

MADISON COUNTY
BOARD OF EDUCATION
DANIELSVILLE, GEORGIA

ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2013
(Including Independent Auditor's Reports)

MADISON COUNTY BOARD OF EDUCATION

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FINANCIAL

DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Greg S. Griffin
STATE AUDITOR
(404) 656-2174

March 11, 2014

Honorable Nathan Deal, Governor
Members of the General Assembly
Members of the State Board of Education
and
Superintendent and Members of the
Madison County Board of Education

INDEPENDENT AUDITOR'S REPORT

Ladies and Gentlemen:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information (Exhibits A through I) of the Madison County Board of Education, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of

expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to previously present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Madison County Board of Education, as of June 30, 2013, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As described in Note 2 to the financial statements, in 2013, the Madison County Board of Education adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual, as presented on pages i through ix and page 31 respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Madison County Board of Education's basic financial statements. The accompanying supplementary information, consisting of Schedules 2 through 5, is presented for the purposes of additional analysis and is not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and is not a required part of the basic financial statements.

The accompanying supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by ***Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 11, 2014, on our consideration of the Madison County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Madison County Board of Education's internal control over financial reporting and compliance.

A copy of this report has been filed as a permanent record in the office of the State Auditor and made available to the press of the State, as provided for by Official Code of Georgia Annotated section 50-6-24.

Respectfully submitted,



Greg S. Griffin
State Auditor

GSG:as
2013ARL-11

INTRODUCTION

The District's financial statements for the fiscal year ended June 30, 2013, includes a series of basic financial statements that report financial information for the District as a whole, its funds, and its fiduciary responsibilities. The Statement of Net Position and the Statement of Activities provide financial information about all of the District's activities and present both a short-term and long-term view of the District's finances on a global basis. The fund financial statements provide information about all of the District's funds. Information about these funds, such as the District's General Fund, is important in its own right, but will also give insight into the District's overall soundness as reported in the Statement of Net Position and the Statement of Activities.

FINANCIAL HIGHLIGHTS

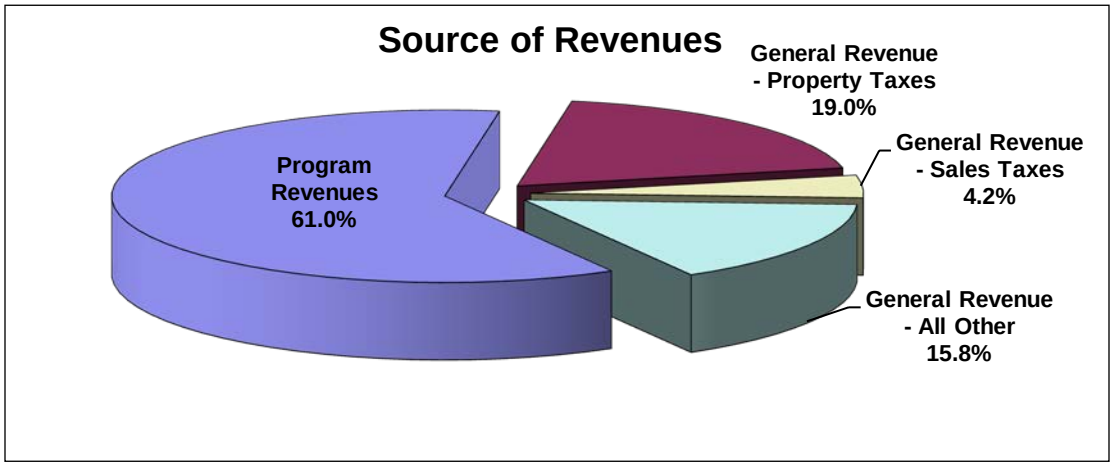
Key financial highlights for fiscal year 2013 are as follows:

On the District-wide financial statements:

- The District's net position at June 30, 2013, was $46.9 million. Net position reflects the difference between all assets of the District (including capital assets, net of depreciation) and all liabilities, both short-term and long-term. The net position at June 30, 2013, of $46.9 million represented an increase of $1.7 million when compared to the prior year.

- The School District had $49.7 million in expenses relating to governmental activities; about $31.4 million of these expenses were offset by program specific charges for services, grants and contributions. However, general revenues (primarily property and sales taxes) of $20.1 million were adequate to provide for these programs.

- As stated above, general revenues accounted for $20.1 million or about 39% of all revenues totaling almost $51.4 million. Program specific revenues in the form of charges for services, grants, and contributions accounted for the balance of these revenues.



On the fund financial statements:

- Among major funds, the General Fund had $49.1 million in revenues and $47.8 million in expenditures. The General Fund balance of $7.2 million at June 30, 2013, increased by roughly $0.9 million from the prior year. This increase in General Fund balance of $0.9 million was substantially attributable to revenues exceeding budgeted revenues by about 4.7% for fiscal year 2013.

OVERVIEW OF THE FINANCIAL STATEMENTS

These financial Statements consists of three parts; management's discussion and analysis (this section), the basic financial statements including notes to the financial statements and required supplementary information. The basic financial statements include two levels of statements that present different views of the School District. These include the district-wide and fund financial statements.

The district-wide financial statements include the 'Statement of Net Position' and 'Statement of Activities'. These statements provide information about the activities of the School District presenting both short-term and long-term information about the School District's overall financial status.

The fund financial statements focus on individual parts of the School District, reporting the School District's operation in more detail. The 'Governmental Funds' statements disclose how basic services are financed in the short-term as well as what remains for future spending. The 'Fiduciary Funds' statements provide information about the financial relationships in which the School District acts solely as a trustee or agent for the benefit of others. In the case of the Madison County School District, the General Fund, Capital Projects Funds, and Debt Service Funds are all considered to be major funds. The District has no funds reported as nonmajor funds as defined by generally accepted accounting principles.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements. Additionally, other supplementary information (not required) is also presented that further supplements understanding of the financial statements.

District-Wide Statements

Since Madison County School District has no operations that have been classified as "Business Activities", the District-wide financial statements are basically a consolidation of all of the District's operating funds into one column called governmental activities. In reviewing the District-wide financial statements, a reader might ask the question, are we in a better financial position now than last year? The 'Statement of Net Position' and the 'Statement of Activities' provides the basis for answering this question. These financial statements include all District's assets and liabilities and uses the **accrual basis of accounting** similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and any changes in net position. The change in net position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change

may be the results of many factors, including those not under the School District's control, such as the property tax base, facility conditions, required educational programs, student-teacher ratios, and other factors.

When analyzing District-wide financial statements, it is important to remember these statements are prepared using an economic resources measurement focus (accrual accounting) and involve the following steps to format the Statement of Net Position:

- Capitalize current outlays for capital assets
- Depreciate capital assets
- Report long-term debt as a liability
- Calculate revenue and expense using the economic resources measurement focus and the accrual basis of accounting
- Allocate net position as follows:
    - *Net investment in Capital Assets*
    - *Restricted net position* are amounts with constraints placed on the use by external sources such as creditors, grantors, contributors or laws and regulations.
    - *Unrestricted for no specific purpose*

Fund Financial Statements

The School District uses many funds or sub-funds to account for a multitude of financial transactions during the fiscal year. The fund financial statements presented in this report provide detail information about the School District's significant or major funds. As discussed previously, the District has no nonmajor Funds as defined by generally accepted accounting principles.

The District has two kinds of funds as discussed below:

Governmental Funds – Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using the **modified accrual method of accounting** which measures cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The differences between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds are reconciled in the financial statements.

Fiduciary Funds – The School District is the trustee, or fiduciary, for assets that belong to clubs, organizations and others within the principals' accounts. The School District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The School District excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT AS A WHOLE

Net position, which is the difference between total assets and total liabilities, is one indicator of the financial condition of the District. When revenues exceed expenses, the result is an increase in net position. When expenses exceed revenues, the result is a decrease in net position. The relationship between revenues and expenses can be thought of as the District's operating results. The District's net position, as measured in the Statement of Net Position is one way to measure the District's financial health, or financial position. Over time, increases or decreases in the District's net position-

as measured in the Statement of Activities- are one indicator of whether its financial health is improving or deteriorating. However, the District's goal and mission is to provide success for each child's education, not to generate profits as private corporations do. For this reason, many other nonfinancial factors should be considered in assessing the overall health of the District.

In the case of the Madison County School District, assets exceeded liabilities by almost $46.9 million at June 30, 2013. To better understand the District's actual financial position and ability to deliver services in future periods, it is necessary to review the various components of the net position category. For example, of the $46.9 million of net position, just over $7.9 million was restricted for continuation of various Federal and other programs, debt service and ongoing capital projects. Accordingly, these funds were not available to meet the District's ongoing obligations to citizens and creditors.

In addition, the District had $35.7 million (net of related debt) invested in capital assets (e.g., land, buildings, and equipment). The District uses these capital assets to provide educational services to students within geographic boundaries served by the District. Because of the very nature and on-going use of the assets being reported in this component of net position, it must be recognized that this portion of the net position is *not* available for future spending.

The remaining balance of *unrestricted net position* of almost $3.3 million may be used to meet the District's ongoing obligations to citizens and creditors.

Table 1 provides a summary of the School District's net position for this fiscal year as compared to the prior fiscal year.

Table 1
Net Position

	Governmental Activities	
	Fiscal Year 2013	Fiscal Year 2012
Assets		
Current and Other Assets	$ 32,480,020.36	$ 34,734,220.22
Capital Assets, Net	51,421,729.15	47,057,293.45
Total Assets	$ 83,901,749.51	$ 81,791,513.67
Liabilities		
Current and Other Liabilities	$ 8,297,940.45	$ 6,221,122.66
Long-Term Liabilities	28,696,342.40	30,363,850.30
Total Liabilities	$ 36,994,282.85	$ 36,584,972.96
Net Position		
Net Investment in Capital Assets	$ 35,681,765.26	$ 35,519,896.04
Restricted	7,948,823.67	7,670,510.11
Unrestricted	3,276,877.73	2,016,134.56
Total Net Position	$ 46,907,466.66	$ 45,206,540.71

Total net position increased $1.7 million in fiscal year 2013 from the prior year. This change in net position is detailed in Table 2 as presented below. Table 2 also shows the changes in net position as compared to the prior fiscal year.

Table 2
Change in Net Position

	Governmental Activities	
	Fiscal Year 2013	Fiscal Year 2012
Revenues		
Program Revenues:		
Charges for Services and Sales	$ 1,388,038.96	$ 1,357,558.69
Operating Grants and Contributions	29,594,010.67	27,529,314.00
Capital Grants and Contributions	381,097.50	152,439.00
Total Program Revenues	$ 31,363,147.13	$ 29,039,311.69
General Revenues:		
Taxes		
Property Taxes	$ 9,775,914.49	$ 11,400,534.46
Sales Taxes	2,168,810.78	2,144,673.70
Grants and Contributions not Restricted to Specific Programs	5,931,316.00	4,281,289.00
Investment Earnings	141,100.88	118,540.49
Miscellaneous	1,444,238.99	1,282,036.22
Special Item		
Gain on Disposal of Capital Assets	617,892.00	43,483.00
Total General Revenues and Special Item	$ 20,079,273.14	$ 19,270,556.87
Total Revenues	$ 51,442,420.27	$ 48,309,868.56
Program Expenses:		
Instruction	$ 32,324,146.25	$ 31,659,756.26
Support Services		
Pupil Services	1,553,869.83	1,544,773.53
Improvement of Instructional Services	1,098,209.13	1,129,948.61
Educational Media Services	881,991.85	885,205.08
General Administration	706,994.64	601,552.17
School Administration	2,872,593.13	2,837,707.51
Business Administration	556,870.05	637,933.96
Maintenance and Operation of Plant	2,532,072.58	5,412,074.81
Student Transportation Services	2,741,685.62	2,432,679.11
Central Support Services	146,458.22	135,518.48
Other Support Services	444,448.52	457,645.20
Operations of Non-Instructional Services		
Enterprise Operations	337,770.78	363,876.03
Food Services	2,607,370.62	2,531,964.30
Interest on Short-Term and Long-Term Debt	937,013.10	800,975.21
Total Expenses	$ 49,741,494.32	$ 51,431,610.26
Increase (Decrease) in Net Position	$ 1,700,925.95	$ -3,121,741.70

Cost of Providing Services

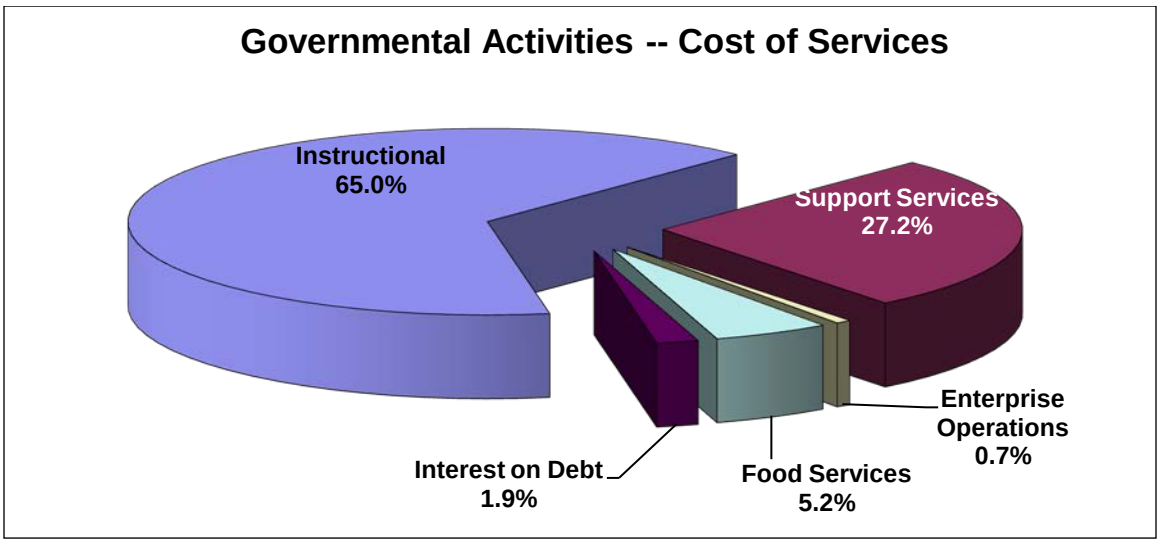
The Statement of Activities shows the cost of program services and the charges for services and grants offsetting these services. Table 3 shows, for governmental activities, the total cost of services and the net cost of services. Net cost of services can be defined as the total cost less fees generated by the activities and intergovernmental revenue provided for specific programs. The net cost reflects the financial burden on the School District's taxpayers by each activity as compared to the prior fiscal year.

Table 3
Governmental Activities

	Total Cost of Services		Net Cost of Services	
	Fiscal Year 2013	Fiscal Year 2012	Fiscal Year 2013	Fiscal Year 2012
Instruction	$ 32,324,146.25	$ 31,659,756.26	$ 11,765,783.12	$ 11,624,158.10
Support Services:				
Pupil Services	1,553,869.83	1,544,773.53	912,034.69	1,041,466.68
Improvement of Instructional Services	1,098,209.13	1,129,948.61	158,218.52	239,093.12
Educational Media Services	881,991.85	885,205.08	121,321.05	320,385.45
General Administration	706,994.64	601,552.17	301,077.73	325,398.94
School Administration	2,872,593.13	2,837,707.51	1,116,140.69	1,588,197.98
Business Administration	556,870.05	637,933.96	321,458.19	452,142.07
Maintenance and Operation of Plant	2,532,072.58	5,412,074.81	899,637.12	3,959,701.54
Student Transportation Services	2,741,685.62	2,432,679.11	1,271,894.68	1,412,875.25
Central Support Services	146,458.22	135,518.48	84,369.44	106,370.26
Other Support Services	444,448.52	457,645.20	387,022.02	362,753.57
Operations of Non-Instructional Services:				
Enterprise Operations	337,770.78	363,876.03	80,115.71	61,899.64
Food Services	2,607,370.62	2,531,964.30	22,261.13	96,880.76
Interest on Short-Term and Long-Term Debt	937,013.10	800,975.21	937,013.10	800,975.21
Total Expenses	$ 49,741,494.32	$ 51,431,610.26	$ 18,378,347.19	$ 22,392,298.57

Expenditures for fiscal year 2013 decreased about 3.3% from the prior year while the net cost of services decreased 18%. The disparity in the decrease of the net cost of services in fiscal year 2013 vs. the decrease in expenditures resulted because State and Federal Funds (combined) in fiscal year 2013 increased $2.3 million or 8.3% from the prior year, resulting in more program revenues available to fund expenditures.

The chart below shows a functional summary of the expenses made by the District during fiscal year 2013:



FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS

Information about the School District's governmental funds is presented starting on Exhibit "C" of this report. Governmental funds are accounted for using the modified accrual basis of accounting. The governmental funds had total revenues of $51.2 million and total expenditures of $56.0 million in fiscal year 2013. Total governmental fund balances of $22.8 million at June 30, 2013, decreased about $4.7 million from the prior year. This decrease in fund balance resulted primarily from the Capital Projects Fund making expenditures of about $5.3 million from resources that were derived in a prior fiscal year.

General Fund Budget Highlights

The School District's budget is prepared according to Georgia Law. The most significant budgeted fund is the General Fund. During the course of fiscal year 2013, the School District amended its general fund budget as needed.

The School District budget is adopted at the aggregate level and maintained at the program, function, object, and site levels to facilitate budgetary control. The budgeting systems are designed to control the total budget, but provide flexibility to meet the ongoing programmatic needs. The budgeting systems are also designed to control total site budgets but provide flexibility for site management as well.

For the General Fund, the final actual revenues of $49.1 million exceeded the budgeted amount by about $2.3 million. This variance occurred primarily because actual revenues for property taxes exceeded the budget amount by $435,000, actual revenues for State Funds exceeded the budgeted amount by $714,000, revenues for charges for services exceeded the budgeted amount by $669,000 and actual revenues for miscellaneous revenues exceed the budget by about $617,000. The District traditionally estimates revenues on a conservative basis to avoid shortfalls in actual revenues.

The General Fund's final actual expenditures of $47.8 million were less than the final budget amount by $187,000 or 0.4%. This small variance indicates the Board did a very creditable job in budgeting for fiscal year 2013 expenditures.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

At fiscal year ended June 30, 2013, the School District had $51.4 million invested in capital assets, net of accumulated depreciation, all in governmental activities. These assets are made up of a broad range of items including buildings; land; land improvements; and food service, transportation and maintenance equipment. Table 4 reflects a summary of these balances, net of accumulated depreciation, as compared to the prior fiscal year.

Table 4
Capital Assets
(Net of Depreciation)

	Governmental Activities	
	Fiscal Year 2013	Fiscal Year 2012
Land	$ 1,150,402.00	$ 1,028,500.00
Construction In Progress	5,441,408.15	1,676,462.45
Land Improvements	455,330.00	504,897.00
Building and Improvements	41,587,092.00	41,099,575.00
Equipment	2,787,497.00	2,747,859.00
Total	$ 51,421,729.15	$ 47,057,293.45

Additional information about the School District's Capital Assets can be found in the Notes to the Basic Financial Statements.

Long-Term Debt

At June 30, 2013, the School District had almost $28.7 million in total debt outstanding which consisted of $22.7 million in bond debt, $3.7 million in capital lease debt, $0.4 million in installment sales debt, $0.1 million in compensated absences debt and $1.7 million in unamortized debt. Table 5 summarizes the School District's debt as compared to the prior fiscal year.

Table 5
Debt at June 30

	Governmental Activities	
	Fiscal Year 2013	Fiscal Year 2012
Bonds Payable	$ 22,735,000.00	$ 24,085,000.00
Capital Leases	3,719,616.82	3,968,370.46
Installment Sales Agreement	417,105.00	465,620.00
Compensated Absences	91,008.57	64,461.63
Unamortized Premiums on Bonds Sold	1,733,612.01	1,844,859.84
Total	$ 28,696,342.40	$ 30,428,311.93

Additional information about the School District's debt can be found in the Notes to the Basic Financial Statements.

FACTORS BEARING ON THE DISTRICT'S FUTURE

Currently known circumstances that are expected to have a significant effect on financial position or results of operations in future years are as follows:

- The District is financially stable. The School District's operating millage for fiscal year 2013 was 16.990, which produced almost $600,000 per mill. The School District is growing at the rate of about 25 students per year. The District will construct additional facilities to accommodate the growth and reduce portable classrooms at various schools as needed. The District plans to fund additional capital outlays with the one percent local sales tax revenue and state capital outlay grants.

- The School District continues to be financially challenged by the continuing slow economy and stagnant property values. Revenues in fiscal year 2013 from property taxes actually decreased roughly $1.1 million from the prior year.

- Despite the constrained levels of revenues realized in fiscal year 2013, the School District is in excellent financial condition. The General Fund had an unassigned fund balance of almost $4.9 million at June 30, 2013, which is up roughly $480,000 more than last year. The Board anticipates significant financial challenges going forward due to expected continued flat revenues and higher health insurance costs for employees. In spite of these challenges, the School District will continue to be a good steward of tax dollars while providing a quality educational opportunity.

- Additionally, the District became a Charter System in fiscal year 2013, which will allow more expenditure flexibility going forward. This status allowed the system to apply for and receive a College and Career Academy Grant from the Technical College System of Georgia in the amount of $3.65 million for new and renovated facilities as well as instructional program reform in the Career, Technology and Agriculture Education (CTAE) area.

CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Ms. Bonnie Knight, Assistant Superintendent, Madison County Board of Education, P.O. Box 37, 55 Mary Ellen Court, Danielsville, Georgia 30633. You may also email your questions to Ms. Knight at bknight@madison.k12.ga.us.

MADISON COUNTY BOARD OF EDUCATION

MADISON COUNTY BOARD OF EDUCATION
STATEMENT OF NET POSITION
JUNE 30, 2013

EXHIBIT "A"

	GOVERNMENTAL ACTIVITIES
ASSETS	
Cash and Cash Equivalents	$ 20,922,977.28
Investments	5,146,804.52
Accounts Receivable, Net	
Taxes	1,595,933.89
State Government	3,396,476.13
Federal Government	461,450.62
Other	598.75
Notes Receivable	589,812.12
Deferred Charges	267,466.53
Inventories	98,500.52
Capital Assets, Non-Depreciable	6,591,810.15
Capital Assets, Depreciable (Net of Accumulated Depreciation)	44,829,919.00
Total Assets	$ 83,901,749.51
LIABILITIES	
Accounts Payable	$ 12,374.21
Salaries and Benefits Payable	5,746,375.85
Interest Payable	362,228.64
Contracts Payable	1,770,525.00
Retainages Payable	384,849.00
Deferred Revenue	21,587.75
Long-Term Liabilities	
Due Within One Year	1,932,174.03
Due in More Than One Year	26,764,168.37
Total Liabilities	$ 36,994,282.85
NET POSITION	
Investment in Capital Assets	$ 35,681,765.26
Restricted for	
Continuation of Federal/Other Programs	1,364,618.47
Debt Service	5,557,567.31
Capital Projects	1,026,637.89
Unrestricted	3,276,877.73
Total Net Position	$ 46,907,466.66

The notes to the basic financial statements are an integral part of this statement.

MADISON COUNTY BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2013

	EXPENSES	CHARGES FOR SERVICES
GOVERNMENTAL ACTIVITIES		
Instruction	$ 32,324,146.25	$ 585,152.06
Support Services		
Pupil Services	1,553,869.83	
Improvement of Instructional Services	1,098,209.13	
Educational Media Services	881,991.85	
General Administration	706,994.64	
School Administration	2,872,593.13	
Business Administration	556,870.05	
Maintenance and Operation of Plant	2,532,072.58	
Student Transportation Services	2,741,685.62	
Central Support Services	146,458.22	
Other Support Services	444,448.52	
Operations of Non-Instructional Services		
Enterprise Operations	337,770.78	210,417.96
Food Services	2,607,370.62	592,468.94
Interest on Short-Term and Long-Term Debt	937,013.10	
Total Governmental Activities	$ 49,741,494.32	$ 1,388,038.96
General Revenues		
Taxes		
Property Taxes		
For Maintenance and Operations		
Sales Taxes		
Special Purpose Local Option Sales Tax		
For Debt Services		
Other Sales Tax		
Grants and Contributions not Restricted to Specific Programs		
Investment Earnings		
Miscellaneous		
Special Item		
Gain on Disposal of Capital Assets		
Total General Revenues and Special Item		
Change in Net Position		
Net Position - Beginning of Year		
Net Position - End of Year		

The notes to the basic financial statements are an integral part of this statement.

PROGRAM REVENUES		NET (EXPENSES)
OPERATING GRANTS AND CONTRIBUTIONS	CAPITAL GRANTS AND CONTRIBUTIONS	REVENUES AND CHANGES IN NET POSITION
$ 19,973,211.07		$ -11,765,783.12
641,835.14		-912,034.69
939,990.61		-158,218.52
760,670.80		-121,321.05
405,916.91		-301,077.73
1,756,452.44		-1,116,140.69
235,411.86		-321,458.19
1,632,435.46		-899,637.12
1,088,693.44	$ 381,097.50	-1,271,894.68
62,088.78		-84,369.44
57,426.50		-387,022.02
47,237.11		-80,115.71
1,992,640.55		-22,261.13
		-937,013.10
$ 29,594,010.67	$ 381,097.50	$ -18,378,347.19
		$ 9,775,914.49
		2,003,693.69
		165,117.09
		5,931,316.00
		141,100.88
		1,444,238.99
		617,892.00
		$ 20,079,273.14
		$ 1,700,925.95
		45,206,540.71
		$ 46,907,466.66

MADISON COUNTY BOARD OF EDUCATION
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2013

EXHIBIT "C"

	GENERAL FUND	DISTRICT-WIDE CAPITAL PROJECTS FUND	DEBT SERVICE FUND	TOTAL
ASSETS				
Cash and Cash Equivalents	$ 8,481,698.43	$ 8,722,094.35	$ 3,719,184.50	$ 20,922,977.28
Investments		3,461,579.49	1,685,225.03	5,146,804.52
Accounts Receivable, Net				
Taxes	1,430,029.03		165,904.86	1,595,933.89
State Government	3,396,476.13			3,396,476.13
Federal Government	461,450.62			461,450.62
Other	598.75			598.75
Notes Receivable	589,812.12			589,812.12
Inventories	98,500.52			98,500.52
Total Assets	$ 14,458,565.60	$ 12,183,673.84	$ 5,570,314.39	$ 32,212,553.83
LIABILITIES AND FUND BALANCES				
LIABILITIES				
Accounts Payable	$ 12,374.21			$ 12,374.21
Salaries and Benefits Payable	5,746,375.85			5,746,375.85
Contracts Payable		$ 1,770,525.00		1,770,525.00
Retainages Payable		384,849.00		384,849.00
Deposits and Deferred Revenue	1,470,989.37		$ 12,747.08	1,483,736.45
Total Liabilities	$ 7,229,739.43	$ 2,155,374.00	$ 12,747.08	$ 9,397,860.51
FUND BALANCES				
Nonspendable	$ 98,500.52			$ 98,500.52
Restricted	1,266,117.95	$ 10,028,299.84	$ 5,557,567.31	16,851,985.10
Committed	371,514.06			371,514.06
Assigned	583,064.32			583,064.32
Unassigned	4,909,629.32			4,909,629.32
Total Fund Balances	$ 7,228,826.17	$ 10,028,299.84	$ 5,557,567.31	$ 22,814,693.32
Total Liabilities and Fund Balances	$ 14,458,565.60	$ 12,183,673.84	$ 5,570,314.39	$ 32,212,553.83

The notes to the basic financial statements are an integral part of this statement.

MADISON COUNTY BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION
JUNE 30, 2013

EXHIBIT "D"

Total Fund Balances - Governmental Funds (Exhibit "C")		$ 22,814,693.32
Amounts reported for Governmental Activities in the Statement of Net Position are different because:		
Capital Assets used in Governmental Activities are not financial resources and therefore are not reported in the funds. These assets consist of:		
Land	$ 1,150,402.00	
Land Improvements	1,316,996.00	
Accumulated Depreciation - Land Improvements	-861,666.00	
Buildings	53,854,040.00	
Accumulated Depreciation - Buildings	-12,266,948.00	
Machinery and Equipment	6,676,940.00	
Accumulated Depreciation - Machinery and Equipment	-3,889,443.00	
Construction in Progress	5,441,408.15	
Total Capital Assets		51,421,729.15
Some of the School District's revenues will be collected after year-end but are not available soon enough to pay for the current period's expenditures.		
Property Taxes	$ 872,336.58	
Installment Sale of Land	589,812.12	1,462,148.70
Expenses that benefit future periods are required to be pro-ratably recorded as expense over the beneficial life of the transaction instead of recorded as as expense in the period they were incurred.		
Deferred Charges		
Unamortized Bond Issuance Cost	$ 110,153.19	
Unamortized Rental Expense	157,313.34	267,466.53
Interest Expense is recorded when paid in the Government Funds and is accrued in the Statement of Net Position.		-362,228.64
Long-Term Liabilities, including Bonds Payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-Term Liabilities at year-end consist of:		
Unamortized Bond Premiums	$ -1,733,612.01	
General Obligation Bonds Payable	-22,735,000.00	
Installment Sales Payable	-417,105.00	
Compensated Absences	-91,008.57	
Capital Leases Payable	-3,719,616.82	
Total Long-Term Liabilities		-28,696,342.40
Net Position of Governmental Activities (Exhibit "A")		$ 46,907,466.66

The notes to the basic financial statements are an integral part of this statement.

MADISON COUNTY BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2013

EXHIBIT "E"

	GENERAL FUND	DISTRICT-WIDE CAPITAL PROJECTS FUND	DEBT SERVICE FUND	TOTAL
REVENUES				
Property Taxes	$ 10,166,422.50		$ 13,791.99	$ 10,180,214.49
Sales Taxes	165,117.09		2,003,693.69	2,168,810.78
State Funds	31,178,063.02			31,178,063.02
Federal Funds	4,728,361.15			4,728,361.15
Charges for Services	1,388,038.96			1,388,038.96
Investment Earnings	27,098.92	$ 27,520.31	86,481.65	141,100.88
Miscellaneous	1,443,188.00	1,050.99		1,444,238.99
Total Revenues	$ 49,096,289.64	$ 28,571.30	$ 2,103,967.33	$ 51,228,828.27
EXPENDITURES				
Current				
Instruction	$ 31,314,811.10			$ 31,314,811.10
Support Services				
Pupil Services	1,553,869.83			1,553,869.83
Improvement of Instructional Services	1,100,620.69			1,100,620.69
Educational Media Services	881,991.85			881,991.85
General Administration	672,556.42			672,556.42
School Administration	2,830,056.76			2,830,056.76
Business Administration	513,244.38			513,244.38
Maintenance and Operation of Plant	2,692,104.92	$ 154,238.00		2,846,342.92
Student Transportation Services	2,691,813.07			2,691,813.07
Central Support Services	146,458.22			146,458.22
Other Support Services	444,448.52			444,448.52
Enterprise Operations	337,770.78			337,770.78
Food Services Operation	2,605,553.91			2,605,553.91
Capital Outlay	43,730.47	5,314,581.10		5,358,311.57
Debt Services				
Principal		297,268.64	$ 1,350,000.00	1,647,268.64
Dues and Fees			3,125.00	3,125.00
Interest		146,365.58	919,807.84	1,066,173.42
Total Expenditures	$ 47,829,030.92	$ 5,912,453.32	$ 2,272,932.84	$ 56,014,417.08
Excess of Revenues over (under) Expenditures	$ 1,267,258.72	$ -5,883,882.02	$ -168,965.51	$ -4,785,588.81
OTHER FINANCING SOURCES (USES)				
Sale of Capitalized Assets	$ 38,087.88			$ 38,087.88
Transfers In		$ 518,634.22		518,634.22
Transfers Out	-443,634.22		$ -75,000.00	-518,634.22
Total Other Financing Sources (Uses)	$ -405,546.34	$ 518,634.22	$ -75,000.00	$ 38,087.88
Net Change in Fund Balances	$ 861,712.38	$ -5,365,247.80	$ -243,965.51	$ -4,747,500.93
Fund Balances - Beginning	6,367,113.79	15,393,547.64	5,801,532.82	27,562,194.25
Fund Balances - Ending	$ 7,228,826.17	$ 10,028,299.84	$ 5,557,567.31	$ 22,814,693.32

The notes to the basic financial statements are an integral part of this statement.

MADISON COUNTY BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
JUNE 30, 2013

EXHIBIT "F"

Total Net Change in Fund Balances - Governmental Funds (Exhibit "E")			$ -4,747,500.93
Amounts reported for Governmental Activities in the Statement of Activities are different because:			
Capital Outlays are reported as expenditures in Governmental Funds. However, in the Statement of Activities, the cost of Capital Assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:			
Capital Outlay - Net Change		$ 5,684,977.70	
Depreciation Expense		-1,310,534.00	
Excess of Capital Outlay over Depreciation Expense			4,374,443.70
In the Statement of Activities, only the gain or loss on the sale or disposal of the capital assets equipment is reported, whereas in the Governmental Funds, the entire proceeds from the sale increase financial resources. Thus, the change in net position differs from the change in fund balances by the carrying value of the capital assets sold or disposed of.			-10,008.00
Because some revenues will not be collected for several months after the School District's fiscal year ends, they are not considered "available" revenues.			
Deferred Property Taxes			
June 30, 2012	$ -1,276,636.58		
June 30, 2013	872,336.58	-404,300.00	
Sale of Land			
June 30, 2013		589,812.12	185,512.12
In the Statement of Activities, certain expenses that benefit future periods are required to be pro-ratably recorded as expenses over the beneficial life of the transaction rather than recorded in the period they were incurred.			
Deferred Charges			
June 30, 2012	$ -121,994.49		
June 30, 2013	110,153.19	-11,841.30	
Compensated Absences			
June 30, 2013		157,313.34	145,472.04
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore are not reported as expenditures in the Governmental Funds			
Accrued Interest Expense			
June 30, 2012	$ 383,266.13		
June 30, 2013	-362,228.64	21,037.49	
Compensated Absences			
June 30, 2012	$ 64,461.63		
June 30, 2013	-91,008.57	-26,546.94	-5,509.45
Repayment of Long-Term Debt is reported as an expenditure in Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position. In the current year, these amounts consist of:			
Amortization of Bond Premium		$ 111,247.83	
Payment of Capital Lease Debt		248,753.64	
Payment of Installment Debt		48,515.00	
Redemption of Bond Principal		1,350,000.00	
			1,758,516.47
Change in Net Position of Governmental Activities (Exhibit "B")			$ 1,700,925.95

The notes to the basic financial statements are an integral part of this statement.

MADISON COUNTY BOARD OF EDUCATION
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2013

EXHIBIT "G"

	PRIVATE PURPOSE TRUSTS	AGENCY FUNDS
ASSETS		
Cash and Cash Equivalents	$ 39,010.44	$ 181,290.59
Investments	2,000.00	
Total Assets	$ 41,010.44	$ 181,290.59
LIABILITIES		
Funds Held for Others		$ 181,290.59
NET POSITION		
Held in Trust for Private Purposes	$ 41,010.44	

The notes to the basic financial statements are an integral part of this statement.

MADISON COUNTY BOARD OF EDUCATION
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
YEAR ENDED JUNE 30, 2013

EXHIBIT "H"

	PRIVATE PURPOSE TRUSTS
ADDITIONS	
Contributions	
Donors	$ 64,018.50
Investment Earnings	
Interest	4.20
Total Additions	$ 64,022.70
DEDUCTIONS	
Scholarships	$ 57,939.89
Tutoring Expenses	7,718.74
Administrative Expenses	105.00
Total Deductions	$ 65,763.63
Change in Net Position	$ -1,740.93
Net Position - Beginning	42,751.37
Net Position - Ending	$ 41,010.44

The notes to the basic financial statements are an integral part of this statement.

Note 1: DESCRIPTION OF SCHOOL DISTRICT AND REPORTING ENTITY

REPORTING ENTITY

The Madison County Board of Education (School District) was established under the laws of the State of Georgia and operates under the guidance of a school board elected by the voters and a Superintendent appointed by the Board. The Board is organized as a separate legal entity and has the power to levy taxes and issue bonds. Its budget is not subject to approval by any other entity. Accordingly, the School District is a primary government and consists of all the organizations that compose its legal entity.

Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

The School District's basic financial statements are collectively comprised of the District-wide financial statements, fund financial statements and notes to the basic financial statements of the Madison County Board of Education.

District-wide Statements:
The Statement of Net Position and the Statement of Activities display information about the financial activities of the overall School District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the School District's governmental activities.

- Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expenses (expenses of the School District related to the administration and support of the School District's programs, such as office and maintenance personnel and accounting) are not allocated to programs.

- Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements:
The fund financial statements provide information about the School District's funds, including fiduciary funds. Eliminations have been made to minimize the double counting of internal activities. Separate statements for each category (governmental and fiduciary) are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. The District had no funds reported as nonmajor funds.

The School District reports the following major governmental funds:

- General Fund is the School District's primary operating fund. It accounts for and reports all financial resources not accounted for and reported in another fund.

- District-wide Capital Projects Fund accounts for and reports financial resources including Education Special Purpose Local Option Sales Tax (ESPLOST) and Bond Proceeds that are restricted, committed or assigned to the expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

- Debt Service Fund accounts for and reports financial resources that are restricted, committed, or assigned including taxes (property and sales) legally restricted for the payment of general long-term principal and interest.

The School District reports the following fiduciary fund types:

- Private Purpose Trust funds report trust arrangements which provide funds for scholarships and the purchase of library books.

- Agency funds account for assets held by the School District as an agent for various school activities and medical reimbursements.

BASIS OF ACCOUNTING

The basis of accounting determines when transactions are reported on the financial statements. The District-wide governmental and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the School District gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, sales taxes, grants and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from sales taxes is recognized in the fiscal year in which the underlying transaction (sale) takes place. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The School District considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year-end. The School District considers all intergovernmental revenues to be available if they are collected within 120 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt and compensated absences, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term liabilities and acquisitions under capital leases are reported as other financing sources.

The School District funds certain programs by a combination of specific cost-reimbursement grants, categorical grants, and general revenues. Thus, when program costs are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the School District's policy to first apply grant resources to such programs, followed by cost-reimbursement grants, then general revenues.

NEW ACCOUNTING PRONOUNCEMENTS

In fiscal year 2013, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements*. The provisions of this Statement establish accounting and financial reporting standards for governments who enter into Service Concession Arrangements (SCA) with other governmental or nongovernmental entities. As of June 30, 2013, the School District has not entered into any arrangements that meet the qualifications to be reported as a SCA in accordance with this standard.

In fiscal year 2013, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. The provisions of this Statement incorporate certain accounting and financial reporting guidance into authoritative GASB literature.

In fiscal year 2013, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position*. The provisions of this Statement establish financial reporting standards for the presentation of deferred outflows of resources and deferred inflows of resources and their effects on a government's net position. The School District changed its presentation of net assets to net position for fiscal year 2013. There were no other applicable reporting changes for the School District.

CASH AND CASH EQUIVALENTS

Composition of Deposits
Cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition in authorized financial institutions. Official Code of Georgia Annotated Section 45-8-14 authorizes the School District to deposit its funds in one or more solvent banks, insured Federal savings and loan associations or insured chartered building and loan associations.

INVESTMENTS

Composition of Investments
Investments made by the School District in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. Both participating interest-earning contracts and money market investments with a maturity at purchase greater than one year are reported at fair value. The Official Code of Georgia Annotated Section 36-83-4 authorizes the School District to invest its funds. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity. Funds may be invested in the following:

(1) Obligations issued by the State of Georgia or by other states,

(2) Obligations issued by the United States government,

(3) Obligations fully insured or guaranteed by the United States government or a United States government agency,

(4) Obligations of any corporation of the United States government,

(5) Prime banker's acceptances,

(6) The Georgia Fund 1 administered by the State of Georgia, Office of the State Treasurer,

(7) Repurchase agreements, and

(8) Obligations of other political subdivisions of the State of Georgia.

The School District does not have a formal policy regarding investment policies that address credit risks, custodial credit risks, concentration of credit risks, interest rate risks or foreign currency risks.

RECEIVABLES

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met. Receivables recorded on the basic financial statements do not include any amounts which would necessitate the need for an allowance for uncollectible receivables.

PROPERTY TAXES

The Madison County Board of Commissioners adopted the property tax levy for the 2012 tax digest year (calendar year) on August 27, 2012 (levy date) based on property values as of January 1, 2012. Taxes were due on December 20, 2012 (lien date). Taxes collected within the current fiscal year or within 60 days after year-end on the 2012 tax digest are reported as revenue in the governmental funds for fiscal year 2013. The Madison County Tax Commissioner bills and collects the property taxes for the School District, withholds 2.5% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the School District. Property tax revenues, at the fund reporting level, during the fiscal year ended June 30, 2013, for maintenance and operations amounted to $10,166,422.50 and for school bonds amounted to $13,791.99. The taxes collected for school bonds were based on taxes levied in prior years.

The tax millage rate levied for the 2012 tax year (calendar year) for the Madison County Board of Education was as follows (a mill equals $1 per thousand dollars of assessed value):

School Operations	16.990 mills

Additionally, Title Ad Valorem taxes in the amount of $124,204.52 were collected during the fiscal year.

SALES TAXES

Education Special Purpose Local Option Sales Tax, at the fund reporting level, during the year amounted to $2,003,666.65 and is to be used for capital outlay for educational purposes or debt service. This sales tax was authorized by local referendum and the sales tax must be re-authorized at least every five years.

INVENTORIES

Consumable Supplies Inventory
On the basic financial statements, inventories of consumable supplies are reported at weighted average cost. The School District uses the consumption method to account for inventories whereby supplies are recorded as an asset when purchased, and expenses/expenditures are recorded as the inventory items are used

Food Inventories
On the basic financial statements, inventories of donated food commodities used in the preparation of meals are reported at their Federally assigned value and purchased foods inventories are reported at cost (first-in, first-out). The School District uses the consumption method to account for inventories whereby donated food commodities are recorded as an asset and as revenue when received, and expenses/expenditures are recorded as the inventory items are used. Purchased foods are recorded as an asset when purchased and expenses/expenditures are recorded as the inventory items are used.

DEFERRED CHARGES

In fiscal year 2013, the District entered into a rental agreement with the Madison County Agricultural Center which required the District to construct a parking lot which allows the District use of the property for a period of ten years. Since the District does not own the rental property, this agreement has been accounted as a Deferred Charge and is amortized over the life of the lease.

The District also accounts for Bond Issuance Costs as deferred charges in accordance with generally accepted accounting principles. See Section entitled General Obligation Bonds for more information.

CAPITAL ASSETS

Capital assets purchased, including capital outlay costs, are recorded as expenditures in the fund financial statements at the time of purchase (including ancillary charges). On the District-wide financial statements, all purchased capital assets are valued at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at estimated fair market value on the date donated. Disposals are deleted at depreciated recorded cost. The cost of normal maintenance and repairs that do not add to the value of assets or materially extend the useful lives of the assets is not capitalized. Depreciation is computed using the straight-line method. The School District does not capitalize book collections or works of art. During the fiscal year under review, no events or changes in circumstances affecting a capital asset that may indicate impairment were known to the School District.

Capitalization thresholds and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capitalization Policy	Estimated Useful Life
Land	All	N/A
Land Improvements	$ 20,000.00	10 to 20 years
Buildings and Improvements	$ 100,000.00	20 to 60 years
Equipment	$ 10,000.00	4 to 20 years
Intangible Assets	$ 100,000.00	individually determined

Depreciation is used to allocate the actual or estimated historical cost of all capital assets over estimated useful lives, with the exception of intangible assets which are amortized.

Amortization of intangible assets such as water, timber, and mineral rights, easements, patents, trademarks, copyrights and internally generated software is computed using the straight-line method over the estimated useful lives of the assets.

COMPENSATED ABSENCES

Members of the Teachers' Retirement System of Georgia (TRS) may apply unused sick leave toward early retirement. The liability for early retirement will be borne by TRS rather than by the individual school districts. Otherwise, sick leave does not vest with the employee, and no liability is reported in the School District's financial statements.

Vacation leave of 10 days is awarded on a fiscal year basis to all full time personnel employed on a twelve month basis. No other employees are eligible to earn vacation leave. The School District has policies that restrict accumulated vacation leave to 20 days for administrative employees and 40 days for the Superintendent.

Changes in the School District's liability for compensated absences for the last three fiscal years are presented in table below.

	Beginning of Year Liability	Increases	Decreases	End of Year Liability
2011	$ 82,639.43	$ 69,364.11	$ 81,775.07	$ 70,228.47
2012	$ 70,228.47	$ 59,921.76	$ 65,688.60	$ 64,461.63
2013	$ 64,461.63	$ 75,547.95	$ 49,001.01	$ 91,008.57

GENERAL OBLIGATION BONDS

The School District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. In the District-wide financial statements, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bond issuance costs are reported as deferred charges and amortized over the term of the debt.

In the fund financial statements, the School District recognizes bond premiums and discounts, as well as bond issuance costs during the fiscal year bonds are issued. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. General obligation bonds are direct obligations and pledge the full faith and credit of the government. The outstanding amount of these bonds is recorded in the Statement of Net Position.

NET POSITION

The School District's net position in the District-wide Statements is classified as follows:

Net investment in capital assets - This represents the School District's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

Restricted net position - This represents resources for which the School District is legally or contractually obligated to spend resources for continuation of Federal programs, debt service and capital projects in accordance with restrictions imposed by external third parties.

Unrestricted net position - Unrestricted net position represents resources derived from property taxes, sales taxes, grants and contributions not restricted to specific programs, charges for services and miscellaneous revenues. These resources are used for transactions relating to the educational and general operations of the School District, and may be used at the discretion of the Board to meet current expenses for those purposes.

FUND BALANCES

The School District's fund balances are classified as follows:

Nonspendable – Amounts that cannot be spent either because they are in a nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted – Constraints are placed on the use of resources are either (1) externally imposed conditions by creditors, grantors, contributors, or laws and regulations of other governments or (2) imposed by law through constitutional provisions or enabling legislation.

Committed – Amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Education. The Board of Education is the School District's highest level of decision-making authority, and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution approved by the Board. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned – Amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. The intent should be expressed by (1) the Board of Education or (2) the budget or finance committee, or the Superintendent, or designee, to assign amounts to be used for specific purposes.

Unassigned – The residual classification for the General Fund. This classification represents fund balances that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

Fund Balances of the Governmental Funds at June 30, 2013, are as follows:

Nonspendable		
Inventories		$ 98,500.52
Restricted		
Continuation of Federal Programs	$ 975,241.93	
Continuation of Other Sponsored Programs	290,876.02	
Capital Projects	10,028,299.84	
Debt Service	5,557,567.31	16,851,985.10
Committed		
School Activity Accounts		371,514.06
Assigned		
Continuation of Other Programs		583,064.32
Unassigned		4,909,629.32
Fund Balance, June 30, 2013		$ 22,814,693.32

It is the goal of the School District to achieve and maintain a committed, assigned, and unassigned fund balance in the general fund at fiscal year end of not less than 15% of expenditures, not to exceed 15% of the total budget of the subsequent year, net of any Committed Reserve Balance for capital expenditures, in compliance with Official Code of Georgia Annotated Section 20-2-167(a) 5. If the unassigned fund balance at fiscal year end falls below the goal, the School District shall develop a restoration plan to achieve and maintain the minimum fund balance.

When multiple categories of fund balance are available for expenditure, the School District will start with the most restricted category and spend those funds first before moving down to the next category with available funds.

USE OF ESTIMATES

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Note 3: BUDGETARY DATA

The budget is a complete financial plan for the School District's fiscal year, and is based upon careful estimates of expenditures together with probable funding sources. The budget is legally adopted each year for the General Fund. There is no statutory prohibition regarding over expenditure of the budget at any level. The budget for the General Fund, except the various school activity (principal) accounts, is prepared and adopted by fund, function and object. The legal level of budgetary control was established by the Board at the aggregate function level. The budget for the General Fund was prepared in accordance with accounting principles generally accepted in the United States of America.

The budgetary process begins with the School District's administration presenting an initial budget for the Board's review. The administration makes revisions as necessary based on the Board's guidelines and a tentative budget is approved. After approval of this tentative budget by the Board, such budget is advertised at least once in a newspaper of general circulation in the locality, as well as the School District's website. At the next regularly scheduled meeting of the Board after

advertisement, the Board receives comments on the tentative budget, makes revisions as necessary and adopts a final budget. The approved budget is then submitted, in accordance with provisions of Official Code of Georgia Annotated section 20-2-167(c), to the Georgia Department of Education. The Board may increase or decrease the budget at any time during the year. All unexpended budget authority lapses at fiscal year-end.

The Superintendent is authorized by the Board to approve adjustments of no more than 5% percent of the amount budgeted for expenditures in any budget function for any fund. The Superintendent shall report any such adjustments to the Board. If expenditure of funds in any budget function for any fund is anticipated to be more than 5% percent of the budgeted amount, the Superintendent shall request Board approval for the budget amendment. Any position or expenditure not previously approved in the annual budget that exceeds $10,000.00 shall require Board approval unless the Superintendent deems the position or purchase an emergency. In such case, the expenditure shall be reported to the Board at its regularly scheduled meeting. Under no circumstance is the Superintendent or other staff person authorized to spend funds that exceed the total budget without approval by the Board.

See Schedule 1 – General Fund Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget to Actual for a detail of any over/under expenditures during the fiscal year under review.

Note 4: DEPOSITS AND INVESTMENTS

COLLATERALIZATION OF DEPOSITS

Official Code of Georgia Annotated (O.C.G.A.) Section 45-8-12 provides that there shall not be on deposit at any time in any depository for a time longer than ten days a sum of money which has not been secured by surety bond, by guarantee of insurance, or by collateral. The aggregate of the face value of such surety bond and the market value of securities pledged shall be equal to not less than 110 percent of the public funds being secured after the deduction of the amount of deposit insurance. If a depository elects the pooled method (O.C.G.A. Section 45-8-13.1) the aggregate of the market value of the securities pledged to secure a pool of public funds shall be not less than 110 percent of the daily pool balance. At June 30, 2013, $114,893.45 of deposits were not secured by surety bond, insurance or collateral as specified above. The School District is working with the affected financial institutions to ensure appropriate levels of collateral are maintained for all of the School District's deposits.

Acceptable security for deposits consists of any one of or any combination of the following:

(1) Surety bond signed by a surety company duly qualified and authorized to transact business within the State of Georgia,

(2) Insurance on accounts provided by the Federal Deposit Insurance Corporation,

(3) Bonds, bills, notes, certificates of indebtedness or other direct obligations of the United States or of the State of Georgia,

(4) Bonds, bills, notes, certificates of indebtedness or other obligations of the counties or municipalities of the State of Georgia,

(5) Bonds of any public authority created by the laws of the State of Georgia, providing that the statute that created the authority authorized the use of the bonds for this purpose,

(6) Industrial revenue bonds and bonds of development authorities created by the laws of the State of Georgia, and

(7) Bonds, bills, notes, certificates of indebtedness, or other obligations of a subsidiary corporation of the United States government, which are fully guaranteed by the United States government both as to principal and interest or debt obligations issued by or securities guaranteed by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, the Central Bank for Cooperatives, the Farm Credit Banks, the Federal Home Loan Mortgage Association, and the Federal National Mortgage Association.

CATEGORIZATION OF DEPOSITS

Custodial credit risk is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. The School District does not have a deposit policy for custodial credit risk. At June 30, 2013, the bank balances were $26,589,572.90. The amounts exposed to custodial credit risk are classified into three categories as follows:

Category 1 - Uncollateralized,
Category 2 - Cash collateralized with securities held by the pledging financial institution, or agent.
Category 3 - Cash collateralized with securities held by the pledging financial institution's trust department or agent but not in the School District's name.

The School District's deposits by custodial credit risk category at June 30, 2013, are as follows:

Custodial Credit Risk Category	Bank Balance
1	$ 114,893.45
2	0.00
3	0.00
Total	$ 114,893.45

CATEGORIZATION OF INVESTMENTS

The School District's investments as of June 30, 2013 are presented below. All investments are presented by investment type and debt securities are presented by maturity. These amounts do not include certificates of deposit of $3,302,000.00 in banks which the School District has also classified as investments on the financial statements.

Investment Type	Fair Value	Investment Maturity Less than 1 Year
Debt Securities		
U. S. Agencies	$ 1,685,225.03	$ 1,685,225.03
Other Investments		
U. S. Treasury		
Money Market Funds	161,578.09	
Investment Pools		
Office of State Treasurer		
Georgia Fund 1	1.40	
Total Investments	$ 1,846,804.52	

The Georgia Fund 1, formerly referred to as LGIP, administered by the State of Georgia, Office of the State Treasurer is not required to be categorized since the School District did not own any specific identifiable securities in the pool. The investment policy of the State of Georgia, Office of the State Treasurer for the Georgia Fund 1 (Primary Liquidity Portfolio) does not provide for investment in derivatives or similar investments. Additional information on the Georgia Fund 1 is disclosed in the *State of Georgia* Comprehensive Annual Financial Report. This audit can be obtained from the Georgia Department of Audits and Accounts at www.audits.ga.gov/SGD/CAFR.html.

The Primary Liquidity Portfolio consists of Georgia Fund 1 which is not registered with the SEC as an investment company but does operate in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. The investment is valued at the pool's share price, $1.00 per share. The pool is an AAAm rated investment pool by Standard and Poor's. The weighted average maturity of Georgia Fund 1 may not exceed 60 days. The weighted average maturity for Georgia Fund 1 on June 30, 2013, was 43 days.

The investments in Debt Securities held for retirement of QZAB bonds are invested in an institutional portfolio managed by First American Funds Inc. Specifically, $1,275.55 was invested in United States Treasury Obligations and $1,683,949.48 was invested in Federal National Mortgage Association (FNMA) Discount Notes.

The U. S. Treasury Money Market Funds are invested in an Institutional Treasury Portfolio Fund managed by Fidelity Investments. The Fund normally invests at least 80% of assets in US Treasury Securities and repurchase agreements for those securities. The weighted average maturity of the fund is approximately 53 days. The fund is rated AAAm by Standard and Poor's and AAA-mf by Moody's

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investment will adversely affect the fair value of an investment. The School District does not have a formal policy for managing interest rate risk.

Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the School District will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The School District does not have a formal policy for managing custodial credit risk.

At June 30, 2013, $1,685,225.03 of the School District's applicable investments were uninsured and unregistered, with securities held by the counterparty's trust department or agent in the name of the School District and $161,578.09 of investments were uninsured or unregistered, with securities held by the counterparty, or by its trust department or agent, but not in the School District's name.

Credit Quality Risk

Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The School District does not have a formal policy for managing credit quality risk.

AS discussed above, $1,683,949.48 is invested in the Federal National Mortgage Association (FNMA) Discount Notes. These risks are guaranteed obligations of the U. S. Government and are unrated for credit quality risks.

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The School District does not have a formal policy for managing concentration of credit risk. More than 5% of the School District's investments are in Federal National Mortgage Association (FNMA) Discount Notes. This investment is over 91% of the School District's total investments.

Note 5: NON-MONETARY TRANSACTIONS

The School District receives food commodities from the United States Department of Agriculture (USDA) for school breakfast and lunch programs. These commodities are recorded at their Federally assigned value. **See Note 2 - Inventories**

Note 6: CAPITAL ASSETS

The following is a summary of changes in the Capital Assets during the fiscal year:

	Balances July 1, 2012	Increases	Decreases	Balances June 30, 2013
Governmental Activities				
Capital Assets, Not Being Depreciated:				
Land	$ 1,028,500.00	$ 131,910.00	$ 10,008.00	$ 1,150,402.00
Construction Work In Progress	1,676,462.45	4,883,330.93	1,118,385.23	5,441,408.15
Total Capital Assets, Not Being Depreciated	$ 2,704,962.45	$ 5,015,240.93	$ 1,128,393.23	$ 6,591,810.15
Capital Assets, Being Depreciated:				
Buildings and Improvements	$ 52,435,655.00	$ 1,418,385.00		$ 53,854,040.00
Equipment	6,408,501.00	369,737.00	$ 101,298.00	6,676,940.00
Land Improvements	1,316,996.00			1,316,996.00
Less: Accumulated Depreciation:				
Buildings and Improvements	11,336,080.00	930,868.00		12,266,948.00
Equipment	3,660,642.00	330,099.00	101,298.00	3,889,443.00
Land Improvements	812,099.00	49,567.00		861,666.00
Total Capital Assets, Being Depreciated, Net	$ 44,352,331.00	$ 477,588.00	$ 0.00	$ 44,829,919.00
Governmental Activity Capital Assets - Net	$ 47,057,293.45	$ 5,492,828.93	$ 1,128,393.23	$ 51,421,729.15

Capital assets being acquired under capital leases as of June 30, 2013, are as follows:

	Governmental Funds
Buildings and Improvements	$ 3,215,193.00
Less: Accumulated Depreciation	875,185.00
	$ 2,340,008.00

Current year depreciation expense by function is as follows:

Instruction		$ 953,095.00
Support Services		
General Administration	$ 21,962.00	
School Administration	26,199.00	
Maintenance and Operation of Plant	25,852.00	
Student Transportation Services	211,647.00	285,660.00
Food Services		71,779.00
		$ 1,310,534.00

Note 7: INTERFUND TRANSFERS

Interfund transfers for the year ended June 30, 2013, consisted of the following:

	Transfers From	
Transfer to	General Fund	Debt Service Fund
District-wide Capital Projects	$ 443,634.22	$ 75,000.00

Transfers are used to move property tax revenues collected by the General Fund to the District-wide Capital Projects Fund as supplemental funding source for capital construction projects. Additionally, excess SPLOST revenue in the amount of $75,000.00 was transferred from Debt Services Fund to the Capital Projects Fund.

Note 8: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors or omissions; job related illness or injuries to employees; acts of God and unemployment compensation.

The School District has obtained commercial insurance for risk of loss associated with torts, assets, errors or omissions, job related illness or injuries to employees and acts of God. The School District has neither significantly reduced coverage for these risks nor incurred losses (settlements) which exceeded the School District's insurance coverage in any of the past three years.

Although the Madison County Board of Education has commercial insurance for job related injuries, the Board is self insured for one claim which occurred in a prior year. This claim occurred at a time period the District was insured by a former insurance company which since has liquidated and is no longer in business. Upon legal advice of its attorneys, the District assumed liability for this one claimant and since November 2010 has been paying both indemnity benefits and medical benefits for the claimant. Thus far, the District has been able to secure reimbursements for what has been paid to the claimant from the Subsequent Injury Trust Fund for the State of Georgia. The School Districts attorneys are currently in the process of working on the claim for a settlement. Legal Counsel has advised their expectation is the District will be reimbursed the full amount of any settlement reached by the Subsequent Injury Trust Fund of Georgia.

The School District is self-insured with regard to unemployment compensation claims. The School District accounts for claims within the General Fund with expenses/expenditures and liability being reported when it is probable that a loss has occurred, and the amount of that loss can be reasonably estimated.

Changes in the unemployment compensation claims liability during the last two fiscal years are as follows:

	Beginning of Year Liability	Claims and Changes in Estimates	Claims Paid	End of Year Liability
2012	$ 0.00	$ 7,377.00	$ 7,377.00	$ 0.00
2013	$ 0.00	$ 1,768.02	$ 1,768.02	$ 0.00

The School District has purchased a surety bond to provide additional insurance coverage as follows:

Position Covered	Amount
Superintendent	$1,000,000.00

Note 9: LONG-TERM DEBT

CAPITAL LEASES

The Madison County Board of Education entered into multiple lease agreements for energy systems. These lease agreements qualify as capital leases for accounting purposes, and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception.

INSTALLMENT SALES AGREEMENT

The Madison County Board of Education entered into an agreement dated June 1, 2006, with the Northeast Georgia Regional Educational Service Agency for the construction and subsequent lease of the Rutland Center. Under terms of the agreement, the School District will make annual payments through July 15, 2020.

COMPENSATED ABSENCES

Compensated absences represent obligations of the School District relating to employees' rights to receive compensation for future absences based upon service already rendered. This obligation relates only to vesting accumulating leave in which payment is probable and can be reasonably estimated. Typically, the General Fund is the fund used to liquidate this long-term debt. The School District uses the vesting method to compute compensated absences.

GENERAL OBLIGATION DEBT OUTSTANDING

General Obligation Bonds currently outstanding are as follows:

Purpose	Interest Rates	Amount
General Government - QZAB - Series 2003B	0.00%	$ 2,000,000.00
General Government - Series 2006	3.74%	4,735,000.00
General Government - Series 2011	3.0259%	16,000,000.00
		$ 22,735,000.00

At June 30, 2013, the School District had $2,000,000.00 of debt authorized in a prior fiscal year but not issued. The School District has no plan to issue this debt at this time.

The changes in Long-Term Debt during the fiscal year ended June 30, 2013, were as follows:

	Governmental Activities				
	Balance July 1, 2012	Additions	Deductions	Balance June 30, 2013	Due Within One Year
G. O. Bonds	$ 24,085,000.00		$ 1,350,000.00	$ 22,735,000.00	$ 1,400,000.00
Capital Leases	3,968,370.46		248,753.64	3,719,616.82	370,551.20
Compensated Absences (1)	64,461.63	$ 75,547.95	49,001.01	91,008.57	
Installment Sales Agreement	465,620.00		48,515.00	417,105.00	50,375.00
Unamortized Bond Premiums	1,844,859.84		111,247.83	1,733,612.01	111,247.83
	$ 30,428,311.93	$ 75,547.95	$ 1,807,517.48	$ 28,696,342.40	$ 1,932,174.03

(1) The portion of Compensated Absences due within one year has been determined to be immaterial to the basic financial statements.

At June 30, 2013, payments due by fiscal year which includes principal and interest for these items are as follows:

	Capital Leases		Installment Sales Agreement	
	Principal	Interest	Principal	Interest
Fiscal Year Ended June 30:				
2014	$ 370,551.20	$ 173,975.72	$ 50,375.00	$ 17,352.00
2015	226,745.03	140,787.71	52,700.00	15,256.00
2016	274,889.66	114,541.93	54,715.00	13,064.00
2017	288,861.06	103,634.82	57,040.00	10,788.00
2018	350,735.97	91,733.73	59,520.00	8,415.00
2019 - 2023	1,710,953.37	270,824.36	142,755.00	9,975.00
2024 - 2028	496,880.53	14,185.54		
Total Principal and Interest	$ 3,719,616.82	$ 909,683.81	$ 417,105.00	$ 74,850.00

	General Obligation Debt		Unamortized
	Principal	Interest	Bond Premium
Fiscal Year Ended June 30:			
2014	$ 1,400,000.00	$ 869,351.50	$ 111,247.83
2015	960,000.00	816,991.50	111,247.83
2016	995,000.00	788,703.50	111,247.83
2017	1,030,000.00	754,117.50	111,247.83
2018	3,060,000.00	721,946.50	111,247.83
2019 - 2023	5,965,000.00	3,015,253.00	556,239.15
2024 - 2028	7,495,000.00	1,506,275.00	556,239.15
2029	1,830,000.00	76,550.00	64,894.56
Total Principal and Interest	$ 22,735,000.00	$ 8,549,188.50	$ 1,733,612.01

Note 10: ON-BEHALF PAYMENTS

The School District has recognized revenues and costs in the amount of $2,995,939.64 for health insurance and retirement contributions paid on the School District's behalf by the following State Agencies.

Georgia Department of Education
Paid to the Georgia Department of Community Health
For Health Insurance of Certificated Personnel
In the amount of $2,860,764.00

Paid to the Teachers' Retirement System of Georgia
For Teachers' Retirement System (TRS) Employer's Cost
In the amount of $30,173.64

Office of State Treasurer
Paid to the Public School Employees' Retirement System
For Public School Employees' Retirement (PSERS) Employer's Cost
In the amount of $105,002.00

Funds paid to the Georgia Department of Community Health by the Georgia Department of Education on behalf of the School District are reported as part of the Quality Basic Education revenue allotments on Schedule 3 – Schedule of State Revenue.

Note 11: SIGNIFICANT COMMITMENTS

The following is an analysis of significant outstanding construction or renovation contracts executed by the School District as of June 30, 2013, together with funding available:

Project	Unearned Executed Contracts	Funding Available From State
13LW-692-002/003	$ 13,599,821.61	$ 9,735,821.00

The amounts described in this note are not reflected in the basic financial statements.

Note 12: SIGNIFICANT CONTINGENT LIABILITIES

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. The School District believes that such disallowances, if any, will be immaterial to its overall financial position.

The School District is a defendant in various legal proceedings pertaining to matters incidental to the performance of routine School District operations. The ultimate disposition of these proceedings is not presently determinable, but is not believed to be material to the basic financial statements.

Note 13: POST-EMPLOYMENT BENEFITS

Georgia School Personnel Post-employment Health Benefit Fund

Plan Description. The Georgia School Personnel Post-employment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit post-employment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Benefit Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (O.C.G.A.) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health (Board). The Department of Community Health, which includes the School OPEB Fund, issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

Funding Policy. The contribution requirements of plan members and participating employers are established by the Board in accordance with the current Appropriations Act and may be amended by the Board. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election. For members with fewer than five years of service as of January 1, 2012, contributions also vary based on years of service. On average, members with five years or more of service as of January 1, 2012, pay approximately 25 percent of the cost of the health insurance coverage. In accordance with the Board resolution dated December 8, 2011, for members with fewer than five years of service as of January 1, 2012, the State provides a premium subsidy in retirement that ranges from 0% for fewer than 10 years of service to 75% (but no greater than the subsidy percentage offered to active employees) for 30 or more years of service. The subsidy for eligible dependents ranges from 0% to 55% (but no greater than the subsidy percentage offered to dependents of active employees minus 20%). No subsidy is available to Medicare eligible members not enrolled in a Medicare Advantage Option. The Board of Community Health sets all member premiums by resolution and in accordance with the law and applicable revenue and expense projections. Any subsidy policy adopted by the Board may be changed at any time by Board resolution and does not constitute a contract or promise of any amount of subsidy.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected "pay-as-you-go" financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The combined active and retiree contribution rates established by the Board for employers participating in the School OPEB Fund were as follows for the fiscal year ended June 30, 2013:

For certificated teachers, librarians and regional educational service agencies and certain other eligible participants:

July 2012 - February 2013	$912.34 per member per month
March 2013 - June 2013	$937.34 per member per month

For non-certificated school personnel:

July 2012 - June 2013	$446.20 per member per month

No additional contribution was required by the Board for fiscal year 2013 nor contributed to the School OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board in accordance with the School plan for other post-employment benefits and are subject to appropriation.

The School District's combined active and retiree contributions to the health insurance plans, which equaled the required contribution, for the current fiscal year and the preceding two fiscal years were as follows:

Fiscal Year	Percentage Contributed	Required Contribution
2013	100%	$ 4,889,210.82
2012	100%	$ 4,730,679.34
2011	100%	$ 4,341,307.92

Note 14: RETIREMENT PLANS

TEACHERS RETIREMENT SYSTEM OF GEORGIA (TRS)

Plan Description. The TRS is a cost-sharing multiple-employer defined benefit plan created in 1943 by an act of the Georgia General Assembly to provide retirement benefits for qualifying employees in educational service. A Board of Trustees comprised of active and retired members and ex-officio State employees is ultimately responsible for the administration of TRS. The Teachers' Retirement System of Georgia issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

On October 25, 1996, the Board created the Supplemental Retirement Benefits Plan of the Georgia Teachers' Retirement System (SRBP-TRS). SRBP-TRS was established as a qualified excess benefit plan in accordance with Section 415 of the Internal Revenue Code (IRC) as a portion of TRS. The purpose of SRBP-TRS is to provide retirement benefits to employees covered by TRS whose benefits are otherwise limited by IRC Section 415. Beginning July 1, 1997, all members and retired former members in TRS are eligible to participate in the SRBP-TRS whenever their benefits under TRS exceed the IRC Section 415 imposed limitation on benefits.

TRS provides service retirement, disability retirement, and survivor's benefits. The benefit structure of TRS is defined and may be amended by State statute. A member is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. A member is eligible for early retirement after 25 years of creditable service.

Normal retirement (pension) benefits paid to members are equal to 2% of the average of the member's two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. Early retirement benefits are reduced by the lesser of one-twelfth of 7% for each month the member is below age 60 or by 7% for each year or fraction thereof by which the member has less than 30 years of service. It is also assumed that certain cost-of-living adjustments, based on the Consumer Price Index, will be made in future years. Retirement benefits are payable monthly for life. A member may elect to receive a partial lump-sum distribution in addition to a reduced monthly retirement benefit. Death, disability and spousal benefits are also available.

Funding Policy. TRS is funded by member and employer contributions as adopted and amended by the Board of Trustees. Members become fully vested after 10 years of service. If a member terminates with less than 10 years of service, no vesting of employer contributions occurs, but the member's contributions may be refunded with interest. Member contributions are limited by State

law to not less than 5% or more than 6% of a member's earnable compensation. Member contributions as adopted by the Board of Trustees for the fiscal year ended June 30, 2013, were 6.00% of annual salary. Employer contributions required for fiscal year 2013 were 11.41% of annual salary as required by the June 30, 2010, actuarial valuation. The employer contribution rate will increase to 12.28% effective July 1, 2013.

Employer contributions for the current fiscal year and the preceding two fiscal years are as follows:

Fiscal Year	Percentage Contributed	Required Contribution
2013	100%	$ 2,946,510.09
2012	100%	$ 2,631,750.52
2011	100%	$ 2,650,270.70

PUBLIC SCHOOL EMPLOYEES' RETIREMENT SYSTEM (PSERS)

Bus drivers, lunchroom personnel, and maintenance and custodial personnel are members of the Public School Employees' Retirement System of Georgia. The System is funded by contributions by the employees and by the State of Georgia. The School District makes no contribution to this plan.

DEFINED CONTRIBUTION PLAN

In 2001, the Madison County Board of Education began an employer paid 403(b) annuity plan for the group of employees covered under the Public School Employees' Retirement System (PSERS). Recognizing that PSERS was a limited defined contribution and defined benefit plan which did not provide for an adequate retirement for this group of employees, it was the Board's desire to supplement the retirement of this group.

The Board selected Horace Mann, Inc. as the provider of this plan. For each employee covered under PSERS, the Board contributes to the plan, an amount equal to the employees' contribution up to an amount of $25.00 per pay period.

The employee becomes vested in the plan with 3 years of experience. Employees who had already achieved 3 years of experience at the time the plan was implemented were vested upon enrollment.

Funds accumulated in the employer paid accounts are only available to the employee upon termination of employment and 3 years of service to Madison County Board of Education. If an employee terminates employment prior to achieving 3 years of service, funds paid on behalf of the non-vested employee are credited back to the Board.

Employer contributions for the current fiscal year and the preceding two fiscal years are as follows:

Fiscal Year	Percentage Contributed	Required Contribution
2013	100%	$ 25,225.00
2012	100%	$ 28,650.00
2011	100%	$ 32,275.00

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MADISON COUNTY BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2013

SCHEDULE "1"

	NONAPPROPRIATED BUDGETS		ACTUAL	VARIANCE
	ORIGINAL (1)	FINAL (1)	AMOUNTS	OVER/UNDER
REVENUES				
Property Taxes	$ 9,731,413.00	$ 9,731,413.00	$ 10,166,422.50	$ 435,009.50
Sales Taxes	155,000.00	155,000.00	165,117.09	10,117.09
State Funds	26,392,029.50	30,463,190.34	31,178,063.02	714,872.68
Federal Funds	1,885,025.00	4,873,932.00	4,728,361.15	-145,570.85
Charges for Services	719,000.00	719,000.00	1,388,038.96	669,038.96
Investment Earnings	10,500.00	10,912.76	27,098.92	16,186.16
Miscellaneous	216,285.49	825,520.97	1,443,188.00	617,667.03
Total Revenues	$ 39,109,252.99	$ 46,778,969.07	$ 49,096,289.64	$ 2,317,320.57
EXPENDITURES				
Current				
Instruction	$ 29,697,969.50	$ 30,705,685.37	$ 31,314,811.10	$ -609,125.73
Support Services				
Pupil Services	1,647,309.00	1,770,934.77	1,553,869.83	217,064.94
Improvement of Instructional Services	778,700.00	1,225,266.93	1,100,620.69	124,646.24
Educational Media Services	890,150.00	890,150.00	881,991.85	8,158.15
General Administration	655,570.00	716,216.00	672,556.42	43,659.58
School Administration	2,879,157.00	2,885,852.00	2,830,056.76	55,795.24
Business Administration	598,081.00	595,318.23	513,244.38	82,073.85
Maintenance and Operation of Plant	2,768,462.00	2,768,672.82	2,692,104.92	76,567.90
Student Transportation Services	3,034,036.50	3,051,137.50	2,691,813.07	359,324.43
Central Support Services	133,940.00	135,940.00	146,458.22	-10,518.22
Other Support Services	386,055.22	419,081.22	444,448.52	-25,367.30
Enterprise Operations			337,770.78	-337,770.78
Food Services Operation	2,683,325.00	2,683,325.00	2,605,553.91	77,771.09
Capital Outlay	121,105.00	169,235.00	43,730.47	125,504.53
Total Expenditures	$ 46,273,860.22	$ 48,016,814.84	$ 47,829,030.92	$ 187,783.92
Excess of Revenues over (under) Expenditures	$ -7,164,607.23	$ -1,237,845.77	$ 1,267,258.72	$ 2,505,104.49
OTHER FINANCING SOURCES (USES)				
Sale of Capitalized Assets			$ 38,087.88	$ 38,087.88
Transfers In		$ 37,268.75		-37,268.75
Transfers Out	$ -446,643.00	-518,120.75	-443,634.22	74,486.53
Total Other Financing Sources (Uses)	$ -446,643.00	$ -480,852.00	$ -405,546.34	$ 75,305.66
Net Change in Fund Balances	$ -7,611,250.23	$ -1,718,697.77	$ 861,712.38	$ 2,580,410.15
Fund Balances - Beginning	6,231,506.74	6,235,715.73	6,367,113.79	131,398.06
Adjustments		-10.40		10.40
Fund Balances - Ending	$ -1,379,743.49	$ 4,517,007.56	$ 7,228,826.17	$ 2,711,818.61

Notes to the Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual

(1) Original and Final Budget amounts do not include budgeted revenues or expenditures of the various principal accounts. The actual revenues and expenditures of the various principal accounts are $1,180,738.13 and $1,066,235.73, respectively.

The accompanying schedule of revenues, expenditures and changes in fund balances budget and actual is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

See notes to the basic financial statements.

MADISON COUNTY BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2013

SCHEDULE "2"

FUNDING AGENCY PROGRAM/GRANT		CFDA NUMBER	PASS-THROUGH ENTITY ID NUMBER	EXPENDITURES IN PERIOD	
Agriculture, U. S. Department of					
Child Nutrition Cluster					
Pass-Through From Georgia Department of Education					
Food Services					
School Breakfast Program	*	10.553	N/A	(2)	
National School Lunch Program	*	10.555	N/A	$ 2,558,443.05	(1)
Total U. S. Department of Agriculture				$ 2,558,443.05	
Education, U. S. Department of					
Special Education Cluster					
Pass-Through From Georgia Department of Education					
Special Education					
Grants to States		84.027	N/A	$ 1,081,393.60	
Preschool Grants		84.173	N/A	73,477.90	
Total Special Education Cluster				$ 1,154,871.50	
Title I, Part A Cluster					
Pass-Through From Georgia Department of Education					
Title I Grants to Local Educational Agencies	*	84.010	N/A	$ 1,211,127.56	
Other Programs					
Pass-Through From Georgia Department of Education					
Career and Technical Education - Basic Grants to States		84.048	N/A	$ 44,179.81	
Education for Homeless Children and Youth		84.196	N/A	24,670.18	
Education Jobs Fund		84.410	N/A	2,022.00	
English Language Acquisition Grants		84.365	N/A	18,309.48	
Improving Teacher Quality State Grants		84.367	N/A	237,283.81	
Migrant Education - State Grant Program		84.011	N/A	19,030.11	
Rural Education		84.358	N/A	87,753.62	
Total Other Programs				$ 433,249.01	
Total U. S. Department of Education				$ 2,799,248.07	
Health and Human Services, U. S. Department of					
Child Care and Development Fund Cluster					
Pass-Through From Bright From the Start:					
Georgia Department of Early Care and Learning					
Child Care and Development Block Grant		93.575	N/A	$ 1,500.00	
Total Expenditures of Federal Awards				$ 5,359,191.12	

N/A = Not Available

Notes to the Schedule of Expenditures of Federal Awards

(1) Includes the Federally assigned value of donated commodities for the Food Donation Program in the amount of $113,178.56.

(2) Expenditures for the funds earned on the School Breakfast Program ($457,448.76) were not maintained separately and are included in the 2013 National School Lunch Program.

Major Programs are identified by an asterisk (*) in front of the CFDA number.

The School District did not provide Federal Assistance to any Subrecipient.

The accompanying schedule of expenditures of Federal awards includes the Federal grant activity of the Madison County Board of Education and is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

See notes to the basic financial statements.

MADISON COUNTY BOARD OF EDUCATION
SCHEDULE OF STATE REVENUE
YEAR ENDED JUNE 30, 2013

SCHEDULE "3"

AGENCY/FUNDING	GOVERNMENTAL FUND TYPE GENERAL FUND
GRANTS	
Bright From the Start:	
Georgia Department of Early Care and Learning	
Pre-Kindergarten Program	$ 214,911.38
Education, Georgia Department of	
Quality Basic Education (1)	
Direct Instructional Cost	
Kindergarten Program	998,303.00
Kindergarten Program - Early Intervention Program	910,384.00
Primary Grades (1-3) Program	2,703,487.00
Primary Grades - Early Intervention (1-3) Program	1,352,045.00
Upper Elementary Grades (4-5) Program	1,434,876.00
Upper Elementary Grades - Early Intervention (4-5) Program	698,862.00
Middle School (6-8) Program	3,022,165.00
High School General Education (9-12) Program	2,574,223.00
Vocational Laboratory (9-12) Program	923,411.00
Students with Disabilities	5,810,240.00
Gifted Student - Category VI	1,504,511.00
Remedial Education Program	364,445.00
Alternative Education Program	241,916.00
English Speakers of Other Languages (ESOL)	202,739.00
Media Center Program	551,387.00
20 Days Additional Instruction	160,517.00
Staff and Professional Development	114,718.00
Indirect Cost	
Central Administration	780,666.00
School Administration	1,138,143.00
Facility Maintenance and Operations	1,265,876.00
Amended Formula Adjustment	-3,941,633.00
Categorical Grants	
Pupil Transportation	
Regular	715,450.00
Nursing Services	85,181.00
Vocational Supervisors	14,062.00
Education Equalization Funding Grant	5,931,316.00
Other State Programs	
Charter System Grants	402,151.00
Food Services	69,386.00
Math and Science Supplements	43,375.79
Move on when Ready Grant	400.00
Preschool Handicapped Program	182,262.00
Pupil Transportation - State Bonds	381,097.50
Teachers' Retirement	30,173.64
Vocational Education	147,064.00
Office of the State Treasurer	
Public School Employees' Retirement	105,002.00
CONTRACT	
Human Resources, Georgia Department of	
Family Connection	44,949.71
	$ 31,178,063.02

(1) Payments to the Georgia Department of Community Health by the Georgia Department of Education on behalf of the School District in the amount of $2,860,764.00 are included as part of the Quality Basic Education revenue allotments above.

See notes to the basic financial statements.

MADISON COUNTY BOARD OF EDUCATION
SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS
YEAR ENDED JUNE 30, 2013

SCHEDULE "4"

PROJECT	ORIGINAL ESTIMATED COST (1)	CURRENT ESTIMATED COSTS (2)	AMOUNT EXPENDED IN CURRENT YEAR (3) (4)	AMOUNT EXPENDED IN PRIOR YEARS (3) (4)	TOTAL COMPLETION COST	EXCESS PROCEEDS NOT EXPENDED	ESTIMATED COMPLETION DATE
Retiring a portion of the previously incurred 1993 general obligation debt of the School District.	$ 1,625,000.00	$ 4,992,077.00		$ 4,992,077.00			Ongoing
Adding to, renovating, improving and equipping existing school buildings and facilities including athletic facilities; making certain safety, technology and transportation improvements; purchasing textbooks, acquiring land for future schools and acquiring any property necessary or desirable therefor, both real and personal.	7,675,000.00	9,182,555.98	$ 18,950.00	9,163,605.98			Ongoing
Acquiring, construction, equipping and furnishing of new school building and facilities, including, but not limited to, a new middle school; the addition, renovation, repair and improvement to existing school buildings and facilities, including, but not limited to, the existing middle school, other schools, transportation facilities and administrative offices; the acquisition and purchase of system-wide technology and safety equipment, including, but not limited to, computer hardware and software and security and safety equipment; the acquisition and purchase of school vehicles, including, but not limited to, school buses and maintenance vehicles; and the acquisition and purchase of any property necessary and desirable therefore, both real and personal; capitalized interest on the Bonds through and including August 1, 2008; the cost of issuing the Bonds; paying a portion of the principal and interest on the Bonds; and a portion of the costs of the Projects.	10,000,000.00	20,841,268.00		19,223,782.16			Ongoing
Acquiring, constructing and equipping new schools and facilities, including physical education/athletic facilities; adding to, renovating, repairing, improving and equipping existing school buildings and school facilities (including physical education/athletic facilities and parking lots), including but not limited to construction and renovation of facilities at Madison County High School and Comer Elementary School; acquiring miscellaneous new equipment, fixtures and furnishings for the school system, including technology equipment and safety and security equipment; acquiring school buses and transportation and maintenance equipment; acquiring textbooks for the school system; acquiring a portion of a psycho-educational facility; paying portion of principal and interest due on the School District's Series 2006 GO Bonds, the maximum amount not to exceed $3,718,537.00; paying a portion of the debt service on the General Obligation Debt of the School District hereafter described, the maximum amount of such payments not to exceed $10,000,000.00; paying expenses incident to accomplishing the foregoing.	14,300,000.00	7,355,097.27	5,522,646.08	1,832,451.19			Ongoing
	$ 33,600,000.00	$ 42,370,998.25	$ 5,541,596.08	$ 35,211,916.33			

(1) The School District's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax.

(2) The School District's current estimate of total cost for the projects. Includes all cost from project inception to completion.

(3) The voters of Madison County approved the imposition of a 1% sales tax to fund the above projects and retire associated debt. Amounts expended for these projects may include sales tax proceeds, state, local property taxes and/or other funds over the life of the projects.

(4) In addition to the expenditures shown above, the School District has incurred interest to provide advance funding for the above projects as follows:

Prior Years	$ 2,013,154.68
Current Year	919,807.84
Total	$ 2,932,962.52

See notes to the basic financial statements.

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MADISON COUNTY BOARD OF EDUCATION
GENERAL FUND - QUALITY BASIC EDUCATION PROGRAMS (QBE)
ALLOTMENTS AND EXPENDITURES BY PROGRAM
YEAR ENDED JUNE 30, 2013

SCHEDULE "5"

DESCRIPTION	ALLOTMENTS FROM GEORGIA DEPARTMENT OF EDUCATION (1) (2) (3)	ELIGIBLE QBE PROGRAM COSTS SALARIES	OPERATIONS	TOTAL
Direct Instructional Programs				
Kindergarten Program	$ 1,116,220.00	$ 2,335,238.97	$ 45,154.51	$ 2,380,393.48
Kindergarten Program-Early Intervention Program	957,488.00	189,299.18	3,014.23	192,313.41
Primary Grades (1-3) Program	3,049,865.00	4,152,103.66	97,975.37	4,250,079.03
Primary Grades-Early Intervention (1-3) Program	1,414,750.00	522,836.27	6,266.42	529,102.69
Upper Elementary Grades (4-5) Program	1,602,195.00	2,407,244.27	56,114.65	2,463,358.92
Upper Elementary Grades-Early Intervention (4-5) Program	748,798.00	376,272.60	3,616.08	379,888.68
Middle School (6-8) Program	3,310,001.00	3,531,934.05	70,154.32	3,602,088.37
High School General Education (9-12) Program	2,835,601.00	3,839,626.04	117,320.53	3,956,946.57
Vocational Laboratory (9-12) Program	1,019,211.00	987,438.56	79,056.63	1,066,495.19
Students with Disabilities	6,371,166.00			
Category I		79,890.53	1,378.76	81,269.29
Category II		250,626.34	1,136.80	251,763.14
Category III		4,646,814.60	52,863.87	4,699,678.47
Category IV		8,990.48	13,944.41	22,934.89
Category V		5,051.52	14,109.05	19,160.57
Gifted Student - Category VI	1,618,236.00	1,870,055.64	7,257.57	1,877,313.21
Remedial Education Program	407,091.00		436.95	436.95
Alternative Education Program	265,754.00	248,948.85	573.23	249,522.08
English Speakers of Other Languages (ESOL)	215,482.00	138,206.87	301.87	138,508.74
TOTAL DIRECT INSTRUCTIONAL PROGRAMS	$ 24,931,858.00	$ 25,590,578.43	$ 570,675.25	$ 26,161,253.68
Media Center Program	605,637.00	824,508.02	54,370.65	878,878.67
Staff and Professional Development	126,630.00			99,565.95
TOTAL QBE FORMULA FUNDS	$ 25,664,125.00	$ 26,415,086.45	$ 625,045.90	$ 27,139,698.30

(1) Comprised of State Funds plus Local Five Mill Share.

(2) Allotments do not include the impact of the State amended formula adjustment.

(3) Allotments do not include the State Health payments made by GDOE to the Department of Community Health for the certified employees.

See notes to the basic financial statements.

SECTION II

COMPLIANCE AND INTERNAL CONTROL REPORTS

DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Greg S. Griffin
STATE AUDITOR
(404) 656-2174

March 11, 2014

Honorable Nathan Deal, Governor
Members of the General Assembly
Members of the State Board of Education
and
Superintendent and Members of the
Madison County Board of Education

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Ladies and Gentlemen:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Madison County Board of Education as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise Madison County Board of Education's basic financial statements and have issued our report thereon dated March 11, 2014.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Madison County Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Madison County Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Madison County Board of Education's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Madison County Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards.*

We noted a certain matter that we have reported to management of Madison County Board of Education in a separate letter dated March 11, 2014.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, not to provide an opinion on the effectiveness of the Madison County Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Madison County Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



Greg S. Griffin
State Auditor

GSG:as
2013YB-10

DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Greg S. Griffin
STATE AUDITOR
(404) 656-2174

March 11, 2014

Honorable Nathan Deal, Governor
Members of the General Assembly
Members of the State Board of Education
and
Superintendent and Members of the
Madison County Board of Education

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

Ladies and Gentlemen:

Report on Compliance for Each Major Federal Program

We have audited Madison County Board of Education's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major Federal programs for the year ended June 30, 2013. Madison County Board of Education's major Federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. "

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its Federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Madison County Board of Education's major Federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the Madison County Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major Federal program. However, our audit does not provide a legal determination of Madison County Board of Education's compliance.

Opinion on Each Major Federal Program

In our opinion, the Madison County Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major Federal programs for the year ended June 30, 2013.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying Schedule of Findings and Questioned Costs as item FA-6951-13-01. Our opinion on each major Federal program is not modified with respect to this matter.

Madison County Board of Education's response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Madison County Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

Management of Madison County Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Madison County Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major Federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major Federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Madison County Board of Education's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified certain deficiencies in internal control over compliance, as described in the accompanying Schedule of Findings and Questioned Costs as item FA-6951-13-01 that we consider to be a significant deficiency.

Madison County Board of Education's response to the internal control over compliance findings identified in our audit is described in the accompanying Schedule of 'Findings and Questioned Costs. Madison County Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



Greg S. Griffin
State Auditor

GSG:as
2013SA-40

SECTION III

AUDITEE'S RESPONSE TO PRIOR YEAR FINDINGS AND QUESTIONED COSTS

MADISON COUNTY BOARD OF EDUCATION
AUDITEE'S RESPONSE
SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2013

PRIOR YEAR FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

FINDING CONTROL NUMBER AND STATUS

FS-6951-11-01	Further Action Not Warranted
FS-6951-11-02	Further Action Not Warranted
FS-6951-12-01	Previously Reported Corrective Action Implemented
FS-6951-12-02	Previously Reported Corrective Action Implemented

PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

FINDING CONTROL NUMBER AND STATUS

FA-6951-12-01	Previously Reported Corrective Action Implemented
FA-6951-12-02	Unresolved - See Corrective Action/Responses

CORRECTIVE ACTION/RESPONSES

EQUIPMENT AND REAL PROPERTY MANAGEMENT
Inadequate Internal Control Procedures
Significant Deficiency
U. S. Department of Agriculture
Through Georgia Department of Education
Child Nutrition Cluster (CFDA 10.553 and 10.555)
Finding Control Number: FA-6951-12-02

The school nutrition director will implement new internal controls and procedures to better ensure that the capital assets can be tracked with 100% accuracy. We will make sure serial numbers and bar code tags, where appropriate, are added to all capital asset listings and will have personnel responsible for the capital assets listed on the inventory verify the capital asset information is correct at least annually.

SECTION IV

FINDINGS AND QUESTIONED COSTS

MADISON COUNTY BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2013

I SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issue:
Governmental Activities; General Fund; Capital Projects Fund; Debt Service Fund; Aggregate Remaining Fund Information — Unmodified

Internal control over financial reporting:
- Material weakness identified? — No
- Significant deficiency identified? — None Reported

Noncompliance material to financial statements noted: — No

Federal Awards

Internal Control over major programs:
- Material weaknesses identified? — No
- Significant deficiencies identified? — Yes

Type of auditor's report issued on compliance for major programs:
All major programs — Unmodified

Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133, Section 510(a)? — Yes

Identification of major programs:

CFDA Numbers	Name of Federal Program or Cluster
10.553, 10.555	Child Nutrition Cluster
84.010	Title I, Part A Cluster

Dollar threshold used to distinguish between Type A and Type B programs: $300,000.00

Auditee qualified as low-risk auditee? — Yes

II FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

No matters were reported.

III FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

FA-6951-13-01 Insufficient Equipment Listing and Deletion Detail

Compliance Requirement:	Equipment and Real Property Management
Internal Control Impact:	Significant Deficiency
Compliance Impact:	Nonmaterial Noncompliance
Federal Awarding Agency:	U. S. Department of Agriculture
Pass-Through Entity:	Georgia Department of Education
CFDA Number and Title:	Child Nutrition Cluster (CFDA 10.553 and 10.555)

Description:
This is a repeat finding (FA-6951-12-02) from the year ended June 30, 2012. Equipment Listings for items purchased within the Child Nutrition Cluster were incomplete and did not comply with Federal regulations.

Criteria:
7 CFR 3016.32(d)(1) states, "Property records must be maintained that include a description of the property, a serial number or other identification number, the source of property, who holds title, the acquisition date and cost of the property, percentage of Federal participation in the cost of the property, the location, use and condition of the property, the location, use and condition of the property, and any ultimate disposition data including the date of disposal and sales price of the property."

Condition:
The School District did not maintain an adequate equipment listing for the Child Nutrition Cluster including information regarding the equipment's cost, acquisition date, serial number or other identification number, percentage of Federal participation in regards to cost, who holds title, and any ultimate disposition data. Additionally, the School District did not provide documentation for disposal of two equipment items that were deleted in fiscal year 2013.

Questioned Cost:
N/A

Cause:
In a discussion with management, the School District attributes this deficiency to new personnel attempting to establish a new and consistent equipment listing that aligns with Federal guidelines.

Effect or Potential Effect:
Failure to maintain a proper equipment listing resulted in noncompliance with Federal grant requirements.

Recommendation:
The School District should develop and maintain an equipment listing including information on each piece of equipment's cost, acquisition date, serial number or other identification number, percentage of Federal participation, who holds title, and ultimate disposal data.

Views of Responsible Officials and Corrective Action Plans:
We concur with this finding. Since our audit, the system bookkeeper, school nutrition bookkeeper, school nutrition director and assistant superintendent have met to create a process to ensure that any new equipment added will be included in our equipment list and any equipment surplus will be removed. We will, also, have school nutrition managers do an inventory they sign off on at the

beginning and end of every school year.

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