EARLY COUNTY, GEORGIA

Financial Statements and Supplemental Information
For the Fiscal Year Ended June 30, 2020

and

Auditor's Report

EARLY COUNTY, GEORGIA
FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

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INDEPENDENT AUDITOR'S REPORT

To the Board of County Commissioners
Early County, Georgia
Blakely, Georgia

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Early County, Georgia as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Hospital Authority of Early County, or the Early County Health Department, which statements reflect total assets of $490,155 and $839,030 as of June 30, 2020 and total revenues of $2,264,697 and $768,713 as of June 30, 2020, respectfully. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for discrete component units of the County, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Early County, Georgia as of June 30, 2020, and the respective changes in financial position, and cash flows, where applicable, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Matters

Required Supplementary Information

Management has omitted *management's discussion and analysis* that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Accounting principles generally accepted in the United States of America require that the budgetary comparison information (pages 49-56) and the required supplementary information about retirement plans (pages 43-46) be presented to supplement the basic financial statements. This information, although not a part of the basic financial statements, is required by accounting principles generally accepted in the United States of America, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to the auditor's inquiries, the basic financial statements, and other knowledge the auditor obtained during the audit of the basic financial statements. However, we do not express an opinion or provide any assurance on the information because the limited procedures do not provide the auditor with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Early County, Georgia's basic financial statements. The combining and individual non-major fund financial statements found on pages 57-63, the State Reporting Requirements found on pages 64-66, and the other information found on pages 67-69 are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements found on pages 57-63, the State Reporting Requirements found on pages 64-66, and the other information found on pages 67-69 are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 21, 2020, on our consideration of Early County, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Early County, Georgia's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Early County, Georgia's internal control over financial reporting and compliance.

Burke, Worsham & Harrell, LLC

Burke, Worsham & Harrell, LLC

Donalsonville, Georgia
December 21, 2020

EARLY COUNTY, GEORGIA
STATEMENT OF NET POSITION
JUNE 30, 2020

	Primary Government	Component Units			
	Governmental Activities	Development Authority	Hospital Authority	Health Department	Dept of Public Safety
ASSETS					
Cash	$ 7,526,078	$ 368,715	$ 34,610	$ 768,272	$ -
Taxes Receivable	660,368	-	-	-	-
Accounts Receivable	493,384	-	-	29,017	-
Due from the City of Blakely	318,960	-	-	-	-
Other Assets	1,333	-	-	-	-
Notes Receivable (RLF)	-	706,551	-	-	-
Prepaid expenses	15,183	-	-	-	-
Capital Assets:					
Capital Assets Not Being Depreciated	890,856	680,784	-	-	-
Capital Assets Being Depreciated, net of Depreciation	14,328,968	-	455,545	41,741	-
Total Assets	**24,235,130**	**1,756,050**	**490,155**	**839,030**	**-**
DEFERRED OUTFLOWS					
Deferred Outflows Related to:					
OPEB Related Items	-	-	-	98,731	-
Pension Related Items	1,685,467	-	-	124,100	-
Total Deferred Outflows	**1,685,467**	**-**	**-**	**222,831**	**-**
LIABILITIES					
Accounts Payable	589,234	-	4,500	12,195	-
Compensated Absences Payable	266,565	-	-	30,044	-
Bonds Payable - Due in One Year	585,000	-	-	-	-
Bonds Payable - Due After One Year	1,835,000	-	-	-	-
Notes Payable - Due in One Year	97,011	-	-	-	-
Notes Payable - Due After One Year	260,343	-	-	-	-
Net OPEB Liability	-	-	-	87,046	-
Net Pension Liability	1,694,188	-	-	373,781	-
Total Liabilities	**5,327,341**	**-**	**4,500**	**503,066**	**-**
DEFERRED INFLOWS					
Deferred Inflows Related to:					
OPEB Related Items	-	-	-	209,108	-
Pension Related Items	972,827	-	-	42,379	-
Total Deferred Inflows	**972,827**	**-**	**-**	**251,487**	**-**
NET POSITION					
Net Investment in Capital Assets	14,862,470	680,784	455,545	41,741	-
Restricted:					
Restricted for E-911 Purposes	186,621	-	-	-	-
Restricted for Law Library Purposes	73,802	-	-	-	-
Restricted for Special Purpose Sales Tax Projects	3,916,905	-	-	-	-
Restricted for Development Authority Purposes	-	1,075,266	-	-	-
Restricted for Health and Welfare Purposes	-	-	30,110	357,217	-
Unrestricted	580,631	-	-	(91,650)	-
Total Net Position	**$ 19,620,429**	**$ 1,756,050**	**$ 485,655**	**$ 307,308**	**$ -**

The accompanying notes are an integral part of these financial statements.

EARLY COUNTY, GEORGIA
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Function/Programs	Expenses	Program Revenues: Fees, Fines Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Position: Primary Government: Governmental Activities	Net (Expense) Revenue and Changes in Position: Primary Government: Total	Component Units: Development Authority	Component Units: Hospital Authority	Component Units: Health Department	Component Units: Dept of Public Safety
Primary Government:										
Governmental Activities:										
General Government	$ 3,918,009	$ 227,413	$ 5,000	$ 574,830	$ (3,110,766)	$ (3,110,766)				
Court System	532,211	258,711	-	-	(273,500)	(273,500)				
Public Safety	3,057,807	488,507	-	-	(2,569,300)	(2,569,300)				
Roads and Bridges	1,987,925	97,050	-	633,166	(1,257,709)	(1,257,709)				
Health and Welfare	949,442	-	-	-	(949,442)	(949,442)				
Culture and Recreation	348,710	-	-	-	(348,710)	(348,710)				
Housing and Development	229,063	8,495	-	-	(220,568)	(220,568)				
Interest on Long-Term Debt	45,879	-	-	-	(45,879)	(45,879)				
Total Governmental Activities	**11,069,046**	**1,080,176**	**5,000**	**1,207,996**	**(8,775,874)**	**(8,775,874)**				
Total Primary Government	**11,069,046**	**1,080,176**	**5,000**	**1,207,996**	**(8,775,874)**	**(8,775,874)**				
Component Units:										
Early County Development Authority	-	-	-	-			-	-	-	-
Early County Hospital Authority	2,269,878	2,264,697	-	-			-	**(5,181)**	-	-
Early County Health Department	629,265	318,371	450,342	-			-	-	**139,448**	-
Early County Board of Public Safety	-	-	-	-			-	-	-	-
Total Component Units	**2,899,143**	**2,583,068**	**450,342**	**-**			**-**	**(5,181)**	**139,448**	**-**
General Revenues										
Property Tax					4,883,233	4,883,233	-	-	-	-
TAVT Tax					452,051	452,051	-	-	-	-
Insurance Premium Tax					354,940	354,940	-	-	-	-
Beer, Wine & Liquor Tax					42,053	42,053	-	-	-	-
Intangible Recording Tax					43,460	43,460	-	-	-	-
Real Estate Transfer Tax					12,003	12,003	-	-	-	-
Railroad Equipment Tax					41,070	41,070	-	-	-	-
Local Option Sales Tax					723,556	723,556	-	-	-	-
Special Purpose Sales Tax					2,609,328	2,609,328	-	-	-	-
Excise Tax					200,147	200,147	-	-	-	-
Interest Income					44,566	44,566	25,577	-	-	-
Gain on Disposition of Capital Assets					41,751	41,751	-	-	-	-
Miscellaneous					226,222	226,222	-	-	-	-
Transfers					-	-	-	-	-	(633,355)
Total General Revenues and Transfers					**9,674,380**	**9,674,380**	**25,577**	**-**	**-**	**(633,355)**
Change in Net Position					**898,506**	**898,506**	**25,577**	**(5,181)**	**139,448**	**(633,355)**
Net Position - Beginning					**18,721,923**	**18,721,923**	**1,730,473**	**490,836**	**167,860**	**633,355**
Net Position - Ending					**$ 19,620,429**	**$ 19,620,429**	**$ 1,756,050**	**$ 485,655**	**$ 307,308**	**$ -**

The accompanying notes are an integral part of these financial statements.

EARLY COUNTY, GEORGIA
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2020

	General Fund	Transportation Special Purpose Sales Tax Fund	2018 Special Purpose Sales Tax Fund	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash	$ 3,598,874	$ 3,185,296	$ 427,393	$ 314,515	$ 7,526,078
Taxes Receivable	232,386	202,324	225,658	-	660,368
Accounts Receivable	-	-	-	17,466	17,466
Due from the City of Blakely	318,960	-	-	-	318,960
Due from Other Agencies and Individuals	475,918	-	-	-	475,918
Prepaid expenses	15,183	-	-	-	15,183
Other Assets	1,333	-	-	-	1,333
Total Assets	**4,642,654**	**3,387,620**	**653,051**	**331,981**	**9,015,306**
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES					
Liabilities:					
Accounts Payable	389,874	72,156	77,042	46,126	585,198
Payroll Withholdings	-	-	-	-	-
Total Liabilities	**389,874**	**72,156**	**77,042**	**46,126**	**585,198**
Deferred Inflows of Resources:					
Property Taxes Uncollected	66,858	-	-	-	66,858
Total Deferred Inflows of Resources	**66,858**	**-**	**-**	**-**	**66,858**
Fund Balances:					
Restricted:					
E-911 Purposes	-	-	-	186,621	186,621
Law Library Purposes	-	-	-	73,802	73,802
Special Purpose Sales Tax Projects	-	3,315,464	576,009	25,432	3,916,905
Unassigned	4,185,922	-	-	-	4,185,922
Total Fund Balances	**4,185,922**	**3,315,464**	**576,009**	**285,855**	**8,363,250**
Total Liabilities, Deferred Inflows of Resources and Fund Balances	**$ 4,642,654**	**$ 3,387,620**	**$ 653,051**	**$ 331,981**	**$ 9,015,306**

The accompanying notes are an integral part of these financial statements.

EARLY COUNTY, GEORGIA
RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION
JUNE 30, 2020

Total Fund Equity per Balance Sheet of Governmental Funds	$ 8,363,250
Amounts reported for governmental activities in the Statement of Net Position differ from amounts reported in the Balance Sheet of Governmental Funds due to the following:	
Capital Assets:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	
Cost of the assets	21,962,883
Accumulated depreciation	(6,743,059)
Deferred Outflows:	
Deferred outflows related to employer pension contributions are not reported as fund assets, but are reported in the Statement of Net Position	1,685,467
Revenues:	
Some of the government's revenues will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the funds.	66,858
Long-term Liabilities:	
Long-term liabilities are not due and payable in the current period and, therefore, are not reported as fund liabilities. All liabilities both current and long-term are reported in the Statement of Net Position. Long-term liabilities at year-end consist of the following:	
Bonds Payable	(2,420,000)
Notes Payable	(357,354)
Accrued Interest Payable	(4,036)
Net Pension Liability	(1,694,188)
Compensated Absences	(266,565)
Deferred Inflows Related to Pensions:	(972,827)
Total Adjustments	11,257,179
Net Position of Governmental Activities	$ 19,620,429

The accompanying notes are an integral part of these financial statements.

EARLY COUNTY, GEORGIA
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

REVENUES	General Fund	Transportation Special Purpose Sales Tax Fund	2018 Special Purpose Sales Tax Fund	Other Governmental Funds	Total Governmental Funds
Taxes	$ 6,792,099	$ 1,260,803	$ -	$ -	$ 8,052,902
Licenses and Permits	11,250	-	-	-	11,250
Fines and Forfeitures	44,088	-	-	8,462	52,550
Charges for Services	527,870	-	-	488,507	1,016,377
Intergovernmental revenue	1,212,996	-	1,348,524	-	2,561,520
Miscellaneous	572,261	13,567	864	1,822	588,514
Total Revenues	**9,160,564**	**1,274,370**	**1,349,388**	**498,791**	**12,283,113**
EXPENDITURES					
Current:					
General Government	2,553,187	-	-	-	2,553,187
Court System	532,753	-	-	1,874	534,627
Public Safety	2,374,843	-	-	613,228	2,988,071
Roads and Bridges	1,539,892	-	-	-	1,539,892
Health and Welfare	882,971	-	-	-	882,971
Culture and Recreation	277,092	-	-	-	277,092
Housing and Development	222,742	-	-	-	222,742
Capital Outlay:					
General Government	574,830	-	207,963	-	782,793
Public Safety	8,815	-	135,879	-	144,694
Roads and Bridges	1,536,015	506,790	579,649	-	2,622,454
Debt Service:	-				-
Principal	-	-	93,745	-	93,745
Interest	-	28,822	13,983	-	42,805
Intergovernmental	-	445,331	473,025	-	918,356
Total Expenditures	**10,503,140**	**980,943**	**1,504,244**	**615,102**	**13,603,429**
Excess (Deficiency) of Revenues Over Expenditures	**(1,342,576)**	**293,427**	**(154,856)**	**(116,311)**	**(1,320,316)**
OTHER FINANCING SOURCES (USES)					
Sale of Capital Assets	41,751	-	-	-	41,751
Proceeds from Long Term Financing	-	2,358,924	-	-	2,358,924
Transfers In	-	-	-	64,035	64,035
Transfers Out	(55,688)	-	(8,347)	-	(64,035)
Net Other Financing Sources (Uses)	**(13,937)**	**2,358,924**	**(8,347)**	**64,035**	**2,400,675**
Net Changes in Fund Balance	**(1,356,513)**	**2,652,351**	**(163,203)**	**(52,276)**	**1,080,359**
FUND BALANCE - BEGINNING	**5,542,435**	**663,113**	**739,212**	**338,131**	**7,282,891**
FUND BALANCE - ENDING	**$ 4,185,922**	**$ 3,315,464**	**$ 576,009**	**$ 285,855**	**$ 8,363,250**

The accompanying notes are an integral part of these financial statements.

EARLY COUNTY, GEORGIA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses			$ 1,080,359
Amounts reported for governmental activities in the Statement of Activities differ from amounts reported in the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances due to the following:			
Capital assets:			
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated over their estimated useful lives and reported as depreciation expense. In addition, in the Statement of Activities, only the gain or loss on the sale of capital assets is reported. However, in governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net position differs from the change in fund balance by the net book value of the capital assets sold.			
	Total capital outlays	$ 3,757,583	
	Total depreciation	(948,764)	2,808,819
Long-term debt:			
The issuance of bonds and similar long-term debt provides current financial resources to governmental funds and thus contributes to the change in fund balance. In the Statement of Net Position, however, issuing debt increases long-term liabilities and does not affect the Statement Of Activities. Similarly, repayment of principal is an expenditure in the governmental funds, but reduces the liability in the Statement of Net Position. The amounts of the items that make up these differences in the treatment of long-term debt and related items are as follows:			
	Debt issued or incurred	$ (2,420,000)	
	Principal paid by governmental funds	93,745	(2,326,255)
Under the modified accrual basis of accounting used in governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available resources. In the Statement of Activities, however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. The adjustment for these items are as follows:			
	Compensated Absences		(31,879)
Revenues:			
Because some revenues will not be collected for several months after the government's fiscal year end, they are not considered available revenues and are deferred in the governmental funds. Deferred revenues increased (decreased) by this amount during the fiscal year.			(38,350)
Expenditures:			
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.			
	Pension Expenditure Changes		(591,114)
	Accrued interest		(3,074)
Change in Net Position of Governmental Activities			**$ 898,506**

The accompanying notes are an integral part of these financial statements.

EARLY COUNTY, GEORGIA
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
FIDUCIARY FUNDS
JUNE 30, 2020

	Agency Funds
ASSETS	
Cash on Hand and in Banks	$ 1,799,701
Total Assets	**1,799,701**
LIABILITIES	
Funds Held for Others	1,799,701
Total Liabilities	**$ 1,799,701**

The accompanying notes are an integral part of these financial statements.

NOTE 1-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1-A. Reporting Entity

Early County operates under a County Commissioner form of government and provides the following services as authorized by state law; public safety (emergency management and fire), highway and streets, health and social services, recreation, public improvements, planning and zoning, and general administrative services.

The financial statements of the reporting entity include those of Early County, Georgia (the primary government) and its component unit. A component unit is a legally separate organization for which elected officials of the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The component units discussed below are included in the County's reporting entity because of the significance of the operational and financial relationships with the County. In conformity with generally accepted accounting principles, as set forth in Statement of Governmental Accounting Standards No. 14, The Financial Reporting Entity, the financial statements of the component units have been included as a discretely presented component unit. The component unit column in the basic financial statements includes the financial data for the County's component units, as reflected in their most recent audited financial statements. This is reported in columns separate from the County's financial information to emphasize that they are legally separate from the County.

Development Authority of Early County - The members of the governing board of the Development Authority are appointed by the Early County Board of Commissioners. Although the County does not have the authority to approve or modify the budget of the Authority, the County periodically provides financial support to the Authority. Complete financial information for the Development Authority may be obtained at the administrative office in Early County, Georgia.

Hospital Authority of Early County, Georgia - The members of the governing board of the Hospital Authority are nominated by the Early County Board of Commissioners and appointed by the Hospital Authority. The County pays certain sums to the authority for the care of its indigent citizens. Complete financial information of the Hospital Authority may be obtained at the administrative office of the Hospital Authority.

Early County Health Department - The County Health Department provides health services to the citizenry of Early County, Georgia. The County Health Department is a legally separate entity. The Board of Commissioners of Early County appoints a voting majority of the Health Department. The County has the ability to impose its will on the Health Department in accordance with Georgia Laws O.C.G.A. 31-3-14. Complete financial statements of the Early County Health Department may be obtained at the offices in Early County, Georgia.

Early County Department of Public Safety - On November 13, 2000, the County executed, together with the City of Blakely, Georgia and the sheriff of Early County, Georgia, the "Intergovernmental Contract for Law Enforcement Cooperation." The purpose of this agreement is to consolidate each party's respective law enforcement services for economy, efficiency and other benefits. The agreement establishes the "Early County Department of Public Safety" (Department), which is now the common administrative unit of the parties for providing local law enforcement services in their respective jurisdictions. The law enforcement personnel, vehicles, equipment and facilities of the parties were brought together for consolidated ownership, supervision, activities and use through the department.

The Early County Board of Commissioners appoints two members of the seven member public safety board. Also, the chairman of the Early County Board of Commissioners is a member of the Board. The County has agreed to contribute sixty percent of the approved operating budget of the department. Complete financial information for the department may be obtained at the administrative office in Blakely, Georgia. The intergovernmental agreement between Early County, Georgia and the City of Blakely, Georgia creating the Early County Department of Public Safety was terminated effective November 30, 2018. The County and City have distributed the assets and dissolved this entity.

Joint Ventures

In addition, Early County, Georgia, in conjunction with other cities and counties are members of the Southwest Georgia Regional Commission. Membership is a regional commission is automatic for each municipality and county in the state. The official Code of Georgia Section 50-8-34 (Georgia Planning Act of 1989) provides for the organizational structure of the regional commissions. Each county and municipality in the state is required by law to pay minimum annual dues to the regional commission. Early County, Georgia paid annual dues in the amount of $ 5,779 to the regional commission for the fiscal year ended June 30, 2020. The regional commission board membership includes the chairman of each county (or his/her designee), a municipal representative from each county, three appointees named by the governor, and one each by the lieutenant governor and speaker of the House of Representatives. Complete financial statements of the Southwest Georgia Regional Commission may be obtained at the offices in Camilla, Georgia.

The Georgia Planning Act of 1989 (O.C.G.A. 50-8-34) defines RDCs as “public agencies and instrumentalities of their members.” Georgia laws also provide that the member governments are liable for any debts or obligations of an RDC beyond its resources. (O.C.G.A. 50-8-39.1).

1-B. Basis of Presentation, Basis of Accounting

Basis of Presentation

Government-wide Statements: The statement of net position and the statement of activities display information about the primary government (the County) and its component units. These statements include financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the County and for each function of the County’s governmental activities. Direct expenses are those that are specifically associated with

a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the County's funds, including its fiduciary funds. Separate statements for each fund category - governmental, proprietary, and fiduciary - are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Operating income reported in proprietary fund financial statements include revenues and expenses related to the primary, continuing operations of the fund. Principal operating revenues for proprietary funds are charges to customers for sales or services. Principal operating expenses are the costs of providing goods or services and include administrative expenses and depreciation of capital assets. Other revenues and expenses are classified as non-operating in the financial statements.

The County reports the following major governmental funds:

General Fund - This is the county's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Transportation Special Purpose Sales Tax Fund - This fund accounts for the county's proceeds for the Transportation Special Purpose Sales Tax.

2018 Special Purpose Sales Tax Fund - This fund accounts for the county's proceeds for the 2018 Special Purpose Sales Tax.

Additionally, the government reports the following fund types:

Non-Major Special Revenue Funds. These include the E-911 Fund and the Law Library Fund. These funds are used to account for proceeds to be used for a specific purpose.

Non-Major Capital Project Fund. This includes the 2012 Special Purpose Sales Tax Fund.

The County reports the following fund types:

Agency Funds - These funds account for monies received and disbursed by various elected and appointed officials.

Measurement Focus, Basis of Accounting

Government-wide and Fiduciary Fund Financial Statements. The government-wide and fiduciary fund financial statements are reported using the economic resources measurement focus. The government-wide and fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. Property taxes, sales taxes, franchise taxes, licenses, and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgements, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the County's policy to first apply cost-reimbursement grant resources to such programs followed by categorical block grants, and then by general revenues.

Early County, Georgia has adopted GASB Statement No. 54 beginning with the fiscal year ended June 30, 2012. GASB Statement No. 54 redefined how net positions and fund balances of governmental funds are presented in financial statements. Net positions and fund balances are classified as follows:

Nonspendable - Amounts that cannot be spent either because they are not in a spendable form or because they are legally or contractually required to be maintained intact.

Restricted - Amounts that can be spent only for specific purposes because of state or federal laws or externally imposed conditions by grantors.

Committed - Amounts that can be used only for specific purposes determined by majority by vote of the county commission.

Assigned - Amounts that do not meet the criteria to be classified as restricted or committed, but that are intended to be used for specific purposes designated by majority vote of the county commission.

Unassigned - All amounts not included in other spendable classifications.

Early County, Georgia will typically use restricted net positions and fund balances first, followed by committed resources, and then assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend unassigned resources first to defer the use of these other classified funds.

1-C. Assets, Liabilities, and Equity

Deposits and Investments

The cash and investment balances consist entirely of cash on hand, demand deposits, and money market accounts.

Cash and Cash Equivalents

The County considers cash and cash equivalents in proprietary funds to be cash on hand, demand deposits, money market accounts, and certificates of deposit with maturities of less than three months.

Receivable and Payables

All trade and property tax receivables are shown net of an allowance for uncollectibles.

Property Tax Calendar

The County is responsible for the assessment, collection, and apportionment of property taxes for all jurisdictions including the schools and special districts within the County. Property taxes are levied on the date the millage rate is set (October 25, 2018) and are due and payable between October 20th and June 20th (typically. The lien date for property is January 1st (typically).

Inventories and Prepaid Items

The county maintains no significant inventories or prepaid items.

Capital Assets

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated fixed assets are recorded at their estimated fair value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

As a Phase 3 government the County can elect to capitalize infrastructure from the date of inception forward. The County has elected to do so.

Capital assets are depreciated using the straight-line method over the following useful lives:

Asset Class	Estimated Useful Lives
Infrastructure	40
Buildings and Improvements	25-50
Vehicles and Equipment	3-20

Compensated Absences

Costs of vacation pay is not recorded until such benefits are paid. GASB Standards require that vacation pay be accrued when:

(1) The employer's obligation to employees' right to receive compensation for future benefits is attributable to employees' service already rendered.
(2) The obligation related to rights that vest or accumulate.
(3) Payment of compensation is probable, and
(4) the amount can be reasonably estimated.

Accumulated sick pay benefits have not been recorded as a liability because these benefits are paid only upon the illness of an employee and the amount of such payments cannot be reasonably estimated.

NOTE 2 - DEPOSITS AND INVESTMENTS

PRIMARY GOVERNMENT

The following is a summary of the County's deposit and investment balances at June 30, 2020:

	Government-wide Statement Of Net Position	Fiduciary Funds Statement of Assets and Liabilities	Total
Cash	$ 7,526,078	$ 1,799,701	$ 9,325,779
Total	$ 7,526,078	$ 1,799,701	$ 9,325,779

The cash and investment balances consist entirely of cash on hand, demand deposits, and money market accounts. At June 30, 2020, the carrying amount of the County's cash balances was $9,325,779 and the bank balance was $8,065,003. Of the bank balance, $750,000 was covered by federal depository insurance and $7,315,003 was covered by collateral held by the pledging bank's agent in the County's name.

Early County did not maintain any investments during the year ended June 30, 2020. When applicable, investing is performed in accordance with investment policies complying with State Statutes. According to State Statutes, funds may be invested in (1) obligations of this state or of other states, (2) obligations issued by the United States Government, (3) obligations fully insured or guaranteed by the United States Government or by a government agency of the United States, (4) obligations of any corporation of the United States government, (5) prime bankers acceptances, (6) the Local Government Investment Pool established by the Georgia Code, (7) repurchase agreements, and (8) obligations of other political subdivisions of this State.

It is the policy of Early County to deposit any available excess funds into interest-bearing money market accounts or certificates of deposit.

COMPONENT UNITS

Development Authority of Early County - At June 30, 2020, the carrying amount of the Authority's deposits was $368,715 and the bank balances were $368,715. Of the bank balances, $250,000 was covered by Federal Depository Insurance and $118,715 was covered by collateral held by the pledging bank in the Authority's name.

Hospital Authority of Early County - At June 30, 2020, the carrying amount of the Authority's deposits was $34,610 and the bank balances were $34,610. Of the bank balances, $34,610 was covered by Federal Depository Insurance and $0 was covered by collateral held by the pledging bank in the authority's name.

Early County Health Department - At June 30, 2020, the carrying amount of the Board's deposits was $768,272 and the bank balances were $720,648. Of the bank balances, $720,648 was covered by Federal Depository Insurance and covered by collateral held by the pledging bank in the Health Department's name.

Early County Department of Public Safety - At June 30, 2020, the carrying amount of the Department's deposits was $0 and the bank balances were $0. Of the bank balances, $0 was covered by Federal Depository Insurance and $0 was covered by collateral held by the pledging bank in the Department's name.

NOTE 3 - CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2020 was as follows:

	Balance 07/01/2019	Additions	Deletions	Balance 06/30/2020
Governmental Activities:				
Capital Assets Not Being Depreciated:				
Land	$ 152,695	$ -	$ -	$ 152,695
Construction in Progress	738,161	-	-	738,161
Total Capital Assets Not Being Depreciated	890,856	-	-	890,856
Capital Assets Being Depreciated:				
Infrastructure	5,818,254	3,023,438	-	8,841,692
Building and Improvements	6,210,171	160,683	-	6,370,854
Equipment, Furniture and Vehicles	5,393,539	512,386	107,520	5,798,405
Bond Issuance Cost	-	61,076	-	61,076
Total Capital Assets Being Depreciated	17,421,964	3,757,583	107,520	21,072,027
Less Accumulated Depreciation For:				
Infrastructure	1,511,665	231,327	-	1,742,992
Building and Improvements	1,573,602	194,198	-	1,767,800
Equipment, Furniture and Vehicles	2,816,548	516,113	107,520	3,225,141
Bond Issuance Cost	-	7,126	-	7,126
Total Accumulated Depreciation	5,901,815	948,764	107,520	6,743,059
Governmental Activity Assets, Net	$ 12,411,005	$ 2,808,819	$ -	$ 15,219,824

Depreciation expense was charged to functions as follows:

Governmental Activities:		
General Government	$	130,695
Public Safety		233,210
Roads and Bridges		441,200
Health and Welfare		66,471
Culture and Recreation		71,618
Housing and Development		5,570
Total Governmental Activities Depreciation	$	948,764

COMPONENT UNITS

Development Authority of Early County - Capital asset activity for the year ended June 30, 2020 was as follows:

	Balance 07/01/2019	Additions	Deletions	Balance 06/30/2020
Governmental Activities:				
Capital Assets Not Being Depreciated:				
Land	$ 680,784	$ -	$ -	$ 680,784
Total Capital Assets Not Being Depreciated	680,784	-	-	680,784
Capital Assets Being Depreciated:				
Building and Improvements	-	-	-	-
Equipment, Furniture and Vehicles	-	-	-	-
Total Capital Assets Being Depreciated	-	-	-	-
Less Accumulated Depreciation For:				
Building and Improvements	-	-	-	-
Equipment, Furniture and Vehicles	-	-	-	-
Total Accumulated Depreciation	-	-	-	-
Total Governmental Type, Net	$ 680,784	$ -	$ -	$ 680,784

Hospital Authority of Early County - Capital asset activity for the year ended June 30, 2020 was as follows:

	Balance 07/01/2019	Additions	Deletions	Balance 06/30/2020
Governmental Activities:				
Capital Assets Not Being Depreciated:				
Land	$ 42,534	$ -	$ -	$ 42,534
Total Capital Assets Not Being Depreciated	42,534	-	-	42,534
Capital Assets Being Depreciated:				
Building and Improvements	5,025,957	-	-	5,025,957
Equipment, Furniture and Vehicles	6,398,372	16,755	-	6,415,127
Total Capital Assets Being Depreciated	11,424,329	16,755	-	11,441,084
Less Accumulated Depreciation For:				
Building and Improvements	4,614,725	37,744	-	4,652,469
Equipment, Furniture and Vehicles	6,365,287	10,317	-	6,375,604
Total Accumulated Depreciation	10,980,012	48,061	-	11,028,073
Total Governmental Type, Net	$ 486,851	$ (31,306)	$ -	$ 455,545

Early County Health Department - Capital asset activity for the year ended June 30, 2020 was as follows:

	Balance 07/01/2019	Additions	Deletions	Balance 06/30/2020
Governmental Activities:				
Capital Assets Not Being Depreciated:				
Land	$ -	$ -	$ -	$ -
Total Capital Assets Not Being Depreciated	-	-	-	-
Capital Assets Being Depreciated:				
Building and Improvements	-	-	-	-
Equipment, Furniture and Vehicles	98,101	-	-	98,101
Total Capital Assets Being Depreciated	98,101	-	-	98,101
Less Accumulated Depreciation For:				
Building and Improvements	-	-	-	-
Equipment, Furniture and Vehicles	46,980	9,380	-	56,360
Total Accumulated Depreciation	46,980	9,380	-	56,360
Total Governmental Type, Net	$ 51,121	$ (9,380)	$ -	$ 41,741

Early County Department of Public Safety - Capital asset activity for the year ended June 30, 2020 was as follows:

	Balance 07/01/2019	Additions	Deletions	Balance 06/30/2020
Governmental Activities:				
Capital Assets Being Depreciated:				
Building and Improvements	$ 5,976	$ -	$ 5,976	$ -
Equipment, Furniture and Vehicles	1,648,330	-	1,648,330	-
Total Capital Assets Being Depreciated	1,654,306	-	1,654,306	-
Less Accumulated Depreciation For:				
Building and Improvements	4,581	-	4,581	-
Equipment, Furniture and Vehicles	1,401,836	-	1,401,836	-
Total Accumulated Depreciation	1,406,417	-	1,406,417	-
Total Governmental Type, Net	$ 247,889	$ -	$ 247,889	$ -

NOTE 4 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

Early County, Georgia did not have any interfund receivables and payables as of June 30, 2020.

A reconciliation of transfers is as follows:

	Transfer From	Transfer To
General Fund:		
E-911 Special Revenue Fund	$ -	$ 55,688
Total General Fund	-	55,688
E-911 Special Revenue Fund:		
General Fund	55,688	-
Total E-911 Special Revenue Fund	55,688	-
Totals	$ 55,688	$ 55,688

Transfers to and from other funds were for operating expenditures.

NOTE 5 - SHORT-TERM DEBT

There was no short-term debt for Early County, Georgia for the fiscal year ended June 30, 2020.

NOTE 6 - LONG-TERM OBLIGATIONS

PRIMARY GOVERNMENT

Governmental Activities:

The following is a summary of the notes payable for Early County, Georgia for the fiscal year ended June 30, 2020:

Notes Payable:	Payable at July 1, 2019	Additions	Deletions	Payable at June 30, 2020	Portion Due Within OneYear
(1) BB&T Governmental Finance for Motor grader, Due in monthly installments of $2,774.24 each through September, 2023 at 3.51% interest, (Original Amount $ 152,500.)	$ 131,289	$ -	$ 29,161	$ 102,128	$ 30,198
(2) BB&T Governmental Finance for Motor grader, Due in monthly installments of $2,720.34 each through November, 2023 at 3.51% interest, (Original Amount $ 149,500.)	133,378	-	28,417	104,961	29,430
(3) BB&T Governmental Finance for Compack Track Loader and Freightliner, Due in monthly installments of $3,482.75 each through April, 2024 at 3.31% interest, (Original Amount $ 192,345.)	186,432	-	36,167	150,265	37,383
Total Notes Payable	$ 451,099	$ -	$ 93,745	$ 357,354	$ 97,011

The annual requirements to amortize the notes payable obligations as of June 30, 2020 are as follows:

	Notes Payable		
	Principal	Interest	Totals
6/30/2021	97,011	10,717	107,728
6/30/2022	100,391	7,337	107,728
6/30/2023	103,889	3,839	107,728
6/30/2024	56,063	689	56,752
Totals	$ 357,354	$ 22,582	$ 379,936

The following is a summary of the bonds payable for Early County, Georgia for the fiscal year ended June 30, 2020:

Bonds Payable:	Payable at July 1, 2019	Additions	Deletions	Payable at June 30, 2020	Portion Due Within OneYear
(1) TSPLOST Bond Due in four yearly installments at 1.75% interest, (Original Amount $ 2,420,000.)	$ -	$ 2,420,000	$ -	$ 2,420,000	$ 585,000
Total Notes Payable	$ -	$ 2,420,000	$ -	$ 2,420,000	$ 585,000

The annual requirements to amortize the bonds payable obligations as of June 30, 2020 are as follows:

	Bonds Payable		
	Principal	Interest	Totals
6/30/2021	585,000	37,231	622,231
6/30/2022	600,000	26,863	626,863
6/30/2023	610,000	16,275	626,275
6/30/2024	625,000	5,469	630,469
Totals	$ 2,420,000	$ 85,838	$ 2,505,838

COMPONENT UNITS

Early County Health Department - The following is a summary of the liabilities for compensated absences for the year ended June 30, 2020:

	Payable at July 1, 2019	Additions	Deletions	Payable at June 30, 2020
Compensated Absences	$ 20,586	$ 9,458	$ -	$ 30,044
Totals	$ 20,586	$ 9,458	$ -	$ 30,044

The annual requirements to amortize the compensated absences as of June 30, 2020 are as follows:

6/30/2021	$ 3,004
Thereafter	27,040
Totals	$ 30,044

NOTE 7 - CONTRIBUTIONS TO PENSION PLAN

PRIMARY GOVERNMENT

A. DEFINED CONTRIBUTION PLAN

By authority of a resolution passed by the County Commission and state statute, the County has elected to participate in a retirement plan administered by GEBCorp. The plan is a deferred compensation (money-purchase) plan in which contributions made by an individual participant are credited to that individual participant's account.

Under the plan, the County allows employees the option of contributing up to 25% of their earnings to the plan. The County does not make any contributions to the plan.

Benefits depend upon the sum of the employee's contributions to the plan with investment earnings. Upon retirement or employment termination, employees are entitled to either a lump sum distribution of the employee and employer contributions with investment earnings or the option of receiving monthly, semi-annual or annual payments based on an amount equal to the amount of the employee contributions with investment earnings.

The County's total payroll was $ 3,213,642. and the covered payroll was $ 1,001,781 for the fiscal year ended June 30, 2019. Employee contributions to the plan amounted to $ 33,284, or 3.32% of the total covered payroll for the fiscal year ended June 30, 2020. The employer does not make any contributions to the plan. Employee and employer contribution requirements can only be amended by a resolution passed by the county commissioners or state statute. There were no current changes in plan provisions or related-party transactions.

B. Defined Benefit Plan

Plan Description and Benefits Provided

The County contributes to the Association of County Commissioners of Georgia (ACCG) Defined Benefit Plan (Plan), an agent multiple-employer public retirement system that acts as a common investment and administrative agent for participating counties in Georgia.

The specific benefit provisions of the County's plan were established by an adoption agreement executed by the County Board of Commissioners. The Plan provides for benefits upon retirement, death, disablement, and termination of employment, if certain conditions are met.

The Association of County Commissioner Defined Benefit Plan issues a publicly available financial report that includes financial statements and required supplementary information for the statewide plan. That report may be obtained by contacting the Pension Service Company at 400 Galleria Parkway, Suite 1250, Atlanta, Georgia 30339.

All full-time county employees are eligible to participate in the plan after completing three years of service. Benefits are fully vested after five years of service. Participants become eligible to retire at age 65 with 3 years of participation in the Plan. Upon eligibility to retire, participants are entitled to an annual benefit in the amount of 0.75% of average compensation up to $6,600 plus 1.25% of average compensation in excess of $6,600 plus $36.00 for each year of credited service payable as a life annuity. Compensation is averaged over a five-year period prior to retirement or termination. Early retirement is possible upon reaching the age of 55, with 30 years of service, or 10 years on a reduced basis.

Funding Policy

County employees are not required to contribute to the Plan. The County contributes the entire cost of Plan. The County is required to contribute an actuarially determined amount annually to the Plan's trust. The contribution amount is determined using actuarial methods and assumptions approved by the ACCG Plan trustees and must satisfy the minimum contribution requirement contained in the State of Georgia statutes.

Plan membership at June 30, 2020 was as follows:

Active plan participants	30
Retirees, beneficiaries and disables currently receiving benefits	31
Terminated plan participants entitled to but not yet receiving benefits	40
Total number of plan participants	101

Actuarial Assumptions

The total pension liability as of June 30, 2020 was determined by an actuarial valuation as of January 1, 2020 using the following actuarial assumptions, applied to all periods included in the measurement:

Net Investment Rate of Return	7.00%
Projected Salary Increases	4.00%
Cost of Living Adjustments	N/A
Date of Experience Study	February, 2019

Mortality rates were based on the RP-2000 Combined Mortality Table. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best- estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The trustees shall rebalance the portfolio at least annually for asset allocation purposes. The guidelines for allocation are: equities shall not exceed 70% of plan assets, valued at cost. Fixed income shall be targeted at 30% of total plan assets, valued at cost. The guidelines for asset allocation are as follows:

	Target Allocation	Range
Fixed Income	30%	25%-35%
Equities:		
Large Cap	30%	25%-35%
Mid Cap	5%	2.5%-10%
Small Cap	5%	2.5%-10%
REIT	5%	2.5%-10%
International	15%	10%-20%
Multi Cap	5%	2.5%-10%
Global Allocation	5%	2.5%-10%

Discount Rate

The discount rate used to measure the total pension liability was 7.00%. The discount rate is determined through a blend of using a building blocks approach based on 20 year benchmarks (25%) and 30 year benchmarks (25%), as well as the forward looking capital market assumptions for a moderate asset allocation (50%) as determined by UBS. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The changes in the components of net pension liability for the year ended June 30, 2020 were as follows:

	Total Pension Liability (a)	Fiduciary Net Position (b)	Net Pension Liability (a)-(b)
Balance at December 31, 2018	$ 2,810,178	$ 2,401,591	$ 408,587
Changes for the year:			
Service Cost	39,213		39,213
Interest	191,587		191,587
Liability Experience (Gain)/Loss	72,471		72,471
Assumption Change	123,414		123,414
Plan Change	-		-
Employer Contributions		103,589	(103,589)
Transfer to Early DOPS Defined Benefit Plan	-	(19,762)	19,762
Net Investment Income		555,672	(555,672)
Benefit Payments	(146,427)	(146,427)	-
Asset Transfer	-	-	-
Administrative Expense		(19,363)	19,363
Other Changes		(31,410)	31,410
Net Changes	280,258	442,299	(162,041)
Balance at December 31, 2019	$ 3,090,436	$ 2,843,890	$ 246,546

The following shows measures of the net pension liability using a discount rate that is 1 percentage higher and 1 percentage point lower in order to show sensitivity of the Net Pension Liability to changes in the discount rate:

	6.00%	**8.00%**
Total Pension Liability	$ 3,424,996	$ 2,806,468
Fiduciary Net Position	2,843,890	2,843,890
Net Pension Liability	$ 581,106	$ (37,422)

Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The numbers shown below are based on a December 31, 2019 measurement date which would make them applicable to the fiscal year beginning July 1, 2019 and ending June 30, 2020.

PENSION EXPENSE
For the Measurement Period Ended December 31, 2019

Service Cost	$ 39,213
Interest on TPL	191,587
Amortization of:	
Liability Experience (Gain)/Loss	(136,488)
Change in assumption	100,379
Asset (Gain)/Loss	(18,474)
Employee Contributions	-
Projected earnings on plan investments	(162,550)
Administration Expense	19,363
Other Change in FNP	17,503
Total Pension Expense	$ 50,533

SUMMARY OF NET DEFERRED OUTFLOWS AND INFLOWS
For the Measurement Period Ended December 31, 2019

	Net Deferred Outflows	Net Deferred Inflows
Net difference between projected and actual earnings on pension plan investements	$ 199,892	$ (395,025)
Differences between expected and actual experience in the measurement of the total pension liability	36,236	(17,246)
Changes of assumptions or other inputs	65,549	-
Total	$ 301,677	$ (412,271)

The projected recognition of deferred outflow/inflows is as follows:

Year Ended December 31,	
2020	$ 32,361
2021	(56,469)
2022	(10,643)
2023	(75,843)

C. Defined Benefit Plan- Sheriff's Office

Plan Description and Benefits Provided

The County contributes to a second Association of County Commissioners of Georgia (ACCG) Defined Benefit Plan (Plan), an agent multiple-employer public retirement system that acts as a common investment and administrative agent for participating counties in Georgia, for the Sheriff's Office employees. The Association of County Commissioner Defined Benefit Plan issues a publicly available financial report that includes financial statements and required supplementary information for the statewide plan. That report may be obtained by contacting the Pension Service Company at 400 Galleria Parkway, Suite 1250, Atlanta, Georgia 30339.

All full-time department employees are eligible to participate in the plan after completing three years of service. Benefits are fully vested after five years of service. Participants become eligible to retire at age 65 with 3 years of participation in the Plan. Upon eligibility to retire, participants are entitled to an annual benefit in the amount of 0.75% of average compensation up to $6,600 plus 1.25% of average compensation in excess of $6,600 plus $36.00 for each year of credited service payable as a life annuity. Service is limited to 35 years. Compensation is averaged over a five-year period prior to retirement or termination. The plan also provides benefits in the event of death or disability. These benefit provisions were established by an adoption agreement executed by the Department.

Funding Policy

Department employees are not required to contribute to the Plan. The Department contributes the entire cost of Plan. The Department is required to contribute an actuarially determined amount annually to the Plan's trust. The contribution amount is determined using actuarial methods and assumptions approved by the ACCG Plan trustees and must satisfy the minimum contribution requirement contained in the State of Georgia statutes.

Plan membership at June 30, 2020 was as follows:

Active plan participants	35	
Retirees, beneficiaries and disables currently receiving benefits	16	
Terminated plan participants entitled to but not yet receiving benefits	29	
Total number of plan participants		80

Actuarial Assumptions

The total pension liability as of June 30, 2020 was determined by an actuarial valuation as of January 1, 2019 using the following actuarial assumptions, applied to all periods included in the measurement:

Net Investment Rate of Return	7.00%
Projected Salary Increases	4.50%
Cost of Living Adjustments	N/A
Date of Experience Study	February, 2019

Mortality rates were based on the RP-2000 Combined Mortality Table. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The trustees shall rebalance the portfolio at least annually for asset allocation purposes. The guidelines for allocation are: equities shall not exceed 70% of plan assets, valued at cost. Fixed income shall be targeted at 30% of total plan assets, valued at cost. The guidelines for asset allocation are as follows:

	Target Allocation	Range
Fixed Income	30%	25%-35%
Equities:		
Large Cap	30%	25%-35%
Mid Cap	5%	2.5%-10%
Small Cap	5%	2.5%-10%
REIT	5%	2.5%-10%
International	15%	10%-20%
Multi Cap	5%	2.5%-10%
Global Allocation	5%	2.5%-10%

Discount Rate

The discount rate used to measure the total pension liability was 7.00%. The discount rate is determined through a blend of using a building blocks approach based on 20 year benchmarks (25%) and 30 year benchmarks (25%), as well as the forward looking capital market assumptions for a moderate asset allocation (50%) as determined by UBS. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The changes in the components of net pension liability for the year ended June 30, 2020 were as follows:

	Total Pension Liability (a)	Fiduciary Net Position (b)	Net Pension Liability (a)-(b)
Balance at December 31, 2018	$ 4,965,000	$ 3,158,829	$ 1,806,171
Changes for the year:			
Service Cost	91,132		91,132
Interest	343,876		343,876
Liability Experience (Gain)/Loss	(261,610)		(261,610)
Assumption Change	226,450		226,450
Plan Change	-		-
Employer Contributions		232,755	(232,755)
Transfer from Early County Defined Benefit Plan	-	19,762	(19,762)
Net Investment Income		582,571	(582,571)
Benefit Payments	(104,961)	(104,961)	-
Asset Transfer	-	-	-
Administrative Expense		(22,187)	22,187
Other Changes		(54,524)	54,524
Net Changes	294,887	653,416	(358,529)
Balance at December 31, 2019	$ 5,259,887	$ 3,812,245	$ 1,447,642

The following shows measures of the net pension liability using a discount rate that is 1 percentage higher and 1 percentage point lower in order to show sensitivity of the Net Pension Liability to changes in the discount rate:

	6.00%	8.00%
Total Pension Liability	$ 6,141,407	$ 4,548,733
Fiduciary Net Position	3,812,245	3,812,245
Net Pension Liability	$ 2,329,162	$ 736,488

Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The numbers shown below are based on a December 31, 2019 measurement date which would make them applicable to the fiscal year beginning July 1, 2019 and ending June 30, 2020.

PENSION EXPENSE
For the Measurement Period Ended December 31, 2019

Service Cost	$ 91,132
Interest on TPL	343,876
Amortization of:	
Liability Experience (Gain)/Loss	128,660
Change in assumption	189,721
Asset (Gain)/Loss	2,198
Employee Contributions	-
Projected earnings on plan investments	(215,981)
Administration Expense	22,187
Other Change in FNP	40,000
Total Pension Expense	$ 601,793

SUMMARY OF NET DEFERRED OUTFLOWS AND INFLOWS
For the Measurement Period Ended December 31, 2019

	Net Deferred Outflows	Net Deferred Inflows
Net difference between projected and actual earnings on pension plan investements	$ 230,954	$ (358,831)
Differences between expected and actual experience in the measurement of the total pension liability	561,511	(201,725)
Changes of assumptions or other inputs	591,325	-
Total	$ 1,383,790	$ (560,556)

D. COST SHARING, MULTIPLE EMPLOYER DEFINED BENEFIT PENSION PLANS

Public safety personnel and certain elected county officials participate in various cost sharing, multiple employer defined benefit pension plans as defined in Governmental Accounting Standards Board (GASB) Statements No. 67 and 68. These plans include the Peace Officers' Annuity and Benefit Fund, Sheriff's Retirement Fund, Superior Court Clerks' Retirement Fund, Judges of the Probate Courts Retirement Fund, and the Magistrate Judges Retirement Fund. The county has omitted all disclosures and pension expense amounts for these plans as they are immaterial to the government's financial statements.

COMPONENT UNITS

A - Early County Health Department

Plan Description

The Employees' Retirement System (ERS) was established by the Georgia General Assembly during the 1949 Legislative Session for the purpose of providing retirement allowances for employees of the State of Georgia and its political subdivisions. It is a cost-sharing, multiple-employer defined benefit pension plan as defined in Governmental Accounting Standards Board (GASB) Statement No. 67, *Financial Reporting for Pension Plans.* ERS is directed by the Board of Trustees. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. ERS issues a publicly available financial report that can be obtained at www.ers.ga.gov.

Benefits Provided

The ERS Plan supports three benefit tiers: Old Plan, New Plan, and Georgia State Employees' Pension and Savings Plan (GSEPS). Employees under the old plan started membership prior to July 1, 1982 and are subject to plan provisions in effect prior to July 1, 1982. Members hired on or after July 1, 1982 but prior to January 1, 2009 are new plan members subject to modified plan provisions. Effective January 1, 2009, new state employees and rehired state employees who did not retain membership rights under the Old or New Plans are members of GSEPS. ERS members hired prior to January 1, 2009 also have the option to irrevocably change their membership to GSEPS.

Under the old plan, the new plan, and GSEPS, a member may retire and receive normal retirement benefits after completion of 10 years of creditable service and attainment of age 60 or 30 years of creditable service regardless of age. Additionally, there are some provisions allowing for early retirement after 25 years of creditable service for members under age 60.

Retirement benefits paid to members are based upon the monthly average for the member's highest 24 consecutive calendar months, multiplied by the number of years of creditable service, multiplied by the applicable benefit factor. Annually, post-retirement cos-of-living adjustments may also be made to members' benefits provided the members were hired prior to July 1, 2009. The normal retirement pension is payable monthly for life; however, options are available for distribution of the member's monthly pension, at reduced rates, to a designated beneficiary upon the member's death. Death and disability benefits are also available through ERS.

Contributions

Member contributions under the old plan are 4% of annual compensation, up to $ 4,200, plus 6% of annual compensation in excess of $ 4,200. Under the old plan, the state pays member contributions in excess of 1.25% of annual compensation. Under the old plan, these state contributions are included in the members' accounts for refund purposes and are used in the

computation of the members' earnable compensation for the purpose of computing retirement benefits. Member contributions under the new plan and GSEPS are 1.25% of annual compensation. The Health Department's contractually required contribution rate, actuarially determined annually, for the year ended June 30, 2020 was 24.66% of annual covered payroll for old and new plan members and 21.64% for GSEPS members.

The employees of the Early County Health Department are covered by the Employees' Retirement System of the State of Georgia. Total retirement contributions for the year ended June 30, 2020 were $71,442 based on qualifying salaries of $ 286,280.

GASB 68

The following schedules reflect GASB Statement No. 68 reporting information**:**

Contributions made during the measurement period (fiscal Year ended June 30, 2019):	$ 56,576

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Employer's proportionate share of net pension liability	373,781
Employer's proportion of net pension liability	0.009058%
Increase/(decrease) from proportion measured as June 30, 2018	0.001407%
Employer's recognized pension expense	45,791

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual Experience	12,448	-
Changes of assumptions	6,579	-
Net difference between projected and actual earnings in pension plan investments	-	11,635
Changes in proportion and differences between employer contributions and proportionate share of contributions	33,631	30,744
Employer contributions subsequent to the measurement date	71,442	-
Total	124,100	42,379

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2021	$ 7,889
2022	3,140
2023	(2,292)
2024	1,542
2025	0
Thereafter	0

Actuarial Assumptions

The total pension liability as of June 30, 2019 was determined by an actuarial valuation as of June 30, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Salary increases	3.25% - 7.00%, including inflation
Investment Rate of Return	7.30%, net of pension plan investment expenses, including inflation

Post-retirement mortality rates were based on the RP-2000 Combined Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB and set forward two years for both males and females for service retirements and dependent beneficiaries. The RP-2000 Disability Mortality Table with future mortality improvement projected to 2025 with Society of Actuaries' projection scale BB and set back seven years for males and set forward three years for females was used for death after disability retirement. There is a margin for future mortality improvement in the tables used by the System. Based on the results of the most recent experience study adopted by the Board on December 17, 2015, the numbers of expected future deaths are 9-12% less than the actual number of deaths that occurred during the study period for service retirements and beneficiaries and for disability retirements. Rates of mortality in active service were based on the RP-2000 Employee Mortality Table projected to 2025 with projection scale BB.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2009 - June 30, 2014.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the asset allocation percentage and by adding expected inflation.

Discount Rate

The discount rate used to measure the total pension liability was 7.30 percent. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and nonemployer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Employer's proportionate share of the net pension liability to changes in the discount rate:

	1% Decrease (6.3%)	Current discount rate (7.3%)	1% Increase (8.3%)
Employer's proportionate share Of the net pension liability	$ 531,177	$ 373,781	$ 239,603

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Employees' Retirement Systems of Georgia Financial Report which is publicly available at www.ersga.com.

NOTE 8 - OPEB LIABILITIES, OPEB EXPENSES, AND DEFERRED OUTFLOWS OF RESOURCES AND DEFERRED INFLOWS OF RESOURCES RELATED TO OPEB

COMPONENT UNITS

Early County Health Department

A - Group Term Life Insurance

At June 30, 2020 the Early County health Department reported a liability (asset) of $ (18,640) for its proportionate share of the OPEB liability (asset). The net OPEB liability (asset) was measured as of June 30, 2019. The total OPEB liability (asset) used to calculate the net OPEB liability (asset) was based on an actuarial valuation as of June 30, 2018. An expected total OPEB liability (asset) as of June 30, 2019 was determined using standard roll-forward techniques. The Early County Health Department's proportion of the net OPEB liability (asset) was based on actual member salaries reported to the SEAD-OPEB plan during the fiscal year ended June 30, 2019. At June 30, 2019, the Early County Health Department's proportion was 0.006592%, which was a decrease of (0.002227)% from its proportion measured as of June 30, 2018.

For the year ended June 30, 2020, the Early County Health Department's recognized OPEB expense of $1,946. At June 30, 2020, the Early County Health Department reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Contributions made during the measurement period (fiscal Year ended June 30, 2019):	$ 0

Other Post-Employment Benefits (OPEB) Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs:

Employer's proportionate share of net OPEB liability	(18,640)
Employer's proportion of net OPEB liability	0.006592%
Increase/(decrease) from proportion measured as June 30, 2018	(0.002227%)
Employer's recognized OPEB expense	1,946

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual Experience	95	-
Changes of assumptions	377	-
Net difference between projected and actual earnings on OPEB investments	-	1,713
Changes in proportion and differences between employer contributions and proportionate share of contributions	4,707	-
Employer contributions subsequent to the measurement date	-	-
Total	5,179	1,713

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2021	$ 3,276
2022	269
2023	(162)
2024	83
2025	0
Thereafter	0

Actuarial Assumptions

The total OPEB liability as of June 30, 2019 was determined by an actuarial valuation as of June 30, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Salary increases	Includes inflation
ERS	3.25-7.00%
GJRS	4.50%
LRS	N/A
Investment Rate of Return	7.30%, net of OPEB plan investment expenses, including inflation

Postretirement mortality rates were based on the RP-2000 Combined Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB and set forward 2 years for both males and females for service retirements and dependent beneficiaries. There is a margin for future mortality improvement in the tales used by the plan.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2009 - June 30, 2014.

The long-term expected rate of return on OPEB plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return

(expected nominal returns, net of plan investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the asset allocation percentage and by adding expected inflation.

Discount Rate

The discount rate used to measure the total OPEB liability was 7.30 percent. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and State of Georgia contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the Employer's proportionate share of the net OPEB liability to changes in the discount rate:

	1% Decrease (6.3%)	Current discount rate (7.3%)	1% Increase (8.3%)
Employer's proportionate share Of the net OPEB liability (asset)	$(10,315)	$(18,640)	$(25,481)

OPEB Plan Fiduciary Net Position

Detailed information about the OPEB plan's fiduciary net position is available in the separately issued Employees' Retirement Systems of Georgia Financial Report which is publically available at www.ers.ga.gov/financials.

B - State Health Benefits Plan

At June 30, 2020 the Early County health Department reported a liability of $ 105,686 for its proportionate share of the OPEB liability (asset). The net OPEB liability (asset) was measured as of June 30, 2019. The total OPEB liability (asset) used to calculate the net OPEB liability (asset) was based on an actuarial valuation as of June 30, 2017. An expected total OPEB liability (asset) as of June 30, 2019 was determined using standard roll-forward techniques. The Early County Health Department's proportion of the net OPEB liability (asset) was based on actual member salaries reported to the SEAD-OPEB plan during the fiscal year ended June 30, 2019. At June 30, 2019, the Early County Health Department's proportion was 0.008514%, which was a an increase (decrease) of 0.001360% from its proportion measured as of June 30, 2018.

For the year ended June 30, 2020, the Early County Health Department's recognized OPEB expense of $30,384. At June 30, 2020, the Early County Health Department reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Contributions made during the measurement period (fiscal Year ended June 30, 2019):	$ 45,522

Other Post-Employment Benefits (OPEB) Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs:

Employer's proportionate share of net OPEB liability	105,686
Employer's proportion of net OPEB liability	0.008514%
Increase/(decrease) from proportion measured as June 30, 2018	0.001360%
Employer's recognized OPEB expense	(30,384)

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual Experience	-	36,645
Changes of assumptions	-	98,643
Net difference between projected and actual earnings on OPEB investments	7,127	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	71,933	72,107
Employer contributions subsequent to the measurement date	14,492	-
Total	93,552	207,395

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2021	$ (43,973)
2022	(55,883)
2023	(26,275)
2024	(2,204)
2025	0
Thereafter	0

Actuarial Assumptions

Costs were determined using the Projected Unit Credit Actuarial Cost Method. The annual service cost is the present value of the portion of the projected benefit attributable to participation service during the upcoming year, and the actuarial accrued liability (AAL) is equal to the present value of the portion of the projected benefit attributable top service before the valuation date. Service from hire date through the date of full retirement was used in allocating costs.

Discount Rate

The discount rate used to measure the total OPEB liability was 7.30 percent. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and State of Georgia contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore,

the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the Early County Health Department's share of the collective net OPEB liability to changes in the discount rate:

	1% Decrease (6.30%)	Current discount rate (7.30%)	1% Increase (8.30%)
Employer's proportionate share Of the net OPEB liability (asset)	$130,840	$105,686	$84,303

Sensitivity of the Early County Health Department's share of the collective net OPEB liability to changes in the healthcare cost trend rate:

	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
Employer's proportionate share Of the net OPEB liability (asset)	$81,214	$105,686	$134,730

NOTE 9 - CHANGES IN RESTRICTIONS OF FUND BALANCE

The nature, purpose, and changes in amounts reported as restricted fund balances are as follows:

PRIMARY GOVERNMENT

Fund	Purpose	Balance 7/1/2019	Increase (Decrease)	Balance 6/30/2020
Special Revenue Funds:				
E-911 Fund	Restricted for E-911 Purposes	$ 253,977	$ (67,356)	$ 186,621
Law Library	Restricted for Law Library Purposes	67,214	6,588	73,802
Capital Projects Fund:				
2012 Special Purpose Sales Tax	Restricted for Special Purpose Sales Tax Projects	16,940	8,492	25,432
2018 Special Purpose Sales Tax	Restricted for Special Purpose Sales Tax Projects	739,212	(163,203)	576,009
Transportation Special Purpose Sales Tax	Restricted for Special Purpose Sales Tax Projects	663,113	2,652,351	3,315,464
Totals		$ 1,740,456	$ 2,436,872	$ 4,177,328

COMPONENT UNITS

Fund	Purpose	Balance 7/1/2019	Increase (Decrease)	Balance 6/30/2020
Development Authority of Early County	Restricted for Development Authority Purposes	$ 1,049,689	$ 25,577	$ 1,075,266
Hospital Authority of Early County	Restricted for Health and Welfare Purposes	3,984	26,126	30,110
Early County Board of Health	Restricted for Health and Welfare Purposes	295,009	62,208	357,217
Early County Department of Public Safety	Restricted for Public Safety Purposes	385,466	(385,466)	-
Totals		$ 1,734,148	$ (271,555)	$ 1,462,593

NOTE 10 - BUDGETARY DATA AND BUDGETARY CONTROL

1. Prior to the start of the new fiscal year, the Chairman submits to the Commission a proposed operating budget. The operating budget includes proposed expenditures and the means of financing them.
2. The Commission holds a public hearing on the budget, giving notice thereof at least ten days in advance by publication in the official organ of Early County.
3. The budget is then revised and adopted or amended by the Commission.
4. The budget so adopted may be revised during the year only by formal action of the Commission in a regular meeting and no increase shall be made therein without provision also being made for financing same.
5. Formal budgetary integration has not been employed. The budget for the General Fund and Special Revenue Funds is adopted on a basis consistent with generally accepted accounting principles (GAAP).
6. Budgeted amounts are as originally adopted, or as amended by the Commission.

Each fund's appropriated budget is prepared on a detailed line item basis. Revenues are budgeted by sources. Expenditures are budgeted by department and class as follows: personal services, other services and charges, supplies, capital outlay, transfers, and debt service. The legal level of control is by department. Expenditures may not exceed appropriations at this level. Budget revisions at this level are subject to final review by the County Commission. Within these control levels, management may transfer appropriations without commission approval.

NOTE 11 - ENCUMBRANCES

Encumbrances represent commitments related to unperformed contracts for goods and services. Encumbrance accounting - under which purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation - is not utilized by the County. Encumbrance accounting is normally an extension of formal budgetary integration. The County has not reserved any fund balances for encumbrances of financial resources.

NOTE 12 - EXCESS OF EXPENDITURES OVER APPROPRIATIONS

For the year ended June 30, 2020, expenditures exceeded appropriations in the following areas. The over expenditures were funded by available fund balance.

Department	Budget	Actual	Excess
General Fund:			
General Government	$ 2,908,521	$ 3,128,017	$ (219,496)
Public Works	2,447,171	3,075,907	(628,736)
Special Revenue Funds:			
Law Library	-	1,874	(1,874)

NOTE 13 - INDIGENT CARE CONTRACT

At the end of each calendar year, Early County pays the Hospital Authority for the care of its indigent citizens. That payment is then paid from the Hospital Authority to the lessee of the hospital. For the fiscal year ended June 30, 2020, the County paid $ 708,000 to the Hospital Authority.

NOTE 14 - LITIGATION

In the opinion of the Commissioners and legal counsel, the County is not involved in any pending or threatened litigation deemed to be material and probable. The County's attorney has advised of two instances that could result in litigation at a future date. At this time, none of those instances can be deemed estimable and probable.

NOTE 16 - RISK MANAGEMENT

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The County has joined together with other counties in the state as part of the Georgia Interlocal Risk Management Agency Property and Liability Insurance Fund and the Georgia Municipal Association Group Self-Insurance Workers Compensation Fund, a public entity risk pool currently operating as a common risk management and insurance program for member local governments.

Pursuant to provisions of the Official Code of Georgia Annotated, Early County became a member of the ACCG Interlocal Risk Management Agency. The agency established and administers one or more group self-insurance funds and a risk management service to prevent or lessen the incidence and severity of casualty and property losses occurring in the operation of government. The agency is to defend and protect in accordance with the member government contract and related coverage descriptions any member of the agency against liability or loss.

Early County, Georgia must participate at all times in at least one fund which is established by the agency. Other responsibilities of the County are as follows:

(1) To pay all contributions, assessments or other sums due the agency at such times and in such amounts as shall be established by the agency.
(2) To select a person to serve as a member representative.
(3) To allow the agency and its agents reasonable access to all facilities of the County and all records, including but not limited to financial records, which relate to the purposes of the agency.
(4) To allow attorneys appointed by the agency to represent the County in investigation, settlement discussions and all levels of litigation arising out of any claim made against the County within the scope of loss protection furnished by the fund established by the agency.
(5) To assist and cooperate in the defense and settlement of claims against the County.
(6) To furnish full cooperation to the agency's attorneys, claims adjusters, service company, and any agent, employee, officer or independent contractor of the agency relating to the purposes of the agency.
(7) To follow all loss reduction and prevention procedures established by the agency.
(8) To furnish to the agency such budget, operating and underwriting information as may be requested.
(9) To report as promptly as possible, and in accordance with any coverage descriptions issued, all incidents which could result in the agency or any fund established by the agency being required to pay claim for loss or injuries to County property or injuries to persons or property when such loss or injury is within the scope of the protection of a fund or funds in which the County participates.

Early County, Georgia retains the first $ 5,000 of each risk of loss in the form of a deductible. The County files all claims with agency and the agency bills the County for any loss up to the $ 5,000 deductible.

Pursuant to provisions of the Official Code of Georgia Annotated, Early County, Georgia became a member of the ACCG-GSIWCF (a Workers' Compensation Self Insurance Fund). The liability of the fund to the employees of any employer (Early County, Georgia) is specifically limited to such obligations as are imposed by the applicable state laws against the employer for workers' compensation and/or employers' liability.

As part of this risk pool, the County is obligated to pay all contributions and assessments prescribed by the pool, to cooperate with the pool's agents and attorneys, to follow loss reduction procedures established by the fund, and to report as promptly as possible, and in accordance with any coverage descriptions issued, all incidents which could result in the fund being required to pay any claim of loss. The County is also to allow the pool's agents and attorneys to represent the County in investigation, settlement discussions and all levels of litigation arising out of any claim made against the County within the scope of loss protection furnished by the fund.

The fund is to defend, in the name of and on behalf of the members, any suits or other proceedings which may at any time be instituted against them on account of injuries or death within the preview of the Workers' Compensation Law of Georgia, or on the basis of employer's liability, including suits or other proceedings alleging such injuries and demanding of compensation therefor, although such suits, other proceedings, allegations or demands be wholly groundless, false, or fraudulent. The fund is to pay all costs taxed against members in any legal proceeding defended by the members, all interest accruing after entry of judgement, and all expenses incurred for investigation, negotiation, or defense.

Settled claims in the past three years have not exceeded the coverage.

NOTE 22 - SUBSEQUENT EVENTS

There are no subsequent events which would materially affect the financial statements and require disclosure.

REQUIRED SUPPLEMENTARY INFORMATION

EARLY COUNTY, GEORGIA
DEFINED BENEFIT PENSION TRUSTS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE COUNTY'S NET PENSION LIABILITY
JUNE 30, 2020

	2019	2018	2017	2016
Total pension liability:				
Service cost	39,213	40,591	46,375	44,879
Interest	196,712	216,522	202,978	216,471
Liability experience (gain)/loss	72,471	(362,168)	(5,494)	(305,501)
Assumption change	-	80,662	5,494	79,265
Benefit payments	(151,552)	(151,933)	(125,085)	(118,318)
Net change in total pension liability	**156,844**	**(176,326)**	**124,268**	**(83,204)**
Total pension liability, beginning	**2,810,178**	**2,986,504**	**2,862,236**	**2,945,440**
Total pension liability, ending (a)	**2,967,022**	**2,810,178**	**2,986,504**	**2,862,236**
Plan fiduciary net position:				
Contributions - employer	103,589	-	-	-
Contributions - employee	-	88,234	151,290	148,526
Transfer to Early County DOPS Defined Benefit Plan	(19,762)	(18,469)	-	-
Net investment income	555,672	(127,364)	404,714	165,936
Benefit payments	(146,427)	(146,618)	(125,085)	(118,318)
Administrative expense	(19,363)	(8,434)	(7,091)	(9,911)
Other	(31,410)	(39,570)	(46,891)	(262,114)
Net change in fiduciary net position	**442,299**	**(252,221)**	**376,937**	**(75,881)**
Plan fiduciary net position, beginning	**2,401,591**	**2,653,812**	**2,276,875**	**2,352,756**
Plan fiduciary net position, ending (b)	**2,843,890**	**2,401,591**	**2,653,812**	**2,276,875**
Net pension liability, ending (a) - (b)	**123,132**	**408,587**	**332,692**	**585,361**
Plan's fiduciary net position as a percentage of the total pension liability	**95.8%**	**85.5%**	**88.9%**	**79.5%**
Covered employee payroll	**813,288**	**806,273**	**901,284**	**771,748**
Net pension liability as a percentage of covered employee payroll	**15.1%**	**50.7%**	**270.9%**	**131.8%**

Changes since prior valuation

There have been no substantive changes since the last actuarial valuation.

EARLY COUNTY, GEORGIA
DEFINED BENEFIT PENSION TRUSTS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF COUNTY CONTRIBUTIONS
JUNE 30, 2020

Year Ended 12/31	Annual Required Contribution	Percentage Contributed
2009	$ 110,606	111.6%
2010	96,464	104.1%
2011	116,703	103.0%
2012	129,442	100.0%
2013	167,862	93.5%
2014	136,026	100.0%
2015	134,547	100.0%
2016	148,526	100.0%
2017	151,290	100.0%
2018	79,324	111.2%
2019	-	0.0%
2020	-	0.0%

Notes to Schedule:

Changes since prior valuation

There have been no substantive changes since the last actuarial valuation.

Valuation Date	12/31/2019
Actuarial cost method	Entry age normal
Remaining amortization period	4-9.9
Asset valuation method	5-year smoothed market value
Inflation rate	0.0%
Salary increases	2.5% - 5.5%
Long-term expected rate of return	7.00%
Retirement age	55-65
Mortality	RP-2000 projected with Scale AA

EARLY COUNTY, GEORGIA
DEFINED BENEFIT PENSION TRUSTS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF EMPLOYER CONTRIBUTIONS AND SCHEDULE OF FUNDING PROGRESS
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
EARLY COUNTY SHERIFF'S OFFICE
JUNE 30, 2020

SCHEDULE OF EMPLOYER CONTRIBUTIONS

Year Ended 12/31	Annual Required Contribution	Percentage Contributed
2010	$ 132,930	102.3%
2011	143,539	106.8%
2012	133,343	100.8%
2013	141,830	101.5%
2014	120,919	103.4%
2015	150,181	109.3%
2016	176,400	120.1%
2017	184,541	55.0%
2018	221,618	107.4%
2019	220,188	105.7%

SCHEDULE OF FUNDING PROGRESS

Measurement Date	(1) Total Pension Liability	(2) Fiduciary Net Position	(3) Net Pension Liability (1) - (2)	(4) Funded Ratio (2)/(1)	(5) Annual Covered Payroll prior year	(6) Net Pension Liability as a Percentage of Covered Payroll (3)/(5)
December 31, 2014	$ 2,125,665	$ 2,151,197	$ (25,532)	101.2%	$ 1,297,096	(2.0%)
December 31, 2015	2,636,694	2,242,607	394,087	85.1%	1,578,810	25.0%
December 31, 2016	3,389,609	2,738,898	650,711	80.8%	1,551,979	41.9%
December 31, 2017	3,642,519	3,149,719	492,800	86.5%	1,498,127	32.9%
December 31, 2018	4,965,000	3,158,829	1,806,171	63.6%	1,677,119	107.7%
December 31, 2019	5,259,887	3,812,245	1,447,642	72.5%	1,324,744	109.3%

Notes to Schedule:

Changes since prior valuation

There have been no substantive changes since the last actuarial valuation.

Valuation Date	12/31/19
Actuarial cost method	Entry age normal
Asset valuation method	5-year smoothed market value
Inflation rate	0.00%
Salary increases	4.50%
Long-term expected rate of return	7.00%
Retirement age	55-65
Mortality	RP-2000 projected with Scale AA

EARLY COUNTY, GEORGIA
DEFINED BENEFIT PENSION TRUSTS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
EARLY COUNTY HEALTH DEPARTMENT - COMPONENT UNIT
JUNE 30, 2020

	2020	2019	2018	2017
Employer's proportion of the net pension liability	0.007651%	0.010967%	0.010466%	0.010622%
Employer's proportionate share of the net pension liability	$ 314,535	$ 445,407	$ 495,086	$ 430,339
Employer's covered-employee payroll during the measurement period	$ 254,960	$ 224,277	$ 283,209	$ 256,420
Employer's proportionate share of the net pension liability as a percentage of its covered-employee payroll	123.37%	198.60%	174.81%	167.83%
Plan fiduciary net position as a percentage of the total pension liability	76.68%	71.92%	72.34%	76.20%

* Note: Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.

Notes to Schedule of Contributions

Changes of assumptions: On December 17, 2015 the Board adopted recommended changes to the economic and demographic assumptions utilized by the System Primary among the changes were the updates to rates of mortality, retirement, disability, withdrawal, and salary increses.

Methods and assumptions used in calculations of actuarially determined contributions: The actuarially determined contribution rates in the schedule of contributions are calculated as of June 30, three years prior to the end of the fiscal year in which contributions are reported. The following actuarial methods and assumptions were used to determined the contractually required contributions for the year ended June 30, 2020 reported in that schedule:

Valuation Date	June 30, 2017
Methods and assumptions used to determine contribution rates:	
Actuarial Cost Method:	Entry age
Amortization Method	Level dollar, closed
Remaining Amortization Period	25.0 years
Asset Valuation Method	Five year smoothed market
Actuarial Assumptions:	
Inflation Rate	2.75%
Projected Salary Increases	3.25% - 7.00%
Investment Rate of Return	7.50%, net of pension plan investment expense, including inflation

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
REVENUES				
Taxes	$ 7,582,500	$ 7,582,500	$ 6,792,099	$ (790,401)
Licenses and Permits	11,250	11,250	11,250	-
Fines and Forfeitures	61,000	61,000	44,088	(16,912)
Charges for Services	529,850	529,850	527,870	(1,980)
State Government	830,574	830,574	1,207,996	377,422
Federal Government	32,500	32,500	5,000	(27,500)
Miscellaneous	1,242,629	1,242,629	572,261	(670,368)
Total Revenues	**10,290,303**	**10,290,303**	**9,160,564**	**(1,129,739)**
EXPENDITURES				
General Government	2,873,916	2,908,521	3,128,017	(219,496)
Court System	549,210	559,690	532,753	26,937
Public Safety	2,622,968	2,476,455	2,383,658	92,797
Public Works	2,372,872	2,447,171	3,075,907	(628,736)
Health and Welfare	911,445	911,445	882,971	28,474
Culture and Recreation	261,000	288,129	277,092	11,037
Housing and Development	255,061	255,061	222,742	32,319
Total Expenditures	**9,846,472**	**9,846,472**	**10,503,140**	**(656,668)**
Excess (Deficiency) of Revenues Over Expenditures	**443,831**	**443,831**	**(1,342,576)**	**(1,786,407)**
OTHER FINANCING SOURCES (USES)				
Sales of Capital Assets	47,500	47,500	41,751	(5,749)
Transfers Out to E-911 Special Revenue Fund	(90,573)	(90,573)	(55,688)	34,885
Net Other Financing Sources (Uses)	**(43,073)**	**(43,073)**	**(13,937)**	**29,136**
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	**400,758**	**400,758**	**(1,356,513)**	**(1,757,271)**
FUND BALANCE - BEGINNING	**5,542,435**	**5,542,435**	**5,542,435**	**-**
FUND BALANCE - ENDING	**$ 5,943,193**	**$ 5,943,193**	**$ 4,185,922**	**$ (1,757,271)**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF REVENUES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
TAXES				
Ad Valorem Taxes and Commissions	$ 5,642,500	$ 5,642,500	$ 4,922,819	$ (719,681)
TAVT Tax	500,000	500,000	452,051	(47,949)
1% Local Option Sales Tax	725,000	725,000	723,556	(1,444)
Insurance Premium Tax	360,000	360,000	354,940	(5,060)
Beer Tax	40,000	40,000	42,053	2,053
Railroad Equipment Tax	45,000	45,000	41,070	(3,930)
Intangible Recording Tax	55,000	55,000	43,460	(11,540)
Excise Tax	200,000	200,000	200,147	147
Real Estate Transfer Tax	15,000	15,000	12,003	(2,997)
Total Taxes	**7,582,500**	**7,582,500**	**6,792,099**	**(790,401)**
LICENSES AND PERMITS				
Alcohol Beverage Licenses	7,250	7,250	7,250	-
Business Licenses	4,000	4,000	4,000	-
Total Licenses and Permits	**11,250**	**11,250**	**11,250**	**-**
FINES AND FORFEITURES				
Drug Abuse Fines	11,000	11,000	5,359	(5,641)
Jail Construction Fines	40,000	40,000	38,729	(1,271)
Other Fines and Forfeitures	10,000	10,000	-	(10,000)
Total Fines and Forfeitures	**61,000**	**61,000**	**44,088**	**(16,912)**
CHARGES FOR SERVICES				
Aviation Fuel	40,000	40,000	31,750	(8,250)
Airport Hangar Fees	10,000	10,000	8,240	(1,760)
Solar Power Funds	5,000	5,000	6,950	1,950
Clerk of Superior Court Fees	177,350	177,350	181,967	4,617
Probate/Magistrate Court Fees	65,000	65,000	60,117	(4,883)
Probation Supervision Fees	8,000	8,000	7,792	(208)
Code Enforcement Fees	14,000	14,000	8,495	(5,505)
Juvenile Services	500	500	374	(126)
Solid Waste Tipping Fees	110,000	110,000	97,050	(12,950)
Emergency Management Fees	100,000	100,000	125,135	25,135
Total Charges for Services	**$ 529,850**	**$ 529,850**	**$ 527,870**	**$ (1,980)**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF REVENUES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
STATE GOVERNMENT				
Department of Transportation - LMIG	$ 615,000	$ 615,000	$ 633,166	$ 18,166
Department of Transportation - Airport	-	-	574,830	574,830
Sheriff Office Grant	215,574	215,574	-	(215,574)
Total State Government	**830,574**	**830,574**	**1,207,996**	**377,422**
FEDERAL GOVERNMENT				
Emergency Management Performance Grant	32,500	32,500	5,000	(27,500)
Total Federal Government	**32,500**	**32,500**	**5,000**	**(27,500)**
MISCELLANEOUS				
Interest Income	33,250	33,250	28,314	(4,936)
Rent	7,000	7,000	5,015	(1,985)
Public safety	-	-	318,960	318,960
Other	1,202,379	1,202,379	219,972	(982,407)
Total Miscellaneous	**1,242,629**	**1,242,629**	**572,261**	**(670,368)**
Grand Total Revenues	**$ 10,290,303**	**$ 10,290,303**	**$ 9,160,564**	**$ (1,129,739)**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
GENERAL GOVERNMENT				
Board of Commissioners:				
Salaries	$ 19,510	$ 19,510	$ 19,703	$ (193)
Payroll Taxes	1,493	1,493	1,463	30
Other Operating	9,425	16,241	16,078	163
Total Board of Commissioners	**30,428**	**37,244**	**37,244**	**-**
County Administration:				
Salaries	169,988	171,335	177,177	(5,842)
Payroll Taxes	13,004	13,004	10,868	2,136
Other Operating	14,644	17,174	14,264	2,910
Total County Administration	**197,636**	**201,513**	**202,309**	**(796)**
Board of Elections:				
Salaries	73,649	73,649	85,411	(11,762)
Payroll Taxes	5,041	5,041	5,375	(334)
Other Operating	35,176	35,176	13,955	21,221
Total Board of Elections	**113,866**	**113,866**	**104,741**	**9,125**
Other Administrative:				
Legal and Professional	60,000	60,000	60,925	(925)
Employee Insurance	732,272	732,272	733,979	(1,707)
Employee Retirement	325,000	336,344	336,344	-
Insurance	185,000	185,000	198,862	(13,862)
Contingency	306,179	306,179	(26,863)	333,042
Other Operating	129,150	129,150	114,225	14,925
Total Other Administrative	**1,737,601**	**1,748,945**	**1,417,472**	**331,473**
Tax Commissioner:				
Salaries	122,694	122,694	117,232	5,462
Payroll Taxes	9,386	9,386	8,069	1,317
Other Operating	45,957	45,957	49,402	(3,445)
Total Tax Commissioner	**178,037**	**178,037**	**174,703**	**3,334**
Tax Assessor:				
Salaries	121,049	121,049	119,723	1,326
Payroll Taxes	8,786	8,786	8,625	161
Other Operating	84,805	84,805	72,567	12,238
Total Tax Assessor	**$ 214,640**	**$ 214,640**	**$ 200,915**	**$ 13,725**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
GENERAL GOVERNMENT, (continued)				
Public Buildings:				
Salaries	$ 98,333	$ 98,333	$ 83,606	$ 14,727
Payroll Taxes	7,522	7,522	6,020	1,502
Other Operating	295,853	308,421	901,007	(592,586)
Total Public Buildings	**401,708**	**414,276**	**990,633**	**(576,357)**
Total General Government	**2,873,916**	**2,908,521**	**3,128,017**	**(219,496)**
COURT SYSTEM				
Superior Court and Court Administration:				
Public Defender	65,000	65,000	62,965	2,035
Other Operating	30,200	40,680	42,850	(2,170)
Total Superior Court and Court Administration	**95,200**	**105,680**	**105,815**	**(135)**
Clerk of Superior Court:				
Salaries	137,230	137,230	135,500	1,730
Payroll Taxes and Insurance	10,406	10,406	9,533	873
Other Operating	17,899	17,899	16,390	1,509
Total Clerk of Superior Court	**165,535**	**165,535**	**161,423**	**4,112**
District Attorney and State Court:				
Salaries	56,000	56,000	54,171	1,829
Payroll Taxes	2,841	2,841	1,478	1,363
Other Operating	26,800	26,800	19,994	6,806
Total District Attorney and State Court	**85,641**	**85,641**	**75,643**	**9,998**
Probate/Magistrate Court:				
Salaries	147,862	147,862	142,686	5,176
Payroll Taxes and Insurance	11,281	11,281	10,539	742
Other Operating	20,291	20,291	15,072	5,219
Total Probate/Magistrate Court	**179,434**	**179,434**	**168,297**	**11,137**
Juvenile Court:				
Other Operating	23,400	23,400	21,575	1,825
Total Juvenile Court	**23,400**	**23,400**	**21,575**	**1,825**
Total Court System	**$ 549,210**	**$ 559,690**	**$ 532,753**	**$ 26,937**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
PUBLIC SAFETY				
Sheriff's Department:				
Salaries	$ 1,489,200	$ 1,414,901	$ 1,447,199	$ (32,298)
Payroll Taxes	113,924	113,924	103,923	10,001
Other Operating	496,148	423,934	352,910	71,024
Total Sheriff	**2,099,272**	**1,952,759**	**1,904,032**	**48,727**
Rural Fire Administration:				
Other Operating	262,370	262,370	244,676	17,694
Total Rural Fire Administration	**262,370**	**262,370**	**244,676**	**17,694**
Coroner:				
Salaries	20,000	20,000	18,230	1,770
Payroll Taxes	800	800	894	(94)
Total Coroner	**20,800**	**20,800**	**19,124**	**1,676**
Emergency Management:				
Salaries	123,605	123,605	129,709	(6,104)
Payroll Taxes	9,456	9,456	9,707	(251)
Other Operating	107,465	107,465	76,410	31,055
Total Emergency Management	**240,526**	**240,526**	**215,826**	**24,700**
Total Public Safety	**2,622,968**	**2,476,455**	**2,383,658**	**92,797**
Public Works				
Roads and Bridges:				
Salaries	490,861	490,861	501,921	(11,060)
Payroll Taxes	37,551	37,551	35,211	2,340
Road Resurfacing	789,000	789,000	1,529,215	(740,215)
Other Operating	566,570	566,570	476,678	89,892
Total Roads and Bridges	**1,883,982**	**1,883,982**	**2,543,025**	**(659,043)**
Solid Waste Collection:				
Salaries	92,073	92,073	91,296	777
Payroll Taxes	7,044	7,044	6,609	435
Solid Waste Management	305,358	379,657	379,657	-
Other Operating	84,415	84,415	55,320	29,095
Total Solid Waste Collection	**488,890**	**563,189**	**532,882**	**30,307**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
HEALTH AND WELFARE				
Health Centers:				
Mental Health Program	$ 55,000	$ 55,000	$ 26,567	$ 28,433
Public Health Program	143,445	143,445	143,404	41
Total Health Centers	**198,445**	**198,445**	**169,971**	**28,474**
Indigent Medical Care:				
Hospital	708,000	708,000	708,000	-
Total Indigent Medial Care	**708,000**	**708,000**	**708,000**	**-**
General Assistance:				
Pataula Center for Children	5,000	5,000	5,000	-
Total General Assistance	**5,000**	**5,000**	**5,000**	**-**
Total Health and Welfare	**911,445**	**911,445**	**882,971**	**28,474**
CULTURE AND RECREATION				
Recreation Program	117,500	117,500	129,391	(11,891)
Other Operating	108,500	135,629	112,701	22,928
Library	35,000	35,000	35,000	-
Total Culture and Recreation	**261,000**	**288,129**	**277,092**	**11,037**
HOUSING AND DEVELOPMENT				
Extension Service:				
Salaries	67,443	67,443	57,657	9,786
Payroll Taxes and Retirement	19,137	19,137	16,170	2,967
Other Operating	21,590	21,590	15,734	5,856
Total Extension Service	**$ 108,170**	**$ 108,170**	**$ 89,561**	**$ 18,609**

EARLY COUNTY, GEORGIA
GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Budgeted Amounts			Variance Favorable
	Original	Final	Actual	(Unfavorable)
HOUSING AND DEVELOPMENT, (continued)				
Planning and Zoning:				
Salaries	$ 3,060	$ 3,060	$ 2,095	$ 965
Payroll Taxes	234	234	160	74
Other Operating	600	600	689	(89)
Total Planning and Zoning	**3,894**	**3,894**	**2,944**	**950**
Code Enforcement:				
Salaries	36,316	36,316	35,518	798
Payroll Taxes	2,778	2,778	2,495	283
Other Operating	8,813	8,813	6,213	2,600
Total Code Enforcement	**47,907**	**47,907**	**44,226**	**3,681**
Other:				
Soil Conservation	11,070	11,070	19,175	(8,105)
Georgia Forestry Commission	18,236	18,236	18,236	-
Economic Development	50,000	50,000	32,825	17,175
Regional Commission	5,784	5,784	5,775	9
Museum	10,000	10,000	10,000	-
Total Other	**95,090**	**95,090**	**86,011**	**9,079**
Total Housing and Development	**255,061**	**255,061**	**222,742**	**32,319**
Grand Total Expenditures	**$ 9,846,472**	**$ 9,846,472**	**$ 10,503,140**	**$ (656,668)**

NON-MAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Early County Law Library - This fund is used for the collection of an additional fee on court costs to be expensed for the purpose of establishing and maintaining the codification of county ordinances and other law library materials.

E-911 Fund - This fund is used for the collection of fees for the Enhanced Emergency Telephone Number 911 service and expended for its operating expenses.

Capital Project Funds

Capital Project Funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

SPLOST 2012 - This fund is used for the collection of special purpose local option sales tax to be used on capital purchases for the county.

EARLY COUNTY, GEORGIA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2020

	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUND 2012 SPLOST	TOTAL ALL NON-MAJOR GOVERNMENTAL FUNDS
ASSETS			
Cash	$ 289,083	$ 25,432	$ 314,515
Accounts Receivable	17,466	-	17,466
Total Assets	**306,549**	**25,432**	**331,981**
LIABILITIES AND FUND BALANCES			
Accounts Payable	46,126	-	46,126
Total Liabilities	**46,126**	**-**	**46,126**
Fund Balances:			
Restricted for Law Library Purposes	73,802	-	73,802
Restricted for E-911 Puposes	186,621	-	186,621
Restricted for Special Purpose Sales Tax Purposes	-	25,432	25,432
Total Fund Balances	**260,423**	**25,432**	**285,855**
Total Liabilities and Fund Balances	**$ 306,549**	**$ 25,432**	**$ 331,981**

EARLY COUNTY, GEORGIA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
NONMAJOR GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUND 2012 SPLOST	TOTAL ALL NON-MAJOR GOVERNMENTAL FUNDS
REVENUES			
Fines and Forfeitures	$ 8,462	$ -	$ 8,462
Charges for Services	488,507	-	488,507
Miscellaneous	1,677	145	1,822
Total Revenues	**498,646**	**145**	**498,791**
EXPENDITURES			
Court System	1,874	-	1,874
Public Safety	613,228	-	613,228
Total Expenditures	**615,102**	**-**	**615,102**
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	**(116,456)**	**145**	**(116,311)**
OTHER FINANCING SOURCES (USES)			
Transfer In from General Fund	55,688	8,347	64,035
Net Other Financing Sources (Uses)	**55,688**	**8,347**	**64,035**
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**(60,768)**	**8,492**	**(52,276)**
FUND BALANCE - BEGINNING	**321,191**	**16,940**	**338,131**
FUND BALANCE - ENDING	**$ 260,423**	**$ 25,432**	**$ 285,855**

EARLY COUNTY, GEORGIA
COMBINING BALANCE SHEET
NON-MAJOR SPECIAL REVNUE FUNDS
JUNE 30, 2020

	E-911 Fund	Law Library Fund	Totals 2020
ASSETS			
Cash	$ 215,861	$ 73,222	$ 289,083
Accounts Receivable	16,886	580	17,466
Total Assets	**232,747**	**73,802**	**306,549**
LIABILITIES AND FUND BALANCES			
Accounts Payable	46,126	-	46,126
Total Liabilities	**46,126**	**-**	**46,126**
Fund Balances:			
Restricted for E-911 Purposes	186,621	-	186,621
Restricted for Law Library Purposes	-	73,802	73,802
Total Fund Balances	**186,621**	**73,802**	**260,423**
Total Liabilities and Fund Balances	**$ 232,747**	**$ 73,802**	**$ 306,549**

EARLY COUNTY, GEORGIA
SPECIAL REVENUE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	E-911 Fund	Law Library Fund	Totals 2020
REVENUES			
Fines and Forfeitures	$ -	$ 8,462	$ 8,462
Charges for Services	488,507	-	488,507
Miscellaneous	1,677	-	1,677
Total Revenues	**490,184**	**8,462**	**498,646**
EXPENDITURES			
Court System	-	1,874	1,874
Public Safety	613,228	-	613,228
Total Expenditures	**613,228**	**1,874**	**615,102**
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	**(123,044)**	**6,588**	**(116,456)**
OTHER FINANCING SOURCES (USES)			
Transfer In from General Fund	55,688	-	55,688
Net Other Financing Sources (Uses)	**55,688**	**-**	**55,688**
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**(67,356)**	**6,588**	**(60,768)**
FUND BALANCE - BEGINNING	**253,977**	**67,214**	**321,191**
FUND BALANCE - ENDING	**$ 186,621**	**$ 73,802**	**$ 260,423**

EARLY COUNTY, GEORGIA
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -BUDGET AND ACTUAL - GENERAL FUND AND MAJOR SPECIAL REVENUE FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	E-911 Special Revenue Fund			
	Budgeted Amounts			
	Original	Final	Actual	Variance
REVENUES				
Charges for Services	$ 490,400	$ 490,400	$ 488,507	$ (1,893)
Miscellaneous	2,000	2,000	1,677	(323)
Total Revenues	**492,400**	**492,400**	**490,184**	**(2,216)**
EXPENDITURES				
Public Safety	669,045	669,045	613,228	(55,817)
Total Expenditures	**669,045**	**669,045**	**613,228**	**(55,817)**
Excess (Deficiency) of Revenues Over Expenditures	**(176,645)**	**(176,645)**	**(123,044)**	**53,601**
OTHER FINANCING SOURCES (USES)				
Transfers In	82,720	82,720	55,688	(27,032)
Net Other Financing Sources (Uses)	**82,720**	**82,720**	**55,688**	**(27,032)**
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	**(93,925)**	**(93,925)**	**(67,356)**	**26,569**
FUND BALANCE-BEGINNING	**253,977**	**253,977**	**253,977**	**-**
FUND BALANCE-ENDING	**$ 160,052**	**$ 160,052**	**$ 186,621**	**$ 26,569**

EARLY COUNTY, GEORGIA
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -BUDGET AND ACTUAL - GENERAL FUND AND MAJOR SPECIAL REVENUE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Law Library Special Revenue Fund			
	Budgeted Amounts			
	Original	Final	Actual	Variance
REVENUES				
Charges for Services	$ -	$ -	$ 8,462	$ 8,462
Total Revenues	**-**	**-**	**8,462**	**8,462**
EXPENDITURES				
Court System	-	-	1,874	1,874
Total Expenditures	**-**	**-**	**1,874**	**1,874**
Excess (Deficiency) of Revenues Over Expenditures	**-**	**-**	**6,588**	**6,588**
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	**-**	**-**	**6,588**	**6,588**
FUND BALANCE-BEGINNING	**67,214**	**67,214**	**67,214**	**-**
FUND BALANCE-ENDING	**$ 67,214**	**$ 67,214**	**$ 73,802**	**$ 6,588**

STATE REPORTING REQUIREMENTS

EARLY COUNTY, GEORGIA
FOR THE FISCAL YEAR ENDED JUNE 30, 2020
SCHEDULE OF PROJECTS CONSTRUCTED
WITH 2012 SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS

	Projects	Original Estimated Cost	Expenditures Prior Years	Expenditures Current Year	Expenditures Total	Estimated Percentage of Completion
1.	Road construction	$ 2,339,304	$ 512,391	$ -	$ 512,391	21.9%
2.	Machinery and equipment	1,652,000	1,944,610	-	1,944,610	117.7%
3.	Rural fire capital outlay	552,500	608,914	-	608,914	110.2%
4.	Recreation complex	205,200	205,201	-	205,201	100.0%
5.	Library capital outlay	200,000	175,213	-	175,213	87.6%
6.	Public safety capital outlay	750,000	1,211,033	-	1,211,033	161.5%
7.	Administration capital outlay	27,123	1,016,150	-	1,016,150	3746.5%
8.	Agricultural extension capital outlay	28,000	27,848	-	27,848	99.5%
9.	Airport capital outlay	33,873	220,442	-	220,442	650.8%
10.	Distributions to the cities:					
	a. Blakely	2,700,000	2,451,545	-	2,451,545	90.8%
	b. Jakin	165,000	148,543	-	148,543	90.0%
	c. Arlington	247,000	223,908	-	223,908	90.7%
	d. Damascus	100,000	91,708	-	91,708	91.7%
Grand Total Projects		**$ 9,000,000**	**$ 8,837,506**	**$ -**	**$ 8,837,506**	**98.2%**
	RECONCILING ITEMS					
1.	Debt Service of General Obligation Debt	-	525,899	-	525,899	100.0%
	Grand Totals	**$ 9,000,000**	**$ 9,363,405**	**$ -**	**$ 9,363,405**	**104.0%**

* There have been no changes in original estimated costs.

EARLY COUNTY, GEORGIA
FOR THE FISCAL YEAR ENDED JUNE 30, 2020
SCHEDULE OF PROJECTS CONSTRUCTED
WITH 2018 SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS

	Projects	Original Estimated Cost	Expenditures Prior Years	Expenditures Current Year	Expenditures Total	Estimated Percentage of Completion
1.	Capital outlay projects for county buildings	$ 1,304,000	$ -	$ 160,683	$ 160,683	12.3%
2.	Capital outlay projects for roads, streets, and bridges	1,304,000	191,378	579,649	771,027	59.1%
3.	Capital outlay projects for public safety	1,304,000	-	67,781	67,781	5.2%
4.	Capital outlay projects for telecommunication infrastructure	1,304,000	19,908	47,280	67,188	5.2%
5.	Capital outlay projects for rural fire facilities	1,304,000	25,000	68,098	93,098	7.1%
6.	Distributions to the cities:					
	a. Blakely	3,001,000	543,965	407,916	951,881	31.7%
	b. Jakin	92,000	16,676	12,505	29,181	31.7%
	c. Arlington	237,000	42,958	32,215	75,173	31.7%
	d. Damascus	150,000	27,189	20,389	47,578	31.7%
Grand Totals		**$ 10,000,000**	**$ 867,074**	**$ 1,396,516**	**$ 2,263,590**	**22.6%**
	RECONCILING ITEMS					
1.	Debt Service of General Obligation Debt	-	326,820	107,728	434,548	100.0%
2.	Transfers	-	-	8,347	8,347	100.0%
		$ 10,000,000	**$ 1,193,894**	**$ 1,512,591**	**$ 2,706,485**	**27.1%**

* There have been no changes in original estimated costs.

EARLY COUNTY, GEORGIA
FOR THE FISCAL YEAR ENDED JUNE 30, 2020
SCHEDULE OF PROJECTS CONSTRUCTED
WITH TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS

	Projects	Original Estimated Cost	Expenditures Prior Years	Expenditures Current Year	Expenditures Total	Estimated Percentage of Completion
1.	Capital outlay projects for roads, streets, and bridges	$ 3,586,000	$ 5,346	$ 506,790	$ 512,136	14.3%
2.	Distributions to the cities:					
	a. Blakely	1,650,550	257,523	384,034	641,557	38.9%
	b. Jakin	50,600	7,895	11,773	19,668	38.9%
	c. Arlington	130,350	20,337	30,329	50,666	38.9%
	d. Damascus	82,500	12,872	19,195	32,067	38.9%
Grand Totals		**$ 5,500,000**	**$ 303,973**	**$ 952,121**	**$ 1,256,094**	**22.8%**
	RECONCILING ITEMS					
1.	Debt Service of General Obligation Debt	-	-	28,822	28,822	100.0%
		$ 5,500,000	**$ 303,973**	**$ 980,943**	**$ 1,284,916**	**23.4%**

* There have been no changes in original estimated costs.

AGENCY FUNDS

Agency funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments and/or other funds.

EARLY COUNTY, GEORGIA
FIDUCIARY FUNDS - AGENCY FUNDS
COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
JUNE 30, 2020

	Tax Commissioner	Probate Court	Clerk of Superior Court	Magistrate Court	Sheriff	Totals
ASSETS						
Cash in Bank	$ 1,313,552	$ 10,070	$ 37,871	$ 10,913	$ 427,295	$ 1,799,701
Total Assets	**1,313,552**	**10,070**	**37,871**	**10,913**	**427,295**	**1,799,701**
LIABILITIES						
Funds Held for Others	1,313,552	10,070	37,871	10,913	427,295	1,799,701
Total Liabilities	**$ 1,313,552**	**$ 10,070**	**$ 37,871**	**$ 10,913**	**$ 427,295**	**$ 1,799,701**

EARLY COUNTY, GEORGIA
FIDUCIARY FUNDS - AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Balance July 1, 2019	Additions	Deductions	Balance June 30, 2020
Tax Commissioner				
ASSETS				
Cash	$ 311,514	$ 14,660,885	$ 13,658,847	$ 1,313,552
Total Assets	311,514	14,660,885	13,658,847	1,313,552
LIABILITIES				
Funds Held for Others	311,514	14,660,885	13,658,847	1,313,552
Total Liabilities	311,514	14,660,885	13,658,847	1,313,552
Probate Court				
ASSETS				
Cash	3,934	80,638	74,502	10,070
Total Assets	3,934	80,638	74,502	10,070
LIABILITIES				
Funds Held for Others	3,934	80,638	74,502	10,070
Total Liabilities	3,934	80,638	74,502	10,070
Clerk of Superior Court				
ASSETS				
Cash	57,735	358,154	378,018	37,871
Total Assets	57,735	358,154	378,018	37,871
LIABILITIES				
Funds Held for Others	57,735	358,154	378,018	37,871
Total Liabilities	57,735	358,154	378,018	37,871
Magistrate Court				
ASSETS				
Cash	1,416	149,574	140,077	10,913
Total Assets	1,416	149,574	140,077	10,913
LIABILITIES				
Funds Held for Others	1,416	149,574	140,077	10,913
Total Liabilities	$ 1,416	$ 149,574	$ 140,077	$ 10,913
Sheriff				
ASSETS				
Cash	-	595,300	168,005	427,295
Total Assets	-	595,300	168,005	427,295
LIABILITIES				
Funds Held for Others	-	595,300	168,005	427,295
Total Liabilities	$ -	$ 595,300	$ 168,005	$ 427,295

GOVERNMENT AUDITING STANDARDS REPORT

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of County Commissioners
Early County, Georgia
Blakely, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Early County, Georgia, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Early County, Georgia's basic financial statements, and have issued our report thereon dated December 21, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Early County, Georgia's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Early County, Georgia's internal control. Accordingly, we do not express an opinion on the effectiveness of Early County, Georgia's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described below, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies below to be material weaknesses.

Item: 2020-1

Finding: Inadequate separation of duties in the Government Funds

Cause: The County does not employee enough staff to segregate the various functions.

Effect: This could result in misappropriation of assets.

Planned Corrective Action Plan: The County Commissioners take an active role in reviewing the monthly financials as well as other checks and balances.

Response by Responsible Officials: The County Commissioners are aware of this issue, but it is not economically feasible to correct.

Response by Auditor: We did not audit the auditee's response and, accordingly, express no opinion on it.

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MEMBERS:
AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS / GEORGIA SOCIETY OF CERTIFIED PUBLIC ACCOUNTANTS

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described below to be significant deficiencies.

Item: 2020-2

Finding: Expenditures exceeded budgets in various departments and the Law Library.

Cause: The County amended the budget for the General Fund, but audit entries caused some departments to go over the budget. Special Revenue Fund budgets were not amended.

Effect: Expenditures exceeded budget in several departments and in one Special Revenue Funds.

Planned Corrective Action Plan: The County Commissioners will amend the budgets and try to allow for audit entries.

Response by Responsible Officials: The County Commissioners are aware of this issue, and will attempt to correct the problem.

Response by Auditor: We did not audit the auditee's response and, accordingly, express no opinion on it.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Early County, Georgia's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Burke, Worsham & Harrell, LLC

Burke, Worsham & Harrell, LLC

Donalsonville, Georgia
December 21, 2020