

Bulloch County Board of Education
Statesboro, Georgia

Annual Financial Report
Fiscal Year Ending June 30, 2011
(Including Independent Auditor's Reports)



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BULLOCH COUNTY BOARD OF EDUCATION

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FINANCIAL

DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Russell W. Hinton
STATE AUDITOR
(404) 656-2174

March 20, 2012

Honorable Nathan Deal, Governor
Members of the General Assembly
Members of the State Board of Education
and
Superintendent and Members of the
Bulloch County Board of Education

INDEPENDENT AUDITOR'S COMBINED REPORT ON BASIC FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION - SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Ladies and Gentlemen:

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information (Exhibits A through H) of the Bulloch County Board of Education, as of and for the year ended June 30, 2011, which collectively comprise the Board's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Bulloch County Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to previously present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Bulloch County Board of Education, as of June 30, 2011, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

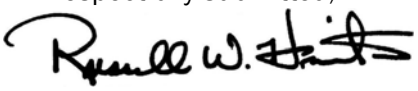
In accordance with *Government Auditing Standards*, we have also issued our report dated March 20, 2012, on our consideration of the Bulloch County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's Discussion and Analysis and the Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual, as presented on pages i through viii and page 25 respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Bulloch County Board of Education's financial statements as a whole. The accompanying supplementary information consists of Schedules 2 through 5, which includes the Schedule of Expenditures of Federal Awards as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* are presented for purposes of additional analysis and are not a required part of the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

A copy of this report has been filed as a permanent record in the office of the State Auditor and made available to the press of the State, as provided for by Official Code of Georgia Annotated section 50-6-24.

Respectfully submitted,



Russell W. Hinton, CPA, CGFM
State Auditor

RWH:as
2011ARL-11

BULLOCH COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

INTRODUCTION

Our discussion and analysis of the Bulloch County School District's financial performance provides an overview of the School District's financial activities for the fiscal year ended June 30, 2011. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

FINANCIAL HIGHLIGHTS

Key financial highlights for fiscal year 2011 are as follows:

- On the District-wide financial statements, the assets of the School District exceeded liabilities by $135.4 million. Of this amount, $24 million is unrestricted and is available for spending at the School District's discretion.

- The School District had $92.8 million in expenses relating to governmental activities; only $59.4 million of these expenses are offset by program specific charges for services, grants and contributions. General revenues (primarily property and sales taxes) of $41.9 million and fund balance were adequate to provide for these programs.

- As stated above, general revenues accounted for $41.9 million, or 41.3%, of all revenues totaling $101.4 million. Program specific revenues in the form of charges for services, grants and contributions accounted for the rest.

OVERVIEW OF THE FINANCIAL STATEMENTS

This report consists of several parts including management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two levels of statements that present different views of the School District. These include the *District-wide* and *fund financial statements*.

The District-wide financial statements include the *Statement of Net Assets* and *Statement of Activities*. These statements provide information about the activities of the School District presenting both *short-term* and *long-term* information about the School District's overall financial status.

The fund financial statements focus on individual parts of the School District, reporting the School District's operation in more detail. The *Governmental Funds* statements disclose how basic services are financed in the short-term as well as what remains for future spending. The *Fiduciary Funds* statement provides information about the financial relationships in which the School District acts solely as a trustee or agent for the benefit of others. The fund financial statements reflect the School District's most significant funds. In the case of the Bulloch County School District, the General Fund, District-wide Capital Projects Funds, and Debt Service Funds are the most significant funds.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements. Additionally, other supplementary information (not required) is also presented that further supplements understanding of the financial statements.

District-wide Statements

The District-wide financial statements are basically a consolidation of all of the District's operating funds into one column called *governmental activities*. In reviewing the District-wide financial statements, a reader might ask the question about whether the District is in a better financial position than last year? The Statement of Net Assets and the Statement of Activities provides the basis for answering this question. These financial statements include all District's *assets* and *liabilities* and uses the *accrual basis of accounting* similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's *net assets* and any changes in those assets. The change in net assets is important because it tells the reader that, for the School District as a whole, the *financial position* of the School District has improved or diminished. The causes of this change may be the results of many factors, including those not under the School District's control, such as the property tax base, facility conditions, required educational programs and other factors.

The Statement of Net Assets and the Statement of Activities reflects the School District's governmental activities.

Fund Financial Statements

The School District uses many funds to account for a multitude of financial transactions during the fiscal year. However, the fund financial statements presented in this report provide detail information about only the School District's significant or major funds.

Governmental Funds

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using the *modified accrual method of accounting* which measures cash and all other *financial assets* that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The differences between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds are reconciled within the financial statements.

Fiduciary Funds

The School District is the trustee, or *fiduciary*, for assets that belong to others, such as school clubs and organizations within the principals' accounts. The School District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The School District excludes these activities from the District-wide financial statements because it cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT AS A WHOLE

Table 1, Statement of Net Assets, provides the perspective of the School District as whole. Table 2 shows the Changes in Net Assets for the year.

Table 1
Net Assets

	Governmental Activities		
	Fiscal Year 2011	Fiscal Year 2010	Net Change
ASSETS			
Cash and Cash Equivalents	$ 41,494,865	$ 40,062,063	$ 1,432,802
Investments	29,148	1,678,834	-1,649,686
Accounts Receivable, Net			
Taxes	2,724,148	2,828,486	-104,338
State Government	5,560,353	4,558,828	1,001,525
Federal Government	2,004,089	1,651,329	352,760
Local	5,100	5,250	-150
Other		45,116	-45,116
Inventories	268,295	313,137	-44,842
Deferred Charges	799,307	711,882	87,425
Capital Assets, Non-Depreciable	48,824,216	75,766,587	-26,942,371
Capital Assets, Depreciable			
(Net of Accumulated Depreciation)	120,485,584	83,964,086	36,521,498
Total Assets	$ 222,195,105	$ 211,585,598	$ 10,609,507
LIABILITIES			
Salaries and Benefits Payable	$ 8,281,585	$ 9,186,810	$ -905,225
Interest Payable	596,666		596,666
Contracts Payable	1,033,511	597,002	436,509
Retainages Payable	1,946,105	2,732,295	-786,190
Long-Term Liabilities			
Due Within One Year	11,320,709	10,965,709	355,000
Due in More Than One Year	63,596,125	61,211,834	2,384,291
Total Liabilities	$ 86,774,701	$ 84,693,650	$ 2,081,051
NET ASSETS			
Invested in Capital Assets, Net of			
Related Debt	$ 101,992,543	$ 97,449,636	$ 4,542,907
Restricted for			
Continuation of Federal Programs	2,009,253	1,548,741	460,512
Debt Service	3,760,837	6,604,126	-2,843,289
Capital Projects	3,610,337	3,564,035	46,302
Unrestricted	24,047,434	17,725,410	6,322,024
Total Net Assets	$ 135,420,404	$ 126,891,948	$ 8,528,456
Total Liabilities and Net Assets	$ 222,195,105	$ 211,585,598	$ 10,609,507

	Governmental Activities		
	Fiscal Year 2011	Fiscal Year 2010	Net Change
Revenues			
Program Revenues:			
Charges for Services and Sales	$ 2,459,860	$ 2,451,589	$ 8,271
Operating Grants and Contributions	54,937,796	53,537,948	1,399,848
Capital Grants and Contributions	2,028,305	947,728	1,080,577
Total Program Revenues	$ 59,425,961	$ 56,937,265	$ 2,488,696
General Revenues:			
Taxes			
Property Taxes			
For Maintenance and Operations	$ 17,028,313	$ 16,609,149	$ 419,164
For Debt Services	1,255,364	1,386,483	-131,119
Railroad Cars	9,519		9,519
Intangible Recording Tax	307,599	245,284	62,315
Sales Taxes			
Special Purpose Local Option Sales Tax			
For Maintenance and Operations	9,842,060	9,343,069	498,991
For Debt Services	9,838,987	9,372,538	466,449
Grants and Contributions not			
Restricted to Specific Programs	2,506,159	2,084,293	421,866
Investment Earnings	160,815	461,184	-300,369
Miscellaneous	999,905	641,281	358,624
Special Items			
Loss on Demolition of Buildings	-3,582,781		-3,582,781
Total General Revenues	$ 38,365,941	$ 40,143,281	$ -1,777,341
Total Revenues	$ 97,791,902	$ 97,080,546	$ 711,355
Program Expenses:			
Instruction	$ 54,708,877	$ 54,584,361	$ 124,516
Support Services			
Pupil Services	3,541,564	4,127,460	-585,896
Improvement of Instructional Services	1,489,914	1,406,723	83,191
Educational Media Services	1,415,223	1,409,667	5,556
General Administration	527,567	594,844	-67,277
School Administration	4,914,435	4,928,225	-13,790
Business Administration	750,042	926,139	-176,097
Maintenance and Operation of Plant	6,242,073	5,732,548	509,525
Student Transportation Services	5,856,232	4,341,161	1,515,071
Central Support Services	1,099,379	1,099,982	-603
Other Support Services	801,879	710,034	91,845
Operations of Non-Instructional Services			
Food Services	4,684,356	4,597,187	87,169
Interest on Short-Term and Long-Term Debt	3,231,904	2,403,835	828,069
Total Expenses	$ 89,263,445	$ 86,862,166	$ 2,401,279
Increase (Decrease) in Net Assets	$ 8,528,457	$ 10,218,380	$ -1,689,924

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting these services. Table 3 shows, for governmental activities, the total cost of services and the net cost of services. It identifies the cost of these services supported by tax revenue and unrestricted State entitlements

Table 3
Governmental Activities

	Total Cost of Services Fiscal Year 2011	Net Cost of Services Fiscal Year 2011
Instruction	$ 54,708,877	$ 12,690,574
Support Services:		
Pupil Services	3,541,564	2,659,399
Improvement of Instructional Services	1,489,914	971,823
Educational Media Services	1,415,223	173,149
General Administration	527,567	-1,120,731
School Administration	4,914,435	2,319,917
Business Administration	750,042	519,016
Maintenance and Operation of Plant	6,242,073	3,462,542
Student Transportation Services	5,856,232	3,991,873
Central Support Services	1,099,379	1,094,940
Other Support Services	801,879	160,926
Operations of Non-Instructional Services:		
Food Services	4,684,356	-317,848
Interest on Short-Term and Long-Term Debt	3,231,904	3,231,904
Total Expenses	$ 89,263,445	$ 29,837,484

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS

The School District's governmental funds are accounted for using the modified accrual basis of accounting. The governmental funds had total revenues and other financing sources of $115.1 million and total expenditures and other financing uses of $112.9 million. The excess of revenues over expenditures was mainly due to a General Fund operating surplus.

General Fund Budgeting Highlights

The School District's budget is prepared according to Georgia Law. The most significant budgeted fund is the General Fund, which includes local, state and Federal funds collected and disbursed for the purpose of operating the school system.

The School District's budget is based on its overall mission and incorporates site-based budgeting into the budget process to control total site budgets but provide flexibility for site management.

For the General Fund, the actual revenues of $88.6 million were over the final budgeted amount of $86.1 million by $2.5 million. This difference (actual vs. final budget) was mainly due to higher collection of state revenues than expected, resulting from conservative budgeting efforts, as well as increased QBE funding formula components.

The actual expenditures of $81.9 million were less than the final budgeted amount of $84.8 million by $2.9 million. This difference was due primarily to the efforts taken by management, particularly in personnel, to contain and reduce costs during a period of declining revenues.

General Fund revenues exceeded expenditures by $6.7 million.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

At fiscal year ended June 30, 2011, the School District had $169.3 million invested in capital assets, all in governmental activities. Table 4 reflects a summary of these balances net of accumulated depreciation. The School District has implemented a facilities plan that involves the construction and improvement of three high schools and four elementary schools, as well as necessary additions and improvements to facilities, including classroom wing additions and technology infrastructure. These capital expenditures are being funded by combined Educational Special Purpose Local Option Sales Tax (ESPLOST) revenues, General Obligation Bond proceeds, and state capital outlay funding. In September, 2005, the voters of Bulloch County approved early re-imposition of the Educational Special Purpose Local Option Sales Tax, to be collected between January 1, 2009 and December 31, 2013, to provide additional resources to complete this facilities plan. General Obligation Bonds in the amount of $44.3 million were issued against this tax in December, 2007. In March, 2009, the voters of Bulloch County approved an extension of the Educational Special Purpose Local Option Sales Tax, to be collected between January 1, 2014 and December 31, 2018, to provide additional resources to complete this facilities plan. General Obligation Bonds in the amount of $23.5 million were issued against this tax in December, 2009, and another $13.7 million were issued in October, 2010.

	Governmental Activities		
	Fiscal Year 2011	Fiscal Year 2010	Net Change
Land	$ 4,256,446	$ 4,256,446	$ 0
Construction In Progress	44,567,770	71,510,141	-26,942,371
Building and Improvements	115,022,040	78,612,871	36,409,169
Equipment	3,877,819	3,912,515	-34,696
Land Improvements	1,585,725	1,438,700	147,025
Total	$ 169,309,800	$ 159,730,673	$ 9,579,127

Debt

In September, 2005, voters approved a 1% Education Special Purpose Local Option Sales Tax (ESPLOST) in conjunction with a $44.3 million General Obligation Bond issuance, for the purpose of building new schools and improvements throughout the school system. The ESPLOST collected between January 1, 2009, and December 31, 2013, is being used to retire the bonds. In addition, in March, 2009, the voters of Bulloch County approved an extension of the ESPLOST, in conjunction with $53.9 million in General Obligation Bond issuance capacity, for the purpose of building new schools and improvements throughout the school system. The ESPLOST collected between January 1, 2014, and December 31, 2018, will be used to retire the bonds. In December, 2009, $23.5 million in General Obligation Bonds were issued against this bonding capacity and in October, 2010, another $13.7 million was issued. The remaining bonding capacity is expected to be utilized by December, 2013. Also, in January, 2005, the Bulloch County Board of Education issued $12.8 million in General Obligation Refunding Bonds to advance refund $12.3 million of outstanding General Obligation Bonds, resulting in the present value economic gain of over one-half million dollars due to interest cost reduction. At fiscal year ended June 30, 2011, the School District had $71.8 million in bonds outstanding.

Table 5
Debt at June 30

	Governmental Activities		
	Fiscal Year 2011	Fiscal Year 2010	Net Change
Bonds Payable	$ 71,775,000	$ 68,330,000	$ 3,445,000

At June 30, 2011, the School District's assigned bond rating was "AA+" as determined by *Standard and Poors*.

CURRENT ISSUES

Following is a list of currently known facts, decisions or conditions that are expected to have a significant effect on financial positions or results of operations.

- Economic Recession – The State of Georgia and Bulloch County have not been spared the effects of the economic recession. To date, beginning in fiscal year 2009, state funding for education has been reduced by a sustained amount of over $6.5 million, annually. However, temporary Federal funding, in the form of state stabilization funds, were provided through the American Recovery and Reinvestment Act (ARRA) in the amount of $1.0 million in fiscal year 2009 and $4.6 million in fiscal year 2010. In addition, temporary Federal funding in the form of Education Jobs Funds of $1.8 million was received in fiscal year 2011. No ARRA funding is expected in fiscal year 2012, or thereafter, leaving the effect of the sustained loss in state revenues, plus local funding losses from decreased sales and property tax collections, to be addressed by the School District. Due to the School District's sound fiscal practices, the General Fund Balance was accumulated to beyond the maximum amount allowed by the State of Georgia, which is 15% of the past fiscal year's operating budget. This has given the School District the flexibility of responding to the current economic crisis in a planned and methodical manner, maintaining critical services to students to ensure academic success, while implementing a five-year plan to reduce expenditures. The School District's long-term cost reduction strategy has consisted mainly

of a staffing reduction plan targeted at raising class sizes and eliminating over 100 teaching positions, as well as selected administrative positions and other operational cuts. The majority of these position reductions occurred through natural attrition through fiscal year 2011 but approximately 20 of the originally targeted positions remain, and are not likely to attrition as easily. This is due to the fact that the remaining positions are at the middle and high school levels and are program specific, meaning that the retirement or resignation of a teacher (natural attrition) cannot necessarily be translated into the elimination of a position without directly affecting program offerings, which could be critical to the mission of the school system. The School District is committed to maintaining a healthy General Fund Balance, a focus on student academic achievement and efficient and sustainable operations. Therefore, the School District's financial plan also includes the possibility of increasing revenues through property taxes. In fiscal year 2011, the School District levied a one-quarter mill property tax increase, to offset the declining value of the property tax digest and a one-quarter mill property tax increase to offset local funding diverted from the School District to the Charter Conservatory for Arts and Technology, by the State of Georgia. Currently, approximately 4.5 mills of property tax are available to be levied for operations.

- In light of on-going economic challenges and the continuing need to improve student achievement, the School District needs to develop and effectively implement a comprehensive strategic plan to guide its actions. This plan must consider program delivery in relation to stakeholder needs, while aligning resource allocation and cost structure to ensure the best opportunity for student success and utilization of taxpayer resources. In addition, the need for the School District to develop a strategic plan was reiterated by the AdvancED accreditation team in its 2011 accreditation report for the School District.

CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional financial information contact Mr. Charles Wilson, MBA, CPA, Assistant Superintendent for Business and Finance for the Bulloch County School System, 150 Williams Road, Suite A, Statesboro, Georgia 30458. You may also email your questions to Mr. Wilson at cwilson@bulloch.k12.ga.us.

BULLOCH COUNTY BOARD OF EDUCATION

BULLOCH COUNTY BOARD OF EDUCATION
STATEMENT OF NET ASSETS
JUNE 30, 2011

EXHIBIT "A"

	GOVERNMENTAL ACTIVITIES
ASSETS	
Cash and Cash Equivalents	$ 41,494,865.08
Investments	29,147.96
Accounts Receivable, Net	
Taxes	2,724,147.77
State Government	5,560,352.94
Federal Government	2,004,089.05
Local	5,100.00
Inventories	268,295.52
Deferred Charges	799,307.15
Capital Assets, Non-Depreciable	48,824,216.19
Capital Assets, Depreciable (Net of Accumulated Depreciation)	120,485,583.56
Total Assets	$ 222,195,105.22
LIABILITIES	
Salaries and Benefits Payable	$ 8,281,585.12
Interest Payable	596,666.00
Contracts Payable	1,033,511.08
Retainages Payable	1,946,105.48
Long-Term Liabilities	
Due Within One Year	11,320,708.86
Due in More Than One Year	63,596,124.94
Total Liabilities	$ 86,774,701.48
NET ASSETS	
Invested in Capital Assets, Net of Related Debt	$ 101,992,542.94
Restricted for	
Continuation of Federal Programs	2,009,252.94
Debt Service	3,760,837.29
Capital Projects	3,610,336.39
Unrestricted	24,047,434.18
Total Net Assets	$ 135,420,403.74
Total Liabilities and Net Assets	$ 222,195,105.22

The notes to the basic financial statements are an integral part of this statement.

BULLOCH COUNTY BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2011

	EXPENSES	CHARGES FOR SERVICES
GOVERNMENTAL ACTIVITIES		
Instruction	$ 54,708,877.28	$ 1,240,682.21
Support Services		
Pupil Services	3,541,564.01	
Improvement of Instructional Services	1,489,913.62	
Educational Media Services	1,415,223.42	
General Administration	527,567.32	
School Administration	4,914,434.58	
Business Administration	750,042.11	
Maintenance and Operation of Plant	6,242,072.89	
Student Transportation Services	5,856,232.31	
Central Support Services	1,099,379.05	
Other Support Services	801,878.69	
Operations of Non-Instructional Services		
Food Services	4,684,355.80	1,219,177.57
Interest on Short-Term and Long-Term Debt	3,231,904.22	
Total Governmental Activities	$ 89,263,445.30	$ 2,459,859.78
General Revenues		
Taxes		
Property Taxes		
For Maintenance and Operations		
For Debt Services		
Railroad Cars		
Sales Taxes		
Special Purpose Local Option Sales Tax		
For Debt Services		
Local Option Sales Tax		
Other Sales Tax		
Grants and Contributions not Restricted to Specific Programs		
Investment Earnings		
Miscellaneous		
Special Items		
Loss on Demolition of Buildings		
Total General Revenues and Special Items		
Changes in Net Assets		
Net Assets - Beginning of Year		
Net Assets - End of Year		

The notes to the basic financial statements are an integral part of this statement.

PROGRAM REVENUES		NET (EXPENSES)
OPERATING GRANTS AND CONTRIBUTIONS	CAPITAL GRANTS AND CONTRIBUTIONS	REVENUES AND CHANGES IN NET ASSETS
$ 39,644,945.93	$ 1,132,675.29	$ -12,690,573.85
882,165.22		-2,659,398.79
518,090.99		-971,822.63
1,216,358.06	25,716.68	-173,148.68
1,637,489.96	10,808.14	1,120,730.78
2,571,570.15	22,947.19	-2,319,917.24
2,369.26	228,656.52	-519,016.33
2,739,956.88	39,573.66	-3,462,542.35
1,406,606.89	457,752.00	-3,991,873.42
3,094.91	1,344.65	-1,094,939.49
589,603.42	51,349.00	-160,926.27
3,725,544.67	57,481.45	317,847.89
		-3,231,904.22
$ 54,937,796.34	$ 2,028,304.58	$ -29,837,484.60
		$ 17,028,312.92
		1,255,364.29
		9,519.04
		9,838,987.13
		9,842,059.94
		307,599.13
		2,506,159.00
		160,814.62
		999,905.49
		-3,582,781.04
		$ 38,365,940.52
		$ 8,528,455.92
		126,891,947.82
		$ 135,420,403.74

BULLOCH COUNTY BOARD OF EDUCATION
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2011

EXHIBIT "C"

	GENERAL FUND	DISTRICT-WIDE CAPITAL PROJECTS FUND	DEBT SERVICE FUND	TOTAL
ASSETS				
Cash and Cash Equivalents	$ 20,659,866.91	$ 17,383,409.29	$ 3,451,588.88	$ 41,494,865.08
Investments	29,147.96			29,147.96
Accounts Receivable, Net				
Taxes	1,818,233.36		905,914.41	2,724,147.77
State Government	5,484,346.44	76,006.50		5,560,352.94
Federal Government	2,004,089.05			2,004,089.05
Local	5,100.00			5,100.00
Inventories	268,295.52			268,295.52
Total Assets	$ 30,269,079.24	$ 17,459,415.79	$ 4,357,503.29	$ 52,085,998.32
LIABILITIES AND FUND BALANCES				
LIABILITIES				
Salaries and Benefits Payable	$ 8,281,585.12			$ 8,281,585.12
Contracts Payable		$ 1,033,511.08		1,033,511.08
Retainages Payable		1,946,105.48		1,946,105.48
Deposits and Deferred Revenue	457,981.77		$ 21,008.70	478,990.47
Total Liabilities	$ 8,739,566.89	$ 2,979,616.56	$ 21,008.70	$ 11,740,192.15
FUND BALANCES				
Nonspendable	$ 268,295.52			$ 268,295.52
Restricted	1,740,957.42	$ 10,912,608.32	$ 4,336,494.59	16,990,060.33
Assigned	534,248.55	3,567,190.91		4,101,439.46
Unassigned	18,986,010.86			18,986,010.86
Total Fund Balances	$ 21,529,512.35	$ 14,479,799.23	$ 4,336,494.59	$ 40,345,806.17
Total Liabilities and Fund Balances	$ 30,269,079.24	$ 17,459,415.79	$ 4,357,503.29	$ 52,085,998.32

The notes to the basic financial statements are an integral part of this statement.

BULLOCH COUNTY BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET ASSETS
JUNE 30, 2011

EXHIBIT "D"

Total Fund Balances - Governmental Funds (Exhibit "C")		$ 40,345,806.17
Amounts reported for Governmental Activities in the Statement of Net Assets are different because:		
Capital Assets used in Governmental Activities are not financial resources and therefore are not reported in the funds. These assets consist of:		
Land	$ 4,256,445.67	
Construction in Progress	44,567,770.52	
Land Improvements	2,405,293.50	
Buildings	131,537,762.15	
Equipment	13,814,877.00	
Accumulated Depreciation	-27,272,349.09	
Total Capital Assets		169,309,799.75
Taxes that are not available to pay for current period expenditures are deferred in the funds.		478,990.47
Other Long-Term Assets are not available to pay for current period expenditures and therefore, are deferred on the Statement of Net Assets.		799,307.15
Long-Term Liabilities, including Bonds Payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-Term Liabilities at year-end consist of:		
General Obligation Bonds Payable	$ -71,775,000.00	
Accrued Interest	-596,666.00	
Unamortized Bond Premiums	-3,141,833.80	
Total Long-Term Liabilities		-75,513,499.80
Net Assets of Governmental Activities (Exhibit "A")		$ 135,420,403.74

The notes to the basic financial statements are an integral part of this statement.

BULLOCH COUNTY BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2011

EXHIBIT "E"

	GENERAL FUND	DISTRICT-WIDE CAPITAL PROJECTS FUND	DEBT SERVICE FUND	TOTAL
REVENUES				
Property Taxes	$ 17,017,325.40		$ 1,258,464.91	$ 18,275,790.31
Sales Taxes	10,136,020.94		9,852,625.26	19,988,646.20
State Funds	44,562,120.38	$ 1,342,343.00		45,904,463.38
Federal Funds	13,339,586.96			13,339,586.96
Charges for Services	2,459,859.78			2,459,859.78
Investment Earnings	94,403.05	46,301.71	20,109.86	160,814.62
Miscellaneous	999,905.49		228,209.58	1,228,115.07
Total Revenues	$ 88,609,222.00	$ 1,388,644.71	$ 11,359,409.61	$ 101,357,276.32
EXPENDITURES				
Current				
Instruction	$ 52,779,353.85			$ 52,779,353.85
Support Services				
Pupil Services	3,541,564.01			3,541,564.01
Improvement of Instructional Services	1,489,913.62			1,489,913.62
Educational Media Services	1,333,180.99			1,333,180.99
General Administration	498,799.33			498,799.33
School Administration	4,855,781.30			4,855,781.30
Business Administration	592,669.07	$ 194,415.84	$ 1,985.00	789,069.91
Maintenance and Operation of Plant	6,122,240.79			6,122,240.79
Student Transportation Services	4,699,528.09	56,802.00		4,756,330.09
Central Support Services	819,355.73	270,162.00		1,089,517.73
Other Support Services	638,298.02			638,298.02
Food Services Operation	4,484,124.06			4,484,124.06
Capital Outlay		16,902,701.00		16,902,701.00
Debt Services				
Principal			10,260,000.00	10,260,000.00
Interest			3,340,947.08	3,340,947.08
Total Expenditures	$ 81,854,808.86	$ 17,424,080.84	$ 13,602,932.08	$ 112,881,821.78
Excess of Revenues over (under) Expenditures	$ 6,754,413.14	$ -16,035,436.13	$ -2,243,522.47	$ -11,524,545.46
OTHER FINANCING SOURCES				
Proceeds of Long-Term Capital Related Debt		13,705,000.00		13,705,000.00
Net Change in Fund Balances	$ 6,754,413.14	$ -2,330,436.13	$ -2,243,522.47	$ 2,180,454.54
Fund Balances - Beginning	14,775,099.21	16,810,235.36	6,580,017.06	38,165,351.63
Fund Balances - Ending	$ 21,529,512.35	$ 14,479,799.23	$ 4,336,494.59	$ 40,345,806.17

The notes to the basic financial statements are an integral part of this statement.

BULLOCH COUNTY BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
JUNE 30, 2011

EXHIBIT "F"

Total Net Change in Fund Balances - Governmental Funds (Exhibit "E")		$ 2,180,454.54
Amounts reported for Governmental Activities in the Statement of Activities are different because:		
Capital Outlays are reported as expenditures in Governmental Funds. However, in the Statement of Activities, the cost of Capital Assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:		
Capital Outlay	$ 15,470,133.14	
Depreciation Expense	-2,302,129.73	
Excess of Capital Outlay over Depreciation Expense		13,168,003.41
Taxes reported in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.		17,405.94
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, donations, and disposals) is to decrease net assets.		-3,588,876.33
Bond proceeds provide current financial resources to Governmental Funds; however, issuing debt increases Long-Term Liabilities in the Statement of Net Assets. In the current period, proceeds were received from General Obligation Bonds Issued.		-13,705,000.00
Bond issuance costs, deferred gains on refundings and similar items when debt is first issued are reported as an expenditure in Governmental Funds, but are reported as deferred charges on the Statement of Net Assets and amortized over the term of the debt, using the straight-line method. The details of this difference in the current period are as follows:		
Deferral of Bond Issuance Costs	$ 191,085.76	
Amortization of Bond Premiums	705,708.86	
Amortization of Bond Issuance Costs	-58,660.26	
Amortization of Deferred Gain on Refunding of Bonds	-45,000.00	
Total Additional Expenditures		793,134.36
Repayment of Long-Term Debt is reported as an expenditure in Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Assets. In the current year, these amounts consist of Bond Principal Retirements.		10,260,000.00
Interest expense reported in the Statement of Activities is recorded as incurred, whereas interest expense in the governmental fund statements is reported when paid.		-596,666.00
Change in Net Assets of Governmental Activities (Exhibit "B")		$ 8,528,455.92

The notes to the basic financial statements are an integral part of this statement.

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BULLOCH COUNTY BOARD OF EDUCATION
STATEMENT OF FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
JUNE 30, 2011

EXHIBIT "G"

	AGENCY FUNDS
ASSETS	
Cash and Cash Equivalents	$ 241,501.83
LIABILITIES	
Funds Held for Others	$ 241,501.83

The notes to the basic financial statements are an integral part of this statement.

NOTE 1: DESCRIPTION OF SCHOOL DISTRICT AND REPORTING ENTITY

REPORTING ENTITY

The Bulloch County Board of Education (School District) was established under the laws of the State of Georgia and operates under the guidance of a school board elected by the voters and a Superintendent appointed by the Board. The Board is organized as a separate legal entity and has the power to levy taxes and issue bonds. Its budget is not subject to approval by any other entity. Accordingly, the School District is a primary government and consists of all the organizations that compose its legal entity.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

The School District's basic financial statements are collectively comprised of the District-wide financial statements, fund financial statements and notes to the basic financial statements of the Bulloch County Board of Education.

District-wide Statements:

The Statement of Net Assets and the Statement of Activities display information about the financial activities of the overall School District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the School District's governmental activities.

- Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expenses (expenses of the School District related to the administration and support of the School District's programs, such as office and maintenance personnel and accounting) are not allocated to programs.
- Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements:

The fund financial statements provide information about the School District's funds. Eliminations have been made to minimize the double counting of internal activities. Separate statements for each category (governmental and fiduciary) are presented. The emphasis of fund financial statements is on major governmental funds. All remaining governmental funds are aggregated and reported as nonmajor funds, each displayed in a separate column.

The School District reports the following major governmental funds:

- General Fund is the School District's primary operating fund. It accounts for and reports all financial resources not accounted for and reported in another fund.
- District-wide Capital Projects Fund accounts for and reports financial resources including Special Purpose Local Option Sales Tax (SPLOST), Bond Proceeds, and grants from Georgia State Financing and Investment Commission that are restricted or assigned to the expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

- Debt Service Fund accounts for and reports financial resources that are restricted including taxes (property and sales) legally restricted for the payment of general long-term principal and interest.

The School District reports the following fiduciary fund type:

- Agency funds accounts for assets held by the School District as an agent for various funds, governments or individuals.

BASIS OF ACCOUNTING

The basis of accounting determines when transactions are reported on the financial statements. The District-wide governmental (governmental and fiduciary) financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the School District gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, sales taxes, grants and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from sales taxes is recognized in the fiscal year in which the underlying transaction (sale) takes place. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The School District considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term liabilities are reported as other financing sources.

The School District funds certain programs by a combination of specific cost-reimbursement grants, categorical grants, and general revenues. Thus, when program costs are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the School District's policy to first apply grant resources to such programs, followed by cost-reimbursement grants, then general revenues.

The State of Georgia reimburses the School System for teachers' salaries and operating costs through the Quality Basic Education Formula Earnings program (QBE). Generally teachers are contracted for the school year (July 1 – June 30) and paid over a twelve month contract period, generally September 1 through August 31. In accordance with the respective rules and regulations of the QBE program, the State of Georgia reimburses the School System over the same twelve month period in which teachers are paid. At June 30, the amount of teachers' salaries incurred but not paid until July and August of the subsequent year are accrued. Since the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition.

NEW ACCOUNTING PRONOUNCEMENTS

In fiscal year 2011, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The provisions of this Statement establish accounting and financial reporting standards for all governments that report governmental funds. It establishes criteria for classifying fund balances into specifically defined classifications and clarifies definitions for governmental funds.

CASH AND CASH EQUIVALENTS

Composition of Deposits

Cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition in authorized financial institutions. Official Code of Georgia Annotated Section 45-8-14 authorizes the School District to deposit its funds in one or more solvent banks, insured Federal savings and loan associations or insured chartered building and loan associations.

INVESTMENTS

Composition of Investments

Investments made by the School District in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. Both participating interest-earning contracts and money market investments with a maturity at purchase greater than one year are reported at fair value. The Official Code of Georgia Annotated Section 36-83-4 authorizes the School District to invest its funds. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity. Funds may be invested in the following:

1. Obligations issued by the State of Georgia or by other states,
2. Obligations issued by the United States government,
3. Obligations fully insured or guaranteed by the United States government or a United States government agency,
4. Obligations of any corporation of the United States government,
5. Prime banker's acceptances,
6. The Georgia Fund 1 administered by the State of Georgia, Office of the State Treasurer,
7. Repurchase agreements, and
8. Obligations of other political subdivisions of the State of Georgia.

The School District does not have a formal policy regarding investment policies that address credit risks, custodial risks, concentration of credit risks, interest rate risks or foreign currency risks.

RECEIVABLES

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met. Receivables recorded on the basic financial statements do not include any amounts which would necessitate the need for an allowance for uncollectible receivables.

PROPERTY TAXES

The Bulloch County Board of Commissioners fixed the property tax levy for the 2010 tax digest year (calendar year) on August 3, 2010 (levy date). Taxes were due on December 1, 2010 (lien date). Taxes collected within the current fiscal year or within 60 days after year-end on the 2010 tax digest are reported as revenue in the governmental funds for fiscal year 2011. The Bulloch County Tax Commissioner bills and collects the property taxes for the School District, withholds 2.5% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the School District. Property tax revenues, at the fund reporting level, during the fiscal year ended June 30, 2011, for maintenance and operations amounted to $17,007,806.36 and for school bonds amounted to $1,258,464.91.

Tax millage rates levied for the 2010 tax year (calendar year) for the Bulloch County Board of Education were as follows (a mill equals $1 per thousand dollars of assessed value):

School Operations	9.95	mills
School Bonds	0.45	mills
	10.40	mills

SALES TAXES

Local Option Sales Tax revenue, at the fund reporting level, during the fiscal year amounted to $9,842,059.94 and was recorded in the General Fund. Local Option Sales Tax is to be used for the maintenance and operation of the School District.

Special Purpose Local Option Sales Tax, at the fund reporting level, during the year amounted to $9,838,987.13 and is to be used for capital outlay for educational purposes or debt service. This sales tax was authorized by local referendum and the sales tax must be re-authorized at least every five years.

INVENTORIES

Food Inventories

On the basic financial statements, inventories of donated food commodities used in the preparation of meals are reported at their Federally assigned value and purchased foods inventories are reported at cost (first-in, first-out). The School District uses the consumption method to account for inventories whereby donated food commodities are recorded as an asset and as revenue when received, and expenses/expenditures are recorded as the inventory items are used. Purchased foods are recorded as an asset when purchased and expenses/expenditures are recorded as the inventory items are used.

CAPITAL ASSETS

Capital assets purchased, including capital outlay costs, are recorded as expenditures in the fund financial statements at the time of purchase (including ancillary charges). On the District-wide financial statements, all purchased capital assets are valued at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at estimated fair market value on the date donated. Disposals are deleted at depreciated recorded cost. The cost of normal maintenance and repairs that do not add to the value of assets or materially extend the useful lives of the assets is not capitalized. Depreciation is computed using the straight-line method. The School District does not capitalize book collections or works of art. During the fiscal year under review, no events or changes in circumstances affecting a capital asset that may indicate impairment were known to the School District.

Capitalization thresholds and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capitalization Policy	Estimated Useful Life
Land	Any Amount	N/A
Land Improvements	$ 5,000.00	60 years
Buildings and Improvements	$ 5,000.00	10 to 60 years
Equipment	$ 5,000.00	5 to 12 years
Intangible Assets	$ 50,000.00	10 to 20 years

Depreciation is used to allocate the actual or estimated historical cost of all capital assets over estimated useful lives, with the exception of intangible assets which are amortized.

Amortization of intangible assets such as water, timber, and mineral rights, easements, patents, trademarks, copyrights and internally generated software is computed using the straight-line method over the estimated useful lives of the assets, generally 10 to 20 years.

GENERAL OBLIGATION BONDS

The School District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. In the District-wide financial statements, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bond issuance costs are reported as deferred charges and amortized over the term of the debt.

In the fund financial statements, the School District recognizes bond premiums and discounts, as well as bond issuance costs during the fiscal year bonds are issued. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. In addition, general obligation bonds have been issued to refund existing general obligation bonds. General obligation bonds are direct obligations and pledge the full faith and credit of the government. The outstanding amount of these bonds is recorded in the Statement of Net Assets.

NET ASSETS

The School District's net assets in the District-wide Statements are classified as follows:

Invested in capital assets, net of related debt - This represents the School District's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of invested in capital assets, net of related debt.

Restricted net assets - These represent resources for which the School District is legally or contractually obligated to spend resources for continuation of Federal Programs, debt service and capital projects in accordance with restrictions imposed by external third parties.

Unrestricted net assets - Unrestricted net assets represent resources derived from property taxes, sales taxes, grants and contributions not restricted to specific programs, charges for services, and miscellaneous revenues. These resources are used for transactions relating to the educational and general operations of the School District, and may be used at the discretion of the Board to meet current expenses for those purposes.

FUND BALANCES

The School District's fund balances are classified as follows:

Nonspendable – Amounts that cannot be spent either because they are in a nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted – Constraints are placed on the use of resources are either (1) externally imposed conditions by creditors, grantors, contributors, or laws and regulations of other governments or (2) imposed by law through constitutional provisions or enabling legislation.

Committed – Amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Education. The Board of Education is the School District's highest level of decision-making authority, and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution approved by the Board. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned – Amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. The intent should be expressed by (1) the Board of Education or (2) the budget or finance committee, or the Superintendent, or designee, to assign amounts to be used for specific purposes.

Unassigned – The residual classification for the General Fund. This classification represents fund balances that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

Fund Balances of the Governmental Funds at June 30, 2011, are as follows:

Nonspendable		
Inventories		$ 268,295.52
Restricted		
Continuation of Federal Programs	$ 1,740,957.42	
Capital Projects	10,912,608.32	
Debt Service	4,336,494.59	16,990,060.33
Assigned		
School Activity Accounts	$ 534,248.55	
Local Capital Outlay Projects	3,567,190.91	4,101,439.46
Unassigned		18,986,010.86
Fund Balance, June 30, 2011		$ 40,345,806.17

When multiple categories of fund balance are available for expenditure, the School District will start with the most restricted category and spend those funds first before moving down to the next category with available funds.

USE OF ESTIMATES

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

NOTE 3: DEPOSITS AND INVESTMENTS

COLLATERALIZATION OF DEPOSITS

Official Code of Georgia Annotated (O.C.G.A.) Section 45-8-12 provides that there shall not be on deposit at any time in any depository for a time longer than ten days a sum of money which has not been secured by surety bond, by guarantee of insurance, or by collateral. The aggregate of the face value of such surety bond and the market value of securities pledged shall be equal to not less than 110 percent of the public funds being secured after the deduction of the amount of deposit insurance. If a depository elects the pooled method (O.C.G.A. Section 45-8-13.1) the aggregate of the market value of the securities pledged to secure a pool of public funds shall be not less than 110 percent of the daily pool balance.

Acceptable security for deposits consists of any one of or any combination of the following:

1. Surety bond signed by a surety company duly qualified and authorized to transact business within the State of Georgia,
2. Insurance on accounts provided by the Federal Deposit Insurance Corporation,
3. Bonds, bills, notes, certificates of indebtedness or other direct obligations of the United States or of the State of Georgia,
4. Bonds, bills, notes, certificates of indebtedness or other obligations of the counties or municipalities of the State of Georgia,
5. Bonds of any public authority created by the laws of the State of Georgia, providing that the statute that created the authority authorized the use of the bonds for this purpose,
6. Industrial revenue bonds and bonds of development authorities created by the laws of the State of Georgia, and
7. Bonds, bills, notes, certificates of indebtedness, or other obligations of a subsidiary corporation of the United States government, which are fully guaranteed by the United States government both as to principal and interest or debt obligations issued by or securities guaranteed by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, the Central Bank for Cooperatives, the Farm Credit Banks, the Federal Home Loan Mortgage Association, and the Federal National Mortgage Association.

CATEGORIZATION OF DEPOSITS

Custodial credit risk is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. The School District does not have a deposit policy for custodial credit risk. At June 30, 2011, the bank balances were $44,374,408.52. The amounts exposed to custodial credit risk are classified into three categories as follows:

Category 1 - Uncollateralized,
Category 2 - Cash collateralized with securities held by the pledging financial institution, or
Category 3 - Cash collateralized with securities held by the pledging financial institution's trust department or agent but not in the School District's name.

The School District's deposits by custodial credit risk category at June 30, 2011, are as follows:

Custodial Credit Risk Category	Bank Balance
1	$ 0.00
2	0.00
3	119,233.68
Total	$ 119,233.68

NOTE 4: NON-MONETARY TRANSACTIONS

The School District receives food commodities from the United States Department of Agriculture (USDA) for school breakfast and lunch programs. These commodities are recorded at their Federally assigned value. See Note 2 - Inventories

NOTE 5: CAPITAL ASSETS

The following is a summary of changes in the Capital Assets during the fiscal year:

	Balances July 1, 2010	Increases	Decreases	Balances June 30, 2011
Governmental Activities				
Capital Assets, Not Being Depreciated:				
Land	$ 4,256,445.67			$ 4,256,445.67
Construction Work In Progress	71,510,141.42	$ 14,619,856.12	$ 41,562,227.02	44,567,770.52
Total Capital Assets, Not Being Depreciated	$ 75,766,587.09	$ 14,619,856.12	$ 41,562,227.02	$ 48,824,216.19
Capital Assets, Being Depreciated:				
Buildings and Improvements	$ 97,433,223.86	$ 41,593,945.26	$ 7,489,406.97	$ 131,537,762.15
Equipment	13,408,570.47	643,748.83	237,442.30	13,814,877.00
Land Improvements	2,230,483.55	174,809.95		2,405,293.50
Less: Accumulated Depreciation:				
Buildings and Improvements	18,820,352.45	1,601,995.84	3,906,625.93	16,515,722.36
Equipment	9,496,055.58	672,349.44	231,347.01	9,937,058.01
Land Improvements	791,784.27	27,784.45		819,568.72
Total Capital Assets, Being Depreciated, Net	$ 83,964,085.58	$ 40,110,374.31	$ 3,588,876.33	$ 120,485,583.56
Governmental Activity Capital Assets - Net	$ 159,730,672.67	$ 54,730,230.43	$ 45,151,103.35	$ 169,309,799.75

Current year depreciation expense by function is as follows:

Instruction		$ 1,436,109.48
Support Services		
Educational Media Services	$ 44,104.33	
General Administration	18,536.05	
School Administration	39,354.62	
Business Administration	766.50	
Maintenance and Operation of Plant	67,869.17	
Student Transportation Services	506,438.35	
Central Support Services	2,306.08	
Other Support Services	88,063.98	767,439.08
Food Services		98,581.17
		$ 2,302,129.73

NOTE 6: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors or omissions; job related illness or injuries to employees; acts of God and unemployment compensation.

The School District has obtained commercial insurance for risk of loss associated with torts, assets, errors or omissions, job related illness or injuries to employees, and acts of God. The School District has neither significantly reduced coverage for these risks nor incurred losses (settlements) which exceeded the School District's insurance coverage in any of the past three years.

The School District is self-insured with regard to unemployment compensation claims. The school district accounts for claims in the same fund from which an employee's salary and benefits are paid. Claims are accounted for with expenditure and liability being reported when it is probable that a loss has occurred, and the amount of that loss can be reasonably estimated.

Changes in the unemployment compensation claims liability during the last two fiscal years are as follows:

	Beginning of Year Liability	Claims and Changes in Estimates	Claims Paid	End of Year Liability
2010	$ 0.00	$ 66,306.00	$ 49,938.00	$ 16,368.00
2011	$ 16,368.00	$ 30,104.00	$ 41,311.00	$ 5,161.00

The School District has purchased surety bonds to provide additional insurance coverage as follows:

Position Covered	Amount
Superintendent	$ 100,000.00
All Employees	$ 200,000.00

NOTE 7: OPERATING LEASES

Bulloch County Board of Education has entered into various leases as lessee for digital copiers, service, and supplies. These leases are considered for accounting purposes to be operating leases.

Lease expenditures for the year ended June 30, 2011, for governmental funds amounted to $256,880.62. Future minimum lease payments for these leases are as follows:

Year Ending	Governmental Funds
2012	$ 134,837.23

NOTE 8: LONG-TERM DEBT

GENERAL OBLIGATION DEBT OUTSTANDING

General Obligation Bonds currently outstanding are as follows:

Purpose	Interest Rates	Amount
General Government - Refunding - Series 2005	2.50% - 4.50%	$ 8,150,000.00
General Government - Series 2007	4.00% - 5.00%	26,395,000.00
General Government - Series 2009	3.00% - 5.00%	23,525,000.00
General Government - Series 2010 (QSCB)	2.87% - 3.52%	13,705,000.00
		$ 71,775,000.00

Voters have authorized $16,360,000.00 in general obligation debt for Bulloch County Board of Education which was not issued as of June 30, 2011.

The changes in Long-Term Debt during the fiscal year ended June 30, 2011, were as follows:

	Governmental Funds				
	Balance July 1, 2010	Additions	Deductions	Balance June 30, 2011	Due Within One Year
G. O. Bonds	$ 68,330,000.00	$ 13,705,000.00	$ 10,260,000.00	$ 71,775,000.00	$ 10,615,000.00
Bond Premiums Amortized	3,847,542.66		705,708.86	3,141,833.80	705,708.86
	$ 72,177,542.66	$ 13,705,000.00	$ 10,965,708.86	$ 74,916,833.80	$ 11,320,708.86

At June 30, 2011, payments due by fiscal year which includes principal and interest for these items are as follows:

	General Obligation Debt		Unamortized
Fiscal Year Ended June 30:	Principal	Interest	Bond Premium
2012	$ 10,615,000.00	$ 3,065,008.50	$ 705,708.86
2013	11,000,000.00	2,564,958.50	705,708.86
2014	8,570,000.00	2,050,163.50	483,875.29
2015	7,485,000.00	1,641,283.50	262,041.92
2016	6,325,000.00	1,328,958.50	262,041.92
2017 - 2019	27,780,000.00	2,129,158.50	722,456.95
Total Principal and Interest	$ 71,775,000.00	$ 12,779,531.00	$ 3,141,833.80

NOTE 9: ON-BEHALF PAYMENTS

The School District has recognized revenues and costs in the amount of $285,622.14 for health insurance and retirement contributions paid on the School District's behalf by the following State Agencies.

Georgia Department of Education
Paid to the Georgia Department of Community Health
For Health Insurance of Non-Certificated Personnel
In the amount of $179,977.38

Paid to the Teachers Retirement System of Georgia
For Teachers Retirement System (TRS) Employer's Cost
In the amount of $48,935.76

Office of the State Treasurer
Paid to the Public School Employees Retirement System
For Public School Employees Retirement (PSERS) Employer's Cost
In the amount of $56,709.00

NOTE 10: SPECIAL ITEMS

The Bulloch County Board of Education demolished several buildings on the Statesboro High School and Southeast Bulloch High School campuses to make way for new construction totaling $2,964,932.97 and $617,848.07, respectively. The carrying value of the buildings was properly removed from the capital assets records by the School District. A net loss of $3,582,781.04 is reported as a special item on the Statement of Activities.

NOTE 11: SIGNIFICANT COMMITMENTS

The following is an analysis of significant outstanding construction or renovation contracts executed by the School District as of June 30, 2011:

Project	Unearned Executed Contracts
Julia P. Bryant Elementary School	$ 27,700.02
Mattie Lively Elementary School	5,937,747.99
Nevils Elementary School Landscaping	5,342.13
Portal High School	20,197.74
Sallie Zetterower Elementary School - Phase I	161,385.67
Sallie Zetterower Elementary School - Phase II	82,385.01
Southeast Bulloch High School Stadium and Fieldhouse	100,800.00
Statesboro High School Fieldhouse	1,247,163.44
	$ 7,582,722.00

The amounts described in this note are not reflected in the basic financial statements.

NOTE 12: SIGNIFICANT CONTINGENT LIABILITIES

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. The School District believes that such disallowances, if any, will be immaterial to its overall financial position.

The School District is a defendant in various legal proceedings pertaining to matters incidental to the performance of routine School District operations. The ultimate disposition of these proceedings is not presently determinable, but is not believed to be material to the basic financial statements.

NOTE 13: POST-EMPLOYMENT BENEFITS

GEORGIA SCHOOL PERSONNEL POST-EMPLOYMENT HEALTH BENEFIT FUND

Plan Description. The Georgia School Personnel Post-employment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit post-employment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Benefit Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (O.C.G.A.) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health (Board). The Department of Community Health, which includes the School OPEB Fund, issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

Funding Policy. The contribution requirements of plan members and participating employers are established by the Board in accordance with the current Appropriations Act and may be amended by the Board. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election. On average, plan members pay approximately 25 percent of the cost of the health insurance coverage.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected "pay-as-you-go" financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The combined active and retiree contribution rates established by the Board for employers participating in the School OPEB Fund were as follows for the fiscal year ended June 30, 2011:

For certificated teachers, librarians and regional educational service agencies:

July 2010 - April 2011	21.955%	of covered payroll for August - May Coverage
May 2011 - June 2011	1.429%	of covered payroll for June - July Coverage

For non-certificated school personnel:

July 2010 - December 2010	$162.72	per member per month
January 2011 - May 2011	$218.20	per member per month
June 2011	$246.20	per member per month

The Department of Education was appropriated an additional $25,081,633 for non-certificated personnel health insurance payments. The amount attributable to the School District is reflected in the On-behalf note disclosure.

No additional contribution was required by the Board for fiscal year 2011 nor contributed to the School OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board in accordance with the School plan for other post-employment benefits and are subject to appropriation.

The School District's combined active and retiree contributions to the health insurance plans, which equaled the required contribution, for the current fiscal year and the preceding two fiscal years were as follows:

Fiscal Year	Percentage Contributed	Required Contribution
2011	100%	$ 6,915,215.25
2010	100%	$ 7,453,835.23
2009	100%	$ 5,700,373.34

NOTE 14: RETIREMENT PLANS

TEACHERS RETIREMENT SYSTEM OF GEORGIA (TRS)

Plan Description. The TRS is a cost-sharing multiple-employer defined benefit plan created in 1943 by an act of the Georgia General Assembly to provide retirement benefits for qualifying employees in educational service. A Board of Trustees comprised of active and retired members and ex-officio State employees is ultimately responsible for the administration of TRS. The Teachers Retirement System of Georgia issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

On October 25, 1996, the Board created the Supplemental Retirement Benefits Plan of the Georgia Teachers Retirement System (SRBP-TRS). SRBP-TRS was established as a qualified excess benefit plan in accordance with Section 415 of the Internal Revenue Code (IRC) as a portion of TRS. The purpose of SRBP-TRS is to provide retirement benefits to employees covered by TRS whose benefits are otherwise limited by IRC Section 415. Beginning July 1, 1997, all members and retired former members in TRS are eligible to participate in the SRBP-TRS whenever their benefits under TRS exceed the IRC Section 415 imposed limitation on benefits.

TRS provides service retirement, disability retirement, and survivor's benefits. The benefit structure of TRS is defined and may be amended by State statute. A member is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. A member is eligible for early retirement after 25 years of creditable service.

Normal retirement (pension) benefits paid to members are equal to 2% of the average of the member's two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. Early retirement benefits are reduced by the lesser of one-twelfth of 7% for each month the member is below age 60 or by 7% for each year or fraction thereof by which the member has less than 30 years of service. It is also assumed that certain cost-of-living adjustments, based on the Consumer Price Index, will be made in future years. Retirement benefits are payable monthly for life. A member may elect to receive a partial lump-sum distribution in addition to a reduced monthly retirement benefit. Death, disability and spousal benefits are also available.

Funding Policy. TRS is funded by member and employer contributions as adopted and amended by the Board of Trustees. Members become fully vested after 10 years of service. If a member terminates with less than 10 years of service, no vesting of employer contributions occurs, but the member's contributions may be refunded with interest. Member contributions are limited by State law to not less than 5% or more than 6% of a member's earnable compensation. Member contributions as adopted by the Board of Trustees for the fiscal year ended June 30, 2011, were 5.53% of annual salary. The member contribution rate will increase to 6.00% effective July 1, 2011. Employer contributions required for fiscal year 2011 were 10.28% of annual salary as required by the June 30, 2008, actuarial valuation. The employer contribution rate will increase to 11.41% effective July 1, 2011.

Employer contributions for the current fiscal year and the preceding two fiscal years are as follows:

Fiscal Year	Percentage Contributed		Required Contribution
2011	100%	$	4,881,886.88
2010	100%	$	4,740,702.98
2009	100%	$	4,516,641.03

PUBLIC SCHOOL EMPLOYEES' RETIREMENT SYSTEM (PSERS)

Bus drivers, lunchroom personnel, and maintenance and custodial personnel are members of the Public School Employees' Retirement System of Georgia. The System is funded by contributions by the employees and by the State of Georgia. The School District makes no contribution to this plan.

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BULLOCH COUNTY BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2011

SCHEDULE "1"

	NONAPPROPRIATED BUDGETS		ACTUAL
	ORIGINAL (1)	FINAL (1)	AMOUNTS
REVENUES			
Property Taxes	$ 17,375,433.20	$ 17,100,433.20	$ 17,017,325.40
Sales Taxes	10,430,284.00	10,705,284.00	10,136,020.94
State Funds	40,813,866.00	41,485,558.32	44,562,120.38
Federal Funds	8,257,983.00	14,353,631.00	13,339,586.96
Charges for Services	10,000.00	1,292,700.00	2,459,859.78
Investment Earnings	90,000.00	97,750.00	94,403.05
Miscellaneous	1,003,344.00	1,033,344.00	999,905.49
Total Revenues	$ 77,980,910.20	$ 86,068,700.52	$ 88,609,222.00
EXPENDITURES			
Current			
Instruction	$ 52,556,038.10	$ 53,410,024.45	$ 52,779,353.85
Support Services			
Pupil Services	3,758,054.51	3,724,803.07	3,541,564.01
Improvement of Instructional Services	1,583,944.36	1,656,626.29	1,489,913.62
Educational Media Services	1,379,836.08	1,401,675.33	1,333,180.99
General Administration	674,709.90	784,894.87	498,799.33
School Administration	4,895,756.31	5,059,443.95	4,855,781.30
Business Administration	773,289.40	778,089.40	592,669.07
Maintenance and Operation of Plant	6,813,952.59	6,858,455.09	6,122,240.79
Student Transportation Services	4,339,494.72	4,803,541.32	4,699,528.09
Central Support Services	902,563.50	897,623.24	819,355.73
Other Support Services	734,925.16	748,099.63	638,298.02
Food Services Operation		4,664,966.58	4,484,124.06
Total Expenditures	$ 78,412,564.63	$ 84,788,243.22	$ 81,854,808.86
Net Change in Fund Balances	$ -431,654.43	$ 1,280,457.30	$ 6,754,413.14
Fund Balances - Beginning	16,570,544.77	15,443,970.24	14,775,099.21
Adjustments		-44,841.83	
Fund Balances - Ending	$ 16,138,890.34	$ 16,679,585.71	$ 21,529,512.35

Notes to the Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual

(1) Original and Final Budget amounts do not include budgeted revenues or expenditures of the various principal accounts.

The accompanying schedule of revenues, expenditures and changes in fund balances budget and actual is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

See notes to the basic financial statements.

BULLOCH COUNTY BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2011

FUNDING AGENCY PROGRAM/GRANT		CFDA NUMBER	PASS-THROUGH ENTITY ID NUMBER	EXPENDITURES IN PERIOD	
Agriculture, U. S. Department of					
Child Nutrition Cluster					
Pass-Through From Georgia Department of Education					
Food Services					
School Breakfast Program		10.553	N/A	(2)	
National School Lunch Program		10.555	N/A	$ 4,394,305.26	(1)
Total U. S. Department of Agriculture				$ 4,394,305.26	
Education, U. S. Department of					
Educational Technology State Grants Cluster					
Pass-Through From Georgia Department of Education					
Education Technology State Grants		84.318	N/A	$ 25,660.49	
Special Education Cluster					
Pass-Through From Georgia Department of Education					
Special Education					
ARRA - Grants to States	*	84.391	N/A	$ 994,083.50	
ARRA - Preschool Grants	*	84.392	N/A	19,260.69	
Grants to States	*	84.027	N/A	1,672,257.56	
Preschool Grants	*	84.173	N/A	49,680.00	
Total Special Education Cluster				$ 2,735,281.75	
Title I, Part A Cluster					
Pass-Through From Georgia Department of Education					
ARRA - Title I Grants to Local Educational Agencies	*	84.389	N/A	$ 825,042.00	
Title I Grants to Local Educational Agencies	*	84.010	N/A	3,097,366.41	
Total Title I, Part A Cluster				$ 3,922,408.41	
Other Programs					
Direct					
Safe and Drug-Free Schools and Communities - National Programs		84.184		$ 254,328.67	
Pass-Through From Georgia Department of Education					
Career and Technical Education - Basic Grants to States		84.048	N/A	109,771.00	
Education Jobs Fund	*	84.410	N/A	1,855,000.00	
English Language Acquisition Grants		84.365	N/A	30,320.43	
Improving Teacher Quality State Grants		84.367	N/A	498,378.15	
Migrant Education - State Grant Program		84.011	N/A	70,836.52	
Total Other Programs				$ 2,818,634.77	
Total U. S. Department of Education				$ 9,501,985.42	
Justice, U. S. Department of					
Direct					
Drug-Free Community Support Program Grants		16.729	N/A	$ 80,641.40	
Defense, U. S. Department of					
Direct					
Department of the Army					
R.O.T.C. Program				$ 167,051.47	
Total Expenditures of Federal Awards				$ 14,143,983.55	

N/A = Not Available

Notes to the Schedule of Expenditures of Federal Awards

(1) Includes the Federally assigned value of donated commodities for the Food Donation Program in the amount of $284,081.54.
(2) Expenditures for the funds earned on the School Breakfast Program ($806,360.76) were not maintained separately and are included in the 2011 National School Lunch Program.

Major Programs are identified by an asterisk (*) in front of the CFDA number.

The School District did not provide Federal Assistance to any Subrecipient.

The accompanying schedule of expenditures of Federal awards includes the Federal grant activity of the Bulloch County Board of Education and is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

See notes to the basic financial statements.

BULLOCH COUNTY BOARD OF EDUCATION
SCHEDULE OF STATE REVENUE
YEAR ENDED JUNE 30, 2011

SCHEDULE "3"

AGENCY/FUNDING	GOVERNMENTAL FUND TYPES GENERAL FUND	CAPITAL PROJECTS FUND	TOTAL
GRANTS			
Bright From the Start:			
Georgia Department of Early Care and Learning			
Pre-Kindergarten Program	$ 1,767,453.44		$ 1,767,453.44
Education, Georgia Department of			
Quality Basic Education			
Direct Instructional Cost			
Kindergarten Program	3,628,419.00		3,628,419.00
Kindergarten Program - Early Intervention Program	287,734.00		287,734.00
Primary Grades (1-3) Program	7,771,578.00		7,771,578.00
Primary Grades - Early Intervention (1-3) Program	452,183.00		452,183.00
Upper Elementary Grades (4-5) Program	3,393,952.00		3,393,952.00
Upper Elementary Grades - Early Intervention (4-5) Program	606,130.00		606,130.00
Middle Grades (6-8) Program	5,243,470.00		5,243,470.00
Middle School (6-8) Program	943,771.00		943,771.00
High School General Education (9-12) Program	4,475,515.00		4,475,515.00
Vocational Laboratory (9-12) Program	1,829,224.00		1,829,224.00
Students with Disabilities	5,993,583.00		5,993,583.00
Gifted Student - Category VI	793,883.00		793,883.00
Remedial Education Program	2,630.00		2,630.00
Alternative Education Program	456,780.00		456,780.00
English Speakers of Other Languages (ESOL)	403,927.00		403,927.00
Media Center Program	1,025,062.00		1,025,062.00
20 Days Additional Instruction	319,182.00		319,182.00
Staff and Professional Development	181,399.00		181,399.00
Indirect Cost			
Central Administration	1,110,830.00		1,110,830.00
School Administration	2,138,025.00		2,138,025.00
Facility Maintenance and Operations	2,306,934.00		2,306,934.00
Categorical Grants			
Pupil Transportation			
Regular	1,254,271.00		1,254,271.00
Nursing Services	145,599.00		145,599.00
Mid-term Adjustment Hold-Harmless	497,972.00		497,972.00
Vocational Supervisors	29,270.00		29,270.00
Education Equalization Funding Grant	2,506,159.00		2,506,159.00
Food Services	135,636.00		135,636.00
Vocational Education	126,482.85		126,482.85
Amended Formula Adjustment	-6,409,438.00		-6,409,438.00
Other State Programs			
Dual Enrollment Funding	30,389.00		30,389.00
Health Insurance	179,977.38		179,977.38
Math and Science Supplements	33,260.32		33,260.32
Preschool Handicapped Program	186,257.00		186,257.00
Pupil Transportation - State Bonds	457,752.00		457,752.00
Teachers' Retirement	48,935.76		48,935.76
Virtual Schools Grant	4,200.00		4,200.00
Vocational Construction Related Equipment - State Bonds	103,115.34		103,115.34
Georgia State Financing and Investment Commission			
Reimbursement on Construction Projects		1,342,343.00	1,342,343.00
Office of the State Treasurer			
Public School Employees Retirement	56,709.00		56,709.00

BULLOCH COUNTY BOARD OF EDUCATION
SCHEDULE OF STATE REVENUE
YEAR ENDED JUNE 30, 2011

SCHEDULE "3"

AGENCY/FUNDING	GOVERNMENTAL FUND TYPES GENERAL FUND	CAPITAL PROJECTS FUND	TOTAL
CONTRACT			
Human Resources, Georgia Department of			
Family Connection	$ 40,158.29		$ 40,158.29
OTHER			
Community Affairs, Georgia Department of			
Local Assistance Grant (1)	3,750.00		3,750.00
	$ 44,562,120.38	$ 1,342,343.00	$ 45,904,463.38

(1) The purpose of the funds is to redesign and renovate an existing building at Southeast Bulloch Middle School.

See notes to the basic financial statements.

BULLOCH COUNTY BOARD OF EDUCATION
SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS
YEAR ENDED JUNE 30, 2011

SCHEDULE "4"

PROJECT	ORIGINAL ESTIMATED COST (1)	CURRENT ESTIMATED COSTS (2)	AMOUNT EXPENDED IN CURRENT YEAR (3)	AMOUNT EXPENDED IN PRIOR YEARS (3)	PROJECT STATUS
For the purpose of acquiring, constructing, and equipping new facilities for Portal High School and Middle School, Southeast Bulloch High School, Statesboro High School, and Nevils Elementary School; relocation of William James Middle School to the existing Statesboro High School and the renovation and equipping of the facilities for use as a middle school; a new central auditorium on the campus of the new Statesboro High School to be used by all Bulloch County students; and site improvements, improvements to facilities, and technology upgrades throughout the Bulloch County School System.	$ 109,800,000.00	$ 111,888,030.78	$ 1,731,100.00	$ 105,686,721.43	Ongoing
For the purpose of acquiring, constructing, and equipping (i) new facilities for Julia Bryant, Sallie Zetterower, and Mattie Lively Elementary Schools, (ii) new classroom facilities for Langston Chapel Elementary, Mill Creek Elementary, Portal Elementary, and William James Middle Schools, (iii) new athletic facilities for Statesboro High School, Southeast Bulloch High School, William James Middle School, Southeast Bulloch Middle, and Langston Chapel Middle School, (iv) a new gymnasium, athletic facilities, and other improvements for Portal Middle and High School, and (v) real and personal property, site improvements, renovations and improvements to facilities, and technology upgrades throughout the Bulloch County School System.	80,000,000.00	72,940,810.36	18,446,194.28	19,436,406.82	Ongoing
	$ 189,800,000.00	$ 184,828,841.14	$ 20,177,294.28	$ 125,123,128.25	

(1) The School District's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax.

(2) The School District's current estimate of total cost for the projects. Includes all cost from project inception to completion.

(3) The voters of Bulloch County approved the imposition of a 1% sales tax to fund the above projects and retire associated debt. Amounts expended for these projects may include sales tax proceeds, state, local property taxes and/or other funds over the life of the projects.

See notes to the basic financial statements.

BULLOCH COUNTY BOARD OF EDUCATION
GENERAL FUND - QUALITY BASIC EDUCATION PROGRAM (QBE)
ALLOTMENTS AND EXPENDITURES - BY PROGRAM
YEAR ENDED JUNE 30, 2011

SCHEDULE "5"

DESCRIPTION	ALLOTMENTS FROM GEORGIA DEPARTMENT OF EDUCATION (1) (2)	ELIGIBLE QBE PROGRAM COSTS SALARIES	OPERATIONS	TOTAL
Direct Instructional Programs				
Kindergarten Program	$ 4,280,240.00	$ 3,389,285.80	$ 70,710.52	$ 3,459,996.32
Kindergarten Program-Early Intervention Program	345,971.00	223,436.03	8,158.08	231,594.11
Primary Grades (1-3) Program	9,094,588.00	8,403,403.70	404,865.34	8,808,269.04
Primary Grades-Early Intervention (1-3) Program	580,964.00	699,650.88	15,402.35	715,053.23
Upper Elementary Grades (4-5) Program	3,930,582.00	3,836,869.24	116,143.55	3,953,012.79
Upper Elementary Grades-Early Intervention (4-5) Program	783,779.00	674,097.62	18,768.26	692,865.88
Middle Grades (6-8) Program	5,407,981.00		35.00	35.00
Middle School (6-8) Program	1,068,888.00	5,253,895.24	324,735.77	5,578,631.01
High School General Education (9-12) Program	5,347,564.00	5,818,894.41	806,765.30	6,625,659.71
Vocational Laboratory (9-12) Program	2,105,216.00	1,564,720.43	71,873.95	1,636,594.38
Students with Disabilities	7,067,177.00			
Category II		952,988.12		952,988.12
Category III		3,694,574.75	300,611.10	3,995,185.85
Category IV		471,681.05		471,681.05
Category V		78,758.99		78,758.99
Gifted Student - Category VI	939,730.00	817,027.11	36,714.38	853,741.49
Remedial Education Program	4,598.00		65.00	65.00
Alternative Education Program	538,858.00	660,104.17	62,455.97	722,560.14
English Speakers of Other Languages (ESOL)	496,487.00	384,840.48		384,840.48
TOTAL DIRECT INSTRUCTIONAL PROGRAMS	$ 41,992,623.00	$ 36,924,228.02	$ 2,237,304.57	$ 39,161,532.59
Media Center Program	1,206,490.00	1,199,356.22	128,106.71	1,327,462.93
Staff and Professional Development	214,383.00	30,428.20	28,926.57	59,354.77
TOTAL QBE FORMULA FUNDS	$ 43,413,496.00	$ 38,154,012.44	$ 2,394,337.85	$ 40,548,350.29

(1) Comprised of State Funds plus Local Five Mill Share.

(2) Allotments do not include the impact of the State amended formula adjustment.

See notes to the basic financial statements.

SECTION II

COMPLIANCE AND INTERNAL CONTROL REPORTS

DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Russell W. Hinton
STATE AUDITOR
(404) 656-2174

March 20, 2012

Honorable Nathan Deal, Governor
Members of the General Assembly
Members of the State Board of Education
and
Superintendent and Members of the
Bulloch County Board of Education

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Ladies and Gentlemen:

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Bulloch County Board of Education as of and for the year ended June 30, 2011, which collectively comprise Bulloch County Board of Education's basic financial statements and have issued our report thereon dated March 20, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

Management of Bulloch County Board of Education is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered Bulloch County Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Bulloch County Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Bulloch County Board of Education's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

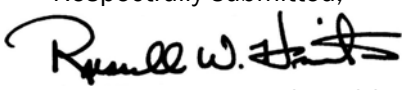
Compliance and Other Matters

As part of obtaining reasonable assurance about whether Bulloch County Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards.*

We noted a certain matter that we have reported to management of Bulloch County Board of Education in a separate letter dated March 20, 2012.

This report is intended solely for the information and use of management, members of the Bulloch County Board of Education, others within the entity, Federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



Russell W. Hinton, CPA, CGFM
State Auditor

RWH:as
2011YB-10

DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Russell W. Hinton
STATE AUDITOR
(404) 656-2174

March 20, 2012

Honorable Nathan Deal, Governor
Members of the General Assembly
Members of the State Board of Education
and
Superintendent and Members of the
Bulloch County Board of Education

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Ladies and Gentlemen:

Compliance

We have audited Bulloch County Board of Education's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major Federal programs for the year ended June 30, 2011. Bulloch County Board of Education's major Federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major Federal programs is the responsibility of Bulloch County Board of Education's management. Our responsibility is to express an opinion on Bulloch County Board of Education's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the Bulloch County Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Bulloch County Board of Education's compliance with those requirements.

In our opinion, the Bulloch County Board of Education complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major Federal programs for the year ended June 30, 2011.

Internal Control Over Compliance

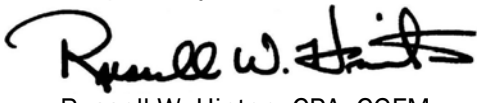
Management of Bulloch County Board of Education is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to Federal programs. In planning and performing our audit, we considered Bulloch County Board of Education's internal control over compliance with the requirements that could have a direct and material effect on a major Federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Bulloch County Board of Education's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be *material weaknesses*, as defined above.

This report is intended solely for the information and use of management, members of the Bulloch County Board of Education, others within the entity, Federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



Russell W. Hinton, CPA, CGFM
State Auditor

RWH:as
2011SA-10

SECTION III

AUDITEE'S RESPONSE TO PRIOR YEAR FINDINGS AND QUESTIONED COSTS

BULLOCH COUNTY BOARD OF EDUCATION
AUDITEE'S RESPONSE
SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2011

PRIOR YEAR FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

No matters were reported.

PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No matters were reported.

SECTION IV

FINDINGS AND QUESTIONED COSTS

BULLOCH COUNTY BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2011

I SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issue:
Governmental Activities; General Fund; Capital Projects Fund; Debt Service Fund; Aggregate Remaining Fund Information — Unqualified

Internal control over financial reporting:
- Material weakness identified? — No
- Significant deficiency identified? — None Reported

Noncompliance material to financial statements noted: — No

Federal Awards

Internal Control over major programs:
- Material weakness identified? — No
- Significant deficiency identified? — None Reported

Type of auditor's report issued on compliance for major programs:
All major programs — Unqualified

Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133, Section 510(a)? — No

Identification of major programs:

CFDA Numbers	Name of Federal Program or Cluster
84.010, 84.389	Title I, Part A Cluster
84.027, 84.173, 84.391, 84.392	Special Education Cluster
84.410	Education Jobs Fund

Dollar threshold used to distinguish between Type A and Type B programs: $424,319.51

Auditee qualified as low-risk auditee? — No

II FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

No matters were reported.

III FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No matters were reported.