CHEROKEE COUNTY, GEORGIA

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED
SEPTEMBER 30, 2013

Prepared by:
Finance Department

Cherokee County Finance Department
1130 Bluffs Parkway – Canton, Georgia 30114

CHEROKEE COUNTY, GEORGIA
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

TABLE OF CONTENTS

I. INTRODUCTORY SECTION

Page

Letter of Transmittal ..... i - xv
Organizational Chart xvi
List of Principal Officials xvii
Certificate of Achievement xviii

II. FINANCIAL SECTION

Independent Auditor's Report ..... 1 - 4
Management's Discussion and Analysis ..... 5 - 16
Basic Financial Statements:
- Government-wide Financial Statements:
  - Statement of Net Position 17
  - Statement of Activities 18
- Fund Financial Statements:
  - Balance Sheet – Governmental Funds 19
  - Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds 20
  - Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities 21
  - General Fund, Fire District Fund, and Insurance Premium Fund - Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual ..... 22 and 23
  - Statement of Net Position – Proprietary Funds 24
  - Statement of Revenues, Expenses and Changes in Fund Net Position – Proprietary Funds 25
  - Statement of Cash Flows – Proprietary Funds 26
  - Statement of Fiduciary Assets and Liabilities – Fiduciary Funds 27
- Notes to Financial Statements ..... 28 - 61

Required Supplementary Information – Schedule of Funding Progress 62
Combining and Individual Fund Statements and Schedules:
- SPLOST 2012 – Capital Projects Fund, Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual 63
- Recreation Bond – Capital Projects Fund, Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual 64
- Combining Balance Sheet – Nonmajor Governmental Funds ..... 65 and 66
- Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Governmental Funds ..... 67 and 68
- Special Revenue - Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual ..... 69 - 80
- Capital Projects Funds, Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual ..... 81 and 82
- Debt Service Fund, Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual 83
- Schedule of Expenditures of Special Purpose Local Option Sales Tax Proceeds ..... 84 and 85
- Combining Statement of Net Position – Internal Service Funds 86
- Combining Statement of Revenues, Expenses and Changes in Fund Net Position – Internal Service Funds 87

CHEROKEE COUNTY, GEORGIA
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

TABLE OF CONTENTS

II. FINANCIAL SECTION (Continued)

Page

Combining and Individual Fund Statements and Schedules: (Continued)
- Combining Statement of Cash Flows – Internal Service Funds ... 88
- Combining Statement of Assets and Liabilities – Agency Funds ... 89 and 90
- Combining Statement of Changes in Assets and Liabilities – Agency Funds ... 91 and 92
- Balance Sheet – Development Authority of Cherokee County ... 93
- Statement of Revenues, Expenditures, and Changes in Fund Balance – Development Authority of Cherokee County ... 94
- Balance Sheet – Cherokee County Development Authority ... 95
- Statement of Revenues, Expenditures, and Changes in Fund Balance – Cherokee County Development Authority ... 96

III. STATISTICAL SECTION

- Net Position by Component – Last Ten Fiscal Years ... 97
- Change in Net Position – Last Ten Fiscal Years ... 98 and 99
- Fund Balances, Governmental Funds – Last Ten Fiscal Years ... 100
- Change in Fund Balances, Governmental Funds – Last Ten Fiscal Years ... 101
- Program Revenues by Function/Program – Last Ten Fiscal Years ... 102
- Tax Revenue by Source, Governmental Funds – Last Ten Fiscal Years ... 103
- Assessed Value and Actual Value of Taxable Property - Last Ten Fiscal Years ... 104
- Property Tax Rates - Direct and Overlapping - Last Ten Fiscal Years ... 105
- Direct and Overlapping Sales Tax Rates - Last Ten Fiscal Years ... 106
- Principal Property Taxpayers ... 107
- Property Tax Levies and Collections – Last Ten Fiscal Years ... 108
- Total Tax Executions Owned (FIFAs) – Last Three Fiscal Years ... 109
- Ratios of Outstanding Debt by Type – Last Ten Fiscal Years ... 110
- Ratios of General Bonded Debt Outstanding – Last Ten Fiscal Years ... 111
- Direct General Obligation and Overlapping General Obligation and Guaranteed Revenue Debt ... 112
- Legal Debt Margin Information – Last Ten Fiscal Years ... 113
- Pledged – Revenue Coverage – Last Ten Fiscal Years ... 114
- Demographic and Economic Statistics – Last Ten Fiscal Years ... 115
- Principal Employers - Current Year and Three Years Ago ... 116
- Employees by Function/Program – Last Ten Fiscal Years ... 117 - 119
- Operating Indicators by Function/Program – Last Ten Fiscal Years ... 120 - 125
- Capital Asset Statistics Function – Last Ten Fiscal Years ... 126

I. INTRODUCTORY SECTION

Cherokee County Board of Commissioners
1130 Bluffs Parkway | Canton, GA 30114

March 27, 2014

Honorable L.B. Ahrens, Jr., Commission Chairman

Cherokee County Board of Commissioners

And the Citizens of Cherokee County

Ladies and Gentleman:

State law and local ordinances require that every general purpose local government publish a complete set of audited financial statements each fiscal year. This report, the 2013 Comprehensive Annual Financial Report (CAFR), is published to fulfill that requirement for the fiscal year ended September 30, 2013.

Management assumes full responsibility for the completeness and reliability of the information contained in the report, based on a comprehensive framework of internal controls established for this purpose.

Because the cost of internal controls should not exceed the anticipated benefits, the objective is to provide reasonable rather than absolute assurance that the financial statements are free of any material misstatements.

The report has been prepared in accordance with generally accepted accounting principles, and to the best of our knowledge, the enclosed data is accurate in all material respects and reported in a manner designed to fairly present the financial position and results of operations of Cherokee County.

The County receives financial assistance through various federal grant programs, and is therefore required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and US Office of Management and Budget Circular A-133, Audits of States, Local Governments and Non-Profit Organizations. Information related to this single audit, including the schedule of federal financial assistance, findings, questioned costs, and auditor's reports on the internal control over financial reporting and compliance, are included in a separate report.

Cherokee County's financial statements have been audited by Mauldin & Jenkins, LLC, a firm of licensed public accountants. Mauldin & Jenkins, LLC, have issued an unmodified ("clean") opinion on Cherokee County's financial statements for the fiscal year ended September 30, 2013. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

Introduction

Our History

Cherokee County was formed in 1830 from lands previously held by the Cherokee Indians. The very name of the county honors the proud people who first settled here. Its 6,900 square miles were subsequently divided into 24 other counties. Cherokee first attracted permanent residents through a land lottery while others settled along the Etowah River and dreamed of finding gold, like their Indian predecessors. Canton, the county seat, was named after the city in China, based on the city founders' attempt to establish silk production. The Canton Cotton Mills opened in 1899.



Canton Cotton Mill #2 was built in 1923, and is located northeast of the city of Canton. The mill was designed and built by C.E. Blank, an architect and builder for Dressler Industries, headquartered in New England.

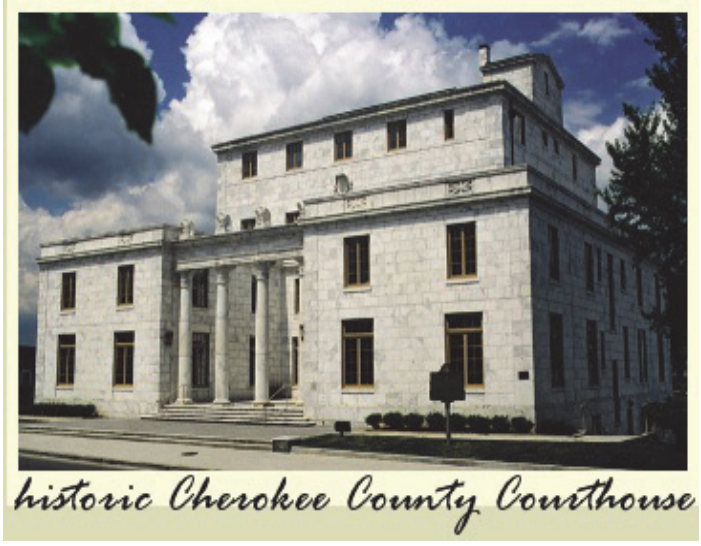
Canton Cotton Mills, later Canton Textile Mills, was one of the largest manufacturers in the south. "Canton Denim" was known for its high quality and was sought by people throughout the country.

The old cotton mills have recently been transformed into a new apartment community along the Etowah River.

Although cotton was king, the marble finishing business in the north end of the county would prove to be the county's largest revenue producer for a number of years to come.

Georgia Marble Finishing Works was the largest marble company in the area. This white Georgia marble façade was created in 1927 for the Cherokee County courthouse. A much larger courthouse was built in 1994, but the County still uses the beautiful historic courthouse to house smaller departments.

Georgia Marble Company purchased Georgia Marble Finishing works in 1941. Their stone can be found in monuments and public buildings around the world, including New York's Stock Exchange annex, the Lincoln Memorial, and the 24 columns of the U.S. Capitol in Washington, D.C.



Cherokee County Present Day

Cherokee County is perfectly located 30 miles north of Atlanta where "Metro Meets the Mountains." The county is now 434 square miles in area, and with a population of about 225,000, it is the 7th largest of Georgia's 159 counties. When people think of Cherokee County, Georgia, they often think of its rugged beauty and eclectic community. For example, the county boasts over 2,000 acres of parks and greenspace. And under the $90 Million Parks, Recreation, and Greenspace Bond which was successfully approved by the citizens of Cherokee County on the November 4, 2008 election ballot, funds will continue to be used to improve existing parks and develop brand new parks for active recreation and passive enjoyment.

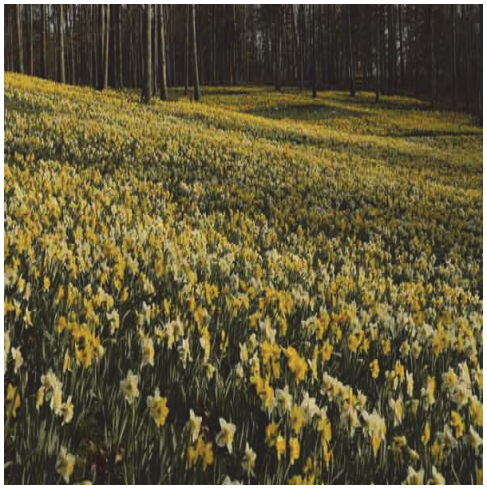
In addition to the county's natural beauty and recreation, Cherokee County is one of Georgia's most exciting markets. Cherokee County offers a well-educated and well-equipped workforce, exceptional transportation, and a host of financial incentive programs necessary for sustainable, long-term growth. For professionals and their families, Cherokee County offers a diverse range of housing, impressive healthcare, excellent education, low property taxes, and cultural opportunities necessary for comfortable living and continuous personal growth. There are 5 main municipalities in Cherokee County: Canton, Woodstock, Ball Ground, Holly Springs, and Waleska.



Cannon Park, Canton



Downtown Woodstock



Gibbs Gardens, Ball Ground



Holly Springs Train Depot & Community Center



Reinhardt University, Waleska

Profile of Government

Cherokee County is governed by the Commission Chairman and a four member Board of Commissioners.

The Board serves as the legislative and policymaking body of the county government. It enacts county ordinances and appropriates funds to conduct county business and provides policy direction to the administrative staff.

The County Manager works closely with the Board to assist them in developing policies and programs. Overseeing all county employees, the manager is responsible for the efficient ongoing operation of all county services. Cherokee County provides services to approximately 225,000 citizens and 6,000 businesses. Included in these services are traditional county functions such as public safety (sheriff office, fire protection, and emergency/ambulance services), code enforcement, judicial/court services, planning and zoning, business licenses and building permits, road maintenance, parks and recreation, senior services, animal shelter services, and bus transportation.



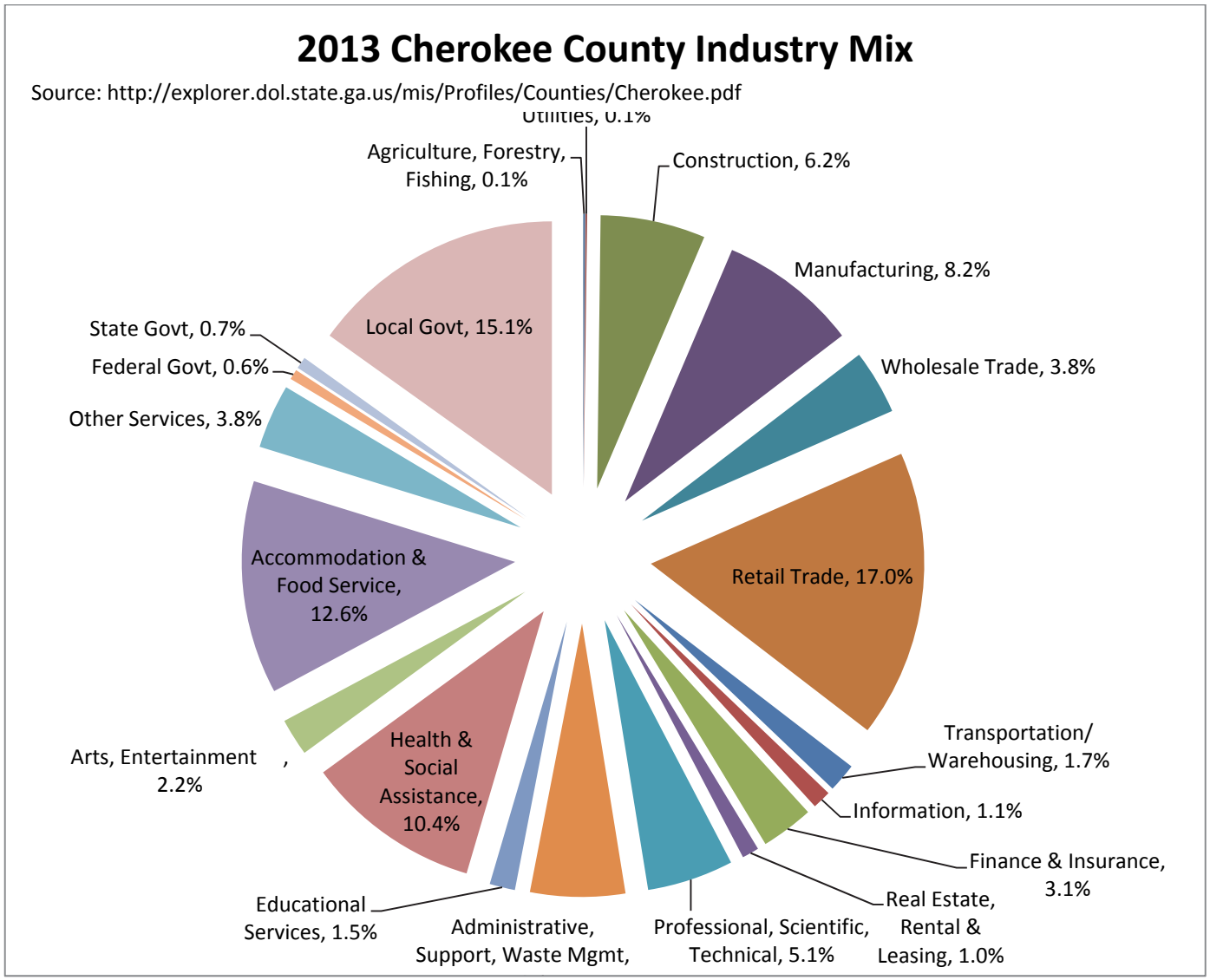
Commissioners Brian Poole, Jason Nelms, Chairman L.B. Ahrens, Jr., Harry Johnston, and Raymond Gunnin.

The financial statements, schedules, and statistical tables in this report include all the funds of the primary government which are directly under the control of the Board of Commissioners, as well as its component units. A component unit is a separate legal entity for which the primary government is financially accountable. The Cherokee County Department of Public Health, the Cherokee County Development Authority, the Development Authority of Cherokee County, and the Sequoyah Regional Library System are all included as discretely presented component units in the financial statements.

Local Economy

INDUSTRY MIX

Cherokee County's Industry mix is: 68% Services, 15% Goods, and 17% Government.

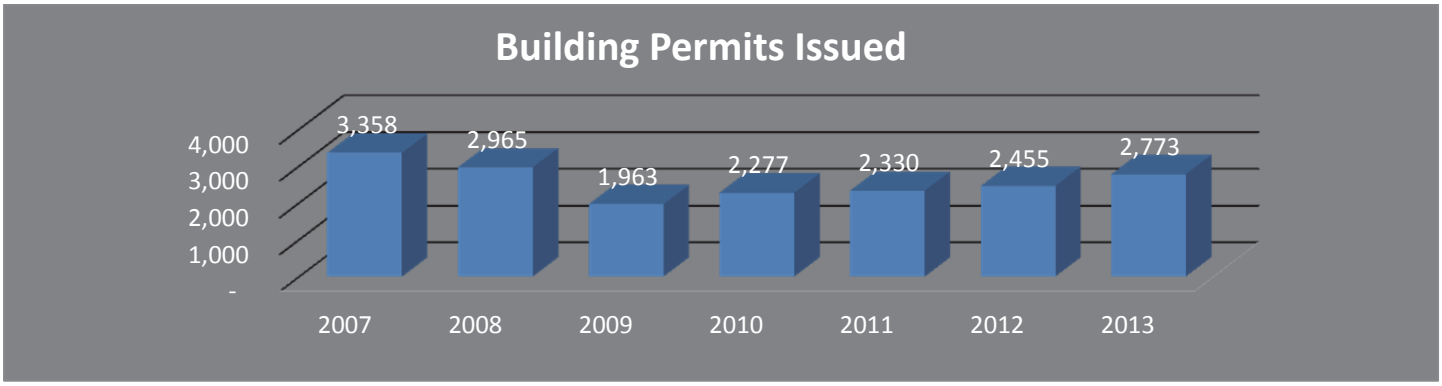


The industry mix was relatively unchanged between 2012 and 2013. Over several years, the most significant change Cherokee County has experienced in its industry mix is the decline in the construction business. Between 2000 and 2010, Cherokee's population grew 51%, which created significant construction opportunities. Near the height of Cherokee's growth in 2008, the construction industry represented 13.9% of the mix; however, in 2013 it was only 6.2%.

BUIDLING PERMITS

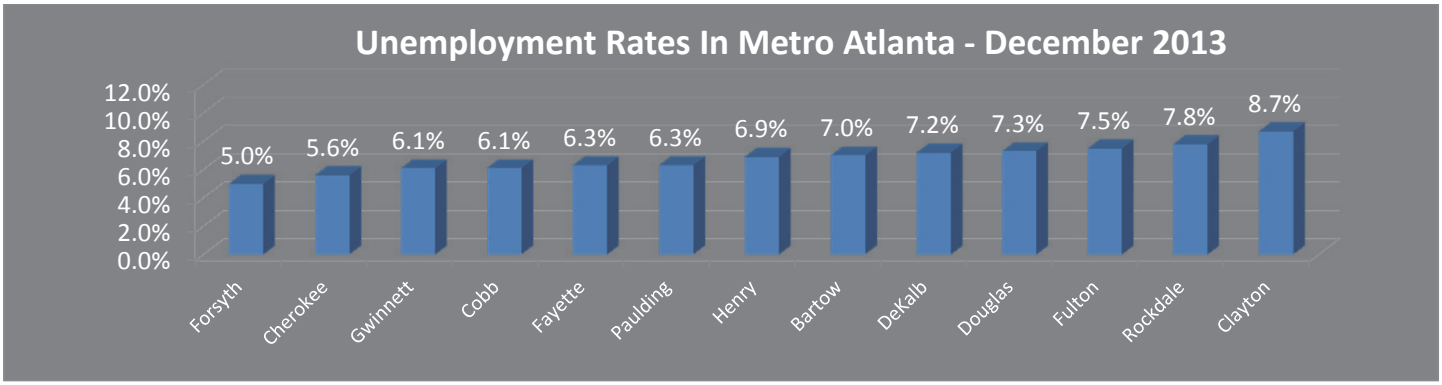
Fortunately, construction shows signs of improvement as building permits increased for the fourth consecutive year. While the County's peak was 3,358 issued in 2007, and dropped to a low of 1,963 in 2009, the number has increased steadily each year, topping out at 2,773 in 2013. We believe this is a sign of economic recovery and we will again experience positive growth and a return of construction jobs. In addition, new developments in the county provide construction jobs in the short term, which generate new operational jobs and more visitors (driving more sales tax

dollars and new property tax assessments), in the long term.



UNEMPLOYMENT

At the end of 2013, Cherokee County's jobless rate was 5.6%; this was the second lowest in the metro-Atlanta region. The statewide unemployment rate was 7.4%. This is an improvement from the end of 2012 which was 6.9% unemployment in Cherokee County and 8.7% statewide.



TAX DIGEST

Between 2003 - 2008, our Tax Digest increased each year by double-digit percentages. However, like most counties, Cherokee County was negatively impacted by the downturn in the economy beginning in 2008, and by 2012 our Tax Digest had decreased 23% as compared to the 2008 peak. Fortunately, after four consecutive years of digest decreases, in 2013 our Tax Digest increased 2.5%, of which 2.1% was new growth. In addition to appreciation of existing property values, as our building permits increase, so has our Tax Digest. We anticipate the 2014 Digest will again increase approximately 2% for new growth.

CURRENT 2013 TAX DIGEST AND FIVE YEAR HISTORY OF TAX LEVY

	2008	2009	2010	2011	2012	2013
REAL	8,293,389,238	8,006,902,173	7,349,380,507	6,859,719,623	6,246,009,678	6,382,143,754
PERSONAL	327,128,900	331,827,103	314,773,190	321,378,768	325,003,272	329,863,024
MOTOR VEHICLES	620,579,440	646,318,720	565,223,170	563,264,880	610,288,270	641,593,210
MOBILE HOMES	16,920,440	16,462,520	16,462,520	15,166,160	14,743,880	13,696,480
TIMBER	251,458	279,810	713,006	485,201	284,156	871,524
GROSS M&O DIGEST	9,258,269,476	9,001,790,326	8,246,552,393	7,760,014,632	7,196,329,256	7,368,167,992
LESS M&O EXEMPTIONS	610,621,603	637,791,774	593,933,133	559,628,730	522,421,889	524,486,775
NET M&O DIGEST	8,647,647,873	8,363,998,552	7,652,619,260	7,200,385,902	6,673,907,367	6,843,681,217
NET M&O DIGEST CHANGE	4.96%	-3.28%	-8.51%	-5.91%	-7.31%	2.54%

RECENT/UPCOMING DEVELOPMENT

Cherokee County Aquatic Center

The Parks, Recreation and Greenspace Bond was successfully approved by the citizens of Cherokee County on the November 4, 2008 election ballot. Voters approved the referendum to issue $90 million in bonds to invest in a healthier and greener Cherokee County by providing parks, recreational facilities and preserving greenspace for our families.



One of the major projects funded by the Parks Bond is the Cherokee County Aquatic Center. On May 9, 2013, 750 residents and county officials attended the grand opening of the $16 million facility in Holly Springs. Since then, the Cherokee County Aquatic Center has welcomed more than 100,000 visitors from May to September 2013 and was named "Best New Thing" by readers of Cherokee Life Magazine.

The complex is comprised of a 48,000 square foot indoor facility, and an 18,000 square foot outdoor leisure pool and deck area. The center includes an indoor 50-meter competition pool with spectator seating for 700, an indoor 25-yard recreational pool with warmer water for therapy, exercise and instruction, two indoor poolside classrooms and party rooms, a spacious lobby, and seating areas overlooking the pool. The outdoor pool has a lazy river, two slides, zero entry shallow pool, plunge pools, river rapids, basketball goals, deck/floor sprays, and vortex play structures. A concession stand, generous locker rooms and family restrooms serve both the indoor and outdoor facilities. The center is located on a 37 acre site at the junction of Interstate 575 and Sixes Road in Holly Springs.

In addition to affordable recreation for residents, and the ability to support local area swim teams, aquatic centers also spur significant positive economic impact to a community. Competitive swimming is a growing sport, adding more participants each year. High school swim meets draw hundreds of visitors from outside counties who require hotel accommodations, restaurants, and retail sales. According to an article in the *Times-Georgian,* a single weekend swim meet held in Carrollton, Georgia had an economic impact of $1.13 million, according to Jonathan Dorsey, Executive Director of the Carrollton Area Convention and Visitors Bureau.

The Outlet Shoppes at Atlanta

When The Outlet Shoppes of Atlanta opened on July 18, 2013, as many as 25,000 people arrived to shop and participate in opening events. The $85 million, 370,000 square foot facility is located at the junction of Interstate 575 and Ridgewalk Parkway in Woodstock. Managed by Horizon Group Properties, it features around 90 stores including popular brands such as: Saks Fifth Avenue OFF 5th, White House|Black Market, Guess, Nike, J. Crew, Under Armour, Talbots, Ann Taylor Loft, Juicy Couture, Kasper, Kate Spade, Coach, Puma, Michael Kors, Cole Haan, Le Creuset, and Levis.



The facility was developed with covered walkways, landscaped courtyards, a children's play area, a center court with fountains and fireplaces, and seven outparcels for restaurants and other uses. This festive, shopper-friendly atmosphere is expected to draw as many as 4 million visitors annually from a three state area and is projected to generate more than $130 million in annual sales. This project will have a significant economic impact to the county as the shopping center is expected to add 1,200 permanent jobs and drive $1.3 million in additional county sales tax revenue. Given the project design, construction progress, and strong leasing activity, this project won the Retail Deal of the Year Award in Atlanta Business Chronicle's 2012 Best in Atlanta Real Estate Awards.

Newly Opened 5,000 Foot Runway at Cherokee Regional Airport

The newly opened 5,000-foot runway at the Cherokee Regional Airport in Ball Ground now allows the airport to accommodate larger aircraft and corporate jets. The expansion has resulted in additional corporate jets being housed in Cherokee County, the construction of two new aircraft hangars, and plans for additional hangars - all positive news for the property tax base and indicative of new business interest. Misti Martin, Director of the Cherokee County Office of Economic Development, says the airport plays an important role in attracting new business prospects.





New Northside Hospital Medical Facility

In order to address capacity constraints caused by the growing population, Northside Hospital has announced plans to relocate the current hospital to land it currently owns in an undeveloped area near I-575 and Ga Hwy 20. The new site will have excellent visibility from major roads and thoroughfares, and there will be ample room for further expansion as the community's needs grow.

The new state-of-the-art, $250 million, 84-bed facility is expected to open in Spring 2015 and create hundreds of new healthcare and office jobs in the county.

New/Expanding Businesses



Inalfa Roof Systems, a Dutch company which supplies sunroofs and other roofing to automakers, opened a $17.1 million plant in Cherokee County that will employ 400 workers. The new positions include engineering, purchasing, supply chain, and manufacturing roles. Hiring began in October 2013 and will continue through the second quarter of 2015 when the plant is fully operational. Governor of Georgia, Nathan Deal, presented the Cherokee Office of Economic Development with Georgia Economic Developers Association's "Deal of the Year" award for their successful efforts in recruiting Inalfa to Cherokee County.

Continental Case established its North American headquarters, including manufacturing and distribution, in Southwest Cherokee County, bringing a $3.5 million investment and 70 new jobs. The company is a leading manufacturer and installer of parts and accessories for refrigerated case equipment in the supermarket industry.

International Thermocast expanded its operations into a new 98,000 square-foot facility in Canton. The company is a manufacturer, marketer, and distributor of sinks and plumbing products and plans to add 75 to 100 jobs with this expansion.

In 2013 FactoryMation, a Canton-based distributor of industrial and control products, constructed and opened a 62,500 square-foot facility that serves as its headquarters and distribution location. The new facility represents a $4.0 million investment, and added approximately 40 new jobs.

Universal Alloy Corporation, a leading provider of aerospace aluminum extrusions and recent winner of Supplier of the Year Award as awarded by Gulfstream, continues to grow in Cherokee County. The rapidly growing company, and longtime Cherokee County business, recently announced a second 85,000 square foot expansion at its Canton location.



In late 2013 Nebraska-based sporting goods retailer Cabela's Inc. began construction on a 100,000 square-foot shop in Southwest Cherokee County. The national leader of outdoor gear is projecting their first store in Georgia will bring 200 new jobs to the county. The new jobs will be a mix of full-time, part-time, and seasonal positions all in retail sales and management. In addition to thousands of outdoor products, the new store will offer customers an outdoor-like experience with museum-quality wildlife displays. It will also include a large replica of a mountain, gun library, boat shop, indoor archery range, deli and fudge shop.

Profile of County Population

RACE	Cherokee	Georgia	US
White	80.6%	55.1%	63.0%
Black	6.2%	31.2%	13.1%
Hispanic	10.0%	9.2%	16.9%
Asian	1.8%	3.5%	5.1%
Other	1.4%	1.0%	1.9%
Total	100.0%	100.0%	100.0%

GROWTH	Cherokee	Georgia	US
Population % Change 2000 - 2010	51.1%	18.3%	9.7%

INCOME	Cherokee	Georgia	US
Median Household Income	$67,928	$49,604	$53,046

HOMEOWNERSHIP	Cherokee	Georgia	US
Homeownership Rate	79.9%	66.0%	65.5%

EDUCATION (age 25+)	Cherokee	Georgia	US
High School Graduates	88.9%	84.4%	85.7%
Bachelor's Degree or Higher	34.6%	27.8%	28.5%

POVERTY	Cherokee	Georgia	US
Persons Below Poverty Level	8.4%	17.4%	14.9%

Source:http://quickfacts.census.gov

Change in Fiscal Year

In 2012 the County converted from a calendar year-end to a September 30 year-end. We believe changing the fiscal year was important for transparency and proper budget management. Having a December 31 fiscal year-end reflected, on paper, a "cash rich" appearance since the majority of our property tax revenue is collected when bills are due December 20th. However, the fact that the cash collected in December of one year is used to fund the services and operations of the *following year* was not always clear to the reader of financial statements. In fact, a reader may have questioned whether the millage tax rate was too high since such significant cash balances were reported. Changing the fiscal year-end to September 30 allows the County to better represent its available cash.

In addition, State law requires budgets to be balanced for each fiscal year. But when such a large portion of revenue is not received until the very end of the year, should revenue be significantly less than budget, it may be too late for County management to implement budget changes and avoid an operating deficit. Beginning in FY2013 we receive property taxes near the beginning of our fiscal year; therefore, if revenue is below projections the County can implement changes earlier and avoid operating deficits.

Changing the fiscal year also altered the timing of our annual budget process so the Finance Team has more complete information for the following year's budget requirements before the millage rate is set in July.

Current Fiscal Year Results

Funding Sources (Revenues, Transfers Into Funds, Sale of Assets, and Other Financing Sources)

Our reported total funding sources were greater than budget by $7.9 million. Many funds exceeded the budget, but the most significant drivers of this increase came from the General Fund ($4.2 million), the Unincorporated County Services Fund ($1.2 million), and the SPLOST 2012 Fund ($1.0 million).

- The primary reason the General Fund exceeded the revenue budget is due to a new revenue source – Title Ad Valorem Tax. Effective March 1, 2013, House Bill 386 removed the sales tax and annual ad valorem tax on newly purchased vehicles. It replaced these taxes with a new title tax called Title Ad Valorem Tax or TAVT. The new system for taxing vehicles applies when the ownership of the vehicle is transferred through a title exchange. All other vehicle owners will continue to operate under the current system and pay the annual ad valorem taxes until they no longer hold title to the vehicle. In the year of implementation the county received a boost to revenue for this new revenue source totaling $3.8 million, which was $2.6 million greater than budget. In addition, mortgage related taxes exceeded the budget by $0.7 million. This was caused by mortgage interest rates remaining low which generated mortgage refinancing, as well as Cherokee County experiencing a sales surge in our real estate market. Lastly, actual real property tax revenue was 1.8% greater than budget. This amounts to a positive variance of $0.6 million.
- The Unincorporated County Services Fund benefitted from increased insurance premium tax which was $0.6 million better than budget, and an increase in building permit revenue which exceeded budget by $0.5 million. We are especially pleased by the building permit revenue results as we see this as a sign of economic recovery for the County.
- The SPLOST 2012 Fund performed better than budget primarily due to sales tax receipts which exceeded the budget by $1.1 million. We had expected lower sales tax receipts since the new TAVT tax replaced sales taxes on newly purchased vehicles. However, as another sign of economic recovery, sales taxes from other categories were already increasing, and the new Outlet Shoppes of Atlanta opened in July 2013 which generated new growth.

Funding Uses (Expenditures + Transfers Out to Other Funds)

Due to a very rigorous budget process and commitment from every County employee, we were able to report County-wide funding uses $14.2 million less than budget; we adopted a budget of $191.0 million and only incurred $176.9 million. This positive variance was primarily driven by lower capital spending due to project timing. For the General Fund, funding uses were less than budget by $1.3 million. This positive variance was driven primarily by attrition and tight management of vacant positions, and postponing maintenance/replacement operating expenditures unless detrimental to our services.

The chart on the following page reflects budget performance by fund. Please note that while some funds have negative revenue variances, in most cases these were offset by positive expenditure variances. In cases where expenditures were not reduced to match the revenue flow the fund had reserves to utilize. The last column of the chart reflects the final net impact to the fund and is most important to understanding the county's use and conservation of financial resources.

CHEROKEE COUNTY BOARD OF COMMISSIONERS
2013 RESULTS BY FUND

	REVENUES/FUNDING SOURCES			EXPENDITURES/FUNDING USES			NET IMPACT
	2013 Final Budget	2013 Actual	Revenue Variance Better/(Worse)	2013 Final Budget	2013 Actual	Expenditure Variance Better/(Worse)	Net Increase/ (Decrease) to Budget
GENERAL	$58,150,189	$62,347,409	$4,197,220	$58,189,129	$56,919,736	$1,269,393	$5,466,613
LAW LIBRARY	$140,700	$119,264	($21,436)	$140,700	$104,553	$36,147	$14,711
SHERIFF FORFEITURES	$175,953	$39,877	($136,076)	$175,953	$112,358	$63,595	($72,481)
E911 TELEPHONE	$4,141,160	$4,368,704	$227,544	$4,255,577	$4,074,618	$180,959	$408,503
SENIOR SERVICES	$1,083,029	$1,081,266	($1,763)	$1,093,453	$1,093,452	$1	($1,762)
PARKS AND RECREATION	$3,733,030	$3,883,648	$150,618	$3,733,030	$3,502,355	$230,675	$381,293
UNINCORP COUNTY SERVICES	$7,180,710	$8,333,618	$1,152,908	$6,526,813	$6,041,238	$485,575	$1,638,483
TRANSPORTATION	$1,482,473	$864,932	($617,541)	$1,482,473	$883,874	$598,599	($18,942)
MULTIPLE GRANTS	$781,326	$557,506	($223,820)	$803,811	$570,764	$233,047	$9,227
CDBG	$1,422,630	$486,958	($935,672)	$1,422,630	$490,073	$932,557	($3,115)
ANIMAL SERVICES	$944,283	$978,404	$34,121	$960,283	$944,459	$15,824	$49,945
DA's CONDEMNATION	$15,000	$35,010	$20,010	$40,000	$21,665	$18,335	$38,345
DRUG ABUSE & TRMT	$169,286	$178,735	$9,449	$287,067	$222,555	$64,512	$73,961
VICTIM/WITNESS	$196,600	$198,794	$2,194	$208,556	$198,602	$9,954	$12,148
DUI COURT	$521,356	$599,352	$77,996	$521,356	$521,356	$0	$77,996
DRUG ACCOUNTABILITY COURT	$0	$325,712	$325,712	$405,035	$267,682	$137,353	$463,065
FIRE ADMIN	$18,548,388	$18,556,336	$7,948	$17,844,133	$16,903,075	$941,058	$949,006
JAIL FUND	$426,600	$438,454	$11,854	$459,007	$459,007	$0	$11,854
SHERIFF'S COMMISSARY	$320,257	$279,864	($40,393)	$320,779	$320,779	$0	($40,393)
CONFISCATED ASSETS	$267,617	$278,160	$10,543	$267,617	$267,616	$1	$10,544
HOTEL/ MOTEL TAX	$154,289	$154,289	$0	$154,289	$154,289	$0	$0
RRDA	$1,326,101	$1,318,583	($7,518)	$1,326,101	$1,310,611	$15,490	$7,972
CONFERENCE CENTER	$408,789	$558,340	$149,551	$372,967	$373,815	($848)	$148,703
EMERGENCY MEDICAL SERVICES	$7,118,971	$7,744,495	$625,524	$7,190,391	$7,190,391	$0	$625,524
INSURANCE AND BENEFITS	$10,050,234	$10,161,580	$111,346	$10,049,849	$10,049,848	$1	$111,347
FLEET MAINTENANCE	$1,433,716	$1,391,296	($42,420)	$1,482,716	$1,442,956	$39,760	($2,660)
TOTAL OPERATING	**$120,192,687**	**$125,280,586**	**$5,087,899**	**$119,713,715**	**$114,441,727**	**$5,271,988**	**$10,359,887**
DEBT SERVICE	$5,686,000	$5,745,437	$59,437	$12,945,417	$12,945,967	($550)	$58,887
IMPACT FEE	$402,400	$1,275,857	$873,457	$822,849	$73,011	$749,838	$1,623,295
PARKS BOND	$4,800	$762,113	$757,313	$16,096,808	$16,034,147	$62,661	$819,974
SPLOST IV	$0	$0	$0	$0	$0	$0	$0
SPLOST V	$50,073	$118,843	$68,770	$9,601,797	$7,711,872	$1,889,925	$1,958,695
SPLOST 2012	$37,094,717	$38,126,180	$1,031,463	$31,831,909	$25,648,565	$6,183,344	$7,214,807
TOTAL CAPITAL RELATED	**$43,237,990**	**$46,028,430**	**$2,790,440**	**$71,298,780**	**$62,413,562**	**$8,885,218**	**$11,675,658**
TOTAL	**$163,430,677**	**$171,309,016**	**$7,878,339**	**$191,012,495**	**$176,855,289**	**$14,157,206**	**$22,035,545**

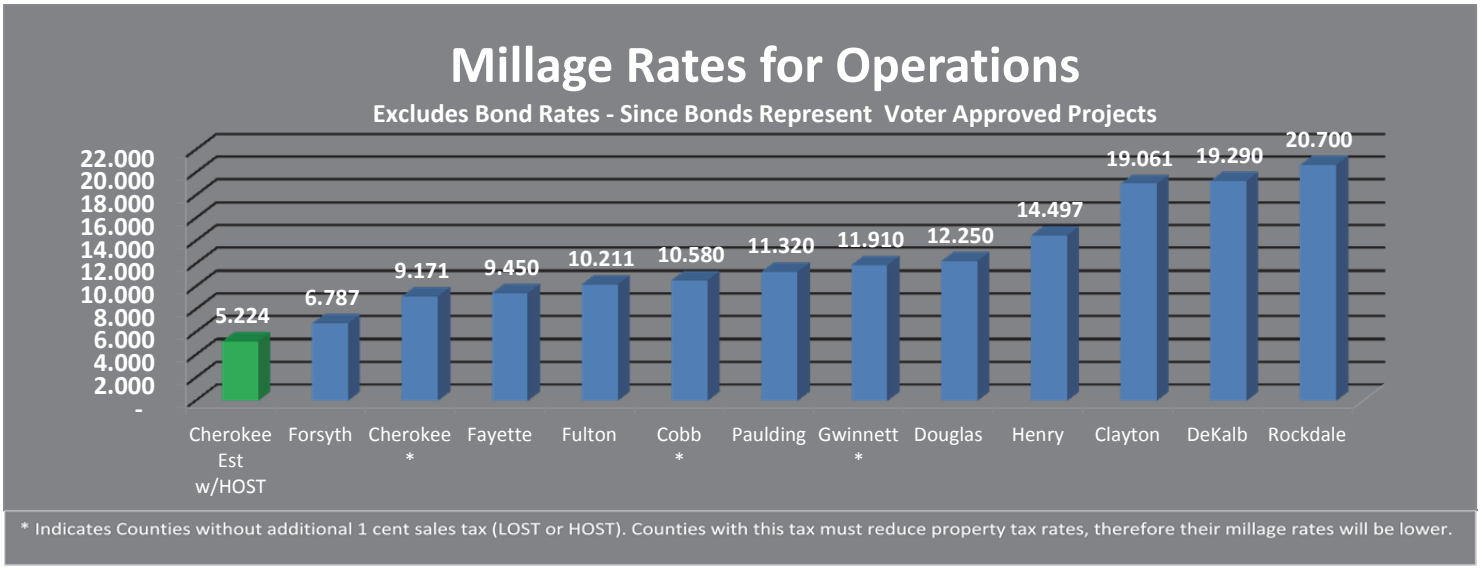
Long-term Financial Planning

While the County experienced positive growth from 2000 – 2008, like most counties, Cherokee County was negatively impacted by the downturn in the economy beginning in 2008. Although our revenue sources were already diversified, nearly all of these sources declined putting significant pressure on the County Budget. Fortunately, we believe we see signs of economic recovery in Cherokee County.

Property Taxes

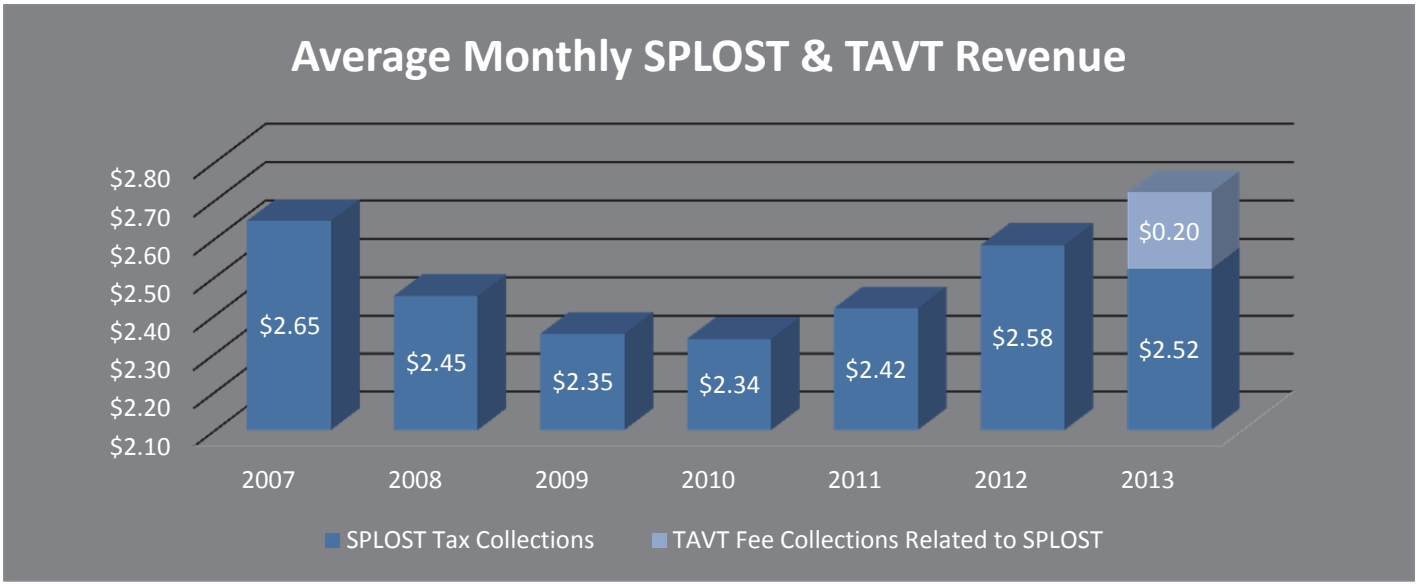
Between 2003 - 2008, our Tax Digest increased each year by double-digit percentages. However, by 2012 our Tax Digest had decreased 23% as compared to the 2008 peak. Because property taxes account for 77% of General Fund and Fire Fund operating costs – this had a severe impact on our budget. Fortunately, after four consecutive years of digest decreases, in 2013 our Tax Digest increased 2.5%, of which 2.1% was related to new growth. In July 2013 the county completed a full rollback of the millage rates, so even with the growth homeowners essentially paid the same amount of property taxes in 2013 as 2012. Cherokee County is the seventh largest county, but has the 49th lowest combined millage rate (9.947) of Georgia's 159 counties. In addition, 156 counties have an additional 1 cent sales tax (referred to as LOST or HOST sales tax) which is used to lower county millage rates. If Cherokee County had such a tax, we estimate our combined millage rate would be ~ 6.000, which would be within the 10 lowest of all Georgia counties. It is important to note that the current 10 lowest counties have average populations of ~ 40,000 and do not provide the same services that Cherokee County provides.

Because of this, Cherokee County included a referendum on the November 2012 ballot for voters to consider approving an additional 1 cent HOST sales tax (**H**omestead **O**ption **S**ales **T**ax). If approved, this sales tax would have been used to increase the homestead exemptions for qualified properties, thus reducing property taxes paid by homeowners. Because property taxes would have been reduced by the amount of sales taxes – this would have been revenue neutral to the County. The purpose of this proposed change was to collect sales tax from all sales/all buyers living and visiting the county, rather than forcing only Cherokee property owners to cover the cost of county government operations. As 156 other counties levy this additional sales tax, we believed this was fairer to our residents and felt the option should be presented to voters. However, the referendum was not approved.



Sales Taxes

SPLOST taxes peaked in 2007 at $31.7 million. By 2010 the total had dropped to $28.1 million, but fortunately since then we have seen higher collections signaling economic recovery. The new TAVT (Title Ad Valorem Tax) fee which was implemented in March 2013 has negatively impacted our SPLOST tax collections by approximately $0.2 million per month. This is because this new one-time fee replaces sales tax on motor vehicle purchases. However, since The Outlet Shoppes of Atlanta opened in July 2013 we have seen our tax collections improve, actually offsetting the impact of the TAVT. Therefore, our operational funds are benefitting from the new TAVT fee, and our SPLOST appears to remain intact due to the new mall. In addition, given the new business developments discussed earlier, we believe Cherokee County's financial sustainability is promising.



Fund Balance

Before the economic downturn, Cherokee County was careful to maintain generous cash reserves. As an example, in 2007 the General Fund's cash low point was $12 million which equaled 20% of General Fund annual expenses. In an effort to keep property taxes as low as possible, the County relied on these reserves to manage through budget constraints caused by the tough economy. At the same time, the County made major changes to operations and also relied on temporary funding sources to balance the budget. These actions kept taxes as low as possible, but negatively impacted our cash reserves. We are very pleased to report that in FY2013 we were able to increase our fund balances in most non-capital governmental funds. The Fund Balances for our major operating funds grew:

- The General Fund grew from approximately $4.4 million to $9.8 million.
- The Fire Fund grew from approximately $3.2 million to $4.9 million.
- The Unincorporated County Services Fund grew from approximately $2.7 million to $4.9 million.

Cherokee County Board of Commissioners
1130 Bluffs Parkway | Canton, GA 30114

OTHER INFORMATION

Independent Audit Cherokee County requires an annual independent audit of County financial records by a certified public accountant selected by the Board of Commissioners. The accounting firm of Mauldin & Jenkins, LLC was selected to fulfill this requirement, and a copy of the auditor's report on the financial statements is included in the financial section of this report.

Single Audit As a recipient of federal and state financial assistance, the County also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation for weaknesses by management and internal staff.

As part of the County's annual single audit, required in conformity with provisions of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget circular A-133, *Audits of State and Local Governments and Nonprofit Organizations,* tests are made to determine the adequacy of the internal control structure, including that portion related to federal financial assistance programs, as well as to determine that the County has complied with applicable laws and regulations.

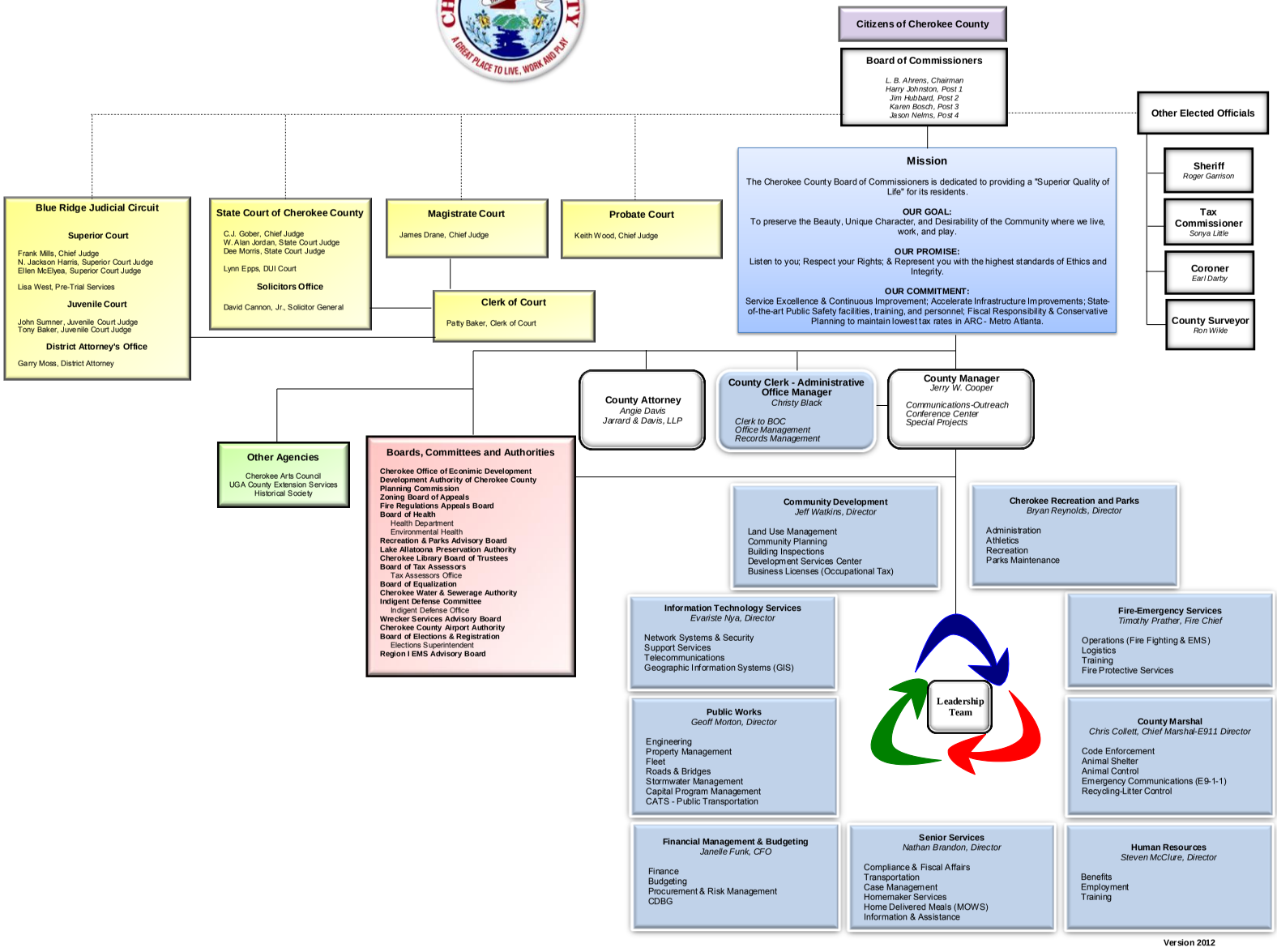
Budgetary Controls The County maintains budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Board of Commissioners. Activities of the general fund, special revenue funds and capital project funds are included in the annual appropriated budget. The official level of county budget control (the level on which expenditures may not legally exceed appropriations) for each legally adopted annual operating budget is the department, function, or activity within each fund. Administrative transfers of appropriations within a department may be authorized by the County Manager to meet unforeseen needs without Commission actions. Transfers of appropriations outside departments or functions are reviewed with the Board of Commissioners prior to approval. The County's budget procedures, together with such procedures for discretely presented component units, are more fully explained in the accompanying notes to the financial statements. The County maintains an encumbrance accounting system as one means of accomplishing budgetary control. Encumbered amounts at year end are carried forward to the ensuing year's budget on a case by case basis.

Acknowledgments The preparation of the report could not have been accomplished without the efficient and dedicated efforts of the staff of the Finance Department, the auditors for the County and its component units, and the cooperation of the various elected officials and county management. In addition, some content and photos have been reproduced courtesy of Cherokee County Chamber of Commerce, Advertising Dynamics, Inc., and the Cherokee County Historical Society. My sincere appreciation is extended to each individual for the contributions made in the preparation of this report.

Respectfully submitted,

Janelle Funk
Cherokee County CFO

Cherokee County Government Organizational Chart



Version 2012

CHEROKEE COUNTY, GEORGIA
LIST OF PRINCIPAL OFFICIALS
SEPTEMBER 30, 2013

Commission Chairman and District Commissioners

L.B. Ahrens, Jr.
Commission Chairman

Harry B. Johnston	District One, Eastern District
Raymond Gunnin	District Two, Eastern District
Brian Poole	District Three, Western District
Jason Nelms	District Four, Western District

Constitutional Officers

Jessica Moss
Solicitor General

Earl W. Darby
Coroner

Sonya Little
Tax Commissioner

Roger D. Garrison
Sheriff

W. Alan Jordan
Chief State Court Judge

Allen D. Morris
State Court Judge

Michelle Homier
State Court Judge

John B. Sumner
Juvenile Court Judge

Tony Baker
Juvenile Court Judge

Keith Wood
Probate Court Judge

Jackson Harris
Chief Superior Court Judge

David Cannon, Jr.
Superior Court Judge

Ellen McElyea
Superior Court Judge

Patty Baker
Clerk of Superior Court

Shannon Wallace
District Attorney

James Drane
Magistrate Court Judge

County Administration

Jerry W. Cooper
County Manager

John L. Adams
Tax Assessor

Susan Garcia
Animal Shelter Director

Steven McClure
Human Resources Director

Christy Black
County Clerk

Gary Caviness
Building Inspections Director

Tim Prather
Fire-Emergency Services Director

Janelle Funk
Chief Financial Officer

Mike E. Dupuis
Fleet Maintenance Director

Joseph D. Woycke
GIS/Mapping Director

Nathan Brandon
Senior Services Director

Charles C. Harden
Roads and Bridges Director

Matt Williams
Property Management Director

Geoff Morton
Public Works Director

Evariste Nya
IT Services Director

Janet R. Munda
Elections Director

Chris Collett
County Marshal

Jeff F. Watkins
Community Services Director

Bryan Reynolds
Cherokee Recreation and Parks Director

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Cherokee County

Georgia

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

September 30, 2012

Executive Director/CEO

II. FINANCIAL SECTION

MAULDIN & JENKINS
CERTIFIED PUBLIC ACCOUNTANTS, LLC

INDEPENDENT AUDITOR'S REPORT

Board of Commissioners
of Cherokee County, Georgia
Canton, Georgia

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **Cherokee County, Georgia** (the "County"), as of and for year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise Cherokee County, Georgia's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Sequoyah Regional Library System or the Cherokee County Department of Public Health, which represent 53% percent, 73% percent, and 88% percent, respectively, of the assets, net position, and revenues of the aggregate discretely presented component units. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Sequoyah Regional Library System or the Cherokee County Department of Public Health, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall financial statement presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Cherokee County, Georgia, as of September 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the Schedule of Funding Progress on pages 5-16 and 62 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Cherokee County, Georgia's basic financial statements. The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of special purpose local option sales tax proceeds, as required by the Official Code of Georgia 48-8-121, the introductory and the statistical section, are also presented for purposes of additional analysis and are also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of special purpose local option sales tax proceeds (the "other information") are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit, the procedures performed as described above, the other information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and the statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated March 27, 2014 on our consideration of Cherokee County, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Cherokee County, Georgia's internal control over financial reporting and compliance.

Mauldin & Jenkins, LLC

Atlanta, Georgia
March 27, 2014

Management's Discussion and Analysis

As management of Cherokee County, we offer readers of our financial statements this narrative overview and analysis of the financial activities of Cherokee County for the fiscal year ended September 30, 2013. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our Transmittal Letter.

CHANGE IN FISCAL YEAR

Before the 2012 Budget was adopted, the Board of Commissioners made the decision to change the County's fiscal year-end from December 31 to September 30. In order to accomplish this change, our auditors instructed us to plan a nine month budget year (January 1 – September 30, 2012) for the initial year of conversion. Therefore, 2013 is our second year with a September 30 year-end, but our first as a twelve month year. Because of this, many comparisons of 2012 year-end results (nine months) will not be comparable to 2013 year-end results (twelve months). In order to make this MD&A as useful as possible to the reader, Management has chosen to compare revenues and expenditures to 2011, our most recent twelve month year. In addition, we believe comparisons to the Budget are more useful to the reader and we have therefore included this commentary in the Transmittal Letter.

While this change has presented challenges in reporting for 2012 and 2013, for the long-term we believe changing the fiscal year provides better transparency and budget management. We discuss this decision in great detail in the Transmittal Letter.

FINANCIAL HIGHLIGHTS

- **Assets, Liabilities, and Deferred Inflows of Resources:** The total assets of Cherokee County were $1,209,888,816, which exceeded its liabilities of $152,722,849. In other words, the assets were almost eight times greater than liabilities and deferred inflows of resources.

- **Net Position:** Net position is defined as Total Assets + Deferred Outflows of Resources – Total Liabilities – Deferred Inflows of Resources. The primary government's total net position decreased slightly from $1,060,891,301 to $1,057,165,967. This represents a minimal decrease of $3,725,334 (.35%).

- **Fund Balances:** At the 2013 fiscal year-end, Cherokee County's governmental funds reported combined ending fund balances of $61,091,448. The 2012 nine-month period-end reported a balance of $67,436,418.
  - While this is a net decrease of $6,344,970, this was fully expected and budgeted as we have completed significant spending in our capital funds. For example, the Recreation Bond Fund was established to invest $90,000,000 in parks and greenspace. In 2013 we completed several projects which decreased this fund's balance by $15,272,032. So while our fund balances in our capital funds decreased, most other funds increased.
  - Of the total combined fund balances, $9,657,818, or 15.8%, is available for spending at the government's discretion (unassigned fund balances). This is a significant improvement over 2012 when only $4,173,249 or 6.2%, was unassigned.
  - Cherokee County's General Fund Balance was $9,802,188. Of this, $9,685,484 or 98.8% is unassigned and is available for spending at the government's discretion. This is a significant improvement over 2012 when only $4,205,633 was unassigned.

- **Debt:** Bonds Payable decreased from $82,537,000 to $71,627,000. This represents a decrease of $10,910,000 (13.2%). This decrease is comprised of:
  - completely repaying the final two SPLOST V bonds totaling $7,295,000,
  - a decrease in the balance of the 2009 and 2012 Parks, Recreation and Greenspace Bonds due to scheduled payments of bond principal totaling $3,270,000, and
  - the scheduled principal payment of $345,000 for the RRDA Bonds**.**

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to Cherokee County's basic financial statements. Cherokee County's basic financial statements are comprised of three components: 1) Government-wide financial statements, 2) Fund financial statements, and 3) Notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

1. Government-wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of Cherokee County's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of Cherokee County's assets, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of Cherokee County is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows.* Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Cherokee County that are principally supported by taxes and intergovernmental revenues (*governmental activities)* from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Cherokee County include general government, public safety, judicial services, health and welfare, highways and streets, culture and recreation and housing and development. The business-type activities of Cherokee County include Emergency Medical Services (ambulance service), and the Cherokee Conference Center.

The government-wide financial statements include not only Cherokee County itself (known as the *primary government*), but also the Development Authority of Cherokee County, Cherokee County Development Authority, Cherokee County Board of Health, and Sequoyah Regional Library, all legally separate entities, for which Cherokee County is financially accountable. Financial information for these *component units* is reported separately from the financial information presented for the primary government itself.

Please reference the index for the location of the government-wide financial statements in this report.

2. Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Cherokee County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Cherokee County can be divided into three categories: A. Governmental funds, B. Proprietary funds, and C. fiduciary funds.

A. Definition of Governmental Funds

Governmental funds are used to account for essentially the same functions reported as *governmental activities* in the governmental-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources,* as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities.*

Cherokee County maintains 27 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the five major funds: General Fund, Fire District Fund, SPLOST 2012 Fund (Special Purpose Local Option Sales Tax), the Unincorporated County Services Fund, and the Recreation Bond Fund. Data for the other 22 governmental funds are combined into a single, aggregated presentation, titled "Other Governmental Funds." Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

Cherokee County adopts an annual appropriated budget for its General Fund, as well as all special revenue, proprietary and all other governmental fund types, including capital projects. A budgetary comparison statement has been provided for all of these funds to demonstrate compliance with this budget.

Please reference the index for the location of the basic governmental fund financial statements in this report.

B. Definition of Proprietary Funds

Cherokee County maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Cherokee County uses enterprise funds to account for its Emergency Medical Services and Cherokee Conference Center funds. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among Cherokee County's various functions. Cherokee County uses internal service funds to account for its fleet of vehicles and for its employee benefits claims. Because both of these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Emergency Medical Services and Cherokee Conference Center funds. Conversely, both internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements, titled "Governmental Activities – Internal Service Funds." Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in this report. Please reference the index for the location of the basic proprietary fund financial statements in this report.

C. Definition of Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support Cherokee County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Please reference the index for the location of the basic fiduciary fund financial statements in this report.

New Fund Balance Procedures Under GASB Statement 54

Prior to 2011 fund balances were designated as either *reserved* or *unreserved*. In accordance with the governmental accounting standard, GASB Statement 54, which became effective in 2011, governmental entities are now required to present fund balance in the following five categories:

i. *Nonspendable Fund Balance* – non-cash assets such as inventories or prepaid items.

ii. *Restricted Fund Balance* – funds legally restricted for specific purposes, such as grant funds.

iii. *Committed Fund Balance* – amounts that can only be used for specific purposes pursuant to a formal resolution of the Board of Commissioners.

iv. *Assigned Fund Balance* – amounts intended to be used for specific purposes, either by the Board of Commissioners or the Board's delegate. (For Cherokee County the Board delegated authority to assign balances to the County Manager).

v. *Unassigned Fund Balance* – residual spendable fund balance after subtracting all above amounts.

3. Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning Cherokee County's progress in funding its obligation to provide pension benefits and OPEB benefits to its employees. Please reference the index for the location of the required supplementary information in this report.

The combining statements referred to earlier in connection with non-major governmental funds and internal service funds are presented immediately following the required supplementary information on pensions.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Statement of Net Position

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of Cherokee County, assets (excluding component units) exceeded liabilities and deferred inflows or resources by $1,057,165,967 at the close of the most recent fiscal year. Said another way, Cherokee County assets are almost eight times greater than its liabilities and deferred inflows of resources.

Summary of Assets, Liabilities, and Net Position

	Governmental Fund Activities		Business Activities		Total	
	2013	2012	2013	2012	2013	2012
Assets:						
Current and Other Assets	$ 133,664,350	$ 136,562,807	$ 1,686,773	$ 1,731,373	$ 135,351,123	$ 138,294,180
Capital Assets	1,072,460,896	1,080,423,824	2,076,797	1,175,810	1,074,537,693	1,081,599,634
Total Assets	1,206,125,246	1,216,986,631	3,763,570	2,907,183	1,209,888,816	1,219,893,814
Liabilities:						
Current Liabilities	20,879,485	26,350,855	365,287	369,769	21,244,772	26,720,624
Long Term Liabilities	75,315,949	77,269,804	176,011	53,770	75,491,960	77,323,574
Total Liabilities	96,195,434	103,620,659	541,298	423,539	96,736,732	104,044,198
Deferred Inflows of Resources						
Deferred Inflows	55,986,117	54,958,315	-	-	55,986,117	54,958,315
Total Deffered Inflows of Resources	55,986,117	54,958,315	-	-	55,986,117	54,958,315
Net Position:						
Investment in capital assets, net of related debt	1,011,905,016	1,023,519,289	2,076,797	1,168,482	1,013,981,813	1,024,687,771
Restricted	40,740,963	37,575,187			40,740,963	37,575,187
Unrestricted (deficit)	1,297,716	(2,686,819)	1,145,475	1,315,162	2,443,191	(1,371,657)
Total Net Position	$ 1,053,943,695	$ 1,058,407,657	$ 3,222,272	$ 2,483,644	$ 1,057,165,967	$ 1,060,891,301

By far the largest portion of Cherokee County's net position, $1,013,981,813, or 95.9%, reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment) less any related debt used to acquire those assets that is still outstanding. Cherokee County uses the capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Cherokee County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Statement of Activities

As compared to 2011 (our most recent twelve month fiscal year), revenue from governmental activities increased $9,383,693 (6.6%). The most significant driver of this increase is related to property taxes. While the county completed a full rollback of the millage rate in 2013 and 2012 so property taxes related to the millage rate were virtually unchanged, the County benefitted from three factors:

- Effective March 1, 2013, House Bill 386 removed the sales tax and annual ad valorem tax on newly purchased vehicles. It replaced these taxes with a new title tax called Title Ad Valorem Tax or TAVT. The new system for taxing vehicles applies when the ownership of the vehicle is transferred through a title exchange. All other vehicle owners will continue to operate under the current system and pay the annual ad valorem taxes until they no longer hold title to the vehicle. In the year of implementation the county received a boost to revenue for this new revenue source totaling $3,831,553.
- The new TAVT tax only applies to vehicle sales. The annual ad valorem tax still applies to currently owned vehicles until the title is eventually transferred. The revenue from this category increased $797,087 between 2011 and 2013.
- Mortgage interest rates remained low driving mortgage refinancing. In addition, the Cherokee County real estate market experienced a surge of sales activity in 2013. Together, the County generated $1,081,117 more in mortgage related taxes.

Summary of Activities

Note: Because 2012 was a 9 month year (due to the conversion of our fiscal year-end from December 31 to September 30), Management has chosen to provide comparions to 2011 which would be our most recent 12 month fiscal year. We believe this is more comparable for analysis of revenues and expenses and therefore more meaningful to the reader.

	Governmental Fund Activities		Business Activities		Total	
	2013	2011	2013	2011	2013	2011
Program Revenue:						
Charges for Services	$ 25,007,873	$ 22,144,132	$ 6,107,313	$ 6,397,422	$ 31,115,186	$ 28,541,554
Operating Grants	3,896,743	5,005,625	102,750	21,000	3,999,493	5,026,625
Capital Grants:	9,860,301	11,517,533	50,000		9,910,301	11,517,533
General Revenue:						
Property Taxes	68,302,401	61,718,917			68,302,401	61,718,917
Alcoholic Beverage Taxes	971,691	870,637			971,691	870,637
Franchise Taxes	1,845,500	1,587,195			1,845,500	1,587,195
Sales Taxes	30,239,488	29,288,708			30,239,488	29,288,708
Insurance Premium Taxes	7,226,640	6,508,474			7,226,640	6,508,474
Other Taxes	154,289	116,728			154,289	116,728
Interest	33,754	42,501			33,754	42,501
Other	3,182,618	2,537,155	338,856	260,821	3,521,474	2,797,976
TOTAL REVENUES	150,721,298	141,337,605	6,598,919	6,679,243	157,320,217	148,016,848
Program Expenses:						
General Government	11,635,706	11,709,843			11,635,706	11,709,843
Judicial	13,835,827	12,131,482			13,835,827	12,131,482
Public Safety	54,866,533	53,392,268			54,866,533	53,392,268
Public Works	56,681,654	48,284,482			56,681,654	48,284,482
Health and Welfare	2,838,434	4,954,955			2,838,434	4,954,955
Culture and Recreation	7,017,212	4,287,850			7,017,212	4,287,850
Housing and Development	3,511,156	3,656,342			3,511,156	3,656,342
Interest	3,094,823	3,411,397			3,094,823	3,411,397
Intergovernmental					-	-
Emergency Medical Services			7,190,391	6,678,161	7,190,391	6,678,161
Conference Center			373,815	326,115	373,815	326,115
TOTAL EXPENDITURES	153,481,345	141,828,619	7,564,206	7,004,276	161,045,551	148,832,895
Change in Net Position Before Transfers	(2,760,047)	(491,014)	(965,287)	(325,033)	(3,725,334)	(816,047)
Transfers	(1,703,915)	(974,732)	1,703,915	974,732	-	-
Changes in Net Position	(4,463,962)	(1,465,746)	738,628	649,699	(3,725,334)	(816,047)
Beginning Net Position	1,058,407,657	1,120,154,958	2,483,644	851,256	1,060,891,301	1,121,006,214
Ending Net Position	$ 1,053,943,695	$ 1,118,689,212	$ 3,222,272	$ 1,500,955	$ 1,057,165,967	$ 1,120,190,167

As compared to 2011 governmental activities expenses increased $11,652,725 (8.2%). The most significant driver of this increase is due to the increase in depreciation expense after two years of more significant capital outlay.

FUND FINANCIAL STATEMENT ANALYSIS

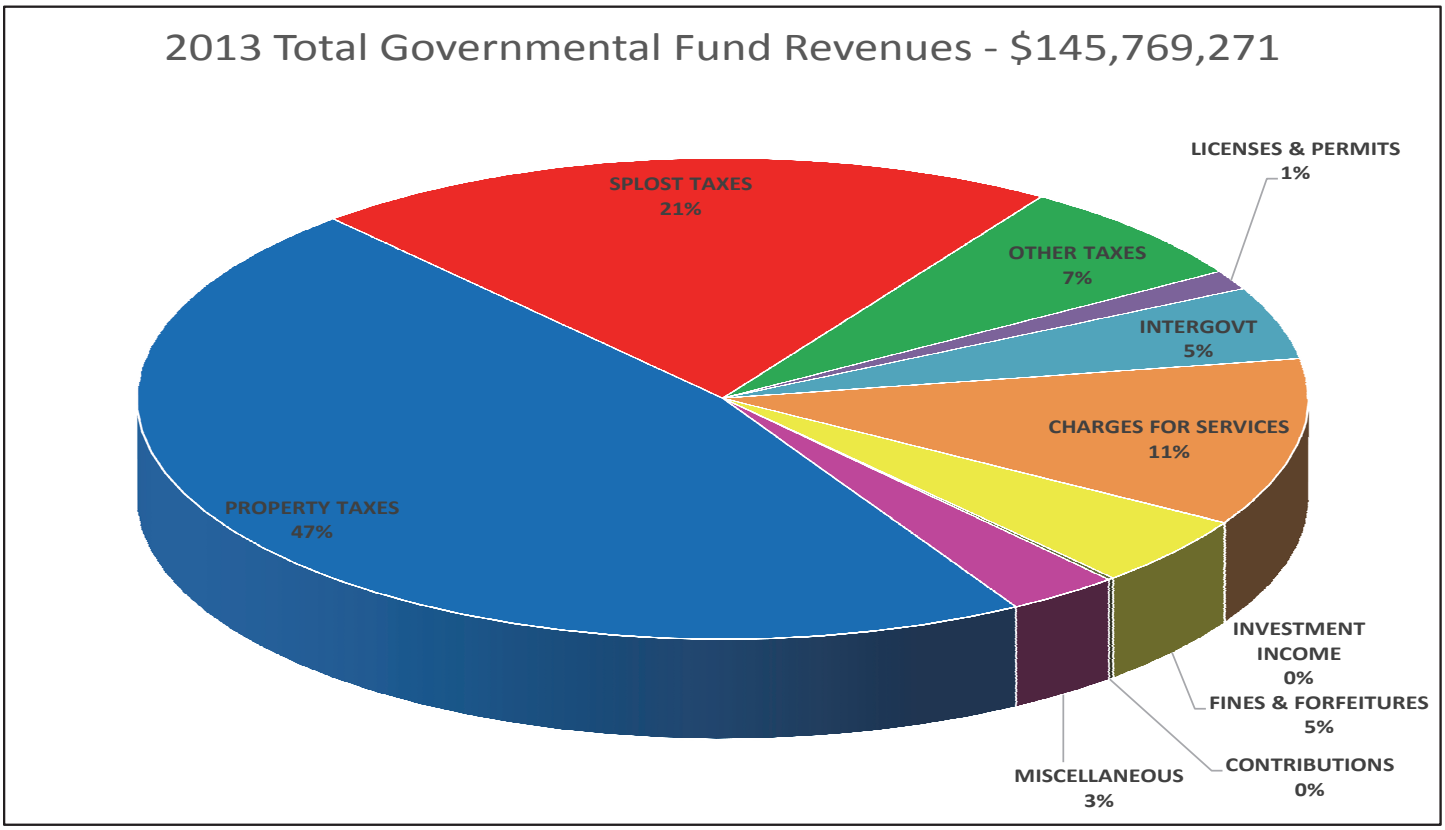
As noted earlier, Cherokee County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

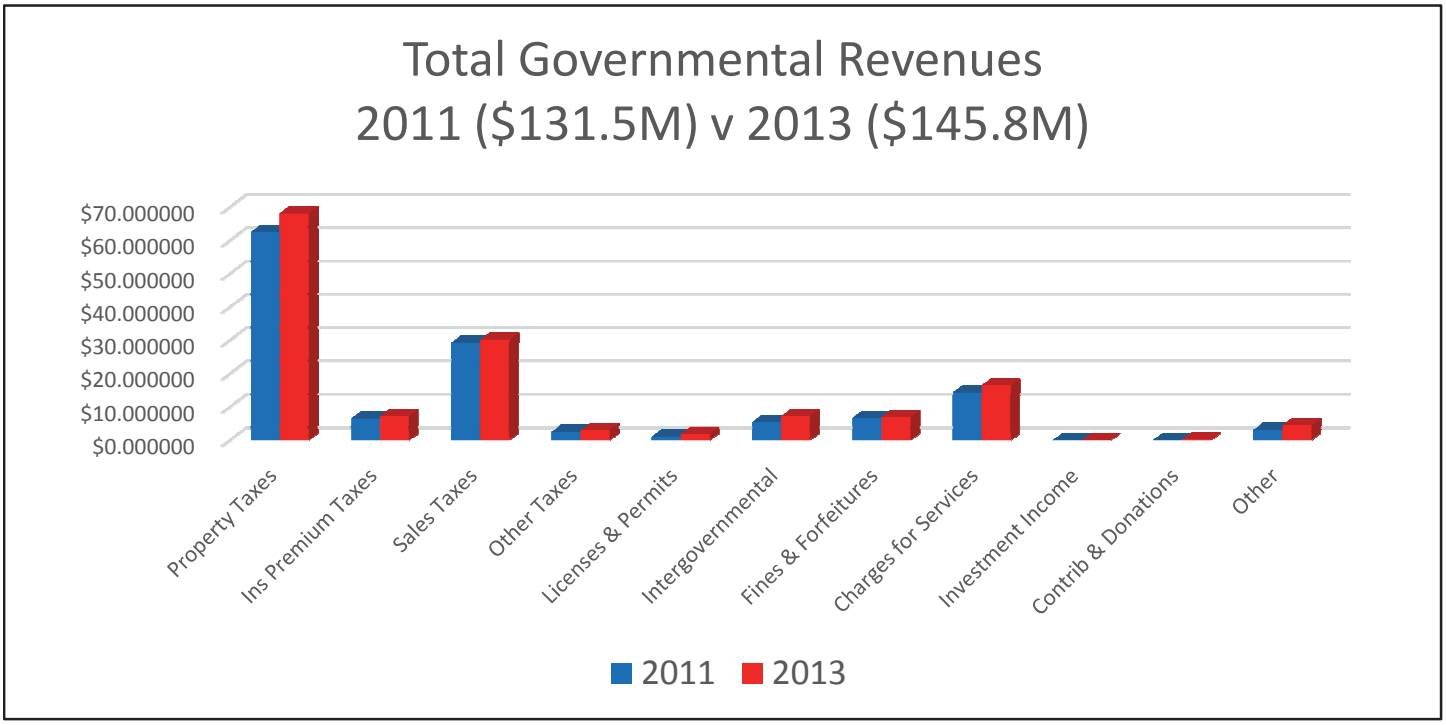
The focus of Cherokee County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing Cherokee County's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Revenues

Revenues for Cherokee County's governmental funds in 2013 totaled $145,769,271. The majority of funding was generated from Taxes at $108,580,846, which is comprised of property taxes of $68,143,237, sales taxes of $30,239,488, insurance premium taxes of $7,226,640, and other miscellaneous taxes of $2,971,480.



Total revenues increased $14,244,028 from $131,525,243 in 2011 to $145,769,271 in 2013.



- Property Taxes comprised a significant portion of this increase, totaling $5,697,442. As previously explained, the County completed a full rollback of the millage rate in 2012 and 2013 so the tax levies were virtually equal, however the county benefitted from the new TAVT tax, higher collections of motor vehicle tax, and increased mortgage-related taxes driven by mortgage refinances and significant activity in the real estate market.

- Insurance Premium taxes increased from $6,508,474 in 2011 to $7,226,640 in 2013. This revenue represents a percentage charged on gross direct insurance premiums. It is collected by the Georgia Commissioner of Insurance and distributed based on population.

- Sales taxes increased from $29,288,708 in 2011 to $30,239,488 in 2013. With the implementation of the new TAVT tax, vehicle sales no longer generate sales tax, causing a drain on our sales tax dollars. However, sales tax had been steadily increasing before the implementation of the new TAVT tax; a sign of economic recovery for the county. In addition, in July 2013 the Outlet Shoppes of Atlanta opened in Woodstock, one of the county's cities. Our estimates indicate that while we have lost sales taxes due to the new TAVT, the sales tax loss is being offset by new sales taxes generated by the Outlet Shoppes. We have highlighted the Outlet Shoppes in our Transmittal Letter and encourage readers to review the letter for more details about this new retail development.

- Licenses and permits have increased from $1,168,702 in 2011 to $1,900,386 in 2013. We attribute this $731,684 increase to two factors, both strong indicators of economic recovery:

    - Building permit revenue has more than doubled, increasing by $598,867
    - Business license revenue has increased by $154,900

- Intergovernmental revenue increased from $5,371,357 in 2011 to $7,155,617 in 2013. The biggest driver of this $1,784,260 increase is due to the reimbursement the county received from the Georgia Department of Transportation (GDOT) for the major extension of Commerce Boulevard, later renamed Northside-Cherokee Boulevard.

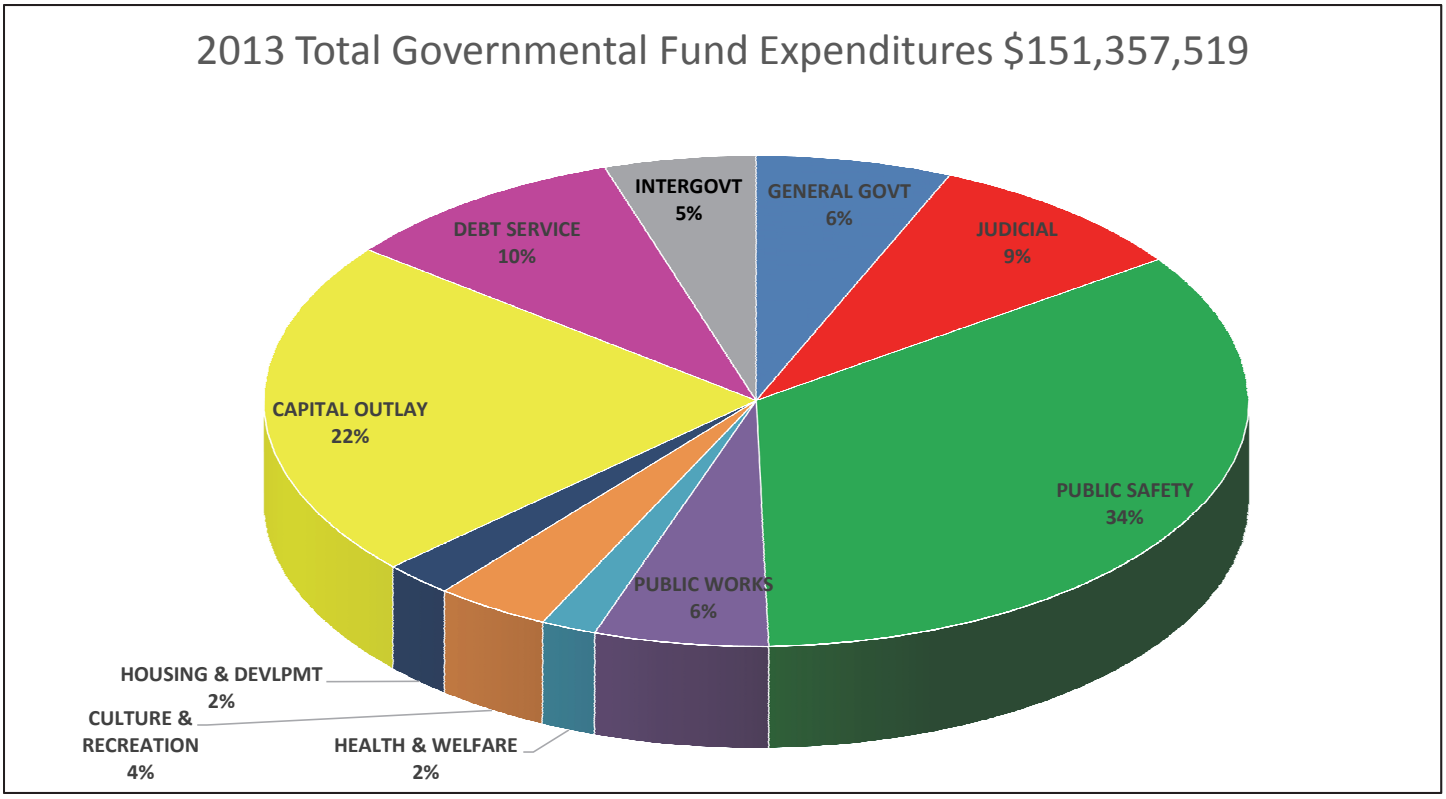
- Charges for services increased from $14,284,477 in 2011 to $16,432,906 in 2013. This $2,148,429 increase is primarily driven by the following two factors:

    - As another sign of economic recovery, similar to the increase in building permit revenue, the county realized a $1,132,487 increase in Impact Fee revenue. Impact fees are charges levied on new building construction to cover the cost of building or providing public facilities that are needed only to serve such new growth and development.

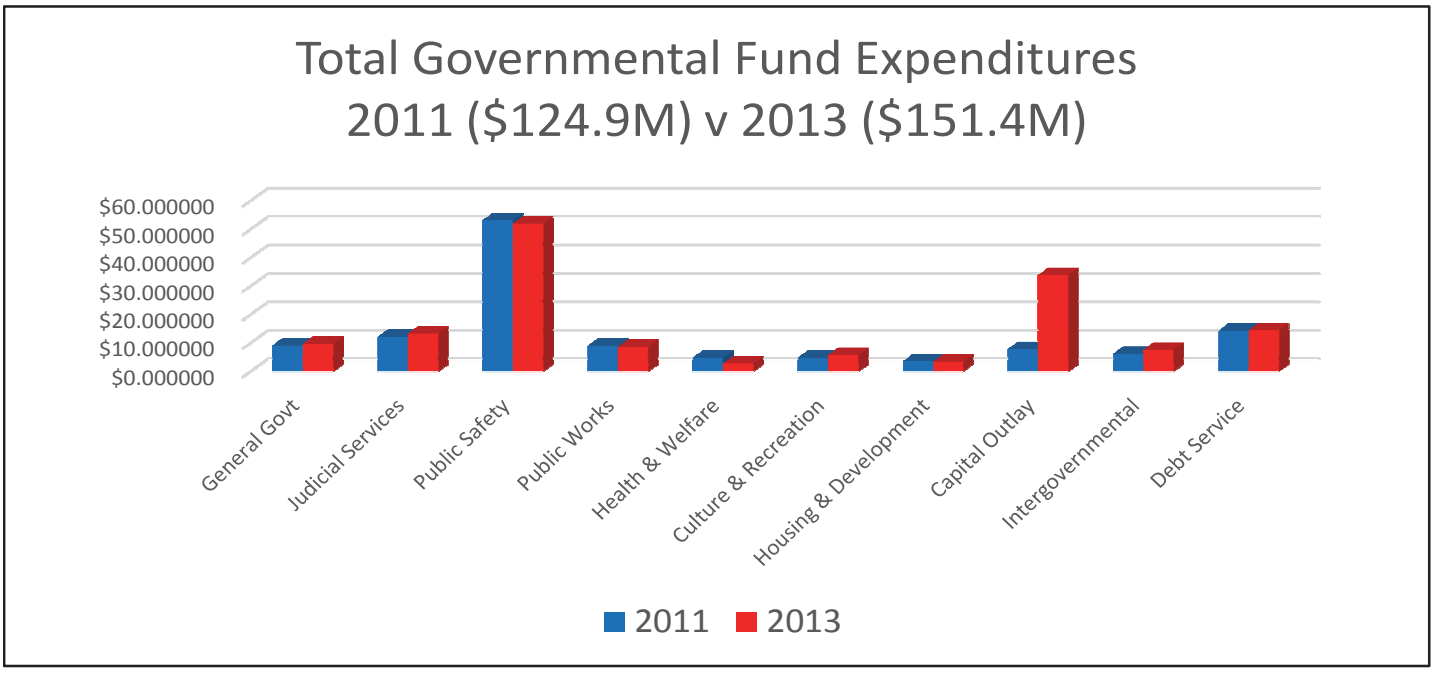
    - Activity fees charged by the Cherokee County Parks and Recreation Authority increased $821,460, primarily due to the opening of the new aquatic center in May 2013. The new aquatic center has been highlighted in the Transmittal Letter. We encourage readers to review the letter for more details about this new attraction.

Expenditures

Governmental expenditures totaled $151,357,519. Of this total, 43.0% was required to support public safety and judicial services.



As compared to 2011, governmental fund expenditures increased $26,465,663, or approximately 21.2%. However, this increase in spending is primarily driven by increased capital spending in our Recreation Parks Bond and SPLOST Funds. In 2013 the county spent $26,035,013 more than in 2011 in Capital Outlay as we completed the Aquatic Center and other parks projects, the Sheriff Office and Fire Emergency Training Centers, and additional spending on roads as required by the latest SPLOST referendum.



Fund Balance

As of the end of the current fiscal year, Cherokee County's governmental funds reported combined ending fund balances of $61,091,448, a net decrease of $6,344,970 from the prior year. As previously explained, this decrease is related to budgeted spending in our capital funds; fund balances for most other funds (including the major funds General Fund, Fire Fund, and Unincorporated County Services Fund) increased. Of this combined ending fund balance, $9,657,818, or 15.8%, constitutes *unassigned fund balance,* which is available for spending at the government's discretion. This is an increase of $5,484,569 over the prior year's unassigned fund balance.

The General Fund is the chief operating fund of Cherokee County. At the end of the current fiscal year, the total fund balance of the General Fund was $9,802,188 of which $9,685,484, or 98.8%, represents the *unassigned* portion. As a measure of the General Fund's liquidity, it is useful to compare the unassigned fund balance to total fund expenditures; the unassigned fund balance represents ~ 17% of General Fund expenditures and transfers to other funds.

During the current fiscal year, Cherokee County's General Fund balance increased by $5,427,673. This was mainly achieved by revenues (primarily the new TAVT tax), exceeding budget by $4,205,874 and tight budget management which delivered expenditures $1,230,008 under the final budget.

The Fire District Fund is another major fund of the County which is primarily supported by property taxes. At year-end, the total fund balance of this fund was $4,894,311, which was $1,653,262 higher than the 2012 balance. The increase was primarily driven by the Department's tight control over expenditures. The Fund's expenditures were $941,058 under budget.

The Unincorporated County Services Fund accounts for the insurance premium tax and the expenditures related to the tax. The fund balance at the end of the year was $4,948,570, all classified as nonspendable or restricted (these revenues are restricted by state law to provide services primarily to the unincorporated areas of the County). This is $2,292,380 greater than 2012 when the balance was $2,656,190.

The SPLOST 2012 Fund was established in 2012 to account for collections of the renewed SPLOST Tax beginning in July 2012. At year end, the total fund balance of the SPLOST 2012 Fund had grown $12,477,615 to $14,401,889 - all classified as restricted or nonspendable. Capital project spending is dependent on the progress of construction which is influenced by project management, weather, approvals, etc. As the fund collects sales tax revenue each month, if it is not spent in the current year, the balance will accumulate and carryforward so the projects will be completed in future years.

The Recreation Bond Fund accounts for the voter approved bond proceeds used to invest in recreation, parks, and greenspace. The fund balance at year-end was $9,623,628, which is $15,272,032 less than 2012. This decrease was expected and budgeted accordingly as we completed or made significant progress on projects. The fund balance is restricted only to the approved projects included in the 2008 referendum.

Proprietary Funds

Cherokee County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The net position of the Emergency Services Fund and the Conference Center Fund at the end of the year amounted to $3,222,272 of which $1,145,475 or 35.5% was unrestricted, and net position for Internal Services, comprised of fleet services and employee benefits, amounted to $3,356,411.

General Fund Budgetary Highlights

The original budget for the General Fund expenditures was $53,442,298, but was amended by $1,026,892 to $54,469,190. There are two primary reasons the budget was amended. The first represents additional spending in Judicial Services caused by additional case volume and two unforeseen workers compensation claims. Fortunately the additional case volume also generated additional revenue from fines and this revenue was used to cover the additional expenditures. The second main reason the budget was amended was due to costs incurred for the forensic audit of the RRDA Recycling project. In 2011 the County was informed the external lessee operating the RRDA recycling facility could not cover its debt service payments on bonds issued by the RRDA (Resource Recovery Development Authority – a blended component unit of the County). The operator later filed bankruptcy, and because the County had pledged up to 1 mil to cover this debt, the County assumed responsibility for making the payments. The County had a number of questions about the lessee's spending of bond proceeds and hired a forensic auditor to review the financial transactions. These costs were unbudgeted, but the Board of Commissioners deemed the audit imperative to our understanding of the operator's failure to make debt service payments. Fortunately the County received significantly more TAVT revenue than budgeted and this revenue was used to cover these costs.

The original budget for General Fund transfers (transfers to provide support to other funds) was $2,994,130, but was amended by $725,809 to $3,719,939. The reason for this amendment is also related to the RRDA Recycling project. When the fiscal year 2013 Budget was adopted, Management believed a new lessee would assume operations and responsibility for 50% of the debt service payments. The County is still seeking a new operator, and in the interim is responsible for 100% of debt service payments and basic operating costs. The County again relied on excess TAVT revenue to cover these additional transfers.

By fiscal year-end, actual expenditures totaled $53,239,182, which was $1,230,008 under the final budget of $54,469,190. This is a 2.2% positive variance. Readers can review variances for each department in the Budget and Actual Schedules; however, this positive variance stems from personnel attrition and vacancies throughout the organization, as well as tight management of other operating costs.

CAPITAL ASSET AND DEBT ANALYSIS

Capital Assets

As of September 30, 2013, Cherokee County's investment in capital assets for its governmental activities totaled $1,072,460,896 (net of accumulated depreciation). This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, vehicles, roads, highways, and bridges. The total of these capital assets decreased $7,962,928 as compared to fiscal year 2012. This is not unusual; typically every year the capital assets decrease because the annual depreciation expense is greater than new purchases and construction.

Due to budget constraints, major capital asset additions were limited mainly to SPLOST and Parks Bond funding and included the following:

- New Sheriff vehicles and Animal Control vehicles
- Construction of the Fire Training Center and the Sheriff Office Training Center
- Various road improvements
- Various Parks Bond construction including the Aquatic Center and other new development and renovations

Additional information on Cherokee County's capital assets can be found in Note 6 of this report.

Long-Term Debt

At the end of the current fiscal year, Cherokee County had total long term bonded debt outstanding of $71,627,000. Of this debt:

- $16,875,000 is debt issued by the Resource Recovery Development Authority (RRDA), a blended component unit of the County. When this debt was issued, it was expected to be covered by the third party operator and lessee of the recycling facility; however, it was guaranteed by the County's pledge of up to 1 mil to cover the annual debt service payments if the lessee defaulted. In 2012 the County was forced to cancel the lease due to the operator's inability to meet its obligations. The County has not been required to increase the millage rate to cover the debt service. However, if it did, the required increase equivalent to the annual debt service would be only 0.18 mils.

- $54,752,000 is supported by a separate bond millage rate of 0.776 mills. This debt was approved by voters in 2008 for investment in parks, recreation, and greenspace.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for Cherokee County is $734,696,356 which is more than ten times greater than Cherokee County's outstanding debt of $71,627,000.

Cherokee County's long term bonded debt decreased $10,910,000 during the current fiscal year. This is the amount of debt that was retired. The County holds a rating of "Aa2" from Moody's Rating Agency and a "AA+" from Standard & Poor's Rating agency.

Additional information on Cherokee County's long-term debt can be found in Note 8 of this report.

Status of Cherokee County's Economy

- As of December 31, 2013, the unemployment rate for Cherokee County was 5.6%, which was lower than the state rate of 7.4%. This is a significant improvement to 2012 rates: Cherokee County 6.9% and the state 8.7%.

- Since late 2008, the construction industry has suffered from the economic recession. This has impacted building permits in most counties. In 2013 Cherokee County experienced significant recovery in the issuance of building permits which we believe is a sign of an improving economy. In 2008 2,965 building permits were issued, this dropped to 1,963 in 2009, but rebounded to 2,773 in 2013.

- Sales tax revenues were flat over the comparable 12 month period of 2012. However, we consider this good news because the new TAVT tax implemented in March 2013 eliminated sales tax on motor vehicle purchases, therefore we actually would have suffered a drop in revenues. Fortunately the Outlet Shoppes of Atlanta opened in Woodstock in July 2013. We believe the new sales generated by this shopping center are offsetting the loss from vehicle purchases. As previously mentioned, we have highlighted the new Outlet Shoppes in our Transmittal Letter.

Requests for Information

This financial report is designed to provide a general overview of Cherokee County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Department, Cherokee County Board of Commissioners, 1130 Bluffs Parkway, Canton, Georgia, 30114.

BASIC FINANCIAL STATEMENTS

CHEROKEE COUNTY, GEORGIA

STATEMENT OF NET POSITION
SEPTEMBER 30, 2013

	Primary Government			Component Units			
	Governmental Activities	Business-type Activities	Total	Department of Public Health	Cherokee County Development Authority	Development Authority of Cherokee County	Library
ASSETS							
Cash and cash equivalents	$ 63,464,443	$ 368,071	$ 63,832,514	$ 1,218,150	$ 120,302	$ 703,986	$ 989,764
Investments	398,185	-	398,185	-	-	-	-
Property taxes receivable	56,030,518	-	56,030,518	-	-	-	-
Accounts receivable	10,002,743	1,418,680	11,421,423	131,502	-	1,920	39,886
Due from other governments	2,940,036	-	2,940,036	896,057	-	-	87,908
Internal balances	109,534	(109,534)	-	-	-	-	-
Inventory	188,850	-	188,850	-	-	-	-
Prepaid items	530,041	9,556	539,597	-	-	-	56,488
Restricted cash and cash equivalents	-	-	-	-	-	-	216,872
Capital assets, non-depreciable	296,904,085	-	296,904,085	-	9,090,534	-	1,062,000
Capital assets, depreciable (net of accumulated depreciation)	775,556,811	2,076,797	777,633,608	181,769	1,145,615	-	7,355,896
Total assets	1,206,125,246	3,763,570	1,209,888,816	2,427,478	10,356,451	705,906	9,808,814
LIABILITIES							
Accounts payable	8,284,628	149,084	8,433,712	227,640	-	57,881	27,291
Accrued liabilities	4,781,684	157,533	4,939,217	238,071	26,952	126,477	14,242
Short-term notes payable	1,264,900	-	1,264,900	-	-	-	-
Net pension obligation, due in more than one year	2,709,083	-	2,709,083	-	-	-	-
Net OPEB obligation, due in more than one year	100,620	-	100,620	-	-	-	-
Claims payable due within one year	442,705	-	442,705	-	-	-	-
Claims payable due in more than one year	147,569	-	147,569	-	-	-	-
Capital leases due within one year	145,827	-	145,827	-	-	-	-
Capital leases due in more than one year	25,062	-	25,062	-	-	-	-
Notes payable due within one year	-	-	-	-	271,488	-	-
Notes payable due in more than one year	-	-	-	-	6,342,604	-	-
Bonds payable due within one year	3,270,000	-	3,270,000	-	-	-	-
Bonds payable due in more than one year	69,427,054	-	69,427,054	-	-	-	-
Compensated absences due within one year	2,528,016	176,011	2,704,027	-	-	-	11,717
Compensated absences due in more than one year	842,672	58,670	901,342	393,419	-	-	46,867
Landfill due within one year	161,725	-	161,725	-	-	-	-
Landfill due in more than one year	2,063,893	-	2,063,893	-	-	-	-
Total liabilities	96,195,438	541,298	96,736,736	859,130	6,641,044	184,358	100,117
DEFERRED INFLOWS OF RESOURCES							
Unearned revenue - property taxes	55,986,113	-	55,986,113	-	-	-	-
Total deferred inflows of resources	55,986,113	-	55,986,113	-	-	-	-
Total liabilities and deferred inflows of resources	152,181,551	541,298	152,722,849	859,130	6,641,044	184,358	100,117
NET POSITION							
Net investment in capital assets	1,011,905,016	2,076,797	1,013,981,813	181,769	3,622,057	-	8,417,896
Restricted for:							
Law library operations	642,423	-	642,423	-	-	-	9,148
Senior services	46,352	-	46,352	-	-	-	-
Public safety	1,157,181	-	1,157,181	-	-	-	-
Donations for improvements	28,834	-	28,834	-	-	-	-
Grant activities	148,199	-	148,199	-	-	-	-
Jail operation and construction	986,710	-	986,710	-	-	-	-
E911 operations	1,674,744	-	1,674,744	-	-	-	-
Impact fees	5,263,921	-	5,263,921	-	-	-	-
Transportation services	9,173	-	9,173	-	-	-	-
Debt service	769,088	-	769,088	-	-	-	-
SPLOST projects	20,248,996	-	20,248,996	-	-	-	215,478
Unincorporated services	4,883,151	-	4,883,151	-	-	-	-
Fire protection services	4,882,191	-	4,882,191	-	-	-	-
Public health program expenditures	-	-	-	50,503	-	-	-
Unrestricted	1,297,716	1,145,475	2,443,191	1,336,076	93,350	521,548	1,066,175
Total net position	$ 1,053,943,695	$ 3,222,272	$ 1,057,165,967	$ 1,568,348	$ 3,715,407	$ 521,548	$ 9,708,697

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	$ 11,635,706	$ 4,213,565	$ 654,723	$ -
Judicial	13,835,827	6,463,373	659,904	-
Public safety	54,866,533	7,123,356	271,407	105,466
Public works	56,681,654	3,055,124	286,847	9,582,477
Health and welfare	2,838,434	347,365	1,269,549	172,358
Culture and recreation	7,017,212	2,148,818	754,313	-
Housing and development	3,511,156	1,656,272	-	-
Interest and fiscal costs	3,094,823	-	-	-
Total governmental activities	153,481,345	25,007,873	3,896,743	9,860,301
Business-type activities:				
Emergency medical services	7,190,391	6,088,439	6,750	50,000
Conference center	373,815	18,874	96,000	-
Total business-type activities	7,564,206	6,107,313	102,750	50,000
Total primary government	$ 161,045,551	$ 31,115,186	$ 3,999,493	$ 9,910,301
Component units:				
Department of Public Health	$ 12,122,729	$ 1,396,435	$ 8,978,421	$ -
Cherokee County Development Authority	426,234	-	587,677	1,079,228
Development Authority of Cherokee County	1,572,933	22,781	309,019	-
Library	4,548,455	248,608	584,928	388,105
Total component units	$ 18,670,351	$ 1,667,824	$ 10,460,045	$ 1,467,333
General revenues:				
Property taxes				
Alcoholic beverage taxes				
Franchise taxes				
Sales taxes				
Insurance premium taxes				
Other taxes				
Miscellaneous revenues				
Unrestricted investment earnings				
Gain on disposal of capital assets				
Transfers				
Total general revenues and transfers				
Change in net position				
Net position, beginning of fiscal year				
Net position, end of fiscal year				

The accompanying notes are an integral part of these financial statements.

Net (Expenses) Revenues and Changes in Net Position							
Primary Government			Component Units				
Governmental Activities	Business-type Activities	Total	Department of Public Health	Cherokee County Development Authority	Development Authority of Cherokee County	Library
$ (6,767,418)	$ -	$ (6,767,418)	$ -	$ -	$ -	$ -
(6,712,550)	-	(6,712,550)	-	-	-	-
(47,366,304)	-	(47,366,304)	-	-	-	-
(43,757,206)	-	(43,757,206)	-	-	-	-
(1,049,162)	-	(1,049,162)	-	-	-	-
(4,114,081)	-	(4,114,081)	-	-	-	-
(1,854,884)	-	(1,854,884)	-	-	-	-
(3,094,823)	-	(3,094,823)	-	-	-	-
(114,716,428)	-	(114,716,428)	-	-	-	-
-	(1,045,202)	(1,045,202)	-	-	-	-
-	(258,941)	(258,941)	-	-	-	-
-	(1,304,143)	(1,304,143)	-	-	-	-
(114,716,428)	(1,304,143)	(116,020,571)	-	-	-	-
-	-	-	(1,747,873)	-	-	-
-	-	-	-	1,240,671	-	-
-	-	-	-	-	(1,241,133)	-
-	-	-	-	-	-	(3,326,814)
-	-	-	(1,747,873)	1,240,671	(1,241,133)	(3,326,814)
68,302,401	-	68,302,401	-	-	-	-
971,691	-	971,691	-	-	-	-
1,845,500	-	1,845,500	-	-	-	-
30,239,488	-	30,239,488	-	-	-	-
7,226,640	-	7,226,640	-	-	-	-
154,289	-	154,289	-	-	-	-
3,182,618	325,106	3,507,724	1,691,286	125,031	35,500	2,598,149
33,754	-	33,754	-	-	1,265	1,670
-	13,750	13,750	-	-	-	-
(1,703,915)	1,703,915	-	-	-	-	-
110,252,466	2,042,771	112,295,237	1,691,286	125,031	36,765	2,599,819
(4,463,962)	738,628	(3,725,334)	(56,587)	1,365,702	(1,204,368)	(726,995)
1,058,407,657	2,483,644	1,060,891,301	1,624,935	2,349,705	1,725,916	10,435,692
$ 1,053,943,695	$ 3,222,272	$ 1,057,165,967	$ 1,568,348	$ 3,715,407	$ 521,548	$ 9,708,697

CHEROKEE COUNTY, GEORGIA

BALANCE SHEET
GOVERNMENTAL FUNDS
SEPTEMBER 30, 2013

ASSETS	General Fund	Fire District Fund	Unincorporated County Services Fund	SPLOST 2012 Fund	Recreation Bond Fund	Other Governmental Funds	Total Governmental Funds
Cash	$ 11,162,312	$ 6,095,422	$ -	$ 15,296,650	$ 12,312,063	$ 15,889,647	$ 60,756,094
Investments	-	-	-	-	-	398,185	398,185
Property taxes receivable, net	35,617,872	15,451,882	-	-	-	4,960,764	56,030,518
Accounts receivable, net	778,805	356	7,250,134	174,066	-	1,401,608	9,604,969
Due from other governments	1,536	-	-	2,492,507	-	445,993	2,940,036
Due from other funds	2,393,918	-	-	-	-	-	2,393,918
Inventory	16,432	-	-	-	-	-	16,432
Prepaid items	100,272	12,120	65,419	463	286	336,344	514,904
Total assets	$ 50,071,147	$ 21,559,780	$ 7,315,553	$ 17,963,686	$ 12,312,349	$ 23,432,541	$ 132,655,056
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES							
LIABILITIES							
Accounts payable	$ 1,443,621	$ 458,738	$ 143,830	$ 3,502,253	$ 2,091,418	$ 518,273	$ 8,158,133
Accrued liabilities	1,633,777	602,949	175,202	59,544	597,303	294,963	3,363,738
Due to other funds	-	-	2,047,951	-	-	169,002	2,216,953
Tax anticipation note payable	1,264,900	-	-	-	-	-	1,264,900
Total liabilities	4,342,298	1,061,687	2,366,983	3,561,797	2,688,721	982,238	15,003,724
DEFERRED INFLOWS OF RESOURCES							
Unearned revenue - property taxes	35,588,323	15,436,609	-	-	-	4,961,181	55,986,113
Unavailable revenue - property taxes	338,338	167,173	-	-	-	43,260	548,771
Unavailable revenue - charges for services	-	-	-	-	-	25,000	25,000
Total deferred inflows of resources	35,926,661	15,603,782	-	-	-	5,029,441	56,559,884
FUND BALANCES							
Fund balances:							
Nonspendable:							
Prepaids	100,272	12,120	65,419	463	286	336,344	514,904
Inventory	16,432	-	-	-	-	-	16,432
Restricted:							
Law library operations	-	-	-	-	-	642,423	642,423
Senior services	-	-	-	-	-	46,352	46,352
Public safety	-	-	-	-	-	1,157,181	1,157,181
Donations for improvements	-	-	-	-	-	28,834	28,834
Grant activities	-	-	-	-	-	148,199	148,199
Jail operation and construction	-	-	-	-	-	986,710	986,710
E911 operations	-	-	-	-	-	1,674,744	1,674,744
Impact fees	-	-	-	-	-	5,263,921	5,263,921
Transportation services	-	-	-	-	-	9,173	9,173
Debt service	-	-	-	-	-	769,088	769,088
Cultural and recreation construction	-	-	-	-	9,623,342	-	9,623,342
SPLOST projects	-	-	-	14,401,426	-	5,847,570	20,248,996
Unincorporated services	-	-	4,883,151	-	-	-	4,883,151
Fire protection services	-	4,882,191	-	-	-	-	4,882,191
Committed:							
Jail and inmate services	-	-	-	-	-	24,386	24,386
Animal control	-	-	-	-	-	70,713	70,713
Park and recreation activities	-	-	-	-	-	442,890	442,890
Unassigned (deficit)	9,685,484	-	-	-	-	(27,666)	9,657,818
Total fund balances	9,802,188	4,894,311	4,948,570	14,401,889	9,623,628	17,420,862	61,091,448
Total liabilities, deferred inflows of resources, and fund balances	$ 50,071,147	$ 21,559,780	$ 7,315,553	$ 17,963,686	$ 12,312,349	$ 23,432,541	

Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds	1,072,107,407
Other long-term assets are not available to pay for current period expenditures, and, therefore, are unavailable in the funds.	573,771
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.	(80,375,639)
Net pension obligation is not recorded on the fund financial statements	(2,709,083)
Net OPEB liability does not consume current financial resources and, therefore, is not reported in governmental funds.	(100,620)
Internal service funds are used by management to charge the costs of various benefits and services to individual funds.	
The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.	3,356,411
Net position of governmental activities	$ 1,053,943,695

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	General Fund	Fire District Fund	Unincorporated County Services Fund	SPLOST 2012 Fund	Recreation Bond Fund	Other Governmental Funds	Total Governmental Funds
REVENUES							
Property taxes	$ 45,238,693	$ 17,378,658	$ -	$ -	$ -	$ 5,525,886	$ 68,143,237
Alcoholic beverage taxes	-	-	-	-	-	971,691	971,691
Franchise taxes	1,845,500	-	-	-	-	-	1,845,500
Insurance premium taxes	-	-	7,226,640	-	-	-	7,226,640
Sales taxes	-	-	-	30,239,488	-	-	30,239,488
Other taxes	-	-	-	-	-	154,289	154,289
Licenses and permits	817,634	22,537	1,060,215	-	-	-	1,900,386
Intergovernmental	42,447	-	-	5,097,915	-	2,015,255	7,155,617
Fines and forfeitures	5,282,260	-	-	-	-	1,626,653	6,908,913
Charges for services	6,145,958	1,022,542	310	-	-	9,264,096	16,432,906
Investment income	12,667	5,207	-	7,380	7,802	12,416	45,472
Contributions and donations	-	70,000	-	-	-	156,962	226,962
Other	801,569	55,093	43,003	2,494,550	754,313	369,642	4,518,170
Total revenues	60,186,728	18,554,037	8,330,168	37,839,333	762,115	20,096,890	145,769,271
EXPENDITURES							
Current:							
General government	9,097,209	-	515,688	-	-	122,862	9,735,759
Judicial	12,315,357	-	-	-	-	1,024,153	13,339,510
Public safety	28,229,144	16,903,075	370,528	-	-	6,478,154	51,980,901
Public works	325,214	-	3,505,714	4,819,463	-	-	8,650,391
Health and welfare	402,435	-	-	-	-	2,344,947	2,747,382
Culture and recreation	1,893,432	-	-	-	305,051	3,502,355	5,700,838
Housing and development	773,005	-	1,649,308	501,923	-	532,074	3,456,310
Capital outlay	-	-	-	12,800,239	15,727,546	5,323,307	33,851,092
Intergovernmental	-	-	-	7,526,940	-	-	7,526,940
Debt service:							
Principal	138,319	-	-	-	-	10,910,000	11,048,319
Interest	65,067	-	-	-	-	3,253,460	3,318,527
Bond issuance cost	-	-	-	-	1,550	-	1,550
Total expenditures	53,239,182	16,903,075	6,041,238	25,648,565	16,034,147	33,491,312	151,357,519
Excess (deficiency) of revenues over (under) expenditures	6,947,546	1,650,962	2,288,930	12,190,768	(15,272,032)	(13,394,422)	(5,588,248)
OTHER FINANCING SOURCES (USES)							
Proceeds from sale of capital assets	22,717	2,300	3,450	-	-	13,960	42,427
Transfers in	2,137,966	-	-	286,847	-	3,216,801	5,641,614
Transfers out	(3,680,556)	-	-	-	-	(2,760,207)	(6,440,763)
Total other financing sources (uses)	(1,519,873)	2,300	3,450	286,847	-	470,554	(756,722)
Net change in fund balances	5,427,673	1,653,262	2,292,380	12,477,615	(15,272,032)	(12,923,868)	(6,344,970)
FUND BALANCES, beginning of fiscal year	4,374,515	3,241,049	2,656,190	1,924,274	24,895,660	30,344,730	67,436,418
FUND BALANCES, end of fiscal year	$ 9,802,188	$ 4,894,311	$ 4,948,570	$ 14,401,889	$ 9,623,628	$ 17,420,862	$ 61,091,448

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

Amounts reported for governmental activities in the statement of activities are different because:		
Net change in fund balances - total governmental funds	$	(6,344,970)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense exceeded capital outlays, which are not reported in the governmental funds, in the current fiscal year.		(10,714,788)
The net effect of various miscellaneous transactions involving capital assets (i.e., donations, sales and trade-ins) is to increase net position.		2,799,910
The current fiscal year increase to the net pension obligation increases net expenses of pensionable functions on the government wide statements.		(2,930,338)
The current fiscal year decrease to the net OPEB liability decreases net expenses of the functions on the government wide statements.		781,184
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		4,466
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on the net position. This amount is the effect of these differences in the treatment of the repayment of the principal of long-term debt.		11,048,319
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		832,183
Internal service funds are used by management to charge costs of various services and benefits to individual funds. The net revenue (expense) of certain activities of internal service funds is reported with governmental activities.		60,072
Change in net position - governmental activities	$	(4,463,962)

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

GENERAL FUND, FIRE DISTRICT FUND, AND INSURANCE PREMIUM FUND
STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	General Fund			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Property taxes	$ 40,125,803	$ 41,318,586	$ 45,238,693	$ 3,920,107
Franchise taxes	1,600,000	1,600,000	1,845,500	245,500
Insurance premium taxes	-	-	-	-
Licenses and permits	754,800	754,800	817,634	62,834
Intergovernmental	42,000	42,000	42,447	447
Fines and forfeitures	4,798,177	5,185,988	5,282,260	96,272
Charges for services	6,338,941	6,361,164	6,145,958	(215,206)
Interest	10,000	10,000	12,667	2,667
Contributions	-	-	-	-
Other	636,707	708,316	801,569	93,253
Total revenues	54,306,428	55,980,854	60,186,728	4,205,874
EXPENDITURES				
Current:				
General government:				
County commission	254,532	742,304	742,304	-
County manager	283,027	283,027	277,258	5,769
County clerk	92,349	92,349	84,137	8,212
Elections	713,059	713,059	610,006	103,053
Finance	760,229	760,229	730,370	29,859
County attorney	675,000	675,000	502,906	172,094
Data processing	1,598,841	1,598,841	1,561,091	37,750
GIS	-	-	-	-
Human resources	283,315	283,315	275,784	7,531
Tax commissioner	1,527,380	1,567,217	1,482,592	84,625
Tax assessor	1,651,883	1,651,883	1,647,911	3,972
Buildings and grounds	1,068,833	1,068,833	1,017,866	50,967
General administration	283,950	283,950	164,984	118,966
Total general government	9,192,398	9,720,007	9,097,209	622,798
Judicial:				
Court administration	783,326	864,866	832,150	32,716
Superior court	723,649	748,718	748,718	-
Superior court -pretrial services	145,533	103,815	103,815	-
Clerk of superior court	3,001,728	3,018,891	3,018,891	-
Board of equalization	25,148	25,148	14,744	10,404
Clerk of court technology fund	100,000	232,843	232,843	-
District attorney	1,685,398	1,685,398	1,547,548	137,850
State court	705,658	711,330	711,330	-
State court solicitor	1,387,444	1,437,963	1,437,962	1
Magistrate court	330,709	330,709	292,382	38,327
Probate court	637,859	637,859	637,667	192
Indigent defense	1,746,131	1,810,260	1,810,259	1
Juvenile court	806,711	929,125	927,048	2,077
Total judicial	12,079,294	12,536,925	12,315,357	221,568

(Continued)

Fire District Fund				Unincorporated County Services Fund			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ 17,376,630	$ 17,376,630	$ 17,378,658	$ 2,028	$ -	$ -	$ -	$ -
-	-	-	-	-	-	-	-
-	-	-	-	6,500,000	6,585,000	7,226,640	641,640
30,000	30,000	22,537	(7,463)	570,000	570,000	1,060,215	490,215
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
1,019,000	1,019,000	1,022,542	3,542	-	-	310	310
2,400	2,400	5,207	2,807	500	500	-	(500)
-	70,000	70,000	-	-	-	-	-
-	50,358	55,093	4,735	16,200	25,210	43,003	17,793
18,428,030	18,548,388	18,554,037	5,649	7,086,700	7,180,710	8,330,168	1,149,458
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	217,736	217,736	218,001	(265)
-	-	-	-	321,300	321,300	297,687	23,613
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	539,036	539,036	515,688	23,348
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-

CHEROKEE COUNTY, GEORGIA

GENERAL FUND, FIRE DISTRICT FUND, AND INSURANCE PREMIUM FUND
STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	General Fund			
	Budget			Variance With
	Original	Final	Actual	Final Budget
EXPENDITURES (Continued)				
Current (continued):				
Public safety:				
Sheriff	$ 28,415,049	$ 28,419,044	$ 28,095,207	$ 323,837
Fire	-	-	-	-
Animal services	-	-	-	-
Coroner	103,549	133,937	133,937	-
Total public safety	28,518,598	28,552,981	28,229,144	323,837
Public works:				
Roads and bridges	-	-	-	-
Recycling	158,906	158,906	157,746	1,160
Postclosure care	160,200	167,469	167,468	1
Total public works	319,106	326,375	325,214	1,161
Health and welfare:				
Public health administration	196,333	196,333	194,175	2,158
Aid to dependent children	97,000	97,000	66,139	30,861
Aid to the disabled	12,000	12,000	12,000	-
Children and youth services	44,566	44,566	42,735	1,831
County extension	87,349	87,349	87,386	(37)
Total health and welfare	437,248	437,248	402,435	34,813
Housing and development:				
Economic development	785,619	785,619	773,005	12,614
Conservation administration	-	-	-	-
Forest resources conservation	-	-	-	-
Building inspections	-	-	-	-
Planning & land use	-	-	-	-
Code enforcement	-	-	-	-
Total housing and development	785,619	785,619	773,005	12,614
Culture and recreation:				
Community arts centers	74,186	74,186	71,372	2,814
Library	1,822,060	1,822,060	1,822,060	-
Total culture and recreation	1,896,246	1,896,246	1,893,432	2,814
Debt service:				
Principal	138,319	138,319	138,319	-
Interest	75,470	75,470	65,067	10,403
Total debt service	213,789	213,789	203,386	10,403
Total expenditures	53,442,298	54,469,190	53,239,182	1,230,008
Excess of revenues over expenditures	864,130	1,511,664	6,947,546	5,435,882
OTHER FINANCING SOURCES (USES)				
Proceeds from sale of capital assets	-	-	22,717	22,717
Transfers in	2,130,000	2,169,335	2,137,966	(31,369)
Transfers out	(2,994,130)	(3,719,939)	(3,680,556)	39,383
Total other financing sources (uses)	(864,130)	(1,550,604)	(1,519,873)	30,731
Net change in fund balances	-	(38,940)	5,427,673	5,466,613
FUND BALANCES, beginning of fiscal year	4,374,515	4,374,515	4,374,515	-
FUND BALANCES, end of fiscal year	$ 4,374,515	$ 4,335,575	$ 9,802,188	$ 5,466,613

The accompanying notes are an integral part of these financial statements.

Fire District Fund				Unincorporated County Services Fund			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
17,723,775	17,844,133	16,903,075	941,058	-	-	-	-
-	-	-	-	377,992	377,992	370,528	7,464
-	-	-	-	-	-	-	-
17,723,775	17,844,133	16,903,075	941,058	377,992	377,992	370,528	7,464
-	-	-	-	3,832,391	3,926,401	3,505,714	420,687
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	3,832,391	3,926,401	3,505,714	420,687
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	62,972	62,972	60,943	2,029
-	-	-	-	14,825	14,825	14,759	66
-	-	-	-	471,610	471,610	469,625	1,985
-	-	-	-	646,431	646,431	632,372	14,059
-	-	-	-	487,546	487,546	471,609	15,937
-	-	-	-	1,683,384	1,683,384	1,649,308	34,076
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-					
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
17,723,775	17,844,133	16,903,075	941,058	6,432,803	6,526,813	6,041,238	451,499
704,255	704,255	1,650,962	946,707	653,897	653,897	2,288,930	1,600,957
-	-	2,300	2,300	-	-	3,450	3,450
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	2,300	2,300	-	-	3,450	3,450
704,255	704,255	1,653,262	949,007	653,897	653,897	2,292,380	1,604,407
3,241,049	3,241,049	3,241,049	-	2,656,190	2,656,190	2,656,190	-
$ 3,945,304	$ 3,945,304	$ 4,894,311	$ 949,007	$ 3,310,087	$ 3,310,087	$ 4,948,570	$ 1,604,407

CHEROKEE COUNTY, GEORGIA

STATEMENT OF NET POSITION
PROPRIETARY FUNDS
SEPTEMBER 30, 2013

ASSETS	Non-major EMS	Non-major Conference Center	Totals	Governmental Activities - Internal Service Funds
CURRENT ASSETS				
Cash	$ 1,000	$ 367,071	$ 368,071	$ 2,708,349
Receivables, net of allowance	1,326,079	92,601	1,418,680	397,774
Prepaid items	4,672	4,884	9,556	15,137
Inventories	-	-	-	172,418
Total current assets	1,331,751	464,556	1,796,307	3,293,678
NONCURRENT ASSETS				
Capital assets, net of depreciation	1,995,105	81,692	2,076,797	353,489
Total current assets	1,995,105	81,692	2,076,797	353,489
Total assets	3,326,856	546,248	3,873,104	3,647,167
LIABILITIES				
CURRENT LIABILITIES				
Accounts payable	44,409	104,675	149,084	126,495
Accrued liabilities	146,596	10,937	157,533	68,050
Due to other funds	109,534	-	109,534	67,431
Compensated absences, due within one year	176,011	-	176,011	21,585
Total current liabilities	476,550	115,612	592,162	283,561
NONCURRENT LIABILITIES				
Compensated absences, due in more than one year	58,670	-	58,670	7,195
Total liabilities	535,220	115,612	650,832	290,756
NET POSITION				
Invested in capital assets	1,995,105	81,692	2,076,797	353,489
Unrestricted	796,531	348,944	1,145,475	3,002,922
Total net position	$ 2,791,636	$ 430,636	$ 3,222,272	$ 3,356,411

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Non-major			Governmental Activities - Internal Service Funds
	EMS	Conference Center	Totals	
OPERATING REVENUES				
Charges for services	$ 6,088,439	$ 18,874	$ 6,107,313	$ 11,078,159
Miscellaneous revenue	-	325,106	325,106	474,717
Total operating revenues	6,088,439	343,980	6,432,419	11,552,876
OPERATING EXPENSES				
Personal services	2,935,732	-	2,935,732	1,142,973
Contractual services	508,415	308,794	817,209	1,043,445
Claims paid	-	-	-	8,588,236
Supplies	456,497	62,608	519,105	670,100
Bad debts	3,160,346	-	3,160,346	-
Depreciation	129,401	2,413	131,814	48,050
Total operating expenses	7,190,391	373,815	7,564,206	11,492,804
Operating income (loss)	(1,101,952)	(29,835)	(1,131,787)	60,072
NON-OPERATING REVENUES				
Gain on disposal of capital assets	13,750	-	13,750	-
Contributions	6,750	96,000	102,750	-
Total non-operating revenues	20,500	96,000	116,500	-
Change in net position before transfers and capital contributions	(1,081,452)	66,165	(1,015,287)	60,072
CAPITAL CONTRIBUTIONS	948,696	6,070	954,766	-
TRANSFERS IN	686,860	112,289	799,149	-
Change in net position	554,104	184,524	738,628	60,072
NET POSITION, beginning of fiscal year	2,237,532	246,112	2,483,644	3,296,339
NET POSITION, end of fiscal year	$ 2,791,636	$ 430,636	$ 3,222,272	$ 3,356,411

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Non-major			Governmental Activities - Internal Service Funds
	EMS	Conference Center	Totals	
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers	$ 6,452,084	$ 261,390	$ 6,713,474	$ -
Receipts from other funds	-	-	-	11,169,514
Payments to employees	(2,896,390)	-	(2,896,390)	(1,146,786)
Payments to suppliers for services provided	(4,262,054)	(295,397)	(4,557,451)	(9,815,563)
Net cash provided (used) by operating activities	(706,360)	(34,007)	(740,367)	207,165
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES				
Transfers in	686,860	112,289	799,149	-
Donations for operations	6,750	96,000	102,750	-
Net cash provided by non-capital financing activities	693,610	208,289	901,899	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Purchases of capital assets	-	(78,035)	(78,035)	-
Proceeds of sales of capital assets	13,750	-	13,750	-
Net cash provided (used) by capital and related financing activities	13,750	(78,035)	(64,285)	-
Net increase in cash	1,000	96,247	97,247	207,165
Cash and cash equivalents, beginning of fiscal year	-	270,824	270,824	2,501,184
Cash and cash equivalents, end of fiscal year	$ 1,000	$ 367,071	$ 368,071	$ 2,708,349
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES				
Operating income (loss)	$ (1,101,952)	$ (29,835)	$ (1,131,787)	$ 60,072
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities				
Depreciation	129,401	2,413	131,814	48,050
(Increase) decrease in accounts receivable	363,645	(82,590)	281,055	88,414
Decrease in inventories	-	-	-	11,117
(Increase) decrease in prepaid items	2,186	(2,442)	(256)	(5,907)
Increase (decrease) in accounts payable	(30)	95,626	95,596	(32,859)
Increase (decrease) in accrued liabilities	19,741	(17,179)	2,562	63,257
Increase (decrease) in due to other funds	(138,952)	-	(138,952)	(301)
Increase (decrease) in compensated absence	19,601	-	19,601	(24,678)
Net cash provided by (used in) operating activities	$ (706,360)	$ (34,007)	$ (740,367)	$ 207,165
NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:				
Contributions of capital assets from governmental activities	$ 948,696	$ 6,070	$ 954,766	$ -

The accompanying notes are an integral part of these financial statements.

CHEROKEE COUNTY, GEORGIA

STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
FIDUCIARY FUNDS
SEPTEMBER 30, 2013

		Agency Funds
ASSETS		
Cash	$	10,797,888
Taxes receivable		106,203,278
Total assets	$	117,001,166
LIABILITIES		
Due to others	$	10,797,888
Taxes payable to others upon collection		106,203,278
	$	117,001,166

The accompanying notes are an integral part of these financial statements.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The County is a political subdivision of the State of Georgia governed by the Commission Chairman and a four-member Board of Commissioners. The financial statements of the County and its discretely presented component units, the Development Authority of Cherokee County, the Cherokee County Development Authority, the Sequoyah Regional Library, and the Cherokee County Department of Public Health have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental units. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the County are described below.

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the County (the primary government) and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational and financial relationships with the County. In conformity with accounting principles generally accepted in the United States of America, as set forth in Governmental Accounting Standards Board Statement No. 61, "The Financial Reporting Entity: Omnibus an amendment of GASB Statements No. 14 and No. 34" the component units' financial statements have been included as discretely presented component units. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the County. Based upon the application of these criteria, the following is a brief review of each component unit addressed in defining the County's reporting entity.

The **Development Authority of Cherokee County** (the "Development Authority") provides a means to issue industrial development bonds to develop and promote trade, commerce, industry and employment opportunities within Cherokee County. The Development Authority is frequently referred to as "the Cherokee County Office of Economic Development" and exists to promote economic development in the county by working with existing industries to expand as well as by recruiting additional business to the community. The Development Authority was created by resolution of the Board of Commissioners. All board members of the Development Authority are appointed by the County. The Development Authority is dependent on the County for its operational costs. The Development Authority is presented as a governmental fund type component unit. There are no separately issued financial statements available for the Development Authority of Cherokee County.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A. Reporting Entity (Continued)

The **Cherokee County Development Authority** (the "CCDA") provides a means to issue industrial development bonds to develop and promote trade, commerce, industry and employment opportunities within Cherokee County. The CCDA was established by State constitution. Cherokee County does not appoint a majority of the Board; however, the CCDA does require the approval of Cherokee County in order to issue bonded debt. The Development Authority is dependent on the County to service the debt service payments on their bonds. The CCDA is presented as a governmental fund type component unit. There are no separately issued financial statements available for the Cherokee County Development Authority.

The **Sequoyah Regional Library** (the "Library") provides library services to the citizens of Cherokee, Gilmer and Pickens Counties. During the fiscal year ended June 30, 2013 (the Library operates on a June 30 fiscal year end), the Library received $1,822,000 from the County. The County appoints a majority of the Library's board members. The Library is presented as a governmental fund type component unit.

The Sequoyah Regional Library operates on a June 30 fiscal year end. The financial statements of the Sequoyah Regional Library were audited by other auditors, and a complete report can be obtained from the Sequoyah Regional Library, 116 Brown Industrial Parkway, Canton, Georgia 30114.

The **Cherokee County Department of Public Health** (the "Department of Public Health") provides health related services to residents of Cherokee County. Programs include disease screening, child health services, family planning, health services, and environmental health programs. The County appoints a voting majority of the board members of the Department of Public Health and provides significant funding to the Department of Public Health.

The Department of Public Health operates on a June 30 fiscal year end. The financial statements of the Department of Public Health were audited by other auditors, and a complete report can be obtained from the administrative offices of the Department of Public Health, 1219 Univeter Road, Canton, Georgia 30114.

A blended component unit, although legally separate entity, is in substance part of the County's operations and so financial data from this unit is combined with the financial data of the primary government. The following is presented as a blended component unit.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A. Reporting Entity (Continued)

The **Resource Recovery Development Authority of Cherokee County** (the "RR Development Authority") provides a means to issue industrial development bonds used to help develop and promote recycling opportunities within Cherokee County. The RR Development Authority is governed by a board comprised of four of the County's elected Commissioners and one additional public member. The County has guaranteed the bonds issued by the RR Development Authority with the County's millage rate. The RR Development Authority is presented as a blended governmental fund type component unit as the sole purpose was to finance a recycling center to be leased and operated by a third party and assume the debt service payments if the third party operator defaulted. There are no separately issued financial statements available for the RR Development Authority.

The Atlanta Regional Commission (the "ARC") is considered a joint venture based upon the criteria in GASB Statement No. 14, as amended by GASB Statement No. 39. Under Georgia law, the County, in conjunction with other cities and counties in the 10-county metropolitan Atlanta, Georgia area, is a member of the ARC. Membership in a Regional Development Center (RDC) is required by the O.C.G.A 50/-8-34, which provides for the organization structure of the RDC in Georgia. The County paid dues in the amount of $225,300 to the ARC for the fiscal year ended September 30, 2013. The RDC Board membership includes the chief elected official of each county and municipality of the area. O.C.G.A 50-8-39.1 provides that the member governments are liable for any debts or obligations of a RDC. Complete financial statements of the RDC may be obtained from the Atlanta Regional Commission, 40 Courtland Street, N.E., Atlanta, Georgia 30303.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the County. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to those who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and the fiduciary fund financial statements. Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the fiscal year for which they are levied. Property taxes levied in September are for the next fiscal year beginning October 1. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers most revenues to be available if they are collected within 60 days of the end of the current fiscal year, however grant revenues are considered to be available if they are collected within 180 days of the end of the current fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales tax, intergovernmental grants, and investment income associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the County.

The County reports the following major governmental funds:

The ***General Fund*** is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The ***Fire District Fund*** is used to account for monies received from a restricted property tax levy for the operations of the fire departments within the County.

The ***Unincorporated County Services Fund*** is used to account for the insurance premium tax and the expenditures related to the tax. Revenues generated from this tax are restricted for the benefit of providing services primarily provided to unincorporated areas of the County, as restricted by State Law.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

The ***Special Purpose Local Option Sales Tax ("SPLOST") 2012 Fund*** is used to account for proceeds of a special 1% local sales tax levy approved by voters in 2011 for an authorized period of six years, between July 2012 – June 2018, and for a total amount of up to $185.5 million. The proceeds of this special tax are designated for 1) jail expansion, law enforcement and fire/EMS training facilities and equipment, advanced life support (ALS) vehicles and equipment, and animal shelter facilities and equipment, 2) transportation facilities, equipment, improvements, and airport facilities and expansion, 3) library facilities, 4) senior center facilities, 5) law enforcement, E-911 and county marshal facilities, vehicles and equipment, 6) business and economic development land acquisition, infrastructure, facilities, debt service, sewer system improvements, 7) courthouse expansion, and 8) fire and emergency services facilities, vehicles and equipment.

The ***Recreation Bond Fund*** is used to account for proceeds of the 2009, 2010, and 2012 recreation bonds and the recreation projects funded by the bonds.

Additionally, the County reports the following fund types:

Internal service funds account for fleet management services and to account for the County's contributions and employee premiums for health, disability, and life insurance, and the related payments for these associated costs.

The ***enterprise funds*** are used to account for the provision of emergency medical services to the residents of the County and the operations of the County's conference center. Activities of the funds include administration, operations, and collection activities.

The ***agency funds*** are used to account for the collection and disbursement of monies by the County on behalf of other governments and individuals. Constitutional officers use these funds to temporarily hold assets.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

As a general rule the effects of interfund activity have been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes where the amounts are reasonably equivalent in value to the interfund services provided and other changes between the County's emergency medical services and various other functions of the County. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges for services provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the County's internal service funds are charges for goods and services provided. Operating expenses of the enterprise funds and internal service funds include the cost of these goods and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Cash, Cash Equivalents, and Investments

Cash includes cash on hand, demand deposits, certificates of deposit, and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the County to invest in U.S. Government obligations; U.S. Government agency obligations; obligations of the State of Georgia; obligations of other counties; municipal corporations and political subdivisions of the State of Georgia which are rated "AA" or better by Moody's Investors Service, Inc.; negotiable certificates of deposit issued by any bank or trust company organized under the laws of any state of the United States of America or any national banking association; repurchase agreements when collateralized by the U.S. government or agency obligations; and pooled investment programs sponsored by the State of Georgia for the investment of local government funds. Investments are stated at fair value, based on quoted market prices.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

D. Cash, Cash Equivalents, and Investments (Continued)

Operating funds are currently invested in the Georgia Fund 1 Liquidity Pool; U.S. Government agencies; or maintained in demand deposit, savings, and public funds money market accounts with financial institutions.

Georgia Fund 1, created by OCGA 36-83-8, is a stable net asset value investment pool which follows Standard and Poor's criteria for AAAm rated money market funds and is regulated by the State Treasurer of the State of Georgia. However, Georgia Fund 1 operates in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the Securities and Exchange Commission (SEC) as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal ($1.00 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participant's shares sold and redeemed based on $1.00 per share. Due to the nature of the accounts, no amounts in this fund are categorized from an investment risk perspective.

E. Interfund Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal period as well as all other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

F. Inventories and Prepaid Items

Inventories are valued at cost, which approximates market, using the first-in/first-out (FIFO) method. Inventories consist of expendable supplies held for consumption. The cost is recorded as an asset at the time the individual item is purchased. Inventories reported in the governmental funds are equally offset by a nonspendable fund balance category, which indicates that they do not constitute "available, spendable resources" even though they are a component of net current assets.

Payments to vendors for services that will benefit periods beyond September 30, 2013, are recorded as prepaid items. Prepaid items reported in the governmental funds are also equally offset by a nonspendable fund balance category, which indicates that they do not constitute "available, spendable financial resources" even though they are a component of net current assets. These items are accounted for using the consumption method.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the government-wide financial statements. Capital assets, not including infrastructure, are defined by the County as assets with an initial, individual cost of more than $5,000 and an estimated useful life in excess of two years. All infrastructure assets are capitalized, regardless of cost. Assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Capital assets of the primary government are depreciated using the straight line method over the following useful lives:

Asset Category	Years
Buildings and improvements	50
Vehicles	5
Machinery and equipment	5-20
Infrastructure	25-50

H. Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The County has only one type of item, which arises only under a modified accrual basis of accounting, which qualifies for reporting in this category. Accordingly, the item, *unavailable revenue*, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from two sources: property taxes and charges for services. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

I. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

J. Compensated Absences

It is the County's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Employees can accumulate up to 320 hours of vacation leave for regular employees and up to 480 hours of vacation leave for fire district employees. The amount of sick leave that can be accumulated is unlimited. Upon separation, those employees who meet the County's retirement qualifications are entitled to receive 100% of their accumulated sick leave as a credit towards the Defined Benefit calculation. Those employees who do not meet the retirement qualifications forfeit unused accumulated sick leave upon separation.

Employees are entitled to all accrued vacation leave upon separation, regardless if retirement qualifications are met. All vacation is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignation and retirements.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

K. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

Fund Balance – Generally, fund balance represents the difference between the assets, liabilities, and deferred inflows of resources under the current financial resources management focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purpose for which amounts in those funds can be spent.

Fund balances are classified as follows:

Nonspendable – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

Restricted – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors, laws or regulations of other governments.

Committed – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by a formal vote (resolution) of the County Commission. Only the County Commission may modify or rescind the commitment through the passage of a resolution.

Assigned – Fund balances are reported as assigned when amounts are constrained by the County's intent to be used for specific purposes, but are neither restricted nor committed. The Board of Commissioners retains the authority to make assignments.

Unassigned – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The County reports positive unassigned fund balance only in the General Fund.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the County's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the County's policy to use fund balance in the following order: (1) Committed, (2) Assigned, (3) Unassigned.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (CONTINUED)

J. Fund Equity (Continued)

Net Position – Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources in reporting which utilizes the economic resources measurement focus. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the County has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

The County applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

K. Interfund Transfers

Interfund reimbursement transactions are accounted for as revenues and expenditures or expenses. Transactions that constitute reimbursement to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed. All other interfund transactions, except interfund reimbursement transactions are reported as transfers.

L. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, the disclosure of contingent assets, deferred outflows of resources, liabilities, and deferred inflows of resources at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2. LEGAL COMPLIANCE - BUDGETS

A. Budgets and Budgetary Accounting

The County follows these procedures in establishing the budgetary data reflected in the financial statements:

1. On or around September 1, the County Manager submits to the Board of Commissioners a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.

2. At least one public hearing is conducted to obtain taxpayer comments.

3. The budget is formally approved at the first Board meeting in October, or shortly thereafter as deemed appropriate by the Budget Officer.

4. The County Manager is authorized to transfer amounts between accounts within any department. All supplemental appropriations must be enacted by the County Commission.

5. The legal level of control (the level at which expenditures may not legally exceed appropriations) for each legally adopted annual operating budget is typically at the department level. For the capital project fund budgets the legal level of control is typically the fund as a whole. For the year ended September 30, 2013 there were no departments or funds which exceeded their legal level of control by more than $3,000.

6. Annual appropriated budgets are adopted for the General Fund, each Special Revenue Fund, each Capital Projects Fund, and the Debt Service Fund for the fiscal year ended September 30, 2013. Budget amounts are as originally adopted, or as amended by the Board of Commissioners. The supplementary budgetary appropriations made are reflected in the final budget numbers. Unencumbered appropriations lapse at fiscal year-end. The budgets were adopted on the GAAP basis of accounting.

B. Deficit Fund Equity

The CDBG Fund has a total deficit fund balance of $19,847 at September 30, 2013. This will be offset through future transfers from the General Fund. The Resource Recovery Development Authority had an unassigned deficit fund balance of $7,516 at September 30, 2013. This deficit will be eliminated through increased transfers from the General Fund.

NOTE 3. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS

A. Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-wide Statement of Net Position

The governmental fund balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation explains that "long-term liabilities are not due and payable in the current period and therefore are not reported in the funds." The details of this $80,375,639 difference are as follows:

Bonds payable	$	(71,627,000)
Less: Underwriters discount		195,780
Add: Original issue premium		(1,265,834)
Accrued interest payable		(1,349,896)
Capital leases payable		(170,889)
Claims payable		(590,274)
Landfill postclosure costs		(2,225,618)
Compensated absences		(3,341,908)
Net adjustment to reduce *fund balance - total governmental funds* to arrive at *net position - governmental activities*	$	(80,375,639)

B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that "the net effect of various miscellaneous transactions involving capital assets (i.e., donations, sales and trade-ins is to increase net assets." The details of this $2,799,910 difference are as follows:

Donations of capital assets	$	4,472,844
Disposal of capital assets		(1,672,934)
Net adjustment to increase *fund balance - total governmental funds* to arrive at *net position - governmental activities*	$	2,799,910

NOTE 3. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that "Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their useful lives and reported as depreciation expense." The details of this $10,714,788 difference are as follows:

Capital outlay	$	36,471,249
Depreciation expense		(47,186,037)
Net adjustment to decrease *net changes in fund balances - total governmental funds* to arrive at *changes in net position of governmental activities*	$	(10,714,788)

Another element of that reconciliation explains that "Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds." The details of this $832,183 difference are as follows:

Compensated absences	$	(75,467)
Insurance claims		431,863
Amortization expense		127,861
Landfill monitoring costs		250,533
Accrued interest payable		97,393
Net adjustment to increase *net changes in fund balances - total governmental funds* to arrive at *changes in net position of governmental activities*	$	832,183

NOTE 4. DEPOSITS AND INVESTMENTS

A. Credit Risk

State statutes authorize the County to invest in obligations of the State of Georgia or other States; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime banker's acceptances; the local government investment pool established by State law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. The County does not have an investment policy and therefore has elected to follow State statutes for limiting credit risk on investments.

At September 30, 2013, the County had the following investments:

Investment	Maturities	Fair Value
Georgia Fund 1	56 day weighted average	$ 28,696,780
Certificate of deposit	12 months	155,999
Certificate of deposit	15 months	121,112
Certificate of deposit	24 months	121,074
Total		$ 29,094,965

The County is reporting its investment in Georgia Fund 1 as a cash equivalent in the financial statements as of September 30, 2013.

B. Interest Rate Risk

As a means of limiting its exposure to fair value losses arising from rising interest rates, the County's investment policy limits at least half of the County's investment portfolio to maturities of less than one year.

C. Custodial Credit Risk – Deposits

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the County will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes require all deposits and investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities. As of September 30, 2013, the County's cash accounts were secured, insured or collateralized in accordance with State law.

NOTE 5. RECEIVABLES

Receivables at September 30, 2013, for the County's individual major funds and nonmajor funds in the aggregate are as follows:

	General	Fire District	Unincorporated County Services Fund	Other Governmental Funds
Receivables:				
Property taxes	$ 35,841,646	$ 15,550,202	$ -	$ 4,991,556
Accounts	778,805	356	7,488,126	1,401,608
Gross receivables	36,620,451	15,550,558	7,488,126	6,393,164
Less allowance for uncollectibles	223,774	98,320	237,992	30,792
Net total receivables	$ 36,396,677	$ 15,452,238	$ 7,250,134	$ 6,362,372

	Non-major EMS Fund	Non-major Conference Center	Internal Service Funds
Receivables:			
Accounts	$ 19,418,268	$ 92,601	$ 397,774
Less allowance for uncollectibles	18,092,189	-	-
Net total receivables	$ 1,326,079	$ 92,601	$ 397,774

The County bills and collects its own property taxes as well as taxes for the Cherokee County School System ("School System") and some municipalities within the County. Collections of the County taxes and remittance of them to the General Fund, Fire District Fund, Debt Service Fund, the School System, and the State are accounted for in the Tax Commissioner Agency Fund. County property taxes are recognized when levied to the extent that they result in current receivables. Property taxes are levied in August based on assessed values on January 1st and are due on December 20th of each year. Collections of property taxes are made throughout the year. Liens may be attached to property for unpaid taxes at any time within three years after the due date.

NOTE 6. CAPITAL ASSETS

A. Primary Government

	Beginning Balance	Increases	Transfers	Decreases	Ending Balance
Governmental activities:					
Capital assets, not being depreciated:					
Land and land improvement	$ 271,903,563	$ 1,955,970	$ -	$ (516,918)	$ 273,342,615
Construction in progress	16,280,950	27,172,549	(19,331,038)	(560,991)	23,561,470
Total	288,184,513	29,128,519	(19,331,038)	(1,077,909)	296,904,085
Capital assets, being depreciated:					
Buildings and improvements	133,611,707	12,311	19,261,841	(76,812)	152,809,047
Infrastructure	995,865,831	7,586,204	-	-	1,003,452,035
Vehicles	21,829,858	2,314,953	-	(1,391,119)	22,753,692
Machinery and equipment	19,138,740	2,030,082	69,197	(207,655)	21,030,364
Total	1,170,446,136	11,943,550	19,331,038	(1,675,586)	1,200,045,138
Less accumulated depreciation for:					
Buildings	27,087,588	3,733,840	-	(31,715)	30,789,713
Infrastructure	321,369,846	40,371,619	-	-	361,741,465
Vehicles	16,413,838	1,358,643	-	(730,192)	17,042,289
Machinery and equipment	13,335,553	1,769,985	-	(190,678)	14,914,860
Total	378,206,825	47,234,087	-	(952,585)	424,488,327
Total capital assets, being depreciated, net	792,239,311	(35,290,537)	19,331,038	(723,001)	775,556,811
Governmental activities capital assets, net	$ 1,080,423,824	$ (6,162,018)	$ -	$ (1,800,910)	$ 1,072,460,896

NOTE 6. CAPITAL ASSETS (CONTINUED)

A. Primary Government (Continued)

Internal service funds predominantly serve the governmental funds. Accordingly, capital assets for the Fleet Services Internal Service Fund totaling $766,509 with accumulated depreciation of $413,020 are included as part of the above totals for governmental activities at the current fiscal year end.

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities:				
Capital assets, not being depreciated:	$ 7,328	$ 282,710	$ (290,038)	$ -
Capital assets, being depreciated:				
Machinery and equipment	2,960,761	1,040,129	(951,688)	3,049,202
Less accumulated depreciation for:				
Machinery and equipment	1,792,279	131,814	(951,688)	972,405
Total depreciable capital assets	1,168,482	908,315	-	2,076,797
Total capital assets, net	$ 1,175,810	$ 1,191,025	$ (290,038)	$ 2,076,797

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	$ 1,131,250
Judicial	437,481
Public safety	3,069,874
Public works	41,148,553
Health and welfare	54,917
Culture and recreation	1,327,402
Housing and development	16,560
Fleet Services Fund	48,050
Total depreciation expense - governmental activities	$ 47,234,087
Business-type activities:	
Emergency medical services	$ 129,401
Conference center	2,413
Total depreciation expense - business-type activities	$ 131,814

NOTE 6. CAPITAL ASSETS (CONTINUED)

A. Primary Government (Continued)

The following table provides a summary of the County's investment in capital assets less any related debt.

Net Investment in Capital Assets	Governmental Activities	Business-type Activities	Total
Capital assets, nondepreciable	$ 296,904,085	$ -	$ 296,904,085
Capital assets, depreciable, net	775,556,811	2,076,797	777,633,608
Bonds payable	(72,697,054)	-	(72,697,054)
Capital leases payable	(170,889)	-	(170,889)
Unspent bond proceeds	12,312,063	-	12,312,063
	$ 1,011,905,016	$ 2,076,797	$ 1,013,981,813

B. Discretely Presented Component Unit – Cherokee County Development Authority

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets, not being depreciated:				
Land	$ 7,672,753	$ -	$ -	$ 7,672,753
Construction in progress	338,553	1,079,228	-	1,417,781
Total	8,011,306	1,079,228	-	9,090,534
Capital assets, being depreciated:				
Machinery and equipment	1,870,395	-	-	1,870,395
Less accumulated depreciation for				
Machinery and equipment	631,260	93,520	-	724,780
Total capital assets, being depreciated, net	1,239,135	(93,520)	-	1,145,615
Total capital assets, net	$ 9,250,441	$ 985,708	$ -	$ 10,236,149

NOTE 6. CAPITAL ASSETS (Continued)

C. Discretely Presented Component Unit – Library

	Beginning Balance	Increases	Transfers	Decreases	Ending Balance
Capital assets, not being depreciated:					
Land	$ 1,062,000	$ -	$ -	$ -	$ 1,062,000
Construction in progress	234,698	101,722	-	(336,420)	-
Total	1,296,698	101,722	-	(336,420)	1,062,000
Capital assets, being depreciated:					
Buildings	8,880,550	-	-	-	8,880,550
Improvements	400,353	-	-	-	400,353
Vehicles	89,611	-	-	-	89,611
Furniture and equipment	726,201	-	-	-	726,201
Books and collections	4,866,296	339,474	-	(198,229)	5,007,541
Total	14,963,011	339,474	-	(198,229)	15,104,256
Less accumulated depreciation for:					
Buildings	3,108,650	222,015	-	-	3,330,665
Improvements	132,566	20,018	-	-	152,584
Vehicles	80,330	3,192	-	-	83,522
Furniture and equipment	413,985	55,108	-	-	469,093
Books and collections	3,429,443	481,282	-	(198,229)	3,712,496
Total	7,164,974	781,615	-	(198,229)	7,748,360
Total capital assets, being depreciated, net	7,798,037	(442,141)	-	-	7,355,896
Total capital assets, net	$ 9,094,735	$ (340,419)	$ -	$ (336,420)	$ 8,417,896

NOTE 6. CAPITAL ASSETS (Continued)

D. Discretely Presented Component Unit – Department of Public Health

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets, being depreciated:				
Furniture and equipment	$ 1,488,794	$ 9,450	$ -	$ 1,498,244
Improvements	63,836	-	-	63,836
Total	1,552,630	9,450	-	1,562,080
Less accumulated depreciation for:				
Furniture and equipment	1,192,970	141,162	-	1,334,132
Improvements	39,795	6,384	-	46,179
Total	1,232,765	147,546	-	1,380,311
Total capital assets, being depreciated, net	319,865	(138,096)	-	181,769
Total capital assets, net	$ 319,865	$ (138,096)	$ -	$ 181,769

NOTE 7. SHORT-TERM BORROWINGS

During the current fiscal year, the County borrowed $1,264,900 in the form a tax anticipation note for the purpose of acquiring land. The interest rate on the tax anticipation note was 4.75%.

Interest was accrued and expended on short-term borrowings for the fiscal year ended September 30, 2013, in the amount of $52,011 that is recorded in the General Fund.

The following is a summary of the tax anticipation note payable for the fiscal year ended September 30, 2013:

	Beginning Balance	Additions	Reductions	Ending Balance
Tax anticipation note	$ 1,314,000	$ 1,264,900	$ (1,314,000)	$ 1,264,900

This amount was paid off by the County prior to December 31, 2013.

NOTE 8. LONG-TERM DEBT

Primary Government

The following is a summary of long-term debt activity for the fiscal year ended September 30, 2013:

	Beginning Balance	Additions	Reductions	Ending Balance	Due within One year
Governmental activities					
Bonds payable	$ 82,537,000	$ -	$ (10,910,000)	$ 71,627,000	$ 3,270,000
Less: discounts	(209,605)	-	13,825	(195,780)	-
Add: premiums	1,407,520	-	(141,686)	1,265,834	-
Bonds payable, net	83,734,915	-	(11,037,861)	72,697,054	3,270,000
Capital leases	309,208	-	(138,319)	170,889	145,827
Net pension obligation	-	3,870,472	(1,161,389)	2,709,083	-
Net OPEB obligations	881,804	292,000	(1,073,184)	100,620	-
Claims payable	1,022,137	490,924	(922,787)	590,274	442,705
Compensated absences	3,296,989	2,158,851	(2,085,152)	3,370,688	2,528,016
Landfill postclosure	2,476,151	-	(250,533)	2,225,618	161,725
Governmental activities Long-term liabilities	$ 91,721,204	$ 6,812,247	$ (16,669,225)	$ 81,864,226	$ 6,548,273

For governmental activities, claims payable, compensated absences, and landfill postclosure costs are generally liquidated by the General Fund. The net pension and OPEB obligations are primarily liquidated through the General Fund and Fire District Fund.

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business-type activities:					
Compensated absences	$ 215,080	$ 73,290	$ (53,689)	$ 234,681	$ 176,011
Business-type activities Long-term liabilities	$ 215,080	$ 73,290	$ (53,689)	$ 234,681	$ 176,011

NOTE 8. LONG-TERM DEBT (CONTINUED)

Primary Government (Continued)

Bonds Payable – The County has general obligation bonds payable and a solid waste disposal revenue bond outstanding at September 30, 2013, which includes the following individual issues:

Purpose	Interest Rate	Term	Due Date	Original Amount	Outstanding Amount
Parks and recreation - 2009	2.00 - 5.00%	20 years	2029	$ 45,000,000	$ 35,845,000
Resource recovery revenue bond - 2007A	4.65 - 5.00%	30 years	2037	13,205,000	13,205,000
Resource recovery revenue bond - 2007B	5.80%	15 years	2022	4,940,000	3,670,000
Recovery zone economic development bond - 2010	4.52%	15 years	2025	10,767,000	10,767,000
Recreation bonds - 2012	1.90%	15 years	2026	11,410,000	8,140,000
					71,627,000
	Plus unamortized premium				1,265,834
	Less unamortized discount				(195,780)
					72,697,054
	Less current maturities				3,270,000
					$ 69,427,054

Annual debt service requirements on the general obligation bonds are as follows:

Fiscal year ending September 30,	Principal	Interest
2014	$ 3,270,000	$ 3,052,299
2015	3,355,000	2,956,954
2016	3,455,000	2,856,384
2017	3,560,000	2,745,616
2018	3,665,000	2,624,456
2019-2023	20,675,000	10,655,955
2024-2028	21,877,000	5,598,733
2029-2033	7,455,000	1,878,863
2034-2037	4,315,000	552,750
Total	$ 71,627,000	$ 32,922,010

NOTE 8. LONG-TERM DEBT (CONTINUED)

Primary Government (Continued)

Capital Leases. The County has entered into a lease agreement as lessee for financing the acquisition of land. The lease agreement qualifies as a capital lease for accounting purposes (the title transfers at the end of the lease term) and, therefore, has been recorded at the present value of the future minimum lease payments as of the inception date.

The cost of the asset acquired under capital leases as of September 30, 2013, is $1,173,134 and consists of land only.

The County's total capital lease debt service requirements to maturity are as follows:

	Governmental Activities
Fiscal year ending September 30,	
2014	$ 151,374
2015	25,228
Total minimum lease payments	176,602
Less amount representing interest	5,713
Present value of minimum lease payments	$ 170,889

Primary Government (Continued)

Landfill Postclosure Costs. The County owns and operated a landfill site which began operating in November 1976. State and Federal regulations required the County to close its landfill once its capacity was reached on July 1, 1994, and to monitor and maintain the site for 30 years after closure.

The County elected an early closure date of October 3, 1993, and for that reason was exempt from the 30-year rule, and was required to monitor the landfill for only five years. However, recent monitoring has detected levels of contamination higher than permissible, and engineers are in the process of assessing the corrective measures to be taken. At this time, engineering studies estimate postclosure costs of approximately $2,225,618 over the next 12 years. These costs are based on the amount that would be paid if all equipment, facilities, and services required to monitor and maintain the landfill were acquired as of September 30, 2013. However, actual costs may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

NOTE 8. LONG-TERM DEBT (CONTINUED)

Discretely Presented Component Unit – Cherokee County Development Authority

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Notes payable	$ 6,872,733	$ -	$ (258,641)	$ 6,614,092	$ 271,488
Cherokee County Development Authority Long-term liabilities	$ 6,872,733	$ -	$ (258,641)	$ 6,614,092	$ 271,488

In 2009, the Cherokee County Development Authority entered into a note agreement to finance land development in the County. Monthly payments on the note are $37,369 with a maturity date of September 1, 2029. The interest rate on the note is 5.35%.

In 2010, the Cherokee County Development Authority entered into a note agreement to finance land development in the County. Monthly payments on the note is $11,604 with two balloon payments of $819,148 and $816,660 due on December 1, 2015 and on the maturity date of January 1, 2016, respectively. The interest rate on the note is 3.55%.

The Authority's debt service requirements to maturity on the notes are as follows:

Fiscal year ending September 30,	Principal	Interest
2014	$ 271,488	$ 316,192
2015	284,650	303,031
2016	1,859,369	248,079
2017	229,611	218,821
2018	242,201	206,231
2019-2023	1,426,086	816,076
2024-2028	1,861,436	380,726
2029	439,251	43,463
Total	$ 6,614,092	$ 2,532,619

NOTE 9. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of September 30, 2013, is as follows:

Due to/from other funds:

Receivable Fund	Payable Fund	Amount
General Fund	Unincorporated Services Fund	$ 2,047,951
General Fund	Nonmajor proprietary funds	109,534
General Fund	Internal service funds	67,431
General Fund	Nonmajor governmental funds	169,002
	Total	$ 2,393,918

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, and (2) transactions are recorded in the accounting system.

Transfer In	Transfer Out	Amount
General Fund	Nonmajor governmental funds	$ 2,137,966
SPLOST 2012	Nonmajor governmental funds	286,847
Nonmajor governmental funds	General Fund	2,993,696
Nonmajor governmental funds	Nonmajor governmental funds	223,105
		3,216,801
Nonmajor enterprise funds	General Fund	686,860
Nonmajor enterprise funds	Nonmajor governmental funds	112,042
		798,902
	Total	$ 6,440,516

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that the statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

NOTE 10. DEFINED BENEFIT PENSION PLAN

Plan Description – Primary Government

The County contributes to the Association of County Commissioners of Georgia (ACCG) Restated Pension Plan for Cherokee County employees (the Plan), which is a defined benefit pension plan.

The Plan provides retirement, disability, and death benefits to Plan participants and beneficiaries. The Plan, through execution of the adoption agreement, is affiliated with the Association County Commissioners of Georgia Third Restated Defined Benefit Plan (The ACCG Plan), an agent multiple-employer pension plan, administered by GEBCorp. The ACCG, in its role as Plan sponsor, has the sole authority to amend the provision of the ACCG Plan, as provided in Section 19.03 of the ACCG Plan document. The County has the authority to amend the adoption agreement, which defines the specific benefit provisions of the Plan, as provided in Section 19.02 of the ACCG Plan document. ACCG issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained from GEBCorp, 400 Galleria Parkway, Suite 1250, Atlanta, Georgia 30339.

The Plan, which is administered by GEBCorp, covers all full-time employees of the County as of January 1, 2013. Participant counts as of January 1, 2013, (the most recent valuation date) are shown below:

Retirees and beneficiaries receiving benefits	255
Terminated plan participants entitled to future benefits	491
Active employees participating in the Plan	1,116
Total number of Plan participants	1,862

The County's payroll for employees covered by the Plan as of January 1, 2013 (the most recent actuarial valuation date) was $47,628,840 (based on covered earnings of the preceding year).

Funding Policy

The County is required to contribute an actuarially determined amount annually to the Plan's trust; the current rate is 8.90% of covered payroll. The contribution amount is determined using actuarial methods and assumptions approved by the ACCG Plan trustees and must satisfy the minimum contribution requirement contained in the State of Georgia statutes. However, because the County had prior contributions in excess of the requirements, the Plan allowed the County offset required 2012 cash contributions with the reserves or excess accumulation in the Plan. The Plan does not require Plan participants to contribute to the Plan, however, the County requires participants to contribute 6.0% of their gross salary.

NOTE 10. DEFINED BENEFIT PENSION PLAN (CONTINUED)

Annual Pension Cost

The County's annual pension cost and net pension obligation for the pension plan for the year beginning January 1, 2013, (the most recent actuarial valuation date) are as follows:

Derivation of Annual Pension Cost		
Annual Required Contribution	$	4,090,210
Interest on Net Pension Obligation		(21,667)
Amortization of Net Pension Obligation		23,184
Annual Pension Cost	$	4,091,727

Derivation of Net Pension Obligation (Asset)		
Net Pension (Asset) Obligation as of Prior Fiscal Year	$	(221,255)
Annual Pension Cost		4,091,727
Actual Contributions to Plan		(1,161,389)
Decrease in Net Pension Asset		2,930,338
Net Pension (Asset) Obligation as of End of Fiscal Year	$	2,709,083

Basis of Valuation	
Current Valuation Date	January 1, 2013
Annual Return on Invested Plan Assets	7.75%
Projected Annual Salary Increases	4.0 - 6.5% (based on age)
Expected Annual Inflation	3.0%
Actuarial Value of Assets	Market Value
Actuarial Funding Method	Projected Unit Credit
Amortization Method	Level Percent of Pay (Closed)
Amortization Period	30 Years

The funding policy for the Plan is to contribute an amount equal to the recommended contribution or minimum contribution as determined by the Plan's actuary. In previous years the County was making contributions at the recommended rate which was greater than the minimum rate; therefore, the County had built a reserve in the Plan. This reserve allowed the County to offset the required 2011, 2012, and 2013 contributions with these accumulated excesses. The chart below shows the annual pension cost for the current period and prior two years along with the percentage actually contributed by the County.

NOTE 10. DEFINED BENEFIT PENSION PLAN (CONTINUED)

Annual Pension Cost (Continued)

Trend Information for The Plan

Fiscal Year / Period Beginning	Annual Pension Cost (APC)	Actual County Contribution	Percentage of APC Contributed	Net Pension (Asset) Obligation
10/1/12	$ 4,091,727	1,161,389	28 %	$ 2,709,083
1/1/12	2,785,082	690,913	25 %	$ (221,255)
1/1/11	3,280,631	1,219,351	37 %	(2,315,424)

As of the most recent valuation date, January 1, 2013, the funded status of the Plan was as follows:

Schedule of Funding Progress (Unaudited)

Plan Year Ending	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Actuarial Accrued Liability	Funded Ratio	Covered Payroll	Unfunded Actuarial Accrued Liability as a Percentage of Covered Payroll
12/31/12	$ 46,028,130	$ 79,597,904	$ 33,569,774	57.8 %	$ 47,628,840	70.5 %

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of Plan net assets is increasing or decreasing over time relative to the actuarial accrued liability.

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of January 1, 2013.

NOTE 11. DEFINED CONTRIBUTION PENSION PLAN

Prior to January 1, 2003, the County offered its employees a defined contribution money purchase pension plan, a single employer plan, in accordance with Internal Revenue Code Section 401 (a). Effective January 1, 2003, this Plan was closed to new enrollees. The Plan was established by the Cherokee County Board of Commissioners and is administered by The Hartford. It is available to all full-time employees who work more than 1,716 hours per year. Employees are 100% vested in the County's contributions after five years of service. The County has the authority to amend the Plan provisions. At September 30, 2013, there were 10 active participants in the Plan. The contributions are not available to Plan participants until termination, retirement, death, or disability. Contribution requirements are established and may be amended by the Cherokee County Board of Commissioners. The County contributes 4% of eligible salary to the 401 (a) Plan and a 50% matching contribution for every employee dollar contributed to the deferred compensation plan (Section 457 plan) up to 3% of pay. Employees are not required to contribute. For the fiscal year ended September 30, 2013, the County's contribution to the Plan was $26,000. There are no administrative fees charged directly to the Plan or participants. No publicly available financial report that includes financial statements and required supplementary information is issued.

NOTE 12. OTHER POST-EMPLOYMENT BENEFITS

A. Plan Description

The Cherokee County Retirement Pension Insurance Plan (the "OPEB Plan") is a single-employer defined benefit post-employment health care plan or other post employment benefit (OPEB) plan.

The County offers post employment benefits to eligible employees enrolled in the County's medical plans. The Plan is administered by Blue Cross-Blue Shield and amendments or changes to the Plan are made by the County's Board of Commissioners. There are no separately issued financial statements related to the County's Plan.

The Plan provides subsidies for eligible employees, whereby the County contributes a portion of the retiree's premium.

Retirement Options/Benefit Provisions

Eligible retirees and former employees are offered the same health and prescription drug coverage as active employees. Retirees contribute an average $295 per month towards the actuarially calculated monthly rates. The County contributes the remainder of the rates.

NOTE 12. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

A. Plan Description (Continued)

Eligibility

Employees must be a minimum age of 55 years with 5 or more years of service in order to receive benefits. They also may meet the requirements by having age plus service equal 70 years or have at least 30 years of service. Eligible employees can elect to receive coverage for their spouses.

Fund Membership

The following schedule (derived from the most recent actuarial valuation report) reflects membership for the OPEB Plan as of October 1, 2012.

Active employees (fully eligible)	127
Active employees (not fully eligible)	1,013
Retirees	70
Total number of Plan participants	1,210

B. Contributions

The schedule below shows the annual OPEB cost for the current fiscal year and prior fiscal years and periods along with the percentage actually contributed by the County.

Schedule of Employer Cost and Contributions

Fiscal Year or Period Beginning	Annual OPEB Cost	Actual County Contribution	Percentage of OPEB Cost Contributed	Net OPEB Obligation
10/1/12	$ 292,000	$ 1,073,184	367.5 %	$ 100,620
1/1/12	146,250 (1)	193,580	132.4	881,804
1/1/11	195,000	69,866	35.8	929,134

(1) The County changed the year end from December 31 to September 30. The 2012 fiscal period was only a nine month reporting period.

NOTE 12. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

C. Schedule of Funding Progress

As of the most recent valuation date, October 1, 2012, the funded status of the OPEB Plan was as follows:

Actual Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded Actuarial Accrued Liability (UAAL)	Funded Ratio	Covered Payroll	UAAL a Percentage of Covered Payroll
10/1/12	$ -	$ 4,818,000	$ 4,818,000	- %	$ -	- %

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of Plan assets is increasing or decreasing over time relative to the actuarial accrued liability.

D. Annual OPEB Cost

The County's annual OPEB cost and net OPEB obligation for the OPEB Plan for the fiscal year beginning October 1, 2012, (the most recent actuarial valuation date) are as follows:

Derivation of Annual OPEB Cost	
Annual Required Contribution	$ 291,000
Interest on Net OPEB Obligation	10,000
Adjustments to ARC	(9,000)
Annual OPEB Cost	$ 292,000

Derivation of Net OPEB Obligation	
Net OPEB Obligation as of Prior Period	$ 881,804
Annual OPEB Cost	292,000
Actual Contributions to Plan	(1,073,184)
Decrease in Net OPEB Obligation	(781,184)
Net OPEB Obligation as of End of Fiscal Year	$ 100,620

NOTE 12. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

D. Annual OPEB Cost (Continued)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revisions as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of October 1, 2012. The assumptions used in the October 1, 2012 actuarial valuations are as follows:

Cost Method	Projected Unit Credit
Actuarial Asset Valuation Method	Market Value of Assets
Assumed Rate of Return on Investments	4.50%
Medical Cost Trend Rate	8.00%
Ultimate Medical Cost Trend Rate	5.00%
Year of Ultimate Trend Rate	2019
Amortization Method	Level dollar, open (1)
Remaining Amortization Period	30 years
Payroll Inflation Rate	3.50%

(1) The grandfathered benefits are amortized over a remaining period of 21 years.

NOTE 13. RISK MANAGEMENT

The County is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; errors and omissions; and natural disasters. The County is partially self-insured for workers' compensation claims. This self-insurance plan is described below. The County has purchased insurance for all other risks of loss. Losses have not exceeded insurance coverage in the past three years.

The County is partially self-insured for workers' compensation claims. Individual limits for County payments are $250,000 per claim. After these limits are met, private insurance covers the claims. The County has entered into a contract with a third party to administer the claims. This activity is recorded in the fund where the injured employee is compensated. The following describes the activity related to these claims based on actual claims presented after fiscal year-end and historical experience. Based on historical payouts of the claims, management has determined that seventy-five percent (75%) of the liability would be paid within one fiscal year and is reflected in the statement of net position as such.

NOTE 13. RISK MANAGEMENT (CONTINUED)

Changes in the balances of claims liabilities during the current fiscal year and prior two years or periods are as follows:

Fiscal Year / Period	Beginning of Year Claims Liability	Current Year Claims and Changes in Estimates	Claims Paid	End of Year Claims Liability
2013	$ 1,022,137	$ 490,924	$ 922,787	$ 590,274
2012	782,074	921,216	681,153	1,022,137
2011	1,669,195	294,018	1,181,139	782,074

NOTE 14. COMMITMENTS AND CONTINGENT LIABILITIES

Contractual Commitments:

In addition to the liabilities enumerated in the balance sheet, at September 30, 2013, the County has contractual commitments on uncompleted contracts of $18,732,813.

Litigation:

The County is involved in several pending lawsuits. Liability, if any, which might result from these proceedings, would not, in the opinion of management and legal counsel, have a material adverse effect on the financial position of the County.

Grant Contingencies:

The County has received Federal and State grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to the disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, management of the County believes such disallowances, if any, will not be significant.

NOTE 15. HOTEL/MOTEL LODGING TAX

The County has levied a 6% lodging tax. During the fiscal year ended September 30, 2013, the County spent $154,289 to promote tourism, conventions and trade shows. This is 100% of the tax receipts to be expended for these purposes under the Official Code of Georgia Annotated 48-13-51. The County complies with the requirement under this law.

REQUIRED SUPPLEMENTARY INFORMATION

CHEROKEE COUNTY, GEORGIA

REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF FUNDING PROGRESS

Defined Benefit Pension Plan

Plan Year End	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll (b-a/c)
12/31/2012	$ 46,028,130	$ 79,597,904	$ 33,569,774	57.8%	$ 47,628,840	70.5%
12/31/2011	43,902,279	69,346,191	25,443,912	63.3%	49,601,173	51.3%
12/31/2010	43,416,683	64,291,490	20,874,807	67.5%	51,996,193	40.1%
12/31/2009	37,937,888	57,191,165	19,253,277	66.3%	50,960,650	37.8%
12/31/2008	33,010,231	52,550,994	19,540,763	62.8%	48,244,975	40.5%
12/13/2007	29,267,431	45,166,123	15,898,692	64.8%	40,510,475	39.2%

Note: See assumptions used for the Schedule of Funding Progress in Note 10 to the financial statements.

Other Post-Employment Benefits Plan

Fiscal Year End	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll (b-a/c)
9/30/2013 *	$ -	$ 4,818,000	$ 4,818,000	0.0%	$ -	0.0%
12/31/2010	-	2,874,000	2,874,000	0.0%	-	0.0%
12/31/2008	-	3,452,000	3,452,000	0.0%	-	0.0%

Note: See assumptions used for the Schedule of Funding Progress in Note 12 to the financial statements.

* - Most recent actuarial valuation.

CHEROKEE COUNTY, GEORGIA

MAJOR GOVERNMENTAL FUNDS

Capital Projects Funds

SPLOST 2012

To account for proceeds of a special 1% local sales tax levy approved by voters in 2011 for an authorized period of six years, between July 2012 – June 2018, and for a total amount of up to $185.5 million. The proceeds of this special tax are designated for 1) jail expansion, law enforcement and fire/EMS training facilities & equipment, advanced life support (ALS) vehicles and equipment, and animal shelter facilities & equipment, 2) transportation facilities, equipment, improvements, and airport facilities and expansion, 3) library facilities, 4) senior center facilities, 5) law enforcement, E-911 and county marshal facilities, vehicles and equipment, 6) business & economic development land acquisition, infrastructure, facilities, debt service, sewer system improvements, 7) courthouse expansion, and 8) fire & emergency services facilities, vehicles and equipment.

Recreation Bond

To account for proceeds of park bonds issued in 2009, 2010, and 2012 to fund the various park and recreation projects funded by the proceeds.

CHEROKEE COUNTY, GEORGIA

CAPITAL PROJECT FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL (BUDGETARY BASIS)
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	SPLOST 2012			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Sales tax	$ 29,088,000	$ 29,088,000	$ 30,239,488	$ 1,151,488
Intergovernmental	5,706,717	5,706,717	5,097,915	(608,802)
Investment income	-	-	7,380	7,380
Other revenues	2,300,000	2,300,000	2,494,550	194,550
Total revenues	37,094,717	37,094,717	37,839,333	744,616
EXPENDITURES				
Administration	1,863,044	1,893,044	4,819,463	(2,926,419)
Intergovernmental	7,194,540	7,194,540	7,526,940	(332,400)
Housing and Development	-	-	362,675	(362,675)
Capital Outlay	22,635,076	22,605,076	12,800,239	9,804,837
Debt service payments	139,249	139,249	139,248	1
Total expenditures	31,831,909	31,831,909	25,648,565	6,183,344
Excess of revenues over expenditures	5,262,808	5,262,808	12,190,768	6,927,960
OTHER FINANCING SOURCES				
Transfers in	-	-	286,847	286,847
Total other financing sources	-	-	286,847	286,847
Net change in fund balances	5,262,808	5,262,808	12,477,615	7,214,807
FUND BALANCES, beginning of fiscal year	1,924,274	1,924,274	1,924,274	-
FUND BALANCES, end of fiscal year	$ 7,187,082	$ 7,187,082	$ 14,401,889	$ 7,214,807

CHEROKEE COUNTY, GEORGIA

CAPITAL PROJECT FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL (BUDGETARY BASIS)
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Recreation Bonds			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Investment income	$ 4,800	$ 4,800	$ 7,802	$ 3,002
Miscellaneous	-	-	754,313	754,313
Total revenues	4,800	4,800	762,115	757,315
EXPENDITURES				
Culture and recreation	297,506	297,506	305,051	(7,545)
Capital outlay	18,371,788	15,799,302	15,727,546	71,756
Debt service - issuance costs	-	-	1,550	(1,550)
Total expenditures	18,669,294	16,096,808	16,034,147	62,661
Net change in fund balances	(18,664,494)	(16,092,008)	(15,272,032)	819,976
FUND BALANCES, beginning of fiscal year	24,895,660	24,895,660	24,895,660	-
FUND BALANCES, end of fiscal year	$ 6,231,166	$ 8,803,652	$ 9,623,628	$ 819,976

CHEROKEE COUNTY, GEORGIA

NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Sheriff's Commissary	To account for the proceeds of jail inmate commissary sales. These revenues have been committed by the Sheriff to be used on the County Jail and the inmates.
Law Library	To provide for the operation and maintenance of the County's law library. The revenues collected are from legally restricted fines, as restricted by State law.
Senior Services	To account for funds received from various State and local agencies to be expended for social welfare programs, including services for senior citizens. The revenues are generated by Federal and State grants, which are restricted for providing senior services.
Confiscated Assets	To account for confiscated cash seizures by Cherokee County Law enforcement from drug related crimes. Funds may be used for any public safety purpose except salaries of law enforcement personnel, as restricted by State law.
Multiple Grant	To account for restricted grant monies received from various Federal and State agencies.
Drug Abuse and Treatment	To account for collection of penalty assessments in certain drug related court cases. Proceeds are restricted by State law for drug abuse treatment and education programs.
Animal Services	To account for activities of the animal shelter. The County has committed 50% of the landfill host fees to cover operating costs for the animal shelter.
DUI Court	To account for the coordination of substance abuse intervention with judicial support. Revenues are generated by a fine assessment, as restricted in use by State law.
Victim/Witness	To account for the 4% fee added to Court fines restricted by State law, for the benefit of victims of crime and their families.
Parks and Recreation	To account for the charges for services and activities of the County's parks and recreation department. The County has committed the charges generated from the park and recreation programs and alcohol excise taxes to be used for supporting park and recreation functions.

CHEROKEE COUNTY, GEORGIA

NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds (Continued)

DA Confiscated Assets — To account for District Attorney's (DA) share of confiscated cash seizures by Cherokee County Law enforcement from drug related crimes. Funds may be used for any public safety purpose except salaries of law enforcement personnel, as restricted by State law.

CDBG — To account for the community development block grant receipts and the expenditures related to the grant. Grant receipts are federally restricted for specific purposes in order to provide benefits to low to moderate income groups.

Jail — To account for collection of penalty assessments in certain court cases. Proceeds are restricted for construction, operation, and staffing of County correctional and detention center, as required by State law.

Sheriff's Forfeitures — To account for forfeitures to the County's Sheriff's office. These forfeitures are restricted to be used to offset costs of drug prevention and drug traffic enforcement, as required by State law.

E-911 — To account for the activities of the County's E-911 system. Financing is provided by program charges. Revenues are expended for system operations and capital assets, as restricted by State law.

Drug Accountability Court — To account for the enhancement of ancillary services that prevent recidivism such as individualized treatment, vocational and educational services and community reintegration services to achieve long term recovery. Funds are provided by fees charged to participants in the program plus grant revenue, and transfers from the DATE Fund, and are legally restricted for specific use.

Hotel/Motel — To account for monies collected from the 6% lodging tax. Revenues collected are restricted by State law for the promotion of tourism.

Transportation — To account for the revenues and operating expenses of the County's public transportation system. Revenues of this fund are primarily from federally restricted grants.

CHEROKEE COUNTY, GEORGIA

NONMAJOR GOVERNMENTAL FUNDS

Capital Projects Funds

SPLOST V

To account for proceeds of a special 1% local sales tax levy approved by voters in 2004 for an authorized period of six years, between July 2006 – June 2012, and for a total amount of up to $200 million. The proceeds of this special tax are designated for 1) new administration building, courthouse renovations, and related parking facilities, 2) transportation facilities and equipment, 3) park and recreation facilities, 4) library facilities and books, 5) public safety facilities and equipment, 6) new emergency children's shelter, 7) new driver's license facility, 8) new conference center, 9) renovations to the old Woodstock Elementary School for the benefit of the Appalachian Technical College, and 10) Senior Center expansion.

Resource Recovery Development Authority

To account for proceeds of an industrial development bond used to help promote recycling opportunities within the County and the debt service related to the repayment of the bond.

Impact Fees

To account for monies collected from a new development based on that development's fair share of the cost to provide additional facilities in the following categories: public roads, libraries, public safety, fire protection, and parks.

Debt Service Fund

Debt Service Fund

To account for the accumulation of resources for repayment of the General Obligation Bonds.

CHEROKEE COUNTY, GEORGIA

COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
SEPTEMBER 30, 2013

	Special Revenue Funds									
ASSETS	Sheriff's Commissary	Law Library	Senior Services	Confiscated Assets	Multiple Grant	Drug Abuse and Treatment	Animal Services	DUI Court	Victim/ Witness	Parks and Recreation
Cash	$ 24,386	$ 272,655	$ 15,175	$ 147,216	$ -	$ 517,297	$ 14,349	$ 256,016	$ 22,860	$ 507,665
Investments	-	398,185	-	-	-	-	-	-	-	-
Property taxes receivable, net of allowance	-	-	-	-	-	-	-	-	-	-
Accounts receivable, net of allowance	-	164	-	-	-	2,902	131,454	13,662	9,593	130,333
Due from other governments	-	-	89,149	-	139,504	-	-	-	-	-
Prepaid items	-	-	3,232	-	-	24	1,295	11	32	11,684
Total assets	$ 24,386	$ 671,004	$ 107,556	$ 147,216	$ 139,504	$ 520,223	$ 147,098	$ 269,689	$ 32,485	$ 649,682
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES										
LIABILITIES										
Accounts payable	$ -	$ 28,581	$ 31,144	$ -	$ 17,320	$ -	$ 23,144	$ 23,663	$ -	$ 87,628
Accrued liabilities	-	-	26,828	-	10,461	-	23,112	3,481	3,007	82,480
Due to other funds	-	-	-	-	21,554	-	-	-	-	-
Total liabilities	-	28,581	57,972	-	49,335	-	46,256	27,144	3,007	170,108
DEFERRED INFLOWS OF RESOURCES										
Unearned revenue - property taxes	-	-	-	-	-	-	-	-	-	-
Unavailable revenue - property taxes	-	-	-	-	-	-	-	-	-	-
Unavailable revenue - charges for services	-	-	-	-	-	-	-	-	-	25,000
Total deferred inflows of resources	-	-	-	-	-	-	-	-	-	25,000
FUND BALANCES (DEFICIT)										
Nonspendable - prepaid items	-	-	3,232	-	-	24	1,295	11	32	11,684
Restricted:										
Law library operations	-	642,423	-	-	-	-	-	-	-	-
Senior services	-	-	46,352	-	-	-	-	-	-	-
Public safety	-	-	-	147,216	-	520,199	-	242,534	29,446	-
SPLOST projects	-	-	-	-	-	-	-	-	-	-
Donations for improvements	-	-	-	-	-	-	28,834	-	-	-
Grant activities	-	-	-	-	90,169	-	-	-	-	-
Jail operation and construction	-	-	-	-	-	-	-	-	-	-
E911 operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Impact fees	-	-	-	-	-	-	-	-	-	-
Transportation services	-	-	-	-	-	-	-	-	-	-
Committed:										
Jail and inmate services	24,386	-	-	-	-	-	-	-	-	-
Animal control	-	-	-	-	-	-	70,713	-	-	-
Park and recreation activities	-	-	-	-	-	-	-	-	-	442,890
Unassigned (deficit)	-	-	-	-	-	-	-	-	-	-
Total fund balance (deficit)	24,386	642,423	49,584	147,216	90,169	520,223	100,842	242,545	29,478	454,574
Total liabilities, deferred inflow of resources, and fund balances	$ 24,386	$ 671,004	$ 107,556	$ 147,216	$ 139,504	$ 520,223	$ 147,098	$ 269,689	$ 32,485	$ 649,682

continued:

ASSETS	DA Confiscated Assets	CDBG	Jail	Sheriff's Forfeiture	E-911	Drug Accountability Court	Hotel Motel	Transportation	Capital Project Funds: SPLOST V	Capital Project Funds: Resource Recovery Development Authority	Capital Project Funds: Impact Fees	Debt Service Fund	Total
Cash	$ 105,179	$ -	$ 979,277	$ 115,241	$ 897,674	$ 6,791	$ -	$ -	$ 5,966,332	$ 28,187	$ 5,200,582	$ 812,765	$ 15,889,647
Investments	-	-	-	-	-	-	-	-	-	-	-	-	398,185
Property taxes receivable, net of allowance	-	-	-	-	-	-	-	-	-	-	-	4,960,764	4,960,764
Accounts receivable, net of allowance	-	-	26,402	-	929,250	79,149	15,325	-	-	-	63,374	-	1,401,608
Due from other governments	-	90,248	-	-	-	-	-	127,092	-	-	-	-	445,993
Prepaid items	-	303	10,646	-	4,126	-	-	620	-	304,371	-	-	336,344
Total assets	$ 105,179	$ 90,551	$ 1,016,325	$ 115,241	$ 1,831,050	85,940	$ 15,325	$ 127,712	$ 5,966,332	$ 332,558	$ 5,263,956	$ 5,773,529	$ 23,432,541
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES													
LIABILITIES													
Accounts payable	$ 117	$ 54,832	$ 18,969	$ 2,517	$ 38,013	$ 11,834	$ -	$ 26,011	$ 118,762	$ 35,703	$ 35	$ -	$ 518,273
Accrued liabilities	-	5,166	-	-	114,167	7,299	-	18,962	-	-	-	-	294,963
Due to other funds	-	50,400	-	-	-	8,777	15,325	72,946	-	-	-	-	169,002
Total liabilities	117	110,398	18,969	2,517	152,180	27,910	15,325	117,919	118,762	35,703	35	-	982,238
DEFERRED INFLOWS OF RESOURCES													
Unearned revenue - property taxes	-	-	-	-	-	-	-	-	-	-	-	4,961,181	4,961,181
Unavailable revenue - property taxes	-	-	-	-	-	-	-	-	-	-	-	43,260	43,260
Unavailable revenue - charges for services	-	-	-	-	-	-	-	-	-	-	-	-	25,000
Total deferred inflows of resources	-	-	-	-	-	-	-	-	-	-	-	5,004,441	5,029,441
FUND BALANCES (DEFICIT)													
Nonspendable - prepaid items	-	303	10,646	-	4,126	-	-	620	-	304,371	-	-	336,344
Restricted:													
Law library operations	-	-	-	-	-	-	-	-	-	-	-	-	642,423
Senior services	-	-	-	-	-	-	-	-	-	-	-	-	46,352
Public safety	105,062	-	-	112,724	-	-	-	-	-	-	-	-	1,157,181
SPLOST projects	-	-	-	-	-	-	-	-	5,847,570	-	-	-	5,847,570
Donations for improvements	-	-	-	-	-	-	-	-	-	-	-	-	28,834
Grant activities	-	-	-	-	-	58,030	-	-	-	-	-	-	148,199
Jail operation and construction	-	-	986,710	-	-	-	-	-	-	-	-	-	986,710
E911 operations	-	-	-	-	1,674,744	-	-	-	-	-	-	-	1,674,744
Debt Service	-	-	-	-	-	-	-	-	-	-	-	769,088	769,088
Impact fees	-	-	-	-	-	-	-	-	-	-	5,263,921	-	5,263,921
Transportation services	-	-	-	-	-	-	-	9,173	-	-	-	-	9,173
Committed:													
Jail and inmate services	-	-	-	-	-	-	-	-	-	-	-	-	24,386
Animal control	-	-	-	-	-	-	-	-	-	-	-	-	70,713
Park and recreation activities	-	-	-	-	-	-	-	-	-	-	-	-	442,890
Unassigned (deficit)	-	(20,150)	-	-	-	-	-	-	-	(7,516)	-	-	(27,666)
Total fund balance (deficit)	105,062	(19,847)	997,356	112,724	1,678,870	58,030	-	9,793	5,847,570	296,855	5,263,921	769,088	17,420,862
Total liabilities, deferred inflow of resources, and fund balances	$ 105,179	$ 90,551	$ 1,016,325	$ 115,241	$ 1,831,050	$ 85,940	$ 15,325	$ 127,712	$ 5,966,332	$ 332,558	$ 5,263,956	$ 5,773,529	$ 23,432,541

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Special Revenue									
	Sheriff's Commissary	Law Library	Senior Services	Confiscated Assets	Multiple Grant	Drug Abuse and Treatment	Animal Services	DUI Court	Victim/ Witness	Parks and Recreation
REVENUES										
Property taxes	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Alcoholic beverage taxes				-	-	-	-	-	-	971,691
Other taxes	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	555,535	-	468,245	-	-	-	-	-
Fines and forfeitures	-	113,888	-	278,049	-	178,198	-	328,467	198,794	-
Charges for services	279,840	1,947	14,472	-	-	-	738,537	107,099	-	2,148,818
Investment income	24	3,335	-	111	-	537	-	-	-	-
Contributions	-	-	11,376	-	30,000	-	51,800	63,786	-	-
Other	-	-	0	-	14,791	-	-	-	-	19,377
Total revenues	279,864	119,170	581,383	278,160	513,036	178,735	790,337	499,352	198,794	3,139,886
EXPENDITURES										
Current:										
General governmental	-	-	-	-	-	-	-	-	-	-
Judicial	-	104,553	-	-	51,960	-	-	521,356	78,602	-
Public safety	320,779	-	-	228,281	271,183	-	944,459	-	-	-
Health and welfare	-	-	1,093,452	-	247,621	-	-	-	120,000	-
Culture and recreation	-	-	-	-	-	-	-	-	-	3,502,355
Housing and development	-	-	-	-	-	-	-	-	-	-
Capital outlay	-	-	-	-	-	-	-	-	-	-
Debt service:										
Principal	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-
Total expenditures	320,779	104,553	1,093,452	228,281	570,764	-	944,459	521,356	198,602	3,502,355
Excess (deficiency) of revenues over (under) expenditures	(40,915)	14,617	(512,069)	49,879	(57,728)	178,735	(154,122)	(22,004)	192	(362,469)
OTHER FINANCING SOURCES (USES)										
Proceeds from sale of capital assets	-	-	-	-	-	-	-	-	-	13,960
Transfers in	-	94	499,883	-	44,470	-	188,067	100,000	-	729,802
Transfers out	-	-	-	(39,335)	-	(222,555)	-	-	-	-
Total other financing sources (uses)	-	94	499,883	(39,335)	44,470	(222,555)	188,067	100,000	-	743,762
Net change in fund balances	(40,915)	14,711	(12,186)	10,544	(13,258)	(43,820)	33,945	77,996	192	381,293
FUND BALANCES (DEFICIT), beginning of fiscal year	65,301	627,712	61,770	136,672	103,427	564,043	66,897	164,549	29,286	73,281
FUND BALANCES (DEFICIT), end of fiscal year	$ 24,386	$ 642,423	$ 49,584	$ 147,216	$ 90,169	$ 520,223	$ 100,842	$ 242,545	$ 29,478	$ 454,574

continued:

	DA Confiscated Assets	CDBG	Jail	Sheriff's Forfeiture	E-911	Drug Accountability Court	Hotel Motel	Transportation	Capital Project SPLOST V	Capital Project Resource Recovery Development Authority	Capital Project Impact Fees	Debt Service Fund	Total
REVENUES													
Property taxes	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,525,886	$ 5,525,886
Alcoholic beverage taxes	-	-	-	-	-	-	-	-	-	-	-	-	971,691
Other taxes	-	-	-	-	-	-	154,289	-	-	-	-	-	154,289
Intergovernmental	-	486,958	-	-	-	186,498	-	318,019	-	-	-	-	2,015,255
Fines and forfeitures	35,010	-	437,711	39,877	-	16,659	-	-	-	-	-	-	1,626,653
Charges for services	-	-	-	-	4,367,398	-	-	332,893	-	-	1,273,092	-	9,264,096
Investment income	-	-	745	-	561	-	-	-	4,338	-	2,765	-	12,416
Contributions	-	-	-	-	-	-	-	-	-	-	-	-	156,962
Other	-	-	-	-	745	-	-	1,223	114,505	-	-	219,001	369,642
Total revenues	35,010	486,958	438,456	39,877	4,368,704	203,157	154,289	652,135	118,843	-	1,275,857	5,744,887	20,096,890
EXPENDITURES													
Current:													
General governmental	-	-	-	-	-	-	-	-	5,526	93,118	24,218	-	122,862
Judicial	-	-	-	-	-	267,682	-	-	-	-	-	-	1,024,153
Public safety	13,737	-	459,007	112,358	4,074,618	-	-	-	53,732	-	-	-	6,478,154
Health and welfare	-	-	-	-	-	-	-	883,874	-	-	-	-	2,344,947
Culture and recreation	-	-	-	-	-	-	-	-	-	-	-	-	3,502,355
Housing and development	-	490,074	-	-	-	-	42,000	-	-	-	-	-	532,074
Capital outlay	-	-	-	-	-	-	-	-	5,274,514	-	48,793	-	5,323,307
Debt service:													
Principal	-	-	-	-	-	-	-	-	-	345,000	-	10,565,000	10,910,000
Interest	-	-	-	-	-	-	-	-	-	872,493	-	2,380,967	3,253,460
Total expenditures	13,737	490,074	459,007	112,358	4,074,618	267,682	42,000	883,874	5,333,772	1,310,611	73,011	12,945,967	33,491,312
Excess (deficiency) of revenues over (under) expenditures	21,273	(3,116)	(20,551)	(72,481)	294,086	(64,525)	112,289	(231,739)	(5,214,929)	(1,310,611)	1,202,846	(7,201,080)	(13,394,422)
OTHER FINANCING SOURCES (USES)													
Proceeds from sale of capital assets	-	-	-	-	-	-	-	-	-	-	-	-	13,960
Transfers in	-	-	-	-	-	122,555	-	212,797	-	1,318,583	-	550	3,216,801
Transfers out	(7,928)	-	-	-	-	-	(112,289)	-	(2,378,100)	-	-	-	(2,760,207)
Total other financing sources (uses)	(7,928)	-	-	-	-	122,555	(112,289)	212,797	(2,378,100)	1,318,583	-	550	470,554
Net change in fund balances	13,345	(3,116)	(20,551)	(72,481)	294,086	58,030	-	(18,942)	(7,593,029)	7,972	1,202,846	(7,200,530)	(12,923,868)
FUND BALANCES (DEFICIT), beginning of fiscal year	91,717	(16,731)	1,017,907	185,205	1,384,784	-	-	28,735	13,440,599	288,883	4,061,075	7,969,618	30,344,730
FUND BALANCES (DEFICIT), end of fiscal year	$ 105,062	$ (19,847)	$ 997,356	$ 112,724	$ 1,678,870	$ 58,030	$ -	$ 9,793	$ 5,847,570	$ 296,855	$ 5,263,921	$ 769,088	$ 17,420,862

CHEROKEE COUNTY, GEORGIA

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Sheriff's Commissary			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Intergovernmental	$ -	$ -	$ -	$ -
Fines and forfeitures	-	-	-	-
Charges for services	300,000	320,197	279,840	(40,357)
Investment income	60	60	24	(36)
Contributions	-	-	-	-
Other	-	-	-	-
Total revenues	300,060	320,257	279,864	(40,393)
EXPENDITURES				
Current:				
Judicial	-	-	-	-
Public safety	300,060	320,779	320,779	-
Health and welfare	-	-	-	-
Total expenditures	300,060	320,779	320,779	-
Excess (deficiency) of revenues over (under) expenditures	-	(522)	(40,915)	(40,393)
OTHER FINANCING SOURCES				
Transfers in	-	-	-	-
Total other financing sources	-	-	-	-
Net change in fund balances	-	(522)	(40,915)	(40,393)
FUND BALANCES, beginning of fiscal year	65,301	65,301	65,301	-
FUND BALANCES, end of fiscal year	$ 65,301	$ 64,779	$ 24,386	$ (40,393)

Law Library				Senior Services			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ -	$ -	$ -	$ -	$ 593,280	$ 560,035	$ 555,535	$ (4,500)
136,680	136,680	113,888	(22,792)	-	-	-	-
3,000	3,000	1,947	(1,053)	12,526	12,526	14,472	1,946
1,020	1,020	3,335	2,315	-	-	-	-
-	-	-	-	10,600	10,585	11,376	791
-	-	-	-	-	-	-	-
140,700	140,700	119,170	(21,530)	616,406	583,146	581,383	(1,763)
140,700	140,700	104,553	36,147	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	1,117,834	1,093,453	1,093,452	1
140,700	140,700	104,553	36,147	1,117,834	1,093,453	1,093,452	1
-	-	14,617	14,617	(501,428)	(510,307)	(512,069)	(1,762)
-	-	94	94	501,428	499,883	499,883	-
-	-	94	94	501,428	499,883	499,883	-
-	-	14,711	14,711	-	(10,424)	(12,186)	(1,762)
627,712	627,712	627,712	-	61,770	61,770	61,770	-
$ 627,712	$ 627,712	$ 642,423	$ 14,711	$ 61,770	$ 51,346	$ 49,584	$ (1,762)

(Continued)

CHEROKEE COUNTY, GEORGIA

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Confiscated Assets			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Intergovernmental	$ -	$ -	$ -	$ -
Fines and forfeitures	100,000	267,257	278,049	10,792
Investment income	360	360	111	(249)
Other	-	-	-	-
Contributions	-	-	-	-
Total revenues	100,360	267,617	278,160	10,543
EXPENDITURES				
Current:				
Judicial	-	-	-	-
Public safety	100,360	228,282	228,281	1
Health and welfare	-	-	-	-
Total expenditures	100,360	228,282	228,281	1
Excess (deficiency) of revenues over (under) expenditures	-	39,335	49,879	10,544
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	-	-
Transfers out	-	(39,335)	(39,335)	-
Total other financing sources (uses)	-	(39,335)	(39,335)	-
Net change in fund balances	-	-	10,544	10,544
FUND BALANCES, beginning of fiscal year	136,672	136,672	136,672	-
FUND BALANCES, end of fiscal year	$ 136,672	$ 136,672	$ 147,216	$ 10,544

Multiple Grant				Drug Abuse and Treatment			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ 301,802	$ 705,855	$ 468,245	$ (237,610)	$ -	$ -	$ -	$ -
-	-	-	-	168,866	168,866	178,198	9,332
-	-	-	-	420	420	537	117
18,914	18,914	14,791	(4,123)	-	-	-	-
-	-	30,000	30,000	-	-	-	-
320,716	724,769	513,036	(211,733)	169,286	169,286	178,735	9,449
52,380	172,965	51,960	121,005	-	-	-	-
103,914	368,653	271,183	97,470	-	-	-	-
210,979	262,193	247,621	14,572	35,067	35,067	-	35,067
367,273	803,811	570,764	233,047	35,067	35,067	-	35,067
(46,557)	(79,042)	(57,728)	21,314	134,219	134,219	178,735	44,516
46,557	56,557	44,470	(12,087)	-	-	-	-
-	-	-	-	(134,219)	(252,000)	(222,555)	29,445
46,557	56,557	44,470	(12,087)	(134,219)	(252,000)	(222,555)	29,445
-	(22,485)	(13,258)	9,227	-	(117,781)	(43,820)	73,961
103,427	103,427	103,427	-	564,043	564,043	564,043	-
$ 103,427	$ 80,942	$ 90,169	$ 9,227	$ 564,043	$ 446,262	$ 520,223	$ 73,961

(Continued)

CHEROKEE COUNTY, GEORGIA

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Animal Services			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Fines and forfeitures	$ -	$ -	$ -	$ -
Charges for services	719,959	719,959	738,537	18,578
Contributions	16,257	36,257	51,800	15,543
Total revenues	736,216	756,216	790,337	34,121
EXPENDITURES				
Current:				
Judicial	-	-	-	-
Public safety	940,283	960,283	944,459	15,824
Health and welfare	-	-	-	-
Total expenditures	940,283	960,283	944,459	15,824
Excess (deficiency) of revenues over (under) expenditures	(204,067)	(204,067)	(154,122)	49,945
OTHER FINANCING SOURCES				
Transfers in	188,067	188,067	188,067	-
Total other financing sources	188,067	188,067	188,067	-
Net change in fund balances	(16,000)	(16,000)	33,945	49,945
FUND BALANCES, beginning of fiscal year	66,897	66,897	66,897	-
FUND BALANCES, end of fiscal year	$ 50,897	$ 50,897	$ 100,842	$ 49,945

DUI Court				Victim/Witness			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ 242,945	$ 275,548	$ 328,467	$ 52,919	$ 196,600	$ 196,600	$ 198,794	$ 2,194
63,000	107,099	107,099	-	-	-	-	-
38,709	38,709	63,786	25,077	-	-	-	-
344,654	421,356	499,352	77,996	196,600	196,600	198,794	2,194
444,654	521,356	521,356	-	88,556	88,556	78,602	9,954
-	-	-	-	-	-	-	-
-	-	-	-	120,000	120,000	120,000	-
444,654	521,356	521,356	-	208,556	208,556	198,602	9,954
(100,000)	(100,000)	(22,004)	77,996	(11,956)	(11,956)	192	12,148
100,000	100,000	100,000	-	-	-	-	-
100,000	100,000	100,000	-	-	-	-	-
-	-	77,996	77,996	(11,956)	(11,956)	192	12,148
164,549	164,549	164,549	-	29,286	29,286	29,286	-
$ 164,549	$ 164,549	$ 242,545	$ 77,996	$ 17,330	$ 17,330	$ 29,478	$ 12,148

(Continued)

CHEROKEE COUNTY, GEORGIA

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Parks and Recreation			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Taxes	$ 871,200	$ 871,200	$ 971,691	$ 100,491
Intergovernmental	-	-	-	-
Fines and forfeitures	-	-	-	-
Charges for services	2,064,716	2,064,716	2,148,818	84,102
Investment income	12	12	-	(12)
Contributions	50,000	50,000	-	(50,000)
Other	17,300	17,300	19,377	2,077
Total revenues	3,003,228	3,003,228	3,139,886	136,658
EXPENDITURES				
Current:				
Public safety	-	-	-	-
Culture and recreation	3,733,030	3,733,030	3,502,355	230,675
Housing and development	-	-	-	-
Total expenditures	3,733,030	3,733,030	3,502,355	230,675
Excess (deficiency) of revenues over (under) expenditures	(729,802)	(729,802)	(362,469)	367,333
OTHER FINANCING SOURCES (USES)				
Proceeds from sale of capital assets	-	-	13,960	13,960
Transfers in	729,802	729,802	729,802	-
Transfers out	-	-	-	-
Total other financing sources (uses)	729,802	729,802	743,762	13,960
Net change in fund balances	-	-	381,293	381,293
FUND BALANCES (DEFICIT), beginning of fiscal year	73,281	73,281	73,281	-
FUND BALANCES (DEFICIT), end of fiscal year	$ 73,281	$ 73,281	$ 454,574	$ 381,293

DA Confiscated Assets				CDBG			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
-	-	-	-	1,422,630	1,422,630	486,958	(935,672)
15,000	15,000	35,010	20,010	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
15,000	15,000	35,010	20,010	1,422,630	1,422,630	486,958	(935,672)
10,000	10,000	13,737	(3,737)	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	1,422,630	1,422,630	490,074	932,556
10,000	10,000	13,737	(3,737)	1,422,630	1,422,630	490,074	932,556
5,000	5,000	21,273	16,273	-	-	(3,116)	(3,116)
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
(30,000)	(30,000)	(7,928)	22,072	-	-	-	-
(30,000)	(30,000)	(7,928)	22,072	-	-	-	-
(25,000)	(25,000)	13,345	38,345	-	-	(3,116)	(3,116)
91,717	91,717	91,717	-	(16,731)	(16,731)	(16,731)	-
$ 66,717	$ 66,717	$ 105,062	$ 38,345	$ (16,731)	$ (16,731)	$ (19,847)	$ (3,116)

(Continued)

CHEROKEE COUNTY, GEORGIA

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Jail			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Fines and forfeitures	$ 425,400	$ 425,400	$ 437,711	$ 12,311
Charges for services	-	-	-	-
Investment income	1,200	1,200	745	(455)
Other	-	-	-	-
Total revenues	426,600	426,600	438,456	11,856
EXPENDITURES				
Current:				
Public safety	278,610	459,007	459,007	-
Total expenditures	278,610	459,007	459,007	-
Net change in fund balances	147,990	(32,407)	(20,551)	11,856
FUND BALANCES, beginning of fiscal year	1,017,907	1,017,907	1,017,907	-
FUND BALANCES, end of fiscal year	$ 1,165,897	$ 985,500	$ 997,356	$ 11,856

Sheriff's Forfeiture				E-911			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ 175,953	$ 175,953	$ 39,877	$ (136,076)	$ -	$ -	$ -	$ -
-	-	-	-	4,139,000	4,139,000	4,367,398	228,398
-	-	-	-	1,200	1,200	561	(639)
-	-	-	-	960	960	745	(215)
175,953	175,953	39,877	(136,076)	4,141,160	4,141,160	4,368,704	227,544
175,953	175,953	112,358	63,595	4,255,577	4,255,577	4,074,618	180,959
175,953	175,953	112,358	63,595	4,255,577	4,255,577	4,074,618	180,959
-	-	(72,481)	(72,481)	(114,417)	(114,417)	294,086	408,503
185,205	185,205	185,205	-	1,384,784	1,384,784	1,384,784	-
$ 185,205	$ 185,205	$ 112,724	$ (72,481)	$ 1,270,367	$ 1,270,367	$ 1,678,870	$ 408,503

(Continued)

CHEROKEE COUNTY, GEORGIA

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Hotel/Motel Tax			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Other taxes	$ 118,467	$ 154,289	$ 154,289	$ -
Fines and forfeitures	-	-	-	-
Intergovernmental	-	-	-	-
Charges for services	-	-	-	-
Other revenues	-	-	-	-
Total revenues	118,467	154,289	154,289	-
EXPENDITURES				
Current:				
Judicial	-	-	-	-
Health and welfare	-	-	-	-
Housing and development	42,000	42,000	42,000	-
Total expenditures	42,000	42,000	42,000	-
Excess (deficiency) of revenues over (under) expenditures	76,467	112,289	112,289	-
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	-	-
Transfers out	(76,467)	(112,289)	(112,289)	-
Total other financing sources (uses)	(76,467)	(112,289)	(112,289)	-
Net change in fund balances	-	-	-	-
FUND BALANCES, beginning of fiscal year	-	-	-	-
FUND BALANCES, end of fiscal year	$ -	$ -	$ -	$ -

Transportation Fund				Drug Accountability Court Fund			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
-	-	-	-	-	-	16,659	16,659
611,141	866,114	318,019	(548,095)	118,444	253,035	186,498	(66,537)
336,000	383,690	332,893	(50,797)	-	-	-	-
-	-	1,223	1,223	-	-	-	-
947,141	1,249,804	652,135	(597,669)	118,444	253,035	203,157	(49,878)
-	-	-	-	152,663	405,035	267,682	137,353
1,179,810	1,482,473	883,874	598,599	-	-	-	-
-	-	-	-	-	-	-	-
1,179,810	1,482,473	883,874	598,599	152,663	405,035	267,682	137,353
(232,669)	(232,669)	(231,739)	930	(34,219)	(152,000)	(64,525)	87,475
232,669	232,669	212,797	(19,872)	34,219	152,000	122,555	(29,445)
-	-	-	-	-	-	-	-
232,669	232,669	212,797	(19,872)	34,219	152,000	122,555	(29,445)
-	-	(18,942)	(18,942)	-	-	58,030	58,030
28,735	28,735	28,735	-	-	-	-	-
$ 28,735	$ 28,735	$ 9,793	$ (18,942)	$ -	$ -	$ 58,030	$ 58,030

(Continued)

CHEROKEE COUNTY, GEORGIA

CAPITAL PROJECT FUNDS
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	SPLOST V			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Charges for services	$ -	$ -	$ -	$ -
Investment income	3,000	3,000	4,338	1,338
Other revenues	47,073	47,073	114,505	67,432
Total revenues	50,073	50,073	118,843	68,770
EXPENDITURES				
Current				
General Government	-	-	5,526	(5,526)
Public safety	-	-	53,732	(53,732)
Public works	2,374	-	-	-
Intergovernmental	1,270,059	1,270,059	-	1,270,059
Capital outlay	6,231,738	6,231,738	5,274,514	957,224
Debt service				
Principal	-	-	-	-
Interest and fiscal charges	-	-	-	-
Total expenditures	7,504,171	7,501,797	5,333,772	2,168,025
Excess (deficiency) of revenues over (under) expenditures	(7,454,098)	(7,451,724)	(5,214,929)	2,236,795
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	-	-
Transfers out	(2,100,000)	(2,100,000)	(2,378,100)	(278,100)
Total other financing sources (uses)	(2,100,000)	(2,100,000)	(2,378,100)	(278,100)
Net change in fund balances	(9,554,098)	(9,551,724)	(7,593,029)	1,958,695
FUND BALANCES, beginning of fiscal year	13,440,599	13,440,599	13,440,599	-
FUND BALANCES, end of fiscal year	$ 3,886,501	$ 3,888,875	$ 5,847,570	$ 1,958,695

Resource Recovery Development Authority				Impact Fees			
Budget			Variance With	Budget			Variance With
Original	Final	Actual	Final Budget	Original	Final	Actual	Final Budget
$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	$ 1,273,092	$ 873,092
-	-	-	-	2,400	2,400	2,765	365
608,746	1,217,492	-	(1,217,492)				
608,746	1,217,492	-	(1,217,492)	402,400	402,400	1,275,857	873,457
-	108,608	93,118	15,490	31,320	35,720	24,218	11,502
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	726,509	787,129	48,793	738,336
-	-	345,000	(345,000)	-	-	-	-
1,217,493	1,217,493	872,493	345,000	-	-	-	-
1,217,493	1,326,101	1,310,611	15,490	757,829	822,849	73,011	749,838
(608,747)	(108,609)	(1,310,611)	(1,202,002)	(355,429)	(420,449)	1,202,846	1,623,295
608,747	108,609	1,318,583	1,209,974	-	-	-	-
-	-	-	-	-	-	-	-
608,747	108,609	1,318,583	1,209,974	-	-	-	-
-	-	7,972	7,972	(355,429)	(420,449)	1,202,846	1,623,295
288,883	288,883	288,883	-	4,061,075	4,061,075	4,061,075	-
$ 288,883	$ 288,883	$ 296,855	$ 7,972	$ 3,705,646	$ 3,640,626	$ 5,263,921	$ 1,623,295

CHEROKEE COUNTY, GEORGIA

DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Debt Service			
	Budget			Variance With
	Original	Final	Actual	Final Budget
REVENUES				
Taxes	$ 5,467,000	$ 5,467,000	$ 5,525,886	$ 58,886
Other	219,000	219,000	219,001	1
Total revenues	5,686,000	5,686,000	5,744,887	58,887
EXPENDITURES				
Debt service:				
Principal	10,565,000	10,565,000	10,565,000	-
Interest and fiscal charges	2,380,417	2,380,417	2,380,967	(550)
Total expenditures	12,945,417	12,945,417	12,945,967	(550)
Deficiency of revenues under expenditures	(7,259,417)	(7,259,417)	(7,201,080)	58,337
OTHER FINANCING SOURCES				
Transfers in	-	-	550	550
Total other financing sources	-	-	550	550
Net change in fund balances	(7,259,417)	(7,259,417)	(7,200,530)	58,887
FUND BALANCES, beginning of fiscal year	7,969,618	7,969,618	7,969,618	-
FUND BALANCES, end of fiscal year	$ 710,201	$ 710,201	$ 769,088	$ 58,887

CHEROKEE COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Original Estimated Cost	Current Estimated Cost	Prior Fiscal Years or Periods	Current Fiscal Year	Total
2005					
Special Local Option Sales Tax V	$ 200,000,000	$ 184,062,661	$ 170,766,196	$ 7,401,073	$ 178,167,269
2005 Projects:					
City of Canton			$ 13,498,831	$ -	$ 13,498,831
City of Mountain Park			30,097	-	30,097
City of Woodstock			14,838,179	-	14,838,179
City of Holly Springs			6,771,989	-	6,771,989
City of Ball Ground			2,098,185	-	2,098,185
City of Waleska			1,760,717	-	1,760,717
City of Nelson			707,295	-	707,295
Total Intergovernmental			39,705,293	-	39,705,293
Administration building			28,442,394	15,065	28,457,459
Tax Commissioner/Marshal Building			4,371,256	-	4,371,256
Transportation facility & equipment			50,160,126	-	50,160,126
Park & recreation facility			10,639,430	113,327	10,752,757
Library facility and books			614,722 (1)	674	615,396
Public safety facilities & equipment			13,454,083	7,189,200	20,643,283
New emergency children's shelter			831,525	-	831,525
New driver's license facility			1,658,083	-	1,658,083
Renovation to old Woodstock Elementary School			469,624	-	469,624
Senior center expansion			269,862	82,807	352,669
Airport			20,055,582	-	20,055,582
			$ 170,671,980	7,401,073	$ 178,073,053
		Park & recreational facility paid with rental income		19,614	
		Transfer of grant monies to SPLOST 2012 to cover outlays		286,847	
		Administration building renovations paid with interest earnings		4,338	
		Total expenditures, including transfers out, in SPLOST Fund		$ 7,711,872	

(1) Prior fiscal year expenditures reduced for amount of expenditures in prior fiscal year to be returned by the Sequoyah Regional Library as the funds were not needed for the anticipated project, therefore these expenditures are not Cherokee County SPLOST expenditures

CHEROKEE COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Original Estimated Cost	Current Estimated Cost	Prior Fiscal Years or Periods	Current Fiscal Year	Total
2012					
Special Local Option Sales Tax VI	$ 185,500,000	$ 185,490,264	$ 5,761,840	$ 17,769,253	$ 23,531,093
2005 Projects:					
City of Ball Ground			$ 85,713	$ 336,338	$ 422,051
City of Canton			718,597	2,819,767	3,538,364
City of Holly Springs			278,867	1,094,273	1,373,140
City of Mountain Park			266	1,043	1,309
City of Nelson			29,900	117,327	147,227
City of Waleska			73,089	286,800	359,889
City of Woodstock			731,753	2,871,391	3,603,144
Total Intergovernmental			1,918,185	7,526,939	9,445,124
Jail Expansion/Enhancements			-	-	-
Fire Training Facility			-	876,043	876,043
Sheriff Training Facility			-	1,747,528	1,747,528
Animal Shelter Renovation			-	-	-
ALS Units (Ambulances)			-	585,676	585,676
Sheriff			-	416,660	416,660
Animal Control			-	63,832	63,832
Marshall			-	19,600	19,600
E-911			-	741,264	741,264
Courthouse Expansion			-	4,330	4,330
Fire/EMS			-	-	-
Senior Center			-	-	-
Transportation Facility & Equipment			3,597,459	5,285,457	8,882,916
Airport			-	-	-
Economic Development			246,196	501,924	748,120
Library facility and books			-	-	-
			$ 5,761,840	17,769,253	$ 23,531,093
Transportation facility & equipment paid with contributions from Northside Hospital				2,391,460	
Transportation facility & equipment paid with intergovernmental funds				5,487,852	
Total expenditures in SPLOST Fund				$ 25,648,565	

CHEROKEE COUNTY, GEORGIA

INTERNAL SERVICE FUNDS

Fleet Services	To account for operations of the County's Vehicle Maintenance Department which maintains and repairs all of the County's vehicles.
Insurance and Benefits	To account for the County's contributions and employee premiums for health, disability, and life insurance, and the related payments for these associated costs.

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS
SEPTEMBER 30, 2013

ASSETS	Fleet Services	Insurance and Benefits	Total
CURRENT ASSETS			
Cash	$ 250	$ 2,708,099	$ 2,708,349
Receivables	-	397,774	397,774
Inventories	172,418	-	172,418
Prepaid items	841	14,296	15,137
NONCURRENT ASSETS			
Capital assets, net of depreciation	353,489	-	353,489
Total assets	526,998	3,120,169	3,647,167
LIABILITIES			
CURRENT LIABILITIES			
Accounts payable	45,206	81,289	126,495
Accrued liabilities	22,184	45,866	68,050
Due to other funds	67,431	-	67,431
Compensated absence, due in one year	21,585	-	21,585
NONCURRENT LIABILITIES			
Compensated absence, due in more than one year	7,195	-	7,195
Total liabilities	163,601	127,155	290,756
NET POSITION			
Invested in capital assets	353,489	-	353,489
Unrestricted	9,908	2,993,014	3,002,922
Total net position	$ 363,397	$ 2,993,014	$ 3,356,411

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
INTERNAL SERVICE FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Fleet Services	Insurance and Benefits	Total
OPERATING REVENUES			
Charges for services	$ 1,388,355	$ 9,689,804	$ 11,078,159
Miscellaneous revenue	2,941	471,776	474,717
Total operating revenues	1,391,296	10,161,580	11,552,876
OPERATING EXPENSES			
Personal services and employee benefits	687,585	455,388	1,142,973
Contractual services	37,221	1,006,224	1,043,445
Claims paid	-	8,588,236	8,588,236
Supplies	670,100	-	670,100
Depreciation	48,050	-	48,050
Total operating expenses	1,442,956	10,049,848	11,492,804
Change in net position	(51,660)	111,732	60,072
NET POSITION, beginning of fiscal year	415,057	2,881,282	3,296,339
NET POSITION, end of fiscal year	$ 363,397	$ 2,993,014	$ 3,356,411

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Fleet Services	Insurance and Benefits	Total
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from other funds	$ 1,391,416	$ 9,778,098	$ 11,169,514
Payments to employees	(691,398)	(455,388)	(1,146,786)
Payments to suppliers for services provided	(700,018)	(9,115,545)	(9,815,563)
Net cash provided by operating activities	-	207,165	207,165
Net increase in cash and cash equivalents	-	207,165	207,165
Cash and cash equivalents, beginning of fiscal year	250	2,500,934	2,501,184
Cash and cash equivalents, end of fiscal year	$ 250	$ 2,708,099	$ 2,708,349
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES:			
Operating income (loss)	$ (51,660)	$ 111,732	$ 60,072
Adjustments to reconcile operating income (loss) net cash provided by operating activity			
Depreciation	48,050	-	48,050
Decrease in receivables	120	88,294	88,414
Decrease in inventory	11,117	-	11,117
Decrease (increase) in prepaid items	1,025	(6,932)	(5,907)
Decrease in accounts payable	(4,538)	(28,321)	(32,859)
Increase in accrued expenses	20,865	42,392	63,257
Decrease in due to other funds	(301)	-	(301)
Decrease in compensated absences	(24,678)	-	(24,678)
Net cash provided by operating activities	$ -	$ 207,165	$ 207,165

CHEROKEE COUNTY, GEORGIA

AGENCY FUNDS

Tax Commissioner	To account for tax billings, collections, and remittances made by property owners of record on behalf of other governmental agencies.
Probate Court	To account for the collection of fees for firearms licenses, certificates, marriage licenses, passports, etc. which are disbursed to other parties.
Juvenile Court	To account for the collection of probation supervision fees which are disbursed to other parties.
Clerk of Superior Court	To account for the receipt and disbursement of court-ordered fines and fees made on behalf of third parties.
Clerk of State Court	To account for the receipt and disbursement of court-ordered fines and fees made on behalf of third parties.
Sheriff	To account for the collection and remittance of fines, bond forfeitures, and various fees and to account for the receipt and disbursement of funds held on behalf of county inmates housed in the County detention facility.

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF ASSETS AND LIABILITIES
AGENCY FUNDS
SEPTEMBER 30, 2013

	Tax Commissioner	Probate Court	Juvenile Court	Clerk of Superior Court
ASSETS				
Cash	$ 4,961,187	$ 15,890	$ 1,568	$ 5,311,537
Taxes receivable	106,203,278	-	-	-
Total assets	$ 111,164,465	$ 15,890	$ 1,568	$ 5,311,537
LIABILITIES				
Due to others	$ 4,961,187	$ 15,890	$ 1,568	$ 5,311,537
Taxes payable to others upon collection	106,203,278	-	-	-
Total liabilities	$ 111,164,465	$ 15,890	$ 1,568	$ 5,311,537

Clerk of State Court	Sheriff	Total
$ 55,207	$ 452,499	$ 10,797,888
-	-	106,203,278
$ 55,207	$ 452,499	$ 117,001,166
$ 55,207	$ 452,499	$ 10,797,888
-	-	106,203,278
$ 55,207	$ 452,499	$ 117,001,166

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
AGENCY FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Balance October 1, 2012	Increases	Decreases	Balance September 30, 2013
Tax Commissioner				
ASSETS				
Cash	$ 3,291,319	$ 207,828,270	$ 206,158,402	$ 4,961,187
Taxes receivable	103,864,630	160,292,433	157,953,785	106,203,278
Total assets	$ 107,155,949	$ 368,120,703	$ 364,112,187	$ 111,164,465
LIABILITIES				
Due to others	$ 3,291,319	$ 207,828,270	$ 206,158,402	$ 4,961,187
Taxes payable to others upon collection	103,864,630	160,292,433	157,953,785	106,203,278
Total liabilities	$ 107,155,949	$ 368,120,703	$ 364,112,187	$ 111,164,465
Probate Court				
ASSETS				
Cash	$ 11,476	$ 372,145	$ 367,731	$ 15,890
LIABILITIES				
Due to others	$ 11,476	$ 372,145	$ 367,731	$ 15,890
Juvenile Court				
ASSETS				
Cash	$ 3,986	$ 94,690	$ 97,108	$ 1,568
LIABILITIES				
Due to others	$ 3,986	$ 94,690	$ 97,108	$ 1,568

CHEROKEE COUNTY, GEORGIA

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
AGENCY FUNDS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Balance October 1, 2012	Increases	Decreases	Balance September 30, 2013
Clerk of Superior Court				
ASSETS				
Cash	$ 5,549,744	$ 10,093,941	$ 10,332,148	$ 5,311,537
LIABILITIES				
Due to others	$ 5,549,744	$ 10,093,941	$ 10,332,148	$ 5,311,537
Clerk of State Court				
ASSETS				
Cash	$ 43,942	$ 3,549,846	$ 3,538,581	$ 55,207
LIABILITIES				
Due to others	$ 43,942	$ 3,549,846	$ 3,538,581	$ 55,207
Sheriff				
ASSETS				
Cash	$ 416,800	$ 3,524,513	$ 3,488,814	$ 452,499
LIABILITIES				
Due to others	$ 416,800	$ 3,524,513	$ 3,488,814	$ 452,499
Total Agency Funds				
ASSETS				
Cash	$ 9,317,267	$ 225,463,405	$ 223,982,784	$ 10,797,888
Taxes receivable	103,864,630	160,292,433	157,953,785	106,203,278
Total assets	$ 113,181,897	$ 385,755,838	$ 381,936,569	$ 117,001,166
LIABILITIES				
Due to others	$ 9,317,267	$ 225,463,405	$ 223,982,784	$ 10,797,888
Uncollected taxes	103,864,630	160,292,433	157,953,785	106,203,278
Total liabilities	$ 113,181,897	$ 385,755,838	$ 381,936,569	$ 117,001,166

DEVELOPMENT AUTHORITY OF CHEROKEE COUNTY

BALANCE SHEET
SEPTEMBER 30, 2013

	Development Authority of Cherokee County
ASSETS	
Cash	$ 703,986
Accounts receivable, net of allowance	1,920
Total assets	$ 705,906
LIABILITIES AND FUND BALANCE	
LIABILITIES	
Accounts payable	$ 57,881
Accrued liabilities	126,477
Total liabilities	184,358
FUND BALANCE	
Unassigned	521,548
Total fund balance	521,548
Total liabilities and fund balance	$ 705,906

DEVELOPMENT AUTHORITY OF CHEROKEE COUNTY

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

REVENUES		
Intergovernmental	$	288,718
Charges for services		22,781
Investment income		1,265
Contributions		20,301
Other		35,500
Total revenues		368,565
EXPENDITURES		
Current:		
Housing and development		1,572,933
Total expenditures		1,572,933
Net change in fund balance		(1,204,368)
FUND BALANCE, beginning of fiscal year		1,725,916
FUND BALANCE, end of fiscal year	$	521,548

CHEROKEE COUNTY DEVELOPMENT AUTHORITY

BALANCE SHEET
SEPTEMBER 30, 2013

	Cherokee County Development Authority
ASSETS	
Cash	$ 120,302
Total assets	$ 120,302
LIABILITIES AND FUND BALANCE	
FUND BALANCE	
Unassigned	$ 120,302
Total fund balance	$ 120,302

CHEROKEE COUNTY DEVELOPMENT AUTHORITY

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Cherokee County Development Authority
REVENUES	
Intergovernmental	$ 587,677
Contributions	125,031
Total revenues	712,708
EXPENDITURES	
Housing and development	4,725
Debt Service:	
Principal	258,641
Interest	329,040
Total expenditures	592,406
Net change in fund balance	120,302
FUND BALANCE, beginning of fiscal year	-
FUND BALANCE, end of fiscal year	$ 120,302

III. STATISTICAL SECTION

CHEROKEE COUNTY, GEORGIA

STATISTICAL SECTION

This part of Cherokee County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant fiscal year.

CHEROKEE COUNTY, GEORGIA

NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS

(Unaudited)

	2004	2005	2006	2007	2008	2009	2010	2011	2012*	2013
Governmental Activities										
Net investment in capital assets	$ 831,534,487	$ 827,445,194	$ 1,058,146,955	$ 1,087,842,947	$ 1,091,115,199	$ 1,064,235,201	$ 1,058,683,428	$ 1,050,048,300	$ 1,023,519,289	$ 1,011,905,016
Restricted	6,215,768	854,710	2,159,137	2,278,709	3,515,045	37,906,250	35,732,314	58,696,018	37,575,187	40,740,963
Unrestricted (deficit)	43,964,068	68,885,754	75,512,945	74,358,039	57,698,960	39,767,844	25,739,216	9,944,894	(2,686,819)	1,297,716
Total Governmental Activities Net Position	881,714,323	897,185,658	1,135,819,037	1,164,479,695	1,152,329,204	1,141,909,295	1,120,154,958	1,118,689,212	1,058,407,657	1,053,943,695
Business type Activities										
Net investment in capital assets	(166,519)	(156,420)	3,316	(14,637)	924,061	800,260	703,439	630,863	1,168,482	2,076,797
Unrestricted (deficit)	(1,419,594)	(1,021,454)	3,784,756	4,391,867	3,630,081	1,239,608	147,817	870,092	1,315,162	1,145,475
Total Business-type Activities Net Position	(1,586,113)	(1,177,874)	3,788,072	4,377,230	4,554,142	2,039,868	851,256	1,500,955	2,483,644	3,222,272
Primary Government										
Net investment in capital assets	831,367,968	827,288,774	1,058,150,271	1,087,828,310	1,092,039,260	1,065,035,461	1,059,386,867	1,050,679,163	1,024,687,771	1,013,981,813
Restricted	6,215,768	854,710	2,159,137	2,278,709	3,515,045	37,906,250	35,732,314	58,696,018	37,575,187	40,740,963
Unrestricted (deficit)	42,544,474	67,864,300	79,297,701	78,749,906	61,329,041	40,961,449	25,887,033	10,814,986	(1,371,657)	2,443,191
Total Primary Government Net Position	$ 880,128,210	$ 896,007,784	$ 1,139,607,109	$ 1,168,856,925	$ 1,156,883,346	$ 1,143,903,160	$ 1,121,006,214	$ 1,120,190,167	$ 1,060,891,301	$ 1,057,165,967

*NOTE: Fiscal Year 2012 only contained nine (9) months. The County converted to a fiscal year ending September from December.

CHEROKEE COUNTY, GEORGIA

CHANGES IN NET POSITION, LAST TEN YEARS
(accrual basis of accounting)

	2004	2005	2006	2007	2008	2009	2010	2011	2012* (Unaudited)	2013
Expenses:										
Governmental Activities:										
General Government	$ 9,590,433	$ 8,887,270	$ 12,083,080	$ 14,601,860	$ 13,792,840	$ 13,495,202	$ 11,238,380	$ 11,709,843	$ 9,829,282	$ 11,635,706
Judicial	8,943,284	9,605,721	10,502,498	11,930,793	13,222,285	13,068,161	12,934,968	12,131,482	8,616,641	13,835,827
Public Safety	39,479,206	42,587,821	48,666,376	55,062,513	54,181,896	56,297,513	58,859,578	53,392,268	41,852,318	54,866,533
Public Works	32,508,174	26,306,122	39,182,296	55,751,873	45,813,759	46,714,160	50,666,579	48,284,482	37,963,267	56,681,654
Health and Welfare	2,287,886	2,797,603	3,387,526	6,907,871	5,469,253	4,223,612	5,332,454	4,954,955	3,447,163	2,838,434
Culture and Recreation	5,441,365	3,611,883	3,708,582	5,498,054	6,097,251	6,047,753	5,085,377	4,287,850	4,692,484	7,017,212
Housing and Development	3,332,607	4,386,432	3,485,319	2,384,843	2,009,789	4,887,468	3,582,765	3,656,342	2,328,961	3,511,156
Interest on Long-term debt	590,266	553,713	1,237,040	1,513,575	2,237,570	3,369,863	3,622,857	3,411,397	2,975,088	3,094,823
Total governmental activities	102,173,221	98,736,565	122,252,717	153,651,382	142,824,643	148,103,732	151,322,958	141,828,619	111,705,204	153,481,345
Business-type Activities:										
Emergency Medical Services	5,703,494	5,316,581	5,021,172	5,422,292	6,059,852	7,213,645	7,429,041	6,678,161	5,516,951	7,190,391
Conference Center						162,963	224,636	326,115	264,837	373,815
Total Business-type Activities	5,703,494	5,316,581	5,021,172	5,422,292	6,059,852	7,376,608	7,653,677	7,004,276	5,781,788	7,564,206
Total Primary Government	107,876,715	104,053,146	127,273,889	159,073,674	148,884,495	155,480,340	158,976,635	148,832,895	117,486,992	161,045,551
Program Revenues										
Governmental Activities										
Charges for Services										
General Government	5,844,062	2,997,320	7,025,896	6,338,838	5,251,645	4,022,193	4,488,101	4,539,020	1,289,956	4,213,565
Judicial	6,706,955	10,642,451	6,526,695	8,031,157	8,153,155	6,214,188	6,375,601	6,815,386	5,036,242	6,463,373
Public Safety	3,985,139	5,113,339	5,334,715	5,125,041	6,185,474	6,145,639	6,126,627	6,407,070	5,074,468	7,123,356
Public Works	4,307,492	6,055,470	7,599,374	5,573,088	5,923,111	3,435,044	2,524,196	1,779,098	1,581,672	3,055,124
Health and Welfare	453,590	52,145	95,475	265,725	193,424	177,837	353,951	373,474	252,392	347,365
Culture and Recreation	-	-	-	871,830	1,123,960	938,345	1,098,694	1,327,358	805,077	2,148,818
Housing and Development	321,363	-	-	-	729,171	976,699	848,876	902,726	1,086,243	1,656,272
Operating Grants and Contributions	1,418,227	1,867,578	890,604	1,383,194	2,013,951	2,756,658	3,702,555	5,005,625	3,615,337	3,896,743
Capital Grants and Contributions	594,075	2,477,845	237,929,016	50,854,343	11,754,816	11,806,091	18,724,096	11,517,533	4,441,711	9,860,301
Total governmental activities	23,630,903	29,206,148	265,401,775	78,443,216	41,328,707	36,472,694	44,242,697	38,667,290	23,183,098	38,764,917
Business-type Activities:										
Emergency Medical Services:										
Charges for Services	4,887,101	4,758,906	5,791,384	5,841,396	4,057,351	3,842,690	5,886,811	6,383,784	5,338,425	6,088,439
Operating Grants and Contributions	-	-	-	-	-	-	-	-	-	6,750
Capital Grants and Contributions	-	-	-	-	-	-	-	-	12,000	50,000
Conference Center:										
Charges for Services	-	-	-	-	-	8,059	11,038	13,638	14,610	18,874
Operating Grants and Contributions	-	-	-	-	-	21,000	21,000	21,000	-	96,000
Total Business-type Activities	4,887,101	4,758,906	5,791,384	5,841,396	4,057,351	3,871,749	5,918,849	6,418,422	5,365,035	6,260,063
Total Primary Government	28,518,004	33,965,054	271,193,159	84,284,612	45,386,058	40,344,443	50,161,546	45,085,712	28,548,133	45,024,980
Net (Expenses) Revenue										
Governmental Activities	(78,542,318)	(69,530,417)	143,149,058	(75,208,166)	(101,495,936)	(111,631,038)	(107,080,261)	(103,161,329)	(88,522,106)	(114,716,428)
Business-type Activities	(816,393)	(557,675)	770,212	419,104	(2,002,501)	(3,504,859)	(1,734,828)	(585,845)	(416,753)	(1,304,143)
Total Primary Government Net Expense	(79,358,711)	(70,088,092)	143,919,270	(74,789,062)	(103,498,437)	(115,135,897)	(108,815,089)	(103,747,174)	(88,938,859)	(116,020,571)
									(continued)	(continued)

CHEROKEE COUNTY, GEORGIA

CHANGES IN NET POSITION, LAST TEN YEARS
(accrual basis of accounting)

(Unaudited)

	2004	2005	2006	2007	2008	2009	2010	2011	2012*	2013
General Revenues and Other Changes in Net Position										
Governmental Activities										
Property Taxes	$ 46,027,427	$ 48,256,431	$ 52,184,012	$ 58,987,690	$ 55,462,119	64,298,714	59,595,990	61,718,917	6,561,293	68,302,401
Alcoholic beverage taxes	745,493	722,866	739,005	776,714	879,968	870,004	899,933	870,637	751,958	971,691
Vehicle taxes	960,471	1,381,058	1,331,248	1,122,201	1,248,798	1,501,321	1,484,307	1,587,195	1,377,748	1,845,500
Sales taxes	25,649,283	28,002,284	31,672,352	31,976,966	29,253,737	26,689,087	27,381,983	29,288,708	22,705,059	30,239,488
Insurance Premium taxes	4,921,070	4,855,098	5,107,184	5,790,874	5,932,023	5,846,968	5,686,599	6,508,474	6,953,110	7,226,640
Other taxes	72,286	92,401	104,269	117,815	105,038	82,876	89,491	116,728	107,240	154,289
Miscellaneous revenues	984,646	1,495,238	5,679,080	2,439,813	803,358	2,262,810	2,018,183	2,537,155	467,149	3,182,618
Unrestricted investment earnings	160,788	762,261	2,462,905	2,627,810	1,270,686	457,225	166,685	42,501	30,406	33,754
Gain on sale of capital assets	-	-	-	198,995	-	-	-	-	-	-
Loss on Capital Lease Receivable	-	-	-	-	-	-	-	-	(9,545,264)	-
Transfers	(290,000)	(565,884)	(3,795,734)	(170,054)	(2,179,413)	(797,876)	(404,491)	(974,732)	(1,025,243)	(1,703,915)
Total governmental activities	79,231,464	85,001,753	95,484,321	103,868,824	92,776,314	101,211,129	96,918,680	101,695,583	28,383,456	110,252,466
Business-type Activities										
Insurance Premium taxes	-	400,000	400,000	-	-	-	-	-	-	-
Miscellaneous revenues	-	-	-	-	-	146,706	187,728	260,821	298,599	325,106
Gain on disposal of capital assets	-	-	-	-	-	-	-	-	75,600	13,750
Transfers	290,000	565,884	3,795,734	170,054	2,179,413	797,876	404,491	974,732	1,025,243	1,703,915
Total business-type activities	290,000	965,884	4,195,734	170,054	2,179,413	944,582	592,219	1,235,553	1,399,442	2,042,771
Total Primary Government	79,521,464	85,967,637	99,680,055	104,038,878	94,955,727	102,155,711	97,510,899	102,931,136	29,782,898	112,295,237
Change in Net Position										
Governmental Activities	157,773,782	15,471,336	238,633,379	28,660,658	(8,719,622)	(10,419,909)	(10,161,581)	(1,465,746)	(60,138,650)	(4,463,962)
Business-type Activities	(526,393)	408,209	4,965,946	589,158	176,912	(2,560,277)	(1,142,609)	649,708	982,689	738,628
Total Primary Government	157,247,389	15,879,545	243,599,325	29,249,816	(8,542,710)	(12,980,186)	(11,304,190)	(816,038)	(59,155,961)	(3,725,334)
Net Position, beginning of fiscal year	865,761,344	880,128,240	896,007,784	1,139,607,109	1,165,426,056	1,156,883,346	1,132,310,404	1,121,006,214	1,120,047,262	1,060,891,301
Net Position, end of fiscal year	**$ 880,128,240**	**$ 896,007,784**	**$1,139,607,109**	**$ 1,168,856,925**	**$ 1,156,883,346**	**$ 1,143,903,160**	**$ 1,121,006,214**	**$ 1,120,190,176**	**$ 1,060,891,301**	**$ 1,057,165,967**

*NOTE: In 2012, the County converted from a calendar fiscal year to a 10/1 – 9/30 fiscal period. However, in the period of conversion the County had to budget a short year from 1/1/2012 – 9/30/2012. This shortened year had a significant impact on total for revenues and expenses.

CHEROKEE COUNTY, GEORGIA

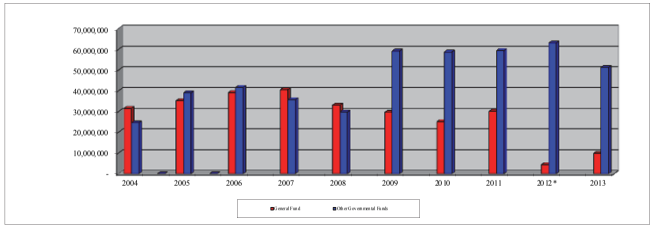
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012*	2013
General fund										
Reserved	$ 142,307	$ 151,863	$ 175,525	$ 51,116	$ 175,321	$ 213,815	$ 267,643	$ -	$ -	$ -
Unreserved	31,446,335	35,112,334	39,044,154	40,543,543	32,943,772	29,423,015	24,914,065	-	-	-
Nonspendable:										
Prepaid items	-	-	-	-	-	-	-	199,244	163,748	100,272
Inventory	-	-	-	-	-	-	-	5,380	5,134	16,432
Assigned for use in subsequent budget	-	-	-	-	-	-	-	25,419,651	-	-
Unassigned	-	-	-	-	-	-	-	4,567,170	4,205,633	9,685,484
Total General Fund	**31,588,642**	**35,264,197**	**39,219,679**	**40,594,659**	**33,119,093**	**29,636,830**	**25,181,708**	**30,191,445**	**4,374,515**	**9,802,188**
All Other Governmental funds										
Reserved	643,054	693,543	1,983,612	2,227,593	3,519,690	37,916,605	35,736,960	-	-	-
Unreserved, reported in:										
Special Revenue funds	6,390,149	9,554,646	19,727,214	18,064,414	18,268,587	17,289,982	16,747,516	-	-	-
Capital projects funds	11,943,397	28,767,445	19,972,456	15,456,909	7,987,494	4,023,396	6,268,759	-	-	-
Debt service funds	5,575,779	9,304	-	-	-	-	-	-	-	-
Nonspendable:										
Prepaid items	-	-	-	-	-	-	-	682,020	446,502	414,632
Restricted:										
Law Library Operations	-	-	-	-	-	-	-	604,546	627,712	642,423
Senior Services	-	-	-	-	-	-	-	8,029	58,266	46,352
Public Safety	-	-	-	-	-	-	-	1,066,488	1,171,253	1,157,181
Donations for improvements	-	-	-	-	-	-	-	16,142	17,428	28,834
Grant Activities	-	-	-	-	-	-	-	36,849	103,427	148,199
Jail operation and maintenance	-	-	-	-	-	-	-	1,631,370	1,012,584	986,710
E911 operations	-	-	-	-	-	-	-	1,423,953	1,379,539	1,674,744
Impact fees - library projects	-	-	-	-	-	-	-	449,882	397,914	527,456
Impact fees - fire projects	-	-	-	-	-	-	-	57,176	154,134	668,982
Impact fees - park projects	-	-	-	-	-	-	-	621,285	669,924	860,450
Impact fees - public safety facility projects	-	-	-	-	-	-	-	1,252,305	1,300,247	1,582,939
Impact fees - road projects	-	-	-	-	-	-	-	977,380	1,092,657	1,472,878
Impact fees - administration projects	-	-	-	-	-	-	-	429,397	446,199	151,216
Transportation services	-	-	-	-	-	-	-	-	26,131	9,173
Debt service	-	-	-	-	-	-	-	8,526,268	7,969,618	769,088
Cultural and recreation construction	-	-	-	-	-	-	-	21,593,785	24,895,111	9,623,342
SPLOST projects	-	-	-	-	-	-	-	7,915,351	15,360,142	20,248,996
Unincorporated services	-	-	-	-	-	-	-	-	2,583,397	4,883,151
Fire protection services	-	-	-	-	-	-	-	12,085,812	3,204,615	4,882,191
Committed:										
Jail and inmate services	-	-	-	-	-	-	-	45,979	65,301	24,386
Animal services	-	-	-	-	-	-	-	16,934	47,271	70,713
Park and recreation activities	-	-	-	-	-	-	-	216,343	64,915	442,890
Unassigned (deficit)	-	-	-	-	-	-	-	(203,234)	(32,384)	(27,666)
Total all other governmental funds	24,552,379	39,024,938	41,683,282	35,748,916	29,775,771	59,229,983	58,753,235	59,454,060	63,061,903	51,289,260
Total all governmental funds	**$ 56,141,021**	**$ 74,289,135**	**$ 80,902,961**	**$ 76,343,575**	**$ 62,894,864**	**$ 88,866,813**	**$ 83,934,943**	**$ 89,645,505**	**$ 67,436,418**	**$ 61,091,448**

*NOTE: In 2012, the County converted from a calendar fiscal year to a 10/1 – 9/30 fiscal period. However, in the period of conversion the County had to budget a short period from 1/1/2012 – 9/30/2012. This shortened period had a significant impact on property tax revenue recognition since typically the county receives significant tax collections between October and December. Because revenue from the 2012 property tax levy was not recognized in the fiscal period, fund balances for 2012 are not comparable to prior years.

* The increase in FY2000 is due to the issuance of $30,000,000 in bonds.
**The increase in FY2005 is due to the issuance of $20,000,000 in bonds.
*** The increase in FY2009 is due to the issuance of $45,000,000 in bonds.

*NOTE: The County Implemented GASB 54 effective January 1, 2011.



CHEROKEE COUNTY, GEORGIA

CHANGE IN FUND BALANCE, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

(Unaudited)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Revenues										
Taxes	$ 76,940,729	$ 83,033,746	$ 92,151,465	$ 97,038,672	$ 93,537,984	$ 99,221,526	$ 95,491,171	$ 100,817,537	$ 40,534,858	$ 108,580,845
Licenses and Permits	2,012,502	2,181,851	2,407,331	2,170,334	1,747,414	1,201,006	1,179,738	1,168,702	1,280,779	1,900,386
Fines and Penalties	6,595,394	7,245,571	6,147,270	7,621,928	7,335,862	5,988,839	6,159,605	6,607,933	4,819,636	6,908,913
Charges for Services	12,506,240	15,192,467	17,066,741	16,157,533	18,285,225	15,381,048	14,369,407	14,284,477	8,792,207	16,432,906
Intergovernmental	1,999,686	4,332,218	5,335,819	4,388,255	3,741,517	3,287,187	4,426,846	5,371,357	3,876,650	7,155,617
Investment Earnings	160,788	762,261	2,462,905	2,627,810	1,270,686	487,214	183,046	51,072	43,807	45,472
Other Revenues	633,533	1,371,761	5,791,725	2,512,546	896,079	1,546,588	2,335,660	3,224,165	1,208,636	4,745,132
Total Revenues	100,848,872	114,119,875	131,363,256	132,517,078	126,814,767	127,113,409	124,145,473	131,525,243	60,556,573	145,769,271
Expenditures										
General Government	10,608,694	9,060,886	9,954,888	10,828,902	13,725,770	12,678,432	10,587,252	9,145,033	7,558,761	9,735,759
Judicial	8,875,396	9,126,133	9,975,643	11,756,810	13,109,919	12,634,661	12,541,103	12,190,687	8,910,791	13,339,510
Public Safety	39,715,334	40,439,129	45,194,256	49,958,886	54,968,804	54,685,636	54,767,227	53,128,844	37,797,938	51,980,901
Public Works	3,849,709	3,647,480	3,828,726	12,040,686	10,840,241	8,682,763	8,366,354	8,981,853	6,739,208	8,650,391
Health and Welfare	2,264,271	2,766,641	3,358,975	5,839,786	5,352,280	4,497,164	5,443,570	4,810,705	3,354,025	2,747,382
Housing and Development	4,505,894	4,458,662	3,566,279	2,235,117	5,440,200	5,231,606	3,502,384	4,832,386	2,262,564	3,456,310
Culture and Recreation	3,486,733	3,606,019	3,701,209	5,171,494	2,032,927	6,338,228	5,411,523	3,605,951	3,905,096	5,700,838
Capital Outlay	25,332,404	34,838,421	50,302,267	49,837,436	23,117,171	25,501,385	19,157,660	7,816,079	12,767,749	33,851,092
Debt Service:										
Principal	7,779,782	7,784,393	296,779	5,390,196	6,951,789	7,033,223	10,312,937	10,466,097	3,584,045	11,048,319
Bond issuance costs	-	-	-	568,857	-	496,642	3,607,748	3,754,944	115,525	1,550
Interest	584,171	543,082	1,096,139	1,413,168	2,025,332	3,268,743	134,853	-	2,170,632	3,318,527
Intergovernmental						6,238,285	6,317,565	6,159,277	5,328,013	7,526,940
Total Expenditures	107,002,388	116,270,846	131,275,161	155,041,338	137,564,433	147,286,768	140,150,176	124,891,856	94,494,347	151,357,519
Excess (deficiency) of revenues over (under) expenditures	(6,153,516)	(2,150,971)	88,095	(22,524,260)	(10,749,666)	(20,173,359)	(16,004,703)	6,633,387	(33,937,774)	(5,588,248)
Other Financing Sources (Uses)										
Proceeds from bond issues	-	20,831,431	9,400,000	18,145,000	9,191,451	45,000,000	10,767,000	-	11,410,000	-
Discount on bonds sold	-	-	-	(278,332)	-	-	-	-	-	-
Premium on issuance of bonds						1,825,087		-	-	-
Capital leases	1,173,134	-	798,165	-	-		-	-	-	-
Proceeds from sale of assets	120,842	33,538	123,300	268,260	100,871	118,096	710,324	51,907	44,271	42,427
Transfers in	12,966,901	4,514,918	4,586,165	10,192,135	15,234,872	11,504,413	12,074,226	16,016,357	5,866,999	5,641,614
Transfers out	(13,142,973)	(5,080,802)	(8,381,899)	(10,362,189)	(16,598,590)	(12,302,289)	(12,478,717)	(16,991,089)	(6,439,448)	(6,440,763)
Total other financing sources (uses)	1,117,904	20,299,085	6,525,731	17,964,874	7,928,604	46,145,307	11,072,833	(922,825)	10,881,822	(756,722)
Net Change in Fund Balance	(5,035,612)	18,148,114	6,613,826	(4,559,386)	(2,821,062)	25,971,948	(4,931,870)	5,710,562	(23,055,952)	(6,344,970)
Fund Balances, beginning of the fiscal year	61,176,633	56,141,021	74,289,135	80,902,961	65,715,927	62,894,865	88,866,813	83,934,943	90,492,370	67,436,418
Fund Balances, end of fiscal year	$ 56,141,021	$ 74,289,135	$ 80,902,961	$ 76,343,575	$ 62,894,865	$ 88,866,813	$ 83,934,943	$ 89,645,505	$ 67,436,418	$ 61,091,448

*NOTE: In 2012, the County converted from a calendar fiscal year to a 10/1 – 9/30 fiscal period. However, in the period of conversion the County had to budget a short period from 1/1/2012 – 9/30/2012. This shortened period had a significant impact on property tax revenue recognition since typically the county receives significant tax collections between October and December. Because revenue from the 2012 property tax levy was not recognized in the fiscal period, fund balances for 2012 are not comparable to prior years.

Debt service as a percentage of noncapital expenditures	10.24%	10.23%	1.72%	6.11%	8.52%	9.81%	11.92%	12.74%	7.74%	12.51%

CHEROKEE COUNTY, GEORGIA

PROGRAM REVENUES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
(accrual basis of accounting)

(Unaudited)

	Program Revenues									
	2004	2005	2006	2007	2008	2009	2010	2011	2012*	2013
Function/Program										
Primary Government:										
Governmental Activities:										
General government	$ 5,871,378	$ 3,022,612	$ 7,053,805	$ 6,416,829	$ 5,378,477	$ 4,227,355	$ 5,329,530	$ 5,629,940	$ 2,158,592	$ 4,868,288
Judicial	6,794,411	10,737,171	6,604,237	8,237,620	8,558,858	7,405,579	6,996,592	7,352,353	5,461,108	7,123,277
Public safety	4,598,431	6,224,827	6,273,847	5,473,686	6,545,013	6,394,475	6,440,709	6,656,136	5,250,300	7,500,229
Public works	4,843,501	8,091,155	243,961,923	55,559,284	16,747,949	15,651,517	21,197,450	14,444,269	6,133,826	12,924,448
Health and welfare	453,590	52,145	95,475	1,209,531	2,245,279	1,774,877	2,309,171	2,304,508	2,262,152	1,789,272
Culture and recreation	-	-	-	1,371,756	1,123,960	938,345	1,120,369	1,377,358	830,877	2,903,131
Housing and development	1,069,592	1,078,238	1,412,488	174,510	729,171	976,699	848,876	902,726	1,086,243	1,656,272
Total governmental activities	23,630,903	29,206,148	265,401,775	78,443,216	41,328,707	37,368,847	44,242,697	38,667,290	23,183,098	38,764,917
Business-type Activities:										
Emergency medical services	4,887,101	4,758,906	5,791,384	5,841,396	6,072,067	3,842,690 (1)	5,886,811	6,383,784	5,350,425	6,145,189
Conference Center						29,059 (2)	32,038	34,638	14,610	114,874
Total business-type activities	4,887,101	4,758,906	5,791,384	5,841,396	6,072,067	3,871,749	5,918,849	6,418,422	5,365,035	6,260,063
Total primary government	$ 28,518,004	$ 33,965,054	$ 271,193,159	$ 84,284,612	$ 47,400,774	$ 41,240,596	$ 50,161,546	$ 45,085,712	$ 28,548,133	$ 45,024,980

(1) Revenues decreased as the County made a change in accounting estimate affecting the calculation of the allowance for doubtful accounts.
(2) The County created a Conference Center fund in 2009.

*NOTE: Fiscal Period 2012 only contained nine (9) months. The County converted to a fiscal year ending September from December.

CHEROKEE COUNTY, GEORGIA

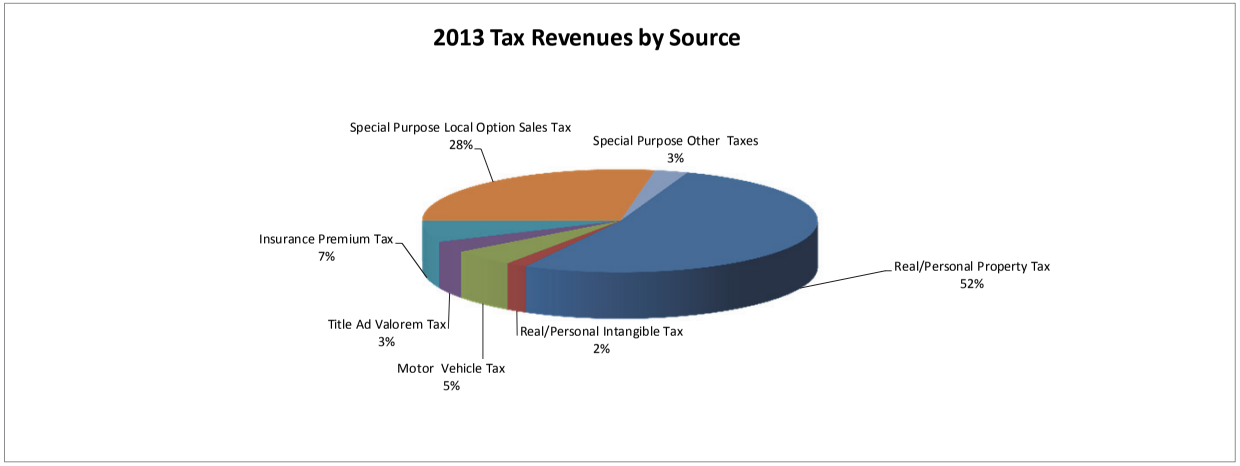
TAX REVENUES BY SOURCE , GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS

(modified accrual basis of accounting) **(Unaudited)**

Year Ended	Real/Personal Property Tax	Intangible Tax	Motor Vehicle Tax	Title Ad Valorem Tax	Insurance Premium Tax	Special Purpose Local Option Sales Tax	Other Taxes	Total
12/31/2004	36,819,959	2,177,549	4,063,848		4,921,070	26,049,283	2,893,873	76,925,581
12/31/2005	40,692,451	2,558,662	3,456,509		4,855,098	28,002,284	3,468,741	83,033,746
12/31/2006	45,760,076	2,629,878	4,807,453	-	5,107,184	31,672,352	2,174,522	92,151,465
12/31/2007	53,026,447	1,512,571	2,715,084	-	5,790,874	31,976,966	2,016,730	97,038,672
12/31/2008	49,837,451	1,532,979	4,747,990	-	5,932,023	29,253,737	2,233,804	93,537,984
12/31/2009	58,810,094	1,427,202	4,203,836	-	5,846,968	26,479,225	2,454,201	99,221,526
12/31/2010	53,948,183	1,109,956	4,680,857	-	5,686,599	27,591,845	2,473,731	95,491,171
12/31/2011	56,712,075	1,054,289	4,679,431	-	6,508,474	29,288,708	2,574,560	100,817,537
9/30/2012*	3,191,463	1,118,726	4,329,554	-	6,953,110	22,705,059	2,236,946	40,534,858
9/30/2013	56,803,150	1,889,135	5,619,399	3,831,553	7,226,640	30,239,488	2,971,480	108,580,845

*NOTE: In 2012 the County converted from a calendar fiscal year to a 10/1 - 9/30 fiscal year. However, in the year of conversion the County had to budget a short period from 1/1/2012 - 9/30/2012. This had a significant impact on property tax revenue recognition since typically the County receives significant tax collections between October and December.

Please note the 2011 and 2012 tax levies were approximately equal, and as of the date of the CAFR the tax collection rate is on par with prior years.



CHEROKEE COUNTY, GEORGIA

ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS

	Residential Property		Commercial Property		Industrial Property		Less: Tax Exempt Property	Total Reporting Entity		Total Direct Tax Rate
Digest Year	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value		Assessed Value	Estimated Actual Value	
2004	3,450,241,360	8,625,603,400	612,127,570	1,530,318,925	112,668,840	281,672,100	232,822,396	6,202,270,368	15,505,675,920	7.15
2005	3,956,861,798	9,892,154,495	695,259,004	1,738,147,510	127,870,920	319,677,300	312,110,356	6,901,638,075	17,254,095,187	7.24
2006	4,515,048,080	11,287,620,200	783,724,260	1,959,310,650	148,127,546	370,318,865	335,370,516	7,724,770,497	19,311,926,242	7.30
2007	5,156,038,549	12,890,096,372	866,705,294	2,166,763,235	160,684,680	401,711,700	355,348,196	8,822,751,247	22,056,878,117	7.15
2008	5,450,894,960	13,627,237,400	952,621,800	2,381,554,500	172,166,452	430,416,130	389,604,965	9,259,006,566	23,147,516,415	7.12
2009	5,148,444,120	12,871,110,300	977,086,873	2,442,717,182	177,544,916	443,862,290	400,700,705	9,001,790,326	22,504,475,815	7.70
2010	4,728,740,840	11,821,852,100	939,414,009	2,318,535,023	168,121,006	420,302,515	411,417,625	8,246,552,393	20,616,380,982	8.30
2011	4,435,075,476	11,087,688,690	832,187,128	2,080,467,820	148,216,320	370,540,800	432,262,840	7,721,058,141	19,302,645,352	9.14
2012*	4,045,193,924	10,112,984,810	795,440,256	1,988,600,640	141,986,494	354,966,235	431,488,680	7,184,006,964	17,960,017,410	10.00
2013	4,178,158,525	10,445,396,312	789,629,631	1,974,074,077	143,475,211	358,688,027	436,392,400	7,346,963,565	18,367,408,912	9.95

* Source: Cherokee County Tax Assessor

Note: Property in Cherokee County is assessed at 40% of actual value. Tax rates are per $1,000 of assessed value.

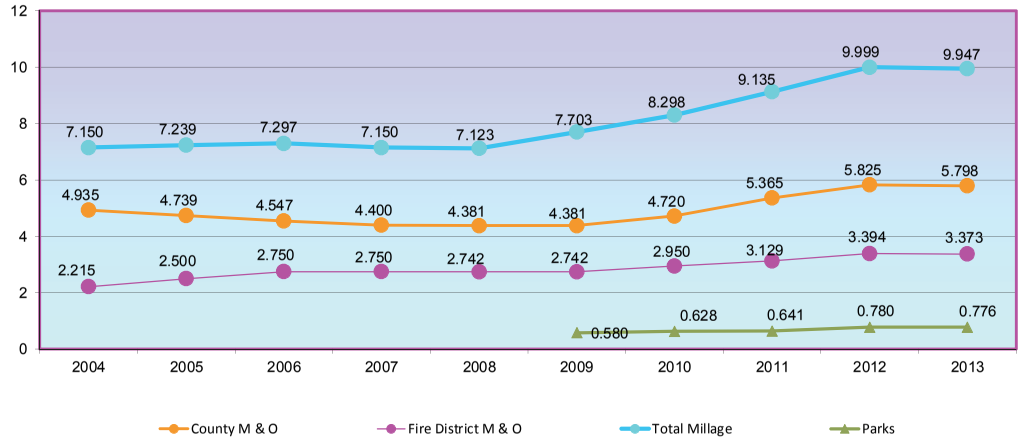
CHEROKEE COUNTY, GEORGIA

PROPERTY TAX RATES - DIRECT AND OVERLAPPING
(Per $1,000 of Assessed Value)
LAST TEN FISCAL YEARS

Year of Levy	General Maintenance and Operations	Fire District Special District	Parks County Wide	Total BOC Rate	State	Schools Maintenance and Operations	Schools Bonded Debt	Schools Total	Total Direct and Overlapping
2004	4.935	2.215		7.150	0.25	18.450	1.129	19.579	26.98
2005	4.739	2.500		7.239	0.25	18.450	0.900	19.350	26.84
2006	4.547	2.750		7.297	0.25	18.450	0.500	18.950	26.50
2007	4.400	2.750		7.150	0.25	18.450	0.400	18.850	26.25
2008	4.381	2.742		7.123	0.25	18.450	0.400	18.850	26.22
2009	4.381	2.742	0.580	7.703	0.25	18.450	0.400	18.850	26.80
2010	4.720	2.950	0.628	8.298	0.25	19.450	0.400	19.850	28.40
2011	5.365	3.129	0.641	9.135	0.25	19.450	0.400	19.850	29.24
2012	5.825	3.394	0.780	9.999	0.20	19.450	0.400	19.850	30.05
2013	5.798	3.373	0.776	9.947	0.15	19.450	0.400	19.850	29.95

Note: In 2008 voters approved a referendum to issue $90 million in bonds to invest in Parks and Greenspace.
The Parks Bond millage rate was implemented in 2009 to cover the debt service related to these bonds.

Historical County Millage Rates - Last 10 Years



CHEROKEE COUNTY, GEORGIA

DIRECT AND OVERLAPPING SALES TAX RATES
LAST TEN FISCAL YEARS

(Unaudited)

Fiscal Year	Cherokee County SPLOST	County Schools E-SPLOST	State	Total Sales Tax Rate
2004	1.00%	1.00%	4.00%	6.00%
2005	1.00%	1.00%	4.00%	6.00%
2006	1.00%	1.00%	4.00%	6.00%
2007	1.00%	1.00%	4.00%	6.00%
2008	1.00%	1.00%	4.00%	6.00%
2009	1.00%	1.00%	4.00%	6.00%
2010	1.00%	1.00%	4.00%	6.00%
2011	1.00%	1.00%	4.00%	6.00%
2012	1.00%	1.00%	4.00%	6.00%
2013	1.00%	1.00%	4.00%	6.00%

CHEROKEE COUNTY, GEORGIA

PRINCIPAL PROPERTY TAXPAYERS
SEPTEMBER 30, 2013

(Unaudited)

	2013			2006**		
Taxpayer	**Assessed Value**	**Rank**	**% of Total Assessment**	**Assessed Value**	**Rank**	**% of Total Assessment**
Georgia Power	$ 44,587,648	1	0.61%	23,099,475	2	0.33%
Atlanta Gas Light Company	30,831,065	2	0.42%	29,834,313	1	0.43%
Cobb EMC	23,463,470	3	0.32%	18,181,514	4	0.26%
GLL Selection II Georgia LP	18,026,200	4	0.25%			
Georgia Transmission	15,989,544	5	0.22%	9,629,640	10	0.14%
BellSouth Telecommunications	12,703,462	6	0.17%			
CH Realty IV / Woodstock, LLC	11,057,840	7	0.15%	15,469,674	5	0.22%
DDRM Riverstone Plaza LLC	11,011,440	8	0.15%	11,878,360	8	0.17%
Windstream Georgia Comm Corp	10,417,141	9	0.14%	18,874,012	3	0.27%
Sawnee EMC	9,830,697	10	0.13%	10,499,286	9	0.15%
Inland Southeast Riverstone				12,121,646	6	0.18%
AllTel				12,290,480	7	0.18%
	$ 187,918,507		2.56%	$ 161,878,400		2.35%

** Source: Cherokee County Tax Commissioners Office

***NOTE: 2006 is the oldest data available.

**** NOTE: % Calculation includes Motor Vehicles

CHEROKEE COUNTY, GEORGIA

PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS

(Unaudited)

Fiscal Year Ended 12/31		Tax Levied for the Calendar Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Dates used for previous col.	Total Collections to Date	
			Amount	Percentage of Levy			Amount	Percentage of Levy
2004		39,028,719	30,000,519	76.87%	3,078,575	01-01-05 to 01-31-14	33,079,093	84.76%
2005		39,800,255	33,479,195	84.12%	3,913,663	01-01-06 to 01-31-14	37,392,857	93.95%
2006		42,938,818	38,602,916	89.90%	4,316,987	01-01-07 to 01-31-14	42,919,903	99.96%
2007		47,081,527	42,439,233	90.14%	4,488,976	01-01-08 to 01-31-14	46,928,209	99.67%
2008		51,585,541	43,223,045	83.79%	5,665,184	01-01-09 to 01-31-14	48,888,229	94.77%
2009	**	54,038,156	47,854,035	88.56%	5,953,640	01-01-10 to 01-31-14	53,807,675	99.57%
2010	**	53,438,477	48,273,578	90.33%	4,850,900	01-01-11 to 01-31-14	53,124,478	99.41%
2011	**	55,348,553	50,886,129	91.94%	4,036,852	01-01-12 to 01-31-14	54,922,981	99.23%
2012	**	55,452,483	1,359,612	2.45%	51,553,281	01-01-12 to 01-31-14	52,912,893	95.42%
2013	**	56,423,411	769,001	1.36%	36,068,130	10-01-13 to 01-31-14	36,837,131	65.29%

Source: Cherokee County Tax Commissioner

*NOTE: In 2012 the County converted from a calendar fiscal year to a 10/1 - 9/30 fiscal year. However, in the year of conversion the County had to budget a short period from 1/1/2012 - 9/30/2012. This had a significant impact on property tax collections since typically the county receives significant tax collections between October and December.

** Includes new tax for Parks and Recreation Bonds approved by voter referendum in 2008.

CHEROKEE COUNTY, GEORGIA

TOTAL TAX EXECUTIONS OWNED (FIFAs)
LAST FIVE FISCAL YEARS

(Unaudited)

Year of Tax Levy	12/31/2009	12/31/2010	12/31/2011	9/30/2012*	9/30/2013
2003	$ 1,778	$ 1,060	$ 763	$ -	$ -
2004	2,432	1,277	1,018	-	-
2005	2,238	1,556	1,083	886	886
2006	3,962	2,354	1,380	1,133	1,133
2007	42,393	7,324	4,994	3,401	3,173
2008	784,551	74,490	13,764	9,624	7,515
2009	-	509,817	84,709	30,778	20,692
2010	-	-	463,995	125,428	55,226
2011	-	-	-	619,129	126,531
2012	-	-	-	-	500,325
TOTAL	**$ 837,354**	**$ 597,878**	**$ 571,706**	**$ 790,379**	**$ 715,481**

*NOTE: In 2012 the County converted from a calendar fiscal year to a 10/1 - 9/30 fiscal year. However, in the year of conversion the County had to budget a short period from 1/1/2012 - 9/30/2012. Since FiFas are not executed until property taxes are 30 days delinquent after the December 20th due date, there were no new FiFas for the 2012 Tax Levy.

Source: Cherokee County Tax Commissioner

CHEROKEE COUNTY, GEORGIA

RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN YEARS

Fiscal Year	Governmental Activities					Business-Type Activities	Total Primary Government	% of Personal Income	Per Capita	Population	Personal Income
	General Obligation	Development Authority Bonds	Resource Recovery Development Authority	Development Authority Loans	Capital Leases	Capital Leases					
2004	$ 7,500,000	$ 9,925,000	$ -		$ -	$ -	$ 17,425,000	0.32%	101.97	170,885	31,984
2005	20,000,000	9,220,000	-		-	-	29,220,000	0.47%	158.62	184,211	33,981
2006	29,400,000	2,640,000	-		2,610,501	700,751	35,351,252	0.52%	184.02	192,107	35,077
2007	24,608,000	2,040,000	18,145,000		2,012,299	356,871	47,162,170	0.64%	230.78	204,363	36,100
2008	27,535,000	1,405,000	18,145,000		1,385,510	-	48,470,510	0.63%	230.76	210,044	36,580
2009	66,020,000	775,000	18,145,000	5,448,261	867,005	-	91,255,267	1.23%	424.28	215,084	* 34,450
2010	67,097,000	-	18,145,000	7,279,404	534,350	-	93,055,754	1.25%	434.14	214,346	34,780
2011	57,067,000	-	17,545,000	7,109,728	408,254	-	82,129,982	1.02%	376.25	218,286	36,898
2012*	65,317,000	-	17,220,000	6,872,733	309,208	-	89,718,941	1.06%	405.39	221,315	38,417
2013	56,017,833	-	16,679,221	6,614,092	170,889	-	79,482,035	n/a	355.94	223,300	n/a

n/a - information was not currently available.

Note: Development Authority bonds are issued by the Development Authority, a component unit of the County, but through an agreement the County is responsible for debt service payments over and above revenue generated by the authority to pay the bonds.

Note: Resource Recovery Development Authority bonds are issued by the Resource Recovery Development Authority, a blended component unit of the County. The County pledged one millage point to cover debt service payments if the third party operator defaulted on the bonds. The County has not been required to increase the millage rate by 1 millage point, but has assumed responsibility for the debt service payments. The County is actively seeking a replacement operator to assume a significant portion of this debt.

***NOTE:** In 2012 the County converted from a calendar fiscal year to a 10/1 - 9/30 fiscal year. However, in the year of conversion the County had to budget a short period from 1/1/2012 - 9/30/2012. Since the County makes our most significant debt service payments on April, May, October, and November, FY2012 could appear unusual since only two of four annual debt service payments are shown.

CHEROKEE COUNTY, GEORGIA

RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

(Unaudited)

Fiscal Year	General Bonded Debt Outstanding: General Obligation	General Bonded Debt Outstanding: Development Authority	General Bonded Debt Outstanding: Resource Recovery Development Authority	Less: Amounts Available in Debt Service Fund	Net Total Primary Government	% of Actual Value of Property	Per Capita	Population	Actual Property Value
2004	$ 7,500,000	$ 9,925,000	$ -	$ 11,943,397	$ 5,481,603	0.09%	33.40	164,100	$ 6,202,270,368
2005	20,000,000	9,220,000	-	28,767,445	452,555	0.01%	2.65	170,885	6,901,638,075
2006	29,400,000	2,640,000	-	19,972,456	12,067,544	0.16%	65.51	184,211	7,724,770,497
2007	24,608,000	2,040,000	-	15,456,909	11,191,091	0.13%	58.25	192,107	8,822,751,247
2008	27,535,000	1,405,000	18,145,000	7,987,494	39,097,506	0.42%	191.30	204,383	9,259,006,566
2009	66,020,000	775,000	18,145,000	4,023,396	80,916,604	0.90%	385.24	210,044	9,001,790,326
2010	67,097,000	-	18,145,000	6,268,759	78,973,241	0.96%	367.17	215,084	8,246,552,393
2011	57,067,000	-	17,545,000	8,526,268	66,085,732	0.86%	308.31	214,346	7,721,058,141
2012	65,317,000	-	17,220,000	7,969,618	74,567,382	1.04%	336.93	221,315	7,184,006,964
2013	56,017,833	-	16,679,221	769,088	71,927,966	0.98%	322.11	223,300	7,346,963,565

Note: Development Authority bonds are issued by the Development Authority, a component unit of the County, but through an agreement the County is responsible for debt service payments over and above revenue generated by the authority to pay the bonds.

Note: Resource Recovery Development Authority bonds are issued by the Resource Recovery Development Authority, a blended component unit of the County. The County pledged one millage point to cover debt service payments if the third party operator defaulted on the bonds. The County has not been required to increase the millage rate by 1 millage point, but has assumed responsibility for the debt service payments. The County is actively seeking a replacement operator to assume a significant portion of this debt.

CHEROKEE COUNTY, GEORGIA

DIRECT GENERAL OBLIGATION AND
OVERLAPPING GENERAL OBLIGATION AND GUARANTEED REVENUE DEBT
SEPTEMBER 30, 2013

(Unaudited)

General Obligation Debt:		
2009 Issue	$ 37,110,833	
2010 Issue	10,767,000	
2011 Issue	8,140,000	
Capital lease for land acquisition	170,889	
Total General Obligation Debt		56,188,722
Direct Guaranteed Revenue Debt:		
2007 Resource Recovery Development Authority Bonds	16,679,221	
Total Guaranteed Revenue Debt		16,679,221
Overlapping General Obligation Debt		
Cherokee County School System	366,867,000	
Total Overlapping Debt		366,867,000
Total Direct and Overlapping Debt		$ 439,734,943
Cherokee County Debt per Capita:(1)		
Direct General Obligation Debt	$ 251.63	
Direct Guaranteed Revenue Debt	74.69	
Overlapping General Obligation Debt	1,642.93	
	$ 1,969.25	

(1) Based on estimated population of 223,300 as provided by Cherokee County Office of Economic Development.

** Information is not readily available at this time.

Note: Resource Recovery Development Authority bonds are issued by the Resource Recovery Development Authority, a blended component unit of the County The County pledged one millage point to cover debt service payments if the third party operator defaulted on the bonds. The County has not been required to increase the millage rate by 1 millage point, but has assumed responsibility for the debt service payments. The County is actively seeking a replacement operator to assume a significant portion of this debt.

CHEROKEE COUNTY, GEORGIA

LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS

(dollars in thousands)

(Unaudited)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Assessed Value	$ 5,656,800	$ 6,202,270	$ 6,901,638	$ 7,724,770	$ 8,822,751	$ 9,259,007	$ 9,001,790	$ 7,721,058	$ 7,184,007	$ 7,346,964
Debt Limit: 10% of assessed value	565,680	620,227	690,164	772,477	882,275	925,901	900,179	772,106	718,401	734,696
Less: Debt applicable to debt limit	-	20,000	29,000	25,000	28,000	66,020	67,097	57,067	65,317	56,018
Legal Debt Margin	$ 565,680	$ 600,227	$ 661,164	$ 747,477	$ 854,275	$ 859,881	$ 833,082	$ 715,039	$ 653,084	$ 678,678

Note: Resource Recovery Development Authority bonds are issued by the Resource Recovery Development Authority, a blended component unit of the County. The County pledged one millage point to cover debt service payments if the third party operator defaulted on the bonds. The County has not been required to increase the millage rate by 1 millage point, but has assumed responsibility for the debt service payments. The County is actively seeking a replacement operator to assume a significant portion of this debt.

CHEROKEE COUNTY, GEORGIA

PLEDGED- REVENUE COVERAGE
LAST TEN FISCAL YEARS
(dollars in thousands)

(Unaudited)

	Development Authority Revenue Bonds				Special Purpose Local Option Sales Tax Bonds					
		Debt Service						Debt Service		
Fiscal Year	Land Sales	Principal	Interest	Coverage	Sales Tax	Less: Projects	Net Available Revenue	Principal	Interest	Coverage
2004	$ 240	$ 655	$ 680	0	$ 26,049	$ 19,293	$ 6,756	$ 7,500	$ 641	0.83
2005	258	705	636	0.19	28,002	23,414	4,588	7,500	323	0.59
2006	10,719	560	401	11.15	31,673	31,866	(193)	-	1,087	(0.18)
2007	305	600	176	0.39	31,977	28,528	3,449	4,792	1,295	0.57
2008	-	680	93	-	29,254	27,980	1,274	6,325	1,251	0.17
2009	-	725	48	-	26,479	24,942	1,537	6,515	1,049	0.20
2010	733	725	48	0.95	27,592	22,559	5,033	6,745	804	0.67
2011	-	-	-	-	29,289	11,251	18,038	6,980	536	2.40
2012*	-	-	-	-	22,705	8,947	13,758	-	234	58.79
2013	-	-	-	-	30,240	28,263	1,977	7,295	117	0.27

*NOTE: In 2012 the County converted from a calendar fiscal year to a 10/1 - 9/30 fiscal year. However, in the year of conversion the County had to budget a short period from 1/1/2012 - 9/30/2012. This had a significant impact on revenues collected in comparison to 2011.

CHEROKEE COUNTY, GEORGIA

DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS

Fiscal Year Ended	Estimated Population	Personal Income (in thousands)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
12/31/2004	170,885	5,536,638	31,984	34.2	29,416	3.00%
12/31/2005	184,211	6,188,968	33,981	33.6	33,000	3.90%
12/31/2006	192,107	6,778,316	35,077	35.8	35,057	4.40%
12/31/2007	204,363	7,311,828	36,100	33.8	36,276	4.30%
12/31/2008	210,529	7,618,522	36,580	33.0	36,500	8.20%
12/31/2009	215,084	7,311,454	34,450	35.2	38,105	10.01%
12/31/2010	214,346	7,486,312	34,780	34.1	38,585	8.90%
12/31/2011	218,286	8,054,368	36,898	36.3	38,290	7.90%
9/30/2012	221,315	8,502,157	38,417	36.7	39,161	6.90%
9/30/2013	223,300	*	*	*	39,324	6.00%

Sources: Georgia Department of Labor, Bureau of the Census, Atlanta Regional Commission, Cherokee County School District and the Cherokee County Development Authority.

* Information not yet available.

CHEROKEE COUNTY, GEORGIA

PRINCIPAL EMPLOYERS
CURRENT PERIOD AND FIVE YEARS AGO

	2013			2008 **		
Employer	**Employees**	**Rank**	**% of Total County Employment**	**Employees**	**Rank**	**% of Total County Employment**
Cherokee County Schools	4,383	1	4.1%	5,000	1	*
Cherokee County Government	1,492	2	1.4%	1,330	2	*
Northside-Cherokee Hospital	1,187	3	1.1%	740	4	*
Wal-Mart Associates, Inc.	1,060	4	1.0%			
Publix Supermarkets	932	5	0.9%			
Pilgrams Pride Corp.	817	6	0.8%	850	3	*
Chart Inc.	530	7	0.5%	262	7	*
Target	387	8	0.4%			
Reinhardt University	343	9	0.3%	205	9	*
Universal Alloy Corporation	245	10	0.2%	500	5	*
Meyn America, Inc.	-		-	285	6	*
Piolax Corporation	-		-	250	8	*
City of Woodstock	-		-	193	10	*
	11,376		10.70%	9,615		0.00%

* Information is not readily available.

** 2008 is the oldest data available

Source: Cherokee County Chamber of Commerce
Cherokee County Development Authority
Georgia Department of Labor
Cherokee County Mapping Dept

CHEROKEE COUNTY, GEORGIA

EMPLOYEE POSITIONS BY FUNCTION/PROGRAM
FOR THE LAST TEN FISCAL YEARS

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Total Full Time Positions	5	5	5	5	5	5	5	5	5	5
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL COUNTY COMMISSION	**5**	**5**	**5**	**5**	**5**	**5**	**5**	**5**	**5**	**5**
Total Full Time Positions	1	1	1	1	1	1	1	1	1	1
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL COUNTY CLERK	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**
Total Full Time Positions	5	5	4	4	4	4	3	2	2	3
Total Part Time Positions	1	-	-	-	-	-	-	3	2	1
TOTAL COUNTY MANAGER	**6**	**5**	**4**	**4**	**4**	**4**	**3**	**5**	**4**	**4**
Total Full Time Positions	-	2	2	2	2	2	2	2	Dept	Dept
Total Part Time Positions	-	-	-	-	-	-	-	-	Dissolved	Dissolved
TOTAL COMMUNITY SERVICES	**-**	**2**	**2**	**2**	**2**	**2**	**2**	**2**	**Moved to Cats**	**Moved to Cats**
Total Full Time Positions	10	9	9	9	9	8	8	7	7	7
Total Part Time Positions	2	2	2	2	2	3	3	2	3	3
TOTAL VOTER REGISTRATION	**12**	**11**	**11**	**11**	**11**	**11**	**11**	**9**	**10**	**10**
Total Full Time Positions	7	8	7	7	7	8	7	7	7	7
Total Part Time Positions	-	-	1	1	1	-	-	-	-	-
TOTAL FINANCE	**7**	**8**	**8**	**8**	**8**	**8**	**7**	**7**	**7**	**7**
Total Full Time Positions	3	1	2	2	2	Moved to	Moved to	Moved to	Moved to	Moved to
Total Part Time Positions	-	1	-	-	-	DSC	DSC	DSC	DSC	DSC
TOTAL BUSINESS LICENSES	**3**	**2**	**2**	**2**	**2**					
Total Full Time Positions						5	5	4	4	4
Total Part Time Positions						-	-	-	-	-
TOTAL DEVELOPMENT SERVICE CENTER (DSC)						**5**	**5**	**4**	4	4
Total Full Time Positions	2	2	2	2	2	2	3	3	3	3
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL PURCHASING	**2**	**2**	**2**	**2**	**2**	**2**	**3**	**3**	**3**	**3**
Total Full Time Positions	2	2	2	2	2	Move to	Move to	Move to	Move to	Move to
Total Part Time Positions	-	-	-	-	-	**Outside**	**Outside**	**Outside**	**Outside**	**Outside**
TOTAL COUNTY ATTORNEY	**2**	**2**	**2**	**2**	**2**	**Vendor**	**Vendor**	**Vendor**	**Vendor**	**Vendor**
Total Full Time Positions	8	10	10	10	10	12	12	12	11	11
Total Part Time Positions	1	-	-	-	-	-	-	-	1	-
TOTAL INFORMATION TECHNOLOGY	**9**	**10**	**10**	**10**	**10**	**12**	**12**	**12**	**12**	**11**
Total Full Time Positions	3	3	4	4	4	4	4	4	4	4
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL GEOGRAPHICAL INFORMATION	**3**	**3**	**4**	**4**	**4**	**4**	**4**	**4**	**4**	**4**
Total Full Time Positions	3	4	4	4	4	4	5	5	5	5
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL HUMAN RESOURCES	**3**	**4**	**4**	**4**	**4**	**4**	**5**	**5**	**5**	**5**
Total Full Time Positions	34	32	32	32	32	31	31	29	26	26
Total Part Time Positions	-	-	-	-	-	1	1	1	2	2
TOTAL TAX COMMISSIONER	**34**	**32**	**32**	**32**	**32**	**32**	**32**	**30**	**28**	**28**
Total Full Time Positions	31	31	33	33	33	33	33	30	30	30
Total Part Time Positions	-	-	-	-	-	1	1	1	1	1
TOTAL TAX ASSESSOR	**31**	**31**	**33**	**33**	**33**	**34**	**34**	**31**	**31**	**31**
Total Full Time Positions	5	5	6	6	6	9	9	9	8	8
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL PROPERTY MANAGEMENT	**5**	**5**	**6**	**6**	**6**	**9**	**9**	**9**	**8**	**8**
Total Full Time Positions	11	11	11	11	11	12	12	11	11	10
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL FLEET SERVICES	**11**	**11**	**11**	**11**	**11**	**12**	**12**	**11**	**11**	**10**
Total Full Time Positions	3	4	4	4	4	4	4	4	6	6
Total Part Time Positions	12	11	13	13	13	15	15	15	15	15
TOTAL COURT ADMINISTRATION	**15**	**15**	**17**	**17**	**17**	**19**	**19**	**19**	**21**	**21**
Total Full Time Positions	2	2	2	2	2	3	3	3	3	3
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL SUPERIOR COURT	**2**	**2**	**2**	**2**	**2**	**3**	**3**	**3**	**3**	**3**
Total Full Time Positions	2	2	2	2	2	3	3	3	3	3
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL SUPERIOR COURT LAW CLERKS	**2**	**2**	**2**	**2**	**2**	**3**	**3**	**3**	3	3
Total Full Time Positions	3	3	1	1	1	1	1	1	1	1
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL PRE-TRIAL SERVICES	**3**	**3**	**1**	**1**	**1**	**1**	**1**	**1**	1	1
Total Full Time Positions			4	4	4	5	4	4	4	4
Total Part Time Positions			-	-	-	-	-	-	-	-
TOTAL INDIGENT DEFENSE	**-**	**-**	**4**	**4**	**4**	**5**	**4**	**4**	**4**	**4**
Total Full Time Positions	49	47	47	47	47	56	56	54	50	50
Total Part Time Positions	2	4	4	4	4	7	7	8	11	11
TOTAL CLERK OF COURT	**51**	**51**	**51**	**51**	**51**	**63**	**63**	**62**	**61**	**61**

CHEROKEE COUNTY, GEORGIA

EMPLOYEE POSITIONS BY FUNCTION/PROGRAM
FOR THE LAST TEN FISCAL YEARS

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Total Full Time Positions	24	24	25	25	25	26	26	25	23	23
Total Part Time Positions	-	-	-	-	-	-	-	-	1	1
TOTAL DISTRICT ATTORNEY	**24**	**24**	**25**	**25**	**25**	**26**	**26**	**25**	**24**	**24**
Total Full Time Positions	3	3	3	3	3	14	14	8	6	6
Total Part Time Positions	-	-	-	-	-	1	1	3	5	3
TOTAL MULTIPLE GRANT	**3**	**3**	**3**	**3**	**3**	**15**	**15**	**11**	**11**	**9**
Total Full Time Positions	6	6	6	6	6	6	6	6	6	6
Total Part Time Positions	-	-	-	-	-	1	1	-	-	-
TOTAL STATE COURT	**6**	**6**	**6**	**6**	**6**	**7**	**7**	**6**	**6**	**6**
Total Full Time Positions	11	15	16	16	16	23	23	23	23	23
Total Part Time Positions	2	-	3	3	3	2	2	2	2	2
TOTAL STATE COURT SOLICITOR	**13**	**15**	**19**	**19**	**19**	**25**	**25**	**25**	**25**	**25**
Total Full Time Positions			2	2	2	2	2	3	2	1
Total Part Time Positions			-	-	-	1	1	1	1	1
TOTAL DUI COURT	**-**	**-**	**2**	**2**	**2**	**3**	**3**	**4**	**2**	**2**
Total Full Time Positions			-	-	-	-	-	-	-	1
Total Part Time Positions			-	-	-	-	-	-	-	-
TOTAL DRUG ACCOUNTABILITY COURT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total Full Time Positions	6	5	6	6	6	2	2	2	2	2
Total Part Time Positions	7	7	6	1	1	5	5	5	5	6
TOTAL MAGISTRATE COURT	**13**	**12**	**12**	**7**	**7**	**7**	**7**	**7**	**7**	**8**
Total Full Time Positions	8	8	8	8	8	10	10	9	9	9
Total Part Time Positions	1	-	-	-	-	-	-	-	-	-
TOTAL PROBATE COURT	**9**	**8**	**8**	**8**	**8**	**10**	**10**	**9**	**9**	**9**
Total Full Time Positions	5	5	5	5	5	6	6	6	6	6
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL JUVENILE COURT	**5**	**5**	**5**	**5**	**5**	**6**	**6**	**6**	**6**	**6**
Total Full Time Positions	345	370	373	373	373	390	388	387	383	385
Total Part Time Positions	16	15	15	15	15	23	23	19	19	19
TOTAL SHERIFF DEPARTMENT	**361**	**385**	**388**	**388**	**388**	**413**	**411**	**406**	**402**	**404**
Total Full Time Positions	160	169	210	210	210	252	252	230	219	218
Total Part Time Positions	28	2	31	31	31	12	12	12	23	24
TOTAL FIRE DEPARTMENT	**188**	**171**	**241**	**241**	**241**	**264**	**264**	**242**	**242**	**242**
Total Full Time Positions	47	49	36	36	36	55	55	55	55	55
Total Part Time Positions	9	-	-	-	-	-	-	-	5	4
TOTAL EMERGENCY MEDICAL SERVICES	**56**	**49**	**36**	**36**	**36**	**55**	**55**	**55**	**60**	**59**
Total Full Time Positions	1	1	1	1	1	1	1	1	1	1
Total Part Time Positions	2	2	2	2	2	2	2	2	2	2
TOTAL COUNTY CORONER	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**
Total Full Time Positions	42	44	48	48	48	51	51	49	49	49
Total Part Time Positions	14	14	14	14	14	14	14	9	9	9
TOTAL EMERGENCY-9-1-1	**56**	**58**	**62**	**62**	**62**	**65**	**65**	**58**	**58**	**58**
Total Full Time Positions	4	5	5	5	5	6	6	6	6	6
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL ANIMAL CONTROL	**4**	**5**	**5**	**5**	**5**	**6**	**6**	**6**	**6**	**6**
Total Full Time Positions	17	17	17	17	17	16	16	15	15	15
Total Part Time Positions	-	-	-	-	-	2	2	2	2	2
TOTAL ANIMAL SHELTER	**17**	**17**	**17**	**17**	**17**	**18**	**18**	**17**	**17**	**17**
Total Full Time Positions	4	2	2	2	2	2	2	2	2	2
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL EMERGENCY MANAGEMENT	**4**	**2**	**2**	**2**	**2**	**2**	**2**	**2**	**2**	**2**
Total Full Time Positions	66	66	65	65	65	61	64	36	35	35
Total Part Time Positions	10	11	11	11	11	11	10	4	10	10
TOTAL ROADS AND BRIDGES	**76**	**77**	**76**	**76**	**76**	**72**	**74**	**40**	**45**	**45**
Total Full Time Positions	-	-	-	-	-	-	-	31	32	31
Total Part Time Positions	-	-	-	-	-	-	-	7	1	2
TOTAL SPLOST ROADS AND BRIDGES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**38**	**33**	**33**
Total Full Time Positions	1	1	1	1	1	1	1	1	1	1
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL SPLOST ADMINISTRATION	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**
Total Full Time Positions	5	5	5	5	5	3	3	2	3	3
Total Part Time Positions	4	4	4	4	4	3	3	3	3	3
TOTAL SPLOST ENGINEERING	**9**	**9**	**9**	**9**	**9**	**6**	**6**	**5**	**6**	**6**
Total Full Time Positions	6	6	6	6	6	5	5	5	4	4
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL ENGINEERING DEVELOPMENT	**6**	**6**	**6**	**6**	**6**	**5**	**5**	**5**	**4**	**4**
Total Full Time Positions	-	-	-	-	-	9	6	3	3	3
Total Part Time Positions	-	-	-	-	-	-	-	1	1	1
TOTAL STORMWATER	**-**	**-**	**-**	**-**	**-**	**9**	**6**	**4**	**4**	**4**
Total Full Time Positions	12	11	11	11	11	6	6	5	4	4
Total Part Time Positions	2	2	2	2	2	-	-	-	-	-
TOTAL ENGINEERING	**14**	**13**	**13**	**13**	**13**	**6**	**6**	**5**	**4**	**4**

CHEROKEE COUNTY, GEORGIA

EMPLOYEE POSITIONS BY FUNCTION/PROGRAM
FOR THE LAST TEN FISCAL YEARS

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Total Full Time Positions	6	6	6	6	6	1	1	1	1	1
Total Part Time Positions	4	4	4	4	4	2	4	3	4	4
TOTAL RECYCLING CENTER	**10**	**10**	**10**	**10**	**10**	**3**	**5**	**4**	**5**	**5**
Total Full Time Positions	14	15	15	15	15	15	15	15	15	15
Total Part Time Positions	4	4	5	5	5	6	6	6	6	6
TOTAL SENIOR SERVICES	**18**	**19**	**20**	**20**	**20**	**21**	**21**	**21**	**21**	**21**
Total Full Time Positions	1	1	1	1	1	1	1	1	1	1
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL CONSERVATION ADMINISTRATION	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**
Total Full Time Positions	14	14	14	14	14	12	10	9	7	7
Total Part Time Positions	4	3	3	3	3	-	-	-	-	-
TOTAL BUILDING INSPECTIONS	**18**	**17**	**17**	**17**	**17**	**12**	**10**	**9**	**7**	**7**
Total Full Time Positions	7	7	7	7	7	8	8	7	5	5
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL PLANNING & ZONING	**7**	**7**	**7**	**7**	**7**	**8**	**8**	**7**	**5**	**5**
Total Full Time Positions	6	11	10	10	10	9	9	9	7	7
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL CODE ENFORCEMENT	**6**	**11**	**10**	**10**	**10**	**9**	**9**	**9**	**7**	**7**
Total Full Time Positions	-	-	-	-	-	14	14	13	12	12
Total Part Time Positions	-	-	-	-	-	2	2	3	4	4
TOTAL CATS	**-**	**-**	**-**	**-**	**-**	**16**	**16**	**16**	**16**	**16**
Total Full Time Positions	-	-	-	-	-	5	5	4	4	4
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL CPRA ADMINISTRATION 6110	**-**	**-**	**-**	**-**	**-**	**5**	**5**	**4**	**4**	**4**
Total Full Time Positions	-	-	-	-	-	7	7	8	3	3
Total Part Time Positions	-	-	-	-	-	76	76	68	34	31
TOTAL CPRA Recreation 6120	**-**	**-**	**-**	**-**	**-**	**83**	**83**	**76**	**37**	**34**
Total Full Time Positions	-	-	-	-	-	-	-	-	-	5
Total Part Time Positions	-	-	-	-	-	-	-	-	-	46
TOTAL CPRA Aquatic Center 6124	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**51**
Total Full Time Positions	-	-	-	-	-	-	-	-	4	4
Total Part Time Positions	-	-	-	-	-	-	-	-	63	66
TOTAL CPRA Athletic 6130	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**67**	**70**
Total Full Time Positions	-	-	-	-	-	17	17	15	15	15
Total Part Time Positions	-	-	-	-	-	-	-	2	5	5
TOTAL CRPA MAINTENANCE 6220	**-**	**-**	**-**	**-**	**-**	**17**	**17**	**17**	**20**	**20**
Total Full Time Positions	-	-	-	-	-	2	2	4	3	3
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL PROJECTS ENGINEERING	**-**	**-**	**-**	**-**	**-**	**2**	**2**	**4**	**3**	**3**
Total Full Time Positions	-	-	-	-	-	3	3	3	2	2
Total Part Time Positions	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT	**-**	**-**	**-**	**-**	**-**	**3**	**3**	**3**	**2**	**2**
TOTAL FULL TIME EMPLOYEES	1,010	1,055	1,098	1,098	1,098	1,252	1,247	1,196	1,158	1,164
TOTAL PART TIME EMPLOYEES	125	86	120	115	115	190	191	182	239	284
SUBTOTAL EMPLOYEES BEFORE BREAKDOWN/ADJUSTMENTS	**1,135**	**1,141**	**1,218**	**1,213**	**1,213**	**1,442**	**1,438**	**1,378**	**1,397**	**1,448**
REDUCE FT/PT FOR SHERIFF MILITARY LEAVE								(6)	(5)	(2)
REDUCE PT FOR TEMP/SEASONAL POSITIONS						(53)	(53)	(53)	(65)	(102)
TOTAL EMPLOYEES AFTER ADJUSTMENTS	**1,135**	**1,141**	**1,218**	**1,213**	**1,213**	**1,389**	**1,385**	**1,319**	**1,327**	**1,344**

Source: Headcount reporting 2003 - 2008 completed with HR reporting system. Headcount 2009 and after completed by Finance

Note 1: The chart above reflects all FT & PT budgeted positions to include filled, vacant, and temporary positions
Note 2: Actual Headcount employed by the County would be less than shown since actual headcount includes attrition and vacancies
Note 3: The primary reasons headcount increased between 2008 - 2009: 20 FT for CRPA transferring into County operations. 42 FT for Fire, 19 for EMS, 17 for Sheriff Office
19 Judicial Services, 14 new grant funded positions.

CHEROKEE COUNTY, GEORGIA

OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

Function/Program		12/31 2004	12/31 2005	12/31 2006	12/31 2007	12/31 2008	12/31 2009	12/31 2010	12/31 2011	12/31 2012****	YE 9/30 2013
Human Resources											
	New hires	159	230	244	256	286	111	88	289	488	451
	Terminations	223	185	192	202	309	158	199	204	230	285
	Employees eligible for health insurance plan	998	1,010	1,046	1,135	1,191	1,184	1,111	956	1,121	1,168
	Applications received	*	820	1,000	1,000	1,859	1,243	2,024	1,145	3,372	2,531
	Training classes conducted	6	2	9	2	8	8	7	8	4	6
	Insurance products offered	9	10	10	10	10	10	10	10	13	13
	% Total turnover	19%	16%	16%	15%	12%	10%	14%	12%	9%	11%
	Exit interviews/COBRA	125	155	154	152	172	32	21	134	88	72
	Interviews conducted	*	400	500	500	500	**	**	**	**	***
Tax Commissioner											
Tax Assessor											
	Real property parcels	75,000	79,960	85,285	93,750	94,979	94,979	95,285	95,610	95,406	95,232
	Personal property acct.	13,193	12,015	11,820	12,050	12,645	11,599	12,051	12,667	12,588	14,261
	Mobile homes	3,618	3,577	3,449	3,134	3,047	3,040	2,991	2,938	2,877	2,852
	Real property field reviews	14,430	20,670	26,000	30,000	33,000	21,856	25,600	20,026	30,014	20,457
	Personal property audits	306	3,495	250	200	425	504	42	6	7	0
	Mobile home reviews	3,618	3,577	3,449	3,134	3,047	3,040	2,991	2,938	2,877	2,852
	New construction permits	2,342	2,880	2,860	2,000	1,000	485	486	373	523	897
	Assessment notices mailed	78,700	83,730	88,830	97,700	99,500	99,547	99,667	101,480	104,250	100,125
	Appeals processed	1,455	1,465	1,467	5,000	5,000	3,022	2,763	2,800	3,109	2,548
Finance											
	Interest earned (in 1000's)	$627	$771	$2,376	$2,597	$1,287	$361	$183	$54	$46	$45
	Accounts payable checks issued	19,293	17,179	17,926	18,584	22,225	19,010	18,518	17,705	13,499	18,583
	Payroll checks issued	10,021	9,288	8,782	14,560	8,322	7,370	7,848	6,485	4,548	6,116
	Payroll direct deposits issued	24,883	23,638	27,754	36,400	37,700	28,978	29,108	27,893	22,076	30,871
	Budget adjustments/amendments	362	197	276	175	429	88	64	82	69	72
Mapping/GIS											
	Total number of parcels	*	*	89,204	93,252	93,968	94,240	94,456	94,593	94,865	95,225
	Number of parcels added	*	*	*	4,048	746	272	216	140	272	360
Information Technology											123
	File servers maintained	*	55	66	70	74	75	79	86	88	1,350
	PC's maintained	*	1,050	1,232	1,260	1,270	1,270	1,275	1,305	1,340	***
	Terminals maintained	*	1	1	1	1	1	***	0	0	***
	Devices and Peripherals maintained	*	900	928	940	920	900	925	955	1,003	1,606
	Help desk calls received	*	4,100	4,550	2,150	2,212	2,450	2,474	2,497	1,565	n/a
	PC installations	*	230	161	90	75	70	***	65	60	1
	Uptime availability - major application servers	*	91%	92%	92%	91%	90%	97%	96%	97%	83%
	Help desk calls handled by in-house staff	*	99%	99%	99%	99%	99%	96%	95%	96%	95%
	Emails Processed										272100%
	Emails blocked due to security threats										137900%
	Help desk calls closed within one hour	*	45%	46%	47%	45%	45%	***	40%	38%	n/a
	Help desk calls closed within 24 hours	*	45%	47%	50%	48%	47%	46%	55%	52%	n/a

CHEROKEE COUNTY, GEORGIA

OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

		12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	YE 9/30
		2004	2005	2006	2007	2008	2009	2010	2011	2012****	2013
Court Administrative Services											
Superior Court											
	Total Criminal Dockets	*	2,119	2,020	2,749	*	1,296	1,280	1,193	1,171	1,844
	Total Criminal Defendants	*	2,311	2,246	3,011	*	145	146	1,354	1,303	2,022
	Total Felony Dockets	*	1,073	1,030	1,447	*	917	1,016	987	941	1,052
	Total Felony Defendants	*	1,284	1,249	1,707	*	1,056	1,183	2,183	1,068	1,198
	Criminal Felony	*	1,072	1,030	2,861	*	707	***	***	***	***
	Criminal Felony Defendants	*	1,284	1,249	1,707	*	145	***	***	***	***
	Criminal Misdemeanor	*	389	527	1,189	*	589	199	206	230	762
	Criminal Misdemeanor Defendants	*	526	576	0	*	269	202	211	235	777
	Criminal Unified Appeals	*	1	0	0	*	0	0	0	0	0
	Criminal Probation Revocation	*	832	767	645	*	746	696	775	774	754
	General Civil Cases Filed	*	956	1,298	1,707	2,341	2,284	1,293	956	926	714
	Domestic Relations Cases Filed	*	2,439	2,294	2,168	2,210	2,129	2,348	2,367	2,156	2,003
	Total Civil Cases Filed	*	3,395	3,592	3,875	4,551	4,413	3,641	3,323	3,082	2,717
	Deeds - Documents Filed							35,213	35,292	32,447	50,726
	Deeds - Images Filed							182,539	191,359	184,727	288,037
	Liens Filed							22,488	21,620	12,700	19,380
	Total UCC Filed							2,202	2,396	1,808	2,811
	Trade Names Filed							372	529	370	552
Pre-Trial Services/Indigent Defense											
Juvenile Court	Delinquent										
	Filed	627	695	780	787	796	929	788	777	671	588
	Disposed	625	815	758	812	790	857	828	779	604	595
	Open	460	338	357	328	335	268	256	244	283	255
	Unruly										
	Filed	343	312	365	323	278	163	231	286	264	269
	Disposed	339	355	359	346	300	160	238	280	239	272
	Open	196	154	161	142	151	58	61	72	94	97
	Termination of Parental Rights										
	Filed	13	63	29	42	31	25	27	23	33	31
	Disposed	8	72	24	31	39	19	21	19	25	28
	Open	15	25	30	31	22	17	22	18	27	22
	Traffic										
	Filed	548	444	474	414	307	282	231	268	220	231
	Disposed	536	441	500	380	317	276	225	270	222	229
	Open	188	185	157	192	153	61	56	53	55	51
	Deprived						369	291	339	*	
	Filed						300	234	314	384	468
	Disposed						186	203	186	338	398
	Open									208	233
	Special Proceedings						38	*	31	*	
	Filed						30	*	21	47	46
	Disposed						20	*	28	40	52
	Open									34	27
	TOTAL						1,806	*	1,724	*	
	Filed						1,642	*	1,672	1,619	1,633
	Disposed						610	*	601	1,468	1,574
	Open									701	685

CHEROKEE COUNTY, GEORGIA

OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

		12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	YE 9/30
		2004	2005	2006	2007	2008	2009	2010	2011	2012****	2013
District Attorney											
	Cases Opened	1,973	2,123	2,186	1,493	2,323	1,392	2,154	2,294	2,180	2,433
	Cases Indicted	1,567	1,464	1,264	1,444	1,345	1,298	1,286	863	1,171	1,196
	Juvenile Cases	1,099	1,454	1,619	1,513	1,951	1,779	1,606	1,724	1,155	805
State Court											
	Landlord Tenant/ Dispossessory	*	*	*	10	23	18	19	6	4	10
	All Other Civil	*	*	*	2,709	3,633	3,995	3,333	1,907	1,450	1,154
	Serious Traffic	*	*	*	630	1,059	1,044	886	928	437	671
	Non-Traffic Misdemeanors	*	*	*	2,304	2,581	1,709	1,719	2,023	1,803	8,757
	Probation Revocations	*	*	*	292	385	512	449	472	0	644
	All Other Traffic	*	*	*	20,620	13,843	9,636	8,122	10,709	6,383	4,306
Probate Court											1085
	Marriage Licenses Issued	1,057	1,664	1,159	1,112	1,081	960	1,010	1,037	769	1,085
	Firearm Licenses Issued	1,186	1,014	1,040	995	2,466	3,064	2,195	2,237	2,224	5,307
	Probate Filings	1,353	1,379	1,200	1,321	1,417	1,536	1,954	1,986	1,821	2,111
	Mental Health Proceedings	92	84	62	27	34	37	39	40	34	35
Magistrate Court											
	Felony arrest	2,925	3,074	2,836	2,722	2,873	2,808	2,821	1,957	2,135	1,657
	Misdemeanor arrest	2,534	2,852	3,152	3,167	3,802	3,892	3,180	2,635	3,081	3,966
	Search warrants	418	541	498	544	455	661	639	551	824	692
	Warrant application hearings	380	337	251	212	296	170	268	188	169	148
	First appearance bond hearings	5,258	6,286	6,107	6,189	6,600	2,412	3,793	3,423	3,898	4,126
	Commitment hearings	185	267	142	177	158	147	158	260	147	108
	Ordinance violations	380	672	771	628	651	930	858	325	196	202
	Claims cases	3,089	1,950	2,281	2,158	2,448	2,917	3,552	5,996	4,769	3,688
	Dispossessory	2,665	2,825	2,848	2,963	3,340	2,879	3,133	4,493	3,019	2,941
	Garnishments	267	277	258	321	343	287	270	399	432	409
	Foreclosures	233	57	45	69	53	68	52	18	23	12
	Abandoned	1,136	917	1,208	941	*	648	872	499	439	418
Law Enforcement											
	Physical Arrests	3,312	3,637	5,673	4,640	*	5,958	5,405	5680	5409	6351
	Traffic Violations	14,182	14,278	14,705	16,786	*	10,152	9,442	10,709	10,919	10,109
	Sheriff Dispatches	191,923	207,832	214,000	196,669	*	188,748	180,891	144,253	125,126	141,855
Code Enforcement											
	Complaints	4,987	5,040	13,487	3,172	4,113	4,516	3,958	2,950	1,454	1,714
	Warnings	3,181	2,866	6,070	1,897	2,358	2,649	2,094	1,408	913	975
	Re-Inspections	3,917	2,485	6,896	1,463	2,250	3,070	2,649	1,712	782	672
	Unfounded	348	342	580	385	429	457	527	501	270	305
	N.A.T.	1,020	1,111	3,868	471	653	777	982	660	208	247
	Corrected	3,212	1,766	5,868	1,697	2,344	2,811	2,811	1,640	860	887
	Citations	281	395	317	302	338	351	351	216	58	54
Animal Control											
	Complaints	5,252	4,798	5,036	4,998	3,317	6,218	5,209	4,542	3,172	4,197
	Warnings	786	1,332	1,095	1,223	1,022	1,269	1,013	949	829	983
	Re-Inspections	15	4	15	254	268	263	287	209	9	69
	Unfounded	1,316	1,248	1,443	740	613	1,090	1,352	1,260	1,043	1,081
	N.A.T.	1,243	610	702	558	413	655	716	549	22	275
	Corrected	1,847	1,854	1,700	2,624	2,346	3,337	1,736	1,611	1,080	570
	Citations	168	217	305	424	452	507	828	434	108	260
	Animals impounded	2,224	1,837	2,242	2,161	2,231	2,176	2,193	1,650	1,242	1,647
Emergency Management Agency											
	EOC activations	15	15	15	13	27	9	11	17	2	9
	Total hours EOC activated	308	427	83	103	469	538	237	501	10	112
	Weather related damage (in millions)	5	6	2	1	49	57	0	20	0	0

CHEROKEE COUNTY, GEORGIA

OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

		12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	YE 9/30
		2004	2005	2006	2007	2008	2009	2010	2011	2012****	2013
Planning and Zoning											
	Rezone cases	*	72	102	53	25	19	21	14	6	19
	Zoning board of appeals cases	*	87	56	59	38	16	21	12	19	26
	Sign permits	*	136	256	16	113	90	101	66	65	49
	Minor subdivision plat	*	181	225	185	125	109	90	59	81	111
	Telecommunications towers	*	27	18	24	5	21	8	87	44	86
	Zoning Certification Letters	*	*	*	*	*	*	18	75	68	76
	Other/copies	*	85	39	*	*	*	70	0	0	0
Building Inspections											
	Building Inspections Requested	*	*	*	14,902	8,627	6,096	*	5,795	4,854	801
	Building Inspections Conducted	*	*	*	14,872	8,481	6,096	*	5,795	4,854	801
	Single-Family building permits	1,953	1,861	1,664	1	520	210	228	228	290	594
	Miscellaneous permits	*	209	701	934	1,220	1,238	838	1,260	225	740
	Additions	311	153	330	457	457	274	240	381	263	964
	Accessory structures	267	128	171	73	112	57	137	33	56	391
	Manufactured home permits	51	22	24	28	29	10	25	14	24	37
	Commercial plan reviews	62	202	288	337	376	218	0	221	276	25
	Commercial building permits	55	126	207	126	101	189	20	109	128	516
Business License											
	New business licenses	*	1,627	1,924	1,589	1,358	1,262	1,096	1,168	743	777
	Business license renewals	*	5,277	5,379	6,041	5,748	5,812	5,425	4,283	4,117	5,316
	Other licenses	*	39	25	27	21	*	*	*	323	113
	Solicitors	*	33	29	20	7	6	38	27	55	51
Development Center											
	Residential certificates of occupancy	*	1,606	1,810	1,449	979	537	417	368	210	387
	Commercial certificates of occupancy	*	85	88	153	284	291	219	267	23	182
	Customers assisted at counter	*		7,819	6,001	3,886	**	**	10,000	9,711	10,498
	Erosion control permits issued	2,211	2,328	2,425	1,745	86	65	45	54	49	73
	Erosion control re-inspection fees	3,575	11,050	12,079	6,864	2,375	**1,950	1,000	0	0	300
	Land disturbance permits issued	133	129	158	108	66	38	19	48	21	65
	NPDES fees collected	73,258	56,272	46,782	19,094	13,251	5,171	7,830	957	1,694	7,029
	Development plan review	*	415	579	412	*	54	70	48	37	65
Engineering											
	Erosion control non-compliance issued	516	1,768	2,059	870	399	240	120	124	31	5
	Erosion control stop work order issued	75	512	407	130	87	72	31	36	22	12
	Erosion control complaints	*	161	169	165	251	316	22	192	138	262
	County maintained traffic signals	39	42	45	49	51	53	53	53	53	54
	School flashers maintained	15	15	15	15	16	16	16	17	18	18
Roads and Bridges											
	Standard-width roads resurfaced	29	23	9	15	14	75	10	14	22	7
	As-is roads resurfaced	5	3	4	14	1	0	1	8	10	1
	DOT LARP resurfaced	35	9	37	14	59	57	53	17	8	8
	Unpaved roads paved	4	5	3	3	0	4	2	2	0	2
	Roads widened w/asphalt	*	24	17	15	8	10	4	5	12	6
	Number of work orders recorded	*	1,630	1,244	1,221	1,349	1,525	1,401	1,375	1,019	1,635
	Number of work orders completed	*	1,384	987	1,093	1,221	1,296	1,225	1,174	924	1,425
	Percentage of work orders completed	*	85%	79%	89%	91%	85%	87%	85%	91%	87%
Community Services											
	Home Rehabilitation Program:										
	Number of Applications	20	6	9	14	6	22	21	10	5	7
	Homes Rehabilitated	10	3	7	7	1	1	5	6	3	0
	Funds Expended	180,000	78,840	120,000	161,015	23,525	25,120	134,572	190,295	123,945	37,534
5311	Number of Vehicles	11	11	12	12	12	12	12	12	12	12
	Average Contract Passengers	34,518	35,002	36,000	37,200	37,742	36,900	40,496	58,012	28,880	34
	Point of Service Revenue	*	161,565	177,721	489,076	316,800	152,630	311,186	346,510	276,978	285,507
	Average # Trips	*	70,000	72,100	74,400	52,000	58,600	59,262	58,012	28,880	33,738
5307	Number of Vehicles	9	13	16	14	14	14	12	11	11	3
	Avg # Annual Passengers	*	155	185	182	510	305	151	150	113	13
5307A	Number of Vehicles	*	*	4	4	2	2	3	3	2	2
	Average # of Trips	*	*	*	*	7,800	20,030	23,704	27,208	22,741	27,210

CHEROKEE COUNTY, GEORGIA

OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

		12/31 2004	12/31 2005	12/31 2006	12/31 2007	12/31 2008	12/31 2009	12/31 2010	12/31 2011	12/31 2012****	YE 9/30 2013
Voter Registration/Elections											
	Precinct locations	45	45	45	45	45	45	44	43	42	42
	Advance voting locations	1	2	4	1	5	1	5	2	5	5
	Voting units	607	607	607	607	607	607	607	607	606	606
	Express poll	0	96	96	96	104	104	104	104	112	112
	Elections conducted - County	6	2	4	1	5	2	2	6	4	4
	Elections conducted - City								5	1	3
	Total registered voters	103,028	102,604	115,464	112,000	119,024	129,056	133,298	136,239	143,863	147,813
	Campaign disclosures	143	71	151	73	203	78	105	***	n/a	n/a
	Poll worker training sessions	30	2	43	2	30	10	17	12	26	9
	Poll workers trained	721	20	738	10	1,120	9	932	341	1,284	187
	Voter awareness sessions	0	0	2	0	3	1	0	0	5	10
	Voter Registration Drives								6	2	2
	Voter Registration Drive Trainings								1	2	2
	School Elections								7	4	6
	Poll worker meet & greets								1	1	0
	Voter turnout (avg %)	41.18%	18.00%	45.00%	6.45%	79.70%	6.82%	58.92%	16.06%	55.50%	6.84%
	Address/Name & Other Changes								4127	6549	*****14,284
	Confirmation Notices								680	189	700
	Duplicate Voter Registration Applications								4,210	4,685	*****n/a
	Voter Registration Applications								4,277	5,513	*****n/a
	Transfers								3,816	5,391	5,772
	Provisionals								6	137	8
	Petitions								0	36	0
	Voters								37,512	208,958	18,383
	Absentee								4,814	80,094	4,568
	Felons - Deleted								110	139	160
	Felons - Hearings								48	44	52
	Deaths - Deleted								1,185	535	706
	Moved - Out of County/State								3,217	4,482	5,772
	Voters Deleted for No Activity								3,644	0	0
	DOJ Submissions								1	5	0
Recycling Center											
	Recycling revenue	91,298	116,150	123,262	201,351	205,185	57,150	43,082	40,338	31,661	43,604
	Recycled materials in tons	1,889	1,956	1,400	2,087	*	122	936	916	605	725
Emergency 911											
	All calls	379,747	382,627	385,627	388,659	388,659	408,715	336,103	331,736	320,339	317,515
	Inbound calls	271,412	278,444	278,129	286,016	286,016	331,091	251,941	252,449	245,828	245,763
	Outbound calls	108,335	104,183	107,498	102,643	102,643	77,624	84,162	79,314	74,511	71,752
	Dispatched calls for police	176,682	194,734	215,548	211,710	211,710	213,911	213,972	198,735	203,210	213,854
	Dispatched calls for fire	16,826	19,518	21,461	18,989	18,989	19,397	19,407	20,647	20,799	21,603
	Average time to answer - E911 calls (in sec)	*	*	6	5	5	5	6	6	5	5
	Average time to answer - other calls (in sec)	*	*	6	5	5	5	5	5	5	5
	Call volume 0700hrs - 1900hrs	*	*	32%	34%	66%	65%	62%	65%	68%	65%
	Call volume 1900hrs - 0700hrs	*	*	68%	66%	34%	35%	35%	35%	32%	35%
Senior Services											
	Home Delivered Meals	*	*	36,121	31,082	31,615	50,241	45,609	46,184	34,103	39,207
	Alzheimer respite	*	*	628	570	536	775	1,814	1,784	421	520
	Congregate meals	*	*	9,750	11,052	11,194	10,295	10,637	11,034	1,094	6,257
	Homemaker	*	*	3,088	3,442	3,660	3,353	2,415	2,477	1,135	1,437
	Transportation - regular	*	*	8,784	8,138	9,406	9,727	9,291	9,942	4,659	6,042
	Transportation - voucher	*	*	382	1,287	3,557	3,341	2,377	2,176	1,575	2,451
	Caregiver program - group	*	*	12	22	14	20	21	484	20	33
	Volunteer services and training	*	*	10,500	10,025	10,650	12,000	12,000	12,000	5,026	3,942
	Case management	*	*	2,596	4,260	4,054	3,031	2,581	1,984	1,006	1,796
	Information and referral	*	*	8,087	8,708	8,322	2,516	2,880	3,525	1,119	1,299
	Senior Recreation Group								413	24	46
	Volunteer aging council referrals	*	*	25	28	36	32	31	20	27	30

CHEROKEE COUNTY, GEORGIA

OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

		12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	12/31	YE 9/30
		2004	2005	2006	2007	2008	2009	2010	2011	2012****	2013
Animal Services											
	Received	6,064	5,703	5,886	6,541	6,248	6,414	5,691	5,369	5,301	4,867
	Adopted	1,690	1,419	1,337	1,546	1,257	1,246	1,159	1,565	1,257	1,449
	Returned to owner	486	557	594	563	514	479	441	453	459	463
	Sent to rescue	647	676	1,043	889	841	869	933	341	222	187
	Escaped	21	0	10	4	4	3	3	4	4	3
	Euthanized	3,120	2,959	2,644	2,998	3,601	3,701	2,834	2,907	3,143	2,517
	Died in Shelter/DOA	26	31	122	107	125	41	201	93	125	148
	Stolen	2	0	0	0	0	0	0	0	0	0
	Emergency Clinic	72	40	0	0	0	0	0	0	0	0
	Foster	*	*	3	11	2	0	1	0	0	0
	Owner Authorized Euthanized	*	21	3	13	3	0	80	93	120	144
DUI Court											
	Persons Screened	*	323	997	835	761	737	664	665	510	545
	Persons Eligible from Initial Screening	*	78	208	160	127	124	106	117	111	111
	Persons Entered Into Treatment Court	*	26	96	82	86	60	67	72	63	70
	Persons Graduated From Treatment Court	*	*	57	60	70	47	46	40	45	59
Fire											
	Emergency Responses	15,227	15,800	16,310	17,141	16,537	16,281	17,604	19,215	18,820	18,704
	Fires Extinguished	570	584	740	744	560	466	541	580	655	673
	Rescue	36	33	20	11	26	43	29	34	27	20
	Hazardous Condition	876	821	899	1,138	1,092	934	778	992	686	681
	Service Call	653	587	667	668	600	627	761	935	796	991
	Good Intent/False Call	1,987	2,144	2,330	2,401	2,372	2,265	2,455	2,619	2,523	1,977
	Other	262	318	298	423	390	340	423	724	362	369
	Fire Investigations	117	120	121	91	112	97	107	76	82	55
	Inspections	*	*	1,389	1,492	1,371	1,322	1,593	712	693	750
	Plans Reviews	*	*	900	1,057	754	763	580	304	301	516
	Fire Prevention/No. 5th grade students	1,694	1,783	2,126	2,780	2,803	1,280	2,215	2,586	887	812
	Fire Prevention/No. Kindergarten students	2,162	2,434	2,838	3,054	2,908	2,853	1,698	488	2,538	2,219
	Internal Investigations								12	6	3
	Background Investigations								369	207	548
Emergency Medical Services											
	EMS Dispatches	10,782	11,243	11,252	11,756	11,497	11,606	11,010	13,331	13,771	13,638
Fleet Maintenance											
	Repair orders processed	5,556	5,844	5,796	4,896	5,575	4,718	4,726	4,316	3,609	4,348
	Preventative maintenance services (all)	1,550	1,612	2,028	2,773	2,546	*	*	*	*	*
	Cars/light duty trucks maintained	*	1,212	1,560	1,377	2,201	2,159	2,172	2,213	1,901	2,147
	Medium duty vans/squads maintained	*	200	260	445	507	1,233	1,229	1,148	1,052	1,227
	Heavy duty truck/equipment maintained	*	200	208	301	321	1,326	1,325	955	656	974

* Information not readily available
**2009 indicates this now is collected/reported by DSC and the amount is for the E&S permit as there are no re-inspection fees.
*** No longer measured
****NOTE: Fiscal Year 2012 only contained nine (9) months. The County converted to a fiscal year ending September from December.
***** Change in these numbers due to new voters registration system reporting.

CHEROKEE COUNTY, GEORGIA

CAPITAL ASSETS BY FUNCTION
LAST TEN FISCAL YEARS

Function/Program		2004	2005	2006	2007	2008	2009	2010	2011	2012*	2013
Governmental											
	Buildings/Land	7	7	11	18	19	23	22	22	19	20
	Vehicles	21	21	21	27	29	30	32	31	31	31
Judicial											
	Buildings/Land	1	1	1	1	1	1	1	1	1	1
	Vehicles	17	18	17	18	20	19	21	19	19	19
Sheriff/Law Enforcement											
	Buildings/Land	9	9	9	10	10	11	11	11	11	11
	Vehicles	221	227	227	261	258	274	281	261	268	279
Fire/EMA											
	Fire Stations/Land	19	19	19	19	19	20	21	20	21	21
	Vehicles	56	58	56	58	60	58	78	79	81	81
	Pumpers/Tankers	36	37	36	37	38	40	40	38	38	39
Animal Shelter/Animal Control											
	Building/Land	2	2	2	2	2	2	2	2	2	2
	Vehicles	8	9	10	8	8	8	8	8	8	9
Public Works											
	Buildings/Land	9	9	9	9	9	9	9	9	9	9
	Street Miles	1,123	1,172	1,190	1,193	1,226	1257	1275	1283	1285	1290
	Traffic Signals	37	43	48	47	51	52	52	52	52	53
	Bridges/Culverts	68	68	69	69	69	70	70	70	70	70
	Vehicles	56	60	65	71	70	64	65	64	63	65
	Machinery & Equipment	58	60	61	65	63	60	59	56	57	58
Health Welfare											
	Buildings/Land	3	3	3	3	3	3	3	3	3	2
	Vehicles	1	1	1	19	18	18	4	6	6	6
Culture/Recreation											
	Buildings/Land	13	13	13	13	23	33	61	57	58	59
Code Enforcement											
	Buildings/Land	4	4	4	5	5	3	3	3	3	3
	Vehicles	18	18	20	21	21	19	18	17	17	18
Environmental Health											
	Vehicles	0	2	4	2	2	2	2	2	2	0
Ball Ground Recycling											
	Buildings/Land									6	6
	Machinery & Equipment									44	44
		1,787	**1,861**	**1,896**	**1,976**	**2,024**	**2,076**	**2,138**	**2,114**	**2,174**	**2,196**

Source: Cherokee County Finance Department