs to AHN's Firehouse including upgrading or replacing the garage doors and repairing the floor.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0570

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 66,338 | 125,000 | 75,000 | 220,000 | 195,000 | 220,000 | 200,000 | 1,000,000 | 1,910,000 |
| Airport Ent Fund | 4,471 | - | - | - | - | - | | - | - |
| **TOTAL SOURCES** | **70,809** | **125,000** | **75,000** | **220,000** | **195,000** | **220,000** | **200,000** | **1,000,000** | **1,910,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 70,809 | 125,000 | 75,000 | 220,000 | 195,000 | 220,000 | 200,000 | 1,000,000 | 1,910,000 |
| **TOTAL USES** | **70,809** | **125,000** | **75,000** | **220,000** | **195,000** | **220,000** | **200,000** | **1,000,000** | **1,910,000** |

# Capital Detail by Department

**Airport** | **Department Priority**

Install Airport Security and Monitoring System | 2 of 4

**AI, Equipment** | Project Timeline: FY25 to FY25

**Project Description**

This request is to install a security and monitoring system which help provide a safe and secure enviroment for our customers and employees. The total cost of the system is $35,000. The expected useful life of the system is 10-20 years and would be located at the airport.

**Project Justification**

Currently, the AHN does not have a security system that would deter and detect potential threats, ensuring the safety of passengers and preventing acts of terrorism. A secure and well-monitored airport enhances its reputation and trustworthiness among passengers and airlines which would assist in attracting commercial air service back to Athens. This system meets ACC goals 2 and 3 by supporting diverse, innovative and creative economy and by improving programs to meet existing and future needs for better service delivery.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Replacement Costs | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 8,750 | 1,750 |

New

**Financial Plan** | Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Airport** | **Department Priority**

Purchase 4 Fire Service Self Contained Breathing Apparatuses | 3 of 4

**CS, Equipment** | Project Timeline: FY25 to FY25

**Project Description**

This request is for the purchase of 4 Fire Service Self Contained Breathing Apparatuses to replace the current devices which fall short of the standards set forth by the National Fire Protection Association. The total costs of the devices is $38,000. The expected useful life of the devices is 10 years and would be located at the airport.

**Project Justification**

Our current equipment no longer meets the required standards. If these devices were deployed into an immediately dangerous to life or health environment, the user and potential victims would be placed into unacceptable risk. These devices meet ACC Goal 3 by providing tools to staff to improve their daily work.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Replacement Costs | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 19,000 | 3,800 |

New

**Financial Plan** | Project ID: c0889

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 38,000 | - | - | - | - | - | 38,000 |
| **TOTAL SOURCES** | **-** | **-** | **38,000** | **-** | **-** | **-** | **-** | **-** | **38,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 38,000 | - | - | - | - | - | 38,000 |
| **TOTAL USES** | **-** | **-** | **38,000** | **-** | **-** | **-** | **-** | **-** | **38,000** |

# Capital Detail by Department

**Airport** | **Department Priority**

Replace 2 Golf Carts | 4 of 4

**CS, Equipment** | Project Timeline: FY25 to FY25

**Project Description**

This request is for the purchase of two 6 passenger lithium battery powered golf carts with lights, brake lights, turn signals, and mirrors. The total costs of the carts is $40,000. The expected useful life of the carts would be 10 years and would be located at the airport.

**Project Justification**

Currently the airport has two gas powered golf carts that were made about 10 years ago. One of those golf carts is inoperable and to repair it would be unwise. These carts are used to provide customer service to move both people and luggage around the airport. Because of the expanse of the airport and the need to keep customers safe on the airside of the airport, this equipment is critical to our operations and our customer service. They meet a number of ACC Goals (5 and 6) by enhancing safety for all modes of transportation and promoting adoption of electric vehicle technology.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact | - | - | - | - | - | - | - |

New

**Financial Plan** | Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Board of Elections** **Department Priority**

Election Equipment (In-person Voting Equipment and Absentee Ballot Processing) 1 of 1

**CS, Equipment** Project Timeline: FY24 to FY26

**Project Description**

The absentee ballot processing equipment will perform many operations of the absentee ballot processes: (1) imaging, printing and sorting of Absentee Ballot Applications; (2) imaging, printing, digital time-date stamping, barcode reading and voting precinct of Absentee Ballots; (3) off-line signature and driver license number verification in addition to separating those that are verified from those ballots that did not verify with the stored voter registration information; (4) captures and detects the thickness of a voted ballot, which is evident that the ballot is not enclosed inside the envelopes; (5) includes an inline opener that opens the ballot envelopes. Likewise, additional funding is requested for FY25-26 to add or replace the current inventory of elections equipment previously acquired through mandate from the State of Georgia General Assembly.

**Project Justification**

Since the pandemic and during the 2020 Election Season, of 141,857 votes cast in five scheduled elections, 51,541 (36.33%) votes were cast by Absentee Ballot. Though many voters chose to vote by mail during the pandemic, we foresee the number of absentee ballot requests only decreasing by 10%. For the 2022 Election Season, Athens-Clarke County conducted three elections; 59,685 ballots were cast (10% were cast by Absentee. In order to streamline the operation of processing the absentee ballot application/requests, receiving the voted ballots and preparing for processing the ballots for tabulation, this system will allow staff to promptly and efficiently carryout the duties of the absentee ballot process.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Minimal impact on annual cost to include ink cartridges. A | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0869

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 50,000 | - | 30,000 | - | - | | - | 30,000 |
| **TOTAL SOURCES** | **-** | **50,000** | **-** | **30,000** | **-** | **-** | **-** | **-** | **30,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | 50,000 | - | 30,000 | - | - | - | - | 30,000 |
| **TOTAL USES** | **-** | **50,000** | **-** | **30,000** | **-** | **-** | **-** | **-** | **30,000** |

# Capital Detail by Department

**Budget & Strategic Analysis** **Department Priority**

Oblique & Certified orthoimagery 1 of 1

**AI, Equipment** Project Timeline: FY25 to Ongoing

**Project Description**

This request is for the acquisition of aerial imagery on a rolling basis over the course of six years. Cost includes 6 flights in total: four updates to traditional orthoimagery, plus two flights of certified oblique imagery at a 3 inch pixel resolution.

**Project Justification**

Normally, the County acquires certified ortho & oblique imagery once every 3 yrs, along with proprietary software for viewing and distributing. While the cost of imagery has been falling, the cost of authoritative imagery and affiliated products has stayed the same. We polled power users of imagery who indicated overwhelmingly that frequent refreshes are most important to them, moreso than quality and ownership. There are several statewide flights planned, which governments will be able to access free of charge, but we will still require funds to purchase additional products beyond the free offering, and we will need to have a plan should the flights not happen.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

New

**Financial Plan** Project ID: c0910

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 240,000 |
| **TOTAL SOURCES** | **-** | **-** | **40,000** | **40,000** | **40,000** | **40,000** | **40,000** | **40,000** | **240,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 240,000 |
| **TOTAL USES** | **-** | **-** | **40,000** | **40,000** | **40,000** | **40,000** | **40,000** | **40,000** | **240,000** |

# Capital Detail by Department

**Building Inspections** | **Department Priority**

Customer Service Counter Renovation | 1 of 1

**AI, General** | Project Timeline: FY25 to FY26

**Project Description**

Renovation of the lobby area of the Dougherty Street Governmental Building to create customer service consultation areas for the Planning Department and Building Inspections Department.

**Project Justification**

Accountable and Responsive Government - The Customer Service Counter Renovations proposed in this project are intended to create customer consultation areas that allow for more effective face-to-face discussions between permitting and plan review customers and ACCGov staff. The redesigned consultation areas will include interactive displays that allow Staff to share GIS resources and other property data, and allow for digital submittal of plan review and permitting applications and attachments. These renovations will enable the Planning Department and the Building Inspection Department to provide more effective and efficient customer service while supporting ongoing efforts to move to paperless submittals of various plan review and permitting applications.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Initial cost of four workstations is estimated to be $4,500 with ongoing $395 indirect replacement costs. Anticipated reduction of operating expenses by facilitating paperless plan and permit reviews, and expediting customer interactions with ACCGov staff. | - | - | - | - | - | - | - |

New

**Financial Plan** | Project ID: c0907

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Building Inspections Fund | - | - | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL SOURCES** | **-** | **-** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL USES** | **-** | **-** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Fleet Replacement Program | 1 of 24

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

The Internal Service Fund Fleet Replacement Program is funded from the user departmental contributions. These expenditures are for the authorized replacement of vehicles and equipment that have reached the end of their useful life. There are 775 vehicles and pieces of equipment in the Fleet Replacement Program. Specific vehicle replacements are approved each year by the Manager.

**Project Justification**

Replacement of vehicles and equipment on a planned schedule reduces repair costs, downtime, and provides for a constant funding strategy to meet the vehicle needs of the user departments. This project is severely underfunded. Previous underfunding and the deferral on vehicle and equipment purchases in recent years has resulted in a backlog of approximately $10.2 million dollars from the 147 vehicles deferred (including Public Safety) that were eligible for replacement in FY24. With Mayor and Commission approval, a portion of these funds is eligible to be supplemented from SPLOST 2020 and will start to meet the obligations needed by FY32.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Repair expenses increase dramatically as these vehicles exceed their target life. We have reached a point where some vehicle repair costs exceed the value of the vehicle itself. | (190,245) | (243,268) | (250,566) | (258,083) | (265,825) | (1,453,640) | (266,163) |

**Financial Plan** | Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Fleet Replacement Fund | - | 5,200,786 | 3,804,000 | 4,865,350 | 5,011,311 | 5,161,650 | 5,316,499 | 29,072,797 | 53,231,607 |
| **TOTAL SOURCES** | **-** | **5,200,786** | **3,804,000** | **4,865,350** | **5,011,311** | **5,161,650** | **5,316,499** | **29,072,797** | **53,231,607** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | 5,200,786 | 3,804,000 | 4,865,350 | 5,011,311 | 5,161,650 | 5,316,499 | 29,072,797 | 53,231,607 |
| **TOTAL USES** | **-** | **5,200,786** | **3,804,000** | **4,865,350** | **5,011,311** | **5,161,650** | **5,316,499** | **29,072,797** | **53,231,607** |

**Related Funding**

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* |
| **SOURCES** | | | | | | | | | |
| SPLOST | - | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 | 382,884 | 2,457,042 | 4,265,500 |
| **TOTAL SOURCES** | **-** | **315,000** | **330,750** | **347,288** | **364,652** | **382,884** | **382,884** | **2,457,042** | **4,265,500** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 | 382,884 | 2,457,042 | 4,265,500 |
| **TOTAL USES** | **-** | **315,000** | **330,750** | **347,288** | **364,652** | **382,884** | **382,884** | **2,457,042** | **4,265,500** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Facilities Life Cycle Maintenance Program | 2 of 24

**CS, Facilities** | Project Timeline: Ongoing

**Project Description**

The Facility Component Life Cycle Maintenance program is an annual plan to replace key facility components on buildings maintained by the Central Services Department. The goal is to replace the items at or near the end of their normal life expectancy to minimize operating budget impacts caused by unexpected failures of older equipment. The major components included in this program are roofs, HVAC equipment, exterior and interior painting, carpet, and emergency generators. A 3% inflation factor has been applied to out-years.

**Project Justification**

This program is required to ensure that adequate funds are available to maintain facilities owned by ACCGov. Replacements covered under this program are necessary to protect ACCGov's financial investment in their public facilities. Timely replacement of aging components extends the life expectancy of facilities and creates safer, more productive work environments. Cost estimates were obtained from Facilities Management staff and through professional services. The process that was proposed in FY22 to span to FY32 using only SPLOST is not attainable at this point because the first two years proposed for the program were not fully funded.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| If this project is not funded, operational funds will be allocated to cover ongoing maintenance and repairs necessary to extend the life of existing infrastructure. This redirection of funds is intended to address immediate needs, ensuring the continued functionality of facilities. It's important to note that relying on operating budgets for life cycle projects can strain available resources, impacting the ability to provide essential services and leading to higher long-term maintenance costs. | (215,000) | (239,000) | (266,000) | (279,000) | (315,000) | (1,573,000) | (288,700) |

**Financial Plan** | Project ID: c0188

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 377,176 | 3,000,000 | 2,000,000 | 4,476,103 | 2,504,307 | 3,955,689 | 1,216,693 | 7,352,241 | 21,505,033 |
| **TOTAL SOURCES** | **377,176** | **3,000,000** | **2,000,000** | **4,476,103** | **2,504,307** | **3,955,689** | **1,216,693** | **7,352,241** | **21,505,033** |
| **USES** | | | | | | | | | |
| Capital - Const. | 377,176 | 3,000,000 | 2,000,000 | 4,476,103 | 2,504,307 | 3,955,689 | 1,216,693 | 7,352,241 | 21,505,033 |
| **TOTAL USES** | **377,176** | **3,000,000** | **2,000,000** | **4,476,103** | **2,504,307** | **3,955,689** | **1,216,693** | **7,352,241** | **21,505,033** |

**Related Funding**

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* |
| **SOURCES** | | | | | | | | | |
| SPLOST | 377,176 | 500,200 | 552,825 | 580,466 | 609,490 | 639,964 | 639,964 | 3,712,664 | 6,735,373 |
| **TOTAL SOURCES** | **377,176** | **500,200** | **552,825** | **580,466** | **609,490** | **639,964** | **639,964** | **3,712,664** | **6,735,373** |
| **USES** | | | | | | | | | |
| Capital - Const. | 377,176 | 500,200 | 552,825 | 580,466 | 609,490 | 639,964 | 639,964 | 3,712,664 | 6,735,373 |
| **TOTAL USES** | **377,176** | **500,200** | **552,825** | **580,466** | **609,490** | **639,964** | **639,964** | **3,712,664** | **6,735,373** |

# Capital Detail by Department

**Central Services** **Department Priority**

800 MHz Subscriber Radio Life Cycle 3 of 24

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

This project accumulates funds for a life cycle replacement program for the 800 MHz subscriber (portable and mobile) radios purchased with SPLOST 2011 funds. Over 1,000 radios were purchased through SPLOST 2011. The manufacturer has announced the end of life for the APX6000 "AN Model" in 2023 (620 radios) and the APX1000 Model in 2026 (271 radios). This proposal sets aside funds for the subscriber radios and continues the life cycle process begun with the older radios. The average current replacement cost is approximately $5,500 per radio. These funds can be used to replace radios that are damaged or lost during use and the radios that are used to activate the tornado sirens, Greenway Call Boxes, Fire Station Alerting, and the Search and Rescue radios.

**Project Justification**

As these subscriber radios age, they become both unreliable and expensive to repair. Staff believes that with good maintenance, a 12-year life expectancy is feasible. No inflation figures are applied. Funding will provide for the replacement of the radios that fail due to age, cost of repairs, or other reasons. The end of field support for some of these radios is 2023 and 2026. If we have significant failures in these same models, this could impact the budget as well as services.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Planned capital investment now will ensure that we avoid increased operating costs as this equipment exceeds its lifecycle. | - | - | (300,000) | (300,000) | (300,000) | (1,600,000) | (250,000) |

**Financial Plan** Project ID: c0384

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 791,606 | 350,000 | 200,000 | 400,000 | 600,000 | 600,000 | 600,000 | 3,200,000 | 5,600,000 |
| Internal Support Fund | 50,000 | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **841,606** | **350,000** | **200,000** | **400,000** | **600,000** | **600,000** | **600,000** | **3,200,000** | **5,600,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 841,606 | 350,000 | 200,000 | 400,000 | 600,000 | 600,000 | 600,000 | 3,200,000 | 5,600,000 |
| **TOTAL USES** | **841,606** | **350,000** | **200,000** | **400,000** | **600,000** | **600,000** | **600,000** | **3,200,000** | **5,600,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

800 MHz Radio Infrastructure Replacement 4 of 24

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

This project will establish a life cycle replacement program for the 800 MHz radio infrastructure and towers. According to radio vendors, the infrastructure of a radio system has a life expectancy of 10-20 years; this project assumes a 20-year life span and sets aside money for the three towers and supporting equipment to be replaced. All three towers were built around 1998 and 1999. Leasing funds from vendors on the ACCPD tower and the Southeast Clarke Park property lease go back into the ACCGov General Fund.

**Project Justification**

Radio vendors estimate their systems have a life expectancy of 20 years. This project creates an accumulating fund, beginning in FY17, to replace the towers and future infrastructure on a 20-year cycle. Based on the previous radio system, staff feels 20 years is the correct estimate through diligent maintenance, if parts remain available. Estimated replacement costs total $18 million (Whitehall $10M; Vaughn Road $4M; Police $2M; American Tower $1M; UGA Tower $1M).

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0726

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 500,000 | 200,000 | 100,000 | 250,000 | 250,000 | 350,000 | 400,000 | 2,350,000 | 3,700,000 |
| Internal Support Fund | - | - | - | - | 50,000 | 75,000 | 75,000 | 500,000 | 700,000 |
| **TOTAL SOURCES** | **500,000** | **200,000** | **100,000** | **250,000** | **300,000** | **425,000** | **475,000** | **2,850,000** | **4,400,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 500,000 | 200,000 | 100,000 | 250,000 | 300,000 | 425,000 | 475,000 | 2,850,000 | 4,400,000 |
| **TOTAL USES** | **500,000** | **200,000** | **100,000** | **250,000** | **300,000** | **425,000** | **475,000** | **2,850,000** | **4,400,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Landscaping Equipment Life Cycle Replacement 5 of 24

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Purchase replacement landscape maintenance equipment (mowers, chainsaws, ball field implements, etc.) used by Landscape Management. This capital project uses equipment expected useful life cycles as a basis for projecting annual replacement costs. Equipment is used for landscape services to Athens-Clarke County parks, public buildings, and rights-of-way.

**Project Justification**

The efficiency of landscape services is dependent upon functioning, reliable equipment. Budget projections established five years ago are obsolete, equipment pricing has increased as technology advances, and material costs have increased. Unknown added expenses of transitioning from 2-cycle to clean power tools, charging stations, and replacement batteries. The proposed changes begininng in FY27 refelect an annual 3% pricing increase that have been experienced during the past four years.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0090

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 12,301 | 125,000 | 132,500 | 132,500 | 136,475 | 140,569 | 144,786 | 792,000 | 1,478,830 |
| **TOTAL SOURCES** | **12,301** | **125,000** | **132,500** | **132,500** | **136,475** | **140,569** | **144,786** | **792,000** | **1,478,830** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 12,301 | 125,000 | 132,500 | 132,500 | 136,475 | 140,569 | 144,786 | 792,000 | 1,478,830 |
| **TOTAL USES** | **12,301** | **125,000** | **132,500** | **132,500** | **136,475** | **140,569** | **144,786** | **792,000** | **1,478,830** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Renovations/Space Allocation Plan | 6 of 24

**AI, Facilities** | Project Timeline: Ongoing

**Project Description**

The Space Allocation Program sets aside funds to be used for the renovation, acquisition, or construction of facilities in response to ACCGov departments' space needs. The FY21 request was to fund a small portion of recommendations coming from the 2010 and 2018 Space Allocation studies and other space reconfiguration/renovation needs of ACCGov departments and possible relocation of ACCGov offices currently in leased office space. We currently have several departments that are over capacity & looking for additional space. This project will avoid having to pay for leased space.

**Project Justification**

Projects are determined based on the needs of other ACCGov departments as their service delivery needs evolve over time requiring renovation or reconfiguration of offices and other operational facility spaces. Since FY19 ACCGov has added 114 positions without funding for additional space needs. These funds are used to modify space for them. It also helps avoid paying for leased space; however, this is further exasperated by the economy and delays in the Judicial Center and the Costa Building. Upcoming implementation of projects will be guided by the upcoming comprehensive ACCGov Space Allocation Assessment.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Renovations help ACCGov avoid leasing new spaces. The | - | (40,000) | (80,000) | (120,000) | (160,000) | (1,400,000) | (180,000) |

**Financial Plan** Project ID: c0074

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 378,549 | 235,000 | 250,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | 2,950,000 |
| **TOTAL SOURCES** | **378,549** | **235,000** | **250,000** | **300,000** | **300,000** | **300,000** | **300,000** | **1,500,000** | **2,950,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 378,549 | 235,000 | 250,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | 2,950,000 |
| **TOTAL USES** | **378,549** | **235,000** | **250,000** | **300,000** | **300,000** | **300,000** | **300,000** | **1,500,000** | **2,950,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Tree Hazard Reduction 7 of 24

**CS, Life Cycle** Project Timeline: FY21 to Ongoing

**Project Description**

Selectively removing diseased, declining, invasive, hazardous, and other undesirable trees and shrubs will produce a healthier and more viable forestry system. Various designated areas will be selected based on risk, health, and hazardous impacts. Contractors will be under the direction of the Community Forester. Chippings and grinds will be recycled for landscape use throughout the county.

**Project Justification**

SAFELY MOVE AROUND ATHENS: The 2021 Tree Study revealed a more significant number of trees within the county than previously estimated. The study also illustrated specific areas of age and increased issues of risk. Reducing hazardous trees reduces the risk of potential property damage and loss of lives. Additional benefits of a hazard reduction program are increased property values, marketability of development, improved air quality, shading of buildings and structures, and creation of aesthetically pleasing landscapes. Tree hazard reduction also provides erosion control, long-term stormwater benefits, and increased roadway stability by intercepting and absorbing rainfall.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Decreased expenses through avoided insurance claims. | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) | (50,000) | (10,000) |

**Financial Plan** Project ID: c0849

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 29,901 | 40,000 | 50,000 | 55,000 | 60,000 | 65,000 | 70,000 | 425,000 | 725,000 |
| **TOTAL SOURCES** | **29,901** | **40,000** | **50,000** | **55,000** | **60,000** | **65,000** | **70,000** | **425,000** | **725,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 29,901 | 40,000 | 50,000 | 55,000 | 60,000 | 65,000 | 70,000 | 425,000 | 725,000 |
| **TOTAL USES** | **29,901** | **40,000** | **50,000** | **55,000** | **60,000** | **65,000** | **70,000** | **425,000** | **725,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Upgrade Fuel Sites 8 of 24

**CS, Facilities** Project Timeline: Ongoing

**Project Description**

The following five (5) fuel sites are managed by the Fleet Management Division: (1) Public Safety Campus (Jail) (2) Fleet Management - Newton Bridge Road, (3) Fire Station #1, (4) Fire Station #2, and (5) East Side Fuel Center - Spring Valley Road. This project provides routine upgrades to fuel sites (i.e. dispenser repair & replacement, fuel nozzles, hoses, filters, and site maintenance), responds to EPD requirements for fuel facilities, and updates to the computer operated fuel dispensing system. Additional focus on underground storage tank repair and maintenance is expected to be addressed in future budget years.

**Project Justification**

For over twenty years, regular bi-annual upgrades to Athens-Clarke County's fueling sites have ensured safe, compliant, efficient fueling operations that have served customers year round. While this funding has allowed Fleet Management to enhance automated tank monitoring and site maintenance, fuel management software and some hardware is outdated and has reached its limited storage capacity. This year's funding request, coupled with previous year's carry-forward amount, will be focused on annual fuel software fees, replacing older dispensers at fuel sites that are starting to need constant repairs, along with removal of the out-of-service underground storage tank at Fire Station #5 (Whit Davis Road).

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0419

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 8,373 | - | - | - | - | - | - | - | - |
| Fleet Management Fund | 15,339 | 35,000 | 25,000 | 20,000 | 20,000 | 20,000 | 30,000 | 150,000 | 265,000 |
| **TOTAL SOURCES** | **23,712** | **35,000** | **25,000** | **20,000** | **20,000** | **20,000** | **30,000** | **150,000** | **265,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 23,712 | 35,000 | 25,000 | 20,000 | 20,000 | 20,000 | 30,000 | 150,000 | 265,000 |
| **TOTAL USES** | **23,712** | **35,000** | **25,000** | **20,000** | **20,000** | **20,000** | **30,000** | **150,000** | **265,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Fleet Management Shop Equipment Life Cycle Replacement 9 of 24

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

This project will provide life cycle replacement funds for worn or obsolete equipment used in the two shop areas at Fleet Management's maintenance facility (Vehicle Servicing & Repair and Vehicle Replacement). This equipment is used for the outfitting, maintenance, and repair of all vehicles and equipment in the ACCGov fleet that serves all ACCGov departments. Specifically, Fleet Management plans to purchase a large truck lift and this also allows for the purchase of additional equipment updates as the vehicular fleet advances in sustainable technology systems.

**Project Justification**

This project is needed to ensure that the equipment used by Fleet Management in support of the ACCGov fleet is functional and up-to-date. Otherwise, worn and obsolete shop equipment will impact Fleet Management's service delivery requiring some vehicle and equipment repairs to be outsourced at a higher cost to the user department. Modern equipment suitable for the tasks needed was also identified in a recent audit of the division.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0790

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Fleet Management Fund | 40,000 | 15,000 | 35,000 | 40,000 | 40,000 | 40,000 | 45,000 | 240,000 | 440,000 |
| **TOTAL SOURCES** | **40,000** | **15,000** | **35,000** | **40,000** | **40,000** | **40,000** | **45,000** | **240,000** | **440,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 40,000 | 15,000 | 35,000 | 40,000 | 40,000 | 40,000 | 45,000 | 240,000 | 440,000 |
| **TOTAL USES** | **40,000** | **15,000** | **35,000** | **40,000** | **40,000** | **40,000** | **45,000** | **240,000** | **440,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Facilities Rehabilitation Crew Electric Truck | 10 of 24

**AI, Vehicle & Equipment** | Project Timeline: FY25 to FY25

**Project Description**

Equipment to support an additional Facility Maintenance Supervisor is included as a new initiative in FY25 operating budget. This project will purchase 1 fully electric crew cab truck, supplies and tools.

**Project Justification**

Good Neighbors Goal, Strategy B; Partnerships with the Community Goal, Strategy A; Organizational Improvement Goal Strategy B; Built and Natural Infrastructure Goal, Strategy C: In FY24, Facilities Management launched a mid-year pilot program by reallocating Life Cycle capital funds. This initiative employed 3 participants from the Diversion Program to create a paint crew, working alongside ACCGov staff. These participants were designated as Facility Maintenance Technicians, compensated at $20.74/hr, outfitted with uniforms, with the process coordinated through local labor agencies. The program aligns with the On Job Training Program, partnering with Georgia Department of Corrections and technical colleges to provide certifications for future employability post-diversion.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Annual truck operating expenses. | 5,811 | 5,811 | 5,811 | 5,811 | 5,811 | 29,055 | 5,811 |

New

**Financial Plan** Project ID: c0908

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 81,000 | - | - | - | - | - | 81,000 |
| **TOTAL SOURCES** | **-** | **-** | **81,000** | **-** | **-** | **-** | **-** | **-** | **81,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | 81,000 | - | - | - | - | - | 81,000 |
| **TOTAL USES** | **-** | **-** | **81,000** | **-** | **-** | **-** | **-** | **-** | **81,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Parking Lot Maintenance, Repair, & Expansion 11 of 24

**CS, Facilities** Project Timeline: Ongoing

**Project Description**

This project will include maintenance, repairs, and expansion to existing parking lots for ACCGov buildings. It includes concrete, asphalt, seal coating, and restriping parking lots as needed. Also, with increasing staff each year these funds can assist in parking lot redesign to accommodate staff.

**Project Justification**

Work will need to be done in the near future at several parking lots due to the age of the material and the use of the parking lot. All ACCGov facilities should properly represent the image of the Unified Government, especially the facilities that directly serve the public. A properly executed life cycle program will extend the life of the existing parking lots, thereby minimizing future repair costs.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| This project will reduce the dependence on operating budgets to perform repairs due to the lack of maintenance. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0724

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 49,600 | - | 40,000 | 40,000 | 40,000 | 100,000 | 125,000 | 675,000 | 1,020,000 |
| **TOTAL SOURCES** | **49,600** | **-** | **40,000** | **40,000** | **40,000** | **100,000** | **125,000** | **675,000** | **1,020,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Const. | 49,600 | - | 40,000 | 40,000 | 40,000 | 100,000 | 125,000 | 675,000 | 1,020,000 |
| **TOTAL USES** | **49,600** | **-** | **40,000** | **40,000** | **40,000** | **100,000** | **125,000** | **675,000** | **1,020,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Replace Internal Support Equipment | 12 of 24

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

Purchase and replace outdated equipment in order to continue providing high level service in the Courthouse Parking Deck, Print Shop, Records Room, and Mailroom.

**Project Justification**

Capital funds will be used to maintain normal operation of equipment in order to maintain current service levels to ACCGov departments. Funding will be split between General Capital Fund (310) and the Internal Services Fund (601).

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0347

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 69,139 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | 100,000 |
| Internal Support Fund | 129,414 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 | 150,000 |
| **TOTAL SOURCES** | **198,553** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **125,000** | **250,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 198,553 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 250,000 |
| **TOTAL USES** | **198,553** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **125,000** | **250,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Landscape & Community Tree Program | 13 of 24

**CS, Facilities** | Project Timeline: Ongoing

**Project Description**

The purpose of this project is to provide or restore ACCGov landscape features that: (1) become unserviceable due to natural life-span, (2) are destroyed due to construction activities, (3) serve as enhancements to existing conditions, (4) provide a standard level of landscape quality to under-funded facility projects, or (5) serve as natural vegetative cover for undeveloped or passive public lands. Projects are located at ACCGov parks, rights-of-way, buildings/facilities, and right-of-way stormwater bio-retention facilities.

**Project Justification**

SAFELY MOVE AROUND ATHENS: The Landscape Management Division annually renovates aging and over-mature landscapes in order to reduce maintenance costs, maintain aesthetically pleasing properties, and protect visitor health. This capital life cycle program stabilizes annual expenditures, preserves infrastructure assets, benefits citizens and staff, and improves asset life expectancy. Hotel/Motel funding will be used downtown and in areas focused on recreation & tourism. Insufficient funding in FY22 and FY23 has resulted in postponements and cancellation while initiatives by Mayor & Commission continue to be approved, increasing the need for future replacements and updating enhancements.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** — Project ID: c0182

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 7,658 | 15,000 | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | 160,000 | 250,000 |
| Hotel/Motel Spec Rev Fund | 8,307 | 15,000 | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | 160,000 | 250,000 |
| **TOTAL SOURCES** | **15,966** | **30,000** | **30,000** | **30,000** | **40,000** | **40,000** | **40,000** | **320,000** | **500,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 15,966 | 30,000 | 30,000 | 30,000 | 40,000 | 40,000 | 40,000 | 320,000 | 500,000 |
| **TOTAL USES** | **15,966** | **30,000** | **30,000** | **30,000** | **40,000** | **40,000** | **40,000** | **320,000** | **500,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Parking Decks Life Cycle Replacement 14 of 24

**CS, Facilities** Project Timeline: Ongoing

**Project Description**

This Life Cycle Program for the College Avenue Deck and the West Washington Building parking deck is an annual plan to replace key building equipment and components at or near the end of their normal life expectancy.

**Project Justification**

This program is needed to ensure that adequate funds are available, on an annual basis, to maintain the College Avenue Parking Deck and the West Washington Building parking deck. The protection gained comes in the form of extended life expectancy and safer and more productive work environments. As requested by ADDA, this restores funding to this project.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0255

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 26,011 | 40,000 | - | 50,000 | 50,000 | 50,000 | 60,000 | 330,000 | 540,000 |
| **TOTAL SOURCES** | **26,011** | **40,000** | **-** | **50,000** | **50,000** | **50,000** | **60,000** | **330,000** | **540,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 26,011 | 40,000 | - | 50,000 | 50,000 | 50,000 | 60,000 | 330,000 | 540,000 |
| **TOTAL USES** | **26,011** | **40,000** | **-** | **50,000** | **50,000** | **50,000** | **60,000** | **330,000** | **540,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Telephone System Life Cycle Replacement | 15 of 24

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

Continue to maintain the highest service level available for the ACCGov Voice Over IP (VOIP) telephone system.

**Project Justification**

Telephonic communication is critical to ACCGov in order to support and deliver services to the employees/citizens of Athens-Clarke County. The current VOIP network has been in service for five years. As the system and equipment ages, replacement and upgrading will be key to ensuring continued high performance of the VOIP network.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | | | | | | | - |

**Financial Plan** — Project ID: c0238

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 259,806 | - | - | - | - | - | - | - | - |
| Internal Support Fund | 123,075 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 275,000 | 550,000 |
| **TOTAL SOURCES** | **382,881** | **55,000** | **55,000** | **55,000** | **55,000** | **55,000** | **55,000** | **275,000** | **550,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 382,881 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 275,000 | 550,000 |
| **TOTAL USES** | **382,881** | **55,000** | **55,000** | **55,000** | **55,000** | **55,000** | **55,000** | **275,000** | **550,000** |

# Capital Detail by Department

**Central Services** **Department Priority**

Energy Management Improvements 16 of 24

**CS, General** Project Timeline: Ongoing

**Project Description**

The purpose of the Energy Management Program is to reduce energy consumption & costs at ACCGov facilities. This project provides funding for the implementation of proven energy savings measures & audits to identify those measures. Funds may be used as a one time life cycle augmentation where it can be demonstrated that the early replacement or upgrading of equipment will result in energy savings. Funds could also be used for the installation, repairs, and replacement of electric vehicle chargers at various ACCGov facilities.

**Project Justification**

The justification for this project is reduction in energy consumption and energy/fuel cost savings. Projects will increase savings to ACCGov and reduce our carbon footprint. Further savings could be realized through a broader program application and additional annual funding.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Reduction in energy consumption costs. | - | - | - | (3,000) | (6,000) | (30,000) | (3,900) |

**Financial Plan** Project ID: c0487

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 3,063 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 60,000 | 300,000 | 480,000 |
| **TOTAL SOURCES** | **3,063** | **30,000** | **30,000** | **30,000** | **30,000** | **30,000** | **60,000** | **300,000** | **480,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 3,063 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 60,000 | 300,000 | 480,000 |
| **TOTAL USES** | **3,063** | **30,000** | **30,000** | **30,000** | **30,000** | **30,000** | **60,000** | **300,000** | **480,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Infrastructure Not Covered by Insurance | 17 of 24

**CS, Life Cycle** | Project Timeline: FY25 to Ongoing

**Project Description**

This fund will establish a dedicated reserve for unforeseen repair & replacement costs not covered by insurance. It will also ensure swift & efficient response to damages or destruction caused by various factors, such as natural disasters, accidents, & vandalism. By setting aside these funds, we can promptly address critical needs without compromising services or incurring unexpected financial burdens. This allocation will bolster our resilience & safeguard our physical assets, preserving our capacity to provide essential services & maintain a safe, functional environment. Additionally, it will streamline the budgeting process & enhance long-term financial stability, contributing to the overall sustainability of our facilities & operations.

**Project Justification**

ADEQUATE FUNDING FOR MAINTENANCE OF EXISTING AND NEWLY CONSTRUCTED INFRASTRUCTURE: This project is crucial to secure ACCGov's financial stability and operational continuity. By establishing a dedicated account for unforeseen repair and replacement expenses, we proactively protect ourselves against unexpected financial strains. This fund allows us to swiftly address damages from various causes, including natural disasters, accidents, and vandalism, protecting facility safety and functionality. It also sustains the quality of essential services, demonstrating our commitment to ACCGov. Furthermore, allocating these funds simplifies our budget planning, making it easier to predict our expenses and strengthening the long-term financial stability of our facilities and operations, which, in turn, ensures their overall sustainability.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Decreased expenses through avoided insurance claims. | - | - | - | - | - | - | - |

New

**Financial Plan** Project ID: c0890

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 50,000 | 55,000 | 60,000 | 65,000 | 70,000 | 425,000 | 725,000 |
| **TOTAL SOURCES** | **-** | **-** | **50,000** | **55,000** | **60,000** | **65,000** | **70,000** | **425,000** | **725,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Other | - | - | 50,000 | 55,000 | 60,000 | 65,000 | 70,000 | 425,000 | 725,000 |
| **TOTAL USES** | **-** | **-** | **50,000** | **55,000** | **60,000** | **65,000** | **70,000** | **425,000** | **725,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Community Events Program | 18 of 24

**CS, General** | Project Timeline: Ongoing

**Project Description**

This program provides materials and services in support of the Athens Downtown Development Authority (ADDA) "Community Events Program" (CEP). This funding allows Central Services to partner with ADDA to host a seasonal array of community events and utilize the Central Business District as a "stage." Examples of materials requiring capital funding include seasonal lighting, garlands, electrical circuits, banner brackets, and protective fencing and barricades. Cost estimates are from Central Services Department staff. NOTE: This project is not the CEP budget that is allocated to ADDA annually to support downtown special events.

**Project Justification**

The Christmas Season and Athfest are examples of events that characterize Athens-Clarke County (ACC) as a community interested in providing quality outdoor entertainment and enhancements to citizens and visitors while additionally benefiting merchants within the Central Business District. This base level of support to the streetscape infrastructure (the stage) by ACCGov will encourage seasonal events marketed by ADDA. Overall, funding for this project will promote economic development and enhance the quality of life for merchants, community citizens, and community visitors.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0135

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Hotel/Motel Spec Rev Fund | 46,834 | 40,000 | 40,000 | 40,000 | 50,000 | 50,000 | 50,000 | 320,000 | 550,000 |
| **TOTAL SOURCES** | **46,834** | **40,000** | **40,000** | **40,000** | **50,000** | **50,000** | **50,000** | **320,000** | **550,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 46,834 | 40,000 | 40,000 | 40,000 | 50,000 | 50,000 | 50,000 | 320,000 | 550,000 |
| **TOTAL USES** | **46,834** | **40,000** | **40,000** | **40,000** | **50,000** | **50,000** | **50,000** | **320,000** | **550,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

## Mobile Communications Van Equipment Replacement | 19 of 24

**CS, Equipment** | Project Timeline: FY21 to Ongoing

**Project Description**

This project is to replace the Mobile Communications Vehicle (MCV) equipment and configure a new MCV. The MCV provides critical connectivity for Public Safety during the University of Georgia football games affecting approximately 92,000 people. The project makes citizens safer by providing public safety connectivity in times of crisis, search and rescue efforts, and other events where the safety of the public is paramount. Equipment includes patching device, repeater, computer

**Project Justification**

Safe and Prepared Community - The Mobile Communications Vehicle (MCV) provides essential communications services. The ability to provide those services is vital to continued interoperability operations and field support of public safety and government personnel. The MCV has become a critical first response unit for search and rescue operations. When citizens go missing, the MCV is a first responder vehicle. The MCV is needed to continue what is a basic service for public safety. This is a replacement project for the equipment and initial configuration. Fleet Management will purchase the base vehicle. Under the existing agreements, the University of Georgia will offset approximately 30% of this cost through monthly radio user fees. The cost to replace the vehicle is about $300,000.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact on annual operating expenses are anticipated as this is a replacement project. | - | - | - | - | - | - | - |

**Financial Plan** — Project ID: c0802

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Internal Support Fund | 51,000 | 25,000 | 25,000 | 30,000 | 30,000 | 35,000 | 50,000 | 185,000 | 355,000 |
| **TOTAL SOURCES** | **51,000** | **25,000** | **25,000** | **30,000** | **30,000** | **35,000** | **50,000** | **185,000** | **355,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 51,000 | 25,000 | 25,000 | 30,000 | 30,000 | 35,000 | 50,000 | 185,000 | 355,000 |
| **TOTAL USES** | **51,000** | **25,000** | **25,000** | **30,000** | **30,000** | **35,000** | **50,000** | **185,000** | **355,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

## Additional Rural Roadside Mowing Crew | 20 of 24

**AI, Equipment** | Project Timeline: FY26 to FY28

**Project Description**

Equipment to support an additional rural roadside mowing crew which is proposed to be a new initiative in FY28. The project will purchase one crew cab truck, two tractors with bat-wing mowers, one equipment trailer, two riding mowers, and related small landscape equipment (weed eaters, chainsaws, blowers) outfitting an additional rural roadside mowing crew.

**Project Justification**

SAFELY MOVE AROUND ATHENS, supporting safe and aesthetically pleasing corridor connections: One tractor crew currently provides mowing services to approximately 720 miles of rural roadways on an average 11 to 13-week cycle. This project will reduce that cycle to an average of 5 weeks, which is similar to the four-week cycle length in all other county areas.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Salary, operating, and replacement expenses. | - | - | - | 275,000 | 275,000 | 1,375,000 | 192,500 |

**Financial Plan** | Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 88,000 | 88,000 | 88,000 | | - | 264,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **88,000** | **88,000** | **88,000** | **-** | **-** | **264,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | - | - |
| Capital - Machinery & Equip | - | - | - | 88,000 | 88,000 | 88,000 | - | - | 264,000 |
| **TOTAL USES** | **-** | **-** | **-** | **88,000** | **88,000** | **88,000** | **-** | **-** | **264,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Urban Forestry Crew | 21 of 24

**AI, Equipment** | Project Timeline: FY25 to FY29

**Project Description**

Equipment to support a new urban forestry maintenance crew proposed in the FY29 budget. The project will purchase one bucket truck, one dump body truck, one grapple truck, one wood chipper, and related small equipment (chainsaws, blower, ropes, etc.) to outfit a tree maintenance crew.

**Project Justification**

SAFELY MOVE AROUND ATHENS: Currently, Landscape Management sub-contracts the majority of tree work. Limited removals are addressed due to budget restraints. With the Urban Forestry crew, Landscape Management would provide year-round maintenance and hazard tree removal with a quicker response time for emergency tree issues. Crews will proactively and routinely prune hazardous trees instead of reactive responses.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Salary, operating, and replacement expenses. | - | - | - | - | 265,000 | 1,325,000 | 159,000 |

**Financial Plan** | Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 115,000 | 115,000 | 120,000 | 65,000 | - | 415,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **115,000** | **115,000** | **120,000** | **65,000** | **-** | **415,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | 115,000 | 115,000 | 120,000 | 65,000 | - | 415,000 |
| **TOTAL USES** | **-** | **-** | **-** | **115,000** | **115,000** | **120,000** | **65,000** | **-** | **415,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Downtown Enhancement Project | 22 of 24

**AI, General** | Project Timeline: Ongoing

**Project Description**

The Downtown Enhancement Program (DEP) has been established to provide funding to the Athens Downtown Development Authority (ADDA) for capital and operating expenses in support of downtown improvement activities. Funding for the DEP comes from downtown parking revenues. The ADDA will submit a plan for approval by the Mayor and Commission prior to expending any funds from the DEP program.

**Project Justification**

The Downtown Enhancement Program was established in September 2002 as a part of the parking services contract between Athens-Clarke County and the ADDA.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0367

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 284,767 | - | - | - | - | - | - | - | - |
| Hotel/Motel Spec Rev Fund | - | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 300,000 | 600,000 |
| **TOTAL SOURCES** | **284,767** | **60,000** | **60,000** | **60,000** | **60,000** | **60,000** | **60,000** | **300,000** | **600,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 284,767 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 300,000 | 600,000 |
| **TOTAL USES** | **284,767** | **60,000** | **60,000** | **60,000** | **60,000** | **60,000** | **60,000** | **300,000** | **600,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Parking Facilities | 23 of 24

**CS, Facilities** | Project Timeline: Ongoing

**Project Description**

Maintain downtown public parking facilities (excluding parking deck facilities life cycle) and repair and/or replace parking meters outside of downtown, as well as maintain equipment and software for the ticket system.

**Project Justification**

Provide funding to maintain downtown and other on-street public parking facilities and spaces such as, painting of the parking stripes, replacing damaged parking meters, and repairing of surface parking facilities and equipment. This restores funding to this project.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0230

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 39,873 | - | - | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 180,000 |
| **TOTAL SOURCES** | **39,873** | **-** | **-** | **20,000** | **20,000** | **20,000** | **20,000** | **100,000** | **180,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 39,873 | - | - | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 180,000 |
| **TOTAL USES** | **39,873** | **-** | **-** | **20,000** | **20,000** | **20,000** | **20,000** | **100,000** | **180,000** |

# Capital Detail by Department

**Central Services** | **Department Priority**

Clean Tools Initiative | 24 of 24

**AI, Infrastructure** | Project Timeline: FY23 to FY26

**Project Description**

The funding for a Clean Tools Initiative will be shared amongst multiple departments associated with significant, daily usage of small tools (i.e. leaf blowers, weedeaters, trimmers, small mowers, chainsaws, etc.) to begin the transition from gas-powered to electric versions. It can also be used to cover the cost of associated equipment with battery storage and charging, including: facility electrical upgrades; vehcile related charging, storage, and tranport; and safety related improvements. As technology advances, larger equipment (ex: small tractors, larger mowers, UTVs) can be included in this project.

**Project Justification**

The continued use of gas-powered small tools is affected by escalating gas prices, a fuel that is harmful to the environment from the pollutants release into the air, as well as potential leaks onto the ground or nearby water sources. Battery-powered technology can reduce noise, eliminate fumes, and provide an option for other sources of power.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Currently unknown as to extent | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0851

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 75,000 | - | 35,000 | 75,000 | - | - | - | - | 110,000 |
| **TOTAL SOURCES** | **75,000** | **-** | **35,000** | **75,000** | **-** | **-** | **-** | **-** | **110,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 75,000 | - | 35,000 | 75,000 | - | - | - | - | 110,000 |
| **TOTAL USES** | **75,000** | **-** | **35,000** | **75,000** | **-** | **-** | **-** | **-** | **110,000** |

# Capital Detail by Department

**Clerk of Courts** | **Department Priority**

Deed Indexing | 1 of 1

**AI, Software** | Project Timeline: FY23 to Ongoing

**Project Description**

The Clerk of Courts goal is to provide online digital access to our constituents for the land records of Clarke County. Our land records date back to 1801, the year Clarke County was chartered. As of November 2023, our Clarke County land records online date back to 1984. The records must be reindexed by a certified land record vendor before placement in the statewide online index. By providing reindexed certified land records, all titles can be searched online for searches required for real estate transaction transfers of real property. In the event of another pandemic, public emergency, or natural disaster records will be available without a physical visit to the Clerk of Courts deed room. This is a continuation from the FY23 capital project. Current funding has allowed us to complete 80% of indexing to 1970. To complete this decade $57,000 will be required. Also, starting in FY25, funding is requested to index deeds prior to 1970 and after 1801, which is estimated to cost $600,000. We are requesting the funding across 5 fiscal years.

**Project Justification**

This project will allow title searchers, title companies, attorneys, and the general public to perform a complete title search without having to physically appear in the office to perform a search. The records can be accessed on the statewide index 24 hours a day, 7 days a week. This service will greatly reduce daily foot traffic into the real estate records room, which will aid in keeping our staff and public safe and reduce demand on Courthouse and office resources. Indexing these records will assist in maintaining pertinent historical records and enhance the services already provided by our office.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0835

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 50,000 | 50,000 | 120,000 | 120,000 | 120,000 | 120,000 | - | 530,000 |
| **TOTAL SOURCES** | **-** | **50,000** | **50,000** | **120,000** | **120,000** | **120,000** | **120,000** | **-** | **530,000** |
| **USES** | | | | | | | | | |
| Other | - | 50,000 | 50,000 | 120,000 | 120,000 | 120,000 | 120,000 | - | 530,000 |
| **TOTAL USES** | **-** | **50,000** | **50,000** | **120,000** | **120,000** | **120,000** | **120,000** | **-** | **530,000** |

# Capital Detail by Department

**Communications** **Department Priority**

Website & eGovernment Enhancements 1 of 3

**CS, Equipment** Project Timeline: FY17 to Ongoing

**Project Description**

This project maintains services and equipment and provide new services and equipment related to the Athens-Clarke County website (accgov.com) and associated eGovernment initiatives.

**Project Justification**

The Public Information Office manages the website and trains departmental staff on use of the site. The website is a key outlet for primary source information about ACCGov. In FY23, accgov.com had 1.4 million visitors, 4.7 million page views, and 735,000 downloads. The FY25 request includes funds to improve the accessibility of documents, website hosting and support, social media archiving and management, a system-wide reporting and error detection system, and in-person survey hardware. (Strategic Goal 3. D. 2. - Improve residents' experience with public engagement and public-facing digital services)

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | | - | - |

**Financial Plan** Project ID: c0707

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 123,467 | 50,000 | 91,000 | 91,000 | 92,000 | 92,000 | 94,000 | 460,000 | 920,000 |
| **TOTAL SOURCES** | **123,467** | **50,000** | **91,000** | **91,000** | **92,000** | **92,000** | **94,000** | **460,000** | **920,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 123,467 | 50,000 | 91,000 | 91,000 | 92,000 | 92,000 | 94,000 | 460,000 | 920,000 |
| **TOTAL USES** | **123,467** | **50,000** | **91,000** | **91,000** | **92,000** | **92,000** | **94,000** | **460,000** | **920,000** |

# Capital Detail by Department

**Communications** **Department Priority**

ACTV & Multimedia Production Equipment 2 of 3

**CS, Equipment** Project Timeline: FY19 to Ongoing

**Project Description**

This project provides funding for lifecycle replacements, new equipment, and upgrades to equipment related to the operation of the ACTV government access channel, live meeting coverage, and multimedia production for ACTV and other outlets.

**Project Justification**

Project provides continued lifecycle maintenance and equipment updates for video production and ACTV operation. In 1995, the local cable franchise agreement provided initial funding for equipment for ACTV, which launched in 2000. Spectrum ceased this funding after obtaining a statewide franchise in 2008. Planned system upgrades for FY25 include a digital asset management system, projector upgrade, audio enhancements, added digital displays in public locations, and lifecycle maintenance of equipment.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0084

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 99,927 | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 250,000 |
| **TOTAL SOURCES** | **99,927** | **-** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **125,000** | **250,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 99,927 | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 250,000 |
| **TOTAL USES** | **99,927** | **-** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **125,000** | **250,000** |

# Capital Detail by Department

**Communications** | **Department Priority**

Core Visual Identity Initiative | 3 of 3

**CS, Communications** | Project Timeline: FY25 to FY25

**Project Description**

This initiative is designed to work with an external consultant to help ACCGov create a unified and standardized visual identity and associated collateral statements, logos, guidelines, policies, implementation schedule, and other components.

**Project Justification**

ACCGov has not undertaken its own organizational visual identity since Unification. Throughout ACCGov, various versions and permutations of logos and materials are used by offices with no cohesive story, message, strategy, design, or guidelines. This project is designed to produce an standardized visual identity and guidelines and fund some initial materials. (Strategic Goal Area #3 - Organizational Improvement)

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Collateral updates on lifecycle replacements | - | - | - | - | - | - | - |

New

**Financial Plan** | Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Other | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Coroner** | **Department Priority**

Power Stretchers | 1 of 1

**CS, Equipment** | Project Timeline: FY25 to FY25

**Project Description**

This request is for the purchase of two medical power stretchers with 600 lbs. capacity, 2 batteries with chargers, and loadings tracks. The total unit cost is approximately $16,000 for a total cost of $32,000. The life expectancy of the units is 15 years or longer depending on the use and maintenance. The units will be used in conjunction with both Coroner Vans.

**Project Justification**

These units significantly assist with the loading and unloading for all cases, but these units will allow the stretcher to be placed at the proper height for transfer and can be raised from ground level by one person for individuals up to 600 lbs., which would otherwise require multiple people to accomplish. Using these devices helps reduce the likelihood of an injury during this process as the number of cases that require these tools continues to increase.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Lifecycle Replacement Cost | - | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 | 1,800 |

New

**Financial Plan** | Project ID: c0909

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 32,000 | - | - | - | - | - | 32,000 |
| **TOTAL SOURCES** | **-** | **-** | **32,000** | **-** | **-** | **-** | **-** | **-** | **32,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 32,000 | - | - | - | - | - | 32,000 |
| **TOTAL USES** | **-** | **-** | **32,000** | **-** | **-** | **-** | **-** | **-** | **32,000** |

# Capital Detail by Department

**Corrections** | **Department Priority**

Food Service Equipment Life Cycle Replacement | 1 of 1

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

The Correctional Facility's food service kitchen supplies meals to the Prison (Correctional Institute), Diversion Center and the Jail. This request is to ensure that kitchen equipment is safe, reliable and adequate for the volume of meals that need to be prepared.

**Project Justification**

Meals from the Corrections Food Service are provided to the Jail, Correctional Institution, and Diversion Center. Failure to provide meals in a timely manner can result in inmate unrest and lawsuits. Since FY05, a SPLOST funded food service facility prepares an average of 1,800 meals a day. The former kitchen (since 1987) is still used as a servicing center and backup to the Food Service Center; and the existing dishwasher, warming oven, steam table and other serving equipment must be maintained. Facilities Management has implemented a policy that this equipment does not fall under their purview, so outsourcing service is required.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0180

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 478 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 500,000 |
| **TOTAL SOURCES** | **478** | **50,000** | **50,000** | **50,000** | **50,000** | **50,000** | **50,000** | **250,000** | **500,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 478 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 500,000 |
| **TOTAL USES** | **478** | **50,000** | **50,000** | **50,000** | **50,000** | **50,000** | **50,000** | **250,000** | **500,000** |

# Capital Detail by Department

**Economic Development** **Department Priority**

Economic Development Capital Program 1 of 1

**AI, General** Project Timeline: Ongoing

**Project Description**

The purpose of this project is to provide a readily available funded program to pay for the site improvements and related expenditures for new industry location and existing industry expansion in Athens-Clarke County. Location is to be determined based upon industrial development opportunities.

**Project Justification**

This project will fund and assist with the implementation of an element of the government's economic development policy, as directed by the Mayor and Commission.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0078

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Econ Dev Capital Fund | 1,558,750 | 500,000 | - | 350,000 | 350,000 | 350,000 | 350,000 | 1,750,000 | 3,150,000 |
| **TOTAL SOURCES** | **1,558,750** | **500,000** | **-** | **350,000** | **350,000** | **350,000** | **350,000** | **1,750,000** | **3,150,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 1,558,750 | 500,000 | - | 350,000 | 350,000 | 350,000 | 350,000 | 1,750,000 | 3,150,000 |
| **TOTAL USES** | **1,558,750** | **500,000** | **-** | **350,000** | **350,000** | **350,000** | **350,000** | **1,750,000** | **3,150,000** |

# Capital Detail by Department

**Fire & Emergency Services** | **Department Priority**

SCBAs | 1 of 12

**CS, Equipment** | Project Timeline: FY24 to Ongoing

**Project Description**

This project will be to replace the SCBA's (Self Contained Breathing Apparatus) of ACC Firefighters. The current SCBA's are nearing the end of their 10 year life cycles. This project will also cover costs for 10 years of required annual testing.

**Project Justification**

Our SCBA's are nearing the end of their 10 year life cycle. Without SCBA's that are within manufacturer's specifications and NFPA requirements, we would not be able to perform the services the community expects from their fire department. Firefighting and rescue operations could not be carried out safely.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0871

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 200,000 | 500,000 | 500,000 | - | - | | - | 1,000,000 |
| **TOTAL SOURCES** | **-** | **200,000** | **500,000** | **500,000** | **-** | **-** | **-** | **-** | **1,000,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | 200,000 | 500,000 | 500,000 | - | - | - | - | 1,000,000 |
| **TOTAL USES** | **-** | **200,000** | **500,000** | **500,000** | **-** | **-** | **-** | **-** | **1,000,000** |

# Capital Detail by Department

**Fire & Emergency Services** **Department Priority**

Construct Fire Station 1, Vehicle Shop & Headquarters 2 of 12

**AI, Construction** Project Timeline: FY25 to Ongoing

**Project Description**

This new 28,375 square foot Fire Department facility located in the downtown area will replace the current facility. This new facility will house: Fire Department Headquarters, Fire station, Apparatus repair shop facility, Fueling facility for ACCGOV vehicles, Backup emergency operations center in HQ, Community/Training Room. The facility will be built/designed with adequate space for current and future expansion. The following functions will be housed at this facility: Administration, Operations, Community Risk Reduction/Fire Marshal's Office, Emergency Management, Community Room, Ham Radio space, the Apparatus Shop, and a fueling island for Fire Department vehicles and other Athens-Clarke County Government vehicles. The facility will address needs for a community room, exercise room, two meeting/training rooms, an adequate size break room/kitchen, file storage, plan review space/storage, and interview rooms for fire investigators. The current 16,046 square foot facility located at 700 College Avenue was constructed in 1979 (40 years old, used 24/7/365) and is outdated for the number of personnel and services housed.

**Project Justification**

(Safe and prepared community: preserve infrastructure, improve service delivery, preserve community assets). This new facility will meet public safety/infrastructure needs for Athens-Clarke County by accomplishing the following: continued fire and life safety protection services to area, providing services that protect/save lives, residences, businesses, minimizing the impact on community environment, protecting jobs and disposable income of citizens, maintaining ISO rating and the related fire insurance cost to citizens, improved ability to work on larger apparatus, providing adequate space for the administrative services housed at Headquarters, centralizing all of Athens-Clarke County Fire & Emergency Services divisions into one building. The current 16,046 square foot facility located at 700 College Avenue was constructed in 1979 (40 years old, used 24/7/365) and is outdated for the number of personnel and services housed. Space/Capability: The allocation of current space is inadequate for the number of personnel assigned and the functions to be performed. Thirteen personnel are assigned to the headquarters space that was designed for six. There is currently no community/training room in the fire station. There is no exercise room and gear storage is not adequate. Inefficiency: The facility needs to be replaced due to inefficient facility systems (energy use), lack of space, lack of male/female living design, lack of fire safety protection systems, and is not compliant with ADA. Safety: Lack of fire safety protection systems and bay door safety sensors, Community Risk Reduction/Fire Marshal's Office issues with current facility: Four Inspectors and an Administrative Assistant share the same office space, a storage room has been converted to office space.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Estimated annual operating costs | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 275,000 | 55,000 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 6,500,000 | - | - | | - | 6,500,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **6,500,000** | **-** | **-** | **-** | **-** | **6,500,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | 6,500,000 | - | - | - | - | 6,500,000 |
| **TOTAL USES** | **-** | **-** | **-** | **6,500,000** | **-** | **-** | **-** | **-** | **6,500,000** |

# Capital Detail by Department

**Fire & Emergency Services** | **Department Priority**

Hose & Nozzles | 3 of 12

**CS, Equipment** | Project Timeline: FY22 to Ongoing

**Project Description**

The Hose and Nozzles Project for the Fire & Emergency Services Department will replace about 20,000 feet of old fire hose and water delivery appliances, many are which are at the end of life. The hose lines replaced will be more efficient, easier to deploy, and will be more versatile in use in order to align with newer technology and industry standards associated with delivering greater quantities of water at structure fires. This will allow the Department to standardize equipment on all fire apparatus at each of the nine fire stations in Athens-Clarke County. This will also preserve the life of trucks and fire pumps because of improved efficiency. This will also assist in providing needed additional hose, nozzles, and related appliances for high rise, large commercial, and high volume residential firefighting.

**Project Justification**

Building contents and construction have changed over the past 30 years requiring greater volumes of water to effectively control fires due to fuel loads. Industry standards and technology have advanced since much of the Departments hose and appliances were originally purchased. We have 20-30 year old hose on some fire apparatus that is at the end of its life. In fact, some of the hose still in service was in service before the unification of Athens-Clarke County. Life cycle of the hose has been exceeded due to having no operational budget. This project aligns with the Mayor and Commissions initiative of a Safe and Prepared Community as it will improve firefighting effectiveness and safety by increasing the amount of water capable of being delivered. It is imperative we convert hose line and appliances simultaneously to the newer technology for interoperability of crews and trucks operating at the same scene and for employee familiarity. This will also preserve the life of trucks and fire pumps because of improved efficiency and less wear and tear in order to achieve similar or greater water flow.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Replacement Costs | 15,861 | 15,861 | 15,861 | 15,861 | 15,861 | 79,305 | 15,861 |

**Financial Plan** Project ID: c0816

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 225,000 | 25,000 | 30,000 | 50,000 | 50,000 | 50,000 | 50,000 | 200,000 | 430,000 |
| **TOTAL SOURCES** | **225,000** | **25,000** | **30,000** | **50,000** | **50,000** | **50,000** | **50,000** | **200,000** | **430,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 225,000 | 25,000 | 30,000 | 50,000 | 50,000 | 50,000 | 50,000 | 200,000 | 430,000 |
| **TOTAL USES** | **225,000** | **25,000** | **30,000** | **50,000** | **50,000** | **50,000** | **50,000** | **200,000** | **430,000** |

# Capital Detail by Department

**Fire & Emergency Services** **Department Priority**

Furniture and Appliance Replacement for Fire Stations, Training Center and Headquarters 4 of 12

**AI, Equipment** Project Timeline: FY25 to Ongoing

**Project Description**

Furniture and appliance replacement for fire stations, Training Center, and Fire Headquarters/Shop

**Project Justification**

The Fire Department has an operating budget for repairs to stations and related equipment, but no real budget to replace items that are used to furnish stations and working areas. Most stations are only furnished with SPLOST or similar type funding when they are built, with no budget created for replacement of furniture or appliances when they have reached the end of serviceable use. With repair costs and frequency of needed repairs on the rise, the modest amount in the operating budget cannot cover the needs of replacement. Many times the only new furniture brought into stations is used furniture donated by the firefighters themselves. This comes after the serviceable life of the furniture in their homes. The results of this continued practice could lead to a drop in employee morale, and a lack of

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0891

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 | 750,000 |
| **TOTAL SOURCES** | **-** | **-** | **75,000** | **75,000** | **75,000** | **75,000** | **75,000** | **375,000** | **750,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 | 750,000 |
| **TOTAL USES** | **-** | **-** | **75,000** | **75,000** | **75,000** | **75,000** | **75,000** | **375,000** | **750,000** |

# Capital Detail by Department

**Fire & Emergency Services** **Department Priority**

Fire Inspector/Investigator, EMA Coordinator, and Education/Outreach Coordinator Vehicles 5 of 12

**AI, Vehicle** Project Timeline: FY24 to Ongoing

**Project Description**

Three (3) Vehicles, 2 Full Size Pickups (recommendation of Ford Lightnings). One for the Fire Inspector/Investigator, and the other for the EMA Coordinator. One Heavy Duty Pickup (recommendation of a Ford F-250) for the Education/Outreach Coordinator. All related upfitting for emergency vehicle lighting, bed covers, and computer mounting, as well as necessary vehicle charging stations are to be included as required.

**Project Justification**

An additional Fire Inspector/Investigator position is being requested. This position requires a full size pickup truck. Current Inspectors/Investigators have been approved for Ford F-150 Lightnings. The EMA Coordinator position is currently being requested and will require a full sized pickup truck (recommending Ford Lightning) for emergency response, the transportation of necessary tools and equipment for disaster response, and for community events. The Education/Outreach Coordinator will need a vehicle (heavy duty pickup truck) that has the capacity to pull the Fire Safety House and other educational equipment needed. This supports the Mayor & Commission Goal 1, Section C, Item 2 and Section E, Item 1 of Athens-Clarke County Government Strategic Plan 2023-2025 and objectives A, B, and C from the Athens-Clarke County Fire & Emergency Services 2019-2023 Strategic Plan.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Estimated fuel and maintenance costs | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 51,500 | 10,300 |

**Financial Plan** Project ID: c0881

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 100,000 | 80,000 | - | - | - | | - | 80,000 |
| **TOTAL SOURCES** | **-** | **100,000** | **80,000** | **-** | **-** | **-** | **-** | **-** | **80,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | 150,000 | 80,000 | - | - | - | - | - | 80,000 |
| **TOTAL USES** | **-** | **150,000** | **80,000** | **-** | **-** | **-** | **-** | **-** | **80,000** |

# Capital Detail by Department

**Fire & Emergency Services** | **Department Priority**

Renovate and Expand Fire Training Center | 6 of 12

**AI, Construction** | Project Timeline: FY23 to Ongoing

**Project Description**

Renovate and add to the Fire Department's existing Training Center facilities by creating additional 8,000 square feet to include additional classroom space, a National Incident Management (incident command) training lab, additional bay space for apparatus and equipment, additional bathrooms, additional breakroom/kitchen space, conference room, three additional offices & storage space, car fire simulator, forcible entry simulator, propane tank simulator, Hazmat Leaks prop, and additional parking. Regular inspections and repairs of the training tower and burn building.

**Project Justification**

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) The current building is too small for the needs of our department. The department has simply outgrown it. Expansion is the most fiscally responsible option. The current facility is 20 years old. While originally built for the needs at the time, the department has grown in numbers as did the numbers of citizens and visitors it serves. The firefighters are required to have a minimum of 240 hours training for our ISO 1 rating. Much of the required training is multi-company at the Training Center. The recruit class of new firefighters has grown to over twelve men and women at a time that spend many months at the Training Center. Current capacity is approximately six firefighters comfortably. We have become increasingly concerned that if we have inspections of our training tower and burn building, it could result in the need for immediate repairs, or even replacement. This could suspend many key parts of firefighter training including live fire training and high angle technical rescue training. No land acquisition is needed for the project.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Estimated annual operating costs. | 41,400 | 41,400 | 41,400 | 41,400 | 41,400 | 207,000 | 41,400 |

**Financial Plan** Project ID: c0842

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 100,000 | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 |
| **TOTAL SOURCES** | **100,000** | **-** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **600,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 100,000 | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 |
| **TOTAL USES** | **100,000** | **-** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **600,000** |

# Capital Detail by Department

**Fire & Emergency Services** **Department Priority**

Firefighter Wellness and Fitness Equipment 7 of 12

**AI, Equipment** Project Timeline: FY25 to Ongoing

**Project Description**

Purchase of new or replacement fitness/wellness equipment. The purchase of portable saunas or other equipment that can be used for decontamination of firefighters after exposure to carcinogens on emergency scenes.

**Project Justification**

The Fire Department has no provisions for replacement of fitness equipment or to purchase/replace equipment that can be used to assist with firefighter decontamination after fires to work in harmony with our cancer prevention initiatives and for general wellness and firefighter fitness. Most fitness items are only purchased new with SPLOST or similar funds when a fire station is built. All other items are donated secondhand or are donated by firefighters themselves.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0892

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 225,000 | 450,000 |
| **TOTAL SOURCES** | **-** | **-** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** | **225,000** | **450,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 225,000 | 450,000 |
| **TOTAL USES** | **-** | **-** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** | **225,000** | **450,000** |

# Capital Detail by Department

**Fire & Emergency Services** | **Department Priority**

Replace Mobile Data Terminals | 8 of 12

**CS, Equipment** | Project Timeline: FY13 to Ongoing

**Project Description**

Timely replacement of the MDT's currently installed in Fire Department vehicles and apparatus.

**Project Justification**

Information Technology Services recommended a 5 year replacement program for MDT's, at which time the useful life expectancy will be reached. Technology changes and maintenance costs will make replacement a more fiscally responsible alternative.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0659

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 38,275 | 40,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 250,000 | 450,000 |
| **TOTAL SOURCES** | **38,275** | **40,000** | **50,000** | **50,000** | **50,000** | **50,000** | **-** | **250,000** | **450,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 38,275 | 40,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 250,000 | 450,000 |
| **TOTAL USES** | **38,275** | **40,000** | **50,000** | **50,000** | **50,000** | **50,000** | **-** | **250,000** | **450,000** |

# Capital Detail by Department

**Fire & Emergency Services** **Department Priority**

Construct Emergency Operations Center 9 of 12

**AI, Construction** Project Timeline: FY23 to Ongoing

**Project Description**

Build a 2,000 square foot dedicated Emergency Operations Center (EOC) on Athens-Clarke County property that is ready for operations 24 hours a day, 365 days a year and designed for sustained use. The space concept would be one large room with breakout rooms around it that would be used as a Emergency Operations Center and also as emergency preparedness/exercise training rooms under the oversight of Fire & Emergency Services / Emergency Management.

**Project Justification**

(Safe and Prepared Community: Preserve infrastructure, Improve service delivery, Preserve community assets) An Emergency Operations Center should be a dedicated facility or space that is capable of instant activation should any type of major event occur. This location is where decision makers of ACC Departments report in an emergency to facilitate orderly command, situational control and leadership. It should be designed for extended or sustained use. The current space identified as the Athens-Clarke County Emergency Operations Center is at the Athens-Clarke County Police Department Headquarters. It is regularly used for law enforcement and computer training purposes. There are access, current use, flexibility and set up issues that make the room incapable of being ready for use as an Emergency Operations Center 24/7/365. This project would locate the EOC on existing ACC property with controlled access. The building can be co-located on the Fire Training Center property or the location of the new Fire headquarters. Consideration to construction along with either project may save on construction and engineering costs.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Estimated annual operating costs | 18,600 | 18,600 | 18,600 | 18,600 | 18,600 | 93,000 | 18,600 |

**Financial Plan** Project ID: c0843

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 100,000 | - | - | 500,000 | - | - | - | - | 500,000 |
| **TOTAL SOURCES** | **100,000** | **-** | **-** | **500,000** | **-** | **-** | **-** | **-** | **500,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | 50,000 | - | - | - | - | 50,000 |
| Capital - Const. | 100,000 | - | - | 450,000 | - | - | - | - | 450,000 |
| **TOTAL USES** | **100,000** | **-** | **-** | **500,000** | **-** | **-** | **-** | **-** | **500,000** |

# Capital Detail by Department

**Fire & Emergency Services** | **Department Priority**

Lawn Maintenance Equipment | 10 of 12

**AI, Equipment** | Project Timeline: FY25 to Ongoing

**Project Description**

Project to replace existing lawn equipment at fire stations that have all been utilized well beyond expected life cycles.

**Project Justification**

The Fire Department has historically taken care of its own lawn maintenance and grounds keeping needs at all nine of our fire stations. All of the equipment in our current inventory has been used beyond their expected life cycles and there is no operational budget set aside for replacement of this type of equipment. Repairs are getting more costly and equipment remains out of service longer than it used to for increased repair needs, longer wait times for materials, and unavailable or overpriced labor. Due to staffing issues in departments all over the county, we would like to minimize strain on already overworked Facilities and Landscape personnel, and utilize our workforce that is already on site at the fire stations. We simply need more reliable equipment to fill the needs.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0893

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | 85,000 | 170,000 |
| **TOTAL SOURCES** | **-** | **-** | **17,000** | **17,000** | **17,000** | **17,000** | **17,000** | **85,000** | **170,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | 85,000 | 170,000 |
| **TOTAL USES** | **-** | **-** | **17,000** | **17,000** | **17,000** | **17,000** | **17,000** | **85,000** | **170,000** |

# Capital Detail by Department

**Fire & Emergency Services** **Department Priority**

Diversity and Workforce Development Project 11 of 12

**AI, Recruitment/Hiring** Project Timeline: FY25 to Ongoing

**Project Description**

ACCFES is working with Clayton County Fire & Emergency Services to replicate their program of recruiting high school students. The concept is to provide Firefighter and EMT training to high school students and then make conditional job offers to students when they graduate. The Fire & Emergency Services Department anticipates costs associated with staffing, physical space, equipment, gear, and educational resources to continue pursuing this project with the Clarke County School District. In addition, we anticipate the need for one additional Training Officer to service this program after implementation.

**Project Justification**

Nationwide, the fire service struggles with diversity amongst the ranks and we are not immune in Athens-Clarke County. Despite efforts to increase diversity, we are not reflective of our community. This project will help introduce youth at an early age to the profession and provide an excellent recruiting mechanism for persons who might otherwise never consider a job as a Firefighter. This project supports the Mayor and Commissions goals of a Safe and Prepared Community and Healthy, Livable, Sustainable Athens-Clarke County. The overall goal of this project is to increase the number of females and people of color within the Fire & Emergency Services Department over the next 5 years. Once this project is accepted and implemented, we anticipate the need for an additional full time training officer. Part of their duties will be to manage this program for all grade levels and to keep the program going moving forward.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Personal Services Expenses | 82,288 | 124,038 | 163,138 | 168,138 | 168,138 | 840,690 | 154,643 |

**Financial Plan** Project ID: c0894

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 12,000 | 12,000 | 12,000 | - | | 110,000 | 146,000 |
| **TOTAL SOURCES** | **-** | **-** | **12,000** | **12,000** | **12,000** | **-** | **-** | **110,000** | **146,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | 50,000 | 50,000 |
| Capital - Machinery & Equip | - | - | 12,000 | 12,000 | 12,000 | - | - | 60,000 | 96,000 |
| **TOTAL USES** | **-** | **-** | **12,000** | **12,000** | **12,000** | **-** | **-** | **110,000** | **146,000** |

# Capital Detail by Department

**Fire & Emergency Services** | **Department Priority**

EMS Equipment - Cardiac | 12 of 12

**AI, Equipment** | Project Timeline: FY23 to Ongoing

**Project Description**

Purchase 12 lead EKG monitors for use in the community on medical emergencies.

**Project Justification**

To assist the Mayor & Commission in providing a Safe and Prepared Community.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0844

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 30,000 | 333,000 | 267,000 | 333,000 | 333,000 | 333,000 | 333,000 | 666,000 | 2,265,000 |
| **TOTAL SOURCES** | **30,000** | **333,000** | **267,000** | **333,000** | **333,000** | **333,000** | **333,000** | **666,000** | **2,265,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 30,000 | 333,000 | 267,000 | 333,000 | 333,000 | 333,000 | 333,000 | 666,000 | 2,265,000 |
| **TOTAL USES** | **30,000** | **333,000** | **267,000** | **333,000** | **333,000** | **333,000** | **333,000** | **666,000** | **2,265,000** |

# Capital Detail by Department

**Housing & Community Development** **Department Priority**

Affirmatively Furthering Fair Housing (AFFH) Plan and 5-Year Consolidated Plan Development 1 of 2

**AI, Consultant** Project Timeline: FY25 to Ongoing

**Project Description**

HCD will hire a consultant to assist HCD in the creation of its Affirmatively Furthering Fair Housing (AFFH) Plan and its FY26-FY30 (July 1, 2025- June 30, 2026), 5-Year Consolidated Plan. Title VIII of the Civil Rights Act of 1968, known as the Fair Housing Act, requires recipients of federal funds from HUD to affirmatively further the policies and purposes of the Fair Housing Act. The obligation to affirmatively further fair housing requires recipients to take meaningful actions, in addition to combating discrimination, that overcome patterns of segregation and foster inclusive communities free from barriers that restrict access to opportunity based on protected characteristics. The ConPlan includes a housing and homeless needs assessment, housing market analysis, strategic plan and one year Action-Plan, and an Affirmatively Furthering Fair Housing Plan. The consultant will assist HCDs Community Impact Division conduct participation meetings, and will consult with public and private agencies that provide housing, health, and social services, adjacent units of local government and the local housing authority.

**Project Justification**

This request supports the following ACCGov Strategic Plan Goals: Good Neighbors (Goal 1F); Identify and Close Gaps in Partnership with the Community (Goal 2C and 2D); Quality, Stable, Affordable Housing For All (Goal 4A, 4B, 4C, 4D, 4E, and 4F).

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

New

**Financial Plan** Project ID: c0895

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 150,000 | - | - | - | | 150,000 | 300,000 |
| **TOTAL SOURCES** | **-** | **-** | **150,000** | **-** | **-** | **-** | **-** | **150,000** | **300,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Other | - | - | 150,000 | - | - | - | - | 150,000 | 300,000 |
| **TOTAL USES** | **-** | **-** | **150,000** | **-** | **-** | **-** | **-** | **150,000** | **300,000** |

# Capital Detail by Department

**Housing & Community Development** | **Department Priority**

Center for Racial Justice and Black Futures | 2 of 2

**AI, Facilities** | Project Timeline: FY25 to Ongoing

**Project Description**

Additional funding for the Center for Racial Justive and Black Futures

**Project Justification**

As added by the Commission.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

New

**Financial Plan** | Project ID: c0911

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 100,000 | - | - | - | | - | 100,000 |
| **TOTAL SOURCES** | **-** | **-** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Other | - | - | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL USES** | **-** | **-** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |

# Capital Detail by Department

**Information Technology** **Department Priority**

Information Technology Equipment Replacement Program 1 of 1

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

This project will replace PCs and Printers in all departments that are six years old or older and are of such a configuration that they are no longer suitable for client server applications. Locations are in all the departments and work units in Athens-Clarke County. In addition, this project will replace, upgrade, and expand network, storage, and server equipment and software required to support IT operations within the government.

**Project Justification**

This project is made up of various components that are required to maintain and keep ACC's IT infrastructure operational. Components include networking equipment, software upgrades, main system replacement(s), wiring improvements, and various other necessary components.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Replacing some infrastructure gear will result in increased maintenance agreements and new purchases to expand some services will also bring about new maintenance contracts. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0095

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 120,663 | 400,000 | 300,000 | 850,000 | 600,000 | 850,000 | 600,000 | 3,230,000 | 6,430,000 |
| **TOTAL SOURCES** | **120,663** | **400,000** | **300,000** | **850,000** | **600,000** | **850,000** | **600,000** | **3,230,000** | **6,430,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 120,663 | 400,000 | 300,000 | 850,000 | 600,000 | 850,000 | 600,000 | 3,230,000 | 6,430,000 |
| **TOTAL USES** | **120,663** | **400,000** | **300,000** | **850,000** | **600,000** | **850,000** | **600,000** | **3,230,000** | **6,430,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Parks - R&M Existing Facilities | 1 of 24

**CS, Facilities** | Project Timeline: FY23 to Ongoing

**Project Description**

This project provides for the additional Parks - R&M Facilities as a supplement to SPLOST 2020 - Project 20 funding. This project provides for repairs, maintenance, and/or replacement of existing program specific facilities and park needs in the Leisure Services system. Project areas of focus include: 1) athletics (fields, courts, gymnastics equipment, scoreboards, etc.); 2) animal care amenities (zoo/nature center exhibits and support areas); 3) playgrounds (surfacing and equipment); and 4) general park needs (park signage, storm water system maintenance, fencing, etc.). All Facility R&M projects are based off the Leisure Services Facility and Equipment Lifecycle plan with the current year's request reflective of facilities that are in poor or fair condition. Any projects in good or excellent condition have been rolled to future fiscal years based on their lifecycle status, with condition inspections taking place to update the plan prior to FY26 budget submittals.

**Project Justification**

For FY25, SPLOST 2020 - Project 20 Tier 4 funds will provide $472,500 that will be leveraged as a supplement to the capital funds allocated for facility R&M capital funds. Priority needs are in long overdue athletic facility renovations including field resurfacing, dugout replacement, court surfacing, safety netting and other R&M needs that have been rolled forward across multiple fiscal years. The balance and future years of this project will provide funding to rehabilitate facilities, address safety/risk issues, and perform required maintenance necessary to uphold the Department's safety and quality standards. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0246

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 1,881,612 | 2,000,000 | 500,000 | 2,443,160 | 225,500 | 937,940 | 32,750 | 18,046,210 | 22,185,560 |
| **TOTAL SOURCES** | **1,881,612** | **2,000,000** | **500,000** | **2,443,160** | **225,500** | **937,940** | **32,750** | **18,046,210** | **22,185,560** |
| **USES** | | | | | | | | | |
| Capital - Const. | 1,881,612 | 2,000,000 | 500,000 | 2,443,160 | 225,500 | 937,940 | 32,750 | 18,046,210 | 22,185,560 |
| **TOTAL USES** | **1,881,612** | **2,000,000** | **500,000** | **2,443,160** | **225,500** | **937,940** | **32,750** | **18,046,210** | **22,185,560** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Park Equipment - Replacement / Life Cycle 2 of 24

**CS, Equipment** Project Timeline: FY23 to Ongoing

**Project Description**

This project provides for replacement of park amenities and service equipment covering all 28 sites and 2,500 acres supported in the Leisure Services system. Park amenities include items such as trash cans, picnic tables, benches, and barbeque grills while service equipment includes items such as fitness machines, computer lab equipment, ice machines, catering kitchen appliances, and ATV's. Outdoor equipment is selected with a minimum 30 year service life as permitted by purchasing.

**Project Justification**

For FY25, priority needs reflect equipment that is at the end of its lifecycle as well as being listed in poor or fair condition in the Leisure Services Facility and Equipment Lifecycle Plan. All equipment that maintained a good or excellent condition rating despite being at the end of its lifecycle has been rolled to the following fiscal year. Equipment condition will be reevaluated prior to development of the FY26 capital budget request. The balance and future years of this project will provide funding to replace amenities and equipment supporting service delivery which have reached the end of their serviceable life. Among the items in poor condition for FY25 replacement that will be upgraded to professional grade products are kitchen appliances, park benches, bollards, bleachers, and theater sound & lighting equipment. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0177

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 180,887 | - | 400,000 | 237,653 | 239,600 | 300,722 | 31,070 | 1,612,709 | 2,821,754 |
| **TOTAL SOURCES** | **180,887** | **-** | **400,000** | **237,653** | **239,600** | **300,722** | **31,070** | **1,612,709** | **2,821,754** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 180,887 | - | 400,000 | 237,653 | 239,600 | 300,722 | 31,070 | 1,612,709 | 2,821,754 |
| **TOTAL USES** | **180,887** | **-** | **400,000** | **237,653** | **239,600** | **300,722** | **31,070** | **1,612,709** | **2,821,754** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Bridge and Boardwalk Inspection and Replacement | 3 of 24

**CS, Facilities** | Project Timeline: FY23 to Ongoing

**Project Description**

This project provides for the additional Bridge and Boardwalk inspection and replacement. This project provides for professional engineering inspections, major maintenance, and lifecycle replacement for all 109 bridges, boardwalks, and observation decks in the Leisure Services system. FY25 plans call for replacing wooden bridges at Sandy Creek Nature Center, Memorial Park, and around Lakeside Trail at Sandy Creek Park which rated poorly in our bridge and boardwalk inspection program. FY25 plans also address improvements to emergency access bridges on remote trails.

**Project Justification**

For FY25, priority needs include over 22 bridges in either a state of fair, poor, unsafe or failed conditions. The balance and future years of this project totals more than 1.9 miles, approximately half of the bridges. The majority of boardwalks and decks covered by this project are wood structures estimated to be 25 or more years old, and do not meet modern building code or safety requirements. Funding request specifics are supported by the Department's annual Inventory and assessment. Project funding is necessary to ensure public safety and to keep the trails that these structures support fully operational. Partial funding in previous years has not been sufficient to fully fund a single bridge replacement, so funds are being carried forward until supplemental funds can make a bridge replacement possible, based on highest priority of need. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0727

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 260,397 | - | - | 880,000 | 1,000,000 | 1,040,000 | 1,040,000 | 7,024,000 | 10,984,000 |
| **TOTAL SOURCES** | **260,397** | **-** | **-** | **880,000** | **1,000,000** | **1,040,000** | **1,040,000** | **7,024,000** | **10,984,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 260,397 | - | - | 880,000 | 1,000,000 | 1,040,000 | 1,040,000 | 7,024,000 | 10,984,000 |
| **TOTAL USES** | **260,397** | **-** | **-** | **880,000** | **1,000,000** | **1,040,000** | **1,040,000** | **7,024,000** | **10,984,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Pavement Repair and Maintenance | 4 of 24

**CS, Facilities** | Project Timeline: FY23 to Ongoing

**Project Description**

This project provides for the additional Pavement Repair and Maintenance. This project provides for repairs, maintenance, and/or replacement of existing paved surfaces in the Leisure Services system. Projects supported by this program include asphalt maintenance, paving, parking lot striping, sidewalk grinding, and replacement of guardrails and regulatory and wayfinding signage. The FY25 request is based on the Leisure Services TSPLOST2023 submittal for pavement improvements that was ultimately not approved by the Citizen Selection Committee.

**Project Justification**

For FY25, priority needs reflect the worst condition pavement areas and needs in the department. The major project is the College Avenue and MLK Parking lot which requires expansion due to constantly being over capacity, which creates traffic and safety issues due to Greenway patrons parking illegally along MLK Jr. Parkway. Additional projects include the walking paths at Bishop Park, sidewalks and service roads at Sandy Creek Park, and the addition of a boat ramp on MLK Jr. Parkway. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0740

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 37,412 | - | - | 80,598 | - | - | 727,920 | 8,367,727 | 9,176,245 |
| **TOTAL SOURCES** | **37,412** | **-** | **-** | **80,598** | **-** | **-** | **727,920** | **8,367,727** | **9,176,245** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 37,412 | - | - | 80,598 | - | - | 727,920 | 8,367,727 | 9,176,245 |
| **TOTAL USES** | **37,412** | **-** | **-** | **80,598** | **-** | **-** | **727,920** | **8,367,727** | **9,176,245** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Pool Repairs and Renovations 5 of 24

**CS, Facilities** Project Timeline: FY23 to Ongoing

**Project Description**

This project provides for ongoing Pool Repairs and Renovations. This project typically provides for repairs, maintenance and code upgrades for the one wading pool, five swimming pools, and two splash pads operated in the Leisure Services system. Projects supported by this program include maintenance and replacement of various pool amenities, components and equipment. Annual requests are based on the Leisure Services Facility and Equipment Lifecycle Plan. For FY25, the department is focusing on renovations for Lay Park Pool including re-skimming the Marcite liner and bringing mechanical equipment up to code and other safety improvements.

**Project Justification**

For FY25, the primary focus of this request is to renovate Lay Park Pool. The pool liner is need of replacement after being installed in FY11 for both the main pool and smaller "baby" pool. Other pools across the department also need minor plumbing and mechanical system upgrades that feed into this project to bring the recirculation rates and the backwash systems up to current codes. Additionally, the filter media and pool covers at several locations need to be replaced. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0642

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 440,636 | - | 250,000 | 45,900 | 234,400 | 108,000 | - | 340,580 | 978,880 |
| **TOTAL SOURCES** | **440,636** | **-** | **250,000** | **45,900** | **234,400** | **108,000** | **-** | **340,580** | **978,880** |
| **USES** | | | | | | | | | |
| Capital - Const. | 440,636 | - | 250,000 | 45,900 | 234,400 | 108,000 | - | 340,580 | 978,880 |
| **TOTAL USES** | **440,636** | **-** | **250,000** | **45,900** | **234,400** | **108,000** | **-** | **340,580** | **978,880** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Truck – SPLOST Ops: Beech Haven Park | 6 of 24

**CS, Equipment** | Project Timeline: FY25 to FY25

**Project Description**

This requests reflects the FY25 need for a vehicle based on approved FY23 operational support and planned opening of this new SPLOST 2020 funded Park.

**Project Justification**

The SPLOST 2020 project for Beech Haven Park is already underway. FY23 approved funding brings on a FT staff member to oversee this park as it becomes operational, there is no onsite office for this project so the employee will be traveling back and forth between an off-site office and the project. A SPLOST operating request for Beech Haven Park includes a truck for the staff member to meet operational needs for the park. The roads at Beech Haven are currently gravel and very rutted, so this staff member should not use a personal vehicle or ACC will be at risk for damage to it. This will be the only vehicle for this cost center and is needed. The FY23 proposal did include this vehicle but was submitted in tandem with a CDO leaving the truck in limbo. The truck needs to be 4x4 leading to a slightly higher cost. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure. This proposal aligns with Initiative 2.4.3 of the Leisure Services Strategic Plan.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Fleet indirects, replacement | - | 7,700 | 7,700 | 7,700 | 7,700 | 38,500 | 6,930 |

New

**Financial Plan** | Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Truck – Facility & Park Maintenance | 7 of 24

**AI, Equipment** | Project Timeline: FY25 to FY25

**Project Description**

This request is for a 1 ton crew cab truck with a utility box and lift gate for use by Park Maintenance Staff. The staff need this vehicle to haul chemicals for all summer pool & Splashpads and to move the mobile stage and rental equipment around the community.

**Project Justification**

Leisure Services currently has ten Park Maintenance Positions and only nine trucks, forcing two Maintenance crew members to ride together and reducing efficiency of park operations by reducing the number of unique tasks that can be completed at any given time. The truck is specified to meet the vehicle needs of Park Maintenance, which will allow staff to cover more parks in a shorter span. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure. This proposal aligns with Initiative 2.4.3 of the Leisure Services Strategic Plan.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Fleet indirects, replacement | - | - | - | - | - | - | - |

New

**Financial Plan** | Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Memorial Park Renovations | 8 of 24

**CS, Facilities** | Project Timeline: FY26 to FY28

**Project Description**

This project funds Master Plan implementation for Phase II of the Memorial Park Project. It supplements SPLOST 2020 funds for Phase I of the project. This project includes the following: Continued stormwater, water, and sewer installation and replacement; upgrades to picnic and restroom facilities in the park; playground replacement; outdoor gathering spaces; improved pedestrian circulation; adding a sewer line that includes the pool, it's pump system, and bathing house, renovation to the pool house, improved vehicular circulation, and additional parking that includes but is not limited to the construction of a parking deck.

**Project Justification**

Water line breaks, electrical failures, and clogged sewer lines have consistently had negative impacts on patron services such as restroom availability. The current playground is a conglomeration of various play elements salvaged from other structures. The restrooms do not meet current codes and need updating. Parking at Memorial Park is inadequate, frequently resulting in park patrons parking in undesignated areas and surrounding neighborhoods. This project will provide funding to improve patron accessibility and safety, park sustainability, and maintenance efficiency by reducing current reactive emergency maintenance requirements. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses | - | - | - | 10,000 | 10,000 | 50,000 | 7,000 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 1,519,000 | 4,665,500 | 4,665,500 | - | - | 10,850,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **1,519,000** | **4,665,500** | **4,665,500** | **-** | **-** | **10,850,000** |
| **USES** | | | | | | | | | |
| Capital - Site Improvements | - | - | - | 1,519,000 | 4,665,500 | 4,665,500 | - | - | 10,850,000 |
| **TOTAL USES** | **-** | **-** | **-** | **1,519,000** | **4,665,500** | **4,665,500** | **-** | **-** | **10,850,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Improve Bear Hollow Zoo Exhibits & Visitor Amenities 9 of 24

**CS, Facilities** Project Timeline: FY28 to FY31

**Project Description**

This project provides supplemental funding to the Bear Hollow Zoo Improvements project funded through SPLOST 2020. The SPLOST 2020 project provides basic infrastructure and enclosure improvements that bring the zoo into compliance with AZA and USDA standards. This includes back of house access and animal care improvements, a new entry/educational plaza and a building that provides office space, restrooms, and a gift shop. Improvements to interpretive materials and signage will increase the educational impact and improve visitor experience.

**Project Justification**

Bear Hollow Zoo is a community fixture and is loved by people of all ages in our community. Over 5,000 children visit the zoo annually just from school field trips alone. Stronger educational and interpretive components for the zoo provides an enhanced user experience that creates lifelong learning opportunities for the whole community. The SPLOST 2020 proposal represents only a fraction of the needed funding to bring the zoo up to modern standards and ensure long term sustainability of infrastructure and exhibits. Without full funding of the Zoo Improvements project, the zoo stands to continue to drain ongoing maintenance dollars as well as inhibit access and interpretation for citizens of all ages and abilities. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating: $89.0K per year | - | - | - | - | - | 445,000 | 44,500 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | | 8,364,000 | 8,364,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **8,364,000** | **8,364,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | - | - | - | - | - | - | 500,000 | 500,000 |
| Capital - Other | - | - | - | - | - | - | - | 250,000 | 250,000 |
| Capital - Facilities | - | - | - | - | - | - | - | 5,614,000 | 5,614,000 |
| Capital - Site Improvements | - | - | - | - | - | - | - | 2,000,000 | 2,000,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **8,364,000** | **8,364,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Morton Theatre Fork Lift Replacement 10 of 24

**CS, Equipment** Project Timeline: FY26 to FY26

**Project Description**

This project provides for the replacement of the Morton Theatre's existing fork lift and related peripheral equipment. The new fork lift purchased will be included within the Fleet Management program.

**Project Justification**

To support the execution of current and future Art performances and programs, the Morton Theatre staff has to load in all stage pieces (sets, large instruments, equipment, etc.) to the theaters second floor, which is 17 feet above street level, using this fork lift. Utilization of this fork lift is the only method by which equipment can be loaded into this historic building. The existing fork lift was originally purchased in 1994 and is currently exhibiting significant signs of deterioration which could potentially lead to safety issues. The Morton Theatre will eventually be unable to continue serving as a rental venue for local community and regional groups without the replacement of the existing fork lift. Presently, the Morton Theatre generates revenue of approximately $80,000 per fiscal year for the Leisure Services Department. This project is aligned with Strategic Plan Goal 3 – C Improve programs, processes, policies and communication external and internal, assess how resources are allocated to meet existing and future needs for better service delivery and what we deliver.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Potential loss of revenue if not funded | - | 3,000 | 3,000 | 3,000 | 3,000 | 15,000 | 2,700 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 35,000 | - | - | - | - | 35,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **35,000** | **-** | **-** | **-** | **-** | **35,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | 35,000 | - | - | - | - | 35,000 |
| **TOTAL USES** | **-** | **-** | **-** | **35,000** | **-** | **-** | **-** | **-** | **35,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Trails & Open Spaces Compact Track Loader Equipment 11 of 24

**AI, Equipment** Project Timeline: FY26 to FY26

**Project Description**

This project provides for the purchase of a mini-tracked excavator (similar to a Toro Dingo) to be utilized by the Trails & Open Spaces staff. This much needed equipment will allow for significantly improved management and safety of existing and proposed greenways, trails, and open space areas throughout the community. The project also provides for the purchase of several attachments to include a bucket, a grabbing bucket, and an auger bit for the installation of fence posts and sign posts.

**Project Justification**

This project will provide funding to: improve land management resources; enhance public safety within the trail system; increase staff efficiencies by reducing maintenance activity time; and reduce the usage of subcontractors for maintenance work. This piece of landscape management equipment is able to regrade trails washed out due to storms, remove fallen trees, and deliver soil stabilization material such as riprap and gravel. The Trails & Open Spaces staff services the many miles of trails at all parks and facilities throughout the Leisure Services Department. Staff performs regular maintenance on all greenway and Firefly trail segments,

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Indirect expenses | - | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 | 3,600 |

**Financial Plan** Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 35,000 | - | - | | - | 35,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **35,000** | **-** | **-** | **-** | **-** | **35,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | 35,000 | - | - | - | - | 35,000 |
| **TOTAL USES** | **-** | **-** | **-** | **35,000** | **-** | **-** | **-** | **-** | **35,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Southeast Clarke Park Improvements 12 of 24

**CS, Facilities** Project Timeline: FY26 to FY30

**Project Description**

This project reflects the implementation of the Southeast Clarke Park Master Plan. The project elements were carefully vetted through stakeholders and representatives from athletic groups that are active in the park. This project would fund the construction of the following park elements: Construction of a 400 meter all surface running track including facilities and equipment to accommodate a soccer/football platform as well as standard running and field events; 12 pickleball courts; basketball courts; street course addition to the existing skate park; and multi-use trail connection between the Whit Davis and Lexington Highway sides of the park.

**Project Justification**

Recreational track and field is a growing activity supported by the partnership with SIRIUS Athletics in the Athens-Clarke County community which has over 100 youth particapants and is growing. This project would provide the facilities necessary to provide adequate and safe facilities for this sport to grow and continue serving the community. Additional pickleball courts will make Southeast Clarke Park the hub for this sport as well as providing opportunities for tournaments that attract players from around the region. The addition of a street course will help keep the relevancy of the The Athens-Skate Park for the future. The multi-use trail connection will provide safe access across the park for pedestrians and cyclists, providing an alternative to traversing Lexington Highway. The soccer/football platform will also provide additional field space to serve CCSD programs. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses | - | - | 52,000 | 52,000 | 52,000 | 260,000 | 41,600 |

**Financial Plan** Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 2,330,000 | 7,158,500 | 7,158,500 | - | - | 16,647,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **2,330,000** | **7,158,500** | **7,158,500** | **-** | **-** | **16,647,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | 2,330,000 | 7,158,500 | 7,158,500 | - | - | 16,647,000 |
| **TOTAL USES** | **-** | **-** | **-** | **2,330,000** | **7,158,500** | **7,158,500** | **-** | **-** | **16,647,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Create a Property Boundary Program 13 of 24

**CS, General** Project Timeline: FY24 to FY28

**Project Description**

This project provides for surveying/permanently marking all property and updating/consolidating deeds for all 2,500+ acres owned by ACCUG and managed by the Leisure Services Department. Project completion will establish boundary lines for the integration of property restrictions into the GIS planning database and will provide critical data for park planning and development. This project will be phased over multiple years by systematically addressing the property boundaries.

**Project Justification**

Properties comprising the Leisure Services system encompass more than 50 miles of boundaries. Development along park boundaries has created issues ranging from direct property encroachment to the creation of unofficial or illegal access points. Unmarked property boundaries hamper assessment and response to boundary related issues. Further complicating matters, ongoing incremental property acquisition as part of park and greenway expansion has led to some sites being comprised of upwards of 20 parcels which need to be combined. This program will allow for better land management and provide accurate base data for park planning and development. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure. To date the following properties have had their boundaries marked through this program: 100% of Sandy Creek Park and 30% of Cook's trail.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0741

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 450,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **50,000** | **50,000** | **50,000** | **50,000** | **250,000** | **450,000** |
| **USES** | | | | | | | | | |
| Capital - Other | - | - | - | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 450,000 |
| **TOTAL USES** | **-** | **-** | **-** | **50,000** | **50,000** | **50,000** | **50,000** | **250,000** | **450,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

## Ben Burton Park Repairs and Renovations | 14 of 24

**CS, Facilities** | Project Timeline: FY26 to FY26

**Project Description**

This project provides for execution of the Mayor and Commission approved master plan for Ben Burton Park located off of Mitchell Bridge Road within western Clarke County. The project will involve development phases beginning in FY26 with a reconfiguration of the entrance and parking areas to provide enhanced safety and visibility. The subsequent phases will include the installation of the following site amenities: playground and dog park facilities.

**Project Justification**

Currently, Ben Burton Park is the sole operating park on the west side of Athens and has limited public utilization because it is highly undeveloped and lacks core amenities. Implementation of the master plan will greatly enhance the limited recreational opportunities and services presently available to the citizens within western Clarke County. Infrastructure improvements will also help generate revenue through rental, festival, and special event activities. In addition, the project will rectify existing design deficiencies relative to traffic safety, ADA compliance, storm water runoff, and erosion. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses: $26.0K per year | - | - | 26,000 | 26,000 | 26,000 | 130,000 | 20,800 |
| Estimated revenue of approximately $4.0K per year | | | | | | | |

**Financial Plan** | Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 2,223,800 | - | - | - | - | 2,223,800 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **2,223,800** | **-** | **-** | **-** | **-** | **2,223,800** |
| **USES** | | | | | | | | | |
| Capital - Other | - | - | - | 2,223,800 | - | - | - | - | 2,223,800 |
| **TOTAL USES** | **-** | **-** | **-** | **2,223,800** | **-** | **-** | **-** | **-** | **2,223,800** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Bishop Park Renovations 15 of 24

**CS, Facilities** Project Timeline: FY28 to FY32

**Project Description**

This project provides for implementation of the Bishop Park master plan as a supplement to SPLOST 2020 funding. The project will involve: conversion of the existing covered tennis facility and adjacent grounds into an event space; improved pedestrian circulation, basic renovations to the gym facility, demolition of the derelict picnic shelter; additional parking; safety enhancements along the Hawthorne Ave Corridor; and improvements to aged water, sewer, and storm water infrastructure. The renovated facility will provide code compliant space for: gymnastics programming; administrative offices; and the provision of large scale events such as the Athens Farmer's Market.

**Project Justification**

The majority of the buildings at Bishop Park date from the 1970's and do not meet modern code requirements, programmatic use/space demands or ADA compliance. The park's infrastructure is failing, creating flooding and safety issues for park patrons. SPLOST 2020 funds are addressing only a portion of the pool reconstruction project. This request represents the balance of master plan implementation. This park experiences the highest degree of patron utilization within the Leisure Services system and is highly regarded and strongly enjoyed by the general public. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses | - | - | - | - | - | 100,000 | 10,000 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | 4,100,000 | 16,400,000 | 20,500,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **4,100,000** | **16,400,000** | **20,500,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | - | - | 12,500,000 | 12,500,000 |
| Capital - Infrastructure | - | - | - | - | - | - | 1,000,000 | 500,000 | 1,500,000 |
| Capital - Other | - | - | - | - | - | - | 1,000,000 | 500,000 | 1,500,000 |
| Capital - Site Improvements | - | - | - | - | - | - | 2,100,000 | 2,900,000 | 5,000,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **4,100,000** | **16,400,000** | **20,500,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Virginia Callaway-Cofer Walker Park Improvements | 16 of 24

**CS, Facilities** | Project Timeline: FY28 to FY32

**Project Description**

This project provides further implementation of the park masterplan and includes the following elements: enhancements to the mountain bike pump track and associated skills course; large pavilion with restrooms at the lower ballfield; Maintenance and Department Operations building; lighted basketball courts; additional playground with restrooms; additional parking spaces; stormwater management; traffic calming devices.

**Project Justification**

The mountain bike pump track provides a skill course that allows beginner and experienced mountain bikers to hone their skills. The adjacent basketball court and pavilion will promote crossover among park user groups and provide a positive activity outlet for area youth. These enhancements activate the lower area of the park. The current parking facilities at the park are inadequate and park users frequently have no place to park when activities are scheduled at the park. Completing the parking facilities shown on the master plan will alleviate this issue. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses | - | - | - | - | - | 50,000 | 5,000 |

**Financial Plan** | Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | 2,000,000 | 3,220,000 | 3,220,000 | 4,440,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **2,000,000** | **3,220,000** | **3,220,000** | **8,440,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | 2,000,000 | 3,220,000 | 3,220,000 | 4,440,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **2,000,000** | **3,220,000** | **3,220,000** | **8,440,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Dudley Park Improvements | 17 of 24

**CS, Facilities** | Project Timeline: FY28 to FY32

**Project Description**

This project provides for further implementation of the Dudley Park Master Plan. SPLOST 2011 funding provided for a pavilion and restroom facilities, limited accessible parking, framework for the amphitheater bowl and access, and a concrete platform for a future stage area. This capital project will provide funding to continue moving through the high priority projects on the Dudley Park project list. They include completion of construction of the stage enclosure and associated amenities, lighting, multi-generational playground, food truck area, stormwater management, additional pedestrian circulation, and development of areas of the park along Mulberry and Peter Street.

**Project Justification**

Dudley Park's proximity to downtown coupled with the beautiful, general park setting makes it a special draw to the many people who visit this part of the county. While Dudley Park has served as a passive park with limited utilization for many years, implementation of the park improvement plan will maximize the significant untapped potential and utilization of this park environment. Dudley Park is a part of the River District and with the development of the Firefly Bridge over Trail Creek and final plan implementation, it will be a hub of activity for the community. This will create the potential for revenue generation through rental, festival, and special event activities. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating: $63.0K per year | - | - | - | - | - | 43,000 | 4,300 |
| Estimated revenue of approximately $20.0K per year | | | | | | | |

**Financial Plan** Project ID: c0621

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | 1,032,800 | 4,131,200 | 5,164,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **1,032,800** | **4,131,200** | **5,164,000** |
| **USES** | | | | | | | | | |
| Capital - Site Improvements | - | - | - | - | - | - | 1,032,800 | 4,131,200 | 5,164,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **1,032,800** | **4,131,200** | **5,164,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Sandy Creek Park Improvements 18 of 24

**CS, Facilities** Project Timeline: FY29 to FY32

**Project Description**

This project is a continuation of the SPLOST 2011 project dedicated to Sandy Creek Park. The items listed are not a part of the regular Leisure Services R&M Capital Project line item. The following elements are part of the phase two project: lakeside access and amenity improvements such as improved canoe and kayak rental access as well as concessionaire space; Beechtree Drive playground replacement and upgrade; patrol boat dock; pavilion renovations, ADA compliance for restroom and shower facilities; campground renovation; ingress and egress improvements through construction of a secondary entry/exit road.

**Project Justification**

This project provides continuation in funding that addresses some of the Park's long standing issues while enhancing safety, user experience, and convenience. In addition, it brings back the once popular camping area through renovations that will bring the campsites up to modern standards and provide a space for a campground host to assist with operations. This project increases the Park's ability to generate revenue through concessionaires for equipment rentals, food, and camping supplies. The addition of a second entrance and exit will alleviate issues relating to visitor safety and experience for park users during large events where the current single entry points create long waits and challenging traffic issues on Bob Holman road and highway 441. Sandy Creek Park is Leisure Service's premier large event site, hosting department special events as well as those hosted by large groups such as the Cancer Foundation Triathlon. These events routinely attract over 1,000 visitors to the park. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses | - | - | - | - | - | 129,000 | 12,900 |

**Financial Plan** Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | 750,000 | 5,953,000 | 6,703,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **750,000** | **5,953,000** | **6,703,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | - | 750,000 | 5,953,000 | 6,703,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **750,000** | **5,953,000** | **6,703,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Satterfield Park Improvements | 19 of 24

**CS, Facilities** | Project Timeline: FY30 to FY34

**Project Description**

This project includes the following elements: reconfiguration of original restroom space to multi-use space; field reconfiguration and renovations including installation of irrigation; new field surfacing; drainage improvements; stormwater management; new lighting; PA system; reconfiguration of original restrooms; and lightning detection system.

**Project Justification**

Satterfield Park was established in the 1960's and sustained expansions in 1983, 1992, and 2011. The most recent funding provided for construction of a new concession stand and restroom area along with improvements to dugouts, scoreboxes, backstops, and bleachers. SPLOST and capital funds provided for renovation of fields 5 and 6 but the remaining fields were not renovated and are in poor condition. None of the fields are irrigated, providing significant challenges in keeping the fields up to standard. In addition, drainage issues create flooding on the fields to the point that geese have established residency in the park. Leisure Services has received significant pressure from community stakeholders to perform these much needed updates. Recent grant funding is only addressing football field &

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating increase: $60.0 k per year | - | - | - | - | - | 60,000 | 6,000 |

**Financial Plan** Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | | 4,697,000 | 4,697,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **4,697,000** | **4,697,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | - | - | 4,697,000 | 4,697,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **4,697,000** | **4,697,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

New Athens Creative Theatre Facility | 20 of 24

**AI, Facilities** | Project Timeline: FY26 to FY30

**Project Description**

This project involves moving the Athens Creative Theater (ACT) from Quinn Hall to a permanent facility elsewhere in Athens-Clarke County. The new facility will house a performance theatre space, administrative offices for ACT staff members, teaching and studio spaces, and a scene shop with prop storage space. This project would require the purchase of an existing building to provide approximately 10-12,000 square foot of space that accommodates seating for approximately 250 people.

**Project Justification**

ACT was founded in 1966 as a community theater program focused on providing theatre opportunities for youth, adults, and people with disabilities. ACT's current home, Quinn Hall is located inside of the Memorial Park administrative building. The space and parking are inadequate for the program's needs and there are conflicts between park and theater needs for space. The new facility will alleviate these issues and provide adequate support of ACT's productions and allow for expansion and growth of the community theatre opportunities within Athens-Clarke County. This will also open up future rental opportunities for Quinn Hall. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating expenses | - | - | - | | 260,000 | 1,300,000 | 156,000 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 2,500,000 | 5,027,500 | 5,027,500 | | - | 12,555,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **2,500,000** | **5,027,500** | **5,027,500** | **-** | **-** | **12,555,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | 2,500,000 | 5,027,500 | 5,027,500 | - | - | 12,555,000 |
| **TOTAL USES** | **-** | **-** | **-** | **2,500,000** | **5,027,500** | **5,027,500** | **-** | **-** | **12,555,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Cook's Trail Reroute and Conversion to Multi-Use Trail 21 of 24

**CS, Facilities** Project Timeline: FY23 to FY24

**Project Description**

This project provides a long term solution to the ongoing issues with flooding and damage that have triggered the closing of Cook's Trail. This project includes funding for a fully engineered and permitted plan for a reroute of the trail that includes conversion to a multi-use trail as envisioned by the Greenway Network Plan and proposed by the Oconee Rivers Greenway Commission in the TSPLOST 2023 call for projects. The project was ultimately cut from the final list, but remains as a priority for the ORGC, Leisure Services, and the community.

**Project Justification**

Cook's Trail is the oldest segment of Greenway trail on the system. It includes over 3/4 of a mile of boardwalk that was constructed along Sandy Creek in the late 1980's. The movement of Sandy Creek along with the limited life expectancy of the wooden boardwalks has created significant issues for maintenance and keeping the trail open, especially post flood. $250,000 of SPLOST 2011 funds were spent on temporary measures to allow the trail to reopen after significant flooding. The trail was closed again due to flooding in the winter of 2019. Cook's trail has remained closed since as the expenditure of repair funds has proved futile due to the fundamental issues created by the trails location and design as currently routed. FY28 funding will support trail study, design, and permitting in preparation for construction to begin in FY29. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Operating impacts. | | | | | | 1,250,000 | 125,000 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | 2,206,000 | 4,500,000 | 4,500,000 | 11,206,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **2,206,000** | **4,500,000** | **4,500,000** | **11,206,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | 2,206,000 | 4,500,000 | 4,500,000 | 11,206,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **2,206,000** | **4,500,000** | **4,500,000** | **11,206,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Cooks Property Master Plan | 22 of 24

**CS, Master Planning** | Project Timeline: FY29 to FY29

**Project Description**

Master plan development that would establish practical uses and identify amenities to be included that would allow this location to be open to the public for enjoyment. The project area would cover the eastern portion of Sandy Creek Park and adjacent Cook's property, totaling over 80 acres, with the goal of enhancing the park and availability of experiences and activities for park users. With no property development restrictions, this location allows Leisure Services to continue offering a variety of ways to recreate and enjoy/explore nature. A developed Master Plan for this location will help us look at long term opportunities to enhance/expand our services to the community.

**Project Justification**

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. Recreation opportunities at Sandy Creek Park can be expanded and a second access point created off Nowhere Road for emergency purposes in the event of dam failure. Development of this location will also compliment residents and businesses along the Nowhere Rd corridor. This project will enhance quality of life for all citizens. This project is aligned with Strategic Plan Goal 6 – C Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: N/A

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | 50,000 | - | 50,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **50,000** | **-** | **50,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | - | 50,000 | - | 50,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **50,000** | **-** | **50,000** |

# Capital Detail by Department

**Leisure Services** **Department Priority**

Whitehall Shoals Visioning Plan 23 of 24

**CS, Master Planning** Project Timeline: FY30 to FY30

**Project Description**

Vision Plan development that would establish high level inventory, assessment, and application of the practical uses and amenities appropriate for the Whitehall property (31 acres). The vision document would serve as a guide for future development of the property and set clear expectations for future development. This location allows Leisure Services to continue offering a variety of ways to enjoy and explore nature along the Oconee River corridor. A developed Vision Plan for this location will help us look at opportunities to enhance/expand our services to the community.

**Project Justification**

This project helps meet public safety, facility, infrastructure, and quality of life needs for Athens-Clarke County. This location is part of the Greenway Network Plan future expansion and can serve both land and water trails in the county. This location will compliment East Side residents and businesses, as well as those along the Whitehall Rd corridor and users of the North Oconee River. This project is aligned with Strategic Plan Goal 1 – D Drive community transformation with a focus on creating spaces that are respectful and welcoming.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | | 30,000 | 30,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **30,000** | **30,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Const. | - | - | - | - | - | - | - | 30,000 | 30,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **30,000** | **30,000** |

# Capital Detail by Department

**Leisure Services** | **Department Priority**

Public Art Program | 24 of 24

**AI, Facilities** | Project Timeline: FY12 to Ongoing

**Project Description**

Funds for this project will be used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the Athens Cultural Affairs Commission and Proposed by the Mayor and Commission purchase for placement in various locations around Athens-Clarke County. The project is funded through the allocation of the equivalent of one percent of General Fund funding for Proposed capital projects, excluding land and equipment purchases.

**Project Justification**

This project is carried out in accordance with Chapter 1-25 of the Athens-Clarke County Code of Ordinances which states "Upon adoption of the annual General Capital Budget, the Mayor and Commission of the Unified Government shall appropriate one percent of the value of all approved projects in the Capital Budget, excluding land purchases, leases, finance cost, and projects categorized as 'Equipment,' to the Public Art Project Account. This account shall be a multi-year account used for the design, fabrication, installation, maintenance and implementation of community public art projects recommended by the ACAC and approved by the Mayor and Commission." This project is aligned with Strategic Plan Goal 1 – D Drive community transformation with a focus on creating spaces that are respectful

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0625

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 97,118 | 25,000 | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 | 150,000 | 290,000 |
| **TOTAL SOURCES** | **97,118** | **25,000** | **20,000** | **30,000** | **30,000** | **30,000** | **30,000** | **150,000** | **290,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Art | 97,118 | 25,000 | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 | 150,000 | 290,000 |
| **TOTAL USES** | **97,118** | **25,000** | **20,000** | **30,000** | **30,000** | **30,000** | **30,000** | **150,000** | **290,000** |

# Capital Detail by Department

**Other General Administration** **Department Priority**

Capital Budget Contingency 1 of 1

**CS, General** Project Timeline: Ongoing

**Project Description**

Capital Contingency is used to fund unanticipated capital expenses. Funds are transferred to other projects with the Manager and/or Mayor and Commission approval. No expenses are charged directly to this project.

**Project Justification**

All requests are reviewed by the Manager and based on funding parameters are then forwarded to the Mayor and Commission for either their information or approval.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0124

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 394,254 | 100,000 | 100,000 | 100,000 | 200,000 | 200,000 | 250,000 | 1,000,000 | 1,850,000 |
| **TOTAL SOURCES** | **394,254** | **100,000** | **100,000** | **100,000** | **200,000** | **200,000** | **250,000** | **1,000,000** | **1,850,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 394,254 | 100,000 | 100,000 | 100,000 | 200,000 | 200,000 | 250,000 | 1,000,000 | 1,850,000 |
| **TOTAL USES** | **394,254** | **100,000** | **100,000** | **100,000** | **200,000** | **200,000** | **250,000** | **1,000,000** | **1,850,000** |

# Capital Detail by Department

**People & Belonging** **Department Priority**

Justice and Memory Project Signage 1 of 1

**AI, Facilities** Project Timeline: FY25 to Ongoing

**Project Description**

Additional funding for Justice and Memory project signage

**Project Justification**

As added by the Commission.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

New

**Financial Plan** Project ID: c0912

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 50,000 | - | - | - | | - | 50,000 |
| **TOTAL SOURCES** | **-** | **-** | **50,000** | **-** | **-** | **-** | **-** | **-** | **50,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Other | - | - | 50,000 | - | - | - | - | - | 50,000 |
| **TOTAL USES** | **-** | **-** | **50,000** | **-** | **-** | **-** | **-** | **-** | **50,000** |

# Capital Detail by Department

**Planning & Zoning** **Department Priority**

Comprehensive Plan Five/Ten Year Update 1 of 2

**AI, General** Project Timeline: FY23 to Ongoing

**Project Description**

The current Comprehensive Plan was completed in June 2018. Monies associated with this project will fund work by staff to complete the required 5-year short-term update due in 2023, in addition to another major amendment due in 2028.

**Project Justification**

Georgia State Law requires that Comprehensive Plans be updated every five years. The Planning Department completed a major update in June 2018. A state-mandated 5-year minor update will need additional funding in FY23. Anticipating the future 10-year major update, staff has indicated the possibility of a consultant-lead effort, which is noted in FY26-30.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0529

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 44,124 | 150,000 | - | 150,000 | 100,000 | - | - | - | 250,000 |
| **TOTAL SOURCES** | **44,124** | **150,000** | **-** | **150,000** | **100,000** | **-** | **-** | **-** | **250,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 44,124 | 150,000 | - | 150,000 | 100,000 | - | - | - | 250,000 |
| **TOTAL USES** | **44,124** | **150,000** | **-** | **150,000** | **100,000** | **-** | **-** | **-** | **250,000** |

# Capital Detail by Department

**Planning & Zoning** | **Department Priority**

Replace Large Format Printer (KIP) | 2 of 2

**CS, General** | Project Timeline: FY25 to FY25

**Project Description**

Acquisition of new large format printer/copier for Athens-Clarke County's Planning Dept.

**Project Justification**

The current printer (KIP) is nearing the end of its lifespan and will need replacing by FY25. Current maintenance is handled through a contract with Central Services and can be covered out of departmental operating funds. The copier/printer is vital to our efforts in regards to Plans Review, Subdivision Review and Final Platting. The department is striving to meet demands through digital opportunities, however some large format plans are still handled on paper, or required for recording purposes and site inspections.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0896

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 30,000 | - | - | - | - | - | 30,000 |
| **TOTAL SOURCES** | **-** | **-** | **30,000** | **-** | **-** | **-** | **-** | **-** | **30,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Other | - | - | 30,000 | - | - | - | - | - | 30,000 |
| **TOTAL USES** | **-** | **-** | **30,000** | **-** | **-** | **-** | **-** | **-** | **30,000** |

# Capital Detail by Department

**Police** **Department Priority**

Ballistic Plates (Level III) for Select Officers 1 of 14

**CS, Clothing / Protective Equip.** Project Timeline: FY25 to Ongoing

**Project Description**

The requested plates are for select officers who may encounter higher caliber weapons. Such insert sets are approximately $2,350 each, and have an anticipated useful life of five (5) years.

**Project Justification**

Rifle plates allow for an enhanced ballistic rating, and likewise enhance officer safety. Rifle plates are an established, professional best practice. The requested equipment is defensive in nature and can lead to a greater likelihood of survivability by police officers, thus allowing opportunities to complete lifesaving activities when confronted with individuals who utilize higher caliber weapons, such as rifles.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

New

**Financial Plan** Project ID: c0897

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 177,000 | - | - | - | - | 47,000 | 224,000 |
| **TOTAL SOURCES** | **-** | **-** | **177,000** | **-** | **-** | **-** | **-** | **47,000** | **224,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Other | - | - | 177,000 | - | - | - | - | 47,000 | 224,000 |
| **TOTAL USES** | **-** | **-** | **177,000** | **-** | **-** | **-** | **-** | **47,000** | **224,000** |

# Capital Detail by Department

**Police** **Department Priority**

Assigned Vehicle Program Enhancement 2 of 14

**CS, Vehicles** Project Timeline: FY23 to Ongoing

**Project Description**

To add another fifteen (15) vehicles to the authorized ACCPD fleet over the course of three (3) years (FY24-FY26). In so doing, approach one vehicle for each authorized police officer.

**Project Justification**

Patrol vehicles are necessary for officers to perform their core tasks. Timely replacement of vehicles is advised. In addition, the ACCPD's currently authorized vehicle fleet cannot support a 1:1 assignment of vehicles to authorized sworn positions (Assigned Vehicle Program) and the enhanced capacities such vehicle availability affords, should staffing return to full strength.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Increased fuel, fleet subscription, and insurance expenses (15 additional vehicles phased into fleet). | 27,540 | 55,080 | 55,080 | 55,080 | 55,080 | 275,400 | - |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 325,500 | - | - | - | - | 325,500 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **325,500** | **-** | **-** | **-** | **-** | **325,500** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | 325,500 | - | - | - | - | 325,500 |
| **TOTAL USES** | **-** | **-** | **-** | **325,500** | **-** | **-** | **-** | **-** | **325,500** |

# Capital Detail by Department

**Police** **Department Priority**

Replace Investigative Operations Vehicles 3 of 14

**CS, Vehicles** Project Timeline: Ongoing

**Project Description**

Replacement funds for up to four (4) undercover vehicles for use by investigative personnel.

**Project Justification**

Familiarity with undercover vehicles can influence operational effectiveness and potentially endanger ACCPD personnel. Once identified, it is unlikely that suspects will engage in activity with the vehicles and may become hostile towards such vehicles and occupants. Investigative vehicles are traded-in each year so that they will be under warranty. This practice also limits potential vehicle repair costs.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0085

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 1,500 | 70,000 | - | 70,000 | 70,000 | 70,000 | 70,000 | 350,000 | 630,000 |
| **TOTAL SOURCES** | **1,500** | **70,000** | **-** | **70,000** | **70,000** | **70,000** | **70,000** | **350,000** | **630,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 1,500 | 70,000 | - | 70,000 | 70,000 | 70,000 | 70,000 | 350,000 | 630,000 |
| **TOTAL USES** | **1,500** | **70,000** | **-** | **70,000** | **70,000** | **70,000** | **70,000** | **350,000** | **630,000** |

# Capital Detail by Department

**Police** **Department Priority**

Motorcycle Replacement Program 4 of 14

**CS, Vehicles** Project Timeline: FY22 to Ongoing

**Project Description**

Replacement of Traffic Section motorcycles that are used for traffic safety programs, enforcement of traffic statutes, and accident investigations. The traffic section has ten (10) motorcycles of various model years. This project seeks to provide funds for the maintenance of such motorcycle assets with the provision of necessary funds for the replacement of two (2) new police motorcycles per year, allowing for a five (5) year rotation of the motorcycle fleet.

**Project Justification**

These motorcycles are used daily (weather permitting). The officers routinely use radar, monitor red-lights, perform speed zone enforcement in school zones, and other duties associated with traffic enforcement. A motorcycle is estimated to cost $25,000 with an additional $5,000 required to fully equip each new motorcycle in FY23.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0600

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 15,968 | 55,000 | 35,000 | 72,600 | 72,600 | 72,600 | 72,600 | 363,000 | 688,400 |
| **TOTAL SOURCES** | **15,968** | **55,000** | **35,000** | **72,600** | **72,600** | **72,600** | **72,600** | **363,000** | **688,400** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 15,968 | 55,000 | 35,000 | 72,600 | 72,600 | 72,600 | 72,600 | 363,000 | 688,400 |
| **TOTAL USES** | **15,968** | **55,000** | **35,000** | **72,600** | **72,600** | **72,600** | **72,600** | **363,000** | **688,400** |

# Capital Detail by Department

**Police** | **Department Priority**

## Mobile Computing Replacement Program | 5 of 14

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

To provide annual funding for future replacement of police mobile computers and related mounts, docks, and antennas in police vehicles. Funds for the replacement of mobile laptops and related equipment have been provided in the past from revenues generated by the Red Light Violation Program. Red Light Camera funds are inadequate to sustain the computer replacement cycle and must be supplemented with general fund resources. The initial purchase of 120 laptops was approved by the Mayor and Commission on April 01, 2008.

**Project Justification**

Mobile computers provide critical communications capabilities for police officers in the field to access the databases of the Computer Aided Dispatch (CAD) System and the Records Management System (RMS). The absence of such computers would have a chilling effect on operations. Officers would still have access to databases, yet would need to access such information at one of the precincts/substations lessening departmental efficiencies in the field. In addition, a viable replacement cycle must be maintained as to ensure operational needs are met, and to reduce the potential for excessive replacement expenses within any one year.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| Computer repair costs will continue to rise absent a clear replacement cycle. Successor systems may require additional equipment, peripheral devices, and/or mounts as to allow for full functionality of mobile computers to be enjoyed. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0559

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 2,801 | 190,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 975,000 | 1,950,000 |
| **TOTAL SOURCES** | **2,801** | **190,000** | **195,000** | **195,000** | **195,000** | **195,000** | **195,000** | **975,000** | **1,950,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 2,801 | 190,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 975,000 | 1,950,000 |
| **TOTAL USES** | **2,801** | **190,000** | **195,000** | **195,000** | **195,000** | **195,000** | **195,000** | **975,000** | **1,950,000** |

# Capital Detail by Department

**Police** | **Department Priority**

ACCPD Network Server Replacement Lifecycle | 6 of 14

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

The ACCPD employs a diversity of means to store its data, with both cloud and traditional servers. Critical data associated with records management, general departmental files, and videos (in-car and CCTV video feeds) are stored on servers housed at the ACCPD - servers which need to have a set replacement period.

**Project Justification**

Too often the ACCPD has leveraged the considerable skill of its information technology personnel to extend the life of its servers beyond standard replacement periods. Servers need to be replaced to meet growing data needs, infrastructure changes, and improvements in operating systems. We must have a set replacement cycle to allow for appropriate systems updates and strategic planning of associated software/systems

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0748

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 62,700 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 250,000 |
| **TOTAL SOURCES** | **62,700** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **125,000** | **250,000** |
| **USES** | | | | | | | | | |
| Other | 62,700 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 250,000 |
| **TOTAL USES** | **62,700** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **125,000** | **250,000** |

# Capital Detail by Department

**Police** **Department Priority**

LIDAR Speed Detection Equipment Replacement Cycle 7 of 14

**CS, Equipment** Project Timeline: FY23 to FY32

**Project Description**

This request is for the purchase of sixty (60) LIDAR speed detection devices to replace existing inventory of devices that no longer have manufacturer support and/or are no longer serviceable. The total cost of devices would be ~$150,000, to be accrued over ten years (FY23 thru FY32). Fifteen devices would be purchased in year one, with five additional devices purchased each year until project completion. The expected useful life of LIDAR devices would be ten (10) years, and devices would be maintained by the Athens-Clarke County Police Department.

**Project Justification**

In CY21, Athens-Clarke County has seen more than a 100% increase in fatal vehicle crashes. Fatal vehicle crashes are entirely preventable if drivers follow Georgia traffic laws. By updating/replacing our inventory of LIDAR speed detection devices, the ACCPD can identify, contact, and educate drivers of our highways who excessively speed and drive aggressively with the end goal of reducing the number of fatal vehicle crashes and enhancing roadway safety within Athens-Clarke County.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Not applicable | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0840

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 6,501 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 62,500 | 125,000 |
| **TOTAL SOURCES** | **6,501** | **12,500** | **12,500** | **12,500** | **12,500** | **12,500** | **12,500** | **62,500** | **125,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 6,501 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 62,500 | 125,000 |
| **TOTAL USES** | **6,501** | **12,500** | **12,500** | **12,500** | **12,500** | **12,500** | **12,500** | **62,500** | **125,000** |

# Capital Detail by Department

**Police** **Department Priority**

All-Terrain Vehicles (ATVs) for Police Operations 8 of 14

**AI, Vehicles** Project Timeline: FY25 to Ongoing

**Project Description**

This request entails the acquisition of All-Terrain Vehicles (ATVs) (two units) for use by ACCPD Officers throughout Athens-Clarke County. This request seeks to enhance service delivery via additional vehicles better able to navigate tight spaces and unpaved environments.

**Project Justification**

ATVs are much smaller and more maneuverable than our Utility Terrain Vehicle (UTV) (e.g., they fit between bollards, on narrow trails, mountain bikes trails, etc.). Notably, as more areas of Athens-Clarke County have become available for bicycling, walking, running, etc., the locations/terrains where police will need to respond quickly increases. Special event support and search and rescue capabilities are also enhanced.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Minimal: Fuel and insurance. | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 | 1,000 |

New

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

**Police** **Department Priority**

Police Radio Battery & Microphone Replacement Cycle 9 of 14

**CS, Equipment** Project Timeline: FY23 to Ongoing

**Project Description**

Establishment of a replacement cycle for officer radio batteries & microphones.

**Project Justification**

Department radios were issued with two battery packs each. The expected useful life of a battery pack is approximately two years. The ACCPD seeks to establish a fixed replacement cycle for radio battery packs to reduce strain upon the operating budget and ensure fund availability for battery pack replacement. Microphones must also be replaced periodically with a similar anticipated lifespan.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0841

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | 215,000 | 430,000 |
| **TOTAL SOURCES** | **43,000** | **43,000** | **43,000** | **43,000** | **43,000** | **43,000** | **43,000** | **215,000** | **430,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | 215,000 | 430,000 |
| **TOTAL USES** | **43,000** | **43,000** | **43,000** | **43,000** | **43,000** | **43,000** | **43,000** | **215,000** | **430,000** |

# Capital Detail by Department

**Police** | **Department Priority**

Emergency Medical Dispatch (EMD) Program | 10 of 14

**AI, Other** | Project Timeline: FY23 to Ongoing

**Project Description**

This request is a based on a growing need to implement an Emergency Medical Dispatch (EMD) program and address staffing and equipment needs surrounding the call handling and dispatch of medical calls in Athens-Clarke County. Such a program will take at least 3 years to fully develop and field.

**Project Justification**

This request addresses a fragmented system between dispatch operations involving National EMS and ACC Fire-Rescue. It also provides an EMD system with protocols that can be shared with callers who are able to begin patient care prior to the arrival of emergency medical personnel.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Annual operating expenses will be impacted by the proposed EMD program, yet are unknown at this time. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0884

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 100,000 | - | - | - | - | 100,000 | - | 100,000 |
| **TOTAL SOURCES** | **-** | **100,000** | **-** | **-** | **-** | **-** | **100,000** | **-** | **100,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Other | - | 100,000 | - | - | - | - | 100,000 | - | 100,000 |
| **TOTAL USES** | **-** | **100,000** | **-** | **-** | **-** | **-** | **100,000** | **-** | **100,000** |

# Capital Detail by Department

**Police** **Department Priority**

Replacement of Computer-Aided Dispatch (CAD) Workstations 11 of 14

**CS, Other** Project Timeline: FY23 to Ongoing

**Project Description**

The ACCPD seeks to ensure funds are available to replace all Computer-Aided Dispatch (CAD) workstations (24 units) at the end of the workstations' anticipated lifespan.

**Project Justification**

Computer-Aided Dispatch is a core function of the E911/Communications Center. The workstations should not have an anticipated service life of greater than five years given: the criticality of services provided by the units and the need for reliable components; a desire to avoid costly repairs; and the need to acquire software/hardware updates to ensure all functionalities are realized and sustained.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Not anticipated to affect annual operating expenses. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0886

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 120,000 | - | - | | - | 120,000 | 60,000 | 180,000 |
| **TOTAL SOURCES** | **-** | **120,000** | **-** | **-** | **-** | **-** | **120,000** | **60,000** | **180,000** |
| **USES** | | | | | | | | | |
| Capital - Other | - | 120,000 | - | - | - | - | 120,000 | 60,000 | 180,000 |
| **TOTAL USES** | **-** | **120,000** | **-** | **-** | **-** | **-** | **120,000** | **60,000** | **180,000** |

# Capital Detail by Department

**Police** | **Department Priority**

E-911 Infrastructure Upgrades | 12 of 14

**CS, Infrastructure** | Project Timeline: FY24 to Ongoing

**Project Description**

The Athens-Clarke County Police Department seeks to set aside funds in support of E911 infrastructure, both at the main and back-up Communication Centers.

**Project Justification**

As service needs appreciate, it is anticipated that the call centers will need to adapt to meet needs as diverse as Next Generation E911, texting capacities, Emergency Medical Dispatch (EMD), and expanded operations to meet the increasing population of Athens-Clarke County. Expenses are likely to entail enhanced connectivity and improved data linkages among call sites.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0885

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 100,000 | - | - | - | - | 100,000 | - | 100,000 |
| **TOTAL SOURCES** | **-** | **100,000** | **-** | **-** | **-** | **-** | **100,000** | **-** | **100,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 100,000 | - | - | - | - | 100,000 | - | 100,000 |
| **TOTAL USES** | **-** | **100,000** | **-** | **-** | **-** | **-** | **100,000** | **-** | **100,000** |

# Capital Detail by Department

**Police** | **Department Priority**

Additional Rifles | 13 of 14

**CS, Equipment** | Project Timeline: FY24 to FY24

**Project Description**

The ACCPD seeks to acquire an additional thirty-five (35) patrol rifles for use by ACCPD's sworn officers.

**Project Justification**

Additional rifles are requested to enhance patrol capabilities throughout the county. Currently, the rifles are approximately $1,240 x 35 units = $43,400.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Not applicable | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0873

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 43,000 | - | - | - | - | - | 43,000 | 43,000 |
| **TOTAL SOURCES** | **-** | **43,000** | **-** | **-** | **-** | **-** | **-** | **43,000** | **43,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | 43,000 | - | - | - | - | - | 43,000 | 43,000 |
| **TOTAL USES** | **-** | **43,000** | **-** | **-** | **-** | **-** | **-** | **43,000** | **43,000** |

# Capital Detail by Department

**Police** | **Department Priority**

## Mobile Command Center Replacement

14 of 14

**CS, Vehicle** | Project Timeline: FY24 to Ongoing

**Project Description**

Acquisition of a vehicle in support of operations and tactical communications at incident scenes and special events.

**Project Justification**

The department's Mobile Command Unit, a 2005 chassis and initially funded under the terms of a grant, is approaching the end of its anticipated service life and will need to be replaced to ensure timely operational support and tactical communications at incident scenes and special events. This vehicle is not included in the ACCGov Fleet Replacement Program.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| With the removal of the current Mobile Command Center from service, no additional expense impacts are anticipated. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: N/A

| | FY23 *End Bal.* | FY24 *Budget* | FY25 *Approved* | FY26 *Proposed* | FY27 *Proposed* | FY28 *Proposed* | FY29 *Proposed* | FY30-34 *Proposed* | Total *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | 850,000 | 850,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **850,000** | **850,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | 850,000 | 850,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **850,000** | **850,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

W&S Lines - Additions and Improvements 1 of 18

**CS, Infrastructure** Project Timeline: Ongoing

**Project Description**

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the W&S construction office located at 1000 Alexander Street.

**Project Justification**

To provide annual funding for labor and materials cost associated with in-house construction projects to add and improve the water and sewer infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 62,104 | 1,024,335 | 1,055,065 | 1,086,717 | 1,119,318 | 1,152,898 | 1,187,485 | 6,493,655 | 12,095,138 |
| **TOTAL SOURCES** | **62,104** | **1,024,335** | **1,055,065** | **1,086,717** | **1,119,318** | **1,152,898** | **1,187,485** | **6,493,655** | **12,095,138** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 62,104 | 1,024,335 | 1,055,065 | 1,086,717 | 1,119,318 | 1,152,898 | 1,187,485 | 6,493,655 | 12,095,138 |
| **TOTAL USES** | **62,104** | **1,024,335** | **1,055,065** | **1,086,717** | **1,119,318** | **1,152,898** | **1,187,485** | **6,493,655** | **12,095,138** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Meter and Water/Sewer Stub Additions 2 of 18

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

In-house construction costs for capital project labor, equipment/vehicles and materials. Crews work out of the Meter Management office located at 1025 Alexander Street.

**Project Justification**

To provide annual funding for labor and materials cost associated with in-house construction and installation of water meters and water and sewer stub additions.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 36,005 | 535,600 | 551,668 | 568,218 | 585,265 | 602,823 | 620,908 | 3,395,375 | 6,324,257 |
| **TOTAL SOURCES** | **36,005** | **535,600** | **551,668** | **568,218** | **585,265** | **602,823** | **620,908** | **3,395,375** | **6,324,257** |
| **USES** | | | | | | | | | |
| Other | 36,005 | 535,600 | 551,668 | 568,218 | 585,265 | 602,823 | 620,908 | 3,395,375 | 6,324,257 |
| **TOTAL USES** | **36,005** | **535,600** | **551,668** | **568,218** | **585,265** | **602,823** | **620,908** | **3,395,375** | **6,324,257** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Donated W&S Additions Management 3 of 18

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

In-house surveying, design and inspection costs for capital project labor, equipment/vehicles and materials. Crews work out of the Engineering Management office located at 124 East Hancock Avenue.

**Project Justification**

To provide annual funding for labor and materials cost associated with management, inspection, and acceptance of donated additions to the water and sewer infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 60,993 | 241,638 | 248,887 | 256,354 | 264,044 | 271,966 | 280,125 | 1,531,837 | 2,853,213 |
| **TOTAL SOURCES** | **60,993** | **241,638** | **248,887** | **256,354** | **264,044** | **271,966** | **280,125** | **1,531,837** | **2,853,213** |
| **USES** | | | | | | | | | |
| Other | 60,993 | 241,638 | 248,887 | 256,354 | 264,044 | 271,966 | 280,125 | 1,531,837 | 2,853,213 |
| **TOTAL USES** | **60,993** | **241,638** | **248,887** | **256,354** | **264,044** | **271,966** | **280,125** | **1,531,837** | **2,853,213** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Watershed Protection Long-Term Monitoring 4 of 18

**CS, General** Project Timeline: FY12 to Ongoing

**Project Description**

This project provides annual funding to implement a Long-Term Watershed Protection Plan and Monitoring to remain in compliance with the standards set by the Georgia Environmental Protection Division (GAEPD). The Long-Term Watershed Protection Plan was required by the EPD as part of the issuance of the new NPDES permits for the upgrade/expansion of three (3) Water Reclamation Facilities. The Long-Term Water Shed Protection Plan must be updated each year.

**Project Justification**

These funds will be used to cover expenses incurred in updating ACC PUD's Long-Term Watershed Protection Plan in accordance with the EPD's requirements. The scope of the services provided are to include monitoring water quality, compiling data and development of reports for submittal to the EPD. This project is aligned with the ACCGov Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy E: Address ecosystem health, infrastructure sustainability, and resilience.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0654

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 134,866 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL SOURCES** | **134,866** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 134,866 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL USES** | **134,866** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |

# Capital Detail by Department

**Public Utilities** | **Department Priority**

Replace Water Meters | 5 of 18

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

The approximate revenue generated/contributed annually for the Meter Replacement Program. This program's single purpose is to ensure that the water meters are replaced over a designated cycle to ensure accuracy is maintained. This project includes Automated Meter Infrastructure (AMI), which began in FY 2016.

**Project Justification**

Funding needed for AMI water meter life-cycle replacements to ensure meter accuracy, fairness in billing, and improved customer service. Replacing AMI meters through life-cycle replacement will also help with the Utility's water loss reduction. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| Predicted increase in operating revenues by replacing meters which under-report consumption. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0013

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 3,819,329 | 365,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 1,825,000 | 3,825,000 |
| Water & Sewer Fund | 1,223,905 | - | - | - | - | - | | - | - |
| **TOTAL SOURCES** | **5,043,234** | **365,000** | **400,000** | **400,000** | **400,000** | **400,000** | **400,000** | **1,825,000** | **3,825,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 5,043,234 | 365,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 1,825,000 | 3,825,000 |
| **TOTAL USES** | **5,043,234** | **365,000** | **400,000** | **400,000** | **400,000** | **400,000** | **400,000** | **1,825,000** | **3,825,000** |

# Capital Detail by Department

**Public Utilities** | **Department Priority**

## Rehabilitate and Replace Sewers | 6 of 18

**CS, Infrastructure** | Project Timeline: FY12 to Ongoing

**Project Description**

Evaluation of the sewer lines is the first step in determining specific locations in need of rehabilitation. The evaluation process is conducted utilizing a number of different procedures such as TV inspection, smoke testing, as-built surveys and monitoring existing flow conditions. The specific locations and the rehabilitation or replacement methods will be determined on a case-by-case basis. This project also includes Sewer System Evaluation Survey (SSES) inspections and cured-in-place pipe lining rehabilitation where needed on sewer pipes in the highest-ranked-flow meter basins, which comprise of 260 miles of pipe. SSES and R&R costs continue into out years to evaluate and rehabilitate trunk, interceptor and collection system assets. Finally, and most importantly, the project work will add capacity to existing sewers for existing customers. The latter includes replacing sewers in these sewersheds: Brooklyn, Tanyard, Upper North Oconee, Middle Oconee East and McNutt Creek.

**Project Justification**

Sections of the existing wastewater collection system are 80-100 years old and much of the system was constructed with vitrified clay pipe. As a result, there are sections of pipe within the wastewater collection system experiencing inflow and infiltration problems. These problems may be minor cracks in pipe or they could represent sections experiencing major structural problems. Locating and correcting these problems will ensure the integrity of the wastewater collection system and help eliminate wet-weather sewer system overflows and will restore both sewer and plant capacity. Continuous funding for replacement of this critical asset is required for sustainable operations. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in wastewater reclamation costs and deferral of future Water Reclamation Facility expansion. Added cost for depreciation. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0644

| | FY23 *End Bal.* | FY24 *Budget* | FY25 *Approved* | FY26 *Proposed* | FY27 *Proposed* | FY28 *Proposed* | FY29 *Proposed* | FY30-34 *Proposed* | Total *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 4,725,764 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 80,000,000 | 180,000,000 |
| **TOTAL SOURCES** | **4,725,764** | **20,000,000** | **20,000,000** | **20,000,000** | **20,000,000** | **20,000,000** | **20,000,000** | **80,000,000** | **180,000,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 4,725,764 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 80,000,000 | 180,000,000 |
| **TOTAL USES** | **4,725,764** | **20,000,000** | **20,000,000** | **20,000,000** | **20,000,000** | **20,000,000** | **20,000,000** | **80,000,000** | **180,000,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Extend Wastewater Collection System 7 of 18

**AI, Infrastructure** Project Timeline: Ongoing

**Project Description**

New trunk sewers and interceptor sewer lines may be constructed and/or extended into sub-basins currently without public sewer service. Such extensions could either be by gravity sewer (with or without pump stations) or by small-diameter pressurized systems. This capital project thus provides a funding source should Mayor and Commission decide to extend the sewer system.

**Project Justification**

To provide capacity in areas where service does not currently exist and provide service for new customers. Conversion of problematic individual sewage disposal systems to public sewer could also improve stream quality. Funding is thus available if neighborhoods on septic tank systems petition for sewer extension via creation of special improvement districts. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Quality, Stable, Affordable Housing for All Goal, Strategy E: Investigate expansion of sewer service.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| Increased costs of wastewater collection and treatment offset by increased revenues. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0112

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 2,816,595 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 2,000,000 | 2,500,000 |
| **TOTAL SOURCES** | **2,816,595** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **2,000,000** | **2,500,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 2,816,595 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 2,000,000 | 2,500,000 |
| **TOTAL USES** | **2,816,595** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **2,000,000** | **2,500,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Replace and Upgrade Facilities and Equipment 8 of 18

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Annual cost to replace and / or conduct major repairs to fixed equipment and facilities within the Public Utilities Department (PUD). Facilities include the drinking water plant and intakes, water reclamation facilities, the Water Resources Center, 124 East Hancock Avenue, Water & Sewer Construction & Maintenance shop, and the Meter Management shop. Also includes vehicles and stocking critical spare parts as required by EPD permits. This program also includes upgrades which improve plant efficiency, permit compliance and / or performance reliability. Land acquisition and construction of new shops for Water & Sewer and Meters is included.

**Project Justification**

Avoid spikes in the water rates by maintaining a consistent level of funding for major repairs and replacement. Continuous funding for replacement of equipment is required for sustainable operations, reliable performance under the Safe Drinking Water Act and Clean Water Act, and for compliance with permit conditions. For example, our Clean Water Act permits state that the "permittee shall maintain ... all treatment or control facilities and related equipment". This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Net zero impact. Cost savings can derive from the following: avoid permit penalties; shift from corrective maintenance to less expensive preventive maintenance; gain treatment process efficiencies. Added cost from increased depreciation. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0216/c0217/c0218/c0219/c0563

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 169,994 | 3,549,600 | 3,942,107 | 4,381,446 | 4,873,438 | 5,424,657 | 6,042,529 | 42,467,112 | 67,131,289 |
| **TOTAL SOURCES** | **169,994** | **3,549,600** | **3,942,107** | **4,381,446** | **4,873,438** | **5,424,657** | **6,042,529** | **42,467,112** | **67,131,289** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 169,994 | 3,549,600 | 3,942,107 | 4,381,446 | 4,873,438 | 5,424,657 | 6,042,529 | 42,467,112 | 67,131,289 |
| **TOTAL USES** | **169,994** | **3,549,600** | **3,942,107** | **4,381,446** | **4,873,438** | **5,424,657** | **6,042,529** | **42,467,112** | **67,131,289** |

# Capital Detail by Department

**Public Utilities** | **Department Priority**

Rehabilitate and Replace Water Lines | 9 of 18

**CS, Infrastructure** | Project Timeline: FY17 to Ongoing

**Project Description**

This R&R program includes a) replacement of small diameter water mains, b) leak detection program, c) repairing leaks, d) relining and replacing older mains, and e) gridding or looping existing dead-end lines. Where homes and businesses are on wells, this program includes funding for fire protection extensions. The individual R&R projects will be turnkey and will therefore include reconnection of services to the main and, as needed, relocation of meters.

**Project Justification**

This reinvestment in a substantial part of the utility's public health and safety infrastructure will improve the hydraulic capacity of the water distribution system, enhance fire protection, reduce discolored water complaints, help maintain ACC's ISO fire rating and extend the life of the older water mains. Replacing break-prone water lines will reduce the utility's real water losses and reduce customer outages. The leak detection program will make this program more cost effective by maximizing the expenditure for R&R measured against real losses. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Predicted decrease in emergency calls, overtime, and emergency repairs. Predicted decrease in water treatment costs and deferral of future water treatment plant expansion. Added cost to depreciation. | - | - | - | - | | - | - |

**Financial Plan** | Project ID: c0720

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 10,824,185 | 4,000,000 | - | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 20,000,000 | 36,000,000 |
| **TOTAL SOURCES** | **10,824,185** | **4,000,000** | **-** | **4,000,000** | **4,000,000** | **4,000,000** | **4,000,000** | **20,000,000** | **36,000,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 10,824,185 | 4,000,000 | - | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 20,000,000 | 36,000,000 |
| **TOTAL USES** | **10,824,185** | **4,000,000** | **-** | **4,000,000** | **4,000,000** | **4,000,000** | **4,000,000** | **20,000,000** | **36,000,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Relocate Water & Sewer Lines for DOT Projects 10 of 18

**CS, Infrastructure** Project Timeline: Ongoing

**Project Description**

This project provides annual funding to cover water / sewer line relocations for transportation projects not covered by another project. It is anticipated GDOT projects will ramp up over the next few years in Athens.

**Project Justification**

To avoid spikes in the water rates by maintaining a consistent level of funding for DOT initiated water/sewer line relocation projects. his project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0102

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 2,556,829 | 500,000 | 500,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 2,300,000 |
| **TOTAL SOURCES** | **2,556,829** | **500,000** | **500,000** | **200,000** | **200,000** | **200,000** | **200,000** | **1,000,000** | **2,300,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 2,556,829 | 500,000 | 500,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 2,300,000 |
| **TOTAL USES** | **2,556,829** | **500,000** | **500,000** | **200,000** | **200,000** | **200,000** | **200,000** | **1,000,000** | **2,300,000** |

# Capital Detail by Department

**Public Utilities** | **Department Priority**

Manage and Reuse Residual Solids | 11 of 18

**CS, Infrastructure** | Project Timeline: Ongoing

**Project Description**

Reduce and reuse residual solids from wastewater treatment. In addition to current composting, pursue opportunities for other modes of biosolids beneficial reuse by upgrading biosolids stabilization and drying. Continue to dredge the alum sludge lagoon at the water plant approximately every 6-7 years until the solids handling facility is constructed at the J.G. Beacham Water Treatment Plant.

**Project Justification**

Alternative plans for biosolids could extend the life of the ACC landfill. Based on the volume of waste by-product being received at the WTP, dredging the sludge lagoon is the most cost effective at this time. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| Biosolids treatment, handling and disposal cost will increase by an undetermined amount. ACC landfill operating costs may decline with beneficial reuse. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0548

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 881,937 | 300,000 | 300,000 | 300,000 | 300,000 | 5,000,000 | 5,000,000 | 25,000,000 | 35,900,000 |
| **TOTAL SOURCES** | **881,937** | **300,000** | **300,000** | **300,000** | **300,000** | **5,000,000** | **5,000,000** | **25,000,000** | **35,900,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 881,937 | 300,000 | 300,000 | 300,000 | 300,000 | 5,000,000 | 5,000,000 | 25,000,000 | 35,900,000 |
| **TOTAL USES** | **881,937** | **300,000** | **300,000** | **300,000** | **300,000** | **5,000,000** | **5,000,000** | **25,000,000** | **35,900,000** |

# Capital Detail by Department

**Public Utilities** | **Department Priority**

Improve Water Supply Reliability | 12 of 18

**CS, Infrastructure** | Project Timeline: FY18 to FY38

**Project Description**

Implement the first phase of a non-potable recycled water utility consistent with an overarching master plan of non-potable and potable reuse and to develop a water storage facility and conveyance of raw water. The non-potable water utility makes existing ratepayers less vulnerable to water shortages by switching bulk users of potable water to non-potable water (recycling of wastewater). Additional raw water storage provides water during protracted drought, nearly drought-proofing the community into the foreseeable future.

**Project Justification**

"Part of the intent of a reuse system is to displace demand on potable supplies; non-potable reuse is thus an element of a larger strategy to drought-proof existing supplies by reducing raw water withdrawals from the rivers or reservoir. Other elements which make the community less vulnerable to drought include current and future conservation programs, tiered pricing on discretionary water (as exists), and potable reuse where opportune. In the latter case, and if the community is willing, purified recycled water could be mixed with raw water in the storage facility described below, thus providing an additional source of water to the drinking water treatment plant.

Additional raw water storage is also an element of a larger strategy to drought-proof existing supplies by making available raw water when the rivers and/or Bear Creek Reservoir are unavailable due to drought or other issues. Raw water storage serves as ballast between intake (raw water withdrawal) and the drinking water plant; most large water systems that rely on river flow have many weeks of local raw water storage to weather either reduced river flows or water quality problems with the supply source, such as a chemical spill. ACC's share in Bear Creek Reservoir partially fulfills this purpose. But the prospects of a drought worse than design are a chronic concern to water purveyors. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy A: Develop well-planned new infrastructure according to future land use values and framework.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| To be determined. Although replacing potable with less-expensive reuse water would diminish revenue from potable water sales, ratepayers benefit from the reduced likelihood of enforced reductions during a drought. | - | - | - | - | | - | - |

**Financial Plan** | Project ID: c0719

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 2,513,379 | 3,000,000 | 3,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 35,000,000 | 74,000,000 |
| **TOTAL SOURCES** | **2,513,379** | **3,000,000** | **3,000,000** | **9,000,000** | **9,000,000** | **9,000,000** | **9,000,000** | **35,000,000** | **74,000,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 2,513,379 | 3,000,000 | 3,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 35,000,000 | 74,000,000 |
| **TOTAL USES** | **2,513,379** | **3,000,000** | **3,000,000** | **9,000,000** | **9,000,000** | **9,000,000** | **9,000,000** | **35,000,000** | **74,000,000** |

# Capital Detail by Department

**Public Utilities** | **Department Priority**

W&S Contribution to Economic Development | 13 of 18

**AI, Infrastructure** | Project Timeline: Ongoing

**Project Description**

The annual contribution for economic development projects which are not part of the Service Delivery Plan.

**Project Justification**

To provide a consistent level of funding for economic development projects which are not identified in other named projects. By providing a consistent level of funding, spikes in the water rates can be avoided. The level of funding is based on average annual expenditures for projects of this type. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0105

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 405,353 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL SOURCES** | **405,353** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 405,353 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL USES** | **405,353** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Investigate and Install Alternative Energy Generation 14 of 18

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Investigate alternative sources of energy for water and wastewater treatment if determined to be feasible and cost neutral. This project includes the installation and maintenance of a solar energy generation facility at the Cedar Creek Water Reclamation Facility.

**Project Justification**

This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy D: Follow through on commitment to 100% Clean and Renewable Energy resolution.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0718

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 130,903 | 100,000 | 500,000 | 500,000 | 500,000 | 500,000 | - | - | 2,000,000 |
| **TOTAL SOURCES** | **130,903** | **100,000** | **500,000** | **500,000** | **500,000** | **500,000** | **-** | **-** | **2,000,000** |
| **USES** | | | | | | | | | |
| Capital - Site Improvements | 130,903 | 100,000 | 500,000 | 500,000 | 500,000 | 500,000 | - | - | 2,000,000 |
| **TOTAL USES** | **130,903** | **100,000** | **500,000** | **500,000** | **500,000** | **500,000** | **-** | **-** | **2,000,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

WRF Phosphorous Improvements 15 of 18

**AI, Equipment** Project Timeline: FY19 to Ongoing

**Project Description**

The NPDES permitted phosphorus limit is changing. This project addresses necessary upgrades at the three Water Reclamation Facilities.

**Project Justification**

This project was approved by Mayor & Commission on October 2, 2018. An agenda item was necessary to address the changes in timing and budget versus those planned as part of the 2015 Service Delivery Update. This project aligns with the Healthy, Livable, Sustainable Athens-Clarke County and the Safe and Prepared Community.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0786

| | FY23 *End Bal.* | FY24 *Budget* | FY25 *Approved* | FY26 *Proposed* | FY27 *Proposed* | FY28 *Proposed* | FY29 *Proposed* | FY30-34 *Proposed* | Total *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 6,468,744 | 2,000,000 | 500,000 | - | - | - | - | - | 500,000 |
| **TOTAL SOURCES** | **6,468,744** | **2,000,000** | **500,000** | **-** | **-** | **-** | **-** | **-** | **500,000** |
| **USES** | | | | | | | | | |
| Capital - Site Improvements | 6,468,744 | 2,000,000 | 500,000 | - | - | - | - | - | 500,000 |
| **TOTAL USES** | **6,468,744** | **2,000,000** | **500,000** | **-** | **-** | **-** | **-** | **-** | **500,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Water & Sewer Additions and Improvements 16 of 18

**AI, Infrastructure** Project Timeline: FY21 to Ongoing

**Project Description**

This project provides annual funding to cover projects which do not fall under any of the other categories, such as replacement/repair of damaged river crossings, replacement of old and/or deteriorated water mains and sewer lines, minor projects to meet new regulatory requirements, etc.

**Project Justification**

To provide a consistent level of funding for repairs and replacements to water/sewer lines, which are not identified in other named projects, to avoid spikes in the water rates. The level of funding is based on average annual expenditures. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0104

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 437,429 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 2,000,000 |
| **TOTAL SOURCES** | **437,429** | **200,000** | **200,000** | **200,000** | **200,000** | **200,000** | **200,000** | **1,000,000** | **2,000,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 437,429 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 2,000,000 |
| **TOTAL USES** | **437,429** | **200,000** | **200,000** | **200,000** | **200,000** | **200,000** | **200,000** | **1,000,000** | **2,000,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Downtown Infrastructure Improvements 17 of 18

**AI, Infrastructure** Project Timeline: FY21 to Ongoing

**Project Description**

Replace and upgrade water & sewer mains. Existing water & sewer lines and service connections and water meters will be upgraded and/or replaced along the route of the water main replacement. This project addresses some of the oldest water mains in the ACC-PUD system.

**Project Justification**

The scope of this project has been expanded to include areas adjoining the downtown area. The project duration is indefinite. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy C: Provide adequate funding for maintenance of existing and newly constructed infrastructure.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0254

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 888,315 | - | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 | 2,500,000 |
| **TOTAL SOURCES** | **888,315** | **-** | **250,000** | **250,000** | **250,000** | **250,000** | **250,000** | **1,250,000** | **2,500,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 888,315 | - | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 | 2,500,000 |
| **TOTAL USES** | **888,315** | **-** | **250,000** | **250,000** | **250,000** | **250,000** | **250,000** | **1,250,000** | **2,500,000** |

# Capital Detail by Department

**Public Utilities** **Department Priority**

Renovate/Expand W&S/Meter Mgt Construction Facility 18 of 18

**CS, Infrastructure** Project Timeline: FY21 to FY23

**Project Description**

Determine the location, design and construct a building which can house both the Water & Sewer and Meter Management division staff. To provide an adequate facility for existing and future requirements inclusive of vehicular and equipment parking and a materials storage area.

**Project Justification**

This project accommodates the long-range goal of the Water Treatment Plant Master Plan in regards to future expansion and plant upgrades. The new facility will provide adequate office and equipment space for staff, and future land purchases will be offset by the sale of land on Alexander Street owned by ACC PUD. This project is aligned with the ACCGov FY23-FY25 Strategic Plan Goal & Strategy: Built and Natural Infrastructure Goal, Strategy A: Develop well-planned new infrastructure according to future land use values and framework.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0647

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Water & Sewer Const. Fund | 18,832 | - | - | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 9,000,000 | 33,000,000 |
| **TOTAL SOURCES** | **18,832** | **-** | **-** | **6,000,000** | **6,000,000** | **6,000,000** | **6,000,000** | **9,000,000** | **33,000,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 18,832 | - | - | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 9,000,000 | 33,000,000 |
| **TOTAL USES** | **18,832** | **-** | **-** | **6,000,000** | **6,000,000** | **6,000,000** | **6,000,000** | **9,000,000** | **33,000,000** |

# Capital Detail by Department

**Sheriff** **Department Priority**

Acquire Additional Jail, Field and Administration Vehicles 1 of 8

**AI, Equipment** Project Timeline: FY23 to Ongoing

**Project Description**

Purchase seven (7) patrol vehicles in FY25, five (5) patrol vehicles in FY26, and three (3) patrol vehicles in FY27 to increase the Clarke County Sheriff's Office fleet allocation to increase service delivery for courts, ensure safer transportation of in-custody persons to courts, medical providers, and for other purposes, and

**Project Justification**

Reflecting the Mayor and Commission's strategic commitment for a safe and prepared community, the Clarke County Sheriff's Office is experiencing a continuing rise in mandated service delivery and required public safety operations. The existing fleet allocation of patrol vehicles is insufficient to meet that rise and ensure

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Fuel - $77,283, Fleet Subscription - $53,250, Insurance - $22,170, Replacement - $155,425 | 77,742 | 133,272 | 166,590 | 166,590 | 166,590 | 832,950 | 3,081,276 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | 250,000 | 150,000 | - | | - | 400,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **250,000** | **150,000** | **-** | **-** | **-** | **400,000** |
| **USES** | | | | | | | | | |
| **Capital - Machinery & Equip** | **-** | **-** | **-** | **250,000** | **150,000** | **-** | **-** | **-** | **400,000** |
| **TOTAL USES** | **-** | **-** | **-** | **250,000** | **150,000** | **-** | **-** | **-** | **400,000** |

# Capital Detail by Department

**Sheriff** **Department Priority**

Purchase of a Vehicle for the Roadway Emergency Services (RESQ) Unit 2 of 8

**AI, Vehicle** Project Timeline: FY 24 to ongoing

**Project Description**

Purchase one (1) utility box-style truck in FY25 to provide emergency roadside assistance.

**Project Justification**

Reflecting the Mayor and Commission's strategic commitment for a safe and prepared community, the Clarke County Sheriff's Office has identified a need for roadway emergency services to better facilitate public safety on county roadways. There is no current public service that provides roadway emergency services to our citizens. The Roadway Emergency Services (RESQ) Unit will meet that need by providing relieving congestion and maintaining consistent traffic flow at incident

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Fuel Costs $ 2,717, Fleet $1,776, Insurance $ 739, Veh. Replacement $5,875 | 11,107 | 11,107 | 11,107 | 11,107 | 11,107 | 55,535 | 11,107 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Sheriff** | **Department Priority**

Public Safety Initiative -Equip Tech | 3 of 8

**CS, Equipment** | Project Timeline: FY05 to Ongoing

**Project Description**

Public Safety, Field Service Initiative: Investment in new law enforcement technology, equipment and matching funds for grants as approved by Mayor and Commission.

**Project Justification**

Allocation for 2 motorized utility vehicles, 1 full size drone (UAV) with FLIR and 4 small drones are requested this budget cycle. The Community Engagement Unit has embraced the ACCGov FY23-25 Strategic Plan, Goal Area 1, Section F, 1 and 2 by promoting partnerships with community stakeholders and expanding outreach amenities to our citizens. 1 utility vehicle to transport equipment, supplies, and personnel to/from event areas and 1 utility vehicle to facilitate perimeter checks around the Courthouse and parking deck, and accelerate response times to incidents and threats.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0417

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 18,356 | 100,000 | - | 30,000 | 30,000 | 30,000 | - | 150,000 | 240,000 |
| **TOTAL SOURCES** | **18,356** | **100,000** | **-** | **30,000** | **30,000** | **30,000** | **-** | **150,000** | **240,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 18,356 | 100,000 | - | 30,000 | 30,000 | 30,000 | - | 150,000 | 240,000 |
| **TOTAL USES** | **18,356** | **100,000** | **-** | **30,000** | **30,000** | **30,000** | **-** | **150,000** | **240,000** |

# Capital Detail by Department

**Sheriff** | **Department Priority**

Purchase X-ray Body Scanning System | 4 of 8

**AI, Equipment** | Project Timeline: FY23 to Ongoing

**Project Description**

Purchase a full body scanner for detection of internally and sub-dermally concealed contraband to enhance the health, safety and welfare of in-custody persons, employees, court personnel, etc. There is a one (1) year warranty with an additional five (5) year service agreement at a fixed rate.

**Project Justification**

Contraband facilitates drug abuse, overdoses, and poisonings which lead to hospitalizations and possible death of in-custody persons. Contraband exacerbates substance abuse treatments and creates new addictions. The use of drugs and items smuggled into a jail facility can lead to HIV infections, sexually transmitted

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0898

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 180,000 | - | - | - | | 40,000 | 220,000 |
| **TOTAL SOURCES** | **-** | **-** | **180,000** | **-** | **-** | **-** | **-** | **40,000** | **182,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 180,000 | - | - | - | - | 40,000 | 220,000 |
| **TOTAL USES** | **-** | **-** | **180,000** | **-** | **-** | **-** | **-** | **40,000** | **220,000** |

# Capital Detail by Department

**Sheriff** **Department Priority**

Replace Mobile Data Computers 5 of 8

**CS, Equipment** Project Timeline: FY10 to Ongoing

**Project Description**

To purchase 8 mobile data terminals (computers) that will be used by the Clarke County Sheriff's Office Field Deputies in their cars to aid them with needed information to conduct their daily duties while out in the field. The cost of the project includes monthly service fee for the equipment.

**Project Justification**

This project allows for deputies to access the Public Safety Records Management System in the field through mobile data terminals (computers) to check the status of arrest warrants; Access photographs and other personal information on wanted persons; Access Temporary Protection Orders to check for compliance; Access the sexual offender registry to check for compliance; Access maps and other tools for criminal investigations; Access criminal history information on wanted persons. This allows law enforcement officers to meet and exceed citizens' expectations of service delivery.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Service requirement of 8 addition mobile data terminals (computers). | 3,863 | 3,863 | 3,863 | 3,863 | 3,863 | 19,315 | 3,863 |

**Financial Plan** Project ID: c0715

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 76,000 | - | 30,000 | - | - | 30,000 | - | 30,000 | 90,000 |
| **TOTAL SOURCES** | **76,000** | **-** | **30,000** | **-** | **-** | **30,000** | **-** | **30,000** | **90,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 76,000 | - | 30,000 | - | - | 30,000 | - | 30,000 | 90,000 |
| **TOTAL USES** | **76,000** | **-** | **30,000** | **-** | **-** | **30,000** | **-** | **76,000** | **136,000** |

# Capital Detail by Department

**Sheriff** | **Department Priority**

Replace Courthouse Security Equipment | 6 of 8

**CS, Equipment** | Project Timeline: FY05 to Ongoing

**Project Description**

This project involves the replacement of security cameras located inside and outside of the Courthouse to include the parking deck area to sustain an appropriate level of courthouse protection.

**Project Justification**

The camera systems located in and around the Courthouse provide essential means of overall safety for ACCGov employees, general public, and inmates that enter the facility. Failing cameras have reduced the ability of Deputies to tightly monitor disturbances and possible disturbances that can turn violent.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Annual Operating Costs | - | 35,000 | 35,000 | 35,000 | 35,000 | 175,000 | 31,500 |

**Financial Plan** | Project ID: c0500

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 60,000 | - | 75,000 | - | - | - | - | 75,000 | 150,000 |
| **TOTAL SOURCES** | **60,000** | **-** | **75,000** | **-** | **-** | **-** | **-** | **75,000** | **150,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 60,000 | - | 75,000 | - | - | - | - | 75,000 | 150,000 |
| **TOTAL USES** | **60,000** | **-** | **75,000** | **-** | **-** | **-** | **-** | **75,000** | **150,000** |

# Capital Detail by Department

**Sheriff** | **Department Priority**

Replace Prisoner Transport Bus | 7 of 8

**CS, Transportation** | Project Timeline: FY00 to Ongoing

**Project Description**

The existing prisoner transport bus (44 passenger) was purchased and delivered in February 2000. It was purchased through the Sheriff's Inmate Special Revenue Fund. It is currently not in the vehicle replacement program.

**Project Justification**

The existing prisoner transport bus is used to transport inmates between the jail and the courthouse for court appearances. It is vital and necessary to the Sheriff's Office to have this means of transportation because it reduces the number of trips back and forth from the jail to the courthouse because of its passenger capacity.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | | 250,000 | 250,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **250,000** | **250,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | 250,000 | 250,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **250,000** | **250,000** |

# Capital Detail by Department

**Sheriff** **Department Priority**

Purchase a Virtual Reality Training System 8 of 8

**AI, Equipment** Project Timeline: FY-23 to Ongoing

**Project Description**

The Virtual Reality (VR) Training System simulates scenarios of real world situations and prepares CCSO deputies and detention officers to respond appropriately. The training is inclusive of community engagement, situational judgement, critical thinking, de-escalation skills and use of force responses. This is year two (2) of the five (5) year project funding.

**Project Justification**

The VR Training System provides an immersive simulation into complex real world scenarios in which the trainee can repeatedly practice situational judgement, threat identification, tactics, critical thinking, instantaneous decision making, de-escalation and community engagement. This continuous training option is essential for all CCSO law enforcement officers to prepare them for appropriate use of force responses, improve emotional intelligence and allow for trainers and supervisors to evaluate skills proficiency.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0836

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 22,500 | - | 22,500 | 22,500 | 22,500 | 22,500 | 5,625 | 28,125 | 123,750 |
| **TOTAL SOURCES** | **22,500** | **-** | **22,500** | **22,500** | **22,500** | **22,500** | **5,625** | **28,125** | **123,750** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 22,500 | - | 22,500 | 22,500 | 22,500 | 22,500 | 5,625 | 28,125 | 123,750 |
| **TOTAL USES** | **22,500** | **-** | **22,500** | **22,500** | **22,500** | **22,500** | **5,625** | **28,125** | **123,750** |

# Capital Detail by Department

**Solicitor** | **Department Priority**

Purchase Investigator Hybrid SUV | 1 of 1

**CS, Equipment** | Project Timeline: FY25 to FY27

**Project Description**

This request is for the purchase of a four-door hybrid SUV for use by an investigator of the Solicitor's Office during local work-related travel. The total cost of the vehicle is estimated to be $40,000, to be accrued over fifteen years (FY25 through FY39). The expected useful life of the car would be 10 years, and it would be

**Project Justification**

The Solicitor's Office was granted a new investigator position starting in January of 2024. That addition did not include a county vehicle. However, all investigative positions in both the Solicitor's Office and the District Attorney's office include a county vehicle. This is due to the fact that these positions often require the investigators to travel to various locations in and out of the county to collect evidence and subpoena and interview witnesses. Without an additional vehicle, the new investigator will have to undertake these tasks in a personal vehicle.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Fuel, Replacement, Maintenance | 4,150 | 4,150 | 4,150 | 4,150 | 4,150 | 20,750 | 4,150 |

New

**Financial Plan** | Project ID: c0913

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 40,000 | | | - | - | - | 40,000 |
| **TOTAL SOURCES** | **-** | **-** | **40,000** | **-** | **-** | **-** | **-** | **-** | **40,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | 40,000 | | | - | - | - | 40,000 |
| **TOTAL USES** | **-** | **-** | **40,000** | **-** | **-** | **-** | **-** | **-** | **40,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Materials Recycling Facility (MRF) Equipment and Improvements 1 of 13

**CS, CS** Project Timeline: FY25 to Ongoing

**Project Description**

The MRF is a building over 20 years old that was built with GEFA funds for some material separtation of recyclables from selected loads at the landfill (staff term it the "red building"). This building is in need of some structural improvements and a new small loader for use in the building.

**Project Justification**

This facility is permitted through the Georgia Environmental Protection Division as a Material Recycling Facility (MRF). This facilty must be maintained and improved as necessary. This facility is needed for material sortation of recyclables from select loads; small customer deposition of materials to avoid accidents/incidents on the landfill working face; tipping from ACC Collections trucks for CBD nightshift and small quanity loading of compost.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No impact. | - | - | - | - | - | - | - |

New

**Financial Plan** Project ID: c0899

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | - | - | 90,000 | 60,000 | 40,000 | 12,000 | 12,000 | 48,000 | 262,000 |
| **TOTAL SOURCES** | **-** | **-** | **90,000** | **60,000** | **40,000** | **12,000** | **12,000** | **48,000** | **262,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | - | 50,000 | 20,000 | - | - | - | - | 70,000 |
| Capital - Machinery & Equip | - | - | 40,000 | 40,000 | 40,000 | - | - | - | 120,000 |
| Other | - | - | - | - | - | 12,000 | 12,000 | 48,000 | 72,000 |
| **TOTAL USES** | **-** | **-** | **90,000** | **60,000** | **40,000** | **12,000** | **12,000** | **48,000** | **262,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Trash Compactor 2 of 13

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

This project is for the routine replacement of the two (2) trash compactors used daily at the Athens-Clarke County Municipal Solid Waste Landfill. Equipment purchase is planned to be funded over a three year period through the Georgia Municipal Association's (GMA) loan pool.

**Project Justification**

Trash compactor vehicles are essential to the efficient operation of the landfill. Subtitle D landfill requirements necessitate compaction for all refuse to save land and air space. The expected life cycle of a compactor is ten (10) years. The current tonnage at the landfill allows for a slightly longer life cycle. The compactor is used to properly position refuse in the working area of the landfill and then compact the materials by repeatedly driving over the area with spiked wheels. Compactors weigh over 100,000 lbs. Two (2) compactors are required to be at the landfill by state Proposed Design and Operating Plans for the landfill. Currently, we have a 2022 Caterpillar. We are currently rebuilding the 2008 Al-Jon. We will be requesting a fleet expansion so we can retain the 2012 Al-Jon to keep for parts and/or future rebuild.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Reduction in initial maintenance costs due to warranty coverage. Depreciation remains fairly constant due to short life of equipment. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0383

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 27,529 | 450,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL SOURCES** | **27,529** | **450,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 27,529 | 450,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL USES** | **27,529** | **450,000** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Replace Bulldozer | 3 of 13

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

This project is for the routine replacement of the three (3) bulldozers used daily at the Athens-Clarke County Municipal Solid Waste landfill.

**Project Justification**

The three D6 bulldozers are the most heavily used pieces of equipment at the landfill. They are used daily for earth-moving, pushing trash to the working face, covering trash with dirt and rock removal. The 2014 has been rebuilt, 2016 is a back-up, and 2019 Caterpillar is still in use . Historically, their useful life has been seven years although five years is a better estimate. The replacements can be done using the Georgia Municipal Association loan program spreading the purchase over a three year time frame. The 2016 will be replaced in FY24-FY26. Pricing was increased in FY21 due to market. We are having success with rebuilding landfill equipment and wish to continue as available.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| The two bulldozers are the most heavily used pieces of equipment at the landfill. Their useful life is short due to the harsh operating environment. Initial maintenance costs are reduced due to warranty coverages. Depreciation is not normally impacted as the dozers have such a short replacement life span. | - | - | - | - | | - | - |

**Financial Plan** Project ID: c0728

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 20,958 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 280,000 | 1,155,000 |
| **TOTAL SOURCES** | **20,958** | **175,000** | **175,000** | **175,000** | **175,000** | **175,000** | **175,000** | **280,000** | **1,155,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 20,958 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 280,000 | 1,155,000 |
| **TOTAL USES** | **20,958** | **175,000** | **175,000** | **175,000** | **175,000** | **175,000** | **175,000** | **280,000** | **1,155,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Belt Replacements for RMPF | 4 of 13

**CS, Equipment** | Project Timeline: FY23 to FY25

**Project Description**

The Recovered Material Processing Facility (RMPF) relies on belts to move material through the facility.

**Project Justification**

Healthy, Livable, Sustainable Athens-Clarke County. Belts are integral for the movement of material through the processing zones within the RMPF. The belts must remain in proper working order for the safety of the employees and efficiency of the system. The materials (paper, bottles and cans) will not move through the RMPF without belts.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0797

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | - | 80,000 | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL SOURCES** | **-** | **80,000** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 80,000 | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL USES** | **-** | **80,000** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Loaders (Compost Operations) 5 of 13

**CS, Equipment** Project Timeline: FY22 to FY24

**Project Description**

There are currently two loaders used at the Commercial Composting Facility at the landfill. There is a 2009 Volvo and a 2018 Caterpillar. The 2009 was purchased by PUD for composting and was replaced in FY24. The 2009 compost loader was replaced in FY24 for $303k.

**Project Justification**

This loader is used to load, bulk compost sales and move/mix material in composting operations.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0822

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 150,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | - | - | 500,000 |
| **TOTAL SOURCES** | **150,000** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **-** | **-** | **500,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 150,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | - | - | 500,000 |
| **TOTAL USES** | **150,000** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **-** | **-** | **500,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Road Tractor 6 of 13

**CS, Equipment** Project Timeline: FY22 to FY24

**Project Description**

Replacement of road tractor used at the landfill to haul semi-trailers with trash, recycling, fuel and/or leachate. This purchase would replace the 2010 road tractor. This purchase would take place in FY25.

**Project Justification**

Road tractors are used daily at the landfill to transport various materials. Semi-trailers are used to collect materials that are later delivered to the landfill working face; recyclable materials to the RMPF; leachate to recirculate; and fuel tank moving, as needed. Out year funding would be used to replace the 2010 Freightliner M2-112 road tractor through the GMA Load Pool Program. Staff is recommending the purchase of a used pre-DEF road tractor when approved by Purchasing

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0823

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 134,000 | 100,000 | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL SOURCES** | **134,000** | **100,000** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 134,000 | 100,000 | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL USES** | **134,000** | **100,000** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Replace Roll-Off Container Trucks | 7 of 13

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

Purchase replacement of roll-off container trucks which are used daily to service recycling drop-off centers and open top trash roll-offs throughout Athens-Clarke County. These trucks are used in a variety of applications both in the landfill and collection division.

**Project Justification**

The Solid Waste Department has a 2006 (landfill), 2012 (landfill), two 2018 and 2022 roll-off container trucks. The use of the Georgia Municipal Association Loan program allows payments to be spread out over a three year period. These trucks provide service to nine (9) drop-off centers and service over 40 open top containers. These trucks have an expected ten (10) year life cycle. The 2012 was given to the landfill to replace the 2006 in December 2021 but both the 2006 and 2012 are inoperable. Tentative, both 2018's will be replaced in FY27-FY29 cycle. In FY24, the cost of a new roll-off truck is $260,000.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0605

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 190,137 | 103,000 | 80,000 | 80,000 | 80,000 | 50,000 | 50,000 | 210,000 | 550,000 |
| **TOTAL SOURCES** | **190,137** | **103,000** | **80,000** | **80,000** | **80,000** | **50,000** | **50,000** | **210,000** | **550,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 190,137 | 103,000 | 80,000 | 80,000 | 80,000 | 50,000 | 50,000 | 210,000 | 550,000 |
| **TOTAL USES** | **190,137** | **103,000** | **80,000** | **80,000** | **80,000** | **50,000** | **50,000** | **210,000** | **550,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Dump Truck (25 yard articulating) 8 of 13

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

This project is for the routine replacement of the two 25 yard Articulating Dump Trucks for use at the ACC Municipal Solid Waste Landfill.

**Project Justification**

The landfill currently uses two 25 yard articulating dump trucks to haul dirt and other materials. The current vehicles are a 2016 Volvo and 2019 Caterpillar. The vehicles have a useful operational life of approximately 15 years. Vehicles are typically purchased using the Georgia Municipal Association loan program thereby spreading the payments out over three years. Funds are set aside annually in the landfill's budget for equipment replacements. Trucks cost $250,000 in FY24.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Reduced maintenance cost due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0601

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 132,185 | - | - | | 30,000 | 80,000 | 80,000 | 180,000 | 370,000 |
| **TOTAL SOURCES** | **132,185** | **-** | **-** | **-** | **30,000** | **80,000** | **80,000** | **180,000** | **370,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 132,185 | - | - | - | 30,000 | 80,000 | 80,000 | 180,000 | 370,000 |
| **TOTAL USES** | **132,185** | **-** | **-** | **-** | **30,000** | **80,000** | **80,000** | **180,000** | **370,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Replace Track Excavator | 9 of 13

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

Replace the existing Track Excavator at the landfill.

**Project Justification**

The excavator is used daily to load dirt, rock, mulch and for maintenance and construction of drainage/detention areas. The current excavator is a 2020 and has an estimated useful life of 12 years.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0807

| | FY23 *End Bal.* | FY24 *Budget* | FY25 *Approved* | FY26 *Proposed* | FY27 *Proposed* | FY28 *Proposed* | FY29 *Proposed* | FY30-34 *Proposed* | Total *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 180,000 | 120,000 | - | - | - | - | | 300,000 | 300,000 |
| **TOTAL SOURCES** | **180,000** | **120,000** | **-** | **-** | **-** | **-** | **-** | **300,000** | **300,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 180,000 | 120,000 | - | - | - | - | - | 300,000 | 300,000 |
| **TOTAL USES** | **180,000** | **120,000** | **-** | **-** | **-** | **-** | **-** | **300,000** | **300,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Purchase Skid Steer (Compost Loading) 10 of 13

**CS, Equipment** Project Timeline: FY21 to Ongoing

**Project Description**

Purchase skid steer (small loader) for loading compost into customer vehicles.

**Project Justification**

Small loader is needed to load purchased compost in to customer vehicles. Without a loader landfill staff would not be able to load finished compost into smaller vehicles (trucks) around the Material Recovery Facility (MRF or red building). The 2020 skid steer is currently being used and has a ten year life cycle.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0808

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | - | - | - | - | - | - | 40,000 | 80,000 | 120,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **40,000** | **80,000** | **120,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | - | - | - | 40,000 | 80,000 | 120,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **40,000** | **80,000** | **120,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Closure of Landfill- Phase 1 & 2 Areas | 11 of 13

**CS, Facilities** | Project Timeline: Ongoing

**Project Description**

The existing Athens-Clarke County Sanitary Landfill located at 5700 Lexington Road consist of approximately 460 acres on the Clarke/Oglethorpe County line. It has been owned and operated as a municipal landfill since November 1976. A-CC is currently operating a Sub-title D (lined) landfill which is designed to meet all federal standards, including a closure and post-closure care plan to be implemented when the landfill has reached capacity. Closure of Phase 1 was funded in FY06 at $3.1 million, but due to operational changes the closure has been delayed. Two years of capacity are remaining in Phase 2.

**Project Justification**

The landfill has proposed to expand the landfill adjacent to Phase 1 (Phase 5). With this change the closure of Phase 1 may not be required in the next 10 years. Funds previously set aside for closure of Phase 1 are proposed to be used for Phase 2 closure. The out year funds are requested for the closure of Phase 3 sometime in FY18. Funds for closure and post closure care are set aside annually in the Landfill Enterprise Fund.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0432

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | - | - | - | - | - | - | | 5,000,000 | 5,000,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **5,000,000** | **5,000,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Other | - | - | - | - | - | - | - | 200,000 | 200,000 |
| Capital - Site Improvements | - | - | - | - | - | - | - | 4,800,000 | 4,800,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **5,000,000** | **5,000,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Landfill Well Construction 12 of 13

**CS, Infrastructure** Project Timeline: FY22 to Ongoing

**Project Description**

Creation or replacement of methane and/or groundwater wells at the landfill.

**Project Justification**

The Environmental Protection Division is requiring additional wells and/or replacement of older wells. This is a compliance issue.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Minimal testing/maintenance expense | 1,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 | 1,900 |

**Financial Plan** Project ID: c0828

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | 200,000 | 100,000 | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL SOURCES** | **200,000** | **100,000** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 200,000 | 100,000 | 100,000 | - | - | - | - | - | 100,000 |
| **TOTAL USES** | **200,000** | **100,000** | **100,000** | **-** | **-** | **-** | **-** | **-** | **100,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Trommel Screen in Compost Operations 13 of 13

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Purchase of a replacement trommel screen to process finished compost at the ACC Municipal Solid Waste Landfill.

**Project Justification**

The trommel screen is used to sift finished compost material for final use. Materials that have met the processing and testing conditions are run through the screen to remove the larger materials. Larger materials are returned to the processing area for re-mixing. Finished materials are sold to the public or used in Landfill operations. Funds for the replacement of this and other equipment at the Landfill are set aside annually for their replacement. Original Trommel Screen caught fire in March 2020 and was a total loss. Safety and Risk replaced our original trommel screen.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0566

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Landfill Fund | - | - | - | - | - | - | - | 250,000 | 250,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **250,000** | **250,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | - | - | - | - | - | 250,000 | 250,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **250,000** | **250,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Automated Refuse/Recycling Truck 1 of 4

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Replacement of automated residential refuse/recycling fleet. The current automated fleet consists of four 2020 Mack/New Way and two 2022 Mack/New Way.

**Project Justification**

The original project reduced the Solid Waste Fleet by five vehicles and also reduced personnel by 9 employees by converting the fleet to automated vehicles. Automated vehicles operate with a single person versus the historical three person crews. The up front capital cost to replace the fleet is paid back in approximately three years with the reduction in personnel and maintenance costs. The trucks are on a five year replacement cycle. In FY24, a new automated truck is approximately $450.000.

| Impact on Annual Operating Expenses | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Average |
|---|---|---|---|---|---|---|---|
| There was a reduction in personnel cost of approximately $350,000 per year along with reduced maintenance cost. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0679

| | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30-34 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Solid Waste Fund | 196,573 | 471,000 | 450,000 | 450,000 | 450,000 | 450,000 | 260,000 | 620,000 | 2,680,000 |
| **TOTAL SOURCES** | **196,573** | **471,000** | **450,000** | **450,000** | **450,000** | **450,000** | **260,000** | **620,000** | **2,680,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 196,573 | 471,000 | 450,000 | 450,000 | 450,000 | 450,000 | 260,000 | 620,000 | 2,680,000 |
| **TOTAL USES** | **196,573** | **471,000** | **450,000** | **450,000** | **450,000** | **450,000** | **260,000** | **620,000** | **2,680,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Commercial Dumpster Collection Front-end Loader 2 of 4

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Purchase replacement 40-cubic yard front-end load truck for commercial dumpster collection. These vehicles provide service for commercial waste and recycling throughout the community.

**Project Justification**

Systematic replacement of vehicles is necessary to keep the fleet in adequate operating condition and to provide efficient commercial dumpster collection (refuse and recycling) to our customers. The expected useful life of front-end load trucks is seven (7) years. Funds for the replacement of these vehicles is put in the Solid Waste Enterprise fund annually. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. Out year funding will replace 2017, 2020 and 2021 vehicles. In FY24, the cost of a new FEL is $371,000.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0587

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Solid Waste Fund | 231,500 | 233,000 | 122,500 | 248,500 | 244,900 | 126,100 | - | 276,000 | 1,018,000 |
| **TOTAL SOURCES** | **231,500** | **233,000** | **122,500** | **248,500** | **244,900** | **126,100** | **-** | **276,000** | **1,018,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 231,500 | 233,000 | 122,500 | 248,500 | 244,900 | 126,100 | - | 276,000 | 1,018,000 |
| **TOTAL USES** | **231,500** | **233,000** | **122,500** | **248,500** | **244,900** | **126,100** | **-** | **276,000** | **1,018,000** |

# Capital Detail by Department

**Solid Waste** **Department Priority**

Replace Mini-Packer Trucks 3 of 4

**CS, Equipment** Project Timeline: Ongoing

**Project Description**

Replace five (8 yard) mini-packer trucks, two used in residential operations (backyard and areas inaccessible by automated trucks) and two used in commercial curbside operations (Central Business District, Five Points and Prince Avenue to Normaltown corridor). One mini-packer is used daily to service Commercial, Curbside Trash and Recycling Customers throughout Athens-Clarke County.

**Project Justification**

The Solid Waste Department currently uses five (5) mini-packer trucks for the residential and commercial curbside operations. These trucks should be replaced every five years to capitalize on maintenance warranties, resale value and maintenance issues/costs exceed internal maintenance capabilities and budget. The use of the Georgia Municipal Association loan program allows funding to be spread over a three year period. We have one 2018, three 2020 and one 2021 Isuzu. In FY24, the cost of a new mini-packer is approximately $158,000.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Initial maintenance cost would be lower due to warranty coverage. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0800

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Solid Waste Fund | 217,568 | 212,000 | 272,000 | 158,000 | 158,000 | - | - | 442,000 | 1,030,000 |
| **TOTAL SOURCES** | **217,568** | **212,000** | **272,000** | **158,000** | **158,000** | **-** | **-** | **442,000** | **1,030,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | 217,568 | 212,000 | 272,000 | 158,000 | 158,000 | - | - | 442,000 | 1,030,000 |
| **TOTAL USES** | **217,568** | **212,000** | **272,000** | **158,000** | **158,000** | **-** | **-** | **442,000** | **1,030,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Dumpsters and Roll Carts | 4 of 4

**CS, Equipment** | Project Timeline: FY23 to Ongoing

**Project Description**

Purchase collection containers for Collection Operations.

**Project Justification**

Healthy, Livable, Sustainable Athens-Clarke County. The Solid Waste Department currently collects trash and recycling in residential and commercial roll-carts and commercial dumpsters. All of these containers are aging and need replaced.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Maintenance | - | 500 | 500 | 500 | 500 | 500 | 250 |

**Financial Plan** | Project ID: c0861

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Solid Waste Fund | 655 | 30,000 | 30,000 | - | - | - | - | - | 30,000 |
| **TOTAL SOURCES** | **655** | **30,000** | **30,000** | **-** | **-** | **-** | **-** | **-** | **30,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | 655 | 30,000 | 30,000 | - | - | - | - | - | 30,000 |
| **TOTAL USES** | **655** | **30,000** | **30,000** | **-** | **-** | **-** | **-** | **-** | **30,000** |

# Capital Detail by Department

**Solid Waste** | **Department Priority**

Boom Truck | 1 of 1

**AI, Vehicle** | Project Timeline: FY25 to FY25

**Project Description**

Boom Truck for Bulky Waste Program.

**Project Justification**

As added by M&C.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Maintenance | - | - | - | - | - | - | - |

New

**Financial Plan** | Project ID: c0917

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 300,000 | - | - | - | - | - | 300,000 |
| **TOTAL SOURCES** | **-** | **-** | **300,000** | **-** | **-** | **-** | **-** | **-** | **300,000** |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 300,000 | - | - | - | - | - | 300,000 |
| **TOTAL USES** | **-** | **-** | **300,000** | **-** | **-** | **-** | **-** | **-** | **300,000** |

# Capital Detail by Department

**Superior Court** | **Department Priority**

Additional Probation Services Vehicles | 1 of 1

**AI, Vehicles** | Project Timeline: FY25 to Ongoing

**Project Description**

The requested 2 vehicles are in support of Probation Service's operations. The additional vehicles will support employees ability to meet court obligations, general field operations, and helps facilitate the movement of court ordered participants/probationers to requisite meetings, detention and warrant service. Probation

**Project Justification**

Additional vehicles will help to ensure personnel are able to respond, and follow-up on persons under supervision for the four (4) criminal courts and five (5) Accountability Courts that Probation Services serves. Such capacities will help to ensure that persons are connected to community resources, in addition to creating a less stressful dynamic.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 130,000 | 26,000 |

New

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | - | - | - |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |

# Capital Detail by Department

**Sustainability** **Department Priority**

Purchase a Full Electric Pick Up Truck for Sustainability Office 1 of 4

**AI, Equipment** Project Timeline: FY23 to FY25

**Project Description**

Purchase a new EV truck to support the transition to PTNB position crew model for land management and to shift the replacement of the former ACORPS F150 to FY29. The new/updated request includes the purchase of a full EV pickup truck, charger, and an "advertisement" package that promotes ACCGov's transition to clean energy vehicles. A charger would be installed so as to provide charging options for at least one additional vehicle. Currently there are no plug-in hybrid F150 or smaller trucks. However, if a small EV or PHEV truck comes on the market and it can still meet the needs of the Office, this will be the favored option.

**Project Justification**

The current approach to land management is not meeting needs at the scale needed. As part of the FY25 budget, the SO is realigning existing funds to 1. use large, contracted crews to provide initial treatment activities and 2) develop crews of PTNB staff for sensitive habitats, small scale treatments, and ongoing habitat maintenance. Establishing PTNB positions enables the Ecological Resource Cord. to more effectively direct work efforts, facilitates on-going training and adherence to standards, and builds crews that "know the land and the tasks" - significantly enhancing productivity. An additional truck is needed to be able to transport PTNB staff crews, equipment, and materials to multiple, remote sites. Relevance to the M&C 2023-2025 Strategic Plan: Goal Area 6: Built and Natural Infrastructure; Strategy E - Address ecosystem health, infrastructure sustainability, and resilience; Initiative 3 Promote creating of native habitat. Relevance to SO Strategic Plan - Goal 2 - Establish pathways for ACCGov to be model of Sustainability and Resilience; Strategy D - Establish sound, science-based ecological resource mgmt; Initiatives 1 and 4.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Replacement, Maintenance | 2,900 | 3,100 | 3,100 | 2,700 | 2,700 | 13,500 | 2,800 |

**Financial Plan** Project ID: N/A

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | - | - | 75,000 | - | 75,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **75,000** | **-** | **75,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | - | - | - | - | 65,000 | - | 65,000 |
| Capital - Machinery & Equip | - | - | - | - | - | - | 6,500 | - | 6,500 |
| Capital - Other | - | - | - | - | - | - | 3,500 | - | 3,500 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **-** | **-** | **75,000** | **-** | **75,000** |

# Capital Detail by Department

**Sustainability** | **Department Priority**

Solar and Energy Program | 2 of 4

**AI, Facilities** | Project Timeline: FY26 to Ongoing

**Project Description**

This project provides for building energy audits, building system conservation initiatives, energy management software support, and the installation of solar/solar + battery energy systems in Athens-Clarke County (ACC) facilities in order to: (1) decrease the environmental impacts of the energy used by ACCGov (2) decrease the ongoing costs associated with facility energy bills, and (3) provide opportunities for local jobs by supporting domestic energy production instead of using out-of-state fuel sources. This project supports energy action planning efforts needed to meet the Mayor and Commission commitment to reach 100% renewable energy by 2035 as outlined in the M&C accepted Clean and Renewable Energy Plan. Funding can also be used write and manage grants, be used as leverage for grants, fund activities that inform how to best allocat SPLOST 11 funding, and other opportunities to accelerate the transition to clean and renewable energy.

**Project Justification**

ACCGov currently spends almost than $6M per year on 287 billion BTUs of energy to support government operations. Preliminary analysis indicates the community may spend as much as $350 million/year on its energy use. Policy, program, and capital equipment modifications are needed to transition to renewable energy sources. Being able to conduct energy related audits and analysis in advance of SPLOST project 11 and other grants or ACCGov funded programs will guide how funds can best be allocated to meet clean energy goals. Commercial Audits range from $5,000 to $15,000 each. Purchasing and maintaining an Energy Management software system is a critical first step toward benchmarking, tracking, and transitioning to a clean energy future. Having match funds available is essential, positioning ACC to be ready to accelerate opportunities that will reduce costs, build resiliency, promote/facilitate community transition, and support activities that lower energy burden for community members, businesses, and industry. Relevance to the M&C 2023-2025 Strategic Plan: Goal Area 6: Built and Natural Infrastructure; Strategy D - Follow through on commitment to 100% Clean and Renewable Energy Resolution; Initiative 1 - Implementing Tier 1 Clean and Renewable Energy Action Plan pathways; Relevance to SO Strategic Plan - Goal 2 - Establish pathways for ACCGov to be model of Sustainability and Resilience; Strategy C -

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| At today's rates, each dollar spent on solar energy results in a decrease of 5% annual savings on utility bills. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0883

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 100,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | 500,000 | 1,450,000 |
| **TOTAL SOURCES** | **-** | **100,000** | **50,000** | **200,000** | **200,000** | **200,000** | **200,000** | **500,000** | **1,450,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | 100,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | 500,000 | 1,450,000 |
| **TOTAL USES** | **-** | **100,000** | **50,000** | **200,000** | **200,000** | **200,000** | **200,000** | **500,000** | **1,450,000** |

# Capital Detail by Department

**Sustainability** **Department Priority**

Energy Planning - Fleet Electrification, Fuel Reduction, and Climate Change Resiliency 3 of 4

**AI, Planning** Project Timeline: FY25 to Ongoing

**Project Description**

This project provides funding to support the M&C accepted Clean and Renewable Energy Plan. As part of Energy Planning, this project provides funding support to convert ACCGov's fleet to clean energy sources with a focus on large diesel vehicles, metered equipment, and, as an interim, to equip vehicles with idle reduction technology in order to significantly reduce fuel consumption. This project includes clean energy infrastructure, the addition of monitoring and benchmarking equipment, match grant funding, and other endeavors targeting the rapid transformation to a clean energy-powered fleet.

**Project Justification**

Guided by the Clean and Renewable Energy Plan, funds provide capital and/or match needed to help guide an ACCGov clean energy fleet transition and, through the potential deployment of multi-user EV chargers and other resiliency initiatives, the greater community. This project includes the transition of metered and "heavy" vehicles such as garbage trucks, dump trucks, buses, fire engines, fork lifts, and similar vehicles. Technology is changing rapidly, with clean energy alternatives becoming more cost effective and viable. The six ACCGov departments that use heavy vehicles consumed approximately 467,500 gallons of diesel fuel in FY21. If converted to clean energy vehicles, this would represent an annual savings of $1M in fuel at current prices and eliminate almost 5,200 tons of greenhouse gases. As heavy vehicles make the transition, helping transition metered equipment and using technology such as idle mitigation, as an interim step, will have significant positive financial impacts. In addition to fleet related expenses, funding can be used for EV chargers paired with solar and batteries. CIP funding provides support to help transform ACCGov's fleet - especially its' heavy and metered equipment fleet, an essential component in the effort to transition the community to clean and renewable energy. Relevance to the M&C 2023-2025 Strategic Plan: Goal Area 6: Built and Natural Infrastructure; Strategy D - Follow through on commitment to 100% Clean and Renewable Energy Resolution; Initiative 1 - Implementing Tier 1 Clean and Renewable Energy Action Plan pathways; Relevance to SO Strategic Plan - Goal 2 - Establish pathways for ACCGov to be model of Sustainability and Resilience; Strategy C - C. Incorporate and implement Clean and Renewable Energy Plan Goals (tier 1, 2, and 3) into ACCGov processes, practices, projects, and core values.; Initiatives 3, 4, and 5.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| Positive - will decrease future operating budgets for ACCGOV. | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0794

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 100,000 | 100,000 | 100,000 | 200,000 | 250,000 | 250,000 | 2,900,000 | 3,900,000 |
| **TOTAL SOURCES** | **-** | **100,000** | **100,000** | **100,000** | **200,000** | **250,000** | **250,000** | **2,900,000** | **3,900,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | - | 100,000 | 100,000 | 100,000 | 200,000 | 250,000 | 250,000 | 2,900,000 | 3,900,000 |
| **TOTAL USES** | **-** | **100,000** | **100,000** | **100,000** | **200,000** | **250,000** | **250,000** | **2,900,000** | **3,900,000** |

# Capital Detail by Department

**Sustainability** | **Department Priority**

Natural Area Rehabilitation and Management Program | 4 of 4

**AI, Facilities** | Project Timeline: FY23 to Ongoing

**Project Description**

This project provides funding critical to ongoing natural area conservation and land management activities on ACC's properties, including the restoration and management of high quality ecosystem services and habitat. This project provides consistent, long term funding needed to create and implement sustainable land management initiatives. This project includes potential partnerships and pilot programs to address land and aquatic resource stewardship initiatives.

**Project Justification**

Research indicates that an acre of high quality urban habitat generates between $500- $14,000 in ecosystem service value in this area. Unmanaged, these "free" services are severely degraded and lose functionality along with a corresponding impact on ecosystem service value. ACC is the second largest landowner in the county and has adopted and is implementing comprehensive land management initiatives. Currently, the SO is the only unit within ACCGov with the mission and expertise that encompasses this government function. This project provides for long-term planning and the implementation of sustainable land management and stewardship practices and policies that conserve ecosystem services, enhance community esthetics and health, promotes biodiversity, and encourages public-private projects. Further, these practices result in substantial savings related to "gray" (i.e. built) infrastructure by reducing pipe-destroying sediment, providing bio-remediation of toxic pollutants, and reducing runoff/enhancing stormwater percolation (higher summer stream flow) - while simultaneously encouraging ecotourism and healthy outdoor-focused lifestyles. CIP funding is critical long-term management and the creation of a resilient community. Relevance to the M&C 2023-2025 Strategic Plan: Goal Area 6: Built and Natural Infrastructure; Strategy E - Address ecosystem health, infrastructure sustainability, and resilience; Initiative 3 - Promote creating of native habitat. Relevance to SO Strategic Plan - Goal 2 - Establish pathways for ACCGov to be model of Sustainability and Resilience; Strategy D - Establish sound, science-based ecological resource mgmt; Initiatives 1 and 4.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| CIP provides an alternative to annual funding | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0833

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 75,000 | - | - | 212,000 | 364,000 | 364,000 | 364,000 | 2,155,000 | 3,459,000 |
| **TOTAL SOURCES** | **75,000** | **-** | **-** | **212,000** | **364,000** | **364,000** | **364,000** | **2,155,000** | **3,459,000** |
| **USES** | | | | | | | | | |
| Capital - Const. | 75,000 | - | - | 212,000 | 364,000 | 364,000 | 364,000 | 2,155,000 | 3,459,000 |
| **TOTAL USES** | **75,000** | **-** | **-** | **212,000** | **364,000** | **364,000** | **364,000** | **2,155,000** | **3,459,000** |

# Capital Detail by Department

**Transit** | **Department Priority**

Matching Funds for Transit Capital Improvement Grants | 1 of 2

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

ACCGov Transit has submitted an application for FY2023 to GDOT for Federal 5307 Bus Operating and Capital Project assistance funding in the amount of $2,575,244. FTA 5307 capital grant funding traditionally consist of 80% FTA funds/20% Local Match Funds. The state of Georgia/GDOT could potentially contribute a 10% match towards the requested 5307 Grant funding. If GDOT approves the requested 10% match it will lower the local match obligation by $257,524. This ACC capital request is being submitted for the full Grant obligated 20% match to ensure that the federal funding applied for has the necessary match money in the event that GDOT denies the requested 10% match. ACCGov Local match enables ACCGov Transit to address capital project needs through FTA 5307 program, decreasing the impact to the Athens-Clarke County community. FTA 5307 grant provides funding for: replacements and expansions of transit vehicles (buses, demand response vans, and support vehicles) capital maintenance items and equipment, transit facility improvements, bus shelters, benches and other various transit related capital equipment. FY 2022 Capital carry forward of $146,898 will reduce ACCGov Transit's Capital request to $75,000 for FY 2023.

**Project Justification**

The funds requested allow ACCGov Transit to meet Federal, State, and Local regulations for providing safe, accessible, Transit services. Without local match for 5307 Capital funding, ACCGov Transit would not be able to maintain the fleet of ACCGov Transit vehicles, or maintain ACCGov Transit infrastructure and facilities.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| None. Local GF will match FTA 5307 Capital funds requested in FY 2023. These funds will provide Local Match to purchase Capital items needed to maintain Transit Operations Fleet and Infrastructure. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0376

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 142,540 | 80,000 | - | 80,000 | 80,000 | - | - | 400,000 | 560,000 |
| **TOTAL SOURCES** | **142,540** | **80,000** | **-** | **80,000** | **80,000** | **-** | **-** | **400,000** | **560,000** |
| **USES** | | | | | | | | | |
| Capital - Vehicles/Facilities | 142,540 | 80,000 | - | 80,000 | 80,000 | - | - | 400,000 | 560,000 |
| **TOTAL USES** | **142,540** | **80,000** | **-** | **80,000** | **80,000** | **-** | **-** | **400,000** | **560,000** |

# Capital Detail by Department

**Transit** | **Department Priority**

## Update Transit Plans and Transit Studies | 2 of 2

**AI, Transportation** | Project Timeline: FY19 to Ongoing

**Project Description**

Five-year Transit Development Plan (TDP), a five-year action plan to improve planning, funding, and delivery of public transit services in Athens-Clarke County. Based on recommendations from the Mayor and Commission directed ACCGov Transit Feasibility study that reviewed ACCGov Transit current operations, service delivery, a demand analysis, various surveys, and developed a plan for increasing services system wide. The 2023 TDP process is underway an expected to culminate at the end of FY 2023. ACCGov Transit has secured $250,000 through FTA 5307 in FY 2022 for the TDP study.

**Project Justification**

This is a continuation of the Transit Feasibility study that was directed by Mayor and Commission and is a Federally mandated TDP. A study which is required once every five years by Federal guidelines.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| None Anticipated. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0703

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 30,000 | - | - | - | 30,000 | - | - | 150,000 | 180,000 |
| **TOTAL SOURCES** | **30,000** | **-** | **-** | **-** | **30,000** | **-** | **-** | **150,000** | **210,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Other | 30,000 | - | - | - | 30,000 | - | - | 150,000 | 180,000 |
| **TOTAL USES** | **30,000** | **-** | **-** | **-** | **30,000** | **-** | **-** | **150,000** | **210,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Traffic Utilities Technician Truck | 1 of 20

**AI, Vehicle** | Project Timeline: FY25 to FY25

**Project Description**

Ford F150 extended cab 4 wheel drive truck for utilities locates within and outside of the roadway.

**Project Justification**

Vehicle will be used to access/locate/repair utilities on/off the roadway, for emergency "on call" status and for towing trailers/emergency equipment.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Direct, indirect, fuel and insurance. | 6,400 | 6,400 | 6,400 | 6,400 | 6,400 | 32,000 | 6,400 |

New

**Financial Plan** | Project ID: c0903

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 50,000 | - | - | - | - | - | 50,000 |
| **TOTAL SOURCES** | **-** | **-** | **50,000** | **-** | **-** | **-** | **-** | **-** | **50,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | 50,000 | - | - | - | - | - | 50,000 |
| **TOTAL USES** | **-** | **-** | **50,000** | **-** | **-** | **-** | **-** | **-** | **50,000** |

# Capital Detail by Department

**Transportation & Public Works** **Department Priority**

Maintenance of Non-HOA owned Single Family Residential Detention Basins 2 of 20

**AI, Other** Project Timeline: FY25 to Ongoing

**Project Description**

Maintain outlet control structures of detention basins in single family residential subdivisions that are not currently maintained by Homeowner Associations.

**Project Justification**

Thirty-eight detention basins that serve multiple parcels are currently the sole maintenance responsibility of the property owner/s on which they are located. Replacment or repair of outlet control structures for these flood-control facilities can be burdensome since the costs are not shared by all of the owners of the property that contribute stormwater runoff to them. This level of service increase was approved by M&C as part of PW-002 at the September 5th, 2023 meeting.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| | | | | | | | - |

New

**Financial Plan** Project ID: c0906

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Storm Water Utility Fund | - | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL SOURCES** | **-** | **-** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL USES** | **-** | **-** | **100,000** | **100,000** | **100,000** | **100,000** | **100,000** | **500,000** | **1,000,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Stormwater Crew Truck | 3 of 20

**AI, Vehicle** | Project Timeline: FY25 to FY25

**Project Description**

Ford F150 Lightning (electric) truck for stormwater crew tasked with cleaning driveway pipes

**Project Justification**

GOAL AREA 6: BUILT AND NATURAL INFRASTRUCTURE

D. Follow through on commitment to 100% Clean and Renewable Energy resolution

1. Develop action items and processes needed to implement Tier 1 recommendations from the adopted 100% Clean and Renewable Energy Action Plan.

3. Promote adoption of electric vehicle technology.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Salary, Direct and Indirect expenses and replacement | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 62,500 | 12,500 |

New

**Financial Plan** | Project ID: c0904

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Storm Water Utility Fund | - | - | 55,000 | - | - | - | - | - | 55,000 |
| **TOTAL SOURCES** | **-** | **-** | **55,000** | **-** | **-** | **-** | **-** | **-** | **55,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | 55,000 | - | - | - | - | - | 55,000 |
| **TOTAL USES** | **-** | **-** | **55,000** | **-** | **-** | **-** | **-** | **-** | **55,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Utility Inspector Vehicle | 4 of 20

**CS, Equipment** | Project Timeline: FY25 to FY34

**Project Description**

Purchase of a Ford F150 single cab 4-wheel drive

**Project Justification**

Vehicle will be used by Utility Inspector to monitor work being performed in the right of way by utility contractors.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Salary, Direct and Indirect expenses and replacement | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 40,000 | 8,000 |

New

**Financial Plan** | Project ID: c0905

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| Storm Water Utility Fund | - | - | 35,000 | - | - | - | - | - | 35,000 |
| **TOTAL SOURCES** | **-** | **-** | **35,000** | **-** | **-** | **-** | **-** | **-** | **35,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Vehicles | - | - | 35,000 | - | - | - | - | - | 35,000 |
| **TOTAL USES** | **-** | **-** | **35,000** | **-** | **-** | **-** | **-** | **-** | **35,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Local Road Improvement Projects | 5 of 20

**AI, Transportation** | Project Timeline: Ongoing

**Project Description**

The Local Road Improvement Program includes safety and operational transportation improvements to key intersections, interchanges, and roadway segments within Athens-Clarke County's roadway network. As traffic and safety patterns change over time, it is important to continually address and improve roadway conditions. These changes may include, but are not limited to innovative intersections, additional lanes, signalization, improved alignment, increased sight distances, and pedestrian / bicycle improvements. This program also provides funding for roadway and intersection studies, as well as asset mapping assistance, as well as a portion of the ROW Agent's salary and benefits when assigned to capital projects. FY24 funding includes $200,000 for addressing unpaved roads.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Overall Arterial Level of Service (LOS)". Goal: C (on A to F grading scale); 5-year average: New for FY24; FY24 Pace: New for FY24

The safe and efficient operation of traffic through intersections and corridors is a key component in allowing roadways to function at high levels of service. By upgrading selected roadways and intersections throughout ACC, the roadway system will be improved and used more effectively and safely.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| The ROW Agent position is 40% funded through Local Roads General Capital funds | (23,760) | (23,760) | (23,760) | (23,760) | (23,760) | (118,800) | (23,760) |

**Financial Plan** Project ID: c0281

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 45,677 | 250,000 | 125,000 | 130,000 | 130,000 | 140,000 | 140,000 | 700,000 | 1,365,000 |
| **TOTAL SOURCES** | **45,677** | **250,000** | **125,000** | **130,000** | **130,000** | **140,000** | **140,000** | **700,000** | **1,365,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 250,000 | 125,000 | 65,054 | 63,755 | 65,400 | 65,400 | 327,000 | 711,609 |
| Capital - Other | 45,677 | - | - | 64,946 | 66,245 | 74,600 | 74,600 | 373,000 | 653,391 |
| **TOTAL USES** | **45,677** | **250,000** | **125,000** | **130,000** | **130,000** | **140,000** | **140,000** | **700,000** | **1,365,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Sidewalk and Other Improvements | 6 of 20

**AI, Transportation** | Project Timeline: Ongoing

**Project Description**

The purpose of this project is to construct a comprehensive pedestrian system which provides enhanced pedestrian safety and accessibility. Annual project locations have typically focused on Athens-Clarke County owned arterial and collector roadways along bus routes in commercial and multi-family zoned areas that meet pedestrian needs for schools, shopping areas, recreation facilities, and access to public transportation. Future projects will address sidewalk connectivity needs throughout Athens-Clarke County consistent with the recommendation of the comprehensive Bicycle and Pedestrian Master Plan.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Good Neighbors, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Percentage of Roadway Network with pedestrian facilities". Goal: Data Only; 5-year average: 32.9%; FY23 Pace: 34.4% (through June 2023).

Previous budget years incorporate funding from the SPLOST 2011 referendum project Pedestrian Safety and Safe Routes to School Program, and funding from the TSPLOST referendum are available through FY27. However, SPLOST and TSPLOST funding can only be applied specifically to construction projects, and these must come through the Athens in Motion (AiM) Master Plan. There are further funding needs for Pedestrian education and outreach, as well as small-scale pedestrian projects outside of the scope of AiM that can't be met through current SPLOST capital (constituent- and commission-requested sidewalk improvements) that require supplemental general capital funds. Additionally, the fund covers a portion of the ROW Agent's salary and benefits when assigned to capital active transportation project.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| The ROW Agent position is 20% funded through Sidewalk General Capital Funds which will be depleted at end of FY24. | (11,880) | (11,880) | (11,880) | (11,880) | (11,880) | (59,400) | (11,880) |

**Financial Plan** | Project ID: c0071

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 20,810 | - | 40,000 | 40,000 | 40,000 | 150,000 | 150,000 | 1,000,000 | 1,420,000 |
| **TOTAL SOURCES** | **20,810** | **-** | **40,000** | **40,000** | **40,000** | **150,000** | **150,000** | **1,000,000** | **1,420,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 20,810 | - | 20,000 | 20,000 | 40,000 | 150,000 | 150,000 | 900,000 | 1,280,000 |
| Capital - Other | - | - | 20,000 | 20,000 | - | - | - | 100,000 | 140,000 |
| **TOTAL USES** | **20,810** | **-** | **40,000** | **40,000** | **40,000** | **150,000** | **150,000** | **1,000,000** | **1,420,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

## Pedestrian Safety and Traffic Calming Improvements | 7 of 20

**AI, Transportation** | Project Timeline: Ongoing

**Project Description**

This project will fund transportation projects to improve pedestrian safety and traffic calming improvements throughout Athens-Clarke County. This program is aimed at constructing crosswalk improvements at new and existing locations to provide safer pedestrian crossings at unsignalized locations. Required signage, thermoplastic markings, countdown pedestrian signals, and Rapid Flashing Beacon systems, and other items may be installed at these locations based on an engineering study and the documented need of increased safety measures. All improvements shall be consistent with the installation guidelines for marked crosswalks as adopted by the Mayor and Commission. Additionally, this project provides funding to identify and support small-scale Roadway Safety Audit (RSA) projects and intermediary design solutions as specified by RSA recommendations.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Annual Number of Pedestrian-related crashes". Goal: Decrease Annually; 5-year average: 51.8 crashes; FY23 Pace: 61 Crashes (Through June 2023).

Additional signage, markings, and Rapid Flashing Beacon systems, when installed in a systematic and warranted manner, have all been proven to be an effective measure at increasing motorist awareness of crossing pedestrians and bicyclists. Therefore, prior to the installation of any additional warning devices, an engineering study is needed to determine if additional warnings are necessary and what is the most appropriate measure or device to be installed. This program also provides replacement funding for this infrastructure, which has a life span of 10 years. As RRFBs become more wide-used, this fund will need to increase accordingly.

Intermediary Design is an approach to neighborhood building using short-term, low-cost, and scalable interventions to catalyze long-term change. These experimental interventions can be installed for an indeterminate period of time before permanent infrastructure is constructed and then reused in other locations once they are removed.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0392

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 21,826 | 30,000 | 40,000 | 40,000 | 60,000 | 75,000 | 80,000 | 425,000 | 720,000 |
| **TOTAL SOURCES** | **21,826** | **30,000** | **40,000** | **40,000** | **60,000** | **75,000** | **80,000** | **425,000** | **720,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 21,826 | 30,000 | 40,000 | 40,000 | 60,000 | 75,000 | 80,000 | 425,000 | 720,000 |
| **TOTAL USES** | **21,826** | **30,000** | **40,000** | **40,000** | **60,000** | **75,000** | **80,000** | **425,000** | **720,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Facilities Renovations and Updates | 8 of 20

**AI, Equipment** | Project Timeline: FY24 to FY25

**Project Description**

Continued renovation and updates to the former Firestation at 3500 Atlanta Highway

**Project Justification**

Central Services renovated the former Firestation at 3500 Atlanta Highway to be used as an auxilary facility for T&PW. In order to be fully useful for staff, additional funds are needed for computers, furniture, and repair of a bay door.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Building utilities, maintenance costs | 24,866 | 24,866 | 24,866 | 24,866 | 24,866 | 124,330 | 24,866 |

New

**Financial Plan** | Project ID: c0900

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 39,500 | - | - | - | - | - | 39,500 |
| **TOTAL SOURCES** | **-** | **-** | **39,500** | **-** | **-** | **-** | **-** | **-** | **39,500** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Machinery & Equip | - | - | 24,500 | - | - | - | - | - | 24,500 |
| Capital - Other | - | - | 15,000 | - | - | - | - | - | 15,000 |
| **TOTAL USES** | **-** | **-** | **39,500** | **-** | **-** | **-** | **-** | **-** | **39,500** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Pavement Maintenance Program | 9 of 20

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

This Life Cycle program provides for the maintenance, repair, and reconstruction of pavements on Athens-Clarke County roads. The majority of the maintenance work is performed by a contractor under the direction of the Engineering Division within the Transportation & Public Works Department.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Pavement Network Conditions". Goal: >70% of roadway network in good or excellent condition; 5-year average: 58%; FY23 Pace: 66.0% (Through June 2023)

This program is critical to the effective operation of our transportation system and benefits all the citizens and motorists in Athens-Clarke County. ACCGOV is responsible for approximately 130 lane-miles of arterial roads, 290 lane-miles of collector roads, and 845 lane-miles of local roads. Pavement rehabilitation is a life cycle item with an estimated annual capital cost of approximately $9.2 million, and this is expected to grow at a rate of 4% per year due to market forces. The Department's goal and industry standard sets a resurfacing frequency of 10 years for arterials, 15 years for collectors, and 20 years for local roads. Frequencies longer than these recommendations result in failing roadway structures and increased rehabilitation costs. This funding proposal equates to resurfacing 75 lane-miles annually for a weighted frequency of about 17 years by FY28. Current funding levels allow for an approximate 64 year resurfacing frequency. Given the ongoing underfunding of PMP, the funding deficit will continue to grow without the proposed, significant funding increases. To fund both life cycle costs and elimination of the deficit, total funding levels should be $11.3 million annually. This is currently supplemented by annual state funding provided through the Local Maintenance & Improvement Grant (LMIG), as well as TSPLOST 2023 funds. Future SPLOST/TSPLOST funding would reduce the expected burden on General Funds in fiscal years FY28 and beyond.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| One PMP Inspector position is fully funded through the PMP General Capital Projects Fund | (81,000) | (81,000) | (81,000) | (81,000) | (81,000) | (405,000) | (81,000) |

**Financial Plan** — Project ID: c0183

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 480,239 | 2,400,000 | 2,496,000 | 3,336,000 | 3,469,000 | 10,771,000 | 11,094,000 | 65,667,000 | 96,833,000 |
| **TOTAL SOURCES** | **480,239** | **2,400,000** | **2,496,000** | **3,336,000** | **3,469,000** | **10,771,000** | **11,094,000** | **65,667,000** | **96,833,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 480,239 | 2,200,000 | 2,296,000 | 3,136,000 | 3,269,000 | 10,561,000 | 10,884,000 | 64,567,000 | 94,713,000 |
| Capital - Other | - | 200,000 | 200,000 | 200,000 | 200,000 | 210,000 | 210,000 | 1,100,000 | 2,120,000 |
| **TOTAL USES** | **480,239** | **2,400,000** | **2,496,000** | **3,336,000** | **3,469,000** | **10,771,000** | **11,094,000** | **65,667,000** | **96,833,000** |

**Related Funding**

| | **FY22** *End Bal.* | **FY24** *Auxiliary* | **FY25** *Auxiliary* | **FY26** *Auxiliary* | **FY27** *Auxiliary* | **FY27** *Auxiliary* | **FY27** *Auxiliary* | **FY28-32** *Auxiliary* | **Total** *Auxiliary* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| TSPLOST 2023 | - | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 1,000,000 | 1,000,000 | - | 14,000,000 |
| LMIG Grant Funds | - | 1,421,000 | 1,421,000 | 1,421,000 | 1,421,000 | 1,421,000 | 1,421,000 | 7,105,000 | 14,210,000 |
| **TOTAL SOURCES** | **-** | **5,421,000** | **5,421,000** | **5,421,000** | **5,421,000** | **2,421,000** | **2,421,000** | **7,105,000** | **28,210,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 5,421,000 | 5,421,000 | 5,421,000 | 5,421,000 | 2,421,000 | 2,421,000 | 7,105,000 | 28,210,000 |
| **TOTAL USES** | **-** | **5,421,000** | **5,421,000** | **5,421,000** | **5,421,000** | **2,421,000** | **2,421,000** | **7,105,000** | **28,210,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Signal Replacement | 10 of 20

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

Athens-Clarke County is responsible for the routine maintenance and efficient operation of 175 traffic signals (92 are owned by ACC; 77 are owned by GDOT; and 6 are owned by UGA). The life cycle for existing traffic signal equipment, to keep it operating efficiently and have it responsive to traffic flows, is approximately 13 years. Funds will be used to purchase and install equipment necessary to rebuilding aging traffic signals including poles, controller equipment, signal heads, signal wire, and miscellaneous equipment. Should a new traffic signal become warranted, this capital budget would fund installation.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure

Relevant Departmental Performance Measure: "Annual Signal Rebuilds". Goal: >8% of signal network rebuilt; 5-year average: 2.04%; FY23 Pace: .74% (Through June 2023)

The costs to maintain traffic signal equipment increase as the equipment ages beyond 13 years. The current average age of the 92 traffic signals owned by ACCGOV is about 25 years, with 36 signals that are over 30 years old. At current funding levels, it is expected that this number would continue to grow. With increased age, required maintenance repairs also increase which affects the Department's operating budget. Further, the increased likelihood of malfunctions threatens the safety and efficiency of the overall traffic signal system. The proposed general capital funding levels, combined with TSPLOST 2023 funds, would achieve a sustainable 13-year replacement cycle by FY28, considering costs of a new traffic signal to range between $250k and $350k in present dollars. FY29 and beyond proposed includes a projected 3% increase for inflation. Specifically, Traffic Engineering would be able to deliver 25 priority traffic signal rebuilds (which have an average age of 40 years) over the next five fiscal years based on these funding levels.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** — Project ID: c0094

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 294,236 | 200,000 | 1,058,000 | 1,457,000 | 1,494,000 | 2,100,000 | 2,163,000 | 11,830,000 | 20,102,000 |
| **TOTAL SOURCES** | **294,236** | **200,000** | **1,058,000** | **1,457,000** | **1,494,000** | **2,100,000** | **2,163,000** | **11,830,000** | **20,102,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 294,236 | 200,000 | 1,058,000 | 1,457,000 | 1,494,000 | 2,100,000 | 2,163,000 | 11,830,000 | 20,102,000 |
| **TOTAL USES** | **294,236** | **200,000** | **1,058,000** | **1,457,000** | **1,494,000** | **2,100,000** | **2,163,000** | **11,830,000** | **20,102,000** |

**Related Funding**

| | **FY22** | **FY24** | **FY25** | **FY26** | **FY27** | **FY27** | **FY27** | **FY28-32** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* |
| **SOURCES** | | | | | | | | | |
| TSPLOST 2023 | - | 400,000 | 400,000 | 400,000 | 400,000 | 100,000 | 100,000 | - | 1,400,000 |
| **TOTAL SOURCES** | **-** | **400,000** | **400,000** | **400,000** | **400,000** | **100,000** | **100,000** | **-** | **1,400,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 400,000 | 400,000 | 400,000 | 400,000 | 100,000 | 100,000 | - | 1,400,000 |
| **TOTAL USES** | **-** | **400,000** | **400,000** | **400,000** | **400,000** | **100,000** | **100,000** | **-** | **1,400,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Upgrade Overhead Street Name Signs | 11 of 20

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

This program upgrades street name signs, both overhead and ground mounted throughout Athens-Clarke County. Many of the ground mounted street name signs on the classified roadway system do not comply with current MUTCD standards for size and reflectivity. There are signs (street name and regulatory/warning traffic signs) on residential streets that are non-reflective due to extreme age and are not compliant with MUTCD requirements, causing safety and wayfinding issues. The program will aid with addressing the large number of non-standard, non-reflective, and non-compliant signs.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure

Relevant Departmental Performance Measure: "Annual Sign Replacements". Goal: >8% of sign network replaced; 5-year average: 4.5%; FY22 Pace: 4.0% (Through June 2023)

This project will install street name signs at the intersections and improve the reflectivity to "diamond grade" sheeting material which will make the signs significantly more visible at night and comply with MUTCD requirements. The project also includes the replacement of traffic signs within residential neighborhoods that have outlived their life cycle (some over 30 years old) and will support a long-term plan to have all traffic signs meet the current MUTCD retro-reflectivity standard. The life cycle for roadway signs is 12 years, and there are approximately 33,000 signs in Athens-Clarke County. Current funding only provides for a 45-year life cycle, in non-compliance with MUTCD requirements. FY24 General Funds were supplemented by the TSPLOST 2023 program. FY25 TSPLOST funds will be focused on the existing deficit of signage past its useful life. The proposed funding levels would achieve a sustainable 12-year replacement cycle by FY29 considering

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | | - | - |

**Financial Plan** | Project ID: c0544

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 101,395 | 200,000 | 150,000 | 550,000 | 675,000 | 825,000 | 962,500 | 4,125,000 | 7,287,500 |
| **TOTAL SOURCES** | **101,395** | **200,000** | **150,000** | **550,000** | **675,000** | **825,000** | **962,500** | **4,125,000** | **7,287,500** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 101,395 | 200,000 | 150,000 | 550,000 | 675,000 | 825,000 | 962,500 | 4,125,000 | 7,287,500 |
| **TOTAL USES** | **101,395** | **200,000** | **150,000** | **550,000** | **675,000** | **825,000** | **962,500** | **4,125,000** | **7,287,500** |

**Related Funding**

| | **FY22** | **FY24** | **FY25** | **FY26** | **FY27** | **FY27** | **FY27** | **FY28-32** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* | *Auxiliary* |
| **SOURCES** | | | | | | | | | |
| TSPLOST 2023 | - | - | 435,000 | - | - | - | - | - | 435,000 |
| **TOTAL SOURCES** | **-** | **-** | **435,000** | **-** | **-** | **-** | **-** | **-** | **435,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | - | 435,000 | - | - | - | - | - | 435,000 |
| **TOTAL USES** | **-** | **-** | **435,000** | **-** | **-** | **-** | **-** | **-** | **435,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Roadway Safety Devices Life Cycle Replacement | 12 of 20

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

Transportation & Public Works installs three (3) primary roadway safety devices: pavement markings, raised pavement markers, and guardrails. Pavement markings include the installation and replacement of thermoplastic markings and painted markings, long-line striping and intersection lines throughout Athens-Clarke County. Raised pavement markers include the replacement and installation of pavement markers and fire hydrant location identifiers. Guardrail is part of a continuing program that includes installation of new guardrails where applicable.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure

Relevant Departmental Performance Measure: "Annual Striping". Goal: >12% of roadway network restriped; 5-year average: 5.8%; FY23 Pace: 4.3% (Through June 2023)

Providing for safe travel on Athens-Clarke County roadways is the top priority of the Transportation & Public Works Department. These devices enhance safety, reduce crash severity, and increase the visibility of lane markings during bad weather and at night. There are 520 lane miles roadway on which ACCGOV maintains striping. The striping materials used have an average life span of 8.5 years. While resurfacing costs include pavement markings as applicable, reapplication of pavement markings is required between pavement maintenance activities. The proposed general capital funding levels, combined with TSPLOST 2023 funds, would achieve a sustainable 8.5-year replacement cycle by FY25 considering an average re-marking cost of $8,800 per lane mile to install through contracted labor. Additionally, guardrail has historically been repaired through Safety & Risk contingency funds, which are no longer available. The proposed funding levels would allow staff to repair approximately 3-4 critically damaged guardrail sections annually.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0428

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 115,256 | 100,000 | 403,000 | 427,000 | 452,000 | 678,000 | 678,000 | 4,177,000 | 6,815,000 |
| **TOTAL SOURCES** | **115,256** | **100,000** | **403,000** | **427,000** | **452,000** | **678,000** | **678,000** | **4,177,000** | **6,815,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 115,256 | 100,000 | 403,000 | 427,000 | 452,000 | 678,000 | 678,000 | 4,177,000 | 6,815,000 |
| **TOTAL USES** | **115,256** | **100,000** | **403,000** | **427,000** | **452,000** | **678,000** | **678,000** | **4,177,000** | **6,815,000** |

**Related Funding**

| | **FY22** *End Bal.* | **FY24** *Auxiliary* | **FY25** *Auxiliary* | **FY26** *Auxiliary* | **FY27** *Auxiliary* | **FY27** *Auxiliary* | **FY27** *Auxiliary* | **FY28-32** *Auxiliary* | **Total** *Auxiliary* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| TSPLOST 2023 | - | 188,000 | 188,000 | 188,000 | 188,000 | 47,000 | 47,000 | - | 658,000 |
| **TOTAL SOURCES** | **-** | **188,000** | **188,000** | **188,000** | **188,000** | **47,000** | **47,000** | **-** | **658,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 188,000 | 188,000 | 188,000 | 188,000 | 47,000 | 47,000 | - | 658,000 |
| **TOTAL USES** | **-** | **188,000** | **188,000** | **188,000** | **188,000** | **47,000** | **47,000** | **-** | **658,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Safe Routes to Schools | 13 of 20

**CS, Transportation** | Project Timeline: FY24 to FY29

**Project Description**

To make infrastructure improvements within a two mile radius of Elementary and Middle schools in Clarke County, to include updating sidewalks, traffic calming and speed reduction improvements, pedestrian and bicycle crossing improvements, on-street bicycle facilities, off-street bicycle and pedestrian facilities, traffic diversion improvements.

**Project Justification**

TPW has been able to address some of the road safety concerns near schools using general maintenance funds, but having a dedicated pot of funding will allow for expanded service in addition to planning and installation of the more complex projects. Should the initiative not be approved, staff will continue to be unable meet long-range connectivity goals. To meet our Vision Zero objectives, more resources must be allocated towards pedestrian / bicycle infrastructure and safety, especially on school routes.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| Additional labor for installation and maintenance | 6,128 | 6,128 | 6,128 | 6,128 | 6,128 | - | 3,064 |

New

**Financial Plan** | Project ID: c0902

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 244,800 | 244,800 | 244,800 | 244,800 | 244,800 | - | 1,224,000 |
| **TOTAL SOURCES** | **-** | **-** | **244,800** | **244,800** | **244,800** | **244,800** | **244,800** | **-** | **1,224,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | - | 244,800 | 244,800 | 244,800 | 244,800 | 244,800 | - | 1,224,000 |
| **TOTAL USES** | **-** | **-** | **244,800** | **244,800** | **244,800** | **244,800** | **244,800** | **-** | **1,224,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Traffic Data Collection | 14 of 20

**AI, Transportation** | Project Timeline: FY18 to Ongoing

**Project Description**

Consultant contracted collection of intersection peak hour(s) turning movement count data to be used for traffic signal timing and signal system timing plan development and traffic engineering studies that inform roadway safety data for the development of sidewalks, bike lanes, etc. In Athens-Clarke County there are 175 traffic signalized intersections, 74 of which are on major corridors and are coordinated. As traffic patterns change over time, signal timing and system plans require updates and adjustments.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens

Relevant Departmental Performance Measure: "Crashes per vehicle miles traveled". Goal: Decrease Annually; 5-year annual average: 10.4% decrease; FY23 Pace: 19.0% decrease (Through June 2023)

The major corridors are past due for timing plan updates, which creates excessive delays during peak hours. In order to create updated timing/system plans, peak hour(s) intersection turning movement data is needed. Collecting intersection turning movement data requires a person or persons to physically sit at the intersection and count all vehicles, pedestrians, and bicycles for each approach and movement. The Traffic Engineering Division has two staff members dedicated to traffic studies, and the data collection need exceeds staff resources. Contracting field data collection allows enough time for staff to focus on entering the data into signal software, creating timing plans, and entering the updated timing plans. A portion of funding would provide new radar counter equipment, which would increase traffic count efficiency as well as reduce personal risk of on-site traffic counts. This project also provides funding for a Vision Zero intern focused on collecting vehicle, bike, and pedestrian crash data.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0759

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 1,963 | 25,000 | 30,000 | 30,000 | 40,000 | 60,000 | 60,000 | 300,000 | 520,000 |
| **TOTAL SOURCES** | **1,963** | **25,000** | **30,000** | **30,000** | **40,000** | **60,000** | **60,000** | **300,000** | **520,000** |
| **USES** | | | | | | | | | |
| Capital - Other | 1,963 | 25,000 | 30,000 | 30,000 | 40,000 | 60,000 | 60,000 | 300,000 | 520,000 |
| **TOTAL USES** | **1,963** | **25,000** | **30,000** | **30,000** | **40,000** | **60,000** | **60,000** | **300,000** | **520,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

## Expand Fiber Optic Cable Communications System | 15 of 20

**AI, Transportation** | Project Timeline: Ongoing

**Project Description**

Fiber optic cable is the most efficient means of providing the needed communication link between traffic signals and the Traffic Control Center (TCC) to manage traffic signal timing and operations. The project will expand and maintain the current fiber optic cable system which includes the fiber cable, Ethernet equipment, and infrastructure at the TCC. The system is also utilized by the Computer Information Services Department to provide server connectivity to ACCGOV's remote facilities.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Percentage of Signal Network with fiber connection". Goal: 100%; 5-year average: New for FY20; FY23 Pace: 45% (Through June 2023)

Traffic signal systems have specific timing plans that rely on interconnection to ensure that the plans remain in step with one another. Further, interconnection allows for instant modifications at the TCC based on real-time conditions. Currently, only about 45% of the traffic signals are interconnected and many do not communicate with the TCC. The completion of these communication gaps is critical to reduce travel time and unnecessary delay for drivers on the roadways. Traffic Signal Fiber connectivity will improve air quality with a reduction in idle time by improving the signal timing capabilities which also impacts transit and delivery services. Connectivity also improves pedestrian/bicycle detection and reduces delay for all roadway users.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** | Project ID: c0704

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 42,192 | 25,000 | 40,000 | 40,000 | 40,000 | 60,000 | 60,000 | 300,000 | 540,000 |
| **TOTAL SOURCES** | **42,192** | **25,000** | **40,000** | **40,000** | **40,000** | **60,000** | **60,000** | **300,000** | **540,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 42,192 | 25,000 | 40,000 | 40,000 | 40,000 | 60,000 | 60,000 | 300,000 | 540,000 |
| **TOTAL USES** | **42,192** | **25,000** | **40,000** | **40,000** | **40,000** | **60,000** | **60,000** | **300,000** | **540,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Decorative Crosswalk Maintenance | 16 of 20

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

The Downtown Transportation Improvements Program included improvements to Clayton Street (new sidewalks, streetscape, new paving, associated storm drainage, pedestrian safety improvements, operational and traffic flow improvements, and bicycle improvements between Pulaski Street and N. Thomas Street), but did not specifically account for the Creative Crosswalks now being installed as part of this project. These crosswalks will require a significant amount of continuous contracted maintenance work. Traffic Engineering anticipates that the Creative Crosswalks will need to be replaced on a 3-year cycle through contracted work. Safe Routes to School funded decorative crosswalks through-out Athens-Clarke County with-in a 1-mile radius of our school zones. These crosswalks also require a significant amount of continuous contracted maintenance work. Traffic Engineering anticipates that the Creative Crosswalks will need to be replaced on a 3-year cycle through contracted work.

**Project Justification**

Traffic Engineering does not have the training or certification needed to maintain this particular non-standard material. There is also no room in Traffic Engineering's current budget to account for these necessary contracted services. Traffic Engineering currently does not maintain colored pre-form thermo (which is what is required for this project), and so this would be a new service which would need to be contracted out to a trained and certified vendor to support this SPLOST project.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Annual** |
|---|---|---|---|---|---|---|---|
| No Impact | - | - | - | - | - | - | - |

**Financial Plan** Project ID: c0877

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 30,000 | 165,000 | 299,000 |
| **TOTAL SOURCES** | **-** | **26,000** | **26,000** | **26,000** | **26,000** | **26,000** | **30,000** | **165,000** | **299,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 30,000 | 130,000 | 264,000 |
| **TOTAL USES** | **-** | **26,000** | **26,000** | **26,000** | **26,000** | **26,000** | **30,000** | **130,000** | **264,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Bridge Improvement & Replacement Program | 17 of 20

**CS, Transportation** | Project Timeline: Ongoing

**Project Description**

This program provides maintenance, rehabilitation, and construction on the 40 bridge structures maintained by ACCGov along roads throughout Athens-Clarke County. Locations of bridge work and projects are identified by the Georgia Department of Transportation's Bi-annual Bridge Inspection Report and by Athens-Clarke County Transportation & Public Works staff. This project provides local replacement matching funds.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Bridge Sufficiency Rating". (GDOT no longer uses Bridge Sufficiency Rating. A new metric is upcoming for FY25)

Most bridge structures in Athens-Clarke County can achieve a service life of 50 years or greater with timely maintenance and upkeep. The average bridge age in ACC is 41 years, meaning the entire inventory is reaching the end of its functional life, with the oldest bridge in operation being over 70 years old. Additionally, several bridges, while structurally safe, do not meet current design standards for travel lanes, pedestrian/bike facilities, and other requirements. Funding for the program will be prioritized for maintenance and rehabilitation work, and to meet current design standards. It is estimated that an annual allocation of $350,000 (present dollars) will be able to address all necessary bridge and bridge culvert (defined as any structure with an open span of 20 ft or greater in length) repairs as identified by the GDOT bridge inspection report. This work is currently being supplemented by TSPLOST 2023 funding through FY27. Future TSPLOST funding would reduce the expected burden on General Funds in future fiscal years.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** — Project ID: c0449

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | 209,145 | - | - | - | - | 409,000 | 500,000 | 2,734,000 | 3,643,000 |
| **TOTAL SOURCES** | **209,145** | **-** | **-** | **-** | **-** | **409,000** | **500,000** | **2,734,000** | **3,643,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | 209,145 | - | - | - | - | 409,000 | 500,000 | 2,734,000 | 3,643,000 |
| **TOTAL USES** | **209,145** | **-** | **-** | **-** | **-** | **409,000** | **500,000** | **2,734,000** | **3,643,000** |

**Related Funding**

| | **FY22** *End Bal.* | **FY24** *Auxiliary* | **FY25** *Auxiliary* | **FY26** *Auxiliary* | **FY27** *Auxiliary* | **FY28** *Auxiliary* | **FY29** *Auxiliary* | **FY30-34** *Auxiliary* | **Total** *Auxiliary* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| TSPLOST 2023 | - | 350,200 | 350,200 | 350,200 | 350,200 | 87,550 | 87,550 | - | 1,225,700 |
| **TOTAL SOURCES** | **-** | **350,200** | **350,200** | **350,200** | **350,200** | **87,550** | **87,550** | **-** | **1,225,700** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 350,200 | 350,200 | 350,200 | 350,200 | 87,550 | 87,550 | - | 1,225,700 |
| **TOTAL USES** | **-** | **350,200** | **350,200** | **350,200** | **350,200** | **87,550** | **87,550** | **-** | **1,225,700** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Stormwater Improvement Prog / Areawide | 18 of 20

**CS, Equipment** | Project Timeline: Ongoing

**Project Description**

This is an ongoing program that enhances the resiliency of Athens-Clarke County by replacing, improving, and creating stormwater management measures to enhance aquatic ecosystems, improve water quality, and minimize flooding hazards. Such structural practices work hand in hand with outreach to encourage and facilitate land stewardship measures on both public and private property. Exact project locations are determined through the Areawide Stormwater Master Plan, the requirements of the NPDES Phase II permit, the Live Stream Pipe Replacement Program, and the Watershed Master Plan. Please note, the program reflects only the capital improvements associated with stormwater improvements since the operating and general maintenance costs are included in the Stormwater Enterprise Fund annual budget.

**Project Justification**

M&C Strategic Commitment: Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Number of Stormwater Pipes in Critical or Failed Condition". Goal: 0; 5-year average: 31;
FY23 Pace: 19 (Through June 2023)
Pipes that carry streams under roads maintained by ACCGov are crucial for safe transportation throughout this jurisdiction. Replacement and maintenance of storm pipes that are failing or that have been deemed to be unreliable prioritizes public health and safety. These pipes are identified in the Live Stream Pipe Replacement Program. Priority for design and construction is based on a rating system approved by Mayor and Commission.

Athens-Clarke County is regulated under a General Stormwater Permit administered by the Georgia Environmental Protection Division. Mapping, monitoring, and condition assessments of built and natural systems are a required element of our permit responsibilities.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | - | - | - |

**Financial Plan** — Project ID: c0033/c0887

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| Storm Water Utility Fund | - | 200,000 | 1,200,000 | 1,236,000 | 1,273,000 | 1,311,000 | 1,350,000 | 7,382,000 | 13,752,000 |
| General Capital Fund | - | 100,000 | - | - | - | - | - | - | - |
| **TOTAL SOURCES** | **-** | **300,000** | **1,200,000** | **1,236,000** | **1,273,000** | **1,311,000** | **1,350,000** | **7,382,000** | **13,752,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 200,000 | 1,100,000 | 1,136,000 | 1,173,000 | 1,211,000 | 1,250,000 | 6,882,000 | 12,752,000 |
| Capital - Other | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 1,000,000 |
| **TOTAL USES** | **-** | **300,000** | **1,200,000** | **1,236,000** | **1,273,000** | **1,311,000** | **1,350,000** | **7,382,000** | **13,752,000** |

**Related Funding**

| | **FY22** *End Bal.* | **FY24** *Proposed* | **FY25** *Proposed* | **FY26** *Proposed* | **FY27** *Proposed* | **FY27** *Proposed* | **FY27** *Proposed* | **FY28-32** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| TSPLOST 2023 | - | 697,400 | 697,400 | 697,400 | 697,400 | 174,350 | 174,350 | - | 2,440,900 |
| **TOTAL SOURCES** | **-** | **697,400** | **697,400** | **697,400** | **697,400** | **174,350** | **174,350** | **-** | **2,440,900** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | 697,400 | 697,400 | 697,400 | 697,400 | 174,350 | 174,350 | - | 2,440,900 |
| **TOTAL USES** | **-** | **697,400** | **697,400** | **697,400** | **697,400** | **174,350** | **174,350** | **-** | **2,440,900** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Bicycle Transportation Improvements | 19 of 20

**AI, Transportation** | Project Timeline: FY01 to Ongoing

**Project Description**

This is a continuing program to implement recommendations of the recently completed Bicycle and Pedestrian Master Plan, Athens in Motion. As defined in the Master Plan projects look to accomplish one or more of the following: construction of bicycle facilities, event-based activities, education opportunities, information architecture, respect and attention campaigns, and safety campaigns.

**Project Justification**

M&C Strategic Commitment: Safely Move Around Athens, Built and Natural Infrastructure
Relevant Departmental Performance Measure: "Percentage of Roadway Network with bicycle facilities". Goal: >30%; 5-year average: 5%;
FY23 Pace: 5% (Through June 2023)

Historically bicycle facility enhancement projects have been 100% funded through SPLOST programs funding, however, SPLOST and TSPLOST funding can only be applied specifically to construction projects, and these must come through the Athens in Motion (AiM) Master Plan. There are further funding needs for Bicycle connectivity and small-scale bicycle projects outside of the scope of AiM that can't be met through current SPLOST capital (constituent- and commission-requested multiuse path and/or bikeway improvements) that require supplemental general capital funds. In addition to improving the connectivity of the bicycle network of Athens-Clarke County through infrastructure, the purpose of this project is to improve the culture of cycling through the following initiatives, as identified in the Athens in Motion Plan: Education, Safety, and Encouragement. Education refers to teaching drivers and cyclists how to properly interact; safety refers to planning and creating safe infrastructure, and encouragement refers to promoting cycling as a viable transportation alternative.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | | - | - |

**Financial Plan** Project ID: c0211

| | **FY23** *End Bal.* | **FY24** *Budget* | **FY25** *Approved* | **FY26** *Proposed* | **FY27** *Proposed* | **FY28** *Proposed* | **FY29** *Proposed* | **FY30-34** *Proposed* | **Total** *Proposed* |
|---|---|---|---|---|---|---|---|---|---|
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | - | - | 30,000 | 200,000 | 200,000 | 1,000,000 | 1,430,000 |
| **TOTAL SOURCES** | **-** | **-** | **-** | **-** | **30,000** | **200,000** | **200,000** | **1,000,000** | **1,430,000** |
| **USES** | | | | | | | | | |
| Capital - Infrastructure | - | - | - | - | - | - | - | 680,000 | 680,000 |
| Capital - Land | - | - | - | - | - | - | - | 200,000 | 200,000 |
| Capital - Other | - | - | - | - | 30,000 | 200,000 | 200,000 | 120,000 | 550,000 |
| **TOTAL USES** | **-** | **-** | **-** | **-** | **30,000** | **200,000** | **200,000** | **1,000,000** | **1,430,000** |

# Capital Detail by Department

**Transportation & Public Works** | **Department Priority**

Planning Preparation for TSPLOST 2026 | 20 of 20

**CS, Transportation** | Project Timeline: FY25 to FY25

**Project Description**

Funding to prepare for TSPLOST 2026 Planning.

**Project Justification**

Planning is required for continuation of the TSPLOST program.

| **Impact on Annual Operating Expenses** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Average** |
|---|---|---|---|---|---|---|---|
| No Impact. | - | - | - | - | | - | - |

New

**Financial Plan** | Project ID: c0901

| | **FY23** | **FY24** | **FY25** | **FY26** | **FY27** | **FY28** | **FY29** | **FY30-34** | **Total** |
|---|---|---|---|---|---|---|---|---|---|
| | *End Bal.* | *Budget* | *Approved* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* | *Proposed* |
| **SOURCES** | | | | | | | | | |
| General Capital Fund | - | - | 60,000 | - | - | - | - | - | 60,000 |
| **TOTAL SOURCES** | **-** | **-** | **60,000** | **-** | **-** | **-** | **-** | **-** | **60,000** |
| | | | | | | | | | |
| **USES** | | | | | | | | | |
| Capital - Other | - | - | 60,000 | - | - | - | - | - | 60,000 |
| **TOTAL USES** | **-** | **-** | **60,000** | **-** | **-** | **-** | **-** | **-** | **60,000** |

# Budgets By Fund

This section provides summary budget information by Fund for revenues and expenditures. A Fund is an individual accounting entity, which segregates expenditures, revenues, and other transactions for a specific group of activities.

The **General Fund** budget supports the major portion of basic governmental services such as police, fire, judicial, planning, public works, leisure services, etc. These services are primarily supported from tax revenues such as the property tax and the sales tax.

**Special Revenue Funds** are established to account for specific revenue sources that are usually legally restricted. These include:

- Hotel/Motel Tax
- Community Development Block Grant (CDBG)
- Emergency Telephone (E-911)
- Revolving Loan Fund
- HOME Grant Program
- Grants (All other grant programs)
- Alternative Dispute Resolution (ADR)
- Affordable Housing Fund
- Supportive Housing Fund
- Special Programs and Initiatives Fund
- Building Inspection
- Sheriff Inmate Fund
- Corrections Inmate Fund
- Tax Allocation District Funds

**Capital Projects Funds** are used to account for financial resources for the acquisition and construction of major Capital Facilities. This includes:

-Economic Development Fund which accounts for revenues and expenditures for infrastructure improvements needed to recruit new or expansions of existing industries

-General Capital Projects Fund for capital projects which are not accounted for in the General Fund

**Debt Service Funds** are established to account for expenditures for debt principal and interest.

-SPLOST Debt Service - Established to account for the debt service expenditures financed through Special Purpose Local Option Sales Tax programs.

**Enterprise Funds** are used to account for operations which are similar to a private business enterprise or the governing body has identified a need to account for an operation in this manner. These include:

- Airport
- Landfill
- Transit
- Water & Sewer
- Solid Waste Collection
- Stormwater Utility

**Internal Service Funds** are used to account for the operations of departments which provide goods and services to other government departments or agencies on a cost reimbursement basis. These include:

- Internal Support
- Fleet Management
- Fleet Replacement
- Self-Funded Insurance & Claims
- Self-Funded Health Insurance

In addition, this section includes a listing of Interfund Transfer payments or transfers between funds on the last page.

# All Funds Summary

## Expenditures by Fund

| | FY24 Budget | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|
| General Fund | 186,611,509 | 203,593,882 | 16,982,373 | 9.1% |
| **Special Revenue Funds** | | | | |
| Hotel/Motel Fund | 5,625,220 | 6,137,480 | 512,260 | 9.1% |
| Community Development Block Grant Fund | 1,220,765 | 1,281,158 | 60,393 | 4.9% |
| Emergency Telephone System Fund | 4,144,481 | 4,503,474 | 358,993 | 8.7% |
| HUD HOME Grant Fund | 852,608 | 801,030 | (51,578) | -6.0% |
| Grants Fund | 365,361 | 442,573 | 77,212 | 21.1% |
| Alternative Dispute Resolution Fund | 236,951 | 274,285 | 37,334 | 15.8% |
| Affordable Housing Fund | 175,000 | 5,586,000 | 5,411,000 | 3092.0% |
| Supportive Housing Grant Fund | 468,566 | 397,737 | (70,829) | -15.1% |
| Special Programs Fund | 1,995,955 | 981,534 | (1,014,421) | -50.8% |
| Building Inspection Fund | 1,967,143 | 2,287,463 | 320,320 | 16.3% |
| Sheriff Inmate Fund | 70,000 | 70,000 | 0 | 0.0% |
| Corrections Inmate Fund | 50,000 | 50,000 | 0 | 0.0% |
| Mall Area TAD | 110,000 | 254,000 | 144,000 | 130.9% |
| West Broad/Hawthorne TAD | 196,000 | 271,000 | 75,000 | 38.3% |
| Newton Bridge TAD | 160,000 | 228,000 | 68,000 | 42.5% |
| East Downtown TAD | 295,000 | 309,000 | 14,000 | 4.7% |
| North Avenue TAD | 73,000 | 87,000 | 14,000 | 19.2% |
| Lexington Road TAD | 387,000 | 443,000 | 56,000 | 14.5% |
| **Subtotal Special Revenue Funds** | **$18,393,050** | **$24,404,734** | **$6,011,684** | **32.7%** |
| **Capital Projects Funds** | | | | |
| Economic Dev. Capital Projects Fund | 500,000 | 0 | (500,000) | -100.0% |
| General Capital Projects Fund | 13,432,500 | 12,557,800 | (874,700) | -6.5% |
| **Subtotal Capital Projects Funds** | **$13,932,500** | **$12,557,800** | **($1,374,700)** | **-9.9%** |
| **Debt Service Funds** | | | | |
| SPLOST Debt Service Fund | 15,518,900 | 15,240,400 | (278,500) | -1.8% |
| **Enterprise Funds** | | | | |
| Airport Fund | 4,181,851 | 4,477,393 | 295,542 | 7.1% |
| Landfill Fund | 6,564,948 | 6,653,582 | 88,634 | 1.4% |
| Transit Fund* | 8,838,029 | 9,039,218 | 201,189 | 2.3% |
| Water & Sewer Fund | 89,073,660 | 88,181,616 | (892,044) | -1.0% |
| Solid Waste Fund | 5,318,579 | 5,594,440 | 275,861 | 5.2% |
| Stormwater Fund | 6,642,744 | 8,658,593 | 2,015,849 | 30.3% |
| **Subtotal Enterprise Funds** | **$120,619,811** | **$122,604,842** | **$1,985,031** | **1.6%** |
| **Internal Service Funds** | | | | |
| Internal Support Fund | 1,812,294 | 2,132,750 | 320,456 | 17.7% |
| Fleet Management Fund | 3,407,416 | 3,634,348 | 226,932 | 6.7% |
| Fleet Replacement Fund | 5,290,786 | 3,894,000 | (1,396,786) | -26.4% |
| Insurance & Claims Fund | 4,691,124 | 5,219,135 | 528,011 | 11.3% |
| Health Insurance Fund | 20,365,308 | 21,837,201 | 1,471,893 | 7.2% |
| **Subtotal Internal Service Funds** | **$35,566,928** | **$36,717,434** | **$1,150,506** | **3.2%** |
| Less Interfund Transfers and Charges | (56,070,571) | (55,523,754) | 546,817 | -1.0% |
| **Total Operating & Capital Expenditures** | **$334,572,127** | **$359,595,338** | **$25,023,211** | **7.5%** |

*Transit Fund figures do not include Depreciation Expenses.

# All Funds Summary

## Revenues & Expenditures by Fund Type

| | General Fund | Total Special Revenue Funds | Total Capital Projects Funds | Total Debt Service Funds | Total Enterprise Funds | Total Internal Service Funds | Total All Funds |
|---|---|---|---|---|---|---|---|
| **Revenues:** | | | | | | | |
| Property Taxes | 96,641,650 | 1,592,000 | 0 | 0 | 0 | 0 | 98,233,650 |
| Sales Tax | 37,400,000 | 0 | 0 | 0 | 0 | 0 | 37,400,000 |
| Other Taxes | 26,502,000 | 5,800,000 | 0 | 0 | 0 | 0 | 32,302,000 |
| Licenses & Permits | 928,500 | 2,000,000 | 0 | 0 | 0 | 0 | 2,928,500 |
| Intergovernmental | 1,519,050 | 3,165,248 | 0 | 0 | 3,514,548 | 0 | 8,198,846 |
| Charges for Services | 15,894,830 | 2,374,285 | 0 | 0 | 90,925,133 | 36,399,849 | 145,594,097 |
| Fines & Forfeitures | 1,706,000 | 239,000 | 0 | 0 | 0 | 0 | 1,945,000 |
| Other Revenues | 3,417,000 | 188,973 | 0 | 0 | 1,013,000 | 0 | 4,618,973 |
| Other Financing Sources/Transfers In | 5,245,178 | 5,650,457 | 12,557,800 | 15,240,400 | 5,158,089 | 0 | 43,851,924 |
| **Total Revenues** | **$189,254,208** | **$21,009,963** | **$12,557,800** | **$15,240,400** | **$100,610,770** | **$36,399,849** | **$375,072,990** |
| Use of Fund Balance | 14,339,674 | 3,399,771 | 0 | 0 | | | 17,739,445 |
| Use of Unrestricted Net Position | | | | | 22,099,897 | 326,158 | 22,426,055 |
| **Total Revenues & Other Sources** | **$203,593,882** | **$24,409,734** | **$12,557,800** | **$15,240,400** | **$122,710,667** | **$36,726,007** | **$415,238,490** |
| Less Interfund Transfers and Charges | | | | | | | (55,523,754) |
| **Total Net Revenues** | **$203,593,882** | **$24,409,734** | **$12,557,800** | **$15,240,400** | **$122,710,667** | **$36,726,007** | **$359,714,736** |
| **Expenditures:** | | | | | | | |
| Mayor & Commission | 907,773 | 0 | 0 | 0 | 0 | 0 | 907,773 |
| Manager's Office | 1,280,860 | 0 | 0 | 0 | 0 | 0 | 1,280,860 |
| Attorney | 1,036,879 | 0 | 0 | 0 | 0 | 0 | 1,036,879 |
| Operational Analysis | 404,419 | 0 | 0 | 0 | 0 | 0 | 404,419 |
| Finance | 2,510,330 | 0 | 0 | 0 | 0 | 0 | 2,510,330 |
| Human Resources | 2,432,404 | 75,000 | 0 | 0 | 0 | 1,724,576 | 4,231,980 |
| Tax Commissioner | 1,756,056 | 0 | 0 | 0 | 0 | 0 | 1,756,056 |
| Tax Assessor | 1,398,357 | 0 | 0 | 0 | 0 | 0 | 1,398,357 |
| Board of Elections | 1,491,280 | 0 | 0 | 0 | 0 | 0 | 1,491,280 |
| Budget & Strategic Analysis | 1,068,602 | 0 | 40,000 | 0 | 0 | 0 | 1,108,602 |
| Information Technology | 5,409,011 | 0 | 300,000 | 0 | 82,997 | 0 | 5,792,008 |
| Organizational Development | 507,241 | 0 | 0 | 0 | 0 | 0 | 507,241 |
| Communications | 706,629 | 0 | 116,000 | 0 | 0 | 0 | 822,629 |
| Sustainability | 713,266 | 0 | 150,000 | 0 | 0 | 0 | 863,266 |
| People & Belonging | 751,088 | 0 | 50,000 | 0 | 0 | 0 | 801,088 |
| Capital Projects Department | 53,275 | 0 | 0 | 0 | 0 | 0 | 53,275 |
| Other General Admin | 20,089,123 | 3,027,445 | 100,000 | 0 | 24,728,155 | 25,482,573 | 73,427,296 |
| **General Government** | **$42,516,593** | **$3,102,445** | **$756,000** | **$0** | **$24,811,152** | **$27,207,149** | **$98,393,339** |
| Superior Court | 4,157,873 | 386,587 | 0 | 0 | 0 | 0 | 4,544,460 |
| Clerk of Courts | 1,906,921 | 0 | 50,000 | 0 | 0 | 0 | 1,956,921 |
| State Court | 1,317,731 | 0 | 0 | 0 | 0 | 0 | 1,317,731 |
| Solicitor | 1,901,114 | 13,000 | 40,000 | 0 | 0 | 0 | 1,954,114 |
| District Attorney | 2,071,744 | 200,780 | 0 | 0 | 0 | 0 | 2,272,524 |
| Juvenile Court | 684,607 | 0 | 0 | 0 | 0 | 0 | 684,607 |
| Magistrate's Court | 972,646 | 0 | 0 | 0 | 0 | 0 | 972,646 |
| Probate Court | 637,603 | 0 | 0 | 0 | 0 | 0 | 637,603 |
| Municipal Court | 883,762 | 0 | 0 | 0 | 0 | 0 | 883,762 |
| **Judicial** | **$14,534,001** | **$600,367** | **$90,000** | **$0** | **$0** | **$0** | **$15,224,368** |

# All Funds Summary

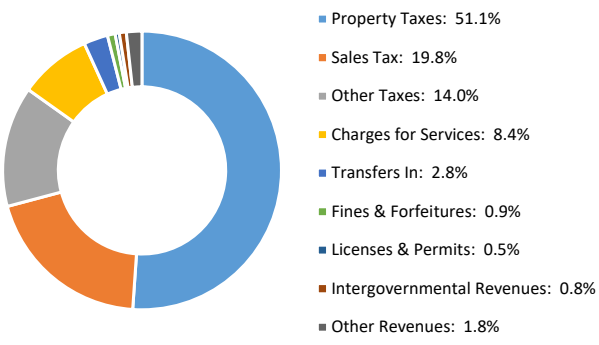
| | General Fund | Total Special Revenue Funds | Total Capital Projects Funds | Total Debt Service Funds | Total Enterprise Funds | Total Internal Service Funds | Total All Funds |
|---|---|---|---|---|---|---|---|
| Police | 31,601,786 | 4,238,896 | 487,500 | 0 | 0 | 0 | 36,328,182 |
| Fire | 19,547,392 | 0 | 1,176,000 | 0 | 0 | 0 | 20,723,392 |
| Corrections | 4,779,628 | 50,000 | 50,000 | 0 | 0 | 0 | 4,879,628 |
| Animal Services | 1,574,487 | 0 | 0 | 0 | 0 | 0 | 1,574,487 |
| Sheriff | 22,587,668 | 65,000 | 307,500 | 0 | 0 | 0 | 22,960,168 |
| Coroner | 166,075 | 0 | 32,000 | 0 | 0 | 0 | 198,075 |
| **Public Safety** | **$80,257,036** | **$4,353,896** | **$2,053,000** | **$0** | **$0** | **$0** | **$86,663,932** |
| Transportation & Public Works | 5,999,745 | 0 | 4,802,300 | 0 | 6,140,561 | 0 | 16,942,606 |
| Public Utilities | 0 | 0 | 0 | 0 | 57,933,772 | 0 | 57,933,772 |
| Solid Waste | 2,905,119 | 0 | 300,000 | 0 | 8,923,682 | 0 | 12,128,801 |
| Central Services | 13,258,681 | 115,000 | 2,993,500 | 0 | 0 | 9,239,020 | 25,606,201 |
| **Public Works** | **$22,163,545** | **$115,000** | **$8,095,800** | **$0** | **$72,998,015** | **$9,239,020** | **$112,611,380** |
| Leisure Services | 10,506,447 | 35,000 | 1,170,000 | 0 | 0 | 0 | 11,711,447 |
| **Culture & Recreation** | **$10,506,447** | **$35,000** | **$1,170,000** | **$0** | **$0** | **$0** | **$11,711,447** |
| Housing & Comm. Dev. | 3,003,466 | 7,881,525 | 250,000 | 0 | 0 | 0 | 11,134,991 |
| Economic Development | 853,030 | 147,102 | 0 | 0 | 0 | 0 | 1,000,132 |
| Airport | 0 | 0 | 113,000 | 0 | 3,808,043 | 0 | 3,921,043 |
| Transit | 0 | 100,841 | 0 | 0 | 7,396,347 | 0 | 7,497,188 |
| Planning | 1,404,096 | 472,292 | 30,000 | 0 | 0 | 0 | 1,906,388 |
| Building Inspection | 1,219,433 | 1,863,786 | 0 | 0 | 37,635 | 0 | 3,120,854 |
| Cooperative Extension | 288,661 | 0 | 0 | 0 | 0 | 0 | 288,661 |
| **Housing & Development** | **$6,768,686** | **$10,465,546** | **$393,000** | **$0** | **$11,242,025** | **$0** | **$28,869,257** |
| Quasi-Governmental Agencies | 7,325,295 | 5,011,180 | 0 | 0 | 0 | 0 | 12,336,475 |
| Debt Service | 1,314,022 | 0 | 0 | 15,240,400 | 9,186,037 | 0 | 25,740,459 |
| **Total Expenditures** | **$185,385,625** | **$23,683,434** | **$12,557,800** | **$15,240,400** | **$118,237,229** | **$36,446,169** | **$391,550,657** |
| Other Financing Uses/Transfers Out | 18,208,257 | 721,300 | 0 | 0 | 4,367,613 | 271,265 | 23,568,435 |
| **Total Expenditures & Other Financing Uses** | **$203,593,882** | **$24,404,734** | **$12,557,800** | **$15,240,400** | **$122,604,842** | **$36,717,434** | **$415,119,092** |
| Less Interfund Transfers and Charges | | | | | | | (55,523,754) |
| **Total Net Expenditures** | **$203,593,882** | **$24,404,734** | **$12,557,800** | **$15,240,400** | **$122,604,842** | **$36,717,434** | **$359,595,338** |
| Designated for Future Capital Improvements & Debt Service | 0 | 5,000 | 0 | 0 | 105,825 | 8,573 | 119,398 |
| **Total Expenditures & Designations** | **$203,593,882** | **$24,409,734** | **$12,557,800** | **$15,240,400** | **$122,710,667** | **$36,726,007** | **$359,714,736** |

# General Fund

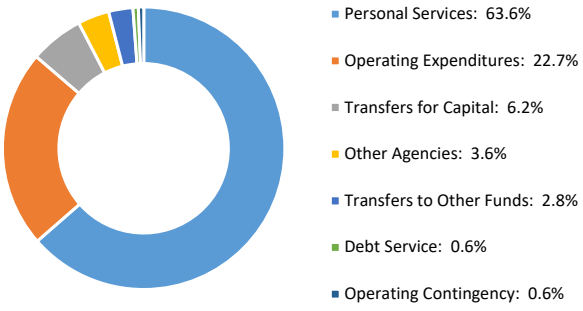
## Revenues & Expenditures by Type

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Property Taxes | 84,464,929 | 88,501,650 | 94,941,650 | 96,641,650 | 8,140,000 | 9.2% |
| Sales Tax | 34,910,648 | 33,731,000 | 37,400,000 | 37,400,000 | 3,669,000 | 10.9% |
| Other Taxes | 25,261,891 | 25,458,000 | 26,502,000 | 26,502,000 | 1,044,000 | 4.1% |
| Licenses & Permits | 985,210 | 916,000 | 928,500 | 928,500 | 12,500 | 1.4% |
| Intergovernmental Revenues | 1,539,625 | 1,314,360 | 1,394,950 | 1,519,050 | 204,690 | 15.6% |
| Charges for Services | 13,885,139 | 13,507,671 | 15,313,830 | 15,894,830 | 2,387,159 | 17.7% |
| Fines & Forfeitures | 2,131,231 | 1,620,000 | 1,706,000 | 1,706,000 | 86,000 | 5.3% |
| Other Revenues | 5,786,925 | 3,868,097 | 3,417,000 | 3,417,000 | (451,097) | -11.7% |
| Other Financing Sources/Transfers In | 4,140,238 | 4,861,506 | 5,245,178 | 5,245,178 | 383,672 | 7.9% |
| **Total Revenues** | **$173,105,836** | **$173,778,284** | **$186,849,108** | **$189,254,208** | **$15,475,924** | **8.9%** |
| Prior Year Fund Balance - Operating | 0 | 4,302,225 | 5,732,990 | 8,654,874 | 4,352,649 | 101.2% |
| Prior Year Fund Balance - Capital | 0 | 8,531,000 | 29,857,138 | 5,684,800 | (2,846,200) | -33.4% |
| **Total Revenues & Other Sources** | **$173,105,836** | **$186,611,509** | **$222,439,236** | **$203,593,882** | **$16,982,373** | **9.1%** |
| **Expenditures** | | | | | | |
| Personal Services | 105,759,088 | 117,060,215 | 132,833,255 | 129,430,953 | 12,370,738 | 10.6% |
| Operating Expenditures | 33,715,806 | 40,782,890 | 47,165,122 | 46,115,355 | 5,332,465 | 13.1% |
| Debt Service | 1,309,502 | 1,317,622 | 1,314,022 | 1,314,022 | (3,600) | -0.3% |
| Operating Contingency | 0 | 1,200,000 | 1,200,000 | 1,200,000 | 0 | 0.0% |
| Other Agencies | 6,438,642 | 6,968,316 | 7,419,242 | 7,325,295 | 356,979 | 5.1% |
| Transfers to Other Funds | 1,483,442 | 3,349,966 | 2,650,457 | 5,650,457 | 2,300,491 | 68.7% |
| Transfers for Capital | 13,363,177 | 15,932,500 | 29,857,138 | 12,557,800 | (3,374,700) | -21.2% |
| **Total Expenditures** | **$162,069,657** | **$186,611,509** | **$222,439,236** | **$203,593,882** | **$16,982,373** | **9.1%** |

**General Fund Revenues**




**General Fund Expenditures**



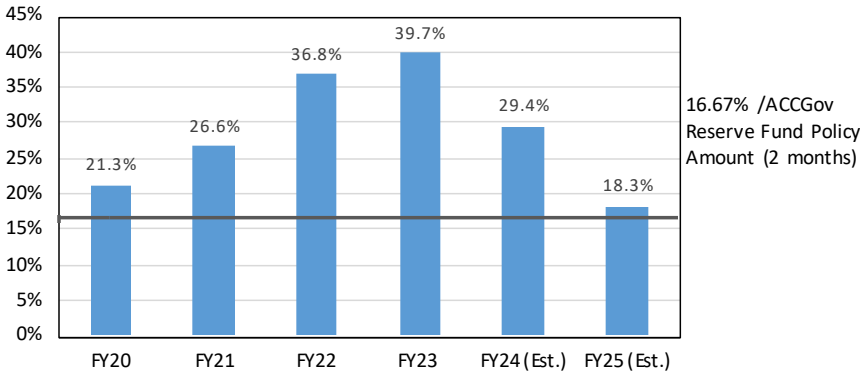
## Expenditures by Department

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Mayor & Commission's Office | 676,340 | 792,247 | 907,773 | 907,773 | 115,526 | 14.6% |
| Manager's Office | 904,050 | 997,666 | 1,189,135 | 1,280,860 | 283,194 | 28.4% |
| Attorney's Office | 800,296 | 760,855 | 1,036,879 | 1,036,879 | 276,024 | 36.3% |
| Office of Operational Analysis | 56,683 | 201,566 | 441,788 | 404,419 | 202,853 | 100.6% |
| Finance | 2,539,875 | 2,709,656 | 2,585,830 | 2,510,330 | (199,326) | -7.4% |
| Human Resources | 2,087,066 | 2,353,194 | 2,581,512 | 2,432,404 | 79,210 | 3.4% |
| Tax Commissioner's Office | 1,583,179 | 1,656,888 | 1,756,056 | 1,756,056 | 99,168 | 6.0% |
| Tax Assessors | 1,137,887 | 1,226,520 | 1,392,173 | 1,398,357 | 171,837 | 14.0% |
| Board of Elections | 1,324,715 | 1,460,283 | 1,505,730 | 1,491,280 | 30,997 | 2.1% |
| Budget & Strategic Analysis | 478,550 | 592,108 | 1,144,102 | 1,068,602 | 476,494 | 80.5% |
| Information Technology | 4,296,857 | 4,751,489 | 5,409,011 | 5,409,011 | 657,522 | 13.8% |
| Organizational Development | 367,872 | 388,719 | 620,644 | 507,241 | 118,522 | 30.5% |
| Communications | 556,772 | 596,139 | 840,629 | 706,629 | 110,490 | 18.5% |
| Sustainability | 415,874 | 614,865 | 713,266 | 713,266 | 98,401 | 16.0% |
| People & Belonging | 268,843 | 456,594 | 834,536 | 751,088 | 294,494 | 64.5% |
| Capital Projects Department | 46,096 | 53,715 | 0 | 53,275 | (440) | -0.8% |
| Other General Administration | 10,673,289 | 22,702,051 | 19,182,123 | 20,089,123 | (2,612,928) | -11.5% |
| **Total General Government** | **$28,214,244** | **$42,314,555** | **$42,141,187** | **$42,516,593** | **$202,038** | **0.5%** |
| Superior Court | 3,465,134 | 3,905,469 | 4,641,027 | 4,157,873 | 252,404 | 6.5% |
| Clerk of Courts | 1,539,428 | 1,707,910 | 1,920,921 | 1,906,921 | 199,011 | 11.7% |
| State Court | 916,049 | 1,034,633 | 1,322,653 | 1,317,731 | 283,098 | 27.4% |
| Solicitor General's Office | 1,558,604 | 1,589,709 | 1,901,114 | 1,901,114 | 311,405 | 19.6% |
| District Attorney's Office | 1,268,261 | 1,312,507 | 2,168,017 | 2,071,744 | 759,237 | 57.8% |
| Juvenile Court | 591,077 | 661,625 | 925,643 | 684,607 | 22,982 | 3.5% |
| Magistrate's Court | 842,996 | 1,102,966 | 974,446 | 972,646 | (130,320) | -11.8% |
| Probate Court | 529,710 | 545,902 | 805,218 | 637,603 | 91,701 | 16.8% |
| Municipal Court | 670,655 | 758,474 | 906,962 | 883,762 | 125,288 | 16.5% |
| **Total Judicial** | **$11,381,914** | **$12,619,195** | **$15,566,001** | **$14,534,001** | **$1,914,806** | **15.2%** |
| Police Services | 26,703,284 | 26,972,423 | 33,031,818 | 31,601,786 | 4,629,363 | 17.2% |
| Fire & Emergency Services | 16,942,745 | 17,074,046 | 19,591,416 | 19,547,392 | 2,473,346 | 14.5% |
| Corrections | 4,035,064 | 4,075,459 | 4,881,482 | 4,779,628 | 704,169 | 17.3% |
| Animal Services | 1,550,842 | 1,395,887 | 1,753,942 | 1,574,487 | 178,600 | 12.8% |
| Sheriff's Office | 19,401,587 | 19,624,363 | 24,563,423 | 22,587,668 | 2,963,305 | 15.1% |
| Coroner's Office | 90,238 | 121,938 | 136,075 | 166,075 | 44,137 | 36.2% |
| **Total Public Safety** | **$68,723,760** | **$69,264,116** | **$83,958,156** | **$80,257,036** | **$10,992,920** | **15.9%** |
| Trans. & Public Works | 5,161,392 | 5,505,127 | 6,131,546 | 5,999,745 | 494,618 | 9.0% |
| Solid Waste | 1,779,143 | 2,376,787 | 3,065,298 | 2,905,119 | 528,332 | 22.2% |
| Central Services | 10,415,714 | 11,570,468 | 13,048,673 | 13,258,681 | 1,688,213 | 14.6% |
| **Total Public Works** | **$17,356,249** | **$19,452,382** | **$22,245,517** | **$22,163,545** | **$2,711,163** | **13.9%** |
| Leisure Services | 9,031,483 | 9,837,892 | 10,611,251 | 10,506,447 | 668,555 | 6.8% |
| **Total Culture & Recreation** | **$9,031,483** | **$9,837,892** | **$10,611,251** | **$10,506,447** | **$668,555** | **6.8%** |
| Housing & Community Development | 1,888,361 | 2,216,275 | 2,838,597 | 3,003,466 | 787,191 | 35.5% |
| Economic Development | 500,908 | 818,087 | 893,030 | 853,030 | 34,943 | 4.3% |
| Planning & Zoning | 1,221,166 | 1,262,315 | 1,436,544 | 1,404,096 | 141,781 | 11.2% |
| Building Inspection | 949,371 | 993,001 | 1,219,433 | 1,219,433 | 226,432 | 22.8% |
| Cooperative Extension | 207,439 | 265,287 | 288,661 | 288,661 | 23,374 | 8.8% |
| **Total Housing & Development** | **$4,767,245** | **$5,554,965** | **$6,676,265** | **$6,768,686** | **$1,213,721** | **21.8%** |
| Quasi-Governmental Agencies | 6,438,642 | 6,968,316 | 7,419,242 | 7,325,295 | 356,979 | 5.1% |
| Debt Service | 1,309,502 | 1,317,622 | 1,314,022 | 1,314,022 | (3,600) | -0.3% |
| **Total Expenditures** | **$147,223,039** | **$167,329,043** | **$189,931,641** | **$185,385,625** | **$18,056,582** | **10.8%** |
| Other Financing Uses/Transfers Out | 1,483,441 | 3,349,966 | 2,650,457 | 5,650,457 | 2,300,491 | 68.7% |
| Transfers for Capital | 13,363,177 | 15,932,500 | 29,857,138 | 12,557,800 | (3,374,700) | -21.2% |
| **Total Other Financing Uses** | **$14,846,618** | **$19,282,466** | **$32,507,595** | **$18,208,257** | **($1,074,209)** | **-5.6%** |
| **Total Expenditures & Uses** | **$162,069,657** | **$186,611,509** | **$222,439,236** | **$203,593,882** | **$16,982,373** | **9.1%** |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$53,705,462** | **$64,741,641** | **$52,894,016** |
| Excess Revenue over Expenditures | $11,036,179 | | |
| Budgeted Use of Fund Balance | | ($12,833,225) | ($14,339,674) |
| College Avenue Property Purchase | | ($4,014,400) | |
| Fire Apparatus Purchase | | ($3,000,000) | |
| Estimated Budget Savings (Projected) | | $8,000,000 | |
| **Fund Balance - Ending** | **$64,741,641** | **$52,894,016** | **$38,554,342** |
| Less Assignments/Commitments of Fund Balance: | | | |
| Program Carryforwards | ($319,423) | ($319,423) | ($319,423) |
| Judicial Center Project | | | ($1,000,000) |
| **Unassigned Fund Balance** | **$64,422,218** | **$52,574,593** | **$37,234,919** |
| **% of Expenditures and Transfers Out:** | **39.7%** | **29.4%** | **18.3%** |

**General Fund Balance as Percent of Total Expenditures & Transfers Out**



# Special Revenue Funds

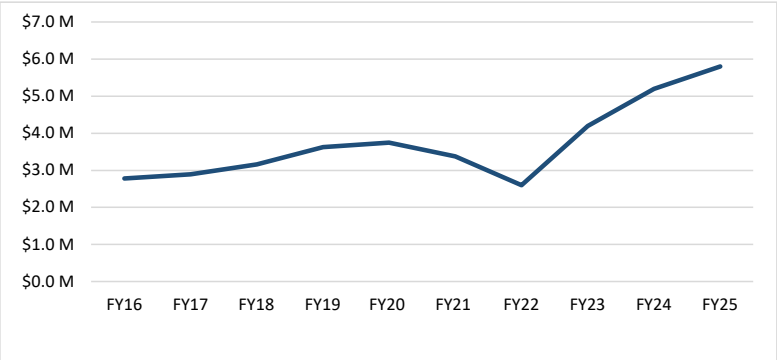
## Hotel/Motel Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 5,589,828 | 5,200,000 | 5,800,000 | 5,800,000 | 600,000 | 11.5% |
| Other Revenues | 32,388 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$5,622,216** | **$5,200,000** | **$5,800,000** | **$5,800,000** | **$600,000** | **11.5%** |
| Prior Year Fund Balance | 0 | 425,220 | 337,480 | 337,480 | (87,740) | -20.6% |
| **Total Revenues & Other Sources** | **$5,622,216** | **$5,625,220** | **$6,137,480** | **$6,137,480** | **$512,260** | **9.1%** |
| **Expenditures** | | | | | | |
| Airport | 1,230 | 0 | 0 | 0 | 0 | -- |
| Economic Development | 28,658 | 0 | 0 | 0 | 0 | -- |
| Central Services | 52,027 | 0 | 0 | 0 | 0 | -- |
| Other Agencies: | | | | | | |
| Classic Center Authority & CVB | 4,818,802 | 4,456,920 | 4,971,180 | 4,971,180 | 514,260 | 11.5% |
| Other General Administration | | | | | | |
| Tourism Improvement & Special Activities | 103,958 | 315,000 | 315,000 | 315,000 | 0 | 0.0% |
| Mayor's Community Improvement Pgrm | 20,000 | 20,000 | 20,000 | 20,000 | 0 | 0.0% |
| Other Financing Uses | | | | | | |
| Transfer to General Fund | 148,500 | 643,300 | 716,300 | 716,300 | 73,000 | 11.3% |
| **Total Expenditures** | **$5,173,175** | **$5,435,220** | **$6,022,480** | **$6,022,480** | **$587,260** | **10.8%** |
| Capital - Central Services | 33,013 | 190,000 | 115,000 | 115,000 | (75,000) | -39.5% |
| **Total Operating & Capital Expenditures** | **$5,206,188** | **$5,625,220** | **$6,137,480** | **$6,137,480** | **$512,260** | **9.1%** |
| **Excess of Revenues over Expenditures** | **$416,028** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$688,578** | **$1,103,679** | **$678,459** |
| Excess Revenue over Expenditures | $416,028 | | |
| Other Changes to Fund Balance | (927) | | |
| Budgeted Use of Fund Balance | | (425,220) | (337,480) |
| **Fund Balance - Ending** | **$1,103,679** | **$678,459** | **$340,979** |
| Committed for Capital Projects | $205,333 | $205,333 | $205,333 |
| Assigned/Available Fund Balance | $898,346 | $473,126 | $135,646 |

**Hotel/Motel Fund Revenue FY16-FY25 (Budgeted)**



## Community Development Block Grant Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 1,311,133 | 1,220,765 | 1,281,158 | 1,281,158 | 60,393 | 4.9% |
| Other Revenues | 0 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$1,311,133** | **$1,220,765** | **$1,281,158** | **$1,281,158** | **$60,393** | **4.9%** |
| | | | | | | |
| **Expenditures** | | | | | | |
| CDBG Administration: | | | | | | |
| Housing & Community Development | 287,686 | 235,553 | 246,832 | 246,832 | 11,279 | 4.8% |
| Other General Administration | 0 | 8,600 | 9,400 | 9,400 | 800 | 9.3% |
| | | | | | | |
| CDBG Grant Programs | 1,023,447 | 976,612 | 1,024,926 | 1,024,926 | 48,314 | 4.9% |
| | | | | | | |
| **Total Expenditures** | **$1,311,133** | **$1,220,765** | **$1,281,158** | **$1,281,158** | **$60,393** | **4.9%** |
| | | | | | | |
| **Excess of Revenues over Expenditures** | **$0** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$1,059,417** | **$479,861** | **$479,861** |
| Excess Revenue over Expenditures | $0 | | |
| Other Changes to Fund Balance | ($579,556) | 0 | 0 |
| **Fund Balance - Ending** | **$479,861** | **$479,861** | **$479,861** |
| | | | |
| Restricted Fund Balance | $479,861 | | $479,861 |

## Revolving Loan Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Other Revenues | 0 | 5,000 | 5,000 | 5,000 | 0 | 0.0% |
| **Expenditures** | | | | | | |
| Other General Administration | 0 | 0 | 0 | 0 | 0 | -- |
| **Excess of Revenues over Expenditures** | **$0** | **$5,000** | **$5,000** | **$5,000** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$239,594** | **$239,595** | **$244,595** |
| Excess Revenue over Expenditures | $0 | $5,000 | $5,000 |
| Other Changes to Fund Balance | 1 | 0 | 0 |
| **Fund Balance - Ending** | **$239,595** | **$244,595** | **$249,595** |
| Restricted Fund Balance | $239,595 | $244,595 | $249,595 |

## Emergency Telephone System (E-911) Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 2,237,235 | 2,250,000 | 2,100,000 | 2,100,000 | (150,000) | -6.7% |
| Other Revenues | 50,494 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$2,287,729** | **$2,250,000** | **$2,100,000** | **$2,100,000** | **(150,000)** | **-6.7%** |
| Other Financing Sources/Transfers In | 1,111,000 | 1,111,000 | 1,111,000 | 1,111,000 | 0 | 0.0% |
| Prior Year Fund Balance | 0 | 783,481 | 1,292,947 | 1,292,474 | 508,993 | 65.0% |
| **Total Revenues & Other Sources** | **$3,398,729** | **$4,144,481** | **$4,503,947** | **$4,503,474** | **$358,993** | **8.7%** |
| **Expenditures** | | | | | | |
| Police | 2,910,294 | 3,708,852 | 4,091,369 | 4,090,896 | 382,044 | 10.3% |
| Other General Administration | 262,628 | 435,629 | 412,578 | 412,578 | (23,051) | -5.3% |
| **Total Operating Expenditures** | **$3,172,922** | **$4,144,481** | **$4,503,947** | **$4,503,474** | **$358,993** | **8.7%** |
| Capital Expenditures | 0 | 0 | 0 | 0 | 0 | -- |
| **Total Operating & Capital Expenses** | **$3,172,922** | **$4,144,481** | **$4,503,947** | **$4,503,474** | **358,993** | **8.7%** |
| **Excess of Revenues over Expenditures** | **$225,807** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$1,270,476** | **$1,496,282** | **$1,312,801** |
| Excess Revenue over Expenditures | $225,807 | | |
| Other Changes to Fund Balance | -1 | | |
| Estimated Budget Savings (Projected) | | 600,000 | |
| Budgeted Use of Fund Balance | | (783,481) | (1,292,474) |
| **Fund Balance - Ending** | **$1,496,282** | **$1,312,801** | **$20,327** |
| Assigned/Available Fund Balance | $1,496,282 | $1,312,801 | $20,327 |

## HUD HOME Grant Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 305,555 | 852,608 | 801,030 | 801,030 | (51,578) | -6.0% |
| **Total Revenues & Other Sources** | **$305,555** | **$852,608** | **$801,030** | **$801,030** | **($51,578)** | **-6.0%** |
| **Expenditures** | | | | | | |
| HOME Grant Administration: | | | | | | |
| Housing & Community Development | 68,073 | 85,261 | 80,103 | 80,103 | (5,158) | -6.0% |
| HOME Grant Programs | 237,482 | 767,347 | 720,927 | 720,927 | (46,420) | -6.0% |
| **Total Expenditures** | **$305,555** | **$852,608** | **$801,030** | **$801,030** | **($51,578)** | **-6.0%** |
| **Excess of Revenues over Expenditures** | **$0** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$56,680** | **$56,680** | **$56,680** |
| Excess Revenue over Expenditures | $0 | | |
| Other Changes to Fund Balance | - | | |
| **Fund Balance - Ending** | **$56,680** | **$56,680** | **$56,680** |
| Restricted Fund Balance | $56,680 | $56,680 | $56,680 |

## Grants Special Revenue Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 11,833,943 | 281,413 | 322,543 | 322,543 | 41,130 | 14.6% |
| Other Revenues | 48,006 | 23,832 | 28,973 | 28,973 | 5,141 | 21.6% |
| **Total Revenues** | **$11,881,949** | **$305,245** | **$351,516** | **$351,516** | **46,271** | **15.2%** |
| Other Financing Sources/Transfers In | 709,925 | 60,116 | 91,057 | 91,057 | 30,941 | 51.5% |
| **Total Revenues & Other Sources** | **$12,591,874** | **$365,361** | **$442,573** | **$442,573** | **$77,212** | **21.1%** |
| **Expenditures** | | | | | | |
| Manager's Office | 6,128 | 0 | 0 | 0 | 0 | -- |
| Information Technology | 55,807 | 0 | 0 | 0 | 0 | -- |
| Other Agencies | 3,788,242 | 0 | 0 | 0 | 0 | -- |
| Other General Administration | 23,393 | 26,200 | 52,000 | 52,000 | 25,800 | 98.5% |
| Superior Court | 717,039 | 0 | 0 | 0 | 0 | -- |
| Clerk of Courts | 89,216 | 0 | 0 | 0 | 0 | -- |
| State Court | 97,739 | 0 | 0 | 0 | 0 | -- |
| Solicitor General | 10,499 | 0 | 0 | 0 | 0 | -- |
| District Attorney | 252,702 | 0 | 0 | 0 | 0 | -- |
| Juvenile Court | 400,863 | 0 | 0 | 0 | 0 | -- |
| Police | 451,313 | 0 | 0 | 0 | 0 | -- |
| Corrections | 3,636 | 0 | 0 | 0 | 0 | -- |
| Sheriff's Office | 65,061 | 0 | 0 | 0 | 0 | -- |
| Solid Waste | 3,707 | 0 | 0 | 0 | 0 | -- |
| Transit | 70,188 | 100,841 | 100,841 | 100,841 | 0 | 0.0% |
| Planning | 130,313 | 238,320 | 289,732 | 289,732 | 51,412 | 21.6% |
| Leisure Services | 4,284 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Expenditures** | **$6,170,130** | **$365,361** | **$442,573** | **$442,573** | **$77,212** | **21.1%** |
| Capital Expenditures | 5,692,240 | 0 | 0 | 0 | 0 | -- |
| **Total Operating & Capital Expenses** | **$11,862,370** | **$365,361** | **$442,573** | **$442,573** | **$77,212** | **21.1%** |
| **Excess of Revenues over Expenditures** | **$729,504** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$1,256,320** | **$1,985,822** | **$1,985,822** |
| Excess Revenue over Expenditures | $729,504 | | |
| Other Changes to Fund Balance | ($2) | | |
| **Fund Balance - Ending** | **$1,985,822** | **$1,985,822** | **$1,985,822** |
| Assigned/Available | $454,099 | $454,099 | $454,099 |
| Restricted Fund Balance | $1,531,723 | $1,531,723 | $1,531,723 |

## Alternative Dispute Resolution Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 197,526 | 236,951 | 274,285 | 274,285 | 37,334 | 15.8% |
| | | | | | | |
| **Expenditures** | | | | | | |
| Superior Court | 145,724 | 212,740 | 250,233 | 250,233 | 37,493 | 17.6% |
| Other General Administration | 29,933 | 24,211 | 24,052 | 24,052 | (159) | -0.7% |
| **Total Expenditures** | **$175,657** | **$236,951** | **$274,285** | **$274,285** | **$37,334** | **15.8%** |
| | | | | | | |
| **Excess of Revenues over Expenditures** | **$21,869** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$104,778** | **$126,646** | **$126,646** |
| Excess Revenue over Expenditures | $21,869 | | |
| Other Changes to Fund Balance | ($1) | | |
| **Fund Balance - Ending** | **$126,646** | **$126,646** | **$126,646** |
| | | | |
| Unassigned Fund Balance | $126,646 | $126,646 | $126,646 |

## Affordable Housing Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 157,419 | 175,000 | 175,000 | 175,000 | 0 | 0.0% |
| Other Revenue | 23,662 | 0 | 0 | 4,000,000 | 4,000,000 | -- |
| **Total Revenues** | **$181,081** | **$175,000** | **$175,000** | **$4,175,000** | **4,000,000** | **2285.7%** |
| Prior Year Fund Balance | 0 | 0 | 0 | 1,411,000 | 1,411,000 | -- |
| **Total Revenues & Other Sources** | **$181,081** | **$175,000** | **$175,000** | **$5,586,000** | **$5,411,000** | **3092.0%** |
| **Expenditures** | | | | | | |
| Housing & Community Development | 0 | 0 | 0 | 5,411,000 | 5,411,000 | -- |
| Building Inspection | 57,011 | 68,133 | 73,689 | 73,689 | 5,556 | 8.2% |
| Other General Administration | 5,500 | 106,867 | 101,311 | 101,311 | (5,556) | -5.2% |
| **Total Expenditures** | **$62,511** | **$175,000** | **$175,000** | **$5,586,000** | **$5,411,000** | **3092.0%** |
| **Excess of Revenues over Expenditures** | **$118,570** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$570,628** | **$689,198** | **$2,654,198** |
| Excess Revenue over Expenditures | $118,570 | | |
| Budgeted Use of Fund Balance | | | (1,411,000) |
| Inclusionary Zoning Payment | | 1,965,000 | |
| **Fund Balance - Ending** | **$689,198** | **$2,654,198** | **$1,243,198** |
| Committed for Affordable Housing Fund | $689,198 | $2,654,198 | $1,243,198 |

## Supportive Housing Grant Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 230,662 | 468,566 | 397,737 | 397,737 | (70,829) | -15.1% |
| **Total Revenues & Other Sources** | **$230,662** | **$468,566** | **$397,737** | **$397,737** | **($70,829)** | **-15.1%** |
| **Expenditures** | | | | | | |
| Housing & Community Development | 246,806 | 468,566 | 397,737 | 397,737 | (70,829) | -15.1% |
| **Total Expenditures** | **$246,806** | **$468,566** | **$397,737** | **$397,737** | **($70,829)** | **-15.1%** |
| **Excess of Revenues over Expenditures** | **($16,144)** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$549** | **($15,595)** | **($15,595)** |
| Excess Revenue over Expenditures | ($16,144) | | |
| **Fund Balance - Ending** | **($15,595)** | **($15,595)** | **($15,595)** |

## Special Programs Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 618,392 | 764,350 | 977,053 | 187,780 | (576,570) | -75.4% |
| Charges for Services | 168,031 | 100 | 0 | 0 | (100) | -100.0% |
| Fines & Forfeitures | 633,214 | 246,000 | 239,000 | 239,000 | (7,000) | -2.8% |
| Other Revenues | 1,321,272 | 35,000 | 35,000 | 35,000 | 0 | 0.0% |
| **Total Revenues** | **$2,740,909** | **$1,045,450** | **$1,251,053** | **$461,780** | **($583,670)** | **-55.8%** |
| Other Financing Sources/Transfers In | 321,220 | 928,850 | 448,400 | 448,400 | (480,450) | -51.7% |
| Prior Year Fund Balance | 0 | 21,655 | 71,354 | 71,354 | 49,699 | 229.5% |
| **Total Revenues & Other Sources** | **$3,062,129** | **$1,995,955** | **$1,770,807** | **$981,534** | **($1,014,421)** | **-50.8%** |
| **Expenditures** | | | | | | |
| Manager's Office | 50 | 0 | 0 | 0 | 0 | -- |
| Human Resources | 31,314 | 425,000 | 75,000 | 75,000 | (350,000) | -82.4% |
| Other General Administration | 113,848 | 399,800 | 273,400 | 273,400 | (126,400) | -31.6% |
| Superior Court | 79,202 | 132,805 | 136,354 | 136,354 | 3,549 | 2.7% |
| State Court | 137,082 | 0 | 0 | 0 | 0 | -- |
| Solicitor General's Office | 0 | 0 | 13,000 | 13,000 | 13,000 | -- |
| District Attorney's Office | 618,662 | 764,350 | 990,053 | 200,780 | (563,570) | -73.7% |
| Police | 148,023 | 148,000 | 148,000 | 148,000 | 0 | 0.0% |
| Sheriff's Office | 5,922 | 0 | 0 | 0 | 0 | -- |
| Leisure Services | 5,192 | 35,000 | 35,000 | 35,000 | 0 | 0.0% |
| Economic Development | 0 | 60,000 | 60,000 | 60,000 | 0 | 0.0% |
| Airport | 2,022 | 0 | 0 | 0 | 0 | -- |
| Other Agencies | 31,000 | 31,000 | 40,000 | 40,000 | 9,000 | 29.0% |
| **Total Operating Expenditures** | **$1,172,317** | **$1,995,955** | **$1,770,807** | **$981,534** | **($1,014,421)** | **-50.8%** |
| Capital Expenditures | 416,247 | 0 | 0 | 0 | 0 | -- |
| **Total Expenditures** | **$1,588,564** | **$1,995,955** | **$1,770,807** | **$981,534** | **($1,014,421)** | **-50.8%** |
| **Excess of Revenues over Expenditures** | **$1,473,565** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$3,068,106** | **$4,541,671** | **$4,520,016** |
| Excess Revenue over Expenditures | $1,473,565 | | |
| Budgeted Use of Fund Balance | | (21,655) | (71,354) |
| **Fund Balance - Ending** | **$4,541,671** | **$4,520,016** | **$4,448,662** |
| Restricted Fund Balance | $953,534 | $953,534 | $953,534 |
| Committed to Existing Programs | $2,810,270 | $2,810,270 | $2,810,270 |
| Assigned/Available Fund Balance | $777,867 | $756,212 | $684,858 |

## Building Inspection Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Licenses & Permits | 2,242,311 | 1,920,000 | 2,000,000 | 2,000,000 | 80,000 | 4.2% |
| Other Revenues | 198,007 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$2,440,318** | **$1,920,000** | **$2,000,000** | **$2,000,000** | **$80,000** | **4.2%** |
| Prior Year Fund Balance | 0 | 47,143 | 287,463 | 287,463 | 240,320 | 509.8% |
| **Total Revenues & Other Sources** | **$2,440,318** | **$1,967,143** | **$2,287,463** | **$2,287,463** | **$320,320** | **16.3%** |
| **Expenditures** | | | | | | |
| Building Inspection | 1,122,852 | 1,483,973 | 1,690,097 | 1,690,097 | 206,124 | 13.9% |
| Planning & Zoning | 97,740 | 159,527 | 182,560 | 182,560 | 23,033 | 14.4% |
| Other General Administration | 276,396 | 323,643 | 314,806 | 314,806 | (8,837) | -2.7% |
| **Total Expenditures** | **$1,496,988** | **$1,967,143** | **$2,187,463** | **$2,187,463** | **$220,320** | **11.2%** |
| Capital Funding | 140,023 | 0 | 100,000 | 100,000 | 100,000 | -- |
| **Total Operating & Capital Expenditures** | **$1,637,011** | **$1,967,143** | **$2,287,463** | **$2,287,463** | **$320,320** | **16.3%** |
| **Excess of Revenues over Expenditures** | **$803,307** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$3,479,707** | **$4,283,015** | **$4,235,872** |
| Excess Revenue over Expenditures | $803,307 | | |
| Other Changes to Fund Balance | 1 | (47,143) | (287,463) |
| **Fund Balance - Ending** | **$4,283,015** | **$4,235,872** | **$3,948,409** |
| Committed/Available for Building Insp. | $4,283,015 | $4,235,872 | $3,948,409 |

## Sheriff Inmate Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Other Revenues | 175,998 | 70,000 | 70,000 | 70,000 | 0 | 0.0% |
| **Total Revenues** | **$175,998** | **$70,000** | **$70,000** | **$70,000** | **$0** | **0.0%** |
| **Total Revenues & Other Sources** | **$175,998** | **$70,000** | **$70,000** | **$70,000** | **$0** | **0.0%** |
| **Expenditures** | | | | | | |
| Sheriff's Office | 89,402 | 65,000 | 65,000 | 65,000 | 0 | 0.0% |
| Other Financing Uses/Transfers Out | 10,600 | 5,000 | 5,000 | 5,000 | 0 | 0.0% |
| **Total Expenditures & Other Financing Uses** | **$100,002** | **$70,000** | **$70,000** | **$70,000** | **$0** | **0.0%** |
| **Excess of Revenues over Expenditures** | **$75,996** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$517,110** | **$593,106** | **$593,106** |
| Excess Revenue over Expenditures | $75,996 | | |
| **Fund Balance - Ending** | **$593,106** | **$593,106** | **$593,106** |
| Committed for Sheriff Inmate Fund | $593,106 | $593,106 | $593,106 |

## Corrections Inmate Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Other Revenues | 53,356 | 50,000 | 50,000 | 50,000 | 0 | 0.0% |
| **Total Revenues & Other Sources** | **$53,356** | **$50,000** | **$50,000** | **$50,000** | **$0** | **0.0%** |
| **Expenditures** | | | | | | |
| Corrections | 20,324 | 50,000 | 50,000 | 50,000 | 0 | 0.0% |
| **Total Expenditures & Other Financing Uses** | **$20,324** | **$50,000** | **$50,000** | **$50,000** | **$0** | **0.0%** |
| **Excess of Revenues over Expenditures** | **$33,032** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$170,662** | **$203,693** | **$203,693** |
| Excess Revenue over Expenditures | $33,032 | | |
| Other Changes to Fund Balance | -1 | | |
| **Fund Balance - Ending** | **$203,693** | **$203,693** | **$203,693** |
| Committed for Corrections Inmate Fund | $203,693 | $203,693 | $203,693 |

## Mall Area Tax Allocation District

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 99,496 | 110,000 | 254,000 | 254,000 | 144,000 | 130.9% |
| Other Revenues | 8,315 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$107,811** | **$110,000** | **$254,000** | **$254,000** | **$144,000** | **130.9%** |
| **Expenditures** | | | | | | |
| Economic Development | 7,137 | 7,006 | 13,898 | 13,898 | 6,892 | 98.4% |
| Other General Administration | 21,862 | 102,994 | 240,102 | 240,102 | 137,108 | 133.1% |
| **Total Expenditures & Other Financing Uses** | **$28,999** | **$110,000** | **$254,000** | **$254,000** | **$144,000** | **130.9%** |
| **Excess of Revenues over Expenditures** | **$78,812** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$16,629** | **$95,441** | **$95,441** |
| Excess Revenue over Expenditures | $78,812 | | |
| **Fund Balance - Ending** | **$95,441** | **$95,441** | **$95,441** |
| Committed for Mall Area TAD Fund | $95,441 | $95,441 | $95,441 |

## West Broad/Hawthorne Tax Allocation District

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 173,873 | 196,000 | 271,000 | 271,000 | 75,000 | 38.3% |
| Other Revenues | 8,805 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$182,678** | **$196,000** | **$271,000** | **$271,000** | **$75,000** | **38.3%** |
| Prior Year Fund Balance | | | | | 0 | -- |
| **Total Revenues & Other Sources** | **$182,678** | **$196,000** | **$271,000** | **$271,000** | **$75,000** | **38.3%** |
| **Expenditures** | | | | | | |
| Economic Development | 12,099 | 12,455 | 14,826 | 14,826 | 2,371 | 19.0% |
| Other General Administration | 0 | 183,545 | 256,174 | 256,174 | 72,629 | 39.6% |
| **Total Expenditures & Other Financing Uses** | **$12,099** | **$196,000** | **$271,000** | **$271,000** | **$75,000** | **38.3%** |
| **Excess of Revenues over Expenditures** | **$170,579** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$94,441** | **$265,020** | **$265,020** |
| Excess Revenue over Expenditures | $170,579 | | |
| **Fund Balance - Ending** | **$265,020** | **$265,020** | **$265,020** |
| Committed for W Broad/Hawthorne TAD | $265,020 | $265,020 | $265,020 |

## Newton Bridge Tax Allocation District

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 143,665 | 160,000 | 228,000 | 228,000 | 68,000 | 42.5% |
| Other Revenues | 7,000 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$150,665** | **$160,000** | **$228,000** | **$228,000** | **$68,000** | **42.5%** |
| **Expenditures** | | | | | | |
| Economic Development | 9,985 | 10,199 | 12,475 | 12,475 | 2,276 | 22.3% |
| Other General Administration | 0 | 149,801 | 215,525 | 215,525 | 65,724 | 43.9% |
| **Total Expenditures & Other Financing Uses** | **$9,985** | **$160,000** | **$228,000** | **$228,000** | **$68,000** | **42.5%** |
| **Excess of Revenues over Expenditures** | **$140,680** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$55,593** | **$196,273** | **$196,273** |
| Excess Revenue over Expenditures | $140,680 | | |
| Budgeted Use of Fund Balance | | | |
| **Fund Balance - Ending** | **$196,273** | **$196,273** | **$196,273** |
| Committed for Newton Bridge TAD | $196,273 | $196,273 | $196,273 |

## East Downtown Tax Allocation District

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 261,976 | 295,000 | 309,000 | 309,000 | 14,000 | 4.7% |
| Other Revenues | 12,791 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$274,767** | **$295,000** | **$309,000** | **$309,000** | **$14,000** | **4.7%** |
| **Expenditures** | | | | | | |
| Economic Development | 18,228 | 18,837 | 16,906 | 16,906 | (1,931) | -10.3% |
| Other General Administration | 590 | 276,163 | 292,094 | 292,094 | 15,931 | 5.8% |
| **Total Expenditures & Other Financing Uses** | **$18,818** | **$295,000** | **$309,000** | **$309,000** | **$14,000** | **4.7%** |
| **Excess of Revenues over Expenditures** | **$255,949** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$32,964** | **$288,913** | **$288,913** |
| Excess Revenue over Expenditures | $255,949 | | |
| Budgeted Use of Fund Balance | | | |
| **Fund Balance - Ending** | **$288,913** | **$288,913** | **$288,913** |
| Committed for East Downtown TAD | $288,913 | $288,913 | $288,913 |

## North Avenue Tax Allocation District

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 64,704 | 73,000 | 87,000 | 87,000 | 14,000 | 19.2% |
| Other Revenues | 2,550 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$67,254** | **$73,000** | **$87,000** | **$87,000** | **$14,000** | **19.2%** |
| **Expenditures** | | | | | | |
| Economic Development | 4,458 | 4,671 | 4,760 | 4,760 | 89 | 1.9% |
| Other General Administration | 0 | 68,329 | 82,240 | 82,240 | 13,911 | 20.4% |
| **Total Expenditures & Other Financing Uses** | **$4,458** | **$73,000** | **$87,000** | **$87,000** | **$14,000** | **19.2%** |
| **Excess of Revenues over Expenditures** | **$62,796** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$21,271** | **$84,067** | **$84,067** |
| Excess Revenue over Expenditures | $62,796 | | |
| Budgeted Use of Fund Balance | | | |
| **Fund Balance - Ending** | **$84,067** | **$84,067** | **$84,067** |
| Committed for North Avenue TAD | $84,067 | $84,067 | $84,067 |

## Lexington Road Tax Allocation District

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Taxes | 344,060 | 387,000 | 443,000 | 443,000 | 56,000 | 14.5% |
| Other Revenues | 14,955 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$359,015** | **$387,000** | **$443,000** | **$443,000** | **$56,000** | **14.5%** |
| **Expenditures** | | | | | | |
| Economic Development | 23,796 | 24,677 | 24,237 | 24,237 | (440) | -1.8% |
| Other General Administration | 0 | 362,323 | 418,763 | 418,763 | 56,440 | 15.6% |
| **Total Expenditures & Other Financing Uses** | **$23,796** | **$387,000** | **$443,000** | **$443,000** | **$56,000** | **14.5%** |
| **Excess of Revenues over Expenditures** | **$335,219** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$163,400** | **$498,619** | **$498,619** |
| Excess Revenue over Expenditures | $335,219 | | |
| Budgeted Use of Fund Balance | | | |
| **Fund Balance - Ending** | **$498,619** | **$498,619** | **$498,619** |
| Committed for Lexington Road TAD | $498,619 | $498,619 | $498,619 |

## Economic Development Capital Projects Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Other Revenues | 49,323 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$49,323** | **$0** | **$0** | **$0** | **$0** | **--** |
| Other Financing Sources/Transfers In | 500,000 | 500,000 | 750,000 | 0 | (500,000) | -100.0% |
| **Total Revenues & Other Sources** | **$549,323** | **$500,000** | **$750,000** | **$0** | **($500,000)** | **-100.0%** |
| **Expenditures** | | | | | | |
| Economic Development Capital Program | 100,000 | 500,000 | 750,000 | 0 | (500,000) | -100.0% |
| **Total Expenditures** | **$100,000** | **$500,000** | **$750,000** | **$0** | **($500,000)** | **-100.0%** |
| **Excess of Revenues over Expenditures** | **$449,323** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

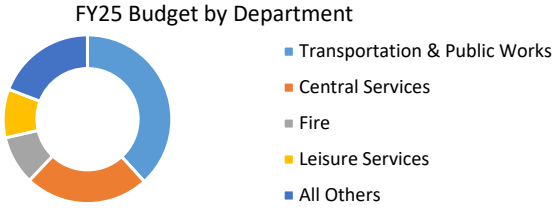
| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$1,123,871** | **$1,573,194** | **$1,573,194** |
| Excess Revenue over Expenditures | $449,323 | | |
| **Fund Balance - Ending** | **$1,573,194** | **$1,573,194** | **$1,573,194** |
| Committed to Capital Projects | $1,062,630 | $1,062,630 | $1,062,630 |
| Assigned/Available Fund Balance | $510,564 | $510,564 | $510,564 |

## General Capital Project Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Other Taxes | 3,061 | 0 | 0 | 0 | 0 | -- |
| Other Revenues | 502,821 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues** | **$505,882** | **$0** | **$0** | **$0** | **$0** | **--** |
| Other Financing Sources/Transfers In | 10,813,177 | 13,432,500 | 29,107,138 | 12,557,800 | (874,700) | -6.5% |
| **Total Revenues & Other Sources** | **$11,319,059** | **$13,432,500** | **$29,107,138** | **$12,557,800** | **($874,700)** | **-6.5%** |
| **Expenditures** | | | | | | |
| Manager's Office | 10,625 | 0 | 0 | 0 | 0 | -- |
| Budget & Strategic Analysis | 89,154 | 0 | 40,000 | 40,000 | 40,000 | -- |
| Communications | 43,559 | 50,000 | 216,000 | 116,000 | 66,000 | 132.0% |
| Sustainability | 0 | 200,000 | 225,000 | 150,000 | (50,000) | -25.0% |
| People & Belonging | 0 | 0 | 0 | 50,000 | 50,000 | -- |
| Board of Elections | 0 | 50,000 | 0 | 0 | (50,000) | -100.0% |
| Information Technology | 964,732 | 400,000 | 500,000 | 300,000 | (100,000) | -25.0% |
| Other General Administration | 2,647 | 100,000 | 100,000 | 100,000 | 0 | 0.0% |
| Superior Court | 0 | 0 | 120,000 | 0 | 0 | -- |
| Clerk of Courts | 40,000 | 50,000 | 177,000 | 50,000 | 0 | 0.0% |
| Solicitor General's Office | 0 | 0 | 40,000 | 40,000 | 40,000 | -- |
| Magistrate Court | 50,000 | 0 | 0 | 0 | 0 | -- |
| Police | 865,947 | 758,500 | 805,600 | 487,500 | (271,000) | -35.7% |
| Fire | 254,606 | 698,000 | 8,407,000 | 1,176,000 | 478,000 | 68.5% |
| Corrections | 19,565 | 100,000 | 50,000 | 50,000 | (50,000) | -50.0% |
| Sheriff's Office | 15,000 | 100,000 | 759,500 | 307,500 | 207,500 | 207.5% |
| Coroner's Office | 0 | 0 | 32,000 | 32,000 | 32,000 | -- |
| Transportation & Public Works | 1,500,830 | 4,076,000 | 5,259,388 | 4,802,300 | 726,300 | 17.8% |
| Solid Waste | 109,006 | 0 | 0 | 300,000 | 300,000 | -- |
| Central Services | 1,763,544 | 4,045,000 | 5,635,500 | 2,993,500 | (1,051,500) | -26.0% |
| Leisure Services | 509,428 | 2,275,000 | 6,252,150 | 1,170,000 | (1,105,000) | -48.6% |
| Housing & Community Development | 0 | 0 | 150,000 | 250,000 | 250,000 | -- |
| Airport | 32,906 | 280,000 | 308,000 | 113,000 | (167,000) | -59.6% |
| Transit | 0 | 80,000 | 0 | 0 | (80,000) | -100.0% |
| Planning | 894 | 170,000 | 30,000 | 30,000 | (140,000) | -82.4% |
| Other Financing Uses | 59,090 | 0 | 0 | 0 | 0 | -- |
| **Total Expenditures & Other Financing Uses** | **$6,331,533** | **$13,432,500** | **$29,107,138** | **$12,557,800** | **($874,700)** | **-6.5%** |
| **Excess of Revenues over Expenditures** | **$4,987,526** | **$0** | **$0** | **$0** | | |

## Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$9,416,045** | **$14,403,571** | **$14,403,571** |
| Excess Revenue over Expenditures | $4,987,526 | $0 | $0 |
| **Fund Balance - Ending** | **$14,403,571** | **$14,403,571** | **$14,403,571** |
| Restricted | $638,863 | $638,863 | $638,863 |
| Committed to Capital Projects | $13,764,708 | $13,764,708 | $13,764,708 |



## SPLOST Debt Service Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Other Financing Sources/Transfers In | 16,164,485 | 15,518,900 | 15,240,400 | 15,240,400 | (278,500) | -1.8% |
| **Total Revenues & Other Sources** | **$16,164,485** | **$15,518,900** | **$15,240,400** | **$15,240,400** | **($278,500)** | **-1.8%** |
| **Expenditures** | | | | | | |
| Other General Administration | 15,788,525 | 15,518,900 | 15,240,400 | 15,240,400 | (278,500) | -1.8% |
| **Total Expenditures** | **$15,788,525** | **$15,518,900** | **$15,240,400** | **$15,240,400** | **($278,500)** | **-1.8%** |
| **Excess of Revenues over Expenditures** | **$375,960** | **$0** | **$0** | **$0** | | |

### Changes in Fund Balance

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Fund Balance - Beginning** | **$5,456,955** | **$5,832,915** | **$5,832,915** |
| Excess Revenue over Expenditures | $375,960 | | |
| Budgeted Use of Fund Balance | | | |
| **Fund Balance - Ending** | **$5,832,915** | **$5,832,915** | **$5,832,915** |
| Restricted Fund Balance | $5,832,915 | $5,832,915 | $5,832,915 |

## Airport Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | | | | | | |
| Fuel | 3,744,835 | 3,495,000 | 3,515,000 | 3,515,000 | 20,000 | 0.6% |
| Leases | 525,372 | 537,300 | 526,000 | 526,000 | (11,300) | -2.1% |
| Airport Fees | 439,365 | 333,100 | 381,100 | 381,100 | 48,000 | 14.4% |
| Other Charges for Services | 20,556 | 10,000 | 21,700 | 21,700 | 11,700 | 117.0% |
| Other Revenues | 149,863 | 83,475 | 88,000 | 88,000 | 4,525 | 5.4% |
| **Total Operating Revenues** | **$4,879,991** | **$4,458,875** | **$4,531,800** | **$4,531,800** | **$72,925** | **1.6%** |
| Other Financing Sources/Transfers In | 0 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$4,879,991** | **$4,458,875** | **$4,531,800** | **$4,531,800** | **$72,925** | **1.6%** |
| **Expenses** | | | | | | |
| Personal Services | 764,341 | 785,709 | 849,225 | 849,225 | 63,516 | 8.1% |
| Operating | 842,476 | 905,773 | 992,671 | 992,671 | 86,898 | 9.6% |
| Fuel Expenses | 2,340,340 | 2,172,500 | 2,315,000 | 2,315,000 | 142,500 | 6.6% |
| Depreciation | 228,597 | 229,400 | 228,600 | 228,600 | (800) | -0.3% |
| Debt Service (Interest) | 9,058 | 7,470 | 6,225 | 6,225 | (1,245) | -16.7% |
| **Total Expenses** | **$4,184,812** | **$4,100,852** | **$4,391,721** | **$4,391,721** | **$290,869** | **$0** |
| Other Financing Uses/Transfers Out | 661,498 | 80,999 | 85,672 | 85,672 | 4,673 | 5.8% |
| **Total Expenses & Other Financing Uses** | **$4,846,310** | **$4,181,851** | **$4,477,393** | **$4,477,393** | **$295,542** | **7.1%** |
| Capital Funding | 2,104 | 0 | 0 | 0 | 0 | -- |
| **Net Operating Income/(Loss) Incl. Capital** | **$31,577** | **$277,024** | **$54,407** | **$54,407** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$1,497,626** | **$1,661,343** | **$2,137,767** |
| Net Income/(Loss) | $31,577 | $277,024 | $54,407 |
| Other Changes to Unrestricted Net Position: | | | |
| Less Debt Service Principal Payments | ($96,457) | ($30,000) | ($30,000) |
| Plus Depreciation | $228,597 | $229,400 | $228,600 |
| **Ending Unrestricted Net Position** | **$1,661,343** | **$2,137,767** | **$2,390,774** |
| Less: | | | |
| Approved Capital from prior years | ($17,294) | ($17,294) | ($17,294) |
| Operating Reserve (3 months) | ($626,000) | ($502,000) | ($541,000) |
| **Available Unrestricted Net Position** | **$1,018,049** | **$1,618,473** | **$1,832,480** |

## Landfill Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 5,149,342 | 5,565,000 | 6,705,000 | 6,705,000 | 1,140,000 | 20.5% |
| Other Revenues | 316,751 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$5,466,093** | **$5,565,000** | **$6,705,000** | **$6,705,000** | **$1,140,000** | **20.5%** |
| Other Financing Sources/Transfers In | 25,904 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$5,491,997** | **$5,565,000** | **$6,705,000** | **$6,705,000** | **$1,140,000** | **20.5%** |
| **Expenses** | | | | | | |
| Solid Waste | | | | | | |
| Recycling | 1,038,396 | 606,038 | 861,843 | 855,643 | 249,605 | 41.2% |
| Landfill | 1,692,846 | 1,927,971 | 2,026,432 | 2,026,432 | 98,461 | 5.1% |
| Closure/Post-Closure | 693,832 | 300,000 | 1,000,000 | 1,000,000 | 700,000 | 233.3% |
| Other General Administration | 1,160,318 | 1,371,372 | 1,456,705 | 1,456,705 | 85,333 | 6.2% |
| Debt Service (Interest) | 74,468 | 104,256 | 104,256 | 104,256 | 0 | 0.0% |
| **Total Expenses** | **$4,659,860** | **$4,309,637** | **$5,449,236** | **$5,443,036** | **$1,133,399** | **$3** |
| Other Financing Uses/Transfers Out | 324,823 | 326,311 | 340,546 | 340,546 | 14,235 | 4.4% |
| **Total Expenses & Other Financing Uses** | **$4,984,683** | **$4,635,948** | **$5,789,782** | **$5,783,582** | **$1,147,634** | **24.8%** |
| Capital Funding | 2,169,304 | 1,929,000 | 870,000 | 870,000 | (1,059,000) | -54.9% |
| **Net Operating Income/(Loss) Incl. Capital** | **($1,661,990)** | **($999,948)** | **$45,218** | **$51,418** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$9,908,975** | **($1,382,864)** | **($2,386,022)** |
| Net Income/(Loss) | ($1,661,990) | ($999,948) | $51,418 |
| Other Changes to Unrestricted Net Position: | | | |
| Less Closure/Post Closure Care | ($9,622,672) | | |
| Less Debt Service Principal Payments | ($595,750) | ($595,750) | ($595,750) |
| Plus Depreciation | $588,573 | $592,540 | $588,573 |
| **Ending Unrestricted Net Position** | **($1,382,864)** | **($2,386,022)** | **($2,341,781)** |
| Less: | | | |
| Approved Capital from prior years | ($2,364,667) | ($815,048) | ($815,048) |
| Operating Reserve (3 months) | ($1,099,000) | ($1,011,000) | ($1,299,000) |
| **Available Unrestricted Net Position** | **($4,846,531)** | **($4,212,070)** | **($4,455,829)** |

## Transit Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Intergovernmental | 6,868,085 | 3,607,892 | 3,514,548 | 3,514,548 | (93,344) | -2.6% |
| Charges for Services | | | | | | |
| Other Charges for Services | 70,842 | 65,000 | 80,947 | 80,947 | 15,947 | 24.5% |
| Other Revenues | 1 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$6,938,928** | **$3,672,892** | **$3,595,495** | **$3,595,495** | **($77,397)** | **-2.1%** |
| Other Financing Sources/Transfers In | 52,758 | 5,969,400 | 6,023,089 | 5,023,089 | (946,311) | -15.9% |
| **Total Revenues & Other Sources** | **$6,991,686** | **$9,642,292** | **$9,618,584** | **$8,618,584** | **($1,023,708)** | **-10.6%** |
| **Expenses** | | | | | | |
| Transit Department: | | | | | | |
| Administration | 459,036 | 613,692 | 617,458 | 617,458 | 3,766 | 0.6% |
| Transit Operations | 3,646,011 | 4,935,640 | 5,059,873 | 5,059,873 | 124,233 | 2.5% |
| Demand Response | 349,669 | 339,727 | 325,096 | 325,096 | (14,631) | -4.3% |
| Transit Maintenance | 1,279,239 | 1,335,276 | 1,393,920 | 1,393,920 | 58,644 | 4.4% |
| Other General Administration | 3,522,371 | 5,206,390 | 3,756,020 | 3,756,020 | (1,450,370) | -27.9% |
| **Total Expenses** | **$9,256,326** | **$12,430,725** | **$11,152,367** | **$11,152,367** | **($1,278,358)** | **-10.3%** |
| Other Financing Uses/Transfers Out | 772,104 | 809,904 | 875,551 | 875,551 | 65,647 | 8.1% |
| **Total Expenses & Other Financing Uses** | **$10,028,430** | **$13,240,629** | **$12,027,918** | **$12,027,918** | **($1,212,711)** | **-9.2%** |
| **Net Operating Income/(Loss) Incl. Capital** | **($3,036,744)** | **($3,598,337)** | **($2,409,334)** | **($3,409,334)** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$177,148** | **$81,033** | **$885,296** |
| Net Income/(Loss) | ($3,036,744) | ($3,598,337) | ($3,409,334) |
| Other Changes to Unrestricted Net Position: | | | |
| Less Donated Assets | ($48,064) | $0 | $0 |
| Plus Depreciation | $2,988,693 | $4,402,600 | 2,988,700 |
| Estimated Budget Savings (Loss) | | $0 | |
| **Ending Unrestricted Net Position** | **$81,033** | **$885,296** | **$464,662** |
| Less: | | | |
| Operating Reserve (3 months) | ($1,760,000) | ($2,210,000) | ($2,260,000) |
| **Available Unrestricted Net Position** | **($1,678,967)** | **($1,324,704)** | **($1,795,338)** |

## Water & Sewer Fund

### Revenues & Expenditures by Type

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 64,896,099 | 62,846,190 | 68,138,886 | 68,138,886 | 5,292,696 | 8.4% |
| Other Revenues | 5,055,187 | 740,000 | 900,000 | 900,000 | 160,000 | 21.6% |
| **Total Operating Revenues** | **$69,951,286** | **$63,586,190** | **$69,038,886** | **$69,038,886** | **$5,452,696** | **8.6%** |
| Other Financing Sources/Transfers In | 1,976,893 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$71,928,179** | **$63,586,190** | **$69,038,886** | **$69,038,886** | **$5,452,696** | **8.6%** |
| **Operating Expenses by Type** | | | | | | |
| Personal Services | 10,156,559 | 12,321,820 | 12,979,012 | 12,910,003 | 588,183 | 4.8% |
| Operating Expenses | 12,594,515 | 15,186,587 | 16,370,139 | 16,368,639 | 1,182,052 | 7.8% |
| Depreciation | 15,844,896 | 13,229,000 | 15,844,986 | 15,844,986 | 2,615,986 | 19.8% |
| Debt Service (Interest) | 8,264,208 | 9,075,556 | 9,075,556 | 9,075,556 | 0 | 0.0% |
| **Total Expenses** | **$46,860,178** | **$49,812,963** | **$54,269,693** | **$54,199,184** | **$4,386,221** | **8.8%** |
| Other Financing Uses/Transfers Out | 2,001,287 | 2,104,524 | 2,234,705 | 2,234,705 | 130,181 | 6.2% |
| **Total Expenses & Other Financing Uses** | **$48,861,465** | **$51,917,487** | **$56,504,398** | **$56,433,889** | **$4,516,402** | **8.7%** |
| Capital Funding | 76,661 | 37,156,173 | 31,747,727 | 31,747,727 | (5,408,446) | **-14.6%** |
| **Net Operating Income/(Loss) Incl. Capital** | **$22,990,053** | **($25,487,470)** | **($19,213,239)** | **($19,142,730)** | | |

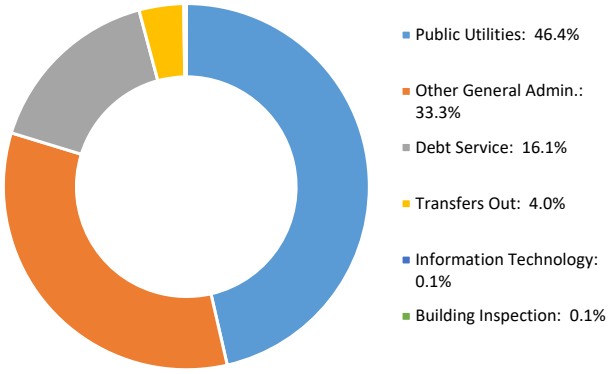
### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$64,912,583** | **$95,849,327** | **$75,303,051** |
| Net Income/(Loss) | 22,990,053 | (25,487,470) | (19,142,730) |
| Other Changes to Unrestricted Net Position: | | | |
| Less Debt Service Principal Payments | (7,898,205) | (8,287,806) | (8,287,806) |
| Plus Depreciation | 15,844,896 | 13,229,000 | 15,844,986 |
| **Ending Unrestricted Net Position** | **$95,849,327** | **$75,303,051** | **$63,717,501** |
| Less: | | | |
| Approved Capital from prior years | (90,172,443) | (90,172,443) | (90,172,443) |
| Operating Reserve (3 months) | (6,188,000) | (7,403,000) | (7,878,000) |
| **Available Unrestricted Net Position** | **($511,116)** | **($22,272,392)** | **($34,332,942)** |

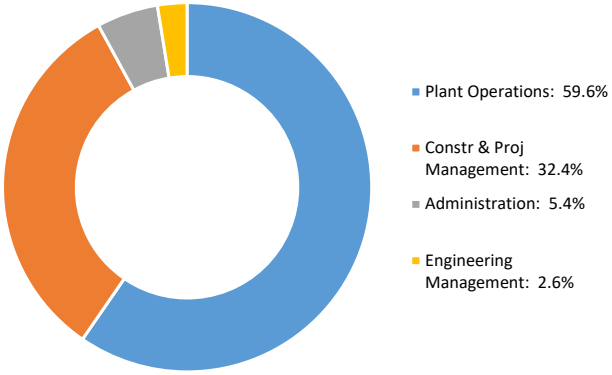
**Total Operating Expenses & Financing Uses by Department/Division**

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| Public Utilities: | | | | | | |
| Administration | 1,079,104 | 1,263,664 | 1,410,626 | 1,410,626 | 146,962 | 11.6% |
| Constr & Proj Management | 6,662,680 | 8,127,223 | 8,493,922 | 8,493,922 | 366,699 | 4.5% |
| Plant Operations | 12,851,360 | 14,392,889 | 15,675,631 | 15,605,122 | 1,212,233 | 8.4% |
| Engineering Management | 509,927 | 662,281 | 676,375 | 676,375 | 14,094 | 2.1% |
| Information Technology | 50,709 | 72,957 | 82,997 | 82,997 | 10,040 | 13.8% |
| Building Inspection | 33,812 | 33,173 | 37,635 | 37,635 | 4,462 | 13.5% |
| Other General Administration | 17,408,378 | 16,185,220 | 18,816,951 | 18,816,951 | 2,631,731 | 16.3% |
| Debt Service (interest) | 8,264,208 | 9,075,556 | 9,075,556 | 9,075,556 | 0 | 0.0% |
| Other Financing Uses/Transfers Out | 2,001,287 | 2,104,524 | 2,234,705 | 2,234,705 | 130,181 | 6.2% |
| **Total Expenses & Other Financing Uses** | **$48,861,465** | **$51,917,487** | **$56,504,398** | **$56,433,889** | **$4,516,402** | **8.7%** |

Expenses by Department




Public Utilities by Division



## Solid Waste Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 3,875,786 | 3,858,300 | 4,516,500 | 4,516,500 | 658,200 | 17.1% |
| Other Revenues | 56,193 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$3,931,979** | **$3,858,300** | **$4,516,500** | **$4,516,500** | **$658,200** | **17.1%** |
| Other Financing Sources/Transfers In | 198,877 | 135,000 | 135,000 | 135,000 | 0 | 0.0% |
| **Total Revenues & Other Sources** | **$4,130,856** | **$3,993,300** | **$4,651,500** | **$4,651,500** | **$658,200** | **16.5%** |
| **Expenses** | | | | | | |
| Solid Waste Administration | 441,851 | 452,856 | 474,920 | 474,920 | 22,064 | 4.9% |
| Solid Waste Collection | 2,653,788 | 2,782,159 | 2,822,187 | 2,822,187 | 40,028 | 1.4% |
| Other General Administration | 964,080 | 831,062 | 1,094,064 | 1,094,064 | 263,002 | 31.6% |
| **Total Expenses** | **$4,059,719** | **$4,066,077** | **$4,391,171** | **$4,391,171** | **$325,094** | **8.0%** |
| Other Financing Uses/Transfers Out | 295,682 | 306,502 | 328,769 | 328,769 | 22,267 | 7.3% |
| **Total Expenses & Other Financing Uses** | **$4,355,401** | **$4,372,579** | **$4,719,940** | **$4,719,940** | **$347,361** | **7.9%** |
| Capital Funding | 362,878 | 946,000 | 874,500 | 874,500 | (71,500) | -7.6% |
| **Net Operating Income/(Loss) Incl. Capital** | **($587,423)** | **($1,325,279)** | **($942,940)** | **($942,940)** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$534,119** | **$513,130** | **($492,649)** |
| Net Income/(Loss) | (587,423) | (1,325,279) | (942,940) |
| Other Changes to Unrestricted Net Position: | | | |
| Plus Depreciation | $566,434 | $319,500 | 566,434 |
| **Ending Unrestricted Net Position** | **$513,130** | **($492,649)** | **($869,155)** |
| Less: | | | |
| Approved Capital from prior years | (708,134) | (708,134) | (708,134) |
| Operating Reserve (3 months) | (947,000) | (1,013,000) | (1,038,000) |
| **Available Unrestricted Net Position** | **($1,142,004)** | **($2,213,783)** | **($2,615,289)** |

## Stormwater Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 4,862,460 | 4,600,000 | 7,040,000 | 7,040,000 | 2,440,000 | 53.0% |
| Other Revenues | 126,657 | 25,000 | 25,000 | 25,000 | 0 | 0.0% |
| **Total Revenues & Other Sources** | **$4,989,117** | **$4,625,000** | **$7,065,000** | **$7,065,000** | **$2,440,000** | **52.8%** |
| | | | | | | |
| **Expenses** | | | | | | |
| Transportation & Public Works | 3,106,341 | 4,034,521 | 4,865,561 | 4,750,561 | 716,040 | 17.7% |
| Other General Administration | 1,674,524 | 1,952,331 | 2,015,662 | 2,015,662 | 63,331 | 3.2% |
| **Total Expenses** | **$4,780,865** | **$5,986,852** | **$6,881,223** | **$6,766,223** | **$779,371** | **13.0%** |
| | | | | | | |
| Other Financing Uses/Transfers Out | 422,986 | 455,892 | 502,370 | 502,370 | 46,478 | 10.2% |
| | | | | | | |
| **Total Expenses & Other Financing Uses** | **$5,203,851** | **$6,442,744** | **$7,383,593** | **$7,268,593** | **$825,849** | **12.8%** |
| | | | | | | |
| Capital Funding | 862,765 | 200,000 | 1,300,000 | 1,390,000 | 1,190,000 | 595.0% |
| | | | | | | |
| **Net Operating Income/(Loss) Incl. Capital** | **($1,077,499)** | **($2,017,744)** | **($1,618,593)** | **($1,593,593)** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$3,247,254** | **$3,384,673** | **$2,540,029** |
| Net Income/(Loss) | (1,077,499) | (2,017,744) | (1,593,593) |
| Other Changes to Unrestricted Net Position: | | | |
| Plus Depreciation | $1,214,918 | $1,173,100 | 1,214,918 |
| **Ending Unrestricted Net Position** | **$3,384,673** | **$2,540,029** | **$2,161,354** |
| | | | |
| Less: | | | |
| Approved Capital from prior years | (799,110) | (799,110) | (799,110) |
| Operating Reserve (3 months) | (997,000) | (1,317,000) | (1,513,000) |
| | | | |
| **Available Unrestricted Net Position** | **$1,588,563** | **$423,919** | **($150,756)** |

# Internal Service Funds

## Internal Support Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 1,785,680 | 1,943,965 | 1,975,076 | 1,945,076 | 1,111 | 0.1% |
| Other Revenues | 13,339 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$1,799,019** | **$1,943,965** | **$1,975,076** | **$1,945,076** | **$1,111** | **0.1%** |
| Other Financing Sources/Transfers In | 0 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$1,799,019** | **$1,943,965** | **$1,975,076** | **$1,945,076** | **$1,111** | **0.1%** |
| **Expenses** | | | | | | |
| Central Services | 1,359,771 | 1,609,901 | 1,901,718 | 1,871,718 | 261,817 | 16.3% |
| Other General Administration | 104,933 | 63,907 | 117,214 | 117,214 | 53,307 | 83.4% |
| Debt Service - Capital Lease | 2,446 | 0 | 0 | 0 | 0 | -- |
| **Total Expenses** | **$1,467,150** | **$1,673,808** | **$2,018,932** | **$1,988,932** | **$315,124** | **18.8%** |
| Other Financing Uses/Transfers Out | 44,401 | 43,486 | 48,818 | 48,818 | 5,332 | 12.3% |
| **Total Expenses & Other Financing Uses** | **$1,511,551** | **$1,717,294** | **$2,067,750** | **$2,037,750** | **$320,456** | **18.7%** |
| Capital Funding | 0 | 95,000 | 95,000 | 95,000 | 0 | 0.0% |
| **Net Operating Income/(Loss) Incl. Capital** | **$287,468** | **$131,671** | **($187,674)** | **($187,674)** | | |

## Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$12,512** | **$397,724** | **$573,395** |
| Net Income/(Loss) | $287,468 | $131,671 | ($187,674) |
| Other Changes to Unrestricted Net Position: | | | |
| Plus Depreciation | $97,744 | $44,000 | 97,744 |
| **Ending Unrestricted Net Position** | **$397,724** | **$573,395** | **$483,465** |
| Less: | | | |
| Approved Capital from prior years | ($303,489) | ($303,489) | ($303,489) |
| Operating Reserve (1 month) | ($118,000) | ($139,000) | ($162,000) |
| **Available Unrestricted Net Position** | **($23,765)** | **$130,906** | **$17,976** |

## Fleet Management Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 3,439,441 | 3,402,218 | 3,598,660 | 3,598,660 | 196,442 | 5.8% |
| Other Revenues | 29,217 | 0 | 0 | 0 | 0 | -- |
| **Total Revenues & Other Sources** | **$3,468,658** | **$3,402,218** | **$3,598,660** | **$3,598,660** | **$196,442** | **5.8%** |
| **Expenses** | | | | | | |
| Central Services | 2,984,873 | 3,196,193 | 3,408,302 | 3,408,302 | 212,109 | 6.6% |
| Other General Administration | 24,745 | 58,951 | 57,366 | 57,366 | (1,585) | -2.7% |
| **Total Expenses** | **$3,009,618** | **$3,255,144** | **$3,465,668** | **$3,465,668** | **$210,524** | **6.5%** |
| Other Financing Uses/Transfers Out | 109,826 | 102,272 | 108,680 | 108,680 | 6,408 | 6.3% |
| **Total Expenses & Other Financing Uses** | **$3,119,444** | **$3,357,416** | **$3,574,348** | **$3,574,348** | **$216,932** | **6.5%** |
| Capital Funding | 31,889 | 50,000 | 60,000 | 60,000 | 10,000 | 20.0% |
| **Net Operating Income/(Loss) Incl. Capital** | **$317,325** | **($5,198)** | **($35,688)** | **($35,688)** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$744,514** | **$1,074,392** | **$1,083,794** |
| Net Income/(Loss) | $317,325 | ($5,198) | ($35,688) |
| Other Changes to Unrestricted Net Position: | | | |
| Less Depreciation | $12,553 | $14,600 | (12,553) |
| **Ending Unrestricted Net Position** | **$1,074,392** | **$1,083,794** | **$1,035,553** |
| Less: | | | |
| Approved Capital from prior years | ($28,111) | ($28,111) | ($28,111) |
| Operating Reserve (1 month) | ($259,000) | ($279,000) | ($299,000) |
| **Available Unrestricted Net Position** | **$787,281** | **$776,683** | **$708,442** |

## Fleet Replacement Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 2,684,231 | 3,290,786 | 3,803,500 | 3,803,500 | 512,714 | 15.6% |
| Other Revenues | 126,708 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$2,810,939** | **$3,290,786** | **$3,803,500** | **$3,803,500** | **$512,714** | **15.6%** |
| Other Financing Sources/Transfers In | 2,177,659 | 2,000,000 | 0 | 0 | (2,000,000) | -100.0% |
| **Total Revenues & Other Sources** | **$4,988,598** | **$5,290,786** | **$3,803,500** | **$3,803,500** | **($1,487,286)** | **-28.1%** |
| **Expenses** | | | | | | |
| Other General Administration | 2,340,801 | 90,000 | 90,000 | 90,000 | 0 | 0.0% |
| Equipment Expenses | 641,377 | 0 | 0 | 0 | 0 | -- |
| Debt Service | 57,446 | 0 | 0 | 0 | 0 | -- |
| **Total Expenses & Other Financing Uses** | **$3,039,624** | **$90,000** | **$90,000** | **$90,000** | **$0** | **0.0%** |
| Capital Funding | 1,948,622 | 5,200,786 | 3,804,900 | 3,804,000 | (1,396,786) | -26.9% |
| **Net Operating Income/(Loss) Incl. Capital** | **$352** | **$0** | **($91,400)** | **($90,500)** | | |

## Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **4,257,813** | **6,508,966** | **6,508,966** |
| Net Income/(Loss) | 352 | 0 | (90,500) |
| Other Changes to Unrestricted Net Position: | | | |
| Plus Depreciation | $2,250,801 | $0 | 0 |
| **Ending Unrestricted Net Position** | **6,508,966** | **6,508,966** | **6,418,466** |
| Less: | | | |
| Reserve | (1,100,000) | (1,100,000) | (1,100,000) |
| **Available Unrestricted Net Position** | **5,408,966** | **5,408,966** | **5,318,466** |

## Insurance & Claims Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 3,353,923 | 4,706,800 | 5,152,708 | 5,227,708 | 520,908 | 11.1% |
| Other Revenues | 382,352 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$3,736,275** | **$4,706,800** | **$5,152,708** | **$5,227,708** | **$520,908** | **11.1%** |
| **Total Revenues & Other Sources** | **$3,736,275** | **$4,706,800** | **$5,152,708** | **$5,227,708** | **$520,908** | **11.1%** |
| **Expenses** | | | | | | |
| Human Resources | 395,341 | 731,428 | 858,411 | 777,708 | 46,280 | 6.3% |
| Other General Administration | 4,671,284 | 3,911,700 | 4,306,197 | 4,381,197 | 469,497 | 12.0% |
| **Total Expenses** | **$5,066,625** | **$4,643,128** | **$5,164,608** | **$5,158,905** | **$515,777** | **11.1%** |
| Other Financing Uses/Transfers Out | 44,844 | 47,996 | 60,230 | 60,230 | 12,234 | 25.5% |
| **Total Expenses & Other Financing Uses** | **$5,111,469** | **$4,691,124** | **$5,224,838** | **$5,219,135** | **$528,011** | **11.3%** |
| **Net Operating Income/(Loss) Incl. Capital** | **($1,375,194)** | **$15,676** | **($72,130)** | **$8,573** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$3,040,451** | **$1,665,257** | **$1,680,933** |
| Net Income/(Loss) | ($1,375,194) | $15,676 | $8,573 |
| Other Changes to Unrestricted Net Position: | | | |
| **Ending Unrestricted Net Position** | **$1,665,257** | **$1,680,933** | **$1,689,506** |
| Less: | | | |
| Operating Reserve (1 month) | ($426,000) | ($391,000) | ($435,000) |
| **Available Unrestricted Net Position** | **$1,239,257** | **$1,289,933** | **$1,254,506** |

## Health Insurance Fund

| | FY23 Actual | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|---|
| **Revenues** | | | | | | |
| Charges for Services | 19,104,696 | 20,330,106 | 21,824,905 | 21,824,905 | 1,494,799 | 7.4% |
| Other Revenues | 212,309 | 0 | 0 | 0 | 0 | -- |
| **Total Operating Revenues** | **$19,317,005** | **$20,330,106** | **$21,824,905** | **$21,824,905** | **$1,494,799** | **7.4%** |
| Other Financing Sources/Transfers In | 0 | 750,000 | 0 | 0 | (750,000) | -100.0% |
| **Total Revenues & Other Sources** | **$19,317,005** | **$21,080,106** | **$21,824,905** | **$21,824,905** | **$744,799** | **3.5%** |
| **Expenses** | | | | | | |
| Human Resources | 744,673 | 885,592 | 946,868 | 946,868 | 61,276 | 6.9% |
| Other General Administration | 18,140,086 | 19,429,396 | 20,836,796 | 20,836,796 | 1,407,400 | 7.2% |
| **Total Expenses** | **$18,884,759** | **$20,314,988** | **$21,783,664** | **$21,783,664** | **$1,468,676** | **7.2%** |
| Other Financing Uses/Transfers Out | 47,348 | 50,320 | 53,537 | 53,537 | 3,217 | 6.4% |
| **Total Expenses & Other Financing Uses** | **$18,932,107** | **$20,365,308** | **$21,837,201** | **$21,837,201** | **$1,471,893** | **7.2%** |
| **Net Operating Income/(Loss) Incl. Capital** | **$384,898** | **$714,798** | **($12,296)** | **($12,296)** | | |

### Changes in Unrestricted Net Position

| | FY23 Actual | FY24 Budget | FY25 Approved |
|---|---|---|---|
| **Beginning Unrestricted Net Position** | **$3,586,160** | **$3,971,058** | **$4,685,856** |
| Net Income/(Loss) | $384,898 | $714,798 | ($12,296) |
| **Ending Unrestricted Net Position** | **$3,971,058** | **$4,685,856** | **$4,673,560** |
| Less: | | | |
| Operating Reserve (1 month) | ($1,578,000) | ($1,697,000) | ($1,820,000) |
| **Available Unrestricted Net Position** | **$2,393,058** | **$2,988,856** | **$2,853,560** |

# Interfund Transfers & Charges

Listed below are the budgeted transfers and charges for services between ACCGov Funds. In order to avoid "double counting" these dollars, they are subtracted from the aggregate total of all funds.

## Interfund Transfers

| | FY25 Approved |
|---|---|
| **General Fund Transfers to:** | |
| Emergency Telephone Fund | 1,111,000 |
| Grant Special Revenue Fund | 91,057 |
| Affordable Housing Fund | 4,000,000 |
| Special Prog Spec Rev Fund | 448,400 |
| General Capital Proj Fund | 12,557,800 |
| **Subtotal** | **$18,208,257** |
| | |
| **Landfill Transfer for Administration to:** | |
| Solid Waste Fund | 135,000 |

| | FY25 Approved |
|---|---|
| **Transfers to General Fund from:** | |
| Hotel/Motel Fund | 716,300 |
| Sheriff Inmate Fund | 5,000 |
| Airport Fund | 85,672 |
| Landfill Fund | 205,546 |
| Transit System Fund | 875,551 |
| Water & Sewer Fund | 2,234,705 |
| Solid Waste Fund | 328,769 |
| Storm Water Utility Fund | 502,370 |
| Internal Support Fund | 48,818 |
| Fleet Management Fund | 108,680 |
| Insurance & Claims Fund | 60,230 |
| Health Insurance Fund | 53,537 |
| **Subtotal** | **$5,225,178** |

**Total Interfund Transfers** **$23,568,435**

## Charges for Services

| | FY25 Approved |
|---|---|
| **General Fund Admin. Overhead Charge to:** | |
| Building Inspection Fund | 168,785 |
| Airport Fund | 222,086 |
| Landfill Fund | 183,485 |
| Transit System Fund | 417,662 |
| Water & Sewer Fund | 1,598,363 |
| Solid Waste Fund | 398,067 |
| Storm Water Utility Fund | 617,825 |
| **Subtotal** | **$3,606,273** |

| | FY25 Approved |
|---|---|
| **Internal Service Fund Operations:** | |
| Internal Support Fund | 1,945,076 |
| Fleet Management Fund | 3,598,660 |
| Fleet Replacement Fund | 3,803,500 |
| Insurance & Claims Fund | 5,227,708 |
| Health Insurance Fund | 13,774,102 |
| **Subtotal** | **$28,349,046** |

**Total Interfund Charges for Services** **$31,955,319**

**Total Interfund Transfers and Charges** **$55,523,754**

# Athens-Clarke County by the Numbers

**Geography**
- Approximately 122 square miles (78,000 acres)
- Smallest in land area of Georgia's 159 counties
- Approximately 70 miles northeast of Atlanta

**History**
- Clarke County created from Jackson County in 1801 and named for Revolutionary War General Elijah Clarke
- Town of Athens chartered in 1806 and was named for Greek city of learning
- Clarke County and City of Athens Unified on January 14, 1991, becoming the 2nd consolidated government in Georgia and 28th in the nation
- 34 landmarks and 16 neighborhoods are listed on the National Register of Historic Places.

**Demographics (2017-2024) estimate unless noted**
- Population: 127,981 (2022 US Census ACS)
- Median Household Income: $46,523
- Median Age: 29.1
- White: 55.9% | Black or African-American: 24.9% | Asian: 4.5% | Other: 13.8% |Hispanic or Latino: 11.5%
- High school graduates (ages 25+): 89.5%
- Bachelor's degree or higher (ages 25+): 45.2%
- Persons below poverty: 30.0%
- Unemployment rate: 3.1% (Jan 2024 as reported by the Georgia Department of Labor)
- Total registered voters as of 4/16/2024: 95,242 (82,486 active)

**Major Attractions**
- University of Georgia; State Botanical Garden; Historic Homes; Downtown Athens; Morton Theater; Georgia Museum of Art; Classic Center (Convention Center & Theater)

**Health**
- Public Hospital – 1; Private Hospital – 1; Doctors – 310+; Dentists – 40+; Mental Health Practitioners – 60+; Ambulance Services – 7; Nursing Homes / Assisted Living – 9

**Recreation**
- Tennis Courts – 13; Parks – 16; Golf Courses – 4; Swimming Pools – 6; Country Clubs – 2; Zoos – 1
- City and University of Georgia performing arts centers: theater groups, symphony, dance, drama, art groups; Other university cultural activities including State Botanical Garden and Georgia Museum of Art; Convention center with concerts, dance, drama and comedy acts.

**Transportation**
- Airport – 1; Bus Depot – 1 (served by Southeastern Stages); Public Transit System – 1; University of Georgia Transit System – 1; Groome Transportation

# Athens-Clarke County by the Numbers

**Public Accommodations**

• Lodging – 27+; Restaurants – 150+; Conference Centers/Meeting Facilities – 8;
Civic Center – 1; Enclosed Malls – 1

**ACC Unified Government**

• *Legislative:* Elected Mayor and 10 elected Commissioners from 10 geographical districts.
• *Executive:* Day-to-day operations are overseen by a manager appointed by the mayor and commission. There are 26 main departments, divisions, and offices under the managerial group.
• *Judicial:* Athens-Clarke County houses Magistrate, Juvenile, Municipal, Probate, State, and Superior Courts. The Superior Court covers the Western Judicial Circuit, which also includes Oconee County.

**ACC Unified Government**

• ACC government positions (FY25 – Approved Budget): 1,796
• ACC employees per 1000 residents: 14.0 (FY25)
• Web site: www.accgov.com
• Television: ACTV Channel 180 (Charter Cable)

**Education**

• Clarke County School District is separate from the Unified Government
• Public schools: 14 elementary, 4 middle, 3 high schools
• Private schools: 7
• Higher education: The University of Georgia, Athens Area Technical College, Piedmont College Extension.

| Principal Employers | Number of Employees |
|---|---|
| University of Georgia | 11,968 |
| Piedmont Athens Regional | 3,300 |
| Clarke County School District | 2,350 |
| St. Mary's Health Care System | 1,863 |
| Athens- Clarke County Unified Government | 1,796 |
| Caterpillar | 1,500 |
| Pilgrim's Pride | 1,300 |

**Other Figures**

• Sales tax (2023): 8%
  4% - State of Georgia
  1% - SPLOST (Special Purpose Local Option Sales Tax) Projects
  1% - LOST (Local Option Sales Tax) ACC General Fund
  1% - ELOST (Education Special Purpose Local Option Sales Tax) Projects
  1% - TSPLOST (Transportation Special Purpose Local Option Sales Tax) – added as of April 1, 2018

**Miscellaneous**

• Sister cities: Cortona, Italy (1978), Lasi, Romania (2001)
• Official tree: Gingko (1964)
• Official flower: Iris (1964)

Information provided by the Georgia County Guide Online, Georgia Department of Labor, Georgia Department of Community Affairs, United States Census Bureau, GeorgiaFacts.net and Athens-Clarke County Unified Government Departments, University of Georgia website, Clarke County School District website.

# FY25 CDBG

## Overview

Programs and activities planned for FY25 from the Community Development Block Grant (CDBG) appropriation, approved by the Mayor and Commission on May 14, 2024, are listed below. The CDBG grant is a program funded from the U. S. Department of Housing and Urban Development. These federal funds are directed toward community development programs in the areas of affordable housing, economic development, and public service.

## CDBG Grant Appropriation

**CDBG Funding FY25 (July 1, 2024 - June 30, 2025)*** ..... **$1,210,965**
**Reprogrammable CDBG Funds** ..... **$ 154,465**

**Total FY25 CDBG Funding Available** ..... **$1,365,430**

***Note: CDBG Award is budgeted at $1,281,158 at the time of this document. An FY25 budget amendment will be processed July 2024 to reflect award decrease of $70,193 (from $1,281,158 to $1,210,965).***

**Affordable Housing Objectives**

1. Athens Area Habitat for Humanity ..... $130,000
   Minor to moderate homeowner rehabilitation, handicap accessibility, and support for rehabilitation and new construction of affordable housing activities.

2. Athens Housing Authority ..... $140,000
   Down payment assistance and support of affordable housing development activities.

3. Athens Land Trust ..... $170,000
   Acquisition, homeowner down payment assistance, and support for rehabilitation and new construction of affordable housing activities.

4. Historic Athens ..... $130,000
   Minor to moderate homeowner rehabilitation of homes 50 years or older and of historic/historic-eligible homes.

**Total Affordable Housing*** ..... **$ 570,000**
**Does not include carryforward from prior year*

**Micro-enterprise, Economic Development & Neighborhood Revitalization Objectives**

5. Athens Land Trust ..... $50,000
   Micro-enterprise programs: West Broad Farmers Market and Young Urban Farmers

6. East Athens Development Corporation ..... $30,000
   Bridging the Gap job coaching program

7. East Athens Development Corporation ..... $102,752
   Operation One Family at a Time, providing job training and job placement assistance for certified nursing assistant, phlebotomy technician and patient care technician certification

8. East Athens Development Corporation ..... $30,000
   Partnership with Chess and Community Conference, United Community Outreach, and Cultivating a Lifetime of Legacy agencies to conduct youth economic development activities

9. Goodwill of North Georgia.....$50,000
   Micro-enterprise training through GoodBIZ program for new and existing businesses.

**Total Micro-enterprise, Economic Development and Neighborhood Revitalization* ..... $262,752**
**Does not include carryforward from prior year*

**Public Service Objectives – Subject to the 15% Cap**

10. ACC High School Completion Initiative.....$30,000
    Education Matters Program to provide after school job skill development training for youth.

11. Advantage Behavioral Health Systems.....$30,000
    Homeless Day Service Center and outreach support program to expand housing assistance programs and supportive services to individuals experiencing homelessness.

12. Family Promise of Athens.....$31,644
    Shelter and supportive services for homeless families.

13. Georgia Conflict Center.....$30,000
    Restorative justice diversion program for youth

14. Sparrow's Nest.....$30,000
    Supportive services to individuals experiencing homelessness.

15. The Ark UMOC.....$30,000
    Financial education, counseling, and financial products for low-income individuals

**Total Public Services ..... $181,644**

**Public Facilities and Improvement Objectives**

16. Salvation Army ..... $50,000
    Center of Hope emergency shelter rehabilitation activities

17. ACCGov Leisure Services Department ..... $58,841
    Lay Park outdoor basketball court improvements

**Total Public Facilities and Improvements ..... $108,841**

**Administration and Planning**
**Total Administration..... $242,193**

## Total FY25 CDBG Expenditures..... $1,365,430*
**Does not include carryforward from prior year*

# Quasi-Governmental Agencies

## Appropriation Summary

| Quasi-Governmental/General Fund | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|
| Advantage Behavioral Health | 180,206 | 198,226 | 198,226 | 18,020 | 10.0% |
| Athens Community Council on Aging | 342,300 | 392,300 | 392,300 | 50,000 | 14.6% |
| Athens Regional Library System | 2,955,217 | 3,220,659 | 3,220,659 | 265,442 | 9.0% |
| Clarke County Department of Family & Children Services | 208,600 | 208,600 | 208,600 | 0 | 0.0% |
| Clarke County Public Health Department | 946,354 | 946,354 | 946,354 | 0 | 0.0% |
| Western Judicial Circuit Public Defender | 2,112,737 | 2,359,156 | 2,359,156 | 246,419 | 11.7% |
| **Total Quasi-Governmental/General Fund** | **$6,745,414** | **$7,325,295** | **$7,325,295** | **$579,881** | **8.6%** |

**Hotel/Motel Tax Special Revenue Fund**

| | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|
| Athens Convention & Visitors Bureau | 1,633,840 | 1,822,360 | 1,822,360 | 188,520 | 11.5% |
| Classic Center Authority | 2,823,080 | 3,148,820 | 3,148,820 | 325,740 | 11.5% |
| **Total Hotel/Motel Tax Special Revenue Fund** | **$4,456,920** | **$4,971,180** | **$4,971,180** | **$514,260** | **11.5%** |

**Special Programs/Special Revenue Fund**

| | FY24 Budget | FY25 Requested | FY25 Approved | $▲ | %▲ |
|---|---|---|---|---|---|
| Project Safe, Inc. | 31,000 | 40,000 | 40,000 | 9,000 | 29.0% |
| **Total Special Programs/Special Revenue Fund** | **$31,000** | **$40,000** | **$40,000** | **$9,000** | **29.0%** |
| **Grand Total Other Agencies** | **$11,233,334** | **$12,336,475** | **$12,336,475** | **$1,103,141** | **9.8%** |

## Overview

- Agency requests totaled $12.3 million, an increase of 10.7% above FY24 Budget.
- $7.3 million is requested from the General Fund, an increase of $674K or 10% above FY24 Budget.
- FY25 Budget for Other Agencies is $12,336,475, which is a 9.8% increase from FY24 Budget.
- The Classic Center and the Convention & Visitors Bureau (CVB) receive funding from the Hotel/Motel tax, which is included in a separate special revenue fund.
- FY25 Budget for Hotel/Motel Tax Fund is based on the current 7% tax rate projected to generate revenue of $5.8 million, an increase of 11.5% above the $5.2M budgeted for FY24.
- FY25 Budget includes funding requested by the Classic Center and the Convention & Visitors Bureau totals $4.97M, a 11.5% increase from FY24. This amount represents $0.06 of the $0.07 or 85.71% of estimated tax collections.
- FY25 Budget includes $40,000 for Project Safe, which is $9K, or 29%, above FY24 Budget, funded from dedicated fine revenue and accounted for in the Special Programs Special Revenue Fund.
- Additional information about each agency's FY25 request is provided on the following pages.

## Quasi-Governmental Agencies

**Advantage Behavioral Health Systems** – provides person-centered treatment and support to individuals and families experiencing behavioral health challenges, intellectual/developmental disabilities, and addictive diseases. Advantage Behavioral provides services both within the clinical setting and within the community (mobile services).

The agency's request for FY25 was $198,226, which is $18,020, or 10%, above FY24 Budget to accommodate rising service costs and employee wages.

*Note: The funding amount does not include separate contractual services between ACCGov and ABHS for specific programs (e.g., mental health co-responder units in Police, Street Outreach Program in HCD, etc.)*

FY25 Budget is $198,226, same as requested.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Advantage Behavioral Health | 180,206 | 180,206 | 180,206 | 198,226 | 198,226 | 18,020 | 10.0% |
| | 180,206 | 180,206 | 180,206 | 198,226 | 198,226 | 18,020 | 10.0% |

**Athens Community Council on Aging** – Mission: To promote a lifetime of wellness through engagement, advocacy, education and support. The agency's goals are: To prevent the premature or unnecessary institutionalization of community dwelling older adults and those living with disabilities by supporting independent living; To offer opportunities for participation in community life through a variety of educational and recreational activities, volunteer roles and employment; To advocate for the rights of older adults and persons living with disabilities in the community and long-term care settings; To enhance the image of aging through community awareness, education, and networking; To maximize choices for older adults and persons living with disabilities by identifying needs and coordinating available funding and volunteer resources; and, to support caregivers.

The agency's FY25 request totaled $392,300, which is $50,000, or 14.6%, above FY24 Budget. The increase is to add $20,000 in support of Meals on Wheels program and $30,000 to support Transportation program for older adults.

FY25 Budget is $392,300, same as requested.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Athens Community Council on Aging | 287,300 | 312,300 | 342,300 | 392,300 | 392,300 | 50,000 | 14.6% |
| | 287,300 | 312,300 | 342,300 | 392,300 | 392,300 | 50,000 | 14.6% |

# Quasi-Governmental Agencies

**Athens Regional Library System** – Mission: "We create a welcoming and inclusive environment that empowers individuals and communities by providing resources that encourage discovery, imagination and lifelong learning."

The agency requested $3,220,659 for FY25, an increase of $265,442 or 9% above the FY24 level. The additional funding was requested for:

- $ 87,000 Health Insurance increase for full-time staff
- $ 17,074 Teacher's Retirement System (TRS) rate increase from 19.98% to 20.78%
- $ 30,000 Security increase
- $ 61,250 3% pay increase for Library staff
- $ 31,823 Addition of 1PT Accounts Payable Clerk @$17/hour
- $ 38,295 Operating costs: technology equipment upgrades ($30K), utility expense Increases ($3,295), and custodial company supply increases ($5K)

$265,442 Total Increase Request

FY25 Budget is $3,220,659, same as requested.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Athens Regional Library System | 2,146,186 | 2,661,002 | 2,955,217 | 3,220,659 | 3,220,659 | 265,442 | 9.0% |
| | 2,146,186 | 2,661,002 | 2,955,217 | 3,220,659 | 3,220,659 | 265,442 | 9.0% |

**Clarke County Department of Family & Children Services (CCDFCS)** – delivers local, state and federal assistance to vulnerable families in the community. The mission is to provide these services in such a way that it strengthens families by helping them to become safer and financially self-sufficient. The agency provides financial assistance such as Food Stamps, Medicaid, Temporary Assistance for Needy Families (TANF) and serves children in the Foster Care System.

The two major program areas are Social Services (Child Welfare) and Economic Support. Social Services programs include programs such as Child Protective Services, Family Preservation, Foster Care and Adoption. The Economic Support programs include the Supplemental Nutritional Assistance Program (SNAP), Temporary Assistance for Needy Families, Family Medicaid and Adult Medicaid.

CCDFCS requested $208,600 for FY25, the same funding level as FY24.

FY25 Budget for CCDFCS is $208,600 as requested, & same as FY24 funding.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Department of Family & Children Services | 208,600 | 208,600 | 208,600 | 208,600 | 208,600 | - | 0.0% |
| | 208,600 | 208,600 | 208,600 | 208,600 | 208,600 | - | 0.0% |

**Clarke County Public Health Department** – Mission: to prevent disease, injury, and disability and promote health and well-being for all our residents, as well as to prepare for and respond to disasters. The Health Department collaborates with individuals, families, schools, hospitals and other medical providers, service agencies, and businesses to improve community health and enhance quality of life for everyone in Athens-Clarke County, especially those with limited resources to care.

The agency requested $946,354 for FY25, the same funding level as FY24.

FY25 Budget for the Health Department is $946,354 as requested, & same as FY24 funding.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Clarke County Public Health Department | 946,354 | 946,354 | 946,354 | 946,354 | 946,354 | - | 0.0% |
| | 946,354 | 946,354 | 946,354 | 946,354 | 946,354 | - | 0.0% |

# Quasi-Governmental Agencies

**Western Judicial Circuit Public Defender** – Mission: To provide legal representation for indigent persons charged with criminal offenses in all courts in ACC and Oconee counties (the Western Judicial Circuit). To ensure that the counties and State of Georgia satisfy their obligation to provide indigent criminal defense as required by the U.S. Supreme Court and state statute. To provide zealous and professional legal representation for accused indigent defendants in protection of their constitutional rights. To uphold the dignity and legitimacy of the local criminal justice system.

The agency's FY25 request totaled $2,359,156, which is $246,419, or 11.7%, above FY24 for the purpose of staff salary increases to be competitive for Assistant Public Defenders and increase employee retention.

FY25 Budget is $2,359,156, same as requested.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Western Judicial Circuit Public Defender | 1,894,124 | 1,980,122 | 2,112,737 | 2,359,156 | 2,359,156 | 246,419 | 11.7% |
| | 1,894,124 | 1,980,122 | 2,112,737 | 2,359,156 | 2,359,156 | 246,419 | 11.7% |

## Hotel/Motel Funded Agencies

During FY25, the 7% Hotel/Motel Tax is projected to generate approximately $5.8 million, an increase of 11.5% above the $5.2 million budgeted for FY24.

**Athens Convention & Visitors Bureau (CVB) & Classic Center Authority**

The Athens CVB mission is to be a proactive destination marketing organization charged with increasing the economic impact of the hospitality industry, with active involvement in tourism product development and workforce development. In FY25, Visit Athens will remain Always Open to new possibilities by leaning into opportunities to raise awareness of Athens as a destination to increase hotel occupancy and generate economic impact, particularly with the opening of the new Arena.

The Classic Center Authority seeks to enhance the quality of life in Athens-Clarke County by serving as the cultural, civic, and social center for the southeast and by generating maximum economic impact. A primary supporting goal is to achieve our predetermined revenue projections in the areas of operating driven income and hotel/motel tax (HTMT) that we assist to earn by attracting visitors and attendees to the Athens Community through our events.

The FY25 Budget includes the request of six of the seven percent, or 85.71%, of Hotel/Motel Tax collections to support the operations of Athens CVB and the Classic Center Authority consistent with the allocation stipulated in the February 2020 intergovernmental agreement between ACCGov and the Classic Center Authority.

The FY25 Budget includes $1,822,360 (equal to 31.42% of the tax) for Athens CVB and $3,148,820 (equal to 54.29% of the tax) for the Classic Center Authority. This total of $4.97M is an increase of $514.3K or 11.5% above FY24 budgeted levels.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Athens Convention & Visitors Bureau (CVB) | 816,920 | 1,319,640 | 1,633,840 | 1,822,360 | 1,822,360 | 188,520 | 11.5% |
| Classic Center Authority | 1,411,540 | 2,280,180 | 2,823,080 | 3,148,820 | 3,148,820 | 325,740 | 11.5% |
| | 2,228,460 | 3,599,820 | 4,456,920 | 4,971,180 | 4,971,180 | 514,260 | 11.5% |

## Special Programs/Special Revenue Fund

Project Safe – The mission of Project Safe is to end domestic violence through crisis intervention, ongoing supportive services, prevention and education, and systems changes advocacy. Financial support from ACCGov (through the 5% crime victims' fund) partially funds a legal advocate for outreach to survivors of domestic violence.

The goals of the project are:

1) Reach victims of domestic violence previously unaware of Project Safe services
2) Make contact at the earliest stage possible following an arrest
3) Connect with services and support tailored to the individual's needs

Project Safe requested $40,000 from the Special Programs Special Revenue Fund (the 5% Crime Victims' Assistance revenue), which is $9K, or 29%, above FY24 funding. The increase is to help address increasing cost of wages, benefits and higher caseloads.

FY25 Budget includes $40,000 for Project Safe as requested.

| | FY22 Budget | FY23 Budget | FY24 Budget | **FY25 Requested** | **FY25 Approved** | $▲ | %▲ |
|---|---|---|---|---|---|---|---|
| Project Safe | 26,000 | 31,000 | 31,000 | 40,000 | 40,000 | 9,000 | 29.0% |
| | 26,000 | 31,000 | 31,000 | 40,000 | 40,000 | 9,000 | 29.0% |

# Debt Service Requirements

Athens-Clarke County is currently well within the debt limits established under Georgia Law. Georgia Law limits a county's indebtedness to 10% of the assessed value of all taxable property located within the county. Only General Obligation Bonds, which are repaid by property tax revenues, fall under the legal debt limit. Revenue Bonds are to be repaid from specific revenue sources and do not fall under the legal debt limit.

Computation of Legal Debt Margin

| | |
|---|---|
| Estimated Net Assessed Value of Taxable Property | $ 7,612,235,100 [(1)] |
| Debt Limit (10% of Assessed Value) | $ 761,223,510 |
| Net Debt Applicable to Limit | $ 85,440,000 |
| Debt Margin | $ 675,783,510 |

[(1)] – Estimated Net Assessed Value of Taxable Property for 2024.

Below is a summary of the debt service obligations of Athens-Clarke County as of July 1, 2024. These obligations represent the annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through the issuance of debt. The following is a description of each obligation outstanding for FY25.

**General Obligation Bonds:**

2020 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 4% to 5%
- Maturity Date: 2031
- Original Principal Amount: $26,660,000
- July 1, 2024 Principal Outstanding: $18,380,000
- Funding Source: Anticipated SPLOST revenue

2021 Special Purpose Local Options Sales Tax Debt

- Purpose: Finance SPLOST projects in anticipation of revenues
- Interest Rate: 5%
- Maturity Date: 2031
- Original Principal Amount: $93,175,000
- July 1, 2024 Principal Outstanding: $67,060,000
- Funding Source: Anticipated SPLOST revenue

**Revenue Bonds:**

2012 Economic Development Authority (Caterpillar Project)

- Purpose: Construct infrastructure improvements for Caterpillar project
- Interest Rate: 2 to 5%
- Maturity Date: 2032
- Original Principal Amount: $5,475,000
- July 1, 2024 Principal Outstanding: $3,270,000
- Funding Source: General Fund Revenue

# Debt Service Requirements

2015 Water and Sewerage Revenue Bonds

- Purpose: Construct Water & Sewerage System and facility improvements and expansions
- Interest Rate: 1 to 5%
- Maturity Date: 2038
- Original Principal Amount: $210,140,000
- July 1, 2024 Principal Outstanding: $155,090,00
- Funding Source: Water and Sewer Service Fees

**Other Long Term Debt:**

2011 ADDA - Parking Deck Guaranteed Revenue Debt

- Purpose: Construct Downtown Parking Deck
- Interest Rate: 3.51%
- Maturity Date: 2026
- Original Principal Amount: $6,131,700
- July 1, 2024 Principal Outstanding: $1,037,200
- Funding Source: General Fund – Parking Fees

2020 MUNIS Software Project

- Purpose: Installation and Servicing of MUNIS Software.
- Interest Rate: 2.6%
- Maturity Date: 2027
- Original Principal Amount: $1,635,344
- July 1, 2024 Principal Outstanding: $736,966
- Funding Source: General Fund Revenue

2007 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund – Ph I)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2031
- Original Principal Amount: $14,772,863
- July 1, 2024 Principal Outstanding: $5,528,757
- Funding Source: Water and Sewer Service Fees

2009 Georgia Environmental Finance Authority (Clean Water State Revolving Loan Fund– Ph 2)

- Purpose: Interceptor sewer line projects
- Interest Rate: 3%
- Maturity Date: 2033
- Original Principal Amount: $4,469,301
- July 1, 2024 Principal Outstanding: $2,132,629
- Funding Source: Water and Sewer Service Fees

# Debt Service Requirements

2009 Airport Guaranteed Revenue Debt

- Purpose: Construct Executive Hangers at Ben-Epps Airport
- Interest Rate: 4.15%
- Maturity Date: 2029
- Original Principal Amount: $600,000
- July 1, 2024 Principal Outstanding: $150,000
- Funding Source: Airport Enterprise Fund – Rent from Executive Hangers

2019 Solid Waste Authority- Landfill Expansion Debt

- Purpose: Expand Landfill space
- Interest Rate: 2.5%
- Maturity Date: 2027
- Original Principal Amount: $4,765,989
- July 1, 2024 Principal Outstanding: $1,787,239
- Funding Source: Landfill Enterprise Fund - tipping fees

# FISCAL POLICIES

# OF

# ATHENS-CLARKE COUNTY, GEORGIA

**LAST REVISED BY MAYOR AND COMMISSION**

**ON JUNE 25, 2020**

## Operating Budget Policies

1. The Unified Government will finance all current expenditures with current revenues. The Unified Government will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The Unified Government will not use short-term borrowing to meet operating budget requirements.

2. The operating budget will provide for adequate maintenance of capital equipment and facilities and for their orderly replacement.

3. All Governmental Funds are subject to the annual budget process. Budgets will be prepared for Proprietary Funds (Enterprise and Internal Service) to establish fees and charges and control expenses.

4. The budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must equal total estimated expenditures for each fund.

5. All budgets will be adopted on a basis of accounting consistent with Generally Accepted Accounting Principles (GAAP). Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.

6. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.

7. The budget shall be adopted at the legal level of budgetary control which is the fund/department level (i.e., expenditures may not exceed the total for any department within a fund). Transfers of appropriations within a Department shall require only the approval of the Budget Officer. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of authorized positions shall require the approval of the Mayor and Chair and Commission in accordance with Section 7-408 of the Unified Government charter. Department heads and management personnel are directed to operate within budget limitations to prevent "emergency" situations.

8. The Unified Government will strive to include an amount in the General Fund budget approved by the Mayor and Chair and Commission (i.e., a line item for contingencies) for unforeseen (e.g., emergency type) operating expenditures. The amount of the contingency will be no more than 5% of the operating budget.

9. The Unified Government will integrate performance measurement and objectives and productivity indicators within the budget.

10. The Unified Government will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.

11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.

12. The Unified Government shall comply with all state laws applicable to budget hearings, public notices, public inspection, and budget adoption.

13. Enterprise and Internal Service fund budgets shall be self supporting whenever possible. Excess revenues of Enterprise funds shall not be transferred to other funds unless authorized in the Annual Budget.

## Capital Budget Policies

1. Capital projects will be undertaken to:

    A. Preserve infrastructure and public facilities.
    B. Promote economic development and enhance the quality of life.
    C. Improve the delivery of services.
    D. Preserve community and historical assets.
    E. Improve economically depressed areas and those with low and moderate income households.

2. The Unified Government will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. The Unified Government defines a capital project for inclusion in the CIP as any asset or project in excess of $30,000 with an estimated useful life of three years.

3. The Unified Government will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected and included in the operating budget where appropriate.

4. The Unified Government will develop a program to replace authorized vehicles and equipment without significant impact to the capital budget.

5. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

6. The balances of appropriations for capital projects will be designated by management at yearend and re-appropriated in the following years until the project is completed.

7. Proprietary Funds will depreciate capital assets in accordance with GAAP and all annual depreciation amounts available from earnings will be appropriated for replacement of existing capital plant and equipment.

8. Unreserved, undesignated fund balances for governmental funds should be used only for one time capital non-operating expenditures as appropriated by governing authority.

## Reserve Fund Policies

1. The Unified Government will strive to maintain a General Fund Unassigned Fund Balance at least equal to two months (16.8%) of annual General Fund operating expenditures plus transfers out to other funds. This Unassigned Fund Balance amount shall be created and maintained to:

    A. Mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures).
    B. Ensure stable tax rates.
    C. Provide a sufficient cash balance for current financial needs.

The conditions that warrant the use of Unassigned Fund Balance below the policy level include:

A. An economic downturn resulting in revenue receipts below budget.
B. An unforeseen catastrophic event.
C. One-time policy decision to meet a specific Commission determined need.

The Unified Government will replenish the Unassigned Fund Balance within two fiscal years through a means or combination of means approved by the Mayor and Commission.

2. The Unified Government will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.

3. The Unified Government will accumulate sufficient cash reserves in Enterprise Funds to equal three months of operating expenses to provide sufficient working capital without short-term borrowing.

4. In periods of economic decline and recessionary periods, the Unified Government will reduce expenditures and direct reserve funds using the following sequence of actions:

   A. Reduce or eliminate current year funding for the Capital Additions and Improvements Program;
   B. Reduce or eliminate current year funding for Capital Maintenance and Repair projects and fund essential Maintenance and Repair Projects;
   C. Utilize General Fund Unassigned Fund Balance to sustain essential services;
   D. And if necessary, reduce essential services

## Revenue Administration Policies

1. The Unified Government will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of an economic downturn.

2. The Unified Government will estimate its revenues by an objective analytical process in a prudent manner.

3. The Unified Government will follow a policy of paying for services with user charges when possible to reduce the reliance on taxes and other general revenue sources.

4. The Unified Government will aggressively seek public and private grants, contracts, and other outside sources of revenues for funding projects where appropriate.

5. The Unified Government will establish the levels of all user charges based on an analysis of the cost of providing the services. User charges will be evaluated annually.

6. The Unified Government will set fees charges for each Enterprise and Internal Service Fund, at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and requirements for future capital costs.

## Accounting, Auditing, & Financial Reporting

1. An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with GA. Code 36-81-7 and Section 7-411 of the charter.

2. The Unified Government will maintain a strong internal audit function to conduct: financial, operational, compliance, and performance audits.

3. The Unified Government will prepare a Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles (GAAP). The Unified Government will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program.

4. The Unified Government will establish and maintain a high degree of accounting practice, accounting systems will conform to Generally Accepted Accounting Principles.

5. The Unified Government will maintain accurate records of all assets to insure a high degree of stewardship for public property.

6. The Unified Government will develop an ongoing system of financial reporting to meet the needs of the governing authority, the manager, department heads, and the general public. Reporting systems will monitor the cost of providing services where possible. The reporting systems will promote budgetary control and comparative analysis.

## Debt Policies

1. The Unified Government will confine long-term borrowing to capital improvements and moral obligations.

2. The Unified Government will not use short-term debt for operating purposes.

3. The Unified Government will follow a policy of full disclosure on every financial report and bond prospectus.

4. General obligation debt will not be used for enterprise activities.

5. The Unified Government will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues, available fund balances, or other current sources of capital financing.

6. Enterprise Fund debt will be used only when revenues are sufficient to satisfy operating expenses and debt service requirements.

7. The Unified Government will limit the use of lease purchase and other short term debt when possible.

## Investment Policies

1. The Unified Government will maintain an aggressive program of investing all government funds under the direction of the Manager or designate.

2. All investments shall be made with consideration for environmental and human rights impact.

3. The investment program shall be operated based on the following principles, in the order listed.

   A. Legality - all investments comply with state and local laws.
   B. Safety - principal is protected from loss with secure investment practices and collateralization.

C. Liquidity - investments are readily convertible to cash when needed without losses.
D. Yield or Return on Investment - earnings are maximized without diminishing the other principles.

4. The investment program shall comply with all Georgia laws and federal/state regulations for investing public funds and safekeeping/security requirements.

5. The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.

6. The investment program should provide for a system of internal control over investments and timely financial reporting over investing activities.

## Purchasing Policies

1. It is the intent of the governing authority of the Unified Government of Athens-Clarke County, Georgia, to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the Unified Government. The administration of this system will comply with the highest ethical and fiscal standards and applicable laws.

2. The Manager shall be responsible for the operation of the Unified Government's purchasing system.

3. All departments and agencies of the Unified Government must utilize competitive bidding procedures, as specified in an ordinance adopted by Commission. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.

4. The Unified Government will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.

## ANIMAL SERVICES

| | Subject | Fee/Unit |
|---|---|---|
| 1 | Reclaiming a neutered or spayed dog or cat | $25 first impound;<br>$30 second impound;<br>$35 subsequent impounds |
| 2 | Reclaiming an intact dog or cat | First impound: $50 impound fee<br>Second impound: $100 impound fee<br>Third or subsequent impound: each impound fee after the first two is $25 more than the prior impound fee (i.e., third impound: $125 impmpound fee; fourth impound: $150 impound fee…) |
| 3 | Reclaiming community cats | $0 if the community cat is part of a registered colony at the time it is released to the caretaker<br>$10 if the community cat is not part of a registered colony at the time it is released to the caretaker |
| 4 | Reclaiming All Other Animals Including Livestock | $25 per animal |
| 5 | Boarding fee | $10 per day per animal after the day of impound, with a litter of puppies or kittens of nursing age charged as a single animal<br>$15 per day boarding fee if the animal has been impounded on a bite quarantine or neglect/cruelty case |
| 6 | Adoptions | $25 Special Event fee (Director has discretion on what the event is) ; $100 Adult large dogs; $150 dogs under six months and or 25lbs; $50 dogs in shelter over 30 days; $150 dogs from the RELEASHED Jail Dog Program; $25 adult cats; $50 kittens under six months; $25 livestock and exotic animals |
| 7 | Registering a Potentially Dangerous Dog, Dangerous Dog, or Vicious dog | $100<br>The registration fee for a potentially dangerous dog may be waived if the dog and his or her owner have no animal control infractions for a two-year period |
| 8 | Vet Services and Misc | $10 Microchip; $5 each core vaccination; $15 Rabies vaccination or voucher; $15 heartworm test or FIV/FelV Combo Test; $7 Dewormer, Heartworm Prevention or Flea Control |

| BEN EPPS AIRPORT | | |
|---|---|---|
| | **Subject** | **Fee / Unit** |
| | **Ramp Fees** | |
| 1 | Twin Piston - Small | $25 per aircraft |
| 2 | Twin Piston - Medium | $45 per aircraft |
| 3 | Twin Piston - Large | $125 per aircraft |
| | | |
| 4 | Turbo Prop - Small | $95 per operation |
| 5 | Turbo Prop - Medium | $115 per operation |
| 6 | Turbo Prop - Large | $140 per operation |
| | | |
| 7 | Jet - Small | $225 per operation |
| 8 | Jet - Medium | $275 per operation |
| 9 | Jet - Large | $625 per operation |
| 10 | Jet - Extra Large | $750 per operation |
| 11 | Jet - Air Force One | FREE |
| 12 | Helicopter | $40 per operation |
| | | |
| 13 | Airship Mooring Fee (Blimp) | $185 per night |
| | | |
| | **Overnight Fees** | |
| 14 | Twin Piston - Small | $25 per aircraft |
| 15 | Twin Piston - Medium | $45 per aircraft |
| 16 | Twin Piston - Large | $125 per aircraft |
| | | |
| 17 | Turbo Prop - Small | $95 per operation |
| 18 | Turbo Prop - Medium | $115 per operation |
| 19 | Turbo Prop - Large | $140 per operation |
| | | |
| 20 | Jet - Small | $225 per operation |
| 21 | Jet - Medium | $275 per operation |
| 22 | Jet - Large | $625 per operation |
| 23 | Jet - Extra Large | $750 per operation |
| 24 | Jet - Air Force One | FREE |
| 25 | Helicopter | $40 per operation |
| | | |
| 26 | Airship Mooring Fee (Blimp) | $185 per night |
| | | |
| | **Minimum Fuel Purchase to waive Ramp Fees based on current market prices - adjusted by Airport Director** | |
| 27 | Twin Piston - Small | 30 gallons |
| 28 | Twin Piston - Medium | 40 gallons |
| 29 | Twin Piston - Large | 100 gallons |
| | | |
| 30 | Turbo Prop - Small | 90 gallons |
| 31 | Turbo Prop - Medium | 125 gallons |
| 32 | Turbo Prop - Large | 150 gallons |
| | | |
| 33 | Jet - Small | 150 gallons |
| 34 | Jet - Medium | 200 gallons |
| 35 | Jet - Large | 650 gallons |
| 36 | Jet - Extra Large | 750 gallons |
| | | |
| 37 | Airship Mooring Fee (Blimp) | 60 gallons |
| | | |
| | **Landing Fees** | |
| 38 | Commercial Operations - Based on Max Gross Landing Weight | $2.80 per 1,000 lbs. |
| | | |

| BEN EPPS AIRPORT (continued) | | |
|---|---|---|
| | **Subject** | **Current Fee / Unit** |
| | **Baggage Handling Fees - Passenger Capacity** | |
| 39 | 20 | $600 per aircraft |
| 40 | 30 | $750 per aircraft |
| | | |
| | **Baggage Handling Fees - Passenger Capacity (continued)** | |
| 41 | 50 | $950 per aircraft |
| 42 | 70 | $1,250 per aircraft |
| 43 | 90 | $1,550 per aircraft |
| 44 | 125 | $2,075 per aircraft |
| 45 | 150 | $2,450 per aircraft |
| | | |
| | **Fuel Prices - Based on market prices - adjusted by Airport Director** | |
| 46 | Jet A Fuel | Market Price |
| 47 | AvGas Fuel | Market Price |
| 48 | Based Tenants Discount (below posted price) | AvGas - $0.25 / Jet - A $0.30 |
| 49 | Shell Contract Fuel (Jet A) | Market Price |
| 50 | Volume Discount 501 - 999 gallons (below posted price) | AvGas and Jet A - $0.20 |
| 51 | Volume discount 1,000+ gallons | AvGas and Jet A - $0.25 |
| | | |
| 52 | **After Hours Call Out Fee** | $400 per call out |
| 53 | **Commercial Terminal Meeting Room** | $120 per hour / 2 hour minimum |
| 54 | Table Rental | $5.00 per table per day |
| 55 | Chair Rental | $2.50 per chair per day |
| | | |
| | **Tie Down Fees - One night waived with multiple night stay with fuel purchase** | |
| 56 | Nightly | $25 per night |
| 57 | Monthly | $75 per month |
| | | |
| | **Airport Hangar Rental Monthly Rates - Based on market prices - adjusted by the Airport Director** | |
| 58 | Row C Hangars (20) | $351.34 per month (assuming 3% CPI) |
| 59 | Row D Hangars (12) | $270.15 per month (assuming 3% CPI) |
| 60 | Row F Hangars (12) | $280.76 per month (assuming 3% CPI) |
| 61 | Row G Hangars (4) | $439.80 per month (assuming 3% CPI) |
| 62 | Row E Hangars (2) | $740.57 per month (assuming 3% CPI) |
| 63 | Row B Hangars (19) | $414.73 per month (assuming 3% CPI) |
| 64 | Hangar C21 | $1,394.27 per month (assuming 3% CPI) |
| 65 | Hangar B20 | $1,394.27 per month (assuming 3% CPI) |
| 66 | Row A Hangars (4) | $1,611.28 per month (assuming 3% CPI) |
| 67 | Colvin Hangar | $6,000.00 |
| 68 | Falcon Hangar | $7,350 per month (assuming 5% CPI) |
| | | |
| | **Airport Hangar Rental Weekly Rates - Based on market prices - adjusted by the Airport Director** | |
| 69 | Hangars G, B, C, D, E, F (with/without fuel purchase) | $365/$318 per night |
| 70 | Hangars A, C21, B20 (with/without fuel purchase) | $822/$928 per night |
| 71 | Colvin Hangar (with/without fuel purchase) | $822/$928 per night |
| 72 | Falcon Hangar | $1,590/$1,723 per night |
| | | |
| | **Airport Hangar Rental Overnight Rates - Based on market prices - adjusted by the Airport Director** | |
| 73 | Hangars G, B, C, D, E, F (with/without fuel purchase) | $80/$106 per night |

| | | |
|---|---|---|
| 74 | Hangars A, C21, B20 (with/without fuel purchase) | $186/$239 per night |
| 75 | Colvin Hangar (with/without fuel purchase) | $371/$424 per night |
| 76 | Falcon Hangar | $371/$424 per night |
| | | |
| | **Ground Power Unit (GPU) Fee** | |
| 77 | Engine Start (waived with fuel purchase) | $50 per start |
| 78 | Per Hour (Waived with fuel purchase) | $100 per hour |

## BEN EPPS AIRPORT (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Towing Fee** | |
| 79 | Single Engine | $30 per tow |
| 80 | Twins | $35 per tow |
| 81 | Any aircraft larger than a twin | $50 per tow |
| 82 | Airplane Lavatory Cleaning Fee | $225 per service |
| 83 | Airplane Lavatory Cleaning Fee (for based aircraft) | $125 per service |
| 84 | Air Stair Fee | $375 per service |
| 85 | Unimproved Land Lease Rate (no utilities) | $0.42 per square foot |
| 86 | Improved Land Lease Rate (with utilities) | $0.48 per square foot |
| 87 | Aircraft Rescue and Fire Fighting Standby Fee | $300.00 |

## BUILDING INSPECTION

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Permits** | |
| 1 | Building Permit | $80 plus $3 per $1000 of valuation |
| 2 | Electrical Permit | $80 plus $2 per circuit |
| 3 | Plumbing Permit | $80 plus $2 per fixture |
| 4 | Mechanical Permit | $80 plus $2 per supply and return |
| 5 | Gas Permit | $80 plus $2 per fixture |
| 6 | Plan Submittal Fee | $375 for project or changes valued $10,000 or less; Project values or changes over $10,000 have fee of $500 for up to 50 plan sheets plus $2 per sheet over 50 sheets |
| 7 | Plan Review Changes To Approved Submittal Fees (CTA) | Escalating $375 base fee increase added to compounding base fee for CTAs if proposed changes are $10,000 or less in value. (e.g. $375 base fee for 1st CTA, $750 for 2nd, $1,125 for 3rd, etc.) If proposed changes are over $10,000, base fee is $500 and would increase incremental by $500 for additional CTA's for the same project. Base fees compound separately for Site CTAs and Building CTAs. |
| 8 | CTA Trade Review Fee | $80 per trade |
| 9 | Plan Review Fee | One-half building permit fee ($80 minimum) |
| 10 | Demolition Permit | $80 |
| 11 | Demolition Permit - Central Business District | $130 |
| 12 | Swimming Pool Permit | $250 per pool flat fee |
| 13 | Temporary Certificate of Occupancy | $100 |
| 14 | Temporary Building Permit | $80 |
| 15 | Class A Manufactured Home Permit | $80 plus $3 per $1000 of valuation |
| 16 | Class B Manufactured Home Permit | $80 |
| 17 | Manufactured Home Pre-Moving Inspection | $80 plus $0.45 per mile |
| 18 | Building Relocation Permit | $100 |
| 19 | Fire Protection Systems (sprinkler) Permit | $80 |
| 20 | Private water and sewer system Permit | $80 each |
| | | |
| | **Inspection Fees (applies to all inspection types)** | |
| 21 | First Trip | $35 |
| 22 | Second Trip | $50 |
| 23 | Third and subsequent trips | $75 |
| | | |
| | **Other Mechanical Permits** | |
| 24 | Duct work Repair | $80 |
| 25 | Exhaust over one HP | $80 each ehaust fan |
| 26 | Freestanding Unit | $80 plus $2 each unit |
| 27 | Floor Furnace | $80 plus $2 each unit |
| 28 | Wall Furnace | $80 plus $2 each unit |
| 29 | Steam System | $80 plus $2 each radiator |
| 30 | Refrigeration | $80 plus $2 per ton |
| 31 | Grease/Vent Hoods | $80 plus $80 per hood |
| 32 | Incinerator | $80 per unit |
| 33 | Fireplaces and Wood Stoves | $80 per unit |
| 34 | Construction Board of Appeals Hearing | $250 |
| 35 | After hours inspection fee | $80 per hour (2 hour minimum) |
| 36 | Work without permit fee | Double normal permit fee |
| 37 | Secured Structure | $250 |
| 38 | Temporary Secured Structure | $50 |
| 39 | Signs | $80 plus $10 per $1000 of valuation |

| BUILDING INSPECTION (continued) | | |
|---|---|---|
| | **Subject** | **Current Fee / Unit** |
| 40 | Copies | $0.25 per page |
| 41 | Temporary Signs | $30 |
| 42 | Construction Valuation Table | See Exhibit A at end of fee schedule |

## CENTRAL SERVICES

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Special Events** | |
| 1 | Application Fee | $25.00 |
| 2 | Emergency Review Fee (less than 60 days review) | $125 |
| 3 | Beer and/or Wine Special Outdoor Café Area or Festival Zone | $150 (up to 150 people); $300 (up to 300 people); $600 (festival zone) |
| 4 | Home-brew Special Event | $50.00 |
| | | |
| | **Special Sales** | |
| 5 | Farmer's Market (assigned locations) | $100.00 |
| 6 | Mobile Food Vendor Unit | $515.00 |
| 7 | Street Merchant Assigned Location | $150 per trimester |
| 8 | Sidewalk Sale | $50 |
| 9 | Individual Merchant Identification/Badge | $20.00 |
| 10 | Replacement Merchant Identification/Badge | $15.00 |
| | | |
| | **Sidewalk Cafes** | |
| 11 | Annual Permit Fee | $100 + $1.50/S.F. |
| | | |
| | **Publication Racks** | |
| 12 | Annual Permit Fee | $225/rack<br>(starting Jan 1, 2025) |
| | | |
| | **Public Use of Government Facilities** | |
| 13 | Application Fee | $25 |
| 14 | Security Fee | $25 (if after normal operating hours) |
| 15 | Utility Fee | $5/hr (if after normal operating hours) |
| 16 | Cleanup/Damage Deposit | $25 (1-25 people) / $50 (26-50 people) / $100 (51+ people)<br>$50 (26-50 people);<br>$100 (51+ people) |
| | | |
| | **On-Street Parking** | |
| 17 | Parking Meters | $2.00 / Hour |
| 18 | Downtown construction permit parking | $10/space /day; $75 for violation |
| 19 | Legal Parking Zone Violation - Expired Meter or Display Ticket | $20.00 |
| 20 | Legal Parking Zone Violation - Overtime Parking | $25.00 |
| 21 | Legal Parking Zone Violation - Loading Zones | $75 |
| 22 | Illegal Parking - No Parking Zone | $75 |
| 23 | Illegal Parking - In Disable Person Space | $300 |
| 24 | Illegal parking - Parking on Sidewalk | $50 |
| 25 | Illegal Parking -Parking Outside of Designated Space line | $75 |
| 26 | Illegal Parking - Double Parking | $75 |
| 27 | Illegal Parking - During CBD Restricted Times | $35 |
| 28 | Illegal Parking - Fire Lane | $75 |
| 29 | Illegal Parking - Violation of Posted Sign - ACCGov Property | $75 |
| 30 | Illegal Parking - Improper Parking in Space Designated for Electric Vehicle Charging | $75 |
| | | |
| | **Parking Decks & Surface Lots** | |
| 31 | All Decks - Hourly Parking (subject to time limits) | $1.50 / Hour |
| 32 | All Decks - Monthly Keycard Pass | $85/month |
| 33 | All Decks - Monthly Keycard Pass (downtown employees) | $65/month |

| | | |
|---|---|---|
| 34 | All Decks - UGA Football Game Days | $40.00 |

## CENTRAL SERVICES (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| 35 | Courthouse Deck - Arrive after 5pm and leave before 7am | $10 |
| 36 | Courthouse Deck - Arrive after 5pm and leave after 7am | $15 |
| 37 | All Decks - Maximum Daily Fee | $15 |
| 38 | Downtown Surface Lots 1-3 | $45/month |
| 39 | Downtown Surface Lots 1-3 (downtown employees) | $35/month |
| | | |
| | **Parklet Program** | |
| 40 | Initial application fee | $100 |
| 41 | Annual application renewal fee | $50 |
| 42 | Qarterly fee for the first two parking spaces utilized | $500 |
| 43a | Quarterly fee for the third space | $1,200 |
| 43b | Quarterly fee for the fourth space | $1,300 |
| 44 | Fee for required signage next to bike lane | $100 |
| 45 | Expense to modify public property for the use of a parklet | At cost |

## CORRECTIONS: Diversion Center/Transition Center

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Routine Fees** | |
| 1 | Registration Fee (one-time per sentence) | $50.00 |
| 2 | Room & Board (based on income) billed weekly | $90 - $130 |
| 3 | Parking Permit (one-year period) | $25.00 |
| 4 | Staff Transportation to/from work (one-way) | $10.00 |
| | | |
| | **Disciplinary Report Fees** | |
| 5 | Administration Fee (per guilty finding) | $4.00 |
| 6 | Possession of a cellular or wireless device, or a device associated with a wireless communication device (inside the guard lines) (Fee set by Dept. of Corrections) | $100.00 |
| 7 | Positive drug screen, or possession of drugs or a drug-related item (Fee set by Dept. of Corrections) | $200.00 |
| 8 | Positive alcohol screen, or possession of alcohol (Fee set by Dept. of Corrections) | $100.00 |
| 9 | Escape Fee (Fee set by Dept. of Corrections) | $200.00 |
| | | |
| | **Other Department Services** | |
| 10 | Drug Test (Lab cost) | $15.00 |
| 11 | Bus Ticket - single ride (Transit System Fee) | $0.00 |
| 12 | Medical Call/Prescription Refill (Fee set by Dept. of Corrections) | $5.00 |
| 13 | Jail Meal Tray - Regular Diet | $2.10 |
| 14 | Jail Meal Tray - Special Diet | $2.30 |

## FINANCE

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Alcohol License and Permit Fees** | |
| 1 | Class A - Retail Liquor Package | $5,000.00 |
| 2 | Class B - Retail Beer Package | $1,000.00 |
| 3 | Class C - Retail Wine Package | $1,000.00 |
| 4 | Class D - Retail Liquor by the Drink (1) | $1,500.00 |
| 5 | Class E - Retail Beer by the Drink (1) | $450.00 |
| 6 | Class F - Retail Wine by the Drink (1) | $450.00 |
| 7 | Class G - Wholesale Liquor | $5,000.00 |
| 8 | Class H - Wholesale Beer | $1,140.00 |
| 9 | Class I - Wholesale Wine | $1,140.00 |
| 10 | Class J - Licensed Alcoholic Beverage Caterer | $600.00 |
| 11 | Class K - Brewer, Manufacturer or Malt Beverages Only | $2,600.00 |
| 12 | Class L - Brew Pub Operator | $600.00 |
| 13 | Class M - Broker | $600.00 |
| 14 | Class N - Importer | $600.00 |
| 15 | Class O - Hotel In-Room Service Liquor, Beer, and Wine | $600.00 |
| 16 | Class P - Manufacturer of Wine Only | $600.00 |
| 17 | Class Q - Manufacturer of Distilled Spirits Only | $5,000.00 |
| 18 | Sunday Sales Permit Fee | $0.00 |
| 19 | Wine Tasting Permit Fee | $250.00 |
| 20 | Growler Tasting Permit Fee | $250.00 |
| 21 | After Hours Service Permit Application Fee | $60.00 |
| 22 | Temporary Non-Profit Alcohol Permit Fee | $50.00 |
| 23 | New Application Fee | $400.00 |
| 24 | Change of Ownership/Management Application Fee | $100.00 |
| | | |
| | **Alcohol License Late Renewal Payment Penalties** | |
| 25 | November 1st to November 15th | $200.00 |
| 26 | November 16th to November 30th | $300.00 |
| 27 | After December 1st | 20% of annual license fee but no less than $500, whichever is greater |
| | **Occupation Tax Certificate (OTC) and Regulatory Fees** | |
| | **Number of Employees (annually)** | |
| 28 | 0 -1 | $50.00 |
| 29 | 2-3 | $131.00 |
| 30 | 4 - 6 | $327.00 |
| 31 | 7 -10 | $540.00 |
| 32 | 11-15 | $780.00 |
| 33 | 16-20 | $959.00 |
| 34 | 21-35 | $1,229.00 |
| 35 | 36-50 | $1,649.00 |
| 36 | 51-75 | $2,038.00 |
| 37 | 76-100 | $2,578.00 |
| 38 | 101-150 | $3,058.00 |
| 39 | 151-250 | $3,567.00 |
| 40 | 251 and over | $3,957.00 |
| 41 | OTC Late Payment Penalty & Interest (State Regulated) | 10% of amount due + 1.5% monthly interest |
| 42 | Administrative Fee | $50.00 annually |
| 43 | Professional Services OTC (State Regulated) | $400.00 |
| 44 | Nude Performances | $200 new/$150 renewal |
| 45 | Massage Parlors | $200 new/$150 renewal/$20 annual individual permit |

| | | |
|---|---|---|
| 46 | Pawnbrokers | $100.00 new/$75.00 renewal |
| 47 | Itinerant Merchant | $75.00 |

## FINANCE (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| 48 | Insurance Company OTC (doing business in county) (State Regulated) | $150.00 |
| 49 | Insurance Company owned branch location (State Regulated) | $35 per branch in excess of one location |
| 50 | Independent Insurance Agencies / Brokers (State Regulated) | $35.00 each branch |
| 51 | Loan Companies that sale, offer, solicit or take applications for insurance in connection with loans (State Regulated) | $10.00 or 35% of the company license fee, whichever is greater, per location per year |
| 52 | Trade and Merchandise Shows (Promoters or Operators) | $200.00 per event |
| 53 | OTC Telephone Tax | 3% of recurring local service revenues (paid quarterly) |
| | | |
| | **Other Taxes** | |
| 54 | Financial Institutions Tax (State Regulated) | Greater of 0.25% of gross receipts or $1,000 |
| 55 | Insurance Premium Tax (State Regulated) (Collected and Remitted by State Insurance Commissioner) | 1% Premium Tax for life, accident and sickness insurance policy gross direct premiums / 2.5% Premium Tax for all other gross direct premiums |
| | **Excise Taxes** | |
| 56 | Mixed Drink Consumption on Premises (State Regulated) | 3% gross sales of distilled spirits |
| 57 | Hotel Motel (State & Local Regulated) | 7% of Taxable Sales |
| 58 | Motor Vehicle Rentals (State Regulated) | 3% of Taxable Sales |
| | | |
| | **Wholesale Excise Tax (State Licensed Wholesalers)** | |
| 59 | Malt Beverage (including Breweries) (State Regulated) | 5 Cents per 12 oz. container/$6.00 per 15 1/2 gallon barrel/$12.00 per 31 gallon barrel |
| 60 | Wine (State Regulated) | 22 Cents per Liter |
| 61 | Liquor (State Regulated) | 22 Cents per Liter |
| | | |
| | **Franchise Fees** | |
| 62 | Cable & Video Services (State Regulated) | 5% of gross revenue |
| 63 | Electric (EMC) | 4% of gross sales in county / annual |
| 64 | Electric (GA Power) - Regulated by Public Service Commission | Paid Annually |
| 65 | Gas (Southern Company) - Regulated by Public Service Com. | quarterly |
| | | |
| | **Other Fees** | |
| 66 | Returned Checks | $20.00 |

## FIRE & EMERGENCY SERVICES

| | Subject | Current Fee / Unit |
|---|---|---|
| 1 | Changes To Approved Review Fee | Projects under 10,000 sqft: $150.00 flat fee.<br>Projects over 10,000 sqft: $0.015 per square foot |

## LEISURE SERVICES

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Rental Fees** | |
| | **Facility Rentals and Admissions** | |
| 1 | Bank of 3 Tennis Courts | $24.00 / Per Hour |
| 2 | Outdoor Basketball Courts | $16.00 / Per Hour |
| 3 | Cleaning Deposit - Indoor Space No Kitchen | $75 |
| 4 | BBQ Building/Picnic Shelter--Medium | $100.00 / 8 Hour Block |
| 5 | BBQ Building/Picnic Shelter--Medium | $90.00 / 8 Hour Block |
| 6 | Campfire Ring | $20.00 / 8 Hour Block |
| 7 | Concession Stand | $100.00 / Per Day |
| 8 | Conference Room/Multi-Purpose Room/Classroom | $20.00 / Per Hour - 2 hr. min |
| 9 | Dance Center Presentation Hall | $100.00 / Per Hour - 2 hr. min |
| 10 | Dance Studios | $50.00 / Per Hour - 2 hr. min |
| 11 | Dance Center Lobby | $25.00/Per Hour - 2 hr. min. |
| 12 | Exhibit Hall - SCNC | $100.00/ Per Hour - 2 hr. min. |
| 13 | Full Classrooom - SCNC | $50.00/ Per Hour - 2 hr. min. |
| 14 | Sandy Creek Park Admission | $2.00 per person |
| 15 | Sandy Creek Park Horse Admission | $2.00 per horse |
| 16 | Sandy Creek Park Pass | $50 resident/$75 non-resident |
| 17 | Sandy Creek Park Dog Park Reservation | $1.00 / Per Hour Per dog |
| 18 | Sandy Creek Park Dog Park Punch Card | $10 for 12 punches |
| 19 | Sandy Creek Park Disc Golf Play | $1.00 per person |
| 20 | Sandy Creek Park Disc Golf Punch Card | $10 for 12 punches |
| 21 | Gymnasium | $50.00 / Per Hour - Athletic Use |
| 22 | Gymnasium | $75.00 / Per Hour - Non-Athletic |
| 23 | Kitchen | $100.00 / Per Day |
| 24 | Large Multi-Purpose Room | $50.00 / Per Hour - 2 hr. min |
| 25 | Multi-Purpose Fields | $50.00 / 4 Hour Block |
| 26 | Multi-Purpose Fields | $100.00 / 8 Hour Block |
| 27 | Outdoor Classroom--Special Event - SCNC | $40.00 / 4 Hour Block |
| 28 | Outdoor Classroom--Special Event - SCNC | $60.00 / 8 Hour Block |
| 29 | Pavilion/Community Building | $225.00 / 8 Hour Block |
| 30 | Picnic Shelter--Small | $50.00 / 4 Hour Block |
| 31 | Picnic Shelter--Small | $75.00 / 8 Hour Block |
| 32 | Quinn Hall | $75.00 / Per Hour - 2 hr. min |
| 33 | Quinn Hall-Damage Deposit | $250.00 / Per Rental |
| 34 | Recreation Hall | $150.00 - 2 hr. min / $75.00 each add. Hr. |
| 35 | Softball/Soccer Fields | $100.00 / 4 Hour Block |
| 36 | Softball/Soccer Fields | $150.00 / 8 Hour Block |
| 37 | Tennis Courts | $8.00 / Per Hour |
| 38 | Tennis Center Whole Complex | $200.00 / Per Day |
| 39 | Walker Hall Complex | $150.00 - 2 hr. min / $75.00 each add. Hr. |
| 40 | Pool Pass Family of 4 | $40.00 / Season |
| 41 | Pool Pass - Single | $20.00 / Season |
| 42 | Pool Pass - Daily | $1.00 |
| 43 | Lyndon House Open Studio Pass | $65.00 / month |
| | | |

## LEISURE SERVICES (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Morton Theatre** | |
| 44 | Morton Theatre Conference Room | $30.00 / Per Hour, Per Day with Event Rental |
| 45 | Morton Theatre Conference Room Mon-Friday without event rental, 8:00 AM - 4:00 PM | $30.00 / Hour, 2-hour minimum |
| 46 | Morton Theatre Conference Room Evenings and Weekends without event rental | $50.00 / Hour, 4-hour mimimum |
| 47 | Morton Theatre E. D. Harris Pharmacy - With Theatre Rental | $90/Production Rental |
| 48 | Morton Theatre E. D. Harris Pharmacy - Mon-Thurs, 8:00 AM - 4:00 PM | $170.00 - Four Hour Block / $40 additional hour |
| 49 | Morton Theatre E. D. Harris Pharmacy - Evenings and Weekends | $225.00 - Four Hour Block / $55 additional hour |
| 50 | E.D. Harris Pharmacy Additional Hours from: 11:00 PM - 8:00 AM | $85 / hour |
| | | |
| | **Morton Theatre / Auditorium** | |
| 51 | Auditorium Full Day Rate: Mon-Wed, 9:00 AM - 11:00 PM | $575.00 |
| 52 | Auditorium Full Day Rate: Thu-Sun, 9:00 AM - 11:00 PM | $770.00 |
| 53 | Auditorium Half-Day Rate, Evening Hours: Mon-Wed, 4:00 PM - 11:00 PM | $550.00 |
| 54 | Auditorium Half-Day Rate, Evening Hours: Thu-Sun, 4:00 PM - 11:00 PM | $640.00 |
| 55 | Auditorium Half-Day Rate, Matinee Hours: Mon-Wed, 9:00 AM - 4:00 PM | $440.00 |
| 56 | Auditorium Half-Day Rate, Matinee Hours: Thu-Sun, 9:00 AM - 4:00 PM | $500.00 |
| 57 | Auditorium NON EVENT USE- Matinee Hourly Rate: Mon-Wed, 9:00 AM - 4:00 PM | $80 / Hour, 4-hour minimum |
| 58 | Auditorium NON EVENT USE- Evening Hourly Rate: Mon-Wed, 4:00 PM - 11:00 PM | $90 / Hour, 4-hour minimum |
| 59 | Auditorium NON EVENT USE- Matinee Hourly Rate: Thu-Sun, 9:00 AM - 4:00 PM | $90 / Hour, 4-hour minimum |
| 60 | Auditorium NON EVENT USE- Evening Hourly Rate: Thu-Sun, 4:00 PM - 11:00 PM | $100 / Hour, 4-hour minimum |
| 61 | Hourly Rate - Additional Hours, 11:00 PM-9:00 AM | $150.00 / Per Hour rounded up |
| | | |
| | **Lyndon House Arts Center** | |
| 62 | Atrium | $280.00 / Per Hour - 2 hr. min |
| | | $70.00 each additional hr. |
| 63 | Lounge | $60.00 / Per Hour - 2 hr. min |
| | | $15.00 each additional hr. |
| 64 | Multi-Purpose Room | $90.00 / Per Hour - 2 hr. min |
| | | $20.00 each additional hr. |
| 65 | Terrace & Back Lawn | $120.00 / Per Hour - 2 hr. min |
| | | $30.00 each additional hr. |
| 66 | Ware-Lyndon House Front Lawn & Garden | $120.00 / Per Hour - 2 HR Min |
| | | $30.00 each additional hr. |
| 67 | Kitchen | $100.00 / Flat fee when added to any other room |
| 68 | Wedding Package | $600.00 / Per Hour - 2 hr. min $145 each add. hr. |
| | | |

## LEISURE SERVICES (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Birthday Party** | |
| 69 | Party Packages | $80.00 - $200.00 |
| | | |
| | **Equipment Rentals** | |
| 70 | Special Event 10 Chairs | $25.00 / Per Day + Delivery Fee |
| 71 | 10'x10' Tent | $60.00 / Per Day + Delivery Fee |
| 72 | Special Event 20'x20' Tent | $110.00 / Per Day + Delivery Fee |
| 73 | Special Event 25 Barricades | $50.00 / Per Day + Delivery Fee |
| 74 | Special Event 4'x8'x16' Stage Platforms | $20.00 / Per Unit |
| 75 | Special Event 5 Tables | $25.00 / Per Day + Delivery Fee |
| 76 | Morton Theatre Bleached White Backdrop | $30.00 / Per Event |
| 77 | Sandy Creek Park Canoes/Kayaks | $15.00 / Per Day |
| 78 | Sandy Creek Park Canoes/Kayaks | $8.00 / Per Hour / $2 each add hr. |
| 79 | Morton Theatre Concert Baby Grand | $250/Day; Includes 1 Tuning |
| 80 | SCNC Discovery Box | $5.00 / 2 Weeks |
| 81 | Morton Theatre DLP Projector | $50.00 / Per Day |
| 82 | Morton Theatre Drum Kit with Cymbals | $120 / Per Day |
| 83 | Morton Theatre Follow spots | $30.00 / Per Unit Per Day |
| 84 | Morton Theatre Gobos | $15.00 / Per Item |
| 85 | Morton Theatre Handheld Wireless Microphone | $30.00 / Per Unit Per Day |
| 86 | Morton Theatre Marley Floor | $50.00 / Production Rental |
| 87 | Morton Theatre Mirror (Disco) Ball | $30.00 / Production Rental |
| 88 | Morton Theatre Mobile Sound System | $120.00 / Production Rental |
| 89 | Special Event Mobile Stage | $800.00 / Per Day / with Set-Up |
| 90 | Special Event Mobile Stage Damage Deposit | $200.00 |
| 91 | Special Event Stage Extension - 4x16 | $330.00 / Per Day / with Set-Up |
| 92 | Tennis Ball Machine | $10.00 / Per Hour |
| 93 | Morton Theatre Electric Piano | $100.00/Production Rental |
| 94 | Morton Theatre Upright Piano | $150.00 / Per Day |
| 95 | Morton Theatre Wireless Body Microphone | $30.00 / Per Unit Per Day |
| 96 | Morton Theatre Cocktail Tables | $10/Unit |
| 97 | Morton Theatre Cinema Style Movie Screen | $50/Day |
| 98 | Morton Theatre Forklift | $10/hour |
| 99 | Morton Theatre Lighting Upgrade: Moving Lights | $100/Production Rental |
| 100 | Morton Theatre Livestream Package | $350/Production Rental |
| 101 | Morton Theatre Table Linens | $20/item |
| | | |
| | **Special Events** | |
| 102 | Alcohol Fee-Indoor Event | $50.00 / 50 Attendees or Less |
| 103 | Alcohol Fee-Indoor Event | $150.00 / 51 Attendees or More |
| 104 | Alcohol Fee-Outdoor Event | $150.00/ < 2000 SF Serving Area |
| 105 | Alcohol Fee-Outdoor Event | $300.00/ < 4000 SF Serving Area |
| 106 | Electricity | $10 / Per Hour |
| 107 | Event Staffing--After Regular Hours/Holiday/Weekend | $40.00 / Per Staff Per Hour |
| 108 | Event Staffing--During Regular Hours | $25.00 / Per Staff Per Hour |
| 109 | Field Lights | $25.00 / Per Hour Per Field or Bank |
| 110 | Field Prep | $25.00 / Per Staff Per Hour |
| 111 | Special Event Application Fee | $25.00 / Per Event |
| 112 | Special Event Impact Fees | $100 - $1500 / Per Event/Size/Location |
| 113 | Technician Support | $20 - $45/hour |
| 114 | Outdoor Movie Screen Package - ACCGov only | $1,000/ 5 hrs/ $125.00 ea. Add. Hr. |
| 115 | Delivery/Setup/Breakdown Fee Evening/Holiday/Weekend | $40.00 / Per Staff Per Hour - $50/Hr after 4 hours |
| 116 | Delivery/Setup/Breakdown Fee M-F 7:00 AM - 3:00 PM | $25.00 / Per Staff Per Hour |

## LEISURE SERVICES (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Program Fees** | |
| | **Note: Non-resident charges for programs are 150% of fee listed, rounded up to the nearest dollar.** | |
| | **Team Sports** | |
| 117 | Adult Athletic Leagues | $100.00 - $500.00 / Season |
| | | |
| | **Adult** | |
| 118 | Athletic Programs - Adults | $10.00 - $60.00 |
| 119 | Performing Arts Programs - Adults | $35.00 - $115.00 |
| 120 | Visual Arts Program - Adults | $25.00 - $130.00 |
| 121 | General Recreation & Nature Programs - Adults | $0.00 - $40.00 |
| 122 | Lyndon House Open Studio Membership | $65 - $335 |
| | | |
| | **All Ages** | |
| 123 | Family Programs | $2.00 - $35.00 |
| | | |
| | **Youth** | |
| 124 | Athletic Leagues - Youth | $65.00 / Season |
| 125 | Athletic Programs - Youth | $5.00 - $65.00 |
| 126 | Gymnastics Programs | $35.00 - $140.00 |
| 127 | Competitive Gymnastics | $60 - $120 / Month |
| 128 | General Recreation and Nature Programs - Youth | $0.00 - $60.00 |
| 129 | Performing Arts Programs - Youth | $5.00 - $115.00 |
| 130 | Visual Arts Programs - Youth | $15.00 - $65.00 |
| 131 | Holiday Programs | $0.00 - $10.00 |
| 132 | Outreach Programs - Nature Center and Bear Hollow | $0.00 - $150.00 |
| | | |
| | **Special Event Programs** | |
| 133 | Department Special Events | $0.00 - $10.00 Admission Fee |
| 134 | Leisure Services Community-Wide Events | $0.00 - $10.00 Admission Fee |
| 135 | Performance Admission | $0.00 - $25.00 |
| | | |
| | **Youth Summer Camps** | |
| 136 | Mini Camps | $15 - $90 / week |
| 137 | Day Camps | $40 - $175 / week |
| | | |
| | **Merchandise for Sale** | |
| 138 | Merchandise for Sale | $1.00 - $50.00 |

| PLANNING | | |
|---|---|---|
| | **Subject** | **Current Fee / Unit** |
| | **General Business** | |
| 1 | Community Garden Application | $50.00/$10 renewal |
| 2 | Home Occupation Application | $20.00 |
| 3 | Neighborhood Notification Registration Form | $0.00 |
| 4 | Prescribed Grazing Application | $20.00 |
| 5 | Sign Review Application | $25.00 |
| | | |
| | **Construction/Development** | |
| 6 | Incremental CTA Base Fee | Escalating $375 base fee increase added to compounding base fee for CTAs if proposed changes are $10,000 or less in value. (e.g. $375 base fee for 1st CTA, $750 for 2nd, $1,125 for 3rd, etc.) If proposed changes are over $10,000, base fee is $500 and would increase incremental by $500 for additional CTA's for the same project. Base fees compound separately for Site CTAs and Building CTAs. |
| 7 | Changes to Approved - Planning Department Review Fee | $55 per Planning review |
| 8 | Changes to Approved TMP Review Fee | 65 |
| 9 | Concept Review | $55.00 |
| 10 | Demolition / Relocation Review - Non-Exempt | $90.00 |
| 11 | Demolition / Relocation Review - Exempt | $25.00 |
| 12 | Environmental Areas Permit | $25.00 |
| 13 | Planning Department Inspection | $50.00 |
| 14 | Plans Review Application / Plans Review Handbook | See Plans Review Fee Calculator |
| 15 | Revision Submittal Form | $25.00 (except plans review) |
| 16 | Timber Harvesting Notification | $0.00 |
| 17 | Tree Management Plan Application | $65.00 |
| 18 | Telecommunication Facility Registration | $35.00 |
| 19 | Temporary Telecommunication Facility Permit | $105.00 |
| 20 | Zoning Permit - new single family & additions over 50% | $80.00 |
| 21 | Zoning Permit - all other work | $25.00 |
| 22 | Billboard Application | $25.00 |
| | | |
| | **Plats/Subdivisions** | |
| 23 | Preliminary Plat | $100 plus $10 per lot |
| 24 | Final Plat - Four lots or less | $75 plus $10 per lot |
| 25 | Final Plat - More than four lots | $150 plus $10 per lot |
| 26 | Subdivision Site Review | See Plans Review Fee Calculator |
| | | |
| | **Boards & Commissions** | |
| 27 | Appeals of Appointed Board Rulings | $150.00 |
| | | |
| | **Hearings Board** | |
| 28 | Variance - Community Tree Management | $225.00 |
| 29 | Variance - Flood Protection | $225.00 |
| 30 | Variance - Flood plain & Riparian Buffer Areas | $225.00 |
| 31 | Variance - Signs | $225.00 |

| PLANNING (continued) | | |
|---|---|---|
| | **Subject** | **Current Fee / Unit** |
| | **Hearings Board (continued)** | |
| 32 | Variance - Zoning & Development Standards | $225.00 |
| 33 | Variance - Storm Water Management Standards | $225.00 |
| | | |
| | | |
| 34 | Variance - Waiver - Forest Management Activity | $225.00 |
| | | |
| | **Historic Preservation Commission** | |
| 35 | Certificate of Appropriateness - Staff Review | $25.00 |
| 36 | Certificate of Appropriateness - Minor Projects | $55.00 |
| 37 | Certificate of Appropriateness - Major Projects | $505.00 |
| 38 | Conceptual Preliminary Design Review | |
| 39 | Historic Preservation Tax Freeze Application | |
| | Certificate of Appropriateness - Moderate | $155.00 |
| | **Planning Commission** | |
| 40 | Planned Development Application | $1,600.00 |
| 41 | Rezone Application - Type I | $1,300.00 |
| 42 | Rezone Application - Type II | $650.00 |
| 43 | Special Use Application - Type I | $1,350.00 |
| 44 | Special Use Application - Type II | $850.00 |
| 45 | Variance Application | $225.00 |
| 46 | Alternative Compliance Application - Type III | $150.00 |
| 47 | Concept Review Application - Type III | $150.00 |
| 48 | Administrative Action Application | $50.00 |
| 49 | Pre-Application Conference | $0.00 |
| | | |
| | **Prints/Copies/Maps** | |
| | **Copies** | |
| 50 | 8 1/2 X 11 inch, black & white | $0.25 |
| 51 | 8 1/2 x 14 inch, black & white | $0.50 |
| 52 | 11 x 17 inch, black & white | $0.50 |
| | | |
| | **GIS Data Viewer Prints** | |
| 53 | 8 1/2 x 11 inches | $0.25 |
| 54 | 8 1/2 x 14 inches | $0.50 |
| 55 | 11 x 17 inches | $1.00 |
| | | |
| | **Special Orders /Color Prints** | |
| 56 | 8 1/2 X 11 inches | $8.00 |
| 57 | 11 x 17 inches | $10.00 |
| 58 | 24 x 36 inches | $25.00 |
| 59 | 36 x 48 inches | $35.00 |
| | | |
| | **KIP Copies** | |
| 60 | Labor | 1st 15 minutes free/then $15 per hr. |
| 61 | In-house, no labor | $0.35 per square foot |
| 62 | Other items | $0.45 per square foot + labor |
| 63 | Topo's | $2.50 plus labor |

| PLANNING (continued) | | |
|---|---|---|
| | **Subject** | **Current Fee / Unit** |
| | **General Business** | |
| | **Ordinances/Studies/Maps** | |
| 64 | Individual Chapters of Development Regulations | $5.00 |
| 65 | Environmental Areas Ordinance | $5.00 |
| 66 | Sign Ordinance | $10.00 |
| 67 | Comprehensive Plan CD | $10.00 |
| 68 | Infill Housing Study (2008) | $30.00 |
| 69 | Zoning Map | $35.00 |
| 70 | Future Development Map | $35.00 |
| 71 | GIS Data Set | $50.00 |
| 72 | ACC Orthophoto Data (seamless or tiles) | $50.00 |
| | | |
| | **Staff Research** | |
| 73 | GIS/graphics research assistance (no maps generated) | Free - 1st 30 minutes / then $18 per hr. |
| 74 | GIS/graphics research assistance (maps generated) | Free - 1st 15 minutes / then $18 per hr. |
| 75 | GIS data viewer research | Free - 1st 15 minutes / then $18 per hr. |
| 76 | Zoning Verification Requests - Simple | $25.00 |
| | Zoning Verification Requests - Simple | $55.00 |
| | | |
| | **Open Records Request** | |
| 77 | Research, administrative work | Free - 1st 15 minutes / then per hr. fee |
| 78 | CD / flash drive | $10.00 |
| 79 | Copies 8 1/2 x 11; 8 1/2 x 14 | $0.10 |
| 80 | Copies 11 x 14 | $0.75 |
| 81 | Plans / Maps | See Prints / Copies / Maps |
| | | |
| | **Inclusionary Zoning** | |
| 82 | Payment in Lieu for studio, one or two bedroom unit | $135,000.00 |
| 83 | Payment in lieu for three or four bedroom unit | $165,000.00 |

## PUBLIC UTILITIES

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Water (& Sewer) Service Establishment Fees** | |
| 1 | Water Deposit | $50.00 |
| 2 | Service Fee | $10.00 |
| 3 | Same day service | $25.00 |
| 4 | Re-establish water service | $25.00 plus additional expenses |
| 5 | Set Up Trash Service (requires second step with Solid Waste) | $10.00 |
| 6 | Late payment fee | 10% of amount due |
| 7 | Meter tampering penalty | $100.00 |
| | | |
| | **Monthly Water Rates: Single Family Residential** | |
| 8 | Tier 1: Annual Average (AA)* | $6.63 per 1000 gallons |
| 9 | Tier 2: Up to 50% over AA | $8.29 per 1000 gallons |
| 10 | Tier 3: Between 51% - 99% over AA | $9.94 per 1000 gallons |
| 11 | Tier 4: More than 100% over AA | $16.58 per 1000 gallons |
| | * The minimum Annual Average is 3,000 gallons per month | |
| | | |
| | **Monthly Water Rates: Multifamily & Non-Residential** | |
| 12 | Tier 1 for all use | $6.63 per 1000 gallons |
| | | |
| | **Water Monthly Customer Service** | |
| 13 | Water Monthly Customer Service | $4.95/month |
| | | |
| | **Sewer Monthly Customer Service Fee** | |
| 14 | Residential sewer use is equal to 100% of water consumption | $8.38 per 1000 gallons |
| 15 | Sewer monthly customer service fee | $4.95/month |
| | | |
| | **Meter Replacement Fee (per month)** | |
| 16 | 5/8 or 3/4-inch meter | $0.52 |
| 17 | 1-inch meter | $1.15 |
| 18 | 1.5-inch meter | $3.62 |
| 19 | 2-inch meter | $28.11 |
| 20 | 3-inch meter | $38.20 |
| 21 | 4-inch meter | $52.89 |
| 22 | 6-inch meter | $130.32 |
| 23 | 8-inch meter | $172.50 |
| | | |
| | **Fire Sprinkler System Charges** | |
| 24 | 1.5 inch meter | $1.00 / month |
| 25 | 2 inch meter | $1.5 / month |
| 26 | 3 inch meter | $2.00 / month |
| 27 | 4 inch meter | $5.00 / month |
| 28 | 6 inch meter | $10.00 / month |
| 29 | 8 inch meter | $15.00 / month |
| 30 | 10 inch meter | $30.00 / month |
| 31 | 12 inch meter | $45.00 / month |
| | | |
| | **Industrial/ Commercial Wastewater Surcharge Rates** | |
| 32 | >250 mg/L Five-Day Biochemical Oxygen Demand (BOD5) | .35 per lb. |

| | | |
|---|---|---|
| 33 | >250 Total Suspended Solids (TSS) | .35 per lb. |
| 34 | 101-150 Fats, Oil, Grease (FOG) | .22 per lb. |
| 35 | 151-200 FOG * maximum level | $175.00 per 1000 lbs. |

## PUBLIC UTILITIES (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Industrial/ Commercial Wastewater Surcharge Rates (cont.)** | |
| 36 | Biological Oxygen Demand 5 > 1,000 mg/L | 0.37 per lb. |
| 37 | Total Suspended Solids > 1,000 mg/L | 0.37 per lb. |
| 38 | 101-200 Fats, Oil, Grease (FOG) | 0.22 per lb. |
| 39 | >200 FOG Maximum Level | 0.57 per lb. |
| 40 | Wastewater discharge permit violation | Up to $1,200.00 per violation / day |
| | | |
| | **Fire Hydrant Flow and Pressure Measurement Request** | |
| 41 | 24 hour chart of pressure measurement | $50.00 per chart |
| 42 | Fire Flow Static and Residual Flow and Pressure Measurement | $50 per measurement |
| | | |
| 43 | PUD Plan Review Fee | $200 per plan set |
| 44 | Changes to Approved Fee | $200 |
| | | |
| | **Water and Sewer System Extension Inspection Fee** | |
| 45 | PUD Utility Extension Permit Fee | $125 per permit |
| 46 | Water Line | $1.20 per linear foot water main |
| 47 | Sewer Line | $2.80 per linear foot water main |
| 48 | Minimum Charge for Inspection Fee | $ 275.00 per foot |
| | | |
| | **Water and Sewer Evaluation for Connection** | |
| 49 | Determination of Availability | $0.00 |
| 50 | Evaluation of connection to water system | $50 per connection |
| 51 | Evaluation of connection to sewer system | $150 per connection |
| | | |
| | **PUD Fees for Water and Sewer Construction** | |
| 52 | Material Cost | Cost determined by job |
| 53 | Labor Cost | $1,015.00 per day - minimum 1 day |
| 54 | Equipment Cost | $905.00 per day - minimum 1 day |
| | | |
| | **Water Meter Charge** | |
| 55 | 3/4-inch meter | $345.00 |
| 56 | 1-inch meter | $523.00 |
| 57 | 1.5-inch meter | $795.00 |
| 58 | 2-inch meter | $1,564.00 |
| 59 | 3-inch meter | $3,439.00 |
| 60 | 4-inch meter | $8,655.00 |
| 61 | 6-inch meter | $13,427.00 |
| 62 | 8-inch meter | $15,122.00 |
| | **Water Meter Stub Charge** | |
| 63 | 3/4-inch meter short side | $1,193.00 |
| 64 | 3/4-inch meter long side | $2,299.00 |
| 65 | 1-inch meter short side | $1,417.00 |
| 66 | 1-inch meter long side | $2,530.00 |
| 67 | 1.5-inch meter short side | $1,947.00 |
| 68 | 1.5-inch meter long side | $3,106.00 |
| 69 | 2-inch meter short side | $2,688.00 |
| 70 | 2-inch meter long side | $3,725.00 |
| 71 | 3-inch meter | Cost determined by job |
| 72 | 4-inch meter | Cost determined by job |
| 73 | 6-inch meter | Cost determined by job |

## PUBLIC UTILITIES (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Water Meter Connection Fee** | |
| 74 | 3/4-inch meter | $2,575 |
| 75 | 1-inch meter | $6,515 |
| 76 | 1.5-inch meter | $12,875 |
| 77 | 2-inch meter | $20,600 |
| | | |
| | **Water Meter Connection Fee (cont.)** | |
| 78 | 3-inch meter | $41,200 |
| 79 | 4-inch meter | $64,375 |
| 80 | 6-inch meter | Calculated per Connection |
| 81 | 8-inch meter | Calculated per Connection |
| | | |
| | **Sewer Connection Fee** | |
| 82 | 3/4-inch meter | $3,991 |
| 83 | 1-inch meter | $9,979 |
| 84 | 1.5-inch meter | $19,957 |
| 85 | 2-inch meter | $31,930 |
| 86 | 3-inch meter | $63,860 |
| 87 | 4-inch meter | $99,781 |
| 88 | 6-inch meter | Calculated per Connection |
| 89 | 8-inch meter | Calculated per Connection |
| 90 | Sewer Connection Fee for Multifamily Construction | 3/4 inch sewer connection fee multiplied by 0.6 multiplied by the number of units. |
| | | |
| | **Sewer Stub Fee** | |
| 91 | 4-inch stub | $850 |
| 92 | 6-inch stub | $1,625 |
| 93 | Casing or manhole if required | Cost determined by job |
| | | |
| | **Other Fees** | |
| 94 | Paving Cut | $675.00 |
| 95 | Casing or additional amount for paving | Cost determined by job |
| 96 | Bull Head Connection | $100.00 |
| 97 | Fire Hydrant Meter Rental | $160 for water usage of 11,200 gallons. Water usage above 11,200 gallons will be charged per 1,000 gallons at the non-residential outdoor water use rate. |
| 98 | GDOT GUPS Permit Application Fee | |
| | | |
| | **Septage Disposal (Permitted Companies Only) per calendar year (in dollars per gallon)** | |
| 99 | Portable toilets | Calendar Year 2024 - $0.15 |
| | | Calendar Year 2025 - $0.15 |
| 100 | Holding tanks | Calendar Year 2024 - $0.15 |
| | | Calendar Year 2025 - $0.15 |
| 101 | Septage from ACC | Calendar Year 2024 - $0.15 |
| | | Calendar Year 2025 - $0.15 |
| 102 | Septage from JBOOM | Calendar Year 2024 - $0.35 |
| | | Calendar Year 2025 - $0.35 |
| 103 | Septage from JBOOM by ACC haulers | Calendar Year 2024 - $0.35 |
| | | Calendar Year 2025 - $0.35 |
| 104 | Industrial waste - ACC only | Calendar Year 2024 - $0.15 |
| | | Calendar Year 2025 - $0.15 |

| SOLID WASTE | | |
|---|---|---|
| | **Subject** | **Current Fee / Unit** |
| | **Franchise Fees for Independent Haulers** | |
| 1 | Initial Franchise Application Fee | $300.00 |
| 2 | Annual Franchise Renewal Fee | $200.00 |
| 3 | Franchise Decal Fee Per Truck | $2.00 |
| | | |
| | **Residential Refuse Services** | |
| 4 | Residential set-up fee (same as WBO) one time fee at start of service | $25.00 |
| 5 | Return Trip Fee | $30.00 |
| 6 | Level Change Fee (1st one within a 12 month period is free) | $15.00 |
| | | |
| | **Roll Cart Service (totals per month)** | |
| 7 | Vacant Rate with active water service | $19.00 |
| 8 | 20 gal | $22.00 |
| 9 | 32 gal | $25.00 |
| 10 | 64 gal | $30.75 |
| 11 | 96 gal | $40.00 |
| 12 | Two 64 gallon carts | $52.75 |
| 13 | 64 & 96 gallon carts | $71.50 |
| 14 | Two 96 gallon carts | $75.00 |
| 15 | Premium Backyard Service Upgrade (cost above curbside service) | $30.00 |
| | | |
| 16 | **Downtown Residential Service (Lofts in CBD)** | |
| | (includes 10 ACC Commercial Trash bags per month) | $42.90 |
| 17 | **Pedestrian Trash or Recycling Container TIP (outside CBD)** | $13.20 |
| | | |
| | **Commercial Refuse Services** | |
| | **Commercial Curbside (totals per month)** | |
| 18 | Outside Downtown - Twice a week service/no food or bar service | $36.60 |
| 19 | Outside Downtown - Three times a week service serving food | $45.00 |
| 20 | Downtown Service/no food or bar service | $39.12 |
| 21 | Downtown Service serving 1 meal a day | $114.00 |
| 22 | Downtown Service serving 2 or more meals a day | $222.90 |
| 23 | Downtown Service for large business; muliple carts | $444.30 |
| 24 | Outside Downtown Recycling Services Only - one fixed price for 1 to 5 (96 gallon) carts | $36.60 |
| 25 | Commercial ACC Trash Bags - bundle of 20 | Phasing bags out |
| 26 | Commercial ACC Trash Bags - case of 100 | Phasing bags out |
| 27 | Commercial ACC Recycling Bags | Phasing bags out |
| | *If a business orders a case or more of Commercial ACC Trash Bags, Solid Waste will deliver them for no additional charge on Thursdays. | |

## SOLID WASTE (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Commercial Dumpster (totals per month)** | |
| | Trash and recycling dumpster(s) included in price | |
| | # of Weekly Pickups | |
| 28 | 1 | 108.60/131.40/160.20/189.00 |
| 29 | 2 | 190.80/239.10/287.70/339.30 |
| 30 | 3 | 275.70/344.10/418.50/491.10 |
| 31 | 4 | 359.10/450.30/547.50/641.40 |
| 32 | 5 | 442.50/556.50/843.90/948.00 |
| 33 | Extra Tip - above current service level | 25.00/30.00/40.00/45.00 |
| | | |
| | Recycling dumpster(s) only - dumpster(s) included in price | |
| | # of Weekly Pickups | |
| 34 | 1 | 74.40/75.90/81.30/87.00 |
| 35 | 2 | 128.40/129.60/133.80/139.50 |
| 36 | 3 | 182.10/183.60/189.00/193.20 |
| 37 | 4 | 236.10/237.30/295.20/299.40 |
| 38 | 5 | 289.80/291.30/295.20/299.40 |
| 39 | Tipped as trash | 25/30/40/45 |
| | | |
| | Services with a split dumpster - 8 yd dumpster half trash and half recycling | |
| | # of Weekly Pickups | |
| 40 | 1 | $131.40 |
| 41 | 2 | $239.10 |
| 42 | 3 | $344.10 |
| | | |
| | **Waste Minimization Fee** | |
| 43 | Residential Fee | $0.60 per month |
| 44 | Small Business (Commercial) | $1.60 per month |
| 45 | Large Business (Commercial) | $1.60 per month |
| 46 | Institutional (Collegiate) | $0.70 per student |
| | | |
| | **Special Pickups** | |
| 47 | Pickup for 1 or 2 trash/debris items | $35.00 per trip |
| 48 | Pickup for 3 or more trash/debris items | $75.00 plus the weight of disposal; disposal is $43.00 per ton |
| 49 | Pickup of Leaf & Limb materials | $75.00 plus the weight of disposal; disposal is $25.50 per ton |
| 50 | Cooking Grease | $3.00 per 5 gallon container |
| | | |
| | **Center for Hard to Recycle Materials (CHaRM)** | |
| 51 | Residential Customers with loads of mixed material that contain Styrofoam, shredded paper, scrap metal, plastic bags/wrap, mixed recyclables, pallets, food scraps. | No charge, no facility fee |
| 52 | Facility Fee for ACC businesses and residents | $3 per trip |
| 53 | Facility Fee for non-ACC businesses and residents | $8 per trip |
| 54 | Batteries | $0.50 per pound; no charge for lead-acid batteries |
| 55 | Cleaners/Chemicals/Fertilizers/Automobile Fluids | $5 per gallon |
| 56 | Dangerous chemicals requiring separate Lab Pack handling | $10 per container |

## SOLID WASTE (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| 57 | Document Destruction | $2 per box |
| 58 | Light bulbs | $0.50 each |
| 59 | Tires | $3 per tire |
| 60 | Sharps/syringes | $5 per container |
| 61 | Media (CDs, DVDs, audio/video tapes | $0.50 per pound |
| 62 | ACC Department Operations | Material Processing Fees Apply |
| 63 | Automotive/plate glass | No Charge |
| | | |
| | **Landfill** | |
| 64 | Commercial Trash: | $65.00 |
| 65 | Residential Trash: | $20 min starting with one bag of trash/$3.00 per bag for up to six bags |
| | | |
| | **Leaf & Limb (yard debris)** | |
| 66 | Commercial Yard Debris: | $25.50 per ton |
| 67 | Residential Yard Debris: | $25.50 per ton/$5.00 minimum |
| | | |
| | **Composting Fees** | |
| 68 | Event Composting Permit Fee (Managed by Recycling Educators) | $25.00 per event |
| 69 | Bio-solids | $100/ton |
| 70 | Food scraps, organics from residential/small commercial sources | |
| 71 | Food Scraps Compost Contamination Fee (Glass/metal, etc.) | $20 per incident |
| | | |
| | **Commercial Composting (restaurants, hair salons, etc.)** | |
| 72 | One Collection Per Week | $35.10 |
| 73 | Two Collection Per Week | $52.80 |
| 74 | Three Collection Per Week | $58.50 |
| 73 | Four Collection Per Week | $66.00 |
| 74 | Five Collection Per Week | $72.60 |
| 75 | Number of 32 gallon roll carts; $5.00 each; first one is included in monthly rate | $6.60 |
| 76 | Commercial Composting Cart Cleaning Fee (Upon Request) | $13.20 |
| 77 | Commercial Composting Cart Replacement Fee | $33.00 |
| | | |
| | **Other Disposal or Recycling Services** | |
| 78 | Clothing & Shoes | No Charge - Must be clean & bagged securely & placed in the available bins |
| 79 | Cooking grease | No Charge -Used cooking grease/oil |
| 80 | Televisions | $5.00 per computer or TV Monitor |
| 81 | Metal | No Charge - Large and small appliances, vacuum cleaners, fans, etc. |
| 82 | Car batteries | No Charge |
| 83 | Paint | $2.00 / can or $10.00 / 5 gallon bucket |
| 84 | Propane tanks | $5.00 per tank (all sizes) |
| 85 | Tires | $3.00 per standard passenger/light truck tire without rims |
| | | $10.00 per commercial truck tire without rims |
| | | $25.00 for tractor tires |
| | | $220 per ton commercial rate |
| 86 | Mattress or Box springs | $10.00 per piece |
| | | |

## SOLID WASTE (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Roll-off Container Services** | |
| 87 | Roll-off Container Fee (trash) | $75 - $125 plus tip fee |
| 88 | Roll-off Container Fee (recyclables) | Market Driven |

| | | |
|---|---|---|
| 89 | Weekly Rental Fee | $100 per week (first week no additional charge) |

## SUSTAINABILITY OFFICE

| | Subject | Current Fee / Unit |
|---|---|---|
| 1 | **Level II Electric Vehicle Chargers - Park and Ride** | $0.75/Hour |
| | | |
| | **Level II Electric Vehicle Chargers - Other Locations** | |
| 2 | 0-2 Hours | $0.75/Hour |
| 3 | 2-4 Hours | $1.50/Hour |
| 4 | After 4 Hours | $3.00/Hour |

## TRANSPORTATION AND PUBLIC WORKS

| | Subject | Current Fee / Unit |
|---|---|---|
| 1 | Road, Lane, and Sidewalk Closure Report [Traffic] | $76/permit |
| 1a | Road Closure with Detour Traffic Control Plan Review [Traffic] | $165/per submittal |
| 1b | Road Closure with Detour Traffic Control Re-Review Fee | $165/per submittal |
| 2 | Traffic Control Plan Review [Traffic] | $165/Per Project |
| 2a | Traffic Control Plan Re-Review Fee | $165/per submittal |
| 3 | Traffic Impact Analysis [Traffic] | $344/Per Project |
| 4 | Construction Plan Review | $520 / Per Project (2 reviews) |
| 4a | Roadway Construction | $65/lane mile |
| 4b | Field Change Impact Review Fee | $220/per review |
| 5 | Construction Plans Re-review Fee | $275 for each submittal after initial and 1st revision |
| 5a | Stormwater Plans Review - Re-review Fee | $250 for each submittal after initial and 1st revision |
| 5b | Construction Plan CTA - Review Fee | $275 for each submittal |
| 5c | Stormwater CTA - Review Fee | $250 for each submittal |
| 6 | Storm water Management Plan Review | $250 for each submittal after initial and 1st revision |
| 6a | Single Family Residential - Stormwater Inspection | $181 |
| 6b | Single Family Residential - Minor Stormwater Review | $43 |
| 7 | E&SC - NPDES Review | $45.00 / Disturbed Acres |
| 8 | E&SC/Construction Violation and Re-inspection Fee | $200.00 / Violation |
| 9 | Land Disturbance Activity Permit** | $410 / Per Disturbed Acre (Six Month Permit) |
| | ***Land Disturbance Permits must be renewed after 6 months if project is not complete.* | |
| | | |
| | **Remaining LD Fee will be charged based on site activity as follows:** | |
| 10 | Active Grading | $35 / per disturbed acre per month |
| 11 | Second Phase Stabilization (Second Phase E&S Plan active, base material install, underground infrastructure installed) | $35 / per disturbed acre per month |
| 12 | Final Stabilization | $35 / per disturbed acre per month |
| 13 | ROW Encroachment Permit | $115 / Per Permit |
| 14 | Driveway Permit - New Construction | $85.00 / Per Permit |
| 14a | Driveway Permit - Repair | $79 / Per Permit |
| 15 | Floodplain Construction Permit | $65.00 / Per Project |
| 16 | Bid Packages | $50.00 / Per Package |

| | | |
|---|---|---|
| 17 | Residential Parking Permit (Two passes - two vehicles) | $10.00 / Per Residence housing) |
| 18 | Temporary Residential Parking Permit | $5.00 / Per Day |
| 19 | Small Cell - Application, ROW | $115 / per application |

## TRANSPORTATION AND PUBLIC WORKS (continued)

| | Subject | Current Fee / Unit |
|---|---|---|
| 19a | Small Cell - Collocation Application | $100 / per location |
| 19b | Small Cell - Collocation Annual Fee | $100 / per location |
| 19c | Small Cell - Replacement Pole - Application Fee | $250 / per location |
| 19d | Small Cell - Replacement Pole - Annual Fee | $100 / per location |
| 19e | Small Cell - New Pole Application Fee | $1000 / per location |
| 19f | Small Cell - New Pole Annual Fee | $200 / per location |
| 19g | Small Cell - Collaction of Authority Pole | $40 / per location |
| 19h | Small Cell - Traffic Signal locate | $201 / per location |
| 19i | Small Cell - Utility Coordinator Review | $70 / Per Review |
| 20 | Stormwater Utility Annual Billing | $2.76 x ERU = Base Charge |
| 21 | *ERU = Equivalent runoff unit | $1.15 x ERU = Quantity Charge |
| | | $0.76 x ERU x Water Quality Factor = Quality Charge |
| | | |

## TRANSIT

| | Subject | Current Fee / Unit |
|---|---|---|
| | **Single Ride** | |
| 1 | Adults | $0.00 |
| 2 | Senior/Disabled (Peak-hours) | $0.00 |
| 4 | Children / Youth (0-18 years old) | $0.00 |
| 5 | Demand Response | $0.00 |
| 6 | Transfer | $0.00 |
| 7 | UGA Contract Rate | $0.00 |
| 8 | Bulk Multiple Ride Single Passes Each | $0.00 |
| | | |
| | **22-Ride Passes** | |
| 9 | Adults | $0.00 |

**EXHIBIT A**
**Athens-Clarke County Building Valuation Table**
**BUILDING INSPECTION DEPARTMENT**

| | ICC Construction Type | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **ICC Occupancy Classification** | **IA** | **IB** | **IIA** | **IIB** | **IIIA** | **IIIB** | **IV** | **VA** | **VB** |
| A-1 Assembly, theaters, with stage | 205.49 | 198.73 | 194.00 | 185.97 | 174.87 | 169.82 | 180.09 | 159.73 | 153.74 |
| A-1 Assembly, theaters, without stage | 188.02 | 181.27 | 176.53 | 168.50 | 157.62 | 152.57 | 162.62 | 142.48 | 136.49 |
| A-2 Assembly, nightclubs | 159.94 | 155.44 | 151.75 | 145.56 | 137.43 | 133.64 | 140.51 | 124.39 | 120.26 |
| A-2 Assembly, restaurants, bars, banquet halls | 159.10 | 154.60 | 150.06 | 144.72 | 135.75 | 132.80 | 139.67 | 122.71 | 119.42 |
| A-3 Assembly, churches | 188.88 | 182.13 | 177.39 | 169.36 | 159.65 | 154.60 | 163.48 | 144.51 | 138.52 |
| A-3 Assembly, general, community halls, libraries, museums | 158.84 | 152.08 | 146.51 | 139.32 | 127.55 | 123.38 | 133.44 | 112.45 | 107.30 |
| A-4 Assembly, arenas | 187.18 | 180.43 | 174.85 | 167.66 | 155.93 | 151.73 | 161.78 | 140.80 | 135.65 |
| A-4 Assembly, outdoor | 187.18 | 180.43 | 174.85 | 167.66 | 155.93 | 151.73 | 161.78 | 140.80 | 135.65 |
| B Business | 164.82 | 158.83 | 153.90 | 146.40 | 133.85 | 128.85 | 140.78 | 117.60 | 112.48 |
| E Educational | 174.55 | 168.56 | 164.17 | 156.70 | 146.09 | 138.72 | 151.32 | 127.59 | 123.94 |
| F-1 Factory and industrial, moderate hazard | 97.02 | 92.55 | 87.40 | 84.01 | 75.50 | 71.99 | 80.52 | 62.09 | 58.54 |
| F-2 Factory and industrial, low hazard | 96.17 | 91.71 | 87.40 | 83.17 | 75.50 | 71.15 | 79.68 | 62.09 | 57.70 |
| H-1 High Hazard, explosives | 90.75 | 86.29 | 81.98 | 77.75 | 70.26 | 65.91 | 74.26 | 56.86 | 0.00 |
| H234 High Hazard | 90.75 | 86.29 | 81.98 | 77.75 | 70.26 | 65.91 | 74.26 | 56.86 | 52.46 |
| H-5 HPM | 164.82 | 158.83 | 153.90 | 146.40 | 133.85 | 128.85 | 140.78 | 117.60 | 112.48 |
| I-1 Institutional, supervised environment | 164.07 | 158.50 | 153.91 | 147.42 | 135.81 | 132.12 | 147.50 | 121.66 | 117.87 |
| I-2 Institutional, hospitals | 275.74 | 269.75 | 264.82 | 257.31 | 243.91 | 0.00 | 251.70 | 227.66 | 0.00 |
| I-2 Institutional, nursing homes | 191.39 | 185.40 | 180.47 | 172.97 | 161.26 | 0.00 | 167.35 | 145.01 | 0.00 |
| I-3 Institutional, restrained | 187.36 | 181.37 | 176.44 | 168.94 | 157.45 | 151.60 | 163.32 | 141.20 | 134.39 |
| I-4 Institutional, day care facilities | 164.07 | 158.50 | 153.91 | 147.42 | 135.81 | 132.12 | 147.50 | 121.66 | 117.87 |
| M Mercantile | 119.10 | 114.60 | 110.06 | 104.72 | 96.13 | 93.17 | 99.67 | 83.09 | 79.79 |
| R-1 Residential, hotels | 165.61 | 160.04 | 155.45 | 148.96 | 137.13 | 133.44 | 149.04 | 122.98 | 119.19 |
| R-2 Residential, multiple family | 138.89 | 133.32 | 128.72 | 122.24 | 111.07 | 107.38 | 122.32 | 96.92 | 93.13 |
| R-3 Residential, one- and two-family | 129.61 | 126.09 | 122.84 | 119.75 | 115.37 | 112.33 | 117.75 | 107.95 | 101.61 |
| R-4 Residential, care/assisted living facilities | 164.07 | 158.50 | 153.91 | 147.42 | 135.81 | 132.12 | 147.50 | 121.66 | 117.87 |
| S-1 Storage, moderate hazard | 89.91 | 85.44 | 80.30 | 76.91 | 68.58 | 65.07 | 73.42 | 55.17 | 51.62 |
| S-2 Storage, low hazard | 89.07 | 84.60 | 80.30 | 76.06 | 68.58 | 64.23 | 72.57 | 55.17 | 50.77 |
| U Utility, miscellaneous | 67.04 | 63.31 | 59.35 | 56.39 | 50.87 | 47.54 | 53.88 | 40.22 | 38.30 |

a. Private garages, carports, porches and storage buildings use Utility, miscelaneous
b. Unfinished basements (all use groups) = $25.00 per sq. ft.
c. For shell only buildings deduct 20 percent of calculated valuation
d. 0.00 valuation indicates not permitted
e. Decks (all use groups) = $20.00 per sq. ft.

# Glossary

**Accrual Basis of Accounting**: The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are recorded for those goods and services at that time).

**Ad Valorem Tax:** Tax imposed on property according to the value of the property being taxed.

**American Rescue Plan:** Economic rescue legislation designed to provide funding for facilitating economic and health recovery from effects of the COVID-19 pandemic.

**Appropriation**: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

**Arbitrage**: Taking funds that have been raised from the sale of tax-exempt bonds and investing them at a higher rate of interest in taxable securities. Profits derived from the interest earnings must be refunded to the federal government.

**Assessment**: The process of making the official valuation of property for taxation.

**Assessed Value**: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

**Asset**: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

**Bond**: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**Budget:** A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Document**: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.

**Capital Projects**: An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and adds to the total assets of Athens-Clarke County. The project should have an anticipated life of three years or more and a total project cost of $30,000 or more.

**Capital Additions & Improvements**: This is a capital project of more than $30,000 which "adds" to the existing capital base or "improves" the current level of service.

**Capital Current Services**: This is a capital project of more than $30,000 which "maintains" the existing capital base or "maintains" the current level of service.

**Capital Budget**: The first year of the CIP as approved by the Commission.

**Capital Improvement Program (CIP)**: A plan for capital expenditures to be incurred each year over a five year period. This plan will meet the capital needs as defined in the long-term work program of Departments and other agencies of the Unified Government. It sets forth each project in which Athens-Clarke County is to have part, and it specifies the resources estimated to be available to finance the projected expenditures.

# Glossary

**Coronavirus Aid, Relief, and Economic Security (CARES) Act**: Provides for payments to State, Local and Tribal governments navigating the impact of the COVID-19 outbreak, through the Coronavirus Relief Fund.

**Cash Basis**: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**Community Development Block Grant (CDBG)**: A federal domestic assistance grant to develop viable urban communities by providing adequate housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

**Contingency**: Those funds included in the budget for the purpose of providing a means to cover unexpected costs during the budget year. These funds can only be expended with Manager and/or Commission approval.

**Debt:** An obligation resulting from the borrowing of money or from the purchase of goods and services.

**Delta▲:** In this document, the delta symbol is used to represent change from prior year.

**Department**: A major unit of organization in Athens-Clarke County comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

**Depreciation**: The portion of the cost of a fixed asset charged as an expense during a particular period. The cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost.

**Encumbrance**: Commitment related to an unperformed contract for goods and services. Encumbered funds may not be used for any other purpose.

**Enterprise Funds**: A fund established to account for operations that are financed and operated in a manner similar to private enterprise - where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. Examples are public utilities and airports.

**Expendable Trust Funds**: A trust fund whose resources, including both principal and earnings, may be expended.

**Expenditures**: Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlay, and intergovernmental grants, entitlement and shared revenues.

**Fiscal Year (FY)**: The twelve-month period to which the annual operating budget applies. In Athens-Clarke County this is July 1 to June 30.

**Franchise Fees**: A fee levied on utilities in exchange for allowing the utilities the use of public right-of-way.

**Fringe Benefits**: Expenditures related to employee benefits such as Vacation, Sick Leave, and Health Insurance.

**Fund**: An independent fiscal and accounting entity with self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

**General Service District**: This district consists of the total area of Clarke County.

# Glossary

**Generally Accepted Accounting Principles (GAAP)**: Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**General Fund**: The fund used to account for all financial resources, except those required to be accounted for in another fund.

**General Obligation Bonds**: Bonds backed by the full faith and credit of government.

**Grant**: A contribution of assets (usually cash) from one governmental unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

**Goal**: The Goal statements included in Department budget requests are designed to inform the reader of the department's expectations for improvement, change, and/or growth in service level and activities. A goal is a standard against which to measure progress.

**Governmental Funds**: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Funds, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

**Homestead Exemption**: A tax relief measure whereby state law permits local governments to exempt a fixed dollar amount of appraised value of qualifying residential property.

**Internal Service Fund**: Funds used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost reimbursement basis.

**Lease-purchase Agreements**: Contractual agreements that are termed leases, but that in substance are purchase contracts.

**Levy**: To impose taxes, special assessments or service charges for the support of government activities.

**Liabilities**: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Line Item Budget**: Listing of each category of expenditures and revenues by fund, agency, department, division and or cost center.

**L.O.S.T. (Local Option Sales Tax)**: Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels.

**Mill**: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

**Millage**: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

**Mission**: The Mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

**Modified Accrual Basis**: The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, which is when they become both "measurable" and "available to finance expenditures of the current period."

**Net Position**: The difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

**OPEB (Other Post-Employment Benefits)**: Non-pension benefits provided to employees after employment ends such as health insurance coverage for retirees, dental insurance, life insurance and term care coverage.

**Operating Budget**: Plans of current expenditures and the proposed means of financing them.

**Other Agencies (formerly Independent Agencies)**: Other governmental agencies, legal entities or Athens-Clarke County (ACCGov) Commissions not included within an ACCGov department budget.

**Performance Measures**: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

**Personal Property**: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

**Personal Services**: Expenditures for the payment of salaries, wages and fringe benefits of employees.

**Property Tax**: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

**Proprietary Funds**: This category of funds often emulates the private sector and includes Enterprise Funds and Internal Service Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and uses the accrual basis of accounting.

**Real Property**: Land, buildings, permanent fixtures, and improvements.

**Refunding**: A procedure whereby an issuer of bonds refinances an outstanding bond issue by issuing new bonds.

**Retained Earnings**: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue**: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

**Revenue Bonds**: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

**Sales Tax**: Tax levied on a broad range of goods and services at the point of sale and specified as a percentage of the transaction price. The vendor collects and reports the tax on behalf of the taxing jurisdiction.

**Self-Insurance**: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks, and losses which do occur are charged against those accounts or funds.

# Glossary

**S.P.L.O.S.T. (Special Purpose Local Option Sales Tax)**: An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

**Special Revenue Fund**: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

**Tax Allocation District (TAD)**: A redevelopment tool that uses the increased property taxes generated by new development in a designated redevelopment area to finance costs related to development including, but not limited to, public infrastructure, demolition, utilities and planning costs.

**Tax Anticipation Note**: Borrowing by a local government against future anticipated tax revenue.

**Tax Digest**: The total assessed value of taxable property for a particular area.

**Title Ad Valorem Tax (TAVT)**: A one-time title fee/tax paid at the time a motor vehicle title is transferred, based on the fair market value of the vehicle. TAVT replaced sales and use tax and the annual ad valorem tax (the "birthday" tax). TAVT is mandatory for motor vehicles purchased on or after March 1, 2013 and titled in Georgia.

**Trust Funds**: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

**T.S.P.L.O.S.T. (Transportation Special Purpose Local Option Sales Tax)**: A sales tax used to fund capital outlay projects proposed by the county government and municipal governments where the outlays are intended for transportation purposes only.

**Urban Service District**: This district consists of the area within the corporate limits of the city of Athens at the time Unification became effective.

**VOIP (Voice Over Internet Protocol) Telephone:** A category of hardware and software that enables voice communication (telephone service) and multimedia sessions over the internet.

# Acronyms

ACCGov (Athens-Clarke County Government)
ACA (American Correctional Association)
ACCFES (Athens-Clarke County Fire & Emergency Services)
ACCPD (Athens-Clarke County Police Department)
ADDA (Athens Downtown Development Authority)
ADR (Alternative Dispute Resolution)
AHA (Athens Housing Authority)
ACFR (Annual Comprehensive Financial Report)
ARPA (American Rescue Plan Act)
ATS (Athens Transit Service)
AWWA (American Water Works Association)
AMI (Advanced Metering Infrastructure)
BAC (Board, Authority & Commission)
CALEA (Commission on Accreditation for Law Enforcement Agencies)
CARES (Coronavirus Aid Relief and Economic Security)
CBD (Central Business District)
CCSD (Clarke County School District)
CDBG (Community Development Block Grant)
CHaRM (Center for Hard to Recycle Materials)
CHS (Consumer Healthy Solutions)
CIP (Capital Improvement Plan)
CJCC (Criminal Justice Coordinating Council)
CMMS (Computerized Maintenance Management System)
COPPS (Community Oriented Policing Performance System)
CPI (Consumer Price Index)
CS (Current Services)
CSLFRF (Coronavirus State and Local Fiscal Recovery Funds)
CVB (Convention & Visitors Bureau)
CY (Calendar Year)
DATE (Drug Abuse Treatment and Education)
DFCS (Department of Family and Children's Services)
DOT (Department of Transportation)
DUI (Driving Under the Influence)
ELGL (Engaging Local Government Leaders)
ELOST (Education Special Purpose Local Option Sales Tax)
EMA (Emergency Management Agency)
EMS (Emergency Medical Services)
EPD (Environmental Protection Division)
ERP (Enterprise Resource Planning)
FAA (Federal Aviation Administration)
FMLA (Family Medical Leave Act)
FMV (Fair Market Value)
FTA (Federal Transit Administration)
FTE (Full-time Equivalent)
FY (Fiscal Year)
GAAFR (Governmental Accounting, Auditing, and Financial Reporting)

# Acronyms

GAAP (Generally Accepted Accounting Principles)
GACP (Georgia Association of Chiefs of Police)
GASB (Governmental Accounting Standards Board)
GCIC (Georgia Crime Information Center)
GSCCCA (Georgia Superior Court Clerk's Cooperative Authority)
GDOT (Georgia Department of Transportation)
GEFA (Georgia Environmental Finance Authority)
GFOA (Government Finance Officers Association)
GICH (Georgia Initiative for Community Housing)
GIO (Geographic Information Office)
GIS (Geographic Information System)
GPDC (Georgia Public Defender Council)
HCD (Housing & Community Development)
HRIS (Human Resources Information Systems)
HSA (Health Savings Account)
HUD (U. S. Department of Housing and Urban Development)
HVAC (Heating, Ventilation & Air Conditioning)
IDE (Inclusion, Diversity and Equity)
ISO (Insurance Service Office)
IT (Information Technology)
KACCB (Keep Athens-Clarke County Beautiful)
LIHWAP (Low Income Household Water Assistance Program)
LOST (Local Option Sales Tax)
MACORTS (Madison Athens Clarke Oconee Regional Transportation Study)
NCCHC (National Commission on Correctional Health Care)
NFPA (National Fire Protection Association)
NRPA (National Recreation & Park Association)
OCGA (Official Code of Georgia Annotated)
OPEB (Other Post-Employment Benefits)
PILOT (Payment in Lieu of Taxes)
PMP (Performance Management Program)
POS (Point of Service)
RFP (Request for Proposal)
ROW (Right-of-Way)
SDWA (Safe Drinking Water Act)
SHP (Supportive Housing Program)
SPLOST (Special Purpose Local Option Sales Tax)
TAD (Tax Allocation District)
TAVT (Title Ad Valorem Tax)
TSPLOST (Transportation Special Local Option Sales Tax)
UGA (University of Georgia)
VAWA (Stop Violence Against Women Act)
VOIP (Voice Over Internet Protocol)
WEF (Water Environment Federation)
WRF (Water Reclamation Facility)