

City of Calhoun
Board of Education, Georgia

A Component Unit of the City of Calhoun, Georgia

Annual Comprehensive Financial Report

Fiscal Year Ended June 30, 2025

CITY OF CALHOUN BOARD OF EDUCATION, GEORGIA

(A Component Unit of the City of Calhoun, Georgia)

ANNUAL COMPREHENSIVE FINANCIAL REPORT

FISCAL YEAR ENDED JUNE 30, 2025

Prepared by: Finance Department

City of Calhoun Board of Education, Georgia
Annual Comprehensive Financial Report
For the Year Ended June 30, 2025

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CALHOUN CITY SCHOOLS

a tradition of excellence

January 22, 2026

To the Members of the Calhoun City School Board,
The Citizens of the City of Calhoun, Georgia and the Financial Community:

The ***Annual Comprehensive Financial Report*** of the City of Calhoun School Board, Georgia (the Board) for the fiscal year ended June 30, 2025, is submitted herewith. This report was prepared by the Board's finance department and is intended to fulfill the requirements for audit prescribed by Georgia Statutes for local boards of education. A separate report is issued to fulfill Single Audit Requirements of Federal and State governments. Board management assumes full responsibility for the completeness and reliability of the information contained in this report, based on a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

The Finance Department prepared this report in conformance with standards of the Governmental Accounting Standards Board, the American Institute of Certified Public Accountants and the Government Finance Officers Association. The legal level of control (the level at which expenditures may not legally exceed appropriations) for each adopted annual operating budget generally is the fund level for the governmental fund type.

R. M. Dobbs & Company, Certified Public Accountants, have issued an unmodified ("clean") opinion of the Board of Calhoun's financial statements for the fiscal year ended June 30, 2025. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) document immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

SCHOOL SYSTEM PROFILE

The Calhoun City School System was established under the laws of the State of Georgia and operates under the guidance of a school board elected by the voters and a Superintendent, appointed by the Board. The Board provides education for grades K-12 as well as Pre-kindergarten for students within the City of Calhoun and for non-resident students from surrounding communities. The system also offers tuition-based preschool classes for infants, two and three-year-olds. The School System is a component unit of the City of Calhoun, working closely with the Mayor and City Council.

Established in 1902 the Calhoun City School System celebrates 123 years of excellence. Located in northwest Georgia along Interstate 75, the system is known for its strong history of excellence in the areas of academics, arts, and athletics. We recognize that the rich traditions of Calhoun City Schools would not be possible without the involvement of students,

teachers, staff, parents, and community members, all working together with a focus on our students. While challenges exist, the school system has remained steadfast in its mission to inspire all students to become lifelong learners in the pursuit of excellence. The key word here is pursuit, striving daily to make improvements in all areas.

Our 2025 enrollment was 3,981 in grades K-12 plus 212 enrolled in the Pre-kindergarten program, a total of 4,193 students. Approximately 40% percent of our students are Hispanic, 8% black, 44% white, and approximately 8% Asian, Pacific Islander, multi-racial, or American Indian. The Calhoun City School System is a system of choice. Approximately 19% of our students apply to attend our schools from surrounding districts. We serve our diverse student population through both regular and special education programs. Additionally, the system uses special programs such as English to Speakers of Other Languages (ESOL), Gifted Education, Early Intervention Programs (EIP), Remediation and Advanced Placement. The Calhoun College and Career Academy, a school within Calhoun High School, offers the courses and programs needed to achieve a well-rounded education while attaining the skills necessary to be successful beyond high school. Career clusters/pathways available to students include Agriculture, Food and Natural Resources, Architecture and Construction, Arts, AV/Technology and Communications, Education and Training, Hospitality and Tourism, Health Science, Information Technology, Law, Public Safety, Corrections and Security, Marketing, and Science Technology and Engineering.

In 2024-2025 our school family included 248 classroom teachers, 138 support personnel and 14 administrators working in our schools (Pre-K-12). Sixteen administrators, 20 support and 24 maintenance and transportation personnel provide system-wide support. Our average pupil-to-teacher ratio for the system is 16.7 to 1. Approximately 80% of our certified staff members hold an advanced degree, which supports our system's mission of lifelong learning.

Our fleet of twenty-one route buses transports approximately 2,118 students during the morning route and afternoon route; three of these buses which are equipped to transport special needs children throughout the city are staffed with bus monitors to assist in caring for the students of varying ages and disabilities. In addition, we have eleven buses used to replace out-of-service buses and to support extracurricular activities. Calhoun City Schools continues to use buses to deliver meals to the students in the community during the summer break when school is not in session.

During Fiscal Year 2025, our dedicated cafeteria staff prepared and served approximately 7,453 meals and snacks each day to students, faculty, and support staff across the district. This year, our school system qualified for the Community Eligibility Provision (CEP), a federally funded program that allows us to offer breakfast, lunch, and snacks to all students at no cost to families. This milestone helps ensure every child has access to nutritious meals that support their learning and well-being.

Our Technology Department manages a robust network of over 9,000 devices, encompassing Apple, Google, and Windows computers, peripherals, audiovisual systems, and critical life safety and building management technology. This specialized equipment includes all environmental controls, surveillance, and emergency response systems. We deliver secure and reliable internet access for our students and staff, utilizing industry-leading cybersecurity measures to protect sensitive data and maintain operational stability. Beyond connectivity, we provide essential tools for learning and collaboration, supporting platforms such as Microsoft Office 365 and Google Workspace, and leveraging district-approved AI platforms to enhance instruction. Our 1-to-1 technology program provides essential devices and support for both students and staff, delivering seamless access to educational resources and applications that facilitate a personalized learning environment. We prioritize the overall safety and well-being of our community, ensuring our technology infrastructure plays a vital role in creating a safe and conducive learning environment across all campuses.

All our schools have Emergency Response Plans approved by the Georgia Emergency Management Agency. The purpose of these plans is to provide a functional, procedural framework for school staff and school emergency responders to follow when responding to emergencies in and around a school campus. The plan insures as much as humanly possible the safety, security and medical treatment of school students, staff, and visitors in an actual or threatened emergency or full-fledged disaster. In addition to school and system-level GEMA-approved safety plans, every school within the district is recognized by the Georgia Department of Education with the Georgia Ready Seal of Preparedness, which is the highest level of recognition for school safety in the state of Georgia.

The City of Calhoun offers a safe, friendly, small-town atmosphere, conveniently located on I-75 one-hour north of Atlanta and 45 minutes south of Chattanooga. This enviable location has attracted and continues to attract commercial and industrial enterprises such as major carpet and floor covering manufacturers, food processors, and distribution firms. The City of Calhoun has positioned itself very well for growth, due to capacity for expansion in the areas of water, sewer and electricity. Additionally, the city and the surrounding area possess a vast array of quality-of-life resources including civil war historic sites, state parks, quality health care, excellent public and higher educational opportunities, a cultural arts center, and a regional outlet center.

The city incorporated in January 1852 occupies a land area of approximately 12 square miles and serves a residential population of 20,128. The City is empowered to levy a property tax on both real and personal properties located within its boundaries. It is also empowered by state statute to extend its corporate limits by annexation as deemed appropriate by the Mayor and Council. Section 5-102 (a) of the Charter of the City of Calhoun states that the "mayor and council of the city are authorized to levy a tax annually on the real and personal property in the City of Calhoun for the purpose of establishing and maintaining a system of public schools in the city; provided, however, that the money so raised shall be used for school purposes."

Section 7-105 of the Charter of the City of Calhoun states that the "school board of education shall submit to the mayor and council at a regularly scheduled council meeting an annual operating and capital budget to be funded from local sources of revenue. The mayor and council shall not be authorized to adopt the budget submitted by the school board of education until at least the next regular council meeting following the date of submission." To prepare the budget for submission the Board adopts a budget calendar which establishes the dates by which the Superintendent will submit the budget to accomplish the approved priorities and goals for the upcoming fiscal year. Throughout the budget process meetings are held with school system administrators, the Board, and the mayor and/or his City Council representative. Input received from each of the listed groups is used to formulate the tentative budget. Once the Board has reviewed and approved the Superintendent's tentative budget it is then submitted to the mayor and council in accordance with Section 7-105. The final budget is then approved by the Board and Council respectively at their next scheduled meeting. The Fiscal Year 2025 budget was adopted in June 2024.

LOCAL ECONOMY

The Board has a large industrial base, which includes several Fortune 500 companies. Calhoun is the home of manufacturing facilities for several major companies, including Mohawk Industries, Shaw Industries, Mannington Floor Covering, and Engineered Floors LLC. Other industries, such as Kerry Inc., FieldTurf USA, Calhoun Outlets, and Buc-cee's which represent food processing, synthetic turf production, and retail outlets help to diversify the industrial base.

Note 4-D provides detailed disclosures regarding the tax abatements that have been agreed upon between the private business entity and the Development Authority of Gordon County. These tax abatements are offered to encourage investments and/or increase job opportunities that would not have occurred otherwise. Long-term benefits may include an expanded tax base, increased local spending, and increased property values. For the fiscal year ended June 30, 2025, revenues forgone as a result of these agreements amounted to $86,645.

LONG-TERM FINANCIAL PLANNING

On November 2, 2010, the voters of the City of Calhoun and Gordon County approved the continuation of the existing ESPLOST effective July 2012 through June 2017, ESPLOST IV. The voters of the City of Calhoun also authorized the City to issue general obligation bonds with the principal amount not to exceed $33,000,000 to pay the cost of the construction, furnishing, and equipping of a new middle-high complex and other projects as specified in the resolution calling the election. In May 2011 the City issued, on behalf of Calhoun City Schools, $21,000,000 of General Obligation School Bonds, Taxable – Qualified School Construction Bonds (Series 2011 QSCB). In August 2012, the City issued, on

behalf of Calhoun City Schools, $12 million of local general obligation bonds (Series 2012) at a premium netting approximately $12.7 million. Monthly ESPLOST receipts will be deposited into the Debt Service Account (U.S. Bank) until sufficient moneys have accumulated therein to satisfy the interest payment requirements on the Series 2011 QSCB and Series 2012 Bonds and the required payment to the Series 2011 QSCB Invested Sinking Fund for the current bond year. The Invested Sinking Fund for the Series 2011 QSCB will be used to pay the principal due on the Series 2011 QSCBs on September 1st of 2022 through 2025. Monthly ESPLOST receipts will be used to pay the principal due on the Series 2012 Bonds on September 1st of 2026 through 2032.

On November 3, 2015, and March 16, 2021, the voters of the City of Calhoun and Gordon County approved the continuation of the existing ESPLOST effective July 2017 through June 2022, ESPLOST V and effective July 2022 through June 2027 ESPLOST VI. ESPLOST VI collections have been significantly higher, and it is anticipated that the CAP will be reached before June 2027. Monthly ESPLOST receipts will continue to be deposited into the Debt Service Account (U.S. Bank) to pay the above-mentioned debt.

CONSTRUCTION

In Fiscal Year 2025, we began the third phase of improvements to our athletic facilities. Athletic Improvements Phase III consists of a new two-story athletic fieldhouse, a multipurpose hitting facility, renovations to the middle school gym locker rooms, an upgraded middle school weight room and renovated baseball dugouts. This project will be finished in fiscal year 2026 and is funded by ESPLOST and local funds.

MAJOR BUDGETARY INITIATIVES

Our QBE allotment increased by $3,241,130 due to the funding of a $2,500 increase for certified employees and the increase in the employer portion of State Health insurance and Teachers Retirement. Five teaching positions, three paraprofessionals and one bus driver were added across the system. In addition, ESSER III funds ended last fiscal year, so several positions had to be moved into the general fund from federal funds. This included five teachers, a district coordinator, a diagnostician and a director.

AWARDS

As demonstrated by the statements and schedules included in the financial and required supplemental information sections of this report, the Board continues meeting its responsibility for sound financial management.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Calhoun Board of Education for its annual comprehensive financial report for the fiscal year ended June 30, 2024. This was the seventeenth consecutive year that the government has achieved this prestigious award. To be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

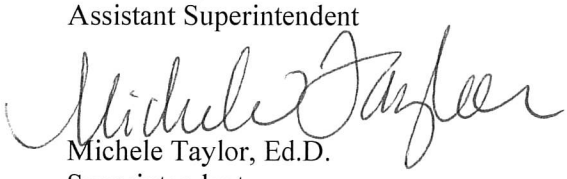
ACKNOWLEDGEMENTS

The preparation of this annual comprehensive financial report would not have been possible without the efficient and dedicated service of the Finance Department. Thank you to our department heads and principals for understanding the importance of the financial status of this Board and as such, working diligently to provide quality service within our financial means. We also wish to extend our appreciation to the auditing firm of R. M. Dobbs & Company, Certified Public Accountants for their professionalism in conducting the audit of the Board's basic financial statements and related note disclosures.

Finally, credit also must be given to the School Board for their unfailing support for maintaining the highest standards of professionalism in the management of the Board's finances.

Respectfully Submitted,

Dee Wrisley
Assistant Superintendent



Michele Taylor, Ed.D.
Superintendent

City of Calhoun
Board of Education, Georgia

Elected School Board Members
(In Office as of June 30, 2025)

Eddie Reeves, Chair
In office since October 2009
Current term expires January 2028

Becky George, Vice Chair
In office since January 2020
Current term expires January 2028

Andy Baxter, Secretary
In office since January 2018
Current term expires January 2026

Stephen King
In office since September 2021
Current term expires January 2026

Rhoda Washington
In office since September 2009
Current term expires January 2026

City of Calhoun
Board of Education, Georgia

Appointed Principal Officials

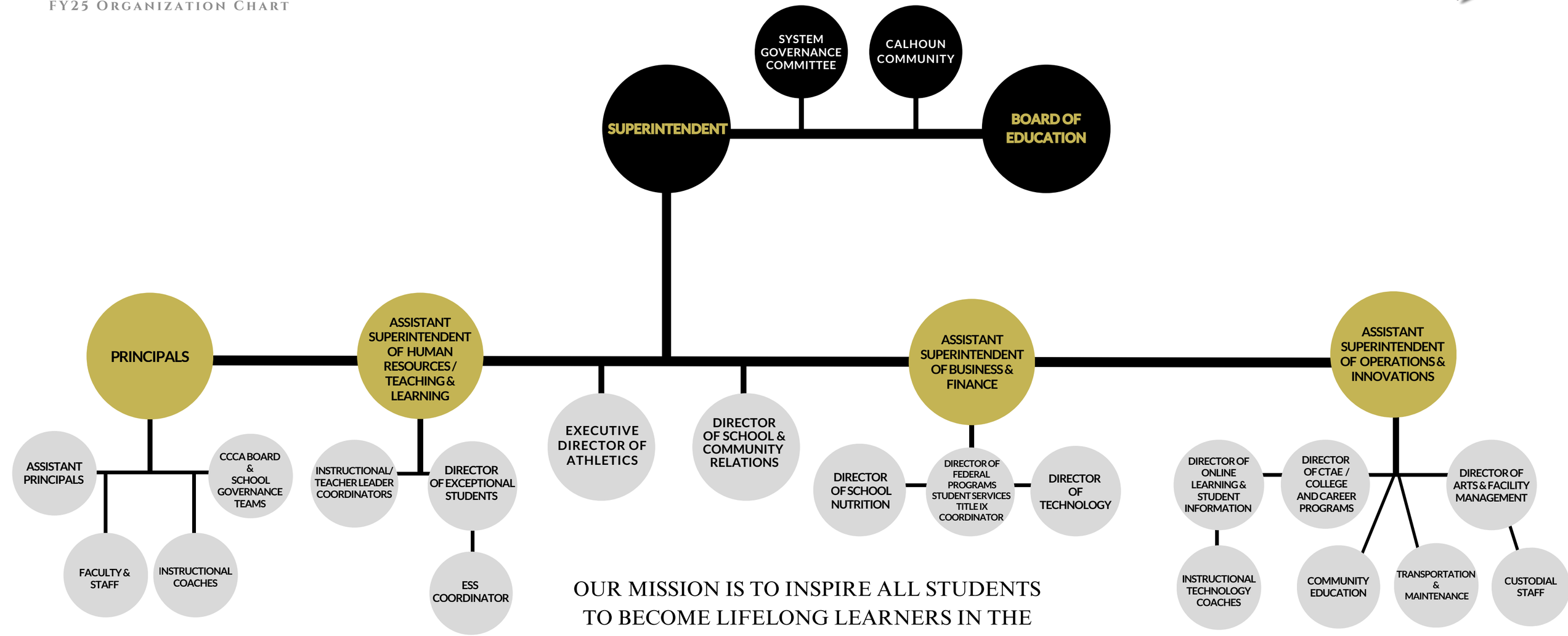
Name	Position
Dr. Michele Taylor	Superintendent
Dee Wrisley	Assistant Superintendent
Peter Coombe	Assistant Superintendent
Jaime Garrett	Assistant Superintendent
Hal Lamb	Executive Director of Athletics
Amanda Schutz	Student Services/Federal Programs Director
Melanie Harwell	Online Learning/Student Info Director
Kimberly Kiker	School Nutrition Director
Heather McCrone	Exceptional Student Services Director
Kayla Ralston	School and Community Relations Director
Shane Shelton	Technology Director
Brandi Hayes	Director of College and Career Programs
Ben Riley	Director of Fine Arts & Facility Management
Amanda Swift	Principal, Calhoun Early Learning Academy
Mana Smith	Principal, Calhoun Primary School
Hope Stephenson	Principal, Calhoun Elementary School
Allison Eubanks	Principal, Calhoun Middle School
Casey Parker	Principal, Calhoun High School

CALHOUN CITY SCHOOLS

a tradition of excellence

ESTABLISHED IN 1902

FY25 ORGANIZATION CHART



OUR MISSION IS TO INSPIRE ALL STUDENTS TO BECOME LIFELONG LEARNERS IN THE PURSUIT OF EXCELLENCE.

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Calhoun Board of Education
Georgia

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

June 30, 2024

Christopher P. Morrill

Executive Director/CEO

JERRY L. CLEMENTS, C.P.A.
LOUISE McGOWAN, C.P.A.
JUDY M. FAGAN, C.P.A.
MITZI B. POWELL, C.P.A.

R.M. DOBBS & COMPANY
CERTIFIED PUBLIC ACCOUNTANTS
P.O. BOX 423
CALHOUN, GEORGIA 30703-0423
706-629-4511

MEMBER OF
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
AND
GEORGIA SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Superintendent and Members of the
City of Calhoun Board of Education
Calhoun, Georgia

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the City of Calhoun Board of Education, Georgia, a component unit of the City of Calhoun, Georgia, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the City of Calhoun Board of Education, Georgia's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the City of Calhoun Board of Education, Georgia, as of June 30, 2025, and the respective changes in financial position and the respective budgetary comparison for the General Fund and the School Food Service Special Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the City of Calhoun Board of Education, Georgia and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the City of Calhoun Board of Education, Georgia's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City of Calhoun Board of Education, Georgia's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the City of Calhoun Board of Education, Georgia's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedules of pension and OPEB amounts on pages 4-14 and 47–50 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Calhoun Board of Education, Georgia's basic financial statements. The accompanying combining and individual comparative fund financial statements, budgetary comparison schedules, schedule of approved local option sales tax projects as required by Georgia Code Section OCGA 48-8-121, and schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, budgetary comparison schedules, schedule of approved local option sales tax projects, and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 22, 2026 on our consideration of the City of Calhoun Board of Education, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Calhoun Board of Education, Georgia's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Calhoun Board of Education, Georgia's internal control over financial reporting and compliance.



Calhoun, Georgia
January 22, 2026

MANAGEMENT'S DISCUSSION AND ANALYSIS

Within this section of the City of Calhoun Board of Education, Georgia's (the "Board") annual comprehensive financial report, the Board's management is pleased to provide this narrative discussion and analysis of the financial activities of the Board for the fiscal year ended June 30, 2025. The Board's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosures following this section.

Financial Highlights

- The Board's liabilities and deferred inflows of resources exceeded its assets and deferred outflows of resources by ($4,704,847) (net deficit position) for the fiscal year reported. Total net position is comprised of the following:

  (1) Total assets of $54,269,151 are comprised of current assets and capital assets which are equipment, buses, and vehicles. All land and buildings are owned by the City of Calhoun.
  (2) Deferred outflows of resources decreased by $850,387 due to changes in OPEB and pension reporting.
  (3) Total liabilities of $66,490,393 are comprised of current and long-term liabilities. Total liabilities decreased over $5 million from 2024 to 2025. The majority of this decrease is due to the pension liability decreasing. Other significant differences are an increase in the OPEB liability and a decrease in accrued salaries and wages. A change in the payroll cycle for 9-month and 10-month employees caused the accrued salaries and wages to decrease $1,965,102 because this resulted in only month of salaries being accrued. The OPEB liability increased from $21,290,146 in 2024 to $23,548,253 in 2025.
  (4) Deferred inflows of resources increased by $2,875,821 due to changes in OPEB and pension reporting.
  (5) The net investment in capital assets of $2,543,080 include property and equipment, net of accumulated depreciation, and reduced for outstanding debt related to the purchase or construction of capital assets (if applicable).
  (6) Net position restricted of $2,853,966 by constraints imposed from outside the Board such as debt covenants, grantors, laws, or regulations.
  (7) Unrestricted net (deficit) position of ($10,101,893) represents the portion available to maintain the Board's continuing obligations to citizens and creditors.

- The Board's governmental funds reported total ending fund balance of $46,198,979 this year. This compares to the prior year ending fund balance of $44,539,239, showing an increase of $1,659,740 during the current year. The governmental unassigned fund balance of $27,753,993 for fiscal year 2025 shows a $6,329,437 decrease from the prior year due to having a higher committed fund balance which includes a $5 million transfer to capital projects for future athletic improvements.

- At the end of the current fiscal year, unassigned fund balance for the general fund was $27,753,993 or 60.9% of total general fund expenditures, which is significantly lower than the year before.

- Overall, the Board continues to maintain a strong financial position.

The above financial highlights are explained in more detail in the "financial analysis" section of this document.

Overview of the Financial Statements

This Management Discussion and Analysis document introduces the Board's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the basic financial statements. The Board also includes in this report additional information to supplement the basic financial statements. Comparative data is presented when available.

Government-wide Financial Statements

The Board's annual report includes two government-wide financial statements. These statements provide both long-term and short-term information about the Board's overall financial status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of activities between funds.

The first of these government-wide statements is the *Statement of Net Position.* This is the government-wide statement of position presenting information that includes all the Board's assets and liabilities, with the difference reported as *net position.* Over time, increases or decreases in net position may serve as a useful indicator of the financial position of the Board. Evaluation of the overall health of the Board would extend to other nonfinancial factors such as diversification of the taxpayer base, in addition to the financial information provided in this report.

The second government-wide statement is the *Statement of Activities,* which reports how the Board's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid. An important purpose of the design of the statement of activities is to show the financial reliance of the Board's distinct activities or functions on revenues provided by the Board's taxpayers.

Both government-wide financial statements distinguish governmental activities of the Board that are principally supported by property and sales taxes. Governmental activities include regular instruction, specialized instruction and numerous supporting services such as school administration and the operation and maintenance of the schools.

The government-wide financial statements are presented on pages 15 & 16 of this report.

Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Board uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the Board's most significant funds rather than the Board as a whole. Major funds are separately reported while all others are combined into a single, aggregated presentation. Individual fund data for nonmajor funds is provided in the form of combining statements in a later section of this report.

The Board has two kinds of funds:

Governmental funds are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the Board's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. Fund financial statements are useful in evaluating annual financing requirements of governmental programs and the commitment of current spendable resources.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund operating statement provide a reconciliation to assist in understanding the differences between these two perspectives.

The basic governmental fund financial statements, including the general fund's budgetary statement are presented on pages 17-22 of this report.

Individual fund information for nonmajor governmental funds is found in combining statements in a later section of this report.

The other fund type, *fiduciary funds,* are used to account for the Board's school activity accounts and scholarships. The combining statement of fiduciary net position and the combining statement of changes in fiduciary net position are presented on pages 23-24.

Notes to the Basic Financial Statements

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements begin on page 25 of this report.

As discussed, the Board reports major funds in the basic financial statements.

Supplementary Information

This final section of the financial report includes combining and individual statements and schedules for the general fund, special revenue funds, debt service fund, and capital projects fund, beginning on page 47.

Financial Analysis of the Board as a Whole

The Board's net position at fiscal year-end is a deficit of ($4,704,847). The following table provides a summary of the Board's net position:

Summary of Net Position

	2025		2024	
	Governmental Activities	Percentage of Total	Restated Governmental Activities	Percentage of Total
Assets:				
Current assets	$ 51,050,443	94%	$ 50,967,099	94%
Capital assets	3,218,708	6%	3,390,006	6%
Total assets	54,269,151	100%	54,357,105	100%
Deferred outflows of resources	20,082,144	100%	20,932,534	100%
Liabilities:				
Current liabilities	4,884,172	7%	6,444,521	9%
Long-term liabilities	61,606,221	93%	65,082,500	91%
Total liabilities	66,490,393	100%	71,527,021	100%
Deferred inflows of resources	12,565,749	100%	9,689,928	100%
Net position:				
Net investment in capital assets	2,543,080	-54%	3,097,899	-52%
Restricted	2,853,966	-61%	2,602,546	-44%
Unrestricted	(10,101,893)	215%	(11,627,755)	196%
Total net position	$ (4,704,847)	100%	$ (5,927,310)	100%

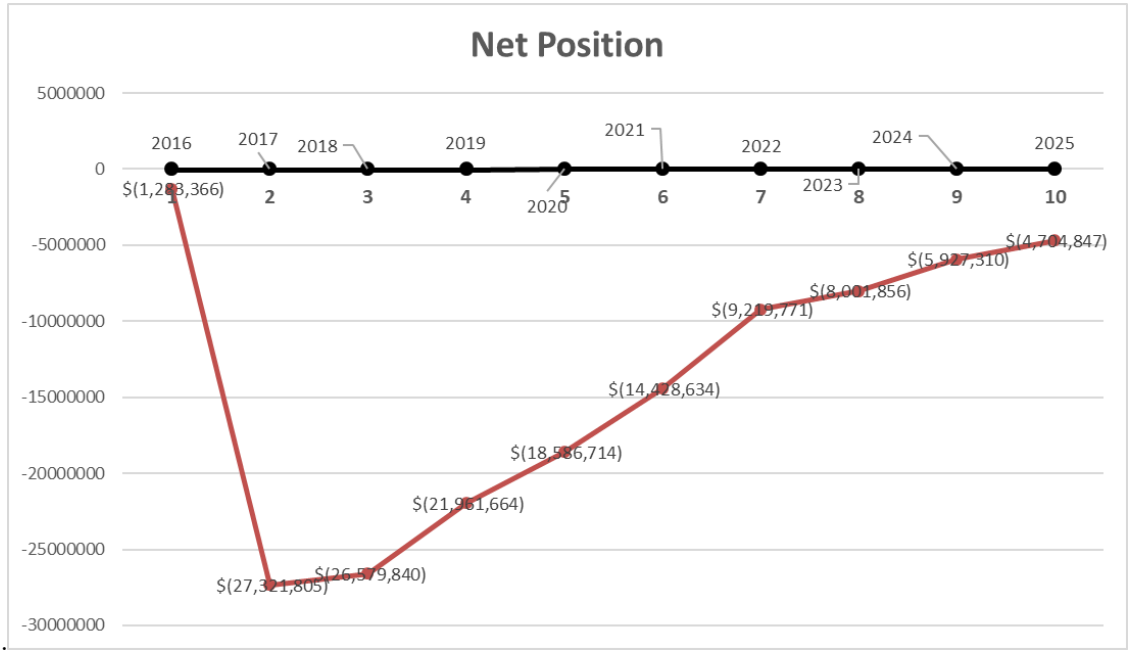
The Board continues to maintain a high current ratio. The current ratio compares current assets to current liabilities and is an indication of the ability to pay current obligations. Generally, a ratio greater than 2.0 is considered very financially stable. The current ratio for governmental activities is 10.45 to 1 on June 30, 2025, versus 7.91 to 1 on June 30, 2024. This increase in the ratio is due to the increase in cash which more than offsets the increase in contracts payable for capital outlay projects. Also, current liabilities decreased due to the change in the payroll cycle which decreased accrued salaries and benefits.

The Board reported a deficit in total net position for its governmental activities totaling $4,704,847. Most of this deficit relates to the unfunded pension liability ($37,783,604) and the unfunded other post-employment benefits (OPEB) ($23,548,253). Because deficits are reported does not necessarily mean the School District has financial issues. Both liabilities are being funded actuarially.

Total net position increased $1,222,463 for governmental activities in fiscal year 2025 primarily due to revenues continuing to exceed expenses, as a result of an increase in state and local revenues.

Note that only 5.9% of the governmental activities' total assets is tied up in capital. The Board uses these capital assets to provide services to its students. The School Board is unique, since they are a component unit of the City of Calhoun. The City owns all the land and school buildings, and the City issues the debt to finance these buildings. Thus, the percentage is very low as compared to other Georgia school boards.

The following chart reports the total net position balances from fiscal year 2016 – 2025.



In fiscal year 2014, the School District implemented GASB Statement No. 68 which recorded a net pension liability and in fiscal year 2017, the School District implemented GASB Statement No. 88, the other postemployment benefits liability.

Both pronouncements require the reporting of deferred inflows and outflows accounts.

The following table provides a summary of the Board's changes in net position:

Summary of Changes in Net Position

	2025		2024	
	Governmental Activities	**Percentage of Total**	**Governmental Activities**	**Percentage of Total**
Revenues:				
Program:				
Charges for services	$ 3,322,570	5.0%	$ 3,607,974	5.3%
Operating grants	37,609,071	56.2%	36,828,822	54.2%
Capital grants and contributions	1,714,168	2.6%	4,817,944	7.1%
General:				
Taxes	23,084,594	34.5%	22,108,965	32.5%
Other	1,149,935	1.7%	573,771	0.8%
Total revenues	66,880,338	100.0%	67,937,476	100.0%
Program Expenses:				
Instruction	$ 34,152,572	52.0%	35,035,446	53.2%
Pupil	5,407,617	8.2%	4,860,511	7.4%
Improvement of instructional services	2,630,736	4.0%	2,588,950	3.9%
Instructional staff training	145,125	0.2%	217,737	0.3%
Media	464,585	0.7%	486,953	0.7%
General administration	803,517	1.2%	847,364	1.3%
Federal grant administration	7,873	0.0%	8,444	0.0%
School administration	3,158,095	4.8%	3,206,361	4.9%
Business administration	763,377	1.2%	735,480	1.1%
Operations and maintenance	3,752,907	5.7%	4,094,356	6.2%
School security and safety	359,012	0.5%	-	0.0%
Student transportation	1,585,188	2.4%	1,789,589	2.7%
Central support	615,885	0.9%	540,764	0.8%
School nutrition program	4,382,004	6.7%	4,249,781	6.5%
Other supporting services	24,963	0.0%	68,613	0.1%
Community services	912,093	1.4%	850,862	1.3%
Enterprise operations	50,026	0.1%	58,264	0.1%
Debt service	6,442,300	9.8%	6,223,455	9.4%
Total expenses	65,657,875	100.0%	65,862,930	100.0%
Excess	1,222,463		2,074,546	
Beginning net position, as restated	(5,927,310)		(8,001,856)	
Ending net position	$ (4,704,847)		$ (5,927,310)	

GOVERNMENTAL REVENUES

The Board's primary revenue source is state aid, primarily the quality basic education aid. State aid and federal aid recognized for operating purposes total 56.4% of total revenue as compared to 54.2% in fiscal year 2024. In addition, the Board is reliant on property taxes to support governmental operations and capital purposes. Property taxes provided 25% of the Board's total governmental revenues which is 1.6% greater than fiscal year 2024. In 2025, property taxes increased $889,174 or 5.6% even with the Board adopting the rollback millage of 14.878 mills. This increase in property taxes is due to an increase in the property values with reports indicating market values rose by as much as 29% and taxable values of nearly 14%.

In 2025, local revenues decreased $1,829,904 mainly due to less expenditures in the capital projects fund which was completely funded with local funds.

In response to the Covid-19 pandemic, the federal government had previously awarded additional grants to help local school districts safely operate schools, address gaps in learning and support measures of implementation that will continue to reduce the effects of Covid-19 on students and families. These grants consisted of CSSRA ESSER II funding and American Rescue Plan ESSER III funding from fiscal year 2022. The Board still had a small balance of the American Rescue Plan ESSER III grant that were spent in fiscal year 2025.

Also, note that program revenues (excluding capital program revenue) cover approximately 62.3% of governmental operating expenses. Most of this revenue is used for direct instruction. This means that the government's taxpayers fund 37.7% of the governmental activities.

The existing special purpose local option sales tax (SPLOST) is effective July 1, 2022, through June 30, 2027. The referendum included the retirement of previously incurred general obligation debt along with the acquisition of computers and new technology, land acquisition for enrollment growth and parking, HVAC replacement/repairs, acquisition of school buses, and renovations, construction to and equipment for existing academic and athletic facilities. Sales tax collections are approximately 22% higher than projections due to the opening of one specific business, Buc-ee's. Due to this increase, the Board will collect the maximum allowed in the referendum approximately nine months early. SPLOST was on the ballot in November 2025 and passed with a 58.6% approval rate.

GOVERNMENTAL FUNCTIONAL EXPENSES

This table presents the cost of each of the Board's programs, including the net costs (i.e., total cost less revenues generated by the activities). The net costs illustrate the financial burden that was placed on the Board's taxpayers by each of these functions:

Governmental Activities

	Total Cost of Services		Net Cost of Services	
	2025	**2024**	**2025**	**2024**
Instruction	$ 34,152,572	$ 35,035,446	$ (7,582,860)	$ (2,764,961)
Pupil Services	5,407,617	4,860,511	(3,984,286)	(3,546,315)
Impr. instructional services	2,630,736	2,588,950	(1,730,550)	(1,371,802)
Instructional staff training	145,125	217,737	118,803	121,932
Media	464,585	486,953	350,766	236,866
General administration	803,517	847,364	827,186	442,569
Federal grant administration	7,873	8,444	1,554	(8,444)
School administration	3,158,095	3,206,361	(1,532,104)	(1,710,200)
Business administration	763,377	735,480	(758,664)	(699,087)
Operations and maintenance	3,752,907	4,094,356	(2,207,038)	(2,019,948)
School security and safety	359,012	-	1,596,890	-
Student transportation	1,585,188	1,789,589	(882,949)	(1,271,998)
Central support	615,885	540,764	(611,172)	(524,589)
School nutrition program	4,382,004	4,249,781	802,313	(412,329)
Other supporting services	24,963	68,613	(24,963)	32,479
Community services	912,093	850,862	(902,666)	(850,862)
Enterprise operations	50,026	58,264	(50,026)	(38,046)
Debt service	6,442,300	6,223,455	(6,442,300)	(6,223,455)
Total	$ 65,657,875	$ 65,862,930	$(23,012,066)	$(20,608,190)

Expenditures in total did not change much from 2024 to 2025. The slight decrease was due to the Superintendent becoming part-time and a decrease in capital expenditures. The decrease in capital expenditures also explains the decreased in capital revenues. With less expenditures, less local revenues were needed. Since the Board does not own any school buildings, any new buildings constructed or improvements made are not capitalized, rather they are written off as expenses. The City of Calhoun capitalizes these costs. The fiscal year 2025 debt service expense includes the School Board's payment to the City to retire the principal and interest on the City's bonds issued for school purposes.

Financial Analysis of the Board's Funds

Governmental Funds

As discussed, governmental funds are reported in the fund statements with a short-term, inflow and outflow of spendable resources focus. This information is useful in assessing resources available at the end of the year in comparison with upcoming financing requirements. Governmental funds reported ending fund balances of $46,198,979. Of this year-end total, $27,753,993 is unassigned indicating availability for continuing Board service requirements. $2,902,866 is legally restricted for the School Food Service program purposes, $529,670 is assigned for specific purposes and $14,878,425 is committed for contracts for the new year, other specific programs, the athletic improvements project and the fiscal year 2026 projected budget shortfall of $6,382,859.

The total ending fund balances of governmental funds show an increase of $1,659,740 or 3.7% above the prior years' amount. In total, revenues decreased and expenditures increased in fiscal year 2025 which accounts for the smaller increase to fund balance. One cause of the decrease in revenues is the ending of the ESSER III federal funding. However, this was offset by an increase in state funding due to an increase in health costs, TRS costs, and the increase in certified employees' salaries.

Major Governmental Funds

General Fund - The general fund is the School Board's primary operating fund and the largest source of day-to-day service delivery. The general fund's fund balance decreased $3,889,129 or 9.91%. This decrease is due to the transfer of $5,000,000 from general fund to the SPLOST capital projects fund. This change compares to the general fund's fund balance which increased by $2,856,279 or 7.85% in fiscal year 2024.

Total general fund revenues increased $3,975,297 or 9.18% due to an increase in interest, local tax revenues and QBE revenue.

Total local revenues increased $1,398,045 due to the increase in interest and local tax revenues as mentioned above. A new agreement was entered into with the bank which increased our interest earning potential. The digest saw an increase in net taxes of 6.84% even with the School District taking the full rollback of .995 mils.

Total state aid increased $2,924,100 or 11.22% as the School District saw an increase in the QBE allotment due to the increase in certified salaries, the increase in state health and TRS as mentioned above.

No federal aid was received for the general fund.

Instructional expenditures increased $3,951,621 or 15.4% from the fiscal year 2024 amount. In fiscal year 2025, the School District added 5 teaching positions and 3 paraprofessionals. Also, with the ending of the ESSER III funds, 5 teaching positions had to be moved into the general fund from ARP. In addition, certified teachers received a $2,500 raise from the state and an additional $3,000 from the school system.

Improvement of Instructional Services increased $458,258 or 32.2% due to the addition of a district level coordinator to focus on accountability and our Cognia renewal plus having to move two instructional coordinators from ESSER III to the general fund.

Pupil Services increased $624,998 or 25.2% due to a diagnostician being added and a continued emphasis on our student's mental health.

A new function was created by the state to track school safety and security. Even expenditures that are not a part of the new safety and security grant are charged to this function if they are considered a safety or security expense. Examples of these expenditures are school resource offices, cameras, access controls, and alarms.

In fiscal year 2025, expenditures and transfers out exceeded revenues and net transfers by $3,889,129. In fiscal year 2024, revenues and transfers in exceeded expenditures by $2,856,279. The General Fund's ending unassigned fund balance is considered adequate, representing the equivalent of 60.9% of annual expenditures. The unassigned fund balance was 85.3% in the prior year.

School Food Service Fund - In fiscal year 2025, revenues exceeded expenditures by $269,835 compared to expenditures exceeding revenues by $80,526 in fiscal year 2024. Revenues increased $336,114 or 8% over fiscal year 2024 and expenditures increased $146,805 or 3.6% over the prior year. The increase is in federal revenues and is because the federal government is using Medicaid to determine free and reduced students. This increased federal revenues and decreased local revenues. The increase in expenditures continues to be because of the increased cost of food, supplies, and labor.

Debt Service Fund – This fund reports the School Board's share of the special purpose local option sales taxes, which are forwarded to the City of Calhoun to cover their debt service costs for school buildings. Revenues increased by $218,984 in the current fiscal year. Expenditures exceeded revenues by $2,250 due to fees being paid to US Bank for handling the accounts. Revenues plus transfers in and expenditures equaled for the last ten years.

Capital Project Fund – This fund is being financed by proceeds for the City's sale of bonds, and transfers from the general fund. Local revenues included transfers from the City of Calhoun from the proceeds of the Series 2012 bond funds for construction payments.

The fiscal year 2025 expenditures were $2,029,056 which included construction costs, architect and engineering fees for the Athletic Improvements Phase II and Phase III projects. Fund balance on June 30, 2025 was $5,000,000 which was the transfer from the general fund to finish phase III.

General Fund Budgetary Highlights

The revenue budget was amended upward by $556,913 due to on-behalf entries and additional grants. Although amendments were entered for the additional grants, the School District does not budget for amendments in QBE state revenue or local tax revenues. Local revenues exceeded the final budget by $2,090,028 due to receiving more property tax, TAVT tax, and interest income than budgeted. State revenues exceeded the budget by $979,476 due to mid-term adjustment from the state.

The expenditure side of the original budget for the general fund was revised upward by $535,900 or only 1.1%. These increases were also due to additional grants and on-behalf entries.

Capital Assets and Debt Administration

Capital Assets

The Board's investment in capital assets, net of accumulated depreciation, for governmental activities as of June 30, 2025, was $2,543,080. See Note 3-D for additional information about changes in capital assets during the fiscal year and outstanding at the end of the year.

The following table provides a summary of capital asset activity:

	2025	2024
Depreciable assets:		
Equipment	$ 5,141,502	$ 5,190,202
Food service equipment	1,676,922	1,691,192
Computer equipment	820,069	646,206
Audiovisual equipment	78,144	-
School buses	2,252,490	2,581,118
Other vehicles	363,848	310,304
Bulk purchases	1,159,395	1,132,751
Total depreciable assets	11,492,370	11,551,773
Less accumulated depreciation	8,273,662	8,161,767
Book value - depreciable assets	$ 3,218,708	$ 3,390,006
Percentage depreciated	72%	71%
Total capital assets	$ 3,218,708	$ 3,390,006

On June 30, 2025, the depreciable capital assets for governmental activities were 72% depreciated. This compares to 71% on June 30, 2024.

Computer and audiovisual equipment, a vehicle and a bulk furniture purchase for grades 4-6 were purchased during the year which accounts for the increase in each category.

Long-term Debt

The Board's compensated absence liability increased $132,032 or 75.4%. Note 3-F provides additional information.

Economic Conditions Affecting the Board

The Board has all the power and authority to manage the public schools of the City of Calhoun as is provided to county boards of education in the Constitution of Georgia and the acts of the General Assembly of Georgia. The Board is fiscally dependent upon the City of Calhoun because the Mayor and City Council must approve the Board's annual budget, levy the necessary taxes for the Board, and issue general obligation debt for the Board.

The Board serves all the area within the City of Calhoun. Approximately 19% of the School System's students are classified as non-residents; most of these reside in unincorporated Gordon County. Funds for the general maintenance and operation of the School System are derived from local, state, and federal sources. Local revenues consist primarily of ad valorem property taxes collected within the City. The other major revenue stream is state aid provided by the State of Georgia.

The city is the county seat of Gordon County and is in the northwest section of Georgia. Gordon County's private employers are heavily concentrated in the carpet and carpet support industries. The public employers consist of the Calhoun City Government, the City and County School Boards and the Gordon County Government. The City School Board is the second largest public employer in Gordon County.

The fiscal year 2025 budget continued the system's emphasis on Excellence in Academics, Arts, and Athletics. Challenges included increased costs to operate the school system including but not limited to the cost to transport students, food and supply costs. The Board faced unprecedented challenges when the pandemic hit, and this continues to be a challenge since the long-term effects to the economy or revenue streams are unknown.

Contacting the Board's Financial Management

This financial report is designed to provide a general overview of the Board's finances, comply with finance-related laws and regulations, and demonstrate the Board's commitment to public accountability. If you have questions about this report or would like to request additional information, contact the Board's Executive Director of Finance at 334 South Wall Street, Calhoun, GA 30701.

City of Calhoun Board of Education, Georgia
Comparative Statements of Net Position
June 30, 2025
(With Comparative Totals at June 30, 2024)

	Governmental Activities	
	2025	**2024**
Assets		
Current Assets		
Cash and cash equivalents	$ 43,191,393	$ 42,410,926
Receivables:		
Accounts	139,692	214,316
Intergovernmental	5,546,814	5,795,206
Primary government	2,038,519	2,431,277
Inventory	130,559	111,962
Prepaid items	3,466	3,412
Total Current Assets	51,050,443	50,967,099
Noncurrent Assets		
Capital Assets		
Depreciable, net	3,218,708	3,390,006
Total Assets	54,269,151	54,357,105
Deferred Outflows of Resources	20,082,144	20,932,534
Total Assets and Deferred Outflows of Resources	74,351,295	75,289,639
Liabilities		
Current Liabilities		
Accounts payable	225,132	231,148
Construction contracts payable	624,408	123,145
Retainge payable	51,220	168,962
Accrued salaries and wages payable	3,183,267	5,148,369
Financed purchases payable	-	9,171
Compensated absences payable	32,708	7,490
Due to primary government	740,662	678,466
Unearned revenue	26,775	77,770
Total Current Liabilities	4,884,172	6,444,521
Long-Term Liabilities (net of current portion):		
Compensated absences payable	274,364	167,550
Net pension liability payable	37,783,604	43,624,804
OPEB liability payable	23,548,253	21,290,146
Total Long-Term Liabilities	61,606,221	65,082,500
Total Liabilities	66,490,393	71,527,021
Deferred Inflows of Resources	12,565,749	9,689,928
Total Liabilities and Deferred Inflows of Resources	79,056,142	81,216,949
Net Position		
Net investment in capital assets	2,543,080	3,097,899
Restricted for school nutrition program	2,853,966	2,602,546
Unrestricted (deficit)	(10,101,893)	(11,627,755)
Total Net Position	$ (4,704,847)	$ (5,927,310)

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Statement of Activities
For the Year Ended June 30, 2025

Function/Program	Expenses	Program Revenues: Charges for Services and Sales	Program Revenues: Operating Grants, Contributions and Interest	Program Revenues: Capital Grants, Contributions and Interest	Net (Expense) Revenue and Changes in Net Position: Governmental Activities
Primary Government					
Governmental Activities					
Instruction	$ 34,152,572	$ 2,189,241	$ 22,666,303	$ 1,714,168	$ (7,582,860)
Pupil	5,407,617	100,342	1,322,989	-	(3,984,286)
Improvement of instructional services	2,630,736	63,461	836,725	-	(1,730,550)
Instructional staff training	145,125	18,606	245,322	-	118,803
Media	464,585	57,480	757,871	-	350,766
General administration	803,517	114,961	1,515,742	-	827,186
Federal grant administration	7,873	665	8,762	-	1,554
School administration	3,158,095	114,629	1,511,362	-	(1,532,104)
Business administration	763,377	332	4,381	-	(758,664)
Operations and maintenance	3,752,907	108,980	1,436,889	-	(2,207,038)
School security and safety program	359,012	137,887	1,818,015		1,596,890
Student transportation	1,585,188	49,506	652,733	-	(882,949)
Central support	615,885	332	4,381	-	(611,172)
School nutrition program	4,382,004	365,483	4,818,834	-	802,313
Other supporting services	24,963	-	-	-	(24,963)
Community services	912,093	665	8,762	-	(902,666)
Enterprise operations	50,026	-	-	-	(50,026)
Debt service	6,442,300	-	-	-	(6,442,300)
Total Governmental Activities	$ 65,657,875	$ 3,322,570	$ 37,609,071	$ 1,714,168	(23,012,066)
		General Revenues			
		Property taxes levied for:			
		General government purposes			16,777,113
		Sales taxes			6,307,481
		Investment earnings			1,306,865
		Loss on disposal of capital assets			(6,930)
		Other uses			(150,000)
		Total General Revenues, Special Items, and Transfers			24,234,529
		Change in Net Position			1,222,463
		Net Position Beginning of Year			(5,927,310)
		Net Position End of Year			$ (4,704,847)

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Balance Sheet
Governmental Funds
June 30, 2025
(With Comparative Totals at June 30, 2024)

	2025						2024
	General	School Food Service	Debt Service	SPLOST Capital Projects	Other Governmental Funds	Total Governmental Funds	Total Governmental Funds
Assets							
Cash and cash equivalents	$ 33,315,532	$ 2,413,773	$ -	$ 4,439,129	$ 3,022,959	$ 43,191,393	$ 42,410,926
Receivables:							
Accounts receivable	139,692	-	-	-	-	139,692	214,316
Intergovernmental	4,016,768	484,287	667,450	-	378,309	5,546,814	5,795,206
Due from primary government	766,797	-	-	1,271,722	-	2,038,519	2,431,277
Interfund	294,900	-	-	-	-	294,900	2,719,093
Inventory	-	130,559	-	-	-	130,559	111,962
Prepaid items	-	2,025	-	-	1,441	3,466	3,412
Total Assets	$ 38,533,689	$ 3,030,644	$ 667,450	$ 5,710,851	$ 3,402,709	$ 51,345,343	$ 53,686,192
Liabilities and Fund Balances							
Liabilities							
Accounts payable	$ 187,021	$ 251	$ -	$ 35,223	$ 2,637	$ 225,132	$ 231,148
Contracts payable	-	-	-	624,408	-	624,408	123,145
Retainage payable	-	-	-	51,220	-	51,220	168,962
Accrued salaries and wages payable	2,898,634	43,843	-	-	240,790	3,183,267	5,148,369
Unearned revenue	26,775	-	-	-	-	26,775	77,770
Due to primary government	73,212	-	667,450	-	-	740,662	678,466
Interfund payable	-	-	-	-	294,900	294,900	2,719,093
Total Liabilities	3,185,642	44,094	667,450	710,851	538,327	5,146,364	9,146,953
Fund Balances							
Nonspendable	-	132,584	-	-	1,441	134,025	115,374
Restricted	48,900	2,853,966	-	-	-	2,902,866	2,602,546
Committed	7,015,484	-	-	5,000,000	2,862,941	14,878,425	7,135,803
Assigned	529,670	-	-	-	-	529,670	602,086
Unassigned	27,753,993	-	-	-	-	27,753,993	34,083,430
Total Fund Balances	35,348,047	2,986,550	-	5,000,000	2,864,382	46,198,979	44,539,239
Total Liabilities and Fund Balances	$ 38,533,689	$ 3,030,644	$ 667,450	$ 5,710,851	$ 3,402,709	$ 51,345,343	$ 53,686,192

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Reconciliation of the Balance Sheet of Governmental Funds
to the Government-Wide Statement of Net Position
June 30, 2025

Total Governmental Fund Balances		$ 46,198,979
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the governmental funds balance sheet but are reported in the government-wide statement of net position.		
Cost of capital assets	$ 11,492,370	
Less accumulated depreciation	(8,273,662)	3,218,708
Deferred outflows for pensions and OPEB reported on the government-wide statement of position but not reported on the govermental fund balance sheet.		20,082,144
Deferred inflows for pensions and OPEB reported on the government-wide statement of position but not reported on the govermental fund balance sheet.		(12,565,749)
Interfund receivables and payables between governmental funds are reported on the governmental fund's balance sheet but eliminated on the government-wide statement of net position.		
Interfund receivables	(294,900)	
Interfund payables	294,900	-
Liabilities not due and payable in the current period and therefore are not reported in the governmental fund balance sheets but are reported on the government-wide statement of net position.		
Net pension liability	(37,783,604)	
Net OPEB liability	(23,548,253)	
Compensated absences	(307,072)	(61,638,929)
Net Position Of Governmental Activities		$ (4,704,847)

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2025
(With Comparative Totals For The Year Ended June 30, 2024)

	2025						2024
	General	School Food Service	Debt Service	SPLOST Capital Projects	Other Governmental Funds	Total Governmental Funds	Total Governmental Funds
Revenues							
Local	$ 18,302,153	$ 368,566	$ 6,309,148	$ 1,714,168	$ 2,508,701	$ 29,202,736	$ 31,032,640
Intergovernmental - state	28,980,284	114,201	-	-	1,579,228	30,673,713	27,486,374
Intergovernmental - federal	-	4,053,205	-	-	2,965,286	7,018,491	9,278,911
Total Revenues	47,282,437	4,535,972	6,309,148	1,714,168	7,053,215	66,894,940	67,797,925
Expenditures							
Current:							
Instruction	29,552,445	-	-	-	2,654,175	32,206,620	29,786,171
Supporting services:							
Pupil	3,108,486	-	-	-	2,246,108	5,354,594	4,648,816
Improvement of instructional services	1,880,735	-	-	-	697,747	2,578,482	2,411,901
Instructional staff training	61,781	-	-	-	83,344	145,125	217,737
Media	431,438	-	-	-	32,408	463,846	469,039
Federal grant administration	-	-	-	-	7,873	7,873	8,444
General administration	794,321	-	-	-	-	794,321	801,165
School administration	3,014,428	-	-	-	78,185	3,092,613	2,959,241
Business administration	743,302	-	-	-	-	743,302	682,329
Operations and maintenance	3,710,069	-	-	-	-	3,710,069	4,001,773
School safety and security	243,396	-	-	-	115,616	359,012	-
Student transportation	1,305,934	-	-	-	69,390	1,375,324	1,612,290
Central support	601,198	-	-	-	-	601,198	504,636
School nutrition program	52,157	4,266,137	-	-	-	4,318,294	4,169,654
Other supporting services	24,938	-	-	-	-	24,938	68,384
Community services	6,740	-	-	-	903,158	909,898	851,928
Enterprise operations	-	-	-	-	50,026	50,026	58,264
Intergovernmental	-	-	6,311,398	-	-	6,311,398	6,221,726
Capital Outlay	-	-	-	2,029,056	-	2,029,056	5,122,292
Debt Service							
Principal retirement	9,171	-	-	-	-	9,171	53,534
Interest and fiscal charges	40	-	-	-	-	40	1,729
Total Expenditures	45,540,579	4,266,137	6,311,398	2,029,056	6,938,030	65,085,200	64,651,053
Excess (Deficiency) of Revenues Over (Under) Expenditures	1,741,858	269,835	(2,250)	(314,888)	115,185	1,809,740	3,146,872
Other Financing Sources (Uses)							
Transfers in	12,000	-	2,250	5,314,888	513,330	5,842,468	1,188,902
Proceeds from sale of capital assets	-	-	-	-	-	-	76,014
Other Uses	(150,000)	-	-	-	-	(150,000)	-
Transfers out	(5,492,987)	-	-	-	(349,481)	(5,842,468)	(1,188,902)
Total Other Financing Sources (Uses)	(5,630,987)	-	2,250	5,314,888	163,849	(150,000)	76,014
Net Change in Fund Balances	(3,889,129)	269,835	-	5,000,000	279,034	1,659,740	3,222,886
Fund Balances Beginning of Year	39,237,176	2,716,715	-	-	2,585,348	44,539,239	41,316,353
Fund Balances End of Year	$ 35,348,047	$ 2,986,550	$ -	$ 5,000,000	$ 2,864,382	$ 46,198,979	$ 44,539,239

See accompanying notes to the basic financial statements

City of Calhoun Board of Education
Reconciliation of the Statement of Revenues, Expenditures and Changes in
Fund Balances of Governmental Funds to the Government-wide Statement of Activities
For the Year Ended June 30, 2025

Net Changes In Fund Balances - Total Governmental Funds		$ 1,659,740
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures on the governmental fund type operating statement. However, in the government-wide statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capitalized capital outlay expenditures in the current period.		
Depreciation expense	$ (486,562)	
Capital outlay	322,194	(164,368)
The net book value of capital assets that were disposed of are reported in the government-wide statement of activities, but not reported at the fund financial reporting level.		(6,930)
Interfund transfers are reported in the governmental fund operating statement, but are eliminated in the government-wide statement of activities.		
Transfers in	(5,842,468)	
Transfers out	5,842,468	-
Other postemployment and pension expenses are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		(154,583)
Revenue for state support for PSERS and TRS		11,465
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the government-wide statement of net position.		9,171
Compensated Absences are reported in the government-wide statement of activities, but does not require the use of current financial resources and therefore is not reported as expenditures in the governmental fund operating statement.		
Liability @ 06/30/25	(307,072)	
Liability @ 06/30/24	175,040	(132,032)
Change In Net Position of Governmental Activities		$ 1,222,463

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
General Fund
Statement of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual (BudgetaryBasis)
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Local	$ 16,212,125	$ 16,212,125	$ 18,302,153	$ 2,090,028	$ 16,904,108
Intergovernmental - state	27,443,895	28,000,808	28,980,284	979,476	26,056,184
Intergovernmental - federal	30,000	30,000	-	(30,000)	346,848
Total Revenues	43,686,020	44,242,933	47,282,437	3,039,504	43,307,140
Expenditures					
Current:					
Instruction	30,579,388	30,620,244	29,552,445	1,067,799	25,600,824
Supporting services:					
Pupil	3,056,231	3,110,000	3,108,486	1,514	2,483,488
Improvement of instruction	2,113,521	1,977,252	1,880,735	96,517	1,422,477
Instructional staff training	109,750	136,187	61,781	74,406	22,522
Media	423,820	432,500	431,438	1,062	439,550
General administration	727,201	813,907	794,321	19,586	788,538
School administration	3,003,344	3,042,440	3,014,428	28,012	2,836,163
Business administration	785,091	778,462	743,302	35,160	668,918
Operations and maintenance	4,055,619	3,919,767	3,710,069	209,698	3,732,209
School safety and security	-	375,284	243,396	131,888	-
Student transportation	1,317,926	1,443,525	1,305,934	137,591	1,311,527
Central support	598,202	601,500	601,198	302	500,914
Other supporting services	26,291	26,291	24,938	1,353	26,930
School nutrition program	-	52,500	52,157	343	48,159
Community educational services	4,375	6,800	6,740	60	29,698
Debt Service	9,211	9,211	9,211	-	55,263
Total Expenditures	46,809,970	47,345,870	45,540,579	1,805,291	39,967,180
Excess (Deficiency) of Revenues Over (Under) Expenditures	(3,123,950)	(3,102,937)	1,741,858	4,844,795	3,339,960
Other Financing (Uses)					
Transfers in	12,500	12,500	12,000	(500)	12,500
Other Uses	-	(150,000)	(150,000)	-	-
Transfers out	(434,839)	(5,494,669)	(5,492,987)	1,682	(496,181)
Net Change in Fund Balances	$ (3,546,289)	$ (8,735,106)	(3,889,129)	$ 4,845,977	2,856,279
Fund Balances Beginning of Year			39,237,176		36,380,897
Fund Balances End of Year			$ 35,348,047		$ 39,237,176

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
School Food Service Fund
Statement of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Local	$ 832,500	$ 380,880	$ 368,566	$ (12,314)	$ 767,986
Intergovernmental - state	112,000	114,201	114,201	-	108,296
Intergovernmental - federal	2,999,000	4,058,072	4,053,205	(4,867)	3,323,576
Total Revenues	3,943,500	4,553,153	4,535,972	(17,181)	4,199,858
Expenditures					
Current:					
Supporting services:					
School nutrition program	4,212,946	4,298,246	4,266,137	32,109	4,119,332
Excess (Deficiency) of Revenues Over (Under) Expenditures	(269,446)	254,907	269,835	14,928	80,526
Other Financing Sources (Uses)					
Proceeds from sale of capital asset	-	-	-	-	200
Net Change in Fund Balance	$ (269,446)	$ 254,907	269,835	$ 14,928	80,726
Fund Balances Beginning of Year			2,716,715		2,635,989
Fund Balances End of Year			$ 2,986,550		$ 2,716,715

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Comparative Statement of Fiduciary Net Position
Custodial Funds
June 30, 2025
(With Comparative Totals at June 30, 2024)

	Custodial Funds	
	2025	Restated 2024
Assets		
Cash and cash equivalents	$ 646,632	$ 600,954
Net Position		
Restricted for individuals, organizations, and other governments	$ 646,632	$ 600,954

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Comparative Statement of Changes in Fiduciary Net Position
Custodial Funds
For the Year Ended June 30, 2025
(With Comparative Totals For The Year Ended June 30, 2024)

	Custodial Funds	
	2025	Restated 2024
Additions		
Contributions		
Local	$ 182,932	$ 186,502
Deductions		
Payments to others	135,218	150,233
Business administration	2,036	3,032
Other deductions	-	2,867
Total Deductions	137,254	156,132
Change in Net Position	45,678	30,370
Net Position - Beginning, Restated	600,954	570,584
Net Position - Ending, Restated	$ 646,632	$ 600,954

See accompanying notes to the basic financial statements

City of Calhoun Board of Education, Georgia
Notes to the Basic Financial Statements
For the Year Ended June 30, 2025

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The City of Calhoun Board of Education, Georgia (the "Board") was established under the laws of the State of Georgia and operates under the guidance of a school board elected by the voters and a Superintendent, appointed by the Board. The Board provides education for grades Pre-K-12 within the city limits of the City of Calhoun, Georgia.

Note 1 - Summary of Significant Accounting Policies

The financial statements of the Board have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The most significant of the Board's accounting policies are described below.

1-A. Reporting Entity

The reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of the Board consists of all funds, departments, boards and agencies that are not legally separate from the Board.

Component units are legally separate organizations for which the Board is financially accountable. The Board is financially accountable for an organization if the Board appoints a voting majority of the organization's governing board and (1) the Board is able to significantly influence the programs or services performed or provided by the organizations; or (2) the Board is legally entitled to or can otherwise access the organization's resources; the Board is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the Board is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the Board in that the Board approves the budget, levies their taxes or issues their debt. Based upon this criterion, the reporting entity is limited to the Board.

Board members are elected by the public and have decision-making authority, the power to designate management, and the ability to significantly influence operations, but do not have the authority to levy taxes or incur bonded indebtedness. The Board is required to submit a budget to the City of Calhoun, Georgia City Council for approval. The City Council determines the amount of tax revenues levied for the Board. As a result, the Board is a discretely presented component unit of the City of Calhoun, Georgia.

1-B. Basis of Presentation

The Board's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements - The government-wide financial statements include the statement of net position and the statement of activities. These statements report financial information for the Board. Individual funds are not displayed. Fiduciary funds are not presented within the government-wide financial statements.

The statement of net position presents the financial position of the governmental activities of the Board.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the Board's governmental activities. Direct expenses are those that are specifically associated with a function and therefore clearly identifiable to that function. The Board does not allocate indirect expenses to functions in the statement of activities.

Note 1 - Summary of Significant Accounting Policies (Continued)

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of the Board's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. For identifying to which function program revenue pertains, the determining factor for *charges for services* is which function *generates* the revenue. For *grants and contributions*, the determining factor is to which function the revenues are *restricted*.

Other revenue sources not properly included with program revenues are reported as general revenues of the Board. The comparison of direct expenses with program revenues identifies the extent to which each governmental function and each identifiable business activity is self-financing or draws from the general revenues of the Board.

Fund Financial Statements - During the year, the Board segregates transactions related to certain governmental functions or activities in separate funds to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Board at this more detailed level. Fund financial statements are provided for the governmental funds.

Major individual governmental funds are reported in separate columns.

Fund Accounting - The Board uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The Board uses two fund categories, governmental and fiduciary.

Governmental Funds - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Fund liabilities are assigned to the fund from which they will be liquidated. The Board reports the difference between governmental fund assets and liabilities as fund balance. The following is the Board's major governmental fund:

General Fund – The general fund accounts for and reports all financial resources not accounted for and reported in another fund. The general fund's fund balance is available to the Board for any purpose provided it is expended or transferred according to the general laws of Georgia.

School Food Service Fund – This fund is used to account for the Board's school nutrition program. The revenue sources include the sale of meals and federal meal reimbursement.

Debt Service Fund – This fund recognizes special purpose local option sales taxes and forwards them to the City of Calhoun, GA, who retires the debt on school buildings.

SPLOST Capital Projects Fund - This fund accounts for the special purpose local option sales tax as authorized in 2010 and reauthorized in 2015 and 2021. This fund is being used primarily for constructing and equipping a new early learning academy.

Fiduciary Funds – Fiduciary funds are used to account for the Board's custodial funds in school activity accounts held by the Board in a purely custodial capacity for PTO and scholarships. Custodial funds use the economic resources measurement focus and the accrual basis of accounting.

Note 1 - Summary of Significant Accounting Policies (Continued)

1-C. Measurement Focus

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the Board are included on the statement of net position. The statement of activities reports revenues and expenses. The facilities and acquisitions function includes the School Board's expenses for school buildings that are owned by the City of Calhoun, Georgia.

Fund Financial Statements - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the way in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

1-D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

Revenues – Exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Board, the phrase "available for exchange transactions" means expected to be received within 60 days of year-end.

Revenues - Non-exchange Transactions - Non-exchange transactions in which the Board receives value without directly giving equal value in return, include sales taxes, property taxes, grants and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied (Note 3-C). Revenue from grants and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the School System must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School System on a reimbursement basis.

The State of Georgia reimburses the School System for teachers' salaries and operating costs through the Quality Basic Education (QBE) Formula Earnings program. State of Georgia law defines the formula driven grant that determines the cost of an academic school year and the State of Georgia's share in this cost. Generally, teachers are contracted for the school year (July 1 – June 30) and paid over a twelve-month contract period, generally September 1 through August 31. In accordance with the requirements of the enabling legislation of the QBE program, the State of Georgia reimburses the School System over the same twelve-month period in which teachers are paid, funding the academic school year expenditures. At June 30, the amount of teachers' salaries incurred but not paid until July and August of the subsequent fiscal year are accrued as the State of Georgia has only postponed the final payment of their share of the cost until the subsequent appropriations for cash management purposes. By June 30 of each fiscal year, the State of Georgia has a signed appropriation that includes this final amount, which represents the State of Georgia's intent to fund this final payment. Based on guidance in GASB Statement No. 33, paragraph 74, the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, and the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition.

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, sales taxes, and federal and state grants.

Note 1 - Summary of Significant Accounting Policies (Continued)

Unearned Revenue - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On both the government-fund financial statements and the government-wide financial statements, cash advances on grants are reported as unearned revenues.

Expenses/Expenditures - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

1-E. Assets, Liabilities and Fund Equity

1-E-1 Cash, Cash Equivalents, and Investments

Cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the Board.

Investments are stated at fair value based on quoted market prices.

Georgia law authorizes the Board to invest in the following type of obligations:

- Obligations of the State of Georgia or of any other states
- Obligations of the United States Government
- Obligations fully insured or guaranteed by the United States Government or government agency
- Obligations of any corporation of the United States Government
- Prime bankers' acceptances
- The State of Georgia local government investment pool (i.e., Georgia Fund I)
- Repurchase agreements
- Obligations of the other political subdivisions of the State of Georgia

1-E-2 Receivables

All trade and property tax receivables are reported net of an allowance for uncollectibles, where applicable.

1-E-3 Interfund Balances

On the fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/interfund payables." These amounts are eliminated in the governmental activities column of the statement of net position.

1-E-4 Consumable Inventories

Inventories of donated food commodities used in the preparation of meals are valued at their federally assigned value. Purchased food inventories are reported at cost, on a first-in, first-out basis. Donated food commodities are recorded as revenues and expenditures at the time commodity items are received. Purchased food inventories are recorded as expenditures at the time of purchase. The inventories reported on the balance sheet are offset by classifying fund balance as Nonspendable, which indicated that these amounts do not constitute "available spendable resources" although they are a component of net current assets.

1-E-5 Prepaid Items

Payments made to vendors for services that will benefit periods beyond the date of this report are recorded as prepaid items at both reporting levels using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable as this amount is not available for general appropriation.

Note 1 - Summary of Significant Accounting Policies (Continued)

1-E-6 Capital Assets

General capital assets are those assets used by the Board to provide educational and supporting services. These assets generally result from expenditures in governmental funds. The Board reports these assets in the governmental activities column of the government-wide statement of net position but does not report these assets in the Board fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets, donated works of art, service concession arrangements, and similar items are recorded at acquisition value as of the date received. The Board maintains a capitalization threshold of ten thousand dollars. Improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed.

All land and buildings used by the Board are the property of the primary government, the City of Calhoun, Georgia. If the Board purchases or constructs any of these assets, they are recorded as expenditures in the facilities acquisition and construction function and not capitalized on the Board's statement of net position. All reported capital assets are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Asset Class	Governmental Activities
Equipment	10 Years
Food service equipment	10 Years
Computer equipment	5 Years
School buses	10 Years
Other vehicles	5 Years
Bulk Purchases	5-10 Years

1-E-7 Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

All compensated absence liabilities include salary-related payments, where applicable.

The total compensated absence liability is reported on the government-wide financial statements. Governmental funds report the compensated absence liability at the fund reporting level only "*when due*."

1-E-8 Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of these funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are "due for payment" during the current year.

Note 1 - Summary of Significant Accounting Policies (Continued)

1-E-9 Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will report a separate section for deferred outflows of resources. This separate financial statement element, represents a consumption of resources that applies to a future period(s) and therefore will not be recognized as an outflow of resources (expense/expenditure) until then.
In addition to liabilities, the statement of financial position will report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of resources that applies to a future period(s) and therefore will not be recognized as an inflow of resources (revenue) until that time.

1-E-10 Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

1-E-11 Other Postemployment Benefits (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Georgia School Employees Postemployment Benefit Fund (School OPEB Fund) and additions to/deductions from School OPEB Fund fiduciary net position have been determined on the same basis as they are reported by School OPEB Fund. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

1-E-12 Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

Fund Balance – Generally, fund balance represents the difference between the current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the Board is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Fund balances are classified as follows:

- ***Nonspendable*** – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

- ***Restricted*** – Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School System or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

- ***Committed*** – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the School System Board of Education through the approval of a motion. Only, the Board of Education also may modify or rescind the commitment.

- ***Assigned*** – Fund balances are reported as assigned when amounts are constrained by the School System's intent to be used for specific purposes, but are neither restricted nor committed. Through resolution, the Board of Education has authorized the School System's superintendent or designee to assign fund balances.

Note 1 - Summary of Significant Accounting Policies (Continued)

- ***Unassigned*** - Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The Board reports positive unassigned fund balance only in the general fund. Negative unassigned fund balances may be reported in all funds.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Board's policy to use restricted amounts first and then unrestricted amounts as they are needed.

For unrestricted amounts of fund balance, it is the Board's policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

Net Position - Net position represent the difference between assets and liabilities. Net investment in capital assets, consists of capital assets, net of accumulated depreciation. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Board or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

The Board applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

1-E-13 Interfund Activity

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds. Repayments from funds responsible for particular expenditures to the funds that initially paid for them are not presented on the financial statements (i.e., they are netted).

Transfers between funds reported in the governmental activities column are eliminated.

1-E-14 Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States, requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

1-E-15 Comparative Data

Comparative total data for the prior year have been presented only for individual funds in the fund financial statements and in the government-wide statement of net position, to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified to be consistent with the current year's presentation.

Note 2 – Stewardship, Compliance and Accountability

2-A. Budgetary Information – The Board adopts an annual operating budget for the general fund and each special revenue fund. A project budget is adopted for each capital projects fund. The budget resolution for the general fund reflects the total of each function's appropriation within each fund.

The budgets are adopted on a basis consistent with GAAP. Budgets for capital projects are adopted on a basis consistent with GAAP, except the budget period is a project period basis rather than an annual period.

Note 2 – Stewardship, Compliance and Accountability (Continued)

The legal level of control (the level at which expenditures may not legally exceed appropriations) for each adopted annual operating budget generally is the fund level for the governmental fund type. Any change in the total fund level requires approval of the school board.

However, the annual budget is prepared by fund type, fund, function, and object.

All unexpended annual appropriations lapse at year-end. The budget was amended during this fiscal year.

Note 3 - Detailed Notes on All Funds

3-A. Deposits and Investments

Deposits – The Official Code of Georgia Annotated (OCGA) Section 45-8-12 provides that there shall not be on deposit at any time in any depository for a time longer than ten days a sum of money which has not been secured by surety bond, by guarantee of insurance, or by collateral in an amount of not less than 110 percent of the public funds being secured after the deduction of the amount of deposit insurance. OCGA Section 45-8-11 provides an officer holding public funds may, in his discretion, waive the requirement for security in the case of operating funds placed in demand deposit checking accounts.

Acceptable security for deposits consists of any one of or any combination of the following:

- Surety bond signed by a surety company duly qualified and authorized to transact business within the State of Georgia,
- Insurance on accounts provided by the Federal Deposit Insurance Corporation,
- Bonds, bills, notes, certificates of indebtedness or other direct obligations of the United States or of the State of Georgia,
- Bonds, bills, notes, certificates of indebtedness or other obligations of the counties or municipalities of the State of Georgia,
- Bonds of any public authority created by the laws of the State of Georgia, providing that the statute that created the authority authorized the use of the bonds for this purpose,
- Industrial revenue bonds and bonds of development authorities created by the laws of the State of Georgia, and
- Bonds, bills, notes, certificates of indebtedness, or other obligations of a subsidiary corporation of the United States government, which are fully guaranteed by the United States government both as to principal and interest and debt obligations issued by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, the Central Bank for Cooperatives, the Farm Credit Banks, the Federal Home Loan Mortgage Association, and the Federal National Mortgage Association.

At June 30, 2025, all bank balances were covered by Federal Depository Insurance, the State of Georgia Secure Deposit Program, or collateral held by the pledging banks' agent in the Board's name.

Investments – The Board invests excess cash in the Local Government Investment Pool of the State of Georgia (Georgia Fund 1). Funds included in the State Treasurer's Investment Pool are not required to be collateralized. The pool is regulated by the oversight of the Georgia Office of Treasury and Fiscal Services. The pool is not registered with the SEC as an investment company but does operate in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a Rule 2a-7 like pool.

Note 3 - Detailed Notes on All Funds (Continued)

Credit risk, value, and interest risk at June 30, 2025 are as follows:

Credit Risk	Value	Interest Risk
AAAf rated	$ 1,113,497	28 day WAM

The fair value of the Board's position in the pool approximates the value of the Board's pool shares. This pool is managed under the policies included in Georgia Law (O.C.G.A. 36-83-4). The entire portfolio, including the Board's pro-rata portion, consists of collateralized certificates of deposit and Board or Board agency securities owned outright and under agreement to resale. The title to all investments, including collateral pledged to secure certificates of deposit, is held in the custody of the Director, Fiscal Division, Department of Administrative Services, State of Georgia, in accordance with Georgia law. Since these investments are not evidenced by securities that exist in physical or book entry form, they are not classified by category of credit risk.

The School Board has no specific financial policy regarding the credit risk or interest rate risk of investments.

Cash & Investment Reconciliation:

	Cash and Cash Equivalents
Fund Reporting Level:	
Governmental Funds Balance Sheet	$ 43,191,393
Statement of Fiduciary Assets and Liabilities	646,632
Total	$ 43,838,025

	Per Categorization
Deposits	$ 42,724,528
LGIP	1,113,497
Total	$ 43,838,025

3-B. Receivables

Receivables at June 30, 2025, consisted of intergovernmental receivables arising from grants and taxes due from the Primary Government.

Receivables and payables are recorded on the Board's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectibility.

3-C. Property Taxes

Property taxes attach as an enforceable lien on property as of January 1. The City of Calhoun levied and billed property taxes October 11, 2024. Property taxes were payable on December 20, 2024. Liens have not been issued as of the report date. The City of Calhoun Clerk bills and collects the property taxes for the Board and remits the taxes collected to the Board.

Note 3 - Detailed Notes on All Funds (Continued)

3-D. Capital Assets

Capital asset activity for the year ended June 30, 2025, was as follows:

	Balance 7/1/2024	Adjustments	Additions	Deductions	Balance 6/30/2025
Governmental activities:					
Depreciable capital assets:					
Equipment	$ 5,190,202	$ (10,000)	$ 78,144	$ 38,699	$ 5,219,647
Food service equipment	1,691,192	-	-	14,270	1,676,922
Computer equipment	646,206	-	173,863	-	820,069
School buses	2,581,118	-	-	328,628	2,252,490
Other vehicles	310,304	10,000	43,544	-	363,848
Bulk Purchases	1,132,751	-	26,643	-	1,159,394
Total depreciable capital assets	11,551,773	-	322,194	381,597	11,492,370
Accumulated depreciation:					
Equipment	4,550,519	(2,500)	90,944	31,769	4,607,194
Food service equipment	1,350,023	-	47,896	14,270	1,383,649
Computer equipment	563,953	-	41,095	-	605,048
School buses	1,486,746	-	187,156	328,628	1,345,274
Other vehicles	172,768	2,500	43,066	-	218,334
Bulk purchases	37,758	-	76,405	-	114,163
Total accumulated depreciation	8,161,767	-	486,562	374,667	8,273,662
Governmental activities capital assets, net	$ 3,390,006	$ -	$ (164,368)	$ 6,930	$ 3,218,708

Governmental activities depreciation expense	
Instruction	$ 135,539
Pupil services	14,165
Improvement of instructional services	4,932
School Administration	21,261
Maintenancce and operations	32,460
Transportation	216,206
School nutrition	55,507
Community education	6,492
Total governmental activities depreciation expense	$ 486,562

3-E. - Interfund Balances and Transfers

Interfund Balances - At June 30, 2025, other governmental funds owed $294,900 to the general fund to cover the interfund payables and cash deficits in the cash pool. Normally, these amounts are repaid in the current year.

Interfund Transfers - Interfund transfers for the year ended June 30, 2025 consisted of a transfer of $175,849 from the general fund to the non-major funds to cover the difference between revenues and expenditures, $5,314,888 from the general fund to the SPLOST capital projects fund to fund capital projects, $2,250 from the general fund to debt service fund, and $12,000 from non-major funds to the general fund from local school activity accounts.

Note 3 - Detailed Notes on All Funds (Continued)

3-F. Long-Term Debt

Changes in Long-term Debt - Changes in the Board's long-term obligations consisted of the following for the year ended June 30, 2025:

Governmental activities:	Outstanding 7/1/2024	Additions	Reductions	Outstanding 6/30/2025	Amounts Due in One Year	Long-term Portion
Compensated Absences	$ 175,040	$ 132,404	$ 372	$ 307,072	$ 32,708	$ 274,364
Financed purchases payable	9,171	-	9,171	-	-	-
Net pension liability payable	43,624,803	-	5,841,199	37,783,604	-	37,783,604
OPEB liability payable	21,290,146	2,258,107	-	23,548,253	-	23,548,253
	$ 65,099,160	$ 2,390,511	$ 5,850,742	$ 61,638,929	$ 32,708	$ 61,606,221

The compensated absences liability will be paid from the funds from which the employees' salaries are paid, generally the general fund. For additional information related to net pension/OPEB liabilities, see Notes 3-G and 3-H.

Financed Purchases Payable – During fiscal 2020, the Board entered into a financed purchase agreement in the amount of $253,340 for communication radio equipment. The agreement meets the criteria for a financed purchase, and transfers ownership of the equipment to the board. Financed purchase payments are reflected as debt service expenditures in the fund financial statements. The financed purchase agreement ended during fiscal 2025 with no minimum annual finance payments remaining.

3-G. Pension

Teachers Retirement System of Georgia (TRS)

Pensions - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Retirement System of Georgia (TRS) and additions to/deductions from this plan's fiduciary net position have been determined on the same basis as they are reported by this plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Plan Description - Substantially all teachers, administrators, and clerical personnel employed by the School System are members of TRS. TRS provides retirement and disability benefits, and death benefits to plan members and beneficiaries. Title 47 Chapter 3 of the Official Code of Georgia Annotated, assigns the authority to establish and amend benefit provisions to the TRS Board of Trustees. TRS, is a cost-sharing multiple-employer defined benefit pension plan and is administered by the TRS Board of Trustees (TRS Board). Title 47 of the O.C.G.A, which assigns the authority to establish and amend the benefit provisions to the State Legislature. TRS issues a publicly available financial report that can be obtained at www.trsga.com/publications.

Note 3 - Detailed Notes on All Funds (Continued)

Plan Benefits - TRS provides service retirement, disability retirement, and death benefits. Normal retirement benefits are determined as 2% of the average of the employee's two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. An employee is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. Ten years of service is required for disability and death benefits eligibility. Disability benefits are based on the employee's creditable service and compensation up to the time of disability. Death benefits equal the amount that would be payable to the employee's beneficiary had the employee retired on the date of death. Death benefits are based on the employee's creditable service and compensation up to the date of death.

Funding Policy – Per Title 47 of the O.C.G.A., contribution requirements of active employees and participating employers, as actuarially determined, are established and may be amended by the TRS Board. Pursuant to O.C.G.A. §47-3-63, the employer contributions for certain full-time public-school support personnel are funded on behalf of the employer by the State of Georgia. Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Employees were required to contribute 6.00% of their annual pay during fiscal year 2025. The school district's contractually required contribution rate for the year ended June 30, 2025 was 20.78% of annual school district payroll. District contributions to TRS were $5,732,266 for the year ended June 30, 2025.

Public School Employees Retirement System (PSERS)

Plan description - PSERS is a cost-sharing multiple-employer defined benefit pension plan established by the Georgia General Assembly in 1969 for the purpose of providing retirement allowances for public school employees who are not eligible for membership in the Teachers Retirement System of Georgia. The ERS Board of Trustees, plus two additional trustees, administers PSERS. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. PSERS issues a publicly available financial report that can be obtained at www.ers.ga.gov/financials.

Benefits provided - A member may retire and elect to receive normal monthly retirement benefits after completion of ten years of creditable service and attainment of age 65. A member may choose to receive reduced benefits after age 60 and upon completion of ten years of service.

Upon retirement, the member will receive a monthly benefit of $16, multiplied by the number of years of creditable service. Death and disability benefits are also available through PSERS. Additionally, PSERS may make periodic cost-of-living adjustments to the monthly benefits. Upon termination of employment, member contributions with accumulated interest are refundable upon request by the member. However, if an otherwise vested member terminates and withdraws his/her member contribution, the member forfeits all rights to retirement benefits**.**

Contributions - The general assembly makes an annual appropriation to cover the employer contribution to PSERS on behalf of local school employees (bus drivers, cafeteria workers, and maintenance staff). The annual employer contribution required by statute is actuarially determined and paid directly to PSERS by the State Treasurer in accordance with O.C.G.A. §47-4-29(a) and 60(b). Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Individuals who became members prior to July 1, 2012 contribute $4 per month for nine months each fiscal year. Individuals who became members on or after July 1, 2012 contribute $10 per month for nine months each fiscal year. The State of Georgia, although not the employer of PSERS members, is required by statute to make employer contributions actuarially determined and approved and certified by the PSERS Board of Trustees.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - At June 30, 2025, the School System reported a liability for its proportionate share of the net pension liability that reflected a reduction for support provided to the School System by the State of Georgia for certain public-school support personnel.

Note 3 - Detailed Notes on All Funds (Continued)

The amount recognized by the School System as its proportionate share of the net pension liability, the related State of Georgia support, and the total portion of the net pension liability that was associated with the School District were as follows:

District's proportionate share of the net pension liability	$ 37,783,602
State of Georgia's proportionate share of the net pension liability associated with the Schoool System	392,603
Total	$ 38,176,205

The net pension liability was measured as of June 30, 2024. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2023. An expected total pension liability as of June 30, 2024 was determined using standard roll-forward techniques. The District's proportion of the net pension liability was based on contributions to TRS during the fiscal year ended June 30, 2024. At June 30, 2024, the District's proportion was .150325%, which was an increase of .002566% from its proportion measured as of June 30, 2023.

For the year ended June 30, 2025, the District recognized pension expense of $6,343,656 and revenue of $59,344 for support provided by the State of Georgia for certain support personnel. At June 30, 2025, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in proportion and differences between School System contributions and proportionate share of contributions	$ 511,083	$ 422,021
Differences between expected and actual experience	4,275,478	112,927
Changes in assumptions	2,867,615	-
Net difference betweeen projected and actual earnings on pension plan investments	-	5,267,849
District contributions subsequent to the measurement date	5,732,266	-
Total	$ 13,386,442	$ 5,802,797

Note 3 - Detailed Notes on All Funds (Continued)

District contributions subsequent to measurement date of $5,732,266 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30,	Amount
2026	$ 631,877
2027	4,825,581
2028	(2,205,618)
2029	(1,680,237)
2030	-
Thereafter	-

Actuarial assumptions: The total pension liability as of June 30, 2024 was determined by an actuarial valuation as of June 30, 2023 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.50%
Salary increases 3.00% – 8.75%, average, including inflation
Investment rate of return 6.90%, net of pension plan investment expense, including inflation
Post-retirement benefit increases 1.50% semi-annually

Post-retirement mortality rates for service retirements and beneficiaries were based on the Pub-2010 Teachers Headcount Weighted Below Median Healthy Retiree mortality table (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. Post-retirement mortality rates for disability retirements were based on the Pub-2010 Teachers Mortality Table for Disabled Retirees (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. The Pub-2010 Teachers Headcount Weighted Below Median Employee mortality table with ages set forward one year and adjusted 106% as used for death prior to retirement. Future improvement in mortality rates was assumed using the MP-2019 projection scale generationally. These rates of improvement were reduced by 20% for all years prior to the ultimate rate.

The actuarial assumptions used in the June 30, 2023 valuation were based on the results of an actuarial experience study for the period July 1, 2013 – June 30, 2018, with the exception of the investment rate of return and payroll growth assumption.

The long-term expected rate of return on TRS and PSERS pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	TRS/PSERS Target Allocation	Long-Term Expected Real Rate of Return*
Fixed income	30.00%	1.50%
Domestic large stocks	46.40%	9.10%
Domestic small stocks	1.10%	13.00%
International developed market stocks	13.60%	9.10%
International emerging market stocks	3.90%	11.10%
Alternative	5.00%	10.60%
Total	100.00%	

* Rates shown are net of inlation

Note 3 - Detailed Notes on All Funds (Continued)

Discount Rate – The discount rate used to measure the total pension liability was 6.90%. The discount rate used to measure the total PSERS pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and State of Georgia contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate – The following presents the School District's proportionate share of the net pension liability calculated using the discount rate of 6.9% and 7.00%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.90% and 6.00%) or 1-percentage-point higher (7.90 and 8.00%) than the current rate:

	1% Decrease or 5.90%	Current Discount Rate 6.90%	1% Increase or 7.90%
District's Proportionate Share of the net pension liability	$ 65,033,143	$ 37,783,602	$ 15,539,636

3-H. Other Post-employment Benefits

Plan Description: Certified teachers and non-certified public school employees of the School District as defined in §20-2-875 of the Official Code of Georgia Annotated (O.C.G.A.) are provided OPEB through the School OPEB Fund - a cost-sharing multiple-employer defined benefit postemployment healthcare plan, reported as an employee trust fund and administered by a Board of Community Health (Board). Title 20 of the O.C.G.A. assigns the authority to establish and amend the benefit terms of the group health plan to the Board.

Benefits Provided: The School OPEB Fund provides healthcare benefits for retirees and their dependents due under the group health plan for public school teachers, including librarians, other certified employees of public schools, regional educational service agencies and non-certified public school employees. Retiree medical eligibility is attained when an employee retires and is immediately eligible to draw a retirement annuity from Employees' Retirement System (ERS), Georgia Judicial Retirement System (JRS), Legislative Retirement System (LRS), Teachers Retirement System (TRS) or Public School Employees Retirement System (PSERS). If elected, dependent coverage starts on the same day as retiree coverage. Medicare-eligible retirees are offered Standard and Premium Medicare Advantage plan options. Non-Medicare eligible retiree plan options include Health Reimbursement Arrangement (HRA), Health Maintenance Organization (HMO) and a High Deductible Health Plan (HDHP). The School OPEB Fund also pays for administrative expenses of the fund. By law, no other use of the assets of the School OPEB Fund is permitted.

Contributions: As established by the Board, the School OPEB Fund is substantially funded on a pay-as-you-go basis; that is, annual cost of providing benefits will be financed in the same year as claims occur. Contributions to the School OPEB Fund from the School District were $925,207 for the year ended June 30, 2025. Active employees are not required to contribute to the School OPEB Fund.

Note 3 - Detailed Notes on All Funds (Continued)

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB:

At June 30, 2025, the School District reported a liability of $23,548,254 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2024. The total OPEB liability used to calculate the net OPEB liability was based on an actuarial valuation as of June 30, 2023. An expected total OPEB liability as of June 30, 2024 was determined using standard rollforward techniques. The School District's proportion of the net OPEB liability was actuarially determined based on employer contributions during the fiscal year ended June 30, 2024. At June 30, 2024, the School District's proportion was .206630%, which was an increase of .012260% from its proportion measured as of June 30, 2023. For the year ended June 30, 2025, the School District recognized OPEB expense of $448,529. At June 30, 2025, the School District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in proportion and differences between School System contributions and proportionate share of contributions	$ 1,869,900	$ 26,714
Differences between expected and actual experience	1,154,766	4,251,961
Changes in assumptions	2,745,829	2,330,984
Net difference betweeen projected and actual earnings on OPEB plan investments	-	153,293
District contributions subsequent to the measurement date	925,207	-
Total	$ 6,695,702	$ 6,762,952

School District contributions subsequent to the measurement date of $925,207 are reported as deferred outflows of resources and will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30,	Amount
2026	$ (684,070)
2027	(991,602)
2028	(195,382)
2029	489,827
2030	359,946
2031	28,824
Thereafter	-

Actuarial Assumptions: The total OPEB liability as of June 30, 2024 was determined by an actuarial valuation as of June 30, 2023 using the following actuarial assumptions and other inputs, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2024:

Note 3 - Detailed Notes on All Funds (Continued)

OPEB:

Inflation	2.50%
Salary increases	3.00% – 8.75%, average, including inflation
Long-term expected rate of return	7.00%, compounded annually, net of investment expense, and including inflation
Healthcare cost trend rate	6.75%
Ultimate trend rate	4.50%
Year of Ultimate trend rate	2032

The Plan currently uses mortality tables that vary by age, gender, and health status (i.e. disabled or not disabled) as follows:

- For TRS members: Post-retirement mortality rates for service retirements and beneficiaries were based on the Pub-2010 Teachers Headcount Weighted Below Median Healthy Retiree mortality table (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. Post-retirement mortality rates for disability retirements were based on the Pub-2010 Teachers Mortality Table for Disabled Retirees (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. The Pub-2010 Teachers Headcount Weighted Below Median Employee mortality table with ages set forward one year and adjusted 106% was used for death prior to retirement. Future improvement in mortality rates was assumed using the MP-2019 Projection scale generationally. These rates of improvement were reduced by 20% for all years prior to the ultimate rate.
- For PSERS members: Pre-retirement mortality rates were based on the Pub-2010 General Employee Mortality Table, with no adjustment, with the MP-2019 Projection scale applied generationally. Post-retirement mortality rates for service retirements were based on the Pub-2010 General Healthy Annuitant Mortality Table (ages set forward one year and adjusted 101% for males and 103% for females) with the MP-2019 Projection scale applied generationally. Post-retirement mortality rates for disability retirements were based on the Pub-2010 General Disabled Mortality Table (ages set back three years for males and adjusted 103% for males and 106% for females) with the MP-2019 Projection scaled applied generationally. Post-retirement mortality rates for beneficiaries were based on the Pub-2010 General Contingent Survivor Mortality Table (ages set forward two years and adjusted 104% for males and 99% for females) with the MP-2019 Projection scale applied generationally.

The actuarial assumptions used in the June 30, 2023 valuation were based on the results of an actuarial experience study for the pension systems, which covered the five-year period ending June 30, 2018, with the exception of the assumed annual rate of inflation which was changed from 2.75% to 2.50%, effective with the June 30, 2018 valuation.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2023 valuation were based on a review of recent plan experience done concurrently with the June 30, 2023 valuation.

Projection of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

Note 3 - Detailed Notes on All Funds (Continued)

The long-term expected rate of return on OPEB plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target allocation	Long-Term Expected Real Rate of Return*
Fixed income	30.00%	2.60%
Equities	70.00%	9.10%
Total	100.00%	

*Net of Inflation

Discount rate: In order to measure the total OPEB liability for the School OPEB Fund, a single equivalent interest rate of 3.98% was used as the discount rate, as compared with last year's rate of 3.68%. The plan's fiduciary net position was projected to not be able to make all future benefit payments of current plan members. Therefore, the municipal bond rate as used for the long-term rate of return was applied to all periods of projected benefit payments to determine total OPEB liability. This is comprised mainly of the yield or index rate for 20-year tax-exempt general obligation bonds with an average rating of AA or higher (3.93% per the Municipal Bond Index Rate). The projection of cash flows used to determine the discount rate assumed that contributions from members and from the employers will be made at the current level as averaged over the last five years, adjusted for annual projected changes in headcount. Projected future benefit payments for all current plan members were projected through 2123.

Sensitivity of the District's proportionate share of the net OPEB liability to changes in the discount rate: The following presents the School District's proportionate share of the net OPEB liability calculated using the discount rate of 3.98%, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.98%) or 1 percentage-point higher (4.98%) than the current discount rate:

	1% Decrease (2.98%)	Current Discount Rate (3.98%)	1% Increase (4.98%)
Net OPEB Liability (asset)	$ 26,641,785	$ 23,548,254	$ 20,939,432

Sensitivity of the District's proportionate share of the net OPEB liability to changes in the healthcare cost trend rates: The following presents the School District's proportionate share of the net OPEB liability, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
Net OPEB Liability (asset)	$ 20,347,035	$ 23,548,254	$ 27,482,183

OPEB plan fiduciary net position: Detailed information about the OPEB plan's fiduciary net position is available in the Annual Comprehensive Financial Report (ACFR) which is publicly available at https://sao.georgia.gov/comprehensive-annual-financial-reports.

The School System's contributions to the health insurance plans for the fiscal years ended June 30, 2025, June 30, 2024, and June 30, 2023, were $1,465,832, $845,074, and $747,242, respectively, which equaled the required OPEB cost.

Note 3 - Detailed Notes on All Funds (Continued)

3-I. Fund Equity

Fund Balances – Fund balances are classified as follows:

- ***Nonspendable*** – The following fund balances are nonspendable because they are not in spendable form:

School Food Service Fund:	
Inventory	$ 130,559
Prepaid items	2,025
Total School Food Service Fund	$ 132,584
Nonmajor Special Revenue Funds:	
Prepaid items	$ 1,441

- ***Restricted –*** The following fund balances are legally restricted to specified purposes:

Major Governmental Funds:	
General Fund:	
School safety and security grant	$ 48,900
School Food Service Fund:	
School nutrition program	$ 2,853,966

- ***Committed –*** The following fund balances are committed to specific purposes:

General Fund:	
Dental and Flex Plan, budget shortfall and capital projects	$ 7,015,484
SPLOST Capital Projects Funds:	
Capital projects	$ 5,000,000
Nonmajor Special Revenue Funds:	
Community education	$ 1,839,783
Lottery pre-kindergarten	15,400
Local School Activity Accounts	1,007,758
Total Nonmajor Special Revenue Funds	$ 2,862,941

- ***Assigned –*** The following fund balances are assigned to specific purposes:

General Fund:	
Capital projects	$ 529,670

Net Investment in Capital Assets - The account "net investment in capital assets" amount reported on the government-wide statement of net position as of June 30, 2025 is as follows:

Net investment in capital assets	**Governmental Activities**
Capital Assets, Net	$ 2,543,080

Note 4 – Other Notes

4-A. Risk Management

The Board is exposed to various risks of loss related to torts: theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster. The School District has established a limited risk management program for Unemployment Compensation. There have been no unemployment claims in the last three years. The Board purchases commercial insurance for all other risks of loss. Settled claims have not exceeded this commercial coverage in any of the past three years.

4-B. Contingent Liabilities

The Board has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement to the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the Board believes such disallowances, if any, will be immaterial.

4-C. On-Behalf Payments

The Board has recognized revenues and expenditures in the amount of $77,054 for retirement contributions paid on the Board's behalf by the following State Agencies.

Teachers Retirement System of Georgia	
For Teachers Retirement System Employer's Cost	$ 47,692
Office of Treasury and Fiscal Services	
Paid to the Public School Employees Retirement System	
For Public School Employees Retirement (PSERS) Employer's Cost	29,362
Total	$ 77,054

4-D. Property Tax Abatements

The ad valorem tax abatements for privately-used facilities or equipment serve economic development and/or job creation by employment of bond-lease transaction tax incentives as authorized by O.C.G.A. § 36-62-3 resulting from an approved and executed P.I.L.O.T. Agreement between the private business entity and the Development Authority of Gordon County (the Development Authority.")

The Development Authority was created in accordance with the Development Authorities Law, Chapter 62 of Title 36 of the Official Code of Georgia, as a purely public charity performing an essential governmental function. Pursuant to O.C.G.A. § 36-62-3, the Development Authority is immune from taxation or assessments imposed by the state or any of its counties, municipal corporations, political subdivisions, or taxing districts for any property acquired by the authority or under its jurisdiction, control, possession, or supervision or leased by it to others, or upon its activities in the operation or maintenance of any such property or an on any income derived by the authority, and that the bonds of such authority, their transfer, and the income therefrom shall at all times be exempt from taxation within this state.

The abatements are determined on a case by case basis. The industry/commercial entity's financial stability would be taken into consideration. Their capital investment, the amount of jobs created, the amount the wage rates are above average and the creation of critical infrastructure will all be factors in determining a possible abatement.

The statutory ad valorem taxation exemptions or abatements remain in effect for the remaining duration of the approved P.I.L.O.T. Agreement, and are governed by the express language of same pending the completion of the terms of the current bond-lease transaction.

Immaterial amounts were abated pursuant to O.C.G.A. § 48-5-7.4 through conservation agreements.

Note 4 – Other Notes (Continued)

The following entities, that are in excess of 10% of total abated amounts, received abatements in the current fiscal year:

Purpose	% Abated	$ Abated
Food Grocery	25%	$9,792
Food Grocery	25%	$5,642
Carpet Manufacturer	75%	$11,700
Carpet Manufacturer	75%	$51,107
Carpet Manufacturer	75%	$8,404

4-E. New Accounting Pronouncements

In fiscal year 2025, the School District adopted Governmental Accounting Standards Board (GASB) Statement No. 101, *Compensated Absences*. The objective of this statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. This is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The adoption of this statement did not have a material impact on the School District's financial statements. This statement will be applied prospectively.

In fiscal year 2025, the School District adopted Governmental Accounting Standards Board (GASB) Statement No. 102, *Certain Risk Disclosures*. The objective of this statement is to provide financial statement users with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints. The adoption of this statement did not have a material impact on the School District's financial statements. This statement will be applied prospectively.

City of Calhoun Board of Education, Georgia
Required Supplementary Information
Schedule of the School System's Proportionate Share of the Net Pension Liability
Teachers Retirement System of Georgia
For the Fiscal Years Ended June 30, 2025 - 2018

	June 30, 2025	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018
School System's proportion of the net pension liability	0.150325%	0.147759%	0.150060%	15.271800%	15.225700%	14.950400%	15.091000%	15.658900%
School System's proportionate share of the net pension liability	$ 37,783,602	$ 43,624,803	$ 48,727,383	$ 13,506,888	$ 36,882,605	$ 32,147,403	$ 28,012,128	$ 29,102,548
State of Georgia's proportionate share of the net pension liability associated with the School System	392,603	515,494	559,167	175,825	472,124	334,582	294,581	377,468
Total	$ 38,176,205	$ 44,140,297	$ 49,286,550	$ 13,682,713	$ 37,354,729	$ 32,481,985	$ 28,306,709	$ 29,480,016
School System's covered payroll during measurement period	$ 23,688,708	$ 21,770,181	$ 20,524,622	$ 20,128,649	$ 19,879,629	$ 19,120,290	$ 18,163,411	$ 18,214,321
School Systen's proportionate share of the net pension liability as a percentage of its covered payroll	161%	203%	240%	68%	188%	170%	156%	162%
Plan fiduciary net position as a percentage of the total pension liability	80.86%	76.29%	72.85%	92.03%	77.01%	78.56%	80.27%	79.33%

Note: Schedule is intended to show information for the last 10 fiscal years.
Additional years will be displayed as they become available.

City of Calhoun Board of Education, Georgia

Required Supplementary Information

Schedule of Required Contributions During Measurement Period

Teachers Retirement System of Georgia

For the Fiscal Years Ended June 30, 2025 - 2018

Fiscal Year Ended	Contractually Required Contribution	Actual Employer Contribution	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
June 30, 2018	3,053,333	3,053,333	-	18,163,411	16.81%
June 30, 2019	3,824,058	3,824,058	-	19,120,290	20.00%
June 30, 2020	4,135,234	4,135,234	-	19,879,629	20.80%
June 30, 2021	4,149,835	4,149,835	-	20,128,649	20.62%
June 30, 2022	3,787,210	3,787,210	-	20,524,622	18.45%
June 30, 2023	4,018,073	4,018,073	-	21,770,181	18.46%
June 30, 2024	4,303,165	4,303,165	-	23,688,708	18.17%
June 30, 2025	4,683,144	4,683,144	-	27,665,411	16.93%

Notes to Required Supplementary Information

For the Fiscal Year Ended June 30, 2025

Post-retirement mortality rates for service retirements and beneficiaries were based on the Pub-2010 Teachers Headcount Weighted Below Median Healthy Retiree mortality table (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. Post-retirement mortality rates for disability retirements were based on the Pub-2010 Teachers Mortality Table for Disabled Retirees (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. The Pub-2010 Teachers Headcount Weighted Below Median Employee mortality table with ages set forward one year and adjusted 106% as used for death prior to retirement. Future improvement in mortality rates was assumed using the MP-2019 projection scale generationally. These rates of improvement were reduced by 20% for all years prior to the ultimate rate.

Method and assumptions used in calculations of actuarially determined contributions **:** The total pension liability as of June 30, 2024 was determined by an actuarial valuation as of June 30, 2023, using the following actuarial assumptions, applied to all periods included in the measurement:

	Fiscal Year 2025	Fiscal Year 2024
Valuation Date	June 30, 2024	June 30, 2023
Actuarial Cost Method	Entry Age	Entry Age
Amortization Method	Level % of Payroll, Open	Level % of Payroll, Open
Remaining Amortization Period	30 Years	30 Years
Asset Valuation Method	7 Year Smoothed Market	7 Year Smoothed Market
Inflation Rate	2.50%	2.50%
Salary Increases	3.00-8.75%, average, including inflation	3.00-8.75%, average, including inflation
Investment Rate of Return	6.90%, net of pension plan investment expense, including inflation	6.90%, net of pension plan investment expense, including inflation
Post-Retirement Benefit Increases	1.50%, semi-annually	1.50%, semi-annually

This schedule will present 10 years of information once it is accumulated.

City of Calhoun Board of Education, Georgia
Required Supplementary Information
Schedule of Changes in the School District's Net OPEB Liability and Related Ratios
Other Postemployment Benefits Plan
For the Fiscal Years Ended June 30, 2025 - 2018

	June 30, 2025	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018
District's proportion of the net OPEB liability	0.2066%	0.1944%	0.1934%	0.1900%	0.1886%	0.1855%	0.1878%	0.1899%
District's proportionate share of the net OPEB liability (asset)	$ 23,548,254	$ 21,290,147	$ 19,149,486	$ 20,576,621	$ 27,702,122	$ 22,758,816	$ 23,872,998	$ 26,681,576
District's covered-employee payroll (CEP)*	$ 20,673,201	$ 18,799,353	$ 17,860,706	$ 17,608,400	$ 17,314,940	$ 15,978,417	$ 15,799,829	$ 15,605,360
District's proportionate share of the net OPEB liability (asset) as a % of its covered-employee payroll	113.91%	113.25%	107.22%	116.86%	159.99%	142.43%	151.10%	170.98%
Plan fiduciary net position as a % of the total OPEB liability	6.88%	6.05%	6.17%	6.14%	3.99%	4.63%	2.93%	1.61%

*CEP - the payroll of employees that are provided OPEB through the OPEB plan

Note: Schedule is intended to show information for the last 10 fiscal years.
Additional years will be displayed as they become available.

City of Calhoun Board of Education, Georgia
Required Supplementary Information
Schedule of Funding Progress
Other Postemployment Benefits Plan
For the Fiscal Years Ended June 30, 2025 - 2018

	June 30, 2025	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018
Contractually Required Contribution	$ 925,207	$ 845,074	$ 747,242	$ 699,165	$ 706,699	$ 637,829	$ 998,785	$ 973,520
Contributions in Relation to the Contractually Required Contribution	925,207	845,074	747,242	699,165	706,699	637,829	998,785	973,520
Contribution Deficiency (Excess)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Covered Employee Payroll (CEP)*	$ 22,827,203	$ 20,673,201	$ 18,799,353	$ 17,860,706	$ 17,608,400	$ 17,314,940	$ 15,978,417	$ 15,799,829
Contribution as a % of Covered Employee Payroll (CEP)*	4.05%	4.09%	3.97%	3.91%	4.01%	3.68%	6.25%	6.16%

*CEP - the payroll of employees that are provided OPEB through the OPEB plan

Note: Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.

City of Calhoun Board of Education, Georgia
General Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and investments	$ 33,315,532	$ 37,230,303
Receivables:		
Accounts	139,692	205,836
Intergovernmental	4,016,768	3,727,425
Due from primary government	766,797	305,814
Interfund	294,900	2,719,093
Total Assets	$ 38,533,689	$ 44,188,471
Liabilities and Fund Balances		
Liabilities		
Accounts payable	$ 187,021	$ 205,676
Salaries and benefits payable	2,898,634	4,571,805
Unearned rervenue	26,775	33,350
Due to primary government	73,212	140,464
Total Liabilities	3,185,642	4,951,295
Fund Balances		
Committed	7,015,484	4,551,660
Restricted	48,900	-
Assigned	529,670	602,086
Unassigned	27,753,993	34,083,430
Total Fund Balances	35,348,047	39,237,176
Total Liabilities and Fund Balances	$ 38,533,689	$ 44,188,471

City of Calhoun Board of Education
General Fund
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances
For the Years Ended June 30, 2025 and 2024

	2025	2024
Revenues		
Local	$ 18,302,153	$ 16,904,108
Intergovernmental - state	28,980,284	26,056,184
Intergovernmental - federal	-	346,848
Total Revenues	47,282,437	43,307,140
Expenditures		
Current:		
Instruction	29,552,445	25,600,824
Supporting services:		
Pupil	3,108,486	2,483,488
Improvement of instruction	1,880,735	1,422,477
Instructional staff training	61,781	22,522
Media	431,438	439,550
General administration	794,321	788,538
School administration	3,014,428	2,836,163
Business administration	743,302	668,918
Operations and maintenance	3,710,069	3,732,209
School safety and security	243,396	-
Student transportation	1,305,934	1,311,527
Central support	601,198	500,914
Other supporting services	24,938	26,930
School nutrition program	52,157	48,159
Community educational services	6,740	29,698
Debt Service		
Principal Retirement	9,171	53,534
Interest and fiscal charges	40	1,729
Total Expenditures	45,540,579	39,967,180
Excess of Revenues Over Expenditures	1,741,858	3,339,960
Other Financing Sources (Uses)		
Transfers in	12,000	12,500
Other Uses	(150,000)	-
Transfers out	(5,492,987)	(496,181)
Other Financing Sources (Uses)	(5,630,987)	(483,681)
Net Change in Fund Balances	(3,889,129)	2,856,279
Fund Balances Beginning of Year	39,237,176	36,380,897
Fund Balances End of Year	$ 35,348,047	$ 39,237,176

City of Calhoun Board of Education, Georgia
School Food Service Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	$ 2,413,773	$ 2,279,431
Intergovernmental receivable	484,287	402,977
Inventory	130,559	111,962
Prepaid items	2,025	2,207
Total Assets	$ 3,030,644	$ 2,796,577
Liabilities and Fund Balances		
Liabilities		
Accounts payable	$ 251	$ 644
Accrued salaries and wages payable	43,843	79,218
Total Liabilities	44,094	79,862
Fund Balances		
Nonspendable	132,584	114,169
Restricted	2,853,966	2,602,546
Total Fund Balances	2,986,550	2,716,715
Total Liabilities and Fund Balances	$ 3,030,644	$ 2,796,577

Nonmajor Governmental Funds

Nonmajor Special Revenue Funds:

Community Education Fund – Accounts for funds designated for programs sponsored by the Community Education Department. These programs include after school care, professional education for staff members, and driver's education programs for students.

Vocational Education Fund – Accounts for funds designated for use in accordance with the Carl D. Perkins Career and Technical Education Act of 2006, and state and local effort to strengthen the system's career and technical education programs.

ESEA Title I Fund – Accounts for funds designated to help ensure that all children meet challenging State academic content and student academic achievement standards.

ESEA Title II Fund – Accounts for funds designated for preparing, training, and recruiting high-quality teachers and principals. Title II also includes competitive grants to be used to enhance technology.

ESEA Title III Fund – Accounts for funds designated for serving students with limited proficiency in the English language.

ESEA Title IV Fund – Accounts for funds designated for student support and academic enrichment.

Individuals with Disabilities Education Act Fund - IDEA and Preschool Program – Accounts for funds designated to assist a local school system in providing special education and related services to students with disabilities.

Education of Homeless Children and Youth Fund – Accounts for funds designated for programs and services to ensure that each homeless child and youth has access to the same free, appropriate public education, including a public preschool education, as other children and youth.

American Rescue Plan ESSER III Fund – Accounts for funds designated to safely reopen schools and to address the disruptions to teaching and learning resulting from the pandemic.

E-Rate Federal Communications Program – *Accounts for funds designated to enhance access to advanced telecommunications and information services for all public and nonprofit elementary and secondary schools.*

Safe and Drug-Free Schools and Communities – Accounts for funds designated to increase the number of credentialed mental health services providers providing school-based mental health services to students.

Lottery Pre-Kindergarten Fund – Accounts for funds designated for the delivery of early care and education programs that improve the quality of early learning experiences, increase school readiness, and improve overall school performance.

Stronger Connections Grant – Accounts for funds designated to create safe, healthy, and supportive learning environments.

Local School Activity Accounts Fund - Accounts for funds used to support the system's co-curricular and extra-curricular activities.

City of Calhoun Board of Education
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2025

	Community Education	Vocational Education	Elementary and Secondary Education				Individuals With Disabilities Education Act - IDEA and Preschool Program	Education of Homeless Children and Youth	American Rescue Plan - ESSER III	E-Rate Federal Communications Program	Safe and Drug-Free Schools and Communities	Lottery Pre-Kindergarten	Stronger Connections Grant	Local School Activity Accounts	Total Nonmajor Special Revenue Funds
			Title I	Title II	Title III	Title IV									
Assets															
Cash and cash equivalents	$1,863,290	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 151,911	$ -	$1,007,758	$ 3,022,959
Intergovernmental receivable	-	14,285	103,845	12,947	12,887	-	123,399	8,073	-	30,457	72,416	-	-	-	378,309
Prepaid items	-	642	-	-	-	-	300	-	-	-	499	-	-	-	1,441
Total Assets	$1,863,290	$ 14,927	$ 103,845	$ 12,947	$ 12,887	$ -	$ 123,699	$ 8,073	$ -	$ 30,457	$ 72,915	$ 151,911	$ -	$1,007,758	$ 3,402,709
Liabilities and Fund Balances															
Liabilities															
Accounts payable	$ 2,151	$ -	$ 65	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 421	$ -	$ -	$ 2,637
Accrued salaries and wages	21,356	-	-	-	-	-	34,997	3,707	-	-	44,640	136,090	-	-	240,790
Interfund payable	-	14,285	103,780	12,947	12,887	-	88,402	4,366	-	30,457	27,776	-	-	-	294,900
Total Liabilities	23,507	14,285	103,845	12,947	12,887	-	123,399	8,073	-	30,457	72,416	136,511	-	-	538,327
Fund Balances															
Nonspendable	-	642	-	-	-	-	300	-	-	-	499	-	-	-	1,441
Committed	1,839,783	-	-	-	-	-	-	-	-	-	-	15,400	-	1,007,758	2,862,941
Total Fund Balances	1,839,783	642	-	-	-	-	300	-	-	-	499	15,400	-	1,007,758	2,864,382
Total Liabilities and Fund Balances	$1,863,290	$ 14,927	$ 103,845	$ 12,947	$ 12,887	$ -	$ 123,699	$ 8,073	$ -	$ 30,457	$ 72,915	$ 151,911	$ -	$1,007,758	$ 3,402,709

City of Calhoun Board of Education
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Year Ended June 30, 2025

	Community Education	Vocational Education	Elementary and Secondary Education				Individuals With Disabilities Education Act - IDEA and Preschool Program	Education of Homeless Children and Youth	American Rescue Plan - ESSER III	E-Rate Federal Communications Program	Safe and Drug-Free Schools and Communities	Lottery Pre-Kindergarten	Stronger Connections Grant	Local School Activity Accounts	Total Nonmajor Special Revenue Funds
			Title I	Title II	Title III	Title IV									
Revenues															
Local	$ 1,121,919	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$1,386,782	$ 2,508,701
Intergovernmental - state	-	-	-	-	-	-	-	-	-	-	-	1,579,228	-	-	1,579,228
Intergovernmental - federal	-	45,487	828,536	111,615	93,654	70,044	1,013,730	45,386	27,056	123,552	490,610	-	115,616	-	2,965,286
Total Revenues	1,121,919	45,487	828,536	111,615	93,654	70,044	1,013,730	45,386	27,056	123,552	490,610	1,579,228	115,616	1,386,782	7,053,215
Expenditures															
Current:															
Instruction	-	29,239	362,833	45,218	42,910	-	478,979	184	25,576	-	-	1,612,877	-	56,359	2,654,175
Supporting services:															
Pupil	-	-	114,314	14,372	10,486	-	342,205	44,864	-	-	573,595	6,474	-	1,139,798	2,246,108
Improvement of instruction	-	400	366,278	45,590	35,521	-	120,832	338	-	123,552	5,236	-	-	-	697,747
Instructional staff training	-	13,743	45,669	5,714	4,224	-	12,514	-	1,480	-	-	-	-	-	83,344
Media	-	-	-	-	-	-	-	-	-	-	-	-	-	32,408	32,408
Federal grant administration	-	1,463	3,750	-	-	-	2,660	-	-	-	-	-	-	-	7,873
School administration	-	-	5,736	721	513	-	110	-	-	-	-	53,089	-	18,016	78,185
School safety and security	-	-	-	-	-	-	-	-	-	-	-	-	115,616	-	115,616
Student transportation	-	-	-	-	-	-	56,130	-	-	-	-	2,507	-	10,753	69,390
Community services	903,158	-	-	-	-	-	-	-	-	-	-	-	-	-	903,158
Enterprise operations	-	-	-	-	-	-	-	-	-	-	-	-	-	50,026	50,026
Total Expenditures	903,158	44,845	898,580	111,615	93,654	-	1,013,430	45,386	27,056	123,552	578,831	1,674,947	115,616	1,307,360	6,938,030
Excess (Deficiency) of Revenues Over (Under) Expenditures	218,761	642	(70,044)	-	-	70,044	300	-	-	-	(88,221)	(95,719)	-	79,422	115,185
Other Financing Sources (Uses)															
Transfers in	-	-	70,044	-	-	-	-	-	-	-	87,515	88,334	-	267,437	513,330
Transfers out	-	-	-	-	-	(70,044)	-	-	-	-	-	-	-	(279,437)	(349,481)
Total Other Financing Sources (Uses)	-	-	70,044	-	-	(70,044)	-	-	-	-	87,515	88,334	-	(12,000)	163,849
Net Change in Fund Balances	218,761	642	-	-	-	-	300	-	-	-	(706)	(7,385)	-	67,422	279,034
Fund Balances Beginning of Year	1,621,022	-	-	-	-	-	-	-	-	-	1,205	22,785	-	940,336	2,585,348
Fund Balances End of Year	$ 1,839,783	$ 642	$ -	$ -	$ -	$ -	$ 300	$ -	$ -	$ -	$ 499	$ 15,400	$ -	$1,007,758	$ 2,864,382

City of Calhoun Board of Education, Georgia
Community Education Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	$ 1,863,290	$ 1,665,230
Accounts receivable	-	8,480
Total Assets	$ 1,863,290	$ 1,673,710
Liabilities		
Accounts payable	$ 2,151	$ 18,220
Accrued salaries and wages payable	21,356	34,468
Total Liabilities	23,507	52,688
Fund Balances		
Committed	1,839,783	1,621,022
Total Liabilities and Fund Balances	$ 1,863,290	$ 1,673,710

City of Calhoun Board of Education, Georgia
Community Education Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Local	$ 1,069,681	$ 1,139,396	$ 1,121,919	$ (17,477)	$ 1,054,391
Expenditures					
Current:					
Community services	893,531	925,777	903,158	22,619	812,498
Total Expenditures	893,531	925,777	903,158	22,619	812,498
Excess (Deficiency) of Revenues Over (Under) Expenditures	176,150	213,619	218,761	5,142	241,893
Other Financing Sources					
Transfers out	-	-	-	-	(309,510)
Transfers in	-	-	-	-	309,510
Net Change in Fund Balances	$ 176,150	$ 213,619	218,761	$ 5,142	241,893
Fund Balances Beginning of Year			1,621,022		1,379,129
Fund Balances End of Year			$ 1,839,783		$ 1,621,022

City of Calhoun Board of Education, Georgia
Vocational Education Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 14,285	$ 4,773
Prepaid items	642	-
Total Assets	$ 14,927	$ 4,773
Liabilities		
Interfund payable	14,285	4,773
Total Liabilities	14,285	4,773
Fund Balances		
Nonspendable	642	-
Total Liabilities and Fund Balances	$ 14,927	$ 4,773

City of Calhoun Board of Education, Georgia
Vocational Education Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 46,493	$ 45,487	$ 45,487	$ -	$ 47,618
Expenditures					
Current:					
Instruction	29,800	29,876	29,239	637	31,796
Supporting services:					
Improvement of instruction	-	400	400	-	-
Instructional staff training	15,368	13,748	13,743	5	14,497
Federal grant administration	1,325	1,463	1,463	-	1,325
Total Expenditures	46,493	45,487	44,845	642	47,618
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	642	642	-
Net Change in Fund Balances	$ -	$ -	642	$ 642	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ 642		$ -

City of Calhoun Board of Education, Georgia
ESEA Title I Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 103,845	$ 128,809
Liabilities		
Accounts payable	$ 65	$ -
Interfund payable	103,780	128,809
Total Liabilities	$ 103,845	$ 128,809

City of Calhoun Board of Education, Georgia
ESEA Title I Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 936,000	$ 878,425	$ 828,536	$ (49,889)	$ 999,282
Expenditures					
Current:					
Instruction	291,689	184,404	362,833	(178,429)	644,011
Supporting services:					
Pupil services	259,052	251,926	114,314	137,612	167,936
Improvement of instruction	468,259	483,581	366,278	117,303	241,031
Instructional staff training	-	14,223	45,669	(31,446)	17,430
Federal grant administration	-	5,105	3,750	1,355	3,748
School administration	-	9,230	5,736	3,494	7,811
Total Expenditures	1,019,000	948,469	898,580	49,889	1,081,967
Excess (Deficiency) of Revenues Over (Under) Expenditures	(83,000)	(70,044)	(70,044)	-	(82,685)
Other Financing Sources					
Transfers in	83,000	70,044	70,044	-	82,685
Net Change in Fund Balances	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
ESEA Title II Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 12,947	$ 14,211
Liabilities		
Interfund payable	$ 12,947	$ 14,211

City of Calhoun Board of Education, Georgia
ESEA Title II Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 112,000	$ 117,441	$ 111,615	$ (5,826)	$ 128,804
Expenditures					
Current:					
Instruction	-	-	45,218	(45,218)	80,246
Supporting services:					
Pupil services	-	7,781	14,372	(6,591)	18,613
Improvement of instructional services	112,000	97,879	45,590	52,289	27,054
Instructional staff training	-	10,192	5,714	4,478	1,978
School administration	-	1,589	721	868	913
Total Expenditures	112,000	117,441	111,615	5,826	128,804
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
ESEA Title III Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 12,887	$ 11,253
Liabilities		
Interfund payable	$ 12,887	$ 11,253

City of Calhoun Board of Education, Georgia
ESEA Title III Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 91,000	$ 97,884	$ 93,654	$ (4,230)	$ 96,685
Expenditures					
Current:					
Instruction	-	8,660	42,910	(34,250)	56,068
Supporting services:					
Pupil services	-	2,034	10,486	(8,452)	16,878
Improvement of instructional services	69,346	72,048	35,521	36,527	21,416
Instructional staff training	5,000	14,522	4,224	10,298	1,569
School administration	16,654	620	513	107	754
Total Expenditures	91,000	97,884	93,654	4,230	96,685
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
ESEA Title IV Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ -	$ -
Liabilities		
Accounts payable	$ -	$ -

City of Calhoun Board of Education
ESEA Title IV Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 83,000	$ 70,044	$ 70,044	$ -	$ 82,685
Expenditures					
Current:					
Instruction	-	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	83,000	70,044	70,044	-	82,685
Other Financing Sources					
Transfers out	(83,000)	(70,044)	(70,044)	-	(82,685)
Net Change in Fund Balances	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
IDEA and Preschool Program Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 123,399	$ 146,434
Prepaid Expenditures	300	-
Total Assets	$ 123,699	$ 146,434
Liabilities		
Accrued salaries and wages payable	$ 34,997	$ 57,667
Interfund payable	88,402	88,767
Total Liabilities	123,399	146,434
Fund Balances		
Nonspendable	300	-
Total Fund Balances	300	-
Total Liabilities and Fund Balances	$ 123,699	$ 146,434

City of Calhoun Board of Education, Georgia
IDEA and Preschool Program Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 1,314,429	$ 1,400,032	$ 1,013,730	$ (386,302)	$ 802,041
Expenditures					
Current:					
Instruction	617,124	677,501	478,979	198,522	401,232
Supporting services:					
Pupil	393,044	462,953	342,205	120,748	174,403
Improvement of instruction	139,856	142,472	120,832	21,640	126,876
Instructional staff training	27,028	31,879	12,514	19,365	10,400
Federal grant administration	32,200	4,918	2,660	2,258	3,371
School administration	-	110	110	-	-
Student transportation	105,177	80,199	56,130	24,069	85,759
Total Expenditures	1,314,429	1,400,032	1,013,430	386,602	802,041
Net Change in Fund Balances	$ -	$ -	300	$ 300	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ 300		$ -

City of Calhoun Board of Education, Georgia
Education of Homeless Children and Youth Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 8,073	$ 36,181
Liabilities		
Accounts payable	$ -	$ 1,655
Accrued salaries and wages payable	3,707	6,772
Interfund payable	4,366	27,754
Total Liabilities	$ 8,073	$ 36,181

City of Calhoun Board of Education, Georgia
Education of Homeless Children and Youth Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 81,336	$ 45,479	$ 45,386	$ (93)	$ 145,467
Expenditures					
Current:					
Instruction	-	281	184	97	4,194
Supporting services:					
Pupil	80,491	44,860	44,864	(4)	131,413
Improvement of instructional services	300	338	338	-	9,097
Student transportation	545	-	-	-	763
Total Expenditures	81,336	45,479	45,386	93	145,467
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
American Rescue Plan Act - ESSER III
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ -	$ 617,293
Liabilities		
Accounts payable	$ -	$ 386
Accrued salaries and wages payable	-	131,034
Interfund payable	-	485,873
Total Liabilities	$ -	$ 617,293

City of Calhoun Board of Education, Georgia
American Rescue Plan Act - ESSER III
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ -	$ 27,062	$ 27,056	$ (6)	$ 2,848,858
Expenditures					
Current:					
Instruction	-	25,582	25,576	6	1,498,550
Supporting services:					
Pupil	-	-	-	-	184,954
Improvement of instruction	-	-	-	-	553,755
Instructional staff training	-	1,480	1,480	-	149,341
General administration	-	-	-	-	4,263
School administration	-	-	-	-	28,436
Business administration	-	-	-	-	13,411
Maintenance and operations	-	-	-	-	155,151
Student transportation	-	-	-	-	203,926
Central support services	-	-	-	-	3,722
Other support services	-	-	-	-	41,454
School nutrition	-	-	-	-	2,163
Community services	-	-	-	-	9,732
Total Expenditures	-	27,062	27,056	6	2,848,858
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-	-
Net Change in Fund Balances	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
E-Rate Federal Communications Program
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 30,457	$ -
Liabilities		
Interfund payable	$ 30,457	$ -

City of Calhoun Board of Education, Georgia
E-Rate Federal Communications Program
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ -	$ 123,552	$ 123,552	$ -	$ -
Expenditures					
Current:					
Improvement of instructional services	-	123,552	123,552	-	-
Net Change in Fund Balances	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
Safe and Drug-Free Schools and Communities Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ 72,416	$ 120,103
Prepaid items	499	1,205
Total Assets	$ 72,915	$ 121,308
Liabilities		
Accrued salaries and wages payable	$ 44,640	$ 39,051
Interfund payable	27,776	81,052
Total Liabilities	72,416	120,103
Fund Balances		
Nonspendable	499	1,205
Total Liabilities and Fund Balances	$ 72,915	$ 121,308

City of Calhoun Board of Education, Georgia
Safe and Drug-Free School and Communities Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 439,346	$ 490,611	$ 490,610	$ (1)	$ 342,663
Expenditures					
Current:					
Pupil Services	538,250	574,239	573,595	644	437,120
Improvement of instructional services	10,932	5,426	5,236	190	10,195
General administration	-	-	-	-	8,364
Total Expenditures	549,182	579,665	578,831	834	455,679
Excess (Deficiency) of Revenues Over (Under) Expenditures	(109,836)	(89,054)	(88,221)	833	(113,016)
Other Financing Sources					
Transfers in	109,836	89,054	87,515	(1,539)	114,221
Net Change in Fund Balances	$ -	$ -	(706)	$ (706)	1,205
Fund Balances Beginning of Year			1,205		-
Fund Balances End of Year			$ 499		$ 1,205

City of Calhoun Board of Education, Georgia
Lottery Pre-Kindergarten Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	$ 151,911	$ 295,626
Liabilities		
Accounts payable	$ 421	$ 67
Accrued salaries and wages payable	136,090	228,354
Unearned revenue	-	44,420
Total Liabilities	136,511	272,841
Fund Balances		
Committed	15,400	22,785
Total Liabilities and Fund Balances	$ 151,911	$ 295,626

City of Calhoun Board of Education, Georgia
Lottery Pre-Kindergarten Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - state	$ 1,293,540	$ 1,555,027	$ 1,579,228	$ 24,201	$ 1,321,894
Intergovernmental - federal	-	26,300	-	(26,300)	-
Total Revenues	1,293,540	1,581,327	1,579,228	(2,099)	1,321,894
Expenditures					
Current:					
Instruction	1,566,478	1,613,110	1,612,877	233	1,404,775
Supporting services:					
Pupil services	-	6,474	6,474	-	719
School administration	52,065	53,089	53,089	-	46,341
Student transportation	-	2,507	2,507	-	-
Total Expenditures	1,618,543	1,675,180	1,674,947	233	1,451,835
Excess (Deficiency) of Revenues Over (Under) Expenditures	(325,003)	(93,853)	(95,719)	(1,866)	(129,941)
Other Financing Sources					
Transfers in	325,003	88,334	88,334	-	152,726
Net Change in Fund Balances	$ -	$ (5,519)	(7,385)	$ (1,866)	22,785
Fund Balances Beginning of Year			22,785		-
Fund Balances End of Year			$ 15,400		$ 22,785

City of Calhoun Board of Education, Georgia
Stronger Connections Grant Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental receivable	$ -	$ 47,745
Liabilities		
Interfund payable	$ -	$ 47,745

City of Calhoun Board of Education
Stronger Connections Grant Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Intergovernmental - federal	$ 115,000.00	$ 115,616	$ 115,616	$ -	$ 114,384
Expenditures					
Current:					
Supporting services:					
Operations and maintenance	115,000	-	-	-	114,384
School safety and security	-	115,616	115,616	-	-
Total Expenditures	115,000	115,616	115,616	-	114,384
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	-	$ -	-
Fund Balances Beginning of Year			-		-
Fund Balances End of Year			$ -		$ -

City of Calhoun Board of Education, Georgia
Local School Activity Accounts Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	$ 1,007,758	$ 940,336
Fund Balances		
Committed	$ 1,007,758	$ 940,336

City of Calhoun Board of Education, Georgia
Local School Activity Accounts Fund
Schedule of Revenues, Expenditures and
Changes in Fund Balances - Budget and Actual
and Changes in Fund Balances
For the Year Ended June 30, 2025
(With Comparative Actual Amounts for the Year Ended June 30, 2024)

	2025				2024
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
Revenues					
Local	$ 939,570	$ 1,391,274	$ 1,386,782	$ (4,492)	$ 1,267,185
Expenditures					
Current:					
Instruction	35,775	56,361	56,359	2	64,475
Supporting services:					
Pupil	676,909	1,139,828	1,139,798	30	1,033,292
Media	10,000	32,410	32,408	2	29,489
School administration	19,421	18,019	18,016	3	38,823
Operations and maintenance	-	-	-	-	29
Transportation services	950	11,204	10,753	451	10,315
Enterprise operations	33,525	50,026	50,026	-	58,264
Total Expenditures	776,580	1,307,848	1,307,360	488	1,234,687
Excess (Deficiency) of Revenues Over (Under) Expenditures	162,990	83,426	79,422	(4,004)	32,498
Other Financing Sources (Uses)					
Transfers in	-	267,438	267,437	(1)	288,026
Transfer out	(12,500)	(279,438)	(279,437)	1	(300,526)
Other Financing Sources (Uses)	(12,500)	(12,000)	(12,000)	-	(12,500)
Net Change in Fund Balances	$ 150,490	$ 71,426	67,422	$ (4,004)	19,998
Fund Balances Beginning of Year			940,336		920,338
Fund Balances End of Year			$ 1,007,758		$ 940,336

City of Calhoun Board of Education, Georgia
Debt Service Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Intergovernmental	$ 667,450	$ 538,002
Liabilities		
Due to primary government	$ 667,450	$ 538,002

City of Calhoun Board of Education, Georgia
Debt Service Fund
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances
For the Years Ended June 30, 2025 and 2024

	2025	2024
Revenues		
Local	$ 6,309,148	$ 6,221,026
Intergovernmental - federal	-	-
Total Revenues	6,309,148	6,221,026
Expenditures		
Intergovernmental	6,311,398	6,221,726
Excess (Deficiency) of Revenues Over (Under) Expenditures	(2,250)	(700)
Other Financing Sources		
Transfers in	2,250	700
Net Change in Fund Balances	-	-
Fund Balances Beginning of Year	-	-
Fund Balances End of Year	$ -	$ -

City of Calhoun Board of Education, Georgia
SPLOST Capital Projects Fund
Comparative Balance Sheets
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	$ 4,439,129	$ -
Due from primary government	1,271,722	2,125,463
Total Assets	$ 5,710,851	$ 2,125,463
Liabilities and Fund Balances		
Liabilities		
Accounts payable	$ 35,223	$ 4,500
Interfund payable	-	1,828,856
Contracts payable	624,408	123,145
Retainage payable	51,220	168,962
Total Liabilities	710,851	2,125,463
Fund Balances		
Committed	5,000,000	-
Total Liabilities and Fund Balances	$ 5,710,851	$ 2,125,463

City of Calhoun Board of Education, Georgia
SPLOST Capital Projects Fund
Comparative Statements of Revenues, Expenditures and Changes in Fund Balances
For the Years Ended June 30, 2025 and 2024

	2025	2024
Revenues		
Local	$ 1,714,168	$ 4,817,944
Total Revenues	1,714,168	4,817,944
Expenditures		
Facilities acquisition and construction	2,029,056	5,122,292
(Deficiency) of Revenues (Under) Expenditures	(314,888)	(304,348)
Other Financing Sources (Uses)		
Transfers in	5,314,888	228,534
Proceeds from sale of capital assets	-	75,814
Total Other Financing Sources (Uses)	5,314,888	304,348
Net Change in Fund Balances	5,000,000	-
Fund Balances Beginning of Year	-	-
Fund Balances End of Year	$ 5,000,000	$ -

City of Calhoun Board of Education, Georgia
Combining Statements of Fiduciary Net Position
Custodial Funds
June 30, 2025

	Calhoun Educational Foundation	Local School Activity Accounts	Total Custodial Funds
Assets			
Cash and Cash Equivalents	$ 516,252	$ 130,380	$ 646,632
Net Position			
Restricted			
Individuals, organizations, and other governments	$ 516,252	$ 130,380	$ 646,632

City of Calhoun Board of Education
Combining Statement of Changes in Fiduciary Net Position
Custodial Funds
For The Year Ended June 30, 2025

	Calhoun Educational Foundation	Local School Activity Accounts	Total Custodial Funds
Additions			
Contributions			
Local	$ 49,651	$ 133,281	$ 182,932
Deductions			
Pupil Services	-	135,218	135,218
Business administration	2,036	-	2,036
Total Deductions	2,036	135,218	137,254
Change in Net Position	47,615	(1,937)	45,678
Net Position - Beginning, as Restated	468,637	132,317	600,954
Net Position - Ending	$ 516,252	$ 130,380	$ 646,632

City of Calhoun Board of Education, Georgia
Introduction to the Statistical Section
(Unaudited)

The objective of the statistical section is to present detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

Contents	***Exhibit #***
Financial Trends These tables contain trend information that may assist the reader in assessing the Board's current financial performance by placing it in an historical perspective.	I - VII
Revenue Capacity These tables contain information that may assist the reader in assessing the viability of the Board's two most significant "own-source" revenue sources, property taxes and sales taxes.	VIII - XIII
Debt Capacity Generally, the Board is not authorized to issue long-term debt. However, the Board may enter into capital leases that include an annual fiscal funding clause. These tables present information that may assist the reader in analyzing the affordability of the Board's current levels of outstanding debt and the Board's ability to enter into a capital lease in the future. The calculation of the legal debt margin is not applicable to the Board.	XIV - XV
Demographic and Economic Information These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which the Board operates and (2) to provide information that facilitates comparisons of financial statement information over time and among Boards.	XVI - XVII
Operating Information These tables contain service indicators that can inform one's understanding how the information in the Board's financial statements relates to the services the Board provides and the activities it performs. The Board will be expanding the disclosure of operating information in future years.	XVIII - XXII

Data Source:

Unless otherwise noted, the information in these tables is derived from the annual comprehensive financial report for the applicable year.

City of Calhoun Board of Education, Georgia

Government-Wide Net Position by Component (Unaudited) [1]

Last Ten Fiscal Years

(accrual basis of accounting)

	June 30, 2016 [3]	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021	June 30, 2022	June 30, 2023	June 30, 2024	June 30, 2025
Governmental Activities										
Net investment in capital assets[2]	$ 4,026,676	$ 3,018,920	$ 3,296,814	$ 2,777,114	$ 2,497,035	$ 535,530	$ 1,123,872	$ 2,028,859	$ 3,097,899	$ 2,543,080
Restricted	967,402	1,412,560	1,051,345	1,180,970	1,509,251	1,951,584	2,661,317	2,595,425	2,602,546	2,853,966
Unrestricted	(8,577,968)	(31,753,285)	(30,927,999)	(25,919,747)	(22,593,000)	(16,915,748)	(13,004,960)	(12,626,140)	(11,627,755)	(10,101,893)
Total	$ (3,583,890)	$ (27,321,805)	$ (26,579,840)	$ (21,961,663)	$ (18,586,714)	$ (14,428,634)	$ (9,219,771)	$ (8,001,856)	$ (5,927,310)	$ (4,704,847)
Total Percentage Change From Prior Year	15.9%	662.4%	-2.7%	-17.4%	-15.4%	-22.4%	-36.1%	-13.2%	-25.9%	-20.6%
Governmental Activities										
Net investment in capital assets[2]	-112.35%	-11.05%	-12.40%	-12.65%	-13.43%	-3.71%	-12.19%	-25.35%	-52.26%	-54.05%
Restricted	-26.99%	-5.17%	-3.96%	-5.38%	-8.12%	-13.53%	-28.87%	-32.44%	-43.91%	-60.66%
Unrestricted	239.35%	116.22%	116.36%	118.02%	121.55%	117.24%	141.06%	157.79%	196.17%	214.71%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Notes:

[1] Accounting standards require that net position be reported in three components in the financial statements: investment in capital assets; restricted; and unrestricted. Net position is considered restricted only when (1) an external party, such as the Georgia Department of Education or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the Board There are no restrictions currently reported as a result of enabling legislation.

[2] The Board's land and buildings are owned by the City of Calhoun, Georgia, therefore, they are not reported in these amounts.

[3] Beginning In fiscal year 2017, the School System began recording an OPEB liability and other related OPEB deferred inflows and outflows. Fiscal year 2016 was not restated

Data Source:

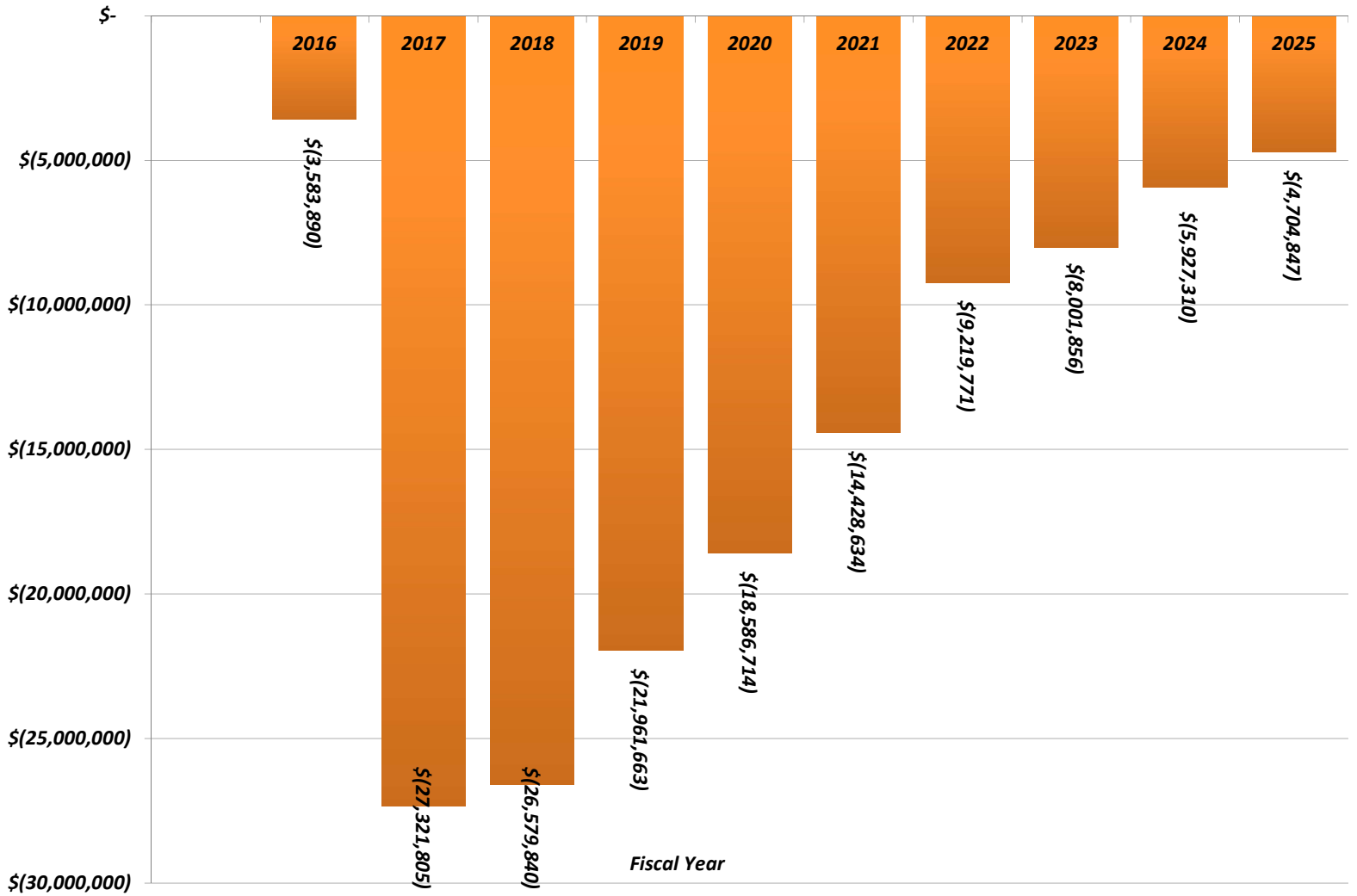
Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia

Chart-Total Government-Wide Net Position

Last Ten Fiscal Years

(accrual basis of accounting)



City of Calhoun Board of Education, Georgia
Changes in Net Position - Governmental Activities (Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Expenses:										
Instruction	$ 24,873,858	$ 24,690,632	$ 25,614,807	$ 22,662,842	$ 25,959,286	$ 31,811,247	$ 32,809,048	$ 30,184,886	$ 35,035,446	$ 34,152,572
Support services										
Pupil	1,508,127	1,942,046	1,937,847	2,199,797	2,925,453	3,362,903	3,341,233	4,141,001	4,860,511	5,407,617
Improvement of instructional services	1,659,351	2,091,335	2,020,086	1,484,891	1,550,401	1,536,398	1,408,845	2,135,509	2,588,950	2,630,736
Instructional staff training	-	-	195,538	270,782	144,806	71,894	328,497	295,723	217,737	145,125
Media	354,108	414,416	433,329	418,099	408,165	381,065	351,414	483,931	486,953	464,585
General administration	453,750	475,952	474,308	465,054	511,004	538,712	725,815	827,068	847,364	803,517
Federal grant administration	27,458	18,713	12,605	9,864	11,049	2,923	6,228	3,946	8,444	7,873
School administration	1,589,465	1,712,445	1,799,734	2,132,880	2,431,741	2,505,481	2,251,610	3,144,865	3,206,361	3,158,095
Business administration	486,182	501,598	570,753	551,468	526,287	575,682	517,433	615,376	735,480	763,377
Operations and maintenance	3,095,462	3,081,137	3,170,754	3,443,245	3,927,659	3,451,109	4,341,777	4,154,514	4,094,356	3,752,907
School security and safety program	-	-	-	-	-	-	-	-	-	359,012
Student transportation	827,867	845,700	965,673	932,118	968,207	1,390,254	1,334,253	1,581,793	1,789,589	1,585,188
Central support	73,936	170,714	170,496	262,873	535,720	418,300	369,695	423,613	540,764	615,885
School nutrition program	2,557,374	2,652,014	2,690,113	2,825,460	3,021,153	3,047,594	3,981,048	4,106,155	4,249,781	4,382,004
Enterprise operations	-	-	90,945	68,012	33,982	29,841	34,108	25,505	68,613	24,963
Other supporting services	79,857	87,371	84,496	467,942	204,659	28,942	25,014	810,429	850,862	912,093
Community services	668,908	770,108	719,943	670,934	683,307	643,795	643,886	64,526	58,264	50,026
Debt service[1]	2,758,360	2,775,844	3,257,677	3,511,064	3,732,508	4,348,225	5,250,528	8,324,852	6,223,455	6,442,300
Total Expenses	41,014,063	42,230,025	44,209,104	42,377,324	47,575,386	54,144,364	57,720,431	61,323,691	65,862,929	65,657,875
Program Revenues:										
Charges for services:										
Instruction	$ 209,838	$ 162,390	$ 307,722	$ 659,327	$ 605,104	$ 1,637,444	$ 2,156,320	$ 2,354,474	$ 2,449,454	$ 2,189,241
Pupil	568,818	518,338	543,225	555,932	617,887	217,676	195,311	116,076	117,259	100,342
Improvement of instructional services	-	-	894	248	1,151	93,622	118,358	92,327	108,600	63,461
Instructional staff training	-	-	372	103	423	3,739		38,890	30,307	18,606
Media	54,248	45,037	30,581	38,479	14,103	25,251	21,931	60,819	64,583	57,480
General administration	-	-	-	-	-	-	38,057	97,316	115,094	114,961
Federal grant administration	-	-	-	-	-	-	-	-	-	665
School administration	138,473	133,622	29,406	27,995	21,134	162,292	207,139	152,159	133,495	114,629
Business administration	-	-	30,819	28,008	24,724	38,292	38,882	1,656	3,247	332
Operations and maintenance	459	3,160	8,068	8,147	11,772	208,155	15,271	215,554	185,089	108,980
School security and safety program	-	-	-	-	-	-	-	-	-	137,887
Student transportation	-	-	19,569	18,888	16,673	80,399	1,449	29,726	46,182	49,506
Central support	-	-	-	-	-	1,977	33,416	1,077	1,443	332
School nutrition program	657,268	624,818	628,696	699,325	548,096	134,614	28,842	322,519	342,397	365,483
Enterprise operations	-	-	72,810	82,321	97,229	645	-	-	1,804	-
Other supporting services	-	-	-	-	-	-	578	4,327	9,020	-
Community services	709,153	826,550	880,360	834,837	619,017	2,068	21,331	-	-	665
Operating grants and contributions[2]	23,440,256	24,151,939	25,235,800	26,189,460	28,415,871	29,377,993	35,602,449	33,970,698	36,828,822	37,609,071
Capital grants and contributions	996,853	2,088,161	1,083,786	1,278,983	619,316	6,007,110	3,553,521	3,355,808	4,817,944	1,714,168
Total Program Revenues	26,775,366	28,554,015	28,872,108	30,422,053	31,612,500	37,991,277	42,032,855	40,813,426	45,254,740	42,645,809
Net (Expense) Revenue	(14,238,698)	(13,676,010)	(15,336,996)	(11,955,271)	(15,962,886)	(16,153,087)	(15,687,576)	(20,510,265)	(20,608,189)	(23,012,066)
General Revenues:										
Taxes:										
Property	13,286,438	13,249,885	12,811,783	13,032,627	15,545,772	15,897,563	15,582,201	15,447,926	15,887,939	16,777,113
Sales	2,757,810	2,774,244	3,255,877	3,509,214	3,723,652	4,339,791	5,245,038	6,203,140	6,221,026	6,307,481
Investment earnings	4,496	7,737	11,301	31,607	68,413	73,814	69,201	89,597	573,771	1,306,865
Special Items	-	-	-	-	-	-	-	-	-	(156,930)
Total General Revenues	16,048,744	16,031,866	16,078,961	16,573,448	19,337,837	20,311,168	20,896,440	21,740,663	22,682,736	24,234,529
Change in Net Position	$ 1,810,046	$ 2,355,856	$ 741,965	$ 4,618,177	$ 3,374,951	$ 4,158,081	$ 5,208,864	$ 1,230,398	$ 2,074,547	$ 1,222,463

Notes:

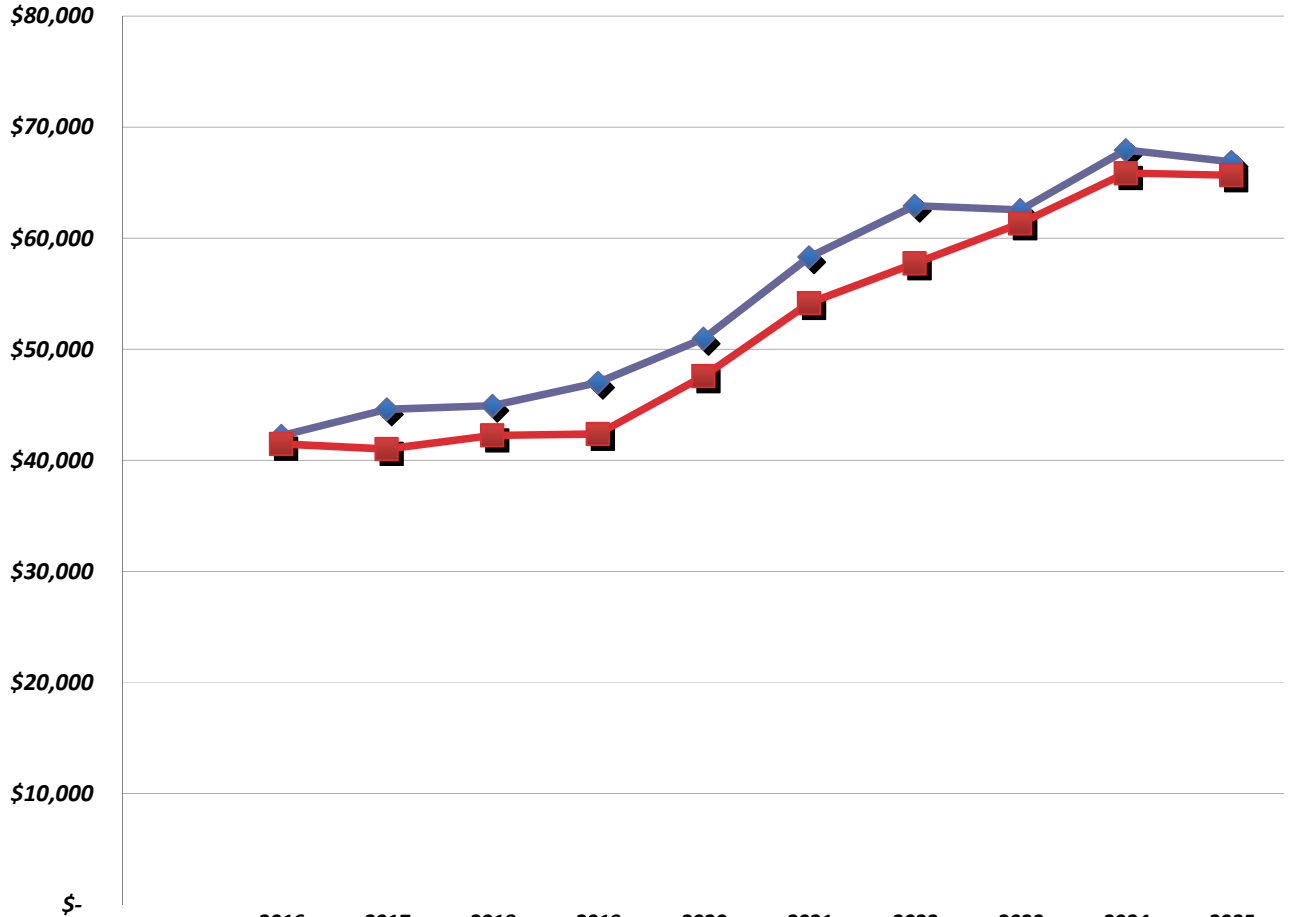
[1] This amount are the sales taxes collected by the school district and forwarded to the City of Calhoun for debt service on school bonds and interest on capital leases.

[2] In the State of Georgia, the Quality Basic Education school aid is legally restricted to specific expense functions, therefore it is reported as a program revenue.

Data Source:

Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia
Chart - Governmental Fund Revenues and Expenses
(In $1,000)
Last Ten Fiscal Years



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenues	$42,210	$44,602	$44,903	$46,995	$50,950	$58,302	$62,929	$62,554	$67,937	$66,880
Expenses	$41,474	$41,014	$42,230	$42,377	$47,575	$54,144	$57,720	$61,323	$65,863	$65,658

City of Calhoun Board of Education, Georgia
Changes in Net Position - Governmental Activities - Percentage of Total (Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Expenses:										
Instruction	60.65%	58.47%	57.94%	53.48%	54.56%	58.75%	56.84%	49.22%	53.19%	52.02%
Support services										
Pupil	3.68%	4.60%	4.38%	5.19%	6.15%	6.21%	5.79%	6.75%	7.38%	8.24%
Improvement of instructional services	4.05%	4.95%	4.57%	3.50%	3.26%	2.84%	2.44%	3.48%	3.93%	4.01%
Instructional staff training	0.00%	0.00%	0.44%	0.64%	0.30%	0.13%	0.57%	0.48%	0.33%	0.22%
Media	0.86%	0.98%	0.98%	0.99%	0.86%	0.70%	0.61%	0.79%	0.74%	0.71%
General administration	1.11%	1.13%	1.07%	1.10%	1.07%	0.99%	1.26%	1.35%	1.29%	1.22%
Federal grant administration	0.07%	0.04%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.01%	0.01%
School administration	3.88%	4.06%	4.07%	5.03%	5.11%	4.63%	3.90%	5.13%	4.87%	4.81%
Business administration	1.19%	1.19%	1.29%	1.30%	1.11%	1.06%	0.90%	1.00%	1.12%	1.16%
Operations and maintenance	7.55%	7.30%	7.17%	8.13%	8.26%	6.37%	7.52%	6.77%	6.22%	5.72%
School security and safety program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.55%
Student transportation	2.02%	2.00%	2.18%	2.20%	2.04%	2.57%	2.31%	2.58%	2.72%	2.41%
Central support	0.18%	0.40%	0.39%	0.62%	1.13%	0.77%	0.64%	0.69%	0.82%	0.94%
School nutrition program	6.24%	6.28%	6.08%	6.67%	6.35%	5.63%	6.90%	6.70%	6.45%	6.67%
Enterprise operations	0.00%	0.00%	0.21%	0.16%	0.07%	0.06%	0.06%	0.04%	0.10%	0.04%
Other supporting services	0.19%	0.21%	0.19%	1.10%	0.43%	0.05%	0.04%	1.32%	1.29%	1.39%
Community services	1.63%	1.82%	1.63%	1.58%	1.44%	1.19%	1.12%	0.11%	0.09%	0.08%
Debt service[1]	6.72%	6.57%	7.37%	8.29%	7.85%	8.03%	9.10%	13.58%	9.45%	9.81%
Total Expenses	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Program Revenues:										
Charges for services:										
Instruction	0.78%	0.57%	1.07%	2.17%	1.91%	4.31%	5.13%	5.77%	5.41%	5.13%
Pupil	2.12%	1.82%	1.88%	1.83%	1.95%	0.57%	0.46%	0.28%	0.26%	0.24%
Improvement of instructional services	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.28%	0.23%	0.24%	0.15%
Instructional staff training	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%	0.00%	0.10%	0.07%	0.04%
Media	0.20%	0.16%	0.11%	0.13%	0.04%	0.07%	0.05%	0.15%	0.14%	0.13%
General administration	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.09%	0.24%	0.25%	0.27%
School administration	0.52%	0.47%	0.10%	0.09%	0.07%	0.43%	0.49%	0.37%	0.29%	0.27%
Business administration	0.00%	0.00%	0.11%	0.09%	0.08%	0.10%	0.09%	0.00%	0.01%	0.00%
Operations and maintenance	0.00%	0.01%	0.03%	0.03%	0.04%	0.55%	0.04%	0.53%	0.41%	0.26%
School security and safety program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.32%
Student transportation	0.00%	0.00%	0.07%	0.06%	0.05%	0.21%	0.00%	0.07%	0.10%	0.12%
Central support	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%	0.08%	0.00%	0.00%	0.00%
School nutrition program	2.45%	2.19%	2.18%	2.30%	1.73%	0.35%	0.07%	0.79%	0.76%	0.86%
Enterprise operations	0.00%	0.00%	0.25%	0.27%	0.31%	0.00%	0.00%	0.00%	0.00%	0.00%
Other supporting services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%	0.02%	0.00%
Community services	2.65%	2.89%	3.05%	2.74%	1.96%	0.01%	0.05%	0.00%	0.00%	0.00%
Operating grants and contributions[2]	87.54%	84.58%	87.41%	86.09%	89.89%	77.34%	84.78%	83.23%	81.38%	88.19%
Capital grants and contributions	3.71%	7.31%	3.75%	4.20%	1.96%	15.81%	8.45%	8.22%	10.65%	4.02%
Total Program Revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.01%	100.08%	100.00%	100.00%	100.00%
General Revenues:										
Taxes:										
Property	82.79%	82.65%	79.68%	78.64%	80.39%	78.27%	74.57%	71.06%	70.04%	69.23%
Sales	17.18%	17.30%	20.25%	21.17%	19.26%	21.37%	25.10%	28.53%	27.43%	26.03%
Investment earnings	0.03%	0.05%	0.07%	0.19%	0.35%	0.36%	0.33%	0.41%	2.53%	5.39%
Miscellaneous	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	-0.65%
Total General Revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Notes:

[1] This amount are the sales taxes collected by the school district and forwarded to the City of Calhoun for debt service on school bonds.

[2] In the State of Georgia, the Quality Basic Education school aid is legally restricted to specific expense functions, therefore it is reported as a program revenue.

Data Source:

Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia

Chart-Changes in Total Net Position - Governmental Activities

Last Ten Fiscal Years

(accrual basis of accounting)

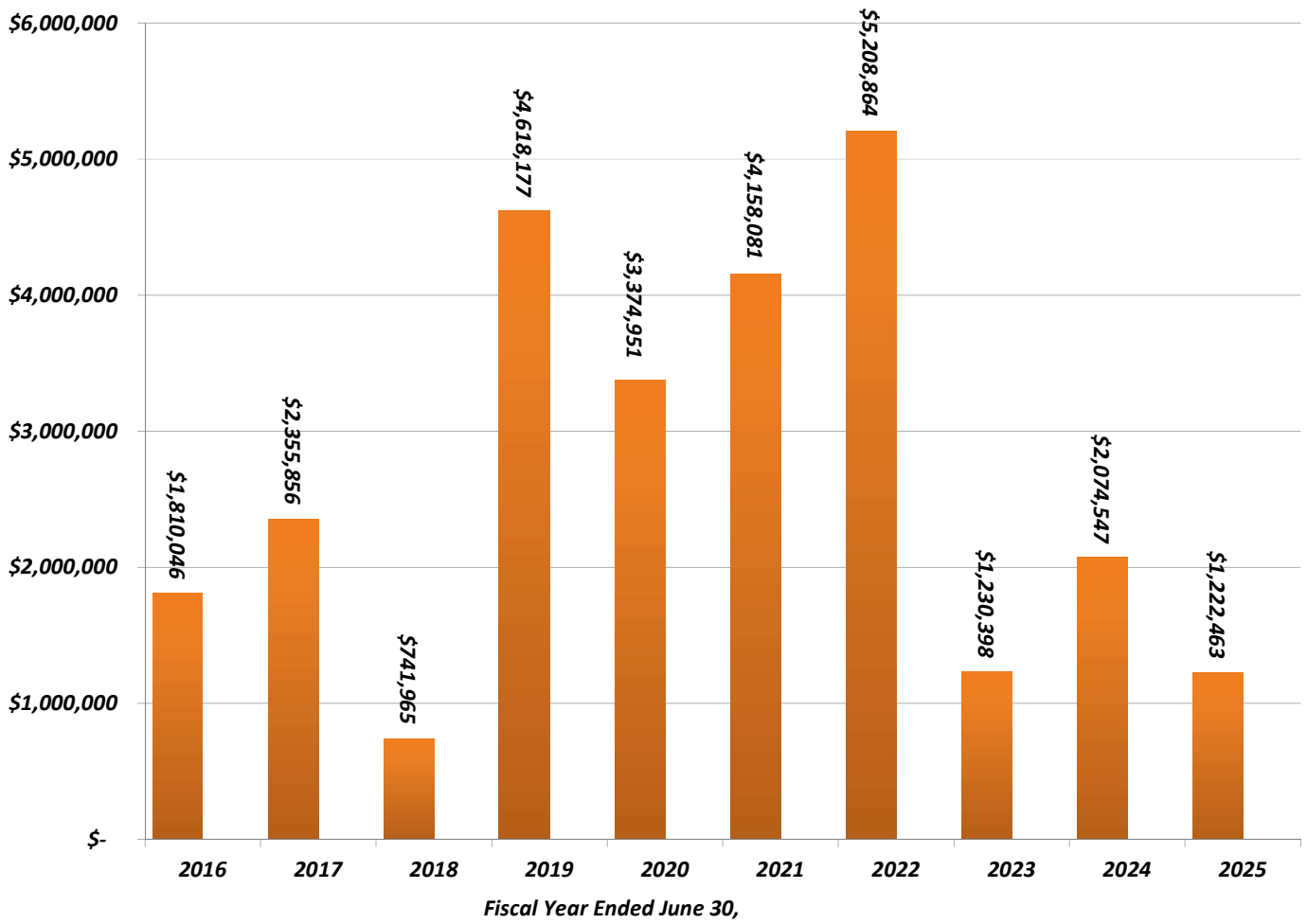


Exhibit IIIA

City of Calhoun Board of Education, Georgia
Fund Balances - Governmental Funds
June 30, 2016 - June 30, 2025
(modified accrual basis of accounting)

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General Fund										
Nonspendable	$ 2,971	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 115,374	$ -
Restricted	-	-	-	-	-	-	-	-	2,602,546	48,900
Committed	225,946	1,079,865	1,315,353	2,865,340	5,528,636	6,798,773	798,823	2,390,846	7,135,803	7,015,484
Assigned	782,400	413,232	233,917	356,088	323,274	339,373	303,715	255,484	602,086	529,670
Unassigned	14,210,586	17,194,891	19,277,272	20,958,171	22,776,837	27,562,510	33,361,256	33,734,567	34,083,430	27,753,993
Total General Fund	$15,218,932	$18,687,988	$20,826,542	$24,179,599	$28,628,747	$ 34,700,656	$ 34,463,794	$ 36,380,897	$ 44,539,239	$ 35,348,047
General Fund Percentage Change	41.9%	22.8%	11.4%	16.1%	18.4%	21.2%	-0.7%	5.6%	22.4%	-20.6%
All Other Governmental Funds										
Nonspendable - Special Revenue Funds	$ 72,580	$ 67,543	$ 84,386	$ 112,131	$ 60,155	$ 37,690	$ 54,051	$ 40,564	$ 115,374	$ 134,025
Restricted - Special Revenue Funds	751,307	1,015,486	1,051,345	1,180,970	1,509,251	1,951,584	2,661,317	2,595,425	2,602,546	2,853,966
Restricted - Capital Projects Funds	216,095	397,074	-	-	-	-	-	-	-	-
Committed - Special Revenues Funds	1,069,712	1,297,212	-	1,738,977	1,926,111	2,034,967	2,347,038	2,299,467	2,584,143	2,862,941
Committed - Capital Projects Funds	-	-	-	-	-	-	-	-	-	5,000,000
Assigned - Special Revenue Funds	-	-	1,353,386	-	-	-	-	-	-	-
Subtotal All Other Governmental Funds	$ 2,109,694	$ 2,777,315	$ 2,489,117	$ 3,032,078	$ 3,495,517	$ 4,024,241	$ 5,062,406	$ 4,935,456	$ 5,302,063	$ 10,850,932
All Other Governmental Funds Percentage Change	20.2%	31.6%	-10.4%	21.8%	15.3%	15.1%	25.8%	-2.5%	7.4%	104.7%
Total Governmental Funds										
Nonspendable	$ 72,580	$ 67,543	$ 84,386	$ 112,131	$ 60,155	$ 37,690	$ 54,051	$ 40,564	$ 230,748	$ 134,025
Restricted	967,402	1,412,560	1,051,345	1,180,970	1,509,251	1,951,584	2,661,317	2,595,425	2,602,546	2,902,866
Committed	1,295,658	2,377,077	1,315,353	4,604,317	7,454,747	8,833,740	3,145,861	4,690,313	9,719,946	14,878,425
Assigned	782,400	413,232	1,587,303	356,088	323,274	339,373	303,715	255,484	602,086	529,670
Unassigned	14,210,586	17,194,891	19,277,272	20,958,171	22,776,837	27,562,510	33,361,256	33,734,567	34,083,430	27,753,993
Total Governmental Funds	$17,328,626	$21,465,303	$23,315,659	$27,211,677	$32,124,264	$ 38,724,897	$ 39,526,200	$ 41,316,353	$ 47,238,756	$ 46,198,979
All Governmental Funds Percentage Change	38.8%	23.9%	8.6%	16.7%	18.1%	20.5%	2.1%	4.5%	14.3%	-2.2%

Data Source:
Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia
Chart-Total Fund Balances - Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

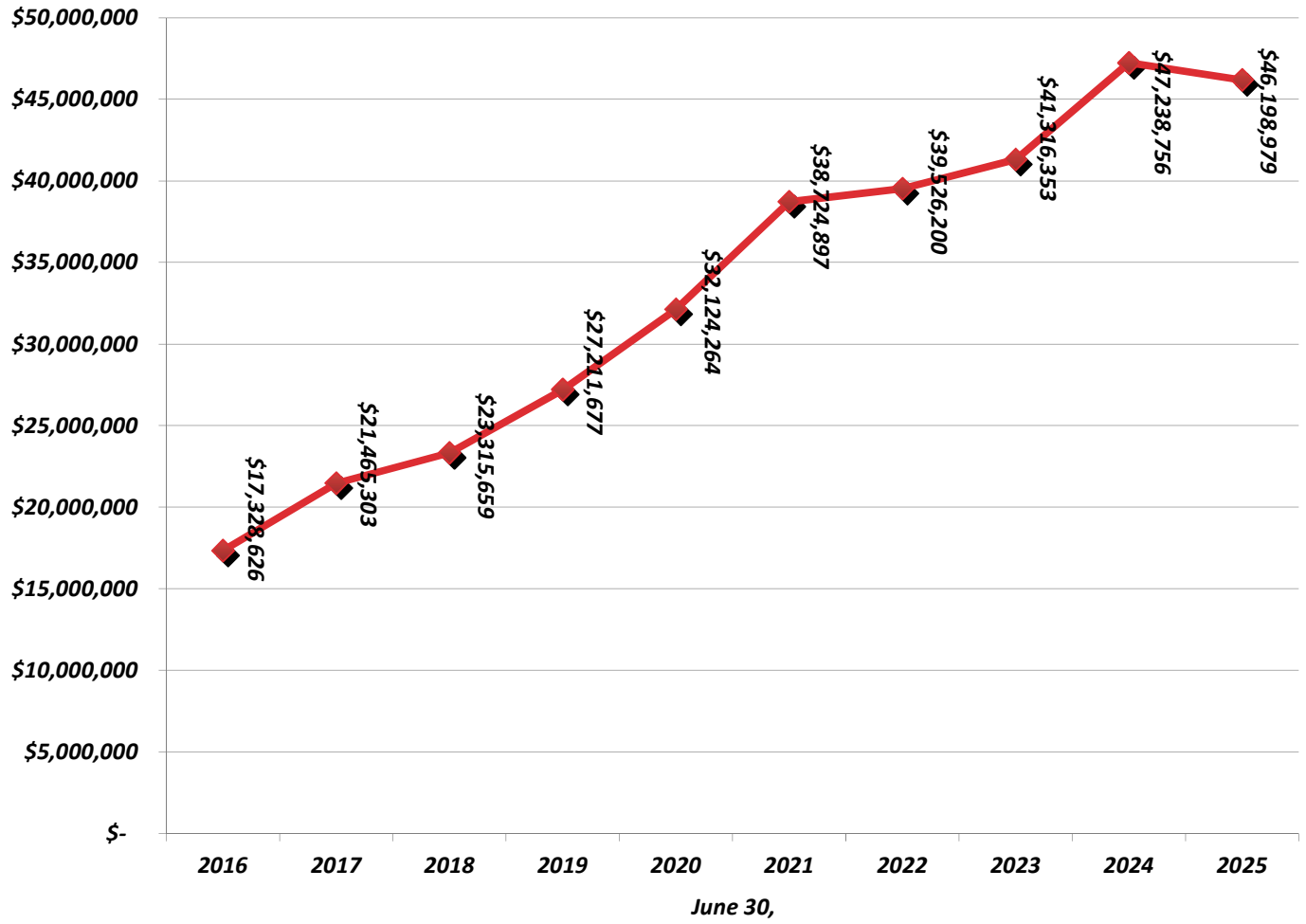


Exhibit IV

City of Calhoun Board of Education, Georgia
General Governmental Revenues by Source (Unaudited) [1]
Last Ten Fiscal Years
(modified accrual basis of accounting)

Revenue Source	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Local revenue	$19,455,613	$20,320,263	$19,658,563	$20,666,793	$22,418,116	$23,110,498	$27,077,660	$27,899,166	$31,032,640	$29,202,736
State	19,190,716	20,111,428	21,434,756	22,101,850	24,004,325	28,187,788	23,885,527	26,013,233	27,486,374	30,673,713
Federal	4,151,986	4,098,530	3,851,878	4,210,657	4,488,766	7,019,262	12,094,819	8,532,279	9,278,911	7,149,353
Total Revenues	$42,798,315	$44,530,221	$44,945,197	$46,979,300	$50,911,207	$58,317,548	$63,058,006	$62,444,678	$67,797,925	$67,025,802
% change from prior year	7.3%	4.0%	0.9%	4.5%	8.4%	14.5%	8.1%	-1.0%	16.3%	6.3%
Local revenue	45.5%	45.6%	43.7%	44.0%	44.0%	39.6%	42.9%	44.7%	45.8%	43.6%
State	44.8%	45.2%	47.7%	47.0%	47.1%	48.3%	37.9%	41.7%	40.5%	45.8%
Federal	9.7%	9.2%	8.6%	9.0%	8.8%	12.0%	19.2%	13.7%	13.7%	10.7%
Total Revenues	100.0%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Notes:
[1] Includes all governmental fund types.

Data Source:
Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia

Chart - Total General Governmental Revenues

Last Ten Fiscal Years

(accrual basis of accounting)

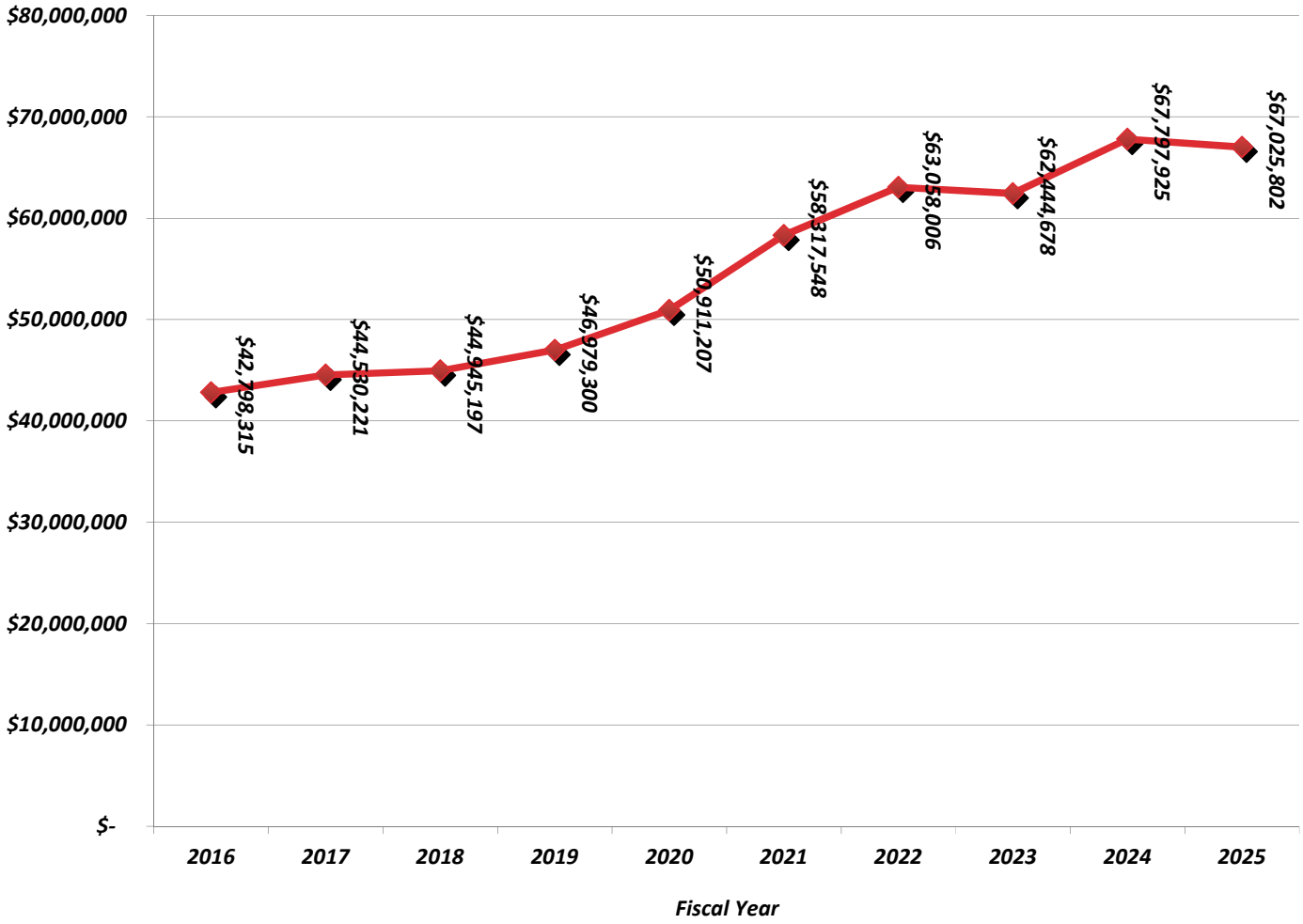


Exhibit V

City of Calhoun Board of Education, Georgia
General Governmental Expenditures by Function (Unaudited) [1]
Last Ten Fiscal Years
(modified accrual basis of accounting)

Function	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Current:										
Instruction	$21,433,300	$21,754,757	$22,587,288	$22,121,476	$23,741,865	$23,984,301	$26,665,915	$26,473,671	$29,786,171	$32,206,620
Support services										
Pupil	1,510,843	1,900,534	1,911,262	2,239,795	2,882,466	3,211,399	3,651,887	4,050,771	4,648,816	5,354,594
Improvement of instructional ser.	1,538,491	1,965,343	1,926,461	1,509,137	1,501,004	1,448,561	1,581,417	2,056,603	2,411,901	2,578,482
Instructional staff training	-	-	195,538	270,782	144,806	71,894	328,497	295,723	217,737	145,125
Media	359,173	400,519	429,035	425,214	401,934	364,372	385,929	475,791	469,039	463,846
Federal grant administration	20,998	16,245	12,605	9,864	11,049	2,923	6,228	3,946	8,444	7,873
General administration	460,121	463,962	465,375	474,344	498,448	509,154	768,820	791,537	801,165	794,321
School administration	1,591,371	1,639,950	1,768,482	2,191,704	2,371,517	2,346,907	2,593,206	3,057,867	2,959,241	3,092,613
Business administration	483,333	477,761	558,954	563,776	508,082	547,512	576,564	598,150	682,329	743,302
Operations and maintenance	2,674,293	2,660,814	2,737,201	3,011,350	3,485,913	3,003,647	3,916,872	3,856,836	4,001,773	3,710,069
School safety and security	-	-	-	-	-	-	-	-	-	359,012
Student transportation	867,577	930,200	1,047,733	1,207,721	1,032,220	1,239,168	1,243,505	1,482,758	1,612,290	1,375,324
Central support	80,943	163,113	166,187	264,021	504,203	390,190	435,866	400,517	504,636	601,198
School nutrition program	2,435,963	2,497,286	2,615,535	2,732,022	2,877,071	2,882,041	3,938,006	4,053,448	4,169,654	4,318,294
Other supporting services	80,564	81,501	82,627	37,145	28,029	28,528	25,867	24,369	68,384	24,938
Community services	595,536	669,576	706,806	674,617	676,280	622,767	688,819	821,149	851,928	909,898
Enterprise	105,711	87,182	90,945	68,012	33,982	29,842	34,109	64,527	58,264	50,026
Intergovernmental [2]	2,758,360	2,775,844	3,257,677	3,511,064	3,725,502	4,341,641	5,245,638	8,322,123	6,221,726	6,442,260
Total Current	36,996,577	38,484,587	40,559,712	41,312,044	44,424,371	45,024,847	52,087,145	56,829,786	59,473,498	63,177,795
% Change From Prior Year	0.0%	4.0%	5.4%	1.9%	7.5%	1.4%	15.7%	9.1%	14.2%	11.2%
Capital Outlay	950,494	1,911,928	2,535,230	1,771,141	1,781,535	6,638,806	10,115,694	3,932,628	5,122,292	2,029,056
% Change From Prior Year	-78.4%	101.2%	32.6%	-30.1%	0.6%	272.6%	52.4%	-61.1%	-49.4%	-48.4%
Debt Service										
Principal and Interest	-	-	-	-	46,053	55,263	55,264	55,264	55,263	9,211
Total Debt Service	-	-	-	-	46,053	55,263	55,264	55,264	55,263	9,211
% Change From Prior Year	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Total Expenditures	$37,947,071	$40,396,515	$43,094,942	$43,083,182	$46,251,956	$51,718,916	$62,258,103	$60,817,678	$64,651,053	$65,216,062
% Change From Prior Year	-8.4%	6.5%	6.7%	0.0%	7.4%	11.8%	20.4%	-2.3%	3.8%	7.2%
Debt Service as a % of Noncapital Expenditures	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%

Notes:
[1] Includes all governmental fund types.
[2] Includes a payment to the primary government, the City of Calhoun, GA for debt service on school bonds.

Data Source:
Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia
Chart-Total General Governmental Expenditures
Last Ten Fiscal Years
(accrual basis of accounting)

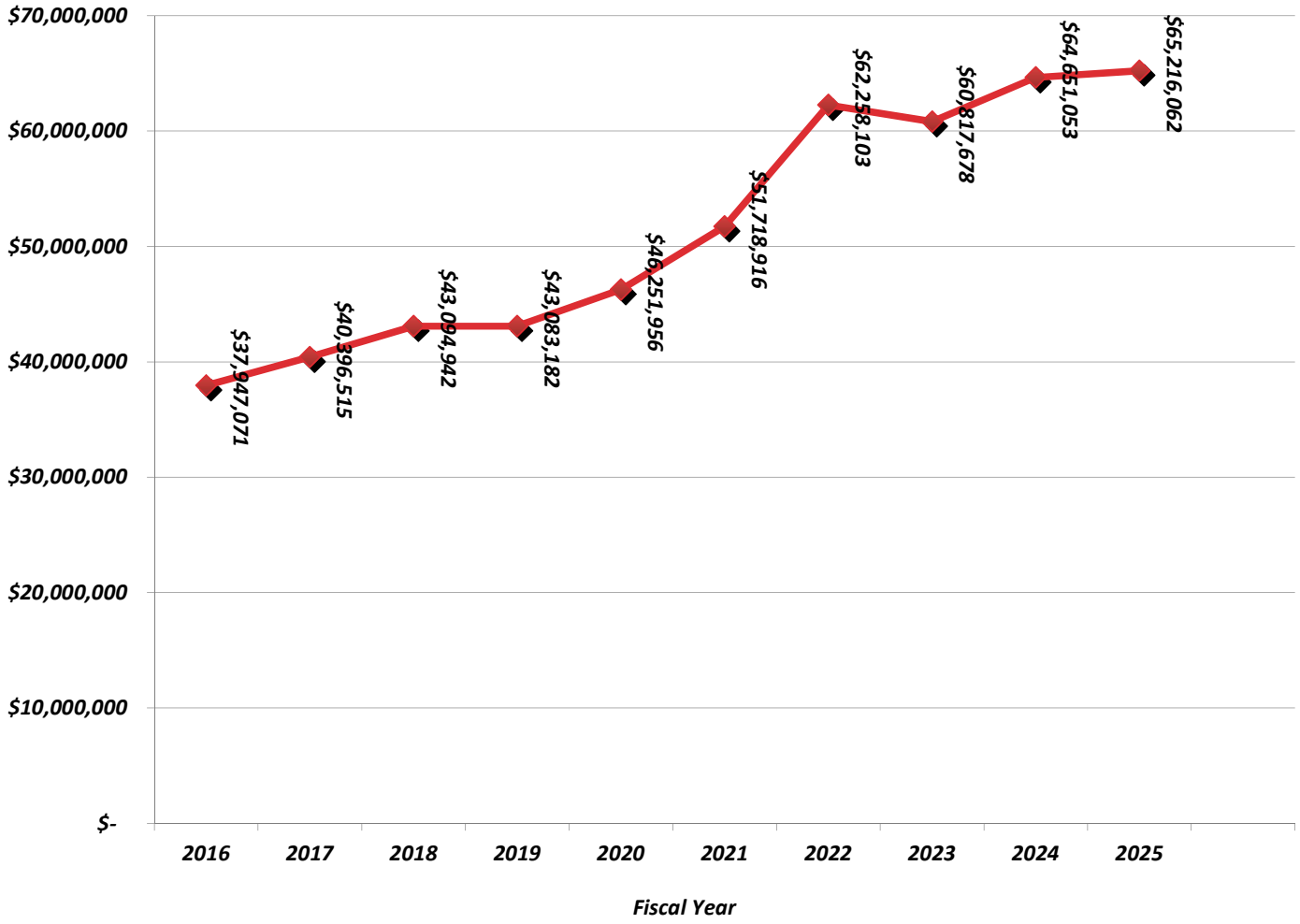


Exhibit VI

City of Calhoun Board of Education, Georgia

General Governmental Current Expenditures by Function (Unaudited) [1]

Last Ten Fiscal Years

(modified accrual basis of accounting)

Function	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Current:										
Instruction	##########	##########	##########	##########	##########	##########	##########	##########	##########	##########
Support services:										
Pupil	1,900,534	1,911,262	1,911,262	2,239,795	2,882,466	3,211,399	3,651,887	4,050,771	4,648,816	5,354,594
Improvement of instructional ser.	1,965,343	1,926,461	1,926,461	1,509,137	1,501,004	1,448,561	1,581,417	2,056,603	2,411,901	2,578,482
Instructional staff training	-	-	195,538	270,782	144,806	71,894	328,497	295,723	217,737	145,125
Media	400,519	429,035	429,035	425,214	401,934	364,372	385,929	475,791	469,039	463,846
General administration	16,245	12,605	12,605	9,864	11,049	2,923	6,228	3,946	8,444	7,873
Federal grant administration	463,962	465,375	465,375	474,344	498,448	509,154	768,820	791,537	801,165	794,321
School administration	1,639,950	1,768,482	1,768,482	2,191,704	2,371,517	2,346,907	2,593,206	3,057,867	2,959,241	3,092,613
Business administration	477,761	558,954	558,954	563,776	508,082	547,512	576,564	598,150	682,329	743,302
Operations and maintenance	2,660,814	2,737,201	2,737,201	3,011,350	3,485,913	3,003,647	3,916,872	3,856,836	4,001,773	3,710,069
School safety and security	-	-	-	-	-	-	-	-	-	359,012
Student transportation	930,200	1,047,733	1,047,733	1,207,721	1,032,220	1,239,168	1,243,505	1,482,758	1,612,290	1,375,324
Central support	163,113	166,187	166,187	264,021	504,203	390,190	435,866	400,517	504,636	601,198
School nutrition program	2,497,286	2,615,535	2,615,535	2,732,022	2,877,071	2,882,041	3,938,006	4,053,448	4,169,654	4,318,294
Other supporting services	81,501	82,627	82,627	37,145	28,029	28,528	25,867	24,369	68,384	24,938
Community services	669,576	706,806	706,806	674,617	676,280	622,767	688,819	821,149	851,928	909,898
Enterprise	87,182	90,945	90,945	68,012	33,982	29,842	34,109	64,527	58,264	50,026
Intergovernmental[2]	2,775,844	3,257,677	3,257,677	3,511,064	3,725,502	4,341,641	5,245,638	8,322,123	6,221,726	6,442,260
Total Current	##########	##########	##########	##########	##########	##########	##########	##########	##########	##########
Current:										
Instruction	56.5%	56.0%	55.7%	53.5%	53.4%	53.3%	51.2%	46.6%	50.1%	51.0%
Support services										
Pupil	4.9%	4.7%	4.7%	5.4%	6.5%	7.1%	7.0%	7.1%	7.8%	8.5%
Improvement of instructional ser.	5.1%	4.8%	4.7%	3.7%	3.4%	3.2%	3.0%	3.6%	4.1%	4.1%
Instructional staff training	0.0%	0.0%	0.5%	0.7%	0.3%	0.2%	0.6%	0.5%	0.4%	0.2%
Media	1.0%	1.1%	1.1%	1.0%	0.9%	0.8%	0.7%	0.8%	0.8%	0.7%
General administration	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Federal grant administration	1.2%	1.2%	1.1%	1.1%	1.1%	1.1%	1.5%	1.4%	1.3%	1.3%
School administration	4.3%	4.4%	4.4%	5.3%	5.3%	5.2%	5.0%	5.4%	5.0%	4.9%
Business administration	1.2%	1.4%	1.4%	1.4%	1.1%	1.2%	1.1%	1.1%	1.1%	1.2%
Operations and maintenance	6.9%	6.8%	6.7%	7.3%	7.8%	6.7%	7.5%	6.8%	6.7%	5.9%
School safety and security	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%
Student transportation	2.4%	2.6%	2.6%	2.9%	2.3%	2.8%	2.4%	2.6%	2.7%	2.2%
Central support	0.4%	0.4%	0.4%	0.6%	1.1%	0.9%	0.8%	0.7%	0.8%	1.0%
School nutrition program	6.5%	6.5%	6.4%	6.6%	6.5%	6.4%	7.6%	7.1%	7.0%	6.8%
Other supporting services	0.2%	0.2%	0.2%	0.1%	0.1%	0.1%	0.0%	0.0%	0.1%	0.0%
Community services	1.7%	1.8%	1.7%	1.6%	1.5%	1.4%	1.3%	1.4%	1.4%	1.4%
Enterprise	0.2%	0.2%	0.2%	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Intergovernmental[2]	7.2%	8.1%	8.0%	8.5%	8.4%	9.6%	10.1%	14.6%	10.5%	10.2%
Total Current	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Notes:

[1] Includes all governmental fund types.

[2] Includes a payment to the primary government, the City of Calhoun, GA for debt service on school bonds.

Data Source:

Applicable years' annual comprehensive financial report.

Exhibit VII

City of Calhoun Board of Education, Georgia

Summary of Changes in Fund Balances - Governmental Funds (Unaudited)

Last Ten Fiscal Years

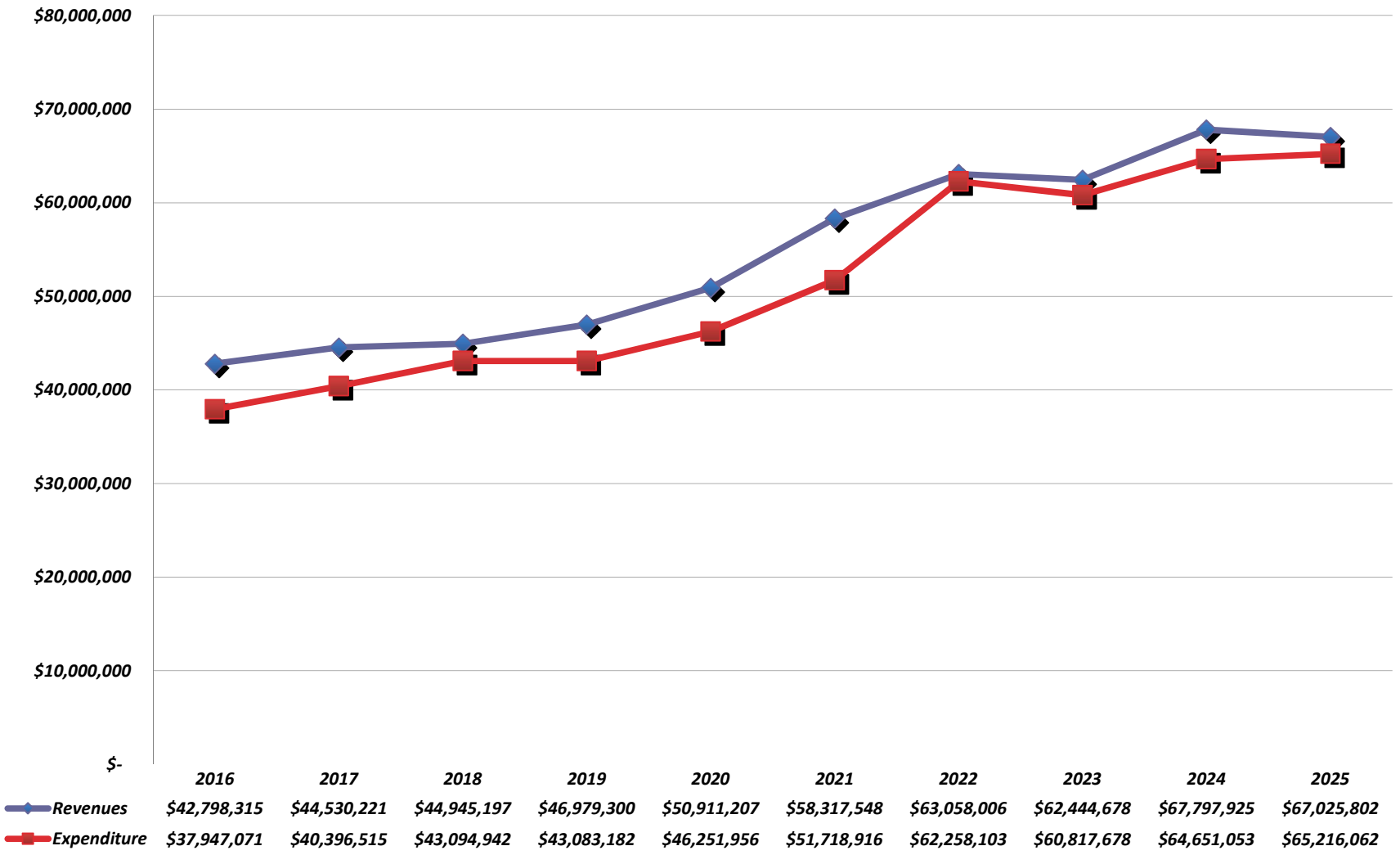
(modified accrual basis of accounting)

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Total Revenues	$42,798,315	$44,530,221	$44,945,197	$46,979,300	$50,911,207	$58,317,548	$63,058,006	$62,444,678	$67,797,925	$67,025,802
Total Expenditures	37,947,071	40,396,515	43,094,942	43,083,182	46,251,956	51,718,916	62,258,103	60,817,678	64,651,053	65,216,062
Excess (Deficiency) of Revenues Over (Under) Expenditures	4,851,244	4,133,706	1,850,255	3,896,118	4,659,251	6,598,632	799,903	1,627,000	3,146,872	1,809,740
Other Financing Sources (Uses)										
Transfers in	4,967,923	49,311	930,411	866,736	2,019,645	1,207,878	7,138,141	3,650,559	1,188,902	5,842,468
Sale or compensation for loss of capital assets	-	-	-	-	-	2,000	1,400	163,153	76,014	-
Inception of financed purchases	-	-	-	-	253,340	-	-	-	-	-
Other Uses	-	-	-	-	-	-	-	-	-	(150,000)
Transfers out	(4,967,923)	(49,311)	(930,411)	(866,736)	(2,019,645)	(1,207,878)	(7,138,141)	(3,650,559)	(1,188,902)	(5,842,468)
Total Other Financing Sources (Uses)	-	-	-	-	253,340	2,000	1,400	163,153	76,014	(150,000)
Net Change in Fund Balances	$ 4,851,244	$ 4,133,706	$ 1,850,255	$ 3,896,118	$ 4,912,591	$ 6,600,632	$ 801,303	$ 1,790,153	$ 3,222,886	$ 1,659,740

Data Source:

Applicable years' annual comprehensive financial report.

City of Calhoun Board of Education, Georgia
Chart - Governmental Fund Revenues and Expenditures
Last Ten Fiscal Years



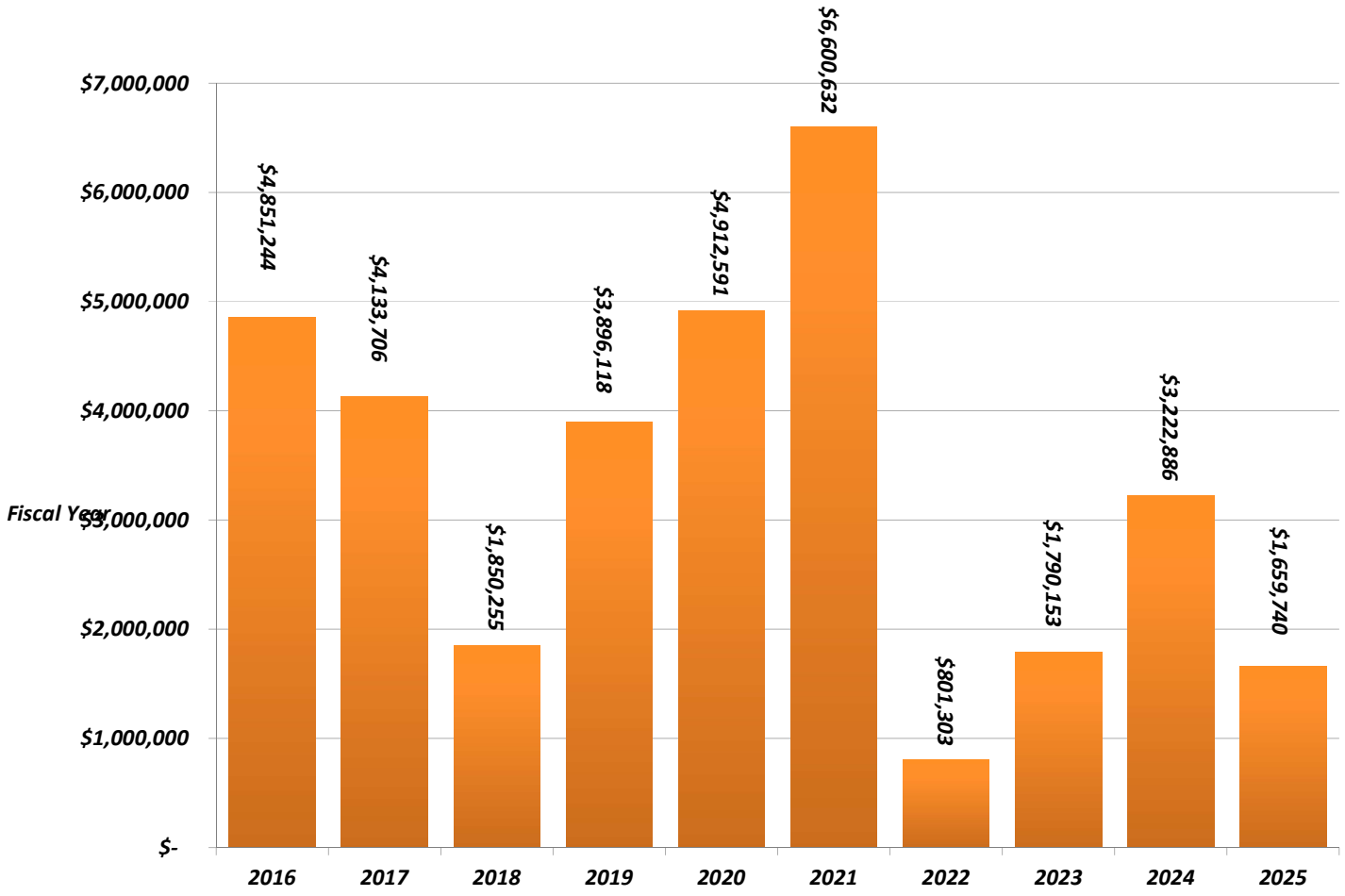
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenues	$42,798,315	$44,530,221	$44,945,197	$46,979,300	$50,911,207	$58,317,548	$63,058,006	$62,444,678	$67,797,925	$67,025,802
Expenditure	$37,947,071	$40,396,515	$43,094,942	$43,083,182	$46,251,956	$51,718,916	$62,258,103	$60,817,678	$64,651,053	$65,216,062

City of Calhoun Board of Education, Georgia

Chart-Total Changes in Fund Balances - Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)



City of Calhoun Board of Education, Georgia

Taxable Assessed Value[1] and Estimated Actual Value of Property - By Type (Unaudited)

Last Ten Fiscal Years

Fiscal Year Ended June 30,[5]	Residential Property	Commercial Property	Industrial Property	Agricultural Property	Conservation Use Property-Timber	Heavy Equipment	Utility Property	Motor Vehicles and Mobile Homes	Less: Tax Exempt Property[2]	Total Taxable Assessed Value[1]	Total Direct Tax Rate[4]	Estimated Actual Value	Annual Percentage Change
	Amounts												
2016	$ 186,450,855	$ 277,700,998	$ 359,487,697	$ 2,351,006	$ 1,169,840	$ -	$ 6,177,294	$ 19,660,902	$ 170,496,341	$ 682,502,251	17.985	$ 1,706,255,628	-6.8%
2017	193,900,434	264,396,863	414,703,746	1,770,836	1,109,194	509,696	5,553,244	15,489,072	208,254,581	689,178,504	17.985	1,722,946,260	1.0%
2018	199,164,433	266,356,321	401,319,809	1,762,196	1,100,400	902,510	6,019,947	12,225,550	226,994,572	661,856,594	17.985	1,654,641,485	-4.0%
2019	213,916,833	271,012,583	404,223,333	1,472,276	1,164,720	303,214	5,748,604	11,056,273	195,169,799	713,728,037	17.733	1,784,320,093	7.8%
2020	244,065,540	313,564,469	541,898,056	1,526,524	1,092,640	642,852	5,985,753	9,918,248	301,306,147	817,387,935	17.733	2,043,469,838	14.5%
2021	255,949,585	294,221,623	570,160,170	1,220,440	1,120,880	327,960	6,220,793	9,618,448	323,817,805	815,022,094	17.711	2,037,555,235	-0.3%
2022	267,239,248	291,613,594	614,129,699	1,183,203	1,126,000	-	7,180,527	9,080,288	393,274,162	798,278,397	17.557	1,995,695,993	-2.1%
2023	339,097,997	307,398,695	640,684,424	1,043,304	1,041,000	591,115	7,210,781	8,209,448	443,463,852	861,812,912	16.590	2,154,532,280	8.0%
2024	390,707,589	330,725,627	710,054,200	1,176,872	1,146,680	1,901,654	7,210,874	8,302,078	507,184,691	944,040,883	15.873	2,360,102,208	9.5%
2025	446,148,363	397,388,123	683,241,554	1,431,145	958,677	2,145,381	8,229,156	7,979,663	471,511,154	1,076,010,908	14.878	2,690,027,270	14.0%
*	$ 273,664,088	$ 301,437,890	$ 533,990,269	$ 1,493,780	$ 1,103,003	$ 732,438	$ 6,553,697	$ 11,153,997	$ 324,147,310	$ 805,981,852		$ 2,014,954,629	
**	139.3%	43.1%	90.1%	-39.1%	-18.1%	0.0%	33.2%	-59.4%	176.6%	57.7%			
	Percentage of Total												
2016	21.9%	32.6%	42.1%	0.3%	0.1%	0.0%	0.7%	2.3%	25.0%	75.0%			
2017	21.6%	29.5%	46.2%	0.2%	0.1%	0.1%	0.6%	1.7%	30.2%	69.8%			
2018	22.4%	30.0%	45.2%	0.2%	0.1%	0.1%	0.7%	1.4%	34.3%	65.7%			
2019	23.5%	29.8%	44.5%	0.2%	0.1%	0.0%	0.6%	1.2%	27.3%	72.7%			
2020	21.8%	28.0%	48.4%	0.1%	0.1%	0.1%	0.5%	0.9%	36.9%	63.1%			
2021	22.5%	25.8%	50.1%	0.1%	0.1%	0.0%	0.5%	0.8%	39.7%	60.3%			
2022	22.4%	24.5%	51.5%	0.1%	0.1%	0.0%	0.6%	0.8%	49.3%	50.7%			
2023	26.0%	23.6%	49.1%	0.1%	0.1%	0.0%	0.6%	0.6%	51.5%	48.5%			
2024	26.9%	22.8%	48.9%	0.1%	0.1%	0.1%	0.5%	0.6%	53.7%	46.3%			
2025	28.8%	25.7%	44.2%	0.1%	0.1%	0.1%	0.5%	0.5%	43.8%	56.2%			

*** Dollar average for ten years.**

**** Percentage change in dollars over ten years.**

Notes:

[1] All property is assessed at 40% of fair market value.

[2] Tax exempt property includes homestead or freeport exemptions, resulting in substantial fluctuations from year to year.

[3] The tax year is one year prior to the fiscal year.

[4] Tax rates expressed in rate per $1,000

Data Source:

Georgia Department of Revenue, Tax Digest Consolidation Summary,
Digest Consolidated Summaries | Department of Revenue (georgia.gov)

City of Calhoun Board of Education, Georgia

Chart-Taxable Assessed Value - Before Tax Exempt Property Deduction

Last Ten Fiscal Years

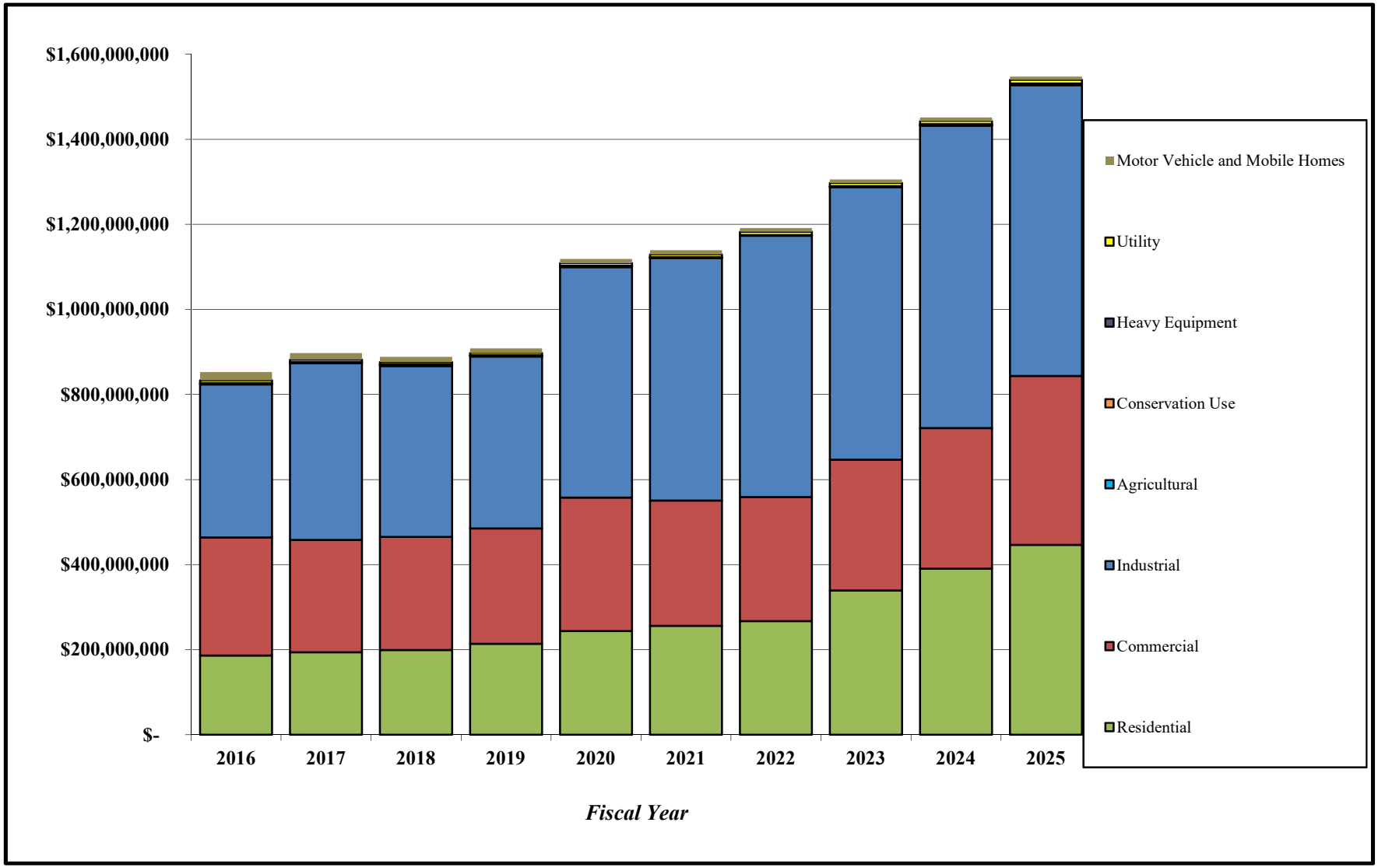


Exhibit IX

City of Calhoun Board of Education, Georgia

Direct and Overlapping Property Tax Rates [1]

Last Ten Fiscal Years

Fiscal Year Ended June 30,	Overlapping Rates [2, 3]			Direct Rates	
	City of Calhoun	State of Georgia[4]	Gordon County	City of Calhoun Schools Operating[5]	Total Rate
2016	1.980	0.050	9.930	17.985	29.945
2017	1.980	-	9.853	17.985	29.818
2018	1.980	-	9.829	17.985	29.794
2019	2.480	-	9.631	17.733	29.844
2020	2.600	-	9.631	17.733	29.964
2021	2.700	-	9.597	17.711	30.008
2022	2.700	-	9.515	17.557	29.772
2023	3.200	-	9.515	16.590	29.305
2024	3.200	-	9.042	15.873	28.115
2025	3.500	-	9.042	14.878	27.420
% Change From 2015-2024	76.8%	-100.0%	-8.9%	-17.3%	-8.4%

Notes:

[1] Tax rates expressed in rate per $1,000 of annual taxable

[2] Overlapping rates are those of governments that overlap the City's geographic boundaries.

[3] Although Gordon County School District is overlapping, City property owners do not pay Gordon County school tax, therefore, this government's tax rates are not presented.

[4] The State of Georgia levies 1/10th of one mill on each county's taxable property to help finance their certification of each Georgia County's tax digests.

[5] The City of Calhoun levies the property taxes for the Calhoun City Schools, a discretely presented component unit of the City.

Data Source:

[1] Georgia Department of Revenue, Property Tax Division,
Property Tax Millage Rates | Department of Revenue (georgia.gov)

City of Calhoun Board of Education, Georgia
Chart-Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per $1,000 of assessed taxable value)

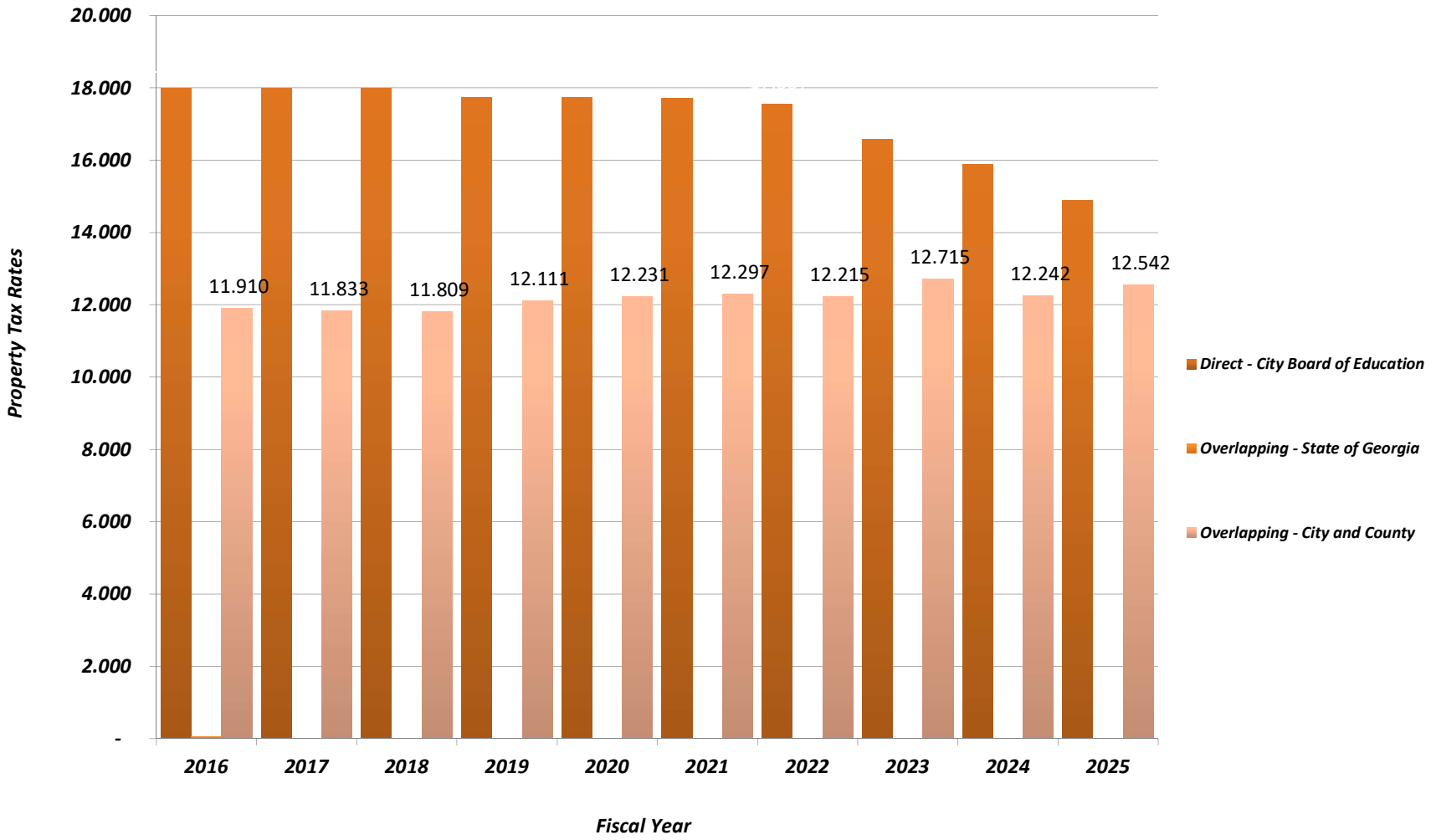


Exhibit X

City of Calhoun Board of Education, Georgia

Property Tax Levies and Collections [1]

Last Ten Fiscal Years

(amounts expressed in thousand dollars)

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date		Total Uncollected Taxes	
		Amount	Percentage of Levy		Amount [3]	Percentage of Levy	Amount	Percentage Of Levy
2016	$ 13,219	$ 12,744	96.41%	$ 358	$ 13,102	99.11%	$ 117	0.89%
2017	13,391	13,009	97.15%	317	13,326	99.51%	65	0.49%
2018	12,920	12,486	97.15%	334	12,820	99.23%	100	0.77%
2019	14,299	13,964	97.66%	528	14,492	101.35%	(193)	-1.35%
2020	15,992	15,696	98.15%	602	16,298	101.91%	(306)	-1.91%
2021	16,457	15,798	96.00%	465	16,263	98.82%	194	1.18%
2022	15,714	15,259	97.10%	244	15,503	98.66%	211	1.34%
2023	16,476	16,406	99.58%	194	16,600	100.75%	(124)	-0.75%
2024	17,022	16,295	95.73%	-	16,295	95.73%	727	4.27%
2025	19,849	18,284	92.12%	-	18,284	92.12%	1,565	7.88%

Notes:

[1] Includes property taxes levied for both the Board and the City of Calhoun. The Board is a component unit of the City and the City levies the property taxes for the Board. Information for the Board excluding the City's tax information is not available.

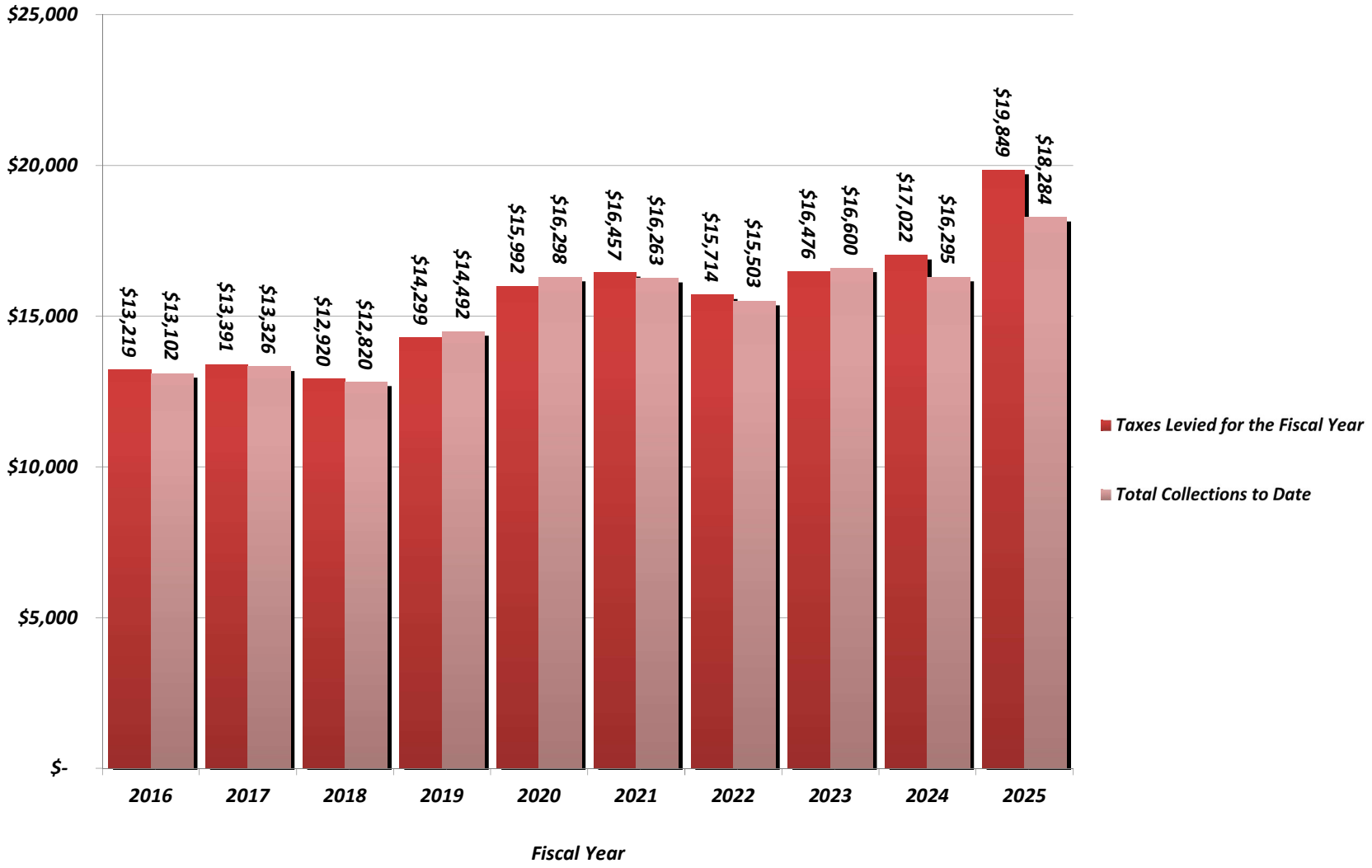
[2] The amounts reported in the total uncollected taxes column are the uncollected taxes for each specific years' tax levy.

[3] The amounts collected include items not on the original digest.

Data Source:

City of Calhoun, Georgia tax collection records.

City of Calhoun Board of Education, Georgia
Chart-Property Tax Levies and Collections
Last Ten Fiscal Years
(amounts expressed in thousand dollars)



City of Calhoun Board of Education, Georgia

Principal Property Taxpayers (Unaudited)

Fiscal Years Ended June 30, 2025 and 2016

(amounts expressed in thousands)

2025				2016			
Principal Taxpayer	**Taxable Assessed Value [1]**	**Rank**	**Percentage of Total Taxable Assessed Value**	**Principal Taxpayer**	**Taxable Assessed Value [1]**	**Rank**	**Percentage of Total Taxable Assessed Value**
Shaw Industries Group, Inc.	$ 156,163	1	13.60%	Mohawk Industries	$ 98,491	1	11.82%
Mohawk Industries	125,541	2	10.93%	Shaw Industries Group, Inc.	35,415	2	4.25%
Mannington Mills Inc.	35,036	3	3.05%	CNH America (Kobelco)	33,080	3	3.97%
Stanton Carpet	27,692	4	2.41%	Engineered Floors, LLC	30,243	4	3.63%
Apache Mills, Inc.	21,115	5	1.80%	Mannington Mills Inc.	15,945	5	1.91%
FHRG Investments Grove 75 LLC	20,501	6	1.84%	Apache Mills, Inc.	13,658	6	1.64%
CH DOF I-LO I Atlanta Belwood LLC	16,879	7	1.47%	Fieldturf USA	12,375	7	1.48%
P.E.A.S. of Calhoun LLC	12,719	8	1.11%	Nourison Industries	11,024	8	1.32%
Kerry Inc.	12,689	9	1.11%	Surya Carpet	10,842	9	1.30%
Developers of Calhoun LLC	11,563	10	1.01%	Stanton Carpet	8,054	10	0.97%
Total Principal Taxpayers	439,898		38.31%	**Total Principal Taxpayers**	269,127		32.30%
All Other Taxpayers	708,376		61.69%	**All Other Taxpayers**	564,212		67.70%
Total	$ 1,148,274		100.00%	**Total**	$ 833,339		100.00%

Data Source:

City of Calhoun tax records.

Exhibit XII

City of Calhoun Board of Education, Georgia

Overlapping Sales and Use Tax Rates [1]

Last Ten Fiscal Years

Fiscal Year Ended June 30,	Overlapping				
	Gordon County				
	LOST [2]	SPLOST [3]	Schools [4] EDSPLOST	State of Georgia	Total
2016	1.00%	1.00%	1.00%	4.00%	7.00%
2017	1.00%	1.00%	1.00%	4.00%	7.00%
2018	1.00%	1.00%	1.00%	4.00%	7.00%
2019	1.00%	1.00%	1.00%	4.00%	7.00%
2020	1.00%	1.00%	1.00%	4.00%	7.00%
2021	1.00%	1.00%	1.00%	4.00%	7.00%
2022	1.00%	1.00%	1.00%	4.00%	7.00%
2023	1.00%	1.00%	1.00%	4.00%	7.00%
2024	1.00%	1.00%	1.00%	4.00%	7.00%
2025	1.00%	1.00%	1.00%	4.00%	7.00%

Notes:

[2] The local option sales tax was approved by referendum and is effective indefinitely. Both the City and the County are required to reduce their property tax millage rate in the current year by the amount of these taxes collected in the prior year.

[3] The previous special purpose local option sales tax was approved effective April 1, 2012 and expired March 31, 2022. The currrent special purpose local option sales tax was approved effective April 1, 2022 and expires March 31, 2027.

[4] Effective January 1, 1998 the Gordon County Board of Education and the Calhoun City Board of Education began levying a 1% education special purpose local option sales tax, that is allocated between the City and County Schools. The tax was approved effective July 1, 2007 and expired June 30, 2012. In November 2010, the voters of Gordon County and the City of Calhoun approved the extension of the existing SPLOST effective July 1, 2012 expiring June 30, 2017. In November 2015 and March 2021, the voters again approved the continuation of SPLOST through June 2027.

Data Source *:*

[1] Georgia Departmentof Revenue, Sales and Use Tax Division.

Exhibit XIII

City of Calhoun Board of Education, Georgia

Taxable Sales by Category (Unaudited)

Calendar Years 2015 - 2024 [1]

	2015		2016		2017		2018		2019		2020		2021		2022		2023		2024	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Category:																				
NAICS codes																				
General merchandise	$ 166,940,088	20.57%	$ 153,738,305	19.49%	$ 157,158,979	19.16%	$ 151,005,588	17.94%	$ 169,103,889	18.14%	$ 223,713,609	21.75%	$ 188,603,593	16.10%	$ 194,222,500	13.44%	$ 203,697,971	13.23%	$ 205,606,776	13.36%
Wholesale	104,266,683	12.85%	78,504,350	9.95%	80,811,500	9.85%	78,200,421	9.30%	90,357,299	9.69%	119,388,420	11.62%	171,526,983	14.64%	269,569,600	18.66%	270,345,591	17.56%	279,861,978	18.18%
Food/bars	130,678,975	16.10%	139,742,331	17.71%	143,199,021	17.46%	134,284,365	15.96%	153,395,119	16.46%	176,232,120	17.15%	187,699,644	16.02%	198,804,300	13.76%	213,321,631	13.86%	213,029,441	13.84%
Other retail	142,796,890	17.59%	131,741,106	16.70%	155,177,360	18.92%	171,449,733	20.37%	185,633,262	19.91%	185,545,949	18.06%	243,751,881	20.80%	326,246,900	22.58%	368,041,234	23.91%	365,092,643	23.72%
Automotive	14,061,430	1.73%	14,959,618	1.90%	15,039,850	1.83%	15,797,756	1.88%	17,625,478	1.89%	20,843,932	2.03%	26,666,045	2.28%	29,372,000	2.03%	26,205,448	1.70%	29,769,372	1.93%
Utilities	71,887,245	8.86%	59,688,911	7.57%	56,101,302	6.84%	61,483,609	7.31%	62,260,693	6.68%	56,937,881	5.54%	58,160,238	4.96%	70,147,800	4.86%	69,243,033	4.50%	75,941,896	4.93%
Manufacturing	32,008,549	3.94%	30,314,400	3.84%	31,011,470	3.78%	27,294,582	3.24%	33,911,079	3.64%	28,822,710	2.80%	41,236,203	3.52%	55,406,300	3.83%	58,795,600	3.82%	51,082,203	3.32%
Miscellaneous services	65,232,580	8.04%	77,012,044	9.76%	78,683,639	9.59%	77,916,998	9.26%	82,200,869	8.82%	84,372,204	8.21%	96,846,808	8.27%	113,133,800	7.83%	124,970,808	8.12%	120,080,246	7.80%
Home furnishings	50,077,274	6.17%	51,199,510	6.49%	53,783,583	6.56%	56,869,981	6.76%	65,444,755	7.02%	66,127,243	6.44%	69,734,464	5.95%	87,630,400	6.07%	92,225,072	5.99%	80,701,837	5.24%
Other services	20,845,999	2.57%	38,755,144	4.91%	33,854,235	4.13%	54,240,756	6.45%	56,133,256	6.02%	53,598,262	5.22%	67,491,647	5.76%	76,818,300	5.32%	88,264,665	5.73%	88,544,871	5.75%
Accommodations	9,303,836	1.15%	10,175,142	1.29%	11,543,303	1.41%	11,035,484	1.31%	12,275,000	1.32%	8,687,895	0.85%	12,629,119	1.08%	14,272,600	0.99%	13,657,104	0.89%	14,554,774	0.95%
Construction	3,629,179	0.45%	3,175,798	0.40%	3,760,789	0.46%	1,931,994	0.23%	3,854,767	0.41%	3,346,225	0.33%	7,299,496	0.62%	9,200,100	0.64%	10,666,898	0.69%	11,544,744	0.75%
Total	$ 811,728,728	100%	$ 789,006,659	100%	$ 820,125,031	100%	$ 841,511,267	100%	$ 932,195,466	100%	$ 1,027,616,450	100%	$ 1,171,646,121	100%	$ 1,444,824,600	100%	$ 1,539,435,055	100%	$ 1,535,810,781	100%
Dollar increase from previous year	$ (32,317,015)		$ (22,722,069)		$ 31,118,372		$ 21,386,236		$ 90,684,199		$ 95,420,984		$ 144,029,671		$ 273,178,479		$ 94,610,455		$ (3,624,274)	
Percent increase from previous year	-3.83%		-2.80%		3.94%		2.61%		10.78%		10.24%		14.02%		23.32%		6.55%		-0.24%	

Notes:

[1] Sales data only available for Gordon County.

Data Source:

Georgia Department of Revenue

Sales Tax Commodity Report | Department of Revenue (georgia.gov)

Exhibit XIV

City of Calhoun Board of Education, Georgia

Ratios of Total Debt Outstanding by Type (Unaudited)

Last Ten Fiscal Years

June 30,	Governmental Activities [2] Financed Purchases	Percentage of Personal Income [3]	Estimated [3] Population	Per Capita
2016	-	0.00000%	16,309	-
2017	-	0.00000%	16,360	-
2018	-	0.00000%	16,414	-
2019	-	0.00000%	16,966	-
2020	214,293	10.39750%	17,271	12
2021	165,614	7.46192%	17,507	9
2022	115,240	4.68018%	17,339	7
2023	62,705	2.37451%	17,856	4
2024	9,171	0.34729%	19,514	0
2025	-	0.00000%	20,128	-

Data Sources:

[2] Applicable years' annual comprehensive financial report.

[3] Exhibit XVI

City of Calhoun Board of Education, Georgia

Overlapping Governmental Activities Debt [4] (Unaudited)

June 30, 2025

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable [1]	Estimated Share of Overlapping Debt
Overlapping Debt [2, 3]			
Gordon County - Debt repaid with property taxes	$ 3,305,703	63%	$ 2,081,654
City of Calhoun - Direct Debt [3]	15,540,000	100.0%	15,540,000
Total Overlapping Debt			17,621,654
School Board Direct Debt	-	100.0%	-
			$ 17,621,654

Notes:

[1] Applicable percentages were estimated by determining the portion of another government unit's assessed value that is within the Board's geographic boundaries and dividing it by each government's total assessed valuation.

[2] Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Board.

[3] The City issued general obligation bonds for the construction of school buildings, which are owned by the City, and includes debt of the City Recreation Authority

Data Sources:

[3] Each specific government

City of Calhoun Board of Education, Georgia
Demographic and Economic Statistics (Unaudited) [1]
Last Ten Years

Year	Population [2]	*(thousands of dollars)* Personal Income [2A]	Per Capita Personal Income [2] Gordon County	United States	% of U.S.	Median Age [3]	Unemployment Rate City [2]	State of Georgia [4]	United States [5]
2016	16,309	$ 1,594,390	$ 31,463	$ 36,268	87%	37.7	5.6%	5.1%	4.9%
2017	16,360	1,779,975	32,234	44,163	73%	37.8	5.2%	4.8%	4.4%
2018	16,414	1,834,267	32,234	45,390	71%	38.0	4.1%	4.1%	4.0%
2019	16,966	2,020,918	35,514	51,885	68%	32.0	3.7%	3.7%	3.7%
2020	17,271	2,061,006	35,557	56,490	63%	33.5	6.6%	7.6%	11.1%
2021	17,507	2,219,456	35,761	62,457	57%	34.1	3.5%	4.0%	5.9%
2022	17,339	2,462,296	42,281	64,143	66%	38.4	3.0%	2.9%	3.6%
2023	17,856	2,640,753	44,793	65,470	68%	33.8	3.7%	3.4%	3.8%
2024	19,514	2,746,383	46,585	66,387	70%	34.3	3.8%	3.3%	4.1%
2025	20,128	2,746,423	45,960	69,810	66%	34.9	3.2%	3.5%	4.1%

Notes:

[1] Generally, the information in this table relates to the City of Calhoun, GA or Gordon County, GA, as specific information for the Board is not available.

Data Sources:

[2] City of Calhoun, Georgia annual comprehensive financial reports

Personal Income and Outlays, September 2023 | U.S. Bureau of Economic Analysis (BEA)

[2A] Gordon County, Georgia annual comprehensive financial reports

Gordon County, Georgia Population 2023 (worldpopulationreview.com)

[3] U.S. Census Bureau - http://usgovinfo.about.com/gi/dynamic/offsite.htm?site=http://factfinder.census.gov/

[4] U.S. Department of Labor, Bureau of Labor Statistics, http://data.bls.gov/cgi-bin/surveymost

[5] U.S. Department of Labor, Bureau of Labor Statistics, http://data.bls.gov/PDQ/servlet/SurveyOutputServlet?data_tool=latest_numbers&series_id=LNS14000000

BEA Interactive Data Application
Georgia LaborMarket Explorer (ga.gov)

City of Calhoun Board of Education, Georgia

Principal Employers (Unaudited)

For the Fiscal Years Ended June 30, 2025 and 2016

Employer	Type of Business	2025 Number of Employees	2025 Rank	2025 Percentage of Major County Employers
Mohawk Industries, Inc.	Flooring	2,030	1	7.04%
Advent Health (Gordon Hospital)	Hospital	1,363	2	4.72%
Mannington Carpets	Flooring	1,000	3	3.47%
Shaw Industries	Flooring	981	4	3.40%
Gordon County Schools	Government	875	5	3.02%
Apache Mills	Flooring	750	6	2.60%
LX Hausys America	Flooring	602	7	2.09%
Engineered Flooring	Flooring	550	8	1.91%
Calhoun City Schools	Government	460	9	1.59%
Gordon County Government	Government	450	10	1.56%
Total Principal Employers		9,061		31.40%
Other Employers		19,792		68.60%
Total Employers		28,853		100.00%

Employer	Type of Business	2016 Number of Employees	2016 Rank	2016 Percentage of Major County Employers
Mohawk Industries, Inc.	Flooring	2,539	1	9.46%
Gordon Hospital	Hospital	1,055	2	3.93%
Shaw Industries	Flooring	1,025	3	3.82%
Gordon County Schools	Government	815	4	3.04%
Apache Mills	Flooring	650	5	2.42%
Mannington Carpets	Flooring	625	6	2.33%
Engineered Flooring	Flooring	600	7	2.24%
Calhoun City Schools	Government	450	8	1.68%
Gordon County Government	Government	407	9	1.52%
Beaulieu Group	Flooring	299	10	1.11%
Total Principal Employers		8,465		31.55%
Other Employers		18,363		68.45%
Total Employers		26,828		100.00%

Data Source:

Estimated by Gordon County Chamber of Commerce.
rptALP_Monthly_Final (ga.gov)
Georgia LaborMarket Explorer - Select an Area (ga.gov)

Exhibit XVIII

City of Calhoun Board of Education, Georgia

Full Time Equivalent (FTE) Positions - by Function

Last Ten Fiscal Years [1]

Positions	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Calhoun Early Learning Academy										
Classroom Teachers								17	17	18
Support Personnel[1]								23	23	24
Administrators								2	2	2
Calhoun Primary School[2]										
Classroom Teachers	56	54	49	-	-	-	-	52	53	53
Support Personnel[1]	42	39	40	-	-	-	-	30	31	29
Administrators	2	2	2	-	-	-	-	3	3	3
Calhoun Elementary School										
Classroom Teachers	48	50	55	102	100	99	99	48	53	55
Support Personnel[1]	28	27	28	63	63	63	68	26	27	28
Administrators	2	2	2	6	6	6	6	3	3	3
Calhoun Middle School										
Classroom Teachers	47	48	49	51	50	52	51	37	38	37
Support Personnel[1]	22	19	20	22	22	16	17	14	14	14
Administrators	2	2	2	2	3	3	3	2	2	2
Calhoun High School										
Classroom Teachers	60	60	60	58	63	62	63	62	70	72
Support Personnel[1]	27	29	27	27	28	35	33	31	32	28
Administrators	3	4	4	4	3	3	3	4	4	4
Pre-K Program										
Classroom Teachers	8	9	11	11	12	12	13	13	13	13
Support Personnel[1]	11	11	11	12	15	13	14	14	15	15
Administrators	-	0.5	0.5	0.5	1.0	-	1	0	0	0
Central Office										
Support Personnel	13	11	10	11	12	12	12	13	13	13
Administrators	7	11	11	11	11	11	11	14	16	16
Maintenance	3	2	2	3	3	3	4	4	3	3
Transportation	18	19	19	19	19	19	19	21	21	21
Community Education	3	4	4	4	5	5	5	6	7	7
Total	402	404	406.5	406.0	416.0	414.0	422.0	439.0	460.0	460.0
Percentage Change From Prior Year	-0.5%	0.4%	0.7%	-0.1%	2.5%	-0.5%	1.9%	4.0%	9.0%	4.8%

Notes:

[1] School nutrition personnel included as support personnel at their respective schools.

[2] Calhoun Primary School combined with Calhoun Elementary School in fiscal year 2019, then in fiscal year 2023 the schools were again reported separately.

Data Source:

CPI Data Collection System (report Georgia Department of Education - CP0026

Exhibit XIX

City of Calhoun Board of Education, Georgia
Teachers' Salaries
Last Ten Fiscal Years

Fiscal Year	*Minimum Salary* [1]	*Minimum State Salary* [2]	*Minimum Salary as a % of Minimum State Salary*	*Maximum Salary* [1]	*Average Salary* [1]	*Statewide Average Salary* [3, 4]
2016	$ 34,805	$ 31,586	110.2%	$ 76,980	$ 58,057	$ 54,215
2017	33,887	31,586	107.3%	76,980	57,354	55,537
2018	34,563	32,217	107.3%	78,519	58,351	56,342
2019	34,563	32,217	107.3%	78,519	57,979	57,072
2020	39,438	35,217	112.0%	81,519	62,002	60,558
2021	39,438	35,217	112.0%	81,519	62,233	60,549
2022	37,563	35,217	106.7%	81,519	62,483	62,193
2023	39,563	37,217	106.3%	91,263	62,670	64,505
2024	41,563	39,217	106.0%	93,263	64,637	67,504
2025	47,063	41,717	112.8%	98,763	71,233	67,641

Notes:

[4] Information not completed is not available.

Data Sources:

[1] District records

[2] Georgia Department of Education

[3] State of Georgia, Report Card

Exhibit XX

City of Calhoun Board of Education, Georgia
School Building Information [1, 2]
Last Ten Fiscal Years

School	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
School: Calhoun Early Learning Academy										
Square feet								81,700	81,700	81,700
Enrollment[3]								481	514	503
School: Calhoun Primary										
Square feet	111,451	111,451	111,451					111,451	111,451	111,451
Enrollment[3]	1,084	1,052	1,002					879	912	913
School: Calhoun Elementary										
Square feet	111,451	111,451	111,451	222,902	222,902	222,902	222,902	111,451	111,451	111,451
Enrollment[3]	969	971	958	1,924	1,979	1,963	1,989	878	926	922
School: Calhoun Middle										
Square feet	125,915	125,915	125,915	125,915	125,915	125,915	125,915	125,915	125,915	125,915
Enrollment[3]	956	969	977	1,004	1,016	989	938	623	627	573
School: Calhoun High										
Square feet	259,140	259,140	259,140	259,140	259,140	259,140	259,140	259,140	259,140	259,140
Enrollment[3]	1,084	1,089	1,105	1,174	1,217	1,239	1,248	1,274	1,301	1,282

Notes:

[1] School capacity data not available.

[3] Georgia Department of Education, Enrollment, 1st annual count, October of each fiscal year.
app3.doe.k12.ga.us/ows-bin/owa/fte_pack_enrollgrade.entry_form

Data Sources:

[2] District records

Exhibit XXI

City of Calhoun Board of Education, Georgia
Operating Statistics
Last Ten Fiscal Years

Fiscal Year	Operating Expenditures [2]	Fall Student Enrollment	Cost Per Pupil	% Change	Teaching Staff	Pupil/ Teacher Ratio	Enrollment Eligibility % of Free and Reduced Meals [1]
2016	$ 29,586,166	4,093	$ 7,228	-2.54%	219	18.69	60.14%
2017	31,030,366	4,081	7,604	5.19%	221	18.47	56.89%
2018	32,213,961	4,043	7,968	4.79%	224	18.05	55.22%
2019	32,574,888	4,102	7,941	-0.33%	222	18.48	57.53%
2020	34,880,531	4,212	8,281	4.28%	225	18.72	57.86%
2021	35,125,306	4,191	8,381	1.21%	225	18.63	55.60%
2022	39,883,321	4,175	9,553	13.98%	226	18.47	21.07%
2023	41,104,451	4,135	9,941	4.06%	229	18.06	60.65%
2024	45,617,634	4,280	10,658	11.57%	244	17.54	70.76%
2025	48,507,428	4,193	11,569	16.38%	248	16.91	N/A

Data Sources:

[1] Georgia Department of Education,
http://app.doe.k12.ga.us/ows-bin/owa/fte_pack_frl001_public.entry_for

[2] Georgia Department of Education,
https://financeweb.doe.k12.ga.us/FinancialPublicWeb/ReportsMenuPublic.aspx
Oracle BI Interactive Dashboards - K-12 Public Schools Report Card (ga.gov)

[3] Information not completed is not available.

City of Calhoun Board of Education, Georgia

Enrollment by Grade Level (Unaudited)

Last Ten Fiscal Years [1]

Grade Level	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
PK	164	160	184	210	210	226	226	221	221	212
KK	290	277	257	274	290	267	301	260	293	291
Grade 1	313	298	266	277	304	301	281	296	294	300
Grade 2	317	317	295	256	273	309	300	274	316	288
Grade 3	331	315	305	300	274	279	305	309	302	325
Grade 4	320	336	320	290	317	278	285	311	315	298
Grade 5	318	320	333	317	311	303	291	284	323	311
Grade 6	329	314	334	345	328	306	315	283	288	313
Grade 7	320	334	312	331	349	338	292	318	295	286
Grade 8	307	321	331	328	339	345	331	305	332	287
Grade 9	280	308	329	358	334	332	347	381	323	324
Grade 10	288	268	276	300	328	310	317	338	355	316
Grade 11	280	266	254	261	284	324	288	291	311	334
Grade 12	236	247	246	255	271	273	296	264	312	308
Total	4,093	4,081	4,042	4,102	4,212	4,191	4,175	4,135	4,280	4,193
Annual % Change	2.4%	-0.3%	-1.0%	1.5%	2.7%	-0.5%	-0.4%	-1.0%	2.5%	1.4%

Notes:

[1] Georgia Department of Education, 1st annual count, October of each fiscal year

Data Source:

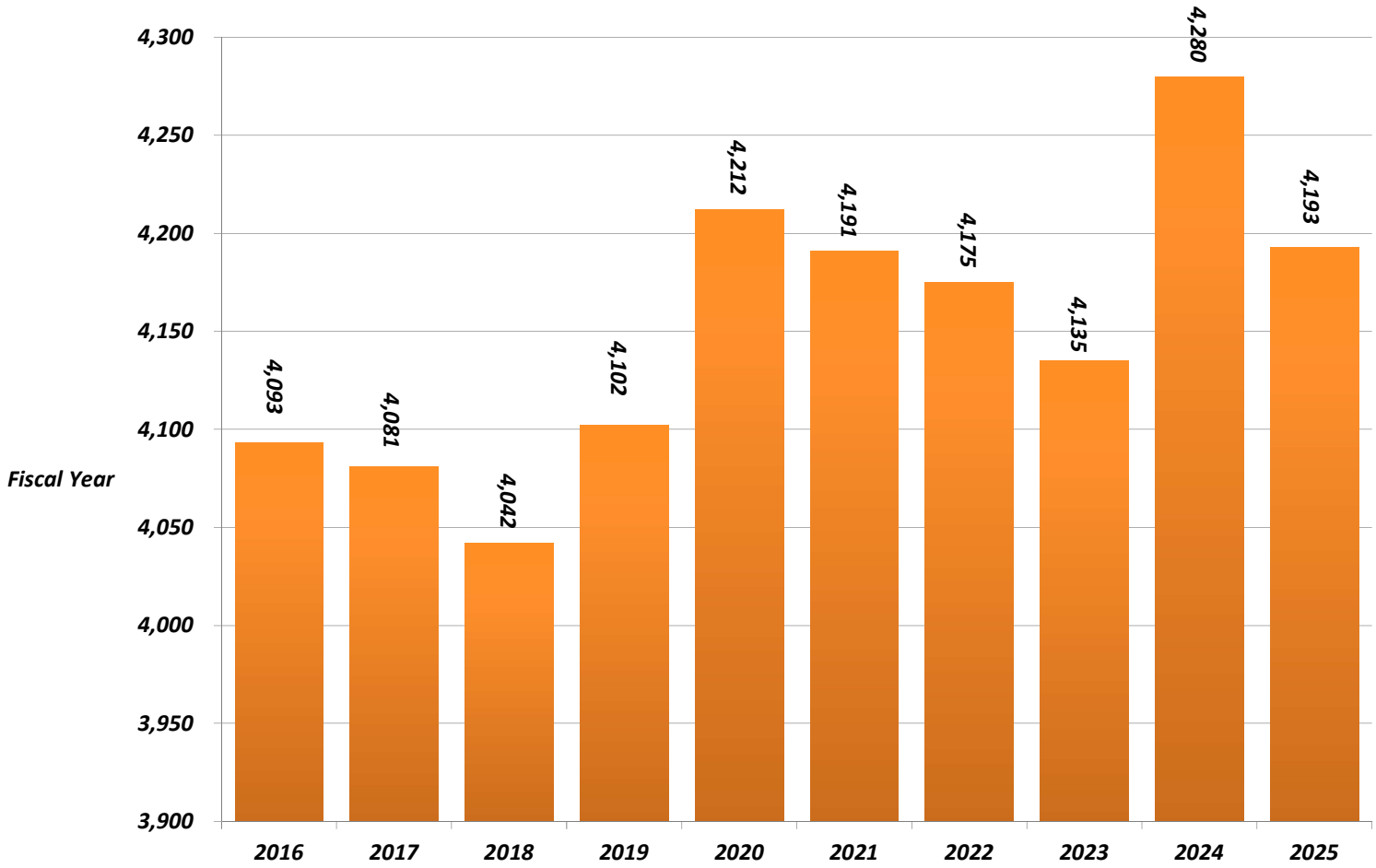
https://app3.doe.k12.ga.us/ows-bin/owa/fte_pack_enrollgrade.entry_form

City of Calhoun Board of Education, Georgia

Chart-Enrollment by Grade Level

Last Ten Fiscal Years

(modified accrual basis of accounting)



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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Superintendent and Members of the
City of Calhoun Board of Education
Calhoun, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the City of Calhoun Board of Education, Georgia, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the City of Calhoun Board of Education, Georgia's basic financial statements, and have issued our report thereon dated January 22, 2026.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Calhoun Board of Education, Georgia's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Calhoun Board of Education, Georgia's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Calhoun Board of Education, Georgia's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Calhoun Board of Education, Georgia's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Calhoun, Georgia
January 22, 2026

JERRY L. CLEMENTS, C.P.A.
LOUISE McGOWAN, C.P.A.
JUDY M. FAGAN, C.P.A.
MITZI B. POWELL, C.P.A.

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Superintendent and Members of the
City of Calhoun Board of Education
Calhoun, Georgia

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited the City of Calhoun Board of Education, Georgia's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the City of Calhoun Board of Education, Georgia's major federal programs for the year ended June 30, 2025. The City of Calhoun Board of Education, Georgia's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the City of Calhoun Board of Education, Georgia complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the City of Calhoun Board of Education, Georgia and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the City of Calhoun Board of Education, Georgia's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the City of Calhoun Board of Education, Georgia's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the City of Calhoun Board of Education, Georgia's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the City of Calhoun Board of Education, Georgia's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the City of Calhoun Board of Education, Georgia's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the City of Calhoun Board of Education, Georgia's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the City of Calhoun Board of Education, Georgia's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Calhoun, Georgia
January 22, 2026

City of Calhoun Board of Education, Georgia
Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2025

FUNDING AGENCY PROGRAM/GRANT	Assistance Listing Number	Pass-through Entity Identifying Number	Total Expenditures In Period
U.S. Department of Agriculture			
Child Nutrition Cluster			
Pass-Through From Georgia Department of Education			
Food Services			
School Breakfast Program	10.553	255GA324N1199	$ 1,145,522
National School Lunch Program	10.555	255GA324N1199	3,017,417
Total Child Nutrition Cluster			4,162,939
State Administrative Expense for Child Nutrition	$ 10.560	255GA904N2533	7,705
Total U.S. Department of Agriculture			4,170,644
U.S. Department of Education			
Direct			
School-Based Mental Health Services Project	84.184H	S184H220096	490,610
Pass-Through From Georgia Department of Education			
Special Education Cluster			
Special Education			
Grants to States	84.027A	H027A230073	521,999
Grants to States	84.027A	H027A240073	457,308
Preschool Grants	84.173A	H173A230081	25,286
Preschool Grants	84.173A	H173A240081	9,137
Total Special Education Cluster			1,013,730
Other Programs			
Elementary and Secondayr Education Act			
Title 1-A			
Title I Grants to Local Educational Agencies	84.010A	S010A230010	36,377
Title I Grants to Local Educational Agencies	84.010A	S010A240010	862,203
			898,580
Title II			
Supporting Effective Instruction State Grants	84.367A	S367A230001	3,757
Supporting Effective Instruction State Grants	84.367A	S367A240001	107,858
			111,615
Title III-A			
English Language Acquisition State Grants	84.365A	S365A230010	3,025
English Language Acquisition State Grants	84.365A	T365A240010	90,629
			93,654
Education for Homeless Children and Youth	84.196A	S196A240011	45,386
Career and Technical Education - Basic Grants to States	84.048A	V048A230010	1,208
Career and Technical Education - Basic Grants to States	84.048A	V048A240010	44,279
			45,487
Title IV- Student Support and Academic Enrichment Program	84.424A	S424F220011	115,616
Total Other Programs			1,800,948
Education Stabililization Fund			
COVID-19 - American Rescue Plan Elementary and Secondary Emergency Relief Fund	84.425U	S425U210012	27,056
Total Education Stabilization Fund			27,056
Total U. S. Department of Education			2,841,734
Total Expenditures of Federal Awards			$ 7,012,378

See accompanying notes to schedule of expenditures of federal awards

City of Calhoun Board of Education, Georgia
Notes to the Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2025

NOTE A - SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of the City of Calhoun Board of Education, Georgia (the "Board") under programs of the federal government for the year ended June 30, 2024. The information in this Schedule is presented in accordance with Title 2 U.S. *Code of Federal Regulations* Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Board, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the City of Calhoun Board of Education, Georgia.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

The Federally assigned value of donated commodities for the Food Donation Program is included in the national lunch program.

NOTE C - INDIRECT COST RATE

The City of Calhoun Board of Education, Georgia, has elected not to use the 10% de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE D - AWARDS PASSED-THROUGH TO SUBRECIPIENTS

There were no awards passed-through to subrecipients.

NOTE E - RECONCILIATION

Reconciliation of federal revenues to federal expenditures reported on SEFA:

Total expenditures of federal awards (SEFA)	$ 7,012,378
National School Lunch Program Revenue	(2,899,977)
Excess Revenues over Expenditures for any Programs	(111,327)
Calculated Federal Awards Expended for NSLP	3,017,417
Total Federal Revenues	$ 7,018,491

City of Calhoun Board of Education, Georgia
Summary Schedule of Prior Audit Findings
For the Year Ended June 30, 2025

None Reported

City of Calhoun Board of Education, Georgia
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2025

SUMMARY OF AUDITOR'S RESULTS

1. The auditor's report expresses an unmodified opinion on whether the financial statements of the City of Calhoun Board of Education were prepared in accordance with GAAP.

2. No significant deficiencies were disclosed during the audit of the financial statements.

3. No instances of noncompliance material to the financial statements of the City of Calhoun Board of Education which would be required to be reported in accordance with *Government Auditing Standards,* were disclosed during the audit.

4. No significant deficiencies in internal control over major federal award programs were disclosed during the audit.

5. The auditor's report on compliance for each major federal award program for the City of Calhoun Board of Education expresses an unmodified opinion on all major federal programs.

6. There are no audit findings that are required to be reported in accordance with 2 CFR section 200.516(a).

7. The programs tested as major programs are: Special Education Cluster (assistance listing 84.027A and 84.173A), and School-Based Mental Health Services Project (assistance listing 84.184H).

8. The threshold used for distinguishing between Type A and B programs was $750,000.

9. The City of Calhoun Board of Education was determined to be a low-risk auditee.

FINDINGS – FINANCIAL STATEMENT AUDIT

None Reported

FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT

None Reported

CALHOUN CITY BOARD OF EDUCATION
SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS
FOR THE YEAR ENDED JUNE 30, 2025

PROJECTS	ORIGINAL ESTIMATED COST (1)	CURRENT ESTIMATED COST (2)	AMOUNT EXPENDED IN CURRENT YEAR (3) (4)	AMOUNT EXPENDED IN PRIOR YEARS (3) (4)	TOTAL COMPLETION COST	EXCESS PROCEEDS NOT EXPENDED	ESTIMATED COMPLETION DATE
March 2021 Referendum - (a) The retirement of previously incurred general obligation debt	$ 9,962,000	$ 9,962,000	$ 2,164,938	$ 6,223,611	$ 8,388,549	$ -	9/30/2026
(b) Construction of an Early Learning Academy, acquisition/installation of computers and new technology, land acquisition for enrollment growth and parking, HVAC replacement/repairs throughout the district, acquisition and equipping of school buses, renovations/modifications, construction, improvements and additions to and equipment for existing academic and athletic facilities and the infrastructure supporting these facilities.	14,714,000	-	-	-	-	-	9/30/2026
Early Learning Academy	-	17,763,742	-	17,763,742	17,763,742	-	Completed
Land	-	250,716	-	250,716	250,716	-	Completed
Bus Shop Parking Lot	-	280,479	-	280,479	280,479	-	Completed
Complex Repaving	-	409,900	-	409,900	409,900	-	Completed
Athletic Fencing	-	38,250	-	38,250	38,250	-	Completed
Aquatic Center Pool Deck	-	111,800	-	111,800	111,800	-	Completed
Campus Intercom System	-	149,115	-	149,115	149,115	-	Completed
Complex Gym Floor	-	90,735	-	90,735	90,735	-	Completed
Athletic Improvements - Phase I	-	1,540,731	-	1,540,731	1,540,731	-	Completed
Complex Furniture - Administrative	-	157,800	-	157,800	157,800	-	Completed
Complex Painting	-	210,301	-	210,301	210,301	-	Completed
Central Office Parking Lot	-	515,303	40,568	474,735	515,303	-	Completed
Jumbotron	-	276,031	-	276,031	276,031	-	Completed
Complex Furniture - Instructional	-	1,132,751	-	1,132,751	1,132,751	-	Completed
Complex Carpet Installation	-	11,290	-	11,290	11,290	-	Completed
Athletic Improvements - Phase II	-	3,316,176	244,276	3,071,900	3,316,176	-	Completed
Athletic Fencing - Phase II	-	106,735	-	106,735	106,735	-	Completed
Athletic Improvements - Phase II	-	11,835,305	1,480,544	-	1,480,544	-	7/31/2026
Total	$ 24,676,000	$ 48,159,160	$ 3,930,326	$ 32,300,622	$ 36,230,948	$ -	

(1) The School District's original project cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax, with sales tax proceeds estimated at $24,676,000 to retire bonds issued for the project. All project costs estimated are included and will be paid from bond proceeds, federal, state and local funds.

(2) The School District's current estimate of total cost for the projects, including all costs from project inception to completion. Additional projects are added each year to be funded with local funds and Splost Funds that are held by the City of Calhoun.

(3) The voters of Gordon County approved the imposition of a 1% sales tax to fund the above projects and retire associated debt.

(4) Actual project cost incurred in current and prior years.

(5) Reconciliation to Capital Project Fund

Above amount expended in current year	$ 3,930,326
Debt paid by City of Calhoun	(2,164,938)
Non-SPLOST projects	263,668
	$ 2,029,056

City of Calhoun Board of Education, Georgia
Notes to Schedule of Approved
Local Option Sales Tax Projects
For the Year Ended June 30, 2025

The accompanying schedule includes information required by state statute. This information is presented on the modified accrual basis of accounting, consistent with generally accepted principles for governmental fund financial statements.